

ATTACHMENT

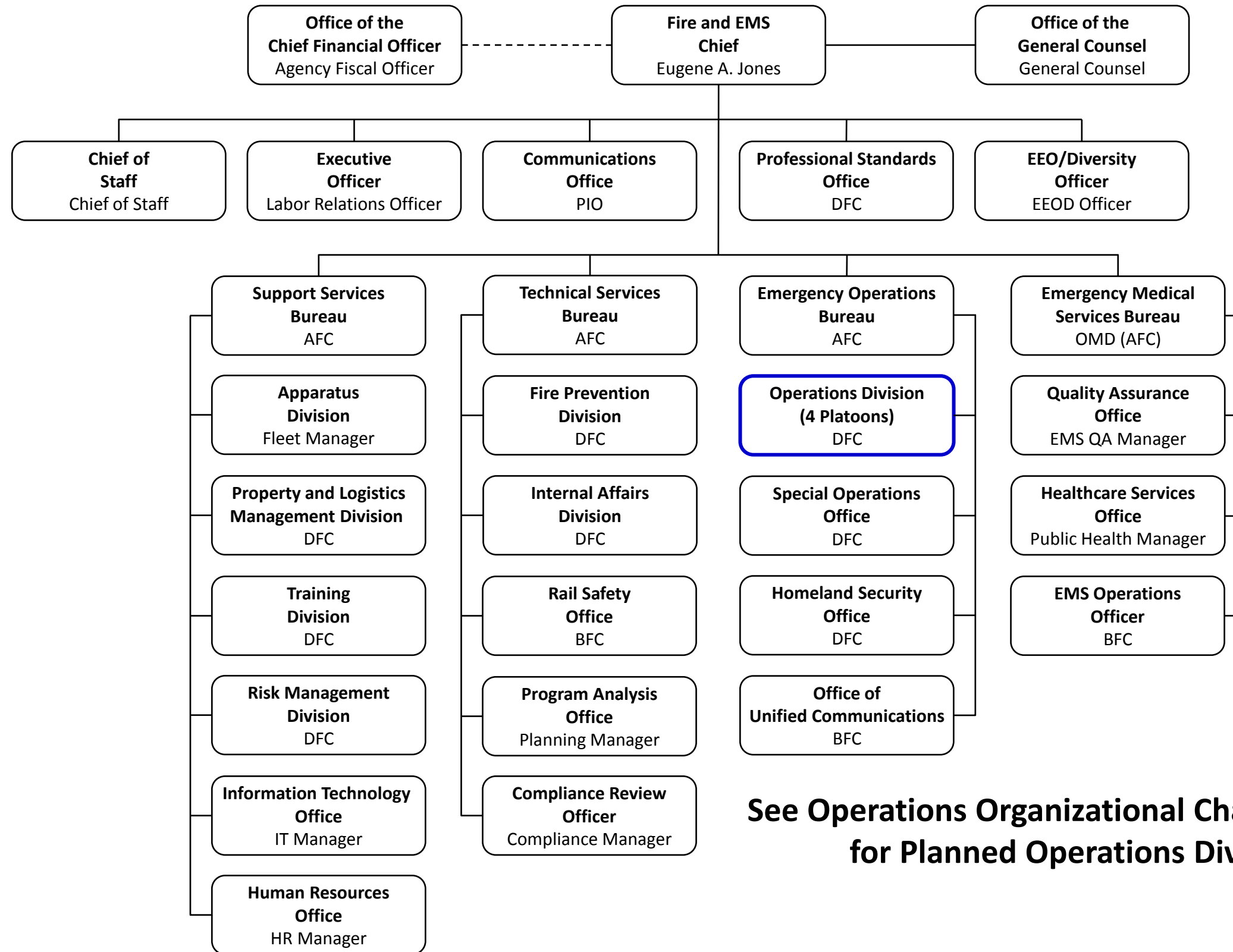
QUESTION 1



FY 2015 Organizational Chart

CURRENT

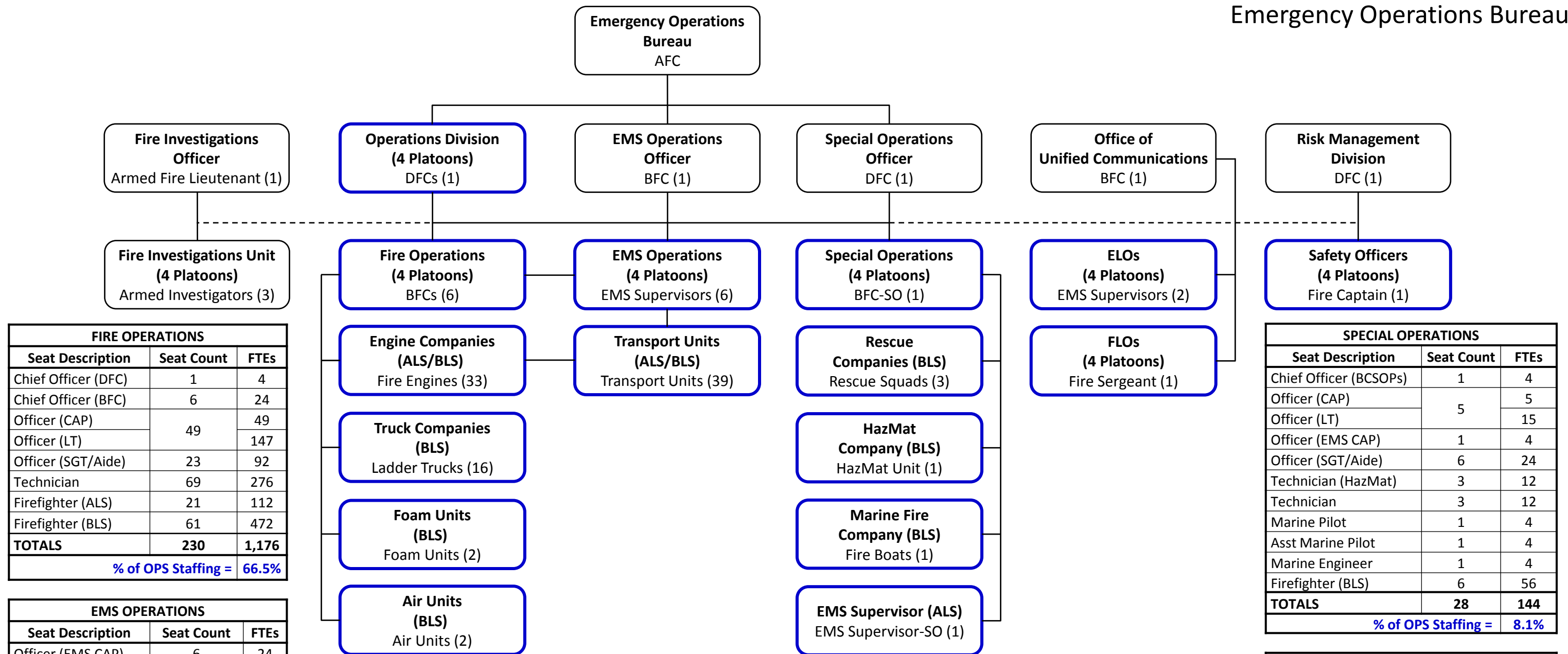
Fire and EMS Department



See Operations Organizational Chart (Blue Box) for Planned Operations Division Staffing



Emergency Operations Bureau



FIRE OPERATIONS		
Seat Description	Seat Count	FTEs
Chief Officer (DFC)	1	4
Chief Officer (BFC)	6	24
Officer (CAP)	49	49
Officer (LT)		147
Officer (SGT/Aide)	23	92
Technician	69	276
Firefighter (ALS)	21	112
Firefighter (BLS)	61	472
TOTALS	230	1,176
% of OPS Staffing =		66.5%

EMS OPERATIONS		
Seat Description	Seat Count	FTEs
Officer (EMS CAP)	6	24
Firefighter (BLS)	50	256
Single Role (ALS)	14	80
Single Role (BLS)	14	72
TOTALS	84	432
% of OPS Staffing =		24.4%

SPECIAL OPERATIONS		
Seat Description	Seat Count	FTEs
Chief Officer (BCSOPs)	1	4
Officer (CAP)	5	5
Officer (LT)		15
Officer (EMS CAP)	1	4
Officer (SGT/Aide)	6	24
Technician (HazMat)	3	12
Technician	3	12
Marine Pilot	1	4
Asst Marine Pilot	1	4
Marine Engineer	1	4
Firefighter (BLS)	6	56
TOTALS	28	144
% of OPS Staffing =		8.1%

OUC OPERATIONS		
Seat Description	Seat Count	FTEs
Officer (EMS CAP)	2	8
Officer (SGT)	1	4
TOTALS	3	12
% of OPS Staffing =		0.7%

SAFETY OFFICER		
Seat Description	Seat Count	FTEs
Officer (CAP)	1	4
TOTALS	1	4
% of OPS Staffing =		0.2%

Planned Operations Division Staffing
 $1,768 \text{ FTEs} \div 4 \text{ Platoons} \div 346 \text{ Seats/Platoon} =$
1.28 FTEs/Seat (Planned Staffing Factor for Blue Boxes)

Office of the Fire and EMS Chief (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00016649	Other	Office of the Fire and EMS Chief	Communications Office	Admin	Wilson,Timothy J.	PUBLIC AFFAIRS SPECIALIST	F	A
00020102	Other	Office of the Fire and EMS Chief	Communications Office	Admin	Mendez,Oscar A.	PUBLIC AFFAIRS SPECIALIST (Bilingual)	F	A
00033581	Other	Office of the Fire and EMS Chief	Communications Office	Admin	Wright,William	CUSTOMER SERVICE SPEC	F	A
00036641	Other	Office of the Fire and EMS Chief	Communications Office	Admin	Magruder,DeAngela N	PUBLIC AFFAIRS SPECIALIST	F	A
00077837	Other	Office of the Fire and EMS Chief	Communications Office	Admin	Butler Jr.,Calvin	COMMUNITY RELATIONS SPECIALIST	F	A
00024474	Chief Officer (FC)	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Uniformed	Jones,Eugene A.	INTERIM FIRE CHIEF	F	A
00002321	Other	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Admin	Scott,Deborah Y	EXECUTIVE ASSISTANT	F	A
00005039	Other	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Admin	Long,Karen B	STAFF ASSISTANT	F	A
00008988	Other	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Admin	Merritt,Tyra A.	Staff Assistant - HIPPA Cordinator	F	A
00026502	Other	Office of the Fire and EMS Chief	Executive Officer	Admin	Lewis,Turna R	Senior Advisor- Excepted Service	F	A
00034263	Other	Office of the Fire and EMS Chief	Chief of Staff	Admin	Taylor,Alysia Y.	Administrative Officer (Chief of Staff)	F	A
00077800	Other	Office of the Fire and EMS Chief	Executive Officer	Admin	Hendrickson,Jonal	PROGRAM ANALYST	F	A
00077804	Other	Office of the Fire and EMS Chief	Communications Office	Admin	Naji-Allah,Khalid	PROGRAM ANALYST	F	A
00015967	Chief Officer (DFC)	Office of the Fire and EMS Chief	Professional Standards Office	Uniformed	Lee,Brian K	DEPUTY FIRE CHIEF	F	A
00020219	Other	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Admin	Bailey,Kim M.	Program Support Assistant	F	A
00016584	Single Role (BLS)	Office of the Fire and EMS Chief	Communications Office	Civilian	Matthews,Terrie L	EMERGENCY MEDICAL TECH - Child Passenger Safety Seat Program	F	A
00021292	Officer (CAP)	Office of the Fire and EMS Chief	Professional Standards Office	Uniformed	Chapman III,Lawrence Y	CAPTAIN - Special Projects	F	A
00025425	Other	Office of the Fire and EMS Chief	Professional Standards Office	Admin	Little,Sandra	HEARING REP	F	A
00004036	Other	Office of the Fire and EMS Chief	Professional Standards Office	Admin	Young,Jamil A	SUPPORT SRVS ASST	F	A
00003378	Officer (CAP)	Office of the Fire and EMS Chief	Professional Standards Office	Uniformed	Mcguire,Eric G	CAPTAIN - Regulations Officer	F	A
00025731	Officer (LT)	Office of the Fire and EMS Chief	Professional Standards Office	Uniformed	Frazier,Troy L	LIEUTENANT - Recruiting	F	A
00025910	Officer (CAP)	Office of the Fire and EMS Chief	Professional Standards Office	Uniformed	Hamm,Spencer A	CAPTAIN - Recruitment Officer	F	A
00016256	Other	Office of the Fire and EMS Chief	Professional Standards Office	Admin	Washington,Patricia D	COMPLIANCE SPECIALIST	F	A
00037131	Other	Office of the Fire and EMS Chief	Professional Standards Office	Admin	Moody,Aljeanetha S	PARALEGAL SPECIALIST	F	A
00016881	Other	Office of the Fire and EMS Chief	Professional Standards Office	Admin	Wayns,Shelly K	PROGRAM ANALYST	F	A
00028867	Officer (EMS LT)	Office of the Fire and EMS Chief	Professional Standards Office	Uniformed	Rogers,Timothy	LIEUTENANT - EMS - ELO4	F	A
00077894	Other	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Admin	< BLANK >	LABOR MANAGEMENT LIAISON OFCR	V	A
00039144	Other	Office of the Fire and EMS Chief	EEO/Diversity Officer	Admin	< BLANK >	Diversity Program Manager	V	A
00004627	Chief Officer (AFC)	Office of the Fire and EMS Chief	Office of the Fire and EMS Chief	Uniformed	< BLANK >	ASST FIRE CHIEF POLICY & PLANNING	V	R

Office of the Chief Financial Officer (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004645	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Mason,Patrice S	BUDGET ANALYST	F	A
00005646	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Hunt,Lastarza	ACCOUNTS PAYABLE TECH	F	A
00022888	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Jones,Robert L	BUDGET ANALYST	F	A
00032829	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Staats,Daryl	AGENCY FISCAL OFFICER	F	A
00015468	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Harrell,Crystal	PAYROLL SPECIALIST	F	A
00017248	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Mosby,Michelle Teresa	ACCOUNTS PAYABLE TECHNICIAN	F	A
00025077	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Brice,Janice	ACCOUNTING SPEC	F	A
00002353	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Graham,Shelly Robinson	BUDGET DIRECTOR	F	A
00005199	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Hayes,Angelique	ACFO	F	A
00005241	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Gilchrist,Sharon	CHIEF MGMT OPERATIONS	F	A
00008959	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Thomas,Shannon	ADMINISTRATIVE ASSISTANT	F	A
00009227	Other	Office of the Chief Financial Officer	Office of the Chief Financial Officer	Admin	Penn,Milissa U	EXECUTIVE ASST	F	A

Office of the Attorney General (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00039583	Other	Office of the Attorney General	Office of the General Counsel	Admin	Henline,Joshua Lee	ATTORNEY ADVISOR	F	A
00046148	Other	Office of the Attorney General	Office of the General Counsel	Admin	Jefferson,Dwayne C.	SUPERVISORY ATTORNEY ADVISOR	F	A
00042402	Other	Office of the Attorney General	Office of the General Counsel	Admin	Alexander,Marceline Denise	SUPERVISORY ATTORNEY ADVISOR	F	A

Support Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00083135	Other	Support Services Bureau	Apparatus Division	Admin	Humphries,Nyika	Program Support Assistant	F	A
00004152	Other	Support Services Bureau	Human Resources Office	Admin	Evans,Erika	Management Liaison Specialist	F	A
00014448	Other	Support Services Bureau	Human Resources Office	Admin	Sullivan,Kevette	Management Liaison Specialist	F	A
00023106	Other	Support Services Bureau	Human Resources Office	Admin	Laster,Shawn B	HUMAN RESOURCES OFFICER II	F	A
00024179	Other	Support Services Bureau	Human Resources Office	Admin	Johnson,Sylvia C	Management Liaison Specialist	F	A
00006324	Other	Support Services Bureau	Information Technology Office	Admin	Kaur,Rajinder	PROGRAM ANALYST	F	A
00008102	Other	Support Services Bureau	Information Technology Office	Admin	Parker,Evelyn M	IT SPECIALIST (CUSTOMER SUPPORT)	F	A
00010826	Other	Support Services Bureau	Information Technology Office	Admin	Cooper-Rice,Ozell V	PROGRAM ANALYST	F	A
00028990	Other	Support Services Bureau	Information Technology Office	Admin	Agrawal,Jyoti	PROGRAM ANALYST	F	A
00034822	Other	Support Services Bureau	Information Technology Office	Admin	Johnson,Tiombe A.	Telecom Specialist	F	A
00038938	Other	Support Services Bureau	Information Technology Office	Admin	Quadri,Syed I	INFO TECH SPEC	F	A
00077342	Other	Support Services Bureau	Information Technology Office	Admin	Scott II,Clark W	INFORMATION TECHNOLOGY SPECIALIST	F	A
00077772	Other	Support Services Bureau	Information Technology Office	Admin	Leonard,Edward J	SUPERVISORY IT SPECIALIST	F	A
00039115	Other	Support Services Bureau	Risk Management Division	Admin	Beales,Denise M	Infection Control Specialist	F	A
00003019	Officer (CAP)	Support Services Bureau	Risk Management Division	Uniformed	Seavey,James P	CAPTAIN - SAFO-4	F	A
00005619	Officer (CAP)	Support Services Bureau	Risk Management Division	Uniformed	Mutchler,William G	CAPTAIN - SAFO-2	F	A
00017306	Officer (CAP)	Support Services Bureau	Risk Management Division	Uniformed	Carroll,Gerald A	CAPTAIN - SAFO-3	F	A
00027096	Officer (CAP)	Support Services Bureau	Risk Management Division	Uniformed	Foster,Antonio B	CAPTAIN - SAFO-1	F	A
00021873	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Smith,Sandra Denise	Records/Inventory Mgmt Asst	F	A
00024516	Other	Support Services Bureau	Support Services Bureau	Admin	Washington,Angela Y.	INFORMATION & PRIVACY OFFICER	F	A
00083609	Other	Support Services Bureau	Apparatus Division	Admin	Better,Joshua Malik--Gary	Program Support Assistant	F	A
00083610	Other	Support Services Bureau	Apparatus Division	Admin	McCray,Terrance	Program Support Assistant	F	A
00083621	Other	Support Services Bureau	Support Services Bureau	Admin	Washington,Dashauna T	PROGRAM ANALYST	F	A
00083624	Other	Support Services Bureau	Apparatus Division	Admin	Holt,Milton K	HEAVY MOBILE EQUIP MECHANIC	F	A
00020670	Chief Officer (AFC)	Support Services Bureau	Property and Logistics Management Division	Uniformed	Foust,David M	ACTING ASST FIRE CHIEF OF SERVICES	F	A
00001605	Chief Officer (DFC)	Support Services Bureau	Risk Management Division	Uniformed	Morris Jr.,Fred D	DEPUTY FIRE CHIEF	F	A
00020027	Chief Officer (DFC)	Support Services Bureau	Training Division	Uniformed	Willis,Michael L	DEPUTY FIRE CHIEF	F	A
00023574	Fire Investigator	Support Services Bureau	Training Division	Uniformed	Cole,Jacquelyn M.	FIRE INVESTIGATOR - Fitness Coordinator	F	A
00000347	Chief Officer (BFC)	Support Services Bureau	Property and Logistics Management Division	Uniformed	Conway,Michael P	BATTALION FIRE CHIEF	F	A
00007874	Chief Officer (BFC)	Support Services Bureau	Risk Management Division	Uniformed	Gretz,Raymond C	BATTALION FIRE CHIEF	F	A
00021119	Officer (LT)	Support Services Bureau	Risk Management Division	Uniformed	Stroman,Randell S	LIEUTENANT - PFC Liaison	F	A
00004792	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Shulman,Joseph	FIREFIGHTER PARAMEDIC	F	A
00028807	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Grinder,Jonathan D	FIREFIGHTER PARAMEDIC	F	A
00007235	Officer (LT)	Support Services Bureau	Training Division	Uniformed	Lawson Jr.,Porter	LIEUTENANT - Driver Training Program Admin	F	A
00014532	Firefighter (BLS)	Support Services Bureau	Training Division	Uniformed	Craig,Marcus	FIREFIGHTER EMT	F	A
00026750	Officer (CAP)	Support Services Bureau	Training Division	Uniformed	Stewart,Charles	CAPTAIN	F	A
00006841	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Smith,Randy	MEDICAL EQUIP WORKER	F	A
00010889	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Williams,Keirson D	MEDICAL EQUIP WORKER	F	A
00010603	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Ingram,Ernest	MEDICAL EQUIP WORKER	F	A
00014354	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Stackhouse,Luezone	MEDICAL EQUIP WORKER	F	A
00011600	Other	Support Services Bureau	Information Technology Office	Admin	Semwanga,Peninah N	Program Analyst (GIS)	F	A
00028795	Other	Support Services Bureau	Information Technology Office	Admin	Johnson,Erik L	Program Analyst (GIS)	F	A
00078220	Single Role (ALS)	Support Services Bureau	Training Division	Civilian	Newby,Adrienne	PARAMEDIC - BASIC	F	A
00007210	Other	Support Services Bureau	Human Resources Office	Admin	Hill,Delores E	STAFF ASSISTANT	F	A
00022223	Other	Support Services Bureau	Human Resources Office	Admin	Scott,Robin E	Program Support Assistant	F	A
00078224	Single Role (ALS)	Support Services Bureau	Training Division	Civilian	Wormley,Tanisha A	PARAMEDIC - BASIC	F	A
00012162	Other	Support Services Bureau	Training Division	Admin	Williams,Lauren M	STAFF ASSISTANT	F	A
00016094	Other	Support Services Bureau	Training Division	Admin	Campbell,Timothy L	Instructional Systems Specialist	F	A
00040111	Other	Support Services Bureau	Training Division	Admin	Lea,Betty J.	Training Technician	F	A
00083178	Other	Support Services Bureau	Training Division	Admin	Hinton,Christopher Douglas	Training Instructor	F	A
00022810	Other	Support Services Bureau	Training Division	Admin	Shanklin,Theresa L	PARAMEDIC INSTRUCTOR	F	A
00035291	Single Role (ALS)	Support Services Bureau	Training Division	Civilian	Forrest Jr.,Michael R	EMS Preceptor - CPR Instructor, Community Outreach	F	A
00078214	Single Role (ALS)	Support Services Bureau	Training Division	Civilian	Storey,Maxwell R	PARAMEDIC - BASIC	F	A
00014685	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Hawkins,Razell D	FIREFIGHTER EMT	F	A
00019959	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Lucas,Quentin L	FIREFIGHTER EMT	F	A
00022314	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Mattison,Jeffrey E	FIREFIGHTER EMT	F	A
00032590	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Moore,Davon A	FIREFIGHTER EMT	F	A

Support Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00032768	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Royster,Malik A	FIREFIGHTER EMT	F	A
00032849	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Thomas,Neil Anthony	FIREFIGHTER EMT	F	A
00040236	Firefighter (BLS)	Support Services Bureau	Training Division	Probation	Young,Nickaro A	FIREFIGHTER EMT	F	A
00004047	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Egan,John J	FIREFIGHTER PARAMEDIC	F	A
00004063	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Ragucci,Nicholas R	FIREFIGHTER PARAMEDIC	F	A
00006500	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Smith,Joshua R	FIREFIGHTER PARAMEDIC	F	A
00007587	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Nellis,Eric D	FIREFIGHTER PARAMEDIC	F	A
00008689	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	King,Jeremy N	FIREFIGHTER PARAMEDIC	F	A
00025791	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Kiebusch,Joshua	FIREFIGHTER PARAMEDIC	F	A
00028818	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Wiley,Jordan M	FIREFIGHTER PARAMEDIC	F	A
00028832	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Budd,Eric S	FIREFIGHTER PARAMEDIC	F	A
00028850	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Morgan,Michael S	FIREFIGHTER PARAMEDIC	F	A
00028913	Firefighter (ALS)	Support Services Bureau	Training Division	Recruit	Bell,Scott D	FIREFIGHTER PARAMEDIC	F	A
00002062	Officer (LT)	Support Services Bureau	Training Division	Uniformed	Johnson,Gregory M	LIEUTENANT	F	A
00002063	Officer (EMS CAP)	Support Services Bureau	Training Division	Uniformed	Streat,Jonathan E	BATTALION EMS SUPVR CAPTAIN	F	A
00006882	Officer (EMS CAP)	Support Services Bureau	Training Division	Uniformed	Rosich-Capo,Marie A	BATTALION EMS SUPVR CAPTAIN	F	A
00014745	Officer (SGT/Aide)	Support Services Bureau	Training Division	Uniformed	Mason,Roshawnda K	SERGEANT	F	A
00019129	Officer (SGT/Aide)	Support Services Bureau	Training Division	Uniformed	Hershey,Christopher H	SERGEANT - Recruit Training Instructor	F	A
00026200	Chief Officer (BFC)	Support Services Bureau	Training Division	Uniformed	Knigh,Michael	BATTALION FIRE CHIEF	F	A
00027598	Officer (LT)	Support Services Bureau	Training Division	Uniformed	Aceto,Joseph M	LIEUTENANT	F	A
00035470	Officer (CAP)	Support Services Bureau	Training Division	Uniformed	Young,Jerome A	CAPTAIN - Operations	F	A
00004084	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Paiva,Joshua Joseph	FIREFIGHTER PARAMEDIC	F	A
00004501	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Free,Justin	FIREFIGHTER PARAMEDIC	F	A
00004534	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Gerber,Stephen Henry	FIREFIGHTER PARAMEDIC	F	A
00004677	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Mokracek,Matthew D	FIREFIGHTER PARAMEDIC	F	A
00005128	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Hooks,Terrika Michelle	FIREFIGHTER PARAMEDIC	F	A
00006605	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Patterson,Natalie L	FIREFIGHTER PARAMEDIC	F	A
00006681	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Hinz,August D	FIREFIGHTER PARAMEDIC	F	A
00010592	Firefighter (ALS)	Support Services Bureau	Training Division	Lateral Recruit	Long,Kenneth W	FIREFIGHTER PARAMEDIC	F	A
00019108	Fire Cadet	Support Services Bureau	Training Division	Cadet	Bonds,Kayla C	FIRE CADET	F	A
00028890	Fire Cadet	Support Services Bureau	Training Division	Cadet	Harris,Jazmin K S	FIRE CADET	F	A
00028930	Fire Cadet	Support Services Bureau	Training Division	Cadet	Garrett,Arrion A	FIRE CADET	F	A
00083317	Fire Cadet	Support Services Bureau	Training Division	Cadet	Scott,Jasminlee R	FIRE CADET	F	A
00083318	Fire Cadet	Support Services Bureau	Training Division	Cadet	McCord,Daquon M	FIRE CADET	F	A
00083320	Fire Cadet	Support Services Bureau	Training Division	Cadet	Dugger,Garee	FIRE CADET	F	A
00083321	Fire Cadet	Support Services Bureau	Training Division	Cadet	Royster,Elon J	FIRE CADET	F	A
00083322	Fire Cadet	Support Services Bureau	Training Division	Cadet	Webster,Erlesha B	FIRE CADET	F	A
00083323	Fire Cadet	Support Services Bureau	Training Division	Cadet	Braxton,Carl	FIRE CADET	F	A
00083325	Fire Cadet	Support Services Bureau	Training Division	Cadet	Griffin,Sequan L	FIRE CADET	F	A
00083359	Fire Cadet	Support Services Bureau	Training Division	Cadet	Willoby,Franzeel E	FIRE CADET	F	A
00083361	Fire Cadet	Support Services Bureau	Training Division	Cadet	Terry,Naem	FIRE CADET	F	A
00083363	Fire Cadet	Support Services Bureau	Training Division	Cadet	White,Carlton A	FIRE CADET	F	A
00083364	Fire Cadet	Support Services Bureau	Training Division	Cadet	Mills,Jamal G	FIRE CADET	F	A
00083365	Fire Cadet	Support Services Bureau	Training Division	Cadet	Bray,Travone A	FIRE CADET	F	A
00083366	Fire Cadet	Support Services Bureau	Training Division	Cadet	Wedlock,Aaron H	FIRE CADET	F	A
00083368	Fire Cadet	Support Services Bureau	Training Division	Cadet	Hardy,Michael D	FIRE CADET	F	A
00083369	Fire Cadet	Support Services Bureau	Training Division	Cadet	Ransom,Jr,Joseph H	FIRE CADET	F	A
00083370	Fire Cadet	Support Services Bureau	Training Division	Cadet	Johnson,Javelle	FIRE CADET	F	A
00083371	Fire Cadet	Support Services Bureau	Training Division	Cadet	Gill,Robert	FIRE CADET	F	A
00036706	Other	Support Services Bureau	Risk Management Division	Admin	Little,Carolyn	Program Support Assistant	F	A
00002795	Other	Support Services Bureau	Apparatus Division	Admin	Leake,Dan C	GEN FOREMAN	F	A
00003905	Other	Support Services Bureau	Apparatus Division	Admin	Amaya Duran,Jose W	HEAVY MOBILE EQUIP MECH	F	A
00004141	Other	Support Services Bureau	Apparatus Division	Admin	Curtis,Thomas E	MOBILE EQUIP METAL MECHANIC	F	A
00004143	Other	Support Services Bureau	Apparatus Division	Admin	Alatishe,Moshood	HEAVY MOBILE EQUIP MECH	F	A
00006072	Other	Support Services Bureau	Apparatus Division	Admin	Butler,Paul J	HEAVY MOBILE EQUIP MECH	F	A
00006773	Other	Support Services Bureau	Apparatus Division	Admin	West,Anthony W	HEAVY MOBILE EQUIP MECH	F	A
00007006	Other	Support Services Bureau	Apparatus Division	Admin	Brown,Derwin C.	HEAVY MOBILE EQUIP MECH	F	A

Support Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00008791	Other	Support Services Bureau	Apparatus Division	Admin	Maguire Jr.,Thomas E	MACHINIST	F	A
00009457	Other	Support Services Bureau	Apparatus Division	Admin	Shattock,Rohan	HEAVY MOBILE EQUIP MECH	F	A
00016166	Other	Support Services Bureau	Apparatus Division	Admin	Buckler,Justin	HEAVY MOBILE EQUIP MECH FORMN	F	A
00016579	Other	Support Services Bureau	Apparatus Division	Admin	Crawford,Emory C	HEAVY MOBILE EQUIP MECH	F	A
00017608	Other	Support Services Bureau	Apparatus Division	Admin	Thomas,Lionel G	HEAVY MOBILE EQUIP MECH	F	A
00018171	Other	Support Services Bureau	Apparatus Division	Admin	Norman Jr.,Kenneth L	HEAVY MOBILE EQUIP MECH	F	A
00019709	Other	Support Services Bureau	Apparatus Division	Admin	Maxfield,George A	HEAVY MOBILE EQUIP MECH	F	A
00019926	Other	Support Services Bureau	Apparatus Division	Admin	Hinton,Lester C	HEAVY MOBILE EQUIP MECH	F	A
00021216	Other	Support Services Bureau	Apparatus Division	Admin	Cavanagh,Reid S.	HEAVY MOBILE EQUIP MECH	F	A
00022146	Other	Support Services Bureau	Apparatus Division	Admin	Jacobs,Terrence T	HEAVY MOBILE EQUIP REPAIRER	F	A
00022464	Other	Support Services Bureau	Apparatus Division	Admin	Brown,Charles W	HEAVY MOBILE EQUIP MECH	F	A
00024449	Other	Support Services Bureau	Apparatus Division	Admin	Coleman,Terry L	Heavy Mobile Equip Mech Leader	F	A
00024864	Other	Support Services Bureau	Apparatus Division	Admin	Derricote,Michael C.	HEAVY MOBILE EQUIP MECH	F	A
00024937	Other	Support Services Bureau	Apparatus Division	Admin	Green,Darnley N	HEAVY MOBILE EQUIP MECH	F	A
00026083	Other	Support Services Bureau	Apparatus Division	Admin	Mitchell,Torez D	HEAVY MOBILE EQUIP MECH FORMN	F	A
00026365	Other	Support Services Bureau	Apparatus Division	Admin	Wilson,Anthony L	HEAVY MOBILE EQUIP MECH	F	A
00026369	Other	Support Services Bureau	Apparatus Division	Admin	Warner,Cotrevia	INVENTORY MGMT SPEC	F	A
00035987	Other	Support Services Bureau	Apparatus Division	Admin	Jackson,Naqari M	HEAVY MOBILE EQUIP MECH	F	A
00040258	Other	Support Services Bureau	Apparatus Division	Admin	Patton,Zackery Travis	Heavy Mobile Equip Mech Leader	F	A
00040921	Other	Support Services Bureau	Apparatus Division	Admin	Peterson,Ralph	HEAVY MOBILE EQUIP MECH FORMN	F	A
00077844	Other	Support Services Bureau	Apparatus Division	Admin	Dulling,James O	Fleet Management and Maintenance	F	A
00077895	Other	Support Services Bureau	Apparatus Division	Admin	Slater,Daimion L	HEAVY MOBILE EQUIP HELPER	F	A
00077953	Other	Support Services Bureau	Apparatus Division	Admin	Freeman,Rose C	STAFF ASSISTANT	F	A
00077954	Other	Support Services Bureau	Apparatus Division	Admin	Fulwood,Gary M	Program Support Assistant	F	A
00077956	Other	Support Services Bureau	Apparatus Division	Admin	Key,Michael K	Program Support Assistant	F	A
00077957	Other	Support Services Bureau	Apparatus Division	Admin	Thompson,Kevin W	HEAVY MOBILE EQUIP HELPER	F	A
00082633	Other	Support Services Bureau	Apparatus Division	Admin	Hanson,James C	Assistant Fleet Management Officer	F	A
00083132	Other	Support Services Bureau	Apparatus Division	Admin	Millner,Alfred R	Program Support Assistant	F	A
00083133	Other	Support Services Bureau	Apparatus Division	Admin	Henry,Trulon Marcus	Program Support Assistant	F	A
00083134	Other	Support Services Bureau	Apparatus Division	Admin	McCray,Terrell Monricko	Program Support Assistant	F	A
00083619	Other	Support Services Bureau	Apparatus Division	Admin	Latta,Rashaad M	HEAVY MOBILE EQUIP REPAIRER	F	A
00083623	Other	Support Services Bureau	Apparatus Division	Admin	Abdul-Saboor,Muhammad	Program Support Assistant	F	A
00017845	Officer (CAP)	Support Services Bureau	Apparatus Division	Uniformed	Settle,Larry W	CAPTAIN	F	A
00026932	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Smith,Karen E	CLERICAL ASSISTANT	F	A
00015832	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Clarke,Welford A	Maintenance Mechanic	F	A
00017685	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Brown,James A	MAINTENANCE MECHANIC LEADER	F	A
00020131	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Smith,Arthur N	Maintenance Mechanic	F	A
00003602	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Tinsley,James J	SUPPLY TECH	F	A
00018579	Other	Support Services Bureau	Property and Logistics Management Division	Admin	MITCHELL III,LOUIS J	SUPPLY TECH	F	A
00021312	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Bluford,Jeffrey W	SUPPLY TECH	F	A
00023393	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Jackson,Michael C	Inventory Management Spec.	F	A
00027244	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Duncan,Owen G	SUPPLY TECH	F	A
00038248	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Keys,Charity I	Supply Management Specialist	F	A
00033858	Other	Support Services Bureau	Property and Logistics Management Division	Admin	Jones,Peter	Contract Specialist	F	A
00002692	Officer (LT)	Support Services Bureau	Training Division	Uniformed	Spalding,David S	LIEUTENANT	F	A
00008627	Officer (EMS LT)	Support Services Bureau	Property and Logistics Management Division	Uniformed	Thomas,John E	LIEUTENANT - EMS	F	A
00028843	Other	Support Services Bureau	Human Resources Office	Admin	< BLANK >	Management Liaison Specialist	V	A
00016867	Technician	Support Services Bureau	Risk Management Division	Uniformed	< BLANK >	FIREFIGHTER TECH - Mask Service Tech	V	A
00038617	Chief Officer (AFC)	Support Services Bureau	Support Services Bureau	Uniformed	< BLANK >	ASST FIRE CHIEF SRVS	V	A
00025819	Other	Support Services Bureau	Property and Logistics Management Division	Admin	< BLANK >	SUPVY SUPPLY MGMT OFFICER	V	A
00001585	Other	Support Services Bureau	Information Technology Office	Admin	< BLANK >	PROGRAM ANALYST	V	A
00026069	Other	Support Services Bureau	Property and Logistics Management Division	Admin	< BLANK >	MEDICAL EQUIP WORKER	V	A
00083149	Other	Support Services Bureau	Training Division	Admin	< BLANK >	Training Instructor	V	A
00005948	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	WELDER	V	A
00009946	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	MOBILE EQUIP MECH FORMAN	V	A
00016862	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	MOBILE EQUIP METAL MECHANIC	V	A
00033781	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	HEAVY MOBILE EQUIP MECH	V	A

Support Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00035986	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	HEAVY MOBILE EQUIP MECH	V	A
00083620	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	HEAVY MOBILE EQUIP MECHANIC	V	A
00008224	Other	Support Services Bureau	Property and Logistics Management Division	Admin	< BLANK >	MAINTENANCE MECHANIC SUPV	V	A
00014228	Other	Support Services Bureau	Apparatus Division	Admin	< BLANK >	Program Support Assistant	V	A

Technical Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00036878	Other	Technical Services Bureau	Fire Prevention Division	Admin	Bass,Deborah A	STAFF ASSISTANT	F	A
00022634	Chief Officer (DFC)	Technical Services Bureau	Fire Prevention Division	Uniformed	Wynn,Mark J	DEPUTY FIRE CHIEF - Fire Marshall	F	A
00025812	Chief Officer (BFC)	Technical Services Bureau	Fire Prevention Division	Uniformed	Falwell,Tony	BATTALION FIRE CHIEF	F	A
00015456	Chief Officer (AFC)	Technical Services Bureau	Internal Affairs Division	Uniformed	Douglas Jr.,Milton E	ACTING ASST FIRE CHIEF	F	A
00002094	Other	Technical Services Bureau	Internal Affairs Division	Admin	Smith,Sharita R.	EXECUTIVE ASSISTANT	F	A
00077802	Other	Technical Services Bureau	Rail Safety Office	Admin	Leistikow,Alexandra	Program Analyst (Bilingual)	F	A
00006154	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Spellers,Christopher E	FIRE INSPECTOR	F	A
00014102	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Clay,John F	FIRE INSPECTOR	F	A
00014534	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Teneyck-smith,Kimberly L	FIRE INSPECTOR	F	A
00014658	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Pinkney,Kimberley P	FIRE INSPECTOR	F	A
00014700	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Floyd,Christopher Warren	FIRE INSPECTOR	F	A
00014741	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	BRIMAGE,Ursula M	FIRE INSPECTOR	F	A
00016286	Officer (LT)	Technical Services Bureau	Fire Prevention Division	Uniformed	Hazel,Aaron C	LIEUTENANT - Adminstrative Officer	F	A
00017165	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Hunt,Karen A	FIRE INSPECTOR	F	A
00017519	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Matthews,Norita V	FIRE INSPECTOR TECHNICIAN HEALTH	F	A
00017539	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Alvear Jr.,Edgar E	FIRE INSPECTOR	F	A
00017542	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Hunter,Cheryl L	FIRE INSPECTOR	F	A
00017950	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Kelly,John	FIRE INSPECTOR	F	A
00018401	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Campbell,Andre D	FIRE INSPECTOR	F	A
00018531	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Williams,Rolonda R	FIRE INSPECTOR	F	A
00018594	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Best,Antonio D	FIRE INSPECTOR	F	A
00019332	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Johnson,Dayisha L	FIRE INSPECTOR TECH - HZMT	F	A
00021089	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Botts,Daniel R	FIRE INSPECTOR	F	A
00021256	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Harris,Kristina A	FIRE INSPECTOR	F	A
00021757	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Soul,Intri Dazzelle	FIRE INSPECTOR TECH	F	A
00021944	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Burr,Thomas D	FIRE INSPECTOR	F	A
00022411	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Clark,Daryl O	FIRE INSPECTOR TECH	F	A
00022591	Officer (CAP)	Technical Services Bureau	Fire Prevention Division	Uniformed	Bowers,Eric M.	CAPTAIN - Operations	F	A
00025838	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Fowler,Raymond A	FIRE INSPECTOR	F	A
00026188	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Cade,Ruth E	FIRE INSPECTOR	F	A
00026492	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Love,Cytrill Erica	FIRE INSPECTOR	F	A
00000057	Fire Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Mcdougal,Gala M	FIRE INVESTIGATOR - FIU2	F	A
00002193	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	WARD,WHITNEY D	FIRE ARSON INVESTIGATOR ARMED	F	A
00002997	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Ford,Scott C	FIRE ARSON INVESTIGATOR ARMED	F	A
00004509	Fire Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Somers,Christopher T.	FIRE INVESTIGATOR - FIU4	F	A
00006267	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Guglik,Anne E	FIRE ARSON INVESTIGATOR ARMED	F	A
00006907	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Taylor,James P	FIRE ARSON INVESTIGATOR ARMED	F	A
00011595	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Wilson,Lawrence S	FIRE ARSON INVESTIGATOR ARMED - K9	F	A
00014641	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Taylor,Rodney L	FIRE ARSON INVESTIGATOR ARMED - K9	F	A
00017480	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Kittrell,Kenneth D	FIRE ARSON INVESTIGATOR ARMED	F	A
00017942	Officer (SGT/Aide)	Technical Services Bureau	Fire Prevention Division	Uniformed	Kearney Sr.,Robert F	SERGEANT - Code Enforcement	F	A
00018690	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Godfrey,Brian J	FIRE ARSON INVESTIGATOR ARMED	F	A
00023142	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Rucker,Tomi	FIRE ARSON INVESTIGATOR ARMED	F	A
00026563	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Pennington,Gerald L.	FIRE ARSON INVESTIGATOR ARMED	F	A
00027270	Fire Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Sanders,Jadonna J	FIRE INVESTIGATOR - FIU4	F	A
00032504	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Sanchez,Donovan N	FIRE ARSON INVESTIGATOR ARMED	F	A
00032634	Fire Arson Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	Carroll,Hakim Malik	FIRE ARSON INVESTIGATOR ARMED	F	A
00015514	Other	Technical Services Bureau	Fire Prevention Division	Admin	Everett,Patricia	FIRE SAFETY EDUCATION SPEC	F	A
00022619	Other	Technical Services Bureau	Internal Affairs Division	Admin	Hoston,Samone L	Fire Safety Information Spec	F	A
00023586	Other	Technical Services Bureau	Fire Prevention Division	Admin	Taylor,Aleazor A	Juvenile Fire Setters Counselor	F	A
00004750	Officer (SGT/Aide)	Technical Services Bureau	Internal Affairs Division	Uniformed	Jackson,Michael A	SERGEANT - Geographical	F	A
00006878	Officer (LT)	Technical Services Bureau	Fire Prevention Division	Uniformed	Roach,Bernard T	LIEUTENANT - Geographical	F	A
00012031	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Pinkney,Wendy C	FIRE INSPECTOR TECHNICIAN HEALTH	F	A
00021487	Officer (LT)	Technical Services Bureau	Fire Prevention Division	Uniformed	Taylor,Herbert S	LIEUTENANT - Technical	F	A
00021985	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Anderson,Sir Charles	FIRE INSPECTOR	F	A
00022309	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Harris,Sharlontae L	FIRE INSPECTOR TECHNICIAN HEALTH	F	A
00026801	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	Mclaughlin,Stephanie D	FIRE INSPECTOR TECH	F	A

Technical Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00007861	Officer (LT)	Technical Services Bureau	Fire Prevention Division	Uniformed	Young Jr.,Adam	LIEUTENANT - FIU	F	A
00006043	Single Role (ALS)	Technical Services Bureau	Internal Affairs Division	Civilian	Morton,Joyce A	EMS Preceptor	F	A
00018926	Other	Technical Services Bureau	Program Analysis Office	Admin	Beaton,Andrew R.	MGMT PROGRAM ANALYST	F	A
00028796	Other	Technical Services Bureau	Program Analysis Office	Admin	Agers,Julius	PROGRAM ANALYST	F	A
00078050	Other	Technical Services Bureau	Compliance Review Officer	Admin	Peden,Angela M	COMPLIANCE & REVIEW OFFICER	F	A
00075470	Officer (CAP)	Technical Services Bureau	Rail Safety Office	Uniformed	Ellerbe,Kelton B	CAPTAIN - RAIL SAFETY	F	A
00004706	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	< BLANK >	FIRE INSPECTOR	V	A
00017530	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	< BLANK >	FIRE INSPECTOR	V	A
00023649	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	< BLANK >	FIRE INSPECTOR TECH - HZMT	V	A
00025691	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	< BLANK >	FIRE INSPECTOR	V	A
00022263	Fire Investigator	Technical Services Bureau	Fire Prevention Division	Uniformed	< BLANK >	FIRE INVESTIGATOR - FIU3	V	A
00018745	Fire Inspector	Technical Services Bureau	Fire Prevention Division	Uniformed	< BLANK >	FIRE INSPECTOR TECHNICIAN HEALTH	V	A
00077746	Other	Technical Services Bureau	Rail Safety Office	Admin	< BLANK >	Rail Safety & Facility Management	V	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004581	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Dipietro, Lawrence J	BATTALION FIRE CHIEF	F	A
00006384	Chief Officer (DFC)	Emergency Operations Bureau	Operations Division	Uniformed	Callahan, Robert J	DEPUTY FIRE CHIEF	F	A
00016365	Chief Officer (DFC)	Emergency Operations Bureau	Operations Division	Uniformed	Pearson, Edward M	DEPUTY FIRE CHIEF	F	A
00021831	Chief Officer (DFC)	Emergency Operations Bureau	Operations Division	Uniformed	Moore, Kenneth R	DEPUTY FIRE CHIEF	F	A
00028744	Chief Officer (AFC)	Emergency Operations Bureau	Operations Division	Uniformed	Crosswhite, Kenneth L	ACTING ASSIST FIRE CHIEF - OPERATIONS	F	A
00006884	Chief Officer (AFC)	Emergency Operations Bureau	Emergency Operations Bureau	Uniformed	Mills III, Edward R	ASST FIRE CHIEF OPERATIONS	F	A
00008248	Chief Officer (DFC)	Emergency Operations Bureau	Special Operations Office	Uniformed	Baker, Craig S	DEPUTY FIRE CHIEF - Special Projects	F	A
00003795	Chief Officer (DFC)	Emergency Operations Bureau	Homeland Security Office	Uniformed	Hawkins, Derron T	DEPUTY FIRE CHIEF	F	A
00005243	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Leonard, Stephen V	BATTALION FIRE CHIEF	F	A
00021459	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hicks, Stanley M	SERGEANT PARAMEDIC AIDE	F	A
00001638	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Spriggs, Gregory A	SERGEANT	F	A
00018145	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Papariello, Joseph C	SERGEANT PARAMEDIC	F	A
00000439	Fire Investigator	Emergency Operations Bureau	Operations Division	Uniformed	Drapeau, Wayne A	FIRE INVESTIGATOR	F	A
00008460	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Smith, Kenneth L	FIREFIGHTER	F	A
00003393	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Basinger, Scott T.	FIREFIGHTER TECH	F	A
00004498	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fitzgerald, David J	FIREFIGHTER EMT	F	A
00004791	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Long, Kurt M	FIREFIGHTER EMT	F	A
00025941	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stevenson, Michael	FIREFIGHTER EMT	F	A
00032491	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson, Jeffrey Anthony	FIREFIGHTER EMT	F	A
00032711	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wimbish, Levitus O	FIREFIGHTER EMT	F	A
00035398	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Gobantes, Dennis O	CAPTAIN	F	A
00034998	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Mathews, Timothy	FIREFIGHTER EMT	F	A
00004334	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hyde, James A	FIREFIGHTER TECH	F	A
00007213	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	GARROTT, NICHOLAS R	FIREFIGHTER EMT	F	A
00008474	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Winkler, Mark T	FIREFIGHTER EMT	F	A
00009015	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas, Anthony	FIREFIGHTER EMT	F	A
00017143	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson, Cordell B	LIEUTENANT	F	A
00035460	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Baker, Arthur R.	FIREFIGHTER EMT	F	A
00028888	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Williams, Jeremy	FIREFIGHTER EMT	F	A
00007304	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lacore, Michael D	LIEUTENANT	F	A
00013729	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Woods, Jamal Kawan	FIREFIGHTER EMT	F	A
00017424	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Labille, Thomas C	FIREFIGHTER TECH	F	A
00028817	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Robinson, Joseph D.	FIREFIGHTER EMT	F	A
00032490	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sheehan, James J	FIREFIGHTER EMT	F	A
00037733	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sullivan, Graham R	FIREFIGHTER EMT	F	A
00032517	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Plummer, Patrick D.	FIREFIGHTER EMT	F	A
00007953	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bernard, Daniel M	FIREFIGHTER EMT	F	A
00018744	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schaefer, Sean P	FIREFIGHTER EMT	F	A
00022655	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Johnson, Joseph W	FIREFIGHTER TECH	F	A
00032608	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mooney, Robert A	FIREFIGHTER EMT	F	A
00032689	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Freeman, Delmar L	FIREFIGHTER EMT	F	A
00034273	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brady, Richard D	FIREFIGHTER EMT	F	A
00035405	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Mcrae, Kevin A	LIEUTENANT	F	A
00004007	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Croson, William W	FIREFIGHTER TECH	F	A
00013588	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kline, Katherine L	FIREFIGHTER EMT	F	A
00016421	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Hottinger, Charles S	LIEUTENANT	F	A
00023631	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kinard, Patrick C	FIREFIGHTER EMT	F	A
00027418	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V *	A
00028915	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Heinrich, David M.	FIREFIGHTER EMT	F	A
00036622	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dean, David Michael	FIREFIGHTER EMT	F	A
00005664	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Capps, Timothy M	FIREFIGHTER EMT	F	A
00005720	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Keller, Joey R	FIREFIGHTER EMT	F	A
00006510	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Thrasher, Brian L.	FIREFIGHTER TECH	F	A
00013850	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Murphy, Garrett Thomas	FIREFIGHTER EMT	F	A
00018365	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Lord, Douglas A	CAPTAIN	F	A
00023725	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Miedzinski, Joseph	FIREFIGHTER EMT	F	A
00005169	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Dyott, Phillip	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00003199	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Reeder,Duane A	FIREFIGHTER TECH	F	A
00003829	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rose,William S.	FIREFIGHTER EMT	F	A
00005481	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Wasarhaley,Robert E.	FIREFIGHTER PARAMEDIC	F	A
00011922	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Lottes,Daniel A	FIREFIGHTER PARAMEDIC	F	A
00017945	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Snyderman,Jared M.	FIREFIGHTER PARAMEDIC	F	A
00027022	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Darmstead,Wayne V	LIEUTENANT	F	A
00035008	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Goderre,Gordon F	FIREFIGHTER EMT	F	A
00021992	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Toland,Dureyea	FIREFIGHTER EMT	F	A
00005782	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sheltra,Richard S	FIREFIGHTER EMT	F	A
00014420	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lescure,John L	FIREFIGHTER EMT	F	A
00022043	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Harris,David C.	FIREFIGHTER TECH	F	A
00022367	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Hibben,David R	LIEUTENANT	F	A
00034927	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Anderson,Christopher John	FIREFIGHTER EMT	F	A
00005499	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Wiggins,Garry W	LIEUTENANT	F	A
00006143	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Small Jr.,Robert N	FIREFIGHTER TECH	F	A
00006973	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Freeburn,Seth C	FIREFIGHTER EMT	F	A
00016022	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Page,Brian M	FIREFIGHTER EMT	F	A
00026453	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Rodgers Sr.,Djante J	SERGEANT AIDE	F	A
00027103	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stewart,David K	FIREFIGHTER	F	A
00032681	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Becker,Kevin J	FIREFIGHTER EMT	F	A
00034959	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Meachum,Michael A	BATTALION EMS SUPVR CAPTAIN	F	A
00003089	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Martin,Robert C.	FIREFIGHTER EMT	F	A
00004522	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Welch,Rian J.	FIREFIGHTER EMT	F	A
00005327	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Knaggs,Michael V	FIREFIGHTER TECH	F	A
00006444	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Acton,Stephen J	SERGEANT AIDE	F	A
00012380	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Partridge,James L	CAPTAIN	F	A
00014585	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Neuman,Michael Paul	FIREFIGHTER EMT	F	A
00028820	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Vitielliss,Dustin A	FIREFIGHTER EMT	F	A
00028944	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Belcher,Kevin J	FIREFIGHTER EMT	F	A
00035158	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Barber,Donald L	BATTALION EMS SUPVR CAPTAIN	F	A
00003600	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Pye II,Nathaniel	FIREFIGHTER EMT	F	A
00032665	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Robinson,Damian N K	FIREFIGHTER EMT	F	A
00004900	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Slye,Christopher M	FIREFIGHTER EMT	F	A
00005725	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Palmer,Jason L	LIEUTENANT	F	A
00007091	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Buie,Erik Adrian	FIREFIGHTER EMT	F	A
00007783	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V *	A
00010154	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Moore,Christopher M	SERGEANT AIDE	F	A
00011885	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Kurland,Ellen S	BATTALION EMS SUPVR CAPTAIN	F	A
00033327	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Roberts Jr.,Robert Owen	FIREFIGHTER EMT	F	A
00026678	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Wulf,Ian Charles	FIREFIGHTER EMT	F	A
00005629	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Seekford,William D	FIREFIGHTER TECH	F	A
00006679	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tolbert,Earl H	FIREFIGHTER EMT	F	A
00009024	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Sims,Michael D	SERGEANT AIDE	F	A
00018997	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Felder,James W.	LIEUTENANT	F	A
00023670	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Barnes,Enrique	FIREFIGHTER EMT	F	A
00033489	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Damien M	FIREFIGHTER EMT	F	A
00035070	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Pratt,LaVerne C	BATTALION EMS SUPVR CAPTAIN	F	A
00004101	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Jumane P	FIREFIGHTER EMT	F	A
00010742	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dinkins Jr.,Johnny	FIREFIGHTER EMT	F	A
00011731	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Shymansky,Mychael S	CAPTAIN	F	A
00019130	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hunter,Stephon D	FIREFIGHTER EMT	F	A
00021579	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Spencer,John H	FIREFIGHTER TECH	F	A
00003254	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ajose,Bolatito	FIREFIGHTER EMT	F	A
00016217	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Denmark Jr.,Alan L.	FIREFIGHTER EMT	F	A
00017000	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lyon,Joseph L	FIREFIGHTER	F	A
00022517	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Gibson Jr.,Percy C	FIREFIGHTER TECH	F	A
00022632	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Mayhew,Donald N	LIEUTENANT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00028847	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tyner Jr.,Reginald H	FIREFIGHTER EMT	F	A
00028923	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Seltzer,Troy A	FIREFIGHTER EMT	F	A
00002695	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gaddis,Bernard E.	FIREFIGHTER EMT	F	A
00003577	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Butler,Dustin L	FIREFIGHTER EMT	F	A
00017011	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Gooding III,Wallace E	LIEUTENANT	F	A
00018819	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Scott,Matthew W	FIREFIGHTER EMT	F	A
00025959	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wilson Jr.,Glenn D	FIREFIGHTER TECH	F	A
00028918	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Vella,Anthony	FIREFIGHTER EMT	F	A
00003854	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Cormicle,Matthew C.	LIEUTENANT	F	A
00012771	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hasan,Selchuk K	FIREFIGHTER EMT	F	A
00021950	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wright,Terrence S	FIREFIGHTER TECH	F	A
00026198	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stevens,James A	FIREFIGHTER	F	A
00028972	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schenemann,Troy	FIREFIGHTER EMT	F	A
00003790	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,Frank W	FIREFIGHTER EMT	F	A
00018375	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Durham Sr.,Tyrone A	FIREFIGHTER TECH	F	A
00019276	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mayo,Garry W	FIREFIGHTER EMT	F	A
00025532	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	King,Terry A	LIEUTENANT	F	A
00002562	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Shepard III,William T	FIREFIGHTER EMT	F	A
00003500	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Rine,Thomas E	FIREFIGHTER TECH	F	A
00003646	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Watson,Richard	FIREFIGHTER	F	A
00007228	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	COHEY III,ALLEN H	FIREFIGHTER EMT	F	A
00018059	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ordile,K. Gregory	FIREFIGHTER EMT	F	A
00020028	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Carter,James E	LIEUTENANT	F	A
00028961	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mason,Tikeeia I	FIREFIGHTER EMT	F	A
00003676	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Gore,Dhameer	FIREFIGHTER EMT	F	A
00005262	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Chapman,James J.	FIREFIGHTER EMT	F	A
00008613	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Glaze,Charles M	LIEUTENANT	F	A
00009601	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Tameka L	FIREFIGHTER EMT	F	A
00018888	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hansford,Michael K	FIREFIGHTER TECH	F	A
00023513	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Shawnte B	FIREFIGHTER EMT	F	A
00003688	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Daniel J.	FIREFIGHTER TECH	F	A
00005395	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Davies,Amanda M	FIREFIGHTER EMT	F	A
00007351	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harrison,Michael C.	FIREFIGHTER EMT	F	A
00032575	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nalborczyk,Benjamin E.	FIREFIGHTER EMT	F	A
00032617	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Krug,William J	FIREFIGHTER EMT	F	A
00035396	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Rice Jr.,Edward C	CAPTAIN	F	A
00005345	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Womack Jr.,Larry	FIREFIGHTER EMT	F	A
00006196	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Fraleigh,Bryan R.	LIEUTENANT	F	A
00012487	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Herndon,Kiontea	FIREFIGHTER EMT	F	A
00032795	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Botwin,Jonathan M	FIREFIGHTER PARAMEDIC TECH	F	A
00001174	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tate,Joseph M	FIREFIGHTER EMT	F	A
00002814	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lee,Cyprian O	FIREFIGHTER EMT	F	A
00004894	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Caddington,Ward C	FIREFIGHTER PARAMEDIC	F	A
00017590	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Washington,Robert	CAPTAIN	F	A
00026009	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kiatta Jr.,Gregory A	FIREFIGHTER EMT	F	A
00026983	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Young,Wayne C w	FIREFIGHTER TECH	F	A
00005547	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Caton,Matthew L	FIREFIGHTER TECH	F	A
00020861	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Best,Michael E	LIEUTENANT	F	A
00021654	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hasselberger,Chad	FIREFIGHTER EMT	F	A
00026132	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Hurley,James M.	FIREFIGHTER PARAMEDIC	F	A
00026797	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Lawrence	FIREFIGHTER EMT	F	A
00028781	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Griffith,Olani H	FIREFIGHTER EMT	F	A
00028912	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gaetano,Kenneth B	FIREFIGHTER EMT	F	A
00014462	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Turner,Adam	FIREFIGHTER EMT	F	A
00004795	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Heflin,Jayne M	FIREFIGHTER TECH	F	A
00005787	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bishop,Roy D	FIREFIGHTER EMT	F	A
00021550	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Wright,Zakarij M.	FIREFIGHTER PARAMEDIC	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00028753	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Snyders,Chad R	FIREFIGHTER PARAMEDIC	F	A
00035143	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	O'Neil,Michael J	FIREFIGHTER EMT	F	A
00035430	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Sadowski,Mark R	LIEUTENANT	F	A
00035943	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Chase,Travis L	FIREFIGHTER EMT	F	A
00006686	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Cober,Brandon A	FIREFIGHTER EMT	F	A
00004340	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Robertson,Dion X	LIEUTENANT	F	A
00006637	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Vines,Steven W	FIREFIGHTER TECH	F	A
00006707	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clark Jr.,George E	FIREFIGHTER EMT	F	A
00021590	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Batdorff,Stephen T.	FIREFIGHTER TECH	F	A
00023425	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hall,Clifton A	FIREFIGHTER	F	A
00023719	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Dexter B	SERGEANT	F	A
00033289	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dixon,Ericeka A	FIREFIGHTER EMT	F	A
00000031	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Turner Jr.,James A	FIREFIGHTER EMT	F	A
00002897	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bryan,Curtis E.	FIREFIGHTER	F	A
00004325	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lucas,Mark P	LIEUTENANT	F	A
00014092	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Gillis Jr.,Irving S	FIREFIGHTER TECH	F	A
00023373	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Douglas,Theodore B.	FIREFIGHTER EMT	F	A
00028986	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jeffery IV,Alfred	FIREFIGHTER EMT	F	A
00035480	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	SERGEANT	V *	A
00001189	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Rimm,Kevin M	FIREFIGHTER TECH	F	A
00001791	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Zelonis,Leonard T	SERGEANT	F	A
00003187	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Slutman,Bryan Douglas e	FIREFIGHTER EMT	F	A
00006392	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	MENDES,DEMARCO	FIREFIGHTER EMT	F	A
00008650	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wessolleck,Harry H	FIREFIGHTER TECH	F	A
00022550	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Banks,Patrick	CAPTAIN	F	A
00023615	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gerdy,Daniel S.	FIREFIGHTER EMT	F	A
00035970	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wipprecht,Christopher C.	FIREFIGHTER EMT	F	A
00012805	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Evans,Howard	FIREFIGHTER EMT	F	A
00002371	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Oudshoorn,Bert	FIREFIGHTER TECH	F	A
00004286	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Trace,Mark E	SERGEANT	F	A
00005616	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lignelli,Kevin J	FIREFIGHTER TECH	F	A
00006546	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thompson,William C.	FIREFIGHTER EMT	F	A
00008051	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Robey Jr.,George A	LIEUTENANT	F	A
00028973	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Richardson,Michael James	FIREFIGHTER EMT	F	A
00003189	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Nehf Jr.,Kenneth E	SERGEANT	F	A
00004982	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Macleod,Scott E	FIREFIGHTER TECH	F	A
00005592	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Gunshol,Paul A.	FIREFIGHTER TECH	F	A
00006514	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Fuertes,Matthew Robert	VICE FIREFIGHTER TECH	F	A
00007400	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Porter,John S	FIREFIGHTER EMT	F	A
00025830	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Seymour,Jeffrey	FIREFIGHTER EMT	F	A
00026481	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Roop,Michael A.	LIEUTENANT	F	A
00028907	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Louryk,Brent J	FIREFIGHTER EMT	F	A
00002836	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Selestok,John R	FIREFIGHTER TECH	F	A
00003605	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Cave,Joshua S.B	FIREFIGHTER EMT	F	A
00005352	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Latimer,John E.	FIREFIGHTER EMT	F	A
00005699	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Gray Jr.,James L	LIEUTENANT	F	A
00007388	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Robinson,Terry L	FIREFIGHTER TECH	F	A
00009000	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Humphries,Kenneth A	SERGEANT AIDE	F	A
00000829	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Artigliere,Ryan	FIREFIGHTER EMT	F	A
00003949	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Cooksey,David M	FIREFIGHTER EMT	F	A
00004005	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Potter,Darren S	FIREFIGHTER TECH	F	A
00005984	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Fulcher,Michael J	FIREFIGHTER TECH	F	A
00006480	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Wilhelm,Jerry D	LIEUTENANT	F	A
00019093	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Griffin,Johnie M	FIREFIGHTER EMT	F	A
00027243	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hutchins,Robert D.	SERGEANT	F	A
00032729	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mcdougal,Ignacio	FIREFIGHTER EMT	F	A
00003289	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Troxell,Daniel M	CAPTAIN	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004254	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Lehan,Edwin M	SERGEANT PARAMEDIC	F	A
00005197	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Brooke,Michael D	SERGEANT	F	A
00005306	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bureau,Jay L.	FIREFIGHTER TECH	F	A
00009335	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Freeman,Micheal K.	FIREFIGHTER TECH	F	A
00027417	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lockett,Gerell	FIREFIGHTER EMT	F	A
00028960	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dufresne,Christopher Michael	FIREFIGHTER EMT	F	A
00005736	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Trotter,Marcus A	SERGEANT	F	A
00010366	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Loessy,Karen A	FIREFIGHTER EMT	F	A
00016208	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tucker,Lawrence L	FIREFIGHTER TECH	F	A
00019175	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Lawrence E	FIREFIGHTER TECH	F	A
00019211	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Warley,Elliott L.	FIREFIGHTER	F	A
00024843	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Spencer,Delano W	FIREFIGHTER EMT	F	A
00027014	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Simister,William	LIEUTENANT	F	A
00005682	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Dade,Jade A	FIREFIGHTER EMT	F	A
00000021	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Miller,Clifford R	FIREFIGHTER TECH	F	A
00000586	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Bolding,Timothy E	SERGEANT	F	A
00002930	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Remy	FIREFIGHTER EMT	F	A
00003878	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Dennis,David R.	FIREFIGHTER TECH	F	A
00017300	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Crockett Jr.,Lester N	FIREFIGHTER EMT	F	A
00034995	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Firkin Jr.,Ernie Melvin	FIREFIGHTER EMT	F	A
00003606	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	White,David A.	FIREFIGHTER EMT	F	A
00005139	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas Jr.,Willis L	CAPTAIN	F	A
00005743	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lancaster,Michael A	FIREFIGHTER TECH	F	A
00006687	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ortenzo,Joseph	FIREFIGHTER EMT	F	A
00006846	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Shanetra L.	FIREFIGHTER EMT	F	A
00022360	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Gaskin,Oliver W	SERGEANT	F	A
00028943	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Horne,Travis	FIREFIGHTER EMT	F	A
00035967	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Kolarick,Eric S	FIREFIGHTER TECH	F	A
00003312	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Miller,Travis L	FIREFIGHTER EMT	F	A
00004536	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brooke III,George R	FIREFIGHTER TECH	F	A
00005585	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Omasere,Oluwafunmike Ayosunmidebitoye	SERGEANT PARAMEDIC	F	A
00006020	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Kramer,Blair W	FIREFIGHTER TECH	F	A
00006051	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Engels,Michael S.	LIEUTENANT	F	A
00018314	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Delaney,Eric J	FIREFIGHTER EMT	F	A
00009301	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Sefton,Christopher	BATTALION FIRE CHIEF	F	A
00011785	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Bashore,James M	BATTALION FIRE CHIEF	F	A
00025448	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Cade Jr.,Leroy B	BATTALION FIRE CHIEF	F	A
00014266	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Crudup,Mario O	FIREFIGHTER TECH	F	A
00023509	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Torres,John J	FIREFIGHTER EMT	F	A
00026908	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Riffe,Jonathan E	LIEUTENANT	F	A
00027319	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gregory,Daniel H	FIREFIGHTER EMT	F	A
00027327	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fletcher,Pierre R	FIREFIGHTER	F	A
00028754	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Burns,Andre	FIREFIGHTER EMT	F	A
00034256	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Staton,Jaquante R.	FIREFIGHTER EMT	F	A
00034958	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	FLAMMANG,RYAN E	FIREFIGHTER PARAMEDIC	F	A
00001918	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Blackmon,Nathaniel R	LIEUTENANT	F	A
00007114	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Chung Jr.,Keith Anthony	FIREFIGHTER EMT	F	A
00008776	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nelson,Delonte	FIREFIGHTER EMT	F	A
00028805	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Isbell Jr.,Charles E.	FIREFIGHTER PARAMEDIC	F	A
00028939	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Heckman,Jeremy L	FIREFIGHTER EMT	F	A
00034992	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Eiker,Christopher A	FIREFIGHTER TECH	F	A
00003295	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Young,Herbert J.	FIREFIGHTER EMT	F	A
00008834	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lenard,Jeffrey B	FIREFIGHTER EMT	F	A
00018686	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,Jamal D	LIEUTENANT	F	A
00027466	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	McDowney,Calvin L	FIREFIGHTER EMT	F	A
00035911	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Vincent,Kelvin K	FIREFIGHTER EMT	F	A
00016798	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Green,Deamonte	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00001049	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fitzgerald,Alexander R	FIREFIGHTER EMT	F	A
00003481	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pratt,Donald J	FIREFIGHTER EMT	F	A
00006636	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Dickey,Margaret K.	FIREFIGHTER TECH	F	A
00008050	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Andrew K.	FIREFIGHTER PARAMEDIC	F	A
00009204	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	White,Michael G	CAPTAIN	F	A
00021520	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pringle,Kevin A.	FIREFIGHTER EMT	F	A
00002870	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nowlin,Ron O.	FIREFIGHTER EMT	F	A
00003042	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Simmons,Duane M	FIREFIGHTER EMT	F	A
00006482	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Donnelly,David R	FIREFIGHTER EMT	F	A
00013710	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mayhew,William	FIREFIGHTER EMT	F	A
00021495	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Dominick,Duane	FIREFIGHTER TECH	F	A
00025152	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Perry,Brian A.	FIREFIGHTER PARAMEDIC	F	A
00035399	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,David R	CAPTAIN	F	A
00001573	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Blackman,Jamil D	FIREFIGHTER EMT	F	A
00003826	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Demitrius D	FIREFIGHTER TECH	F	A
00005985	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Breen,Chad M.	LIEUTENANT	F	A
00008802	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Bernardo,Michael R	FIREFIGHTER PARAMEDIC	F	A
00022239	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Andrews,Darrell L	FIREFIGHTER EMT	F	A
00028993	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Brian E	FIREFIGHTER EMT	F	A
00021953	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Cato,Bell	FIREFIGHTER EMT	F	A
00025738	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mims,Hubert D	FIREFIGHTER TECH	F	A
00026565	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Morris,Richard D	LIEUTENANT	F	A
00027356	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lance,Pernelle R	FIREFIGHTER	F	A
00028824	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moening,Nicholas D	FIREFIGHTER EMT	F	A
00034990	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Boozer,Kimberly L	FIREFIGHTER PARAMEDIC	F	A
00014734	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Risper,Kelly	FIREFIGHTER EMT	F	A
00005505	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Julian B.	FIREFIGHTER EMT	F	A
00008971	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Kramer,Lynette	FIREFIGHTER PARAMEDIC	F	A
00010912	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Sefton,Scott A	LIEUTENANT	F	A
00021547	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Antoine D	FIREFIGHTER EMT	F	A
00023520	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Teo D	FIREFIGHTER TECH	F	A
00033351	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wilkinson,John A	FIREFIGHTER EMT	F	A
00002391	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tyree,Kelvin D	FIREFIGHTER TECH - AIR	F	A
00003038	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Eric W	FIREFIGHTER TECH	F	A
00004751	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Otte,Kenneth August	FIREFIGHTER EMT	F	A
00007500	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Teachey,Maurice	SERGEANT AIDE	F	A
00009001	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	O'connor,Paul M	LIEUTENANT	F	A
00018089	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	White,Isaac L	FIREFIGHTER	F	A
00023437	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Morrell,Donald E	FIREFIGHTER EMT	F	A
00027465	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Costello,Craig B	BATTALION EMS SUPVR CAPTAIN	F	A
00028842	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Baird,Matthew A	FIREFIGHTER PARAMEDIC	F	A
00002911	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hayden IV,George E.	FIREFIGHTER EMT	F	A
00006117	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Tracie R	BATTALION EMS SUPVR CAPTAIN	F	A
00007271	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mchale,Michael	FIREFIGHTER EMT	F	A
00016695	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Cunningham,Richard S	FIREFIGHTER TECH	F	A
00017496	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Payden,Darryl L	FIREFIGHTER TECH - AIR	F	A
00021334	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Grace,Brian M.	CAPTAIN	F	A
00021854	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Bailey,Shauna L	SERGEANT AIDE	F	A
00028755	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Dunn,Matthew J	FIREFIGHTER PARAMEDIC	F	A
00035946	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Szugye,Kevin M	FIREFIGHTER EMT	F	A
00003657	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Jonathan A	SERGEANT AIDE	F	A
00004862	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schrader,Joshua P	FIREFIGHTER EMT	F	A
00005790	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Parrish,Laurie C	FIREFIGHTER EMT	F	A
00014798	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Angel M	BATTALION EMS SUPVR CAPTAIN	F	A
00018969	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Anderson,John	FIREFIGHTER EMT	F	A
00021527	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wright,Derrick E	FIREFIGHTER EMT	F	A
00022160	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Shine,Richard B	LIEUTENANT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00023347	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Smothers,Dean E	FIREFIGHTER TECH - AIR	F	A
00025777	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Terry,David R	FIREFIGHTER TECH	F	A
00028940	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Loften,Kianna C	FIREFIGHTER PARAMEDIC	F	A
00004864	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	McComas,Eric M	FIREFIGHTER EMT	F	A
00002740	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Michael	LIEUTENANT	F	A
00006478	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pollard,Deonte Marquette	FIREFIGHTER EMT	F	A
00009685	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Wood,Matthew	FIREFIGHTER PARAMEDIC	F	A
00013372	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Disbrow,David L.	FIREFIGHTER EMT	F	A
00014236	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hayman III,John C	SERGEANT AIDE	F	A
00017751	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Worrell,Edward L	FIREFIGHTER TECH	F	A
00023691	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	BATTALION EMS SUPVR CAPTAIN	V *	A
00026794	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Paula E	FIREFIGHTER TECH - AIR	F	A
00028782	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thompson,John Christopher	FIREFIGHTER EMT	F	A
00033803	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Munford,Bryan O	FIREFIGHTER EMT	F	A
00004374	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Therres,Christopher J	FIREFIGHTER TECH	F	A
00014801	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gregg Jr.,David T	FIREFIGHTER EMT	F	A
00017340	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Whisonant,Gregory W	FIREFIGHTER PARAMEDIC	F	A
00019467	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Myers,Robert Allen	FIREFIGHTER EMT	F	A
00023858	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Myers,Daniel W	FIREFIGHTER EMT	F	A
00027347	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Keefe,David	LIEUTENANT	F	A
00028862	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fitzgerald,JaVone C.	FIREFIGHTER EMT	F	A
00017560	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Swerdlow,Paul	FIREFIGHTER EMT	F	A
00003895	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Zegowitz Jr.,Richard J	CAPTAIN	F	A
00005734	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Clute,Andrew P.	FIREFIGHTER PARAMEDIC	F	A
00017512	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Christopher T	FIREFIGHTER TECH	F	A
00018944	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Ca' Merono,Chazzreno	FIREFIGHTER PARAMEDIC	F	A
00028904	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Felder,Sean P	FIREFIGHTER EMT	F	A
00032680	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mueller,Christian S	FIREFIGHTER EMT	F	A
00035965	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	PALMER,JUSTIN L.	FIREFIGHTER EMT	F	A
00016226	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Gaiter,Tevin	FIREFIGHTER EMT	F	A
00000663	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Michael P.	FIREFIGHTER EMT	F	A
00006150	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Bass,Courtney X	LIEUTENANT	F	A
00017655	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Scott,Lee A	FIREFIGHTER	F	A
00018523	Technician	Emergency Operations Bureau	Operations Division	Uniformed	White,Timothy R	FIREFIGHTER TECH	F	A
00027008	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Dequandre	FIREFIGHTER EMT	F	A
00028903	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hunter,Cooksey P.	FIREFIGHTER EMT	F	A
00036427	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Bolton,Ryan S	FIREFIGHTER PARAMEDIC	F	A
00024755	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Elie,Joshua P	FIREFIGHTER EMT	F	A
00003405	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Byers,James D	FIREFIGHTER TECH	F	A
00004807	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Meckley,William J.	FIREFIGHTER EMT	F	A
00013446	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Shannon,Brian A	FIREFIGHTER PARAMEDIC	F	A
00022877	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Roane Jr.,Ferman	LIEUTENANT	F	A
00028844	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lovato,Daniel A.	FIREFIGHTER EMT	F	A
00033867	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Stephanie C	FIREFIGHTER EMT	F	A
00019225	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Lehman,Timothy D	FIREFIGHTER EMT	F	A
00005201	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Eastman,Keith L	FIREFIGHTER TECH	F	A
00005338	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Dino L	FIREFIGHTER EMT	F	A
00005918	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Norment,Richard W.	LIEUTENANT	F	A
00022797	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pignataro,John Anthony	FIREFIGHTER EMT	F	A
00026758	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Grace,Matthew Eric	FIREFIGHTER PARAMEDIC	F	A
00028833	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ellis II,Arlester A	FIREFIGHTER EMT	F	A
00033263	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rambo,Kenton D	FIREFIGHTER EMT	F	A
00035958	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Reed Jr.,Wayne	FIREFIGHTER EMT	F	A
00001574	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	McKnight,Clemente J	FIREFIGHTER EMT	F	A
00003231	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Stapleton,James A	FIREFIGHTER TECH	F	A
00004846	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	McNally,Joseph K.	LIEUTENANT	F	A
00034928	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Ryan S	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00011886	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stewart Jr.,Michael T	FIREFIGHTER EMT	F	A
00022747	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Christopher	FIREFIGHTER TECH	F	A
00024632	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Basinger Jr.,Cecil M	CAPTAIN	F	A
00028979	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gladden,Harold M	FIREFIGHTER EMT	F	A
00032840	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kelley,James R	FIREFIGHTER EMT	F	A
00035035	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Moore,Scott L	FIREFIGHTER PARAMEDIC	F	A
00035492	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moose,Brian J	FIREFIGHTER EMT	F	A
00032509	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Kent,Keith	FIREFIGHTER EMT	F	A
00000813	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	LAMMERT,PHILIP E	FIREFIGHTER PARAMEDIC	F	A
00004532	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wolf,Brian P	FIREFIGHTER EMT	F	A
00017068	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mungo,Daniel R	FIREFIGHTER TECH	F	A
00023102	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kline,Kevin P	LIEUTENANT	F	A
00026610	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Zachary T	FIREFIGHTER EMT	F	A
00028955	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Deale,Jason	FIREFIGHTER EMT	F	A
00034270	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Sellitto,Michael J	VICE FIREFIGHTER TECH	F	A
00003972	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stevens,Philip S	FIREFIGHTER EMT	F	A
00004066	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	King,Michael C	FIREFIGHTER EMT	F	A
00004850	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Barnett,Daryle	FIREFIGHTER EMT	F	A
00006934	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Brachetti,Derek A.	LIEUTENANT	F	A
00017811	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Patton,Jeffrey L	LIEUTENANT	F	A
00022647	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Green Jr.,Michael	FIREFIGHTER TECH	F	A
00028829	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ringgold,Joshua	FIREFIGHTER EMT	F	A
00028841	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Waikart,Andrew D.	FIREFIGHTER EMT	F	A
00027712	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Keys,D'Ante	FIREFIGHTER EMT	F	A
00003592	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hoagland,David C.	FIREFIGHTER TECH	F	A
00005257	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lancaster,Alan M	LIEUTENANT	F	A
00023339	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bullock,Khalid	FIREFIGHTER EMT	F	A
00003394	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Bulford,Eve L.	FIREFIGHTER PARAMEDIC	F	A
00005204	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Troy,Donnell D	LIEUTENANT	F	A
00005555	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rust,Dominque	FIREFIGHTER EMT	F	A
00006286	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Hope,Jon G	FIREFIGHTER PARAMEDIC	F	A
00006991	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Oshane	FIREFIGHTER EMT	F	A
00017237	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Evans,Marc A	FIREFIGHTER TECH	F	A
00028770	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Woodburn,Brian M.	FIREFIGHTER EMT	F	A
00028971	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Daniel Harvey	FIREFIGHTER EMT	F	A
00000925	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Nickens,Keith D	CAPTAIN	F	A
00004881	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Cappel,Andrew B.	FIREFIGHTER EMT	F	A
00028884	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Ryan,Gene T	FIREFIGHTER PARAMEDIC	F	A
00028910	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wells,Kenneth M	FIREFIGHTER TECH	F	A
00028942	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harris,Clint J	FIREFIGHTER EMT	F	A
00035000	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sealey,Toby R	FIREFIGHTER EMT	F	A
00035968	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thompson Jr.,Gregory	FIREFIGHTER EMT	F	A
00036433	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Morant,Indea	FIREFIGHTER EMT	F	A
00004467	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Green Jr.,Toyd L.	SERGEANT	F	A
00006280	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Haggerty Jr.,John F	FIREFIGHTER TECH	F	A
00006450	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tyler,Daniel W	FIREFIGHTER	F	A
00009334	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clement,Bryan Arthur	FIREFIGHTER EMT	F	A
00013583	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Deems,Michael A.	FIREFIGHTER TECH	F	A
00018459	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Forrester,Thomas K	LIEUTENANT	F	A
00035956	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Vallandingham,Stephen D	FIREFIGHTER EMT	F	A
00035064	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Jackson,William	FIREFIGHTER EMT	F	A
00000580	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Layman III,George M	LIEUTENANT	F	A
00004811	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sullivan,Richard L	FIREFIGHTER	F	A
00005429	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Krauss,Dustin K.	FIREFIGHTER EMT	F	A
00007355	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Charland,Andrew T	FIREFIGHTER TECH	F	A
00007625	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bowen,Brian F	FIREFIGHTER EMT	F	A
00014153	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hudson,Dabney S.	SERGEANT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00026745	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Curtis	FIREFIGHTER	F	A
00032524	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Silverstrim Jr.,Thomas M	FIREFIGHTER TECH	F	A
00021734	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	May,Steven	FIREFIGHTER EMT	F	A
00004313	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dyson,Jon T	FIREFIGHTER EMT	F	A
00004704	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Schaake,David W	FIREFIGHTER TECH	F	A
00005153	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Campbell Jr.,Cornelius	FIREFIGHTER EMT	F	A
00005176	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Truesdel,Michael B	CAPTAIN	F	A
00007299	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Carey,Patrick M	FIREFIGHTER TECH	F	A
00034271	Technician	Emergency Operations Bureau	Operations Division	Uniformed	McVey,Kevin Connelly	VICE FIREFIGHTER TECH	F	A
00004465	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Shipp Jr.,Stephen william	FIREFIGHTER EMT	F	A
00004866	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Palmer,David T.	FIREFIGHTER TECH	F	A
00005393	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Kelleher,Anthony P	SERGEANT	F	A
00005723	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lozupone,Joseph V.	FIREFIGHTER	F	A
00006443	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	White,Daniel J	LIEUTENANT	F	A
00014226	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Peterson,Vernon I	FIREFIGHTER TECH	F	A
00017964	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rich III,Roy J	FIREFIGHTER	F	A
00027318	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Timothy R	FIREFIGHTER EMT	F	A
00006023	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Charron Jr.,Edward J	LIEUTENANT	F	A
00006035	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Ferek,Lawrence A.	SERGEANT	F	A
00011546	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Amir	FIREFIGHTER EMT	F	A
00013904	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sebastionelli,Matthew J	FIREFIGHTER EMT	F	A
00017569	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Miller,Reginald C	FIREFIGHTER TECH	F	A
00026926	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hicks Jr.,Donald A	FIREFIGHTER TECH	F	A
00028898	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kephart,Ryan C.	FIREFIGHTER EMT	F	A
00028997	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Landi,John R	FIREFIGHTER EMT	F	A
00033522	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Highsmith,Ernest	FIREFIGHTER EMT	F	A
00036425	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Walter J	FIREFIGHTER TECH	F	A
00003319	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Robinson,Eboni L	FIREFIGHTER EMT	F	A
00023676	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Clime,Douglas E	FIREFIGHTER TECH	F	A
00025916	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Faunce III,Henry S	SERGEANT	F	A
00026312	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Burke,Leonard T	LIEUTENANT	F	A
00028981	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Santos,Steffen W	FIREFIGHTER EMT	F	A
00028998	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Green Jr.,Gregory	FIREFIGHTER EMT	F	A
00035969	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,Hasan J	FIREFIGHTER EMT	F	A
00000267	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Coombe,Jeffrey A	SERGEANT PARAMEDIC	F	A
00001056	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Washington,Patrick	FIREFIGHTER EMT	F	A
00003864	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Edwards,Jason A.	FIREFIGHTER EMT	F	A
00004879	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Libcke Sr.,Joseph H	FIREFIGHTER	F	A
00005278	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ashelford,James R	FIREFIGHTER TECH	F	A
00007503	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Eichholz,Steven D	FIREFIGHTER TECH	F	A
00016505	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	CAPTAIN	V *	A
00003664	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Jay A	FIREFIGHTER TECH	F	A
00005155	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stolle,Brian L	FIREFIGHTER EMT	F	A
00026550	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Driggers,David M	FIREFIGHTER TECH	F	A
00027294	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Welch,Shannon L	SERGEANT	F	A
00028908	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lerch,Jason A	FIREFIGHTER EMT	F	A
00033326	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Caruso III,Enrico T	FIREFIGHTER EMT	F	A
00034266	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Faulkner,Stephen J.	FIREFIGHTER EMT	F	A
00001694	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Schaefer,Paul M	BATTALION FIRE CHIEF	F	A
00006030	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Battle,Charles E	BATTALION FIRE CHIEF	F	A
00007851	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Donnelly,John A	BATTALION FIRE CHIEF	F	A
00001343	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lusby,Jason R	FIREFIGHTER EMT	F	A
00004233	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	WARD Jr.,ROBERT	FIREFIGHTER EMT	F	A
00007126	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Palman,Kurt	SERGEANT AIDE	F	A
00014208	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dean,Willie Eugene	FIREFIGHTER EMT	F	A
00018982	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Thorne,Jeffrey D	LIEUTENANT	F	A
00021563	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Matthew S	FIREFIGHTER TECH	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00028785	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Brewster,Christopher P	FIREFIGHTER PARAMEDIC	F	A
00028790	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Melonie C	BATTALION EMS SUPVR CAPTAIN	F	A
00019096	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Ticson,Brian	FIREFIGHTER EMT	F	A
00004466	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Geoffrey A	FIREFIGHTER EMT	F	A
00005540	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Imbach,Matthew R.	LIEUTENANT	F	A
00006246	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Tucker,Christopher M.	SERGEANT AIDE	F	A
00014898	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Sternberg,Benjamin A	FIREFIGHTER PARAMEDIC	F	A
00016103	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Haupt,Calvin H	BATTALION EMS SUPVR CAPTAIN	F	A
00028848	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Warren III,Granison M.	FIREFIGHTER EMT	F	A
00028868	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Washington,Antoine C	FIREFIGHTER EMT	F	A
00032754	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bobo,James A	FIREFIGHTER TECH	F	A
00003601	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Beheler,Sean M	FIREFIGHTER EMT	F	A
00004087	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bernard,Christopher J	FIREFIGHTER EMT	F	A
00007684	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Moulton,Sharon P.	BATTALION EMS SUPVR CAPTAIN	F	A
00014333	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bright,Joseph A	FIREFIGHTER TECH	F	A
00016727	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Capece,Alexander G	FIREFIGHTER PARAMEDIC	F	A
00018876	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Gervais,Phillip E	SERGEANT	F	A
00033501	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nicholson,Dominic D	FIREFIGHTER EMT	F	A
00035079	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Baldino Jr.,Rocco A	FIREFIGHTER EMT	F	A
00035403	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kelly,Patrick J	LIEUTENANT	F	A
00015940	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Holliday III,Theodore N	FIREFIGHTER EMT	F	A
00001606	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Mills,Steven D	CAPTAIN	F	A
00017209	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Orosz,Nicholas	FIREFIGHTER PARAMEDIC	F	A
00019265	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ajose,Justin E	FIREFIGHTER EMT	F	A
00019418	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Butler,Toiland D	FIREFIGHTER TECH	F	A
00024932	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Robinson,Karl H	BATTALION EMS SUPVR CAPTAIN	F	A
00027038	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Barnes Jr.,John H	SERGEANT AIDE	F	A
00028816	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	White II,Tony A	FIREFIGHTER EMT	F	A
00011617	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Garrett,Tiren R	FIREFIGHTER EMT	F	A
00003660	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Gabriele III,Rocco J.	FIREFIGHTER PARAMEDIC	F	A
00005170	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Love,Antonio T	FIREFIGHTER EMT	F	A
00007306	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Dupree Jr.,Graydon L	CAPTAIN	F	A
00008274	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mckinney,Deyon	FIREFIGHTER EMT	F	A
00019048	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brooks,Norman	FIREFIGHTER EMT	F	A
00026609	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Isley,Michael T	FIREFIGHTER TECH	F	A
00003458	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Raymer,Robert J.	FIREFIGHTER PARAMEDIC	F	A
00005314	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hurley,Randolph W	FIREFIGHTER EMT	F	A
00014404	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Engle,Robert	FIREFIGHTER EMT	F	A
00014841	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Perez,Ronaun L	FIREFIGHTER TECH	F	A
00016451	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Mccloskey,Walter W	LIEUTENANT	F	A
00022934	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stewart,James E	FIREFIGHTER EMT	F	A
00028902	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nero Sr.,Rashid A	FIREFIGHTER EMT	F	A
00017905	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,David M	FIREFIGHTER	F	A
00021993	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Coleman,Michael E	LIEUTENANT	F	A
00026584	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Reginald M	FIREFIGHTER TECH	F	A
00035334	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lemons,Brandon D	FIREFIGHTER EMT	F	A
00035959	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Genies,Weldon T	FIREFIGHTER EMT	F	A
00032765	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Jones,Marquet	FIREFIGHTER EMT	F	A
00014616	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Diggs,Beatrix S	FIREFIGHTER TECH	F	A
00023694	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gilchrist,Lynnette A	FIREFIGHTER	F	A
00025078	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Quigley,William P	LIEUTENANT	F	A
00002861	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moreland,Christopher	FIREFIGHTER EMT	F	A
00007373	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Fitzpatrick,Glenn	FIREFIGHTER TECH	F	A
00008712	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Gordon,James E	LIEUTENANT	F	A
00017239	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Miesse,Miletus H.	FIREFIGHTER PARAMEDIC	F	A
00028799	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Laird,Christopher	FIREFIGHTER EMT	F	A
00034267	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kittrell,Darren V.	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00037829	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gryskewicz,James A	FIREFIGHTER EMT	F	A
00032507	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Gant,Timothy A	FIREFIGHTER EMT	F	A
00004644	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Chichester,Arthur M.	FIREFIGHTER EMT	F	A
00005098	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hines,Antwon H.	FIREFIGHTER EMT	F	A
00014717	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gibson,Dermain C	FIREFIGHTER EMT	F	A
00016609	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Utley,Steven A	FIREFIGHTER TECH	F	A
00025114	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Brooks,Sean P	CAPTAIN	F	A
00032594	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mckinney,Jared R	FIREFIGHTER EMT	F	A
00005754	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Loving Jr.,Michael S	FIREFIGHTER TECH	F	A
00022508	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Moore,Jason R	LIEUTENANT	F	A
00024969	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bell,Jason E	FIREFIGHTER EMT	F	A
00032764	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Burton,Oscar K	FIREFIGHTER PARAMEDIC	F	A
00033295	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Avents,Krystle R	FIREFIGHTER EMT	F	A
00036624	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dennis,Kevin J	FIREFIGHTER EMT	F	A
00006595	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Sirmons,James B	FIREFIGHTER EMT	F	A
00004665	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Barksdale,Timothy M	LIEUTENANT	F	A
00010437	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mckinney,Jackie	FIREFIGHTER TECH	F	A
00028911	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bunn,James	FIREFIGHTER EMT	F	A
00033487	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Shanklin,Lincoln L	FIREFIGHTER EMT	F	A
00033500	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Spencer,Saquan D	FIREFIGHTER EMT	F	A
00002783	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Shaw,Devin F	FIREFIGHTER EMT	F	A
00009332	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Alvarado,Robert J	FIREFIGHTER EMT	F	A
00013506	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V *	A
00014084	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Butler,Arthenious D	FIREFIGHTER TECH	F	A
00020692	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Waby,William	FIREFIGHTER EMT	F	A
00021591	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Cosker,Michael R	LIEUTENANT	F	A
00026287	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bender,Curtis Ray	FIREFIGHTER EMT	F	A
00035067	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bannister,Antonio B	FIREFIGHTER EMT	F	A
00001401	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hunnicut, Vincent H.	FIREFIGHTER EMT	F	A
00003942	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Robin	FIREFIGHTER EMT	F	A
00004266	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Phillips,Brian D.	LIEUTENANT	F	A
00022171	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Little,Ronald L	FIREFIGHTER TECH	F	A
00022522	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Guala,Michael	FIREFIGHTER EMT	F	A
00023708	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Kila A	FIREFIGHTER PARAMEDIC	F	A
00003568	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Burris,Tremain	FIREFIGHTER EMT	F	A
00005295	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lancaster,Christopher R	FIREFIGHTER EMT	F	A
00007004	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Eggleston,Raymond S	FIREFIGHTER	F	A
00014136	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Robinson,Sylvester A	CAPTAIN	F	A
00016927	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Kurian,Vinu V.	FIREFIGHTER PARAMEDIC	F	A
00017059	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Owens,Derrell J.	FIREFIGHTER TECH	F	A
00028813	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Samuels,Shantice	FIREFIGHTER EMT	F	A
00032335	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Hooker,John H	FIREFIGHTER PARAMEDIC	F	A
00032561	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Graff,John C	FIREFIGHTER EMT	F	A
00035071	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Black,Ryan	FIREFIGHTER EMT	F	A
00019310	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rutter,Christopher M.	FIREFIGHTER EMT	F	A
00023188	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Jenkins,Tyrone A	LIEUTENANT	F	A
00028783	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lawson Jr.,Arthur R	FIREFIGHTER EMT	F	A
00032428	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fouch,Delonte	FIREFIGHTER EMT	F	A
00004511	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mccoy Jr.,James M	FIREFIGHTER EMT	F	A
00012507	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Pleasant,Tommy T	FIREFIGHTER TECH	F	A
00012898	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Gilligan,Sean J	LIEUTENANT	F	A
00014572	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Marc A	FIREFIGHTER	F	A
00015027	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hater,Stephen G	FIREFIGHTER EMT	F	A
00028921	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Butler,James E	FIREFIGHTER EMT	F	A
00033320	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Parrott,Corey A	FIREFIGHTER PARAMEDIC	F	A
00033704	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Shantielle A	FIREFIGHTER EMT	F	A
00005109	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor-Garrison,Tracee Y	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00006264	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Devaughn	FIREFIGHTER EMT	F	A
00006385	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Quick Jr.,Darryl Anthony	FIREFIGHTER EMT	F	A
00019402	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ballard,David L	FIREFIGHTER TECH	F	A
00020292	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	McMahon,James P	FIREFIGHTER PARAMEDIC	F	A
00033287	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moye,Niggora A	FIREFIGHTER EMT	F	A
00003807	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Carey,Michael G	LIEUTENANT	F	A
00009833	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Gay,Kevin L.	FIREFIGHTER PARAMEDIC	F	A
00019087	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Greene,Javon D.	FIREFIGHTER	F	A
00022408	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Frazier,Kevin J	FIREFIGHTER TECH	F	A
00023850	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Doctor,Alfonso L	FIREFIGHTER EMT	F	A
00032538	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pickel,Vincent P	FIREFIGHTER EMT	F	A
00028941	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Minor,David A	FIREFIGHTER EMT	F	A
00006998	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bieler,Jay R	FIREFIGHTER TECH	F	A
00014564	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Briana D	FIREFIGHTER EMT	F	A
00019033	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Dugan,Daniel	CAPTAIN	F	A
00019352	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	lewis,Nicholas R	FIREFIGHTER PARAMEDIC	F	A
00028778	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gardner,Travaughn W	FIREFIGHTER EMT	F	A
00034269	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mackall,Andre D	FIREFIGHTER EMT	F	A
00005162	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hill,Steven A	FIREFIGHTER TECH	F	A
00021063	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Hanson,James D.	CAPTAIN	F	A
00023749	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	McMahon,Martin J	SERGEANT	F	A
00028851	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Shalonda A	FIREFIGHTER EMT	F	A
00033146	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hearne,Robert O	FIREFIGHTER EMT	F	A
00036426	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Meinhardt,Craig J	FIREFIGHTER EMT	F	A
00006184	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Arnold,Andrew	SERGEANT PARAMEDIC	F	A
00019272	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Cabico,Ronald Allan e	FIREFIGHTER TECH	F	A
00023444	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Best,James E.	FIREFIGHTER EMT	F	A
00023559	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lytton,Anthony G	LIEUTENANT	F	A
00027043	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wilkins,Raynard G	FIREFIGHTER TECH	F	A
00033274	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bennett,Shantel B	FIREFIGHTER EMT	F	A
00033291	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lowe,Charles V	FIREFIGHTER EMT	F	A
00033703	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bolding,Maurice D	FIREFIGHTER EMT	F	A
00019074	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Dent,Theodore	FIREFIGHTER EMT	F	A
00000149	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Penny,Gary A	SERGEANT	F	A
00006880	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	HILLIARD,CHRISTIAN A	FIREFIGHTER EMT	F	A
00016614	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Zdobysz,Christopher J	LIEUTENANT	F	A
00022645	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mims,Darlene J	FIREFIGHTER TECH	F	A
00033514	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Thomas L	VICE FIREFIGHTER TECH	F	A
00034265	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jeffery,Keyonna Denise	FIREFIGHTER EMT	F	A
00000396	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Lawrence L	LIEUTENANT	F	A
00006254	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tayman,Brian C	FIREFIGHTER TECH	F	A
00006593	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tatum II,Idaryon R	FIREFIGHTER EMT	F	A
00017054	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mcmillan,Kermit J	FIREFIGHTER EMT	F	A
00021961	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Shanita M.	FIREFIGHTER TECH	F	A
00026441	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Brooke,Paul J	SERGEANT	F	A
00033317	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brewster,Chandell O	FIREFIGHTER EMT	F	A
00033196	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Williams,Tevin D	FIREFIGHTER EMT	F	A
00003591	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wallace,Marlyn R	FIREFIGHTER EMT	F	A
00006095	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Delahanty,Robert T	LIEUTENANT	F	A
00007030	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,James M	FIREFIGHTER TECH	F	A
00007062	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Cunningham,Christopher M	FIREFIGHTER TECH	F	A
00013610	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Edwards,Andre L	SERGEANT PARAMEDIC	F	A
00029002	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V *	A
00032668	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Segears,Brandon	FIREFIGHTER EMT	F	A
00036431	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Banner,Wesley D	FIREFIGHTER EMT	F	A
00018765	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Keeton,Antonio E	FIREFIGHTER EMT	F	A
00035005	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	White,Andrew	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004464	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Colbert,Mark R	FIREFIGHTER TECH	F	A
00008984	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Connelly,John A	SERGEANT	F	A
00017784	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mathias,Jeffrey A.	FIREFIGHTER EMT	F	A
00027834	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Patterson,Paul L	FIREFIGHTER TECH	F	A
00003959	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dziekan,Dennis J.	FIREFIGHTER	F	A
00004284	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lee Jr.,Cranston V	LIEUTENANT	F	A
00005645	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ridgely,Paul D	FIREFIGHTER TECH	F	A
00006241	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Shyab,Charles O	SERGEANT	F	A
00009320	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hammill,Alessandra N	FIREFIGHTER EMT	F	A
00023727	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Claude H	FIREFIGHTER TECH	F	A
00032685	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Dolinger,Michael J	VICE FIREFIGHTER TECH	F	A
00032703	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wheeler,Berl D	FIREFIGHTER EMT	F	A
00008124	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Evans,Andrew	FIREFIGHTER EMT	F	A
00004813	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Steele,Donald P	FIREFIGHTER TECH	F	A
00005998	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Feist,Trevor S.	FIREFIGHTER EMT	F	A
00006065	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Goodwin,Robert S	FIREFIGHTER TECH	F	A
00017554	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Thompson,Ralph L	LIEUTENANT	F	A
00028968	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bolton,Jesse C	FIREFIGHTER EMT	F	A
00000208	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Graham,James K	BATTALION FIRE CHIEF	F	A
00002772	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Mack,Charles A	BATTALION FIRE CHIEF	F	A
00006439	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Donlon,Michael S	BATTALION FIRE CHIEF	F	A
00024454	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Dean,Thomas P	BATTALION FIRE CHIEF	F	A
00028896	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Brand,Michael	FIREFIGHTER EMT	F	A
00003523	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Spotts,Andrew L	LIEUTENANT	F	A
00003793	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moore Jr.,Timothy Joseph	FIREFIGHTER EMT	F	A
00014854	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Blevins,Scott A.	FIREFIGHTER TECH	F	A
00019981	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Negley,Jason K.	FIREFIGHTER EMT	F	A
00023329	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Blucker,Aaron S	FIREFIGHTER TECH - AIR	F	A
00025452	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Forquer,Brian Joseph	FIREFIGHTER EMT	F	A
00003068	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Rudy,Brian	CAPTAIN	F	A
00003169	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Donnelly,Douglas P.	FIREFIGHTER EMT	F	A
00007310	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Kevin	FIREFIGHTER EMT	F	A
00019164	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Isley,Carlos D	FIREFIGHTER TECH	F	A
00019190	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	May Jr.,Reginald E	FIREFIGHTER EMT	F	A
00026581	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Matthews,Steven L	FIREFIGHTER TECH - AIR	F	A
00028837	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Quintanilla,Japheth Melvin Orlando	FIREFIGHTER EMT	F	A
00034991	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Helwig,Russell S.	FIREFIGHTER EMT	F	A
00005521	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Newman,Daniel	FIREFIGHTER EMT	F	A
00006026	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bilotti,Jeremy Samuel	FIREFIGHTER EMT	F	A
00007740	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	O'Byrne,Ian C	FIREFIGHTER EMT	F	A
00007954	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Downs,Shawn M	LIEUTENANT	F	A
00017981	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Greene Jr.,Everett A	FIREFIGHTER TECH - AIR	F	A
00032557	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rimm,Andrew J	FIREFIGHTER EMT	F	A
00019214	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Kirkpatrick,Richard S	FIREFIGHTER EMT	F	A
00028962	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Hobbs-Hendrix,Kenneth	FIREFIGHTER EMT	F	A
00003962	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harris,William H	FIREFIGHTER	F	A
00005245	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brookbank,Stephen G	FIREFIGHTER TECH - AIR	F	A
00005679	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Gilbert,Stephen M	FIREFIGHTER TECH	F	A
00006614	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Embrey,Clark M	FIREFIGHTER	F	A
00013274	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Voigt,Jeremiah C.	FIREFIGHTER EMT	F	A
00027019	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Hickerson,Calvin N	LIEUTENANT	F	A
00000150	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jeffcoat,Jeremiah A	FIREFIGHTER EMT	F	A
00005360	Technician	Emergency Operations Bureau	Operations Division	Uniformed	McDuffie,Jimmy G	FIREFIGHTER TECH	F	A
00006974	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Glover,Tye M	FIREFIGHTER EMT	F	A
00014980	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Contreras,Arturo A	FIREFIGHTER PARAMEDIC	F	A
00017389	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Edwards Jr.,Louis	FIREFIGHTER	F	A
00026041	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Bernard,Greig A	LIEUTENANT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00021471	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Holley,Jarell	FIREFIGHTER EMT	F	A
00006006	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dull,Joel D	FIREFIGHTER EMT	F	A
00014188	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Moose,Adam O	LIEUTENANT FPD	F	A
00022306	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Clary Jr.,Alfonso C	FIREFIGHTER TECH	F	A
00028756	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Stadler,Jason F.	FIREFIGHTER PARAMEDIC	F	A
00028996	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Yager,Matthew A	FIREFIGHTER EMT	F	A
00036421	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wagoner,Derrick R	FIREFIGHTER EMT	F	A
00007149	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Boddy,James A	FIREFIGHTER EMT	F	A
00003915	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Finelli,Christopher M.	FIREFIGHTER EMT	F	A
00003950	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Baldwin,Timothy A	FIREFIGHTER TECH	F	A
00006927	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Pitter,Leighton G	LIEUTENANT PARAMEDIC	F	A
00016570	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hamilton,Corey	FIREFIGHTER EMT	F	A
00028787	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ernsberger,Davin B.	FIREFIGHTER EMT	F	A
00035009	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,David A.	FIREFIGHTER PARAMEDIC	F	A
00002478	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Grover II,Jon C	CAPTAIN	F	A
00005328	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Freeman Jr.,Antonio J	FIREFIGHTER EMT	F	A
00006185	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jett,Anthony D	FIREFIGHTER TECH	F	A
00009016	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Paris E	FIREFIGHTER PARAMEDIC	F	A
00032823	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clary,Joseph F	FIREFIGHTER EMT	F	A
00035514	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Seymour,Jay S	FIREFIGHTER EMT	F	A
00021151	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Bost,Henry	FIREFIGHTER EMT	F	A
00021333	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Lewis,Danaryae	FIREFIGHTER EMT	F	A
00001928	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Draper,Jerome P	SERGEANT AIDE	F	A
00003021	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Auth,Jason C.	CAPTAIN	F	A
00006915	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Baka,Joseph C	FIREFIGHTER TECH	F	A
00018524	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Deskovich,Peter J	FIREFIGHTER PARAMEDIC	F	A
00021908	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Betty E	BATTALION EMS SUPVR CAPTAIN	F	A
00023449	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Roane,Gregory	FIREFIGHTER EMT	F	A
00034253	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Slonaker,Andrew M.	FIREFIGHTER EMT	F	A
00035013	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schickler,Karl R	FIREFIGHTER EMT	F	A
00006895	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Pata,Nicholas	FIREFIGHTER EMT	F	A
00001729	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Boling Jr.,Joseph D	LIEUTENANT PARAMEDIC	F	A
00005160	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Bell Sr.,Renaldo D	BATTALION EMS SUPVR CAPTAIN	F	A
00007379	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mcdonough,Michael J	FIREFIGHTER TECH	F	A
00011923	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Tracy,Sean Patrick	FIREFIGHTER PARAMEDIC	F	A
00018832	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hidalgo,Jose A	FIREFIGHTER EMT	F	A
00018961	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hairstone,Wayne A	SERGEANT AIDE	F	A
00028810	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Henderson,Donta T	FIREFIGHTER EMT	F	A
00035151	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Darbro,David A	FIREFIGHTER EMT	F	A
00004414	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Gill,Dexter	FIREFIGHTER EMT	F	A
00002320	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Iscoa,Francisco	FIREFIGHTER TECH	F	A
00004497	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gomez,Andres A	FIREFIGHTER EMT	F	A
00007962	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brooke,John M	FIREFIGHTER EMT	F	A
00013740	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Baker,Mark S	BATTALION EMS SUPVR CAPTAIN	F	A
00023689	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Hicks,Keith A	LIEUTENANT	F	A
00026130	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Doughty,Phillip John	SERGEANT AIDE	F	A
00028821	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Deavers,Timothy W	FIREFIGHTER EMT	F	A
00028823	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Buffington,Andrew J	FIREFIGHTER EMT	F	A
00032708	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Edwards,Timothy	FIREFIGHTER EMT	F	A
00006142	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Small,Richard E	FIREFIGHTER TECH	F	A
00007714	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Spielman,Michael D	LIEUTENANT	F	A
00013739	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Baker,Michael S	BATTALION EMS SUPVR CAPTAIN	F	A
00017653	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Leanza,Daniel L	SERGEANT AIDE	F	A
00026407	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Walker,Hubert	FIREFIGHTER EMT	F	A
00028789	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Henry,Christopher P	FIREFIGHTER EMT	F	A
00028905	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	McKnight,J'Quan	FIREFIGHTER EMT	F	A
00028957	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Skyler J	FIREFIGHTER PARAMEDIC	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00002890	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Garrott,Patrick M	FIREFIGHTER TECH	F	A
00002999	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brong,Daniel W	FIREFIGHTER EMT	F	A
00005969	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	HILBERT,ANDREW R	FIREFIGHTER EMT	F	A
00018463	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Adams,Darin W	FIREFIGHTER EMT	F	A
00022717	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,Michael A	LIEUTENANT	F	A
00027448	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Potts,Robert	FIREFIGHTER EMT	F	A
00004718	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kannry,Mitchell H	LIEUTENANT	F	A
00005815	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Haynes,Matthew A	FIREFIGHTER TECH	F	A
00007881	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Merryman,Dustin Elliott	FIREFIGHTER PARAMEDIC	F	A
00018911	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hinde,Christopher A	FIREFIGHTER EMT	F	A
00028901	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Korpon,Jason A	FIREFIGHTER PARAMEDIC	F	A
00028920	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Javid,Shane	FIREFIGHTER EMT	F	A
00028964	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moore,Patrick K.	FIREFIGHTER EMT	F	A
00035004	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rhodes Jr.,Charles T	FIREFIGHTER EMT	F	A
00012483	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Thompson,Ryan	FIREFIGHTER EMT	F	A
00004368	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Pollard Jr.,Ellis	FIREFIGHTER TECH	F	A
00005966	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fletcher,Donte D	FIREFIGHTER EMT	F	A
00015757	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Green,Tiffany	FIREFIGHTER EMT	F	A
00018746	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Tonya M	FIREFIGHTER	F	A
00023681	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Roberts,Kwame Q	CAPTAIN	F	A
00034960	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Funnyre,Joseph D	FIREFIGHTER PARAMEDIC	F	A
00035335	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hines,Derrick	FIREFIGHTER EMT	F	A
00005117	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Collins,Andrew D	FIREFIGHTER TECH	F	A
00005955	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kloss,Daniel J	FIREFIGHTER EMT	F	A
00006437	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Walker,Earl G	LIEUTENANT	F	A
00021405	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Harrington,Sean P	FIREFIGHTER PARAMEDIC	F	A
00021524	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thompson,David	FIREFIGHTER EMT	F	A
00022209	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Parker,Amber	FIREFIGHTER EMT	F	A
00028970	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bedsaul,Nicholas	FIREFIGHTER EMT	F	A
00001541	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Riccione,Burke R.	FIREFIGHTER EMT	F	A
00006535	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Zagrodnichek,Richard E	FIREFIGHTER EMT	F	A
00013703	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Gray,Brian F.	LIEUTENANT	F	A
00023936	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hopkins,Kirk D	FIREFIGHTER TECH	F	A
00034999	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Peterson,Paul M.	FIREFIGHTER EMT	F	A
00036436	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fitzgerald,James Joseph	FIREFIGHTER EMT	F	A
00002628	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pettis,Tekola A	FIREFIGHTER EMT	F	A
00006390	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wiklund,Erik L	FIREFIGHTER EMT	F	A
00020862	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Davies III,Marshall W.	LIEUTENANT	F	A
00025354	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ladd,Brian F	FIREFIGHTER TECH	F	A
00028806	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Vogt,Jason Eduard	FIREFIGHTER EMT	F	A
00032576	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Simmons,Michael G.	FIREFIGHTER EMT	F	A
00032895	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bedsaul,Kristina Noell	FIREFIGHTER EMT	F	A
00032667	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Wyatt,Daniel	FIREFIGHTER EMT	F	A
00002768	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hegedus,Andrew J	FIREFIGHTER	F	A
00006553	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Baroody,Timothy E	FIREFIGHTER TECH	F	A
00014603	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,Jamien A	FIREFIGHTER EMT	F	A
00023159	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Hoover,Edgar J	LIEUTENANT	F	A
00028786	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Grenke,Rodney W.	FIREFIGHTER EMT	F	A
00032520	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jenkins,David E.	FIREFIGHTER EMT	F	A
00005249	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wheeler,Douglas W	FIREFIGHTER EMT	F	A
00007293	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Greener,William I	FIREFIGHTER EMT	F	A
00016126	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Westfield,Angelo T	CAPTAIN	F	A
00017973	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Yates,Derrick W	FIREFIGHTER TECH	F	A
00018920	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Payton,Ronald	FIREFIGHTER EMT	F	A
00036424	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	VanMaenen,Peter	FIREFIGHTER EMT	F	A
00002068	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Sinon,Sean P	FIREFIGHTER TECH	F	A
00004279	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Maffay,Russell A	FIREFIGHTER TECH	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004774	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Reynolds,Vanzago	LIEUTENANT	F	A
00018100	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wagner,Ryan Robinson	FIREFIGHTER EMT	F	A
00023814	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Muyleart Jr.,Harry I	SERGEANT	F	A
00026065	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Thomas N	VICE FIREFIGHTER TECH	F	A
00032801	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Norris,Eric J	FIREFIGHTER EMT	F	A
00035459	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Edwards III,Raymond C	FIREFIGHTER EMT	F	A
00015209	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Wallace,Donnell	FIREFIGHTER EMT	F	A
00002908	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Barnes,Erik L	LIEUTENANT	F	A
00003383	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Worth,Christopher A.	FIREFIGHTER EMT	F	A
00003889	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V *	A
00003985	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Waldbauer,Richard E	FIREFIGHTER EMT	F	A
00004273	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mcknight,Steve A	FIREFIGHTER TECH	F	A
00013864	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Carroll III,Thomas F.	FIREFIGHTER TECH	F	A
00018548	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Butler Jr.,Johnnie L	SERGEANT	F	A
00003558	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tippen,William M	FIREFIGHTER TECH	F	A
00004351	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Gilson II,Michael J	FIREFIGHTER TECH	F	A
00004436	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Frye III,George L	FIREFIGHTER	F	A
00005971	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Owen,Matthew T	FIREFIGHTER EMT	F	A
00006250	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Price,Torrence	FIREFIGHTER EMT	F	A
00007755	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Pelekhaty,Oleg	SERGEANT	F	A
00019038	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harvell,Jarratt E	FIREFIGHTER EMT	F	A
00003133	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Tate,Jonathan	FIREFIGHTER EMT	F	A
00002751	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Alston,Brian L	CAPTAIN	F	A
00004051	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Chamberlain Jr.,Robert K	FIREFIGHTER TECH	F	A
00005745	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER	V *	A
00020153	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hughes,James P	FIREFIGHTER EMT	F	A
00021644	Technician	Emergency Operations Bureau	Operations Division	Uniformed	McClellan,Joshua E	FIREFIGHTER TECH	F	A
00023636	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Lee,Anthony R	SERGEANT	F	A
00036428	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mardo,Darin M	FIREFIGHTER EMT	F	A
00001010	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Gibson Jr.,Stephen M.	VICE FIREFIGHTER TECH	F	A
00001279	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Gregory D	FIREFIGHTER EMT	F	A
00003010	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kline,Kevin W	FIREFIGHTER	F	A
00003695	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Anderson,Kevin L.	SERGEANT	F	A
00004265	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Russell,John A	FIREFIGHTER TECH	F	A
00008133	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Youngling,David J	FIREFIGHTER TECH	F	A
00008288	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,David A	FIREFIGHTER	F	A
00018960	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Edgerton,Bryant E.	FIREFIGHTER EMT	F	A
00027446	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Wright,Robert	LIEUTENANT	F	A
00001775	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Preslipsky,Charles M	SERGEANT	F	A
00003511	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Knigge,Sean H	FIREFIGHTER TECH	F	A
00006282	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V *	A
00007111	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lockett,Mark E	FIREFIGHTER EMT	F	A
00014530	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Walker,Christopher A	FIREFIGHTER TECH	F	A
00018769	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Polish,Richard A	LIEUTENANT	F	A
00035006	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kueppers,Matthew D.	FIREFIGHTER EMT	F	A
00002907	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Worner,Bryan J	FIREFIGHTER TECH	F	A
00004055	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Simister,Shannon T.	FIREFIGHTER TECH	F	A
00005789	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Brimage Sr.,Corey Duane	SERGEANT PARAMEDIC	F	A
00017077	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Ceglie,Victor A	CAPTAIN	F	A
00018696	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Christian,Joel P	FIREFIGHTER EMT	F	A
00024602	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tommasini,Anthony J	FIREFIGHTER EMT	F	A
00027754	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hardesty,Heather A	FIREFIGHTER EMT	F	A
00028987	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kovach,Nicholas D.	FIREFIGHTER EMT	F	A
00002649	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Poe,Duane	FIREFIGHTER TECH	F	A
00004708	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Demaree,Nathan A.	FIREFIGHTER EMT	F	A
00006452	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Foster Jr.,Roy T	FIREFIGHTER EMT	F	A
00006604	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Goldsmith,James B	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00011676	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Green,Damien T	LIEUTENANT	F	A
00025913	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mason,Christopher R	FIREFIGHTER EMT	F	A
00026444	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Speakes Jr.,Joseph L	FIREFIGHTER TECH	F	A
00027406	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Schunk,John K	SERGEANT	F	A
00006105	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Prince,Anthony M	FIREFIGHTER	F	A
00006284	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Peterson,Richard S	SERGEANT	F	A
00014602	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lynch,Lorenzo W	FIREFIGHTER EMT	F	A
00023660	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Holston,Bernard T	FIREFIGHTER TECH	F	A
00023722	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tombras,Alexandros John	FIREFIGHTER TECH	F	A
00026436	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Pullen,Rych N	LIEUTENANT	F	A
00028814	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Beach,Jeff A	FIREFIGHTER EMT	F	A
00033733	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Coates,Dorian T	FIREFIGHTER EMT	F	A
00003799	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tarbell,Jason C	FIREFIGHTER EMT	F	A
00005106	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hill,Augustus H	FIREFIGHTER EMT	F	A
00006130	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Gans,Kyle L	CAPTAIN	F	A
00007301	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Kelly,Chad W	SERGEANT	F	A
00014813	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Murphy,Michael T	FIREFIGHTER TECH	F	A
00021990	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lloyd,Anthony D	FIREFIGHTER TECH	F	A
00024788	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Goode,Brian D	FIREFIGHTER EMT	F	A
00028906	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Stocker,Troy M	FIREFIGHTER PARAMEDIC	F	A
00005634	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Marconi,Ronnie	LIEUTENANT	F	A
00009233	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	McIntyre,Matthew Robert	FIREFIGHTER EMT	F	A
00013911	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Suto,Chuck B	FIREFIGHTER EMT	F	A
00019100	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Kittrell,James M	FIREFIGHTER TECH	F	A
00019338	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Warren,James S	FIREFIGHTER	F	A
00021656	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Ruiz,Rosalio	SERGEANT PARAMEDIC	F	A
00025679	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jefferson III,Archie	FIREFIGHTER TECH	F	A
00003556	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Kipple,Zachary A	SERGEANT	F	A
00006477	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Sean P.	FIREFIGHTER EMT	F	A
00006613	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Mark E	FIREFIGHTER TECH	F	A
00008279	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lawler,Michael P	FIREFIGHTER TECH	F	A
00017948	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Thornton,John C	LIEUTENANT	F	A
00026589	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	George,Duane C	FIREFIGHTER EMT	F	A
00028956	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,David A	FIREFIGHTER EMT	F	A
00000578	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,Carooq M	BATTALION FIRE CHIEF	F	A
00003300	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Skursky,Alan J	BATTALION FIRE CHIEF	F	A
00004263	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Sherrrod L	BATTALION FIRE CHIEF	F	A
00006024	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Welsh III,Henry E	BATTALION FIRE CHIEF	F	A
00036432	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Baldwin,Lateef O	FIREFIGHTER EMT	F	A
00000832	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Boozer Sr.,Donovan L	FIREFIGHTER EMT	F	A
00004857	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Artis,Maiesha	FIREFIGHTER EMT	F	A
00005528	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sedegah,Martin E	FIREFIGHTER EMT	F	A
00014140	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	White,Joseph L	LIEUTENANT	F	A
00016510	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Adams,Kevin A	FIREFIGHTER TECH	F	A
00018213	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harris,Sebastian O	FIREFIGHTER EMT	F	A
00026071	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Worrrell,Ronnie L	FIREFIGHTER	F	A
00028967	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	HUGHES,JAMES T	FIREFIGHTER EMT	F	A
00009510	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Brinkley,Roy S	CAPTAIN	F	A
00013012	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Celestine,Sean K	FIREFIGHTER EMT	F	A
00013250	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bunn,Rodney	FIREFIGHTER EMT	F	A
00014494	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Cary,Alfie A	FIREFIGHTER TECH	F	A
00025887	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hammond,Eric B	FIREFIGHTER	F	A
00027267	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Boddie,Angelia M	FIREFIGHTER	F	A
00034989	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,Charles E	FIREFIGHTER EMT	F	A
00010433	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bost,Cartao A	FIREFIGHTER TECH	F	A
00017257	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lomax,Ronda R	FIREFIGHTER EMT	F	A
00022016	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Blakeney Jr.,Willie J	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00022627	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rhone,Theodore A	FIREFIGHTER	F	A
00026013	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Ellerbe,Robert A	LIEUTENANT	F	A
00026948	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Washington Jr.,Wayne D.	FIREFIGHTER EMT	F	A
00003576	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Verner,Levi C	FIREFIGHTER EMT	F	A
00005218	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bailey Jr.,William	FIREFIGHTER EMT	F	A
00016959	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Stokes,Adrian N	FIREFIGHTER TECH	F	A
00018281	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Walker Jr.,Curtis	FIREFIGHTER	F	A
00021209	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Goetz,Corey M.	LIEUTENANT	F	A
00021485	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kingsbury,Ricardo L	FIREFIGHTER	F	A
00004379	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Doyle,Ryan P	SERGEANT AIDE	F	A
00005651	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	DeMeo,Anthony M.	FIREFIGHTER PARAMEDIC	F	A
00007366	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Lipton,Jeffrey	BATTALION EMS SUPVR CAPTAIN	F	A
00014701	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schaefer,Matthews P	FIREFIGHTER EMT	F	A
00019442	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Howard,Christopher M	FIREFIGHTER PARAMEDIC	F	A
00021949	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Fields,Anthony K	FIREFIGHTER TECH	F	A
00025469	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Burton,Sean A.	LIEUTENANT	F	A
00002733	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wheeler,Wesley L	FIREFIGHTER	F	A
00017113	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Valentine,Guy A	LIEUTENANT	F	A
00017283	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Checharna	BATTALION EMS SUPVR CAPTAIN	F	A
00017378	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Miller,Charles F	FIREFIGHTER EMT	F	A
00019144	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Palmer,Brian D	FIREFIGHTER TECH	F	A
00026628	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Chandler,Reginald B	SERGEANT AIDE	F	A
00033492	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lowry Jr.,Robert	FIREFIGHTER EMT	F	A
00003956	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Salmon,Thrifine A	FIREFIGHTER PARAMEDIC	F	A
00008656	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Osgood,Ted F	FIREFIGHTER TECH	F	A
00015215	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hobson,Maurice	FIREFIGHTER EMT	F	A
00025318	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Gryskewicz,Paul M	CAPTAIN	F	A
00028826	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fernandez,Antonio P	FIREFIGHTER EMT	F	A
00028900	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Grochala Jr.,Walter R	BATTALION EMS SUPVR CAPTAIN	F	A
00035292	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Weinroth,Derek A.	BATTALION EMS SUPVR CAPTAIN	F	A
00036430	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Elborne,Ryan J	FIREFIGHTER PARAMEDIC	F	A
00025308	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Settle,Jaquan	FIREFIGHTER EMT	F	A
00003117	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Swartz,Matthew M	FIREFIGHTER EMT	F	A
00008142	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Devine,Kevin M.	FIREFIGHTER TECH	F	A
00017080	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Sneed,Terry D	LIEUTENANT	F	A
00018496	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	McMahan,Derek T.	FIREFIGHTER PARAMEDIC	F	A
00025649	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Holness,Christopher N	SERGEANT AIDE	F	A
00027275	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Beach,Joseph T	FIREFIGHTER	F	A
00028865	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Anunay,Queen Angelique	BATTALION EMS SUPVR CAPTAIN	F	A
00032725	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Collins,Jason S	FIREFIGHTER EMT	F	A
00034967	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Burnett,Tiffany	FIREFIGHTER EMT	F	A
00002944	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Matthews Jr.,James R	CAPTAIN	F	A
00014017	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Fischer,Ryan T	FIREFIGHTER TECH	F	A
00025852	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gordon,Frederick Matthew	FIREFIGHTER	F	A
00028969	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Matthews,Vickter M	FIREFIGHTER EMT	F	A
00034251	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Steinhardt,Michael J.	FIREFIGHTER EMT	F	A
00007075	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Capps,Michael T	LIEUTENANT	F	A
00018784	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Payne,Derek M	FIREFIGHTER TECH	F	A
00023262	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Crouse,Kelly F	FIREFIGHTER EMT	F	A
00025173	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Flores,Julio M	FIREFIGHTER EMT	F	A
00026435	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	VICE FIREFIGHTER TECH	V *	A
00026491	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Watson II,William L.	FIREFIGHTER EMT	F	A
00001263	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Flores,Ismael A	FIREFIGHTER EMT	F	A
00002807	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Casar Jr.,James k	FIREFIGHTER TECH	F	A
00007315	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	McAllister,Brian	LIEUTENANT	F	A
00028985	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lord,Joshua R	FIREFIGHTER EMT	F	A
00032666	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Godinez,Alvaro N	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00003149	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Reynolds,Charles J	FIREFIGHTER EMT	F	A
00003462	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,Reginal L	FIREFIGHTER EMT	F	A
00004323	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Prout,Dion M	LIEUTENANT	F	A
00007101	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Graham,Alex D	FIREFIGHTER TECH	F	A
00008265	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Price,Woodrow B	FIREFIGHTER EMT	F	A
00032446	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ramirez,Michael A	FIREFIGHTER EMT	F	A
00003450	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Griffith,Sean C	FIREFIGHTER EMT	F	A
00004924	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Phillips,Joshua Thomas	FIREFIGHTER EMT	F	A
00007244	Technician	Emergency Operations Bureau	Operations Division	Uniformed	BRADY Jr.,DENNIS P	FIREFIGHTER TECH	F	A
00007348	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Jaworski,Stanley J	LIEUTENANT	F	A
00017821	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lucas,Paul E	FIREFIGHTER	F	A
00003659	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Jackson,Michael	FIREFIGHTER EMT	F	A
00033521	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Foley,Robert	FIREFIGHTER EMT	F	A
00003359	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Sampson,Hosea L	LIEUTENANT	F	A
00005584	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wallace,James A	FIREFIGHTER TECH	F	A
00010676	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mccrea,Nicole R	FIREFIGHTER EMT	F	A
00019712	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Grant,Brandon	FIREFIGHTER EMT	F	A
00014251	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Willey,Richard A	FIREFIGHTER TECH	F	A
00015947	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Troiano,Marco A	FIREFIGHTER EMT	F	A
00016694	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Michael D	FIREFIGHTER EMT	F	A
00018872	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Leland,Robert S	CAPTAIN	F	A
00023637	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dubon,Jesse V	FIREFIGHTER EMT	F	A
00011047	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Boyd,Anaje	FIREFIGHTER EMT	F	A
00003503	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Aaron D	FIREFIGHTER EMT	F	A
00004544	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hines,Ronald E.	FIREFIGHTER TECH	F	A
00017824	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Adams,Jack M	LIEUTENANT	F	A
00023557	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gardner,Travis W	FIREFIGHTER EMT	F	A
00028802	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bekure,Messay N	FIREFIGHTER EMT	F	A
00033260	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moon II,Thomas E	FIREFIGHTER EMT	F	A
00001732	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Barnes,Timothy P	FIREFIGHTER	F	A
00003861	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Baker III,Jake W	LIEUTENANT	F	A
00006492	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Daniel E	FIREFIGHTER	F	A
00012915	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Turner,Stephen J	FIREFIGHTER PARAMEDIC	F	A
00019578	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Primus,Celina C	FIREFIGHTER EMT	F	A
00021634	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mason Jr.,James R	FIREFIGHTER TECH	F	A
00023730	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hill,Michael E	FIREFIGHTER	F	A
00000932	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Marshall,Robert A	FIREFIGHTER	F	A
00002273	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hansberry,Donald J iii	FIREFIGHTER TECH	F	A
00017577	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Long,Keith T	LIEUTENANT PARAMEDIC	F	A
00033483	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Oliphant,Christopher H	FIREFIGHTER EMT	F	A
00034964	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Sanders,David L.	FIREFIGHTER PARAMEDIC	F	A
00007936	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Poust,Daniel L	CAPTAIN	F	A
00022598	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Fleming,Jeffrey	FIREFIGHTER TECH	F	A
00022677	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bush,Dwayne K	FIREFIGHTER EMT	F	A
00026916	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Simba,Frelimo D	FIREFIGHTER EMT	F	A
00028745	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stanfield,Michael A	FIREFIGHTER	F	A
00006516	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Peters,Anthony M	FIREFIGHTER	F	A
00010008	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sistare,Gwendolyn T	FIREFIGHTER	F	A
00019050	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Humphries,Clifton D	LIEUTENANT	F	A
00026017	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wingfield,Derek L	FIREFIGHTER EMT	F	A
00026780	Fire Inspector	Emergency Operations Bureau	Operations Division	Uniformed	Mitchell,Joseph E	FIRE INSPECTOR TECHNICIAN HEALTH	F	A
00034997	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Auerbach,David C.	FIREFIGHTER PARAMEDIC TECH	F	A
00028757	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Burkley,Milford Karin	FIREFIGHTER EMT	F	A
00004715	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Cooper,Robert W	LIEUTENANT	F	A
00007492	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Scaife,Sade A	FIREFIGHTER EMT	F	A
00023503	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Roy,Michael A	FIREFIGHTER EMT	F	A
00026152	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Robinson,Wayne P	FIREFIGHTER TECH	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00026741	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Todd,Antonio L	FIREFIGHTER	F	A
00032677	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Graham,Derick L	FIREFIGHTER PARAMEDIC	F	A
00003225	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Conrad,Karl E.	FIREFIGHTER EMT	F	A
00005163	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Schneider,Henry L	LIEUTENANT PARAMEDIC	F	A
00014714	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bedney,Earl R	FIREFIGHTER EMT	F	A
00018901	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Jon W	FIREFIGHTER	F	A
00020321	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Veney,Lamont C	FIREFIGHTER TECH	F	A
00028917	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Curry Jr.,John W.	FIREFIGHTER EMT	F	A
00034961	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Ward,Roy J	FIREFIGHTER PARAMEDIC	F	A
00008113	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Stratton,Adam L.	FIREFIGHTER PARAMEDIC	F	A
00025347	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Sackey,Seth O	CAPTAIN	F	A
00032555	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hess,James F	FIREFIGHTER EMT	F	A
00032960	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Kendrick,Kyle J	FIREFIGHTER TECH	F	A
00034925	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Martin Jr.,George R	FIREFIGHTER EMT	F	A
00037738	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V *	A
00005631	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Rinker,Thomas G	LIEUTENANT	F	A
00008821	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pegues,James	FIREFIGHTER EMT	F	A
00012504	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Smith III,William H	FIREFIGHTER TECH	F	A
00017245	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Washington,David V	FIREFIGHTER EMT	F	A
00019115	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Halsey,Thomas R	FIREFIGHTER PARAMEDIC	F	A
00026062	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Braxton,Glen J	FIREFIGHTER EMT	F	A
00013648	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stewart,John K	FIREFIGHTER EMT	F	A
00014302	Fire Arson Investigator	Emergency Operations Bureau	Operations Division	Uniformed	Bowyer,Gregory M	FIRE ARSON INVESTIGATOR ARMED	F	A
00014390	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Williams II,Preston L	LIEUTENANT	F	A
00017235	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Austin,Kenneth J	FIREFIGHTER TECH	F	A
00018103	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Reginal P	FIREFIGHTER EMT	F	A
00018112	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Puifory,Darren J	FIREFIGHTER	F	A
00022059	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Ridgeway,Michael S	SERGEANT	F	A
00022466	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mitchell,Roderick K	FIREFIGHTER TECH	F	A
00004172	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Payne,Ernest E	FIREFIGHTER	F	A
00004778	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bias,Nathaniel	FIREFIGHTER TECH	F	A
00016599	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Turner,Christopher John f	LIEUTENANT	F	A
00017019	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harley,Laveine W	FIREFIGHTER	F	A
00021463	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Harrison,William H	SERGEANT	F	A
00021811	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Holmes,Toree L	FIREFIGHTER TECH	F	A
00023301	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Contee,Gregory A	FIREFIGHTER EMT	F	A
00006129	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tippett,John G	FIREFIGHTER TECH	F	A
00006369	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Garner,Norman A	FIREFIGHTER	F	A
00006598	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Foster,Matthew B	FIREFIGHTER TECH	F	A
00011111	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Piedrahita,William	FIREFIGHTER	F	A
00027117	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Loughnane,Daniel G.	SERGEANT PARAMEDIC	F	A
00035001	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bowman,Benita L.	FIREFIGHTER EMT	F	A
00035402	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Freeman,Thaddeus J	LIEUTENANT	F	A
00006970	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Anthony F	FIREFIGHTER	F	A
00016277	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Sterne Jr.,Richard G	CAPTAIN	F	A
00017022	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Garry L	FIREFIGHTER	F	A
00017387	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Cloyd,Danny L	FIREFIGHTER EMT	F	A
00017505	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Fitzgerald,Michael P	SERGEANT	F	A
00019156	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Desilva,Sydney S	FIREFIGHTER TECH	F	A
00026166	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Alexander Jr.,Frank	FIREFIGHTER TECH	F	A
00026899	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Myles Jr.,Joseph B	FIREFIGHTER	F	A
00000668	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Belle,TySean D	FIREFIGHTER EMT	F	A
00001590	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Catlett,Wendell	FIREFIGHTER TECH	F	A
00003830	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Stewart,Eugene	CAPTAIN	F	A
00009900	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Young,Howard M.	FIREFIGHTER TECH	F	A
00014650	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Martenas,Matthew I	SERGEANT	F	A
00022164	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Charlotte N	FIREFIGHTER	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00027107	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Reed,Trevor	FIREFIGHTER	F	A
00035007	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Moton - El,Michael D	FIREFIGHTER EMT	F	A
00009142	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kues,Dennis H	FIREFIGHTER	F	A
00016260	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Woolston,Matthew	SERGEANT PARAMEDIC	F	A
00018402	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Elvin M	FIREFIGHTER TECH	F	A
00021276	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Soderberg,Tadd N	FIREFIGHTER TECH	F	A
00023346	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harrison,Tyrone	FIREFIGHTER	F	A
00025786	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Elliott,Peter R.	LIEUTENANT	F	A
00035091	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dawkins,Jeffrey A	FIREFIGHTER EMT	F	A
00003334	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Bowen,Maurice S	FIREFIGHTER EMT	F	A
00008471	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Diehl,Anthony L	FIREFIGHTER TECH	F	A
00025859	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Doering,Rudolph A.	LIEUTENANT	F	A
00025917	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Keishea R	SERGEANT	F	A
00026001	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V *	A
00032499	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sviland,Charles D	FIREFIGHTER	F	A
00017096	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Simpson,Donald R	SERGEANT	F	A
00019157	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Faison,Daniel L	FIREFIGHTER	F	A
00021822	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ward,Derek L	FIREFIGHTER TECH	F	A
00026207	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Sullivan,Christopher M	FIREFIGHTER TECH	F	A
00026241	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	LIEUTENANT	V *	A
00028840	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Swenson,Patrick M	FIREFIGHTER EMT	F	A
00033892	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Herman,Durell N.	FIREFIGHTER EMT	F	A
00002388	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Bobo Jr.,Ronald E	LIEUTENANT	F	A
00008068	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wooten,Jessica D	FIREFIGHTER EMT	F	A
00016630	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Banks,Eric V	FIREFIGHTER TECH	F	A
00020223	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hartlove,Alan M.	FIREFIGHTER TECH	F	A
00026956	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hayden,Gerald	SERGEANT	F	A
00032635	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Humphrey III,Robert E	FIREFIGHTER EMT	F	A
00033448	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dunmore,Eric M	FIREFIGHTER EMT	F	A
00023361	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Miller,Jr,Jeffrey D	FIREFIGHTER EMT	F	A
00003496	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Steen,Gary W	CAPTAIN	F	A
00004763	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Leizear,Richard W	FIREFIGHTER EMT	F	A
00017859	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Freeland,Jeffrey E	FIREFIGHTER TECH	F	A
00022064	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Palmerton,Matthew J.	SERGEANT	F	A
00026203	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hamilton,Anthony D	FIREFIGHTER TECH	F	A
00034257	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Adams,Patrick Kyle	FIREFIGHTER EMT	F	A
00003921	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Carman,Michael S	SERGEANT	F	A
00004754	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Mcclure,Walter F	LIEUTENANT	F	A
00014199	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ince,Paul D	FIREFIGHTER	F	A
00014746	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Powell Jr.,Melvin M	FIREFIGHTER	F	A
00014906	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Amaya,Marta C	FIREFIGHTER EMT	F	A
00022908	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Braxton,Carlos K	FIREFIGHTER TECH	F	A
00026142	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Arrington,Kevin A	FIREFIGHTER TECH	F	A
00007501	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Grabowski,Jason D	FIREFIGHTER EMT	F	A
00016892	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Michael J	FIREFIGHTER TECH	F	A
00018727	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mazzeo,Patrick R.	FIREFIGHTER TECH	F	A
00020097	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mullins,Anthony L	FIREFIGHTER EMT	F	A
00021506	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Gordon,Wilton J	SERGEANT	F	A
00022285	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Green,Jerome J	FIREFIGHTER	F	A
00025677	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Davis,Mark S	LIEUTENANT	F	A
00027098	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Curley,Kena W	FIREFIGHTER	F	A
00005489	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Carter,Sean	BATTALION FIRE CHIEF	F	A
00007302	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Reynolds,Terry L	BATTALION FIRE CHIEF	F	A
00024252	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Baltimore Jr.,William J	BATTALION FIRE CHIEF	F	A
00024390	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Greene,Sean M	BATTALION FIRE CHIEF	F	A
00014100	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Trapp,Artis A	FIREFIGHTER TECH	F	A
00014931	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bullock,Jessica R	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00022308	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dunham,Charles R	FIREFIGHTER EMT	F	A
00023144	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Chism,Carl D	LIEUTENANT	F	A
00032508	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Shank,Matthew M	FIREFIGHTER EMT	F	A
00021096	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Briscoe,Joshua	FIREFIGHTER EMT	F	A
00004400	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Waby,Michael C	LIEUTENANT	F	A
00008338	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Oliff,Christopher F	FIREFIGHTER	F	A
00016679	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Curtis J	FIREFIGHTER TECH	F	A
00033690	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Artis O	FIREFIGHTER EMT	F	A
00011594	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ziegler,Clarence A.	FIREFIGHTER EMT	F	A
00011729	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Brown,Raymond Lamont	FIREFIGHTER EMT	F	A
00020675	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Ricardo Andre	FIREFIGHTER EMT	F	A
00020975	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Busi,James M	FIREFIGHTER TECH	F	A
00028919	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Marlowe,Shaun A	FIREFIGHTER EMT	F	A
00035462	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Egan,Sean M	CAPTAIN	F	A
00002745	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Van S.	FIREFIGHTER EMT	F	A
00002766	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Clemencia,Kishia T	LIEUTENANT	F	A
00004664	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Ashleigh	FIREFIGHTER EMT	F	A
00018122	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Parson,James E	FIREFIGHTER TECH	F	A
00019139	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Douglas,Christopher A	FIREFIGHTER EMT	F	A
00023809	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Tucker,Denise Y	FIREFIGHTER EMT	F	A
00034932	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lomax,Keyon W	FIREFIGHTER EMT	F	A
00014868	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Cooper,Shaquita	FIREFIGHTER EMT	F	A
00005103	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ball,Jeremiah N.	FIREFIGHTER EMT	F	A
00005216	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Davis Warfield,Melissa L.	FIREFIGHTER TECH	F	A
00008453	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Slye,David R	LIEUTENANT	F	A
00012725	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Martin,Dwayne A	SERGEANT PARAMEDIC AIDE	F	A
00014560	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Betts,Brian S	FIREFIGHTER EMT	F	A
00005154	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lantz,Timothy M.	FIREFIGHTER EMT	F	A
00012990	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ferguson,Anthony	FIREFIGHTER EMT	F	A
00014234	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lorentz,Michael S	LIEUTENANT	F	A
00021353	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lowe,Anthony R	FIREFIGHTER	F	A
00026840	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Victor A	SERGEANT PARAMEDIC AIDE	F	A
00028835	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nicks,Gerald O	FIREFIGHTER EMT	F	A
00006378	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stonestreet,Daniel J	FIREFIGHTER EMT	F	A
00023569	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Smith Iv,Russell P	SERGEANT PARAMEDIC AIDE	F	A
00026011	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Noznesky,Alan J	CAPTAIN	F	A
00028804	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Basti,Matthew D	FIREFIGHTER EMT	F	A
00032457	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Keenan,William C	FIREFIGHTER TECH	F	A
00033486	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Paul R	FIREFIGHTER EMT	F	A
00006779	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Hughes,Renarday	FIREFIGHTER EMT	F	A
00024696	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Melton,Juan B	FIREFIGHTER EMT	F	A
00000799	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Whalen Jr.,Richard M	FIREFIGHTER TECH	F	A
00002747	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Washington,Robert A	LIEUTENANT	F	A
00005635	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Whistleman,Jacob O.	FIREFIGHTER EMT	F	A
00008871	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hess,William L	FIREFIGHTER EMT	F	A
00010354	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Mills,Tarik	FIREFIGHTER EMT	F	A
00006083	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lehan,Richard K	LIEUTENANT	F	A
00018066	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Blyther,Rudolph	FIREFIGHTER TECH - FOAM	F	A
00021057	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Brooks,Alethea V.	FIREFIGHTER PARAMEDIC	F	A
00025725	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Tinsley,David N	FIREFIGHTER TECH - FOAM	F	A
00028980	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Robinson,Emani A	FIREFIGHTER EMT	F	A
00035166	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Hebert,Christopher W.	FIREFIGHTER TECH	F	A
00035825	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Reid,Errol S	FIREFIGHTER EMT	F	A
00003337	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Seiford,Bradd L	FIREFIGHTER EMT	F	A
00003804	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	White,Adrienne N	FIREFIGHTER EMT	F	A
00007428	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Jonathan T.	LIEUTENANT	F	A
00018843	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Cullar,Michael B.	FIREFIGHTER PARAMEDIC	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00023282	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lloyd,Darryl E	FIREFIGHTER TECH - FOAM	F	A
00027088	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Justin,Tanya	FIREFIGHTER PARAMEDIC	F	A
00032969	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Siegel,Jason D	FIREFIGHTER TECH	F	A
00028909	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Mobley,Theodore	FIREFIGHTER EMT	F	A
00000852	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Waddy,Eric A	LIEUTENANT	F	A
00004371	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Kirk C	FIREFIGHTER TECH	F	A
00008806	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Holman,Donald T	FIREFIGHTER TECH - FOAM	F	A
00018971	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ellis III,Theaddeus	FIREFIGHTER TECH - FOAM	F	A
00019174	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Bell,Ricardo A	FIREFIGHTER PARAMEDIC	F	A
00032330	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Robert J	FIREFIGHTER EMT	F	A
00000458	Technician	Emergency Operations Bureau	Operations Division	Uniformed	O'neil,John Paul	FIREFIGHTER TECH	F	A
00003596	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Peyton,David H	FIREFIGHTER PARAMEDIC	F	A
00014425	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Parker,David H	FIREFIGHTER EMT	F	A
00017694	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Fraley,Gerald	CAPTAIN	F	A
00022422	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mckethan,Gary E	FIREFIGHTER TECH - FOAM	F	A
00026406	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Simmons,Naiya	FIREFIGHTER EMT	F	A
00026985	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Harris,Angelo E	FIREFIGHTER	F	A
00027340	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Pierce,Francis I	FIREFIGHTER EMT	F	A
00028836	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Parker,Emmanuel A	FIREFIGHTER EMT	F	A
00028916	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stanton,Ronald	FIREFIGHTER EMT	F	A
00004364	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Todd O	LIEUTENANT	F	A
00005950	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Bennett,Timothy	FIREFIGHTER PARAMEDIC	F	A
00006979	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Baylor,Marco R	SERGEANT AIDE	F	A
00022804	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Lacey,La'kisha L	BATTALION EMS SUPVR CAPTAIN	F	A
00028815	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Corkran,Adam B.	FIREFIGHTER EMT	F	A
00028897	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Otterbacher,Joshua	FIREFIGHTER EMT	F	A
00032325	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jorjorian,Adam D	FIREFIGHTER TECH	F	A
00036473	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	McNulty,Robert	FIREFIGHTER EMT	F	A
00000536	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Shaw,Erica	FIREFIGHTER EMT	F	A
00004488	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Brandon,Daquan C	FIREFIGHTER EMT	F	A
00001740	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Watson,Johnetta E	BATTALION EMS SUPVR CAPTAIN	F	A
00002925	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Adkins Jr.,Donald L	FIREFIGHTER EMT	F	A
00003094	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Seavey Jr.,James P.	FIREFIGHTER EMT	F	A
00004530	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V *	A
00006114	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Murphy,Steven G	SERGEANT AIDE	F	A
00006122	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	David,Brian P	CAPTAIN	F	A
00008043	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	McClellan Jr.,Michael	FIREFIGHTER EMT	F	A
00014930	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Schott,David T	FIREFIGHTER PARAMEDIC	F	A
00016309	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schlegel,Steven J	FIREFIGHTER EMT	F	A
00003245	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Baer,Justin P.	FIREFIGHTER EMT	F	A
00005185	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Rose,William P.	SERGEANT AIDE	F	A
00005742	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lare,Jeffery S	LIEUTENANT	F	A
00006010	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Keelan,Thomas W	FIREFIGHTER TECH	F	A
00007564	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Perlmutter,Bryan D	FIREFIGHTER EMT	F	A
00017740	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Washington,John N	BATTALION EMS SUPVR CAPTAIN	F	A
00018683	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Evers,Benjamin A	FIREFIGHTER EMT	F	A
00028752	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Ryan,Jared J	FIREFIGHTER PARAMEDIC	F	A
00033721	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hicks,Anthony P	FIREFIGHTER EMT	F	A
00002392	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kavlick,Craig M	LIEUTENANT	F	A
00007046	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Scire,Jeffrey T	FIREFIGHTER TECH	F	A
00009741	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hopkins,Derek J	SERGEANT AIDE	F	A
00011672	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Stanton,Michael J	FIREFIGHTER EMT	F	A
00028966	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Anthony,Jason E.	FIREFIGHTER EMT	F	A
00032536	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kelly,Joseph Patrick	FIREFIGHTER EMT	F	A
00034931	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fitzgerald,John T	FIREFIGHTER EMT	F	A
00035069	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Liriano,Nicole M.	BATTALION EMS SUPVR CAPTAIN	F	A
00012838	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Joseph B	FIREFIGHTER EMT	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00014401	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bunch,Deangelo D	FIREFIGHTER EMT	F	A
00017773	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Walko,Michael E.	CAPTAIN	F	A
00023460	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Chisholm,Joseph N	FIREFIGHTER TECH	F	A
00028959	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Ashley Maurice	FIREFIGHTER EMT	F	A
00006052	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Sewell,Landon S	FIREFIGHTER TECH	F	A
00006589	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wimbish,William M	FIREFIGHTER EMT	F	A
00021267	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Adams,Michael	FIREFIGHTER EMT	F	A
00026121	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Bell,Michael T	LIEUTENANT	F	A
00026862	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Montgomery,Colin J	FIREFIGHTER	F	A
00028742	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Barnes,Courtney R	FIREFIGHTER EMT	F	A
00034264	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Norris M	FIREFIGHTER EMT	F	A
00017272	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Matheson,Christopher	FIREFIGHTER EMT	F	A
00014811	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V *	A
00018379	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Mckoy,Anthony T	LIEUTENANT	F	A
00028965	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Weimer,Shaun A.	FIREFIGHTER EMT	F	A
00035600	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Timothy M	FIREFIGHTER EMT	F	A
00003424	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Riddick,Thomas G	LIEUTENANT	F	A
00015960	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lee,Derrick L	FIREFIGHTER	F	A
00019222	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Archie,Dana S	FIREFIGHTER TECH	F	A
00022819	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Boone,Shavon R	FIREFIGHTER EMT	F	A
00026742	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Palmer,Victor D	FIREFIGHTER EMT	F	A
00028800	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Eric R	FIREFIGHTER EMT	F	A
00003113	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Janosko,Kathleen E.	FIREFIGHTER EMT	F	A
00005124	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Mark J.	FIREFIGHTER EMT	F	A
00007011	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Nesbitt,Keith B	SERGEANT	F	A
00008085	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hoenic,Byron D	FIREFIGHTER EMT	F	A
00014202	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Shepard,Andre V	FIREFIGHTER TECH	F	A
00016870	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Qazei,Abdul M	FIREFIGHTER TECH	F	A
00014274	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Scott A	CAPTAIN	F	A
00018173	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Summers,Shawn A	SERGEANT	F	A
00023414	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Walden III,Calvin L	FIREFIGHTER TECH	F	A
00026061	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Roundtree Jr.,Ronald B	FIREFIGHTER TECH	F	A
00034254	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Kenneth	FIREFIGHTER EMT	F	A
00002135	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Chapman,Wayne K	FIREFIGHTER TECH	F	A
00005251	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Culver,John S	FIREFIGHTER EMT	F	A
00007346	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Kalb,Brian S	SERGEANT	F	A
00023822	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ford III,John William	FIREFIGHTER EMT	F	A
00027106	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mitchell,Irving L	FIREFIGHTER TECH	F	A
00035463	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Burton,Gerald E	LIEUTENANT	F	A
00003773	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kennedy,Theodore J	FIREFIGHTER EMT	F	A
00005365	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Pinto,Christopher Joseph	VICE FIREFIGHTER TECH	F	A
00006235	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Pennington,James L	FIREFIGHTER TECH	F	A
00025650	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	LIEUTENANT PARAMEDIC	V *	A
00026658	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Nieman,Darrell J	SERGEANT AIDE	F	A
00036170	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gray,Ian E	FIREFIGHTER EMT	F	A
00002837	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mizenko Jr.,Edward John	FIREFIGHTER EMT	F	A
00003226	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Mclain,David	CAPTAIN	F	A
00004171	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Rogers,Michael E	FIREFIGHTER TECH	F	A
00005726	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Simpson,Christopher L	FIREFIGHTER EMT	F	A
00007144	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Bauer,Joshua Aaron	FIREFIGHTER TECH	F	A
00008641	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Cotter,Michael A	SERGEANT PARAMEDIC	F	A
00022701	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wright,William D	FIREFIGHTER EMT	F	A
00035298	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Woodland,Dejuan W	FIREFIGHTER EMT	F	A
00002236	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V *	A
00004749	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Sneed,Johnathan	LIEUTENANT	F	A
00007742	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Poetker,Michael R	SERGEANT	F	A
00013748	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Goldsmith Jr,David V	VICE FIREFIGHTER TECH	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00035146	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gillis,Floyd E.	FIREFIGHTER EMT	F	A
00035332	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Baylor,Kenneth	FIREFIGHTER EMT	F	A
00004187	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Maggi,Christopher S	LIEUTENANT	F	A
00006058	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hatcher,Nathan A	FIREFIGHTER EMT	F	A
00017381	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Rooney,John J	FIREFIGHTER TECH	F	A
00025833	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Pagel,Douglas R	SERGEANT	F	A
00003207	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Lenyk,Justin W	FIREFIGHTER EMT	F	A
00004713	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Jones,Charles R.	LIEUTENANT	F	A
00006660	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Allen,Justin B.	FIREFIGHTER TECH	F	A
00006906	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lisko,Charles A	FIREFIGHTER TECH	F	A
00007771	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hagaman,Craig B.	FIREFIGHTER	F	A
00010369	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Watson Jr.,Walter	FIREFIGHTER EMT	F	A
00026837	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Chada,John A	SERGEANT	F	A
00036435	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bassford,Justin	FIREFIGHTER EMT	F	A
00005111	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Roberts,Krystal D	FIREFIGHTER EMT	F	A
00014692	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Suggs,Jeffrey M	FIREFIGHTER TECH	F	A
00022046	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Mccoy,Daniel W	CAPTAIN	F	A
00025164	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mullen,Christopher K	FIREFIGHTER PARAMEDIC TECH	F	A
00027177	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Alfred C	FIREFIGHTER EMT	F	A
00027431	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Martin,Scott A	SERGEANT	F	A
00033283	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fleming,Alton R	FIREFIGHTER EMT	F	A
00035945	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Wonson,Andre M	FIREFIGHTER EMT	F	A
00000561	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Counce,James W	FIREFIGHTER EMT	F	A
00000744	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kalinowski,Ronnie R	LIEUTENANT	F	A
00013871	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Pratt,Gregory K	FIREFIGHTER TECH	F	A
00017232	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Turner,Andre R	FIREFIGHTER	F	A
00021891	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Jordan,Antwan D	SERGEANT	F	A
00026408	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Umrani,Hassan A	FIREFIGHTER	F	A
00035337	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Wilson,Darrell	FIREFIGHTER TECH	F	A
00004779	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Banas,Christopher	FIREFIGHTER EMT	F	A
00017145	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Nabinett,Darlene	FIREFIGHTER	F	A
00017282	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Washington,Wayne D	FIREFIGHTER TECH	F	A
00018201	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Logan,Kevin B	FIREFIGHTER TECH	F	A
00020923	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Poles,Michael	LIEUTENANT	F	A
00021674	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Cole,Kenneth C	SERGEANT	F	A
00025862	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Artz,Randy	FIREFIGHTER TECH	F	A
00003344	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Gross,Timothy J	SERGEANT	F	A
00006192	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Sutton,Neal S	FIREFIGHTER	F	A
00006602	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Busl,Thomas A	FIREFIGHTER TECH	F	A
00009516	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Gochenauer,Ryan J.	LIEUTENANT	F	A
00033293	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,Deonta R	FIREFIGHTER EMT	F	A
00033714	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Young,Wesley A	FIREFIGHTER TECH	F	A
00003849	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Hull,Jeffrey L	BATTALION FIRE CHIEF	F	A
00006016	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Stowe,Reginald	BATTALION FIRE CHIEF	F	A
00022181	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Thornhill,Thomas B	BATTALION FIRE CHIEF	F	A
00028864	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Martin,Donald H	BATTALION FIRE CHIEF	F	A
00017633	Officer (LT)	Emergency Operations Bureau	Emergency Operations Bureau	Uniformed	Thorpe,Anthony D	LIEUTENANT	F	A
00011183	Officer (EMS CAP)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Nunn,Adrian	BATTALION EMS SUPVR CAPTAIN - OMD Aqua Program Manager	F	A
00004027	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Boswell,Kenneth F	FIREFIGHTER EMT	F	A
00006615	Asst Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Kirkpatrick,John K	ASST MARINE PILOT	F	A
00006871	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Candleana,James M.	SERGEANT	F	A
00032684	Asst Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Eller,Donald L	MARINE OPERATOR	F	A
00009140	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Nelson,Wayne R	LIEUTENANT	F	A
00021558	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Huskins,Michael A.	FIREFIGHTER EMT	F	A
00023560	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Spencer,Jack M	LIEUTENANT	F	A
00004315	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V *	A
00025865	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Keon A	FIREFIGHTER TECH	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004397	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Chenworth,Thomas W	LIEUTENANT	F	A
00008655	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Woods,Jason R	FIREFIGHTER EMT	F	A
00002139	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mazzara,James S	FIREFIGHTER EMT	F	A
00004788	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dzanko,Charles J.	FIREFIGHTER EMT	F	A
00013696	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Power,David G.	FIREFIGHTER EMT	F	A
00017902	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Copeland,Richard A	LIEUTENANT	F	A
00003960	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Kauffman,Edward F.	CAPTAIN	F	A
00005614	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schaffer,Frederick S	FIREFIGHTER EMT	F	A
00006277	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Kiser,James E	FIREFIGHTER EMT	F	A
00004755	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ryan,Charles A	FIREFIGHTER EMT	F	A
00004814	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,James R	FIREFIGHTER TECH	F	A
00003912	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Morton,Gary B	SERGEANT	F	A
00005806	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Alexander,William C.	FIREFIGHTER TECH	F	A
00008801	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Short,Samuel D.	FIREFIGHTER EMT	F	A
00004259	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Ward,Robert W	FIREFIGHTER TECH	F	A
00004336	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Abell,Michael B	FIREFIGHTER EMT	F	A
00005636	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Lewis,Larry E	LIEUTENANT	F	A
00007051	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Mcconnell,Kevin P.	FIREFIGHTER EMT	F	A
00000069	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Steptoe,Charles Y.	BATTALION EMS SUPVR CAPTAIN	F	A
00002580	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	St Laurent,Roger	BATTALION EMS SUPVR CAPTAIN	F	A
00003609	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Zink,Frederick L	BATTALION EMS SUPVR CAPTAIN	F	A
00005254	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Garner,Paul G	SERGEANT AIDE	F	A
00006102	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Holmes,Christopher Y.	LIEUTENANT	F	A
00034962	Officer (EMS CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Baker,Timothy J	BATTALION EMS SUPVR CAPTAIN	F	A
00014121	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Creelman,Donald S	SERGEANT AIDE	F	A
00014486	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Tolliver,Gonthel D	PARAMEDIC	F	A
00004433	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Berry,Claudette L	EMERGENCY MEDICAL TECH	F	A
00006287	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Graham,Sharon	PARAMEDIC	F	A
00005875	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Rodriguez,Mayra I	PARAMEDIC	F	A
00015707	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Cleveland,Joseph N	EMERGENCY MEDICAL TECH	F	A
00017418	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Melton,Isadore	PARAMEDIC - BASIC - Quality Management	F	A
00035284	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Lantz,Larry E	EMS Preceptor	F	A
00011121	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Paramore,Reginald K	EMS Preceptor	F	A
00014201	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Somuah,Marcella	PARAMEDIC	F	A
00006945	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Trimble,Alan J	PARAMEDIC	F	A
00010896	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Jones,Michael	PARAMEDIC - BASIC	F	A
00007472	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Blatzheim,Joseph C.	PARAMEDIC	F	A
00002241	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Green,Vernard L	EMERGENCY MEDICAL TECH	F	A
00005498	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Nordstrom,Barbara J	EMERGENCY MEDICAL TECH	F	A
00028834	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Roberts,Pamela A	PARAMEDIC - BASIC	F	A
00000527	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Rosa,Annette	EMERGENCY MEDICAL TECH	F	A
00003909	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Gale,Tyrone M	EMERGENCY MEDICAL TECH - Aqua Program	F	A
00009097	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Dixon,Mary L	PARAMEDIC	F	A
00014242	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Miller,Anthony L	EMERGENCY MEDICAL TECH	F	A
00014500	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Goodyear,Robert D	PARAMEDIC	F	A
00022491	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Gilbert,Sabrina O	PARAMEDIC - BASIC	F	A
00010316	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Jones,Lucy L	EMS Preceptor	F	A
00014369	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Sistare,Naketa V	EMERGENCY MEDICAL TECH	F	A
00018238	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Turner,Melissa Y	PARAMEDIC - BASIC	F	A
00036689	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Murphy,Zachariah M	PARAMEDIC - BASIC	F	A
00010556	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Lyles,Aretha G	PARAMEDIC	F	A
00028891	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Washabaugh,John A	PARAMEDIC - BASIC	F	A
00012427	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Gardner,Michael F	PARAMEDIC - BASIC	F	A
00000695	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Morris,Arthur A.	PARAMEDIC	F	A
00000247	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Brooks,Sharon L	EMERGENCY MEDICAL TECH	F	A
00011044	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Drayton,Barnedia J.	EMERGENCY MEDICAL TECH	F	A
00078229	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Boone,Cory	PARAMEDIC - BASIC	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004985	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Williams,Tikeya R	PARAMEDIC	F	A
00003866	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Terry,Shuna M.	PARAMEDIC	F	A
00006802	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Van Order,Christopher	EMERGENCY MEDICAL TECH	F	A
00007848	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Kelly,Lanae A	PARAMEDIC	F	A
00005552	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Hassan,Deborah J	EMERGENCY MEDICAL TECH	F	A
00017286	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Clark,Latisha S	PARAMEDIC - BASIC	F	A
00004668	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Adrian C	LIEUTENANT	F	A
00001200	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Chasin,Steven B	PARAMEDIC	F	A
00006442	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Jenkins Jr.,Edward C	EMERGENCY MEDICAL TECH	F	A
00014405	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Reid,Vvette C	EMERGENCY MEDICAL TECH	F	A
00017107	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Campbell,Emma S	PARAMEDIC	F	A
00009410	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Cloud,Charles L	EMERGENCY MEDICAL TECH	F	A
00015648	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Brock,Shirley D	PARAMEDIC	F	A
00001096	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Sterling,Jasper W	PARAMEDIC	F	A
00014337	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Sampson,Gary D	EMERGENCY MEDICAL TECH	F	A
00016345	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Carroll Smith,Sarah	PARAMEDIC	F	A
00005402	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Pell,Richard S	PARAMEDIC	F	A
00014984	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Mendoza,Luis A	EMERGENCY MEDICAL TECH	F	A
00011406	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Baccus,Johnnie	PARAMEDIC	F	A
00014817	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Pitts Jr.,Vance L	EMERGENCY MEDICAL TECH	F	A
00011367	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Simpson,Dennis L	PARAMEDIC	F	A
00016146	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Smith,Marie S.	EMERGENCY MEDICAL TECH	F	A
00000061	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Weaver,Tracye L	PARAMEDIC	F	A
00022551	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Pinnix,Jacqueline D.	PARAMEDIC - BASIC	F	A
00000218	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Salmon,Worthnel A	PARAMEDIC	F	A
00023263	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Nelson,Darlene R	PARAMEDIC - BASIC	F	A
00004820	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Steinberg,Steve	EMERGENCY MEDICAL TECH	F	A
00006128	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Burns,Tamela A.	PARAMEDIC	F	A
00014491	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Posey,Anita C	EMERGENCY MEDICAL TECH	F	A
00040920	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Lara,Rudis A	PARAMEDIC - BASIC	F	A
00004676	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Rosebrough,William S.	FIREFIGHTER PARAMEDIC	F	A
00019011	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Miller,Ronnell C.	EMERGENCY MEDICAL TECH	F	A
00023621	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Jones,Jonathan L	EMERGENCY MEDICAL TECH	F	A
00026770	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	White,Blake K.	EMERGENCY MEDICAL TECH	F	A
00036620	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Ibrahim,Jane N	PARAMEDIC	F	A
00023123	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Sellers,Ericka L.	EMERGENCY MEDICAL TECH	F	A
00023488	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Walker,Chinua A	EMERGENCY MEDICAL TECH	F	A
00021721	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Styles,Althea L	EMERGENCY MEDICAL TECH	F	A
00023494	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Smith,Monique M	EMERGENCY MEDICAL TECH	F	A
00078230	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Dalboe,Nicholas	PARAMEDIC - BASIC	F	A
00018806	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Watson,Michael M	PARAMEDIC	F	A
00021123	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Mckinley,Rosalyn F	EMERGENCY MEDICAL TECH	F	A
00026560	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Chase,Andrew B.	PARAMEDIC	F	A
00023769	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Hayes Jr.,Bernie	PARAMEDIC	F	A
00023371	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Blyther,Aaron K	PARAMEDIC	F	A
00078211	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	O' Byrne,Holly A	PARAMEDIC	F	A
00078212	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Bailey,Katherine	PARAMEDIC	F	A
00018768	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Henderson,Patrick E.	EMERGENCY MEDICAL TECH	F	A
00023759	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Allen,Kevin A	EMERGENCY MEDICAL TECH	F	A
00027134	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Barnes,Selena	EMERGENCY MEDICAL TECH	F	A
00017955	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Thompson,Crystal V	EMERGENCY MEDICAL TECH	F	A
00027145	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V *	A
00018472	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Blunt,Jerrice A	EMERGENCY MEDICAL TECH	F	A
00025472	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Ottley,Elsa B	EMERGENCY MEDICAL TECH	F	A
00023506	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Fudge,Talaya L	EMERGENCY MEDICAL TECH	F	A
00026643	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Baskerville,Veronica A	EMERGENCY MEDICAL TECH	F	A
00026878	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Spriggs,Kamisha L	PARAMEDIC	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00025914	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Little,Calvin W	EMERGENCY MEDICAL TECH	F	A
00018304	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Nance,Victoria A	PARAMEDIC	F	A
00018967	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Nwosu,Nathan N	EMERGENCY MEDICAL TECH	F	A
00078223	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Stocking,Spencer Thomas	PARAMEDIC - BASIC	F	A
00023076	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Bryant,James	EMERGENCY MEDICAL TECH	F	A
00023815	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Jackson,Donnita S	EMERGENCY MEDICAL TECH - Aqua Program	F	A
00023530	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Clark,Ricardo D	PARAMEDIC	F	A
00018451	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Wright,Tonda M.	EMERGENCY MEDICAL TECH	F	A
00027147	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Scott,Lenora	PARAMEDIC	F	A
00017892	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Woodstock,Ferrol N	PARAMEDIC	F	A
00027011	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Shaw,Kim R.	EMERGENCY MEDICAL TECH	F	A
00018147	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Wright,Kecia A.	EMERGENCY MEDICAL TECH	F	A
00018584	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Lesane,Sonya M.	PARAMEDIC	F	A
00018055	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Edmundson,Chasity A	EMERGENCY MEDICAL TECH	F	A
00035916	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Humphrey,Erin M	PARAMEDIC	F	A
00023297	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Thomas,Saria Q	EMERGENCY MEDICAL TECH	F	A
00021104	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Lucas,Susan P	PARAMEDIC	F	A
00022681	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Stroman,Ladonna M	EMERGENCY MEDICAL TECH	F	A
00026196	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Lyons,Kenneth L	PARAMEDIC	F	A
00025383	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Green,Robin B	PARAMEDIC	F	A
00018906	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Newman,Larone R	EMERGENCY MEDICAL TECH	F	A
00021726	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Baker,Jeffrey T	PARAMEDIC	F	A
00022588	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Randolph,Kisha R	EMERGENCY MEDICAL TECH	F	A
00021598	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Rust,Nicole R	EMERGENCY MEDICAL TECH	F	A
00018914	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Hill,Keisa L	PARAMEDIC	F	A
00027094	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	Valentine-taylor,Ebony T.	EMERGENCY MEDICAL TECH	F	A
00007675	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Dziubla,Peter J	SERGEANT	F	A
00007022	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Baucum,Gregory D	SERGEANT AIDE	F	A
00004728	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Cramer,Michael L	LIEUTENANT	F	A
00006041	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Wright,Alfred Jr	LIEUTENANT	F	A
00022548	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Carr,Kevin A	FIREFIGHTER TECH - MO	F	A
00022931	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Puglisi,Michael J	SERGEANT	F	A
00006830	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Ricky	LIEUTENANT	F	A
00032611	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Payton,Bernard	FIREFIGHTER EMT	F	A
00025149	Asst Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Duty,William H	MARINE OPERATOR	F	A
00007555	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Covey,Jonathan B	FIREFIGHTER TECH - MO	F	A
00018349	Asst Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Blake,Anthony T	ASST MARINE PILOT	F	A
00023718	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Carter Jr.,Louis H	CAPTAIN	F	A
00005282	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Harrison,Kenneth N	FIREFIGHTER TECH	F	A
00005603	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lee,Wilma D	FIREFIGHTER TECH	F	A
00013798	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mosley,Joseph K.	VICE FIREFIGHTER TECH	F	A
00026569	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Reid,Luciean T	FIREFIGHTER TECH	F	A
00026755	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Adams,Christopher S	SERGEANT	F	A
00006570	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Bozarth,Robert M	SERGEANT - K9	F	A
00006888	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Giannini,Peter A	LIEUTENANT	F	A
00021489	Technician	Emergency Operations Bureau	Operations Division	Uniformed	West,James L	FIREFIGHTER TECH	F	A
00007566	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Green,Walter L	FIREFIGHTER TECH	F	A
00017244	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Waters Jr.,John B	FIREFIGHTER TECH	F	A
00021787	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Roderick K	FIREFIGHTER TECH	F	A
00022448	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Grimes,Seth A	FIREFIGHTER TECH	F	A
00027404	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Christopher S.	SERGEANT	F	A
00003123	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Martincheck,George P	FIREFIGHTER TECH	F	A
00004914	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mason,Rodney A	FIREFIGHTER TECH	F	A
00007089	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Johnson,Heath D	FIREFIGHTER TECH	F	A
00008629	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Carter,Juan T	CAPTAIN	F	A
00025230	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,Rodney K	SERGEANT	F	A
00002898	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Buscavage,Charles L	FIREFIGHTER	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00004341	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dillon,Thomas E	FIREFIGHTER EMT	F	A
00004746	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Mcallister,Terry B	FIREFIGHTER TECH	F	A
00004772	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Shymansky Jr.,John M	FIREFIGHTER EMT	F	A
00005301	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Richardson,Robert S	SERGEANT	F	A
00018356	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Smith,Edward C	CAPTAIN	F	A
00001198	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bagdovitz,Peter J	FIREFIGHTER	F	A
00006447	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kuhn,Stephen	LIEUTENANT	F	A
00022739	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Mcneece,Daniel R	SERGEANT	F	A
00035431	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Carmody,Dennis B	FIREFIGHTER	F	A
00000838	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Schwarzman,Richard A	FIREFIGHTER TECH	F	A
00004268	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Phipps Jr.,Fred T	SERGEANT	F	A
00012431	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Kemp,Ronald M	LIEUTENANT	F	A
00023472	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Caudle,William D	FIREFIGHTER EMT	F	A
00005215	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Butler,LaShay M	FIREFIGHTER EMT	F	A
00002498	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Green,Kevin	LIEUTENANT	F	A
00005078	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Burton,Edgar O	FIREFIGHTER TECH	F	A
00011939	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Pylar,David J	SERGEANT	F	A
00033071	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Krabbe,Bret W	FIREFIGHTER EMT	F	A
00036429	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Orsi Jr.,David T	FIREFIGHTER EMT	F	A
00003104	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Supko,Monte W	FIREFIGHTER EMT	F	A
00005322	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Griest Jr.,James F	FIREFIGHTER TECH	F	A
00008680	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Olinger Jr.,Milton H	FIREFIGHTER	F	A
00002734	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Ward,James V	LIEUTENANT	F	A
00004429	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Tinsley,David N	SERGEANT	F	A
00004812	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Carroll,Jeffrey A	FIREFIGHTER EMT	F	A
00005325	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Dowd,Timothy P.	FIREFIGHTER EMT	F	A
00006081	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ayres Jr.,John D	FIREFIGHTER EMT	F	A
00007167	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Byrne,Kelly M.	FIREFIGHTER EMT	F	A
00002349	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Heaney,Robert J.	FIREFIGHTER EMT	F	A
00005575	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Whetzel,William J	FIREFIGHTER TECH	F	A
00006288	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Beattie,William E	FIREFIGHTER EMT	F	A
00007066	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Himes,Steven	SERGEANT	F	A
00002141	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ader,Michael Scott	FIREFIGHTER EMT	F	A
00004043	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Comer,John E	FIREFIGHTER TECH	F	A
00004388	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Walker Jr.,Michael E	SERGEANT	F	A
00006691	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rainwater,Joseph H	FIREFIGHTER EMT	F	A
00007772	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Dypsky,Greg C	LIEUTENANT	F	A
00026681	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Taper,Stanley A	FIREFIGHTER	F	A
00004327	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Deavers,Warren M	FIREFIGHTER TECH	F	A
00004463	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Sipes,Jan	SERGEANT	F	A
00004809	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Gimmel Jr.,Michael D.	FIREFIGHTER	F	A
00004822	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hoffman,Joseph A	FIREFIGHTER EMT	F	A
00005217	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Turnell,Gregory G	LIEUTENANT	F	A
00006468	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Clark,Timothy J	FIREFIGHTER	F	A
00007416	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Ladd Jr.,Marvin W	FIREFIGHTER	F	A
00005009	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Bunn,Gerald U	FIREFIGHTER EMT	F	A
00014116	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hiligh,Berlin D.	SERGEANT	F	A
00016827	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Pearson,Robert V	CAPTAIN	F	A
00018637	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Williams,Charlie A	FIREFIGHTER	F	A
00035910	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Rabaiotti,Michael J	FIREFIGHTER EMT	F	A
00004305	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Hottinger,Robert B	FIREFIGHTER EMT	F	A
00017393	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Griffin,William C	LIEUTENANT	F	A
00022081	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Patterson,Curtis	FIREFIGHTER EMT	F	A
00033273	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Russell Roach,Eugene F	FIREFIGHTER EMT	F	A
00003903	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Montgomery,Michael A	SERGEANT	F	A
00007201	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Muccino,Stephen J	FIREFIGHTER	F	A
00011229	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Potter,Calvert L	FIREFIGHTER	F	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00026110	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Armstrong,Linwood	FIREFIGHTER	F	A
00002318	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Hounshell,Ramon A	SERGEANT AIDE	F	A
00008996	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Bourassa,Ryan L.	LIEUTENANT	F	A
00001834	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Mullikin,Robert P	BATTALION FIRE CHIEF - SO	F	A
00013507	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Kennedy Jr.,William H	SERGEANT AIDE	F	A
00032452	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Sollers Jr.,John J	BATTALION FIRE CHIEF - SO	F	A
00001952	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Holt,Bernard N	BATTALION FIRE CHIEF	F	A
00017451	Chief Officer (BFC)	Emergency Operations Bureau	Operations Division	Uniformed	Jeffery,Timothy A	BATTALION FIRE CHIEF	F	A
00008978	Marine Engineer	Emergency Operations Bureau	Operations Division	Uniformed	Dipietro,David J	MARINE ENGINEER	F	A
00006106	Marine Engineer	Emergency Operations Bureau	Operations Division	Uniformed	Smith Jr.,Marvin L	MARINE ENGINEER	F	A
00007335	Marine Engineer	Emergency Operations Bureau	Operations Division	Uniformed	Romero,Henry A	MARINE ENGINEER	F	A
00003110	Marine Engineer	Emergency Operations Bureau	Operations Division	Uniformed	Wright,Robert E	MARINE ENGINEER	F	A
00004183	Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Schaffer,Richard D	MARINE PILOT	F	A
00004710	Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Tremblay,Darrell	MARINE PILOT	F	A
00017448	Asst Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Sandy,Matthew J	ASST MARINE PILOT	F	A
00022107	Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	Whiting,Darrell L	MARINE PILOT	F	A
00007344	Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	MARINE PILOT	V *	A
00018053	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Dickey,Jeffrey L	SERGEANT	F	A
00018198	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Takeva	FIREFIGHTER EMT	F	A
00007997	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Coll,Philip J	FIREFIGHTER EMT	F	A
00034993	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Castner,Christopher L	FIREFIGHTER PARAMEDIC	F	A
00008977	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Schuler,Thomas M	FIREFIGHTER EMT	F	A
00034956	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Cutler,Samuel A.	FIREFIGHTER PARAMEDIC	F	A
00035065	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Drucker,Marcus N	FIREFIGHTER PARAMEDIC	F	A
00026020	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Tidack,Donna	PARAMEDIC	F	A
00007658	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Midkiff,Raleigh	FIREFIGHTER EMT	F	A
00008443	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Probation	Garnett,Angelo R	FIREFIGHTER EMT	F	A
00004787	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Hall,Richard W	FIREFIGHTER PARAMEDIC	F	A
00035090	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Hyde Jr.,Kenneth B	FIREFIGHTER PARAMEDIC	F	A
00003222	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Fannin,Kyle D	FIREFIGHTER EMT	F	A
00004714	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Jackson,Jaimie L	FIREFIGHTER PARAMEDIC	F	A
00028791	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Cooper,David C	FIREFIGHTER EMT	F	A
00035428	Officer (CAP)	Emergency Operations Bureau	Operations Division	Uniformed	Dolby Sr.,Michael A	CAPTAIN	F	A
00022036	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Leone,Scott J	FIREFIGHTER EMT	F	A
00004278	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Streicher,Brandon D	FIREFIGHTER PARAMEDIC	F	A
00007403	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Uranko,Michael G	FIREFIGHTER EMT	F	A
00005586	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Westerbeck,Matthew J	FIREFIGHTER EMT	F	A
00005420	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Foster,Aaron R	FIREFIGHTER EMT	F	A
00035037	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	Thomas,Dana D	FIREFIGHTER PARAMEDIC	F	A
00022257	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Marzette,Melanie A.	PARAMEDIC - BASIC	F	A
00035083	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	Tash,Clinton R	PARAMEDIC - BASIC	F	A
00013231	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	Wallace,Yusef A	FIREFIGHTER EMT	F	A
00035003	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Saval,Harry M	FIREFIGHTER TECH	F	A
00002581	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00002668	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00019085	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00026190	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00028798	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00028811	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00028825	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00083319	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00083367	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00002792	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00003013	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00006616	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00006957	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A
00013627	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V *	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00018046	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	Taylor,Jeffery D	LIEUTENANT	F	A
00004721	Technician	Emergency Operations Bureau	Operations Division	Uniformed	Lane,John W	FIREFIGHTER TECH - FOAM	F	A
00003065	Officer (SGT/Aide)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Fox,Richard A	SERGEANT - FLO1	F	A
00004722	Officer (SGT/Aide)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Sellers,Paul B	SERGEANT - FLO2	F	A
00007193	Officer (EMS LT)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Winslow,Edward B	LIEUTENANT - EMS - ELO2	F	A
00007253	Chief Officer (BFC)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Smith,Patrick C	BATTALION FIRE CHIEF	F	A
00016984	Officer (EMS CAP)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Carter,Rodney	BATTALION EMS SUPVR CAPTAIN - ELO1-1	F	A
00017273	Officer (EMS CAP)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Bouknight,Anthony J	BATTALION EMS SUPVR CAPTAIN - ELO1-2	F	A
00017409	Officer (EMS CAP)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Della-Camera,Susie L	BATTALION EMS SUPVR CAPTAIN - ELO1-3	F	A
00021768	Officer (EMS LT)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Boone,Teres C	LIEUTENANT - EMS - ELO1	F	A
00025258	Officer (EMS CAP)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Panek,Brent W	BATTALION EMS SUPVR CAPTAIN - OMD Quality Management	F	A
00025878	Officer (SGT/Aide)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Garner,Victor L	SERGEANT - FLO3	F	A
00026237	Officer (SGT/Aide)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Finamore,Charles A.	SERGEANT - FLO4	F	A
00028792	Officer (EMS CAP)	Emergency Operations Bureau	Office of Unified Communications	Uniformed	Bianchi,Todd	BATTALION EMS SUPVR CAPTAIN - ELO-4	F	A
00016943	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	Mcgann,Timothy S	SERGEANT	F	A
00005770	Officer (SGT/Aide)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	SERGEANT PARAMEDIC	V	A
00004370	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00036623	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00018751	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00005183	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00018021	Officer (LT)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	LIEUTENANT	V	A
00017152	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00036736	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00025409	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00006688	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00032663	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00026546	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00019188	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00022112	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00012960	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00025007	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00027126	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00032876	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00034260	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00035084	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00002785	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00023612	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00006234	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00033313	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00027049	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00028830	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00022030	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC TECH	V	A
00005355	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00021681	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	A
00003867	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00025770	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00022343	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00005136	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH - FOAM	V	A
00006956	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00021262	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00032503	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00021380	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00027241	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00021827	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00022680	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00019345	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00006292	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A

Emergency Operations Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00035144	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00078217	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00027306	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00078209	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00078215	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00078210	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00078219	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00078213	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00077979	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00028876	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00078216	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00078222	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00078227	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00008511	Asst Marine Pilot	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	ASST MARINE PILOT	V	A
00017210	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00004798	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00025803	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00008512	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER	V	A
00000032	Technician	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER TECH	V	A
00018398	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER	V	A
00028846	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00028893	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00028894	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC - BASIC	V	A
00078208	Single Role (ALS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	PARAMEDIC	V	A
00003756	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Recruit	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00017474	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Recruit	< BLANK >	FIREFIGHTER EMT	V	A
00012366	Firefighter (ALS)	Emergency Operations Bureau	Operations Division	Lateral Recruit	< BLANK >	FIREFIGHTER PARAMEDIC	V	A
00003598	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	FIREFIGHTER EMT	V	R
00021677	Officer (EMS LT)	Emergency Operations Bureau	Operations Division	Uniformed	< BLANK >	LIEUTENANT - EMS	V	R
00007495	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	EMERGENCY MEDICAL TECH	V	R
00019383	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	EMERGENCY MEDICAL TECH	V	R
00021554	Single Role (BLS)	Emergency Operations Bureau	Operations Division	Civilian	< BLANK >	EMERGENCY MEDICAL TECH	V	R
00028852	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028889	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028922	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028924	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028925	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028926	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028928	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028929	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028931	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028932	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028934	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028935	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028937	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00028938	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00033708	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00034258	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00034274	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00083362	Fire Cadet	Emergency Operations Bureau	Operations Division	Cadet	< BLANK >	FIRE CADET	V	R
00032694	Firefighter (BLS)	Emergency Operations Bureau	Operations Division	Recruit	< BLANK >	FIREFIGHTER EMT	V	R

Emergency Medical Services Bureau (OCFO Schedule A Data as of 1/5/2015)

Position Number	FEMS Position Type	FEMS Bureau/Office	FEMS Division/Office	Classification	Schedule A Name	Schedule A Title	Vacancy Status	Position Status
00021889	Other	EMS Bureau	EMS Bureau	Admin	Nwaete,Clothida U	SPECIAL ASSISTANT - Medical Director	F	A
00011370	Officer (EMS CAP)	EMS Bureau	Quality Assurance Office	Uniformed	Lato,John	BATTALION EMS SUPVR CAPTAIN - OMD Aqua Program Manager	F	A
00016047	Officer (EMS CAP)	EMS Bureau	Quality Assurance Office	Uniformed	Follin,James E	BATTALION EMS SUPVR CAPTAIN - OMD Training Division Liaison	F	A
00022542	Officer (EMS CAP)	EMS Bureau	Quality Assurance Office	Uniformed	Hoffman,Kurt C	BATTALION EMS SUPVR CAPTAIN	F	A
00028749	Chief Officer (BFC)	EMS Bureau	EMS Operations Officer	Uniformed	Spriggs,Andre T	BATTALION FIRE CHIEF (EMS)	F	A
00014469	Single Role (ALS)	EMS Bureau	Healthcare Services Office	Civilian	Arevalo Bell,Lucrecia E	PARAMEDIC - OMD Street Calls	F	A
00014567	Single Role (ALS)	EMS Bureau	Healthcare Services Office	Civilian	< BLANK >	PARAMEDIC - OMD Street Calls	V *	A
00022001	Single Role (ALS)	EMS Bureau	Healthcare Services Office	Civilian	Henderson,Shelia L	PARAMEDIC - BASIC - OMD Street Calls	F	A
00000131	Single Role (ALS)	EMS Bureau	EMS Bureau	Civilian	Bachelder,Andrew S	EMS Preceptor	F	A
00005846	Single Role (BLS)	EMS Bureau	EMS Bureau	Civilian	Leyland,Kimberly M	EMERGENCY MEDICAL TECH	F	A
00018135	Single Role (ALS)	EMS Bureau	EMS Bureau	Civilian	Hackett,Carmen D	PARAMEDIC - BASIC	F	A
00035569	Other	EMS Bureau	EMS Bureau	Admin	White,Angela L.	MEDICAL RECORDS TECH	F	A
00082461	Other	EMS Bureau	EMS Bureau	Admin	Mount Varner,Geoffrey G	INTERIM MEDICAL DIRECTOR	F	A
00004688	Other	EMS Bureau	Quality Assurance Office	Admin	Johnson,Shanika T	Nurse Consultant	F	A
00027238	Single Role (ALS)	EMS Bureau	Healthcare Services Office	Civilian	< BLANK >	PARAMEDIC - OMD Street Calls	V *	A
00020969	Officer (EMS CAP)	EMS Bureau	Healthcare Services Office	Uniformed	Timmons,Michael D	BATTALION EMS SUPV CAPTAIN - OMD Street Calls	F	A
00028762	Other	EMS Bureau	Healthcare Services Office	Admin	Roque,Sarah	SUPV PUBLIC HEALTH ANALYST	F	A
00025345	Single Role (BLS)	EMS Bureau	EMS Bureau	Civilian	Harris,Leila M	EMERGENCY MEDICAL TECH	F	A
00025406	Single Role (ALS)	EMS Bureau	EMS Bureau	Civilian	Jones Hutchison,Chanel	PARAMEDIC	F	A
00022815	Other	EMS Bureau	Quality Assurance Office	Admin	Adeleye,John A	QUALITY ASSURANCE MANAGER	F	A
00028748	Chief Officer (BFC)	EMS Bureau	EMS Bureau	Uniformed	Sa'adah,Rafael	BATTALION FIRE CHIEF	F	A
00036105	Other	EMS Bureau	EMS Bureau	Admin	< BLANK >	ASST MEDICAL DIRECTOR - Excepted Service	V	R

Office of the Fire and EMS Chief

Office of the Fire and EMS Chief

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	1	0	0	0	1
Chief Officer (AFC)	Uniformed	0	0	0	1	1
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	3	0	0	0	3
Officer (LT)	Uniformed	1	0	0	0	1
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	1	0	0	0	1
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	1	0	0	0	1
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	18	0	2	0	20
TOTALS		26	0	2	1	29

Office of the Fire and EMS Chief

Chief of Staff

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	1	0	0	0	1
TOTALS		1	0	0	0	1

Office of the Fire and EMS Chief

Executive Officer

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	2	0	0	0	2
TOTALS		2	0	0	0	2

Office of the Fire and EMS Chief

Communications Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	1	0	0	0	1
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	6	0	0	0	6
TOTALS		7	0	0	0	7

Office of the Fire and EMS Chief

Professional Standards Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	3	0	0	0	3
Officer (LT)	Uniformed	1	0	0	0	1
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	1	0	0	0	1
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	5	0	0	0	5
TOTALS		11	0	0	0	11

Office of the Fire and EMS Chief

EEO/Diversity Officer

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	0	0	1	0	1
TOTALS		0	0	1	0	1

Office of the Chief Financial Officer

Office of the Chief Financial Officer

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	12	0	0	0	12
TOTALS		12	0	0	0	12

Office of the Attorney General

Office of the General Counsel

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	3	0	0	0	3
TOTALS		3	0	0	0	3

Support Services Bureau

Support Services Bureau

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	1	0	1	0	2
Chief Officer (DFC)	Uniformed	2	0	0	0	2
Chief Officer (BFC)	Uniformed	3	0	0	0	3
Officer (CAP)	Uniformed	7	0	0	0	7
Officer (LT)	Uniformed	5	0	0	0	5
Officer (EMS CAP)	Uniformed	2	0	0	0	2
Officer (EMS LT)	Uniformed	1	0	0	0	1
Officer (SGT/Aide)	Uniformed	2	0	0	0	2
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	1	0	0	0	1
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	1	0	1
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	20	0	0	0	20
Firefighter (BLS)	Uniformed	8	0	0	0	8
Single Role (ALS)	Civilian	4	0	0	0	4
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	20	0	0	0	20
Other	Admin	84	0	13	0	97
TOTALS		160	0	15	0	175

Support Services Bureau

Apparatus Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	1	0	0	0	1
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	43	0	7	0	50
	TOTALS	44	0	7	0	51

Support Services Bureau

Property and Logistics Management Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	1	0	0	0	1
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	1	0	0	0	1
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	16	0	3	0	19
TOTALS		19	0	3	0	22

Support Services Bureau

Training Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	2	0	0	0	2
Officer (LT)	Uniformed	4	0	0	0	4
Officer (EMS CAP)	Uniformed	2	0	0	0	2
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	2	0	0	0	2
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	1	0	0	0	1
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	20	0	0	0	20
Firefighter (BLS)	Uniformed	8	0	0	0	8
Single Role (ALS)	Civilian	4	0	0	0	4
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	20	0	0	0	20
Other	Admin	5	0	1	0	6
TOTALS		70	0	1	0	71

Support Services Bureau

Risk Management Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	4	0	0	0	4
Officer (LT)	Uniformed	1	0	0	0	1
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	1	0	1
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	2	0	0	0	2
TOTALS		9	0	1	0	10

Support Services Bureau

Information Technology Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	10	0	1	0	11
	TOTALS	10	0	1	0	11

Support Services Bureau

Human Resources Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	6	0	1	0	7
	TOTALS	6	0	1	0	7

Technical Services Bureau

Technical Services Bureau

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	1	0	0	0	1
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	2	0	0	0	2
Officer (LT)	Uniformed	4	0	0	0	4
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	2	0	0	0	2
Fire Arson Investigator	Uniformed	12	0	0	0	12
Fire Investigator	Uniformed	3	0	1	0	4
Fire Inspector	Uniformed	27	0	5	0	32
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	1	0	0	0	1
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	9	0	1	0	10
TOTALS		63	0	7	0	70

Technical Services Bureau

Fire Prevention Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	1	0	0	0	1
Officer (LT)	Uniformed	4	0	0	0	4
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	1	0	0	0	1
Fire Arson Investigator	Uniformed	12	0	0	0	12
Fire Investigator	Uniformed	3	0	1	0	4
Fire Inspector	Uniformed	27	0	5	0	32
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	3	0	0	0	3
TOTALS		53	0	6	0	59

Technical Services Bureau

Internal Affairs Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	1	0	0	0	1
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	1	0	0	0	1
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	1	0	0	0	1
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	2	0	0	0	2
TOTALS		5	0	0	0	5

Technical Services Bureau

Rail Safety Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	1	0	0	0	1
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	1	0	1	0	2
	TOTALS	2	0	1	0	3

Technical Services Bureau

Program Analysis Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	2	0	0	0	2
	TOTALS	2	0	0	0	2

Technical Services Bureau

Compliance Review Officer

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	1	0	0	0	1
TOTALS		1	0	0	0	1

Emergency Operations Bureau

Emergency Operations Bureau

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	2	0	0	0	2
Chief Officer (DFC)	Uniformed	5	0	0	0	5
Chief Officer (BFC)	Uniformed	29	0	0	0	29
Officer (CAP)	Uniformed	53	1	0	0	54
Officer (LT)	Uniformed	162	2	1	0	165
Officer (EMS CAP)	Uniformed	34	1	0	0	35
Officer (EMS LT)	Uniformed	2	0	0	1	3
Officer (SGT/Aide)	Uniformed	120	1	1	0	122
Fire Arson Investigator	Uniformed	1	0	0	0	1
Fire Investigator	Uniformed	1	0	0	0	1
Fire Inspector	Uniformed	1	0	0	0	1
Technician	Uniformed	296	7	19	0	322
Marine Pilot	Uniformed	3	1	0	0	4
Asst Marine Pilot	Uniformed	5	0	1	0	6
Marine Engineer	Uniformed	4	0	0	0	4
Firefighter (ALS)	Uniformed	84	2	13	0	99
Firefighter (BLS)	Uniformed	773	5	15	2	795
Single Role (ALS)	Civilian	64	1	19	0	84
Single Role (BLS)	Civilian	51	0	0	3	54
Fire Cadet	Cadet	0	14	0	18	32
Other	Admin	0	0	0	0	0
TOTALS		1,690	35	69	24	1,818

Emergency Operations Bureau

Operations Division

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	1	0	0	0	1
Chief Officer (DFC)	Uniformed	3	0	0	0	3
Chief Officer (BFC)	Uniformed	28	0	0	0	28
Officer (CAP)	Uniformed	53	1	0	0	54
Officer (LT)	Uniformed	161	2	1	0	164
Officer (EMS CAP)	Uniformed	28	1	0	0	29
Officer (EMS LT)	Uniformed	0	0	0	1	1
Officer (SGT/Aide)	Uniformed	116	1	1	0	118
Fire Arson Investigator	Uniformed	1	0	0	0	1
Fire Investigator	Uniformed	1	0	0	0	1
Fire Inspector	Uniformed	1	0	0	0	1
Technician	Uniformed	296	7	19	0	322
Marine Pilot	Uniformed	3	1	0	0	4
Asst Marine Pilot	Uniformed	5	0	1	0	6
Marine Engineer	Uniformed	4	0	0	0	4
Firefighter (ALS)	Uniformed	84	2	13	0	99
Firefighter (BLS)	Uniformed	773	5	15	2	795
Single Role (ALS)	Civilian	64	1	19	0	84
Single Role (BLS)	Civilian	51	0	0	3	54
Fire Cadet	Cadet	0	14	0	18	32
Other	Admin	0	0	0	0	0
TOTALS		1,673	35	69	24	1,801

Emergency Operations Bureau

Special Operations Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	0	0	0	0	0
TOTALS		1	0	0	0	1

Emergency Operations Bureau

Homeland Security Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	1	0	0	0	1
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	0	0	0	0	0
TOTALS		1	0	0	0	1

Emergency Operations Bureau

Office of Unified Communications

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	6	0	0	0	6
Officer (EMS LT)	Uniformed	2	0	0	0	2
Officer (SGT/Aide)	Uniformed	4	0	0	0	4
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	0	0	0	0	0
TOTALS		13	0	0	0	13

EMS Bureau

EMS Bureau

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	2	0	0	0	2
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	4	0	0	0	4
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	5	2	0	0	7
Single Role (BLS)	Civilian	2	0	0	0	2
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	6	0	0	1	7
TOTALS		19	2	0	1	22

EMS Bureau

Quality Assurance Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	3	0	0	0	3
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	2	0	0	0	2
TOTALS		5	0	0	0	5

EMS Bureau

Healthcare Services Office

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	0	0	0	0	0
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	1	0	0	0	1
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	2	2	0	0	4
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	1	0	0	0	1
	TOTALS	4	2	0	0	6

EMS Bureau

EMS Operations Officer

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	0	0	0	0	0
Chief Officer (AFC)	Uniformed	0	0	0	0	0
Chief Officer (DFC)	Uniformed	0	0	0	0	0
Chief Officer (BFC)	Uniformed	1	0	0	0	1
Officer (CAP)	Uniformed	0	0	0	0	0
Officer (LT)	Uniformed	0	0	0	0	0
Officer (EMS CAP)	Uniformed	0	0	0	0	0
Officer (EMS LT)	Uniformed	0	0	0	0	0
Officer (SGT/Aide)	Uniformed	0	0	0	0	0
Fire Arson Investigator	Uniformed	0	0	0	0	0
Fire Investigator	Uniformed	0	0	0	0	0
Fire Inspector	Uniformed	0	0	0	0	0
Technician	Uniformed	0	0	0	0	0
Marine Pilot	Uniformed	0	0	0	0	0
Asst Marine Pilot	Uniformed	0	0	0	0	0
Marine Engineer	Uniformed	0	0	0	0	0
Firefighter (ALS)	Uniformed	0	0	0	0	0
Firefighter (BLS)	Uniformed	0	0	0	0	0
Single Role (ALS)	Civilian	0	0	0	0	0
Single Role (BLS)	Civilian	0	0	0	0	0
Fire Cadet	Cadet	0	0	0	0	0
Other	Admin	0	0	0	0	0
TOTALS		1	0	0	0	1

Fire and EMS Department

All Bureaus, Divisions and Offices

All Positions

POSITION TYPE	CLASS	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Chief Officer (FC)	Uniformed	1	0	0	0	1
Chief Officer (AFC)	Uniformed	4	0	1	1	6
Chief Officer (DFC)	Uniformed	9	0	0	0	9
Chief Officer (BFC)	Uniformed	35	0	0	0	35
Officer (CAP)	Uniformed	65	1	0	0	66
Officer (LT)	Uniformed	172	2	1	0	175
Officer (EMS CAP)	Uniformed	40	1	0	0	41
Officer (EMS LT)	Uniformed	4	0	0	1	5
Officer (SGT/Aide)	Uniformed	124	1	1	0	126
Fire Arson Investigator	Uniformed	13	0	0	0	13
Fire Investigator	Uniformed	5	0	1	0	6
Fire Inspector	Uniformed	28	0	5	0	33
Technician	Uniformed	296	7	20	0	323
Marine Pilot	Uniformed	3	1	0	0	4
Asst Marine Pilot	Uniformed	5	0	1	0	6
Marine Engineer	Uniformed	4	0	0	0	4
Firefighter (ALS)	Uniformed	104	2	13	0	119
Firefighter (BLS)	Uniformed	781	5	15	2	803
Single Role (ALS)	Civilian	74	3	19	0	96
Single Role (BLS)	Civilian	54	0	0	3	57
Fire Cadet	Cadet	20	14	0	18	52
Other	Admin	132	0	16	1	149
TOTALS		1,973	37	93	26	2,129

Fire and EMS Department

All Bureaus, Divisions and Offices

All Positions

Bureau, Division or Office	Count F, A	Count V *, A	Count V, A	Count V, R	TOTAL
Office of the Fire and EMS Chief	26	0	2	1	29
Office of the Chief Financial Officer	12	0	0	0	12
Office of the Attorney General	3	0	0	0	3
Support Services Bureau	160	0	15	0	175
Technical Services Bureau	63	0	7	0	70
Emergency Operations Bureau	1,690	35	69	24	1,818
EMS Bureau	19	2	0	1	22
Fire and EMS Department	1,973	37	93	26	2,129

ATTACHMENT

QUESTION 1(a)

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	010A - PERSONNEL-MASTER	F	Evans,Erika	Management Liaison Specialist	1.00
FB0	15	010A - PERSONNEL-MASTER	F	Humphries,Nyika	Program Support Assistant	1.00
FB0	15	010A - PERSONNEL-MASTER	F	Johnson,Sylvia C	Management Liaison Specialist	1.00
FB0	15	010A - PERSONNEL-MASTER	F	Laster,Shawn B	HUMAN RESOURCES OFFICER II	1.00
FB0	15	010A - PERSONNEL-MASTER	F	Sullivan,Kevette	Management Liaison Specialist	1.00
FB0	15		F Total			5.00
FB0	15	010A - PERSONNEL-MASTER	V		Management Liaison Specialist	1.00
FB0	15		V Total			1.00
FB0	15	010A - PERSONNEL-MASTER Total				6.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Agrawal,Jyoti	PROGRAM ANALYST	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Cooper-Rice,Ozell V	PROGRAM ANALYST	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Johnson,Tiombe A.	Telecom Specialist	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Kaur,Rajinder	PROGRAM ANALYST	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Leonard,Edward J	SUPERVISORY IT SPECIALIST	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Parker,Evelyn M	IT SPECIALIST (CUSTOMER SUPPORT)	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Quadri,Syed I	INFO TECH SPEC	1.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER	F	Scott II,Clark W	INFORMATION TECHNOLOGY SPECIALIST	1.00
FB0	15		F Total			8.00
FB0	15	040A - INFORMATION TECHNOLOGY-MASTER Total				8.00
FB0	15	055A - RISK MANAGEMENT	F	Beales,Denise M	Infection Control Specialist	1.00
FB0	15	055A - RISK MANAGEMENT	F	Carroll,Gerald A	CAPTAIN - SAFO-3	1.00
FB0	15	055A - RISK MANAGEMENT	F	Foster,Antonio B	CAPTAIN - SAFO-1	1.00
FB0	15	055A - RISK MANAGEMENT	F	Fraley,Gerald	CAPTAIN - SAFO-4	1.00
FB0	15	055A - RISK MANAGEMENT	F	Zegowitz Jr.,Richard J	CAPTAIN - SAFO-2	1.00
FB0	15		F Total			5.00
FB0	15	055A - RISK MANAGEMENT	V		FIREFIGHTER TECH - Mask Service Tech	1.00
FB0	15		V Total			1.00
FB0	15	055A - RISK MANAGEMENT Total				6.00
FB0	15	060A - LEGAL SERVICES	F	Henline,Joshua Lee	ATTORNEY ADVISOR	1.00
FB0	15	060A - LEGAL SERVICES	F	Jefferson,Dwayne C.	SUPERVISORY ATTORNEY ADVISOR	1.00
FB0	15		F Total			2.00
FB0	15	060A - LEGAL SERVICES Total				2.00
FB0	15	060B - GENERAL COUNSEL SUPPORT	F	Alexander,Marceline Denise	SUPERVISORY ATTORNEY ADVISOR	1.00
FB0	15		F Total			1.00
FB0	15	060B - GENERAL COUNSEL SUPPORT Total				1.00
FB0	15	080A - COMMUNICATIONS	F	Butler Jr.,Calvin	COMMUNITY RELATIONS SPECIALIST	1.00
FB0	15	080A - COMMUNICATIONS	F	Magruder,DeAngela N	PUBLIC AFFAIRS SPECIALIST	1.00
FB0	15	080A - COMMUNICATIONS	F	Mendez,Oscar A.	PUBLIC AFFAIRS SPECIALIST (Bilingual)	1.00
FB0	15	080A - COMMUNICATIONS	F	Wilson,Timothy J.	PUBLIC AFFAIRS SPECIALIST	1.00
FB0	15	080A - COMMUNICATIONS	F	Wright,William	CUSTOMER SERVICE SPEC	1.00
FB0	15		F Total			5.00
FB0	15	080A - COMMUNICATIONS Total				5.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Baker,Craig S	DEPUTY FIRE CHIEF - Special Projects	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Bass,Deborah A	STAFF ASSISTANT	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Better,Joshua Malik---Gary	Program Support Assistant	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Callahan,Robert J	DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Crosswhite,Kenneth L	ACTING ASSIST FIRE CHIEF - OPERATIONS	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Dipietro,Lawrence J	BATTALION FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Douglas Jr.,Milton E	ACTING ASST FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Falwell,Tony	BATTALION FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Foust,David M	ACTING ASST FIRE CHIEF OF SERVICES	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Hawkins,Derron T	DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Hendrickson,Jonal	PROGRAM ANALYST	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Holt,Milton K	HEAVY MOBILE EQUIP MECHANIC	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Jones,Eugene A.	INTERIM FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Lee,Brian K	DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Leistikow,Alexandra	Program Analyst (Bilingual)	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Lewis,Turna R	Senior Advisor- Excepted Service	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Long,Karen B	STAFF ASSISTANT	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	McCray,Terrance	Program Support Assistant	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Merritt,Tyra A.	Staff Assistant - HIPPA Coordinator	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Mills III,Edward R	ASST FIRE CHIEF OPERATIONS	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Moore,Kenneth R	DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Morris Jr.,Fred D	DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Naji-Allah,Khalid	PROGRAM ANALYST	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Nwaete,Clothida U	SPECIAL ASSISTANT - Medical Director	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Pearson,Edward M	DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Scott,Deborah Y	EXECUTIVE ASSISTANT	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Smith,Sandra Denise	Records/Inventory Mgmt Asst	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Smith,Sharita R.	EXECUTIVE ASSISTANT	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Taylor,Alysia Y.	Administrative Officer (Chief of Staff)	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Washington,Angela Y.	INFORMATION & PRIVACY OFFICER	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Washington,Dashauna T	PROGRAM ANALYST	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	F	Wynn,Mark J	DEPUTY FIRE CHIEF - Fire Marshall	1.00
FB0	15		F Total			32.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	V		ASST FIRE CHIEF POLICY & PLANNING	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	V		ASST FIRE CHIEF SRVS	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	V		DEPUTY FIRE CHIEF	1.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	V		LABOR MANAGEMENT LIAISON OFCR	1.00
FB0	15		V Total			4.00
FB0	15	090A - PERFORMANCE MANAGEMENT-MASTER	Total			36.00
FB0	15	101F - AGENCY FISCAL OFFICER OPERATIONS	F	Hunt,Lastarza	ACCOUNTS PAYABLE TECH	1.00
FB0	15	101F - AGENCY FISCAL OFFICER OPERATIONS	F	Jones,Robert L	BUDGET ANALYST	1.00
FB0	15	101F - AGENCY FISCAL OFFICER OPERATIONS	F	Mason,Patrice S	BUDGET ANALYST	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	101F - AGENCY FISCAL OFFICER OPERATIONS	F	Staats,Daryl	AGENCY FISCAL OFFICER	1.00
FB0	15		F Total			4.00
FB0	15	101F - AGENCY FISCAL OFFICER OPERATIONS	Total			4.00
FB0	15	102F - ACCOUNTING OPERATIONS	F	Brice,Janice	ACCOUNTING SPEC	1.00
FB0	15	102F - ACCOUNTING OPERATIONS	F	Harrell,Crystal	PAYROLL SPECIALIST	1.00
FB0	15	102F - ACCOUNTING OPERATIONS	F	Mosby,Michelle Teresa	ACCOUNTS PAYABLE TECHNICIAN	1.00
FB0	15		F Total			3.00
FB0	15	102F - ACCOUNTING OPERATIONS	Total			3.00
FB0	15	103F - ASSOCIATE CFO OPERATIONS	F	Gilchrist,Sharon	CHIEF MGMT OPERATIONS	1.00
FB0	15	103F - ASSOCIATE CFO OPERATIONS	F	Graham,Shelly Robinson	BUDGET DIRECTOR	1.00
FB0	15	103F - ASSOCIATE CFO OPERATIONS	F	Hayes,Angelique	ACFO	1.00
FB0	15	103F - ASSOCIATE CFO OPERATIONS	F	Penn,Milissa U	EXECUTIVE ASST	1.00
FB0	15	103F - ASSOCIATE CFO OPERATIONS	F	Thomas,Shannon	ADMINISTRATIVE ASSISTANT	1.00
FB0	15		F Total			5.00
FB0	15	103F - ASSOCIATE CFO OPERATIONS	Total			5.00
FB0	15	2107 - INSPECTIONS	F	Alvear Jr.,Edgar E	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Best,Antonio D	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Botts,Daniel R	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	BRIMAGE,Ursula M	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Burr,Thomas D	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Cade,Ruth E	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Campbell,Andre D	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Clark,Daryl O	FIRE INSPECTOR TECH	1.00
FB0	15	2107 - INSPECTIONS	F	Clay,John F	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Floyd,Christopher Warren	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Fowler,Raymond A	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Harris,Kristina A	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Hazel,Aaron C	LIEUTENANT - Adminstrative Officer	1.00
FB0	15	2107 - INSPECTIONS	F	Hicks,Stanley M	SERGEANT PARAMEDIC AIDE	1.00
FB0	15	2107 - INSPECTIONS	F	Hunt,Karen A	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Hunter,Cheryl L	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Johnson,Dayisha L	FIRE INSPECTOR TECH - HZMT	1.00
FB0	15	2107 - INSPECTIONS	F	Kelly,John	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Leonard,Stephen V	BATTALION FIRE CHIEF	1.00
FB0	15	2107 - INSPECTIONS	F	Love,Cyntrill Erica	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Matthews,Norita V	FIRE INSPECTOR TECHNICIAN HEALTH	1.00
FB0	15	2107 - INSPECTIONS	F	Noznesky,Alan J	CAPTAIN - Operations	1.00
FB0	15	2107 - INSPECTIONS	F	Pinkney,Kimberley P	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Soul,Intri Dazzelle	FIRE INSPECTOR TECH	1.00
FB0	15	2107 - INSPECTIONS	F	Spellers,Christopher E	FIRE INSPECTOR	1.00
FB0	15	2107 - INSPECTIONS	F	Spriggs,Gregory A	SERGEANT	1.00
FB0	15	2107 - INSPECTIONS	F	Teneyck-smith,Kimberly L	FIRE INSPECTOR	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FBO	15	2107 - INSPECTIONS	F	Williams,Rolonda R	FIRE INSPECTOR	1.00
FBO	15		F Total			28.00
FBO	15	2107 - INSPECTIONS	V		FIRE INSPECTOR	3.00
FBO	15	2107 - INSPECTIONS	V		FIRE INSPECTOR TECH - HZMT	1.00
FBO	15		V Total			4.00
FBO	15	2107 - INSPECTIONS	Total			32.00
FBO	15	2204 - INVESTIGATIONS	F	Carroll,Hakim Malik	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Cole,Jacquelyn M.	FIRE INVESTIGATOR - Fitness Coordinator	1.00
FBO	15	2204 - INVESTIGATIONS	F	Drapeau,Wayne A	FIRE INVESTIGATOR	1.00
FBO	15	2204 - INVESTIGATIONS	F	Ford,Scott C	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Godfrey,Brian J	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Guglik,Anne E	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Kearney Sr.,Robert F	SERGEANT - Code Enforcement	1.00
FBO	15	2204 - INVESTIGATIONS	F	Kittrell,Kenneth D	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Mcdougal,Gala M	FIRE INVESTIGATOR - FIU2	1.00
FBO	15	2204 - INVESTIGATIONS	F	Papariello,Joseph C	SERGEANT PARAMEDIC	1.00
FBO	15	2204 - INVESTIGATIONS	F	Pennington,Gerald L.	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Rucker,Tomi	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Sanchez,Donovan N	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Sanders,Jadonna J	FIRE INVESTIGATOR - FIU4	1.00
FBO	15	2204 - INVESTIGATIONS	F	Smith,Kenneth L	FIREFIGHTER	1.00
FBO	15	2204 - INVESTIGATIONS	F	Somers,Christopher T.	FIRE INVESTIGATOR - FIU4	1.00
FBO	15	2204 - INVESTIGATIONS	F	Taylor,James P	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Taylor,Rodney L	FIRE ARSON INVESTIGATOR ARMED - K9	1.00
FBO	15	2204 - INVESTIGATIONS	F	WARD,WHITNEY D	FIRE ARSON INVESTIGATOR ARMED	1.00
FBO	15	2204 - INVESTIGATIONS	F	Wilson,Lawrence S	FIRE ARSON INVESTIGATOR ARMED - K9	1.00
FBO	15		F Total			20.00
FBO	15	2204 - INVESTIGATIONS	V		FIRE INVESTIGATOR - FIU3	1.00
FBO	15	2204 - INVESTIGATIONS	V		SERGEANT PARAMEDIC	1.00
FBO	15		V Total			2.00
FBO	15	2204 - INVESTIGATIONS	Total			22.00
FBO	15	2307 - PUBLIC OUTREACH	F	Everett,Patricia	FIRE SAFETY EDUCATION SPEC	1.00
FBO	15	2307 - PUBLIC OUTREACH	F	Hoston,Samone L	Fire Safety Information Spec	1.00
FBO	15	2307 - PUBLIC OUTREACH	F	Taylor,Aleazor A	Juvenile Fire Setters Counselor	1.00
FBO	15		F Total			3.00
FBO	15	2307 - PUBLIC OUTREACH	Total			3.00
FBO	15	2401 - TECHNICAL INSPECTIONS	F	Anderson,Sir Charles	FIRE INSPECTOR	1.00
FBO	15	2401 - TECHNICAL INSPECTIONS	F	Harris,Sharlontae L	FIRE INSPECTOR TECHNICIAN HEALTH	1.00
FBO	15	2401 - TECHNICAL INSPECTIONS	F	Jackson,Michael A	SERGEANT - Geographical	1.00
FBO	15	2401 - TECHNICAL INSPECTIONS	F	Mclaughlin,Stephanie D	FIRE INSPECTOR TECH	1.00
FBO	15	2401 - TECHNICAL INSPECTIONS	F	Pinkney,Wendy C	FIRE INSPECTOR TECHNICIAN HEALTH	1.00
FBO	15	2401 - TECHNICAL INSPECTIONS	F	Roach,Bernard T	LIEUTENANT - Geographical	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	2401 - TECHNICAL INSPECTIONS	F	Taylor,Herbert S	LIEUTENANT - Technical	1.00
FB0	15		F Total			7.00
FB0	15	2401 - TECHNICAL INSPECTIONS	V		FIRE INSPECTOR TECHNICIAN HEALTH	1.00
FB0	15		V Total			1.00
FB0	15	2401 - TECHNICAL INSPECTIONS Total				8.00
FB0	15	3201 - FIRE SUPPRESSION	F	Abell,Michael B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Acton,Stephen J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Adams,Darin W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Adams,Jack M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Adams,Kevin A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Adams,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Adams,Patrick Kyle	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Adkins Jr.,Donald L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ajose,Bolatito D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ajose,Justin E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Alexander Jr.,Frank	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Alexander,William C.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Allen,Justin B.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Alston,Brian L	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Alvarado,Robert J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Amaya,Marta C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Anderson,Christopher John	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Anderson,John	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Anderson,Kevin L.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Andrews,Darrell L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Anthony,Jason E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Anunay,Queen Angelique	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Archie,Dana S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Arnold,Andrew	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Arrington,Kevin A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Artigliere,Ryan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Artis,Maiesha	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Artz,Randy	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ashelford,James R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Auerbach,David C.	FIREFIGHTER PARAMEDIC TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Austin,Kenneth J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Auth,Jason C.	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Avents,Krystle R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baer,Justin P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bailey Jr.,William	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bailey,Shauna L	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baird,Matthew A	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Baka,Joseph C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baker III,Jake W	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baker,Arthur R.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baker,Mark S	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baker,Michael S	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baker,Timothy J	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baldino Jr.,Rocco A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baldwin,Lateef O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baldwin,Timothy A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ball,Jeremiah N.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ballard,David L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baltimore Jr.,William J	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Banas,Christopher	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Banks,Eric V	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Banks,Patrick	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Banner,Wesley D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bannister,Antonio B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barber,Donald L	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barksdale,Timothy M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barnes Jr.,John H	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barnes,Courtney R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barnes,Enrique	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barnes,Erik L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barnes,Timothy P	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barnett,Daryle	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Barody,Timothy E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bashore,James M	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Basinger Jr.,Cecil M	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Basinger,Scott T.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bass,Courtney X	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bassford,Justin	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Basti,Matthew D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Batdorff,Stephen T.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Battle,Charles E	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bauer,Joshua Aaron	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baylor,Kenneth	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Baylor,Marco R	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Beach,Jeff A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Beach,Joseph T	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Becker,Kevin J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bedney,Earl R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bedsaul,Kristina Noell	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Bedsaul,Nicholas	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Beheler,Sean M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bekure,Messay N	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Belcher,Kevin J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bell Sr.,Renaldo D	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bell,Jason E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bell,Michael T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bell,Ricardo A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Belle,TySean D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bender,Curtis Ray	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bennett,Shantel B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bennett,Timothy	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bernard,Christopher J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bernard,Daniel M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bernard,Greig A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bernardo,Michael R	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Best,James E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Best,Michael E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Betts,Brian S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bias,Nathaniel	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bieler,Jay R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bilotti,Jeremy Samuel	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bishop,Roy D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Black,Ryan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Blackman,Jamil D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Blackmon,Nathaniel R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Blakeney Jr.,Willie J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Blevins,Scott A.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Blucker,Aaron S	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Blyther,Rudolph	FIREFIGHTER TECH - FOAM	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bobo Jr.,Ronald E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bobo,James A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boddie,Angelia M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boddy,James A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bolding,Maurice D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bolding,Timothy E	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boling Jr.,Joseph D	LIEUTENANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bolton,Jesse C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bolton,Ryan S	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boone,Shavon R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boozer Sr.,Donovan L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boozer,Kimberly L	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Bost,Cartao A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bost,Henry	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boswell,Kenneth F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Botwin,Jonathan M	FIREFIGHTER PARAMEDIC TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bowen,Brian F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bowen,Maurice S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bowers,Eric M.	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bowman,Benita L.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bowyer,Gregory M	FIRE ARSON INVESTIGATOR ARMED	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Boyd,Anaje	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brachetti,Derek A.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	BRADY Jr.,DENNIS P	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brady,Richard D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brand,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brandon,Daquan C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Braxton,Carlos K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Braxton,Glen J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Breen,Chad M.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brewster,Chandell O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brewster,Christopher P	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bright,Joseph A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brimage Sr.,Corey Duane	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brinkley,Roy S	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Briscoe,Joshua	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brong,Daniel W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brookbank,Stephen G	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooke III,George R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooke,John M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooke,Michael D	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooke,Paul J	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooks,Alethea V.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooks,Norman	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brooks,Sean P	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Andrew K.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Artis O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Claude H	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,David A.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,David R	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Dequandre	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Jay A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Kevin	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown,Kila A	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Lawrence	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Melonie C	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Michael J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Paula E	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Raymond Lamont	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Shanetra L.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Sklyer J	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Brown, Walter J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bryan, Curtis E.	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Buffington, Andrew J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Buie, Erik Adrian	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bulford, Eve L.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bullock, Jessica R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bullock, Khalid	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bunch, Deangelo D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bunn, James	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bunn, Rodney	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bureau, Jay L.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burke, Leonard T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burkley, Milford Karin	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burnett, Tiffany	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burns, Andre	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burris, Tremain	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burton, Gerald E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burton, Oscar K	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Burton, Sean A.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Bush, Dwayne K	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Busi, James M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Busl, Thomas A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Butler Jr., Johnnie L	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Butler, Arthenious D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Butler, Dustin L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Butler, James E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Butler, Toiland D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Byers, James D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ca' Merono, Chazzreno	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cabico, Ronald Allan e	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Caddington, Ward C	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cade Jr., Leroy B	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Campbell Jr., Cornelius	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Candleana, James M.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Capece, Alexander G	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Cappel,Andrew B.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Capps,Michael T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Capps,Timothy M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carey,Michael G	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carey,Patrick M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carman,Michael S	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll III,Thomas F.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll,Frank W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll,Hasan J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll,Jamal D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll,James R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll,Jamien A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carroll,Michael A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carter,James E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Carter,Sean	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Caruso III,Enrico T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cary,Alfie A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Casar Jr.,James k	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Catlett,Wendell	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cato,Bell	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Caton,Matthew L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Caudle,William D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cave,Joshua S.B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ceglie,Victor A	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Celestine,Sean K	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chada,John A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chamberlain Jr.,Robert K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chandler,Reginald B	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chapman,James J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chapman,Lawrence	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chapman,Wayne K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Charland,Andrew T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Charron Jr.,Edward J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chase,Travis L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chenworth,Thomas W	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chichester,Arthur M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chisholm,Joseph N	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chism,Carl D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Christian,Joel P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Chung Jr.,Keith Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clark Jr.,George E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clark,Brian E	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Clark,Curtis J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clark,Daniel Harvey	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clark,Lawrence L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clark,Thomas N	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clark,Zachary T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clary Jr.,Alfonso C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clary,Joseph F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clemencia,Kishia T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clement,Bryan Arthur	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clime,Douglas E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cloyd,Danny L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Clute,Andrew P.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Coates,Dorian T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cober,Brandon A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	COHEY III,ALLEN H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Colbert,Mark R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cole,David	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cole,Kenneth C	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Coleman,Michael E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Collins,Andrew D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Collins,Jason S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Connelly,John A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Conrad,Karl E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Contee,Gregory A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Contreras,Arturo A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Conway,Michael P	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cooksey,David M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Coombe,Jeffrey A	LIEUTENANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cooper,Robert W	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cooper,Shaquita	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Copeland,Richard A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Corkran,Adam B.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cormicle,Matthew C.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cosker,Michael R	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Costello,Craig B	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cotter,Michael A	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Counce,James W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Craig,Marcus	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Creelman,Donald S	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Crockett Jr.,Lester N	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Croson,William W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Crouse,Kelly F	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Crudup,Mario O	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cullar,Michael B.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Culver,John S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cunningham,Christopher M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Cunningham,Richard S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Curley,Kena W	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Curry Jr.,John W.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dade,Jade A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Darbro,David A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Darmstead,Wayne V	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	David,Brian P	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davies III,Marshall W.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davies,Amanda M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis Warfield,Melissa L.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Charlotte N	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Curtis	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Geoffrey A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Jonathan A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Mark S	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Reginal P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Davis,Timothy R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dawkins,Jeffrey A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Deale,Jason	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dean,David Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dean,Thomas P	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dean,Willie Eugene	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Deavers,Timothy W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Deems,Michael A.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Delahanty,Robert T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Delaney,Eric J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Demaree,Nathan A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Denmark Jr.,Alan L.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dennis,David R.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dennis,Kevin J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dent,Theodore	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Desilva,Sydney S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Deskovich,Peter J	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Devine,Kevin M.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dickey,Margaret K.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Diehl,Anthony L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Diggs,Beatrix S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dinkins Jr.,Johnny	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Disbrow,David L.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dixon,Ericeka A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Doctor,Alfonso L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Doering,Rudolph A.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dolinger,Michael J	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dominick,Duane	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Donlon,Michael S	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Donnelly,David R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Donnelly,Douglas P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Donnelly,John A	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Doughty,Phillip John	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Douglas,Christopher A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Douglas,Theodore B.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Downs,Shawn M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Doyle,Ryan P	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Draper,Jerome P	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Driggers,David M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dubon,Jesse V	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dufresne,Christopher Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dugan,Daniel	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dull,Joel D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dunham,Charles R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dunmore,Eric M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dunn,Matthew J	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dupree Jr.,Graydon L	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Durham Sr.,Tyrone A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dyott,Phillip	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dyson,Jon T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dzanko,Charles J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Dziekanski,Dennis J.	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Eastman,Keith L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Edgerton,Bryant E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Edwards III,Raymond C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Edwards Jr.,Louis	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Edwards,Andre L	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Edwards,Jason A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Edwards,Timothy	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Egan,Sean M	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Eggleston,Raymond S	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Eichholz,Steven D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Eiker,Christopher A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Elborne,Ryan J	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Elie,Joshua P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Eller,Donald L	MARINE OPERATOR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ellerbe,Robert A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Elliott,Peter R.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ellis II,Arlester A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ellis III,Theaddeus	FIREFIGHTER TECH - FOAM	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Embrey,Clark M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Engels,Michael S.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Engle,Robert	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ernsberger,Davin B.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Evans,Andrew	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Evans,Howard	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Evans,Marc A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Evers,Benjamin A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Faison,Daniel L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Faulkner,Stephen J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Faunce III,Henry S	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Feist,Trevor S.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Felder,James W.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Felder,Sean P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ferek,Lawrence A.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ferguson,Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fernandez,Antonio P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fields,Anthony K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Finelli,Christopher M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Firkin Jr.,Ernie Melvin	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fischer,Ryan T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzgerald,Alexander R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzgerald,David J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzgerald,James Joseph	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzgerald,JaVone C.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzgerald,John T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzgerald,Michael P	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fitzpatrick,Glenn	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	FLAMMANG,RYAN E	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fleming,Alton R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fleming,Jeffrey	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fletcher,Donte D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fletcher,Pierre R	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Flores,Ismael A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Flores,Julio M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Foley,Robert	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Follin,James E	BATTALION EMS SUPVR CAPTAIN - OMD Training Division Liaison	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ford III,John William	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Forquer,Brian Joseph	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Forrester,Thomas K	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Foster Jr.,Roy T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Foster,Matthew B	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fouch,Delonte	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fraleay,Bryan R.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Frazier,Kevin J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Freeburn,Seth C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Freeland,Jeffrey E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Freeman Jr.,Antonio J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Freeman,Delmar L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Freeman,Micheal K.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Frye III,George L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fuertes,Matthew Robert	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Fulcher,Michael J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Funnyre,Joseph D	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gabriele III,Rocco J.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gaddis,Bernard E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gaetano,Kenneth B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gaiter,Tevin	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gans,Kyle L	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gant,Timothy A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gardner,Travaughn W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gardner,Travis W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Garner,Norman A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Garner,Paul G	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Garrett,Tiren R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	GARROTT,NICHOLAS R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Garrott,Patrick M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gaskin,Oliver W	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gay,Kevin L.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Genies,Weldon T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	George,Duane C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gerdy,Daniel S.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gervais,Phillip E	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gibney Jr.,Peter	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gibson Jr.,Percy C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gibson Jr.,Stephen M.	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gibson,Dermain C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gibson,Stephen	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Gilbert,Stephen M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gilchrist,Lynnette A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gill,Dexter	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gilligan,Sean J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gillis Jr.,Irving S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gillis,Floyd E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gilson II,Michael J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gladden,Harold M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Glaze,Charles M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Glover,Tye M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gobantes,Dennis O	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gochenauer,Ryan J.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Goderre,Gordon F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Godinez,Alvaro N	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Goetz,Corey M.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Goldsmith Jr,David V	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Goldsmith,James B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gomez,Andres A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Goode,Brian D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gooding III,Wallace E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Goodwin,Robert S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gordon,Frederick Matthew	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gordon,James E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gordon,Wilton J	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gore,Dhameer	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grabowski,Jason D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grace,Brian M.	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grace,Matthew Eric	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Graff,John C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Graham,Alex D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Graham,Derick L	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Graham,James K	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grant,Brandon	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gray Jr.,James L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gray,Brian F.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gray,Ian E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Green Jr.,Gregory	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Green Jr.,Michael	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Green Jr.,Toyed L.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Green,Damien T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Green,Deamonte	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Green,Jerome J	FIREFIGHTER	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Green,Tiffany	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Greene Jr.,Everett A	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Greene,Javon D.	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Greene,Sean M	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Greener,William I	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gregg Jr.,David T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gregory,Daniel H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grenke,Rodney W.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gretz,Raymond C	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Griffin,Johnie M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Griffith,Olani H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Griffith,Sean C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grinder,Jonathan D	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grochala Jr.,Walter R	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gross,Timothy J	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Grover II,Jon C	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gryskewicz,James A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gryskewicz,Paul M	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Guala,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Gunshol,Paul A.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hagaman,Craig B.	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Haggerty Jr.,John F	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hairston,Wayne A	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hall,Clifton A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hall,Richard W	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Halsey,Thomas R	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hamilton,Anthony D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hamilton,Corey	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hammill,Alessandra N	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hammond,Eric B	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hansberry,Donald J iii	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hansford,Michael K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hanson,James D.	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hardesty,Heather A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harley,Laveine W	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harrington,Sean P	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harris,Angelo E	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harris,Clint J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harris,David C.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harris,Sebastian O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harris,William H	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harrison,Michael C.	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Harrison,Tyrone	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harrison,William H	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hartlove,Alan M.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Harvell,Jarratt E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hasan,Selchuk K	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hasselberger,Chad	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hatcher,Nathan A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hater,Stephen G	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Haupt,Calvin H	BATTALION EMS SUPV R CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hayden IV,George E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hayden,Gerald	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hayman III,John C	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Haynes,Matthew A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hearne,Robert O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hebert,Christopher W.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Heckman,Jeremy L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Heflin,Jayme M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hegedus,Andrew J	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Heinrich,David M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Helwig,Russell S.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Henderson,Donta T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Henry,Christopher P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Herman,Durell N.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Herndon,Kiontea	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hess,James F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hibben,David R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hickerson,Calvin N	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hicks Jr.,Donald A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hicks,Anthony P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hicks,Keith A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hidalgo,Jose A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Highsmith,Ernest	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	HILBERT,ANDREW R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hill,Augustus H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hill,Michael E	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hill,Steven A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	HILLIARD,CHRISTIAN A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hinde,Christopher A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hines,Antwon H.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hines,Derrick	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hines,Ronald E.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hoagland,David C.	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Hobbs-Hendrix,Kenneth	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hobson,Maurice	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hoening,Byron D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hoffman,Kurt C	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holley,Jarell	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holliday III,Theodore N	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holman,Donald T	FIREFIGHTER TECH - FOAM	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holmes,Christopher Y.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holmes,Toree L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holness,Christopher N	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Holston,Bernard T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hooker,John H	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hoover,Edgar J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hope,Jon G	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hopkins,Derek J	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hopkins,Kirk D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Horne,Travis	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hottinger,Charles S	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Howard,Christopher M	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hudson,Dabney S.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hughes,James P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	HUGHES,JAMES T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hughes,Renarday	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hull,Jeffrey L	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Humphrey III,Robert E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Humphries,Clifton D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hunnicutt,Vincent H.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hunter,Cooksey P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hunter,Stephon D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hurley,James M.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hurley,Randolph W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Huskins,Michael A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hutchins,Robert D.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Hyde,James A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Imbach,Matthew R.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ince,Paul D	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Isbell Jr.,Charles E.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Iscoa,Francisco	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Isley,Carlos D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Isley,Michael T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,Damien M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,David A	FIREFIGHTER	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,Jon W	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,Keishea R	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,Keon A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,Norris M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jackson,William	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Janosko,Kathleen E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Javid,Shane	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jaworski,Stanley J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jeffcoat,Jeremiah A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jefferson III,Archie	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jeffery IV,Alfred	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jeffery,Keyonna Denise	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jenkins,David E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jenkins,Tyrone A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jett,Anthony D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Aaron D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Amir	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Ashley Maurice	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Briana D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Christopher	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Cordell B	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Dino L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Jeffrey Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Jonathan T.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Joseph B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Joseph W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Marc A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Mark J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Michael P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Ricardo Andre	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Shanita M.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Tonya M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Johnson,Tracie R	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Charles R.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Eric W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Julian B.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Lawrence E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Marquet	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Oshane	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jones,Ryan S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Jordan,Antwan D	SERGEANT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Jorjorian,Adam D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Justin,Tanya	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kalb,Brian S	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kalinowski,Ronnie R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kannry,Mitchell H	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kauffman,Edward F.	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kavlick,Craig M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Keefe,David	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Keelan,Thomas W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Keenan,William C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Keeton,Antonio E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kelleher,Anthony P	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Keller,Joey R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kelley,James R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kelly,Chad W	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kelly,Joseph Patrick	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kelly,Patrick J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kelly,Timothy JP	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kendrick,Kyle J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kennedy,Theodore J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kent,Keith	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kephart,Ryan C.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Keys,D'Ante	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kiatta Jr.,Gregory A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kinard,Patrick C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	King,Michael C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	King,Terry A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kingsbury,Ricardo L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kipple,Zachary A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kirkpatrick,John K	ASST MARINE PILOT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kirkpatrick,Richard S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kiser,James E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kittrell,Darren V.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kittrell,James M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kline,Katherine L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kline,Kevin P	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kline,Kevin W	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kloss,Daniel J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Knaggs,Michael V	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Knigge,Sean H	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kolarick,Eric S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Korpon,Jason A	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Kovach,Nicholas D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kramer,Blair W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kramer,Lynette	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Krauss,Dustin K.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Krug,William J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kueppers,Matthew D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kues,Dennis H	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kurian,Vinu V.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Kurland,Ellen S	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Labille,Thomas C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lacey,La'kisha L	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lacore,Michael D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ladd,Brian F	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Laird,Christopher	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	LAMMERT,PHILIP E	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lancaster,Alan M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lancaster,Christopher R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lancaster,Michael A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lance,Pernelle R	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Landi,John R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lantz,Timothy M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lare,Jeffery S	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Latimer,John E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lato,John	BATTALION EMS SUPVR CAPTAIN - OMD Aqua Program Manager	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lawler,Michael P	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lawson Jr.,Arthur R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lawson Jr.,Porter	LIEUTENANT - Driver Training Program Admin	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Layman III,George M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Leanza,Daniel L	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lee Jr.,Cranston V	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lee,Anthony R	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lee,Cyprian O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lee,Derrick L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lehan,Edwin M	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lehan,Richard K	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lehman,Timothy D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Leizear,Richard W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Leland,Robert S	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lemons,Brandon D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lenard,Jeffrey B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lenyk,Justin W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Leone,Scott	FIREFIGHTER	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Lerch,Jason A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lescure,John L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Angel M	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Ashleigh	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Danaryae	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Daniel E	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Larry E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Mark E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Michael D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Stephanie C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lewis,Todd O	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Libcke Sr.,Joseph H	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lignelli,Kevin J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lipton,Jeffrey	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Liriano,Nicole M.	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lisko,Charles A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Little,Ronald L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lloyd,Anthony D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lloyd,Darryl E	FIREFIGHTER TECH - FOAM	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lockett,Gerell	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Loessy,Karen A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Loften,Kianna C	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Logan,Kevin B	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lomax,Keyon W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lomax,Ronda R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Long,Keith T	LIEUTENANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Long,Kurt M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lord,Douglas A	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lord,Joshua R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lottes,Daniel A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Loughnane,Daniel G.	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Louryk,Brent J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lovato,Daniel A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Love,Antonio T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Loving Jr.,Michael S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lowe,Anthony R	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lowe,Charles V	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lowry Jr.,Robert	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lozupone,Joseph V.	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lucas,Mark P	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lucas,Paul E	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Luckett,Mark E	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Lusby,Jason R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lynch,Lorenzo W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lyon,Joseph L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Lytton,Anthony G	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mack,Charles A	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mackall,Andre D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Macleod,Scott E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Maffay,Russell A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Maggi,Christopher S	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Marconi,Ronnie	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mardo,Darin M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Marlowe,Shaun A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Marshall,Robert A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Martenas,Matthew I	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Martin Jr.,George R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Martin,Dwayne A	SERGEANT PARAMEDIC AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Martin,Robert C.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Martin,Scott A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mason Jr.,James R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mason,Christopher R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mason,Tikeeia I	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Matheson,Christopher	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mathews,Timothy	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mathias,Jeffrey A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Matthews Jr.,James R	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Matthews,Steven L	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Matthews,Vickter M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	May Jr.,Reginald E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	May,Steven	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mayhew,Donald N	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mayhew,William	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mayo,Garry W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mazzara,James S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mazzeo,Patrick R.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcallister,Brian	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McClellan Jr.,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McClellan,Joshua E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mccloskey,Walter W	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcclure,Walter F	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McComas,Eric M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcconnell,Kevin P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mccoy Jr.,James M	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Mccrea,Nicole R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcdonough,Michael J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcdougal,Ignacio	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McDowney,Calvin L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McDuffie,Jimmy G	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcgann,Timothy S	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mchale,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McIntyre,Matthew Robert	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mckethan,Gary E	FIREFIGHTER TECH - FOAM	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mckinney,Deyon	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mckinney,Jackie	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mckinney,Jared R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McKnight,Clemente J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McKnight,J'Quan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcknight,Steve A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mckoy,Anthony T	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mclain,David	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McMahan,Derek T.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McMahon,James P	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McMahon,Martin J	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcmillan,Kermit J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcnally,Joseph K.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McNulty,Robert	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mcrae,Kevin A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	McVey,Kevin Connelly	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Meachum,Michael A	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Meckley,William J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Meinhardt,Craig J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Melton,Juan B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	MENDES,DEMARCO	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Merryman,Dustin Elliott	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miedzinski,Joseph	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miesse,Miletus H.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miller,Charles F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miller,Clifford R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miller,Jr,Jeffrey D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miller,Reginald C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Miller,Travis L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mills,Steven D	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mills,Tarik	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mims,Darlene J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mims,Hubert D	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Minor,David A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mitchell,Irving L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mitchell,Joseph E	FIRE INSPECTOR TECHNICIAN HEALTH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mitchell,Roderick K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mizenko Jr.,Edward John	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mobley,Theodore	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moening,Nicholas D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Montgomery,Colin J	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moon II,Thomas E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mooney,Robert A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moore Jr.,Timothy Joseph	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moore,Christopher M	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moore,Jason R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moore,Patrick K.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moore,Scott L	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moose,Adam O	LIEUTENANT FPD	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moose,Brian J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Morant,Indea	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moreland,Christopher	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Morrell,Donald E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Morris,Richard D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Morton,Gary B	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moton - El,Michael D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moulton,Sharon P.	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Moye,Niggora A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mueller,Christian S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mullen,Christopher K	FIREFIGHTER PARAMEDIC TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mullins,Anthony L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Munford,Bryan O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Mungo,Daniel R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Murphy,Garrett Thomas	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Murphy,Michael T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Murphy,Steven G	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Muyleart Jr.,Harry I	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Myers,Daniel W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Myers,Robert Allen	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Myles Jr.,Joseph B	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nabinett,Darlene	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nalborczyk,Benjamin E.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Negley,Jason K.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nehf Jr.,Kenneth E	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nelson,Delonte	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Nelson,Wayne R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nero Sr.,Rashid A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nesbitt,Keith B	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Neuman,Michael Paul	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Newman,Daniel	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nicholson,Dominic D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nickens,Keith D	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nicks,Gerald O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nieman,Darrell J	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Norment,Richard W.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Norris,Eric J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nowlin,Ron O.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Nunn,Adrian	BATTALION EMS SUPVVR CAPTAIN - OMD Aqua Program Manager	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	O'Byrne,Ian C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	O'conner,Paul M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Oliff,Christopher F	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Oliphant,Christopher H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Omasere,Oluwafunmike Ayosunmidebitoye	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	O'neil,John Paul	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	O'Neil,Michael J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ordile,K. Gregory	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Orosz,Nicholas	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ortenzo,Joseph	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Osgood,Ted F	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Otte,Kenneth August	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Otterbacher,Joshua	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Oudshoorn,Bert	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Owen,Matthew T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Owens,Derrell J.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Page,Brian M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pagel,Douglas R	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Palman,Kurt	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Palmer,Brian D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Palmer,David T.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Palmer,Jason L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	PALMER,JUSTIN L.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Palmer,Victor D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Palmerton,Matthew J.	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Parker,Amber	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Parker,David H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Parker,Emmanuel A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Parrish,Laurie C	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Parrott,Corey A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Parson,James E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Partridge,James L	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pata,Nicholas	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Patterson,Paul L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Patton,Jeffrey L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Payden,Darryl L	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Payne,Derek M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Payne,Ernest E	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Payton,Ronald	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pegues,James	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pelekhaty,Oleg	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pennington,James L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Penny,Gary A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Perez,Ronaun L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Perlmutter,Bryan D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Perry,Brian A.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Peters,Anthony M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Peterson,Paul M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Peterson,Richard S	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Peterson,Vernon I	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pettis,Tekola A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Peyton,David H	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Phillips,Brian D.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Phillips,Joshua Thomas	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pickel,Vincent P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Piedrahita,William	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pierce,Francis I	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pignataro,John Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pinto,Christopher Joseph	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pitter,Leighton G	LIEUTENANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pleasant,Tommy T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Plummer,Patrick D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Poe,Duane	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Poetker,Michael R	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Poles,Michael	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Polish,Richard A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pollard Jr.,Ellis	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pollard,Deonte Marquette	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Porter,John S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Potter,Darren S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Potts,Robert	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Poust,Daniel L	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Powell Jr.,Melvin M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Power,David G.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pratt,Donald J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pratt,Gregory K	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pratt,LaVerne C	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Preslipsky,Charles M	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Price,Torrence	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Price,Woodrow B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Primus,Celina C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Prince,Anthony M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pringle,Kevin A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Prout,Dion M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Puifory,Darren J	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pullen,Rych N	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Pye II,Nathaniel	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Qazei,Abdul M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Quick Jr.,Darryl Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Quigley,William P	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Quintanilla,Japheth Melvin Orlando	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rambo,Kenton D	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ramirez,Michael A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Raymer,Robert J.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reed Jr.,Wayne	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reed,Trevor	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reeder,Duane A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reid,Errol S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reynolds,Charles J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reynolds,Terry L	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Reynolds,Vanzago	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rhodes Jr.,Charles T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rhone,Theodore A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Riccione,Burke R.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rice Jr.,Edward C	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rich III,Roy J	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Richardson,Michael James	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Riddick,Thomas G	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ridgely,Paul D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ridgeway,Michael S	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Riffe,Jonathan E	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rimm,Andrew J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rimm,Kevin M	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Rine,Thomas E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ringgold,Joshua	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rinker,Thomas G	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Risper,Kelly	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roane Jr.,Ferman	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roane,Gregory	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roberts Jr.,Robert Owen	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roberts,Krystal D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roberts,Kwame Q	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robertson,Dion X	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robey Jr.,George A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Damian N K	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Eboni L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Emani A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Joseph D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Sylvester A	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Terry L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Robinson,Wayne P	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rodgers Sr.,Djante J	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rogers,Michael E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rooney,John J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roop,Michael A.	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rose,William P.	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rose,William S.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roundtree Jr.,Ronald B	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Roy,Michael A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rudy,Brian	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ruiz,Rosalio	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Russell,John A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rust,Dominque	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Rutter,Christopher M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ryan,Charles A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ryan,Gene T	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ryan,Jared J	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sackey,Seth O	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sadowski,Mark R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Salmon,Thrifine A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sampson,Hosea L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Samuels,Shantice	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sanders,David L.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Santos,Steffen W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Scaife,Sade A	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Schaake,David W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schaefer,Matthews P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schaefer,Paul M	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schaefer,Sean P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schaffer,Frederick S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schenemann,Troy	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schickler,Karl R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schlegel,Steven J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schneider,Henry L	LIEUTENANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schott,David T	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Schrader,Joshua P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shunk,John K	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Scire,Jeffrey T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Scott,Lee A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Scott,Matthew W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sealey,Toby R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seavey Jr.,James P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seavey,James P	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sebastianelli,Matthew J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sedegah,Martin E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seekford,William D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sefton,Christopher	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sefton,Scott A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Segears,Brandon	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seiferd,Bradd L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Selestok,John R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sellitto,Michael J	VICE FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seltzer,Troy A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Settle,Jaquan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sewell,Landon S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seymour,Jay S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Seymour,Jeffrey	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shank,Matthew M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shanklin,Lincoln L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shannon,Brian A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shaw,Devin F	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shaw,Erica	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sheltra,Richard S	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shepard III,William T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shepard,Andre V	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shine,Richard B	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shipp Jr.,stephen william	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Short,Samuel D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shulman,Joseph	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shyab,Charles O	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Shymansky,Mychael S	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Siegel,Jason D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Silverstrim Jr.,Thomas M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simba,Frelimo D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simister,Shannon T.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simister,William	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simmons,Duane M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simmons,Michael G.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simmons,Naiya	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simpson,Christopher L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Simpson,Donald R	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sims,Michael D	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sinon,Sean P	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sirmons,James B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sistare,Gwendolyn T	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Skursky,Alan J	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Slonaker,Andrew M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Slutman,Bryan Douglas e	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Slye,Christopher M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Slye,David R	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Small Jr.,Robert N	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Small,Richard E	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith III,William H	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith Iv,Russell P	SERGEANT PARAMEDIC AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Betty E	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Daniel J.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,David A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Eric R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Gregory D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Matthew S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Michael	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Scott A	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Shalonda A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Tameka L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smith,Victor A	SERGEANT PARAMEDIC AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Smothers,Dean E	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sneed,Johnathan	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sneed,Terry D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Snyderman,Jared M.	FIREFIGHTER PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Snyders,Chad R	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Soderberg,Tadd N	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Speakes Jr.,Joseph L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spencer,Delano W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spencer,Jack M	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spencer,John H	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spencer,Saquan D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spielman,Michael D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spotts,Andrew L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Spriggs,Andre T	BATTALION FIRE CHIEF (EMS)	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	St Laurent,Roger	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stadler,Jason F.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stanfield,Michael A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stanton,Michael J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stanton,Ronald	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stapleton,James A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Staton,Jaquante R.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Steele,Donald P	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Steen,Gary W	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Steinhardt,Michael J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Steptoe,Charles Y.	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sternberg,Benjamin A	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sterne Jr.,Richard G	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stevens,James A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stevens,Philip S	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stevenson,Michael	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stewart Jr.,Michael T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stewart,Charles	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stewart,David K	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stewart,Eugene	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stewart,James E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stewart,John K	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stocker,Troy M	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stokes,Adrian N	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stolle,Brian L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stonestreet,Daniel J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stowe,Reginald	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stratton,Adam L.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Streat,Jonathan E	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Stroman,Randell S	LIEUTENANT - PFC Liaison	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Suggs,Jeffrey M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sullivan,Christopher M	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Sullivan,Graham R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sullivan,Richard L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Summers,Shawn A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Suto,Chuck B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sutton,Neal S	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Sviland,Charles D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Swartz,Matthew M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Swenson,Patrick M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Swerdlow,Paul	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Szugye,Kevin M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tarbell,Jason C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tate,Jonathan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tate,Joseph M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tatum II,Idaryon R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Taylor,Charles E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Taylor,Deonta R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Taylor,James M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Taylor,Reginal L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Taylor-Garrison,Tracee Y	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tayman,Brian C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Teachey,Maurice	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Terry,David R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Therres,Christopher J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas Jr.,Willis L	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas,Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas,Demitrius D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas,Jumanne P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas,Shantielle A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas,Sherrrod L	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thomas,Van S.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thompson Jr.,Gregory	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thompson,David	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thompson,John Christopher	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thompson,Ralph L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thompson,Ryan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thompson,William C.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thorne,Jeffrey D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thornhill,Thomas B	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thornton,John C	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thorpe,Anthony D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Thrasher,Brian L.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ticson,Brian	FIREFIGHTER EMT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Tippen,William M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tippett,John G	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Todd,Antonio L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Toland,Dureyea	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tolbert,Earl H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tombras,Alexandros John	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tommasini,Anthony J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Torres,John J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Trace,Mark E	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tracy,Sean Patrick	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Trapp,Artis A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Troiano,Marco A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Trotter,Marcus A	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Troxell,Daniel M	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Troy,Donnell D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Truesdel,Michael B	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tucker,Christopher M.	SERGEANT AIDE	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tucker,Denise Y	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tucker,Lawrence L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Turner Jr.,James A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Turner,Adam	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Turner,Andre R	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Turner,Christopher John f	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Turner,Stephen J	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tyler,Daniel W	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tyner Jr.,Reginald H	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Tyree,Kelvin D	FIREFIGHTER TECH - AIR	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Umrani,Hassan A	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Utley,Steven A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Valentine,Guy A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Vallandingham,Stephen D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Vella,Anthony	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Veney,Lamont C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Verner,Levi C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Vincent,Kelvin K	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Vines,Steven W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Vitielliss,Dustin A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Vogt,Jason Eduard	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Voigt,Jeremiah C.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Waby,Michael C	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Waby,William	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Waddy,Eric A	LIEUTENANT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Wagner,Ryan Robinson	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wagoner,Derrick R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Waikart,Andrew D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Waldbauer,Richard E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Walden III,Calvin L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Walker Jr.,Curtis	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Walker,Christopher A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Walker,Earl G	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Walker,Hubert	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Walko,Michael E.	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wallace,Donnell	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wallace,James A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wallace,Marlyn R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wallace,Maryln	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	WARD Jr.,ROBERT	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ward,Derek L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ward,Robert W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Ward,Roy J	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Warley,Elliott L.	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Warren III,Granison M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Warren,James S	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wasarhaley,Robert E.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington Jr.,Wayne D.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,Antoine C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,David V	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,John N	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,Patrick	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,Robert	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,Robert A	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Washington,Wayne D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Watson II,William L.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Watson Jr.,Walter	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Watson,Johnetta E	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Watson,Richard	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Weimer,Shaun A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Weinroth,Derrick	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Welch,Rian J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Welch,Shannon L	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wells,Kenneth M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Welsh III,Henry E	BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wessollock,Harry H	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Westfield,Angelo T	CAPTAIN	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Whalen Jr.,Richard M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wheeler,Berl D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wheeler,Douglas W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wheeler,Wesley L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Whisonant,Gregory W	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Whistleman,Jacob O.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White II,Tony A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Adrienne N	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Andrew	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Daniel J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,David A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Isaac L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Joseph L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Michael G	CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	White,Timothy R	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wiggins,Garry W	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wiklund,Erik L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilhelm,Jerry D	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilkins,Raynard G	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilkinson,John A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wiley,Richard A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams II,Preston L	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Alfred C	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Anthony F	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Antoine D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Christopher T	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,David M	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Dexter B	SERGEANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Jeremy	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Kenneth	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Paris E	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Paul R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Reginald M	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Robin	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Shawnte B	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Teo D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Tevin D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Thomas L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Williams,Timothy M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson Jr.,Glenn D	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Checharna	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Darrell	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Devaughn	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Garry L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Kirk C	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Robert J	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wilson,Sean P.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wimbish,Levitus O	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wimbish,William M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wingfield,Derek L	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Winkler,Mark T	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wipprecht,Christopher C.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wolf,Brian P	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Womack Jr.,Larry	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wonson,Andre M	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wood,Matthew	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Woodburn,Brian M.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Woodland,Dejuan W	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Woods,Jamal Kawan	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Woods,Jason R	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Woolston,Matthew	SERGEANT PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wooten,Jessica D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Worner,Bryan J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Worrell,Edward L	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Worrell,Ronnie L	FIREFIGHTER	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Worth,Christopher A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wright,Derrick E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wright,Robert	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wright,Terrence S	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wright,William D	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wright,Zakarij M.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wulf,Ian Charles	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Wyatt,Daniel	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Yager,Matthew A	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Yates,Derrick W	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Young Jr.,Adam	LIEUTENANT - FIU	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Young,Herbert J.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Young,Howard M.	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Young,Wayne C w	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Young,Wesley A	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Youngling,David J	FIREFIGHTER TECH	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Zagrodnichuk,Richard E	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Zdobysz,Christopher J	LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Zelonis,Leonard T	SERGEANT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3201 - FIRE SUPPRESSION	F	Ziegler,Clarence A.	FIREFIGHTER EMT	1.00
FB0	15	3201 - FIRE SUPPRESSION	F	Zink,Frederick L	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15		F Total			1,428.00
FB0	15	3201 - FIRE SUPPRESSION	V		BATTALION FIRE CHIEF	1.00
FB0	15	3201 - FIRE SUPPRESSION	V		FIREFIGHTER EMT	26.00
FB0	15	3201 - FIRE SUPPRESSION	V		FIREFIGHTER PARAMEDIC	13.00
FB0	15	3201 - FIRE SUPPRESSION	V		FIREFIGHTER TECH	11.00
FB0	15	3201 - FIRE SUPPRESSION	V		FIREFIGHTER TECH - FOAM	1.00
FB0	15	3201 - FIRE SUPPRESSION	V		LIEUTENANT	2.00
FB0	15	3201 - FIRE SUPPRESSION	V		LIEUTENANT - EMS	1.00
FB0	15	3201 - FIRE SUPPRESSION	V		SUPVY SUPPLY MGMT OFFICER	1.00
FB0	15		V Total			56.00
FB0	15	3201 - FIRE SUPPRESSION	V*		FIREFIGHTER EMT	2.00
FB0	15	3201 - FIRE SUPPRESSION	V*		LIEUTENANT	1.00
FB0	15	3201 - FIRE SUPPRESSION	V*		SERGEANT AIDE	2.00
FB0	15	3201 - FIRE SUPPRESSION	V*		VICE FIREFIGHTER TECH	1.00
FB0	15		V* Total			6.00
FB0	15	3201 - FIRE SUPPRESSION	Total			1,490.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Arevalo Bell,Lucrecia E	PARAMEDIC - OMD Street Calls	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Baccus,Johnnie	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Bachelder,Andrew S	EMS Preceptor	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Berry,Claudetra L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Blatzheim,Joseph C.	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Boone,Cory	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Brock,Shirley D	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Brooks,Sharon L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Burns,Tamela A.	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Campbell,Emma S	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Carroll Smith,Sarah	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Chasin,Steven B	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Clark,Latisha S	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Cleveland,Joseph N	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Cloud,Charles L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Dixon,Mary L	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Drayton,Barnedia J.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Gale,Tyrone M	EMERGENCY MEDICAL TECH - Aqua Program	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Gardner,Michael F	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Goodyear,Robert D	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Graham,Sharon	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Green,Vernard L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Hackett,Carmen D	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Hassan,Deborah J	EMERGENCY MEDICAL TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Henderson,Shelia L	PARAMEDIC - OMD Street Calls	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Ingram,Ernest	MEDICAL EQUIP WORKER	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Jenkins Jr.,Edward C	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Johnson,Erik L	Program Analyst (GIS)	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Jones,Lucy L	EMS Preceptor	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Jones,Michael	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Kelly,Lanae A	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Lantz,Larry E	EMS Preceptor	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Lara,Rudis A	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Leyland,Kimberly M	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Lyles,Aretha G	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Melton,Isadore	PARAMEDIC - OMD Street Calls	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Mendoza,Luis A	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Miller,Anthony L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Morris,Arthur A.	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Morton,Joyce A	EMS Preceptor	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Murphy,Zachariah M	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Nelson,Darlene R	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Newby,Adrienne	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Nordstrom,Barbara J	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Paramore,Reginald K	EMS Preceptor	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Pell,Richard S	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Pinnix,Jacqueline D.	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Pitts Jr.,Vance L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Posey,Anita C	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Reid,Yvette C	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Roberts,Pamela A	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Rodriguez,Mayra I	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Rosa,Annette	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Salmon,Worthnel A	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Sampson,Gary D	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Semwanga,Peninah N	Program Analyst (GIS)	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Simpson,Dennis L	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Sistare,Naketa V	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Smith,Marie S.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Smith,Randy	MEDICAL EQUIP WORKER	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Somuah,Marcella	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Stackhouse,Luezone	MEDICAL EQUIP WORKER	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Steinberg,Steve	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Sterling,Jasper W	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Terry,Shuna M.	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Tolliver,Gonthel D	PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Trimble,Alan J	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Turner,Melissa Y	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Van Order,Christopher	EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Washabaugh,John A	PARAMEDIC - BASIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Weaver,Tracye L	PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Williams,Adrian C	LIEUTENANT	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Williams,Keirson D	MEDICAL EQUIP WORKER	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	F	Williams,Tikeya R	PARAMEDIC	1.00
FB0	15		F Total			74.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	V		EMERGENCY MEDICAL TECH	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	V		PARAMEDIC	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	V		PARAMEDIC - BASIC	4.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	V		PARAMEDIC - BASIC - Quality Management	1.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	V		PROGRAM ANALYST	1.00
FB0	15		V Total			8.00
FB0	15	3206 - BASIC LIFE SUPPORT SVC	Total			82.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Adeleye,John A	QUALITY ASSURANCE MANAGER	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Agers,Julius	PROGRAM ANALYST	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Allen,Kevin A	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Bailey,Katherine	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Bailey,Kim M.	Program Support Assistant	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Baker,Jeffrey T	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Barnes,Selena	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Baskerville,Veronica A	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Beaton,Andrew R.	MGMT PROGRAM ANALYST	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Blunt,Jerrice A	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Blyther,Aaron K	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Bryant,James	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Chase,Andrew B.	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Clark,Ricardo D	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Dalboe,Nicholas	PARAMEDIC - BASIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Edmundson,Chasity A	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Fudge,Talaya L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Gilbert,Sabrina O	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Green,Robin B	PARAMEDIC - OMD Street Calls	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Harris,Leila M	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Hayes Jr.,Bernie	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Henderson,Patrick E.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Hill,Delores E	STAFF ASSISTANT	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Hill,Keisa L	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Humphrey,Erin M	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Ibrahim,Jane N	PARAMEDIC	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Jackson,Donnita S	EMERGENCY MEDICAL TECH - Aqua Program	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Johnson,Shanika T	Nurse Consultant	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Jones Hutchison,Chanel	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Jones,Jonathan L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Lesane,Sonya M.	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Little,Calvin W	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Lucas,Susan P	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Lyons,Kenneth L	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Mckinley,Rosalyn F	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Miller,Ronnell C.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Mount Varner,Geoffrey G	INTERIM MEDICAL DIRECTOR	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Nance,Victoria A	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Newman,Larone R	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Nwosu,Nathan N	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	O' Byrne,Holly A	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Ottley,Elsa B	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Randolph,Kisha R	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Roque,Sarah	SUPV PUBLIC HEALTH ANALYST	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Rosebrough,William S.	FIREFIGHTER PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Rust,Nicole R	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Scott,Lenora	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Scott,Robin E	Program Support Assistant	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Sellers,Ericka L.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Shaw,Kim R.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Smith,Monique M	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Spriggs,Kamisha L	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Stocking,Spencer Thomas	PARAMEDIC - BASIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Stroman,Ladonna M	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Styles,Althea L	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Thomas,Saria Q	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Thompson,Crystal V	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Timmons,Michael D	BATTALION EMS SUPV CAPTAIN - OMD Street Calls	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Valentine-taylor,Ebony T.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Walker,Chinua A	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Watson,Michael M	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	White,Angela L.	MEDICAL RECORDS TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	White,Blake K.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Woodstock,Ferrol N	PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Wormley,Tanesha A	PARAMEDIC - BASIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Wright,Kecia A.	EMERGENCY MEDICAL TECH	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	F	Wright,Tonda M.	EMERGENCY MEDICAL TECH	1.00
FB0	15		F Total			67.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V		ASST MEDICAL DIRECTOR - Excepted Service	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V		EMERGENCY MEDICAL TECH	2.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V		MEDICAL EQUIP WORKER	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V		PARAMEDIC	9.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V		PARAMEDIC - BASIC	2.00
FB0	15		V Total			15.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V*		PARAMEDIC	1.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	V*		PARAMEDIC - BASIC	1.00
FB0	15		V* Total			2.00
FB0	15	3207 - ADVANCED LIFE SUPPORT SVC	Total			84.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Adams,Christopher S	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Ader,Michael Scott	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Armstrong,Linwood	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Ayres Jr.,John D	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Bagdovitz,Peter J	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Baucum,Gregory D	SERGEANT AIDE	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Beattie,William E	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Blake,Anthony T	ASST MARINE PILOT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Bourassa,Ryan L.	LIEUTENANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Bozarth,Robert M	SERGEANT - K9	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Bunn,Gerald U	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Burton,Edgar O	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Buscavage,Charles L	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Butler,LaShay M	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Byrne,Kelly M.	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Carmody,Dennis B	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Carr,Kevin A	FIREFIGHTER TECH - MO	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Carroll,Jeffrey A	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Carter Jr.,Louis H	CAPTAIN	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Carter,Juan T	CAPTAIN	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Clark,Timothy J	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Comer,John E	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Covey,Jonathan B	FIREFIGHTER TECH - MO	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Cramer,Michael L	LIEUTENANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Deavers,Warren M	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Dillon,Thomas E	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Dowd,Timothy P.	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Duty,William H	MARINE OPERATOR	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Dypsky,Greg C	LIEUTENANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Giannini,Peter A	LIEUTENANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Gimmel Jr.,Michael D.	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Green,Kevin	LIEUTENANT	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Green,Walter L	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Griest Jr.,James F	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Griffin,William C	LIEUTENANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Grimes,Seth A	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Harrison,Kenneth N	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Heaney,Robert J.	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Hershey,Christopher H	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Hiligh,Berlin D.	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Himes,Steven	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Hoffman,Joseph A	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Holt,Bernard N	BATTALION FIRE CHIEF	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Hottinger,Robert B	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Hounshell,Ramon A	SERGEANT AIDE	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Jeffery,Timothy A	BATTALION FIRE CHIEF	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Johnson,Heath D	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Johnson,Ricky	LIEUTENANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Johnson,Roderick K	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Kemp,Ronald M	LIEUTENANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Kennedy Jr.,William H	SERGEANT AIDE	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Krabbe,Bret W	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Kuhn,Stephen	LIEUTENANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Ladd Jr.,Marvin W	FIREFIGHTER	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Lee,Wilma D	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Martincheck,George P	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Mason,Rodney A	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Mcallister,Terry B	FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Mcneece,Daniel R	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Mosley,Joseph K.	VICE FIREFIGHTER TECH	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Muccino,Stephen J	FIREFIGHTER	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Mullikin,Robert P	BATTALION FIRE CHIEF - SO	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Olinger Jr.,Milton H	FIREFIGHTER	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Orsi Jr.,David T	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Patterson,Curtis	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Payton,Bernard	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Pearson,Robert V	CAPTAIN	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Phipps Jr.,Fred T	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Potter,Calvert L	FIREFIGHTER	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Puglisi,Michael J	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Pylar,David J	SERGEANT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Rabaiotti,Michael J	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Rainwater,Joseph H	FIREFIGHTER EMT	1.00
FBO	15	3304 - SPECIAL OPERATIONS TRAINING	F	Reid,Lucian T	FIREFIGHTER TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Richardson,Robert S	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Russell Roach,Eugene F	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Schwarzman,Richard A	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Shymansky Jr.,John M	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Sipes,Jan	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Smith,Christopher S.	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Smith,Edward C	CAPTAIN	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Sollers Jr.,John J	BATTALION FIRE CHIEF - SO	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Supko,Monte W	FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Taper,Stanley A	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Taylor,Rodney K	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Tinsley,David N	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Turnell,Gregory G	LIEUTENANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	VanMaenen,Peter	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Walker Jr.,Michael E	SERGEANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Ward,James V	LIEUTENANT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Waters Jr.,John B	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	West,James L	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Whetzel,William J	FIREFIGHTER TECH	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Williams,Charlie A	FIREFIGHTER	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	F	Wright,Alfred Jr	LIEUTENANT	1.00
FB0	15		F Total			95.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	V		ASST MARINE PILOT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	V		FIREFIGHTER	2.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	V		FIREFIGHTER EMT	1.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	V		FIREFIGHTER TECH	4.00
FB0	15		V Total			8.00
FB0	15	3304 - SPECIAL OPERATIONS TRAINING	Total			103.00
FB0	15	3307 - MARINE FIRE FIGHTING	F	Dipietro,David J	MARINE ENGINEER	1.00
FB0	15	3307 - MARINE FIRE FIGHTING	F	Romero,Henry A	MARINE ENGINEER	1.00
FB0	15	3307 - MARINE FIRE FIGHTING	F	Smith Jr.,Marvin L	MARINE ENGINEER	1.00
FB0	15	3307 - MARINE FIRE FIGHTING	F	Wright,Robert E	MARINE ENGINEER	1.00
FB0	15		F Total			4.00
FB0	15	3307 - MARINE FIRE FIGHTING	Total			4.00
FB0	15	3309 - HIGH ARIEL RESCUE	F	Dickey,Jeffrey L	SERGEANT	1.00
FB0	15	3309 - HIGH ARIEL RESCUE	F	Sandy,Matthew J	ASST MARINE PILOT	1.00
FB0	15	3309 - HIGH ARIEL RESCUE	F	Schaffer,Richard D	MARINE PILOT	1.00
FB0	15	3309 - HIGH ARIEL RESCUE	F	Tremblay,Darrell	MARINE PILOT	1.00
FB0	15	3309 - HIGH ARIEL RESCUE	F	Whiting,Darrell	MARINE PILOT	1.00
FB0	15	3309 - HIGH ARIEL RESCUE	F	Whiting,Darrell L	MARINE PILOT	1.00
FB0	15		F Total			6.00
FB0	15	3309 - HIGH ARIEL RESCUE	Total			6.00

FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FBO	15	4106 - EMPLOYEE PREPAREDNESS	F	Little,Carolyn	Program Support Assistant	1.00
FBO	15		F Total			1.00
FBO	15	4106 - EMPLOYEE PREPAREDNESS Total				1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Aceto,Joseph M	LIEUTENANT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Bell,Scott D	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Budd,Eric S	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Campbell,Timothy L	Instructional Systems Specialist	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Castner,Christopher L	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Coll,Philip J	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Cooper,David C	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Cutler,Samuel A.	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	DeMeo,Anthony M.	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Dolby Sr.,Michael A	CAPTAIN	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Drucker,Marcus N	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Egan,John J	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Fannin,Kyle D	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Forrest Jr.,Michael R	EMS Preceptor - CPR Instructor, Community Outreach	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Foster,Aaron R	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Free,Justin	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Garnett,Angelo R	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Gerber,Stephen Henry	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Hawkins,Razell D	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Hinton,Christopher Douglas	Training Instructor	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Hinz,August D	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Hooks,Terrika Michelle	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Hyde Jr.,Kenneth B	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Jackson,Jaimie L	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Johnson,Gregory M	LIEUTENANT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Kiekbusch,Joshua	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	King,Jeremy N	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Knight,Michael	BATTALION FIRE CHIEF	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Lea,Betty J.	Training Technician	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Leone,Scott J	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Long,Kenneth W	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Lucas,Quentin L	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Marzette,Melanie A.	PARAMEDIC - BASIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Mason,Roshawnda K	SERGEANT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Matthews,Terrie L	EMERGENCY MEDICAL TECH - Child Passenger Safety Seat Program	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Mattison,Jeffrey E	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Midkiff,Raleigh	FIREFIGHTER EMT	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Mokracek,Matthew D	FIREFIGHTER PARAMEDIC	1.00
FBO	15	4207 - SPECIALIZED TRAINING	F	Montgomery,Michael A	SERGEANT - Recruit Training Instructor	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	4207 - SPECIALIZED TRAINING	F	Moore,Davon A	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Morgan,Michael S	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Nellis,Eric D	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Paiva,Joshua Joseph	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Patterson,Natalie L	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Ragucci,Nicholas R	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Robinson,Karl H	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Rosich-Capo,Marie A	BATTALION EMS SUPVR CAPTAIN	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Royster,Malik A	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Sa'adah,Rafael	BATTALION FIRE CHIEF	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Saval,Harry M	FIREFIGHTER TECH	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Schuler,Thomas M	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Shanklin,Theresa L	PARAMEDIC INSTRUCTOR	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Smith,Joshua R	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Storey,Maxwell R	PARAMEDIC - BASIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Streicher,Brandon D	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Tash,Clinton R	PARAMEDIC - BASIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Thomas,Dana D	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Thomas,Neil Anthony	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Thomas,Takeva	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Tidaback,Donna	PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Uranko,Michael G	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Wallace,Yusef A	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Westerbeck,Matthew J	FIREFIGHTER EMT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Wiley,Jordan M	FIREFIGHTER PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Williams,Lauren M	STAFF ASSISTANT	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Young,Jerome A	CAPTAIN - Operations	1.00
FB0	15	4207 - SPECIALIZED TRAINING	F	Young,Nickaro A	FIREFIGHTER EMT	1.00
FB0	15		F Total			67.00
FB0	15	4207 - SPECIALIZED TRAINING	V		FIRE CADET	18.00
FB0	15	4207 - SPECIALIZED TRAINING	V		FIREFIGHTER EMT	2.00
FB0	15	4207 - SPECIALIZED TRAINING	V		FIREFIGHTER PARAMEDIC	2.00
FB0	15	4207 - SPECIALIZED TRAINING	V		PARAMEDIC	1.00
FB0	15	4207 - SPECIALIZED TRAINING	V		PARAMEDIC - BASIC	2.00
FB0	15	4207 - SPECIALIZED TRAINING	V		Rail Safety & Facility Management	1.00
FB0	15	4207 - SPECIALIZED TRAINING	V		Training Instructor	1.00
FB0	15		V Total			27.00
FB0	15	4207 - SPECIALIZED TRAINING	V*		FIREFIGHTER PARAMEDIC	1.00
FB0	15		V* Total			1.00
FB0	15	4207 - SPECIALIZED TRAINING Total				95.00
FB0	15	42CP - CADET PROGRAM	F	Hernandez,Jason E	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Jones,Domonique A	FIRE CADET	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	42CP - CADET PROGRAM	F	Jordan Jr.,Paul E	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Kinard,Eriq A	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Henson,Devon N	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Ajayi,Nichelle S	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Badgett,Isaiah C	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Braxton,Carl	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Bray,Travone A	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Dugger,Garee	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Ferrell,Deja R	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Fletcher,Raekwon M	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Garrett,Arrion A	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Gill,Robert	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Griffin,Sequan L	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Gunter,DaShawn A	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Hardy,Michael D	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Harris,Jazmin K S	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Johnson,Javelle	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	McCord,Daquon M	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Mills,Jamal G	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Morris,Tonnisha M	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Ogunfiditimi,Oluwaseyi K	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Ransom,Jr,Joseph H	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Rowel,Danard T	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Royster,Elon J	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Scott,Jasminlee R	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Smith,Dominique N	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Terry,Naeem	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Webster,Erlesha B	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Wedlock,Aaron H	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	White,Carlton A	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Willoby,Franzeel E	FIRE CADET	1.00
FB0	15	42CP - CADET PROGRAM	F	Yates,James H	FIRE CADET	1.00
FB0	15		F Total			34.00
FB0	15	42CP - CADET PROGRAM	Total			34.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Abdul-Saboor,Muhammad	Program Support Assistant	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Alatishe,Moshood	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Amaya Duran,Jose W	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Brown,Charles W	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Brown,Derwin C.	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Brown,James A	MAINTENANCE MECHANIC LEADER	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Buckler,Justin	HEAVY MOBILE EQUIP MECH FORMN	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Butler,Paul J	HEAVY MOBILE EQUIP MECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Clarke,Welford A	Maintenance Mechanic	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Coleman,Terry L	Heavy Mobile Equip Mech Leader	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Crawford,Emory C	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Curtis,Thomas E	MOBILE EQUIP METAL MECHANIC	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Dulling,James O	Fleet Management and Maintenance	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Freeman,Rose C	STAFF ASSISTANT	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Fulwood,Gary M	Program Support Assistant	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Green,Darnley N	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Hanson,James C	Assistant Fleet Management Officer	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Henry,Trulon Marcus	Program Support Assistant	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Jackson,Naqari M	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Jacobs,Terrence T	HEAVY MOBILE EQUIP REPAIRER	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Key,Michael K	Program Support Assistant	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Latta,Rashaad M	HEAVY MOBILE EQUIP REPAIRER	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Leake,Dan C	GEN FOREMAN	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Maguire Jr.,Thomas E	MACHINIST	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	McCray,Terrell Monricko	Program Support Assistant	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Millner,Alfred R	Program Support Assistant	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Mitchell,Torez D	HEAVY MOBILE EQUIP MECH FORMN	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Norman Jr.,Kenneth L	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Patton,Zackery Travis	Heavy Mobile Equip Mech Leader	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Peterson,Ralph	HEAVY MOBILE EQUIP MECH FORMN	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Settle,Larry W	CAPTAIN	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Shattock,Rohan	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Slater,Daimion L	HEAVY MOBILE EQUIP HELPER	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Smith,Arthur N	Maintenance Mechanic	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Smith,Karen E	CLERICAL ASSISTANT	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Thomas,Lionel G	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Thompson,Kevin W	HEAVY MOBILE EQUIP HELPER	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Warner,Cotrevia	INVENTORY MGMT SPEC	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	West,Anthony W	HEAVY MOBILE EQUIP MECH	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	F	Wilson,Anthony L	HEAVY MOBILE EQUIP MECH	1.00
FB0	15		F Total			40.00
FB0	15	5105 - FIELD INFRASTRUCTURE	V		HEAVY MOBILE EQUIP MECH	6.00
FB0	15	5105 - FIELD INFRASTRUCTURE	V		HEAVY MOBILE EQUIP MECHANIC	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	V		MAINTENANCE MECHANIC SUPV	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	V		MOBILE EQUIP MECH FORMAN	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	V		MOBILE EQUIP METAL MECHANIC	1.00
FB0	15	5105 - FIELD INFRASTRUCTURE	V		WELDER	1.00
FB0	15		V Total			11.00
FB0	15	5105 - FIELD INFRASTRUCTURE	Total			51.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	Bluford,Jeffrey W	SUPPLY TECH	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	5204 - INVENTORY MANAGEMENT	F	Duncan,Owen G	SUPPLY TECH	1.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	Jackson,Michael C	Inventory Management Spec.	1.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	Jones,Peter	Contract Specialist	1.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	Keys,Charity I	Supply Management Specialist	1.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	MITCHELL III,LOUIS J	SUPPLY TECH	1.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	Tinsley,James J	SUPPLY TECH	1.00
FB0	15	5204 - INVENTORY MANAGEMENT	F	Nickens,Keith	CAPTAIN - Special Projects	1.00
FB0	15		F Total			8.00
FB0	15	5204 - INVENTORY MANAGEMENT Total				8.00
FB0	15	6109 - OFFICE OF STANDARDS	F	Frazier,Troy L	LIEUTENANT - Recruiting	1.00
FB0	15	6109 - OFFICE OF STANDARDS	F	Hamm,Spencer A	CAPTAIN - Recruitment Officer	1.00
FB0	15	6109 - OFFICE OF STANDARDS	F	Little,Sandra	HEARING REP	1.00
FB0	15	6109 - OFFICE OF STANDARDS	F	Mcguire,Eric G	CAPTAIN - Regulations Officer	1.00
FB0	15	6109 - OFFICE OF STANDARDS	F	Spalding,David S	LIEUTENANT	1.00
FB0	15	6109 - OFFICE OF STANDARDS	F	Young,Jamil A	SUPPORT SRVS ASST	1.00
FB0	15		F Total			6.00
FB0	15	6109 - OFFICE OF STANDARDS Total				6.00
FB0	15	6209 - OFFICE OF COMPLIANCE	F	Moody,Aljeanetha S	PARALEGAL SPECIALIST	1.00
FB0	15	6209 - OFFICE OF COMPLIANCE	F	Peden,Angela M	COMPLIANCE & REVIEW OFFICER	1.00
FB0	15	6209 - OFFICE OF COMPLIANCE	F	Washington,Patricia D	COMPLIANCE SPECIALIST	1.00
FB0	15	6209 - OFFICE OF COMPLIANCE	F	Wayns,Shelly K	PROGRAM ANALYST	1.00
FB0	15		F Total			4.00
FB0	15	6209 - OFFICE OF COMPLIANCE Total				4.00
FB0	15	6309 - OFFICE OF EQUITY & DIVERSITY	F	Stewart-Ponder,Gitana Y	Diversity Program Manager	1.00
FB0	15		F Total			1.00
FB0	15	6309 - OFFICE OF EQUITY & DIVERSITY	V		Program Support Assistant	1.00
FB0	15		V Total			1.00
FB0	15	6309 - OFFICE OF EQUITY & DIVERSITY Total				2.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Bianchi,Todd	BATTALION EMS SUPVR CAPTAIN - ELO-4	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Boone,Teres C	LIEUTENANT - EMS - ELO1	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Bouknight,Anthony J	BATTALION EMS SUPVR CAPTAIN - ELO1-2	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Carter,Rodney	BATTALION EMS SUPVR CAPTAIN - ELO1-1	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Della-Camera,Susie L	BATTALION EMS SUPVR CAPTAIN - ELO1-3	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Finamore,Charles A.	SERGEANT - FLO4	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Fox,Richard A	SERGEANT - FLO1	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Garner,Victor L	SERGEANT - FLO3	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Lane,John W	FIREFIGHTER TECH - FOAM	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Panek,Brent W	BATTALION EMS SUPVR CAPTAIN - OMD Quality Management	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Rogers,Timothy	LIEUTENANT - EMS - ELO4	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Sellers,Paul B	SERGEANT - FLO2	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Sheehan,James J	SERGEANT	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Smith,Patrick C	BATTALION FIRE CHIEF	1.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A BY SUBDIVISION & VACANCIES**

Agency Code	Fiscal Year	Activity Code	Vacancy Status	Employee Name	Position Title	Total
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Taylor,Jeffery D	LIEUTENANT	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Thomas,John E	LIEUTENANT - EMS	1.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	F	Winslow,Edward B	LIEUTENANT - EMS - ELO2	1.00
FB0	15	F Total				17.00
FB0	15	6409 - EMERGENCY COMMUNICATIONS	Total			17.00
FB0	15	7010 - RAIL SAFETY	F	Ellerbe,Kelton B	CAPTAIN - RAIL SAFETY	1.00
FB0	15	F Total				1.00
FB0	15	7010 - RAIL SAFETY	Total			1.00
Grand Total						2,129.00

ATTACHMENT

QUESTION 2

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 SCHEDULE A**

Agency Code	Fiscal Year	Program Code	Activity Code	Vacancy Status	Position Title	Employee Name	Hire Date	Grade	Step	Salary	Fringe	FTE	Series	Reg/Temp/ Term	Funded Y/N
FB0	15	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist	Evans,Erika		12	4	72,480.00	13,843.68	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Program Support Assistant	Humphries,Nyika		8	1	40,436.00	7,723.28	1.00		Term	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist	Johnson,Sylvia C		9	9	55,846.00	10,666.59	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	HUMAN RESOURCES OFFICER II	Laster,Shawn B		14	0	116,699.00	22,289.54	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist	Sullivan,Kevette		13	7	91,085.00	17,397.24	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	V	Management Liaison Specialist			9	1	44,478.00	8,495.30	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	PROGRAM ANALYST	Agrawal,Jyoti		13	7	91,085.00	17,397.24	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	PROGRAM ANALYST	Cooper-Rice,Ozell V		13	7	91,085.00	17,397.24	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	Telecom Specialist	Johnson,Tiombe A.		13	6	88,637.00	16,929.67	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	PROGRAM ANALYST	Kaur,Rajinder		13	7	91,085.00	17,397.24	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	SUPERVISORY IT SPECIALIST	Leonard,Edward J		15	0	121,592.93	23,224.25	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	IT SPECIALIST (CUSTOMER SUPPORT)	Parker,Evelyn M		13	8	93,533.00	17,864.80	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	INFO TECH SPEC	Quadri,Syed I		12	7	78,654.00	15,022.91	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MAST	F	INFORMATION TECHNOLOGY SPECIAL	Scott II,Clark W		13	2	78,845.00	15,059.40	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	Infection Control Specialist	Beales,Denise M		11	10	74,727.00	14,272.86	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-3	Carroll,Gerald A		7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-1	Foster,Antonio B		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-4	Fraley,Gerald		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-2	Zegowitz Jr.,Richard J		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	V	FIREFIGHTER TECH - Mask Service Tech			1B	1	51,324.00	9,802.88	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	060A - LEGAL SERVICES	F	ATTORNEY ADVISOR	Henline,Joshua Lee		15	1	115,648.00	22,088.77	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	060A - LEGAL SERVICES	F	SUPERVISORY ATTORNEY ADVISOR	Jefferson,Dwayne C.		1	0	147,340.34	28,142.00	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	060B - GENERAL COUNSEL SUPPORT	F	SUPERVISORY ATTORNEY ADVISOR	Alexander,Marceline Denise		2	0	165,132.27	31,540.26	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	COMMUNITY RELATIONS SPECIALIST	Butler Jr.,Calvin		12	4	72,480.00	13,843.68	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PUBLIC AFFAIRS SPECIALIST	Magruder,DeAngela N		12	6	76,596.00	14,629.84	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PUBLIC AFFAIRS SPECIALIST (Bilingual)	Mendez,Oscar A.		13	5	86,189.00	16,462.10	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PUBLIC AFFAIRS SPECIALIST	Wilson,Timothy J.		14	3	96,076.00	18,350.52	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	CUSTOMER SERVICE SPEC	Wright,William		12	7	78,654.00	15,022.91	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF - Special Projects	Baker,Craig S		9	4	155,353.00	29,672.42	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	STAFF ASSISTANT	Bass,Deborah A		11	6	62,200.00	11,880.20	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Program Support Assistant	Better,Joshua Malik---Gary		6	1	33,225.00	6,345.98	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF	Callahan,Robert J		9	2	138,530.00	26,459.23	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	ACTING ASSIST FIRE CHIEF - OPERATI	Crosswhite,Kenneth L		10	3	172,604.00	32,967.36	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	BATTALION FIRE CHIEF	Dipietro,Lawrence J		8	4	127,478.00	24,348.30	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	ACTING ASST FIRE CHIEF	Douglas Jr.,Milton E		10	3	172,604.00	32,967.36	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	BATTALION FIRE CHIEF	Falwell,Tony		8	3	121,894.00	23,281.75	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	ACTING ASST FIRE CHIEF OF SERVICES	Foust,David M		10	1	154,147.00	29,442.08	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF	Hawkins,Derron T		9	1	125,212.00	23,915.49	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	PROGRAM ANALYST	Hendrickson,Jonal		11	1	53,585.00	10,234.74	1.00		Term	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	HEAVY MOBILE EQUIP MECHANIC	Holt,Milton K		6	1	33,225.00	6,345.98	1.00		Temp	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	INTERIM FIRE CHIEF	Jones,Eugene A.		11	0	172,550.00	32,957.05	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF	Lee,Brian K		9	2	138,530.00	26,459.23	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Program Analyst (Bilingual)	Leistikow,Alexandra		12	3	70,422.00	13,450.60	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Senior Advisor- Excepted Service	Lewis,Turna R		9	1	140,295.53	26,796.45	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	STAFF ASSISTANT	Long,Karen B		11	1	53,585.00	10,234.74	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Program Support Assistant	McCray,Terrance		6	1	33,225.00	6,345.98	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Staff Assistant - HIPPA Cordinator	Merritt,Tyra A.		9	7	53,004.00	10,123.76	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	ASST FIRE CHIEF OPERATIONS	Mills III,Edward R		10	1	136,643.00	26,098.81	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF	Moore,Kenneth R		9	2	132,839.00	25,372.25	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF	Morris Jr.,Fred D		9	4	161,045.00	30,759.60	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	PROGRAM ANALYST	Naji-Allah,Khalid		11	1	53,585.00	10,234.74	1.00		Term	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	SPECIAL ASSISTANT - Medical Director	Nwaete,Clothida U		13	6	88,637.00	16,929.67	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF	Pearson,Edward M		9	3	146,670.00	28,013.97	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	EXECUTIVE ASSISTANT	Scott,Deborah Y		12	5	74,538.00	14,236.76	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Records/Inventory Mgmt Asst	Smith,Sandra Denise		8	10	56,273.00	10,748.14	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	EXECUTIVE ASSISTANT	Smith,Sharita R.		12	7	78,654.00	15,022.91	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	Administrative Officer (Chief of Staff)	Taylor,Alysia Y.		13	6	88,637.00	16,929.67	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	INFORMATION & PRIVACY OFFICER	Washington,Angela Y.		14	1	103,602.55	19,788.09	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	PROGRAM ANALYST	Washington,Dashauna T		9	1	44,478.00	8,495.30	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	F	DEPUTY FIRE CHIEF - Fire Marshall	Wynn,Mark J		9	2	138,530.00	26,459.23	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	V	ASST FIRE CHIEF POLICY & PLANNING			10	1	134,040.00	25,601.64	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	V	ASST FIRE CHIEF SRVS			10	1	134,040.00	25,601.64	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	V	DEPUTY FIRE CHIEF			9	1	113,829.00	21,741.34	1.00		Reg	Y
FB0	15	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MA	V	LABOR MANAGEMENT LIAISON OFCR			9	0	122,932.00	23,480.01	1.00		Reg	Y
FB0	15	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIO	F	ACCOUNTS PAYABLE TECH	Hunt,Lastarza		9	6	55,792.00	10,656.27	1.00		Reg	Y

FBO	15	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIO	F	BUDGET ANALYST	Jones,Robert L		12	10	91,749.00	17,524.06	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIO	F	BUDGET ANALYST	Mason,Patrice S		12	6	82,846.00	15,823.59	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIO	F	AGENCY FISCAL OFFICER	Staats,Daryl		16	1	136,948.00	26,157.07	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	F	ACCOUNTING SPEC	Brice,Janice		11	10	74,279.00	14,273.24	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	F	ACCOUNTS PAYABLE TECHNICIAN	Mosby,Michelle Teresa		9	6	55,792.00	10,656.27	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	V	PAYROLL SPECIALIST			11	1	57,959.00	11,070.17	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	CHIEF MGMT OPERATIONS	Gilchrist,Sharon		15	7	136,683.00	26,106.45	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	BUDGET DIRECTOR	Graham,Shelly Robinson		16	5	154,470.00	29,503.77	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	ACFO	Hayes,Angelique		18	4	186,464.00	35,614.62	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	EXECUTIVE ASST	Penn,Milissa U		13	7	98,521.00	18,817.51	1.00	Reg	Y
FBO	15	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	ADMINISTRATIVE ASSISTANT	Thomas,Shannon		9	4	52,718.00	10,069.14	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Alvear Jr.,Edgar E		2	7	89,072.00	17,012.75	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Best,Antonio D		2	7	81,326.00	15,533.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Botts,Daniel R		2	7	92,945.00	17,752.50	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	BRIMAGE,Ursula M		2	7	85,199.00	16,273.01	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Burr,Thomas D		2	7	85,199.00	16,273.01	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Cade,Ruth E		2	7	89,072.00	17,012.75	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Campbell,Andre D		2	7	85,199.00	16,273.01	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH	Clark,Daryl 0		2B	7	87,886.00	16,786.23	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Clay,John F		2	7	89,072.00	17,012.75	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Floyd,Christopher Warren		2	4	65,753.00	12,558.82	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Fowler,Raymond A		2	7	89,072.00	17,012.75	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Harris,Kristina A		2	4	65,753.00	12,558.82	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	LIEUTENANT - Adminstrative Officer	Hazel,Aaron C		5	4	103,523.00	19,772.89	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	SERGEANT PARAMEDIC AIDE	Hicks,Stanley M		4B	6	101,267.00	19,342.00	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Hunt,Karen A		2	7	81,326.00	15,533.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Hunter,Cheryl L		2	7	89,072.00	17,012.75	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH - HZMT	Johnson,Dayisha L		2B	7	87,886.00	16,786.23	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Kelly,John		2	7	81,326.00	15,533.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	BATTALION FIRE CHIEF	Leonard,Stephen V		8	4	127,478.00	24,348.30	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Love,Cyntrill Erica		2	7	85,199.00	16,273.01	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Matthews,Norita V		2B	7	91,881.00	17,549.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	CAPTAIN - Operations	Noznesky,Alan J		7	4	116,429.00	22,237.94	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Pinkney,Kimberley P		2	7	89,072.00	17,012.75	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH	Soul,Intri Dazzelle		2B	7	91,881.00	17,549.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Spellers,Christopher E		2	7	81,141.90	15,498.10	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	SERGEANT	Spriggs,Gregory A		4	6	93,202.00	17,801.58	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Teneyck-smith,Kimberly L		2	7	85,199.00	16,273.01	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Williams,Rolonda R		2	7	85,199.00	16,273.01	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR			2	1	55,726.00	10,643.67	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR			2	1	55,726.00	10,643.67	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR			2	1	55,726.00	10,643.67	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR TECH - HZMT			2B	1	58,169.00	11,110.28	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Carroll,Hakim Malik		2D	4	70,642.00	13,492.62	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - Fitness Coordina	Cole,Jacquelyn M.		2C	7	79,896.19	15,260.17	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR	Drapeau,Wayne A		2C	7	79,897.00	15,260.33	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Ford,Scott C		2D	7	86,458.00	16,513.48	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Godfrey,Brian J		2D	7	82,341.00	15,727.13	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Guglik,Anne E		2D	5	74,543.00	14,237.71	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	SERGEANT - Code Enforcement	Kearney Sr.,Robert F		4	5	88,761.00	16,953.35	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Kittrell,Kenneth D		2D	7	90,575.00	17,299.83	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - FIU2	Mcdougal,Gala M		2C	7	91,881.00	17,549.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	SERGEANT PARAMEDIC	Papariello,Joseph C		4B	6	92,061.00	17,583.65	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Pennington,Gerald L.		2D	7	90,575.00	17,299.83	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Rucker,Tomi		2D	7	86,458.00	16,513.48	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Sanchez,Donovan N		2D	2	63,956.00	12,215.60	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - FIU4	Sanders,Jadonna J		2C	7	79,897.00	15,260.33	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIREFIGHTER	Smith,Kenneth L		1	9	79,580.00	15,199.78	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - FIU4	Somers,Christopher T.		2C	6	75,998.00	14,515.62	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Taylor,James P		2D	7	86,458.00	16,513.48	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED - I	Taylor,Rodney L		2D	7	99,426.60	18,990.48	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	WARD,WHITNEY D		2D	4	70,642.00	13,492.62	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED - I	Wilson,Lawrence S		2D	7	86,458.00	16,513.48	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	V	FIRE INVESTIGATOR - FIU3			2C	1	58,169.00	11,110.28	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	V	SERGEANT PARAMEDIC			4B	1	73,719.00	14,080.33	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2307 - PUBLIC OUTREACH	F	FIRE SAFETY EDUCATION SPEC	Everett,Patricia		11	10	74,727.00	14,272.86	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2307 - PUBLIC OUTREACH	F	Fire Safety Information Spec	Hoston,Samone L		8	8	53,487.00	10,216.02	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2307 - PUBLIC OUTREACH	F	Juvenile Fire Setters Counselor	Taylor,Aleazor A		13	10	106,468.00	20,335.39	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR	Anderson,Sir Charles		2	5	66,337.14	12,670.39	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Harris,Sharlontae L		2	4	65,753.00	12,558.82	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	SERGEANT - Geographical	Jackson,Michael A		4	6	97,439.00	18,610.85	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECH	Mclaughlin,Stephanie D		2B	7	91,881.00	17,549.27	1.00	Reg	Y
FBO	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Pinkney,Wendy C		2B	7	87,886.00	16,786.23	1.00	Reg	Y

FB0	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	LIEUTENANT - Geographical	Roach,Bernard T			5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	LIEUTENANT - Technical	Taylor,Herbert S			5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	V	FIRE INSPECTOR TECHNICIAN HEALTH				2B	1	58,169.00	11,110.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Abell,Michael B			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Acton,Stephen J			5	1	76,880.00	14,684.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adams,Darin W			1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Adams,Jack M			5	5	99,623.00	19,027.99	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Adams,Kevin A			1B	9	89,747.00	17,141.68	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adams,Michael			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adams,Patrick Kyle			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adkins Jr.,Donald L			1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ajose,Bolatito D			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ajose,Justin E			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Alexander Jr.,Frank			1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Alexander,William C.			1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Allen,Justin B.			1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Alston,Brian L			7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Alvarado,Robert J			1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Amaya,Marta C			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Anderson,Christopher John			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Anderson,John			1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Anderson,Kevin L.			4	5	80,692.00	15,412.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Andrews,Darrell L			1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Anthony,Jason E.			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Anunay,Queen Angelique			7B	4	124,494.00	23,778.35	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Archie,Dana S			1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Arnold,Andrew			4B	6	92,061.00	17,583.65	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Arrington,Kevin A			1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Artigliere,Ryan			1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Artis,Maiesha			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Artz,Randy			1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Ashelford,James R			1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC TECH	Auerbach,David C.			1D	9	82,121.00	15,685.11	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Austin,Kenneth J			1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Auth,Jason C.			7	2	95,637.00	18,266.67	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Avents,Krystle R			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Baer,Justin P.			1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bailey Jr.,William			1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Bailey,Shauna L			4	6	84,729.00	16,183.24	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Baird,Matthew A			1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Baka,Joseph C			1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Baker III,Jake W			5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Baker,Arthur R.			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Baker,Mark S			7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Baker,Michael S			7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Baker,Timothy J			7B	4	118,835.00	22,697.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Baldino Jr.,Rocco A			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Baldwin,Lateef O			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Baldwin,Timothy A			1B	7	67,944.00	12,977.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ball,Jeremiah N.			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Ballard,David L			1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Baltimore Jr.,William J			8	4	132,328.00	25,274.65	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Banas,Christopher			1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Banks,Eric V			1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Banks,Patrick			7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Banner,Wesley D			1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bannister,Antonio B			1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Barber,Donald L			7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Barksdale,Timothy M			5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Barnes Jr.,John H			4	5	88,761.00	16,953.35	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Barnes,Courtney R			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Barnes,Enrique			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Barnes,Erik L			5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Barnes,Timothy P			1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Barnett,Daryle			1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Baroody,Timothy E			1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Bashore,James M			8	4	122,628.00	23,421.95	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Basinger Jr.,Cecil M			7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Basinger,Scott T.			1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Bass,Courtney X			5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bassford,Justin			1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Basti,Matthew D			1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Batdorff,Stephen T.			1B	9	74,789.00	14,284.70	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Battle,Charles E		8	4	122,628.00	23,421.95	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bauer,Joshua Aaron		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Baylor,Kenneth		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Baylor,Marco R		4	6	93,202.00	17,801.58	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Beach,Jeff A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Beach,Joseph T		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Becker,Kevin J		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bedney,Earl R		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bedsaul,Kristina Noell		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bedsaul,Nicholas		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Beheler,Sean M		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bekure,Messay N		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Belcher,Kevin J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Bell Sr.,Renaldo D		7	2	100,419.00	19,180.03	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bell,Jason E		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Bell,Michael T		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Bell,Ricardo A		1C	9	83,661.00	15,979.25	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Belle,TySean D		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bender,Curtis Ray		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bennett,Shantel B		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Bennett,Timothy		1C	9	87,645.00	16,740.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bernard,Christopher J		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bernard,Daniel M		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Bernard,Graig A		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Bernardo,Michael R		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Best,James E.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Best,Michael E		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Betts,Brian S		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bias,Nathaniel		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bieler,Jay R		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bilotti,Jeremy Samuel		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bishop,Roy D		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Black,Ryan		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Blackman,Jamil D		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Blackmon,Nathaniel R		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Blakeney Jr.,Willie J		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Blevins,Scott A.		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Blucker,Aaron S		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - FOAM	Blyther,Rudolph		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Bobo Jr.,Ronald E		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bobo,James A		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Boddie,Angelia M		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Boddy,James A		1	2	47,950.48	9,158.54	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bolding,Maurice D		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Bolding,Timothy E		4	5	84,727.00	16,182.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT PARAMEDIC	Boling Jr.,Joseph D		5B	5	112,432.00	21,474.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bolton,Jesse C		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Bolton,Ryan S		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Boone,Shavon R		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Boozer Sr.,Donovan L		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Boozer,Kimberly L		1C	8	76,251.00	14,563.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bost,Cartao A		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bost,Henry		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Boswell,Kenneth F		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC TECH	Botwin,Jonathan M		1D	8	78,695.00	15,030.75	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bowen,Brian F		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bowen,Maurice S		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Bowers,Eric M.		7	3	100,611.00	19,216.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bowman,Benita L.		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIRE ARSON INVESTIGATOR ARMED	Bowyer,Gregory M		2D	7	90,575.00	17,299.83	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Boyd,Anaje		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Brachetti,Derek A.		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	BRADY Jr.,DENNIS P		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brady,Richard D		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brand,Michael		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brandon,Daquan C		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Braxton,Carlos K		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Braxton,Glen J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Breen,Chad M.		5	4	90,020.00	17,193.82	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brewster,Chandell O		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Brewster,Christopher P		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bright,Joseph A		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Brimage Sr.,Corey Duane		4B	4	84,183.00	16,078.95	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Brinkley,Roy S		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Briscoe,Joshua		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brong,Daniel W		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Brookbank,Stephen G		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Brooke III,George R		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brooke,John M		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Brooke,Michael D		4	2	69,704.00	13,313.46	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Brooke,Paul J		4	4	76,851.00	14,678.54	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Brooks,Alethea V.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brooks,Norman		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Brooks,Sean P		7	2	100,419.00	19,180.03	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Brown,Andrew K.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brown,Artis O		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Brown,Claude H		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Brown,David A.		1C	7	72,832.00	13,910.91	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Brown,David R		7	3	110,672.00	21,138.35	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brown,Dequandre		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Brown,Jay A		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brown,Kevin		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Brown,Kila A		1C	8	76,251.00	14,563.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brown,Lawrence		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Brown,Melonie C		7	4	111,137.00	21,227.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Brown,Michael J		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Brown,Paula E		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brown,Raymond Lamont		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Brown,Shanetra L.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Brown,Skyler J		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Brown,Walter J		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Bryan,Curtis E.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Buffington,Andrew J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Buie,Erik Adrian		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Bulford,Eve L.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bullock,Jessica R		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bullock,Khalid		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bunch,Deangelo D		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bunn,James		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bunn,Rodney		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Bureau,Jay L.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Burke,Leonard T		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Burkley,Milford Karin		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Burnett,Tiffany		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Burns,Andre		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Burris,Tremain		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Burton,Gerald E		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Burton,Oscar K		1C	8	76,251.00	14,563.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Burton,Sean A.		5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Bush,Dwayne K		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Busi,James M		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Busl,Thomas A		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Butler Jr.,Johnnie L		4	6	93,202.00	17,801.58	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Butler,Arthenious D		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Butler,Dustin L		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Butler,James E		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Butler,Toiland D		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Byers,James D		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Ca' Merono,Chazzreno		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Cabico,Ronald Allan e		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Caddington,Ward C		1C	8	76,251.00	14,563.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Cade Jr.,Leroy B		8	4	132,328.00	25,274.65	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Campbell Jr.,Cornelius		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Candleana,James M.		4	5	80,692.00	15,412.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Capece,Alexander G		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cappel,Andrew B.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Capps,Michael T		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Capps,Timothy M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Carey,Michael G		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Carey,Patrick M		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Carman,Michael S		4	6	93,202.00	17,801.58	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Carroll III,Thomas F.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Carroll, Frank W		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Carroll,Hasan J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Carroll,Jamal D		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Carroll,James R		1B	9	86,008.00	16,427.53	1.00		Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Carroll,Jamien A		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Carroll,Michael A		5	5	99,623.00	19,027.99	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Carter,James E		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Carter,Sean		8	4	122,628.00	23,421.95	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Caruso III,Enrico T		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Cary,Alfie A		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Casar Jr.,James k		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Catlett,Wendell		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cato,Bell		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Caton,Matthew L		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Caudle,William D		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cave,Joshua S.B		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Ceglie,Victor A		7	4	116,429.00	22,237.94	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Celentine,Sean K		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Chada,John A		4	5	84,727.00	16,182.86	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Chamberlain Jr.,Robert K		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Chandler,Reginald B		4	6	93,202.00	17,801.58	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Chapman,James J.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Chapman,Lawrence		7	4	121,721.00	23,248.71	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Chapman,Wayne K		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Charland,Andrew T		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Charron Jr.,Edward J		5	5	104,367.00	19,934.10	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Chase,Travis L		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Chenworth,Thomas W		5	3	85,409.00	16,313.12	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Chichester,Arthur M.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Chisholm,Joseph N		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Chism,Carl D		5	5	113,855.00	21,746.31	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Christian,Joel P		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Chung Jr.,Keith Anthony		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clark Jr.,George E		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clark,Brian E		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Clark,Curtis J		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clark,Daniel Harvey		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Clark,Lawrence L		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clark,Thomas N		1	1	48,880.00	9,336.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clark,Zachary T		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Clary Jr.,Alfonso C		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clary,Joseph F		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Clemencia,Kishia T		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Clement,Bryan Arthur		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Clime,Douglas E		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cloyd,Danny L		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Clute,Andrew P.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Coates,Dorian T		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cober,Brandon A		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	COHEY III,ALLEN H		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Colbert,Mark R		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Cole,David		7	2	95,637.00	18,266.67	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Cole,Kenneth C		4	6	93,202.00	17,801.58	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Coleman,Michael E		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Collins,Andrew D		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Collins,Jason S		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Connelly,John A		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Conrad,Karl E.		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Contee,Gregory A		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Contreras,Arturo A		1C	9	87,645.00	16,740.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Conway,Michael P		8	4	127,478.00	24,348.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cooksey,David M		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT PARAMEDIC	Goombe,Jeffrey A		5B	3	92,741.00	17,713.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Cooper,Robert W		5	5	104,367.00	19,934.10	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Cooper,Shaquita		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Copeland,Richard A		5	5	104,367.00	19,934.10	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Corkran,Adam B.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Cormicle,Matthew C.		5	3	89,679.00	17,128.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Cosker,Michael R		7	1	90,909.00	17,363.62	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Costello,Craig B		7B	2	108,118.00	20,650.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Cotter,Michael A		4B	6	92,061.00	17,583.65	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Counce,James W		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Craig,Marcus		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Creelman,Donald S		4	6	93,202.00	17,801.58	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Crockett Jr.,Lester N		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Crosen,William W		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Crouse,Kelly F		1	6	62,080.00	11,857.28	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Crudup,Mario O	1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Cullar,Michael B.	1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Culver,John S	1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Cunningham,Christopher M	1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Cunningham,Richard S	1B	6	64,524.00	12,324.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Curley,Kena W	1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Curry Jr.,John W.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dade,Jade A	1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Darbro,David A	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Darmstead,Wayne V	5	4	99,022.00	18,913.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	David,Brian P	7	4	116,429.00	22,237.94	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Davies III,Marshall W.	5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Davies,Amanda M	1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Davis Warfield,Melissa L.	1B	6	64,524.00	12,324.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Davis,Charlotte N	1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Davis,Curtis	1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Davis,Geoffrey A	1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Davis,Jonathan A	5	2	81,030.00	15,476.73	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Davis,Mark S	5	4	103,523.00	19,772.89	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Davis,Reginal P	1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Davis,Timothy R	1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dawkins,Jeffrey A	1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Deale,Jason	1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dean,David Michael	1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Dean,Thomas P	8	4	122,628.00	23,421.95	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dean,Willie Eugene	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Deavers,Timothy W	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Deems,Michael A.	1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Delahanty,Robert T	5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Delaney,Eric J	1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Demaree,Nathan A.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Denmark Jr.,Alan L.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Dennis,David R.	1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dennis,Kevin J	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dent,Theodore	1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Desilva,Sydney S	1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Deskovich,Peter J	1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Devine,Kevin M.	1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Dickey,Margaret K.	1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Diehl,Anthony L	1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Diggs,Beatrix S	1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dinkins Jr.,Johnny	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Disbrow,David L.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dixon,Ericca A	1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Doctor,Alfonso L	1	8	72,365.00	13,821.72	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Doering,Rudolph A.	5	4	94,521.00	18,053.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	Dolinger,Michael J	1B	5	61,101.00	11,670.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Dominick,Duane	1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Donlon,Michael S	8	4	127,478.00	24,348.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Donnelly,David R	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Donnelly,Douglas P.	1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Donnelly,John A	8	4	122,628.00	23,421.95	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Doughty,Phillip John	4	2	69,704.00	13,313.46	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Douglas,Christopher A	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Douglas,Theodore B.	1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Downs,Shawn M	5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Doyle,Ryan P	4	3	73,190.00	13,979.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Draper,Jerome P	4	6	93,202.00	17,801.58	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Driggers,David M	1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dubon,Jesse V	1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dufresne,Christopher Michael	1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Dugan,Daniel	7	4	121,721.00	23,248.71	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dull,Joel D	1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dunham,Charles R	1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dunmore,Eric M	1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Dunn,Matthew J	1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Dupree Jr.,Graydon L	7	4	121,721.00	23,248.71	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Durham Sr.,Tyrone A	1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dyott,Phillip	1	2	50,348.00	9,616.47	1.00	Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dyson,Jon T	1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Dzanko,Charles J.	1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Dziekan,Dennis J.	1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Eastman,Keith L	1B	9	74,789.00	14,284.70	1.00	Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Edgerton,Bryant E.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Edwards III,Raymond C		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Edwards Jr.,Louis		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Edwards,Andre L		4B	4	84,183.00	16,078.95	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Edwards,Jason A.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Edwards,Timothy		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Egan,Sean M		7	3	115,703.00	22,099.27	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Eggleston,Raymond S		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Eichholz,Steven D		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Eiker,Christopher A		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Elborne,Ryan J		1C	7	72,832.00	13,910.91	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Elie,Joshua P		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	MARINE OPERATOR	Eller,Donald L		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Ellerbe,Robert A		5	5	104,367.00	19,934.10	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Elliott,Peter R.		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ellis II,Arlester A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - FOAM	Ellis III,Theaddeus		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Embrey,Clark M		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Engels,Michael S.		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Engle,Robert		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ernsberger,Davin B.		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Evans,Andrew		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Evans,Howard		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Evans,Marc A		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Evers,Benjamin A		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Faison,Daniel L		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Faulkner,Stephen J.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Faunce III,Henry S		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Feist,Trevor S.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Felder,James W.		5	3	85,409.00	16,313.12	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Felder,Sean P		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Ferek,Lawrence A.		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ferguson,Anthony		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fernandez,Antonio P		1	7	68,775.00	13,136.03	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Fields,Anthony K		1B	9	89,747.00	17,141.68	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Finelli,Christopher M.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Firkin Jr.,Ernie Melvin		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Fischer,Ryan T		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fitzgerald,Alexander R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fitzgerald,David J		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fitzgerald,James Joseph		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fitzgerald,JaVone C.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fitzgerald,John T		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Fitzgerald,Michael P		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Fitzpatrick,Glenn		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	FLAMMANG,RYAN E		1C	7	72,832.00	13,910.91	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fleming,Alton R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Fleming,Jeffrey		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fletcher,Donte D		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Fletcher,Pierre R		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Flores,Ismael A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Flores,Julio M		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Foley,Robert		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - OM	Follin,James E		7	4	121,721.00	23,248.71	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ford III,John William		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Forquer,Brian Joseph		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Forrester,Thomas K		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Foster Jr.,Roy T		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Foster,Matthew B		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Fouch,Delonte		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Fraley,Bryan R.		5	3	85,409.00	16,313.12	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Frazier,Kevin J		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Freeburn,Seth C		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Freeland,Jeffrey E		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Freeman Jr.,Antonio J		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Freeman,Delmar L		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Freeman,Micheal K.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Frye III,George L		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	Fuertes,Matthew Robert		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Fulcher,Michael J		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Funnyre,Joseph D		1C	9	83,661.00	15,979.25	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Gabriele III,Rocco J.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gaddis,Bernard E.		1	6	62,080.00	11,857.28	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gaetano,Kenneth B		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gaiter,Tevin		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Gans,Kyle L		7	4	121,721.00	23,248.71	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gant,Timothy A		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gardner,Travaughn W		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gardner,Travis W		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Garner,Norman A		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Garner,Paul G		4	5	84,727.00	16,182.86	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Garrett,Tiren R		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	GARROTT,NICHOLAS R		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Garrott,Patrick M		1B	5	61,101.00	11,670.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Gaskin,Oliver W		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Gay,Kevin L.		1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Genies,Weldon T		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	George,Duane C		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gerdy,Daniel S.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Gervais,Phillip E		4	3	73,190.00	13,979.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Gibney Jr.,Peter		1C	5	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Gibson Jr.,Percy C		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	Gibson Jr.,Stephen M.		1B	6	64,524.00	12,324.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gibson,Dermain C		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Gibson,Stephen		1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Gilbert,Stephen M		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Gilchrist,Lynnette A		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gill,Dexter		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Gilligan,Sean J		5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Gillis Jr.,Irving S		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gillis,Floyd E.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Gilson II,Michael J		1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gladden,Harold M		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Glaze,Charles M		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Glover,Tye M		1	8	72,365.00	13,821.72	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Gobantes,Dennis O		7	4	121,721.00	23,248.71	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Gochenauer,Ryan J.		5	3	89,679.00	17,128.69	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Goderre,Gordon F		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Godinez,Alvaro N		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Goetz,Corey M.		5	4	90,020.00	17,193.82	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	Goldsmith Jr,David V		1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Goldsmith,James B		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gomez,Andres A		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Goode,Brian D		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Gooding III,Wallace E		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Goodwin,Robert S		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Gordon,Frederick Matthew		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Gordon,James E		5	4	94,521.00	18,053.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Gordon,Wilton J		4	6	97,439.00	18,610.85	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gore,Dhameer		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Grabowski,Jason D		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Grace,Brian M.		7	2	100,419.00	19,180.03	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Grace,Matthew Eric		1C	7	72,832.00	13,910.91	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Graff,John C		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Graham,Alex D		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Graham,Derick L		1C	8	76,251.00	14,563.94	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Graham,James K		8	4	127,478.00	24,348.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Grant,Brandon		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Gray Jr.,James L		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Gray,Brian F.		5	4	90,020.00	17,193.82	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gray,Ian E		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Green Jr.,Gregory		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Green Jr.,Michael		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Green Jr.,Toyd L.		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Green,Damien T		5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Green,Deamonte		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Green,Jerome J		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Green,Tiffany		1	2	50,348.00	9,616.47	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Greene Jr.,Everett A		1B	9	89,747.00	17,141.68	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Greene,Javon D.		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Greene,Sean M		8	4	122,628.00	23,421.95	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Greener,William I		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gregg Jr.,David T		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gregory,Daniel H		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Grenke,Rodney W.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Gretz,Raymond C		8	4	122,628.00	23,421.95	1.00	Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Griffin,Johnie M		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Griffith,Olani H		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Griffith,Sean C		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Grinder,Jonathan D		1C	1	56,212.00	10,736.49	1.00	Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Grochala Jr.,Walter R		7B	3	114,740.00	21,915.34	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Gross,Timothy J		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Grover II,Jon C		7	3	105,642.00	20,177.62	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Gryskewicz,James A		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Gryskewicz,Paul M		7	3	120,733.00	23,060.00	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Guala,Michael		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Gunshol,Paul A.		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Hagaman,Craig B.		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Haggerty Jr.,John F		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Hairston,Wayne A		4	6	93,202.00	17,801.58	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Hall,Clifton A		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Hall,Richard W		1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Halsey,Thomas R		1C	9	91,629.00	17,501.14	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hamilton,Anthony D		1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hamilton,Corey		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hammill,Alessandra N		1B	8	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Hammond,Eric B		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hansberry,Donald J iii		1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hansford,Michael K		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Hanson,James D.		7	2	100,419.00	19,180.03	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hardesty,Heather A		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Harley,Laveine W		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Harrington,Sean P		1C	6	69,412.00	13,257.69	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Harris,Angelo E		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Harris,Clint J		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Harris,David C.		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Harris,Sebastian O		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Harris,William H		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Harrison,Michael C.		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Harrison,Tyrone		1	9	83,197.00	15,890.63	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Harrison,William H		4	6	93,202.00	17,801.58	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hartlove,Alan M.		1B	6	64,524.00	12,324.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Harvell,Jarratt E		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hasan,Selchuk K		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hasselberger,Chad		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hatcher,Nathan A		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hater,Stephen G		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Haupt,Calvin H		7	4	127,013.00	24,259.48	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hayden IV,George E.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Hayden,Gerald		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Hayman III,John C		4	6	93,202.00	17,801.58	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Haynes,Matthew A		4B	1	73,719.00	14,080.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hearne,Robert O		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hebert,Christopher W.		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Heckman,Jeremy L		1	4	55,234.00	10,549.69	1.00	Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Heflin,Jayme M		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Hegedus,Andrew J		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Heinrich,David M.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Helwig,Russell S.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Henderson,Donta T		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Henry,Christopher P		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Herman,Durell N.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Herndon,Kiontea		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hess,James F		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Hibben,David R		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Hickerson,Calvin N		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hicks Jr.,Donald A		1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hicks,Anthony P		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Hicks,Keith A		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hidalgo,Jose A		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Highsmith,Ernest		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	HILBERT,ANDREW R		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hill,Augustus H		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Hill,Michael E		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hill,Steven A		1B	9	89,747.00	17,141.68	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	HILLIARD,CHRISTIAN A		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hinde,Christopher A		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hines,Antwon H.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hines,Derrick		1	7	65,500.00	12,510.50	1.00	Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hines,Ronald E.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hoagland,David C.		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hobbs-Hendrix,Kenneth		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hobson,Maurice		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hoinig,Byron D		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Hoffman,Kurt C		7	4	127,013.00	24,259.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Holley,Jarell		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Holliday III,Theodore N		1	1	48,880.00	9,336.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - FOAM	Holman,Donald T		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Holmes,Christopher Y.		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Holmes,Toree L		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Holness,Christopher N		4	6	97,439.00	18,610.85	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Holston,Bernard T		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Hooker,John H		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Hoover,Edgar J		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Hope,Jon G		1C	8	76,251.00	14,563.94	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Hopkins,Derek J		4	3	73,190.00	13,979.29	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hopkins,Kirk D		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Horne,Travis		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Hottinger,Charles S		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Howard,Christopher M		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Hudson,Dabney S.		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hughes,James P		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	HUGHES,JAMES T		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hughes,Renarday		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Hull,Jeffrey L		8	4	127,478.00	24,348.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Humphrey III,Robert E		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Humphries,Clifton D		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hunnicut, Vincent H.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hunter,Cooksey P.		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hunter,Stephon D		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Hurley,James M.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Hurley,Randolph W		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Huskins,Michael A.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Hutchins,Robert D.		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Hyde,James A		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Imbach,Matthew R.		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Ince,Paul D		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Isbell Jr.,Charles E.		1C	7	72,832.00	13,910.91	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Iscoa,Francisco		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Isley,Carlos D		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Isley,Michael T		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jackson,Damien M		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Jackson,David A		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Jackson,Jon W		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Jackson,Keishea R		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jackson,Keon A		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jackson,Michael		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jackson,Norris M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jackson,William		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Janosko,Kathleen E.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Javid,Shane		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Jaworski,Stanley J		5	3	89,679.00	17,128.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jeffcoat,Jeremiah A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jefferson III,Archie		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jeffery IV,Alfred		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jeffery,Keyonna Denise		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jenkins,David E.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Jenkins,Tyrone A		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jett,Anthony D		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Aaron D		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Amir		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Ashley Maurice		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Briana D		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Johnson,Christopher		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Johnson,Cordell B		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Dino L		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Jeffrey Anthony		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Johnson,Jonathan T.		5	3	85,409.00	16,313.12	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Joseph B		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Johnson,Joseph W		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Johnson,Marc A		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Mark J.		1	6	62,080.00	11,857.28	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Michael P.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Johnson,Ricardo Andre		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Johnson,Shanita M.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Johnson,Tonya M		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Johnson,Tracie R		7B	1	103,153.00	19,702.22	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Jones,Charles R.		5	4	90,020.00	17,193.82	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jones,Eric W		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jones,Julian B.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jones,Lawrence E		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jones,Marquet		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jones,Oshane		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Jones,Ryan S		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Jordan,Antwan D		4	5	80,692.00	15,412.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Jorjorian,Adam D		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Justin,Tanya		1C	9	87,645.00	16,740.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Kalb,Brian S		4	3	73,190.00	13,979.29	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Kalinowski,Ronnie R		5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Kannry,Mitchell H		7	1	90,909.00	17,363.62	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Kauffman,Edward F.		7	3	100,611.00	19,216.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Kavlick,Craig M		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Keefe,David		5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Keelan,Thomas W		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Keenan,William C		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Keeton,Antonio E		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Kelleher,Anthony P		4	3	73,190.00	13,979.29	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Keller,Joey R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kelley,James R		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Kelly,Chad W		4	3	73,190.00	13,979.29	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kelly,Joseph Patrick		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Kelly,Patrick J		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kelly,Timothy JP		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Kendrick,Kyle J		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kennedy,Theodore J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kent,Keith		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kephart,Ryan C.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Keys,D'Ante		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kiatta Jr.,Gregory A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kinard,Patrick C		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	King,Michael C		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	King,Terry A		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Kingsbury,Ricardo L		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Kipple,Zachary A		4	4	76,851.00	14,678.54	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	ASST MARINE PILOT	Kirkpatrick,John K		3	5	73,931.00	14,120.82	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kirkpatrick,Richard S		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kiser,James E		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kittrell,Darren V.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Kittrell,James M		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kline,Katherine L		1	6	65,184.00	12,450.14	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Kline,Kevin P		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Kline,Kevin W		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kloss,Daniel J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Knaggs,Michael V		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Knigge,Sean H		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Kolarick,Eric S		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Korpon,Jason A		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kovach,Nicholas D.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Kramer,Blair W		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Kramer,Lynette		1C	9	79,677.00	15,218.31	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Krauss,Dustin K.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Krug,William J		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Kueppers,Matthew D.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Kues,Dennis H		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Kurian,Vinu V.		1C	5	56,212.00	10,736.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Kurland,Ellen S		7B	4	124,494.00	23,778.35	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Labille,Thomas C		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lacey,La'kisha L		7	2	95,637.00	18,266.67	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lacore,Michael D		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Ladd,Brian F		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Laird,Christopher		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	LAMMERT,PHILIP E		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lancaster,Alan M		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lancaster,Christopher R		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Lancaster,Michael A		1B	9	82,268.00	15,713.19	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lance,Pernelle R		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Landi,John R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lantz,Timothy M.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lare,Jeffery S		5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Latimer,John E.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - OM	Lato,John		7B	4	113,176.00	21,616.62	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Lawler,Michael P		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lawson Jr.,Arthur R		1	7	68,775.00	13,136.03	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT - Driver Training Program	Lawson Jr.,Porter		5	5	99,623.00	19,027.99	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Layman III,George M		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Leanza,Daniel L		4	6	97,439.00	18,610.85	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lee Jr.,Cranston V		5	4	103,523.00	19,772.89	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Lee,Anthony R		4	6	93,202.00	17,801.58	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lee,Cyprian O		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lee,Derrick L		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Lehan,Edwin M		4B	6	110,474.00	21,100.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lehan,Richard K		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lehman,Timothy D		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Leizear,Richard W		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Leland,Robert S		7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lemons,Brandon D		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lenard,Jeffrey B		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lenyk,Justin W		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Leone,Scott		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lerch,Jason A		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lescure,John L		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lewis,Angel M		7	4	111,137.00	21,227.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lewis,Ashleigh		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lewis,Danaryae		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lewis,Daniel E		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lewis,Larry E		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Lewis,Mark E		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lewis,Michael D		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lewis,Stephanie C		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lewis,Todd O		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Libcke Sr.,Joseph H		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Lignelli,Kevin J		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lipton,Jeffrey		7B	4	124,494.00	23,778.35	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Liriano,Nicole M.		7B	4	113,176.00	21,616.62	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Lisko,Charles A		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Little,Ronald L		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Lloyd,Anthony D		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - FOAM	Lloyd,Darryl E		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lockett,Gerell		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Loessy,Karen A		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Loften,Kianna C		1C	8	76,251.00	14,563.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Logan,Kevin B		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lomax,Keyon W		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lomax,Ronda R		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT PARAMEDIC	Long,Keith T		5B	5	117,543.00	22,450.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Long,Kurt M		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Lord,Douglas A		7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lord,Joshua R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Lottes,Daniel A		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Loughnane,Daniel G.		4B	3	80,522.00	15,379.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Louryk,Brent J		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lovato,Daniel A.		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Love,Antonio T		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Loving Jr.,Michael S		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lowe,Anthony R		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lowe,Charles V		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lowry Jr.,Robert		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lozupone,Joseph V.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lucas,Mark P		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lucas,Paul E		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Luckett,Mark E		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lusby,Jason R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Lynch,Lorenzo W		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Lyon,Joseph L		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Lytton,Anthony G		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Mack,Charles A		8	4	127,478.00	24,348.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mackall,Andre D		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Macleod,Scott E		1B	8	71,363.00	13,630.33	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Maffay,Russell A		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Maggi,Christopher S		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Marconi,Ronnie		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mardo,Darin M		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Marlowe,Shaun A		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Marshall,Robert A		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Martenas,Matthew I		4	4	76,851.00	14,678.54	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Martin Jr.,George R		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC AIDE	Martin,Dwayne A		4B	6	101,267.00	19,342.00	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Martin,Robert C.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Martin,Scott A		4	4	76,851.00	14,678.54	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mason Jr.,James R		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mason,Christopher R		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mason,Tikeeia I		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Matheson,Christopher		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mathews,Timothy		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mathias,Jeffrey A.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Matthews Jr.,James R		7	2	105,201.00	20,093.39	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Matthews,Steven L		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Matthews,Vickter M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	May Jr.,Reginald E		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	May,Steven		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Mayhew,Donald N		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mayhew,William		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mayo,Garry W		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mazzara,James S		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mazzeo,Patrick R.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Mcallister,Brian		5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McClellan Jr.,Michael		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	McClellan,Joshua E		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	McCloskey,Walter W		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Mcclure,Walter F		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McComas,Eric M		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mcconnell,Kevin P.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mccooy Jr.,James M		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mccrea,Nicole R		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mcdonough,Michael J		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mcdougal,Ignacio		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McDowney,Calvin L		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	McDuffie,Jimmy G		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	McGann,Timothy S		5	2	81,030.00	15,476.73	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mchale,Michael		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McIntyre,Matthew Robert		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - FOAM	Mckethan,Gary E		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mckinney,Deyon		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mckinney,Jackie		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mckinney,Jared R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McKnight,Clemente J		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McKnight,J'Quan		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mcknight,Steve A		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Mckoy,Anthony T		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Mclain,David		7	4	127,013.00	24,259.48	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	McMahan,Derek T.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	McMahon,James P		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	McMahon,Martin J		4	3	73,190.00	13,979.29	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mcmillan,Kermit J		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Mcnally,Joseph K.		5	3	85,409.00	16,313.12	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	McNulty,Robert		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Mcrae,Kevin A		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	McVey,Kevin Connelly		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Meachum,Michael A		7	2	109,983.00	21,006.75	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Meckley,William J.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Meinhardt,Craig J		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Melton,Juan B		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	MENDES,DEMARCO		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Merryman,Dustin Elliott		1C	7	72,832.00	13,910.91	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Miedzinski,Joseph		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Miesse,Miletus H.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Miller,Charles F		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Miller,Clifford R		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Miller,Jr,Jeffrey D		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Miller,Reginald C		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Miller,Travis L		1	8	68,919.00	13,163.53	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Mills,Steven D		7	4	116,429.00	22,237.94	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mills,Tarik		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mims,Darlene J		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mims,Hubert D		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Minor,David A		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mitchell,Irving L		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIRE INSPECTOR TECHNICIAN HEALTH	Mitchell,Joseph E		2B	7	91,881.00	17,549.27	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mitchell,Roderick K		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mizenko Jr.,Edward John		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mobley,Theodore		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moening,Nicholas D		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Montgomery,Colin J		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moon II,Thomas E		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mooney,Robert A		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moore Jr.,Timothy Joseph		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Moore,Christopher M		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Moore,Jason R		5	4	94,521.00	18,053.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moore,Patrick K.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Moore,Scott L		1C	7	72,832.00	13,910.91	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT FPD	Moose,Adam O		5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moose,Brian J		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Morant,Indea		1	2	50,348.00	9,616.47	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moreland,Christopher		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Morrell,Donald E		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Morris,Richard D		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Morton,Gary B		4	6	97,439.00	18,610.85	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moton - El,Michael D		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Moulton,Sharon P.		7B	1	98,241.00	18,764.03	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Moye,Niggora A		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mueller,Christian S		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC TECH	Mullen,Christopher K		1D	6	71,856.00	13,724.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Mullins,Anthony L		1	8	72,365.00	13,821.72	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Munford,Bryan O		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Mungo,Daniel R		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Murphy,Garrett Thomas		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Murphy,Michael T		1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Murphy,Steven G		4	6	88,966.00	16,992.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Muyleart Jr.,Harry I		4	3	73,190.00	13,979.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Myers,Daniel W		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Myers,Robert Allen		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Myles Jr.,Joseph B		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Nabinett,Darlene		1	9	83,197.00	15,890.63	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Nalborczyk,Benjamin E.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Negley,Jason K.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Nehf Jr.,Kenneth E		4	6	88,966.00	16,992.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Nelson,Delonte		1	3	52,789.00	10,082.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Nelson,Wayne R		5	4	103,523.00	19,772.89	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Nero Sr.,Rashid A		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Nesbitt,Keith B		4	6	97,439.00	18,610.85	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Neuman,Michael Paul		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Newman,Daniel		1	2	50,348.00	9,616.47	1.00	Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Nicholson,Dominic D		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Nickens,Keith D		7	3	110,672.00	21,138.35	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Nicks,Gerald O		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Nieman,Darrell J		4	5	88,761.00	16,953.35	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Norment,Richard W.		5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Norris,Eric J		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Nowlin,Ron O.		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - OM	Nunn,Adrian		7	4	127,013.00	24,259.48	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	O'Byrne,Ian C		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	O'conner,Paul M		5	4	90,020.00	17,193.82	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Oliff,Christopher F		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Oliphant,Christopher H		1	8	72,365.00	13,821.72	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Omasere,Oluwafunmike Ayosunmidibitoye		4B	6	96,664.00	18,462.82	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	O'neil,John Paul		1B	6	64,524.00	12,324.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	O'Neil,Michael J		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ordile,K. Gregory		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Orosz,Nicholas		1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ortenzo,Joseph		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Osgood,Ted F		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Otte,Kenneth August		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Otterbacher,Joshua		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Oudshoorn,Bert		1B	9	78,529.00	14,999.04	1.00	Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Owen,Matthew T		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Owens,Derrell J.		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Page,Brian M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Pagel,Douglas R		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Palman,Kurt		4	6	97,439.00	18,610.85	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Palmer,Brian D		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Palmer,David T.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Palmer,Jason L		5	4	94,521.00	18,053.51	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	PALMER,JUSTIN L.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Palmer,Victor D		1	9	72,344.76	13,817.85	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Palmerton,Matthew J.		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Parker,Amber		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Parker,David H		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Parker,Emmanuel A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Parrish,Laurie C		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Parrott,Corey A		1C	4	62,566.00	11,950.11	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Parson,James E		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Partridge,James L		7	4	121,721.00	23,248.71	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pata,Nicholas		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Patterson,Paul L		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Patton,Jeffrey L		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Payden,Darryl L		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Payne,Derek M		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Payne,Ernest E		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Payton,Ronald		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pegues,James		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Pelekhaty,Oleg		4	2	69,704.00	13,313.46	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Pennington,James L		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Penny,Gary A		4	6	93,202.00	17,801.58	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Perez,Ronaun L		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Perlmutter,Bryan D		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Perry,Brian A.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Peters,Anthony M		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Peterson,Paul M.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Peterson,Richard S		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Peterson,Vernon I		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pettis,Tekola A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Peyton,David H		1C	9	87,645.00	16,740.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Phillips,Brian D.		5	3	89,679.00	17,128.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Phillips,Joshua Thomas		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pickel,Vincent P		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Piedrahita,William		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pierce,Francis I		1	8	72,365.00	13,821.72	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pignataro,John Anthony		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	Pinto,Christopher Joseph		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT PARAMEDIC	Pitter,Leighton G		5B	5	117,543.00	22,450.71	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Pleasant,Tommy T		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Plummer,Patrick D.		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Poe,Duane		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Poetker,Michael R		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Poles,Michael		5	3	85,409.00	16,313.12	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Polish,Richard A		5	2	81,030.00	15,476.73	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Pollard Jr.,Ellis		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pollard,Deonte Marquette		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Porter,John S		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Potter,Darren S		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Potts,Robert		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Poust,Daniel L		7	3	110,672.00	21,138.35	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Powell Jr.,Melvin M		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Power,David G.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pratt,Donald J		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Pratt,Gregory K		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Pratt,LaVerne C		7B	1	103,153.00	19,702.22	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Preslipsky,Charles M		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Price,Torrence		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Price,Woodrow B		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Primus,Celina C		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Prince,Anthony M		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pringle,Kevin A.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Prout,Dion M		5	5	113,855.00	21,746.31	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Puifory,Darren J		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Pullen,Rych N		5	4	94,521.00	18,053.51	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Pye II,Nathaniel		1	2	50,348.00	9,616.47	1.00		Term	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Qazei,Abdul M	1B	9	78,529.00	14,999.04	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Quick Jr.,Darryl Anthony	1	5	58,657.00	11,203.49	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Quigley,William P	5	4	99,022.00	18,913.20	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Quintanilla,Japheth Melvin Orlando	1	7	65,500.00	12,510.50	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Rambo,Kenton D	4	5	66,387.00	12,679.92	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ramirez,Michael A	1	8	68,919.00	13,163.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Raymer,Robert J.	1C	6	69,412.00	13,257.69	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Reed Jr.,Wayne	1	2	50,348.00	9,616.47	1.00	Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Reed,Trevor	1	9	83,197.00	15,890.63	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Reeder,Duane A	1B	9	74,789.00	14,284.70	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Reid,Errol S	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Reynolds,Charles J	1	8	68,919.00	13,163.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Reynolds,Terry L	8	4	127,478.00	24,348.30	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Reynolds,Vanzago	5	5	104,367.00	19,934.10	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Rhodes Jr.,Charles T	1	5	58,657.00	11,203.49	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Rhone,Theodore A	1	9	75,962.00	14,508.74	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Riccione,Burke R.	1	9	72,345.00	13,817.90	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Rice Jr.,Edward C	7	4	111,137.00	21,227.17	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Rich III,Roy J	1	5	58,657.00	11,203.49	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Richardson,Michael James	1	7	65,500.00	12,510.50	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Riddick,Thomas G	5	4	99,022.00	18,913.20	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Ridgely,Paul D	1B	9	78,529.00	14,999.04	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Ridgeway,Michael S	4	4	76,851.00	14,678.54	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Riffe,Jonathan E	5	1	76,880.00	14,684.08	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Rimm,Andrew J	1	8	68,919.00	13,163.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Rimm,Kevin M	1B	9	86,008.00	16,427.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Rine,Thomas E	1B	9	82,268.00	15,713.19	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ringgold,Joshua	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Rinker,Thomas G	5	5	109,111.00	20,840.20	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Risper,Kelly	1	2	50,348.00	9,616.47	1.00	Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Roane Jr.,Ferman	5	4	99,022.00	18,913.20	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Roane,Gregory	1	2	50,348.00	9,616.47	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Roberts Jr.,Robert Owen	1	7	65,500.00	12,510.50	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Roberts,Krystal D	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Roberts,Kwame Q	7	4	116,429.00	22,237.94	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Robertson,Dion X	5	5	104,367.00	19,934.10	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Robey Jr.,George A	5	5	109,111.00	20,840.20	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Robinson,Damian N K	1	1	48,880.00	9,336.08	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Robinson,Eboni L	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Robinson,Emani A	1	2	50,348.00	9,616.47	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Robinson,Joseph D.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Robinson,Sylvester A	7	4	116,429.00	22,237.94	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Robinson,Terry L	1B	9	82,268.00	15,713.19	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Robinson,Wayne P	1B	9	89,747.00	17,141.68	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Rodgers Sr.,Djante J	4	5	80,692.00	15,412.17	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Rogers,Michael E	1B	9	86,008.00	16,427.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Rooney,John J	1B	9	78,529.00	14,999.04	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Roop,Michael A.	5	4	90,020.00	17,193.82	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Rose,William P.	4	5	80,692.00	15,412.17	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Rose,William S.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Roundtree Jr.,Ronald B	1B	8	71,363.00	13,630.33	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Roy,Michael A	1	8	68,919.00	13,163.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Rudy,Brian	7	3	105,642.00	20,177.62	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC	Ruiz,Rosalio	4B	6	92,061.00	17,583.65	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Russell,John A	1B	9	78,529.00	14,999.04	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Rust,Dominique	1	3	52,789.00	10,082.70	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Rutter,Christopher M.	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ryan,Charles A	1	9	72,345.00	13,817.90	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Ryan,Gene T	1C	5	65,989.00	12,603.90	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Ryan,Jared J	1C	5	65,989.00	12,603.90	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Sackey,Seth O	7	4	121,721.00	23,248.71	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Sadowski,Mark R	5	5	104,367.00	19,934.10	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Salmon,Thriline A	1C	6	69,412.00	13,257.69	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Sampson,Hosea L	5	4	99,022.00	18,913.20	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Samuels,Shantice	1	2	50,348.00	9,616.47	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Sanders,David L.	1C	9	79,677.00	15,218.31	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Santos,Steffen W	1	8	68,919.00	13,163.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Scaife,Sade A	1	6	62,080.00	11,857.28	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Schaake,David W	1B	9	82,268.00	15,713.19	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schaefer,Matthews P	1	8	68,919.00	13,163.53	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Schaefer,Paul M	8	4	127,478.00	24,348.30	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schaefer,Sean P	1	5	58,657.00	11,203.49	1.00	Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schaffer,Frederick S	1	9	72,345.00	13,817.90	1.00	Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schenemann,Troy		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schickler,Karl R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schlegel,Steven J		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT PARAMEDIC	Schneider,Henry L		5B	5	117,543.00	22,450.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Schott,David T		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Schrader,Joshua P		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Schuck,John K		4	5	84,727.00	16,182.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Scire,Jeffrey T		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Scott,Lee A		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Scott,Matthew W		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sealey,Toby R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Seavey Jr.,James P.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Seavey,James P		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sebastianelli,Matthew J		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sedegah,Martin E		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Seekford,William D		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Sefton,Christopher		8	4	122,628.00	23,421.95	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Sefton,Scott A		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Segears,Brandon		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Seiferd,Bradd L		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Selestok,John R		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	VICE FIREFIGHTER TECH	Sellitto,Michael J		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Seltzer,Troy A		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Settle,Jaquan		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Sewell,Landon S		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Seymour,Jay S		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Seymour,Jeffrey		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Shank,Matthew M		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Shanklin,Lincoln L		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Shannon,Brian A		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Shaw,Devin F		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Shaw,Erica		1	1	48,880.00	9,336.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sheltra,Richard S		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Shepard III,William T		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Shepard,Andre V		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Shine,Richard B		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Shipp Jr.,stephen william		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Short,Samuel D.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Shulman,Joseph		1C	1	56,212.00	10,736.49	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Shyab,Charles O		4	4	76,851.00	14,678.54	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Shymansky,Mychael S		7	3	105,642.00	20,177.62	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Siegel,Jason D		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Silverstrim Jr.,Thomas M		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Simba,Frelimo D		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Simister,Shannon T.		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Simister,William		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Simmons,Duane M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Simmons,Michael G.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Simmons,Naiya		1	2	50,348.00	9,616.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Simpson,Christopher L		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Simpson,Donald R		4	6	101,675.00	19,419.93	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Sims,Michael D		4	6	93,202.00	17,801.58	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Sinon,Sean P		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sirmons,James B		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Sistare,Gwendolyn T		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Skursky,Alan J		8	4	122,628.00	23,421.95	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Slonaker,Andrew M.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Slutman,Bryan Douglas e		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Slye,Christopher M		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Slye,David R		5	4	94,521.00	18,053.51	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Small Jr.,Robert N		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Small,Richard E		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Smith III,William H		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC AIDE	Smith Iv,Russell P		4B	4	84,183.00	16,078.95	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Smith,Betty E		7	4	111,137.00	21,227.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Smith,Daniel J.		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Smith,David A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Smith,Eric R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Smith,Gregory D		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Smith,Matthew S		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Smith,Michael		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Smith,Scott A		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Smith,Shalonda A		1	7	65,500.00	12,510.50	1.00		Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Smith,Tameka L		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT PARAMEDIC AIDE	Smith,Victor A		4B	6	105,871.00	20,221.36	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Smothers,Dean E		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Sneed,Johnathan		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Sneed,Terry D		5	5	113,855.00	21,746.31	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Snyderman,Jared M.		1C	4	62,566.00	11,950.11	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Snyders,Chad R		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Soderberg,Tadd N		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Speakes Jr.,Joseph L		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Spencer,Delano W		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Spencer,Jack M		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Spencer,John H		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Spencer,Saquan D		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Spielman,Michael D		5	4	90,020.00	17,193.82	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Spotts,Andrew L		5	5	104,367.00	19,934.10	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF (EMS)	Spriggs,Andre T		8	4	127,478.00	24,348.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	St Laurent,Roger		7B	4	124,494.00	23,778.35	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Stadler,Jason F.		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Stanfield,Michael A		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stanton,Michael J		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stanton,Ronald		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Stapleton,James A		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stanton,Jaquante R.		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Steele,Donald P		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Steen,Gary W		7	2	105,201.00	20,093.39	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Steinhardt,Michael J.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Steptoe,Charles Y.		7B	2	102,969.00	19,667.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Sternberg,Benjamin A		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Sterne Jr.,Richard G		7	4	127,013.00	24,259.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Stevens,James A		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Stevens,Philip S		4	3	73,190.00	13,979.29	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stevenson,Michael		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stewart Jr.,Michael T		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Stewart,Charles		7	4	116,429.00	22,237.94	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Stewart,David K		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Stewart,Eugene		7	4	127,013.00	24,259.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stewart,James E		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stewart,John K		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Stocker,Troy M		1C	7	72,832.00	13,910.91	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Stokes,Adrian N		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stolle,Brian L		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Stonestreet,Daniel J		1	5	58,657.00	11,203.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Stowe,Reginald		8	4	127,478.00	24,348.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Stratton,Adam L.		1C	9	79,677.00	15,218.31	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Streat,Jonathan E		7	3	110,672.00	21,138.35	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT - PFC Liaison	Stroman,Randell S		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Suggs,Jeffrey M		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Sullivan,Christopher M		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sullivan,Graham R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Sullivan,Richard L		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Summers,Shawn A		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Suto,Chuck B		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Sutton,Neal S		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Sviland,Charles D		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Swartz,Matthew M		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Swenson,Patrick M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Swerdlow,Paul		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Szugye,Kevin M		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tarbell,Jason C		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tate,Jonathan		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tate,Joseph M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tatum II,Idaryon R		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Taylor,Charles E		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Taylor,Deonta R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Taylor,James M		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Taylor,Reginal L		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Taylor-Garrison,Tracee Y		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Tayman,Brian C		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Teachey,Maurice		4	6	93,202.00	17,801.58	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Terry,David R		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Therres,Christopher J		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Thomas Jr.,Willis L		7	4	116,429.00	22,237.94	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thomas,Anthony		1	3	52,789.00	10,082.70	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Thomas,Demitrius D		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thomas,Jumanne P		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thomas,Shantielle A		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Thomas,Sherrod L		8	4	127,478.00	24,348.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thomas, Van S.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thompson Jr.,Gregory		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thompson,David		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thompson,John Christopher		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Thompson,Ralph L		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thompson,Ryan		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Thompson,William C.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Thorne,Jeffrey D		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Thornhill,Thomas B		8	4	122,628.00	23,421.95	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Thornton,John C		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Thorpe,Anthony D		5	4	99,022.00	18,913.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Thrasher,Brian L		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ticson,Brian		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Tippen,William M		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Tippett,John G		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Todd,Antonio L		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Toland,Dureyea		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tolbert,Earl H		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Tombras,Alexandros John		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tommasini,Anthony J		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Torres,John J		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Trace,Mark E		4	4	76,851.00	14,678.54	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Tracy,Sean Patrick		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Trapp,Artis A		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Troiano,Marco A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Trotter,Marcus A		4	2	69,704.00	13,313.46	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Troxell,Daniel M		7	4	121,721.00	23,248.71	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Troy,Donnell D		5	4	103,523.00	19,772.89	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Truesdel,Michael B		7	4	116,429.00	22,237.94	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT AIDE	Tucker,Christopher M.		4	5	80,692.00	15,412.17	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tucker,Denise Y		1	8	68,919.00	13,163.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Tucker,Lawrence L		1B	9	89,747.00	17,141.68	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Turner Jr.,James A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Turner,Adam		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Turner,Andre R		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Turner,Christopher John f		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Turner,Stephen J		1C	9	87,645.00	16,740.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Tyler,Daniel W		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Tyner Jr.,Reginald H		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - AIR	Tyree,Kelvin D		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Umrani,Hassan A		1	9	83,197.00	15,890.63	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Utley,Steven A		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Valentine,Guy A		5	4	103,523.00	19,772.89	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Vallandingham,Stephen D		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Vella,Anthony		1	5	58,657.00	11,203.49	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Veney,Lamont C		1B	8	82,068.00	15,674.99	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Verner,Levi C		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Vincent,Kelvin K		1B	8	71,363.00	13,630.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Vines,Steven W		1B	9	78,529.00	14,999.04	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Vitielliss,Dustin A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Vogt,Jason Eduard		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Voigt,Jeremiah C.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Waby,Michael C		5	5	109,111.00	20,840.20	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Waby,William		1	3	52,789.00	10,082.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Waddy,Eric A		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wagner,Ryan Robinson		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wagoner,Derrick R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Waikart,Andrew D.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Waldbauer,Richard E		1	9	72,345.00	13,817.90	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Walden III,Calvin L		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Walker Jr.,Curtis		1	9	79,580.00	15,199.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Walker,Christopher A		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Walker,Earl G		5	5	99,623.00	19,027.99	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Walker,Hubert		1	8	72,365.00	13,821.72	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Walko,Michael E.		7	3	100,611.00	19,216.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wallace,Donnell		1	2	50,348.00	9,616.47	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wallace,James A		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wallace,Marlyn R		1	9	75,962.00	14,508.74	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wallace,Maryln		4	1	66,387.00	12,679.92	1.00		Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	WARD Jr.,ROBERT		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Ward,Derek L		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Ward,Robert W		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Ward,Roy J		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Warley,Elliott L.		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Warren III,Granison M.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Warren,James S		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Wasarhaley,Robert E.		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Washington Jr.,Wayne D.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Washington,Antoine C		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Washington,David V		1	8	72,365.00	13,821.72	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Washington,John N		7B	4	124,494.00	23,778.35	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Washington,Patrick		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Washington,Robert		7	3	110,672.00	21,138.35	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Washington,Robert A		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Washington,Wayne D		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Watson II,William L.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Watson Jr.,Walter		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Watson,Johnetta E		7	4	116,429.00	22,237.94	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Watson,Richard		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Weimer,Shaun A.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Weinroth,Derrick		7B	1	98,241.00	18,764.03	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Welch,Rian J.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Welch,Shannon L		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wells,Kenneth M		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Welsh III,Henry E		8	4	127,478.00	24,348.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wessolleck,Harry H		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Westfield,Angelo T		7	4	121,721.00	23,248.71	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Whalen Jr.,Richard M		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wheeler,Berl D		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wheeler,Douglas W		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Wheeler,Wesley L		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Whisonant,Gregory W		1C	5	65,989.00	12,603.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Whistleman,Jacob O.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	White II,Tony A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	White,Adrienne N		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	White,Andrew		1	3	52,789.00	10,082.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	White,Daniel J		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	White,David A.		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	White,Isaac L		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	White,Joseph L		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	White,Michael G		7	2	100,419.00	19,180.03	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	White,Timothy R		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Wiggins,Garry W		5	5	109,111.00	20,840.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wiklund,Erik L		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Wilhelm,Jerry D		5	5	104,367.00	19,934.10	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wilkins,Raynard G		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wilkinson,John A		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Willey,Richard A		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	LIEUTENANT	Williams II,Preston L		5	4	99,022.00	18,913.20	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Alfred C		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Williams,Anthony F		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Antoine D		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Williams,Christopher T		1B	9	82,268.00	15,713.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Williams,David M		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	SERGEANT	Williams,Dexter B		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Jeremy		1	2	50,348.00	9,616.47	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Kenneth		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER PARAMEDIC	Williams,Paris E		1C	9	79,677.00	15,218.31	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Paul R		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Williams,Reginald M		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Robin		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Shawnte B		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Williams,Teo D		1B	9	74,789.00	14,284.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Tevin D		1	1	48,880.00	9,336.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Williams,Thomas L		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Williams,Timothy M		1	6	62,080.00	11,857.28	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wilson Jr.,Glenn D		1B	6	64,524.00	12,324.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Wilson,Checharna		7B	4	113,176.00	21,616.62	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wilson,Darrell		1B	7	67,944.00	12,977.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Wilson,Devaughn		1	2	50,348.00	9,616.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER	Wilson,Garry L		1	9	86,814.00	16,581.47	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH	Wilson,Kirk C		1B	9	82,268.00	15,713.19	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1D	1	58,656.00	11,203.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	9	79,677.00	15,218.31	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER PARAMEDIC			1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER TECH - FOAM			1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	FIREFIGHTER TECH - FOAM			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V*	LIEUTENANT			5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	LIEUTENANT			5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	LIEUTENANT			5	1	76,880.00	14,684.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	LIEUTENANT - EMS			5	1	76,880.00	14,684.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V*	SERGEANT AIDE			4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V*	SERGEANT AIDE			4	2	69,704.00	13,313.46	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V	SUPVY SUPPLY MGMT OFFICER			7	1	90,909.00	17,363.62	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	V*	VICE FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - OMD Street Calls	Arevalo Bell,Lucrecia E		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Baccus,Johnnie		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMS Preceptor	Bachelder,Andrew S		10	10	76,062.00	14,527.84	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Berry,Claudetta L		7	7	53,170.00	10,155.47	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Blatzheim,Joseph C.		9	9	67,727.00	12,935.86	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Boone,Cory		8	2	51,563.00	9,848.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Brock,Shirley D		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Brooks,Sharon L		7	10	57,016.00	10,890.06	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Burns,Tamela A.		9	9	67,727.00	12,935.86	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Campbell,Emma S		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Carroll Smith,Sarah		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Chasin,Steven B		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Clark,Latisha S		9	5	61,459.00	11,738.67	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Cleveland,Joseph N		7	10	57,016.00	10,890.06	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Cloud,Charles L		7	10	57,016.00	10,890.06	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Dixon,Mary L		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Drayton,Barnedia J.		7	9	55,734.00	10,645.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH - Aqua Pr	Gale,Tyrone M		7	8	54,452.00	10,400.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Gardner,Michael F		8	9	61,489.00	11,744.40	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Goodyear,Robert D		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Graham,Sharon		9	7	64,593.00	12,337.26	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Green,Vernard L		7	8	54,452.00	10,400.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Hackett,Carmen D		8	8	60,071.00	11,473.56	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Hassan,Deborah J		7	8	54,452.00	10,400.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - OMD Street Calls	Henderson,Shelia L		9	7	64,593.00	12,337.26	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	MEDICAL EQUIP WORKER	Ingram,Ernest		7	2	44,116.80	8,426.31	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Jenkins Jr.,Edward C		7	10	57,016.00	10,890.06	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	Program Analyst (GIS)	Johnson,Erik L		13	7	91,085.00	17,397.24	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMS Preceptor	Jones,Lucy L		10	10	76,062.00	14,527.84	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Jones,Michael		8	2	51,563.00	9,848.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Kelly,Lanae A		9	10	69,294.00	13,235.15	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMS Preceptor	Lantz,Larry E		10	10	76,062.00	14,527.84	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Lara,Rudis A		8	8	60,071.00	11,473.56	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Leyland,Kimberly M		7	8	54,452.00	10,400.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Lyles,Aretha G		9	9	67,727.00	12,935.86	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - OMD Street Calls	Melton,Isadore		9	1	55,191.00	10,541.48	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Mendoza,Luis A		7	8	54,452.00	10,400.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Miller,Anthony L		7	10	57,016.00	10,890.06	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Morris,Arthur A.		9	8	66,160.00	12,636.56	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMS Preceptor	Morton,Joyce A		10	10	76,062.00	14,527.84	1.00	Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Murphy,Zachariah M		8	1	50,145.00	9,577.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Nelson,Darlene R		8	8	60,071.00	11,473.56	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Newby,Adrienne		8	2	51,563.00	9,848.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Nordstrom,Barbara J		7	8	54,452.00	10,400.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMS Preceptor	Paramore,Reginald K		10	10	76,062.00	14,527.84	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Pell,Richard S		9	8	66,160.00	12,636.56	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Pinnix,Jacqueline D.		8	8	60,071.00	11,473.56	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Pitts Jr.,Vance L		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Posey,Anita C		7	9	55,734.00	10,645.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Reid,Yvette C		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Roberts,Pamela A		8	8	60,071.00	11,473.56	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Rodriguez,Mayra I		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Rosa,Annette		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Salmon,Worthnel A		9	9	67,727.00	12,935.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Sampson,Gary D		7	8	54,452.00	10,400.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	Program Analyst (GIS)	Semwanga,Peninah N		13	5	86,189.00	16,462.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Simpson,Dennis L		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Sistare,Naketa V		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Smith,Marie S.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	MEDICAL EQUIP WORKER	Smith,Randy		7	4	47,070.40	8,990.45	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Somuah,Marcella		9	9	67,727.00	12,935.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	MEDICAL EQUIP WORKER	Stackhouse,Luezone		7	4	47,070.40	8,990.45	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Steinberg,Steve		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Sterling,Jasper W		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Terry,Shuna M.		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Tolliver,Gonthel D		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Trimble,Alan J		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Turner,Melissa Y		8	8	60,071.00	11,473.56	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Van Order,Christopher		7	7	53,170.00	10,155.47	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Washabaugh,John A		8	1	50,145.00	9,577.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Weaver,Tracye L		9	9	67,727.00	12,935.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	LIEUTENANT	Williams,Adrian C		5	5	104,367.00	19,934.10	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	MEDICAL EQUIP WORKER	Williams,Keirson D		7	7	51,500.80	9,836.65	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	F	PARAMEDIC	Williams,Tikeya R		9	9	67,727.00	12,935.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	EMERGENCY MEDICAL TECH			7	1	45,478.00	8,686.30	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	EMERGENCY MEDICAL TECH			7	1	45,478.00	8,686.30	0.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PARAMEDIC - BASIC			8	1	50,145.00	9,577.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PARAMEDIC - BASIC			8	9	61,489.00	11,744.40	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PARAMEDIC - BASIC			8	1	50,145.00	9,577.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PARAMEDIC - BASIC			8	1	50,145.00	9,577.70	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PARAMEDIC - BASIC - Quality Management			9	7	64,593.00	12,337.26	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3206 - BASIC LIFE SUPPORT SVC	V	PROGRAM ANALYST			12	10	84,828.00	16,202.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	QUALITY ASSURANCE MANAGER	Adeleye,John A		13	1	106,000.00	20,246.00	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PROGRAM ANALYST	Agers,Julius		12	3	70,422.00	13,450.60	1.00		Term	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Allen,Kevin A		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Bailey,Katherine		9	2	56,758.00	10,840.78	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	Program Support Assistant	Bailey,Kim M.		7	8	49,508.00	9,456.03	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Baker,Jeffrey T		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Barnes,Selena		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Baskerville,Veronica A		7	8	54,452.00	10,400.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	MGMT PROGRAM ANALYST	Beaton,Andrew R.		14	10	116,325.56	22,218.18	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Blunt,Jerrice A		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Blyther,Aaron K		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Bryant,James		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Chase,Andrew B.		9	5	61,459.00	11,738.67	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Clark,Ricardo D		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Dalboe,Nicholas		8	2	51,563.00	9,848.53	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Edmundson,Chasity A		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Fudge,Talaya L		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Gilbert,Sabrina O		9	1	55,191.00	10,541.48	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC - OMD Street Calls	Green,Robin B		9	1	55,191.00	10,541.48	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Harris,Leila M		7	10	57,016.00	10,890.06	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Hayes Jr.,Bernie		9	9	67,727.00	12,935.86	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Henderson,Patrick E.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	STAFF ASSISTANT	Hill,Delores E		11	8	65,646.00	12,538.39	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Hill,Keisa L		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Humphrey,Erin M		9	7	64,593.00	12,337.26	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Ibrahim,Jane N		9	6	63,026.00	12,037.97	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH - Aqua Pr	Jackson,Donnita S		7	8	54,452.00	10,400.33	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	Nurse Consultant	Johnson,Shanika T		12	2	77,323.00	14,768.69	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Jones Hutchison,Chanel		9	10	69,294.00	13,235.15	1.00		Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Jones,Jonathan L		7	8	54,452.00	10,400.33	1.00		Reg	Y

FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Lesane,Sonya M.		9	8	66,160.00	12,636.56	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Little,Calvin W		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Lucas,Susan P		9	10	69,294.00	13,235.15	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Lyons,Kenneth L		9	10	69,294.00	13,235.15	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Mckinley,Rosalyn F		7	10	57,016.00	10,890.06	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Miller,Ronnell C.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	INTERIM MEDICAL DIRECTOR	Mount Varner,Geoffrey G		11	0	235,612.00	45,001.89	1.00		Term	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Nance,Victoria A		9	9	67,727.00	12,935.86	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Newman,Larone R		7	8	54,452.00	10,400.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Nwosu,Nathan N		7	10	57,016.00	10,890.06	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	O' Byrne,Holly A		9	2	56,758.00	10,840.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Ottley,Elsa B		7	6	51,888.00	9,910.61	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Randolph,Kisha R		7	10	57,016.00	10,890.06	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	SUPV PUBLIC HEALTH ANALYST	Roque,Sarah		13	0	111,650.00	21,325.15	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	FIREFIGHTER PARAMEDIC	Rosebrough,William S.		1C	6	69,412.00	13,257.69	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Rust,Nicole R		7	8	54,452.00	10,400.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Scott,Lenora		9	9	67,727.00	12,935.86	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	Program Support Assistant	Scott,Robin E		7	10	52,274.00	9,984.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Sellers,Ericka L.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Shaw,Kim R.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Smith,Monique M		7	10	57,016.00	10,890.06	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Spriggs,Kamisha L		9	9	67,727.00	12,935.86	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Stocking,Spencer Thomas		8	2	51,563.00	9,848.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Stroman,Ladonna M		7	10	57,016.00	10,890.06	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Styles,Althea L		7	8	54,452.00	10,400.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Thomas,Saria Q		7	8	54,452.00	10,400.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Thompson,Crystal V		7	8	54,452.00	10,400.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	BATTALION EMS SUPV CAPTAIN - OMD	Timmons,Michael D		7	4	111,137.00	21,227.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Valentine-taylor,Ebony T.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Walker,Chinua A		7	8	54,452.00	10,400.33	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Watson,Michael M		9	6	63,026.00	12,037.97	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	MEDICAL RECORDS TECH	White,Angela L.		8	8	53,487.00	10,216.02	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	White,Blake K.		7	10	57,016.00	10,890.06	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC	Woodstock,Ferrol N		9	10	69,294.00	13,235.15	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	PARAMEDIC - BASIC	Wormley,Tanisha A		8	2	51,563.00	9,848.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Wright,Kecia A.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	F	EMERGENCY MEDICAL TECH	Wright,Tonda M.		7	9	55,734.00	10,645.19	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	ASST MEDICAL DIRECTOR - Excepted Service			11	0	170,739.00	32,611.15	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	EMERGENCY MEDICAL TECH			7	1	45,478.00	8,686.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	EMERGENCY MEDICAL TECH			7	1	45,478.00	8,686.30	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	MEDICAL EQUIP WORKER			7	1	42,640.00	8,144.24	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	10	69,294.00	13,235.15	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC			9	1	55,191.00	10,541.48	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V*	PARAMEDIC - BASIC			8	1	50,145.00	9,577.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC - BASIC			8	1	50,145.00	9,577.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3207 - ADVANCED LIFE SUPPORT SVC	V	PARAMEDIC - BASIC			8	1	50,145.00	9,577.70	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Adams,Christopher S		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Ader,Michael Scott		1	7	65,500.00	12,510.50	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Armstrong,Linwood		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Ayres Jr.,John D		1	9	83,197.00	15,890.63	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Bagdovitz,Peter J		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT AIDE	Baucum,Gregory D		4	5	80,692.00	15,412.17	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Beattie,William E		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	ASST MARINE PILOT	Blake,Anthony T		3	6	81,479.00	15,562.49	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Bourassa,Ryan L.		5	3	85,409.00	16,313.12	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT - K9	Bozarth,Robert M		4	4	76,851.00	14,678.54	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Bunn,Gerald U		1	9	72,345.00	13,817.90	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Burton,Edgar O		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Buscavage,Charles L		1	9	79,580.00	15,199.78	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Butler,LaShay M		1	1	48,880.00	9,336.08	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Byrne,Kelly M.		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Carmody,Dennis B		1	8	68,919.00	13,163.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH - MO	Carr,Kevin A		1B	9	86,008.00	16,427.53	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Carroll,Jeffrey A		1	9	75,962.00	14,508.74	1.00		Reg	Y
FBO	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	CAPTAIN	Carter Jr.,Louis H		7	4	116,429.00	22,237.94	1.00		Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	CAPTAIN	Carter,Juan T		7	4	116,429.00	22,237.94	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Clark,Timothy J		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Comer,John E		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH - MO	Covey,Jonathan B		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Cramer,Michael L		5	3	89,679.00	17,128.69	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Deavers,Warren M		1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Dillon,Thomas E		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Dowd,Timothy P.		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	MARINE OPERATOR	Duty,William H		1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Dypsky,Greg C		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Giannini,Peter A		5	4	94,521.00	18,053.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Gimmel Jr.,Michael D.		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Green,Kevin		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Green,Walter L		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Griest Jr.,James F		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Griffin,William C		5	5	99,623.00	19,027.99	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Grimes,Seth A		1B	7	67,944.00	12,977.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Harrison,Kenneth N		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Heaney,Robert J.		1	9	72,345.00	13,817.90	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Hershey,Christopher H		4	6	88,966.00	16,992.51	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Hiligh,Berlin D.		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Himes,Steven		4	3	73,190.00	13,979.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Hoffman,Joseph A		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	BATTALION FIRE CHIEF	Holt,Bernard N		8	4	127,478.00	24,348.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Hottinger,Robert B		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT AIDE	Hounshell,Ramon A		4	6	93,202.00	17,801.58	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	BATTALION FIRE CHIEF	Jeffery,Timothy A		8	4	127,478.00	24,348.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Johnson,Heath D		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Johnson,Ricky		5	5	113,855.00	21,746.31	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Johnson,Roderick K		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Kemp,Ronald M		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT AIDE	Kennedy Jr.,William H		4	6	97,439.00	18,610.85	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Krabbe,Bret W		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Kuhn,Stephen		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Ladd Jr.,Marvin W		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Lee,Wilma D		1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Martincheck,George P		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Mason,Rodney A		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Mcallister,Terry B		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Mcneece,Daniel R		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	VICE FIREFIGHTER TECH	Mosley,Joseph K.		1B	9	74,789.00	14,284.70	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Muccino,Stephen J		1	9	83,197.00	15,890.63	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	BATTALION FIRE CHIEF - SO	Mullikin,Robert P		8	4	127,478.00	24,348.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Olinger Jr.,Milton H		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Orsi Jr.,David T		1	7	65,500.00	12,510.50	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Patterson,Curtis		1	6	62,080.00	11,857.28	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Payton,Bernard		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	CAPTAIN	Pearson,Robert V		7	3	110,672.00	21,138.35	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Phipps Jr.,Fred T		4	5	84,727.00	16,182.86	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Potter,Calvert L		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Puglisi,Michael J		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Pylar,David J		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Rabaiotti,Michael J		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Rainwater,Joseph H		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Reid,Luciean T		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Richardson,Robert S		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Russell Roach,Eugene F		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Schwarzman,Richard A		1B	9	82,268.00	15,713.19	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Shymansky Jr.,John M		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Sipes,Jan		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Smith,Christopher S.		4	4	80,694.00	15,412.55	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	CAPTAIN	Smith,Edward C		7	4	116,429.00	22,237.94	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	BATTALION FIRE CHIEF - SO	Sollers Jr.,John J		8	4	127,478.00	24,348.30	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER EMT	Supko,Monte W		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Taper,Stanley A		1	9	79,580.00	15,199.78	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Taylor,Rodney K		4	5	84,727.00	16,182.86	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Tinsley,David N		4	3	73,190.00	13,979.29	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Turnell,Gregory G		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	VanMaenen,Peter		4	2	69,704.00	13,313.46	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	SERGEANT	Walker Jr.,Michael E		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Ward,James V		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Waters Jr.,John B		1B	9	78,529.00	14,999.04	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	West,James L		1B	9	78,529.00	14,999.04	1.00	Reg	Y

FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER TECH	Whetzel,William J		1B	9	89,747.00	17,141.68	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	FIREFIGHTER	Williams,Charlie A		1	9	75,962.00	14,508.74	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	F	LIEUTENANT	Wright,Alfred Jr		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	ASST MARINE PILOT			3	1	61,100.00	11,670.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER			1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER			1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER EMT			1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3304 - SPECIAL OPERATIONS TRAINING	V	FIREFIGHTER TECH			1B	1	51,324.00	9,802.88	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3307 - MARINE FIRE FIGHTING	F	MARINE ENGINEER	Dipietro,David J		6	4	112,570.00	21,500.87	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3307 - MARINE FIRE FIGHTING	F	MARINE ENGINEER	Romero,Henry A		6	4	112,570.00	21,500.87	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3307 - MARINE FIRE FIGHTING	F	MARINE ENGINEER	Smith Jr.,Marvin L		6	4	102,781.00	19,631.17	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3307 - MARINE FIRE FIGHTING	F	MARINE ENGINEER	Wright,Robert E		6	4	112,570.00	21,500.87	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3309 - HIGH ARIEL RESCUE	F	SERGEANT	Dickey,Jeffrey L		4	6	97,439.00	18,610.85	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3309 - HIGH ARIEL RESCUE	F	ASST MARINE PILOT	Sandy,Matthew J		3	5	73,931.00	14,120.82	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3309 - HIGH ARIEL RESCUE	F	MARINE PILOT	Schaffer,Richard D		6	4	107,676.00	20,566.12	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3309 - HIGH ARIEL RESCUE	F	MARINE PILOT	Tremblay,Darrell		6	2	92,693.00	17,704.36	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3309 - HIGH ARIEL RESCUE	F	MARINE PILOT	Whiting,Darrell		6	1	83,833.00	16,012.10	1.00	Reg	Y
FB0	15	3000 - FIELD OPERATIONS	3309 - HIGH ARIEL RESCUE	F	MARINE PILOT	Whiting,Darrell L		6	4	112,570.00	21,500.87	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4106 - EMPLOYEE PREPAREDNESS	F	Program Support Assistant	Little,Carolyn		8	10	56,273.00	10,748.14	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	LIEUTENANT	Aceto,Joseph M		5	5	104,367.00	19,934.10	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Bell,Scott D		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Budd,Eric S		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	Instructional Systems Specialist	Campbell,Timothy L		12	5	74,538.00	14,236.76	1.00	Term	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Castner,Christopher L		1C	7	72,832.00	13,910.91	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Coll,Philip J		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Cooper,David C		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Cutler,Samuel A.		1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	DeMeo,Anthony M.		1C	5	65,989.00	12,603.90	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	CAPTAIN	Dolby Sr.,Michael A		7	4	116,429.00	22,237.94	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Drucker,Marcus N		1C	7	72,832.00	13,910.91	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Egan,John J		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Fannin,Kyle D		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	EMS Preceptor - CPR Instructor, Comm	Forrest Jr.,Michael R		10	10	76,062.00	14,527.84	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Foster,Aaron R		1	8	68,919.00	13,163.53	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Free,Justin		1C	6	69,412.00	13,257.69	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Garnett,Angelo R		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Gerber,Stephen Henry		1C	3	60,121.00	11,483.11	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Hawkins,Razell D		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	Training Instructor	Hinton,Christopher Douglas		12	4	72,480.00	13,843.68	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Hinz,August D		1C	3	60,121.00	11,483.11	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Hooks,Terricka Michelle		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Hyde Jr.,Kenneth B		1C	7	72,832.00	13,910.91	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Jackson,Jaimie L		1C	7	72,832.00	13,910.91	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	LIEUTENANT	Johnson,Gregory M		5	4	99,022.00	18,913.20	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Kiekbusch,Joshua		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	King,Jeremy N		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	BATTALION FIRE CHIEF	Knight,Michael		8	3	117,045.00	22,355.60	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	Training Technician	Lea,Betty J.		7	8	49,508.00	9,456.03	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Leone,Scott J		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Long,Kenneth W		1C	3	60,121.00	11,483.11	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Lucas,Quentin L		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	PARAMEDIC - BASIC	Marzette,Melanie A.		8	1	50,145.00	9,577.70	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	SERGEANT	Mason,Roshawnda K		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	EMERGENCY MEDICAL TECH - Child Pa	Matthews,Terrie L		7	10	57,016.00	10,890.06	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Mattison,Jeffrey E		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Midkiff,Raleigh		1	5	58,657.00	11,203.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Mokracek,Matthew D		1C	3	60,121.00	11,483.11	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	SERGEANT - Recruit Training Instructo	Montgomery,Michael A		4	6	97,439.00	18,610.85	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Moore,Davon A		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Morgan,Michael S		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Nellis,Eric D		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Paiva,Joshua Joseph		1C	3	60,121.00	11,483.11	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Patterson,Natalie L		1C	3	60,121.00	11,483.11	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER PARAMEDIC	Ragucci,Nicholas R		1C	1	56,212.00	10,736.49	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	BATTALION EMS SUPVR CAPTAIN	Robinson,Karl H		7	2	100,419.00	19,180.03	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	BATTALION EMS SUPVR CAPTAIN	Rosich-Capo,Marie A		7	2	114,765.00	21,920.12	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Royster,Malik A		1	1	48,880.00	9,336.08	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	BATTALION FIRE CHIEF	Sa'adah,Rafael		8	4	122,628.00	23,421.95	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER TECH	Saval,Harry M		1B	8	71,363.00	13,630.33	1.00	Reg	Y
FB0	15	4000 - EMPLOYEE PREPAREDNESS	4207 - SPECIALIZED TRAINING	F	FIREFIGHTER EMT	Schuler,Thomas M		1	5	58,657.00	11,203.49	1.00	Reg	Y

FBO	15	4000 - EMPLOYEE PREPAREDNESS	42CP - CADET PROGRAM	F	FIRE CADET	Webster,Erlasha B				1	1	22,526.00	4,302.47	1.00	Temp	Y
FBO	15	4000 - EMPLOYEE PREPAREDNESS	42CP - CADET PROGRAM	F	FIRE CADET	Wedlock,Aaron H				1	1	22,526.00	4,302.47	1.00	Temp	Y
FBO	15	4000 - EMPLOYEE PREPAREDNESS	42CP - CADET PROGRAM	F	FIRE CADET	White,Carlton A				1	1	22,526.00	4,302.47	1.00	Temp	Y
FBO	15	4000 - EMPLOYEE PREPAREDNESS	42CP - CADET PROGRAM	F	FIRE CADET	Willoby,Franzeel E				1	1	22,526.00	4,302.47	1.00	Temp	Y
FBO	15	4000 - EMPLOYEE PREPAREDNESS	42CP - CADET PROGRAM	F	FIRE CADET	Yates,James H				1	1	22,526.00	4,302.47	1.00	Temp	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Program Support Assistant	Abdul-Saboor,Muhammad				8	9	50,740.00	9,691.34	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Alatish,Moshood				11	6	61,256.00	11,699.90	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Amaya Duran,Jose W				11	6	61,256.00	11,699.90	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Brown,Charles W				11	10	68,577.60	13,098.32	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Brown,Derwin C.				11	5	59,425.60	11,350.29	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	MAINTENANCE MECHANIC LEADER	Brown,James A				10	10	71,448.00	13,646.57	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH FORMN	Buckler,Justin				11	1	81,182.40	15,505.84	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Butler,Paul J				11	10	68,577.60	13,098.32	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Maintenance Mechanic	Clarke,Welford A				9	10	62,067.20	11,854.84	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Heavy Mobile Equip Mech Leader	Coleman,Terry L				11	9	73,008.00	13,944.53	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Crawford,Emory C				11	10	68,577.60	13,098.32	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	MOBILE EQUIP METAL MECHANIC	Curtis,Thomas E				10	10	65,249.60	12,462.67	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Fleet Management and Maintenance	Dulling,James O				14	0	113,300.00	21,640.30	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	STAFF ASSISTANT	Freeman,Rose C				8	2	41,724.00	7,969.28	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Program Support Assistant	Fulwood,Gary M				8	2	41,724.00	7,969.28	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Green,Darnley N				11	5	59,425.60	11,350.29	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Assistant Fleet Management Officer	Hanson,James C				12	0	99,442.38	18,993.49	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Program Support Assistant	Henry,Trulon Marcus				8	1	40,436.00	7,723.28	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Jackson,Naqari M				11	4	57,595.20	11,000.68	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP REPAIRER	Jacobs,Terrence T				8	3	48,152.00	9,197.03	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Program Support Assistant	Key,Michael K				8	1	40,436.00	7,723.28	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP REPAIRER	Latta,Rashaad M				8	1	46,592.00	8,899.07	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	GEN FOREMAN	Leake,Dan C				14	0	90,833.60	17,349.22	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	MACHINIST	Maguire Jr.,Thomas E				11	10	68,577.60	13,098.32	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Program Support Assistant	McCray,Terrell Monricko				8	1	40,436.00	7,723.28	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Program Support Assistant	Millner,Alfred R				8	1	40,436.00	7,723.28	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH FORMN	Mitchell,Torez D				11	0	72,321.60	13,813.43	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Norman Jr.,Kenneth L				11	10	68,577.60	13,098.32	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Heavy Mobile Equip Mech Leader	Patton,Zackery Travis				11	8	71,032.00	13,567.11	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH FORMN	Peterson,Ralph				11	1	75,441.60	14,409.35	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	CAPTAIN	Settle,Larry W				7	4	121,721.00	23,248.71	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Shattock,Rohan				10	1	49,712.00	9,494.99	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP HELPER	Slater,Daimion L				5	1	37,793.60	7,218.58	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	Maintenance Mechanic	Smith,Arthur N				9	10	62,067.20	11,854.84	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	CLERICAL ASSISTANT	Smith,Karen E				6	10	47,215.00	9,018.07	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Thomas,Lionel G				11	10	68,577.60	13,098.32	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP HELPER	Thompson,Kevin W				5	1	37,793.60	7,218.58	1.00	Term	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	INVENTORY MGMT SPEC	Warner,Cotrevia				11	1	57,960.00	11,070.36	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	West,Anthony W				11	8	64,916.80	12,399.11	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	F	HEAVY MOBILE EQUIP MECH	Wilson,Anthony L				11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECH					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	HEAVY MOBILE EQUIP MECHANIC					10	1	49,712.00	9,494.99	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	MAINTENANCE MECHANIC SUPV					13	1	57,897.00	11,058.33	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	MOBILE EQUIP MECH FORMAN					11	1	52,104.00	9,951.86	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	MOBILE EQUIP METAL MECHANIC					10	1	49,712.00	9,494.99	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5105 - FIELD INFRASTRUCTURE	V	WELDER					12	1	54,600.00	10,428.60	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	SUPPLY TECH	Bluford,Jeffrey W				7	10	52,274.00	9,984.33	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	SUPPLY TECH	Duncan,Owen G				7	9	50,891.00	9,720.18	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	Inventory Management Spec.	Jackson,Michael C				9	7	57,329.00	10,949.84	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	Contract Specialist	Jones,Peter				13	3	81,293.00	15,526.96	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	Supply Management Specialist	Keys,Charity I				9	10	57,267.00	10,938.00	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	SUPPLY TECH	MITCHELL III,LOUIS J				7	7	48,125.00	9,191.88	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	SUPPLY TECH	Tinsley,James J				7	2	41,210.00	7,871.11	1.00	Reg	Y
FBO	15	5000 - OPERATIONS SUPPORT	5204 - INVENTORY MANAGEMENT	F	CAPTAIN - Special Projects					7	3	110,672.00	21,138.35	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6109 - OFFICE OF STANDARDS	F	LIEUTENANT - Recruiting	Frazier,Troy L				5	5	104,367.00	19,934.10	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6109 - OFFICE OF STANDARDS	F	CAPTAIN - Recruitment Officer	Hamm,Spencer A				7	3	110,672.00	21,138.35	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6109 - OFFICE OF STANDARDS	F	HEARING REP	Little,Sandra				12	7	78,654.00	15,022.91	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6109 - OFFICE OF STANDARDS	F	CAPTAIN - Regulations Officer	Mcguire,Eric G				7	3	110,672.00	21,138.35	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6109 - OFFICE OF STANDARDS	F	LIEUTENANT	Spalding,David S				5	5	109,111.00	20,840.20	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6109 - OFFICE OF STANDARDS	F	SUPPORT SRVS ASST	Young,Jamil A				6	9	45,962.00	8,778.74	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6209 - OFFICE OF COMPLIANCE	F	PARALEGAL SPECIALIST	Moody,Aljeanetha S				12	1	66,306.00	12,664.45	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6209 - OFFICE OF COMPLIANCE	F	COMPLIANCE & REVIEW OFFICER	Peden,Angela M				14	0	93,937.00	17,941.97	1.00	Reg	Y
FBO	15	6000 - POLICY AND PLANNING	6209 - OFFICE OF COMPLIANCE	F	COMPLIANCE SPECIALIST	Washington,Patricia D				12	6	76,596.00	14,629.84	1.00	Reg	Y

FB0	15	6000 - POLICY AND PLANNING	6209 - OFFICE OF COMPLIANCE	F	PROGRAM ANALYST	Wayns,Shelly K		12	4	72,480.00	13,843.68	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6309 - OFFICE OF EQUITY & DIVERSITY	F	Diversity Program Manager	Stewart-Ponder,Gitana Y		14	0	110,787.00	21,160.32	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6309 - OFFICE OF EQUITY & DIVERSITY	V	Program Support Assistant			8	1	40,436.00	7,723.28	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	BATTALION EMS SUPVR CAPTAIN - EL	Bianchi,Todd		7B	2	102,969.00	19,667.08	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	LIEUTENANT - EMS - ELO1	Boone,Teres C		5	4	103,523.00	19,772.89	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	BATTALION EMS SUPVR CAPTAIN - EL	Bouknight,Anthony J		7	4	116,429.00	22,237.94	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	BATTALION EMS SUPVR CAPTAIN - EL	Carter,Rodney		7B	4	124,494.00	23,778.35	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	BATTALION EMS SUPVR CAPTAIN - EL	Della-Camera,Susie L		7B	1	98,241.00	18,764.03	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	SERGEANT - FLO4	Finamore,Charles A.		4	5	80,692.00	15,412.17	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	SERGEANT - FLO1	Fox,Richard A		4	6	88,966.00	16,992.51	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	SERGEANT - FLO3	Garner,Victor L		4	4	88,379.00	16,880.39	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	FIREFIGHTER TECH - FOAM	Lane,John W		1B	9	86,008.00	16,427.53	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	BATTALION EMS SUPVR CAPTAIN - OM	Panek,Brent W		7B	4	124,494.00	23,778.35	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	LIEUTENANT - EMS - ELO4	Rogers,Timothy		5	5	109,111.00	20,840.20	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	SERGEANT - FLO2	Sellers,Paul B		4	4	76,851.00	14,678.54	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	SERGEANT	Sheehan,James J		4	1	66,387.00	12,679.92	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	BATTALION FIRE CHIEF	Smith,Patrick C		8	4	121,721.00	23,248.71	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	LIEUTENANT	Taylor,Jeffery D		5	3	85,409.00	16,313.12	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	LIEUTENANT - EMS	Thomas,John E		5	4	103,523.00	19,772.89	1.00	Reg	Y
FB0	15	6000 - POLICY AND PLANNING	6409 - EMERGENCY COMMUNICATIONS	F	LIEUTENANT - EMS - ELO2	Winslow,Edward B		5	4	99,022.00	18,913.20	1.00	Reg	Y
FB0	15	7000 - STATE SAFETY OVERSIGHT PROGRAM	7010 - RAIL SAFETY	F	CAPTAIN - RAIL SAFETY	Ellerbe,Kelton B		7	4	121,721.00	23,248.71	1.00	Reg	Y
AGENCY TOTAL										157,570,681.23	30,096,000.11	2,129.00		

ATTACHMENT

QUESTION 5(a)

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	LAST NAME	FIRST NAME	MODEL_NAME	CONTACT_NAME
2022075885	Cellular	1100 4TH STREET SW	7	FPD	Ellerbe	Kelton	Blackberry Bold 9930	Kelton Ellerbe
2022075946	Cellular	2000 14TH STREET NW 20009	1	100	Cade	Leroy	BB Curve 9350	Leroy Cade
2022364213	Cellular	1103 HALF STREET SW 20001	1	Fleet	Alexander	Harding	BB Bold 9930	Harding Alexander
2022367352	Cellular	1103 HALF STREET SW 20001	1	Fleet	Coleman	Terry	BB Bold 9930	Terry Coleman
2022707603	Cellular	3170 V STREET NE	1	Warehouse Recei	Mitchell	Louis	Casio Ravine2	Louis Mitchell
2022717911	Cellular	500 F STREET NW 20001	1	100	Mills	Edward	BB Bold 9930	Edward Mills
2022762361	Cellular	1338 PARK ROAD NW 20010	1	NA	Edwards	Andre	BB Bold 9930	Andre Edwards
2022764185	Cellular	4811 MACARTHUR BLVD NW 20007	5	500	Spare Casio Phone	Spare Casio Phone	Casio Ravine2	Spare Casio Phone Spare Casio Phone
2022766162	Cellular	1100 4TH STREET SW	7	FPD	Burr	Thomas	Blackberry Bold 9930	Thomas Burr
2022766177	Cellular	2225 5TH STREET NE 20002	1	HAZMAT	Hazmat Team	Hazmat Team	Casio Ravine2	Hazmat Team Hazmat Team
2022766676	Cellular	1100 4TH STREET SW	7	FPD	Williams	Rolonda	Blackberry Bold 9930	Rolonda Williams
2022771889	Cellular	1338 PARK ROAD NW 20010	1	Office	Egan	Sean	Blackberry 9930	Sean Egan
2022776434	Cellular	4300 WISCONSIN AVENUE NW 20001	1	100	Gretz	Raymond	BB Curve 9350	Raymond Gretz
2022776823	Cellular	2225 M STREET NW	1	Radio shop	Young	Jerome	BB Bold 9930	Jerome Young
2023025334	Cellular	2531 SHERMAN AVENUE NW 20001	2	Special Ops	Beales	Denise	Blackberry 8830	Denise Beales
2023026310	Cellular	2000 14TH STREET NW 20009	5	FOIA	Pleasant	Shakira	Blackberry 9930	Shakira Pleasant
2023067096	Tablet	2000 14TH STREET NW 20009	5	EEO	Henline	Joshua	iPAD2	Joshua Henline
2023082588	Wireless Air-Card	2000 14TH STREET NW 20009	4	HR	Laster	Shawn	jetpack- verizonwireless	Shawn Laster
2023091181	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT Division	Cooper	Ozell	V620	Ozell Cooper
2023093560	Cellular	2000 14TH STREET NW 20009	4	400	Johnson	Erik	Blackberry Bold 9930	Erik Johnson
2023212653	Cellular	2000 14TH STREET NW 20009	1	IAD	Morton	Joyce	BB Curve 9350	Joyce Morton
2023229651	Cellular	2000 14TH STREET NW 20009	5	533-A	Teneyck	Kimberly	BB Bold 9930	Kimberly Teneyck
2023293484	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT Division	Spare MiFi	Spare MiFi	mifi 5510L	Spare MiFi Spare MiFi
2023293524	Wireless Air-Card	2000 14TH STREET NW 20009	5	500	Washington - iPad	Angela	Galaxy Nexus	Angela Washington - iPad
2023296567	Cellular	500 E STREET 20001	2	DFC Engine #2 -	DFC Engine #2 -	DFC Engine #2 - MiFi	mifi 5510L	DFC Engine #2 - MiFi DFC Engine #2 - MiFi
2023298238	Wireless Air-Card	2000 14TH STREET NW 20009	4	400	GETAC Testing	GETAC Testing	Galaxy Nexus	GETAC Testing GETAC Testing
2023309533	Cellular	1018 13TH STREET NW 20001	3	1a	EMS 2 Supervisor	EMS 2 Supervisor	BB Bold 9930	EMS 2 Supervisor EMS 2 Supervisor
2023405286	Cellular	2000 14TH STREET NW 20009	4	HR	Laster	Shawn	BB Bold 9930	Shawn Laster
2023452376	Cellular	1338 PARK ROAD NW 20010	1	trailer 2	Aide Special opps	Aide Special opps	Casio Ravine2	Aide Special opps (Rotate phone) Aide
2023452487	Cellular	1100 4TH STREET SW	1	Clinic	Morris	Fred	Blackberry Bold 9930	Fred Morris
2023452555	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	100	Spare Blackberry	Spare Blackberry	Blackberry Curve 8330	Spare Blackberry Spare Blackberry
2023455805	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	1a	Follin	James	Blackberry Bold 9930	James Follin
2023455951	Cellular	2000 14TH STREET NW 20009	4	400	Kaur	Raj	blackberry TOUR	Raj Kaur
2023456238	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	100	Streat	Jonathan	BB Bold 9930	Jonathan Streat
2023456397	Cellular	1100 4TH STREET SW	7	700	Matthews	Norita	Blackberry Bold 9930	Norita Matthews
2023456484	Cellular	2531 SHERMAN AVENUE NW	1	100	Graham	James	Blackberry Bold 9930	James Graham
2023456537	Cellular	2000 14TH STREET NW 20009	1	IAD Ste	Douglas	Milton	BB Bold 9930	Milton Douglas
2023456596	Cellular	1101 HALF STREET SW	1	Apparatus	Dulling	James	BB Bold 9930	James Dulling

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	LAST NAME	FIRST NAME	MODEL_NAME	CONTACT_NAME
2023456781	Cellular	500 F STREET NW 20001	2	EMS #6	EMS #6 Supervisor	EMS #6 Supervisor	BB Curve 9350	EMS #6 Supervisor EMS #6 Supervisor
2023456819	Cellular	500 F STREET NW 20001	2	DFC Aide	DFC Aide	DFC Aide	Casio Ravine2	DFC Aide DFC Aide
2023456928	Cellular	2000 14TH STREET NW 20009	4	EMS OUC Liaison	EMS OUC Liaison	EMS OUC Liaison	BB Bold 9930	EMS OUC Liaison EMS OUC Liaison
2023456975	Cellular	2531 SHERMAN AVENUE NW 20001	1	Safety Office	Hull	Jeffrey	BB Bold 9930	Jeffrey Hull
2023457114	Cellular	1100 4TH STREET SW	7	FPD	Soul	Intri	LG-VX5200	Intri Soul
2023457117	Cellular	2000 14TH STREET NW 20009	4	Room #504	Hanson	James	Blackberry Bold 9930	James Hanson
2023457119	Cellular	1100 4TH STREET SW	7	Fire Prevention	Taylor	Aleazor	Blackberry Bold 9930	Aleazor Taylor
2023457127	Cellular	1100 4TH STREET SW	7	Fire Inspection	Roach	Bernard	Blackberry Bold 9930	Bernard Roach
2023457128	Cellular	500 F STREET NW 20001	3	300	Spare Blackberry	Spare Blackberry	BB Curve 9350	Spare Blackberry Spare Blackberry
2023457155	Cellular	441 4TH STREET NW 20001	3	1a	Falwell	Tony	Blackberry Bold 9930	Tony Falwell
2023457426	Cellular	500 F STREET NW 20001	3	300	Hicks	Stanely	BB Bold 9930	Stanely Hicks
2023457447	Cellular	3170 V STREET NE	2	100	Baltimore	William	Blackberry Bold 9930	William Baltimore
2023457451	Cellular	2000 14TH STREET NW 20009	1	s-102	Hawkins	Derron	Blackberry Bold 9930	Derron Hawkins
2023457493	Cellular	2000 14TH STREET NW 20009	5	511	Henline	Joshua	Blackberry Bold 9930	Joshua Henline
2023457771	Cellular	2000 14TH STREET NW 20009	4	400	Semwanga	Peninah	Blackberry Bold 9930	Peninah Semwanga
2023457961	Cellular	1338 PARK ROAD NW 20010	1	Trailer	Holmes	Christopher	BB Bold 9930	Christopher Holmes
2023457967	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	1a	Wynn	Mark	BlackBerry 8830	Mark Wynn
2023459690	Cellular	1100 4TH STREET SW	7	700	Taylor	Herbert	Blackberry Bold 9930	Herbert Taylor
2023555149	Cellular	2000 14TH STREET NW 20009	5	526	Beaton	Andrew	Blackberry 9930	Andrew Beaton
2023592515	Cellular	1018 13TH STREET NW 20001	3	EMS HQ	Dean	Thomas	Blackberry 9930	Thomas Dean
2023595674	Cellular	2000 14TH STREET NW 20009	5	509	Alexander	Marceline	BlackBerry 8830	Marceline Alexander
2023598751	Cellular	2000 14TH STREET NW 20009	1	basement	Forrest	Micheal	Blackberry Curve 8330	Micheal Forrest
2023599262	Cellular	2000 14TH STREET NW 20009	4	400	Parker	Marcia	BlackBerry 8830	Marcia Parker
2023601388	Cellular	1923 VERMONT AVENUE NW 20001	1	100	Sellitto	Mike	Blackberry 8830	Mike Sellitto
2023655276	Wireless Air-Card	2000 14TH STREET NW 20009	91	SB05	Safety Pad	Safety Pad	iPAD2	Safety Pad Safety Pad
2023655514	Wireless Air-Card	2000 14TH STREET NW 20009	91	MCU1	Spare VZW Aircard	Spare VZW Aircard	Sierra AC595	Spare VZW Aircard Spare VZW Aircard
2023738296	Cellular	441 4TH STREET NW 20001	3	FPD Operations	DiPietro	Lawrence	BB Curve 9350	Lawrence DiPietro
2023796392	Wireless Air-Card	2000 14TH STREET NW 20009	91	SB05	Leonard	Edward	MiFi 4620L	Edward Leonard
2023798478	Wireless Air-Card	2000 14TH STREET NW 20009	5	500	Crosswhite	Kenneth	MiFi 4620L	Kenneth Crosswhite
2023806943	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT	Johnson	Erik	MiFi 4620L	Erik Johnson
2023865626	Cellular	2531 SHERMAN AVENUE NW 20001	1	Safety Office	Miller	Anthony	Blackberry 9930	Anthony Miller
2023865629	Cellular	1100 4TH STREET SW	5	1a	Hunt	Karen	Blackberry Bold 9930	Karen Hunt
2023865630	Cellular	2000 14TH STREET NW 20009	4	IT Division	Large Scale Event	Large Scale Event	Casio Ravine2	Large Scale Event Pool Large Scale Event
2023865632	Cellular	3170 V STREET NE	1	1A	Foust	David	Blackberry Bold 9930	David Foust
2024073577	Cellular	2000 14TH STREET NW 20009	4	400	Carroll	Hakim	Blackberry 9930	Hakim Carroll
2024092723	Cellular	2000 14TH STREET NW 20009	1	100	Roberts	Pam	Casio Ravine2	Pam Roberts
2024095319	Cellular	2225 5TH STREET NE 20002	1	1a	BFC-1	BFC-1	Casio Ravine2	BFC-1 BFC-1
2024095348	Cellular	1520 C STREET SE 20003	1	1a	2nd Battalion Aide	BFC2	Casio Ravine2	BFC2 2nd Battalion Aide

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	LAST NAME	FIRST NAME	MODEL_NAME	CONTACT_NAME
2024095449	Cellular	439 NEW JERSEY AVENUE NW 20001	1	1a	BFC-3	BFC-3	BB Bold 9930	BFC-3 BFC-3
2024099041	Cellular	4300 WISCONSIN AVENUE NW 20001	1	1A	BFC5 Aide	BFC5 Aide	Casio Ravine2	BFC5 Aide BFC5 Aide
2024099354	Cellular	1018 13TH STREET NW 20001	2	1A	BFC6	BFC6	Casio Ravine2	BFC6 BFC6
2024099601	Cellular	2000 14TH STREET NW 20009	5	528	Roque	Sarah	Blackberry Bold 9930	Sarah Roque
2024099766	Cellular	5101 GEORGIA AVENUE NW 20001	1	1a	Timmons	Michael	Blackberry Bold 9930	Michael Timmons
2024201214	Cellular	3170 V STREET NE	1	200	Spriggs	Andre	Blackberry 9930	Andre Spriggs
2024222034	Cellular	2000 14TH STREET NW 20009	5	PIO	Hamm	Spencer	Blackberry 9930	Spencer Hamm
2024254682	Cellular	3325 V STREET NE 20001	1	100	Smith	Arthur	BB Bold 9930	Arthur Smith
2024254700	Cellular	1100 4TH STREET SW	7	700	Campbell	andre	Blackberry Bold 9930	andre Campbell
2024254768	Cellular	1100 4TH STREET SW	7	1a	Johnson	Dayisha	Blackberry Bold 9930	Dayisha Johnson
2024254781	Cellular	1100 4TH STREET SW	5	1a	Hunter	Cheryl	Blackberry Bold 9930	Cheryl Hunter
2024254782	Cellular	1018 13TH STREET NW 20001	1	100	Stowe	Reginald	Blackberry Bold 9930	Reginald Stowe
2024254815	Cellular	1100 4TH STREET SW	5	1a	McLaughlin	Stephanie	Blackberry Bold 9930	Stephanie McLaughlin
2024254816	Cellular	1100 4TH STREET SW	7	1a	Botts	Daniel	Blackberry Bold 9930	Daniel Botts
2024254831	Cellular	2000 14TH STREET NW 20009	4	IT Division	CQI Pass Along	CQI Pass Along	Casio Ravine2	CQI Pass Along CQI Pass Along
2024254855	Cellular	1018 13TH STREET NW 20001	3	CQI	CQI	John Adeleye	BB Bold 9930	John Adeleye CQI
2024254858	Cellular	3325 V STREET NE 20001	1	1a	JACKSON	MICHAEL	Casio Ravine2	MICHAEL JACKSON
2024254863	Cellular	1100 4TH STREET SW	7	FPD	Fowler	Raymond	Blackberry Bold 9930	Raymond Fowler
2024254869	Cellular	2000 14TH STREET NW 20009	5	PSO	Young	Jamil	Blackberry Bold 9930	Jamil Young
2024254874	Cellular	1100 4TH STREET SW	7	FPD	Clark	Daryl	Blackberry Bold 9930	Daryl Clark
2024254881	Cellular	1100 4TH STREET SW	7	FPD	Kelly	John	Blackberry Bold 9930	John Kelly
2024254886	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	100	Clark	Walford	Casio Ravine2	Walford Clark
2024254899	Cellular	1100 4TH STREET SW	7	FPD	Love	Cyntrill	Blackberry Bold 9930	Cyntrill Love
2024254909	Cellular	500 F STREET NW 20001	2	200	Conway	Michael	Blackberry Bold 9930	Michael Conway
2024254917	Cellular	1300 NEW JERSEY NW 20001	1	100	Battle	Charles	BB Curve 9350	Charles Battle
2024254919	Cellular	2000 14TH STREET NW 20009	5	HR	Evans	Erika	BB Bold 9930	Erika Evans
2024254920	Cellular	1101 HALF STREET SW 20024	1	100	Mack	charles	Blackberry Bold 9930	charles Mack
2024254926	Cellular	1103 HALF STREET SW 20001	7	FPD	Blackberry Spare	Blackberry Spare	Blackberry Bold 9930	Blackberry Spare Blackberry Spare
2024254927	Cellular	2000 14TH STREET NW 20009	91	SB05	Bouknight	Anthony	BlackBerry 8830	Anthony Bouknight
2024254929	Cellular	2000 14TH STREET NW 20009	4	400	cooper	Ozell	Blackberry Curve 8330	Ozell cooper
2024254940	Cellular	2000 14TH STREET NW 20009	4	IT Division	Scale Events	Reserved for Large	Casio Ravine2	Reserved for Large Scale Events
2024254941	Cellular	5101 GEORGIA AVENUE NW 20001	1	Fire Investigat	Ford	Scott	Blackberry Bold 9930	Scott Ford
2024254942	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	SB05	Lawson	Porter	Blackberry Bold 9930	Porter Lawson
2024254946	Cellular	1100 4TH STREET SW 20024	7	SAFO PI 4	Rice	Edward	Blackberry Bold 9930	Edward Rice
2024254965	Cellular	1100 4TH STREET SW	7	FPD	WILLIAMS	WENDY	Blackberry Bold 9930	WENDY WILLIAMS
2024254966	Cellular	1100 4TH STREET SW	7	Investigator	Taylor	Rodney	Blackberry Bold 9930	Rodney Taylor
2024254970	Cellular	3170 V STREET NE	1	1A	Brown	James	BB Bold 9930	James Brown
2024254983	Cellular	1018 13TH STREET NW 20001	3	300	HILL	DELORES	Blackberry 9930	DELORES HILL

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	LAST NAME	FIRST NAME	MODEL_NAME	CONTACT_NAME
2024254988	Cellular	2531 SHERMAN AVENUE NW 20001	3	Safety Office	Zegowitz	Richard	BB Bold 9930	Richard Zegowitz
2024254997	Cellular	4600 SHEPHARD PKWY SW	2	301	Rosich	Marie	Blackberry Bold 9930	Marie Rosich
2024255029	Cellular	2000 14TH STREET NW 20009	5	521	Thomas	Tyra	Casio Ravine2	Tyra Thomas
2024255061	Cellular	2000 14TH STREET NW 20009	1	s-102	Wright	William	Blackberry Bold 9930	William Wright
2024270052	Cellular	1103 HALF STREET SW 20001	1	100	Mltchell	Torez	BB Bold 9930	Torez Mltchell
2024270099	Cellular	500 F STREET NW 20001	2	1a	Bashore	James	Blackberry Bold 9930	James Bashore
2024270100	Cellular	2000 14TH STREET NW 20009	5	OFC	Lee	Brian	Blackberry Bold 9930	Brian Lee
2024270478	Cellular	500 F STREET NW 20001	3	1st	Martin	Dwayne	BB Bold 9930	Dwayne Martin
2024279638	Cellular	2000 14TH STREET NW 20009	5	500	Mendez	Oscar	BlackBerry 8830	Oscar Mendez
2024301072	Wireless Air-Card	2000 14TH STREET NW 20009	91	MIS	OMD Group	OMD Group	mifi 4510L	OMD Group OMD Group
2024301073	Cellular	2000 14TH STREET NW 20009	5	PIO	Donnelly	John	mifi 4510L	John Donnelly
2024302318	Cellular	1103 HALF STREET SW 20001	1	FLEET	Hanson	James C	mifi 5510L	James C Hanson
2024370475	Cellular	1300 NEW JERSEY NW 20001	1	100	Reynolds	Terry	Blackberry Bold 9930	Terry Reynolds
2024375323	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	1a	Knight	Michael	BB Bold 9930	Michael Knight
2024375717	Cellular	1018 13TH STREET NW 20001	4	1a	EMS 1-6	EMS 1-6	Blackberry Bold 9930	EMS 1-6 EMS 1-6
2024375948	Cellular	1018 13TH STREET NW 20001	3	1a	EMS 4/5	EMS 4/5	Casio Ravine2	EMS 4/5 EMS 4/5
2024375964	Cellular	1018 13TH STREET NW 20001	3	1a	EMS 3	EMS 3	Blackberry 9930	EMS 3 EMS 3
2024376048	Cellular	1018 13TH STREET NW 20001	3	1a	EMS 5	EMS 5	Casio Ravine2	EMS 5 EMS 5
2024376533	Cellular	2000 14TH STREET NW 20009	4	414	Staats	Daryl	Blackberry Bold 9930	Daryl Staats
2024376754	Cellular	2000 14TH STREET NW 20009	5	Street Calls	Henderson	Sheila	Blackberry Bold 9930	Sheila Henderson
2024376781	Cellular	1100 4TH STREET SW	7	FPD	Hazel	Aaron	Blackberry Bold 9930	Aaron Hazel
2024381240	Cellular	2000 14TH STREET NW 20009	5	Office of Fire	Smith	Sandra	Blackberry Bold 9930	Sandra Smith
2024391574	Cellular	1100 4TH STREET SW	7	700	Clay	John	Blackberry Bold 9930	John Clay
2024401869	Cellular	1100 4TH STREET SW	7	Fire Marshall O	Pennington	Gerald	BB Curve 9350	Gerald Pennington
2024402653	Wireless Air-Card	2000 14TH STREET NW 20009	5	PIO Office	PIO MiFi	Grimke	mifi 4620l	Grimke PIO MiFi
2024800902	Cellular	2000 14TH STREET NW 20009	5	532	Sullivan - iPad	Kevette	Iphone 4s	Kevette Sullivan - iPad
2024805447	Tablet	3170 V STREET NE	1	100	Jones	Peter	Ipad2 16g	Peter Jones
2024805453	Tablet	2000 14TH STREET NW 20009	5	OFC	Roque	Sarah	Ipad2 16g	Sarah Roque
2024806251	Cellular	2000 14TH STREET NW 20009	5	500	Steward-Ponder	Gitana		Gitana Steward-Ponder
2024806443	Cellular	2000 14TH STREET NW 20009	5	500	Steward-Ponder -	Gitana		Gitana Steward-Ponder - iPad
2024866058	Cellular	5101 GEORGIA AVENUE NW 20001	2	FIU	McDougal	Gala	Blackberry Bold 9930	Gala McDougal
2024866413	Cellular	3170 V STREET NE	1	Medical Suppy V	Williams	Keirson	Casio Ravine2	Keirson Williams
2024866431	Cellular	5101 GEORGIA AVENUE NW 20001	2	FIU	Somers	Christopher	Blackberry Bold 9930	Christopher Somers
2024866570	Cellular	2000 14TH STREET NW 20009	91	EMS-7	EMS-7- roger	EMS-7-- Rotate	Blackberry 9930	EMS-7-- Rotate phone EMS-7- roger
2024866682	Cellular	5101 GEORGIA AVENUE NW 20001	2	FIU	Sanders	Jadonna	Blackberry Bold 9930	Jadonna Sanders
2024866912	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	Training Academ	Campbell	Jacquelyn	BB Bold 9930	Jacquelyn Campbell
2024869893	Cellular	2225 5TH STREET NE 20002	1	Warehouse	Leonard	Stephen	BB Bold 9930	Stephen Leonard
2024949259	Cellular	2000 14TH STREET NW 20009	4	IT	Leonard	Edward	iPhone4	Edward Leonard

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2024971161	Cellular	2000 14TH STREET NW 20009	4	HR	Sullivan	Kevette	blackberry TOUR	Kevette Sullivan
2024974419	Cellular	2700 MARTIN LUTHER KING JR AVENUE SE	1	100/OUC	Thomas	Sharrod	Blackberry Bold 9930	Sharrod Thomas
2024974427	Cellular	2000 14TH STREET NW 20009	91	SB5	Thornhill	Thomas	BB Bold 9930	Thomas Thornhill
2024974525	Cellular	2000 14TH STREET NW 20009	5	Street Call	Johnson	Tracie	Blackberry Bold 9930	Tracie Johnson
2024974542	Cellular	1101 HALF STREET SW 20024	7	FPD	Bacheldor	Andrew	BlackBerry 8830	Andrew Bacheldor
2024974648	Cellular	2000 14TH STREET NW 20009	5	510	Jefferson	Dwayne	Blackberry Bold 9930	Dwayne Jefferson
2024979056	Cellular	2000 14TH STREET NW 20009	5	530	Spare Blackberry	Spare Blackberry	BB Bold 9930	Spare Blackberry Spare Blackberry
2025030706	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	Training Academ	Kelly	Lanae	Casio Ravine2	Lanae Kelly
2025108242	Wireless Air-Card	500 F STREET NW 20001	1	MCU	MCU #1	MCU #1	VZW USB 720	MCU #1 MCU #1
2025272367	Wireless Air-Card	2000 14TH STREET NW 20009	91	Spare	Taylor	Alysia	VZW V740	Alysia Taylor
2025272990	Cellular	1103 HALF STREET SW 20001	1	100	Warner	Cotrevia	Blackberry Q10	Cotrevia Warner
2025273069	Cellular	1103 HALF STREET SW 20001	1	100	Buckler	Justin	Blackberry Q10	Justin Buckler
2025386512	Cellular	2000 14TH STREET NW 20009	5	500	Quadri	Syed	BlackBerry 8830	Syed Quadri
2025386731	Cellular	1018 13TH STREET NW 20001	3	eCPR	SCOTT	CLARK	Blackberry Bold 9930	CLARK SCOTT
2025386985	Cellular	2000 14TH STREET NW 20009	1	MIS	Agrawal	Jyoti	Ipad 4 32GB	Jyoti Agrawal
2025387064	Cellular	5101 GEORGIA AVENUE NW 20001	3	FIU	FIU-Pass Along - ?	FIU-Pass Along - ?	Blackberry 9930	FIU-Pass Along - ? FIU-Pass Along - ?
2025387406	Cellular	1100 4TH STREET SW	7	FPD-K9	Wilson	Lawrence	Blackberry Bold 9930	Lawrence Wilson
2025387716	Cellular	500 F STREET NW 20001	2	DFC	Sefton	Christopher	BB Bold 9930	Christopher Sefton
2025530988	Cellular	5101 GEORGIA AVENUE NW 20001	2	FIU	Kittrell	Kenneth	Blackberry Bold 9930	Kenneth Kittrell
2025538129	Cellular	500 F STREET NW 20001	3	Telestaph	Thorpe	Anthony	Blackberry Bold 9930	Anthony Thorpe
2025538151	Cellular	2000 14TH STREET NW 20009	91	SB5	Greene	Sean	BB Bold 9930	Sean Greene
2025571945	Wireless Air-Card	2000 14TH STREET NW 20009	5	PSO	Nickens	Keith	Blackberry 9930	Keith Nickens
2025701231	Tablet	2000 14TH STREET NW 20009	91	SB05	Lee	Brian	iPAD2	Brian Lee
2025701827	Wireless Air-Card	2000 14TH STREET NW 20009	1	HR	Evans	Erika	VZW V740	Erika Evans
2025705322	Wireless Air-Card	2000 14TH STREET NW 20009	4	400	GETAC Testing	GETAC Testing	Galaxy Nexus	GETAC Testing GETAC Testing
2025705387	Tablet	1018 13TH STREET NW 20001	3	CQI	Lewis	Angel	iPAD2	Angel Lewis
2025706244	Cellular	2000 14TH STREET NW 20009	2	100	Ward	Whitney	Blackberry 9930	Whitney Ward
2025706667	Tablet	920 VARNUM STREET NE	2	200	Gretz	Raymond	iPAD2	Raymond Gretz
2025708410	Wireless Air-Card	2531 SHERMAN AVENUE NW	1	Risk Management	Morris	Fred	Ipad 3 4G 16GB	Fred Morris
2025708555	Tablet	2000 14TH STREET NW 20009	91	SB05	Alexander	Marceline	iPAD2	Marceline Alexander
2025708693	Tablet	1100 4TH STREET SW	7	700	Wynn	Mark	iPAD2	Mark Wynn
2025709539	Tablet	2000 14TH STREET NW 20009	5	500	Holmes	Christopher	Ipad 4 32GB	Christopher Holmes
2025709912	Tablet	2000 14TH STREET NW 20009	91	SB05	Donelly	John	iPAD2	John Donelly
2025709956	Cellular	1100 4TH STREET SW	7	Fire Prevention	Johnson	Jonathan	BB Curve 9350	Jonathan Johnson
2025735839	Tablet	2000 14TH STREET NW 20009	91	SB01	Taylor	Alysia	iPAD2	Alysia Taylor
2025796999	Wireless Air-Card	3420 14TH STREET NW 20010	1	100	Rice	Edward	V620	Edward Rice
2025797085	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT Division	Spriggs	Andre	Pantech PN-215	Andre Spriggs
2025906646	Wireless Air-Card	500 F STREET NW 20001	1	Apparatus Bay	MCU	MCU	Pantech PN-215	MCU MCU

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2025947954	Cellular	4600 SHEPHARD PKWY SW	1	100	Brice	Janice		Janice Brice
2025960711	Tablet	2000 14TH STREET NW 20009	4	IT Division	Ellerbe	Kelton	iPAD2	Kelton Ellerbe
2025960965	Tablet	500 F STREET NW 20001	2	DFC Office	Crosswhite	Kenneth	iPAD2	Kenneth Crosswhite
2025964653	Tablet	2000 14TH STREET NW 20009	5	500	Timmons	Michael	iPAD2	Michael Timmons
2026034286	Cellular	1100 4TH STREET SW	7	FPD	Noznesky	Alan	Casio Ravine2	Alan Noznesky
2026035762	Cellular	2000 14TH STREET NW 20009	5	500	Ward	Roy	Blackberry 9930	Roy Ward
2026036541	Cellular	2000 14TH STREET NW 20009	5	Office fo the F	Nwaete	Clothida	BB Bold 9930	Clothida Nwaete
2026039748	Wireless Air-Card	2000 14TH STREET NW 20009	91	SB05	eCPR	eCPR	USB720	eCPR eCPR
2026039750	Wireless Air-Card	500 F STREET NW 20001	91	SB05	MCU #3	MCU #3	USB720	MCU #3 MCU #3
2026039755	Wireless Air-Card	500 F STREET NW 20001	91	SB05	MCU #4	MCU #4	USB720	MCU #4 MCU #4
2026039758	Cellular	2000 14TH STREET NW 20009	5	519	Taylor	Alysia	USB720	Alysia Taylor
2026039759	Wireless Air-Card	500 F STREET NW 20001	1	MCU	MCU #2	MCU #2	USB720	MCU #2 MCU #2
2026048923	Cellular	2000 14TH STREET NW 20009	5	500	Fraley	Gerald		Gerald Fraley
2026316659	Wireless Air-Card	4600 SHEPHERD PARKWAY SW 20032	1	Training Academ	Wynn	Mark	USB Modem 551L	Mark Wynn
2026316808	Tablet	2000 14TH STREET NW 20009	1	IAD	Douglas	Milton	Ipad2 16g	Milton Douglas
2026316815	Wireless Air-Card	4600 SHEPHERD PARKWAY SW 20032	1	Training Academ	Wynn	Mark	USB Modem 551L	Mark Wynn
2026413591	Cellular	2000 14TH STREET NW 20009	4	400	Johnson	Tiombe	Blackberry Bold 9930	Tiombe Johnson
2026418204	Tablet	2000 14TH STREET NW 20009	5	FOIA	Beaton	Andrew	USB Modem 551L	Andrew Beaton
2026577863	Cellular	1103 HALF STREET SW 20001	1	100	Lube Truck	Fleet Apparatus		Fleet Apparatus Lube Truck
2026577878	Wireless Air-Card	2000 14TH STREET NW 20009	5	507	Foust - iPad	David	Ipad2 16g	David Foust - iPad
2026602750	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026602813	Cellular	2000 14TH STREET NW 20009	4	IT Division	ECPR	ECPR	mifi 5510L	ECPR ECPR
2026602999	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026802196	Tablet	2000 14TH STREET NW 20009	4	417	Staats	Daryl	iPAD2	Daryl Staats
2026802835	Tablet	2000 14TH STREET NW 20009	4	IT Division	CPR Group iPad	CPR Group iPad	iPAD2	CPR Group iPad CPR Group iPad
2026803181	Tablet	2000 14TH STREET NW 20009	91	SB05	Egan	Sean	iPAD2	Sean Egan
2026808973	Tablet	2000 14TH STREET NW 20009	5	Legal	Jefferson	Dwayne	iPAD2	Dwayne Jefferson
2026895814	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026899108	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026899397	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026970410	Cellular	2000 14TH STREET NW 20009	1	IAD	Burton	Hilton	BOLD 9650	Hilton Burton
2026970752	Cellular	500 F STREET NW 20001	2	DFC Office	Skursky	Alan	BB Bold 9930	Alan Skursky
2026972455	Cellular	2000 14TH STREET NW 20009	5	500	campbell	timothy	Blackberry 9930	timothy campbell
2026973456	Wireless Air-Card	4600 SHEPHERD PARKWAY SW 20032	1	Training Academ	Wynn	Mark	USB Modem 551L	Mark Wynn
2026990580	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026990853	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026991197	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR
2026992380	Wireless Air-Card	2000 14TH STREET NW 20009	1	100	ECPR	ECPR	QA-PANASONIC-0.1	ECPR ECPR

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2027130518	Cellular	3170 V STREET NE	1	100	Jones	Peter	Galaxy Nexus	Peter Jones
2027257154	Cellular	2000 14TH STREET NW 20009	5	PSO	Rogers	Timothy	Blackberry 9930	Timothy Rogers
2027314161	Wireless Air-Card	1923 VERMONT AVENUE NW 20001	91	IT Division	Pending	Pending Disconnect	mifi 4510L	Pending Disconnect Pending Disconnect
2027314283	Cellular	2000 14TH STREET NW 20009	91	ITD	Jeffery	Timothy	Blackberry Bold 9930	Timothy Jeffery
2027314349	Cellular	2000 14TH STREET NW 20009	91	ITD	Spare - Blackberry	Spare	Blackberry Bold 9930	Spare Spare - Blackberry
2027314406	Cellular	3170 V STREET NE	2	narcotics	Lato	John	Blackberry Bold 9930	John Lato
2027314943	Cellular	1100 4TH STREET SW	7	700	Thomas	John	Blackberry Bold 9930	John Thomas
2027315505	Cellular	1018 13TH STREET NW 20001	3	OMD	Johnson	Shanika	Blackberry Bold 9930	Shanika Johnson
2027315963	Cellular	1100 4TH STREET SW	7	Fire Prevention	Jackson	Michael	BB Bold 9930	Michael Jackson
2027315975	Cellular	2000 14TH STREET NW 20009	1	MIS Inventory	Scale Event	Reserved for Large	Casio Ravine2	Reserved for Large Scale Event
2027316608	Cellular	2000 14TH STREET NW 20009	91	ITD	Sanchez	Donovan	Blackberry Bold 9930	Donovan Sanchez
2027317743	Cellular	2000 14TH STREET NW 20009	4	IT Division	ECPR	ECPR	mifi 5510L	ECPR ECPR
2027319287	Cellular	2000 14TH STREET NW 20009	4	MIS Inventory	Large Scale Events	Large Scale Events	Casio Ravine2	Large Scale Events Large Scale Events
2027319550	Cellular	5900 MACARTHUR BOULEVARD NW	1	Fleet Maintenanc	Main Line -	Fleet Maintenance -	Casio Ravine2	Fleet Maintenance - Unknown Main Line -
2027388400	Tablet	2000 14TH STREET NW 20009	5	IT Division	Jones	Eugene	Ipad 4 32GB	Eugene Jones
2027388401	Tablet	2000 14TH STREET NW 20009	5	503	Spare iPad	Spare iPad	Ipad3 32GB	Spare iPad Spare iPad
2027388402	Tablet	2000 14TH STREET NW 20009	5	500	Lewis	Turnar	Ipad 4 32GB	Turnar Lewis
2027388404	Cellular	1100 4TH STREET SW	7	FPD	Guglik	Anne	BB Bold 9930	Anne Guglik
2027388405	Cellular	1338 PARK ROAD NW	1	Special Ops	David	Brian	BB Bold 9930	Brian David
2027388406	Cellular	1338 PARK ROAD NW	1	Special Operati	Foster	Antonio	mifi 5510L	Antonio Foster
2027388408	Cellular	2000 14TH STREET NW 20009	4	IT Division	Jones	Eugene	BB Bold 9930	Eugene Jones
2027388409	Cellular	2000 14TH STREET NW 20009	4	IT Division	Bianchi	Todd	BB Bold 9930	Todd Bianchi
2027388410	Cellular	1338 PARK ROAD NW	4	IT Division	Carter	Juan	BB Bold 9930	Juan Carter
2027388411	Cellular	2000 14TH STREET NW 20009	4	IT Division	Pitter	Leighton	BB Bold 9930	Leighton Pitter
2027388413	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	Administration	Stewart	Charles	BB Bold 9930	Charles Stewart
2027448497	Wireless Air-Card	2000 14TH STREET NW 20009	1	SB05	Prevention	Fire	QA-PANASONIC-0.1	Fire Prevention
2027682614	Cellular	2000 14TH STREET NW 20009	5	500	Johnson	Gregory		Gregory Johnson
2027684339	Cellular	2000 14TH STREET NW 20009	4	Telecom Cabinet	Large Scale Event	Large Scale Event		Large Scale Event Pool Large Scale Event
2027684340	Cellular	2000 14TH STREET NW 20009	4	Telecom Cabinet	Penden	Angela		Angela Penden
2027684341	Cellular	2000 14TH STREET NW 20009	4	Telecom Cabinet	Washington	Angela		Angela Washington
2027709057	Tablet	2000 14TH STREET NW 20009	4	IT Division	Miramontes - iPad	David	Ipad 3 4G 16GB	David Miramontes - iPad
2027792768	Cellular	2000 14TH STREET NW 20009	5	500	jones	lucy	BB Bold 9930	lucy jones
2027792794	Cellular	2000 14TH STREET NW 20009	5	505	Lewis	Turna	Blackberry 9930	Turna Lewis
2028052807	Cellular	1338 PARK ROAD NW	1	100	Patterson	Amada		Amada Patterson
2028053146	Cellular	2000 14TH STREET NW 20009	5	500	Scott	Deborah		Deborah Scott
2028092705	Cellular	2000 14TH STREET NW 20009	5	PIO	Wilson	Timothy	BB Bold 9930	Timothy Wilson
2028094354	Cellular	2000 14TH STREET NW 20009	1	100	BFC 4 Aide	BFC 4 Aide	Casio Ravine2	BFC 4 Aide BFC 4 Aide
2028094383	Cellular	2000 14TH STREET NW 20009	1	100	Scale Event	Reserved for Large	Casio Ravine2	Reserved for Large Scale Event

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	LAST NAME	FIRST NAME	MODEL_NAME	CONTACT_NAME
2028095454	Cellular	4600 LIVINGSTON ROAD SE 20032	3	Street Calls	Green	Robin		Robin Green
2028150850	Cellular	1100 4TH STREET SW	7	Fire Prevention	Harris	Sharlontae	BB Bold 9930	Sharlontae Harris
2028155895	Cellular	1100 4TH STREET SW	7	Fire Prevention	Floyd	Christopher	BB Bold 9930	Christopher Floyd
2028155947	Cellular	1100 4TH STREET SW	7	Fire Prevention	Spellers	Christopher	BB Bold 9930	Christopher Spellers
2028156058	Cellular	1100 4TH STREET SW	7	Fire Prevention	Godfrey	Brian	BB Bold 9930	Brian Godfrey
2028156153	Cellular	1100 4TH STREET SW	7	Fire Prevention	Anderson	Sir Charles	BB Bold 9930	Sir Charles Anderson
2028156184	Cellular	1100 4TH STREET SW	7	Fire Prevention	Cade	Ruth	BB Bold 9930	Ruth Cade
2028156192	Cellular	1100 4TH STREET SW	7	Fire Prevention	Harris	Kristina	BB Bold 9930	Kristina Harris
2028215578	Cellular	2000 14TH STREET NW 20009	5	500	Melton	Isadore		Isadore Melton
2028216038	Cellular	3180 V STREET NE	1	Warehouse	Gale	Tyrone	3600 - AUDIOVOX	Tyrone Gale
2028341360	Cellular	2000 14TH STREET NW 20009	5	500	Holt	Bernard	Blackberry 9930	Bernard Holt
2028414647	Cellular	500 F STREET NW 20001	2	BFC	Schaefer	Paul	Blackberry Bold 9930	Paul Schaefer
2028709762	Cellular	2000 14TH STREET NW 20009	1	400	IT Division Jetpack	IT Division Jetpack	QA-PANASONIC-0.1	IT Division Jetpack IT Division Jetpack
2029033279	Cellular	500 F STREET NW 20001	2	Fire Operations	Moore	Kenneth	Blackberry Bold 9930	Kenneth Moore
2029038077	Cellular	5900 MACARTHUR BOULEVARD NW	1	Main Line	Spare Phone	Spare Phone	LG-VX8300	Spare Phone Spare Phone
2029038094	Cellular	4300 WISCONSIN AVENUE NW 20001	2	BFC	Herbert	Jeffrey	BB Bold 9930	Jeffrey Herbert
2029038118	Cellular	2000 14TH STREET NW 20009	1	100	Hassan	Deborah	Casio Ravine2	Deborah Hassan
2029046082	Cellular	2000 14TH STREET NW 20009	1	IAD	Along	IAD Pass	Casio Ravine2	IAD Pass Along
2029046131	Cellular	1103 HALF STREET SW 20001	1	General Forman	Leake	Dan	Blackberry Bold 9930	Dan Leake
2029046153	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	TA	Brimage	Ursual	Blackberry Bold 9930	Ursual Brimage
2029046232	Cellular	2000 14TH STREET NW 20009	91	SB5	Rucker	Tomi	Blackberry Bold 9930	Tomi Rucker
2029046380	Cellular	441 4TH STREET NW 20001	5	570	Best	Antonio	Blackberry 9930	Antonio Best
2029046511	Cellular	441 4TH STREET NW 20001	5	510	Taylor/Insp.	James	BlackBerry 8830	James Taylor/Insp.
2029046627	Cellular	1100 4TH STREET SW	7	700	Alvear	Edgar	BB Bold 9930	Edgar Alvear
2029046696	Cellular	3170 V STREET NE	1	Main Office	Keys	Charity	Blackberry 9930	Charity Keys
2029046698	Cellular	2531 SHERMAN AVENUE NW	1	100	Steen	Gary	Blackberry Bold 9930	Gary Steen
2029046887	Cellular	4600 LIVINGSTON ROAD SE	3	300	Matthews	Terrie	BB Bold 9930	Terrie Matthews
2029046892	Cellular	2000 14TH STREET NW 20009	5	Street Calls	Brown	Laverne	Blackberry Bold 9930	Laverne Brown
2029047758	Cellular	2101 14TH STREET SE 20001	1	BFC	Pearson	Edward	Blackberry Bold 9930	Edward Pearson
2029047825	Wireless Air-Card	4600 SHEPHERD PARKWAY SW 20032	1	CTC Project	Johnson	Tiombe	panasonic toughbook chip	Tiombe Johnson
2029047841	Cellular	2225 5TH STREET NE 20002	1	100	Carter	Sean	BB Curve 9350	Sean Carter
2029047858	Cellular	2000 14TH STREET NW 20009	1	100	Crosswhite	Kenneth	BB Curve 9350	Kenneth Crosswhite
2029047875	Cellular	1103 HALF STREET SW 20001	1	100	Settle	Larry	Blackberry Bold 9930	Larry Settle
2029047903	Cellular	1101 HALF STREET SW 20024	1	First	Peterson	Ralph	BB Bold 9930	Ralph Peterson
2029047952	Cellular	500 F STREET NW 20001	3	DFC Aide	Smith	Victor	BB Bold 9930	Victor Smith
2029047957	Cellular	1520 C STREET SE 20003	1	100	Welsh	Henry	Blackberry Bold 9930	Henry Welsh
2029047981	Cellular	3420 14TH STREET NW 20010	1	100	Callahan	Robert	Blackberry Bold 9930	Robert Callahan
2029047983	Cellular	2225 5TH STREET NE 20002	1	BFC 1	Donlon	Michael	Blackberry Bold 9930	Michael Donlon

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	LAST NAME	FIRST NAME	MODEL_NAME	CONTACT_NAME
2029047986	Cellular	1100 4TH STREET SW	7	FPD	Kearney	Robert	Blackberry 9930	Robert Kearney
2029047991	Cellular	3420 14TH STREET NW 20010	1	BFC4	Mullikin	Robert	Blackberry Bold 9930	Robert Mullikin
2029047997	Cellular	2531 SHERMAN AVENUE NW 20001	1	100	Sollers	John	BB Bold 9930	John Sollers
2029077767	Cellular	920 VARNUM STREET NE	1	100	Stroman	Randell	Blackberry Bold 9930	Randell Stroman
2029975507	Cellular	4600 SHEPHERD PARKWAY SW 20032	1	100	Ryan	Gene	BB Bold 9930	Gene Ryan
2022101863	Wireless Air-Card	2000 14TH STREET NW 20009	2	200	Transfer to OUC	Transfer to OUC	Motorola RAZR V3c	Transfer to OUC Transfer to OUC
2025258565	Wireless Air-Card	2000 14TH STREET NW 20009	2	PSD	Transfer to OUC	Transfer to OUC	Static IP #	Transfer to OUC Transfer to OUC
2028416201	Wireless Air-Card	500 F STREET NW 20001	1	MCU1 Command Bu	Command Bus	MCU1	Non-Branded 1x Only Module	MCU1 Command Bus
2023025285	Cellular	1018 13TH STREET NW 20001	3	Medical Office	Sa'adah	Rafael	BB Curve 9350	Rafael Sa'adah
2023456850	Cellular	2000 14TH STREET NW 20009	5	525	Donnelly	John	BB Bold 9930	John Donnelly
2023457962	Cellular	1100 4TH STREET SW	1	100	Young	Adam	Blackberry Bold 9930	Adam Young
2023656203	Wireless Air-Card	500 F STREET NW 20001	1	MCU1	FAX	MCU1	Non-Branded 1x Only Module	MCU1 FAX
2023656384	Wireless Air-Card	500 F STREET NW 20001	1	MCU1 Command Bu	Mobile Command	MCU	Non-Branded 1x Only Module	MCU Mobile Command Bus
2024254985	Cellular	550 WATER STREET SW	1	1a	FIRE BOAT	FIRE BOAT	Casio Ravine2	FIRE BOAT FIRE BOAT
2024377802	Cellular	2000 14TH STREET NW 20009	5	Street Calls	Arevalo	Lucrecia	Blackberry Bold 9930	Lucrecia Arevalo
2025705814	Cellular	2000 14TH STREET NW 20009	5	5	Mountvarner	Geoffrey		Geoffrey Mountvarner
2026039763	Wireless Air-Card	2000 14TH STREET NW 20009	4	400	Staats	Daryl	USB720	Daryl Staats
2026159249	Cellular	2531 SHERMAN AVENUE NW 20001	1	100	Baker	Craig	Blackberry Bold 9930	Craig Baker
2027407676	Cellular	2000 14TH STREET NW 20009	5	500	Smith	Patrick		Patrick Smith
2028700033	Wireless Air-Card	500 F STREET NW 20001	2	FOCC	Mobile Command	MCU	Telular Phonenumber SX4T	MCU Mobile Command Bus

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	COMMENT	MODEL_NAME
2022889226	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2022975301	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2022979239	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2023519393	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2023727369	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2024174343	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2026795761	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2026797415	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2026798119	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2026799873	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2026799875	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2027010115	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2027010199	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2027010397	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2027010588	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2027010647	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet at TA	samsung galaxy tab
2027010919	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027013096	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027013724	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027014305	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027014548	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027014907	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027014977	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027015279	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027015371	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027015949	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027016034	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027016074	Tablet	2000 14TH STREET NW 20009	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027016230	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027016597	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027017058	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027017136	Tablet	2000 14TH STREET NW 20009	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027017526	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab

ID	SERVICE TYPE	SERVICE ADDRESS	FLOOR	ROOM	COMMENT	MODEL_NAME
2027017552	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027017847	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027017938	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027017939	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027019015	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027019365	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1/30/2014 Samsung Tablet at TA	samsung galaxy tab
2027019366	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.28.14 Samsung Tablet for TA	samsung galaxy tab
2027019435	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027019545	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027019885	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027140351	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027140824	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2027140968	Tablet	4600 SHEPHERD PARKWAY SW 20032	1	100	1.27.14 Samsung Tablet RTS #66983	samsung galaxy tab
2022139546	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT Division	10.28.13 Inventory Update	AC340U - Aircard
2022151367	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT Division	10.28.13 Inventory Update	AC340U - Aircard
2022563771	Wireless Air-Card	2000 14TH STREET NW 20009	4	IT Division	10.28.13 Inventory Update	AC340U - Aircard

ATTACHMENT

QUESTION 5(d)

DC Fire and EMS Department Travel - FY2015

Travel Date	Amt Spent	Employee	Reason	Location	Title/Position
10/6/14	\$550.00	Norment, Richard	Plans Examiner I/II	College Park, MD	Lieutenant
10/6/14	550.00	Roach, Bernard	Plans Examiner I/II	College Park, MD	Lieutenant
10/12/14	4,016.00	Taylor, Herbert	Society of Fire Protection Engineers Conference	Long Beach, CA	Lieutenant
10/13/14	550.00	Kearney, Robert	Fire Inspector I	College Park, MD	Sergeant
10/13/14	550.00	Guglik, Anne	Fire Inspector I	College Park, MD	Fire Investigator
10/14/14	685.52	Wilson, Lawrence	2014 Canine Recertification Class	Myrtle Beach, SC	Arson Investigator/K-9 Handler
10/20/14	550.00	Kearney, Robert	Fire Inspector II	College Park, MD	Sergeant
10/20/14	550.00	Guglik, Anne	Fire Inspector II	College Park, MD	Fire Investigator
11/2/14	167.32	Lee, Anthony	Hazardous Materials Code Enforcement	Emmitsburg, MD	Fire Inspector
11/2/14	1,510.00	Hanson, James	Inspection of Fire Apparatus	Appleton, WI	Assistant Fleet Manager
11/2/14	1,510.00	Patton, Zach	Inspection of Fire Apparatus	Appleton, WI	Technician
11/2/14	1,510.00	Kelleher, Anthony	Inspection of Fire Apparatus	Appleton, WI	Technician
11/2/14	1,510.00	Kelleher, Anthony	Inspection of Fire Apparatus	Appleton, WI	Technician
11/2/14	3,105.00	Roque, Sarah	American Public Health Assoc. 142nd Annual Mtg	New Orleans, LA	Supervisory Public Health Analyst
11/9/14	3,450.00	Thorpe, Anthony	Telestaff/KronosWorks 2014	Las Vegas, NV	Lieutenant
11/18/14	1,076.00	Bianchi, Todd	Ntl Fire Production Assoc Technical Comm. Mtg	Tucson, AZ	Captain
11/18/14	1,076.00	Hull, Jeffrey	Ntl Fire Production Assoc Technical Comm. Mtg	Tucson, AZ	Battalion Chief
12/4/2014	371.40	Taylor, Aleazor	Juvenile Firesetter Intervention Conference	Sayreville, NJ	Juvenile Firesetter Counselor
2/1/2015	865.00	Rice, Edward	Pierce Factory/Inspection of Repairs to Engine 19	Appleton, WI	Captain
2/1/2015	865.00	Kelleher, Anthony	Pierce Factory/Inspection of Repairs to Engine 19	Appleton, WI	Sergeant
2/2/2015	595.00	Davies, Amanda	Grant Writing Course	Washington, DC	
2/6/2015	295.00	Hinton, Christopher	Ntl Assoc. f EMS Educators Instructors Course I	Fairfax, VA	Paramedic
2/9/2015	871.70	Rice, Edward	Spartan Factory/Inspection of Crimson ATC Aerial	Charlotte, MI	Captain
2/9/2015	871.70	Kelleher, Anthony	Spartan Factory/Inspection of Crimson ATC Aerial	Charlotte, MI	Sergeant
2/23/2015	934.70	Rice, Edward	Spartan Factory/Inspection of Crimson ATC Aerial	Charlotte, MI	Captain
2/23/2015	934.70	Kelleher, Anthony	Spartan Factory/Inspection of Crimson ATC Aerial	Charlotte, MI	Sergeant
2/24/2015	540.00	Campbell, Timothy	EMS Today: JEMS Conference	Baltimore, MD	EMS Training Coordinator
2/24/2015	765.00	Hinton, Christopher	EMS Today: JEMS Conference	Baltimore, MD	Paramedic

TOTAL \$30,825.04

DC Fire and EMS Department Travel - FY2014

Travel Date	Amt Spent	Employee	Reason	Location	Title/Position
10/15/13	\$5,490.48	Carroll, Gerald	Fire Management Institute, Certificate Program	Charlotte, NC	Captain
10/21/13	85.00	Wilson, Lawrence	Canine Recertification	Washington, DC	Fire Investigator/K-9 Handler
11/1/13	2,854.66	Roque, Sarah	APHA Annual Meeting and Exhibition	Boston, MA	Public Health Analyst
11/21/13	0.00	DiPietro, David	Inspection of New Fireboat (expenses covered in contract)	Kingston, Ontario	Marine Engineer
12/2/13	900.00	Falwell, Tony	Fire Officer IV Certification Course	College Park, MD	Captain
1/24/14	0.00	Holmes, Christopher	FEMA Canine Search Specialist Cert (covered under Grant)	Miami, FL	Lieutenant, Canine Handler
1/27/14	1,100.00	Sanders, Jadonna	Fire Inspector I & II	College Park, MD	Fire Investigator
1/31/14	2,637.40	Miramontes, David	NAEMSP 2014 Meeting	Tucson, AZ	Asst. Chief-EMS & Medical Director
2/18/14	500.00	McDougal, Gala	Expert Witness Courtroom Testimony	Crofton, MD	Fire Investigator
3/24/14	550.00	Godfrey, Brian	Plans Examiner I/II	College Park, MD	Fire Inspector
3/31/14	1,179.08	Dulling, Jim	Pierce Factory/Inspection of fire apparatus	Appleton, WI	Fleet Manager
3/31/14	988.84	Hanson, James	Pierce Factory/Inspection of fire apparatus	Appleton, WI	Assistant Fleet Manager
3/31/14	988.84	Mitchell, Torez	Pierce Factory/Inspection of fire apparatus	Appleton, WI	
3/31/14	988.84	Rice, Edward	Pierce Factory/Inspection of fire apparatus	Appleton, WI	Captain
4/2/14	3,028.88	Walker, Mary	41st Annual Administrative Professionals Course	Orlando, FL	Executive Assistant
4/21/2014	1,100.00	Young, Adam	Local area/Fire Inspection I & II	College Park, MD	Lieutenant/Unit Commander
4/21/2014	1,100.00	Ward, Whitney	Inspector I & II 1031 Certification Class	College Park, MD	Fire/Arson Investigator
4/21/2014	550.00	Roach, Bernard	Fire Inspector I	College Park, MD	Lieutenant
4/21/2014	550.00	Norment, Richard	Fire Inspector I	College Park, MD	Lieutenant
4/22/2014	1,503.15	Hawkins, Derron	Annual Internl Fire Service Accreditation Congress	Tulsa, OK	Deputy Fire Chief
4/22/2014	1,503.15	Knight, Michael	Annual Internl Fire Service Accreditation Congress	Tulsa, OK	Battalion Fire Chief
4/22/2014	1,503.15	Stewart, Charles	Annual Internl Fire Service Accreditation Congress	Tulsa, OK	Captain-Administrative
4/22/2014	1,503.15	Johnson, Gregory	Annual Internl Fire Service Accreditation Congress	Tulsa, OK	Sergeant/In-Service Training Ofcr
4/22/2014	1,503.15	Hill, Keisa	Annual Internl Fire Service Accreditation Congress	Tulsa, OK	Paramedic-Certification Coordinator
4/22/2014	1,503.15	Lea, Betty	Annual Internl Fire Service Accreditation Congress	Tulsa, OK	Training Technician
4/27/2014	2,831.09	Lewis, Turna	43rd Anl Ntl Public Employer Labor Relations Assoc	Scottsdale AZ	Executive Officer
4/28/2014	550.00	Roach, Bernard	Fire Inspector II	College Park, MD	Lieutenant
4/28/2014	550.00	Norment, Richard	Fire Inspector II	College Park, MD	Lieutenant
4/28/14	1,270.84	Hanson, James	Pierce Factory/Inspection of fire apparatus	Appleton, WI	Assistant Fleet Manager
4/28/14	1,088.84	Mitchell, Torez	Pierce Factory/Inspection of fire apparatus	Appleton, WI	
4/28/14	1,088.84	Rice, Edward	Pierce Factory/Inspection of fire apparatus	Appleton, WI	Captain

DC Fire and EMS Department Travel - FY2014

Travel Date	Amt Spent	Employee	Reason	Location	Title/Position
5/5/14	550.00	Norment, Richard	Fire Inspector III	College Park, MD	Lieutenant
5/5/14	550.00	Roach, Bernard	Fire Inspector III	College Park, MD	Lieutenant
5/14/14	240.00	Wilson, Lawrence	Digital Forensics in Arson Investigation	Crofton, MD	Fire Investigator
5/14/14	240.00	Kittrell, Kenneth	Digital Forensics in Arson Investigation	Crofton, MD	Fire Investigator
5/14/14	240.00	Somers, Christopher	Digital Forensics in Arson Investigation	Crofton, MD	Fire Investigator
5/14/14	240.00	McDougal, Gala	Digital Forensics in Arson Investigation	Crofton, MD	Fire Investigator
5/21/14	1,034.00	Ellerbe, Kelton	Accident Investigation Orientation for Rail Prof.	Ashburn, VA	Program Manager
5/21/14	1,034.00	Thomas, John	Accident Investigation Orientation for Rail Prof.	Ashburn, VA	Program Specialist
5/31/14	450.00	Ellerbe, Kenneth B.	Annual Metro Fire Chiefs Conference	Baltimore, MD	Fire and EMS Chief
6/16/14	99.00	Henline, Joshua	ADA Employment Law and Litigation Update	Washington, DC	EEO & Diversity Manager
6/19/14	2,070.94	Taylor, Herbert	ATF Accelerant Detection K-9 Recertification	St. Louis, MO	Arson Investigator/K-9 Handler
6/23/14	502.12	Ellerbe, Kelton	Substance Abuse Management & Program Compl	Lynchburg, VA	Program Manager
6/23/14	502.12	Thomas, John	Substance Abuse Management & Program Compl	Lynchburg, VA	Program Specialist
7/6/14	1,816.76	Hanson, James	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	Assistant Fleet Manager
7/6/14	1,816.76	Mitchell, Torez	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	
7/6/14	1,816.76	Rice, Edward	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	Captain
7/6/14	1,816.76	Patton, Zach	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	Technician
7/8/14	2,563.68	Knight, Michael	LXR Test & Fire Test Bank	Jupiter, FL	Battalion Fire Chief
7/8/14	2,563.68	Phillips, Brian	LXR Test & Fire Test Bank	Jupiter, FL	Lieutenant
7/8/14	2,563.68	Chase, Andrew	LXR Test & Fire Test Bank	Jupiter, FL	Sergeant
7/14/14	2,072.85	Roque, Sarah	Annual Ntl. Assoc. of Hispanic Nurses Conference	Miami, FL	Public Health Analyst
8/15/14	795.00	Lewis, Turna	33rd Annual Public Sector EEO & Employment	Arlington, VA	Executive Officer
8/17/14	1,596.76	Hanson, James	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	Assistant Fleet Manager
8/17/14	1,596.76	Mitchell, Torez	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	
8/17/14	1,596.76	Rice, Edward	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	Captain
8/17/14	1,596.76	Patton, Zach	Pierce Factory/Final inspection of fire apparatus	Appleton, WI	Technician
8/18/14	500.00	Carroll, Hakim	Investigator Certification Class	Leesburg, VA	Fire/Arson Investigator
9/16/2014	1,681.52	Lee, Brian	Labor Relations Information Systems	Reno, NV	DFC
9/16/2014	1,681.52	Jefferson, Dwayne	Labor Relations Information Systems	Reno, NV	Deputy General Counsel
9/16/2014	1,681.52	Johnson, Gregory	Labor Relations Information Systems	Reno, NV	Lieutenant
9/29/14	663.00	Lato, John	Basic Diversion School	Virginia Beach, VA	EMS Captain/CMPO

TOTAL **\$23,153.49**

ATTACHMENT

QUESTION 5(e)

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2014 OVERTIME EARNINGS AND WORKER'S COMPENSATION BY EMPLOYEE**

Agency Code	Fiscal Year	Employee Name	Position Title	Salary	Overtime Pay	Worker's Compensation
FB0	14	Abell,Michael B	FIREFIGHTER EMT	56,264.00	3,877.17	0.00
FB0	14	Aceto,Joseph M	LIEUTENANT	94,590.00	3,327.99	0.00
FB0	14	Acton,Stephen J	SERGEANT	63,174.00	1,863.66	0.00
FB0	14	Adams,Christopher S	SERGEANT	69,652.00	10,381.02	0.00
FB0	14	Adams,Darin W	FIREFIGHTER EMT	68,846.00	110.33	0.00
FB0	14	Adams,Jack M	LIEUTENANT	90,291.00	8,270.11	0.00
FB0	14	Adams,Kevin A	FIREFIGHTER TECH	81,340.00	2,791.54	0.00
FB0	14	Adams,Michael	FIREFIGHTER EMT	56,264.00	7,161.81	0.00
FB0	14	Adams,Patrick Kyle	FIREFIGHTER EMT	56,264.00	9,586.79	0.00
FB0	14	Ader,Michael Scott	FIREFIGHTER EMT	56,264.00	2,705.00	0.00
FB0	14	Adkins Jr.,Donald L	FIREFIGHTER EMT	62,463.00	5,262.44	0.00
FB0	14	Ajose,Bolatito D	FIREFIGHTER EMT	56,264.00	1,809.92	0.00
FB0	14	Ajose,Justin E	FIREFIGHTER EMT	56,264.00	3,091.43	0.00
FB0	14	Alatishe,Moshood	HEAVY MOBILE EQUIP MECH	59,488.00	34,406.56	0.00
FB0	14	Alexander Jr.,Frank	FIREFIGHTER TECH	77,950.00	9,856.60	0.00
FB0	14	Alexander,William C.	FIREFIGHTER TECH	67,783.00	8,741.15	0.00
FB0	14	Allen,Justin B.	FIREFIGHTER TECH	67,783.00	1,443.17	0.00
FB0	14	Alston,Brian L	CAPTAIN	105,522.00	4,529.47	0.00
FB0	14	Alvarado,Robert J	FIREFIGHTER EMT	65,568.00	10,577.91	0.00
FB0	14	Alvear Jr.,Edgar E	FIRE INSPECTOR	80,728.00	7,947.88	0.00
FB0	14	Amaya Duran,Jose W	HEAVY MOBILE EQUIP MECH	59,488.00	7,380.23	0.00
FB0	14	Amaya,Marta C	FIREFIGHTER EMT	56,264.00	2,049.46	0.00
FB0	14	Anderson,Christopher John	FIREFIGHTER EMT	56,264.00	3,632.43	0.00
FB0	14	Anderson,John	FIREFIGHTER EMT	45,631.00	5,175.86	0.00
FB0	14	Anderson,Kevin L.	SERGEANT	73,133.00	13,941.95	0.00
FB0	14	Anderson,Sir Charles	FIRE INSPECTOR	60,122.86	4,283.76	0.00
FB0	14	Andrews,Darrell L	FIREFIGHTER EMT	62,463.00	8,289.08	0.00
FB0	14	Anthony,Jason E.	FIREFIGHTER EMT	56,264.00	2,712.85	0.00
FB0	14	Anunay,Queen Angelique	BATTALION EMS SUPVR CAPTAIN	105,179.00	16,748.57	0.00
FB0	14	Archie,Dana S	FIREFIGHTER TECH	74,561.00	1,502.15	0.00
FB0	14	Arevalo Bell,Lucrecia E	PARAMEDIC - OMD Street Calls	67,274.00	1,180.53	0.00
FB0	14	Armstrong,Linwood	FIREFIGHTER	68,846.00	13,543.62	0.00
FB0	14	Arnold,Andrew	SERGEANT PARAMEDIC	81,221.00	780.97	0.00

FB0	14	Arrington, Kevin A	FIREFIGHTER TECH	74,561.00	10,529.83	0.00
FB0	14	Artigliere, Ryan	FIREFIGHTER EMT	44,301.00	540.78	0.00
FB0	14	Artis, Maiesha	FIREFIGHTER EMT	56,264.00	1,069.11	0.00
FB0	14	Artz, Randy	FIREFIGHTER EMT	56,264.00	1,107.75	0.00
FB0	14	Ashelford, James R	FIREFIGHTER TECH	77,950.00	1,284.89	0.00
FB0	14	Auerbach, David C.	FIREFIGHTER PARAMEDIC TECH	72,213.00	33.06	0.00
FB0	14	Austin, Kenneth J	FIREFIGHTER TECH	74,561.00	2,867.74	0.00
FB0	14	Auth, Jason C.	LIEUTENANT	81,587.00	5,262.29	0.00
FB0	14	Avents, Krystle R	FIREFIGHTER EMT	59,364.00	2,215.29	0.00
FB0	14	Ayres Jr., John D	FIREFIGHTER EMT	75,403.00	977.20	0.00
FB0	14	Baccus, Johnnie	PARAMEDIC	67,274.00	12,676.74	0.00
FB0	14	Bachelder, Andrew S	EMS Preceptor	73,842.00	9,194.61	0.00
FB0	14	Baer, Justin P.	FIREFIGHTER EMT	65,568.00	360.26	0.00
FB0	14	Bagdovitz, Peter J	FIREFIGHTER	72,125.00	9,109.84	0.00
FB0	14	Bailey Jr., William	FIREFIGHTER EMT	72,125.00	156.87	0.00
FB0	14	Bailey, Katherine	PARAMEDIC	53,585.00	14,044.91	0.00
FB0	14	Bailey, Kim M.	Program Support Assistant	46,724.00	1,218.64	0.00
FB0	14	Bailey, Shauna L	SERGEANT AIDE	73,133.00	7,181.38	0.00
FB0	14	Baird, Matthew A	PARAMEDIC FIREFIGHTER	54,490.00	3,705.95	0.00
FB0	14	Baka, Joseph C	FIREFIGHTER TECH	74,561.00	11,721.67	0.00
FB0	14	Baker III, Jake W	LIEUTENANT	98,890.00	7,716.54	0.00
FB0	14	Baker, Arthur R.	FIREFIGHTER EMT	56,264.00	3,828.95	0.00
FB0	14	Baker, Jeffrey T	PARAMEDIC	67,274.00	1,608.15	0.00
FB0	14	Baker, Mark S	BATTALION EMS SUPVR CAPTAIN	104,864.00	11,346.07	0.00
FB0	14	Baker, Michael S	BATTALION EMS SUPVR CAPTAIN	110,318.00	12,050.36	0.00
FB0	14	Baker, Timothy J	BATTALION EMS SUPVR CAPTAIN	100,398.00	13,928.84	0.00
FB0	14	Baldino Jr., Rocco A	FIREFIGHTER EMT	56,264.00	11,032.38	0.00
FB0	14	Baldwin, Lateef O	FIREFIGHTER EMT	59,364.00	9,041.02	0.00
FB0	14	Baldwin, Timothy A	FIREFIGHTER TECH	58,479.00	4,850.76	0.00
FB0	14	Ball, Jeremiah N.	FIREFIGHTER EMT	53,162.00	900.65	0.00
FB0	14	Ballard, David L	FIREFIGHTER TECH	71,172.00	2,213.72	0.00
FB0	14	Baltimore Jr., William J	BATTALION FIRE CHIEF	128,474.00	16,512.77	0.00
FB0	14	Banks, Eric V	FIREFIGHTER TECH	77,950.00	4,236.77	0.00
FB0	14	Banks, Patrick	CAPTAIN	105,522.00	6,395.47	0.00
FB0	14	Banner, Wesley D	FIREFIGHTER EMT	62,463.00	1,671.66	0.00
FB0	14	Bannister, Antonio B	FIREFIGHTER EMT	44,301.00	243.41	0.00
FB0	14	Barber, Donald L	BATTALION EMS SUPVR CAPTAIN	105,522.00	11,499.21	0.00
FB0	14	Barksdale, Timothy M	LIEUTENANT	94,590.00	1,992.28	0.00
FB0	14	Barnes Jr., John H	SERGEANT AIDE	80,446.00	16,365.10	0.00
FB0	14	Barnes, Courtney R	FIREFIGHTER EMT	56,264.00	10,249.83	0.00
FB0	14	Barnes, Enrique	FIREFIGHTER EMT	56,264.00	9,211.82	0.00

FB0	14	Barnes,Erik L	SERGEANT AIDE	84,471.00	16,373.27	0.00
FB0	14	Barnes,Selena	EMERGENCY MEDICAL TECH	55,357.00	8,496.29	0.00
FB0	14	Barnes,Timothy P	FIREFIGHTER	75,403.00	8,472.26	0.00
FB0	14	Barnett,Daryle	FIREFIGHTER EMT	45,631.00	1,587.89	0.00
FB0	14	Baroody,Timothy E	FIREFIGHTER TECH	74,561.00	12,383.02	0.00
FB0	14	Bashore,James M	BATTALION FIRE CHIEF	119,056.00	15,969.83	0.00
FB0	14	Basinger Jr.,Cecil M	CAPTAIN	100,305.00	10,795.58	0.00
FB0	14	Basinger,Scott T.	FIREFIGHTER TECH	67,783.00	372.43	0.00
FB0	14	Baskerville,Veronica A	EMERGENCY MEDICAL TECH	52,867.00	8,376.48	0.00
FB0	14	Bass,Courtney X	LIEUTENANT	77,408.00	12,608.80	0.00
FB0	14	Bassford,Justin	FIREFIGHTER EMT	59,364.00	1,345.48	0.00
FB0	14	Basti,Matthew D	FIREFIGHTER EMT	56,264.00	1,246.43	0.00
FB0	14	Batdorff,Stephen T.	FIREFIGHTER TECH	67,783.00	7,503.55	0.00
FB0	14	Battle,Charles E	BATTALION FIRE CHIEF	113,636.00	18,189.46	0.00
FB0	14	Bauer,Joshua Aaron	FIREFIGHTER TECH	58,479.00	1,432.52	0.00
FB0	14	Baylor,Kenneth	FIREFIGHTER EMT	59,364.00	8,075.89	0.00
FB0	14	Baylor,Marco R	SERGEANT AIDE	80,632.00	18,846.56	0.00
FB0	14	Beach,Jeff A	FIREFIGHTER EMT	56,264.00	25.76	0.00
FB0	14	Beach,Joseph T	FIREFIGHTER	72,125.00	3,934.35	0.00
FB0	14	Beattie,William E	FIREFIGHTER EMT	59,364.00	5,952.74	0.00
FB0	14	Becker,Kevin J	FIREFIGHTER EMT	59,364.00	2,283.25	0.00
FB0	14	Bedney,Earl R	FIREFIGHTER EMT	72,125.00	4,671.76	0.00
FB0	14	Bedsaul,Kristina Noell	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Bedsaul,Nicholas	FIREFIGHTER EMT	56,264.00	679.13	0.00
FB0	14	Beheler,Sean M	FIREFIGHTER EMT	62,463.00	10,240.15	0.00
FB0	14	Bekure,Messay N	FIREFIGHTER EMT	56,264.00	5,184.28	0.00
FB0	14	Belcher,Kevin J	FIREFIGHTER EMT	56,264.00	1,829.08	0.00
FB0	14	Belk,Kimmara D	PARAMEDIC	65,753.00	5,809.48	0.00
FB0	14	Bell Sr.,Renaldo D	BATTALION EMS SUPVR CAPTAIN	91,012.00	9,477.22	0.00
FB0	14	Bell,Jason E	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Bell,Michael T	LIEUTENANT	85,666.00	9,204.21	0.00
FB0	14	Bell,Ricardo A	FIREFIGHTER PARAMEDIC	73,498.00	12,902.27	0.00
FB0	14	Bender,Curtis Ray	FIREFIGHTER EMT	53,162.00	4,430.18	0.00
FB0	14	Bennett,Shantel B	FIREFIGHTER EMT	59,364.00	3,131.36	0.00
FB0	14	Bennett,Timothy	FIREFIGHTER PARAMEDIC	76,998.00	3,586.87	0.00
FB0	14	Bernard,Daniel M	FIREFIGHTER EMT	53,162.00	876.30	0.00
FB0	14	Bernard,Greig A	LIEUTENANT	98,890.00	15,926.92	0.00
FB0	14	Bernardo,Michael R	FIREFIGHTER PARAMEDIC	54,490.00	1,463.77	0.00
FB0	14	Best,Antonio D	FIRE INSPECTOR	73,708.00	3,559.77	0.00
FB0	14	Best,James E.	FIREFIGHTER EMT	56,264.00	8,668.94	0.00
FB0	14	Best,Michael E	LIEUTENANT	98,890.00	10,698.30	0.00

FB0	14	Betts,Brian S	FIREFIGHTER EMT	44,301.00	4,071.93	0.00
FB0	14	Bianchi,Todd	BATTALION EMS SUPVR CAPTAIN - ELC	91,108.00	4,094.57	0.00
FB0	14	Bias,Nathaniel	FIREFIGHTER TECH	74,561.00	887.64	0.00
FB0	14	Bieler,Jay R	FIREFIGHTER TECH	74,561.00	9,782.60	0.00
FB0	14	Bilotti,Jeremy Samuel	FIREFIGHTER EMT	50,060.00	4,481.15	0.00
FB0	14	Bishop,Roy D	FIREFIGHTER EMT	62,463.00	4,510.75	0.00
FB0	14	Black,Ryan	FIREFIGHTER EMT	44,301.00	1,988.25	0.00
FB0	14	Blackmon,Nathaniel R	LIEUTENANT	89,746.00	15,701.85	0.00
FB0	14	Blake,Anthony T	ASST MARINE PILOT	73,847.00	4,057.52	0.00
FB0	14	Blakeney Jr.,Willie J	FIREFIGHTER EMT	72,125.00	66.05	0.00
FB0	14	Blatzheim,Joseph C.	PARAMEDIC	64,232.00	10,080.96	0.00
FB0	14	Blevins,Scott A.	FIREFIGHTER TECH	58,479.00	8,846.40	0.00
FB0	14	Blucker,Aaron S	FIREFIGHTER TECH - AIR	74,561.00	5,380.11	0.00
FB0	14	Bluford,Jeffrey W	SUPPLY TECH	50,753.00	2,269.25	0.00
FB0	14	Blunt,Jerrice A	EMERGENCY MEDICAL TECH	55,357.00	17,814.50	0.00
FB0	14	Blyther,Aaron K	PARAMEDIC	65,753.00	11,427.99	0.00
FB0	14	Blyther,Rudolph	FIREFIGHTER TECH - FOAM	77,950.00	12,042.46	0.00
FB0	14	Bobo Jr.,Ronald E	LIEUTENANT	85,666.00	13,522.15	0.00
FB0	14	Bobo,James A	FIREFIGHTER TECH	64,680.00	11,571.01	0.00
FB0	14	Boddie,Angelia M	FIREFIGHTER	68,846.00	6,095.67	0.00
FB0	14	Boddy,James A	FIREFIGHTER EMT	44,301.00	873.87	0.00
FB0	14	Bolding,Maurice D	FIREFIGHTER EMT	59,364.00	7,441.48	0.00
FB0	14	Bolding,Timothy E	SERGEANT AIDE	73,135.00	9,448.12	0.00
FB0	14	Boling Jr.,Joseph D	LIEUTENANT PARAMEDIC	94,619.00	11,757.69	0.00
FB0	14	Bolton,Ryan S	FIREFIGHTER PARAMEDIC	54,490.00	10,597.11	0.00
FB0	14	Boone,Cory	PARAMEDIC - BASIC	48,687.00	8,630.27	0.00
FB0	14	Boone,Patrick A	FIREFIGHTER TECH	81,340.00	14,084.66	0.00
FB0	14	Boone,Shavon R	FIREFIGHTER EMT	50,060.00	2,815.03	0.00
FB0	14	Boone,Teres C	LIEUTENANT - EMS - ELO1	93,825.00	9,303.96	0.00
FB0	14	Boozer Sr.,Donovan L	FIREFIGHTER EMT	56,264.00	2,801.60	0.00
FB0	14	Boozer,Kimberly L	FIREFIGHTER PARAMEDIC	66,895.00	5,629.86	0.00
FB0	14	Bost,Cartao A	FIREFIGHTER TECH	67,783.00	11,796.98	0.00
FB0	14	Bost,Henry	FIREFIGHTER EMT	45,631.00	7,415.36	0.00
FB0	14	Boswell,Kenneth F	FIREFIGHTER EMT	68,846.00	4,949.06	0.00
FB0	14	Botwin,Jonathan M	FIREFIGHTER PARAMEDIC TECH	66,011.00	1,836.16	0.00
FB0	14	Bouknight,Anthony J	BATTALION EMS SUPVR CAPTAIN	100,305.00	21,390.64	0.00
FB0	14	Bourassa,Ryan L.	LIEUTENANT	77,408.00	3,001.88	0.00
FB0	14	Bowen,Brian F	FIREFIGHTER EMT	50,060.00	748.19	0.00
FB0	14	Bowers,Eric M.	CAPTAIN - Operations	91,186.00	7,984.81	0.00
FB0	14	Bowman,Benita L.	FIREFIGHTER EMT	59,364.00	1,249.45	0.00
FB0	14	Bowyer,Gregory M	FIRE ARSON INVESTIGATOR ARMED	82,090.00	2,969.36	0.00

FB0	14	Boyd,Anaje	FIREFIGHTER EMT	45,631.00	1,958.89	0.00
FB0	14	Bozarth,Robert M	SERGEANT - K9	69,652.00	1,236.61	0.00
FB0	14	Brachetti,Derek A.	LIEUTENANT	81,587.00	1,735.17	0.00
FB0	14	BRADY Jr.,DENNIS P	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Brady,Richard D	FIREFIGHTER EMT	56,264.00	1,833.86	0.00
FB0	14	Brand,Michael	FIREFIGHTER EMT	44,301.00	255.58	0.00
FB0	14	Braxton,Carlos K	FIREFIGHTER TECH	74,561.00	8,927.55	0.00
FB0	14	Braxton,Glen J	FIREFIGHTER EMT	56,264.00	2,147.57	0.00
FB0	14	Breen,Chad M.	LIEUTENANT	77,408.00	11,355.04	0.00
FB0	14	Brewster,Chandell O	FIREFIGHTER EMT	59,364.00	1,641.02	0.00
FB0	14	Brewster,Christopher P	PARAMEDIC FIREFIGHTER	57,591.00	3,243.43	0.00
FB0	14	Bright,Joseph A	FIREFIGHTER TECH	74,561.00	3,947.24	0.00
FB0	14	Brimage Sr.,Corey Duane	SERGEANT PARAMEDIC	70,765.00	11,294.67	0.00
FB0	14	BRIMAGE,Ursula M	FIRE INSPECTOR	77,218.00	4,324.95	0.00
FB0	14	Brinkley,Roy S	CAPTAIN	110,318.00	2,028.77	0.00
FB0	14	Briscoe,Joshua	FIREFIGHTER EMT	44,301.00	1,010.16	0.00
FB0	14	Brock,Shirley D	PARAMEDIC	67,274.00	9,352.20	0.00
FB0	14	Brong,Daniel W	FIREFIGHTER EMT	50,060.00	8,415.70	0.00
FB0	14	Brookbank,Stephen G	FIREFIGHTER TECH - AIR	71,172.00	12,261.15	0.00
FB0	14	Brooke III,George R	FIREFIGHTER TECH	64,680.00	1,043.24	0.00
FB0	14	Brooke,Michael D	SERGEANT - FLO3	63,174.00	110.20	0.00
FB0	14	Brooke,Paul J	SERGEANT	63,174.00	925.63	0.00
FB0	14	Brooks,Alethea V.	PARAMEDIC FIREFIGHTER	57,591.00	68.61	0.00
FB0	14	Brooks,Norman	FIREFIGHTER EMT	56,264.00	6,922.19	0.00
FB0	14	Brooks,Sean P	CAPTAIN	86,678.00	6,844.74	0.00
FB0	14	Brooks,Sharon L	EMERGENCY MEDICAL TECH	55,357.00	8,256.09	0.00
FB0	14	Brown,Andrew K.	PARAMEDIC FIREFIGHTER	57,591.00	5,149.51	0.00
FB0	14	Brown,Arthur J	PARAMEDIC - BASIC	61,071.00	2,231.45	0.00
FB0	14	Brown,Artis O	FIREFIGHTER EMT	59,364.00	9,455.05	0.00
FB0	14	Brown,Charles W	HEAVY MOBILE EQUIP MECH	66,643.20	9,676.98	0.00
FB0	14	Brown,Claude H	FIREFIGHTER TECH	74,561.00	1,638.71	0.00
FB0	14	Brown,David A.	FIREFIGHTER PARAMEDIC	63,796.00	4,390.60	0.00
FB0	14	Brown,David R	CAPTAIN	100,305.00	7,498.98	0.00
FB0	14	Brown,Dequandre	FIREFIGHTER EMT	44,301.00	1,196.77	0.00
FB0	14	Brown,James A	MAINTENANCE MECHANIC LEADER	69,326.40	9,270.32	0.00
FB0	14	Brown,Jay A	FIREFIGHTER TECH	71,172.00	5,784.34	0.00
FB0	14	Brown,Kevin	FIREFIGHTER EMT	45,631.00	2,322.30	0.00
FB0	14	Brown,Kila A	FIREFIGHTER PARAMEDIC	66,895.00	4,769.95	0.00
FB0	14	Brown,Lawrence	FIREFIGHTER EMT	44,301.00	1,687.65	0.00
FB0	14	Brown,Melonie C	BATTALION EMS SUPVR CAPTAIN	95,745.00	526.07	0.00
FB0	14	Brown,Michael J	FIREFIGHTER TECH	77,950.00	71.38	0.00

FB0	14	Brown,Paula E	FIREFIGHTER TECH - AIR	77,950.00	4,281.84	0.00
FB0	14	Brown,Raymond Lamont	FIREFIGHTER EMT	56,264.00	1,107.76	0.00
FB0	14	Brown,Shanetra L.	FIREFIGHTER EMT	56,264.00	1,528.67	0.00
FB0	14	Brown,Skyler J	PARAMEDIC FIREFIGHTER	54,490.00	3,269.34	0.00
FB0	14	Bryan,Curtis E.	FIREFIGHTER	65,568.00	12,008.45	0.00
FB0	14	Bryant,James	EMERGENCY MEDICAL TECH	55,357.00	13,012.39	0.00
FB0	14	Buckner,Kevin E	FIREFIGHTER TECH	77,950.00	35.69	0.00
FB0	14	Buffington,Andrew J	FIREFIGHTER EMT	56,264.00	5,613.30	0.00
FB0	14	Buie,Erik Adrian	FIREFIGHTER EMT	45,631.00	1,201.37	0.00
FB0	14	Bulford,Eve L.	PARAMEDIC FIREFIGHTER	57,591.00	8,473.66	0.00
FB0	14	Bullock,Jessica R	FIREFIGHTER EMT	62,463.00	27.18	0.00
FB0	14	Bullock,Khalid	FIREFIGHTER EMT	44,301.00	811.36	0.00
FB0	14	Bunch,Deangelo D	FIREFIGHTER EMT	59,364.00	8,947.00	0.00
FB0	14	Bunn,Gerald U	FIREFIGHTER EMT	62,463.00	3,017.32	0.00
FB0	14	Bunn,James	FIREFIGHTER EMT	56,264.00	7,171.18	0.00
FB0	14	Bunn,Rodney	FIREFIGHTER EMT	56,264.00	334.90	0.00
FB0	14	Bureau,Jay L.	FIREFIGHTER TECH	67,783.00	744.87	0.00
FB0	14	Burke,Leonard T	LIEUTENANT	89,746.00	5,300.93	0.00
FB0	14	Burkley,Milford Karin	FIREFIGHTER EMT	45,631.00	4,395.97	0.00
FB0	14	Burnett,Tiffany	FIREFIGHTER EMT	45,631.00	4,017.19	0.00
FB0	14	Burns,Andre	FIREFIGHTER EMT	50,060.00	7,283.31	0.00
FB0	14	Burns,Tamela A.	PARAMEDIC	64,232.00	12,939.92	0.00
FB0	14	Burr,Thomas D	FIRE INSPECTOR	73,708.00	283.50	0.00
FB0	14	Burton,Edgar O	FIREFIGHTER TECH	77,950.00	13,945.27	0.00
FB0	14	Burton,Gerald E	LIEUTENANT	98,890.00	15,081.33	0.00
FB0	14	Burton,Oscar K	FIREFIGHTER PARAMEDIC	63,796.00	8,127.46	0.00
FB0	14	Burton,Sean A.	LIEUTENANT	77,408.00	2,827.94	0.00
FB0	14	Buscavage,Charles L	FIREFIGHTER	72,125.00	280.70	0.00
FB0	14	Buschur,Matt V	PARAMEDIC FIREFIGHTER	54,490.00	4,610.99	0.00
FB0	14	Bush,Dwayne K	FIREFIGHTER	75,403.00	10,270.45	0.00
FB0	14	Busi,James M	FIREFIGHTER TECH	64,680.00	10,075.22	0.00
FB0	14	Busl,Thomas A	FIREFIGHTER TECH	67,783.00	308.95	0.00
FB0	14	Butler Jr.,Calvin	COMMUNITY RELATIONS SPECIALIST	68,371.00	3,344.58	0.00
FB0	14	Butler Jr.,Johnnie L	SERGEANT	84,471.00	18,109.44	0.00
FB0	14	Butler,Arthenious D	FIREFIGHTER TECH	64,680.00	9,459.05	0.00
FB0	14	Butler,Dustin L	FIREFIGHTER EMT	65,568.00	3,273.48	0.00
FB0	14	Butler,James E	FIREFIGHTER EMT	53,162.00	6,024.24	0.00
FB0	14	Butler,Paul J	HEAVY MOBILE EQUIP MECH	66,643.20	11,289.45	0.00
FB0	14	Butler,Toiland D	FIREFIGHTER TECH	61,579.00	5,215.31	0.00
FB0	14	Byers,James D	FIREFIGHTER TECH	67,783.00	6,973.93	0.00
FB0	14	Byrne,Kelly M.	FIREFIGHTER EMT	68,846.00	1,922.87	0.00

FB0	14	Ca' Merono,Chazzreno	PARAMEDIC FIREFIGHTER	57,591.00	3,082.47	0.00
FB0	14	Cabico,Ronald Allan e	FIREFIGHTER TECH	74,561.00	11,663.82	0.00
FB0	14	Caddington,Ward C	PARAMEDIC FIREFIGHTER	66,895.00	4,520.14	0.00
FB0	14	Cade Jr.,Leroy B	BATTALION FIRE CHIEF	128,474.00	20,924.13	0.00
FB0	14	Cade,Ruth E	FIRE INSPECTOR	80,728.00	2,741.28	0.00
FB0	14	Callahan,Robert J	DEPUTY FIRE CHIEF	134,496.00	10,257.07	0.00
FB0	14	Campbell Jr.,Cornelius	FIREFIGHTER EMT	53,162.00	1,010.18	0.00
FB0	14	Campbell,Andre D	FIRE INSPECTOR	77,218.00	928.10	0.00
FB0	14	Campbell,Emma S	PARAMEDIC	67,274.00	20,315.48	0.00
FB0	14	Campbell,Jacquelyn M.	FIRE INVESTIGATOR - Fitness Coordina	72,412.38	2,193.26	0.00
FB0	14	Campbell,Timothy L	Instructional Systems Specialist	70,369.00	4,578.09	0.00
FB0	14	Candleana,James M.	SERGEANT	73,133.00	7,444.40	0.00
FB0	14	Capece,Alexander G	PARAMEDIC FIREFIGHTER	57,591.00	1,945.09	0.00
FB0	14	Cappel,Andrew B.	FIREFIGHTER EMT	65,568.00	9,264.60	0.00
FB0	14	Capps,Michael T	LIEUTENANT	89,746.00	410.92	0.00
FB0	14	Capps,Timothy M	FIREFIGHTER EMT	56,264.00	24.34	0.00
FB0	14	Carey,Michael G	LIEUTENANT	94,590.00	4,377.84	0.00
FB0	14	Carey,Patrick M	FIREFIGHTER TECH	67,783.00	8,428.89	0.00
FB0	14	Carman,Michael S	SERGEANT	84,471.00	16,201.07	0.00
FB0	14	Carmody,Dennis B	FIREFIGHTER	62,463.00	7,118.90	0.00
FB0	14	Carr,Kevin A	FIREFIGHTER TECH - MO	77,950.00	14,317.25	0.00
FB0	14	Carroll III,Thomas F.	FIREFIGHTER TECH	67,783.00	853.49	0.00
FB0	14	Carroll Smith,Sarah	PARAMEDIC	67,274.00	7,324.57	0.00
FB0	14	Carroll,Frank W	FIREFIGHTER EMT	50,060.00	1,258.91	0.00
FB0	14	Carroll,Gerald A	CAPTAIN	105,522.00	13,207.84	0.00
FB0	14	Carroll,Hakim Malik	FIRE ARSON INVESTIGATOR ARMED	67,560.00	9,965.39	0.00
FB0	14	Carroll,Hasan J	FIREFIGHTER EMT	56,264.00	953.19	0.00
FB0	14	Carroll,Jamal D	LIEUTENANT	94,590.00	3,091.75	0.00
FB0	14	Carroll,James R	FIREFIGHTER TECH	77,950.00	533.82	0.00
FB0	14	Carroll,Jamien A	FIREFIGHTER EMT	56,264.00	940.30	0.00
FB0	14	Carroll,Jeffrey A	FIREFIGHTER EMT	68,846.00	7,006.86	0.00
FB0	14	Carroll,Michael A	LIEUTENANT	90,291.00	14,762.49	0.00
FB0	14	Carter Jr.,Louis H	CAPTAIN	105,522.00	19,151.74	0.00
FB0	14	Carter,James E	LIEUTENANT	98,890.00	13,549.98	0.00
FB0	14	Carter,Juan T	CAPTAIN	105,522.00	14,498.09	0.00
FB0	14	Carter,Rodney	BATTALION EMS SUPVR CAPTAIN - ELC	100,398.00	1,794.07	0.00
FB0	14	Carter,Sean	BATTALION FIRE CHIEF - SO	119,056.00	9,266.67	0.00
FB0	14	Caruso III,Enrico T	FIREFIGHTER EMT	56,264.00	1,865.08	0.00
FB0	14	Cary,Alfie A	FIREFIGHTER TECH	74,561.00	3,823.66	0.00
FB0	14	Casar Jr.,James k	FIREFIGHTER TECH	64,680.00	1,395.69	0.00
FB0	14	Castner,Christopher L	PARAMEDIC FIREFIGHTER	60,694.00	9,720.67	0.00

FB0	14	Catlett,Wendell	FIREFIGHTER TECH	58,479.00	6,524.48	0.00
FB0	14	Cato,Bell	FIREFIGHTER EMT	45,631.00	1,030.05	0.00
FB0	14	Caton,Matthew L	FIREFIGHTER TECH	58,479.00	6,131.34	0.00
FB0	14	Caudle,William D	FIREFIGHTER EMT	72,125.00	12,579.17	0.00
FB0	14	Cave,Joshua S.B	FIREFIGHTER EMT	56,264.00	592.53	0.00
FB0	14	Ceglie,Victor A	CAPTAIN	105,522.00	15,154.88	0.00
FB0	14	Celestine,Sean K	FIREFIGHTER EMT	65,568.00	8,187.23	0.00
FB0	14	Chada,John A	FIREFIGHTER TECH	71,172.00	13,543.30	0.00
FB0	14	Chamberlain Jr.,Robert K	FIREFIGHTER TECH	67,783.00	12,051.03	0.00
FB0	14	Chandler,Reginald B	SERGEANT AIDE	84,471.00	5,654.07	0.00
FB0	14	Chapman III,Lawrence Y	CAPTAIN - Special Projects	105,522.00	7,083.11	0.00
FB0	14	Chapman,James J.	FIREFIGHTER EMT	56,264.00	4,398.09	0.00
FB0	14	Chapman,Wayne K	FIREFIGHTER TECH	74,561.00	9,242.73	0.00
FB0	14	Charland,Andrew T	FIREFIGHTER TECH	71,172.00	32.59	0.00
FB0	14	Charron Jr.,Edward J	LIEUTENANT	94,590.00	11,372.61	0.00
FB0	14	Chase,Andrew B.	PARAMEDIC - BASIC	56,943.00	2,713.18	0.00
FB0	14	Chasin,Steven B	PARAMEDIC	67,274.00	8,481.25	0.00
FB0	14	Chenworth,Thomas W	LIEUTENANT	73,439.00	4,114.21	0.00
FB0	14	Chichester,Arthur M.	FIREFIGHTER EMT	53,162.00	1,610.32	0.00
FB0	14	Chisholm,Joseph N	FIREFIGHTER TECH	74,561.00	10,274.16	0.00
FB0	14	Chism,Carl D	LIEUTENANT	103,189.00	7,536.00	0.00
FB0	14	Christian,Joel P	FIREFIGHTER EMT	72,125.00	7,462.18	0.00
FB0	14	Chung Jr.,Keith Anthony	FIREFIGHTER EMT	56,264.00	5,989.10	0.00
FB0	14	Clark Jr.,George E	FIREFIGHTER EMT	62,463.00	2,717.02	0.00
FB0	14	Clark,Brian E	FIREFIGHTER EMT	53,162.00	11,433.48	0.00
FB0	14	Clark,Curtis J	FIREFIGHTER TECH	74,561.00	9,718.24	0.00
FB0	14	Clark,Daniel Harvey	FIREFIGHTER EMT	56,264.00	2,067.39	0.00
FB0	14	Clark,Daryl O	FIRE INSPECTOR TECH	79,653.00	4,547.48	0.00
FB0	14	Clark,Latisha S	PARAMEDIC - BASIC	55,567.00	12,088.44	0.00
FB0	14	Clark,Lawrence L	SERGEANT	84,471.00	6,401.08	0.00
FB0	14	Clark,Ricardo D	PARAMEDIC	67,274.00	9,911.43	0.00
FB0	14	Clark,Timothy J	FIREFIGHTER	68,846.00	1,576.14	0.00
FB0	14	Clark,Zachary T	FIREFIGHTER EMT	53,162.00	2,940.14	0.00
FB0	14	Clarke,Welford A	Maintenance Mechanic	60,299.20	275.41	0.00
FB0	14	Clary Jr.,Alfonso C	FIREFIGHTER TECH	71,172.00	13,214.54	0.00
FB0	14	Clary,Joseph F	FIREFIGHTER EMT	56,264.00	25.76	0.00
FB0	14	Clay,John F	FIRE INSPECTOR	80,728.00	7,100.97	0.00
FB0	14	Clemencia,Kishia T	LIEUTENANT	85,666.00	13,000.36	0.00
FB0	14	Clement,Bryan Arthur	FIREFIGHTER EMT	56,264.00	5,374.60	0.00
FB0	14	Clime,Douglas E	FIREFIGHTER TECH	64,680.00	3,503.55	0.00
FB0	14	Cloud,Charles L	EMERGENCY MEDICAL TECH	55,357.00	8,269.74	0.00

FB0	14	Cloyd,Danny L	FIREFIGHTER EMT	72,125.00	5,597.60	0.00
FB0	14	Clute,Andrew P.	PARAMEDIC FIREFIGHTER	57,591.00	316.44	0.00
FB0	14	Coates,Dorian T	FIREFIGHTER EMT	59,364.00	1,148.42	0.00
FB0	14	Cober,Brandon A	FIREFIGHTER EMT	44,301.00	1,630.01	0.00
FB0	14	COHEY III,ALLEN H	FIREFIGHTER EMT	56,264.00	1,313.87	0.00
FB0	14	Colbert,Mark R	FIREFIGHTER TECH	64,680.00	6,038.68	0.00
FB0	14	Cole,David M	BATTALION EMS SUPVR CAPTAIN	100,398.00	9,548.70	0.00
FB0	14	Cole,Kenneth C	SERGEANT	84,471.00	13,304.16	0.00
FB0	14	Coleman,Michael E	SERGEANT	73,133.00	4,855.45	0.00
FB0	14	Coleman,Terry L	Heavy Mobile Equip Mech Leader	70,865.60	13,469.46	0.00
FB0	14	Coll,Philip J	FIREFIGHTER EMT	50,060.00	7,518.15	0.00
FB0	14	Collins,Andrew D	FIREFIGHTER TECH	64,680.00	5,321.20	0.00
FB0	14	Comer,John E	FIREFIGHTER TECH	74,561.00	546.24	0.00
FB0	14	Connelly,John A	SERGEANT	69,652.00	6,351.33	0.00
FB0	14	Conrad,Karl E.	FIREFIGHTER EMT	65,568.00	11,558.14	0.00
FB0	14	Contee,Gregory A	FIREFIGHTER EMT	68,846.00	1,954.41	0.00
FB0	14	Contreras,Arturo A	FIREFIGHTER PARAMEDIC	76,998.00	6,613.20	0.00
FB0	14	Conway,Michael P	BATTALION FIRE CHIEF	123,765.00	2,856.12	0.00
FB0	14	Cooksey,David M	FIREFIGHTER EMT	62,463.00	4,034.93	0.00
FB0	14	Coombe,Jeffrey A	SERGEANT PARAMEDIC	77,562.00	4,655.71	0.00
FB0	14	Cooper,David C	FIREFIGHTER EMT	53,162.00	2,373.31	0.00
FB0	14	Cooper,Robert W	LIEUTENANT	94,590.00	13,798.84	0.00
FB0	14	Cooper,Shaquita	FIREFIGHTER EMT	45,631.00	308.17	0.00
FB0	14	Cooper-Rice,Ozell V	PROGRAM ANALYST	88,433.00	1,943.15	0.00
FB0	14	Copeland,Richard A	LIEUTENANT	94,590.00	14,495.05	0.00
FB0	14	Corkran,Adam B.	FIREFIGHTER EMT	56,264.00	1,888.31	0.00
FB0	14	Cormicle,Matthew C.	LIEUTENANT	77,408.00	11,103.95	0.00
FB0	14	Cosker,Michael R	LIEUTENANT	73,439.00	13,226.71	0.00
FB0	14	Costello,Craig B	BATTALION EMS SUPVR CAPTAIN	95,663.00	12,640.04	0.00
FB0	14	Cotter,Michael A	BATTALION EMS SUPVR CAPTAIN	86,678.00	5,122.47	0.00
FB0	14	Counce,James W	FIREFIGHTER EMT	68,846.00	13,121.52	0.00
FB0	14	Covey,Jonathan B	FIREFIGHTER TECH - MO	71,172.00	7,608.79	0.00
FB0	14	Craig,Marcus	FIREFIGHTER EMT	72,125.00	3,170.33	0.00
FB0	14	Cramer,Michael L	SERGEANT	76,790.00	2,883.13	0.00
FB0	14	Crawford,Emory C	HEAVY MOBILE EQUIP MECH	66,643.20	2,793.33	0.00
FB0	14	Creelman,Donald S	SERGEANT AIDE	80,446.00	6,298.64	0.00
FB0	14	Crockett Jr.,Lester N	FIREFIGHTER EMT	68,846.00	5,075.16	0.00
FB0	14	Croson,William W	FIREFIGHTER TECH	74,561.00	2,861.58	0.00
FB0	14	Crouse,Kelly F	FIREFIGHTER EMT	56,264.00	682.68	0.00
FB0	14	Crudup,Mario O	FIREFIGHTER TECH	64,680.00	5,101.91	0.00
FB0	14	Cullar,Michael B.	FIREFIGHTER PARAMEDIC	57,591.00	7,291.70	0.00

FB0	14	Culver,John S	FIREFIGHTER EMT	62,463.00	1,827.95	0.00
FB0	14	Cunningham,Christopher M	FIREFIGHTER TECH	61,579.00	8,870.10	0.00
FB0	14	Cunningham,Richard S	FIREFIGHTER TECH	58,479.00	4,756.19	0.00
FB0	14	Curley,Kena W	FIREFIGHTER	72,125.00	396.29	0.00
FB0	14	Curry Jr.,John W.	FIREFIGHTER EMT	56,264.00	7,527.74	0.00
FB0	14	Curtis,Thomas E	MOBILE EQUIP METAL MECHANIC	63,398.40	4,302.14	0.00
FB0	14	Cutler,Samuel A.	PARAMEDIC FIREFIGHTER	54,490.00	2,417.35	0.00
FB0	14	Dalboe,Nicholas	PARAMEDIC - BASIC	48,687.00	4,775.04	0.00
FB0	14	Daniel,Catheline	Management Liaison Specialist	54,221.00	3,185.50	0.00
FB0	14	Darmstead,Wayne V	LIEUTENANT - EMS	89,746.00	1,871.15	0.00
FB0	14	David,Brian P	CAPTAIN	105,522.00	18,810.30	0.00
FB0	14	Davies III,Marshall W.	LIEUTENANT	73,439.00	3,513.44	0.00
FB0	14	Davis Warfield,Melissa L.	FIREFIGHTER TECH	58,479.00	2,183.58	0.00
FB0	14	Davis,Curtis	FIREFIGHTER	68,846.00	9,791.88	0.00
FB0	14	Davis,Geoffrey A	FIREFIGHTER EMT	56,264.00	9,685.65	0.00
FB0	14	Davis,Jonathan A	SERGEANT AIDE	66,334.00	9,746.35	0.00
FB0	14	Davis,Mark S	LIEUTENANT	93,825.00	2,339.91	0.00
FB0	14	Davis,Reginal P	FIREFIGHTER EMT	68,846.00	13,040.15	0.00
FB0	14	Davis,Timothy R	FIREFIGHTER EMT	62,463.00	4,264.31	0.00
FB0	14	Dawkins,Jeffrey A	FIREFIGHTER EMT	62,463.00	1,237.31	0.00
FB0	14	Deale,Jason	FIREFIGHTER EMT	59,364.00	1,005.71	0.00
FB0	14	Dean,David Michael	FIREFIGHTER EMT	56,264.00	3,464.97	0.00
FB0	14	Dean,Thomas P	BATTALION FIRE CHIEF	113,636.00	21,476.99	0.00
FB0	14	Dean,Willie Eugene	FIREFIGHTER EMT	56,264.00	292.10	0.00
FB0	14	Deavers,Timothy W	FIREFIGHTER EMT	56,264.00	601.24	0.00
FB0	14	Deavers,Warren M	FIREFIGHTER TECH	64,680.00	9,094.41	0.00
FB0	14	Deems,Michael A.	FIREFIGHTER TECH	67,783.00	7,881.29	0.00
FB0	14	Delahanty,Robert T	LIEUTENANT	98,890.00	17,208.18	0.00
FB0	14	Delaney,Eric J	FIREFIGHTER EMT	72,125.00	8,685.36	0.00
FB0	14	Della-Camera,Susie L	FIREFIGHTER PARAMEDIC	69,998.00	1,329.82	0.00
FB0	14	Demaree,Nathan A.	FIREFIGHTER EMT	53,162.00	927.62	0.00
FB0	14	DeMeo,Anthony M.	PARAMEDIC FIREFIGHTER	57,591.00	7,404.85	0.00
FB0	14	Denmark Jr.,Alan L.	FIREFIGHTER EMT	56,264.00	4,252.98	0.00
FB0	14	Dennis,David R.	FIREFIGHTER TECH	67,783.00	1,891.67	0.00
FB0	14	Dennis,Kevin J	FIREFIGHTER EMT	56,264.00	3,004.27	0.00
FB0	14	Dent,Henry C	LIEUTENANT	81,587.00	1,701.28	0.00
FB0	14	Dent,Theodore	FIREFIGHTER EMT	45,631.00	1,091.52	0.00
FB0	14	Derricote,Michael C.	HEAVY MOBILE EQUIP MECH	55,910.40	12,279.86	0.00
FB0	14	Desilva,Sydney S	FIREFIGHTER TECH	74,561.00	10,818.83	0.00
FB0	14	Deskovich,Peter J	FIREFIGHTER PARAMEDIC	57,591.00	9,155.46	0.00
FB0	14	Devine,Kevin M.	FIREFIGHTER TECH	67,783.00	1,163.85	0.00

FB0	14	Dickey,Jeffrey L	SERGEANT	88,311.00	15,459.60	0.00
FB0	14	Dickey,Margaret K.	FIREFIGHTER TECH	67,783.00	760.38	0.00
FB0	14	Diehl,Anthony L	FIREFIGHTER EMT	62,463.00	7,604.65	0.00
FB0	14	Diggs,Beatrix S	FIREFIGHTER TECH	74,561.00	5,276.91	0.00
FB0	14	Dillon,Thomas E	FIREFIGHTER EMT	62,463.00	3,360.53	0.00
FB0	14	Dinkins Jr.,Johnny	FIREFIGHTER EMT	56,264.00	3,327.11	0.00
FB0	14	Dipietro,David J	MARINE ENGINEER	102,025.00	14,902.00	0.00
FB0	14	Dipietro,Lawrence J	BATTALION FIRE CHIEF	123,765.00	5,273.29	0.00
FB0	14	Disbrow,David L.	FIREFIGHTER EMT	56,264.00	1,464.58	0.00
FB0	14	Dixon,Ericeka A	FIREFIGHTER EMT	59,364.00	8,453.41	0.00
FB0	14	Dixon,Mary L	PARAMEDIC	67,274.00	13,944.03	0.00
FB0	14	Doctor,Alfonso L	FIREFIGHTER EMT	62,463.00	2,881.49	0.00
FB0	14	Doering,Rudolph A.	LIEUTENANT	81,587.00	2,839.10	0.00
FB0	14	Dolby Sr.,Michael A	CAPTAIN	105,522.00	2,135.66	0.00
FB0	14	Dominick,Duane	FIREFIGHTER TECH	74,561.00	8,002.17	0.00
FB0	14	Donlon,Michael S	BATTALION FIRE CHIEF	123,765.00	3,740.89	0.00
FB0	14	Donnelly,David R	FIREFIGHTER EMT	56,264.00	1,108.51	0.00
FB0	14	Donnelly,Douglas P.	FIREFIGHTER EMT	56,264.00	4,255.12	0.00
FB0	14	Donnelly,John A	BATTALION FIRE CHIEF	113,636.00	10,472.83	0.00
FB0	14	Doughty,Phillip John	SERGEANT	63,174.00	5,686.08	0.00
FB0	14	Douglas,Christopher A	FIREFIGHTER EMT	56,264.00	927.43	0.00
FB0	14	Douglas,Theodore B.	FIREFIGHTER EMT	65,568.00	2,933.07	0.00
FB0	14	Dowd,Timothy P.	FIREFIGHTER EMT	65,568.00	1,095.80	0.00
FB0	14	Downs,Shawn M	LIEUTENANT	73,439.00	11,612.80	0.00
FB0	14	Doyle,Ryan P	SERGEANT AIDE	66,334.00	10,836.76	0.00
FB0	14	Drapeau,Wayne A	FIREFIGHTER EMT	72,412.00	1,982.05	0.00
FB0	14	Draper,Jerome P	SERGEANT AIDE	84,471.00	11,801.74	0.00
FB0	14	Drayton,Barnedia J.	EMERGENCY MEDICAL TECH	52,867.00	3,439.51	0.00
FB0	14	Driggers,David M	FIREFIGHTER TECH	77,950.00	12,934.60	0.00
FB0	14	Drucker,Marcus N	PARAMEDIC FIREFIGHTER	60,694.00	2,433.47	0.00
FB0	14	Dubon,Jesse V	FIREFIGHTER EMT	50,060.00	2,893.20	0.00
FB0	14	Dufresne,Christopher Michael	FIREFIGHTER EMT	56,264.00	5,894.92	0.00
FB0	14	Dugan,Daniel	CAPTAIN	104,864.00	11,198.76	0.00
FB0	14	Dull,Joel D	FIREFIGHTER EMT	56,264.00	4,821.70	0.00
FB0	14	Dumond,Ryan A	FIREFIGHTER EMT	50,060.00	1,397.48	0.00
FB0	14	Duncan,Owen G	SUPPLY TECH	49,410.00	3,581.82	0.00
FB0	14	Dunham,Charles R	FIREFIGHTER EMT	62,463.00	9,573.12	0.00
FB0	14	Dunmore,Eric M	FIREFIGHTER EMT	59,364.00	7,313.32	0.00
FB0	14	Dunn,Matthew J	PARAMEDIC FIREFIGHTER	57,591.00	1,776.21	0.00
FB0	14	Dupree Jr.,Graydon L	CAPTAIN	110,318.00	13,288.55	0.00
FB0	14	Durham Sr.,Tyrone A	FIREFIGHTER TECH	71,172.00	7,974.18	0.00

FBO	14	Duty,William H	FIREFIGHTER EMT	59,364.00	2,011.42	0.00
FBO	14	Dyott,Phillip	FIREFIGHTER EMT	44,301.00	1,269.79	0.00
FBO	14	Dypsky,Greg C	LIEUTENANT	98,890.00	5,297.66	0.00
FBO	14	Dyson,Jon T	FIREFIGHTER EMT	62,463.00	8,049.95	0.00
FBO	14	Dzanko,Charles J.	FIREFIGHTER EMT	65,568.00	2,071.51	0.00
FBO	14	Dziekanski,Dennis J.	FIREFIGHTER	65,568.00	1,708.64	0.00
FBO	14	Dziubla,Peter J	SERGEANT	69,652.00	6,176.51	0.00
FBO	14	Edgerton,Bryant E.	FIREFIGHTER EMT	65,568.00	4,637.05	0.00
FBO	14	Edmundson,Chasity A	EMERGENCY MEDICAL TECH	55,357.00	5,671.34	0.00
FBO	14	Edwards III,Raymond C	FIREFIGHTER EMT	56,264.00	8,315.78	0.00
FBO	14	Edwards Jr.,Louis	FIREFIGHTER	68,846.00	47.28	0.00
FBO	14	Edwards,Andre L	SERGEANT PARAMEDIC	70,765.00	4,380.08	0.00
FBO	14	Edwards,Jason A.	FIREFIGHTER EMT	53,162.00	4,395.78	0.00
FBO	14	Edwards,Timothy	FIREFIGHTER EMT	44,301.00	2,217.09	0.00
FBO	14	Egan,Sean M	CAPTAIN	104,864.00	8,693.12	0.00
FBO	14	Eggleston,Raymond S	FIREFIGHTER	68,846.00	1,891.36	0.00
FBO	14	Eichholz,Steven D	FIREFIGHTER TECH	67,783.00	4,038.38	0.00
FBO	14	Eiker,Christopher A	FIREFIGHTER TECH	61,579.00	28.20	0.00
FBO	14	Elborne,Ryan J	FIREFIGHTER PARAMEDIC	63,796.00	4,206.34	0.00
FBO	14	Elie,Joshua P	FIREFIGHTER EMT	44,301.00	2,518.67	0.00
FBO	14	Eller,Donald L	FIREFIGHTER EMT	72,125.00	4,838.05	0.00
FBO	14	Ellerbe,Kelton B	CAPTAIN - RAIL SAFETY	110,318.00	2,545.80	0.00
FBO	14	Ellerbe,Robert A	LIEUTENANT	94,590.00	7,618.65	0.00
FBO	14	Elliott,Peter R.	LIEUTENANT	77,408.00	538.03	0.00
FBO	14	Ellis II,Arlester A	FIREFIGHTER EMT	56,264.00	2,563.31	0.00
FBO	14	Ellis III,Theaddeus	FIREFIGHTER TECH - FOAM	74,561.00	13,696.18	0.00
FBO	14	Embrey,Clark M	FIREFIGHTER	68,846.00	2,458.78	0.00
FBO	14	Engels,Michael S.	LIEUTENANT	77,408.00	4,992.90	0.00
FBO	14	Engle,Robert	FIREFIGHTER EMT	45,631.00	5,903.18	0.00
FBO	14	Ernsberger,Davin B.	FIREFIGHTER EMT	59,364.00	6,873.09	0.00
FBO	14	Evans,Andrew	FIREFIGHTER EMT	45,631.00	1,497.01	0.00
FBO	14	Evans,Erika	Management Liaison Specialist	68,371.00	5,160.72	0.00
FBO	14	Evans,Howard	FIREFIGHTER EMT	45,631.00	4,402.93	0.00
FBO	14	Evans,Marc A	FIREFIGHTER TECH	71,172.00	618.29	0.00
FBO	14	Everett,Patricia	FIRE SAFETY EDUCATION SPEC	72,552.00	470.89	0.00
FBO	14	Evers,Benjamin A	FIREFIGHTER EMT	56,264.00	1,880.61	0.00
FBO	14	Faison,Daniel L	FIREFIGHTER	72,125.00	2,738.00	0.00
FBO	14	Falwell,Tony	BATTALION FIRE CHIEF	113,636.00	4,328.05	0.00
FBO	14	Fannin,Kyle D	FIREFIGHTER EMT	50,060.00	8,273.78	0.00
FBO	14	FARRALL,Heather P	PARAMEDIC	65,753.00	46.77	0.00
FBO	14	Faulkner,Stephen J.	FIREFIGHTER EMT	56,264.00	373.54	0.00

FB0	14	Faunce III, Henry S	SERGEANT	73,133.00	765.40	0.00
FB0	14	Feist, Trevor S.	FIREFIGHTER EMT	56,264.00	334.90	0.00
FB0	14	Felder, James W.	LIEUTENANT	77,408.00	12,887.52	0.00
FB0	14	Felder, Sean P	FIREFIGHTER EMT	59,364.00	9,555.60	0.00
FB0	14	Fenner, Sherlesha	EMERGENCY MEDICAL TECH	54,112.00	2,500.07	0.00
FB0	14	Ferek, Lawrence A.	SERGEANT	66,334.00	10,448.23	0.00
FB0	14	Ferguson, Anthony	FIREFIGHTER EMT	44,301.00	5,594.10	0.00
FB0	14	Fernandez, Antonio P	FIREFIGHTER EMT	62,332.00	1,027.45	0.00
FB0	14	Fields, Anthony K	FIREFIGHTER TECH	81,340.00	7,647.44	0.00
FB0	14	Finamore, Charles A.	SERGEANT	73,133.00	1,523.61	0.00
FB0	14	Firkin Jr., Ernie Melvin	FIREFIGHTER EMT	56,264.00	3,168.28	0.00
FB0	14	Fischer, Ryan T	FIREFIGHTER TECH	64,680.00	2,340.08	0.00
FB0	14	Fitzgerald, Alexander R	FIREFIGHTER EMT	56,264.00	1,288.09	0.00
FB0	14	Fitzgerald, James Joseph	FIREFIGHTER EMT	56,264.00	11,026.59	0.00
FB0	14	Fitzgerald, Michael P	SERGEANT	66,334.00	622.64	0.00
FB0	14	Fitzpatrick, Glenn	FIREFIGHTER TECH	64,680.00	2,445.39	0.00
FB0	14	FLAMMANG, RYAN E	PARAMEDIC FIREFIGHTER	63,796.00	10,427.18	0.00
FB0	14	Fleming, Alton R	FIREFIGHTER EMT	59,364.00	10,255.56	0.00
FB0	14	Fleming, Jeffrey	FIREFIGHTER TECH	77,950.00	3,836.84	0.00
FB0	14	Fleming, Ricardo A	LIEUTENANT	98,890.00	384.87	0.00
FB0	14	Fletcher, Donte D	FIREFIGHTER EMT	50,060.00	1,156.50	0.00
FB0	14	Fletcher, Pierre R	FIREFIGHTER	72,125.00	10,238.38	0.00
FB0	14	Flores, Ismael A	FIREFIGHTER EMT	56,264.00	9,941.18	0.00
FB0	14	Flores, Julio M	FIREFIGHTER EMT	50,060.00	904.37	0.00
FB0	14	Foley, Robert	FIREFIGHTER EMT	45,631.00	4,040.35	0.00
FB0	14	Follin, James E	BATTALION EMS SUPVR CAPTAIN - OM	100,305.00	1,469.67	0.00
FB0	14	Ford III, John William	FIREFIGHTER EMT	56,264.00	3,591.13	0.00
FB0	14	Ford, Scott C	FIRE ARSON INVESTIGATOR ARMED	74,651.00	8,604.44	0.00
FB0	14	Forquer, Brian Joseph	FIREFIGHTER EMT	50,060.00	275.05	0.00
FB0	14	Forrest Jr., Michael R	EMS Preceptor - CPR Instructor, Commu	73,842.00	3,907.58	0.00
FB0	14	Forrester, Thomas K	LIEUTENANT	98,890.00	19,074.83	0.00
FB0	14	Foster Jr., Roy T	FIREFIGHTER EMT	68,846.00	9,856.66	0.00
FB0	14	Foster, Aaron R	FIREFIGHTER EMT	62,463.00	7.15	0.00
FB0	14	Foster, Antonio B	CAPTAIN - SAFO-1	110,318.00	3,182.25	0.00
FB0	14	Foster, Matthew B	FIREFIGHTER TECH	74,561.00	3,310.13	0.00
FB0	14	Fouch, Delonte	FIREFIGHTER EMT	56,264.00	4,015.20	0.00
FB0	14	Fox, Richard A	SERGEANT	76,790.00	13,388.26	0.00
FB0	14	Fraley, Bryan R.	LIEUTENANT	77,408.00	4,058.26	0.00
FB0	14	Fraley, Gerald	CAPTAIN	110,318.00	23,055.95	0.00
FB0	14	Frazier, Kevin J	FIREFIGHTER TECH	71,172.00	391.05	0.00
FB0	14	Frazier, Troy L	LIEUTENANT - Recruiting	94,590.00	6,536.39	0.00

FB0	14	Free,Justin	PARAMEDIC	61,190.00	5,972.63	0.00
FB0	14	Freeburn,Seth C	FIREFIGHTER EMT	50,060.00	1,672.01	0.00
FB0	14	Freeland,Jeffrey E	FIREFIGHTER TECH	74,561.00	11,524.09	0.00
FB0	14	Freeman Jr.,Antonio J	FIREFIGHTER EMT	44,301.00	4,236.41	0.00
FB0	14	Freeman,Delmar L	FIREFIGHTER EMT	59,364.00	4,267.47	0.00
FB0	14	Freeman,Micheal K.	FIREFIGHTER TECH	67,783.00	5,369.69	0.00
FB0	14	Freeman,Rose C	STAFF ASSISTANT	39,260.00	385.37	0.00
FB0	14	Freeman,Thaddeus J	LIEUTENANT	98,890.00	11,086.27	0.00
FB0	14	Frye III,George L	FIREFIGHTER	68,846.00	13,167.36	0.00
FB0	14	Fudge,Talaya L	EMERGENCY MEDICAL TECH	55,357.00	7,123.16	0.00
FB0	14	Fuertes,Matthew Robert	FIREFIGHTER EMT	56,264.00	6,864.43	0.00
FB0	14	Fulcher,Michael J	FIREFIGHTER TECH	74,561.00	238.98	0.00
FB0	14	Fulwood,Gary M	Program Support Assistant	39,260.00	3,454.40	0.00
FB0	14	Funnyre,Joseph D	FIREFIGHTER PARAMEDIC	73,498.00	6,371.54	0.00
FB0	14	Gabriele III,Rocco J.	FIREFIGHTER PARAMEDIC	54,490.00	2,016.69	0.00
FB0	14	Gaddis,Bernard E.	FIREFIGHTER EMT	53,162.00	3,050.84	0.00
FB0	14	Gaetano,Kenneth B	FIREFIGHTER EMT	56,264.00	334.90	0.00
FB0	14	Gaiter,Tevin	FIREFIGHTER EMT	45,631.00	2,973.12	0.00
FB0	14	Gale,Tyrone M	EMERGENCY MEDICAL TECH - Aqua Pro	52,867.00	9,837.90	0.00
FB0	14	Gans,Kyle L	CAPTAIN	110,318.00	3,030.70	0.00
FB0	14	Gant,Timothy A	FIREFIGHTER EMT	45,631.00	2,476.98	0.00
FB0	14	Gardner,Michael F	PARAMEDIC - BASIC	59,695.00	7,927.77	0.00
FB0	14	Gardner,Travaughn W	FIREFIGHTER EMT	53,162.00	1,728.26	0.00
FB0	14	Gardner,Travis W	FIREFIGHTER EMT	62,463.00	5,322.43	0.00
FB0	14	Garner,Norman A	FIREFIGHTER	68,846.00	2,001.68	0.00
FB0	14	Garner,Paul G	SERGEANT AIDE	69,652.00	2,997.84	0.00
FB0	14	Garner,Victor L	FIREFIGHTER	72,125.00	12,261.86	0.00
FB0	14	Garnett,Angelo R	FIRE CADET	21,870.00	126.17	0.00
FB0	14	Garrett,Arrion A	FIRE CADET	21,870.00	126.17	0.00
FB0	14	GARROTT,NICHOLAS R	FIREFIGHTER EMT	56,264.00	7,380.07	0.00
FB0	14	Garrott,Patrick M	FIREFIGHTER EMT	53,162.00	6,597.91	0.00
FB0	14	Gaskin,Oliver W	SERGEANT	69,652.00	10,675.43	0.00
FB0	14	Gavagan,Sharon P.	FIREFIGHTER PARAMEDIC	63,796.00	5,167.43	0.00
FB0	14	Gay,Kevin L.	PARAMEDIC FIREFIGHTER	57,591.00	11,437.09	0.00
FB0	14	Genies,Weldon T	FIREFIGHTER EMT	53,162.00	4,107.61	0.00
FB0	14	George,Duane C	FIREFIGHTER EMT	56,264.00	4,334.55	0.00
FB0	14	Gerber,Stephen Henry	PARAMEDIC	53,585.00	9,867.91	0.00
FB0	14	Gerdy,Daniel S.	FIREFIGHTER EMT	56,264.00	4,885.73	0.00
FB0	14	Gervais,Phillip E	SERGEANT	63,174.00	7,188.08	0.00
FB0	14	Giannini,Peter A	LIEUTENANT	85,666.00	3,275.22	0.00
FB0	14	Gibney Jr.,Peter T	PARAMEDIC FIREFIGHTER	54,490.00	6,525.89	0.00

FB0	14	Gibson Jr.,Percy C	FIREFIGHTER TECH	71,172.00	10,996.69	0.00
FB0	14	Gibson Jr.,Stephen M.	VICE FIREFIGHTER TECH	53,162.00	6,742.64	0.00
FB0	14	Gibson,Dermain C	FIREFIGHTER EMT	56,264.00	9,744.70	0.00
FB0	14	Gilbert,Sabrina O	PARAMEDIC - BASIC	58,319.00	7,457.97	0.00
FB0	14	Gilbert,Stephen M	FIREFIGHTER TECH	74,561.00	870.57	0.00
FB0	14	Gilligan,Sean J	LIEUTENANT	73,439.00	7,072.23	0.00
FB0	14	Gillis Jr.,Irving S	FIREFIGHTER TECH	74,561.00	1,277.14	0.00
FB0	14	Gillis,Floyd E.	FIREFIGHTER EMT	56,264.00	3,403.44	0.00
FB0	14	Gilson II,Michael J	FIREFIGHTER TECH	77,950.00	1,263.18	0.00
FB0	14	Gimmel Jr.,Michael D.	FIREFIGHTER	65,568.00	3,242.37	0.00
FB0	14	Gladden,Harold M	FIREFIGHTER EMT	56,264.00	4,608.16	0.00
FB0	14	Glaze,Charles M	LIEUTENANT	98,890.00	9,302.00	0.00
FB0	14	Glover,Tye M	FIREFIGHTER EMT	65,586.00	6,871.57	0.00
FB0	14	Gobantes,Dennis O	CAPTAIN	105,522.00	6,201.71	0.00
FB0	14	Gochenauer,Ryan J.	LIEUTENANT	77,408.00	5,375.27	0.00
FB0	14	Goderre,Gordon F	FIREFIGHTER EMT	56,264.00	3,578.39	0.00
FB0	14	Godfrey,Brian J	FIRE INSPECTOR	70,198.00	67.50	0.00
FB0	14	Godinez,Alvaro N	FIREFIGHTER EMT	59,364.00	2,182.26	0.00
FB0	14	Goetz,Corey M.	LIEUTENANT	77,408.00	10,616.02	0.00
FB0	14	Goldsmith Jr,David V	FIREFIGHTER VICE TECH	64,680.00	2,524.00	0.00
FB0	14	Goldsmith,James B	FIREFIGHTER EMT	65,568.00	30.02	0.00
FB0	14	Gomez,Andres A	FIREFIGHTER EMT	59,364.00	13,657.06	0.00
FB0	14	Goode,Brian D	FIREFIGHTER EMT	56,264.00	1,567.61	0.00
FB0	14	Gooding III,Wallace E	LIEUTENANT	94,590.00	18,666.59	0.00
FB0	14	Goodwin,Robert S	FIREFIGHTER EMT	62,463.00	6,025.07	0.00
FB0	14	Goodyear,Robert D	PARAMEDIC	67,274.00	9,033.66	0.00
FB0	14	Gordon,Frederick Matthew	FIREFIGHTER	56,264.00	7,386.37	0.00
FB0	14	Gordon,James E	LIEUTENANT	85,666.00	8,149.04	0.00
FB0	14	Gordon,Wilton J	SERGEANT	84,103.00	11,752.77	0.00
FB0	14	Gore,Dhameer	FIREFIGHTER EMT	45,631.00	6,223.53	0.00
FB0	14	Grabowski,Jason D	FIREFIGHTER EMT	65,568.00	6,657.30	0.00
FB0	14	Grace,Brian M.	CAPTAIN	86,678.00	14,564.09	0.00
FB0	14	Grace,Matthew Eric	FIREFIGHTER PARAMEDIC	60,694.00	6,808.62	0.00
FB0	14	Graff,John C	FIREFIGHTER EMT	59,364.00	353.36	0.00
FB0	14	Graham,Alex D	FIREFIGHTER TECH	64,680.00	6,950.99	0.00
FB0	14	Graham,Derick L	FIREFIGHTER PARAMEDIC	66,895.00	13,825.98	0.00
FB0	14	Graham,Sharon	PARAMEDIC	61,190.00	6,792.07	0.00
FB0	14	Grant,Brandon	FIREFIGHTER EMT	45,631.00	553.67	0.00
FB0	14	Gray Jr.,James L	LIEUTENANT	98,890.00	16,975.03	0.00
FB0	14	Gray,Brian F.	LIEUTENANT	77,408.00	5,363.51	0.00
FB0	14	Gray,Ian E	FIREFIGHTER EMT	56,264.00	3,748.36	0.00

FB0	14	Green Jr.,Gregory	FIREFIGHTER EMT	56,264.00	9,908.10	0.00
FB0	14	Green Jr.,Michael	FIREFIGHTER TECH	71,172.00	13,729.51	0.00
FB0	14	Green Jr.,Toyed L.	SERGEANT	69,652.00	4,432.65	0.00
FB0	14	Green,Damien T	LIEUTENANT	77,408.00	9,280.49	0.00
FB0	14	Green,Darnley N	HEAVY MOBILE EQUIP MECH	55,910.40	9,983.25	0.00
FB0	14	Green,Deamonte	FIREFIGHTER EMT	45,631.00	4,800.97	0.00
FB0	14	Green,Jerome J	FIREFIGHTER	68,846.00	8,441.75	0.00
FB0	14	Green,Kevin	LIEUTENANT	98,890.00	14,778.54	0.00
FB0	14	Green,Robin B	PARAMEDIC	67,274.00	10,817.25	0.00
FB0	14	Green,Tiffany	FIREFIGHTER EMT	44,301.00	2,344.86	0.00
FB0	14	Green,Vernard L	EMERGENCY MEDICAL TECH	52,867.00	12,218.01	0.00
FB0	14	Green,Walter L	FIREFIGHTER TECH	64,680.00	8,564.92	0.00
FB0	14	Greene Jr.,Everett A	FIREFIGHTER TECH - AIR	81,340.00	7,165.87	0.00
FB0	14	Greene,Javon D.	FIREFIGHTER	62,463.00	2,402.42	0.00
FB0	14	Greene,Sean M	BATTALION FIRE CHIEF	119,056.00	19,557.16	0.00
FB0	14	Greener,William I	FIREFIGHTER EMT	53,162.00	8,244.78	0.00
FB0	14	Gregg Jr.,David T	FIREFIGHTER EMT	62,463.00	6,071.79	0.00
FB0	14	Gregory,Daniel H	FIREFIGHTER EMT	50,060.00	4,051.63	0.00
FB0	14	Grenke,Rodney W.	FIREFIGHTER EMT	56,264.00	978.95	0.00
FB0	14	Gretz,Raymond C	BATTALION FIRE CHIEF	119,056.00	10,409.22	0.00
FB0	14	Griest Jr.,James F	FIREFIGHTER TECH	71,172.00	15,756.10	0.00
FB0	14	Griffin,Johnie M	FIREFIGHTER EMT	56,264.00	2,473.14	0.00
FB0	14	Griffin,William C	LIEUTENANT	90,291.00	13,165.90	0.00
FB0	14	Griffith,Olani H	FIREFIGHTER EMT	50,060.00	630.33	0.00
FB0	14	Grimes,Seth A	FIREFIGHTER EMT	56,264.00	1,669.60	0.00
FB0	14	Grochala Jr.,Walter R	BATTALION EMS SUPVR CAPTAIN	114,740.00	298.57	0.00
FB0	14	Gross,Timothy J	SERGEANT	69,652.00	9,000.92	0.00
FB0	14	Grover II,Jon C	CAPTAIN	95,745.00	3,787.76	0.00
FB0	14	Gryskewicz,James A	FIREFIGHTER EMT	53,162.00	511.16	0.00
FB0	14	Guala,Michael	FIREFIGHTER EMT	45,631.00	2,114.70	0.00
FB0	14	Guglik,Anne E	FIRE ARSON INVESTIGATOR ARMED	67,560.00	2,500.63	0.00
FB0	14	Gunshol,Paul A.	FIREFIGHTER TECH	67,783.00	10,616.54	0.00
FB0	14	Hackett,Carmen D	PARAMEDIC - BASIC	58,319.00	11,496.02	0.00
FB0	14	Hagaman,Craig B.	FIREFIGHTER	65,568.00	750.55	0.00
FB0	14	Haggerty Jr.,John F	FIREFIGHTER TECH	67,783.00	7,843.46	0.00
FB0	14	Hairston,Wayne A	SERGEANT AIDE	84,471.00	16,863.40	0.00
FB0	14	Hall,Clifton A	FIREFIGHTER	68,846.00	5,391.29	0.00
FB0	14	Hall,Richard W	FIREFIGHTER PARAMEDIC	54,490.00	4,421.95	0.00
FB0	14	Hall,William P	LIEUTENANT	98,890.00	2,838.18	0.00
FB0	14	Halsey,Thomas R	FIREFIGHTER PARAMEDIC	76,998.00	13,067.41	0.00
FB0	14	Hamilton,Anthony D	FIREFIGHTER TECH	77,950.00	9,779.68	0.00

FB0	14	Hamilton,Corey	FIREFIGHTER EMT	45,631.00	6,657.60	0.00
FB0	14	Hamm,Spencer A	CAPTAIN - Recruitment Officer	100,305.00	96.45	0.00
FB0	14	Hammill,Alessandra N	FIREFIGHTER EMT	56,264.00	9,325.83	0.00
FB0	14	Hammond,Eric B	FIREFIGHTER	68,846.00	12,695.03	0.00
FB0	14	Hansberry,Donald J III	FIREFIGHTER TECH	64,680.00	6,390.88	0.00
FB0	14	Hansford,Michael K	FIREFIGHTER TECH	71,172.00	3,875.93	0.00
FB0	14	Hanson,James D.	CAPTAIN	86,678.00	317.50	0.00
FB0	14	Hardesty,Heather A	FIREFIGHTER EMT	62,463.00	3,489.22	0.00
FB0	14	Harley,Laveine W	FIREFIGHTER	68,846.00	5,146.11	0.00
FB0	14	Harrington,Sean P	PARAMEDIC FIREFIGHTER	60,694.00	3,019.68	0.00
FB0	14	Harris,Angelo E	FIREFIGHTER EMT	62,463.00	5,289.77	0.00
FB0	14	Harris,David C.	FIREFIGHTER TECH	67,783.00	3,757.15	0.00
FB0	14	Harris,Kristina A	FIRE INSPECTOR	59,593.00	4,932.70	0.00
FB0	14	Harris,Leila M	EMERGENCY MEDICAL TECH	55,357.00	3,506.32	0.00
FB0	14	Harris,Sebastian O	FIREFIGHTER EMT	62,463.00	357.50	0.00
FB0	14	Harris,Sharlontae L	FIRE INSPECTOR TECHNICIAN HEALTH	59,593.00	3,755.80	0.00
FB0	14	Harris,William H	FIREFIGHTER	68,846.00	709.26	0.00
FB0	14	Harrison,Kenneth N	FIREFIGHTER TECH	67,783.00	4,782.19	0.00
FB0	14	Harrison,Michael C.	FIREFIGHTER EMT	65,568.00	2,540.27	0.00
FB0	14	Harrison,Tyrone	FIREFIGHTER	72,125.00	4,454.45	0.00
FB0	14	Harrison,William H	FIRE INSPECTOR TECHNICIAN HEALTH	79,653.00	4,660.36	0.00
FB0	14	Hartlove,Alan M.	FIREFIGHTER TECH	58,479.00	2,451.20	0.00
FB0	14	Harvell,Jarratt E	FIREFIGHTER EMT	56,264.00	2,310.76	0.00
FB0	14	Hasan,Selchuk K	FIREFIGHTER EMT	53,162.00	1,034.71	0.00
FB0	14	Hassan,Deborah J	EMERGENCY MEDICAL TECH	52,867.00	9,242.29	0.00
FB0	14	Hasselberger,Chad	FIREFIGHTER EMT	45,631.00	3,736.83	0.00
FB0	14	Hatcher,Nathan A	FIREFIGHTER EMT	56,264.00	5,125.41	0.00
FB0	14	Hater,Stephen G	FIREFIGHTER EMT	50,060.00	10,307.77	0.00
FB0	14	Haupt,Calvin H	BATTALION EMS SUPVR CAPTAIN	115,115.00	21,263.05	0.00
FB0	14	Hayden IV,George E.	FIREFIGHTER EMT	53,162.00	1,046.69	0.00
FB0	14	Hayden,Gerald	SERGEANT	69,652.00	6,369.82	0.00
FB0	14	Hayes Jr.,Bernie	PARAMEDIC	65,753.00	10,250.41	0.00
FB0	14	Hayman III,John C	SERGEANT AIDE	84,471.00	11,796.29	0.00
FB0	14	Haynes,Matthew A	FIREFIGHTER TECH	64,680.00	8,933.08	0.00
FB0	14	Hazel,Aaron C	LIEUTENANT	93,825.00	7,749.28	0.00
FB0	14	Heaney,Robert J.	FIREFIGHTER EMT	65,568.00	6,450.60	0.00
FB0	14	Hearne,Robert O	FIREFIGHTER EMT	59,364.00	3,897.10	0.00
FB0	14	Hebert,Christopher W.	FIREFIGHTER TECH	67,783.00	3,527.90	0.00
FB0	14	Heflin,jayme M	FIREFIGHTER TECH	64,680.00	9,482.21	0.00
FB0	14	Hegedus,Andrew J	FIREFIGHTER	53,162.00	2,653.23	0.00
FB0	14	Heinrich,David M.	FIREFIGHTER EMT	56,264.00	12,685.71	0.00

FB0	14	Helwig,Russell S.	FIREFIGHTER EMT	56,264.00	360.66	0.00
FB0	14	Henderson,Donta T	FIREFIGHTER EMT	50,060.00	848.08	0.00
FB0	14	Henderson,Patrick E.	EMERGENCY MEDICAL TECH	54,112.00	3,341.62	0.00
FB0	14	Henderson,Shelia L	PARAMEDIC - BASIC - OMD Street Calls	58,319.00	2,770.28	0.00
FB0	14	Henry,Christopher P	FIREFIGHTER EMT	56,264.00	1,657.47	0.00
FB0	14	Henry,Trulon Marcus	Program Support Assistant	39,260.00	2,297.15	0.00
FB0	14	Herman,Durell N.	FIREFIGHTER EMT	56,264.00	6,528.46	0.00
FB0	14	Herndon,Kiontea	FIREFIGHTER EMT	45,631.00	438.76	0.00
FB0	14	Hershey,Christopher H	SERGEANT - FLO2	76,790.00	12,051.18	0.00
FB0	14	Hess,James F	FIREFIGHTER EMT	59,364.00	339.77	0.00
FB0	14	Hess,William L	FIREFIGHTER EMT	56,264.00	2,911.08	0.00
FB0	14	Hibben,David R	LIEUTENANT	98,890.00	7,641.21	0.00
FB0	14	Hickerson,Calvin N	LIEUTENANT	98,890.00	11,972.15	0.00
FB0	14	Hicks Jr.,Donald A	FIREFIGHTER TECH	74,561.00	896.17	0.00
FB0	14	Hicks,Anthony P	FIREFIGHTER EMT	59,364.00	652.36	0.00
FB0	14	Hicks,Keith A	LIEUTENANT	89,746.00	13,260.58	0.00
FB0	14	Hidalgo,Jose A	FIREFIGHTER EMT	50,060.00	366.12	0.00
FB0	14	Highsmith,Ernest	FIREFIGHTER EMT	53,162.00	3,637.75	0.00
FB0	14	HILBERT,ANDREW R	FIREFIGHTER EMT	56,264.00	2,290.30	0.00
FB0	14	Hiligh,Berlin D.	SERGEANT	73,133.00	12,462.24	0.00
FB0	14	Hill,Augustus H	FIREFIGHTER EMT	53,162.00	7,200.55	0.00
FB0	14	Hill,Keisa L	PARAMEDIC	67,274.00	11,515.64	0.00
FB0	14	Hill,Michael E	FIREFIGHTER	72,125.00	10,461.94	0.00
FB0	14	Hill,Steven A	FIREFIGHTER TECH	81,340.00	14,244.26	0.00
FB0	14	HILLIARD,CHRISTIAN A	FIREFIGHTER EMT	56,264.00	3,747.64	0.00
FB0	14	Himes,Steven	SERGEANT	63,174.00	10,837.95	0.00
FB0	14	Hinde,Christopher A	FIREFIGHTER EMT	50,060.00	2,893.13	0.00
FB0	14	Hines,Antwon H.	FIREFIGHTER EMT	53,162.00	7,059.08	0.00
FB0	14	Hines,Derrick	FIREFIGHTER EMT	59,364.00	8,864.40	0.00
FB0	14	Hines,Ronald E.	FIREFIGHTER TECH	64,680.00	10,679.33	0.00
FB0	14	Hinton,Lester C	HEAVY MOBILE EQUIP MECH	55,916.64	17,160.16	0.00
FB0	14	Hinz,August D	PARAMEDIC	53,585.00	6,181.83	0.00
FB0	14	Hoagland,David C.	FIREFIGHTER EMT	56,264.00	5,737.98	0.00
FB0	14	Hobbs-Hendrix,Kenneth	FIREFIGHTER EMT	45,631.00	250.72	0.00
FB0	14	Hobson,Maurice	FIREFIGHTER EMT	53,162.00	12,337.72	0.00
FB0	14	Hoenig,Byron D	FIREFIGHTER EMT	65,568.00	2,820.16	0.00
FB0	14	Hoffman,Joseph A	FIREFIGHTER EMT	59,364.00	9,699.55	0.00
FB0	14	Hoffman,Kurt C	BATTALION EMS SUPVR CAPTAIN - ELC	109,423.00	5,774.87	0.00
FB0	14	Holley,Jarell	FIREFIGHTER EMT	45,631.00	1,775.93	0.00
FB0	14	Holman,Donald T	FIREFIGHTER TECH - FOAM	77,950.00	11,772.36	0.00
FB0	14	Holmes,Christopher Y.	LIEUTENANT	77,408.00	25,781.35	0.00

FB0	14	Holness,Christopher N	SERGEANT AIDE	84,471.00	13,992.65	0.00
FB0	14	Holston,Bernard T	FIREFIGHTER TECH	74,561.00	34.14	0.00
FB0	14	Holt,Bernard N	BATTALION FIRE CHIEF	118,344.00	16,617.97	0.00
FB0	14	Hooker,John H	PARAMEDIC FIREFIGHTER	60,694.00	4,364.44	0.00
FB0	14	Hooks,Terrika Michelle	PARAMEDIC - BASIC	48,687.00	9,055.27	0.00
FB0	14	Hoover,Edgar J	LIEUTENANT	98,890.00	14,397.80	0.00
FB0	14	Hope,Jon G	FIREFIGHTER PARAMEDIC	63,796.00	2,994.10	0.00
FB0	14	Hopkins,Derek J	SERGEANT AIDE	63,174.00	11,344.66	0.00
FB0	14	Hopkins,Kirk D	FIREFIGHTER TECH	71,172.00	8,827.74	0.00
FB0	14	Horne,Travis	FIREFIGHTER EMT	56,264.00	1,236.57	0.00
FB0	14	Hoston,Samone L	Fire Safety Information Spec	50,578.00	291.80	0.00
FB0	14	Hottinger,Charles S	LIEUTENANT	98,890.00	14,768.36	0.00
FB0	14	Hottinger,Robert B	FIREFIGHTER EMT	72,125.00	8,782.16	0.00
FB0	14	Hounshell,Ramon A	SERGEANT AIDE	84,471.00	5,284.77	0.00
FB0	14	Howard,Christopher M	PARAMEDIC FIREFIGHTER	60,694.00	2,510.97	0.00
FB0	14	Howell,Nathaniel	FIREFIGHTER	75,403.00	1,363.74	0.00
FB0	14	Hudson,Dabney S.	SERGEANT	66,334.00	6,119.75	0.00
FB0	14	Hughes,James P	FIREFIGHTER EMT	50,060.00	1,925.35	0.00
FB0	14	Hughes,Renarday	FIREFIGHTER EMT	45,631.00	1,065.56	0.00
FB0	14	Hull,Jeffrey L	BATTALION FIRE CHIEF	123,765.00	18,204.41	0.00
FB0	14	Humphrey III,Robert E	FIREFIGHTER EMT	59,364.00	326.18	0.00
FB0	14	Humphrey,Erin M	PARAMEDIC	62,711.00	9,932.24	0.00
FB0	14	Humphries,Clifton D	LIEUTENANT	98,890.00	12,042.78	0.00
FB0	14	Humphries,Kenneth A	SERGEANT AIDE	69,652.00	10,357.97	0.00
FB0	14	Humphries,Nyika	Program Support Assistant	39,260.00	1,141.93	0.00
FB0	14	Hunnicutt,Vincent H.	FIREFIGHTER EMT	53,162.00	8,144.70	0.00
FB0	14	Hunt,Karen A	FIRE INSPECTOR	73,708.00	2,418.56	0.00
FB0	14	Hunter,Cheryl L	FIRE INSPECTOR	77,218.00	3,285.49	0.00
FB0	14	Hunter,Cooksey P.	FIREFIGHTER EMT	59,364.00	4,183.96	0.00
FB0	14	Hunter,Stephon D	FIREFIGHTER EMT	56,264.00	618.28	0.00
FB0	14	Hurley,James M.	PARAMEDIC FIREFIGHTER	57,591.00	2,216.25	0.00
FB0	14	Hurley,Randolph W	FIREFIGHTER EMT	62,463.00	5,028.71	0.00
FB0	14	Huskins,Michael A.	FIREFIGHTER EMT	56,264.00	3,329.72	0.00
FB0	14	Hutchins,Robert D.	SERGEANT	73,133.00	11,196.50	0.00
FB0	14	Hyde Jr.,Kenneth B	PARAMEDIC FIREFIGHTER	60,694.00	3,792.19	0.00
FB0	14	Hyde,James A	FIREFIGHTER TECH	71,172.00	8,517.60	0.00
FB0	14	Ibrahim,Jane N	PARAMEDIC	61,190.00	9,316.18	0.00
FB0	14	Imbach,Matthew R.	LIEUTENANT	77,408.00	13,210.76	0.00
FB0	14	Ince,Paul D	FIREFIGHTER	72,125.00	14,945.29	0.00
FB0	14	Isbell Jr.,Charles E.	PARAMEDIC FIREFIGHTER	63,796.00	1,313.06	0.00
FB0	14	Iscoa,Francisco	FIREFIGHTER TECH	67,783.00	1,472.99	0.00

FB0	14	Isley,Carlos D	FIREFIGHTER EMT	56,264.00	9,000.98	0.00
FB0	14	Isley,Michael T	FIREFIGHTER TECH	74,561.00	7,510.75	0.00
FB0	14	Jackson,Damien M	FIREFIGHTER EMT	59,364.00	4,288.87	0.00
FB0	14	Jackson,David A	FIREFIGHTER	68,846.00	149.74	0.00
FB0	14	Jackson,Donnita S	EMERGENCY MEDICAL TECH - Aqua Pro	52,867.00	7,888.30	0.00
FB0	14	Jackson,Elvin M	FIREFIGHTER TECH	77,950.00	12,952.71	0.00
FB0	14	Jackson,Jaimie L	FIREFIGHTER PARAMEDIC	63,796.00	4,848.96	0.00
FB0	14	Jackson,Jon W	FIREFIGHTER	72,125.00	4,919.38	0.00
FB0	14	Jackson,Keishea R	FIREFIGHTER TECH	64,680.00	6,542.39	0.00
FB0	14	Jackson,Keon A	FIREFIGHTER TECH	64,680.00	5,805.13	0.00
FB0	14	Jackson,Marcus Anthony	FIREFIGHTER EMT	56,264.00	590.28	0.00
FB0	14	Jackson,Michael	FIREFIGHTER EMT	45,631.00	5,674.67	0.00
FB0	14	Jackson,Michael A	SERGEANT - Geographical	88,311.00	1,192.84	0.00
FB0	14	Jackson,Michael C	Inventory Management Spec.	55,659.00	1,806.24	0.00
FB0	14	Jackson,Naqari M	HEAVY MOBILE EQUIP MECH	54,121.60	15,445.48	0.00
FB0	14	Jackson,Samuel R	CAPTAIN	110,318.00	15,368.97	0.00
FB0	14	Jackson,William	FIREFIGHTER EMT	44,301.00	2,482.39	0.00
FB0	14	Janosko,Kathleen E.	FIREFIGHTER EMT	56,264.00	1,545.71	0.00
FB0	14	Javid,Shane	FIREFIGHTER EMT	45,631.00	914.12	0.00
FB0	14	Jaworski,Stanley J	SERGEANT - FLO1	76,790.00	1,002.06	0.00
FB0	14	Jeffcoat,Jeremiah A	FIREFIGHTER EMT	56,264.00	4,060.60	0.00
FB0	14	Jefferson III,Archie	FIREFIGHTER TECH	74,561.00	6,831.56	0.00
FB0	14	Jeffery IV,Alfred	FIREFIGHTER EMT	53,162.00	1,703.91	0.00
FB0	14	Jeffery,Keyonna Denise	FIREFIGHTER EMT	56,264.00	343.62	0.00
FB0	14	Jeffery,Timothy A	BATTALION FIRE CHIEF	118,344.00	13,698.52	0.00
FB0	14	Jenkins Jr.,Edward C	EMERGENCY MEDICAL TECH	55,357.00	8,032.94	0.00
FB0	14	Jenkins,David E.	FIREFIGHTER EMT	56,264.00	8,089.23	0.00
FB0	14	Jenkins,Tyrone A	LIEUTENANT	85,666.00	11,422.71	0.00
FB0	14	Jett,Anthony D	FIREFIGHTER TECH	67,783.00	663.05	0.00
FB0	14	Johnson,Aaron D	FIREFIGHTER EMT	56,264.00	7,161.82	0.00
FB0	14	Johnson,Amir	FIREFIGHTER EMT	44,301.00	1,279.59	0.00
FB0	14	Johnson,Ashley Maurice	FIREFIGHTER EMT	56,264.00	7,381.90	0.00
FB0	14	Johnson,Briana D	FIREFIGHTER EMT	62,463.00	7,506.46	0.00
FB0	14	Johnson,Christopher	FIREFIGHTER TECH	77,950.00	13,004.81	0.00
FB0	14	Johnson,Dayisha L	FIRE INSPECTOR TECH - HZMT	79,653.00	3,803.94	0.00
FB0	14	Johnson,Dino L	FIREFIGHTER EMT	62,463.00	6,579.04	0.00
FB0	14	Johnson,Gregory M	SERGEANT - Recruit Training Instructor	84,471.00	10,395.62	0.00
FB0	14	Johnson,Heath D	FIREFIGHTER TECH	64,680.00	15,218.88	0.00
FB0	14	Johnson,Jeffrey Anthony	FIREFIGHTER EMT	44,301.00	101.42	0.00
FB0	14	Johnson,Jonathan T.	LIEUTENANT	77,408.00	9,507.99	0.00
FB0	14	Johnson,Joseph W	FIREFIGHTER TECH	64,680.00	8,821.33	0.00

FB0	14	Johnson,Marc A	FIREFIGHTER	68,846.00	315.23	0.00
FB0	14	Johnson,Mark J.	FIREFIGHTER EMT	53,162.00	3,946.86	0.00
FB0	14	Johnson,Ricardo Andre	FIREFIGHTER EMT	50,060.00	2,301.31	0.00
FB0	14	Johnson,Ricky	LIEUTENANT	98,890.00	13,305.81	0.00
FB0	14	Johnson,Roderick K	FIREFIGHTER TECH	74,561.00	8,205.71	0.00
FB0	14	Johnson,Shanika T	Nurse Consultant	73,507.00	88.35	0.00
FB0	14	Johnson,Shanita M.	FIREFIGHTER TECH	67,783.00	3,155.56	0.00
FB0	14	Johnson,Tiombe A.	Telecom Specialist	86,056.00	413.73	0.00
FB0	14	Johnson,Tonya M	FIREFIGHTER	68,846.00	1,552.83	0.00
FB0	14	Johnson,Tracie R	BATTALION EMS SUPVR CAPTAIN	86,824.00	8,572.57	0.00
FB0	14	Jones Hutchison,Chanel	PARAMEDIC	67,274.00	20,278.14	0.00
FB0	14	Jones,Charles R.	LIEUTENANT	77,408.00	3,370.09	0.00
FB0	14	Jones,Clarence W	FIREFIGHTER EMT	44,301.00	405.68	0.00
FB0	14	Jones,Eric W	FIREFIGHTER TECH	64,680.00	704.88	0.00
FB0	14	Jones,Jonathan L	EMERGENCY MEDICAL TECH	52,867.00	9,876.48	0.00
FB0	14	Jones,Julian B.	FIREFIGHTER EMT	53,162.00	653.57	0.00
FB0	14	Jones,Lawrence E	FIREFIGHTER TECH	58,479.00	10,008.71	0.00
FB0	14	Jones,Lucy L	EMS Preceptor	73,842.00	10,373.68	0.00
FB0	14	Jones,Marquet	FIREFIGHTER EMT	45,631.00	4,581.91	0.00
FB0	14	Jones,Michael	PARAMEDIC - BASIC	48,687.00	6,687.81	0.00
FB0	14	Jones,Oshane	FIREFIGHTER EMT	44,301.00	3,028.07	0.00
FB0	14	Jones,Remy	FIREFIGHTER EMT	44,301.00	689.67	0.00
FB0	14	Jones,Ryan S	FIREFIGHTER EMT	56,264.00	3,001.25	0.00
FB0	14	Jordan,Antwan D	FIREFIGHTER TECH	64,680.00	6,773.93	0.00
FB0	14	Jorjorian,Adam D	FIREFIGHTER TECH	61,579.00	4,142.33	0.00
FB0	14	Justin,Tanya	FIREFIGHTER PARAMEDIC	76,998.00	666.86	0.00
FB0	14	Kalb,Brian S	FIREFIGHTER EMT	62,463.00	7,327.83	0.00
FB0	14	Kalinowski,Ronnie R	LIEUTENANT	73,439.00	8,974.85	0.00
FB0	14	Kannry,Mitchell H	LIEUTENANT	77,408.00	2,839.11	0.00
FB0	14	Kauffman,Edward F.	CAPTAIN	91,186.00	10,164.90	0.00
FB0	14	Kaur,Rajinder	PROGRAM ANALYST	88,433.00	85.03	0.00
FB0	14	Kavlick,Craig M	LIEUTENANT	94,590.00	418.33	0.00
FB0	14	Kearney Sr.,Robert F	SERGEANT - Code Enforcement	80,446.00	7,232.49	0.00
FB0	14	Keefe,David	LIEUTENANT	77,408.00	9,899.47	0.00
FB0	14	Keelan,Thomas W	FIREFIGHTER TECH	71,172.00	2,737.36	0.00
FB0	14	Keenan,William C	FIREFIGHTER TECH	61,579.00	4,859.17	0.00
FB0	14	Kelleher,Anthony P	FIREFIGHTER TECH	61,579.00	2,227.33	0.00
FB0	14	Keller,Joey R	FIREFIGHTER EMT	56,264.00	128.80	0.00
FB0	14	Kelley,James R	FIREFIGHTER EMT	59,364.00	5,428.20	0.00
FB0	14	Kelly,Chad W	SERGEANT	63,174.00	12,571.17	0.00
FB0	14	Kelly,John	FIRE INSPECTOR	73,708.00	3,936.12	0.00

FB0	14	Kelly,Joseph Patrick	FIREFIGHTER EMT	56,264.00	2,769.41	0.00
FB0	14	Kelly,Lanae A	PARAMEDIC	67,274.00	4,439.11	0.00
FB0	14	Kelly,Patrick J	LIEUTENANT	98,890.00	928.22	0.00
FB0	14	Kemp,Ronald M	LIEUTENANT PARAMEDIC	99,464.00	9,104.18	0.00
FB0	14	Kendrick,Kyle J	FIREFIGHTER TECH	61,579.00	11,585.86	0.00
FB0	14	Kennedy Jr.,William H	SERGEANT - FLO4	88,311.00	38.68	0.00
FB0	14	Kent,Keith	FIREFIGHTER EMT	45,631.00	794.13	0.00
FB0	14	Kephart,Ryan C.	FIREFIGHTER EMT	56,264.00	4,069.98	0.00
FB0	14	Key,Michael K	Program Support Assistant	39,260.00	2,551.99	0.00
FB0	14	Keys,Charity I	Supply Management Specialist	55,601.00	2,228.73	0.00
FB0	14	Keys,D'Ante	FIREFIGHTER EMT	45,631.00	2,778.81	0.00
FB0	14	Kiatta Jr.,Gregory A	FIREFIGHTER EMT	56,264.00	2,880.47	0.00
FB0	14	Kinard,Patrick C	FIREFIGHTER EMT	56,264.00	4,548.67	0.00
FB0	14	King,Michael C	FIREFIGHTER EMT	62,463.00	1,348.92	0.00
FB0	14	King,Terry A	LIEUTENANT	98,890.00	679.19	0.00
FB0	14	Kingsbury,Ricardo L	FIREFIGHTER	72,125.00	11,691.77	0.00
FB0	14	Kipple,Zachary A	SERGEANT	66,334.00	1,858.47	0.00
FB0	14	Kirkpatrick,John K	ASST MARINE PILOT	63,684.00	5,775.04	0.00
FB0	14	Kiser,James E	FIREFIGHTER EMT	62,463.00	5,051.93	0.00
FB0	14	Kittrell,Darren V.	FIREFIGHTER EMT	56,264.00	3,006.22	0.00
FB0	14	Kittrell,James M	FIREFIGHTER TECH	77,950.00	12,817.32	0.00
FB0	14	Kittrell,Kenneth D	FIRE ARSON INVESTIGATOR ARMED	82,090.00	1,860.56	0.00
FB0	14	Kline,Katherine L	FIREFIGHTER EMT	56,264.00	1,854.85	0.00
FB0	14	Kline,Kevin P	LIEUTENANT	81,587.00	2,280.66	0.00
FB0	14	Kline,Kevin W	FIREFIGHTER	65,568.00	540.39	0.00
FB0	14	Kloss,Daniel J	FIREFIGHTER EMT	56,264.00	4,293.35	0.00
FB0	14	Knaggs,Michael V	FIREFIGHTER TECH	71,172.00	11,725.68	0.00
FB0	14	Knigge,Sean H	FIREFIGHTER TECH	58,479.00	6,834.35	0.00
FB0	14	Knight,Michael	BATTALION FIRE CHIEF	108,485.00	7,370.05	0.00
FB0	14	Kolarick,Eric S	FIREFIGHTER TECH	58,479.00	6,104.93	0.00
FB0	14	Korpon,Jason A	FIREFIGHTER PARAMEDIC	57,591.00	685.61	0.00
FB0	14	Kovach,Nicholas D.	FIREFIGHTER EMT	56,264.00	949.32	0.00
FB0	14	Krabbe,Bret W	FIREFIGHTER EMT	59,364.00	9,207.63	0.00
FB0	14	Kramer,Blair W	FIREFIGHTER TECH	71,172.00	10,996.28	0.00
FB0	14	Kramer,Lynette	FIREFIGHTER PARAMEDIC	69,998.00	10,916.05	0.00
FB0	14	Krauss,Dustin K.	FIREFIGHTER EMT	56,264.00	6,744.90	0.00
FB0	14	Krug,William J	FIREFIGHTER EMT	59,364.00	27.18	0.00
FB0	14	Kueppers,Matthew D.	FIREFIGHTER EMT	56,264.00	6,415.19	0.00
FB0	14	Kues,Dennis H	FIREFIGHTER	68,846.00	2,703.08	0.00
FB0	14	Kuhn,Stephen	LIEUTENANT	98,890.00	10,766.82	0.00
FB0	14	Kurian,Vinu V.	PARAMEDIC FIREFIGHTER	57,591.00	1,183.07	0.00

FB0	14	Kurland, Ellen S	BATTALION EMS SUPVR CAPTAIN	100,398.00	15,676.43	0.00
FB0	14	Lacey, La'kisha L	BATTALION EMS SUPVR CAPTAIN	86,678.00	13,078.90	0.00
FB0	14	Lacore, Michael D	LIEUTENANT	93,825.00	16,861.22	0.00
FB0	14	Ladd Jr., Marvin W	FIREFIGHTER	72,125.00	3,038.23	0.00
FB0	14	Ladd, Brian F	FIREFIGHTER TECH	64,680.00	3,652.42	0.00
FB0	14	Laird, Christopher	FIREFIGHTER EMT	45,631.00	1,814.06	0.00
FB0	14	LAMMERT, PHILIP E	FIREFIGHTER PARAMEDIC	60,694.00	6,225.01	0.00
FB0	14	Lancaster, Alan M	LIEUTENANT	93,825.00	14,708.62	0.00
FB0	14	Lancaster, Christopher R	FIREFIGHTER EMT	65,568.00	9,453.55	0.00
FB0	14	Lancaster, Michael A	FIREFIGHTER TECH	74,561.00	34.14	0.00
FB0	14	Lancaster, Timothy A	FIREFIGHTER TECH	77,950.00	564.86	0.00
FB0	14	Lance, Pernelle R	FIREFIGHTER	68,846.00	14,434.99	0.00
FB0	14	Landi, John R	FIREFIGHTER EMT	56,264.00	5,023.56	0.00
FB0	14	Lane, John W	FIREFIGHTER TECH - FOAM	77,950.00	15,640.28	0.00
FB0	14	Lantz, Larry E	EMS Preceptor	73,842.00	27,473.48	0.00
FB0	14	Lantz, Timothy M.	FIREFIGHTER EMT	53,162.00	3,946.30	0.00
FB0	14	Lara, Rudis A	PARAMEDIC - BASIC	56,943.00	21,391.58	0.00
FB0	14	Lare, Jeffrey S	SERGEANT	73,133.00	15,267.37	0.00
FB0	14	Latimer, John E.	FIREFIGHTER EMT	65,568.00	28.60	0.00
FB0	14	Latta, Rashaad M	HEAVY MOBILE EQUIP HELPER	36,712.00	9,763.66	0.00
FB0	14	Lawler, Michael P	FIREFIGHTER TECH	71,172.00	1,156.86	0.00
FB0	14	Lawson Jr., Arthur R	FIREFIGHTER EMT	62,332.00	481.57	0.00
FB0	14	Lawson Jr., Porter	LIEUTENANT - Driver Training Program	90,291.00	217.05	0.00
FB0	14	Layman III, George M	LIEUTENANT	81,587.00	7,632.77	0.00
FB0	14	Lea, Betty J.	Training Technician	46,724.00	1,976.65	0.00
FB0	14	Leake, Dan C	GEN FOREMAN	85,612.80	5,121.95	0.00
FB0	14	Leanza, Daniel L	SERGEANT AIDE	84,103.00	12,767.28	0.00
FB0	14	Lee Jr., Cranston V	LIEUTENANT	93,825.00	8,626.00	0.00
FB0	14	Lee, Anthony R	FIRE INSPECTOR TECH - HZMT	79,653.00	8,113.64	0.00
FB0	14	Lee, Brian K	BATTALION FIRE CHIEF	123,765.00	2,234.90	0.00
FB0	14	Lee, Cyprian O	FIREFIGHTER EMT	56,264.00	7,019.69	0.00
FB0	14	Lee, Wilma D	FIREFIGHTER TECH	77,950.00	1,963.03	0.00
FB0	14	Lehan, Edwin M	SERGEANT PARAMEDIC	97,465.00	18,456.82	0.00
FB0	14	Lehan, Richard K	LIEUTENANT	98,890.00	15,795.09	0.00
FB0	14	Leistikow, Alexandra	Program Analyst (Bilingual)	66,373.00	183.48	0.00
FB0	14	Leizear, Richard W	FIREFIGHTER EMT	62,463.00	6,721.05	0.00
FB0	14	Leland, Robert S	CAPTAIN	105,522.00	13,960.60	0.00
FB0	14	Lemons, Brandon D	FIREFIGHTER EMT	56,264.00	9,128.90	0.00
FB0	14	Lenard, Jeffrey B	FIREFIGHTER EMT	62,463.00	1,734.30	0.00
FB0	14	Lenyk, Justin W	FIREFIGHTER EMT	56,264.00	5,030.02	0.00
FB0	14	Leonard, Matthew J	FIREFIGHTER EMT	50,060.00	3,143.44	0.00

FB0	14	Leonard,Stephen V	BATTALION FIRE CHIEF	123,765.00	11,062.16	0.00
FB0	14	Lerch,Jason A	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Lescure,John L	FIREFIGHTER EMT	56,264.00	3,967.71	0.00
FB0	14	Lewis,Angel M	BATTALION EMS SUPVR CAPTAIN	95,745.00	18,239.36	0.00
FB0	14	Lewis,Ashleigh	FIREFIGHTER EMT	45,631.00	91.28	0.00
FB0	14	Lewis,Danaryae	FIREFIGHTER EMT	44,301.00	2,281.99	0.00
FB0	14	Lewis,Daniel E	FIREFIGHTER	75,403.00	12,429.04	0.00
FB0	14	Lewis,Larry E	LIEUTENANT	89,746.00	16,340.81	0.00
FB0	14	Lewis,Mark E	FIREFIGHTER TECH	74,561.00	12,534.66	0.00
FB0	14	Lewis,Michael D	FIREFIGHTER EMT	56,264.00	405.74	0.00
FB0	14	Lewis,Nicholas R	PARAMEDIC FIREFIGHTER	57,591.00	4,609.67	0.00
FB0	14	Lewis,Stephanie C	FIREFIGHTER EMT	59,364.00	4,998.58	0.00
FB0	14	Lewis,Todd O	LIEUTENANT	89,746.00	3,893.90	0.00
FB0	14	Leyland,Kimberly M	EMERGENCY MEDICAL TECH	52,867.00	9,063.71	0.00
FB0	14	Lindsey,Brendan M	FIREFIGHTER EMT	50,060.00	66.73	0.00
FB0	14	Lipton,Jeffrey	BATTALION EMS SUPVR CAPTAIN	105,179.00	20,611.67	0.00
FB0	14	Liriano,Nicole M.	BATTALION EMS SUPVR CAPTAIN	95,617.00	7,217.30	0.00
FB0	14	Lisko,Charles A	FIREFIGHTER TECH	71,172.00	48.88	0.00
FB0	14	Little,Calvin W	EMERGENCY MEDICAL TECH	54,112.00	14,947.11	0.00
FB0	14	Little,Ronald L	FIREFIGHTER TECH	77,950.00	35.69	0.00
FB0	14	Little,Sandra	HEARING REP	76,363.00	988.92	0.00
FB0	14	Lloyd,Anthony D	FIREFIGHTER TECH	74,561.00	9,149.46	0.00
FB0	14	Lloyd,Darryl E	FIREFIGHTER TECH - FOAM	74,561.00	34.14	0.00
FB0	14	Lockett,Gerell	FIREFIGHTER EMT	56,264.00	6,490.37	0.00
FB0	14	Loessy,Karen A	FIREFIGHTER EMT	53,162.00	3,307.53	0.00
FB0	14	Loften,Kianna C	PARAMEDIC FIREFIGHTER	66,895.00	7,322.40	0.00
FB0	14	Logan,Kevin B	FIREFIGHTER TECH	77,950.00	7,166.23	0.00
FB0	14	Lomax,Keyon W	FIREFIGHTER EMT	56,264.00	5,779.29	0.00
FB0	14	Lomax,Ronda R	FIREFIGHTER EMT	75,403.00	1,535.70	0.00
FB0	14	Long,Karen B	STAFF ASSISTANT	48,701.00	866.31	0.00
FB0	14	Long,Keith T	LIEUTENANT	93,825.00	5,906.58	0.00
FB0	14	Long,Kenneth W	PARAMEDIC	53,585.00	14,570.00	0.00
FB0	14	Long,Kurt M	FIREFIGHTER EMT	62,463.00	357.50	0.00
FB0	14	Lord,Douglas A	CAPTAIN	105,522.00	7,705.53	0.00
FB0	14	Lord,Joshua R	FIREFIGHTER EMT	56,264.00	38.64	0.00
FB0	14	Lorentz,Michael S	LIEUTENANT	89,746.00	15,254.75	0.00
FB0	14	Lottes,Daniel A	PARAMEDIC FIREFIGHTER	60,694.00	792.02	0.00
FB0	14	Loughnane,Daniel G.	SERGEANT PARAMEDIC	67,605.00	8,868.26	0.00
FB0	14	Louryk,Brent J	FIREFIGHTER EMT	56,264.00	7,003.35	0.00
FB0	14	Lovato,Daniel A.	FIREFIGHTER EMT	59,364.00	3,408.40	0.00
FB0	14	Love,Antonio T	FIREFIGHTER EMT	56,264.00	316.44	0.00

FB0	14	Love,Cyntrill Erica	FIRE INSPECTOR	73,708.00	1,789.54	0.00
FB0	14	Loving Jr.,Michael S	FIREFIGHTER TECH	58,479.00	361.48	0.00
FB0	14	Lowe,Anthony R	FIREFIGHTER	77,950.00	8,350.52	0.00
FB0	14	Lowe,Charles V	FIREFIGHTER EMT	59,364.00	1,304.71	0.00
FB0	14	Lowry Jr.,Robert	FIREFIGHTER EMT	59,364.00	1,331.89	0.00
FB0	14	Lozupone,Joseph V.	FIREFIGHTER	65,568.00	375.27	0.00
FB0	14	Lucas,Mark P	LIEUTENANT	98,890.00	7,463.70	0.00
FB0	14	Lucas,Paul E	FIREFIGHTER	72,125.00	396.29	0.00
FB0	14	Lucas,Susan P	PARAMEDIC	67,274.00	18,595.57	0.00
FB0	14	Luckett,Mark E	FIREFIGHTER EMT	62,463.00	353.36	0.00
FB0	14	Lusby,Jason R	FIREFIGHTER EMT	56,264.00	231.85	0.00
FB0	14	Lyles,Aretha G	PARAMEDIC	65,753.00	21,306.90	0.00
FB0	14	Lynch,Lorenzo W	FIREFIGHTER EMT	62,463.00	1,843.35	0.00
FB0	14	Lyon,Joseph L	FIREFIGHTER	75,403.00	3,871.93	0.00
FB0	14	Lyons,Kenneth L	PARAMEDIC	67,274.00	9,401.71	0.00
FB0	14	Lytton,Anthony G	LIEUTENANT	98,890.00	12,604.36	0.00
FB0	14	Mack,Charles A	BATTALION FIRE CHIEF	118,344.00	18,094.02	0.00
FB0	14	Mackall,Andre D	FIREFIGHTER EMT	56,264.00	2,696.68	0.00
FB0	14	Macleod,Scott E	FIREFIGHTER TECH	64,680.00	725.57	0.00
FB0	14	Maffay,Russell A	FIREFIGHTER TECH	77,950.00	2,605.47	0.00
FB0	14	Maggi,Christopher S	LIEUTENANT	85,666.00	800.12	0.00
FB0	14	Magruder,DeAngela N	PUBLIC AFFAIRS SPECIALIST	74,365.00	1,036.82	0.00
FB0	14	Marconi,Ronnie	LIEUTENANT	94,590.00	887.87	0.00
FB0	14	Mardo,Darin M	FIREFIGHTER EMT	59,364.00	5,671.13	0.00
FB0	14	Marlowe,Shaun A	FIREFIGHTER EMT	53,162.00	9,206.84	0.00
FB0	14	Marshall,Robert A	FIREFIGHTER	68,846.00	2,474.52	0.00
FB0	14	Martenas,Matthew I	SERGEANT	69,652.00	3,667.79	0.00
FB0	14	Martin Jr.,George R	FIREFIGHTER EMT	62,463.00	6,794.67	0.00
FB0	14	Martin,Dwayne A	SERGEANT PARAMEDIC AIDE	89,343.00	14,072.36	0.00
FB0	14	Martin,Robert C.	FIREFIGHTER EMT	65,568.00	13,448.40	0.00
FB0	14	Martin,Scott A	SERGEANT	63,174.00	1,594.93	0.00
FB0	14	Martincheck,George P	FIREFIGHTER TECH	67,783.00	3,910.53	0.00
FB0	14	Mason Jr.,James R	FIREFIGHTER TECH	77,950.00	267.69	0.00
FB0	14	Mason,Christopher R	FIREFIGHTER EMT	62,463.00	6,328.47	0.00
FB0	14	Mason,Rodney A	FIREFIGHTER TECH	74,561.00	8,146.09	0.00
FB0	14	Mason,Roshawnda K	SERGEANT	69,652.00	7,183.06	0.00
FB0	14	Mason,Tikeeia I	FIREFIGHTER EMT	56,264.00	4,026.71	0.00
FB0	14	Matheson,Christopher	FIREFIGHTER EMT	44,301.00	1,484.81	0.00
FB0	14	Mathews,Timothy	FIREFIGHTER EMT	44,301.00	2,513.79	0.00
FB0	14	Mathias,Jeffrey A.	FIREFIGHTER EMT	56,264.00	1,758.25	0.00
FB0	14	Matthews Jr.,James R	CAPTAIN	95,346.00	3,544.08	0.00

FB0	14	Matthews,Norita V	FIRE INSPECTOR TECHNICIAN HEALTH	83,274.00	3,002.68	0.00
FB0	14	Matthews,Steven L	FIREFIGHTER TECH - AIR	74,561.00	13,147.33	0.00
FB0	14	Matthews,Terrie L	EMERGENCY MEDICAL TECH - Child Pa	55,357.00	3,187.05	0.00
FB0	14	Matthews,Vickter M	FIREFIGHTER EMT	56,264.00	11,337.59	0.00
FB0	14	Maxfield,George A	HEAVY MOBILE EQUIP MECH	63,065.60	2,157.46	0.00
FB0	14	May Jr.,Reginald E	FIREFIGHTER EMT	56,264.00	9,139.22	0.00
FB0	14	May,Steven	FIREFIGHTER EMT	45,631.00	501.44	0.00
FB0	14	Mayhew,Donald N	LIEUTENANT	94,590.00	6,604.88	0.00
FB0	14	Mayhew,William	FIREFIGHTER EMT	45,631.00	1,173.16	0.00
FB0	14	Mayo,Garry W	FIREFIGHTER EMT	72,125.00	12,462.59	0.00
FB0	14	Mazzeo,Patrick R.	VICE FIREFIGHTER TECH	65,568.00	10,849.22	0.00
FB0	14	Mcallister,Brian	LIEUTENANT	77,408.00	2,506.42	0.00
FB0	14	Mcallister,Terry B	FIREFIGHTER TECH	74,561.00	5,667.20	0.00
FB0	14	McClellan Jr.,Michael	FIREFIGHTER EMT	50,060.00	5,818.92	0.00
FB0	14	McClellan,Joshua E	FIREFIGHTER TECH	58,479.00	2,097.65	0.00
FB0	14	Mccloskey,Walter W	LIEUTENANT	85,666.00	12,402.55	0.00
FB0	14	Mcclure,Walter F	LIEUTENANT	98,890.00	11,860.39	0.00
FB0	14	McComas,Eric M	FIREFIGHTER EMT	44,301.00	539.56	0.00
FB0	14	McConnell,Kevin P.	FIREFIGHTER EMT	65,568.00	7,153.14	0.00
FB0	14	Mccoy Jr.,James M	FIREFIGHTER EMT	62,463.00	307.45	0.00
FB0	14	Mccoy,Daniel W	CAPTAIN	86,678.00	8,419.80	0.00
FB0	14	McCray,Terrell Monricko	Program Support Assistant	39,260.00	3,113.96	0.00
FB0	14	Mcdonough,Michael J	FIREFIGHTER TECH	71,172.00	32.59	0.00
FB0	14	Mcdougal,Gala M	FIRE INVESTIGATOR - FIU2	79,653.00	2,188.27	0.00
FB0	14	Mcdougal,Ignacio	FIREFIGHTER EMT	59,364.00	652.36	0.00
FB0	14	Mcdowney,Calvin L	FIREFIGHTER EMT	75,403.00	9,113.36	0.00
FB0	14	McDuffie,Jimmy G	FIREFIGHTER TECH	71,172.00	5,784.31	0.00
FB0	14	Mcgann,Timothy S	SERGEANT	66,334.00	7,503.21	0.00
FB0	14	Mcguire,Eric G	CAPTAIN - Regulations Officer	100,305.00	5,793.50	0.00
FB0	14	McHale,Michael	FIREFIGHTER EMT	50,060.00	297.97	0.00
FB0	14	McIntyre,Matthew Robert	FIREFIGHTER EMT	56,264.00	644.04	0.00
FB0	14	Mckethan,Gary E	FIREFIGHTER TECH - FOAM	74,561.00	2,048.39	0.00
FB0	14	Mckinley,Rosalyn F	EMERGENCY MEDICAL TECH	55,357.00	8,801.02	0.00
FB0	14	Mckinney,Deyon	FIREFIGHTER EMT	45,631.00	585.01	0.00
FB0	14	Mckinney,Jackie	FIREFIGHTER TECH	77,950.00	1,766.73	0.00
FB0	14	Mckinney,Jared R	FIREFIGHTER EMT	59,364.00	8,837.18	0.00
FB0	14	McKnight,Clemente J	FIREFIGHTER EMT	56,264.00	2,083.69	0.00
FB0	14	McKnight,J'Quan	FIREFIGHTER EMT	44,301.00	3,240.00	0.00
FB0	14	Mcknight,Steve A	FIREFIGHTER TECH	71,172.00	5,740.59	0.00
FB0	14	Mckoy,Anthony T	LIEUTENANT	81,278.00	8,243.15	0.00
FB0	14	McLain,David	CAPTAIN	115,115.00	14,425.36	0.00

FB0	14	Mclaughlin,Stephanie D	FIRE INSPECTOR TECH	79,653.00	229.77	0.00
FB0	14	McMahan,Derek T.	PARAMEDIC FIREFIGHTER	57,591.00	5,160.87	0.00
FB0	14	McMahon,James P	FIREFIGHTER PARAMEDIC	54,490.00	6,835.63	0.00
FB0	14	McMahon,Martin J	SERGEANT	63,174.00	6,641.91	0.00
FB0	14	Mcmillan,Kermit J	FIREFIGHTER EMT	62,463.00	343.20	0.00
FB0	14	Mcnally,Joseph K.	LIEUTENANT	77,408.00	460.76	0.00
FB0	14	Mcneece,Daniel R	SERGEANT	69,652.00	9,723.11	0.00
FB0	14	McNulty,Robert	FIREFIGHTER EMT	59,364.00	231.04	0.00
FB0	14	Mcrae,Kevin A	LIEUTENANT	94,590.00	10,683.27	0.00
FB0	14	McVey,Kevin Connelly	VICE FIREFIGHTER TECH	58,479.00	9,830.61	0.00
FB0	14	Meachum,Michael A	BATTALION EMS SUPVR CAPTAIN - OM	95,346.00	873.93	0.00
FB0	14	Meckley,William J.	FIREFIGHTER EMT	56,264.00	4,005.04	0.00
FB0	14	Meinhardt,Craig J	FIREFIGHTER EMT	59,364.00	2,283.24	0.00
FB0	14	Melton,Isadore	PARAMEDIC - BASIC - Quality Managem	59,695.00	1,626.01	0.00
FB0	14	MENDES,DEMARCO	FIREFIGHTER EMT	56,264.00	3,354.27	0.00
FB0	14	Mendez,Oscar A.	PUBLIC AFFAIRS SPECIALIST (Bilingual)	81,302.00	1,915.29	0.00
FB0	14	Mendoza,Luis A	EMERGENCY MEDICAL TECH	52,867.00	8,447.29	0.00
FB0	14	Merryman,Dustin Elliott	FIREFIGHTER PARAMEDIC	60,694.00	8,376.96	0.00
FB0	14	Midkiff,Raleigh	FIREFIGHTER EMT	50,060.00	7,802.58	0.00
FB0	14	Miedzinski,Joseph	FIREFIGHTER EMT	45,631.00	2,019.34	0.00
FB0	14	Miesse,Miletus H.	PARAMEDIC FIREFIGHTER	57,591.00	9,286.34	0.00
FB0	14	Miller,Anthony L	EMERGENCY MEDICAL TECH	55,357.00	7,057.49	0.00
FB0	14	Miller,Charles F	FIREFIGHTER EMT	68,846.00	1,796.78	0.00
FB0	14	Miller,Clifford R	FIREFIGHTER TECH	64,680.00	1,035.11	0.00
FB0	14	Miller,Joshua Leonard Philip	FIREFIGHTER EMT	50,060.00	3,345.77	0.00
FB0	14	Miller,Reginald C	FIREFIGHTER TECH	74,561.00	7,101.07	0.00
FB0	14	Miller,Ronnell C.	EMERGENCY MEDICAL TECH	54,112.00	8,027.02	0.00
FB0	14	Miller,Travis L	FIREFIGHTER EMT	62,463.00	2,371.49	0.00
FB0	14	Millner,Alfred R	Program Support Assistant	39,260.00	3,116.83	0.00
FB0	14	Mills,Steven D	CAPTAIN	100,305.00	17,196.75	0.00
FB0	14	Mills,Tarik	FIREFIGHTER EMT	45,631.00	1,856.81	0.00
FB0	14	Mims,Darlene J	FIREFIGHTER TECH	74,561.00	9,023.31	0.00
FB0	14	Mims,Hubert D	FIREFIGHTER TECH	74,561.00	324.33	0.00
FB0	14	Mitchell,Irving L	FIREFIGHTER TECH	71,172.00	3,943.11	0.00
FB0	14	Mitchell,Joseph E	FIRE INSPECTOR TECHNICIAN HEALTH	83,274.00	7,454.25	0.00
FB0	14	Mitchell,Roderick K	FIREFIGHTER TECH	74,561.00	12,599.10	0.00
FB0	14	Mitchell,Torez D	HEAVY MOBILE EQUIP MECH FORMN	70,220.80	42,544.59	0.00
FB0	14	Mizenko Jr.,Edward John	FIREFIGHTER EMT	62,463.00	4,643.13	0.00
FB0	14	Mobley,Theodore	FIREFIGHTER EMT	45,631.00	3,186.50	0.00
FB0	14	Moening,Nicholas D	FIREFIGHTER EMT	56,264.00	328.61	0.00
FB0	14	Mokracek,Matthew D	PARAMEDIC	53,585.00	9,850.51	0.00

FB0	14	Montgomery,Colin J	FIREFIGHTER	72,125.00	2,476.81	0.00
FB0	14	Moon II,Thomas E	FIREFIGHTER EMT	59,364.00	652.36	0.00
FB0	14	Moon,Marcus A	SERGEANT	88,311.00	2,426.14	0.00
FB0	14	Mooney,Robert A	FIREFIGHTER EMT	59,364.00	652.36	0.00
FB0	14	Moore Jr.,Timothy Joseph	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Moore,Christopher M	FIREFIGHTER TECH	64,680.00	5,044.72	0.00
FB0	14	Moore,Jason R	LIEUTENANT	77,408.00	9,980.29	0.00
FB0	14	Moore,Patrick K.	FIREFIGHTER EMT	56,264.00	4,393.24	0.00
FB0	14	Moore,Scott L	PARAMEDIC FIREFIGHTER	63,796.00	5,695.91	0.00
FB0	14	Moose,Adam O	LIEUTENANT FPD	73,439.00	8,947.60	0.00
FB0	14	Moose,Brian J	FIREFIGHTER EMT	56,264.00	772.85	0.00
FB0	14	Moreland,Christopher	FIREFIGHTER EMT	56,264.00	1,889.34	0.00
FB0	14	Morrell,Donald E	FIREFIGHTER EMT	56,264.00	4,030.37	0.00
FB0	14	Morris Jr.,Fred D	BATTALION FIRE CHIEF	123,053.00	7,670.30	0.00
FB0	14	Morris,Arthur A.	PARAMEDIC	64,232.00	7,190.39	0.00
FB0	14	Morris,Richard D	LIEUTENANT	94,590.00	4,751.76	0.00
FB0	14	Morton,Gary B	SERGEANT	88,311.00	9,239.52	0.00
FB0	14	Morton,Joyce A	EMS Preceptor	73,842.00	2,143.37	0.00
FB0	14	Mosley,Joseph K.	FIREFIGHTER TECH VICE	67,783.00	8,791.09	0.00
FB0	14	Moye,Niggora A	FIREFIGHTER EMT	59,364.00	27.18	0.00
FB0	14	Muccino,Stephen J	FIREFIGHTER	75,403.00	5,127.46	0.00
FB0	14	Mueller,Christian S	FIREFIGHTER EMT	59,364.00	3,261.79	0.00
FB0	14	Mullen,Christopher K	FIREFIGHTER PARAMEDIC TECH	62,908.00	3,057.51	0.00
FB0	14	Mullikin,Robert P	BATTALION FIRE CHIEF - SO	123,765.00	11,643.35	0.00
FB0	14	Mullins,Anthony L	FIREFIGHTER EMT	62,463.00	9,169.64	0.00
FB0	14	Munford,Bryan O	FIREFIGHTER EMT	59,364.00	8,698.21	0.00
FB0	14	Mungo,Daniel R	FIREFIGHTER TECH	74,561.00	5,600.81	0.00
FB0	14	Murphy,Garrett Thomas	FIREFIGHTER EMT	56,264.00	180.33	0.00
FB0	14	Murphy,Steven G	SERGEANT AIDE	80,632.00	10,364.51	0.00
FB0	14	Mutchler,William G	CAPTAIN - SAFO-2	110,318.00	1,717.40	0.00
FB0	14	Muyleart Jr.,Harry I	SERGEANT	66,334.00	3,444.27	0.00
FB0	14	Myers,Daniel W	FIREFIGHTER EMT	62,463.00	4,067.06	0.00
FB0	14	Myers,Robert Allen	FIREFIGHTER EMT	56,264.00	8,420.16	0.00
FB0	14	Myles Jr.,Joseph B	FIREFIGHTER	68,846.00	8,918.36	0.00
FB0	14	Nabinett,Darlene	FIREFIGHTER	75,403.00	12,675.50	0.00
FB0	14	Nalborczyk,Benjamin E.	FIREFIGHTER EMT	56,264.00	5,153.43	0.00
FB0	14	Negley,Jason K.	FIREFIGHTER EMT	56,264.00	1,380.49	0.00
FB0	14	Nehf Jr.,Kenneth E	SERGEANT	80,632.00	1,864.43	0.00
FB0	14	Nelson,Darlene R	PARAMEDIC - BASIC	58,319.00	11,440.42	0.00
FB0	14	Nelson,Delonte	FIREFIGHTER EMT	45,631.00	6,168.18	0.00
FB0	14	Nelson,Wayne R	LIEUTENANT	93,825.00	3,114.60	0.00

FB0	14	Nero Sr.,Rashid A	FIREFIGHTER EMT	56,264.00	1,159.28	0.00
FB0	14	Nesbitt,Keith B	SERGEANT	88,311.00	9,428.29	0.00
FB0	14	Neuman,Michael Paul	FIREFIGHTER EMT	50,060.00	4,554.21	0.00
FB0	14	Newby,Adrienne	PARAMEDIC - BASIC	48,687.00	6,990.94	0.00
FB0	14	Newman,Daniel	FIREFIGHTER EMT	44,301.00	1,811.37	0.00
FB0	14	Newman,Larone R	EMERGENCY MEDICAL TECH	52,867.00	8,381.49	0.00
FB0	14	Nicholson,Dominic D	FIREFIGHTER EMT	59,364.00	8,924.95	0.00
FB0	14	Nickens,Keith D	CAPTAIN	100,305.00	16,365.61	0.00
FB0	14	Nicks,Gerald O	FIREFIGHTER EMT	56,264.00	7,752.10	0.00
FB0	14	Nieman,Darrell J	SERGEANT AIDE	80,446.00	1,786.46	0.00
FB0	14	Norman Jr.,Kenneth L	HEAVY MOBILE EQUIP MECH	66,643.20	22,345.72	0.00
FB0	14	Norment,Richard W.	LIEUTENANT - Adminstrative Officer	77,408.00	12,266.42	0.00
FB0	14	Norris,Eric J	FIREFIGHTER EMT	56,264.00	4,129.19	0.00
FB0	14	Nowlin,Ron O.	FIREFIGHTER EMT	53,162.00	4,846.43	0.00
FB0	14	Noznesky,Alan J	CAPTAIN	105,522.00	3,760.55	0.00
FB0	14	Nwaete,Clothida U	SPECIAL ASSISTANT - Medical Director	86,056.00	496.48	0.00
FB0	14	Nwosu,Nathan N	EMERGENCY MEDICAL TECH	55,357.00	4,081.42	0.00
FB0	14	O' Byrne,Holly A	PARAMEDIC	53,585.00	12,090.15	0.00
FB0	14	O'Byrne,Ian C	FIREFIGHTER EMT	65,568.00	12,024.13	0.00
FB0	14	O'Conner,Paul M	LIEUTENANT	81,587.00	3,231.85	0.00
FB0	14	Oliff,Christopher F	FIREFIGHTER	62,463.00	829.40	0.00
FB0	14	Olinger Jr.,Milton H	FIREFIGHTER	68,846.00	2,159.30	0.00
FB0	14	Oliphant,Christopher H	FIREFIGHTER EMT	62,332.00	326.18	0.00
FB0	14	Omasere,Oluwafunmike Ayosun	SERGEANT PARAMEDIC	85,282.00	11,339.41	0.00
FB0	14	O'neil,John Paul	FIREFIGHTER TECH	58,479.00	468.58	0.00
FB0	14	O'Neil,Michael J	FIREFIGHTER EMT	56,264.00	12.17	0.00
FB0	14	Ordile,K. Gregory	FIREFIGHTER EMT	56,264.00	25.76	0.00
FB0	14	Orosz,Nicholas	PARAMEDIC FIREFIGHTER	57,591.00	4,694.71	0.00
FB0	14	Orsi Jr.,David T	FIREFIGHTER EMT	59,364.00	4,416.98	0.00
FB0	14	Ortenzo,Joseph	FIREFIGHTER EMT	62,463.00	4,118.43	0.00
FB0	14	Osgood,Ted F	FIREFIGHTER TECH	74,561.00	2,181.54	0.00
FB0	14	Otte,Kenneth August	FIREFIGHTER EMT	50,060.00	4,639.39	0.00
FB0	14	Otterbacher,Joshua	FIREFIGHTER EMT	56,264.00	2,524.90	0.00
FB0	14	Ottley,Elsa B	EMERGENCY MEDICAL TECH	50,377.00	8,827.35	0.00
FB0	14	Oudshoorn,Bert	FIREFIGHTER TECH	67,914.00	6,281.75	0.00
FB0	14	Owen,Matthew T	FIREFIGHTER EMT	56,264.00	6,002.50	0.00
FB0	14	Owens,Derrell J.	FIREFIGHTER TECH	58,479.00	5,141.01	0.00
FB0	14	Page,Brian M	FIREFIGHTER EMT	56,264.00	7,240.10	0.00
FB0	14	Pagel,Douglas R	SERGEANT	69,652.00	6,905.61	0.00
FB0	14	Paiva,Joshua Joseph	PARAMEDIC	53,585.00	13,630.53	0.00
FB0	14	Palman,Kurt	SERGEANT AIDE	88,311.00	8,389.48	0.00

FB0	14	Palmer,Brian D	FIREFIGHTER TECH	64,680.00	56.40	0.00
FB0	14	Palmer,Jason L	LIEUTENANT	81,587.00	10,151.57	0.00
FB0	14	PALMER,JUSTIN L.	FIREFIGHTER EMT	56,264.00	2,758.75	0.00
FB0	14	Palmer,Victor D	FIREFIGHTER EMT	62,445.71	4,719.06	0.00
FB0	14	Palmerton,Matthew J.	SERGEANT	69,652.00	5,018.56	0.00
FB0	14	Panek,Brent W	BATTALION EMS SUPVR CAPTAIN	105,179.00	9,203.13	0.00
FB0	14	Paramore,Reginald K	EMS Preceptor	73,842.00	17,013.97	0.00
FB0	14	Parker,Amber	FIREFIGHTER EMT	44,301.00	3,230.06	0.00
FB0	14	Parker,David H	FIREFIGHTER EMT	68,846.00	7,008.05	0.00
FB0	14	Parker,Emmanuel A	FIREFIGHTER EMT	56,264.00	2,988.38	0.00
FB0	14	Parker,Evelyn M	IT SPECIALIST (CUSTOMER SUPPORT)	90,810.00	1,628.28	0.00
FB0	14	Parrish,Laurie C	FIREFIGHTER EMT	56,264.00	7,728.58	0.00
FB0	14	Parrott,Corey A	PARAMEDIC FIREFIGHTER	52,276.00	9,219.95	0.00
FB0	14	Parson,James E	FIREFIGHTER TECH	71,172.00	5,466.38	0.00
FB0	14	Partridge,James L	CAPTAIN	110,318.00	16,853.47	0.00
FB0	14	Pata,Nicholas	FIREFIGHTER EMT	44,301.00	997.99	0.00
FB0	14	Patterson,Curtis	FIREFIGHTER EMT	53,162.00	2,254.02	0.00
FB0	14	Patterson,Natalie L	PARAMEDIC - BASIC	54,191.00	10,163.29	0.00
FB0	14	Patterson,Paul L	FIREFIGHTER TECH	64,680.00	5,344.16	0.00
FB0	14	Patton,Jeffrey L	LIEUTENANT	85,149.00	16,694.93	0.00
FB0	14	Patton,Zackery Travis	HEAVY MOBILE EQUIP MECH	66,643.20	12,600.30	0.00
FB0	14	Payden,Darryl L	FIREFIGHTER TECH - AIR	77,950.00	1,820.27	0.00
FB0	14	Payne,Derek M	FIREFIGHTER TECH	74,561.00	5,330.37	0.00
FB0	14	Payne,Ernest E	FIREFIGHTER	72,125.00	2,386.98	0.00
FB0	14	Payton,Ronald	FIREFIGHTER EMT	62,463.00	1,072.51	0.00
FB0	14	Pearson,Robert V	CAPTAIN	100,305.00	7,977.02	0.00
FB0	14	Pegues,James	FIREFIGHTER EMT	65,568.00	5,418.96	0.00
FB0	14	Pelekhaty,Oleg	SERGEANT	60,168.00	7,062.49	0.00
FB0	14	Pell,Richard S	PARAMEDIC	62,711.00	10,897.11	0.00
FB0	14	Pennington,Gerald L.	FIRE ARSON INVESTIGATOR ARMED	82,090.00	12,151.95	0.00
FB0	14	Pennington,James L	FIREFIGHTER TECH	67,783.00	1,862.15	0.00
FB0	14	Penny,Gary A	SERGEANT AIDE	84,471.00	18,000.76	0.00
FB0	14	Perez,Ronaun L	FIREFIGHTER TECH	71,172.00	12,155.23	0.00
FB0	14	Perlmutter,Bryan D	FIREFIGHTER EMT	62,463.00	97.26	0.00
FB0	14	Perry,Brian A.	PARAMEDIC FIREFIGHTER	57,591.00	11,795.15	0.00
FB0	14	Peters,Anthony M	FIREFIGHTER	68,846.00	1,781.03	0.00
FB0	14	Peterson,Paul M.	FIREFIGHTER EMT	56,264.00	2,164.01	0.00
FB0	14	Peterson,Ralph	HEAVY MOBILE EQUIP MECH FORMN	73,236.80	32,519.60	0.00
FB0	14	Peterson,Richard S	SERGEANT	69,652.00	11,646.77	0.00
FB0	14	Peterson,Vernon I	FIREFIGHTER TECH	74,561.00	1,706.99	0.00
FB0	14	Pettis,Tekola A	FIREFIGHTER EMT	56,264.00	8,980.86	0.00

FB0	14	Peyton,David H	FIREFIGHTER PARAMEDIC	76,998.00	13,285.29	0.00
FB0	14	Phillips,Brian D.	LIEUTENANT	77,408.00	1,575.03	0.00
FB0	14	Phillips,Joshua Thomas	FIREFIGHTER EMT	56,264.00	953.19	0.00
FB0	14	Phipps Jr.,Fred T	SERGEANT	76,790.00	3,546.17	0.00
FB0	14	Pi,Haley	PARAMEDIC - BASIC	48,687.00	4,330.56	0.00
FB0	14	Pickel,Vincent P	FIREFIGHTER EMT	59,364.00	7,228.45	0.00
FB0	14	Piedrahita,William	FIREFIGHTER	72,125.00	1,205.38	0.00
FB0	14	Pierce,Francis I	FIREFIGHTER EMT	65,586.00	7,684.20	0.00
FB0	14	Pignataro,John Anthony	FIREFIGHTER EMT	50,060.00	1,361.67	0.00
FB0	14	Pinkney,Kimberley P	FIRE INSPECTOR	77,218.00	5,782.08	0.00
FB0	14	Pinkney,Wendy C	FIRE INSPECTOR TECHNICIAN HEALTH	79,653.00	1,589.22	0.00
FB0	14	Pinnix,Jacqueline D.	PARAMEDIC - BASIC	56,943.00	8,565.79	0.00
FB0	14	Pinto,Christopher Joseph	VICE FIREFIGHTER TECH	56,264.00	9,586.99	0.00
FB0	14	Pirolo,Dana A	PARAMEDIC	53,585.00	6,284.71	0.00
FB0	14	Pitter,Leighton G	SERGEANT PARAMEDIC AIDE	93,404.00	14,808.97	0.00
FB0	14	Pitts Jr.,Vance L	EMERGENCY MEDICAL TECH	55,357.00	5,735.83	0.00
FB0	14	Pleasant,Tommy T	FIREFIGHTER TECH	74,561.00	4,984.41	0.00
FB0	14	Plummer,Patrick D.	FIREFIGHTER EMT	44,301.00	362.07	0.00
FB0	14	Poe,Duane	FIREFIGHTER TECH	58,479.00	9,017.51	0.00
FB0	14	Poetker,Michael R	SERGEANT	69,652.00	2,115.47	0.00
FB0	14	Poles,Michael	LIEUTENANT	77,408.00	12,193.68	0.00
FB0	14	Polish,Richard A	SERGEANT	69,652.00	2,519.46	0.00
FB0	14	Pollard Jr.,Ellis	FIREFIGHTER TECH	61,579.00	1,325.20	0.00
FB0	14	Pollard,Deonte Marquette	FIREFIGHTER EMT	50,060.00	9,144.65	0.00
FB0	14	Porter,John S	FIREFIGHTER EMT	65,568.00	6,088.29	0.00
FB0	14	Posey,Anita C	EMERGENCY MEDICAL TECH	54,112.00	18,969.88	0.00
FB0	14	Potter,Calvert L	FIREFIGHTER	72,125.00	9,909.98	0.00
FB0	14	Potter,Darren S	FIREFIGHTER TECH	71,172.00	3,519.47	0.00
FB0	14	Potts,Robert	FIREFIGHTER EMT	44,301.00	1,871.31	0.00
FB0	14	Poust,Daniel L	CAPTAIN	100,305.00	14,902.15	0.00
FB0	14	Powell Jr.,Melvin M	FIREFIGHTER	72,125.00	7,066.63	0.00
FB0	14	Power,David G.	FIREFIGHTER EMT	65,568.00	3,101.12	0.00
FB0	14	Pratt,Donald J	FIREFIGHTER EMT	62,463.00	729.01	0.00
FB0	14	Pratt,Gregory K	FIREFIGHTER TECH	77,950.00	12,436.28	0.00
FB0	14	Preslipsky,Charles M	SERGEANT	69,652.00	1,435.13	0.00
FB0	14	Price,Torrence	FIREFIGHTER EMT	44,301.00	2,525.39	0.00
FB0	14	Price,Woodrow B	FIREFIGHTER EMT	62,463.00	8,357.17	0.00
FB0	14	Primus,Celina C	FIREFIGHTER EMT	62,463.00	7,936.22	0.00
FB0	14	Prince,Anthony M	FIREFIGHTER	72,125.00	24.77	0.00
FB0	14	Pringle,Kevin A.	FIREFIGHTER EMT	62,463.00	314.60	0.00
FB0	14	Prout,Dion M	LIEUTENANT	103,189.00	4,701.14	0.00

FB0	14	Puifory,Darren J	FIREFIGHTER	72,125.00	49.54	0.00
FB0	14	Pullen,Rych N	LIEUTENANT	77,408.00	1,081.02	0.00
FB0	14	Pye II,Nathaniel	FIREFIGHTER EMT	44,301.00	2,050.08	0.00
FB0	14	Pylar,David J	SERGEANT	73,133.00	12,915.54	0.00
FB0	14	Qazei,Abdul M	FIREFIGHTER TECH	71,172.00	14,213.86	0.00
FB0	14	Quadri,Syed I	INFO TECH SPEC	76,363.00	216.44	0.00
FB0	14	Quarles,Dion O	HEAVY MOBILE EQUIP HELPER	29,120.00	2,865.64	0.00
FB0	14	Quick Jr.,Darryl Anthony	FIREFIGHTER EMT	50,060.00	5,340.26	0.00
FB0	14	Quigley,William P	LIEUTENANT	89,746.00	497.09	0.00
FB0	14	Quintanilla,Japheth Melvin Orlan	FIREFIGHTER EMT	53,162.00	24.34	0.00
FB0	14	Rabaiotti,Michael J	FIREFIGHTER EMT	62,463.00	829.40	0.00
FB0	14	Rainwater,Joseph H	FIREFIGHTER EMT	62,463.00	3,648.52	0.00
FB0	14	Rambo,Kenton D	FIREFIGHTER EMT	56,264.00	966.07	0.00
FB0	14	Ramirez,Michael A	FIREFIGHTER EMT	59,364.00	7,605.79	0.00
FB0	14	Randolph,Kisha R	EMERGENCY MEDICAL TECH	55,357.00	868.94	0.00
FB0	14	Raymer,Robert J.	FIREFIGHTER PARAMEDIC	60,694.00	4,078.21	0.00
FB0	14	Reed Jr.,Wayne	FIREFIGHTER EMT	44,301.00	1,736.75	0.00
FB0	14	Reed,Trevor	FIREFIGHTER	75,403.00	17.26	0.00
FB0	14	Reeder,Duane A	FIREFIGHTER TECH	64,680.00	7,895.13	0.00
FB0	14	Reid,Luciean T	FIREFIGHTER TECH	74,561.00	2,867.74	0.00
FB0	14	Reid,Yvette C	EMERGENCY MEDICAL TECH	55,357.00	20,952.32	0.00
FB0	14	Reynolds,Charles J	FIREFIGHTER EMT	62,463.00	5,394.90	0.00
FB0	14	Reynolds,Terry L	BATTALION FIRE CHIEF	123,765.00	15,734.45	0.00
FB0	14	Reynolds,Vanzago	LIEUTENANT	94,590.00	3,860.61	0.00
FB0	14	Rhodes Jr.,Charles T	FIREFIGHTER EMT	53,162.00	91.28	0.00
FB0	14	Rhone,Theodore A	FIREFIGHTER	68,846.00	13,928.57	0.00
FB0	14	Riccione,Burke R.	FIREFIGHTER EMT	65,568.00	2,178.58	0.00
FB0	14	Rice Jr.,Edward C	CAPTAIN	100,725.00	7,906.34	0.00
FB0	14	Rich III,Roy J	FIREFIGHTER	50,060.00	1,220.52	0.00
FB0	14	Rich,Dennis R	HEAVY MOBILE EQUIP MECH FORMN	72,841.60	2,259.82	0.00
FB0	14	Richardson,Robert S	SERGEANT PARAMEDIC	70,765.00	4,328.58	0.00
FB0	14	Riddick,Thomas G	LIEUTENANT	89,746.00	7,110.83	0.00
FB0	14	Ridgely,Paul D	FIREFIGHTER TECH	71,172.00	5,776.23	0.00
FB0	14	Ridgeway,Michael S	SERGEANT	69,652.00	728.94	0.00
FB0	14	Riffe,Jonathan E	LIEUTENANT	69,678.00	5,890.72	0.00
FB0	14	Rimm,Andrew J	FIREFIGHTER EMT	59,364.00	7,105.89	0.00
FB0	14	Rimm,Kevin M	FIREFIGHTER TECH	77,950.00	6,442.88	0.00
FB0	14	Rine,Thomas E	FIREFIGHTER TECH	74,561.00	9,397.60	0.00
FB0	14	Ringgold,Joshua	FIREFIGHTER EMT	56,264.00	6,665.13	0.00
FB0	14	Risper,Kelly	FIREFIGHTER EMT	44,301.00	550.21	0.00
FB0	14	Roach,Bernard T	LIEUTENANT - Geographical	94,590.00	5,000.71	0.00

FB0	14	Roane Jr.,Ferman	LIEUTENANT	85,666.00	2,352.57	0.00
FB0	14	Roane,Gregory	FIREFIGHTER EMT	44,301.00	4,607.45	0.00
FB0	14	Roberts Jr.,Robert Owen	FIREFIGHTER EMT	56,264.00	1,381.48	0.00
FB0	14	Roberts,Krystal D	FIREFIGHTER EMT	53,162.00	2,501.10	0.00
FB0	14	Roberts,Kwame Q	CAPTAIN	100,305.00	6,761.00	0.00
FB0	14	Roberts,Pamela A	PARAMEDIC - BASIC	58,319.00	6,115.35	0.00
FB0	14	Robertson,Dion X	LIEUTENANT	89,746.00	5,383.11	0.00
FB0	14	Robey Jr.,George A	LIEUTENANT	98,890.00	4,381.55	0.00
FB0	14	Robinson,Eboni L	FIREFIGHTER EMT	56,264.00	6,537.53	0.00
FB0	14	Robinson,Emani A	FIREFIGHTER EMT	44,301.00	1,724.78	0.00
FB0	14	Robinson,Joseph D.	FIREFIGHTER EMT	56,264.00	2,533.95	0.00
FB0	14	Robinson,Karl H	BATTALION EMS SUPVR CAPTAIN	91,012.00	10,621.22	0.00
FB0	14	Robinson,Sylvester A	CAPTAIN	105,522.00	15,734.44	0.00
FB0	14	Robinson,Terry L	FIREFIGHTER TECH	74,561.00	14,628.96	0.00
FB0	14	Robinson,Wayne P	FIREFIGHTER TECH	81,340.00	17,941.59	0.00
FB0	14	Rodgers Sr.,Djante J	SERGEANT AIDE	73,133.00	12,104.97	0.00
FB0	14	Rodriguez,Mayra I	PARAMEDIC	65,753.00	9,207.09	0.00
FB0	14	Rogers,Michael E	FIREFIGHTER TECH	77,950.00	11,694.38	0.00
FB0	14	Rogers,Timothy	LIEUTENANT - EMS - ELO4	93,825.00	8,891.35	0.00
FB0	14	Romero,Henry A	MARINE ENGINEER	102,025.00	16,299.89	0.00
FB0	14	Rooney,John J	FIREFIGHTER TECH	71,172.00	7,335.21	0.00
FB0	14	Roop,Michael A.	LIEUTENANT	77,408.00	10,617.04	0.00
FB0	14	Rosa,Annette	EMERGENCY MEDICAL TECH	55,357.00	12,716.05	0.00
FB0	14	Rose,William P.	FIREFIGHTER TECH	67,783.00	8,041.43	0.00
FB0	14	Rose,William S.	FIREFIGHTER EMT	53,162.00	1,801.28	0.00
FB0	14	Rosebrough,William S.	PARAMEDIC FIREFIGHTER	57,591.00	2,899.81	0.00
FB0	14	Rosich-Capo,Marie A	BATTALION EMS SUPVR CAPTAIN	104,014.00	7,838.37	0.00
FB0	14	Roundtree Jr.,Ronald B	FIREFIGHTER TECH	64,680.00	4,855.08	0.00
FB0	14	Roy,Michael A	FIREFIGHTER EMT	62,463.00	2,688.69	0.00
FB0	14	Rucker,Tomi	FIRE ARSON INVESTIGATOR ARMED	78,358.00	13,495.18	0.00
FB0	14	Rudy,Brian	CAPTAIN	86,678.00	15,616.73	0.00
FB0	14	Russell Roach,Eugene F	FIREFIGHTER EMT	59,364.00	10,814.58	0.00
FB0	14	Rust,Dominque	FIREFIGHTER EMT	45,631.00	2,609.66	0.00
FB0	14	Rust,Nicole R	EMERGENCY MEDICAL TECH	52,867.00	11,933.28	0.00
FB0	14	Rutter,Christopher M.	FIREFIGHTER EMT	56,264.00	2,639.48	0.00
FB0	14	Ryan,Charles A	FIREFIGHTER EMT	65,568.00	9,013.21	0.00
FB0	14	Ryan,Gene T	FIREFIGHTER PARAMEDIC	54,490.00	7,843.59	0.00
FB0	14	Ryan,Jared J	PARAMEDIC FIREFIGHTER	57,591.00	6,042.80	0.00
FB0	14	Sa'adah,Rafael	BATTALION FIRE CHIEF (EMS)	119,056.00	19,918.94	0.00
FB0	14	Sackey,Seth O	CAPTAIN - SAFO-3	110,318.00	23,320.51	0.00
FB0	14	Sadowski,Mark R	LIEUTENANT	94,590.00	5,559.35	0.00

FB0	14	Salmon,Thrifine A	FIREFIGHTER PARAMEDIC	60,694.00	6,746.35	0.00
FB0	14	Salmon,Worthnel A	PARAMEDIC	65,753.00	13,670.00	0.00
FB0	14	Sampson,Gary D	EMERGENCY MEDICAL TECH	52,867.00	7,379.16	0.00
FB0	14	Sampson,Hosea L	LIEUTENANT	89,746.00	1,711.43	0.00
FB0	14	Samuels,Shantice	FIREFIGHTER EMT	44,301.00	4,715.54	0.00
FB0	14	Sanchez,Donovan N	FIREFIGHTER EMT	56,264.00	4,328.01	0.00
FB0	14	Sanders,David L.	FIREFIGHTER PARAMEDIC	69,998.00	6,596.29	0.00
FB0	14	Sanders,Jadonna J	FIRE INVESTIGATOR - FIU4	68,879.00	7,730.21	0.00
FB0	14	Sandy,Matthew J	MARINE OPERATOR	61,579.00	4,982.21	0.00
FB0	14	Sattler,Timothy J	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Saval,Harry M	FIREFIGHTER TECH	64,680.00	4,799.34	0.00
FB0	14	Scales,Justin L	FIREFIGHTER EMT	62,463.00	715.01	0.00
FB0	14	Schaake,David W	FIREFIGHTER TECH	74,561.00	925.39	0.00
FB0	14	Schaefer,Paul M	BATTALION FIRE CHIEF	123,765.00	17,873.12	0.00
FB0	14	Schaefer,Sean P	FIREFIGHTER EMT	53,162.00	328.61	0.00
FB0	14	Schaffer,Frederick S	FIREFIGHTER EMT	65,568.00	3,568.50	0.00
FB0	14	Schaffer,Richard D	MARINE PILOT	97,589.00	21,266.44	0.00
FB0	14	Schenemann,Troy	FIREFIGHTER EMT	56,264.00	4,258.66	0.00
FB0	14	Schlegel,Steven J	FIREFIGHTER EMT	56,264.00	9,430.34	0.00
FB0	14	Schneider,Henry L	LIEUTENANT PARAMEDIC	103,985.00	4,094.64	0.00
FB0	14	Schott,David T	PARAMEDIC FIREFIGHTER	57,591.00	659.23	0.00
FB0	14	Schrader,Joshua P	FIREFIGHTER EMT	53,162.00	584.20	0.00
FB0	14	Schuler,Thomas M	FIREFIGHTER EMT	50,060.00	1,083.18	0.00
FB0	14	Schunk,John K	SERGEANT	76,790.00	738.36	0.00
FB0	14	Schwarzman,Richard A	FIREFIGHTER TECH	74,561.00	12,293.01	0.00
FB0	14	Scire,Jeffrey T	FIREFIGHTER TECH	71,172.00	9,211.18	0.00
FB0	14	Scott II,Clark W	INFORMATION TECHNOLOGY SPECIALI	76,548.00	249.61	0.00
FB0	14	Scott,Deborah Y	PARALEGAL SPECIALIST	72,367.00	5,764.93	0.00
FB0	14	Scott,Lenora	PARAMEDIC	64,232.00	8,154.21	0.00
FB0	14	Scott,Matthew W	FIREFIGHTER EMT	56,264.00	983.24	0.00
FB0	14	Sealey,Toby R	FIREFIGHTER EMT	56,264.00	3,411.25	0.00
FB0	14	Seavey Jr.,James P.	FIREFIGHTER EMT	53,162.00	1,460.50	0.00
FB0	14	Seavey,James P	CAPTAIN - SAFO-4	104,864.00	2,328.72	0.00
FB0	14	Sebastianelli,Matthew J	FIREFIGHTER EMT	53,162.00	876.30	0.00
FB0	14	Sedegah,Martin E	FIREFIGHTER EMT	50,060.00	573.02	0.00
FB0	14	Seekford,William D	FIREFIGHTER TECH	71,172.00	11,108.20	0.00
FB0	14	Sefton,Christopher	BATTALION FIRE CHIEF	113,636.00	20,203.78	0.00
FB0	14	Sefton,Scott A	LIEUTENANT	98,890.00	18,633.06	0.00
FB0	14	Segears,Brandon	FIREFIGHTER EMT	44,301.00	830.64	0.00
FB0	14	Seiferd,Bradd L	FIREFIGHTER EMT	62,463.00	2,598.97	0.00
FB0	14	Selestok,John R	FIREFIGHTER TECH	77,950.00	12,349.91	0.00

FB0	14	Sellers,Ericka L.	EMERGENCY MEDICAL TECH	52,867.00	10,560.36	0.00
FB0	14	Sellers,Paul B	FIREFIGHTER TECH	64,680.00	6,197.31	0.00
FB0	14	Sellitto,Michael J	VICE FIREFIGHTER TECH	58,479.00	334.90	0.00
FB0	14	Seltzer,Troy A	FIREFIGHTER EMT	53,162.00	4,765.19	0.00
FB0	14	Semwanga,Peninah N	Program Analyst (GIS)	83,679.00	1,514.78	0.00
FB0	14	Settle,Jaquan	FIREFIGHTER EMT	45,631.00	1,034.22	0.00
FB0	14	Settle,Larry W	CAPTAIN	110,318.00	14,832.47	0.00
FB0	14	Sewell,Landon S	FIREFIGHTER TECH	71,172.00	2,085.61	0.00
FB0	14	Seymour,Jay S	FIREFIGHTER EMT	56,264.00	270.50	0.00
FB0	14	Seymour,Jeffrey	FIREFIGHTER EMT	62,463.00	243.10	0.00
FB0	14	Shank,Matthew M	FIREFIGHTER EMT	59,364.00	1,836.71	0.00
FB0	14	Shanklin,Lincoln L	FIREFIGHTER EMT	59,364.00	978.54	0.00
FB0	14	Shanklin,Theresa L	PARAMEDIC INSTRUCTOR	72,171.00	1,240.26	0.00
FB0	14	Shannon,Brian A	FIREFIGHTER PARAMEDIC	54,490.00	9,551.66	0.00
FB0	14	Shaw,Devin F	FIREFIGHTER EMT	50,060.00	43.81	0.00
FB0	14	Shaw,Erica	FIREFIGHTER EMT	44,301.00	2,670.98	0.00
FB0	14	Shaw,Kim R.	EMERGENCY MEDICAL TECH	54,112.00	8,730.35	0.00
FB0	14	Shea,Michael J	FIREFIGHTER TECH	77,950.00	71.38	0.00
FB0	14	Sheehan,James J	FIREFIGHTER EMT	56,264.00	8,069.01	0.00
FB0	14	Sheltra,Richard S	FIREFIGHTER EMT	68,846.00	2,298.77	0.00
FB0	14	Shepard III,William T	FIREFIGHTER EMT	56,264.00	2,001.62	0.00
FB0	14	Shepard,Andre V	FIREFIGHTER TECH	71,172.00	5,148.85	0.00
FB0	14	Shine,Richard B	LIEUTENANT	89,746.00	12,410.88	0.00
FB0	14	Shipp Jr.,Stephen william	FIREFIGHTER EMT	62,463.00	3,283.41	0.00
FB0	14	Short,Samuel D.	FIREFIGHTER EMT	65,568.00	5,298.33	0.00
FB0	14	Shyab,Charles O	SERGEANT	69,652.00	6,683.87	0.00
FB0	14	Shymansky Jr.,John M	FIREFIGHTER EMT	62,463.00	6,206.25	0.00
FB0	14	Shymansky,Mychael S	CAPTAIN	95,745.00	13,094.10	0.00
FB0	14	Siegel,Jason D	FIREFIGHTER TECH	61,579.00	1,290.10	0.00
FB0	14	Silverstrim Jr.,Thomas M	FIREFIGHTER TECH	61,579.00	98.69	0.00
FB0	14	Simba,Frelimo D	FIREFIGHTER EMT	72,125.00	3,504.07	0.00
FB0	14	Simister,Shannon T.	FIREFIGHTER TECH	67,783.00	31.04	0.00
FB0	14	Simister,William	LIEUTENANT	81,587.00	4,809.66	0.00
FB0	14	Simmons,Duane M	FIREFIGHTER EMT	53,162.00	316.44	0.00
FB0	14	Simmons,Michael G.	FIREFIGHTER EMT	56,264.00	4,573.40	0.00
FB0	14	Simmons,Naiya	FIREFIGHTER EMT	44,301.00	5,683.11	0.00
FB0	14	Simpson,Christopher L	FIREFIGHTER EMT	62,463.00	1,529.67	0.00
FB0	14	Simpson,Dennis L	PARAMEDIC	67,274.00	9,375.33	0.00
FB0	14	Simpson,Donald R	SERGEANT	92,150.00	8,762.01	0.00
FB0	14	Sims,Michael D	SERGEANT AIDE	80,446.00	12,613.77	0.00
FB0	14	Sinon,Sean P	FIREFIGHTER TECH	67,783.00	4,561.67	0.00

FB0	14	Sipes,Jan	SERGEANT	69,652.00	9,358.22	0.00
FB0	14	Sirmons,James B	FIREFIGHTER EMT	44,301.00	1,571.27	0.00
FB0	14	Sistare,Gwendolyn T	FIREFIGHTER	72,125.00	82.56	0.00
FB0	14	Sistare,Naketa V	EMERGENCY MEDICAL TECH	55,357.00	10,259.64	0.00
FB0	14	Skursky,Alan J	BATTALION FIRE CHIEF	113,636.00	18,462.39	0.00
FB0	14	Slonaker,Andrew M.	FIREFIGHTER EMT	56,264.00	5,902.57	0.00
FB0	14	Slutman,Bryan Douglas e	FIREFIGHTER EMT	62,463.00	57.20	0.00
FB0	14	Slye,Christopher M	FIREFIGHTER EMT	65,568.00	6,156.83	0.00
FB0	14	Slye,David R	LIEUTENANT	81,278.00	281.28	0.00
FB0	14	Small Jr.,Robert N	FIREFIGHTER TECH	77,950.00	2,712.55	0.00
FB0	14	Small,Richard E	FIREFIGHTER TECH	71,172.00	1,165.03	0.00
FB0	14	Smith III,William H	FIREFIGHTER TECH	74,561.00	13,888.48	0.00
FB0	14	Smith Iv,Russell P	SERGEANT	73,133.00	9,663.15	0.00
FB0	14	Smith Jr.,Marvin L	MARINE ENGINEER	93,153.00	12,015.83	0.00
FB0	14	Smith,Arthur N	Maintenance Mechanic	60,299.20	6,028.93	0.00
FB0	14	Smith,Christopher S.	FIREFIGHTER	65,568.00	5,323.64	0.00
FB0	14	Smith,David A	FIREFIGHTER EMT	56,264.00	5,295.51	0.00
FB0	14	Smith,Edward C	CAPTAIN	105,522.00	3,623.70	0.00
FB0	14	Smith,Eric R	FIREFIGHTER EMT	56,264.00	515.24	0.00
FB0	14	Smith,Gregory D	FIREFIGHTER EMT	62,463.00	6,289.79	0.00
FB0	14	Smith,Karen E	CLERICAL ASSISTANT	45,837.00	4,000.18	0.00
FB0	14	Smith,Kenneth L	FIREFIGHTER	72,125.00	5,382.95	0.00
FB0	14	Smith,Matthew S	FIREFIGHTER EMT	62,463.00	451.93	0.00
FB0	14	Smith,Michael	SERGEANT AIDE	84,471.00	8,013.40	0.00
FB0	14	Smith,Monique M	EMERGENCY MEDICAL TECH	55,357.00	5,508.00	0.00
FB0	14	Smith,Patrick C	BATTALION EMS SUPVR CAPTAIN - ELC	104,864.00	18,541.12	0.00
FB0	14	Smith,Randy	MEDICAL EQUIP WORKER	45,697.60	4,343.18	0.00
FB0	14	Smith,Sandra Denise	Records/Inventory Mgmt Asst	54,637.00	5,664.06	0.00
FB0	14	Smith,Scott A	CAPTAIN	110,318.00	16,391.54	0.00
FB0	14	Smith,Shalonda A	FIREFIGHTER EMT	56,264.00	4,984.93	0.00
FB0	14	Smith,Sharita R.	EXECUTIVE ASSISTANT	76,363.00	1,138.10	0.00
FB0	14	Smith,Tameka L	FIREFIGHTER EMT	50,060.00	7,352.41	0.00
FB0	14	Smith,Victor A	SERGEANT AIDE PARAMEDIC	93,404.00	10,538.80	0.00
FB0	14	Sneed,Johnathan	LIEUTENANT	98,890.00	15,151.86	0.00
FB0	14	Sneed,Terry D	LIEUTENANT	103,189.00	13,569.54	0.00
FB0	14	Snyderman,Jared M.	PARAMEDIC FIREFIGHTER	54,490.00	2,071.53	0.00
FB0	14	Soderberg,Tadd N	FIREFIGHTER EMT	62,463.00	10,678.49	0.00
FB0	14	Sollers Jr.,John J	BATTALION FIRE CHIEF	123,765.00	4,369.18	0.00
FB0	14	Somers,Christopher T.	FIRE INVESTIGATOR - FIU4	68,879.00	1,182.68	0.00
FB0	14	Somuah,Marcella	PARAMEDIC	65,753.00	13,687.79	0.00
FB0	14	Soul,Intri Dazzelle	FIRE INSPECTOR TECH	83,274.00	3,018.41	0.00

FB0	14	Spalding,David S	LIEUTENANT	98,890.00	8,418.29	0.00
FB0	14	Speakes Jr.,Joseph L	FIREFIGHTER TECH	77,950.00	26.77	0.00
FB0	14	Spellers,Christopher E	FIRE INSPECTOR	73,540.95	3,654.12	0.00
FB0	14	Spencer,Delano W	FIREFIGHTER EMT	56,264.00	3,234.36	0.00
FB0	14	Spencer,Jack M	LIEUTENANT	81,587.00	4,631.31	0.00
FB0	14	Spencer,John H	FIREFIGHTER TECH	71,172.00	4,091.33	0.00
FB0	14	Spencer,Saquan D	FIREFIGHTER EMT	59,364.00	1,818.89	0.00
FB0	14	Spielman,Michael D	LIEUTENANT	77,408.00	12,254.47	0.00
FB0	14	Spotts,Andrew L	LIEUTENANT	94,590.00	14,318.37	0.00
FB0	14	Spriggs,Andre T	BATTALION EMS SUPVR CAPTAIN	110,318.00	1,171.91	0.00
FB0	14	Spriggs,Gregory A	SERGEANT	80,446.00	10,755.12	0.00
FB0	14	Spriggs,Kamisha L	PARAMEDIC	65,753.00	14,787.88	0.00
FB0	14	St Clair,Colin R	FIREFIGHTER	65,568.00	1,298.94	0.00
FB0	14	St Laurent,Roger	BATTALION EMS SUPVR CAPTAIN	105,179.00	16,041.02	0.00
FB0	14	Stackhouse,Luezone	MEDICAL EQUIP WORKER	45,697.60	527.28	0.00
FB0	14	Stadler,Jason F.	PARAMEDIC FIREFIGHTER	57,591.00	11,994.72	0.00
FB0	14	Stanfield,Michael A	FIREFIGHTER	68,846.00	682.54	0.00
FB0	14	Stanton,Michael J	FIREFIGHTER EMT	50,060.00	5,840.23	0.00
FB0	14	Stanton,Ronald	FIREFIGHTER EMT	53,162.00	328.62	0.00
FB0	14	Stapleton,James A	FIREFIGHTER TECH	61,579.00	6,438.51	0.00
FB0	14	Staton,Jaquante R.	FIREFIGHTER EMT	53,162.00	12,212.80	0.00
FB0	14	Steele,Donald P	FIREFIGHTER EMT	59,364.00	8,537.08	0.00
FB0	14	Steen,Gary W	CAPTAIN	95,346.00	4,388.91	0.00
FB0	14	Steinhardt,Michael J.	FIREFIGHTER EMT	56,264.00	4,261.29	0.00
FB0	14	Steptoe,Charles Y.	BATTALION EMS SUPVR CAPTAIN	91,108.00	12,897.89	0.00
FB0	14	Sterling,Jasper W	PARAMEDIC	67,274.00	9,674.65	0.00
FB0	14	Sternberg,Benjamin A	FIREFIGHTER PARAMEDIC	54,490.00	3,482.68	0.00
FB0	14	Sterne Jr.,Richard G	CAPTAIN	115,115.00	658.85	0.00
FB0	14	Stevens,James A	FIREFIGHTER	72,125.00	9,107.47	0.00
FB0	14	Stevens,Philip S	FIREFIGHTER EMT	62,463.00	1,012.58	0.00
FB0	14	Stevenson,Michael	FIREFIGHTER EMT	45,631.00	4,073.65	0.00
FB0	14	Stewart,Charles	CAPTAIN	100,305.00	11,534.14	0.00
FB0	14	Stewart,David K	FIREFIGHTER	68,846.00	4,633.84	0.00
FB0	14	Stewart,Eugene	CAPTAIN	110,318.00	2,259.44	0.00
FB0	14	Stewart,James E	FIREFIGHTER EMT	53,162.00	2,847.96	0.00
FB0	14	Stewart,John K	FIREFIGHTER EMT	62,463.00	501.44	0.00
FB0	14	Stocker,Troy M	PARAMEDIC FIREFIGHTER	60,694.00	4,678.26	0.00
FB0	14	Stocking,Spencer Thomas	PARAMEDIC - BASIC	48,687.00	7,952.64	0.00
FB0	14	Stokes,Adrian N	FIREFIGHTER TECH	74,561.00	682.79	0.00
FB0	14	Stolle,Brian L	FIREFIGHTER EMT	56,264.00	4,092.12	0.00
FB0	14	Stonestreet,Daniel J	FIREFIGHTER EMT	50,060.00	3,456.91	0.00

FB0	14	Storey,Maxwell R	PARAMEDIC - BASIC	48,687.00	2,184.39	0.00
FB0	14	Stowe,Reginald	BATTALION FIRE CHIEF	123,765.00	15,069.13	0.00
FB0	14	Streat,Jonathan E	BATTALION EMS SUPVR CAPTAIN	100,305.00	12,571.58	0.00
FB0	14	Streicher,Brandon D	PARAMEDIC FIREFIGHTER	54,490.00	8,342.13	0.00
FB0	14	Stroman,Ladonna M	EMERGENCY MEDICAL TECH	55,357.00	12,730.54	0.00
FB0	14	Stroman,Randell S	LIEUTENANT - PFC Liaison	89,746.00	2,374.59	0.00
FB0	14	Styles,Althea L	EMERGENCY MEDICAL TECH	52,867.00	6,742.35	0.00
FB0	14	Suggs,Jeffrey M	FIREFIGHTER TECH	74,561.00	2,144.78	0.00
FB0	14	Sullivan,Christopher M	FIREFIGHTER TECH	64,680.00	2,176.72	0.00
FB0	14	Sullivan,Graham R	FIREFIGHTER EMT	56,264.00	25.76	0.00
FB0	14	Sullivan,Kevette	Management Liaison Specialist	88,433.00	413.73	0.00
FB0	14	Sullivan,Richard L	FIREFIGHTER	68,846.00	3,569.95	0.00
FB0	14	Supko,Monte W	FIREFIGHTER EMT	68,846.00	4,082.19	0.00
FB0	14	Suto,Chuck B	FIREFIGHTER EMT	62,463.00	3,088.83	0.00
FB0	14	Sutton,Neal S	FIREFIGHTER	68,846.00	756.54	0.00
FB0	14	Sviland,Charles D	FIREFIGHTER	65,568.00	10,619.63	0.00
FB0	14	Swartz,Matthew M	FIREFIGHTER EMT	62,463.00	1,726.01	0.00
FB0	14	Swenson,Patrick M	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Swerdlow,Paul	FIREFIGHTER EMT	44,301.00	766.75	0.00
FB0	14	Szugye,Kevin M	FIREFIGHTER EMT	56,264.00	3,973.78	0.00
FB0	14	Taper,Stanley A	FIREFIGHTER	72,125.00	6,833.96	0.00
FB0	14	Tarbell,Jason C	FIREFIGHTER EMT	56,264.00	3,854.11	0.00
FB0	14	Tash,Clinton R	PARAMEDIC - BASIC	59,695.00	5,635.95	0.00
FB0	14	Tate,Jonathan	FIREFIGHTER EMT	45,631.00	3,215.53	0.00
FB0	14	Tate,Joseph M	FIREFIGHTER EMT	56,264.00	6,793.20	0.00
FB0	14	Tatum II,Idaryon R	FIREFIGHTER EMT	56,264.00	6,492.00	0.00
FB0	14	Taylor,Alezor A	Juvenile Fire Setters Counselor	103,368.00	2,385.41	0.00
FB0	14	Taylor,Carooq M	BATTALION FIRE CHIEF	123,765.00	10,500.38	0.00
FB0	14	Taylor,Charles E	FIREFIGHTER EMT	59,364.00	5,602.64	0.00
FB0	14	Taylor,Herbert S	LIEUTENANT - Technical	98,890.00	2,935.80	0.00
FB0	14	Taylor,James M	FIREFIGHTER TECH	61,579.00	7,753.80	0.00
FB0	14	Taylor,James P	FIRE ARSON INVESTIGATOR ARMED	78,358.00	6,619.27	0.00
FB0	14	Taylor,Jeffery D	LIEUTENANT	73,439.00	9,169.98	0.00
FB0	14	Taylor,Reginal L	FIREFIGHTER EMT	56,264.00	309.14	0.00
FB0	14	Taylor,Rodney K	SERGEANT	76,790.00	2,039.28	0.00
FB0	14	Taylor,Rodney L	FIRE ARSON INVESTIGATOR ARMED - K	82,090.00	28,671.39	0.00
FB0	14	Taylor-Garrison,Tracee Y	FIREFIGHTER EMT	56,264.00	10,746.60	0.00
FB0	14	Tayman,Brian C	FIREFIGHTER TECH	67,783.00	3,584.49	0.00
FB0	14	Teachey,Maurice	SERGEANT AIDE	84,471.00	464.13	0.00
FB0	14	Temple,Ryan S.	PARAMEDIC FIREFIGHTER	57,591.00	7,418.11	0.00
FB0	14	Teneyck-smith,Kimberly L	FIRE INSPECTOR	77,218.00	454.77	0.00

FB0	14	Terry,David R	FIREFIGHTER TECH	74,561.00	8,193.54	0.00
FB0	14	Terry,Shuna M.	PARAMEDIC	65,753.00	1,120.95	0.00
FB0	14	Therres,Christopher J	FIREFIGHTER TECH	71,172.00	2,085.62	0.00
FB0	14	Thomas Jr.,Willis L	CAPTAIN	105,522.00	15,799.28	0.00
FB0	14	Thomas,Anthony	FIREFIGHTER EMT	45,631.00	5,230.98	0.00
FB0	14	Thomas,Dana D	FIREFIGHTER PARAMEDIC	80,498.00	14,298.18	0.00
FB0	14	Thomas,Demitrius D	FIREFIGHTER TECH	58,479.00	6,370.51	0.00
FB0	14	Thomas,John E	SERGEANT	88,311.00	2,805.87	0.00
FB0	14	Thomas,Jumanne P	FIREFIGHTER EMT	62,463.00	3,113.43	0.00
FB0	14	Thomas,Saria Q	EMERGENCY MEDICAL TECH	52,867.00	7,705.39	0.00
FB0	14	Thomas,Shantielle A	FIREFIGHTER EMT	59,364.00	2,120.14	0.00
FB0	14	Thomas,Sherrod L	BATTALION FIRE CHIEF	119,056.00	18,985.21	0.00
FB0	14	Thomas,Takeva	FIREFIGHTER EMT	45,631.00	4,444.03	0.00
FB0	14	Thomas,Van S.	FIREFIGHTER EMT	53,162.00	3,383.49	0.00
FB0	14	Thompson Jr.,Gregory	FIREFIGHTER EMT	56,264.00	6,827.31	0.00
FB0	14	Thompson,Crystal V	EMERGENCY MEDICAL TECH	52,867.00	9,392.48	0.00
FB0	14	Thompson,David	FIREFIGHTER EMT	45,631.00	1,681.10	0.00
FB0	14	Thompson,John Christopher	FIREFIGHTER EMT	56,264.00	7,741.47	0.00
FB0	14	Thompson,Ralph L	LIEUTENANT	85,149.00	3,606.35	0.00
FB0	14	Thompson,Ryan	FIREFIGHTER EMT	45,631.00	2,216.98	0.00
FB0	14	Thompson,William C.	FIREFIGHTER EMT	56,264.00	7,118.13	0.00
FB0	14	Thorne,Jeffrey D	LIEUTENANT	94,590.00	15,408.72	0.00
FB0	14	Thornhill,Thomas B	BATTALION FIRE CHIEF	113,636.00	1,978.00	0.00
FB0	14	Thornton,John C	LIEUTENANT	94,590.00	14,133.59	0.00
FB0	14	Thorpe,Anthony D	LIEUTENANT	89,746.00	12,195.91	0.00
FB0	14	Thrasher,Brian L.	FIREFIGHTER TECH	67,783.00	1,088.46	0.00
FB0	14	Ticson,Brian	FIREFIGHTER EMT	44,301.00	2,573.58	0.00
FB0	14	Tidaback,Donna	PARAMEDIC	53,585.00	5,899.29	0.00
FB0	14	Timmons,Michael D	BATTALION EMS SUPV CAPTIAN - OMD	95,745.00	16,072.38	0.00
FB0	14	Tinsley,David N	FIREFIGHTER TECH - FOAM	77,950.00	3,176.56	0.00
FB0	14	Tinsley,James J	SUPPLY TECH	40,009.00	206.78	0.00
FB0	14	Tippen,William M	FIREFIGHTER TECH	71,172.00	10,970.81	0.00
FB0	14	Todd,Antonio L	FIREFIGHTER	72,125.00	5,238.86	0.00
FB0	14	Tolbert,Earl H	FIREFIGHTER EMT	62,463.00	6,774.00	0.00
FB0	14	Tolliver,Gonthel D	PARAMEDIC	67,274.00	12,820.83	0.00
FB0	14	Tombras,Alexandros John	FIREFIGHTER TECH	58,479.00	1,486.08	0.00
FB0	14	Tommasini,Anthony J	FIREFIGHTER EMT	53,162.00	1,801.28	0.00
FB0	14	Torres,John J	FIREFIGHTER EMT	62,463.00	4,355.59	0.00
FB0	14	Trace,Mark E	SERGEANT	69,652.00	10,720.75	0.00
FB0	14	Tracy,Sean Patrick	FIREFIGHTER PARAMEDIC	60,694.00	847.60	0.00
FB0	14	Trapp,Artis A	FIREFIGHTER TECH	74,561.00	11,182.67	0.00

FB0	14	Tremblay,Darrell	ASST MARINE PILOT	77,335.00	10,173.36	0.00
FB0	14	Trimble,Alan J	PARAMEDIC	67,274.00	15,794.75	0.00
FB0	14	Troiano,Marco A	FIREFIGHTER EMT	56,264.00	5,461.52	0.00
FB0	14	Trotter,Marcus A	SERGEANT	60,168.00	7,475.05	0.00
FB0	14	Troxell,Daniel M	CAPTAIN	110,318.00	4,672.33	0.00
FB0	14	Troy,Donnell D	LIEUTENANT	93,825.00	7,919.34	0.00
FB0	14	Truesdel,Michael B	CAPTAIN	105,522.00	6,955.48	0.00
FB0	14	Tucker,Christopher M.	SERGEANT AIDE	73,133.00	299.78	0.00
FB0	14	Tucker,Denise Y	FIREFIGHTER EMT	62,463.00	2,274.98	0.00
FB0	14	Tucker,Lawrence L	FIREFIGHTER TECH	77,950.00	285.53	0.00
FB0	14	Turnell,Gregory G	LIEUTENANT	98,890.00	12,542.33	0.00
FB0	14	Turner Jr.,James A	FIREFIGHTER EMT	56,264.00	1,056.24	0.00
FB0	14	Turner,Adam	FIREFIGHTER EMT	44,301.00	5,813.35	0.00
FB0	14	Turner,Andre R	FIREFIGHTER	68,846.00	4,870.27	0.00
FB0	14	Turner,Christopher John f	LIEUTENANT	98,890.00	18,026.56	0.00
FB0	14	Turner,Melissa Y	PARAMEDIC - BASIC	56,943.00	9,082.95	0.00
FB0	14	Turner,Stephen J	PARAMEDIC FIREFIGHTER	76,998.00	13,661.53	0.00
FB0	14	Tyler,Daniel W	FIREFIGHTER	75,403.00	4,058.94	0.00
FB0	14	Tyner Jr.,Reginald H	FIREFIGHTER EMT	56,264.00	6,954.34	0.00
FB0	14	Umrani,Hassan A	FIREFIGHTER	75,403.00	825.60	0.00
FB0	14	Uranko,Michael G	FIREFIGHTER EMT	50,060.00	2,936.45	0.00
FB0	14	Utley,Steven A	FIREFIGHTER TECH	61,579.00	2,706.78	0.00
FB0	14	Valentine,Guy A	SERGEANT AIDE	88,311.00	16,426.86	0.00
FB0	14	Valentine-taylor,Ebony T.	EMERGENCY MEDICAL TECH	54,112.00	12,383.56	0.00
FB0	14	Vallandingham,Stephen D	FIREFIGHTER EMT	56,264.00	206.10	0.00
FB0	14	Van Order,Christopher	EMERGENCY MEDICAL TECH	51,622.00	6,255.79	0.00
FB0	14	VanMaenen,Peter	FIREFIGHTER EMT	59,364.00	9,236.40	0.00
FB0	14	Vella,Anthony	FIREFIGHTER EMT	53,162.00	4,259.78	0.00
FB0	14	Veney,Lamont C	FIREFIGHTER TECH	70,816.00	11,313.38	0.00
FB0	14	Verner,Levi C	FIREFIGHTER EMT	53,162.00	1,526.22	0.00
FB0	14	Vincent,Kelvin K	FIREFIGHTER EMT	64,680.00	7,877.67	0.00
FB0	14	Vines,Steven W	FIREFIGHTER TECH	71,172.00	782.10	0.00
FB0	14	Vitielliss,Dustin A	FIREFIGHTER EMT	56,264.00	1,535.97	0.00
FB0	14	Vogt,jason Eduard	FIREFIGHTER EMT	56,264.00	6,234.39	0.00
FB0	14	Voigt,Jeremiah C.	FIREFIGHTER EMT	56,264.00	1,919.25	0.00
FB0	14	Waby,Michael C	LIEUTENANT	98,890.00	15,847.73	0.00
FB0	14	Waby,William	FIREFIGHTER EMT	45,631.00	2,799.70	0.00
FB0	14	Waddy,Eric A	LIEUTENANT	94,590.00	13,961.20	0.00
FB0	14	Wagner,Ryan Robinson	FIREFIGHTER EMT	56,264.00	7,653.07	0.00
FB0	14	Wagoner,Derrick R	FIREFIGHTER EMT	59,364.00	1,032.90	0.00
FB0	14	Waikart,Andrew D.	FIREFIGHTER EMT	56,264.00	6.44	0.00

FB0	14	Waldbauer,Richard E	FIREFIGHTER EMT	65,568.00	2,487.72	0.00
FB0	14	Walden III,Calvin L	FIREFIGHTER TECH	74,561.00	12,557.23	0.00
FB0	14	Walker Jr.,Curtis	FIREFIGHTER	68,846.00	378.27	0.00
FB0	14	Walker Jr.,Michael E	SERGEANT	69,652.00	3,082.84	0.00
FB0	14	Walker,Chinua A	EMERGENCY MEDICAL TECH	52,867.00	10,664.56	0.00
FB0	14	Walker,Christopher A	FIREFIGHTER TECH	74,561.00	7,442.48	0.00
FB0	14	Walker,Earl G	LIEUTENANT	90,291.00	14,473.42	0.00
FB0	14	Walker,Hubert	FIREFIGHTER EMT	62,463.00	6,169.23	0.00
FB0	14	Walko,Michael E.	CAPTAIN	86,678.00	11,205.40	0.00
FB0	14	Wallace,Donnell	FIREFIGHTER EMT	44,301.00	3,036.16	0.00
FB0	14	Wallace,James A	FIREFIGHTER TECH	77,950.00	828.46	0.00
FB0	14	Wallace,Marlyn R	FIREFIGHTER EMT	68,846.00	1,607.67	0.00
FB0	14	Wallace,Yusef A	FIREFIGHTER EMT	50,060.00	1,019.27	0.00
FB0	14	WARD Jr.,ROBERT	FIREFIGHTER EMT	56,264.00	1,545.72	0.00
FB0	14	Ward,Derek L	FIREFIGHTER TECH	77,950.00	6,335.22	0.00
FB0	14	Ward,James V	LIEUTENANT	94,590.00	3,334.92	0.00
FB0	14	Ward,Robert W	FIREFIGHTER TECH	77,950.00	285.53	0.00
FB0	14	Ward,Roy J	FIREFIGHTER PARAMEDIC	54,490.00	2,940.71	0.00
FB0	14	Ward,Whitney D	FIRE ARSON INVESTIGATOR ARMED	60,996.00	6,217.36	0.00
FB0	14	Warley,Elliott L.	FIREFIGHTER	65,568.00	4,974.13	0.00
FB0	14	Warren III,Granison M.	FIREFIGHTER EMT	56,264.00	7,668.70	0.00
FB0	14	Warren,James S	FIREFIGHTER	72,125.00	5,555.28	0.00
FB0	14	Washington Jr.,George T	MOBILE EQUIP METAL MECHANIC	63,398.40	182.88	0.00
FB0	14	Washington Jr.,Wayne D.	FIREFIGHTER EMT	56,264.00	2,644.59	0.00
FB0	14	Washington,Antoine C	FIREFIGHTER EMT	56,264.00	3,899.56	0.00
FB0	14	Washington,David V	FIREFIGHTER EMT	65,586.00	5,965.26	0.00
FB0	14	Washington,John N	BATTALION EMS SUPVR CAPTAIN	105,179.00	11,616.66	0.00
FB0	14	Washington,Patricia D	COMPLIANCE SPECIALIST	74,365.00	2,081.53	0.00
FB0	14	Washington,Robert	CAPTAIN	95,346.00	1,964.55	0.00
FB0	14	Washington,Robert A	LIEUTENANT	98,890.00	14,444.08	0.00
FB0	14	Waters Jr.,John B	FIREFIGHTER TECH	71,172.00	5,074.29	0.00
FB0	14	Watson II,William L.	FIREFIGHTER EMT	56,264.00	3,297.53	0.00
FB0	14	Watson Jr.,Walter	FIREFIGHTER EMT	62,463.00	389.79	0.00
FB0	14	Watson,Johnetta E	BATTALION EMS SUPVR CAPTAIN	100,305.00	15,698.48	0.00
FB0	14	Watson,Michael M	PARAMEDIC	59,669.00	7,117.13	0.00
FB0	14	Watson,Richard	FIREFIGHTER	62,463.00	3,253.06	0.00
FB0	14	Wayns,Shelly K	PARAMEDIC	67,274.00	98.32	0.00
FB0	14	Weaver,Tracye L	PARAMEDIC	65,753.00	8,656.77	0.00
FB0	14	Weimer,Shaun A.	FIREFIGHTER EMT	56,264.00	1,507.06	0.00
FB0	14	Weinroth,Derek A.	BATTALION EMS SUPVR CAPTAIN	86,678.00	10,888.78	0.00
FB0	14	Welch,Rian J.	FIREFIGHTER EMT	56,264.00	5,434.44	0.00

FB0	14	Welch,Shannon L	SERGEANT	69,652.00	10,418.62	0.00
FB0	14	WELLS,KENNETH M	FIREFIGHTER TECH	58,479.00	883.61	0.00
FB0	14	Welsh III,Henry E	BATTALION FIRE CHIEF	123,765.00	11,641.60	0.00
FB0	14	Wessolleck,Harry H	FIREFIGHTER TECH	74,561.00	5,587.86	0.00
FB0	14	West,Anthony W	HEAVY MOBILE EQUIP MECH	61,276.80	7,517.93	0.00
FB0	14	West,James L	FIREFIGHTER TECH	71,172.00	1,857.50	0.00
FB0	14	Westerbeck,Matthew J	FIREFIGHTER EMT	50,060.00	3,206.52	0.00
FB0	14	Westfield,Angelo T	CAPTAIN	105,522.00	6,643.46	0.00
FB0	14	Whalen Jr.,Richard M	FIREFIGHTER TECH	58,479.00	6,285.50	0.00
FB0	14	Wheeler,Douglas W	FIREFIGHTER EMT	62,463.00	2,674.08	0.00
FB0	14	Wheeler,Wesley L	FIREFIGHTER	68,846.00	1,985.93	0.00
FB0	14	Whetzel,William J	FIREFIGHTER TECH	81,340.00	17,091.45	0.00
FB0	14	Whisonant,Gregory W	PARAMEDIC FIREFIGHTER	54,490.00	586.63	0.00
FB0	14	Whistleman,Jacob O.	FIREFIGHTER EMT	56,264.00	1,977.99	0.00
FB0	14	White II,Tony A	FIREFIGHTER EMT	56,264.00	2,267.84	0.00
FB0	14	White,Adrienne N	FIREFIGHTER EMT	56,264.00	951.76	0.00
FB0	14	White,Andrew	FIREFIGHTER EMT	45,631.00	564.12	0.00
FB0	14	White,Angela L.	MEDICAL RECORDS TECH	51,931.00	1,260.82	0.00
FB0	14	White,Blake K.	EMERGENCY MEDICAL TECH	55,357.00	12,093.22	0.00
FB0	14	White,Daniel J	LIEUTENANT	98,890.00	3,753.17	0.00
FB0	14	White,David A.	FIREFIGHTER EMT	56,264.00	8,135.02	0.00
FB0	14	White,Isaac L	FIREFIGHTER	68,846.00	252.18	0.00
FB0	14	White,Joseph L	LIEUTENANT	98,890.00	10,306.48	0.00
FB0	14	White,Michael G	CAPTAIN	86,678.00	88.81	0.00
FB0	14	White,Timothy R	FIREFIGHTER TECH	74,561.00	409.68	0.00
FB0	14	Whiting,Darrell L	MARINE PILOT	102,025.00	15,651.22	0.00
FB0	14	Wiggins,Garry W	LIEUTENANT	98,890.00	7,848.12	0.00
FB0	14	Wiklund,Erik L	FIREFIGHTER EMT	56,264.00	5,122.87	0.00
FB0	14	Wilhelm,Jerry D	LIEUTENANT	94,590.00	10,784.34	0.00
FB0	14	Wilkins,Raynard G	FIREFIGHTER TECH	74,561.00	6,386.01	0.00
FB0	14	Wilkinson,John A	FIREFIGHTER EMT	56,264.00	920.97	0.00
FB0	14	Willey,Richard A	FIREFIGHTER TECH	74,561.00	2,875.29	0.00
FB0	14	Williams II,Preston L	LIEUTENANT	89,746.00	19,201.60	0.00
FB0	14	Williams,Adrian C	LIEUTENANT	94,590.00	11,352.80	0.00
FB0	14	Williams,Alfred C	FIREFIGHTER EMT	68,846.00	8,224.93	0.00
FB0	14	Williams,Anthony F	FIREFIGHTER	68,846.00	11,928.97	0.00
FB0	14	Williams,Antoine D	FIREFIGHTER EMT	62,463.00	4,104.12	0.00
FB0	14	Williams,Charlie A	FIREFIGHTER	68,846.00	8,440.56	0.00
FB0	14	Williams,Christopher T	FIREFIGHTER TECH	74,561.00	8,932.20	0.00
FB0	14	Williams,David M	FIREFIGHTER	62,463.00	7,097.77	0.00
FB0	14	Williams,Dexter B	SERGEANT	69,652.00	1,482.98	0.00

FB0	14	Williams,Jeremy	FIREFIGHTER EMT	44,301.00	1,415.41	0.00
FB0	14	Williams,Keirson D	MEDICAL EQUIP WORKER	50,003.20	2,686.47	0.00
FB0	14	Williams,Kenneth	FIREFIGHTER EMT	56,264.00	5,099.44	0.00
FB0	14	Williams,Lauren M	STAFF ASSISTANT	60,389.00	642.63	0.00
FB0	14	Williams,Paris E	FIREFIGHTER PARAMEDIC	69,998.00	7,785.51	0.00
FB0	14	Williams,Paul R	FIREFIGHTER EMT	56,264.00	3,129.38	0.00
FB0	14	Williams,Rolonda R	FIRE INSPECTOR	77,218.00	5,410.80	0.00
FB0	14	Williams,Shawnte B	FIREFIGHTER EMT	56,264.00	695.57	0.00
FB0	14	Williams,Teo D	FIREFIGHTER TECH	64,680.00	2,606.15	0.00
FB0	14	Williams,Thomas L	VICE FIREFIGHTER TECH	61,579.00	11,383.01	0.00
FB0	14	Williams,Tikeya R	PARAMEDIC	64,232.00	13,090.22	0.00
FB0	14	Williams,Timothy M	FIREFIGHTER EMT	56,264.00	1,477.68	0.00
FB0	14	Wilson Jr.,Glenn D	FIREFIGHTER TECH	58,479.00	5,382.83	0.00
FB0	14	Wilson,Anthony L	HEAVY MOBILE EQUIP MECH	50,544.00	7,485.27	0.00
FB0	14	Wilson,Checharna	BATTALION EMS SUPVR CAPTAIN	95,617.00	2,101.48	0.00
FB0	14	Wilson,Darrell	FIREFIGHTER TECH	61,579.00	11,826.65	0.00
FB0	14	Wilson,Devaughn	FIREFIGHTER EMT	44,301.00	1,688.09	0.00
FB0	14	Wilson,Garry L	FIREFIGHTER	78,682.00	10,777.94	0.00
FB0	14	Wilson,Kirk C	FIREFIGHTER TECH	74,561.00	819.36	0.00
FB0	14	Wilson,Lawrence S	FIRE ARSON INVESTIGATOR ARMED - K	74,627.00	23,993.39	0.00
FB0	14	Wilson,Robert J	FIREFIGHTER EMT	59,364.00	3,937.68	0.00
FB0	14	Wimbish,Levitus O	FIREFIGHTER EMT	59,364.00	1,128.02	0.00
FB0	14	Wimbish,William M	FIREFIGHTER EMT	62,463.00	2,230.82	0.00
FB0	14	Wingfield,Derek L	FIREFIGHTER EMT	68,846.00	252.18	0.00
FB0	14	Winkler,Mark T	FIREFIGHTER EMT	56,264.00	2,164.00	0.00
FB0	14	Winslow,Edward B	LIEUTENANT - EMS - ELO2	89,746.00	925.95	0.00
FB0	14	Wipprecht,Christopher C.	FIREFIGHTER EMT	56,264.00	734.21	0.00
FB0	14	Womack Jr.,Larry	FIREFIGHTER EMT	53,162.00	6,735.34	0.00
FB0	14	Woo,Garret John	PARAMEDIC	53,585.00	18,676.73	0.00
FB0	14	Wood,Matthew	PARAMEDIC FIREFIGHTER	57,591.00	1,002.03	0.00
FB0	14	Woodburn,Brian M.	FIREFIGHTER EMT	59,364.00	2,160.63	0.00
FB0	14	Woods,Jamal Kawan	FIREFIGHTER EMT	50,060.00	1,368.51	0.00
FB0	14	Woods,Jason R	FIREFIGHTER EMT	65,568.00	1,170.86	0.00
FB0	14	Woodstock,Ferrol N	PARAMEDIC	67,274.00	12,309.77	0.00
FB0	14	Woolston,Matthew	SERGEANT PARAMEDIC	74,082.00	5,439.15	0.00
FB0	14	Wooten,Jessica D	FIREFIGHTER EMT	59,364.00	95.13	0.00
FB0	14	Wormley,Tanisha A	PARAMEDIC - BASIC	48,687.00	3,507.94	0.00
FB0	14	Worner,Bryan J	FIREFIGHTER TECH	67,783.00	6,686.74	0.00
FB0	14	Worrell,Edward L	FIREFIGHTER TECH	77,950.00	427.53	0.00
FB0	14	Worrell,Ronnie L	FIREFIGHTER	72,125.00	1,486.09	0.00
FB0	14	Worth,Christopher A.	FIREFIGHTER EMT	65,568.00	388.86	0.00

FB0	14	Wright,Alfred Jr	LIEUTENANT	94,590.00	11,270.43	0.00
FB0	14	Wright,Derrick E	FIREFIGHTER EMT	62,463.00	11,303.91	0.00
FB0	14	Wright,Kecia A.	EMERGENCY MEDICAL TECH	54,112.00	12,265.98	0.00
FB0	14	Wright,Robert	LIEUTENANT	89,746.00	1,314.96	0.00
FB0	14	Wright,Robert E	MARINE ENGINEER	102,025.00	8,128.37	0.00
FB0	14	Wright,Terrence S	FIREFIGHTER TECH	77,950.00	749.52	0.00
FB0	14	Wright,Tonda M.	EMERGENCY MEDICAL TECH	54,112.00	13,504.32	0.00
FB0	14	Wright,William	CUSTOMER SERVICE SPEC	76,363.00	1,340.02	0.00
FB0	14	Wright,William D	FIREFIGHTER EMT	56,264.00	901.66	0.00
FB0	14	Wright,Zakarij M.	PARAMEDIC FIREFIGHTER	57,591.00	5,897.52	0.00
FB0	14	Wulf,Ian Charles	FIREFIGHTER EMT	44,301.00	2,831.29	0.00
FB0	14	Wyatt,Daniel	FIREFIGHTER EMT	44,301.00	498.99	0.00
FB0	14	Yager,Matthew A	FIREFIGHTER EMT	56,264.00	3,452.10	0.00
FB0	14	Yates,Derrick W	FIREFIGHTER TECH	74,561.00	12,607.02	0.00
FB0	14	Young Jr.,Adam	LIEUTENANT - FIU	98,890.00	4,518.85	0.00
FB0	14	Young,Herbert J.	FIREFIGHTER EMT	53,162.00	7,974.32	0.00
FB0	14	Young,Howard M.	FIREFIGHTER EMT	53,162.00	5,335.75	0.00
FB0	14	Young,Jamil A	SUPPORT SRVS ASST	43,405.00	250.41	0.00
FB0	14	Young,Wayne C w	FIREFIGHTER TECH	77,950.00	3,096.22	0.00
FB0	14	Young,Wesley A	FIREFIGHTER TECH	61,579.00	9,368.18	0.00
FB0	14	Youngling,David J	FIREFIGHTER TECH	64,680.00	12,199.99	0.00
FB0	14	Zagrodnich, Richard E	FIREFIGHTER EMT	62,463.00	8,065.27	0.00
FB0	14	Zarkauskas Jr.,Joseph J	FIRE INVESTIGATOR - FIU3	65,344.00	179.52	0.00
FB0	14	Zdobysz,Christopher J	LIEUTENANT	77,408.00	682.29	0.00
FB0	14	Zegowitz Jr.,Richard J	CAPTAIN	110,318.00	15,204.10	0.00
FB0	14	Zelonis,Leonard T	SERGEANT	76,792.00	5,766.41	0.00
FB0	14	Ziegler,Clarence A.	FIREFIGHTER EMT	56,264.00	6,848.56	0.00
FB0	14	Zink,Frederick L	BATTALION EMS SUPVR CAPTAIN	95,617.00	7,581.41	0.00
AGENCY TOTAL				122,111,675.94	10,713,304.73	0.00

**FIRE AND EMERGENCY MEDICAL SERVICES DEPARTMENT
FY 2015 OVERTIME EARNINGS AND WORKER'S COMPENSATION BY EMPLOYEE**

Agency Code	Fiscal Year	Employee Name	Position Title	Salary	Overtime Pay	Worker's Compensation
FB0	15	Abell,Michael B	FIREFIGHTER EMT	62,080.00	2,160.30	0.00
FB0	15	Acton,Stephen J	SERGEANT AIDE	69,704.00	3,929.39	0.00
FB0	15	Adams,Christopher S	SERGEANT	76,851.00	1,266.78	0.00
FB0	15	Adams,Jack M	LIEUTENANT	99,623.00	547.38	0.00
FB0	15	Adams,Kevin A	FIREFIGHTER TECH	89,747.00	493.12	0.00
FB0	15	Adams,Michael	FIREFIGHTER EMT	62,080.00	2,927.77	0.00
FB0	15	Adams,Patrick Kyle	FIREFIGHTER EMT	65,500.00	3,205.04	0.00
FB0	15	Ader,Michael Scott	FIREFIGHTER EMT	62,080.00	2,818.65	0.00
FB0	15	Adkins Jr.,Donald L	FIREFIGHTER EMT	68,919.00	1,609.37	0.00
FB0	15	Ajose,Bolatito	FIREFIGHTER EMT	65,500.00	1,902.19	0.00
FB0	15	Ajose,Justin E	FIREFIGHTER EMT	62,080.00	5,343.87	0.00
FB0	15	Alatishe,Moshood	HEAVY MOBILE EQUIP MECH	61,256.00	17,707.64	0.00
FB0	15	Alexander Jr.,Frank	FIREFIGHTER TECH	86,008.00	4,528.80	0.00
FB0	15	Alexander,William C.	FIREFIGHTER TECH	74,789.00	3,869.59	0.00
FB0	15	Alston,Brian L	CAPTAIN	116,429.00	1,919.16	0.00
FB0	15	Alvarado,Robert J	FIREFIGHTER EMT	72,345.00	5,432.51	0.00
FB0	15	Alvear Jr.,Edgar E	FIRE INSPECTOR	89,072.00	4,946.06	0.00
FB0	15	Amaya Duran,Jose W	HEAVY MOBILE EQUIP MECH	61,256.00	4,402.78	0.00
FB0	15	Amaya,Marta C	FIREFIGHTER EMT	65,500.00	255.82	0.00
FB0	15	Anderson,Christopher John	FIREFIGHTER EMT	62,080.00	2,387.70	0.00
FB0	15	Anderson,John	FIREFIGHTER EMT	52,789.00	2,651.25	0.00
FB0	15	Anderson,Kevin L.	SERGEANT	80,692.00	2,752.55	0.00
FB0	15	Anderson,Sir Charles	FIRE INSPECTOR	66,337.14	1,546.79	0.00
FB0	15	Andrews,Darrell L	FIREFIGHTER EMT	72,345.00	2,981.26	0.00
FB0	15	Anthony,Jason E.	FIREFIGHTER EMT	62,080.00	710.62	0.00
FB0	15	Anunay,Queen Angelique	BATTALION EMS SUPVR CAPTAIN	124,494.00	2,736.14	0.00
FB0	15	Armstrong,Linwood	FIREFIGHTER	79,580.00	6,527.27	0.00
FB0	15	Arnold,Andrew	SERGEANT PARAMEDIC	92,061.00	1,264.57	0.00
FB0	15	Artis,Maiesha	FIREFIGHTER EMT	65,500.00	639.56	0.00
FB0	15	Artz,Randy	FIREFIGHTER TECH	64,524.00	354.53	0.00
FB0	15	Austin,Kenneth J	FIREFIGHTER TECH	82,268.00	2,712.12	0.00
FB0	15	Auth,Jason C.	CAPTAIN	95,637.00	3,634.57	0.00
FB0	15	Avents,Krystle R	FIREFIGHTER EMT	65,500.00	3,958.79	0.00

FB0	15	Ayres Jr.,John D	FIREFIGHTER EMT	83,197.00	38.09	0.00
FB0	15	Baccus,Johnnie	PARAMEDIC	69,294.00	7,247.89	0.00
FB0	15	Bachelder,Andrew S	EMS Preceptor	76,062.00	2,151.48	0.00
FB0	15	Bagdovitz,Peter J	FIREFIGHTER	79,580.00	1,229.78	0.00
FB0	15	Bailey Jr.,William	FIREFIGHTER EMT	79,580.00	36.44	0.00
FB0	15	Bailey,Katherine	PARAMEDIC	56,758.00	4,541.92	0.00
FB0	15	Bailey,Shauna L	SERGEANT AIDE	84,729.00	6,052.08	0.00
FB0	15	Baird,Matthew A	FIREFIGHTER PARAMEDIC	65,989.00	725.16	0.00
FB0	15	Baka,Joseph C	FIREFIGHTER TECH	82,268.00	2,373.11	0.00
FB0	15	Baker III,Jake W	LIEUTENANT	109,111.00	2,597.88	0.00
FB0	15	Baker,Arthur R.	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Baker,Mark S	BATTALION EMS SUPVR CAPTAIN	121,721.00	3,093.19	0.00
FB0	15	Baker,Michael S	BATTALION EMS SUPVR CAPTAIN	121,721.00	1,058.92	0.00
FB0	15	Baker,Timothy J	BATTALION EMS SUPVR CAPTAIN	118,835.00	3,074.26	0.00
FB0	15	Baldino Jr.,Rocco A	FIREFIGHTER EMT	65,500.00	5,151.30	0.00
FB0	15	Baldwin,Lateef O	FIREFIGHTER EMT	65,500.00	2,909.11	0.00
FB0	15	Ball,Jeremiah N.	FIREFIGHTER EMT	62,080.00	113.70	0.00
FB0	15	Baltimore Jr.,William J	BATTALION FIRE CHIEF	132,328.00	3,423.32	0.00
FB0	15	Banks,Eric V	FIREFIGHTER TECH	86,008.00	2,303.78	0.00
FB0	15	Banner,Wesley D	FIREFIGHTER EMT	68,919.00	1,483.15	0.00
FB0	15	Barksdale,Timothy M	LIEUTENANT	104,367.00	597.34	0.00
FB0	15	Barnes Jr.,John H	SERGEANT AIDE	88,761.00	5,181.80	0.00
FB0	15	Barnes,Courtney R	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Barnes,Enrique	FIREFIGHTER EMT	62,080.00	4,832.25	0.00
FB0	15	Barnes,Erik L	LIEUTENANT	99,022.00	3,277.82	0.00
FB0	15	Barnes,Selena	EMERGENCY MEDICAL TECH	57,016.00	2,821.70	0.00
FB0	15	Barnes,Timothy P	FIREFIGHTER	83,197.00	3,571.30	0.00
FB0	15	Barnett,Daryle	FIREFIGHTER EMT	52,789.00	48.34	0.00
FB0	15	Baroody,Timothy E	FIREFIGHTER TECH	82,268.00	1,845.75	0.00
FB0	15	Bashore,James M	BATTALION FIRE CHIEF	122,628.00	11,117.37	0.00
FB0	15	Basinger Jr.,Cecil M	CAPTAIN	110,672.00	2,609.71	0.00
FB0	15	Baskerville,Veronica A	EMERGENCY MEDICAL TECH	54,452.00	2,871.54	0.00
FB0	15	Bass,Courtney X	LIEUTENANT	85,409.00	2,365.96	0.00
FB0	15	Bass,Deborah A	STAFF ASSISTANT	62,200.00	338.75	0.00
FB0	15	Bassford,Justin	FIREFIGHTER EMT	65,500.00	539.84	0.00
FB0	15	Battle,Charles E	BATTALION FIRE CHIEF	122,628.00	8,739.51	0.00
FB0	15	Baucum,Gregory D	SERGEANT AIDE	80,692.00	2,290.71	0.00
FB0	15	Baylor,Kenneth	FIREFIGHTER EMT	65,500.00	1,799.45	0.00
FB0	15	Baylor,Marco R	SERGEANT AIDE	93,202.00	7,225.65	0.00
FB0	15	Beattie,William E	FIREFIGHTER EMT	68,919.00	2,193.18	0.00
FB0	15	Bedney,Earl R	FIREFIGHTER EMT	79,580.00	3,170.08	0.00

FB0	15	Bedsaul,Kristina Noell	FIREFIGHTER EMT	65,500.00	1,072.08	0.00
FB0	15	Beheler,Sean M	FIREFIGHTER EMT	68,919.00	2,698.09	0.00
FB0	15	Bekure,Messay N	FIREFIGHTER EMT	62,080.00	2,387.70	0.00
FB0	15	Belcher,Kevin J	FIREFIGHTER EMT	62,080.00	653.77	0.00
FB0	15	Bell Sr.,Renaldo D	BATTALION EMS SUPVR CAPTAIN	100,419.00	6,023.29	0.00
FB0	15	Bell,Jason E	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Bell,Michael T	LIEUTENANT	99,022.00	519.35	0.00
FB0	15	Bell,Ricardo A	FIREFIGHTER PARAMEDIC	83,661.00	10,093.72	0.00
FB0	15	Bennett,Shantel B	FIREFIGHTER EMT	65,500.00	5,368.36	0.00
FB0	15	Bennett,Timothy	FIREFIGHTER PARAMEDIC	87,645.00	722.35	0.00
FB0	15	Bernard,Greig A	LIEUTENANT	109,111.00	1,199.02	0.00
FB0	15	Best,Antonio D	FIRE INSPECTOR	81,326.00	2,785.80	0.00
FB0	15	Best,James E.	FIREFIGHTER EMT	62,080.00	4,491.14	0.00
FB0	15	Betts,Brian S	FIREFIGHTER EMT	50,348.00	3,078.75	0.00
FB0	15	Bianchi,Todd	BATTALION EMS SUPVR CAPTAIN - ELO	102,969.00	2,286.64	0.00
FB0	15	Bias,Nathaniel	FIREFIGHTER TECH	82,268.00	1,393.73	0.00
FB0	15	Bieler,Jay R	FIREFIGHTER TECH	82,268.00	2,523.78	0.00
FB0	15	Blackman,Jamil D	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Blackmon,Nathaniel R	LIEUTENANT	99,022.00	3,355.15	0.00
FB0	15	Blake,Anthony T	ASST MARINE PILOT	81,479.00	895.38	0.00
FB0	15	Blatzheim,Joseph C.	PARAMEDIC	67,727.00	6,304.84	0.00
FB0	15	Blevins,Scott A.	FIREFIGHTER TECH	64,524.00	2,762.36	0.00
FB0	15	Blucker,Aaron S	FIREFIGHTER TECH - AIR	82,268.00	489.69	0.00
FB0	15	Blyther,Aaron K	PARAMEDIC	69,294.00	7,200.55	0.00
FB0	15	Blyther,Rudolph	FIREFIGHTER TECH - FOAM	86,008.00	6,615.98	0.00
FB0	15	Bobo Jr.,Ronald E	LIEUTENANT	94,521.00	4,024.95	0.00
FB0	15	Bobo,James A	FIREFIGHTER TECH	71,363.00	3,921.03	0.00
FB0	15	Boddie,Angelia M	FIREFIGHTER	75,962.00	660.84	0.00
FB0	15	Bolding,Maurice D	FIREFIGHTER EMT	65,500.00	3,358.97	0.00
FB0	15	Bolding,Timothy E	SERGEANT	80,694.00	2,549.39	0.00
FB0	15	Boling Jr.,Joseph D	LIEUTENANT PARAMEDIC	112,432.00	1,904.75	0.00
FB0	15	Bolton,Ryan S	FIREFIGHTER PARAMEDIC	65,989.00	4,272.56	0.00
FB0	15	Boone,Cory	PARAMEDIC - BASIC	51,563.00	7,514.73	0.00
FB0	15	Boone,Shavon R	FIREFIGHTER EMT	58,657.00	1,232.74	0.00
FB0	15	Boone,Teres C	LIEUTENANT - EMS - ELO1	103,523.00	2,370.04	0.00
FB0	15	Boozer,Kimberly L	FIREFIGHTER PARAMEDIC	76,251.00	1,047.40	0.00
FB0	15	Bost,Cartao A	FIREFIGHTER TECH	74,789.00	6,472.12	0.00
FB0	15	Bost,Henry	FIREFIGHTER EMT	52,789.00	2,272.06	0.00
FB0	15	Boswell,Kenneth F	FIREFIGHTER EMT	75,962.00	417.37	0.00
FB0	15	Botwin,Jonathan M	FIREFIGHTER PARAMEDIC TECH	78,695.00	1,531.38	0.00
FB0	15	Bouknight,Anthony J	BATTALION EMS SUPVR CAPTAIN - ELO	116,429.00	9,142.66	0.00

FB0	15	Bowen,Brian F	FIREFIGHTER EMT	58,657.00	26.86	0.00
FB0	15	Bowyer,Gregory M	FIRE ARSON INVESTIGATOR ARMED	90,575.00	8,626.17	0.00
FB0	15	Boyd,Anaje	FIREFIGHTER EMT	52,789.00	290.05	0.00
FB0	15	Brachetti,Derek A.	LIEUTENANT	90,020.00	1,483.85	0.00
FB0	15	Breen,Chad M.	LIEUTENANT	90,020.00	2,473.09	0.00
FB0	15	Brewster,Chandell O	FIREFIGHTER EMT	65,500.00	2,639.20	0.00
FB0	15	Brewster,Christopher P	FIREFIGHTER PARAMEDIC	65,989.00	423.01	0.00
FB0	15	Brimage Sr.,Corey Duane	SERGEANT PARAMEDIC	84,183.00	3,815.99	0.00
FB0	15	BRIMAGE,Ursula M	FIRE INSPECTOR	85,199.00	450.57	0.00
FB0	15	Brinkley,Roy S	CAPTAIN	121,721.00	55.73	0.00
FB0	15	Briscoe,Joshua	FIREFIGHTER EMT	50,348.00	645.48	0.00
FB0	15	Brock,Shirley D	PARAMEDIC	69,294.00	3,663.55	0.00
FB0	15	Brong,Daniel W	FIREFIGHTER EMT	58,657.00	3,466.85	0.00
FB0	15	Brookbank,Stephen G	FIREFIGHTER TECH - AIR	78,529.00	3,020.35	0.00
FB0	15	Brooke,John M	FIREFIGHTER EMT	65,500.00	28.42	0.00
FB0	15	Brooks,Norman	FIREFIGHTER EMT	62,080.00	3,354.15	0.00
FB0	15	Brooks,Sean P	CAPTAIN	95,637.00	4,554.15	0.00
FB0	15	Brooks,Sharon L	EMERGENCY MEDICAL TECH	57,016.00	4,430.68	0.00
FB0	15	Brown,Andrew K.	FIREFIGHTER PARAMEDIC	65,989.00	1,389.88	0.00
FB0	15	Brown,Artis O	FIREFIGHTER EMT	68,919.00	7,352.63	0.00
FB0	15	Brown,Charles W	HEAVY MOBILE EQUIP MECH	68,577.60	1,061.08	0.00
FB0	15	Brown,David A.	FIREFIGHTER PARAMEDIC	72,832.00	1,492.33	0.00
FB0	15	Brown,David R	CAPTAIN	110,672.00	1,824.27	0.00
FB0	15	Brown,Dequandre	FIREFIGHTER EMT	50,348.00	2,172.76	0.00
FB0	15	Brown,Derwin C.	HEAVY MOBILE EQUIP MECH	59,425.60	1,426.68	0.00
FB0	15	Brown,James A	MAINTENANCE MECHANIC LEADER	71,448.00	2,667.07	0.00
FB0	15	Brown,Jay A	FIREFIGHTER TECH	82,268.00	35.96	0.00
FB0	15	Brown,Kevin	FIREFIGHTER EMT	52,789.00	918.49	0.00
FB0	15	Brown,Kila A	FIREFIGHTER PARAMEDIC	76,251.00	1,946.42	0.00
FB0	15	Brown,Lawrence	FIREFIGHTER EMT	50,348.00	1,320.48	0.00
FB0	15	Brown,Melonie C	BATTALION EMS SUPVR CAPTAIN	111,137.00	9,464.97	0.00
FB0	15	Brown,Paula E	FIREFIGHTER TECH - AIR	86,008.00	1,023.90	0.00
FB0	15	Brown,Raymond Lamont	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Brown,Shanetra L.	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Brown,Skyler J	FIREFIGHTER PARAMEDIC	65,989.00	3,758.03	0.00
FB0	15	Bryan,Curtis E.	FIREFIGHTER	72,345.00	5,001.89	0.00
FB0	15	Bryant,James	EMERGENCY MEDICAL TECH	57,016.00	6,599.27	0.00
FB0	15	Buckler,Justin	HEAVY MOBILE EQUIP MECH FORMN	81,182.40	4,283.55	0.00
FB0	15	Budd,Eric S	FIREFIGHTER PARAMEDIC	56,212.00	27.03	0.00
FB0	15	Buffington,Andrew J	FIREFIGHTER EMT	62,080.00	1,023.30	0.00
FB0	15	Bulford,Eve L.	FIREFIGHTER PARAMEDIC	65,989.00	3,172.54	0.00

FB0	15	Bullock,Khalid	FIREFIGHTER EMT	50,348.00	22.38	0.00
FB0	15	Bunch,Deangelo D	FIREFIGHTER EMT	68,919.00	3,502.76	0.00
FB0	15	Bunn,Gerald U	FIREFIGHTER EMT	72,345.00	430.63	0.00
FB0	15	Bunn,James	FIREFIGHTER EMT	65,500.00	5,941.80	0.00
FB0	15	Bunn,Rodney	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Bureau,Jay L.	FIREFIGHTER TECH	74,789.00	1,643.71	0.00
FB0	15	Burke,Leonard T	LIEUTENANT	99,022.00	45.34	0.00
FB0	15	Burkley,Milford Karin	FIREFIGHTER EMT	52,789.00	555.93	0.00
FB0	15	Burnett,Tiffany	FIREFIGHTER EMT	52,789.00	6,465.70	0.00
FB0	15	Burns,Andre	FIREFIGHTER EMT	58,657.00	3,324.95	0.00
FB0	15	Burns,Tamela A.	PARAMEDIC	67,727.00	5,011.12	0.00
FB0	15	Burr,Thomas D	FIRE INSPECTOR	85,199.00	469.19	0.00
FB0	15	Burris,Tremain	FIREFIGHTER EMT	52,789.00	23.05	0.00
FB0	15	Burton,Edgar O	FIREFIGHTER TECH	86,008.00	4,627.26	0.00
FB0	15	Burton,Gerald E	LIEUTENANT	109,111.00	1,948.41	0.00
FB0	15	Burton,Oscar K	FIREFIGHTER PARAMEDIC	76,251.00	7,980.10	0.00
FB0	15	Bush,Dwayne K	FIREFIGHTER EMT	83,197.00	4,799.84	0.00
FB0	15	Busi,James M	FIREFIGHTER TECH	71,363.00	2,417.97	0.00
FB0	15	Busl,Thomas A	FIREFIGHTER TECH	74,789.00	34.24	0.00
FB0	15	Butler Jr.,Calvin	COMMUNITY RELATIONS SPECIALIST	72,480.00	348.45	0.00
FB0	15	Butler Jr.,Johnnie L	SERGEANT	93,202.00	5,995.82	0.00
FB0	15	Butler,Dustin L	FIREFIGHTER EMT	72,345.00	1,192.50	0.00
FB0	15	Butler,James E	FIREFIGHTER EMT	58,657.00	1,530.88	0.00
FB0	15	Butler,Paul J	HEAVY MOBILE EQUIP MECH	68,577.60	3,329.41	0.00
FB0	15	Butler,Toiland D	FIREFIGHTER TECH	71,363.00	3,561.59	0.00
FB0	15	Byers,James D	FIREFIGHTER TECH	74,789.00	1,643.72	0.00
FB0	15	Byrne,Kelly M.	FIREFIGHTER EMT	75,962.00	2,121.65	0.00
FB0	15	Ca' Merono,Chazzreno	FIREFIGHTER PARAMEDIC	65,989.00	2,734.43	0.00
FB0	15	Cabico,Ronald Allan e	FIREFIGHTER TECH	82,268.00	1,111.22	0.00
FB0	15	Caddington,Ward C	FIREFIGHTER PARAMEDIC	76,251.00	2,967.65	0.00
FB0	15	Cade Jr.,Leroy B	BATTALION FIRE CHIEF	132,328.00	13,772.09	0.00
FB0	15	Campbell,Emma S	PARAMEDIC	69,294.00	11,623.55	0.00
FB0	15	Campbell,Timothy L	Instructional Systems Specialist	74,538.00	1,168.48	0.00
FB0	15	Candleana,James M.	SERGEANT	80,692.00	480.31	0.00
FB0	15	Capece,Alexander G	FIREFIGHTER PARAMEDIC	69,412.00	362.58	0.00
FB0	15	Cappel,Andrew B.	FIREFIGHTER EMT	72,345.00	1,987.50	0.00
FB0	15	Capps,Michael T	LIEUTENANT	104,367.00	45.34	0.00
FB0	15	Capps,Timothy M	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Carey,Patrick M	FIREFIGHTER TECH	74,789.00	1,677.96	0.00
FB0	15	Carmody,Dennis B	FIREFIGHTER	68,919.00	3,068.86	0.00
FB0	15	Carr,Kevin A	FIREFIGHTER TECH - MO	86,008.00	5,217.96	0.00

FB0	15	Carroll III,Thomas F.	FIREFIGHTER TECH	74,789.00	34.24	0.00
FB0	15	Carroll Smith,Sarah	PARAMEDIC	69,294.00	4,210.42	0.00
FB0	15	Carroll,Frank W	FIREFIGHTER EMT	58,657.00	4,614.64	0.00
FB0	15	Carroll,Gerald A	CAPTAIN - SAFO-3	116,429.00	2,558.88	0.00
FB0	15	Carroll,Hakim Malik	FIRE ARSON INVESTIGATOR ARMED	70,642.00	2,870.99	0.00
FB0	15	Carroll,Hasan J	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Carroll,James R	FIREFIGHTER TECH	86,008.00	630.10	0.00
FB0	15	Carroll,Jamien A	FIREFIGHTER EMT	65,500.00	341.10	0.00
FB0	15	Carroll,Jeffrey A	FIREFIGHTER EMT	75,962.00	2,956.39	0.00
FB0	15	Carroll,Michael A	LIEUTENANT	99,623.00	3,284.28	0.00
FB0	15	Carter Jr.,Louis H	CAPTAIN	116,429.00	9,382.56	0.00
FB0	15	Carter,James E	LIEUTENANT	109,111.00	2,997.55	0.00
FB0	15	Carter,Juan T	CAPTAIN	116,429.00	4,038.23	0.00
FB0	15	Carter,Rodney	BATTALION EMS SUPVR CAPTAIN - ELC	124,494.00	114.01	0.00
FB0	15	Carter,Sean	BATTALION FIRE CHIEF	122,628.00	8,759.14	0.00
FB0	15	Caruso III,Enrico T	FIREFIGHTER EMT	65,500.00	530.44	0.00
FB0	15	Casar Jr.,James k	FIREFIGHTER TECH	71,363.00	1,568.40	0.00
FB0	15	Castner,Christopher L	FIREFIGHTER PARAMEDIC	72,832.00	9,070.65	0.00
FB0	15	Catlett,Wendell	FIREFIGHTER TECH	64,524.00	827.24	0.00
FB0	15	Caton,Matthew L	FIREFIGHTER TECH	67,944.00	354.53	0.00
FB0	15	Caudle,William D	FIREFIGHTER EMT	79,580.00	5,666.07	0.00
FB0	15	Cavanagh,Reid S.	HEAVY MOBILE EQUIP MECH	59,425.60	1,022.47	0.00
FB0	15	Cave,Joshua S.B	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Ceglie,Victor A	CAPTAIN	116,429.00	799.65	0.00
FB0	15	Celestine,Sean K	FIREFIGHTER EMT	72,345.00	3,478.14	0.00
FB0	15	Chada,John A	SERGEANT	84,727.00	1,828.08	0.00
FB0	15	Chamberlain Jr.,Robert K	FIREFIGHTER TECH	74,789.00	2,537.49	0.00
FB0	15	Chandler,Reginald B	SERGEANT AIDE	93,202.00	1,578.97	0.00
FB0	15	Chapman III,Lawrence Y	CAPTAIN - Special Projects	116,429.00	1,455.36	0.00
FB0	15	Chapman,James J.	FIREFIGHTER EMT	62,080.00	4,775.40	0.00
FB0	15	Chapman,Wayne K	FIREFIGHTER TECH	82,268.00	847.54	0.00
FB0	15	Charron Jr.,Edward J	LIEUTENANT	104,367.00	4,539.78	0.00
FB0	15	Chase,Andrew B.	PARAMEDIC	61,459.00	2,637.84	0.00
FB0	15	Chase,Travis L	FIREFIGHTER EMT	62,080.00	1,364.40	0.00
FB0	15	Chasin,Steven B	PARAMEDIC	69,294.00	4,150.53	0.00
FB0	15	Chenworth,Thomas W	LIEUTENANT	81,030.00	890.44	0.00
FB0	15	Chichester,Arthur M.	FIREFIGHTER EMT	62,080.00	767.47	0.00
FB0	15	Chisholm,Joseph N	FIREFIGHTER TECH	82,268.00	207.18	0.00
FB0	15	Chism,Carl D	LIEUTENANT	113,855.00	886.23	0.00
FB0	15	Christian,Joel P	FIREFIGHTER EMT	79,580.00	1,348.20	0.00
FB0	15	Chung Jr.,Keith Anthony	FIREFIGHTER EMT	62,080.00	3,966.68	0.00

FB0	15	Clark Jr.,George E	FIREFIGHTER EMT	72,345.00	99.38	0.00
FB0	15	Clark,Brian E	FIREFIGHTER EMT	58,657.00	6,781.53	0.00
FB0	15	Clark,Curtis J	FIREFIGHTER TECH	82,268.00	2,787.46	0.00
FB0	15	Clark,Daryl O	FIRE INSPECTOR TECH	87,886.00	2,334.46	0.00
FB0	15	Clark,Latisha S	PARAMEDIC - BASIC	61,459.00	5,301.27	0.00
FB0	15	Clark,Lawrence L	LIEUTENANT	99,022.00	1,314.86	0.00
FB0	15	Clark,Ricardo D	PARAMEDIC	69,294.00	2,507.19	0.00
FB0	15	Clark,Timothy J	FIREFIGHTER	75,962.00	834.75	0.00
FB0	15	Clark,Zachary T	FIREFIGHTER EMT	58,657.00	322.29	0.00
FB0	15	Clary Jr.,Alfonso C	FIREFIGHTER TECH	82,268.00	5,455.11	0.00
FB0	15	Clary,Joseph F	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Clay,John F	FIRE INSPECTOR	89,072.00	2,729.96	0.00
FB0	15	Clemencia,Kishia T	LIEUTENANT	99,022.00	3,066.11	0.00
FB0	15	Cleveland,Joseph N	EMERGENCY MEDICAL TECH	57,016.00	1,007.26	0.00
FB0	15	Clime,Douglas E	FIREFIGHTER TECH	71,363.00	392.10	0.00
FB0	15	Cloud,Charles L	EMERGENCY MEDICAL TECH	57,016.00	7,467.64	0.00
FB0	15	Cloyd,Danny L	FIREFIGHTER EMT	79,580.00	674.10	0.00
FB0	15	Clute,Andrew P.	FIREFIGHTER PARAMEDIC	65,989.00	271.93	0.00
FB0	15	Coates,Dorian T	FIREFIGHTER EMT	65,500.00	719.78	0.00
FB0	15	Cober,Brandon A	FIREFIGHTER EMT	50,348.00	616.67	0.00
FB0	15	COHEY III,ALLEN H	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Colbert,Mark R	FIREFIGHTER TECH	71,363.00	2,385.30	0.00
FB0	15	Cole,Jacquelyn M.	FIRE INVESTIGATOR - Fitness Coordina	79,896.19	403.32	0.00
FB0	15	Cole,Kenneth C	SERGEANT	93,202.00	4,694.25	0.00
FB0	15	Coleman,Terry L	Heavy Mobile Equip Mech Leader	73,008.00	1,125.73	0.00
FB0	15	Coll,Philip J	FIREFIGHTER EMT	58,657.00	2,084.14	0.00
FB0	15	Connelly,John A	SERGEANT	76,851.00	2,832.66	0.00
FB0	15	Conrad,Karl E.	FIREFIGHTER EMT	72,345.00	5,684.25	0.00
FB0	15	Contee,Gregory A	FIREFIGHTER EMT	75,962.00	34.78	0.00
FB0	15	Contreras,Arturo A	FIREFIGHTER PARAMEDIC	87,645.00	7,865.57	0.00
FB0	15	Cooper,David C	FIREFIGHTER EMT	58,657.00	26.86	0.00
FB0	15	Cooper,Robert W	LIEUTENANT	104,367.00	4,038.00	0.00
FB0	15	Copeland,Richard A	LIEUTENANT	104,367.00	573.45	0.00
FB0	15	Cormicle,Matthew C.	LIEUTENANT	85,409.00	1,877.12	0.00
FB0	15	Cosker,Michael R	LIEUTENANT	81,030.00	3,225.10	0.00
FB0	15	Costello,Craig B	BATTALION EMS SUPVR CAPTAIN	108,118.00	1,782.16	0.00
FB0	15	Cotter,Michael A	SERGEANT PARAMEDIC	92,061.00	1,201.35	0.00
FB0	15	Counce,James W	FIREFIGHTER EMT	75,962.00	4,191.12	0.00
FB0	15	Covey,Jonathan B	FIREFIGHTER TECH - MO	78,529.00	1,159.60	0.00
FB0	15	Creelman,Donald S	SERGEANT AIDE	93,202.00	1,024.20	0.00
FB0	15	Croson,William W	FIREFIGHTER TECH	82,268.00	75.34	0.00

FB0	15	Cullar,Michael B.	FIREFIGHTER PARAMEDIC	65,989.00	1,631.60	0.00
FB0	15	Culver,John S	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Cunningham,Christopher M	FIREFIGHTER TECH	71,363.00	784.20	0.00
FB0	15	Cunningham,Richard S	FIREFIGHTER TECH	64,524.00	1,802.18	0.00
FB0	15	Curley,Kena W	FIREFIGHTER	79,580.00	437.25	0.00
FB0	15	Curry Jr.,John W.	FIREFIGHTER EMT	62,080.00	2,416.11	0.00
FB0	15	Curtis,Thomas E	MOBILE EQUIP METAL MECHANIC	65,249.60	831.31	0.00
FB0	15	Cutler,Samuel A.	FIREFIGHTER PARAMEDIC	65,989.00	558.98	0.00
FB0	15	Dade,Jade A	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Dalboe,Nicholas	PARAMEDIC - BASIC	51,563.00	3,200.94	0.00
FB0	15	David,Brian P	CAPTAIN	116,429.00	6,876.99	0.00
FB0	15	Davies III,Marshall W.	LIEUTENANT	85,409.00	938.56	0.00
FB0	15	Davies,Amanda M	FIREFIGHTER EMT	65,500.00	1,215.99	0.00
FB0	15	Davis Warfield,Melissa L.	FIREFIGHTER TECH	64,524.00	1,255.62	0.00
FB0	15	Davis,Curtis	FIREFIGHTER	75,962.00	2,539.01	0.00
FB0	15	Davis,Geoffrey A	FIREFIGHTER EMT	65,500.00	4,084.50	0.00
FB0	15	Davis,Jonathan A	SERGEANT AIDE	76,851.00	1,628.68	0.00
FB0	15	Davis,Reginal P	FIREFIGHTER EMT	75,962.00	9,112.65	0.00
FB0	15	Davis,Timothy R	FIREFIGHTER EMT	68,919.00	7,601.12	0.00
FB0	15	Dawkins,Jeffrey A	FIREFIGHTER EMT	72,345.00	231.88	0.00
FB0	15	Dean,David Michael	FIREFIGHTER EMT	65,500.00	341.10	0.00
FB0	15	Dean,Thomas P	BATTALION FIRE CHIEF	122,628.00	14,725.03	0.00
FB0	15	Deavers,Warren M	FIREFIGHTER TECH	71,363.00	2,009.52	0.00
FB0	15	Deems,Michael A.	FIREFIGHTER TECH	74,789.00	821.86	0.00
FB0	15	Delahanty,Robert T	LIEUTENANT	109,111.00	4,408.89	0.00
FB0	15	Delaney,Eric J	FIREFIGHTER EMT	79,580.00	2,186.26	0.00
FB0	15	Della-Camera,Susie L	BATTALION EMS SUPVR CAPTAIN - ELC	98,241.00	3,416.35	0.00
FB0	15	Demaree,Nathan A.	FIREFIGHTER EMT	62,080.00	1,023.30	0.00
FB0	15	DeMeo,Anthony M.	FIREFIGHTER PARAMEDIC	65,989.00	2,024.39	0.00
FB0	15	Denmark Jr.,Alan L.	FIREFIGHTER EMT	62,080.00	1,790.77	0.00
FB0	15	Dennis,Kevin J	FIREFIGHTER EMT	62,080.00	113.70	0.00
FB0	15	Dent,Theodore	FIREFIGHTER EMT	52,789.00	2,081.56	0.00
FB0	15	Derricote,Michael C.	HEAVY MOBILE EQUIP MECH	59,425.60	2,856.68	0.00
FB0	15	Desilva,Sydney S	FIREFIGHTER TECH	82,268.00	5,687.94	0.00
FB0	15	Deskovich,Peter J	FIREFIGHTER PARAMEDIC	65,989.00	3,988.34	0.00
FB0	15	Dickey,Jeffrey L	SERGEANT	97,439.00	3,435.35	0.00
FB0	15	Dickey,Margaret K.	FIREFIGHTER TECH	74,789.00	410.93	0.00
FB0	15	Diggs,Beatrix S	FIREFIGHTER TECH	82,268.00	2,768.63	0.00
FB0	15	Dinkins Jr.,Johnny	FIREFIGHTER EMT	62,080.00	2,956.19	0.00
FB0	15	Dipietro,David J	MARINE ENGINEER	112,570.00	7,112.94	0.00
FB0	15	Dipietro,Lawrence J	BATTALION FIRE CHIEF	127,478.00	1,459.23	0.00

FB0	15	Disbrow,David L.	FIREFIGHTER EMT	62,080.00	1,364.40	0.00
FB0	15	Dixon,Ericeka A	FIREFIGHTER EMT	68,919.00	8,393.99	0.00
FB0	15	Dixon,Mary L	PARAMEDIC	69,294.00	8,162.74	0.00
FB0	15	Doering,Rudolph A.	LIEUTENANT	90,020.00	494.62	0.00
FB0	15	Dolby Sr.,Michael A	CAPTAIN	116,429.00	1,332.75	0.00
FB0	15	Dolinger,Michael J	VICE FIREFIGHTER TECH	61,101.00	652.63	0.00
FB0	15	Dominick,Duane	FIREFIGHTER TECH	82,268.00	1,845.75	0.00
FB0	15	Donlon,Michael S	BATTALION FIRE CHIEF	127,478.00	6,671.63	0.00
FB0	15	Donnelly,Douglas P.	FIREFIGHTER EMT	62,080.00	1,421.24	0.00
FB0	15	Donnelly,John A	BATTALION FIRE CHIEF	122,628.00	12,914.12	0.00
FB0	15	Doughty,Phillip John	SERGEANT AIDE	69,704.00	1,324.51	0.00
FB0	15	Douglas,Christopher A	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Douglas,Theodore B.	FIREFIGHTER EMT	72,345.00	66.26	0.00
FB0	15	Dowd,Timothy P.	FIREFIGHTER EMT	72,345.00	66.26	0.00
FB0	15	Downs,Shawn M	LIEUTENANT	81,030.00	890.44	0.00
FB0	15	Doyle,Ryan P	SERGEANT AIDE	73,190.00	2,010.72	0.00
FB0	15	Drapeau,Wayne A	FIRE INVESTIGATOR	79,897.00	3,365.60	0.00
FB0	15	Draper,Jerome P	SERGEANT AIDE	93,202.00	2,304.45	0.00
FB0	15	Driggers,David M	FIREFIGHTER TECH	86,008.00	1,959.20	0.00
FB0	15	Drucker,Marcus N	FIREFIGHTER PARAMEDIC	72,832.00	475.22	0.00
FB0	15	Dubon,Jesse V	FIREFIGHTER EMT	58,657.00	1,300.73	0.00
FB0	15	Dufresne,Christopher Michael	FIREFIGHTER EMT	65,500.00	1,042.09	0.00
FB0	15	Dugan,Daniel	CAPTAIN	121,721.00	2,034.26	0.00
FB0	15	Dull,Joel D	FIREFIGHTER EMT	62,080.00	739.05	0.00
FB0	15	Duncan,Owen G	SUPPLY TECH	50,891.00	403.70	0.00
FB0	15	Dunham,Charles R	FIREFIGHTER EMT	68,919.00	5,143.68	0.00
FB0	15	Dunmore,Eric M	FIREFIGHTER EMT	68,919.00	5,159.47	0.00
FB0	15	Dunn,Matthew J	FIREFIGHTER PARAMEDIC	65,989.00	725.15	0.00
FB0	15	Dupree Jr.,Graydon L	CAPTAIN	121,721.00	3,344.00	0.00
FB0	15	Durham Sr.,Tyrone A	FIREFIGHTER TECH	78,529.00	4,143.99	0.00
FB0	15	Duty,William H	MARINE OPERATOR	71,363.00	130.70	0.00
FB0	15	Dypsky,Greg C	LIEUTENANT	109,111.00	1,998.37	0.00
FB0	15	Dyson,Jon T	FIREFIGHTER EMT	68,919.00	1,136.03	0.00
FB0	15	Dziekan,Dennis J.	FIREFIGHTER	72,345.00	430.63	0.00
FB0	15	Dziubla,Peter J	SERGEANT	76,851.00	457.45	0.00
FB0	15	Edgerton,Bryant E.	FIREFIGHTER EMT	72,345.00	397.50	0.00
FB0	15	Edwards III,Raymond C	FIREFIGHTER EMT	62,080.00	2,728.80	0.00
FB0	15	Edwards,Andre L	SERGEANT PARAMEDIC	80,522.00	4,792.97	0.00
FB0	15	Edwards,Jason A.	FIREFIGHTER EMT	62,080.00	142.12	0.00
FB0	15	Egan,Sean M	CAPTAIN	115,703.00	9,198.22	0.00
FB0	15	Eggleston,Raymond S	FIREFIGHTER	75,962.00	486.93	0.00

FB0	15	Elborne,Ryan J	FIREFIGHTER PARAMEDIC	72,832.00	416.85	0.00
FB0	15	Elie,Joshua P	FIREFIGHTER EMT	50,348.00	956.71	0.00
FB0	15	Eller,Donald L	MARINE OPERATOR	82,268.00	904.04	0.00
FB0	15	Ellerbe,Kelton B	CAPTAIN - RAIL SAFETY	121,721.00	3,862.30	0.00
FB0	15	Ellerbe,Robert A	LIEUTENANT	104,367.00	1,481.40	0.00
FB0	15	Elliott,Peter R.	LIEUTENANT	85,409.00	39.11	0.00
FB0	15	Ellis II,Arlester A	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Ellis III,Theaddeus	FIREFIGHTER TECH - FOAM	82,268.00	7,703.20	0.00
FB0	15	Embrey,Clark M	FIREFIGHTER	75,962.00	1,704.26	0.00
FB0	15	Engels,Michael S.	LIEUTENANT	90,020.00	1,483.86	0.00
FB0	15	Engle,Robert	FIREFIGHTER EMT	52,789.00	1,726.89	0.00
FB0	15	Ernsberger,Davin B.	FIREFIGHTER EMT	65,500.00	599.82	0.00
FB0	15	Evans,Andrew	FIREFIGHTER EMT	52,789.00	276.64	0.00
FB0	15	Evans,Erika	Management Liaison Specialist	72,480.00	676.63	0.00
FB0	15	Evans,Howard	FIREFIGHTER EMT	52,789.00	2,030.35	0.00
FB0	15	Evans,Marc A	FIREFIGHTER TECH	78,529.00	898.91	0.00
FB0	15	Everett,Patricia	FIRE SAFETY EDUCATION SPEC	74,727.00	1,023.90	0.00
FB0	15	Evers,Benjamin A	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Faison,Daniel L	FIREFIGHTER	79,580.00	1,749.01	0.00
FB0	15	Falwell,Tony	BATTALION FIRE CHIEF	121,894.00	1,259.97	0.00
FB0	15	Fannin,Kyle D	FIREFIGHTER EMT	58,657.00	1,289.16	0.00
FB0	15	Faunce III,Henry S	SERGEANT	80,692.00	443.36	0.00
FB0	15	Feist,Trevor S.	FIREFIGHTER EMT	62,080.00	1,364.40	0.00
FB0	15	Felder,James W.	LIEUTENANT	85,409.00	3,832.45	0.00
FB0	15	Felder,Sean P	FIREFIGHTER EMT	65,500.00	4,179.97	0.00
FB0	15	Ferek,Lawrence A.	SERGEANT	76,851.00	1,689.04	0.00
FB0	15	Ferguson,Anthony	FIREFIGHTER EMT	50,348.00	2,417.14	0.00
FB0	15	Finelli,Christopher M.	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Firkin Jr.,Ernie Melvin	FIREFIGHTER EMT	65,500.00	1,544.53	0.00
FB0	15	Fitzgerald,David J	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Fitzgerald,James Joseph	FIREFIGHTER EMT	62,080.00	2,783.12	0.00
FB0	15	Fitzgerald,Michael P	SERGEANT	73,190.00	402.14	0.00
FB0	15	Fitzpatrick,Glenn	FIREFIGHTER TECH	71,363.00	784.20	0.00
FB0	15	FLAMMANG,RYAN E	FIREFIGHTER PARAMEDIC	72,832.00	3,084.70	0.00
FB0	15	Fleming,Alton R	FIREFIGHTER EMT	65,500.00	4,378.66	0.00
FB0	15	Fleming,Jeffrey	FIREFIGHTER TECH	86,008.00	964.83	0.00
FB0	15	Fletcher,Pierre R	FIREFIGHTER	79,580.00	1,311.76	0.00
FB0	15	Flores,Ismael A	FIREFIGHTER EMT	62,080.00	4,604.85	0.00
FB0	15	Flores,Julio M	FIREFIGHTER EMT	58,657.00	2,542.92	0.00
FB0	15	Foley,Robert	FIREFIGHTER EMT	52,789.00	66.47	0.00
FB0	15	Follin,James E	BATTALION EMS SUPVR CAPTAIN - OM	121,721.00	752.40	0.00

FB0	15	Ford III,John William	FIREFIGHTER EMT	62,080.00	1,023.30	0.00
FB0	15	Ford,Scott C	FIRE ARSON INVESTIGATOR ARMED	86,458.00	7,544.36	0.00
FB0	15	Forrest Jr.,Michael R	EMS Preceptor - CPR Instructor, Commu	76,062.00	4,662.45	0.00
FB0	15	Forrester,Thomas K	LIEUTENANT	109,111.00	5,470.55	0.00
FB0	15	Foster Jr.,Roy T	FIREFIGHTER EMT	75,962.00	5,412.80	0.00
FB0	15	Foster,Aaron R	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Foster,Antonio B	CAPTAIN - SAFO-1	121,721.00	3,622.65	0.00
FB0	15	Foster,Matthew B	FIREFIGHTER TECH	82,268.00	1,374.90	0.00
FB0	15	Fouch,Delonte	FIREFIGHTER EMT	62,080.00	1,051.72	0.00
FB0	15	Fox,Richard A	SERGEANT - FLO1	84,727.00	3,462.40	0.00
FB0	15	Fraley,Bryan R.	LIEUTENANT	85,409.00	938.56	0.00
FB0	15	Fraley,Gerald	CAPTAIN	121,721.00	7,579.69	0.00
FB0	15	Frazier,Troy L	LIEUTENANT - Recruiting	104,367.00	602.12	0.00
FB0	15	Freeburn,Seth C	FIREFIGHTER EMT	58,657.00	966.87	0.00
FB0	15	Freeland,Jeffrey E	FIREFIGHTER TECH	82,268.00	1,845.75	0.00
FB0	15	Freeman Jr.,Antonio J	FIREFIGHTER EMT	50,348.00	2,271.89	0.00
FB0	15	Freeman,Delmar L	FIREFIGHTER EMT	65,500.00	1,109.66	0.00
FB0	15	Freeman,Micheal K.	FIREFIGHTER TECH	74,789.00	7,137.89	0.00
FB0	15	Freeman,Rose C	STAFF ASSISTANT	41,724.00	1,013.02	0.00
FB0	15	Frye III,George L	FIREFIGHTER	75,962.00	426.07	0.00
FB0	15	Fudge,Talaya L	EMERGENCY MEDICAL TECH	57,016.00	6,352.50	0.00
FB0	15	Fuertes,Matthew Robert	VICE FIREFIGHTER TECH	62,080.00	1,391.25	0.00
FB0	15	Fulwood,Gary M	Program Support Assistant	41,724.00	1,115.11	0.00
FB0	15	Funnyre,Joseph D	FIREFIGHTER PARAMEDIC	83,661.00	1,379.03	0.00
FB0	15	Gaddis,Bernard E.	FIREFIGHTER EMT	62,080.00	881.17	0.00
FB0	15	Gaiter,Tevin	FIREFIGHTER EMT	52,789.00	1,740.30	0.00
FB0	15	Gale,Tyrone M	EMERGENCY MEDICAL TECH - Aqua Pro	54,452.00	4,015.86	0.00
FB0	15	Gant,Timothy A	FIREFIGHTER EMT	52,789.00	894.32	0.00
FB0	15	Gardner,Michael F	PARAMEDIC - BASIC	61,489.00	3,616.52	0.00
FB0	15	Gardner,Travaughn W	FIREFIGHTER EMT	58,657.00	295.44	0.00
FB0	15	Gardner,Travis W	FIREFIGHTER EMT	68,919.00	1,988.06	0.00
FB0	15	Garner,Paul G	SERGEANT AIDE	76,851.00	1,372.34	0.00
FB0	15	Garner,Victor L	SERGEANT - FLO3	88,379.00	2,468.47	0.00
FB0	15	GARROTT,NICHOLAS R	FIREFIGHTER EMT	62,080.00	3,609.96	0.00
FB0	15	Garrott,Patrick M	FIREFIGHTER TECH	61,101.00	1,678.60	0.00
FB0	15	Gaskin,Oliver W	SERGEANT	80,692.00	3,232.85	0.00
FB0	15	Gay,Kevin L.	FIREFIGHTER PARAMEDIC	65,989.00	7,583.91	0.00
FB0	15	Genies,Weldon T	FIREFIGHTER EMT	58,657.00	214.86	0.00
FB0	15	George,Duane C	FIREFIGHTER EMT	62,080.00	1,044.61	0.00
FB0	15	Gerber,Stephen Henry	FIREFIGHTER PARAMEDIC	60,121.00	1,059.18	0.00
FB0	15	Gerdy,Daniel S.	FIREFIGHTER EMT	62,080.00	2,160.30	0.00

FB0	15	Gervais,Phillip E	SERGEANT	73,190.00	402.14	0.00
FB0	15	Giannini,Peter A	LIEUTENANT	94,521.00	1,168.53	0.00
FB0	15	Gibson Jr.,Percy C	FIREFIGHTER TECH	78,529.00	3,092.26	0.00
FB0	15	Gibson Jr.,Stephen M.	VICE FIREFIGHTER TECH	64,524.00	29.54	0.00
FB0	15	Gibson,Dermain C	FIREFIGHTER EMT	65,500.00	6,188.59	0.00
FB0	15	Gilbert,Sabrina O	PARAMEDIC - BASIC	61,489.00	4,430.77	0.00
FB0	15	Gilbert,Stephen M	FIREFIGHTER TECH	82,268.00	37.67	0.00
FB0	15	Gill,Dexter	FIREFIGHTER EMT	52,789.00	19.45	0.00
FB0	15	Gilligan,Sean J	LIEUTENANT	85,409.00	1,407.84	0.00
FB0	15	Gillis Jr.,Irving S	FIREFIGHTER TECH	82,268.00	37.67	0.00
FB0	15	Gilson II,Michael J	FIREFIGHTER TECH	86,008.00	945.14	0.00
FB0	15	Gimmel Jr.,Michael D.	FIREFIGHTER	72,345.00	397.50	0.00
FB0	15	Gladden,Harold M	FIREFIGHTER EMT	62,080.00	4,491.15	0.00
FB0	15	Glaze,Charles M	LIEUTENANT	109,111.00	3,047.51	0.00
FB0	15	Glover,Tye M	FIREFIGHTER EMT	72,365.00	1,358.50	0.00
FB0	15	Gobantes,Dennis O	CAPTAIN	121,721.00	891.73	0.00
FB0	15	Gochenauer,Ryan J.	LIEUTENANT	85,409.00	938.56	0.00
FB0	15	Godinez,Alvaro N	FIREFIGHTER EMT	68,919.00	47.34	0.00
FB0	15	Goetz,Corey M.	LIEUTENANT	85,409.00	2,346.40	0.00
FB0	15	Goldsmith,James B	FIREFIGHTER EMT	72,345.00	430.63	0.00
FB0	15	Gomez,Andres A	FIREFIGHTER EMT	65,500.00	7,797.62	0.00
FB0	15	Goode,Brian D	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Gooding III,Wallace E	LIEUTENANT	104,367.00	6,606.56	0.00
FB0	15	Goodwin,Robert S	FIREFIGHTER TECH	74,789.00	1,695.08	0.00
FB0	15	Goodyear,Robert D	PARAMEDIC	69,294.00	4,807.03	0.00
FB0	15	Gordon,Frederick Matthew	FIREFIGHTER	62,080.00	4,261.82	0.00
FB0	15	Gordon,James E	LIEUTENANT	94,521.00	1,493.12	0.00
FB0	15	Gordon,Wilton J	SERGEANT	97,439.00	3,594.59	0.00
FB0	15	Gore,Dhameer	FIREFIGHTER EMT	52,789.00	1,160.20	0.00
FB0	15	Grabowski,Jason D	FIREFIGHTER EMT	72,345.00	2,020.63	0.00
FB0	15	Grace,Brian M.	CAPTAIN	95,637.00	1,138.54	0.00
FB0	15	Grace,Matthew Eric	FIREFIGHTER PARAMEDIC	69,412.00	3,925.08	0.00
FB0	15	Graham,Derick L	FIREFIGHTER PARAMEDIC	76,251.00	3,456.42	0.00
FB0	15	Graham,James K	BATTALION FIRE CHIEF	127,478.00	11,907.31	0.00
FB0	15	Graham,Sharon	PARAMEDIC	64,593.00	3,078.56	0.00
FB0	15	Grant,Brandon	FIREFIGHTER EMT	52,789.00	24.17	0.00
FB0	15	Gray Jr.,James L	LIEUTENANT	109,111.00	6,444.74	0.00
FB0	15	Gray,Brian F.	LIEUTENANT	90,020.00	469.28	0.00
FB0	15	Gray,Ian E	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Green Jr.,Gregory	FIREFIGHTER EMT	62,080.00	2,757.22	0.00
FB0	15	Green Jr.,Michael	FIREFIGHTER TECH	78,529.00	2,768.66	0.00

FB0	15	Green Jr.,Toyed L.	SERGEANT	76,851.00	422.26	0.00
FB0	15	Green,Damien T	LIEUTENANT	85,409.00	2,815.68	0.00
FB0	15	Green,Darnley N	HEAVY MOBILE EQUIP MECH	59,425.60	2,228.46	0.00
FB0	15	Green,Deamonte	FIREFIGHTER EMT	52,789.00	2,187.46	0.00
FB0	15	Green,Jerome J	FIREFIGHTER	75,962.00	834.74	0.00
FB0	15	Green,Kevin	LIEUTENANT	109,111.00	8,293.22	0.00
FB0	15	Green,Robin B	PARAMEDIC	69,294.00	2,165.03	0.00
FB0	15	Green,Vernard L	EMERGENCY MEDICAL TECH	54,452.00	4,179.74	0.00
FB0	15	Green,Walter L	FIREFIGHTER TECH	74,789.00	1,130.05	0.00
FB0	15	Greene Jr.,Everett A	FIREFIGHTER TECH - AIR	89,747.00	1,479.35	0.00
FB0	15	Greene,Javon D.	FIREFIGHTER	72,345.00	397.50	0.00
FB0	15	Greene,Sean M	BATTALION FIRE CHIEF	122,628.00	14,129.75	0.00
FB0	15	Greener,William I	FIREFIGHTER EMT	58,657.00	3,813.76	0.00
FB0	15	Gregg Jr.,David T	FIREFIGHTER EMT	72,345.00	795.00	0.00
FB0	15	Gretz,Raymond C	BATTALION FIRE CHIEF	122,628.00	884.34	0.00
FB0	15	Griest Jr.,James F	FIREFIGHTER TECH	78,529.00	3,793.42	0.00
FB0	15	Griffin,Johnie M	FIREFIGHTER EMT	65,500.00	3,619.13	0.00
FB0	15	Griffin,William C	LIEUTENANT	99,623.00	5,496.60	0.00
FB0	15	Griffith,Olani H	FIREFIGHTER EMT	58,657.00	606.97	0.00
FB0	15	Grimes,Seth A	FIREFIGHTER TECH	67,944.00	682.20	0.00
FB0	15	Gross,Timothy J	SERGEANT	76,851.00	3,378.08	0.00
FB0	15	Gryskewicz,James A	FIREFIGHTER EMT	58,657.00	13.43	0.00
FB0	15	Gryskewicz,Paul M	CAPTAIN	120,733.00	110.56	0.00
FB0	15	Guala,Michael	FIREFIGHTER EMT	52,789.00	604.27	0.00
FB0	15	Guglik,Anne E	FIRE ARSON INVESTIGATOR ARMED	74,543.00	1,228.73	0.00
FB0	15	Hackett,Carmen D	PARAMEDIC - BASIC	60,071.00	6,469.81	0.00
FB0	15	Hagaman,Craig B.	FIREFIGHTER	72,345.00	397.50	0.00
FB0	15	Haggerty Jr.,John F	FIREFIGHTER TECH	74,789.00	821.86	0.00
FB0	15	Hairston,Wayne A	SERGEANT AIDE	93,202.00	4,395.52	0.00
FB0	15	Hall,Richard W	FIREFIGHTER PARAMEDIC	65,989.00	2,477.62	0.00
FB0	15	Halsey,Thomas R	FIREFIGHTER PARAMEDIC	91,629.00	9,450.30	0.00
FB0	15	Hamilton,Anthony D	FIREFIGHTER TECH	86,008.00	1,654.00	0.00
FB0	15	Hamilton,Corey	FIREFIGHTER EMT	52,789.00	1,473.30	0.00
FB0	15	Hammill,Alessandra N	FIREFIGHTER EMT	65,500.00	227.40	0.00
FB0	15	Hammond,Eric B	FIREFIGHTER	75,962.00	5,112.82	0.00
FB0	15	Hansberry,Donald J iii	FIREFIGHTER TECH	71,363.00	2,777.40	0.00
FB0	15	Hansford,Michael K	FIREFIGHTER TECH	78,529.00	2,588.88	0.00
FB0	15	Hanson,James D.	CAPTAIN	95,637.00	262.74	0.00
FB0	15	Harley,Laveine W	FIREFIGHTER	75,962.00	860.83	0.00
FB0	15	Harrington,Sean P	FIREFIGHTER PARAMEDIC	69,412.00	921.67	0.00
FB0	15	Harris,Clint J	FIREFIGHTER EMT	62,080.00	35.53	0.00

FB0	15	Harris,David C.	FIREFIGHTER TECH	74,789.00	821.86	0.00
FB0	15	Harris,Kristina A	FIRE INSPECTOR	65,753.00	806.11	0.00
FB0	15	Harris,Sharlontae L	FIRE INSPECTOR TECHNICIAN HEALTH	65,753.00	592.72	0.00
FB0	15	Harris,William H	FIREFIGHTER	75,962.00	34.78	0.00
FB0	15	Harrison,Kenneth N	FIREFIGHTER TECH	74,789.00	1,917.67	0.00
FB0	15	Harrison,Tyrone	FIREFIGHTER	83,197.00	1,447.56	0.00
FB0	15	Harrison,William H	SERGEANT	93,202.00	528.58	0.00
FB0	15	Hartlove,Alan M.	FIREFIGHTER TECH	64,524.00	369.30	0.00
FB0	15	Harvell,Jarratt E	FIREFIGHTER EMT	65,500.00	389.88	0.00
FB0	15	Hasan,Selchuk K	FIREFIGHTER EMT	58,657.00	1,933.74	0.00
FB0	15	Hassan,Deborah J	EMERGENCY MEDICAL TECH	54,452.00	5,705.49	0.00
FB0	15	Hasselberger,Chad	FIREFIGHTER EMT	52,789.00	314.22	0.00
FB0	15	Hater,Stephen G	FIREFIGHTER EMT	58,657.00	1,571.16	0.00
FB0	15	Haupt,Calvin H	BATTALION EMS SUPVR CAPTAIN	127,013.00	16,456.72	0.00
FB0	15	Hawkins,Razell D	FIREFIGHTER EMT	48,880.00	805.71	0.00
FB0	15	Hayden IV,George E.	FIREFIGHTER EMT	62,080.00	56.84	0.00
FB0	15	Hayden,Gerald	SERGEANT	80,692.00	443.36	0.00
FB0	15	Hayes Jr.,Bernie	PARAMEDIC	67,727.00	1,562.92	0.00
FB0	15	Haynes,Matthew A	FIREFIGHTER TECH	71,363.00	2,777.39	0.00
FB0	15	Hazel,Aaron C	LIEUTENANT - Adminstrative Officer	103,523.00	2,451.20	0.00
FB0	15	Heaney,Robert J.	FIREFIGHTER EMT	72,345.00	2,931.57	0.00
FB0	15	Hebert,Christopher W.	FIREFIGHTER TECH	74,789.00	410.93	0.00
FB0	15	Heflin,Jayme M	FIREFIGHTER TECH	74,789.00	4,143.54	0.00
FB0	15	Heinrich,David M.	FIREFIGHTER EMT	62,080.00	4,462.72	0.00
FB0	15	Helwig,Russell S.	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Henderson,Donta T	FIREFIGHTER EMT	58,657.00	26.86	0.00
FB0	15	Henderson,Patrick E.	EMERGENCY MEDICAL TECH	55,734.00	1,524.42	0.00
FB0	15	Henderson,Shelia L	PARAMEDIC - BASIC - OMD Street Calls	61,489.00	731.90	0.00
FB0	15	Hendrickson,Jonal	PROGRAM ANALYST	53,585.00	978.95	0.00
FB0	15	Henline,Joshua Lee	ATTORNEY ADVISOR	115,648.00	1,099.45	0.00
FB0	15	Henry,Christopher P	FIREFIGHTER EMT	62,080.00	35.53	0.00
FB0	15	Henry,Trulon Marcus	Program Support Assistant	40,436.00	5,299.31	0.00
FB0	15	Herman,Durell N.	FIREFIGHTER EMT	62,080.00	3,780.52	0.00
FB0	15	Hershey,Christopher H	SERGEANT - Recruit Training Instructor	88,966.00	4,085.64	0.00
FB0	15	Hibben,David R	LIEUTENANT	109,111.00	4,945.96	0.00
FB0	15	Hickerson,Calvin N	LIEUTENANT	109,111.00	1,199.02	0.00
FB0	15	Hicks,Keith A	LIEUTENANT	99,022.00	1,632.24	0.00
FB0	15	Highsmith,Ernest	FIREFIGHTER EMT	58,657.00	4,162.93	0.00
FB0	15	Hiligh,Berlin D.	SERGEANT	80,692.00	4,729.20	0.00
FB0	15	Hill,Augustus H	FIREFIGHTER EMT	62,080.00	3,872.90	0.00
FB0	15	Hill,Delores E	STAFF ASSISTANT	65,646.00	157.80	0.00

FB0	15	Hill,Keisa L	PARAMEDIC	69,294.00	5,437.99	0.00
FB0	15	Hill,Steven A	FIREFIGHTER TECH	89,747.00	5,763.30	0.00
FB0	15	HILLIARD,CHRISTIAN A	FIREFIGHTER EMT	62,080.00	1,051.72	0.00
FB0	15	Himes,Steven	SERGEANT	69,704.00	2,776.67	0.00
FB0	15	Hinde,Christopher A	FIREFIGHTER EMT	58,657.00	330.34	0.00
FB0	15	Hines,Derrick	FIREFIGHTER EMT	65,500.00	2,159.34	0.00
FB0	15	Hines,Ronald E.	FIREFIGHTER TECH	74,789.00	2,944.99	0.00
FB0	15	Hinton,Christopher Douglas	Training Instructor	72,480.00	101.49	0.00
FB0	15	Hoagland,David C.	FIREFIGHTER TECH	71,363.00	2,827.84	0.00
FB0	15	Hobbs-Hendrix,Kenneth	FIREFIGHTER EMT	52,789.00	1,740.30	0.00
FB0	15	Hobson,Maurice	FIREFIGHTER EMT	58,657.00	6,875.53	0.00
FB0	15	Hoffman,Joseph A	FIREFIGHTER EMT	68,919.00	4,078.67	0.00
FB0	15	Hoffman,Kurt C	BATTALION EMS SUPVR CAPTAIN	127,013.00	930.50	0.00
FB0	15	Holley,Jarell	FIREFIGHTER EMT	52,789.00	604.27	0.00
FB0	15	Holliday III,Theodore N	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Holman,Donald T	FIREFIGHTER TECH - FOAM	86,008.00	5,749.61	0.00
FB0	15	Holmes,Christopher Y.	LIEUTENANT	90,020.00	11,515.24	0.00
FB0	15	Holness,Christopher N	SERGEANT AIDE	97,439.00	6,513.78	0.00
FB0	15	Holt,Bernard N	BATTALION FIRE CHIEF	127,478.00	1,400.86	0.00
FB0	15	Hooker,John H	FIREFIGHTER PARAMEDIC	69,412.00	1,303.06	0.00
FB0	15	Hooks,Terrika Michelle	FIREFIGHTER PARAMEDIC	56,212.00	1,566.79	0.00
FB0	15	Hoover,Edgar J	LIEUTENANT	109,111.00	3,197.39	0.00
FB0	15	Hope,Jon G	FIREFIGHTER PARAMEDIC	76,251.00	1,221.97	0.00
FB0	15	Hopkins,Kirk D	FIREFIGHTER TECH	82,268.00	1,294.44	0.00
FB0	15	Horne,Travis	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Hottinger,Charles S	LIEUTENANT	109,111.00	4,945.96	0.00
FB0	15	Hottinger,Robert B	FIREFIGHTER EMT	79,580.00	437.25	0.00
FB0	15	Hounshell,Ramon A	SERGEANT AIDE	93,202.00	1,109.55	0.00
FB0	15	Howard,Christopher M	FIREFIGHTER PARAMEDIC	69,412.00	31.78	0.00
FB0	15	Hudson,Dabney S.	SERGEANT	76,851.00	1,425.12	0.00
FB0	15	Hughes,Renarday	FIREFIGHTER EMT	52,789.00	2,320.40	0.00
FB0	15	Hull,Jeffrey L	BATTALION FIRE CHIEF	127,478.00	11,660.23	0.00
FB0	15	Humphrey III,Robert E	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Humphrey,Erin M	PARAMEDIC	64,593.00	3,997.80	0.00
FB0	15	Humphries,Clifton D	LIEUTENANT	109,111.00	4,821.06	0.00
FB0	15	Humphries,Kenneth A	SERGEANT AIDE	76,851.00	1,486.71	0.00
FB0	15	Humphries,Nyika	Program Support Assistant	40,436.00	850.50	0.00
FB0	15	Hunnicut, Vincent H.	FIREFIGHTER EMT	62,080.00	2,131.87	0.00
FB0	15	Hunt,Karen A	FIRE INSPECTOR	81,326.00	1,397.79	0.00
FB0	15	Hunter,Cheryl L	FIRE INSPECTOR	89,072.00	342.58	0.00
FB0	15	Hunter,Cooksey P.	FIREFIGHTER EMT	65,500.00	719.78	0.00

FB0	15	Hunter,Stephon D	FIREFIGHTER EMT	65,500.00	359.89	0.00
FB0	15	Hurley,James M.	FIREFIGHTER PARAMEDIC	65,989.00	483.44	0.00
FB0	15	Hurley,Randolph W	FIREFIGHTER EMT	68,919.00	410.23	0.00
FB0	15	Huskins,Michael A.	FIREFIGHTER EMT	62,080.00	312.67	0.00
FB0	15	Hutchins,Robert D.	SERGEANT	80,692.00	2,734.08	0.00
FB0	15	Hyde Jr.,Kenneth B	FIREFIGHTER PARAMEDIC	72,832.00	2,184.31	0.00
FB0	15	Hyde,James A	FIREFIGHTER TECH	78,529.00	1,366.34	0.00
FB0	15	Ibrahim,Jane N	PARAMEDIC	63,026.00	5,594.66	0.00
FB0	15	Imbach,Matthew R.	LIEUTENANT	90,020.00	3,585.99	0.00
FB0	15	Ince,Paul D	FIREFIGHTER	79,580.00	3,534.46	0.00
FB0	15	Ingram,Ernest	MEDICAL EQUIP WORKER	44,116.80	339.36	0.00
FB0	15	Isbell Jr.,Charles E.	FIREFIGHTER PARAMEDIC	72,832.00	967.10	0.00
FB0	15	Iscoa,Francisco	FIREFIGHTER TECH	74,789.00	17.12	0.00
FB0	15	Isley,Carlos D	FIREFIGHTER TECH	67,944.00	3,877.46	0.00
FB0	15	Isley,Michael T	FIREFIGHTER TECH	82,268.00	1,393.73	0.00
FB0	15	Jackson,Damien M	FIREFIGHTER EMT	68,919.00	78.89	0.00
FB0	15	Jackson,Donnita S	EMERGENCY MEDICAL TECH - Aqua Pro	54,452.00	1,825.97	0.00
FB0	15	Jackson,Elvin M	FIREFIGHTER TECH	86,008.00	984.52	0.00
FB0	15	Jackson,Jaimie L	FIREFIGHTER PARAMEDIC	72,832.00	5,552.45	0.00
FB0	15	Jackson,Jon W	FIREFIGHTER	79,580.00	728.75	0.00
FB0	15	Jackson,Keishea R	SERGEANT	76,851.00	1,146.14	0.00
FB0	15	Jackson,Keon A	FIREFIGHTER TECH	71,363.00	2,115.74	0.00
FB0	15	Jackson,Michael	FIREFIGHTER EMT	52,789.00	870.15	0.00
FB0	15	Jackson,Michael A	SERGEANT - Geographical	97,439.00	803.07	0.00
FB0	15	Jackson,Naqari M	HEAVY MOBILE EQUIP MECH	57,595.20	9,915.36	0.00
FB0	15	Jackson,William	FIREFIGHTER EMT	50,348.00	23.05	0.00
FB0	15	Jacobs,Terrence T	HEAVY MOBILE EQUIP REPAIRER	48,152.00	12,999.45	0.00
FB0	15	Javid,Shane	FIREFIGHTER EMT	52,789.00	615.03	0.00
FB0	15	Jeffcoat,Jeremiah A	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Jefferson III,Archie	FIREFIGHTER TECH	82,268.00	1,356.06	0.00
FB0	15	Jeffery IV,Alfred	FIREFIGHTER EMT	58,657.00	993.73	0.00
FB0	15	Jeffery,Timothy A	BATTALION FIRE CHIEF	127,478.00	6,983.90	0.00
FB0	15	Jenkins Jr.,Edward C	EMERGENCY MEDICAL TECH	57,016.00	3,570.96	0.00
FB0	15	Jenkins,David E.	FIREFIGHTER EMT	62,080.00	2,060.81	0.00
FB0	15	Jenkins,Tyrone A	LIEUTENANT	99,022.00	3,006.87	0.00
FB0	15	Johnson,Aaron D	FIREFIGHTER EMT	62,080.00	2,117.66	0.00
FB0	15	Johnson,Amir	FIREFIGHTER EMT	50,348.00	537.14	0.00
FB0	15	Johnson,Ashley Maurice	FIREFIGHTER EMT	62,080.00	4,803.82	0.00
FB0	15	Johnson,Briana D	FIREFIGHTER EMT	72,345.00	2,832.19	0.00
FB0	15	Johnson,Christopher	FIREFIGHTER TECH	86,008.00	3,307.99	0.00
FB0	15	Johnson,Dayisha L	FIRE INSPECTOR TECH - HZMT	87,886.00	876.75	0.00

FB0	15	Johnson,Gregory M	LIEUTENANT	99,022.00	1,654.33	0.00
FB0	15	Johnson,Heath D	FIREFIGHTER TECH	74,789.00	5,359.19	0.00
FB0	15	Johnson,Jonathan T.	LIEUTENANT	85,409.00	1,877.12	0.00
FB0	15	Johnson,Mark J.	FIREFIGHTER EMT	62,080.00	5,116.49	0.00
FB0	15	Johnson,Ricardo Andre	FIREFIGHTER EMT	58,657.00	1,270.35	0.00
FB0	15	Johnson,Ricky	LIEUTENANT	113,855.00	6,603.31	0.00
FB0	15	Johnson,Roderick K	FIREFIGHTER TECH	82,268.00	2,561.46	0.00
FB0	15	Johnson,Shanita M.	FIREFIGHTER TECH	74,789.00	2,765.21	0.00
FB0	15	Johnson,Sylvia C	Management Liaison Specialist	55,846.00	886.02	0.00
FB0	15	Johnson,Tonya M	FIREFIGHTER	75,962.00	60.87	0.00
FB0	15	Johnson,Tracie R	BATTALION EMS SUPVR CAPTAIN	103,153.00	2,668.56	0.00
FB0	15	Jones Hutchison,Chanel	PARAMEDIC	69,294.00	7,080.63	0.00
FB0	15	Jones,Charles R.	LIEUTENANT	90,020.00	1,433.18	0.00
FB0	15	Jones,Eric W	FIREFIGHTER TECH	71,363.00	571.82	0.00
FB0	15	Jones,Jonathan L	EMERGENCY MEDICAL TECH	54,452.00	3,894.03	0.00
FB0	15	Jones,Lawrence E	FIREFIGHTER TECH	64,524.00	4,535.00	0.00
FB0	15	Jones,Lucy L	EMS Preceptor	76,062.00	6,004.64	0.00
FB0	15	Jones,Marquet	FIREFIGHTER EMT	52,789.00	3,021.35	0.00
FB0	15	Jones,Michael	PARAMEDIC - BASIC	51,563.00	4,914.76	0.00
FB0	15	Jones,Oshane	FIREFIGHTER EMT	50,348.00	556.73	0.00
FB0	15	Jones,Ryan S	FIREFIGHTER EMT	62,080.00	92.37	0.00
FB0	15	Jordan,Antwan D	SERGEANT	80,692.00	3,473.01	0.00
FB0	15	Jorjorian,Adam D	FIREFIGHTER TECH	71,363.00	392.10	0.00
FB0	15	Justin,Tanya	FIREFIGHTER PARAMEDIC	87,645.00	742.41	0.00
FB0	15	Kalb,Brian S	SERGEANT	73,190.00	821.04	0.00
FB0	15	Kalinowski,Ronnie R	LIEUTENANT	81,030.00	1,391.31	0.00
FB0	15	Kauffman,Edward F.	CAPTAIN	100,611.00	6,426.39	0.00
FB0	15	Kearney Sr.,Robert F	SERGEANT - Code Enforcement	88,761.00	3,149.72	0.00
FB0	15	Keefe,David	LIEUTENANT	85,409.00	469.28	0.00
FB0	15	Keelan,Thomas W	FIREFIGHTER TECH	78,529.00	862.96	0.00
FB0	15	Keenan,William C	FIREFIGHTER TECH	71,363.00	2,352.62	0.00
FB0	15	Keeton,Antonio E	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Kelleher,Anthony P	SERGEANT	73,190.00	8,738.23	0.00
FB0	15	Keller,Joey R	FIREFIGHTER EMT	62,080.00	85.26	0.00
FB0	15	Kelley,James R	FIREFIGHTER EMT	68,919.00	884.73	0.00
FB0	15	Kelly,Chad W	SERGEANT	73,190.00	2,848.51	0.00
FB0	15	Kelly,John	FIRE INSPECTOR	81,326.00	1,818.11	0.00
FB0	15	Kelly,Joseph Patrick	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Kelly,Lanae A	PARAMEDIC	69,294.00	3,260.77	0.00
FB0	15	Kemp,Ronald M	LIEUTENANT	104,367.00	1,904.32	0.00
FB0	15	Kendrick,Kyle J	FIREFIGHTER TECH	71,363.00	6,820.32	0.00

FB0	15	Kennedy,Theodore J	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Kent,Keith	FIREFIGHTER EMT	52,789.00	553.28	0.00
FB0	15	Kephart,Ryan C.	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Keys,Charity I	Supply Management Specialist	57,267.00	261.56	0.00
FB0	15	Kinard,Patrick C	FIREFIGHTER EMT	65,500.00	1,558.31	0.00
FB0	15	King,Michael C	FIREFIGHTER EMT	68,919.00	788.91	0.00
FB0	15	Kingsbury,Ricardo L	FIREFIGHTER	79,580.00	3,534.45	0.00
FB0	15	Kipple,Zachary A	SERGEANT	73,190.00	1,642.07	0.00
FB0	15	Kirkpatrick,John K	ASST MARINE PILOT	73,931.00	406.21	0.00
FB0	15	Kiser,James E	FIREFIGHTER EMT	68,919.00	1,719.83	0.00
FB0	15	Kittrell,Darren V.	FIREFIGHTER EMT	62,080.00	1,932.90	0.00
FB0	15	Kittrell,James M	FIREFIGHTER TECH	86,008.00	3,524.59	0.00
FB0	15	Kline,Katherine L	FIREFIGHTER EMT	65,184.00	477.54	0.00
FB0	15	Kline,Kevin P	LIEUTENANT	90,020.00	1,978.47	0.00
FB0	15	Kline,Kevin W	FIREFIGHTER	72,345.00	66.25	0.00
FB0	15	Kloss,Daniel J	FIREFIGHTER EMT	62,080.00	2,075.02	0.00
FB0	15	Knaggs,Michael V	FIREFIGHTER TECH	78,529.00	2,660.79	0.00
FB0	15	Knigge,Sean H	FIREFIGHTER TECH	64,524.00	2,983.93	0.00
FB0	15	Knight,Michael	BATTALION FIRE CHIEF	117,045.00	2,222.73	0.00
FB0	15	Kolarick,Eric S	FIREFIGHTER TECH	67,944.00	746.64	0.00
FB0	15	Krabbe,Bret W	FIREFIGHTER EMT	68,919.00	1,246.48	0.00
FB0	15	Kramer,Blair W	FIREFIGHTER TECH	78,529.00	5,411.47	0.00
FB0	15	Kramer,Lynette	FIREFIGHTER PARAMEDIC	79,677.00	437.79	0.00
FB0	15	Krauss,Dustin K.	FIREFIGHTER EMT	62,080.00	739.04	0.00
FB0	15	Kues,Dennis H	FIREFIGHTER	75,962.00	34.78	0.00
FB0	15	Kuhn,Stephen	LIEUTENANT	109,111.00	5,045.88	0.00
FB0	15	Kurian,Vinu V.	FIREFIGHTER PARAMEDIC	65,989.00	6,813.41	0.00
FB0	15	Kurland,Ellen S	BATTALION EMS SUPVR CAPTAIN	118,835.00	10,066.16	0.00
FB0	15	Lacey,La'kisha L	BATTALION EMS SUPVR CAPTAIN	95,637.00	1,335.59	0.00
FB0	15	Lacore,Michael D	LIEUTENANT	109,111.00	5,745.31	0.00
FB0	15	Ladd,Brian F	FIREFIGHTER TECH	74,789.00	650.63	0.00
FB0	15	LAMMERT,PHILIP E	FIREFIGHTER PARAMEDIC	69,412.00	2,908.05	0.00
FB0	15	Lancaster,Christopher R	FIREFIGHTER EMT	72,345.00	5,581.56	0.00
FB0	15	Lance,Pernelle R	FIREFIGHTER	75,962.00	3,530.29	0.00
FB0	15	Landi,John R	FIREFIGHTER EMT	62,080.00	1,421.25	0.00
FB0	15	Lane,John W	FIREFIGHTER TECH - FOAM	86,008.00	9,668.01	0.00
FB0	15	Lantz,Larry E	EMS Preceptor	76,062.00	18,323.70	0.00
FB0	15	Lantz,Timothy M.	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Lara,Rudis A	PARAMEDIC - BASIC	60,071.00	13,252.33	0.00
FB0	15	Lare,Jeffery S	LIEUTENANT	85,409.00	2,346.40	0.00
FB0	15	Latimer,John E.	FIREFIGHTER EMT	72,345.00	33.13	0.00

FB0	15	Lato,John	BATTALION EMS SUPVR CAPTAIN - OM	113,176.00	435.29	0.00
FB0	15	Latta,Rashaad M	HEAVY MOBILE EQUIP REPAIRER	46,592.00	2,888.63	0.00
FB0	15	Lawler,Michael P	FIREFIGHTER TECH	78,529.00	71.91	0.00
FB0	15	Lawson Jr.,Porter	LIEUTENANT - Driver Training Program	99,623.00	431.06	0.00
FB0	15	Layman III,George M	LIEUTENANT	90,020.00	41.22	0.00
FB0	15	Lea,Betty J.	Training Technician	49,508.00	651.53	0.00
FB0	15	Leake,Dan C	GEN FOREMAN	90,833.60	2,601.89	0.00
FB0	15	Leanza,Daniel L	SERGEANT AIDE	92,796.00	4,440.11	0.00
FB0	15	Lee Jr.,Cranston V	LIEUTENANT	103,523.00	3,412.86	0.00
FB0	15	Lee,Anthony R	SERGEANT	93,202.00	6,362.81	0.00
FB0	15	Lee,Brian K	DEPUTY FIRE CHIEF	138,530.00	77.40	0.00
FB0	15	Lee,Cyprian O	FIREFIGHTER EMT	62,080.00	5,031.22	0.00
FB0	15	Lee,Wilma D	FIREFIGHTER TECH	86,008.00	1,791.84	0.00
FB0	15	Lehan,Edwin M	SERGEANT PARAMEDIC	110,474.00	6,070.00	0.00
FB0	15	Lehan,Richard K	LIEUTENANT	109,111.00	4,296.49	0.00
FB0	15	Leizear,Richard W	FIREFIGHTER EMT	68,919.00	1,672.49	0.00
FB0	15	Leland,Robert S	CAPTAIN	116,429.00	4,131.52	0.00
FB0	15	Lemons,Brandon D	FIREFIGHTER EMT	62,080.00	6,367.19	0.00
FB0	15	Lenyk,Justin W	FIREFIGHTER EMT	62,080.00	2,463.34	0.00
FB0	15	Leonard,Stephen V	BATTALION FIRE CHIEF	127,478.00	10,503.61	0.00
FB0	15	Lescure,John L	FIREFIGHTER EMT	62,080.00	1,023.30	0.00
FB0	15	Lewis,Angel M	BATTALION EMS SUPVR CAPTAIN	111,137.00	12,060.20	0.00
FB0	15	Lewis,Daniel E	FIREFIGHTER	83,197.00	4,018.91	0.00
FB0	15	Lewis,Larry E	LIEUTENANT	99,022.00	5,622.14	0.00
FB0	15	Lewis,Mark E	FIREFIGHTER TECH	82,268.00	4,444.88	0.00
FB0	15	lewis,Nicholas R	FIREFIGHTER PARAMEDIC	65,989.00	1,926.19	0.00
FB0	15	Lewis,Stephanie C	FIREFIGHTER EMT	68,919.00	804.69	0.00
FB0	15	Lewis,Todd O	LIEUTENANT	104,367.00	544.08	0.00
FB0	15	Leyland,Kimberly M	EMERGENCY MEDICAL TECH	54,452.00	2,851.57	0.00
FB0	15	Libcke Sr.,Joseph H	FIREFIGHTER	75,962.00	417.37	0.00
FB0	15	Lipton,Jeffrey	BATTALION EMS SUPVR CAPTAIN	124,494.00	8,778.44	0.00
FB0	15	Little,Calvin W	EMERGENCY MEDICAL TECH	55,734.00	8,880.60	0.00
FB0	15	Little,Ronald L	FIREFIGHTER TECH	86,008.00	39.38	0.00
FB0	15	Lloyd,Anthony D	FIREFIGHTER TECH	86,008.00	4,538.65	0.00
FB0	15	Lloyd,Darryl E	FIREFIGHTER TECH - FOAM	82,268.00	37.67	0.00
FB0	15	Lockett,Gerell	FIREFIGHTER EMT	62,080.00	1,961.32	0.00
FB0	15	Loessy,Karen A	FIREFIGHTER EMT	58,657.00	966.87	0.00
FB0	15	Loften,Kianna C	FIREFIGHTER PARAMEDIC	76,251.00	3,351.69	0.00
FB0	15	Logan,Kevin B	FIREFIGHTER TECH	86,008.00	2,441.61	0.00
FB0	15	Lomax,Keyon W	FIREFIGHTER EMT	65,500.00	1,559.52	0.00
FB0	15	Lomax,Ronda R	FIREFIGHTER EMT	83,197.00	914.26	0.00

FB0	15	Long,Keith T	LIEUTENANT PARAMEDIC	117,543.00	1,291.68	0.00
FB0	15	Long,Kenneth W	FIREFIGHTER PARAMEDIC	60,121.00	2,552.28	0.00
FB0	15	Lord,Douglas A	CAPTAIN	116,429.00	693.03	0.00
FB0	15	Lorentz,Michael S	LIEUTENANT	99,022.00	1,589.97	0.00
FB0	15	Loughnane,Daniel G.	SERGEANT PARAMEDIC	77,036.00	4,444.38	0.00
FB0	15	Louryk,Brent J	FIREFIGHTER EMT	65,500.00	719.78	0.00
FB0	15	Lovato,Daniel A.	FIREFIGHTER EMT	65,500.00	5,038.46	0.00
FB0	15	Love,Cyntrill Erica	FIRE INSPECTOR	85,199.00	2,683.42	0.00
FB0	15	Loving Jr.,Michael S	FIREFIGHTER TECH	64,524.00	29.54	0.00
FB0	15	Lowe,Anthony R	FIREFIGHTER	86,008.00	3,997.15	0.00
FB0	15	Lowe,Charles V	FIREFIGHTER EMT	68,919.00	2,745.41	0.00
FB0	15	Lowry Jr.,Robert	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Lucas,Mark P	LIEUTENANT	109,111.00	1,248.98	0.00
FB0	15	Lucas,Quentin L	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Lucas,Susan P	PARAMEDIC	69,294.00	9,970.91	0.00
FB0	15	Luckett,Mark E	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Lusby,Jason R	FIREFIGHTER EMT	62,080.00	412.16	0.00
FB0	15	Lyles,Aretha G	PARAMEDIC	67,727.00	15,638.70	0.00
FB0	15	Lyon,Joseph L	FIREFIGHTER	83,197.00	38.09	0.00
FB0	15	Lyons,Kenneth L	PARAMEDIC	69,294.00	2,846.44	0.00
FB0	15	Lytton,Anthony G	LIEUTENANT	109,111.00	4,621.23	0.00
FB0	15	Mack,Charles A	BATTALION FIRE CHIEF	127,478.00	1,284.11	0.00
FB0	15	Mackall,Andre D	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Magruder,DeAngela N	PUBLIC AFFAIRS SPECIALIST	76,596.00	727.30	0.00
FB0	15	Maguire Jr.,Thomas E	MACHINIST	68,577.60	98.91	0.00
FB0	15	Mardo,Darin M	FIREFIGHTER EMT	65,500.00	89.97	0.00
FB0	15	Marshall,Robert A	FIREFIGHTER	75,962.00	34.78	0.00
FB0	15	Martenas,Matthew I	SERGEANT	76,851.00	281.51	0.00
FB0	15	Martin Jr.,George R	FIREFIGHTER EMT	72,345.00	1,252.67	0.00
FB0	15	Martin,Donald H	BATTALION FIRE CHIEF	132,328.00	21.18	0.00
FB0	15	Martin,Dwayne A	SERGEANT PARAMEDIC AIDE	101,267.00	1,112.82	0.00
FB0	15	Martin,Robert C.	FIREFIGHTER EMT	72,345.00	1,556.88	0.00
FB0	15	Martincheck,George P	FIREFIGHTER TECH	74,789.00	616.38	0.00
FB0	15	Marzette,Melanie A.	PARAMEDIC - BASIC	50,145.00	1,918.72	0.00
FB0	15	Mason Jr.,James R	FIREFIGHTER TECH	86,008.00	236.29	0.00
FB0	15	Mason,Christopher R	FIREFIGHTER EMT	72,345.00	397.50	0.00
FB0	15	Mason,Rodney A	FIREFIGHTER TECH	82,268.00	2,825.12	0.00
FB0	15	Mason,Roshawnda K	SERGEANT	76,851.00	1,583.47	0.00
FB0	15	Mason,Tikeeia I	FIREFIGHTER EMT	62,080.00	42.63	0.00
FB0	15	Matheson,Christopher	FIREFIGHTER EMT	50,348.00	5.76	0.00
FB0	15	Mathews,Timothy	FIREFIGHTER EMT	50,348.00	322.74	0.00

FB0	15	Mathias,Jeffrey A.	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Matthews,Norita V	FIRE INSPECTOR TECHNICIAN HEALTH	91,881.00	176.69	0.00
FB0	15	Matthews,Steven L	FIREFIGHTER TECH - AIR	82,268.00	1,393.73	0.00
FB0	15	Matthews,Vickter M	FIREFIGHTER EMT	62,080.00	6,765.15	0.00
FB0	15	May Jr.,Reginald E	FIREFIGHTER EMT	65,500.00	4,896.32	0.00
FB0	15	May,Steven	FIREFIGHTER EMT	52,789.00	1,838.38	0.00
FB0	15	Mayhew,Donald N	LIEUTENANT	104,367.00	621.24	0.00
FB0	15	Mayo,Garry W	FIREFIGHTER EMT	79,580.00	4,299.65	0.00
FB0	15	Mazzeo,Patrick R.	FIREFIGHTER TECH	74,789.00	4,640.03	0.00
FB0	15	Mcallister,Terry B	FIREFIGHTER TECH	82,268.00	791.04	0.00
FB0	15	McClellan Jr.,Michael	FIREFIGHTER EMT	58,657.00	213.29	0.00
FB0	15	Mccloskey,Walter W	LIEUTENANT	94,521.00	1,558.05	0.00
FB0	15	Mcclure,Walter F	LIEUTENANT	109,111.00	3,565.84	0.00
FB0	15	McComas,Eric M	FIREFIGHTER EMT	50,348.00	1,429.29	0.00
FB0	15	Mcconnell,Kevin P.	FIREFIGHTER EMT	72,345.00	430.63	0.00
FB0	15	Mccoy Jr.,James M	FIREFIGHTER EMT	68,919.00	157.78	0.00
FB0	15	Mccoy,Daniel W	CAPTAIN	95,637.00	3,617.05	0.00
FB0	15	McCray,Terrell Monricko	Program Support Assistant	40,436.00	784.89	0.00
FB0	15	Mcdonough,Michael J	FIREFIGHTER TECH	78,529.00	35.96	0.00
FB0	15	Mcdougal,Gala M	FIRE INVESTIGATOR - FIU2	91,881.00	1,935.22	0.00
FB0	15	Mcdougal,Ignacio	FIREFIGHTER EMT	68,919.00	378.68	0.00
FB0	15	McDowney,Calvin L	FIREFIGHTER EMT	83,197.00	3,599.88	0.00
FB0	15	McDuffie,Jimmy G	FIREFIGHTER TECH	78,529.00	1,806.82	0.00
FB0	15	Mcgann,Timothy S	SERGEANT	76,851.00	3,140.93	0.00
FB0	15	Mcguire,Eric G	CAPTAIN - Regulations Officer	110,672.00	4,575.86	0.00
FB0	15	Mchale,Michael	FIREFIGHTER EMT	58,657.00	401.30	0.00
FB0	15	Mckinley,Rosalyn F	EMERGENCY MEDICAL TECH	57,016.00	3,717.17	0.00
FB0	15	Mckinney,Jared R	FIREFIGHTER EMT	65,500.00	3,036.57	0.00
FB0	15	McKnight,Clemente J	FIREFIGHTER EMT	65,500.00	710.62	0.00
FB0	15	McKnight,J'Quan	FIREFIGHTER EMT	50,348.00	626.66	0.00
FB0	15	Mcknight,Steve A	FIREFIGHTER TECH	78,529.00	1,761.87	0.00
FB0	15	Mckoy,Anthony T	LIEUTENANT	94,521.00	1,190.17	0.00
FB0	15	Mclain,David	CAPTAIN	127,013.00	4,885.12	0.00
FB0	15	Mclaughlin,Stephanie D	FIRE INSPECTOR TECH	91,881.00	331.30	0.00
FB0	15	McMahan,Derek T.	FIREFIGHTER PARAMEDIC	65,989.00	921.55	0.00
FB0	15	McMahon,James P	FIREFIGHTER PARAMEDIC	65,989.00	5,120.57	0.00
FB0	15	Mcmillan,Kermit J	FIREFIGHTER EMT	72,345.00	331.25	0.00
FB0	15	Mcnally,Joseph K.	LIEUTENANT	85,409.00	508.39	0.00
FB0	15	Mcneece,Daniel R	SERGEANT	76,851.00	2,609.03	0.00
FB0	15	Mcrae,Kevin A	LIEUTENANT	104,367.00	1,338.04	0.00
FB0	15	McVey,Kevin Connelly	VICE FIREFIGHTER TECH	64,524.00	7,740.49	0.00

FB0	15	Meachum,Michael A	BATTALION EMS SUPVR CAPTAIN	109,983.00	1,559.86	0.00
FB0	15	Meckley,William J.	FIREFIGHTER EMT	62,080.00	4,377.45	0.00
FB0	15	Meinhardt,Craig J	FIREFIGHTER EMT	65,500.00	2,024.39	0.00
FB0	15	MENDES,DEMARCO	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Mendez,Oscar A.	PUBLIC AFFAIRS SPECIALIST (Bilingual)	86,189.00	362.34	0.00
FB0	15	Mendoza,Luis A	EMERGENCY MEDICAL TECH	54,452.00	3,930.39	0.00
FB0	15	Merryman,Dustin Elliott	FIREFIGHTER PARAMEDIC	69,412.00	3,813.84	0.00
FB0	15	Midkiff,Raleigh	FIREFIGHTER EMT	58,657.00	3,343.73	0.00
FB0	15	Miedzinski,Joseph	FIREFIGHTER EMT	52,789.00	24.17	0.00
FB0	15	Miesse,Miletus H.	FIREFIGHTER PARAMEDIC	65,989.00	5,544.41	0.00
FB0	15	Miller,Anthony L	EMERGENCY MEDICAL TECH	57,016.00	1,922.24	0.00
FB0	15	Miller,Charles F	FIREFIGHTER EMT	75,962.00	34.78	0.00
FB0	15	Miller,Jr,Jeffrey D	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Miller,Reginald C	FIREFIGHTER TECH	82,268.00	2,825.13	0.00
FB0	15	Miller,Ronnell C.	EMERGENCY MEDICAL TECH	55,734.00	4,637.69	0.00
FB0	15	Miller,Travis L	FIREFIGHTER EMT	68,919.00	757.35	0.00
FB0	15	Millner,Alfred R	Program Support Assistant	40,436.00	1,788.18	0.00
FB0	15	Mills,Steven D	CAPTAIN	116,429.00	9,169.04	0.00
FB0	15	Mills,Tarik	FIREFIGHTER EMT	52,789.00	966.83	0.00
FB0	15	Mims,Darlene J	FIREFIGHTER TECH	82,268.00	1,167.72	0.00
FB0	15	Mitchell,Irving L	FIREFIGHTER TECH	78,529.00	71.91	0.00
FB0	15	Mitchell,Joseph E	FIRE INSPECTOR TECHNICIAN HEALTH	91,881.00	4,143.90	0.00
FB0	15	Mitchell,Roderick K	FIREFIGHTER TECH	82,268.00	904.04	0.00
FB0	15	Mitchell,Torez D	HEAVY MOBILE EQUIP MECH FORMN	72,321.60	15,750.83	0.00
FB0	15	Mizenko Jr.,Edward John	FIREFIGHTER EMT	68,919.00	378.68	0.00
FB0	15	Mobley,Theodore	FIREFIGHTER EMT	52,789.00	580.10	0.00
FB0	15	Mokracek,Matthew D	FIREFIGHTER PARAMEDIC	60,121.00	1,584.94	0.00
FB0	15	Montgomery,Colin J	FIREFIGHTER	79,580.00	36.44	0.00
FB0	15	Moody,Aljeanetha S	PARALEGAL SPECIALIST	66,306.00	1,601.87	0.00
FB0	15	Mooney,Robert A	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Moore,Christopher M	SERGEANT AIDE	76,851.00	211.13	0.00
FB0	15	Moore,Jason R	LIEUTENANT	90,020.00	1,422.02	0.00
FB0	15	Moore,Patrick K.	FIREFIGHTER EMT	62,080.00	2,604.43	0.00
FB0	15	Moore,Scott L	FIREFIGHTER PARAMEDIC	72,832.00	1,167.19	0.00
FB0	15	Moose,Adam O	LIEUTENANT FPD	81,030.00	482.32	0.00
FB0	15	Moose,Brian J	FIREFIGHTER EMT	62,080.00	42.64	0.00
FB0	15	Moreland,Christopher	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Morrell,Donald E	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Morris,Arthur A.	PARAMEDIC	66,160.00	3,744.30	0.00
FB0	15	Morton,Joyce A	EMS Preceptor	76,062.00	1,014.77	0.00
FB0	15	Mosley,Joseph K.	VICE FIREFIGHTER TECH	74,789.00	3,612.75	0.00

FB0	15	Moulton,Sharon P.	BATTALION EMS SUPVR CAPTAIN	98,241.00	7,714.46	0.00
FB0	15	Muccino,Stephen J	FIREFIGHTER	83,197.00	457.13	0.00
FB0	15	Mueller,Christian S	FIREFIGHTER EMT	68,919.00	978.25	0.00
FB0	15	Mullen,Christopher K	FIREFIGHTER PARAMEDIC TECH	71,856.00	4,425.20	0.00
FB0	15	Mullikin,Robert P	BATTALION FIRE CHIEF - SO	127,478.00	3,014.80	0.00
FB0	15	Mullins,Anthony L	FIREFIGHTER EMT	72,365.00	3,945.34	0.00
FB0	15	Munford,Bryan O	FIREFIGHTER EMT	68,919.00	4,133.87	0.00
FB0	15	Murphy,Garrett Thomas	FIREFIGHTER EMT	62,080.00	56.85	0.00
FB0	15	Murphy,Michael T	FIREFIGHTER TECH	71,363.00	32.68	0.00
FB0	15	Murphy,Steven G	SERGEANT AIDE	88,966.00	1,262.80	0.00
FB0	15	Murphy,Zachariah M	PARAMEDIC - BASIC	50,145.00	2,056.34	0.00
FB0	15	Muyleart Jr.,Harry I	SERGEANT	73,190.00	422.25	0.00
FB0	15	Myers,Daniel W	FIREFIGHTER EMT	68,919.00	5,285.68	0.00
FB0	15	Myers,Robert Allen	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Myles Jr.,Joseph B	FIREFIGHTER	75,962.00	2,921.61	0.00
FB0	15	Nabinett,Darlene	FIREFIGHTER	83,197.00	1,828.51	0.00
FB0	15	Nalborczyk,Benjamin E.	FIREFIGHTER EMT	62,080.00	987.76	0.00
FB0	15	Nehf Jr.,Kenneth E	SERGEANT	88,966.00	488.82	0.00
FB0	15	Nelson,Darlene R	PARAMEDIC - BASIC	60,071.00	5,128.67	0.00
FB0	15	Nelson,Delonte	FIREFIGHTER EMT	52,789.00	1,775.23	0.00
FB0	15	Nero Sr.,Rashid A	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Nesbitt,Keith B	SERGEANT	97,439.00	2,052.27	0.00
FB0	15	Neuman,Michael Paul	FIREFIGHTER EMT	58,657.00	26.86	0.00
FB0	15	Newby,Adrienne	PARAMEDIC - BASIC	51,563.00	3,645.18	0.00
FB0	15	Newman,Daniel	FIREFIGHTER EMT	50,348.00	23.05	0.00
FB0	15	Newman,Larone R	EMERGENCY MEDICAL TECH	54,452.00	4,210.04	0.00
FB0	15	Nicholson,Dominic D	FIREFIGHTER EMT	68,919.00	1,901.27	0.00
FB0	15	Nickens,Keith D	CAPTAIN	110,672.00	4,423.86	0.00
FB0	15	Nicks,Gerald O	FIREFIGHTER EMT	62,080.00	1,392.82	0.00
FB0	15	Norman Jr.,Kenneth L	HEAVY MOBILE EQUIP MECH	68,577.60	5,475.14	0.00
FB0	15	Norment,Richard W.	LIEUTENANT	85,409.00	2,874.34	0.00
FB0	15	Nwosu,Nathan N	EMERGENCY MEDICAL TECH	57,016.00	1,173.65	0.00
FB0	15	O' Byrne,Holly A	PARAMEDIC	56,758.00	9,442.24	0.00
FB0	15	O'Byrne,Ian C	FIREFIGHTER EMT	72,345.00	2,418.13	0.00
FB0	15	O'conner,Paul M	LIEUTENANT	90,020.00	2,308.20	0.00
FB0	15	Oloff,Christopher F	FIREFIGHTER	72,345.00	82.82	0.00
FB0	15	Olinger Jr.,Milton H	FIREFIGHTER	75,962.00	852.13	0.00
FB0	15	Oliphant,Christopher H	FIREFIGHTER EMT	72,365.00	66.26	0.00
FB0	15	Omasere,Oluwafunmike Ayosun	SERGEANT PARAMEDIC	96,664.00	1,593.36	0.00
FB0	15	Ordile,K. Gregory	FIREFIGHTER EMT	62,080.00	42.64	0.00
FB0	15	Orosz,Nicholas	FIREFIGHTER PARAMEDIC	65,989.00	2,235.89	0.00

FB0	15	Orsi Jr.,David T	FIREFIGHTER EMT	65,500.00	839.74	0.00
FB0	15	Ortenzo,Joseph	FIREFIGHTER EMT	68,919.00	757.36	0.00
FB0	15	Osgood,Ted F	FIREFIGHTER TECH	82,268.00	452.02	0.00
FB0	15	Otte,Kenneth August	FIREFIGHTER EMT	58,657.00	644.58	0.00
FB0	15	Otterbacher,Joshua	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Ottley,Elsa B	EMERGENCY MEDICAL TECH	51,888.00	6,350.85	0.00
FB0	15	Oudshoorn,Bert	FIREFIGHTER TECH	78,529.00	431.48	0.00
FB0	15	Owen,Matthew T	FIREFIGHTER EMT	62,080.00	2,046.60	0.00
FB0	15	Owens,Derrell J.	FIREFIGHTER TECH	64,524.00	709.05	0.00
FB0	15	Paiva,Joshua Joseph	FIREFIGHTER PARAMEDIC	60,121.00	1,460.81	0.00
FB0	15	Palmer,Brian D	FIREFIGHTER TECH	71,363.00	32.68	0.00
FB0	15	PALMER,JUSTIN L.	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Palmer,Victor D	FIREFIGHTER EMT	68,900.00	1,609.87	0.00
FB0	15	Panek,Brent W	BATTALION EMS SUPVR CAPTAIN - OM	124,494.00	209.48	0.00
FB0	15	Papariello,Joseph C	SERGEANT PARAMEDIC	92,061.00	1,391.03	0.00
FB0	15	Paramore,Reginald K	EMS Preceptor	76,062.00	7,315.21	0.00
FB0	15	Parker,Amber	FIREFIGHTER EMT	50,348.00	1,182.39	0.00
FB0	15	Parker,David H	FIREFIGHTER EMT	75,962.00	939.09	0.00
FB0	15	Parker,Emmanuel A	FIREFIGHTER EMT	62,080.00	2,728.80	0.00
FB0	15	Parker,Evelyn M	IT SPECIALIST (CUSTOMER SUPPORT)	93,533.00	89.94	0.00
FB0	15	Parrish,Laurie C	FIREFIGHTER EMT	62,080.00	1,080.15	0.00
FB0	15	Parrott,Corey A	FIREFIGHTER PARAMEDIC	62,566.00	4,182.53	0.00
FB0	15	Parson,James E	FIREFIGHTER TECH	82,268.00	431.48	0.00
FB0	15	Partridge,James L	CAPTAIN	121,721.00	27.87	0.00
FB0	15	Pata,Nicholas	FIREFIGHTER EMT	50,348.00	23.05	0.00
FB0	15	Patterson,Curtis	FIREFIGHTER EMT	62,080.00	1,794.25	0.00
FB0	15	Patterson,Natalie L	FIREFIGHTER PARAMEDIC	60,121.00	166.09	0.00
FB0	15	Patterson,Paul L	FIREFIGHTER TECH	71,363.00	1,993.18	0.00
FB0	15	Patton,Jeffrey L	LIEUTENANT	93,950.00	5,280.40	0.00
FB0	15	Patton,Zackery Travis	Heavy Mobile Equip Mech Leader	71,032.00	8,578.69	0.00
FB0	15	Payden,Darryl L	FIREFIGHTER TECH - AIR	86,008.00	157.52	0.00
FB0	15	Payne,Derek M	FIREFIGHTER TECH	82,268.00	2,825.13	0.00
FB0	15	Payne,Ernest E	FIREFIGHTER	79,580.00	2,805.71	0.00
FB0	15	Payton,Ronald	FIREFIGHTER EMT	72,345.00	364.38	0.00
FB0	15	Pearson,Robert V	CAPTAIN	110,672.00	4,383.31	0.00
FB0	15	Pegues,James	FIREFIGHTER EMT	72,345.00	861.26	0.00
FB0	15	Pelekhaty,Oleg	SERGEANT	69,704.00	4,799.33	0.00
FB0	15	Pell,Richard S	PARAMEDIC	66,160.00	6,372.76	0.00
FB0	15	Pennington,Gerald L.	FIRE ARSON INVESTIGATOR ARMED	90,575.00	1,244.16	0.00
FB0	15	Pennington,James L	FIREFIGHTER TECH	78,529.00	431.48	0.00
FB0	15	Penny,Gary A	SERGEANT	93,202.00	5,377.04	0.00

FB0	15	Perez,Ronaun L	FIREFIGHTER TECH	82,268.00	3,528.86	0.00
FB0	15	Perry,Brian A.	FIREFIGHTER PARAMEDIC	65,989.00	7,546.14	0.00
FB0	15	Peters,Anthony M	FIREFIGHTER	75,962.00	34.78	0.00
FB0	15	Peterson,Paul M.	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Peterson,Ralph	HEAVY MOBILE EQUIP MECH FORMN	75,441.60	7,799.10	0.00
FB0	15	Peterson,Richard S	SERGEANT	80,692.00	1,308.98	0.00
FB0	15	Peterson,Vernon I	FIREFIGHTER TECH	82,268.00	37.67	0.00
FB0	15	Pettis,Tekola A	FIREFIGHTER EMT	62,080.00	3,922.64	0.00
FB0	15	Peyton,David H	FIREFIGHTER PARAMEDIC	87,645.00	8,628.05	0.00
FB0	15	Piedrahita,William	FIREFIGHTER	79,580.00	874.51	0.00
FB0	15	Pierce,Francis I	FIREFIGHTER EMT	72,365.00	4,936.98	0.00
FB0	15	Pignataro,John Anthony	FIREFIGHTER EMT	58,657.00	704.78	0.00
FB0	15	Pinkney,Kimberley P	FIRE INSPECTOR	89,072.00	3,190.31	0.00
FB0	15	Pinkney,Wendy C	FIRE INSPECTOR TECHNICIAN HEALTH	87,886.00	1,426.03	0.00
FB0	15	Pinnix,Jacqueline D.	PARAMEDIC - BASIC	60,071.00	4,898.27	0.00
FB0	15	Pinto,Christopher Joseph	VICE FIREFIGHTER TECH	64,524.00	2,393.07	0.00
FB0	15	Pitter,Leighton G	LIEUTENANT PARAMEDIC	117,543.00	5,398.60	0.00
FB0	15	Pitts Jr.,Vance L	EMERGENCY MEDICAL TECH	57,016.00	740.56	0.00
FB0	15	Pleasant,Tommy T	FIREFIGHTER TECH	82,268.00	527.36	0.00
FB0	15	Poe,Duane	FIREFIGHTER TECH	64,524.00	1,093.13	0.00
FB0	15	Poetker,Michael R	SERGEANT	76,851.00	281.51	0.00
FB0	15	Poles,Michael	LIEUTENANT	85,409.00	938.56	0.00
FB0	15	Polish,Richard A	LIEUTENANT	81,030.00	37.10	0.00
FB0	15	Pollard,Deonte Marquette	FIREFIGHTER EMT	58,657.00	1,573.84	0.00
FB0	15	Porter,John S	FIREFIGHTER EMT	72,345.00	1,192.50	0.00
FB0	15	Posey,Anita C	EMERGENCY MEDICAL TECH	55,734.00	7,183.11	0.00
FB0	15	Potter,Calvert L	FIREFIGHTER	79,580.00	4,955.53	0.00
FB0	15	Potts,Robert	FIREFIGHTER EMT	50,348.00	537.14	0.00
FB0	15	Poust,Daniel L	CAPTAIN	110,672.00	4,053.93	0.00
FB0	15	Powell Jr.,Melvin M	FIREFIGHTER	79,580.00	1,384.63	0.00
FB0	15	Pratt,Donald J	FIREFIGHTER EMT	68,919.00	55.23	0.00
FB0	15	Pratt,Gregory K	FIREFIGHTER TECH	86,008.00	5,040.75	0.00
FB0	15	Pratt,LaVerne C	BATTALION EMS SUPVR CAPTAIN	103,153.00	1,309.78	0.00
FB0	15	Preslipsky,Charles M	SERGEANT	76,851.00	457.45	0.00
FB0	15	Price,Torrence	FIREFIGHTER EMT	50,348.00	829.92	0.00
FB0	15	Price,Woodrow B	FIREFIGHTER EMT	68,919.00	2,224.72	0.00
FB0	15	Primus,Celina C	FIREFIGHTER EMT	68,919.00	6,437.49	0.00
FB0	15	Prince,Anthony M	FIREFIGHTER	79,580.00	72.88	0.00
FB0	15	Pringle,Kevin A.	FIREFIGHTER EMT	72,345.00	397.50	0.00
FB0	15	Puglisi,Michael J	SERGEANT	76,851.00	2,181.66	0.00
FB0	15	Pye II,Nathaniel	FIREFIGHTER EMT	50,348.00	276.64	0.00

FB0	15	Pylar,David J	SERGEANT	80,692.00	4,581.42	0.00
FB0	15	Qazei,Abdul M	FIREFIGHTER TECH	78,529.00	6,580.04	0.00
FB0	15	Quick Jr.,Darryl Anthony	FIREFIGHTER EMT	58,657.00	1,369.73	0.00
FB0	15	Rabaiotti,Michael J	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Rambo,Kenton D	FIREFIGHTER EMT	62,080.00	1,109.66	0.00
FB0	15	Ramirez,Michael A	FIREFIGHTER EMT	68,919.00	2,745.41	0.00
FB0	15	Randolph,Kisha R	EMERGENCY MEDICAL TECH	57,016.00	422.55	0.00
FB0	15	Raymer,Robert J.	FIREFIGHTER PARAMEDIC	69,412.00	325.76	0.00
FB0	15	Reed Jr.,Wayne	FIREFIGHTER EMT	50,348.00	23.05	0.00
FB0	15	Reed,Trevor	FIREFIGHTER	83,197.00	38.09	0.00
FB0	15	Reid,Errol S	FIREFIGHTER EMT	62,080.00	113.70	0.00
FB0	15	Reid,Luciean T	FIREFIGHTER TECH	82,268.00	659.20	0.00
FB0	15	Reid,Yvette C	EMERGENCY MEDICAL TECH	57,016.00	9,689.50	0.00
FB0	15	Reynolds,Charles J	FIREFIGHTER EMT	68,919.00	1,151.82	0.00
FB0	15	Reynolds,Terry L	BATTALION FIRE CHIEF	127,478.00	12,546.53	0.00
FB0	15	Reynolds,Vanzago	LIEUTENANT	104,367.00	573.45	0.00
FB0	15	Rhodes Jr.,Charles T	FIREFIGHTER EMT	58,657.00	26.86	0.00
FB0	15	Rhone,Theodore A	FIREFIGHTER	75,962.00	7,964.88	0.00
FB0	15	Rice Jr.,Edward C	CAPTAIN	111,137.00	13,612.26	0.00
FB0	15	Rich III,Roy J	FIREFIGHTER	58,657.00	322.29	0.00
FB0	15	Riddick,Thomas G	LIEUTENANT	99,022.00	544.08	0.00
FB0	15	Ridgely,Paul D	FIREFIGHTER TECH	78,529.00	862.96	0.00
FB0	15	Ridgeway,Michael S	SERGEANT	76,851.00	2,955.81	0.00
FB0	15	Rimm,Andrew J	FIREFIGHTER EMT	68,919.00	1,167.59	0.00
FB0	15	Rimm,Kevin M	FIREFIGHTER TECH	86,008.00	1,181.43	0.00
FB0	15	Rine,Thomas E	FIREFIGHTER TECH	82,268.00	2,919.30	0.00
FB0	15	Ringgold,Joshua	FIREFIGHTER EMT	62,080.00	1,705.50	0.00
FB0	15	Roach,Bernard T	LIEUTENANT - Geographical	104,367.00	3,888.69	0.00
FB0	15	Roane Jr.,Ferman	LIEUTENANT	99,022.00	519.35	0.00
FB0	15	Roane,Gregory	FIREFIGHTER EMT	50,348.00	3,637.61	0.00
FB0	15	Roberts Jr.,Robert Owen	FIREFIGHTER EMT	62,080.00	1,179.64	0.00
FB0	15	Roberts,Krystal D	FIREFIGHTER EMT	62,080.00	1,321.76	0.00
FB0	15	Roberts,Kwame Q	CAPTAIN	116,429.00	3,726.58	0.00
FB0	15	Roberts,Pamela A	PARAMEDIC - BASIC	60,071.00	3,163.36	0.00
FB0	15	Robertson,Dion X	LIEUTENANT	104,367.00	4,205.28	0.00
FB0	15	Robey Jr.,George A	LIEUTENANT	109,111.00	1,199.02	0.00
FB0	15	Robinson,Eboni L	FIREFIGHTER EMT	62,080.00	1,208.06	0.00
FB0	15	Robinson,Emani A	FIREFIGHTER EMT	50,348.00	1,358.98	0.00
FB0	15	Robinson,Joseph D.	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Robinson,Karl H	BATTALION EMS SUPVR CAPTAIN	100,419.00	1,538.01	0.00
FB0	15	Robinson,Sylvester A	CAPTAIN	116,429.00	639.72	0.00

FB0	15	Robinson,Terry L	FIREFIGHTER TECH	82,268.00	5,330.08	0.00
FB0	15	Robinson,Wayne P	FIREFIGHTER TECH	89,747.00	6,389.96	0.00
FB0	15	Rodgers Sr.,Djante J	SERGEANT AIDE	80,692.00	4,285.84	0.00
FB0	15	Rodriguez,Mayra I	PARAMEDIC	69,294.00	3,569.23	0.00
FB0	15	Rogers,Michael E	FIREFIGHTER TECH	86,008.00	4,804.46	0.00
FB0	15	Rogers,Timothy	LIEUTENANT - EMS - ELO4	109,111.00	4,446.37	0.00
FB0	15	Romero,Henry A	MARINE ENGINEER	112,570.00	5,708.40	0.00
FB0	15	Rooney,John J	FIREFIGHTER TECH	78,529.00	2,588.88	0.00
FB0	15	Roop,Michael A.	LIEUTENANT	85,409.00	3,544.94	0.00
FB0	15	Rosa,Annette	EMERGENCY MEDICAL TECH	57,016.00	9,582.48	0.00
FB0	15	Rose,William P.	SERGEANT AIDE	80,692.00	1,958.18	0.00
FB0	15	Rose,William S.	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Rosebrough,William S.	FIREFIGHTER PARAMEDIC	69,412.00	30.21	0.00
FB0	15	Rosich-Capo,Marie A	BATTALION EMS SUPVR CAPTAIN	114,765.00	2,648.42	0.00
FB0	15	Roundtree Jr.,Ronald B	FIREFIGHTER TECH	71,363.00	32.68	0.00
FB0	15	Rucker,Tomi	FIRE ARSON INVESTIGATOR ARMED	86,458.00	11,282.29	0.00
FB0	15	Rudy,Brian	CAPTAIN	100,611.00	2,709.39	0.00
FB0	15	Ruiz,Rosalio	SERGEANT PARAMEDIC	92,061.00	6,069.95	0.00
FB0	15	Russell Roach,Eugene F	FIREFIGHTER EMT	68,919.00	5,269.91	0.00
FB0	15	Rust,Dominque	FIREFIGHTER EMT	52,789.00	459.24	0.00
FB0	15	Rust,Nicole R	EMERGENCY MEDICAL TECH	54,452.00	8,264.83	0.00
FB0	15	Ryan,Charles A	FIREFIGHTER EMT	72,345.00	5,465.63	0.00
FB0	15	Ryan,Gene T	FIREFIGHTER PARAMEDIC	65,989.00	763.08	0.00
FB0	15	Ryan,Jared J	FIREFIGHTER PARAMEDIC	65,989.00	1,692.03	0.00
FB0	15	Sa'adah,Rafael	BATTALION FIRE CHIEF	122,628.00	14,886.35	0.00
FB0	15	Sackey,Seth O	CAPTAIN	121,721.00	4,263.58	0.00
FB0	15	Sadowski,Mark R	LIEUTENANT	104,367.00	1,146.90	0.00
FB0	15	Salmon,Thrifine A	FIREFIGHTER PARAMEDIC	69,412.00	1,064.70	0.00
FB0	15	Salmon,Worthnel A	PARAMEDIC	67,727.00	5,132.81	0.00
FB0	15	Sampson,Gary D	EMERGENCY MEDICAL TECH	54,452.00	4,810.98	0.00
FB0	15	Sampson,Hosea L	LIEUTENANT	99,022.00	45.34	0.00
FB0	15	Samuels,Shantice	FIREFIGHTER EMT	50,348.00	978.52	0.00
FB0	15	Sanchez,Donovan N	FIRE ARSON INVESTIGATOR ARMED	63,956.00	2,020.59	0.00
FB0	15	Sanders,David L.	FIREFIGHTER PARAMEDIC	79,677.00	2,097.72	0.00
FB0	15	Sanders,Jadonna J	FIRE INVESTIGATOR - FIU4	79,897.00	6,484.30	0.00
FB0	15	Sandy,Matthew J	ASST MARINE PILOT	73,931.00	1,658.70	0.00
FB0	15	Santos,Steffen W	FIREFIGHTER EMT	68,919.00	504.90	0.00
FB0	15	Saval,Harry M	FIREFIGHTER TECH	71,363.00	784.21	0.00
FB0	15	Schaefer,Paul M	BATTALION FIRE CHIEF	127,478.00	4,260.95	0.00
FB0	15	Schaffer,Frederick S	FIREFIGHTER EMT	72,345.00	530.00	0.00
FB0	15	Schaffer,Richard D	MARINE PILOT	107,676.00	8,775.79	0.00

FB0	15	Schickler,Karl R	FIREFIGHTER EMT	65,500.00	359.89	0.00
FB0	15	Schlegel,Steven J	FIREFIGHTER EMT	62,080.00	5,265.73	0.00
FB0	15	Schneider,Henry L	LIEUTENANT PARAMEDIC	117,543.00	2,421.90	0.00
FB0	15	Schott,David T	FIREFIGHTER PARAMEDIC	65,989.00	1,117.94	0.00
FB0	15	Schuler,Thomas M	FIREFIGHTER EMT	58,657.00	709.69	0.00
FB0	15	Schwarzman,Richard A	FIREFIGHTER TECH	82,268.00	5,480.76	0.00
FB0	15	Scire,Jeffrey T	FIREFIGHTER TECH	78,529.00	934.87	0.00
FB0	15	Scott,Deborah Y	EXECUTIVE ASSISTANT	74,538.00	1,774.18	0.00
FB0	15	Scott,Lee A	FIREFIGHTER	79,580.00	72.88	0.00
FB0	15	Scott,Lenora	PARAMEDIC	67,727.00	735.24	0.00
FB0	15	Scott,Matthew W	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Sealey,Toby R	FIREFIGHTER EMT	65,500.00	682.20	0.00
FB0	15	Sebastianelli,Matthew J	FIREFIGHTER EMT	58,657.00	644.58	0.00
FB0	15	Sedegah,Martin E	FIREFIGHTER EMT	58,657.00	26.86	0.00
FB0	15	Seekford,William D	FIREFIGHTER TECH	78,529.00	4,386.71	0.00
FB0	15	Sefton,Christopher	BATTALION FIRE CHIEF	122,628.00	8,092.10	0.00
FB0	15	Sefton,Scott A	LIEUTENANT	109,111.00	5,395.59	0.00
FB0	15	Seiferd,Bradd L	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Selestok,John R	FIREFIGHTER TECH	86,008.00	6,025.27	0.00
FB0	15	Sellers,Ericka L.	EMERGENCY MEDICAL TECH	55,734.00	4,356.06	0.00
FB0	15	Sellers,Paul B	SERGEANT - FLO2	76,851.00	1,337.15	0.00
FB0	15	Sellitto,Michael J	VICE FIREFIGHTER TECH	67,944.00	1,082.37	0.00
FB0	15	Seltzer,Troy A	FIREFIGHTER EMT	58,657.00	2,497.75	0.00
FB0	15	Settle,Larry W	CAPTAIN	121,721.00	2,563.73	0.00
FB0	15	Sewell,Landon S	FIREFIGHTER TECH	78,529.00	35.96	0.00
FB0	15	Shanklin,Lincoln L	FIREFIGHTER EMT	68,919.00	757.36	0.00
FB0	15	Shannon,Brian A	FIREFIGHTER PARAMEDIC	65,989.00	5,134.34	0.00
FB0	15	Shattock,Rohan	HEAVY MOBILE EQUIP MECH	49,712.00	16,813.30	0.00
FB0	15	Shaw,Devin F	FIREFIGHTER EMT	58,657.00	322.29	0.00
FB0	15	Shaw,Erica	FIREFIGHTER EMT	48,880.00	290.95	0.00
FB0	15	Shaw,Kim R.	EMERGENCY MEDICAL TECH	55,734.00	1,747.78	0.00
FB0	15	Sheehan,James J	FIREFIGHTER EMT	62,080.00	2,070.26	0.00
FB0	15	Sheltra,Richard S	FIREFIGHTER EMT	75,962.00	2,504.24	0.00
FB0	15	Shepard III,William T	FIREFIGHTER EMT	65,500.00	719.78	0.00
FB0	15	Shepard,Andre V	FIREFIGHTER TECH	78,529.00	1,438.26	0.00
FB0	15	Shine,Richard B	LIEUTENANT	99,022.00	3,355.14	0.00
FB0	15	Shipp Jr.,stephen william	FIREFIGHTER EMT	68,919.00	3,124.08	0.00
FB0	15	Short,Samuel D.	FIREFIGHTER EMT	72,345.00	1,606.57	0.00
FB0	15	Shulman,Joseph	FIREFIGHTER PARAMEDIC	56,212.00	54.05	0.00
FB0	15	Shyab,Charles O	SERGEANT	76,851.00	2,146.49	0.00
FB0	15	Shymansky Jr.,John M	FIREFIGHTER EMT	68,919.00	378.68	0.00

FB0	15	Shymansky,Mychael S	CAPTAIN	105,642.00	2,321.80	0.00
FB0	15	Silverstrim Jr.,Thomas M	FIREFIGHTER TECH	71,363.00	32.68	0.00
FB0	15	Simba,Frelimo D	FIREFIGHTER EMT	79,580.00	2,623.50	0.00
FB0	15	Simister,William	LIEUTENANT	90,020.00	766.66	0.00
FB0	15	Simmons,Duane M	FIREFIGHTER EMT	62,080.00	113.68	0.00
FB0	15	Simmons,Michael G.	FIREFIGHTER EMT	62,080.00	739.05	0.00
FB0	15	Simmons,Naiya	FIREFIGHTER EMT	50,348.00	805.71	0.00
FB0	15	Simpson,Christopher L	FIREFIGHTER EMT	72,345.00	1,225.63	0.00
FB0	15	Simpson,Dennis L	PARAMEDIC	69,294.00	4,344.37	0.00
FB0	15	Simpson,Donald R	SERGEANT	101,675.00	2,979.47	0.00
FB0	15	Sims,Michael D	SERGEANT AIDE	88,761.00	1,991.44	0.00
FB0	15	Sipes,Jan	SERGEANT	80,692.00	432.81	0.00
FB0	15	Sistare,Naketa V	EMERGENCY MEDICAL TECH	57,016.00	3,797.44	0.00
FB0	15	Skursky,Alan J	BATTALION FIRE CHIEF	122,628.00	11,069.67	0.00
FB0	15	Slater,Daimion L	HEAVY MOBILE EQUIP HELPER	37,793.60	1,278.66	0.00
FB0	15	Slye,Christopher M	FIREFIGHTER EMT	72,345.00	397.50	0.00
FB0	15	Small Jr.,Robert N	FIREFIGHTER TECH	86,008.00	5,365.65	0.00
FB0	15	Small,Richard E	FIREFIGHTER TECH	78,529.00	2,966.41	0.00
FB0	15	Smith III,William H	FIREFIGHTER TECH	82,268.00	8,023.37	0.00
FB0	15	Smith Iv,Russell P	SERGEANT PARAMEDIC AIDE	84,183.00	5,184.73	0.00
FB0	15	Smith Jr.,Marvin L	MARINE ENGINEER	102,781.00	5,176.69	0.00
FB0	15	Smith,Arthur N	Maintenance Mechanic	62,067.20	1,019.28	0.00
FB0	15	Smith,David A	FIREFIGHTER EMT	62,080.00	2,060.81	0.00
FB0	15	Smith,Eric R	FIREFIGHTER EMT	62,080.00	2,728.80	0.00
FB0	15	Smith,Gregory D	FIREFIGHTER EMT	68,919.00	1,861.84	0.00
FB0	15	Smith,Karen E	CLERICAL ASSISTANT	47,215.00	510.73	0.00
FB0	15	Smith,Matthew S	FIREFIGHTER TECH	71,363.00	757.36	0.00
FB0	15	Smith,Michael	LIEUTENANT	99,022.00	1,088.16	0.00
FB0	15	Smith,Monique M	EMERGENCY MEDICAL TECH	57,016.00	3,482.80	0.00
FB0	15	Smith,Patrick C	BATTALION FIRE CHIEF	121,721.00	1,783.46	0.00
FB0	15	Smith,Randy	MEDICAL EQUIP WORKER	47,070.40	475.23	0.00
FB0	15	Smith,Sandra Denise	Records/Inventory Mgmt Asst	56,273.00	1,654.39	0.00
FB0	15	Smith,Scott A	CAPTAIN	121,721.00	9,035.74	0.00
FB0	15	Smith,Shalonda A	FIREFIGHTER EMT	65,500.00	3,821.59	0.00
FB0	15	Smith,Tameka L	FIREFIGHTER EMT	58,657.00	1,555.03	0.00
FB0	15	Smith,Victor A	SERGEANT PARAMEDIC AIDE	105,871.00	2,908.55	0.00
FB0	15	Sneed,Johnathan	LIEUTENANT	109,111.00	5,083.35	0.00
FB0	15	Sneed,Terry D	LIEUTENANT	113,855.00	2,502.32	0.00
FB0	15	Snyders,Chad R	FIREFIGHTER PARAMEDIC	65,989.00	362.58	0.00
FB0	15	Soderberg,Tadd N	FIREFIGHTER TECH	71,363.00	1,208.98	0.00
FB0	15	Sollers Jr.,John J	BATTALION FIRE CHIEF - SO	127,478.00	2,860.09	0.00

FB0	15	Somuah,Marcella	PARAMEDIC	67,727.00	7,618.82	0.00
FB0	15	Soul,Intri Dazzelle	FIRE INSPECTOR TECH	91,881.00	2,793.98	0.00
FB0	15	Spalding,David S	LIEUTENANT	109,111.00	524.57	0.00
FB0	15	Spellers,Christopher E	FIRE INSPECTOR	81,141.90	2,603.94	0.00
FB0	15	Spencer,Delano W	FIREFIGHTER EMT	62,080.00	1,456.78	0.00
FB0	15	Spencer,Jack M	LIEUTENANT	90,020.00	1,731.15	0.00
FB0	15	Spencer,Saquan D	FIREFIGHTER EMT	68,919.00	378.68	0.00
FB0	15	Spielman,Michael D	LIEUTENANT	90,020.00	2,553.50	0.00
FB0	15	Spotts,Andrew L	LIEUTENANT	104,367.00	1,720.35	0.00
FB0	15	Spriggs,Andre T	BATTALION FIRE CHIEF (EMS)	127,478.00	306.44	0.00
FB0	15	Spriggs,Gregory A	SERGEANT	88,761.00	3,068.43	0.00
FB0	15	Spriggs,Kamisha L	PARAMEDIC	67,727.00	4,476.12	0.00
FB0	15	St Laurent,Roger	BATTALION EMS SUPVR CAPTAIN	124,494.00	5,244.23	0.00
FB0	15	Stackhouse,Luezone	MEDICAL EQUIP WORKER	47,070.40	984.42	0.00
FB0	15	Stadler,Jason F.	FIREFIGHTER PARAMEDIC	65,989.00	5,597.29	0.00
FB0	15	Stanton,Michael J	FIREFIGHTER EMT	58,657.00	2,692.45	0.00
FB0	15	Stapleton,James A	FIREFIGHTER TECH	71,363.00	2,025.87	0.00
FB0	15	Staton,Jaquante R.	FIREFIGHTER EMT	58,657.00	3,263.19	0.00
FB0	15	Steele,Donald P	FIREFIGHTER TECH	71,363.00	1,960.50	0.00
FB0	15	Steen,Gary W	CAPTAIN	105,201.00	5,250.42	0.00
FB0	15	Steinhardt,Michael J.	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Steptoe,Charles Y.	BATTALION EMS SUPVR CAPTAIN	102,969.00	7,248.84	0.00
FB0	15	Sterling,Jasper W	PARAMEDIC	69,294.00	3,667.64	0.00
FB0	15	Sternberg,Benjamin A	FIREFIGHTER PARAMEDIC	65,989.00	9,008.86	0.00
FB0	15	Stevens,James A	FIREFIGHTER	79,580.00	3,917.07	0.00
FB0	15	Stevenson,Michael	FIREFIGHTER EMT	52,789.00	300.81	0.00
FB0	15	Stewart,Charles	CAPTAIN	110,672.00	3,192.46	0.00
FB0	15	Stewart,Eugene	CAPTAIN	127,013.00	445.86	0.00
FB0	15	Stewart,James E	FIREFIGHTER EMT	58,657.00	322.29	0.00
FB0	15	Stocker,Troy M	FIREFIGHTER PARAMEDIC	72,832.00	2,707.27	0.00
FB0	15	Stocking,Spencer Thomas	PARAMEDIC - BASIC	51,563.00	8,789.85	0.00
FB0	15	Stolle,Brian L	FIREFIGHTER EMT	62,080.00	1,023.30	0.00
FB0	15	Storey,Maxwell R	PARAMEDIC - BASIC	50,145.00	4,526.52	0.00
FB0	15	Stowe,Reginald	BATTALION FIRE CHIEF	127,478.00	8,793.34	0.00
FB0	15	Streat,Jonathan E	BATTALION EMS SUPVR CAPTAIN	110,672.00	7,418.66	0.00
FB0	15	Streicher,Brandon D	FIREFIGHTER PARAMEDIC	65,989.00	5,027.37	0.00
FB0	15	Stroman,Ladonna M	EMERGENCY MEDICAL TECH	57,016.00	5,558.24	0.00
FB0	15	Stroman,Randell S	LIEUTENANT - PFC Liaison	99,022.00	2,285.11	0.00
FB0	15	Styles,Althea L	EMERGENCY MEDICAL TECH	54,452.00	3,093.62	0.00
FB0	15	Suggs,Jeffrey M	FIREFIGHTER TECH	86,008.00	78.76	0.00
FB0	15	Sullivan,Richard L	FIREFIGHTER	75,962.00	1,443.42	0.00

FB0	15	Summers,Shawn A	SERGEANT	76,851.00	1,090.84	0.00
FB0	15	Supko,Monte W	FIREFIGHTER EMT	75,962.00	417.37	0.00
FB0	15	Suto,Chuck B	FIREFIGHTER EMT	68,919.00	1,846.05	0.00
FB0	15	Sviland,Charles D	FIREFIGHTER	72,345.00	2,454.56	0.00
FB0	15	Swartz,Matthew M	FIREFIGHTER EMT	68,919.00	378.68	0.00
FB0	15	Swerdlow,Paul	FIREFIGHTER EMT	50,348.00	126.79	0.00
FB0	15	Szugye,Kevin M	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Taper,Stanley A	FIREFIGHTER	79,580.00	2,004.07	0.00
FB0	15	Tarbell,Jason C	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Tash,Clinton R	PARAMEDIC - BASIC	62,907.00	2,148.82	0.00
FB0	15	Tate,Jonathan	FIREFIGHTER EMT	52,789.00	2,607.80	0.00
FB0	15	Tate,Joseph M	FIREFIGHTER EMT	62,080.00	5,802.24	0.00
FB0	15	Tatum II,Idaryon R	FIREFIGHTER EMT	62,080.00	3,140.96	0.00
FB0	15	Taylor,Aleazor A	Juvenile Fire Setters Counselor	106,468.00	691.02	0.00
FB0	15	Taylor,Carooq M	BATTALION FIRE CHIEF	127,478.00	4,903.01	0.00
FB0	15	Taylor,Charles E	FIREFIGHTER EMT	65,500.00	719.78	0.00
FB0	15	Taylor,Herbert S	LIEUTENANT - Technical	109,111.00	2,937.61	0.00
FB0	15	Taylor,James M	FIREFIGHTER TECH	71,363.00	1,568.41	0.00
FB0	15	Taylor,James P	FIRE ARSON INVESTIGATOR ARMED	86,458.00	4,948.38	0.00
FB0	15	Taylor,Jeffery D	LIEUTENANT	81,030.00	37.10	0.00
FB0	15	Taylor,Reginal L	FIREFIGHTER EMT	62,080.00	56.85	0.00
FB0	15	Taylor,Rodney K	SERGEANT	84,727.00	931.06	0.00
FB0	15	Taylor,Rodney L	FIRE ARSON INVESTIGATOR ARMED - K	99,426.60	9,696.83	0.00
FB0	15	Taylor-Garrison,Tracee Y	FIREFIGHTER EMT	62,080.00	8,527.47	0.00
FB0	15	Tayman,Brian C	FIREFIGHTER TECH	74,789.00	410.93	0.00
FB0	15	Terry,David R	FIREFIGHTER TECH	82,268.00	659.20	0.00
FB0	15	Terry,Shuna M.	PARAMEDIC	69,294.00	712.09	0.00
FB0	15	Therres,Christopher J	FIREFIGHTER TECH	78,529.00	1,438.26	0.00
FB0	15	Thomas Jr.,Willis L	CAPTAIN	116,429.00	3,864.97	0.00
FB0	15	Thomas,Anthony	FIREFIGHTER EMT	52,789.00	145.02	0.00
FB0	15	Thomas,Dana D	FIREFIGHTER PARAMEDIC	91,629.00	8,034.34	0.00
FB0	15	Thomas,Demitrius D	FIREFIGHTER TECH	64,524.00	354.53	0.00
FB0	15	Thomas,John E	LIEUTENANT - EMS	103,523.00	3,223.25	0.00
FB0	15	Thomas,Neil Anthony	FIREFIGHTER EMT	48,880.00	537.14	0.00
FB0	15	Thomas,Saria Q	EMERGENCY MEDICAL TECH	54,452.00	2,868.20	0.00
FB0	15	Thomas,Shantielle A	FIREFIGHTER EMT	65,500.00	419.87	0.00
FB0	15	Thomas,Sherrrod L	BATTALION FIRE CHIEF	127,478.00	5,603.44	0.00
FB0	15	Thomas,Takeva	FIREFIGHTER EMT	52,789.00	2,728.64	0.00
FB0	15	Thompson Jr.,Gregory	FIREFIGHTER EMT	62,080.00	2,728.80	0.00
FB0	15	Thompson,Crystal V	EMERGENCY MEDICAL TECH	54,452.00	4,967.98	0.00
FB0	15	Thompson,David	FIREFIGHTER EMT	52,789.00	362.56	0.00

FB0	15	Thompson,John Christopher	FIREFIGHTER EMT	62,080.00	2,387.70	0.00
FB0	15	Thompson,Kevin W	HEAVY MOBILE EQUIP HELPER	37,793.60	1,587.55	0.00
FB0	15	Thompson,Ralph L	LIEUTENANT	99,022.00	1,576.50	0.00
FB0	15	Thompson,William C.	FIREFIGHTER EMT	62,080.00	1,705.50	0.00
FB0	15	Thorne,Jeffrey D	LIEUTENANT	104,367.00	2,293.79	0.00
FB0	15	Thornhill,Thomas B	BATTALION FIRE CHIEF	122,628.00	1,431.78	0.00
FB0	15	Thornton,John C	LIEUTENANT	104,367.00	4,874.30	0.00
FB0	15	Thorpe,Anthony D	LIEUTENANT	99,022.00	10,330.66	0.00
FB0	15	Thrasher,Brian L.	FIREFIGHTER TECH	74,789.00	34.24	0.00
FB0	15	Ticson,Brian	FIREFIGHTER EMT	50,348.00	622.43	0.00
FB0	15	Tidaback,Donna	PARAMEDIC	56,758.00	9,004.81	0.00
FB0	15	Timmons,Michael D	BATTALION EMS SUPV CAPTAIN - OMD	111,137.00	5,129.41	0.00
FB0	15	Tinsley,David N	FIREFIGHTER TECH - FOAM	86,008.00	472.57	0.00
FB0	15	Tinsley,David N	SERGEANT	73,190.00	234.58	0.00
FB0	15	Tinsley,James J	SUPPLY TECH	41,210.00	237.75	0.00
FB0	15	Tippen,William M	FIREFIGHTER TECH	78,529.00	1,761.88	0.00
FB0	15	Todd,Antonio L	FIREFIGHTER	79,580.00	437.25	0.00
FB0	15	Tolbert,Earl H	FIREFIGHTER EMT	68,919.00	757.36	0.00
FB0	15	Tolliver,Gonthel D	PARAMEDIC	69,294.00	11,290.70	0.00
FB0	15	Tommasini,Anthony J	FIREFIGHTER EMT	58,657.00	805.73	0.00
FB0	15	Torres,John J	FIREFIGHTER EMT	68,919.00	820.46	0.00
FB0	15	Trace,Mark E	SERGEANT	76,851.00	4,715.23	0.00
FB0	15	Tracy,Sean Patrick	FIREFIGHTER PARAMEDIC	69,412.00	683.31	0.00
FB0	15	Trapp,Artis A	FIREFIGHTER TECH	82,268.00	904.04	0.00
FB0	15	Tremblay,Darrell	MARINE PILOT	92,693.00	2,578.34	0.00
FB0	15	Trimble,Alan J	PARAMEDIC	69,294.00	6,569.42	0.00
FB0	15	Troxell,Daniel M	CAPTAIN	121,721.00	1,839.20	0.00
FB0	15	Troy,Donnell D	LIEUTENANT	103,523.00	1,137.62	0.00
FB0	15	Truesdel,Michael B	CAPTAIN	116,429.00	1,279.44	0.00
FB0	15	Tucker,Christopher M.	SERGEANT AIDE	80,692.00	775.89	0.00
FB0	15	Tucker,Denise Y	FIREFIGHTER EMT	68,919.00	1,230.69	0.00
FB0	15	Turnell,Gregory G	LIEUTENANT	109,111.00	3,522.13	0.00
FB0	15	Turner Jr.,James A	FIREFIGHTER EMT	62,080.00	85.27	0.00
FB0	15	Turner,Adam	FIREFIGHTER EMT	50,348.00	5,117.79	0.00
FB0	15	Turner,Andre R	FIREFIGHTER	75,962.00	34.78	0.00
FB0	15	Turner,Christopher John f	LIEUTENANT	109,111.00	6,219.93	0.00
FB0	15	Turner,Melissa Y	PARAMEDIC - BASIC	60,071.00	6,576.78	0.00
FB0	15	Turner,Stephen J	FIREFIGHTER PARAMEDIC	87,645.00	11,878.62	0.00
FB0	15	Tyler,Daniel W	FIREFIGHTER	83,197.00	3,333.21	0.00
FB0	15	Tyner Jr.,Reginald H	FIREFIGHTER EMT	62,080.00	2,387.70	0.00
FB0	15	Umrani,Hassan A	FIREFIGHTER	83,197.00	114.28	0.00

FB0	15	Uranko,Michael G	FIREFIGHTER EMT	58,657.00	456.58	0.00
FB0	15	Utley,Steven A	FIREFIGHTER TECH	67,944.00	5,755.33	0.00
FB0	15	Valentine,Guy A	LIEUTENANT	103,523.00	4,076.47	0.00
FB0	15	Valentine-taylor,Ebony T.	EMERGENCY MEDICAL TECH	55,734.00	16,194.35	0.00
FB0	15	Van Order,Christopher	EMERGENCY MEDICAL TECH	53,170.00	2,505.96	0.00
FB0	15	VanMaenen,Peter	FIREFIGHTER EMT	65,500.00	3,949.97	0.00
FB0	15	Vella,Anthony	FIREFIGHTER EMT	58,657.00	1,316.02	0.00
FB0	15	Veney,Lamont C	FIREFIGHTER TECH	82,068.00	5,091.67	0.00
FB0	15	Vincent,Kelvin K	FIREFIGHTER EMT	71,363.00	1,176.30	0.00
FB0	15	Vines,Steven W	FIREFIGHTER TECH	78,529.00	35.96	0.00
FB0	15	Vitielliss,Dustin A	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Vogt,Jason Eduard	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Voigt,Jeremiah C.	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Waby,Michael C	LIEUTENANT	109,111.00	1,248.98	0.00
FB0	15	Waby,William	FIREFIGHTER EMT	52,789.00	290.05	0.00
FB0	15	Waddy,Eric A	LIEUTENANT	104,367.00	573.45	0.00
FB0	15	Wagner,Ryan Robinson	FIREFIGHTER EMT	62,080.00	2,146.09	0.00
FB0	15	Wagoner,Derrick R	FIREFIGHTER EMT	65,500.00	29.99	0.00
FB0	15	Waldbauer,Richard E	FIREFIGHTER EMT	72,345.00	828.13	0.00
FB0	15	Walden III,Calvin L	FIREFIGHTER TECH	82,268.00	6,252.97	0.00
FB0	15	Walker Jr.,Michael E	SERGEANT	76,851.00	774.15	0.00
FB0	15	Walker,Chinua A	EMERGENCY MEDICAL TECH	54,452.00	7,841.12	0.00
FB0	15	Walker,Christopher A	FIREFIGHTER TECH	82,268.00	1,845.75	0.00
FB0	15	Walker,Earl G	LIEUTENANT	99,623.00	6,500.12	0.00
FB0	15	Walker,Hubert	FIREFIGHTER EMT	72,365.00	1,225.96	0.00
FB0	15	Walko,Michael E.	CAPTAIN	100,611.00	1,658.42	0.00
FB0	15	Wallace,Donnell	FIREFIGHTER EMT	50,348.00	1,682.88	0.00
FB0	15	Wallace,James A	FIREFIGHTER TECH	86,008.00	551.33	0.00
FB0	15	Ward,James V	LIEUTENANT	104,367.00	501.77	0.00
FB0	15	Ward,Robert W	FIREFIGHTER TECH	86,008.00	472.57	0.00
FB0	15	Ward,Roy J	FIREFIGHTER PARAMEDIC	65,989.00	1,238.80	0.00
FB0	15	WARD,WHITNEY D	FIRE ARSON INVESTIGATOR ARMED	70,642.00	1,885.64	0.00
FB0	15	Warley,Elliott L.	FIREFIGHTER	72,345.00	3,445.00	0.00
FB0	15	Warner,Cotrevia	INVENTORY MGMT SPEC	57,960.00	822.03	0.00
FB0	15	Warren III,Granison M.	FIREFIGHTER EMT	62,080.00	3,752.10	0.00
FB0	15	Warren,James S	FIREFIGHTER	79,580.00	1,785.44	0.00
FB0	15	Washabaugh,John A	PARAMEDIC - BASIC	50,145.00	2,788.43	0.00
FB0	15	Washington Jr.,Wayne D.	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Washington,Antoine C	FIREFIGHTER EMT	62,080.00	1,819.20	0.00
FB0	15	Washington,John N	BATTALION EMS SUPVR CAPTAIN	124,494.00	2,508.12	0.00
FB0	15	Washington,Patricia D	COMPLIANCE SPECIALIST	76,596.00	257.78	0.00

FB0	15	Washington,Robert	CAPTAIN	105,201.00	144.51	0.00
FB0	15	Washington,Robert A	LIEUTENANT	109,111.00	2,997.55	0.00
FB0	15	Waters Jr.,John B	FIREFIGHTER TECH	78,529.00	862.96	0.00
FB0	15	Watson II,William L.	FIREFIGHTER EMT	62,080.00	28.42	0.00
FB0	15	Watson,Johnetta E	BATTALION EMS SUPVR CAPTAIN	116,429.00	13,540.74	0.00
FB0	15	Watson,Michael M	PARAMEDIC	63,026.00	2,915.70	0.00
FB0	15	Watson,Richard	FIREFIGHTER	72,345.00	1,590.00	0.00
FB0	15	Wayns,Shelly K	PROGRAM ANALYST	72,480.00	69.69	0.00
FB0	15	Weaver,Tracye L	PARAMEDIC	67,727.00	9,003.19	0.00
FB0	15	Weimer,Shaun A.	FIREFIGHTER EMT	62,080.00	71.06	0.00
FB0	15	Weinroth,Derek A.	BATTALION EMS SUPVR CAPTAIN	95,637.00	12,348.74	0.00
FB0	15	Welch,Rian J.	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	Welch,Shannon L	SERGEANT	76,851.00	3,448.46	0.00
FB0	15	Welsh III,Henry E	BATTALION FIRE CHIEF	127,478.00	10,445.24	0.00
FB0	15	Wessolleck,Harry H	FIREFIGHTER TECH	82,268.00	1,808.08	0.00
FB0	15	West,Anthony W	HEAVY MOBILE EQUIP MECH	64,916.80	4,516.13	0.00
FB0	15	West,James L	FIREFIGHTER TECH	78,529.00	35.96	0.00
FB0	15	Westerbeck,Matthew J	FIREFIGHTER EMT	58,657.00	948.06	0.00
FB0	15	Westfield,Angelo T	CAPTAIN	121,721.00	3,957.06	0.00
FB0	15	Whalen Jr.,Richard M	FIREFIGHTER TECH	64,524.00	1,418.12	0.00
FB0	15	Wheeler,Berl D	FIREFIGHTER EMT	68,919.00	47.33	0.00
FB0	15	Wheeler,Douglas W	FIREFIGHTER EMT	68,919.00	31.56	0.00
FB0	15	Wheeler,Wesley L	FIREFIGHTER	75,962.00	34.78	0.00
FB0	15	Whetzel,William J	FIREFIGHTER TECH	89,747.00	5,650.29	0.00
FB0	15	White II,Tony A	FIREFIGHTER EMT	62,080.00	1,023.30	0.00
FB0	15	White,Adrienne N	FIREFIGHTER EMT	62,080.00	341.10	0.00
FB0	15	White,Blake K.	EMERGENCY MEDICAL TECH	57,016.00	5,382.25	0.00
FB0	15	White,Daniel J	LIEUTENANT	109,111.00	599.51	0.00
FB0	15	White,David A.	FIREFIGHTER EMT	62,080.00	5,059.64	0.00
FB0	15	White,Joseph L	LIEUTENANT	109,111.00	1,798.53	0.00
FB0	15	White,Michael G	CAPTAIN	95,637.00	43.79	0.00
FB0	15	Whiting,Darrell L	MARINE PILOT	112,570.00	6,803.69	0.00
FB0	15	Wiklund,Erik L	FIREFIGHTER EMT	62,080.00	1,051.72	0.00
FB0	15	Wilkins,Raynard G	FIREFIGHTER TECH	82,268.00	4,369.54	0.00
FB0	15	Wilkinson,John A	FIREFIGHTER EMT	62,080.00	341.09	0.00
FB0	15	Williams II,Preston L	LIEUTENANT	99,022.00	5,803.49	0.00
FB0	15	Williams,Adrian C	LIEUTENANT	104,367.00	1,768.14	0.00
FB0	15	Williams,Alfred C	FIREFIGHTER EMT	75,962.00	2,834.66	0.00
FB0	15	Williams,Anthony F	FIREFIGHTER	75,962.00	3,582.44	0.00
FB0	15	Williams,Antoine D	FIREFIGHTER EMT	68,919.00	2,871.64	0.00
FB0	15	Williams,Charlie A	FIREFIGHTER	75,962.00	660.84	0.00

FB0	15	Williams,Christopher T	FIREFIGHTER TECH	82,268.00	904.04	0.00
FB0	15	Williams,David M	FIREFIGHTER	72,345.00	4,637.50	0.00
FB0	15	Williams,Dexter B	SERGEANT	76,851.00	35.19	0.00
FB0	15	Williams,Jeremy	FIREFIGHTER EMT	50,348.00	1,936.46	0.00
FB0	15	Williams,Keirson D	MEDICAL EQUIP WORKER	51,500.80	1,077.06	0.00
FB0	15	Williams,Kenneth	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Williams,Paris E	FIREFIGHTER PARAMEDIC	79,677.00	2,690.57	0.00
FB0	15	Williams,Robin	FIREFIGHTER EMT	50,348.00	22.38	0.00
FB0	15	Williams,Rolonda R	FIRE INSPECTOR	85,199.00	1,495.08	0.00
FB0	15	Williams,Teo D	FIREFIGHTER TECH	74,789.00	410.93	0.00
FB0	15	Williams,Tevin D	FIREFIGHTER EMT	48,880.00	1,790.48	0.00
FB0	15	Williams,Thomas L	FIREFIGHTER TECH	67,944.00	5,700.89	0.00
FB0	15	Williams,Tikeya R	PARAMEDIC	67,727.00	6,249.32	0.00
FB0	15	Wilson Jr.,Glenn D	FIREFIGHTER TECH	64,524.00	1,063.59	0.00
FB0	15	Wilson,Anthony L	HEAVY MOBILE EQUIP MECH	52,104.00	7,483.51	0.00
FB0	15	Wilson,Darrell	FIREFIGHTER TECH	67,944.00	2,675.46	0.00
FB0	15	Wilson,Devaughn	FIREFIGHTER EMT	50,348.00	850.47	0.00
FB0	15	Wilson,Garry L	FIREFIGHTER	86,814.00	7,751.25	0.00
FB0	15	Wilson,Lawrence S	FIRE ARSON INVESTIGATOR ARMED - K	86,458.05	9,500.90	0.00
FB0	15	Wilson,Robert J	FIREFIGHTER EMT	65,500.00	6,867.90	0.00
FB0	15	Wilson,Sean P.	FIREFIGHTER EMT	62,080.00	994.87	0.00
FB0	15	Wilson,Timothy J.	PUBLIC AFFAIRS SPECIALIST	96,076.00	969.99	0.00
FB0	15	Wimbish,William M	FIREFIGHTER EMT	72,345.00	33.13	0.00
FB0	15	Winkler,Mark T	FIREFIGHTER EMT	65,500.00	456.19	0.00
FB0	15	Winslow,Edward B	LIEUTENANT - EMS - ELO2	99,022.00	1,133.50	0.00
FB0	15	Womack Jr.,Larry	FIREFIGHTER EMT	62,080.00	2,814.06	0.00
FB0	15	Wonson,Andre M	FIREFIGHTER EMT	48,880.00	268.57	0.00
FB0	15	Wood,Matthew	FIREFIGHTER PARAMEDIC	65,989.00	1,344.56	0.00
FB0	15	Woodburn,Brian M.	FIREFIGHTER EMT	65,500.00	1,949.40	0.00
FB0	15	Woodland,Dejuan W	FIREFIGHTER EMT	48,880.00	22.38	0.00
FB0	15	Woodstock,Ferrol N	PARAMEDIC	69,294.00	9,054.76	0.00
FB0	15	Woolston,Matthew	SERGEANT PARAMEDIC	84,183.00	954.01	0.00
FB0	15	Wormley,Tanisha A	PARAMEDIC - BASIC	50,145.00	3,195.22	0.00
FB0	15	Worner,Bryan J	FIREFIGHTER TECH	74,789.00	2,054.65	0.00
FB0	15	Worth,Christopher A.	FIREFIGHTER EMT	72,345.00	33.13	0.00
FB0	15	Wright,Alfred Jr	LIEUTENANT	104,367.00	4,229.16	0.00
FB0	15	Wright,Derrick E	FIREFIGHTER EMT	68,919.00	6,311.26	0.00
FB0	15	Wright,Kecia A.	EMERGENCY MEDICAL TECH	55,734.00	7,289.90	0.00
FB0	15	Wright,Robert	LIEUTENANT	99,022.00	1,088.15	0.00
FB0	15	Wright,Robert E	MARINE ENGINEER	112,570.00	2,113.28	0.00
FB0	15	Wright,Tonda M.	EMERGENCY MEDICAL TECH	55,734.00	7,878.28	0.00

FB0	15	Wright,William	CUSTOMER SERVICE SPEC	78,654.00	1,053.29	0.00
FB0	15	Wright,William D	FIREFIGHTER EMT	62,080.00	56.84	0.00
FB0	15	Wright,Zakarij M.	FIREFIGHTER PARAMEDIC	65,989.00	5,884.32	0.00
FB0	15	Wulf,Ian Charles	FIREFIGHTER EMT	50,348.00	4,149.55	0.00
FB0	15	Wyatt,Daniel	FIREFIGHTER EMT	50,348.00	276.64	0.00
FB0	15	Yager,Matthew A	FIREFIGHTER EMT	62,080.00	1,392.82	0.00
FB0	15	Yates,Derrick W	FIREFIGHTER TECH	82,268.00	4,595.55	0.00
FB0	15	Young Jr.,Adam	LIEUTENANT - FIU	113,855.00	2,831.56	0.00
FB0	15	Young,Herbert J.	FIREFIGHTER EMT	62,080.00	2,643.51	0.00
FB0	15	Young,Jamil A	SUPPORT SRVS ASST	45,962.00	176.78	0.00
FB0	15	Young,Jerome A	CAPTAIN - Operations	116,429.00	3,251.91	0.00
FB0	15	Young,Wayne C w	FIREFIGHTER TECH	86,008.00	3,563.97	0.00
FB0	15	Young,Wesley A	FIREFIGHTER TECH	67,944.00	4,308.73	0.00
FB0	15	Youngling,David J	FIREFIGHTER TECH	71,363.00	6,763.79	0.00
FB0	15	Zagrodnich, Richard E	FIREFIGHTER EMT	72,345.00	397.50	0.00
FB0	15	Zegowitz Jr.,Richard J	CAPTAIN	121,721.00	6,876.06	0.00
FB0	15	Zieglar,Clarence A.	FIREFIGHTER EMT	62,080.00	682.20	0.00
FB0	15	Zink,Frederick L	BATTALION EMS SUPVR CAPTAIN	113,176.00	621.85	0.00
AGENCY TOTAL				110,347,514.28	3,755,864.60	-

ATTACHMENT

QUESTION #10



District of Columbia
Department of General Services
Capital Construction Services
Project Activity Report
January 26, 2015

Line #	Project Title	Project Status	Project Description	Ward	GSF	DGS Project Manager	LEED Level	Substantial Completion Date (P6)	Budget Estimate
1	FEMS - Engine 01 - Complete Renovation	Active - Construction	Project to replace the historic engine house a part of mixed used developer Project.	2	16,260	William Wessel	03 - Silver Certification	09/15/15	\$6,250,000
2	FEMS - Engine 12 - Green Roof Installation	Active - Construction	Retrofit existing roofing structure to install green roof.	5	15,900	Jay Dolphin	01 - Non-Certified	10/28/15	\$501,500
3	FEMS - Engine 12 - Renovation	Active - Close Out		5		Sean MacCarthy	01 - Non-Certified	04/26/13	-
4	FEMS - Engine 14 - Major Renovation	Active - Construction	Major renovation and addition to the existing Engine house 14	5	17,837	Agyei Hargrove	04 - Gold Certification	11/15/15	\$7,640,113
5	FEMS - Engine 15 - Renovation	Active - Construction	Proposed site improvements include expansion and reconstruction of concrete training area/parking lot; rebuild of existing retaining wall; new bio-retention area for stormwater management; and new brick paver sidewalk, driveway apron, and tree boxes.	8	21,000	Jay Dolphin	01 - Non-Certified	06/15/15	\$345,000
6	FEMS - Engine 16 - Complete Renovation	Active - Design	Major Renovation of Historic Engine House 16 to include widening of existing Fire equipments doors in a historic district. The project will be executed in phases to accommodate a smaller operation in lieu of separate swing space.	2	26,460	Robbie Stewart	03 - Silver Certification	05/20/16	\$5,819,500
7	FEMS - Engine 21 - Interior Renovation Apparatus Bay, Restrooms and Bulk Room	Active - Close Out		1		Sean MacCarthy	01 - Non-Certified	06/30/13	-
8	FEMS - Engine 21 - Window Replacement	Construction	To restore/replace existing historical wood framed windows of EC21 & EC5	1	15,000	William Wessel	01 - Non-Certified	04/17/15	\$300,000
9	FEMS - Engine 22 - Relocation	Active - Design	Construction of new Fire and EMS Engine Company #22	4	25,000	Charles (Matthew) Floca	04 - Gold Certification	07/01/16	\$10,235,000
10	FEMS - Engine 25 - Structural Backfill	Active - Design	Survey structural integrity of existing crawl space and recommend viable use for space.	8	7,597	Jay Dolphin	01 - Non-Certified	07/19/16	\$265,000
11	FEMS - Engine 27 - Major Renovation	Active - Design	Major Interior Renovation of historic EC 27 for LEED Silver Certification to include the widening of existing apparatus doors and installation of security screens in a historic district.	7	6,225	Robbie Stewart	03 - Silver Certification	06/01/16	\$5,132,500
12	FEMS - Engine 28 - Complete Renovation	Completed	Complete renovation of historic engine house to include widening of existing apparatus doors in historic district.	3	8,855	Ralph Cyrus	04 - Gold Certification	12/28/13	\$4,248,268
13	FEMS - Engine 29 - Complete Renovation	Completed	Complete renovation of historic engine house to include widening of existing apparatus doors in historic district.	3	8,855	Ralph Cyrus	04 - Gold Certification	03/28/14	\$5,194,518
14	FEMS - New Emergency Vehicle Obstacle Course	Active - Closeout	DUPLICATE OF "4600 TRAINING UTILITY INFRASTRUCTURE UPGRADE" - PLEASE DELETE Development of Emergency Vehicles Obstacle Course: EVOC for FEMS. existing utilities upgrade, relocation of brick tower, new road construction	8	70,960	Elvis Douglas	01 - Non-Certified	01/31/15	\$4,929,363
15	FEMS - Scheduled Capital Improvement - Miscellaneous	Active - Construction	List of Completed Small Capital Projects: E2 – HVAC Upgrades E4 – HVAC Upgrades E5 – Interior Renovation/Historic Window Renovation/HVAC Upgrades E8 - Commercial Kitchen Hood System Upgrades E15 - Commercial Kitchen Hood System Upgrades E18 - Commercial Kitchen Hood System Upgrades E19 – Interior Renovation/ Commercial Kitchen Hood System Upgrades Harbor – HVAC Upgrades Training Academy – Roof Replacement EC5 - Historic Windows Upgrade (Construction) E21 - Historic Windows Upgrade (Procurement)	V		Sean MacCarthy		10/30/14	\$2,981,468
16	FEMS - Training Academy Utility Infrastructure Upgrade	Active - Construction	FEMS new obstacle course construction, new utilities upgrade, new training tower.	8	68,400	Elvis Douglas	01 - Non-Certified	01/31/15	\$4,446,000
Budget Estimate Total:									\$58,288,229.74

QUESTION #16 Performance Oversight

1. Please provide an update-to-date list of all projects for which your agency currently has capital funds available. Please include the following:

§ A description of each project, including any projects to replace aging infrastructure (e.g., water mains and pipes).

§ The amount of capital funds available for each project.

§ A status report on each project, including a timeframe for completion.

§ Planned remaining spending on the project.

B	C			D	E	F	G	H
Project #/Project Name	Budget Authority	Allotment	Expenditures	ID Expenditure Advances	Encumbrances	Pre Encumbrances	Authority Balance for new requests(minus commitments)	Allotment Balance for new requests (minus commitments)
E2001C-ENGINE 20	1,627,300	1,627,300	1,627,300	-	0	-	-	-
LA337C-ENGINE COMPANY 3 RENOVATION	532	532	-	-	532	-	-	-
LB637C-E-15 COMPLETE MODERNIZATION/RENOVATIO	340,683	340,683	-	-	340,683	-	-	-
LB737C-ENGINE COMPANY 16 RENOVATION	8,080,331	8,080,331	126,908	-	43,392	7,910,025	5	5
LC137C-RENOVATIONS TO ENGINE COMPANY 19	7,416	7,416	-	-	7,416	-	-	-
LC337C-ENGINE 21 RENOVATION / MODERNIZATION	96,860	96,860	59,498	-	37,361	-	-	-
LC437C-E-22 FIREHOUSE REPLACEMENT	12,287,758	12,287,758	210,651	-	872,107	-	11,205,000	11,205,000
LC537C-ENGINE COMPANY 23 RENOVATION	7,500,000	-	-	-	-	-	7,500,000	-
LC737C-E-25 COMPLETE RENOVATION/MODERNIZATIO	109,886	109,886	-	-	109,886	-	-	-
LC837C-RELOCATION OF ENGINE COMPANY 26	9,006,845	256,845	-	-	1	-	9,006,844	256,844
LD137C-E-28 COMPLETE MODERNIZATION/RENOVATIO	4,680,528	4,680,528	4,552,467	-	128,061	-	-	-
LD237C-E-29 COMPLETE RENOVATION/MODERNIZATIO	4,183,505	4,183,505	4,150,072	10,201	23,232	-	-	-
LD839C- EVOC COURSE	4,549,469	4,549,469	4,212,001	-	337,467	-	0	0
LE337C-ENGINE 5 COMPLETE RENOVATION	257,597	257,597	1,661	-	255,936	-	-	-
LE537C-ENGINE 14 MAJOR RENOVATION	6,239,604	6,239,604	52,698	27,470	5,468,114	-	691,323	691,323
LE737C-ENGINE 27 MAJOR RENOVATION	9,111,869	5,111,869	-	-	906,044	-	8,205,825	4,205,825
LF113C-ASBESTOS ABATEMENT	172,168	172,168	95,258	-	76,911	-	-	-
LF239C-FEMS SCHEDULED CAPITAL IMPROVEMENTS	22,389,411	16,389,411	8,561,450	2,558	3,642,864	1,201,071	8,981,468	2,981,468
Total	90,641,762	64,391,762	23,649,964	40,229	12,250,008	9,111,097	45,590,464	19,340,464

I	J	K	L	M	N	O	P	Q	R
Unspent Balances (obligations including (ID+ PO+ Pre_ Encum + authority balance) for CIP spending planned	FY 16 Approved Budget	FY 17 Approved Budget	FY 18 Approved Budget	FY 19 Approved Budget	FY 20 Approved Budget	FY 16- FY20 Approved Budget Total	Description of Project - Modernization, Project Stabilization, Renovation, Addition, or new building	Status (Planning, Design, Construction, Closeout, Closed, Pre Planning, etc)	Planned Completion Date : Example - 5/2015
0						-			
532						-			
340,683						-			
7,953,423						-			
7,416						-			
37,361						-			
12,077,107						-	Renovation	Design	Jul-16
7,500,000	-	-	-	3,750,000	3,750,000	7,500,000	Renovation	Design	Sep-20
109,886						-	Renovation	Design	Aug-15
9,263,689	-	-	-	4,000,000	4,750,000	8,750,000	Renovation	Design	Sep-20
128,061						-	Renovation		Mar-15
33,434						-	Renovation		Mar-15
337,467						-	Renovation		Mar-15
255,936						-	Renovation		Mar-15
6,186,906						-	Renovation	Construction	Nov-15
13,317,694	4,000,000	-	-	-	-	4,000,000	Renovation	Design	Jun-16
76,911						-	Renovation	Construction	Jun-15
16,809,429	1,000,000	-	-	2,500,000	2,500,000	6,000,000	Renovation	Construction	Ongoing
66,991,798	5,000,000	-	-	10,250,000	11,000,000	26,250,000			

5,000,000	0	0	10,250,000	11,000,000	26,250,000
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S	T	U	V	W	X	Y	Z
FY 15 Planned Spending	FY 16 Planned Spending	FY 17 Planned Spending	FY 18 Planned Spending	FY 19 Planned Spending	FY 20 Planned Spending	sum check for Column K	Comments - Additional Information
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
6,200,000	5,000,000	877,107	-	-	-	12,077,107	
-	-	-	-	3,750,000	3,750,000	7,500,000	
109,886	-	-	-	-	-	109,886	
-	-	-	490,000	4,023,689	4,750,000	9,263,689	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
-	-	-	-	-	-	-	
3,190,000	2,996,906	-	-	-	-	6,186,906	
5,000,000	4,000,000	3,000,000	1,317,694	-	-	13,317,694	
76,911	-	-	-	-	-	76,911	
3,000,000	2,100,000	2,082,000	3,750,000	3,300,000	2,577,428	16,809,428	
17,576,797	14,096,906	5,959,107	5,557,694	11,073,689	11,077,428	65,341,621	
17,576,797	14,096,906	5,959,107	5,557,694	11,073,689	11,077,428	65,341,621	

ATTACHMENT

QUESTION #16



Vincent C. Gray
Mayor

**Government of the District of Columbia
Fire and Emergency Medical Services Department
Washington, D.C. 20001**



Eugene Jones
Fire & EMS Chief

MEMORANDUM

TO: Eugene A. Jones - Interim Fire and EMS Chief

FROM: Jim Dulling – Fleet Manager

Co/Plt: AD/Only

DATE: December 22, 2014

SUBJECT: International Ambulance Fuel Dilution

There is a situation with our International Ambulances that will impact the life of the engine. Over the past several months we have received numerous oil analysis reports indicating that fuel dilution is present in our International ambulance engines. The presence of fuel in the oil has the effect of lowering viscosity and increasing wear. The higher the amount of fuel in the oil the lower the viscosity and the higher the wear rate in the engine. This leads to premature engine failures.

Premature engine failures would result in increased downtime as rebuilding or replacing engines is time consuming. Multiple simultaneous failures would impact our ability to keep sufficient numbers of reserve and/or frontline units in service. Operating costs would increase as engine repairs are costly, running over \$10,000 per engine. Shop productivity, and FEMS Operations, would be impacted by decreased numbers of reserve units.

To date the following items are part of this issue:

1. The AD asked for International input into the increasing fuel dilution issues first on 7-11-14.
2. Navistar letter sent on 7-21-14 notifying them of our concern.
3. Meeting was held with International and FEMS representatives on 7-29-14. An initial Prescription was provided. This prescription included:

“When servicing units, at our International Service Centers/Navistar will:

- *Oil Change light -- Insure that the oil change light is set at 350 hours.
- Open/Inactive AFC's (Approved Field Change) -- All open/inactive AFC's will be completed by the service center. [AFC's are similar to recalls in that these are repairs approved by the manufacturer to be performed at no cost to the owner.]
- **Oil Sampling -- When units are in for repair/service, we [Navistar] will sample the oil and provide DC Fire with the results

- **Force Regeneration --We [Navistar] believe that completing a forced regen will reduce passive regen and may reduce the occurrence of oil dilution, cause by partial face plugging of the Diesel Particle Filter (DPF). [This has shown to be ineffective as the frequency of passive regens has not changed.]
- Calibrations -- Our plan will be to reflash all units once the new calibration is available. As I have mentioned this new calibration also has some positive effects on Regen. [Reflashing the engine computer with new calibrations changes the way that the computer instructs the engine on how to run. All engine functions are computer controlled allowing for a recalibrations of the way the engine is allowed and instructed to run.]

*Additional information: I understand that the oil change light was originally set at 200 hours, prior to delivery of the ambulances to make the driver aware of the need, and also provide some latitude in getting the units in for service. We as a team, will need to set the “Change Oil Light”, once we have some data on the Viscosity of the oil base on hours/gallons of fuel used.

** These will be done until we determine a PM cycle based on oil Viscosity”

4. Navistar indicated that the oil change interval needs to be based on hours at 350 hours on 8-1-14 even though the manual does indicate that 1000 gallons of fuel and 500 hours are an acceptable interval. FEMS changed our PM interval to 350 hours.
5. The Prescription indicates that the PM cycle will need to be based on viscosity.
6. Navistar was aware of the potential for fuel dilution on the FEMS units as detailed in a 6-18-14 entry into ONCommand by the Navistar dealer.
7. On 8-18-14 unit 544 was sent to KNeal with an engine knock and replaced under warranty.
8. On 8-19-14 International implied that the PM cycle will need to be based on fuel dilution.
9. On August 27th FEMS notified Navistar that fuel dilution was still being experienced even after changing to a 350 hour interval.
10. On 9-2-14 FEMS was informed that the Chief Engineer for International indicated that the oil change interval for our application was 500 hours. FEMS was copied on an email where the chief Engineer indicated internally to Navistar that the oil change interval for our application was 500 hours.
11. FEMS believes that our units are at risk, and interested in assuring that our warranty coverage will be honored.
12. The benchmark guidance that International has provide for establishing a PM program differs as there are four different interval suggestions by International representatives, and International literature.
13. On 9-17-14 FEMS informed Navistar of four additional oil sample results that showed high fuel dilution at an interval of less than 350 hours.

Signature.....

The above statement was prepared by me. I certify that it is true to the best of my knowledge and belief. I understand that making a false statement is criminal and punishable under D.C. law. I also understand that the Department may initiate adverse action against me making a false statement.

14. We have been conducting weekly telephone meetings with International since 9-19-14 on the oil dilution issue. Navistar admits that the issue needs to be addressed.
15. A small group of 10 units has been identified for specific data tracking and reporting to Navistar.
16. Navistar has determined that the crankcase breather may be a contributing factor and has changed the design and maintenance interval.
17. Navistar has determined that the calibration in our engines is obsolete and has visited DC on 10-15-14 thru 10-16-14 to recalibrate them.
18. Navistar has concluded that the oil must be changed when the Viscosity reaches 11.5 cSt. The cSt (centi-strokes) is a measure of the slipperiness of the oil and decreases as the oil is diluted with fuel. In this case it is measured at 100 degrees centigrade. New oil for this engine starts around 14 cSt.
19. There is another calibration that is pending and Navistar will be returning to install.
20. Navistar has discontinued and no longer provides the subject engine, the Maxxforce 7 in this vocation.

Through all of these efforts to address the fuel dilution concern, no demonstrable progress has been made. We continue to see fuel dilution, and low viscosity (cSt) readings, on our oil samples. Additionally, the amount of hours, miles, fuel used on the engine oil does not seem to relate to the amount of fuel dilution, or viscosity (cSt), reported on the oil analysis. The oil analysis firm has indicated that the Maxxforce 7 engine has a problem with fuel dilution.

On December 16, 2014, a meeting between Navistar and FEMS was held. During this meeting a recap of the efforts to address fuel dilution was presented. Additionally, a series of statistical results were discussed. While there have been several different approaches to address the issue, none of them had yielded results.

Currently, there are 48 oil samples within the sample population since our efforts to address fuel dilution. The average interval on the oil sample is 326 hours, 24 hours below the recommended interval by International. With FEMS meeting the targeted interval, the fuel dilution result still averages 11.2% fuel dilution. The average viscosity of the oil is 10.7cSt, below the Navistar "target" of 11.5cSt. So even after meeting the prescribed oil change interval by Navistar, the fuel dilution issue continues.

Digging into the data further revealed that the interval in which the oil was changed had little bearing on the fuel dilution. Oil changed at a less than 300 hour interval still had an average fuel dilution of 10% fuel, and a viscosity of 11.15cSt. Oil changed at an interval of greater than 400 hours had a fuel dilution of 12.25% and a viscosity of 10.46 cSt. Whether less than a 300 hour, or over a 400 hour, interval, the fuel dilution levels are at a point to where engine damage is a concern.

Using the data collected from our oil analysis in trying to identify causes of the fuel dilution problem, the only variable that is statistically significant is the viscosity reading. This was not surprising in that fuel in the oil contributes to the lower viscosity. However, the amount of

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hours, miles traveled and fuel used are not significant predictors in determining what the fuel dilution will be. This indicates that a variable other than engine hours, distance traveled, and fuel used is contributing to the fuel dilution issue. With this being the case, using hours, distance traveled, or fuel consumed as the benchmark for determining when to change the oil is not an accurate measure for determining when oil should be changed. Navistar use all three measures in their literature in guiding owners as to when to change the oil.

Collectively, we have been working with International since mid-July to address an issue that they knew existed. We have complied with their guidance on when to perform an oil change but have not gotten to the point to where we can operate these units without doing harm to the engine. Continuing to use these units will continue to damage them. With the increasing call volumes that these units are expected to respond to, the rate of damage induced upon the engine will continue to increase as well. It is reasonable to expect that these units will not be able to meet their expected useful life under current conditions without significant investment and downtime. The potential still exists for many units to fail in a short period of time.

With the critical emergency role that these units fill for the citizens of Washington DC, the question of whether we can rely on these units is valid. Considering the critical service that these units need to fill, it is the opinion of the Apparatus Division that these units be retired. The Apparatus Division recommends that the International ambulances be sold while there is still value in them. That the proceeds from the sale be used to purchase new equipment. The Apparatus Division understands that additional funding from the city will be needed to replace all the affected units. With a new ambulance costing \$250,000 the cost of replacing the 60 affected ambulances is \$15m. With the sale of the existing units, a significant percentage of the cost of new ambulances could be recouped from the old ones.

The current ambulances simply cannot be relied upon until the end of their useful life. The intent in providing emergence services implies that the service can be relied upon. If the fleet of ambulance's are exhibiting a condition that is damaging the engine, and steps taken in conjunction with the manufacturer have proven ineffective, the unit cannot be relied upon to provide service. If the manufacturer knows of the problem, admits that there is a problem, and cannot correct the problem, then replacement vehicles need to be obtained.

An alternative could be to replace the Maxxforce 7 engine with the Cummins engine that Navistar now offers. Navistar no longer provides the Maxxforce 7 engine and only offers a Cummins. A proactive approach to retrofit the ambulances with the Cummins engine would eliminate the fuel dilution issue. From a maintenance perspective this is the less desirable solution as the reliability and serviceability of any piece of equipment that has been significantly altered from the original manufacturer design includes many complications.

The tangential legal issues will need to be addressed, but the primary ability of the City to provide emergence EMS services to the citizens of Washington DC are being impacted by the damage being done to these engines. It is in our best interests to first reposition the fleet to be able to provide services and then address any other related issues.

Signature.....

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ATTACHMENT

QUESTION #19

D.C. Fire and Emergency Medical Services
FY 2014 - 2015 Contracts

Vendor Name	Contract Purpose - Description of Services/ Procurement	Contract Amount	Amount Spent (FY14- To Date)	Contract Term Begin	Contract Term End	Funding Source (local, federal, private, special revenue)	Competitive or Sole Source	Contract Monitor	Contract Monitoring Results	Notes
OFFICE RISK MGMT.										
MD Fire Equipment Corp.	Firefighter PPE/Uniforms: Inspection, Cleaning and Repair	\$210,000		10/1/2014	9/30/2015	Local	Competitive	Charity Keys	No Issues	
Municipal Emerg. Svcs.	SCBA and Air Compression Parts Maintenance and Repairs	\$239,000		10/23/2014	9/30/2015	Local	Competitive	FEMS Safety Ofcr	No Issues	Based on cooperative agreement w/ Arlington Co., VA
Municipal Emerg. Svcs.	Mask (Smoke) Room Support (at the Training Academy)	\$196,000.00		1/1/2015	12/31/2015	Local	Competitive	FEMS Safety Ofcr	No Issues	Arlington Co. Rider: Base + 4 Option Years
Globe Manufacturing Co.	PPE Jackets, Pants and Internal Harness Pants	\$780,920.24		1/24/2015	1/23/2016	Local	Sole Source	FEMS Safety Ofcr	No Issues	Multi-Year Contract: Option Year 3
FLEET										
Laake Enterprises	16 Refurbished Horton Ambulances	\$3,452,304		TBD	TBD	Master Lease	Sole Source	BFC J. Donnelly	No Issues	Procurement Needs Council Approval (Target = 3/2015)
Pierce	6 (New) Fire Pumpers	\$6,831,304.00		7/17/2013	TBD	Master Lease	Competitive	BFC J. Donnelly	No Issues	Delivery Date Has Been Extended
Crimson	5 (New) Aerial Ladder Trucks	\$5,290,740.00		5/1/2013	TBD	Master Lease	Competitive	BFC J. Donnelly	No Issues	Delivery Date Has Been Extended
GSA	Leased Vehicles	\$150,000.00		10/1/2014	9/30/2015	Local	(GSA)	BFC J. Donnelly	No Issues	
Laake Enterprises	BPA for Spring Works/Front End Repairs	\$300,000.00		9/9/2014	9/8/2015	Local	Competitive	Peter Jones	No Issues	
Laake Enterprises	BPA Ambulance Parts	\$300,000.00		9/9/2014	9/8/2015	Local	Competitive	Peter Jones	No Issues	
Waldorf Ford	BPA for Auto and Truck Repairs	\$100,000.00		7/11/2014	7/10/2015	Local	Competitive	BFC J. Donnelly	No Issues	
Addison Auto Parts - JMJ IN	BPA for Auto and Truck Parts	\$100,000.00		7/22/2014	7/21/2015	Local	Competitive	Patricia Flynn	No Issues	
American Test Center	BPA for Ladder Testing Services	\$100,000.00		5/17/2014	5/16/2015	Local	Competitive	Peter Jones	No Issues	
P and H Auto Electric	BPA for Auto and Truck Parts	\$200,000.00		1/26/2015	1/25/2016	Local	Competitive	Patricia Flynn	No Issues	
Downtown Garage	Auto Body Repairs & Paint Work	\$100,000.00		9/11/2014	9/10/2015	Local	Competitive	BFC J. Donnelly	No Issues	
Downtown Garage	BPA for Vehicle Repairs	\$100,000.00		8/12/2014	8/11/2015	Local	Competitive	BFC J. Donnelly	No Issues	
R&S Auto & Truck	BPA for Vehicle Repairs (Suspension Systems/Springs)	\$500,000		12/8/2014	12/7/2015	Local	Competitive	Marshall Patton	No Issues	
Commonwealth Svcs.	BPA for Maintenance and Repair of Heavy Duty Trucks	\$300,000.00		12/16/2014	12/15/2015	Local	Competitive	Marshall Patton	No Issues	
Best Battery	BPA for New Vehicle Batteries	\$100,000		2/11/2015	2/10/2016	Local	Competitive	Patricia Flynn	No Issues	
Seagrave Fire Apparatus	BPA for Repairs, Parts & Supplies for Seagrave Fire Apparatus	\$100,000		6/5/2014	6/5/2015	Local	Sole Source	Peter Jones	No Issues	Warranty Mandates Seagrave as Vendor
Johnson Truck Center	Vehicle Repairs	\$200,000.00		6/23/2014	6/22/2015	Local	Competitive	BFC J. Donnelly	No Issues	
Atlantic Emer. Solutions	Emergency Fire Apparatus Repairs	\$500,000.00		8/9/2014	8/8/2015	Local	Competitive	BFC J. Donnelly	No Issues	
EVS	Fire Pumper Repairs	\$500,000.00		7/19/2014	7/18/2015	Local	Competitive	Peter Jones	No Issues	
Lindsay Ford	Ford Vehicle Parts	\$100,000.00		4/12/2014	4/11/2015	Local	Competitive	BFC J. Donnelly	No Issues	
General Ship	Repairs to Fire Boat 1	\$879,386.75		11/10/2014	11/9/2015	Master Lease	Competitive	BFC J. Donnelly	No Issues	
TBD	DCFEMS Fire Chief Vehicle (Replacement)	\$38,000.00		TBD	TBD	Master Lease	Competitive	N/A		
Redstorm	Ladder Truck	\$875,000.00		11/20/2014	2/18/2015	Local	Sole Source	BFC J. Donnelly	No Issues	Vehicle Delivery Extension Anticipated
TRAINING ACADEMY										
Audio Visual Innovations	Repair FEMS Audio/Visual Equipment at the Training Academy					Local	Competitive	N/A		Funding Not Identified for FY 2015
FAAC, Inc.	Repair of Driver Simulation Equipment at the Training Academy					Local	Competitive	N/A		Funding Not Identified for FY 2015
INFO/TECHNOLOGY										
Canon Solutions America	Lease of Copiers and Printers for FEMS	\$234,614.36		10/1/2013	9/30/2014	Local	Competitive	Edward Leonard	No Issues	Option Year 2 of 5
Zoll/Fire RMS	Fire Records Mgmt. and Inspector Module, Maint. & Support	\$350,000.00		10/1/2013	9/30/2014	Local	Competitive	Edward Leonard	No Issues	Contract Expires FY2014; Intend to Re-Compete
Target Safety	Emergency Certification Training Application Support & Mainten.	\$157,500.00		10/1/2013	9/30/2014	Local	Competitive	Edward Leonard	No Issues	Option Year 3 of 5
Kronos, Inc.	Automated Staffing Software	\$70,657.00		10/1/2013	9/30/2014	Local	Competitive	Edward Leonard	No Issues	Option Year 3
FACILITIES/LOGISTICS										
Physio-Control Corporation	Maintenance, Repair & Replacement of LifePaks and AEDs	\$266,335.90		10/1/2013	9/30/2014	Local	Sole Source		No Issues	Multi-Year Contract w/ FY 2014 = Final Year
Praxair Dist. Mid-Atlantic	Oxygen Cylinders, Maintenance and Repair	\$150,000.00		5/1/2014	4/30/2015	Local	Competitive		No Issues	Contract=Processing; Based on Cooperative Agreement
Amer. Business Supplies	BPA for Office Supplies	\$100,000.00		10/31/2014	9/30/2015	Local	Competitive	Charity Keys	No Issues	
Jimmie Muscatello's	NFPA Compliant Station Wear Uniforms	\$660,970.00		4/27/2014	4/26/2015	Local	Competitive	Charity Keys	No Issues	Multi-Year Contract
Jimmie Muscatello's	NFPA Compliant Station Wear/Short-Sleeved Shirts	\$241,520.00		4/24/2014	4/23/2015	Local	Competitive	Charity Keys	No Issues	Multi-Year Contract
Jimmie Muscatello's	FEMS Uniform Voucher Program	\$300,000.00		10/1/2013	9/31/2014	Local	Competitive	Charity Keys	No Issues	Multi-Year Contract
Unifirst	Fleet (Maintenance) Uniform Rental	\$20,000.00				Local	Competitive	Charity Keys	No Issues	Seeking Vendor
Profix Ferno	BPA To Repair Ambulance Cots	\$50,000.00		10/1/2013	9/30/2014	Local	Competitive	Charity Keys	No Issues	
OFFICE OF FIRE CHIEF										
Transp. Resources Assoc.	Streetcar/Rail Safety Consultants	\$348,096		4/12/2014	4/11/2015	Local	Competitive	Peter Jones	Unanticip. Costs	Option Year 1; Other Option Years Available
Advanced Data Processing	Ambulance Billing	\$980,000.00		10/1/2014	9/30/2015	Local	Sole Sourced	Andrew Beaton	No Issues	
Intermedix	Ambulance Billing & Data Collection	\$1,800,000		10/1/2014	9/30/2015	Local	Competitive	Andrew Beaton	No Issues	Mult-Year Contract

ATTACHMENT

QUESTION #24



DC FIRE AND EMS AMBULANCE PATIENT SURVEY



This survey is mailed to all patients transported by ambulance.

Please provide feedback concerning your recent ambulance transport (circle the number of your answer):

RESPONSE TIME:	VERY SLOW	SLOW	ACCEPTABLE	FAST	VERY FAST	CAN'T ANSWER
After the 911 call was placed, how would you rate the response time of Fire and EMS emergency vehicles?	1	2	3	4	5	6
DID FIRE AND EMS PERSONNEL:	STRONGLY DISAGREE	DISAGREE	NEUTRAL	AGREE	STRONGLY AGREE	CAN'T ANSWER
Look and act professional?	1	2	3	4	5	6
Seem competent and knowledgeable performing their duties?	1	2	3	4	5	6
Act courteous and respectful?	1	2	3	4	5	6
Keep you informed about what they were doing?	1	2	3	4	5	6
Show concern about your comfort during transport to the hospital?	1	2	3	4	5	6
Show concern for your family members?	1	2	3	4	5	6
WAIT TIME AFTER ARRIVING AT HOSPITAL:	VERY LONG	LONG	ACCEPTABLE	SHORT	VERY SHORT	CAN'T ANSWER
After being brought inside the hospital, how would you describe the length of time you spent waiting to be moved from the ambulance stretcher to the treatment area or waiting room of the emergency department?	1	2	3	4	5	6
OVERALL SATISFACTION:	VERY DISSATISFIED	DISSATISFIED	NEUTRAL	SATISFIED	VERY SATISFIED	CAN'T ANSWER
Overall, how satisfied were you with the services you received?	1	2	3	4	5	6

Please provide any additional comments below or call (202) 673-3331 for customer service assistance.

Name: _____ Phone: _____ E-Mail: _____

THANK YOU FOR COMPLETING THE SURVEY!

PLEASE RETURN BY MAIL OR FAX: 202-741-0677

BILLING QUESTIONS? PLEASE CALL

1-888-828-8019

D.C. Fire and EMS Department

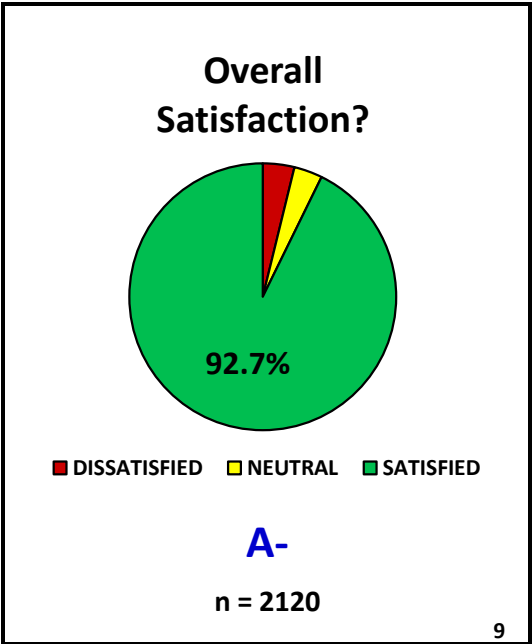
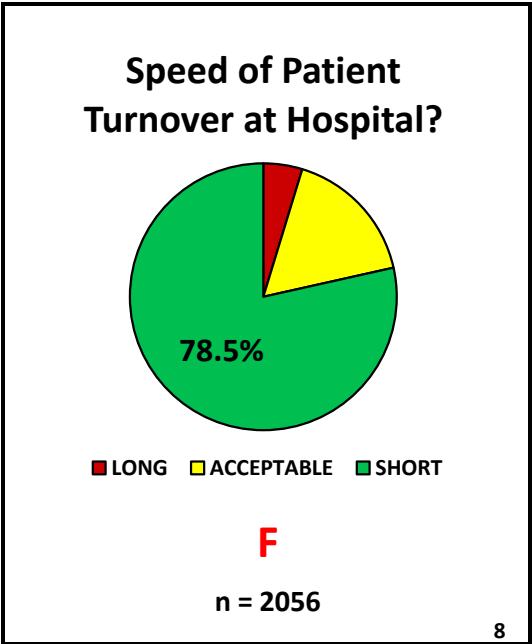
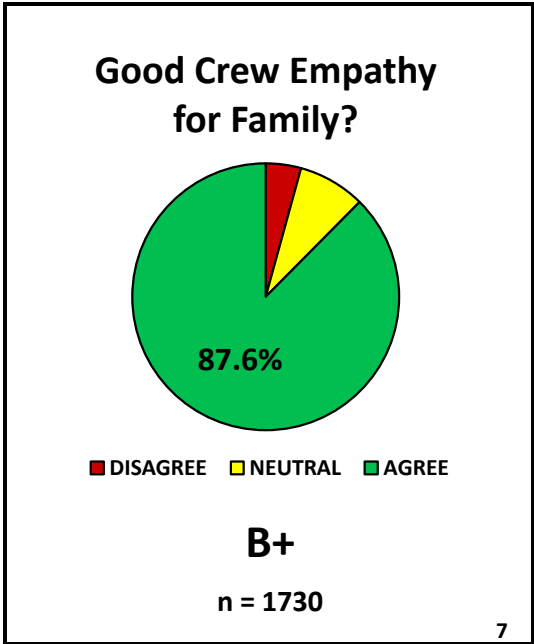
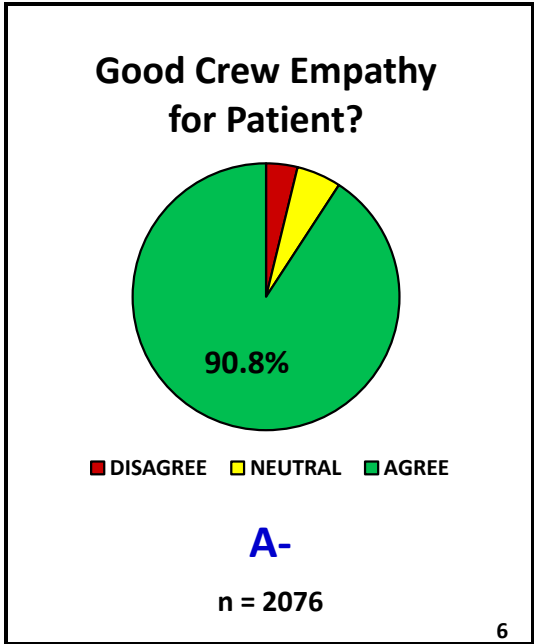
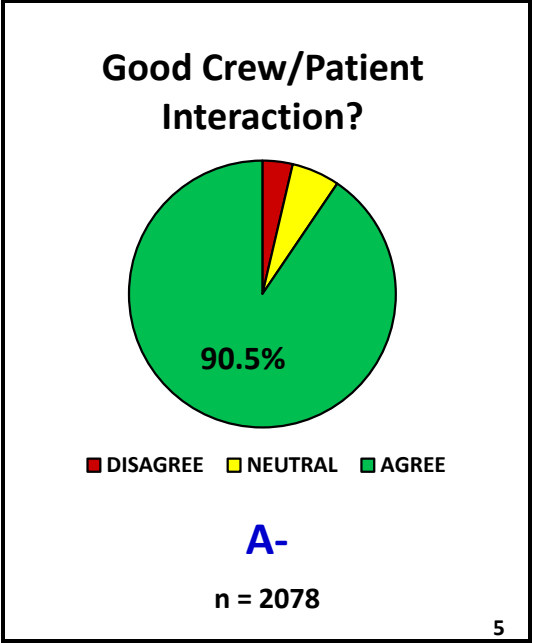
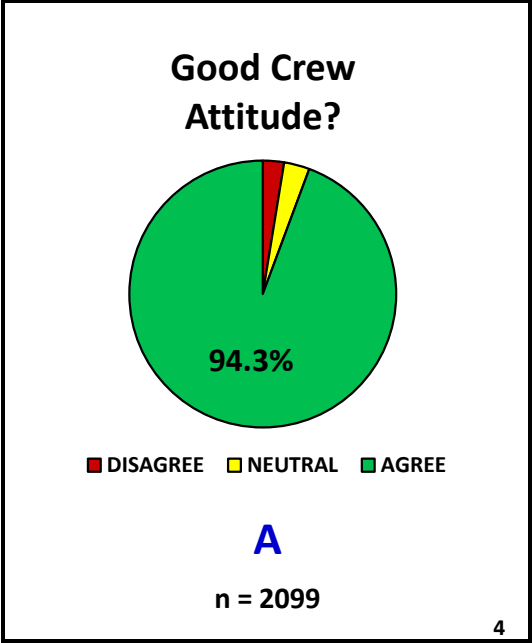
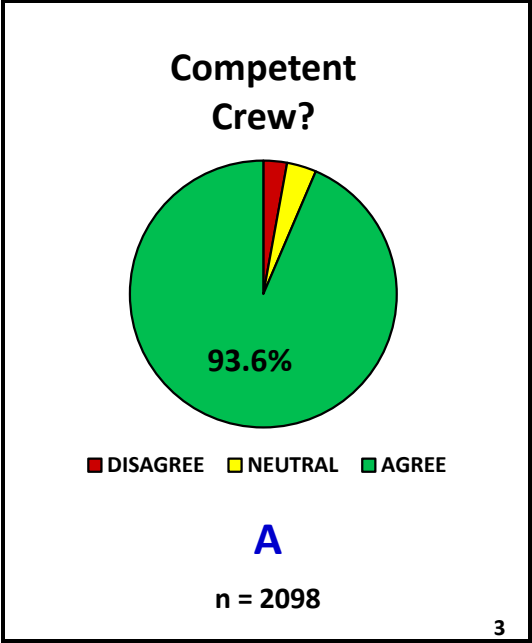
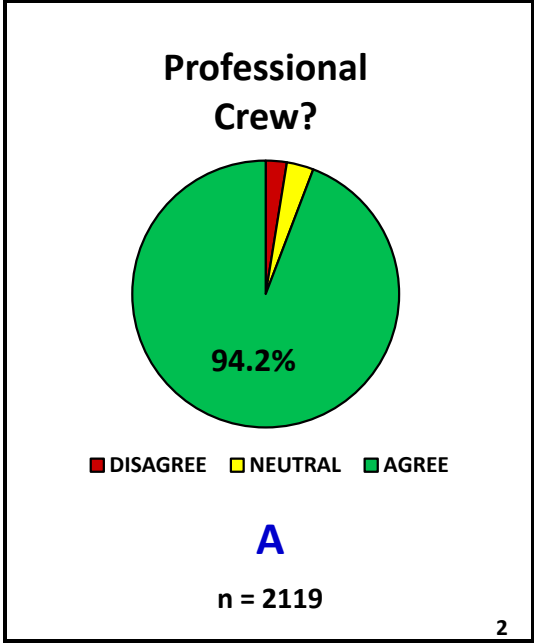
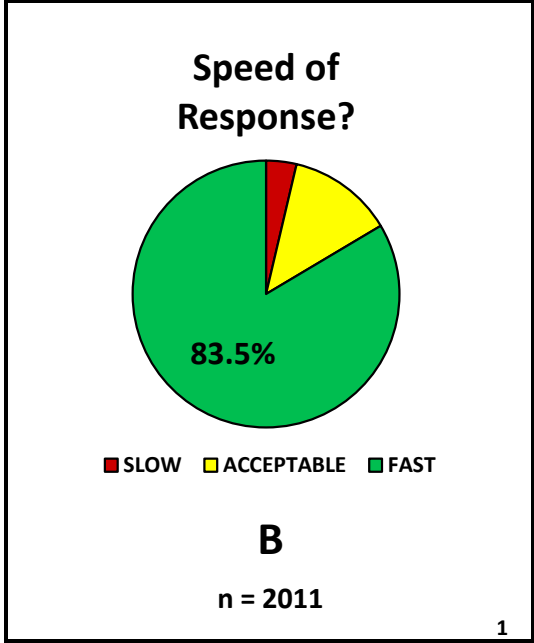
P.O. Box 27767

Washington, DC 20038

District of Columbia Fire and Emergency Medical Services Department

EMS Patient Survey Results

Fiscal Year 2014 (10/01/2013 to 09/30/2014)



DC Fire and EMS Department

Patient Survey Results (All Data Measures and Entries)

FY 2014

Data Measure #	Description of Patient Survey Questions and Observations	Data Sub Category Measure #	Data Sub Category Measure Description	Count of Patient Survey Record Entries	% Count of Patient Survey Record Entries
2 Category Scorecard	After the 911 call was placed, how would you rate the response time of Fire and EMS emergency vehicles? (OVERALL RESPONSE TIME) <i>Speed of Response?</i>	1	VERY SLOW	30	1.4%
		2	SLOW	44	2.0%
		3	ACCEPTABLE	257	11.7%
		4	FAST	683	31.2%
		5	VERY FAST	997	45.5%
		6	CAN'T ANSWER	178	8.1%
		7	BLANK		0.0%
3 Category Scorecard	Did Fire and EMS personnel look and act professional? (CREW PROFESSIONALISM) <i>Professional Crew?</i>	1	STRONGLY DISAGREE	29	1.3%
		2	DISAGREE	25	1.1%
		3	NEUTRAL	69	3.2%
		4	AGREE	533	24.3%
		5	STRONGLY AGREE	1,463	66.8%
		6	CAN'T ANSWER	70	3.2%
		7	BLANK		0.0%
4 Category Scorecard	Did Fire and EMS personnel seem competent and knowledgeable performing their duties? (CREW COMPETENCE) <i>Competent Crew?</i>	1	STRONGLY DISAGREE	24	1.1%
		2	DISAGREE	36	1.6%
		3	NEUTRAL	75	3.4%
		4	AGREE	508	23.2%
		5	STRONGLY AGREE	1,455	66.5%
		6	CAN'T ANSWER	91	4.2%
		7	BLANK		0.0%
5 Category Scorecard	Did Fire and EMS personnel act courteous and respectful? (CREW ATTITUDE) <i>Good Crew Attitude?</i>	1	STRONGLY DISAGREE	33	1.5%
		2	DISAGREE	21	1.0%
		3	NEUTRAL	65	3.0%
		4	AGREE	436	19.9%
		5	STRONGLY AGREE	1,544	70.5%
		6	CAN'T ANSWER	90	4.1%
		7	BLANK		0.0%
6 Category Scorecard	Did Fire and EMS personnel keep you informed about what they were doing? (CREW INTERACTION WITH PATIENT) <i>Good Crew/Patient Interaction?</i>	1	STRONGLY DISAGREE	35	1.6%
		2	DISAGREE	41	1.9%
		3	NEUTRAL	121	5.5%
		4	AGREE	474	21.7%
		5	STRONGLY AGREE	1,407	64.3%
		6	CAN'T ANSWER	111	5.1%
		7	BLANK		0.0%
7 Category Scorecard	Did Fire and EMS personnel show concern about your comfort during transport to the hospital? (CREW EMPATHY FOR PATIENT) <i>Good Crew Empathy for Patient?</i>	1	STRONGLY DISAGREE	42	1.9%
		2	DISAGREE	37	1.7%
		3	NEUTRAL	112	5.1%
		4	AGREE	441	20.1%
		5	STRONGLY AGREE	1,444	66.0%
		6	CAN'T ANSWER	113	5.2%
		7	BLANK		0.0%
8 Category Scorecard	Did fire and EMS personnel show concern for your family members? (CREW EMPATHY FOR FAMILY) <i>Good Crew Empathy for Family?</i>	1	STRONGLY DISAGREE	44	2.0%
		2	DISAGREE	30	1.4%
		3	NEUTRAL	141	6.4%
		4	AGREE	365	16.7%
		5	STRONGLY AGREE	1,150	52.5%
		6	CAN'T ANSWER	459	21.0%
		7	BLANK		0.0%
9 Category Scorecard	After being brought inside the hospital, how would you describe the length of time you spent waiting to be moved from the ambulance stretcher to the treatment area or waiting room of the emergency department? (PATIENT TURNOVER TIME) <i>Speed of Patient Turnover at Hospital?</i>	1	VERY LONG	32	1.5%
		2	LONG	65	3.0%
		3	ACCEPTABLE	345	15.8%
		4	SHORT	480	21.9%
		5	VERY SHORT	1,134	51.8%
		6	CAN'T ANSWER	133	6.1%
		7	BLANK		0.0%
10 Category Scorecard	Overall, how satisfied were you with the services you received? (OVERALL SATISFACTION) <i>Overall Satisfaction with Service?</i>	1	VERY DISSATISFIED	37	1.7%
		2	DISSATISFIED	44	2.0%
		3	NEUTRAL	73	3.3%
		4	SATISFIED	492	22.5%
		5	VERY SATISFIED	1,474	67.3%
		6	CAN'T ANSWER	69	3.2%
		7	BLANK		0.0%
11	Comments included?	1	YES		
		2	NO		
12	Name included?	1	YES		
		2	NO		
13	Telephone number included?	1	YES		
		2	NO		
14	E-mail included?	1	YES		
		2	NO		
15 Category Scorecard	Assessment of comments using thematic scoring. (OVERALL IMPRESSION) <i>Overall Impression of Service?</i>	1	VERY NEGATIVE		
		2	NEGATIVE		
		3	NEUTRAL		
		4	POSITIVE		
		5	VERY POSITIVE		
		6	NOT CODED		
		7	BLANK		

DC Fire and EMS Department

Patient Survey Results (Simplified Data Measures and Entries with Exclusions)

FY 2014

Data Measure #	Description of Patient Survey Questions and Observations	Data Sub Category Measure #	Data Sub Category Measure Description	Count of Patient Survey Record Entries	% Count of Patient Survey Record Entries
2 Category Scorecard	After the 911 call was placed, how would you rate the response time of Fire and EMS emergency vehicles? (OVERALL RESPONSE TIME) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Speed of Response?</i>	1,2	SLOW	74	3.7%
		3	ACCEPTABLE	257	12.8%
		4,5	FAST	1,680	83.5%
		6,7	EXCLUDED	178	8.1%
3 Category Scorecard	Did Fire and EMS personnel look and act professional? (CREW PROFESSIONALISM) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Professional Crew?</i>	1,2	DISAGREE	54	2.5%
		3	NEUTRAL	69	3.3%
		4,5	AGREE	1,996	94.2%
		6,7	EXCLUDED	70	3.2%
4 Category Scorecard	Did Fire and EMS personnel seem competent and knowledgeable performing their duties? (CREW COMPETENCE) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Competent Crew?</i>	1,2	DISAGREE	60	2.9%
		3	NEUTRAL	75	3.6%
		4,5	AGREE	1,963	93.6%
		6,7	EXCLUDED	91	4.2%
5 Category Scorecard	Did Fire and EMS personnel act courteous and respectful? (CREW ATTITUDE) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Good Crew Attitude?</i>	1,2	DISAGREE	54	2.6%
		3	NEUTRAL	65	3.1%
		4,5	AGREE	1,980	94.3%
		6,7	EXCLUDED	90	4.1%
6 Category Scorecard	Did Fire and EMS personnel keep you informed about what they were doing? (CREW INTERACTION WITH PATIENT) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Good Crew/Patient Interaction?</i>	1,2	DISAGREE	76	3.7%
		3	NEUTRAL	121	5.8%
		4,5	AGREE	1,881	90.5%
		6,7	EXCLUDED	111	5.1%
7 Category Scorecard	Did Fire and EMS personnel show concern about your comfort during transport to the hospital? (CREW EMPATHY FOR PATIENT) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Good Crew Empathy for Patient?</i>	1,2	DISAGREE	79	3.8%
		3	NEUTRAL	112	5.4%
		4,5	AGREE	1,885	90.8%
		6,7	EXCLUDED	113	5.2%
8 Category Scorecard	Did fire and EMS personnel show concern for your family members? (CREW EMPATHY FOR FAMILY) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Good Crew Empathy for Family?</i>	1,2	DISAGREE	74	4.3%
		3	NEUTRAL	141	8.2%
		4,5	AGREE	1,515	87.6%
		6,7	EXCLUDED	459	21.0%
9 Category Scorecard	After being brought inside the hospital, how would you describe the length of time you spent waiting to be moved from the ambulance stretcher to the treatment area or waiting room of the emergency department? (PATIENT TURNOVER TIME) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Speed of Patient Turnover at Hospital?</i>	1,2	LONG	97	4.7%
		3	ACCEPTABLE	345	16.8%
		4,5	SHORT	1,614	78.5%
		6,7	EXCLUDED	133	6.1%
10 Category Scorecard	Overall, how satisfied were you with the services you received? (OVERALL SATISFACTION) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Overall Satisfaction with Service?</i>	1,2	DISSATISFIED	81	3.8%
		3	NEUTRAL	73	3.4%
		4,5	SATISFIED	1,966	92.7%
		6,7	EXCLUDED	69	3.2%
10 Category Scorecard	Overall, how satisfied were you with the services you received? (OVERALL SATISFACTION) 2 Category (Collapsed), "EXCLUDED" not counted. <i>Overall Satisfaction with Service?</i>	1,2,3	OTHER THAN SATISFIED	154	7.3%
		4,5	SATISFIED	1,966	92.7%
		6,7	EXCLUDED	69	3.2%
15 Category Scorecard	Assessment of comments using thematic scoring. (OVERALL IMPRESSION) 3 Category (Collapsed), "EXCLUDED" not counted. <i>Overall Impression of Service?</i>	1,2	NEGATIVE	0	
		3	NEUTRAL	0	
		4,5	POSITIVE	0	
		6,7	EXCLUDED	0	

ATTACHMENT

QUESTION 31



*District of Columbia
Fire and Emergency Medical Services Department*

An Audit and Assessment of the
DC Fire and Emergency Medical Services Department's
Fleet Inventory and Fleet Maintenance Operations
to Further Improve Fleet Management

November 25, 2013

TABLE OF CONTENTS

SECTION 1. EXECUTIVE SUMMARY.....	i
1.1 Introduction and Background	i
1.1.1 Purpose	i
1.1.2 Scope	ii
1.1.3 Methodology.....	ii
1.1.4 Assumptions	iii
1.1.5 Report Organization.....	iii
1.2 Fleet Data Systems.....	iv
1.3 Fleet Composition and Replacement	vi
1.4 Apparatus Division Operations	vii
1.4.1 People Issues.....	viii
1.4.2 Process Issues	x
1.4.3 Physical Infrastructure Issues	xii
1.4.4 Policies and Procedures Issues	xii
1.4.5 Procurement Issues	xiii
1.5 Station-based Operations	xiii
1.6 Impact of ISO Rating Change.....	xiv
SECTION 2. INTRODUCTION.....	1
2.1 Background.....	1
2.2 Project Goals.....	1
2.3 Project Scope	2
2.4 Methodology	3
2.5 Assumptions.....	4
2.6 Project Team.....	5
2.7 Report Organization.....	6
2.8 Acknowledgements.....	6
SECTION 3. FLEET DATA SYSTEMS.....	9
3.1 Assessment of FEMS’ Use of FASTER	9
3.1.1 Current Program Status.....	10

3.1.2	Summary of Findings	12
3.1.3	Recommendations.....	13
3.2	Assessment of Vehicle Records in FASTER.....	13
3.2.1	Current Status of Vehicle Records.....	13
3.2.2	Vehicle Class Codes	18
3.2.3	Current Vehicle Classification Status	20
3.2.4	Summary of Findings	21
3.2.5	Recommendations.....	21
3.3	Assessment of FEMS' Use of FASTER to Manage Workload	22
3.3.1	Work Order Management	22
3.3.2	Identification of Repair Task Codes	31
3.3.3	Parts Management	34
3.3.4	Discussion of FEMS' Use of FASTER	34
3.3.5	Summary of Findings	35
3.3.6	Recommendations.....	36
3.4	Evaluation of Alternative Fleet Management Software.....	37
3.4.1	Overview.....	37
3.4.2	Commercial Off-the-Shelf (COTS) Systems	37
3.4.3	Industry Cost Basis	40
3.4.4	FEMS Needs and System Gaps	40
3.4.5	System-Specific Information	44
3.4.6	Implementation Planning.....	51
3.4.7	Considerations for Technology Enhancements	53
3.4.8	Hosted Versus Internal Deployments	55
3.4.9	Analysis of FASTER Versus Possible Alternatives	57
3.4.10	Summary of Findings	58
3.4.11	Recommendations.....	59
	SECTION 4. FLEET COMPOSITION	61
4.1	Inventory of the Current Fleet.....	61
4.1.1	Overview of the Apparatus Inventory	61
4.1.2	Assessment of Apparatus by Type.....	62

4.1.3	Summary of Findings	74
4.1.4	Recommendations.....	74
4.2	Apparatus Life Cycle Costs	74
4.2.1	Identification of Expected Life Cycle Costs.....	76
4.2.2	Summary of Findings	76
4.2.3	Recommendations.....	76
4.3	Reserve Fleet Composition	76
4.3.1	Ready Reserve Vehicles	77
4.3.2	Special Events Ambulances.....	77
4.3.3	Reserve Vehicles	77
4.3.4	Water Supply Engines	77
4.3.5	Surge Capacity.....	78
4.3.6	Reserve and Ready Reserve Fleet Needs.....	78
4.3.7	Historical Analysis of Purchasing.....	80
4.3.8	Summary of Findings	84
4.3.9	Recommendations.....	85
4.4	Recommended Replacement Schedule	85
4.4.1	Replacement by Apparatus Type.....	86
4.4.2	Annual Purchases.....	87
4.4.3	Rotation of Apparatus between High- and Low-Volume Stations	89
4.4.4	Summary of Findings	90
4.4.5	Recommendations.....	91
SECTION 5. APPARATUS DIVISION OPERATIONS		93
5.1	Overview.....	93
5.1.1	Comparative Analysis.....	94
5.2	People Issues.....	97
5.2.1	Organizational Structure, Leadership, and Management.....	97
5.2.2	Staffing Levels.....	103
5.2.3	Mechanic Accountability.....	106
5.2.4	Number of Shifts Worked.....	107
5.2.5	Contracting for Fleet Management and Repair Services	109

5.2.6	Personnel Qualifications and Training	112
5.2.7	Workforce Morale	115
5.2.8	Safety	116
5.2.9	Driver Training	120
5.3	Process Issues	121
5.3.1	Preventative Maintenance.....	121
5.3.2	Best Practices.....	123
5.3.3	Parts Operation	131
5.3.4	Small Tools Repair	132
5.3.5	Reserve Apparatus/Change-Overs	134
5.3.6	Quality Control	138
5.3.7	Backlog Reduction Approach.....	139
5.4	Physical Infrastructure Issues	142
5.4.1	Layout and Floor Space	143
5.4.2	Lifts.....	144
5.4.3	Storage Facilities for Apparatus Awaiting Service or Pick-up	145
5.4.4	Storage Facilities for Reserve Apparatus.....	146
5.5	Policies and Procedures Issues.....	147
5.5.1	Overview of Standard Operating Procedures for Fleet Management	147
5.5.2	Summary of Findings	149
5.5.3	Recommendations.....	150
5.6	Procurement Issues	150
5.6.1	Procurement Contracts.....	150
5.6.2	Apparatus Specifications Development.....	152
5.6.3	Factory Visits.....	154
5.6.4	GSA Procurement Option.....	155
5.6.5	Ambulance Procurement	155
5.6.6	Summary of Findings	157
5.6.7	Recommendations.....	158
SECTION 6. STATION-BASED OPERATIONS.....		159
6.1	Improving Vehicle Checkouts	159

6.1.1	Summary of Findings	160
6.1.2	Recommendations.....	160
6.2	Station-based Deficiency Reporting	160
6.2.1	Summary of Findings	161
6.2.2	Recommendations.....	161
6.3	In-Station Maintenance and Repairs.....	162
6.3.2	Summary of Findings	163
6.3.3	Recommendations.....	163
SECTION 7. IMPACT OF ISO RATING CHANGE.....		165
7.1	Overview of the Insurance Services Office Rating.....	165
7.1.1	Fire Suppression Rating Schedule	165
7.1.2	Resource Changes and Impact on the District’s ISO Rating	166
7.1.3	Discussion of Possible ISO Rating Change	168
APPENDIX I. FULL APPARATUS INVENTORY		169
APPENDIX II. GLOSSARY OF KEY TERMS AND ACRONYMS		171
APPENDIX III. SUGGESTED APPARATUS DIVISION POLICIES		
AND PROCEDURES		173
APPENDIX IV. BEST PRACTICES IMPLEMENTATION		175
APPENDIX V. SUMMARY OF FINDINGS.....		177
APPENDIX VI. SUMMARY OF RECOMMENDATIONS.....		185

SECTION 1. EXECUTIVE SUMMARY

This section summarizes the approach, findings, and recommendations of the audit.

1.1 Project Background and Overview

In July of 2013, Business Development Associates, LLC (BDA Global) – in association with TriData, a Division of System Planning Corporation (TriData), and Mercury Associates, Inc. (Mercury) – was retained by the District of Columbia to assess and audit the fleet management and maintenance functions of the District of Columbia Fire and Emergency Medical Services Department (FEMS). The objective of the review is to provide FEMS with an analysis and subsequent recommendations to improve internal business processes, fleet preparedness, practices and systems, and provide a detailed, up to date inventory in order to become more effective in supporting FEMS operations. The study was limited to specific areas within the Apparatus Division (AD).

The study entailed a major undertaking to identify, analyze, and report on the conditions of apparatus, use of facilities, and the deployment of resources to effectively manage FEMS’ fleet. It also included significant findings and recommendations that are tailored to achieving and maintaining a fleet with state of the art capabilities into the long-term.

We would be remiss to not acknowledge steps that have been taken to modernize the fleet, including the recent acquisition of 30 new or refurbished apparatus, but caution that without systematic improvements to fleet operations, these apparatus too would be at risk of falling into disrepair in the future. It is, hence, important that FEMS prioritize recommendations for implementation and develop a Strategic Implementation Plan to define how and when additional improvements are made.

1.1.1 Purpose

Through this project, FEMS aims to gain a better understanding of the readiness of its fleet and its ability to respond to emergencies with trained and qualified personnel and a robust fleet that meets operational standards.

While there are many dedicated and hardworking individuals at the FEMS Shop, the purpose of this report is to focus on opportunities for improvement, as opposed to the positive aspects of FEMS’ performance observed during our review. In this way, this engagement is not designed to provide “attaboys” for processes, practices, and procedures the Department already performs well; rather, the goal is to identify necessary improvements and recommended actions irrespective of whether they are already in process or will require Department approval for successful implementation.

1.1.2 Scope

This report includes a comprehensive assessment of the following major topics among other related subjects addressed as part of this audit:

- Fleet inventory, including current location, assignment, and existing condition of apparatus¹
- Fleet maintenance and repair operations
- Vehicle records
- The FASTER fleet management information system (FMIS) application and its implementation, as well as a comparison of FASTER with other available fleet management software
- FEMS policies and procedures related to fleet operations
- The number of reserve apparatus needed to maintain operations, and a comparison of that number to the Department's plans for emergency mobilization
- Reserve apparatus processes
- Storage capacity for the FEMS fleet, comparing available space to required space
- Training and certification of fleet maintenance personnel and facilities
- The Department's apparatus specifications and specifications development processes to standardize the quality of specification with the industry standards
- Small tools repair and maintenance
- Per-unit costs for each class of apparatus and expected life cycle costs

Please note that this Executive Summary highlights the major themes of the report by subject area, but does address each of the 112 findings and 129 recommendations documented in this report. Please see the full report for detailed findings and recommendations, and Appendices V and VI for summarized findings and recommendations in tabular format.

1.1.3 Methodology

The study began in July 2013 with a Kick-off Conference involving the Project Team in the DC Office of Contracts and Procurement (OCP) with OCP and FEMS officials, including the Fire Chief. Project Team members conducted initial site visits to the FEMS Shop in July 2013, where they met with representatives from the Shop, became familiar with the Shop layout, and began interviews with Shop personnel. Starting in July and stretching into August, the Project Team

¹ Inventory assessment was not mechanical in focus and did not serve as a safety and maintenance inspection (see note 2 for further details)

then conducted a rigorous, time-intensive inventory of the entire FEMS fleet.² This audit also required that the team visit every fire station and division. Team members took the opportunity to interview and hold informal discussions with on-duty firefighters and EMS personnel during our visits. Over the subsequent two months, the Project Team made follow-up site visits to gather additional information and conduct additional interviews. Data and background information, budgetary information, and personnel staffing records were also collected and reviewed, and contact was made with other jurisdictions to obtain comparative information. Throughout the project, team members continued to review information collected from interviews and analyze data. The report was written between September and November of 2013.

1.1.4 Assumptions

The most important assumption for a report of this nature is that accurate data exist about the fleet and the dollar costs and labor time needed to maintain it. Without baseline data on fleet resources, it is extremely difficult to effectively analyze the fleet and to make recommendations with full confidence. While the audit identified deficiencies and mechanisms that are recommended to improve the current state of the AD operations, this study's scope of work did not include an analysis of FEMS' deployment of its resources or a detailed cost analysis. We took the current deployment as the baseline for our analysis and discussion of fleet management.

This study also assumes that the overall call volume would not change *significantly* – in terms of the rate of growth, the nature of the incidents (i.e., EMS versus fire), or the geographic distribution of the calls. We also assumed that the road surface and traffic conditions with which the FEMS vehicles and operators must contend on a daily basis would not change significantly. The study also assumed that the Department would quickly take delivery of the following recently ordered apparatus: 30 ambulances (six of which were refurbished apparatus that FEMS presently owns), six engines, two trucks, and a fire boat. Finally, some recommendations assume that the Department will undertake programmatic and operational changes intended to reduce the backlog of vehicles needing preventative maintenance (PM) and repair as well as the future overall demand for repair services. Recommendations for improvement may, therefore, have an impact in shaping the Department's budget process in subsequent years.

1.1.5 Report Organization

Following are brief descriptions of the major sections of this report.

² It is important to understand that the inventory was an exercise to verify FEMS' vehicle records against the physical apparatus located by the Project Team. The data generated on the condition of the apparatus did not represent an effort to grade each piece of apparatus according to objective and replicable criteria (Project Team members had neither the time nor the mechanic's training on heavy duty apparatus to be able to undertake such an effort); rather, these data were intended to be a rough, subjective estimate of the condition of each piece of apparatus based on Team members' experience operating and working from similar apparatus in other fire and EMS departments. This review is therefore a quantitative and qualitative assessment of the current status of the FEMS fleet and is not intended to serve or double as a safety and maintenance inspection.

SECTION 3 (Fleet Data Systems) – discusses the AD’s use of the FASTER system and provides a comparative analysis of other fleet management information systems.

Section 4 (Fleet Composition) – discusses the composition and condition of the current fleet, reserve fleet requirements, and apparatus replacement.

Section 5 (Apparatus Division Operations) – provides an in-depth analysis of the operations of the Apparatus Division and makes recommendations for improvement.

Section 6 (Station-Based Operations) – discusses in-station operations and their impact on Apparatus Division operations.

Section 7 (Impact of ISO Rating Change) – discusses the potential impact of changing the District’s Insurance Services Office rating.

1.1.6 Major Outcomes and Next Steps for Implementation

More than 100 major findings identified as part of this audit and assessment (see APPENDIX V) indicate a system that has been in disrepair for 15 to 20 years – significantly predating the current administration. A major outcome of this assessment has been to provide FEMS with options and recommendations for essential, short-term, medium-term, and strategic (long-term) improvements, which are based on industry best practices and benchmarking of comparable fleet departments (see APPENDIX IV).

It is important to note that FEMS, at the time of writing this report, has begun to take initial steps toward implementing selected operational improvements in the areas of Preventative Maintenance (PM), budgeting, and more strategic use of the FASTER system. Should FEMS implement other recommendations for operational enhancements, there would be significant impact on the operating budget henceforth. The need for a Strategic Implementation Plan is foremost and a precursor to implementing recommendations as described within the body of this report. A comprehensive cost analysis was not within the scope of this engagement yet would serve in conjunction with the development of a Strategic Implementation Plan to guide improvements, including a more detailed apparatus replacement plan, that are financially viable and cost-effective.

1.2 Summary of Major Project Findings

1.2.1 Fleet Data Systems

Having all pertinent transactional and management data consolidated in a single system and available to all fleet users provides an effective tool for day-to-day management of the operation, a basis for timely management decisions and an efficient information retrieval and reporting platform. FEMS utilizes Faster Asset Solutions’ FASTER C/S as its FMIS. The system is recognized in the fleet industry as a reasonably priced second-tier system and is capable of providing all of the necessary functionality to manage a professional fleet operation.

FEMS has been using the FASTER FMIS for more than eight years. To date, the system has not been used to its maximum potential. Business processes are not optimized and are not mapped into the FMIS for support of day-to-day operations and data collection. The staff is not familiar with the benefits of management reporting, trend analysis or performance monitoring.

Users and management appear to believe that FASTER is not capable of supporting the FEMS maintenance and repair operation. The Project Team, however, found that the issues causing the apparently erroneous data stemmed primarily from incomplete operational procedures and processes, lack of consistent data capture standards, a misunderstanding of how the individual data elements provided detail for the overall management scheme and what management reports and performance indicators should be in place to monitor the overall operational status. Currently, there are few reports or performance indicators being used to manage the operation.

Vehicle statuses are not being effectively used to indicate the current snapshot of the FEMS inventory. Additionally, we observed that there are units removed from active service and awaiting disposal which have not been identified in FASTER as being out of service or pending property disposal. Vehicle locations and assignments are not updated or managed in FASTER, but were reported to be tracked in a separate spreadsheet. Likewise, units moving in and out of frontline and reserve service are not updated in FMIS. This prevents maintenance staff from properly identifying priorities and assessing readiness and downtime/availability. Work details and assignments have not been fully and effectively recorded in FASTER. This has prevented Shop management from being able to document and track the work currently in process or identify pending or current activities.

FASTER Service Center is a Web-based intranet access portal currently available to FEMS. It allows customers to reference historical maintenance and repair details about their assigned vehicles, monitor actual real-time work order statuses, report vehicle deficiencies, and request maintenance and repair appointments. This portal is not being used by staff or FEMS customers, and it seems that the functions and benefits of this module are unknown.

FASTER has the capability of capturing all aspects of an enterprise parts operation including parts inventory and parts processing tasks. Currently most of FASTER's parts capabilities are not being used by FEMS staff. Parts are not ordered or received through the application. Rather, parts are ordered outside of the system, and parts inventory quantities are manually adjusted when new parts are received. Reorder information and inventory minimum/maximum levels are not set in FASTER, which prevents using the auto-order report or auto-order function. Because part orders or receipts are not entered into FASTER, staff cannot tell whether parts have been ordered for a specific job awaiting parts or awaiting scheduling for repairs.

Overall, FEMS' current level of use of FASTER has been inefficient and inconsistent. FEMS is not following best practice expectations with regard to fleet information management. There is no doubt that there are more complex or higher-level FMIS applications than FASTER available

on the market. On the other hand, given FEMS' current data capture and work management practices, and the lack of management reporting and performance indicator requests, the quality and capabilities of FASTER *far exceed* FEMS' immediate needs and requirements to adequately manage its maintenance operation using industry-accepted best practices.

Irrespective of whether FEMS chooses to acquire a new FMIS or pursue configuration and reimplement of FASTER, the Department must ensure that the core deficiency issues outlined in Sections 3.1 to 3.3 are corrected. Procuring a full-featured, robust fleet management system will not guarantee an effective solution *unless* the application is properly implemented, necessary data are properly entered, and the system is used consistently throughout the organization. Consistent use includes the capture of proper data and providing accurate management information and information transparency while satisfying daily best practice management procedures.

Many opportunities for improvement and recommended options have been identified to remedy the current issues using *FASTER C/S*, and we believe that these documented recommendations are actionable. This conclusion is based on the seriousness of each gap and its impact on FEMS operation, as well as the estimated cost and timeframe to remedy the current issues using *FASTER C/S*.

1.2.2 Fleet Composition and Replacement

The FEMS Fleet is composed of 369 vehicles and other motorized and non-motorized equipment for which the AD is responsible. In addition FEMS leases 42 passenger vehicles from the U.S. Government's General Services Administration (GSA). These vehicles are maintained by GSA, not FEMS.

The apparatus inventory we conducted revealed a fleet that is aging, showing signs of excessive wear-and-tear, and in overall poor condition that is reflective of years of hard, urban emergency driving compounded by unstructured and deferred preventative maintenance and repairs. As one might expect, newer apparatus were found to be generally in better shape than older apparatus, but even newer apparatus often had maintenance issues.

Given how hard FEMS works its apparatus (a function of call volume, road conditions, and driving behaviors), it can be concluded that the apparatus will fail unless it is adequately maintained for the entirety of its service life. In addition to being well maintained, apparatus must be replaced when it has reached the end of its serviceable life. Failing to replace apparatus as needed causes the frequency, cost, and difficulty of maintenance and repair to soar and proves to be an impediment to servicing other, more functional apparatus.

Based on the previous experience of the Project Team in assessing and auditing other fire and EMS agencies' fleets of similar size and composition, our analysis of the FEMS fleet demonstrates that a sizable portion of both the frontline and reserve units are in subpar condition

in relation to these comparable departments. At FEMS, units frequently undergo repeated repairs for the same or similar problems. As a group, reserve truck companies are in especially poor condition. EMS transport vehicles comprise the largest class of vehicles in the fleet. Given that they are worked almost non-stop, it is little surprise that the older EMS units (the current Ford ambulances) are in bad shape, both in terms of physical and engine condition. These units fail regularly and, as a class, account for the largest portion of work performed by the Shop. In fact, the current Ford ambulances account for almost the same amount of mechanics' effort as do all engines, trucks, and squads *combined*.

It is recommended that FEMS implements a reserve fleet that is capable of providing high-quality backup apparatus to replace frontline apparatus taken out of service for either maintenance or repairs. In order to ensure that a full complement of apparatus is available to support the Department's current deployment plan, we recommend an aggressive apparatus replacement plan that acknowledges the high call volume and heavy demands placed on the apparatus and the unique responsibilities and demands that are an outgrowth of the role FEMS plays in protecting the Nation's capital. This plan calls for engines, trucks, and squads that are have no more than 7 years in frontline service, another 3-4 years in "ready reserve" service, and a final 3-4 years in reserve service, for an average total service life of between 13 and 15 years. Ambulances would serve a total of 3 years in frontline service, another 2 years as either a "ready reserve" or special events unit, and another 2 years in reserve service, for an average total service life of 7 years. Passenger vehicles and SUVs should be replaced approximately every 7 years, based on the actual condition and usage of the vehicle.

Apparatus replacement should follow a consistent schedule which spreads new acquisitions over time, rather than the current practice of acquiring vehicles in spurts, which produces peaks and valleys in the collective aging of the fleet. Ensuring a consistent, but smaller, number of apparatus is procured each year will result in the vehicle replacement budget and the overall maintenance and repair effort being evened out. Going forward, apparatus replacement should not be deferred to achieve short-term budgetary savings, because such savings are accomplished at a long-term cost – having to catch up in later years or face winding up with a fleet in equally bad shape.

1.2.3 Apparatus Division Operations

The FEMS fleet is currently in a critical state, with chronic long-term management, maintenance, and replacement issues. FEMS apparatus routinely break down, forcing the AD to spend a disproportionate amount of time working on critical repairs rather than preventative maintenance. Because these issues have been endemic over many years, keeping the FEMS fleet running is a momentous task. To break this cycle would require a major strategic intervention and investments in infrastructure, codifying effective policies and procedures, and allocating personnel and technical resources appropriately to effectuate change.

While addressing the problems in the AD falls to the current administration, they are not of its creation – the problems are systemic in nature and the result of budget cutting and organizational neglect that has occurred over a span of 15 to 20 years (at a minimum). There is no one single overriding problem in the AD. Rather, severe problems exist in all facets of the AD:

- Management Information Systems (discussed in Section 3)
- People
- Processes
- Physical Infrastructure
- Policies and Procedures
- Procurement

Exacerbating the problems at the AD is the excessive wear-and-tear on the FEMS fleet caused by the extraordinarily high call volume – especially of EMS calls.

1.2.3.1 *People Issues*

The Shop is staffed with both uniformed and civilian personnel, the latter of whom actually perform the work on the vehicles. Many firefighters of all ranks have a general negative view of Shop personnel because of the recurrent problems with unrepaired apparatus, continuous breakdowns, repair downtimes, and reported things that need fixing and are either put off again and an again, or never addressed at all.

We believe that the AD is ill-served by being headed by uniformed personnel. Fleet management is its own profession. Today's fleet managers need to know about customer service, information technology, accounting, purchasing, vehicle storage, preventative maintenance and repair of different classes of vehicles, and inventory management and reporting. Managing a modern fleet is more akin to running a large business than it is to responding to medical emergencies or putting out fires. Furthermore, having a uniformed firefighter head the AD has led to instability in its leadership because uniformed personnel are subject to frequent reassignment.

In addition to having a civilian fleet professional heading the AD, we believe that the AD would be best served by the creation of new positions, including a quality control specialist on each shift, an IT/data analyst, a parts specialist, and a Shop manager. Many of these could be contractual positions, but could also be District employees if FEMS decided against outsourcing.

Using a widely accepted methodology called Maintenance and Repair Unit Analysis, we calculated the number of mechanics needed to adequately service the workload of the Shop. When one looks solely at the numbers, we believe that FEMS presently has a sufficient number of mechanics for the imputed workload; however, the algorithmic approach to calculating the

number of mechanics needed assumes that a shop operates efficiently and that its mechanics would be considered productive according to most industry standards. Findings from this audit show that this is clearly not the case for the FEMS Shop. Accordingly, we believe that in the short run, the number of mechanics needed is artificially higher than it would be were these issues not present. Once problems with the fleet inventory and Shop productivity are addressed, the number of mechanics needed will be lower, but this could take a year or more to correct.

In other words, to answer the question of how many mechanics are needed, one must view the solution as occurring in two phases. In the first phase (immediate to short-term), as many as four more mechanics than the current total of 15 mechanics would be needed to deal with the high demand for service and low efficiency of the Shop (See Section 5.2.2.1). In the second phase (after implementing process improvements), 14 mechanics should be sufficient for a fleet of the present size and distribution, by type of apparatus.

As discussed in Section 5.2.1.2, there is an unacceptable lack of activity in the Shop. This is a function of poor oversight of floor activities by the Shop foremen but also a lack of any system of performance management. There are no clearly stated expectations for how long various repairs and maintenance should take (in commercial automotive repair settings, these expectations are set forth in the form of book time). Additionally, because mechanic timekeeping in FASTER is haphazard, the AD lacks the ability to review individual mechanics' productivity against a set of objective, quantifiable criteria governing how long each type of repair should take. This means that there is no basis to hold the mechanic accountable for the time he is taking on the work he is doing.

Additionally, since there is no quality control inspection of mechanics work, there is no way to determine whether a given mechanic's work is of satisfactory quality. Highly performing shops regularly assess the come-back rates (i.e., how often a vehicle comes back to the shop for the same repair within a certain time period) for each mechanic. FEMS does not examine this or any other metric for its mechanics. Because there is no objective measure of mechanics' performance within current business processes, mechanics are not routinely held accountable for their throughput or the quality of their work. Because the foremen do not appear to be regularly engaged in overseeing the work on the floor, mechanics have no incentive to stay on top of their work.

The Project Team is not aware of any other fleet shop (emergency services or not) that works three shifts. In terms of best practices that we have researched and observed, we believe that elimination of the night shift should be considered, as should elimination of weekend hours. We believe these changes would offer real advantages discussed in Section 5.2.4.1.

We believe that higher quality operations and results could be obtained by outsourcing the operations of the Shop. Outsourcing in this manner affords FEMS a rapid way to obtain a professional fleet industry management and operation of the Shop. Among other incentives

discussed in Section 5.2.5.3, the primary advantage of outsourcing the entire operation is that a private-sector vendor has a built-in financial incentive to hold foremen and mechanics accountable to meeting performance objectives.

At the *very least*, the AD should divest itself of all responsibility for servicing light- and medium-duty apparatus, as these repairs can almost always be done at a vendor's shop. Splitting off these two classes of vehicles will lessen the Shop's workload and allow FEMS mechanics to focus on the most mission-critical equipment.

Many mechanics had not received *any* technical training in several years. Most mechanics do not receive any other formal training other than that which they pursue on their own. Most Shop personnel were eager to be trained and were frustrated at the lack of availability or incentives in this respect. It is vital that Shop personnel be able to obtain and maintain the industry-standard certifications, such as Automotive Service Excellence and Emergency Vehicle Technician. Safety and morale issues abound at the Shop, and neither appears to have been taken seriously for a long time.

1.2.3.2 *Process Issues*

The most glaring problem that the Project Team identified is the virtual absence of a preventative maintenance (PM) program in the AD. Having a strong PM program is a best practice and is integral to the sound fleet operation of any fire department. PM is, at its core, a universally accepted industry standard which is embodied in both NFPA 1915 and private sector fleet operations. The high call volume that FEMS handles takes its toll in wear-and-tear on the apparatus. It is simply impossible to subject apparatus to the 24/7 beating that most FEMS vehicles endure, not maintain them, and then expect them not to break down. Deferred maintenance does not defer the problems – it simply makes them more expensive to fix when they do emerge. For the most part, apparatus issues are addressed only after a failure – not in a proactive manner. This practice is not in line with industry standards, and it fails to meet the “common sense” test.

Every well-managed, smoothly running shop is strict about its mechanics reporting their time assiduously. Mechanics need to clock in and clock out of vehicles as soon as possible because accurate timekeeping is *essential* to understanding the labor costs of maintaining a given vehicle. In current practice in the FEMS Shop, mechanics routinely stay logged into vehicles while they are working on other vehicles, taking breaks, etc. or do not log into vehicles at all (see Section 5.2.2.1). This renders the data in FASTER virtually useless for managing Shop operations or the overall fleet. For example, as was noted earlier, it is not possible for us to calculate the Total Cost of Ownership of any vehicle in the FEMS fleet because required data have not been captured in FASTER. The AD should issue and strictly enforce a policy on timekeeping. FASTER should be configured to capture time for a range of activities so that the AD leadership

can better manage personnel and make more informed decisions about vehicle maintenance and replacement.

The AD needs to develop Key Performance Indicators (KPIs) which address its need to manage its operations. These KPIs should form the core of daily, weekly, and monthly reports which show how the AD is meeting its performance objectives and how individuals within the AD are contributing to that overall mission. By sharing these metrics transparently, everyone within the AD will have a common incentive to keep their individual and collective performance at expected levels. AD and FEMS leadership should review relevant KPIs daily so they can stay on top of managing the fleet.

Even if the decision is made not to outsource all Shop operations, FEMS should strongly consider outsourcing the maintenance and repair of light-duty vehicles, towing, and the parts inventory function. Divesting any (or all) of these functions will allow the Shop to stick to its core competencies and central business functions. This functional rationalization is urgently needed if the AD is ever to clear its backlog of work and begin to maintain pace with the demand for services.

There are numerous other best practices that have been recommended for adoption at the Shop (see Appendix IV), including automated vehicle checkouts, station-based deficiency reporting, use of synthetic oils, etc. However, the most important best practices that FEMS could address are the implementation of a sacrosanct PM program coupled with strict timekeeping in FASTER. These latter two best practices represent priority essential recommendations that, if implemented as recommended, are likely to have the most advantageous outcomes and benefits for the FEMS, including facilitating the AD's success in gaining control of its operations.

FEMS loses countless in-service time to changing over in-service apparatus to reserve apparatus. To combat this loss of service time, FEMS should strive to ensure that "ready reserve" apparatus are as available as possible. It is essential that crews be able to rapidly put another piece of apparatus in service in place of frontline apparatus that needs to be taken offline. This ensures that there is no disincentive to bringing a piece of apparatus in for PM or repairs. Likewise, collocating the service and logistics functions will help minimize out-of-service time as well as having to shuttle apparatus back and forth between the Shop and Logistics.

FEMS has a rate of reworking repairs that is nearly 20 times the industry standard! A high-caliber quality control function is an important ingredient in preventing unnecessary rework and avoiding the frustration that crews feel when a piece of apparatus comes back from the Shop with reported problems unaddressed. *Every* repair and PM activity (including that which is performed by vendors) should receive a quality control check. This is both a safety and a cost concern. It is far better to catch inadequate work before the vehicle leaves a repair facility than afterwards. Moreover, in terms of mechanic accountability and performance, the quality of the work done is as important as its timeliness.

Reducing the existing backlog of work at the Shop will require both demand reduction as well as productivity improvement. Demand reduction takes the form of getting rid of the current Ford ambulances, replacing apparatus according to schedule, and implementing a strong PM program. Productivity improvement involves supervising mechanics more closely, temporarily adding more mechanics, eliminating night and weekend shifts, ensuring adequate parts supply, implementing quality control, data-driven management, and the shedding of non-core activities.

1.2.3.3 Physical Infrastructure Issues

Good physical infrastructure underpins the ability of any fleet maintenance organization to conduct any repairs in a safe and efficient manner. A well-organized shop with sufficient space both to make and oversee repairs is absolutely essential for the AD.

The Shop lacks good ventilation, and is dirty, dark, and extremely crowded. It is an uninviting and inhospitable place to work. The physical layout of the Shop and the parts storage area are inefficient and do not lend themselves to good management on the part of the foremen. The facility is also lacking lifts and pits found in most modern shops. There is inadequate interior storage space for vehicles awaiting service or pick-up, necessitating that vehicles be stored in the open and, frequently, on the street. Although the main repair floor is large in comparison to that in a number of the comparison jurisdictions, any size advantage is entirely offset by the Shop's poor layout. Given the changes in the size of the fleet and the size of individual apparatus that compose the fleet since the Shop was built, the facility has outlived its useful life.

1.2.3.4 Policies and Procedures Issues

Having a set of well-written, well-planned, systematic, and structured performance guidelines and policies in the form of a Standard Operating Procedure (SOP) document or handbook is one of the most important keys to success for a fleet management organization. Unfortunately, the AD does not have documented fleet management policies which specifically govern the non-uniformed foreman, mechanics, ticket writers, dedicated PM schedules or procedures, and Shop operations. Additionally, there is no written mechanism within the organizational structure, procedurally or otherwise, which systematically addresses work that is in the process of being done or work that is to be done.

It is imperative that the AD create and adopt a SOP document with a set of policies, procedures and guidelines which comprehensively cover every aspect of fleet management operations. The SOPs should include, but not be limited to, specific policies directed at foreman and mechanic productivity, the relative priority for repair of various vehicles, repair time expectations, and minimizing downtime of units. SOPs should also address standards and procedures with regard to enhanced and consistent improvement of customer service. Most importantly, the SOPs must establish strict schedules and rules for an unwavering, comprehensive, and consistent PM program for the entire fleet.

1.2.3.5 Procurement Issues

Some aspects of apparatus procurement unwittingly hamper the AD's ability to keep the fleet running. Changing the way apparatus are procured could improve the quality of the apparatus procured, increase FEMS' ability to adhere to a fleet replacement plan, and ensure that vendors give better support to the AD.

FEMS is generally required to award apparatus contracts to the lowest bidder. Low-bid contracting only encourages vendors to provide the minimum acceptable apparatus at the lowest price. This incentivizes vendors to cut corners and provide as little technical support as possible in an effort to keep costs low. We believe that FEMS would be better served by awarding contracts on a "best-value" basis – in other words, FEMS could award a contract to vendor which had submitted a higher bid which offers a better value to the District because of the quality/features of the apparatus and/or warranty/technical support promised.

We strongly believe that the District would benefit greatly by issuing apparatus contracts for extended periods – between 5 and 8 years. Longer contracts would be more attractive for vendors, thus incentivizing them to offer FEMS more in terms of price, warranty conditions, technical support and training for mechanics and field personnel, and willingness to accommodate FEMS' special requests and specifications.

Standardization of each class of apparatus across the fleet offers a number of benefits. One means to obtain standardization and lower costs is to order "commercial" (i.e., factory standard) apparatus. The alternative to commercial is "custom" (i.e., built to client specifications with few, if any, factory-standard options). In the case of FEMS, we believe that it is likely that commercial (as opposed to highly customized) apparatus that can fit in FEMS' smaller stations can be procured, and that it will suit the Department's needs and save it money. Given the high call volume, tough driving conditions, and potential for collisions, the benefits of keeping apparatus design, construction, and procurement as simple and inexpensive as possible argue for selecting commercial apparatus.

FEMS should ensure fuller participation of Shop mechanics on the Apparatus Committee and should regard on-site factory meetings (for engineering, post-paint, and final acceptance visits) as crucial to a successful procurement. FEMS should favor ambulance designs that facilitate maintenance (such as tilt cabs that permit mechanics easy access to crucial systems). FEMS should also consider procuring ambulances with more robust air conditioning systems (many of the ambulances we observed had non-functional air conditioning, leading to interior temperatures that were unacceptable for either patients or crews) and improved emergency lighting.

1.2.4 Station-based Operations

In-station activities have an impact on the condition of the apparatus, which ultimately has an impact on the operations of the AD. Vehicle checkouts are not automated, meaning information

captured during the checkout process is effectively unavailable to the AD. Automating the checkout using the ZONAR system would enable identified problems to be automatically captured in FASTER, ensuring greater visibility to management and, therefore, greater accountability. Additionally, using the ZONAR system would provide the AD the means to ensure that station personnel are performing daily inspections properly. In-station reporting of vehicle deficiencies directly within FASTER allow better scheduling of maintenance and repairs. Additionally, in-station deficiency reporting is an essential link to ensuring greater accountability of Shop personnel.

Finally, the Department should examine the possibility of allowing certain easily accomplished repairs (e.g., fluid top-offs and light bulb changes) to be accomplished by adequately trained station personnel. This would eliminate the necessity to place apparatus out of service for relatively low-acuity mechanical issues and would reduce demand on the Shop accordingly. Likewise, broken Vogel Lube systems should be repaired and adequately maintained on all apparatus so equipped. These systems essentially automatically perform a form of on-going PM. The proper functioning of Vogel Lube systems saves money and in-service time.

1.2.5 Impact of ISO Rating Change

The District was last rated by the Insurance Services Office (ISO) in 2010. FEMS' rating from the evaluation was determined to be Class 2, based on its total score of 84.66. In the evaluation, the District scored highest in the areas of water supply and handling alarms. The scores the District received in these areas are indicative of a Class 1 system.

The tabulation from the 2010 ISO evaluation is depicted in Table 36 (on page 167). The District scored best overall in Handling of Alarms and Water Supply. In these areas, the District received 9 of a possible 10 points for Alarm Handling and 38 of 40 points for Water Supply. The Fire Department category received 41 of 50 points, with company staffing and training scoring lowest, 12 of 15 points and 5 of a possible 9 points, respectively.

The District could lose 4.6 points and still retain its Class 2 rating. This is because Class 2 communities can have an overall score of 80.01 and be rated Class 2. A score of 80 or less is Class 3 under the PPC. So long as there are no changes to the Alarm Handling or Water Supply systems, any reduction of less than 4.5 points within the Fire Department category would not affect the Class 2 rating.

Determining the exact impact of any changes in the fire suppression capabilities is not possible without knowing the specifics of the proposed changes. In general, however, if minor changes are made such as eliminating one or two engines or ladder trucks, it is probable that little, if any, change would occur to the ISO rating.

SECTION 2. INTRODUCTION

This section provides information about why and how this audit was conducted.

2.1 Background

As part of an initiative to improve fleet management and fleet operations, the D.C. Fire and Emergency Medical Services Department (FEMS), has retained the BDA Global team to conduct an assessment of its fleet maintenance operation and to inventory its fleet. The objective of the review is to provide FEMS with an analysis and subsequent recommendations to improve internal business processes, fleet preparedness, practices and systems, and provide a detailed up to date inventory in order to become more effective in supporting FEMS operations. The study was limited to specific areas within the Apparatus Division (AD).

A number of concerns have formed the impetus for this engagement and permeate the core of this study. Even the most casual observer of the D.C. metropolitan area media is probably aware of recent incidents that have gained the attention of D.C. residents and the D.C. Council. FEMS is in the process of implementing proactive measures to further improve fleet management, including contracting outside consulting services to perform this independent review of the current status of the AD and provide recommendations for operational improvement. Herein lies the impetus for this engagement.

2.2 Project Goals

FEMS' mission is to preserve life and promote health and safety through excellent prehospital treatment and transportation, fire prevention, fire suppression and rescue activities, and homeland security awareness. Through this project, FEMS aims to gain a better understanding of the readiness of its fleet and its ability to respond to emergencies with trained and qualified personnel and a robust fleet that meets operational standards.

In retaining the BDA Global team, FEMS' primary goal in conducting this review is to identify opportunities for improvement within an essentially moribund system and identify additional proactive measures for further development of fleet operations, systems, and processes managed by FEMS. The engagement has also provided the Department with an inventory audit on the total assets being managed by FEMS, including engines, ladder trucks, heavy duty rescue apparatus, ambulances, and refurbished ambulances.

While there are many dedicated and hardworking individuals at the FEMS Shop, the purpose of this report is to focus on opportunities for improvement, as opposed to the positive aspects of FEMS' performance observed during our review. In this way, this engagement is not designed to provide "attaboys" for processes, practices, and procedures the Department already performs

well; rather, the goal is to identify necessary improvements and recommended actions irrespective of whether they are already in process or will require Department approval for successful implementation.

Readers are asked to bear this in mind as they review this audit. We have, however, recognized certain areas where FEMS is successful in fleet management, maintenance, and repair, and those areas in which the Department should continue performing according to best practices.

2.3 Project Scope

As defined by the Office of Contracting and Procurement on behalf of FEMS, the BDA Global team has been retained as an independent, third-party consultant to conduct assessment of FEMS' fleet inventory and fleet maintenance operation. The work completed has included a comprehensive analysis of fleet preparedness programs and emergency contingencies, including document review, inventory analysis, human resource assessment, and a physical fleet audit to provide a comprehensive evaluation of the fleet's state of readiness, as well as compliance with recommended practices.

Various concerns about the AD and the FEMS fleet were conveyed in the Statement of Work contained in the Request for Bids as well as during our initial discussions with the Department's leadership. These concerns included:

- The age of the fleet
- A lack of adherence to an apparatus replacement schedule
- The age, physical condition, and size of the Shop
- Limited resources and budget
- Poor IT/FASTER utilization and support
- The need for a more efficient, effective and business-oriented fleet management model and management team
- Need for a viable, comprehensive, and aggressive Preventative Maintenance program
- Improved supervision, efficiency, and accountability on the Shop floor
- A well-trained and certified workforce

This report includes a comprehensive assessment for each of the following topic areas addressed as part of this audit:

- Fleet inventory, including current location, assignment, and existing condition of apparatus
- Fleet maintenance and repair operations

- Vehicle records
- The FASTER (FMIS) application and its implementation, as well as a comparison of FASTER with other available fleet management software
- FEMS policies and procedures related to fleet operations
- The number of reserve apparatus needed to maintain operations, and a comparison of that number to the Department's plans for emergency mobilization
- Reserve apparatus processes
- Storage capacity for the FEMS fleet, comparing available space to required space
- Training and certification of fleet maintenance personnel and facilities
- The Department's apparatus specifications and specifications development processes to standardize the quality of specification with the industry standards
- Small tools repair and maintenance
- Per-unit costs for each class of apparatus and expected life cycle costs

The men and women of FEMS and the Chief of the Department are to be commended on their desire to address the serious problems facing the AD. Although they have undertaken incremental steps to address these problems, the issues will not be resolved overnight. The needed changes may take years – not weeks or months – to produce the desired results.

2.4 Methodology

This audit was a complex undertaking. The methodology employed was based on successful approaches developed by BDA Global, TriData, and Mercury Associates over the past 30 years. Effective studies require input from all major stakeholders. Consequently, extensive interviews were conducted with key management officials, Shop personnel, frontline FEMS personnel, labor representatives, and other D.C. Government fleet managers. Additionally, a considerable amount of information was gathered through fire station visits, conference calls, e-mail exchanges, and additional research.

The study began in July 2013 with a Kick-off Conference involving the BDA Global/TriData/Mercury study team in the DC Office of Contracts and Procurement (OCP) with OCP and FEMS officials, including the Chief of the Department. During the Kick-off Conference participants reviewed the scope of work and goals of the study, and discussed the specific data and information needed for the analysis.

The Project Team members conducted initial site visits to the FEMS Shop in July 2013, where the team met with representatives from the Shop, became familiar with the shop layout, and began interviews with shop personnel. During subsequent site visits, meetings were conducted

with the Fire Chief, FEMS administrative staff and other city agencies, including the D.C. Department of Public Works (DPW) and the D.C. Metropolitan Police Department (MPD). Starting in July and stretching into August, the Project Team then conducted a rigorous, time-intensive inventory of the entire FEMS fleet. This included daily briefings with the Shop administrative staff to reconcile data between our findings and current data held by FEMS.

It is important to understand that the inventory was an exercise to verify FEMS' vehicle records against the physical apparatus located by the Project Team. The data we generated on the condition of the apparatus did not represent an effort to grade each piece of apparatus according to objective and replicable criteria (Project Team members had neither the time nor the mechanic's training on heavy duty apparatus to be able to undertake such an effort); rather, these data were intended to be a rough, subjective estimate of the condition of each piece of apparatus based on Team members' experience operating and working from similar apparatus in other fire and EMS departments.

The audit of apparatus also required that the team visit every fire station and division (e.g., training and fire prevention) to track down and inventory all units. Ambulances were particularly difficult to find in quarters, and required team members to spend a significant amount of time at hospitals throughout the District in order to inventory those ambulances we did not find in quarters. Team members took the opportunity to interview and hold informal discussions with on-duty firefighters and EMS personnel during our visits to fire stations. Once onsite visits and the inventory were completed, the Project Team met with FEMS officials to review the initial findings of the triage.

Over the subsequent two months, the Project Team made follow-up site visits to gather additional information and conduct additional interviews. Data and background information, budgetary information, and personnel staffing records were also collected and reviewed, and contact was made with other jurisdictions to obtain comparative information. Throughout the project, team members continued to review information collected from interviews and analyze data. The Project Team met regularly to compare information, share ideas, and solicit input on major findings and recommendations. While individual Project Team members were assigned specific responsibilities, the end product is a collaborative and seamless effort.

2.5 Assumptions

The most important assumption for a report of this nature is that the organization possesses accurate data about its fleet and the dollar costs and labor time needed to maintain it. Without baseline data on fleet resources, it is extremely difficult to effectively analyze the fleet and to make recommendations with full confidence. Where there are gaps in available data, however, the Project Team has used trends gleaned from existing data coupled with empirical data compiled by the Project Team to support findings and recommendations.

It is important to point out that this study's scope of work did not include an analysis of FEMS' deployment of its resources. Such an analysis would require a separate complex study of its own. We took the current deployment as the baseline for our analysis and discussion of fleet management. Even if deployment changes, the analysis here should provide good guidance how fleet management can be handled.

The study also assumes that the overall call volume would not change *significantly* – in terms of the rate of growth, the nature of the incidents (i.e., EMS versus fire), or the geographic distribution of the calls. Analysis and projections of call volumes is a complex and lengthy undertaking that is beyond the scope of the present endeavor. We also assumed that the road surface and traffic conditions with which the FEMS vehicles and operators must contend on a daily basis would not change significantly.

The study also assumed that the Department would quickly take delivery of the following recently ordered apparatus: 30 ambulances (six of which were refurbished apparatus that FEMS presently owns), six engines, two trucks, and a fire boat.

Finally, some recommendations assume that the Department will undertake programmatic and operational changes intended to reduce the backlog of vehicles needing preventative maintenance (PM) and repair as well as the future overall demand for repair services.

2.6 Project Team

BDA Global, a Washington, DC-based full-service consultancy, was selected to conduct this study. BDA Global specializes in homeland security consulting and the provision of emergency management and contingency planning advisory services including strategic planning, logistical support, special projects management, organization assessments, performance measurement, business process mapping, review, and re-engineering, Lean Six-Sigma consulting, supply chain management, asset management, and continuity of operations planning for the first responder community. BDA Global has been in business for 10 years and their core team of consultants includes MBAs, CPAs, PhDs, Systems Developers, Lean Six-Sigma Certified Professionals, and Certified Business Continuity Professionals with more than 100 years of combined experience in supporting, evaluating, and improving business operations.

TriData, a division of System Planning Corporation located in Arlington, VA, was chosen by BDA Global to partner with them in this study. TriData has conducted technical research on fire and EMS related issues for over 30 years and has undertaken over 200 studies of this type, including a previous study for Washington, DC. Similar studies incorporating fleet management analyses have also been completed for major cities in the U.S. and Canada including Seattle, Chicago, Houston, Fort Worth, Saint Paul, Vancouver, and Portland, among others.

Mercury Associates, Inc. is an independent consulting firm headquartered in the Washington, DC area. Dedicated to providing objective, unbiased advice and technical guidance to organizations that operate fleets, its mission is to improve the quality of fleet management practices; the quality of goods and services utilized in the management and operation of fleets; and the quality of information technology and professional development services available to the fleet industry. Mercury Associates is a U.S. Small Business Administration and Department of Defense certified small business. Mercury Associates performed the FMIS assessment and FMIS evaluations for this project.

2.7 Report Organization

Following are brief descriptions of the major sections of this report.

SECTION 3 (Fleet Data Systems) – discusses the AD’s use of the FASTER system and provides a comparative analysis of other fleet management information systems.

Section 4 (Fleet Composition) – discusses the composition and condition of the current fleet, reserve fleet requirements, and apparatus replacement.

Section 5 (Apparatus Division Operations) – provides an in-depth analysis of the operations of the Apparatus Division and makes recommendations for improvement.

Section 6 (Station-Based Operations) – discusses in-station operations and their impact on Apparatus Division operations.

Section 7 (Impact of ISO Rating Change) – discusses the potential impact of changing the District’s Insurance Services Office rating.

2.8 Acknowledgements

We wish to thank the leadership, staff, and members of the D.C. Fire and Emergency Medical Services Department and the other District departments and agencies that provided their assistance for this project. They not only provided information and welcomed our visits, but also interacted thoughtfully and helpfully with the Project Team throughout the study.

Fire Chief Kenneth Ellerbe and many others, including firefighters, officers, civilian administrators, and other District staff members were extremely cooperative, gracious, and forthcoming during the project. They provided data, and facilitated and assisted with our detailed inventory of the FEMS fleet, and openly and candidly discussed the opportunities and challenges facing the organization.

We would particularly like to acknowledge the efforts of Battalion Chief John Donnelly and Deputy Chief Craig Baker, who acted as the FEMS project managers for the audit. We would also like to acknowledge the dedicated staff at the FEMS Shop for their cooperation and openness throughout the entire process of the study.

The Project Team would also like to thank the following individuals for their assistance:

Larry Jackson	Assistant Chief
David Miramontes, MD	Assistant Chief/Medical Director
Alysia Taylor	Chief of Staff
Paul Schaffer	Battalion Chief
Angelo Westfield	Captain
Spencer Ham	Captain
Tony Falwell	Captain
Larry Settle	Captain
Aaron C. Hazel, Sr.	Sergeant
Dan Leake	General Foreman
Dennis Rich	Mechanic Foreman
Gregory D. Jackson	Mechanic Foreman
Ralph Peterson	Mechanic Foreman
Jesse Ricks, Jr.	Mechanic Foreman
Torez Mitchell	Parts Specialist
Ed Leonard	IT Manager
Greg Hester	Fleet Director, MPD Fleet Management Branch
Ray Wade	General Manager, First Vehicle Services/MPD Fleet
Michael A. Carter	Fleet Administrator, DPW Fleet Management Administration
Rodney Philyaw	Computer Specialist, DPW Fleet Management Administration
Diane Rose	Computer Specialist, DPW Fleet Management Administration
Dabney Hudson	Local 36, IAFF
Kenneth Lyons	Local 3721, AFGE
Emory Crawford	Local 3721, AFGE

Additionally, we received invaluable cooperation from the cities of Baltimore, Boston, Philadelphia, Oakland, and Seattle and from Montgomery County, MD in the collection of information about their fire/EMS fleets, and for this assistance we thank those jurisdictions.

Although we received valuable input from various sources, the findings and recommendations contained in this report are those of the BDA Global/TriData/Mercury Project Team.

SECTION 3. FLEET DATA SYSTEMS

This section discusses Apparatus Division's use of the FASTER system and provides a comparative analysis of other fleet management information systems.

3.1 Assessment of FEMS' Use of FASTER

The primary benefit of a fully integrated fleet management information system (FMIS) is the ability to manage all aspects of fleet operation through a single interface or toolkit. Having all pertinent transactional and management data consolidated in a single system and available to all fleet users provides an effective tool for day-to-day management of the operation, a basis for timely management decisions and an efficient information retrieval and reporting platform.

Accurate, easily accessible information is crucial to all aspects of fleet management. Top tier FMIS systems are specifically tailored to meet fleet management needs and can accommodate:

- detailed vehicle inventory information
- multiple methods for tracking vehicle use
- tracking and managing equipment maintenance, repairs, recalls, and warranty activities performed commercially and internally
- work scheduling
- maintaining reportable, historical information on all equipment utilization, fueling, and maintenance and repair activities and costs
- parts inventory and processing detail
- labor hours tracking and cost calculations
- billing and cost analysis tools
- site-specific data

The system must also be intuitive to enable a range of users to work effectively with the system while providing enough flexibility to manage and extract critical data for management analysis.

The ability for fleet management organizations to provide their customers with information stored in their information systems through read-only reports that are accessed through secure Internet and Intranet web pages allows fleet customers to manage their own vehicles and equipment by looking at reports that show utilization, fuel consumption, billing records, and inventory details. Such reports also improve customer relations by providing transparency and a feeling on the part of customers that the fleet organization is ready and willing to provide complete information on fleet operations.

3.1.1 Current Program Status

FEMS utilizes Faster Asset Solutions' FASTER C/S as its FMIS. The system is recognized in the fleet industry as a reasonably priced second-tier system and is capable of providing all of the necessary functionality to manage a professional fleet operation. FEMS currently uses version FASTER C/S V5.69.109.122 SP B2, which is several releases behind the current version of the application.³

The FASTER FMIS is hosted and managed by DPW. The application is built on client/server architecture and is distributed to end users via thin client using MS Terminal Services and Citrix. DPW has a full time FMIS administrator who is responsible for managing user accounts and security, system settings, maintaining table file and system codes and providing training and support to FASTER users and external customers. Additionally DPW manages all fuel transaction posting.

It was reported to the team that the level of support experienced by FEMS staff is not consistent, and FEMS personnel have the impression that FEMS is not a priority customer for DPW's FASTER support team. Examples of unresolved issues are:

- FEMS not able to contact FASTER support for assistance – must channel all application or process related questions through DPW.
- System version lagging behind current released version and only limited information provided on upgrade timeline.
- No information provided on proposed implementation of FASTER Web version or the possible impact on FEMS users and its operation.
- Failure to respond to requests by FEMS to implement the FASTER dashboard tool.
- Lack of timely assistance in installation and configuration of new FEMS workstations.
- Limited input to FEMS on FASTER features and functions such as FASTER Service Center, graphics module, Automated PM scheduling etc. that may improve FEMS business procedures and data management.
- User security settings are not understood or documented and appear not to be consistent across the user roles.
- FEMS IT department prevented from accessing the database directly in order to provide custom management reporting, or developing tools to calculate and distribute Key Performance Indicators (KPIs) and trend analysis.

There is no service-level agreement (SLA) or contract that outlines the support or access expectations for FEMS from DPW as it pertains to FASTER. The FMIS is shared among three

³ Current version is FASTER Win V 6.2

departments – FEMS, DPW and MPD – all of which pay an equal annual amount for use of the application including hardware and software maintenance support. As indicated in Table 1, DPW is, by far, the biggest user of the system – both in terms of the number of vehicles and users. FEMS and MPD have roughly the same number of users, but MPD has far more vehicles in the system.

Table 1. FMIS Vehicle and User Accounts

	Active Vehicles	User Count
DPW	2,992	172
FEMS	410	101 ⁴
MPD	1,972	97

It was reported that the majority of the FEMS user accounts in FMIS are inactive and there should only be active accounts for the current maintenance staff. Support and access costs should be allocated based on asset count and/or user accounts requiring access to the application. Typically web based applications are priced based solely on assets managed, but in the case of FASTER C/S, the system requires a Citrix license for each user account, so realistically the access cost should be scaled based on user count.

There are workstations distributed throughout the FEMS service facility including administrative, service writer and shop supervisor’s area, shop floor and the parts room. The distribution of workstations appears to offer adequate coverage for primary staff system interaction and reference and research. We, however, observed that the system is not being used to reference historical maintenance and repair activities. The system is also not being used to schedule work or manage work in progress.

Additionally, a mobile service truck has a real-time connection to the network to allow use of the FMIS. It was reported that the system is not being consistently used by the mobile mechanic, and although there is an inventory of stock parts maintained on the mobile unit, the parts are not issued through the mobile terminal.

Users and management appear to believe that FASTER is not capable of supporting the FEMS maintenance and repair operation. We, however, found that the issues causing the apparently erroneous data stemmed primarily from incomplete operational procedures and processes, lack of consistent data capture standards, a misunderstanding of how the individual data elements provided detail for the overall management scheme and what management reports and performance indicators should be in place to monitor the overall operational status. Currently, there are few reports or performance indicators being used to manage the operation. In short,

⁴ We believe access for approximately 20 FEMS users is all that is needed. Paying for unneeded user access is a waste of money.

while more powerful software exists, the problem is less the capability of the software than the understanding of its use and the data fed into it.

There appears to be a general lack of staff familiarization with the benefits of using an automated, modern FMIS and specific items that should and could be managed and measured through proper data analysis. There appeared to be an overall distrust in the ability of the application as an effective tool and a wide belief that the data is so poor that the reporting and historical benefits are minimal.

Various segments of the organization do not understand how they fit into the overall operational data flow. The key to effective management reporting and data analysis is to capture relevant, accurate information at the appropriate levels of the organization and then to use that information throughout the organization to measure and outline identified goals and priorities.

Staff comments indicated that there was an overall lack of application training. We were, however, also told by Shop administration personnel that training sessions in the use of FASTER have been held for all levels of staff. We believe that a combination of poor fleet management understanding, poorly defined business procedures, and poor quality data means that FEMS does not leverage the full range of fleet management capabilities that FASTER has to offer.

There is no central point of contact for all system-related items at FEMS – modern FMIS applications can be complex systems and operations can benefit from a support staff which understands critical fleet performance indicators, data structure, and data storage locations. FEMS should establish a FASTER System Administrator position responsible for data analysis and extraction, the development of management reports and business intelligence to measure performance, and communications skills to present those findings. Furthermore, the FASTER System Administrator should also provide system users with information, assistance, and training, and serve as the liaison between the fleet users, the DPW support group, and the application support team from FASTER *Asset Solutions*. (See Section 5.2.1.4 for a description of this position in a proposed organizational structure.)

3.1.2 Summary of Findings

1. The support provided to FEMS by the DPW FASTER Support Team is inconsistent, and several unresolved issues remain.
2. The majority of FEMS user accounts in FASTER are inactive, leading to inflated support and access costs.
3. FASTER is underutilized across distributed workstations with respect to reporting or deriving performance indicators and work scheduling.
4. The use of the mobile FASTER system by the mobile mechanic is inconsistent, and parts are not issued through the mobile terminal.

5. Operational procedures and processes for effective use of FASTER system are incomplete, including a lack of consistent data capture standards and minimal use of management information.
6. Staff lacks sufficient training in the FASTER application to make them thoroughly competent in its use.
7. Staff does not “buy into” the effectiveness of FASTER and the benefits of its use (because they have not been properly trained and are unaware of many of its features/benefits).
8. There is no central position responsible for FASTER system support, fleet data analysis, and management reporting.

3.1.3 Recommendations

1. Establish system support requirements and options, and determine the best method by which FEMS can achieve proper network and FMIS support; secure an SLA for support, if applicable.
2. Perform system maintenance to identify active and obsolete user accounts, negotiating proper system charge levels based on active user accounts.
3. Identify best practice information management, management reporting and performance indicators.
4. Analyze the processes and procedures required to provide the data needed to generate the intended result.
5. Take steps to provide remedial data normalization for existing inconsistencies, institute policies, procedures and user training to implement any changes needed to safeguard proper data management procedures.
6. Provide fleet management and FMIS system training matching business processes to FMIS system.
7. Establish a fleet IT analyst position, or identify a FEMS IT resource capable of providing fleet analytics and reporting assistance.

3.2 Assessment of Vehicle Records in FASTER

3.2.1 Current Status of Vehicle Records

New vehicles are entered into the FMIS and maintained by the General Foreman. Typically, this is a function of an administrative or asset management position.

The initial level of attribute details being captured and available for vehicle identification and management appears to be compatible with industry best practices.

Initial analysis of the active unit inventory contained in *FASTER* indicates that there are a total of 404⁵ vehicles, apparatus, trailers and miscellaneous equipment organized between the current fire inventory and the inventory of GSA-leased vehicles. The combined inventory was distributed across 38 distinct classes with nearly 89 percent of the units owned by FEMS and the remaining 11 percent procured through the GSA lease.

Table 2. Active Unit Distribution by Type

VEHICLE TYPE	COUNT	AVG. AGE
Ambulance	95	4.1
ATV/Cart	5	7.0
Boat, Fire	2	1.8
Bus, HD	1	1.8
Bus, MD	2	7.8
Command Ctr	1	10.4
Forklift	5	18.5
Pickup	23	6.7
Sedan	69	7.7
SUV	44	5.4
Tractor	2	9.7
Trailer	21	7.0
Truck, HD	6	13.1
Truck, HD ARFF	1	1.8
Truck, HD Ladder	28	9.6
Truck, HD Pumper	53	8.8
Truck, HD Rescue	9	9.4
Truck, HD Tanker	1	12.1
Truck, HD Tow	1	0.5
Truck, MD	3	13.4
Truck, MD Fire	4	7.4
Truck, MD Wrecker	2	8.2
Van, Cargo	11	10.5
Van, HD Cargo	2	3.6
Van, Pass	13	8.7
TOTAL	404	7.1⁶

The inventory is assigned to individual departments within FEMS as indicated in Table 3.

⁵ 10 additional records are being used for miscellaneous non-vehicle items such as gas cans, overhead charges, etc.

⁶ The age of the boats was not used in average fleet age.

Table 3. Active Unit Distribution by Department

DEPARTMENT	COUNT
Administration Division	27
Apparatus Division	23
Communication Division	7
Emergency Ambulance Bureau	111
Facilities Maintenance	11
Fire Fighting Division	153
Fire Prevention Division	32
Office of The Fire Chief	6
Risk Management Division	1
Special Operations	23
Training Academy	10
TOTAL	404

The vehicles and equipment are organized by an FMIS company designation⁷ and vehicle status. FEMS tracks units in three separate company designations: Active Fire Company, Leased Vehicles, and Retired/Inactive Fire Units, as shown in Table 4.

Table 4. Vehicle Company Distribution

COMPANY	VEHICLE STATUS	COUNT
ACTIVE FIRE COMPANY	UNKNOWN	1
ACTIVE FIRE COMPANY	ACTIVE	359
LEASED VEHICLES	ACTIVE	44
RETIRED/INACTIVE FIRE	ACTIVE	149
RETIRED/INACTIVE FIRE	CLOSED	97
RETIRED/INACTIVE FIRE	DISPOSE/DELETE	3
RETIRED/INACTIVE FIRE	RETURNED TO AGENCY (RENTAL)	1
RETIRED/INACTIVE FIRE	UNK	4
RETIRED/INACTIVE FIRE	TRANSFERRED	4
RETIRED/INACTIVE FIRE	PENDING PROPERTY DISPOSAL	23

Vehicle statuses are not being effectively used to indicate the current snapshot of the FEMS inventory. The designation “Retired/Inactive Fire Company” is generally intended for archiving of retired or disposed assets; however, as can be seen in Table 4, the majority of records in that group are identified as active units, even though they have been moved into the retired company. Furthermore, we believe that there are units removed from active service and awaiting disposal which have not been identified in FASTER as being out of service or pending property disposal.

⁷ This FMIS company designator is not related to Fire Companies or Stations, but is simply a database separator.

Vehicle locations and assignments are not updated or managed in FASTER, but were reported to be tracked in a separate spreadsheet. Likewise, units moving in and out of frontline and reserve service are not updated in FMIS. This prevents maintenance staff from properly identifying priorities and assessing readiness and downtime/availability.

3.2.1.1 Reconciliation of Physical Inventory and FASTER Records

Overall, the total count and composition listed in FASTER fairly closely reconciles with the physical inventory conducted by the Project Team, with the following exceptions:

- Forty-four leased vehicles are listed in FASTER; however, only three of the current GSA vehicle numbers identified in the physical inventory were found in FASTER (meaning 41 of the numbers from the inventory were not in FASTER). This corresponds, however, to 41 unit numbers found in FASTER that were *not* found during the physical inventory. In other words, the total counts for GSA-leased units are the same between the physical count and the FASTER inventory, but the specific units may have been replaced and not properly updated in FASTER.
- Twenty units were listed as active in the FASTER system, but were not located during the physical inventory, as shown in Table 5. The Project Team was unable to locate (UTL) seven of these units. The Project Team was unable to inventory four units – one that was designated for Property Disposal Action (PDA), one that was at the manufacturer for a long-term repair, and two that had been impounded for investigative purposes. The status of the nine remaining units is “Unknown,” four of which are generators. The most likely explanation is that these units have been disposed of through a PDA but the associated records have never been updated in FASTER.

Table 5. Units in the Active FASTER Fleet not Identified in Physical Inventory

UNIT ID	YEAR	MAKE	MODEL	CLASS	VIN	STATUS
007	2005	FORD	CROWN VIC	SEDAN	2FAHP71W85X157350	UTL
011	2008	FORD	CROWN VIC	SEDAN	2FAHP71V48X161391	UTL
021	2001	FORD	CROWN VIC	SEDAN	2FAFP71W41X165447	Unknown
2061G	2013	HONDA	EB5000X	TRL/GENERATOR	XXX	Unknown
2108G	2013	HONDA	EB5000X	TRL/GENERATOR	XXX	Unknown
2120G	2013	HONDA	EM5000SX	TRL/GENERATOR	XXX	Unknown
2128G	2005	HONDA	EB5000X	TRL/GENERATOR	XXX	Unknown
238	2009	CHEVROLET	SURBURBAN	SUV	1GNGK46K09R142745	UTL
240	2009	CHEVROLET	TAHOE	SUV	1GNFK13059R164690	UTL
246	2005	CHEVROLET	SUBURBAN	SUV	1GNFK16Z95J241838	UTL
386	1995	SEAGRAVE	TT06DA	AERIAL LADDER	1F9F038T3TCST2009	Unknown
405	2006	CHEVROLET	IMPALA	SEDAN	2G1WS551269275931	UTL
505	2008	FORD	E-450SD	AMBULANCE	1FDXE45P88DB26166	Unknown
518	2008	FORD	E-450SD	AMBULANCE	1FDXE45P08DB38196	PDA

UNIT ID	YEAR	MAKE	MODEL	CLASS	VIN	STATUS
554	2012	INTERNATIONAL	AMBULANCE	AMBULANCE	1HTMYSKM9CH629710	@ Manufacturer
558	2012	INTERNATIONAL	AMBULANCE	AMBULANCE	1HTMYSKM2CH050798	Impounded
696	2006	FORD	E-456	AMBULANCE	1FDXE45PX6HA93063	Impounded
729	1999	FORD	CF4000L	UTILITY TRUCK	1FTSE34F5XHA57641	UTL
786	1999	FORD	EXPLORER	SUV	1FMZU34E3XUC02204	Unknown
789	1997	TRAILER	TRAILER	TRAILER	XXX	Unknown

- The 13 units listed in Table 6 were found during the physical inventory but did not appear in FASTER. Most units in the table are shown as “Active” status, meaning that they are in regular use, but are not frontline (i.e., regularly dispatched) units. One unit, a 2012 Freightliner truck, was located at the Warehouse, but the Project Team was unable to conduct a physical inventory of the unit because it was locked up and no one could locate the key. This unit had not yet been placed in service (“Pending” status).

Table 6. Units Identified in Physical Inventory but not Listed in FASTER

STATION #	UNIT ID	VIN	TYPE	YEAR	MAKE	STATUS
SOD	N/A	0FB5079424	Segway	2009	Segway	Active
SOD	N/A	0FB5079425	Segway	2009	Segway	Active
Fleet	N/A	1C3CDZAB8DN512169	Forklift	2012	Clark	Active
Fleet	N/A	16MPF122XCD063033	Foam Trailer	2012	MGs, Inc.	Active
TA	N/A	1M0Z465TECM121105	Riding Mower	2012	John Deere	Active
TA	N/A	1M0Z425JPBM107775	Riding Mower	2011	John Deere	Active
TA	Unknown	2FAFP71W2YX198763	Sedan	Unk	Ford	Inactive
24	Unknown	2FAFP71W21X202509	Sedan	Unk	Ford	Inactive
Logistics	714	G12700217225K0F	Forklift	1976	Clark	Active
Logistics	N/A	NPR34500059700	Forklift	2008	Clark	Active
Fire Boat	N/A	1B181902	Inflatable Boat	2005	DIB	Frontline
Fire Boat	N/A	1MDAHKN185A311545	Boat Trailer	2005	Unknown	Frontline
Warehouse	N/A	1FVHC5DV1DHFA8291	Utility Truck	2012	Freightliner	Pending

3.2.1.2 Additional Vehicle Record and Asset Management Observations

Acquisition data is currently being tracked for vehicles – date of acquisition, in service date and purchase cost is recorded. Capitalization and projected replacement, however, are not recorded. Disposal detail is not being consistently maintained in the system. There are limited historical salvage value details. Records indicate that there have been no vehicles identified as being taken out of service since August 15, 2011 and no disposal values recorded since then.

Essential manufacturer warranty details are not being entered into FASTER. Advanced warranty notification capabilities are not configured or being utilized. This function enables the system to interactively notify the service writer, crew leader or mechanic when a warranted system is about to be repaired. This is currently accomplished through visual recognition by staff. It was

reported that there is difficulty receiving warranty service on apparatus. Excessive turn-around time from manufacturer's representatives or difficulty resolving chassis versus body warranty coverage between vendors hampers FEMS ability to procure adequate warranty service and they will often repair the problem internally rather than wait for the warranty information to be resolved to return the vehicle to service. Reimbursement from the manufacturers for these items is inconsistent.

The FASTER graphics module is capable of storing vehicle images, diagrams, invoices, purchase documents, or other documents pertinent to asset records. FEMS is not using the graphics functionality. This is unfortunate, as vehicle condition, specialty equipment placement, or accident-related damage records could be related to the work order or vehicle record.

Vehicles are classified in FASTER with a basic, FEMS-created vehicle classification system, which provides additional vehicle description, type, and usage of each group of vehicles. Using a more detailed vehicle classification system would allow comparisons and analysis of like grouping, regardless of make, and model of vehicle.

3.2.2 Vehicle Class Codes

DPW and FEMS are contemplating converting to class codes from the National Association of Fleet Administrators (NAFA). The NAFA class code schema is outlined below.

3.2.2.1 NAFA Class Code Schema Overview

The NAFA Standard Vehicle and Equipment Classification Code is a four-position numeric coding system that potentially accommodates up to 9999 vehicle classes. The codes are consistently organized within broad segments of the class codes facilitating manipulation within databases. The code names are designed to be intuitive and self-descriptive. The code system is configured as follows:

Class Code (Position 1)

The **Class Code** is based on the gross vehicle weight of the vehicle or equipment and is divided into weight classes commonly used in the fleet industry. Codes 0 and 9 are reserved for vehicles and equipment not commonly classified by weight. The weight code is key to a standardized classification of like equipment and corresponds easily to vehicle-related legislation such as the Clean Air Act and Energy Policy Act. The coding scheme also cross-references readily to other common classification systems such as the American Truck Association and American Public Works Association equipment codes and the Federal Emergency Management Agency cost codes. The Class Codes are as follows:

Table 7. NAFA Class Categories

CLASS INDEX	CLASS DESCRIPTION
0XXX	Non Self Propelled
1XXX	<8500 GVW
2XXX	8501- 10,000 GVW
3XXX	10,001- 14,000 GVW
4XXX	14,001- 16,000 GVW
5XXX	16,001- 19,500 GVW
6XXX	19,501- 26,000 GVW
7XXX	26,001- 33,000 GVW
8XXX	>33,000 GVW
9XXX	Off Road and Construction

Group Code (Position 2)

The **Group Code** describes the general physical or operating category of the vehicle or equipment within the class code. Examples would be Attachments, Automobile, Van, or Straight Truck. Group Codes are as follows:

Table 8. NAFA Group Codes

Group Code	Non-Self-Propelled 0	On-Road Vehicles 1-8	Off-Road Equipment 9
0			
1	Attachments	Cycles	Wheeled
2	Skid Mounted	Light Vehicles	Tracked
3	Trailer Mounted	Automobiles	Material Handling
4	Vehicle Mounted	Vans	Public Works
5	Stationary	Pickups	Mine and Tunnel
6	Grounds	Sport Utility	Grounds
7	Trailers	Straight Trucks	Watercraft
8	Semi-trailers	Truck Tractors	Aircraft
9	Other	Other	Other

Service Code (Position 3)

The **Service Code** describes the general type of use or application of the vehicle or equipment. Examples would be Air Compressor, Public Utilities, Fire Apparatus, or Bus. As with the Group Codes, Service Codes are internally consistent within the classification system.

Type Code (Position 4)

The **Type Code** describes the specific functional body type or use of the vehicle or equipment. Examples would be Sedan, Van Ambulance, Flat Bed, or Platform Aerial.

User Codes (Position 5 and higher)

The **User Code** is a user-defined field that allows the fleet operator to create classification categories to customize the NAFA codes to the specific needs of each fleet. The basic four-

position NAFA code may be expanded indefinitely to accommodate as many additional fields as the fleet operator may desire. Possible examples could include ladder length, bucket size, pump output, water capacity, etc.

3.2.3 *Current Vehicle Classification Status*

The vehicle classifications currently in place at FEMS are a mix of the previous user-defined class codes and the new NAFA codes. Table 9 lists class assignments and distributions for the active vehicles and equipment.

Table 9. FASTER Vehicle Classifications

FASTER CLASS CODE	CLASS DESCRIPTION	COUNT
6791	10-28 PASSENGER BUSES	1
ADMINVEH	Admin Vehicles	9
AMBU	AMBU	95
1320	AUTOMOBILE: COMPACT HYBRID	2
1342	AUTOMOBILE: FULL SIZE	1
BOAT	BOAT	2
BUS	BUS	2
COMBUS	Command Bus	1
CCOE	FIRE UNIT 1 TON UTILITY VAN	8
7FLI	FIRE UNIT AERIAL LADDER	28
7FRH	FIRE UNIT HD RECUE TRUCK 40 000 LBS	9
7FZG	FIRE UNIT HEAVY DUTY TRUCK 25000 LBS	1
7FZB	FIRE UNIT LIGHT TRUCK 0-6000 LBS	4
7FGF	FIRE UNIT MD TRUCK 25 000 LBS	4
CBTE	FIRE UNIT MINI VAN CARGO	2
7PFF	FIRE UNIT PUMPER	53
7FAL	FIRE/EMS SEDAN FULL SIZE	9
FOUT	FOAM UNIT	1
1212	LIGHT VEHICLES: GOLF CART: FOUR WHEELED	5
0360	NON SELF PROPELLED: TRAILER MOUNTED: CONSTRUCTION	3
0310	NON SELF PROPELLED: TRAILER MOUNTED: GENERATOR	5
0300	NON SELF PROPELLED: TRAILER MOUNTED: MESSAGE\ARROW	10
9623	OFF ROAD CONSTRUCTION: TRACTOR UTILITY	2
3512	PICKUP W/PLOW (9K-11.5K)	1
1513	PICKUPS: 1/4 TON COMPACT PICKUP TRUCK	1
1523	PICKUPS: HALF TON CREW CAB	11
RESC	RESC	2
SEDN	SEDN	54
SERV	SERV	4
SERVEQ	Service Equipment / Trailers	1
1620	SPORT UTILITY VEHICLE (SUV)	4

FASTER CLASS CODE	CLASS DESCRIPTION	COUNT
SUV	SUV	29
TRK	TRK	22
TRL	TRL	4
VAN	VAN	3
2422	VAN: CARGO STEP VAN	2
2410	VAN: WINDOW: 15 PASSENGER	1
1410	VAN: WINDOW: 7-8 PASSENGER (1/2 TON)	5
8731	WRECKER 4X2 24 000 LBS +	2
WRECKM	Wreckers Marked	1
TOTAL UNIT COUNT		404

3.2.4 Summary of Findings

9. The count and composition of the physical inventory records listed in FASTER essentially reconciles with the physical inventory conducted by the Project Team of all FEMS fleet assets. The differences are relatively minor.
10. Capitalization and projected replacement are not currently recorded for vehicle and asset management purposes, and disposal detail is not being consistently maintained.
11. Advanced warranty notification capabilities are not currently configured for use, which is hampering procurement of adequate warranty service on apparatus.
12. The FASTER graphics module is not being used. Asset records including descriptions of vehicle condition, accident related damage records, etc., are not supported by vehicles images and other graphics, and could be with the current software functionality.
13. The simplified in-house vehicle classification system used by FEMS limits the ability to do more detailed comparison and analysis.
14. Vehicle classification status in place at FEMS is not consistent and comprises a combination of the previous user-defined class codes and the new NAFA codes.

3.2.5 Recommendations

8. Reconcile the physical inventory with the assets listed in FASTER.
9. Utilize FMIS to track attributes, assignments and locations of all vehicles enabling all fleet users to monitor real-time details and statuses.
10. Review all codification and applicable asset descriptors, groupings and distribution to ensure optimal system configuration to support asset management, reporting and analysis.
11. Record manufacturers and extended vehicle and component warranties, and enable automated warranty tracking to interactively notify the service writer, crew leader, or mechanic when a warranted system is about to be repaired.

12. Use the FASTER graphics module to store pictures, diagrams, invoices, purchase documents, etc. for use in supporting vehicle asset records, vehicle condition, specialty equipment placement and/or accident related damage records.
13. Employ a more consistent and detailed vehicle classification system to allow comparison and analysis of like grouping regardless of make and model of vehicle.

3.3 Assessment of FEMS' Use of FASTER to Manage Workload

3.3.1 Work Order Management

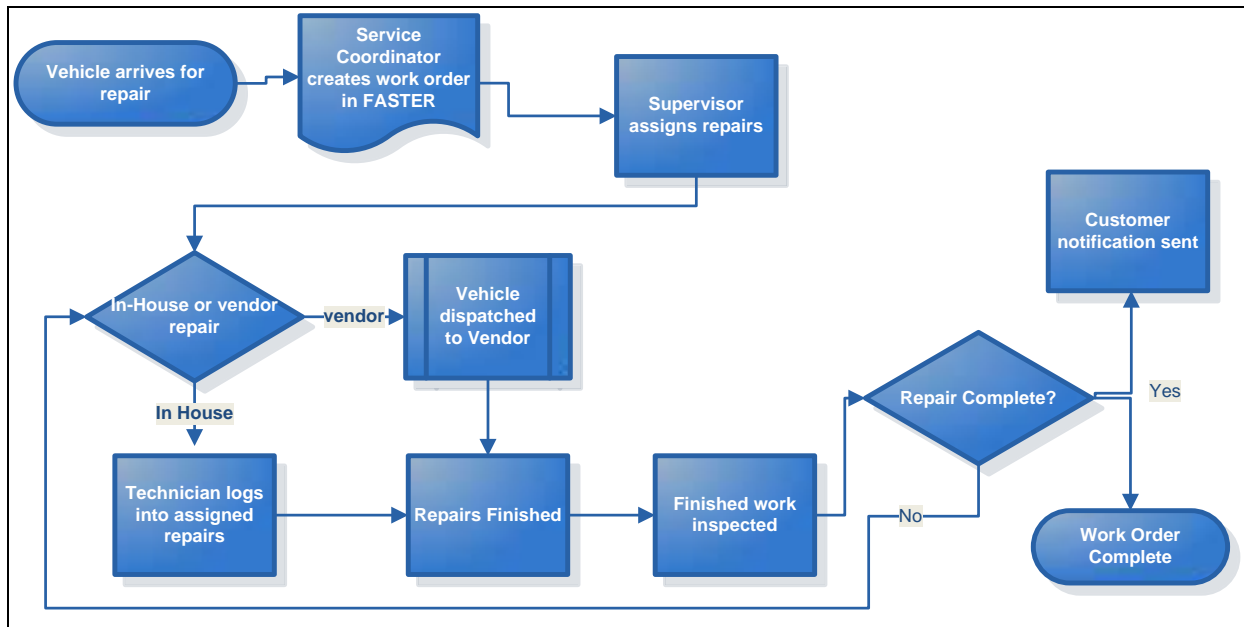
FEMS shop operations use broad business processes to manage the workflow in FASTER for in-house and commercial repairs and services. Existing procedures do not identify optimal separation of duties nor do they allow real-time online tracking of the work order life cycle. Work details and assignments have not been properly recorded in the system. This has prevented Shop management from being able to document and track the work currently in process or identify pending or current activities.

We found many of the issues related to work order management are highly interconnected, resulting in a cascading effect that reflects several inherent weaknesses:

- limited use of the FASTER system
- institutionalized and antiquated business practices
- poor quality management information

FEMS has several business processes that are outdated or ineffective and need to be evaluated and re-developed to leverage industry best practices and maximize the use of fleet management information technology. A well-designed and implemented system that includes industry standards for operational functions will help organizations attain and maintain best practice workflows and management functions. An example of a best practice workflow enforced by proper setup and use of an FMIS can be seen in the following diagram and outline of a labor transaction within a work order life cycle.

Figure 1. Work Order Business Process



1. The work order is created by the service coordinator when the vehicle arrives at the shop.
2. Required tasks are added, existing workload is analyzed, and new work is assigned to technicians or dispatched to a commercial vendor by the fleet services supervisor.
3. Work is performed by technicians logging real-time job activity or at commercial vendor.
4. Technician and/or senior technician inspects finished work.
5. The system notifies customers of completed work via e-mail once the shop activities are complete.
6. The work order document is reviewed for completeness, and the work order is closed.

Work statuses are managed at each level to indicate actual work order disposition and to pass the work order responsibility to the next level of activity (add repair, perform repair, inspect repair, finish work order, review parts issue, close work order etc.).

Each work process in the organization should be mapped to include the use of a fully capable FMIS to manage the individual work procedures.

Recently, a change in the vehicle intake process was initiated and a new service writer position established to facilitate the creation and management of work statuses. It appears that the new process is providing an improved and more consistent snapshot of work status.

Several procedures are adversely affecting the work order processes and the ability to measure downtime and productivity. Work orders can be opened prior to a vehicle arriving at the shop. These work orders are placed in an “in-service” status until the vehicle arrives for service. Some

of these work orders are created to track deferred work or repairs that are awaiting a parts order; however, the system accommodates these deferred repairs and awaiting parts statuses without having work orders in a queue with no vehicle present.

When initiating a work order in FMIS, a unit number and an odometer/engine hour reading are the basic requirements to add the work order document. Currently, meter readings are not being required from operators when vehicles are brought for repair and updated readings are not being entered when opening the work order. The last recorded meter reading is typically accepted in order to add the work order and the current meter reading is not updated or verified while the unit is at the maintenance facility.

Additionally, FEMS is not recording meter readings on work orders when equipment is serviced, which causes inconsistencies in PM scheduling and utilization analysis.

For example, when an incorrect or lagging meter reading is entered on a work order that has a scheduled service performed, the next meter reading due for that vehicle will be based on that possibly erroneous meter reading. This is displayed in Figure 2 and Figure 3. On the work order applet, one can see that the actual meter reading on this piece of equipment is 57,875 miles with a PMA that will be due at 58,143 miles.

Figure 2. Work Order Applet Example

The screenshot shows a software interface for a work order. At the top, there are input fields for 'Reading' (with a red arrow pointing to a value of 56,000), 'Override?', 'Date/Time Out', 'Disable Downtime Tracking', 'Billing Code' (set to 'A'), 'Default Reason Code', and 'UID'. Below this is a navigation bar with icons for 'EQ Info', 'Downtime', 'Query', 'Issue Search', 'Search', 'Notes', 'Repairs', 'Parts', and 'Labor'. The main area is divided into several sections:

- EQ Info:** A table with fields and values:

Year	2009	GVW	9
Make	GMC	Department	61150
Model	ASTRO	Class	C00G2
Serial#	1GCDM19W6YB185724	Site	
Engine Size	4.3L 140HP	MG	LD
AC	N	License	17548-S
- Meter:** A small table with columns 'Type', 'Actual', and 'LTD'. The 'Actual' value is 57875.

Type	Actual	LTD
M	57875	57875
- Warranty:** A table with columns 'Type', 'Cycle', 'Expiration', and 'Description'. It is currently empty.
- PM:** A table with columns 'Type', 'Cycle', 'Next Due', and 'Description'. It contains several entries:

Type	Cycle	Next Due	Description
2	A	04/01/2010	PM2- NC EMISSIO...
A	M	58143	PMA Safety Serv...
B	M	66143	PMB Service / O...
B	O	04/28/2010	PMB Service / O...
C	M	78143	PMC Complete Se...
- Comment:** A text area containing: 'AIM2 INSTALLED', 'Vehicle 2009 CHEVROLET CGO VAN', and 'PURCHASED PRICE \$ 16,007.99'.
- Last Work Order:** A section with 'Number' 0000947223 and 'Date' 04/27/2009.

At the bottom, a status bar reads 'Inquire equipment Completed : ACKNOWLEDGED' and there is a green 'Inq' button.

The meter reading on the work order in this example was incorrectly recorded at 56,000 miles when the vehicle was brought in and a PMA was added to the work order. The PM schedule on

the equipment record updated when the repair was completed. The results of the PM update can be seen in the graphical display of the equipment inventory applet. The last done and next due PM was improperly reset based on the incorrect meter reading of 56,000 miles. In this case, the next due PM is moved early in the cycle. The next PM due could, however, easily have been extended past the correct due cycle by incorrectly entering a meter reading that exceeded the current reading.

Technicians are currently logging some direct and indirect labor time using the FMIS technician's portal. When they log off of a task, the system prompts them to determine whether a repair has been completed, or whether the technician is planning on continuing to work on that task at a later time. If the technician indicates that they have completed the repair, it is marked in the work order as a completed repair and that task is no longer available to log labor against. It was observed that many tasks are not being properly completed in the system because the technicians are improperly indicating the repair's disposition when logging off. This can also cause incorrect or incomplete updating of next due scheduled repairs and PM services.

Figure 3. Incorrect PM Due Example on Equipment Record

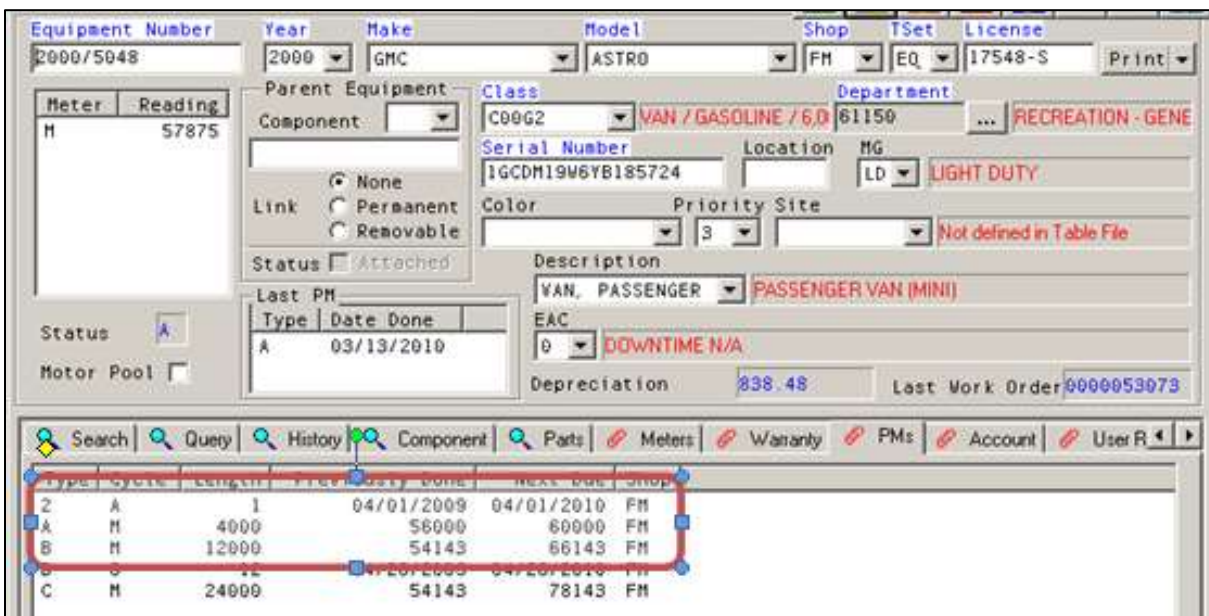
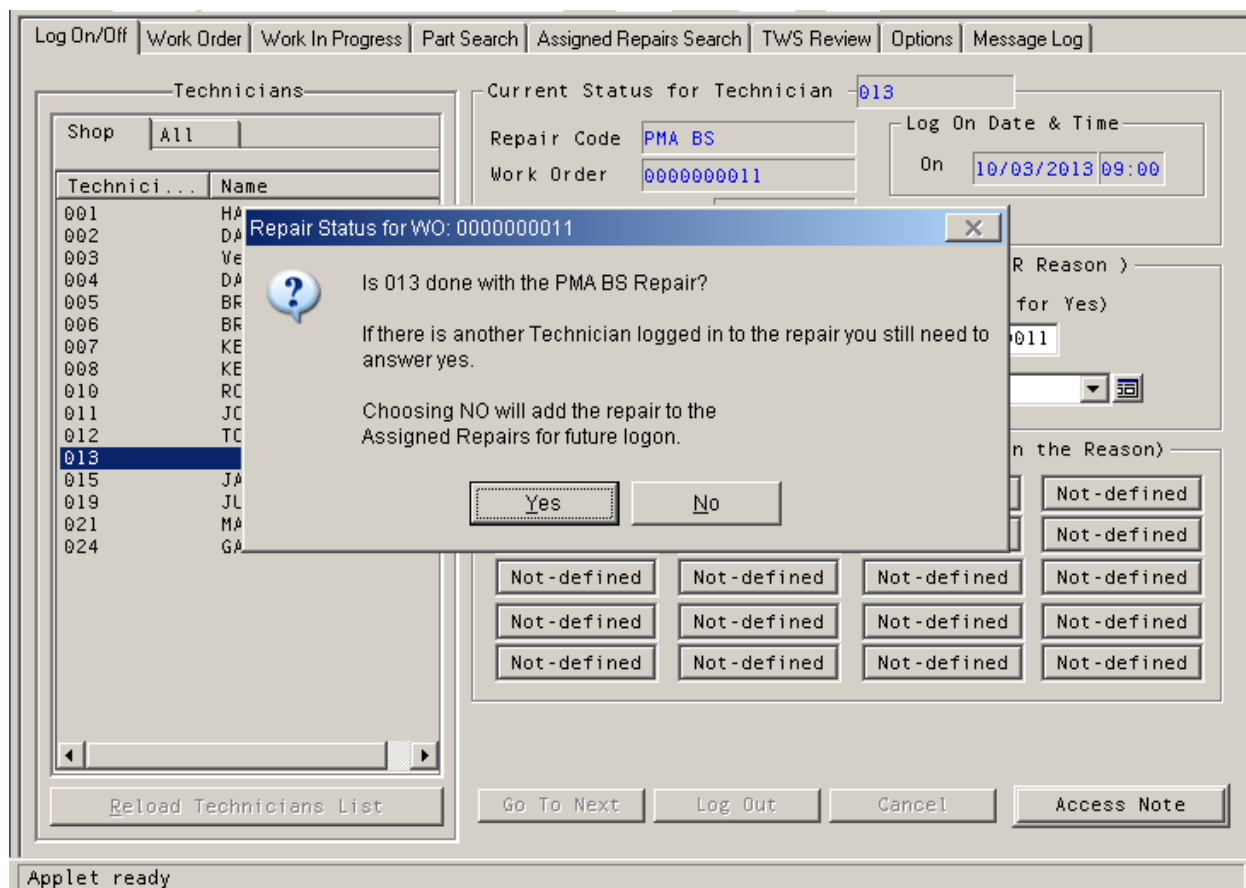


Figure 4. Technician's Labor Logging Procedure



Deferred repairs are tasks that are to be scheduled for a future time. This can be to accommodate a vehicle that is required back in service even though there is a minor repair required, or a vehicle that may need to have a part ordered to accomplish a repair, but is not a critical or safety related item. In either case, the system will notify the user when the vehicle arrives for repair that there is an outstanding or pending repair. Alternatively, the system can provide notice to the user to call the vehicle in for repair. At FEMS, the system is not properly notifying the users that deferred work is pending on a vehicle. This may be due to security settings on the workstation, or a setting preventing the notification from displaying.

Security settings for the service writers are preventing them from properly managing repairs while processing work orders to close. In the FMIS, if assigned repairs remain on the work order once the technicians have indicated they have finished all needed or assigned repairs, the work order cannot be placed in a closed status. Service writers should be presented with choices of how to process repairs that are still open when they are closing work orders that contain open repair transactions. Currently, the only choice that is presented is whether to defer repairs or not. If “defer” is the selection, the open repairs are deferred and the work order is closed. If “not defer” is the selection, the open repairs are deleted from the work order and the work order is closed. Furthermore, once the closing process is initiated, the user cannot cancel the operation

and the only options are to defer or not defer open repairs as outlined above. This is not acceptable management of open repairs. It is resulting in many repairs being simply deleted from work orders without the work being completed or a record of the remaining deferred repairs being available. We believe that this is a security setting within the application that should be reviewed to correct this issue.

Figure 5 –Figure 7 illustrate the proper sequence that should be automatically presented when closing work orders that have open (i.e., not yet completed) repair tasks still listed.

We observed widespread instances of data being recorded in free text or comments fields instead of utilizing proper data capture methodology using coded data elements to record the assigned repairs and resulting labor transactions on work orders. When data are recorded in this manner, it is extremely difficult to convert it into useful management information. Not consistently checking the quality and quantity of work performed by technicians and that the data being captured in the shop is accurate is a leading cause of poor data quality. Elaborate work order notes, and redundant listing of work done and parts issued in a free text comments field is not efficient or effective data management. A properly designed and implemented coding structure should ensure enough detail is available for follow up review and historical analysis without being overly burdensome on the users recording the detail.

Figure 5. Option to Defer Work

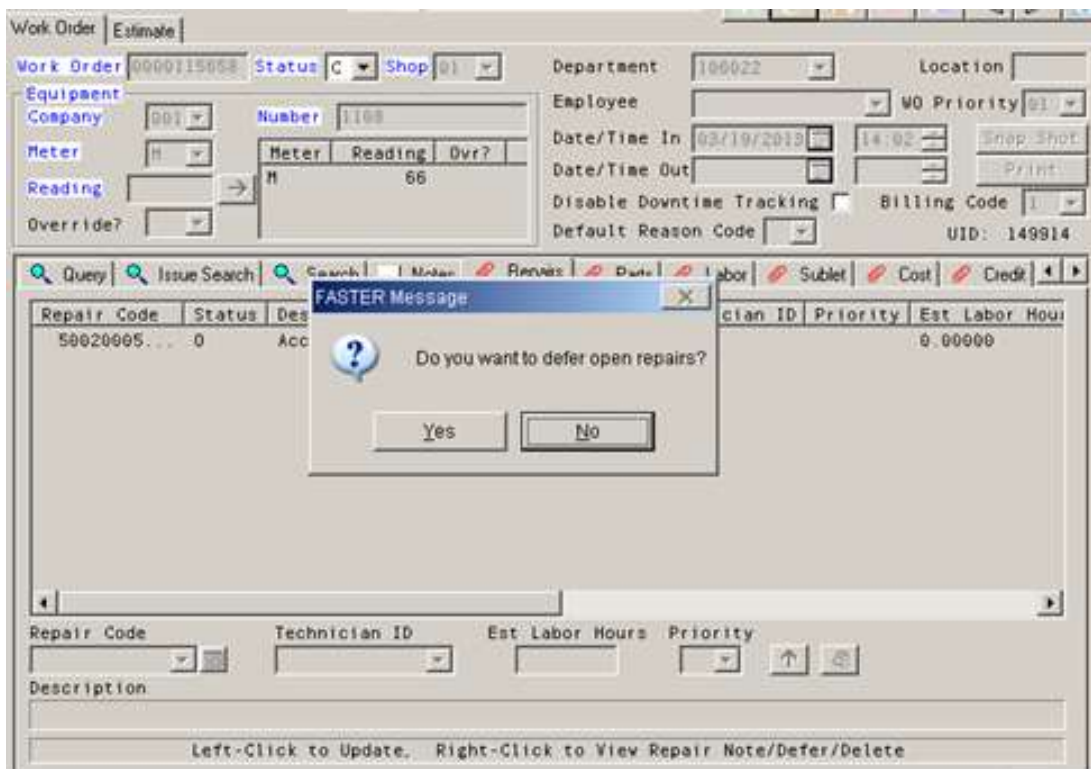


Figure 6. Option to Close Repairs

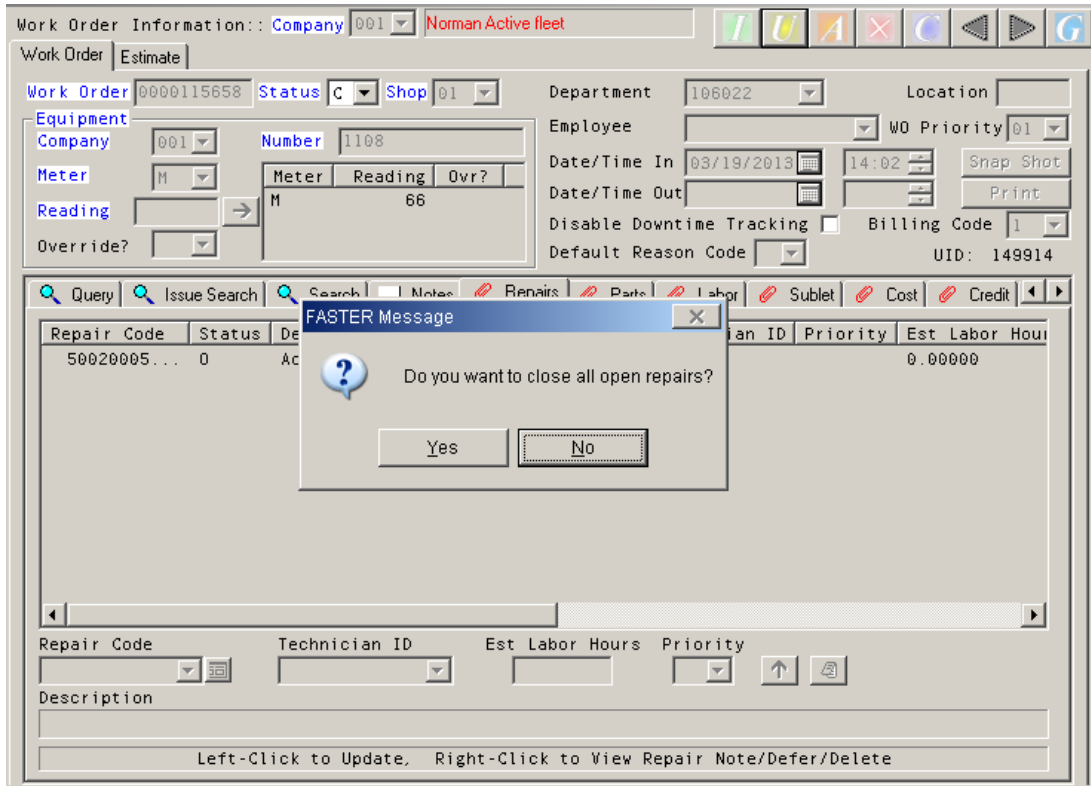
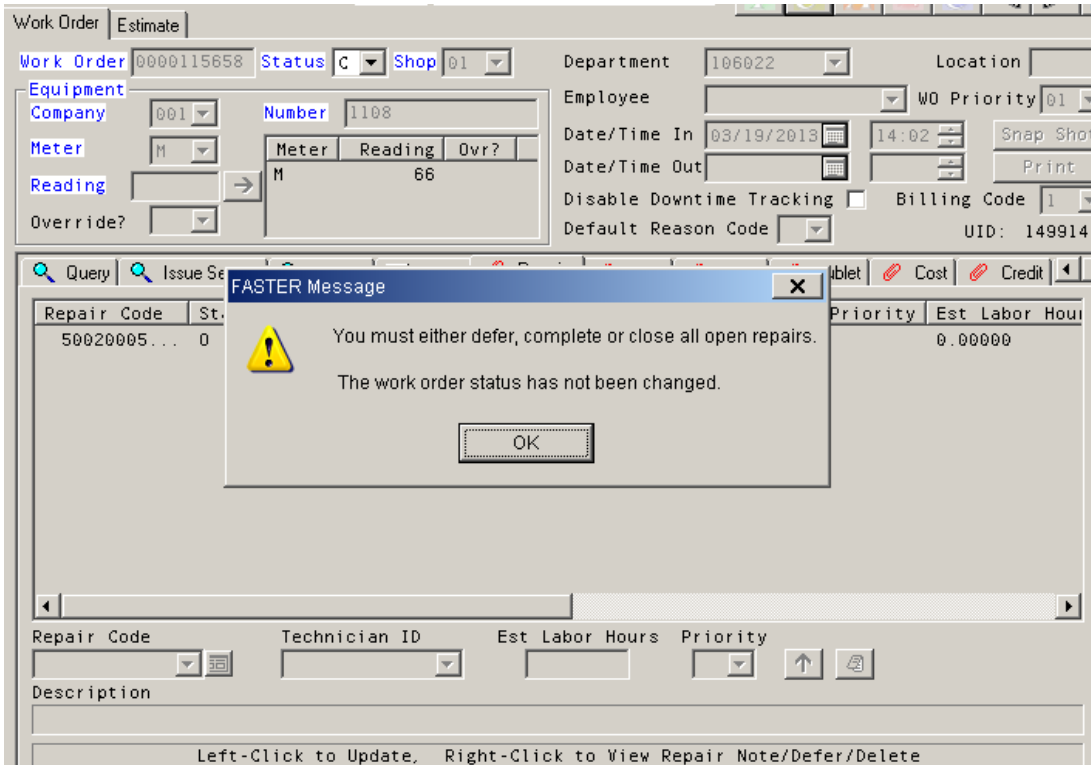


Figure 7. Disposition if Open Repairs Remain During Closing Process



There is an automatic repair being generated by a database trigger that is added to each work order for a preliminary walk-around inspection. This is a specific requirement for the MPD maintenance shop, and is not applicable to FEMS' current process. Currently this field is simply being ignored in most cases, but it is also being recorded as a deferred repair. This leads to an inflated count of deferred repairs and interferes with effectively closing completed work orders.

3.3.1.1 *Vehicle Downtime Calculations*

Vehicle downtime is a calculation of time, and reflects the amount of time a vehicle is not available for use by the assigned department because of vehicle condition or maintenance/repair operations. Downtime can be used to identify mission readiness.

In FASTER, the downtime calculation is dependent on an availability code assigned to each vehicle that identifies when a vehicle should be available to perform its primary function and work order statuses that detail the lifecycle of work orders. Work order statuses are identified by the organization as either being *downtime* (typically when a status can be controlled by the maintenance organization, such as awaiting mechanic assignment, awaiting parts, repairs in process (active), etc.) and *not downtime* (typically when the status is not under the maintenance operations control (awaiting department approval, awaiting insurance approval etc.).

For FASTER to track and calculate downtime accurately, specific processes and details must be adhered to:

- Work order statuses must be accurately identified as generating downtime or not generating downtime.
- Work orders must be created in FASTER as soon as vehicles arrive at the shop for repair.
- Work order statuses must be managed in real-time and accurately depict work order lifecycle.
- Equipment availability codes must be representative of the actual fleet readiness requirements.
- Equipment availability codes must be accurately assigned to assets representative of their actual readiness requirements.
- Availability codes must be monitored and managed to reflect changes in requirements or asset assignments.

Currently FEMS identifies 90 percent of its vehicles as “critical-need vehicles” (i.e., those required to be in service 24 hours per day/365 days per year). The schedule gives the impression that all vehicles are critical-need emergency response units, including the administrative vehicles and reserve units. Although these assets are important to the overall mission, we would not typically consider them as essential to frontline delivery of services to the public. Listing nearly

every vehicle in the fleet as a “critical-need vehicle” negates the AD’s ability to prioritize its workload and schedule services based on the mission criticality of the asset.

Our analysis of the equipment downtime recorded by FEMS within FASTER based on the current availability and work status details⁸ for the past 6 months are outlined in Table 10.

Table 10. Downtime Statistics

Total Number of Available Hours Required	1,708,200
Total Number of Hours Considered Downtime	243,562
Percent Downtime	14%

We believe that the downtime being used for the annual management report and performance plan is understated because the availability assignments and the work order lifecycle processes are not being accurately identified, managed, or recorded. Furthermore, downtime is not always an accurate measure of availability. For example, while a vehicle is held in the Shop awaiting an approval or another non-downtime status, downtime is not accrued within FASTER (as currently configured), but in actuality, the vehicle is also not available for the Department to perform its primary function.

FEMS generally reports fleet availability instead of downtime. The methodology of assuming that the inverse of downtime is availability is, however, flawed because of the conditions discussed earlier in this section that can affect downtime calculations.

Vehicle availability can also be measured between the work order open and closed date/time. This measurement is not affected by work order status changes or vehicle availability coding and could be considered the true time that a vehicle is not available for use by the department. Examples of these measures are shown in the following table.

Table 11. Availability (WO open – closed) by Select Class

Vehicle Class	Count	% Available
Ambulance	95	70%
Fire Unit Pumper	53	63%
Fire Unit Aerial	27	72%

The standard downtime calculations *can* provide an accurate availability measurement. FEMS should, however, analyze the benefit of reporting this measurement of downtime/availability versus simply measuring and reporting the true time that a work order is classified as “active” (not available to the customer). The method of availability/downtime reporting provided to customers should be based on providing the detail that meets their interpretation or expectation of downtime reporting as well as give a true indication of mission readiness of the fleet.

⁸ Based on 390 units identified with availability requirements of 24 hours.

3.3.1.2 *Entering Vehicle Defect Requests into FASTER*

FASTER Service Center is a Web-based intranet access portal currently available to FEMS. It allows customers to reference historical maintenance and repair details about their assigned vehicles, monitor actual real-time work order statuses, report vehicle deficiencies, and request maintenance and repair appointments. This function is not being used by staff or FEMS customers, and it did not seem that the benefits of this module were known.

If the vehicle coordinators and operators used the deficiency reporting system provided by the FASTER Service Center, vehicle discrepancies would be captured early, allowing a more efficient scheduling window and accurate estimate of downtime, as well as providing advanced notification of parts requirements. The reporting capability also provides an audit for capturing the notification and correction cycles of deficiencies. The service coordinator or shift supervisor could provide electronic acknowledgement and feedback of the request. This would also afford the opportunity to schedule the vehicle service and to ensure parts and mechanic availability. Additionally, the system will automatically generate repair assignments from the queued deficiency list to the work order in FASTER. It is recommended that FEMS implement and utilize the FASTER Service Center so that vehicle deficiencies can be better reported to the AD.

3.3.2 *Identification of Repair Task Codes*

The following table shows a high-level analysis of the current repair code and their frequency of use on work orders. Of the 227 active major repair groups in the system, fewer than 10% of the repair groups accounted for more than 80% of all labor transactions and more than 83% of the total number of labor hours⁹ for the past 6 months.

Repair code detail is reportedly difficult to navigate when trying to identify specialized groups of repairs. It was also reported that obsolete or excess repair detail in the coding lists complicates the repair schema. There are currently nearly 8,500 distinct repair codes in 227 major groups available in the system. This count is considered a medium/long list of codes that offer a wide range of intricate repair detail. Of these, only 1,315 codes have not been used to document a repair in the past 6 months.

Further analysis of the repair schema is warranted, since there is likely excess coding remaining in the repair list that either could be consolidated with other codes or eliminated from use. An appropriate repair listing allows the organization to identify trends and monitor activities without having to review every work order. The list must be detailed enough (in the proper areas) to provide accurate and comprehensive management reporting without adding unnecessary complexity that must be sorted through by the Shop staff that record the actual work.

⁹ January 1, 2013 to June 30, 2013.

Table 12. Count of Repairs Completed by Type

REPAIR GROUP	COUNT	AVG LABOR COST	AVG LABOR HOURS	% OF TOTAL USED
PMA	460	116.5	2.9	8.8%
Brakes	401	128.5	3.2	7.6%
Body	374	103.8	2.5	7.1%
Charging System	354	120.6	3.0	6.7%
Cranking System	305	98.2	2.5	5.8%
Cooling Engine	266	121.3	2.9	5.1%
Cab	243	103.4	2.6	4.6%
Tire / Tube	239	151.1	3.7	4.5%
Light System	185	170.1	4.2	3.5%
Air Conditioning	176	126.7	3.2	3.3%
Air Supply	166	158.7	3.8	3.2%
Tow	165	123.7	3.2	3.1%
Steering	135	247.6	5.8	2.6%
Engine	134	119.6	2.9	2.6%
Fuel System	113	152.0	3.8	2.2%
PM7	95	220.4	5.5	1.8%
Transmission Auto	75	112.1	2.8	1.4%
Light Emergency	72	130.2	3.2	1.4%
Electrical Cycle	63	85.0	2.2	1.2%
Inspection	62	130.3	3.2	1.2%
PMX	56	200.9	5.0	1.1%
Exhaust Engine	55	127.6	3.1	1.0%
Electrical Accessory	53	91.9	2.4	1.0%
Aerial Equipment	52	123.7	3.1	1.0%
Hydraulic System	52	133.3	3.3	1.0%
Accessory	51	118.4	2.8	1.0%
Total Vehicle	51	113.4	2.7	1.0%
Engine Block	48	153.9	3.5	0.9%
Glass-Component	48	62.6	1.6	0.9%
Wheel / Rim	46	104.7	2.5	0.9%
Pump Industrial	42	135.8	3.4	0.8%
Tire / Wheel Cy	36	93.6	2.3	0.7%
Hose Emergency	34	321.2	8.0	0.6%
Drivability	32	54.1	1.4	0.6%
Suspension	30	170.7	4.1	0.6%
Lubrication	29	74.3	1.9	0.6%
Frame	28	119.3	3.0	0.5%
Welding	26	202.7	4.3	0.5%
Repair Code < 25	402	123.9	123.9	7.7%
TOTAL	5254			

Having this level of detail available for entry on work orders can reduce the accuracy of tracking activity instead of increasing the detail available. Repair schemas should support the activities of the maintenance and repair organization and the level of detail required for effective management reporting.

Because FEMS shares the repair code schema with two other agencies, it could be difficult to modify the structure to fit the specialty repairs needed to maintain fire apparatus and other fire specific equipment. With the exception of emergency hose and emergency light repairs in Table 12, there are no fire apparatus or specialty repairs listed. Examples of fire specialty repair codes that could be implemented and tracked are listed in Table 13.

Table 13. Examples of Fire Apparatus Specialty Repairs

REPAIR MAJOR GROUP	REPAIR COMPONENT	REPAIR MAJOR GROUP	REPAIR COMPONENT
Aerial Electrical Sys	Access/Brackets	Pumper Accessories	Deck Gun
Aerial Electrical Sys	High Idle Sys	Pumper Accessories	Water Level Sys
Aerial Electrical Sys	Tip/Nozzle Control	Pumper Accessories	Pump Test
Aerial Electrical Sys	Turntable Control	Pumper Accessories	Foam Controls
Aerial Electrical Sys	Proximity Switch	Pumper Accessories	Fire Commander
Pump & Plumbing	Discharge Valve	Pumper Accessories	CAFS system
Pump & Plumbing	Drain Valve	Light Emergency	Light Bar Assembly
Pump & Plumbing	Impeller	Aerial Truck Equip	Nozzle Control
Pump & Plumbing	Packing Gland	Aerial Truck Equip	Nozzle Electric
Pump & Plumbing	Priming Pump	Aerial Truck Equip	Torque Box
Pump & Plumbing	Relief Valve	Aerial Truck Equip	Override System
Pump Transmission	Manual Override	Aerial Truck Equip	PTO Pump
Pump Transmission	Output Shaft	Aerial Truck Equip	Turntable Control
Safety Interior	Seat Air Ride Assembly	Aerial Truck Equip	Basket
Safety Interior	Skate Seat Adjuster	Thermal Image Camera	Lens Cover
Safety Interior	Line Seat Air Regulator	Thermal Image Camera	Housing/Strap

3.3.2.1 Repair Coding for Mobile Services

FEMS operates a mobile service vehicle and several tow vehicles which provide both scheduled and emergency road service and road calls to customers. Currently, the repair coding scheme used for these repairs does not offer sufficient separation to be able to effectively identify the percentage of breakdowns versus scheduled services provided by the mobile service mechanic. Utilizing a different repair reason for a road service and a road call would give the level of separation needed to begin measuring this key performance indicator.

Another option for the mobile service vehicles would be to set them up with their own work order shop and storeroom identifier. This would have the benefit of allowing efficient monitoring of the operations of each of the service vehicles in the same way manner that “brick and mortar” shops can monitor shop loading and productivity. It would also allow direct

comparisons between mobile service vehicles and in-house facilities. The ability to transfer parts from the main storeroom into the mobile storeroom would allow the technician to issue parts directly to work orders and provide a tool to increase inventory accountability and flexibility.

3.3.3 Parts Management

FASTER has the capability of capturing all aspects of an enterprise parts operation including parts inventory and parts processing tasks. Currently most of FASTER's parts capabilities are not being used by FEMS staff. Parts are not ordered or received in the application. Rather, parts are ordered outside of the system, and parts inventory quantities are manually adjusted when new parts are received. Reorder information and inventory minimum/maximum levels are not set in FASTER, which prevents using the auto-order report or auto-order function.

The parts room is not secured, and technicians and supervisors research and pick their own parts. Issuance of parts to work orders is most often completed by the shop supervisors, though there are times when parts are issued simply on recognition of the job being performed with no accounting or conclusive evidence that a part was actually used during the task. This most often occurs in the morning, following the night shift.

Currently there is approximately \$1.165 million in standing inventory, as shown in Table 14. Data were not available to be able to calculate parts obsolescence, parts turn ratios, or parts movement statistics. These metrics are all standardly employed in the fleet industry.

Table 14. On-Hand Parts Quantity and Cost

DISTINCT PARTS	QTY IN STOCK	ESTIMATED VALUE OF INVENTORY
5,323	41,029	\$1,165,055

Because part orders or receipts are not entered into FASTER, staff cannot tell whether parts have been ordered for a specific job awaiting parts or awaiting scheduling for repairs.

The bar code functionality in FASTER is not being used to issue parts to work orders, even though a bar code label printer and bar code reader are available at the Shop. Part numbers for parts issued to work order are manually keyed into FASTER, creating a significant opportunity for data entry errors and the resulting inability to properly track parts costs to vehicles.

Parts warranties are not being entered and are not notated on the parts master record.

3.3.4 Discussion of FEMS' Use of FASTER

Overall, FEMS' current level of use of FASTER has been inefficient and inconsistent. FEMS is not following best practice expectations with regard to fleet information management. Several areas require a more detailed review to analyze data abnormalities and to develop options for a

more efficient coding structure or data normalization pattern. There are several processes that should be modified to ensure data integrity and ensure accurate detail.

There is no doubt that there are more complex or higher-level FMIS applications than FASTER available on the market. On the other hand, given FEMS' current data capture and work management practices and the lack of management reporting and performance indicator requests, the quality and capabilities of FASTER *far exceed* FEMS' immediate needs and requirements to adequately manage its maintenance operation using industry-accepted best practices.

Throughout the AD, there appears to be a lack of understanding of the benefits and capabilities of an automated FMIS application or the proper KPIs and management reporting that should be part of daily operations. The AD staff would benefit from fleet management training and FMIS training so that they can better understand why information should be captured, what data should be tracked, and how that data can be turned into invaluable fleet management information.

A more thorough comparison of FMIS functions to the determined future needs of FEMS management is included in Section 3.4.

We believe that the documented issues are “fixable.” This conclusion is based on the seriousness of each gap and its impact on FEMS operation, as well as the estimated cost and timeframe to remedy the current issues using *FASTER C/S*.

3.3.5 Summary of Findings

15. FEMS has not identified and/or does not operate in accordance with a universally adopted set of organizational SOPs for fleet management. A lack of SOPs has caused notable inefficiencies, inconsistencies, conflicting management operation.
16. Continual process improvement has not been made a priority and as a result, several business processes are outdated or ineffective and need to be evaluated and redeveloped to leverage industry best practices and incorporate the use of fleet management information technology.
17. Cumbersome processes for managing workflow in FASTER for in-house and commercial repairs are slowing work order management.
18. Tight work order security settings are hindering the ability of service writers to close work orders, resulting in extended open repair transaction times, the inability to properly defer repairs (in some cases), and even the deletion of required repairs from work orders without that work being completed.
19. Data captured within work orders is of overall poor and inconsistent quality and quantity due to inconsistent coding, data capture methods, and noting of labor performed.
20. Vehicle downtime calculations are suspected to be understated as a result of the methodology for reporting fleet availability as opposed to downtime.

21. The FASTER Service Center function is not currently being used by staff or FEMS customers and the benefits of the tool are not acknowledged.
22. Excessive detail and inappropriate work codes (nearly 8,500 distinct repair codes) available for entry on work orders is suspected to be reducing the accuracy of activity tracking and adding unnecessary complexity to management reporting rather than increasing the detail recorded.
23. Repair coding for mobile services does not separate scheduled maintenance from breakdowns and, therefore, cannot be used as a key performance indicator.
24. FASTER is not currently being used for parts inventory and parts processing, including ordering, stocking, and parts movement. No apparent standard operating procedure, secure process, or consistent procedure is in place for any aspect of parts management.

3.3.6 Recommendations

14. Reevaluate and redevelop current business processes that are outdated and ineffective by leveraging industry best practices while maximizing the use of available fleet management information technology.
15. Map individual organizational work processes to include the use of a fully capable FMIS to manage the individual work procedures.
16. Correct repair deferral and closing function to avoid unintended deletion of open repairs from the work order during the closing process and to enable deferred repair tracking.
17. Modify the existing database trigger to restrict the inclusion of the walk-around inspection to only the maintenance shops that require that entry.
18. Redesign and restructure coded data elements used for assigned repairs and resulting labor transactions on work orders to ensure enough detail is available for follow up review and historical analysis without being burdensome on users.
19. Analyze the benefit of reporting measurement of downtime/availability versus simple measurement and reporting of true time a work order is classified as “active,” to determine whether there are specific advantages of either reporting system that may lend to more accurate analysis.
20. Utilize FASTER Service Center to better report vehicle deficiencies to the AD and to provide departments with visibility of work history and current work order activity.
21. Revise repair coding to support the activities of the maintenance and repair organization and the level of detail required for effective management reporting.
22. Utilize a different repair reason for road service (i.e., scheduled repair) versus road calls (i.e., breakdown) provided by mobile services to more effectively measure KPIs for work performed by mobile service mechanics.

23. Designate a separate work order shop and storeroom identifier for mobile service vehicles to ensure efficient monitoring of the operations of each of the mobile service vehicles and to facilitate direct comparison with in-house facilities.
24. Utilize the bar code functionality in FASTER to issue parts to work orders.
25. Develop and conduct fleet management training in conjunction with FMIS training to promote staff buy-in to ensure improved information management, including reporting, data capturing and monitoring, and analysis.

3.4 Evaluation of Alternative Fleet Management Software

3.4.1 Overview

FEMS has been using the FASTER fleet management information system (FMIS) for more than eight years. To date, the system has not been used to its maximum potential. Business processes are not optimized and are not mapped into the FMIS for support of day-to-day operations and data collection. The staff is not familiar with the benefits of management reporting, trend analysis or performance monitoring.

Recently, FEMS has begun exploring alternatives to the current FMIS for management of its fleet operation. This report section outlines various FMIS options and provides a gap analysis between FEMS stated requirements and the leading candidate for system replacement as determined by FEMS: Chevin Fleet Solutions' FleetWave FMIS.

3.4.2 Commercial Off-the-Shelf (COTS) Systems

COTS solutions are commercially available FMIS applications developed to manage a wide variety of fleet operations from small fleets of several hundred units to large, diverse operations with tens of thousands of fleet assets. These systems can include specialized stand-alone management tools, such as motor pool dispatch and reservation software modules, telematics, and GPS-based systems, as well as fully integrated enterprise-level software programs.

Typical strengths and features of desirable FMIS, including nearly all of the "fleet-specific" applications, would include a high degree of compliance with the majority of these attributes:

- Web-based technology resulting in lower support costs with wider user accessibility.
- Complete life cycle management for vehicles, equipment, parts, and work orders.
- Comprehensive transactional details captured in sensible business driven processes.
- Ease of integration and interfacing with third party applications.
- Intuitive graphical user interface and consistent user experience throughout.

- Modern database and operating system compatibility increases security and data integrity.
- Code-based data capture provides consistent, reportable information and efficient grouping of details for reporting and analysis.
- Industry standard reports and ad hoc reporting engines allow effective data analysis for a wide user audience.
- Easy distribution of management information to enterprise customers through standard reports and dashboard tools.
- Efficient maintenance and shop operation management modules.
- Fully capable integrated parts management capabilities.
- Tight integration with fuel management, motor pool, telematics, and other third-party fleet specialty management modules.
- Flexibility and scalability to accommodate future technology and business process evolution and growth.

FMIS applications range in type from solutions that feature near-turnkey functionality, through robust fully configurable systems that feature moderate to fully customizable database, screens, and functional elements and objects. These systems generally fall into two broad categories – customizable (requires a level of screen design, function development and configuration) and out-of-the-box (OOB; characterized by a more rigid user interface and includes user-defined business rules built into the core application). System configuration, design, and follow-on administration is typically more complex for the customizable systems involving process definition and screen design compatibility, functional specifications and development, user security and permissions and integration of components within the application. OOB systems generally involve setting up pre-defined switches and options, code tables and user roles and security, since these systems often already include predefined processes and procedural functions. The leading systems accommodate nearly all information management needs, are aligned with best practice processes, include standard reports and analysis tools, all wrapped in fully integrated applications. Table 15 shows several differences between the OOB turnkey systems and the customizable systems.

Table 15. Out-of-the-Box versus Customized System Attributes

OOB	Customizable
Application business rules are built in to dictate how data is managed, processed, and validated.	Business rules must be incorporated into the system customization or configuration.
Standard designed screens, modules, and functions allow best practice fleet processes to occur.	Generally require a higher level of systems knowledge to configure and develop screens, functions and processes.
Include a set number of common asset schemas and data attribute listings.	Typically allows flexible data capture and nearly unlimited attribute tracking.
Generally more rigid in data capture and work flow processing management.	Allow options to accommodate non-standard business processes or alternate procedures.

The FASTER FMIS products are considered OOB applications, and the FleetWave product is a customizable solution.

3.4.2.1 Considerations for COTS Applications

Initial Cost – Systems are available as hosted software-as-a-service (SAAS) and as internally hosted applications. Costs are typically based on a per-unit or per-asset fee.

Ongoing Cost – Continuing costs for systems includes software and hardware maintenance and support, which is usually calculated at twenty percent of total software licensing and any provided customization.

Ability to Meet Requirements – COTS systems are fully capable of providing comprehensive fleet management functionality meeting all current needs and requirements for asset, maintenance, and inventory stock management for the FEMS fleet.

Ease of Acquisition – Usually a competitive Request for Proposal (RFP) and selection process would be required to define and procure these systems. Selection and implementation processes could take two years or more and the system could be introduced to the organization in phases.

Training and Support – On-site, process-based classroom training is typical and is usually provided in several stages. Fleet management and administrator training, key users, users, and go-live sessions are common. Complete user guides and online help are available.

Other – Systems generally keep pace with industry best practice and typically develop features and functions based on user request. Because there is a relatively large and educated user base for most of these systems, the software continues to evolve to meet those needs. We believe that a properly defined and configured FMIS solution would provide comprehensive capabilities as the FEMS FMIS. The best option for a solution would be to acquire a modular system that adjusts pricing and functionality based on specific requirements and not by adding additional customizations to a fully capable and robust system, which will be a much more costly alternative and perhaps would include functions and features that FEMS does not need.

3.4.3 Industry Cost Basis

The software industry has traditionally based its software license fees on two metrics:

1. the number of system users, and
2. the number of active assets in the system inventory.

With the advent of Web-based applications, vendor pricing for software licensing has shifted more towards using the metric of active asset count solely. This is largely attributable to their customers (i.e., fleet management operations) wanting to provide access to parts of the system to their customers (i.e., drivers and internal departments and divisions) to participate in the management of fleet assets.

Project implementation services are based on the scope of work defined by the organization purchasing the software, which is typically very weak. In fact, in many cases the organization will leave it up to the software vendor to determine an appropriate level of implementation services and budget to implement their software. Many times, the software vendor may propose a minimal level of implementation services – again to keep the total project price competitive.

Below is representative pricing for local installations. The examples are based on a 500-unit fleet and include vendor pricing for software license fees and basic implementation services.

Table 16. COTS Sample Pricing¹⁰

Vendor	Implementation Services	Software License	Project Budget
Vendor 1 – Semi Customizable	\$70,000	\$35,000	\$105,000
Vendor 2 – Customizable	\$79,000	\$45,000	\$124,000
Vendor 3 – Customizable Hosted	\$75,000	\$135 per user per month ¹¹	\$75,000 + hosting fees

3.4.4 FEMS Needs and System Gaps

Based on information from interviews and details provided by staff and the FEMS IT section, Table 17 outlines the basic and optional system requirements and needs that FEMS desires in an FMIS. The ratings illustrate whether each system is fully compliant (C), partially compliant (P), not compliant (N), or available as a funded customization or future release (F).

¹⁰ Monthly application hosting fees range from \$.75 to \$4.00+ per asset month or \$55 to \$350 per user per month, depending on the number of users, amortization options, and technical requirements.

¹¹ Based on 5-year agreement. Estimate includes software license, software annual support fees, and hosting services.

Table 17. FEMS Functional Requirements Analysis

FEMS REQUIREMENT	FASTER WIN	FLEETWAVE	FASTER WEB
Commercial-off-the-shelf (COTS) product	C	C	C
Accessible through standard browsers – no installation of additional client software	N	C	C
In production for at least five (5) years and used by at least ten (10) customers	C	C	N
Provides scalability	P	C	C
Maintain a comprehensive listing of fleet vehicles/equipment and their attributes			
Year	C	C	C
Make	C	C	C
Model	C	C	C
VIN	C	C	C
Department	C	C	C
Critical Use Parts List	P	C	P
Manages Maintenance and Repair	C	C	C
Preventative Maintenance	C	C	C
Corrective Maintenance	C	C	C
Predictive Maintenance	C	C	C
Emergency Maintenance	C	C	C
Inspections	C	C	C
Campaigns	C	C	C
Parts and Materials inventory management	C	C	C
Reorder inventory based on current balance/reorder points	C	C	C
Receiving of inventory	C	C	C
Re-stocking of storerooms(s)	C	C	C
Accommodates FIFO (first-in/first-out)	N	C	P
Track and report fleet availability	C	C	C
Evaluate performance, productivity, certifications and work quality of mechanics	P	C	C
Evaluate the performance, productivity and work quality of the overall operation	C	C	C
Manage warranties and support obtaining reimbursement	C	C	P
Capture fleet repair costs for chargeback to the department, manufacturer or vendor	C	C	C
Flag work order line items for incidences such as excessive wear and tear or unexpected repairs	C	C	C
Capture and track accident information and subsequent repairs including the ability to attach photos and police reports	P	C	P
Include repair cost estimates and subsequent approval of the estimates	C	C	N

FEMS REQUIREMENT	FASTER WIN	FLEETWAVE	FASTER WEB
Allow for acquisition, commissioning, de-commissioning, and disposal of fleet	C	C	C
Capture and track the cost of vehicle towing	C	C	C
Migrate legacy data from no more than four (4) years to the new system including but not limited to current inventory, FEMS' cost accounting convention, vehicles/equipment and their attributes, work orders and PMs	C	C	C
Provide for budgeting future capital investments (e.g., fleet replacement, new fleet, tool purchases, etc.) and operating expenses	C	C	C
Capable of attaching documents to assets, work orders, and other types of records (DWG, DWFX, DWF, GIF, PDF, JPG, PDF, TIF, DOC and XLS etc.)	P	P	P
Attach AutoCAD files depicting technical specifications of the vehicle and modifications made	N	N	N
Reports to include but not be limited to:			
Work orders and subsequent job tasks by vehicle	C	P	C
Detail and summary of open work orders	C	P	C
Detail and summary reports of closed work orders including root cause analysis grouped by month, vehicle type, department, etc.	C	P	C
Fleet usage reports by meter and cost by department, unit type and season	C	P	C
Forecasting and scheduling of coming due PMs by department	C	P	C
Comparison report showing the number of scheduled maintenance activities verses unscheduled maintenance activities (i.e., those without an appointment) and quick fixes	C	P	C
Exception reporting of work orders the costs of which exceed user-specified tolerance level compared to the cost estimate	C	P	C
PM and routine maintenance 1-year forecasting report	C	P	
Upcoming inspections listing report grouping each vehicle's inspection with its next quarterly PM	F	F	F
Technical specifications for vehicles including OEM maintenance recommendations	C	P	N
Vehicle maintenance history including upcoming scheduled maintenance and inspections due	C	P	C
Percentage of come-back repairs to the total number and total cost of repairs	C	P	C
Report to measure performance and productivity that includes but is not limited to the number of PM and maintenance work orders including associated job tasks completed against the service-level agreement based on a user-determined timeframe (i.e., month, year, etc.) broken down by technician, department, type of work, etc.	C	P	C

FEMS REQUIREMENT	FASTER WIN	FLEETWAVE	FASTER WEB
Report to identify campaigns and the vehicles, parts and costs associated with each	C	P	
Parts inventory listing reports including current balance of parts in stock, reorder points, minimum/maximum stock levels, and inventory valuation	C	P	C
Suggested reorder report that identifies parts whose current balance has fallen below the established reorder point. The report must also identify each part's lead time.	C	P	C
Cost accounting reports broken-down by department, unit type, vehicle class, work order, and by program (e.g., preventative maintenance, corrective maintenance, campaigns, recalls, re-repairs, warranty work, etc.)	C	P	C
Provides billing information on either a monthly or unit basis to report and recoup cost incurred by FEMS to repair damage to FEMS property and infrastructure	C	P	C
Reports metrics to benchmark internally and with other fleet departments	C	P	C
Miles driven (for vehicles with odometers)	C	P	C
Runtime hours for equipment with hour meters	C	P	C
Total fleet Maintenance, Repair, and Operations (MRO) cost per mile	C	P	C
Unit vehicle/equipment MRO cost per mile or hours	C	P	C
MRO cost per fleet class/class code per mile	C	P	C
MRO cost per fleet APWA codes per mile	C	P	C
PM cost per mile or hours	C	P	C
Fuel usage cost per mile or hours	C	P	C
Tire cost per mile	P	P	P
Fleet MRO cost per GVWR	P	P	P
Total cost of vehicle ownership	P	P	P
Return on investment of both fleet and the fleet management system	N	P	N
Capable of performing ad-hoc querying and reporting	P	P	C
Capable of exporting reports and queries to MS Excel/Word	P	P	C
Capturing, tracking and maintaining labor, parts, services and tool cost expended in support of fleet maintenance and repair including maintaining an audit trail of all expenditures	C	P	C
Captures the cost of changes to purchase orders that pertain to fleet against work orders	C	P	C
Capture the cost of equipment rentals against work orders	N	P	N
Graphical dashboard that, upon system log-in, lists KPIs as well as availability of priority vehicles/equipment by department, availability of priority vehicles by vehicle/equipment type, etc.	C	C	C
Ability to enter and track Material Safety Data Sheets	C	C	C
Ability to enter and track hazardous material disposal	N	P	N

FEMS REQUIREMENT	FASTER WIN	FLEETWAVE	FASTER WEB
Application Program Interface (API) for both the hosted and in-house versions of the system to allow customer-interfaces for importing data into and exporting data from the system	P	P	C
System's database schema accessible for developing reports and interfaces	C	P	C
Optional Elements			
Provide integration with FEMS' fuel card system (EJ Ward) and gas key VIT (Vehicle Identification Technology) System	F	F	F
Import data from the Department of Motor Vehicles. The data will consist of flat files and will include personnel name, driver's license #, type of license, vehicle class and an itemization of traffic violations, the type and date of each violation and the number of points against person's license.	F	F	F
Import itemized violations charged against vehicles by VIN and will include the type and date of each violation	F	F	F
Maintain key inventory	N	C	P
Vehicle diagnostics integration	F	F	F
Integration with FEMS' financial system	F	F	F
Integration with external vehicle valuation services (e.g., NADA)	F	F	F
Track shop tool/equipment inventory and manage the calibration of these assets	P	C	P
Track technical training completed by personnel and associated costs	N	C	P
Specify/design new vehicle/equipment	C	C	C
Includes motor pool management functions including a Web-based vehicle reservation application	C	C	N
Accommodates barcoded vehicles and work orders such that a technician can scan a work order and then scan the vehicle barcode and associate the vehicle to the work order electronically	C	C	C
Inventory management using barcode technology to issue/return items to work orders and to perform inventory cycle counts	C	C	C

3.4.5 System-Specific Information

The following sections detail information about the two systems profiled in this report.

3.4.5.1 Chevin Fleet Solutions

Chevin Fleet Solutions features two FMIS applications: RoadBase, a client/server application and FleetWave, a Web-based FMIS. As with the other first-tier applications, flexibility and the ability to accommodate existing fleet processes while supporting transitional and future options for fleet process growth are key attributes of the application.

3.4.5.1.1 FleetWave

FleetWave is a fully customizable FMIS that allows users to design, create and modify screens, database tables and features, etc. and can easily accommodate non-standard and non-traditional processes or requirements. The application is a comprehensive, flexible product capable of providing uniquely tailored solutions to meet specific client requirements including:

- Complete fleet management functions
- Comprehensive asset and fleet utilization management
- Flexible screen design supporting data capture of unlimited up-fit and serialized asset attributes
- Built-in Report Query Tool that will report on all data field within the system
- Consolidated integration to external information systems, procurement cards and suppliers
- Workshop, maintenance, personnel and inventory control
- Complete driver, accident and risk management
- Fully integrated fuel and external maintenance provider interfaces
- Flexible motor pool
- Inventory control and vendor system
- Web-based Intranet / Internet solutions
- Infinitely flexible solutions to suit client specific fleet requirements

Some of the high-level capabilities that FleetWave provides in a fully integrated enterprise fleet management system include:

- Comprehensive equipment/asset management functionality to capture, consolidate and distribute accurate real-time equipment related data
- Complete and totally flexible life cycle cost consolidation including maintenance, finance, fuel, comprehensive static and dynamic asset variables from acquisition through disposal
- Maintenance management tools to support internal and external vendor repairs
- Complete “Event Tracking” and compliance monitoring to include registration, license renewals, certifications, etc.
- Integrated data exchange/import capabilities with the EJ Ward fuel management system and bulk storage to accommodate complete fuel issue details

- Flexible and completely user-definable data capture of equipment as well as FEMS specific data elements to include real-time event management, predictive calculations and utilization statistics
- Integrated driver management tools to record and track complete driver compliance and assignment details
- Integrated accident and risk management capabilities including incident and operator details as well as collision, cost and subrogation tracking
- Integration with email for simple distribution of system generated reminders as well as business critical key performance data
- Infinitely flexible reporting and ad hoc query capabilities with simple export capabilities to industry leading spread sheet applications such as Excel
- The ability to add unlimited user-defined fields, attach documents, pictures, etc. to any screen within the system

Home Page KPIs, Lists and Management Reporting – FleetWave features a flexible and powerful fleet status tool, key performance indicator meters, charts and graphs and user defined lists and tables to display a snapshot of operations and statuses. The home page items can be deployed based on user roles, user accounts, or other groupings. FleetWave’s Home Page dashboard allows organizations to create and deploy real-time “key performance indicator” reports, trend charts and color coded metrics to any user.

Figure 8. FleetWave Home Page – KPIs, Lists, and Status Tool



FleetWave also features comprehensive reporting functionality allowing users to easily access, sort, query and report on any data element captured within the system. Using the integrated Query Builder tool, users can easily create and save complex queries against any table using simple and intuitive “list of value” drop down boxes.

Figure 9. Ad Hoc Query Tool and Sample Report

The screenshot displays the Ad Hoc Query Tool interface. At the top right, it shows the date 'Date 10/08/2013 23:41' and 'Page 1'. Below this is a table with the following columns: Equipment Number, Model Year, Unit Make, Unit Model, and License. The table contains several rows of data, including equipment numbers like 0023668, 0024355, 0024388, 0024250, 0024387, 0024388, 0024389, 0009611, 0024922, DC045027, 0024627, 0024679, 0024713, 0023669, 0024684, 0024712, 0024421, 0024680, 0024248, 0024685, 0024614, 0024838, 0024662, 0024953, 0024977, 0024591, and 0024757. The corresponding Unit Make, Unit Model, and License values are also listed.

Overlaid on the table is a query builder tool with two tabs: 'INPUT' and 'PREVIEW'. The 'INPUT' tab is active. It contains several sections:

- Select columns to retrieve (or leave blank to retrieve default columns):** This section has a heading 'Selecting the checkbox next to the column will total the column's values in the report.' Below it are five columns with checkboxes: Equipment Number, Model Year, Unit Make, Unit Model, and License. Each column has a dropdown menu and a checkbox.
- Select filtering to be applied to the report:** This section has three rows of filters. The first row is for 'Model Year' with a dropdown set to '2012', an operator 'Equal to', and a value '2012'. The second row is for 'Unit Make' with an operator 'Begins with' and a value. The third row is for 'Unit Model' with an operator 'Begins with' and a value.
- Normal:** A dropdown menu with the text 'Select to view none archived, archived or all records'.
- Select the columns the report should be sorted by:** A dropdown menu with 'Asc' and 'Desc' options.
- Display advanced filter:** A checkbox.
- Summary Report:** A checkbox with the text 'Use this on reports which calculate totals, to show high level detail only.'
- Page break at group level:** A checkbox.
- Query Name:** A text input field with 'Save', 'Clear', and 'Cancel' buttons.

Individual queries can be saved against a user’s profile as well as opened and modified at a later date. Furthermore, any query or KPI that is centrally created and deployed to remote system users automatically leverages the users profile and language, presenting only the data that the user is authorized to view.

FleetWave is a true browser-accessible application requiring only Internet Explorer 7.0+ and supporting other industry leading browsers to access the full application from anywhere at any time. FleetWave operates in Windows Server 2003/2008/2012 environments running IIS 6, 7, 7.5. Database servers can be Windows 2005/2008/2012, UNIX, AIX, or Linux. FleetWave currently supports Microsoft SQL Server, Oracle, DB2 and other industry leading database licensing and operates in “virtualized” environments. The system also supports handheld and tablet devices.

3.4.5.2 *FASTER Asset Solutions*

FASTER Asset Solutions focuses solely on fleet management, and offers two leading FMIS applications: *FASTER Win*, a client/server architected application, and *FASTER Web*, a Web-based application. Both applications accommodate a variety of work processes to support variants of industry best practice management process and procedures for fleet organizations and feature tightly integrated and defined business processes controlling function in the application. An integrated motor pool module is available for the Win version. Customization is also available to integrate or interface with external third party systems. Both applications allow only limited user or vendor system and screen customization, but both offer flexibility through user defined setup and configuration options.

3.4.5.2.1 FASTER Win (no-cost upgrade) and Web (for cost) Versions

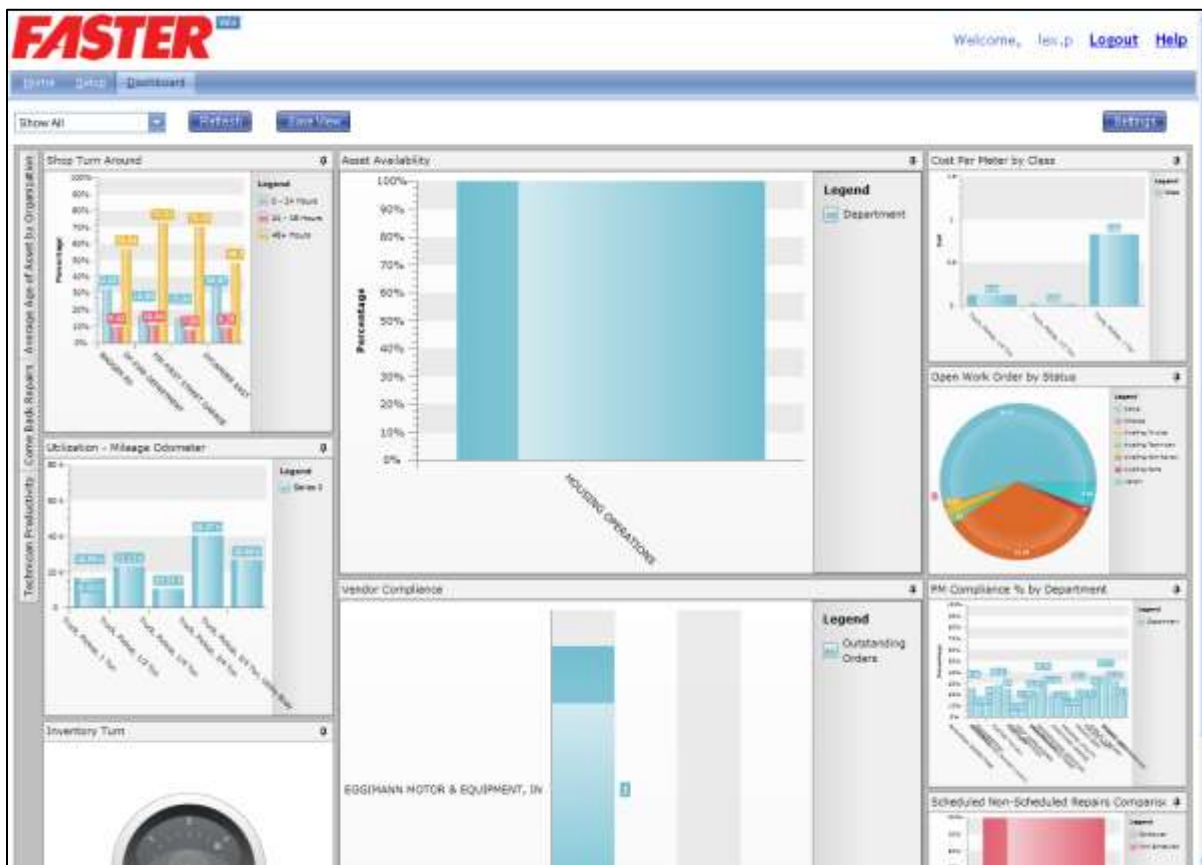
This section illustrates strengths and features of both the *FASTER Win* and *FASTER Web* FMIS versions providing fully featured comprehensive capabilities in the following areas:

- Asset Management from initial acquisition planning through disposal.
- Parts Inventory Management and Parts Tracking that encompasses the entire procurement process from order and receipt through issues including warranty replacements, core tracking/returns, and vendor credits through the accounting system.
- Maintenance and labor tracking based on work order process flow including customer service tools that enable higher levels of service and preventative maintenance tools for managing PM's.
- Flexible Accounting and Billing – Tracking of all costs and vendors related to assets as well as billable dollars and customer accounts.
- Fuel Management with the ability to collect and store fuel transactions by manual process, electronic upload or integrated web services depending on the capabilities of your fuel provider.
- Robust and flexible System Administration and Usability features are incorporated throughout the *FASTER* system.

The Web Solution is intended to fulfill the need of those organizations that require the benefits of a browser based client that can be accessed from remote locations with any wireless enabled device. The Windows-based solution, *FASTER Win* provides a solution for those who prefer a non-Web-based platform

Dashboard and Reporting – The *FASTER WIN* and *FASTER Web* applications include a dashboard tool (KPIs) that features a core set of industry performance metrics.

Figure 10. Dashboard Example



A review of the available KPIs and documentation identifies a sound group of selected measures recognized in the fleet industry as valuable for assessing effectiveness of operations. Each of these measures has an industry standard metric for benchmarking, but an organization can also develop their own set of acceptable thresholds for measuring efficiency and effectiveness. The core KPIs included in the application include:

- Asset Availability (downtime)
- Shop Turn Around
- PM Compliance
- Cost Per Meter
- Utilization
- Open WO by Status
- Technicians Productivity
- Scheduled/Non-Scheduled Repairs Comparison
- Comeback Repairs

- Vendor Compliance
- Inventory Turns
- Average Age of Asset

This tool is available if DPW updates the current version to FASTER Win (a no-cost upgrade) and will also be available if DPW upgrades to the FASTER Web version (an at-cost upgrade). The applicability for each management group's use of the individual KPIs should be determined since all KPIs are not interchangeably beneficial to be used by all areas of an operation.

A robust set of standard management reports are provided as part of the both core FMIS applications. These reports are useful to provide the background details for the KPIs discussed above, supply additional performance analysis, present business intelligence findings and supply the basis for management decisions. The reporting engine used in the current version is based on Crystal Reports and in the FASTER Web product, is a tool integrated in the *MS SQL* database management system and provides an ad hoc, on demand, web-distributed reporting solution. The latest reporting solution is ideal for distributing reports to internal FEMS staff, AD customers, and FEMS management staff. The reporting tool allows easy modification and customizing of the standard provided reports and creation and distribution of new user-developed reports.

FASTER Web is a Web-based application that utilizes the following technologies:

- IIS
- ASP.NET
- Silverlight
- SQL Server
- SQL Server Reporting Services
- The .NET Framework

The application is designed using the CSLA .NET framework, which allows for 1, 2, and n-tier deployments. CSLA .NET also provides the flexibility to optimize performance, scalability, security and fault tolerance with no changes to code in the UI or business objects, thus providing a flexible system using industry standard platforms with low cost of maintenance and operation.

3.4.5.3 *Common System Traits*

As shown in the requirements and features matrix presented in Table 17, both FMIS Vendor options meet the majority of identified core needs expressed by FEMS. Furthermore, each contains optional features, add-ons and interface possibilities to increase the future flexibility of the applications and the likelihood of satisfying future process growth within FEMS.

The general native functions and management capabilities between the FMIS applications are quite similar, and most feature an equitable level of fully functioned integrated management tools. The differentiating factors between the available applications usually follow optional functionality or available add-on modules, availability of customization and user defined capabilities of the applications.

Regardless of pricing level, any considered FMIS solution should offer fully integrated fleet management capabilities with the same basic data capture flexibility, real time information access, ad hoc reporting capabilities, key performance indicators, work management and scheduling, notification functions, trend and cost analysis and feature distributable information.

Making reports and key performance indicators available online to demonstrate service level statistics and performance ratings is an efficient method of ‘advertising’ the fleet’s benefits to its customers. Additionally, providing a current snapshot of operations (e.g., work in progress, vehicle history, and completed work) allows customers to monitor the readiness of their vehicles without having to contact the fleet department for status while allowing customers to track maintenance and repair costs.

Even though an automated, integrated system is crucial to proper fleet management, a system should not ‘drive’ the proper function and operational practices of an organization. Capturing data just for the sake of data capture is generally a time consuming and futile effort with resources that could be allocated more effectively. Capturing the right data with the proper processes to provide meaningful and accurate information is the key to effectively utilizing a fully functioned FMIS.

3.4.6 Implementation Planning

The implementation phase and its related tasks should be the most important and complex task of transitioning to a new FMIS. Moreover, it must be understood that an FMIS is a tool to be leveraged to manage complex business procedures effectively and not simply a container to capture data and report information. With that in mind, systems that are not a fit with existing processes or plans for improvement will not be well accepted and will have an adverse effect on the information being collected, the day-to-day operational processes and the resulting reporting and analysis capabilities.

Experience in FMIS deployment has shown that the most successful system projects are based on a solid application, but more importantly on a comprehensive, tailored implementation plan coupled with extensive services and training. An understanding of the operational processes and needs of organizations and creating a solution to fill those needs will ensure buy-in from all levels of system users and provide an effective management and reporting tool.

The phases or steps of a successful implementation plan must lead to proper system configuration, setup and process engineering that will provide a solid baseline for a successful transition and enable effective and efficient data collection, analysis, and reporting technologies.

The typical steps in a comprehensive implementation phase include:

- **Pre-Planning and Process Review** – this step is instrumental in fully understanding current operations, to formulate the transition plan requirements (system codification plans, conversion decisions, training requirements, special conditions to accommodate and interfaces with existing systems, etc.). This discovery phase will allow the system provider to share the vision of what the complete solution should look like at the end of the initial implementation and even into the future expansion and enhancement of the application and the organization.
- **Data Conversion and Data Mapping** – acquiring, review, and normalization of customer data must be completed prior to mapping existing data to the new FMIS-specific fields, tables, and coding structures. This step takes existing data and creates usable effective data sets in the new application. This can include combining data from multiple systems, sources, and structures into a cohesive presentation.
- **System Setup, Configuration, and Codification** – A modern FMIS includes various code sets to support vehicle classifications, repair schema, fuel types, etc. and user accounts, security profiles, etc. This step ensures that all options and variables are explored and outlined for the customer and decisions made to provide the optimal system setup and functionality for individual customers.
- **Reporting and Performance Indicators** – Standard and optional reports and analysis tools are reviewed with the client and any specific reports, or data extracts are defined and scheduled for development or configuration.
- **Management and User Training** – Typical training includes administrator, key user, and individual user training sessions. Each session is presented by user role and responsibility so that each user understands their role in the information management scheme as well as the practical instruction on how to use the system to conduct daily processes and procedures. There are usually introductory user and pre-production sessions offered throughout the implementation timeline.
- **Continued Management and System Support** – Once the data conversions are complete, the system is completely configured, users are trained, and the system is moved into production, the final phase begins. This phase includes continued management training and process and systems support.

3.4.7 Considerations for Technology Enhancements

3.4.7.1 GPS and Telematics

GPS and telematics solutions provide automatic vehicle location services and can provide vehicle maintenance and operational details. Commercial vendors provide state-of-the-industry solutions in the telematics field, and nearly all provide an effective data feed to allow incorporation into FMIS and other management systems. A standard data import strategy can be used to interface with vendor's solutions and include the ability to translate various code sets into a consistent, normalized data stream and to capture hour and odometer meter readings.

Both FMIS vendors acknowledge current customers using GPS and Telematics solutions and the capabilities of interfacing with this technology to collect fault codes, odometer and hour meter readings, vehicle operation codes, etc. but currently are not aware of any customers interfacing this data into the FMIS.

3.4.7.2 Automated Vehicle Inspection Technology

As outlined Section 6.1, operators are tasked with performing daily inspections at the beginning of each shift (so-called "DOT pre-trip inspections"). It was reported that these inspections are not properly documented and in some cases are not conducted properly. The ZONAR Systems Electronic Vehicle Inspection Report system (EVIR) is a patented visual inspection system that verifies the inspector is in physical proximity to the area of the vehicle being inspected. This system could be used to ensure compliance with required daily vehicle inspections.

With the ZONAR system, radio-frequency identification (RFID) tags are placed on the vehicle in critical inspection "zones." Using a ZONAR handheld device, the operator is guided step-by-step through the customer-defined inspection checklist. The inspector can only mark a checklist item as complete if the device senses that it is in the appropriate "zone." Defects are reported using a menu of predetermined, validated choices, ensuring that the data being collected are accurate, descriptive, and reportable. When defective components are discovered, the driver selects the defect description and indicates whether the vehicle is safe to operate. When the inspection is complete, the data are wirelessly transmitted to a secure database.

Through a real-time integration to the FMIS, defects identified using a ZONAR handheld device can be automatically added as service requests, or deferred repairs. The system can be configured to provide management alerts through a KPI or home page list and when the vehicle is presented at the shop for service or repair, the department has already been alerted to the necessary repairs, allowing efficient work scheduling and dramatically reducing vehicle downtime.

Once the defect has been resolved, status updates can be sent to the ZONAR EVIR[®] database where all defects are also tracked, simplifying DOT and local audits and reports.

FASTER and Chevin acknowledge current integrations with the ZONAR EVIR system.

3.4.7.3 Communications and Telemetry Platform

FEMS is preparing to undertake a pilot project with a technology partner, In Motion Technology, to implement a communications and telemetry platform in frontline apparatus and EMS units.

3.4.7.3.1 Communications Platform

The onBoard™ Mobile Gateway (oMG) is a multi-network, rugged communications platform designed to deliver secure, wireless wide area networking for vehicles. The oMG extends the enterprise network and management to the fleet, ensuring reliable, secure corporate network access for mobile users in the field. The oMG functions as a multi-radio mobile router and broadband access point and can be configured with multiple wireless modems that provide access to a combination of cellular data, 802.11 a/b/g/n Wi-Fi, 4.9 GHz broadband, carrier 4G LTE, public safety broadband LTE (FirstNet), and other broadband network services. It features a built-in GPS receiver and microcomputer, supporting applications such as vehicle tracking, RFID asset tracking, vehicle telemetry, and remote device access.

Remote management of the oMG is provided by the onBoard™ Mobility Manager (oMM), a powerful software suite that provides status monitoring, device management, and application interfaces. A dashboard provides an up-to-date view of the entire fleet, and a comprehensive reporting suite presents data on-demand or via pre-scheduled reports.

3.4.7.3.2 Host Applications

In Motion Technology applications include:

- GPS vehicle tracking
- Asset tracking of RFID Wi-Fi tags
- Vehicle diagnostic telemetry via OBDII
- Remote device trouble-shooting
- Turn-by-turn navigation via Garmin Fleet Management Interface

3.4.7.3.3 Embedded Telematics Application

onBoard™ Telemetry enables organizations to monitor the performance and health of their fleet in real-time from any location using an embedded telematics application. Dispatchers can monitor specific vehicles and get detailed information about odometer, coolant temperature, battery voltage, diagnostic trouble codes, fuel levels and more. Combined with powerful reporting capabilities, this can help reduce fuel consumption, eliminate unauthorized usage of vehicles, and improve driver safety.

Table 18. onBoard™ Telemetry Diagnostics Options

Ambient Air Temperature	Battery voltage
Brake Fluid Level	Calculated Load Value
Diagnostic Trouble Code	Distance/time since MIL light on
Engine Coolant Temp	Engine RPM
Engine run time	Fuel level (%)
Fuel Rail Pressure Gauge	Malfunction Indicator Lamp (MIL)
Odometer	Time since engine start
Total Distance	Vehicle Speed
VIN	

onBoard™ Telemetry collects diagnostics continuously from each vehicle which can be presented to the fleet staff based on defined policies for data collection as reports, automated email and alerts. By integrating this diagnostic data with the FMIS, fleet management will have advance notice of defects and faults and can proactively schedule remedial repairs or defer the corrective action for when the unit is next available for service or repair. onBoard™ Telemetry data provides fleet management and maintenance staff a comprehensive view of vehicle status in order to reduce or eliminate breakdowns in the field.

Both FMIS vendors acknowledge the possibilities of interfacing with the INMOTION Technology telemetry and other embedded applications to collect fault codes, odometer and hour meter readings, vehicle operation codes, etc. but currently are not aware of any customers utilizing this vendor technology or interfacing this data into the FMIS.

3.4.8 Hosted Versus Internal Deployments

In addition to application choices, deployment methods or system architecture can also affect user access and information disbursement. The primary architecture selections are client/server, web based and hosted applications. Overall, Web-based and hosted solutions benefit deployments with remote or satellite locations, operations with high user counts and mobile or remotely connected users. Web based and hosted applications typically require less administration and management of the application and updates and patches are easily applied since the application resides on single or clustered web servers. In addition to basic application access, some hosting solutions provide a reduced cost over purchasing licensing, offer additional system administration or data analysis services. Most all current client/server architecture systems include web-enabled modules that allow online work requests, work order status reviews and other limited functionality typically for access by non-fleet customers.

Hosted systems include the data processing platform on which software applications run and provide associated support services on a subscription basis. Hosted solutions allow organizations to use limited resources to produce and use information without having to maintain systems, thus increasing the return on investment on information technology expenditures.

Organizations select hosted solutions to:

- Take advantage of state-of-the art management information systems that they otherwise might not be able to afford
- Avoid large up-front hardware and software costs
- Obtain better service
- Leverage core competencies and focus on their core mission
- Maintain autonomy
- Improve access to and the distribution of management information

The following illustrates some of the benefits of acquiring a hosted solution:

Affordability

- No local server platform required
- Minimal IT department assistance required
- Minimal workstation infrastructure required
- No software license fees
- Simpler implementation process
- Predictable FMIS costs

Speed

- Platform already in place
- No waiting for server hardware or software to be purchased, installed, configured, or tested
- Software modifications, bug fixes, new releases installed immediately and seamlessly
- System response time exceeds that of many local platforms

Accessibility

- Hosted solutions are available anywhere, everywhere and anytime an Internet connection is available
- At work, at home, on the road
- Via PC
- Via Winterm
- Via Tablet PC

Security

- Multiple layers of data encryption
- Complete database backup and disaster recovery procedures
- Anti-virus protection
- Closed-loop broadband connections available
- VLAN available

Support

- All OS, DB, and application software updates
- Security patches
- Anti-virus definition updates
- Network performance tuning and troubleshooting
- Help desk and on-line tools
- Dedicated fleet management support professionals

3.4.9 Analysis of FASTER Versus Possible Alternatives

FEMS' currently used FMIS product, FASTER C/S, fulfills the majority of requirements that FEMS has determined are critical to the operation, although several concerns must still be addressed – including current system utilization, access and support, and future system upgrades and functionality paths – in order to recognize maximum benefit from the application.

Several constraints of FASTER's deployment in D.C. Government must be considered in order to determine whether to procure a new system or to retool the existing operational processes and procedures using FASTER:

1. The system is hosted by another District agency (i.e., DPW).
2. The system configuration and setup are shared amongst three dissimilar agencies, preventing fully optimal utilization conditions for any.
3. The system upgrade path has not yet been determined to fully meet FEMS requirements or needs.
4. FASTER Web functionality, features, and use are not consistent with the existing FMIS version, which may require change in FEMS operation and procedures.
5. Complaints exist about poor system performance and inconsistent access.
6. The client/server architecture restricts easy access.

These constraints primarily concern system support and access issues, but they should also be considered in relation to different application functionality if FASTER C/S is upgraded to the FASTER Web product.

Irrespective of whether FEMS chooses to acquire a new FMIS or pursue configuration and reimplementation of FASTER, the Department must ensure that the core deficiency issues outlined in Sections 3.1 to 3.3 are corrected. Procuring a full-featured, robust fleet management system will not guarantee an effective solution *unless* the application is properly implemented, necessary data are properly entered, and the system used consistently throughout the organization to capture the proper data and provide accurate management information and information transparency while satisfying daily best practice management procedures.

The issue of system upgrade and the timing for needed fleet management and FMIS training should also be considered when determining the most appropriate FMIS path for FEMS. Upgrading to the FASTER Web product will require considerable data and staff review and management. Because the latest version of FASTER is actually a new application, the user interface, functionality and features – while similar to existing FMIS – are at the same time, substantially different. Data conversion, system codification and setup, user training, and process mapping will all need to occur whether FEMS decides to continue teaming with DPW and upgrades to the FASTER Web product, or splits from DPW and selects an agency-specific FMIS. Furthermore, because the upgrade is at a cost, it has not yet been determined whether DPW will upgrade as sole source procurement, or be required to go to bid for evaluation of the FMIS upgrade. It is also not currently known what the financial requirement to FEMS would be for upgrade of the FMIS software and the upgrade of the current hosting infrastructure to support the new system architecture.

3.4.10 Summary of Findings

25. FEMS' current product, FASTER C/S, provides the majority of requirements that FEMS has determined are critical to the operation, although several concerns must still be addressed, including current system utilization, in order to derive maximum benefit from the application.
26. There are issues with the deployment of FASTER C/S that should be considered/resolved making a decision about whether to procure a new system or to retool the existing operational processes and procedures for using FASTER.
27. A hosted solution offers many benefits, including improved affordability, speed, accessibility, security, and support.

3.4.11 Recommendations

26. System upgrades required by DPW and the timing for needed fleet management and FMIS training should be considered when determining the most appropriate FMIS path for FEMS.
27. Determine whether to procure a new system or to retool the existing operational processes and procedures currently in place using the FASTER system.

If FEMS chooses to continue using the existing FASTER system:

28. Better utilize functions offered by the FASTER system, as described within specific recommendations in Sections 3.2.5 and 3.3.6.
29. Systematically work to address constraints found within FASTER as currently deployed.
30. Address the core deficiency issues shown as “N” or “P” in Table 17.

If FEMS chooses to procure a new system:

31. FEMS must consider initial cost, ongoing cost, ability to meet requirements, ease of acquisition, and training and support, when considering COTS applications

When implementing a new system:

32. Ensure successful implementation by developing a comprehensive tailored implementation plan and extensive services and training.
33. Apply new system with attention to configuration and process engineering that will provide a solid baseline for a successful transition and enable effective and efficient data collection, analysis, and reporting technologies.
34. Select and implement technology solutions to fill existing procedural gaps integrating these tools with the FMIS to provide a single reporting and management platform.

SECTION 4. FLEET COMPOSITION

This section discusses the composition and condition of the current fleet, reserve fleet requirements, and apparatus replacement.

4.1 Inventory of the Current Fleet

A methodical inventory of the entire FEMS fleet was conducted as part of this study. This inventory was crucial to establishing baseline information about the composition and condition of the fleet.

4.1.1 Overview of the Apparatus Inventory

The apparatus inventory the Project Team conducted revealed a fleet that is aging, showing signs of excessive wear-and-tear, and in overall poor condition that is reflective of years of hard, urban emergency driving compounded by unstructured and deferred preventative maintenance and repairs. As one might expect, newer apparatus were found to be generally in better shape than older apparatus, but even newer apparatus often had maintenance issues. Some apparatus appeared to be well-maintained and were in good shape in spite of their age (e.g., Engine 23), but this seems to be a function of the pride and diligence of the firefighters at a given station.

The FEMS Fleet is composed of 369 vehicles and other motorized and non-motorized equipment for which the AD is responsible, as shown in Table 19.

Table 19. Composition of the FEMS Fleet

TYPE	TOTAL	FRONTLINE	RESERVE
Engine Companies	53	33	20
Truck Companies	26	16	10
Squads/HazMats ¹²	9	6	3
EMS Transport Vehicles	93	38	55
Light Duty/Other ¹³	143	126	17
Specialty Vehicles ¹⁴	45	45	0
TOTAL	369	264	105

In addition FEMS leases 42 passenger vehicles from the U.S. Government's General Services Administration (GSA). These vehicles are maintained by GSA, not FEMS.

¹² Includes Rescue Squads, Hazardous Materials Units, and the Critical Incident Support Unit, but does not include any light-duty support vehicles for those units (those are counted under Specialty Vehicles).

¹³ Includes command and support vehicles (e.g., SUVs and passenger cars and vans) as well as utility and other unclassified vehicles (e.g., forklifts, Segways, and riding mowers).

¹⁴ Includes emergency apparatus which fill special response purposes. Some specialty units are motorized (e.g., the lumber truck for the Cave-In Unit, waterborne apparatus), and some are trailers. Also includes one antique fire engine, which is owned and maintained by the Department, but which fills only a ceremonial role.

4.1.2 Assessment of Apparatus by Type

Following is an assessment of the FEMS fleet inventory, considering factors such as age, mileage, engine hours (where applicable), and overall physical and engine conditions for each class of apparatus, as determined during the course of the Project Team's physical inventory.

4.1.2.1 Approach to Rating Apparatus

The Project Team conducted the apparatus inventory by collecting essential, quantitative data on each vehicle inventoried, including:

- Station information and Unit ID
- Vehicle serial number, VIN, manufacturer and year built
- Apparatus type and status
- Mileage and engine hours

Since there is no widely accepted fire/EMS industry standard for rating apparatus condition, assessment of the condition of each vehicle involved more subjective interviewing during which we sought the opinions of the personnel who drive and ride the vehicles on a daily basis. The Project Team considered the following areas when performing qualitative assessment of apparatus:

- Physical condition of each unit
- Driver's report of the condition and performance of the unit's engine
- Driver's report of the ability of the unit to climb hills, stop abruptly, accelerate, etc.
- Driver's report of any current malfunctions, including air conditioning, leakages, etc.

In order to gather qualitative inventory data on the physical condition of the apparatus as described above, we combined the users' ratings with our professional (albeit subjective) opinion based on a brief visual inspection of the apparatus. As discussed in Section 2.4, we specifically and intentionally did not attempt to rate vehicles using objective mechanical criteria. To do so would have been beyond the technical capabilities of the Project Team and would not have been feasible given either the Scope of Work or the timeline for completing this study. Finally, it was not within our purview for this study to deem a vehicle mechanically unfit or attempt to put a vehicle out of service for any reason. This review is a quantitative and qualitative assessment of the current status of the FEMS fleet and is not intended to serve or double as a safety and maintenance inspection. Had we encountered a vehicle which we believed was unsafe to the point that it should have been put out of service on the spot, we would have notified the FEMS Project Manager immediately. We did not need to do this.

In reviewing the assessments that follow, the lay reader is cautioned not to interpret a rating of “Good” to mean that a piece of apparatus is problem-free. Apparatus subjectively rated as “Good” can still suffer from a wide range of problems that can interfere with smooth operations. Indeed, many of the apparatus that were rated “Good” had chronic defects or issues that hamper day-to-day operations, but they received a “Good” rating simply because their operators didn’t have a means to differentiate adequately between “Good” and the ratings on either side.

In the emergency services business, apparatus should routinely be classified as “Excellent” or “Very Good” (represented in blue in the charts that follow). The best way to understand this is to draw an analogy to a commercial airliner. Would the average person be comfortable flying on a jet rated “Good” or would that person really want that plane to be rated “Excellent” or (at least) “Very Good”? In a business where the ability to pump water to a fire, raise a ladder to the roof of a burning building, or get a critical patient to the hospital depends 100% on the condition of the apparatus, “Good” isn’t very much better than “Fair” or “Poor.”

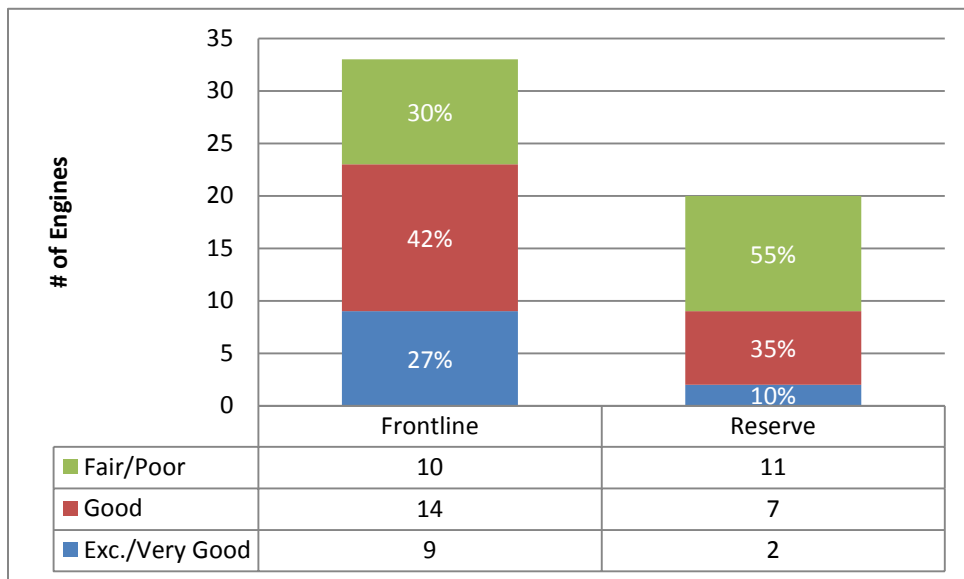
Some vehicles are in “Good” physical condition or have “Good” engines, but are bare-bones from the standpoint of user comfort because seats are missing or damaged. A frequent complaint about apparatus (both fire and EMS vehicles) was that they had air leaks. This means that these vehicles must idle for as much as two minutes before sufficient air pressure can be built up to ensure that the brakes will work (a lot of heavy duty apparatus use air brakes) or that the Air Ride suspension system (used in many ambulances) will work. Can these vehicles squeak by? Yes. Are they optimal in terms of safety, reliability, comfort, etc.? No. For example, there are numerous ambulances which are in decent physical condition and which run, but which lack reliable air conditioning. In the heat of a Washington, DC summer, it is simply not acceptable to not have air conditioning in an ambulance.

4.1.2.2 *Engine Companies*

The FEMS fleet includes 53 engine companies (fire pumpers), 33 of which are considered frontline apparatus. The average frontline engine is 7 years old and has logged 62,784 miles (8,817 miles/year) and 6,243 engine hours (828 engine hours/year). The average reserve engine is 11 years old and has logged 69,197 miles (6,154 miles/year) and 9,788 engine hours (841 engine hours/year).

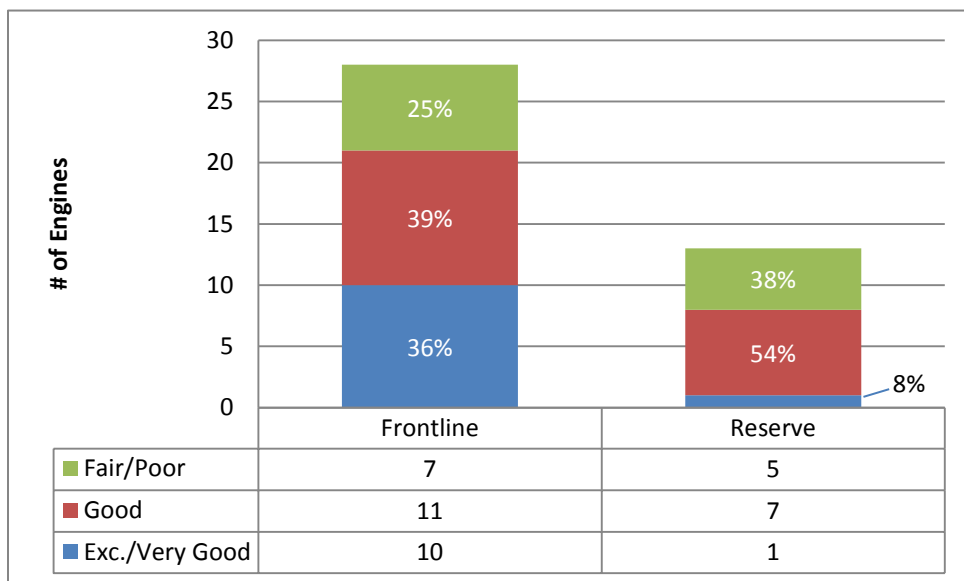
The Project Team’s qualitative assessment of engine companies’ physical condition was that 27% of frontline engines and 10% of reserve engines were rated either in “Excellent” or “Very Good” condition (blue in the chart below), 42% of frontline engines and 35% of reserve engines were rated “Good” (red in the chart), and 30% of frontline engines and 55% of reserve engines were rated either in “Fair” or “Poor” condition (green in the chart).

Figure 11. Physical Condition of Engine Companies



The Project Team’s qualitative assessment of engine companies’ engine condition was that 36% of frontline engines and 8% of reserve engines were rated either in “Excellent” or “Very Good” condition (blue in the chart below), 39% of frontline engines and 54% of reserve engines were rated “Good” (red in the chart), and 25% of frontline engines and 38% of reserve engines were rated either in “Fair” or “Poor” condition (green in the chart).

Figure 12. Engine Condition of Engine Companies



The engine companies of the FEMS fleet put in long hours and many miles. While the frontline units are in passable condition, the reserve units are, by and large, unreliable. Of the 53 engines

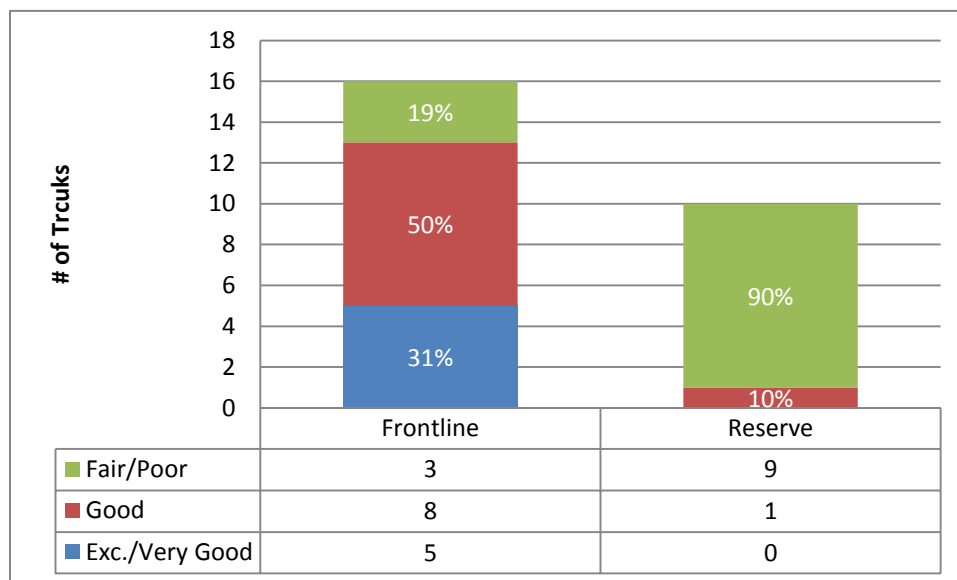
in the FEMS fleet, 49 of them had multiple work orders within the same repair group¹⁵ submitted in the first 6 months of 2013. One unit had 46 work orders submitted during that period.

4.1.2.3 Truck Companies

The FEMS fleet includes 26 aerial apparatus (truck companies), 16 of which are considered frontline apparatus. The average frontline truck is 7 years old and has logged 42,284 miles (5,967 miles/year) and 5,823 engine hours (917 engine hours/year). The average reserve truck is 13 years old and has logged 55,730 miles (4,255 miles/year) and 8,296 engine hours (629 engine hours/year).

The Project Team’s qualitative assessment of truck companies’ physical condition was that 31% of frontline trucks and no reserve trucks were rated either in “Excellent” or “Very Good” condition (blue in the chart below), 50% of frontline trucks and 10% of reserve trucks were rated “Good” (red in the chart), and 19% of frontline trucks and 90% of reserve trucks were rated either in “Fair” or “Poor” condition (green in the chart).

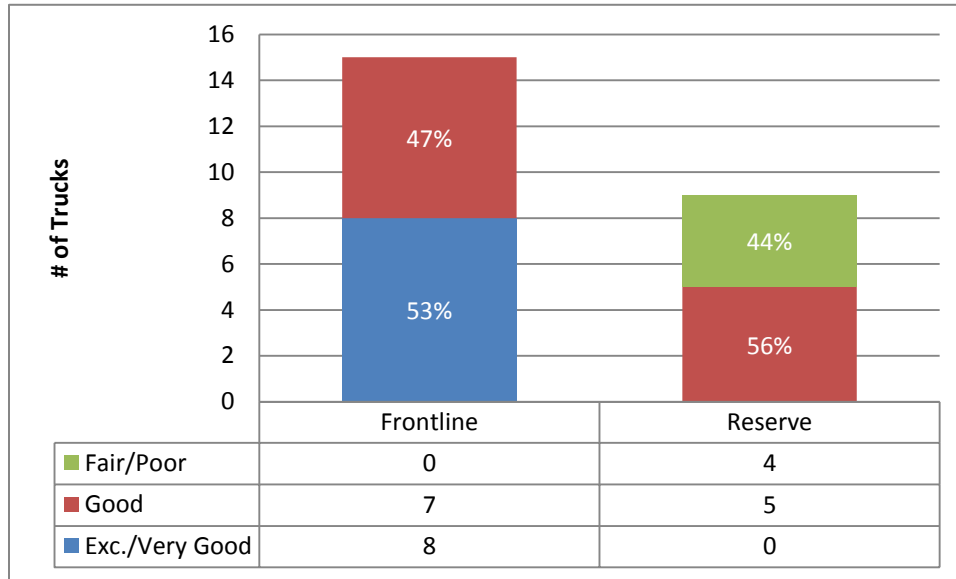
Figure 13. Physical Condition of Truck Companies



The Project Team’s qualitative assessment of truck companies’ engine condition was that 53% of frontline trucks and no reserve trucks were rated either in “Excellent” or “Very Good” condition (blue in the chart below), 47% of frontline trucks and 56% of reserve trucks were rated “Good” (red in the chart), and no frontline trucks and 44% of reserve trucks were rated either in “Fair” or “Poor” condition (green in the chart).

¹⁵ A “repair group” is a top-level classification of repair, such as “brakes” or “air conditioning.” FASTER contains more granular work order information than repair group; however, it is not necessary to analyze these lower levels of detail because when a work order is submitted, all possible conditions in the repair group should be checked by the mechanic before certifying that the repair has been completed. Recurrent work orders within a repair group are indicative of either greater problems with the vehicle or poor repair practices.

Figure 14. Engine Condition of Truck Companies



As with engine companies, FEMS truck companies are worked hard. Frontline truck companies are in comparatively better shape than frontline engine companies. This is probably due to the fact that truck companies run less than engine companies. Unfortunately, while frontline trucks are in decent shape, the reserve trucks are in pretty bad condition. All 26 trucks in the fleet had multiple work orders within a repair group submitted in the first 6 months of 2013. The highest number of work orders submitted for a single unit during that period was 45.

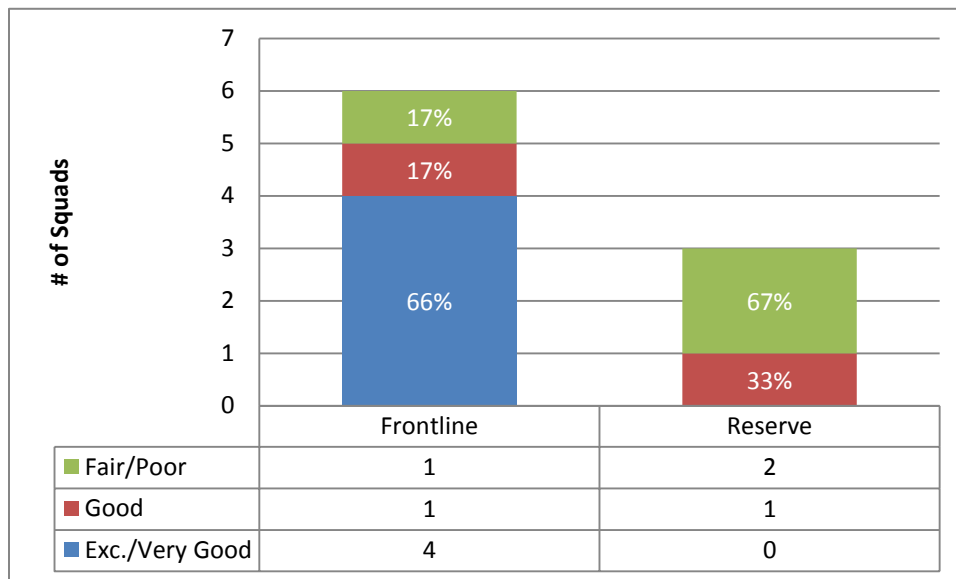
4.1.2.4 Rescue Squads/Hazardous Materials Companies

The FEMS fleet includes nine vehicles that are either rescue squads, hazardous materials companies, or the Critical Incident Support Unit (CISU)¹⁶. Six of these units are considered frontline apparatus. The average frontline squad is 7.5 years old and has logged 31,880 miles (6,581 miles/year) and 3,682 engine hours (732 engine hours/year). The average reserve squad is 12 years old and has logged 86,353 miles (6,801 miles/year) and 7,224 engine hours (601 engine hours/year).

The Project Team’s qualitative assessment of squads’ physical condition was that four of six frontline squads and no reserve squads were rated either in “Excellent” or “Very Good” condition (blue in the chart below), one frontline squad and one reserve squad were rated “Good” (red in the chart), and one frontline squad and two reserve squads were rated either in “Fair” or “Poor” condition (green in the chart).

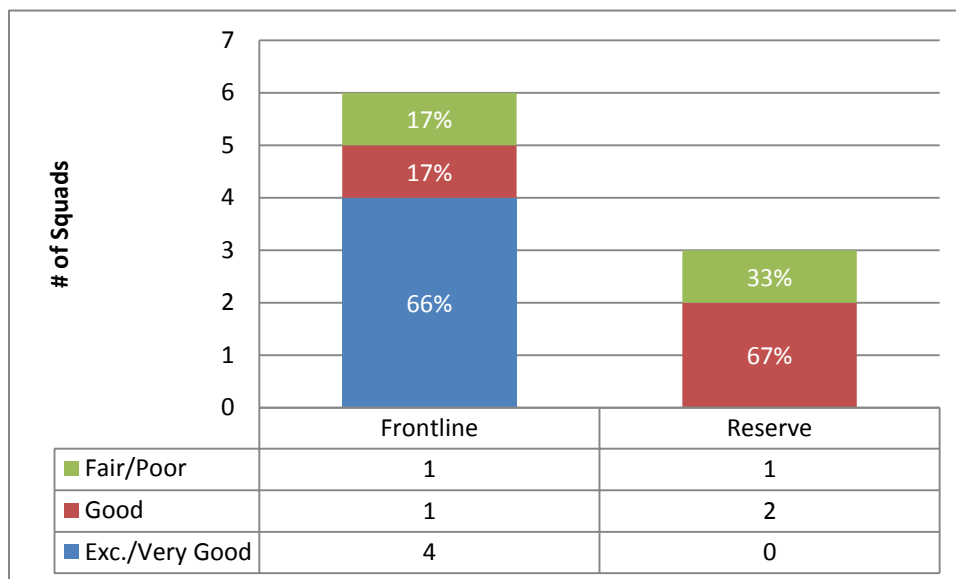
¹⁶ These three types of units are considered together in this analysis because they are basically built on the same platform. Although they fulfill different fire service missions, the operational (i.e., driving) and maintenance characteristics are virtually the same. For simplicity sake, we will refer to this class of apparatus as “squads.”

Figure 15. Physical Condition of Squads



The Project Team’s qualitative assessment of squads’ engine condition was that four of six frontline squads and no reserve squads were rated either in “Excellent” or “Very Good” condition (blue in the chart below), one frontline squad and two reserve squads were rated “Good” (red in the chart), and one frontline squad and one reserve squad were rated either in “Fair” or “Poor” condition (green in the chart).

Figure 16. Engine Condition of Squads



Overall, the frontline squads are in much better condition than their counterparts from the engine and truck company fleets. This is not surprising because squads run less than either engine or truck companies (although they often cover longer distances when they respond, which explains

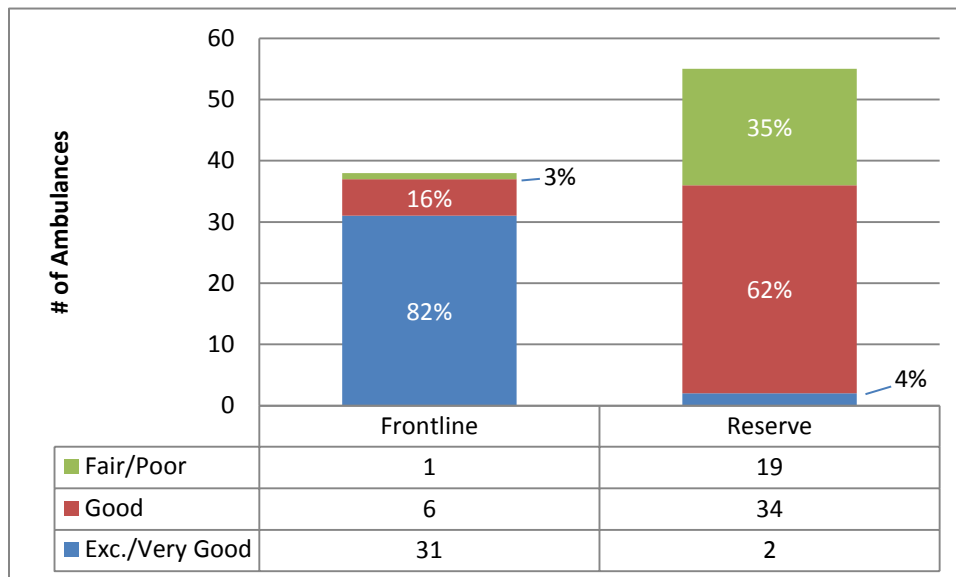
why their per-year mileage is comparable to that of truck companies). Squads, as a class of vehicles, have had comparatively few recurring work orders over the first 6 months of 2013. While four units had multiple work orders, no unit had more than four work orders in the same repair group.

4.1.2.5 EMS Transport Vehicles

EMS transport vehicles (ambulances¹⁷) comprise the majority of the FEMS fleet. There are 93 EMS units, 38 of which are considered frontline apparatus. The average frontline ambulance is 2 years old and has logged 31,472 miles (14,092 miles/year) and 3,194 engine hours (1,582 engine hours/year). The average reserve ambulance is 6 years old (range 3 to 13 years) and has logged 77,836 miles (13,387 miles/year).¹⁸

The Project Team’s qualitative assessment of ambulances’ physical condition showed that 82% of frontline ambulances and 4% of reserve ambulances were rated as either “Excellent” or “Very Good” condition (blue in the chart below), 16% of frontline ambulances and 62% of reserve ambulances were rated “Good” (red in the chart), and 3% of frontline ambulances and 35% of reserve ambulances were rated as either “Fair” or “Poor” condition (green in the chart).

Figure 17. Physical Condition of Ambulances



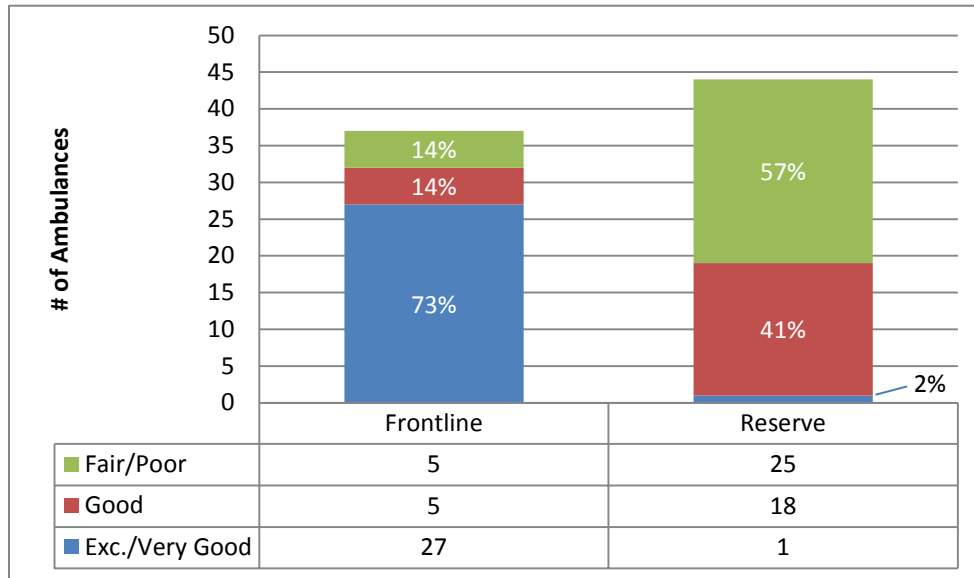
The Project Team’s qualitative assessment of ambulances’ engine condition showed that 73% of frontline ambulances and 2% of reserve ambulances were rated as either “Excellent” or “Very

¹⁷ In this report the term “ambulance” means any EMS transport vehicle. In the National Capital Region, most fire and EMS agencies differentiate between an “ambulance” (which provides basic life support) and a “medic unit” (which provides advanced life support, or paramedic-level care); however, this distinction is not important for the analysis at hand.

¹⁸ Most reserve ambulances in the FEMS fleet do not have engine hour meters. Hence, statistics about engine hours are omitted for this class of vehicles.

Good” condition (blue in the chart below), 14% of frontline ambulances and 41% of reserve ambulances were rated “Good” (red in the chart), and 14% frontline ambulances and 57% of reserve ambulances were rated as either “Fair” or “Poor” condition (green in the chart).

Figure 18. Engine Condition of Ambulances

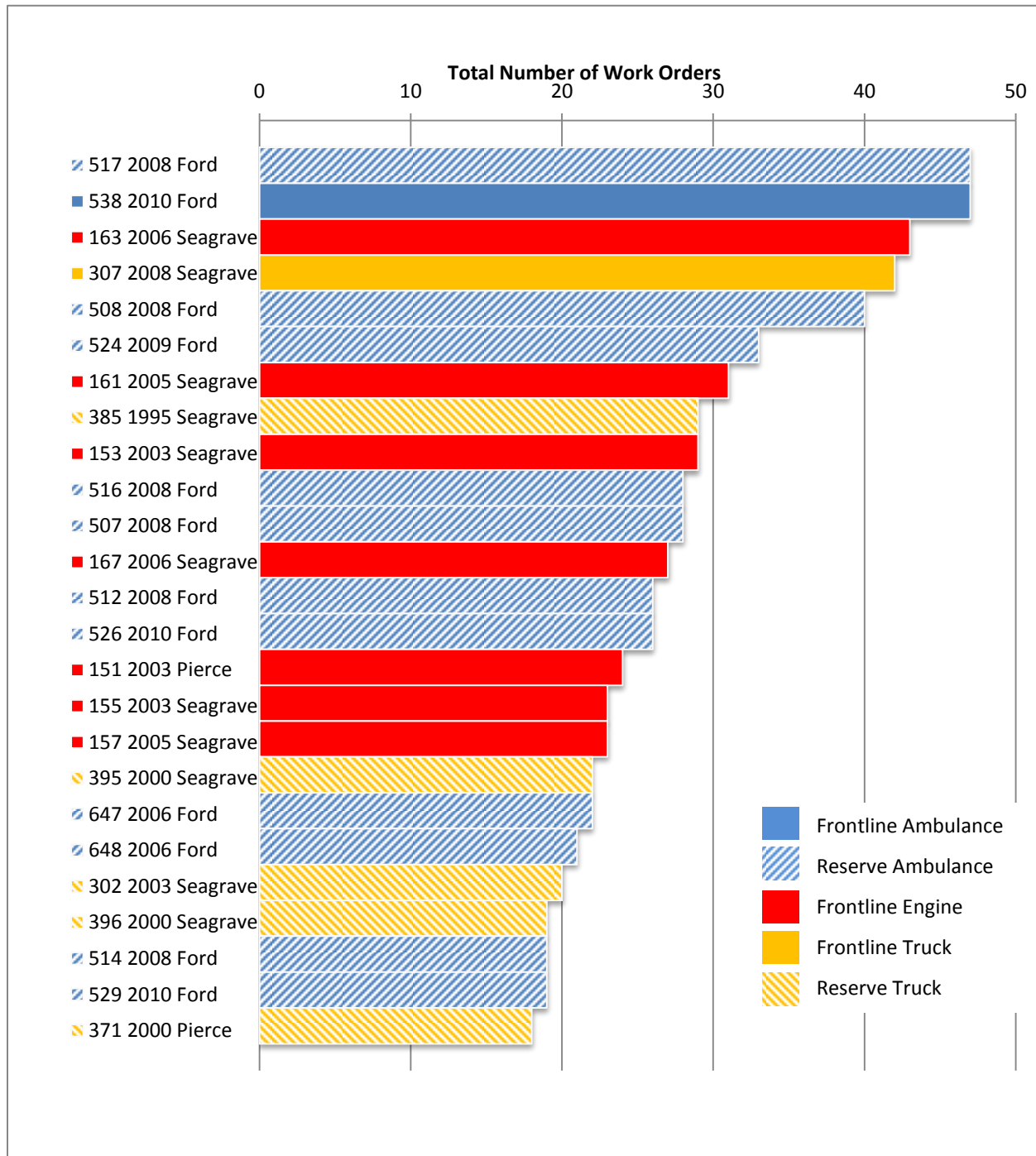


EMS transport vehicles are overworked. In many cases, EMS vehicles leave their stations first thing in the morning and do not return until late at night. They run calls and are on the road non-stop, all day long. Some in the EMS profession would call this workload “use,” while others would call it “abuse.” The effect of the workload on the units is undeniable. They are constantly in need of servicing. Every ambulance in the fleet had multiple work orders within a repair group submitted in the first 6 months of 2013. The highest number of work orders submitted for a single unit (a 2008 Ford) during that period was 65.

4.1.2.5.1 The Effect of the Ford Ambulances on Fleet Maintenance

There are 61 Ford ambulances in the fleet. They range in age from 3 to 9 years old, and they have logged an average of 75,015 miles. Overall, the Ford ambulances are in fairly bad shape. They break down incessantly, creating a very high volume of work for the Shop. In addition to the increased volume, the Ford ambulances create a drag on the Shop because they are significantly harder to maintain than the International Harvester ambulances. The International Harvester ambulances have a “tilt-cab” which gives mechanics easy access to the engine and other critical components. The engine housing of the Ford ambulances is the same as that of a van. The engine is considerably more difficult to access, making even standard repairs a much longer process than for the International Harvesters. For example, in order to change a fan belt in a Ford ambulance, the mechanic must take the radiator out. This makes a simple fan belt change an 8-hour job, whereas a fan belt change in an International Harvester ambulance should take approximately 1 hour.

Figure 19. Top 25 Units with Recurring Repairs (last 6 months)

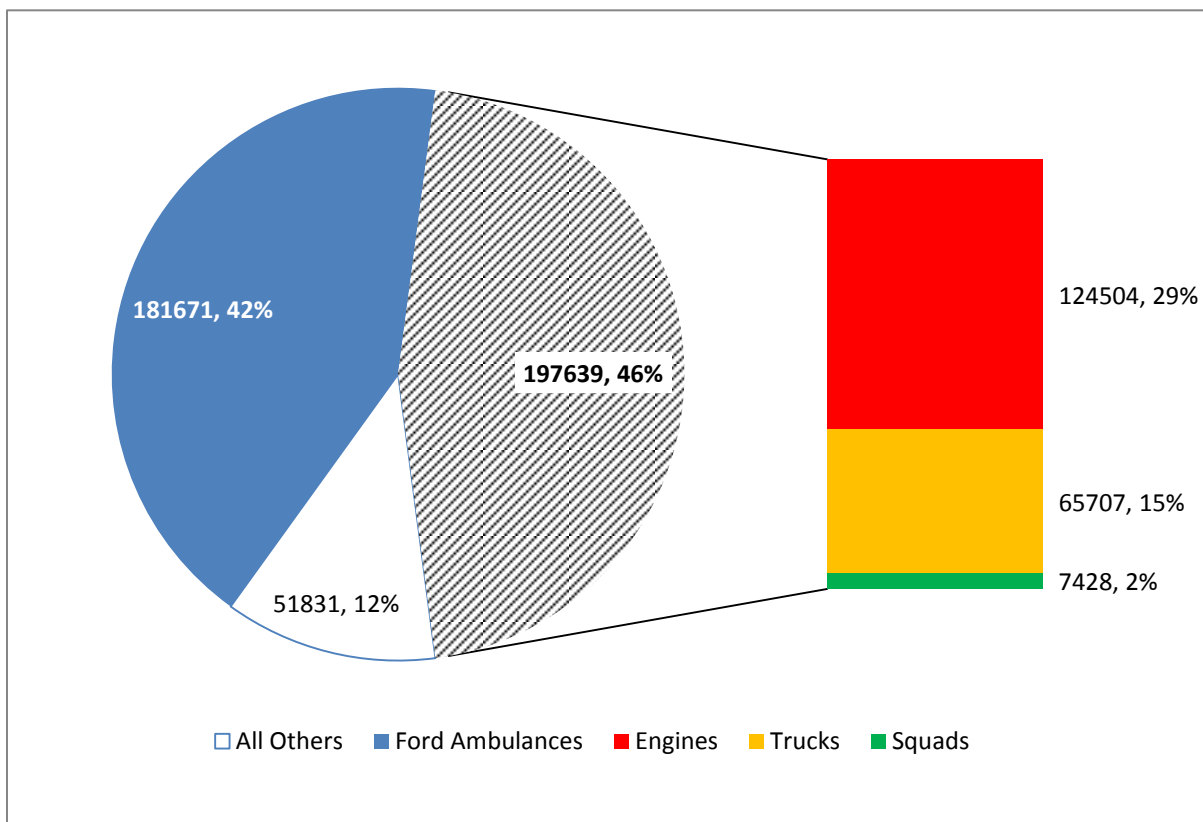


In addition to the Ford ambulances taking longer to maintain and repair than the International Harvesters, the Fords are older and have endured significantly more miles and wear-and-tear. Not surprisingly, they break down much more often than do the International Harvesters.

As Figure 19 depicts, Ford ambulances (hashed and solid blue bars) dominate in terms of recurring repairs, accounting for 12 of the top 25 units with recurring repairs in the last 6 months.

Ford ambulances accounted for 2,534 work orders in the last 12 months, or roughly 34% of the total work orders submitted for the entire fleet. In terms of work hours, these work orders resulted in a total of 181,671 hours, or 36.2%, of the work performed on the fleet. As Figure 20 clearly demonstrates, the time spent servicing the Ford ambulances alone accounts for a little less than the time for all engines, trucks, and squads/hazmat units combined (190,435 hours or 39.4% of work performed). In other words, simply by getting rid of the Ford ambulances (either through attrition or more aggressive property disposal actions), the AD could free up enough labor to conduct almost all of the repairs to the non-ambulance emergency fleet.

Figure 20. Hours Spent on Apparatus Repairs (last 12 months)



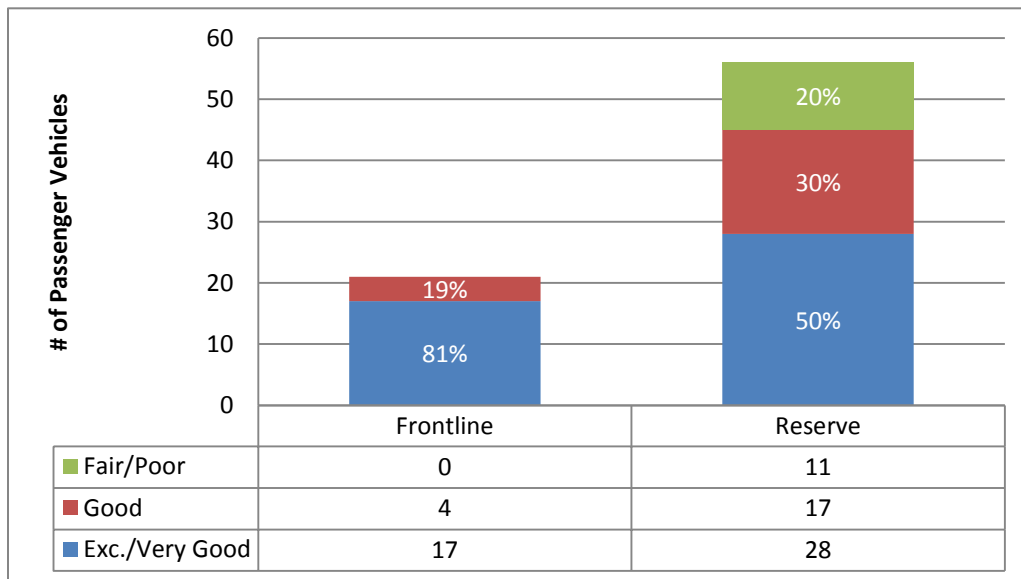
4.1.2.6 Light Duty/Other Types of Vehicles

The Department operates 143 vehicles that would be classified as “Light Duty” (e.g., passenger vehicles) or “Other” (e.g., trailers, forklifts, riding mowers, etc.). Some of these are self-propelled, and some are trailers. Of these 143 vehicles, only 23 would be considered frontline (i.e., vehicles with a regular emergency response role). The rest are used for administrative purposes or only rarely for emergency responses, or they are some sort of utility vehicle (e.g., a supply truck or light tower). The diverse nature of the utility vehicles makes it difficult and of

little value to attempt to present statistics on their overall condition. It is possible, however, to characterize the condition of the 81 passenger vehicles in the fleet.¹⁹

The Project Team’s qualitative assessment of the passenger vehicles’ physical condition showed that 81% of frontline passenger vehicles and 50% of reserve passenger vehicles were rated as either “Excellent” or “Very Good” condition (blue in the chart below), 19% of frontline passenger vehicles and 30% of reserve passenger vehicles were rated “Good” (red in the chart), and no frontline passenger vehicles and 20% of reserve passenger vehicles were rated as either “Fair” or “Poor” condition (green in the chart).

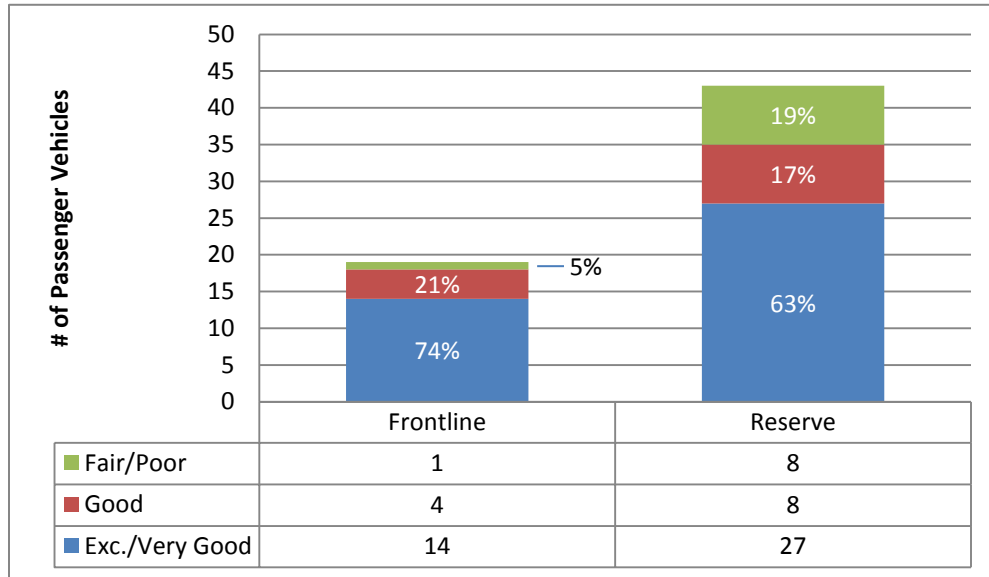
Figure 21. Physical Condition of Passenger Vehicles



The Project Team’s qualitative assessment of passenger vehicles’ engine condition showed that 74% of frontline passenger vehicles and 64% of reserve passenger vehicles were rated as either “Excellent” or “Very Good” condition (blue in the chart below), 21% of frontline passenger vehicles and 17% of reserve passenger vehicles were rated “Good” (red in the chart), and 5% frontline passenger vehicles and 19% of reserve passenger vehicles were rated as either “Fair” or “Poor” condition (green in the chart).

¹⁹ The Project Team was able to inventory all but five of the passenger vehicles (because they were in use or unable to be located). Additionally, 15 passenger vehicles were locked with no key or were unable to be started. These vehicles were excluded from the qualitative assessments of physical and engine condition that follow.

Figure 22. Engine Condition of Passenger Vehicles



4.1.2.7 Specialty Vehicles

The FEMS fleet includes a variety of highly specialized units, including both self-powered vehicles and trailers. These units include vans and trailers with decontamination equipment, mobile command units, canteens, fireboats, collapse rescue units, rehabilitation units, Segways, foam units (including an aircraft crash truck), etc.

The extremely diverse nature of this portion of the fleet makes it difficult and of little value to attempt to present statistics on the overall condition of specialty vehicles. During the course of the physical inventory, the Project Team identified only a handful of specialty vehicles which appeared in Fair physical condition. These vehicles are listed in Table 20.

Table 20. Specialty Vehicles in Fair or Poor Physical Condition

Station #	Serial #	VIN	Unit ID	Year	Make	Condition
SOD	None	0FB5079424	Segway 2	2009	Segway	Fair
SOD	None	0FB5079425	Segway 1	2009	Segway	Fair
FB	609	1FDAF57PX3ED49804	Water Rescue Support	2003	E-One	Fair
12	720	2FZAAHAK11AJ21791	HazMat Support Unit	2001	Sterling	Fair
33	726	1BABHCOA34F217468	MCI Bus 2	2004	Bluebird	Fair
15	737	1FDWF80C4WD824438	Cave-In 3	1997	Ford	Fair
TA	759	IGTMGPL2RH543811	Mobile Command 2	1993	Int'l. Harvester	Fair
FB	803	BWCLA225K900	Fireboat 3	2000	Boston Whaler	Fair
FB	804	US-BWCLA225K0	Fireboat 3 Trailer	2000	Boston Whaler	Fair

4.1.3 Summary of Findings

28. The physical inventory revealed an aging fleet in generally unacceptable condition. While newer frontline engine and truck companies tend to be in acceptable condition, older units are only in passable²⁰ condition. Reserve engine and truck companies are in barely passable condition. The condition of the frontline squads is not a concern, but the reserve squad fleet is in barely passable condition.
29. Apparatus is overworked while in frontline and reserve status. Vehicles are on the road virtually non-stop. Despite a desperate need for PM and repairs, they continue to be driven as their physical and engine conditions worsen.
30. Reserve apparatus is worked as hard as frontline apparatus because so much frontline apparatus is out of service for various reasons. The reserve apparatus is badly worn by the time it becomes reserve apparatus. This, combined with the level of use of the reserve apparatus, contributes to a high failure rate and an ever-deteriorating reserve fleet.
31. The older EMS transport vehicles (i.e., the Ford ambulances) are in terrible condition. The Ford ambulances create a huge demand on the Shop for repair services and take longer to maintain and repair than the International Harvesters. By contrast, the newer EMS transport vehicles (i.e., the International Harvesters) are almost all in Excellent or Very Good shape, but this is mainly a function of their newness. If they do not receive appropriate PM, they will wind up in the same shape as the current fleet of Ford ambulances within a few years.

4.1.4 Recommendations

35. All apparatus should receive regularly scheduled PM *on time and without fail*.
36. The apparatus replacement plan should be funded and adhered to *without fail*.
37. Get rid of current Ford ambulances in order to free up Shop labor. Where the patient compartments (i.e., “ambulance boxes”) are still in good condition, they should be refurbished and remounted on new chassis in order to lower costs.

4.2 Apparatus Life Cycle Costs

Life cycle costing is an economic tool which has two primary purposes:

1. Helping to make a purchase decision between two (or more) similar assets, and
2. Helping to determine the optimal point at which to replace an asset.

In the first instance, one might want to decide between purchasing a Ford pickup truck and a Chevy pickup truck. In this instance, life cycle costing would allow one to compare the total

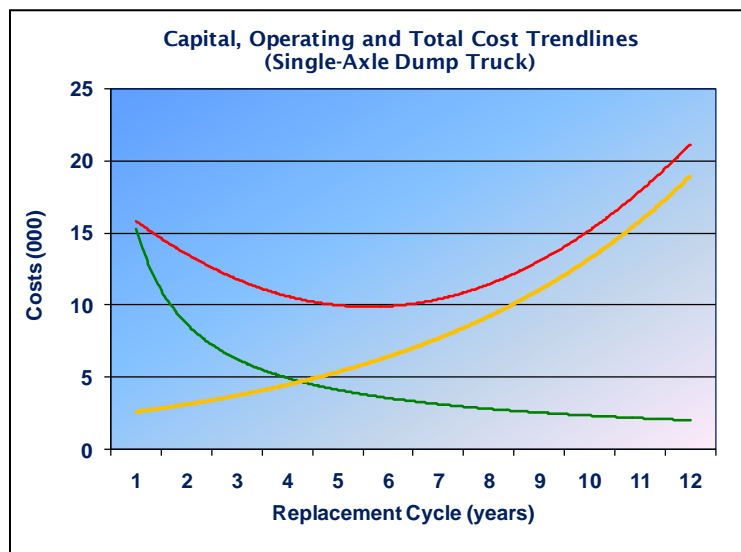
²⁰ By “passable” we mean that a given piece of apparatus is serviceable for its function, but its condition is far from ideal and that most fire departments would be actively attempting to replace this equipment.

cost of ownership (TCO) over the expected life of the asset. TCO includes acquisition costs, depreciation, annual expenditures on gas and PM, etc., minus any resale value. By calculating and comparing these costs, one can determine which alternative asset has the lowest TCO.

In the second instance, one would use the incremental costs associated with an asset over the life of the asset to determine the point at which the TCO begins to increase. In theory, this would be the optimal point at which to replace the asset.

Figure 23 provides a graphical explanation of how this works.²¹ As a vehicle ages, its capital cost (shown as the green line) diminishes as its operating costs (shown as the yellow line) increase. The combination of these two costs produces a U-shaped TCO curve (shown as the red line). Ideally, an asset should be replaced at the age (or accumulated miles or hours of use) at which the TCO is at a minimum – that is, at the bottom of the U-shaped curve.

Figure 23. Example Total Cost of Ownership Curve



The TCO curve is different for different types of vehicles and, indeed, for individual vehicles of a given type. This variability is caused by differences in the design and engineering of different types of vehicles, operating environments, the quality of care vehicles receive, and a variety of other factors such as use in emergency operations. In recognition of this, organizations should develop *recommended* replacement cycles for particular classes or types of vehicles which reflect the optimal replacement cycle as determined from *actual cost data* on the units in that particular class. Historically, this has most often been accomplished in an informal manner based on discussions with mechanics and drivers, a comparison of replacement cycles with peer organizations, and historical replacement funding levels for an entire fleet.

²¹ The discussion that follows is excerpted from a 2013 Mercury Associates/TriData report prepared for the San Antonio, TX Fire Department.

Best-practice fleet management organizations develop these cycles empirically using life cycle cost analysis techniques. This approach involves modeling the stream of costs associated with acquiring, operating, and disposing of a particular type of apparatus or piece of equipment over various replacement cycles, and then determining the cycle that will result in the lowest TCO. The equivalent annual cost (EAC) of each cycle is computed and compared in order to determine which cycle yields the minimum TCO.

The ability to do this is *entirely* dependent on being able to track the various types of costs associated with each asset accurately over the life of that asset. If the data are incorrect or incomplete, the analysis will be unreliable. **Unfortunately, as indicated in Section 3, FEMS has not collected good vehicle cost data, either in terms of labor, parts, or fuel.** This lack of quality data means it is not possible to perform life cycle cost analysis on the FEMS fleet.

4.2.1 Identification of Expected Life Cycle Costs

Life cycle costing analysis, tracking, and subsequent replacement decisions rely on data collected on the costs of purchasing, operating, and maintaining apparatus, including usage patterns and activity levels. Future life cycle costing would require examination of the age and condition of units in the fleet, total mileage and engine hours, as well as operating costs (largely fuel) and maintenance costs (including parts and labor hours).

4.2.2 Summary of Findings

32. Life cycle costing is a potentially valuable tool for FEMS to employ in making decisions about what apparatus to purchase and when apparatus should be removed from the fleet.
33. The lack of needed high-quality vehicle cost data makes it impossible to perform life cycle cost analysis on the FEMS fleet.

4.2.3 Recommendations

38. Complete and accurate vehicle cost data should be gathered and examined at least annually for each apparatus class including engines, ladder trucks/towers, heavy duty rescue, ambulances, and refurbished ambulances in order to develop and analyze a dataset to track vehicle depreciation versus operation and maintenance costs each year.

4.3 Reserve Fleet Composition

A newly configured reserve apparatus fleet should be divided into Reserve and Ready Reserve fleets. The reserve ambulance fleet should contain a third category – Special Events units, and the engine fleet should contain a third category – Water Supply units. Table 21 identifies the number of vehicles to maintain in each fleet.

Table 21. Major Apparatus by Vehicle Type and Fleet Status

ENGINES	TRUCKS	SQUADS	AMBULANCES
---------	--------	--------	------------

Frontline	33	16	6	39
Ready Reserve	12	5	1	16
Reserve	8	5	2	11
Special Events	--	--	--	20
Water Supply	6	--	--	--
Total Needed	59	26	9	86

4.3.1 Ready Reserve Vehicles

Ready Reserve vehicles should be kept fully stocked. These are the vehicles provide for instantaneous replacement of frontline apparatus when those vehicles are called to the Shop for PM or go out of service unexpectedly or for planned short-term repairs. The vehicles in this fleet should be the best conditioned, lowest-mileage vehicles coming off of frontline duty.

Keeping a Ready Reserve fleet stocked and ready to roll reduces the need for companies to do a “change-over” to accommodate PM. Under this scenario, crews would simply drive to the Shop, park the frontline apparatus, get into the Ready Reserve, update the dispatch computer with the new unit number, and go back in service. Keeping the process this simple eliminates any disincentive for crews to bring a unit in for PM. Moreover, the community is better served by having a reliable Ready Reserve fleet because out-of-service time is minimized for any apparatus that needs to go to the Shop for repairs.

4.3.2 Special Events Ambulances

Special Events Ambulances would fill the role of the existing EMOP units. These vehicles should be maintained as ready-to-roll units. The primary function of these units is to serve at the many special events that the District hosts. When not being used for special events, these vehicles can be used to augment the frontline fleet as personnel are available; however, while they are fully stocked and ready to go, *they should NOT be used as a Ready Reserve in lieu of a reserve*. Succumbing to this temptation will ensure that these units will be worn down and unavailable for duty as Special Events Ambulances or for system augmentation when they are needed. Reserve ambulances should be changed over and used when the supply of Ready Reserves is depleted.

4.3.3 Reserve Vehicles

Reserve vehicles would not be stocked. These are the vehicles that companies would switch into for longer-term repairs. Apparatus come to the Reserve fleet from the Ready Reserve fleet, and will generally be getting towards the end of their useful life.

4.3.4 Water Supply Engines

These units should be engines that are specifically designed to handle water supply issues at major fire incidents. *Although capable of serving in a frontline capacity, they should not be deployed for any purpose but their intended use on major fires*. These vehicles are not expected

to run more than a few calls per year. To that end, older engines that are coming up on the end of their useful life are ideally suited to this function.

4.3.5 *Surge Capacity*

Washington, DC is a unique city and faces threats unlike most other jurisdictions. It is imperative that some apparatus is maintained in functional, ready-to-roll condition. This is true for both fire and EMS equipment. These fully stocked and ready to deploy units provide the surge capacity needed when the department goes into “Ready Alert Status,” as described in Article XXV. Vehicles available for use when needed as surge capacity include the Water Supply engines, Ready Reserves that are not being used as frontline vehicles, and Special Events ambulances.

4.3.6 *Reserve and Ready Reserve Fleet Needs*

Keeping in mind the earlier stated assumptions regarding data collected from FASTER, unit availability was used to calculate needed reserve apparatus, as shown in Table 22.

Table 22. Reserve Apparatus Needs

	NUMBER OF FRONTLINE UNITS	NEEDED HOURS IN SERVICE (ANNUAL)	PERCENT TIME AVAILABLE	RESERVE HOURS NEEDED	RESERVES NEEDED
Engines	33	289,080	63%	106,960	12
Trucks	16	140,160	72%	39,245	5
Ambulances	54	473,040	70%	141,912	16

The number of units needed in reserve, as shown above, does not allow for the many times when frontline and Ready Reserve vehicles are unavailable simultaneously. To that end, a Reserve fleet of approximately 50% of the Ready Reserve fleet size is needed.

As was previously stated, the Ready Reserve fleet needs to be in place to facilitate an effective PM program.

4.3.6.1 *Engines*

Currently, the engine fleet has 32 vehicles rated as “Excellent,” “Very Good,” or “Good,” with six new vehicles on order. The recommended Replacement Schedule calls for seven more engines to be ordered in FY15, which (with proper PM of the existing fleet) could allow for 45 “Good” or better pumpers in short order – 33 frontline and 12 for the Ready Reserve fleet.

4.3.6.2 *Trucks*

The ladder truck fleet currently has 13 frontline units with a physical condition that is “Excellent,” “Very Good,” or “Good,” with one reserve also rating “Good.” All of the frontline ladder trucks have engine conditions of “Good” or better. There are two new trucks on order,

and the replacement schedule calls for three more, beginning in FY15, bringing the frontline and Ready Reserve fleets up to “Good” or better engine conditions. The Reserve fleet of ladder trucks should consist of five vehicles. While the Reserve fleet for other apparatus types is maintained at 50% of the Ready Reserve fleet, the truck Reserve fleet should be 100% of the Ready Reserves. Repairs to complex aerial devices can be very time consuming, and a Reserve fleet of only two or three vehicles could lead to shortages of truck companies available to place in service. Therefore, a Reserve fleet of five truck companies is recommended.

4.3.6.3 Ambulances

The frontline ambulance fleet consists of 39 vehicles. In addition to the normal EMS call volume, the nature of Washington, DC requires that ambulances are available for protests, marches, political events, sporting events, and countless other situations. To that end, department officials dealing with these special events have expressed a need for 20 Special Event ambulances. These units, similar to the current EMOP units, should be kept fully stocked and ready for immediate deployment. Table 22 shows that 16 Ready Reserve ambulances are needed, and 11 unequipped reserves should be maintained.

This brings the total ambulance fleet to 86 vehicles – seven fewer than are currently in the fleet. It is important to remember that a proper PM program will reduce the number of ambulances that are out of service for long-term repairs. Also, the increased acquisition of moderate-duty ambulances (e.g., the International Harvester ambulances) rather than the Ford ambulances will result in a more reliable fleet.

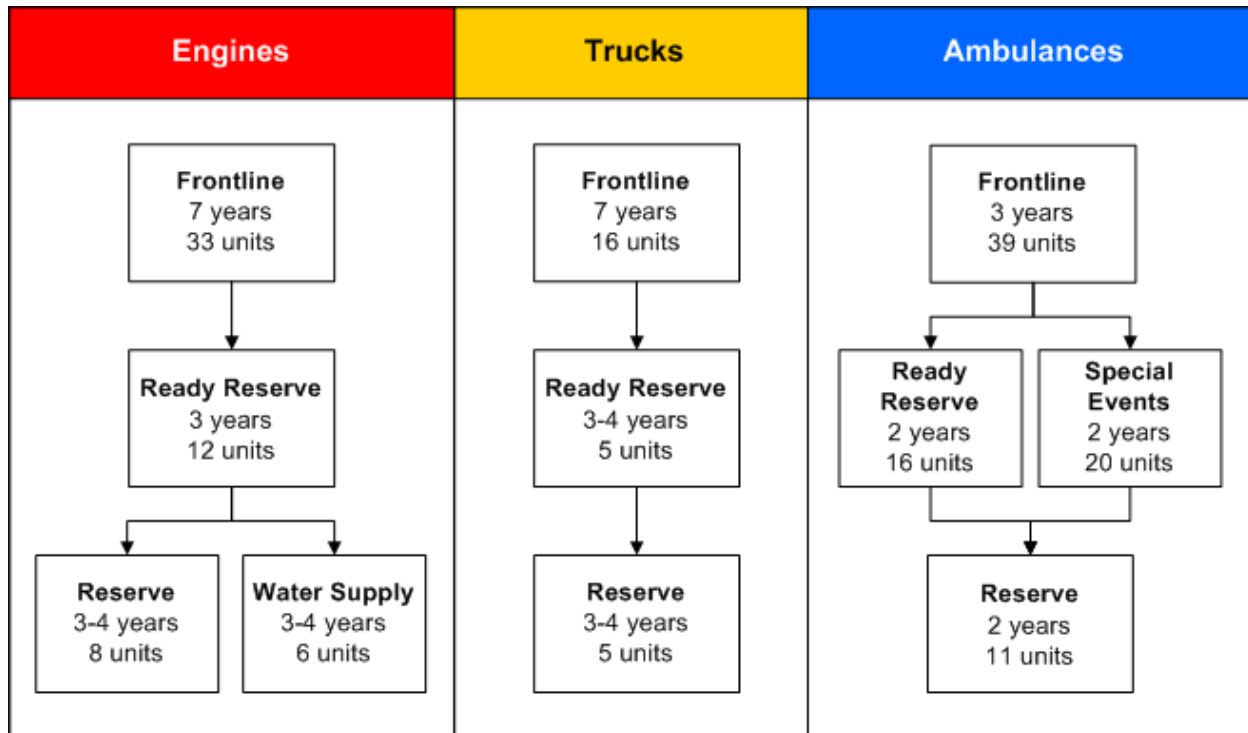
4.3.6.4 Squads

The fleet of squads (i.e., Rescues Squads, Hazardous Materials Units, and the CISU) consists of specialized heavy-duty units. Currently, one Reserve Rescue Squad is maintained in a stocked and ready-to-roll (i.e., Ready Reserve) capacity. In addition to this unit, there are two regular reserve squads (i.e., not stocked with equipment). We feel that this is sufficient reserve capacity for this grouping of units. The unique mission and expense of these vehicles, as well as the small size of the frontline component of the squad fleet, argues against the algorithmic approach applied for calculating the required number of reserve engines, trucks, and ambulances.

4.3.6.5 Service-Life Progression

This plan sets forth a map for transitioning a vehicle through the full spectrum of its service life from Frontline status through Ready Reserve (or Special Events) and into Reserve status. Vehicles at the older end of the Reserve spectrum would be removed from the fleet through a Property Disposal Action. The expected service-life progression, with target ages for transitioning from one sub-fleet to the next, is shown in Figure 24.

Figure 24. Service Life Progression



The progression for squads should follow a similar pattern to that of truck companies, but the unique nature of their functions and how they are equipped requires a more individualized approach. Squads should run in a frontline capacity for 7 years, followed by 3 to 4 years in a Ready Reserve capacity, and then another 3 to 4 years as an unstocked reserve vehicle.

4.3.7 Historical Analysis of Purchasing

FEMS provided the Project Team with data detailing heavy frontline equipment purchases over the last 14 years for engines, trucks, and squads from 2000 to 2013, and for ambulances and SUV purchases for 7 years from 2006 to 2012.

As Figure 25 to Figure 29 starkly depict, there has been considerable unevenness in apparatus replacement since 2000. In these figures, the red line shows the number of planned procurements for each type of apparatus, and the blue bars show the number of units actually procured each year. The peaks and the valleys in procurement activity are self-evident.

4.3.7.1 Historical Analysis of Engine, Truck and Squad Purchases

Analysis of data provided shows clearly that, while FEMS had scheduled to purchase a given number of engines, trucks, and squads per year, the AD has not been successful in applying scheduled replacements.

Figure 25 and Figure 26 show major discrepancies in the first year of the replacement plans both for engines and for trucks, where six scheduled replacements were expected versus 15 purchases made for new engines, and where two scheduled replacements were expected versus five purchases made for new trucks. This is more than double the scheduled purchases for the year 2000 alone for both engines and trucks. The graph suggests the AD was required to freeze purchasing the following year for engines and trucks, launching the beginning of a cyclical imbalance in service-life progression that has persisted into 2013.

Consequently, actual purchases for engines and trucks pose a greater financial burden, on average, 2 out of every 3 years. Scheduled purchases for engines and trucks should be made every year in order to avoid unnecessary burden (including financial and maintenance), to ensure vehicle service-life transitioning is staggered and the fleet composition is well-rounded.

This purchase history has meant that FEMS' procurement is behind schedule on the purchasing of 10 engines and three trucks over 14 years.

Figure 25. Engine Purchases by Year (2000 to 2013)

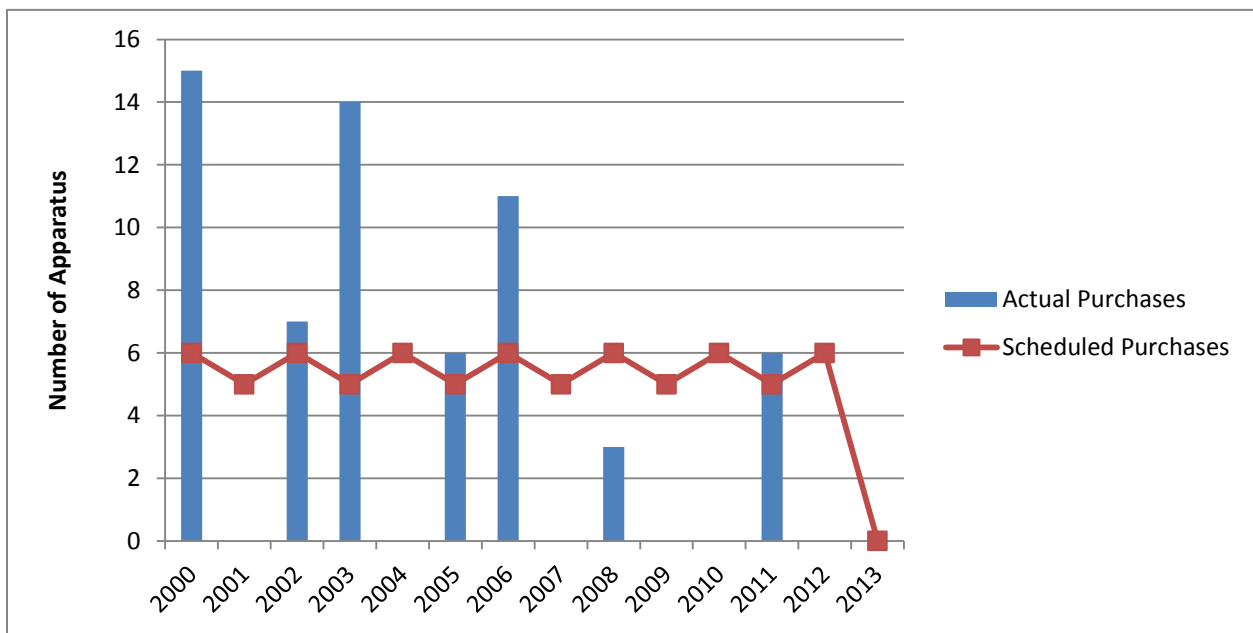
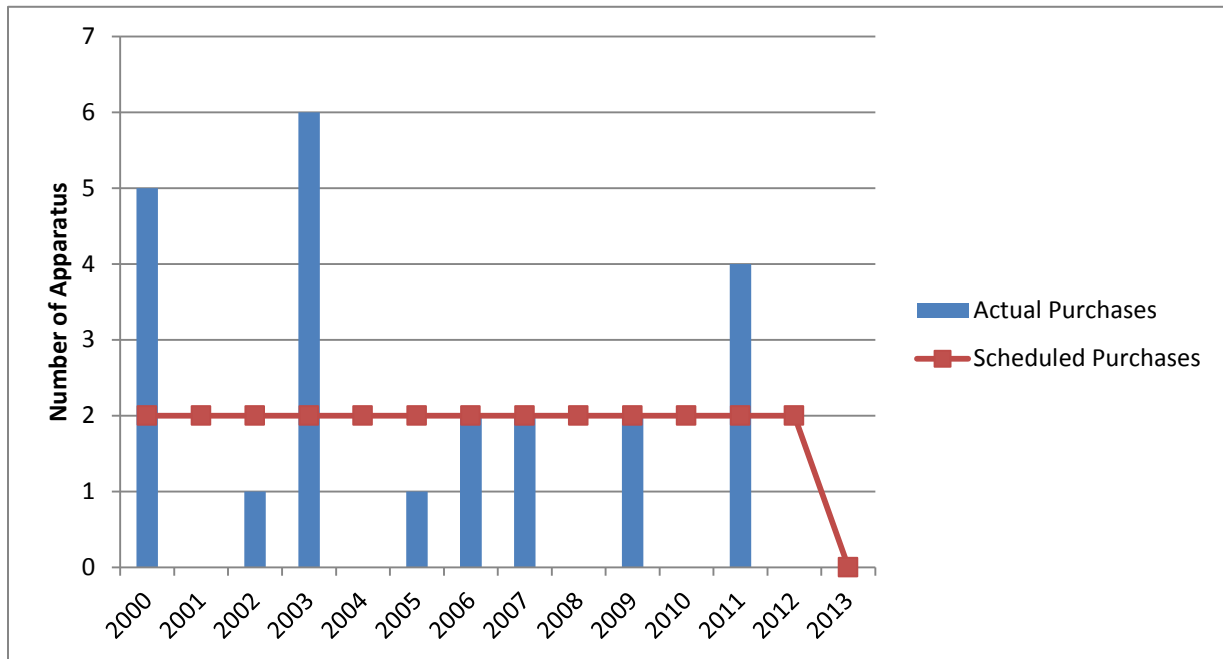


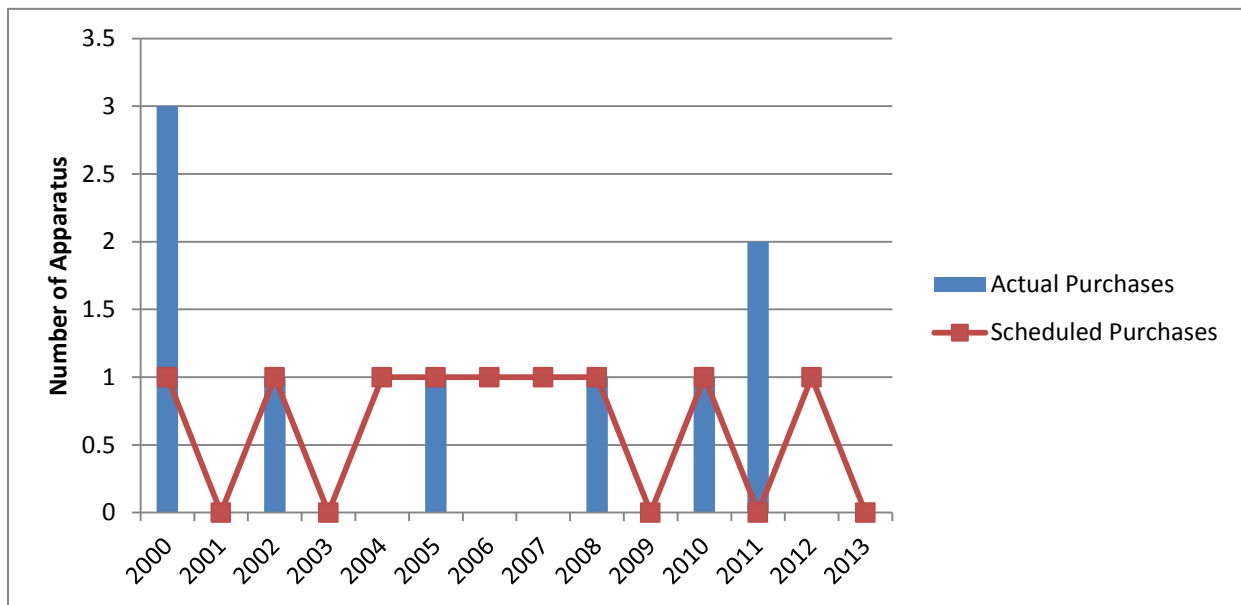
Figure 26. Truck Purchases by Year (2000 to 2013)



Patterns in squad purchasing over the past 14 years have been less erratic than purchases for engines and trucks, albeit off-schedule. Triple the number of squads purchased in 2000 seemed to affect purchasing patterns through the next several years where scheduled purchases were missed in 2004, 2006, and 2007.

This purchase history has meant that FEMS’ procurement is behind schedule on the purchasing of two squads over 14 years.

Figure 27. Squad Purchases by Year (2000 to 2013)

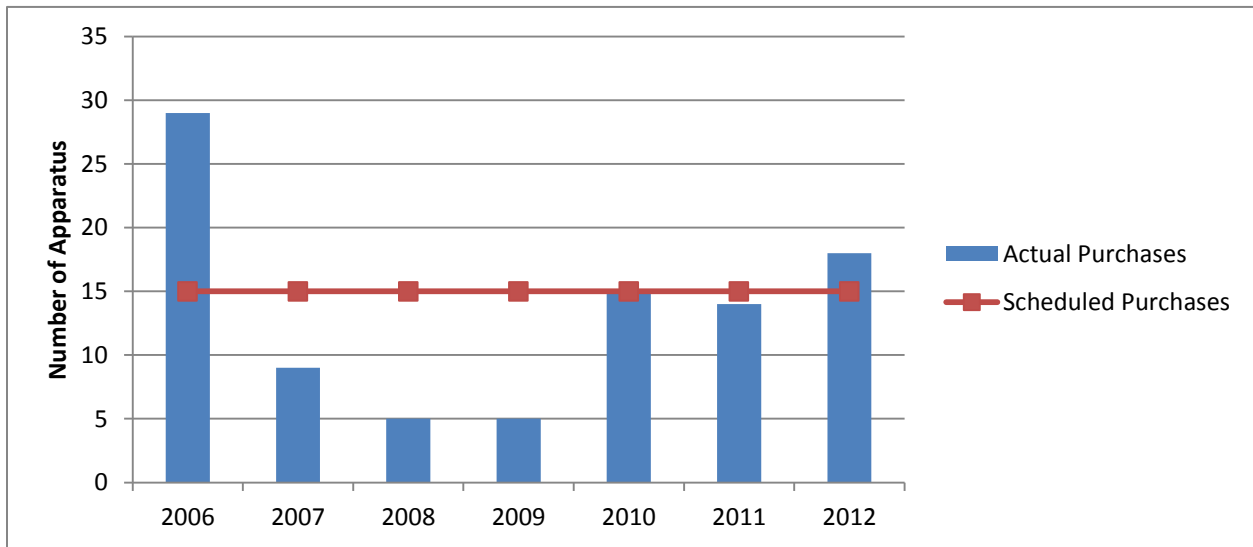


4.3.7.2 Historical Analysis of Ambulances and SUV Purchases

Frontline ambulances should be no more than 3 years old. In order to maintain this service level, it is imperative that actual purchases match scheduled purchases, which, as evident in Figure 28, has not been the case in purchasing patterns over the past 7 years with FEMS. Major purchasing of 29 ambulances is evident in 2006 while a downward trend through 2009 shows only 19 new ambulances were purchased over 3 years versus the scheduled 45. From 2010 to 2012, FEMS has maintained more consistent purchasing patterns setting an example for improvement in subsequent years.

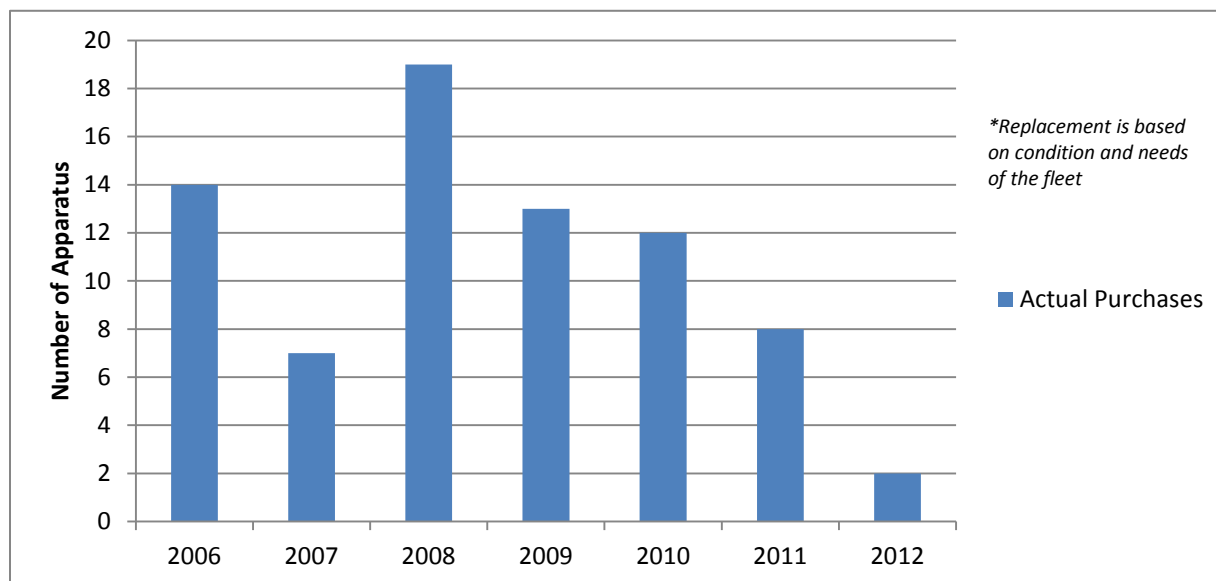
This purchase history has meant that FEMS' procurement is behind schedule on the purchasing of 15 ambulances over 7 years.

Figure 28. Ambulance Purchases by Year (2006 to 2012)



SUV replacement purchases are based on the condition and needs of the fleet. Figure 29 shows the height of SUV purchasing to have been in 2008 with a steady decline in purchasing since. With an average replacement age of 7 years, it is likely that FEMS will need to replace some or many of the SUVs purchased in 2008 nearing 2015. Projected purchases from 2013 can be expected to increase for this reason.

Figure 29. SUV Purchases by Year (2006 to 2012)



Fitful buying of costly apparatus creates extreme burdens on the fleet and on the AD which must maintain the fleet. When large numbers of apparatus are procured at the same time, it is much more likely that that apparatus will later fail at the same time. This means that apparatus moving into the reserve fleet is in worse shape than it otherwise would be and that the AD will have a harder time maintaining the older units in both the frontline and the reserve fleets. Furthermore, the AD must ready new apparatus for service and decommission apparatus subject to a property disposal action. This means there is a much greater workload for the AD in high procurement years because it must work the new (and old) apparatus into the already-busy Shop schedule.

Additionally, it is much easier to budget for apparatus replacement when procurement is done on a regular basis. This is because it is easier to cut sporadic large capital budget requests than to cut consistent smaller ones.

4.3.8 Summary of Findings

34. The condition of the reserve fleet is inadequate to support a heavily used frontline fleet.
35. Keeping a Ready Reserve fleet stocked and ready to roll reduces the need for companies to do a “change-over” to accommodate PM.
36. Annual procurement of all types of FEMS apparatus has been extremely uneven since at least year 2000.
37. FEMS is behind schedule on the purchasing of 10 engines, three trucks, and two squads over the last 14 years. FEMS is also behind schedule on the purchasing of seven ambulances over the last 7 years.

38. Peaks and valleys in fleet replenishment create problems in terms of apparatus condition and demands on the Shop for maintaining and repairing existing apparatus as well as placing new apparatus in service and retiring old apparatus.
39. Uneven procurement stresses the FEMS capital budget, making it more difficult to do long-term financial planning and subjecting larger capital budget request to trimming.

4.3.9 Recommendations

39. Configure reserve apparatus fleet by reserve and ready reserve fleets. A reserve fleet of approximately 50% of the ready reserve fleet size is recommended because of the heavy usage and frequent failures of frontline vehicles.
40. Ready Reserve vehicles should be fully stocked, in top condition, with lowest mileage coming off of frontline duty.
41. Reserve ambulance fleet should include a Special Events Unit, which should be maintained as ready-to-roll units.
42. Engine fleet should include a Water Supply Unit, specifically designed to handle water supply issues at major fire incidents.
43. Finalize and adhere to an apparatus replacement schedule (see Section 2) to ensure a continual flow of units through frontline, ready reserve, and reserve status.
44. Work to educate the D.C. Council and the Office of the Chief Financial Officer about the need to adhere to a strict procurement schedule so that short-term cost savings are not obtained at the expense of long-term problems in the fleet.

4.4 Recommended Replacement Schedule

The fleet is not in a good position. Due to a host of previously mentioned factors, the frontline fleet is tired, and the reserve fleet is not in good condition. To that end, a phased replacement schedule is being put forth. Initially the replacement schedule is very aggressive and designed to bring the fleet back into a better position. From that point a more relaxed schedule can be put into place to maintain the fleet once it has been restored to a healthy condition.

The replacement schedule is based on the following assumptions:

- Frontline engines should be no more than 7 years old
- Frontline trucks should be no more than 7 years old
- Frontline ambulances should be no more than 3 years old
- Frontline squads should be no more than 7 years old
- An effective PM program that will allow for 90% of each unit type to serve in a reserve capacity for the same amount of time spent running as a frontline unit.

Initially, engine and truck companies should be replaced on an accelerated basis. Engines should be replaced on a 5-year frontline cycle and trucks on a 5.3-year frontline cycle. This will bolster the health of the frontline fleet and allow older currently owned pieces of apparatus to trickle down into reserve service more quickly, thus strengthening the overall condition of the reserve fleet. Squads do not need an accelerated replacement schedule because the reserve fleet is fairly sound condition. The ambulance fleet, bolstered by the recent addition of 24 new and six refurbished units, can also move straight into a long-term replacement plan. Due to their low call volumes, specialty vehicles²² have no specific need for a set replacement schedule in the short term. They are generally highly specialized units that should be monitored closely to ensure that FEMS has sufficient lead time to replace these units as needed.

Once this replacement schedule has been implemented, it must be adhered to – in good financial years and in bad. Going for a long period of time without bringing new vehicles into the fleet and then making a massive purchase is one of the reasons the fleet is in the less-than-optimal condition that it now is. Skipping, or even scaling back for one year, creates a ripple that is felt for what would have been the life of that vehicle.

4.4.1 Replacement by Apparatus Type

4.4.1.1 Engine Replacement

The frontline fleet should consist of 33 engines. Initially based on a 5-year frontline cycle, engine replacement schedule should be $33 \div 5$, or 6.6 per year (seven engines purchased each year for two years followed by six engines in the third year). After 5 years the schedule should move to a 7-year frontline life cycle, or 4.7 per year (five engines each year for the first three years, and four in the fourth year). The more aggressive initial schedule is necessary to aid in the development of a proper Ready Reserve fleet as a proper PM program is established.

4.4.1.2 Truck Replacement

The truck fleet also requires an accelerated replacement cycle in order to rebuild the fleet. An initial frontline life of 5.3 years calls for three trucks per year for five years. This would be followed by a more relaxed schedule of 7 years of frontline service that calls for three trucks purchased one year, then two the next year, followed by two more the year after that.

4.4.1.3 Squad Replacement

Squads should be on a 7-year frontline cycle, which can be accomplished by purchasing one per year for each of 6 years, followed by a year in which no squads are purchased.

²² Specialty vehicles are low-call-volume units which fill a limited and specialized mission for FEMS. They include air units, shop vehicles, field command units, foam units, boats, mass casualty units, buses, logistics vehicles, forklifts, brush units, etc.

4.4.1.4 Ambulance Replacement

Frontline ambulances should be no more than 3 years old, and Special Events ambulances should be no more than 5 years old. This yields a weighted average of service life of approximately 3.7 years. To have 39 frontline units plus 20 Special Events units (a total of 59 units) with a service life of 3.7 years means that 16 ambulances should be purchased annually. The recent addition of 30 ambulances allows the replacement cycle to start, and remain constant, at 16 units per year.

The AD should evaluate ambulances each year to determine which “boxes” (i.e., the patient compartment) can be remounted on new chassis (i.e., which ambulances can be refurbished). Refurbishment of salvageable boxes permits acquisition of a “new” unit for substantially less than the cost of a brand new unit.

4.4.1.5 Command Vehicle Replacement

The fleet contains 31 sport utility vehicles that serve primarily as command vehicles. Others serve as K9 transport vehicles, take-home vehicles for senior staff, and utility vehicles. Of these 31 vehicles, 18 are in regular frontline usage.²³ Others should be considered reserve units. Vehicles for staff positions that do not regularly respond to emergencies should come from the reserve fleet or the fleet of GSA-leased vehicles.

Data in FASTER indicate that these 18 units were unavailable for a combined 10,484 hours from July 1, 2012 through June 30, 2013. Three units listed as reserves – serial numbers 216, 218, and 241 – were *available* for more than 25,000 hours, which is more than sufficient to cover the needed down time in the frontline units. The fleet also has several other older reserve vehicles (all Fords) that are at least 10 years old.

In order to accommodate a fleet of frontline command vehicles of less than 6 years of age, the departments needs to purchase an average of three vehicles per year. In order to continue to provide similar vehicles to other non-essential personnel, then the Department should purchase five vehicles annually.

4.4.2 Annual Purchases

The number of units to purchase annually is identified in Table 23.

Table 23. Units to Purchase (by year)

	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Engines	7	7	6	7	7	5	5	5	4	5	5	5
Trucks	3	3	3	3	3	2	2	3	2	2	3	2
Squads	1	1	1	1	1	1	0	1	1	1	1	1

²³ In this context, we define “regular frontline usage” to mean that the vehicle is dispatched to incidents on a daily basis. This does not include some vehicles that are frontline, but which are not staffed and dispatched to incidents as the normal course of the day of their operators.

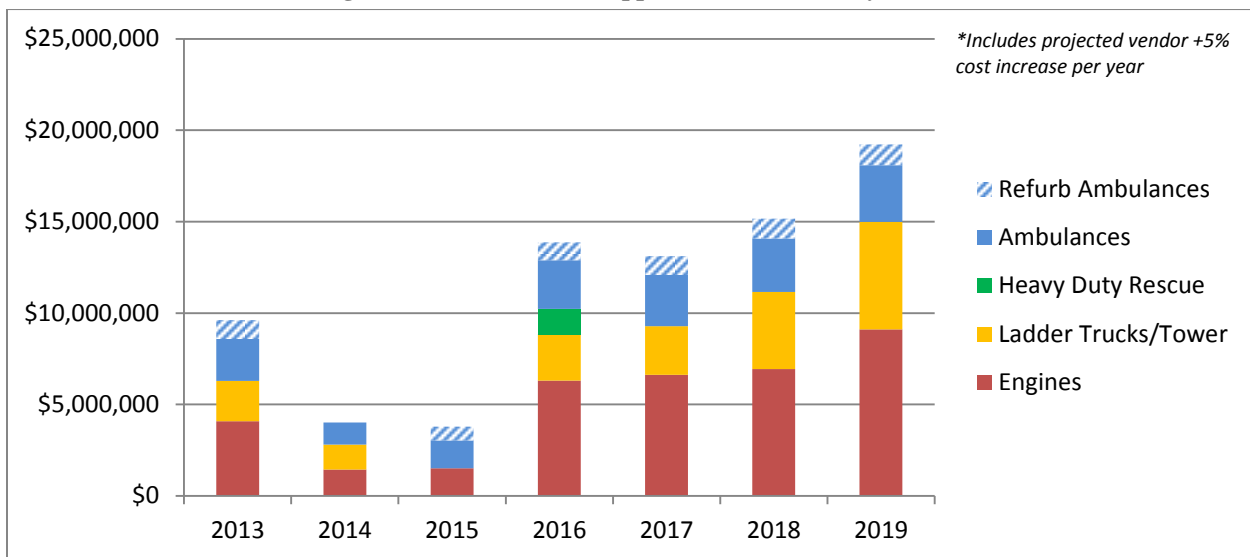
	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Ambulances	16	16	16	16	16	16	16	16	16	16	16	16
Command	5	5	5	5	5	5	5	5	5	5	5	5

This system offers a very clear budget forecast. Projecting annual increases of 5%, unit costs can be budgeted as shown in Table 24.

Table 24. Estimated Unit Procurement Cost

	FY15	FY16	FY17	FY18	FY19
Engines	\$ 749,700	\$ 787,185	\$ 826,544	\$ 867,871	\$ 911,265
Trucks	\$1,212,750	\$1,273,388	\$1,337,057	\$1,403,910	\$1,474,105
Squads	\$1,257,143	\$1,320,000	\$1,386,000	\$1,455,300	\$1,528,065
Ambulances	\$ 253,575	\$ 266,254	\$ 279,566	\$ 293,545	\$ 308,222
Command	\$ 105,000	\$ 110,250	\$ 115,763	\$ 121,551	\$ 127,628

Figure 30. Total Cost of Apparatus Purchases by Year



A benefit to this system is that it brings the fleet back into good condition over time, rather than demanding a significant influx of funding up front. The situation with the fleet cannot be fixed completely overnight. A well-timed, balanced approach carried out over a long period of time will stabilize the fleet's maintenance requirements and will do so without breaking the bank.

When a unit has suffered catastrophic damage, it must be replaced as soon as possible. Using a reserve in its place for any length of time adds to the maintenance backlog that has swamped the Shop and prevented the implementation of a proper PM program.

Annual budget requirements are shown in Table 25.

Table 25. Estimated Annual Budget for Apparatus Replacement

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Engines	\$ 5,247,900	\$ 5,510,295	\$ 4,959,266	\$ 6,075,100	\$ 6,378,855	\$ 4,784,141
Aerials	\$ 3,638,250	\$ 3,820,163	\$ 4,011,171	\$ 4,211,729	\$ 4,422,316	\$ 3,095,621
Rescues	\$ 1,257,143	\$ 1,320,000	\$ 1,386,000	\$ 1,455,300	\$ 1,528,065	\$ 1,604,468
Ambulances	\$ 4,057,200	\$ 4,260,060	\$ 4,473,063	\$ 4,696,716	\$ 4,931,552	\$ 5,178,130
Command	\$ 525,000	\$ 551,250	\$ 578,813	\$ 607,753	\$ 638,141	\$ 670,048
Total	\$14,725,493	\$15,461,768	\$15,408,312	\$17,046,599	\$17,898,929	\$15,332,408
	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Engines	\$ 5,023,349	\$ 5,274,516	\$ 4,430,593	\$ 5,815,154	\$ 6,105,912	\$ 6,411,207
Aerials	\$ 3,250,402	\$ 5,119,383	\$ 3,583,568	\$ 3,762,747	\$ 5,926,326	\$ 4,148,428
Rescues	\$ -	\$ 1,768,926	\$ 1,857,373	\$ 1,950,241	\$ 2,047,753	\$ 2,150,141
Ambulances	\$ 5,437,036	\$ 5,708,888	\$ 5,994,332	\$ 6,294,049	\$ 6,608,751	\$ 6,939,189
Command	\$ 703,550	\$ 738,728	\$ 775,664	\$ 814,447	\$ 855,170	\$ 897,928
Total	\$14,414,337	\$18,610,441	\$16,641,531	\$18,636,638	\$21,543,912	\$20,546,893

This replacement schedule is very specific. Many factors may result in the need to modify the plan, particularly further out. This schedule should be reviewed regularly and modified as needed. It is imperative, however, that the fleet be updated annually. Delays in apparatus purchases create a snowball effect in the fleet, and delaying purchases to a later year, when prices will be higher, is expensive. Using the same prices and the same number of units to be purchased, but making major purchases every 3 years instead of spreading them out, is more than \$10 million more expensive.

Table 26. Effects of Delaying Purchases

	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Engines	\$ -	\$ -	\$16,530,885	\$ -	\$ -	\$18,179,737
Aerials	\$ -	\$ -	\$12,033,512	\$ -	\$ -	\$12,382,484
Rescues	\$ -	\$ -	\$ 4,158,000	\$ -	\$ -	\$ 4,813,405
Ambulances	\$ -	\$ -	\$13,419,189	\$ -	\$ -	\$15,534,389
Command	\$ -	\$ -	\$ 1,736,438	\$ -	\$ -	\$ 2,010,143
Total	\$ -	\$ -	\$47,878,024	\$ -	\$ -	\$52,920,158
	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
Engines	\$ -	\$ -	\$15,507,077	\$ -	\$ -	\$19,233,621
Aerials	\$ -	\$ -	\$12,542,489	\$ -	\$ -	\$14,519,498
Rescues	\$ -	\$ -	\$ 3,714,745	\$ -	\$ -	\$ 6,450,423
Ambulances	\$ -	\$ -	\$17,982,997	\$ -	\$ -	\$20,817,567
Command	\$ -	\$ -	\$ 2,326,992	\$ -	\$ -	\$ 2,693,784
Total	\$ -	\$ -	\$52,074,300	\$ -	\$ -	\$63,714,894

4.4.3 Rotation of Apparatus between High- and Low-Volume Stations

The Boston Fire Department (BFD), one of the agencies used for comparison in this report (see Section 5.1.1), is in the process of rebuilding its fleet from conditions and past practices quite similar to those facing FEMS' current fleet. One component of the BFD initiative to improve its

fleet operations is to take frontline apparatus from busy stations, refurbish it, and assign it to slower stations. We considered this concept for FEMS, as it has some appeal. Wear and tear is spread more evenly across the fleet, and a well-maintained unit that was refurbished at five years of age is, in theory, capable of serving at least another 10 years at a slower station.

There are several drawbacks to this system. First, pride of ownership is reduced. Drivers at busier stations would know that, after a few years, they would be getting another new rig and that their “old” unit would become somebody else’s problem. Also, the drivers at slower companies would constantly be getting somebody else’s hand-me-downs, which is a sure way to undermine morale.

Secondly, the Ready Reserve fleet will benefit greatly from vehicles that had seen five relatively slow years at less busy stations as they will make *great* Ready Reserve vehicles.

Finally, there is a trend towards shorter life cycles for fire apparatus. The NFPA addresses this in several standards, including NFPA 1901 (Standard for Automotive Fire Apparatus). Rapidly advancing vehicle technology makes apparatus outdated sooner than was the case 20 years ago. According to this standard, “In the last 10 to 15 years, much progress has been made in upgrading functional capabilities and improving the safety features of fire apparatus.”

Additionally, a recent legal case in the City of New York provides some precedent on the issue. A State Supreme Court is prohibiting the use of any fire apparatus that is more than 10 years old. While this does not have any direct impact on fire apparatus usage in Washington, DC, it does go to show the trend towards maintaining “younger” fleets.

There is no reason to expect a change to this trend. Accordingly, providing a replacement plan that calls for engines to potentially remain in frontline service for as many as 15 years, even with a refurbishment, is not in FEMS’ best interest. Granted, the plan we describe does call for vehicles to remain in the fleet for 14 years, but much of this time is in a reserve capacity (i.e., a lower call volume). In a perfect world this would not be the case. In this very real world, however, it is very difficult to recommend replacing million-dollar ladder trucks based simply on the year they were built.

4.4.4 Summary of Findings

40. There is a trend in the fire service toward maintaining a younger fleet.
41. A replacement plan that calls for engines to remain in frontline service for 15 years or more is not in FEMS’ best interest.
42. Deferred replacement of apparatus places unnecessary strain on fleet operations and fleet maintenance requirements.

4.4.5 Recommendations

45. New apparatus should be budgeted for and procured on a consistent, on-going basis. Replacement of apparatus should not be deferred because of the strain that such actions place on the fleet.
46. Apparatus that is unexpectedly lost in a catastrophic event (e.g., crash or fire) should be replaced on an expedited basis. The reserve fleet should be used as little as possible to backfill apparatus lost in these circumstances.
47. Apparatus should not be rotated from high-volume to low-volume stations.
48. Adhere to the replacement schedule outlined in Section 4.4.2.

SECTION 5. APPARATUS DIVISION OPERATIONS

This section provides an in-depth analysis of the operations of the Apparatus Division and makes recommendations for improvement.

5.1 Overview

The FEMS fleet is currently in a critical state, with chronic long-term management, maintenance, and replacement issues. FEMS apparatus routinely break down, forcing the AD to spend literally almost of its time working on “critical” repairs rather than preventative maintenance. Because these issues have been endemic over many years, keeping the FEMS fleet running is a momentous task. To break this cycle would require a major strategic intervention and investments in infrastructure, codifying effective policies and procedures, and allocating personnel and technical resources appropriately to effectuate change.

While addressing the problems in the AD falls to the current administration, they are not of its creation – the problems are systemic in nature and the result of budget cutting and organizational neglect that has occurred over a span of 15 to 20 years (at a minimum). There is no one single overriding problem in the AD. Rather, severe problems exist in all facets of the AD:

- Management Information Systems (discussed in Section 3)
- People
- Processes
- Physical Infrastructure
- Policies and Procedures
- Procurement

Exacerbating the problems at the AD is the excessive wear-and-tear on the FEMS fleet caused by the extraordinarily high call volume – especially of EMS calls.

Rectifying the situation at AD will require a plan to strategically roll out new fleet management, maintenance, and replacement approaches, and would require investments in infrastructure, policies and procedures, and training. This will be most effective if done in phases and will take time, effort, and would likely require special funding. Even if it were possible simply to purchase an entirely new fleet in one year (which would alleviate only some of the problems with which the AD must contend), however, it would be unwise to do so, for doing so would necessitate the wholesale replacement of the FEMS fleet when the new apparatus reaches the end of its useful life. Rather, fleet replacement should commence as soon as possible but in a phased manner so that the replacement burden is spread out as evenly as possible and so that as

apparatus reaches the end of its useful life, it is retired and replaced by equal numbers (and types) of new apparatus.

To ensure that high quality and reliable fire and EMS services are continuously delivered in the District of Columbia as a long term strategic objective, would require the support of the administration and would necessitate significant short-, medium-, and long-term investments. This is an expensive proposition that would require D.C. Council buy-in since it would likely involve millions of dollars spread over the next seven to 10 years. It is our position that the situation is at such a critical juncture that serious consideration should be given to taking immediate action.

5.1.1 Comparative Analysis

To put the AD in perspective, it can be helpful to compare the Department with other organizations that share similar characteristics. In doing so, Department and District leaders can identify benchmarks that can be used to assess their own performance and practices. When these comparisons are drastically different, further evaluation is required. When they are similar they can provide a valuable mirror from which to demonstrate practices are on the right track.

The Project Team conducted a comparative analysis of the fleet maintenance programs of the fire departments of five cities: Baltimore, Boston, Philadelphia, Oakland, and Seattle. The team judged these cities to be good points of comparison because of their highly urbanized nature and rough equivalencies in population, area, and density.²⁴

Jurisdictional comparisons can be difficult to interpret as there are many variables. No two jurisdictions are exactly alike in terms of geographic size and features, population dynamics, or governmental organization, services provided and how department organizational needs are addressed and administrated. Many jurisdictions do, however, share some similar qualities that are useful for comparison. While these comparisons are not direct indicators of departmental performance, they do provide a valuable function in assessing a department in relation to the performance of its peers. This direct comparison identifies organizational strengths (and weaknesses) and suggests areas for improvement.

The jurisdictions chosen for comparison all possess characteristics similar to Washington, DC. The data were obtained from websites and direct contact with the departments, from a prepared questionnaire specifically designed to address the ideas identified in the fleet management audit. For example, population estimates may differ by thousands of residents. In this type of comparison, such variances are usually insignificant.

²⁴ It must be noted that due to DC's small geographic area, finding close matches for all three factors is very difficult. DC is fairly similar in area to Boston, Seattle, and Baltimore. DC has almost the same nighttime population as these three cities. DC's huge daytime populations influx, however, are considered, DC is much more like Philadelphia in size, and DC's population density is almost exactly the same as Boston's.

5.1.1.1 Stations and Equipment

The following tables depict comparative data from the five comparison jurisdictions and Washington, DC.

Table 27. Comparison of Population Served per Station

JURISDICTION	POPULATION	AREA SERVED (SQ. MI.)	POPULATION DENSITY	NUMBER OF STATIONS	SQUARE MILES PER STATION
Boston, MA	636,479	48	12,900	35	1.4
Oakland, CA	390,724	78	5,009	25	3.1
Seattle, WA	617,334	84	7,358	34	2.5
Baltimore, MD	621,342	81	7,671	38	2.1
Philadelphia, PA	1,525,006	134	11,379	61	2.2
Average	758,177	85	8863	39	2.3
Washington, DC	632,323	68	10,298	33	2.0

Table 28. Comparison of Frontline Fire/EMS Apparatus

JURISDICTION	POPULATION	ENGINES	TRUCKS	AMBULANCES	SQUADS
Boston, MA	636,479	34	23	N/A	2
Oakland, CA	390,724	24	7	N/A	1
Seattle, WA	617,334	34	12	7	1
Baltimore, MD	621,342	30	17	24	4
Philadelphia, PA	1,525,006	56	27	50	3
Average	758,177	36	17	27	2
Washington, DC	632,323	33	16	39	3 ²⁵

Table 29. EMS and Other Features

JURISDICTION	TOTAL NUMBER OF NON-EMS CALLS	TOTAL NUMBER OF EMS CALLS	RAPID RESPONSE CAPABILITY	NUMBER OF MECHANICS EMPLOYED	ANNUAL BUDGET	SQUARE FOOTAGE OF SHOP
Boston, MA	39,205	34,766	Yes	12	\$4,339,558	23,700
Oakland, CA	22,000	45,000	No	6 ²⁶	\$2,700,000	13,000 ²⁷
Seattle, WA	12,500	69,000 ²⁸	Yes	11	\$3,267,726	15,248
Baltimore, MD	27,550	134,147	No	0	None ²⁹	None ³⁰
Philadelphia, PA	45,419	231,520	No	21	\$47,000,000 ³¹	12,000
Average	29,325	102,867		10	\$2,061,456	12,790
Washington, DC			No	15	\$1,700,000	28,320

²⁵ For comparison purposes, only heavy rescue squads are considered here, although elsewhere in the report the term “squad” encompasses heavy rescue squads, hazardous materials companies, and the CISU.

²⁶ Oakland Fire Department has three mechanics on staff and three “service workers.”

²⁷ 13 bays, including those for street sweepers and city vehicles.

²⁸ City contracts with AMR for BLS transport calls, which range between 25,000 and 30,000 per year.

²⁹ City Fleet Services is the responsible party for Baltimore Fire Department fleet management budget.

³⁰ Square footage is for entire city fleet and unavailable.

³¹ Total for entire Philadelphia fleet. No data available for PFD only.

5.1.1.2 Replacement and Maintenance

Table 30. Replacement and Maintenance Factors

	YEARS ON FRONTLINE	YEARS IN RESERVE	FRONTLINE PM FREQUENCY	RESERVE PM FREQUENCY	AVERAGE MILES/YEAR	AVERAGE ENGINE HOURS/YEAR
Boston						
Engines	Depends on usage/condition – max. 15 yrs.	Depends on usage/condition – max. 25 yrs.	Per manufacturer specifications	Per manufacturer specifications	1,132	160
Trucks	Depends on usage and condition – max. 15 yrs.	Depends on usage/condition – max. 25 yrs.	Per manufacturer specifications	Per manufacturer specifications	1,185	177
Squads	N/A	N/A	N/A	N/A	N/A	N/A
Ambulances	N/A	N/A	N/A	N/A	N/A	N/A
Baltimore						
Engines	15	5	6 months	6 months	Unknown	Unknown
Trucks	15	5	6 months	6 months	Unknown	Unknown
Squads	15	5	6 months	6 months	Unknown	Unknown
Ambulances	3	3	45 days	45 days	Unknown	Unknown
Seattle						
Engines	13	5	Every 6 months or 4,000 miles	Every 6 months or 4,000 miles	7,113	583
Trucks	12	6	Every 6 months or 4,000 miles	Every 6 months or 4,000 miles	5,188	443
Squads	N/A	N/A	N/A	N/A	N/A	N/A
Ambulances	5	3	4 months or 2,000 miles	4 months or 2,000 miles	13,521	N/A
Philadelphia						
Engines	16	9	2 times/year	2 times/year	7,000	N/A
Trucks	16	7	2 times/year	2 times/year	4,500	N/A
Squads	16	7	2 times/year	2 times/year	4,500	N/A
Ambulances	8	5	4-6 times/yr.	4 times/year	18,000	N/A
Oakland						
Engines	15 (goal)	16-20 (replaced after 20)	1 annual/bi-annual service for every vehicle	1 annual/bi-annual service for every vehicle	7,000	700
Trucks	15 (goal)	16-20 (replaced after 20)	1 annual/bi-annual service for every vehicle	1 annual/bi-annual service for every vehicle	5,000	550
Squads	10-15	16-20 (replaced after 20)	1 annual/bi-annual service for every vehicle	1 annual/bi-annual service for every vehicle	1,000	120
Ambulances	N/A	N/A	N/A	N/A	N/A	N/A

Table 31. Outsourcing of Fleet Repair Work

	PHILADELPHIA	BOSTON	BALTIMORE	OAKLAND	SEATTLE
Agency contracts out apparatus maintenance (including receiving services from other government agencies)	No	Yes, on a limited basis ³²	Yes	Yes	Yes
Outside contractors perform maintenance in government-owned facilities/property	N/A	No	Yes	Yes	No
Types of apparatus outsourced	N/A		Engines, Trucks, Squads, Ambulances, Light Trucks, Command/ Passenger	Engines, Trucks, Squads	Engines, Trucks, Ambulances, Light Trucks, Command/ Passenger

5.2 People Issues

This section will explore issues relating to human resources of the AD and Shop, including the organizational structure of the Division, management and supervision, staffing levels, personnel qualifications and training, workforce morale, and safety.

5.2.1 Organizational Structure, Leadership, and Management

The current organizational structure of the Apparatus Division is depicted in Figure 31.

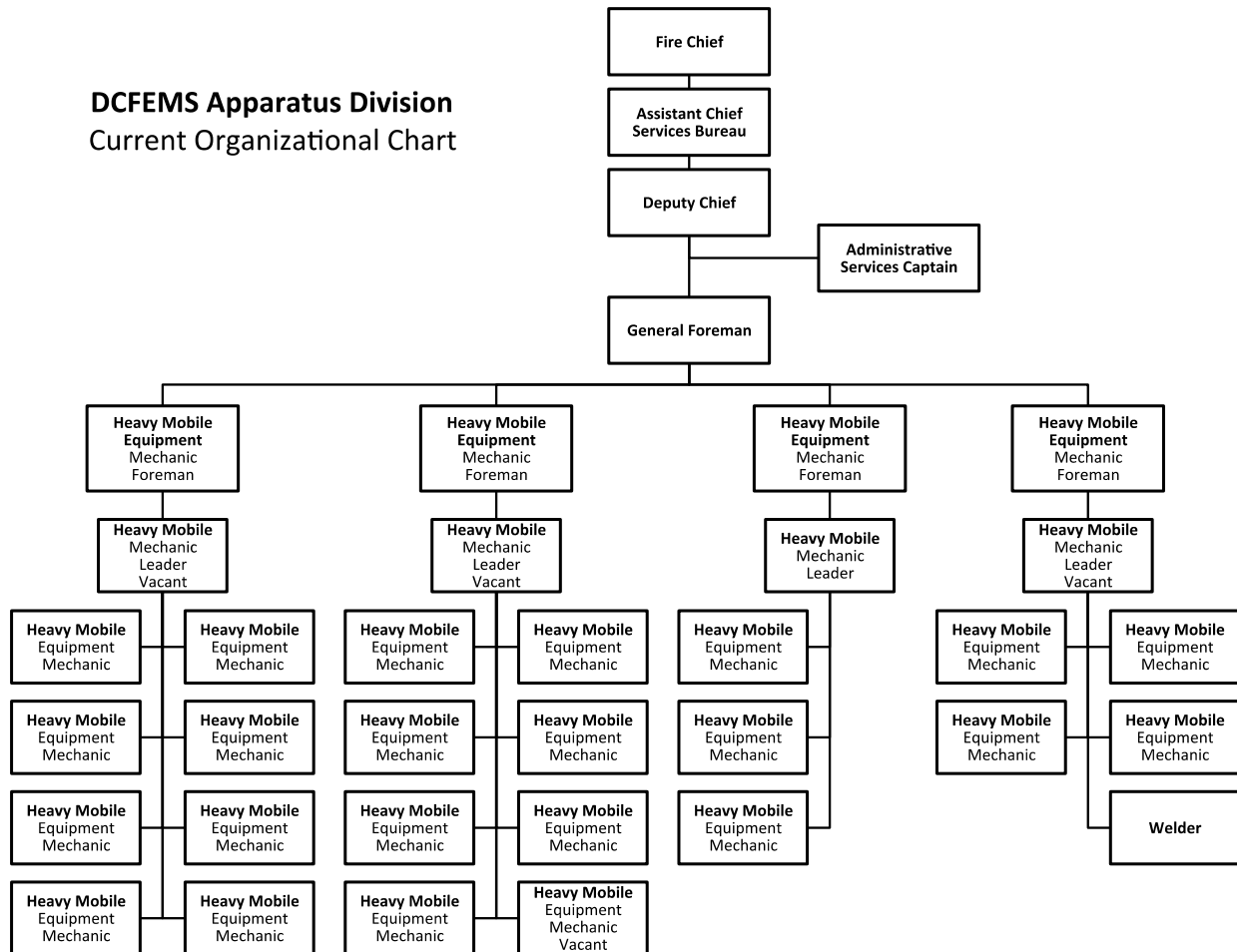
The Division is headed by two uniformed personnel – a Deputy Chief, who reports to the Assistant Chief for Services, and an Administrative Services Captain, who reports to the AD Deputy Chief. Middle management, supervisory, and mechanic positions in the Shop are staffed by civilian personnel – not uniformed firefighters. The Shop floor is run by a General Foreman. He reports directly to the Deputy Chief and the Administrative Services Captain. The General Foreman oversees four foremen, each of whom supervises a crew of between four and seven Shop personnel. All foremen are D.C. Management Supervisory Service personnel.

The Shop has a cadre of foremen, mechanics and recently hired support personnel. Civilians, however, are often seen as auxiliary personnel rather than integral to the effective management of the organization. Intentional or not, contributions by civilian staff members are not held to the same esteem as those of ranking uniformed personnel. Likewise, the culture of senior fire officials is to focus their primary attention on fire operational matters often at the expense of understanding and addressing management-related issues or truly understanding the vagaries, formulas and complexities of fleet management. This is further reflected in the attitudes of

³² Contracts out work on engines and trucks as needed based on the nature of the work (accident repair, body work, etc.) or shop workload. Majority of work is done in house.

uniformed personnel's view of the civilian personnel in the department. Many firefighters of all ranks have a general negative view of Shop personnel because of the recurrent problems with unrepaired apparatus, continuous breakdowns, repair downtimes, and reported things that need fixing and are either put off again and an again, or never addressed at all. Perception is everything in the fire service, and one is only as good as the last fire extinguished or last person saved – or the last piece of apparatus fixed.

Figure 31. Current Apparatus Division Organization (as provided by FEMS)



5.2.1.1 Apparatus Division Leadership

Currently, a uniformed Deputy Chief heads the AD, rather than a professional civilian fleet manager. This has been the practice as far back as anyone can remember. The rationale for the fleet being overseen by a uniformed fire service member is that firefighters are best equipped to understand and implement the fleet needs of a fire department because their knowledge of EMS and firefighting demands, constraints, methods, and tactics makes them better understand the maintenance standards and requirements of the fire and emergency medical services

While this logic seems convincing at first blush, the reality is that it is far easier to teach a professional fleet manager the few things she or he needs to know about the fire service than it is to teach a fire service professional about how to manage a fleet. Fleet management is its own profession, and it is part art and part science. Today's fleet managers need to know about customer service, information technology, accounting, purchasing, vehicle storage, preventative maintenance and repair of different classes of vehicles, and inventory management and reporting. Managing a modern fleet is more akin to running a large business than it is to responding to medical emergencies or putting out fires.

Furthermore, having a uniformed firefighter head the AD can lead to instability in its leadership because uniformed personnel are subject to frequent reassignment. Just within the last year, three different Deputy Chiefs have headed up the AD. By the time that a new AD Chief has become knowledgeable about and is comfortable with his new role, that Chief is replaced. The role of Fleet Director is too important and too technical to have this level of turnover.

5.2.1.2 The Role of Foremen

The General Foreman and the supporting foremen have key roles in ensuring smooth and efficient Shop operations, including fostering an effective and harmonious team. Proactive management and supervision are required to provide and enforce AD goals, improve systems, ensure adherence to written policies and procedures, and oversee, train, and evaluate employees. Most importantly the foremen must make sure wrenches are being turned consistently and efficiently and that repairs and PM are being accomplished seamlessly while meeting quality and timeliness expectations. This can only be accomplished through sustained, hands-on supervision of mechanics on the floor.

The supervision of mechanics is best accomplished by meeting two criteria: the number of technicians supervised and the quality of the supervisor. If there are too many mechanics, foremen cannot reasonably oversee the work performed. Conversely, if there are too few mechanics, work will pile up and overwhelm the system.

Similarly, if a foreman is tasked with too many ancillary tasks such as paperwork, answering the phone, fielding complaints, ticket writing, and other administrative duties, his or her effectiveness is further reduced. In the past, too much of the foremen's time was spent on these duties, but as FEMS has recently hired new administrative personnel to perform many of these tasks, foremen's time should be freed up to supervise the Shop floor. This should increase productivity, permit better quality control (QC), decrease out-of-service time, and facilitate PM – which is probably the most critical element in the health and functionality of the FEMS fleet. That said, other factors surely contribute to a lack of productivity in the Shop, including availability of work space, parts, and manpower.

Our observations, coupled with data gleaned from FASTER, leads the Project Team to conclude that there is an opportunity to add more clearly defined roles and responsibilities and more effective segregation of duties to achieve improved control and operational results.

5.2.1.3 The Role of Organizational Structure and Management in the Success of the Shop

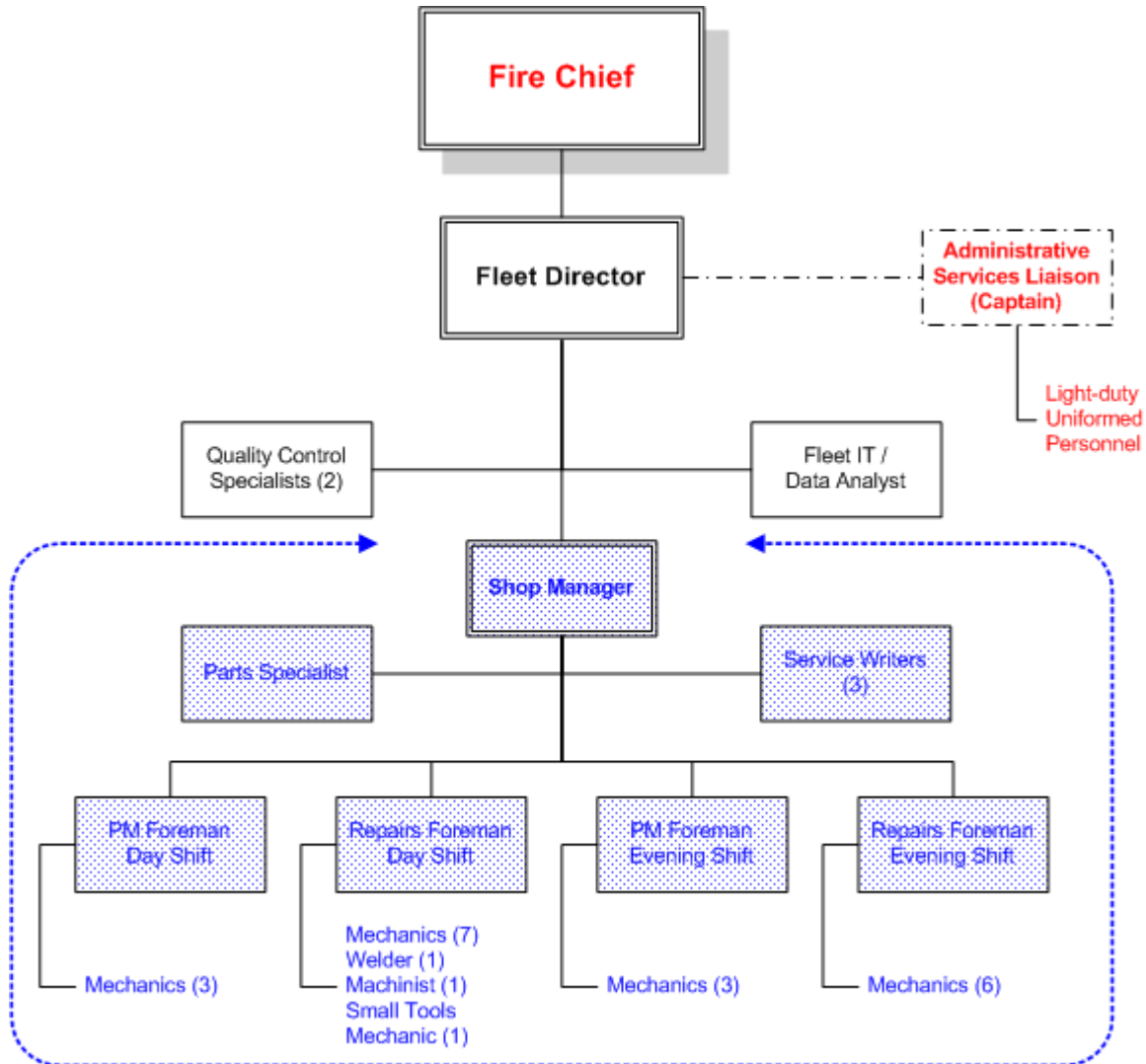
The organizational structure sets the tone for success or failure in a fleet management system through the implementation of systems, procedures and processes. The organizational structure of a fleet program therefore determines the responsibilities and accountabilities for each employee. Job duties should be well defined and within the capabilities of the mechanics in the Shop and occupying their positions accordingly. Currently that structure is fractured, ineffective and inefficient.

There are efforts underway to improve the operations of the AD; however, fixing the AD is a monumental undertaking given the problems that have been festering there for years. Additionally, many of the problems we note in this report are beyond the control of the mechanics and foremen on the floor or the AD administrative staff. Until major organizational and management challenges are addressed, however, many of these other problems will not be fixed. One change that must occur is a revamping of the organizational structure of the Division, beginning with the hiring of a qualified, professional Fleet Director.

5.2.1.4 Proposed Organizational Structure

The Project Team believes that the current organizational structure hampers good control and accountability within the AD. A new structure with some entirely new positions and responsibilities is needed. Figure 32 depicts an organizational structure – headed by a civilian fleet professional – that will promote better efficiency and accountability. Uniformed personnel are depicted with in red type.

Figure 32. Proposed Organizational Chart



Following are proposed new positions and brief descriptions of their roles:

- Fleet Director** – will report directly to the Fire Chief and oversee the entirety of fleet operations, maintenance, budgets, vehicle purchases and disposals, and oversee approximately 500 vehicles, including heavy duty apparatus, ambulance units, and equipment. Provides supervision and direction for foremen, QC officer and IT/Data Specialist in the fleet management system and contractual supervision of outsourced services. Establishes and oversees written policies, procedures, and systems in the AD.
- Administrative Services Liaison (Captain)** – acts as the liaison between the Fleet Director and uniformed personnel, to incorporate EMS and firefighting demands, constraints, methods, and tactics in establishing and complying with maintenance standards and requirements. Will assist in analyzing budgets, vehicle purchases, etc.

This position will also oversee and direct light-duty personnel detailed to the AD. The oversight of light-duty personnel is a key function of this position.

- **Quality Control (QC) Specialists** – Two QC specialists – one per shift (see Sections 5.2.4 and 5.3.6) – will be responsible for performing QC inspections on all repairs and maintenance performed by AD mechanics and contractors. Ensures FEMS repair and maintenance quality standards are maintained. The QC Specialist on each shift will work with foremen to maintain quality standards and ensure mechanics meet repair time requirements.
- **Fleet IT/Data Analyst** – will act as the FASTER administrator and oversee the analysis and extraction of data, provide management reports, business intelligence to measure performance, and present those findings daily to the Fleet Director. Will provide user information, assistance and training, and act as the liaison between the fleet users, the DPW Support Group (if this system arrangement is to be continued), and the application support team from FASTER *Asset Solutions*. Will capture relevant, accurate information at the appropriate levels of the organization and then to use that information throughout the organization to measure and outline identified goals and priorities. (See Section 3.1.1 for details on the importance of this position.)
- **Shop Manager** – will oversee all functions of the Shop as well as all foremen and mechanics. Will oversee daily operations, fleet shop reporting, monthly reports and maintenance schedules, weekly overdue preventative maintenance reports, and compliance with and reporting on D.C. Department of Motor Vehicles inspection requirements. Will work closely with QC Specialist, and Fleet IT/Data Specialist to produce up-to-date daily fleet status and analysis reports for Fleet Director. If the Department were to decide to contract out Shop services (see Section 5.2.5.3), this position would act as the Contract Program Manager.
- **Parts Specialist** – will act as the central purveyor of the parts necessary to effect repairs, and make them readily available to mechanics on a daily basis. Will maintain an up-to-date inventory of parts in the FMIS. Will maintain and oversee an effective parts inventory system which tracks the use of parts to work orders. Will ensure parts are ordered according to pre-set minimum stock levels.

The reader will notice that the organizational chart depicts two shifts with two foremen on each shift. The rationale for this is discussed fully in Section 5.2.4.

5.2.1.5 *Summary of Findings*

43. The current organizational structure of the AD is one of the main barriers to effective fleet management system in FEMS.
44. A fleet industry professional is needed to lead and oversee the implementation of new procedures, processes, and systems in the AD. The AD's current organizational structure

fosters discontinuity in the AD’s programs and effectiveness because the AD leadership is always changing.

5.2.1.6 Recommendations

- 49. FEMS should hire a professional, civilian Fleet Director with relevant qualifications to head the AD.
- 50. The Fleet Director should report directly to the Fire Chief, not the Assistant Chief of Administrative Services. This direct reporting line will be particularly important in ensuring the AD’s transition to becoming a more efficient organization.
- 51. The AD should be restructured, as described in Section 5.2.1.4. New position descriptions should be developed to support realigned and newly created positions.

5.2.2 Staffing Levels

Currently there are 15 heavy duty mechanics working around the clock on three shifts in the Shop.³³ Throughout the interview and inventory processes, we heard repeatedly (from all levels of the organization – from senior administration officials to mechanics on the Shop floor) that the AD needs more mechanics for the amount of work that needs to be done. This notion is partially correct and partially incorrect, and the explanation for this is not simple.

5.2.2.1 Computing the Number of Mechanics Needed

Maintenance and Repair Unit (MRU) analysis is a technique used to estimate the staffing hours required to match the workload. To start, each different type of vehicle in the fleet is assigned a Vehicle Equivalency Unit (VEU) value. A standard passenger sedan is assigned a value of 1.0, and other vehicles are assigned values relative to that. For example, a typical fire engine requires approximately eight times as much maintenance work as a passenger sedan, and thus is assigned a VEU of 8.0. Ambulances require approximately five times as much work as a sedan and are assigned a value of 5.0. Table 32 identifies VEU values for the FEMS fleet.

Table 32. VEU Values for FEMS

VEHICLE TYPE	VEU
Engines	8.0
Aerials	9.0
Squads	6.0
Ambulances	5.0
Buggies	1.5
Trailers	0.5
Sedans/SUV’s	1.0
Misc. Trucks	2.0
Other (forklifts, Gators, etc.)	0.5

³³ At the time this report was written, two mechanics had recently resigned, bringing the mechanic workforce down to 15 from 17.

According to fleet industry standards, a standard passenger sedan requires 10 to 15 hours of maintenance annually. The value varies based on many factors, including but not limited to, age of the vehicle, climate, topography, road conditions, and workload. For FEMS vehicles, a reasonable value is 14 hours. With this number, the total annual workload required to maintain the fleet can be estimated. As Table 33 depicts, mechanics need to be turning wrenches on FEMS equipment a total of 19,705 hours annually. Two more factors must be considered in determining the number of personnel required to accomplish this objective: the amount of work contracted to other sources³⁴ and mechanic productivity (i.e., the percentage of time that mechanics actually turn wrenches).

Table 33. Direct Mechanic Hours Needed

VEHICLE TYPE	NUMBER OF UNITS	VEU	VEU SUBTOTAL	HOURS PER VEU	DIRECT MECHANIC TIME (HRS.)
Engines	53	8.0	424.0	14	5,936
Aerials	26	9.0	234.0	14	3,276
Squads	9	6.0	54.0	14	756
Ambulances	93	5.0	465.0	14	6,510
Buggies	26	1.5	39.0	14	546
Trailers	20	0.5	10.0	14	140
Sedans	86	1.0	86.0	14	1,204
Misc. Trucks	45	2.0	90.0	14	1,260
Other (forklifts, Gators, etc.)	11	0.5	5.5	14	77
TOTAL					19,705

Mechanic productivity is calculated by dividing the number of hours a given mechanic spends actually working on vehicles by the number of hours that the mechanic could potentially spend working on vehicles in one full work year (2,080 hours). No mechanic actually works on vehicles for all 2,080 hours in a work year. Time spent doing administrative work, in meetings, on annual or sick leave, in training, etc. reduces the time available to turn wrenches. Industry standards suggest that “efficient” mechanics generally have productivity near 70%.³⁵

Unfortunately, the data necessary to calculate FEMS’ mechanic productivity are not available because mechanics do not correctly log their time in FASTER.³⁶ Because data on FEMS

³⁴ FEMS contracts with many other entities to maintain the fleet. Some of these entities are other District organizations, such as DPW and D.C. Water. Other entities include outside vendors, such as fire apparatus suppliers, automobile dealerships, and many others. Data being collected by the FASTER system and through other venues are not adequately coded to identify the percentage of work handled in-house versus that being outsourced.

³⁵ Owen, R., “Calculating Mechanic Staffing Requirements,” *Government Fleet*, Nov./Dec. 2009, p. 31

³⁶ We know this because of the wide ranges of time logged by each mechanic. Mechanics are supposed to clock in and out of FASTER each time they work on a given vehicle. As a matter of practice, however, this is not happening. Some mechanics logged as many as 2,738 hours in a 2,080 work year, whereas other logged as few as 385 hours over the same time span. For a mechanic to log 2,700 hours of wrench-turning time at even 65% productivity would mean that the mechanic would had to have been at work for 4,153 hours – almost exactly twice the number of hours in a normal work year (52 weeks @ 40 hours/week = 2,080 hours). Because the mechanics’ time data are suspect, we cannot determine with certainty their productivity.

mechanics' productivity is unreliable, we calculated how many mechanics would be needed to produce 19,705 wrench-turning hours in an industry-standard shop with mechanics who are 70% productive. If one assumes that FEMS mechanics are 70% productive, then 14 mechanics are needed for this volume of work.³⁷ Based on the Project Team's observations at the Shop, we believe the actual productivity rate to be lower, but we cannot quantify what the actual rate is.

Even at its current staffing level of 15, FEMS has more mechanics than do the fire departments in the comparison cities (see Table 29).³⁸

When one looks solely at the numbers (either calculated or comparative), FEMS has a sufficient number of mechanics for the imputed workload; however, the algorithmic approach to calculating the number of mechanics needed assumes that a shop operates efficiently and that its mechanics would be considered productive according to most industry standards. ***This is clearly not the case for the FEMS Shop.***

Given the current state of disrepair of the fleet, the actual demand for maintenance and repairs is probably significantly *higher* than the 19,705 hours imputed by the MRU analytical approach (although the data in FASTER are not sufficiently reliable to calculate what that actual number would be). Moreover, there are myriad problems with the AD's processes and operations that hamper mechanic productivity. In the short run, this means that the number of mechanics needed is artificially higher than it would be were these issues not present. Once problems with the fleet inventory and Shop productivity are addressed, the number of mechanics needed will be lower, but this could take a year or more to correct.

In other words, to answer the question of how many mechanics are needed, one must view the solution as occurring in two phases. In the first phase (right now), as many as four more mechanics are needed to deal with the high demand for service and low efficiency of the Shop. In the second phase (once things improve), 14 mechanics will be needed for a fleet of the present size and distribution by type of apparatus.

5.2.2.2 Summary of Findings

45. Data collected by FEMS through FASTER does not accurately reflect hours worked by FEMS mechanics or outside vendors.
46. With 15 mechanics, the Shop is understaffed for the present demand for maintenance and repair services. Once needed improvements are made to the fleet inventory and the Shop is running more efficiently, 14 mechanics should suffice.

³⁷ 19,705 hours/year divided by 1,465 hours/year/mechanic = 13.53 mechanic. This calculation uses a 70% productivity rate, or 1,465 hours/year/mechanic.

³⁸ Excluding Philadelphia, which has a shop that services the entire city fleet.

47. As discussed in Section 3, fleet management information systems, the lack of available data is a *significant* issue for FEMS management. It is impossible to identify needed staffing levels accurately when one cannot track hours worked by existing staff or the amount of work conducted by vendors.

5.2.2.3 Recommendations

52. Mechanics must accurately log the time they spend on each repair. This may require additional training on the proper use of the FASTER system to log repairs at the time they are performed.
53. Hire four additional mechanics to fill the immediate gap in Shop's ability to meet the demand for service. As improvements are made to the FEMS fleet and the AD operations, the number of mechanics should be allowed to float down to 14 through natural attrition.

5.2.3 Mechanic Accountability

As discussed in Section 5.2.1.2, there is an unacceptable lack of activity in the Shop. This is a function of poor oversight of floor activities by the Shop foremen but also a lack of any system of performance management. There are no clearly stated expectations for how long various repairs and maintenance should take (in commercial automotive repair settings, these expectations are set forth in the form of "book time"). Additionally, because mechanic timekeeping in FASTER is haphazard, the AD lacks the ability to review individual mechanics' productivity against a set of objective, quantifiable criteria governing how long each type of repair should take. This means that there is no basis to hold the mechanic accountable for the time he is taking on the work he is doing.

Additionally, since there is no QC inspection of mechanic work, there is no way to determine whether a given mechanic's work is of satisfactory quality. Highly performing shops regularly assess the "come-back" rates (i.e., how often a vehicle comes back to the shop for the same repair within a certain time period) for each mechanic. FEMS does not examine this – or any other – metric for its mechanics.

Because there is no objective measure of mechanics' performance, mechanics are not routinely held accountable for their throughput or the quality of their work. Because the foremen do not appear to be regularly engaged in overseeing the work on the floor, mechanics have no incentive to stay on top of their work.

5.2.3.1 Summary of Findings

48. No identifiable performance expectations have been communicated to Shop personnel.
49. Shop personnel are not keeping accurate track of their time in FASTER.

50. Shop personnel are not routinely held accountable for either the timeliness or quality of their work.
51. AD managers are not routinely using FASTER to monitor the productivity and performance of the Shop.

5.2.3.2 Recommendations

54. Management-based performance metrics should be established for Shop personnel. Such metrics would provide a framework for developing performance goals and for measuring personnel performance.
55. AD managers should be using FASTER on a daily basis to monitor the productivity and performance of the Shop.
56. Managers must hold mechanics accountable for the timeliness and quality of their work. In addition to developing and deploying performance metrics, it is important that standard operating procedures for continuous monitoring and feedback are developed.
57. Training on proper use of FASTER to track time must be delivered.
58. QC checks should be performed on all work at the time of completion. Work that fails to meet quality expectations should be corrected.

5.2.4 Number of Shifts Worked

The Shop is currently staffed on all three shifts. The rationale for having the Shop open on a 24/7 basis is:

1. the volume of repairs and maintenance necessitates working around the clock; and
2. Shop personnel need to be on duty at all times to be able to provide emergency road service (i.e., towing, jump starts, etc.).

At first blush this seems justifiable; however, when this operating mode is considered fully, it actually does not make sense.

It is true that FEMS currently faces an extraordinary backlog of repairs and maintenance. While it is tempting to think that the way to address this problem is to work around the clock to keep up with the demand for services, the real solution is to work smarter, not longer, hours (Section 5.3.7 discusses our approach to eliminating the backlog). There are a number of key flaws in the logic about working around the clock:

1. Analysis of mechanic time in FASTER strongly suggests that the night shift is not as productive as either the day or evening shifts.³⁹ This is partly due to lower staffing levels

³⁹ 13% of total labor recorded in FASTER during the last 6 months was recorded on the night shift; 56% was recorded on the day shift; and 32% was recorded on the evening shift.

on the night shift, but more likely a function of the quality of shift supervision and mechanic oversight.

2. Since the parts department is not open at all times, after-hours repairs must be put on hold if a needed part is unavailable.
3. Manufacturer's support/consultation resources are not open at night, meaning any repair requiring such resources must be deferred until they are open anyway.
4. Thin staffing on the night shift is a safety issue, as workers reportedly frequently end up working alone in the Shop. Additionally, some repairs are more easily accomplished with more than one mechanic. This help is more difficult to obtain if the shift is thin.
5. Any work requiring a machinist or welder cannot be accomplished because those personnel do not work at night.

Additionally, the rationale that Shop personnel need to be able to provide road service does not provide sufficient grounds to keep the Shop open around the clock. The real solution to a need for 24/7 road service is to contract with a towing company to provide such services on an as-needed basis. The main reason for doing this is to keep Shop personnel working on vehicles. Pulling Shop personnel from the floor to provide road service keeps them from their primary mission. In terms of value-added, an experienced mechanic adds more value turning a wrench than towing a vehicle. The latter can be done by someone who does not possess the highly specialized knowledge that a mechanic has.

Often it does not make sense to undertake a repair or a step of a repair process, if the work cannot be completed in the time available. In this respect, interruptions in the form of road service requests can delay the completion of some repairs because there is no point in starting new work once the mechanic returns to the floor.

Finally, studies of multitasking have clearly demonstrated that when people are interrupted – even for a moment – from a task that demands attention, they lose focus and have to take additional time to get back up to speed on the task.⁴⁰ This applies to the work that mechanics do, and it argues against interrupting them to provide road service.

5.2.4.1 Moving from Three Shifts to Two

The Project Team is not aware of any other fleet shop (emergency services or not) that works three shifts. In terms of best practices that we have researched and observed, we believe that elimination of the night shift should be considered, as should elimination of weekend hours. We believe these changes would offer some real advantages.

⁴⁰ See, for example, some of the studies mentioned in <http://www.thenewatlantis.com/publications/the-myth-of-multitasking>

The most important is that it would provide two foremen per shift to oversee Shop operations. One foreman could oversee repairs and the other PM. Having two foremen would enable each to engage more with the mechanics they supervise. The administrative aspects of running each shift would be spread out, and they would serve as a backup for each other when one was absent.

Moving to two shifts would also bolster staffing on the day and evening shifts because the personnel currently assigned to the night shift could be transferred to one of the two remaining shifts. This would mean that more personnel would be available to do tasks that require more than one mechanic.

Additionally, shutting down the night shift would result in financial savings in terms of reductions in overtime and electricity costs.

The same arguments apply for the elimination of weekend hours.

5.2.4.2 Summary of Findings

52. Keeping the Shop open on a 24/7 basis does not improve Shop throughput.
53. Mechanics working the night shift do not receive adequate supervision or support.
54. Mechanics working the night shift frequently work alone – a dangerous practice.
55. Pulling mechanics from the Shop floor to provide road service interferes with maintenance and repair operations.

5.2.4.3 Recommendations

59. Terminate night and weekend shifts, and reassign the workers on the night shift to the day and evening shifts.
60. Assign one foreman on each shift to lead repair operations and the second foreman to lead PM.

5.2.5 Contracting for Fleet Management and Repair Services

This report would be incomplete without discussing the concept of FEMS outsourcing fleet management and repair services. Contracting is used in many best-practice fleet operations. The Project Team was impressed by the organization, functioning, and level of commitment readily apparent in the MPD Shop – an operation which is outsourced. Additionally, the Project Team was impressed by the BFD's use of contracting for its parts supply.

5.2.5.1 Outsourcing in the Metropolitan Police Department Shop

The MPD Shop is run – from top to bottom – as a business. The MPD Fleet Director is a career fleet management professional, as is the contractor's lead. The MPD Shop is a customer service-based system, and each and every protocol, procedure, system, and performance measure is geared toward and predicated on productivity. PM and worker safety are consistent philosophies

and preeminent goals of the MPD Shop. Measuring the productivity and performance of every mechanic is performed daily through the proper use of FASTER. QC is built into the system with appropriate checks and balances at all levels of the hierarchy (both within the contractor's operation and within MPD's). The administration of the MPD Shop thoroughly understands the demands placed on the vehicles under its auspices, but it also understands the factors outside of its control, such as the parts supply chain, and it has contingencies in place to address those factors in the same way that companies such as Hertz or Avis do in their operational models. For example, according to the MPD Fleet Director, the MPD contractor orders more tires than would otherwise be needed in the month preceding the Daytona 500 race, because the contractor knows that its tire manufacturer shuts down all operations for a month and focuses exclusively on supplying that race. This kind of detailed industry knowledge is critical to keeping a fleet running and to the success of MPD's operation.

The contrasts between the two operations are starkly evident. It is true that the MPD Shop focuses almost exclusively on light- and medium-duty vehicles; however, the business practices, use of management information, and level of professionalism provide a readily accessible model for FEMS to consider seriously.

5.2.5.2 Parts Operation Outsourcing in the Boston Fire Department Shop

The BFD outsources its part inventory and ordering processes. The BFD Deputy Commissioner of Administration and Finance indicated that this has proven extremely beneficial for a number of reasons. First, the BFD does not bear the cost of the inventory until a part is actually used on a vehicle. Second, parts are available immediately because the contract specifies parts availability reliability. Third, the system allows the BFD to more accurately and economically match the cost of inventory with its operational needs. This is a best practice that FEMS also needs to strongly consider adopting.

5.2.5.3 Outsourcing Options Available to FEMS

Positions in the AD that could be outsourced are depicted in shaded blue squares and/or blue type in Figure 32 (on page 101).

There are four basic approaches to outsourcing all or part of the Shop operation that FEMS could pursue:

1. Outsource everything, including work order creation, PM and repairs, and parts inventory control and ordering, for all classes of vehicles.
2. Outsource all light- and medium-duty apparatus PM and repairs, retaining only heavy-duty apparatus maintenance and repairs (see Section 5.3.2.4).
3. Outsource the parts operation (see Section 5.3.2.6).

4. Establish an SLA with MPD or other suitable agency for the maintenance and repair of light-duty apparatus (see Section 5.3.2.7).

Consideration of any outsourcing model would require a detailed cost analysis and feasibility study to weigh out the pros and cons of such a momentous change in the way the AD does business, and this is well beyond the scope of the current study. The MPD underwent this transformation several years ago, and its leadership would be an extremely valuable resource to guide FEMS in such a study and possible change.

We believe that higher quality operations and results could be obtained by outsourcing the operations of the Shop (option #1, above). Outsourcing in this manner affords FEMS a rapid way to obtain a professional fleet industry management and operation of the Shop. The primary advantage of outsourcing the entire operation is that a private-sector vendor has a built-in financial incentive to hold foremen and mechanics accountable to meeting performance objectives. This incentive is not present in the public-sector setting as it now exists. A professional fleet management vendor will need to put new processes, procedures, and metrics in place. The vendor will have the expertise and experience to accomplish this rapidly (presumably, this will be demonstrated in the selected vendor's prior performance and client references). FEMS will be able to work collaboratively with the vendor to establish service expectations, and the vendor will decide how many personnel it needs to provide in order to meet those expectations. A strategic system of performance awards would aid in making the contract attractive to national, reputable service providers. FEMS could also specify that the winning vendor would need to hire incumbent mechanics whenever possible.

At the *very least*, the AD should divest itself of all responsibility for servicing light- and medium-duty apparatus, as these repairs can almost always be done at a vendor's shop. It makes no sense for heavy-duty mechanics to perform maintenance and repairs on light- and medium-duty equipment when such servicing can be accomplished by mechanics with training and experience appropriate to light- and medium-duty vehicles. Splitting off these two classes of vehicles will lessen the Shop's workload and allow FEMS mechanics to focus on the most mission-critical equipment.

5.2.5.4 *Summary of Findings*

56. Outsourcing represents a faster and more comprehensive means to afford the AD the expertise, professionalism, and quality performance it so urgently needs.
57. Outsourcing of light- and medium-duty vehicles is a viable means to decrease the AD workload and to keep the Shop focused on providing services that are mission-critical and more difficult to obtain elsewhere.
58. There are other fleet operations in D.C. Government and the region with which FEMS could establish an SLA to perform certain repairs.

5.2.5.5 Recommendations

61. FEMS should undertake a feasibility study of the use of a contracted fleet management system similar to the one in use in MPD.
62. If the decision is made not to contract out all Shop services, then FEMS should explore other opportunities to contract out for services, including for light- and medium-duty vehicles, towing, and parts supply.

5.2.6 Personnel Qualifications and Training

Over the last 10 years, the emergency services fleet industry has evolved in terms of professional competencies. Where firefighters on formerly performed a lot of repairs on fire apparatus, the national trend has strongly evolved towards using professional mechanics with automotive and emergency vehicle technician certifications. The two leading certifications are Automotive Service Excellence (ASE) and Emergency Vehicle Technician (EVT). In order to keep abreast of changes in complex technologies, diagnostic tools, and repair techniques, it is essential that FEMS mechanics and foremen have these credentials. Requiring mechanics to have obtained ASE certification is the industry standard in the fleet management profession. In the emergency services fleet management arena, EVT has become the preferred standard (in addition to requiring that mechanics have ASE certification).

5.2.6.1 Lack of Access to Training and Certification

Training and certification is a sensitive issue among Shop personnel. One of the main concerns of everyone affiliated with the AD was the sore lack of available training. During the course of our interviews and inventory we spoke to both foremen and mechanics about certifications and training. We found that there is not a lot known within the Shop about the levels of certifications personnel have. Many with whom we spoke did not seem to think training was that important in the big picture. Surprisingly, the bulk of that view came from the foremen.

Discussions with mechanics and Shop leadership revealed that many mechanics had not received *any* technical training in several years. Most mechanics do not receive any other formal training other than that which they pursue on their own. The only “training” any of the mechanics and foremen reported receiving on the job was a familiarization offered by original equipment manufacturers (OEMs) upon the acquisition of new units. This does not constitute meaningful training because these sessions are only designed to acquaint mechanics with the location of basic systems and equipment. Familiarizations are not in-depth training on new developments in engineering, and they are too infrequent to keep mechanics apprised of the ever-changing information they need to conduct warranty repairs and stay abreast of industry innovations and trends. Rather, this type of regular, in-depth training should be conducted by OEMs as a contractual requirement for of all future vehicle procurements.

Training in FASTER is another critical area found to be lacking. During our interviews we heard repeatedly and often, from all levels of the organization, that there was a general lack of any significant training in FASTER, resulting in a lack of understanding as to why FASTER is so important to the success of the organization (see Section 3.3.4, specifically the third paragraph). A representative of the DPW FASTER Administrator delivered some training to FEMS personnel, but this occurred some time ago. The training was spotty and has not been as comprehensive or in-depth as it needed to be, as evidenced by the AD's poor utilization of FASTER. This needs to change.

It was apparent to the Project Team that most Shop personnel with whom we talked about training were eager to be trained and were frustrated at the lack of availability or incentives in this respect. Training and certification in ASE and EVT is available elsewhere in D.C. Government and locally in the National Capital Region. DPW has in-house instructors that can be used to train FEMS Shop personnel, and Montgomery County Fire-Rescue's Fleet Division is a National EVT Testing Center. Given the proximity of these resources, it is vital that Shop personnel be able to obtain and maintain the industry-standard certifications of ASE and EVT.

5.2.6.2 Lack of Documentation of Training and Certification

When the Project Team requested training records and certification records we were informed that none could be found. Because there are no records, and because those in management positions do not seem to know about the training and certifications of Shop personnel, we cannot report on the number of mechanics in the Shop who have acquired certifications. The Project Team was told that all new and recent hires are required to have these certifications; however, no records were available to demonstrate compliance along those lines. It is equally hard to determine who among the veteran Shop staff has this training, because there is no credible information on certifications mechanics or foremen hold.

Being able to document the training and certification of Shop personnel would be essential in defending the District from a lawsuit alleging mechanic error or negligence on the part of FEMS in not providing suitable training for its Shop personnel. Additionally, mechanics who work on emergency vehicles without proper knowledge (usually demonstrated through certification) can void OEM warranties on expensive apparatus, as warranties often contain specific exclusions based on improper installation, repair, or alterations.

FEMS subscribes to Target Safety, an online learning management system with features that permit delivery of training online as well as documentation of training and certification of fire service personnel. Target Safety should be similarly used for Shop personnel.

5.2.6.3 Training and Certification Required for Promotion

One of the possible problems with incentivizing training and certifications in the current system is that all mechanics are the same pay grade irrespective of the training and certification they

may possess. Many years ago, mechanics in the AD were of differing pay grades; however, at present, all mechanics are Grade 11 in the D.C. Department of Human Resources pay classification system because of a collective bargaining agreement passed some years ago. This may act as deleterious disincentive to get additional training at differing or higher levels.

Promotions should require that a candidate possess advanced certifications (e.g., ASE Master Technician and Master EVT) and a demonstrated commitment to training and excellence.

5.2.6.4 *Summary of Findings*

59. There are no records about mechanics' training or certifications.
60. Shop personnel are hungry for training.
61. There is little encouragement or assistance given to Shop personnel to pursue professional training and continuing education.
62. There is little emphasis placed on mechanics obtaining nationally recognized certifications, such as ASE or EVT.
63. Training on FASTER has been inadequate.

5.2.6.5 *Recommendations*

63. The AD should establish as a minimum standard of employment for all current and future mechanics to obtain ASE and EVT certification. An additional requirement should be established that all subsequent promotions of personnel to the foreman level must have, or obtain within a prescribed timeframe, both the ASE Master Technician and Master EVT certifications.
64. The AD should immediately update its records on each mechanic and foreman with respect to training obtained, current certifications possessed, and any needed professional development/continuing education.
65. The AD should use the Target Safety application to track the training and certifications of Shop personnel. Additionally, the AD should explore how Target Safety may be used to deliver relevant continuing education programs to its Shop personnel.
66. Professional Development Plans for all Shop employees should discuss professional standards for productivity and include means for AD personnel to improve their knowledge, skills, and abilities.
67. The AD should create incentives (e.g., tuition reimbursement and pay adjustments) for fleet supervisors and managers to secure certifications from ASE, EVT, American Public Works Association, Association of Equipment Management Professionals, NAFA Fleet Management Association, or other suitable industry associations.⁴¹

⁴¹ For additional information, see www.apwa.net; www.nafa.org; www.aemp.org

68. The AD should budget for a minimum of 40 hours of technical training per employee annually.
69. The AD should explore the availability of local and in-house training opportunities.
70. The AD should establish an updated and comprehensive training program on the importance of FASTER, its use, why information should be captured, what data should be tracked, and why data are essential to the success of the AD.

5.2.7 Workforce Morale

Early in the study, it became quite apparent that there is a dichotomy in the Shop between some with a strong sense of mission and others who are dispirited. There is, however, no question that the vast majority of personnel are dedicated to FEMS' extremely important Mission and Vision of FEMS which, respectively, are:

“... to preserve life and promote health and safety through excellent pre-hospital treatment and transportation, fire prevention, fire suppression and rescue activities and homeland security awareness.”

“... to be a performance-based organization in which a well-trained, multi-disciplined skilled workforce utilizes state-of-the-art equipment, technology and apparatus to provide the highest quality of Fire and Emergency Medical Services.”

On the other hand, there is a palpable sense of low morale and disincentive from some personnel, which may be attributed to years of chronic operational dysfunction. Shop personnel appear to receive low prioritization when it comes to organizational support, investment, and recognition. They are in the precarious position of being subject to blame when apparatus fails and face great pressure to repair apparatus when they do. The lack of training (discussed in Section 5.2.6.1) is a good example of the lack of support mechanics feel. So, too, is the fact that Shop personnel need to buy expensive tools (in excess of those they are required to own as a condition of employment) simply to be able to do their jobs. Some mechanics have spent as much as \$10,000 on tools during their FEMS employment. These are tools that ordinarily would be provided by the Department, based on our past experience.

There continues, however, to be an esprit de corps among the Shop personnel – stronger than one might expect given the conditions under which they work. The people with whom we spoke espoused a desire to do the right thing and to keep FEMS apparatus on the road because they recognize the pivotal role the fleet has in the delivery of critical fire and emergency medical services. This is extremely laudable given conditions at the Shop.

The project team additionally found that there are HVAC, housekeeping, and hygiene issues that make for a challenging work environment. For example, the Shop is filthy, hot in the summer, and is cluttered and dark – in comparison to many other shops we have seen.

5.2.7.1 *Summary of Findings*

64. Esprit de corps among Shop personnel can be considered strong, although morale remains lower than it should be.
65. Poor working conditions and depressing physical surroundings contribute to demoralization.
66. Lack of emphasis on the FEMS mission and vision along with varied levels of training and team spirit has resulted in an uneven sense of purpose and morale.

5.2.7.2 *Recommendations*

71. FEMS should improve the working conditions at the Shop, by making a concerted effort to improve environmental conditions and by taking steps to ensure that all employees are aware of and embrace the FEMS mission, vision, goals and objectives. This could be achieved through targeted training and team building activities.
72. AD leadership should take steps to ensure that the organization takes a mission driven approach to running its operations. This is particularly important as it relates to line level operations and would be a key consideration when developing and codifying standard operating procedures.

5.2.8 *Safety*

Automotive Shops are dangerous places. High noise levels, hazardous materials used in repair processes, mechanical devices (such as lifts, jacks, and impact wrenches), cutting tools, etc. all pose threats to worker safety. In 2011, the worker fatality rate for automobile mechanics was 3.9 per 100,000 full-time equivalent workers (FTEs) – greater than that of firefighters (2.5 fatalities per 100,000 FTEs).⁴² Since 2007, there have been 11 reported fatalities and over 15,000 hospitalizations from injuries from automotive lift accidents.⁴³ For these reasons (and others), numerous Occupational Safety and Health Administration (OSHA) regulations apply to these vehicle maintenance facilities.⁴⁴ OSHA regulations speak to workers' right-to-know (e.g., ensuring Material Safety Data Sheets are available for hazardous materials in use in a shop), personal protective equipment, tool maintenance, workplace cleanliness (e.g., spill cleanup and maintaining work areas free from clutter), and other topics.

The real risks of working in an automotive repair facility notwithstanding, safety appears to be a low organizational priority in the FEMS Shop. From a safety standpoint, the Shop is an accident waiting to happen. Given that FEMS places a high emphasis on safety of first responders, it seems incongruous that FEMS should not carry over this concern to the Shop, where workplace hazards are also abundant.

⁴² U.S. Bureau of Labor Statistics, http://www.bls.gov/iif/oshwc/foi/foi_rates_2011hb.pdf

⁴³ <http://ohsonline.com/articles/2013/06/28/osha-emphasis-program-targets-automotive-lift-injuries.aspx>

⁴⁴ These are codified at 29 CFR 1910. See <https://www.osha.gov/SLTC/autobody/> for a list of regulations.

The Project Team has been in numerous other vehicle maintenance and repair facilities in jurisdictions across the country. In virtually all of these other shops, safety has been of paramount concern and a constant practice. In most places, people entering a shop floor are required to wear safety vests and eye and hearing protection. Eyewash stations and emergency showers are readily identifiable and accessible. Safety is taken seriously.

In none of our numerous visits to the FEMS Shop did we see any common industry safety practices in effect. Shop personnel, uniformed responders, and shop visitors routinely wander around without basic personnel protective equipment such as safety vests (or uniforms with high-contrast, retroreflective striping) and eye and ear protection. The eyewash station at the Shop was hard to locate, filthy, and had spigots which were uncapped (see Figure 33).

It was also reported that oil-saturated ground and asbestos have been discovered at the Shop. Figure 34 shows a work area in the Shop covered in oil and water, both of which pose slip/fall hazards for workers. This photo is a marked contrast to Figure 35, which was taken in the Montgomery County (MD) Fire-Rescue Service's Central Maintenance Facility.

It was reported to the Project Team that Shop personnel frequently work alone on the night shift. This practice is *extremely* dangerous and contravenes basic shop safety practices that would be considered industry norms. If a worker were to become incapacitated for any reason, it might be hours until that person was discovered.

Figure 33. Dirty Emergency Eyewash Station in the Half Street Shop



Figure 34. Slip/Fall Hazard at FEMS Shop



Figure 35. Montgomery County Fire-Rescue Central Maintenance Facility



Figure 36. Safety Reinforcement at the MPD Shop



The contrast in adherence to common safety practices between the FEMS Shop and the Metropolitan Police Department (MPD) Shop on West Virginia Avenue, NE is marked, and one need only travel there to see good safety practices in effect. For example, the vendor at the MPD Shop conducts a *daily* safety briefing with all Shop personnel. A safety message of the day is communicated during the briefing, as are lessons learned from accidents which have occurred at other Shops run by the vendor. Mechanics all wear uniforms with high-contrast, retroreflective striping, and even administrative personnel working in the work order writing area wear safety vests. Figure 36 shows an example of the MPD Shop's organizational commitment to safety.

5.2.8.1 Summary of Findings

67. Basic safety practices are not in evidence at the FEMS Shop.

5.2.8.2 Recommendations

73. FEMS should promulgate and closely enforce a policy on Shop safety. This policy should comport with industry standard practices, applicable portions of NFPA 1500 (Standard on Fire Department Occupational Safety and Health Program), and applicable OSHA regulations.
74. FEMS should ensure that all Shop personnel are issued a complete set of appropriate personal protective equipment and that a sufficient quantity of replacement equipment and disposable items are maintained continuously on hand to ensure that all Shop personnel and visitors are adequately protected at all times when on the Shop floor.

75. Shop personnel should receive regular safety training and updates in accordance with OSHA guidelines and commonly accepted industry practices. This includes any specialized training required to operate lifts, cutting or welding equipment, tow trucks/wreckers, or any other vehicles and/or equipment Shop personnel may be called upon to operate.

76. No one should be permitted to work alone in the Shop at any time.

5.2.9 Driver Training

As noted in Section 5.1, FEMS apparatus accumulate a lot of mileage and engine hours under severe conditions. All classes of apparatus respond on a lot of runs. District streets are congested and can frequently be a rough ride. In combination, these factors take their toll on the apparatus in terms of wear-and-tear.

But there is another problem that contributes to the poor condition of the apparatus – driver abilities. FEMS does not require its apparatus operators to pass the U.S. Department of Transportation’s Emergency Vehicle Operators Course (EVOC). Every probationary member of the Department must become certified by the Department as a “driver” before being released from probation; however, this departmental certification is based on the subjective rating of the probationer’s company officer and does not meet any national standards.

Furthermore, the process to become a “technician” (the primary driver of a given piece of apparatus on a given shift) does not include an EVOC class or training on the inspection and operation of that apparatus.⁴⁵ Technicians in most other departments are expected to be thoroughly knowledgeable about all aspects of the operation, inspection, and in-station maintenance of the vehicle(s) to which they are assigned. This clearly is not the case in FEMS, as a number of technicians with whom we spoke during our inventory process did not know how to access basic information from the vehicles’ on-board computers. (This was not a large percentage of the technicians, but it was enough to be noted as a concern.)

Compared with the driver education/certification process of other fire and EMS agencies and with national standards, FEMS driver education/certification is lacking. While we are unable to draw a direct statistical correlation between this gap in driver abilities and its effect on the condition of the apparatus, the collective experience of the Project Team suggests to us that implementation of a formal EVOC program coupled with formal training for technicians on the inspection and in-station maintenance of their apparatus would be helpful in keeping the fleet in better shape than it is.

⁴⁵ The process to become a technician involves passing an area geography test for the company’s “first-due” area, then passing a written test on pump and hydraulics given at the Training Academy, followed by a practical test on either pump operations (for an engine company) or aerial ladder operations (for a truck company). If the candidate passes both the written and the practical test, then the candidate is administered a driving test. Selection of technicians is based on a combination of test results and seniority (in the Department and in the station).

5.2.9.1 *Summary of Findings*

68. FEMS does not require apparatus operators or technicians to pass an EVOC course as part of their driver training program.
69. Apparatus technicians are not formally trained in the operation, inspection, and basic in-station maintenance of apparatus.

5.2.9.2 *Recommendations*

77. FEMS should implement formal EVOC training for anyone who will operate any emergency apparatus.
78. FEMS should implement a formal technician training program for all technicians. This training should include the vehicle inspection and deficiency reporting process, as well as how the apparatus should be maintained in the station and operated on the road.
79. FEMS should consider authorizing in-station personnel to effect simple repairs such as changing burned-out light bulbs in simple applications found on apparatus. This should not involve the repair of the fixtures themselves, nor include the repair or tampering with any wires connected with those appliances, but minor maintenance tasks only.

5.3 *Process Issues*

The problems in the AD do not rest solely at the feet of the people who work there. There are numerous process issues that confound the mechanics and administration of the AD. This section discusses some of the most glaring and relevant process issues; however, as the reader is undoubtedly aware, the question of process issues permeates virtually every discussion in this report. Addressing process issues may be easier than addressing some of the other types of problems facing the AD; however, this is not to say that fixing process problems will be easy.

5.3.1 *Preventative Maintenance*

If the Project Team could identify only one issue to correct, it would be the virtual absence of a PM program in the AD. In every smoothly operating fleet with which the Project Team is familiar, PM is considered a “sacred cow.”

5.3.1.1 *Why Preventative Maintenance is Necessary*

The high call volume that FEMS handles takes its toll in wear-and-tear on the apparatus. It is simply impossible to subject apparatus to the 24/7 beating that most FEMS vehicles endure, not maintain them, and then expect them not to break down. Deferred maintenance does not defer the problems – it simply makes them more expensive to fix when they do emerge. As the famous Midas Muffler commercial says, “You can pay me now, or you can pay me later.” PM is the best way to catch such problems early.

PM is a high priority for any fleet of any kind. In the fire/EMS business, PM is doubly important given that it is not possible to put out fires, rescue people, and bring sick and injured people to a hospital without functioning emergency vehicles. Ambulances and fire apparatus are very expensive. Maintaining them rather than repairing them simply makes sense.

National Fire Protection Association (NFPA) Standard 1915 (Standard for Fire Apparatus Preventative Maintenance Program) addresses the minimum expectations for a comprehensive PM program. The benefits of implementing a PM program in compliance with NFPA 1915 are many. First, maintaining a vehicle is less expensive than repairing it. Second, vehicles which undergo PM are more likely to have a longer lifespan. Third, PM reduces time that a vehicle is unavailable for use in the community by reducing the chances of needing length repairs. Finally, demonstrating adherence to an NFPA 1915-compliant PM program reduces the chance of a maintenance-related untoward event and possible resulting lawsuits.

5.3.1.2 Preventative Maintenance in FEMS

Unfortunately, there is no semblance of a PM program in place at FEMS. For the most part, apparatus issues are addressed only after a failure – not in a proactive manner. This practice is not in line with industry standards, and it fails to meet the “common sense” test. Almost any car owner knows to replace brake pads *before* damage to the rotors occurs. Doing this means that only the pads need to be replaced – not the entire braking system.

The existing “PM program” consists of a single mechanic who travels from station to station, changing oil and filters, and assessing each vehicle to spot any pending major problems. Virtually none of the persons whom we interviewed felt that the services the roving mechanic provides are true a PM. Rather, they felt the roving mechanic performs a “mini-PM,” which does not in any meaningful way adequately address the complex needs of a comprehensive PM program. Performing a real PM on a piece of fire apparatus can take as long as a week.

5.3.1.3 Issues in Implementing a PM Program at FEMS

In order to have a working PM program, a viable Ready Reserve fleet *must* exist for all vehicle types. This is *vital* to the implementation of a comprehensive PM program because a PM program must be user-friendly for firefighters in the field. Extended change-over processes (see Section 5.3.5) will set the PM program up for failure. The PM regimen must be strictly followed, and this is less likely to happen if it creates significant disruption to the end users.

The lack of adequate Shop floor space will be a major hurdle to overcome in establishing a PM program. A large portion of the service area needs to be *dedicated* to PM. According to Chatham Consulting, Inc., a fleet services management consulting firm, approximately one-third of the work bays in a shop should be dedicated to PM.⁴⁶ This amount of space is simply not

⁴⁶ Chatham Consulting, Inc., “Preliminary Final Report on Fleet Maintenance Facility Planning and Consolidation Evaluation for City of Rochester, Minnesota,” November 2007, p. 22.

available in the current facility, given its current configuration and the massive amount of repair work in progress.

Staffing will be another major hurdle in the development of a proper PM program. Effective fleet maintenance depends upon an effective PM program, and an effective PM program should have mechanics splitting their time nearly equally between repairs and PM. With current staffing levels, the Shop is barely able to effect repairs. Implementing a proper PM program will, initially, increase the workload. Once the benefits of the PM program begin to accrue and the fleet is gradually replaced, however, the demand for repairs should decrease the workload. This argues for the temporary increase in mechanic staffing that is discussed in Section 5.2.2.

5.3.1.4 *Summary of Findings*

70. The absence of a PM program is a *severe* detriment to the FEMS fleet. PM saves money, keeps apparatus in service in the community more, and ensures lengthens the expected service life of apparatus.
71. The mobile servicing of apparatus currently being performed should not be confused with, nor should it take the place of, a real PM program.
72. Having a viable Ready Reserve fleet is a key factor in the success of a PM program.

5.3.1.5 *Recommendations*

80. Implementation of a comprehensive PM program in accordance with NFPA 1915 ***must*** be made a ***top*** priority. This point cannot be overstressed.
81. FEMS policy should ensure that apparatus is taken to the Shop for PM when it is scheduled, without fail.

5.3.2 *Best Practices*

Based on the Project Team's observation of operational processes in place and engrained within the operational and management culture at FEMS, a number of process issues permeate the system and hamper everyday practices. The following section presents a number of fleet "best practices" that could be implemented within the AD to improve operations. Some of the best practices describe below have simply been accepted as industry standard practices, while others are fairly cutting edge. We recommend that FEMS give serious consideration to adopting all of these practices as a way of addressing findings and shortcomings described in this report. APPENDIX I provides a suggested timeline for implementation of these best practices.

5.3.2.1 *Preventative Maintenance*

As fully discussed in Section 5.3.1, a strong PM program is a best practice and integral to the sound fleet operation of any fire department. PM is, at its core, a universally accepted industry standard which is embodied in both NFPA 1915 and private sector fleet operations. Any fleet management system that does not embrace and incorporate PM into its core mission is sorely

lacking in best practices processes. Of all the best practices cited herein, the immediate establishment of a comprehensive, dedicated, regularly scheduled, and assiduously adhered to PM program is without question the most critical best practice that FEMS needs to adopt.

In general, best-practice fleet maintenance shops do two types of PM: an annual, bumper-to-bumper PM, and a more frequent, lower-order PM (essentially an oil change and quick check-up) which based on mileage (which varies by vehicle class and assignment) or engine hours (usually about 250 engine hours).

5.3.2.2 *Strict Timekeeping*

Every well-managed, smoothly running shop is strict about its mechanics reporting their time assiduously. Mechanics need to clock in and clock out of vehicles as soon as possible because accurate timekeeping is *essential* to understanding the labor costs of maintaining a given vehicle. For example, in the MPD Shop, mechanics will clock into one vehicle, initiate an oil change by draining the oil from the vehicle, clock out of the vehicle and into another vehicle to conduct work on the other vehicle while the oil is draining from the first. When the oil is finished draining, the mechanic will clock out of the second vehicle and back into the first to continue needed work on that vehicle. In this manner, mechanics maximize their productivity while ensuring that FASTER has a much more accurate accounting of the actual time spent on each vehicle. This yields much more useful management information about how productive each mechanic is as well as what it costs to maintain each vehicle.

In current practice in the FEMS Shop, mechanics routinely stay logged into vehicles while they are working on other vehicles, taking breaks, etc. or do not log into vehicles at all.⁴⁷ This renders the data in FASTER virtually useless for managing Shop operations or the overall fleet. For example, as was noted earlier, it is not possible for us to calculate the Total Cost of Ownership of any vehicle in the FEMS fleet because required data have not been captured in FASTER.

The AD should issue and strictly enforce a policy on timekeeping. FASTER should be configured to capture time for a range of activities so that the AD leadership can better manage personnel and make more informed decisions about vehicle maintenance and replacement.

5.3.2.3 *Key Performance Indicators*

Performance metrics, or key performance indicators (KPIs), are used in virtually every field of endeavor. Best-practice organizations of all types have KPIs that are widely understood and disseminated throughout the enterprise. These organizations use management data, in conjunction with other management tools, to monitor their productivity and keep the outcomes of their processes on target.

⁴⁷ See the earlier discussion on this in Section 5.2.2.1.

Some typical management metrics routinely evaluated in effective fleet operations are illustrated in Table 34, which was abstracted from FASTER data. As can plainly be seen, FEMS falls far short of industry targets for each of these important metrics.

Table 34. Typical Fleet Industry Key Performance Indicators

PERFORMANCE MEASURE	DESCRIPTION	INDUSTRY TARGET	FEMS COMPLIANCE
Fleet Availability Rate	The degree to which the fleet service provider is able to ensure the regular availability of fleet units to their user departments. Availability rates should be highest for mission-critical fleet units	95%	70%-86%
PM Program Compliance Rate	Measures the number of PMs performed on the date scheduled. A low compliance rate indicates that PMs are not being performed regularly. A high PM compliance rate is a basic building block for an effective maintenance and repair program.	95% on-time	8% on time >80% showing as Past Due
Scheduled Repair Rate	Measures the portion of all repairs identified and conducted in a controlled, planned manner. The combined purpose of the PM program, operator inspections, and service writing is to identify and take care of problems in a planned, scheduled manner so they do not result in unscheduled and costly breakdowns	50 to 66%	22%
Road Call/Tow Rate	Measures the percentage of all repairs conducted on broken-down or towed vehicles that cannot be driven to the shop. In combination with scheduled service rate, it provides an indication of PM program effectiveness.	2%	8%
Come-back Rate	Measures the percentage of time a customer returns a vehicle or piece of equipment back to the shop for the same problem within a specified period of time. It is a measure of service quality that reflects the accuracy of service writing and diagnostic activities as well as repair quality	1%	20%

In FEMS, examples of shortcomings in the collection and use of management data include inconsistent data capture practices, limited data validation and accuracy verification processes, poor usage of reports to monitor activity or to enable informed management decisions, and a lack of KPIs to evaluate, measure, and assess the operational effectiveness of the organization.

The AD needs to develop KPIs which address its need to manage its operations. These KPIs should form the core of daily, weekly, and monthly reports which show how the AD is meeting its performance objectives and how individuals within the AD are contributing to that overall mission. By sharing these metrics transparently, everyone within the AD will have a common incentive to keep their individual and collective performance at expected levels. AD and FEMS leadership should review relevant KPIs daily so they can stay on top of managing the fleet.

In addition to the KPIs described in Table 34, which are system-level KPIs, the AD needs to collect, track, and communicate some basic KPIs at the level of individual mechanics (see Section 5.2.3). These individual-level KPIs can be used by first- and second-level supervisors to

gauge how each mechanic is doing relative to his/her peers. Examples of individual KPIs include measures of how many “come-back” repairs occur within 30 days on a given mechanic’s work, and through-put expectations in terms of direct labor, indirect labor, and non-logged time.

5.3.2.4 Outsourcing Light-Duty Vehicles

Best-practice fire department fleet maintenance facilities focus exclusively on heavy-duty apparatus. Light- and medium-duty vehicles – including cars, vans, and most SUVs – are outsourced to standard automotive repair facilities. Doing this allow fire service mechanics with specialized training and experience to focus their efforts and training on diesel engines and complex fire apparatus rather than dealing with problems that virtually any mechanic should be able to address.

5.3.2.5 Outsourcing Towing

When a vehicle breaks down in the field and is unable to return to the shop under its own power, a mechanic is responsible for taking a tow truck out to retrieve the vehicle. This removes a mechanic from the Shop floor. Given that virtually any towing company with a heavy-duty wrecker could tow FEMS apparatus, it would be considered a best practice to keep a highly skilled heavy-duty mechanic focused on repairing and maintaining fire apparatus.

Towing should be outsourced to a firm capable of towing any vehicle in the fleet. DPW and several commercial towing companies in the immediate area have this capability. The broken-down apparatus can then be dropped off at the shop, and mechanics would not have to stop working on other vehicles.

Reasonable performance standards should be embedded in any towing contract. For example, the contract (or service-level agreement) should ensure that an appropriate towing vehicle will arrive on the scene within one hour for 90% of the requests for service and within two hours for all requests for service, irrespective of the time of day that the towing request is made.

5.3.2.6 Outsourcing Parts Supply Operation

As discussed in Section 5.2.5.2, the BFD contracts out the parts department of its shop. This is a best practice that offers FEMS several advantages. First, it will lower inventory carry costs for FEMS. Parts would not be billed to FEMS until they were used, although they would be available for use because the availability of parts would be contractually guaranteed by the vendor. Second, having a vendor would increase the accountability and cost recordkeeping for parts. At present, there is virtually no accountability for the use of any parts. This means that parts could – theoretically – be being diverted to personal use without much chance of detection. Furthermore, since the costs of consumed parts are not being assigned consistently or accurately in FASTER to vehicles being maintained or repaired, it is virtually impossible to accurately gauge the true Total Cost of Ownership of any vehicle. This contributes to the inability to accurately determine vehicle lifecycle costs (see the earlier discussion of life cycle costs,

beginning on page 76). Finally, use of a parts vendor would bring a much-needed measure of professionalism and organization to a critical function within the Shop.

BFD's parts operation is responsible for ordering, stocking, and tracking everything the BFD Shop uses, including uniforms, jacks, lifts, and fluids. This lowers costs and enables the Department to more closely align inventories with operational needs.

The City of Boston also contracts out parts inventory management in its Police Department and its Central Fleet Maintenance operation. The City has had so much success with the outsourcing of parts services that it is considering consolidating all of its parts vendors under one contract for all fleet operations citywide.

The BFD is not the only example of a fire department outsourcing its parts operation. The City of Albuquerque Fire Department outsources its parts operation through a citywide parts outsourcing arrangement.

We believe that it would be beneficial for FEMS to outsource the parts function even if the decision is made to retain other Shop functions in-house.

5.3.2.7 Service-Level Agreements

A number of best-practice fire/EMS departments with which the Project Team is familiar employ SLAs with other agencies to have their fleet operations service the department's apparatus. Most of these fleet service operations are run as businesses, and the financial structures, management, and success of those operations are predicated on an industry-standard fleet management business model. Notable examples include:

- Boulder, CO, where fleet services are under the auspices of the City of Boulder Facilities and Asset Management Division.
- Linden, NJ, where all repairs including transmission and major engine repairs are done in-house, as part of the City of Linden's internal budget, at no cost to the fire department. Linden uses no outside contracting except for ladder testing.
- Portland, OR, where City Fleet, a division of the City of Portland's General Services Bureau, is responsible for the repair and maintenance of Portland Fire and Rescue's administrative and support vehicles. City government transferred this responsibility to City Fleet in an effort to consolidate and centralize the city's vehicle maintenance. Portland has a separate division apart from City Fleet for heavy apparatus repair. Although City Fleet is responsible for repair and maintenance of the support vehicles, all costs associated with repairs, maintenance, and replacement are paid for by Portland Fire and Rescue via an interagency agreement with City Fleet.

One thing all of these systems have in common is that they are interagency entities which use SLAs to provide services to the fire/EMS agency. The other common thread is that these practices are tied to sound business models which create financial accountability and efficient fleet management systems.

FEMS occasionally sends vehicles to other agencies (e.g., DPW) and is invoiced back for the cost of the work. FEMS also has had a short-term memorandum of understanding in place with D.C. Water to assist with occasional servicing needs.

As previously discussed, there are reasons to explore the possibility of outsourcing certain portions of the fleet. FEMS could explore formal SLAs with MPD, DPW, D.C. Water, the Washington Area Metropolitan Transportation Authority, and certain federal agencies, especially with respect to its light- and medium-duty fleet. An SLA with one or more of these agencies might prove to be an effective cost-saving measure that does not necessitate FEMS soliciting bids from external private sector vendors.

5.3.2.8 ZONAR Handheld Vehicle Checkout System

The ZONAR automated vehicle checkout system uses handheld radio-frequency identification (RFID) tag readers to ensure that vehicle operators conduct thorough vehicle checks. This system was developed for pre-trip inspections required in commercial fleet applications by the U.S. Department of Transportation, but it is beginning to be used in the fire and EMS setting. The BFD and Howard County (MD) Fire Department are both in the process of implementing the ZONAR system.

Implementation of the ZONAR system in FEMS would convert the missed opportunity created by skipping required morning checkouts into a means to funnel valuable information through FASTER to the AD. For example, if an apparatus operator identifies a deficiency during the daily checkout, the ZONAR handheld can automatically create a deficiency report and a work order in FASTER. In this manner, deficiencies can be systematically logged and prioritized for remediation. Finally, and most importantly, ZONAR ensures incontrovertible accountability for the performance of daily in-station vehicle inspections and the entry of work orders for the Shop.

5.3.2.9 Station-based Deficiency Reporting

Several jurisdictions reported using a computerized station-based deficiency reporting system to enable frontline personnel to submit timely deficiency reports in a systematic fashion. Some jurisdictions (e.g., Seattle and Montgomery County) had developed their reporting mechanisms using in-house IT capabilities, whereas others (e.g., Fairfax County and Boston) reported using COTS products.

A station-based reporting capability creates greater accountability because an auditable record of the submission is created and can be used for performance measurement purposes. Additionally,

such a capability allows fleet administrators to analyze submission information to identify trends and to create work efficiencies. For example, Montgomery County uses its reporting system to schedule mobile repairs and drop-offs of requisitioned disposable items such as vehicle fluids and replacement light bulbs.

5.3.2.10 In-Station Maintenance and Repairs

In best-practice fire departments, comprehensive PM programs begin in the fire stations. In agencies where the PM process works well, station personnel inspect apparatus on a daily basis and make minor repairs. In these jurisdictions, in-station maintenance by trained technicians is the first link in the PM chain.

5.3.2.11 Synthetic Oil

Synthetic motor oil is more expensive than conventional motor oil, but it costs more. Most fleets with which we are familiar have switched to synthetic motor oils because they perform (i.e., protect the engine) better and because the interval between changes can be extended. In the case of the FEMS fleet, the latter is a crucial benefit, as the lack of a viable PM program causes FEMS apparatus to go significantly longer in between oil changes than most other fleets would deem acceptable. Accordingly, using synthetic motor oils should be seen as a wise investment.

5.3.2.12 Vehicle Fluid Testing

MPD and BFD routinely send samples of motor vehicle fluids out for laboratory testing. Testing often identifies significant issues before major damage is done. For example, vehicle fluid testing can find small amounts of coolant in engine oil, allowing mechanics to fix a small leak before major damage is done. Testing transmission fluid for the presence of metals and moisture can identify a serious problem before the transmission fails.

5.3.2.13 Customer Satisfaction Feedback Forms

United Parcel Service (UPS) employs a best-practice customer satisfaction feedback system. When a UPS driver notes a deficiency during a pre- or post-trip inspection, a service request form is completed by the driver, and the vehicle is brought to a UPS shop for service. The next day, the form is left on the dashboard indicating exactly what the technician did with respect to the deficiencies noted by the driver. The driver then has the opportunity to provide feedback to the shop as to whether the repairs made were satisfactory.

MPD solicits feedback on the quality of its repairs and maintenance via a form that is left in the vehicle when it is returned to the unit to which it is assigned. These forms are filled out by the unit's Vehicle Maintenance Officer and returned to the MPD Shop. The forms provide valuable information to the MPD Fleet Manager and the Shop contract manager about the customer's satisfaction with the work. The feedback is used to improve operations and praiseworthy work is celebrated by posting the forms in a place where all can see them.

This is a simple and inexpensive technique that will build positive relations from the AD's end customers while also providing the AD with information it needs to keep its customers happy.

5.3.2.14 Best Practices Workgroup

The Department should convene a Best Practices Working Group (BPWG) which would meet on a regular (e.g., monthly) basis to identify, evaluate, and recommend for adoption best practices in fleet management from other jurisdictions. The value of a BPWG is that it would provide a continuous platform for identifying novel, successful approaches that could solve problems in the AD. Further, the Working Group would become the place where FEMS personnel could make suggestions for improvement and recommend best practices that they had heard about. Additionally, the BPWG could form collaborative relationships with people or groups in other jurisdictions that could prove beneficial over the long run.

The BPWG should have an e-mail address that is widely disseminated to facilitate input from FEMS members. It should meet on a regular basis in a consistent location. Consideration should be given to funding travel for BPWG members to visit jurisdictions with best practices that are promising for the District of Columbia.

5.3.2.15 Summary of Findings

73. There are numerous best practices that could be implemented in the AD and throughout FEMS that would improve the operations of the AD.

5.3.2.16 Recommendations

82. PM triggers should be expressed for each class of apparatus (and, in some cases, each vehicle model) and should reflect mileage, engine hours, age of the apparatus, etc., not just the number of days since the last PM.
83. The AD should issue and strictly enforce a policy on timekeeping. FASTER should be configured to capture time for a range of activities so that the AD leadership can better manage personnel and make more informed decisions about vehicle maintenance and replacement.
84. The AD needs to develop both system- and individual-level KPIs which are disseminated in daily, weekly, and monthly reports. AD and FEMS leadership should review relevant KPIs daily so they can stay on top of managing the fleet.
85. FEMS should explore the full range of possible outsourcing options, including contracting for all fleet management services or contracting for services for a portion of the AD workload, including towing, parts management, and/or light- and medium-duty apparatus. Establishment of SLAs with partner agencies should also be considered.

86. FEMS should implement a ZONAR pilot program in one or two stations to test the utility of the system to improve vehicle checkout accountability and deficiency logging/work order creation (see Section 6.1).
87. The AD should implement the FASTER Service Center or some other means to permit in-station reporting of deficiencies (see Section 6.2).
88. FEMS should permit trained technicians to effect certain authorized maintenance and repairs in stations (see Section 6.3).
89. The AD should use synthetic oil in all apparatus, especially since the time between oil changes can be so great at present.
90. The AD should regularly test vehicle fluids to identify contaminants that are indicators of pending engine problems.
91. The AD should implement a system to ensure that end users can provide feedback on the quality of services delivered in connection with maintenance and requested repairs.
92. The AD should implement a BPWG to identify, evaluate, and implement novel best practices from other jurisdictions.

5.3.3 Parts Operation

The inventory, or lack thereof, of parts immediately available for use by mechanics slows the pace of work in the fleet repair facility. This is the result of several factors, including how the shop uses the FASTER system, the absence of a specialist overseeing the parts inventory, and lack of standardization across the fleet. Just-in-Time parts inventory has become the norm in many industries. After all- the fleet maintenance facility is (or should be) in the business of maintaining and repairing apparatus, not in stocking massive amounts of parts. Still, parts necessary to affect repairs must be readily available to mechanics so that they may remain as productive as possible.

The FASTER system is capable of being configured to be much more useful in terms of inventory tracking. An effective parts inventory system should track the use of parts in each and every job. Pre-set minimum stock levels should be set in place so that orders are automatically generated when levels drop to a pre-determined level. In such a system, mechanics will more often find the part they need in stock – as long as everyone uses the system properly.

As discussed in Section 5.2.5.2, we believe that the parts operation should be outsourced. If the decision is made to keep the parts function in hours, then the Shop needs a parts inventory specialist. A mechanic, who graciously agreed to take on the role after the untimely death of the facility's previous parts specialist, currently holds the position. He is performing to the best of his abilities, but he is also being asked to handle several other roles within the facility – handling parts, interfacing with vendors, serving as a *de facto* foreman, and occasionally fixing fire apparatus. The parts specialist position should be filled with a parts professional.

The parts specialist has two issues to address as soon as possible. First, there is no computerized inventory, which means that the stock on hand can be both too large and too small. It is too large because FEMS must carry the cost of the inventory (currently estimated to be more than \$1 million in value). It is too small because ineffective parts accounting means that the Shop often does not have needed parts on hand, even when the need for such parts would be anticipated were a computerized ordering system in place. The second issue that the parts specialist must contend with is the lack of standardization across the fleet. This factor is out of the control of the parts specialist, but he or she will still have to provide parts for working on apparatus from many different manufacturers.

Lack of availability in the parts operation manifests itself in several ways. It reduces the productivity of the mechanics, increases the time needed to get a vehicle back in service, and results in parts disappearing from other vehicles.⁴⁸

5.3.3.1 *Summary of Findings*

74. Management of the parts inventory is poor.

5.3.3.2 *Recommendations*

93. Hire a parts inventory specialist as soon as possible, if it is decided not to contract out the parts function.

5.3.4 *Small Tools Repair*

Small tools refer to fire department tools that have small engines (e.g., circular saws, chain saws, and generators), hose and truck company appliances (e.g., nozzles and couplings), hand lights, and ground ladders. In an organization the size of FEMS there are literally hundreds of these essential tools. Even though they are not vehicles, these tools (especially those with engines) should be considered as much a part of the fleet management system as the rolling stock.

The AD Small Tools Section is located at the Shop and is currently “staffed” with a full-time frontline firefighter who is detailed once a month from his normal assignment to be the small tools repair mechanic for half of his 24-hour shift. During this 12-hour period, he repairs small tools, appliances, and ground ladders for all of FEMS. In the past, this firefighter supplemented the monthly schedule by working overtime at junctures when the workload in the shop was particularly heavy. Overtime has also been required to backfill his position during the half of his 24-hour shift when detailed. The Small Tools Section has not had dedicated staff for at least 12 years, and current staff have not received formal mechanical training but instead have had to rely on on-the-job training.

⁴⁸ The project team heard numerous tales of an otherwise-fine vehicle being taken to the Shop for a small repair, and while awaiting delivery of needed parts, other components being stripped from the unit to place different vehicles back in service. Then, even after the originally ordered parts arrived, the first unit could not be placed back in service because of the now-missing pieces.

The current situation has created a significant backlog in small tools repairs and the irregular hours makes it difficult for current staff to catch up. During each monthly 12-hours shift, the current repairman is able to repair an average of two to three small tool units. Some small tool repairs are also performed on the main repair floor, because it is not efficient for mechanics working on major apparatus repairs to perform this type of work. Some repairs are outsourced, but how many is unknown because none of those repairs are tracked. Those repairs are expensive (\$60 to \$80/hour) and are often unreliable.

The current repairman's duties include inventorying small tool parts and assessing the need for parts to complete certain repairs that require ordering. He does not use FASTER to inventory or order parts, nor does he use it to track his hours working on small tools, work order requests, or the disposition of small tools or appliances that are repaired or placed out of service permanently. He has nominal supervision from the Administrative Captain at the Shop.

The small tool shop also has the responsibility of repairing ground ladders. An incident 4 years ago exemplifies the backlog of repairs. During a training exercise a 45-foot extension ladder pulley failed, the fly section of the ladder came down and broke a firefighter's ankle. The small tools repairman was assigned to replace every pulley in the fleet. The subsequent repairs took 2 years to complete because of his once-a-month schedule, cuts in overtime, and the enormity of the undertaking. Similarly, there is currently a project to replace all worn or dry-rotted ground ladder halyards. At the current pace, this project will take an inordinate amount of time to complete. Further, once the ladder repairs have been completed those ladders have to be re-tested, so they often sit in the Shop repaired but untested and unusable for months at a time.

The Small Tools Section is also responsible for engine company pump testing which, according to industry standards, is supposed to be performed once a year. No pump testing has been performed on any FEMS engine company in the last 3 years.

All of these duties are performed, on average, once a month during a 12-hour shift with very little continuity in repairs, regard for safety, and or adherence to required testing regimens.

5.3.4.1 Small Engine Maintenance

EPA regulations requiring the addition of ethanol to gasoline have had an impact on small engines, including those found on chainsaws and other tools carried on fire apparatus. Ethanol can have a detrimental effect on small engines, particularly if the fuel is more than one month old. Ethanol attracts water as fuel ages, and this water can do significant harm. Removing ethanol from fuel is hardly an option, but using an additive that helps to reduce moisture and prevents varnish buildup is helpful in extending the life of small engines. As with a PM program for apparatus, preventing damage from moist fuel is easier than repairing the damage.

5.3.4.2 *Summary of Findings*

75. FEMS does not have sufficient personnel for the effective and efficient operation of a small tools repair shop for a fire/EMS department of this size, based on the workload and workforce currently in place.
76. Crucial small tool repairs and critical pump testing requirements are languishing behind schedule due to a lack of a dedicated full-time (or even part-time repair) program and repair person.
77. The current schedule of small tool repairs and the lack of a dedicated maintenance and repair program has created and perpetuated a critical and inefficient backlog of small tool repairs and out-of-service equipment.
78. Ground ladder safety has been compromised by the lack of and commitment to a dedicated repair and maintenance program in the Small Tools Section.
79. Critical pump testing has not occurred for 3 years.
80. FEMS uses gasoline with ethanol in small tools, which can damage small engines.

5.3.4.3 *Recommendations*

94. FEMS should obtain a full-time small tools repair technician to address the crucial backlog of tool repairs and pump and ladder testing. If the position is to be filled on a part-time basis, it should be *substantially* more than 12 hours per month. This position could be an outsourced FTE which is part of an overall contract with a Shop vendor.
95. FEMS should immediately reinstate and adhere to a pump testing program which meets the requirements of NFPA 1911 (Standard for the Inspection, Maintenance, Testing, and Retirement of In-service Automotive Fire Apparatus).
96. FEMS should immediately reinstate and adhere to a ground ladder inspection and testing program which meets the requirements of NFPA 1932 (Standard on Use, Maintenance, and Service Testing of In-Service Fire Department Ground Ladders).
97. FEMS should use a fuel treatment designed to minimize damage to small tool engines from ethanol in gasoline.

5.3.5 *Reserve Apparatus/Change-Overs*

In most fire/EMS departments, reserve apparatus are not normally fully stocked and ready to go. This is a cost-savings measure necessitated by the expense of having duplicate sets of equipment. Given its high call volume and the service delivery expectations of the public, FEMS opts to keep a portion of its reserve fleet fully stocked (i.e., as “ready reserves”).⁴⁹ When the supply of ready reserves is depleted, then frontline units that go out of service must be replaced from the

⁴⁹ This is a wise strategy that is employed by other high-volume fire/EMS agencies as well.

reserve fleet. This necessitates crews performing a “change-over” (i.e., the process of pulling equipment off a piece of apparatus and using it to restock another).

Change-overs are laborious, but more importantly, they keep apparatus out of service and unable to serve neighborhoods. Conducting a change-over can take as much as 2 hours (but generally no less than an hour) for an engine company. The process of unracking and re-racking 2,000 feet of fire hose is both tiring and time-consuming (it can easily take upwards of an hour just to change over the hose). Change-over times for truck companies and squads can be even longer because of the large amount of specialized equipment these units carry. Change-over times for ambulances are generally an hour or more.

Minimizing the number of change-overs and the amount of time a change-over takes are good ways to keep units in service in the community. The Project Team observed several change-overs in progress during our station visits. On more than one occasion, the change-over we saw was the second *or third* change-over of the day for that unit. EMS crews reportedly perform as many as two to four change-overs per day!

Figure 37. Changing Over Apparatus at Engine 31's Quarters



Obviously, some number of change-overs is unavoidable, but to the extent that a change-over must be performed, there are ways to ensure that they are as speedy as possible.

First, keep low-cost items on reserve apparatus even if the apparatus is not technically a Ready Reserve unit. Even high-cost items can be a candidate for keeping on reserve apparatus. Given the length of time it takes to swap out fire hose on engine companies, the BFD went so far as to

purchase extra hose for its reserve engines so that change-over time could be kept to an absolute minimum. According to the BFD Deputy Commissioner for Finance and Administration, the cost of the extra hose needed was viewed as an investment in keeping fire suppression resources more available to the community.

Also, change-overs should be conducted indoors, whenever possible, as this makes change-overs faster and more comfortable for the people performing them.⁵⁰ Figure 38 is an example of a shop facility with ample room to perform simultaneous change-overs of multiple apparatus in all types of weather. Article XX, Section 24 prohibits units from being changed over at the Shop unless instructed to do so by a Shop foreman. This prohibition is clearly warranted given the extremely crowded conditions at the Shop. This prohibition should, however, be lifted if a new Shop with adequate floor space is constructed.

Figure 38. Sufficient Floor Space to Perform Change-overs Indoors



Finally, collocating supplies for reserve apparatus – especially reserve EMS apparatus – with the Shop would enable rapid replacement of missing items without necessitating a cross-town trip to the Logistics facility on V Street, NE.

⁵⁰ Changing over apparatus in the heat of a Washington, DC summer is unpleasant and tiring – as is changing over apparatus in the rain, snow, or extreme cold.

5.3.5.1 *Logistics Facilities for Changing Over Reserve Apparatus*

In current practice, Ready Reserve/EMOP and recently repaired EMS units are restocked by a special team at the Logistics Division facility on V Street, NE. This process is a laudable effort to keep EMS personnel in service as much as possible by reducing the change-over time associated with putting EMS units back in service. This process could, however, be improved.

Under the present process, when the Shop releases an EMS unit, that vehicle is driven to Logistics where it is restocked and made ready for service. The vehicle is then driven back to the Shop where it is taken by the next EMS crew needing a vehicle ready for service. The total roundtrip is approximately 11 miles, about half of which is subject to moderate to severe traffic.

A “mini-Logistics” facility co-located with the Shop would reduce the amount of driving between the Shop and Logistics, and it would return units to service more quickly. Given the paucity of space at the Shop, this idea would probably need to be deferred until a new vehicle maintenance facility is constructed; however, if the Department can identify suitable space at the Shop, consideration should be given to implementing such a facility there. One possible option is the use of one of the shipping containers in the Shop parking lot for this purpose; however, the Project Team realizes that the use of one of the containers may be impractical. With a mini-Logistics facility at the Shop, only one roundtrip between the Shop and Logistics would be needed each day – a run to restock the mini-Logistics facility. This would save time, fuel, and wear-and-tear on the vehicles, and EMS units would be returned to service faster.

5.3.5.2 *Summary of Findings*

81. Change-overs are laborious, tiring, and time-consuming. During change-overs units are unavailable in the communities which they serve.
82. FEMS personnel are called upon to change-over units on a frequent basis – sometimes multiple times per day.
83. Vehicles make unnecessary and long trips to the Logistics facility on V Street, NE to be restocked.

5.3.5.3 *Recommendations*

98. FEMS should seek ways to keep reserve units partially stocked with low-cost equipment and should consider buying extra hose to keep the hosebeds of engine companies from having to be restocked.
99. The AD should lift the prohibition of conducting change-overs indoors if a new Shop with a suitable amount of space can be constructed.
100. A “mini-Logistics” facility should be co-located with the Shop so that vehicles can be returned to service fully stocked without having to leave the Shop.

5.3.6 *Quality Control*

Quality Control in any organization is the post hoc review of work produced to determine whether it meets predetermined, objective quality standards. As such, QC is a vital component of any maintenance and repair facility. Unless QC is done, it is not possible to say whether the work a mechanic or contractor performs is satisfactory.

Failure to perform QC can have disastrous results. In 2009, the Boston Fire Department learned the hard way about the need to perform a QC check. A fire lieutenant was killed when BFD Ladder 26 lost its brakes on a hill and crashed into a building. An internal accident inquiry panel found that a brake repair performed by a contract vendor had not been performed properly. The work never underwent a QC check which might have caught the deficiency.

There is no appreciable program within the AD to perform QC on either the work of the Shop or outside vendors. The lack of QC is reflected in the amount of rework that is done on apparatus (see Section 4.1.2 and, specifically, Figure 19) and the impressions of virtually every firefighter with whom the Project Team spoke. Furthermore, as Table 34 (in Section 5.3.2.3) indicates, FEMS has a “come-back” rate nearly 20 times the industry standard.

One issue which numerous people complained about was being directed to go to the Shop to pick up apparatus only to find that the repairs were not completed satisfactorily or that not all of the items on a work order were addressed.⁵¹ This wastes crews’ time and unnecessarily keeps apparatus out of service in the communities they protect. It adds to a level of frustration with the Shop and perpetuates the image most firefighters have of Shop personnel as incompetent and/or disinterested. QC checks are an essential and effective means to address this problem.

Every repair and PM activity should receive a QC check. This is both a safety and a cost concern. It is far better to catch inadequate work before the vehicle leaves a repair facility than afterwards. Moreover, in terms of mechanic accountability and performance, the quality of the work done is as important as its timeliness.

Work that is done by vendors must also receive a QC check at the time of pickup. It is a waste of time and fuel to drive apparatus back from a vendor only to determine that the repair was not acceptable and have to bring the apparatus back to the vendor. This means that personnel sent to retrieve apparatus from a vendor need to have the background and training to be able to perform QC on the work that was outsourced.

⁵¹ For example, the tractor position indicator on Truck 7 has been missing for several years. Personnel assigned to Truck 7 have repeatedly noted this deficiency, yet it persists. The tractor position indicator is a critical safety device designed to ensure that the cab of the truck is in a safe position relative to the trailer before the aerial ladder is elevated. Raising the ladder with the truck incorrectly positioned could result in the entire truck rolling over. That this critical deficiency has not been corrected is a direct result of the lack of QC practices at the Shop. Another example is that the oil cap on Water Supply 56 has reportedly been missing for 2 years, and a shop rag has been shoved into the opening in its place. Although the oil cap is not a critical safety, the inability of the Shop to address this issue makes the Shop look bad in the eyes of the firefighters who have notified the Shop of the deficiency.

5.3.6.1 *Summary of Findings*

84. There is no appreciable QC program in place within the AD.
85. There is a considerable amount of rework done on repairs made on FEMS apparatus – far in excess of industry norms.

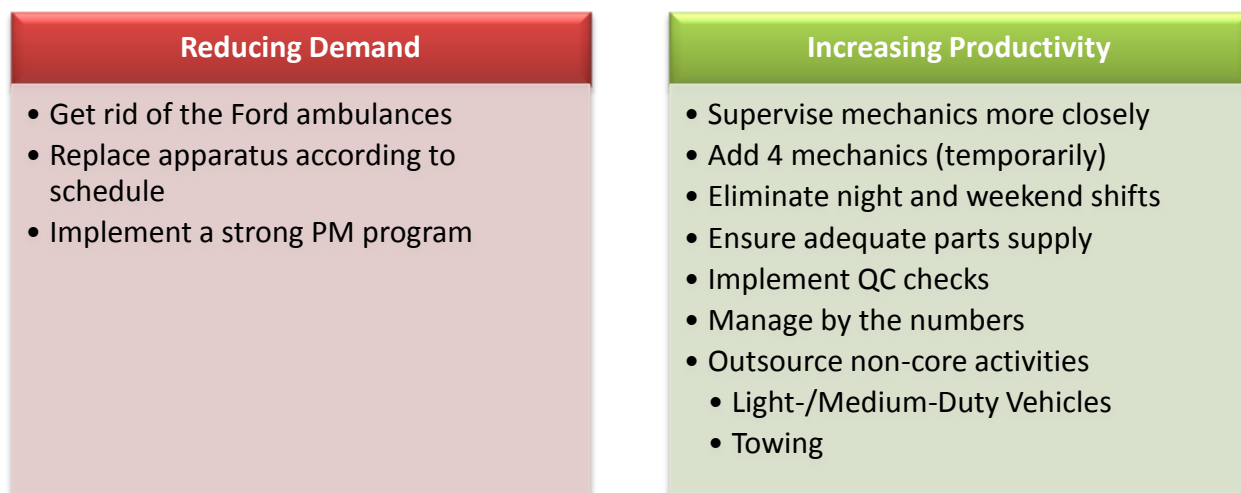
5.3.6.2 *Recommendations*

101. A qualified QC Specialist should be hired by FEMS (see Section 5.2.5). If the decision is made to contract out Shop operations, then this person should not be a contractor (or, at the very least, should not be part of an overall Shop management contract), as one of the key responsibilities of this individual will be to examine the quality of work performed by the contractor's mechanics.
102. Ensure every PM and repair undergoes a QC check. Work that is unsatisfactory must be corrected before the work order is closed and the vehicle leaves the facility.
103. Personnel dispatched to Shop vendors to retrieve vehicles that are “ready” must be able to perform QC checks at the vendors' facilities so that inadequate repairs are identified as such before the vehicle is accepted by FEMS.
104. QC metrics should be collected and analyzed for every mechanic. This will permit the AD leadership to ensure that mechanics are meeting quality expectations. It will also permit the identification of trends that could necessitate remedial training or other appropriate mitigation measures.
105. QC metrics should be collected and analyzed for each vehicle. This will aid the AD leadership in evaluating the continued roadworthiness of the apparatus and whether apparatus has outlived its useful service life.

5.3.7 *Backlog Reduction Approach*

The Shop cannot keep pace with the demand for its services. The most obvious manifestation of this problem is a seemingly intractable backlog of units awaiting repairs (and, occasionally, PM). Resolving this backlog will require an ambitious, coordinated program to reduce demand and increase productivity. This approach is summarized in Figure 39.

Figure 39. Backlog Reduction Approach



5.3.7.1 Demand Reduction Strategies

Replace Ford ambulances currently in service – As discussed in Section 4.1.2.5.1, the current Ford ambulances in the fleet exact a devastating toll on the ability of the Shop to maintain and repair other vehicles in the fleet. The current Ford ambulances break down incessantly, and they are difficult to work on. The Ford ambulances currently in the fleet collectively account for almost the same number of work hours logged as do engines, trucks, and squads *combined*. Because of the importance FEMS places on getting EMS transport units back in service as soon as possible (necessitated by the huge portion of the overall FEMS call volume which EMS represents), ambulances receive a higher priority for repair than do other types of apparatus. This means that maintenance and repairs on engines, trucks, and squads frequently does not get done in a timely manner.

The current Ford ambulances in service should be removed from the fleet as soon as possible and be replaced with more reliable vehicles, as this reduce demand in the Shop and free up mechanics to address backlogged maintenance and repairs. The recent acquisition of 30 ambulances will assist in this respect; however, we caution against the temptation to replace too much of the fleet at the same time. The trick will be to get the current Ford ambulances out of the fleet as quickly as possible without creating a need to replace a large number of ambulances at the same time when they finish reserve service 7 years hence.

Replace apparatus according to schedule – If FEMS were to do *nothing* but eliminate the current Ford ambulances from the fleet, the present backlog would be greatly reduced. Of course, this is not the only measure FEMS should undertake to reduce the backlog. FEMS should adopt a multi-pronged approach to demand reduction. In addition to ridding the fleet of the Ford ambulances, FEMS should ensure that it replaces apparatus (all classes of apparatus) on a consistent basis, according to its preferred replacement schedule. If apparatus is left in frontline status for too long, then it is more prone to failure and less useful as future reserve

apparatus. Fleet replacement coupled with a strong PM program will reduce demand on the Shop.

Implement a strong PM program – Another critical element of the demand reduction strategy is the implementation of a dedicated PM program. As we have repeatedly stated throughout this report, PM is at the core of keeping any fleet running smoothly. Although it seems counterintuitive to take resources away from making repairs and dedicate them to performing PM when a backlog of repairs exists, we believe that this can occur and will be successful in the long run. Preventing more breakdowns through PM will effectively mitigate future demand for repairs.

5.3.7.2 Productivity Improvement Strategies

Supervise mechanics more closely – As discussed in Section 5.2.3, mechanics need to be more closely supervised and held accountable using a combination of performance expectations and strict timekeeping. This is one of the primary roles of the foremen. AD leadership should, in turn, closely supervise the foremen, ensuring that they are accountable for the performance of their teams, collectively, and the mechanics they supervise, individually.

Eliminate night and weekend shifts – Eliminating the night and weekend shifts and reassigning the personnel from those shifts to the two remaining shifts (the day and evening shifts) will result in higher productivity, as discussed in Section 5.2.4. The real benefits from such a move are that there would be two foremen and a greater number of mechanics on each shift. The decreased span of control will assist in ensuring that mechanics are more closely supervised, and the increase in the number of mechanics on duty at any given time will mean jobs requiring more than one mechanic will be able to be accomplished more easily.

Add four mechanics (temporarily) – Were the Shop being run in accordance with industry best practices, the Shop would not need more than the 15 mechanics currently employed there. At present, however, the Shop is performing sub-optimally. In recognition of this fact, the Project Team recommends that FEMS hire four more mechanics on a “temporary” basis to bring the total number of mechanics on the floor to 19. After the other recommendations in this report are implemented and the Shop has made demonstrated improvements in KPIs, the number of mechanics employed can be allowed to return to 15. It is important to understand that these four extra mechanics will assist with increasing productivity, but only to the extent that they are supervised and held accountable for the timeliness and quality of their work.

Ensure adequate parts supply – The Parts Specialist needs to proactively check scheduled maintenance and repair work to ensure that sufficient parts are on hand for anticipated needs. Foremen need to be monitoring the availability of parts that their mechanics need. When parts are not available, foremen need to be engaged with the Parts Specialist to determine why needed parts are unavailable and to resolve future inventory issues. Everyone needs to communicate

about parts supply so that the maintenance and repair schedule can be adjusted, if necessary, to avoid delays in taking on and completing certain types of servicing when parts are unavailable.

Implement QC checks – In addition to helping to improve mechanic accountability, checking the quality of completed work before apparatus is returned to service will reduce the amount of rework needed, resulting in savings in money, in-service time, and frustration with the Shop. Less rework will allow Shop personnel to be more productive, thus reducing the backlog.

Manage by the numbers – Better development and use of management data will enable the AD leadership them to spot trends and problems that lower the Shop’s productivity and refine Shop operations to improve productivity. This will require that data being entered into FASTER is of higher quality. It will also require that FASTER be utilized to generate reports and information that the AD leadership then consults and utilizes on a daily basis.

Outsource non-core activities – Another way to improve productivity is to outsource non-core activities of the Shop, as discussed in Section 5.2.5. Letting Shop mechanics “stick to their knitting” will result in a closer alignment of the limited resources represented by heavy-duty equipment mechanics to the need for their specialized skills. Accordingly, careful consideration should be given to outsourcing *any task* that is not central to the mission of the Shop. If Shop personnel do not need to take time from maintenance and repairs to tow or jump start vehicles in the field, they can keep working on critical apparatus. Likewise, if they are not working on sedans, utility trucks, and ambulances, then they can instead be working on apparatus that cannot be serviced at a standard automotive repair facility.

5.4 Physical Infrastructure Issues

Good physical infrastructure underpins the ability of any fleet maintenance organization to conduct any repairs in a safe and efficient manner. A well-organized shop with sufficient space both to make and oversee repairs is absolutely essential for the AD.

The AD Shop on Half Street, SW was built in 1960. It has a working floor area of 28,230 square feet, which includes an area with a separate entrance on the west side of the building where ambulance PM is supposed to take place. There are three specialty shops adjacent to the south side of the main repair floor for the small tools, welding, and machinist shops. These specialty shops are actually well placed with respect to the main repair floor. There are also four additional work bays in the northwest portion of the Shop. These are designated for body work and paint jobs.

The Shop lacks good ventilation, and is dirty, dark, and extremely crowded. It is an uninviting and inhospitable place to work. It was not clear to the Project Team why anyone would want to work there.

Given the changes in the size of the fleet and the size of individual apparatus that compose the fleet since the Shop was built, the facility has outlived its useful life.

5.4.1 *Layout and Floor Space*

The physical layout of the Shop is inefficient. Although the main repair floor is large in comparison to that in a number of the comparison jurisdictions, any size advantage is entirely offset by the Shop's poor layout. There is insufficient floor space to easily and cleanly accommodate the large number of vehicles needing repairs. The roof of the main repair floor is low and some fleet vehicles can only enter the Shop through certain doors without striking overhead fixtures. Ceiling height severely hampers the ability of mechanics to raise aerial ladders or to lift equipment for maintenance.⁵²

5.4.1.1 *Lack of Dedicated Floor Space for Preventative Maintenance*

When the Shop was originally constructed, there were two dedicated PM work bays, but due to the exigencies of making repairs, over the years those dedicated bays have become repair areas. This is one of the reasons (but certainly not the only reason) that there is no effective PM program within the AD.

5.4.1.2 *Insufficient Floor Space to Afford Sight Lines for Management*

The Shop is extremely crowded with apparatus (see Figure 40). Apparatus in for servicing is parked anywhere space will allow. This results in the loss of sightlines within the Shop. Clean sightlines are essential to enable foremen to see the activity of the mechanics on the floor.

Figure 40. Typical Apparatus Placement in the Shop



By contrast, the MPD and Montgomery County Fire-Rescue Shops offer good examples of facilities which afford foremen relatively clean sightlines (see Figure 41).

⁵² Having high ceilings is essential for servicing fire apparatus because apparatus must often be lifted with the drivers' cab tilted, and aerial devices often need to be elevated for servicing or testing. A recent report written by the City of Albuquerque Office of Internal Audit surveyed nine jurisdictions and found ceiling heights in repair facilities for fire apparatus averaged more than 22 feet, with two shops having ceiling heights of greater than 30 feet.

Figure 41. Sightlines in the MPD and Montgomery County Fire-Rescue Shops



5.4.1.3 *Inadequate Parts Storage*

The parts storage area is crowded and poorly laid out. It reflects a lack of an organized system to track and maintain a proper inventory. The parts office is cramped, poorly organized, and not conducive or configured to facilitate dispensing parts or monitoring the inventory. Parts storage areas are wide open, allowing anyone to access inventory holdings. Parts are unsecured at night.

5.4.1.4 *Summary of Findings*

86. The repair facility is not adequate for working on modern fire apparatus.
87. There is no dedicated floor space for preventative maintenance.
88. The Shop is overcrowded with apparatus, and sightlines are virtually non-existent.
89. The low ceiling height impairs the ability to lift units for inspection/repair and to elevate aerial devices.

5.4.1.5 *Recommendations*

106. Replace the facility with a structure designed for current and future fire apparatus. This would require detailed space planning based on the acquisition schedule and projected increases in apparatus and should consider the need to move apparatus in and out of the facility on an ongoing basis and the frequency and types of repairs.
107. Dedicated PM bays should be viewed as an essential part of the design of a new shop facility. Given the recommended size and composition of the fleet, at least one bay for heavy-duty apparatus PM, two bays for ambulance PM, and one bay for light-duty PM should be included in the design (if the decision is made to retain the servicing of light-duty vehicles in the Shop).

5.4.2 *Lifts*

The facility is also lacking lifts and pits found in most modern shops.

Mobile lifts are the only equipment capable of lifting heavy apparatus. These systems are very effective and have many advantages over a fixed lift, including being portable, more easily

repaired, and easily relocated when not in use. Any service work that requires a wheel to be removed from the vehicle, however, cannot be accomplished with a mobile lift system in place as such systems lift the vehicle by the wheels. As a result, the units must be lowered onto portable jack stands. This is a time-consuming process, and it requires that the weight of the vehicle be transferred from the mobile lifts to the jack stands – a maneuver that can have disastrous consequences if not done correctly. A facility performing maintenance on a fleet with so many large vehicles should have at least one fixed lift capable of supporting the largest vehicle in the fleet without limiting access to the vehicle’s wheels.

5.4.2.1 *Summary of Findings*

90. The lack of an in-ground lift adds to time needed to effect many repairs.
91. The lifts in the ambulance PM area (in the rear of the shop) are not powerful enough to lift the new International Harvester ambulances.

5.4.2.2 *Recommendations*

108. Ensure that any new shop facility is equipped with at least one in-ground lift.
109. Procure mobile lifts that are sufficiently powerful to lift the International Harvester ambulances.

5.4.3 *Storage Facilities for Apparatus Awaiting Service or Pick-up*

There is inadequate interior storage space for vehicles awaiting service or pick-up, necessitating that vehicles be stored in the open and, frequently, on the street (although this practice has been greatly curtailed and is much improved). Much of this is due to the backlog of existing repair work and a seemingly endless stream of vehicles being added to the queue for new repairs. On any given day, there are as many as 15 to 20 ambulances (predominately Fords) sitting in the fenced-in lot on the north side of the Shop. Much of what amounts to the glut of vehicles outside the Shop is due to the lack of any usable storage space inside the Shop and a main repair floor which is constantly overflowing with vehicles in various states of disrepair.

The congestion in the parking lot and adjacent streets combine to make it hard to find apparatus at/around the Shop⁵³ and tricky and time-consuming to move apparatus when the vehicle is ready for or finished with servicing. The parking lot and main repair floor are reminiscent of a familiar children’s puzzle (see Figure 42), which involves moving vehicles around in order to move a car from one side of a parking lot to the other. It is not possible to know how much time is lost during the average workday in trying to locate vehicles at the Shop for maintenance or in moving

⁵³ The Project Team witnessed this first-hand on several occasions when we needed to locate a vehicle at the Shop during our inventory. There is no system for designating where a vehicle is parked awaiting service or pick-up. Therefore, when one needs to be located, Shop personnel must walk around until they find the appropriate vehicle. Additionally, the lack of a centralized place to leave keys means that locating keys to move a vehicle can be a challenge. The Project Team had to wait on a number of occasions while missing keys were located.

vehicles around (as with the puzzle), but the Project Team felt that this represented a considerable amount of time over the course of an average work week.

Figure 42. Children's Parking Puzzle



5.4.4 Storage Facilities for Reserve Apparatus

All apparatus should be stored in a climate-controlled environment. This is particularly important for Ready Reserve apparatus, such as ambulances, that might be stocked with temperature-sensitive equipment and supplies. Currently, some non-frontline equipment is stored in fire stations and some at the Shop. Additional space should be identified for storage of the balance of the fleet. Continuing to store some pieces in fire stations is a good idea. For example, the Water Supply engines should be readily available for deployment and stored inside, especially in the winter months. Some Ready Reserve equipment may also be stored at stations, though some pieces of the Ready Reserve fleet should remain at the shop for immediate use by companies coming in to the Shop for PM. Reserve apparatus (i.e., apparatus that is stored without a full complement of equipment), can be stored at a separate facility.

One concern with storing apparatus at the Shop is the potential for the stored apparatus to interfere with repairs and maintenance. The Shop floor is laid out in such a manner that apparatus can easily get boxed in. Storing excess reserve apparatus at the Shop only exacerbates this situation. Realistically, only Ready Reserve apparatus needed to accommodate a PM program should be stored at the shop.

Equipment that does not stay at the shop or in a fire station should be kept in a facility similar to the warehouse behind Station 24. The amount of floor space required for the storage of reserve apparatus is estimated in Table 35.

Table 35. Reserve Vehicle Storage

	NUMBER OF RESERVE UNITS	NUMBER TO STORE IN STATIONS	NUMBER TO STORE AT SHOP	NUMBER FOR STORAGE	FLOOR SPACE (SQ.FT.)
Engines	26	18	3	5	2,100
Aerials	10	5	1	4	3,360
Squads	3	0	0	3	1,620
Ambulances	47	12	10	25	9,000
Buggies	8	0	2	6	1,800
Trailers	20	20	0	0	0
TOTAL					17,880

5.4.4.1 *Summary of Findings*

92. Based on the size of the reserve fleet, approximately 18,000 square feet of covered storage is needed to for reserve apparatus.

5.4.4.2 *Recommendations*

110. Procure – either through construction or leasing – approximately 18,000 of suitable, covered space in which to store reserve apparatus.

111. Store the minimum amount of Ready Reserve apparatus possible at the Shop.

5.5 *Policies and Procedures Issues*

5.5.1 *Overview of Standard Operating Procedures for Fleet Management*

During the discovery, data collection, and interview phases of the project, the Project Team requested a copy of all published policies and procedures which guide and direct fleet management, maintenance, and repair in the AD.

The request included documentation on policies and Standard Operating Procedures (SOPs) related to:

- General Fleet Management Procedures
- Operational Fleet Management Procedures
- Fleet Asset Management Procedures
- Risk Management Procedures
- Procedures for Legal Compliance and Compliance with Rules and Regulations

We were quickly informed that none existed, and that DPW’s policies and procedures manual was being used as a guide and template for possible adoption at FEMS. In lieu of a specific policies and procedures document, the AD seems to loosely rely on FEMS Articles XIX, XX, and XXV as guiding documents. The problem is that these documents are directed solely at

FEMS uniformed personnel, and are used as a backdrop for the AD to support the fire department's mission for delivery of emergency services by keeping the fleet rolling. The AD does not have any fleet management policies which specifically govern the non-uniformed foreman, mechanics, ticket writers, dedicated PM schedules or procedures, and Shop operations. Additionally, there is no written mechanism within the organizational structure, procedurally or otherwise, which systematically addresses work that is in the process of being done or work that is to be done.

Without guidelines organizations flounder and do not function in a consistent and predictable manner, and it is very difficult to hold people accountable. This is a symptom of much that is wrong at the Shop. Simply put, policies and procedures address, organize and simplify fleet operations and hold everyone in the organization accountable. This is particularly critical with regard to PM, which is virtually non-existent. A dedicated, well-established, non-negotiable PM policy would create a mechanism/system that could not be veered away from and would systematize accountability in this all-important aspect of fleet operations.

Nothing within the realm of policies, procedures, or organizational guidelines exists. Having a set of well-written, well-planned, systematic, and structured performance guidelines and policies in the form of a SOP document or handbook is one of the most important keys to success for a fleet management organization. Mercury Associates indicates that this is accomplished in a number of ways:

- Monitoring the progress and, where necessary, expediting the completion of work. This includes protocols for passing work from one technician or shop to another, and/or from the shop to a vendor.
- Establishing strictly adhered to protocols and procedures for a Preventative Maintenance program for the entire fleet.
- Following up on repairs of which completion by a technician or vendor is excessively slow, and on parts for which delivery is overdue.
- Ensuring that appropriate controls over the services and costs provided by a vendor are in place. Such controls are particularly important as vehicles approach their planned replacement dates.
- Scheduling work into the shop in advance, in order to ensure the cost-effective utilization of in-house resources and to minimize maintenance and repair turn-around time and downtime.
- Performing minor repairs while the driver and his/her crew wait.
- Distributing work to technicians so as to promote high levels of productivity, efficiency, and effectiveness, and minimizing repair turn-around time by assigning work to a specific technician based on the skills needed to complete the job.

- Establishing priority systems for identifying vehicles that should be moved ahead in the repair queue based on their importance and/or the type of work involved.
- Assigning work to vendors, relied upon to help out for a variety of reasons, including managing in-house work backlogs, tooling, training, and staffing; accomplishing specialty repairs; and achieving a degree of flexibility (in terms of locations, hours of service, etc.) in the provision of services.
- Mechanic tools requirements and acquisition

It is imperative that the AD create and adopt an SOP with a set of policies, procedures and guidelines which address these serious issues. In a division which is so critical to the operations of the department and its emergency service delivery system, and is responsible for multi-million dollar equipment, it is truly shortsighted not to have such a policy and procedures in place. The SOPs need to comprehensively cover every aspect of fleet management operations. It will hold the entire organization accountable, and will be an important step in changing and improving a stagnant organizational culture.

Since no appreciable SOPs exist for the AD, policies and procedures must be developed from scratch – but not in a vacuum. These SOPs should specifically address how the Shop will be managed, maintained, and operated on a daily basis. A wide cross-section of internal stakeholders should collaborate to develop these SOPs. The SOPs should include, but not be limited to, specific policies directed at foreman and mechanic productivity, the relative priority for repair of various vehicles, repair time expectations, and minimizing downtime of units. SOPs should also address standards and procedures with regard to enhanced and consistent improvement of customer service. Most importantly, the SOPs must establish strict schedules and rules for an unwavering, comprehensive, and consistent PM program for the entire fleet.

Appendix III lists specific topics the SOP should cover. This list was developed in consultation with Mercury Associates and other fleet management industry sources.

5.5.2 Summary of Findings

93. The AD has no fleet management SOPs or handbook which specifically governs the non-uniformed foreman, mechanics, ticket writers, dedicated PM schedules or procedures, and Shop operations.
94. There is no written mechanism within the organizational structure, procedurally or otherwise, which systematically addresses work that is in the process of being done or work that is to be done.

5.5.3 Recommendations

112. Develop and maintain a comprehensive AD Policy and Procedures Manual which governs all aspect of the AD including management practices, employee evaluations, Shop operations, performance measures, dedicated PM schedules, etc. (see Section 5.5).
113. A wide cross-section of stakeholders should collaborate to develop the Policy and Procedures Manual that covers the topics listed in APPENDIX I.

5.6 Procurement Issues

Some aspects of apparatus procurement unwittingly hamper the AD's ability to keep the fleet running. Fire apparatus are competitively procured by the D.C. Office of Contracting and Procurement (OCP) on behalf of FEMS. The procurement cycle can be very long, even for purchases of small numbers of apparatus. The long lead times make apparatus replacement planning difficult. In recent years, there have been a number of "false starts" which have necessitated vendors resubmitting bids – adding time, expense, and frustration to their process.

Changing the way apparatus are procured could improve the quality of the apparatus procured, increase FEMS' ability to adhere to a fleet replacement plan, and ensure that vendors give better support to the AD. It is important to note that some of the changes discussed in this section could require a change in procurement policy from the Mayor and/or the D.C. Council.

5.6.1 Procurement Contracts

Whenever apparatus need to be procured, OCP solicits bids from vendors (i.e., apparatus manufacturers). Vendors receive a set of apparatus specifications – detailed requirements about how the apparatus must be built or perform. Based on the District's specifications, each vendor then submits a bid which tells the District the cost of each piece of apparatus and how long each will take to deliver. The selected vendor is then issued a contract to deliver a specified number of apparatus over a certain period of time.

5.6.1.1 Contract Length

With the exception of some post-9/11 purchasing that occurred when the federal government was trying to bolster emergency response capacities nationwide, contracts with vendors generally have been short-term and limited in scope – valid for a small number of units over 1 to 2 years.

We strongly believe that the District would benefit greatly by issuing apparatus contracts for extended periods – between 5 and 8 years. Longer contracts would be more attractive for vendors, thus incentivizing them to offer FEMS more in terms of price, warranty conditions, technical support and training for mechanics and field personnel, and willingness to accommodate FEMS' special requests and specifications. In addition to these improved conditions, FEMS would benefit by having a single supplier for a given class of apparatus for an

extended period. This would result in more stability for the AD in terms of mechanic knowledge and experience as well as having to stock parts for fewer manufacturers.

Manufacturers have a vested interest in acquiring and retaining long-term customers. Forcing vendors to compete for a few apparatus each year means that they have to go through a long process with an uncertain outcome each time. This increases the price to the District because the vendor must build in the cost of submitting a bid (i.e., researching the specifications, calculating build costs, writing a proposal, etc.). Vendors would much rather bid once and lock in a contract that is good for several years.

In return for a longer contract, more should be asked of vendors than is possible to ask of them under the current system. BFD was able to obtain a 5-year, bumper-to-bumper warranty from KME/Kovatch Mobile Equipment Corporation, its fire engine vendor. There is no doubt that FEMS could obtain similar warranty coverage from an incentivized vendor, and such coverage ought to be a bid requirement. With a longer contract, the AD could also require vendors to conduct annual comprehensive in-service training for mechanics. Vendors could also be required to provide online service manuals and expanded technical support for a certain number of years beyond the end of the contract. Additionally, vendors could be required to post a performance bond over the life of the contract.

5.6.1.2 Contract Vehicles

One option to go to a longer contract would be awarding an indefinite delivery/ indefinite quantity (IDIQ) contract for a certain class of apparatus, with the specific number of vehicles delivered in each year of the contract to be determined from year to year. Another option would be to award a vendor a fixed-price contract to deliver a certain number of units each year over a predetermined period. Irrespective of the type of contract vehicle selected, the contract should be for a sufficiently long period to make it attractive to the vendor.

5.6.1.3 “Best-Value” Contracting

FEMS is generally required to award apparatus contracts to the lowest bidder. This is not a sound award approach for something as technically complicated and expensive as fire/EMS apparatus, especially when factors such as design, engineering, quality, and ability to deliver according to schedule are as important as – if not more important than – price.

Low-bid contracting only encourages vendors to provide the minimum acceptable apparatus at the lowest price. This incentivizes vendors to cut corners and provide as little technical support as possible in an effort to keep costs low.

We believe that FEMS would be better served by awarding contracts on a “best-value” basis – in other words, FEMS could award a contract to vendor which had submitted a higher bid which

offers a better value to the District because of the quality/features of the apparatus and/or warranty/technical support promised.

5.6.2 Apparatus Specifications Development

Apparatus specifications tell manufacturers the exact parameters of what a client wants in a given piece of apparatus. Specifications can dictate everything and anything about the apparatus, including the length, width, weight, engine power, electrical wiring, paint color, siren type, and location and size of compartments. Some purchasers want “nice to have” features such as a certain type of seating or fancier emergency lighting. In some cases, however, specifications address real, functional issues such as weight limits or water-carrying capacity because road/bridge construction or a lack of access to fire hydrants necessitates designs that are not accommodated in commercial (i.e., factory standard) apparatus. In Washington, DC, narrow, congested roadways and older fire stations with narrow bay doors (which were designed for smaller fire apparatus of years past) dictate some specifications. Other specifications are driven by a desire to maintain consistency and standardization throughout the fleet.

5.6.2.1 Apparatus Committee

The FEMS Apparatus Committee develops the specifications and works to assure that apparatus are built according to these specifications. The Committee consists of the Deputy Chief in charge of the AD and several subject matter experts from within the Department, but its composition warrants some attention.

Best-practice fire/EMS departments usually have a good cross-section of personnel represented on such committees. This generally includes firefighters, who drive and work from the apparatus, as well as mechanics, who maintain the apparatus, because both groups can contribute input based on “hands-on” experience from their respective vantage points. Fire and EMS apparatus must be designed to meet the needs of field personnel, but seeking the input of mechanics can result in design changes that have little bearing on field operations but which can greatly simplify needed repairs, thereby reducing time out of service at the shop.

There is some disagreement as to the level of participation of FEMS mechanics on the Apparatus Committee. We heard from some AD management and leaders that mechanics are represented on the Apparatus Committee; however, the mechanics with whom we spoke state that they are rarely asked to participate and that they must live with the decisions made by the Committee – which, in some cases, are not ones they would have endorsed.

We strongly endorse the full participation of FEMS mechanics on the Apparatus Committee. The AD should ensure that mechanics, not just foremen, are actively involved in all aspects of the Committee’s work, including specifications development and apparatus acceptance.

5.6.2.2 *Standardization across the Fleet*

Standardization of each class of apparatus across the fleet offers a number of benefits.

First, it makes it easier for firefighters to work in different stations because equipment placement on and operation of apparatus is the same irrespective of the station. Second, it makes changing over apparatus easier and faster if firefighters do not have to figure out the best location to stow equipment on a different piece of apparatus.

Third, standardization improves maintenance and repairs because mechanics have fewer vehicle designs to learn. When apparatus components such as primer pumps, siren wiring, batteries, etc. are in the same location on every unit mechanics don't have to figure out and deal with idiosyncrasies. This means they can be more proficient and efficient at identifying and making needed repairs. When a mechanic opens the engine compartment of a vehicle, the view should be as identical as possible with other vehicles in that class.

Fourth, the amount and value of parts kept in inventory can be reduced because fewer different parts are needed to effect repairs.

Finally, standardization plays a role in ensuring that apparatus can move seamlessly across the city and can be utilized as reserve apparatus anywhere. FEMS has many fire stations that are decades old and date back to a time when fire apparatus was considerably smaller. Fitting new, larger vehicles in these older, narrower stations can be problematic (see Figure 43). To that end, standardization increases operational flexibility. For example, Engine 22's apparatus bay is very tight, while Engine 24 – just down the road – has quarters that are considerably wider. Apparatus that fits in Engine 24's bay might not fit in Engine 22's bay, thus limiting FEMS' ability to relocate apparatus. Likewise, vehicles in the Ready Reserve and Reserve fleets must be able to fit into the smallest fire station bays. Standardization minimizes this issue.

Figure 43. Ambulance 22 in Tight Quarters



5.6.2.3 Custom versus Commercial Apparatus

One means to obtain standardization and lower costs is to order “commercial” (i.e., factory standard) apparatus. The alternative to commercial is “custom” (i.e., built to client specifications with few, if any, factory-standard options). An intense debate rages in the national fire service about the benefits of custom versus commercial apparatus, with adherents on both sides vociferous in their beliefs that one is better than the other. The bottom line is that neither side is right – there is no “one” correct approach to buying apparatus. The pros and cons of each option must be weighed.

In the case of FEMS, we believe that it is likely that commercial apparatus that can fit in FEMS’ smaller stations can be procured, and that it will suit the Department’s needs and save it money. Given the high call volume, tough driving conditions, and potential for collisions, the benefits of keeping apparatus design, construction, and procurement as simple and inexpensive as possible argue for selecting commercial apparatus.

5.6.3 Factory Visits

The apparatus purchase process generally involves three meetings at the factory.

The first meeting is to finalize the engineering plans for the vehicle, and generally takes two full workdays to accomplish. This meeting is held at the factory so that when questions about different vehicle components or construction methods arise the committee can quickly address them with engineers and see examples on the factory floor.

The second site visit is the “post-paint” inspection. This visit is conducted after the body of the apparatus has been mounted to the chassis, but several weeks before the vehicle is completed. This is a very important meeting. At this point in the construction process, changes to the vehicle can still be made relatively easily and comparatively inexpensively.

The third meeting is the final acceptance inspection of the completed apparatus. This is used to verify that all work has been satisfactorily completed according to contract and to identify any defects that must be addressed by the manufacturer prior to acceptance. It is far easier to deal with such defects at the factory than to have FEMS personnel deal with manufacturer’s representatives once the vehicle has been driven back to Washington, DC.

Elective changes to a completed vehicle are much more difficult and considerably more expensive to effect. Every effort must be made to identify any desired changes during the post-paint inspection, and not at the final inspection.

None of these meetings should be considered optional. They are all crucial to ensuring that the District receives a high-quality piece of apparatus. The cost of sending Apparatus Committee members on these trips should be built into the procurement, and any trips for re-inspection necessitated by a construction defect should be fully borne by the manufacturer. Accordingly, FEMS should always ensure that the most qualified members of the Apparatus Committee – irrespective of rank – perform these factory visits. The only exception to this rule would be that if GSA were to procure apparatus on behalf of FEMS, GSA personnel could make the site visits on behalf of FEMS personnel.

5.6.4 GSA Procurement Option

GSA can conduct apparatus procurements on behalf of OCP, using FEMS-developed apparatus specifications. FEMS and OCP should explore this option, as it offers several benefits. First, the federal government regularly purchases fire and EMS apparatus, so GSA contracts personnel are already familiar with potential suppliers and how to evaluate the proposals they submit. Second, GSA will handle the procurement from cradle to grave, freeing up FEMS and OCP personnel to deal with other matters. Third, FEMS can capitalize on the considerable purchasing power of the federal government.

Of course, ceding procurement responsibility to GSA means giving control of the process and outcome to an agency other than FEMS. While this may not be palatable to some, the cost savings may outweigh such concerns. Ultimately, this decision must be left to FEMS leadership.

5.6.5 Ambulance Procurement

Wise ambulance procurements can have a significant impact on the AD because ambulances account for such a large portion of the FEMS fleet and because they are essential apparatus on the vast majority of FEMS’ workload.

5.6.5.1 Ease of Maintenance

As discussed in Section 4.1.2.5.1, the International Harvester ambulances are easier to maintain than the Ford ambulances because the former have tilt cabs that afford mechanics easy access to the engine and other critical systems. Future ambulance procurements should favor designs such as this that facilitate maintenance.

5.6.5.2 Air Conditioning

During the physical inventory, the Project Team witnessed numerous ambulances on the street during nearly 100-degree weather without working air conditioning in either the cab or the patient compartment. It is simply not acceptable for the welfare of either the patient or the crew for an ambulance to be without air conditioning in extreme heat. The temperatures in the patient compartment can quickly rise to a level that would subject EMS personnel and patients to the risk of heat exhaustion or heat stroke. Given the District's extremely hot summers and bitterly cold winters, working climate control for both the front and the back of ambulances must be considered essential, not optional.

One of the problems with ambulance air conditioning is the placement of the compressors. In some applications, compressors are mounted on the roof of the cab – a less-than-optimal position that interferes with emergency lighting. Alternatively, compressors are mounted under the patient compartment. This means that the heat from the compressor is disseminated around the very area that needs to be cooled down. Horton Emergency Vehicles, an ambulance manufacturer based in Ohio, has developed a novel roof-mounted air conditioning system which allows heat to vent directly away from the patient compartment. Horton claims that this system, the Cool-Tech II, is capable of delivering 100,000 BTUs of cooling and is easier to maintain than current systems. These features warrant close consideration of this system. This system – or something similar – should be considered an advantage in selecting between vendors.

At the very least, ambulances should be equipped with dual, heavy-duty compressors for air conditioning. Relying on factory air conditioning (i.e., that comes with the chassis) is not sufficient, as a single-compressor system is not powerful enough to cool both the cab and the patient compartment. Further, given that ambulances run virtually all day long in many cases, it is easy for the air conditioning system to get overworked and fail. When this happens, an ambulance really should be put out of service.

5.6.5.3 Ambulance Emergency Lighting Systems

Until only recently, FEMS ambulances were procured according to GSA ambulance procurement specification, KKK-A-1822F. The emergency lighting package specified in this document is “bare bones.” It provides minimally acceptable visual warning of an approaching ambulance, but most EMS professionals regard the design of the system as inadequate to alert drivers perpendicular to the direction of travel. Given that most ambulance crashes occur as ambulances

are attempting to negotiate intersections, visual warning systems that do not exceed the KKK-A-1822F specifications do not provide optimal protection. In the heavily urbanized driving of Washington, DC, where there are thousands of intersections, this presents a real problem.

Emergency lighting in the KKK-A-1822F specification is located near the top of the patient compartment. On the International Harvester ambulances, these lights may well be out of view from the rearview mirror of many passenger vehicles when the ambulance is close to the vehicle.

Because of these shortcomings and in order to afford FEMS ambulances the best visual warning possible to avoid collisions, ambulances should be procured with emergency lighting systems that exceed the requirements of KKK-A-1822F. Specifically, we recommend that ambulances be equipped with grill-mounted flashing lights to enhance their conspicuity in rear-view mirrors and with lighting that makes them more visible perpendicular to the direction of travel.

5.6.6 Summary of Findings

95. The short contract term of current FEMS apparatus procurements works against FEMS' best interest. Vendors would have considerably more incentive to offer better prices and service if were offering longer-term apparatus contracts.
96. Awarding apparatus contracts based solely on price is not in the best interest of FEMS. "Best-value" awards offer FEMS the flexibility to consider additional factors which are every bit as important as price.
97. There are differing opinions as to the level of participation of FEMS mechanics on the Apparatus Committee. Mechanics can offer substantial insight in the development of apparatus specifications and thus fill an important role on the Committee.
98. Standardizing apparatus by class across the fleet offers FEMS substantial operational, financial, and maintenance efficiencies and benefits.
99. The small apparatus bays of some older FEMS stations limit the size of the apparatus that can be placed there. Obtaining maximum flexibility in what apparatus can be used – either in frontline or reserve status – in those stations requires that apparatus be standardized to fit in the smallest station.
100. FEMS could most likely procure commercial apparatus that is sized to fit FEMS stations and which will cost substantially less than custom apparatus.
101. Apparatus factory visits are crucial to the procurement process and should not be viewed as optional.
102. GSA can perform apparatus procurement on behalf of OCP and FEMS.
103. Engine placement and access in the Ford ambulances hampers the ability of the Shop to maintain and repair these units. In contrast, engine placement and access in the International Harvester ambulances facilitates maintenance and repair.

104. Numerous ambulances were noted to have inoperable air conditioning on some of the hottest days of the summer. Patient compartment temperatures were unhealthy for patients and EMS personnel alike.
105. Emergency lighting systems that are compliant with the KKK-A-1822F ambulance procurement specification may not offer sufficient protection in a heavily urbanized environment with lots of intersections.

5.6.7 Recommendations

114. The District should issue apparatus contracts for extended periods – between 5 and 8 years in order to incentivize vendors to offer FEMS more in terms of price, warranty conditions, technical support and training for mechanics and field personnel, and willingness to accommodate FEMS’ special requests and specifications.
115. FEMS should utilize “best-value” rather than “lowest bid” contract awards.
116. The AD should ensure that mechanics, not just foremen, are actively involved in all aspects of the Committee’s work, including specifications development and apparatus acceptance.
117. FEMS should seek to standardize apparatus types across the fleet whenever possible.
118. FEMS should endeavor to order commercial apparatus whenever possible.
119. The most qualified members of the Apparatus Committee – irrespective of rank – should perform these factory visits.
120. Consideration should be given to having GSA procure apparatus for FEMS.
121. Ease of maintenance should a factor to be considered when evaluating ambulance designs and vendor bid submissions.
122. A working climate control system should be regarded as mandatory on all in-service ambulances. Any ambulance which loses climate control should be taken out of service.
123. FEMS should give strong consideration to procuring ambulances equipped with the Cool-Tech II air conditioning system, or some other system that offers similar advantages with respect to heat dissipation, cooling capacity, and ease of maintenance.
124. Ambulances should be equipped with grill-mounted flashing lights to enhance their conspicuity in rear-view mirrors and with lighting that makes them more visible perpendicular to the direction of travel.

SECTION 6. STATION-BASED OPERATIONS

This section discusses in-station operations and their impact on Apparatus Division operations.

In the fire service, there are numerous in-station activities that have an impact on the condition of the apparatus, which ultimately has an impact on the operations of the AD. This section discusses those in-station activities and makes recommendations for improvement. Some of these areas of discussion have been briefly introduced in Section 3.4.7.2 (Automated Vehicle Inspection Technology) and Section 5.3.2 (Best Practices).

6.1 Improving Vehicle Checkouts

The daily checkout of FEMS apparatus is a golden opportunity to spot and report problems before they become big problems (or even catastrophic failures). Unfortunately, FEMS is not taking advantage of this opportunity. Currently, FEMS apparatus operators and technicians perform a daily checkout on their vehicles using FEMS Form 54. This paper-based checkout form is fairly useless. It is easy for an operator to complete the form without having performed any real safety or maintenance checks. Because the form is not automated, there is no ability to capture any relevant data or use the information learned during the checkout to the advantage of the AD. Completed forms are filed away and are only reviewed when someone conducts an investigation after a problem surfaces. Any number of people with whom we spoke during our interviews and the inventory process indicated that daily vehicle checkouts were rushed, incomplete, or skipped entirely. Implementation of the ZONAR system would be a measurable step forward towards solving this problem.

To perform a checkout using the ZONAR system, the vehicle operator moves between designated checkpoints on the vehicle. At each checkpoint, the operator uses the ZONAR handheld to read an RFID tag mounted there. Once the RFID tag is read, the handheld displays questions pertinent to that portion of the vehicle, and the operator enters the appropriate information into the handheld. All information required for that checkpoint must be entered before the operator can proceed to the next checkpoint. This ensures that needed inspections are performed and facilitates the capture of relevant data electronically.

The system knows how long the inspection at each checkpoint should take, and it will not allow an operator to simply walk around the vehicle, scanning RFID tags, without actually taking the time to complete the inspection. Because each step of the checkout process is timed, individual operator checkout performance can be measured, monitored, and evaluated. The system can notify an appropriate manager if an inspection is either too long or too short. This would assist company officers and the AD in ensuring that the required daily checks are completed. Because the system depends on the use of RFID tags, rather than barcodes or QR codes (the little black-and-white patterned squares), the system cannot be circumvented.

Implementation of the ZONAR system in FEMS would convert the missed opportunity created by skipping required morning checkouts into a means to funnel valuable information through FASTER to the AD. For example, if an apparatus operator identifies a deficiency during the daily checkout, the ZONAR handheld can automatically create a deficiency report and a work order in FASTER. In this manner, deficiencies can be systematically logged and prioritized for remediation. Finally, and most importantly, ZONAR ensures incontrovertible accountability for the performance of daily in-station vehicle inspections and the entry of work orders for the Shop.

6.1.1 Summary of Findings

106. Required daily vehicle checkouts are not being performed consistently and well across the FEMS enterprise. There is no accountability or QC built into the checkout process.
107. The results of vehicle checkouts cannot be analyzed because checkout results are not recorded electronically.
108. Deficiencies found during the checkout process must be manually reported to the AD.

6.1.2 Recommendations

125. Implement the ZONAR system on a pilot basis (one or two stations) to establish a proof of concept. If the pilot is successful, FEMS should expand the program to the whole FEMS emergency fleet.

6.2 Station-based Deficiency Reporting

As discussed in Section 5.3.2.9, best-practice fleet organizations rely on station-based deficiency reporting to report, coordinate, and schedule maintenance and repairs.

FASTER Service Center provides field-based deficiency reporting as a component of the FASTER application; however, FASTER Service Center is not being used by FEMS. Presently, defects are reported to the AD via e-mail. Since these e-mails are not integrated into FASTER, the specific defects reported must be manually transferred from the body of the e-mail into a FASTER work order. This causes several problems:

1. It increases the likelihood of a transcription error.
2. It creates work for someone within the AD.
3. It creates the possibility that a report is delayed (if the e-mail system is down or is not checked for some reason).
4. It creates the possibility that the e-mail is overlooked or lost permanently, meaning that the deficiency effectively is never reported.
5. It causes a delay in when the deficiency is noted in FASTER, which skews any metrics which use the time of the initial report (i.e., an automated system would correctly

timestamp the report, whereas reports that are transferred from e-mails will be time-stamped as of the time the work order is entered).

A station-based reporting capability creates greater accountability because an auditable record of the submission is created and can be used for performance measurement purposes. Additionally, such a capability allows fleet administrators to analyze submission information to identify trends and to create work efficiencies. For example, Montgomery County uses its reporting system to schedule mobile repairs and drop-offs of requisitioned disposable items such as vehicle fluids and replacement light bulbs.

Section 25 of FEMS Article XX requires seven people in the reporting chain to be e-mailed to request repairs. This is inefficient for both the requestor and the people whose in-boxes are clogged with these requests. It would be more effective if the reporting and request for repairs were loaded directly into the FASTER system at the station level. This would generate an immediate notification and reporting mechanism within the system which would in turn help to improve the documentation, data collection, and accountability. Having repair requests entered directly into FASTER will also help with respect to performance measurement because it will allow the *scheduled repair rate* to be managed and tracked more effectively because operator's inspections and repair requests, service writer's work orders, and supervisory and management notification/status tracking will be consolidated into a central database.

6.2.1 Summary of Findings

109. The current system of e-mailing the AD (and others) about needed repairs allows too many repair requests to “slip through the cracks” and it does not permit such requests to be time-stamped and entered into an auditable system which ensures accountability for the disposition of such requests.
110. Article XX's requirement that seven people be notified via e-mail of every repair request is a legacy of an ineffective vehicle deficiency notification system.

6.2.2 Recommendations

126. FEMS should change Section 25 of Article XX to require vehicle deficiency notifications and repair requests to be entered into FASTER (or a similar application) at the station level, in lieu of the current e-mail system.

6.3 In-Station Maintenance and Repairs

Section 25 of FEMS Article XX, succinctly sums up the purpose and mission of the vehicle operator's responsibilities as well as the essence of their part of the all-important link in the preventative maintenance chain:

“The vehicle operator is the first line of defense in the maintenance team. He/she will often notice small defects in the apparatus and can take the necessary corrective action before the small problem becomes a major one.”⁵⁴

Article XX goes on to state:

“All vehicle operators will be responsible to perform the checks outlined herein, which are appropriate for the type of vehicle that they drive and operate.”

The Project Team believes Article XX to be a credible and overall comprehensive document which succinctly and clearly lays out the responsibilities and tasks needed for keeping abreast of the condition and primary maintenance requirements of the apparatus under the purview of technicians within the fleet. They are practices which can be reasonably conducted in-house without compromising the safety or operational functioning of any apparatus in the fleet and without necessitating outsourcing of these basic functions and services.

The parameters set for the level and content of specific tasks they are able to perform are clear, concise and appropriate for the technician's collective level of involvement in the maintenance chain. Section 22 of the document clearly spells out the items, procedures and limitations on what the technicians should inspect and maintain on the apparatus. Section 23 and the recently added Special Order 2013-25 are equally clear and set specific rules and regulations for the prohibition of any unauthorized alterations or repairs to apparatus. We believe these restrictions are appropriate. There is one area that is open to an increased option for effecting basic repairs not listed in the current document. An example of a simple repair that may be considered as an option is to have in station personnel be allowed to change burned out light bulbs on simple applications found on apparatus. This should not involve the repair of the fixtures themselves, nor include the repair or tampering with any wires connected with those appliances, but minor maintenance tasks only.

6.3.1.1 Vogel Lube Systems

Modern fire apparatus is frequently equipped with a Vogel Lube System. It is an option for which fire departments pay extra. The Vogel Lube System is designed to ensure that expensive apparatus is properly lubricated automatically. In some respects, it is an in-house PM program that is always at work protecting apparatus.

⁵⁴ FEMS Article XX, page 13.

The Vogel Lube System takes both apparatus operators and Shop personnel out of the equation when it comes to keeping critical vehicle components lubricated. When the system is in service, the lubrication is done automatically without having to place the vehicle out of service and without worrying about accessing critical lubrication points on the vehicle.

During the course of the apparatus inventory, the Project Team heard incessantly from technicians who reported that the Vogel Lube System on their apparatus had been out of service for a long time. One person with whom we spoke indicated that the systemic failures of the Vogel Lube Systems were due to the use of incorrect lubricants, but we were unable to confirm this report. The cause for the failures, however, is less relevant than the fact that these crucial systems have been allowed to remain inoperable for long periods of time.

6.3.2 *Summary of Findings*

111. A properly trained apparatus operator (i.e., technician) should be able to accomplish a variety of routine, simple in-station maintenance and repairs. Doing so eliminates the need to bring the apparatus in to the Shop, resulting in the unit staying in service in the community longer and reducing the demand for service at the Shop.
112. Numerous failures of Vogel Lube Systems endanger the serviceability of apparatus.

6.3.3 *Recommendations*

127. FEMS should amend Article XX Section 22 and Special Order 2013-25 to include permit qualified station personnel to perform simple repairs and minor maintenance tasks, such as changing burned out light bulbs. Authorized in-station repairs should not include anything associated with sophisticated electronics systems (i.e., communications equipment, on-board computers, emergency lighting or siren system) or engine components (other than topping off fluid levels).
128. All technicians should receive in-depth training from the AD about the types of repairs they are expected and authorized to undertake in the station. No repairs should be authorized by personnel who have not received training to make them.
129. All Vogel Lube Systems should be inspected, restored to working condition (if necessary), and maintained in accordance with manufacturer's specifications.

SECTION 7. IMPACT OF ISO RATING CHANGE

This section discusses the potential impact of changing the District's Insurance Services Office rating.

7.1 Overview of the Insurance Services Office Rating

At the time of this study, FEMS officials were contemplating possible resource changes that could affect the number of fire vehicles deployed throughout the District. Like most cities in the United States, the majority of calls handled by FEMS are calls for emergency medical service. With this in mind, essentially two questions were posed by the Department's leadership to the Project Team:

1. What would be the effect on emergency service delivery in DC if the District's Insurance Services Office (ISO) rating were changed from Class 2 to a Class 3?
2. What effect, if any, would there be on the District's ISO rating if some of the District's fire suppression resources were eliminated to provide additional EMS capabilities?

Since the 1800s, insurance companies have been involved in one way or another in "rating" fire departments. As cities grew and buildings became larger and communities more industrialized, insurance companies sometimes incurred large losses from fires. Much of the time, these losses were due to inadequate water supplies and ineffective fire suppression capabilities. To help reduce losses, insurance companies developed criteria to evaluate community fire suppression capabilities and to quantify the level of service provided. Once quantified, insurance companies used the information (rating) to determine and assign fire insurance rates. The emphasis then, as now, was primarily to reduce dollar loss from fires. Though improving water supplies and fire suppression can and does improve life safety, the purpose of rating fire departments is to adjust insurance rates to lessen insurance company losses.

ISO uses data and information provided by each community to derive a Public Protection Classification (PPC). Community evaluations are performed periodically or when there is reason to believe there may be a change in the PPC. As it is intended, the PPC is only used to assess a community's fire protection – it does not consider other emergencies or important services provided by the fire department such as EMS, technical rescue, or hazmat incident mitigation calls. The ISO acknowledges the use of the PPC is limited to assessing *fire suppression capabilities* and that fire departments do many more things to improve public safety.

7.1.1 Fire Suppression Rating Schedule

To determine the PPC, ISO uses the Fire Suppression Rating Schedule (FSRS). The FSRS has three primary components, each of which is a portion of the overall final score under the FSRS. The components evaluated by ISO and their percentages of the total rating are:

- Receiving and Handling of Alarms – 10 percent
- Fire Department – 50 percent
- Water Supply – 40 percent

Under the FSRS, community fire protection is rated from 1 to 10. One is the best rating and signifies that the water supply, fire department and alarm handling (dispatch) systems are first rate. On the other end of the scale, a rating of 10 means that a community does not meet the minimum qualifications to be rated by ISO as its fire suppression capabilities are mostly non-existent. Of the over 48,000 fire communities evaluated by ISO, only 62 have a Class 1 rating under the FSRS. The District of Columbia current has an ISO rating of 2, which is excellent. Only about 600 of the 48,000 (1.3 percent) fire protection areas rated by ISO have this low of an ISO rating. The majority of communities have ratings in the Class 5 to Class 7 range.

7.1.2 Resource Changes and Impact on the District's ISO Rating

The District was last rated by ISO in 2010. Its rating from the evaluation was determined to be Class 2, based on its total score of 84.66. In the evaluation, the District scored highest in the areas of water supply and handling alarms. The scores the District received in these areas are indicative of a Class 1 system. The Fire Department score was equivalent to Class 2.

The tabulation from the 2010 ISO evaluation is depicted in Table 36 (on page 167). It shows that the FSRS scores were best overall in Handling of Alarms and Water Supply. In these areas, the District received 9 of a possible 10 points for Alarm Handling and 38 of 40 points for Water Supply. The Fire Department category received 41 of 50 points, with company staffing and training scoring lowest, 12 of 15 points and 5 of a possible 9 points, respectively.

In terms of the final score and PPC rating, the District could lose 4.6 points and still retain its Class 2 rating. This is because Class 2 communities can have an overall score of 80.01 and still be Class 2. A score of 80 or less is Class 3 under the PPC. So long as there are no changes to the Alarm Handling or Water Supply systems, any reduction in the FSRS less than 4.5 points within the Fire Department category would not affect the Class 2 rating.

Based on the October 2010 ISO review, the number of engine and ladder companies deployed by the District provided very good scores: 8.7 of 10 points and 4.7 of 5 points, respectively. If the Department were to eliminate fire suppression units, this would be the category most affected. Again, however, the District could likely make minor changes to its deployment model and still retain its Class 2 rating.

Table 36. Washington, DC ISO Scoring (2010)⁵⁵

CATEGORY	EARNED CREDIT	POTENTIAL CREDIT
Receiving & Handling Alarms		
- Telephone Service	2.00	2.00
- Operators	3.00	3.00
- Dispatch Circuits	4.05	5.00
Subtotal	9.05	10.00
Fire Department		
- No. Engine Companies	8.67	10.00
- No. Reserve Engines	0.87	1.00
- Pumping Capacity	5.00	5.00
- No. Ladder Trucks	4.68	5.00
- No. Reserve Ladder Trucks	0.93	1.00
- Distribution of Engines and Trucks	3.45	4.00
- Company Staffing	11.99	15.00
- Training	4.95	9.00
Subtotal	40.54	50.00
Water Supply		
- Supply System (Volume)	32.84	35.00
- No. Hydrants (Distribution)	2.00	2.00
- Inspections	2.86	3.00
Subtotal	37.70	40.00
Divergence⁵⁶	-2.63	
TOTAL SCORE	84.66	100.00

Not all insurance companies use the PPC system. Of those that do, some insurance companies band the ratings such that residential and light commercial properties get the same insurance rate for multiple ratings, Class 2 through Class 5, for example. Rates change appreciably only for PPC Class 5 and above. State Farm Insurance does not even use ISO. Instead, it has its own proprietary rating system. Thus, in the unlikely scenario that the District's ISO rating did go from Class 2 to Class 3, it is unlikely that insurance rates for residential and light commercial property owners would be affected much. Those seeing the most impact would be high-risk manufacturing properties. There are, however, few of these in the District and they are individually rated anyway.

There are also other factors to consider as to how fire suppression capability reductions, if any, might negatively impact the District's current Class 2 ISO rating. First, as was mentioned earlier, the overwhelming demand for services in the District is for EMS. Under the ISO rating system EMS calls are not even considered as part of the assessment. Another factor is that the vast

⁵⁵ Public Protection Summary Report, Washington, District of Columbia, October 2010, pg. 35.

⁵⁶ <http://www.isomitigation.com/ppc/3000/ppc3013.html>: FSRS scores are subject to modification by a divergence factor, which recognizes any disparity in the effectiveness of your fire department and water supply. The divergence factor mathematically reduces the preliminary scores if the fire department and water-supply scores are out of line with each other.

majority of large structures in the District are government-owned. These structures would not be impacted by any change to the ISO rating because they are self-insured.

7.1.3 Discussion of Possible ISO Rating Change

Determining the exact impact of any changes in the fire suppression capabilities based on ISO's FSRs is not possible without knowing the specifics of the proposed changes. In general, however, if minor changes are made such as eliminating one or two engines or ladder trucks, it is probable that little, if any, change would occur to the ISO rating. Part of the reason is because insurance companies use the PPC to determine the insurance rates for residential and light commercial properties. Insurance rates for large commercial and industrial risks are determined on an individual basis by the insurance carrier.

To assess the full impact of any proposed changes, a larger study should be conducted. Likewise, FEMS should also confer with ISO technical staff to understand the impact to the PPC classification, if a particular change is being considered. In these cases ISO can often provide a summary review based on how the system might look.

District officials are encouraged to consider not just ISO when assessing the impacts of a particular service change. Improving EMS response and providing special capabilities to handle major non-fire emergencies are two areas that were not part of the business portfolio of fire departments when the PPC rating system was developed. As the recent situation at the Washington Navy Yard shows, fire departments do much more than fight fires. Evaluating their effectiveness requires more than just determining the ISO PPC rating.

APPENDIX I. FULL APPARATUS INVENTORY

The full physical inventory conducted as a part of this study has been submitted to FEMS as an Excel spreadsheet.

APPENDIX II. GLOSSARY OF KEY TERMS AND ACRONYMS

AD	Apparatus Division
ASE	Automotive Service Excellence – the leading third-party certification for mechanics
BFD	Boston Fire Department
BPWG	Best Practices Working Group
COTS	Commercial-Off-the-Shelf (i.e., a software product that is commercially available, as opposed to one that has been developed from scratch)
DPW	D.C. Department of Public Works
EMS	Emergency Medical Services
EVOC	Emergency Vehicle Operations Course – A nationally standard course developed by the U.S. Department of Transportation to train operators of all types of emergency vehicles
EVT	Emergency Vehicle Technician – a certification for mechanics who have demonstrated knowledge and skills specific to emergency vehicles
FASTER	A Web-based fleet management information system application in use by DPW, MPD, and FEMS.
FEMS	D.C. Fire and Emergency Medical Services Department
FMIS	Fleet Management Information System
FSRS	Fire Suppression Rating Schedule
HVAC	Heating, Ventilation, and Air Conditioning
MPD	D.C. Metropolitan Police Department
MRU	Maintenance and Repair Unit
NAFA	National Association of Fleet Administrators
OEM	Original Equipment Manufacturer
OOB	Out-of-the-Box – turnkey software that is characterized by a more rigid user interface and includes user-defined business rules built into the core application
OOS	Out of Service
PM	Preventative Maintenance
PPC	Public Protection Classification
RFID	Radio-frequency Identification

SLA	Service-level agreement
SOP	Standard Operating Procedure
VEU	Vehicle Equivalency Units

APPENDIX III. SUGGESTED APPARATUS DIVISION POLICIES AND PROCEDURES

Administrative

- Fleet Organization
- Fleet Contacts List
- Vehicle Inspection, Licensing, and Registration
- Fleet Information Systems
- Vehicle Key Control
- Fuel Card/Key Control
- Fleet Department Performance Reports
- Recordkeeping Requirements
- FASTER/IT Requirements
- Customer Complaints
- Internal Service Fund and Charge-back Procedures
- Garage and Facilities Maintenance and Security

New Vehicles and Equipment

- Lease/Purchase/Reimbursement Analysis
- Repair/Replace Decisions
- Adding a Vehicle to the Fleet
- Demonstration Equipment
- Replacement Guidelines
- Developing Specifications
- Ordering Vehicles and Equipment
- Vehicle Delivery Status Reports
- Vehicle Receiving and Verification
- Preparation for Service
- New Vehicle Operator Training
- Alternative Fuel Vehicle Program

Vehicle Operation

- Fueling
- Use of Passenger Vehicles
- Vehicle and Equipment Utilization
- Driver and Operator Training
- Driver/Operator Responsibilities
- Operating Department Supervisor/Coordinator Responsibilities
- Equipment Misuse or Abuse
- Accident Claims/Risk Management
- Accident Procedures
- Temporary Vehicle Requirements

- Emergency/Inclement Weather Operations
- Emergency Procedures
- Driver Licenses And Driving Records

Maintenance

- Preventative Maintenance Defined
- Preventative Maintenance Responsibilities
- Preventative Maintenance Vehicle Schedule
- Prioritization of Repairs Schedule
- Unplanned maintenance
- Field Breakdowns
- Warranty Repairs
- Contract repairs
- Vendor Performance Evaluation
- Body and Paint Work
- Repair/Rebuild/Remanufacture/Replace Analysis
- Vehicle Modifications
- Parts
- Labor Reporting Standards
- Emergency Road Service
- Management Training
- Mechanic Training
- Mechanics' Required Tools and Equipment
- Disposition of Unsafe Vehicles
- Documentation
- Occupational Safety and Health Program
- Quality Program

Equipment Disposal

- Authority for Disposal
- Preparing Vehicles and Equipment for Disposal
- Procedures for Disposal

Forms

APPENDIX IV. BEST PRACTICES IMPLEMENTATION

This appendix provides a prioritized timeline for implementation of the best practices discussed in Section 5.3.2. The following are definitions for the priorities described in this appendix.

Essential	Implement the practice at the earliest possible time. Failure to implement the practice described could compromise efforts to prevent errors, improve primary operations, or increase efficiencies, thereby interfering with FEMS' mission to provide emergency services to the public.
Short-Term	Implement the practice by the end of Fiscal Year 2014. These practices should be viewed as "low-hanging fruit."
Medium-Term	Implement the practice by the end of Fiscal Year 2014, if possible. These practices may take longer to implement due to procurement processes external to FEMS.
Strategic	Implement the practice within the two to three years. If possible, implement the practice sooner.

SECTION	BEST PRACTICE	PRIORITY
5.3.1	Preventative Maintenance: PM is a high priority for any fleet of any kind. In the fire/EMS business, PM is doubly important given that it is not possible to put out fires, rescue people, and bring sick and injured people to a hospital without functioning emergency vehicles. The absence of a PM program is a <i>severe</i> detriment to the fleet. Performing PM is less expensive than a "bust-and-fix" approach. PM increases the lifespan of a vehicle and reduces the time that the vehicle is unavailable for use.	Essential
5.3.2.1	Strict Timekeeping: The AD should issue and strictly enforce a policy on timekeeping. FASTER should be configured to capture time for a range of activities so that the AD leadership can better manage personnel and make more informed decisions about vehicle maintenance and replacement.	Essential
5.3.2.9	Station-based Deficiency Reporting: A station-based reporting capability creates greater accountability because an auditable record of the submission is created and can be used for performance measurement purposes.	Essential
5.3.2.3	Performance Measures (KPIs): Examples of the shortcomings previously identified include inconsistent data capture practices, limited data validation and accuracy verification processes, poor usage of reports to monitor activity or to enable informed management decisions, and a lack of Key Performance Indicators (KPIs) to evaluate, measure, or assess the operational effectiveness of the organization.	Short-Term
5.3.2.11	Use of Synthetic Oil: Synthetic motor oils perform (i.e., protect the engine) better than conventional oils and the intervals between changes can be extended. This is a crucial benefit, as the lack of a viable PM program causes FEMS apparatus to go significantly longer in between oil changes. Accordingly, using synthetic motor oils should be seen as a wise long term investment.	Short-Term
5.3.2.12	Vehicle Fluid Testing: Testing often identifies significant issues before major damage is done, which can become a significant part of PM and create significant savings for the fleet in the long term.	Short-Term
5.3.2.10	Station-Based Repairs: The department has many talented people working in fire stations, and many drivers are already very involved in the maintenance of their apparatus. This system needs to be encouraged and expanded upon.	Short-Term

SECTION	BEST PRACTICE	PRIORITY
5.3.2.13	Customer Satisfaction Feedback Forms: The feedback is used to improve operations and praiseworthy work is celebrated by posting the forms in a place where all can see them. This is a simple and inexpensive technique that will build positive relations from the AD's end customers while also providing the AD with information it needs to keep its customers happy.	Short-Term
5.3.2.14	Best Practices Workgroup: The Department should convene a Best Practices Working Group (BPWG) which would meet on a regular (e.g., monthly) basis to identify, evaluate, and recommend for adoption best practices in fleet management from other jurisdictions.	Short-Term
5.3.2.4	Outsourcing Light Duty Vehicles: Mechanics should be focused on heavy stock, not sedans and such. Light-duty vehicles, including cars, vans, and some SUVs, should be outsourced to other repair facilities.	Medium-Term
5.3.2.5	Outsourcing Towing: When a vehicle breaks down in the field and is unable to return to the shop under its own power, a mechanic is responsible for taking a tow truck out to retrieve the vehicle. This removes a mechanic from the shop floor. This task should be outsourced to a firm capable of towing any vehicle in the fleet. Reasonable timelines (90% compliance) should be involved in the contract with a towing company.	Medium-Term
5.3.2.6	Outsourcing Parts: It would be beneficial for FEMS to outsource the parts function <u>even if the decision is made to retain other Shop functions in-house</u> . Parts would not be billed to FEMS until they were used, although they <u>would</u> be available for use because the availability of parts would be contractually guaranteed by the vendor.	Medium-Term
5.3.2.8	ZONAR Handheld Vehicle Checkout System: Implementation of the ZONAR system in FEMS would convert the missed opportunity of morning checkouts into a means to funnel valuable information through FASTER to the AD. It will provide incontrovertible accountability between the performance of daily in-station vehicle inspections and the entry of work orders for the Shop.	Strategic
5.3.2.7	Service-level agreements: FEMS should explore possibilities to outsource maintenance and repair work on various portions of the fleet (i.e., light- and medium-duty vehicles) to partner agencies through the establishment of SLAs.	Strategic

APPENDIX V. SUMMARY OF FINDINGS

NO.	FINDING	SECTION
SECTION 3 – FLEET DATA SYSTEMS		
1.	The support provided to FEMS by the DPW FASTER Support Team is inconsistent, and several unresolved issues remain.	3.1.2
2.	The majority of FEMS user accounts in FASTER are inactive, leading to inflated support and access costs.	3.1.2
3.	FASTER is underutilized across distributed workstations with respect to reporting or deriving performance indicators and work scheduling.	3.1.2
4.	The use of the mobile FASTER system by the mobile mechanic is inconsistent, and parts are not issued through the mobile terminal.	3.1.2
5.	Operational procedures and processes for effective use of FASTER system are incomplete, including a lack of consistent data capture standards and minimal use of management information.	3.1.2
6.	Staff lacks sufficient training in the FASTER application to make them thoroughly competent in its use.	3.1.2
7.	Staff does not “buy into” the effectiveness of FASTER and the benefits of its use (because they have not been properly trained and are unaware of many of its features/benefits).	3.1.2
8.	There is no central position responsible for FASTER system support, fleet data analysis, and management reporting.	3.1.2
9.	The count and composition of the physical inventory records listed in FASTER essentially reconciles with the physical inventory conducted by the Project Team of all FEMS fleet assets. The differences are relatively minor.	3.2.4
10.	Capitalization and projected replacement are not currently recorded for vehicle and asset management purposes, and disposal detail is not being consistently maintained.	3.2.4
11.	Advanced warranty notification capabilities are not currently configured for use, which is hampering procurement of adequate warranty service on apparatus.	3.2.4
12.	The FASTER graphics module is not being used. Asset records including descriptions of vehicle condition, accident related damage records, etc., are not supported by vehicles images and other graphics, and could be with the current software functionality.	3.2.4
13.	The simplified in-house vehicle classification system used by FEMS limits the ability to do more detailed comparison and analysis.	3.2.4
14.	Vehicle classification status in place at FEMS is not consistent and comprises a combination of the previous user-defined class codes and the new NAFA codes.	3.2.4
15.	FEMS has not identified and/or does not operate in accordance with a universally adopted set of organizational SOPs for fleet management. A lack of SOPs has caused notable inefficiencies, inconsistencies, conflicting management operation.	3.3.5

NO.	FINDING	SECTION
16.	Continual process improvement has not been made a priority and as a result, several business processes are outdated or ineffective and need to be evaluated and redeveloped to leverage industry best practices and incorporate the use of fleet management information technology.	3.3.5
17.	Cumbersome processes for managing workflow in FASTER for in-house and commercial repairs are slowing work order management.	3.3.5
18.	Tight work order security settings are hindering the ability of service writers to close work orders, resulting in extended open repair transaction times, the inability to properly defer repairs (in some cases), and even the deletion of required repairs from work orders without that work being completed.	3.3.5
19.	Data captured within work orders is of overall poor and inconsistent quality and quantity due to inconsistent coding, data capture methods, and noting of labor performed.	3.3.5
20.	Vehicle downtime calculations are suspected to be understated as a result of the methodology for reporting fleet availability as opposed to downtime.	3.3.5
21.	The FASTER Service Center function is not currently being used by staff or FEMS customers and the benefits of the tool are not acknowledged.	3.3.5
22.	Excessive detail and inappropriate work codes (nearly 8,500 distinct repair codes) available for entry on work orders is suspected to be reducing the accuracy of activity tracking and adding unnecessary complexity to management reporting rather than increasing the detail recorded.	3.3.5
23.	Repair coding for mobile services does not separate scheduled maintenance from breakdowns and, therefore, cannot be used as a key performance indicator.	3.3.5
24.	FASTER is not currently being used for parts inventory and parts processing, including ordering, stocking, and parts movement. No apparent standard operating procedure, secure process, or consistent procedure is in place for any aspect of parts management.	3.3.5
25.	FEMS' current product, FASTER C/S, provides the majority of requirements that FEMS has determined are critical to the operation, although several concerns must still be addressed, including current system utilization, in order to derive maximum benefit from the application.	3.4.10
26.	There are issues with the deployment of FASTER C/S that should be considered/resolved making a decision about whether to procure a new system or to retool the existing operational processes and procedures for using FASTER.	3.4.10
27.	A hosted solution offers many benefits, including improved affordability, speed, accessibility, security, and support.	3.4.10
SECTION 4 – FLEET COMPOSITION		
28.	The physical inventory revealed an aging fleet in generally unacceptable condition. While newer frontline engine and truck companies tend to be in acceptable condition, older units are only in passable condition. Reserve engine and truck companies are barely in passable condition. The condition of the frontline squads is not a concern, but the reserve squad fleet is in barely passable condition.	4.1.3

NO.	FINDING	SECTION
29.	Apparatus is overworked while in frontline and reserve status. Vehicles are on the road virtually non-stop. Despite a desperate need for PM and repairs, they continue to be driven as their physical and engine conditions worsen.	4.1.3
30.	Reserve apparatus is worked as hard as frontline apparatus because so much frontline apparatus is out of service for various reasons. The reserve apparatus is badly worn by the time it becomes reserve apparatus. This, combined with the level of use of the reserve apparatus, contributes to a high failure rate and an ever-deteriorating reserve fleet.	4.1.3
31.	The older EMS transport vehicles (i.e., the Ford ambulances) are in terrible condition. The Ford ambulances create a huge demand on the Shop for repair services and take longer to maintain and repair than the International Harvesters. By contrast, the newer EMS transport vehicles (i.e., the International Harvesters) are almost all in Excellent or Very Good shape, but this is mainly a function of their newness. If they do not receive appropriate PM, they will wind up in the same shape as the current fleet of Ford ambulances within a few years.	4.1.3
32.	Life cycle costing is a potentially valuable tool for FEMS to employ in making decisions about what apparatus to purchase and when apparatus should be removed from the fleet.	4.2.2
33.	The lack of needed high-quality vehicle cost data makes it impossible to perform life cycle cost analysis on the FEMS fleet.	4.2.2
34.	The condition of the reserve fleet is inadequate to support a heavily used frontline fleet.	4.3.8
35.	Keeping a Ready Reserve fleet stocked and ready to roll reduces the need for companies to do a “change-over” to accommodate PM.	4.3.8
36.	Annual procurement of all types of FEMS apparatus has been extremely uneven since at least year 2000.	4.3.8
37.	FEMS is behind schedule on the purchasing of 10 engines, three trucks, and two squads over the last 14 years. FEMS is also behind schedule on the purchasing of seven ambulances over the last 7 years.	4.3.8
38.	Peaks and valleys in fleet replenishment create problems in terms of apparatus condition and demands on the Shop for maintaining and repairing existing apparatus as well as placing new apparatus in service and retiring old apparatus.	4.3.8
39.	Uneven procurement stresses the FEMS capital budget, making it more difficult to do long-term financial planning and subjecting larger capital budget request to trimming.	4.3.8
40.	There is a trend in the fire service toward maintaining a younger fleet.	4.4.4
41.	A replacement plan that calls for engines to remain in frontline service for 15 years or more is not in FEMS' best interest.	4.4.4
42.	Deferred replacement of apparatus places unnecessary strain on fleet operations and fleet maintenance requirements.	4.4.4

NO.	FINDING	SECTION
SECTION 5 – APPARATUS DIVISION OPERATIONS		
43.	The current organizational structure of the AD is one of the main barriers to effective fleet management system in FEMS.	5.2.1.5
44.	A fleet industry professional is needed to lead and oversee the implementation of new procedures, processes, and systems in the AD. The AD's current organizational structure fosters discontinuity in the AD's programs and effectiveness because the AD leadership is always changing.	5.2.1.5
45.	Data collected by FEMS through FASTER does not accurately reflect hours worked by FEMS mechanics or outside vendors.	5.2.2.2
46.	With 15 mechanics, the Shop is understaffed for the present demand for maintenance and repair services. Once needed improvements are made to the fleet inventory and the Shop is running more efficiently, 14 mechanics should suffice.	5.2.2.2
47.	As discussed in Section 3, fleet management information systems, the lack of available data is a <i>significant</i> issue for FEMS management. It is impossible to identify needed staffing levels accurately when one cannot track hours worked by existing staff or the amount of work conducted by vendors.	5.2.2.2
48.	No identifiable performance expectations have been communicated to Shop personnel.	5.2.3.1
49.	Shop personnel are not keeping accurate track of their time in FASTER.	5.2.3.1
50.	Shop personnel are not routinely held accountable for either the timeliness or quality of their work.	5.2.3.1
51.	AD managers are not routinely using FASTER to monitor the productivity and performance of the Shop.	5.2.3.1
52.	Keeping the Shop open on a 24/7 basis does not improve Shop throughput.	5.2.4.2
53.	Mechanics working the night shift do not receive adequate supervision or support.	5.2.4.2
54.	Mechanics working the night shift frequently work alone – a dangerous practice.	5.2.4.2
55.	Pulling mechanics from the Shop floor to provide road service interferes with maintenance and repair operations.	5.2.4.2
56.	Outsourcing represents a faster and more comprehensive means to afford the AD the expertise, professionalism, and quality performance it so urgently needs.	5.2.5.4
57.	Outsourcing of light- and medium-duty vehicles is a viable means to decrease the AD workload and to keep the Shop focused on providing services that are mission-critical and more difficult to obtain elsewhere.	5.2.5.4
58.	There are other fleet operations in D.C. Government and the region with which FEMS could establish an SLA to perform certain repairs.	5.2.5.4
59.	There are no records about mechanics' training or certifications.	5.2.6.4
60.	Shop personnel are hungry for training.	5.2.6.4

NO.	FINDING	SECTION
61.	There is little encouragement or assistance given to Shop personnel to pursue professional training and continuing education.	5.2.6.4
62.	There is little emphasis placed on mechanics obtaining nationally recognized certifications, such as ASE or EVT.	5.2.6.4
63.	Training on FASTER has been inadequate.	5.2.6.4
64.	Esprit de corps among Shop personnel can be considered strong, although morale remains lower than it should be.	5.2.7.1
65.	Poor working conditions and depressing physical surroundings contribute to demoralization.	5.2.7.1
66.	Lack of emphasis on the FEMS mission and vision along with varied levels of training and team spirit has resulted in an uneven sense of purpose and morale.	5.2.7.1
67.	Basic safety practices are not in evidence at the FEMS Shop.	5.2.8.1
68.	FEMS does not require apparatus operators or technicians to pass an EVOC course as part of their driver training program.	5.2.9.1
69.	Apparatus technicians are not formally trained in the operation, inspection, and basic in-station maintenance of apparatus.	5.2.9.1
70.	The absence of a PM program is a <i>severe</i> detriment to the FEMS fleet. PM saves money, keeps apparatus in service in the community more, and ensures lengthens the expected service life of apparatus.	5.3.1.4
71.	The mobile servicing of apparatus currently being performed should not be confused with, nor should it take the place of, a real PM program.	5.3.1.4
72.	Having a viable Ready Reserve fleet is a key factor in the success of a PM program.	5.3.1.4
73.	There are numerous best practices that could be implemented in the AD and throughout FEMS that would improve the operations of the AD.	5.3.2.15
74.	Management of the parts inventory is poor.	5.3.3.1
75.	FEMS does not have sufficient personnel for the effective and efficient operation of a small tools repair shop for a fire/EMS department of this size, based on the workload and workforce currently in place.	5.3.4.2
76.	Crucial small tool repairs and critical pump testing requirements are languishing behind schedule due to a lack of a dedicated full-time (or even part-time repair) program and repair person.	5.3.4.2
77.	The current schedule of small tool repairs and the lack of a dedicated maintenance and repair program has created and perpetuated a critical and inefficient backlog of small tool repairs and out-of-service equipment.	5.3.4.2
78.	Ground ladder safety has been compromised by the lack of and commitment to a dedicated repair and maintenance program in the Small Tools Section.	5.3.4.2
79.	Critical pump testing has not occurred for 3 years.	5.3.4.2
80.	FEMS uses gasoline with ethanol in small tools, which can damage small engines.	5.3.4.2

NO.	FINDING	SECTION
81.	Change-overs are laborious, tiring, and time-consuming. During change-overs units are unavailable in the communities which they serve.	5.3.5.2
82.	FEMS personnel are called upon to change-over units on a frequent basis – sometimes multiple times per day.	5.3.5.2
83.	Vehicles make unnecessary and long trips to the Logistics facility on V Street, NE to be restocked.	5.3.5.2
84.	There is no appreciable QC program in place within the AD.	5.3.6.1
85.	There is a considerable amount of rework done on repairs made on FEMS apparatus – far in excess of industry norms.	5.3.6.1
86.	The repair facility is not adequate for working on modern fire apparatus.	5.4.1.4
87.	There is no dedicated floor space for preventative maintenance.	5.4.1.4
88.	The Shop is overcrowded with apparatus, and sightlines are virtually non-existent.	5.4.1.4
89.	The low ceiling height impairs the ability to lift units for inspection/repair and to elevate aerial devices.	5.4.1.4
90.	The lack of an in-ground lift adds to time needed to effect many repairs.	5.4.2.1
91.	The lifts in the ambulance PM area (in the rear of the shop) are not powerful enough to lift the new International Harvester ambulances.	5.4.2.1
92.	Based on the size of the reserve fleet, approximately 18,000 square feet of covered storage is needed to for reserve apparatus.	5.4.4.1
93.	The AD has no fleet management SOPs or handbook which specifically governs the non-uniformed foreman, mechanics, ticket writers, dedicated PM schedules or procedures, and Shop operations.	5.5.2
94.	There is no written mechanism within the organizational structure, procedurally or otherwise, which systematically addresses work that is in the process of being done or work that is to be done.	5.5.2
95.	The short contract term of current FEMS apparatus procurements works against FEMS' best interest. Vendors would have considerably more incentive to offer better prices and service if were offering longer-term apparatus contracts.	5.6.6
96.	Awarding apparatus contracts based solely on price is not in the best interest of FEMS. "Best-value" awards offer FEMS the flexibility to consider additional factors which are every bit as important as price.	5.6.6
97.	There are differing opinions as to the level of participation of FEMS mechanics on the Apparatus Committee. Mechanics can offer substantial insight in the development of apparatus specifications and thus fill an important role on the Committee.	5.6.6
98.	Standardizing apparatus by class across the fleet offers FEMS substantial operational, financial, and maintenance efficiencies and benefits.	5.6.6

NO.	FINDING	SECTION
99.	The small apparatus bays of some older FEMS stations limit the size of the apparatus that can be placed there. Obtaining maximum flexibility in what apparatus can be used – either in frontline or reserve status – in those stations requires that apparatus be standardized to fit in the smallest station.	5.6.6
100.	FEMS could most likely procure commercial apparatus that is sized to fit FEMS stations and which will cost substantially less than custom apparatus.	5.6.6
101.	Apparatus factory visits are crucial to the procurement process and should not be viewed as optional.	5.6.6
102.	GSA can perform apparatus procurement on behalf of OCP and FEMS.	5.6.6
103.	Engine placement and access in the Ford ambulances hampers the ability of the Shop to maintain and repair these units. In contrast, engine placement and access in the International Harvester ambulances facilitates maintenance and repair.	5.6.6
104.	Numerous ambulances were noted to have inoperable air conditioning on some of the hottest days of the summer. Patient compartment temperatures were unhealthful for patients and EMS personnel alike.	5.6.6
105.	Emergency lighting systems that are compliant with the KKK-A-1822F ambulance procurement specification may not offer sufficient protection in a heavily urbanized environment with lots of intersections.	5.6.6
SECTION 6 – STATION-BASED OPERATIONS		
106.	Required daily vehicle checkouts are not being performed consistently and well across the FEMS enterprise. There is no accountability or QC built into the checkout process.	6.1.1
107.	The results of vehicle checkouts cannot be analyzed because checkout results are not recorded electronically.	6.1.1
108.	Deficiencies found during the checkout process must be manually reported to the AD.	6.1.1
109.	The current system of e-mailing the AD (and others) about needed repairs allows too many repair requests to “slip through the cracks” and it does not permit such requests to be time-stamped and entered into an auditable system which ensures accountability for the disposition of such requests.	6.2.1
110.	Article XX’s requirement that seven people be notified via e-mail of every repair request is a legacy of an ineffective vehicle deficiency notification system.	6.2.1
111.	A properly trained apparatus operator (i.e., technician) should be able to accomplish a variety of routine, simple in-station maintenance and repairs. Doing so eliminates the need to bring the apparatus in to the Shop, resulting in the unit staying in service in the community longer and reducing the demand for service at the Shop.	6.3.2
112.	Numerous failures of Vogel Lube Systems endanger the serviceability of apparatus.	6.3.2

APPENDIX VI. SUMMARY OF RECOMMENDATIONS

NO.	RECOMMENDATION	SECTION
SECTION 3 – FLEET DATA SYSTEMS		
1.	Establish system support requirements and options, and determine the best method by which FEMS can achieve proper network and FMIS support; secure an SLA for support, if applicable.	3.1.3
2.	Perform system maintenance to identify active and obsolete user accounts, negotiating proper system charge levels based on active user accounts;	3.1.3
3.	Identify best practice information management, management reporting and performance indicators.	3.1.3
4.	Analyze the processes and procedures required to provide the data needed to generate the intended result.	3.1.3
5.	Take steps to provide remedial data normalization for existing inconsistencies, institute policies, procedures and user training to implement any changes needed to safeguard proper data management procedures.	3.1.3
6.	Provide fleet management and FMIS system training matching business processes to FMIS system.	3.1.3
7.	Establish a fleet IT analyst position, or identify a FEMS IT resource capable of providing fleet analytics and reporting assistance.	3.1.3
8.	Reconcile the physical inventory with the assets listed in FASTER.	3.1.2
9.	Utilize FMIS to track attributes, assignments and locations of all vehicles enabling all fleet users to monitor real-time details and statuses.	3.2.5
10.	Review all codification and applicable asset descriptors, groupings and distribution to ensure optimal system configuration to support asset management, reporting and analysis.	3.2.5
11.	Record manufacturers and extended vehicle and component warranties, and enable automated warranty tracking to interactively notify the service writer, crew leader, or mechanic when a warranted system is about to be repaired.	3.2.5
12.	Use the FASTER graphics module to store pictures, diagrams, invoices, purchase documents, etc. for use in supporting vehicle asset records, vehicle condition, specialty equipment placement and/or accident related damage records.	3.2.5
13.	Employ a more consistent and detailed vehicle classification system to allow comparison and analysis of like grouping regardless of make and model of vehicle.	3.2.5
14.	Reevaluate and redevelop current business processes that are outdated and ineffective by leveraging industry best practices while maximizing the use of available fleet management information technology.	3.3.6
15.	Map individual organizational work processes to include the use of a fully capable FMIS to manage the individual work procedures.	3.3.6

NO.	RECOMMENDATION	SECTION
16.	Correct repair deferral and closing function to avoid unintended deletion of open repairs from the work order during the closing process and to enable deferred repair tracking.	3.3.6
17.	Modify the existing database trigger to restrict the inclusion of the walk-around inspection to only the maintenance shops that require that entry.	3.3.6
18.	Redesign and restructure coded data elements used for assigned repairs and resulting labor transactions on work orders to ensure enough detail is available for follow up review and historical analysis without being burdensome on users.	3.3.6
19.	Analyze the benefit of reporting measurement of downtime/availability versus simple measurement and reporting of true time a work order is classified as "active," to determine whether there are specific advantages of either reporting system that may lend to more accurate analysis.	3.3.6
20.	Utilize FASTER Service Center to better report vehicle deficiencies to the AD and to provide departments with visibility of work history and current work order activity.	3.3.6
21.	Revise repair coding to support the activities of the maintenance and repair organization and the level of detail required for effective management reporting.	3.3.6
22.	Utilize a different repair reason for road service (i.e., scheduled repair) versus road calls (i.e., breakdown) provided by mobile services to more effectively measure KPIs for work performed by mobile service mechanics.	3.3.6
23.	Designate a separate work order shop and storeroom identifier for mobile service vehicles to ensure efficient monitoring of the operations of each of the mobile service vehicles and to facilitate direct comparison with in-house facilities.	3.3.6
24.	Utilize the bar code functionality in FASTER to issue parts to work orders.	3.3.6
25.	Develop and conduct fleet management training in conjunction with FMIS training to promote staff buy-in to ensure improved information management, including reporting, data capturing and monitoring, and analysis.	3.3.6
26.	System upgrades required by DPW and the timing for needed fleet management and FMIS training should be considered when determining the most appropriate FMIS path for FEMS.	3.4.11
27.	Determine whether to procure a new system or to retool the existing operational processes and procedures currently in place using the FASTER system.	3.4.11
	<i>If FEMS chooses to continue using the existing FASTER system:</i>	
28.	Better utilize functions offered by the FASTER system, as described within specific recommendations in Sections 3.2.5 and 3.3.6.	3.4.11
29.	Systematically work to address constraints found within FASTER as currently deployed.	3.4.11
30.	Address the core deficiency issues shown as "N" or "P" in Table 17.	3.4.11

NO.	RECOMMENDATION	SECTION
<i>If FEMS chooses to procure a new system:</i>		
31.	FEMS must consider initial cost, ongoing cost, ability to meet requirements, ease of acquisition, and training and support, when considering COTS applications	3.4.11
<i>When implementing a new system:</i>		
32.	Ensure successful implementation by developing a comprehensive tailored implementation plan and extensive services and training.	3.4.11
33.	Apply new system with attention to configuration and process engineering that will provide a solid baseline for a successful transition and enable effective and efficient data collection, analysis, and reporting technologies.	3.4.11
34.	Select and implement technology solutions to fill existing procedural gaps integrating these tools with the FMIS to provide a single reporting and management platform.	3.4.11
SECTION 4 – FLEET COMPOSITION		
35.	All apparatus should receive regularly scheduled PM <i>on time and without fail</i> .	4.1.4
36.	The apparatus replacement plan should be funded and adhered to <i>without fail</i> .	4.1.4
37.	Get rid of current Ford ambulances in order to free up Shop labor. Where the patient compartments (i.e., “ambulance boxes”) are still in good condition, they should be refurbished and remounted on new chassis in order to lower costs.	4.1.4
38.	Complete and accurate vehicle cost data should be gathered and examined at least annually for each apparatus class including engines, ladder trucks/towers, heavy duty rescue, ambulances, and refurbished ambulances in order to develop and analyze a dataset to track vehicle depreciation versus operation and maintenance costs each year.	4.2.3
39.	Configure reserve apparatus fleet by reserve and ready reserve fleets. A reserve fleet of approximately 50% of the ready reserve fleet size is recommended because of the heavy usage and frequent failures of frontline vehicles.	4.3.9
40.	Ready Reserve vehicles should be fully stocked, in top condition, with lowest mileage coming off of frontline duty.	4.3.9
41.	Reserve ambulance fleet should include a Special Events Unit, which should be maintained as ready-to-roll units.	4.3.9
42.	Engine fleet should include a Water Supply Unit, specifically designed to handle water supply issues at major fire incidents.	4.3.9
43.	Finalize and adhere to an apparatus replacement schedule (see Section 4.4.2) to ensure a continual flow of units through frontline, ready reserve, and reserve status.	4.3.9
44.	Work to educate the D.C. Council and the Office of the Chief Financial Officer about the need to adhere to a strict procurement schedule so that short-term cost savings are not obtained at the expense of long-term problems in the fleet.	4.3.9
45.	New apparatus should be budgeted for and procured on a consistent, on-going basis. Replacement of apparatus should not be deferred because of the strain that such actions place on the fleet.	4.4.5

NO.	RECOMMENDATION	SECTION
46.	Apparatus that is unexpectedly lost in a catastrophic event (e.g., crash or fire) should be replaced on an expedited basis. The reserve fleet should be used as little as possible to backfill apparatus lost in these circumstances.	4.4.5
47.	Apparatus should not be rotated from high-volume to low-volume stations.	4.4.5
48.	Adhere to the replacement schedule outlined in Section 4.4.2.	
SECTION 5 – APPARATUS DIVISION OPERATIONS		
49.	FEMS should hire a professional, civilian Fleet Director with relevant qualifications to head the AD.	5.2.1.6
50.	The Fleet Director should report directly to the Fire Chief, not the Assistant Chief of Administrative Services. This direct reporting line will be particularly important in ensuring the AD's transition to becoming a more efficient organization.	5.2.1.6
51.	The AD should be restructured, as described in Section 5.2.1.4. New position descriptions should be developed to support realigned and newly created positions.	5.2.1.6
52.	Mechanics must accurately log the time they spend on each repair. This may require additional training on the proper use of the FASTER system to log repairs at the time they are performed.	5.2.2.3
53.	Hire four additional mechanics to fill the immediate gap in Shop's ability to meet the demand for service. As improvements are made to the FEMS fleet and the AD operations, the number of mechanics should be allowed to float down to 14 through natural attrition.	5.2.2.3
54.	Management-based performance metrics should be established for Shop personnel. Such metrics would provide a framework for developing performance goals and for measuring personnel performance.	5.2.3.2
55.	AD managers should be using FASTER on a daily basis to monitor the productivity and performance of the Shop.	5.2.3.2
56.	Managers must hold mechanics accountable for the timeliness and quality of their work. In addition to developing and deploying performance metrics, it is important that standard operating procedures for continuous monitoring and feedback are developed.	5.2.3.2
57.	Training on proper use of FASTER to track time must be delivered.	5.2.3.2
58.	QC checks should be performed on all work at the time of completion. Work that fails to meet quality expectations should be corrected.	5.2.3.2
59.	Terminate night and weekend shifts, and reassign the workers on the night shift to the day and evening shifts.	5.2.4.3
60.	Assign one foreman on each shift to lead repair operations and the second foreman to lead PM.	5.2.4.3
61.	FEMS should undertake a feasibility study of the use of a contracted fleet management system similar to the one in use in MPD.	5.2.5.5

NO.	RECOMMENDATION	SECTION
62.	If the decision is made not to contract out all Shop services, then FEMS should explore other opportunities to contract out for services, including for light- and medium-duty vehicles, towing, and parts supply.	5.2.5.5
63.	The AD should establish as a minimum standard of employment for all current and future mechanics to obtain ASE and EVT certification. An additional requirement should be established that all subsequent promotions of personnel to the foreman level must have, or obtain within a prescribed timeframe, both the ASE Master Technician and Master EVT certifications.	5.2.5.5
64.	The AD should immediately update its records on each mechanic and foreman with respect to training obtained, current certifications possessed, and any needed professional development/continuing education.	5.2.6.5
65.	The AD should use the Target Safety application to track the training and certifications of Shop personnel. Additionally, the AD should explore how Target Safety may be used to deliver relevant continuing education programs to its Shop personnel.	5.2.6.5
66.	Professional Development Plans for all Shop employees should discuss professional standards for productivity and include means for AD personnel to improve their knowledge, skills, and abilities.	5.2.6.5
67.	The AD should create incentives (e.g., tuition reimbursement and pay adjustments) for fleet supervisors and managers to secure certifications from ASE, EVT, American Public Works Association, Association of Equipment Management Professionals, NAFA Fleet Management Association, or other suitable industry associations.	5.2.6.5
68.	The AD should budget for a minimum of 40 hours of technical training per employee annually.	5.2.6.5
69.	The AD should explore the availability of local and in-house training opportunities.	5.2.6.5
70.	The AD should establish an updated and comprehensive training program on the importance of FASTER, its use, why information should be captured, what data should be tracked, and why data are essential to the success of the AD.	5.2.6.5
71.	FEMS should improve the working conditions at the Shop, by making a concerted effort to improve environmental conditions and by taking steps to ensure that all employees are aware of and embrace the FEMS mission, vision, goals and objectives. This could be achieved through targeted training and team building activities.	5.2.7.2
72.	AD leadership should take steps to ensure that the organization takes a mission driven approach to running its operations. This is particularly important as it relates to line level operations and would be a key consideration when developing and codifying standard operating procedures.	5.2.7.2
73.	FEMS should promulgate and closely enforce a policy on Shop safety. This policy should comport with industry standard practices, applicable portions of NFPA 1500 (Standard on Fire Department Occupational Safety and Health Program), and applicable OSHA regulations.	5.2.8.2

NO.	RECOMMENDATION	SECTION
74.	FEMS should ensure that all Shop personnel are issued a complete set of appropriate personal protective equipment and that a sufficient quantity of replacement equipment and disposable items are maintained continuously on hand to ensure that all Shop personnel and visitors are adequately protected at all times when on the Shop floor.	5.2.8.2
75.	Shop personnel should receive regular safety training and updates in accordance with OSHA guidelines and commonly accepted industry practices. This includes any specialized training required to operate lifts, cutting or welding equipment, tow trucks/wreckers, or any other vehicles and/or equipment Shop personnel may be called upon to operate.	5.2.8.2
76.	No one should be permitted to work alone in the Shop at any time.	5.2.8.2
77.	FEMS should implement formal EVOC training for anyone who will operate any emergency apparatus.	5.2.9.2
78.	FEMS should implement a formal technician training program for all technicians. This training should include the vehicle inspection and deficiency reporting process, as well as how the apparatus should be maintained in the station and operated on the road.	5.2.9.2
79.	FEMS should consider authorizing in-station personnel to effect simple repairs such as changing burned-out light bulbs in simple applications found on apparatus. This should not involve the repair of the fixtures themselves, nor include the repair or tampering with any wires connected with those appliances, but minor maintenance tasks only.	5.2.9.2
80.	Implementation of a comprehensive PM program in accordance with NFPA 1915 must be made a top priority. This point cannot be overstressed.	5.3.1.5
81.	FEMS policy should ensure that apparatus is taken to the Shop for PM when it is scheduled, without fail.	5.3.1.5
82.	PM triggers should be expressed for each class of apparatus (and, in some cases, each vehicle model) and should reflect mileage, engine hours, age of the apparatus, etc., not just the number of days since the last PM.	5.3.2.16
83.	The AD should issue and strictly enforce a policy on timekeeping. FASTER should be configured to capture time for a range of activities so that the AD leadership can better manage personnel and make more informed decisions about vehicle maintenance and replacement.	5.3.2.16
84.	The AD needs to develop both system- and individual-level KPIs which are disseminated in daily, weekly, and monthly reports. AD and FEMS leadership should review relevant KPIs daily so they can stay on top of managing the fleet.	5.3.2.16
85.	FEMS should explore the full range of possible outsourcing options, including contracting for all fleet management services or contracting for services for a portion of the AD workload, including towing, parts management, and/or light- and medium-duty apparatus. Establishment of SLAs with partner agencies should also be considered.	5.3.2.16

NO.	RECOMMENDATION	SECTION
86.	FEMS should implement a ZONAR pilot program in one or two stations to test the utility of the system to improve vehicle checkout accountability and deficiency logging/work order creation (see Section 6.1).	5.3.2.16
87.	The AD should implement the FASTER Service Center or some other means to permit in-station reporting of deficiencies (see Section 6.2).	5.3.2.16
88.	FEMS should permit trained technicians to effect certain authorized maintenance and repairs in stations (see Section 6.3).	5.3.2.16
89.	The AD should use synthetic oil in all apparatus, especially since the time between oil changes can be so great at present.	5.3.2.16
90.	The AD should regularly test vehicle fluids to identify contaminants that are indicators of pending engine problems.	5.3.2.16
91.	The AD should implement a system to ensure that end users can provide feedback on the quality of services delivered in connection with maintenance and requested repairs.	5.3.2.16
92.	The AD should implement a BPWG to identify, evaluate, and implement novel best practices from other jurisdictions.	5.3.2.16
93.	Hire a parts inventory specialist as soon as possible, if it is decided not to contract out the parts function.	5.3.3.2
94.	FEMS should obtain a full-time small tools repair technician to address the crucial backlog of tool repairs and pump and ladder testing. If the position is to be filled on a part-time basis, it should be <i>substantially</i> more than 12 hours per month. This position could be an outsourced FTE which is part of an overall contract with a Shop vendor.	5.3.4.3
95.	FEMS should immediately reinstate and adhere to a pump testing program which meets the requirements of NFPA 1911 (Standard for the Inspection, Maintenance, Testing, and Retirement of In-service Automotive Fire Apparatus).	5.3.4.3
96.	FEMS should immediately reinstate and adhere to a ground ladder inspection and testing program which meets the requirements of NFPA 1932 (Standard on Use, Maintenance, and Service Testing of In-Service Fire Department Ground Ladders).	5.3.4.3
97.	FEMS should use a fuel treatment designed to minimize damage to small tool engines from ethanol in gasoline.	5.3.4.3
98.	FEMS should seek ways to keep reserve units partially stocked with low-cost equipment and should consider buying extra hose to keep the hosebeds of engine companies from having to be restocked.	5.3.5.3
99.	The AD should lift the prohibition of conducting change-overs indoors if a new Shop with a suitable amount of space can be constructed.	5.3.5.3
100.	A “mini-Logistics” facility should be co-located with the Shop so that vehicles can be returned to service fully stocked without having to leave the Shop.	5.3.5.3

NO.	RECOMMENDATION	SECTION
101.	A qualified QC Specialist should be hired by FEMS (see Section 5.2.5). If the decision is made to contract out Shop operations, then this person should <u>not</u> be a contractor (or, at the very least, should not be part of an overall Shop management contract), as one of the key responsibilities of this individual will be to examine the quality of work performed by the contractor's mechanics.	5.3.6.2
102.	Ensure every PM and repair undergoes a QC check. Work that is unsatisfactory must be corrected before the work order is closed and the vehicle leaves the facility.	5.3.6.2
103.	Personnel dispatched to Shop vendors to retrieve vehicles that are "ready" must be able to perform QC checks at the vendors' facilities so that inadequate repairs are identified as such before the vehicle is accepted by FEMS.	5.3.6.2
104.	QC metrics should be collected and analyzed for every mechanic. This will permit the AD leadership to ensure that mechanics are meeting quality expectations. It will also permit the identification of trends that could necessitate remedial training or other appropriate mitigation measures.	5.3.6.2
105.	QC metrics should be collected and analyzed for each vehicle. This will aid the AD leadership in evaluating the continued roadworthiness of the apparatus and whether apparatus has outlived its useful service life.	5.3.6.2
106.	Replace the Shop with a structure designed for current and future fire apparatus. This would require detailed space planning based on the acquisition schedule and projected increases in apparatus and should consider the need to move apparatus in and out of the facility on an ongoing basis and the frequency and types of repairs.	5.4.1.5
107.	Dedicated PM bays should be viewed as an essential part of the design of a new shop facility. Given the recommended size and composition of the fleet, at least one bay for heavy-duty apparatus PM, two bays for ambulance PM, and one bay for light-duty PM should be included in the design.	5.4.1.5
108.	Ensure that any new shop facility is equipped with at least one in-ground lift.	5.4.2.2
109.	Procure mobile lifts that are sufficiently powerful to lift the International Harvester ambulances.	5.4.2.2
110.	Procure – either through construction or leasing – approximately 18,000 of suitable, covered space in which to store reserve apparatus.	5.4.4.2
111.	Store the minimum amount of Ready Reserve apparatus possible at the Shop.	5.4.4.2
112.	Develop and maintain a comprehensive AD Policy and Procedures Manual which governs all aspect of the AD including management practices, employee evaluations, Shop operations, performance measures, dedicated PM schedules, etc. (see Section 5.5).	5.5.3
113.	A wide cross-section of stakeholders should collaborate to develop the Policy and Procedures Manual that covers the topics listed in APPENDIX I	5.5.3

NO.	RECOMMENDATION	SECTION
114.	The District should issue apparatus contracts for extended periods – between 5 and 8 years in order to incentivize vendors to offer FEMS more in terms of price, warranty conditions, technical support and training for mechanics and field personnel, and willingness to accommodate FEMS’ special requests and specifications.	5.6.7
115.	FEMS should utilize “best-value” rather than “lowest bid” contract awards.	5.6.7
116.	The AD should ensure that mechanics, not just foremen, are actively involved in all aspects of the Committee’s work, including specifications development and apparatus acceptance.	5.6.7
117.	FEMS should seek to standardize apparatus types across the fleet whenever possible.	5.6.7
118.	FEMS should endeavor to order commercial apparatus whenever possible.	5.6.7
119.	The most qualified members of the Apparatus Committee – irrespective of rank – should perform these factory visits.	5.6.7
120.	Consideration should be given to having GSA procure apparatus for FEMS.	5.6.7
121.	Ease of maintenance should a factor to be considered when evaluating ambulance designs and vendor bid submissions.	5.6.7
122.	A working climate control system should be regarded as mandatory on all in-service ambulances. Any ambulance which loses climate control should be taken out of service.	5.6.7
123.	FEMS should give strong consideration to procuring ambulances equipped with the Cool-Tech II air conditioning system, or some other system that offers similar advantages with respect to heat dissipation, cooling capacity, and ease of maintenance.	5.6.7
124.	Ambulances should be equipped with grill-mounted flashing lights to enhance their conspicuity in rear-view mirrors and with lighting that makes them more visible perpendicular to the direction of travel.	5.6.7
SECTION 6 – STATION-BASED OPERATIONS		
125.	Implement the ZONAR system on a pilot basis (one or two stations) to establish a proof of concept. If the pilot is successful, FEMS should expand the program to the whole FEMS emergency fleet.	6.1.2
126.	FEMS should change Section 25 of Article XX to require vehicle deficiency notifications and repair requests to be entered into FASTER (or a similar application) at the station level, in lieu of the current e-mail system.	6.2.2

NO.	RECOMMENDATION	SECTION
127.	FEMS should amend Article XX Section 22 and Special Order 2013-25 to include permit qualified station personnel to perform simple repairs and minor maintenance tasks, such as changing burned out light bulbs. Authorized in-station repairs should not include anything associated with sophisticated electronics systems (i.e., communications equipment, on-board computers, emergency lighting or siren system) or engine components (other than topping off fluid levels).	6.3.3
128.	All technicians should receive in-depth training from the AD about the types of repairs they are expected and authorized to undertake in the station. No repairs should be authorized by personnel who have not received training to make them.	6.3.3
129.	All Vogel Lube Systems should be inspected, restored to working condition (if necessary), and maintained in accordance with manufacturer's specifications.	6.3.3