

GOVERNMENT OF THE DISTRICT OF COLUMBIA
Office of the Deputy Mayor for Planning & Economic Development



Responses to Fiscal Year 2016 Performance Oversight Questions

Brian Kenner
Deputy Mayor for Planning & Economic Development

Submission to

Committee of the Whole
Chairman Mendelson

February 10, 2016

John A. Wilson Building
1350 Pennsylvania Ave., NW, Suite 504
Washington, DC 20004





Answers to Oversight Questions for Committee of the Whole

1. Please provide, as an attachment to your answers, a current organizational chart for your agency with the number of vacant and filled FTEs marked in each box. Include the names of all senior personnel, if applicable. Also include the effective date on the chart.

See attached

2. Please provide, as an attachment, a Schedule A for your agency which identifies all employees by title/position, current salary, fringe benefits, and program office as of January 10, 2016. The Schedule A also should indicate any vacant positions in the agency. Please do not include Social Security numbers.

See attached

3. Please list all employees detailed to or from your agency, if any. For each employee identified, please provide the name of the agency the employee is detailed to or from, the reason for the detail, the date of the detail, and the employee's projected date of return.

The following employees are detailed from the agency:

- Chanda Washington has been detailed to the Executive Office of the Mayor since January 12, 2015. Ms. Washington serves as Public Information Officer within EOM's Communication unit. Ms. Washington is helping establish and implement new protocols for internal and external communications between Public Information Officers and other communications professionals throughout District Government.

The following employees are detailed to the agency:

- Erin Horne McKinney is detailed from Department of Consumer & Regulatory Affairs since August 5th, 2013. Ms. Horne McKinney serves as the Tech Sector Manager within DMPED's business development unit. Ms. Horne McKinney is responsible for the attraction, retention, and expansion of technology companies within the District. This detail is ongoing.
- Devin Jones is detailed from the Office of the Chief Financial Officer to temporarily support DMPED Financial Operations since January 2, 2015. Ms. Jones serves as the Budget Analyst within DMPED's OCFO during the extended absence of another staff member. Ms. Jones is responsible for administrative budget and accounting execution of the operating and capital budgets for DMPED in support of the Agency Fiscal Officer.

BRIAN T. KENNER
DEPUTY MAYOR

4. (a) For fiscal year 2015, please list each employee whose salary was \$110,000 or more. For each employee listed provide the name, position title, salary, and amount of any overtime and/or bonus pay.

Name	Position Title	Salary
Akyereko, Beth-Sheri	Attorney Advisor	\$ 158,740
Alberta, Mark	Attorney Advisor	\$ 134,963
Beltran, Xavier	Attorney Advisor	\$ 121,115
Buell, Catherine	Supervisory Project Manager	\$ 127,308
Castor, Jennifer	Deputy general Counsel	\$ 145,000
Clark, Randall	Special Assistant	\$118,000
Combal, Martine	Deputy Director, Real Estate	\$ 125,000
Gada, Ketan	Supervisory Project Manager	\$ 127,274.10
Howard, David	Project Manager	\$ 112,031
Johnson, Gregory	Project Manager	\$ 116,320
Kenner, Brian	Deputy Mayor	\$ 190,000
Lapan, Joseph	Project Manager	\$ 115,865.70
Lewis, Curtis	Agency Fiscal Officer	\$150,089
Liggins, William	Director, Revenue-Bond Enterprise	\$115,703
Longstreet, Susan	General Counsel	\$ 175,000
McDonald, Jacqueline	Contract Compliance Officer	\$ 138,638
Olpadwala, Sarosh	Director, Real Estate	\$ 135,000
Perry, Beverly Lee	Senior Advisor	\$ 198,500
Reyes, Ana	Financial Manager	\$ 133,016
Rogers, Anginetta	Director, New Communities Initiative	\$ 123,000
Stucker, Gilles	Project Manager	\$ 119,543.90
Surabian, Jay	Attorney Advisor	\$ 117,653
Trueblood, Andrew	Chief of Staff	\$ 140,000
Washington, Chanda	Public Information Officer	\$ 111,395.50
Woods, Karima	Supervisory Project Manager(Interim, Director of Business Development and Strategy)	\$ 120,000

- (b) For fiscal year 2016, please list each employee whose salary is or was \$110,000 or more. For each employee listed provide the name, position title, salary, and amount of any overtime and/or bonus pay as of the date of your response.

Name	Position Title	Salary
Akyereko, Beth-Sheri	Attorney Advisor	\$ 163,502
Alberta, Mark	Attorney Advisor	\$ 139,013

Beltran, Xavier	Attorney Advisor	\$ 124,749
Buell, Catherine	Supervisory Project Manager	\$ 131,127.24
Castor, Jennifer	Deputy General Counsel	\$ 149,350
Clark, Randall	Special Assistant	\$121,540
Combal, Martine	Deputy Director, Real Estate	\$ 128,750
Donald, Odie	Workforce Investment Manager	\$ 128,879
Gada, Ketan	Supervisory Project Manager	\$ 131,092.27
Howard, David	Project Manager	\$ 115,391.97
Johnson, Gregory	Project Manager	\$ 119,811
Kenner, Brian	Deputy Mayor	\$ 195,700
Lapan, Joseph	Project Manager	\$ 119,341.70
Lewis, Curtis	Agency Fiscal Officer	\$154,592
Liggins, William	Director, Revenue-Bond Enterprise	\$119,175
Longstreet, Susan	General Counsel	\$ 180,250
McDonald, Jacqueline	Contract Compliance Officer	\$ 142,797.14
McHale, Aimee	Project Manager	\$116,320
Olpadwala, Sarosh	Director, Real Estate	\$ 139,050
Reyes, Ana	Financial Manager	\$ 137,006
Rogers, Anginetta	Director, New Communities Initiative	\$ 126,690
Stucker, Gilles	Project Manager	\$ 123,130.18
Surabian, Jay	Attorney Advisor	\$ 121,183
Trueblood, Andrew	Chief of Staff	\$ 144,200
Washington, Chanda	Public Information Officer	\$ 114,736.34
Woods, Karima	Director of Business Development and Strategy	\$ 128,879

5. Please list, in descending order, the top 25 overtime earners in your agency for fiscal year 2015. For each, state the employee's name, position or title, salary, and aggregate overtime pay.

None

6. For fiscal years 2015 and 2016 (to date), please provide a list of employee bonuses or special award pay granted that identifies the employee receiving the bonus or special pay, the amount received, and the reason for the bonus or special pay.

None

7. For fiscal year 2016 (to date), please list each employee separated from the agency with separation pay. State the amount and number of weeks of pay. Also, for each, state the reason for the separation.

None

8. For fiscal years 2015 and 2016 (to date), please state the total number of employees receiving worker's compensation payments.

None

9. For fiscal years 2015 and 2016 (to date), please list, in chronological order, all intra-District transfers to or from the agency.

BUDGET	FY 2015 Actuals	FY 2016 YTD	To/Fr om	Agency	Description
Operating	\$(495,000)		To	DSLBD	Commercial Revitalization Services for H Street Corridor
Operating	(30,000)		To	OCP	Purchase card funding collections
Operating	(21,522)	(30,539)	To	OCTO	Information technology support services
Operating	(106,538)	(40,000)	To	OCP	Purchase card funding collections
Operating		(6,000)	To	OCP	Purchase card funding collections
Operating		(7,874)	To	DPW	Agency fleet vehicles
Operating		(56,349)	To	DCHR	Capital City Fellow funding
Operating	(9,475)		To	DGS	St Elizabeths Redevelopment
Operating	(9,475)	(39,358)	To	DGS	Landscaping services at the McMillan site and Fort Washington National Park site.
Operating	(2,500)		To	OCFO	OCFO support
Operating	(6,000)		To	Office of the Secretary	EOM support services
Operating	(28,000)		To	Arts & Humanities	Funds to support public art and art programming at the St. Elizabeths East campus.
Operating	(54,515)		To	OCP	Purchase card funding collections
Capital	(7,598,388)		To	DGS	St Elizabeths Redevelopment
Capital	(57,509,213)		To	DDOT	St Elizabeths Redevelopment
Capital	(6,500)		To	DGS	Skyland Shopping Center
Capital	(31,500)		To	DGS	Pennsylvania Avenue Properties

Capital	(61,461)		To	DDOT	Economic Development Pool
Capital	(43,495)		To	DGS	Barry Farm - Park Chester, Wade Road
Operating	574,039	-	From	DOES	Funding for 4.5 Workforce Investment Council FTE

10. Please list, in chronological order, every reprogramming of funds into and out of the agency for fiscal years 2015 and 2016 (to date). Include a “bottom line” that explains the revised final budget for your agency. For each reprogramming, list the reprogramming number, the date, the amount, and the rationale.

Date	Fund	\$ Amount	With in	FROM	FROM: Agency	To	Description	From: Project #
12/15/2014	SPR	\$ 4,374,558	EB				To fund its critical mission activities.	
2/6/2015	Local	\$ 4,517,621	EB				To fund several of DMPED's critical mission initiatives.	
1/28/2015	SPR	\$ 4,374,558	EB				To fund several of DMPED's critical mission initiatives.	
9/9/2015	Local	\$ 490,000	EB				To support the operating cost associated with the Nationals Youth Baseball Academy agreement.	
9/30/2015	Local	\$ 413,111	EB				To support the Agency Management and Business and Workforce Development programs.	
10/19/2015	SPR	\$ 359,247	EB				To support the Project Investment program.	
12/16/2014	Local	\$ 6,077,067		V	Various Agencies	EB	To support the financing costs of the DC United Soccer Stadium	
12/16/2014	Paygo to Operating	\$ 2,000,000		KA	DDOT	EB	To support the financing costs of the DC United Soccer Stadium	TRF01C
12/3/2015	Capital	\$ 3,400,000	EBO				This reprogramming is needed to provide DMPED with sufficient funding to cover the defeasance of Tax Exempt General Obligation (GO) Bonds issued for the Grimke School.	
12/21/2015	Capital	\$ 3,400,000	EBO				To cover the defeasance of GO Bond issued for Grimke School	Various

11. For fiscal years 2015 and 2016 (to date), please identify any special purpose revenue funds maintained by, used by, or available for use by your agency. For each fund identified, provide: (1) the revenue source name and code; (2) the source of funding; (3) a description of the program that generates the funds; (4) the amount of funds generated

annually by each source or program; and (5) expenditures of funds, including the purpose of each expenditure.

Fund No.	Name of Fund	Authority to Charge Fee	Authority to Dedicate	Source of Funding	Program Description Generating Funds	Generated Annually	Expenditure:
632	Economic Development Special Account	§ 2-1225.21	§ 2-1225.21	(1) all operating funds transferred from the AWC and NCRC, (2) all fees, revenues, and other income arising from real property or other assets formerly under the authority of the AWC and NCRC, or any of their subsidiaries, (3) funds authorized by an act of Congress, reprogramming, or intra-district transfer to be deposited into the account, (4) any other monies designated by law to be deposited into the account, and (5) interest earned on money deposited into the account.	This fund is used to finance the costs of operating and administering properties and programs under the authority of the Deputy Mayor for Planning and Economic Development, including (1) properties and programs formerly administered by the Anacostia Waterfront Corporation (AWC) and the National Capital Revitalization Corporation (NCRC), and (2) economic development assistance programs, including the provision of grants, loans, and credit support or enhancement.	FY 2015: \$8,618,747 , FY 2016 (YTD): \$758,904	FY 2015 - Professional Services = \$3,609,609, Grants = \$5,093,352 = Total \$8,702,960 FY 2016 - Grants = \$7,064,896, Equipment = \$125,000, Total \$5,218,352
419	H Street Retail Priority Area Grant Fund	§ 1-325.172	§ 1-325.172	The Fund will receive incremental real property tax revenue of as much as \$5 million annually and \$25 million in the aggregate. The incremental real property tax revenue is the amount by which the annual real property tax generated by the H Street, N.E., Retail Priority Area exceeds the real property tax revenue collected in that area during fiscal year 2007.	This fund is intended to (1) reimburse the District's general fund for tax abatements provided to Stueart Investment Companies, the development sponsor of the "Third & H Streets, N.E. project," and (2) finance grants to retail developers in the "H Street, N.E., Retail Priority Area."	FY 2015: \$5,000,000 , FY 2016 (YTD): \$4,000,000	FY 2015 - Grants = \$788,917, FY 2016 - Grant: \$2,773,468

609	Industrial Revenue Bond Special Account	§ 47-340.20	§ 47-131 and § 47-340.21 - 47-340.23	The revenue comes from fees assessed by the Mayor for the provision to any private entity of loans, grants, credit support, revenue bonds, notes or other obligations pursuant to federal law or regulations, or any act or resolution of the D.C. Council.	This fund is intended to “pay the costs of operating and administering economic development programs, including the provision of credit support or enhancement, loans, grants, contracts, and the implementation of other initiatives” providing financial assistance to support economic development.50 Money deposited in the fund is allocated annually to the Office of the Deputy Mayor for Planning and Economic Development in an amount equal to the total deposits and earnings that accrued in the prior fiscal year.	FY 2015: \$2,486,783 FY 2016 (YTD): \$713,003	FY 2015 - Personnel Services = \$890,167, Professional Services = \$767,299, Total \$1,627,466, FY 2016 - Personnel Services = \$271,720, Professional Services - \$438,152, Total \$709,872
-----	---	-------------	--------------------------------------	---	---	--	---

12. Please list all memoranda of understanding (MOU) either entered into by your agency or in effect during fiscal years 2015 and 2016 (to date). For each, describe its purpose, indicate the date entered, and provide the actual or anticipated termination date.

Date of MOU	Seller Agency	Buyer Agency	Amount of MOU	Purpose	Termination Date (actual or anticipated)
2/13/2013	DDOT	DMPED	\$58,000,000	Construction of infrastructure improvements at the St. Elizabeths East Campus.	9/30/2016
8/11/2014	DC Water	DMPED	\$1,050,000	Funds for the acquisition of 6020 Walker Mill Road.	9/30/2015
9/29/2014	WMATA (and DDOT)	DMPED	\$303,017	Costs associated with reconfiguration at the Congress Heights Metro Station in support of St. Elizabeths East campus redevelopment	12/31/2018 or the date upon completion of the work, whichever occurs first
5/19/2015	DCHA	DMPED	\$47,800	Funding for relocation services for NCI families.	5/19/2015 or the date on which at least 40 families have been relocated, whichever occurs first

6/19/2015	DCCAH	DMPED	\$28,000	Funds to support public art and art programming at the St. Elizabeths East campus.	9/30/2015
9/29/2015	Events DC	DMPED	\$343,000	Funds for the operation of Gateway DC as an outdoor special events venue.	9/29/2016
9/30/2015	OCTO	DMPED	\$60,000	Costs relating to District's participation at the SXSW conference.	9/30/2015
10/1/2015	EOM	DMPED	\$6,000	Support services including telecommunications support, transportation support, etc.	9/30/2016
11/6/2015	DGS	DMPED	\$39,358	Landscaping services at the McMillan site and Fort Washington National Park site.	9/30/2016
12/1/2015	DCHR	DMPED	\$56,349	Funding for Capital City Fellow	9/30/2016
12/10/15	WMATA	DMPED (and DGS)	\$361,956	Funds for construction activities at the parking garage at the Minnesota Benning Metro Station.	9/30/2016

13. D.C. Law requires the Mayor and the Chief Financial Officer to submit to the Council, simultaneously with a proposed budget submission, actual copies of all agency budget enhancements requests, including the "Form B" for all District agencies (See D.C. Code § 47-318.05a). In order to help the Committee understand agency needs, and the cost of those needs for your agency, please provide, as an attachment to your answers, all budget enhancement requests submitted by your agency to the Mayor or Chief Financial Officer as part of the budget process for fiscal years 2015 and 2016.

Pursuant to the Executive Communication Privilege, DMPED is not authorized to transmit this information.

14. Please list each grant or sub-grant received by your agency in fiscal years 2015 and 2016 (to date). List the date, amount, purpose of the grant or sub-grant received, and explain how the grant is allocated if it is a multi-year grant.

Grant Name	Grant Type F=Federal P =Private	CFDA # (Federal)	Grant Number	Grant Phase	Grant Begin Date	Total Grant Award Amount	Comments
Walter Reed AMC	F	12.607	CL0682-15-4	15	12/1/2014	\$634,320.00	Technical and Financial assistance in the redevelopment of the Walter Reed Medical
Walter Reed AMC	F	12.607	CL0682-15-4	16	12/1/2015	\$857,090.00	
TOTAL						\$1,491,410.00	

15. Please list all currently open capital projects for your agency as of the date of your response, including those projects that are managed or overseen by another agency or entity. Include a brief description of each, the total estimated cost, expenditures to date,

the start and completion dates, and the current status of the project. Also, indicate which projects are experiencing delays and which require additional funding.

None of the projects below are experiencing delays. Additional funding requests, if any, will be made available through the Mayor's FY2017 budget.

Project Title	Description	Current Status	Total Estimated Cost	Expenditures to Date	Start Date	Completion Date
MCMILLAN SITE REDEVELOPMENT	Master planned development	Predevelopment	\$79,923,949	\$10,479,453	Q1 2010	Q1 2019
SKYLAND SHOPPING CENTER	Master planned development	Under construction	\$16,485,000	\$15,249,779	Q1 2009	Q4 2018
SAINT ELIZABETHS E CAMPUS INFRASTRUCTURE	Master planning & infrastructure planning	Under construction	\$173,150,000	\$93,916,036	Q4 2012	Q3 2018
WALTER REED REDEVELOPMENT	Master planning and infrastructure planning	Under Council review	\$35,498,335	\$2,547,093	Q1 2017	Q1 2040
TEMPLE COURTS / NW1 REDEVELOPMENT	Master planned development	Solicitation development	\$58,710,066	\$50,806,021	Q3 2009	Q4 2019
NEW COMMUNITIES	Master planned developments	Predevelopment	\$161,406,108	\$51,368,701	Q4 2009	Q1 2030
BARRY FARM, PARK CHESTER, WADE ROAD	Master planned development	Predevelopment	\$34,247,354	\$31,568,147	Q4 2009	Q1 2026
FORT LINCOLN NEW TOWN DEVELOPMENT	Infrastructure improvement	Under construction	\$8,855,705	\$8,701,133	Q3 2010	Q2 2016
LINCOLN HEIGHTS, RICHARDSON DWELLINGS	Master planned development	Solicitation development	\$8,050,036	\$2,355,650	Q4 2007	Q1 2030
PARK MORTON REDEVELOPMENT INITIATIVE	Master planned development	Predevelopment	\$1,000,000	\$796,911	Q3 2010	Q4 2022
WASA NEW FACILITY	Infrastructure improvements	Relocation effort/under development	\$44,997,431	\$1,211,669	Q2 2015	Q1 2018
HILL EAST	Master planned development	Predevelopment	\$14,920,507	\$4,788,113	Q3 2016	Q3 2018
POPLAR POINT	Studies and predevelopment planning	Active	\$1,300,194	\$873,453	Q3 2014	Q2 2017
GRIMKE SCHOOL REDEVELOPMENT	Structural stabilization	Complete	\$3,400,000	\$0	Transferred to DGS	Transferred to DGS
CRUMMELL SCHOOL REDEVELOPMENT	Structural stabilization and project preparation	Upcoming	\$4,400,000	\$0	Q3 2016	Q4 2017

16. Please list all pending lawsuits that name your agency as a party. Please identify which cases on the list are lawsuits that potentially expose the city to significant liability in terms of money and/or change in practices. The Committee is not asking for your judgment as to the city’s liability; rather, we are asking about the extent of the claim. For those claims identified, please include an explanation about the issues for each case.

In re appeal of Forney-Manhattan Deanwood Community Center and Library Joint Venture, Docket No. D-1441 (Pending before District of Columbia Contract Appeals Board) The Appellant seeks payments from the District of Columbia Housing Authority (DCHA) and DMPED. The central issue in this case is whether change orders in dispute were authorized by either DCHA or DMPED. The case presents liability to the District as the Appellant is seeking monetary compensation. The District’s response is being handled by the Office of the Attorney General.

17. (a) Please list and describe any investigations, studies, audits, or reports on your agency or any employee of your agency that were completed at any time in fiscal years 2015 or 2016 (to date).

DC Auditor’s review of documents evidencing the expenditure of District funds on pre-development costs and the designation of Vision McMillan Partners as the exclusive developer for the McMillan site. ODCA letter with finding issued to Council on October 19, 2015.

Office of the Inspector General, OIG No. 15-2-11MA, 2014 CAFR Report Yellow Book Remediation, concluded with findings of 100% remediated pursuant to August 7, 2015 OIG letter.

- (b) Please list and describe any ongoing investigations, audits, or reports of your agency or any employee of your agency.

We are aware of two potential confidential investigations. The scope and status of these potential investigations are unknown to DMPED.

18. Please list, in chronological order, all employee grievances filed against your agency in fiscal years 2015 and 2016 (to date). Also, list any earlier grievance that is still pending in any judicial forum. For each, give a brief description of the matter as well as the current status.

None

19. In table format, please list the following for fiscal years 2015 and 2016 (to date) regarding the agency’s use of SmartPay (credit) cards for agency purchases: (1) individuals (by name and title/position) authorized to use the cards; (2) purchase limits (per person, per day, etc.); and (3) total spent (by person and for the agency).

Agency Purchase Card Holder Information			
Fiscal	Cardholder	Purchase Limit	Total Expenditure

Year			
FY15	David Howard	\$20,000 per Month, \$5000 per transaction	\$100,957
FY 15	James Parks	\$20,000 per Month, \$5000 per transaction	29,310
FY15	Stanley Jackson	\$20,000 per Month, \$5000 per transaction	\$41,698
FY 15	Tracey Trabue	\$20,000 per Month, \$5000 per transaction	\$4,520
		Total FY13	\$176,505
FY16	David Howard	\$20,000 per Month, \$5000 per transaction	\$16,520
FY16	James Parks	\$20,000 per Month, \$5000 per transaction	\$684
FY `6	Stanley Jackson	\$20,000 per Month, \$5000 per transaction	\$883
FY 16	Tracey Trabue	\$20,000 per Month, \$5000 per transaction	\$11,079
		Total FY15	\$29,166

20. (a) In table format, please provide the following information for fiscal years 2015 and 2016 (to date), regarding your agency’s use of cellular phones and mobile devices: (1) individuals (by name and title/position) authorized to carry and use such devices; (2) total annual expense (FY) for each individual’s use; and (3) justification for such use (per person). If the list is more than one page in length, you may provide it as an attachment.

See attached

- (b) Please describe how your agency manages and limits its mobile, voice, and data costs, including cellular phones and mobile devices.

The agency manages its mobile, voice and data costs by renegotiating the data plans for its data services on bi-annual basis to ensure that the agency is receiving the best cost and service plan to fit its needs.

21. (a) Does your agency have or use one or more government vehicle? If so, for fiscal years 2015 and 2016 (to date), please list any vehicle the agency owns. You may group the vehicles by category (e.g., 15 sedans, 33 pick-up trucks, three transport buses, etc.).

Vehicle #1: Minivan

Year, Make & Model: 2013 Dodge Caravan SE
Leased/Owned: Leased
Tag Number: DC 9457

Vehicle #2: Sedan

Year, Make & Model: 2013 Toyota Corolla
Leased/Owned: Leased
Tag Number: DC 9805

Vehicle #3: Minivan

Year, Make & Model: 2015 Dodge Caravan SE
Leased/Owned: Leased
Tag Number: DC 11178

(b) Please list all vehicle accidents involving your agency's vehicles for fiscal years 2014, 2015, and 2016 (to date). Provide: (1) a brief description of each accident; (2) the type of vehicle involved; (3) the justification for using such vehicle; (4) the name and title/position of the driver involved; and (5) whether there was a finding of fault and, if so, who was determined to be at fault.

There has been one (1) vehicle accident associated with DMPED fleet vehicles during FY 2014, 2015 and 2016 (to date). Lee Goldstein, Project Manager, was driving fleet vehicle number DC 9457 on June 30, 2015 at the time of the accident. While driving the fleet vehicle, the employee misjudged the distance between a disabled Metro bus and the next lane. When attempting to pass the disabled vehicle, Mr. Goldstein accidentally sideswiped the vehicle and caused minor damage to the DMPED fleet vehicle and the Metro bus. The incident was reported to MPD and DPW. There were no injuries reported and no finding of fault was indicated in the police report filed in this matter. Mr. Goldstein is an authorized driver of the agency fleet vehicle having provided the agency with a valid driver's license and completed a Vehicle Operator's Acknowledgment Form. Further, Mr. Goldstein was using the vehicle in accordance with the agency's and the District's usage terms.

22. D.C. Law requires the Mayor to pay certain settlements from agency operating budgets if the settlement is less than \$10,000 or less than two years old (see D.C. Code § 2-402(a)(3)). Please itemize each charge-back to your agency for a settlement or judgment pursuant to D.C. Code § 2-402.

DMPED is not involved in any settlements to be paid that are less than \$10,000 or less than two years old.

23. (a) D.C. Law prohibits chauffeurs, take-home vehicles, and the use of SUVs (see D.C. Code §§ 50-203 and 50-204). Is your agency in compliance with this law? Please explain any exceptions.

Yes

(b) If there are exceptions, please provide the following: (1) type of vehicle (make, model, year); (2) individuals (name/position) authorized to have the vehicle; (3) jurisdictional residence of the individual (e.g., Bowie, MD); and (4) justification for the chauffeur or take-home status.

No exceptions

24. In table format, please provide the following information for fiscal years 2015 and 2016 (to date) regarding your agency's authorization of employee travel: (1) individuals (by name and title/position) authorized to travel outside the District; (2) total expense for each trip (per person, per trip, etc.); and (3) justification for the travel (per person and trip).

See attachment

25. Please provide and itemize, as of January 10, 2016, the current number of When Actually Employed (WAE), term, and contract personnel within your agency. If your agency employs WAE or term personnel, please provide, in table format, the name of each employee, position title, the length of his or her term, the date on which he or she first started with your agency, and the date on which his or her current term expires.

DMPED has no WAE employees

Name	Title	Start Date	Contractor / Term	Length	Contract / Term Expiration
Andargeh, Gizachew	Project Manager	11/24/2008	Term	13 months	3/24/2017
Bakhtiarov, Polina	Project Manager	11/14/2011	Term	13 months	8/28/2016
Bleyer, Marc E	Project Manager	10/5/2009	Term	13 months	3/16/2017
Brown, Jasmine A	Program Analyst	3/24/2014	Term	13 months	5/23/2016
Brown, Pia M.	Project Manager	2/10/2014	Term	13 months	3/13/2016
Carroll, Jessica	Public Affairs Specialist	9/21/2015	Term	13 months	11/17/2016
Cook, Erika	Grants Assistant	9/30/2015	Contractor	12 months	9/30/2016
Cook, Sybongile	Project Manager	8/3/2009	Term	13 months	11/17/2016
Cross, Jason M.	Project Manager	1/19/2011	Term	13 months	4/23/2016
Davis, Crystal L.	Staff Assistant	12/16/2013	Term	13 months	3/16/2017
Etwaroo, Shirley A	Program Analyst	3/11/2013	Term	13 months	6/10/2016
Fortney, Jeanna	Workforce Investment Special.	6/1/2015	Term	13 months	6/30/2016
Gholston, Alseta	Workforce Investment Special.	5/20/2013	Term	13 months	10/23/2016
Gibson, Thomas	Project Manager	3/24/20104	Term	13 months	8/25/2016
Gilbert, Tia M	Project Manager	2/27/2012	Term	13 months	6/25/2016
Goldstein, Lee W	Project Manager	1/17/2012	Term	13 months	7/5/2016
Gomez, Sandra C	Project Manager	2/28/2011	Term	13 months	2/27/2017
Headen, Anthony	Project Manager	11/5/2012	Term	13 months	2/4/2016
James, Joycelyn F	Program Analyst	8/11/2014	Term	13 months	10/10/2016
King, Geoffrey Thomas	Workforce Investment Special.	2/11/2013	Term	13 months	5/11/2016
Lapan, Joseph P.	Project Manager	1/7/2008	Term	13 months	8/3/2016
Lee, William M	Project Manager	10/21/2013	Term	13 months	2/13/2017
Lewis, Coyan	Project Manager	8/16/2010	Term	13 months	11/17/2016
Luo, Yonghong	Project Manager	9/12/2011	Term	13 months	7/13/2016
McDowell, Belphine	PGM SUPPORT ASST OA	5/20/2013	Term	13 months	7/18/2016
McHale, Aimee	Project Manager	11/2/2015	Term	13 months	12/1/2016
Parks, James	Program Analyst	6/3/2013	Term	13 months	1/18/2016
Platek, Margaret	Contract Specialist	10/20/2014	Term	13 months	12/19/2016
Posey, Janice	Project Manager	2/10/2014	Term	13 months	4/10/2016

Reid, Lindel	Senior Contract Specialist	11/21/2011	Contractor	12 months	5/29/2016
Scott, Fatima	Staff Assistant	6/30/2014	Term	13 months	8/29/2016
Shapiro, Anna L	Project Manager	1/19/2010	Term	13 months	3/10/2017
Steffy, Glynis	Program Analyst	11/18/2013	Term	13 months	10/19/2016
Stucker Jr., Gilles A.E.	Project Manager	5/12/2008	Term	13 months	12/7/2016
Swann, Andre Jamal	Project Manager	11/3/2014	Term	13 months	3/2/2016
Tuning, Dewone T	STAFF ASSISTANT	10/7/2013	Term	13 months	12/6/2016
Varma, Jaya	Workforce Investment Special.	2/9/2015	Term	3 months	5/8/2016
Walton, Venise	Grants Assistant	11/5/2014	Contractor	12 months	9/30/2016
Ward ,Tracey M.	Executive Assistant	3/25/2013	Term	13 months	6/23/2016
Washington, Chanda J.	Public Information Officer	4/8/2013	Term	13 months	6/6/2016
Whitt, Joy	Program Analyst	11/30/2015	Term	13 months	12/29/2016
Whittaker, Marie	Program Analyst	5/18/2015	Term	13 months	6/17/2016
Yahaut, Carine H	Staff Assistant	6/21/2010	Term	13 months	5/21/2016
Yoshino, Keiko L	LEGISLATIVE AFFAIRS SPECIALIST	2/24/2014	Term	13 months	9/8/2016
Youmans, Lavar	Project Manager	5/31/2010	Term	13 months	2/27/2017

26. Please provide, as an attachment, a copy of your agency’s current annual performance plan as submitted to the Office of the City Administrator.

See attached

27. What are your top five priorities for the agency? Please provide a detailed explanation for how the agency expects to achieve or work toward these priorities in fiscal years 2016 and 2017.

The priorities for the Deputy Mayor derive from our broad goals of increasing affordable housing, increasing jobs and increasing District revenues. Together, they support the Mayor’s vision of Pathways to the Middle Class. Underlying all of our work is a commitment to good government and transparency that mirrors the Mayor’s.

Our top priorities for this year include:

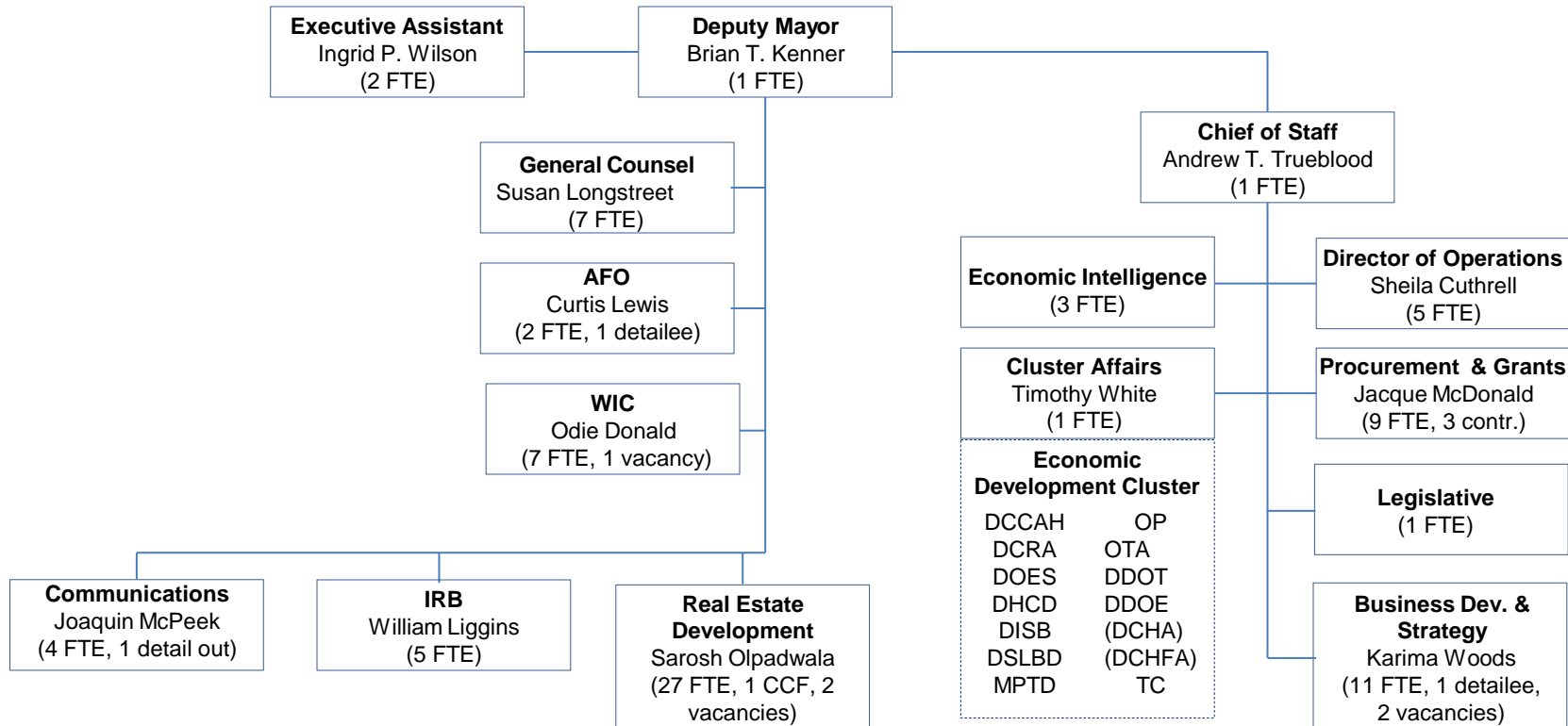
1. Increased affordable housing. Through partnerships with the housing agencies (DHCD, DCHA, and DCHFA), DMPED will look to continue to produce, preserve and protect affordable housing. Key initiatives include the Mayor’s Preservation Strike Force, which DMPED sits on, Inclusionary Zoning updates, and continued investment in affordable housing through HPTF and land disposition.
2. A growing technology and innovation employment sector. DMPED will continue to support the diversification of DC’s economy through strategic partnerships and high-return investments in technology and innovation. DMPED sees inclusive and diverse innovation as a comparative advantage of the District and will seek to leverage this advantage for the future. Key initiatives include South by Southwest (SXSW), the Howard Hub, the Innovation & Technology Inclusion Council, innoMAYtion, 1776’s

Challenge Festival, pitch competitions, and continued use of QHTC for key employers.

3. Significant progress on large-scale and neighborhood real estate development projects. This year DMPED will continue to make unprecedented process moving its portfolio forward. Key large projects include The Parks at Walter Reed, St. Elizabeths East (infrastructure, Entertainment and Sports Arena, and Phase 1), DC United Stadium, New Communities, and McMillan Sand Filtration redevelopment.
4. A vibrant and competitive place for job creation, relocation, and growth. This year we will continue our efforts to ensure that the District of Columbia is a place that is friendly to job creation. Key initiatives include corporate attraction and retention, international missions (in partnership with regional partners), institutional partnerships, regulatory review and improvements, and business support services.
5. The most open and transparent DMPED. This year DMPED will continue its efforts to better engage residents, businesses, advocates, and other stakeholders through as many vehicles as possible. From community meetings to social media to open websites, DMPED will seek not only to continue to provide more information than ever, it will also seek to ensure it receives feedback. Key indicatives will include: OurRFP, Economic Intelligence Dashboard (built using open data on open source code), public real estate pipeline, Affordable Housing Tracker, affordable housing primer, and our under-development Ward analysis tool.



ORGANIZATIONAL CHART - DMPED





Question 1

Agency Organization Chart

ORGANIZATIONAL STRUCTURE - DMPED

Business Attraction and Development – Responsible for implementing Mayor’s vision for business attraction, retention, expansion, and development for the District.

Communications – Responsible for leading communications efforts (community meetings, speeches, media inquiries) for DMPED. Also responsible for coordinating all communication efforts with EOM communications.

Cluster Affairs – Responsible for coordinating Mayoral policies and initiatives amongst the agencies of the Economic Develop and Regulations Cluster.

Economic Intelligence – Responsible for providing data driven decision-making support to shape both economic development strategy and policy in the District of Columbia.

General Counsel – Responsible for providing legal action and advice for projects and issues affecting DMPED.

Legislative Affairs and Policy – Responsible for directing all legislative actions and coordination of policy issues affecting DMPED.

Operations – Responsible for overseeing the agency’s administrative, office management and human resources functions.

Procurement and Grants – Responsible for providing all procurement expertise for the issuance and awarding of contracts for the agency. Also responsible for administering the agency’s grants programs including issuance of solicitations, coordination of grantee selection and awards, and grantee compliance.

Real Estate Development – Responsible for the implementation of the Mayor’s real estate development strategy for the District. Specifically, responsible for solicitation, evaluation, negotiation, and closing on agreements for the disposition of District owned assets.

Industrial Revenue Bond (IRB) Program – Responsible for administering below market interest rate loans to finance cost of acquiring, constructing, rehabilitating, expanding, equipping and furnishing industrial and commercial projects in selected areas.

Workforce Development – Responsible for implementing the Mayor’s vision for workforce development, specifically the Workforce Investment Council (WIC), Deputy Mayor for Greater Economic Opportunity and coordinating with the Department of Employment Services (DOES).

Question 2
Current Schedule A

	Vac Stat	Posn Nbr	Title	Name	Emplid	Hire Date	Business Unit	Payscale	Grade	Step	Salary
1	V	00077668	Supervisory Project Manager	[Dep. Dir. of Business Development - interviews underway]			BD	MSS	14	0	116107
2	V	00075328	Supervisory Project Manager	[St. Elizabeths East Director - posting closes 2.12.16]			RE	MSS	14	0	116107
3	V	00011413	Workforce Intermediary Officer	[Vacant]			WIC	CS	14	5	104916
4	V	00047110	Supervisory Project Manager	[Vacant]			RE	MSS	14	0	116107
5	V	00087796	Project Manager	[Vacant]			BD	CS	14	0	93000
6	F	00083100	Attorney Advisor	Abbasi,Ayesha	00062244	7/19/2010	GC	LS(u)	14	2	110485
7	F	00048017	ATTORNEY ADVISOR	Akyereko,Beth-Sherri T	00040001	9/15/2008	GC	LS(u)	15	10	163502
8	F	00047021	Attorney Advisor	Alberta,Mark E	00060251	1/19/2010	GC	LS(u)	14	10	139013
9	F	00040001	Project Manager	Andargeh,Gizachew	00043273	11/24/2008	BD	CS	14	3	98958
10	F	00083567	Project Manager	Bakhteiarov,Polina	00067252	11/14/2011	RE	CS	13	3	83731
11	F	00082123	Program Analyst	Barnett, Karissa	00084546	2/8/2016	BD	CS	12	0	68294
12	F	00008929	Special Assistant	Bekele,Tsegazeab	00079418	1/6/2014	RE	CS	7	0	87550
13	F	00077681	Attorney Advisor	Beltran,Xavier	00011689	5/6/2013	GC	LS(u)	14	6	124749
14	F	00075331	Project Manager	Bleyer,Marc E	00058698	10/5/2009	RE	CS	14	7	110874
15	F	00015978	STAFF ASST	Boddie,Consuela A	00016107	11/18/2002	BD	CS	12	8	83134
16	F	00071717	Program Analyst	Brown,Jasmine A	00080251	3/24/2014	IRB	CS	9	2	47275
17	F	00082121	Project Manager	Brown,Pia M.	00079968	2/10/2014	BD	CS	13	10	101385
18	F	00087627	Public Affairs Specialist	Carroll,Jessica	00088681	9/21/2015	FO	CS	11	1	55195
19	F	00013090	Deputy General Counsel	Castor,Jennifer M.	00028614	3/21/2005	GC	LX	1	0	149350
20	F	00046378	Special Assistant	Clarke,Randall	00086606	6/22/2015	RE	ES	8	0	121540
21	F	00077671	Supervisory Project Manager	Combal,Martine	00031442	1/9/2006	RE	MSS	14	0	128750
22	F	00075327	Project Manager	Cook,Sybongile	00056808	8/3/2009	BD	CS	14	6	107895
23	F	00077676	Project Manager	Cross,Jason M.	00064413	1/19/2011	RE	CS	14	4	101937
24	F	00087193	Administrative Officer	Cuthrell,Sheila A	00036513	9/2/2007	OPS	CS	14	2	95979
25	F	00077679	STAFF ASSISTANT	Davis,Crystal L.	00079271	12/16/2013	OPS	CS	9	9	57523
26	F	00003059	Workforce Investment Manager	Donald, Odie	00090002	1/20/2016	WIC	ES	15	0	128879
27	F	00077670	Program Analyst	Etwaroo,Shirley A	00040011	3/11/2013	OPS	CS	12	3	72534
28	F	00085178	Workforce Investment Special.	Fortney,Jeanna	00080149	6/1/2015	WIC	CS	13	10	101385
29	F	00070043	Supvy. Project Manager	Gada,Ketan	00037128	10/1/2007	RE	MSS	16	0	131092.3
30	F	00075326	Supervisory Project Manager	George,Rodney D	00058561	9/28/2009	RE	MSS	12	0	89603.61
31	F	00071935	Workforce Investment Special.	Gholston,Alseta	00072297	5/20/2013	WIC	CS	11	2	56969
32	F	00046753	Project Manager	Gibson,Thomas A.	00080279	3/24/2014	RE	CS	13	7	93819
33	F	00072947	Project Manager	Gilbert,Tia M	00015024	2/27/2012	RE	CS	15	0	105448.2
34	F	00075330	Project Manager	Goldstein, Lee W	00055803	1/17/2012	RE	CS	12	6	78894
35	F	00039548	Executive Assistant	Gomez,Sandra C	00064695	2/28/2011	FO	CS	12	3	72534
36	F	00075323	GRANTS MANAGEMENT SPECIALIST	Hampton,Latoyia N	00023782	3/6/2006	OPS	CS	13	7	93819
37	F	00047037	Project Manager	Headen,Anthony	00009434	11/5/2012	IRB	CS	12	6	78894
38	F	00044777	Project Manager	Howard,David	00011259	9/30/2007	OPS	CS	15	0	115392
39	F	00077967	Program Analyst	Jackson,Stanley J	00036609	9/17/2007	IRB	CS	11	2	56969
40	F	00083299	Program Analyst	James,Joycelyn F	00082157	8/11/2014	BD	CS	12	9	85254
41	F	00033374	PROJECT MANAGER	Johnson,Gregory A	00021053	4/18/1983	IRB	CS	14	10	119811
42	F	00034109	Dep. Mayor, Plan. & Econ. Dev.	Kenner,Brian T.	00056655	2/2/2015	FO	XS	E5	0	195700
43	F	00006002	Workforce Investment Special.	King,Geoffrey Thomas	00071541	2/11/2013	WIC	CS	13	5	88775
44	F	00077673	Project Manager	Lapan,Joseph P.	00037684	1/7/2008	RE	LS(u)	15	0	119341.7
45	F	00047702	Project Manager	Lee,William M	00078631	10/21/2013	RE	CS	13	5	88775
46	F	00087521	Project Manager	Lewis,Coyan A	00009140	8/16/2010	RE	CS	14	2	95979
47	F	00034920	Agency Fiscal Officer	Lewis,Curtis Jerome	00060450	2/16/2010	OPS		16	4	154592
48	F	00012012	Dir, Revenue Bond-Enterprise	Liggins,William	00006072	10/11/1998	IRB	MSS	14	0	119175
49	F	00046867	STAFF ASSISTANT	Lofton,Amelia V	00020659	3/4/1992	OPS	CS	9	9	57523
50	F	00077672	General Counsel	Longstreet,Susan C.	00038884	5/12/2008	GC	LX	3	0	180250
51	F	00047531	Program Analyst	Luo,Yonghong	00066625	9/12/2011	FO	CS	13	9	98863
52	F	00083527	Contract Compliance Officer	McDonald,Jacqueline	00017580	8/23/2005	OPS	MSS	15	0	142797.1
53	F	00044738	PGM SUPPORT ASST OA	McDowell,Belphine	00037375	5/20/2013	OPS	CS	7	5	43195
54	F	00084819	Project Manager	McHale,Aimee	00089159	11/2/2015	RE	CS	14	10	116320
55	F	00046086	Communications Director	McPeck,Joaquin C	00084481	1/2/2015	FO	ES	8	0	100940
56	F	00075297	Program Analyst	Meadors,Erin M	00060703	3/29/2010	OPS	CS	13	7	93819
57	F	00083099	Public Affairs Specialist	Newton,Nakia E	00036515	9/2/2007	OPS	CS	9	6	53131
58	F	00046806	Management Liaison Specialist	Odom,Zelphia Nicole	00018396	6/8/1998	OPS	CS	13	8	96341
59	F	00038374	Director, Real Estate	Olpadwala,Sarosh	00084453	1/2/2015	RE	ES	10	0	139050
60	F	00071718	Program Analyst	Parks,James	00072538	6/3/2013	RE	CS	9	3	48739
61	F	00047701	Contract Specialist	Platek,Margaret	00083713	10/20/2014	OPS	CS	13	2	81209
62	F	00082120	Project Manager	Posey,Janice	00079967	2/10/2014	BD	CS	13	8	96341
63	F	00038354	FINANCIAL MGR	Reyes,Ana	00023050	7/20/1997	OPS		15	6	137006
64	F	00039493	Supervisory Project Manager	Rodgers,Anginetta	00085959	5/18/2015	RE	MSS	14	0	126690
65	F	00044775	Workforce Investment Special.	Scott, Lauren	TBD	2/8/2016	WIC	CS	13	4	86253
66	F	00083300	Staff Assistant	Scott,Fatima	00060568	6/30/2014	OPS	CS	9	5	51667
67	F	00077678	Project Manager	Shapiro,Anna L	00060281	1/19/2010	RE	CS	14	5	104916
68	F	00087474	Program Analyst	Steffy,Glynis	00079020	11/18/2013	BD	CS	11	5	62291
69	F	00043117	Project Manager	Stucker Jr.,Gilles A.E.	00038826	5/12/2008	RE	CS	15	0	123130.2
70	F	00075325	Attorney Advisor	Surabian,Jay A	00036800	10/1/2007	GC	LS(u)	14	5	121183
71	F	00009329	Project Manager	Swann,Andre Jamal	00063576	11/3/2014	RE	CS	12	2	70414
72	F	00077677	OUTREACH COORDINATOR	Townley,Dion Terrell	00084435	1/2/2015	RE	CS	7	0	82400
73	F	00042979	CHIEF OF STAFF	Trueblood,Andrew T	00072928	7/8/2013	FO	ES	11	0	144200
74	F	00077674	STAFF ASSISTANT	Tuning,Dewone T	00078522	10/7/2013	OPS	CS	11	5	62291
75	F	00047087	Special Assistant	Tyus,Darnetta K	00060188	1/10/2011	RE	ES	8	0	97525.89
76	F	00077085	Workforce Investment Specialis	Varma,Jaya	00084921	2/9/2015	WIC	CS	12	1	68294
77	F	00077680	Executive Assistant	Ward,Tracey M.	00002406	3/25/2013	RE	CS	12	8	83134
78	F	00045551	Public Information Officer	Washington,Chanda J.	00072052	4/8/2013	FO	CS	15	0	114736.3
79	F	00013512	SPECIAL ASSISTANT	White,Timothy E	00063489	1/2/2015	FO	ES	7	0	96129.9
80	F	00082122	Program Analyst	Whitt,Joy	00089523	11/30/2015	FO	CS	11	8	67613
81	F	00075324	Program Analyst	Whittaker,Marie	00085976	5/18/2015	FO	CS	13	3	83731
82	F	00077086	EXECUTIVE ASST	Wilson,Ingrid Penelope	00065470	7/18/2011	FO	CS	14	6	107895
83	F	00068437	Director of Business Developme	Woods,Karima M.	00070880	11/19/2012	BD	MSS	15	0	127000
84	F	00046939	Staff Assistant	Yahaut,Carine H	00061643	6/21/2010	OPS	CS	9	6	53131
85	F	00087192	Legislative Affairs Specialist	Yoshino,Keiko L	00080072	2/24/2014	FO	CS	13	2	81209
86	F	00044737	Project Manager	Youmans,Lavar	00038567	5/31/2010	RE	CS	12	5	76774

**DMPED Cell Phone Report
FY 2015 - FY 2016**

Last Name	First Name	Job Title	Mobile Phone	Device	FY15 charges	FY16 Charges	Justification
Abbasi	Ayesha	Assistant General Counsel	(202) 230-6368	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Ahn	Chris	Director Corporate Assistance	(202) 213-9215	iphone	\$ 194.34	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Akyereko	Beth-Sherri	Assistant General Counsel	(202) 288-9145	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Alberta	Mark	Assistant General Counsel	(202) 286-9643	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Aloro	Renya	Project Manager	(202) 340-2957	iphone	\$ 367.68	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Andargeh	Gizachew	International Business Manager	(202) 769-7827	iphone	\$ 1,059.74	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office. Includes International service.
Bakhtiarov	Polina	Project Manager	(202) 615-6625	iphone	\$ 778.56	\$ 259.52	Immediate access to voice and email communication when away from desk and out of the office
Bekele	Tsegazeab	Special Assistant	(202) 445-0870	iphone	\$ 552.42	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Beltran	Xavier	Assistant General Counsel	(202) 340-6358	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Black King	Kimberly	Project Manager	(202) 340-6350	iphone	\$ 346.74	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Bleyer	Marc	Project Manager	(202) 769-7824	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Boddie	Connie	Staff Assistant	(202) 802-4960	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Brown	Jasmine	Program Analyst, IRB	(202) 445-8296	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Brown	Pia	Hospitality Sector Manager	(202) 834-8081	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Buell	Catherine	Executive Director, St. Elizabeths East	(202) 538-1282	iphone	\$ 652.68	\$ 163.17	Immediate access to voice and email communication when away from desk and out of the office
Burgher	Laura	Program Analyst, WIC	(202) 285-4857	iphone	\$ 598.29	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Cardenas	Luisa	Quantitative Policy Analyst	(202) 769-6011	iphone	\$ 635.69	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Carroll	Jessica	Public Affairs Specialist	(202) 550-6845	iphone	\$ -	\$ 273.56	Immediate access to voice and email communication when away from desk and out of the office

**DMPED Cell Phone Report
FY 2015 - FY 2016**

Last Name	First Name	Job Title	Mobile Phone	Device	FY15 charges	FY16 Charges	Justification
Castor	Jennifer	Deputy General Counsel	(202) 340-6350	iphone	\$ 271.95	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Clarke	Randall	Walter Reed LRA Director	(202) 285-7955	iphone	\$ 272.80	\$ 272.80	Immediate access to voice and email communication when away from desk and out of the office
Combal	Martine	Deputy Director for Real Estate	(202) 615-2029	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Cook	Sybongile	Great Streets Manager	(202) 286-8814	iphone	\$ -	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Cross	Jason	Project Manager	(202) 355-4438	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Cross	Jason	Project Manager	(202) 662-4044	Tablet	\$ 511.20	\$ 170.40	Meeting Notes and Management
Cuthrell	Sheila	Director of Operations	(202) 538-1279	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Davis	Crystal	Operations & HR Assistant	(202) 769-6002	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
DMPED		Available for Checkout	(202) 276-1334	Wireless Hub	\$ 455.88	\$ 151.96	Wireless Hub for up to 5 Laptops for Community Meetings
Donald	Odie	Executive Director, Workforce Investment Council	(202) 445-7644	iphone	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Ellis	Gary	Project Manager	(202) 769-7827	iphone	\$ 173.37	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Fortney	Jeanna	Career Pathways Coordinator, WIC	(202) 769-6216	iphone	\$ 217.56	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Gada	Ketan	Director, Hill East District Redevelopment	(202) 538-1259	iphone	\$ 4,503.48	\$ 1,501.16	Immediate access to voice and email communication when away from desk and out of the office. Includes international service.
George	Rodney	Project Manager	(202) 531-5448	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Gholston	Alseta	Research Associate, WIC	(202) 674-4654	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Gibson	Thomas	Project Manager	(202) 213-7214	iphone	\$ 54.39	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Gilbert	Tia	Project Manager	(202) 297-6919	iphone	\$ 820.68	\$ 273.56	Immediate access to voice and email communication when away from desk and out of the office
Goldstein	Lee	Project Manager	(202) 368-2711	iphone	\$ 820.68	\$ 273.56	Immediate access to voice and email communication when away from desk and out of the office
Gomez	Sandra	Executive Assistance	(202) 553-8195	iphone	\$ 543.90	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office

**DMPED Cell Phone Report
FY 2015 - FY 2016**

Last Name	First Name	Job Title	Mobile Phone	Device	FY15 charges	FY16 Charges	Justification
Hampton	LaToyia (Toyia)	Grants Management Specialist	(202) 251-8829	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Hampton	LaToyia (Toyia)	Grants Management Specialist	(202) 804-4123	Tablet	\$ 396.12	\$ 132.04	Site Visit Reporting, Online Signature of Documents
Headen	Anthony	Project Manager, IRB	(202) 340-7264	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Horne-McKinney	Erin	Tech & Innovation Sector Manager	(202) 340-7285	iphone	\$ 820.68	\$ 273.56	Immediate access to voice and email communication when away from desk and out of the office
Howard	David	Office Manager	(202) 372-5191	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
IRB Team		William Liggins has available for check out	(202) 222-5705	Tablet	\$ 396.12	\$ 132.04	Meeting Notes and Presentation (shared by IRB team)
IRB Team		William Liggins has available for check out	(202) 360-2424	Tablet	\$ 396.12	\$ 132.04	Meeting Notes and Presentation (shared by IRB team)
Jackson	Stanley (Stan)	Project Manager, IRB	(202) 664-4027	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
James	Joycelyn	Tech & Innovation Sector Analyst	(202) 340-7354	iphone	\$ 820.68	\$ 273.56	Immediate access to voice and email communication when away from desk and out of the office
Johnson	Gregory (Greg)	Project Manager, IRB	(202) 285-2582	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Kaleba	Kermit	Associate Director, WIC	(202) 674-2731	iphone	\$ 232.49	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Kenner	Brian	Deputy Mayor	(202) 676-7450	iphone	\$ 552.42	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Kenner	Brian	Deputy Mayor	(202) 578-1334	Tablet	\$ 297.09	\$ 132.04	Meeting Notes and Facillitation
King	Geoffrey	Program Manager, WIC	(202) 213-8417	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Lapan	Joseph	Project Manager	(202) 374-6173	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Lee	Will	Project Manager	(202) 765-9869	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Lewis	Coyan	Project Manager	(202) 538-1275	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Lewis	Curtis	Agency Fiscal Officer	(202) 445-5867	iphone	\$ 304.35	\$ 243.48	Immediate access to voice and email communication when away from desk and out of the office
Liggins	William (Will)	Director of Revenue Bond Enterprise Program	(202) 286-8133	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office

**DMPED Cell Phone Report
FY 2015 - FY 2016**

Last Name	First Name	Job Title	Mobile Phone	Device	FY15 charges	FY16 Charges	Justification
Longstreet	Susan	General Counsel	(202) 445-8946	iphone	\$ 271.95	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Luo	Yonghong	Project Manager	(202) 746-2999	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
McDonald	Jacque	Director of Contracts, Procurement and Grants	(202) 340-7324	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
McHale	Aimee	Project Manager	(202) 769-6011	iphone	\$ -	\$ 163.17	Immediate access to voice and email communication when away from desk and out of the office
McKiel	John	Capital City Fellow	(202) 445-5867	iphone	\$ 182.22	\$ -	Immediate access to voice and email communication when away from desk and out of the office
McPeek	Joaquin	Director of Communications	(202) 445-9765	iphone	\$ 489.51	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Meadors	Erin	Contract Administrator Liason	(202) 258-6893	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Miller	Jeff	Deputy Mayor	(202) 578-1334	tablet	\$ 99.03	\$ -	Meeting Notes and Facillitation
Newton	Nakia	Public Affairs Specialist	(202) 531-5463	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Nichols	Rich	Chief of Staff	(202) 297-2261	iphone	\$ 353.56	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Niles	Herbert		(202) 769-7829	iphone	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Niles	Herbert	Office of Motion Picture and Television Development	(202) 769-7829	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Olpadwala	Sarosh	Director of Real Estate	(202) 431-1168	iphone	\$ 489.51	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Parks	James	Project Manager	(202) 769-7830	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Posey	Janice	Higher Education & Healthcare Manager	(202) 340-7526	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Prats	Jennifer	Capital City Fellow	(202) 288-0681	iphone	\$ -	\$ 61.38	Immediate access to voice and email communication when away from desk and out of the office
Quigley-Odom	Zelphia	HR Advisor	(202) 436-6905	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Quigley-Odom	Zelphia	HR Advisor	(202) 804-4120	Tablet	\$ 396.12	\$ 132.04	Teleworking
Ramkisson	Anton	Public Affairs Specialist	(202) 769-6013	iphone	\$ 652.68	\$ 108.78	Immediate access to voice and email communication when away from desk and out of the office

**DMPED Cell Phone Report
FY 2015 - FY 2016**

Last Name	First Name	Job Title	Mobile Phone	Device	FY15 charges	FY16 Charges	Justification
Reyes	Ana	Financial Manager	(202) 256-1979	iphone	\$ 820.68	\$ 273.56	Immediate access to voice and email communication when away from desk and out of the office
Rodgers	Angie	Director, New Communities Initiative	(202) 340-2957	iphone	\$ 306.90	\$ 184.14	Immediate access to voice and email communication when away from desk and out of the office
Rogers	Andrew	Associate Director, WIC	(202) 288-0681	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Scott	Fatima	Grants Staff Assistant	(202) 445-1985	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Shapiro	Anna	Project Manager	(202) 262-6401	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Simms	Nicole	Capital City Fellow	(202) 550-6845	iphone	\$ 502.32	\$ -	Immediate access to voice and email communication when away from desk and out of the office
Steffy	Glynis	Corporate Assistance Analyst	(202) 769-6020	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Stucker	Gilles	Senior Project Manager	(202) 285-2148	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Surabian	Jay	Assistant General Counsel	(202) 257-5618	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Swann	Andre	Project Manager	(202) 674-2336	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Townley	Dion	Project Manager	(202) 531-2272	iphone	\$ 796.95	\$ 354.20	Immediate access to voice and email communication when away from desk and out of the office
Trabue	Tracey	Staff Assistant	(202) 664-4024	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Trueblood	Andrew	Chief of Staff	(202) 285-4858	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Tyus	Darnetta	Special Assistant	(202) 351-1567	iphone	\$ 672.72	\$ 224.24	Immediate access to voice and email communication when away from desk and out of the office
Varma	Jaya	Program Analyst, WIC	(202) 286-6060	iphone	\$ 532.56	\$ 266.28	Immediate access to voice and email communication when away from desk and out of the office
Washington	Chanda	Director of Communications	(202) 340-6318	iphone	\$ 916.68	\$ 305.56	Immediate access to voice and email communication when away from desk and out of the office
White	Timothy	Interagency Director	(202) 279-1920	iphone	\$ 611.64	\$ 271.84	Immediate access to voice and email communication when away from desk and out of the office
Whitt	Joy	Program Analyst	(202) 615-2397	iphone	\$ -	\$ 161.76	Immediate access to voice and email communication when away from desk and out of the office

**DMPED Cell Phone Report
FY 2015 - FY 2016**

Last Name	First Name	Job Title	Mobile Phone	Device	FY15 charges	FY16 Charges	Justification
Whittaker	Marie	Program Analyst	(202) 765-9987	iphone	\$ 271.95	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Wilson	Ingrid	Executive Assistant to the Deputy Mayor	(202) 341-6705	Air Card	\$ 487.20	\$ 162.40	Mobile Work on Laptop for Deputy Mayor
Wilson	Ingrid	Executive Assistant to the Deputy Mayor	(202) 213-9193	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Woods	Karima	Deputy Director, Business Development and Strategy	(202) 412-6596	iphone	\$ 3,720.00	\$ 1,240.00	Immediate access to voice and email communication when away from desk and out of the office. Includes international service.
Yahaut	Carine	Grants Staff Assistant	(202) 213-9468	iphone	\$ 736.56	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Yoshino	Keiko	Legislative Affairs Specialist	(202) 765-9986	iphone	\$ 652.68	\$ 217.56	Immediate access to voice and email communication when away from desk and out of the office
Youmans	Lavar	Interagency Coordinator	(202) 215-0975	iphone	\$ 552.42	\$ 245.52	Immediate access to voice and email communication when away from desk and out of the office
Total					\$ 62,325.14	\$ 21,863.44	

DMPED Employee Travel Information
Fiscal Years 2015-2016

Question 24

Title			Dates	Description
	FY2015	FY2016		
Research Associate WIC	\$1,161.34		6.23-6.27.15	Geographic Solutions 2015 Workforce Technology Conference, Monterey, CA
Associate Director, WIC	\$1,287.34		6.23-6.27.15	Geographic Solutions 2015 Workforce Technology Conference, Monterey, CA
Associate Director, WIC		\$1,716.44	11.8-11.11.15	National Association of Workforce Development Professionals 2015 Youth Symposium, Chicago, IL
Associate Director, WIC	\$382.32		4.14-4.14.15	DOL-ETA Sector Strategies, Boston, MA
Associate Director, WIC	\$565.90		5.3-5.7.15	National Association of Workforce Development Professionals, 2015 Annual Conference, Las Vegas, NV
Associate Director, WIC	\$296.51		3.12.15	US DOL State Leaders Meeting, Philadelphia, PA
Associate Director, WIC	\$163.52		10.16.14	US DOL State Leaders Meeting, Philadelphia, PA
Chief of Staff	\$1,430.54		5.16-5.19.15	ICSC ReCon Conference, Las Vegas, NV
Chief of Staff	\$333.62		8.20-8.21.15	Economic Development Meetings, New York, NY
Director, New Communities Initiative	\$762.27		10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Director, New Communities Initiative		\$424.20	10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Senior Advisor	\$2,745.15		5.16-5.19.15	ICSC ReCon Conference, Las Vegas, NV
Deputy Mayor, DMPED	\$1,453.49		5.16-5.19.15	ICSC ReCon Conference, Las Vegas, NV
Deputy Mayor, DMGEO	\$762.27		10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Program Manager, New Communities	\$1,156.57		10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Program Manager, New Communities		\$139.50	10.19-10.23.15	2015 Efforts to Outcomes Administrator Training, White Marsh, MD
AFO	\$1,216.38		5.30-6.3.15	Government Finance Officers Association 109th Annual Conference, Philadelphia, PA
Special Assistant	\$762.27		10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Tech and Innovation Sector Manager	\$595.50		3.12-3.18.15	SXSW Conference, Austin, TX
Program Manager, WIC	\$39.00		12.7-12.10.14	Aspen Institute, Sector Skills Academy, Baltimore, MD
Program Manager, WIC	\$565.90		5.3-5.7.15	National Association of Workforce Development Professionals 2015 Annual Conference, Las Vegas, NV

**DMPED Employee Travel Information
Fiscal Years 2015-2016**

Question 24

Title			Dates	Description
	FY2015	FY2016		
Program Manager, WIC	\$57.90			National Association of Workforce Development Professionals 2015 Annual Conference, Las Vegas, NV
Program Manager, WIC	\$706.26		4.14-4.15.15	US DOL ETA Sector Strategies Boston, MA
DMPED Real Estate Team		\$9,887.50		Five DMPED Real Estate Team Members attending George Mason Real Estate Seminar Series in October 2015
Director of Contracts and Procurement	\$1,216.38		5.31-6.3.15	Government Finance Officers Association 109th Annual Conference, Philadelphia, PA
Director of Contracts and Procurement	\$127.50		3.12-3.14.15	SparX Conference 2015, Tampa, FL
Program Analyst IRB	\$284.40		4.21-4.25.15	Fundamentals of Municipal Bond Law Seminar, Orlando, FL
Project Manager	\$1,083.38		11.11-11.14.14	ADC BRAC Forum 2014, San Francisco, CA
Program Analyst, WIC	\$478.73		6.9-6.11.15	C2ER Annual Conference LMI Annual Forum
Career Pathways Coordinator WIC		\$1,852.27	10.28-10.30.15	National Conference on Career Pathways
Deputy Attorney General	\$972.69		11.11-11.14.14	ADC BRAC Forum 2014, San Francisco, CA
Director, Business Development & Strategy	\$585.11		03.12-3.16.15	SXSW Conference, Austin, TX
Executive Director, Workforce Investment Council	\$1,126.16		10.1-10.3.14	Communities Collaborating to Reconnect Youth (CCRY), Kansas City, MO
Director, New Communities Initiative	\$1,166.85		11.18-11.21.14	Affordable Housing Developers Summit, Chicago, IL
Director, New Communities Initiative		\$1,364.05	10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Grants Management Specialist	\$1,216.38		5.17-6.3.15	Government Finance Officers Association 109th Annual Conference, Philadelphia, PA
Program Analyst, WIC	\$1,709.70		6.9-6.12.15	C2ER Annual Conference LMI Annual Forum, Portland, OR
Project Manager		\$92.06	10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Project Manager	\$326.53		11.18-11.22.14	Affordable Housing Developers Summit, Chicago, IL
Project Manager	\$762.27		10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX
Director of Real Estate	\$254.08		10.22-10.26.14	EB5 Investment Mission to China, Beijing, China
Deputy Director, Real Estate Development	\$1,180.06		11.11-11.14.14	ADC BRAC Forum 2014, San Francisco, CA
Director, Real Estate Development	\$283.50		10.22-10.26.14	EB5 Investment Mission to China, Beijing, China

**DMPED Employee Travel Information
Fiscal Years 2015-2016**

Question 24

Title			Dates	Description
	FY2015	FY2016		
Capital City Fellow		\$329.50	11.18-11.22.14	Affordable Housing Developers Summit, Chicago, IL
Hospitality Sector Manager	\$59.89		3.7-3.14.15	Destination DC China Sales Mission, Beijing, Shanghai, China
Program Manager, New Communities		\$139.50	10.19-10.23.15	2015 Efforts to Outcomes Administrator Training, White Marsh, MD
Program Manager, New Communities	\$762.81		10.4-10.7.15	Purpose Built Communities Network Member Conference, Fort Worth, TX

FY 2016 PERFORMANCE PLAN
Deputy Mayor for Planning and Economic Development, Office of the

MISSION

The Office of the Deputy Mayor for Planning and Economic Development (DMPED) supports the Mayor in developing and executing the District's economic development vision.

SUMMARY OF SERVICES

DMPED assists the Mayor in the coordination, planning, supervision, and execution of programs, policies, proposals, and functions related to economic development in the District of Columbia. DMPED leads District real estate redevelopment, coordinates how the District markets itself to businesses, and drives District development, attraction, and retention efforts. DMPED also works to achieve its mission by focusing on outreach to the business community and neighborhood stakeholders, and by forging partnerships between government, business, and communities to foster economic growth for residents of the District of Columbia.

AGENCY WORKLOAD MEASURES

Measure¹	FY 2013 Actual²	FY 2014 Actual³	FY 2015 YTD
hotel keys under development	N/A	N/A	2,985
total square footage of office space under development	N/A	N/A	7.29 million
housing units under development	N/A	N/A	13,458
retail sq. ft. under development	N/A	N/A	3.02 million

¹ All measures are in the under construction or upcoming groundbreaking phase, as of Sept. 30, 2015.

² Not tracked in FY 2013

³ Not tracked in FY 2014

OBJECTIVE 1: Manage and deliver the District's economic development programs and projects.

INITIATIVE 1.1: Continue to move forward on large-scale planning and development projects that require significant interaction with the federal government

DMPED is focused on several substantial and complex large scale development projects that each require multiple levels of interaction with the federal government interactions, and have development timeframes that exceed a decade. The activities described below will be completed by **September 30, 2016**.

Walter Reed Army Medical Center Redevelopment – For over five years, the District has been working on redevelopment efforts for the former Walter Reed Army Medical Center site. In FY 16, DMPED will create a financially feasible implementation strategy that meets community needs and complies with all Base Realignment and Closure (BRAC) laws and regulations. This will be accomplished through: (1) completion of a series of public community meetings, and (2) regular communication with partners such as US Army BRAC Staff, U.S. Department of Defense, the U.S. Department of State, the selected Public Health User and other stakeholders. Additionally, the following tasks will also be accomplished in FY 16:

- Completion of a land disposition agreement with the selected master development team
- Completion of a final economic development conveyance application and agreement with the U.S. Army, which will outline the terms of the proposed land transfer
- Submission of omnibus legislation to acquire and dispose of the property
- Groundbreaking on a new FEMS Engine Co. 22 on the site of the former Walter Reed building 18
- Activation of the site through periodic temporary uses

St Elizabeths East Campus – For over six years, the District has been crafting a redevelopment plan and complimentary economic development strategy to guide the revitalization of St Elizabeths East. Redevelopment offers the opportunity to provide amenities for local residents and current U.S. Department of Homeland Security (DHS) employees, while creating a new center for innovation that will further diversify the District's economy. DMPED has completed the project planning phase, and is now working to implement these plans. In FY 16, the following milestones will be accomplished:

- Begin community working group and construction for the new Entertainment and Sports Arena
- Transfer of operations of Gateway DC (the Gateway Pavilion) to Events DC and the R.I.S.E. Demonstration Center to a sister agency in order to ensure efficient and professional operations of the facilities
- Completion of the Pathway at St. Elizabeths East to ease pedestrian access between Martin Luther King Jr., Ave., SE and Alabama Ave., SE sides of the campus and to provide proper security lighting
- Finalize agreement with the Phase 1 Development Partner to begin the first phase of private development on the campus adjacent to the Congress Heights Metro Station
- Work with DGS, in partnership with DDOT, for the re-release of a solicitation for the construction of the first of two stages of site-wide infrastructure by 2018.

District Priority Area: A Strong Economy for All
District Priority Goal: Produce, preserve and protect 7,500 affordable housing units by 2018, so that current and future residents can call DC home – regardless of income level

INITIATIVE 1.2: Utilize the new OUR RFP process and its policy guidelines to engage communities prior to issuance of Requests for Proposals (RFP)

In FY15, DMPED, in coordination with the Executive office of the Mayor, developed a new process of obtaining community input on prospective solicitations prior to issuing them to the development community -- the OUR RFP pilot process. DMPED applied this new process to the Parcel 42 and Crummell School projects. This process includes conducting a series of community engagement meetings by which DMPED collects the local, neighborhood and area resident feedback and priorities for the particular project site. In addition to those meetings, DMPED also conducts online surveys to ensure that residents who are not able to attend the meetings also have input. This feedback and community prioritization is then translated into preferences and requirements in the solicitation. By doing this, the interests of the residents are prioritized and the project is more accountable to those preferences. In FY16, DMPED will apply aspects of this new process, as appropriate, to RFPs issued during this fiscal year.

Completion date: September 30, 2016.

District Priority Area: Sustainable Neighborhoods

INITIATIVE 1.3: Continue making progress relative to the New Communities Initiative

The goal of the New Communities Initiative (NCI) is to redevelop targeted neighborhoods (Barry Farm, Lincoln Heights/Richardson Dwellings, Northwest One, and Park Morton) that have a history of concentrated crime, poverty and distressed housing into healthy, vibrant communities for current and future residents. Progress is measured through: (1) identification of offsite housing, (2) site redevelopment, and (3) human capital outreach resulting in gains in health, education, jobs and public safety. In FY 16, the following milestones will be accomplished on each project:

Barry Farm:

- Secure approval from HUD for the demolition/disposition of the site
- Begin relocation of remaining households

Lincoln Heights/Richardson Dwellings:

- Secure appropriate rezoning and closing on financing/beginning construction on offsite development
- Apply for approval from HUD for the demolition of 33 vacant units
- Issue an RFP to select a master developer

Northwest One:

- RFP to select a development team(s) for remaining NW1 parcels
- Select a development team (s) to develop remaining parcels

Park Morton:

- Work with the master developer to identify and secure offsite parcel(s)
- Update the master plan and submit for PUD approval on the offsite

Human Capital:

- Engage a consultant to evaluate existing services and make recommendations related to changes and expansion of those services. Use evaluation results to create a new plan for human capital expansion.
- Increase and improve NCI's media and social media presence by providing content that portrays a realistic picture of NCI's successes as well as its challenges.
- Create and implement a new plan for greater community engagement NCI-wide as well as community specific engagement.

The completion date for these items is **September 30, 2016**.

District Priority Area: A Strong Economy for All

District Priority Goal: Produce, preserve and protect 7,500 affordable housing units by 2018, so that current and future residents can call DC home – regardless of income level

INITIATIVE 1.4: Commence land development activities at the McMillan Sand Filtration site

The McMillan Sand Filtration Site is a former federal government industrial site that is no longer in operation. Since 2007, DMPED has been working with its development partner on pre-development activities at the site. This has culminated recently with approvals from the Historic Preservation Review Board, National Capital Planning Commission, D.C. Zoning Commission, and Mayor's Agent for Historic Preservation and D.C. Council. In FY16 the following milestones will be accomplished by **September 30, 2016**.

- Execution of the Land Disposition Agreements with Vision McMillan Partners
- Commencement of land development activities, including site work & infrastructure and historic preservation activities
- Commencement of the construction of the community center and park. Additionally, DMPED will consistently engage with the community throughout FY16 related to land development activities at the site.

District Priority Area: A Strong Economy for All

INITIATIVE 1.5: Complete land acquisition of the DC United Soccer Stadium site

On December 30, 2014, the DC Council formally approved the District of Columbia Soccer Stadium Development Act of 2014, which paved the way for a new state-of-the art soccer stadium in the Buzzard Point area of Ward 6. The following milestones will be accomplished in FY 16:

- Complete the various required feasibility studies including the environmental site assessments, various transportation studies, Buzzard Point Vision and Implementation Plan, hazmat studies and land surveys
- Finalize the Corrective Action Plan that will outline the District's remediation responsibilities and coordinate the remediation work with DC United
- Finalize the various procurement contracts and easement agreement with Pepco, Verizon, Washington Gas and DC Water
- Demolish four existing structures on the Stadium site
- Coordinate utility relocation with DC Water, Pepco, Washington, Gas and Verizon.

DMPED anticipates completing all of these milestones and delivering a vacant site to DC United by **September 30, 2016**.

District Priority Area: A Strong Economy for All

INITIATIVE 1.6: Increase and diversify the existing portfolio of Industrial Revenue Bond transactions to serve varied economic development and housing needs.

The District of Columbia Industrial Revenue Bond (IRB) Program provides below market interest rate loans to qualified private enterprises located in an Enterprise Zone, as well as non-profit and manufacturing organizations throughout the District of Columbia. In FY 16, the following milestones will be accomplished by **September 30, 2016**:

- Underwrite and close 8 to 11 bond transactions, while also executing several conversions/modifications of prior bond deals
- Consistently market the Arbitrage Investment Management account with Public Financial Management to program borrowers to strategically invest the proceeds of their bond issuance and generate an additional revenue stream at no cost or risk to the District
- Provide outreach to universities, secondary schools, associations and other qualified organizations that are looking to relocate and expand in the District. Additionally, in FY 16, the Program will work with a qualified underwriter, banks and bond counsel to create a Smaller IRB Loan Program that will assist qualified borrowers that are seeking bond deals for smaller projects beginning at a \$500,000.

District Priority Area: A Strong Economy for All

OBJECTIVE 2: Help businesses relocate to and expand within the District of Columbia, generating jobs for District residents

INITIATIVE 2.1: Expand the local technology and innovation sector

DMPED's efforts to cultivate the District's growing technology and innovation sector are critical to positioning the District as a hub of innovative activity that will continue to open new pathways to the middle class. In FY 15, DMPED successfully supported events and organizations with a focus on tech venture investment and entrepreneurship, such as the launch of innoMAYtion, 1776's Challenge Cup, DC Innovates' Digital DC Tech Fund, and Foster.ly's Collaborate. In addition, the District expanded its presence at the SXSW 2015 Conference in Austin, TX, by partnering with other District agencies to promote the District technology and creative sectors. In FY16, DMPED will continue to develop and implement strategies for large technology business attraction and retention; it will broaden the support of innovative businesses throughout the District with investments in the Howard University Innovation Hub and an expanded grants program. By partnering with other District agencies, DMPED will continue to promote the District as an innovation hub, highlight Qualified High Tech Company (QHTC) incentives, and develop additional tech training programs with a focus on underserved and overlooked communities. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All

District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

INITIATIVE 2.2: Leverage incentive tools to expand corporate assistance efforts

Large employers are critical to diversifying the city's economy and creating job opportunities for District residents. In FY 16, DMPED will leverage its incentive tools, such as the Creative and Open Space Modernization Grant, QHTC incentives, and other performance-driven incentives to attract and/or retain corporations that will lease at least 50,000 square feet of office space in the District. The community benefits agreements that will be incorporated into these incentive structures will be focused on training and hiring DC residents, hosting Summer Youth Employment Program participants, providing training, internships, and mentorship for District residents, and providing reduced price or free space, products, and services to underserved and/or overlooked communities. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All
District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

INITIATIVE 2.3: Expand and advance the Great Streets Initiative

The Great Streets Initiative is the District's multi-year, multi-agency commercial revitalization initiative to transform emerging corridors into thriving and inviting neighborhood centers by using public actions and tools to leverage private investment. In FY 16, the Great Streets Initiative will continue to expand its geographic reach with the addition of the Wisconsin Avenue NW corridor and the expansion of the Connecticut Avenue NW corridor north to Western Avenue NW. In terms of programmatic scope, Great Streets will continue to build out its impact assessment function by collecting and evaluating data on post-award hiring and total construction expenditures, expanding and refining the economic impact model for the grant program, and developing a project plan to install pedestrian counters in the 13 Great Street corridors. Great Streets will also respond to feedback from small business owners about the mechanics of the grant program by allowing certain soft cost expenses and piloting a new disbursement structure with an initial upfront payment of 25% of the grant award. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All
District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

INITIATIVE 2.4: Expand international tourism marketing strategy

DMPED continues to collaborate with Destination DC, the District's official convention and tourism Corporation to promote the city as a world class destination to increase visitation by domestic and international business and leisure travelers. FY 16 marks Year 3 of the region's agreement with Air China to support direct air service between China and the District. Since the inception of this partnership, the District has seen a 26% increase in visitors from China since 2014; its #1 inbound market. The FY 16 Air China marketing strategy includes familiarization tours and two sales missions in partnership with Air China that will include training for reservations agents, and educating Chinese tour operators, media writers, meeting and convention organizers and education planners about the District and all that it has to offer. In FY 16, new focus will be placed on education planners and colleges and universities in the District

to expose tour operators, parents, and students to curricula offered by colleges and universities in Washington, DC. Washington DC and Air China will also coordinate marketing campaigns inviting more Chinese visitors to make Washington DC one of their primary stops on travel to the United States. Other focal international tourism markets for FY16 include the United Kingdom, Germany, France, Australia, India, Brazil, Japan and the United Arab Emirates.

Completion date: September 2016

District Priority Area: A Strong Economy for All

INITIATIVE 2.5: Expand technology investment in the District via the DC China Center

The DC China Center provides assistance to District businesses interested in exporting goods and services to China, and encourages Chinese businesses and investors to play an active role in the District's economy. The Center represents the District's first attempt to catalyze economic growth through access to international markets. In FY 15, DMPED attracted Chinese investors and tech companies to the District, with a particular focus on supporting an incubator program that will assist Chinese companies in opening their operations in the District. This culminated in the inaugural 1776 Challenge Cup in Beijing where Chinese startups were exposed to the incubator opportunities in Washington, DC. In FY 16, DMPED will maintain investor and tech company attraction efforts with a focus on large foreign Fortune 500 competitive companies, e.g. Alibaba, and promote the Qualified High Technology Company (QHTC) tax incentive program as an advantage for global expansion in to the District. Specifically, DMPED will employ Chinese social media (e.g., WeChat, Weibo) to promote incentive programs and real estate investment opportunities. Additionally, DMPED will provide tours to investor delegations pursuing real estate investment opportunities in the District. **Completion date: September 2016**

District Priority Area: A Strong Economy for All

District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

OBJECTIVE 3: Promote the development of an integrated workforce investment system, delivering high-quality services that help District residents gain skills that meet business needs *[Note: WIC is in process of being transferred to DMGEO, so these initiatives may need to move to their plan once transfer is complete.]*

INITIATIVE 3.1: Oversee the Workforce Innovation and Opportunity Act (WIOA) strategic planning process

The Workforce Investment Council (WIC) is responsible for leading the development of the WIOA strategic planning process. In FY 16, the WIC will work with DOES and other agency partners to design and implement a WIOA strategic plan based on a career pathways oriented systems that allows any District resident who attempts to access a career pathway with the ability to gain entry to a pathway if the resident is found ineligible for the specific program or service initially sought, and the resident will receive a "warm handoff" to the appropriate pathway starting point. Each sector career pathway includes well-connected and transparent education, training, credential, and support service offerings that are delivered through multiple linked and

aligned programs. The WIOA strategic plan will be submitted to the U.S. Department of Labor by March 2016. **Completion date: March 6, 2016**

District Priority Area: A Strong Economy for All
District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

INITIATIVE 3.2: Increase scope and impact of Workforce Intermediary program

The WIC is responsible for administering the District's Workforce Intermediary program, an initiative that has brought together multiple stakeholders connected to two target industries – hospitality and construction – to develop and implement training and placement strategies that help employers in these key sectors fill immediate and long-term skill needs. In FY 15, the WIC worked with grantees to ensure that District residents received the training and placement services necessary to obtain well-paying hospitality and construction jobs. In FY 16, the WIC will coordinate with an industry-led advisory committee to identify potential opportunities for improving workforce development capacity in these sectors and also expand into the health care sector. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All
District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

INITIATIVE 3.3: Lead innovative processes that enhance the links to supportive services

The WIC will lead discussions and implementation steps among District agencies and system partners that will help enhance District resident's ability to access and receive consistent and non-duplicative case management and support services to address needs and barriers including: mental health; child care; transportation; substance abuse; physical health; housing; energy assistance; legal assistance; citizenship; ex-offender status; financial literacy; and proper workplace attire. An annual assessment shall be completed by **September 30, 2016**.

District Priority Area: A Strong Economy for All
District Priority Goal: Increase D.C.'s employment by 40k jobs by 2018, with a focus on small business development and growth

INITIATIVE 3.4: Expand access to adult job training programs

The District receives federal funds for workforce investment activities to support adult job training services in demand occupations. In FY 16, the WIC will link economic development activities, career and technical education, and adult education and literacy programs. The WIC, DOES and other partners will seek to expand the eligible training provider list; maximizing consumer choice and leading to competitive integrated employment for individuals, especially those with multiple barriers. The WIC will also publish report cards that will detail to the performance of approved providers, which will lead to an increase in the quality of training services. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All

District Priority Goal: Increase D.C.’s employment by 40k jobs by 2018, with a focus on small business development and growth

OBJECTIVE 4: Communicate DMPED projects and priorities to internal and external stakeholders.

INITIATIVE 4.1: Utilize economic data as a major tool for public engagement and education.

In FY 16, DMPED will utilize economic data to create a more effective and transparent platform to engage the public on agency activity. Through these platforms, DMPED will improve its information sharing in order to effectively communicate priorities and updates that will impact the community. Specifically, DMPED will launch a new, user-friendly website design, an affordable housing tracker, increase social media presence, and create a public-facing DMPED dashboard to keep residents apprised of the agency’s goals, milestones, and key economic intelligence data in real time. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All
District Priority Goal: Grow and diversity the District’s economy

INITIATIVE 4.2: Create more opportunities for community participation and feedback

In FY16, DMPED will continue to host a series of media events and community meetings that involve resident participation in order to fulfill the growing needs of District neighborhoods. These include, but are not limited to, two signature initiatives of the Bowser Administration: The Entertainment and Sports Arena at St. Elizabeths and future “OurRFPs” in 2016. We will also establish new methods to share information about agency projects, including “Work in Progress” signs at DMPED development sites, an online affordable housing tracker, and a social media “graphic of the week” to keep residents informed about District economic trends and/or the administration’s efforts to create more quality jobs and affordable housing opportunities for DC residents. These new platforms will provide opportunities to receive tangible feedback from residents and stakeholders across all 8 Wards. **Completion date: September 30, 2016**

District Priority Area: A Strong Economy for All
District Priority Goal: Grow and diversity the District’s economy

KEY PEFORMANCE INDICATORS – Deputy Mayor for Planning and Economic Development, Office of the

Measure	FY 2015 Projection	FY 2015 YTD	FY 2016 Projection	FY 2017 Projection	FY 2018 Projection
# of RFPs issued	5	5/6	5	5	5
# of DMPED real estate projects delivered (construction)	7	7	10	6	9

Question 26
Current Agency Performance Plan

complete)					
Value of projects under construction (at any point in FY)	\$561 million	\$3.33 billion	\$5 billion	\$5 billion	\$5 billion
# of affordable housing units for DMPED projects under construction (at any point in FY)	358	957	1500	2000	2000
# of site tours conducted to market District-wide projects	6	[TBD]	6	6	6
# of community economic development meetings held	65	[TBD]	65	65	65
# of new units of affordable housing developed (One City Action Plan Indicator 3B)	4,818	[TBD]	1,164		