

GENERAL QUESTIONS (32)

- 1. Please provide a current organizational chart for the agency, including the number of vacant, frozen, and filled FTEs in each division or subdivision. Include the names and titles of all senior personnel and provide the date that the information was collected on the chart.**

Response:

Please see the attachment for Question #1.

- a) Please provide an explanation of the roles and responsibilities for each division and subdivision.**

Response:

The Fire and Emergency Medical Services Department (FEMS) operates through the following 8 program areas:

Chief of Fire and Emergency Medical Services – responsible for leadership, executive management, and administration of all Department emergency and business operations.

This program contains the following 7 activities:

- **Administrative Office (Chief of Staff)** – provides management, administration, and coordination of executive office activities for the Fire and EMS Chief, along with other activities supporting Department emergency and business operations.
- **General Counsel Office** – provides administration and coordination of legal services to support Department emergency and business operations including legal review of policies, procedures, and employment activities, other legal affairs, FOIA, and information privacy.
- **Human Resources Office** – provides administration and coordination of employment and personnel services activities to support Department emergency and business operations including compliance with policies, procedures, and standards for operational, civilian, and administrative personnel.
- **Communications Office** – provides administration and coordination of public information and outreach activities to support Department emergency and business operations including media communications, social media information, community engagement activities and public-facing website content.
- **Program Analysis Office** – provides administration and coordination of planning activities to support Department emergency and business operations including data and analytics for evaluation and decision making, along with contract administration for the patient account management services contract.

- **EEO and Diversity Office** – provides administration and coordination of equal employment opportunity (EEO) activities and respect for racial, gender, and LGBT diversity by Department employees, respect for employee rights, and assuring compliance with laws, regulations, rules, policies and procedures published by the District and Federal Governments.
- **Labor Relations Office** – provides administration and coordination of labor/management relationships and collective bargaining agreements to support Department emergency and business operations.

Operations Bureau (OB) – responsible for the management and administration of emergency operations including emergency medical services (EMS), fire suppression, technical rescue, special hazards, marine rescue and firefighting, and homeland security preparedness.

This program contains the following 4 activities:

- **Administrative Office (Assistant Fire Chief of Operations)** – provides management, administration, and coordination of Operations Bureau activities by the Assistant Fire Chief of Operations, along with other activities supporting Department emergency and business operations.
- **Operations (Deputy Fire Chief of Operations)** – provides across four platoons management, administration and coordination of emergency operations activities including command of emergency incidents and operational personnel, first response to EMS and fire suppression incidents, mitigation and management of EMS and fire suppression incidents, EMS response and transport of BLS patients, along with other activities supporting Department emergency and business operations.
- **Special Operations (Deputy Fire Chief of Special Operations)** – provides management, administration and coordination of special operations activities including command of special operations incidents and operational personnel, first response to technical rescue, special hazards, and marine incidents, mitigation and management of technical rescue, special hazards, and marine incidents, administration of Department grant activities, along with other activities supporting Department emergency and business operations.
- **Homeland Security (Deputy Fire Chief of Homeland Security)** – provides management, administration and coordination of homeland security activities including pre-planning for natural disasters, chemical, biological, radiological and nuclear (CBRN) incidents, and other types of terror related incidents, along with other activities supporting Department emergency and business operations.

EMS Operations Bureau (EOB) – responsible for the management and administration of EMS emergency operations including EMS supervision of operational personnel, ALS patient transport, and administration of third party provider (TPP) basic life support (BLS) patient transport services.

This program contains the following 2 activities:

- **Administrative Office (Assistant Fire Chief of EMS Operations)** – provides management, administration, and coordination of EMS Operations Bureau activities by the Assistant Fire Chief

of EMS Operations, and contract administration of the third party provider (TPP) basic life support (BLS) patient transport contract, along with other activities supporting Department emergency and business operations.

- **EMS Operations (Deputy Fire Chief of EMS Operations)** – provides management, administration and coordination of EMS operations activities including command of EMS incidents and ALS operational personnel, EMS supervision of operational personnel, EMS response and transport of ALS patients, along with other activities supporting Department emergency and business operations.

EMS Medical Director (EMD) – responsible for the medical direction of EMS operations including EMS delivery by operational personnel, training and development of EMS operational personnel, administration and management of controlled substances, EMS quality assurance, and coordination with hospitals, other regional healthcare partners, and community health outreach resources.

This program contains the following 5 activities:

- **Administrative Office (Medical Director)** – provides management, administration, and coordination of EMS Medical Director activities for the Medical Director and Assistant Medical Director, along with other activities supporting Department EMS operations.
- **EMS Quality Assurance Office** – provides administration and coordination of EMS continuous quality improvement activities to support Department EMS operations including review of medical decision making by operational personnel, review of patient treatment and patient care report documentation completed by operational personnel, and general compliance by operational personnel with Medical Protocol, policies, procedures, and other standards for patient care.
- **EMS Peer Review Office** – provides administration and coordination of EMS peer review activities to support Department EMS operations including interviews with operational personnel involved in patient cases, discussions with operational personnel to improve medical decision making, patient treatment and patient care report documentation, along with submitting to the Medical Director recommendations for remedial or focused training to improve operational personnel medical competency.
- **Health Safety and Preparedness Office** – provides administration and coordination of public information and outreach activities to support community interest and participation in the EMS System including CPR and AED training efforts, “high-volume user” patient case management (“Street Calls”) and demand reduction strategies with other regional healthcare partners.
- **Controlled Substances Office** – provides administration and coordination for the procurement, storage, use and disposal of Schedule 3 controlled substance medications during patient care to support Department EMS operations.

Support Services Bureau (SSB) – responsible for the management and administration of services supporting Department emergency and business operations including maintenance and repair of emergency apparatus, planning and coordination of facility maintenance and repair, procurement and distribution of supplies and equipment, administration of training and development for operational personnel, risk reduction for operational personnel, and the publication of Department rules,

regulations, policies and procedures.

This program contains the following 7 activities:

- **Administrative Office (Assistant Fire Chief of Support Services)** – provides management, administration, and coordination of Support Services Bureau activities by the Assistant Fire Chief of Support Services, along with other activities supporting Department emergency and business operations.
- **Apparatus (Fleet Manager)** – provides management, administration and coordination of fleet support activities including procurement, maintenance, and repair of emergency apparatus and support vehicles, procurement and management of vehicle parts and supplies, administration of capital purchasing contracts with vendors, along with other activities supporting Department emergency and business operations.
- **Property and Logistics (Deputy Fire Chief of Property and Logistics)** – provides management, administration and coordination of planning and activities to support the maintenance and repair of fire stations and other facilities, including major capital improvements, in addition to procurement, storage, and distribution of supplies and equipment to support emergency operations, along with other activities supporting Department emergency and business operations.
- **Training (Deputy Fire Chief of Training)** – provides management, administration and coordination of employee training and development activities including recruit, cadet and leadership training programs, EMS continuing education programs for operational personnel, ALS and BLS training programs for operational personnel, fire suppression and special/technical hazards training for operational personnel, and other specialized training for Department employees, along with other activities supporting Department emergency and business operations.
- **Risk Management (Deputy Fire Chief of Risk Management)** – provides management, administration and coordination of employee risk reduction activities including command of safety officers during emergency incidents, investigation of Department vehicle accidents and employee injuries, safety and wellness employee education, self-contained breathing apparatus (SCBA) maintenance for operational personnel, administration of Police/Fire Clinic contractual (employee wellness) requirements, along with other activities supporting Department emergency and business operations.
- **Professional Standards Office** – provides administration and coordination for the publication of Department rules, regulations, policies and procedures for supporting safe and efficient Department emergency and business operations.
- **Compliance Review Office** – provides administration and coordination for the assessment and analysis of determining compliance with rules, regulations, policies and procedures by Department Bureaus, Divisions, Offices and employees to support safe and efficient Department emergency and business operations.

Technical Services Bureau (TSB) – responsible for the management and administration of technical services supporting Department emergency and business operations including fire prevention and community risk reduction, fire investigations, 9-1-1 operations, State Safety Oversight (SSO) for the DC Streetcar rail transportation system, information technology applications and services supporting

Department business operations, and radio/data communication activities supporting Department emergency operations.

This program contains the following 4 activities:

- **Administrative Office (Assistant Fire Chief of Technical Services)** – provides management, administration, and coordination of Technical Services Bureau activities by the Assistant Fire Chief of Technical Services, including Internal Affairs (IA), along with other activities supporting Department emergency and business operations.
- **Fire Prevention (Deputy Fire Chief of Fire Prevention)** – provides management, administration and coordination of community fire risk reduction activities including fire and technical inspection programs, permitting programs, code enforcement programs, public outreach programs for smoke alarms, children and senior adult education, after-fire investigation services, in addition to State Safety Oversight (SSO) for the DC Streetcar rail transportation system, along with other activities supporting Department emergency and business operations.
- **Information Technology (Information Technology Manager)** – provides management, administration and coordination of information technology (IT) activities including technical support services for equipment, software applications, networks, mobile networks, inventory management services, and administration of IT contracts with vendors, along with other activities supporting Department emergency and business operations.
- **Emergency Communications Office** – provides administration and coordination of radio and data communication activities including EMS and Fire Liaison Officers at the Office of Unified Communications (OUC) 9-1-1 call taking and communications center, support for the Advanced Quality Assurance (AQUA) automated 9-1-1 call taking case review software application, and technical support services for Department operated radio equipment, along with other activities supporting Department emergency and business operations.

Agency Financial Operations – provides for comprehensive and efficient financial management services to, and on behalf of, District agencies so that the financial integrity of the District of Columbia is maintained.

This program is standard for all agencies using performance-based budgeting.

Agency Management – provides for administrative support and the required tools to achieve operational and programmatic results. This program is standard for all agencies using performance-based budgeting.

b) Please provide a narrative explanation of any changes made during the previous year.

Response:

Battalion Fire Chiefs Tim Jeffery and John Sollers were promoted to the rank of deputy fire chief after completing an internal competitive selection process. DFC Sollers leads the 4th Platoon in

the Operations Division, while DFC Jeffery heads the Department's Professional Standards Office. Deputy Fire Chief Kenneth Crosswhite was reassigned to the Risk Management Division, where he is sharpening the agency's focus on preventing injuries, illnesses and other risks to the Department's workforce.

Deputy Fire Chief Rafael Sa'adah was reassigned from Deputy Fire Chief of EMS to the FEMS Training Academy, where he is utilizing his wealth of EMS, policy and Departmental expertise to spearhead Chief Dean's top priority – delivering high caliber training in all Departmental disciplines. Deputy Chief Sherrod Thomas left the Training Academy to step into the role of Deputy Chief for EMS, where he lends his training and operational background to the Department's ongoing efforts to enhance the Department's delivery of EMS.

- 2. Please provide a current Schedule A for the agency that identifies all employees by title/position, current salaries, fringe benefits, and program. The Schedule A should also indicate if the positions are continuing/term/temporary/contract and whether they are vacant or frozen positions.**

Response:

Please see the attachment for Question #2.

- a) For each vacant position, please provide the status of the agency's efforts to fill the position, as well as the position number, title, program number, activity number, grade, salary, and fringe associated with each position. Separate salary and fringe. Please also indicate whether the position must be filled to comply with federal or local law.**

Response:

Please see the attachment for Question #2a.

- b) For each filled position, please provide the employee's length of service with the agency.**

Response:

Please see the attachment for Question #2b.

- 3. Please list all employees detailed to or from your agency, if any. For each employee identified, please provide the name of the agency the employee is detailed to or from, the reason for the detail, the date of the detail, and the employee's projected date of return.**

Response:

Isadore Melton, a Paramedic on limited duty was detailed to the DC Department of Behavior Health (DBH) as part of the District's Return to Work program on April 13, 2015, after the member exhausted 180/days of limited duty with the department. The member was detailed again on February 16, 2016 to the DC Department of Health (DOH). The projected date of return has not been determined.

4. Please provide the Committee with:

- a) A list of all employees who received or retained cellphones, personal digital assistants, or similar communications devices at agency expense in FY16 and FY17, to date;**

Response:

Please see the tables, below.

FY 2016			
SERVICE TYPE	LAST NAME	FIRST NAME	CONTACT NAME
Cellular	ADELEYE	JOHN	ADELEYE, JOHN
Cellular	AGRAWAL	JYOTI	Agrawal, JYOTI
Tablet	AGRAWAL	JYOTI	AGRAWAL, JYOTI
Cellular	AJOSE	BOLATIO	AJOSE, BOLATIO
Cellular	ALEXANDER	HARDING	ALEXANDER, HARDING
Cellular	ALEXANDER	MARCELINE	ALEXANDER, MARCELINE
Tablet	ALEXANDER	MARCELINE	ALEXANDER, MARCELINE
Cellular	ALSTON	BRIAN	ALSTON, BRIAN
Cellular	ALVEAR	EDGAR	ALVEAR, EDGAR
Cellular	ANDERSON	SIR CHARLES	ANDERSON, SIR CHARLES
Cellular	AREVALO	LUCRECIA	AREVALO, LUCRECIA
Cellular	BACHELDER	ANDREW	BACHELDER, ANDREW
Cellular	BAILEY	JAMES	BAILEY, JAMES
Cellular	BAKER	CRAIG	BAKER, CRAIG
Cellular	BALTIMORE	WILLIAM	BALTIMORE, WILLIAM
Cellular	BASHORE	JAMES	BASHORE, JAMES
Cellular	BATTLE	CHARLES	BATTLE, CHARLES
Cellular	BEALES	DENISE	BEALES, DENISE
Cellular	BEATON	ANDREW	BEATON, ANDREW
Tablet	BEATON	ANDREW	BEATON, ANDREW
Cellular	BEST	ANTONIO	BEST, ANTONIO
Cellular	BFC-1 AIDE	BFC-1 AIDE	BFC-1 AIDE, BFC-1 AIDE
Cellular	BFC-2 AIDE	BFC-2 AIDE	BFC-2 AIDE, BFC-2 AIDE
Cellular	BFC-3 AIDE	BFC-3 AIDE	BFC-3 AIDE, BFC-3 AIDE

Cellular	BFC-4 AIDE	BFC-4 AIDE	BFC-4 AIDE, BFC-4 AIDE
Cellular	BFC-5 AIDE	BFC-5 AIDE	BFC-5 AIDE, BFC-5 AIDE
Cellular	BFC-6 AIDE	BFC-6 AIDE	BFC-6 AIDE, BFC-6 AIDE
Cellular	BIANCHI	TODD	BIANCHI, TODD
Wireless Air-Card	BIANCHI	TODD	BIANCHI, TODD
Wireless Air-Card	BIANCHI	TODD	BIANCHI, TODD
Cellular	BISHOP	KEVETTE	BISHOP, KEVETTE
Cellular	BLUFORD	JEFFREY	BLUFORD, JEFFREY
Cellular	BLUNT	JERRICE	BLUNT, JERRICE
Cellular	BODDIE	Angelia	BODDIE, ANGELIA
Cellular	BOTTS	DANIEL	BOTTS, DANIEL
Cellular	BOUKNIGHT	ANTHONY	BOUKNIGHT, ANTHONY
Cellular	BRICE	JANICE	BRICE, JANICE
Cellular	BRIMAGE	URSULA	BRIMAGE, URSULA
Cellular	BROWN	JAMES	BROWN, JAMES
Cellular	BROWN	LAVERNE	BROWN, LAVERNE
Cellular	BROWN	MELONIE	BROWN, MELONIE
Wireless Air-Card	BROWN	MELONIE	BROWN, MELONIE
Tablet	BUCHANAN	DOUGLAS	BUCHANAN, DOUGLAS
Wireless Air-Card	BUCHANAN	DOUGLAS	BUCHANAN, DOUGLAS
Cellular	BUCHANAN	DOUGLAS	BUCHANAN, DOUGLAS
Cellular	BURR	THOMAS	BURR, THOMAS
Cellular	BURTON	HILTON	BURTON, HILTON
Cellular	CADE	LEROY	CADE, LEROY
Cellular	CADE	RUTH	CADE, RUTH
Cellular	CALLAHAN	ROBERT	CALLAHAN, ROBERT
Cellular	CAMPBELL	ANDRE	CAMPBELL, ANDRE
Cellular	CAMPBELL	JACQUELYN	CAMPBELL, JACQUELYN
Cellular	CAMPBELL	TIMOTHY	CAMPBELL, TIMOTHY
Cellular	CAROLL	GERALD	CAROLL, GERALD
Cellular	CARROLL	HAKIM	CARROLL, HAKIM
Cellular	CARTER	JUAN	CARTER, JUAN
Cellular	CARTER	SEAN	CARTER, SEAN
Cellular	CEGLIE	VICTOR	CEGLIE, VICTOR
Cellular	CLARK	DARYL	CLARK, DARYL
Cellular	CLARK	WELFORD	CLARK, WELFORD
Cellular	CLAY	JOHN	CLAY, JOHN
Cellular	COLEMAN	TERRY	COLEMAN, TERRY
Cellular	COMMAND BUS	MCU1	COMMAND BUS, MCU1
Cellular	CONWAY	MICHAEL	CONWAY, MICHAEL
Cellular	COOPER	OZELL	COOPER, OZELL

Wireless Air-Card	COOPER	OZELL	COOPER, OZELL
Cellular	CPR TRAINING	CPR TRAINING	CPR TRAINING
Tablet	CPR TRAINING	CPR TRAINING	CPR TRAINING
Tablet	CPR TRAINING	CPR TRAINING	CPR TRAINING
Tablet	CPR TRAINING	CPR TRAINING	CPR TRAINING
Cellular	CQI PASS ALONG	CQI PASS ALONG	CQI PASS ALONG
Tablet	CROSSWHITE	KENNETH	CROSSWHITE, KENNETH
Wireless Air-Card	CROSSWHITE	KENNETH	CROSSWHITE, KENNETH
Cellular	CROSSWHITE	KENNETH	CROSSWHITE, KENNETH
Cellular	CRP GROUP	CPR GROUP	CRP GROUP, CPR GROUP
Wireless Air-Card	DANIELS	INDIA	DANIELS, INDIA
Cellular	DANIELS	INDIA	DANIELS, INDIA
Cellular	DAVID	BRIAN	DAVID, BRIAN
Cellular	DAVIS	MARK	DAVIS, MARK
Wireless Air-Card	DEAN	GREGORY	DEAN, GREGORY
Cellular	DEAN	GREGORY	DEAN, GREGORY
Cellular	DEAN	THOMAS	DEAN, THOMAS
Tablet	DEAN (iPAD)	GREGORY	DEAN, GREGORY
Cellular	DFC ENGINE #2	DFC ENGINE #2	DFC ENGINE #2
Cellular	DFCAIDE	DFCAIDE	DFCAIDE
Cellular	DONLON	MICHAEL	DONLON, MICHAEL
Wireless Air-Card	DONNELLY	JOHN	DONNELLY, JOHN
Cellular	DONNELLY	JOHN	DONNELLY, JOHN
Wireless Air-Card	DOUGLAS	MILTON	DOUGLAS, MILTON
Cellular	DOUGLAS	MILTON	DOUGLAS, MILTON
Cellular	ECPR	ECPR	ECPR, ECPR
Cellular	ECPR	ECPR	ECPR, ECPR
Cellular	ECPR #12	ECPR	ECPR #12, ECPR
Tablet	EDWARDS	ANDRE	EDWARDS, ANDRE
Cellular	EDWARDS	ANDRE	EDWARDS, ANDRE
Cellular	EDWARDS	KWABENA	EDWARDS, KWABENA
Tablet	EGAN	SEAN	EGAN, SEAN
Cellular	EGAN	SEAN	EGAN, SEAN
Cellular	ELLERBE	RUNAKO	ELLERBE, RUNAKO
Cellular	ELO TO OUC	ELO TO OUC	ELO TO OUC, ELO TO OUC
Cellular	EMS 1		EMS 1
Cellular	EMS 2		EMS 2
Cellular	EMS 3		EMS 3
Cellular	EMS 4		EMS 4
Cellular	EMS 5		EMS 5
Cellular	EMS 6		EMS 6

Cellular	EMS 7		EMS 7
Cellular	Ems 8		EMS 8
Cellular	EVANS	ERIKA	EVANS, ERIKA
Wireless Air-Card	EVANS	ERIKA	EVANS, ERIKA
Cellular	FALWELL	TONY	FALWELL, TONY
Cellular	FIRE BOAT	FIRE BOAT	FIRE BOAT
Cellular	FIU PASS ALONG	FIU PASS ALONG	FIU PASS ALONG
Cellular	FLEET MAINTENANCE	FLEET MAINTENANCE	FLEET MAINTENANCE
Cellular	FLOYD	CHRISTOPHER	FLOYD, CHRISTOPHER
Cellular	FOLLIN	JAMES	FOLLIN, JAMES
Cellular	FORD	SCOTT	FORD, SCOTT
Wireless Air-Card	FORREST	MICHEAL	FORREST, MICHEAL
Cellular	FORREST	MICHEAL	FORREST, MICHEAL
Cellular	FOUST	DAVID	FOUST, DAVID
Wireless Air-Card	FOUST	DAVID	FOUST, DAVID
Tablet	FOUST (iPAD)	DAVID	FOUST, DAVID
Cellular	FOWLER	RAYMOND	FOWLER, RAYMOND
Cellular	FPD DIV	D. CLARK	FPD DIV, D. CLARK
Cellular	FRALEY	GERALD	FRALEY, GERALD
Cellular	GALE	TYRONE	GALE, TYRONE
Cellular	GETAC TESTING #1	GETAC TESTING	GETAC TESTING #1
Cellular	GETAC TESTING #4	GETAC TESTING	GETAC TESTING #4
Cellular	GODFREY	BRIAN	GODFREY, BRIAN
Cellular	GRAHAM	JAMES	GRAHAM, JAMES
Cellular	Gray	Ian	Gray, Ian
Cellular	GREEN	ROBIN	GREEN, ROBIN
Cellular	GREENE	SEAN	GREENE, SEAN
Cellular	GRETZ	RAYMOND	GRETZ, RAYMOND
Tablet	GRETZ	RAYMOND	GRETZ, RAYMOND
Cellular	GUGLIK	ANNE	GUGLIK, ANNE
Cellular	HAMM	SPENCER	HAMM, SPENCER
Cellular	Hanson	JAMES C.	HANSON, JAMES C.
Cellular	HANSON	JAMES	HANSON, JAMES
Wireless Air-Card	HANSON - MIFI	JAMES C.	HANSON, JAMES C.
Cellular	HARRIS	KRISTINA	HARRIS, KRISTINA
Cellular	HARRIS	SHARLONAE	HARRIS, SHARLONAE
Cellular	HASSAN	DEBORAH	HASSAN, DEBORAH
Cellular	HAWKINS	DERRON	HAWKINS, DERRON
Cellular	HAZEL	AARON	HAZEL, AARON
Cellular	HAZMAT TEAM	HAZMAT TEAM	HAZMAT TEAM
Cellular	HENDERSON	SHELIA	HENDERSON, SHELIA

Cellular	HENLINE	JOSHUA	HENLINE, JOSHUA
Cellular	HERBERT	JEFFREY	HERBERT, JEFFREY
Cellular	HICKS	STANLEY	HICKS, STANLEY
Cellular	HILL	DELORES	HILL, DELORES
Cellular	Hoenig	Byron	Hoenig, Byron
Cellular	HOLMES	CHRISTOPHER	HOLMES, CHRISTOPHER
Tablet	HOLMES	CHRISTOPHER	HOLMES, CHRISTOPHER
Cellular	HULL	JEFFREY	HULL, JEFFREY
Cellular	HUNT	KAREN	HUNT, KAREN
Cellular	HUNTER	CHERYL	HUNTER, CHERYL
Cellular	IAD PASS ALONG	IAD PASS ALONG	IAD PASS ALONG
Cellular	IT DIVISION JETPACK	IT DIVISION JETPACK	IT DIVISION JETPACK
Cellular	JACKSON	MICHAEL	JACKSON, MICHAEL
Cellular	JACKSON	MICHAEL	JACKSON, MICHAEL
Cellular	JEFFERSON	DWAYNE	JEFFERSON, DWAYNE
Tablet	JEFFERSON	DWAYNE	JEFFERSON, DWAYNE
Cellular	JEFFERY	TIMOTHY	JEFFERY, TIMOTHY
Cellular	JOHNSON	DAYISHA	JOHNSON, DAYISHA
Cellular	JOHNSON	ERIK	JOHNSON, ERIK
Cellular	JOHNSON	ERIK	JOHNSON, ERIK
Cellular	JOHNSON	GREGORY	JOHNSON, GREGORY
Cellular	JOHNSON	JONATHAN	JOHNSON, JONATHAN
Cellular	JOHNSON	SHANIKA	JOHNSON, SHANIKA
Cellular	JOHNSON	TRACIE	JOHNSON, TRACIE
Cellular	JONES	LUCY	JONES - IPAD, PETER
Cellular	JONES	PETER	JONES, LUCY
Cellular	JONES - IPAD	PETER	JONES, PETER
Cellular	KAUR	RAJ	KAUR, RAJ
Cellular	KEARNEY	ROBERT	KEARNEY, ROBERT
Cellular	KELLY	JOHN	KELLY, JOHN
Tablet	KELLY	LANAE	KELLY, LANAE
Cellular	KELLY	LANAE	KELLY, LANAE
Cellular	KEYS	CHARITY	KEYS, CHARITY
Cellular	KITTRELL	KENNETH	KITTRELL, KENNETH
Cellular	KNIGHT	MICHAEL	KNIGHT, MICHAEL
Cellular	LACEY	LAKISHA	LACEY, LAKISHA
Cellular	LARGE SCALE EVENT	LARGE SCALE EVENT	LARGE SCALE EVENT
Cellular	LARGE SCALE EVENT	LARGE SCALE EVENT	LARGE SCALE EVENT
Cellular	LATO	JOHN	LATO, JOHN
Cellular	LAWSON	PORTER	LAWSON, PORTER
Cellular	LEAKE	DAN	LEAKE, DAN

Cellular	Lee	Anthony	Lee, Anthony
Cellular	LEE	BRIAN	LEE, BRIAN
Wireless Air-Card	LEE	BRIAN	LEE, BRIAN
Cellular	LEONARD	EDWARD	LEONARD, EDWARD
Cellular	LEONARD	STEPHEN	LEONARD, STEPHEN
Cellular	LEVINE	DARYL	LEVINE, DARYL
Cellular	LEWIS	ANGEL	LEWIS, ANGEL
Cellular	LEWIS	TURNA	LEWIS, TURNA
Cellular	LEWIS	TURNA	LEWIS, TURNA
Cellular	LOVE	CYNTRILL	LOVE, CYNTRILL
Cellular	LUBE TRUCK	FLEET	LUBE TRUCK, FLEET
Wireless Air-Card	MACK	CHARLES	MACK, CHARLES
Cellular	MACK	CHARLES	MACK, CHARLES
Cellular	MAIN LINE	APPARATUS	APPARATUS
Cellular	MARTIN	DWAYNE	MARTIN, DWAYNE
Cellular	MATTHEWS	NORITA	MATTHEWS, NORITA
Cellular	MATTHEWS	TERRIE	MATTHEWS, TERRIE
Cellular	MAURO	AMY	MAURO, AMY
Tablet	MAURO	AMY	MAURO, AMY
Cellular	MCDANIEL	KIM	MCDANIEL, KIM
Wireless Air-Card	MCDANIEL	KIM	MCDANIEL, KIM
Cellular	MCDUGAL	GALA	MCDUGAL, GALA
Cellular	MCLAIN	DAVID	MCLAIN, DAVID
Cellular	MCLAUGHLIN	STEPHANIE	MCLAUGHLIN, STEPHANIE
Cellular	MCU	MCU	MCU
Cellular	MCU	MCU	MCU
Cellular	MCU	MCU	MCU
Cellular	MCU	MCU	MCU
Cellular	MELTON	ISADORE	MELTON, ISADORE
Cellular	MENDEZ	OSCAR	MENDEZ, OSCAR
Cellular	MERRITT	TYRA	MERRITT, TYRA
Cellular	MILLER	ANTHONY	MILLER, ANTHONY
Wireless Air-Card	MILLS	EDWARD	MILLS, EDWARD
Cellular	MILLS	EDWARD	MILLS, EDWARD
Cellular	MITCHELL	LOUIS	MITCHELL, LOUIS
Cellular	MITCHELL	TOREZ	MITCHELL, TOREZ
Cellular	MOORE	KENNETH	MOORE, KENNETH
Cellular	MORRIS	FRED	MORRIS, FRED
Cellular	MORRIS	FRED	MORRIS, FRED
Cellular	MORTON	JOYCE	MORTON, JOYCE
Cellular	MOUNTVARNER	GEOFFREY	MOUNTVARNER, GEOFFREY

Tablet	MOUNTVARNER	GEOFFREY	MOUNTVARNER, GEOFFREY
Cellular	MULLIKIN	ROBERT	MULLIKIN, ROBERT
Cellular	MYERS	DANIEL	Myers, Daniel
Cellular	NAJI-Allah2	KHALID	NAJI-ALLAH, KHALID
Cellular	NICKENS	KEITH	NICKENS, KEITH
Wireless Air-Card	NICKENS	KEITH	NICKENS, KEITH
Cellular	NOZNESKY	ALAN	NOZNESKY, ALAN
Cellular	NWAETE	CLOTHIDA	NWAETE, CLOTHIDA
Wireless Air-Card	NWAETE	CLOTHIDA	NWAETE, CLOTHIDA
Pager	OLIPHANT	CHRIS	OLIPHANT, CHRIS
Cellular	OMD GROUP	OMD GROUP	OMD GROUP
Cellular	PARKER	MARCIA	PARKER, MARCIA
Cellular	PATTERSON	AMANDA	PATTERSON, AMANDA
Cellular	PEARSON	EDWARD	PEARSON, EDWARD
Cellular	PEARSON	ROBERT	PEARSON, ROBERT
Cellular	PEDEN	ANGELA	PEDEN, ANGELA
Wireless Air-Card	PEDEN	ANGELA	PEDEN, ANGELA
Cellular	PENNINGTON	GERALD	PENNINGTON, GERALD
Cellular	PETERSON	RALPH	PETERSON, RALPH
Cellular	PHONE/FAX	MCU1 COMMAND BUS	MOBILE COMMAND BUS
Cellular	PHONE/FAX	MOBILE COMMAND BUS	MOBILE COMMAND BUS
Cellular	PHONE/FAX LINE	MOBILE COMMAND UNIT	MOBILE COMMAND BUS
Cellular	PINKNEY	WENDY	PINKNEY, WENDY
Cellular	PITTER	LEIGHTON	PITTER, LEIGHTON
Pager	PLUMMER	SHAWN	PLUMMER, SHAWN
Wireless Air-Card	QUADRI	SYED	QUADRI, SYED
Cellular	QUADRI	SYED	QUADRI, SYED
Wireless Air-Card	QUIGLEY	WILLIAM	QUIGLEY, WILLIAM
Wireless Air-Card	RADIO	CACHE	RADIO, CACHE
Cellular	RAINWATER	SUSIE	RAINWATER, SUSIE
Cellular	REYNOLDS	TERRY	REYNOLDS, TERRY
Cellular	RICE	EDWARD	RICE, EDWARD
Wireless Air-Card	RICE	CAPT. EDWARD	RICE, EDWARD
Cellular	ROACH	BERNARD	ROACH, BERNARD
Cellular	ROBERTS	PAM	ROBERTS, PAM
Cellular	ROGERS	TIMOTHY	ROGERS, TIMOTHY
Wireless Air-Card	ROQUE	SARAH	ROQUE, SARAH
Cellular	ROQUE	SARAH	ROQUE, SARAH
Tablet	ROQUE (iPAD)	SARAH	ROQUE, SARAH
Cellular	ROSICH	MARIE	ROSICH, MARIE
Cellular	RUCKER	TOMI	RUCKER, TOMI

Cellular	RYAN	GENE	RYAN, GENE
Wireless Air-Card	SAADAH	RAFAEL	SAADAH, RAFAEL
Cellular	SAADAH	RAFAEL	SAADAH, RAFAEL
Cellular	SANCHEZ	DONOVAN	SANCHEZ, DONOVAN
Cellular	SANDERS	JADONNA	SANDERS, JADONNA
Cellular	SAUSSY	JULETTE	JULETTE SAUSSY
Cellular	SCALE EVENT	RESERVED FOR LARGE	RESERVED FOR LARGE
Cellular	SCALE EVENT	RESERVED FOR LARGE	RESERVED FOR LARGE
Cellular	SCALE EVENT	RESERVED FOR LARGE	RESERVED FOR LARGE
Cellular	SCHAEFER	PAUL	SCHAEFER, PAUL
Cellular	SCOTT	CLARK	SCOTT, CLARK
Cellular	SCOTT	DEBORAH	SCOTT, DEBORAH
Cellular	SEFTON	CHRISTOPHER	SEFTON, CHRISTOPHER
Cellular	SELLITO	MIKE	SELLITO, MIKE
Cellular	SEMWANGA	PENINAH	SEMWANGA, PENINAH
Cellular	SETTLE	LARRY	SETTLE, LARRY
Cellular	SKURSKY	ALAN	SKURSKY, ALAN
Cellular	SMITH	ARTHUR	SMITH, ARTHUR
Cellular	SMITH	PATRICK	SMITH, PATRICK
Cellular	SMITH	SANDRA	SMITH, SANDRA
Cellular	SMITH	VICTOR	SMITH, VICTOR
Cellular	SOLLERS	JOHN	SOLLERS, JOHN
Cellular	SOMERS	CHRISTOPHER	SOMERS, CHRISTOPHER
Cellular	SOUL	INTRI	SOUL, INTRI
Cellular	SPECOPS AIDE	SPECOPS AIDE	SPECOPS AIDE
Cellular	SPELLERS	CHRISTOPHER	SPELLERS, CHRISTOPHER
Cellular	SPRIGGS	ANDRE	SPRIGGS, ANDRE
Cellular	STEEN	GARY	STEEN, GARY
Cellular	STEWART	CHARLES	STEWART, CHARLES
Cellular	STEWART-PONDER	GITANA	STEWART-PONDER, GITANA
Cellular	STEWART-PONDER - IPAD	GITANA	STEWART-PONDER, GITANA
Cellular	STOWE	REGINALD	STOWE, REGINALD
Cellular	STREAT	JONATHAN	STREAT, JONATHAN
Cellular	STROMAN	RANDALL	STROMAN, RANDALL
Cellular	SULLIVAN	KEVETTE	SULLIVAN, KEVETTE
Tablet	SULLIVAN - IPAD	KEVETTE	SULLIVAN, KEVETTE
Tablet	TAYLOR	ALYSIA	TAYLOR, ALYSIA
Cellular	TAYLOR	ALEAZOR	TAYLOR, ALEAZOR
Wireless Air-Card	TAYLOR	ALYSIA	TAYLOR, ALYSIA
Cellular	TAYLOR	JAMES	TAYLOR, JAMES
Cellular	TAYLOR	RODNEY	TAYLOR, RODNEY

Cellular	TEBO	JOSEPH	TEBO, JOSEPH
Cellular	TENEYCK-SMITH	KIMBERLY	TENEYCK-SMITH, KIMBERLY
Cellular	THOMAS	JOHN	THOMAS, JOHN
Cellular	THOMAS	SHERROD	THOMAS, SHERROD
Cellular	THORNHILL	THOMAS	THORNHILL, THOMAS
Cellular	THORPE	ANTHONY	THORPE, ANTHONY
Tablet	TIMMONS	MICHAEL	TIMMONS, MICHAEL
Cellular	TIMMONS	MICHAEL	TIMMONS, MICHAEL
Cellular	WADLEN	CALVIN	WADLEN, CALVIN
Cellular	WALKO	MICHAEL	Walko, MICHAEL
Cellular	WALKO	MICHAEL	Walko, MICHAEL
Cellular	WARD	WHITNEY	WARD, WHITNEY
Cellular	WASHINGTON	ANGELA	WASHINGTON, ANGELA
Tablet	WASHINGTON - IPAD	ANGELA	WASHINGTON, ANGELA
Wireless Air-Card	WASHINGTON - IPAD	ANGELA	WASHINGTON, ANGELA
Cellular	WELSH	HENRY	WELSH, HENRY
Cellular	WILLIAMS	KEIRSON	WILLIAMS, KEIRSON
Cellular	WILLIAMS	ROLONDA	WILLIAMS, ROLONDA
Cellular	WILSON	LAWRENCE (SCOTT)	WILSON, LAWRENCE(SCOTT)
Cellular	WILSON	TIMOTHY	WILSON, TIMOTHY
Cellular	WIMBISH	JESSE	WIMBISH, JESSE
Cellular	WRIGHT	WILLIAM	WRIGHT, WILLIAM
2 in 1 Laptop	WYNN	MARK	WYNN, MARK
Cellular	WYNN	MARK	WYNN, MARK
Cellular	YOUNG	ADAM	YOUNG, ADAM
Cellular	YOUNG	JAMIL	YOUNG, JAMIL
Cellular	YOUNG	JEROME	YOUNG, JEROME
Cellular	ZEGOWITZ	RICHARD	ZEGOWITZ, RICHARD

FY 2017			
SERVICE TYPE	LAST NAME	FIRST NAME	CONTACT
Cellular	ADELEYE	JOHN	john.Adeleye@dc.gov
Cellular	AGRAWAL	JYOTI	jyoti.agrawal@dc.gov
Cellular	AIDE	SPECIAL OPPS	AIDE SPECIAL OPPS
Cellular	AJOSE	BOLAITO	bolatito.ajose@dc.gov
Cellular	ALEXANDER	MARCELINE	marceline.alexander@dc.gov
Wireless Air-Card	ALEXANDER	MARCELINE	marceline.alexander@dc.gov
Cellular	ALSTON	BRIAN	brian.alston@dc.gov
Cellular	ALVEAR	EDGAR	edgar.alvear@dc.gov

Cellular	AMBULANCE 01	AMBULANCE 01	AMBULANCE 01
Cellular	AMBULANCE 03	AMBULANCE 03	AMBULANCE 03
Cellular	AMBULANCE 04	AMBULANCE 04	AMBULANCE 04
Cellular	AMBULANCE 09	AMBULANCE 09	AMBULANCE 09
Cellular	AMBULANCE 10	AMBULANCE 10	AMBULANCE 10
Cellular	AMBULANCE 11	AMBULANCE 11	AMBULANCE 11
Cellular	AMBULANCE 12	AMBULANCE 12	AMBULANCE 12
Cellular	AMBULANCE 13	AMBULANCE 13	AMBULANCE 13
Cellular	AMBULANCE 14	AMBULANCE 14	AMBULANCE 14
Cellular	AMBULANCE 15	AMBULANCE 15	AMBULANCE 15
Cellular	AMBULANCE 16	AMBULANCE 16	AMBULANCE 16
Cellular	AMBULANCE 19	AMBULANCE 19	AMBULANCE 19
Cellular	AMBULANCE 20	AMBULANCE 20	AMBULANCE 20
Cellular	AMBULANCE 22	AMBULANCE 22	AMBULANCE 22
Cellular	AMBULANCE 23	AMBULANCE 23	AMBULANCE 23
Cellular	AMBULANCE 25	AMBULANCE 25	AMBULANCE 25
Cellular	AMBULANCE 26	AMBULANCE 26	AMBULANCE 26
Cellular	AMBULANCE 27	AMBULANCE 27	AMBULANCE 27
Cellular	AMBULANCE 28	AMBULANCE 28	AMBULANCE 28
Cellular	AMBULANCE 29	AMBULANCE 29	AMBULANCE 29
Cellular	AMBULANCE 30	AMBULANCE 30	AMBULANCE 30
Cellular	AMBULANCE 32	AMBULANCE 32	AMBULANCE 32
Cellular	AMBULANCE 33	AMBULANCE 33	AMBULANCE 33
Cellular	ANDERSON	SIRCHARLES	sircharles.anderson@dc.gov
Cellular	BAILEY	JAMES	james.bailey2@dc.gov
Wireless Air-Card	BAILEY	JAMES	james.bailey2@dc.gov
Cellular	BAKER	CRAIG	craig.baker@dc.gov
Wireless Air-Card	BAKER	CRAIG	craig.baker@dc.gov
Cellular	BALTIMORE	WILLIAM	william.baltimore@dc.gov
Cellular	BARNES	MELONIE	melonie.barnes@dc.gov
Cellular	BARNEY	ROSALYN	rosalyn.barney2@dc.gov
Cellular	BASHORE	JAMES	james.bashore@DC.GOV
Cellular	BATTLE	CHARLES	charles.battle@dc.gov
Cellular	BEALES	DENISE	denise.beales@dc.gov
Cellular	BEATON	ANDREW	andrew.Beaton@DC.GOV
Tablet	BEATON	ANDREW	andrew.beaton@dc.gov
Cellular	BEST	ANTONIO	antonio.best@dc.gov
Cellular	BFC AIDE	bfc6.fems@dc.gov	bfc6.fems@dc.gov
Cellular	BFC OFFICE	BFC OFFICE	BFC Office
Cellular	BFC1	FEMS	bfc1.fems@dc.gov
Cellular	BFC2 AIDE	BFC2 AIDE	bfc2.fems@dc.gov

Cellular	BFC2 OFFICE	OFFICE	BFC2 OFFICE
Cellular	BFC3 AIDE	BFC3 AIDE	bfc3.fems@dc.gov
Cellular	BFC3 OFICE	BFC3	BFC3 OFFICE
Cellular	BFC4 Aide	BFC4 Aide	bcf4.fems@dc.gov
Cellular	BFC6 OFFICE	BFC6 AIDE	BFC6 OFFICE
Cellular	BFC6 OFFICE	bfc6.fems@dc.gov	bfc6.fems@dc.gov
Wireless Air-Card	BIANCHI	TODD	todd.bianchi@dc.gov
Cellular	BIANCHI	TODD	todd.bianchi@dc.gov
Wireless Air-Card	BIANCHI	TODD	todd.bianchi@dc.gov
Wireless Equipment/Laptop for Special Use	BIANCHI	TODD	todd.bianchi@dc.gov
Cellular	BISHOP	KEVETTE	kevette.bishop@dc.gov
Cellular	BLIVESS	STEVEN	steven.blivess@dc.gov
Cellular	BLUFORD	JEFFERY	jeffrey.bluford@dc.gov
Cellular	BLUNT	JERRICE	jerrice.blunt@dc.gov
Cellular	BODDIE	ANGELIA	angelia.boddie@dc.gov
Cellular	BOTTS	DANIEL	daniel.botts@dc.gov
Cellular	BOUKNIGHT	ANTHONY	anthony.bouknight@dc.gov
Cellular	BRICE	JANICE	janice.brice@dc.gov
Cellular	BROOK	SEAN	sean.brooks@dc.gov
Cellular	BROWN	JAMES	james.brown@dc.gov
Cellular	BROWN	JUSTIN	Justin.Brown@dc.gov
Cellular	BROWN	MELONIE	melonie.brown@dc.gov
Cellular	BUCHANAN	DOUGLAS	douglas.buchanan@dc.gov
Cellular	BUCHANAN	DOUGLAS	douglas.buchanan@dc.gov
Wireless Air-Card	BUCHANAN	DOUGLAS	douglas.buchanan@dc.gov
Cellular	BURR	THOMAS	thomas.burr@dc.gov
Cellular	CALLAHAN	ROBERT	robert.callahan@dc.gov
Cellular	CAMPBELL	JACQUELYN	jacquelyn.campbell@dc.gov
Cellular	CAMPBELL	TIMOTHY	timothy.campbell@dc.gov
Cellular	CAROLL	GERALD	gerald.caroll@DC.GOV
Cellular	CARROLL	HAKIM	hakim.carroll@dc.gov
Cellular	CARTER	JUAN	Juan.Carter@DC.GOV
Cellular	CARTER	LOUSH	louish.carter@dc.gov
Cellular	CARTER	SEAN	sean.carter@dc.gov
Cellular	CEGILE	VICTOR	victor.ceglie@dc.gov
Cellular	CHENWORTH	THOMAS	thomas.chenworth@dc.gov
Cellular	CLARK	WELFORD	Welford.Clark@DC.GOV
Cellular	CLAY	JOHN	john.clay@dc.gov
Cellular	COLE	KENNETH	kenneth.cole@dc.gov

Cellular	COLEMAN	TERRY	terry.Coleman@dc.gov
Cellular	COOPER	OZELL	ozell.cooper@dc.gov
Wireless Air-Card	COOPER	OZELL	ozell.cooper@dc.gov
Cellular	COTTER	MICHAEL	Michael.Cotter@dc.gov
Tablet	CPR TRAINING	CPR TRAINING	CPR TRAINING
Tablet	CPR TRAINING	CPR TRAINING	CPR TRAINING
Tablet	CPR TRAINING	CPR TRAINING	CPR TRAINING
Cellular	CRAWFORD	NIGEL	nigel.crawford2@dc.gov
Cellular	CROSSWHITE	KENNETH	kenneth.crosswhite@dc.gov
Tablet	CROSSWHITE	KENNETH	kenneth.crosswhite@dc.gov
Wireless Air-Card	CTC	PROJECT	ctc.project@dc.gov
Cellular	DAVIES	AMANDA	amanda.davies@dc.gov
Cellular	DAVIS	MARK	mark.davis@dc.gov
Cellular	DEAN	GREGORY	gregory.dean@DC.GOV
Wireless Air-Card	DEAN	GREGORY	gregory.dean@DC.GOV
Tablet	DEAN	GREGORY	gregory.dean@DC.GOV
Cellular	DEAN	THOMAS	thomas.dean@dc.gov
Cellular	DFC AIDE	DFC AIDE	DFC AIDE
Cellular	DIGGS	BEATRIX	beatrice.diggs@dc.gov
Cellular	DONLON	MICHAEL	michael.donlon@dc.gov
Cellular	DONNELLY	JOHN	john.donnely@dc.gov
Wireless Air-Card	DONNELLY	JOHN	john.donnely@dc.gov
Cellular	DOUGLAS	MILTON	milton.douglas@dc.gov
Wireless Equipment/Laptop for Special Use	DOUGLAS	MILTON	milton.douglas@dc.gov
Cellular	EDWARDS	ANDRE	andre.edwards@dc.gov
Tablet	EDWARDS	ANDRE	andre.edwards@dc.gov
Cellular	EDWARDS	KWABENA	kwabena.edwards@dc.gov
Cellular	EGAN	SEAN	sean.egan@dc.gov
Cellular	ELLERBE	RUNAKO	runako.ellerbe@dc.gov
Wireless Air-Card	ELO	ELO	ELO
Cellular	EMS 01	ems1.fems@dc.gov	ems1.fems@dc.gov
Cellular	EMS 02	ems2.fems@dc.gov	ems2.fems@dc.gov
Cellular	EMS 03	ems3.fems@dc.gov	ems3.fems@dc.gov
Cellular	EMS 04	ems4.fems@dc.gov	ems4.fems@dc.gov
Cellular	EMS 05	ems5.fems@dc.gov	ems5.fems@dc.gov
Cellular	EMS 06	ems6.fems@dc.gov	ems6.fems@dc.gov
Cellular	EMS 07	ems7.fems@dc.gov	ems7.fems@dc.gov
Cellular	EMS 08	ems8.fems@dc.gov	ems8.fems@dc.gov
Cellular	Engine 01	Engine 1	Engine 1

Cellular	Engine 02	Engine 2	Engine 2
Wireless Air-Card	Engine 02	Engine 2	Engine 2
Cellular	Engine 03	Engine 3	Engine 3
Cellular	Engine 04	Engine 4	Engine 4
Cellular	Engine 05	Engine 5	Engine 5
Cellular	Engine 06	Engine 6	Engine 6
Cellular	Engine 07	Engine 7	Engine 7
Cellular	Engine 08	Engine 8	Engine 8
Cellular	Engine 09	Engine 9	Engine 9
Cellular	Engine 10	Engine 10	Engine 10
Cellular	Engine 11	Engine 11	Engine 11
Cellular	Engine 12	Engine 12	Engine 12
Cellular	Engine 13	Engine 13	Engine 13
Cellular	Engine 14	Engine 14	Engine 14
Cellular	Engine 15	Engine 15	Engine 15
Cellular	Engine 16	Engine 16	Engine 16
Cellular	Engine 17	Engine 17	Engine 17
Cellular	Engine 18	Engine 18	Engine 18
Cellular	Engine 19	Engine 19	Engine 19
Cellular	Engine 20	Engine 20	Engine 20
Cellular	Engine 21	Engine 21	Engine 21
Cellular	Engine 22	Engine 22	Engine 22
Cellular	Engine 23	Engine 23	Engine 23
Cellular	Engine 24	Engine 24	Engine 24
Cellular	Engine 25	Engine 25	Engine 25
Cellular	Engine 26	Engine 26	Engine 26
Cellular	Engine 27	Engine 27	Engine 27
Cellular	Engine 28	Engine 28	Engine 28
Cellular	Engine 29	Engine 29	Engine 29
Cellular	Engine 30	Engine 30	Engine 30
Cellular	engine 31	engine 31	engine 31
Cellular	Engine 32	Engine 32	Engine 32
Cellular	Engine 33	Engine 33	Engine 33
Cellular	FALWELL	TONY	tony.falwell@dc.gov
Cellular	FEMS	ELO	fems.flo@dc.gov
Cellular	FEMS	FLO	fems.elo@dc.gov
Cellular	FEMSFLEET	LUBETRUCK	femsfleet.lubetruck@dc.gov
Cellular	FIREBOAT	BOAT	FIRE BOAT
Cellular	FIREBOAT	FIREBOAT	FIRE BOAT
Cellular	FIREBOAT	FIREBOAT	FIREBOAT
Cellular	FIREBOAT	FIREBOAT	FIREBOAT

Wireless Air-Card	FLO	FLO	FLO
Cellular	FLOYD	CHRISTOPHER	christopher.floyd@dc.gov
Cellular	FOLLIN	JAMES	James.Follin@DC.GOV
Cellular	FORD	SCOTT	scott.ford@dc.gov
Cellular	FORREST	MICHAEL	michael.forrest@dc.gov
Cellular	FOSTER	ANTONIO	antonio.foster@dc.gov
Cellular	FOUST	DAVID	david.foust@dc.gov
Tablet	FOUST	DAVID	David.Foust@dc.gov
Wireless Air-Card	FOUST	DAVID	david.foust@dc.gov
Cellular	FOWLER	RAYMOND	raymond.fowler@dc.gov
Cellular	FRALEY	GERALD	gerald.fraley@dc.gov
Cellular	FRAZIER	TROY	troy.frazier@dc.gov
Cellular	FULWOOD	GARY	gary.fulwood2@dc.gov
Cellular	GODFREY	BRIAN	brian.godfrey@dc.gov
Cellular	GRAHAM	JAMES	James.Graham@DC.GOV
Cellular	GRAY	IAN	ian.gray@dc.gov
Cellular	GREEN	ROBIN	robinb.green@dc.gov
Cellular	GREENE	SEAN	sean.greene@dc.gov
Cellular	GRETZ	RAYMOND	raymond.gretz@dc.gov
Tablet	GRETZ	RAYMOND	raymond.gretz@dc.gov
Cellular	GRIFFIN	CYNTRILL	cyntrill.griffin@dc.gov
Cellular	GUGLIK	ANNE	anne.guglik@dc.gov
Cellular	HANSON	JAMES	james.hanson@DC.GOV
Wireless Air-Card	HANSON	JAMES	jamesc.hanson@dc.gov
Cellular	HANSON	JIM	jim.hanson@dc.gov
Cellular	HARRIS	KRISTINA	kristina.harris@dc.gov
Cellular	HARRIS	SHARLONTAEE	sharlontae.harris@dc.gov
Cellular	HASSAN	DEBORAH	deborah.hassan@dc.gov
Cellular	HAWKINS	DERRON	derron.hawkins@dc.gov
Cellular	HAZEL	AARON	aaron.hazel@dc.gov
Cellular	HAZMAT	FEMS	hazmat.fems@dc.gov
Cellular	HENDERSON	SHELIA	sheila.henderson@dc.gov
Cellular	HICKS	STANLEY	stanley.hicks@dc.gov
Cellular	HILL	DELORES	delores.hill@dc.gov
Cellular	HOENIG	BYRON	byron.hoenig@dc.gov
Cellular	HOFFMAN	KURT	kurt.hoffman@dc.gov
Cellular	HOLMAN	ROBERT	robert.holman@dc.gov
Cellular	HOLMES	CHRISTOPHER	christopher.holmes@dc.gov
Cellular	HOPKINS	DEREK	derek.hopkins@dc.gov
Cellular	HULL	JEFFERY	jeffery.hull@dc.gov
Cellular	HUNT	KAREN	karen.hunt@dc.gov

Cellular	HUNTER	CHERYL	cheryl.hunter@dc.gov
Cellular	IT DIVISION JETPACK	IT DIVISION JETPACK	IT DIVISION JETPACK
Cellular	JACKSON	MICHAEL	michael.jackson6@dc.gov
Tablet	JEFERSON	DWAYNE	dwayne.jefferson@dc.gov
Cellular	JEFERSON	DWAYNE	dwayne.jefferson@dc.gov
Cellular	JEFFERY	TIMOTHY	timothy.jeffery@dc.gov
Cellular	JOHNSON	CORDELL	cordell.johnson@dc.gov
Cellular	JOHNSON	DAYISHA	dayisha.johnson@dc.gov
Cellular	JOHNSON	ERIK	erik.johnson@dc.gov
Cellular	JOHNSON	GREGORY	gregory.johnson@dc.gov
Cellular	JOHNSON	SHANIKA	shanika.johnson@dc.gov
Cellular	JONES	LUCY	lucy.jones@DC.GOV
Cellular	KAUR	RAJ	raj.kaur@dc.gov
Cellular	KEARNEY	ROBERT	robert.kearney@dc.gov
Cellular	KELLY	JOHN	john.kelly@dc.gov
Cellular	KEYS	CHARITY	charity.keys@dc.gov
Cellular	KITTRELL	KENNETH	kenneth.kittrell@dc.gov
Cellular	KNIGHT	MICHAEL	michael.knight@dc.gov
Cellular	LATO	JOHN	john.lato@dc.gov
Cellular	LAWSON	PORTER	porter.lawson@dc.gov
Tablet	LAWSON	PORTER	porter.lawson@dc.gov
Cellular	LEAKE	DAN	Dan.Leake@dc.gov
Cellular	LEHAN	EDWIN	edwin.lehan@dc.gov
Cellular	LEONARD	EDWARD	Edward.Leonard@dc.gov
Cellular	LEVINE	DARYL	daryl.levine@dc.gov
Cellular	LEVINE	DARYL	daryl.levine2@dc.gov
Tablet	LEVINE	DARYL	daryl.levine2@dc.gov
Cellular	LUCRECIA	AREVALO	lucrecia.Arevalo@dc.gov
Cellular	MACK	CHARLES	charles.mack@dc.gov
Tablet	MAGGIOLO	VITO	Vito.Maggiolo@dc.gov
Cellular	MAGGIOLO	VITO	Vito.Maggiolo@dc.gov
Cellular	MARTIN	DWAYNE	dwayne.martin@dc.gov
Wireless Air-Card	MASON	PATRICES	patrices.mason@dc.gov
Cellular	MATTHEWS	NORITA	norita.matthews@dc.gov
Cellular	MAURO	AMY	amy.mauro@dc.gov
Tablet	MAURO	AMY	amy.mauro@dc.gov
Cellular	MCCOY	DANIEL	daniel.mccoy@dc.gov
Wireless Air-Card	MCDANIEL	KIM	kim.mcdaniel@dc.gov
Cellular	MCDANIEL	KIM	kim.mcdaniel@dc.gov
Cellular	MCDUGAL	GALA	gala.mcdougal@dc.gov
Cellular	MCLAINE	DAVID	DAVID.MCLAIN@DC.GOV

Cellular	MCLAUGHLIN	STEPHANIE	stephanie.mclaughlin@dc.gov
Wireless Special Use	MCU	MCU	MCU
Wireless Air-Card	MCU LINE OF SERVICE	MCU LINE OF SERVICE	MCU LINE OF SERVICE
Wireless Equipment/Laptop for Special Use	MCU LINE OF SERVICE	MCU LINE OF SERVICE	MCU LINE OF SERVICE
Wireless Equipment/Laptop for Special Use	MCU LINE OF SERVICE	MCU LINE OF SERVICE	MCU LINE OF SERVICE
Wireless Equipment/Laptop for Special Use	MCU LINE OF SERVICE	MCU LINE OF SERVICE	MCU LINE OF SERVICE
Wireless Equipment/Laptop for Special Use	MCU LINE OF SERVICE	MCU LINE OF SERVICE	MCU LINE OF SERVICE
Wireless Air-Card	MCU1	MCU1	MCU1
Cellular	Medic 01	Medic 1	Medic 1
Cellular	Medic 02	Medic 2	Medic 2
Cellular	Medic 05	Medic 5	Medic 5
Cellular	Medic 07	Medic 7	Medic 7
Cellular	Medic 08	Medic 8	Medic 8
Cellular	Medic 14	Medic 14	Medic 14
Cellular	Medic 17	Medic 17	Medic 17
Cellular	Medic 19	Medic 19	Medic 19
Cellular	Medic 21	Medic 21	Medic 21
Cellular	Medic 24	Medic 24	Medic 24
Cellular	Medic 27	Medic 27	Medic 27
Cellular	Medic 30	Medic 30	Medic 30
Cellular	Medic 31	Medic 31	Medic 31
Cellular	Medic 33	Medic 33	Medic 33
Cellular	MENDEZ	OSCAR	oscar.mendez@DC.GOV
Cellular	MERRITT	TYRA	tyra.merritt@dc.gov
Cellular	MILLER	ANTHONY	anthony.miller@dc.gov
Cellular	MILLS	EDWARD	edward.mills@dc.gov
Wireless Air-Card	MILLS	EDWARD	edward.mills@dc.gov
Cellular	MITCHELL	LOUSH	Louis.Mitchell@dc.gov
Cellular	MITCHELL	TOREZ	torez.mitchell@dc.gov
Wireless Air-Card	MOBILE COMMAND	MOBILE COMMAND	MOBILE COMMAND
Wireless Air-Card	MOBILE COMMAND UNIT	MOBILE COMMAND UNIT	MOBILE COMMAND UNIT
Cellular	MOORE	KENNETH	kenneth.moore@dc.gov
Cellular	MORTON	JOYCE	joyce.morton@dc.gov
Cellular	MULLIKIN	ROBERT	robert.mullikin@dc.gov

Cellular	MYERS	DANIEL	daniel.myers@dc.gov
Wireless Air-Card	NCR DC RADIO CASHE	NCR DC RADIO CASHE	NCR DC Radio Ca
Cellular	NICKENS	KEITH	keith.nickens@dc.gov
Cellular	NWAETE	CLOTHIDA	clothida.nwaete@dc.gov
Wireless Air-Card	NWAETE	CLOTHIDA	clothida.nwaete@dc.gov
Cellular	PARKER	MARCIA	marcia.parker@dc.gov
Cellular	PEARSON	EDWARD	Edward.Pearson@DC.GOV
Cellular	PEARSON	ROBERT	robert.pearson@dc.gov
Cellular	PEDEN	ANGELA	angela.peden@dc.gov
Wireless Equipment/Laptop for Special Use	PELL	RICHARD	richard.pell@dc.gov
Cellular	PENNINGTON	GERALD	gerald.pennington@dc.gov
Cellular	PETERSON	RALPH	ralph.peterson@dc.gov
Cellular	PINKNEY	WENDY	wendy.pinkney@dc.gov
Cellular	PIO CELLULAR PHONE	PIO CELLULAR PHONE	PIO CELLULAR PHONE
Cellular	PUPPALA	NEHA	neha.puppala@dc.gov
Wireless Air-Card	PUPPALA	NEHA	neha.puppala@dc.gov
Cellular	QUADRI	SYED	syed.quadri@dc.gov
Cellular	QUIGLEY	WILLIAM	william.quigley@dc.gov
Cellular	RAINWATER	SUSIE	susie.rainwater@dc.gov
Cellular	RESCUE 2	RESCUE 2	RESCUE 2
Cellular	RESCUE 3	RESCUE 3	RESCUE 3
Cellular	RESERVE EVENT	RESERVE EVENT	RESERVE EVENT
Cellular	RESERVE EVENT	RESERVE EVENT	RESERVE EVENT
Cellular	RESERVE EVENT	RESERVE EVENT	RESERVE EVENT
Cellular	RESERVE EVENT	RESERVE EVENT	RESERVE EVENT
Cellular	RESERVE EVENT	RESERVE EVENT	RESERVE EVENT
Cellular	REYNOLDS	TERRY	terry.reynolds@dc.gov
Cellular	RICE	EDWARD	Edward.Rice@DC.GOV
Wireless Air-Card	RICE	EDWARD	edward.rice@dc.gov
Cellular	ROACH	BERNARD	bernard.roach@dc.gov
Cellular	ROBINSON	SYLVESTER	sylvester.robinson@dc.gov
Cellular	ROGERS	TIMOTHY	timothy.rogers@dc.gov
Cellular	ROQUE	SARAH	sarah.roque@dc.gov
Tablet	ROQUE	SARAH	sarah.roque@dc.gov
Wireless Air-Card	ROQUE	SARAH	sarah.roque@dc.gov
Cellular	RUCKER	TOMI	tomi.Rucker@dc.gov
Cellular	SAADAH	RAFAEL	rafael.saadah@dc.gov
Cellular	SANCHEZ	DONOVAN	Donovan.Sanchez@dc.gov
Cellular	SANDERS	JADONNA	jadonna.sanders@dc.gov
Cellular	SCHAEFER	PAUL	paul.schaefer@dc.gov

Cellular	SCOTT	CLARK	clark.scott2@dc.gov
Cellular	SCOTT	DEBORAH	Deborah.Scott@DC.GOV
Cellular	SEFTON	CHRISTOPHER	christopher.sefton@dc.gov
Cellular	SEMWANGA	PENINAH	peninah.semwanga@dc.gov
Cellular	SKURSKY	ALLAN	alan.skursky@dc.gov
Cellular	SMITH	EDWARD	edward.smith@dc.gov
Cellular	SMITH	KIMBERLY-TENEYCK	kimberly.teneyck-smith@dc.gov
Cellular	SMITH	PATRICK	patrick.smith@dc.gov
Cellular	SMITH	SANDRA	sandra.smith@dc.gov
Cellular	SMITH	VICTOR	victor.smith@dc.gov
Cellular	SOLLERS	JOHN	john.sollers@dc.gov
Cellular	SOMERS	CHRISTOPHER	christopher.somers@dc.gov
Cellular	SOUL	INTRI	intri.soul@dc.gov
Cellular	SQUAD 1	SQUAD 1	SQUAD 1
Cellular	SQUAD 2	SQUAD 2	SQUAD 2
Cellular	SQUAD 3	SQUAD 3	SQUAD 3
Cellular	STEEN	GARY	gary.steen@dc.gov
Cellular	STEWART	CHARLES	charles.stewart@dc.gov
Cellular	STLAURENT	ROGER	roger.stlaurent@dc.gov
Cellular	STOWE	REGINALD	reginald.stowe@dc.gov
Cellular	STREAT	JONATHAN	jonathan.streat@dc.gov
Cellular	STROMAN	RANDELL	randell.stroman@dc.gov
Cellular	Tablet Project	Tablet Project	Tablet Project
Cellular	TAYLOR	JAMES	james.taylor@dc.gov
Cellular	TAYLOR	JEFFERY	jeffery.taylor@dc.gov
Cellular	TAYLOR	RODNEY	rodney.taylor@dc.gov
Cellular	TAYLOR	ALEAZOR	aleazor.taylor@dc.gov
Tablet	TAYLOR	ALYSIA	alysia.taylor@dc.gov
Cellular	TAYLOR	ALYSIA	alysia.taylor@dc.gov
Wireless Air-Card	TAYLOR	ALYSIA	alysia.taylor@dc.gov
Cellular	TEBO	JOSEPH	joseph.tebo@dc.gov
Tablet	TEBO	JOSEPH	joseph.tebo@dc.gov
Cellular	THOMAS	JOHN	john.thomas@dc.gov
Cellular	THOMAS	SHERROD	sherrod.thomas@dc.gov
Cellular	THORNHILL	THOMAS	thomas.thornhill@dc.gov
Cellular	THORNTON	MC	mc.thornton@dc.gov
Cellular	THORPE	ANTHONY	anthony.thorpe@dc.gov
Cellular	TIMMONS	MICHAEL	michael.timmons@dc.gov
Tablet	TIMMONS	MICHAEL	michael.timmons@dc.gov
Cellular	TROIANO	MARCO	marco.troiano@dc.gov

Cellular	Truck 02	Truck 2	Truck 2
Cellular	Truck 04	Truck 04	Truck 04
Cellular	Truck 05	Truck 5	Truck 5
Cellular	Truck 06	Truck 6	Truck 6
Cellular	Truck 07	Truck 7	Truck 7
Cellular	Truck 08	Truck 8	Truck 8
Cellular	Truck 09	Truck 9	Truck 9
Cellular	Truck 10	Truck 10	Truck 10
Cellular	Truck 11	Truck 11	Truck 11
Cellular	Truck 12	Truck 12	Truck 12
Cellular	Truck 13	Truck 13	Truck 13
Cellular	Truck 14	Truck 14	Truck 14
Cellular	Truck 15	Truck 15	Truck 15
Cellular	Truck 16	Truck 16	Truck 16
Cellular	Truck 17	Truck 17	Truck 17
Cellular	WALDEN	CALVIN	calvin.walden@dc.gov
Tablet	WALKO	MICHAEL	michael.walko@dc.gov
Cellular	WALKO	MICHAEL	michael.walko@dc.gov
Cellular	WARD	WHITNEY	Whitney.Ward@dc.gov
Tablet	WASHINGTON	ANGELA	angela.washington@dc.gov
Wireless Air-Card	WASHINGTON	ANGELA	angela.washington@dc.gov
Cellular	WASHINGTON	ANGELA	angela.washington@dc.gov
Cellular	WELSH	HENRY	henry.welsh@dc.gov
Tablet	WHITCOMB	LAYLA	layla.whitcomb@dc.gov
Tablet	WHITCOMB	LAYLA	layla.whitcomb@dc.gov
Cellular	WHITCOMB	LAYLA	layla.whitcomb@dc.gov
Cellular	WILDON	LAWRENCE	lawrence.wilson@dc.gov
Cellular	WILLIAMS	KEIRSON	keirson.williams@dc.gov
Cellular	WILLIAMS	ROLONDA	rolonda.williams@dc.gov
Tablet	WIMBISH	JESSE	jesse.wimbish@dc.gov
Cellular	WRIGHT	WILLIAM	William.Wright@DC.GOV
Cellular	WYNN	MARK	mark.wynn@dc.gov
Wireless Air-Card	WYNN	MARK	mark.wynn@dc.gov
Cellular	YOUNG	JAMIL	jamil.young@dc.gov
Cellular	YOUNG	JEROME	jerome.young@dc.gov
Cellular	YOUNG	ADAM	adam.young@dc.gov
Cellular	ZINK	FREDERICK	frederick.zink@dc.gov

b) A list of all vehicles owned, leased, or otherwise used by the agency and to whom the vehicle is assigned, as well as a description of all vehicle accidents involving the agency's vehicles in FY16 and FY17, to date;

Response:

Please see the table(s), below.

NOTE: Asset Organization 002 designate owned units while Asset Organization L02 designates leased assets.

Asset ID	Owned/Leased	Asset Number	Location
22169	Owned	1	IAD
22203	Owned	4	MSO
22196	Owned	5	OMD HQ
22202	Owned	6	OMD
23989	Owned	7	LOGS
24077	Owned	8	SOP/HS
24078	Owned	9	FPD
26966	Owned	10	PIO
26968	Owned	11	OMDCMP
26975	Owned	12	FPD
22194	Owned	18	FMO
26976	Owned	23	PSO
22168	Owned	24	HSSOD
22177	Owned	31	AD
26501	Owned	32	FMO
26500	Owned	33	AD
26499	Owned	34	OUC
26498	Owned	35	DFC
26497	Owned	36	TA
26496	Owned	37	HQ
26974	Owned	38	TA
30800	Owned	50	FPD
30801	Owned	51	LOGS
9920	Owned	109	AD
11429	Owned	128	E34
11431	Owned	130	E53
11432	Owned	131	E54
11433	Owned	132	E52
10942	Owned	134	E64
13462	Owned	136	E80
13461	Owned	137	E61

13459	Owned	139	E74
13458	Owned	140	E73
13482	Owned	142	E76
13480	Owned	143	e89
13481	Owned	144	E65
13483	Owned	145	E63
13498	Owned	146	E5
22197	Owned	147	E29
13500	Owned	148	E56
22235	Owned	149	E9
13502	Owned	150	E65
13634	Owned	151	AD
13940	Owned	152	E85
13941	Owned	153	E51
9931	Owned	155	E86
22847	Owned	156	E6
22848	Owned	157	E83
22850	Owned	158	E35
22851	Owned	159	E87
23351	Owned	160	E81
22853	Owned	161	E17
25638	Owned	162	E71
25639	Owned	163	E26
25640	Owned	165	E23
25641	Owned	166	E24
25712	Owned	167	E14
25731	Owned	168	E7
25732	Owned	169	E4
25733	Owned	170	E8
25734	Owned	171	E27
25735	Owned	172	E32
25736	Owned	173	E28
27156	Owned	174	E30
27519	Owned	175	E18
27520	Owned	176	E66
29864	Owned	177	E3
29932	Owned	178	E11
29865	Owned	179	E12
29927	Owned	180	E16
29928	Owned	181	E19

29862	Owned	182	E21
32854	Owned	183	E1
32855	Owned	184	E2
32856	Owned	185	E10
32857	Owned	186	E13
32858	Owned	187	E20
32859	Owned	188	E22
32982	Owned	189	E15
32983	Owned	190	E25
32984	Owned	191	E31
32985	Owned	192	E33
27570	Owned	200	CSU4
27572	Owned	201	CSU2
27574	Owned	202	CSU3
27576	Owned	203	CSU1
27578	Owned	204	CSU5
27580	Owned	205	CSU6
11652	Owned	212	RSS2
11653	Owned	213	RSS3
11654	Owned	214	RSS1
13635	Owned	215	Brush
24399	Owned	216	SOres
24401	Owned	218	SOP
25046	Owned	219	TA
25047	Owned	220	FPD
26226	Owned	221	RES
26227	Owned	222	EMS5
26785	Owned	223	MAB1
26041	Owned	224	MSU1
26195	Owned	225	DFCEMS
27023	Owned	227	Res
27021	Owned	228	Res
27017	Owned	229	Res
28033	Owned	230	HSSOD
28074	Owned	231	RES
28078	Owned	232	RES
28231	Owned	233	RES
29164	Owned	234	BFC4
29448	Owned	235	BFC5
29130	Owned	236	BFC6

28230	Owned	237	ResSO
28002	Owned	238	HSSOD
28210	Owned	239	SAFO
28232	Owned	240	Radio
28553	Owned	241	Res
28686	Owned	242	FPDK9
28688	Owned	243	FPDK9
28691	Owned	244	K9
28809	Owned	245	OPS
28500	Owned	246	HSSOD
28731	Owned	247	DFC
28732	Owned	248	AFCOPS
28734	Owned	249	AFCSRV
28893	Owned	250	ORS
28895	Owned	251	HSSOD
28956	Owned	252	BFC-SO
28960	Owned	253	RES
29053	Owned	254	EMS8
29120	Owned	255	EMS7
29491	Owned	256	TA
29494	Owned	257	AFC-TS
29400	Owned	258	PIO
29401	Owned	259	MD1
29777	Owned	260	AFCEMS
33637	Owned	261	BFC1
33638	Owned	262	BFC2
33639	Owned	263	BFC3
33471	Owned	270	K9res
33809	Owned	271	EMS1
34437	Owned	272	EMS2
33810	Owned	273	EMS3
34438	Owned	274	EMS4
33811	Owned	276	EMS6
34115	Owned	280	OFC
33618	Owned	299	RMD
14004	Owned	301	T3
22880	Owned	303	T4
25642	Owned	304	T42
25737	Owned	305	T41
27106	Owned	306	T46

27157	Owned	307	T16
28782	Owned	308	T2
28784	Owned	309	T8
29826	Owned	310	T11
30076	Owned	311	T12
29779	Owned	312	T10
29780	Owned	313	T17
33197	Owned	314	T5
33643	Owned	315	T15
33821	Owned	316	T14
33822	Owned	317	T6
33815	Owned	318	T9
34042	Owned	319	T7
34050	Owned	320	T13
9985	Owned	371	T48
10000	Owned	389	RES
10002	Owned	391	T44
10003	Owned	392	T45
10004	Owned	393	T43
10590	Owned	395	T34
13636	Owned	398	T40
13637	Owned	399	T47
24465	Owned	404	FPD
24466	Owned	405	FPD
24467	Owned	406	FPD
29446	Owned	408	FPD
29582	Owned	409	FPDFIU
1	Owned	501	A27
32814	Owned	502	A32
32815	Owned	503	M7
33849	Owned	504	M33
33877	Owned	505	M31
33846	Owned	506	M05
33878	Owned	507	A18
33850	Owned	508	M24
33851	Owned	509	M21
33888	Owned	510	A3
33889	Owned	511	A25
34046	Owned	512	A30
34043	Owned	513	M17

34047	Owned	514	M2
34044	Owned	515	M14
34054	Owned	516	A20
34070	Owned	517	M27
34055	Owned	518	A13
34045	Owned	519	A19
34570	Owned	520	A16
34583	Owned	521	A1
34571	Owned	522	A12
34569	Owned	523	A4
34621	Owned	524	A11
34582	Owned	525	A15
29132	Owned	526	RES
34590	Owned	526-16	A26
34581	Owned	527	A9
34589	Owned	528	A10
34622	Owned	529	M8
29236	Owned	530	RES
34627	Owned	530-16	A14
29200	Owned	531	RES
34620	Owned	531-16	M30
29386	Owned	532	RES
34618	Owned	532-16	M30B
29204	Owned	533	RES
34630	Owned	533-16	A4
34625	Owned	534	M19
29293	Owned	535	RES
34631	Owned	535-16	M19B
34623	Owned	536	A29
34624	Owned	537	A33
29442	Owned	539	RES
29443	Owned	540	SPEV1
29344	Owned	541	SPEV10
30086	Owned	542	SPEV2
30087	Owned	543	SPEV3
30272	Owned	544	SPEV4
30088	Owned	545	SPEV5
30089	Owned	546	SPEV6
30090	Owned	547	SPEV7
30085	Owned	548	SPEV8

30084	Owned	549	SPEV9
30265	Owned	550	TA
30083	Owned	551	RES
30082	Owned	552	RES
30080	Owned	553	RES
30268	Owned	554	RES
30271	Owned	555	RES
30263	Owned	556	RES
30267	Owned	557	RES
30269	Owned	558	RES
30266	Owned	559	RES
30417	Owned	560	RES
30418	Owned	561	RES
30270	Owned	562	RES
30262	Owned	563	RES
30497	Owned	564	RES
30498	Owned	565	RES
30499	Owned	566	RES
31082	Owned	567	RES
31083	Owned	568	RES
31080	Owned	569	RES
31106	Owned	570	A33
31440	Owned	571	RES
31786	Owned	572	A4
31788	Owned	573	RES
31789	Owned	574	res
31795	Owned	575	res
31797	Owned	576	RES
31798	Owned	577	RES
31836	Owned	578	res
31837	Owned	579	RES
31845	Owned	580	res
31847	Owned	581	M1
31851	Owned	582	RES
31850	Owned	583	res
31849	Owned	584	res
31963	Owned	585	RES
31958	Owned	586	res
31956	Owned	587	res
31957	Owned	588	res

31999	Owned	589	RES
31981	Owned	590	A6
31993	Owned	591	RES
32000	Owned	592	res
32004	Owned	593	RES
32002	Owned	594	A22
32005	Owned	595	RES
32016	Owned	596	res
32019	Owned	597	A28
32015	Owned	598	res
32017	Owned	599	RES
10980	Owned	601	RS-res
22783	Owned	602	FCU1
13200	Owned	604	RS-res
10011	Owned	606	HAZ2
10594	Owned	607	RS-res
22854	Owned	609	TRSU
23338	Owned	610	HAZ1
32020	Owned	611	res
32021	Owned	612	res
33607	Owned	650	FBSU
25377	Owned	700	AD
29271	Owned	701	AD
29899	Owned	702	FU2
24704	Owned	706	CAR9
22875	Owned	710	MAB2
22845	Owned	711	GATOR1
22190	Owned	712	TA
22844	Owned	713	HSSOD
22876	Owned	714	LOG
22877	Owned	715	RADIO
10109	Owned	716	FMU1
14147	Owned	717	RADIO
22193	Owned	718	TA
25794	Owned	719	AD
10595	Owned	720	HMSU
10596	Owned	721	CISU
31104	Owned	722	AD
14154	Owned	724	TA
26369	Owned	725	AD

22879	Owned	726	MAB3
23718	Owned	727	REHAB
10120	Owned	729	LOGS
29347	Owned	730	LOGS
10122	Owned	731	LOGS
10123	Owned	732	LOGS
10124	Owned	733	TAU2
22201	Owned	735	SHOW
23990	Owned	736	TAU1
10128	Owned	737	LUMBER
10132	Owned	745	AD
23886	Owned	747	REHAB
25288	Owned	748	TA
13185	Owned	749	FAC
13184	Owned	750	Fuel
13187	Owned	751	LOGS
27911	Owned	752	REHAB
22874	Owned	753	MCSU2
14180	Owned	754	MCSU3
24406	Owned	755	MD4
24567	Owned	756	AIR1
23715	Owned	760	LOGS
23716	Owned	762	LOGS
23717	Owned	763	LOGS
10150	Owned	766	FPD
23633	Owned	767	HSSOD
23632	Owned	768	MD25
24438	Owned	769	MD8
10154	Owned	770	TA
10156	Owned	772	E6
27165	Owned	775	SC1
27318	Owned	776	SC2
10163	Owned	779	FPD
10164	Owned	780	OUC
26567	Owned	787	GATOR3
10597	Owned	790	HSSOD
10174	Owned	791	LOGS
22192	Owned	792	AD
10176	Owned	793	HSSOD
26786	Owned	794	TA

10599	Owned	799	AIR2
10181	Owned	801	FB1
33054	Owned	803	FB3
14223	Owned	805	FB
25396	Owned	806	FB2
33055	Owned	807	FB4
24752	Owned	810	HSSOD
24751	Owned	811	HMU
24753	Owned	812	HSSOD
24754	Owned	813	HSSOD
32538	Owned	81301	HSSOD
32537	Owned	81302	HSSOD
32540	Owned	81303	HSSOD
32541	Owned	81304	HSSOD
33485	Owned	81305	HSSOD
26788	Owned	814	HSSOD
26789	Owned	815	HSSOD
33483	Owned	81501	SOP
33484	Owned	81502	SOP
26790	Owned	816	HSSOD
26791	Owned	817	TA
26792	Owned	818	HSSOD
34302	Owned	819	TA
27941	Owned	822	RS2
29976	Owned	823	RS1
28925	Owned	824	HSSOD
30039	Owned	825	RS3
28820	Owned	827	MD8t
28821	Owned	828	MD4t
28822	Owned	829	MD25t
29870	Owned	830	TA
31439	Owned	831	TA
31942	Owned	832	LUMBER
31787	Owned	833	TA
11666	Owned	834	HSSOD
33550	Owned	835	K9-res
32364	Owned	91201	TA
32365	Owned	91401	TA
32430	Leased	G10-1197M	FAC
33462	Leased	G10-1362R	FM

33463	Leased	G10-1363R	FM DCP
32435	Leased	G10-2032P	FM DPS
32440	Leased	G10-2033P	FM TS
32433	Leased	G10-2034P	FM PCS
32431	Leased	G10-2101P	FM HRI
32434	Leased	G10-2113P	FM W2
32437	Leased	G10-2114P	FM W78
32438	Leased	G10-2115P	FD HQ
32436	Leased	G10-2116P	FM TS
32439	Leased	G10-2117P	FM W1
33800	Leased	G10-2831R	FM W4
33801	Leased	G10-2832R	TA
33802	Leased	G10-2833R	FM TS
33803	Leased	G10-2834R	FM
33804	Leased	G10-2890r	FM W3
34119	Leased	G10-3106M	HQ PSO
34052	Leased	G10-3529S	HQ PSO
34053	Leased	G10-3801S	FMJFSP
34120	Leased	G10-4114S	FM W5
32327	Leased	G10-5358M	FM TS
32326	Leased	G10-5361M	HQPSO
32325	Leased	G10-5362M	HQPSO
32423	Leased	G10-5412M	RM
32323	Leased	G10-5416M	HQ PSO
32324	Leased	G10-5417M	FM EDU
34544	Leased	G10-5973M	FM W6
33721	Leased	G10-7452K	FAC
32355	Leased	G12-0159L	FD HQP
32362	Leased	G12-0167L	FD HQP
32356	Leased	G12-0168L	TA
32354	Leased	G12-0169L	HS
32359	Leased	G12-0181L	DGS
32358	Leased	G12-0185L	FM JUV
32330	Leased	G12-0193L	FM W5
32360	Leased	G12-0204L	FM PCS
32429	Leased	G12-0506M	AD
32371	Leased	G41-3206P	FM TS
33049	Leased	G41-3227P	FM W6
32322	Leased	G41-3248P	TA CPR
33050	Leased	G41-3938P	HQPSO

33834	Leased	G41-4911P	TA
33695	Leased	G43-3788R	LOG WF
33694	Leased	G43-3795R	LOG WF
34122	Leased	G62-0344S	HSPRO
34596	Leased	G62-0634S	HSSOP
34105	Leased	G62-1470S	FM FIU
34121	Leased	G62-3527S	AD

ACCIDENTS (FY 16)		
Vehicle Unit	Amount	Percentage
Engine	104	31%
Ambulance	99	29%
Rescue Squad	6	2%
Truck	31	9%
Fleet	42	12%
Medic Unit	55	16%
Total	337	100%

ACCIDENTS (FY 17 – 2/11/17)		
Vehicle Unit	Amount	Percentage
Engine	22	22%
Ambulance	11	11%
Rescue Squad	4	4%
Truck	15	15%
Fleet	21	21%
Medic Unit	26	26%
Total	99	100%

c) A list of employee bonuses or special award pay granted in FY16 and FY17, to date;

Response:

There were no bonuses or special awards pay granted in FY16.

The department approved five (5) one-time monetary awards, granted in FY17.

Please see the table, below for details:

Employee Name	Title	Award Type
Craig A. Baker	Assistant Fire Chief - Operations	One-Time Monetary Award

Douglas Buchanan	Chief Communications Officer	One-Time Monetary Award
Milton E. Douglas	Assistant Fire Chief – Policy & Planning	One-Time Monetary Award
David M. Foust	Assistant Fire Chief - Services	One-Time Monetary Award
Edward R. Mills	Assistant Fire Chief - EMS	One-Time Monetary Award

d) A list of travel expenses, arranged by employee for FY16 and FY17, to date, including the justification for travel; and

Response:

Please see the attachment for Question #4d.

e) A list of the total overtime and workers' compensation payments paid in FY16 and FY17, to date, including the number of employees who received overtime and workers' compensation payments.

Response:

In addition to the below, please see the attachment for Question #4e.

Aaron Blyther	\$3,013.08
Angela Claggett	\$1,880.93
Anita Posey	\$48,740.84
Annette Rosa	\$752.90
BARBARA NORDSTROM	\$5,109.88
Claudette Berry	\$39,534.95
CLAUDIA HUDSON	\$53,931.95
DANA HOPKINS	\$38,092.33
DANNY WEISS	\$12,607.29
Darlene Nelson	\$2,640.28
DORINDA HITE	\$37,146.18
DOUGLAS FRAZIER	\$7,217.85
EDWARD MCLAUGHLIN	\$44,549.09
HARVEY SUTHERLAND	\$35,358.30
HENRY CAUTHORNE	\$44,068.44
HENRY LOPEZ	\$250,403.75
Irene Barnett	\$16,382.17
Isadore Melton	\$7,389.44
Jacqueline Pinnix	\$878.59

James Brown	\$36,996.90
Jeffrey Baker	\$8,335.18
Kenneth Allen	\$14,681.23
KEVIN ALLEN	\$14,635.20
Kim Shaw	\$36,217.89
LAURIE POSNER	\$42,817.21
MARIE SMITH	\$53,044.90
Melissa Harner	\$38,896.49
Michelle Elzie	\$2,805.20
Talaya Fudge	\$29,965.27
THOMAS GARDNER	\$35,746.65
Tracye Weaver	\$24,252.90
	\$988,093.26

5. Regarding the use of communication devices:

- a) What procedures are in place to track which individuals or units are assigned mobile devices (including, but not limited to smartphones, laptops, and tablet computers)? Please include how the usage of these devices is controlled.**

Response:

The following tools are used to track, encrypt and wipe FEMS mobile devices: AirWatch, FCMS, Verizon Enterprise Center and Sprint databases management. Usage is controlled by monitoring billing for each device for overages via monthly overage reports. We regularly audit devices and ensure that only those employees that need devices to perform their duties have them. We set up a monthly audit procedure to attempt to ensure that any moves, onboarding, or separations are effected through the wireless inventory.

- b) How does your agency limit the costs associated with its mobile devices?**

Response:

FEMS limits it's issuances of mobile devices to personnel who have a specific need for the devices, either because they are expected to be on call after hours or there is an operational need for the device. In an effort to reduce spending FEMS issued tethering instead of continuing to provide jetpack devices. This reduced our monthly cost from \$40.00 per month per issuance to \$10.00 per month per issuance.

Additionally, FEMS takes advantage of zero cost upgrades and issues pass along phones (i.e. phones used by a prior employee) instead of per person issuances (i.e. brand new phones) when possible.

c) For FY16 and FY17, to date, what was the total cost including, but not limited to, equipment and service plans for mobile communications and devices?

Response:

FY 16 Allocated Budget for wireless: \$327,378.61

FY 17 Allocated Budget for wireless: \$298,848.43.

6. For FY16 and FY17, to date, please list all intra-District transfers to or from the agency.

Response:

Please see the table(s), below.

FY 2016 Intra-District Summary - BUYER					
FIRE AND EMERGENCY MEDICAL SERVICES (FB0)					
SELLING AGENCY	DESCRIPTION OF SERVICES PROVIDED	FUNDING SENT	FUNDING DUE	DATE ENTERED	DATE TERMINATED
Metropolitan Police Department (MPD)	Police and Fire Clinic (PFC)	4,350,000	0	11-Jan-16	30-Sep-16
Department of Health (DOH)	Procure Pharmaceuticals	127,000	0	02-May-16	30-Sep-16
Office of Unified Communications (OUC)	DC Citywide Radio System	105,240	0	11-May-16	30-Sep-16
Department of Human Resources (DCHR)	Background Checks	56,430	0	24-Jun-16	30-Sep-16
Police and Firefighters' Retirement and Relief Board (PFRRB)	Legal Support of Two Attorneys	48,509	0	27-Jun-16	30-Sep-16
Fire and Emergency Medical Services (FEMS)	Check Cut for FY 2016 Promotional Exam	8,250	0	10-May-16	02-Apr-16
University of the District of Columbia (UDC)	Space for FEMS 2016 Awards Ceremony	2,000	0	09-May-16	17-May-16
TOTAL		4,697,429	0		

FY 2016 Intra-District Summary - SELLER					
FIRE AND EMERGENCY MEDICAL SERVICES (FB0)					
BUYING AGENCY	DESCRIPTION OF SERVICES PROVIDED	FUNDING RECEIVED	FUNDING OWED	DATE ENTERED	DATE TERMINATED
Department of Employment Services (DOES)	The Cadet Program	236,750	0	02-Mar-16	30-Sep-16
Department of Health (DOH)	Inspect Intermediate Care Facilities/Life Safety Code	71,307	0	20-Apr-16	30-Sep-16
The District of Columbia National Guard (DCNG), the Department of Corrections (DOC), and Fire and Emergency Medical Services (FEMS).	Purchase Goods for the Operation of the Cluster.	145,000	0	14-Mar-16	30-Sep-16
Office of the State Superintendent of Education (OSSE)/DCSAA Competitions	Ambulance Care at a number of Football/Basketball Games	16,960	0	04-Jan-16	30-Sep-16
Homeland Security and Emergency Management Agency (HSEMA)	Purchase a National Fire Protection Association (NFPA) Class 4 Fireboat	156,325	436,175	02-Feb-16	31-Aug-18
D.C. Department of Transportation (DDOT)	Upgrade FEMS Simulator	33,487	317,562	04-Dec-15	30-Sep-16
Office of the State Superintendent of Education (OSSE)	Inspect Child Development Centers	100,000	0	02-Dec-15	30-Sep-16
Office of the State Superintendent of Education (OSSE)	CPR/AED Training to OSSE Employees	24,990	0	18-Mar-16	30-Sep-16
Homeland Security and Emergency Management Agency (HSEMA)	Administer CBRNE Detection (Maintenance) (Project 1FBUA4)	3,944	0	01-Oct-15	31-May-16
Office of Unified Communications (OUC)	CPR/AED Training to OUC Employees	4,120	0	10-Feb-16	30-Sep-16

Homeland Security and Emergency Management Agency (HSEMA)/Securing the Cities	Administer the Securing the Cities Grant Program (Project 1FBST5)	2,226	0	16-Jun-16	31-Aug-16
Homeland Security and Emergency Management Agency (HSEMA)/Securing the Cities	Administer the Securing the Cities Grant Program (Project 1FBST4)	2,003	0	16-Jun-16	31-Aug-16
Homeland Security and Emergency Management Agency (HSEMA)/Securing the Cities	Administer the Securing the Cities Grant Program (Project 1FBST6)	0	311,584	28-Sep-16	30-Sep-17
Homeland Security and Emergency Management Agency (HSEMA)	Administer CBRNE Detection (Maintenance) (Project 1FBUA5)	700,000	0	01-Oct-15	31-May-17
Homeland Security and Emergency Management Agency (HSEMA)	Waterfront Capability and Risk Assessment (Project 2FBUA5)	39,573	40,377	13-May-16	30-Sep-16
TOTAL		1,536,685	1,105,698		

FY 2017 Intra-District Summary - BUYER					
FIRE AND EMERGENCY MEDICAL SERVICES (FB0)					
SELLING AGENCY	DESCRIPTION OF SERVICES PROVIDED	FUNDING SENT	FUNDING DUE	DATE ENTERED	DATE TERMINATED
Metropolitan Police Department (MPD)	Police and Fire Clinic (PFC) contractual services for FEMS (managed by MPD)		4,886,472		30-Sep-17
Department of Human Resources (DCHR)	Suitability and compliance services for candidates, employees, and volunteers who are subject to enhanced suitability screening.	56,383	0	26-Oct-16	30-Sep-17
TOTAL		56,383	4,886,472		

FY 2017 Intra-District Summary - SELLER					
FIRE AND EMERGENCY MEDICAL SERVICES (FBO)					
BUYING AGENCY	DESCRIPTION OF SERVICES PROVIDED	FUNDING RECEIVED	FUNDING OWED	DATE ENTERED	DATE TERMINATED
Homeland Security and Emergency Management Agency (HSEMA)	Administer CBRNE Detection (Maintenance) (Project 1FBUA6)	708,500	0	25-Oct-16	31-Mar-17
Homeland Security and Emergency Management Agency (HSEMA)	Purchase a National Fire Protection Association (NFPA) Class 4 Fireboat	436,175	0	07-Oct-16	31-Aug-18
Homeland Security and Emergency Management Agency (HSEMA)	Purchase Tactical Triage Kits	113,400	0	29-Dec-16	30-Sep-17
D.C. Department of Transportation (DDOT)	Upgrade FEMS Simulator	317,562	0	01-Nov-16	31-Mar-17
Homeland Security and Emergency Management Agency (HSEMA)	Waterfront Capability and Risk Assessment (Project 2FBUA5)	40,377	0	15-Nov-16	30-Nov-16
Homeland Security and Emergency Management Agency (HSEMA)	DCERS Support planning, training and exercise	50,000	0	14-Nov-16	30-Sep-17
Homeland Security and Emergency Management Agency (HSEMA)	Administer the Securing the Cities Grant Program (Project 1FBST6)	311,584	0	31-Oct-16	31-Aug-17
Office of the State Superintendent of Education (OSSE)	DC State Athletic Association Competition	16,960	0	31-Oct-16	30-Sep-17
TOTAL		1,994,558	0		

- 7. For FY16 and FY17, to date, please identify any special purpose revenue funds maintained by, used by, or available for use by the agency. For each fund identified, provide: (1) the revenue source name and code; (2) the source of funding; (3) a description of the program that generates the funds; (4) the amount of funds generated by each source or program; (5) expenditures of funds, including the purpose of each expenditure; and (6) the current fund balance.**

Response:

Please see tables, below:

**FIRE AND EMERGENCY MEDICAL SERVICES
SPECIAL PURPOSE REVENUE
FY 2016 FUND DESCRIPTION, REVENUE AND EXPENDITURES TABLE**

FUND DETAIL	FUND DETAIL TITLE	DESCRIPTION	FEE AND HOW IT IS SET	WHO PAYS?	FY 2016 REVENUE COLLECTED	FY 2016 EXPENDITURES	FUND BALANCE
1200	Automatic External Defibrillator (AED) Registration Fee Fund	AED registration fees collected and used to pay for training costs.	AED Registration fees are \$25 pursuant to DC Code § 44-232.	A person or entity that acquires an AED in DC.	\$4,944	\$ -	\$4,944
1613	FEMS Training Fund	Fees are charged to cover the costs of DC FEMS training programs provided to non-DC government agencies, individuals, and organizations. These fees are used to pay for DC FEMS training programs. The authorizing statute provides that the revenue shall be used "...to acquire improved technology and equipment, to hire, train, and certify staff, and to otherwise improve the quality of the training programs offered by the Department."	The Mayor establishes fees through rulemaking. The current fees listed on the DC FEMS website range from \$40 for "Heartsaver CPR/AED" courses to \$70 for "CPR/AED/First Aid." There is also a \$65 fee for CPR Certification. Hand Only CPR/AED courses are free.	Non-DC government agencies, organizations, and individuals.	\$25,800	\$20,000	N/A, Lapsing Fund
6100	FEMS Special Events Fee Fund	This fund reimburses FEMS for personnel, equipment, supplies, and training costs associated with staffing special events.	The Mayor and FEMS establish fees. The current fees range from \$65 per inspector hour (for a minimum of 4 hours) for on-site monitoring, to \$400 per hour (for a minimum of 4 hours) for use of a fire truck and equipment. There is also an over-the-	Managers or sponsors of special events.	\$552,421	\$552,421	N/A, Lapsing Fund

			counter permit fee of \$150.				
				AGENCY TOTAL	\$583,165	\$572,421	

**FIRE AND EMERGENCY MEDICAL SERVICES
SPECIAL PURPOSE REVENUE
FY 2017 FUND DESCRIPTION, REVENUE AND EXPENDITURES TABLE**

FUND DETAIL	FUND DETAIL TITLE	DESCRIPTION	FEE AND HOW IT IS SET	WHO PAYS?	FY 2017 REVENUE COLLECTED	FY 2017 EXPENDITURES
1200	Automatic External Defibrillator (AED) Registration Fee Fund	AED registration fees collected and used to pay for training costs.	AED Registration fees are \$25 pursuant to DC Code § 44-232.	A person or entity that acquires an AED in DC.	\$100	\$ -
1613	FEMS Training Fund	Fees are charged to cover the costs of DC FEMS training programs provided to non-DC government agencies, individuals, and organizations. These fees are used to pay for DC FEMS training programs. The authorizing statute provides that the revenue shall be used "...to acquire improved technology and equipment, to hire, train, and certify staff, and to otherwise improve the quality of the training programs offered by the Department."	The Mayor establishes fees through rulemaking. The current fees listed on the DC FEMS website range from \$40 for "Heartsaver CPR/AED" courses to \$70 for "CPR/AED/First Aid." There is also a \$65 fee for CPR Certification. Hand Only CPR/AED courses are free.	Non-DC government agencies, organizations, and individuals.	\$9,219	\$ -
6100	FEMS Special Events Fee Fund	This fund reimburses FEMS for personnel, equipment, supplies, and training costs associated with staffing special events.	The Mayor and FEMS establish fees. The current fees range from \$65 per inspector hour (for a minimum of 4 hours) for on-site monitoring, to \$400 per hour (for a minimum of 4 hours) for use of a fire truck and equipment. There is also an over-the-counter permit fee of \$150.	Managers or sponsors of special events.	\$59,190	\$351,191
				AGENCY TOTAL	\$68,509	\$351,191

8. For FY16 and FY17, to date, please list any purchase card spending by the agency, the employee making each expenditure, and the general purpose for each expenditure.

Response:

Please see tables, below:

FEMS FY16 P-card Spending by Person and Purpose		
Name	Purpose	Total Spending
AARON HAZEL	Fire Prevention supplies and services	\$ 40,629
AMANADA DAVIES	Special Operations supplies	\$ 8,176
ANTONIO FOSTER	Uniforms and Personal Protective Equipment (PPE)	\$ 4,517
CHARITY KEYS	EMS and Logistics supplies and services	\$ 219,032
CHARLES MACK	Logistics supplies and services	\$ 143,100
CHARLES STEWART	Training supplies and services	\$ 83,796
CHRISTOPHER HOLMES	Special Operations supplies and services	\$ 143,877
DAN LEAKE	Fleet parts and services	\$ 71,380
DAVID FOUST	Services Division supplies and equipment	\$ 9,725
DEANGELA MAGRUDER	Communications and Public Outreach supplies	\$ 33,119
DEBORAH SCOTT	Fire Chief's office services and supplies	\$ 14,702
DEREK HOPKINS	Special Operations supplies and services	\$ 15,458
EDWARD LEONARD	IT supplies and service	\$ 136,730
GERALD FRALEY	Risk Management supplies and services	\$ 21,712
KWA'BENA EDWARDS	Fleet parts and services	\$ 41,053
LAUREN WILLIAMS	Training supplies and services, travel for training	\$ 128,695
MICHAEL JACKSON	EMS and Logistics supplies and services	\$ 206,117
MICHAEL KNIGHT	Training supplies and services	\$ 16,493
RALPH PETERSON	Fleet parts and services	\$ 157,711
TONY FALWELL	Fire Prevention supplies and services	\$ 79,115
TOREZ MITCHELL	Fleet parts and services	\$ 202,348
Total Agency P-Card Spending, FY16		\$ 1,777,485

FEMS FY17 P-card Spending by Person and Purpose		
Name	Purpose	Total Spending
AARON HAZEL	Fire Prevention supplies and services	\$ 6,255

CHARITY KEYS	EMS and Logistics supplies and services	\$ 76,197
CHARLES MACK	Logistics supplies and services	\$ 30,098
CHARLES STEWART	Training supplies and services	\$ 37,219
CHRISTOPHER HOLMES	Special Operations supplies and services	\$ 5,807
DEANGELA MAGRUDER	Communications and Public Outreach supplies	\$ 20,159
DEBORAH SCOTT	Fire Chief's office services and supplies	\$ 8,531
DEREK HOPKINS	Special Operations supplies and services	\$ 30,275
EDWARD LEONARD	IT supplies and service	\$ 24,722
EDWARD RICE	Fleet parts and services	\$ 9,136
GERALD FRALEY	Risk Management supplies and services	\$ 5,367
KWA'BENA EDWARDS	Fleet parts and services	\$ 40,459
LAUREN WILLIAMS	Training supplies and services, travel for training	\$ 61,986
MICHAEL JACKSON	EMS and Logistics supplies and services	\$ 35,661
MICHAEL KNIGHT	Training supplies and services	\$ 6,336
OWEN DUNCAN	EMS supplies and services	\$ 7,021
RALPH PETERSON	Fleet parts and services	\$ 2,446
TONY FALWELL	Fire Prevention supplies and services	\$ 12,280
TOREZ MITCHELL	Fleet parts and services	\$ 75,730
WILLIAM GRIFFIN	Special Operations supplies and services	\$ 2,273
Total Agency P-Card Spending, FY17, through January 2017		\$ 497,958

9. Please list all memoranda of understanding (“MOU”) entered into by your agency during FY16 and FY17, to date, as well as any MOU currently in force. For each, indicate the date on which the MOU was entered and the termination date.

Response:

Please see list(s), below:

FY16

1. MOU between FEMSD and DMPED. DMPED to provide FEMSD with a limited use, non-tenancy license for the use of a vacant property to hold a community outreach event. Effective Date and Duration of Agreement: 12:00 p.m. October 9, 2015 to 8:30 p.m. October 9, 2015.
2. MOU between FEMSD and OAH. FEMSD to provide HeartSavers/CPR/AED training to 10 current OAH employees. OAH employees who successfully complete the 4 hour training will become CPR/AED certified and receive a certification card that is valid for two (2) years. Effective Date and Duration of Agreement: October 1, 2015 through September 30, 2016 unless terminated in writing by the Parties prior to the expiration.

3. MOU between FEMSD and OSSE. FEMSD to provide HeartSavers/CPR/AED/1st AID training to 357 current coaches. Effective Date and Duration of Agreement: October 1, 2015 to September 30, 2016.
4. MOU between FEMSD and DDOT. DDOT to provide FEMSD with highway safety grant funds to upgrade FEMS' existing simulator and to procure federally approved onsite safety wear. Effective Date and Duration of Agreement: The period of performance shall begin on the date the last party signs the agreement and end on September 30, 2016.
5. MOU between FEMSD and MPD. This is a shared services agreement covering services provided at the Police and Fire clinic and the detail of a MPD Special Investigator. Effective Date and Duration of Agreement: The MOU is effective on the day that all parties affixed their signatures to the Agreement. The agreement shall expire on September 30, 2016.
6. Modification No. 2 to MOU between FEMSD and Not- For- Profit Hospital Corporation. Agreement governs the Not-For-Profit Hospital Corporation's donation of space and services to FEMSD to support its controlled medication program. Effective Date and Duration of Agreement: October 1, 2015 to September 30, 2016.
7. MOU between FEMSD, DCRA and OSSE. OSSE to pay FEMSD to conduct inspections of approximately 150 licensed child development homes and 350 child development centers annually on license renewal to confirm compliance with the Fire Code. Effective Date and Duration of Agreement: October 1, 2015 to September 30, 2016 unless terminated in writing by the Parties prior to its expiration.
8. MOU between FEMSD and OSSE. MOU enables OSSE to transfer local funds to FEMSD for providing emergency medical coverage for the 2015 DCSAA Football Playoff Games, the 2016 DCSAA Basketball Tournament Games, the 2016 DCSAA Cheerleading Competition and the 2016 DCSAA Pigskin Classic. Effective Date and Duration of Agreement: November 14, 2015 through September 30, 2016 unless terminated in writing by the Parties prior to its expiration.
9. MOU between FEMSD AND DCHR. DCHR to provide FEMSD with suitability and compliance services for its candidates, employees and volunteers who are subject to enhanced suitability screening. The objective is to determine whether the specific employee is suitable for District employment consistent with Title 6B, Chapter 4, of the District of Columbia Municipal Regulations. Effective Date and Duration of Agreement: October 1, 2015 through September 30, 2016, unless terminated in accordance with Section XI of the agreement.
10. MOU between FEMSD and DOES. DOES and FEMSD are partnering to provide support to the FEMSD Cadet Training Program. DOES to transfer funding to FEMSD to operate the 2015-2016 Cadet Program to pay the salaries, tuition and other related costs for 15 of

the 20 D.C. residents that FEMSD will train and hire. Effective Date and Duration of Agreement: December 1, 2015 through September 30, 2016, unless terminated in writing by the Parties, prior to the expiration.

11. MOU between FEMSD and DOH. DOH is required to certify certain health-care facilities for compliance with federal law and regulations. FEMSD to provide fire inspectors to serve as life safety code (LSC) inspectors and to conduct annual LSC inspections in Intermediate Care Facilities for Individuals with Intellectual Disabilities (ICF/IID) and, upon request, designated Nursing Homes within twelve (12) months of the previous survey, Hospitals (federal validations and recertification surveys), Hospices (inpatient units), Ambulatory Surgical Centers (recertification), and other federally certified health care facilities. Effective Date and Duration of Agreement. October 1, 2015, through September 30, 2016, unless terminated in writing by the Parties prior to the expiration.
12. MOU between FEMSD and HSEMA. HSEMA is the recipient of Port Security Grant Program and is providing funds to FEMSD to purchase an NFPA Class 4 Fireboat. Effective Date and Duration of Agreement: September 1, 2015 through August 31, 2018 unless terminated in writing by the Parties prior to the expiration.
13. MOU between FEMSD and OUC. FEMS will provide HeartSavers CPR/AED training to OUC employees. The objective of each class is to provide OUC employees with knowledge in CPR and the use of the Automatic External Defibrillators (AED). Each training course is approximately four hours. Each OUC employee who successfully completes the training will become CPR/AED certified and receive a certification card that is valid for two years. Effective Date and Duration of Agreement: October 1, 2015, through September 30, 2016, unless terminated in writing by the Parties prior to the expiration.
14. MOU between FEMSD and DGS. FEMSD to reimburse DGS for the license fee charged by the Washington Convention Center and Sports Authority (trading as Events DC) for the use of designated space at Events DC to hold April 2, 2016 promotional exam at Events DC. Effective Date and Duration of Agreement: April 2, 2016 from 6:00 a.m. until 7:00 p.m., unless terminated in writing pursuant to Section XI of the MOU.
15. MOU between FEMSD, the Department of Corrections, the National Guard and the OCFO. FEMSD, DOC and the National Guard are members of the PSJ Cluster. The OCFO provides financial services for the PSJ Cluster agencies. FEMSD pays for the OCFO's financial services provided to the PSJ Cluster agencies out of the FEMSD budget. The PSJ Cluster agencies are responsible for reimbursing FEMSD for each agency's costs of financial services provided to the PSJ by the OCFO. The MOU defines the responsibilities of each Party in regard to the payment for OCFO services provided. Effective Date and Duration of Agreement: The period of the MOU is October 1, 2015 to September 30, 2016.

16. MOU between FEMSD and DOH. MOU establishes the terms and conditions under which DOH shall receive FY16 funding from FEMS for comprehensive pharmacy services. Effective Date and Duration of Agreement: October 1, 2015 through September 30, 2016.
17. MOU between FEMSD and UDC. Agreement sets the terms and conditions for the use of space at UDC to hold an FEMSD Employee Awards Ceremony on May 17, 2016. Effective Date and Duration of Agreement: May 17, 2016 from 4:00 p.m. to 10:00 p.m., unless terminated in writing by the Parties pursuant to Section VIII of the MOU.
18. MOU between FEMSD and OUC. FEMSD has requested the services of the OUC to facilitate access to the District of Columbia's citywide radio system and to provide customized computer aided dispatch interfacing and mobile data computer services. Effective Date and Duration of Agreement: October 1, 2015, through September 30, 2016, unless terminated in writing by the Parties prior to the expiration.
19. MOU between FEMSD, MPD AND DCHR. DCHR's Office of the General Counsel to provide legal support to the Police and Firefighters Retirement and Relief Board in exchange for funding from MPD and FEMSD for these legal services. Effective Date and Duration of Agreement: October 1, 2015 through September 30, 2016, unless terminated in writing by the Parties prior to the expiration of the expiration.
20. Amendment 1 MOU between MOU between FEMSD, the Department of Corrections, the National Guard and the OCFO. Amendment #1 amends the MOU effective as of October 1, 2015 between the Parties (See MOU No. 15) and adds the District of Columbia Office of Administrative Hearings as a party to the MOU. Effective Date and Duration of Agreement: October 1, 2015 to September 30, 2016.
21. MOU between FEMSD and HSEMA. HSEMA requested the services of the FEMSD to administer the Securing the Cities (STC) project. Effective Date and Duration of Agreement: The period of the MOU is September 1, 2016 through September 30, 2017, unless terminated in writing by the Parties prior to the expiration. This includes the project period from September 1, 2016 through August 31, 2017 and the liquidation period of 30 days.

FY17

1. MOU between FEMSD AND DCHR. DCHR to provide FEMSD with suitability and compliance services for its candidates, employees and volunteers who are subject to enhanced suitability screening. The objective is to determine whether the specific employee is suitable for District employment consistent with Title 6B, Chapter 4, of the District of Columbia Municipal Regulations. Effective Date and Duration of Agreement: October 1, 2016 through September 30, 2017, unless terminated in accordance with Section XI of the agreement.

2. MOU between FEMSD and HSEMA. HSEMA has requested the services of FEMSD to administer the Tactical Triage Kits- District of Columbia (CCA) project in accordance with subaward agreement 3FBUA6. Effective Date and Duration of Agreement: September 1, 2016 through November 29, 2017. This includes the subaward period from September 1, 2016 through September 30, 2017 and the subaward liquidation period of an additional sixty (60) days.
3. MOU between FEMSD, DCRA and OSSE. OSSE to pay FEMSD to conduct inspections of approximately 150 licensed child development homes and 350 child development centers annually on license renewal to confirm compliance with the Fire Code. Effective Date and Duration of Agreement: October 1, 2016 to September 30, 2017, unless terminated in writing by the Parties prior to its expiration.
4. MOU between FEMSD and OSSE. MOU memorializes the framework governing the one-time payment by OSSE to FEMSD for the exclusive purpose of employing personnel to support implementation of a CPR/AED program in schools. Effective Date and Duration of Agreement: MOU is effective as of the date of the last approving signature and shall remain in effect until September 30, 2017, unless terminated in writing by the Parties prior to the expiration.
5. MOU between FEMSD and OIG. MOU establishes the terms, conditions and procedures under which FEMSD and OIG shall coordinate services for OIG employees to receive CPR certification. Effective Date and Duration of Agreement: The period of the MOU shall be from the date of execution through September 30, 2017, unless terminated in writing by either Party prior to the expiration date.
6. MOU between FEMSD and HSEMA. HSEMA has requested the services of FEMSD to administer the District Waterfront and EMS Capability and Risk Assessment Project. in accordance with subaward agreement 2FBUA5. Effective Date and Duration of Agreement: September 1, 2015 through January 29, 2017. This includes the subaward period from September 1, 2015 through November 30, 2016 and the subaward liquidation period of an additional sixty (60) days.
7. Modification No. 1 to the MOU between FEMSD and DDOT. Modification No. 1 extends the duration of the MOU (FY 16 MOU No. 4) for an additional six (6) months to March 31, 2017. Effective Date and Duration of Agreement: The period of performance shall begin on the date the last party signs the agreement and end on March 31, 2017.
8. MOU between FEMSD and OSSE. MOU enables OSSE to transfer local funds to FEMSD for providing emergency medical coverage for the 2016 DCSAA Football Playoff Games, the 2017 DCSAA Basketball Tournament Games, the 2017 DCSAA Cheerleading Competition and the 2017 DCSAA Pigskin Classic. Effective Date and Duration of Agreement: November 12, 2016 through September 30, 2017 unless terminated in writing by the Parties prior to its expiration

MOU's Currently in Force:

1. Mutual Aid Agreement between FEMSD and Commandant, Naval District Washington for firefighting assistance covering Washington Navy Yard, Naval Research Lab, and Joint Base Anacostia-Bolling. Effective Date and Duration of Agreement: July 14, 2014. Under the terms of the Agreement, it shall remain in full force and effect until cancelled by mutual agreement of the Parties, or upon the provision of at least 60 days advance written notice from the Party desiring to terminate this Agreement to the other Party.
2. Mutual Aid Agreement between FEMSD and the Joint Base Myer-Henderson Hall Fire. Agreement establishes the terms and conditions that the Parties will provide each other mutual aid and support in the protection of life and property from fire, hazardous materials, weapons of mass destruction and emergency medical services in firefighting and emergency medical service responses as allowed under the authority and provisions derived from Federal and District of Columbia law. Effective Date and Duration of Agreement: The MOU shall become effective upon the date signed and remain in full force and effect until cancelled by mutual agreement of the parties or by written notice by one party to the other, giving thirty (30) day's notice of said cancellation.
3. Clinical Rotation Agreement between FEMSD and Children's Hospital. FEMSD has programs that require certain employees to participate in clinical learning experiences in pediatrics in accordance with applicable accrediting body and the applicable professional certification body for that discipline. Children's Hospital (CH) is engaged in certain clinical activities that can provide part of the required learning experience for FEMSD employees enrolled in the Program. Pursuant to the terms of the agreement, CH will allow FEMSD employees to participate in clinical rotations at various CH locations. The clinical rotations range from 1 - 12 months. Effective Date and Duration of Agreement: July 15, 2014 through June 30, 2019. However, it is expressly understood that either party may terminate the Agreement with or without cause by tendering at least 60 days advance notice. In the event of termination, any educational training program in progress shall be allowed to continue until conclusion, if acceptable to both parties to the agreement.
4. MOU between FEMSD and DOH. The MOU specifies the terms and conditions under which the DOH Institutional Review Board for the Public Health will serve as the Institutional Review Board of Record, as set forth in the terms of the agreement, for research agreements with the FEMSD. The IRBPH is an administrative body established to protect the rights and welfare of human research subjects recruited to participate in research activities or data collected on human subjects conducted under the auspices of the Department of Health with which it is affiliated. The IRBPH has the authority to approve, require modifications in, or disapprove all research activities that fall within its jurisdiction, as specified by federal regulations and local institutional policy. The MOU allows the FEMSD (Relying Institution) to rely on the IRBPH (Reviewing IRBPH) of the DOH (Reviewing Institution) for the review and continuing oversight of designated research studies. The terms of the agreement are applicable to the research program conducted with the FEMSD. Effective Date and Duration of Agreement: The period of

this MOU shall be from the date the last Party signed the MOU through April 28, 2019, unless terminated in writing by the Parties pursuant to Section XI of the agreement. The MOU shall be renewed every five years to be consistent with the Federalwide Assurance renewal requirement of five years. The expiration date of the FWA is April 28, 2019.

5. MOU between FEMSD and HSEMA. HSEMA requested the services of the FEMSD to administer the Securing the Cities (STC) project. Effective Date and Duration of Agreement: The period of the MOU is September 1, 2014 through August 31, 2016. The STC project period is from September 1, 2014 through August 31, 2019.
6. MOU between FEMSD and HSEMA. HSEMA requested the services of the FEMSD to administer the Securing the Cities (STC) project. Effective Date and Duration of Agreement: The period of the MOU is September 1, 2016 through September 30, 2017, unless terminated in writing by the Parties prior to the expiration. This includes the project period from September 1, 2016 through August 31, 2017 and the liquidation period of 30 days.

10. Please list the ways, other than MOU, in which the agency collaborated with analogous agencies in other jurisdictions, with federal agencies, or with non-governmental organizations in FY16 and FY17, to date.

Response:

The Department collaborates with analogous agencies in other jurisdictions, federal agencies and non-governmental organizations in many ways, including the following:

- During large scale incidents or when a jurisdiction is particularly busy and runs low on resources, the District participates in mutual aid partnerships with its regional neighbors. This allows the District to provide first responder resources to its neighbors and vice versa.
- During special events like large festivals, protests, or national security events like the Presidential Inauguration, the Department collaborates with its regional and national partners, as well as the federal government.
- FEMS details personnel to the WMATA Regional Operations Command Center to assist with interagency operations during Metro fire, hazardous materials and EMS incidents, and also sends members to WMATA's training center.
- The Department participates in training programs with regional hospitals, as explained in more detail in response to question number 31.
- The Department has a partnership with the non-profit Everyone Grows to build and maintains gardens at some fire house locations.
- The Department works closely with the DC Firefighters Burn Foundation, a non-profit organization founded by active and retired firefighters to assist the recovery and rehabilitation of injured colleagues and burn patients.

- The Department works closely with the DC Fire and EMS Foundation, also known as the DC Friendship Fire Association, which provides support and resources to the Department, including through the management of the canteen, which provides food and water to Department employees during large-scale incidents.

11. Please list all currently open capital projects, including an update on all capital projects under the agency's purview in FY16 and FY17, to date, and the amount budgeted, actual dollars spent, and any remaining balances. In addition, please provide:

Response:

Please see the table(s), below.

Project Activity Report 2/9/2017									
Line #	Project Title	Project Status	Program	Ward	GSF	DGS Project Manager	LEED Level	Substantial Completion Date (P6)	Budget Estimate
109	FEMS - Engine 01 - Complete Renovation	Active - Construction	Public Safety	2	16,260	William Wessel	03 - Silver Certification	4/30/2017	\$6,250,000.00
110	FEMS - Engine 13 New Construction	Active - Construction	Public Safety	6		Robbie Stewart	NA	2/29/2016	\$ -
111	FEMS - Engine 14 - Major Renovation	Active - Close Out	Public Safety	5	5,342	Agyei Hargrove	01 - Non-Certified	3/14/2015	\$1,111,000.00
112	FEMS - Engine 14 Main Building Renovation	Active - Construction	Public Safety	5	17,837	Agyei Hargrove	04 - Gold Certification	4/6/2016	\$7,640,113.00
113	FEMS - Engine 15 - Renovation	Active - Construction	Public Safety	8	21,000	Pedro Astudillo	01 - Non-Certified	12/30/2015	\$1,100,000.00
114	FEMS - Engine 16 - Complete Renovation	Active - Design	Public Safety	2	26,460	Quinn Osborne	03 - Silver Certification	2/24/2017	\$8,957,000.00

115	FEMS - Engine 21 - Window Replacement	Active - Construction	Public Safety	1	15,000	William Wessel	01 - Non-Certified	10/15/2015	\$300,000.00
116	FEMS - Engine 22 - Relocation	Active - Construction	Public Safety	4	25,000	Charles (Matthew) Floca	04 - Gold Certification	1/18/2018	\$11,235,000.00
117	FEMS - Engine 25 - Structural Backfill	Active - Design	Public Safety	8	7,597	William Wessel	01 - Non-Certified	9/18/2016	\$265,000.00
118	FEMS - Engine 27 - Major Renovation	Active - Design	Public Safety	7	6,225	Eileen Jenkins	03 - Silver Certification	4/17/2017	\$7,534,881.00
119	FEMS - Engine 30 Interior Renovation	Active - Close Out	Public Safety	8	20,000	Pedro Astudillo	01 - Non-Certified	1/29/2016	\$510,000.00
Budget Estimate Totals:									\$44,902,994.00

Project Activity Report 1/4/2016

Line #	Project Title	Project Status	Program	Ward	GSF	DGS Project Manager	LEED Level	Substantial Completion Date (P6)	Budget Estimate
109	FEMS - Engine 01 - Complete Renovation	Active - Construction	Public Safety	2	16,260	William Wessel	03 - Silver Certification	4/30/2017	\$6,250,000.00
110	FEMS - Engine 13 New Construction	Active - Construction	Public Safety	6		Robbie Stewart	NA	2/29/2016	\$ -
111	FEMS - Engine 14 - Major Renovation	Active - Close Out	Public Safety	5	5,342	Agwei Hargrove	01 - Non-Certified	3/14/2015	\$1,111,000.00
112	FEMS - Engine 14 Main Building Renovation	Active - Construction	Public Safety	5	17,837	Agwei Hargrove	04 - Gold Certification	4/6/2016	\$7,640,113.00
113	FEMS - Engine 15 - Renovation	Active - Construction	Public Safety	8	21,000	Pedro Astudillo	01 - Non-Certified	12/30/2015	\$1,100,000.00

114	FEMS - Engine 16 - Complete Renovation	Active - Design	Public Safety	2	26,460	Quinn Osborne	03 - Silver Certification	2/24/2017	\$8,957,000.00
115	FEMS - Engine 21 - Window Replacement	Active - Construction	Public Safety	1	15,000	William Wessel	01 - Non-Certified	10/15/2015	\$300,000.00
116	FEMS - Engine 22 - Relocation	Active - Design	Public Safety	4	25,000	Charles (Matthew) Floca	04 - Gold Certification	12/1/2016	\$10,235,000.00
117	FEMS - Engine 25 - Structural Backfill	Active - Design	Public Safety	8	7,597	William Wessel	01 - Non-Certified	9/18/2016	\$265,000.00
118	FEMS - Engine 27 - Major Renovation	Active - Design	Public Safety	7	6,225	Eileen Jenkins	03 - Silver Certification	4/17/2017	\$7,534,881.00
119	FEMS - Engine 30 Interior Renovation	Active - Design	Public Safety	8	20,000	Pedro Astudillo	01 - Non-Certified	1/29/2016	\$510,000.00
120	FEMS - Green Roof Installation and Monitoring - Engines 6, 7,12 and 30	Active - Construction	Public Safety	V	-	Charles (Matthew) Floca	01 - Non-Certified	8/31/2015	\$38,000.00
121	FEMS - New Emergency Vehicle Obstacle Course	Active - Close Out	Public Safety	8	70,960	Elvis Douglas	01 - Non-Certified	1/31/2015	\$4,929,362.74
122	FEMS - Scheduled Capital Improvement - Miscellaneous	Active - Construction	Public Safety	V	-	Sean MacCarthy	01 - Non-Certified	10/30/2014	\$ -
123	FEMS - Training Academy Utility Infrastructure Upgrade	Active - Close Out	Public Safety	8	68,400	Elvis Douglas	01 - Non-Certified	1/31/2015	\$4,446,000.00
Budget Estimate Totals:									\$53,316,356.74

a) An update on all capital projects begun, in progress, or concluded in FY15, FY16, and FY17, to date, including the amount budgeted, actual dollars spent, and any remaining balances.

Response:

Please see the attachment for Question #11a.

b) An update on all capital projects planned for FY17, FY18, FY19, FY20, FY21, and FY22.

Response:

Please see answer, below:

- **PROJECTS IN CLOSEOUT**

E16 - 1018 13th St, NW (Full renovation)

The General Contractor is 95% complete with the project. The third party commissioning agent and testing and balancing contractor are on site examining the installation and operation of all mechanical/electrical and plumbing equipment. Punch list items are being addressed by the contractor and final training on the facility's equipment is expected to take place imminently.

DGS expects to be able to turn the facility over for FEMS occupancy the week of March 1, 2017.

E14 - 4801 North Capitol Street, NE (Full renovation)

This project is largely complete. The General Contractor obtained the building Certificate of Occupancy in December, 2016. However, the General Contractor has filed a claim before the Contract Appeals Board that OAG is defending. Additionally there are significant contractual infractions on behalf of the GC that remain, including a list of incomplete items has been identified by FEMS that need to be completed in order for FEMS to occupy the facility. The District has received a quote from a third party contractor to complete the identified items. We are working closely with OAG and DGS procurement to resolve the litigation and contractual challenges respectively, to provide for occupancy in March, 2017.

E1 - 2225 M ST, NW (Full renovation)

The General Contractor remains on schedule and is currently completing the installation of all finishes within the facility. Final commissioning and testing/balancing is expected to begin in late February 2017, along with the completion of punch list items.

DGS expects to be able to turn the facility over for FEMS occupancy in April, 2017.

E22 - 6825 Georgia Ave, NW (New building)

The General Contractor recently concluded that a full redesign was required to address

current site conditions. The new design documents have been submitted to the subcontractors and work has recommenced.

DGS expects to be able to turn the facility over for FEMS occupancy in January, 2018.

- **PROJECTS IN DEVELOPMENT**

FEMS Ready Reserve Facility (Leased warehouse)

DGS Portfolio Division issued procurement and awarded the contract for a new FEMS Ready Reserve Facility at 2215-2219 Adams Place, NE. The Letter of Intent has been executed and DGS is preparing the final contract for submission for Council Approval.

DGS expects to be able to turn the facility over for FEMS Occupancy in the fourth quarter of FY 2017.

E27 - 4201 Minnesota Ave, NE (New building)

DGS Portfolio Division has led the effort to complete the procurement of the NEW EC27 quarters at 4409 Minnesota Ave, NE. Letter of intent terms are expected to be reached within the next month, and the final contract to Council for approval by the third quarter of FY 2017. The land will not only serve as the home for the new EC27, but will also house a new Ready Reserve facility that will serve to store reserve units for Wards 7 and 8.

DGS expects to be able to turn the facility over for FEMS Occupancy in the fourth quarter of FY 2019.

- **SUMMARY OF CURRENT SMALL CAPITAL & FUTURE PROJECTS**

Small Capital Construction Projects

Projects that have been procured and are currently in production:

Apparatus Bay Doors Replacement - E4

Projects that the SOW has been developed approved by FEMS and submitted for procurement:

SCBA Replacement Units - E4, E8, and Training Academy

Apparatus Bay Doors Replacement - E21

Generator & Switch Gear Installation -
E5, E7

Structural Concrete Repairs - E4, E26

HVAC Replacement - E2

Window Replacement - E21, E23

Future Projects for which a scope of work needs to be developed and procured:

Commercial Kitchen Hoods - E12

Kitchen Renovations - E33 & E2

- c) Do the capital projects begun, in progress, or concluded in FY15, FY16, or FY17, to date, have an impact on the operating budget of the agency? If so, please provide an accounting of such impact.

Response:

There are no capital projects that have an impact on the operating budget.

12. Please provide a list of all budget enhancement requests (including, but not limited to, capital improvement needs) for FY16 and FY17, to date. For each, include a description of the need and the amount of funding requested.

Response:

We are working with the Mayor's Budget Office and the Deputy Mayor for Public Safety and Justice on developing our budget. Budget enhancement requests for recent past fiscal years are being reviewed as part of this process. We will be happy to share the Mayor's FY18 budget, including our agency's budget enhancements, once it has been submitted to the Council.

13. Please list, in chronological order, every reprogramming in FY16 and FY17, to date, that impacted the agency, including those that moved funds into the agency, out of the agency, and within the agency. Include the revised, final budget for your agency after the reprogrammings for FY16 and FY17. For each reprogramming, list the date, amount, rationale, and reprogramming number.

Response:

Please see the table(s), below.

FIRE AND EMERGENCY MEDICAL SERVICES					
FY 2016 REPROGRAMMING LIST					
LOCAL FUNDS				Starting Budget	\$230,277,522
FISCAL YEAR	FUND DETAIL	DATE	SOAR DOC #	DESCRIPTION	AMOUNT

2016	0100	1/7/2016	BJFB0LON	Within-PS (\$10.9M) to re-align longevity and OT budget with needs; within-NPS, \$483k for IT needs and \$80k for training.	(\$11,523,943)
2016	0100	1/7/2016	BJFB0LON	Within-PS (\$10.9M) to re-align longevity and OT budget with needs; within-NPS, \$483k for IT needs and \$80k for training.	\$11,523,943
2016	1734	1/8/2016	BJFBO0001	Contingency Funding for Third Party Ambulance support	\$9,000,000
2016	0100	2/18/2016	BJFB0002	PS to NPS reprogramming to cover fleet maintenance needs	(\$437,178)
2016	0100	2/18/2016	BJFB0002	PS to NPS reprogramming to cover fleet maintenance needs	\$437,178
2016	1734	3/14/2016	BJFB0CCR	Reduction in Contingency Funding for actual needs for Third Party Ambulance support.	(\$2,500,000)
2016	1734	5/5/2016	BJFB0917	Contingency Funding for DC Water hydrant fee increase	\$3,800,000
2016	0100	7/11/2016	BJFB0366	PS to NPS reprogramming to cover fleet maintenance, EMS supplies, and p-card needs	(\$2,366,560)
2016	0100	7/11/2016	BJFB0366	PS to NPS reprogramming to cover fleet maintenance, EMS supplies, and p-card needs	\$2,366,560
2016	0100	8/4/2016	BJSUPFB0	Mayor's Supplemental Budget Request (FEMS Reduction)	(\$375,000)
2016	1734	9/26/2016	BJFL0626	Contingency Cash Reversal	(\$33,290)
2016	0100	9/30/2016	BJSV0628	To provide Local budget authority to replace/zero out contingency cash for \$6.5M Third Party Ambulance and \$3.8M DC Water needs	\$10,266,710
2016	1734	9/30/2016	BJFB0CON	To provide Local budget authority to replace/zero out contingency cash for \$6.5M Third Party Ambulance and \$3.8M DC Water needs	(\$10,266,710)
2016	0100	9/30/2016	BJPAAGCY	To citywide PayGo Capital project needs	(\$500,000)
Final Budget					\$239,669,232

FEDERAL GRANT FUNDS				Starting Budget	\$0
FISCAL YEAR	FUND DETAIL	DATE	SOAR DOC #	DESCRIPTION	AMOUNT
2016	8200	12/23/2015	BIFTA016	FTA award for State Safety Oversight (Rail Safety)	136,635.00
2016	8200	2/24/2016	BFSAFER4	FEMA award for Staffing for Adequate Fire and Emergency Response (SAFER) grant to hire 42 Firefighter Paramedics	1,719,561.76
2016	8200	11/16/2016	BJFB0200	Reduce SAFER budget to expenditure level to carry budget forward into FY17	(848,680.44)
Final Budget					\$1,007,516

FIRE AND EMERGENCY MEDICAL SERVICES					
FY 2017 REPROGRAMMING LIST					
LOCAL FUNDS				Starting Budget	\$249,840,363
FISCAL YEAR	FUND	DATE	SOAR DOC #	DESCRIPTION	AMOUNT
2017	0100	11/8/2016	BJFB0001	Within-NPS reprogramming to support uniform, supply, vehicle parts and service, training, medical supply, and software maintenance needs.	(1,929,718)
2017	0100	11/8/2016	BJFB0001	Within-NPS reprogramming to support uniform, supply, vehicle parts and service, training, medical supply, and software maintenance needs.	\$1,929,718
2017	0100	12/19/2016	BJFAFB17	Funding from MPD to support implementation of the Presumptive Disability Act.	\$774,872
Current Budget					\$250,615,235
FEDERAL GRANT FUNDS				Starting Budget	\$3,022,145

FISCAL YEAR	FUND	DATE	SOAR DOC #	DESCRIPTION	AMOUNT
2017	8200	11/21/2016	BFAFG15	Assistance for Firefighters Grant (AFG) for the purchase of Personal Protective Equipment (PPE)	1,085,403
2017	8200	11/21/2016	BFSS016F	FTA award for State Safety Oversight (Rail Safety)	277,598
Current Budget					\$4,385,146

14. Please list each grant or sub-grant received by your agency in FY16 and FY17, to date. List the date, amount, and purpose of the grant or sub-grant received.

Response:

Please see the table(s), below.

**FIRE AND EMERGENCY MEDICAL SERVICES
FY 2016 GRANT AND SUB-GRANT AWARDS LIST**

GRANT NAME	PURPOSE	GRANT PERIOD	FY 2016 AMOUNT	FY 2016 FTEs
Staffing for Adequate Fire and Emergency Response	To support the hiring of 42 Firefighter Paramedics, total award \$5,674,830	Feb/16 thru Feb/18	870,881.32	42.00
State Safety Oversight	Supports oversight of the DDOT Streetcar System	Apr/15 thru Apr/18	136,635.00	0.00
2015 Port Security Grant - 1FBPS5/15	For the replacement of Fireboat 2	Sept/15 to Aug/18	592,500.00	
2015 UASI Grant - Port Assessment - 2FBUA5/15	District waterfront capability and risk assessment (port assessment)	Sept/15 to Nov/16	79,950.00	
NHTSA / DDOT Driving Simulator Upgrade	To upgrade the existing FEMS driving simulator	Nov/15 to Mar/17	351,048.54	
HSEMA CBRNE Detection Maintenance - 1FBUA4/14	Carryover funds for CBRNE Detection Maintenance	Oct/14 to May/16	8,065.00	
HSEMA CBRNE Detection Maintenance - 1FBUA5/15	For CBRNE Detection Maintenance	Oct/15 to May/17	700,000.00	
			2,739,079.86	

Bolded = direct federal award
Non-bolded = FEMS is a sub-grantee

**FIRE AND EMERGENCY MEDICAL SERVICES
FY 2017 GRANT AND SUB-GRANT AWARDS LIST**

GRANT NAME	PURPOSE	GRANT PERIOD	FY 2017 AMOUNT	FY 2017 FTEs
Staffing for Adequate Fire and Emergency Response (<i>Carryover</i>)	To support the hiring of 42 Firefighter Paramedics, total award \$5,674,830	Feb/16 thru Feb/18	3,022,144.62	42.00
Assistant to Firefighter Grant Program	To purchase Personal Protective Equipment (PPE)	Jul/16 thru Jul/17	1,085,403.00	0.00
State Safety Oversight	Supports oversight of the DDOT Streetcar System	Apr/15 thru Apr/18	277,598.00	0.00
HSEMA UASI Grant CBRNE Detection- 1FBUA6	CBRNE Detection, Meter Maintenance	Sept/16 to March/17	708,500.00	
HSEMA 2015 Port Security Grant - 1FBPS5/15 (<i>Carryover</i>)	For the replacement of Fireboat 2	Sept/15 to Aug/18	436,175.40	
HSEMA Securing the Cities - 1FBST6/16	Reimbursement of personnel costs for participation in the NCR Securing the Cities program.	Oct/16 to Aug/17	311,584.00	
HSEMA Tactical Triage Kits - 3FBUA6/16	For the purchase of tactical triage equipment	Sept/16 to Sept/17	113,400.00	
2015 UASI Grant - Port Assessment - 2FBUA5/15 (<i>Carryover</i>)	District waterfront capability and risk assessment (port assessment)	Sept/15 to Nov/16	40,376.00	
HSEMA UASI Grant - 2FBUA6/16	To support regional planning for Complex Coordinated Attacks	Sept/16 to Sept/17	50,000.00	
HSEMA CBRNE Detection Maintenance - 1FBUA5/15 (<i>Carryover</i>)	For CBRNE Detection Maintenance	Oct/15 to May/17	10,500.00	
NHTSA / DDOT Driving Simulator Upgrade (<i>Carryover</i>)	To upgrade the existing FEMS driving simulator	Nov/15 to Mar/17	317,561.66	
			6,373,242.68	

Bolded = direct federal award
Non-bolded = FEMS is a sub-grantee

15. How many FTEs are dependent on grant funding? What are the terms of this funding? If it is set to expire, what plans, if any, are in place to continue funding the FTEs?

Response:

The Department has been awarded a federal grant from the Federal Emergency Management Agency to supplement the hiring of Fire and Emergency Response that is set to expire in February 2018. There are 42 Firefighter Paramedic FTEs that were hired in FY16 using on this grant funding. Once the grant has expired the FTEs will be absorbed or added to the Department's local budget.

16. Please list all pending lawsuits that name the agency as a party. Identify which cases on the list are lawsuits that potentially expose the District of Columbia to significant financial liability and/or will result in a change in agency practices, and the current status of the litigation. Please provide the extent of each claim, regardless of its likelihood of success. For those identified, please include an explanation about the issues involved in each case.

Response:

Please see the table(s), below.

	Lawsuit Caption	Extent of Claim / Explanation of Issues	Potential Significant Risk
U.S. District Court			
1	<u>In Re Yellow Line Cases — Glover, et al.</u> , 15-cv –0989 (U.S. District Court).	Consolidated lawsuits (involving 92 Plaintiffs, and one death) arising from Metro's Yellow Line incident of 2015 at the 3 rd Street tunnel.	Y
2	<u>Kennedy v. District of Columbia</u> , 13-cv-1384 (U.S. District Court).	This case involves allegations that the Department's facial hair policy violates Title VII, the Americans with Disabilities Act and 42 USC § 1981. Plaintiff seeks an unspecified amount of damages.	N
3	<u>Sutton v. Billings ,et al.</u> 16-cv–3364 (U.S. District Court of Maryland)	Plaintiff claims: ADA violation from being told in 2012 to lose job or lose wife; and violations of Maryland	N

		constitution for his notice of suspension for violating a stay away order being mailed to the wrong address.	
4	<u>Vere O. Plummer v. District of Columbia</u> , 15-cv-2147 (U.S. District Court).	Plaintiff claims MPD officers improperly directed FEMS personnel to smash his windshield to get him out of car after he hit a neighbor's property after backing out of a pothole. Plaintiff claims he merely drove his car to his garage and fell asleep. He asserts civil rights and common-law claims alleging improper arrest and force used to get him out of his vehicle and trespass on property. Plaintiff seeks an unspecified amount of damages.	N
5	<u>Gene Ryan v. District of Columbia</u> , 14-cv-0294 (U.S. District Court).	Plaintiff asserts First Amendment and DC Whistleblower retaliation claims based on allegations that he was denied promotion and specialized training in retaliation for alleged disclosures made about Agency practices. Plaintiff seeks at least \$100,000 in damages.	N
6	<u>McCrea v. District of Columbia</u> , 16-cv-0808 (U.S. District Court).	Employment discrimination, civil rights, and ADA lawsuit based on the way the Retirement Board processed Plaintiff's retirement.	N
D.C. Circuit Court			
D.C. Superior Court			
7	<u>Neal v. District of Columbia</u> , 2016 CA 4301 (D.C. Superior Court).	Personal injury lawsuit stemming from an April 5, 2015 motor vehicle accident involving an FEMS ambulance.	N
8	<u>McCray v. District of Columbia</u> , 2016 CA 4980 (D.C. Superior Court).	Personal injury lawsuit stemming from July 9, 2013 motor vehicle accident involving an FEMS apparatus and WMATA bus.	N
9	<u>Mills v. District of Columbia, et al.</u> , 2015 CA 004004 (D.C. Superior Court).	Plaintiff sued the District and five (5) FEMS employees for negligence and medical malpractice. Plaintiff seeks \$7.7 million in compensatory damages as well as \$7.7 million in	Y Plaintiff advocates for the abolishment

		punitive damages.	of the public duty doctrine.
10	<u>Carolyn Bell v. District of Columbia</u> , 16-CA-0903 (D.C. Superior Court).	This case stems from a motor vehicle accident in which a Department ambulance allegedly struck a metro employee helping passengers exit a bus. Plaintiff seeks \$75,000 in damages.	N
11	<u>Chiquita Reams v. District of Columbia</u> , 15-CA-4122 (D.C. Superior Court).	Plaintiff asserts negligence claims based on allegations that FEMS ambulance crew dropped her while carrying her on a stretcher. Plaintiff seeks \$1 million in damages.	N
D.C. Court of Appeals			
12	<u>Wright v. D.C. Fire & Emergency Medical Services</u> , 13-CV- 6711 (D.C. Court of Appeals).	This case involves an alleged failure of Department employees to properly care for gunshot victim. The trial judge dismissed the case by granting summary judgment. Plaintiff has filed an appeal.	N
13	<u>Austin v. District of Columbia</u> , 16-CV-1994 (D.C. Court of Appeals).	Employment lawsuit challenging (as unlawful) personnel actions going back to 2003.	Y

17. Please provide the total number of administrative complaints or grievances that the agency received in FY16 and FY17, to date, broken down by source. Please describe the process utilized to respond to any complaints and grievances received and any changes to agency policies or procedures that have resulted from complaints or grievances received.

Response:

Please see the table, below.

		<u>FY 2016</u>	<u>FY 2017</u>	
<u>Administrative Complaints</u>				
	Equal Employment Opportunity (EEO) Office	13	4	
	Office of Human Rights	5	3	

	(OHR) / Equal Employment Opportunity Commission (EEOC)			
	Public Employee Relations Board (PERB)	5	1*	<p>When a labor union or employee files a complaint with PERB, the Agency conducts an investigation and confers with the Office of Labor Relations and Collective Bargaining (OLRCB) regarding an appropriate response. OLRCB then prepares and files the response on the Agency's behalf.</p> <p>As a result of a PERB complaint filed in FY 2016, the Agency is negotiating a performance incentive plan, in accordance with the Compensation Units 1 and 2 collective bargaining agreement, for civilian employees who are in bargaining unit positions covered by AFGE Local 3721.</p>
<u>Grievances</u>		10	10	<p>The collective bargaining agreements with IAFF Local 36, AFGE Local 3721, and the DCNA include negotiated procedures for addressing and resolving grievances alleging violation of the collective bargaining agreements and for disciplinary actions. The process for resolving grievances by non-union employees is governed by the District Personnel Manual.</p>

				No changes to agency policies or procedures have resulted from any grievances received by the DCF&EMS.
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*The complaint filed before the PERB in FY 2017 was filed by two AFGE Local 3721 members against the local and national union; the Agency intervened as an interested party.

18. Please list and describe any ongoing investigations, audits, or reports on the agency or any employee of the agency, or any investigations, studies, audits, or reports on the agency or any employee of the agency that were completed during FY16 and FY17, to date.

Response:

Please see answer, below:

Date of Letter	Tracking Number	Topic
5/11/2016	CS-16-0006	Agency referral to OIG requesting investigation of alleged time & attendance fraud by employee.

Date of Letter	Tracking Number	Topic
11/28/2016	CS-16-0034	Agency referral to BEGA requesting investigation of alleged conflict of interest by employee.

19. Please describe any anticipated spending pressures for the remainder of FY17. Include a description of the pressure, the estimated amount, and any proposed solutions.

Response:

Please see table, below:

FIRE AND EMERGENCY MEDICAL SERVICES		
FY 2017 SPENDING PRESSURE LIST		
<u>As of January 31, 2016</u>		
DESCRIPTION	PROPOSED SOLUTION	AMOUNT
FEMS is projected to overspend its FY17 Local PS budget by \$1,995,405 due to Paid Family Leave (PFL) impacts on OT, which are projected to cost \$3.75M in mandatory backfill OT in the Operations Division (apparatus seats cannot go unfilled).	1. FEMS can withhold spending on a one-time enhancement to purchase Personal Protective Equipment (PPE) and reprogram these funds to OT. 2. FEMS can request additional budget authority in OT.	1,995,405.00
FEMS is projected to exceed budget for fleet maintenance and repairs by \$1,387,279 in FY17. This already factors in an expected \$600,000 of federal relief through the Emergency Planning and Security Fund (EPSF) which provides reimbursements for federal events.	FEMS requires additional Local budget authority for this.	1,387,279.00
TOTAL SPENDING PRESSURE		3,382,684.00

20. Please provide a copy of the agency's FY16 performance plan. Please explain which performance plan objectives were completed in FY16 and whether they were completed on time and within budget. If they were not, please provide an explanation.

Response:

Please see attachments for Question #20, the Department's FY 2016 Performance Plan and the Department's FY 2016 Performance Accountability Report.

21. Please provide a copy of your agency's FY17 performance plan as submitted to the Office of the City Administrator.

Response:

Please see the attachment for Question #21.

22. Please provide the number of FOIA requests for FY16 and FY17, to date, submitted to your agency. Include the number granted, partially granted, denied, and pending. In addition, please provide the average response time, the estimated number of FTEs required to process requests, the estimated number of hours spent responding to these requests, and the cost of compliance.

Response:

Please see answer, below:

ANNUAL FREEDOM OF INFORMATION ACT REPORTING

FY 2016 and FY 2017

PROCESSING OF FOIA REQUESTS

1. Number of FOIA requests received between October 1, 2016 and January 2, 2017 **1677**
2. Number of FOIA requests that ARE pending as of January 6, 2017 **23**
3. The average number of days unfilled requests have been pending before each public body as of September 30, 2016 **5**

DISPOSITION OF FOIA REQUESTS

4. Number of requests granted, in whole **1655**
5. Number of requests granted, in part, denied, in part **0**
6. Number of requests denied, in whole **3**
7. Number of requests withdrawn **6**
8. Number of requests referred or forwarded to other public bodies¹ **13**
9. Other disposition **0**

NUMBER OF REQUESTS THAT RELIED UPON EACH FOIA EXEMPTION

¹ This number only reflects the number of requests referred or forwarded to another public body as the only and final disposition of that request. The requests that are processed within the public body and resulted in a grant, denial or partial grant/denial as well as a referral are not included in this number.

10. Exemption 1 - D.C. Official Code § 2-534(a)(1)	2
11. Exemption 2 - D.C. Official Code § 2-534(a)(2)
12. Exemption 3 - D.C. Official Code § 2-534(a)(3)
Subcategory (A)	1
Subcategory (B)
Subcategory (C)
Subcategory (D)
Subcategory (E)
Subcategory (F)
13. Exemption 4 - D.C. Official Code § 2-534(a)(4)
14. Exemption 5 - D.C. Official Code § 2-534(a)(5)
15. Exemption 6 - D.C. Official Code § 2-534(a)(6)
Subcategory (A)
Subcategory (B)
16. Exemption 7 - D.C. Official Code § 2-534(a)(7)
17. Exemption 8 - D.C. Official Code § 2-534(a)(8)
18. Exemption 9 - D.C. Official Code § 2-534(a)(9)
19. Exemption 10 - D.C. Official Code § 2-534(a)(10)
20. Exemption 11 - D.C. Official Code § 2-534(a)(11)
21. Exemption 12 - D.C. Official Code § 2-534(a)(12)

TIME-FRAMES FOR PROCESSING FOIA REQUESTS

22. Number of FOIA requests processed within 15 days	1660
23. Number of FOIA requests processed between 16 and 25 days	2
24. Number of FOIA requests processed in 26 days or more	8
25. Median number of days to process FOIA Requests	11.2

RESOURCES ALLOCATED TO PROCESSING FOIA REQUESTS

26. Number of FTEs required to process requests **3**

27. Number of Hours Staff Devoted to Processing FOIA Requests **We do not track this information for every request. We do when we charge fees. Generally speaking, we have two employees who work on FOIA requests full time and one employee who works on FOIA requests part-time.**

28. Total dollar amount expended by public body for processing FOIA requests **See answer to question 27. The total for salaries for the 2.5 employees is \$187,110. For those requests where we charged fees, the total cost was \$8000.50.**

FEES FOR PROCESSING FOIA REQUESTS

28. Total amount of fees collected by public body for FY 2016 and FY 2017 **\$8,000.50**

PROSECUTIONS PURSUANT TO SECTION 207(d) OF THE D.C. FOIA

29. Number of employees found guilty of a misdemeanor for arbitrarily or capriciously violating any provision of the District of Columbia Freedom of Information Act **0**

23. Please provide a list of all studies, research papers, reports, and analyses that the agency prepared or contracted for during FY16 and FY17, to date. Please state the status and purpose of each. Please submit a hard copy to the Committee.

Response:

The Department prepared for or contracted for during FY 16 and FY 17 to date, the following studies, research papers, reports and analyses:

- The report of the Integrated Healthcare Collaborative, released on February 22, 2017. The purpose of this report is to make findings and recommendations on how to pave alternative pathways to more responsible and appropriate avenues of care for approximately 200 people who call 911 each day for non-emergency medical reasons. A copy is attached.
- The Leadership Development Plan, released by the Department on December 8, 2016, was the resulting report of a process that surveyed both labor and management to develop strong, innovative and diverse leaders. A copy is attached.
- The Department regularly analyzes performance data in the areas of response times, call volume, patient outcomes and other areas on its website at <https://fems.dc.gov/page/performance-measures>.
- The Department issues quarterly reports to the Council on implementation of the contract with AMR that provides ambulance transport of BLS EMS patients. Copies of the three reports issued thus far are attached.
- The Department issues an annual report on Discipline and Grievances to the Council. The latest report is attached.

- The Department contracted with BDA Global to conduct an assessment of the DC Port Region in order to better identify the gaps and needs for specifications relating to a new Fireboat I and marine fire unit. A final report is still being completed.
- DGS completed a cost estimate for development/construction of a new FEMS Fleet Maintenance Facility. This document is deliberative as the executive branch is still formulating its FY 2018 budget proposal.

Please also refer to the answer to Question 29 to see additional regular reporting done by the Department pursuant to statute and regulation.

24. Please separately list each employee whose salary was \$100,000 or more in FY16 and FY17, to date. Provide the name, position number, position title, program number, activity number, salary, and fringe. In addition, state the amount of any overtime or bonus pay received by each employee on the list.

Response:

Please see the attachment for Question #24.

25. Please list in descending order the top 25 overtime earners in your agency in FY16 and FY17, to date, if applicable. For each, state the employee's name, position number, position title, program number, activity number, salary, fringe, and the aggregate amount of overtime pay earned.

Response:

Please see the attachment for Question #25.

26. For FY16 and FY17, to date, please provide a list of employee bonuses or special award pay granted that identifies the employee receiving the bonus or special pay, the amount received, and the reason for the bonus or special pay.

Response:

For the answer please refer to the response we gave to your previous question, 4c, above.

27. Please provide each collective bargaining agreement that is currently in effect for agency employees. Please include the bargaining unit and the duration of each agreement.

Response:

Please see the attachment for Question #27.

28. If there are any boards, commissions, or task forces associated with your agency, please provide a chart listing the names, confirmation dates, terms, and wards of residence of each member. Include any vacancies. Please also attach agendas and minutes of each meeting in FY16 or FY17, to date, if minutes were prepared. Please inform the Committee if the board, commission, or task force did not convene during any month.

Response:

In addition to the below, please see the attachment for Question #28.

The Department is “associated with” many boards, commissions and task forces, however, it chairs only one – the Integrated Healthcare Collaborative (IHC). We only can provide the detailed information requested for the IHC. For the following boards and commissions that the Department is only a member of but does not chair, we respectfully ask that the Committee follow up with the agency that appoints or chairs the board or commission:

- Police and Fire Retirement Clinic (DCHR)
- Retirement Board (DCRB)
- EMS Advisory Committee (EOM)
- Arson Task Force (Federal ATF)
- Council of Governments and Committees (COG)
- Special Events Task Force (HSEMA)
- Child Fatality Review Committee (CFRC)
- Developmental Disabilities Fatality Review Committee (OCME)
- Domestic Violence Fatality Review Committee (OCME)
- Heroin Working Group (DOH)
- Risk Management Council (ORM)
- Criminal Justice Coordinating Council Psychoactive Substances Task Force (CJCC)

The Integrated Healthcare Collaborative (IHC) Task Force came together in April 2016 and met throughout the spring and summer to address the large percentage of calls to 911 for non-emergency medical care and transport to hospitals (48 percent at the time of dispatch and 72 percent transported). These types of transports overburden the EMS response network and reduce the availability of resources to respond to true emergencies. The recommendations in the IHC report seek to put the District on the path to solving this long-term problem in ways that will result in better outcomes for patients.

The IHC includes members representing each of the three Managed Care Organizations (MCO) (Amerihealth Caritas, Medstar Family Choice and Trusted), DC Primary Care Association, DC Hospital Association, Department of Health Care Finance, Department of Health, Executive

Office of the Mayor, DC Office of Unified Communications, DC Office on Aging and DC FEMS. Some of these groups rotate which staff attends the meetings, but the representatives generally are listed in the Attachment to Question 28. All of the listed members were appointed in April 2016, except for Joe Papariello, representing Local 36, James Betz from EMSAC, and the Emergency Medicine specialist, Dr. Ellen Dugan from Georgetown University School of Medicine, who were appointed in June after the Council's approval of the FY 2017 Budget Support Act of 2016. We do not have the addresses or wards of all of the members. There is one vacancy on the IHC, which is the seat reserved for a member of Local 3721. This union declined to participate in 2016.

29. Please list all reports or reporting currently required of the agency in the District of Columbia Code or Municipal Regulations. Provide a description of whether the agency is in compliance with these requirements, and if not, why not (e.g. the purpose behind the requirement is moot, etc.).

Response:

Please see the table, below:

STATUTES	REPORTING REQUIREMENT	COMPLIANCE
D.C. Official Code § 1-620.08	Each agency shall keep adequate records of all occupational accidents and illnesses occurring within the agency for proper evaluation and necessary corrective action and make statistical or other reports as the Mayor may require by rules and regulations.	YES
D.C. Official Code § 1-614.13	(a) Not later than January 1, 1997, and on January 15th in subsequent years, each agency of the District of Columbia government shall develop and submit to the Council of the District of Columbia a performance report covering all major programs of the agency. (b) The performance report shall indicate, for each performance measure stated in the previous fiscal year's performance plan, the actual level of performance as compared to the stated goal or objective for performance. The performance report shall also state the name and position of the management employee or employees most directly responsible for the achievement of each performance measure, and the immediate supervisor or superior of the management employee or employees.	YES
D.C. Official Code § 1-1162.25	(c) On or before April 15th of each year, each agency head shall designate the persons in the agency required to submit a confidential report by name, position, and grade level, and shall supply this list to the Ethics Board and the D.C. Ethics Counselor on or before May 1st of each year.	YES
D.C. Official Code § 2-218.53	(a) Each agency shall submit a quarterly report to the Department and to the District of Columbia Auditor within 30	YES

	<p>days after the end of each quarter, except for the 4th quarter report. The 4th quarter and annual report shall be submitted together. When submitting a quarterly report, the agency shall list each expenditure as it appears in the general ledger from the expendable budget of the agency during the quarter. For each expenditure, the report shall include:</p> <ol style="list-style-type: none"> (1) The name of the vendor from which the goods or services were purchased; (2) The vendor identification number; (3) A description of the goods or services provided; (4) Whether the vendor was a small or certified small business enterprise; (5) The funding source for the expenditure (local, federal, capital, or other); (6) The date of the expenditure; (7) The dollar amount of the expenditure; and (8) The percentage of the agency's total dollar amount of expenditures in the quarter to all small business enterprises and certified business enterprises. <p>(a-1) In addition to the report of prime contracting activity required by subsection (a) of this section, each agency shall also submit to the Department and the Office of the District of Columbia Auditor within 30 days of the end of each quarter, a report on a contract basis of payments made by beneficiaries to subcontractors that are certified business enterprises and such payments shall be reported against the amounts included in the approved detailed certified business enterprise subcontracting plan.</p> <p>(b) Each agency shall submit to the Department and the District of Columbia Auditor, within 30 days of the issuance of the Comprehensive Annual Financial Report, an annual report listing each expenditure as it appears in the general ledger from the expendable budget of the agency during the fiscal year which shall include:</p> <ol style="list-style-type: none"> (1) The information required to be included in the quarterly reports (with calculations for the fiscal year); (2) A description of the activities the agency engaged in, including the programs required by this part, to achieve the goals set forth in § 2-218.41; and (3) A description of any changes the agency intends to make during the succeeding fiscal year to the activities it engages 	
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	in to achieve the goals set forth in § 2-218.41.	
D.C. Official Code § 2-1704	(a) Except as provided in subsection (c) of this section, each agency shall transmit to the Library of Governmental Information at least 2 copies of each report, study, or publication prepared by the agency or independent contractor immediately after they have been issued. At least one copy of each report, study, or publication shall be made available to the public at the Library of Governmental Information.	No. Library of Governmental Information does not exist.
D.C. Official Code §5-401	<p>Within 4 months after the date of a contract awarded pursuant to subsection (b)(2) of this section, and quarterly thereafter, the Department shall submit a report to the Council that includes the following information:</p> <p>(1) Activity by the Department to educate the public on the proper use of emergency requests for service;</p> <p>(2) The number of Department employees hired after a contract award and their residency;</p> <p>(3) An evaluation of pre-hospital medical care and transportation fees considering the reasonableness of the fees, the public interest, and the persons required to pay the fee;</p> <p>(4) The number of ambulances added to the Department's frontline and reserve fleet after the date of a contract award, including whether these ambulances are replacing or supplementing the current fleet;</p> <p>(5) The number of emergency medical services personnel training hours provided, including all pediatric training conducted pursuant to a memorandum of understanding between the Department and the pediatric training entity;</p> <p>(6) The average time that the Department's ambulances remained out of service while waiting to transfer the care of a patient to a healthcare facility; and</p> <p>(7) The number of patients who used the Department's transport service twice or more during the reporting period, including the number of times the patient used transport services during the previous 12 months.</p>	YES
D.C. Official Code § 5-501.01	[T]he Chief of Police and the Fire Chief of the Fire Department shall select and report to the Mayor from time to time the names of privates and sergeants in each Department who by reason of demonstrated ability may be considered as possessed of outstanding efficiency, and the Mayor is authorized and directed to grant to not exceeding 10% of the authorized strength, respectively, of such privates and sergeants in each Department additional compensation at the	NO

	rate of \$5 per month; provided further, that the Mayor may withdraw such compensation at any time and remove any name or names from among such selections.	
D.C. Official Code § 5-655.02	<p>By January 31, 2018, and by January 31 of each subsequent year, the Department, in coordination with the Police and Fire Clinic, shall submit an annual report to the Council that contains the following information from the preceding calendar year:</p> <ol style="list-style-type: none"> (1) The total number of claims made by members in which a presumption was created under § 5-652; (2) The total number of claims made by EMS employees in which a presumption was created under § 5-652; (3) The total number of claims made by members in which a presumption was created under § 5-653; (4) The total number of claims made by EMS employees in which a presumption was created under § 5-653; (5) The total number of claims made by members in which a presumption was created under § 5-654; and (6) The total number of claims made by EMS employees in which a presumption was created under § 5-654. 	REPORTING REQUIREMENT NOT YET IN EFFECT
D.C. Official Code § 5-1032	<p>The Chief of Police and the Fire Chief shall, not later than January 15 of each calendar year, beginning in 2006, deliver a report to the Mayor and the Council concerning misconduct and grievances filed by or against members of their respective departments. The report shall contain:</p> <ol style="list-style-type: none"> (1) The number of individuals, of all rank and services, investigated and disciplined for misconduct, categorized by the nature of the misconduct allegations, the nature of those misconduct allegations that are substantiated, and the discipline given for substantiated allegations; and (2) The number of formal grievances filed by individuals, including complaints filed with each agency's Equal Employment Opportunity Officer, categorized by the nature of the grievance filed and the nature of those grievances that are substantiated. 	YES
D.C. Official Code § 6-751.05b	<p>(a)(1) No later than December 31st of each year, the Mayor shall provide to the Council an annual report on the smoke and carbon monoxide detector and battery program for the previous fiscal year.</p> <p>(2) The annual report on the smoke and carbon monoxide detector and battery program may be included in an annual report of the Fire and Emergency Medical Services Department</p>	The Department reports some of this information in the Annual Performance Plan. We will submit a full

	<p>if the annual report is issued by December 31st following the end of the fiscal year.</p> <p>(b) The annual report shall include the following information, pertaining to the fiscal year:</p> <p>(1) Number of smoke and carbon monoxide detectors installed;</p> <p>(2) Amount of monetary donations received;</p> <p>(3) Amount of in-kind donations received;</p> <p>(4) Number of hours contributed by Fire and Emergency Medical Services Department personnel in developing and implementing this program;</p> <p>(5) Statistics on the number of fires in the District, including information on the number of fires with no smoke detectors or less than fully functional smoke detectors; and</p> <p>(6) Additional information regarding the effectiveness of the program.</p>	report in 2017.
D.C. Official Code § 47-355.05	(a-1) Each Agency Financial Officer ("AFO") shall submit quarterly reports to the Chairperson of the Council committee that has purview over the AGO's agency. Each report shall include the agency's actual expenditures, obligations, and commitments, organized by source of funds, and compared to their approved spending plan. The report shall be accompanied by the AGO's analysis of spending patterns and of the steps taken to assure that spending remains within the approved budget.	YES
REGULATIONS	REPORTING REQUIREMENT	COMPLIANCE
1 DCMR § 413.4	<p>Each agency shall also maintain records permitting annual reporting of the following information regarding FOIA requests:</p> <p>(a) Total number of requests made to the agency;</p> <p>(b) The number of requests granted and denied, in whole or in part;</p> <p>(c) The number of times each exemption was invoked as the basis for non-disclosure;</p> <p>(d) The names and titles or positions of each person responsible for the denial of records and the number of instances each person was involved in a denial; and</p> <p>(e) The amount of fees collected, and the amount of fees for duplication and search waived by the agency.</p>	YES

1 DCMR § 413.5	On or before the 31st day of December of each year, each agency shall compile and submit to the Secretary its report covering the fiscal year concluded the preceding September 30th pursuant to the provisions of this section and on other matters relating to agency compliance with the terms of the Act.	YES
3 DCMR § 5704.2	On or before April 15 th of each year, each agency head shall designate the persons in the agency required to submit a confidential report by name, position, and grade level, and shall supply this list to the Ethics Board and the D.C. Ethics Counselor on or before May 1 st of each year. Notice to and designation of required FDS filing employees shall be done in a manner consistent with 6 DCMR § 1800.	YES
4 DCMR § 1611.2	After an initial compliance review in FY 2010, OHR shall determine each agency's compliance with the DCFMLA on a quarterly basis. Beginning with the first quarter in FY 2011, a quarterly assessment of the factors contained in § 1611.1 shall be conducted by each agency's director or his or her designee, and a report thereof shall be sent to OHR. OHR shall make an end of the fiscal year assessment of the quarterly reports and submit the results to the City Administrator.	We collect this information internally. In 2017 will provide OHR a full report.
6-B DCMR § 847	Each agency shall report to the personnel authority, in the manner and at such time as the personnel authority may prescribe, personnel information relating to positions and employees in the Career Service.	YES
6-B DCMR § 1810.4	For purposes of public reporting and confidential financial disclosures: (a) Each agency head shall provide to BEGA, no later than March 1st of each year, a list of all public officials within the agency, as defined by the Ethics Act. The list shall include the name, title, position, grade, home address, work email address (or personal email address if available and the employee no longer works for the agency), and work telephone number (or personal telephone number if available and the employee no longer works for the agency). (b) Each agency head shall identify any employee other than a public official, who advises, makes decisions or participates substantially in areas of contracting, procurement, administration of grants or subsidies, developing policies, land use planning, inspecting, licensing, policy-making, regulating or auditing, or acts in areas of responsibility that may create a conflict of interest or appearance of a conflict of interest as determined by the appropriate agency head. Advisory Neighborhood Commissioners shall also file the report required by this section.	YES

	<p>(c) On or before April 15th of each year, each agency head shall notify each designated person (“designees”) in the agency of their requirement to submit a confidential disclosure of financial information (“confidential report”) pursuant to Paragraph (a) of this subsection.</p> <p>(d) On or before May 1st of each year, each agency head shall supply the list of designees to the Office of Government Ethics.</p> <p>(e) Each designee shall file with their agency head a report containing a full and complete statement of the information required by D.C. Official Code § 1-1162.24 on or before May 15th of each year.</p>	
6-B DCMR § 1810.9	The agency head or his or her designee shall review each employee's confidential report and each supplementary statement and, on or before June 1st of each year, shall certify or otherwise report to the Office of Government Ethics, indicating whether or not designees have filed the required report, and if not, shall provide a list of those designees who have failed to submit the required report. This report shall include information about successful and pending designation appeals.	YES
7 DCMR § 2002.3	Each agency shall record and report all accidents involving fatalities, serious injuries or expensive property damage, estimated at one thousand dollars (\$1,000) or over. All accidents shall be verbally reported to the Office immediately.	YES
7 DCMR § 2002.4	A written report on a form prescribed by the Office shall be submitted within three (3) business days of each occurrence.	YES
7 DCMR § 2002.5	<p>Each agency shall submit the following safety progress reports to the office not later than the fifth (5th) day of each month:</p> <p>(a) Summary of injuries report;</p> <p>(b) Employee Safety Performance reports; and</p> <p>(c) Motor Vehicle Fleet Safety Performance report.</p>	YES
7 DCMR § 2002.6	Each agency shall submit an annual report to the Office on prescribed forms not later than January 15th, of each year.	YES
27 DCMR § 604.11	Each agency shall submit a quarterly report to the Commission on the status of its sheltered market procurement program, in accordance with the provisions of § 7(a)(3) of the Act, on forms to be provided by the Commission.	YES
27 DCMR § 833.2	Each agency shall submit quarterly reports on Department forms within thirty (30) days after the end of each quarter.	YES

29 DCMR § 504.6	<p>An emergency or temporary change of the medical director shall be reported as follows:</p> <p>(a) When an agency's medical director is unable to serve because of emergency circumstances, such as death or critical illness, the agency shall notify the Director within two (2) business days and shall further notify the Director upon naming a replacement; and</p> <p>(b) When there is a temporary change of less than one (1) year, such as for a military commitment, the agency shall notify the Director no later than fifteen (15) days after naming a replacement.</p>	YES
29 DCMR § 506.7	An Emergency Medical Services Agency, in addition to other applicable regulatory reporting requirements, shall notify the Director in writing of any diversion, loss, theft, or tampering with any controlled substance, medication delivery system, or other regulated medical device from the agency's facility or vehicle. Notification shall be made no later than seventy-two (72) hours after the discovery of the occurrence.	YES
29 DCMR § 507.7	An Emergency Medical Services Agency shall provide a roster showing each provider's name, address, e-mail address, NREMT certification number, and DOH certification number to the Director annually, as part of the agency's annual report, due no earlier than January 1 and not later than March 1 of each year.	YES
29 DCMR § 556.3	<p>556.3 Each Emergency Medical Services Agency shall compile and submit a written quality improvement plan, which the agency's medical director shall approve. The quality improvement plan shall:</p> <p>(c) Specify the method and manner to annually report to the Director on quality assurance issues;</p>	YES
29 DCMR § 557.1	Each Emergency Medical Services Agency shall file an annual report, due no earlier than January 1 and not later than March 1 of each year, which shall state the number EMS incidents to which the Emergency Medical Services Agency responded to in the prior calendar year and the number of ambulance collisions for the same time period.	YES
29 DCMR § 557.2	<p>Each of the following incidents shall be reported to the District EMS Officer no later than seventy-two (72) hours after discovery:</p> <p>(a) Unexpected loss of physical or mental function of the patient;</p> <p>(b) Administration of incorrect medication to the patient, regardless of the outcome;</p>	The Department reports most of this data. In 2017, we will make a full report to DOH.

	(c) Administration of an incorrect dose of medication to the patient, regardless of the outcome; (d) Termination of resuscitation in the field; (e) Pediatric cardiac arrest; (f) Invocation of a District EMS Comfort Care Order/Do Not Resuscitate Order; (g) Denial or refusal of transport to or by any patient with a Glasgow Coma Score of fourteen (14) or less at the time of denial or refusal; (h) An ambulance involved in motor vehicle collision while in service; (i) Positive results on an EMS provider drug test; and (j) Any incident that the Director has determined to threaten public safety.	
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30. Please list each contract, procurement, lease, and grant awarded, entered into, extended and option years exercised, by your agency during FY16 and FY17, to date. For each contract, please provide the following information, where applicable:

- a) The name of the contracting party;**
- b) The nature of the contract, including the end product or service;**
- c) The dollar amount of the contract, including budgeted amount and actually spent;**
- d) The term of the contract;**
- e) Whether the contract was competitively bid;**
- f) The name of the agency's contract monitor and the results of any monitoring activity; and**
- g) Funding source.**

Response:

Please see the table, below.

Contractor's Name	Product / Service	Contract Term	Contract \$	Amount Spent	Competitive Bid?	Contract Administrator /Monitor	Funding Source
Transportation Resource Assoc. (CW20928) (PO552145)	Rail Safety Consultation (Streetcar)	Apr-12-2016 – Apr-11-2017	\$416,400.92	\$67,782.82	Yes	AFC David Foust	Local
FAAC Incorporated	Driving Training	Sep-07-2016 –	\$313,985.54		No	BFC Michael Knight	NHTSA/ FHA

(CW43418) (PO549180) (PO554429)	Simulator (Upgrades)	Feb-28-2017		\$0 \$0			(thru DDOT)
AMR Mid-Atlantic (CW42166) (PO540911-V2)	Emergency Contract Third Party BLS Transport	Feb-12-2016 – Jun-12-2016	NTE \$1,000,000.00	\$3,000,000	No	AFC Edward Mills III	Local
AMR Mid-Atlantic (CW44175) (PO542068)	Emergency Contract Third Party BLS Transport	Jun-13-2016 – Oct-10-2016	NTE \$1,000,000.00	\$2,916,631.20	No	AFC Edward Mills III	Local
AMR Mid-Atlantic (CW46885) (PO554283)	Definitized Contract Third Party BLS Transport	Oct-11-2016 – Oct-10-2017	\$12,096,648.00	\$2,906,131.05	Yes	AFC Edward Mills III	Local
Fire & Rescue Products (CW39350) (PO537921-V2) (PO554426)	Amkus Extraction Equip. Svcs.	Nov-14-2016 – Nov-13-2017	NTE \$50,000	\$11,745.47 \$5,376.68	No	Jim Hanson	Local
Neal R. Gross & Company (CW41453) (PO536512) (PO551300)	Court Reporting	Jan-01-2017 – Dec-31-2017	\$30,000.00	\$12,465.00 \$12,267.00	Yes	AFC David Foust	Local
Arrow International (CW42661) (PO534671) (PO545974) (PO556263)	EZ-IO Intraosseous Needles	Dec-04-2015 – May-03-2016	\$137,500.00	\$137,500.00 \$96,250.00 \$93,500.00	No	Charity Keys	Local
American Bus. Supplies (CW42124) (PO530724) (PO533963) (PO541595) (PO541864) (PO550884) (PO555676) (PO555677)	Office Supplies	Oct-1-2016 – Sep-30-2017	\$200,000.00	\$99,996.50 \$56,564.30 \$3,679.90 \$24,083.00 \$69,934.24 \$63,690.00 \$0	Yes	Charity Keys	Local
Emergency 911 Security (CW43424) (PO549181)	Safety Cones & Vests	Apr-13-2016 – Sep-30-2016	\$33,492.00	\$33,486.88	Yes	BFC Michael Knight	NHTSA/ FHA (thru DDOT)
vTech Solutions (PO541530) (PO556987)	IT Support & Hardware	Apr-22-2016 – Apr-21-2017	\$33,250.00	\$33,250.00 \$6,763.70	Yes	Edward Leonard	Local
Purvis Systems (PO540385)	Telestaff (Consultation	Mar-28-2016 –	\$20,000.00	\$20,000.00	Yes	Edward Leonard	Local

(PO547144-V2))	Mar-27-2017		\$55,000.00			
Dutch Mill Catering (PO539812-V2)	SOD Lunches	Mar-15-2016 – Mar-14- 2017	\$30,000.00	\$8,814.75	No	EMT Amanda Davies	Local
Federal Resources Supply Company (CW44829) (PO543736) (PO555759)	Hazardous Material Equipment Replacement	Jun-17-2016 - Jul-1-2016	\$266,130.00	\$27,792.33 \$0	Yes	Amanda Davies	Local
Canon Solutions American Incorporated (CW42134) (PO535833-V3) (PO540082-V3) (PO544129)	Lease copiers, associated maintenance services and applicable accessories.	Mar-01-2016 - Feb-28 -2017	\$326,255.00	\$99,899.09 \$176,572.45 \$16,608.71	Yes - NIPA Cooperative Agreement	Rajinder Kaur	Local
Morris & McDaniel, Inc. (CW13190) (PO533497-V2)	Firefighter Promotional Exam	Dec-14 - 2014 - Dec-13-2015	\$190,750.00	\$190,750.00	Yes	DC Government (DMV)	Local
CHH Capital Tenant Corp. PO544298-V2)	FEMS Promotional Exam 2016	Jun-20-2016 - Jul-01-2016	\$266,130.00	\$259,557.83	Yes	Charity Keys	Local
Advanced Data Processing Inc. (Letter	Emergency Medical Services (EMS)	Oct-01-2015 – Mar-31-2016	\$980,000.00		Yes	Andrew Beaton	Local

Contract) (CW37995) (PO532376) (PO543804)	Transport Treatment billing and collection services.			\$980,000.00 \$886,585.07			
Advanced Data Processing Inc. (Base Year) (CW42156) (PO553162)	Emergency Medical Services (EMS) Transport Treatment billing and collection services	Apr-01-2016 – Mar-31- 2017	\$2,050,000.00	\$265,637.67	Yes	Andrew Beaton	Local
Advanced Data Processing Inc. (OY 1) (CW42156) (No PO – Waiting Council approval)	Emergency Medical Services (EMS) Transport Treatment billing and collection services	Apr-01-2017 – Mar-31- 2018	\$2,173,000.00		Yes	Andrew Beaton	Local
Municipal Emergency Services (Arlington County Contract #16- 064-SS) (PO531899) (PO532375-V3) (PO540079) (PO543979) (PO551220)	Mask Room	Oct-1, 2016 – Sept-30, 2020	\$303,196.80 \$100,000.00 \$16,580.00 \$28,853.25 \$58,000.00	\$258,727.62 \$99,942.44 \$16,580 \$28,853.25 \$54,821.99	COG Contract	David Foust	Local

(PO554506)			\$34,560.00	\$34,560.00			
(PO555651)			\$175,000.00	\$90,259.55			
Maryland Fire Equipment Corporation	Gear Cleaning and Repairs	Jun-11, 2015 – Dec-31, 2017			COG (Fairfax County – Contract#44 00005964)	David Foust	Local
(CW47516)							
(PO531698)			\$123,957.85	\$112,881.02			
(PO535486)			\$22,808.00	\$22,808.00			
(PO535527)			\$88,011.00	\$88,011.00			
(PO536045)			\$50,453.68	\$50,453.68			
(PO555506)			\$125,000.00	\$22,815.12			
(PO555576)			\$93,399.25	\$0			
(PO555577)			\$51,992.16	\$0			
(PO557889)			\$17,724.00	\$0			

31. Please provide a list of any additional training or continuing education opportunities made available to agency employees. For each additional training or continuing education program, please provide the subject of the training, as well as the number of agency employees that were trained.

Response:

Training and Continuing Education Activities:

Advanced Life Support (ALS) (Current):

- **Mandatory Baseline Certifications:** (Ongoing Initiative) All ALS providers are required to maintain Pediatric Advanced Life Support (**PALS**) and Advanced Cardiac Life Support (**ACLS**) certification as a condition of employment.

ALS and Basic Life Support (BLS) (Current):

- **EMS Module Program:** (Ongoing Initiative) Revised approach to the delivery of required continuing medical education (CME) as part of the National Registry and DC

DOH recertification process. Instead of the traditional 36-hour biannual block of CME, the Medical Director has created 4-hour clocks of rotating topical content that is structured to meet recertification requirements while simultaneously providing the flexibility to address urgent operational and CQI-driven topics. Because the modules are spaced out and delivered periodically (4 to 8 new modules per year) over the two-year recertification cycle, the knowledge base and psychomotor proficiency of the EMS providers is constantly enhanced and reinforced, with less erosion or deterioration in between CME sessions.

- **National Certification Courses** (Ongoing Initiative) FEMS selects gold-standard national certification courses to support the clinical knowledge base and proficiency of their ALS providers. Current initiatives underway include mandatory permanent certification in Pre-Hospital Trauma Life Support (**PHTLS**) and Advanced Medical Life Support (**AMLS**) for all ALS providers (both 16-hour initial classes, with 8-hour recertification every four years), and delivery of Pediatric Education for Pre-Hospital Providers (**PEPP**) (16-hours) and Geriatric Education for Emergency Medical Services (**GEMS**) (8-hours) for all ALS providers.

Advanced Life Support (ALS) (Planned):

- **Enhanced Pediatric Training:** (New Initiative) 8-hour clinical rotations at Children's National Medical Center (CNMC) under the supervision of the medical staff and faculty of CNMC: 4-hours participating in asthma treatment; 4-hours assisting in pediatric triage. Planned to run from March 1 through December 15, 2017.
- **Paramedic Grand Rounds:** (New Initiative) Rotating 4-hour symposiums to be conducted by the local medical schools/teaching hospitals. Four sessions per year: Planned to start in March 2017, with the first session (on sepsis) at Providence Hospital.
- **University Partnerships:** FEMS is leveraging the resources and expertise of this local Washington, DC medical school and teaching hospital by developing and delivering joint training initiatives. The first effort, during September 2016, saw the agency's ALS providers spend 8-hours in workshops with Howard University Hospital and Howard University Medical School clinicians and faculty, using the medical school's state-of-the-art simulation laboratories to review and enhance hands-on trauma management skills. Other partnerships will follow.

BLS providers (Planned):

- **Emergency Medical Technician (EMT) Certification Course:** (Ongoing Initiative) FEMS continues to deliver the 320-hour initial EMT certification course for new entry-level cadets and recruits, which includes National Registry and state (DC DOH) certification.

All provider levels, BLS and ALS (Planned):

- **Company-Based, Case-Based Education:** (New Initiative) 2-hour modules to be presented by supervisors at the station level, using a case-based discussion approach,

written by the Medical Director and informed by trends and key issues identified through the CQI process.

Driver Safety Training:

As an ongoing initiative to reduce motor vehicle collisions and improve responder safety, personnel in the Operations Division are provided with an intensive 4-hour driver training refresher module incorporating classroom, simulators, and hands-on work on the Training Academy's driving course. The curriculum is refreshed as each cycle is completed. For the period 06-09-2016 to 12-10-2016, **625** students participated in the training. The Department is in the process of upgrading its driver training simulators in order to bring even greater realism to this training effort.

Other ongoing training initiatives:

Every year, the Department sponsors several two-day courses from the National Fire Academy for local delivery. Upcoming scheduled events are:

- Strategy and Tactics for Initial Company Operations, April 24- 25, 2017
- Incident Safety Officer-August 7-8, 2017
- Health & Safety Officer-August 9-10, 2017
- EMS Functions in ICS-September 21-22, 2017

All Department operational personnel are required to complete mandatory annual continuing education and practical training in Infectious Disease Control and in Hazardous Materials Awareness and Operations (HazWoper). Personnel in the Special Operations Division maintain certifications and proficiency in technical areas including Confined Space Entry, High-Angle and Rope Rescue, Swiftwater Rescue, Building Collapse and Trench Rescue, Hazardous Materials Technician, and other disciplines.

The Department has completely revised and updated its management training curriculum for new supervisors (a two-week class titled Supervisor I) and completed delivery of the new curriculum to approximately fifty new officers and officer candidates on November 28—December 9, 2016 and February 6—17, 2017.

This summary highlights many key initiatives. Note, however, that due to the large volume of internal and external training that takes place on a daily basis, not all activities are mentioned or quantified.

32. Does the agency conduct annual performance evaluations of all its employees? Who conducts such evaluations? What steps are taken to ensure that all agency employees are meeting individual job requirements?

Response:

In FY16, the agency conducted performance evaluations of over ninety percent of its eligible employees who participate in the PeopleSoft Performance Management Program. Career Service, Management Supervisory Service and Excepted Service employees as well as uniformed employees in the rank of Battalion Fire Chief, Deputy Fire Chief, and Assistant Fire Chief are evaluated using the Performance Management Program.

There are five key parts to the evaluation process:

Reviewer

- Reviews and approves the official evaluation Supervisor.

Supervisor

- Creates official evaluation.
- Meets with employee to discuss evaluation.
- May acknowledge that the meeting to discuss evaluation was held.
- Completes official evaluation of employee.

Employee

- Completes self-evaluation.
- Meets with supervisor to discuss evaluation.
- Acknowledges that a meeting to discuss evaluation was held (HR Advisor).

HR Advisor

- Provides guidance on the application of the performance management policy.
- Provides technical assistance.
- Monitors agency's compliance with the District's performance management policy (Department of Human Resources).

Department of Human Resources

- Provides guidance on the application of the performance management policy.
- Provides technical assistance.
- Monitors compliance with the District's performance management policy.
- Moves reviewer approved evaluations to the year-end discussion step.

Mid-Year Progress discussion is a phase that should be used to ensure individuals are meeting job requirements.

Sworn members are evaluated by their company officers annually by January 11th for the previous calendar year. The evaluations are conducted based on five performance factors, seven behavioral traits and five supervisory factors that are important in the performance of the employee's job. Supervisor factors are used only for officers.

AGENCY OPERATIONS QUESTIONS (31)

- 1. Please describe any initiatives that the agency implemented in FY16 or FY17, to date, to improve the internal operations of the agency or the interaction of the agency with outside parties. Please describe the results, or expected results, of each initiative.**

Response:

In addition to the below, please see the attachment for Question #1 (OPS).

Please refer to the Department's answer to Question #20 in the General Questions, which attaches our FY 2016 and FY 2017 performance plans and our FY 2016 Performance Accountability Report (PAR). The FY 2016 PAR describes the results of the FY 2016 agency initiatives. The FY 2017 performance plan describes the expected results of FY 2017 initiatives. In addition to these documents, please see the above referenced attachment for a recent "Message to the Department on EMS from Chief Dean," that discusses EMS initiatives, specifically.

- 2. What are the agency's top five priorities? Please explain how the agency expects to address these priorities in FY17.**

Response:

The following are the top five priorities from the Department's FY 2017 Performance Plan and information on how the Department will address these priorities:

Continue reform of EMS delivery services with new third party ambulance service contract and additional, improved training. During FY 2017, the Department will award a contract for long term third party ambulance service for low-level, noncritical medical calls. Additionally, the volume and quality of firefighter, emergency medical technician and paramedic training will be increased by moving from biannual classroom "cramming sessions" for recertification to regular team-based sessions that are CQI-Informed and emphasize hands-on skills. FEMS will also work to partner with universities and hospitals to provide more effective training.

Reduce demand for EMS by diverting repeat or nonemergency patients. During FY 2017, the Department will plan, and contingent on funding, will begin implementation of the recommendations of the Integrated Healthcare Collaborative. These recommendations include strategies to educate and divert low acuity 911 callers to alternative transportation, and to connect them to nonemergency comprehensive primary care.

Increase dispatching and resource allocation efficiency. During FY 2017, in partnership with the Office of Unified Communications, the Department will continue to review and revise its dispatch protocols so that the right resource is dispatched to the right patient at the right time.

The ultimate goal is to preserve resources by decreasing the number of units that currently respond to low-level, noncritical calls, and to preserve ALS resources for only the most critical calls.

Increase availability of fleet apparatus through additional staffing resources and advanced training and use of predictive scheduling and maintenance. During FY 2017, the Department will apply predictive approaches and utilize advanced preventative maintenance techniques to increase fleet apparatus availability. Workforce teams will increase the utilization of the FASTER management software and receive enhanced certifications and training on scheduling, tracking, and reporting on fleet readiness and maintenance. Additional staff will be acquired by filling existing vacancies and a “dedicated” service lane will be created exclusively for preventative maintenance and inspections.

Improve the evaluation of "turnout times" measures at the Battalion and Company level. During FY 2017, the Department will improve the evaluation of emergency response times by increasing the frequency of “Turnout time” (the time between actual alarm time at response facilities and units and the beginning of travel time to incident) data analysis and availability to managers at the Battalion and Company level, with the goal of improving turnout times under the National Fire Protection Association (NFPA) Standard 1710.

3. Please list each new program implemented by the agency during FY16 and FY17, to date. For each initiative please provide:

- a) A description of the initiative;**
- b) The funding required to implement to the initiative; and**
- c) Any documented results of the initiative.**

Response:

Please refer to the answer to Question 1(OPS). The Department does not quantify the cost of most of its initiatives, although we know that the cost of the AMR is initiative is \$12 million annually.

4. How does the agency measure programmatic success? Please discuss any changes to outcomes measurement in FY16 and FY17, to date.

Response:

The agency measures its programmatic success in a variety of ways. It uses data to measure outcomes for most initiatives, and most of these outcome measures are included in the Department’s Key Performance Indicators (KPI) data. The Department’s leadership team reviews KPI data on a quarterly basis. We review other outcome data on a monthly basis, depending on priority and the availability of data. We also measure success through regular meetings with our mid-level managers and employees, to get feedback on how initiatives are

going, whether they are working and whether they can be improved. We have town hall meetings for the same purpose once or twice a year. We also use employee surveys to gauge the impact of our initiatives, and patient surveys to evaluate the quality of care we provide EMS patients.

In FY 2016, a major change in outcome measurement was that the Department started using NFPA response time measures for our response time KPIs. We also started measuring patient outcomes and the quality of patient care as part of our agency performance plan for the first time. The main change to outcome measurement in FY 2017 will be an expansion of our measurement of patient outcomes through data sharing with hospitals. This will expand our data set on patient outcomes beyond just what we are able to measure through our Department patient care reports, and beyond CARES data, which the Department has used to measure cardiac arrest survival rates for several years.

5. Please list the task forces and organizations of which the agency is a member.

Response:

Please see the answer to General Question #28.

6. Please explain the impact on your agency of any legislation passed at the federal level during FY16 and FY17, to date, which significantly affected agency operations. If regulations are the shared responsibility of multiple agencies, please note.

Response:

The Department is not aware of the existence of any legislation passed at the federal level during FY16 and FY17, to date, that has significantly affected agency operations.

7. Please describe any steps the agency took in FY16 and FY17, to date, to improve the transparency of agency operations.

Response:

The Department took several steps to improve transparency of agency operations in FY 16 and FY 17, to date. First, we improved the Department website to update outdated information, make the content more accessible and to add three new sections: a Performance Measures section that publishes data on call volume, response times and patient outcomes; a DCFEMS At Work section that includes media reports highlighting the Department's work on a regular basis; and a fire safety and education section. Second, under the leadership of our new Communications Chief, our Public Information Office (PIO) improved relations with local media by being more responsive and by providing information about daily incidents and the Department's work in real time. Since spring 2016, our Twitter following has increased from 24,000 followers to over

47,000 followers. Third, we improved internal communications through the creation of our *On Scene* newsletter, the launch of a new intranet site, the use of employee surveys, and the hosting of regular town hall meetings. These internal communications strategies are designed to keep our employees informed of the direction, goals and initiatives of the Department.

8. Please identify all electronic databases maintained by your agency, including the following:

- a) A detailed description of the information tracked within each system;**
- b) The age of the system and any discussion of substantial upgrades that have been made or are planned to the system; and**
- c) Whether the public can be granted access to all or part of each system.**

Response:

Please see the table, below.

DATABASE	Description	Age (approximate in years)	UPGRADES	Public Access
SafetyPad EPCR	This database is used for tracking electronic patient care reports (EPCRs).	10	We are fully upgrading this database to the newest version that will be managed by the vendor in the Cloud.	no
Zoll Fire RMS	This database is used for tracking Fire reporting, building inspections, and fire investigations.	12	We are fully upgrading this database to a different product that will be managed by the vendor in the Cloud.	no
Telestaff	This database is used for automated shift fulfillment when we have a shift vacancy.	8	We are fully upgrading this database to the newest version that will be managed by the vendor in the Cloud.	no
Overtime tracker	Used to track daily overtime	3	We hope to decommission this app in FY17 by enhancing our real-time overtime reporting in Telestaff	no
Juvenile Fire Setters	Used to track activities and outreach of Juvenile Fire Setters	4	no upgrades planned	no
Sisense	This is the data analysis tool for the agency.	2	no upgrades planned	no

Sharepoint	This was just launched at the end of FY16 as our intranet. We made it available to FEMS staff outside the DCGOV network, so the long standing request for home access to orders and training manuals could be resolved.	1	No immediate upgrade plans. We are using the most recent version	no
DAPPR	DAPPR is a web based platform that we customize for different functions in the agency, for example, fleet and supplies.	3	This application goes thorough regular upgrades and enhancements.	no
1-2-3 forms	This is used for departmental form creation	2	No upgrades planned	no
SCBA	This is used for tracking testing of self-contained breathing apparatus	5	We are fully upgrading this with a new server, and moving it to a networking solution.	no
Uniflow	This software is used for tracking printer/imaging usage in the agency and for ensuring only credentialed users are printing or copying.	1	No upgrades planned	no

9. Please provide a detailed description of any new technology acquired in FY16 and FY17, to date, including the cost, where it is used, and what it does. Please explain if there have there been any issues with implementation.

Response:

Please see the table, below.

FY16	Cost	Where used	What it does	Issues with Implementation
Printers	\$205,000.00	Entire Agency	We upgraded all imaging equipment in the agency, and added "follow me" printing, along with auditing of printer usage.	no

Sisense	\$17,732.00	Data Team	We purchased this business intelligence software to better analyze our response time data.	no
Intranet	\$48,000.00	Entire Agency	This project upgraded our intranet site to make info more user-friendly and available to staff.	no
AED Tracking	\$37,282.00	Public	This software is used to 1) license AEDs and track maintenance 2) Alert the public when an event could benefit from a nearby AED 3) tell OUC call takers there is an AED nearby.	no
Fire Operations Center Upgrades	\$28,932.50	Station 2	This moved some networking equipment into a separate climate controlled cabinet, as well as added some wiring to expand the space available in the Fire Ops Center.	no
FY17	Cost	Where used	What it does	
EPCR and Tablet replacement	\$0.00	Entire Agency	We are upgrading all tablets and software used for patient care to Android tablets. The costs for this are included as part of our medical billing contract.	in process
Tablet Installation	\$42,000.00	Entire Agency	Installation of the mounts for the EPCR and tablet replacement.	in process
Fire RMS	\$125,000.00	Entire Agency	This software is used for inspections, fire incident reporting, and investigations. We will be replacing it with a more up-to-date cloud software app. The current app in use is more than 10 years old.	in process
Telestaff	\$15,000.00	Entire Agency	We are replacing our version of Telestaff to a cloud version that will resolve frequent outages.	in process
FY17	Cost	Where used	What it does	
Fire Operations Center Upgrades	\$55,000.00	Station 2	This further expanded the footprint and capabilities of the Fire Ops Center, as well as replaced some broken and out of warranty equipment. It was paid for with Inauguration funding.	no
Office 365	\$131,724.00	Entire Agency	OCTO has asked all agencies to upgrade to Office 365.	in process

Fleet Security Cameras	\$25,000.00	Apparatus division	We upgraded the non-working closed circuit television cameras at the apparatus division.	no
Fleet rewiring	\$35,200.00	Apparatus division	Rewiring site to accommodate new employees and extra workstation. DCNet provided a no-cost upgrade of site equipment.	no

10. Please provide the number of members currently under investigation for serious misconduct.

Response:

Currently: 12 open cases under investigation.

11. Please provide a breakdown of personnel by division according to gender and race/ethnicity.

Response:

Please see the table, below.

Division	BF	BM	HF	HM	WF	WM	Other Female	Other Male	N/A Female	N/A Male	Total
Fire Prevention	21	26		2	1	10			1		61
Fleet Division	5	28		1		4					38
Human Resources/Compliance	8	3									11
IAD	2	1									3
IT Division	2	2			1	2		1			8
MSO	1	1				1					3
Office of Professional Standards		3				2					5
Office of the Fire Chief	10	3	1		1	6		1			22
Office of the Medical Director	4	1	1	1		1			1		9
Operations Division	134	649	6	26	27	821		7	2	26	1698
Property Division	4	12	1			1					18
Public Information	1	2		1	2						6
Risk Management					1	1					2
Training Division	9	29	1	2		7				2	50
Total	201	759	10	33	33	856	0	9	4	28	1933

a) How many women currently hold the rank of captain or above?

Response:

Please see table below as of 02/09/2017 (Per PeopleSoft Reporting)

Fire Captain	Fire Captain Paramedic	Battalion EMS Captain
1	2	11

12. For each month during FY16 and FY17, to date, please provide the attrition rate of sworn personnel. Please also provide the following:

- a) The number of paramedics who left the agency for any reason, by quarter;**
- b) The number of departures, grouped by reason (e.g., retirement, termination, left for another Fire/EMS Department, etc.); and**
- c) Any strategies the agency has implemented to address attrition.**

Response:

For Attrition; please see table below as of 02/09/2017 (Per PeopleSoft Reporting Avg. 16 month period):

Month/Year	Single Role	Cadet	Firefighter EMT/PM/Tech	Sergeant through Captain	Battalion Chiefs and Above	Totals
OCT 15	0	0	7	2	1	10
NOV 15	0	0	2	1	0	3
DEC 15	0	0	4	4	0	8
JAN 16	0	0	6	6	0	12
FEB 16	1	0	3	3	0	7
MAR 16	0	0	5	0	1	6
APR 16	0	0	4	0	1	5
MAY 16	0	0	2	1	1	4
JUN 16	0	0	5	1	2	8
JUL 16	0	0	8	1	0	9
AUG 16	0	1	1	2	0	4
SEP 16	0	0	4	1	1	6
OCT 16	0	0	2	1	1	4

NOV 16	1	0	3	2	0	6
DEC 16	2	0	2	1	0	5
JAN 17	0	0	6	4	1	11
Total	3.7%	.9%	59.2%	27.7%	8.3%	99.8%

For 12a; see table, below:

Month/Year	Single Role	Cadet	Firefighter EMT/PM/Tech	Sergeant through Captain	Battalion Chiefs and Above	Totals
OCT 15	0	0	7	2	1	10
NOV 15	0	0	2	1	0	3
DEC 15	0	0	4	4	0	8
JAN 16	0	0	10	3	0	13
FEB 16	1	0	3	3	0	7
MAR 16	0	0	5	0	1	6
APR 16	0	0	4	0	1	5
MAY 16	0	0	2	1	1	4
JUN 16	0	0	5	1	2	8
JUL 16	0	0	8	1	0	9
AUG 16	0	1	1	2	0	4
SEP 16	0	0	4	1	1	6
OCT 16	0	0	2	1	1	4
NOV 16	1	0	3	2	0	6
DEC 16	2	0	2	1	0	5
JAN 17	0	0	6	4	1	11
Total	4	1	64	30	9	109

For 12b; see table, below:

Position/Rank	Resignation	Retired	Terminated	Other	Total
Assistant Fire Chief					0
Battalion EMS Captain	1	3			4
Battalion Fire Chief		6			6
Cadet	1				1
Captain		7			7
Captain Paramedic		1			1
Deputy Fire Chief		2			2
EMT			1		1

Firefighter EMT	9	11	7	1	28
Firefighter Paramedic	5		1		6
Firefighter Paramedic Tech		1			1
Firefighter Technician	2	21			23
Lieutenant		14		1	15
Lieutenant Paramedic	2				2
Paramedic	2	1			3
Sergeant		4			4
Sergeant Paramedic					0
Fire Inspector		4			4
Marine Pilot		1			1
Total	22	76	9	2	109

For 12c; see answer, below:

The Department is continuing to use strategies to retain employees that we started last year. First, we are aggressively hiring and adding resources to the Department to make employees' workloads more manageable. We have made progress in this area with the addition of AMR, particularly for BLS. Second, we have worked with both unions to implement changes that they believe will improve their work conditions. As examples, we have worked to decrease continuation of duty over multiple shifts, we have made efforts to be more consistent and transparent in hiring for overtime details, we have changed the shift schedule for members of Local 3721, and we are starting a new pilot program to staff medic units differently, working with Local 36. We have also worked to improve transparency in our operations, as described in response to Operations question 7. Finally, we have focused our long-term strategies on issues that we have found to be drivers of employee burn-out and attrition. For example, we recently published our Leadership Development Plan to support the development of stronger, more well-rounded leaders, and we published the Integrated Healthcare Collaborative report to create alternative pathways to medical care for non-emergency callers to 9-1-1.

13. Please describe the agency's efforts to decrease reliance on overtime.

Response:

The Department's leadership team and AFO have spent the last few months analyzing the drivers of overtime in the agency. The primary drivers are structural: Paid Family Leave (PFL) and the need to fill every seat during every shift on FEMS apparatus. In 2014, the Council adopted legislation expanding the paid family leave PFL benefits of District government employees. This legislation has had a significant impact on the amount of PFL used by FEMS employees. In FY 2014, Department employees used an average of four hours of family leave per month. In FY 2015, this number skyrocketed to an average of 3,093 hours per month. In FY 2016, the number rose to 5,397 hours per month.

Unlike other agencies in the District, when FEMS operations employees go out on PFL, each vacated apparatus seat must be backfilled on overtime at 1.5x pay. The Department never received additional overtime funding for PFL after the legislative changes, and in FY16 spent \$3.4 million on backfilling seats for PFL absences. Another driver of overtime in FY 2016 was the District's increased call volume, which required the Department to staff power shift units to supplement its regular number of EMS units. This type of spending had been reduced since the Department entered into a contract with AMR, but not eliminated due to the need to occasionally adjust resources based on geographic or seasonal need.

Another challenge in controlling overtime is that the IT tools at the Department's disposal to track overtime hours – PeopleSoft and Telestaff – do not track overtime at a granular enough level for management to determine what the smaller drivers of overtime are, beyond the large structural drivers described above. This challenge is the current focus of management; the goal is to improve these tools and the Department's management of them so that we can better understand where we are using overtime, which will allow us to impose improved greater controls where necessary.

14. How did the agency collect Emergency Medical Services (EMS) fees in FY16? Will this plan be modified in FY17?

- a) Please provide the total amount of EMS fees collected in FY16 and FY17, to date.**
- b) How many times in FY16 and FY17, to date, did the agency collect EMS fees?**
- c) Please provide the total amount of EMS fees that the agency failed to collect in FY16.**

Response:

The Department continues to use a contracted ambulance billing service for collecting EMS fees. The contractor is paid on a percentage basis of ambulance charges collected. The Department does not anticipate modifying this plan during FY 2017.

- a) The total amount of EMS fees collected (“Net Collections”) during FY 2016 (10/1/2015 to 9/30/2016) was \$25,355,288.37. The total amount of EMS fees collected (“Net Collections”) during Q1 of FY 2017 (10/1/2016 to 12/31/2016) was \$10,236,430.78.
- b) For the 119,231 patient accounts with dates-of-service between 10/1/2015 and 9/30/2016 (FY 2016), the Department's ambulance billing contractor received full or partial payment on 82,569 accounts (as of 2/9/2017). For the 27,917 patient accounts with dates-of-service between 10/1/2016 and 12/31/2016 (FY 2017), the Department's ambulance billing contractor received full or partial payment on 15,658 accounts (as of 2/9/2017).
- c) For the 119,231 patient accounts with dates-of-service between 10/1/2015 and 9/30/2016 (FY 2016), the Department's ambulance billing contractor processed and billed \$56,914,109.28 in EMS fees (“Gross Charges”) as of 2/9/2017. Mandated “Contractual Adjustments” (including fee reductions for “allowable” charges to Medicare, Medicaid, and other government insurance programs or plans) totaled \$16,672,018.93, resulting in a “Net

Charges” balance of \$40,242,090.35. Of this amount, \$27,021,507.64 has been collected (“Net Collections”) as of 2/9/2017. An additional \$505,792.28 in “Net Charges” was “written off” (as authorized by Department billing policy), leaving \$12,714,790.43 in currently unpaid but still “due and owing” charges.

Information reported in responding to these questions was provided by the Department’s ambulance billing contractor’s patient account management system.

15. With regard to the agency’s fleet, please respond to the following:

a) In table format, give the number of each type of vehicle owned and used.

Response:

Please see the table, below.

Asset Description	Numbers	Asset Description	Numbers	Asset Description	Numbers
ADMIN. VEHICLES	4	HEAVY DUTY TRUCK, OVER 25,000 LBS	4	1/4 TON COMPACT PICKUP TRUCK	1
TRANSPORT VEHICLES	106	LIGHT TRUCK 0-6000 LBS	11	HALF TON CREW CAB	14
COMPACT, HYBRID	2	MD TRUCK 6,000 TO 25,000 LBS.	15	1 TON VAN/CARGO	8
SHOW PIECES	2	MINI VAN CARGO	2	FORK LIFT	4
MCU-COMMAND BUS	4	PUMPER	58	SPORT UTILITY VEHICLE	12
1 TON UTILITY VAN	4	GOLF CART: FOUR WHEELED	12	LIGHT TOWER/UTILITY TRAILER	6
AERIAL LADDER	27	SEDAN FULL SIZE	25	PASSENGER VAN	3
COMMAND VEHICLE	33	TRAILER MOUNTED: CONSTRUCTION	3	WRECKER	2
FOAMING UNIT	4	TRAILER MOUNTED: MESSAGE\ARROW	11	TOTAL	387
HD RESCUE TRUCK 40,000 LBS.	8	OFF ROAD CONSTRUCTION: TRACTOR	2		

b) As an attachment and in table format, list all emergency response apparatus (including Battalion Chief and EMS Supervisor “buggies”) in the agency (NOTE: please do not include leased vehicles). Provide a brief description of the vehicle

(e.g., Engine-22, Ambulance 9, etc.), the model and year of the vehicle, and whether the vehicle is in regular operations or part of the reserve fleet.

Response:

Please see the tables, below. The first table included is a reference key for Unit # types.

Acronym	Definition
A	Ambulance
AD	Apparatus Division
AFCEMS	Assistant Fire Chief EMS
AFCOPS	Assistant Fire Chief Operations
AIR	Air Breathing Unit
BFC	Battalion Fire Chief
CISU	Command Incident Support
DFCEMS	Deputy Fire Chief EMS
E	Engine
EMS	Emergency Medical Support
FB	Fire Boat
FC	Fire Chief
FCU	Fire Command Unit
FMU	Foam Unit
FU	Foam Unit
HAZ	Hazmat
LUMBER	Lumber Truck
M	Medic
MAB	Mask Causality Bus
OPS	Operation
Radio	Radio
Reserve	Reserve
RS	Rescue Squad
RS-res	Rescue Squad Reserve
SAFO	Safety Officer
SOP	Special Operation
SPEV	Special Events
T	Truck
TA	Training Academy
TAU	Twin Agent Unit
Warehouse	Warehouse

NOTE: Number after acronym corresponds to assignment location.

Asset #	Unit #	License	Serial Number	Year	Make	Class
128	E34	GT4655	4EN5AAA83Y1001937	2000	E-ONE	FIRE UNIT, PUMPER [7PFF]
130	E53	GT4762	1F9EU28T4YCST2098	2000	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
131	E54	GT4761	1F9EU28T1YCST2107	2000	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
132	E52	GT4760	1F9EU28T0YCST2101	2000	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
134	E64	GT4758	1F9EU28T8YCST2105	2000	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
136	E80	DC1979	1F9EU28T22CST2107	2002	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
137	E61	DC1980	1F9EU28T22CST2110	2002	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
139	E74	DC1982	1F9EU28T82CST2113	2002	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
140	E73	DC1983	1F9EU28TX2CST2114	2002	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
142	E76	DC2214	1F9EU28T92CST2135	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
143	E89	DC2215	1F9EU28T92CST2136	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
144	E65	DC2216	1F9EU28T02CST2137	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
145	E63	DC2217	1F9EU27T72CST2138	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
146	E5	DC2430	4P1CT02X73A002946	2003	PIERCE	FIRE UNIT, PUMPER [7PFF]
147	E29	DC2429	4P1CT02X93A002947	2003	PIERCE	FIRE UNIT, PUMPER [7PFF]
148	E56	DC2428	4P1CT02XO3A002948	2003	PIERCE	FIRE UNIT, PUMPER [7PFF]
149	E9	DC2427	4P1CT02X23A002949	2003	PIERCE	FIRE UNIT, PUMPER [7PFF]
150	E65	DC2426	4P1CT02X53A002962	2003	PIERCE	FIRE UNIT, PUMPER [7PFF]
151	NA	DC2433	4P1CT02S23A003023	2003	PIERCE	FIRE UNIT, PUMPER [7PFF]
152	E85	DC2489	1F9EU28TX3CST2034	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
153	E51	DC2491	1F9EU28T33CST2036	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
155	E86	DC2490	1F9EU28T93CST2039	2003	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
156	E6	DC3718	1F9EG28T44CST2135	2005	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
157	E83	DC3719	1F9EG28T64CST2136	2005	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
158	E35	DC3714	1F9EG28T74CST2131	2005	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
159	E87	DC3717	1F9EG28T24CST2134	2005	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
160	E81	DC3716	1F9EG28T04CST2133	2005	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
161	E17	DC3715	1F9EG28T94CST2132	2005	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
162	E71	DC6141	1F9EG28T36CST2095	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
163	E26	DC6142	1F9EG28T86CST2111	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
165	E23	DC6143	1F9EG28TX6CST2112	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
166	E24	DC6144	1F9EG28T16CST2113	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
167	E14	DC6145	1F9EG28T26CAT2118	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
168	E7	DC6146	1F9EG28T26CST2119	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
169	E4	DC6147	1F9EG28T46CST2123	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
170	E8	DC6148	1F9EG28T66CST2124	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
171	E27	DC6149	1F9EG28T86CST2125	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
172	E32	DC6150	1F9EG28TX6CST2126	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
173	E28	DC5552	1F9EG28T16CST2127	2006	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
174	E30	DC5546	1F9EW28T48CST2001	2008	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
175	E18	DC9035	1F9EW28T68CST2002	2008	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]

176	E66	DC9036	1F9EC28T08CST2005	2008	SEAGRAVE	FIRE UNIT, PUMPER [7PFF]
177	E3	DC8382	4P1CA01E8BA011711	2011	PIERCE	FIRE UNIT, PUMPER [7PFF]
178	E11	DC8424	4P1CA01E1BA011565	2011	PIERCE	FIRE UNIT, PUMPER [7PFF]
179	E12	DC8383	4P1CA01EXBA011712	2011	PIERCE	FIRE UNIT, PUMPER [7PFF]
180	E16	DC8425	4P1CA01E1BA011566	2011	PIERCE	FIRE UNIT, PUMPER [7PFF]
181	E19	DC8426	4P1CA01E1BA011567	2011	PIERCE	FIRE UNIT, PUMPER [7PFF]
182	E21	DC8384	4P1CA01E1BA011713	2011	PIERCE	FIRE UNIT, PUMPER [7PFF]
183	E1	DC10760	4P1CA01D5EA014481	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
184	E2	DC10761	4P1CA01D7EA014482	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
185	E10	DC10763	4P1CA01D9EA014483	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
186	E13	DC10762	4P1CA01D0EA014484	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
187	E20	DC10764	4P1CA01D2EA014485	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
188	E22	DC10783	4P1CA01D4EA014486	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
189	E15	DC10794	4P1BAHGF5FA014694	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
190	E25	DC10695	4P1BAHGF7FA014695	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
191	E31	DC10696	4P1BAHGF9FA014696	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
192	E33	DC10697	4P1BAHGF0FA014697	2015	PIERCE	FIRE UNIT, PUMPER [7PFF]
301	TW-3	DC1392	1F9H838J93CST2015	2003	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
303	T4	DC3713	1F9FG38T44CST2128	2005	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
304	T42	DC5551	1F9FW38T16CST2108	2006	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
305	T41	DC5589	1F9FW38T26CST2120	2006	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
306	T46	DC5547	1F9FW38T87CST2155	2007	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
307	T16	DC5548	1F9FW38T97CST2164	2008	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
308	T2	DC7766	1F9FU38T79CST2074	2009	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
309	T8	DC7765	1F9FU38T89CST2083	2009	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
310	T11	DC7884	1F9FU38T7ACST2077	2010	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
311	T12	DC8504	1F9FU38T5ACST2076	2010	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
312	T10	DC7884	1F9FU38T7ACST2080	2010	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
313	T17	DC7885	1F9FU38T9ACST2081	2010	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
314	T5	DC8629	1AFFARDG7DE1A1240	2014	SMEAL	FIRE UNIT, AERIAL LADDER [7FLI]
315	T15	DC11247	1F9FU38T6ACST2071	2010	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
316	T14	DC11282	4S7AU2E9XEC079256	2014	SPARTAN	FIRE UNIT, AERIAL LADDER [7FLI]
317	T6	DC11284	4S7AU2E91EC079257	2014	SPARTAN	FIRE UNIT, AERIAL LADDER [7FLI]
318	T9	DC11283	4S7AU2E91FC079440	2015	SPARTAN	FIRE UNIT, AERIAL LADDER [7FLI]
319	T7	PENDING	4S7AU2E93FC079441	2015	SPARTAN	FIRE UNIT, AERIAL LADDER [7FLI]
320	T13	PENDING	4S7AU2E95FC079442	2015	SPARTAN	FIRE UNIT, AERIAL LADDER [7FLI]
371	T48	No Tag #	4P1CT02591A001444	2000	PIEARCE	FIRE UNIT, AERIAL LADDER [7FLI]
389	Reserve	No Tag #	1F9F038T8WCST2012	1998	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
391	T44	No Tag #	1F9F038T8WCST2026	1998	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
392	T45	GT4658	1F9F038T8YCST2045	1999	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
393	T43	GT4657	1F9F038T9YCST2040	1999	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
395	T34	DC0613	1F9F038T31CST2007	2000	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
398	T40	DC2432	1F9F038T73CST2014	2003	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]

399	T47	DC2431	1F9F038T43CST2018	2003	SEAGRAVE	FIRE UNIT, AERIAL LADDER [7FLI]
501	A27	DC10614	1HTMYSKM0FH585777	2015	INTERNATIONAL	AMBULANCE [AMBU]
502	A32	DC10615	1HTMYSKM2FH585778	2015	INTERNATIONAL	AMBULANCE [AMBU]
503	M7	DC10616	1HTMYSKM4FH585779	2015	INTERNATIONAL	AMBULANCE [AMBU]
504	M33	DC11306	1HTMNMMM2GH748481	2016	INTERNATIONAL	AMBULANCE [AMBU]
505	M31	DC11305	1HTMNMMM2GH748478	2016	INTERNATIONAL	AMBULANCE [AMBU]
506	M5	DC11304	1HTMNMMM0GH748480	2016	INTERNATIONAL	AMBULANCE [AMBU]
507	A18	DC11303	1HTMNMMM4GH748482	2016	INTERNATIONAL	AMBULANCE [AMBU]
508	M24	DC11298	1HTMNMMM7GH106077	2016	INTERNATIONAL	AMBULANCE [AMBU]
509	M21	DC11299	1HTMNMMM6GH748483	2016	INTERNATIONAL	AMBULANCE [AMBU]
510	A32	DC11307	1HTMNMMM9GH106078	2016	INTERNATIONAL	AMBULANCE [AMBU]
511	A25	DC11308	1HTMNMMM0GH106079	2016	INTERNATIONAL	AMBULANCE [AMBU]
512	A30	DC11428	1HTMNMMM7GH106080	2016	INTERNATIONAL	AMBULANCE [AMBU]
513	M17	DC11429	1HTMNMMM5GH106076	2016	INTERNATIONAL	AMBULANCE [AMBU]
514	M2	DC11430	1HTMNMMM0GH138487	2016	INTERNATIONAL	AMBULANCE [AMBU]
515	M14	DC11431	1HTMNMMM3GH106075	2016	INTERNATIONAL	AMBULANCE [AMBU]
516	A20	DC11458	1HTMNMMM9GH106081	2016	INTERNATIONAL	AMBULANCE [AMBU]
517	M27	PENDING	1HTMNMMM0GH748485	2016	INTERNATIONAL	AMBULANCE [AMBU]
518	A13	DC11457	1HTMNMMM4GH748479	2016	INTERNATIONAL	AMBULANCE [AMBU]
519	A19	DC11432	1HTMNMMM8GH748484	2016	INTERNATIONAL	AMBULANCE [AMBU]
520	A16	DC10921	1HTMNMMM1GH379256	2016	INTERNATIONAL	AMBULANCE [AMBU]
521	A1	PENDING	1HTMNMMM3GH379257	2016	INTERNATIONAL	AMBULANCE [AMBU]
522	A12	DC10922	1HTMNMMM5GH379258	2016	INTERNATIONAL	AMBULANCE [AMBU]
523	A4	DC10920	1HTMNMMM3GH379260	2016	INTERNATIONAL	AMBULANCE [AMBU]
524	A11	DC10938	1HTMNMMM7GH379259	2016	INTERNATIONAL	AMBULANCE [AMBU]
525	A15	PENDING	1HTMNMMM5GH379261	2016	INTERNATIONAL	AMBULANCE [AMBU]
526	Reserve	DC7639	1FDXE4FP8ADA12818	2010	INTERNATIONAL	AMBULANCE [AMBU]
527	A9	PENDING	1HTMNMMM9GH379263	2016	INTERNATIONAL	AMBULANCE [AMBU]
528	A10	PENDING	1HTMNMMM0GH379264	2016	INTERNATIONAL	AMBULANCE [AMBU]
529	M8	DC10937	1HTMNMMM2GH379265	2016	INTERNATIONAL	AMBULANCE [AMBU]
530	Reserve	DC7871	1FDXE4FPXADA20967	2010	INTERNATIONAL	AMBULANCE [AMBU]
531	Reserve	DC7872	1FDXE4FP6ADA20965	2010	INTERNATIONAL	AMBULANCE [AMBU]
532	Reserve	DC7294	1FDXE4FP7ADA25639	2010	INTERNATIONAL	AMBULANCE [AMBU]
533	Reserve	DC7873	1FDXE4FP3ADA25640	2010	INTERNATIONAL	AMBULANCE [AMBU]
534	M19	PENDING	1HTMNMMM6GH379270	2010	INTERNATIONAL	AMBULANCE [AMBU]
535	Reserve	DC7907	1FDXE4FP9ADA25643	2010	INTERNATIONAL	AMBULANCE [AMBU]
536	A29	PENDING	1HTMNMMM2HH693323	2017	INTERNATIONAL	AMBULANCE [AMBU]
537	A33	PENDING	1HTMNMMM4HH693324	2016	INTERNATIONAL	AMBULANCE [AMBU]
539	Reserve	DC7931	1FDXE4FP2ADA32367	2010	INTERNATIONAL	AMBULANCE [AMBU]
540	SPEV	DC7930	1HTMYSKM2BH327058	2011	INTERNATIONAL	AMBULANCE [AMBU]
541	SPEV	DC7293	1HTMYSKM4BH327059	2010	INTERNATIONAL	AMBULANCE [AMBU]
542	SPEV	DC8511	1HTMYSKM6CH629700	2012	INTERNATIONAL	AMBULANCE [AMBU]
543	SPEV	DC8513	1HTMYSKM3CH629704	2012	INTERNATIONAL	AMBULANCE [AMBU]

544	SPEV	DC8199	1HTMYSKM8CH629701	2012	INTERNATIONAL	AMBULANCE [AMBU]
545	SPEV	DC8514	1HTMYSKMXCH629702	2012	INTERNATIONAL	AMBULANCE [AMBU]
546	SPEV	DC8515	1HTMYSKM1CH629703	2012	INTERNATIONAL	AMBULANCE [AMBU]
547	SPEV	DC8516	1HTMYSKM0CH629708	2012	INTERNATIONAL	AMBULANCE [AMBU]
548	SPEV	DC8505	1HTMYSKM2CH629709	2012	INTERNATIONAL	AMBULANCE [AMBU]
549	SPEV	DC8506	1HTMYSKM9CH629707	2012	INTERNATIONAL	AMBULANCE [AMBU]
550	TA	DC8251	1HTMYSKM0CH629711	2012	INTERNATIONAL	AMBULANCE [AMBU]
551	Warehouse	DC8507	1HTMYSKM4CH050799	2012	INTERNATIONAL	AMBULANCE [AMBU]
552	Reserve	DC8508	1HTMYSKM7CH050800	2012	INTERNATIONAL	AMBULANCE [AMBU]
553	Warehouse	DC8510	1HTMYSKM1CH050811	2012	INTERNATIONAL	AMBULANCE [AMBU]
554	Warehouse	DC8205	1HTMYSKM9CH629710	2012	INTERNATIONAL	AMBULANCE [AMBU]
555	Reserve	DC8206	1HTMYSKM0CH050797	2012	INTERNATIONAL	AMBULANCE [AMBU]
556	Reserve	DC8201	1HTMYSKM0CH050812	2012	INTERNATIONAL	AMBULANCE [AMBU]
557	Reserve	DC8203	1HTMYSKM5CH050813	2012	INTERNATIONAL	AMBULANCE [AMBU]
558	Reserve	DC8204	1HTMYSKM2CH050798	2012	INTERNATIONAL	AMBULANCE [AMBU]
559	Reserve	DC8202	1HTMYSKM9CH050815	2012	INTERNATIONAL	AMBULANCE [AMBU]
560	Reserve	DC8652	1HTMYSKM0CH050816	2012	INTERNATIONAL	AMBULANCE [AMBU]
561	Reserve	DC8651	1HTMYSKM9CH050801	2012	INTERNATIONAL	AMBULANCE [AMBU]
562	Reserve	DC8207	1HTMYSKM7CH050814	2012	INTERNATIONAL	AMBULANCE [AMBU]
563	Reserve	DC8200	1HTMYSKM3CH050802	2012	INTERNATIONAL	AMBULANCE [AMBU]
564	Reserve	DC8667	1HTMYSKM6DH173831	2013	INTERNATIONAL	AMBULANCE [AMBU]
565	Reserve	DC8669	1HTMYSKM8DH173832	2013	INTERNATIONAL	AMBULANCE [AMBU]
566	Reserve	DC8670	1HTMYSKMXDH173833	2013	INTERNATIONAL	AMBULANCE [AMBU]
567	Reserve	DC9555	1HTMYSKM2CH121238	2012	INTERNATIONAL	AMBULANCE [AMBU]
568	Reserve	DC9554	1HTMYSKM4CH121239	2012	INTERNATIONAL	AMBULANCE [AMBU]
569	Warehouse	DC9556	1HTMYSKM0CH121240	2012	INTERNATIONAL	AMBULANCE [AMBU]
570	Reserve	DC9446	1HTMYSKM2CH121241	2012	INTERNATIONAL	AMBULANCE [AMBU]
571	Reserve	DC9889	1HTMYSKM4CH121242	2012	INTERNATIONAL	AMBULANCE [AMBU]
572	Warehouse	DC10130	1HTMYSKM0EH775951	2013	INTERNATIONAL	AMBULANCE [AMBU]
573	Reserve	DC8551	1HTMYSKM9EH775950	2013	INTERNATIONAL	AMBULANCE [AMBU]
574	Reserve	DC8503	1HTMYSKM2EH775949	2013	INTERNATIONAL	AMBULANCE [AMBU]
575	Reserve	DC10149	1HTMYSKM4EH775953	2013	INTERNATIONAL	AMBULANCE [AMBU]
576	Warehouse	DC10148	1HTMYSKM6EH775954	2013	INTERNATIONAL	AMBULANCE [AMBU]
577	Reserve	DC10147	1HTMYSKM8EH775955	2013	INTERNATIONAL	AMBULANCE [AMBU]
578	Reserve	DC10174	1HTMYSKM1EH775960	2013	INTERNATIONAL	AMBULANCE [AMBU]
579	Reserve	DC10173	1HTMYSKMXEH775956	2013	INTERNATIONAL	AMBULANCE [AMBU]
580	Reserve	DC10198	1HTMYSKM1EH775957	2013	INTERNATIONAL	AMBULANCE [AMBU]
581	M1	DC10197	1HTMYSKM3EH775958	2012	INTERNATIONAL	AMBULANCE [AMBU]
582	Reserve	DC10201	1HTMYSKM3EH775961	2013	INTERNATIONAL	AMBULANCE [AMBU]
583	Reserve	DC10200	1HTMYSKM5EH775959	2013	INTERNATIONAL	AMBULANCE [AMBU]
584	Reserve	DC10199	1HTMYSKM2EH775952	2013	INTERNATIONAL	AMBULANCE [AMBU]
585	Reserve	DC10233	1HTMYSKM4EH013710	2013	INTERNATIONAL	AMBULANCE [AMBU]
586	Reserve	DC01234	1HTMYSKM6EH013711	2013	INTERNATIONAL	AMBULANCE [AMBU]

587	Reserve	DC10236	1HTMYSKM9EH013721	2013	INTERNATIONAL	AMBULANCE [AMBU]
588	Reserve	DC10235	1HTMYSKMXEH013713	2013	INTERNATIONAL	AMBULANCE [AMBU]
589	Warehouse	DC10360	1HTMYSKM1EH013714	2013	INTERNATIONAL	AMBULANCE [AMBU]
590	A6	DC10359	1HTMYSKM3EH013715	2013	INTERNATIONAL	AMBULANCE [AMBU]
591	Reserve	DC10257	1HTMYSKM5EH013716	2013	INTERNATIONAL	AMBULANCE [AMBU]
592	Warehouse	DC10256	1HTMYSKM7EH013717	2013	INTERNATIONAL	AMBULANCE [AMBU]
593	Reserve	DC10361	1HTMYSKM9EH013718	2013	INTERNATIONAL	AMBULANCE [AMBU]
594	A22	DC10255	1HTMYSKM0EH013719	2013	INTERNATIONAL	AMBULANCE [AMBU]
595	Warehouse	DC10254	1HTMYSKM7EH013720	2013	INTERNATIONAL	AMBULANCE [AMBU]
596	Warehouse	DC10363	1HTMYSKM2EH013723	2013	INTERNATIONAL	AMBULANCE [AMBU]
597	A28	DC10364	1HTMYSKM0EH013722	2013	INTERNATIONAL	AMBULANCE [AMBU]
598	Reserve	DC10362	1HTMYSKM8EH013712	2013	INTERNATIONAL	AMBULANCE [AMBU]
599	Reserve	DC10365	1HTMYSKM4EH013724	2013	INTERNATIONAL	AMBULANCE [AMBU]
610	HAZ1	78C36	1F9EG28T05CST2019	2005	SEAGRAVE	FIRE UNIT, HD RECUE TRUCK 40,000 LBS [7FRH]
611	Reserve	DC10366	1HTMYSKM6EH013725	2013	INTERNATIONAL	AMBULANCE [AMBU]
612	Reserve	DC10367	1HTMYSKM8EH013726	2013	INTERNATIONAL	AMBULANCE [AMBU]
822	RS2	DC6656	1F9EW38T38CST2108	2008	SEAGRAVE	FIRE UNIT, HD RECUE TRUCK 40,000 LBS [7FRH]
526-16	A26	PENDING	1HTMNMMM7GH379262	2016	INTERNATIONAL	AMBULANCE [AMBU]
530-16	A14	PENDING	1HTMNMMM4GH379266	2016	INTERNATIONAL	AMBULANCE [AMBU]
531-16	M30	DC10939	1HTMNMMM6GH379267	2016	INTERNATIONAL	AMBULANCE [AMBU]
532-16	M30B	DC10940	1HTMNMMM8GH379268	2016	INTERNATIONAL	AMBULANCE [AMBU]
533-16	A4	PENDING	1HTMNMMMXXGH379269	2016	INTERNATIONAL	AMBULANCE [AMBU]
535-16	M19B	PENDING	1HTMNMMM8GH379271	2016	INTERNATIONAL	AMBULANCE [AMBU]
223	MAB1	DC6248	1T88R2C2781294213	2008	THOMAS	7BUS
710	MAB2	GT2223	1FTSE34F5XHA57641	2002	BLUE BIRD	7BUS
726	MAB3	DC2871	1BABHC0A34F217468	2002	BLUE BIRD	7BUS
830	TA	DC8381	4DRBXAAN8CB376938	2012	IHC	7BUS
216	Reserve	DC4566	1GNEC13Z46R152596	2006	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
218	SOP	DC4565	1GNEC13Z56R153448	2006	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
221	EMS4	DC6276	1GNFK03027R324662	2007	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
222	EMS5	DC6275	1GNFK03087R322446	2007	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
227	Reserve	DC6977	1GNFK03007R421083	2007	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
228	Reserve	DC6976	1GNFK03097R421793	2007	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
229	Reserve	DC6975	1GNFK030X7R422497	2007	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
231	Reserve	DC6672	1GNGK46K59R142725	2010	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
232	Reserve	DC6710	1GNGK46K39R142710	2009	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
233	Reserve	DC6759	1GNGK46K69R142670	2009	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
234	BFC4	DC7640	1GNZKLEG3AR233691	2010	CHEVROLET	FIRE UNIT, COMMAND VEHICLE

					SUBURBAN	[7CMV]
235	BFC5	DC7940	1GNWK5EGXBR129120	2011	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
236	BFC6	DC7635	1GNZKLEG6AR233782	2010	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
237	SOPS	DC6760	1GNGK46K19R142737	2009	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
239	SAFO	DC6725	1GNGK46K69R142698	2009	CHEVROLET SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
240	Radio	DC6761	1GNFK13059R164690	2009	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
241	DFCEMS	DC7389	1GNFK13049R272167	2009	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
245	OPS	DC7461	1GNGK46K39R272387	2009	SUBURBAN	FIRE UNIT, COMMAND VEHICLE [7CMV]
248	AFCOPS	DC7759	1GNUKAE03AR129560	2010	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
253	EMS2	DC7839	1GNUKAE01AR233660	2010	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
254	EMS8	DC0768	1GNUKAE00AR233861	2010	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
255	EMS7	DC7623	1GNUKAE06AR233735	2011	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
260	AECEMS	DC6925	1GNSKAE09BR290701	2011	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
261	BFC1	DC 11277	1GNSKAE09BR290701	2015	CHEVROLET SILVERADO	FIRE UNIT, COMMAND VEHICLE [7CMV]
262	BFC2	DC11275	1GC2KVEG5FZ536856	2015	CHEVROLET SILVERADO	FIRE UNIT, COMMAND VEHICLE [7CMV]
263	BFC3	DC 11276	1GC2KVEG2FZ536717	2015	CHEVROLET SILVERADO	FIRE UNIT, COMMAND VEHICLE [7CMV]
271	EMS1	DC11272	1GNSK3EC1FR699528	2015	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
272	EMS2	998103T	1GNSKFEC9GR418255	2016	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
273	EMS3	DC11273	1GNSK3EC3FR700808	2015	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
274	EMS4	998104T	1GNSKFEC3GR418381	2016	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
276	EMS6	DC 11274	1GNSK3EC7FR699551	2015	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
280	FC	DC11487	1GNSKFKC8GR394860	2016	CHEVROLET TAHOE	FIRE UNIT, COMMAND VEHICLE [7CMV]
702	FU2	DC8380	10TBKAK14BS722914	2011	OSHKOSK	FIRE UNIT, FOAMING UNIT [7FMU]
716	FMU1	No Tag	4ENBAAA8811002574	2001	E-ONE	FIRE UNIT, FOAMING UNIT [7FMU]
733	TAU2	GT0229	1FTWW33F3XEE78386	1999	FORD	FIRE UNIT, FOAMING UNIT [7FMU]
736	TAU1	DC4587	1FDAW57P75EA82303	2005	FORD	FIRE UNIT, FOAMING UNIT [7FMU]
601	RS-res	GT4661	4EN5AAA83Y1001999	2000	E-ONE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
602	FCU1	DC4817	4P1CT03H43A003303	2003	PIERCE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
604	RS-res	No Tag	4ENBAAA88N1001012	2002	E-ONE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
606	HAZ2	No Tag	4236ETDB5XRA65366	1998	ALF	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
607	RS-res	GT4659	4EN5AAA84Y1002000	2000	E-ONE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
610	HAZ1	78C36	1F9EG28T05CST2019	2005	SEAGRAVE	7FRH [FIRE UNIT, HD RECUE

						TRUCK 40,000 LBS]
721	CISU	GT5097	2FZAAHAK11AJ21792	2000	STERLING	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
722	AD	DC9670	1HTGNSJR3DH308136	2013	INTERNATIONAL	Wreckers Marked [WRECKM]
822	RS2	DC6656	1F9EW38T38CST2108	2008	SEAGRAVE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
823	RS1	DC8423	4P1CA01E9BA011801	2011	PIERCE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
825	RS3	DC8422	4P1CA01E0BA011802	2011	PIERCE	7FRH [FIRE UNIT, HD RECUE TRUCK 40,000 LBS]
756	AIR1	DC5364	1FVACYDJ26HW08565	2006	FREIGHTLINER	7FZG [FIRE UNIT, HEAVY DUTY TRUCK, 25,000 LBS]
832	LUMBER	DC10226	1FVHC5DV1DHFA8291	2013	FREIGHTLINER	7FZG [FIRE UNIT, HEAVY DUTY TRUCK, 25,000 LBS]
801	FB1	No Tag	289631		DIES SHIP	7FBT [FIRE UNIT, FIRE RESPONSE BOAT]
803	FB3	DC1699C	QME00586M13A	2015	METALCRAFT	7FBT [FIRE UNIT, FIRE RESPONSE BOAT]
806	FB2	No Tag	QME00444M06F	2006	METALCRAFT	7FBT [FIRE UNIT, FIRE RESPONSE BOAT]
807	FB4	No Tag	BWCLA255K900	1995	BOSTON WHALER	7FBT [FIRE UNIT, FIRE RESPONSE BOAT]

c) How many vehicles does the agency lease? Describe, generally, the purpose of these vehicles. Include in your response an explanation of how and why leasing vehicles is most cost-effective.

Response:

The benefit of leasing rather than purchasing is that we are able to reserve capital funds that would otherwise be used to purchase vehicles for other projects. Leasing also results in savings in labor and maintenance costs. The Department currently leases 49 vehicles.

16. Please provide all apparatus audits conducted in FY16 and FY17, to date.

There were no apparatus audits conducted in FY16 and FY17, to date.

a) What are the FY17 goals for the Apparatus Division?

Response:

During FY 2017, the Department will apply predictive approaches and utilize advanced preventative maintenance techniques to increase fleet apparatus availability. Workforce teams will increase the utilization of the FASTER fleet management software and receive enhanced certifications and training on scheduling, tracking, and reporting on fleet readiness and maintenance. Additional staff will be acquired by filling existing vacancies and a “dedicated” service lane will be created exclusively for preventative maintenance and inspections. The overall goals are to increase preventive maintenance of all vehicles, build the Department’s fire apparatus reserve, improve the “up time” for fire apparatus, and maintain the reserve and improve the up time for ambulances.

17. Please provide the plan and timeline to certify agency ladder trucks and engine pumpers. Include how many certifications are expired and how many certifications are valid.

Response:

Engines and ladder trucks are required to be certified annually. The Apparatus Division uses Faster Fleet Management Software to provide reports monthly for a 60 day forecast of the certifications that are expiring. These certifications are performed through Underwriter's Laboratories, a third party vendor. We have the same process performed for our annual pump certifications. The table below provides the upcoming schedule for pump and aerial ladder tests.

Currently we have 39 of 58 pumpers that are certified. There are 19 of our 27 ladder trucks that are certified.

From	To	Aerial	Pumper
2/6/2017	2/9/2017	6	0
2/28/2017	3/2/2017	1	8
3/22/2017	3/24/2017	2	4
4/13/2017	4/15/2017	1	8
5/5/2017	5/7/2017	2	4
5/27/2017	5/29/2017	1	8
6/18/2017	6/20/2017	2	4
7/10/2017	7/12/2017	1	8
8/1/2017	8/3/2017	2	4
8/23/2017	8/25/2017	1	8
9/14/2017	9/16/2017	2	4
10/6/2017	10/8/2017	1	8
10/28/2017	10/30/2017	2	4
11/19/2017	11/21/2017	1	8
12/11/2017	12/13/2017	2	4
		27	84

a) Does the agency perform any other annual certifications for equipment, tools, or apparatus? Please list each annual certification. Please also the total number that are currently certified.

Response:

The following are several other annual inspections /certifications that the agency performs:

- DOH Annual Inspection. All 104 ambulances have a current DOH inspection.
- Aerial annual PM 21 out of 27 aerial PM's are current
- Amkus tool inspections 6 out of 6 are current

Beginning in May of 2016 Fleet Management partnered with Underwriter Laboratories (UL) to complete 5-year non-destructive aerial (ladder truck) testing to meet NFPA 1911: Standard for the Inspection, Maintenance, Testing, and Retirement of In-Service Automotive Fire Apparatus. Fleet then partnered with Seagrave, and First Vehicle Services to repair aerials. As of December 1, 2016 aerial testing yielded the following:

- UL performed 12 5-year non-destructive tests
 - 2 passed
 - 1 is being repaired at First Vehicle Services and will be retested
 - 3 are having the aerial refurbished by Seagrave
 - 6 are being repaired at Fleet by Seagrave for retesting by UL

Beginning in May of 2016 Fleet Management partnered with Underwriter Laboratories (UL) to complete annual ground ladder testing to meet NFPA 1932: Standard on Use, Maintenance, and Service Testing of In-Service Fire Department Ground Ladders. As of December 1, 2016 ground ladder testing yielded the following:

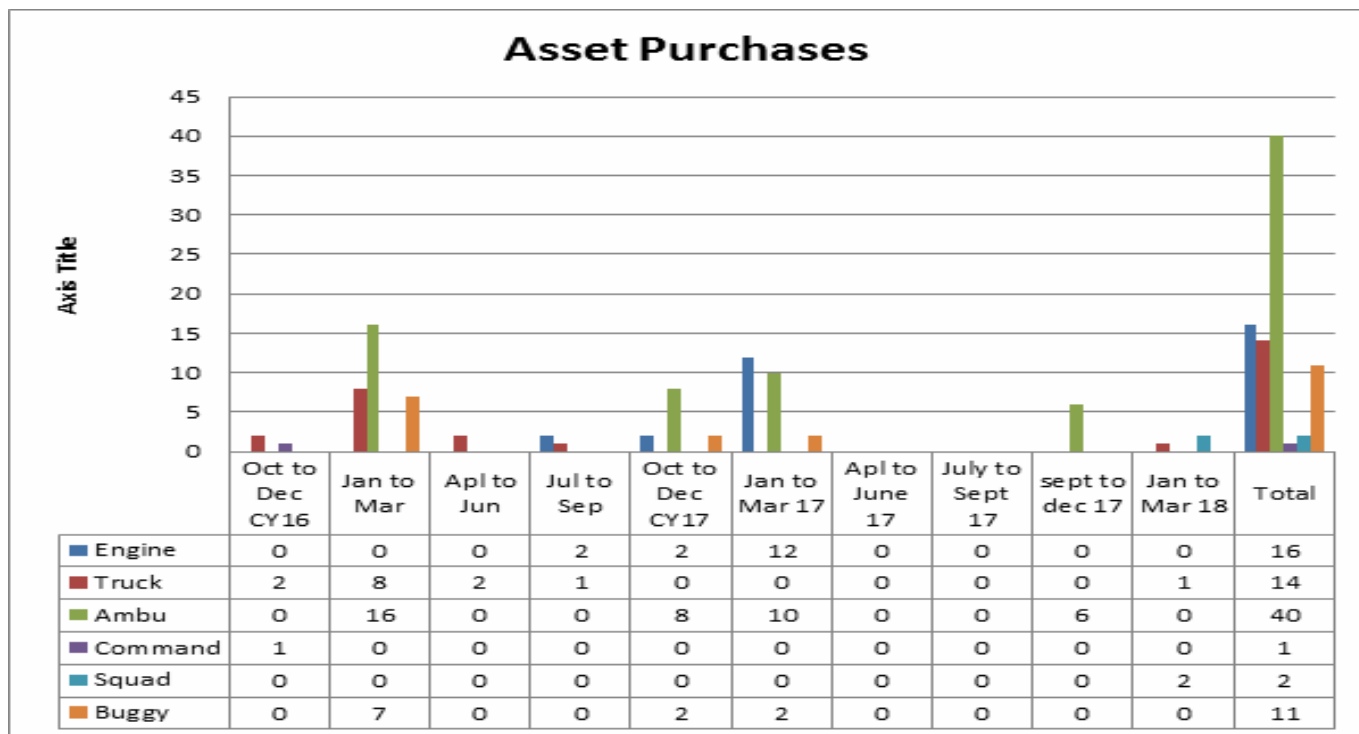
- Approximately 4200 ground ladders were repaired and tested
- 600 ground ladders were removed from service for various reasons

This brings the total ground ladders that are ready for service to approximately 7,000.

18. Please discuss the current apparatus replacement plan.

Response:

Please see chart below, with following comments:



The above chart provides a graphical representation of the current apparatus purchase plans. The process for purchasing apparatus is somewhat dynamic as technical specifications and negotiations with vendors impact the ability to project order dates, and delivery dates. The above chart's historical data represents units received. The future data represents either the actual issuance of a purchase order, or the processing of a requisition.

19. Please discuss the employee structure in the apparatus division.

a) Are there vacancies in the apparatus division?

Response:

1. One (1) Fleet Maintenance Officer (FMO), who has two direct reports:
 - a. General Foreman, who supervises four (4) Foremen.
 - i. Four (4) Foremen, who supervise 22 mechanics.
 - b. One (1) Assistant Fleet Maintenance Officer, who supervises:
 - i. Six (6) Program Support Assistants.
 - ii. One (1) IT Specialist.
 - iii. One (1) Inventory Control Specialist.

There are two (2) program support assistants, six (6) mechanic positions and one (1) helper position that are currently vacant.

20. What efforts are underway by the agency to partner with local colleges and universities for personnel training and certification?

Response: Please see the answer to General Question 31.

21. How does the agency evaluate whether the Office of Unified Communications properly dispatches FEMS personnel according to dispatching protocol?

Response:

FEMS maintains its own team of quality assurance employees who are FEMS operational employees and staff the AQUA (Advanced Quality Assurance) Program. This program is embedded at the OUC and reviews 3 percent of all dispatches and evaluates them based on national quality standards. The AQUA team performs continual oversight and provides feedback to the Department Medical Director and OUC.

22. During FY16 and FY17, to date, how did the agency partner with OUC to improve interagency communication and training? Please include personnel or training programs currently performed by the agency.

Response:

FEMS has been meeting with the leadership of OUC to coordinate several areas of interest. 48 percent of our calls are dispatched as BLS but approximately 73 percent of our calls are deemed to be BLS at the time of our provider assessment. The Medical Director categorized many of the diagnoses that were previously dispatched as “Charlie” calls to a more appropriate BLS response.

FEMS has been encouraging OUC to seek accreditation so that we could potentially engage an external vendor to do a nurse triage line. This accreditation process has been helpful in generating compliance scores for the call taker evaluations. Their scoring agency (National Q) has been working with the FEMS AQUA team to improve our own analysis of the OUC call takers.

23. Please list the number of fire inspectors, armed arson investigators, and supervisors currently assigned to the Fire Inspection Unit (“FIU”). Please include the length of time each member has served in the FIU.

Response:

Please see the table, below.

FIU Member	Position	Time In Unit
Lt. Adam Young	Unit Commander-Armed	12 years
Invest. Rodney Taylor	Fire Investigator/ Armed K9 Handler	11 years
Invest. Scott Ford	Fire Investigator/Armed	10 years
Invest Tomi Rucker	Fire Investigator/Armed	10 years
Invest. James Taylor	Fire Investigator/Armed	10 years
Invest. Kenneth Kittrell	Fire Investigator/Armed	10 years
Invest. Scott Wilson	Fire Investigator/Armed K9 Handler	8 years
Invest. Jadonna Sanders	Fire Investigator	7 years 6 months
Invest. Jacquelyn Cole	Fire Investigator	7 years 6 months
Invest. Gala McDougal	Fire Investigator/ Armed	7 years 6 months
Invest. Chris Somers	Fire Investigator/ Armed	7 years 6 months
Invest. Whitney Ward	Fire Investigator/ Armed	3 years 1 month
Invest. Anne Guglik	Fire Investigator	3 years 1 months
Invest. Donovan Sanchez	Fire Investigator/ Armed	2 year 3 months
Invest. Hakim Carroll	Fire Investigator/ Armed	2 year 8 months
Invest. Bryan Godfrey	Fire Investigator	2 years 8 months
Invest. Vacancy	Fire Investigator Vacancy	Vacancy

a) Please state the current rate of arson closures within the agency in FY16 and FY17, to date.

Response:

The current rate of arson closures for the agency in FY16 and FY17 to date.

Arson Closure Rate FY16	8.3%
Arson Closure Rate FY17 (TD)	14.1%

According to the FBI UCR Handbook, “arson” is a property crime defined as “any willful or malicious burning or attempting to burn, with or without intent to defraud, a dwelling house, public building, motor vehicle or aircraft, personal property of another, etc.” “Arson” includes “structural,” “mobile” or “other” property classifications.

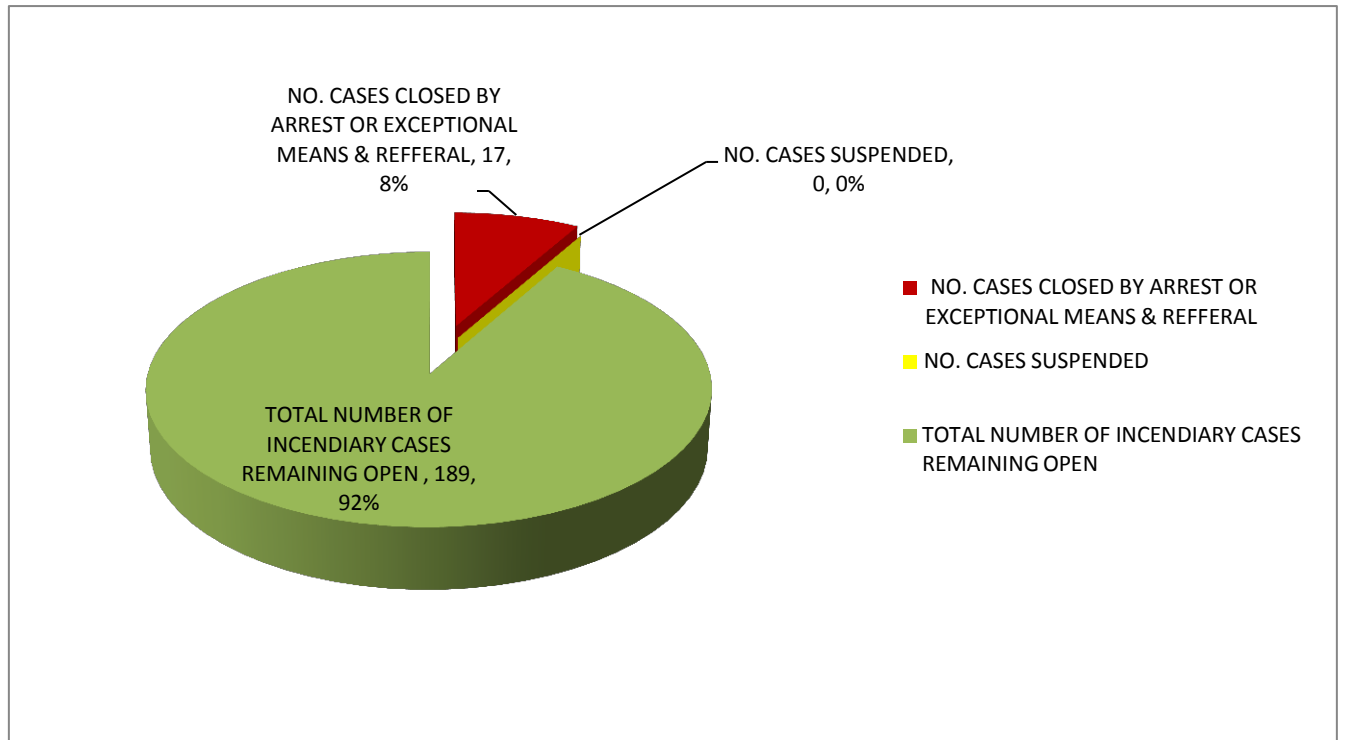
An “arson” offense is cleared by arrest “when at least one person is (1) arrested, (2) charged with the commission of the offense, and (3) turned over to the court for prosecution (whether following arrest, court summons, or police notice).” An “arson”

offense cleared by exceptional means is when (1) the “identity of the offender” can be “definitely established” during the investigation, (2) enough information exists to “support an arrest, charge, and turning over to the court for prosecution,” (3) “the exact location of the offender (is) known so the subject (can) be taken into custody now,” and (4) “some reason, outside law enforcement control,” exists “that precludes arresting, charging, and prosecuting the offender.” FEMS uses the FBI Uniformed Crime Reporting (UCR) Section 8 arson offenses reporting standard. It is the national standard.

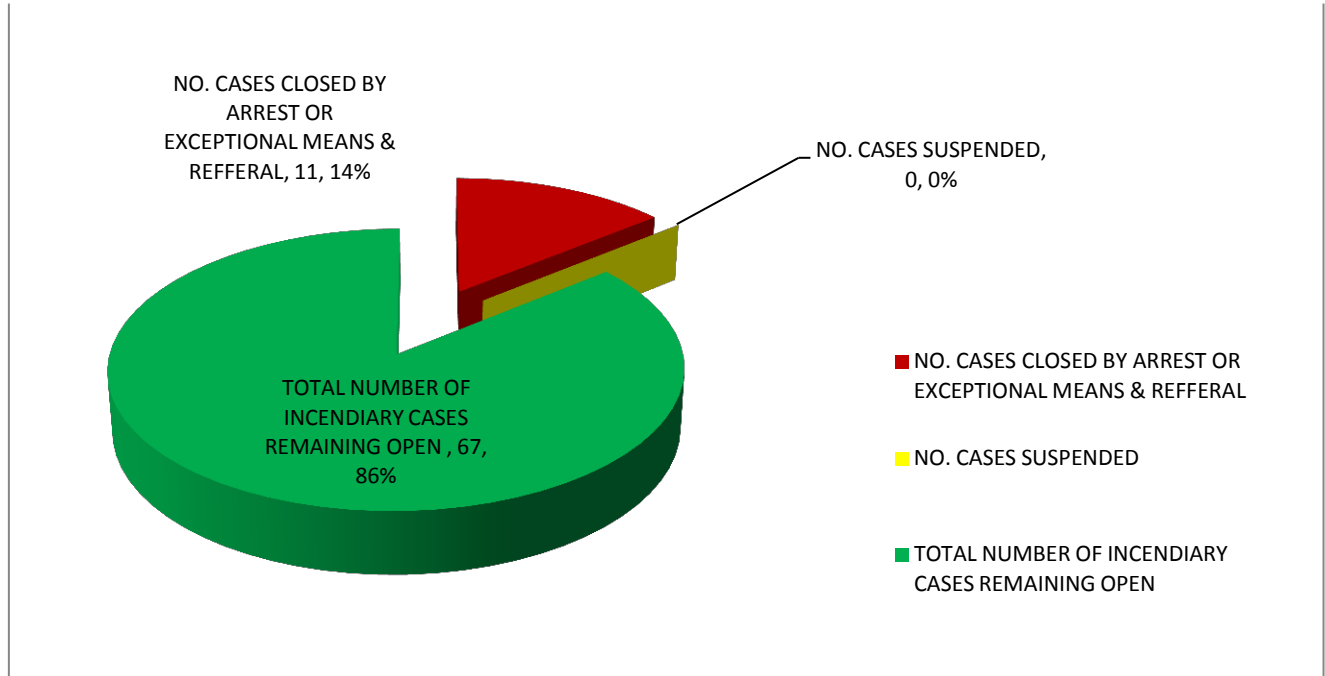
b) Please include the total number of cases investigated, the total number of cases closed, and the total number of cases pending.

Response:

**FEMS FIRE INVESTIGATIONS INCENDIARY/ ARSON FIRE CASE MANAGEMENT
FY 16: 206 CASES**



**FEMS FIRE INVESTIGATIONS INCENDIARY/ ARSON FIRE CASE MANAGEMENT
FY 17 OCTOBER – FEBRUARY 1: 78 CASES**



c) How many arson cases have resulted in arrest in FY15, FY16, and FY17, to date?

Response:

The current number of arson cases that have resulted in arrest in the District of Columbia in FY15, FY16, and FY17 (TD):

Fiscal Year 2015:	17 Cases
Fiscal Year 2016:	17 Cases
Fiscal Year 2017 (TD):	11 Cases

24. How many sexual harassment investigations did the agency conduct in FY16 and FY17, to date?

a) How many sexual harassment investigations resulted in disciplinary action? What was the disciplinary action for each investigation?

Response:

Sexual harassment complaints:

2016: 0

2017: 0

25. Please provide the status of the collective bargaining agreements with the International Association of Firefighters, Local No. 36, and the American Federation of Government Employees, Local 3721.

Response:

The Department is currently in negotiations with the International Association of Firefighters, Local No. 36, and the American Federation of Government Employees, Local 3721, on both Collective Bargaining Agreements (CBA's). The Local 3721 expired at the end of FY 1990. The Local 36 CBA expired after FY 2014.

26. Please discuss training provided to personnel before and after the Department's entrance into the AMR contract. How many hours of training have personnel received due to the AMR contract, specifically?

Response:

From September 1, 2016 through November 30, 2016 the Department delivered a total of 25,755 EMS training hours (detailed in Table I below). During the same period last year (2015) the Department delivered a total of 17,320 EMS training hours (detailed in Table II below). This is a net increase of 8,435 hours (a 33% increase) of EMS-related training given to Department personnel compared to the same period last year.

Table I: EMS Training Hours Delivered from September 1, 2016 through November 30, 2016

Class	Number of participants	Number of hours per class	Total
EMT Refresher	210	36	7,560
EMT Certification Course	31	240	7,440
Assessment, Documentation, High-Performance CPR	77	4	308
Trauma & Excited Delirium Syndrome (ExDS)	164	4	656
Prehospital Trauma Life Support	112	16	1,792
Advanced Cardiovascular Life Support (Refresher)	3	8	24
Pediatric Advanced Life Support (Refresher)	3	8	24
Pediatric Education for Prehospital Providers	79	16	1,264
Various Asynchronous Distance Learning Modules (Target Safety Courses)		Various	6,687
			TOTAL: 25,755

Table II: EMS Training Hours Delivered from September 1, 2015 through November 30, 2015

Class	Number of participants	Number of hours per class	Total
EMT Refresher	239	36	8,604
Advanced Medical Life Support	58	16	928
International Trauma Life Support	8	16	128
Pediatric Advanced Life Support (Refresher)	8	8	64
Advanced Cardiovascular Life Support (Refresher)	9	8	72
Various Asynchronous Distance Learning Modules (Target Safety Courses)		Various	7,524
		2015 Total:	17,320
		2016 Total:	25,755
		Δ 2015-16:	+8,435

27. What percentage of AMR employees under the contract are District residents? How, specifically, have FEMS and AMR worked to increase this number?

Response:

See answer, below, with chart:

AMR is working to establish an EMT certification program for District residents that they believe will increase the number of District residents they hire. They are putting in place the resources to establish themselves as an educational institution within the District of Columbia. They are currently in the final step of preparing all of the documents required by OSSE for the filing of an application to hold teach EMT courses. The final step is the hiring of a full time

program coordinator which they are currently conducting interviews for. Once this person is hired the application can be filed with the intention of holding the first EMT course for District residents early this spring.

Total Employees	249	
DC Residents	59	24%
Female	41	16%
Black	100	40%
Hispanic	18	7%
White	130	52%
Asian	6	2%

28. Managed Care Organizations (“MCOs”) could have a direct influence on patients who regularly use FEMS transport services. Specifically, MCO contracts could be modified to include contract clauses that require transporters to track patient transport frequency (e.g. when the MCO observes a patient showing signs of transport misuse, the MCO would be required to contact the patient and offer alternatives to FEMS transportation).

a) Did FEMS consider this approach in FY16 or FY17, to date? If so, what did FEMS conclude?

Response:

The Department of Health Care Finance manages these contracts. We understand that the RFP issued for new MCO contracts this year includes a change in contractual language that is intended to achieve this result. The Integrated Healthcare Collaborative also is currently working with the Department of Health Care Finance on strategies to target MCO patients who are frequent, repeat users of EMS. For example, FEMS referred all of its 535 High Volume Utilizers (HVVU’s) that the Street Calls program works with to the three Medicaid MCO’s (Amerihealth Caritas, Medstar Family Choice and Trusted) for case management in FY-16. This will allow the MCO’s to reach out to their HVVU members and provide them with individualized care plans to better direct those members to primary care alternatives to the 911 system.

29. How many District-wide CPR in-community training programs for District students, employees, and residents has FEMS conducted?

Response:

Three hundred and twenty-six (326) programs and training events have been conducted and seventeen thousand five hundred and ninety nine (17,599) individuals have been touched.

30. Please discuss the agency's implementation of the following FY17 Budget Support Act of 2016 subtitles that apply to it: Title III, Subtitles B, E, F, G, I, and O.

Response:

Regarding Title III and the Subtitles specified please see the Department's response, below:

Subtitle B:

Effective June 1, 2016 WMATA and the National Capital Region Fire Chiefs Committee, through the Council of Governments (COG), established a new position at WMATA (Metro) Rail Operation Command Center (ROCC). The position has been identified as the ROCC Fire Liaison Officer – Radio Call Sign “ROCC Liaison.” The ROCC Fire Liaison Officer is a shared responsibility among the NCR Fire Departments. Each of the NCR Fire Departments has agreed to assign Officers to serve watch duty in the Rail Operations Command Center. This coverage is 24 hours, seven days a week. The Department has a Captain assigned full time to the ROCC.

Subtitle E:

Pursuant to the FY17 Budget Support Act of 2016 subtitle E: “Fire Officials Service Longevity Amendment,” as of October 1, 2016 the uniformed ranks of Battalion Fire Chief and above have received compensation for longevity pay based on the Class and Service Step that the member occupies.

Subtitle F:

The legislation is currently effective and any new claims for disability related to the covered cancers in the law will be processed pursuant to the legislation. The Department worked with MPD and OCP to amend its Police and Fire Clinic contract to be consistent with the legislation. The Department also drafted Departmental policy to implement the law and shared the draft with both unions.

Subtitle G

Currently the Apparatus Division is sending staff members to Emergency Vehicle Technician (EVT) training in accordance with NFPA 1071. The Department started this aggressive approach in the latter part of FY2016, with a focus on maximizing the number of staff sent to EVT School as well as providing them with study and reference material for the Automotive Service Excellence (ASE) test, which is a requirement to become EVT certified.

To assist in developing the foundation for staff to obtain additional certifications, the Department also invited OEM (Original Equipment Manufacturers) to visit “on site” to conduct Seagraves, Waterous and Meritor training.

Subtitle I:

The Integrated Healthcare Collaborative (IHC) taskforce came together in April 2016 and met throughout the spring and summer to address the large percentage of calls to 911 for non-emergency medical care and transport to hospitals (48 percent at the time of dispatch and 72 percent transported). These types of transports overburden the EMS response network and reduce the availability of resources to respond to true emergencies. The recommendations in the IHC report (released on February 22, 2017) seek to put the District on the path to solving this long-term problem in ways that will result in better outcomes for patients.

Subtitle O:

The Department has established a community Cardiopulmonary Resuscitation (CPR) program to conduct training and emergency medical application training for District residents and employees.

The Department is also preparing to install AEDs in every public school and to launch CPR training in schools through the following actions:

- Entered into a Task Order with a vendor for the purchase and delivery of the AEDs.
- Created and classified a position description for a FEMS program coordinator to oversee the program. The program coordinator is scheduled to start at the Department in early March.
- Surveyed schools to establish a baseline for the number and location of AEDs in schools and existing personnel already trained in CPR/AED use.

Additionally, the Department is working with the DC Department of General Services (DGS) and the Office of the State Superintendent of Education (OSSE) to:

- Draft minimum standards for the purchasing of additional AED's.
- Establish a maintenance schedule for each AED and a database to maintain a record of periodic testing, inspection and maintenance.
- Provide CPR/AED training to school employees, as designated.

31. Please describe the agency's plans to assess and address the growing needs of the Southwest Waterfront for fire and emergency medical services, including the Marine Firefighting Unit.

Response:

Fire and EMS recognizes the growth around the Southwest Waterfront and increased use of the waterfront and waterways throughout the District of Columbia. A long-standing challenge for Fire and EMS has been to replace the John Glenn, a 1962 Firefighting and Ice Breaking Tug Boat.

In April 2016, DCFEMS secured a \$80,000 Urban Area Security Initiative Grant to complete a thorough assessment of the DC Port Region in order to better identify the gaps and needs for

specifications relating to a new Fireboat I, the Marine Fire Unit and other future needs. In July 2016, a contract was awarded to BDA Global to conduct the assessment. The assessment was completed in October 2016 and the report including recommendations is in the final review stages.

The draft report contains recommendations to improve the capabilities of the MFU and ensure the Department is prepared to respond to the increasing use of the District's waterways. The Report also contains a model specification for replacing the John Glenn with a new vessel of similar capability designed to meet the particular needs of the District of Columbia.

Once the report is accepted, the Department will develop an implementation plan for the recommendations, contingent on available resources.

ATTACHMENT

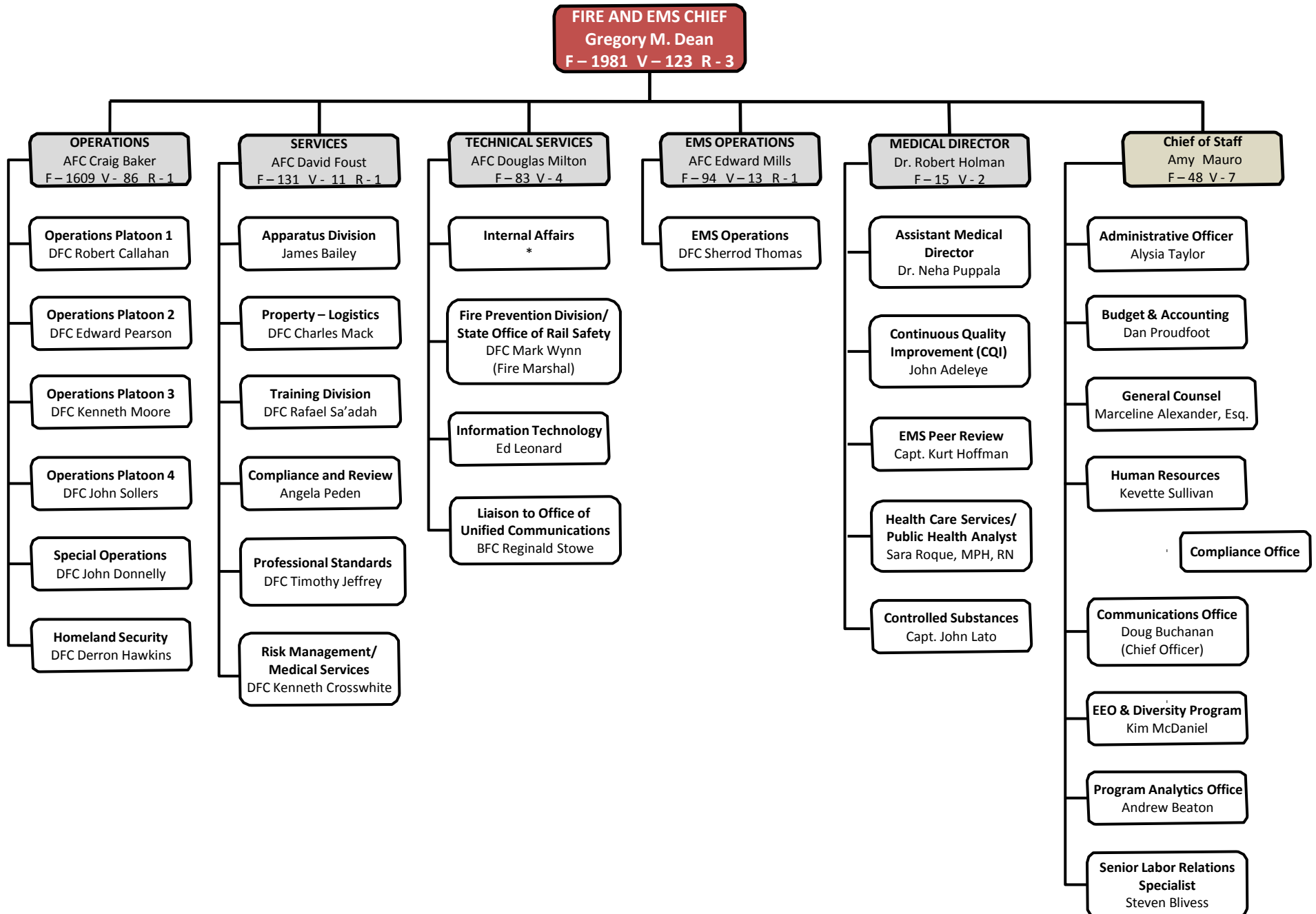
QUESTION 1

(ORGANIZATIONAL CHART)



District of Columbia Fire and EMS Department
Office of the Fire and EMS Chief

FEMS Organizational Chart (OFC)



ATTACHMENT

QUESTION 2

(SCHEDULE A)

FIRE AND EMERGENCY MEDICAL SERVICES
FY 2017 SCHEDULE A

Vacancy Status	FTE
Filled	1,976.00
Vacant	131.00
Total	2,107.00

Agency Code	Fiscal Year	Program Code	Activity Code	Filled, Vacant or Frozen	Position Title	Employee Name	Hire Date	Grade	Step	Salary	Fringe	FTE	Reg/Temp/ Term	Hiring Status	Filled by Law Y/N
FB0	17	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	HUMAN RESOURCES OFFICER II	Bishop,Kevette	2/11/1995	14	1	122,533.95	22,632.02	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist	Coachman,Thornal T.	10/3/2016	9	1	47,185.00	8,715.07	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist	Crawford,Nigel C.	9/8/2008	13	2	83,647.00	15,449.60	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist	Evans,Erika	3/11/2002	12	5	79,077.00	14,605.52	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	010A - PERSONNEL-MASTER	F	Management Liaison Specialist - FMLA/PFL Coordinator	Mapp,Lucius	2/8/2016	12	1	70,345.00	12,992.72	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	INFO TECH SPEC	Quadri,Syed I	5/1/2006	12	8	85,626.00	15,815.12	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	INFORMATION TECHNOLOGY SPECIALIST	Scott II,Clark W	3/25/2013	13	4	88,841.00	16,408.93	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	IT SPECIALIST (CUSTOMER SUPPORT)	Parker,Evelyn M	6/22/2009	13	9	101,826.00	18,807.26	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	PROGRAM ANALYST	Agrawal,Jyoti	5/1/2006	13	8	99,229.00	18,327.60	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	PROGRAM ANALYST	Cooper-Rice,Ozell V	8/4/1986	13	8	99,229.00	18,327.60	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	PROGRAM ANALYST	Kaur,Rajinder	6/14/2004	13	8	99,229.00	18,327.60	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	PROGRAM ANALYST	Levine,Daryl R	11/2/2015	12	6	81,260.00	15,008.72	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	Program Analyst (GIS)	Semwanga,Peninah N	5/11/2009	13	6	94,035.00	17,368.26	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	SUPERVISORY IT SPECIALIST	Leonard,Edward J	11/26/2007	15	0	128,997.94	23,825.92	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	F	Telecom Specialist	Wimbish,Jesse	12/14/2015	13	2	83,647.00	15,449.60	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	040A - INFORMATION TECHNOLOGY-MASTER	V	PROGRAM ANALYST			13	1	81,050.00	14,969.94	1.00	Reg	Reclassifying	
FB0	17	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-1	Alston,Brian L	3/9/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-2	Cosker,Michael R	12/15/2003	7	2	95,637.00	17,664.15	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-3	Downs,Shawn M	12/15/2003	7	2	95,637.00	17,664.15	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	CAPTAIN - SAFO-4	Fraley,Gerald	10/11/1987	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	F	Infection Control Specialist	Beales,Denise M	5/27/1986	11	10	79,275.00	14,642.09	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	055A - RISK MANAGEMENT	V	FIREFIGHTER TECH - Mask Service Tech			1B	1	51,324.00	9,479.54	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	060A - LEGAL SERVICES	F	INFORMATION & PRIVACY OFFICER	Washington,Angela Y.	9/22/2014	14	1	109,911.95	20,300.74	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	060A - LEGAL SERVICES	F	PROGRAM ANALYST	Washington,Dashauna T	11/24/2014	9	3	50,201.00	9,272.12	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	060A - LEGAL SERVICES	F	SUPERVISORY ATTORNEY ADVISOR	Jefferson,Dwayne C.	3/31/2008	1	0	162,383.79	29,992.29	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	060A - LEGAL SERVICES	V	ATTORNEY ADVISOR			15	1	131,935.00	24,368.39	1.00	Reg	Interviews conducted	
FB0	17	1000 - ADMINISTRATIVE SUPPORT	060B - GENERGAL COUNSEL SUPPORT	F	SUPERVISORY ATTORNEY ADVISOR	Alexander,Marceline Denise	3/3/1986	2	0	181,992.28	33,613.97	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	CHIEF COMMUNICATIONS OFFICER - Excepted	Buchanan,Douglas J.	4/11/2016	8	0	139,050.00	25,682.54	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	COMMUNITY RELATIONS SPECIALIST	Butler Jr.,Calvin	2/7/2011	12	5	79,077.00	14,605.52	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	CUSTOMER SERVICE SPEC	Wright,William	11/14/2004	12	8	85,626.00	15,815.12	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PROGRAM ANALYST	Black,Stephanie M.	8/15/2016	11	3	60,506.00	11,175.46	1.00	Term		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PUBLIC AFFAIRS SPECIALIST	Maggiolo,Vito E	5/23/2016	6	1	89,610.00	16,550.97	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PUBLIC AFFAIRS SPECIALIST	Magruder,DeAngela N	10/18/2005	12	7	83,443.00	15,411.92	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	080A - COMMUNICATIONS	F	PUBLIC AFFAIRS SPECIALIST (Bilingual)	Mendez,Oscar A.	2/28/2010	13	6	94,035.00	17,368.26	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Administrative Officer	Taylor,Alysia Y.	1/3/2011	13	7	96,632.00	17,847.93	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	ASST FIRE CHIEF - EMS	Mills III,Edward R	7/8/1996	10	2	178,729.00	33,011.25	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	ASST FIRE CHIEF - Technical Services	Douglas Jr.,Milton E	1/20/1987	10	3	207,969.00	38,411.87	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	ASST FIRE CHIEF OF OPERATIONS	Baker,Craig S	6/24/1985	10	3	207,969.00	38,411.87	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	ASST FIRE CHIEF SRVS	Foust,David M	3/31/1986	10	3	207,969.00	38,411.87	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Chief Of Staff - Excepted	Mauro,Amy Constance	1/20/2015	10	0	149,586.90	27,628.70	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF	Callahan,Robert J	11/25/1985	9	4	188,579.00	34,830.54	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF	Crosswhite,Kenneth L	2/13/1989	9	4	180,722.00	33,379.35	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF	Moore,Kenneth R	11/29/1988	9	3	169,372.00	31,283.01	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF	Pearson,Edward M	1/20/1987	9	4	188,579.00	34,830.54	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF	Sollers Jr.,John J	7/22/1985	9	4	188,579.00	34,830.54	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF - Facilities	Mack,Charles A	11/20/1988	9	3	169,372.00	31,283.01	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF - Fire Marshall	Wynn,Mark J	5/4/1987	9	3	169,372.00	31,283.01	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF - HS	Hawkins,Derron T	5/3/1992	9	2	151,833.00	28,043.56	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF - PSO	Carter,Sean	7/31/1989	9	2	158,735.00	29,318.35	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF - SO	Donnelly,John A	6/22/1992	9	3	162,008.00	29,922.88	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	DEPUTY FIRE CHIEF - TA	Sa'adah,Rafael	1/28/1991	9	2	158,735.00	29,318.35	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	EXECUTIVE ASSISTANT	Scott,Deborah Y	9/18/2005	12	7	83,443.00	15,411.92	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	EXECUTIVE ASSISTANT	Smith,Sharita R.	10/15/2007	12	9	87,809.00	16,218.32	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	FIRE CHIEF	Dean,Gregory	5/4/2015	PS2	0	224,194.95	41,408.81	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	MGMT PROGRAM ANALYST	Beaton,Andrew R.	3/17/2008	14	10	123,409.79	22,793.79	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Program Analyst (GIS)	Johnson,Erik L	11/21/1988	13	9	101,826.00	18,807.26	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Program Support Assistant	Bailey,Kim M.	12/11/2007	7	9	53,994.00	9,972.69	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Records/Inventory Mgmt Asst	Smith,Sandra Denise	12/13/1981	8	10	59,701.00	11,026.77	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Senior Labor Relations Specialist - Excepted Service	Blivess,Steven N.	1/3/2012	15	0	131,935.00	24,368.39	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	STAFF ASSISTANT	Long,Karen B	10/6/2003	11	3	60,506.00	11,175.46	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	STAFF ASSISTANT - Fire Chief	Reyes,Susan	6/27/2016	11	1	56,852.00	10,500.56	1.00	Reg		
FB0	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	F	Staff Assistant - HIPPA Cordinator	Merritt,Tyra A.	8/13/2001	11	4	62,333.00	11,512.91	1.00	Reg		

Agency Code	Fiscal Year	Program Code	Activity Code	Filled, Vacant or Frozen	Position Title	Employee Name	Hire Date	Grade	Step	Salary	Fringe	FTE	Reg/Temp/ Term	Hiring Status	Filled by Law Y/N
FBO	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	V	PARALEGAL SPECIALIST			12	1	70,345.00	12,992.72	1.00	Reg		
FBO	17	1000 - ADMINISTRATIVE SUPPORT	090A - PERFORMANCE MANAGEMENT-MASTER	V	Program Analyst (Bilingual)			12	2	72,528.00	13,395.92	1.00	Reg	Possibly IHC Program Manager	
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIONS	F	ACCOUNTS PAYABLE TECH	Hunt,Lastarza	8/6/2007	9	7	60,820.00	11,233.45	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIONS	F	AGENCY FISCAL OFFICER	Proudfoot,Daniel	4/17/2007	16	2	149,935.00	27,692.99	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIONS	F	BUDGET ANALYST	Jones,Robert L	9/14/1981	12	10	97,337.00	17,978.14	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIONS	F	BUDGET ANALYST	Mason,Patrice S	1/16/2001	12	7	90,253.00	16,669.73	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIONS	V	BUDGET OFFICER			14	0	103,603.00	19,135.47	1.00	Reg	Recruiting	
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	101F - AGENCY FISCAL OFFICER OPERATIONS	V	SENIOR BUDGET ANALYST			13	0	100,306.00	18,526.52	1.00	Reg	Recruiting	
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	F	ACCOUNTING SPEC	Brice,Janice	12/13/1993	11	10	79,280.00	14,643.02	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	F	ACCOUNTS PAYABLE TECHNICIAN	Mosby,Michelle Teresa	1/3/2011	9	7	60,820.00	11,233.45	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	V	FINANCIAL MANAGER			14	0	103,603.00	19,135.47	1.00	Reg	Recruiting	
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	102F - ACCOUNTING OPERATIONS	V	PAYROLL SPECIALIST			11	1	61,489.00	11,357.02	1.00	Reg	Recruiting	
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	ADMINISTRATIVE ASSISTANT	Thomas,Shannon	7/7/2008	9	5	57,559.00	10,631.15	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	ASSOC CHIEF FINANCIAL OFFICER	Hayes Rice,Angelique	7/5/1996	18	4	197,819.00	36,537.17	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	BUDGET DIRECTOR	Graham,Shelly Robinson	11/10/1997	16	6	168,524.00	31,126.38	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	CHIEF MGMT OPERATIONS	Gilchrist,Sharon	6/28/1982	15	8	148,900.00	27,501.83	1.00	Reg		
FBO	17	100F - AGENCY FINANCIAL OPERATIONS	103F - ASSOCIATE CFO OPERATIONS	F	EXECUTIVE ASST	Penn,Milissa U	5/11/1997	13	8	107,332.00	19,824.22	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	BATTALION FIRE CHIEF - Asst Fire Marshall	Falwell,Tony	7/31/1989	8	4	144,874.00	26,758.23	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	CAPTAIN - Operations	Young,Jerome A	5/4/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Alvear Jr.,Edgar E	2/13/1989	2	7	89,072.00	16,451.60	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Best,Antonio D	3/30/1997	2	7	81,326.00	15,020.91	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Boddie,Angelia M	12/7/1997	2	7	81,326.00	15,020.91	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Botts,Daniel R	4/12/1982	2	7	92,945.00	17,166.94	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	BRIMAGE,Ursula M	7/29/1991	2	7	89,072.00	16,451.60	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Burr,Thomas D	6/29/1992	2	7	85,199.00	15,736.26	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Fowler,Raymond A	10/11/1987	2	7	89,072.00	16,451.60	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Gray,Ian E	8/20/2007	2	5	69,654.00	12,865.09	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Harris,Kristina A	10/17/2004	2	5	69,654.00	12,865.09	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Hoenig,Byron D	4/10/2000	2	7	81,326.00	15,020.91	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Hunt,Karen A	7/8/1996	2	7	85,199.00	15,736.26	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Hunter,Cheryl L	7/31/1989	2	7	89,072.00	16,451.60	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Kelly,John	5/27/1997	2	7	81,326.00	15,020.91	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Myers,Daniel W	4/19/2004	2	6	73,556.00	13,585.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Spellers,Christopher E	3/11/1991	2	7	84,830.48	15,668.19	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Teneyck-smith,Kimberly L	10/4/1992	2	7	89,072.00	16,451.60	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR	Williams,Rolonda R	10/4/1992	2	7	85,199.00	15,736.26	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH	Clark,Daryl	8/12/1991	2B	7	91,881.00	16,970.42	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH	Diggs,Beatrix S	9/12/1988	2B	7	91,881.00	16,970.42	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH	Soul,Intri Dazzelle	10/12/1986	2B	7	95,876.00	17,708.30	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH	Walden III,Calvin L	1/28/1991	2B	7	91,881.00	16,970.42	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECH - HZMT	Harris,Sharlontae L	7/23/2007	2B	5	72,098.00	13,316.50	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Anderson,Sir Charles	12/15/2003	2B	6	75,998.00	14,036.83	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Matthews,Norita V	10/14/1986	2B	7	95,876.00	17,708.30	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	LIEUTENANT - Adminstrative Officer	Hazel,Aaron C	2/13/1989	5	4	103,523.00	19,120.70	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	SERGEANT	Spriggs,Gregory A	12/17/1990	4	6	97,439.00	17,996.98	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	F	STAFF ASSISTANT	Brown,Jarrick	6/29/2015	11	1	56,852.00	10,500.56	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR			2	1	55,726.00	10,292.59	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR			2	1	55,726.00	10,292.59	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2107 - INSPECTIONS	V	FIRE INSPECTOR			2	1	55,726.00	10,292.59	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Carroll,Hakim Malik	10/30/2006	2D	6	78,445.00	14,488.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Ford,Scott C	3/31/1997	2D	7	86,458.00	15,968.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Godfrey,Brian J	3/16/2009	2D	7	86,458.00	15,968.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Guglik,Anne E	4/7/2003	2D	6	78,445.00	14,488.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Kittrell,Kenneth D	8/12/1991	2D	7	94,692.00	17,489.61	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Mcdougal,Gala M	9/12/1988	2D	7	94,692.00	17,489.61	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Pennington,Gerald L.	8/12/1991	2D	7	94,692.00	17,489.61	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Rucker,Tomi	9/30/1996	2D	7	90,575.00	16,729.20	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Sanchez,Donovan N	3/17/2008	2D	4	70,642.00	13,047.58	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	Taylor,James P	10/25/1993	2D	7	90,575.00	16,729.20	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED	WARD,WHITNEY D	4/3/2006	2D	5	74,543.00	13,768.09	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED - FIU4	Somers,Christopher T.	3/26/2001	2D	7	86,458.00	15,968.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED - K9	Taylor,Rodney L	7/18/1988	2D	7	94,692.00	17,489.61	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE ARSON INVESTIGATOR ARMED - K9	Wilson,Lawrence S	1/3/2000	2D	7	86,458.00	15,968.79	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR	Drapeau,Wayne A	12/16/2002	2C	7	79,897.00	14,756.98	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - FIU2	Johnson,Dayisha L	10/4/1992	2C	7	87,886.00	16,232.54	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - FIU4	Cole,Jacquelyn M.	9/30/1996	2C	7	87,886.00	16,232.54	1.00	Reg		
FBO	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIRE INVESTIGATOR - FIU4	Sanders,Jadonna J	5/7/2001	2C	7	83,891.00	15,494.67	1.00	Reg		

Agency Code	Fiscal Year	Program Code	Activity Code	Filled, Vacant or Frozen	Position Title	Employee Name	Hire Date	Grade	Step	Salary	Fringe	FTE	Reg/Temp/ Term	Hiring Status	Filled by Law Y/N
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	FIREFIGHTER EMT	Smith,Kenneth L	12/13/1992	1	9	79,580.00	14,698.43	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2204 - INVESTIGATIONS	F	SERGEANT - Code Enforcement	Kearney Sr.,Robert F	6/22/1992	4	5	88,761.00	16,394.16	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2307 - PUBLIC OUTREACH	F	FIRE SAFETY EDUCATION SPEC	Everett,Patricia	9/19/1982	11	10	79,275.00	14,642.09	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2307 - PUBLIC OUTREACH	F	Fire Safety Information Spec	Hoston,Samone L	5/8/2001	8	9	58,223.00	10,753.79	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2307 - PUBLIC OUTREACH	F	Juvenile Fire Setters Counselor	Taylor,Aleazor A	5/10/1999	13	10	112,956.00	20,862.97	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR	Ajose,Bolatito D	3/26/2001	2	7	77,453.33	14,305.63	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECH	Mclaughlin,Stephanie D	7/30/1989	2B	7	91,881.00	16,970.42	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECH - HZMT	Love,Cyntrill Erica	6/29/1992	2B	7	87,886.00	16,232.54	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Pinkney,Wendy C	7/2/1990	2B	7	91,881.00	16,970.42	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	FIRE INSPECTOR TECHNICIAN HEALTH	Smith,Shalonda A	4/3/2006	2	5	69,654.00	12,865.09	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	LIEUTENANT - Geographical	Cole,Kenneth C	3/8/1992	5	4	99,022.00	18,289.36	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	LIEUTENANT - Technical	Davis,Mark S	2/13/1989	5	5	109,111.00	20,152.80	1.00	Reg		
FB0	17	2000 - FIRE PREVENTION AND EDUCATION	2401 - TECHNICAL INSPECTIONS	F	SERGEANT - Geographical	Troiano,Marco A	7/23/2007	4	2	69,704.00	12,874.33	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	ASST MARINE PILOT	Kirkpatrick,John K	9/9/2002	3	6	77,599.00	14,332.54	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Baker,Mark S	2/1/1988	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Baker,Michael S	10/2/2005	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Baker,Timothy J	6/24/1996	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Barnes,Melonie C	2/18/1997	7	4	111,137.00	20,527.00	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Bell Sr.,Renaldo D	7/5/1998	7	3	105,642.00	19,512.08	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Capece,Alexander G	12/8/2008	7B	2	102,969.00	19,018.37	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Cole,David M	6/24/1996	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Costello,Craig B	7/6/1998	7B	3	113,340.00	20,933.90	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Elborne,Ryan J	5/2/2005	7B	2	102,969.00	19,018.37	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Follin,James E	7/3/1989	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Hayes Jr.,Bernie	4/12/1999	7B	1	103,153.00	19,052.36	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Hoffman,Kurt C	10/17/1983	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Kurland,Ellen S	7/16/2001	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lacey,La'kisha L	3/26/2001	7B	3	107,943.00	19,937.07	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lammert,Philip E	3/6/2006	7B	1	98,241.00	18,145.11	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lewis,Angel M	8/21/1995	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Lipton,Jeffrey	5/1/2005	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Liriano,Nicole M.	5/20/2002	7B	4	113,176.00	20,903.61	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Meachum,Michael A	7/3/1989	7	3	115,703.00	21,370.34	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Moulton,Sharon P.	10/17/2005	7B	2	102,969.00	19,018.37	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Panek,Brent W	11/28/2004	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Paramore,Reginald K	10/15/1991	7	1	104,546.00	19,309.65	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Smith,Betty E	2/18/1997	7	4	111,137.00	20,527.00	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	St Laurent,Roger	12/28/1992	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Steptoe,Charles Y.	1/23/2006	7B	3	107,943.00	19,937.07	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Streat,Jonathan E	7/31/1989	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Washington,John N	3/11/1991	7B	4	130,153.00	24,039.26	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Watson,Michael M	7/23/2007	7B	1	98,241.00	18,145.11	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN	Weinroth,Derek A.	11/28/2005	7B	3	107,943.00	19,937.07	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - ELO-4-2	Johnson,Tracie R	3/2/1998	7B	2	108,118.00	19,969.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - OMD Aqua Program Manager	Della-Camera,Susie L	11/14/2005	7B	2	108,118.00	19,969.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - OMD Aqua Program Manager	Lato,John	12/2/2002	7B	4	113,176.00	20,903.61	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION EMS SUPVR CAPTAIN - OMD Training Division Liaison	Pratt,LaVerne C	7/6/1998	7B	2	102,969.52	19,018.47	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Baltimore Jr.,William J	4/16/1984	8	4	154,007.00	28,445.09	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Battle,Charles E	7/31/1989	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Brooks,Sean P	1/3/2000	8	1	115,745.00	21,378.10	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Carter Jr.,Louis H	3/12/1990	8	2	127,560.00	23,560.33	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Carter,Juan T	8/12/1988	8	2	133,358.00	24,631.22	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Ceglie,Victor A	3/9/1992	8	4	141,173.00	26,074.65	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Dean,Thomas P	1/27/1985	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Donlon,Michael S	5/27/1986	8	4	154,007.00	28,445.09	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Egan,Sean M	3/31/1986	8	2	139,157.00	25,702.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Foster,Antonio B	8/19/1985	8	2	139,157.00	25,702.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Graham,James K	2/13/1989	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Greene,Sean M	3/11/1991	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Gretz,Raymond C	8/10/1992	8	4	141,173.00	26,074.65	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Hanson,James D.	1/3/2000	8	1	115,744.00	21,377.92	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Hull,Jeffrey L	7/22/1985	8	4	154,007.00	28,445.09	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Mccoy,Daniel W	1/3/2000	8	2	121,762.00	22,489.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Mclain,David	7/25/1983	8	4	154,007.00	28,445.09	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Pearson,Robert V	7/1/1991	8	2	133,358.00	24,631.22	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Reynolds,Terry L	4/10/1989	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Rice Jr.,Edward C	9/30/1996	8	2	127,560.00	23,560.33	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Robinson,Sylvester A	7/1/1991	8	2	133,358.00	24,631.22	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Schaefer,Paul M	3/31/1986	8	4	154,007.00	28,445.09	1.00	Reg		

Agency Code	Fiscal Year	Program Code	Activity Code	Filled, Vacant or Frozen	Position Title	Employee Name	Hire Date	Grade	Step	Salary	Fringe	FTE	Reg/Temp/ Term	Hiring Status	Filled by Law Y/N
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Sefton,Christopher	3/11/1991	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Skursky,Alan J	5/4/1992	8	4	141,173.00	26,074.65	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Thornhill,Thomas B	12/17/1990	8	4	147,590.00	27,259.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	BATTALION FIRE CHIEF	Welsh III,Henry E	1/21/1986	8	4	154,007.00	28,445.09	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Auth,Jason C.	4/10/2000	7	3	105,642.00	19,512.08	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Banks,Patrick	4/17/1995	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Basinger Jr.,Cecil M	1/9/1994	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Bowers,Eric M.	10/10/2000	7	4	111,137.00	20,527.00	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Brinkley,Roy S	10/12/1986	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Brown,David R	7/1/1991	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Carroll,Gerald A	3/9/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Chapman III,Lawrence Y	3/11/1991	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Clemencia,Kishia T	6/29/1992	7	3	110,672.00	20,441.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Cormicle,Matthew C.	1/3/2000	7	2	100,419.00	18,547.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	David,Brian P	7/13/1989	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Dugan,Daniel	1/20/1987	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Dupree Jr.,Graydon L	5/27/1986	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Gobantes,Dennis O	7/31/1989	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Gooding III,Wallace E	6/29/1992	7	3	110,672.00	20,441.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Gordon,James E	7/8/1996	7	3	110,672.00	20,441.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Grover II,Jon C	3/31/1997	7	4	111,137.00	20,527.00	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Hamm,Spencer A	6/29/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Jenkins,Tyrone A	6/1/1992	7	3	110,672.00	20,441.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Kanrry,Mitchell H	6/14/2004	7	2	95,637.00	17,664.15	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Kauffman,Edward F.	4/10/2000	7	4	111,137.00	20,527.00	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Kemp,Ronald M	3/11/1991	7	3	115,703.00	21,370.34	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Leland,Robert S	12/17/1990	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Lord,Douglas A	8/12/1991	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Matthews Jr.,James R	8/12/1991	7	3	115,703.00	21,370.34	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Mayhew,Donald N	8/12/1991	7	3	115,703.00	21,370.34	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Mills,Steven D	8/9/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Palmer,Jason L	1/3/2000	7	2	100,419.00	18,547.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Patton,Jeffrey L	5/4/1992	7	2	105,201.00	19,430.62	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Poust,Daniel L	6/22/1987	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Quigley,William P	12/14/1992	7	2	105,201.00	19,430.62	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Roberts,Kwame Q	3/26/1990	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Rudy,Brian	1/3/2000	7	4	111,137.00	20,527.00	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Sefton,Scott A	1/18/1987	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Shymansky,Mychael S	7/8/1996	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Simister,William	1/3/2000	7	2	100,419.00	18,547.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Smith,Scott A	5/22/1989	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Spencer,Jack M	10/10/2004	7	2	100,419.00	18,547.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Stewart,Charles	8/10/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Thomas Jr.,Willis L	12/16/1990	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Troxell,Daniel M	8/19/1985	7	4	127,013.00	23,459.30	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Truesdel,Michael B	7/1/1991	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Washington,Robert	5/4/1992	7	4	116,429.00	21,504.44	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Washington,Robert A	1/21/1986	7	3	120,733.00	22,299.39	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Westfield,Angelo T	7/31/1989	7	4	121,721.00	22,481.87	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	White,Michael G	1/3/2000	7	3	105,642.00	19,512.08	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN	Wilhelm,Jerry D	12/13/1992	7	3	110,672.00	20,441.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN - Administrative	Smith Iv,Russell P	12/15/2003	7	2	95,637.00	17,664.15	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN - WMATA FIRE LIAISON	Taylor,Jeffery D	12/15/2003	7	1	90,909.00	16,790.89	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN PARAMEDIC	Anunay,Queen Angelique	10/4/1992	7B	4	124,494.00	22,994.04	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	CAPTAIN PARAMEDIC	Long,Keith T	12/19/1988	7B	3	124,135.00	22,927.73	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	EMERGENCY MEDICAL TECH	Allen,Kevin A	7/11/2015	7	10	60,488.00	11,172.13	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIRE ARSON INVESTIGATOR ARMED	Bowyer,Gregory M	6/15/1991	2D	7	94,692.00	17,489.61	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Abell,Michael B	4/30/2007	1	7	65,500.00	12,097.85	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adams,Darin W	2/8/1997	1	9	75,962.00	14,030.18	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adams,Michael	4/2/2007	1	7	65,500.00	12,097.85	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adams,Patrick Kyle	10/30/2006	1	8	68,919.00	12,729.34	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Adkins Jr.,Donald L	4/7/2003	1	9	72,345.00	13,362.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ajayi,Nichelle S	1/12/2015	1	2	50,348.00	9,299.28	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Ajose,Justin E	7/23/2007	1	7	65,500.00	12,097.85	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Amaya,Marta C	4/3/2006	1	8	68,919.00	12,729.34	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Anders,David	6/1/2015	1	2	50,348.00	9,299.28	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Anderson,John	10/9/2012	1	5	58,657.00	10,833.95	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Andrews,Darrell L	12/16/2002	1	9	72,345.00	13,362.12	1.00	Reg		
FB0	17	3000 - FIELD OPERATIONS	3201 - FIRE SUPPRESSION	F	FIREFIGHTER EMT	Artigliere,Ryan	7/15/2013	1	4	55,234.00	10,201.72	1.00	Reg		