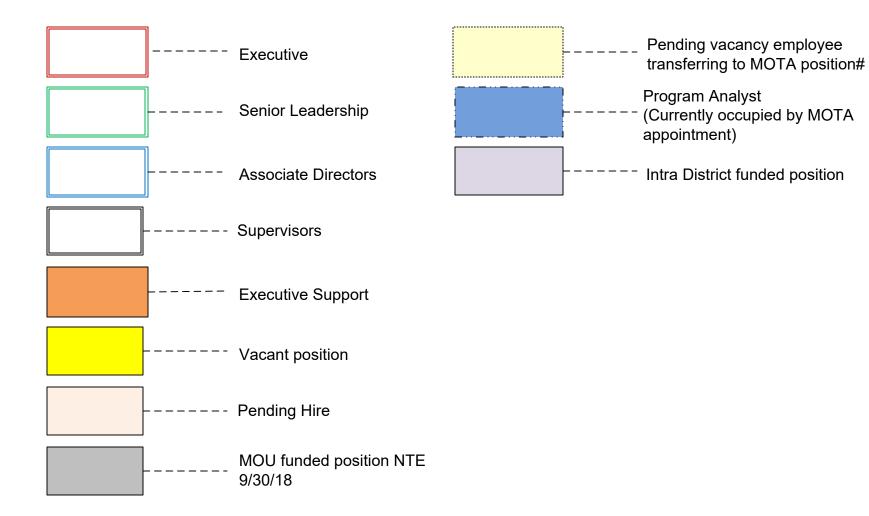
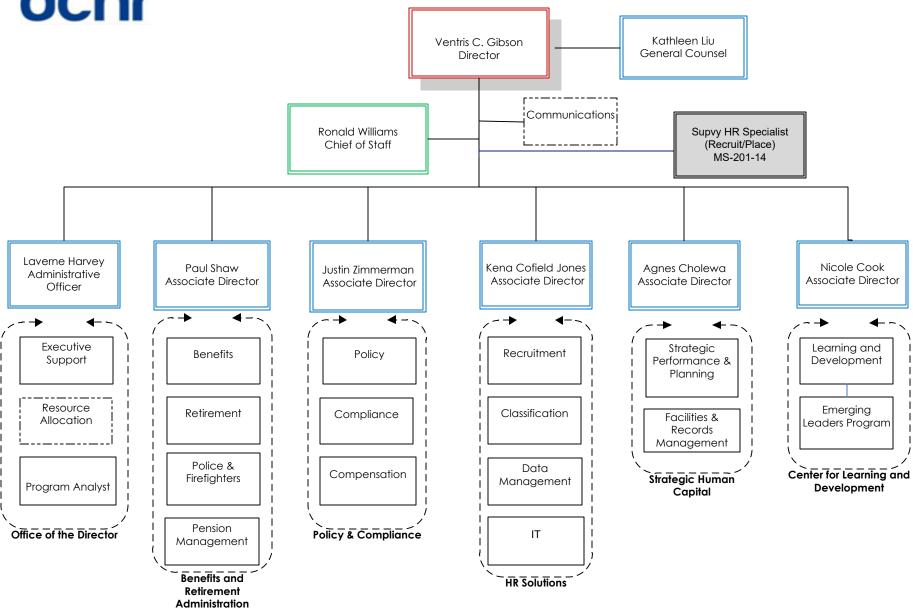
dchr

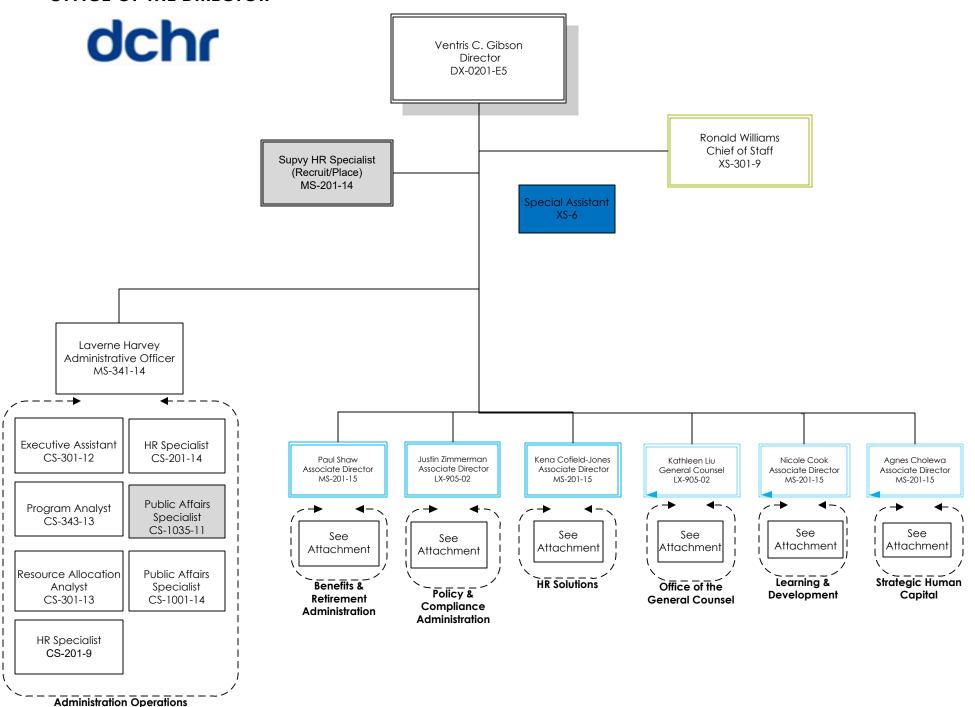


AGENCY STRUCTURE



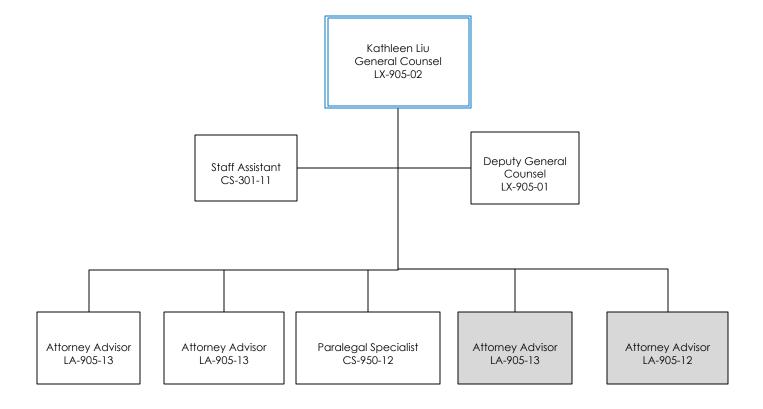


OFFICE OF THE DIRECTOR

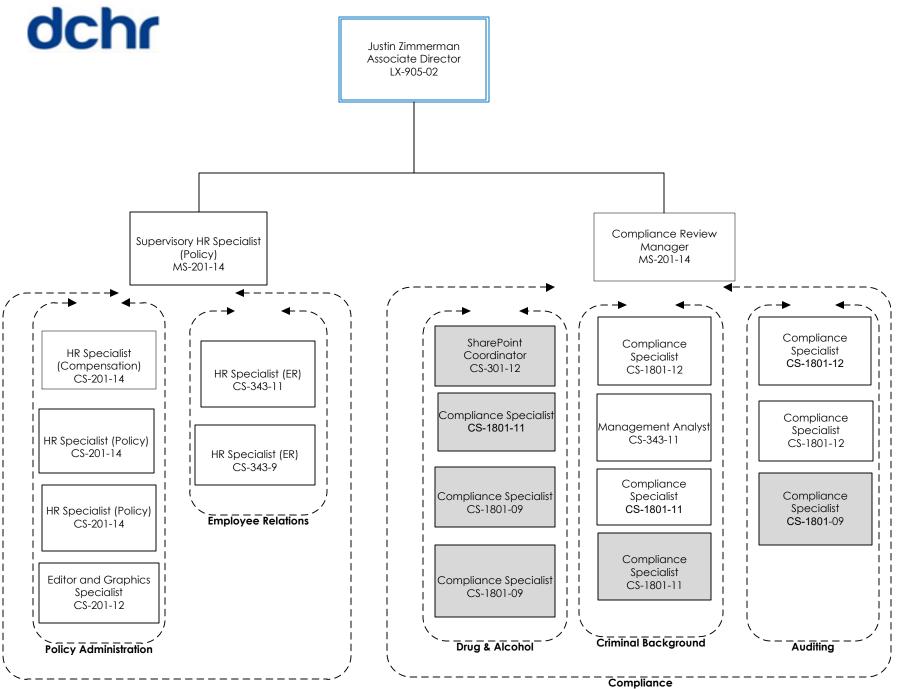


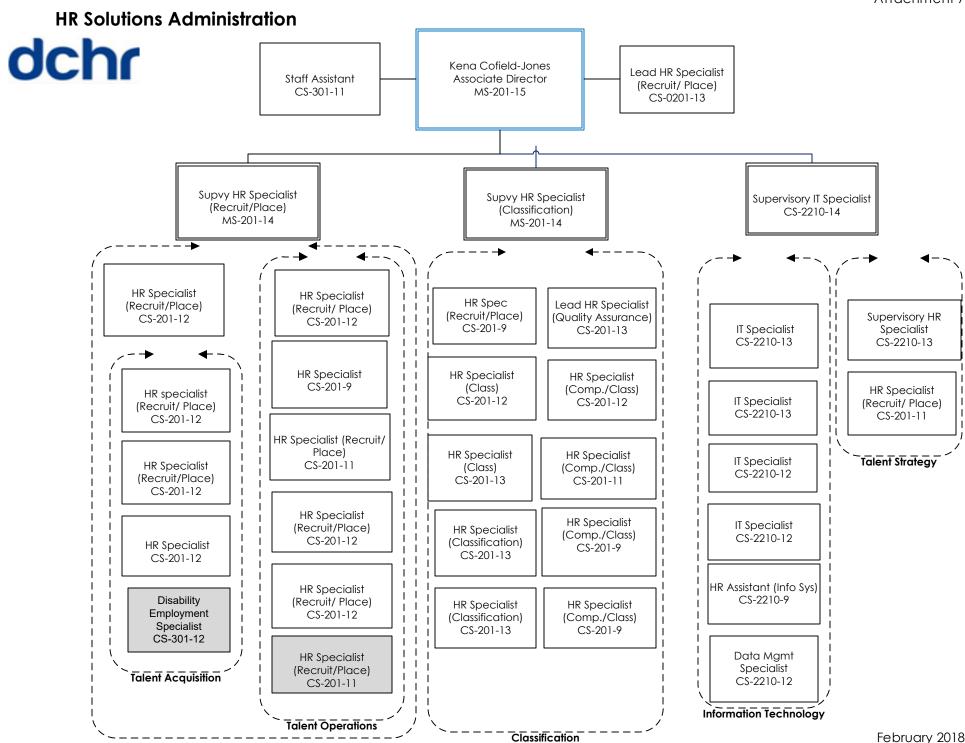
OFFICE OF THE GENERAL COUNSEL





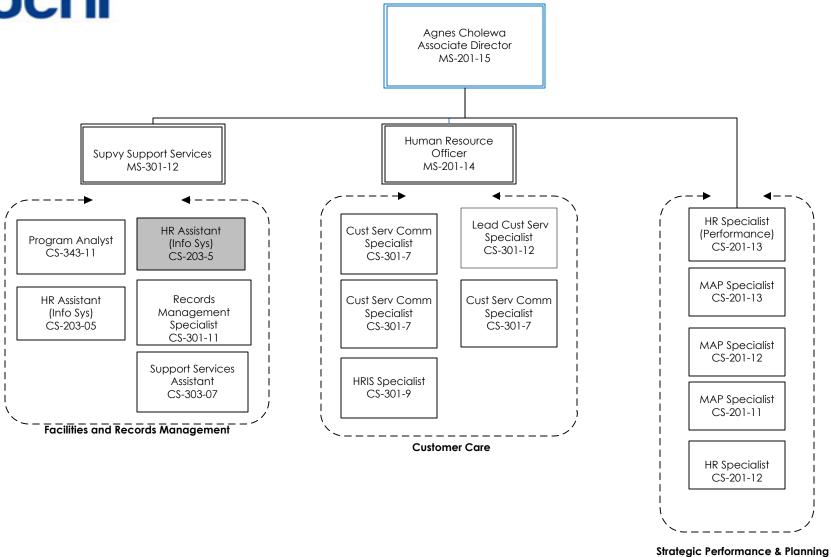
POLICY & COMPLIANCE ADMINISTRATION

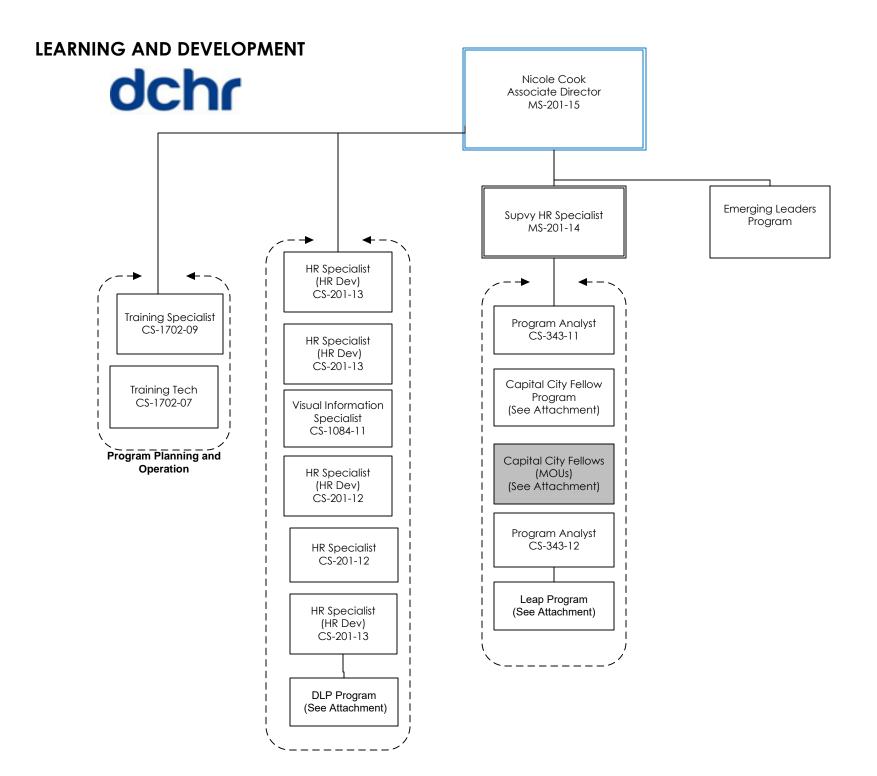




STRATEGIC HUMAN CAPITAL

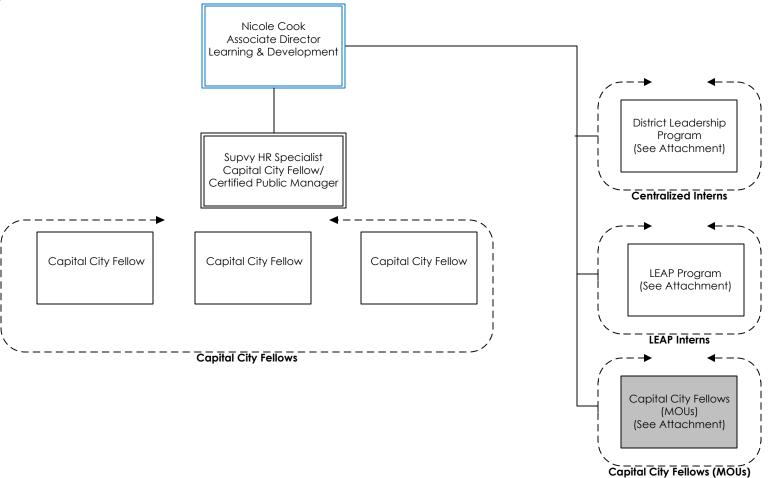


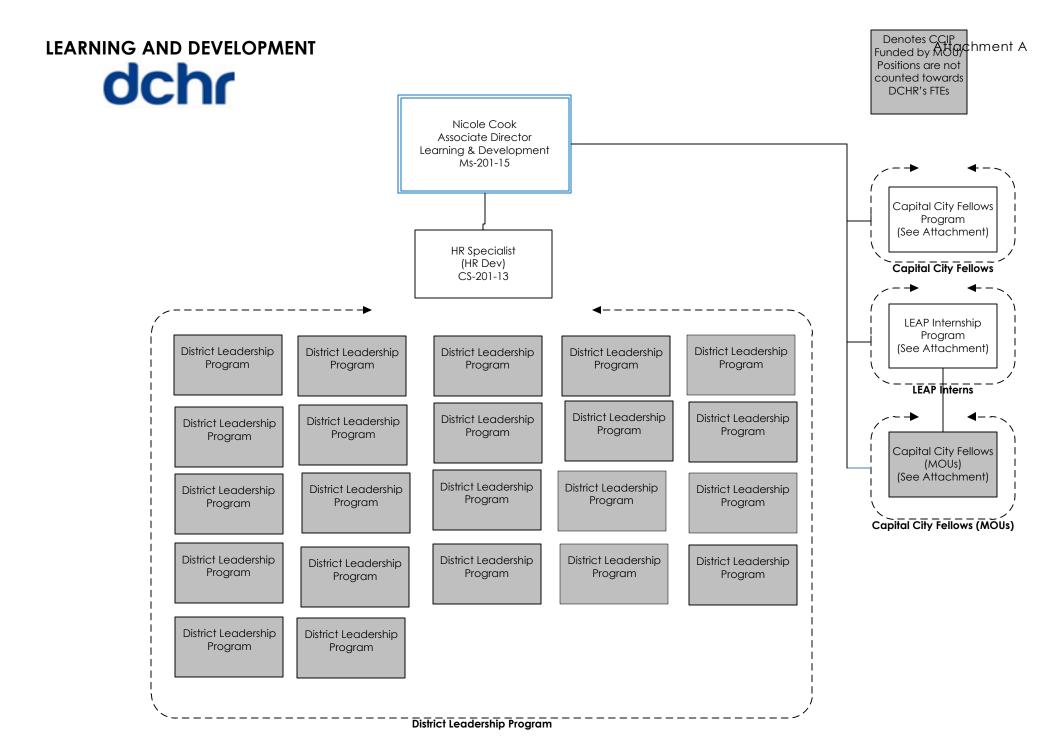




LEARNING AND DEVELOPMENT

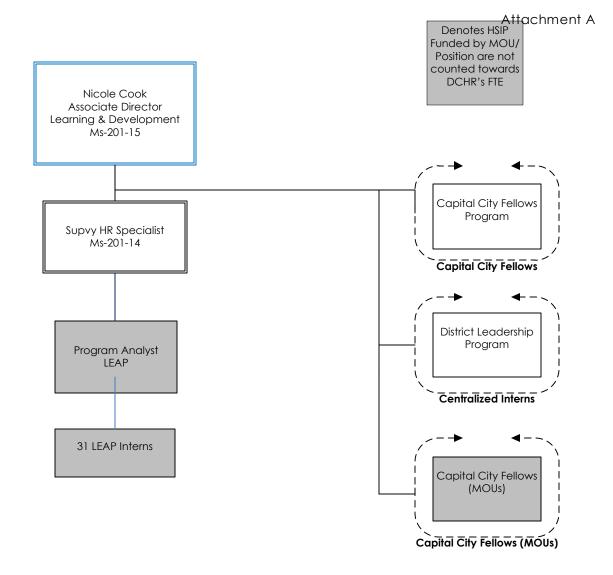






LEARNING AND DEVELOPMENT





Posn Nbr	Title	Name	EOD Date	Vac Stat	Grade	Step		FY18 Salary	FY18 Fringe 21.1%	FY17 Fringe 19.90%	FTE x Dist	F/P Time	Reg/Tem p/Term	WAE	Position Status (A-active, R-frozen, P- proposed)
00005831	EXECUTIVE ASSISTANT	Dunbar,Pamela	10/2/2017	F	11	8	\$	69,641.00	\$ 14,694.25	\$ 13,858.56	1	F	Term	N	Α
00009300	Human Resources Specialist	Pedroso,Tashima S	6/14/2004	F	14	7	\$	114,199.00	\$ 24,095.99	\$ 22,725.60	1	F	Reg	N	Α
00010661	Records Management Specialist	Venson,Millicent R	1/22/2008	F	11	6	\$	65,987.00	\$ 13,923.26	\$ 13,131.41	1	F	Reg	N	Α
00011823	HR ASST (INFO SYS)	Young, Darius Nico	9/22/2014	F	5	3	\$	34,035.00	\$ 7,181.39	\$ 6,772.97	1	F	Reg	N	Α
00013887	Program Analyst	Smith-Mathis,Ledesma	10/30/2006	F	13	1	\$	81,050.00	\$ 17,101.55	\$ 16,128.95	1	F	Reg	N	Α
00015210	Resource Allocation Analyst	Moore,Latasha A	5/20/2002	F	13	8	\$	99,229.00	\$ 20,937.32	\$ 19,746.57	1	F	Reg	N	Α
00016777	Program Analyst	Ebron,Dianne F	11/19/2012	F	11	6	\$	65,987.00	\$ 13,923.26	\$ 13,131.41	1	F	Reg	N	Α
00033032	Director, Dept of Human Res.	Gibson, Ventris C	8/3/2015	F	E5	0	\$	197,327.40	\$ 41,636.08	\$ 39,268.15	1	F	Reg	N	Α
00035025	RECORDS MGMT SUPV	Anderson, Mildred J	4/21/2008	F	12	0	\$	79,778.65	\$ 16,833.30	\$ 15,875.95	1	F	Reg	N	Α
00047234	Administrative Officer	Harvey,Laverne Elizabeth	1/8/2007	F	14	0	\$	139,521.74	\$ 29,439.09	\$ 27,764.83	1	F	Reg	N	Α
00047286	Support Services Assistant	Moore, Jamar	6/27/2016	F	7	5	\$	44,491.00	\$ 9,387.60	\$ 8,853.71	1	F	Reg	N	Α
00077599	HR Spec (Recruit & Placement)	Jerry,Lumisha R.	4/3/2017	F	12	10	\$	53,995.20	\$ 11,392.99	\$ 10,745.04	1	Р	Temp	N	Α
00087376	Chief of Staff	Williams,Ronald A	9/8/2015	F	10	0	\$	164,800.00	\$ 34,772.80	\$ 32,795.20	1	F	Reg	N	Α
	Program 1000 - Agency Manag	gement (AMP) - Activity - 1010	00 - Personne	(Office	of the D	irector)				13				
00070185	Public Information Officer	Rucker, Clarissa	1/4/2016	F	14	6	\$	111,131.00	\$ 23,448.64	\$ 22,115.07	1	F	Reg	N	Α
00085462	Public Affairs Specialist	Ball,Courtney	10/20/2014	F	11	1	\$	56,852.00	\$ 11,995.77	\$ 11,313.55	1	F	Term	N	Α
	Program 1000 - Agend	ry Management (AMP) - Activ	ity - 10800 - C	Commun	ication				\$ -	\$ -	2				
00025493	Supv HR Spec (HR Dev)	Scriven,Tammy Jo	11/3/2014	F	14	0	\$	125,186.20	\$ 26,414.29	\$ 24,912.05	1	F	Reg	N	Α
00039860	HRIS Specialist	Lemon,Anthony	3/21/2016	F	11	4	\$	62,333.00	\$ 13,152.26	\$ 12,404.27	1	F	Reg	N	Α
00043710	Customer Svcs Communicat Spec	Hogue,Joi L	8/10/2015	F	7	2	\$	40,420.00	\$ 8,528.62	\$ 8,043.58	1	F	Term	N	Α
00044251	Customer Svcs Communicat Spec	Crowder,Sharon D	4/13/2015	F	7	3	\$	41,777.00	\$ 8,814.95	\$ 8,313.62	1	F	Term	N	Α
00047526	Customer Svcs Communicat Spec	Ferguson, Ebony G.	8/9/2011	F	7	4	\$	43,134.00	\$ 9,101.27	\$ 8,583.67	1	F	Reg	N	Α
00070157	Lead Customer Svc Comm Spec	Allen,Keith	4/14/2008	F	11	2	\$	58,679.00	\$ 12,381.27	\$ 11,677.12	1	F	Reg	N	Α
	Program 1000 - Agency	y Management (AMP) - Activi	ty - 10850 - Ci	ustomer	Service						6				
00041740	General Counsel	Liu,Kathleen J.	9/23/2013	F	2	0	\$	145,200.00	\$ 30,637.20	\$ 28,894.80	1	F	Reg	N	Α
00043137	Attorney Advisor	Cheek,John J.	12/17/2012	F	13	4	\$	104,404.00	\$ 22,029.24	\$ 20,776.40	1	F	Reg	N	Α
00044557	PARALEGAL SPEC	Grey,Jeremy E	4/19/1999	F	12	8	\$	92,616.00	\$ 19,541.98	\$ 18,430.58	1	F	Reg	N	Α
00045500	Deputy General Counsel	Thomas,Zoe Cooper	6/4/2012	F	1	0	\$	135,000.00	\$ 28,485.00	\$ 26,865.00	1	F	Reg	N	Α
00045986	Staff Assistant	Holt,Ruth E	4/9/2012	F	11	2	\$	58,679.00	\$ 12,381.27	\$ 11,677.12	1	F	Reg	N	Α
00073485	Attorney Advisor	Harris,Tiffany	10/5/2015	F	12	3	\$	85,134.00	\$ 17,963.27	\$ 16,941.67	1	F	Term	N	Α
00073513	Attorney Advisor	Farhangi,Amir	4/21/2014	F	13	2	\$	98,078.00	\$ 20,694.46	\$ 19,517.52	1	F	Term	N	Α
00077595	Attorney Advisor	Simpson,Leah N.	1/28/2013	F	13	1	\$	94,915.00	\$ 20,027.07	\$ 18,888.09	1	F	Reg	N	Α
	Program 2100	- General Counsel - Activity - 2	21200 - Legal	Service							8				
00006074	Supvy HR Spec (Empl Benefits)	Miller,Milton L	6/11/1994	F	13	0	\$	109,401.45	\$ 23,083.71	\$ 21,770.89	1	F	Reg	N	А
00013624	Lead HR Specialist (Retirement	Brown,Robin E	10/7/1991	F	13	4	\$	88,841.00	\$ 18,745.45	\$ 17,679.36	1	F	Reg	N	А
00013902	Associate Director for Benefit	Shaw,Paul D	12/2/2013	F	15	0	\$	149,350.00	\$ 31,512.85	\$ 29,720.65	1	F	Reg	N	А
00017461	Program Analyst	Batchelder,Emily Ann	5/4/2009	F	12	10	\$	89,992.00	\$ 18,988.31	\$ 17,908.41	1	F	Reg	N	А
00020790	HR Spec. (Employee Benefits)	Argueta,Evelin	6/2/2014	F	11	3	\$	60,506.00	\$ 12,766.77	\$ 12,040.69	1	F	Reg	N	А
00021720	HR Specialist (PFFRB)	Ghebreyohannes,Siye	2/3/2014	F	11	1	\$	56,852.00	\$ 11,995.77	\$ 11,313.55	1	F	Reg	N	А
00021722	HR Spec. (Employee Benefits)	Winslow, Gail M	6/23/1997	F	11	5	\$	64,160.00	\$ 13,537.76	\$ 12,767.84	1	F	Reg	N	Α
00022056	HR Specialist (Emp. Benefits)	Gill,Danna K	7/21/2014	F	12	1	\$	70,345.00	\$ 14,842.80	\$ 13,998.66	1	F	Reg	N	А

0002589 HR Specialist (Emp. Benefits) Prescott,Maria 8/8/2016 F 12 5 5 79,077.00 5 16,685.25 5 15,736.32 1 F Reg N	A A A A A A A A A A A A A A A A A A A
D0026074	A A A A A A A A A A A A A A A A A A A
O0036371	A A A A A A A A A A A A A A A A A A A
O0043650 HR Spec (Recruitment/Placement Zemui,Rodhas T 12/4/2017 F 9 3 \$ 50,201.00 \$ 10,592.41 \$ 9,990.00 1 F Term N	A A A A A A A A A A A A A A A A A A A
D00443651 Human Resources Officer (Recru Bradley, Julia 11/30/2015 F 14 0 \$ 99,659.00 \$ 21,028.05 \$ 19,832.14 1 F Reg N	A A A A A A A A A A A A A A A A A A A
O0044496	A A A A A A A A
O0044577	A A A A A A A
00044584 Program Coordinator (SharePoin Mengestab,Absala 11/14/2016 F 12 2 \$ 72,528.00 \$ 15,303.41 \$ 14,433.07 1 F Term N	A A A A A A A
Morris,Shannon N 12/31/2012 F 11 10 \$ 73,295.00 \$ 15,465.25 \$ 14,585.71 1 F Reg N	A A A A A A
00077773 HR Spec (Recruitment/Placement Allen,MiKeisha S 8/11/2014 F 11 1 \$ 56,852.00 \$ 11,995.77 \$ 11,313.55 1 F Term N 00077896 HR Specialist (Emp. Benefits) GARY,PAMELA D 5/20/2013 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N 00078162 HR Specialist (Emp. Benefits) Murdock,Michelle A 3/16/1998 F 12 5 \$ 79,077.00 \$ 16,685.25 \$ 15,736.32 1 F Reg N 00084796 Compliance Specialist Dowe,Shalontia F 10/16/2017 F 11 2 \$ 58,679.00 \$ 12,381.27 \$ 11,677.12 1 F Term N 00085639 HR Spec (Employee Benefits) Canales,Leslie J 1/23/2017 F 9 4 \$ 51,709.00 \$ 10,910.60 \$ 10,290.00 1 1 F Term N 00087401 Disability Employment Speciali Aybar-Morales,Miriam 9/18/2017 F 12 1 \$ 70,345.00 \$ 14,842.80 \$ 13,998.66 1 F Term N 00092440 Compliance Specialist Chambers,Rayna 5/30/2017 F 9 1 \$ 47,185.00 \$ 9,956.04 \$ 9,389.82 1 F Term N 00093458 HR Specialist (Emp. Benefits) Stradford,Anthony 8/7/2017 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Term N 00094096 Wellness Program Coordinator Johnson,Jill 9/19/2017 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N 00002821 RETIREMENT BOARD MEMBER Epps Jr.,Charles 6/15/2009 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003288 HR Specialist (PFFRB) Cooper,Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.25 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	A A A A A A
DOO77896 HR Specialist (Emp. Benefits) GARY,PAMELA D S/20/2013 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N	A A A A A
D0078162 HR Specialist (Emp. Benefits) Murdock,Michelle A 3/16/1998 F 12 5 \$ 79,077.00 \$ 16,685.25 \$ 15,736.32 1 F Reg N	A A A A A A
00084796 Compliance Specialist Dowe,Shalontia F 10/16/2017 F 11 2 \$ 58,679.00 \$ 12,381.27 \$ 11,677.12 1 F Term N 00085639 HR Spec (Employee Benefits) Canales,Leslie J 1/23/2017 F 9 4 \$ 51,709.00 \$ 10,910.60 \$ 10,290.09 1 F Term N 00087401 Disability Employment Specialis Aybar-Morales,Miriam 9/18/2017 F 12 1 \$ 70,345.00 \$ 14,842.80 \$ 13,998.66 1 F Term N 00092440 Compliance Specialist Chambers,Rayna 5/30/2017 F 9 1 \$ 47,185.00 \$ 9,956.04 \$ 9,389.82 1 F Term N 00093458 HR Specialist (Emp. Benefits) Stradford,Anthony 8/7/2017 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Term N Program Coordinator Johnson,Jill 9/19/2017 F 12 7	A A A A A
00085639 HR Spec (Employee Benefits) Canales, Leslie J 1/23/2017 F 9 4 \$ 51,709.00 \$ 10,910.60 \$ 10,290.09 1 F Term N 00087401 Disability Employment Specialis Aybar-Morales, Miriam 9/18/2017 F 12 1 \$ 70,345.00 \$ 10,290.09 1 F Term N 00092440 Compliance Specialist Chambers, Rayna 5/30/2017 F 9 1 \$ 47,185.00 \$ 9,956.04 \$ 9,389.82 1 F Term N 00093458 HR Specialist (Emp. Benefits) Stradford, Anthony 8/7/2017 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Term N 00094096 Wellness Program Coordinator Johnson, Jill 9/19/2017 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 2 27 \$ 83,443.00 <t< td=""><td>A A A A</td></t<>	A A A A
00087401 Disability Employment Speciali Aybar-Morales, Miriam 9/18/2017 F 12 1 \$ 70,345.00 \$ 14,842.80 \$ 13,998.66 1 F Term N 00092440 Compliance Specialist Chambers, Rayna 5/30/2017 F 9 1 \$ 47,185.00 \$ 9,956.04 \$ 9,389.82 1 F Term N 00093458 HR Specialist (Emp. Benefits) Stradford, Anthony 8/7/2017 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Term N 00094096 Wellness Program Coordinator Johnson, Jill 9/19/2017 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 27	A A A
00092440 Compliance Specialist Chambers,Rayna 5/30/2017 F 9 1 \$ 47,185.00 \$ 9,956.04 \$ 9,389.82 1 F Term N 00093458 HR Specialist (Emp. Benefits) Stradford,Anthony 8/7/2017 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Term N Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 9/19/2017 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 27 27 Wood3281 RETIREMENT BOARD MEMBER Epps Jr.,Charles 6/15/2009 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003106 RETIREMENT BOARD MEMBER Wyatt,Henry J 5/21/2015 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp	A A A
00092440 Compliance Specialist Chambers,Rayna 5/30/2017 F 9 1 \$ 47,185.00 \$ 9,956.04 \$ 9,389.82 1 F Term N 00093458 HR Specialist (Emp. Benefits) Stradford,Anthony 8/7/2017 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Term N Program 2200 - Benefits Senefits Operation Unit 9/19/2017 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 27 27 Wood 2821 RETIREMENT BOARD MEMBER Epps Jr., Charles 6/15/2009 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003106 RETIREMENT BOARD MEMBER Wyatt, Henry J 5/21/2015 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp	A A
00094096 Wellness Program Coordinator Johnson,Jill 9/19/2017 F 12 7 \$ 83,443.00 \$ 17,606.47 \$ 16,605.16 1 F Term N Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 27 27 27 27 27 27 27 27 27 27 27 20	Α
Program 2200 - Benefits & Retirement - Activity - 22100 - Benefits Operation Unit 27 00002821 RETIREMENT BOARD MEMBER Epps Jr., Charles 6/15/2009 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003106 RETIREMENT BOARD MEMBER Wyatt, Henry J 5/21/2015 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003288 HR Specialist (PFFRB) Cooper, Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.25 F Reg N 0003288 HR Specialist (PFFRB) Cooper, Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.25 F Reg N 00021754 HR Specialist (PFFRB) Gardner, Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N 00021754	
00002821 RETIREMENT BOARD MEMBER Epps Jr., Charles 6/15/2009 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003106 RETIREMENT BOARD MEMBER Wyatt, Henry J 5/21/2015 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003288 HR Specialist (PFFRB) Cooper, Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.25 F Reg N 00021754 HR Specialist (PFFRB) Gardner, Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N 00021754 HR Specialist (PFFRB) Gardner, Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	
00003106 RETIREMENT BOARD MEMBER Wyatt,Henry J 5/21/2015 F 0 0 \$ 13,000.00 \$ 2,743.00 \$ 2,587.00 0.15 P Temp Y 00003288 HR Specialist (PFFRB) Cooper,Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.25 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.75 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	Α
00003288 HR Specialist (PFFRB) Cooper,Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.25 F Reg N 00003288 HR Specialist (PFFRB) Cooper,Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.75 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	, ,
00003288 HR Specialist (PFFRB) Cooper,Alicia D 9/2/2008 F 12 8 \$ 85,626.00 \$ 18,067.09 \$ 17,039.57 0.75 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.75 F Reg N 00021754 HR Specialist (PFFRB) Gardner,Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	Α
00021754 HR Specialist (PFFRB) Gardner, Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.75 F Reg N 00021754 HR Specialist (PFFRB) Gardner, Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	Α
00021754 HR Specialist (PFFRB) Gardner, Denise Sinkfield 8/17/1981 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 0.25 F Reg N	Α
	Α
00021929 Supyy HR Spec (Police/Fire Rd) Jones Lela R 4/25/1980 F 13 0 \$ 107 220 00 \$ 22 623 42 \$ 21 336 78 0.25 F Reg N	Α
	Α
00021929 Supvy HR Spec (Police/Fire Bd) Jones,Lela R 4/25/1980 F 13 0 \$ 107,220.00 \$ 22,623.42 \$ 21,336.78 0.75 F Reg N	Α
Program 2200 - Benefits & Retirement - Activity - 22200 - Police & Fire Retirement Relief Board 3.3	
00005517 HR Spec (Recruitment/Placement Carter,Shaquana Shari 5/5/2014 F 11 4 \$ 62,333.00 \$ 13,152.26 \$ 12,404.27 1 F Term N	Α
00006283 HR Spec (Recruitment/Placement Flanagan,Lango W. 6/19/2017 F 11 4 \$ 62,333.00 \$ 13,152.26 \$ 12,404.27 1 F Term N	Α
00008900 HR Spec (Recruit & Placement) Armstrong, Jennifer A 2/23/2006 F 12 2 \$ 72,528.00 \$ 15,303.41 \$ 14,433.07 1 F Reg N	Α
00008905 HR Spec (Recruit & Placement) Brown, Tenika C 12/16/2014 F 12 2 \$ 72,528.00 \$ 15,303.41 \$ 14,433.07 1 F Reg N	
00010023 HR Spec (Recruit & Placement) Fields, Brittany A 12/8/2008 F 12 3 \$ 74,711.00 \$ 15,764.02 \$ 14,867.49 1 F Reg N	Α
00024813 HUMAN RESOURCES SPEC Dease, Francine 10/14/2008 F 12 1 \$ 70,345.00 \$ 14,842.80 \$ 13,998.66 1 F Reg N	A A
00026680 Staff Assistant Gadsden, Carla D 1/20/1987 F 11 5 \$ 64,160.00 \$ 13,537.76 \$ 12,767.84 1 F Reg N	
00032863 Lead HR Spec. (Recruit/Place.) Chow, Justin 3/20/2017 F 13 3 \$ 86,244.00 \$ 18,197.48 \$ 17,162.56 1 F Reg N	Α
00033615 HR Spec (Recruit & Placement) Smith,Antwain L 5/9/2011 F 12 3 \$ 74,711.00 \$ 15,764.02 \$ 14,867.49 1 F Reg N	A A
00043632 HR Spec (Recruit & Placement) Walker, Cecilia C. 1/22/2008 F 12 2 \$ 72,528.00 \$ 15,303.41 \$ 14,433.07 1 F Reg N	A A A
00044154 Associate Director for Recruit Cofield Jones, Kena M 3/28/2011 F 15 0 \$ 144,200.00 \$ 30,426.20 \$ 28,695.80 1 F Reg N	A A A
	A A A A
00047331 Supvy HR Spec. (Recruit/Place) Hardy,Milton 3/6/2017 F 14 0 \$ 115,000.00 \$ 24,265.00 \$ 22,885.00 1 F Reg N	A A A A A
00047347 HR Spec (Recruit & Placement) Kibunja, Michelle 8/26/2013 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Reg N	A A A A A
00047347 HR Spec (Recruit & Placement) Kibunja, Michelle 8/26/2013 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Reg N Program 2700 - HR Solutions - Activity - 27100 - Recruiting and Staffing 13 13	A A A A A
00047347 HR Spec (Recruit & Placement) Kibunja, Michelle 8/26/2013 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Reg N	A A A A A
00047347 HR Spec (Recruit & Placement) Kibunja, Michelle 8/26/2013 F 12 4 \$ 76,894.00 \$ 16,224.63 \$ 15,301.91 1 F Reg N Program 2700 - HR Solutions - Activity - 27100 - Recruiting and Staffing 13 13	A A A A A A

00046349	HUMAN RESOURCES SPEC CLASS	McNair,Angela D	2/4/2008	F	13	10	¢	104,423.00	\$ 22,033.25	\$ 20,780.18	1	F	Reg	N	А
00046651	Supvy HR Specialist (Class)	Green,L. Lorraine	4/8/2013	F	14	0	\$	135,960.00	\$ 28,687.56	\$ 27,056.04	1	F	Reg	N	A
00040031		00 - HR Solutions - Activity - 27		ation	47		Υ	133,300.00	7 20,007.50	Ç 27,030.04	5		neg	.,	
00012279	IT Specialist (Internet)	Nunez-Smith, Anita E	3/17/2008	F	13	7	Ś	96 632 00	\$ 20,389.35	\$ 19 229 77	1	F	Reg	N	A
00012273	IT Spec. (Customer Support)	Williams,Lamont D	11/2/2007	F F	12	4	\$	76,894.00	\$ 16,224.63		1	F	Reg	N	A
00013763	IT Spec. (Customer Support)	Cleveland, Henry E	4/29/1985	F	12	5	\$	79,077.00	\$ 16,685.25	\$ 15,736.32	1	F	Reg	N	A
00031896	Supervisory IT Specialist	Holland,Jamaal	7/15/2013	 F	14	0	\$	124,000.00	\$ 26,164.00		1	F	Term	N	A
00046639	Info. Technology Specialist	Perkins,Tremayne D	3/20/2005	F	14	5	\$	108,063.00	\$ 22,801.29		1	F	Reg	N	A
00047287	IT Spec. (Customer Support)	Drummond,Jamon T	6/1/2015	F	12	4	\$	76,894.00	\$ 16,224.63		1	F	Reg	N	A
00070143	IT Specialist	Young, Wanda	6/2/2014	F.	14	9	\$	120,335.00	\$ 25,390.69	\$ 23,946.67	1	F	Reg	N	A
00070202	IT SPEC. (CUSTOMER SUPPORT)	Hayes, Anthony J	5/18/2009	F	9	4	Ś	51,709.00	\$ 10,910.60	\$ 10,290.09	1	F	Term	N	A
00070202	,	R Solutions - Activity - 27300 -	<u> </u>	Technolo		•	<u> </u>	31), 63.66	Ψ 10,510.00	ψ 10)230.03	8	•			
00024981	Meas., Anal. & Plan. Spec (HR)	Myers,Nicole	6/6/2016	F	11	1	Ś	56,852.00	\$ 11,995.77	\$ 11.313.55	1	F	Term	N	Α
00036683	Meas., Anal. & Plan. Spec (HR)	Jones, Carlos A.	10/14/2012	F	12	2	\$	72,528.00	\$ 15,303.41	\$ 14,433.07	1	F	Reg	N	A
00047244	Associate Director for Busines	Cholewa, Agnes J	9/4/2012	F	15	0	Ś	138,432.00	\$ 29,209.15		1	F	Reg	N	A
		700 - HR Solutions - Activity -		tics		-	<u> </u>		,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3		-6		
00000490	Training Technician	Lewis,Muriel L	4/4/2016	F	7	5	\$	44,491.00	\$ 9,387.60	\$ 8,853.71	1	F	Reg	N	A
00006410	Lead HR Specialist (Quality As	Crawford,Nigel C.	9/8/2008	F	13	4	\$	88,841.00	\$ 18,745.45		1	F	Reg	N	A
00009554	Training Technician	Douglas,Adrienne M	9/18/2017	F	7	2	\$	40,420.00	\$ 8,528.62	\$ 8,043.58	1	F	Term	N	А
00009947	Assoc. Direct for Workforce De	Cook,Nicole A	8/1/2005	F	15	0	\$	135,188.00	\$ 28,524.67	\$ 26,902.41	1	F	Reg	N	А
00010582	HR Spec (Recruit & Placement)	Assefa, Menbere	5/6/2013	F	12	4	\$	76,894.00	\$ 16,224.63	\$ 15,301.91	1	F	Reg	N	Α
00014865	HR Specialist	Weaver,Makeda K	4/6/2015	F	12	3	\$	74,711.00	\$ 15,764.02	\$ 14,867.49	1	F	Reg	N	Α
00016830	HR Spec (HR Dev)	Conley,Steven M.	5/15/2006	F	13	8	\$	99,229.00	\$ 20,937.32	\$ 19,746.57	1	F	Reg	N	Α
00020264	HR Spec (HR Dev)	St. Vil,Willair	3/5/2012	F	13	10	\$	104,423.00	\$ 22,033.25	\$ 20,780.18	1	F	Reg	N	А
00030237	HR Spec (Human Resource Dev)	Hawkins,James	2/10/2014	F	12	2	\$	72,528.00	\$ 15,303.41	\$ 14,433.07	1	F	Reg	N	А
00043709	Visual Information Specialist	Casey, Herbert D	3/17/2008	F	11	8	\$	69,641.00	\$ 14,694.25	\$ 13,858.56	1	F	Reg	N	Α
00070178	Supv HR Spec (HR Dev)	Robertson,Cheryl T	1/22/2008	F	14	0	\$	111,064.80	\$ 23,434.67	\$ 22,101.90	1	F	Reg	N	А
00093756	HR Spec (Human Resource Dev)	Liu,Jia	10/13/2015	F	12	1	\$	70,345.00	\$ 14,842.80	\$ 13,998.66	1	F	Reg	N	Α
	Program 3000 - Learning	& Development - Activity - 32	1000 - Trainin	g & Deve	elopmer	nt					12				
00023873	CAPITAL CITY FELLOW	Bennett, Adesina Ajani	10/30/2017	F	9	4	\$	51,709.00	\$ 10,910.60	\$ 10,290.09	1	F	Term	N	Α
00044483	CAPITAL CITY FELLOW	Saydee,Alice	6/2/2014	F	9	4	\$	51,709.00	\$ 10,910.60	\$ 10,290.09	1	F	Term	N	Α
00085637	CAPITAL CITY FELLOW	McNeil,Steven C	3/6/2017	F	9	2	\$	48,693.00	\$ 10,274.22	\$ 9,689.91	1	F	Term	N	Α
		ing & Development - Activity -	32000 - Capit	tal City F	ellows						3				
00047185	District Leadershp Program Int	Petrovic,Niciah T	11/27/2017	F	7	1	\$	39,063.00	\$ 8,242.29	\$ 7,773.54	0.2	F	Temp	N	А
00047186	District Leadershp Program Int	Wilhite,Theodore J	11/27/2017	F	7	1	\$	39,063.00	\$ 8,242.29	\$ 7,773.54	0.2	F	Temp	N	А
00047187	District Leadershp Program Int	Wilson,Sherita T	11/27/2017	F	7	1	\$	39,063.00	\$ 8,242.29	\$ 7,773.54	0.2	F	Temp	N	А
00047188	District Leadershp Program Int	Sow, Aissatou A	11/27/2017	F	5	1	\$	31,823.00	\$ 6,714.65	\$ 6,332.78	0.2	F	Temp	N	Α
00047189	District Leadershp Program Int	Johnson,Khari Eyen Zame	11/27/2017	F	5	1	\$	31,823.00	\$ 6,714.65	\$ 6,332.78	0.77	F	Temp	N	А
00047190	District Leadershp Program Int	Jones,Jessica E	11/27/2017	F	5	1	\$	31,823.00	\$ 6,714.65	\$ 6,332.78	0.77	F	Temp	N	А
00047193	District Leadershp Program Int	Draughn,Torey M	11/27/2017	F	7	1	\$		\$ 8,242.29	\$ 7,773.54	0.77	F	Temp	N	А
00047194	District Leadershp Program Int	Steckler,Bryan A	11/27/2017	F	7	1	\$	39,063.00	\$ 8,242.29	\$ 7,773.54	0.77	F	Temp	N	А
00047196	District Leadershp Program Int	Hernandez,Angela N	11/27/2017	F	5	1	\$	31,823.00	\$ 6,714.65	\$ 6,332.78	0.77	F	Temp	N	А
00047197	District Leadershp Program Int	Folley,Mkai	11/27/2017	F	7	1	\$	39,063.00	\$ 8,242.29	\$ 7,773.54	0.77	F	Temp	N	Α
00047210	District Leadershp Program Int	Smith,Genevera A	11/27/2017	F	7	1	\$	39,063.00	\$ 8,242.29	\$ 7,773.54	0.77	F	Temp	N	А
00047211	District Leadershp Program Int	Bilal,Ayesha R	11/27/2017	F	5	1	\$	31,823.00	\$ 6,714.65	\$ 6,332.78	0.77	F	Temp	N	Α
00047212	District Leadershp Program Int	Campbell,Jade	11/27/2017	F	5	1	\$	31,823.00	\$ 6,714.65	\$ 6,332.78	0.77	F	Temp	N	А

As of 2/1/2018

00047213	District Leadershp Program Int	Cagney,Erin M	11/27/2017	F	7	1	Ś	39,063.00	\$ 8,242.29	Ś	7,773.54	0.77	F	Temp	N	Α
00047214	District Leadershp Program Int	Harris, Krista M	11/27/2017	F	5	1	Ś	31,823.00	\$ 6,714.65	+	6,332.78	0.77	F	Temp	N	A
00047215	District Leadershp Program Int	Leonard, Alexaundria D	11/27/2017	F	7	1	Ś	39,063.00	\$ 8,242.29	+	7,773.54	0.77	F	Temp	N	A
00047216	District Leadershp Program Int	Peterson, Devonte J	11/27/2017	F.	7	1	Ś	39,063.00	\$ 8,242.29	<u> </u>	7,773.54	0.77	F	Temp	N	A
00047219	District Leadershp Program Int	Stephenson,Robert	11/27/2017	<u>·</u> 	5	1	\$	31,823.00	\$ 6,714.65		6,332.78	0.77	F	Temp	N	A
00047219	District Leadershp Program Int	Harrison, Deja Dionne	11/27/2017	<u>·</u> 	5	1	Ś	31,823.00	\$ 6,714.65	+	6,332.78	0.77	F	Temp	N	A
00047221	District Leadershp Program Int	Nushi,Enis	11/27/2017	F.	5	1	\$	31,823.00	\$ 6,714.65		6,332.78	0.77	F	Temp	N	A
00047222	District Leadershp Program Int	Tope,Alyssa	11/27/2017	F.	7	1	Ś	39,063.00	\$ 8,242.29		7,773.54	0.77	F	Temp	N	A
00047224	District Leadershp Program Int	Campbell,Darren L	12/11/2017	F	5	1	Ś	31,823.00	\$ 6,714.65	+	6,332.78	0.77	F	Temp	N	A
00082588	District Leadershp Program Int	Nepal, Mahesh	11/27/2017	F	7	1	Ś	39,063.00	\$ 8,242.29		7,773.54	1	F	Temp	N	A
00083549	District Leadershp Program Int	Castleberry, Elenami Marie	1/9/2018	F	7	1	Ś	39,063.00	\$ 8,242.29	<u> </u>	7,773.54	1	F	Temp	N	A
00083554	District Leadershp Program Int	Irungu,John Gatambia	11/27/2017	F	7	1	Ś	39,063.00	\$ 8,242.29		7,773.54	1	F	Temp	N	A
00083556	District Leadershp Program Int	Wise,Connell	11/27/2017	F	7	1	Ś	39,063.00	\$ 8,242.29		7,773.54	1	F	Temp	N	A
00084789	District Leadershp Program Int	Burdick,William	11/27/2017	F	5	1	Ś	31,823.00	\$ 6,714.65		6,332.78	1	F	Temp	N	A
00084790	District Leadershp Program Int	Fofung, Ngamdab Magaret	11/27/2017	F	7	1	Ś	39,063.00	\$ 8,242.29	_	7,773.54	1	F	Term	N	A
00084797	District Leadershp Program Int	Herrera,Luis J	11/29/2017	F	5	1	Ś	31,823.00	\$ 6,714.65	+	6,332.78	1	F	Reg	N	A
00085538	District Leadershp Program Int	Harris, De'Yan	11/29/2017	F	7	1	Ś	39,063.00	\$ 8,242.29		7,773.54	0.25	F	Temp	N	Α
00085953	LEAP Trainee	Tutt,Tricia A	9/18/2017	F	4	1	Ś	26,475.30	\$ 5,586.29		5,268.58	1	F	Temp	N	Α
00085954	LEAP Trainee	Tyson-El,Ebone' T	1/8/2018	F	4	1	Ś	26,475.30	\$ 5,586.29		5,268.58	1	Р	Temp	N	Α
00085955	LEAP Trainee	Johnson, Kevina	1/8/2018	F	4	1	Ś	26,475.30	\$ 5,586.29	_	5,268.58	1	F	Temp	N	Α
00085956	LEAP Trainee	Tompkins, Briyana M	1/8/2018	F	4	1	Ś	26,475.30	\$ 5,586.29	_	5,268.58	1	Р	Temp	N	Α
00085958	LEAP Trainee	Gilchrist,Tyrita	1/8/2018	F	4	1	Ś	26,475.30	\$ 5,586.29		5,268.58	1	Р	Temp	N	Α
00085959	LEAP Trainee	Shackelford,Tol W	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	+	5,268.58	1	Р	Temp	N	Α
00085960	LEAP Trainee	Wynne,Richetta C	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29		5,268.58	1	F	Temp	N	Α
00085961	LEAP Trainee	Swingon,Kamilah T	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00085962	LEAP Trainee	Thompson,Valencia B	9/18/2017	F	4	1	\$	49,978.26	\$ 10,545.41	\$	9,945.67	1	Р	Temp	N	Α
00085964	LEAP Trainee	Dickson,Marquisha L	9/18/2017	F	4	1	\$	49,978.26	\$ 10,545.41	\$	9,945.67	1	Р	Temp	N	Α
00086074	LEAP Trainee	English,Cheryl L	9/18/2017	F	4	1	\$	50,325.33	\$ 10,618.64	\$	10,014.74	1	Р	Temp	N	Α
00086075	LEAP Trainee	Chisley,Jacqueline M	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00086076	LEAP Trainee	Moorehead,Dazetta M	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00086077	LEAP Trainee	Swinson,Patrina R	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	A
00086078	LEAP Trainee	Jones-Cook,Shaneka D	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00086079	LEAP Trainee	Dudley,Alisha V	9/18/2017	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	А
00086080	LEAP Trainee	Hill,LaToya R	9/18/2017	F	4	1	\$	49,978.26	\$ 10,545.41	\$	9,945.67	1	Р	Temp	N	Α
00086082	LEAP Trainee	Collington, Nickesha N.	1/22/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00086352	Program Analyst	Thornton, Daniel L.	6/29/2015	F	12	3	\$	74,711.00	\$ 15,764.02		14,867.49	1	F	Term	N	А
00091273	LEAP Trainee	Anderson III,John W	9/6/2016	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00091274	LEAP Trainee	Smith,Norma E	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	Α
00091276	LEAP Trainee	Anderson,Lachelle C	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	А
00091277	LEAP Trainee	Cato,Angela S	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29		5,268.58	1	Р	Temp	N	А
00091278	LEAP Trainee	Hall,LaChae N	1/8/2018	F	4	1	\$	26,475.30	\$ 5,586.29	\$	5,268.58	1	Р	Temp	N	А
00091280	LEAP Trainee	Bailey,Jennifer T.	1/22/2018	F	4	1	\$	26,475.30	\$ 5,586.29		5,268.58	1	Р	Temp	N	А
00091283	LEAP Trainee	Gray,Fimiya C	6/26/2017	F	4	0	\$	26,114.40	\$ 5,510.14	\$	5,196.77	1	Р	Temp	N	А
00091284	LEAP Trainee	Hawkins, Michelle E	6/26/2017	F	4	0	\$	26,114.40	\$ 5,510.14	\$	5,196.77	1	Р	Temp	N	Α
00091285	LEAP Trainee	Hinnant, Jada	6/26/2017	F	4	0	\$	26,114.40	\$ 5,510.14	\$	5,196.77	1	Р	Temp	N	Α
00091286	LEAP Trainee	Parker,Karen L	6/26/2017	F	4	0	\$	26,114.40	\$ 5,510.14	\$	5,196.77	1	Р	Temp	N	А

						4		_							
00091287	LEAP Trainee	Watson,Tia M.	6/26/2017	F	4	0	\$	26,114.40	\$ 5,510.14	\$ 5,196.77	1	Р	Temp	N	А
00091293	LEAP Trainee	Edelen,Kerry N	10/30/2017	F	4	1	\$	26,475.30	\$ 5,586.29	\$ 5,268.58	1	Р	Temp	N	А
00091299	LEAP Trainee	Zaki,Thuria O	6/26/2017	F	4	0	\$	26,114.40	\$ 5,510.14	\$ 5,196.77	1	Р	Temp	N	А
		ning & Development - Activity	•	cial Prog	rams						53.91				
00014651	Supvy HR Spec. (Recruit/Place)	Daniels, Donnel	2/6/2017	F	14	0	\$	131,000.00	\$ 27,641.00	\$ 26,069.00	1	F	Reg	N	Α
00042941	HR Specialist (Perf. Mgmt.)	Mancini,Philip J	1/27/2014	F	13	7	\$	96,632.00	\$ 20,389.35	\$ 19,229.77	1	F	Reg	N	Α
00043523	Meas., Anal. & Plan. Spec (HR)	Easterday,Victoria	4/18/2016	F	13	1	\$	81,050.00	\$ 17,101.55	\$ 16,128.95	1	F	Reg	N	Α
00082615	Special Assistant	Selman,David C.	4/8/2013	F	6	0	\$	95,481.00	\$ 20,146.49	\$ 19,000.72	1	F	Reg	N	Α
00083553	HR ASST (INFO SYS)	Vincent,Sherley G	11/9/2015	F	5	5	\$	36,247.00	\$ 7,648.12	\$ 7,213.15	1	F	Term	Υ	Α
	Program 4300 - Strategic	Human Capital - Activity - 431	00 - Performa	псе Мес	asureme	nt					5				
00010083	Compliance Specialist	Egbarin,Henry Benjamin	9/6/2016	F		0	\$	56,852.00	\$ 11,995.77	\$ 11,313.55	1	F	Reg	Ν	Α
00023434	Compliance Specialist	Reyes,Anthony	3/3/2014	F	12	4	\$	76,894.00	\$ 16,224.63	\$ 15,301.91	1	F	Reg	N	Α
00043852	Management Analyst (HR)	Harris,David	6/2/2014	F	11	5	\$	64,160.00	\$ 13,537.76	\$ 12,767.84	1	F	Reg	N	Α
00044475	Human Resources Specialist (Em	Ortiz Bautista,Lissette	6/2/2014	F	11	1	\$	56,852.00	\$ 11,995.77	\$ 11,313.55	1	F	Reg	N	Α
00044494	Compliance Specialist	Brock,Priscilla J	5/15/2017	F	11	1	\$	56,852.00	\$ 11,995.77	\$ 11,313.55	1	F	Term	N	Α
00047243	Compliance Review Manager	Easley,Andre A	1/27/2014	F	14	0	\$	109,624.96	\$ 23,130.87	\$ 21,815.37	1	F	Reg	N	Α
00083215	Compliance Specialist	Pierce,Darien	5/30/2017	F	9	1	\$	35,388.75	\$ 7,467.03	\$ 7,042.36	1	Р	Temp	N	Α
	Program 4500 - I	Policy and Compliance - Activit	y - 45100 - Co	mpliand	е						7				
00003332	Human Resources Specialist (Em	Brennan,Ellen	5/30/2017	F	9	3	\$	50,201.00	\$ 10,592.41	\$ 9,990.00	1	F	Term	N	А
00009222	Compliance Specialist	Cambridge,Tamika	6/2/2014	F	13	6	\$	94,035.00	\$ 19,841.39	\$ 18,712.97	1	F	Reg	N	А
00022379	HUMAN RESOURCES SPEC POLICY	Larue,Denise L	7/18/1984	F	13	8	\$	99,229.00	\$ 20,937.32	\$ 19,746.57	1	F	Reg	N	А
00022446	Human Resources Specialist (Po	Pendarvis,Zondie	12/27/1983	F	14	7	\$	114,199.00	\$ 24,095.99	\$ 22,725.60	1	F	Reg	N	А
00024184	Supvy. HR Specialist (Policy)	Stancell,Gia L	8/10/2015	F	14	0	\$	99,659.00	\$ 21,028.05	\$ 19,832.14	1	F	Reg	N	А
00027572	Associate Director for Policy	Zimmerman,Justin I	10/15/2007	F	2	0	\$	151,519.93	\$ 31,970.71	\$ 30,152.47	1	F	Reg	N	Α
00035726	HUMAN RESOURCES SPEC CLASS	Mbambo,McEwan Y	7/29/2013	F	13	5	\$	91,438.00	\$ 19,293.42	\$ 18,196.16	1	F	Reg	N	Α
00047200	HR Spec (Recruit & Placement)	Gardner,Ronald	2/13/2012	F	12	2	\$	72,528.00	\$ 15,303.41	\$ 14,433.07	1	F	Reg	N	А
00093453	Compliance Specialist	Dangerfield-Harris, Jennifer S	9/19/2016	F	12	1	\$	70,345.00	\$ 14,842.80	\$ 13,998.66	1	F	Reg	N	А
00093454	Editor and Graphics Specialist	Pham,Dan H	10/30/2017	F	12	3	\$	74,711.00	\$ 15,764.02	\$ 14,867.49	1	F	Reg	N	А
	Program 4500				10										
00010152	Human Resources Specialist (Co	108,063.00	\$ 22,801.29	\$ 21,504.54	1	F	Reg	N	Α						
	Program 4500 - Po	olicy and Compliance - Activity	- 45300 - Com	npensati	on						1				
		Program 4500 - Policy and Compliance - Activity - 45300 - Compensation													·

File Type	Abbr.	Employee	Status	Created	Status Date	Executive Summary
Grievance	DGS	Employee	Open	6/16/2015	12/14/2017	Grievance alleged pay disparity. Grievance processing was paused pending related federal litigation. A final decision will issue soon.
Grievanice	203	Employee	open.	0/10/2013	12/11/2017	Employee has since contacted DCHR and submitted another grievance with similar allegations of a pay disparity. Per regulations, the grievance is being transferred back to DGS for review and resolution at the agency level.
Complaint	DHS	Employee	Closed	6/13/2016	7/24/2016	Complaint alleged verbal offer for position was revoked. Requisition was cancelled. Closed.
Grievance	OIG	Employee	Closed	8/8/2016	10/24/2016	Employee grieved 9 day suspension for misconduct. Agency decision supported by evidence. OIG's denial of grievance affirmed.
Grievance	DMV	Employee	Closed	9/26/2016	10/5/2016	Employee alleged being physically removed from work space by supervisor. Employee did not respond to meeting requests. Closed.
Grievance	DDOT	Employee	Closed	10/21/2016	11/16/2016	Grievance related to employee's non-selection for a promotion. Referred back to DDOT with recommendations.
Grievance	OIG	Employee	Closed	11/2/2016	2/1/2017	Employee reconsideration request of final grievance decision (Oct. 2016). Denied.
Grievance	осто	Employee	Closed	11/9/2016	11/23/2016	Grievant alleged unwelcoming work environment. Referred to OCTO for first level handling.
Grievance	DYRS	Employee	Closed	11/18/2016	1/24/2017	Employee claimed under payment between 2007 and 2013. Payclaim denied as untimely.
Grievance	DCPS	Employee	Closed	12/13/2016	12/13/2016	Grievance transferred to DCPS.
Grievance	DGS	Employee	Closed	1/10/2017	3/6/2017	Employee claimed improper application of residency preference. Grievance not substantiated.
Grievance	DYRS	Employee	Closed	1/30/2017	2/1/2017	Former employee alleged ethical violations by supervisor. Referred to DYRS for initial handling.
Grievance	DOH	Employee	Closed	2/16/2017	3/2/2017	Grievance transferred to DOH.
Grievance	DOC	Employee	Closed	2/17/2017	2/17/2017	Grievance alleged non-selection. Employee subsequently withdrew his/her grievance.
Grievance	DOC	Employee	Closed	2/21/2017	4/12/2017	Employee alleged discrimination in selection process. Allegations not supported by evidence. Denied.
Grievance	DCRA	Applicant	Closed	2/27/2017	6/20/2017	Applicant grieved non-selection for position. Grievance unsubstantiated and denied.
Grievance	DOH	Employee	Closed	3/1/2017	11/20/2017	Employee grieved reassignment. DOH denial of grievance upheld on 6/22/2017. Then, Employee grieved retaliation for filing complaint. All outstanding grievances to be resolved with settlement.
Grievance	DBH	Employee	Closed	5/26/2017	8/29/2017	Employee grieved non-selection for promotion. Grievance was dismissed as untimely.
Complaint	DISB	Employee	Closed	5/31/2017	10/31/2017	Employee alleged wrongful termination. Referred back to DISB with recommendations. Employee was reinstated.
Grievance	DOC	Employee	Closed	5/31/2017	6/27/2017	Employee contacted DCHR regarding non-selection for a position with DOC. Employee did not respond to requests for information. Case closed. Employee was provided with the DCHR Grievance Form and advised of his.her rights under Chapter16. Employee met with DCHR Employee Relations, but did not submit a grievance form.
Grievance	DDS	Employee	Closed	6/19/2017	6/28/2017	Employee submitted complete DCHR grievance form alleging violations of Chapters 7B, 8, 11B and 14. Transferred to DDS for handling.
Complaint	DCHR	Employee	Closed	8/10/2017	9/13/2017	Former employee alleged sexual harassment and retaliation. Former employee encouraged to contact OHR.
Grievance	DPR	Employee	Closed	8/10/2017	12/11/2017	Employee alleged improper handling of promotion application. Has not responded to request for information. Dismissed.

File Type	Abbr.	Employee	Status	Created	Status Date	Executive Summary
Complaint	DCRA	Employee	Closed	8/17/2017	Pending	Employee alleges termination of his/her health benefits. Working with relevant District agencies to resolve.
Complaint	DCRA	Employee	Closed	8/28/2017	10/16/2017	Employee requested reconsideration of classification of his/her position as a Grade 9. Request denied.
Grievance	ODR	Employee	Closed	8/28/2017	10/11/2017	Employee alleged discrimination on the basis of age, race and disability. In addition, he/she alleged wrongful and fraudulant appointments/promotions. Grievance denied on merits.
Grievance	DOC	Employee	Closed	8/28/2017	10/5/2017	Employee grieved non-selection, which was denied by DOC. On review, DCHR denied grievance as untimely.
Grievance	OSSE	Employee	Closed	8/31/2017	10/27/2017	Employee alleged he/she should be classified as in the labor union. No evidence supports allegation. Denied.
Grievance	ABRA	Employee	Closed	9/1/2017	10/2/2017	Employee submitted a grievance challenging an investigative after-action report issued by DCHR. Matter dismissed as not subject to grievance procedures.
Grievance	DBH	Employee	Closed	9/5/2017	10/3/2017	Grievance transferred to DBH for first level review.
Grievance	DMV	Employee	Closed	9/8/2017	10/5/2017	Grievance transferred to DMV.
Grievance	DMV	Employee	Closed	9/13/2017	11/8/2017	Former employee grieved probationary termination. Referred to DMV for first level review.
Grievance	ОСР	Employee	Closed	9/20/2017	9/26/2017	Grievance transferred to OCP for first level review.
Complaint	FEMS	Employee	Closed	9/27/2017	1/3/2018	Employee requested that taxes not be withheld from his/her paycheck. Request denied.
Complaint	OSSE	Employee	Closed	10/18/2017	1/24/2018	Employee alleged that he/she cannot cash his/her check. Employee encouraged to reach out to his/her bank.
Grievance	OPC	Employee	Closed	10/22/2017	11/2/2017	Grievance from 2 days suspension. Transferred to OCP for handling.
Grievance	BEGA	Employee	Closed	11/2/2017	12/15/2017	Employee requested review of BEGA's grievance determination as to ethics violations and non-sexual harassment. BEGA's decision was affirmed.
Grievance	DPR	Employee	Closed	11/6/2017	1/16/2018	Employee alleged records concealment. Grievance transferred to DPR/OGC.
Grievance	DPR	Employee	Closed	11/6/2017	11/8/2017	Employee requested records relating to internal job posting via grievance. Matter transferred to DPR.
Complaint	DYRS	Employee	Closed	12/6/2017	12/6/2017	Employee requested review of his/her termination. Complaint transferred to DYRS.
Complaint	DCHR	Applicant	Open	12/21/2017	Pending	Applicant complains about his/her rejected application. Application submitted was incomplete.
Grievance	DOEE	Employee	Closed	1/17/2018	1/18/2018	Employee not provided federal service credit and grieved that decision. Transferred to DOEE for handling.
Grievance	DYRS	Employee	Open	1/18/2018	Pending	Grievance will be transferred to DYRS.
Complaint	OSSE	Employee	Open	2/2/2018	Pending	Employee alleges that he/she was wrongfully denied his/her FMLA request.
Grievance	Unknown	Applicant	Closed	FY 16	FY 16	Grievance alleged non-selection. Applicant did not respond to request for more information.
Grievance	FEMS	Employee	Closed	FY 16	FY 16	Grievance alleged pre-selection of selected candidate. Requisition was canceled. Selected candidate was a reassignment. Denied.
Complaint	Anonymous	Anonymous	Closed	FY 17		Allegation that employee used access to HR database to gain advantage in applying for a position.
Complaint	Anonymous	Anonymous	Closed	FY 17		Allegation that employee engaged in nepotism by hiring spouse.
Complaint	Anonymous	Anonymous	Open	FY 17		Allegation that employee misrepresented academic credentials.
Complaint	Anonymous	Anonymous	Open	FY 18		Allegations that employee has altered interview scores, hired and promoted unqualified employees, offered higher salaries based on race or gender, and hired friends.
Complaint	Anonymous	Anonymous	Open	FY 18		Allegations that employees have hired friends and family, wrongfully terminated employees, discriminated against women in hiring and that there is a disparity of salaries between men and women

Attachment D

nte			Board Members Attend									
	Justin Zimmerman Jeremy	Grey Andrea Comentale	Frank McDougald Ralph En	nnis Aubrey Mongal Cha	arnette Robinson Wilf	redo Manlapaz Veno	lette Parker Stuart	Emerman Mark Wynn	Milton Douglas Jacquelin	e Watson Brian Amy	Charles Epps	HenryWyatt
1/5/2017	1	1				1		1			1	1
1/12/2017	1		1	1		1				1	1	1
1/19/2017						4					4	
1/26/2017	4	4	1			I		1			1	
2/2/2017	1	1			1			1		1	1	1
2/9/2017	1	4	1					1			1	1
2/16/2017	1	1		_	1			1		1	1	1
2/23/2017			1	1				1			1	
3/2/2017	1	1			1]		1	1	1
3/9/2017	1	1		1				1			1	1
3/16/2017	1	1		1				1		1	1	1
3/23/2017		1						1 1		1	1	1
3/30/2017	1	1				1		1			1	
4/6/2017	1		1			1		1		1	1	
4/13/2017	1		1					1		1	1	1
4/20/2017	1		1	1					1		1	1
4/27/2017		1			1					1	1	1
5/4/2017		1			1						1	1
5/11/2017		1				1		1		1	1	1
5/18/2017	1	1					1		1	1		1
5/25/2017	1	1						1	1		1	1
6/1/2017	1		1		1			1			1	1
6/8/2017	1	1				1		1		1	1	1
6/15/2017	1		1				1		1		1	
6/22/2017			1				1		1		1	1
6/29/2017	1	1	-		1		-		1	1	1	1
7/6/2017	1	-			1				1	1	1	1
7/13/2017	1	1			1	1			1	1	1	1
7/20/2017	1	1				1			1	1	1	1
7/27/2017		1 1					1	1		1	1	1
8/3/2017	1	1 1	1				1	,		1	1	1
8/10/2017	1		1		1		1	1		1	1	1
	1	1 1	1		1			1 1			1	1
8/17/2017		1 1				1		1 1 1			1	1
8/24/2017	1	1	1			1	1	1			1	1
8/31/2017	1	1	1				1]			1 1	1
9/7/2017	1	1	4	4			1		1		1 1	1
9/14/2017	1		1	1	4						l 1	1
9/21/2017	1	1			l			1		4	1	1
9/28/2017	_	1 1					_	1	1	1	1	1
10/5/2017	1	1					1		1		1	1
10/12/2017												1
10/19/2017	1	1		1				1			1	1
10/26/2017		1 1					1	1		1	1	
11/2/2017		1	1		1					1	1	1
11/9/2017	1	1				1					1	1
11/16/2017		1	1				1	1			1	
11/23/2017												
11/30/2017	1	1					1	1			1	1
12/7/2017	1	1			1			1			1	1
12/14/2017		1					1	1		1	1	1
12/21/2017	1	1		1						1	1	1
12/28/2017	1		1					1			1	1
<u>tal</u>	33	7 30	17	0 8	12	10	12	8 25	5 11	22 1	47	41
	33	, 30	1/	U U	14	10	14	0 23	, 11	<i>22</i> 1.	+ /	71

FY18 Attachment D

Date			Board Members Attendar									
1/4/201		rey Andrea Comentale Fi	rank McDougald Ralph Ennis	Aubrey Mongal Char	rnette Robinson Wilf	redo Manlapaz Vendett	te Parker Stuart E	mermar Mark Wyn	n Milton Douglas Jacq 1	ueline Watson Brian	Amy Charles Epps Her	ry Wyatt
1/11/201		1			1		1		1	1		1
1/18/201		1						1	1		1	
1/25/2018			1	1					1		1	1
2/1/2013												
2/8/2019												
2/15/2018 2/22/2018												
3/1/201												
3/8/2018												
3/15/2013	8											
3/22/2018												
3/29/2018												
4/5/2018 4/12/2018												
4/12/2018												
4/26/2018												
5/3/2018												
5/10/2018												
5/17/2013												
5/24/2019												
5/31/2018 6/7/2018												
6/14/2018												
6/21/201												
6/28/201	8											
7/5/2018												
7/12/2013												
7/19/2018 7/26/2018												
8/2/201												
8/9/201												
8/16/2018												
8/23/2013												
8/30/2019												
9/6/2018 9/13/2018												
9/20/2018												
9/27/2018												
10/4/201												
10/11/2013												
10/18/2018 10/25/2018												
11/1/201												
11/8/2018												
11/15/201												
11/22/2018												
11/29/2018												
12/6/2019												
12/13/2018 12/20/2018												
12/27/2018												
Totals	3	0 2	1	0 1	0	0	1	1	0 3	1	0 2	2
	_	_	_	_	-	-			_	_	_	_

		FY2017 Budget	& Exp	penditures - As of 9/	30/20	17						Attach	nment C	
pprop Agy nd Title Fund		GAAP Category Title	Comp Source Group	Comp Source Group Title	Program	n Program Title	Activity	Activity Title	FY17 Approved Budget	Revisions	FY17 Revised Budget	Change in Budget	Expenditures	Variance Budget Expenses
0100			0011		1000	AGENCY MANAGEMENT	1010	PERSONNEL	920,248.86	0.00	920,248.86	No change	920,676.98	(428
							1080	COMMUNICATIONS	115,914.04	0.00	115,914.04	No change	114,891.52	1,022
							1085	CUSTOMER SERVICE	370,911.49	0.00	370,911.49	No change	359,385.16	11,520
					2100	GENERAL COUNSEL	2120	LEGAL	418,991.62	0.00	418,991.62	No change	413,499.66	5,49
					2700	HR SOLUTIONS	2710	RECRUITING AND STAFFING	797,834.18	0.00	797,834.18	No change	895,729.42	(97,8
							2720	CLASSIFICATION	423,917.93	0.00	423,917.93	No change	439,189.82	(15,2
				REGULAR PAY - CONT FULL			2730	INFORMATION TECHNOLOGY	612,371.12	0.00	612,371.12	No change	574,479.26	37,8
				TIME			2740	ANALYTICS	248,346.70	0.00	248,346.70	No change	259,441.41	(11,0
					3000	LEARNING AND DEVELOPMENT	3100	TRAINING AND DEVELOPMENT	871,019.62	0.00	871,019.62	No change	904,848.88	(33,8
							3200	CAPITAL CITY FELLOWS	195,050.00	0.00	195,050.00	No change	174,694.46	20,3
					4300	STRATEGIC HUMAN CAPITAL	4310	PERFORMANCE MEASUREMENT	451,142.05	0.00	451,142.05	No change	462,992.46	(11,8
					4500	POLICY AND COMPLIANCE	4510	COMPLIANCE	362,122.71	0.00	362,122.71	No change	358,053.04	4,0
							4520	POLICY	674,657.77	0.00	674,657.77	No change	724,588.28	(49,9
							4530	COMPENSATION	103,991.55	0.00	103,991.55	No change	96,722.45	7,2
			0012		1000	AGENCY MANAGEMENT	1010	PERSONNEL	33,628.43	0.00	33,628.43	No change	33,523.90	1
					2700	HR SOLUTIONS	2710	RECRUITING AND STAFFING	186,185.35	0.00	186,185.35	No change	99,262.21	86,9
		PERSONNEL SERVICES		REGULAR PAY - OTHER			2730	INFORMATION TECHNOLOGY	70,253.77	0.00	70,253.77	No change	84,280.39	(14,0
					3000	LEARNING AND DEVELOPMENT	3100	TRAINING AND DEVELOPMENT	112,648.26	0.00	112,648.26	No change	64,019.80	48,6
	LOCAL FUNDS				4500	POLICY AND COMPLIANCE	4520	POLICY	49,310.91	0.00	49,310.91	No change	9,360.94	39,9
	LOCAL FUNDS		0014		1000		1010	PERSONNEL	194,445.94	0.00	194,445.94		190,042.31	4,4
			0014		1000	AGENCI MANAGEMENT		COMMUNICATIONS	23,066.89	0.00	23,066.89	No change	22,936.78	1
CAL							1080		·		·	No change	•	
JND					2100	CENEDAL COLINCEL	1085	CUSTOMER SERVICE	73,811.38	0.00	73,811.38	No change	83,574.13	(9,7
					2100	GENERAL COUNSEL	2120	LEGAL SECOND STAFFING	87,963.86	0.00	87,963.86	No change	86,898.51	1,0
					2700	HR SOLUTIONS	2710	RECRUITING AND STAFFING	195,819.89	0.00	195,819.89	No change	184,842.11	10,9
							2720	CLASSIFICATION	84,359.66	0.00	84,359.66	No change	69,078.32	15,2
				FRINGE BENEFITS - CURR			2730	INFORMATION TECHNOLOGY	135,842.37	0.00	135,842.37	No change	159,632.07	(23,7
				PERSONNEL			2740	ANALYTICS	49,420.99	0.00	49,420.99	No change	38,206.28	11,2
					3000	LEARNING AND DEVELOPMENT	3100	TRAINING AND DEVELOPMENT	195,749.90	0.00	195,749.90	No change	210,458.74	(14,7
							3200	CAPITAL CITY FELLOWS	38,814.95	0.00	38,814.95	No change	57,050.46	(18,2
						STRATEGIC HUMAN CAPITAL	4310	PERFORMANCE MEASUREMENT	89,777.26	0.00	89,777.26	No change	77,583.52	
					4500	POLICY AND COMPLIANCE	4510	COMPLIANCE	72,062.42	0.00	72,062.42	No change	73,351.19	(1,2
							4520	POLICY	144,069.76	0.00	144,069.76	No change	133,179.84	10,8
							4530	COMPENSATION	20,694.32	0.00	20,694.32	No change	27,933.42	(7,2
			0040	OTHER SERVICES AND	1000	AGENCY MANAGEMENT	1010	PERSONNEL	1,751.00	0.00	1,751.00	No change	1,751.00	
		NON-PERSONNEL		CHARGES			1030	PROPERTY MANAGEMENT	1,587.85	0.00	1,587.85	No change	1,579.00	
		SERVICES	0041	CONTRACTUAL SERVICES - OTHER	2600	COMPENSATION AND CLASSIFICATION	2620	CLASSIFICATION	0.00	80,334.48	80,334.48	No change	80,334.48	
1734			0012	2	3000	LEARNING AND DEVELOPMENT	2200	CAPITAL CITY FELLOWS	0.00	317,000.00	217 000 00	Di	353,873.96	(26.0)
1/34	•		0012	REGULAR PAY - OTHER	3000	LLAKINING AND DEVELOPMENT		SPECIAL PROGRAMS	<u> </u>			Reprogramming	·	(36,8)
		PERSONNEL SERVICES	0014	EDINICE DELIZIONE	2000	LEARNING AND DEVELOPMENT	3300		0.00	520,000.00	520,000.00	Reprogramming	524,457.11	(4,4
	CONTINGENCY		0014	FRINGE BENEFITS - CURR PERSONNEL	3000	LLAKINING AND DEVELOPMENT		CAPITAL CITY FELLOWS	0.00	80,584.00		Reprogramming	43,710.04	36,8
	RESERVE	NON-PERSONNEL	0041	CONTRACTUAL SERVICES -	1000	AGENCY MANAGEMENT	3300 1010	SPECIAL PROGRAMS PERSONNEL	0.00	31,058.00 226,290.99	226,290.99	Reprogramming Reprogramming	26,600.89 226,290.99	4,4
		SERVICES		OTHER				Total for Local Budget	8,427,784.80	1,255,267.47	9,683,052.27		9,663,005.19	20,047
0615			0011	REGULAR PAY - CONT FULL	2200	BENEFITS AND RETIREMENT SERVICES	2220	POLICE AND FIRE RETIREMENT RELIEF	194,937.39	0.00	194,937.39	No change	171,319.16	23,6
	DEFINED			TIME			2220	BOARD			•	No change	·	
	BENEFITS RETIREMENT	PERSONNEL SERVICES		REGULAR PAY - OTHER		BENEFITS AND RETIREMENT SERVICES	2220	POLICE AND FIRE RETIREMENT RELIEF BOARD	10,500.00	0.00	10,500.00	No change	7,793.23	2,7
	PROGRAM		0014	FRINGE BENEFITS - CURR PERSONNEL	2200	BENEFITS AND RETIREMENT SERVICES	2220	POLICE AND FIRE RETIREMENT RELIEF BOARD	40,882.04	0.00	40,882.04	No change	25,665.64	15,2
0639			0011	REGULAR PAY - CONT FULL TIME	4500	POLICY AND COMPLIANCE	4530	COMPENSATION	51,933.67	0.00	51,933.67	No change	49,492.00	2,4
I			0012	1 1	1000	AGENCY MANAGEMENT	1010	PERSONNEL	35,022.91	0.00	35,022.91	No change	40,439.18	(5,4
		i contract of the contract of		Ī.			1010	1	55,022.51	5.50	33,022.31	110 Grange	10, 105110	(5,1)
PECIAL JRPOSE				REGULAR PAY - OTHER			1080	COMMUNICATIONS	41,684.19	0.00	41,684.19	No change	37,650.71	4,03

Total \$20,047.08 Local surplus for FY2017 is less than .05%

								Total for Intra District Budget	5,858,018.65	2,760,936.97	8,618,955.62		8,545,788.07	73,167.55	
			0070	EQUIPMENT & EQUIPMENT RENTAL	1000	AGENCY MANAGEMENT	1010	PERSONNEL	14,535.57	148,763.75	163,299.32	Intra District	163,299.32	0.00	collected
			0041	CONTRACTUAL SERVICES - OTHER		AGENCY MANAGEMENT	1010	PERSONNEL	1,750,970.00	431,377.42	2,182,347.42	Intra District	2,190,753.38	(8,405.96)	with revenu
		SERVICES	0040	OTHER SERVICES AND CHARGES		AGENCY MANAGEMENT	1010	PERSONNEL	521,007.06	13,426.44	534,433.50	Intra District	457,012.61	77,420.89	Intra Distric
		NON-PERSONNEL		TELEGRAM, ETC			1010			·		Intra District			Total FY20
			0020	SUPPLIES AND MATERIALS TELEPHONE, TELEGRAPH,		AGENCY MANAGEMENT	1010	PERSONNEL	0.00	41,597.38	41,597.38	Intra District	41,597.38	0.00	
	ADDEDONIEN I		0020	CURRITED AND ACCURA		HR SOLUTIONS AGENCY MANAGEMENT	2720	CLASSIFICATION PERSONNEL	23,947.06 112,640.00	0.00 36,539.90	23,947.06 149,179.90	No change	23,947.06 154,880.31	(5,700.41)	
	BENEFITS ASSESSMENT			PERSONNEL			2210		·			Intra District			4
	HEALTH			FRINGE BENEFITS - CURR		GENERAL COUNSEL BENEFITS AND RETIREMENT SERVICES	2120	LEGAL BENEFITS OPERATION UNIT	54,693.66 210,322.53	0.00 59,400.00	269,722.53	No change	49,499.68 183,608.36	5,193.98 86,114.17	-
			0014			AGENCY MANAGEMENT	1010	PERSONNEL LEGAL	27,445.48 54 693 66	49,531.10	76,976.58 54,693.66	Intra District	71,831.05 49,499.68	5,145.53	-
		PERSONNEL SERVICES		REGULAR PAY - OTHER		BENEFITS AND RETIREMENT SERVICES	2210	BENEFITS OPERATION UNIT	210,517.19	0.00	210,517.19	No change	223,095.42	(12,578.23)	<u>)</u>
						HR SOLUTIONS	2720	CLASSIFICATION	120,336.96	0.00	120,336.96	No change	120,336.96	0.00	
				TIME		BENEFITS AND RETIREMENT SERVICES	2210	BENEFITS OPERATION UNIT	846,379.88	325,600.00	1,171,979.88	Intra District	1,240,611.52	(68,631.64))
				REGULAR PAY - CONT FULL		GENERAL COUNSEL	2120	LEGAL PENETTS OPERATION UNIT	274,842.54	0.00	274,842.54	No change	280,036.52	(5,193.98))
1615			0011			AGENCY MANAGEMENT	1010	PERSONNEL	137,917.00	236,553.78	374,470.78	Intra District	354,540.43	19,930.35	
			<u> </u>				4510	COMPLIANCE	0.00	294,753.32	294,753.32	Intra District	302,437.37	(7,684.05))
				OTHER		LEARNING AND DEVELOPMENT	3100	TRAINING AND DEVELOPMENT	0.00	144,000.00	144,000.00	Intra District	144,000.00	0.00	
		SERVICES		CONTRACTUAL SERVICES -		HR SOLUTIONS	2710	RECRUITING AND STAFFING	0.00	70,287.00	70,287.00	Intra District	70,287.00	0.00	
		NON-PERSONNEL	0041		1000	AGENCY MANAGEMENT	1010	PERSONNEL	0.00	191,623.56	191,623.56	Intra District	191,623.56	0.00	
				CHARGES			4520	POLICY	25,504.00	(25,504.00)	0.00	Intra District		0.00	1
				OTHER SERVICES AND		POLICY AND COMPLIANCE	4510	COMPLIANCE	0.00	123,093.55	123,093.55	Intra District	124,951.00	(1,857.45))
			0040			HR SOLUTIONS	2710	RECRUITING AND STAFFING	15,750.00	(15,750.00)	0.00	Intra District	3.,,002.03	0.00	1
						POLICY AND COMPLIANCE	4510	COMPLIANCE MEASUREMENT	0.00	57,000.00	57,000.00	Intra District	64,681.89	(7,681.89))
					4300	STRATEGIC HUMAN CAPITAL	3300 4310	PERFORMANCE MEASUREMENT	11,190.34	(6,560.35)	4,629.99	Intra District Intra District	4,629.99	0.00	-
				PERSONNEL			3200	CAPITAL CITY FELLOWS SPECIAL PROGRAMS	23,288.97 216,338.67	5,266.29 (129,519.93)	28,555.26 86,818.74	Intra District	28,555.26 79,057.01	0.00 7,761.73	-
	MOU FUNDS			FRINGE BENEFITS - CURR	3000	LEARNING AND DEVELOPMENT	3100	TRAINING AND DEVELOPMENT	0.00	6,685.05	6,685.05	Intra District	6,685.05	0.00	4
						HR SOLUTIONS	2710	RECRUITING AND STAFFING	0.00	15,339.07	15,339.07	Intra District	9,500.00	5,839.07	4
							2210			·		Intra District	·		
		PERSONNEL SERVICES	0014			BENEFITS AND RETIREMENT SERVICES	4510	BENEFITS OPERATION UNIT	0.00	31,350.00	31,350.00	Intra District	31,350.00	7,359.95	-
		DEDCONNEL CEDVICEC			4500	POLICY AND COMPLIANCE	3300 4510	SPECIAL PROGRAMS COMPLIANCE	1,087,128.89	96,165.23 245,181.37	1,183,294.12 245,181.37	Intra District	1,201,495.17 237,821.42	(18,201.05) 7,359.95	<u>)</u>
							3200	CAPITAL CITY FELLOWS	117,030.00	41,506.70	158,536.70	Intra District	158,536.70	(18.201.05)	_
				REGULAR PAY - OTHER	3000	LEARNING AND DEVELOPMENT	3100	TRAINING AND DEVELOPMENT	0.00	47,547.67	47,547.67	Intra District	47,547.67	0.00	-
				PEGIN 42 2014 2-1-1-		HR SOLUTIONS	2710	RECRUITING AND STAFFING	0.00	75,392.90	75,392.90	Intra District	81,231.97	(5,839.07))
						BENEFITS AND RETIREMENT SERVICES	2210	BENEFITS OPERATION UNIT	0.00	133,650.00	133,650.00	Intra District	133,650.00	0.00	
			0012			AGENCY MANAGEMENT	1010	PERSONNEL	0.00	36,616.96	36,616.96	Intra District	36,616.96	0.00	
0700			0011	REGULAR PAY - CONT FULL TIME	4300	STRATEGIC HUMAN CAPITAL	4310	PERFORMANCE MEASUREMENT	56,232.85	(19,977.19)	36,255.66	Intra District	36,080.05	175.61	
								Total for SPR Budget	479,130.33	0.00	479,130.33		411,548.05	<i>67,582.28</i>	
	GOVERNMENTS		0014	FRINGE BENEFITS - CURR PERSONNEL	2200	BENEFITS AND RETIREMENT SERVICES	2220	POLICE AND FIRE RETIREMENT RELIEF BOARD	10,658.85	0.00	10,658.85	No change	8,610.50	2,048.35	
	REIMBURSABLES FROM OTHER	PERSONNEL SERVICES		REGULAR PAY - CONT FULL TIME			2220	BOARD	ŕ			No change	·		collecte
1555		NON-PERSONNEL SERVICES	0011	SUPPLIES AND MATERIALS		BENEFITS AND RETIREMENT SERVICES	1010	POLICE AND FIRE RETIREMENT RELIEF	53,562.05	0.00	53,562.05	No change	29,569.52	23,992.53	expenses is
			0020		1000	AGENCY MANAGEMENT	7330	PERSONNEL	14,349.72	0.00	14,349.72	No change	14,349.72	0.00	Total FY201
	AGENCIES			PERSONNEL	4500	POLICY AND COMPLIANCE	4530	COMPENSATION	10,334.80	0.00	10,334.80	No change	12,776.47	(2,441.67))
	INDEPENDENT		0014	FRINGE BENEFITS - CURR		AGENCY MANAGEMENT	1010 1080	PERSONNEL COMMUNICATIONS	6,969.56 8,295.15	0.00	6,969.56 8,295.15	No change No change	1,553.29 12,328.63	5,416.27 (4,033.48))

Intra District Transferes - DCHR As Seller Agency

As of 9/30/2017

	AS	01 9/30/20)1/								
Buyer Agency	Agency Code	Seller Agency	Agency Code	Fund	Program & Activity		Amount	MOU Description	Funds Advanced	Budget Authority Granted	Letter of Intent
Department of Health Benefit Exchange Authority	HI0	DCHR	BE0	SPR	AMP - Personnel	\$	168,590.00	Provide HR Services	Yes	Yes	Yes
Department of Transportation	KA0	DCHR	BE0	Intra District	Learning & Dev / Capital City Fellow	\$	93,545.98	To provide Captial City Fellows Program	Yes	Yes	Yes
Office of the State Superintentdent of Education	G00	DCHR	BE0	Intra District	Learning & Dev / Capital City Fellow	\$	46,772.99	To provide Captial City Fellows Program	Yes	Yes	Yes
MPD	FA0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	46,772.99	To provide Captial City Fellows Program	Yes	Yes	Yes
Office on Aging	BY0	DCHR	BE0	Intra District	HR Solution / Recruiting	\$	50,000.00	DCHR to provide Employment Specialist	Yes	Yes	No
Department of Campaign Finance	CJ0	DCHR	BE0	Intra District	HR Solution / Recruiting	\$	15,000.00	Provide HR Services	Yes	Yes	No
Department of Housing & Community development	DB0	DCHR	BE0	Intra District	HR Solution / Recruiting	\$	55,287.00	Provide HR Services	Yes	Yes	No
DC National Guard	FK0	DCHR	BE0	Intra District	HR Solution / Recruiting	\$	10,000.00	To provide HR services	Yes	Yes	No
Department on Disability Services	JM0	DCHR	BE0	Intra District	HR Solution / Recruiting	\$	30,731.97	To provide Disability Employment Specialist	Yes	Yes	No
Office of Inspector General	AD0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop	\$	12,000.00	Executive leadership program	Yes	Yes	No
Depty Mayor Greater Economic Opportunity	EM0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop	\$	12,000.00	Executive leadership program	Yes	Yes	No
Health Care Finance	HT0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop	\$	12,000.00	Executive leadership program	Yes	Yes	No
Department of Energy & Environment	KG0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop		48,000.00	Executive leadership program	Yes	Yes	No
Department of Behavioral Health	RM0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop		12,000.00	Executive leadership program	Yes	Yes	No
Office of the State Superintendent of Education	GD0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop	_	36,000.00	Executive leadership program	Yes	Yes	No
Department of For-Hire Vehicles	TC0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop	\$	12,000.00	Executive leadership program	Yes	Yes	No
Office of Finance and Treasury	AT0	DCHR	BE0	Intra District	Benefits - Ben Operation	\$	165,000.00	DCHR to provide support 401(a) & 457(b)	Yes	Yes	No
The Department of General Services	AM0	DCHR	BE0	Intra District	AMP - Personnel	\$	91,623.56	To provide Supervisory HR Specialist	Yes	Yes	No
Office of Peoples Counsel	DJ0	DCHR	BE0	Intra District	AMP - Personnel	\$	36,616.96	To provide Consumer Outreach Specialist	Yes	Yes	No
DC Public Schools	GA0	DCHR	BE0	Intra District	AMP - Personnel	\$	100,000.00	To provide executive recruiting services	Yes	Yes	No
Departement of Consumer Regulatroy Affairs	CR0	DCHR	BE0	Intra District	Strategic Human Cap/ Perform M.	\$	40,885.65	Provide HR Services	Yes	Yes	Yes
Department of Employment Services	CF0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$ 1	,058,179.48	Provide / manage LEAP Program	Yes	Yes	Yes
Office of Unified Communication	UC0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	85,747.38	Provide Intern Services for DLP	Yes	Yes	No
Department of Human Services	JA0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	25,506.00	Administer Job Circle	Yes	Yes	No
MPD	FA0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	40,000.00	Administer Job Circle	Yes	Yes	No
Office of Planning	BD0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	51,010.00	Provide Intern Services for DLP	Yes	Yes	No
Department of Housing & Community development	DB0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	9,670.00	Provide Intern Services for DLP	Yes	Yes	No
Department of Human Services	JA0	DCHR	BE0	Intra District	Learning & Dev / Training & Develop	\$	44,567.00	Administer Job Circle	Yes	Yes	No
Department of Energy & Environment	KG0	DCHR	BE0		Learning & Dev / Training & Develop	_	9,670.00	Administer Job Circle	Yes	Yes	No
Department of For-Hire Vehicles	TC0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	1,576.00	Provide suitability and compliance services	Yes	Yes	No
District of Columbia National Guard	FK0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	9,592.25	Provide suitability and compliance services	Yes	Yes	No
Department of Homeland Secuirty & Emergency Mgmt Agency	BN0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	680.75	Provide suitability and compliance services	Yes	Yes	No
Office of Unified Communication	UC0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	18,176.50	Provide suitability and compliance services	Yes	Yes	Yes
Department of Parks and Recreation	HA0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	97,321.50	Provide suitability and compliance services	Yes	Yes	No
Department of Health	HC0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	5,618.00	Provide suitability and compliance services	Yes	Yes	No
Department of Employment Services	CF0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	45,612.00	Provide suitability and compliance services	Yes	Yes	No
Department of Youth Rehabilitation Services	JZ0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	18,107.75	Provide suitability and compliance services	Yes	Yes	No
Office of Fire and Emergency Medical Services	FB0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	38,129.97	Provide suitability and compliance services	Yes	Yes	No
The Department of General Service	AM0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	6,568.25	Provide suitability and compliance services	Yes	Yes	No
Department of Transportation	KA0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	24,081.35	Provide suitability and compliance services	Yes	Yes	No

Intra District Transferes - DCHR As Seller Agency

As of 9/30/2017

		01 3/30/20								
Buyer Agency	Agency Code	Seller Agency	Agency Code	Fund	Program & Activity	Amount	MOU Description	Funds Advanced	Budget Authority Granted	Letter of Intent
Office of the State Superintendent of Education	GD0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$ 436,531.12	Provide suitability and compliance services	Yes	Yes	No
Department of Public Libraries	CE0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$ 9,611.55	Provide suitability and compliance services	Yes	Yes	No
Department of Motor Vehicles	KV0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$ 6,642.25	Provide suitability and compliance Services	Yes	Yes	No
City Wide MOU	All	DCHR	BE0	Intra District	Various	\$ 5,555,050.00	Administration of Employee Benefits/ Health Programs	Yes	Yes	N/A
Total FY2017 DCHR as seller Agency			\$ 8,523,886.20							

Intra District Transferes - DCHR As Buyer Agency As of 9/30/2017

Buyer Agency	Agency Code	Seller Agency	Agency Code	Index	PCA	Object class	,	Amount	Funding Source	MOU Description	Letter of Intent
D.C. Department of Human Resources	BEO	OCFO - Office Finance & Resource Management	AS0	FHBAS	10100	0111	\$	325,239.00	Intra district	OCFO to provide Financial Services	Yes
D.C. Department of Human Resources	BEO	Department of Public Works	кто	FHBAS	10300	0404	\$	1,578.78	Local	Fleet Services	Yes
D.C. Department of Human Resources	BEO	Office of Disability Rights	JRO	FHBAS	10100	0409	\$	3,588.00	Intra district	To provide sign language interpretation services	No
D.C. Department of Human Resources	BEO	Office of Chief Technology Officer	ТО0	FHBAS	10100	0409	\$	23,052.00	Intra district	Microsft Office 365 Enterprise Subscription	No
Total for FY2017 - DCHR as buyer agency						\$:	353,457.78				

Intra District Transferes - DCHR As Seller Agency

As of 2/1/2018

		As of 2/1/2018									
Buyer Agency	Agency Code	Seller Agency	Agency Code	Fund	Program & Activity		Amount	MOU Description	Funds Advanced	Budget Authority Granted	Letter of Intent
Department of Transportation	KA0	DCHR	BEO	Intra District	Learning & Dev / Capital City Fellow	\$	16,935.03	To provide Captial City Fellows Program	No	No	No
Office of the State Superintentdent of Education	G00	DCHR	BEO	Intra District	Learning & Dev / Capital City Fellow	\$	16,938.03	To provide Captial City Fellows Program	No	No	No
Department of Employment Services	CF0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	1,875,937.22	Manage Summer & year round LEAP Program	No	Yes	Yes
Deaprtment on Disability Services	JM0	DCHR	BE0	Intra District	HR Solution / Recruiting	\$	92,195.91	DCHR to provide Employment Specialist	Yes	Yes	No
Office of the Deputy Mayor for Greater Economic Opp.	EM0	DCHR	BE0		Learning & Dev / Training & Develop	\$	12,500.00	Executive leadership program	Yes	No	No
Department of Health	HC0	DCHR	BE0	Intra District		\$	25,000.00	Executive leadership program	Yes	No	No
Department of Parks and Recreation	HA0	DCHR	BE0		Learning & Dev / Training & Develop	_	25,000.00	Executive leadership program	Yes	Yes	No
Office of Finance and Treasury	AT0	DCHR	BE0	Intra District	Benefits - Ben Operation	\$	207,948.57	DCHR to provide support 401(a) & 457(b)	No	No	No
Department of Housing & Community development	DB0	DCHR	BEO	Intra District	AMP - Personnel	\$	55,287.00	Personnel Management Responsibilitie	Yes	No	No
Department of General Services	AM0	DCHR	BE0	Intra District	AMP - Personnel	\$	157,986.00	Provide HR Leadership and Guidance	No	No	No
Department of Health Benefit Exchange Authority	HIO	DCHR	BEO	SPR	AMP - Personnel	Ś	100,250.00	Provide HR Services	Yes	Yes	Yes
Department of Campaign Finance	CJ0	DCHR	BEO	Intra District	HR Solution / Recruiting	\$	15,000.00	Provide HR Services	Yes	Yes	Yes
Departement of Consumer Regulatroy Affairs	CR0	DCHR	BEO	Intra District	Strategic Human Cap/ Perform M.	\$	67,053.00	Provide HR Services	Yes	Yes	Yes
Department of Small & Local Business dev	EN0	DCHR	BE0	Intra District	Strategic Human Cap/ Perform M.	\$	15,750.00	Provide HR Services	No	No	Yes
Office of Unified Communication	UCO	DCHR	BE0	Intra District	Learning & Dev / Special Programs	\$	120,000.00	Provide Intern Services for DLP	Yes	No	No
Department of Human Services	JA0	DCHR	BE0	Intra District	Learning & Dev / Special Programs	ς ,	25,800.00	Provide Intern Services for DLP	No	No	No
Department of Small & Local Business dev	ENO	DCHR	BE0	Intra District	Learning & Dev / Special Programs	ς ,	15,222.00	Provide Intern Services for DLP	Yes	No	No
Department of Insurance, Securities and Banking	SR0	DCHR	BE0	Intra District	Policy & Comp / Compliance	ς .	3,279.00	Provide suitability and compliance services	Yes	Yes	No
Department of For-Hire Vehicles	TC0	DCHR	BE0	Intra District	Policy & Comp / Compliance	ς .	6,890.00	Provide suitability and compliance services	Yes	No	No
District of Columbia National Guard	JA0	DCHR	BEO	Intra District	Policy & Comp / Compliance	\$	10,773.00	Provide suitability and compliance services	Yes	Yes	No
Department of Homeland Secuirty & Emergency Mgmt Agency	BN0	DCHR	BEO	Intra District	Policy & Comp / Compliance	\$	2,380.00	Provide suitability and compliance services	Yes	Yes	No
Office of Unified Communication	UC0	DCHR	BEO	Intra District	Policy & Comp / Compliance	\$	18,534.00	Provide suitability and compliance services Provide suitability and compliance services	Yes	Yes	Yes
DC Public Schools	GA0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	272,000.00	Provide suitability and compliance services	No	No	No
Department of Parks and Recreation	HA0	DCHR	BE0	Intra District	Policy & Comp / Compliance	Ś	141,464.00	Provide suitability and compliance services	Yes	Yes	No
Department of Health	HC0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	10,347.00	Provide suitability and compliance services	Yes	Yes	No
Department of Employment Services	CF0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	96,641.00	Provide suitability and compliance services	Yes	Yes	Yes
Office of Contracting and Procurement	PO0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	6,048.00	Provide suitability and compliance services	Yes	Yes	No
Department of Youth Rehabilitation Services	JZ0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	6,550.00	Provide suitability and compliance services	Yes	No	No
Department of Forensic Science	FR0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	27,279.00	Provide suitability and compliance services	Yes	Yes	No
Office of Fire and Emergency Medical Services	FB0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	56,383.00	Provide suitability and compliance services	Yes	Yes	No
Office of Chief Medical Examiner	FX0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	2,082.00	Provide suitability and compliance services	Yes	Yes	No
Department of of the Attorney General	CB0	DCHR	BE0	Intra District	Policy & Comp / Compliance	ς .	3,720.00	Provide suitability and compliance services	Yes	No	No
Department of Consumer Regulatroy Affairs	CR0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	6,456.00	Provide suitability and compliance services	Yes	No	No
Human Resources Administration Child and Family Services	RLO	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	38,819.00	Provide suitability and compliance services	Yes	No	No
Office of Chief Technology Officer	TO0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	7,688.00	Provide suitability and compliance services	Yes	No	Yes
Department of Disability Services	JM0	DCHR	BEO	Intra District	Policy & Comp / Compliance	\$	11,262.00	·	Yes	Yes	
The Department of General Service	AM0	DCHR	BEO	Intra District	Policy & Comp / Compliance	ċ	35,220.00	Provide suitability and compliance services Provide suitability and compliance services			No No
Department of Transportation	KA0	DCHR	BE0		Policy & Comp / Compliance Policy & Comp / Compliance	ې د		Provide suitability and compliance services Provide suitability and compliance services	Yes No	No No	No No
	+	DCHR		Intra District		<u>۲</u>	33,916.00	, ,	ł		No No
Office of the State Superintendent of Education	GD0		BEO	Intra District	Policy & Comp / Compliance	\$	89,775.00	Provide suitability and compliance services	Yes	Yes	No
Office of the State Superintendent of Education	GD0	DCHR	BEO	Intra District	Policy & Comp / Compliance		107,752.00	Provide suitability and compliance services	Yes	Yes	Yes
Department of Public Libraries	CE0	DCHR	BEO	Intra District	Policy & Comp / Compliance	\$	20,593.00	Provide suitability and compliance services	No Voc	No	No
Department of Human Services	JA0	DCHR	BEO	Intra District	Policy & Comp / Compliance	<u>۲</u>	37,675.00	Provide suitability and compliance Services	Yes	No	Yes
Department of Motor Vehicles	TC0	DCHR	BE0	Intra District	Policy & Comp / Compliance	\$	4,275.00	Provide suitability and compliance Services	Yes	No	No N / A
City Wide MOU	All	DCHR	BE0	Intra District	Various	>	5,152,026.49	Administration of Employee Benefits/ Health Programs	Yes	Yes	N/A

Intra District Transferes - DCHR As Buyer Agency	2/1/201
	As of 2/1/2018

Buyer Agency	Agency Code	Seller Agency	Agency Code	Index	PCA	Object class	Amount	Funding Source	MOU Description	Letter of Intent
D.C. Department of Human Resources	BEO	OCFO - Office Finance & Resource Management	AS0	FHBAS	10100	0111	\$ 330,022.56	Intra district	OCFO to provide Financial Services	Yes
D.C. Department of Human Resources	BEO	Department of Public Works	кто	FHBAS	10300	0404	\$ 3,329.78	Local	Fleet Services	Yes
D.C. Department of Human Resources	BEO	Office of Chief Technology Officer	ТО0	FHBAS	10100	0409	\$ 22,743.00	Intra district	OPR to Develop & Administer a records retention schedule	No
D.C. Department of Human Resources	BEO	Office of Chief Technology Officer	ТО0	FHBAS	10100	0409	\$ 53,528.00	Intra district	Microsft Office 365 Enterprise Subscription	No
,		Total for FY2018 - DCHR as buyer agency					\$ 409,623.34			

Dedicated Taxes and Special Purpose Revenue

Revenue Source Name	Code	Source of Funding	Statutory Reference	Description								
					Fee and How it is Set	Who Pays?	FY18 Budget	FY17 Budget	FY18 (YTD)	FY17 (Actual)	FY18 (As of 2/1/2018))	FY17 (Actual)
Defined Benefits 06 Retirement Program	0615	0600 - O-Type	D.C. Official Code 1-204.24d	Reimbursements by the U.S. Department of Treasury to the District for costs associated with administering retirements benefits for retirees enrolled in federal retirement programs (including police and firefighters retirement funds). [Also known as Police & Firefighters Relief Board].	This is a formula determined by the DC Office of Finance and Treasury to cover administrative expenses.	U.S. Department of Treasury	\$ 254,329.06	\$ 246,319.43	\$	\$ 204,778.03	\$ 77,221.25	\$ 69,794.94
Reimbursement from Others	1555	600 - O-Type	D.C. Official Code 1-204.24d	These are reimbursements from U.S. Park Police, U.S. Secret Service, and U.S. Secret Service Uniform Division. The District processes paperwork for employees retiring early (mostly for disability). [Also known as Police & Firefighters Relief Board].	DCHR is reimbursed directly for costs; other governments monitor reimbursement requests.	U.S. Secret Service (Department of Homeland Security) and U.S. Park Police	\$ 60,921.49	\$ 64,220.90	\$ -	\$ 38,180.02	\$ 25,458.71	\$ 38,180.02
Reimbursment from D.C. Health Benefit Exchange	0639	600 - O-Type	D.C. Official Code 1-204.24d	These are reimbursments from D.C. Health Benefits Exchange & DC Retirement Board for HR Services	DCHR is reimbursed for services they provide per MOU	HI0 - D.C. Health Benefits Exchange & DC Retirement Board	\$ 100,250.00	\$ 168,590.00	\$ 100,250.00	\$ 168,590.00	\$ 292,820.80	\$ 168,590.00

DCHR FY 2017 PROCUREMENTS OVER \$10K

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Cheiron, Inc.	CW47075 Requirements	Actuarial Services - provide employee benefits, consulting, actuarial services and expert advice for various benefit plans including medical, vision, dental, life and disability insurance, commuter benefits, flexible spending accounts, retirement	10/1/2016 – 9/30/2017 Base Period	NTE \$150,000.00	Deliverables: Annual forensic analysis of contractor health and dental insurance price/cost proposals. Monitoring: Quarterly PASS
		plans, and retiree health and life insurance plans.	10/1/00/0	4.05 50.00	Evaluations.
George Washington University	DCBE-2014-C- 0160	Certified Public Manager Program - provide a leadership and management training program for mid-level District managers through the Certified Public	10/1/2016 – 9/30/2017 OY 2	\$195,584.00	Deliverables: Syllabus provided at start of module. One module completed every 12 months. Evaluations completed by students
N/A	Sole Source	Manager (CPM). Program augments the leadership and management training program provided for mid-level DC Government managers.			on instructor, curriculum, materials and content after each day's class. Annual graduation ceremony.
					Monitoring: Monthly meetings with Contractor. Quarterly PASS Evaluations.
Cigna	DCBE-2013-C- 0199	Citywide Dental Services - provide high quality, cost effective, and accessible dental insurance plan for employees.	1/1/2017 – 12/31/2017	\$11,376,767.48	Deliverables : Provide high-quality, cost effective, and accessible dental insurance
SubK for	Requirements		OY 4		Monitoring: Quarterly PASS Evaluations.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Benefit	CW38983	Commuter Benefits and Flexible Spending	1/1/2017 –	\$240,750.00	Deliverables: Flexible Spending and
Resources Inc.		Administration – administration of the District's Flexible Spending and Commuter	12/31/2017		Commuter Benefit Programs.
N/A	Requirements	Benefit Programs for approximately 36,000 District employees, in accordance with IRS regulation Section 132(f).	OY 2		Monitoring: Quarterly PASS Evaluations.
Knowlogy Corporation	CW44602	Computer Application Training - to support/deliver Computer Application training in various District government	6/21/16 – 6/21/2017	\$85,275.00	Deliverables : Provide classroom instruction in Microsoft Office: Word, Excel, Access, Power Point,
N/A	Exempt from Competition	agencies. Training includes Microsoft Office: Word, Excel, Access, Power Point, Visio, Share Points, Adobe.	OY 1		Visio, Share Points, Adobe to District government employees that register.
					Monitoring : Quarterly PASS Evaluations.
Canon	GS-00F-002V	Copier Lease – to lease copiers, associated maintenance services, and applicable	10/1/2016 – 9/30/2017	\$142,895.00	Deliverables : Provide routine service and maintenance on leased copier
N/A	GSA Schedule	accessories.	OY 4		equipment.
			014		Monitoring: Perform monthly authentication and tracking software for automatic reporting function. Uniflow allows the agency to manage its fleet by facts with over 60 different types of reports.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Neal R. Gross	CW40026	Court Reporting Services - to provide court reporter services. The Police and Firefighters'	11/2/2016 – 11/1/2017	\$40,000.00	Deliverables : Recorded and transcribed products for all disability
N/A	Requirements	Retirement and Relief Board require these services for review and consideration of disability retirements and related matters.	OY 1		hearings before the Board and other related matters.
					Monitoring : Quarterly PASS Evaluations.
Fieldprint	CW39361	Criminal Background Checks - to conduct criminal background searches, consumer	10/1/2016 – 9/30/2017	\$167,875.00	Deliverables : Provide criminal background searches, consumer credit
N/A	Requirements	credit reports, driving record reporting, personal history statement review, employment verification, personal reference checks, education and military verification (if applicable) to employees, volunteers, and applicants for employment of positions for protection, safety, and sensitive positions.	OY 1		reports, driving record reporting, personal history statement review, employment verification, personal reference checks, education and military verification as needed. Monitoring: Maintained through Sharepoint and the Tru-Screen IT Web service. 24hr- 365 days/yr real time reporting.
Metro Lab	CW38738	Drug and Alcohol Testing - to perform job related forensic screening which include drug	9/1/2016 – 8/31/2017	\$0	N/A - Option not exercised due to contractor performance issues.
N/A	Requirements	and alcohol testing for the District of Columbia. This requires the screening of persons in Safety or Protection Sensitive positions. Specifically, the Contractor shall be responsible for providing pre-employment, random, reasonable suspicion, postaccident/incident, return-to-duty, Medical Review Officer Services and follow-up testing for all affected applicants and employees.	OY 2		

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
National Drug	CW40670	Drug and Alcohol Testing - to perform job	12/4/2016 –	NTE\$662,200.00	Deliverables : Service 36K District
Screening		related forensic screening which include drug and alcohol testing for the District of	12/3/2017		employees and 27 Agencies under Personnel Authority. Drug and alcohol
N/A	IDIQ	Columbia. This requires the screening of persons in Safety or Protection Sensitive positions. Specifically, the Contractor shall be	OY 1		testing, collections system, and medical examiner review.
		responsible for providing pre-employment, random, reasonable suspicion, post-accident/incident, return-to-duty, Medical Review Officer Services and follow-up testing for all affected applicants and employees.			Monitoring: 24hr- 365 days/yr real time reporting. Program reconciles invoices. Bi-Annual In-Progress Reviews (IPRs) with Contractor. Quarterly PASS Evaluations.
Inova	CW29517/	Employee Assistance Program (EAP) -	6/23/2016 –	\$249,924.60	Deliverables: Assessments,
	DCBE-2014-C- 0159	provide assessments, counseling, referral and follow-up services for District Government	6/22/2017		counseling, referral and follow-up services for District Government
N/A	Requirements	employees who encounter such problems as substance abuse, family/marital problems, financial difficulties, or emotional problems that could adversely affect an employee's overall job performance.	OY 2		employees Monitoring: Quarterly PASS Evaluations.
George Washington University	CW30598	Executive Leadership Program – to enhance the performance of the Mayor's Cabinet and build a talent pipeline of second-tier leaders.	3/21/2016 – 3/20/2017	\$205,000.00	Deliverables : Monthly 2-day meeting for nine month program to train cohorts in strategic planning,
		The program covers: creating organizational leadership, change initiatives, innovation and	OY 2		leadership development, one-on-one and peer coaching sessions.
N/A	Requirements	sustained capacity building.			Monitoring: Quarterly PASS Evaluations and individual participant surveys on training effectiveness.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Polihire	CW36508	Executive Search Services - recruiting and	4/14/2016 –	\$17,410.00	Deliverables : Deliver qualified
		vetting candidates for executive, senior-level,	4/13/2017		candidates to DCHR for screening
N/A	IDIQ	and hard-to-fill technical positions, to			related to hard-to-fill vacancies.
		conduct recruitment activities on an as	OY 1		
		needed basis. The Contractor shall assist			Monitoring: Quarterly PASS
		DCHR and District government agencies in			Evaluations.
		recruiting qualified candidates for excepted			
		service and executive level positions.		A	
The Choice	CW36510	Executive Search Services - recruiting and	4/14/2016 –	\$10,300.00	Deliverables : Deliver qualified
		vetting candidates for executive, senior-level,	4/13/2017		candidates to DCHR for screening
N/A	IDIQ	and hard-to-fill technical positions, to			related to hard-to-fill vacancies.
		conduct recruitment activities on an as	OY 1		
		needed basis. The Contractor shall assist			Monitoring: Quarterly PASS
		DCHR and District government agencies in			Evaluations.
		recruiting qualified candidates for excepted			
		service and executive level positions.			
Aetna	CW38673	Health Benefits - to provide health insurance	1/1/2017 –	\$378,639,555.84	Deliverables : Provide high-quality
		benefit plans (PPO, HMO, and CDHP) for	12/31/2017	DCHR only	PPO, HMO, and CDHP health insurance
Approved Sub	Requirements	employees of the District of Columbia.		administers this	benefit plans for employees and
for 0.18%			OY 2	contract. The	beneficiaries of the District of
				contract amount	Columbia.
				is not reflected	
				in DCHR's	Monitoring: Quarterly PASS
				budget.	Evaluations.
Kaiser	CW38675	Health Benefits - to provide health insurance	1/1/2017 –	\$220,997,964.80	Deliverables : Provide high-quality
		benefit plans (HMO) for employees of the	12/31/2017	DCHR only	HMO health insurance benefit plans
Approved Sub	Requirements	District of Columbia.		administers this	for employees and beneficiaries of the
for 0.11%			OY 2	contract. The	District of Columbia.
				contract amount	
				is not reflected	Monitoring: Quarterly PASS Evals.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
				in DCHR's budget.	
United Healthcare	CW38677	Health Benefits - to provide health insurance benefit plans (HMO) for employees of the District of Columbia.	1/1/2017 – 12/31/2017	\$250,752,156.00 DCHR only administers this	Deliverables : Provide high-quality HMO health insurance benefit plans for employees and beneficiaries of the
Approved Sub for 0.2%	Requirements		OY 2	contract. The contract amount is not reflected in DCHR's	District of Columbia. Monitoring: Quarterly PASS Evaluations.
Standard Insurance Co.	CW47748	Life and Disability Insurance – to underwrite and administer the District's Life Insurance and Long and Short Term Disability Insurance	1/1/2017 – 12/31/2017	\$18,765,086.00 DCHR only administers this	Deliverables : Provide high-quality life and disability insurance benefit plans for employees and beneficiaries of the
Approved Sub for 2.42%	Requirements	Plans.	OY1	contract. The contract amount is not reflected in DCHR's	District of Columbia. Monitoring: Quarterly PASS Evaluations.
Tai Pedro and Associates	CW24917	On Demand Training – to provide various employee training and consulting services	5/6/2016 – 5/5/2017	NTE \$100,000.00	Deliverables : Provide various employee training and consulting services
N/A	BPA		OY 3		Monitoring : Quarterly PASS Evaluations.
Skillsoft	CW40205	Online Training (E-Learning) - to provide content training to include, at a minimum,	11/22/2015 – 11/21/2016	\$189,665.00	Deliverables : Provide business, technical, compliance and health and
N/A	Requirements	business, technical, compliance, health and safety content training and associated reference materials as a blended multi-media	OY 2		safety content training. Provides associated reference materials as a blended multi-media learning system

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
		learning system accessed through the internet for District employees.			accessed through the internet for District employees.
					Monitoring: Quarterly PASS Evaluations.
Tai Pedro and Associates	CW28737	Training Development/Consulting - to design/update (as necessary) the organizational skills training courses, as well	5/6/2016 – 5/5/2017	\$0 - DCHR elected not to use Contractor	Deliverables : Provided organizational skills training courses.
N/A	BPA	as to provide the training and instruction to employees of the District of Columbia government.	OY 4	after end of FY17	Monitoring: Quarterly PASS Evaluations.
Quality Plan Administrators CBE	CW38758	Vision Benefits - to provide a high quality, cost effective, and accessible prepaid vision care services plan for union and non-union employees of the Government of the District	1/1/2017 – 12/31/2017 OY 2	\$1,279,707.00 DCHR only administers this contract. The	Deliverables : Provide high-quality, cost effective and accessible prepaid vision care services.
Approved Waiver	Requirements	of Columbia.		contract amount is not reflected in DCHR's budget.	Monitoring : Quarterly PASS Evaluations.
Calibre Systems	CW51425	Lean Six Sigma Program – to provide a centralized Lean Six Sigma Green Belt and Black Belt Program that provides leadership	5/1/2018 - 4/30/2019	\$245,605.00	Deliverables : Provide centralized Lean Six Sigma Green Belt and Black Belt Training and Certification.
N/A	Requirements	and management training for mid-level District government managers. Provides training to Green Belt, Black Belt, and Champion training participants for the Lean Six Sigma Program.	Base Period		Monitoring: Quarterly PASS Evaluations.
KPMG	GS-00F-275 CA /CW52244	Employment Tax Services - to provide employment tax and consultation services.	5/17/2018 5/16/2019	\$616,000.00	Deliverables : Provide employment tax and consultation services. PII sensitive.

Attachment K

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
N/A	IDIQ	Contractor performs discovery of the tax issues experienced by the District.	1 yr Contract		Monitoring : Quarterly PASS Evaluations.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Dale Carnegie	CW54567 IDIQ	Competency-Based Training – to provide ongoing competency-based employee training and consulting services for the District government workforce.	9/18/17 - 9/17/18 Base Period	NTE: \$200,000.00	Deliverables: Provide computer technology (Microsoft Office, Visio, SharePoint), Technical Computer Applications (DC Geographic Information System), Workplace Essentials (Writing for Essential Communication, Customer Care Excellence, Critical Thinking), Organizational Skills (Effective Presentation Skills, Sexual Harassment, Project Management), Professional Development (Human Resource Management) and Management and Leadership Development. Monitoring: Quarterly PASS Evaluations.
Graduate School USA N/A	CW54596 IDIQ	Competency-Based Training - to provide ongoing competency-based employee training and consulting services for the District government workforce.	9/18/17 - 9/17/18 Base Period	NTE: \$200,000.00	Deliverables: Provide computer technology (Microsoft Office, etc. Technical Computer Applications (DC Geographic Info System), Workplace Essentials (Writing for Essential Communication, Customer Care Excellence, Critical Thinking), Organizational Skills (Effective Presentations, Sexual Harassment, Project Mgmt.), Professional Development, etc. Monitoring: Quarterly PASS Evals.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
C. L. Russell Group, LLC N/A	CW54567	Competency-Based Training - to provide ongoing competency-based employee training and consulting services for the District government workforce.	9/18/17 - 9/17/18 Base Period	NTE: \$200,000.00	Deliverables: Provide computer technology (Microsoft Office, Visio, SharePoint), Technical Computer Applications (DC Geographic Information System), Workplace Essentials (Writing for Essential Communication, Customer Care Excellence, Critical Thinking), Organizational Skills (Effective Presentation Skills, Sexual Harassment, Project Management), Professional Development (Human Resource Management) and Management and Leadership Development. Monitoring: Quarterly PASS Evaluations.

DCHR FY 2018 PROCUREMENTS OVER \$10K

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Cheiron, Inc.	CW47075	Actuarial Services - provide employee	10/1/2017 -	NTE \$150,000.00	Deliverables : Annual forensic
N/A	Requirements	benefits, consulting, actuarial services and expert advice for various benefit plans	9/30/2018 OY 1		analysis of contractor health and dental insurance price/cost
		including medical, vision, dental, life and disability insurance, commuter benefits,	OYI		proposals.
		flexible spending accounts, retirement plans, and retiree health and life insurance plans.			Monitoring : Quarterly PASS Evaluations.
George	DCBE-2014-C-	Certified Public Manager Program - provide a	10/1/2017 –	\$195,584.00	Deliverables: Syllabus provided at
Washington	0160	leadership and management training	9/30/2018		start of module. One module
University		program for mid-level District managers	0 / 2		completed every 12 months.
N/A	Sole Source	through the Certified Public Manager (CPM). Program augments the leadership and management training program provided for mid-level DC Government managers.	OY 3		Evaluations completed by students on instructor, curriculum, materials and content after each day's class. Annual graduation ceremony.
					Monitoring: Monthly meetings with Contractor. Quarterly PASS Evaluations.
Cigna	CW56050	Citywide Dental Services - provide high	1/1/2018 –	\$12,363,122.00	Deliverables : Provide high-quality,
		quality, cost effective, and accessible dental	12/31/2018		cost effective, and accessible dental
Sub for	Requirements	insurance plan for employees.		DCHR only	insurance
			OY 1	administers this contract. The	Monitoring: Quarterly PASS
				contract amount is not reflected in	Evaluations.
				DCHR's budget.	

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Benefit	CW38983	Commuter Benefits and Flexible Spending	1/1/2018 –	\$240,750.00	Deliverables: Flexible Spending and
Resources Inc.		Administration – administration of the District's Flexible Spending and Commuter	12/31/2018		Commuter Benefit Programs.
N/A	Requirements	Benefit Programs for approximately 36,000 District employees, in accordance with IRS regulation Section 132(f).	OY 3		Monitoring: Quarterly PASS Evaluations.
Knowlogy Corporation	CW44602 Exempt from	Computer Application Training - to support and deliver computer application training in various District government agencies.	6/21/17 – 6/21/2018	\$85,275.00	Deliverables : Provide classroom instruction in Microsoft Office: Word, Excel, Access, Power Point,
N/A	Competition	Training includes Microsoft Office: Word, Excel, Access, Power Point, Visio, Share Points, Adobe.	OY 2		Visio, Share Points, Adobe to District government employees that register.
					Monitoring: Quarterly PASS Evaluations.
Canon	NIPA CP-002- 13/CW57760	Copier Lease – to lease copiers, associated maintenance services, and applicable accessories.	1/30/2018 – 9/30/2018	\$130,222.08	Deliverables : Printers and copiers delivery 2/26/18.
N/A	Cooperative Agreement		Base Period		Monitoring: Perform monthly authentication and tracking software for automatic reporting function. Uniflow allows the agency to manage its fleet by facts with over 60 different types of reports.
Neal R. Gross	CW40026	Court Reporting Services - to provide court	11/2/2018 -	\$40,000.00	Deliverables : Record and transcribe
		reporter services. The Police and Firefighters'	11/1/2018		products for all disability hearings

Contractor Name/Sub Status	Requirements Contract #/Type	Retirement and Relief Board require these services for review and consideration of disability retirements and related matters. Description of Services	OY 2 Period of Performance / Current Year of	Contract Amount	before the Board and other related matters. Monitoring: Quarterly PASS Evaluations. Deliverables/Monitoring
			Contract		
Fieldprint N/A	CW39361 Requirements	Criminal Background Checks - to conduct criminal background searches, consumer credit reports, driving record reporting, personal history statement review,	10/1/2017 – 9/30/2018 OY 2	NTE \$600,000.00	Deliverables: Provide criminal background searches, consumer credit reports, driving record reporting, personal history
		employment verification, personal reference checks, education and military verification (if applicable) to employees, volunteers, and applicants for employment of positions for protection, safety, and sensitive positions.			statement review, employment verification, personal reference checks, education and military verification.
					Monitoring: Maintained through Sharepoint and the Tru-Screen IT Web service. 24hr- 365 days/yr real time reporting.
National Drug Screening	CW40670	Drug and Alcohol Testing - to perform job related forensic screening which include drug and alcohol testing for the District of	12/4/2017 – 12/3/2018	NTE\$662,200.00	Deliverables : Service 36K District employees and 27 Agencies under Personnel Authority. Drug and
N/A	IDIQ	Columbia. This requires the screening of persons in Safety or Protection Sensitive positions. Specifically, the Contractor shall be	OY 2		alcohol testing, collections system, and medical examiner review.
		responsible for providing pre-employment, random, reasonable suspicion, post-accident/incident, return-to-duty, Medical Review Officer Services and follow-up testing for all affected applicants and employees.			Monitoring: 24hr- 365 days/yr real time reporting. Program reconciles invoices. Bi-Annual In-Progress Reviews (IPRs) with Contractor. Quarterly PASS Evaluations.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Inova	CW29517/	Employee Assistance Program (EAP) -	6/23/2017 –	\$247,674.00	Deliverables: Assessments,
	DCBE-2014-C- 0159	provide assessments, counseling, referral and follow-up services for District Government	6/22/2018		counseling, referral and follow-up services for District Government
	0159	employees who encounter such problems as	OY 3		employees
N/A	Requirements	substance abuse, family/marital problems,			cimpleyees
,	·	financial difficulties, or emotional problems			Monitoring: Quarterly PASS
		that could adversely affect an employee's			Evaluations.
		overall job performance.			
George	CW30598	Executive Leadership Program – to enhance	3/21/2017 –	\$205,000.00	Deliverables : Monthly 2-day meeting
Washington		the performance of the Mayor's Cabinet and	3/20/2018		for nine month program to train
University		build a talent pipeline of second-tier leaders.	OY 3		cohorts in strategic planning,
N/A	Requirements	The program covers: creating organizational leadership, change initiatives, innovation and	013		leadership development, one-on-one and peer coaching sessions.
	Requirements	sustained capacity building.			and peer codening sessions.
		Castames supersty cameria.			Monitoring: Quarterly PASS
					Evaluations and individual participant
					surveys on training effectiveness.
Polihire	CW36508	Executive Search Services - recruiting and	4/14/2017 –	\$17,410.00	Deliverables : Deliver qualified
		vetting candidates for executive, senior-level,	4/13/2018		candidates to DCHR for screening
N/A	IDIQ	and hard-to-fill technical positions, to	04.0		related to hard-to-fill vacancies.
		conduct recruitment activities on an as	OY 2		Monitoring Outstand DACC
		needed basis. The Contractor shall assist			Monitoring: Quarterly PASS Evaluations.
		DCHR and District government agencies in recruiting qualified candidates for excepted			Evaluations.
		service and executive level positions.			

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
The Choice	CW36510	Executive Search Services - recruiting and	4/14/2017 –	\$0	N/A - OY 2 not exercised due to
N/A	IDIQ	vetting candidates for executive, senior-level, and hard-to-fill technical positions, to conduct recruitment activities on an as	4/13/2018 OY 2		contractor performance
		needed basis. The Contractor shall assist	OY 2		
		DCHR and District government agencies in			
		recruiting qualified candidates for excepted service and executive level positions.			
Aetna	CW38673	Health Benefits - to provide health insurance	1/1/2018 -	\$406,456,020.88	Deliverables : Provide high-quality
Approved Sub	Requirements	benefit plans (PPO, HMO, and CDHP) for employees of the District of Columbia.	12/31/2018	DCHR only	PPO, HMO, and CDHP health insurance benefit plans for employees and
for 0.16%	Reguirements	employees of the district of columbia.	OY 3	administers this	beneficiaries of the District of
				contract. The	Columbia.
				contract amount	
				is not reflected in DCHR's	Monitoring: Quarterly PASS Evaluations.
				budget.	Evaluations.
Kaiser	CW38675	Health Benefits - to provide health insurance	1/1/2018 –	\$228,633,971.80	Deliverables : Provide high-quality
		benefit plans (HMO) for employees of the	12/31/2018	DOUD 1	HMO health insurance benefit plans
Approved Sub for 0.11%	Requirements	District of Columbia.	OY 3	DCHR only administers this	for employees and beneficiaries of the District of Columbia.
101 0.11%			OY 3	contract. The	District of Columbia.
				contract amount	Monitoring: Quarterly PASS Evals.
				is not reflected	
				in DCHR's	
				budget.	

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
United	CW38677	Health Benefits - to provide health insurance	1/1/2018 –	\$273,070,016.00	Deliverables : Provide high-quality
Healthcare		benefit plans (HMO) for employees of the	12/31/2018		HMO health insurance benefit plans
A sa sa sa sa al Coola	Danishan anta	District of Columbia.	0 / 2	DCHR only	for employees and beneficiaries of the
Approved Sub for 0.01%	Requirements		OY 3	administers this contract. The	District of Columbia.
101 0.01%				contract. The	Monitoring: Quarterly PASS
				is not reflected	Evaluations.
				in DCHR's	Evaluations.
				budget.	
Standard	CW47748	Life and Disability Insurance – to underwrite	1/1/2018 –	\$18,765,086.00	Deliverables : Provide high-quality life
Insurance Co.		and administer the District's Life Insurance	12/31/2018		and disability insurance benefit plans
		and Long and Short Term Disability Insurance		DCHR only	for employees and beneficiaries of the
Approved Sub	Requirements	Plans.	OY 2	administers this	District of Columbia.
for 2.66%				contract. The	
				contract amount	Monitoring: Quarterly PASS
				is not reflected	Evaluations.
				in DCHR's	
Tai Pedro and	CW24917	On Demand Training – to provide various	5/6/2017 –	budget. \$0	N/A - DCHR elected not to use
Associates	CVV24917	employee training and consulting services	5/5/2018	3 0	Contractor after end of FY17.
Associates		employee training and consulting services	3/3/2018		Contractor after end of 1117.
N/A	BPA		OY 4		
Skillsoft	CW40205	Online Training (E-Learning) - to provide	11/22/2017 –	\$189,665.00	Deliverables : Provide business,
		content training to include, at a minimum,	11/21/2018	,	technical, compliance and health and
N/A	Requirements	business, technical, compliance, health and			safety content training. Provides
		safety content training and associated	OY 2		associated reference materials as a
		reference materials as a blended multi-media			blended multi-media learning system
		learning system accessed through the			accessed through the internet for
		internet for District employees.			District employees.

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of	Contract Amount	Monitoring: Quarterly PASS Evaluations. Deliverables/Monitoring
Status			Contract		
Quality Plan Administrators CBE	CW38758	Vision Benefits - to provide a high quality, cost effective, and accessible prepaid vision care services plan for union and non-union employees of the Government of the District	1/1/2018 – 12/31/2018 OY 3	\$1,279,707.00	Deliverables : Provide high-quality, cost effective and accessible prepaid vision care services.
Approved Waiver	Requirements	of Columbia.	0.3		Monitoring : Quarterly PASS Evaluations.
Calibre Systems	CW51425	Lean Six Sigma Program - to provide a Centralized Lean Six Sigma Green Belt and Black Belt Program that provides leadership	5/1/2018 - 4/30/2019	\$245,605.00	N/A – Option year not up for renewal 5/1/18.
N/A	Requirements	and management training for mid-level District government managers. Provides training to Green Belt, Black Belt, and Champion training participants for the Lean Six Sigma Program.	Base Period		
КРМС	GS-00F-275 CA /CW52244	Employment Tax Services - to provide employment tax and consultation services. Contractor performs discovery of the tax	5/17/2018 - 5/16/2019	\$433,710.00	N/A – Option year not up for renewal 6/17/18.
N/A	IDIQ	issues experienced by the District.	1-yr Contract		
Dale Carnegie	CW54567	Competency-Based Training - to provide ongoing competency-based employee training and consulting services for the	9/18/18 - 9/17/19	NTE: \$200,000.00	N/A – Option year not up for renewal 9/18/18.
N/A	IDIQ	District government workforce.	Base Period		

Contractor Name/Sub Status	Contract #/Type	Description of Services	Period of Performance / Current Year of Contract	Contract Amount	Deliverables/Monitoring
Graduate School USA N/A	CW54596	Competency-Based Training - to provide ongoing competency-based employee training and consulting services for the District government workforce.	9/18/18 - 9/17/19 Base Period	NTE: \$200,000.00	N/A – Option year not up for renewal 9/18/18.
C. L. Russell Group, LLC N/A	CW54565 IDIQ	Competency-Based Training - to provide ongoing competency-based employee training and consulting services for the District government workforce.	9/18/18 - 9/17/19 Base Period	NTE: \$200,000.00	N/A – Option year not up for renewal 9/18/18.
Midtown Personnel, INC N/A	CW40998 IDIQ	HR Consulting Services – to provide HR Consultants on an as needed basis.	12/23/17 – 12/22/18 OY 2	\$95,000.00	N/A



OCPD 8003.01

Effective Date: October 1, 2004 Expiration Date: Until Rescinded

Page 1 of 5

PROCUREMENT POLICY & PROCEDURE DIRECTIVE

SUBJECT: e- Val CONTRACTOR PERFORMANCE EVALUATION

ORIGINATING OFFICE: Business Operations Unit (BOU)

- 1. <u>PURPOSE</u>: The purpose of this policy directive is to establish and implement uniform procedures for the systematic evaluation and assessment of contractor performance by the Office of Contracting and Procurement (OCP) in cooperation with OCP customer agencies.
- **2. AUTHORITY**: Section 202 of the District of Columbia Procurement Practices Act of 1985 (PPA), effective February 21, 1986, as amended, (D.C. Law 6-85; D.C. Official Code §2-302.02).
- **3.** <u>APPLICABILITY</u>: This policy directive shall apply to construction contracts and contracts for supplies and services (including architectural and engineering), when the value equals or exceeds one-hundred thousand dollars (\$100,000).

4. POLICY STATEMENT:

4.1 General Rule

The OCP shall operate and maintain e-Val, a computerized database of contractor performance evaluations designed to:

- 4.1.1 Make clear that a contractor's performance is one of the factors that should be considered by OCP contract personnel when considering awarding a contract;
- 4.1.2 Establish the criteria to be used by contract personnel to evaluate contractor performance under supplies and services contracts and construction contracts;
- 4.1.3 Establish a consistent contractor rating system;
- 4.1.4 Establish a mechanism for collecting contractor performance information electronically;

- 4.1.5 Monitor contractor compliance with contract requirements;
- 4.1.6 Ensure that the District receives high quality supplies and services; and
- 4.1.7 Maintain a history of contractor performance.
- 4.2 The e-Val database shall reside on the Intranet. Contractor performance information can be reviewed and reports generated by OCP contracting personnel using their SLA passwords at www.ocp.in.dc.gov, "Online Business Processing", (e-Val OCP only). Agency program personnel may view all records that have been evaluated, minus the ratings which can be provided by OCP contracting personnel, as needed.
- 4.3 Information on the e-Val policy and evaluation instructions are available to the public on http://www.ocp.dc.gov.
- 4.4 The purpose of maintaining past performance evaluations of D.C. Contractors is to provide historical information to be used strictly in the decision process to award new D.C. contracts, or to exercise options on existing D.C. contracts. Rating information maintained on e-Val is not public information and shall not be released to anyone other than OCP personnel, program personnel (as needed) and to the affected contractor. This information is exempt from disclosure under Freedom of Information Act requests under D.C. Official Code § 2-534(a)(4).

4.5 **Definitions:**

- 4.5.1 **Days:** Calendar days
- 4.5.2 **e-Val:** OCP's electronic database that initiates evaluation notifications, collects and maintains performance evaluations on D.C. contractors for all contracts over \$100,000. Evaluations can be searched by completed evaluations, contract number, by NIGP code, by vendor, by date and by caption.
- 4.5.3 **Form 4001 for Supplies And Services Contracts and 4001a for Construction Contracts:** The primary instruments for evaluating contractor performance contain two primary parts: 1) General information about the contract, the contractor and the evaluator and 2) Rating/comments.
- 4.5.4 **Form 4001b, the Contractor Response Form:** The instrument that contractors may use to indicate their agreement or disagreement with their respective evaluations and to provide supporting narrative.

- 4.5.5 **e-Val Project Manager**: The program manager within OCP's Business Operations Unit that is responsible for the e-Val system.
- 4.5.6 **Evaluator:** The person who rates the contractor's performance and who in most situations should be the Contracting Officer's Technical Representative (COTR).
- 4.5.7 **Standard Contracting Officer's Letter:** The standard letter for contractor response which the Contracting Officer (CO) must download, sign, date, and forward to the BOU for each completed evaluation. BOU will forward the original letter along with the final evaluation and Contractor Response Form to the contractor.

5. THE SEQUENCED EVALUATION PROCESS

- 5.1 **e-Val** electronically generates a listing of contracts that are within 90 days of the contract expiration date; and sends the listing to BOU, the e-Val Project Manager and the CO simultaneously.
- 5.2 **The e-Val System Manager** sends an electronic notification and an evaluation Form 4001or 4001a via e-mail to the CO indicating that a particular contract evaluation should be performed and due within 30 calendar days from the initial notification.

5.3 The CO:

5.3.1 Receives via e-mail, the notification that a contract is due for evaluation and receives forms 4001or 4001a. The CO reviews the first page of 4001 or 4001a, General Information and completes the evaluator information section. The CO submits the e-mail to the evaluator designated by the CO within five (5) days of notification from the e-Val system manager.

5.4 The Evaluator:

- 5.4.1 Receives notification that a contract is due for evaluation via e-mail and completes Form 4001 or 4001a, rating the contractor's performance. Comments are mandatory and must be included for each rating factor. The ratings are be tabulated electronically.
- 5.4.2 Reviews and makes any modifications prior to returning the evaluation.

- 5.4.3 Downloads, signs and dates a hard copy of the evaluation for program files. (Electronic signatures are contemplated for the future).
- 5.4.4 Forwards the completed evaluation via e-mail to the Contracting Officer within twelve (12) days of receipt of the first notification to evaluate.

5.5 **The CO:**

- 5.5.1 Receives the completed evaluation from the Evaluator;
- 5.5.2 Reviews the evaluation and generates a consensus with the Evaluator
- 5.5.3 Finalizes the evaluation, inclusive of all comments
- 5.5.4 Forwards the completed evaluation via e-mail, to the e-Val Project Manager in BOU within five (5) days of receipt from the evaluator
- 5.5.5 Downloads, completes and signs a hard copy of the Standard Contracting Officer's Letter to the contractor and immediately forwards the original to the e-Val Project Manager in the BOU via United States Postal Service mail, or hand delivered to the receptionist at OCP Headquarters. Maintains a hard copy of the completed evaluation in the official contract file.

5.6 The e-Val Project Manager:

- 5.6.1 Sends a copy of the evaluation, the originally signed Standard Contracting Officer's Letter and the Contractor Response Form 4001b to the contractor within seven (7) days of receipt from the CO. The Contractor is requested to respond to the evaluation ratings and comments within 30 days.
- 5.6.2 Stores the completed evaluation in the e-Val system in a pending status file until a response is obtained.

5.7 The Contractor:

5.7.1 Responds or fails to respond via regular mail or e-mail within thirty (30) days of the date the evaluation documents are sent by BOU.

5.8 The e-Val Project Manager:

- 5.8.1 Upon receipt of the contractor's response:
 - 5.8.1.1 Forwards a copy of the completed Contractor Response Form to the CO f or maintenance in the official contract file; and
 - 5.8.1.2 Stores the Contractor's Response Form 4001b in the e-Val system with the contractor's performance evaluation
- 5.8.2 Removes the evaluation from the pending status and stores it within e-Val with a notice of no response to the Contracting Officer if the contractor does not respond within 30 days.

6. APPENDICES

Appendix A: Form 4001 Contractor Performance Evaluation for Supplies and Services

Appendix B: Form 4001a Contractor Performance Evaluation for Construction

Appendix C: Form 4001b Contractor Response Form - Supplies and Services

Appendix D: Form 4001b Contractor Response Form - Construction

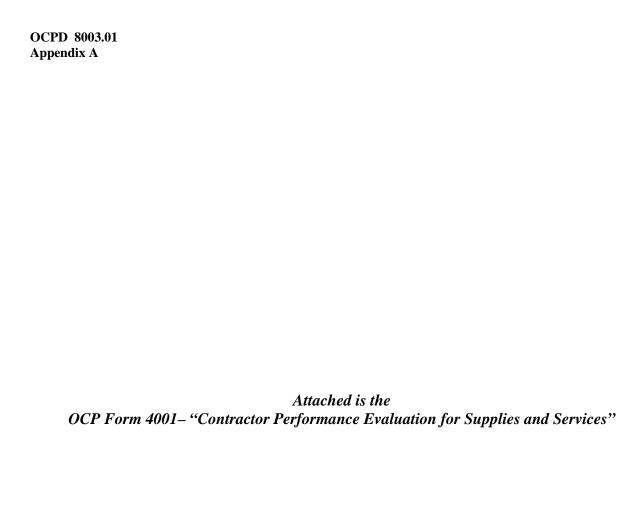
- AMENDS OR SUPERSEDES: This policy directive supersedes OCPD 8003.00, effective September 14, 2000.
- 8. EFFECTIVE DATE: This policy directive shall become effective on October 1, 2004.
- 9. **EXPIRATION DATE**: This policy directive is effective until rescinded.

Herbert R. Tillery

Deputy Mayor for Operations and Interim Chief Procurement Officer

Herbert R. Tillery

11/10/04 Date



Contractor Performance Evaluation Form 4001 General Information (Supplies & Services)

CONTRACT INFORMATION							
Agency Name:							
Agency Director/Contact Name:	Phone #.	Email :					
Contracting Officer Name:	Phone #.	Email :					
COTR Name:	Phone #	Email:					
Contract Specialist Name:	Phone #.	Email:					
Fax#:							
Commodity Buying Group:							

	ltem	Description
1.	Caption/Description:	
2.	Contract Type:	
3.	NIGP Code:	
4.	Solicitation Number:	
5.	Contract Number:	
6.	Contract Award Amount:	
7.	Contract Period:	
8.	Recurring Contract:	
9.	Multi-Year:	
10.	Contract Year:	
11.	Market type:	
12.	LSDBE:	
13.	Not for Profit:	
14.	Tax ID Number:	
15.	Business Name: (Awardee official Name)	
16.	Contractor Name:	
17.	Email Address:	
18.	Address:	
19.	City, State Zip Code:	
20.	Telephone Number:	
21.	Fax Number:	



Contractor Performance Evaluation Form 4001 Rating (Supplies & Services)

Ratings: Assign each category a rating of 0 (Unsatisfactory), 1(Poor), 2 (Fair), 3 (Good), 4 (Excellent), 5(Outstanding), N/A (Not applicable). See Rating Schedule for guidance. Each rating must be accompanied by comments.

Rating Schedule

(N/A) "Not applicable" indicates that the rating factor does not apply.

- "Unsatisfactory" indicates that the contractor did not meet contractual requirements. The
- (0) performance involved major compliance problems for which the Contractor's corrective actions were ineffective.
- (1) "Poor" indicates that the contractor barely met the contractual requirements and the performance was marginal.
- (2) "Fair" indicates that the contractor met the contractual requirements. There were some minor problems for which successful corrective action was undertaken.
- (3) "Good" indicates that the contractor's performance was effective and even exceeded some of the contractual requirements with only minor problems identified overall.
- "Excellent" indicates that the contractor was in compliance with all contractual requirements, and that minimal difficulties were met with full and complete implementation of corrective action where necessary.
- "Outstanding" indicates that the contractor's performance exceeded all contractual requirements, and that no corrective actions were necessary.

CATE	GORIES
Quality	Timeliness
Cost Control	Management/Business Relations
QU	ALITY
Adherence to the specific contract requirements or Scope of Work	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5

Comments:	★
Quality of Delivered item of final work product or service	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5
Comments:	<u></u>
Technical performance and approach to the contract	$\mathbf{C}_{\text{N/A}}\mathbf{C}_{0}\mathbf{C}_{1}\mathbf{C}_{2}\mathbf{C}_{3}\mathbf{C}_{4}\mathbf{C}_{5}$
Comments:	★
Accuracy, timeliness and completeness of documentation	$\mathbf{E}_{\text{N/A}}\mathbf{E}_{0}\mathbf{E}_{1}\mathbf{E}_{2}\mathbf{E}_{3}\mathbf{E}_{4}\mathbf{E}_{5}$
Comments:	<u> </u>
TIMEL	INESS
Adherence to interim and final delivery requirements and milestones	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5
Comments:	<u> </u>
COST C	ONTROL
Ability to perform or deliver at the original price or budget	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5

Comments:



MANAGEMENT/BU	SINESS RELATIONS
Reliability	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5
Comments:	4
Effectiveness of service delivery and interaction	\square _{N/A} \square ₀ \square ₁ \square ₂ \square ₃ \square ₄ \square ₅
Comments:	4
Effectiveness of Project Management	\square _{N/A} \square ₀ \square ₁ \square ₂ \square ₃ \square ₄ \square ₅
Comments:	★
Overall customer satisfaction	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5
Comments:	
CONC	LUSION
16. Total Points: Evaluation Rating: 17. Did the evaluator consider input from the contothers affected by the contract? Yes No If no, provide explanation:	tracting officer, program personnel, end-users and

A	
18. Person Completing Initial Evaluation:	
Title: Date(mm/dd/yyyy): 9/1	5/2004

OCPD 8003.01 Appendix B

Attached is the OCP Form 4001a—"Contractor Performance Evaluation for Construction"

Contractor Performance Evaluation Form 4001a General Information (Construction)

	ltem	Description
1.	Caption/Description:	
2.	Contract Type:	
3.	NIGP Code:	
4.	Solicitation Number:	
5.	Contract Number:	
6.	Contract Award Amount:	
7.	Contract Period:	
8.	Recurring Contract:	
9.	Multi-Year:	
10.	Contract Year:	
11.	Market type:	
12.	LSDBE:	
13.	Not for Profit:	
14.	Tax ID Number:	
15.	Business Name: (Awardee official Name)	
16.	Contractor Name:	
17.	Email Address:	
18.	Address:	
19.	City, State Zip Code:	
20.	Telephone Number:	
21.	Fax Number:	

Contractor Performance Evaluation Form 4001a Rating (Construction)

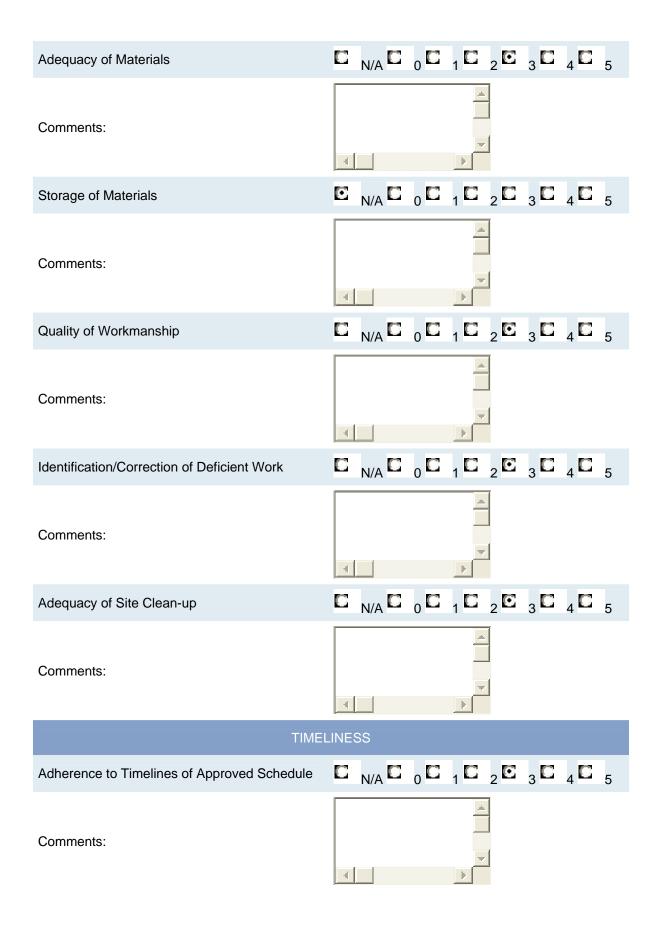
Ratings: Assign each category a rating of 0 (Unsatisfactory), 1(Poor), 2 (Fair), 3 (Good), 4 (Excellent), 5(Outstanding), N/A (Not applicable). See Rating Schedule for guidance. Each rating must be accompanied by comments.

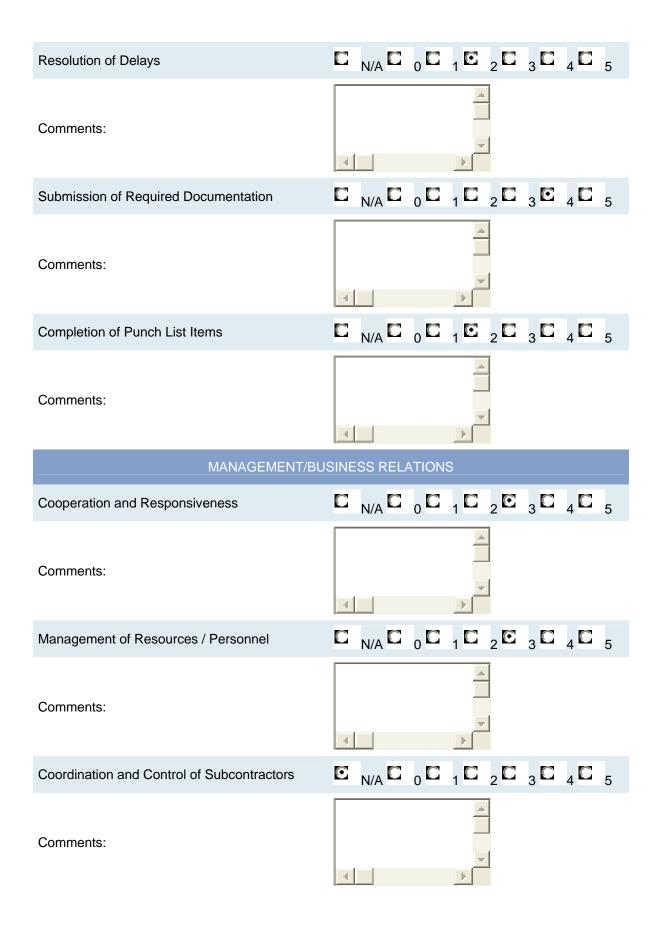
Rating Schedule

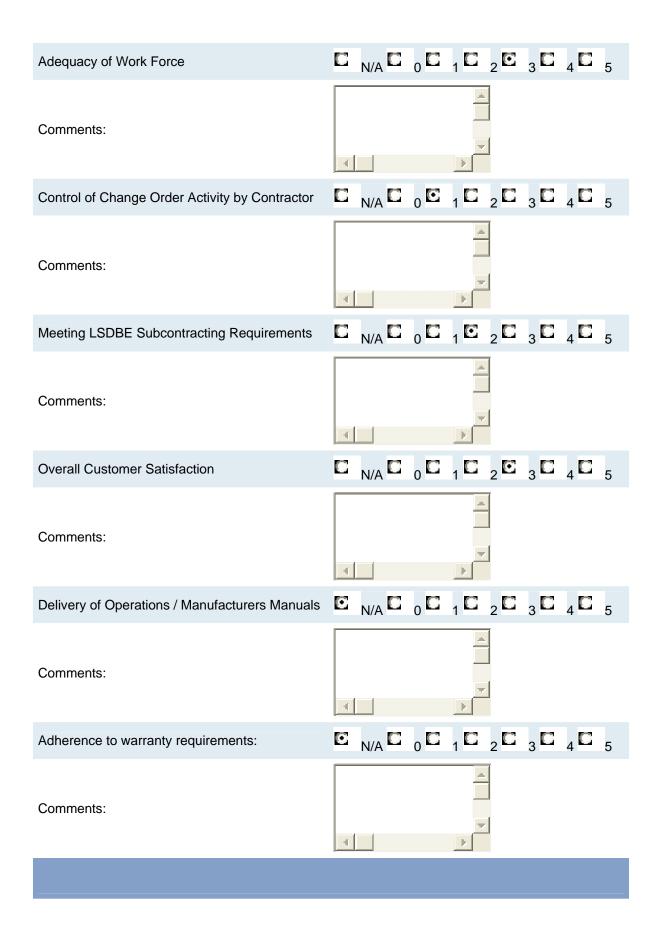
(N/A) "Not applicable" indicates that the rating factor does not apply.

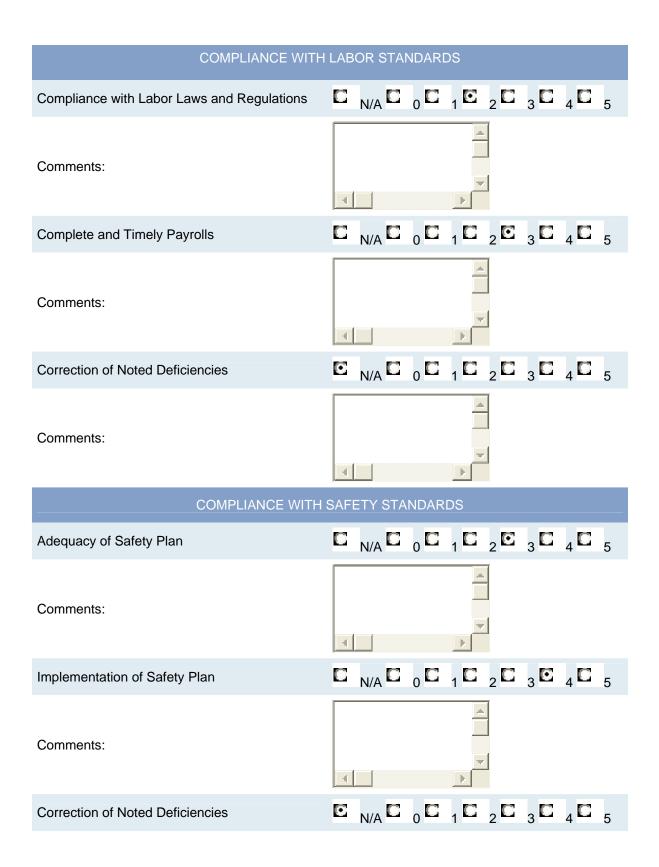
- "Unsatisfactory" indicates that the contractor did not meet contractual requirements. The performance involved major compliance problems for which the Contractor's corrective actions were ineffective.
- "Poor" indicates that the contractor barely met the contractual requirements and the performance was marginal.
- (2) "Fair" indicates that the contractor met the contractual requirements. There were some minor problems for which successful corrective action was undertaken.
- "Good" indicates that the contractor's performance was effective and even exceeded some of the contractual requirements with only minor problems identified overall.
- "Excellent" indicates that the contractor was in compliance with all contractual requirements, and that minimal difficulties were met with full and complete implementation of corrective action where necessary.
- (5) "Outstanding" indicates that the contractor's performance exceeded all contractual requirements, and that no corrective actions were necessary.

CATE	GORIES
Quality Management/Business Relations Compliance with Safety Standards	Timeliness Compliance with Labor Standards Cost Control
QU	ALITY
Compliance with Specifications/Requirements	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5
Comments:	
Implementation of Approved Quality Assurance Plan	\square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5
Comments:	△









Comments: COST CONTROL Control of Cost Comments: \square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5 **Timely Billing** Comments: \square N/A \square 0 \square 1 \square 2 \square 3 \square 4 \square 5 **Accurate Billing** Comments: CONCLUSION

16. Total Points: Evaluation Rating: 17. Did the evaluator consider input others affected by the contract? If no, provide explanation:	 gram personnel, end-users and
18. Person Completing Initial Evalu Title: Date(mm/dd/yyy	

Attached is the OCP Form 4001b - "Contractor Response Form for Supplies and Services"

OCP CONTRACTOR PERFORMANCE EVALUATION CONTRACTOR RESPONSE – SUPPLIES/SERVICES

You are being provided an opportunity to respond to the evaluation of your p	
for Contract Number	" Your
response must be completed and submitted on this form within thirty calenda	ar days of
today's date via e-mail to@ dc.gov. An e-mail version of this form	n will be sent
to you upon request. If e-mail is not available, please contact the OCP Busine	ess Operations
Unit on 202.724.5458 or 202.724.3676. The total extent of your comments sho	ould not
exceed two, double spaced pages (8 $\frac{1}{2}$ x 11); they will become part of your of	
file maintained by the Office of Contracting and Procurement.	
Quality - Agree or Disagree with Ratings	
Comments:	
Comments.	
Timeliness - Agree or Disagree with Ratings	
Comments:	
Comments.	
Cost Control - Agree or Disagree with Ratings	
Comments:	
Comments.	
Management/Business Relations – Agree or Disagree with Ratings	
Comments:	
Comments.	
You may add other comments as necessary:	
Tou may and other comments as necessary.	
Thank you! Your response will be considered in assessing your overall perform	rmance.
,	
	OCP Form 4001b

OCPD 8003.01 Appendix D Attached is the OCP Form 4001b – "Contractor Response Form for Construction"

OCP CONTRACTOR PERFORMANCE EVALUATION CONTRACTOR RESPONSE - CONSTRUCTION

You are being provided an opportunity to		
for Contract Number	, titled "	" Your
for Contract Numberresponse must be completed and submitted	l on this form within thirty cal	lendar days of
today's date via e-mail to@ dc.	gov. An e-mail version of this	form will be sent
to you upon request. If e-mail is not availab	ble, please contact the OCP Bu	usiness Operations
Unit on 202.724.5458 or 202.724.3676. The	e total extent of your comment	s should not
exceed two, double spaced pages (8 ½ x 11); they will become part of yo	ur official contract
file maintained by the Office of Contractin	g and Procurement.	
Quality – Agree or Disagree with Ratings: Comments:		
Timeliness - Agree or Disagree with Rating Comments:	gs:	
Management/Business Relations - Agree of Comments:	r Disagree with Ratings:	
Compliance with Labor Standards - Agree Comments:	or Disagree with Ratings:	

Contractor Response- Construction (continued)
Compliance with Safety Standards - Agree or Disagree with Ratings: Comments:
Cost Control - Agree or Disagree with Ratings: Comments:
You may add other comments as necessary:
Thank you! Your response will be considered in assessing your overall performance.

FY2017 Performance Accountability Report

The Performance Accountability Report (PAR) measures each agency's performance for the fiscal year against the agency's performance plan and includes major accomplishments, updates on initiatives, and key performance indicators (KPIs).

Mission

The mission of the DC Department of Human Resources (DCHR) is to strengthen individual and organizational performance and enable the District government to attract, develop, and retain a highly qualified, diverse workforce

Summary of Services

DCHR offers executive management to District government officials and/or agencies by providing personnel-related services to help each agency meet daily mission mandates. Specific services provided include position classification and recruitment services, the interpretation of personnelrelated policy, as well as oversight control (such as the adherence to regulatory requirements) for effective recruitment and staffing, strategic and financial restructuring through realignment assistance, and resource management. In addition, the agency provides D.C. government employees with a variety of services, including employee benefits and compensation guidance, performance management, compliance, audit assessments, legal guidance on personnel matters, and training/development.

FY17 Top Accomplishments

Accomplishment	Impact on Agency	Impact on Residents
Career Pathing: DCHR created a competency bank with questions to use in succession planning. Career paths for several occupational series have been completed. DCHR completed the beta version of the career pathing website. Positions listed in the career paths are linked to competencies and to classes offered at DCHR.	This accomplishment will cultivate talent for the future District-wide.	Employees, including those who are district residents, will now be able to understand how to grow and prosper in careers within the District government.
DC Residency Enhancement Laws: legislation for highly compensated employees, hard-to-fill positions, student loan payments, and streamlined residency verification (District Government Employee Residency Amendment Act of 2017) was sent to the Council committee.	This impacted our agency by providing more flexibility in the hiring process and assisting in retaining well qualified employees that live in the District by providing tuition aid.	This impacts the residents of DC by increasing the number of residents that compose our work force.
Increase Knowledge, Understanding, and Preparation for Retirement: the development of an on-going educational series to increase employees' knowledge of District of Columbia retirement benefits. DCHR conducted a total of 115 onsite seminars that were held at Agency locations throughout the District for employees.	The retirement seminars in addition to the proposal of an automated 457 enrollment system will prepare employees for retirement and a thriving post career.	DCHR conducted a total of 115 onsite seminars that were held at Agency locations throughout the District for employees. Topics included the DC 401(a) defined contribution plan, voluntary retirement savings in the 457(b) deferred compensation plan, and other financial investment seminars. Over a thousand employees attended, which included District residents.

2017 Strategic Objectives

Number	
1	DCHR engages District employees to ensure that each person is in the right job and is provided with the right resources to leverage their knowledge, skills, and behaviors to meet District goals and sustain organizational success
2	DCHR defines the pathways, programs and processes to create opportunities to continuously develop District employees and residents through assignments and activities aimed at advancing their career trajectory.
3	DCHR strategically and expeditiously sources, selects and on-boards highly talented individuals with the acumen, aptitude and attitude to thrive in District Government
4	Create and maintain a highly efficient, transparent and responsive District government**

2017 Key Performance Indicators

Measure	Freq	Target	Q1	Q2	Q3	Q4	FY 2017	KPI Status	Explanation
									rided with the right resources to nal success (5 Measures)
Percent of new hires that are DC residents	Quarterly	60%	51%	43.5%	52.6%	48%	49%	Unmet	We are continuing to increase our outreach to increase the number of District residents.
Average number of days to fill vacancy from post to offer acceptance	Quarterly	80	86	119	93	76	93.5	Unmet	The average number of days to fill a vacancy from post to offer acceptance for FY17 was 93.5 days. A barrier to meeting this KPI target was agencies with hard to fill positions. Hard to fill positions drive up the average time to fill.
New Hire Turnover Rate	Annually	16%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	10.6%	Met	
Percent of personnel actions completed within same pay period of effective date	Quarterly	60%	55.6%	65.7%	56.2%	69.2%	61.4%	Met	
Average cost per personnel action	Annually	81.51	Annual Measure	Annual Measure	Annual Measure	Annual Measure	112.8	Unmet	Employees at various grades process actions and thus the average rate is higher.
2 - DCHR defines the and residents through	pathways, h assignme	prograi ents and	ms and pr I activities	ocesses to aimed at	o create o advancin	pportuniti g their ca	ies to co reer traj	ntinuous ectory.	sly develop District employees (1 Measure)
Percent of employees under the Mayor's authority enrolled in telecommuting and alternate work schedule program	Annually	14%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	13.2%	Nearly Met	Although we came very close to meeting our goal this Fiscal Year, we did fall short due to there currently being no requirement for employees at agencies to participate in telecommuting or alternate work schedule program. However, we do anticipate an increase in percentage in FY18 due to our partnership with Sustainable

									this opportunity to the DC Government Community.
3 - DCHR strategically and attitude to thrive						ards highl	y talente	ed indivi	duals with the acumen, aptitude
Percent of employees participating in deferred compensation program	Annually	45%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	35.9%	Unmet	Based on a survey conducted by ICMA-RC barriers included employee understanding of the importance of retirement planning (i.e. employees do not believe they will retire) and the lack of an automated enrollment system, which has recently been proposed to Council.
Percent of employee performance plans completed	Annually	91%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	91.4%	Met	
Percent of employee performance evaluations completed	Annually	87%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	86.2%	Nearly Met	This goal was 99.2% fulfilled for this Fiscal Year. DCHR will remain diligent and continue working in concert with its agency partners to meet this goal in the new Fiscal Year.
Upward Mobility Rate (Promotion Rate)	Annually	12%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	55.5%	Met	This is the first time that we are tracking this measure and we are working to reassess a reasonable target.
Internal Placement Rate	Annually	11%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	26%	Met	

We've revisited a project to standardize District wide measures for the Objective "Create and maintain a highly efficient, transparent and responsive District government." New measures will be tracked in FY18 and FY19 and published starting in the FY19 Performance Plan.

2017 Workload Measures

Measure	Freq	Q1	Q2	Q3	Q4	FY 2017
1 - Customer Service Management (1 Measure)						
Number of customer resource center walk-ins	Quarterly	3238	2919	3058	2906	12121
1 - Drug and Alcohol Enforcement Compliance (1 Measure)						
Number of drug/alcohol tests of incumbent employees	Quarterly	11	645	462	430	1548
1 - Retirement & Death Claims Processing (1 Me	asure)					
Number of retirements	Quarterly	162	140	135	120	557
1 - Training Administration (2 Measures)						

Number of unique employees completing training	Quarterly	3866	2994	4516	3553	14929
Number of individual trainings completed	Quarterly	198	208	290	347	1043
3 - Recruitment & Staffing Services (3 Measures)						
Percent of all employees who are District residents	Quarterly	43.2%	43.1%	43.4%	43.3%	43.3%
Number of new hires	Quarterly	1244	1469	2359	2599	7671
Number of job postings	Quarterly	584	656	615	558	2413

2017 Strategic Initiatives

Title	Description	Complete to Date	Status Update	Explanation
ANALYTICS (1	Strategic Initiative)			
Absenteeism	In FY16, DCHR began monitoring absenteeism by developing and reporting on the absenteeism rate on a quarterly basis. In addition, DCHR met with District agencies to review the Time Reporting Codes (TRCs) used to report time. Based on findings and best practices, in FY17 DCHR will continue to report on the quarterly absenteeism rate, educate and train District managers on absenteeism and best practices to reduce the absenteeism rate, specifically the sick leave rate. In addition, DCHR will establish/update any policies related to absenteeism, if applicable.	75-99%	DCHR worked with the Office of the Chief Technology Officer to create unscheduled Time Reporting Codes (TRC) for annual and sick leave. Once implemented, all employees with have access to these Time Reporting Codes, which will improve the tracking of leave. In addition, DCHR has begun to develop a TRC data dictionary which will provide definitions and examples of how to use the TRCs.	DCHR is collaborating with multiple agencies to ensure that the data dictionary includes the accurate definitions of all the TRCs. This process has taken longer than expected.
BENEFITS OPER	RATION UNIT (2 Strategic initiatives)			
Increase employee knowledge, understanding, and preparation for retirement	DCHR will develop an on-going educational series to increase employees' knowledge of District of Columbia retirement benefits and retirement savings programs. DCHR will engage internal and external stakeholders to coordinate and implement pre-retirement seminars and a retirement handbook for employees and HR personnel.	Complete	DCHR worked to finalize the customer opinion survey for employees, which has an expected release date of late October 2017. Additionally, DCHR has worked with the mayoral administration to propose a bill that would have automatically enrolled future District new hires into the 457(b) program. The bill is set for council review and vote during Q1 2018. Lastly, in FY17, ICMA-RC hosted a total of 368 seminars and workshops.	
Increase engagement and	DCHR has established a framework and foundation for the District's workplace wellness program. In FY17,	Complete	DCHR assisted at least 25 agencies with 59 wellness	

participation in the District's workplace wellness program across agencies Districtwide DCHR will provide continued leadership, guidance, and resource management to Wellness Leaders from each agency, in coordination with the District's healthcare vendors, and provide health outcomes tracking through a comprehensive health outcomes evaluation. DCHR will seek to increase the number of District Agencies participating in the workplace wellness program.

events including seminars, screenings, fitness classes, etc. DCHR also hosted eight onsite health screening events, which are open to all employees. These events included the "Lose and Win" event, which was an eightweek onsite weight-loss program. DCHR also brought the "Mammovan", which is a self-contained mobile unit that offers one-stop mammogram screenings, to several agencies. This year, DCHR also installed blood pressure machines at 17 different DC Government worksites.

CUSTOMER SERVICE (1 Strategic Initiative)

Customer Service Management (CSM) DCHR's CSM initiative will focus on streamlining its practices, strategies and technologies to manage and analyze customer interactions, with the goal of improving relationships with customers and meeting service level agreements. Specifically, DCHR will 1) identify a technology solution to serve as an information warehouse/database; 2) co-locate staff and services which will enable customers to resolve a variety of questions/issues in a single location; and 3) use/compile customer data to better serve internal/external customers.

75-99%

In FY17, we introduced the capability for customers to sign in electronically in order to better track customer service volume. DCHR also allotted time to research the best practices of Customer Service. Lastly, DCHR refined the use of an iterative Microsoft Excel workbook as a knowledge sharing tool and the repository for storing frequently requested information/data. The workbook will continually be updated based on user feedback.

This initiative was not completed because we were not able to implement the colocation of staff. This will be done during the implementation of Shared Services

PERFORMANCE MEASUREMENT (1 Strategic Initiative)

Executive Performance Management Program DCHR is establishing the annual Executive Performance Management Program (EPMP) to monitor the performance of Executives (Agency Directors and Deputy Mayors) under the Mayor's Authority to ensure accountability to District stakeholders. Beginning in Fiscal Year 2017, DCHR is creating a performance plan template that allows District Executives to outline and monitor major programs, initiatives, projects, and priorities to be achieved for the fiscal year. A process will also be crafted for District Leadership (Deputy Mayors, City Administrator and Mayor) to ensure that each executive's priorities are aligned with those of the Mayoral administration. Throughout the year, DCHR will

Complete

During this Fiscal Year, DCHR collaborated with the Office of the City Administrator to send the executive performance plan template to Directors and Deputy Mayors. Based on feedback, DCHR updated the Executive Performance Management Program template to include a more proactive approach and introduced the Results and

	facilitate ongoing feedback along with the review and modification of plans as needed. Upon the closing of the fiscal year, DCHR will coordinate the performance review and ratings for all District Executives.		Development Plan for FY18. Executives were notified regarding the change in early August and plans were due in September.				
PERSONNEL (2	Strategic initiatives)						
Employee Engagement	In FY17, DCHR will define and implement a District-wide engagement survey that will examine employee development, recognition, and resources. Based on analysis of the results, DCHR will develop a targeted engagement toolkit that will provide managers with tools to engage their employees. In addition, DCHR will train managers on the importance of engagement and effective tools for engaging employees.	75-99%	In FY17, DCHR has acquired polling technology that allows employees to anonymously answer questions. DCHR also worked to create a quarterly awards program through developing it's framework as well as creating a website and an electronic nomination process through collaboration with the Office of the Chief Technology Officer. Finally, DCHR created a flyer and marketing video and is working to finalize details of the program.	DCHR is working with the OCA to finalize the rules and regulations to launch the program.			
Electronic Official Personnel Folder (OPF)	In FY16, DCHR began the clean-up effort of paper OPFs and images stored in FileNet. In FY17, DCHR will conduct an assessment of current technology (FileNet and Infolinx) and business processes for the electronic archiving and viewing of official personnel folders under the Mayor's Authority. In addition, DCHR will assess the technology needed to integrate FileNet with PeopleSoft and create a plan for finalizing the electronic OPF.	50-74%	DCHR has collaborated with the Office of the Chief Technology Officer (OCTO) to begin to transition to electronic Official Personnel Files (eOPF). OCTO completed the procurement and licensing of software to begin scanning inactive OPFs. DCHR staff has trained on the new software and is continuing to scan inactive OPFs prior to archiving. Finally, DCHR met and discussed eOPF (electronic Official Personnel File) business needs with several vendors.	Although DCHR is scanning inactive OPFs, these can only be viewed when an employee separates from the District. DCHR will be working to transition this to all active employees in Fiscal Year 19.			
POLICY (4 Stra	POLICY (4 Strategic initiatives)						
D.C. Residency Enhancement Laws	In FY17, DCHR will develop and submit to the Council amendment to the Comprehensive Merit Personnel Act that will bring enhancements to our objective of increasing the number of D.C. residents who make up our work force. The legislation will require highly compensated employees to be District residents, provide direct-appointment authority of D.C. residents to hard-to-fill positions, authorize agency payment of student loans (up to a maximum amount) for employees hired	Complete	During the third quarter, the "District Government Employee Residency Amendment Act of 2017" (Bill 22-0212) was referred to the Council's Committee on Labor and Workforce Development for review and consideration.				

	under the D.C. hiring preference, and streamline the residency verification process for applicants and employees			
Compensation Report and Recommendation	In FY17, DCHR will develop a process to annually create a comprehensive compensation report and recommendation for submission to the Mayor each year. The report will outline our general compensation standing relative to key markets and will provide recommendations for modifications to the salary schedules, which can be considered in the annual budget cycle. The reports can also serve as a reference for labor negotiations and provide immediate salary data when requested.	75-99%	DCHR conducted an assessment of current compensation practices within the District, which produced survey data that will be utilized to provide salary recommendations on positions. DCHR also developed a process flow and outline for the annual compensation report. Part of the process of the annual review of compensation practices is to review the policies to ensure they meet industry standards and are up to date. DCHR finalized the policy on setting pay without salary history and is rolling out guidance on the new policy in October 2017.	We are continuing to evaluate compensation analysis products from select vendors to enable us to develop a comprehensive compensation report for the Mayor on an annual basis.
Classification and Compensation Reform	In FY17, DCHR will finalize all components of the Job Evaluation Model; update the market data and create new salary schedule; and submit new compensation and classification system for Council approval and develop and launch a District-wide roll-out plan. DCHR will also train agency Managers and HR staff on the process and system.	0-24%	In FY17, the project originally developed by the Labor Management Task Force was determined to exceed funding available to implement. It was decided that DCHR will conduct an analysis of the District's current classification system. DCHR will also analyze career ladder positions, complete desk audits, and examine classification inequities while researching options that offer new and modern systems. To date, DCHR has hired 2 Specialists and 1 Project Manager to begin with the revised compensation project.	Due to the change of scope that occurred in Quarter 3, this initiative was not completed, but will continue into FY18 and will be updated within our "Streamlined Classification" Initiative.
Updating Personnel Laws	In FY17, DCHR will develop proposed amendments to the Comprehensive Merit Personnel Act (CMPA). These updates may include, among other things, revisions to personnel authority, statutory support of the Comp & Class Reform Project, statutory support for Shared Services, provisions for Total Rewards, clarification of benefits, updates to workers' compensation laws and updates to reduction-in-force laws. Overall, these amendments will support the city's long-term personnel objectives. (Some portions of the updates will likely take	Complete	DCHR completed its review of the Comprehensive Merit Personnel Act (CMPA) as well as the proposed changes. The draft Comprehensive Merit Personnel Act bill is complete and is being circulated internally for review.	

	place within FY17. However, due to the size of the CMPA, other portions may not be updated until FY18.)			
RECRUITING A	ND STAFFING (1 Strategic Initiative)			
Consolidated Recruitment Procedures	In FY17, DCHR will define and implement District-wide recruitment policies and procedures, collapsing numerous provisions (often conflicting) into a single regulatory chapter. Based on these new rules, covering all services, DCHR will develop guide and training materials to ensure consistent and transparent recruitment activities.	75-99%	DCHR developed a project plan for implementing the Chapter 2 and presented it to the HR Community. DCHR hosted three focus groups comprised of managers and recruiters to receive feedback on the recruitment process. DCHR then drafted a new DPM Chapter, Talent Acquisition. When implemented, it will impact chapters 1, 4, 7A 7B, 8, 11B, 14, and 38. Chapters 7A, 7B, and 38 of the DPM will be repealed entirely. Chapter 8 will continue to house recruitment procedures for Uniformed Fire, Police, and EMS employees.	While we were not able to fully implement the chapter this year, we have concrete concepts of how our processes will work moving forward. This will be captured as procedural guidance on topics such as workforce planning, staffing plans, and marketing. We are also preparing materials for the launch of a District wide employee value proposition to coincide with the release of the new chapter.
SPECIAL PROG	RAMS (1 Strategic Initiative)			
Shared Services Project	At the request of the Mayor, DCHR will investigate the feasibility of transitioning human resources activities for agencies under the authority of the mayor to a Shared Services delivery model. This model enables delivery of a suite of HR services in a consistent, efficient, and cost-effective manner to organizations that have differing requirements, expectations, budgets, collective bargaining arrangements, and vary in size, scope and complexity. Based upon its findings, DCHR will propose a HR service delivery model that increase the level of service provided to District employees and residents by improving efficiency, effectiveness, employee experience, economies of scale and education.	50-74%	The team researched best practices, visited several shared services providers, and solicited feedback from the HR community. During Q4, it was decided that shared services would be implemented in FY19. To continue planning, six working groups (best practices, innovations, communication, customer care, cultural transition, and employee engagement) began identifying key deliverables. DCHR launched a SharePoint website, which provides the HR community with updates. DCHR also scheduled a meeting with the OCFO to begin the MOU planning process.	In Quarter 4, it was decided that share services would not be implemented in phases, but instead would be implemented District-wide in Fiscal Year 19.

Career Pathways	In FY17, DCHR will develop a career path and succession management framework that will assist agencies in identifying business needs, identifying roles that are critical to the agency in achieving its mission, identifying the skills sets which make these roles critical, and building plans around those roles. In addition to providing a framework to assist agencies in identifying critical skill sets, DCHR will also equip agencies with the tools to develop talent in key competency areas to ensure a robust leadership bench. With successful completion, employees will be able to understand how to grow and prosper in careers within the District government.	75-99%	DCHR created a competency bank with assessment questions for agencies to use in succession planning. DCHR also completed the career paths for the 100, 200, 300, 400, and 500 level occupational series according to the OPM standards. Lastly, DCHR completed the beta version of the career pathing website. Positions listed in the career paths are linked to competencies and to classes offered at DCHR. Currently, there is at least one full career path represented in the 0000-0500 occupational series with more to be added in Q1 of FY18.	The first phase of the website is complete. Completion for the project will be accomplished once every single position has a career path and is displayed on the website. The succession plan proposal is complete and awaiting approval.

FY 2018 PERFORMANCE PLAN Department of Human Resources

MISSION

The mission of the DC Department of Human Resources (DCHR) is to strengthen individual and organizational performance and enable the District government to attract, develop and retain a highly-qualified, diverse workforce.

Strategic Objective #1: TALENT ACQUISITION

DCHR strategically and expeditiously sources, selects and on-boards highly talented individuals with the acumen, aptitude and attitude to thrive in District Government.

INITIATIVES

Communication of Talent Acquisition Rules - During Fiscal Year 2017, the Policy and Compliance Administration has been developing Talent Acquisition regulations to complement the Human Resources Solution Administration's efforts to modernize our talent acquisition processes. In Fiscal Year 2018, these rules will be finalized and published in the District of Columbia Register.

KEY PERFORMANCE INDICATORS

- Percent of new hires that are DC residents
- Time-to-fill: Average number of days to fill vacancy from post to offer acceptance
- New Hire Turnover Rate
- Percent of personnel actions completed within the same pay period of the effective date
- Average cost per personnel action

WORKLOAD MEASURES

- Percent of all employees who are District residents
- Number of new hires
- Number of job postings

Strategic Objective #2: TALENT MANAGEMENT

DCHR engages District employees to ensure that each person is in the right job and has been provided with the right resources to leverage their knowledge, skills, and behaviors to meet District goals and sustain organizational success.

INITIATIVES

Streamlined Classification - In FY18, DCHR will update and streamline the current classification process by: creating a position description (PD) library, auditing current position descriptions to ensure they accurately reflect the duties and responsibilities that are being performed, standardizing position descriptions, and researching and recommending the implementation of an automated solution for position design and management (designing positions, job evaluation, classification) that will digitize, automate, optimize, track, monitor, and report on these activities and allow for an easily accessible database from multiple users.

Mediation and Grievance Education - During Fiscal Year 2017, the Policy and Compliance Administration worked to finalize a revised mediation program, which is a component of the grievance procedures. In Fiscal Year 2018, we will engage in educational outreach and finalize the mediator program.

KEY PERFORMANCE INDICATORS

- Percent of employees participating in deferred compensation program
- Percent of employees under the Mayor's authority enrolled in telecommuting and alternate work schedule program
- Percent of employee performance plans completed
- Percent of employee performance evaluations completed

WORKLOAD MEASURES

- Number of customer resource center walk-ins
- Number of drug/alcohol tests conducted
- Number of criminal checks conducted
- Number of grievances processed
- Number of retirements

Attachment O

Strategic Objective #3: TALENT DEVELOPMENT

DCHR defines the pathways, programs and processes to create opportunities to continuously develop District employees and residents through assignments and activities aimed at advancing their career trajectory.

INITIATIVES

Citywide Lean Six Sigma Program - In Fiscal Year 2018, the DCHR Center for Learning and Development will launch a citywide Lean Six Sigma Program that will be available to all agencies. The program, which will be designed to educate the District's workforce on business process improvement, will include a Green Belt Training and Certification program, a Black Belt Training and Certification program, and Champion Training. In addition to training and coaching, participants will demonstrate their understanding of the Lean Six Sigma methodology through the completion of projects focused on saving time, energy and effort; eliminating waste and redundancies; and increasing staff/customer satisfaction.

Workplace Coaching Program - In Fiscal Year 2018, the DCHR Center for Learning and Development will launch a new Workplace Coaching Program. The program will include training for managers within District Government agencies, and coaching clinics where managers can obtain advice and other coaching resources. We will complete the pilot phase initiated in Fiscal Year 2017 and measure the impact of the coaching initiative using pre- and post- surveys. We will introduce the 9 in 90 campaign which challenges managers to have 9 coaching conversations in 90 days.

Career Pathways Education & Training - In Fiscal Year 2018, the DCHR Center for Learning and Development will finalize the Career Pathways implementation by providing access to career path information, career resources, and skill development tools using a website that will be accessible to current and future employees. In addition, the DCHR Center for Learning and Development will create a marketing strategy and communications plan to announce the website. We will also educate agency employees about the Career Pathways initiative by conducting workshops at the agencies and at DCHR, providing guidance to employees on the tools and resources available.

KEY PERFORMANCE INDICATORS

- Upward Mobility Rate
- Internal Hire Rate

WORKLOAD MEASURES

- Number of unique employees completing training
- Number of individual trainings completed

Strategic Objective #4: GOOD GOVERNANCE (as proposed by OCA)

Create and maintain a highly efficient, transparent and responsive District government.

INITIATIVES

Shared Services - In Fiscal Year 2017, DCHR began planning the transition of HR into a shared services delivery model, which enables delivery of HR services in a more consistent, efficient, and cost-effective manner. During Fiscal Year 2018, DCHR will complete and implement various Six Sigma re-engineered business processes including hiring, back pay processing, and leave management. In addition, DCHR will develop service level agreements, benchmark metrics, and continue the business process improvement for various HR processes. Finally, DCHR will implement a change in management approach that will heavily focus on District-wide HR community engagement.

Implementation of Automated Retirement Counseling Requests and Case Files -Leveraging the previously developed automated retirement fund distribution process, DCHR will develop and implement an automated system to capture and track retirement cases and counseling requests. Automating the counseling request process and associated case files will allow for the establishment of defined workflows that will drive consistency in both documentation and employee experience. The revised process will also allow for increased data integrity and reduced human error, while shortening turnaround time for counseling requests. This automated process will also ensure increased coordination with other District agencies that support the retirement process by creating opportunities for shared data access.

HR Auditing Program - In Fiscal Year 2018, we will implement a new Human Resources auditing program. The program will include defined quarterly and annual audits. The audits will aide in identifying areas for improvement, policy updating, and policy enforcement.

Retirement Accuracy - In Fiscal Year 2017, DCHR began a data review and cleanup to address ongoing errors in employee retirement coding. In Fiscal Year 2018, DCHR will continue this work by:

- Creating standard operating procedures that provide detailed instructions for correct retirement plan coding at employee hire
- Training the HR community on appropriate retirement coding
- Collaborating with the Office of Finance Treasury (OFT) and Office of Payroll and Retirement Services (OPRS) to draft legislation, similar to the Federal Erroneous Retirement Coverage Corrections Act (FERCCA) that would help address existing and alleviate future retirement coding errors

KEY PERFORMANCE INDICATORS

Measure	FY15	FY15	FY16	FY16	FY17	FY17	FY18
	Target	Actual	Target	Actual	Target	Actual	Target
Percent of new hires that are	55%	49.9%	60%	50.4%	60%	49%	60%
DC residents							
Average number of days to fill	N/A	83	75	86.3	80	93.5	78
vacancy from post to offer							
acceptance							
New Hire Turnover Rate	N/A	12%	14%	N/A	16%	10.6%	16%
Percent of personnel actions	85%	38.9%	50%	33.4%	60%	61.4%	65%
completed within same pay							
period of effective date							
Average cost per personnel	N/A	N/A	\$74.10	\$95.40	\$81.51	\$112.80	\$81.5
action							
Upward Mobility Rate	N/A	8%	10%	N/A	12%	55.5%	50%
(Promotion Rate)							
Internal Hire Rate	N/A	9%	11%	N/A	11%	26%	25%
Percent of employees under	N/A	12%	14%	13%	15%	13.2%	15%
the Mayor's authority							
enrolled in telecommuting							
and alternate work schedule							
program							
Percent of employees	N/A	30.7%	54%	36.6%	45%	35.9%	45%
participating in deferred							
compensation program							
Percent of employee	85%	90.1%	90%	91.4%	91%	91.4%	92%
performance plans completed							
Percent of employee	75%	69.2%	75%	83.3%	87%	86.2%	88%
performance evaluations							
completed							

Agency Name

Annual Freedom of Information Act Report for Fiscal Year 2017 October 1, 2016 through September 30, 2017

	FOIA Officer Reporting
	PROCESSING OF FOIA REQUESTS
ļ——	
1.	Number of FOIA requests received during reporting period
2.	Number of FOIA requests pending on October 1, 2016
3.	Number of FOIA requests pending on September 30, 2017
4.	The average number of days unfilled requests have been pending before each public body as of September 30, 2017
	DISPOSITION OF FOIA REQUESTS
5.	Number of requests granted, in whole
6.	Number of requests granted, in part, denied, in part.
7.	Number of requests denied, in whole
8.	Number of requests withdrawn
9.	Number of requests referred or forwarded to other public bodies.
10.	Other disposition
	NUMBER OF REQUESTS THAT RELIED UPON EACH FOIA EXEMPTION
11.	Exemption 1 - D.C. Official Code § 2-534(a)(1).
12.	Exemption 2 - D.C. Official Code § 2-534(a)(2)
13.	Exemption 3 - D.C. Official Code § 2-534(a)(3)
	Subcategory (A)
	Subcategory (B)
	Subcategory (C)
	Subcategory (D)
	Subcategory (E)
	Subcategory (F)
14.	Exemption 4 - D.C. Official Code § 2-534(a)(4)
15.	Exemption 5 - D.C. Official Code § 2-534(a)(5)

16.	Exemption 6 - D.C. Official Code § 2-534(a)(6)
	Subcategory (A)
	Subcategory (B)
17.	Exemption 7 - D.C. Official Code § 2-534(a)(7)
18.	Exemption 8 - D.C. Official Code § 2-534(a)(8)
19.	Exemption 9 - D.C. Official Code § 2-534(a)(9)
20.	Exemption 10 - D.C. Official Code § 2-534(a)(10)
21.	Exemption 11 - D.C. Official Code § 2-534(a)(11)
22.	Exemption 12 - D.C. Official Code § 2-534(a)(12)
П	
	TIME-FRAMES FOR PROCESSING FOIA REQUESTS
23.	Number of FOIA requests processed within 15 days
24.	Number of FOIA requests processed between 16 and 25 days
25.	Number of FOIA requests processed in 26 days or more
26.	Median number of days to process FOIA Requests
	RESOURCES ALLOCATED TO PROCESSING FOIA REQUESTS
27.	Number of staff hours devoted to processing FOIA requests
28.	Total dollar amount expended by public body for processing FOIA requests
	FEES FOR PROCESSING FOIA REQUESTS
29.	Total amount of fees collected by public body
	PROSECUTIONS PURSUANT TO SECTION 207(d) OF THE D.C. FOIA
30	Number of employees found guilty of a misdemeanor for arbitrarily or capriciously violating
50.	any provision of the District of Columbia Freedom of Information Act
	any provision of the District of Columbia Freedom of Information Act
	OUALITATIVE DESCRIPTION OR SUMMARY STATEMENT
	VOIDELLE LE DEDORM LOU OR DUMMINE DIMENTE

Pursuant to section 208(a)(9) of the D.C. FOIA, provide in the space below or as an attachment, "[a] qualitative description or summary statement, and conclusions drawn from the data regarding compliance [with the provisions of the Act]."

FY17 DCHR Employee Training Participation

DCHR Employee Training by Vendor	# of Participants
Calibre	
Lean Six Sigma-Green Belt	9
DCHR	
Building High Performance Team	5
Communicating Non-Defensively	1
DOH MSS Bldg High Perf Teams	1
Giving and Receiving Feedback	3
Handling People with Tact	1
HR Job Science-(HR STAFF ONLY)	7
HR JOB SCIENCE-HIRING MGR	1
Introduction to Management	5
Multigenerational Workplace	4
PeopleSoft Reports/Query	6
Performance Management (MSS)	7
Personality - Myers-Briggs	2
Position Management	1
Progressive Discipline	6
Reasonable Suspicion	9
Reasonable Suspicion Training	2
Resume Build. & Interviewing	11
Setting Boundaries	1
Sexual Harassment for Employee	1
Understanding PMP for Employee	1
Work-Life Effectiveness	1
Writing for Essential Comm	4
DCHR	
9.2 Core HR & Position Mgmt	2
9.2 Developing Question Sets	4
9.2 eLM-ALAs/Training Coord	2
9.2 Entering Question Set	6
9.2 eRecruit (HR)	10
DCHR (Online)	
ACA Reporting in PeopleSoft	3
Active Employee by Agency Quer	2
Commitment Accounting - Online	1
Comp & Class Online Training	4
Ethics for DC Employees-Online	8
Initiate/Process a Promotion	2
Mass 'Reports To' Changes	1
Paid Family Leave	1
Position Funding Report	2
Position Management - Online	1
Process a Manual Wage in Grade	2
Telecommuting [Online Course]	16
DDOT	

Generational Differences	1
Intro to Construction Material	1
Introduction to ITS	1
Task Order Packaging	1
Water Taxi:What a concept	1
DYRS	
Suicide Prevent. Status Policy	1
FEMS	
Hands on Hearts	1
Knowlogy	
Adobe InDesign-Level 1	1
Microsoft Access 2010-Level I	2
Microsoft Excel 2010 - Level 3	1
Microsoft Excel 2010 - Level I	5
Microsoft Excel 2010-Level II	3
Microsoft Outlook 2010	1
Microsoft Powerpoint 2010	1
Microsoft Project 2010	2
Microsoft Visio 2010-Level I	3
Microsoft Word 2010 - Level II	1
Sharepoint 2010-Level 1	2
OAG (Online)	
CSSD Orientation (Online)	1
ОСР	
Contract Admin./ E-Val Monitor	1
Contract Administrator	4
Effective Statements of Work	2
Intro to DC Gov't Contracting	6
Managing the DC Purchase Card	2
PASS Buyer	7
Procurement Foundation	1
Using the DC Purchase Card	1
ОСТО	
ArcGIS Online for Organization	1
Overview of DC GIS - ArcGIS	2
OCTO (Online)	
Cybersecurity Awareness Traini	41
OHR	
EEO Counseling Best Practices	1
Language Access	8
OLGBTQ (Online)	
LGBT Cultural CompetencyOnline	7
OPRS (Online)	
ESS Absence Request - Online	2
ESS Overtime Requests - Online	1
ESS Time Entry -Online	9
MSS Approve Abs Request-Online	1

MSS Approve OT Request -Online	2
MSS Approve Time - Online	9
MSS Time Entry - Online	9
Skillport	
A Manager's Guide to Diversity	1
Adobe Illustrator CC 2015 Fund	2
Be a Better Listener	1
Coaching Techniques that Drive	7
Coaching to Shift Perception	4
Creating Workbooks, Worksheets	1
Define and Sequence Activiti	1
Delivering Bad News Effectivel	1
Designing Effective PowerPoint	1
Develop and Control the Sche	1
Developing a Successful Team	1
Diversity on the Job: Diversit	1
Diversity on the Job: The Impo	1
Embracing Organizational Chang	2
Ensuring Successful Presenta Estimate Resources and Durat	1
Ethical Standards and PMI® C	1 1
FY 2017 MSS Learning Program	1
Giving Appropriate Feedback	4
Interacting with Customers	1
Introduction to Project Mana	1
Key Accounting Concepts and	1
Maintaining an Engaging Organi	4
Making Feedback a Reg Occurr.	6
Management Essentials: Directi	1
Managing for Rapid Change and	2
Managing Projects for Strate	1
Microsoft Excel 2016 Intermedi	1
Microsoft Office 2016 Intermed	2
Polishing Your Skills for Ex	2
Preparing for Organizational C	2
PRINCE2® Project Management	1
Project Initiation and the P	1
Reaching Sound Conclusions	1
Sexual Harassment Prevention f	3
SharePoint Online	1
The Accounting Equation and Fi	1
The Benefits and Challenges of	8
Verifying and Building on Cr	1
Writing under Pressure: Prepar	1
Tai Pedro	1
Anger Management	1
Critical Thinking	1

Grand Total	410
Train the Trainer	1
Time Management	8
Project Management	11
Leadership Essentials	4
Effective Presentation Skills	6

FY18 DCHR Employee Training Participation

DCHR Employee Training by Vendor	# of Participants
CL Russell Group	o articipanto
Effective Presentation Skills	1
Negotiation and Influence	1
Presentation Skills 101	1
DCHR	
9.2 Core HR & Position Mgmt	3
9.2 Developing Question Sets	1
9.2 Entering Question Set	1
9.2 eRecruit (HR)	3
Agency-Level Admin ELM Trng	4
CCE - Train-the-Trainer	1
Coaching with Intention	2
Communicating Non-Defensively	1
Giving and Receiving Feedback	1
Handling People with Tact	1
Managing Up	1
PeopleSoft Reports/Query	1
Resume Build. & Interviewing	1
Writing for Essential Comm	1
DCHR (Online)	
Comp & Class Online Training	1
Ethics for DC Employees-Online	5
Paid Family Leave	2
Process a Manual Wage in Grade	1
Telecommuting [Online Course]	2
Knowlogy	
Microsoft Access 2010-Level I	1
Microsoft Excel 2010 - Level I	1
Microsoft Excel 2010-Level II	1
ОСР	
Contract Administrator	1
Intro to DC Gov't Contracting	1
PASS Buyer	1
осто	
IT Project Management	1
Overview of DC GIS - ArcGIS	1
OCTO (Online)	
Cybersecurity Awareness Traini	37
OLGBT	
LGBT Cultural Competency	1
OLGBT (Online)	
LGBT Cultural CompetencyOnline	3
OPRS (Online)	
ESS Time Entry -Online	3
MSS Time Entry - Online	1

Skillport

Skillport	
A Manager's Guide to Diversity	1
Acting with Diplomacy and Tac	1
Administrative Professionals:	1
Basic Budgeting for Non-fina	1
Career and Family Challenges	1
Choosing to Lead as a Woman	1
CISA: The Process of Auditin	1
Coaching Techniques that Drive	6
Coaching to Shift Perception	6
Compensation and Benefits: Ma	2
CompTIA Cybersecurity Analys	1
Controlling Conflict, Stress	1
Customer Advocacy: Enhancing t	1
Customer Service Fundamentals:	1
Customer Service in the Field	1
Customer-focused Interaction	1
Dealing with Customer Servic	1
Designing a Customer Service	1
Designing Effective PowerPoint	1
EEO and Lawful Hiring	1
Embedding Charts and Tables in	1
Essential Skills for Professio	1
Establishing Effective Virtua	1
Facing and Resolving Conflict	1
Facing Confrontation in Cust	1
Facing Virtual Team Challenge	1
Financial Statement Analysis	1
Focusing on the Bottom Line a	1
Getting Started with Excel 201	1
Getting Started with Word 2010	1
Giving Appropriate Feedback	5
HR as Business Partner: Linkin	1
Human Resource Development: E	1
Identifying and Managing Custo	1
Interacting with Customers	1
Internal Control and Audits in	1
Introduction to the Access 201	1
Making Feedback a Reg Occurr.	6
Managing Project Communicati	1
Managing with a Cost-control	1
Microsoft Excel 2016 Advance	1
Microsoft Excel 2016 Essential	1
Monitoring Schedule Performanc	1
Navigating Your Own Emotions	1
Navigating Your Own Emotions	1
Navigating, Customizing, Lists	1

Grand Total	354
Workplace Harassment Preventio	2
Working with the Interface and	1
Sexual Harassment Prevention f	185
Risk Control (PMBOK® Guide F	1
Reaching Customers Digitally	1
Providing On-site Customer S	1
Procrastination: Admitting i	1
Principles of Accounting and F	1
Polishing Your Skills for Ex	2
PivotTables and PivotCharts in	1
Overcoming Challenges of Manag	1
Operations Management Functi	1
Negotiating Well and Going f	1

Program Name & Overview Executive Leadership Program The Executive Leadership Program (ELP) aims to enhance executive-level talent supply across District Government by establishing a robust cadre of high-performing leaders for review by current and future Mayors. ELP participants are directly nominated by and serve their respective agency heads.	Program Data CLD launched Cohort 3 of the Executive Leadership Program cohort in September 2016 with 24 participants across 11 agencies. The FY17 program ended in May 2017. Cohort 4 began in October 2017 with 26 participants from 15 agencies.
Certified Public Manager Program "CLD administers the nationally accredited Certified Public Manager® (CPM) Program, which is designed to enhance District Government managers' skills and provide them with effective leadership tools. Academic rigor is brought to the program through strategic partnerships with The George Washington University, as well as renowned government, nonprofit and private-sector practitioners who bring the best of leadership and management theory and practice to the classroom. The CPM Program consists of approximately 300 hours of graduate-level instruction beginning with the Basic Leadership Course (BLC), which focuses on teambuilding and leadership to provide a solid foundation for subsequent coursework. The program is being enhanced with additional leadership and strategic project management training. District managers will also participate in performance improvement project teams where they will apply the project-management methodologies they have learned in class to real improvement opportunities identified by agency directors and other stakeholders.	
City-wide Lean Six Sigma Program DCHR has partnered with Calibre Systems, Inc. to offer Champion, Green Belt, and Black Belt Lean Six Sigma training and certification. This Program is offered with the goal of helping the District reduce cycle time, lower costs, eliminate waste, improve performance, enhance service, and sustain improvements in the long term. The program, which was a former component of the Certified Public Manager (CPM) Program, now provides a Citywide approach that will introduce more District employees to the Lean Six Sigma methodology that can be applied directly to their scope of work.	In FY17, we lauched the first cohort with a total of 45 participants in the Lean Six Sigma Green Belt program, representing 9 agencies, undertaking 11 projects District-wide. The cohort is scheduled to complete their certifications in March 2018. DCHR is currently recruiting for Cohort 2.
University Partners CLD partners with the Benefits and Retirement Administration to provide employees with tuition discounts with 8 colleges and universities: • Catholic University of America/Metropolitan School for Professional Studies • Southern New Hampshire University/College for America • Excelsior University • Graduate School USA • University of the District of Columbia • University of Maryland University College • University of Phoenix	There were 493 employees enrolled in FY17 under the DC Government benefit; not including UDC.

Chapter No.	Title (Refers to the chapter title)	Chapter Content (Provides a summary of the provisions contained in the chapter)	Date of Adoption of Current Rules (Date reflects the last amendment to the chapter)	Pending Amendment to Specific Chapters (Reflects upcoming changes to the amendment to the chapter)		
	Highlighted rows indicate that the chapter is contained in Subtitle B of Title 6 of the DCMR, however, the rulemaking authority exists elsewhere.					
1	Human Resources Management	The chapter provides basic rules relating to general personnel management. Among others, this chapter contains rules pertaining to oaths and variations.	Rules adopted on 12/11/2015 (62 DCR 015849)	Possible amendment based on changes to Chapter 2.		
2	Retention of Personnel Rights and Benefits	Provisions concerning guaranteed retention of personnel rights and benefits applicable to certain persons employed by the District government serving on the date Title II of the District of Columbia Government Comprehensive Merit Personnel Act (CMPA) (D.C. Official Code §§ 1-602.01 through 1-602.06) became effective	Rules adopted on 10/3/1980 (27 DCR 4342)	Chapter 2 will be revised to incorporate all recruitment provisions into a single chapter (see asterisks*)		
3	Residency	Rules on the residency preference system applicable to competitive appointments, including promotions, to positions in the Career, Excepted (attorney positions only), Management Supervisory, and Legal Services; residency requirement for appointees to the Senior Executive Attorney Service (SEAS); and domicile requirement for appointees to the Excepted and Executive Services	Amended rules adopted 8/28/2015 (62 DCR 11889)	Possible amendments to Ch 3 in FY 2018, depending on adoption of Residency legislation.		
4	Suitability	Provisions on general (i.e. residency, license certification, etc.) and enhanced suitability screenings (i.e. criminal background, traffic, credits checks; random drug and alcohol test, etc.)	Amended rules adopted 10/23/2015 (62 DCR 013820)			
5	Public Employee Relations Board	Contained in 6B, however, rulemaking authority for this chapter has been delegated to the Office of Employee Appeals (OEA).	N/A			
6	Office of Employee Appeals	Contained in 6B, however, the OEA has rulemaking authority for this chapter.	N/A			
7	Equal Employment Opportunity and Veterans Preference	Affirmative action policy in employment; and preference in employment and reduction in force for veterans	Amended rules adopted in 9/1985			
8*	Career Service	Rules on employment in the Career Service ("merit system rules"), including recruitment, examination, competitive and non-competitive selection, prohibited personnel practices, etc.	Amended rules 12/5/2014 (61 DC 12498)	Possible amendments to Chapters 8 and 38 (see *) to collapse into one chapter in FY 2019		

Chapter No.	Title (Refers to the chapter title)	Chapter Content (Provides a summary of the provisions contained in the chapter)	Date of Adoption of Current Rules (Date reflects the last amendment to the chapter)	Pending Amendment to Specific Chapters (Reflects upcoming changes to the amendment to the chapter)
9	Excepted Service	Rules on employment for persons appointed to Excepted Service positions as part of the Mayor's personal staff, Excepted Service policy positions, Excepted Service statutory positions, Excepted Service attorney positions, Excepted Service expert & consultants, and Excepted Service special appointments; separation pay; preemployment expenses; etc.	Amended rules adopted 11/13/2015 (62 DCR 014869)	Amendments to be proposed to Chapter 9 in FY 2018
10	Executive Service	Rules on employment in the Executive Service, including separation pay, pre-employment expenses; etc.	Amended rules adopted 8/22/2014 (61 DCR 008761)	
11	Classification and Compensation	Rules on the classification, grading of positions, and classification appeals; compensation rules, including within-grade-increases, open range salary schedules; exempt time off, severance pay, dual compensation, premium pay, back pay, etc.	Ch 11A (Class) – Amended rules adopted 4/7/2000 (47 DCR 2421) Ch 11B (Comp) – Amended rules adopted 9/1/2017 (64 DCR 016086)	Amendments to be proposed to Chapter 11B in FY 2018
12	Hours of Work; Legal Holidays; Leave	Rules on work schedules; legal holidays; various types of leave, including family and medical leave, annual leave bank; flexible work schedules; alternative work schedules; compressed work schedules; telework; etc.	Amended rules adopted on 9/1/2017 (64 DCR 008589) and 9/15/2017 (64 DCR 009052)	
13	Employee Development	Rules on programs for the training and development of District government employees through planned courses, systems, etc., which are related to the performance of official duties for the District government	Amended rules adopted on 1/2/2004 (51 DCR 89)	
14	Performance Management	Rules for the comprehensive performance management system established under D.C. Official Code §§ 1-613.51 through 1-613.53	Amended rules adopted on 7/13/2012 (59 DCR 008398)	Amendments to be proposed to Chapter 14 in FY 2018

Chapter No.	Title (Refers to the chapter title)	Chapter Content (Provides a summary of the provisions contained in the chapter)	Date of Adoption of Current Rules (Date reflects the last amendment to the chapter)	Pending Amendment to Specific Chapters (Reflects upcoming changes to the amendment to the chapter)
15	Whistleblower Protection	Refers to statutory provisions in D.C. Official Code 1-615.51 through 1-615.58a	N/A	
16	Corrective and Adverse Actions; Enforced Leave; and Grievances	Rules on filing grievances and initiating corrective and adverse actions	Amended rules adopted on 5/12/2017 (64 DCR 004623)	Amendments to be proposed to Chapter 16 in FY 2018
17	Labor-Management Relations	Reserved.	N/A	
18	Employee Conduct	Rules on standards of conduct; conflicts of interest; reporting of financial interests; nepotism, and outside employment	Amended rules adopted on 4/11/2014 (61 DCR 003977)	Amendments to be proposed to Chapter 18 in FY 2018
19	Incentive Awards	Rules for Monetary Awards, including Exemplary Performance Awards, Instant Cash-In-Your Account Awards, and Retirement Awards; Non-Monetary Awards, including Tangible Item Awards, Time-Off Awards, and Honorary Awards; and Group Awards.	Amended rules adopted on 6/19/2009 (56 DCR 004758)	Amendments to be proposed to Chapter 19 in FY 2018
20	Safety & Health	(1) Occupational Safety & Health Program (rulemaking authority delegated to the Department of Employment Services); (2) Health – Section 2049: Pre-Employment and Other Physical Examinations and General Medical Qualifications Requirements; Section 2050: Employee Assistance Program	Chapter 20A (Safety) – Refers to statute requiring Office of Risk Mgmt to conduct annual agency site safety inspections Chapter 20B (Health) – amended rules adopted on 11/1/2013 (60 DCR 015260)	Amendments to be proposed to Chapter 20 in FY 2018
21	Health Benefits	Provisions on health benefits for persons first hired by the District government prior to 10/01/87 (Federal health benefits) and health benefits for persons first hired by the District government after 09/30/87 (District government	Chapter 21A (Fed Health) – rules adopted on 5/16/1990	

Chapter No.	Title (Refers to the chapter title)	Chapter Content (Provides a summary of the provisions contained in the chapter)	Date of Adoption of Current Rules (Date reflects the last amendment to the chapter)	Pending Amendment to Specific Chapters (Reflects upcoming changes to the amendment to the chapter)
		health benefits).	(27 DCR 2055)	
			Chapter 21B (D.C. Health) – amended rules adopted on 8/5/2016	
			(63 DCR 010213)	
22	Life Insurance Benefits	Provisions on life insurance benefits for persons first hired by the District government prior to 10/01/87 (Federal life insurance) and life insurance benefits for persons first hired by the District government after 09/30/87 (District life insurance)	Amended rules adopted on 9/25/2015 (62 DCR 12687)	
23	Disability Compensation	No rules in Title 6 of the DCMR. Pursuant to Mayor's Order 2004-198, dated December 14, 2004, the Office of Risk Management adopted rules on the <i>Termination</i> , <i>Suspension or Reduction of Disability Compensation Benefits for District Employees</i> , which added a new Chapter 31 to 7 DCMR.	N/A	
24	Reductions in Force	Rules on reductions in force; and the administration of the <i>Agency Reemployment Priority Program (ARPP)</i> and <i>Displaced Employee Program (DEP)</i> ; furloughs	Amended rules adopted on 7/13/2012 (59 DCR 008400)	
25	Political Rights of Employees	Contained in 6B, however, links to the Board of Ethics and Government Accountability website	N/A	
26	Retirement	Provisions on the retirement system applicable to persons first hired by the District government prior to 10/01/87 (CSRS); the Defined Contribution Pension Plan applicable to persons first hired by the District government after 9/30/87, and police and fire	Chapter 26A (CSRS) – Amended rules adopted 4/21/2006 (53 DCR 3265)	
			Chapter 26B (Police and Fire) – Refer to DPM Trans 9, dtd.	

Chapter No.	Title (Refers to the chapter title)	Chapter Content (Provides a summary of the provisions contained in the chapter)	Date of Adoption of Current Rules	Pending Amendment to Specific Chapters (Reflects upcoming changes to the amendment to the chapter)
			(Date reflects the last amendment to the chapter)	
			6/26/1989	
			Chapter 26C (D.C.	
			Defined	
			Contribution	
27	Temporary	Rules on Personnel Exchange Agreements between District	Amended rules	
	Assignment	government agencies, private sector institutions, institutions	adopted on	
	of Personnel	of higher education, or agencies of federal, and state, and	7/2/2010	
		local governments	(57 DCR 005745)	
29	Employee Debt Set-	Rules on employee indebtedness, including collection of	Amended rules	
	Offs	erroneous payments and waivers of government claims of	adopted on	
		erroneous payment	4/7/2000	
			(47 DCR 10121)	
31	Records	Rules on the establishment, maintenance, disclosure, and	Amended rules	Amendment to be proposed to Chapter 31A
	Management	disposition of personnel records	adopted on	in FY 2019
	and Privacy of		3/5/1999	
	Records		(46 DCR 2372)	
35	Voluntary Services	Rules on the utilization of volunteers by District	Amended rules	
		government agencies	adopted on	
			12/10/1982	
2.5	T 10		(29 DCR 5405)	
36	Legal Service	Rules contain conditions of employment for individuals	Amended rules	
		appointed as attorneys in the Legal Service	adopted on	
			11/28/2014	
27	A 4		(61 DCR 12182)	
37	Appointment,	Standards and procedures for the operation of the	Amended rules	
	Reappointment, Discipline and	Commission on the Selection and Tenure of Administrative Law Judges pertaining to the appointment, reappointment,	adopted on 7/16/2014	
	Removal of	discipline, removal, and qualifications of Administrative	(51 DCR 7033)	
	Administrative Law	Law Judges in the Office of Administrative Hearings	(31 DCK 7033)	
	Judges by the	Law Judges in the Office of Administrative Healings		
	Commission on	[Rulemaking authority for this chapter was originally		
	Selection and	delegated to the Office of the Deputy Mayor for Public		
	Tenure of	Safety and Justice (ODMPSJ) via Mayor's Order 2003-53,		
	Administrative Law	dated May 2, 2003. Rulemaking authority for the chapter		

Chapter No.	Title (Refers to the chapter title)	Chapter Content (Provides a summary of the provisions contained in the chapter)	Date of Adoption of Current Rules (Date reflects the last amendment to the chapter)	Pending Amendment to Specific Chapters (Reflects upcoming changes to the amendment to the chapter)
	Judges	was subsequently delegated to the City Administrator via Mayor's Order 2004-98, dated June 9, 2004 (the ODMPSJ no longer exists).]		
38*	Management Supervisory Service	Rules on employment in the Management Supervisory Service	Amended rules adopted on 5/2/2014 (61 DCR 004428)	

Attachment U

	Group 1		Group 2		Group 3		Group 4		Group 5		Group 6		Group 7		Group 8		Total Count
Agency	Count	Percentage															
Homeland Security & EMA	8	7.92%	2	1.98%	39	38.61%	29	28.71%	18	17.82%	1	0.99%	3	2.97%	1	0.99%	101
Office Of the Mayor	4	3.88%	8	7.77%	12	11.65%	3	2.91%	1	0.97%	0	0.00%	71	68.93%	4	3.88%	103
DC National Guard	14	12.39%	57	50.44%	24	21.24%	16	14.16%	2	1.77%	0	0.00%	0	0.00%	0	0.00%	113
Insurance, Securities and Bank	9	7.89%	2	1.75%	71	62.28%	3	2.63%	23	20.18%	5	4.39%	0	0.00%	1	0.88%	114
Dept Housing & Comm Dev	20	13.07%	5	3.27%	86	56.21%	10	6.54%	19	12.42%	7	4.58%	5	3.27%	1	0.65%	153
Dept of Forensic Sciences	38	19.90%	11	5.76%	92	48.17%	21	10.99%	25	13.09%	3	1.57%	0	0.00%	1	0.52%	191
Dept of Human Resources	7	3.65%	73	38.02%	64	33.33%	17	8.85%	19	9.90%	7	3.65%	4	2.08%	1	0.52%	192
Council of the District	5	2.54%	1	0.51%	7	3.55%	0	0.00%		0.00%	9	4.57%	175	88.83%	0	0.00%	197
Contracting and Procurement	11	5.26%	1	0.48%	130	62.20%	4	1.91%	58	27.75%	4	1.91%	0	0.00%	1	0.48%	209
Dept of Health Care Finance	17	7.69%	7	3.17%	149	67.42%	7	3.17%	32	14.48%	6	2.71%	2	0.90%	1	0.45%	221
Department of Motor Vehicles	158	65.02%	2	0.82%	55	22.63%	4	1.65%	21	8.64%	1	0.41%	1	0.41%	1	0.41%	243
Office of the Chief Technology	5	1.57%	13	4.09%	164	51.57%	103	32.39%	28	8.81%	4	1.26%	0	0.00%	1	0.31%	318
Dept of Energy and Environment	31	9.20%	49	14.54%	104	30.86%	99	29.38%	45	13.35%	8	2.37%	0	0.00%	1	0.30%	337
Office of Unified Communicatio	140	40.46%	43	12.43%	133	38.44%	0	0.00%	28	8.09%	1	0.29%	0	0.00%	1	0.29%	346
Disability Services	49	12.86%	6	1.57%	261	68.50%	8	2.10%	49	12.86%	7	1.84%	0	0.00%	1	0.26%	381
Ofc. of State Superintendent	11	7.69%	3	2.10%	31	21.68%	0	0.00%	89	62.24%	8	5.59%	0	0.00%	1	0.70%	143
Consumer & Regulatory Affairs	48	12.28%	66	16.88%	198	50.64%	25	6.39%	43	11.00%	7	1.79%	3	0.77%	1	0.26%	391
Department of Youth Rehabilita	285	56.89%	28		88	17.56%	19	3.79%	75	14.97%	5	1.00%	0	0.00%	1	0.20%	501
Department of Health	77	14.45%	35	6.57%	225	42.21%	93	17.45%	90	16.89%	10		2	0.38%	1	0.19%	533
DC Public Library	303	56.01%	17	3.14%	150	27.73%	6	1.11%	62	11.46%	1	0.18%	2	0.37%	0	0.00%	541
Ofc of the Attorney General	77	13.70%	31	5.52%	135	24.02%	19		21	3.74%	257	45.73%	21		1	0.18%	562
Department of Parks and Recrea	361	64.01%	102	18.09%	34	6.03%	8	1.42%	56	9.93%	1	0.18%	1	0.18%	1	0.18%	564
Dept of Employment Services	79	12.91%	141	23.04%	215	35.13%	93	15.20%	77	12.58%	4	0.65%	2	0.33%	1	0.16%	612
Dept of General Services	217	38.34%	28	4.95%	237	41.87%	10	1.77%	65	11.48%	5	0.88%	3	0.53%	1	0.18%	566
Child and Family Services Agcy	110	14.44%	8		480	62.99%	5	0.66%	152	19.95%	6	0.79%	0	0.00%	1	0.13%	762
Transportation, District Dept	477	46.45%	24	2.34%	395	38.46%	12	1.17%	109	10.61%	6	0.0070	4	0.39%	0	0.00%	1027
Department of Human Services	125	11.65%	195	18.17%	344	32.06%	223	20.78%	177	16.50%	5	0.47%	3	0.28%	1	0.09%	1073
Department of Corrections	739	65.40%	182	16.11%	96	8.50%	23	2.04%	86	7.61%	1	0.09%	2	0.18%	1	0.09%	1130
Ofc Chief Financial Officer	322	25.35%	28	2.20%	884	69.61%	15	1.18%	16	1.26%	0	0.00%	5	0.39%	0	0.00%	1270
Behavioral Health, Dept. of	569	43.80%	38		416	32.02%	46	3.54%	170	13.09%	5	0.38%	54		1	0.08%	1299
Department of Public Works	910	67.51%	170	12.61%	173	12.83%	10	0.74%	80	5.93%	4	0.30%	0	0.00%	1	0.07%	1348
OSSE DOT Department	101	61.21%	0	0.00%	7	4.24%	1	0.61%	56	33.94%	0	0.00%	0	0.00%	0	0.00%	165
University of the D.C.	34	41.46%	15		32	39.02%	0	0.00%		0.00%	0	0.0070	1	1.22%	0	0.00%	82
Fire & Emergency Medical Svs	1319	65.49%	18	0.89%	642	31.88%	1	0.05%	15	0.74%	6	0.30%	11		2	0.10%	2014
Metropolitan Police Department	3845	86.64%	246	5.54%	266	5.99%	11	0.25%	57	1.28%	7	0.16%	5	0.11%	1	0.02%	4438
DC Public Schools	954	38.70%	4	0.16%	1364	55.33%	104	4.22%	7	0.28%	16		8	0.32%	8	0.32%	2465
Grand Total	11479	46.46%	1659	6.72%	7803	31.58%	1048	4.24%	1871	7.57%	417	1.69%	388	1.57%	40	0.16%	24705

Agency Count Percentage Count Alsa Days 24 45.28% 3 Alsa Days 44 45.28% 3 Alsa Days 44 45.28% 3 3 3 11.11% 5 5 Beard of Ethics 6 60.87% 14 30.43% 4 Board of Ethics and Coverment 8 61.54% 1 7.69% 3 4 Board of Ethics and Coverment 8 61.54% 1 7.69% 3 4 4 95.98% 71 1 Commodular Days 4 4 95.98% 71 1 Commodular Days 4 4 95.98% 71 1 Commodular Days 4 4.95% 5 5.28% 71 Commodular Days 4 4.95% 5 5 4.54%	5.66% 55.56% 9.24% 8.70% 23.08% 9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 16.67%	Percentage	3 53 9 1299 46 13 762 2 27 391
Alson Pacific Islander Affairs Asian Pacific Islander Affairs Behavioral Health, Dept. of 491 37,80% 679 52,27% 120 Board of Elictions & Ethics 28 60,87% 14 30,43% 4 Board of Elictions & Ethics 28 60,87% 14 30,43% 4 Child and Family Services Agcy Comm Judicial Disabil & Tenure 1 50,00% 0 0.00% 1 Comm Judicial Disabil & Tenure 1 50,00% 0 0.00% 1 Comm Judicial Disabil & Tenure 1 50,00% 0 0.00% 1 Comm Judicial Disabil & Tenure 1 50,00% 10 0.00% 1 Communer & Regulatory Affairs Consumer & Regulatory Affairs 177 45,27% 166 42,46% 43 Contract Appeals Board 5 45,45% 5 44,45% 0 Contracting and Procurement 98 46,67% 81 38,57% 30 Corrections Info Council 3 60,00% 2 40,00% 0 Council of the District 187 94,92% 10 5,08% 0 Criminal Code Reform Comm. 3 75,00% 1 25,00% 0 Criminal Code Reform Comm. 3 75,00% 1 25,00% 0 Criminal Guard 26 23,01% 79 69,91% 8 DC National Guard 26 23,01% 79 69,91% 8 DC Public Ubrary 294 54,24% 206 38,01% 40 DC Public Ubrary 294 54,24% 206 38,01% 40 DC Retirement Board 16 26,67% 31 51,67% 12 DC Satel Board of Education 19 79,17% 4 16,67% 11 DC Settle Board of Education 19 79,17% 4 16,67% 12 Department of Hounts Services 566 51,82% 444,231% 60 Department of Hounts Services 556 51,82% 444,231% 60 Department of Hounts Services 556 51,82% 444,231% 60 Department of Hounts Services 299 45,51% 310,477,87% 11 Department of Public Works 927 68,77% 40 Department of Public Works 927 68,77% 59 Department of Public Works 928 69,77% 40 Department of Public Works 928 69,77% 40 Dep	5.66% 55.56% 9.24% 8.70% 23.08% 9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 16.67%	0 0.00% 0 0.00% 9 0.69% 0 0.00% 1 7.69% 4 0.52% 0 0.00% 0 0.00% 5 1.28% 1 9.09%	9 1299 46 13 762 2
Asian Pacific Islander Affairs 3 33,33% 1 11.11% 5 Behavioral Health, Dept. of 491 37,80% 679 52,27% 120 Board of Elections & Ethics 28 60,87% 14 30,43% 4 Board of Elections & Ethics 28 60,87% 14 30,43% 4 Board of Elections & Ethics 28 60,87% 14 30,43% 4 Board of Elections & Ethics 28 60,87% 14 30,43% 4 Board of Elections & Ethics 28 60,87% 14 30,43% 4 Board of Elections & Ethics 28 60,87% 14 30,43% 4 Common the Arts & Humanities 13 48,15% 11 40,74% 3 Consumer & Regulatory Affairs 177 45,27% 166 42,46% 43 Contract Appeals Board 5 45,45% 5 45,45% 0 Contracting and Procurement 98 46,67% 81 38,57% 30 Corrections Info Council 3 60,00% 2 40,00% 0 Council of the District 187 94,92% 10 5,08% 0 Criminal Code Reform Comm 3 75,00% 1 25,00% 0 Criminal Usitice Council 10 55,56% 5 27,78% 3 DC Public Elbrary 294 54,24% 206 38,01% 40 DC Public Elbrary 294 54,24% 206 38,01% 40 DC Public Elbrary 294 54,24% 206 38,01% 40 DC State Board of Education 19 79,17% 4 16,67% 1 DE State Board of Education 19 79,17% 4 16,67% 1 De Byarment of Human Services 556 51,82% 544 49,35% 55 Department of Human Services 546 54,45% 294 38,68% 13 Department of Human Services 346 56,44% 221 36,05% 39 Department of Public Works 27 69,79% 40 29,42% 18 Department of Motor Vehicles 346 54,45% 39 39,57% 40 Department of Motor Vehicles 33 54,45% 39 38,57% 30 Department of Motor Vehicles 34 54,45% 39 39,57% 50 Department of Public Works 27 69,79% 40 29,62% 18 Department of Public Works 27 69,79% 40 29,62% 18 Department of Public Works 27 69,79% 40 29,62% 18 Department of Public Works 27 69,79% 40 29,62% 18 Department	55.56% 9.24% 8.70% 23.08% 9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 16.67%	0 0.00% 9 0.69% 0 0.00% 1 7.69% 4 0.52% 0 0.00% 5 1.28% 1 9.09% 1 0.48%	9 1299 46 13 762 2
Behavioral Health, Dept. of 491 37,80% 679 52,27% 120	9.24% 8.70% 23.08% 9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	9 0.69% 0 0.00% 1 7.69% 4 0.52% 0 0.00% 0 0.00% 5 1.28% 1 9.09% 1 0.48%	46 13 762 2 27
Board of Elections & Ethics 28 60.87% 14 30.43% 4	8.70% 23.08% 9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	0 0.00% 1 7.69% 4 0.52% 0 0.00% 5 1.28% 1 9.09% 1 0.48%	46 13 762 2 27
Board of Ethics and Government	23.08% 9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	1 7.69% 4 0.52% 0 0.00% 0 0.00% 5 1.28% 1 9.09% 1 0.48%	13 762 2 27
Child and Family Services Agcy Comm Judicial Disabil & Tenure 1 50.00% 0 0.00% 1 Comm on the Arts & Humantites 13 48.15% 11 40.74% 3 Consumer & Regulatory Affairs Consumer & Regulatory Affairs Consumer & Regulatory Affairs Contract Appeals Board 5 545.45% 5 45.45% 0 Contracting and Procurement 98 46.67% 81 38.57% 30 Contracting and Procurement 98 46.67% 81 38.57% 30 Corrections Info Council 3 60.00% 2 40.00% 0 Corrections Info Council 187 94.92% 10 5.09% 0 Criminal Code Reform Comm. 3 75.00% 1 25.00% 0 Criminal Justice Council 10 55.56% 5 27.78% 3 DC Public Jubrary 294 54.24% 206 38.01% 40 DC Public Library 294 54.24% 206 38.01% 40 DC Public Schools 4492 48.41% 3922 42.26% 781 DC State Board of Education 19 79.17% 4 16.67% 11 DE State Board of Education 19 79.17% 4 16.67% 11 Dep Mayor Greater Econ Opp 12 75.00% 3 18.75% 0 Department of Human Services 556 51.82% 454 42.31% 60 Department of Human Services 556 51.82% 454 42.31% 60 Department of Human Services 556 51.82% 454 42.31% 60 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10%	9.32% 50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	4 0.52% 0 0.00% 0 0.00% 5 1.28% 1 9.09% 1 0.48%	762 2 27
Comm undicial Disabil & Tenure	50.00% 11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	0 0.00% 0 0.00% 5 1.28% 1 9.09% 1 0.48%	2 27
Common the Arts & Humanities	11.11% 11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	0 0.00% 5 1.28% 1 9.09% 1 0.48%	
Consumer & Regulatory Affairs Contract Appeals Board 5	11.00% 0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	5 1.28% 1 9.09% 1 0.48%	
Contract Appeals Board	0.00% 14.29% 0.00% 0.00% 0.00% 16.67%	9.09% 0.48%	
Corrections Info Council 3 60.00% 2 40.00% 0 Council of the District 187 94.92% 10 5.08% 0 Criminal Code Reform Comm. 3 75.00% 1 25.00% 0 Criminal Justice Council 10 55.56% 5 27.78% 3 DC National Guard 26 23.01% 79 69.91% 8 DC Public Library 294 54.24% 206 38.01% 40 DC Public Library 294 54.24% 206 38.01% 40 DC Public Dibrary 294 54.24% 206 38.01% 40 DC Public Schools 4492 48.41% 3922 42.26% 781 DC Retirement Board 16 26.67% 31 51.67% 12 DC Sentencing Commission 6 100.00% 0 0.00% 0 DC State Board of Education 19 79.17% 4 16.67% 1 Dep Mayor Greater Econ Opp 12 75.00% 3 18.75% 0 Department of Corrections 229 20.21% 787 69.46% 112 Department of Health 214 40.00% 264 49.35% 55 Department of Human Services 556 51.82% 454 42.31% 60 Department of Motor Vehicles 136 55.97% 94 38.68% 13 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Public Works 927 68.77% 402 29.82% 18 Department of Public Works 927 68.77% 402 29.82% 18 Department of Public Works 927 68.77% 402 29.82% 18 Department of Employment Services 346 56.44% 221 36.05% 39 Dept of Employment Services 49 25.65% 75 39.27% 66 Dept of General Services 299 43.89% 98 44.34% 25 Dept of Employment Services 177 60.62% 59 30.57% 16 Dept of General Services 299 43.89% 98 44.34% 25 Dept of Human Resources 177 60.62% 59 30.57% 16 Dept of General Services 299 45.51% 21 42.99% 1 Dept of Forenis Csciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 21 42.99% 1 Dept of Forenis Csciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 21 42.99% 1 Dept of Forenis Csciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 21 42.99% 1 Dept of Forenis Csciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 20 20 20 20 20 20 20 20 20 20 20 20 20	0.00% 0.00% 0.00% 16.67%		11
Council of the District 187 94.92% 10 5.08% 0 Criminal Lode Reform Comm. 3 75.00% 1 25.00% 0 Criminal Justice Council 10 55.56% 5 27.78% 3 DC National Guard 26 23.01% 79 69.91% 8 DC Public Library 294 54.24% 206 38.01% 40 DC Public Schools 4492 48.41% 3922 42.26% 781 DC Restrement Board 16 26.67% 31 51.67% 12 DC Sentencing Commission 6 100.00% 0 0.00% 0 DC Sate Board of Education 19 79.17% 4 16.67% 1 Department of Corrections 229 20.21% 787 69.46% 112 Department of Huans Services 556 51.82% 454 42.31% 60 Department of Huans Services 556 51.82% 454 42.31% 60 Departm	0.00% 0.00% 16.67%		210
Criminal Justice Council 10 55.56% 5 27.78% 3 DC National Guard 26 23.01% 79 69.91% 8 DC Public Library 294 54.24% 206 38.01% 40 DC Public Schools 4492 48.41% 3922 42.26% 781 DC Retirement Board 16 26.67% 31 51.67% 12 DC Sentencing Commission 6 100.00% 0 0.00% 0 DC Satae Board of Education 19 79.17% 4 16.67% 1 Dep Mayor Greater Econ Opp 12 75.00% 3 18.15% 0 Department of Corrections 229 20.21% 787 69.46% 112 Department of Health 214 40.00% 264 49.35% 55 Department of Motor Vehicles 136 55.97% 94 38.68% 13 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Depa	0.00% 16.67%	0.00%	5
Criminal Justice Council 10 55.56% 5 27.78% 3 DC National Guard 26 23.01% 79 69.91% 8 DC Public Library 294 54.24% 206 38.01% 40 DC Public Schools 4492 48.41% 3922 42.26% 781 DC Retirement Board 16 26.67% 31 51.67% 12 DC Sentencing Commission 6 100.00% 0 0.00% 0 DC Sentencing Commission 6 100.00% 0 0.00% 0 Dep Sard Geducation 19 79.17% 4 16.67% 1 Dep Bard Geducation 19 79.17% 4 16.67% 1 Department of Corrections 229 20.21% 787 69.46% 112 Department of Human Services 556 51.82% 454 42.31% 60 Department of Public Works 927 68.77% 40 29.82% 18 Department of Public Wor	16.67%	0.00%	197
DC National Guard		0.00%	4
DC Public Library	7.08%	0.00%	18
DC Public Schools	7 000/	0.00%	113
DC Retirement Board	7.38% 8.42% 8	2 0.37% 5 0.92%	542 9280
DC Sentencing Commission 6 100.00% 0 0.00% 0 DC State Board of Education 19 79.17% 4 16.67% 1 Dep Mayor Greater Econ Opp 12 75.00% 3 18.75% 0 Department of Corrections 229 20.21% 787 69.46% 112 Department of Human Services 556 55.82% 454 49.35% 55 Department of Human Services 556 51.82% 454 42.31% 60 Department of Motor Vehicles 136 55.97% 94 38.66% 13 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Youth Rehabilita 175 34.86% 293 58.37% 31 Dept Housing & Comm Dev 93 60.78% 48 31.37% 11 Dept of Employment Services 346 56.44% 221 36.05% 39 Dept of Emergy and Environment 149 44.21% 149 44.21%		1 1.67%	9280 60
DC State Board of Education		0.00%	60
Dep Mayor Greater Econ Opp 12 75.00% 3 18.75% 0 Department of Corrections 229 20.21% 787 69.46% 112 Department of Health 214 40.00% 264 49.35% 55 Department of Human Services 556 51.82% 454 42.31% 60 Department of Motor Vehicles 136 55.97% 94 38.68% 13 Department of Public Works 207 68.77% 402 29.82% 18 Department of Youth Rehabilita 175 34.86% 293 58.37% 31 Dept Housing & Comm Dev 93 60.78% 48 31.37% 11 Dept of Employment Services 346 56.44% 221 36.05% 39 Dept of Employment Services 346 56.44% 221 36.05% 39 Dept of Forensic Sciences 49 25.65% 75 39.27% 66 Dept of Forensic Sciences 299 45.51% 310 47.18%		0.00%	24
Department of Corrections 229 20.21% 787 69.46% 112		1 6.25%	16
Department of Health		5 0.44%	1133
Department of Motor Vehicles 136 55.97% 94 38.68% 13 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Parks and Recrea 401 71.10% 149 26.42% 12 Department of Public Works 927 68.77% 402 29.82% 18 Department of Youth Rehabilita 175 34.86% 293 58.37% 31 Dept Housing & Comm Dev 93 60.78% 48 31.37% 11 Dept of Employment Services 346 56.44% 221 36.05% 39 Dept of Emergy and Environment 149 44.21% 149 44.21% 39 Dept of Forensic Sciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 310 47.18% 43 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Human Resources 117 60.62% 59 30.57% 16 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 0 0.00% 0 Netropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 10.00% 0 Netropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 4 4 50.00% 4 Ofc of Campaign Finance 8 33.33% 12 50.00% 4 Ofc of Campaign Finance 8 30.00% 12 50.00% 4 Ofc of Campaign Finance 8 30.00% 12 50.00% 4 Ofc of Campaign Finance 8 30.00% 12 50.00% 4 Ofc of Campaign Finance 8 30.00% 12 50.00% 4 Ofc of Campaign Finance 8 30.00% 12	10.28%	2 0.37%	535
Department of Parks and Recrea 401 71.10% 149 26.42% 12	5.59%	0.28%	1073
Department of Public Works 927 68.77% 402 29.82% 18 Department of Youth Rehabilita 175 34.86% 293 58.37% 31 Dept Housing & Comm Dev 93 60.78% 48 31.37% 11 Dept of Employment Services 346 56.44% 221 36.05% 39 Dept of Energy and Environment 149 44.21% 39 Dept of Forensic Sciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 310 47.18% 43 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0 Neighborhood Safety and Engage 1 100.00% 0 0 0 Neighborhood Safety and Engage 1 100.00% 5 52.50% 3 Ofc Coff Campaign Finance 8 33.33% 12 50.00% 4		0.00%	243
Department of Youth Rehabilita		2 0.35%	564
Dept Housing & Comm Dev		1 0.07%	1348
Dept of Employment Services 346 56.44% 221 36.05% 39 Dept of Energy and Environment 149 44.21% 149 44.21% 39 Dept of Forensic Sciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 310 47.18% 43 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Human Resources 117 60.62% 59 30.57% 16 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 4 <td></td> <td>0.60%</td> <td>502</td>		0.60%	502
Dept of Energy and Environment 149 44.21% 149 44.21% 39 Dept of Forensic Sciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 310 47.18% 43 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Human Resources 117 60.62% 59 30.57% 16 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 <td></td> <td>1 0.65% 7 1.14%</td> <td>153 613</td>		1 0.65% 7 1.14%	153 613
Dept of Forensic Sciences 49 25.65% 75 39.27% 66 Dept of General Services 299 45.51% 310 47.18% 43 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Human Resources 117 60.62% 59 30.57% 16 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12		0 0.00%	337
Dept of General Services 299 45.51% 310 47.18% 43 Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Human Resources 117 60.62% 59 30.57% 16 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 <t< td=""><td></td><td>1 0.52%</td><td>191</td></t<>		1 0.52%	191
Dept of Health Care Finance 97 43.89% 98 44.34% 25 Dept of Human Resources 117 60.62% 59 30.57% 16 Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 <tr< td=""><td></td><td>5 0.76%</td><td>657</td></tr<>		5 0.76%	657
Dept of Small & Local Bus Dev 22 52.38% 18 42.86% 2 Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925		1 0.45%	221
Dept. of For-Hire Vehicles 31 54.39% 23 40.35% 3 Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0	8.29%	1 0.52%	193
Deputy Mayor for Education 11 78.57% 2 14.29% 1 Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Non Public Tuition 0.00% 0 0.00% 0 0		0.00%	42
Disability Services 120 31.50% 209 54.86% 49 Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Non Public Tuition 0.00% 0 0.00% 0 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Off		0.00%	57
Fire & Emergency Medical Svs 611 30.34% 1037 51.49% 209 Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Non Public Tuition 0 0.00% 0 0 0 Non Public Tuition 0 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 <td< td=""><td></td><td>0.00%</td><td>14</td></td<>		0.00%	14
Health Benefit Exchange Author 33 41.77% 28 35.44% 15 Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Non Public Tuition 0.00% 0 0.00% 0 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 1 51.35% 2 Ofc of Cable Television		3 0.79%	381
Homeland Security & EMA 39 38.61% 39 38.61% 23 Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4	10.38% 15 18.99%	7 7.80% 3 3.80%	2014 79
Insurance, Securities and Bank 56 49.12% 44 38.60% 12 Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		0 0.00%	101
Judicial Nomination Commission 0.00% 1 100.00% 0 Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 6 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		2 1.75%	114
Lottery & Charitable Games 16 27.59% 33 56.90% 8 Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		0.00%	114
Mayor's Ofc of Legal Counsel 8 100.00% 0 0.00% 0 Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		1 1.72%	58
Metropolitan Police Department 878 19.77% 2609 58.76% 925 Motion Picture & Television 4 80.00% 1 20.00% 0 Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		0.00%	8
Neighborhood Safety and Engage 1 100.00% 0 0.00% 0 Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4	20.83%	0.63%	4440
Non Public Tuition 0.00% 5 62.50% 3 Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		0.00%	5
Ofc Chief Financial Officer 337 26.47% 759 59.62% 170 Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		0.00%	1
Ofc Finance & Resource Mgmt 1 5.00% 11 55.00% 6 Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		0.00%	8
Ofc of Cable Television 15 40.54% 19 51.35% 2 Ofc of Campaign Finance 8 33.33% 12 50.00% 4		7 0.55%	1273
Ofc of Campaign Finance 8 33.33% 12 50.00% 4		2 10.00% 1 2.70%	20
		1 2.70% 0 0.00%	37 24
Old of Elliployee Appeals 3 20.0070 12 00.00701 01		0.00%	15
Ofc of Planning 33 47.14% 26 37.14% 11		0.00%	70
Ofc of Police Complaints 14 60.87% 5 21.74% 4	15 71%	0.00%	23
Ofc of the Attorney General 279 49.64% 220 39.15% 63		0.00%	562
Ofc of the Auditor 13 40.63% 11 34.38% 8	17.39%	0.00%	32
Ofc of the City Administrator 38 69.09% 10 18.18% 6	17.39% 11.21%	1 1.82%	55
Ofc of the Deputy Mayor for He	17.39% 11.21% 25.00% 10.91%	0.00%	16
Ofc of the Inspector General 35 40.23% 27 31.03% 23	17.39% 11.21% 25.00% 10.91% 0.00%	2 2.30%	87
Ofc of the People's Counsel 20 54.05% 13 35.14% 4	17.39% 11.21% 25.00% 10.91% 0.00% 26.44%	0.00%	37
Ofc of the Secretary 17 68.00% 6 24.00% 2	17.39% 11.21% 25.00% 10.91% 0.00% 26.44% 10.81%	0.00%	25
Ofc of the Senior Advisor 12 92.31% 0 0.00% 1 Ofc of the Tenant Advisor 9 50.00% 7 43.75% 1	17.39% 11.21% 25.00% 10.91% 0.00% 26.44% 10.81% 8.00%	0 0000	13 16
Ofc of the Tenant Advocate 8 50.00% 7 43.75% 1 Ofc of Zoning 10 55.56% 5 27.78% 3	17.39% 11.21% 25.00% 10.91% 0.00% 26.44% 10.81% 8.00% 7.69%	0.00%	16
Of c on Aging 33 45.21% 33 45.21% 7	17.39% 11.21% 25.00% 10.91% 0.00% 26.44% 10.81% 8.00% 7.69% 6.25%	0.00%	
Of c on Agrity	17.39% 11.21% 25.00% 10.91% 0.00% 26.44% 10.81% 8.00% 7.69% 6.25% 16.67%		18 73

Ofc. of State Superintendent	143	36.95%	191	49.35%	52	13.44%	1	0.26%	387
Ofc. Victim Serv. & Justice Gr	8	50.00%	6	37.50%	2	12.50%	0	0.00%	16
Ofc.of Film, Television & Ent.	4	66.67%	2	33.33%	0	0.00%	0	0.00%	6
Office of Disability Rights	8	80.00%	2	20.00%	0	0.00%	0	0.00%	10
Office of Human Rights	23	62.16%	11	29.73%	3	8.11%	0	0.00%	37
Office of Risk Management	10	28.57%	24	68.57%	1	2.86%	0	0.00%	35
Office of the Chief Medical Ex	38	43.18%	34	38.64%	16	18.18%	0	0.00%	88
Office of the Chief Technology	66	20.69%	151	47.34%	98	30.72%	4	1.25%	319
Office Of the Mayor	89	86.41%	10	9.71%	4	3.88%	0	0.00%	103
Office of Unified Communicatio	170	49.13%	164	47.40%	12	3.47%	0	0.00%	346
Office of Veteran Affairs	3	100.00%	0	0.00%	0	0.00%	0	0.00%	3
Office of Administrative Hearin	47	64.38%	18	24.66%	7	9.59%	1	1.37%	73
ORM - Workers Compensation	13	52.00%	11	44.00%	1	4.00%	0	0.00%	25
OSSE DOT Department	839	59.17%	560	39.49%	19	1.34%	0	0.00%	1418
Planning & Econ Dev	42	63.64%	21	31.82%	3	4.55%	0	0.00%	66
Public Employee Relations Brd	7	100.00%	0	0.00%	0	0.00%	0	0.00%	7
Public Safety & Justice Cluste	8	88.89%	0	0.00%	1	11.11%	0	0.00%	9
Public Service Commission	25	33.78%	33	44.59%	16	21.62%	0	0.00%	74
Real Property Tax Appeals Comm	5	50.00%	4	40.00%	1	10.00%	0	0.00%	10
Statehood Initiatives Agency	4	50.00%	2	25.00%	2	25.00%	0	0.00%	8
Transportation, District Dept	621	60.41%	336	32.68%	68	6.61%	3	0.29%	1028
University of the D.C.	642	43.88%	656	44.84%	152	10.39%	13	0.89%	1463
Grand Total	15486	42.88%	16565	45.87%	3691	10.22%	371	1.03%	36113

	Te	mp Appt	Te	erm Appt	Reg Appt		
Agency	Count	Percentage	Count	Percentage	Count	Percentage	Total Count
Alcoholic Beverage Reg Admin	0	0.00%	3	100.00%	0	0.00%	3
Asian Pacific Islander Affairs	0	0.00%	4	80.00%	1	20.00%	5
Board of Elections & Ethics	149	95.51%	2	1.28%	5	3.21%	156
Board of Ethics and Government	1	20.00%	1	20.00%	3	60.00%	5
Child and Family Services Agcy	1	1.32%	4	5.26%	71	93.42%	76
Comm on the Arts & Humanities	0	0.00%	2	40.00%	3	60.00%	5
Consumer & Regulatory Affairs	0	0.00%	20	46.51%	23	53.49%	43
Contract Appeals Board	0	0.00%	0	0.00%	2	100.00%	2
Contracting and Procurement	0	0.00%	5	29.41%	12	70.59%	17
Corrections Info Council	0	0.00%	2	66.67%	1	33.33%	3
Council of the District	28	49.12%	0	0.00%	29	50.88%	57
Criminal Justice Council	0	0.00%	1	33.33%	2	66.67%	3
DC National Guard	0	0.00%	31	93.94%	2	6.06%	33
DC Public Library	5	9.26%	4		45	83.33%	54
DC Public Schools	1510	54.51%	17	0.61%	1243	44.87%	2770
DC Retirement Board	0	0.00%	0		8		8
DC Sentencing Commission	0	0.00%	0		3	100.00%	3
DC State Board of Education	0	0.00%	0		1	100.00%	1
Department of Behavioral Healt	14	9.59%	39	26.71%	93	63.70%	146
Department of Corrections	2	2.30%	3		82	94.25%	87
Department of Health	1	1.79%	36		19	33.93%	56
Department of Human Services	4	2.56%	118	75.64%	34	21.79%	156
Department of Motor Vehicles	1	3.57%	4	14.29%	23	82.14%	28
Department of Parks and Recrea	522	96.85%	5	0.93%	12	2.23%	539
Department of Public Works	202	76.23%	13	4.91%	50		265
Department of Youth Rehabilita	0	0.00%	22	30.14%	51	69.86%	73
Dept Housing & Comm Dev	1	7.14%	6		7	50.00%	14
Dept of Employment Services	92	60.93%	47	31.13%	12	7.95%	151
Dept of Employment Services Dept of Energy and Environment	57	64.04%	25		7	7.93%	89
	4	7.84%	35	68.63%	12	23.53%	51
Dept of Forensic Sciences Dept of General Services	0	0.00%	12	25.53%	35		47
	2	5.13%	7		35	74.47%	39
Dept of Health Care Finance	115	76.67%	33		2	76.92% 1.33%	150
Dept of Human Resources Dept of Small & Local Bus Dev	0	0.00%	33	22.00% 60.00%	2	40.00%	150
Dept. of For-Hire Vehicles	1	14.29%	1	14.29%	5	71.43%	5
•							7
Deputy Mayor for Education	0	0.00% 0.00%	2 11		40	33.33%	51
Disability Services	20		2	21.57%	89	78.43%	
Fire & Emergency Medical Svs	0	18.02%	7	1.80%		80.18%	111
Health Benefit Exchange Author		0.00%			7		14
Homeland Security & EMA	0		14		3		17
Insurance, Securities and Bank	2	9.52%	1		18		21
Lottery & Charitable Games	2	50.00%	0		2	50.00%	4
Metropolitan Police Department	26	7.34%	21	5.93%	307	86.72%	354
Motion Picture & Television	0	0.00%	0		1	100.00%	1
Non Public Tuition	0	0.00%	0		2	100.00%	2
Ofc Chief Financial Officer	50	36.50%	8		79		137
Ofc of Cable Television	0	0.00%	3		1	25.00%	4
Ofc of Campaign Finance	0	0.00%	0		5		5
Ofc of Employee Appeals	0	0.00%	0		2	100.00%	2
Ofc of Planning	2	25.00%	1	12.50%	5	62.50%	8
Ofc of Police Complaints	5	55.56%	0		4	-	9
Ofc of the Attorney General	27	45.76%	5		27	45.76%	59
Ofc of the Auditor	0	0.00%	0		1	100.00%	1
Ofc of the City Administrator	0	0.00%	0		11	100.00%	11
Ofc of the Deputy Mayor for He	0	0.00%	1	16.67%	5	83.33%	6
Ofc of the Inspector General	0	0.00%	3		9		12
Ofc of the People's Counsel	0	0.00%	0		3		3
Ofc of the Senior Advisor	0	0.00%	0		4		4
Ofc of the Tenant Advocate	0	0.00%	2		3	60.00%	5
Ofc on Aging	9	56.25%	5		2		16
Ofc on Latino Affairs	0	0.00%	1	33.33%	2	66.67%	3

Ofc. of State Superintendent	4	7.84%	0	0.00%	47	92.16%	51
Ofc. Victim Serv. & Justice Gr	0	0.00%	0	0.00%	1	100.00%	1
Office of Disability Rights	0	0.00%	1	100.00%	0	0.00%	1
Office of Human Rights	0	0.00%	8	100.00%	0	0.00%	8
Office of Risk Management	1	12.50%	6	75.00%	1	12.50%	8
Office of the Chief Medical Ex	0	0.00%	6	46.15%	7	53.85%	13
Office of the Chief Technology	0	0.00%	76	85.39%	13	14.61%	89
Office Of the Mayor	2	5.71%	8	22.86%	25	71.43%	35
Office of Unified Communicatio	0	0.00%	10	34.48%	19	65.52%	29
Office of Veteran Affairs	0	0.00%	1	50.00%	1	50.00%	2
Office of Administrative Hearin	0	0.00%	2	14.29%	12	85.71%	14
ORM - Workers Compensation	0	0.00%	1	20.00%	4	80.00%	5
OSSE DOT Department	0	0.00%	0	0.00%	63	100.00%	63
Planning & Econ Dev	0	0.00%	11	78.57%	3	21.43%	14
Public Employee Relations Brd	0	0.00%	0	0.00%	2	100.00%	2
Public Service Commission	0	0.00%	1	25.00%	3	75.00%	4
Real Property Tax Appeals Comm	0	0.00%	1	100.00%	0	0.00%	1
Statehood Initiatives Agency	1	50.00%	0	0.00%	1	50.00%	2
Transportation, District Dept	0	0.00%	35	34.31%	67	65.69%	102
University of the D.C.	1229	93.32%	0	0.00%	88	6.68%	1317
Grand Total	4092	52.66%	759	9.77%	2920	37.58%	7771

	Te	mp Appt	Te	erm Appt	Reg Appt		
Agency	Count	Percentage	Count	Percentage	Count	Percentage	Total Count
Alcoholic Beverage Reg Admin	0	0.00%	8	100.00%	0	0.00%	8
Asian Pacific Islander Affairs	0	0.00%	7	87.50%	1	12.50%	8
Board of Elections & Ethics	43	86.00%	0	0.00%	7	14.00%	50
Board of Ethics and Government	1	50.00%	0	0.00%	1	50.00%	2
Child and Family Services Agcy	0	0.00%	8	11.94%	59	88.06%	67
Comm on the Arts & Humanities	0	0.00%	8	66.67%	4	33.33%	12
Consumer & Regulatory Affairs	1	1.45%	51	73.91%	17	24.64%	69
Contract Appeals Board	0	0.00%	0		1	100.00%	1
Contracting and Procurement	0	0.00%	5	13.89%	31	86.11%	36
Corrections Info Council	0	0.00%	2	100.00%	0		2
Council of the District	16	23.19%	1	1.45%	52	75.36%	69
Criminal Justice Council	0	0.00%	0		1	100.00%	1
DC National Guard	0	0.00%	19		1	5.00%	20
DC Public Library	17	28.33%	1	1.67%	42	70.00%	60
DC Public Schools	1422	49.38%	31	1.08%	1427	49.55%	2880
DC Retirement Board	0	0.00%	0		5		5
DC Sentencing Commission	0	0.00%	0		2		2
DC State Board of Education	0	0.00%	3	42.86%	4		7
Dep Mayor Greater Econ Opp	0	0.00%	2	40.00%	3	60.00%	400
Department of Behavioral Healt	23	17.29%	33	24.81%	77	57.89%	133
Department of Corrections	31	0.70%	209 40	73.08%	75 32	26.22%	286
Department of Human Sanisas	31	30.10%	60	38.83%	17	31.07%	103 80
Department of Human Services Department of Motor Vehicles	2	3.75% 6.67%	0	75.00% 0.00%	28	21.25% 93.33%	30
Department of Parks and Recrea	541	91.69%	18	3.05%	31	5.25%	590
Department of Public Works	138	87.90%	10	6.37%	9		157
Department of Youth Rehabilita	0	0.00%	21	32.81%	43	67.19%	64
Dept Housing & Comm Dev	0	0.00%	7	63.64%	43	36.36%	11
Dept of Employment Services	82	51.57%	57	35.85%	20		159
Dept of Energy and Environment	83	67.48%	36	29.27%	4	3.25%	123
Dept of Forensic Sciences	4	8.70%	20	43.48%	22	47.83%	46
Dept of General Services	0	0.00%	24	35.29%	44	64.71%	68
Dept of Health Care Finance	3	9.09%	2	6.06%	28	84.85%	33
Dept of Human Resources	117	91.41%	7	5.47%	4	3.13%	128
Dept of Small & Local Bus Dev	0	0.00%	2	40.00%	3	60.00%	5
Dept. of For-Hire Vehicles	0	0.00%	0	0.00%	5	100.00%	5
Deputy Mayor for Education	0	0.00%	1	16.67%	5	83.33%	6
Disability Services	0	0.00%	6	17.65%	28	82.35%	34
Fire & Emergency Medical Svs	19	20.21%	1	1.06%	74	78.72%	94
Health Benefit Exchange Author	0	0.00%	14	60.87%	9	39.13%	23
Homeland Security & EMA	0	0.00%	19	90.48%	2	9.52%	21
Insurance, Securities and Bank	3	15.00%	1	5.00%	16		20
Lottery & Charitable Games	1	16.67%	0		5		6
Mayor's Ofc of Legal Counsel	0	0.00%	0	0.00%	1	100.00%	1
Metropolitan Police Department	51	10.32%	150	30.36%	293	59.31%	494
Motion Picture & Television	0	0.00%	2	100.00%	0		2
Ofc Chief Financial Officer	25	19.84%	10	7.94%	91	72.22%	126
Ofc of Cable Television	0	0.00%	11	100.00%	0		11
Ofc of Planning	0	0.00%	0		9		- 9
Ofc of Police Complaints Ofc of the Attorney General	5 23	50.00%	0 17	0.00% 21.79%	5 38		10
<i>'</i>		29.49%					78
Ofc of the Auditor	1	14.29%	0 5		6		10
Ofc of the City Administrator Ofc of the Deputy Mayor for He	0	10.00% 0.00%	2	28.57%	5		10
Ofc of the Inspector General	0	0.00%	0	0.00%	19		19
Ofc of the People's Counsel	0	0.00%	0		4		15
Ofc of the Secretary	0	0.00%	2	50.00%	2		1
Ofc of the Senior Advisor	0	0.00%	0		6		-
Ofc of Zoning	0	0.00%	0		1		1
Ofc on Aging	4	23.53%	10	58.82%	3		17
Ofc on Latino Affairs	0	0.00%	10		3		4

Ofc. of State Superintendent	4	5.33%	0	0.00%	71	94.67%	75
Ofc. Victim Serv. & Justice Gr	0	0.00%	1	33.33%	2	66.67%	3
Ofc.of Film, Television & Ent.	0	0.00%	2	50.00%	2	50.00%	4
Office of Disability Rights	1	33.33%	1	33.33%	1	33.33%	3
Office of Human Rights	0	0.00%	4	80.00%	1	20.00%	5
Office of Risk Management	0	0.00%	6	75.00%	2	25.00%	8
Office of the Chief Medical Ex	1	4.35%	3	13.04%	19	82.61%	23
Office of the Chief Technology	1	2.50%	34	85.00%	5	12.50%	40
Office Of the Mayor	1	4.00%	1	4.00%	23	92.00%	25
Office of Unified Communicatio	0	0.00%	0	0.00%	26	100.00%	26
Office of Veteran Affairs	0	0.00%	0	0.00%	1	100.00%	1
Office ofAdministrative Hearin	0	0.00%	2	50.00%	2	50.00%	4
ORM - Workers Compensation	0	0.00%	0	0.00%	2	100.00%	2
OSSE DOT Department	0	0.00%	0	0.00%	93	100.00%	93
Planning & Econ Dev	0	0.00%	8	88.89%	1	11.11%	9
Public Employee Relations Brd	0	0.00%	0	0.00%	2	100.00%	2
Public Safety & Justice Cluste	2	66.67%	0	0.00%	1	33.33%	3
Public Service Commission	0	0.00%	0	0.00%	8	100.00%	8
Statehood Initiatives Agency	1	100.00%	0	0.00%	0	0.00%	1
Transportation, District Dept	1	0.90%	8	7.21%	102	91.89%	111
University of the D.C.	1039	92.03%	6	0.53%	84	7.44%	1129
Grand Total	3713	46.92%	1020	12.89%	3181	40.19%	7914

Board of Ethics and Government		Te	mp Appt	Te	rm Appt	R	eg Appt	Total Hires
Asian Pacific Islander Affairs Board of Elections & Ethics Board of Elections & Ethics Board of Selections & Ethics Board of Selections & Ethics Board of Elections & Ethics Board of Elections & Ethics Board of Elections & Ethics Double Selections & Ethics Double S	Agency	Count	Percentage	Count	Percentage	Count	Percentage	Count
Board of Elections & Ethics Board of Elections & Common the Arts & Humanities 0 0.000% 0 0.000% 1 100.000% 1 Child and family Services Agry Common the Mark & Humanities 0 0.000% 0 0.000% 1 100.000% 1 Common the Mark & Humanities 0 0.000% 0 0.000% 1 100.000% 1 Consumer & Regulation Affairs 1 0.000% 0 0.000% 1 100.000% 1 Contracting and Provuement 0 0.000% 0 0.000% 5 100.000% 5 Council of the District 7 63.64% 1 9.99% 3 27.27% 11 Cruminal Justice Council 0 0.000% 0 0.000% 1 100.000% 1 Council of the District 7 63.64% 1 9.99% 3 27.27% 11 Cruminal Cuard 1 1.1.11% 8 8 88.89% 0 0.0000 3 Council of the District Cruminal Justice Council 1 0 0.000% 0 0.000% 1 100.000% 1 Council of the District Cruminal Justice Council 1 0 0.000% 0 0.000% 1 100.000% 1 Council of the District Cruminal Justice Council 1 0 0.000% 0 0.000% 1 100.000% 1 Council of the District Cruminal Justice Council 1 0 0.000% 0 0.000% 1 100.000% 1 Council of the District Cruminal Justice Council 1 0 0.000% 0 0.000% 1 100.000% 1 Council of the District Cruminal Justice Cruminal Justice Cruminal Justice Cruminal Ju	Alcoholic Beverage Reg Admin	0	0.00%	2	100.00%	0	0.00%	2
Board of Ethics and Government Child and Family Services Agry 0 0.00% 0 0.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 3 9.65% 2 77 42% 4 12.99% 3 3 9.65% 2 8 1 9.99% 3 1 27.27% 3 1 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 5 100.00% 6 1 100.00% 7 1 100.0	Asian Pacific Islander Affairs	0	0.00%	1	100.00%	0	0.00%	1
Child and Family Services Agy Common the Mark & Humanites	Board of Elections & Ethics	2	100.00%	0	0.00%	0	0.00%	2
Comm on the Arts. R Humanites Consumer & Regulation y Affairs 3 9,68% 2 17,42% 4 12,90% 3 3 Contracting and Procurement 0 0,00% 0 0,00% 1 100,00% 1 5 Connecting and Procurement 0 0,00% 0 0,00% 1 100,00% 1 5 Connecting and Procurement 0 0,00% 0 0,00% 1 100,00% 1 1 CN National Guard 1 11,11% 8 88,89% 0 0,00% 1 100,00% 1 1 CN National Guard 1 1,111% 8 88,89% 0 0,00% 1 100,00% 1 1 CN National Guard 1 1,111% 8 88,89% 0 0,00% 1 100,00% 1 1 CN National Guard 1 1,111% 8 0 0,00% 1 100,00% 1 1 CN National Guard 0 0,00% 0 0,00% 1 100,00% 1	Board of Ethics and Government	0	0.00%	0	0.00%	1	100.00%	1
Consume & Regulatory Affairs Contracting and Procurement 0 0.00% 0 0.00% 5 50.00.0% 5 Council of the District 7 63.64% 1 9.99% 3 27.27% 11 Comminal Justice Council 0 0.00% 0 0.00% 1 100.00% 1 Council of the District 7 63.64% 1 9.99% 3 27.27% 11 Comminal Justice Council 0 0.00% 0 0.00% 1 100.00% 1 Council of the District 7 63.64% 1 9.99% 3 27.27% 11 Comminal Justice Council 0 0.00% 0 0.00% 1 100.00% 1 Council of the District 7 63.64% 1 9.99% 3 27.27% 11 Comminal Justice Council 0 0.00% 0 0.00% 1 100.00% 1 Council of the District 1 11115 8 8 88.89% 0 0.00% 1 Council of Evaluation 1 11115 8 8 88.89% 0 0.00% 1 1 Council of Evaluation 1 0 0.00% 0 0.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 0 0.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 0 0.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 0 0.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 0 0.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 0 0.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 0 0.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 1 1 100.00% 1 1 Council of Evaluation 1 0 0.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 100.00% 1 1 1 100.00% 1 1 1 100.00% 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Child and Family Services Agcy	0	0.00%	0	0.00%	11	100.00%	11
Contracting and Procurement Conucil of the District Cominal District Comin	Comm on the Arts & Humanities		0.00%	0	0.00%	1	100.00%	1
Council of the District	Consumer & Regulatory Affairs	3	9.68%	24	77.42%	4	12.90%	31
Criminal Justice Council DC National Guard 1 1111118 8 8 8898 0 0 0.00% 9 DC Public Library 10 34.488 0 0.00% 19 65.52% 29 DC Public Library 10 34.488 0 0.00% 19 65.52% 29 DC Public Library 10 0.00% 0 0.00% 19 65.52% 29 DC Public Schools 10 0.00% 0 0.00% 19 52.76% 362 DC Public Schools 10 0.00% 0 0.00% 19 52.76% 362 DC Public Schools 10 0.00% 0 0.00% 1 100.00% 2 100.00% 1 Dep Mayor Greater Econ Opp Department of Enavoral Healt 4 13.33% 5 16.67% 21 77.00% 33 Department of Carrections Department of Carrections 0 0.00% 6 12.00% 3 16.00% 55 Department of Health 0 0.00% 2 40.00% 3 16.00% 55 Department of Health 0 0.00% 8 2 40.00% 3 16.00% 55 Department of Motor Vehicles Department of Motor Vehicles Department of Public Work's Depart of Energy and Environment Dept of Forensic Sciences 1 0.00%	-	0	0.00%	0	0.00%	5	100.00%	5
1	Council of the District	7	63.64%	1	9.09%	3	27.27%	11
DC Public Library	Criminal Justice Council	0	0.00%	0	0.00%	1	100.00%	1
DC Public Schools	DC National Guard	1	11.11%	8	88.89%	0	0.00%	9
DC State Board of Education Dep Mayor Greater Econ Opp Dep Mayor Greater Econ Opp Department of Enhancer Technology Department of Enhancer Department of Health Department of Motor Vehicles Department of Motor Vehicles Department of Motor Vehicles Department of Public Works Depart Depart Department Of Departmen	DC Public Library	10	34.48%	0	0.00%	19	65.52%	29
Dep Mayor Greater Ector Opp Department of Behavioral Healt 4 13.33% 5 16.67% 21 70.00% 30 Department of Health 0 0.00% 6 12.00% 48 88.00% 50 Department of Health 0 0.00% 2 40.00% 3 60.00% 5 Department of Health 0 0.00% 35 85.37% 6 14.63% 41 Department of Human Services 0 0.00% 35 85.37% 6 14.63% 41 Department of Motor Vehicles 0 0.00% 0 0.00% 9 100.00% 9 9 Department of Parks and Becrea 2 313.64% 17 77.27% 2 9.09% 22 Department of Parks and Becrea 2 313.64% 17 77.27% 2 9.09% 22 Department of Public Works 221 93.64% 5 2.12% 10 4.24% 236 Department of Youth Rehabilita 0 0.00% 0 0.00% 1 10.53% 17 89.47% 19 Depart Off Department of Services 4 13.79% 19 65.52% 6 20.69% 29 Dept of Employment Services 4 13.79% 19 65.52% 6 20.69% 29 Dept of Forensic Sciences 1 7.14% 3 21.43% 10 71.43% 14 Dept of General Services 0 0.00% 5 27.78% 13 72.22% 18 Dept of Human Resources 1 7.14% 3 21.43% 10 71.43% 14 Dept of Human Resources 5 87.30% 5 7.94% 3 4.76% 63 Dept of Services 0 0.00% 2 50.00% 2 50.00% 4 10.00% 13 Dept of For-Hire Vehicles 0 0.00% 2 50.00% 1 20.00% 1 33.33% 3 3 Dept of For-Hire Vehicles 0 0.00% 1 0.00% 1 20.	DC Public Schools	169	46.69%		0.55%	191	52.76%	362
Department of Behavioral Healt Department of Corrections Department of Corrections Department of Health Department of Motor Vehicles Department of Motor Vehicles Department of Motor Vehicles Department of Motor Vehicles Department of Parks and Recrea Department of Parks and Recrea Department of Parks and Recrea Department of Public Works Department of Parks and Recrea Department of Public Works Department of Power Services Department of Power Services Department of Youth Rehabilita Depart De	DC State Board of Education	0	0.00%	0	0.00%	2	100.00%	2
Department of Corrections Department of Health Department of Health Department of Human Services Department of Human Services Department of Motor Vehicles Department of Motor Vehicles Department of Motor Vehicles Department of Motor Vehicles Department of Parks and Recrea 3 13.64% 17 77.27% 2 9.09% 22 Department of Public Works 221 93.64% 5 2.12% 10 4.24% 236 Department of Youth Rehabilita Dept Housing & Comm Dev Dept of Employment Services Dept of Employment Services 4 13.79% 19 65.52% 6 20.69% 29 Dept of Employment Services 1 7.14% 3 21.43% 10 71.43% 14 Dept of General Services Dept of Energy and Environment General Services 1 7.14% 3 21.43% 10 71.43% 14 Dept of General Services 0 0.00% 5 77.78% 13 72.22% 18 Dept of Human Resources 1 11.11% 1 11.11% 17 77.78% 19 Dept of Human Resources 5 5 87.30% 5 7.94% 3 4.76% 63 Dept of Human Resources Dept of For-lire Vehicles 0 0.00% 2 50.00% 2 50.00% 4 Disability Services 0 0.00% 3 37.50% 5 62.50% 8 Dept of Forelire Vehicles 0 0.00% 2 50.00% 5 62.50% 8 Dept of Forelire Vehicles 0 0.00% 1 50.00% 1 1 00.00% 15 Dept of Forelire Vehicles 0 0.00% 1 2 50.00% 2 50.00% 2 50.00% 14 Disability Services 0 0.00% 1 1 00.00% 1 1	Dep Mayor Greater Econ Opp	0	0.00%		100.00%	0	0.00%	1
Department of Health	Department of Behavioral Healt	4	13.33%		16.67%	21	70.00%	
Department of Human Services 0 0.00% 35 85.37% 6 14.63% 41 Department of Parks and Recreal 3 13.64% 17 77.27% 2 9.09% 2 Department of Public Works 221 93.64% 5 2.12% 10 4.24% 236 Department of Youth Rehabilita 0 0.00% 2 10.53% 17 84.77% 19 Dept Housing & Comm Dev 0 0.00% 0 0.00% 2 10.53% 17 84.77% 19 Dept of Energy and Environment 6 50.00% 6 50.00% 0 0.00% 12 Dept of General Services 0 0.00% 5 27.78% 13 72.22% 18 Dept of Hearth Gare Finance 1 11.11% 3 21.43% 10 71.43% 14 72.78% 13 72.22% 18 Dept of Health Care Finance 1 11.11% 1 11.11% 77.78% 9 9	Department of Corrections		0.00%		12.00%			50
Department of Motor Vehicles 0 0.00% 9 100.00% 9 Department of Parks and Recrea 3 13.64% 17 77.27% 2 9.09% 22 Department of Public Works 221 93.64% 5 2.12% 10 4.24% 23 Department of Youth Rehabilita 0 0.00% 2 10.53% 17 89.47% 19 Dept of Emproyment Services 4 13.79% 19 65.52% 6 20.69% 2 Dept of Fernicos Sciences 1 7.14% 3 21.43% 10 71.43% 14 Dept of General Services 0 0.00% 5 27.78% 13 72.22% 18 Dept of Health Care Finance 1 11.11% 1 11.11% 77.78% 9 Dept of Francia Services 0 0.00% 2 66.67% 1 33.33% 3 Dept of Small & Local Bus Dev 0 0.00% 2 50.00% 4 1 11.	Department of Health		0.00%		40.00%	3	60.00%	5
Department of Parks and Recrea 3 13.64% 17 77.27% 2 9.09% 22	Department of Human Services							41
Department of Public Works	Department of Motor Vehicles		0.00%		0.00%			9
Department of Youth Rehabilita 0 0.00% 2 10.53% 17 89.47% 19 Dept Housing & Comm Dev 0 0.00% 0 0.00% 2 100.00% 2 Dept of Energy and Environment 6 50.00% 6 50.00% 0 0.00% 12 Dept of Forensic Sciences 1 7.14% 3 21.43% 10 71.43% 14 Dept of Forensic Sciences 1 0.00% 5 27.78% 13 72.23% 18 Dept of Forensi Sciences 0 0.00% 5 27.78% 13 72.23% 18 Dept of Flandia Score Sciences 1 11.11% 1 11.11% 7 77.78% 9 Dept of Human Resources 55 87.30% 5 7.94% 3 4.76% 63 Dept of Flurial Base Sciences 0 0.00% 2 50.00% 2 50.00% 4 Dept of For-Hire Vehicles 0 0.00% 2 50.00%	Department of Parks and Recrea	3	13.64%		77.27%			
Dept Housing & Comm Dev 0 0.00% 2 100.00% 2 Dept of Employment Services 4 13.79% 19 65.52% 6 20.69% 29 Dept of Employment Services 4 13.79% 19 65.52% 6 20.69% 29 Dept of Forensic Sciences 1 7.14% 3 21.43% 10 71.43% 14 Dept of Forensic Sciences 0 0.00% 5 27.78% 13 72.22% 18 Dept of Forensic Sciences 0 0.00% 5 27.78% 13 72.22% 18 Dept of Forensic Sciences 1 11.11% 1 11.11% 7 77.78% 9 Dept of Forensic Sciences 0 0.00% 5 7.794% 3 4.76% 63 Dept of Forensic Sciences 0 0.00% 2 66.667% 3 4.76% 63 Dept of Forensic Sciences 0 0.00% 2 66.667% 3 3.333%	Department of Public Works		93.64%		2.12%			
Dept of Employment Services 4 13.79% 19 65.52% 6 20.69% 29 Dept of Energy and Environment 6 50.00% 6 50.00% 0 0.00% 12 Dept of General Services 0 0.00% 5 27.78% 13 72.22% 18 Dept of Health Care Finance 1 11.11% 1 11.11% 7 77.78% 9 Dept of Health Care Finance 1 11.11% 1 11.11% 7 77.78% 9 Dept of Small & Local Bus Dev 0 0.00% 2 66.67% 1 33.33% 3 Dept of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 2 50.00% 2 50.00% 4 66.67% 1 33.33% 3 3 3.50% 5 66.67% 1 33.33% 3 3 15.00% 66.67% 1 30.00% 6 50.00% 2 50.00% 8 8 15.2	Department of Youth Rehabilita		0.00%		10.53%			19
Dept of Energy and Environment 6 50.00% 6 50.00% 0 0.00% 12 Dept of Forensic Sciences 1 7.14% 3 21.43% 10 71.43% 14 Dept of Forensic Sciences 0 0.00% 5 27.78% 13 72.22% 18 Dept of Health Care Finance 1 11.11% 1 11.11% 7 77.78% 99 Dept of Forensic Sciences 55 87.30% 5 7.94% 3 4.76% 63 Dept of Small & Local Bus Dev 0 0.00% 2 66.67% 1 33.33% 3 Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 2 50.00% 4 86.67% 1 33.33% 3 3 Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 2 50.00% 8 1 11.00 1 11.00 1 1 12.00% 5				_				2
Dept of Forensic Sciences			13.79%					
Dept of General Services 0 0.00% 5 27.78% 13 72.22% 18 Dept of Health Care Finance 1 11.11% 1 11.11% 7 77.78% 9 Dept of Human Resources 555 87.30% 5 7.94% 3 4.76% 63 Dept of For-Hire Vehicles 0 0.00% 2 66.67% 1 33.33% 3 Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 4 Disability Services 0 0.00% 3 37.50% 5 62.50% 8 Fire & Emergency Medical Svs 0 0.00% 0 0.00% 1 20.00% 5 Health Benefit Exchange Author 0 0.00% 0 0.00% 1 20.00% 5 Homeland Security & EMA 0 0.00% 0 0.00% 1 20.00% 2 Lottery & Charitable Games 0 0.00% 0 0.00% 2	Dept of Energy and Environment	6	50.00%		50.00%			
Dept of Health Care Finance 1 11.11% 1 11.11% 7 77.78% 9 Dept of Human Resources 55 87.30% 5 7.94% 3 4.76% 63 Dept. of For-Hire Vehicles 0 0.00% 2 56.67% 1 33.33% 3 Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 4 Disability Services 0 0.00% 3 37.50% 5 62.50% 8 Fire & Emergency Medical Svs 0 0.00% 0 0.00% 5 100.00% 5 Health Benefit Exchange Author 0 0.00% 4 80.00% 1 20.00% 5 Homeland Security & EMA 0 0.00% 0 0.00% 2 100.00% 2 Lottery & Charitable Games 0 0.00% 0 0.00% 4 100.00% 4 Metropolitan Police Department 1 0.97% 17 16.50% 85<	Dept of Forensic Sciences		7.14%					
Dept of Human Resources 55 87.30% 5 7.94% 3 4.76% 63 Dept of Small & Local Bus Dev 0 0.00% 2 66.67% 1 33.33% 3 Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 4 Disability Services 0 0.00% 3 37.50% 5 62.50% 8 Fire & Emergency Medical Svs 0 0.00% 0 0.00% 51 100.00% 51 Health Benefit Exchange Author 0 0.00% 4 80.00% 1 20.00% 51 Homeland Security & EMA 0 0.00% 0 0.00% 2 100.00% 52 Lottery & Charitable Games 0 0.00% 0 0.00% 4 100.00% 4 Metropolitan Police Department 1 0.97% 17 16.50% 85 82.52% 103 Ofc of Exparitance 0 0.00% 1 100.00% 8<	Dept of General Services		0.00%		27.78%			18
Dept of Small & Local Bus Dev 0 0.00% 2 66.67% 1 33.33% 3 Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 4 Disability Services 0 0.00% 0 0.00% 5 62.50% 8 Fire & Emergency Medical Svs 0 0.00% 0 0.00% 51 100.00% 51 Health Benefit Exchange Author 0 0.00% 4 80.00% 1 20.00% 5 Homeland Security & EMA 0 0.00% 0 0.00% 2 100.00% 2 Lottery & Charitable Games 0 0.00% 0 0.00% 4 100.00% 2 Metropolitan Police Department 1 0.97% 17 16.50% 85 82.52% 103 Ofc Chief Financial Officer 4 17.39% 1 4.35% 18 78.26% 23 Ofc of the Attorney General 18 60.00% 1 100.00%	•							9
Dept. of For-Hire Vehicles 0 0.00% 2 50.00% 2 50.00% 4 Disability Services 0 0.00% 3 37.50% 5 62.50% 8 Fire & Emergency Medical Svs 0 0.00% 0 0.00% 51 100.00% 51 Health Benefit Exchange Author 0 0.00% 4 80.00% 1 20.00% 5 Homeland Security & EMA 0 0.00% 0 0.00% 2 100.00% 2 Lottery & Charitable Games 0 0.00% 0 0.00% 4 100.00% 4 Metropolitan Police Department 1 0.97% 17 16.50% 85 82.52% 103 Ofc of Campaign Finance 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Attorney General 18 60.00% 1 100.00% 0 0.00% 1 36.67% 30 Ofc of the City Administrator 0 0.00%	•							63
Disability Services 0 0.00% 3 37.50% 5 62.50% 88	•							3
Fire & Emergency Medical Svs Health Benefit Exchange Author 0 0.00% 4 80.00% 1 20.00% 5 Homeland Security & EMA 0 0.00% 0 0.00% 2 100.00% 2 Lottery & Charitable Games 0 0.00% 0 0.00% 4 100.00% 4 Metropolitan Police Department 1 0.97% 17 16.50% 85 82.52% 103 Ofc Chief Financial Officer 4 17.39% 1 4.35% 18 78.26% 23 Ofc of Campaign Finance 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Attorney General 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 1 100.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 3 100.00% 3 Ofc of the Senior Advisor 0 0.00% 0 0.00% 1 33.33% 1 33.33% 3 Ofc. of State Superintendent 0 0.00% 0 0.00% 3 100.00% 3 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 1 100.00% 2 Office of Risk Management 0 0.00% 2 100.00% 1 100.00% 2 Office of the Chief Medical Ex Office of the Chief Medical Ex Office of Unified Communicatio 0 0.00% 1 10.00% 1 50.00% 2 Office of Unified Communicatio 0 0.00% 1 10.00% 1 10.00% 9 Office of Unified Communicatio 0 0.00% 1 10.00% 1 10.00% 9 Office of Office of Unified Communicatio 0 0.00% 1 10.00% 1 10.00% 9 Office of Unified Communicatio 0 0.00% 1 10.00% 1 10.00% 9 Office of Unified Communicatio 0 0.00% 1 1	•							4
Health Benefit Exchange Author 0 0.00% 4 80.00% 1 20.00% 5	-							
Homeland Security & EMA	o ,							51
Lottery & Charitable Games 0 0.00% 0 0.00% 4 100.00% 4 Metropolitan Police Department 1 0.97% 17 16.50% 85 82.52% 103 Ofc Chief Financial Officer 4 17.39% 1 4.35% 18 78.26% 23 Ofc of Campaign Finance 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.0								5
Metropolitan Police Department 1 0.97% 17 16.50% 85 82.52% 103 Ofc Chief Financial Officer 4 17.39% 1 4.35% 18 78.26% 23 Ofc of Campaign Finance 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Attorney General 18 60.00% 1 100.00% 0 0.00% 1 Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc of State Superintendent 0 0.00% 0 0.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00% 3 100.00%	·							2
Ofc Chief Financial Officer 4 17.39% 1 4.35% 18 78.26% 23 Ofc of Campaign Finance 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Attorney General 18 60.00% 1 3.33% 11 36.67% 30 Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 3 Ofc of the Senior Advisor 0 0.00% 0 0.00% 1 100.00% 3 Ofc of State Superintendent 0 0.00% 0 0.00% 3 100.00% 3 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 0 <td>,</td> <td></td> <td></td> <td>_</td> <td></td> <td></td> <td></td> <td>4</td>	,			_				4
Ofc of Campaign Finance 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the Attorney General 18 60.00% 1 3.33% 11 36.67% 30 Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 1 Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc of Aging 1 33.33% 1 33.33% 1 33.33% 3 <td< td=""><td>·</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	·							
Ofc of the Attorney General 18 60.00% 1 3.33% 11 36.67% 30 Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 3 Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc on Aging 1 33.33% 1 33.33% 1 33.33% 3 3 Ofc. of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 0 0.00% 1 100.00% 2 Office of Risk Management 0 0.00% 2 50.00% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>23</td></t<>								23
Ofc of the Auditor 0 0.00% 1 100.00% 0 0.00% 1 Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 1 Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc on Aging 1 33.33% 1 33.33% 1 33.33% 1 33.33% 3 Office of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 0 0.00% 1 100.00% 1 100.00% 2 Office of Risk Management 0								1
Ofc of the City Administrator 0 0.00% 0 0.00% 3 100.00% 3 Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 1 Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc on Aging 1 33.33% 1 33.33% 1 33.33% 3 Ofc. of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 1 100.00% 2 100.00% 2 100.00% 2 100.00% 1 100.00% <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>30</td>	•							30
Ofc of the Inspector General 0 0.00% 0 0.00% 1 100.00% 3 Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc on Aging 1 33.33% 1 33.33% 1 33.33% 3 Ofc. of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 1 100.00% 2 Office of Risk Management 0 0.00% 2 100.00% 0 0.00% 2 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office of Unified Communicatio 0 0.00% 2 100.00% 0								1
Ofc of the Senior Advisor 0 0.00% 0 0.00% 3 100.00% 3 Ofc on Aging 1 33.33% 1 33.33% 1 33.33% 3 Ofc. of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 0 0.00% 2 Office of Risk Management 0 0.00% 2 50.00% 2 50.00% 4 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0	•							3
Ofc on Aging 1 33.33% 1 33.33% 3 Ofc. of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 0 0.00% 2 Office of Risk Management 0 0.00% 2 50.00% 2 50.00% 4 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office of Administrative Hearin 0 0.00% 1 33.33% 2 66.67% 3	·							1
Ofc. of State Superintendent 0 0.00% 0 0.00% 35 100.00% 35 Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 0 0.00% 2 Office of Risk Management 0 0.00% 2 50.00% 2 50.00% 4 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office of the Mayor 0 0.00% 0 0.00% 1 50.00% 1 50.00% 2 Office of Unified Communicatio 0 0.00% 0 0.00% 9 100.00% 9 Office of Administrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1<								3
Office of Disability Rights 0 0.00% 0 0.00% 1 100.00% 1 Office of Human Rights 0 0.00% 2 100.00% 0 0.00% 2 Office of Risk Management 0 0.00% 2 50.00% 2 50.00% 4 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office Of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 0 0.00% 2 100.00% 2 Public Service Commission 0 0.00% 0 0.00% 2	5 5							25
Office of Human Rights 0 0.00% 2 100.00% 0 0.00% 2 Office of Risk Management 0 0.00% 2 50.00% 2 50.00% 4 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office Of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1 35</td>	•							1 35
Office of Risk Management 0 0.00% 2 50.00% 2 50.00% 4 Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office Of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53	, 0							2
Office of the Chief Medical Ex 0 0.00% 1 50.00% 1 50.00% 2 Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office Of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office of Administrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53	S							
Office of the Chief Technology 0 0.00% 1 50.00% 1 50.00% 2 Office Of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53	S							2
Office Of the Mayor 0 0.00% 0 0.00% 9 100.00% 9 Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53								2
Office of Unified Communicatio 0 0.00% 2 100.00% 0 0.00% 2 Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53								0
Office ofAdministrative Hearin 0 0.00% 1 33.33% 2 66.67% 3 OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53	•							2
OSSE DOT Department 0 0.00% 1 1.64% 60 98.36% 61 Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53								2
Public Service Commission 0 0.00% 0 0.00% 2 100.00% 2 Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53								61
Transportation, District Dept 1 1.89% 3 5.66% 49 92.45% 53								201
								E 2
	University of the D.C.	218	92.37%	3	1.27%	15		236

Workforce Development Program Information and Results--2017

Capital City Fellows									
	Target populations	Recent Master's Degree graduate	s						
	Program length	18 months							
Description of program	Educational or other eligibility requirements	Master's Degree							
	Other descriptive information	Fellows rotate to three different a Government	gencies or are hired in DC						
	Total funding and funding amount by revenue type (federal, local, or special	cial							
	purpose) Funding amounts by federal grant name	N/A							
Funding sources and program costs	Funding vehicle type for providers (e.g. grants or Human Care Agreements)	N/A							
	Portion of total funding used for wage subsidies, if applicable	N/A							
	Average cost per participant	\$46,772.13							
List the services provided and the deliverer of each	h service (i.e. whether the agency or providers deliver the service)	N/A							
	List of names of courses of training								
List of sectors and occupation	ons of occupational training, where applicable								
	Total number of participants								
Breakdown (%) of total participants	by race								
	by gender		7.69% LGBTQ						
	Rate of placement in unsubsidized employment	N/A	N/A						
	Rate of retention in employment	(goal 100%)	(result 100%)						
Performance metrics: Goals and outcomes	Median or average earnings	(goal \$72,000-\$80,000)	(result \$72,000)						
	Credential attainment rate	N/A	N/A						
	Completion rate	N/A	N/A						
List any performance metrics the program uses (Col. C), the numerical target/goal that the program set in FY17 (Col. D), and the results of the program in FY17 (Col. E)		N/A	N/A						
Provide any additional information to provide	e context for performance outcomes (optional)	Out of 19 Fellows in the program positions; 1 resigned to take an or							

	PROVIDER INFORMATION		Provider 1	Provider 2	Provider 3 (add more columns as necessary to include all providers)
	Name List of names of courses of training, where applicable Total participants Participants per course of training List the services offered for each course of training List of sectors and occupations of occupational training, if applicable		N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
	Funding information	Total funding (from District agencies)	N/A	N/A	N/A
		Funding (from District agencies) for each course of training, if applicable		N/A	N/A
	Initial educational functioning level of program participants, if available			N/A	N/A
	Performance Outcomes	Rate of placement in employment	N/A	N/A	N/A
		Rate of retention in employment		N/A	N/A
		Median or average earnings	N/A	N/A	N/A
		Credential attainment rate	N/A	N/A	N/A
		Completion rate	N/A	N/A	N/A
List any additional performance metrics the program uses (Col. B), the numerical target/goal that the program set in FY17 (Col. C), and the results of the program in FY17 (Cols. D-G+)		(# or % for numerical goals)			N/A
	Additional information to provide	context for performance outcomes (optional)	N/A	N/A	N/A

Workforce Development Program Information and Results--2017

LEAP							
	Target populations	TANF Receipents, unemployed, a	and under employed population				
Description of program	Program length						
	Educational or other eligibility requirements	Must be a DC Resident					
	Other descriptive information	The L.E.A.P. Academy is a work-training program					
	Total funding and funding amount by	\$1,875,937.22					
Funding sources and program costs	revenue type (federal, local, or special						
	purpose)						
	Funding amounts by federal grant name	N/A					
	Funding vehicle type for providers (e.g.	N/A					
	grants or Human Care Agreements)						
	Portion of total funding used for wage	N/A					
	subsidies, if applicable						
	Average cost per participant	\$39,913.56					
List the services provided and the deliverer of each	h service (i.e. whether the agency or providers deliver the service)						
	List of names of courses of training						
List of sectors and assumation	ons of occupational training, where applicable						
List of sectors and occupant	Total number of participants						
		100% African American					
Breakdown (%) of total participants		65.96% Women: 34.04% Men					
	Rate of placement in unsubsidized employment		N/A				
	Rate of retention in employment	100%	97.87%				
Performance metrics: Goals and outcome	Median or average earnings	N/A	N/A				
	Credential attainment rate	N/A	N/A				
	Completion rate	N/A	N/A				
List any performance metrics the program uses (Col. B), the numerical target/goal that the program set in FY17 (Col. C), and the results of the program in FY17 (Col. D)	(text)	N/A	N/A				
Provide any additional information to provide	e context for performance outcomes (optional)	N/A					

	PROVIDER INFORMATION		Provider 1	Provider 2	Provider 3 (add more columns as necessary to include all providers)
	Name List of names of courses of training, where applicable Total participants Participants per course of training List the services offered for each course of training List of sectors and occupations of occupational training, if applicable		N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
			N/A	N/A	N/A
	Funding information	Total funding (from District agencies)			N/A
		Funding (from District agencies) for each course of training, if applicable		N/A	N/A
	Initial educational functioning level of program participants, if available		N/A	N/A	N/A
	Performance Outcomes	Rate of placement in employment	N/A	N/A	N/A
		Rate of retention in employment	N/A	N/A	N/A
		Median or average earnings	N/A	N/A	N/A
		Credential attainment rate	N/A	N/A	N/A
		Completion rate	N/A	N/A	N/A
List any additional performance metrics the program uses (Col. B), the numerical target/goal that the program set in FY17 (Col. C), and the results of the program in FY17 (Cols. D-G+)	(textmetrics)	(# or % for numerical goals)	N/A	N/A	N/A
	Additional information to provide context for performance outcomes (optional)		N/A	N/A	N/A