

# FY 2015 Performance Accountability Report Office of the Deputy Mayor for Public Safety and Justice

# INTRODUCTION

The Performance Accountability Report (PAR) measures each agency's performance for the fiscal year against the agency's performance plan and includes major accomplishments, updates on initiatives' progress and key performance indicators (KPIs).

The mission of the Office of the Deputy Mayor for Public Safety and Justice (DMPSJ) is to provide direction, guidance, support and coordination to the District's public safety agencies to develop and lead interagency public safety initiatives to improve the quality of life in the District's neighborhoods.

## **SUMMARY OF SERVICES**

The Office of the Deputy Mayor for Public Safety and Justice was created in January 2011 to provide guidance, support, and coordination of public safety and justice agencies of the District. During FY 2013 and 2014, the role of the agency has been expanded to include oversight of service programs that previously had operated as independent agencies. This structure enhances the oversight function and improves service delivery.

# **Public Safety and Justice Agencies include:**

- Office of the Deputy Mayor for Public Safety and Justice (DMPSJ (incl. OVS, JGA)
- Department of Corrections (DOC)
- Fire and Emergency Medical Services (FEMS)
- Homeland Security Emergency Management Agency (HSEMA)
- Metropolitan Police Department (MPD)
- Office of the Chief Medical Examiner (OCME)
- Office of Unified Communications (OUC)
- Office on Returning Citizens Affairs (ORCA)
- Department of Forensics Science (DFS)

# **Independent Public Safety and Justice Agencies**

- Criminal Justice Coordinating Council (CJCC)
- DC National Guard (DCNG)
- DC Sentencing and Criminal Code Revision Commission (DCSC)
- Office of Police Complaints (DCPC)
- Judicial Nominations Commission (JNC)
- Commission on Judicial Disabilities and Tenure (CJDT)
- Office of Administrative Hearings (OAH)
- Corrections Information Council (CIC)



# **OVERVIEW – AGENCY PERFORMANCE**

The following section provides a summary of DMPSJ performance in FY 2015 by listing DMPSJ's top three accomplishments, and a summary of its progress achieving its initiatives and progress on key performance indicators.

#### TOP THREE ACCOMPLISHMENTS

The top three accomplishments of DMPSJ in FY 2015 are as follows:

#### OVS

- OVS re-launched the ASK and UASK apps that can be used to help in the prevention of sexual assault
  and provide residents with access to resources in case they are victims of sexual assault. The new app
  featured improved resources and was translated into eight additional languages.
- OVS launched a crisis continuum project which included the award of a grant for a specific subset of this project, that will enable us to provide wraparound and holistic, vertical advocacy services to a wider range of crime victims.
- The Emergency and Victim Services Interpreter Bank was successfully launched, which allows OVS to provide on-site interpreters who are specially trained in interpreting for trauma victims in crisis to the DC victim service providing community.

### <u>JGA</u>

- Launched Show Up, Stand Out (SUSO Truancy Reduction) Campaign for Middle School students to support the District's effort to reduce truancy in DC Public and DC Charter Schools. The Middle School Youth Engagement Program utilizes school-based clubs, mentorship and peer-to-peer support to reduce unexcused absences and get more students to show up to school everyday. Nationally recognized as a good practice to keep students and families engaged in public school system.
- Expanded Department of Human Services' (DHS) PASS diversion intervention to include youth slots for diversion by Court Social Services (CSS) and Office of Attorney General (OAG). This program supports the District's continuum of services available to status offenders, including truants, and low-level delinquency offenders. Increased the District's capacity to enable Diversion Coordinators at DHS to provide viable alternatives to prosecution of young children and their families.
- Supported Department of Behavioral Health's(DBH) effort to expand reentry services for the Co-Occurring Disorder (COD) population who are returning to the District's neighborhoods after release from Department of Corrections (DOC). Increased the District's capacity to enable Forensic Specialists (2) to assess the needs of returning citizens with substance abuse and mental health issues pre-release, and offer supportive post-release services in community based settings.

# SUMMARY OF PROGRESS TOWARD COMPLETING FY 2015 INITIATIVES AND PROGRESS ON KEY PERFORMANCE INDICATORS

Table 1 (see below) shows the overall progress the DMPSJ made on completing its initiatives, and how overall progress is being made on achieving the agency's objectives, as measured by their key performance indicators.



## **TOTAL RATED MEASURES AND INITIATIVES (TABLE 1)**

Once OCA receives your final PAR we will create the necessary charts based on the information you submit.

# PERFORMANCE INITIATIVES – ASSESSMENT DETAILS

## **Office of Victim Services**

OBJECTIVE 1: Create and sustain a coordinated community response to all victims of violent crime that is sensitive, respectful, age appropriate and culturally competent (Age-Friendly DC: Domain 5).

## INITIATIVE 1.1: Building and sustaining the continuum of care for crime victims.

OVS is responsible for building and sustaining direct victim services in the District in the areas of sexual assault, domestic violence, child abuse, homicide and human trafficking, through a combination of special purpose revenue funds, local funds, federal formula funds and federal discretionary funds. OVS will expand the education of core service providers in the District during FY2015 by providing advanced training for victim service providers in culturally competent victim services. **Completion Date: September 30, 2016** 

**Performance Assessment Key: Partially Achieved.** OVS is responsible for building and sustaining direct victim services in the District in the areas of sexual assault, domestic violence, child abuse, homicide and human trafficking, through a combination of special purpose revenue funds, local funds, federal formula funds and federal discretionary funds. OVS did expand the education of core service providers in the District during FY2015 by providing advanced training for victim service providers in culturally competent victim services. The agency offered 4 of the 4 trainings and made 71% of the projected attendees.

### **INITIATIVE 1.2: DC Sexual Assault Nurse Examiner Program.**

Cases in the District that present for the medical forensic exam are increasing. All reporting and non-reporting victims who present for a medical forensic exam are entitled to paid, professional advocacy services, free prophylactic medication, and a free toxicology screen to determine the incapacitating substances, if any, that were present in the victim's blood or urine. This data will be used to observe trends in locations/drug usage that will aid outreach efforts and assist in police investigations. During FY2015, OVS will expand the scope of the sexual assault continuum of services by staffing and coordinating a new Task Force mandated by legislation, provide support for District agencies seeking to improve their capacity to serve sexual assault victims, and staff the Sexual Assault Response Team. **Completion Date: September 30, 2016** 



Performance Assessment Key: Fully Achieved. Cases in the District that present for the medical forensic exam are increasing. All reporting and non-reporting victims who present for a medical forensic exam are entitled to paid, professional advocacy services, free prophylactic medication, and a free toxicology screen to determine the incapacitating substances, if any, that were present in the victim's blood or urine. This data will be used to observe trends in locations/drug usage that will aid outreach efforts and assist in police investigations. During FY2015, OVS staffed and coordinated a new Task Force mandated by the Sexual Assault Victims' Rights Amendment Act of 2013, provided support for District agencies seeking to improve their capacity to serve sexual assault victims, and staffed the Sexual Assault Response Team. In FY15, OVS attended 12 SART meetings and 12 SAVRAA task Force meetings. This exceeded the number of meetings originally projected at the start of FY15.

## INITIATIVE 1.3: Polyvictimization Response Team (PRT).

The Polyvictimization Response Team (Project CHANGE) is coordinated by the Office of Victim Services and is a project intended to create a seamless network of services for crime victims who have been victimized in multiple ways over the course of their lifetime. OVS facilitates a network of community-based service providers to ensure that this vulnerable population is provided with access to comprehensive care, i.e. medical, mental health, case management, and advocacy through a variety of access points and a variety of victim service providers. During FY2015, the Polyvictimization Response Team will screen District crime victims for polyvictimization, provided intense and coordinated care to those crime victims who qualify, and provide forensic medical exams to victims of intimate partner violence. **Completion Date: September 30, 2016** 

Performance Assessment Key: Partially achieved. The Polyvictimization Response Team is coordinated by the Office of Victim Services and is a project intended to create a seamless network of services for crime victims who have been victimized in multiple ways over the course of their lifetime. OVS facilitates a network of community-based service providers to ensure that this vulnerable population is provided with access to comprehensive care, i.e. medical, mental health, case management, and advocacy through a variety of access points and a variety of victim service providers. During FY2015, the Polyvictimization Response Team screened District crime victims for polyvictimization, provided intense and coordinated care to those crime victims who qualify, and provide forensic medical exams to victims of intimate partner violence. This performance was measured by the Percentage of clients who were assessed as polyvictims through the polyvictimization assessment process. The agency had originally forecast 30% and had 27.06% get screened for an overall year end rating of 92.5%.

OBJECTIVE 2: Maintain respectful, articulate, and productive relationships with all partnering agencies and organizations to improve services to crime victims.



# INITIATIVE 2.1: Expand access to victim services for the campus populations by developing partnerships and providing technical assistance to the eight colleges and universities within the District.

Due to the large number of college students living in the District during the academic year (approximately 42,000), it is essential that the Office of Victim Services adapt services and develop services that are easily accessed by college-aged victims. It is the goal of the Office of Victim Services to ensure that the eight campuses in DC and the campuses surrounding DC know of and are able to access District trauma services. During FY2015, OVS will develop toolkits to assist campuses in implementing new recommendations for victim services and will host a campus conference for all DC-based campuses.

Completion Date: September 30, 2016

Performance Assessment Key: Partially Achieved Due to the large number of college students living in the District during the academic year (approximately 42,000), it is essential that the Office of Victim Services adapt services and develop services that are easily accessed by college-aged victims. It is the goal of the Office of Victim Services to ensure that the eight campuses in DC and the campuses surrounding DC know of and are able to access District trauma services. During FY2015, OVS will develop toolkits to assist campuses in implementing new recommendations for victim services and will host a campus conference for all DC-based campuses. There were no tool-kits developed for campuses in 2015 due to the loss of staff and difficulty achieving approval to hire new staff. However, the agency did host a campus conference and sponsored the re-launch of an app that could be used to provide support for victims of sexual assault.

Completion Date: September 30, 2016

# INITIATIVE 2.2: Expand access to victim services for victims of Limited English Proficiency by coordinating services and resources designed to assist LEP populations in accessing and receiving services (Age-Friendly DC: Domain 5).

Due to the large number of foreign-born residents of DC, it is essential to adequate service delivery that there is an established and functioning continuum of services that is culturally and linguistically competent. Furthermore, it is essential that core services in the District have materials that have been translated into multiple languages. In FY2015, OVS will ensure that each community-based agency has a language access plan in place, has access to translated materials for each community-based agency, and implement an emergency and victim services interpreter bank. Completion Date: September 30, 2016

**Performance Assessment Key:** Completely Achieved Due to the large number of foreign-born residents of DC, it is essential to adequate service delivery that there is an established and functioning continuum of services that is culturally and linguistically competent. Furthermore, it is essential that core services in the District have materials that have been translated into multiple languages. In FY2015, OVS will ensure that each community-based agency has a language access plan in place, has access to translated materials for each community-based agency, and implement an emergency and victim services interpreter bank. In FY15. 21 agencies reported that they developed a language access plan (which is 210% above goal), an



emergency and victim services interpreter bank was established and the agency had 1060% more people access the service than initially projected. Additionally, 17 agencies reported receiving translated materials. This was 170% over the goal of 10.

INITIATIVE 2.3: Coordinate and professionalize the network of victim service providers in the District through development and coordination of the Victim Assistance Network. It is part of the OVS' mission that victims of violent crime in the District have access to a network of exceptional services staffed by skilled service providers. Towards that goal, the OVS facilitates the Victim Assistance Network, which is a network of all funded agencies and organizations, as well as allied organizations who are not funded. The Victim Assistance Network seeks to raise the standard of victim care and hold organizations accountable to that standard. During FY2015, OVS will assist the VAN in implementing its goals and objectives by staffing full VAN meetings and committee meetings.

Completion Date: September 30, 2016

# Performance Assessment Key:

Completely Achieved It is part of the OVS' mission that victims of violent crime in the District have access to a network of exceptional services staffed by skilled service providers. Towards that goal, the OVS facilitates the Victim Assistance Network, which is a network of all funded agencies and organizations, as well as allied organizations who are not funded. The Victim Assistance Network seeks to raise the standard of victim care and hold organizations accountable to that standard. During FY2015, OVS will assist the VAN in implementing its goals and objectives by staffing full VAN meetings and committee meetings. OVS attended and staffed all VAN meetings and participated in committee meetings year round.

Completion Date: September 30, 2016

## **KEY PERFORMANCE INDICATORS- Office of Victim Services**

<mark>KP</mark> I	Measure	FY 2014 YE Actual	FY 2015 YE Target	FY 2015 YE Revised Target	FY 2015 YE Actual (KPI Tracker)	FY 2015 YE Rating (KPI Tracker)	Budget Program (KPI Tracker)
	Initiative 1.1: Number of advanced academies held	N/A	4		4	100%	OFFICE OF VICTIM SERVICES
	Initiative 1.1: Number of victim service providers trained	N/A	100		71	71%	OFFICE OF VICTIM SERVICES



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Initiative 1.2: Percentage of DC SANE patients who received on-call advocacy at the medical forensic exam	99%	98%		99.3%Werent' there only 3-4 who did not? Out of 450?	99.30%	OFFICE OF VICTIM SERVICES
Initiative 1.2: Number of SAVRAA Task Force Meetings staffed	N/A	4		12	300%	OFFICE OF VICTIM SERVICES
Initiative 1.2: Number of SART meetings staffed	10	10		12	120%	OFFICE OF VICTIM SERVICES
Initiative 1.2: Number of DC agencies provided funding to enhance sexual assault services	3	3		4	125%	OFFICE OF VICTIM SERVICES
Initiative 1.3: Percentage of clients who were assessed as polyvictims through the polyvictimization assessment process	30%	30%		27.6%	92.5%	OFFICE OF VICTIM SERVICES
Initiative 1.3: Percentage of clients who were assessed as polyvictims and entered the PRT	50%	60%		23.11%	33.01%	OFFICE OF VICTIM SERVICES



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-	Initiative 2.1: Number of toolkits developed for DC-based campuses	N/A	4		0	0%	OFFICE OF VICTIM SERVICES
	Initiative 2.2: Number of language access plans developed by community- based victim service providers	N/A	10		21	210%	OFFICE OF VICTIM SERVICES
	Initiative 2.2: Number community- based victim service providers with translated materials	N/A	10		17	170%	OFFICE OF VICTIM SERVICES
	Initiative 2.2: Number of calls for service to the Emergency and Victim Services Interpreter Bank	N/A	50		530	1060%	OFFICE OF VICTIM SERVICES
	Initiative 2.3: Number of meetings of the Victim Assistance Network staffed	10	12		9	75%	OFFICE OF VICTIM SERVICES

# AGENCY WORKLOAD MEASURES - Office of Victim Services

Measure	FY 2013 Actual	FY 2014 Actual
Number of District agencies who are funded in whole or part by OVS	4	5



Number of community-based organizations or individuals that are funded in whole or in part by OVS	25	32
Number of grants funded by federal funding sources	39	18
Number of grants funded by local funding sources	29	53
Number of new initiatives or collaborations developed or established	3	5
Number of medical forensic evaluations performed	376	413

### **Justice Grants Administration**

**OBJECTIVE 1: Improve performance management and program development** 

# INITIATIVE 1.1: Establish baseline indicators for JGA grantees consistent with Office of Justice Program's baseline indicators for up to 10 Federal Formula grants.

In FY 15, sub-grantees of JGA will be required to measure performance using a standard set of outputs and outcomes developed for each grant program based on the State Plan and/or proposals responses submitted to OJP. It is the goal of the Justice Grants Administration to use those OJP established baseline indicators to evaluate the performance of the individual sub-grantees and conduct a process evaluation. **Completion Date: September 30, 2015** 

Performance Assessment Key: Partially Achieved In FY 15, sub-grantees of JGA were required to measure performance using a standard set of outputs and outcomes developed for each grant program based on the State Plan and/or proposals responses submitted to OJP. JGAs goal was to have 10 sub-grantees measure performance. 4 or 40% met this goal.

# INITIATIVE 1.2: Provide training and technical assistance to sub grantees to ensure best practices in program development of criminal and juvenile justice priorities.

In FY 15, JGA will continue to provide training and technical assistance to sub-grantees, ensuring a consistent framework for program development that is data-driven and best practices informed. A minimum of two forums will be scheduled to provide technical assistance and to develop strategic plans. **Completion Date: September 30, 2015** 

Performance Assessment Key: Completely Achieved In FY 15 JGA continued to provide training and technical assistance to sub-grantees, ensuring a consistent framework for program development that is data-driven and best practices informed. A goal of three forums was to be scheduled to provide technical assistance and to develop strategic plans. JGA organized 4 of them.

**OBJECTIVE 2: Improve administration of federal grants.** 

**INITIATIVE 2.1:** Develop strategic plans as required by federal grant sources.



As part of federal grant management, JGA is tasked with establishing and staffing advisory boards that are intended to provide guidance to community stakeholders on a variety of different subject matters. In addition, JGA is required to develop three-year strategic plans, in accordance with the advisory boards. Three-year strategic plans are developed through a citywide inter/intra agency collaboration to address the needs of the local population. In FY 15, JGA will submit updates to the Three Year Plans and Annual Reports as required by federal funding sources. **Completion Date: September 30, 2015** 

Performance Assessment Key: Completely Achieved As part of federal grant management, JGA was tasked with establishing and staffing advisory boards that are intended to provide guidance to community stakeholders on a variety of different subject matters. In addition, JGA is required to develop three-year strategic plans, in accordance with the advisory boards. Three-year strategic plans are developed through a city-wide inter/intra agency collaboration to address the needs of the local population. In FY 15, JGA submitted updates to the Three Year Plans and Annual Reports as required by federal funding sources.

INITIATIVE 2.2: Ensure 100% compliance of core requirements for OJP. As part of federal grant management, JGA is tasked with ensuring compliance with enabling legislation for Office of Justice Program funding sources.

Currently, DC is in full compliance of the 4 core requirements. JGA will continue to ensure that there is citywide compliance by engaging in site visits with stakeholders and subgrantees. **Completion Date: September 30, 2015** 

Performance Assessment Key: Partially Achieved Currently, DC is in full compliance of the 4 core requirements. JGA continued to ensure that there is citywide compliance by engaging in site visits with 75% of their stakeholders and sub-grantees. Completion Date: September 30, 2015

OBJECTIVE 3: Provide leadership and financial support to allied District agencies to improve the administration of justice within the District of Columbia.

INITIATIVE 3.1: Coordinate stakeholders in an effort to improve process with District's compliance of Sex offender and Registration Notification Act (SORNA), and Prison Rape Elimination Act (PREA).

JGA seeks to support and provide grant assistance to law enforcement and correctional agencies to coordinate supervision of offenders. JGA will use Byrne reallocation funds to prepare for major changes in program development initiated by the SORNA and PREA Acts. **Completion Date: September 30, 2015** 

**Performance Assessment Key:** Completely Achieved. The Byrne Justice Assistance Grants (JAG) support all components of the criminal justice system, from multijurisdictional drug and gang



task forces to crime prevention and domestic violence programs, courts, corrections, treatment and justice information sharing initiatives. Penalty set-asides, from Byrne grant funding support the District's compliance of the Sex Offender Registry Notification Act (SORNA-10% penalty) and the Prison Rape Elimination Act (5% penalty).

Adam Walsh Child Protection and Safety Act of 2006 (Public Law 109-248) established a comprehensive, national sex offender registration system called the Sex Offender Registration and Notification Act (SORNA). Sex offenders are required to register so the law enforcement and criminal justice systems are able to monitor and track sex offenders following their release into the community. Currently, the means of public notification includes sex offender websites in all states and territories, including the District of Columbia. A list of Class A and Class B sex offenders are available on Metropolitan Police Department's (MPD) website. In addition, sex offender registry kiosks are available in 12 MPD District Offices. The District's SORNA funding is a continuing, yearly obligation to MPD and other law enforcement partners until a full substantial implementation review and SORNA report is conducted and approved by the U.S. Office of Sex Offender Sentencing, Monitoring, Apprehending, Registering, and Tracking (SMART Office). MPD will continue to work on enhancements to the email notification service and the Sex Offender Registry kiosk application.

Prison Rape Elimination Act (PREA) was passed in 2003 (Public Law 108-79) to provide analysis of sexual assaults in confinement settings; to eliminate sexual abuse in Federal, State, and local institutions; and to protect individuals from prison rape. Based on a PREA audit, D.C. Jail was officially certified in December 2014 through the U.S. Department of Justice (USDOJ) as compliant with standards of the Federal Prison Rape Elimination Act (PREA). The District is committed to conducting PREA audits in contracted adult and juvenile facilities to include halfway houses on an annual basis. Pursuant to the PREA statute, each Executive/Mayor has three options: 1) submit a certification that the State is in full compliance with the National PREA standards; 2) submit an assurance that not less than 5% of its DOJ funding for prison purposes shall be used only for the purpose of enabling the State to adopt and achieve full compliance with the PREA standards; or 3) accept a 5% reduction in DOJ grants that it receives for prison purposes.

# **OBJECTIVE 4: Reduce truancy in the District of Columbia Public Schools.**

# INITIATIVE 4.1: Establish collaborations among community-based organizations and targeted schools.

To accomplish the goal of reducing truancy rates among young people throughout the District, JGA will establish collaborations among community-based organizations and targeted schools. **Completion Date: September 30, 2015** 

**Performance Assessment Key:** Completely Achieved To accomplish the goal of reducing truancy rates among young people throughout the District, JGA exceeded the initial goal of creating 10 collaborations with community-based organizations and targeted schools by achieving 11.



# INITIATIVE 4.2: Establish baseline truancy rates for selected schools using data collected from DCPS and community-based organizations.

Prior to assessing whether the collaborations between schools and private, community-based organizations are effective, JGA will work with DCPS to establish a baseline truancy rate for each school measured. In future years, JGA will be able to evaluate whether the truancy rates have fallen as a result of the collaboration. **Completion Date: September 30, 2015** 

**Performance Assessment Key:** Completely Achieved In 2015, JGA worked with DCPS to establish a baseline truancy rate for each of the 58 schools measured in current SUSO program. In future years, JGA will be able to evaluate whether the truancy rates have fallen as a result of the collaboration.

### **KEY PERFORMANCE INDICATORS- Justice Grants Administration**

<mark>KP</mark> I	Measure	FY 2014 YE Actual	FY 2015 YE Target	FY 2015 YE Revised Target	FY 2015 YE Actual (KPI Tracker)	FY 2015 YE Rating (KPI Tracker)	Budget Program (KPI Tracker)
	Initiative 1.1: Number of baseline indicators established for sub- grantees that are consistent with OJP requirements	10	12	10	4	40%	JUSTICE GRANTS ADMINISTRATION
	Initiative 1.1: Percentage of sub grantees participating in data collection	100%	100%		100%	100%	JUSTICE GRANTS ADMINISTRATION
	Initiative 1.1:	100%	100%		62.5%	78.3%	JUSTICE GRANTS ADMINISTRATION



Percentage of data submitted by sub-grantees that meets the OJP requirements					
Initiative 1.1: Percentage of sub-grantees participating in process evaluation	60%	70%			JUSTICE GRANTS ADMINISTRATION
Initiative 1.2: Number of partnerships between sub- grantees, facilitated by JGA	8	8	9	112.5%	JUSTICE GRANTS ADMINISTRATION
Initiative 1.2: Number of technical assistance sessions provided to sub grantees.	2	3	4	133.3%	JUSTICE GRANTS ADMINISTRATION
Initiative 1.2: Number of meetings conducted with sub grantees	3	4	4	100%	JUSTICE GRANTS ADMINISTRATION
Initiative 2.1: Number of Advisory	12	14	19	158%	JUSTICE GRANTS ADMINISTRATION



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Board meetings held each year.					
Initiative 2.1: Number of three-year strategic plans completed and approved by OJP	2	3	3	100%	JUSTICE GRANTS ADMINISTRATION
Initiative 2.1: Number of Annual Reports published and distributed to stakeholders.	1	1	1	100%	JUSTICE GRANTS ADMINISTRATION
Initiative 2.2: Percentage of OJP requirements that have achieved full compliance	100%	100%	100%	100%	JUSTICE GRANTS ADMINISTRATION
Initiative 2.2: Number of site visits completed and sub- grantees monitored for compliance.	75%	80%	75%	93.75%	JUSTICE GRANTS ADMINISTRATION
Initiative 3.1: Number of meetings held with stakeholders to improve SORNA and PREA	2	4			JUSTICE GRANTS ADMINISTRATION



initiatives.						
Initiative 3.1: Number of meetings held with stakeholders to improve SORNA and PREA initiatives.	2	4				JUSTICE GRANTS ADMINISTRATION
Initiative 4.1: Number of collaborations established between community- based organizations and identified DC schools	8	10		11	100%	JUSTICE GRANTS ADMINISTRATION
Initiative 4.2: Number of schools in which baseline truancy data was determined	42	47	58	58	100%	JUSTICE GRANTS ADMINISTRATION

# **AGENCY WORKLOAD MEASURES**

Measure	FY 2013 Actual	FY 2014 Actual
Number of District agencies who are funded in whole or part by JGA	8	8



Number of community-based organizations funded in whole or in part by JGA	22	32
Number of grants funded by federal funding sources	29	24
Number of grants funded by local funding sources	6	16
Number of new initiatives or collaborations developed or established	2	3

# WORKLOAD MEASURES – APPENDIX

# WORKLOAD MEASURES



Measure	FY 2013 YE	FY 2014 YE	FY 2015 YE	Budget
Name	Actual	Actual	Actual	Program
Number of external community meetings	8	7		OFFICE OF THE DIRECTOR