

**GOVERNMENT OF THE DISTRICT OF COLUMBIA
EXECUTIVE OFFICE OF THE MAYOR
OFFICE OF VICTIMS SERVICES AND JUSTICE GRANTS**



**Office of Victim Services and Justice Grants
FY2016 Performance Plan**

MISSION

The mission of the Mayor's Office of Victim Services and Justice Grants (OVSJG) is to advise the Mayor on policies and practices in order to improve both the administration of justice in the District and the provision of services and support for victims of crime. The Office is also responsible for overseeing the programmatic strategies and coordinating grant-making efforts of the Office of Victim Services (OVS), Justice Grants Administration (JGA), and Access to Justice Initiative in order to ensure the coordinated programmatic and grant-making efforts of those offices.

SUMMARY OF SERVICES

The Office of Victim Services administers grants to agency-based and community-based organizations to support victims of crime, and provides coordination and leadership around multi-disciplinary efforts to develop a continuum of care for all types of crime victims. Some of this support includes providing safe temporary transitional housing for victims of domestic violence; coordinating with area hospitals to ensure that victims are able to receive advocacy and medical forensic services; maintaining outreach programs to residents, visitors, campuses, and military personnel regarding the dynamics and impact of victimization from violent crime; and providing crisis intervention services and advocacy for victims of homicide, sexual assault, domestic violence, child abuse and youth violence. OVS also represents the Executive Office of the Mayor on local coordinating bodies such as the DC Victims Assistance Network and Sexual Assault Response Team.

The Justice Grants Administration (JGA) administers grants to agency-based and community-based organizations with an emphasis on improving District public safety, juvenile and criminal justice issues. JGA's programs have focused on truancy prevention, reentry of returning citizens, juvenile diversion, mentoring, and anti-gang efforts. JGA is responsible for developing early intervention youth crime reduction strategies, gathering stakeholder input and identifying cross-cutting funding priorities each year; identifying subgrantees that are well-positioned to advance these funding priorities; and providing financial, administrative, and programmatic oversight, training, and technical assistance to ensure program outcomes are achieved. JGA also represents the Executive Office of the Mayor on the DC Juvenile Justice Advisory Committee, and responds to the District's effort to substantially comply with the Sex Offender Registration and Notification Act (SORNA) and Prison Rape Elimination Act (PREA).

The Access to Justice Initiative contains two primary activities: the Access to Justice Program provides financial assistance to organizations and individuals who provide direct civil legal services to low-income and underserved District residents; and the Poverty Lawyer Loan Repayment Assistance Program provides educational loan repayment assistance to lawyers who live and work in the District of Columbia and are employed in areas of legal practice that serve low-income residents.

AGENCY WORKLOAD MEASURES

Measure	FY 2013 Actual	FY 2014 Actual	FY 2015 Projected	FY 2016 Projected	FY 2017 Projected
Number of District agencies who are funded in whole or part by JGA	8	8	8	8	8
Number of community-based organizations funded in whole or in part by JGA	22	32	30	30	30
Number of grants funded by federal funding sources	29	24	20	20	20
Number of grants funded by local funding sources	6	16	10	10	10
Number of new initiatives or collaborations developed or established	2	3	2	2	2
Number of District agencies who are funded in whole or part by OVS	4	5	5	5	5
Number of community-based organizations or individuals that are funded in whole or in part by OVS	25	32	30	30	30
Number of	39	18	10	10	10

grants funded by federal funding sources					
Number of grants funded by local funding sources	29	53	40	40	40
Number of new initiatives or collaborations developed or established	3	5	5	6	7
Number of medical forensic evaluations performed	376	413	420	425	430

PERFORMANCE PLAN DIVISIONS

- Justice Grants Administration
- Office of Victim Services
- Access to Justice

Justice Grants Administration - receives and accounts for United States Department of Justice grants awarded to the District of Columbia and provides resources to governmental and non-governmental organizations with an emphasis on improving District public safety and justice issues. The JGA manages the life-cycle of federal and local grants, subgrants, and pass-through funds to other non-profit and government agencies in compliance with federal and local grant guidelines. JGA is responsible for gathering stakeholder input and identifying cross-cutting funding priorities each year; identifying subgrantees that are well positioned to advance these funding priorities; and providing financial, administrative, and programmatic oversight, training, and technical assistance to ensure program outcomes are achieved.

OBJECTIVE 1: Improve performance management and program development

INITIATIVE 1.1: Establish baseline indicators for JGA grantees consistent with Office of Justice Program’s baseline indicators for up to 6 Federal Formula grants.

In FY 16, sub-grantees of JGA will be required to measure performance using a standard set of outputs and outcomes developed for each grant program based on the State Plan and/or proposals responses submitted to OJP. It is the goal of the Justice Grants Administration to use those OJP established baseline indicators to evaluate the performance of the individual sub-grantees and conduct a process evaluation.

District Priority Area: A Safer, Stronger DC

District Priority Goal: Make DC the safest big city in America.

Completion Date: September 30, 2016

OBJECTIVE 2: Improve administration of federal grants.

INITIATIVE 2.1: Develop strategic plans as required by federal grant sources.

As part of federal grant management, JGA is tasked with establishing and staffing advisory boards that are intended to provide guidance to community stakeholders on a variety of different subject matters. In addition, JGA is required to develop three-year strategic plans, in accordance with the advisory boards. Three-year strategic plans are developed through a city-wide inter/intra agency collaboration to address the needs of the local population. In FY 16, JGA will submit updates to the Three Year Plans and Annual Reports as required by federal funding sources with focus on improvements in juvenile delinquency and reentry efforts.

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INITIATIVE 2.2: Ensure 100% compliance of core requirements for OJP. As part of federal grant management, JGA is tasked with ensuring compliance with enabling legislation for Office of Justice Program funding sources.

Currently, DC is in full compliance of the 4 core requirements of the Office of Juvenile Justice and Delinquency Prevention (OJJDP) Act. JGA will continue to ensure that there is citywide compliance by engaging in site visits with stakeholders and sub-grantees.

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OBJECTIVE 3: Provide leadership and financial support to allied District agencies to improve the administration of justice within the District of Columbia.

INITIATIVE 3.1: Coordinate stakeholders in an effort to improve process with District's compliance of Sex offender and Registration Notification Act (SORNA), and Prison Rape Elimination Act (PREA).

JGA seeks to support and provide grant assistance to law enforcement and correctional agencies to coordinate supervision of offenders. JGA will use Byrne reallocation funds to prepare for major changes in program development initiated by the SORNA and PREA initiatives.

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OBJECTIVE 4: Reduce truancy in the District of Columbia Public Schools.

INITIATIVE 4.1: Establish collaborations among community-based organizations and targeted schools to implement JGA developed program strategies

To accomplish the goal of reducing truancy rates among young people throughout the District, JGA will develop program strategies and establish collaborations among community-based organizations and

Percentage of data submitted by sub-grantees that meets the OJP requirements	100%	100%	100%	100%	100%	100%
Percentage of sub-grantees participating in process evaluation	50%	70%	70%	80%	90%	90%
Number of partnerships between sub-grantees, facilitated by JGA	7	8	8	8	8	8
Number of technical assistance sessions provided to sub grantees.	2	3	3	3	3	3
Number of meetings conducted with sub grantees	2	4	4	4	4	4
Number of Advisory Board meetings held each year.	12	14	14	10	10	10
Number of three-year strategic plans completed and approved by OJP	2	3	3	2	2	2
Number of Annual Reports published and distributed to stakeholders.	1	1	1	1	1	1
Percentage of OJP requirements that have achieved full compliance	100%	100%	100%	100%	100%	100%

Number of site visits completed and sub-grantees monitored for compliance.	75%	80%	80%	85%	90%	90%
Number of meetings held with stakeholders to improve SORNA and PREA initiatives.	N/A	4	4	4	4	4
Number of collaborations established between community-based organizations and identified DC schools	7	10	10	8	8	8
Number of schools in which baseline truancy data was determined	37	47	47	40	40	40

Office of Victim Services provides Federal grants and administers the District Crime Victims Assistance fund and Local funds that support victims of domestic violence, sexual assault, homicide, child abuse, assault, and neglect by providing safe temporary transitional housing for victims of domestic violence; coordinates with area hospitals to improve their rape-trauma services and counseling; maintains outreach programs to area teens and residents regarding dynamics and impact of victimization from violent crime; and provides direction to the Executive Office of the Mayor on law and policies that enhance victims' rights to justice, care, and safety in the aftermath of a crime.

OBJECTIVE 1: Create and sustain a coordinated community response to all victims of violent crime that is sensitive, respectful, age appropriate and culturally competent.

INITIATIVE 1.1: Building and sustaining the continuum of care for crime victims.

OVS is responsible for building and sustaining direct core victim services in the District in the areas of sexual assault, domestic violence, child abuse, homicide human trafficking, and others through a combination of special purpose revenue funds, local funds, federal formula funds and federal discretionary funds. OVS will expand the opportunities for crime victims in the District to receive on-call advocacy, crisis mental health, and medical forensic care immediately after a victimization.

District Priority Area: A Safer, Stronger DC

District Priority Goal: Reduce domestic and sexual violence, and improve outcomes for victims

Completion Date: September 30, 2016

Initiative 1.2: DC Sexual Assault Nurse Examiner Program.

Cases in the District that present for a medical forensic exam after a sexual assault are increasing. All reporting and non-reporting victims who present for a medical forensic exam are entitled to paid, professional advocacy services, free prophylactic medication, and a free toxicology screen to determine the incapacitating substances, if any, that were present in the victim's blood or urine. During FY16, OVS will expand the scope of the sexual assault continuum of services by investing in a review of the continuum of services for youth and adolescent victims of sexual violence and fund on-call advocacy services for victims of youth and adolescent victims of sexual violence.

District Priority Area: A Safer, Stronger DC

District Priority Goal: Reduce domestic and sexual violence, and improve outcomes for victims

Completion Date: September 30, 2016

OBJECTIVE 2: Maintain respectful, articulate, and productive relationships with all partnering agencies and organizations to improve services to crime victims.

INITIATIVE 2.1: Expand access to victim services for the campus populations by developing partnerships and providing technical assistance to the eight colleges and universities within the District.

Due to the large number of college students living in the District during the academic year (approximately 42,000), it is essential that the Office of Victim Services adapt services and develop services that are easily accessed by college-aged victims. It is the goal of the Office to ensure that the eight campuses in DC and the campuses surrounding DC know of and are able to access District trauma services. During FY16, OVSJG will develop toolkits to assist campuses in implementing new recommendations for victim services and will host a campus conference for all DC-based campuses.

District Priority Area: A Safer, Stronger DC

District Priority Goal: Reduce domestic and sexual violence, and improve outcomes for victims

Completion Date: September 30, 2016

INITIATIVE 2.2: Expand access to victim services for victims of Limited English Proficiency by coordinating services and resources designed to assist LEP populations in accessing and receiving services.

Due to the large number of foreign-born residents of DC, it is essential to adequate service delivery that there is an established and functioning continuum of services that is culturally and linguistically competent. Furthermore, it is essential that core services in the District have materials that have been translated into multiple languages. In FY16, OVS will ensure that each community-based agency has a language access plan in place, has access to translated materials for each community-based agency, and will continue to expand access to the emergency and victim services interpreter bank.

District Priority Area: A Safer, Stronger DC

District Priority Goal: Make DC the safest big city in America.

Completion Date: September 30, 2016

INITIATIVE 2.3: Coordinate and professionalize the network of victim service providers in the District through development and coordination of the Victim Assistance Network.

It is part of the OVS’ mission that victims of violent crime in the District have access to a network of exceptional services staffed by skilled service providers. Towards that goal, the OVS facilitates the Victim Assistance Network, which is a network of all funded agencies and organizations, as well as allied organizations that are not funded. The Victim Assistance Network seeks to raise the standard of victim care and hold organizations accountable to that standard. During FY2016, OVS will assist the VAN in implementing its goals and objectives by providing staff resources and coordination efforts.

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Completion Date: September 30, 2016

KEY PERFORMANCE INDICATOR – Office of Victim Services

Measure	FY 2014 Actual	FY2015 Projection	FY2015 To Date	FY2016 Projection	FY 2017 Projection	FY 2018 Projection
Number of advanced academies held	N/A	4	4	4	2	2
Number of victim service providers trained	N/A	100	100	100	30	30
Percentage of DC SANE patients who received on-call advocacy at the medical forensic exam	99%	98%	98%	99%	100%	100%
Number of Task Force Meetings staffed	N/A	4	4	0	N/A	N/A
Number of SART meetings staffed	10	10	10	10	10	10
Number of DC agencies provided funding to enhance sexual assault services	3	3	3	4	4	4
Percentage of clients who were assessed as polyvictims through the polyvictimization assessment process	30%	30%	30%	30%	N/A	N/A

Percentage of clients who were assessed as polyvictims and entered the PRT	50%	60%	60%	70%	N/A	N/A
Number of toolkits developed for DC-based campuses	N/A	4	4	0	N/A	N/A
Number of language access plans developed by community-based victim service providers	N/A	10	10	20	N/A	N/A
Number community-based victim service providers with translated materials	N/A	10	10	20	N/A	N/A
Number of calls for service to the Emergency and Victim Services Interpreter Bank	N/A	50	50	100	120	120
Number of meetings of the Victim Assistance Network staffed	10	12	12	14	14	14

Access to Justice - provides financial assistance to organizations and individuals who provide direct civil legal services to low-income and underserved District residents. It also includes the Poverty Lawyer Loan Repayment Assistance Program function, which provides educational loan repayment assistance to lawyers who live and work in the District of Columbia and are employed in areas of legal practice that serve low-income residents.

OBJECTIVE 1: Provide direct civil legal services to low-income and underserved District residents.

INITIATIVE 1.1: Provide financial assistance to organizations and individuals who provide direct civil legal services to low-income and under-served District residents. Access to Justice provides financial assistance to organizations and individuals who provide direct civil legal services to low-income and underserved District residents. In FY15, Access to Justice Funds was awarded to 24 subgrants to 15 organizations that provide direct civil legal services to low-income and underserved District residents. Forty lawyers who live and work in the District received educational loan repayment assistance in FY15 in the areas of legal practice that serve low-income residents. In FY16, grants will be awarded to organizations so that low-income and under-served District residents can receive direct civil legal services and loans will be made to lawyers to assist them in educational loan repayment.

Completion Date: September 30, 2016

District Priority Area: A Safer, Stronger DC

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KEY PERFORMANCE INDICATORS - Access to Justice

Measure	FY 2014 Actual	FY 2015 Target	FY 2015 To date	FY 2016 Projection	FY 2017 Projection	FY 2018 Projection
Number of sub grants to organizations providing legal services to low income and underserved District residents	20	20	20	20	20	20
Number of loans provided to legal services attorneys that assist low income and underserved District residents.	10	10	8	9	10	10