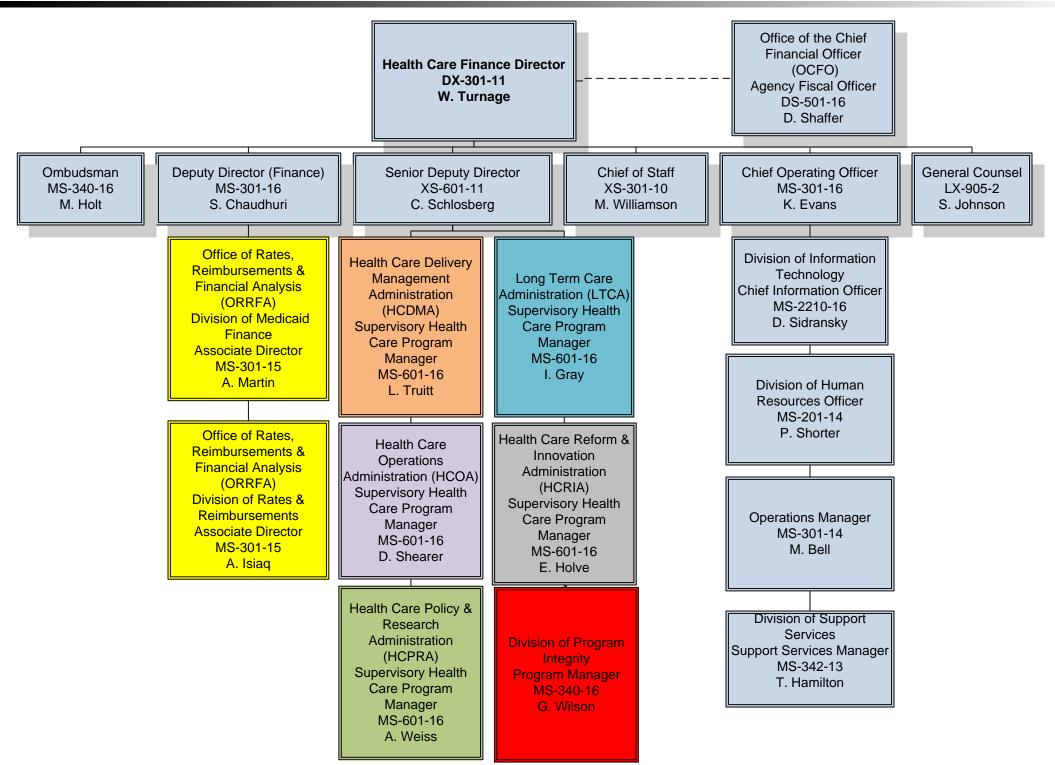
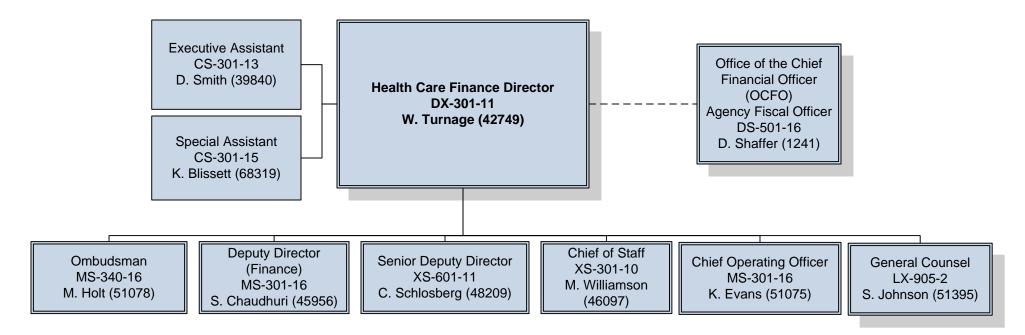
DHCF Organizational Chart – Agency Structure



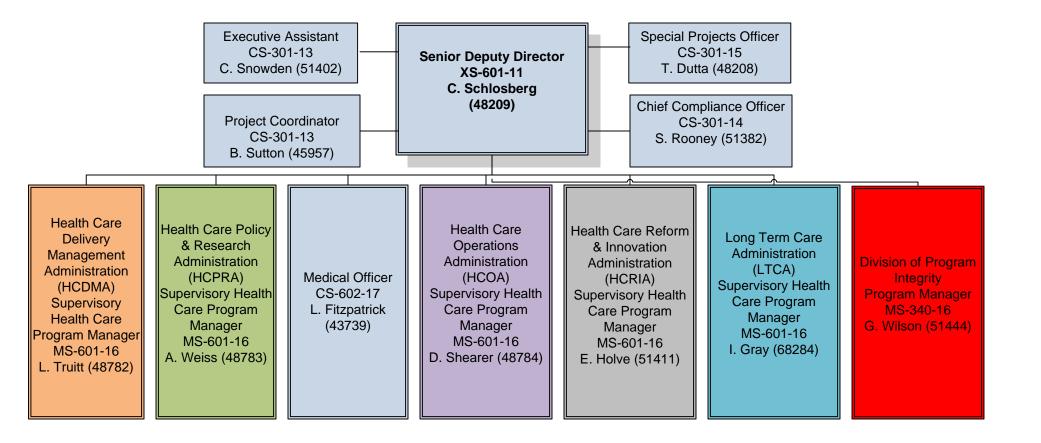
DHCF Organizational Chart – Executive Management Team

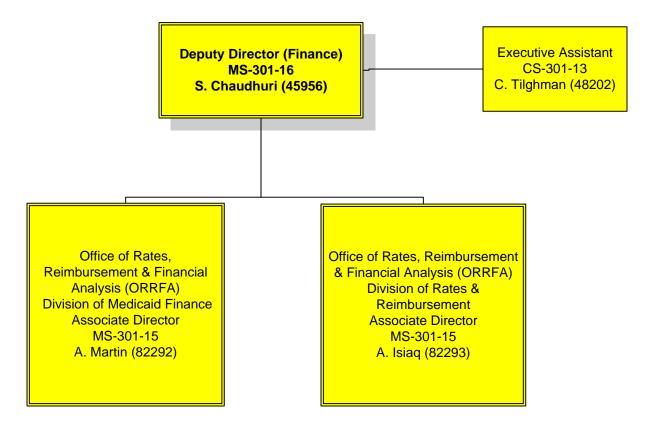


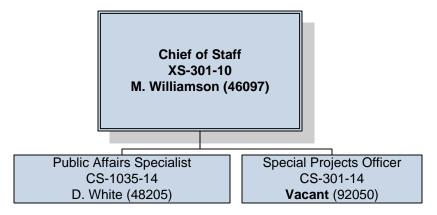
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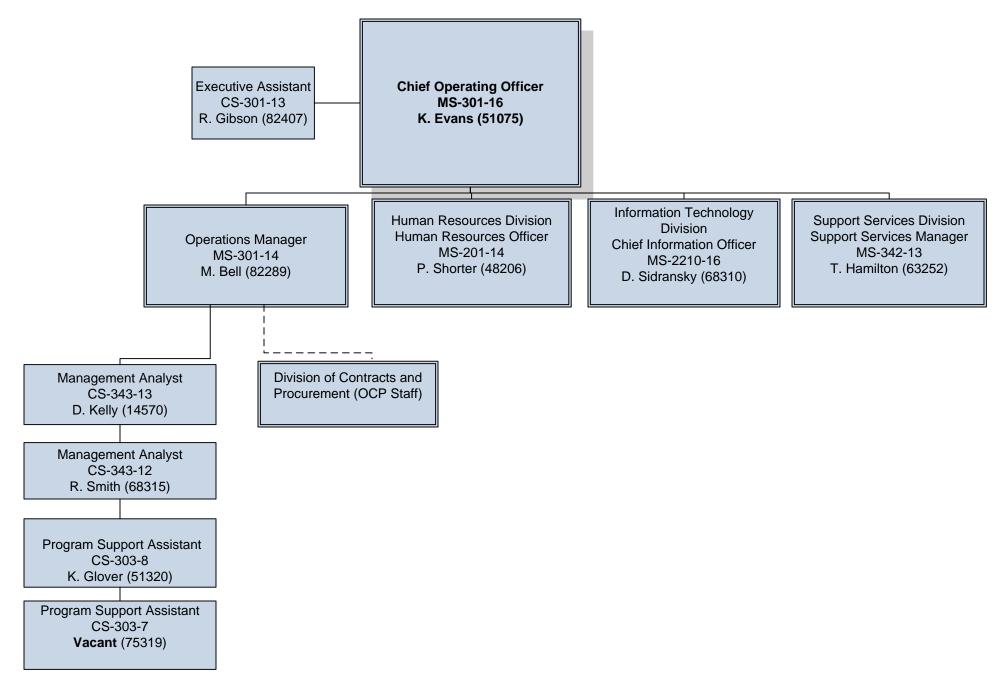
- Office of the Director Blue
- HCDMA Orange
- HCOA Purple
- HCPRA Green
- HCRIA Gray
- LTCA Teal
- ORRFA Yellow
- Program Integrity Red
- OCFO Pink

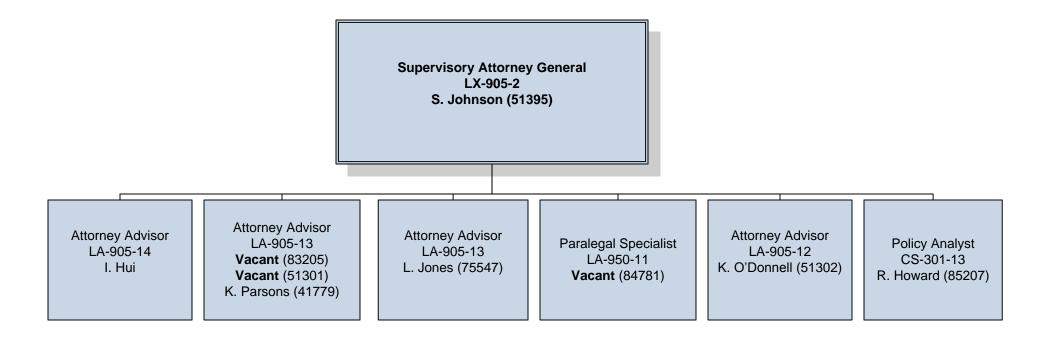
DHCF Organizational Chart – Office of the Senior Deputy Director

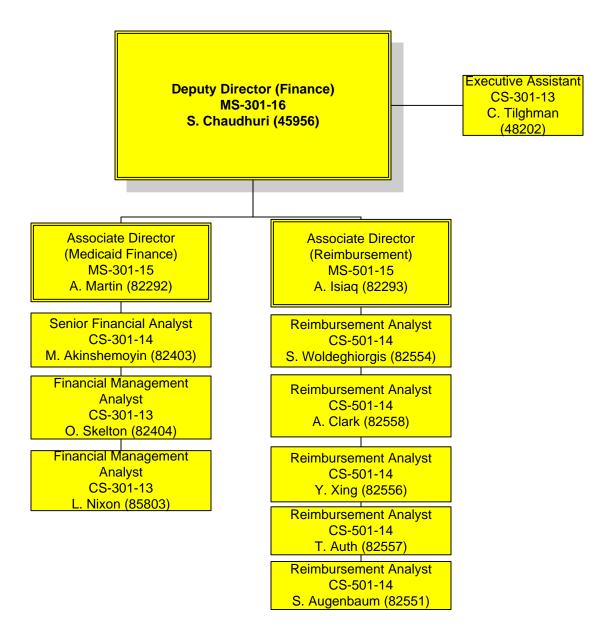


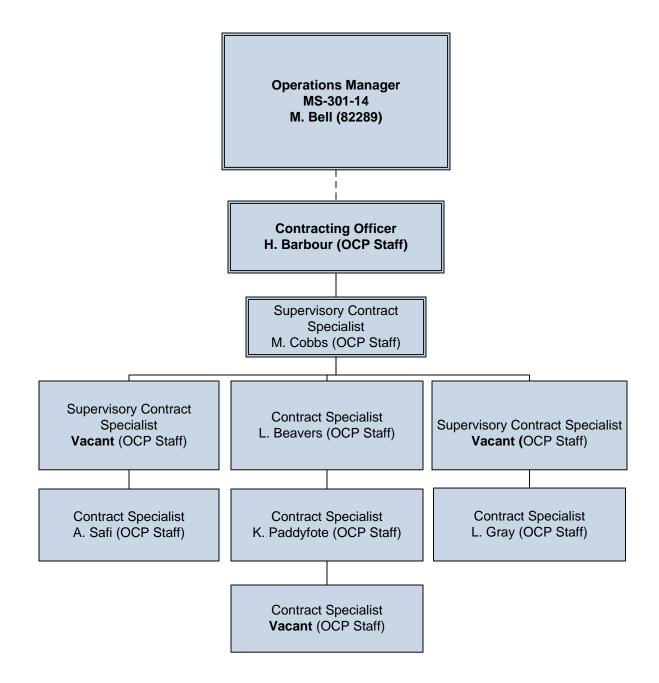




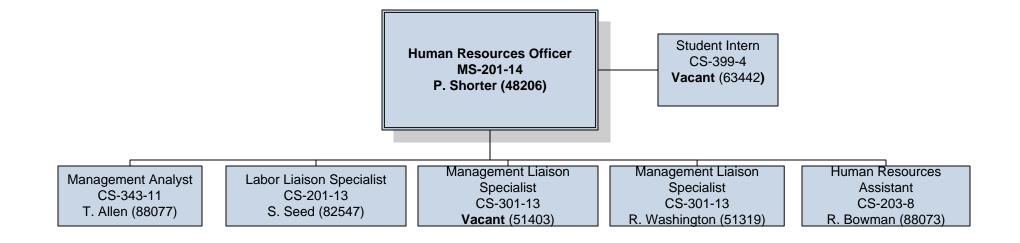


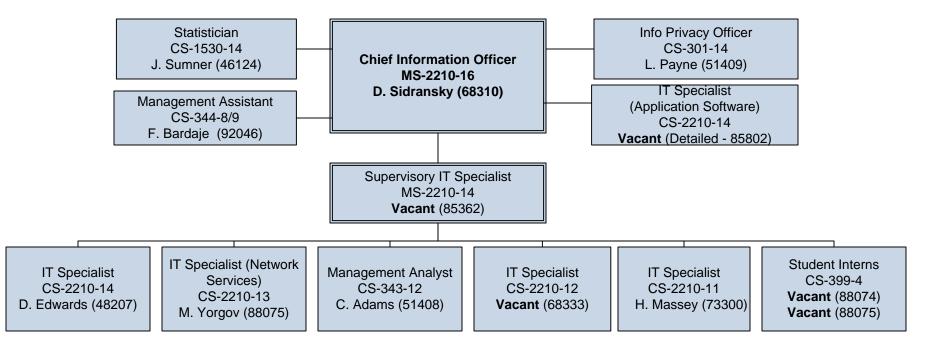


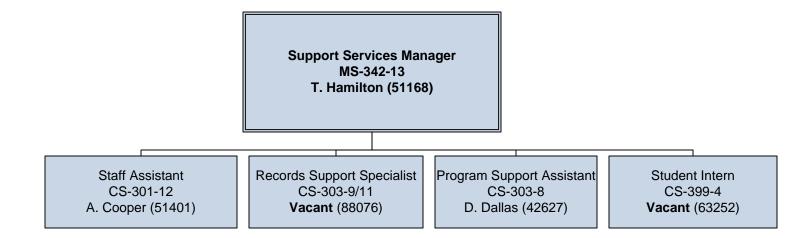


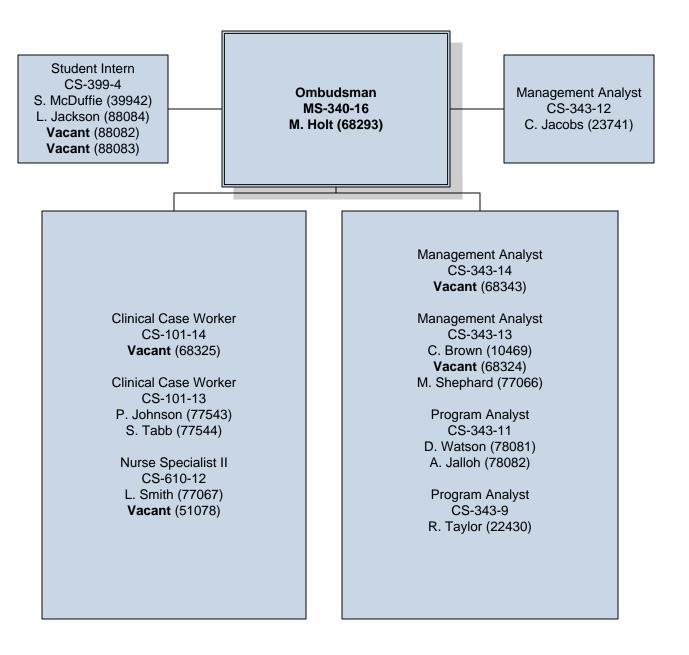


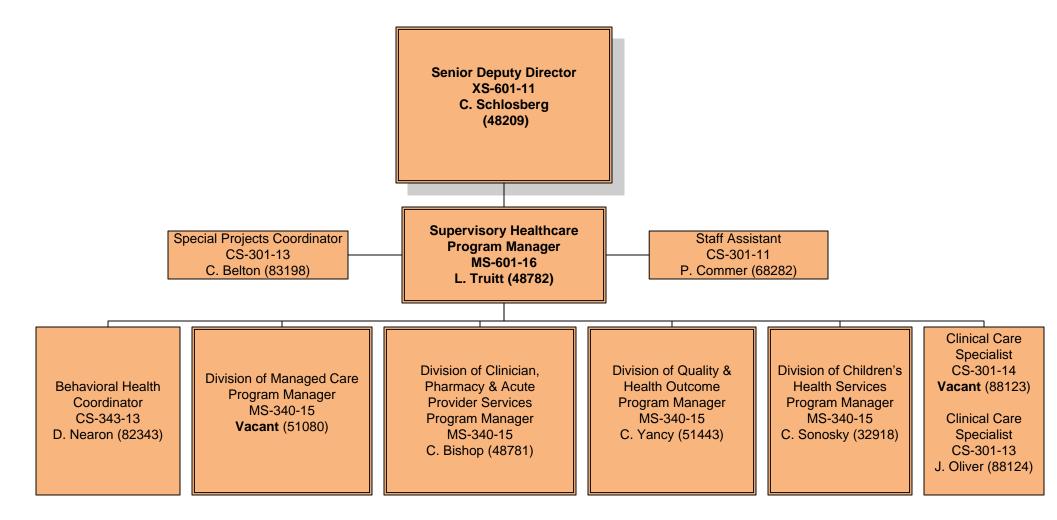
DHCF Organizational Chart – Office of the Chief Operating Officer- Human Resources Division

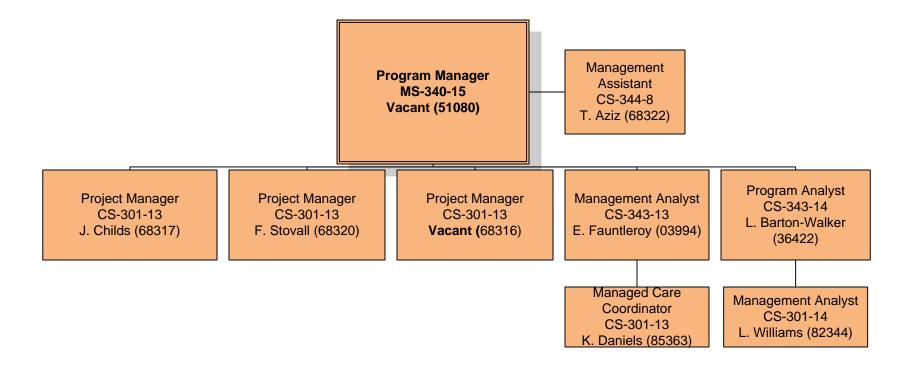


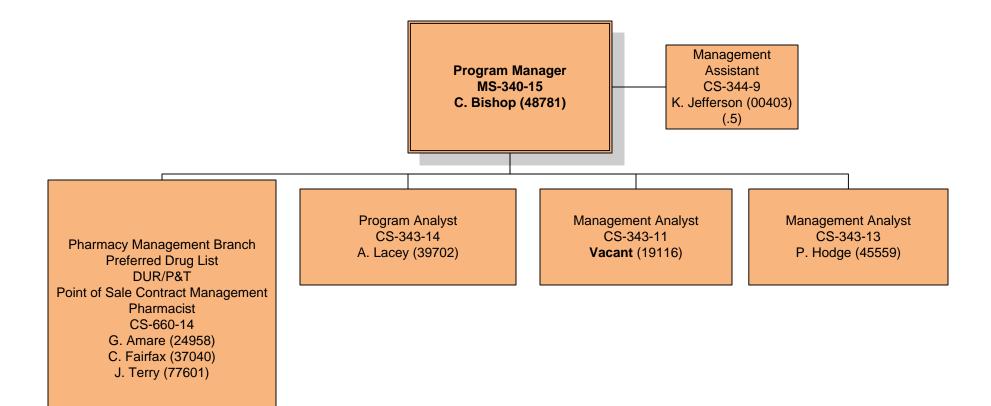


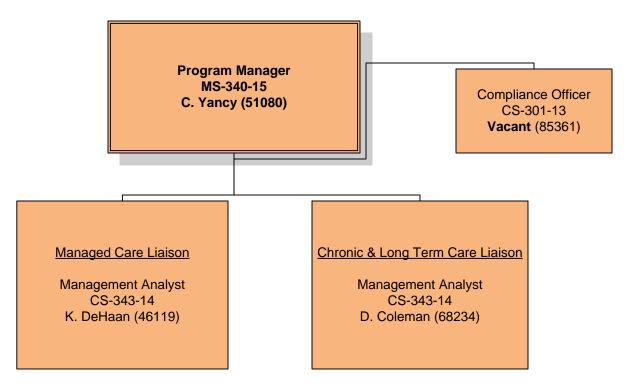


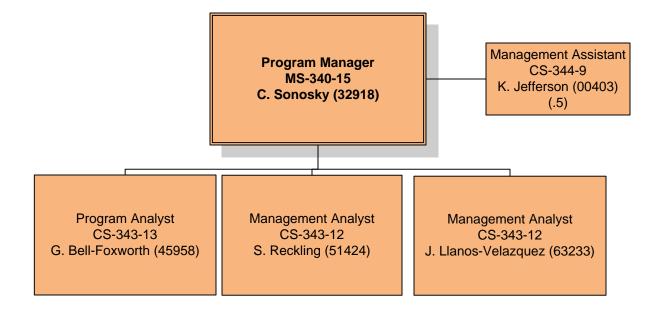


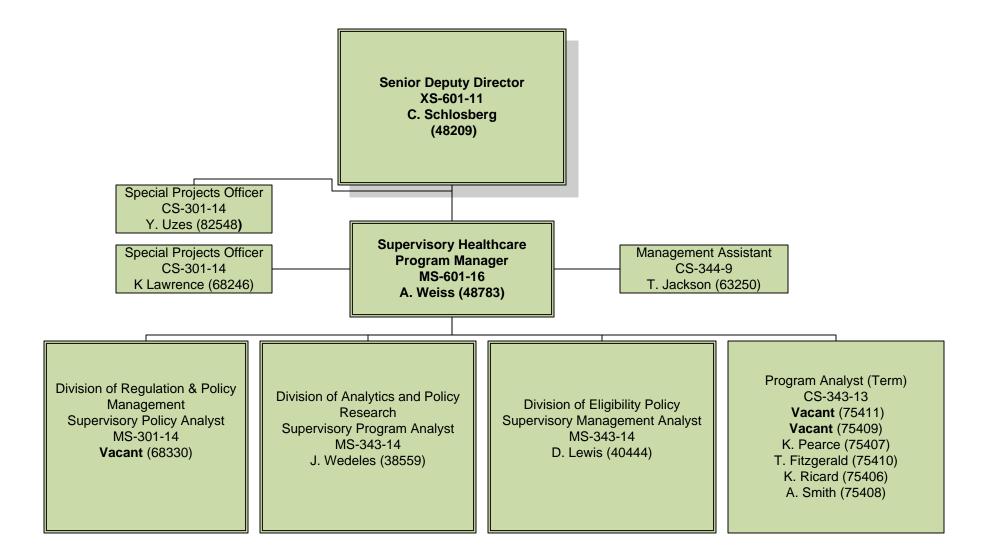


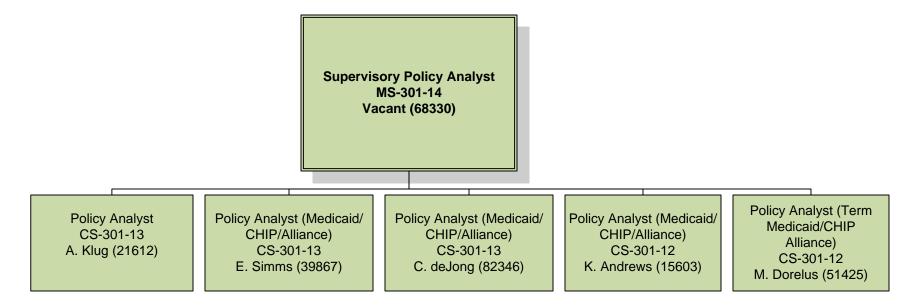


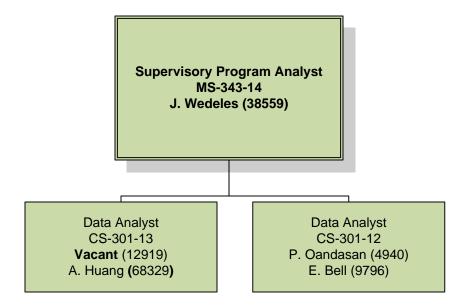


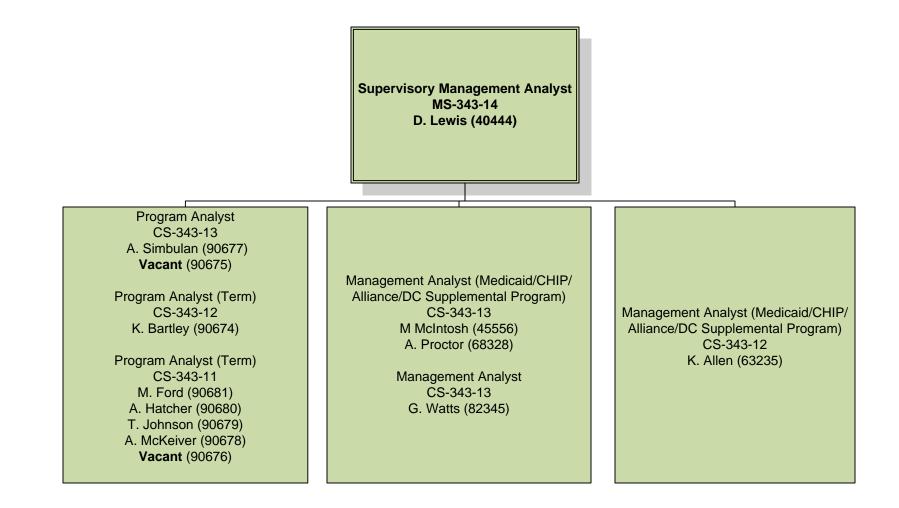


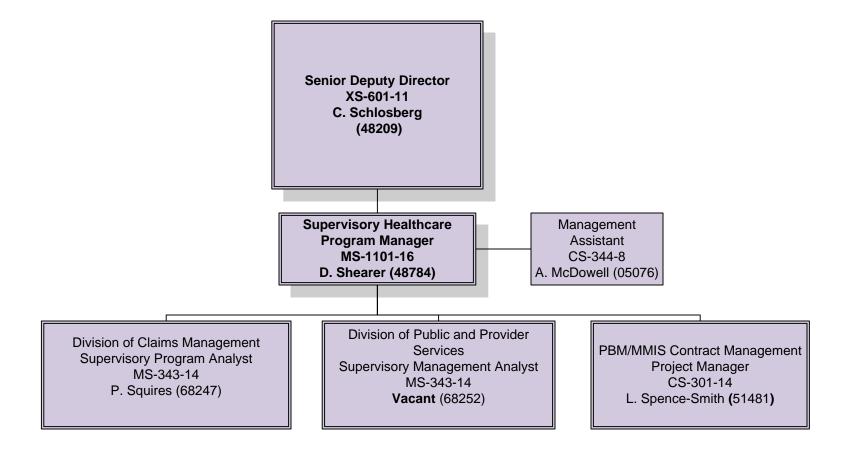


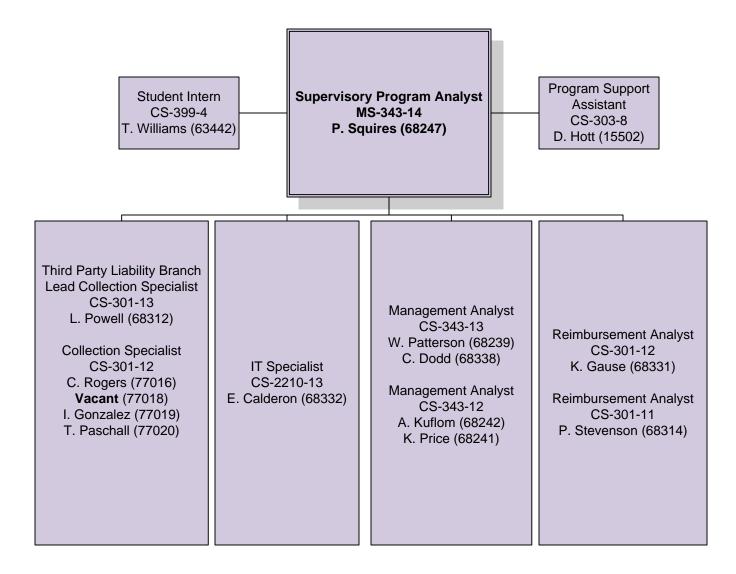


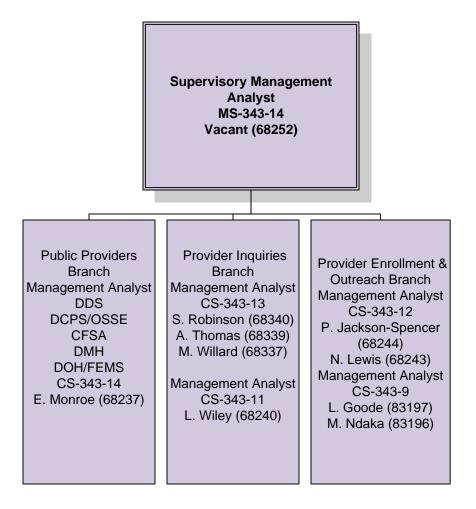


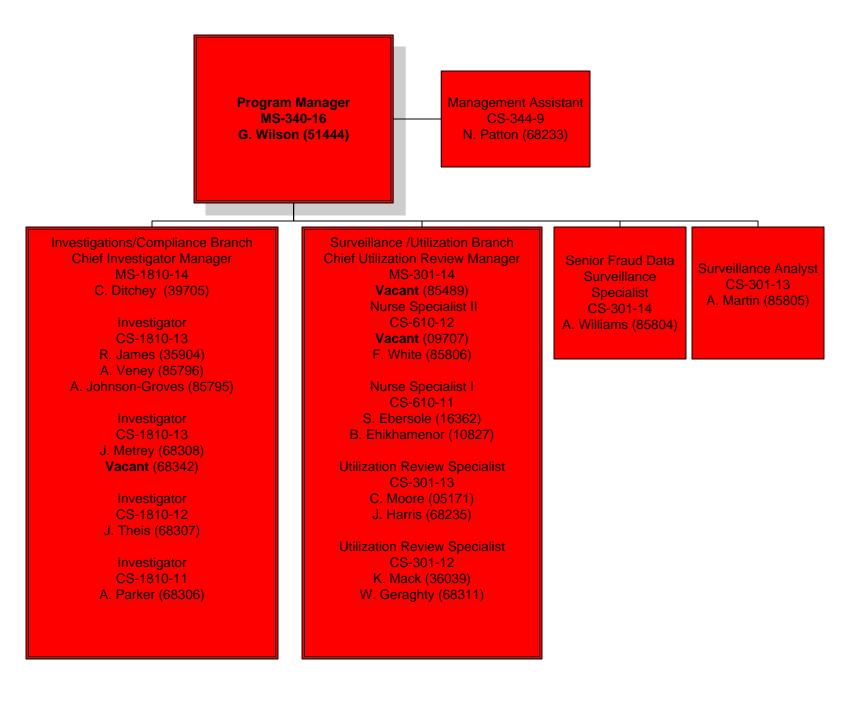


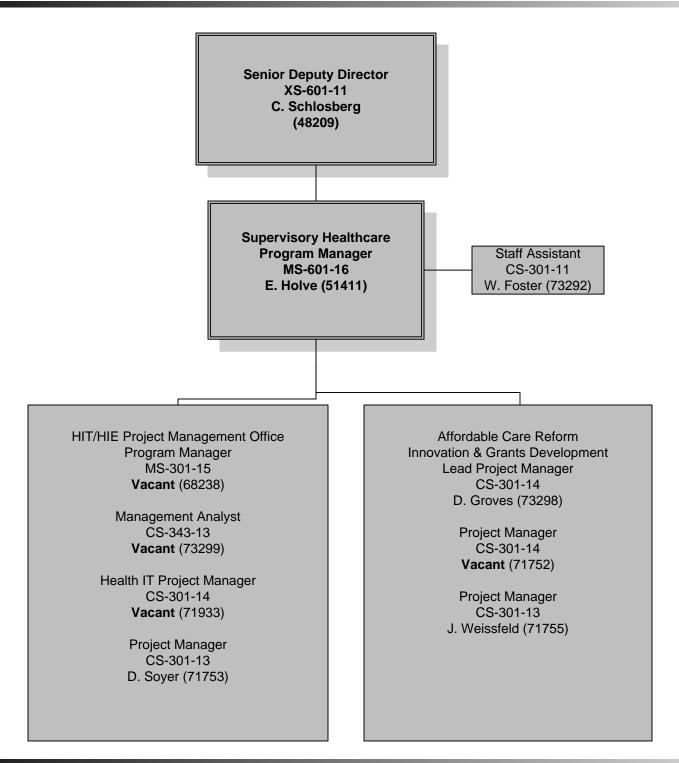


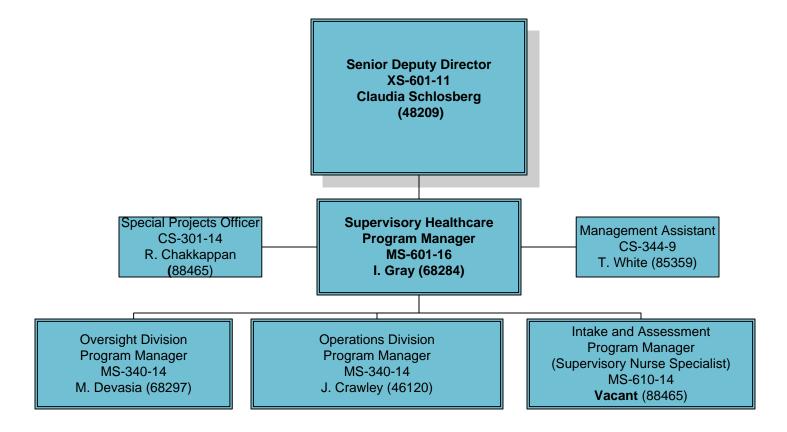


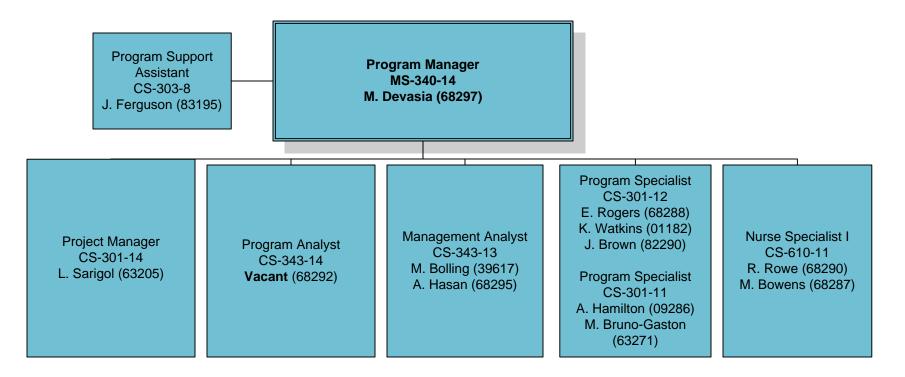


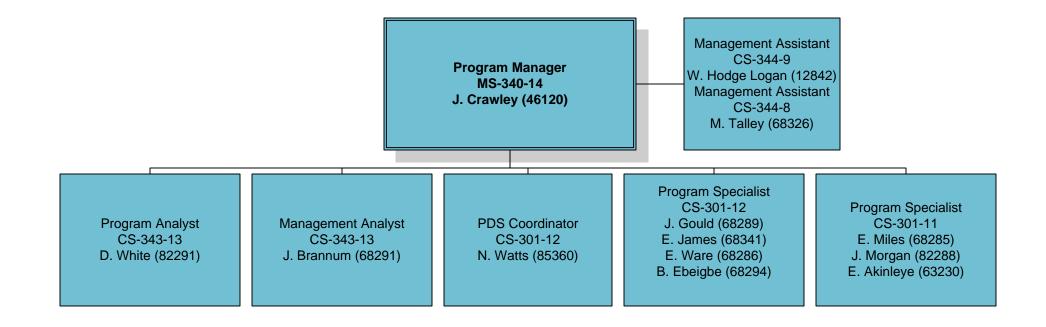


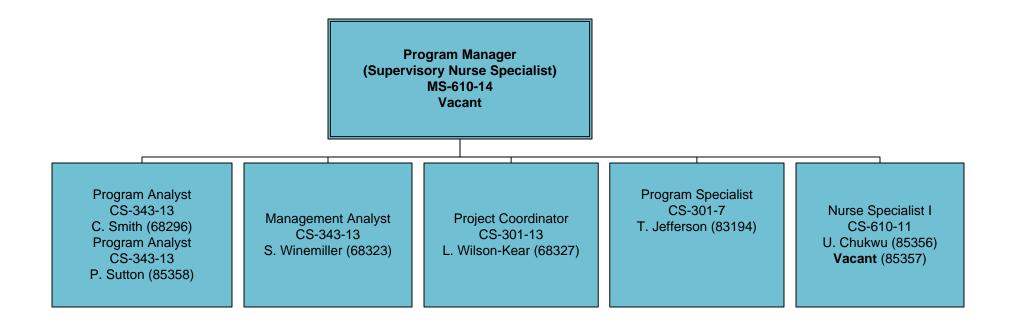


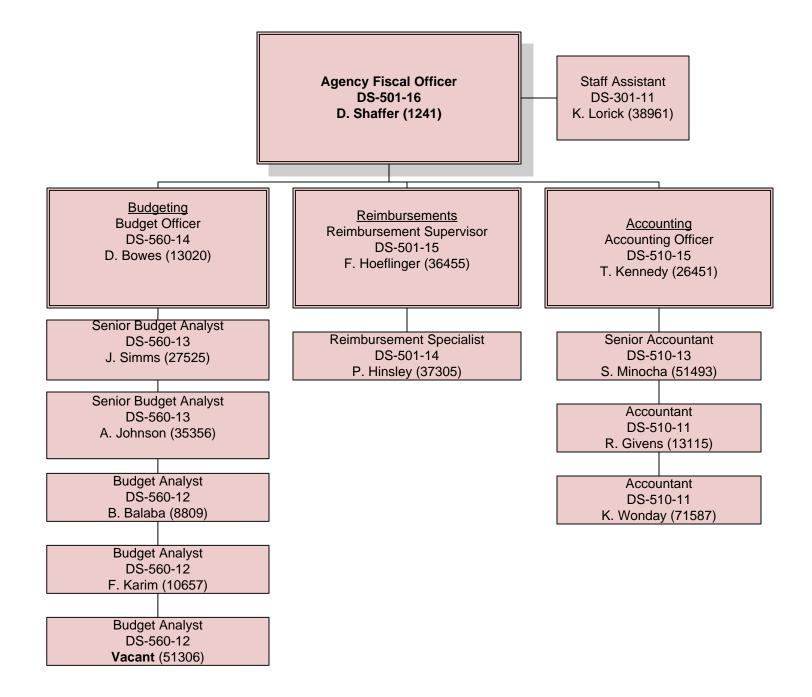












Count	Vacancy Date	Position Title	
1	7/14/2013	Utilization Review Specialist	
2	6/20/2014	Management Analyst	
3	9/27/2014	Program Manager	
4	9/30/2014	Information Technology Spec.	
5	10/1/2014	Surveillance Analyst	
6	10/1/2014	Investigator	
7	10/1/2014	Nurse Specialist II	
8	11/11/2014	Investigator	
9	12/31/2014	Nurse Specialist I	
10	12/31/2014	Medical Officer	
11	2/7/2015	Healthcare Program Manager	
12	2/22/2015	Program Manager	
13	3/20/2015	Data Analyst	
14	3/22/2015	Management Assistant	
15	4/29/2015	Management Analyst	
16	5/4/2015	Supvy. Healthcare Program Mgr	
17	5/6/2015	Investigator	
18	5/8/2015	Program Specialist	
19	5/31/2015	Program Analyst	
20	9/4/2015	Nurse Specialist I	
21	10/1/2015	Management Analyst	
22	10/1/2015	Project Manager	
23	10/1/2015	Human Resources Assistant	
24	10/1/2015	Behavioral Health Coordinator	
25	10/1/2015	Records Support Specialist	
26	10/1/2015	Financial Management Analyst	
27	10/1/2015	Pharmacist	
28	10/1/2015	Management Assistant	
29	11/29/2015	Program Support Asst (OA)	
30	11/29/2015	Program Specialist	
31	2/2/2016	Healthcare Program Manager	
32	5/15/2016	Management Analyst	
33	6/9/2016	Program Analyst	
34	6/9/2016	Program Analyst	
35	6/9/2016	Program Analyst	
36	6/9/2016	Program Analyst	
37	6/9/2016	Program Analyst	

Why Vacant	Steps to Fill	Date Filled
Previous Incumbent Promoted Internally	Posted# JO-1508-3129	11/16/2015
Previous Incumbent Resigned	Posted# JO-1504-2298	10/19/2015
Previous Incumbent Resigned	Posted# JO-1509-3530	2/22/2016
Previous Incumbent Retired	Posted# JO-1506-2685	11/30/2015
New Position	Posted# JO-1604-5144	7/11/2016
New Position	Posted# JO-1507-2823	11/16/2015
Previous Incumbent Deceased	Posted# JO-1506-2632	12/28/2015
New Position	Posted# JO-1512-4365	5/2/2016
Previous Incumbent Retired	Posted# JO-1509-3364	12/28/2015
Previous Incumbent Retired	Posted# JO-1511-3914	2/22/2016
Previous Incumbent Resigned	Posted# JO-1509-3432	12/14/2015
Previous Incumbent Retreated to CS	Posted# JO-1505-2484	11/16/2015
Previous Incumbent Promoted Internally	Posted# JO-1506-2719	1/11/2016
Previous Incumbent Promoted Internally	Posted# JO-1512-4263	6/13/2016
Previous Incumbent Resigned	Posted# JO-1509-3590	3/7/2016
Previous Incumbent Promoted Internally	Posted# JO-1509-3422	1/25/2016
Previous Incumbent Retired	Posted# JO-1509-3366	3/7/2016
Previous Incumbent Resigned	Posted# JO-1602-4605	9/6/2016
Previous Incumbent Promoted Internally	Posted# JO-1508-3088	4/4/2016
Previous Incumbent Resigned	Posted# JO-1512-4355	6/13/2016
New Position	Posted# JO-1601-4567	9/4/2016
Previous Incumbent Resigned	Posted# JO-1505-2459	10/5/2015
New Position	Posted# JO-1601-4597	6/27/2016
New Position	Posted# JO-1602-4649	5/16/2016
New Position	Posted# JO-1512-4216	7/25/2016
New Position	Posted# JO-1602-4846	9/19/2016
New Position	Posted# JO-1603-4895	9/19/2016
Previous Incumbent Promoted Internally	Posted# JO-1603-5078	9/6/2016
Previous Incumbent Promoted Internally	Posted# JO-1602-4843	9/19/2016
Previous Incumbent Promoted Internally	Posted# JO-1512-4323	5/2/2016
Previous Incumbent Resigned	Posted# JO-1603-4967	9/19/2016
Previous Incumbent Resigned	Non-Competitive-Term Appointment	6/27/2016
New Position	Non-Competitive-Term Appointment	8/22/2016
New Position	Non-Competitive-Term Appointment	8/22/2016
New Position	Non-Competitive-Term Appointment	8/22/2016
New Position	Non-Competitive-Term Appointment	8/22/2016
New Position	Non-Competitive-Term Appointment	8/22/2016

Count	Vacancy Date	Position Title	
1	3/11/2015	Nurse Specialist I	
2	9/8/2015	Management Analyst	
3	10/1/2015	IT Specialist (Network Svcs.)	
4	10/1/2015	Program Analyst	
5	3/20/2016	Data Analyst	
6	7/5/2016	Program Analyst	
7	9/9/2016	Managed Care Coordinator	

Why Vacant	Steps to Fill	Date Filled
New Position	Posted# JO-1607-5970	12/27/2016
Previous Incumbent Resigned	Posted# JO-1601-4562	10/3/2016
New Position	Posted# JO-1608-6400	12/27/2016
New Position	Posted# JO-1608-6329	12/11/2016
Previous Incumbent Promoted Internally	Posted# JO-1512-4224	12/27/2016
New Position	Posted# JO-1607-5972	11/28/2016
Previous Incumbent Resigned	Posted# JO-1610-6788	12/25/2016

DHCF COMMUNICATION DEVICES

	NAME	CELL PHONE NUMBER	ADMINISTRATION	TITLE	<u>FY16</u>	FY17
1	Adams, Crystal	834-6308	Office of the Director-IT	Management Analyst	Х	Х
2	Amare, Gidey	557-6480	Health Care Delivery Mgmt Adm	Pharmacist	Х	Х
3	Barbour, Helena	557-6734	Office of the Director	Contract Compliance Officer	Х	Х
4	Barton-Walker, Linda	380-6892	Health Care Delivery Mgmt Adm	Program Analyst	X	Х
5	Bell, Melanie	641-8203	Office of the Director	Operations Manager	Х	Х
6	Bishop, Cavella	657-2647	Health Care Delivery Mgmt Adm	Program Manager		Х
7	Blissett, Kai	834-6316	Office of the Director	Special Assistant		Х
8	Bowes, Deon	379-8163	Offce of the Chief Financial Officer	Budget Officer	Х	Х
9	Brown, Clemmon	821-9669	Office of the Director-IT	IT Contractor	Х	Х
10	Byrd, Melisa	834-6371	Office of the Director	Chief of Staff	Х	
11	Chaudhuri, Sumita	834-3677	Office of the Director	Deputy Director	Х	Х
12	Childs, Jacqulyn	834-6317	Health Care Delivery Mgmt Adm	Project Manager	Х	Х
13	Devasia, Mary	657-2545	Long Term Care Administration	Project Manager	Х	Х
14	Ditchey, Carl	379-6004	Health Care Operations Administration	Chief Investigator	Х	Х
15	Donald Shearer	657-2680	Health Care Operations Administration	Supervisory Healthcare Program	Х	Х
16	Drayton-Hays, Brenda	803-6612	Office of the Director	DC HHA DON	Х	Х
17	Dutta, Trina	503-7473	Office of the Director	Special Projects Officer	Х	Х
18	Edward, Daren	557-0213	Office of the Director	IT Specialist	Х	Х
19	Evans, Kenneth L.	834-1331	Office of the Director	COO/Deputy Chief of Staff	Х	Х
20	Fairfax, Charlene	821-9688	Health Care Delivery Mgmt Adm	Pharmacist	Х	Х
21	Fauntleroy, Elisa	503-8262	Health Care Delivery Mgmt Adm	Management Analyst	Х	Х
22	Fitzgerald, Tamika	557-9154	Health Care Policy & Planning	Management Analyst	Х	Х
23	Fitzpatrick, Lisa	557-1157	Office of the Director	Medical Officer	Х	Х
24	Gibson, Rita	263-9713	Office of the Director	Executive Assistant	Х	Х
25	Glover, Kevin	834-2653	Office of the Director	Program Support Assistant	Х	Х
26	Gray, leisha	557-8199	Long Term Care Administration	Director, LTCA	Х	Х
27	Hamilton, Tondalaya	834-6370	Office of the Director	Support Svcs Manager	Х	Х
28	Hodge, Pamela	834-6317	Health Care Delivery Mgmt Adm	Management Analyst		Х
29	Holt, Maude	821-9680	Office of the Ombudsman	Ombudsman	х	Х
30	Holve, Erin	557-9685	Health Care Reform & Innovation Adm	Director HCRIA	х	Х
31	HCO-Investigators	373-4852	Health Care Operations Administration	Used for field work	х	Х
32	Isiaq, Bidemi	834-6351	Office of the Director	Reimbursement Analyst	х	Х
33	Johnson, Sheryl	253-7463	Office of the Director	General Counsel	Х	Х

DHCF COMMUNICATION DEVICES 2016-2017

34	Lawrence, Katheryne	503-7473	Health Care Policy & Research Adm	Project Manager	Х	Х
35	Lewis, Danielle	834-3184	Health Care Policy & Research Adm	Supervisory Management Analys	Х	Х
36	LTCA Field Use	557-1998	Long Term Care Administration	Used for field work	Х	Х
37	Martin, Angelique	557-6567	Office of the Director	Associate Director of Medicaid Fi	Х	Х
38	Massey, Herbert	834-6346	Office of the Director-IT	IT Specialist	Х	Х
39	Payne, LaRah	557-0143	Office of the Director	Information and Privacy Officer	Х	Х
40	Provider Svcs -Team(1)	557-8199	Health Care Operations Administration	Used for field work	Х	Х
41	Provider Svcs -Team(2)	557-1998	Health Care Operations Administration	Used for field work	Х	Х
42	Ricard, Krysta-Lynn	503-7389	Health Care Policy & Planning	Program Analyst	Х	Х
43	Rogers, Enid (Field Use)	834-1927	Health Care Delivery Mgmt Adm	Program Specialist	Х	Х
44	Sarigol, Leyla	557-0371	Long Term Care Administration	Project Manager	Х	Х
45	Schlosberg, Claudia	591-6801	Health Care Policy & Research Adm	Deputy Director, Medicaid	Х	Х
46	Shaffer, Darrin	591-6799	Office of the Chief Financial Officer	Agency Financial Officer	Х	Х
47	Shorter, Portia	596-4994	Office of the Director-IT	Human Resource Officer	Х	Х
48	Sidransky, David	557-4606	Office of the Director	Chief Information Officer	Х	Х
49	Simbulan, Arceli	557-0782	Health Care Policy & Planning	Contractor	Х	Х
50	Smith, Ayesha	557-1481	Health Care Policy & Planning	Program Analyst	Х	Х
51	Smith, Dawn	591-6797	Office of the Director	Executive Assistant	Х	Х
52	Sonosky, Colleen	557-1625	Health Care Delivery Mgmt Adm	Program Manager	Х	Х
53	Squires, Patricia	309-1668	Health Care Operations Administration	Supervisory Program Analyst	Х	Х
54	Stovall, Felicia	841-4886	Health Care Delivery Mgmt Adm	Project Manager	Х	Х
55	Terry, Jonas	834-2086	Health Care Delivery Mgmt Adm	Pharmacist	Х	Х
56	Tilghman, Cecelia	503-8472	Office of the Director	Executive Assistant	Х	Х
57	Truitt, Lisa	380-6899	Health Care Delivery Mgmt Adm	Director, HCDMA	Х	Х
58	Turnage, Wayne	821-9673	Office of the Director	Director	Х	Х
59	Weiss, Alice	821-9690	Health Care Policy & Research Adm	Director, HCDMA	Х	Х
60	White, Carmelita	557-5018	Office of the Director	Executive Assistant	Х	Х
61	White, Dorinda	369-3640	Office of the Director	Public Affairs Specialist	Х	Х
62	Williams, Lawrence	834-6319	Health Care Delivery Mgmt Adm	Data Mgmt Analyst	Х	Х
63	Williamson, Melaine	834-6371	Office of the Director	Chief of Staff		Х
64	Wilson, Gerald	253-9418	Health Care Operations Administration	Program Manager	Х	Х
65	Wilson, Rahikya	803-6886	Office of the Director	HHA Administrator	Х	Х
66	Yancy, Constance	503-7802	Health Care Delivery Mgmt Adm	Program Manager	Х	Х
67	Yorgov, Martin	834-6321	Office of the Director-IT	IT Specialist	Х	Х

DHCF COMMUNICATION DEVICES 2016-2017

		I-Pads		
1	Chaudhuri, Sumita	Office of the Director Deputy Director	Х	
2	Turnage, Wayne	Office of the Director Director	Х	Х
3	Evans, Kenneth	Office of the Director Chief Operating Officer	Х	
4	Scholsberg, Claudia	Office of the Director Deputy Director, Medicaid	Х	Х
		Air Cards		
1	Chaudhuri, Sumita	Office of the Director Deputy Director	Х	Х
2	Shearer, Donald	Health Care Operations Administration Supervisory Healthcare Program Mgr	Х	Х

Department of Health Care Finance (HT0) Q4: DHCF Budget and Expenditures for FY16 and FY17

Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditure
SENCY MANAGEM	ENT											
OGRAM	1010 PI	ERSONNEL	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	318,314.08	208,785.34	109,528.74	317,411.15	59,708.
					0011-REGULAR PAY - CONT FULL TIME Total			318,314.08	208,785.34	109,528.74	317,411.15	59,708.
					0012-REGULAR PAY - OTHER	0121	TEMPORARY FULL-TIME	-	2,419.32	(2,419.32)	-	7,066.
						0123	TEMPORARY PART-TIME	23,561.02	-	23,561.02	97,075.44	-
						0124	WHEN ACTUALLY EMPLOYED - WAE	· · ·	21,787.97	(21,787.97)	-	25.
					0012-REGULAR PAY - OTHER Total			23,561.02	24,207.29	(646.27)	97,075.44	7,092.8
					0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	1,026.00	(1,026.00)	-	-
					0013-ADDITIONAL GROSS PAY Total			-	1,026.00	(1,026.00)	-	-
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	119.52	(119.52)	-	31.
						0142	HEALTH BENEFITS	-	22,064.99	(22,064.99)	-	3,985.
						0147	MISC FRINGE BENEFITS	68,716.87	(4,667.52)	73,384.39	88,700.14	-
						0148	RETIREMENT CONTRIBUTION - FICA	-	14,761.05	(14,761.05)		3,617.
						0154	OPTICAL PLAN	-	148.90	(148.90)	-	41.
						0155	DENTAL PLAN	-	525.99	(525.99)	-	135.
						0157	PREPAID LEGAL	-	2.54	(2.54)		
						0158	MEDICARE CONTRIBUTION	-	3,602.90	(3,602.90)		942.
						0159	RETIREMENT	-	11,263.51	(11,263.51)	-	2,687
						0161	DC HEALTH BENEFIT FEES	-	1,089.32	(1,089.32)	-	202
					0014-FRINGE BENEFITS - CURR PERSONNEL To			68,716.87	48,911.20	19,805.67	88,700.14	11,643
					0015-OVERTIME PAY	0133	OVERTIME PAY	-	77.60	(77.60)	-	
					0015-OVERTIME PAY Total				77.60	(77.60)	-	-
				PERSONNEL SERVICES Total				410,591.97	283,007.43	127,584.54	503,186.73	78,445.3
				NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	5,000.00	4,772.54	227.46	5,000.00	-
					0020-SUPPLIES AND MATERIALS Total			5,000.00	4,772.54	227.46	5,000.00	
					0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	68,750.00	20,743.98	48,006.02	68,750.00	22,547
					0041-CONTRACTUAL SERVICES - OTHER Total			68,750.00	20,743.98	48,006.02	68,750.00	22,547.
				NON-PERSONNEL SERVICES	lotal			73,750.00	25,516.52	48,233.48	73,750.00	22,547.8
			0050			0111		484,341.97	308,523.95	175,818.02	576,936.73	100,993.0
			8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	213,506.76	207,005.11	6,501.65	259,700.04	48,852.
					0011-REGULAR PAY - CONT FULL TIME Total	0101	TEMPODADY FULL TIME	213,506.76	207,005.11	6,501.65	259,700.04	48,852.3
					0012-REGULAR PAY - OTHER	0121	TEMPORARY FULL-TIME	-	2,376.64	(2,376.64)		5,781.
						0123	TEMPORARY PART-TIME	19,277.20	-	19,277.20	79,425.36	-
					0012 DECULAD DAY OTHER THE	0124	WHEN ACTUALLY EMPLOYED - WAE	10 277 20	21,592.53	(21,592.53)	70 425 27	21.
					0012-REGULAR PAY - OTHER Total 0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	19,277.20	23,969.17	(4,691.97)	79,425.36	5,803.1
						0134	TERMINAL LEAVE	-	1,033.62 1,033.62	(1,033.62) (1,033.62)	-	-
					0013-ADDITIONAL GROSS PAY Total 0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	97.54	(1,033.62) (97.54)	-	- 26.
					0014-1 KINGE BENEI 113 - CORR PERSONNEL	0141	HEALTH BENEFITS	-	18,053.33	(18,053.33)	-	3,260.
						0142	MISC FRINGE BENEFITS	48,889.69	4,667.52	44,222.17	- 72,572.85	3,200.
						0147	RETIREMENT CONTRIBUTION - FICA	40,009.09	12.077.47	(12,077.47)		2.959
						0148	OPTICAL PLAN	-	12,077.47	(12,077.47)		2,737
						0155	DENTAL PLAN		430.43	(430.43)		11
						0155	PREPAID LEGAL	-	2.08	(430.43) (2.08)	-	
						0158	MEDICARE CONTRIBUTION		2,948.41	(2,948.41)		770
						0159	RETIREMENT		9,215.22	(9,215.22)		2,19
						0161	DC HEALTH BENEFIT FEES		890.93	(890.93)		16
					0014-FRINGE BENEFITS - CURR PERSONNEL TO		BO HERE IN BEREITI TEES	48.889.69	48,504.15	385.54	72,573	9,5
					0015-OVERTIME PAY	0133	OVERTIME PAY	-	76.87	(76.87)		,,,
					0015-OVERTIME PAY Total	0.00		-	76.87	(76.87)	-	-
				PERSONNEL SERVICES Total				281,673.65	280,588.92	1,084.73	411,698.25	64,181.
				NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	4,090.91	4,690.04	(599.13)	4,090.91	0.,101.
					0020-SUPPLIES AND MATERIALS Total	0201		4,090.91	4,690.04	(599.13)	4,090.91	
					0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	19,112.35	20,252.04	(1,139.69)	56,250.00	18,448
					0041-CONTRACTUAL SERVICES - OTHER Total	0.07	Contraction of the contraction o	19,112.35	20,252.04	(1,139.69)	56,250.00	18,448
					0070-EQUIPMENT & EQUIPMENT RENTAL	0711	IT SOFTWARE ACQUISITIONS		-	(1,137.07)		10,440
					0070-EQUIPMENT & EQUIPMENT RENTAL Total	0,11		-	-	-	-	
				NON-PERSONNEL SERVICES				23,203.26	24,942.08	(1,738.82)	60,340.91	18,448
				LIGHT ENGONNEL SERVICES				304,876.91	305,531.00	(654.09)	472,039.16	82,630.
								789,218.88	614,054.95	175,163.93	1,048,975.89	183,623.

Program	Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
		1015	TRAINING & EMPLOYEE DEVELO	OPN 0100	NON-PERSONNEL SERVICES	0040-OTHER SERVICES AND CHARGES	0402	TRAVEL - OUT OF CITY	-	-	-	-	-
							0408	PROF SERVICE FEES AND CONTR	-	3,265.27	(3,265.27)	-	-
							0410	OFFICE SUPPORT	-	3,147.40	(3,147.40)	-	-
							0425	PAYMENT OF MEMBERSHIP DUES	16,203.00	5,666.87	10,536.13	16,203.00	
						0040-OTHER SERVICES AND CHARGES Total			16,203.00	12,079.54	4,123.46	16,203.00	-
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	-	44,487.65	(44,487.65)	-	
						0050-SUBSIDIES AND TRANSFERS Total			-	44,487.65	(44,487.65)		-
					NON-PERSONNEL SERVICE	S Total			16,203.00	56,567.19	(40,364.19)	16,203.00	-
									16,203.00	56,567.19	(40,364.19)	16,203.00	-
				8250	NON-PERSONNEL SERVICES	0040-OTHER SERVICES AND CHARGES	0402	TRAVEL - OUT OF CITY	378.79	-	378.79	-	-
							0408	PROF SERVICE FEES AND CONTR	(378.79)	3,234.73	(3,613.52)	-	-
							0410	OFFICE SUPPORT	-	26,298.84	(26,298.84)	-	-
							0419	TUITION FOR EMPLOYEE TRAINING	22,749.48	-	22,749.48	40,000	-
							0425	PAYMENT OF MEMBERSHIP DUES	11,198.42	5,109.13	6,089.29	13,257	-
						0040-OTHER SERVICES AND CHARGES Total			33,947.90	34,642.70	(694.80)	53,257	-
					NON-PERSONNEL SERVICE	S Total			33,947.90	34,642.70	(694.80)	-	-
									33,947.90	34,642.70	(694.80)	53,257.00	-
									50,150.90	91,209.89	(41,058.99)	69,460.00	-
		1020	CONTRACTING & PROCUREMEN	T 0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	324,530.88	92,542.51	231,988.37	121,312.78	33,178.37
						0011-REGULAR PAY - CONT FULL TIME Total			324,530.88	92,542.51	231,988.37	121,312.78	33,178.37
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	95.82	(95.82)	-	2,930.47
						0012-REGULAR PAY - OTHER Total			-	95.82	(95.82)	-	2,930.00
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	46.70	(46.70)	-	17.20
							0142	HEALTH BENEFITS	-	4,131.33	(4,131.33)	-	1,563.84
							0147	MISC FRINGE BENEFITS	77,863.02	302.25	77,560.77	25,960.93	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	5,289.45	(5,289.45)	-	1,386.34
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	-	-	-	14.74
							0154	OPTICAL PLAN	-	39.38	(39.38)	-	50.41
							0155	DENTAL PLAN	-	133.90	(133.90)	-	514.55
							0158	MEDICARE CONTRIBUTION	-	1,285.11	(1,285.11)	-	1,664.09
							0159	RETIREMENT		4,510.50	(4,510.50)	-	78.59
							0161	DC HEALTH BENEFIT FEES		206.74	(206.74)		
						0014-FRINGE BENEFITS - CURR PERSONNEL TO	otal		77,863.02	15,945.36	61,917.66	25,960.93	5,289.76
					PERSONNEL SERVICES Tota	al			402,393.90	108,583.69	293,810.21	147,273.71	41,398.13
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	27,500.00	25,045.49	2,454.51	27,500.00	8,997.14
						0020-SUPPLIES AND MATERIALS Total			27,500.00	25,045.49	2,454.51	27,500.00	8,997.14
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	5,500.00	1,280.18	4,219.82	5,500.00	-
							0402	TRAVEL - OUT OF CITY	· -	367.61	(367.61)	-	-
							0405	MAINTENANCE AND REPAIRS - MACH	33,968.79	-	33,968.79	33,968.79	-
							0408	PROF SERVICE FEES AND CONTR	-	-	-		-
						0040-OTHER SERVICES AND CHARGES Total			39,468.79	1,647.79	37,821.00	39,468.79	-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	632,877.46	591,855.69	41,021.77	762,172.67	192,593.60
							0417	IT CONSULTANT CONTRACTS	-			762,172.67	192,593.60
						0041-CONTRACTUAL SERVICES - OTHER Total			632,877.46	591,855.69	41,021.77	-	-
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	-	-			-
						0050-SUBSIDIES AND TRANSFERS Total			-	-	-		-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0701	PURCHASES - FURNITURE AND FIXTURES		3,164,52	(3,164.52)	-	-
							0702	PURCHASES - EQUIPMENT AND MACHINERY	75,658.00	20,715.33	54,942.67	75,658.00	-
							0710	IT HARDWARE ACQUISITIONS		20,713.33	51,742.07	75,658.00	_
							0/10	THE RECEIPTIONS	75,658.00	23,879.85	51,778.15	904,799.46	201,590.74
					NON-PERSONNEL SERVICE	S Total			75,504.25	642,428.82	133,075.43	971,768.25	210,587.88
					NORTERSONNEL SERVICE	5 10(a)			1,177,898.15	751,012.51	426,885.64	1,052,073.17	242,989.34
									1,177,090.15	751,012.51	420,003.04	1,052,073.17	242,909.34

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	104,752.31	136,278.50	(31,526.19)	145,860.94	38,729.99
						0011-REGULAR PAY - CONT FULL TIME Total			104,752.31	136,278.50	(31,526.19)	145,860.94	38,729.99
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	78.40	(78.40)	-	2,397.68
						0012-REGULAR PAY - OTHER Total			-	78.40	(78.40)	-	2,397.68
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	74.75	(74.75)		20.29
							0142	HEALTH BENEFITS	-	10,573.71	(10,573.71)		2,888.74
							0147	MISC FRINGE BENEFITS	20,762.72	(971.26)	21,733.98	31,214.24	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	8,293.95	(8,293.95)	-	1,807.80
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	-	-	-	-
							0154	OPTICAL PLAN	-	94.99	(94.99)	-	25.24
							0155	DENTAL PLAN	-	318.91	(318.91)	-	86.72
							0158	MEDICARE CONTRIBUTION	-	2,005.86	(2,005.86)	-	578.51
							0159	RETIREMENT	-	7,137.88	(7,137.88)	-	1,940.74
							0161	DC HEALTH BENEFIT FEES	-	519.51	(519.51)	-	144.12
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		20,762.72	28,048.30	(7,285.58)	31,214.24	7,492.16
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	-	-	-	-
						0015-OVERTIME PAY Total			-	-	-	-	-
					PERSONNEL SERVICES Tota				125,515.03	164,405.20	(38,890.17)		48,619.83
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	29,434.40	24,968.75	4,465.65	22,500.00	7,361.30
						0020-SUPPLIES AND MATERIALS Total			29,434.40	24,968.75	4,465.65	22,500.00	7,361.30
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,179.49	1,249.82	(70.33)	4,500	-
							0402	TRAVEL - OUT OF CITY	-	358.89	(358.89)		-
							0405	MAINTENANCE AND REPAIRS - MACH	338.69	36.39	302.30	27,793	-
							0408	PROF SERVICE FEES AND CONTR	-	-	-		-
						0040-OTHER SERVICES AND CHARGES Total			1,518.18	1,645.10	(126.92)		-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	189,490.83	165,090.45	24,400.38	3,623,595.81	-
						0041-CONTRACTUAL SERVICES - OTHER Total			189,490.83	165,090.45	24,400.38	3,623,595.81	-
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	-	-	-	-	-
						0050-SUBSIDIES AND TRANSFERS Total			-	-	-	-	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0701	PURCHASES - FURNITURE AND FIXTURES	-	3,089.48	(3,089.48)	-	-
							0702	PURCHASES - EQUIPMENT AND MACHINERY	54,702.14	20,524.15	34,177.99	61,902.00	-
							0710	IT HARDWARE ACQUISITIONS	-	-	-		-
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			54,702.14	23,613.63	31,088.51	61,902.00	-
					NON-PERSONNEL SERVICE	S Total			275,145.55	215,317.93	59,827.62	3,740,290.47	(891.00)
									400,660.58	379,723.13	20,937.45	3,917,365.65	55,981.13
									1,578,558.73	1,130,735.64	447,823.09	4,969,438.82	298,970.47

30 PROPERTY MANAGEMENT	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	237,307.55	125,165.63	112,141.92	183,608.81	47,887.16
			0011-REGULAR PAY - CONT FULL TIME Total			237,307.55	125,165.63	112,141.92	183,608.81	47,887.16
			0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	135.90	(135.90)	-	37.93
				0142	HEALTH BENEFITS	-	12,347.44	(12,347.44)	-	3,782.25
				0147	MISC FRINGE BENEFITS	47,698.82	(3,126.25)	50,825.07	39,292.28	-
				0148	RETIREMENT CONTRIBUTION - FICA	-	5,809.86	(5,809.86)	-	2,214.80
				0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	3,090.80	(3,090.80)	-	811.71
				0154	OPTICAL PLAN	-	121.54	(121.54)	-	46.39
				0155	DENTAL PLAN	-	397.84	(397.84)	-	156.75
				0157	PREPAID LEGAL	-	79.48	(79.48)	-	33.38
				0158	MEDICARE CONTRIBUTION	-	1,358.89	(1,358.89)	-	518.04
				0159	RETIREMENT	-	4,501.62	(4,501.62)	-	1,066.85
				0160	DC METRO BENEFITS	-	50.00	(50.00)	-	-
				0161	DC HEALTH BENEFIT FEES	-	469.22	(469.22)	-	149.47
			0014-FRINGE BENEFITS - CURR PERSONNEL TO			47,698.82	25,236.34	22,462.48	39,292.28	8,817.57
			0015-OVERTIME PAY	0133	OVERTIME PAY	-	235.94	(235.94)	-	443.22
			0015-OVERTIME PAY Total			-	235.94	(235.94)	-	443.22
		PERSONNEL SERVICES Tota	al			285,006.37	150,637.91	134,368.46	222,901.09	57,147.95
		NON-PERSONNEL SERVICES	0030-ENERGY, COMM. AND BLDG RENTALS	0301	FUEL AUTOMOTIVE	1,441.00	511.77	929.23	1,068.65	(19.25
				0305	ELECTRICITY	102,279.10	93,093.56	9,185.54	125,260.30	35,381.84
				0307	WATER	1,748.45	1,590.61	157.84	14,548.05	4,548.34
				0330	SUSTAINABLE ENERGY	4,577.10	4,210.94	366.16	3,807.65	-
			0030-ENERGY, COMM. AND BLDG RENTALS Tota	al		110,045.65	99,406.88	10,638.77	144,684.65	39,910.93
			0031-TELEPHONE, TELEGRAPH, TELEGRAM, ETC	0308	TELEPHONE, TELETYPE, TELEGRAM, ETC	102,212.41	95,745.18	6,467.23	102,212.41	11,970.9
			0031-TELEPHONE, TELEGRAPH, TELEGRAM, ETC	C Total		102,212.41	95,745.18	6,467.23	102,212.41	11,970.94
			0034-SECURITY SERVICES	0440	SECURITY SERVICES	(64,652.70)	49,135.28	(113,787.98)	104,105.65	4,958.1
			0034-SECURITY SERVICES Total			(64,652.70)	49,135.28	(113,787.98)	104,105.65	4,958.12
			0035-OCCUPANCY FIXED COSTS	0310	OCCUPANCY FIXED COSTS	133,134.35	129,329.96	3,804.39	187,149.05	-
			0035-OCCUPANCY FIXED COSTS Total			133,134.35	129,329.96	3,804.39	187,149.05	-
			0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	-	2,530.00	(2,530.00)	-	-
				0404	MAINTENANCE AND REPAIRS - AUTO	17,610.16	9,628.72	7,981.44	20,477.61	1,639.5
				0408	PROF SERVICE FEES AND CONTR	-	(3,039.88)	3,039.88	-	
				0410	OFFICE SUPPORT	16,500.00	3,422.60	13,077.40	118,276.07	(10.9)
				0414	ADVERTISING	-	· _	-	3,000.00	-
				0416	POSTAGE	(0.33)	(10,971.63)	10,971.30	35,757.67	-
			0040-OTHER SERVICES AND CHARGES Total			34,109.83	1,569.81	32,540.02	177,511.35	1,628.53
			0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	447,766.22	415,344.01	32,422.21	595.888.87	76,582.60

Program	Program Title	Activity	Activity Name	Fund	GAAP Category Title	Comp Source Group	Comp		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
			-	Detail		0070-EQUIPMENT & EQUIPMENT RENTAL	Objec 0701	PURCHASES - FURNITURE AND FIXTURES	1.265.00		1,265.00	1.265.00	
						0070-EQUIPMENT & EQUIPMENT RENTAL Total	0/01	TORGHASES TORRITORE AND TRATORES	1,265.00	-	1,265.00	1,265.00	-
					NON-PERSONNEL SERVICES				763,880.76	790,531.12	(26,650.36)	1,312,816.98	135,051.12
									1,048,887.13	941,169.03	107,718.10	1,535,718.07	192,199.07
				0653	NON-PERSONNEL SERVICES	0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS Total	0502	MEDICAL VENDOR SERVICES	-	(140.00)	140.00 140.00	-	-
					NON-PERSONNEL SERVICES				-	(140.00) (140.00)	140.00		-
					NON-I ERSONNEE SERVICE	, lotai			-	(140.00)	140.00	-	-
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	137,282.29	124,044.67	13,237.62	150,225.39	39,180.45
						0011-REGULAR PAY - CONT FULL TIME Total			137,282.29	124,044.67	13,237.62	150,225.39	39,180.45
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	111.35	(111.35)	-	31.05
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	25,975.64	10,102.57 1,804.37	(10,102.57) 24,171.27	32,148.24	3,094.68
							0148	RETIREMENT CONTRIBUTION - FICA	-	4,753.61	(4,753.61)	-	1,812.17
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	2,528.90	(2,528.90)	-	664.10
							0154	OPTICAL PLAN	-	99.17	(99.17)	-	37.72
							0155 0157	DENTAL PLAN PREPAID LEGAL	-	325.31 65.05	(325.31) (65.05)	-	128.32 27.34
							0158	MEDICARE CONTRIBUTION	-	1,111.60	(1,111.60)		423.79
							0159	RETIREMENT	-	3,683.51	(3,683.51)		873.01
							0161	DC HEALTH BENEFIT FEES	-	383.90	(383.90)		122.24
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot 0015-OVERTIME PAY	al 0133	OVERTIME PAY	25,975.64	24,969.34	1,006.30	32,148.24	7,214.42 362.65
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133			232.14 232.14	(232.14) (232.14)		362.65
					PERSONNEL SERVICES Tota				163,257.93	149,246.15	14,011.78	182,373.63	46,757.52
					NON-PERSONNEL SERVICES	0030-ENERGY, COMM. AND BLDG RENTALS	0301	FUEL AUTOMOTIVE	1,179.00	504.62	674.38	874.35	(15.75)
							0305 0307	ELECTRICITY WATER	83,682.90	92,868.44 1,588.39	(9,185.54) (157.84)	102,485.70 11,902.95	-
							0307	SUSTAINABLE ENERGY	1,430.55 3,744.90	4,111.06	(157.84) (366.16)	3,115.35	
						0030-ENERGY, COMM. AND BLDG RENTALS Total	1	SUSTAINABLE ENERGY	90,037.35	99,072.51	(9,035.16)	118,378.35	(15.75)
						0031-TELEPHONE, TELEGRAPH, TELEGRAM, ETC		TELEPHONE, TELETYPE, TELEGRAM, ETC	83,628.33	95,631.36	(12,003.03)	83,628.33	-
						0031-TELEPHONE, TELEGRAPH, TELEGRAM, ETC			83,628.33	95,631.36	(12,003.03)		-
						0034-SECURITY SERVICES 0034-SECURITY SERVICES Total	0440	SECURITY SERVICES	50,141.70 50,141.70	48,915.10 48,915.10	1,226.60 1,226.60	85,177.35 85,177.35	-
						0035-OCCUPANCY FIXED COSTS	0310	OCCUPANCY FIXED COSTS	116.359.65	128,249.46	(11,889.81)	153,121.95	-
						0035-OCCUPANCY FIXED COSTS Total			116,359.65	128,249.46	(11,889.81)	153,121.95	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	-	2,470.00	(2,470.00)	-	-
							0404 0408	MAINTENANCE AND REPAIRS - AUTO PROF SERVICE FEES AND CONTR	11,627.66	9,906.41	1,721.25 166.24	16,754.40	- 3,273.92
							0408	OFFICE SUPPORT	- 19,442.48	(166.24) 3,417.06	16,025.42	- 96,771.33	3,273.92 (8.98)
							0414	ADVERTISING	-	-		2,454.55	-
							0416	POSTAGE	(10,378.68)	(11,052.57)	673.89	29,256.28	
						0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	20,691.46	4,574.66 239,370.25	16,116.80	145,236.56 487,545.42	3,264.94 62,658.49
						0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	234,878.71 234,878.71	239,370.25	(4,491.54) (4,491.54)	487,545.42 487,545.42	62,658.49
						0070-EQUIPMENT & EQUIPMENT RENTAL	0701	PURCHASES - FURNITURE AND FIXTURES	1,035.00	-	1,035.00	1,035.00	-
							0703	PURCHASES - AUTOMOTIVE EQUIPMENT	-		-		
					NON DEDSONNEL SERVICES	0070-EQUIPMENT & EQUIPMENT RENTAL Total			1,035.00	-	1,035.00	1,035.00	-
					NON-PERSONNEL SERVICES	5 10(2)			596,772.20 760,030.13	615,813.34 765,059.49	(19,041.14) (5,029.36)		(4,546.33) 112,665.20
									1,808,917.26	1,706,088.52	102,828.74	2,792,214.66	304,864.27
		1040	INFORMATION TECHNOLOGY	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	361,854.42	364,331.66	(2,477.24)	431,565.09	100,861.66
						0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0125		361,854.42	364,331.66	(2,477.24)	431,565.09	100,861.66
						0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0125	TERM FULL-TIME	-	8,456.16 8,456.16	(8,456.16) (8,456.16)	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	208.60	(208.60)		52.07
							0142	HEALTH BENEFITS	-	32,710.58	(32,710.58)	-	8,584.09
							0147 0148	MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA	72,732.73	(6,428.29) 22,393.23	79,161.02 (22,393.23)	92,354.94	4,089.10
							0148	OPTICAL PLAN	-	22,393.23 255.33	(22,393.23) (255.33)		4,089.10
							0155	DENTAL PLAN	-	885.82	(885.82)	-	202.90
							0157	PREPAID LEGAL	-	66.42	(66.42)		16.69
							0158	MEDICARE CONTRIBUTION	-	5,638.15	(5,638.15)		1,406.75
							0159 0160	RETIREMENT DC METRO BENEFITS	-	18,126.19 122.51	(18,126.19) (122.51)	-	4,657.96 0.98
							0161	DC HEALTH BENEFIT FEES		1,618.50	(1,618.50)		425.19
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot	al		72,732.73	75,597.04	(2,864.31)		19,498.70
					PERSONNEL SERVICES Tota		0201	OFFICE SUPPLIES	434,587.15	448,384.86	(13,797.71)	523,920.03	120,360.36
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201 0219	OFFICE SUPPLIES IT SUPPLIES	- 4,400.00	3,230.26 124.53	(3,230.26) 4,275.47	4,400.00	-
						0020-SUPPLIES AND MATERIALS Total	0217		4,400.00	3,354.79	1,045.21	4,400.00	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	-		-	-	
							0442	IT SOFTWARE MAINTENANCE	600.00		600.00	600.00	-
						0040-OTHER SERVICES AND CHARGES Total	0494	OCTO IT ASSESSMENT	119,893.74 120,493.74	79,781.92 79,781.92	40,111.82 40,711.82	190,420.83 191,020.83	
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	843,275.65	795,526.00	47,749.65	196,689.84	30,645.36
						0041-CONTRACTUAL SERVICES - OTHER Total			843,275.65	795,526.00	47,749.65	196,689.84	30,645.36

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object	Comp Object Title	FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
						0070-EQUIPMENT & EQUIPMENT RENTAL	0702 0703	PURCHASES - EQUIPMENT AND MACHINERY PURCHASES - AUTOMOTIVE EQUIPMENT	-	83,228.51 206.22	(83,228.51) (206.22)	-	-
							0709	TEXT BOOKS	-		-	328,217.67	24,652.82
							0710	IT HARDWARE ACQUISITIONS	129,094.62	20,952.57	108,142.05	16,500.00	11,373.69
							0711	IT SOFTWARE ACQUISITIONS	33,000.00	25,699.92	7,300.08	344,717.67	36,026.51
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			162,094.62	130,087.22	32,007.40	736,828.34	66,671.87
					NON-PERSONNEL SERVICES	S Total			1,130,264.01	1,008,749.93	121,514.08	1,260,748.37	187,032.23
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	1,564,851.16 365,006.00	1,457,134.79 410,042.28	107,716.37 (45,036.28)	1,260,748.37 436,473.81	187,032.23 96.887.85
				0250	FERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	UTT	CONTINUING FOLL TIME	365,006.00	410,042.28	(45,036.28)	436,473.81	96,887.85
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	8,255.62	(8,255.62)		-
						0012-REGULAR PAY - OTHER Total			-	8,255.62	(8,255.62)	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	196.52	(196.52)	-	50.41
							0142	HEALTH BENEFITS	-	28,599.38	(28,599.38)	-	7,023.45
							0147	MISC FRINGE BENEFITS	71,722.95	7,760.96	63,961.99	93,405.38	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	21,211.39	(21,211.39)	-	4,191.66
							0154 0155	OPTICAL PLAN DENTAL PLAN	-	246.84 854.76	(246.84) (854.76)	-	64.45 211.50
							0155	PREPAID LEGAL	-	54.36	(54.36)	-	13.67
							0158	MEDICARE CONTRIBUTION	-	5,289.02	(5,289.02)	_	1,348.94
							0159	RETIREMENT	-	17,249.68	(17,249.68)	-	4,529.25
							0160	DC METRO BENEFITS	-	125.36	(125.36)		0.80
							0161	DC HEALTH BENEFIT FEES	-	1,423.75	(1,423.75)		347.81
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		71,722.95	83,012.02	(11,289.07)	93,405.38	17,781.94
					PERSONNEL SERVICES Tota				436,728.95	501,309.92	(64,580.97)	529,879.19	114,669.79
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES		3,153.65	(3,153.65)	-	-
							0219	IT SUPPLIES	3,600.00	125.47	3,474.53	3,600.00	
						0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	3,600.00	3,279.12 1.29	320.88 (1.29)	3,600.00	-
						0040-0THER SERVICES AND CHARGES	0401	OFFICE SUPPORT	6,211.50	1.27	6,211.50		
							0442	IT SOFTWARE MAINTENANCE	490.91	-	490.91	490.91	
							0494	OCTO IT ASSESSMENT	98,094.88	78,711.45	19,383.43	155,798.86	48,288.89
						0040-OTHER SERVICES AND CHARGES Total			104,797.29	78,712.74	26,084.55	156,289.77	48,288.89
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	655,569.71	658,523.91	(2,954.20)	1,020,018.96	25,073.49
						0041-CONTRACTUAL SERVICES - OTHER Total			655,569.71	658,523.91	(2,954.20)	1,020,018.96	25,073.49
						0070-EQUIPMENT & EQUIPMENT RENTAL	0702	PURCHASES - EQUIPMENT AND MACHINERY	-	81,798.81	(81,798.81)	-	
							0703	PURCHASES - AUTOMOTIVE EQUIPMENT	-	201.33	(201.33)	-	-
							0709 0710	TEXT BOOKS	- 142.090.41		121,624.73	-	- 20,170.48
							0710	IT HARDWARE ACQUISITIONS IT SOFTWARE ACQUISITIONS	142,080.41 13,794,70	20,455.68 25,397.29	(11,602.59)	268,541.72 13,500.00	20,170.48 9,305.75
						0070-EQUIPMENT & EQUIPMENT RENTAL Total	0/11	TI SOLIWARE ACCOUSTIONS	155,875.11	127,853.11	28,022.00	282,041.72	29,476.23
					NON-PERSONNEL SERVICES				919,842.11	868,368.88	51,473.23	1,461,950.45	102,838.61
									1,356,571.06	1,369,678.80	(13,107.74)	1,991,829.64	217,508.40
									2,921,422.22	2,826,813.59	94,608.63	3,252,578.01	404,540.63
		1060	LEGAL SERVICES	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	209,445.04	241,298.50	(31,853.46)	289,842.79	93,852.80
						0011-REGULAR PAY - CONT FULL TIME Total			209,445.04	241,298.50	(31,853.46)	289,842.79	93,852.80
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	159,324.56	127,217.02	32,107.54	158,314.09	
						0012-REGULAR PAY - OTHER Total 0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	159,324.56	127,217.02	32,107.54	158,314.09	- 5,210.06
						OUTS-ADDITIONAL GROSS PAT	0134	BONUS PAY		4,596.50	(4,596.50)		5,210.00
							0174	SEVERANCE PAY	-	2,688.69	(2,688.69)	-	
						0013-ADDITIONAL GROSS PAY Total			-	7,285.19	(7,285.19)	-	5,210.06
													67.84
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	· · ·	303.17	(303.17)	-	
							0142	HEALTH BENEFITS	-	303.17 23,776.89	(23,776.89)		5,248.71
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS		303.17 23,776.89 (6,177.57)	(23,776.89) 88,486.58	- - 95,905.59	-
							0142 0147 0148	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA	-	303.17 23,776.89 (6,177.57) 19,657.64	(23,776.89) 88,486.58 (19,657.64)		4,605.79
							0142 0147 0148 0152	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73	(23,776.89) 88,486.58 (19,657.64) (5,920.73)		- 4,605.79 1,349.29
							0142 0147 0148 0152 0154	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN	-	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31	(23,776.89) 88,486.58 (19,657.64) (5,920.73) (220.31)		- 4,605.79 1,349.29 47.89
							0142 0147 0148 0152 0154 0155	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN	-	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25	(23,776.89) 88,486.58 (19,657.64) (5,920.73) (220.31) (732.25)		- 4,605.79 1,349.29 47.89 155.65
							0142 0147 0148 0152 0154 0155 0157	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL	-	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41	(23,776.89) 88,486.58 (19,657.64) (5,920.73) (220.31) (732.25) (66.41)		- 4,605.729 1,349.29 47.89 155.65 16.69
							0142 0147 0148 0152 0154 0155	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN	-	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25	(23,776.89) 88,486.58 (19,657.64) (5,920.73) (220.31) (732.25)		- 4,605.79 1,349.29 47.89 155.65
							0142 0147 0148 0152 0154 0155 0157 0158	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION	-	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58	(23,776.89) 88,486.58 (19,657.64) (5,920.73) (220.31) (732.25) (66.41) (5,775.58)		- 4,605.79 1,349.29 47.89 155.65 16.69 1,396.39
						0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT	82,309.01 - - - - - - - - - - - - - - - - - - -	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00	(23,776,89) 88,486,56 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (5,775,58) (13,845,02) (295,69) (833,00)	95,905.59 - - - - - - - - - - - - - - - - - - -	- 4,65.7 1,349.29 47.89 155.65 16.69 1,396.39 3,555.77 25.00 182.28
						0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS	82,309.01	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00 65,249.12	(23,776,89) 88,486,58 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (5,775,58) (13,845,02) (295,69) (833,00) 17,059,89	95,905.59 	4,605.70 1,3349.29 47.89 155.65 16.69 1,396.39 3,555.77 25.00 182.28 16,651.30
					PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL To	0142 0147 0148 0152 0155 0155 0157 0158 0159 0160 0161 tal	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES	82,309.01 - - - - - - - - - - - - - - - - - - -	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00 65,249.12 441,049.83	(23,776,89) 88,486,58 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (5,775,58) (13,845,02) (295,69) (833,00) 17,059,89 10,028,78	95,905.59 - - - - - - - - - - - - - - - - - - -	4,605.70 1,3349.29 47.89 155.65 16.69 1,396.39 3,555.77 25.00 182.28 16,651.30
					PERSONNEL SERVICES Tota NON-PERSONNEL SERVICES	0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL To 10040-OTHER SERVICES AND CHARGES	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS	82,309.01 82,309.01 82,309.01 451,078.61	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00 65,249,12 441,049.83 (263.18)	(23,776,89) 88,486,58 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (5,775,58) (13,845,02) (295,69) (333,00) 17,059,89 10,028,78 263,18	95,905.59 	4,605.79 1,349.29 47.89 155.65 1,396.39 3,555.77 2,50 00 182.28 16,651.30 115,714.16
						0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL Tor 10 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0410	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES	82,309,01 - - - - - - - - - - - - - - - - - - -	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00 65,249,12 441,049.83 (263.18) (263.18)	(23,776,89) 88,486,58 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (5,775,58) (13,845,02) (295,69) (833,00) 17,059,89 10,028,78 263,18 263,18	95,905.59 	4,605.79 1,349.29 47.89 155.65 1,396.39 3,555.77 25.00 182.28 16,651.30 115,714.16
						0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL To 1 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES 0040-COTHER SERVICES - OTHER	0142 0147 0148 0152 0155 0155 0157 0158 0159 0160 0161 tal	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES	82,309.01 	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00 65,249.12 441,049.83 (263.18) (263.18) (263.18)	(23,776,89) 88,486,58 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (732,25) (13,845,02) (295,69) (333,00) 17,059,89 10,028,78 263,18 263,18 1,175,58	95,905.59 	4,65,79 1,349,29 47,89 155,65 16,69 1,396,39 3,555,77 25,00 182,28 16,651,30 115,714,16
						0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL To 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0410	HEALTH BENEFITS MISC FRINCE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES	82,309,01 - - - - - - - - - - - - - - - - - - -	303.17 23,776.89 (6,177.57) 19,657.64 5,920.73 220.31 732.25 66.41 5,775.58 13,845.02 295.69 833.00 65,249,12 441,049.83 (263.18) (263.18)	(23,776,89) 88,486,58 (19,657,64) (5,920,73) (220,31) (732,25) (66,41) (5,775,58) (13,845,02) (295,69) (833,00) 17,059,89 10,028,78 263,18 263,18	95,905.59 	4,65.79 1,349.29 47.89 155.65 16.69 1,396.39 3,555.77 25.00 182.28 16,651.30 115,714.16

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	191,631.40	239,067.14	(47,435.74)	237,144.10	76,788.59
						0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	191,631.40 163,679,36	239,067.14 126.365.71	(47,435.74) 37,313.65	237,144.10 129,529,71	76,788.59
						0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0125	TERM FULL-TIME	163,679.36 163,679.36	126,365.71	37,313.65	129,529.71	-
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	(213.74)	213.74	-	4,262.77
							0138	BONUS PAY	-	4,630.64	(4,630.64)	-	-
							0174	SEVERANCE PAY	-	2,684.93	(2,684.93)		
						0013-ADDITIONAL GROSS PAY Total 0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	7,101.83 247.50	(7,101.83) (247.50)	-	4,262.77 55.59
						0014-FRINGE BENEFITS - CORR PERSONNEL	0141	HEALTH BENEFITS	-	19,453.09	(19,453.09)	-	4,294.38
							0147	MISC FRINGE BENEFITS	70,833.01	6,197.58	64,635.43	78,468.19	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	16,083.64	(16,083.64)	-	3,768.35
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	4,844.17	(4,844.17)	-	1,103.99
							0154 0155	OPTICAL PLAN DENTAL PLAN	-	178.32 599.52	(178.32) (599.52)		38.59 127.37
							0155	PREPAID LEGAL	-	54.37	(54.37)		13.67
							0158	MEDICARE CONTRIBUTION	-	4,725.44	(4,725.44)		1,142.37
							0159	RETIREMENT	-	11,327.73	(11,327.73)	-	2,909.16
						0014-FRINGE BENEFITS - CURR PERSONNEL To	0161	DC HEALTH BENEFIT FEES	70,833.01	681.55 64,392.91	(681.55) 6,440.10	- 78,468.19	149.12 13,602.59
					PERSONNEL SERVICES Tota		ILdi		426,143.77	436,927.59	(10,783.82)	445,142.00	94,653.95
					NON-PERSONNEL SERVICES	0040-OTHER SERVICES AND CHARGES	0410	OFFICE SUPPORT	-	(257.82)	257.82		-
						0040-OTHER SERVICES AND CHARGES Total			-	(257.82)	257.82	-	-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	23,386.94	13,198.45	10,188.49	114,976.46	
					NON-PERSONNEL SERVICE	0041-CONTRACTUAL SERVICES - OTHER Total			23,386.94 23,386.94	13,198.45 12,940.63	10,188.49 10,446.31	114,976.46 114,976.46	-
					NON-FERSONNEL SERVICE	3 10(a)			449,530.71	449,868.22	(337.51)	560,118.46	94,653.95
									900,609.32	889,479.29	11,130.03	1,104,180.93	210,368.11
		1070	FLEET MANAGEMENT	0100	NON-PERSONNEL SERVICES	0040-OTHER SERVICES AND CHARGES	0404	MAINTENANCE AND REPAIRS - AUTO	-	-	-		-
						0040-OTHER SERVICES AND CHARGES Total 0070-EQUIPMENT & EQUIPMENT RENTAL	0701		- 1,484.98	- 2,078.88	- (593.90)	- 1,484.98	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0701	PURCHASES - FURNITURE AND FIXTURES PURCHASES - EQUIPMENT AND MACHINERY	1,484.98	2,078.88 832.91	(832.91)	1,484.98	-
							0703	PURCHASES - AUTOMOTIVE EQUIPMENT	11,000.00	10,120.00	880.00	-	-
							0705	RENTALS - AUTOMOTIVE EQUIPMENT	1,499.99		1,499.99	1,499.99	-
							0710	IT HARDWARE ACQUISITIONS					
					NON-PERSONNEL SERVICE	0070-EQUIPMENT & EQUIPMENT RENTAL Total			13,984.97 13,984.97	13,031.79 13,031.79	953.18 953.18	2,984.97 2,984.97	-
						5 10141			13,984.97	13,031.79	953.18	2,984.97	-
				8250	NON-PERSONNEL SERVICES	0040-OTHER SERVICES AND CHARGES	0404	MAINTENANCE AND REPAIRS - AUTO				· · ·	-
						0040-OTHER SERVICES AND CHARGES Total			-	-	-	-	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0701 0702	PURCHASES - FURNITURE AND FIXTURES PURCHASES - EQUIPMENT AND MACHINERY	1,215.00	2,029.60 839.09	(814.60) (839.09)	1,215.00	-
							0702	PURCHASES - EQUIPMENT AND MACHINERY PURCHASES - AUTOMOTIVE EQUIPMENT	9,000.00	9,880.00	(880.00)		-
							0705	RENTALS - AUTOMOTIVE EQUIPMENT	1,227.28	-	1,227.28	1,227.28	-
							0710	IT HARDWARE ACQUISITIONS	-		-		-
					NON-PERSONNEL SERVICE	0070-EQUIPMENT & EQUIPMENT RENTAL Total			11,442.28 11,442.28	12,748.69 12,748.69	(1,306.41) (1,306.41)	2,442.28 2,442.28	-
					NON-PERSONNEL SERVICE	3 10(a)			11,442.28	12,748.69	(1,306.41)	2,442.28	-
									25,427.25	25,780.48	(353.23)	5,427.25	-
		1080	COMMUNICATIONS	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	101,650.01	55,970.36	45,679.65	63,312.80	15,869.84
						0011-REGULAR PAY - CONT FULL TIME Total	0141		101,650.01	55,970.36	45,679.65	63,312.80	15,869.84
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	34.18 2,972.39	(34.18) (2,972.39)	-	8.22 704.13
							0142	MISC FRINGE BENEFITS	10,002.66	(1,807.75)	11,810.41	13,548.94	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	4,019.09	(4,019.09)	-	963.07
							0154	OPTICAL PLAN	-	31.57	(31.57)	-	7.30
							0155 0158	DENTAL PLAN MEDICARE CONTRIBUTION	-	105.74 939.95	(105.74) (939.95)		25.09 225.26
							0159	RETIREMENT	-	3,311.19	(3,311.19)	-	793.44
							0160	DC METRO BENEFITS	-	25.00	(25.00)		-
							0161	DC HEALTH BENEFIT FEES	-	133.35	(133.35)		33.72
					PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		10,002.66 111,652.67	9,764.71 65,735.07	237.95 45,917.60	13,548.94 76,861.74	2,760.23 18,630.07
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,954.00	1,517.69	45,917.60 436.31	2,100.00	10,030.07
						0020-SUPPLIES AND MATERIALS Total			1,954.00	1,517.69	436.31	2,100.00	-
						0040-OTHER SERVICES AND CHARGES	0408	PROF SERVICE FEES AND CONTR	-	-	-	6,600.00	
						0040-OTHER SERVICES AND CHARGES Total	0400		172 141 00	140 754 07	10 404 00	6,600.00	-
						0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	173,161.00 173,161.00	160,754.97 160,754.97	12,406.03 12,406.03	88,000.00 88,000.00	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	5,314.02	3,116.21	2,197.81	5,314.02	
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			5,314.02	3,116.21	2,197.81	5,314.02	-
					NON-PERSONNEL SERVICE	S Total			180,429.02	165,388.87	15,040.15	102,014.02	-
									292,081.69	231,123.94	60,957.75	178,875.76	18,630.07

Program	Program Title	Activit	y Activity Name	Fund Detail		Comp Source Group	Com		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	56,662.98	55,503.48	1,159.50	51,801.38	12,984.39
						0011-REGULAR PAY - CONT FULL TIME Total			56,662.98	55,503.48	1,159.50	51,801.38	12,984.39
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	27.96	(27.96)	-	6.77
							0142	HEALTH BENEFITS	-	2,431.85	(2,431.85)	-	576.05
							0147	MISC FRINGE BENEFITS	9,812.74	210.15	9,602.59	11,085.50	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	3,288.42	(3,288.42)	-	787.99
							0154	OPTICAL PLAN	-	25.84	(25.84)	-	5.98
							0155	DENTAL PLAN	-	86.25	(86.25)	-	20.45
							0158	MEDICARE CONTRIBUTION	-	769.05 2,709.11	(769.05)	-	184.27 649.25
							0159 0161	RETIREMENT DC HEALTH BENEFIT FEES	-	2,709.11	(2,709.11) (109.14)	-	27.60
						0014-FRINGE BENEFITS - CURR PERSONNEL To		DC HEALTH BENEFTT FEES	9,812.74	9,657.77	154.97	11,085.50	2,258.36
					PERSONNEL SERVICES Tota		tai		66,475.72	65,161.25	1,314.47	62,886.88	15,242.75
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,416.65	1,507.14	(90.49)	1,718.18	-
						0020-SUPPLIES AND MATERIALS Total	0201		1,416.65	1,507.14	(90.49)	1,718.18	-
						0040-OTHER SERVICES AND CHARGES	0408	PROF SERVICE FEES AND CONTR	-	-	-	5,400.00	
						0040-OTHER SERVICES AND CHARGES Total			-	-	-	5,400.00	-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	24,787.76	26,355.43	(1,567.67)	72,000.00	-
						0041-CONTRACTUAL SERVICES - OTHER Total			24,787.76	26,355.43	(1,567.67)	72,000.00	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	2,887.83	3,063.44	(175.61)	4,347.80	-
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			2,887.83	3,063.44	(175.61)	4,347.80	-
					NON-PERSONNEL SERVICES	S Total			29,092.24	30,926.01	(1,833.77)	83,465.98	-
									95,567.96	96,087.26	(519.30)	146,352.86	15,242.75
									387,649.65	327,211.20	60,438.45	325,228.62	33,872.82
		1085	CUSTOMER SERVICE	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	113,322.02	111,121.34	2,200.68	-	-
						0011-REGULAR PAY - CONT FULL TIME Total			113,322.02	111,121.34	2,200.68	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	61.42	(61.42)	-	-
							0142	HEALTH BENEFITS	-	5,190.19	(5,190.19)	-	-
							0147 0148	MISC FRINGE BENEFITS	32,831.14	(608.35)	33,439.49	-	-
							0148	RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN	-	5,715.33 44.66	(5,715.33)	-	-
							0154	DENTAL PLAN	-	44.00 144.43	(44.66) (144.43)	-	-
							0155	PREPAID LEGAL	-	40.66	(40.66)	-	-
							0158	MEDICARE CONTRIBUTION		1,621.59	(40.00)		
							0159	RETIREMENT		5,733.57	(5,733.57)		
							0160	DC METRO BENEFITS		127.70	(127.70)		_
							0161	DC HEALTH BENEFIT FEES		251.93	(251.93)		-
						0014-FRINGE BENEFITS - CURR PERSONNEL To		Bonene mener meete	32,831.14	18,323.13	14,508.01	-	-
					PERSONNEL SERVICES Tota				146,153.16	129,444.47	16,708.69	-	-
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	2,310.00	2,125.20	184.80	-	
						0041-CONTRACTUAL SERVICES - OTHER Total			2,310.00	2,125.20	184.80	-	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0702	PURCHASES - EQUIPMENT AND MACHINERY	(0.05)	-	(0.05)	-	-
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			(0.05)	-	(0.05)	-	-
					NON-PERSONNEL SERVICES	S Total			2,309.95	2,125.20	184.75	-	-
									148,463.11	131,569.67	16,893.44	-	-

Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditure
			0632	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	290,069.69	250,671.40	39,398.29	543,245.43	85,658.1
					0011-REGULAR PAY - CONT FULL TIME Total	0404	TEMPODADY FUEL TIME	290,069.69	250,671.40	39,398.29	543,245.43	85,658.1
					0012-REGULAR PAY - OTHER	0121 0125	TEMPORARY FULL-TIME TERM FULL-TIME	15,707.35 84,175.56	12,795.91 84,433.29	2,911.44 (257.73)		2,849.5 35.888.5
					0012-REGULAR PAY - OTHER Total	0125	TERM FOLL-TIME	99,882.91	97,229.20	2,653.71	112,038.20	38,738.0
					0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	1,867.61	(1,867.61)	-	
						0135	HOLIDAY PAY	-	173.52	(173.52)		
					0013-ADDITIONAL GROSS PAY Total			-	2,041.13	(2,041.13)	-	-
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	383.91	(383.91)		104.1
						0142	HEALTH BENEFITS	-	36,159.14	(36,159.14)		11,784.3
						0147	MISC FRINGE BENEFITS	78,403.42	(4,390.56)	82,793.98		-
						0148	RETIREMENT CONTRIBUTION - FICA	-	13,246.56	(13,246.56)		4,143
						0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	9,294.02	(9,294.02)		1,940.
						0154 0155	OPTICAL PLAN DENTAL PLAN	-	299.90 1,024.29	(299.90) (1,024.29)		93
						0155	PREPAID LEGAL	-	493.90	(1,024.29) (493.90)		303. 132.
						0157	MEDICARE CONTRIBUTION	-	4,713.06	(4,713.06)		1,628.
						0159	RETIREMENT		10,995.09	(10,995.09)		4,691
						0160	DC METRO BENEFITS	-	796.79	(796.79)		34
						0161	DC HEALTH BENEFIT FEES	-	1,247.73	(1,247.73)		469
					0014-FRINGE BENEFITS - CURR PERSONNEL To			78,403.42	74,263.83	4,139.59	140,230.70	25,323
					0015-OVERTIME PAY	0133	OVERTIME PAY	-	83.37	(83.37)		
					0015-OVERTIME PAY Total			-	83.37	(83.37)	-	-
				PERSONNEL SERVICES Total				468,356.02	424,288.93	44,067.09	-	
				NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	2,508.00	2,165.08	342.92	2,508.00	
						0219	IT SUPPLIES	-				
					0020-SUPPLIES AND MATERIALS Total			2,508.00	2,165.08	342.92	2,508.00	-
					0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	-	74.72	(74.72)		(*
						0405 0408	MAINTENANCE AND REPAIRS - MACH	1,265.00	2,655.12	(1,390.12)		
						0408	PROF SERVICE FEES AND CONTR PRINTING, DUPLICATING, ETC	-	-		-	
						0411	ADVERTISING	1,434.00	506.00	928.00		
						0424	CONFERENCE FEES LOC OUT OF CITY	-	-	-		
						0425	PAYMENT OF MEMBERSHIP DUES	4,567.75	1,686.89	2,880.86	4,567.75	
					0040-OTHER SERVICES AND CHARGES Total			7,266.75	4,922.73	2,344.02	7,266.75	(4.
					0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	110,550.00	65,602.58	44,947.42	186,450.00	5,050
					0041-CONTRACTUAL SERVICES - OTHER Total			110,550.00	65,602.58	44,947.42	186,450.00	5,050
					0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	1,000.00	-	1,000.00	1,000.00	
					0070-EQUIPMENT & EQUIPMENT RENTAL Total			1,000.00	-	1,000.00	1,000.00	
				NON-PERSONNEL SERVICES	Total			121,324.75	72,690.39	48,634.36	197,224.75	5,045
								589,680.77	496,979.32	92,701.45	992,739.08	154,765
			8200	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	200,295.06	200,295.06	-		
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total			200,295.06	200,295.06 200,295.06	-		
				NON-PERSONNEL SERVICES	Total			200,295.06 200,295.06	200,295.06	-	-	
			8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	592,813.15	571,597.40	21,215.75	- 701,188.75	115,36
			0200		0011-REGULAR PAY - CONT FULL TIME Total	0		592,813.15	571,597.40	21,215.75	701,188.75	115,36
					0012-REGULAR PAY - OTHER	0121	TEMPORARY FULL-TIME	12,851.46	12,695.47	155.99		2,33
						0125	TERM FULL-TIME	68,870.89	83,702.02	(14,831.13)		29,30
					0012-REGULAR PAY - OTHER Total			81,722.35	96,397.49	(14,675.14)		31,69
					0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	4,172.81	(4,172.81)		
						0135	HOLIDAY PAY		174.80	(174.80)		
					0013-ADDITIONAL GROSS PAY Total			-	4,347.61	(4,347.61)		
						01.11	CDOUD LIFE INCUDANCE				-	1
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	756.10	(756.10)		
						0142	HEALTH BENEFITS		756.10 55,900.90	(55,900.90)	-	
						0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- - 131,610.38	756.10 55,900.90 5,019.52	(55,900.90) 126,590.86	- 169,671.28	13,6
						0142 0147 0148	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA		756.10 55,900.90 5,019.52 20,262.03	(55,900.90) 126,590.86 (20,262.03)	- 169,671.28 -	13,6
						0142 0147 0148 0152	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE		756.10 55,900.90 5,019.52 20,262.03 19,773.55	(55,900.90) 126,590.86 (20,262.03) (19,773.55)	- 169,671.28 -	13,6 4,2 3,7
						0142 0147 0148	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA		756.10 55,900.90 5,019.52 20,262.03	(55,900.90) 126,590.86 (20,262.03) (19,773.55) (436.51)	- 169,671.28 - -	13,6 4,2 3,7 1
						0142 0147 0148 0152 0154	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN		756.10 55,900.90 5,019.52 20,262.03 19,773.55 436.51	(55,900.90) 126,590.86 (20,262.03) (19,773.55)	- 169,671.28 - -	13,6 4,2 3,7 1 3
						0142 0147 0148 0152 0154 0155	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN		756.10 55,900.90 5,019.52 20,262.03 19,773.55 436.51 1,469.42	(55,900.90) 126,590.86 (20,262.03) (19,773.55) (436.51) (1,469.42)	169,671.28 - - -	13,6 4,2 3,7 1 3 3 1
						0142 0147 0148 0152 0154 0155 0157	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL		756.10 55,900.90 5,019.52 20,262.03 19,773.55 436.51 1,469.42 642.85	(55,900.90) 126,590.86 (20,262.03) (19,773.55) (436.51) (1,469.42) (642.85)	169,671.28	13,6 4,2' 3,7: 11 3. 1,7: 1,7:
						0142 0147 0148 0152 0154 0155 0157 0158	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION		756.10 55.900.90 5.019.52 20,262.03 19,773.55 436.51 1.469.42 642.85 7.819.29 17,585.43 508.26	(55,900,90) 126,590,86 (20,262,03) (19,773,55) (433,51) (1,469,42) (642,85) (7,819,29) (17,585,43) (508,26)	169,671.28 - - - - - - - - - - - - -	13,64 4,24 3,77 3 3 1 1 1,77 4,55
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT		756.10 55,900.90 5,019.52 20,262.03 19,773.55 436.51 1,469.42 642.85 7,819.29 17,585.43	(55,900,90) 126,590.86 (20,262.03) (19,773.55) (436.51) (1,469.42) (642.85) (7,819.29) (17,585.43)	169,671.28 - - - - - - - - - - - - - - - - - - -	13,64 4,29 3,72 10 34 14 1,73 4,57
					0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL TO	0142 0147 0148 0152 0154 0155 0157 0157 0158 0159 0160 0161 tal	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES		756.10 55.900.90 5.019.52 20,262.03 19,773.55 436.51 1,469.42 642.85 7,819.29 17,585.43 508.26 1,397.34 131,571.20	(55,900,90) 126,590,86 (20,262,03) (19,773,55) (4,463,51) (,469,42) (642,85) (7,819,29) (17,585,43) (508,26) (1,397,34) 39,18	169,671.28	13,64 4,25 3,72 10 34 14 1,73 4,57 4,57
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS	131,610.38 - - - - - - - - - - - - - - - - - - -	756.10 55,900.90 5,019.52 20,262.03 19,773.55 436.51 1,469.42 642.85 7,819.29 17,585.43 508.26 1,397.34	(55,900,90) 126,590.86 (20,262.03) (19,773.55) (438.61) (1,469.42) (642.85) (7,819.29) (17,885.43) (508.26) (1,397.34)	169,671.28	13,64 4,29 3,72 10 34 14 1,73 4,57 4,17 29,136

Program	Program Title	Activity	Activity Name	Fund	GAAP Category Title	Comp Source Group	Comp		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				Detail	NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	Objec 0201	OFFICE SUPPLIES	2,105.33	2,158.24	(52.91)	2,052.00	-
						0020-SUPPLIES AND MATERIALS Total	0219	IT SUPPLIES	2,105.33	2,158.24	(52.91)	2,052.00	
						0020-SUPPLIES AND MATERIALS TOTAL 0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	2,105.33	2,158.24	(75.28)	2,052.00	(4.05)
						0040-0 MER SERVICES AND CHARGES	0405	MAINTENANCE AND REPAIRS - MACH	1,035.00	2,630.28	(1,595.28)	1,035.00	-
							0408	PROF SERVICE FEES AND CONTR	-	-	-	-	-
							0411	PRINTING, DUPLICATING, ETC		-	-	-	
							0414 0424	ADVERTISING CONFERENCE FEES LOC OUT OF CITY	1,173.28	494.00 167.68	679.28 (167.68)	1,173.28	-
							0424	PAYMENT OF MEMBERSHIP DUES	2,372.43	1,671.11	701.32	3,737.25	-
						0040-OTHER SERVICES AND CHARGES Total			4,580.71	5,038.35	(457.64)	5,945.53	(4.05)
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	64,182.11	66,746.49	(2,564.38)	152,550.00	4,132.14
						0041-CONTRACTUAL SERVICES - OTHER Total 0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	64,182.11	66,746.49	(2,564.38)	152,550.00 818.18	4,132.14
						0070-EQUIPMENT & EQUIPMENT RENTAL	0/10	TI HARDWARE ACQUISITIONS	-			818.18	
					NON-PERSONNEL SERVICES	S Total			70,868.15	73,943.08	(3,074.93)	161,365.71	4,128.09
									877,014.03	877,938.18	(924.15)	1,123,893.36	180,322.40
		1087	LANCHACE ACCESS	0100	NON DEDCONNEL CEDVICES		0409	CONTRACTUAL SERVICES - OTHER	1,815,452.97	1,706,782.23	108,670.74	2,116,632.44	335,087.95
		1087	LANGUAGE ACCESS	0100	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	825.00 825.00	-	825.00 825.00	825.00 825.00	-
					NON-PERSONNEL SERVICES				825.00	-	825.00	825.00	-
									825.00	-	825.00	825.00	-
				8250	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER		-	-	675.00	-
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total			-	-	-	675.00 675.00	-
					NON-PERSONNEL SERVICES	5 10(a)			-	-	-	675.00	-
									825.00	-	825.00	1,500.00	-
		1090	PERFORMANCE MANAGEMENT	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	1,582,317.34	1,558,334.12	23,983.22	1,290,530.96	446,483.67
			(incl. Office of Rates and Reimbursement & Financial			0011-REGULAR PAY - CONT FULL TIME Total			1,582,317.34	1,558,334.12	23,983.22	1,290,530.96	446,483.67
			Analysis and the Office of Program	m		0012-REGULAR PAY - OTHER	0122	CONTINUING PART-TIME		41,731.17	(41,731.17)	41,719.89	16,120.85
			Integrity)			0012-REGULAR PAY - OTHER Total			-	41,731.17	(41,731.17)	41,719.89	16,120.85
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	4,026.21	(4,026.21)	-	-
							0135 0136	HOLIDAY PAY SUNDAY PAY	-	1,785.84	(1,785.84)	-	572.64
							0138	BONUS PAY	-				
							0174	SEVERANCE PAY	-	-	-	-	-
						0013-ADDITIONAL GROSS PAY Total			-	5,812.05	(5,812.05)	-	572.64
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	990.53 119,800.16	(990.53) (119,800.16)	-	256.19 31,680.51
							0142	MISC FRINGE BENEFITS	335,223.29	(25,947.46)	361,170.75	285,101.97	31,080.51
							0148	RETIREMENT CONTRIBUTION - FICA	-	94,401.71	(94,401.71)	-	20,931.06
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	5,278.93	(5,278.93)	-	962.09
							0154	OPTICAL PLAN	-	1,085.10	(1,085.10)	-	299.69
							0155 0157	DENTAL PLAN PREPAID LEGAL	-	3,840.67 682.75	(3,840.67) (682.75)	-	1,013.00 216.99
							0158	MEDICARE CONTRIBUTION	-	23,104.00	(23,104.00)		6,250.14
							0159	RETIREMENT		69,167.61	(69,167.61)		17,568.37
							0160	DC METRO BENEFITS	-	2,612.46	(2,612.46)	-	216.47
						0014-FRINGE BENEFITS - CURR PERSONNEL To	0161	DC HEALTH BENEFIT FEES	335,223.29	5,408.14 300,424.60	(5,408.14)	285,101.97	1,448.09 80,842.60
						0015-OVERTIME PAY	0133	OVERTIME PAY	335,223.29	(142.30)	34,798.69 142.30	285,101.97	572.64
						0015-OVERTIME PAY Total			-	(142.30)	142.30	-	572.64
					PERSONNEL SERVICES Tota				1,917,540.63	1,906,159.64	11,380.99	1,617,352.82	544,592.40
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201 0210	OFFICE SUPPLIES GENERAL	5,500.00	5,060.00 81.11	440.00 (81.11)	36,135.00	-
						0020-SUPPLIES AND MATERIALS Total	0210		5,500,00	5,141.11	358.89	36,135.00	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,499.99	1,299.57	200.42	1,499.99	-
							0402	TRAVEL - OUT OF CITY	-	3,229.84	(3,229.84)	-	1,197.65
							0405 0408	MAINTENANCE AND REPAIRS - MACH	- 1.000.00	- 949.75	- 50.25	- 1.000.00	-
							0408	PROF SERVICE FEES AND CONTR OFFICE SUPPORT	8,750.00	2,315.62	50.25 6,434.38	8,750.00	- 40,037.38
							0411	PRINTING, DUPLICATING, ETC	3,860.00	296.89	3,563.11	3,860.00	-
							0414	ADVERTISING	-	198.76	(198.76)	3,050.00	
							0416	POSTAGE	3,050.00	556.66	2,493.34	16,204.00	-
							0419 0424	TUITION FOR EMPLOYEE TRAINING CONFERENCE FEES LOC OUT OF CITY	16,204.00 6,532.99	6,528.82 6,589.71	9,675.18 (56.72)	6,532.99	(200.20
							0425	PAYMENT OF MEMBERSHIP DUES	2,750.00	3,009.81	(259.81)	-	-
						0040-OTHER SERVICES AND CHARGES Total			43,646.98	24,975.43	18,671.55	40,896.98	41,034.83
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	1,497,876.17	1,252,005.89	245,870.28	1,095,569.21	21,784.93
						0041-CONTRACTUAL SERVICES - OTHER Total 0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	1,497,876.17	1,252,005.89	245,870.28	1,095,569.21	21,784.93
						0050-SUBSIDIES AND TRANSFERS Total	0302		-	-	-	-	-
						0091-EXPENSE NOT BUDGETED OTHERS	0906	BAD DEBT EXPENSE ACCRUAL	-	-	-	-	
						0091-EXPENSE NOT BUDGETED OTHERS Total			-	-	-	-	-
					NON-PERSONNEL SERVICES	S lotal			1,547,023.15 3,464,563.78	1,282,122.43 3,188,282.07	264,900.72 276,281.71	1,172,601.19 2,789,954.01	62,819.76 607,777.68
									3,404,363.78	3,100,202.07	2/0,201./1	2,109,934.01	007,777.08

rogram	Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				0110	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	60,156.87	55,205.60	4,951.27	62,810.12	15,869.81
						0011-REGULAR PAY - CONT FULL TIME Total			60,156.87	55,205.60	4,951.27	62,810.12	15,869.81
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	31.26	(31.26)	-	8.27
							0142	HEALTH BENEFITS	-	8,713.09	(8,713.09)		2,233.70
							0147	MISC FRINGE BENEFITS	12,091.53	(1,445.16)	13,536.69	13,441.37	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	3,388.76	(3,388.76)		892.55
							0154	OPTICAL PLAN	-	44.51	(44.51)		12.20
							0155	DENTAL PLAN	-	181.03	(181.03)		46.1
							0158	MEDICARE CONTRIBUTION	-	792.56	(792.56)	-	208.7
							0159	RETIREMENT	-	3,023.45	(3,023.45)	-	793.4
							0161	DC HEALTH BENEFIT FEES		428.68	(428.68)		110.73
						0014-FRINGE BENEFITS - CURR PERSONNEL TO	tai		12,091.53	15,158.18	(3,066.65)	13,441.37	4,305.76
					PERSONNEL SERVICES Tota	0041-CONTRACTUAL SERVICES - OTHER	0.400		72,248.40	70,363.78 151,800.00	1,884.62	76,251.49	20,175.5 35,106.3
					NON-PERSONNEL SERVICES		0409	CONTRACTUAL SERVICES - OTHER	165,000.00		13,200.00 13,200.00	165,000.00	
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total			165,000.00 165,000.00	151,800.00 151,800.00	13,200.00	165,000.00 165,000.00	35,106.38 35,106.38
					NON-PERSONNEL SERVICES	5 TOTAL			237,248.40	222,163.78	15,084.62	241,251.49	55,281.95
				0112	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	99,820.51	29,270.81	70.549.70	105.832.96	27,166.6
				0112	FERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	UTTT	CONTINUING FOLL FIME	99,820.51	29,270.81	70,549.70	105,832.96	27,166.62
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		14.66	(14.66)	-	14.0
						SST. TRANSE BENEFITS - OOKKTERSONNEE	0141	HEALTH BENEFITS	-	1,882.12	(1,882.12)		1,589.1
							0142	MISC FRINGE BENEFITS	20,063.92	(498.56)	20,562.48	11,373.77	1,307.
							0148	RETIREMENT CONTRIBUTION - FICA		1,864.89	(1,864.89)		1,629.8
							0154	OPTICAL PLAN	-	18.54	(18.54)		14.6
							0155	DENTAL PLAN	-	68.10	(68.10)	-	50.0
							0158	MEDICARE CONTRIBUTION	-	436.12	(436.12)	-	381.1
							0159	RETIREMENT	-	1,597.26	(1,597.26)	-	1,358.3
							0161	DC HEALTH BENEFIT FEES	-	93.35	(93.35)	-	77.6
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		20,063.92	5,476.48	14,587.44	11,373.77	5,114.8
					PERSONNEL SERVICES Tota				119,884.43	34,747.29	85,137.14	117,206.73	32,281.5
									119,884.43	34,747.29	85,137.14	117,206.73	32,281.51
				0633	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	-	-	-	-	-
						0041-CONTRACTUAL SERVICES - OTHER Total			-	-	-	-	-
					NON-PERSONNEL SERVICES	S Total			-	-	-	-	-
									-	-	-	-	-
				0799	NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,945.84	1,945.84	-	6,000.00	-
						0020-SUPPLIES AND MATERIALS Total			1,945.84	1,945.84	-	6,000.00	-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	15,660,201.36	15,656,513.79	3,687.57	6,014,974.89	1,542,807.1
						0041-CONTRACTUAL SERVICES - OTHER Total			15,660,201.36	15,656,513.79	3,687.57	6,014,974.89	1,542,807.15
					NON-PERSONNEL SERVICES	S Total			15,662,147.20	15,658,459.63	3,687.57	6,020,974.89	1,542,807.15
									15,662,147.20	15,658,459.63	3,687.57	6,020,974.89	1,542,807.15
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	2,302,801.19	2,348,905.36	(46,104.17)	2,175,583.81	583,878.0
						0011-REGULAR PAY - CONT FULL TIME Total	0100	CONTINUUS DADT TIME	2,302,801.19	2,348,905.36	(46,104.17)	2,175,583.81	583,878.0
						0012-REGULAR PAY - OTHER	0122	CONTINUING PART-TIME	-	41,323.29	(41,323.29)	34,134.46	13,189.8
						0012-REGULAR PAY - OTHER Total	0124	TERMINAL LEAVE	-	41,323.29	(41,323.29)		13,189.8
						0013-ADDITIONAL GROSS PAY	0134 0135	HOLIDAY PAY	-	3,978.84	(3,978.84)		767.5
							0135	SUNDAY PAY	-	1,461.11	(1,461.11)	-	
							0136	BONUS PAY	-	-	-	-	-
							0138	SEVERANCE PAY	-	-	-	-	
						0013-ADDITIONAL GROSS PAY Total	01/4	SEVERANCE FAT	-	5,439.95	(5,439.95)	-	767.59
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		1,385.84	(1,385.84)		354.2
						SST. TRANSE BENEFITS - OOKKTERSONNEE	0141	HEALTH BENEFITS	-	161,142.88	(1,363.84)		42,499.1
							0142	MISC FRINGE BENEFITS	441,487.39	29,306.45	412,180.94	472,879.69	.2,477.
							0148	RETIREMENT CONTRIBUTION - FICA		111,121.38	(111,121.38)		22,011.4
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	12,105.65	(12,105.65)		2,266.
							0152	OPTICAL PLAN	-	1,293.40	(1,293.40)		353.0
							0155	DENTAL PLAN	-	4,710.95	(4,710.95)	-	1,241.
							0157	PREPAID LEGAL	-	614.49	(614.49)	-	177.
							0158	MEDICARE CONTRIBUTION	-	29,375.55	(29,375.55)	-	8,161.
							0159	RETIREMENT	-	84,335.73	(84,335.73)	-	22,168
							0160	DC METRO BENEFITS	-	468.46	(468.46)		2.
							0161	DC HEALTH BENEFIT FEES	-	6,797.84	(6,797.84)		1,860.1
						0014-FRINGE BENEFITS - CURR PERSONNEL To			441,487.39	442,658.62	(1,171.23)		101,096.4
									,				
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	192.03	(192.03)	-	468.5.
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133	OVERTIME PAY	-	192.03 192.03	(192.03) (192.03)	-	468.52 468.52

Program	Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Object	t Comp Object Title	FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201 0210	OFFICE SUPPLIES GENERAL	29,565.00	3,665.55 79.19	25,899.45 (79.19)	29,565.00	-
						0020-SUPPLIES AND MATERIALS Total	0210	GENERAL	29,565.00	3,744.74	25,820.26	29,565.00	
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	3,291.38	1,277.26	2,014.12	1,227.28	
							0402	TRAVEL - OUT OF CITY	-	8,075.73	(8,075.73)	-	979.8
							0405	MAINTENANCE AND REPAIRS - MACH	-	-	-	-	-
							0408	PROF SERVICE FEES AND CONTR	818.18	956.04	(137.86)	818.18	-
							0410 0411	OFFICE SUPPORT	10,022.09	2,271.80 299.11	7,750.29 2,859.07	7,159.09 3,158.18	72.0
							0411	PRINTING, DUPLICATING, ETC ADVERTISING	3,158.18	200.24	(200.24)	2,495.45	
							0416	POSTAGE	2,495.45	561.25	1,934.20	13,257.82	
							0419	TUITION FOR EMPLOYEE TRAINING	13,257.82	7,368.69	5,889.13	5,345.19	(163.8
							0424	CONFERENCE FEES LOC OUT OF CITY	5,345.19	6,655.84	(1,310.65)	33,461.19	888.0
							0425	PAYMENT OF MEMBERSHIP DUES		2,977.35	(2,977.35)		(296.2
						0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	38,388.29 1,396,867.87	30,643.31	7,744.98 393,613.95	33,461.19 1,031,374.81	888.0 46.547.4
						0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	1,396,867.87	1,003,253.92 1,003,253.92	393,613.95 393,613.95	1,031,374.81	46,547.4
						0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	-	-	-	-	
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			-	-	-	-	-
						0091-EXPENSE NOT BUDGETED OTHERS	0906	BAD DEBT EXPENSE ACCRUAL	-	-	-	-	
						0091-EXPENSE NOT BUDGETED OTHERS Total			-	-	-	-	-
					NON-PERSONNEL SERVICE	S lotal			1,464,821.16	1,037,641.97	427,179.19 332,948.52	1,094,401.00 3,776,998.96	47,435.5
									4,209,109.74 23,692,953.55	3,876,161.22 22,979,813.99	713,139.56	12,946,386.08	746,835.9 2,984,984.2
	GENCY MANAGEMENT	-							20/072/700.00	22,77,010177	710,107.00	12/7 10/000.00	2,701,701.2
	ROGRAM								33,971,185.73	32,297,969.78	1,673,215.95	28,632,022.70	4,756,311.7
A A	GENCY FINANCIAL												
0	PERATIONS	110F	BUDGET OPERATIONS	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	226,154.94	199,287.57	26,867.37	231,673.57	59,920.1
						0011-REGULAR PAY - CONT FULL TIME Total 0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	226,154.94	199,287.57	26,867.37	231,673.57	59,920.1
						0013-ADDITIONAL GROSS PAY Total	0134		_	_	_	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	113.41	(113.41)	-	31.0
							0142	HEALTH BENEFITS	-	22,282.44	(22,282.44)	-	5,660.0
							0147	MISC FRINGE BENEFITS	45,457.14	(4,412.15)	49,869.29	49,578.15	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	12,521.83	(12,521.83)	-	3,446.5
							0154 0155	OPTICAL PLAN DENTAL PLAN	-	141.30 539.62	(141.30) (539.62)	-	38.9 142.3
							0155	MEDICARE CONTRIBUTION	-	2,928.64	(2,928.64)	-	805.9
							0159	RETIREMENT	-	10,989.23	(10,989.23)	-	2,996.0
							0161	DC HEALTH BENEFIT FEES	-	1,200.00	(1,200.00)	-	310.6
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot	al		45,457.14	46,304.32	(847.18)	49,578.15	13,431.6
					PERSONNEL SERVICES Tota	31			271,612.08	245,591.89	26,020.19	281,251.72	73,351.7
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	271,612.08 302,249.69	245,591.89 300,720.24	26,020.19 1,529,45	281,251.72 346.882.38	73,351.7 56,190.4
				0200		0011-REGULAR PAY - CONT FULL TIME Total	0111		302,249.69	300,720.24	1,529.45	346,882.38	56,190.4
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	3,441.89	(3,441.89)		
						0013-ADDITIONAL GROSS PAY Total			-	3,441.89	(3,441.89)	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	145.73	(145.73)	-	29.1
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- 55,327.14	22,219.93 4,412.18	(22,219.93) 50,914.96	- 74,232.83	6,057.9
							0147	RETIREMENT CONTRIBUTION - FICA	55,327.14	4,412.18	(16,773.35)	/4,232.83	3,226.5
							0140	OPTICAL PLAN	-	183.36	(10,773.33) (183.36)	-	42.3
							0155	DENTAL PLAN	-	669.31	(669.31)	-	155.1
							0158	MEDICARE CONTRIBUTION	-	3,922.67	(3,922.67)		754.7
							0159	RETIREMENT	-	12,016.63	(12,016.63)	-	2,451.3
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot	0161	DC HEALTH BENEFIT FEES	- 55,327.14	1,178.64 61,521.80	(1,178.64)	74,232.83	360.5
					PERSONNEL SERVICES Tota		ai		357,576.83	365,683.93	(6,194.66) (8,107.10)	421,115.21	13,077.63 69,268.13
					NON-PERSONNEL SERVICES	0070-EQUIPMENT & EQUIPMENT RENTAL	0702	PURCHASES - EQUIPMENT AND MACHINERY	-	-	-	1,500.00	
							0710	IT HARDWARE ACQUISITIONS	-	(290.40)	290.40		-
													· · · · · · · · · · · · · · · · · · ·
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			-	(290.40)	290.40	1,500.00	-
					NON-PERSONNEL SERVICE				- - 357,576.83	(290.40) (290.40) 365,393.53	290.40 290.40 (7,816.70)	1,500.00 1,500.00 422,615.21	- - 69,268.12

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
		120F	ACCOUNTING OPERATIONS	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	150,011.63	137,706.78	12,304.85	155,308.81	39,241.34
						0011-REGULAR PAY - CONT FULL TIME Total			150,011.63	137,706.78	12,304.85	155,308.81	39,241.34
						0013-ADDITIONAL GROSS PAY	0135	HOLIDAY PAY	-			-	
						0013-ADDITIONAL GROSS PAY Total			-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	78.02	(78.02)	-	20.23
							0142	MISC FRINGE BENEFITS	- 30,152.34	11,868.88 (2,690.64)	(11,868.88) 32,842.98	33,236.09	3,031.56
							0147	RETIREMENT CONTRIBUTION - FICA	30,152.34	8,394.62	(8,394.62)	33,230.09	1,015.06
							0154	OPTICAL PLAN	_	85.68	(85.68)		23.39
							0155	DENTAL PLAN	-	279.36	(279.36)	-	71.11
							0158	MEDICARE CONTRIBUTION	-	2,076.34	(2,076.34)	-	537.67
							0159	RETIREMENT	-	7,542.27	(7,542.27)	-	1,962.06
							0160	DC METRO BENEFITS	-	175.00	(175.00)	-	25.00
							0161	DC HEALTH BENEFIT FEES	-	593.51	(593.51)	-	152.40
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot	al		30,152.34	28,403.04	1,749.30	33,236.09	6,838.48
					PERSONNEL SERVICES Tota	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	180,163.97 2,599.99	166,109.82 2,378.77	14,054.15 221.22	188,544.90 2,599.99	46,079.82
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	2,599.99	2,378.77	221.22	2,599.99	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL		400.78	(400.78)		
							0402	TRAVEL - OUT OF CITY	-	333.06	(333.06)		-
							0419	TUITION FOR EMPLOYEE TRAINING	1,000.00	-	1,000.00	1,000.00	-
							0425	PAYMENT OF MEMBERSHIP DUES	2,007.50	158.24	1,849.26	2,007.50	-
							0426	AUDIT COSTS	412,500.00	372,597.51	39,902.49	566,038.00	-
						0040-OTHER SERVICES AND CHARGES Total	0.455		415,507.50	373,489.59	42,017.91	569,045.50	-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	1,850,384.33	703,139.35	1,147,244.98	1,556,730.18	-
						0041-CONTRACTUAL SERVICES - OTHER Total 0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	1,850,384.33	703,139.35	1,147,244.98	1,556,730.18	-
						0050-SUBSIDIES AND TRANSFERS	0302	MEDIONE VENDOR SERVICES	-	-	-	-	-
					NON-PERSONNEL SERVICES				2,268,491.82	1,079,007.71	1,189,484.11	2,128,375.67	-
									2,448,655.79	1,245,117.53	1,203,538.26	2,316,920.57	128,348.82
				0110	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	86,712.28	77,570.72	9,141.56	450,650.75	-
						0041-CONTRACTUAL SERVICES - OTHER Total			86,712.28	77,570.72	9,141.56	450,650.75	-
					NON-PERSONNEL SERVICES	Total			86,712.28	77,570.72	9,141.56	450,650.75	-
									86,712.28	77,570.72	9,141.56	450,650.75	-
				0112	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	207,748.81	181,539.77	26,209.04		-
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total			207,748.81 207,748.81	181,539.77 181,539.77	26,209.04 26,209.04	-	-
					NON-PERSONNEL SERVICES				207,748.81	181,539.77	26,209.04	-	
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	530,965.86	536,620.07	(5,654.21)	580,994.60	134,471.94
						0011-REGULAR PAY - CONT FULL TIME Total			530,965.86	536,620.07	(5,654.21)	580,994.60	134,471.94
						0013-ADDITIONAL GROSS PAY	0135	HOLIDAY PAY	-	-		-	-
						0013-ADDITIONAL GROSS PAY Total			-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	481.87	(481.87)		124.70
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- 113,024.95	52,401.42 2,690.67	(52,401.42) 110,334.28	- 124,332.84	12,312.14
							0147	RETIREMENT CONTRIBUTION - FICA		21,828.66	(21,828.66)	124,332.84	4,623.66
							0148	RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	10,028.01	(10,028.01)		2,633.51
							0154	OPTICAL PLAN	-	351.98	(351.98)		89.77
							0155	DENTAL PLAN	-	1,319.43	(1,319.43)		316.86
							0158	MEDICARE CONTRIBUTION	-	5,197.72	(5,197.72)	-	1,326.90
							0159	RETIREMENT	-	19,115.72	(19,115.72)		4,842.58
							0160	DC METRO BENEFITS	-			-	-
						0014 EDINCE RENEELTS CURD DEDCONTRELT	0161	DC HEALTH BENEFIT FEES	- 113 034 05	1,993.51	(1,993.51)	404 000 04	459.67
					PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL Tot	81		113,024.95 643,990.81	115,408.99 652,029.06	(2,384.04) (8,038.25)	124,332.84 705,327.44	26,729.79 161,201.73
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	2,127.28	2,348.50	(8,038.25) (221.22)	2,127.28	101,201.73
						0020-SUPPLIES AND MATERIALS	0201		2,127.28	2,348.50	(221.22)	2,127.28	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	44,311.72	397.05	43,914.67	-	-
							0402	TRAVEL - OUT OF CITY	-	1,013.94	(1,013.94)		-
							0419	TUITION FOR EMPLOYEE TRAINING	1,502.18		1,502.18	3,818.18	-
							0425	PAYMENT OF MEMBERSHIP DUES	1,642.50	156.76	1,485.74	1,642.50	-
							0426	AUDIT COSTS	337,500.00	369,111.49	(31,611.49)	463,122.00	-
						0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER	0409		384,956.40 979,721.88	370,679.24	14,277.16 18,831.56	468,582.68	
						0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	979,721.88 979,721.88	960,890.32 960,890.32	18,831.56	1,680,293.71 1,680,293.71	67,311.00 67,311.00
					NON-PERSONNEL SERVICES				1,366,805.56	1,333,918.06	32,887.50	2,151,003.67	67,311.00
					TELEVICES				2,010,796.37	1,985,947.12	24,849.25	2,856,331.11	228,512.73
									4,753,913.25	3,490,175.14	1,263,738.11	5,623,902.43	356,861.55

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Litle	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
		140F	AGENCY FISCAL OPERATIONS	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	131,194.60	120,397.09	10,797.51	135,373.51	34,142.93
						0011-REGULAR PAY - CONT FULL TIME Total			131,194.60	120,397.09	10,797.51	135,373.51	34,142.93
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	68.24	(68.24)	-	17.72
							0142 0147	HEALTH BENEFITS	-	8,910.92	(8,910.92)	-	2,279.51
							0147	MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA	26,370.12	(2,127.75) 6,206.14	28,497.87 (6,206.14)	28,969.93	- 560.22
							0148	OPTICAL PLAN	-	73.75	(0,200.14) (73.75)	-	19.51
							0155	DENTAL PLAN		279.42	(279.42)	-	71.18
							0158	MEDICARE CONTRIBUTION	-	1,855.45	(1,855.45)	-	480.34
							0159	RETIREMENT	-	6,594.28	(6,594.28)	-	1,707.13
							0161	DC HEALTH BENEFIT FEES	-	444.84	(444.84)	-	113.89
					PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL To	otal		26,370.12 157,564.72	22,305.29 142,702.38	4,064.83 14,862.34	28,969.93 164,343.44	5,249.50 39,392.43
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	-	-	14,002.34	-	
						0020-SUPPLIES AND MATERIALS Total			-	-	-	-	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	-	202.40	(202.40)	-	-
							0402	TRAVEL - OUT OF CITY	1,000.00	1,985.08	(985.08)	1,000.00	
						0040-OTHER SERVICES AND CHARGES Total	0424	CONFERENCE FEES LOC OUT OF CITY	1 000 00	2,187.48	(1 107 40)	1 000 00	
					NON-PERSONNEL SERVICES				1,000.00 1,000.00	2,187.48	(1,187.48) (1,187.48)	1,000.00 1,000.00	-
									158,564.72	144,889.86	13,674.86	165,343.44	39,392.43
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	114,023.52	119,392.61	(5,369.09)	110,760.13	27,935.16
						0011-REGULAR PAY - CONT FULL TIME Total			114,023.52	119,392.61	(5,369.09)	110,760.13	27,935.16
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	56.19	(56.19)	-	14.41
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- 22,823.62	7,290.97 2,127.75	(7,290.97) 20,695.87	- 23,702.67	1,865.14
							0147	RETIREMENT CONTRIBUTION - FICA	-	5,077.58	(5,077.58)		458.28
							0154	OPTICAL PLAN		60.24	(60.24)	-	15.91
							0155	DENTAL PLAN	-	228.37	(228.37)	-	58.15
							0158	MEDICARE CONTRIBUTION	-	1,518.12	(1,518.12)	-	393.04
							0159 0161	RETIREMENT	-	5,395.39 364.10	(5,395.39) (364.10)	-	1,396.74
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		DC HEALTH BENEFIT FEES	22,823.62	22,118.71	(364.10) 704.91	23,702.67	93.25 4,294.92
					PERSONNEL SERVICES Tota		, cai		136,847.14	141,511.32	(4,664.18)	134,462.80	32,230.08
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	990.08	952.59	37.49	1,000.00	-
							0210	GENERAL	-	37.49	(37.49)	-	
						0020-SUPPLIES AND MATERIALS Total			990.08	990.08	-	1,000.00	-
						0040-OTHER SERVICES AND CHARGES	0401 0402	TRAVEL - LOCAL TRAVEL - OUT OF CITY	- 818.18	197.60 2,165.52	(197.60) (1,347.34)	- 818.18	
							0402	CONFERENCE FEES LOC OUT OF CITY	4,045.00	4,045.00	(1,347.34)	7,000.00	
						0040-OTHER SERVICES AND CHARGES Total	0121		4,863.18	6,408.12	(1,544.94)	7,818.18	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0702	PURCHASES - EQUIPMENT AND MACHINERY				1,500.00	-
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			-	-	•	1,500.00	-
					NON-PERSONNEL SERVICES	S lotal			5,853.26 142,700.40	7,398.20 148,909.52	(1,544.94) (6,209.12)	10,318.18 144,780.98	- 32,230.08
									301,265.12	293,799.38	7,465.74	310,124.42	71,622.51
	GENCY FINANCIAL PERATIONS								001,200112	270,77700	1,100.11	010,121112	71,022.01
То	otal	N.							5,684,367.28	4,394,959.94	1,289,407.34	6,637,893.78	571,103.95
	EALTHCARE DELIVER		MANAGED CARE DIVISION	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	462,433.65	451,075.63	11,358.02	354,484.93	103,024.96
1012		2002	WARE DIVISION	0100	- ERSONNEE SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	0111		462,433.65	451,075.63	11,358.02	354,484.93	103,024.96
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	644.87	(644.87)		49.58
						0013-ADDITIONAL GROSS PAY Total			-	644.87	(644.87)	-	49.58
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	446.81	(446.81)		49.58
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- 100,468.78	35,732.44 (7,679.60)	(35,732.44) 108,148.38	- 75,859.78	93.16 7,045.97
							0147	RETIREMENT CONTRIBUTION - FICA		16,994.35	(16,994.35)		3,162.10
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	14,717.64	(14,717.64)	-	3,572.12
							0154	OPTICAL PLAN	-	323.75	(323.75)	-	70.27
							0155	DENTAL PLAN	-	1,172.53	(1,172.53)	-	249.02
							0157 0158	PREPAID LEGAL MEDICARE CONTRIBUTION	-	469.07 6,161.10	(469.07) (6,161.10)	-	116.84 1,250.78
							0158	RETIREMENT	-	11,380.95	(11,380.95)	-	2,599.68
							0160	DC METRO BENEFITS	-	728.33	(728.33)	-	109.18
							0161	DC HEALTH BENEFIT FEES	-	778.56	(778.56)	-	136.55
						0014-FRINGE BENEFITS - CURR PERSONNEL To			100,468.78	81,225.93	19,242.85	75,859.78	18,405.67
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	-	-	-	
					PERSONNEL SERVICES Tota	0015-OVERTIME PAY Total			- 562,902.43	- 532,946.43	- 29,956.00	- 430,344.71	- 121,480.21
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	1,240,093.00	1,181,856.34	58,236.66	2,599,666.67	533,256.72
						0041-CONTRACTUAL SERVICES - OTHER Total			1,240,093.00	1,181,856.34	58,236.66	2,599,666.67	533,256.72
					NON-PERSONNEL SERVICES	S Total			1,240,093.00	1,181,856.34	58,236.66	2,599,666.67	533,256.72
									1,802,995.43	1,714,802.77	88,192.66	3,030,011.38	654,736.93

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				0631	NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0205	RECREATIONAL	0.01	-	0.01		
						0020-SUPPLIES AND MATERIALS Total			0.01	-	0.01	-	-
					NON-PERSONNEL SERVICES	S Total			0.01	-	0.01	-	-
									0.01	-	0.01	-	-
				0704	NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0205	RECREATIONAL	0.02	-	0.02	-	-
						0020-SUPPLIES AND MATERIALS Total			0.02	-	0.02	-	-
					NON-PERSONNEL SERVICES	S Total			0.02	-	0.02	-	-
									0.02	-	0.02	-	-
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	423,907.70	447,157.90	(23,250.20)	290,111.39	84,293.12
						0011-REGULAR PAY - CONT FULL TIME Total			423,907.70	447,157.90	(23,250.20)	290,111.39	84,293.12
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	527.62	(527.62)	-	40.57
						0013-ADDITIONAL GROSS PAY Total			-	527.62	(527.62)	-	40.57
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	365.19	(365.19)	-	76.21
							0142	HEALTH BENEFITS	-	29,235.69	(29,235.69)	-	5,764.78
							0147	MISC FRINGE BENEFITS	84,736.94	7,690.41	77,046.53	82,083.84	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	13,904.66	(13,904.66)	-	2,587.13
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	12,041.87	(12,041.87)	-	2,922.63
							0154	OPTICAL PLAN	-	263.90	(263.90)	-	57.15
							0155	DENTAL PLAN	-	958.33	(958.33)	-	203.62
							0157	PREPAID LEGAL	-	384.01	(384.01)	-	95.68
							0158	MEDICARE CONTRIBUTION	-	5,041.10	(5,041.10)	-	1,023.50
							0159	RETIREMENT	-	9,311.64	(9,311.64)	-	2,127.09
							0160	DC METRO BENEFITS	-	125.24	(125.24)	-	0.80
							0161	DC HEALTH BENEFIT FEES	-	637.13	(637.13)	-	111.78
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		84,736.94	79,959.17	4,777.77	82,083.84	14,970.37
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	-			
						0015-OVERTIME PAY Total			-	-	-	-	-
					PERSONNEL SERVICES Tota	1			508,644.64	527,644.69	(19,000.05)	372,195.23	99,304.06
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	1,221,882.32	1,178,163.59	43,718.73	3,382,896.73	438,072.95
						0041-CONTRACTUAL SERVICES - OTHER Total			1,221,882.32	1,178,163.59	43,718.73	3,382,896.73	438,072.95
					NON-PERSONNEL SERVICES	S Total			1,221,882.32	1,178,163.59	43,718.73	3,382,896.73	668,656.06
									1,730,526.96	1,705,808.28	24,718.68	3,755,091.96	537,377.01
									3,533,522.42	3,420,611.05	112,911.37	6,785,103.34	1,192,113.94
			PREVENTIVE & ACUTE CARE-										
		2003	CHILDREN'S HEALTH	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	217,734.62	197,513.12	20,221.50	226,057.53	57,084.23
						0011-REGULAR PAY - CONT FULL TIME Total			217,734.62	197,513.12	20,221.50	226,057.53	57,084.23
						0012-REGULAR PAY - OTHER	0122	CONTINUING PART-TIME	15,568.08	13,802.72	1,765.36	16,277.24	4,112.64
						0012-REGULAR PAY - OTHER Total			15,568.08	13,802.72	1,765.36	16,277.24	4,112.64
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	121.07	(121.07)	-	31.92
							0142	HEALTH BENEFITS	-	22,736.25	(22,736.25)	-	5,826.02
							0147	MISC FRINGE BENEFITS	46,893.84	(2,500.64)	49,394.48	51,859.64	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	13,108.20	(13,108.20)	-	2,887.77
							0154	OPTICAL PLAN	-	163.95	(163.95)	-	44.49
							0155	DENTAL PLAN	-	588.56	(588.56)	-	154.79
							0157	PREPAID LEGAL	-	226.96	(226.96)	-	58.45
							0158	MEDICARE CONTRIBUTION	-	3,124.74	(3,124.74)	-	825.58
							0159	RETIREMENT	-	9,652.65	(9,652.65)	-	2,893.33
							0160	DC METRO BENEFITS	-	479.28	(479.28)	-	35.98
							0161	DC HEALTH BENEFIT FEES	-	1,148.69	(1,148.69)	-	292.25
						0014-FRINGE BENEFITS - CURR PERSONNEL To			46,893.84	48,849.71	(1,955.87)	51,859.64	13,050.58
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	79.61	(79.61)	-	-
						0015-OVERTIME PAY Total			-	79.61	(79.61)	-	-
					PERSONNEL SERVICES Tota		0.400		280,196.54	260,245.16	19,951.38	294,194.41	74,247.45
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	308,787.10	277,543.01	31,244.09	588,520.35	-
						0041-CONTRACTUAL SERVICES - OTHER Total			308,787.10	277,543.01	31,244.09	588,520.35	-
					NON-PERSONNEL SERVICES	5 10(a)			308,787.10	277,543.01	31,244.09	588,520.35	-
									588,983.64	537,788.17	51,195.47	882,714.76	74,247.45

100 100 <th>Program</th> <th>Program Title</th> <th>Activity</th> <th>Activity Name</th> <th>Fund</th> <th>GAAP Category Title</th> <th>Comp Source Group</th> <th>Comp</th> <th></th> <th>FY 2016 Revised Budget</th> <th>FY 2016 Expenditures</th> <th>FY16 Variance</th> <th>FY 2017 Revised Budget</th> <th>FY 2017 Expenditures</th>	Program	Program Title	Activity	Activity Name	Fund	GAAP Category Title	Comp Source Group	Comp		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
Note: Provide the set of the		Ū.			Detail 8250			Object 0111			•		-	46.705.13
							0011-REGULAR PAY - CONT FULL TIME Total			189,663.57	195,864.83	(6,201.26)	184,956.15	46,705.13
Normal and the set of the set o								0122	CONTINUING PART-TIME					3,364.76
30 5000 60000 6000 6000 <th< td=""><th></th><td></td><td></td><td></td><td></td><td></td><td></td><td>04.44</td><td></td><td>12,737.52</td><td></td><td></td><td>13,317.75</td><td></td></th<>								04.44		12,737.52			13,317.75	
Matrix Norm							0014-FRINGE BENEFITS - CURR PERSONNEL			-			-	
Normal Part of the second pa														4,700.09
Normal interpretation in the second secon										-				2,362.52
APP Control of the second secon								0154	OPTICAL PLAN	-	133.95	(133.95)	-	36.48
April 1 Second Se										-			-	
Normal Second										-			-	
Note Note </td <th></th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td></td>										-			-	
Normal Second Part Part Part Part Part Part Part Part										-			-	
No. No. <th></th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td>-</td> <td>239.04</td>										-			-	239.04
Note Note <th< td=""><th></th><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>40,175.06</td><td>44,132.91</td><td>(3,957.85)</td><td>42,430.61</td><td>10,648.60</td></th<>										40,175.06	44,132.91	(3,957.85)	42,430.61	10,648.60
Normal and the second seco								0133	OVERTIME PAY	-			-	
						DEDSONNEL SERVICES Tota				- 242 576 15			- 240 704 51	
								0409	CONTRACTUAL SERVICES - OTHER					
Dist Control of Lange of L								2.07	CHARTER CONTRACT					•
UNITE DURITY Sector 11/20/20 </td <th></th> <td></td> <td></td> <td></td> <td></td> <td>NON-PERSONNEL SERVICES</td> <td>S Total</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td>						NON-PERSONNEL SERVICES	S Total							-
Product works Product series Product														60,718.49
301 01000 PERCONNELSENCES 0011 REGURD RV CONT PALITINE NULL PALE NULL PALE NULL PALE NULL PALE </td <th></th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1,412,027.83</td> <td>1,390,950.11</td> <td>21,077.72</td> <td>1,885,781.92</td> <td>134,965.94</td>										1,412,027.83	1,390,950.11	21,077.72	1,885,781.92	134,965.94
Image: control in the control in th			2004		0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIMF	184.782.29	180.745.13	4.037 16	306.050.87	51.603.33
			2001		0.00			0						51,603.33
013 ADDITIONAL GROUPS PAY 014 DEPLATIONAL ADDITIONAL CONSTRUM 4777.24 (4797.24) (4797.24)							0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	7,309.23	(7,309.23)	-	
No. No. No. No. No. No. No. No.										-			-	-
Model Model <td< td=""><th></th><td></td><td></td><td></td><td></td><td></td><td></td><td>0134</td><td>TERMINAL LEAVE</td><td>-</td><td></td><td></td><td>•</td><td></td></td<>								0134	TERMINAL LEAVE	-			•	
Here and the server of the								0141	GROUP LIFE INSURANCE	-				
Hest Function of the section of the sectin of the section of the section of the section of the section							OUT-I KINGE DENELTING - OOKK TEKSONNEE			-			-	
B E									MISC FRINGE BENEFITS	73,824.14	(3,693.95)	77,518.09	65,494.88	-
PERSONAL SERVICE VALUE PECAL FAM - <										-			-	2,629.12
First Share Lander L										-			-	-
PRESENT IS A LEAL										-			-	
MUDICAS CONTRIBUTION - 30.737 (10.72.30) - 727.37 SE TRADER INFO - 30.737 (10.72.30) - 728.00 OB SE TRADER INFO - 30.737 (10.72.30) - 71.80 OB OPERATING ENVIRENT OPERATING ENVIRENT - 33.46.71 43.36.73 40.202.73 - - 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 71.80 72.75 71.80										-				
010 00 00 00 000<										-			-	727.76
Image: Control Status										-			-	
001-FRINGE SERVICES - OTHER PERSIONAL $00-460, 000 = 0.00, 000 = 0.$										-			-	
015 -005							0014-FRINGE BENEFITS - CURR PERSONNEL TO	tal	DC HEALTH BENEFIT FEES	73 824 14			65 494 88	
PERSONNEL SERVICES ToTAL 041-00.TRACTUAL SERVICES OTHER TOTAL 1540.007 11,400.07 <td< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th>0133</th><th>OVERTIME PAY</th><th>-</th><th></th><th></th><th>-</th><th></th></td<>								0133	OVERTIME PAY	-			-	
IDMAREPERSIONELS ONDEL SERVICES - OTHER 0400 CONTRACTUAL SERVICES - OTHER 144.000-78 144.000-7										-			-	
Display Display <t< td=""><th></th><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>31,949.56</td><td></td><td></td></t<>												31,949.56		
NON-PERSONNEL SERVICES NON-PERSONNEL SERVICES NON-PERSONNEL SERVICES OIT OUT O						NON-PERSONNEL SERVICES		0409	CONTRACTUAL SERVICES - OTHER					
4820 PERSIMPLE SERVICES 0011-REGULAR PAY - CONT FULL TIME TOIL US US 1001 2001 001 2						NON-PERSONNEL SERVICES								
9 9 9 9 9011-REGULAR PAY - CONT FULL TIME 0111 CONTINUING FULL TIME 244,826,25 232,65,61 32,170,64 259,065,25 42,220,88 0011-REGULAR PAY - OTHER 011-REGULAR PAY - OTHER 011 - - 7,313,21 (1,313,30) -<						THE PERFORMED OF THE								86,600.27
012-REGUAR PAY - OTHER 0125 014 PULLTME - 7,312.31 (7,312.31) - - 013-ADDITIONAL GROSS PAY 013 TEMINAL LEAVE - 7,312.22 (7,962.22) - - 013-ADDITIONAL GROSS PAY 014 GRUNAL LEAVE - 4,962.22 (7,962.22) - - - 014-FRINGE BENEFITS - CURR PERSONNEL 014 GRUP LIFE INSURANCE - 2,713.31 (7,133.7) - <td< td=""><th></th><td></td><td></td><td></td><td>8250</td><td>PERSONNEL SERVICES</td><td></td><td>0111</td><td>CONTINUING FULL TIME</td><td>264,826.25</td><td>232,655.61</td><td>32,170.64</td><td>250,405.25</td><td>42,220.88</td></td<>					8250	PERSONNEL SERVICES		0111	CONTINUING FULL TIME	264,826.25	232,655.61	32,170.64	250,405.25	42,220.88
0012-REGULAR PAY - 07HER Total										264,826.25			250,405.25	42,220.88
0013-ADDITIONAL GROSS PAY 013 TEMINAL LEAPE - 4,962.22 (4,962.22) - - 0013-ADDITIONAL GROSS PAY 014 GROUP LIF INSURANCE - 211.39 (211.39) - - 14.98 0014-FRINGE BENEFITS - CURR PERSONNEL 014 GROUP LIF INSURANCE - 211.39 (211.39) - - 14.98 0014-FRINGE BENEFITS 0014-FRINGE BENEFITS - 36.73.517 3.693.55 34.042.22 53.586.73 - - 152.90 - - 152.90 - - 152.90 - - 152.90 - - 152.90 - - 152.90 - - 152.90 - - 155.95 - - 155.95 - - 155.95 - - 155.95 - - - 155.95 - - - 155.95 - - - 14.90 - - - 155.95 - - - 155.95 - - - 155.95 - - - - - - <th></th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0125</td> <td>IERM FULL-TIME</td> <td>-</td> <td></td> <td></td> <td>-</td> <td>-</td>								0125	IERM FULL-TIME	-			-	-
0013-ADDITIONAL GROSS PAY Total - - 4,962.22 (21.03) - - - 0014-FRINGE BENEFITS - CURR PERSONNEL 014 RCUP LIFE INSURANCE - 8,271.38 (8,771.38) -								0134	TERMINAL LEAVE					
0014-FRINGE BENEFITS - CURR PERSONNEL 014 GVD LIFE INSURANCE - 211.39 (211.39) - - 14.98 1 HEACT HE REFITS 37,76.17 3,049.95 34,042.22 53,586.73 - - - 7,76.17 3,049.95 34,042.22 53,586.73 - - - 7,76.17 3,049.95 34,042.22 53,586.73 - - 7,76.17 3,049.95 34,042.22 53,586.73 - - 7,76.17 3,049.95 34,042.22 53,586.73 - - 7,76.17 3,049.95 34,042.22 53,586.73 - - 7,76.17 3,049.25 - - 7,76.17 34,042.24 53,586.73 - - 7,76.17 34,042.24 53,586.73 - - 7,76.17 34,042.24 - - 7,76.17 34,042.24 - - 7,76.17 - - 7,76.17 34,042.24 - - - 7,76.17 - - - - - - - - - - - - - - - -													-	
0147 MISC FRINCE BENEFITS 37,736.17 3,043.95 34,042.22 53,586.73 - 0148 RETIREMENT CONTRIBUTION - CIVIL SERVICE - 6,029.31 (4,920.36) - 2,151.05 0150 RETIREMENT CONTRIBUTION - CIVIL SERVICE - 6,029.31 (4,920.36) - 2,151.05 0150 RETIREMENT CONTRIBUTION - CIVIL SERVICE - 4,800.76 (4,900.76) - 6,173.22 0150 PREPAID LEGAL - - 128.88 (18.5.31) - - 6,173.23 0157 PREPAID LEGAL - - 155.31 (18.5.31) - - - - 9,43.3 0157 PREPAID LEGAL -										-	211.39	(211.39)	-	14.98
014 RETIREMENT CONTRIBUTION - FICAL - 8,928.31 (9,928.31) - 2,151.05 015 071CAL PLAN - 128.88 (128.88) (128.88) - 6,147 0150 0517 APA 0517 APA - 425.29 (425.29) - 6,147 0150 DETAL PLAN - 425.29 (425.29) - 2,755.45 0150 PREPAID LEGAL - - 4,920.33 (18.53.3) - 2,711.09 0150 PREPAID LEGAL - - 407.32 (6,932.33) - - - 0150 PREPAID LEGAL - - 37.33.39 (36.72.3.3) -														1,924.01
0152 RETIREMENT CONTRIBUTION - CIVIL SERVICE - 4,980,76 (4,980,76) - 7.82 0154 0PTICAL PLAN - 128.88 (128.89) - 61.47 015 PERPAID LEGAL - 185.31 (165.31) - 62.7.34 0157 PERPAID LEGAL - 185.31 (152.33) (153.33) - 55.45 0159 RETIREMENT FORMULTION - 6,983.28 (490.78) - - 0159 RETIREMENT - 6,983.29 - <th></th> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>37,736.17</td> <td></td> <td></td> <td>53,586.73</td> <td>- 2 151 05</td>										37,736.17			53,586.73	- 2 151 05
015 0PTICAL PLAN - 128.88 (128.89) - 61.47 015 DENTAL PLAN - 425.29 (425.29) - 27.34 015 PREPAID LEGAL - 81.23.33 (3,123.33) - 27.14 015 PREPAID LEGAL - 6,983.28 (3,123.33) - 2,111.09 016 DC HEALTH BENEFIT FEES - 6,983.28 (407.32) - 94.43 015-0VERTIME PAY 016 OVERTIME PAY - 414.83 (414.83) - - 0015-0VERTIME PAY 0011-CONTRACTUAL SERVICES - OTHER 0VERTIME PAY - 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES - OTHER 001-CONTRACTUAL SERVICES - OTHER Total - 432,209.36 - 1,937,489.31 144,202.44 0041-CONTRACTUAL SERVICES - OTHER Total - 432,209.36 432,209.36 - 1,937,489.31 144,202.44 0041-CONTRACTUAL SERVICES - OTHER Total - 432,209.36 432,209.36 - 1,937,489.31 144,202.44 0041-CONTRACTUAL SERVICES - OTH										-			-	
0155 DENTAL PLAN - 425.29 (425.29) - 27.34 0157 PREPAID LEGAL - - 185.31 (185.31) - 259.45 0159 RETIREMENT - 6,983.28 (6,983.28) - - 4.110 015 RETIREMENT - 6,983.28 (407.32) - - 4.425 0014-FRINGE BENEFITS - CURR PERSONNEL Total - - 4.013 (414.83) - - - 0015-OVERTIME PAY 0133 OVERTIME PAY - 414.83 (414.83) - - 0015-OVERTIME PAY 0133 CONTRACTUAL SERVICES - OTHER - 432.209.36 432.209.36 - 1.937.489.31 144.202.44 NON-PERSONNEL SERVICES 041+CONTRACTUAL SERVICES - OTHER Total - 432.209.36 - 1.937.489.31 144.202.44 0014-CONTRACTUAL SERVICES - OTHER Total - 432.209.36 432.209.36 - 1.937.489.31 144.202.44 0041-CONTRACTUAL SERVICES - OTHER Total - 432.209.36 432.209.36 - 1.937.489.31 144.202.44 <										-			-	61.47
0158 MEDICARE CONTRIBUTION - 3,123,33 (3,123,33) - 2,111.09 0159 RETIREMENT - - 6,983,28 (407,32) - 94.43 0014-FRINGE BENEFITS - CURR PERSONNEL Total - - 37,736,17 37,399,20 396,97 55,586,73 6,997,64 0015-OVERTIME PAY 013 OVERTIME PAY 013 OVERTIME PAY -									DENTAL PLAN	-		(425.29)	-	27.34
019 RETIREMENT - <t< td=""><th></th><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td>-</td><td></td></t<>										-			-	
0161 DC HEALTH BENEFIT FEES - 407.32 (407.32) - 94.43 0014-FRINGE BENEFITS - CURR PERSONNEL total - 37.36.17<													-	2,111.09
0014_FRINGE BENEFITS - CURR PERSONNEL Total 37,736.17 37,339.20 396.97 53,586.73 6,997.64 0015_OVERTIME PAY 0133 OVERTIME PAY - 414.83 - - 0015_OVERTIME PAY Total - 414.83 (414.83) - - PERSONNEL SERVICES Total 001-CONTRACTUAL SERVICES - OTHER 0409 CONTRACTUAL SERVICES - OTHER 32,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total UNON-PERSONNEL SERVICES - OTHER Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total UNON-PERSONNEL SERVICES - OTHER Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44										-			-	- 94.43
O015-OVERTIME PAY 0133 OVERTIME PAY 0133 OVERTIME PAY 414.83 (414.83) (414.83) D015-OVERTIME PAY Total 015-OVERTIME PAY Total 141.83 (414.83) (414.83) (414.83) PERSONNEL SERVICES Total 0015-OVERTIME PAY 0101-OVERTIME PAY 0409 CONTRACTUAL SERVICES - OTHER 0409 0409 CONTRACTUAL SERVICES - OTHER 0409 0409 0409 0409 0409 0409 0409 0409 0409 0409 0409 0409 0409 0409 0409							0014-FRINGE BENEFITS - CURR PERSONNEL To			37,736.17		()	53,586.73	6,997.64
PERSONNEL SERVICES Total 302,562.42 282,685.07 19,877.35 303,991.98 49,218.52 NON-PERSONNEL SERVICES 0041-CONTRACTUAL SERVICES - OTHER 0409 CONTRACTUAL SERVICES - OTHER 432,209.36 - 1,937,489.31 144,202.44 0041-CONTRACTUAL SERVICES - OTHER Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total - 432,209.36 - 1,937,489.31 144,202.44 734,771.78 714,894.43 19,877.35 2,241,481.29 193,420.96								0133	OVERTIME PAY	-		(414.83)	-	
NON-PERSONNEL SERVICES 0041-CONTRACTUAL SERVICES - OTHER 0409 CONTRACTUAL SERVICES - OTHER 432,209.36 432,209.36 - 1,937,489.31 144,202.44 0041-CONTRACTUAL SERVICES - OTHER Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total 432,209.36 432,209.36 - 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total 5 1,937,489.31 144,202.44 1,937,489.31 144,202.44 NON-PERSONNEL SERVICES Total 5 1,937,489.31 144,202.44 1,937,489.31 144,202.44										-			-	
0041-CONTRACTUAL SERVICES - OTHER Total 432,209,36 432,209,36 - 1,937,489,31 144,202.44 NON-PERSONNEL SERVICES Total 432,209,36 432,209,36 - 1,937,489,31 144,202.44 304,172,178 714,894.43 19,877.35 2,241,481.29 19,420.44								0400				19,877.35		
NON-PERSONNEL SERVICES Total 432,209.36 - 1,937,489.31 144,202.44 734,771.78 714,894.43 19,877.35 2,241,481.29 193,420.96						NON-FERJONNEL JERVICES		0407	CONTINUE DE VICED - OTTIEN					144,202.44
734,771.78 714,894.43 19,877.35 2,241,481.29 193,420.96						NON-PERSONNEL SERVICES				432,209.36	432,209.36	-	1,937,489.31	144,202.44
1,137,447.99 1,085,621.08 51,826.91 3,002,150.15 280,021.23											714,894.43		2,241,481.29	
										1,137,447.99	1,085,621.08	51,826.91	3,002,150.15	280,021.23

m	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
			DIV.OF CLINICIANS, RX& ACUTE PROVIDER SERVICES	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	200,088.22	198,053.95	2,034.27	331,772.09	68,457.40
						0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0122	CONTINUING PART-TIME	200,088.22 15,568.08	198,053.95 12,794.37	2,034.27 2,773.71	331,772.09 16,277.24	68,457.40 4,112.78
						0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0122	CONTINUING PART-TIME	15,568.08 15,568.08	12,794.37	2,773.71	16,277.24	4,112.78
						0013-ADDITIONAL GROSS PAY	0135	HOLIDAY PAY	-	-	-		-
						0013-ADDITIONAL GROSS PAY Total			-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	164.70 20,649.95	(164.70) (20,649.95)	-	60.57 5,528.49
							0142	MISC FRINGE BENEFITS	46,637.10	(2,934.74)	(20,649.95) 49,571.84	74,482.55	3,328:44
							0148	RETIREMENT CONTRIBUTION - FICA	-	11,177.25	(11,177.25)	-	2,372.15
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	2,284.44	(2,284.44)		1,075.78
							0154	OPTICAL PLAN	-	153.12	(153.12)	-	50.44
							0155 0157	DENTAL PLAN PREPAID LEGAL	-	418.87 191.56	(418.87) (191.56)		125.18 63.16
							0158	MEDICARE CONTRIBUTION	-	3,079.01	(3,079.01)	-	1,009.21
							0159	RETIREMENT	-	9,483.77	(9,483.77)		2,459.50
							0160	DC METRO BENEFITS	-	320.42	(320.42)	-	0.45
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot	0161	DC HEALTH BENEFIT FEES	46,637.10	1,027.50 46,015.85	(1,027.50) 621.25	74,482.55	291.57 13,036.50
						0015-OVERTIME PAY	0133	OVERTIME PAY			-	14,402.00	13,030.30
						0015-OVERTIME PAY Total			-	-	-		
					PERSONNEL SERVICES Tota	al 0041-CONTRACTUAL SERVICES - OTHER	0.400		262,293.40	256,864.17	5,429.23	422,531.88 4.037.590.24	85,606.68
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	2,458,470.26 2,458,470.26	2,022,807.66 2,022,807.66	435,662.60 435,662.60	4,037,590.24 4,037,590.24	1,481,877.23 1,481,877.23
					NON-PERSONNEL SERVICES				2,458,470.26	2,022,807.66	435,662.60	4,037,590.24	1,481,877.23
									2,720,763.66	2,279,671.83	441,091.83	4,460,122.12	1,567,483.91
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	392,703.37	389,891.24	2,812.13	535,074.16	142,440.46
						0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0122	CONTINUING PART-TIME	392,703.37 12,737.51	389,891.24 15,657.00	2,812.13 (2,919.49)	535,074.16 13,317.75	142,440.46 3,364.90
						0012-REGULAR PAY - OTHER Total	0122	CONTINUING PART-TIME	12,737.51	15,657.00	(2,919.49)	13,317.75	3,364.90
						0013-ADDITIONAL GROSS PAY	0135	HOLIDAY PAY		· · · ·			-
						0013-ADDITIONAL GROSS PAY Total	04.44		-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS		347.19 30,551.56	(347.19) (30,551.56)		143.50 8,777.51
							0142	MISC FRINGE BENEFITS	81,001.37	2,939.58	78,061.79	97,355.88	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	17,617.81	(17,617.81)	-	4,413.83
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	6,853.75	(6,853.75)	-	3,227.39
							0154 0155	OPTICAL PLAN DENTAL PLAN	-	226.76 679.91	(226.76) (679.91)	-	86.06 247.30
							0155	PREPAID LEGAL	-	356.36	(356.36)		134.21
							0158	MEDICARE CONTRIBUTION	-	5,466.30	(5,466.30)	-	2,046.33
							0159	RETIREMENT	-	14,589.05	(14,589.05)	-	3,783.22
							0160 0161	DC METRO BENEFITS DC HEALTH BENEFIT FEES	-	208.86 1,175.74	(208.86) (1,175.74)	-	1.34 365.38
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot		De HEALTH BENEITH FELS	81,001.37	81,012.87	(11.50)	97,355.88	23,226.07
						0015-OVERTIME PAY	0133	OVERTIME PAY		-		-	-
						0015-OVERTIME PAY Total			-	-	-	-	-
					PERSONNEL SERVICES Tota NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	486,442.25 3.994.632.40	486,561.11 3,990,571.39	(118.86) 4.061.01	645,747.79 5.947.876.42	169,031.43 525,229.44
					I ENGONNEE DERVICED	0041-CONTRACTUAL SERVICES - OTHER Total	0.07		3,994,632.40	3,990,571.39	4,061.01	5,947,876.42	525,229.44
					NON-PERSONNEL SERVICES	S Total			3,994,632.40	3,990,571.39	4,061.01	5,947,876.42	525,229.44
									4,481,074.65 7,201,838.31	4,477,132.50 6,756,804.33	3,942.15 445,033.98	6,593,624.21 11,053,746.33	694,260.87 2,261,744.78
			HEALTH CARE DELIVERY MGT						7,201,038.31	0,100,004.33	440,033.98	11,003,746.33	2,201,744.78
		2010	SUPPORT SERVICE	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	116,824.80	150,576.21	(33,751.41)	176,944.36	60,405.06
						0011-REGULAR PAY - CONT FULL TIME Total	04.44		116,824.80	150,576.21	(33,751.41)	176,944.36	60,405.06
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS		85.75 8,368.35	(85.75) (8,368.35)	-	54.33 2,999.98
							0142	MISC FRINGE BENEFITS	23,481.79	(2,494.89)	25,976.68	37,866.09	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	8,980.33	(8,980.33)	-	1,390.77
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	10.76	(10.76)	-	1,098.79
							0154 0155	OPTICAL PLAN DENTAL PLAN		84.40 283.73	(84.40) (283.73)	-	29.31 100.18
							0155	PREPAID LEGAL	-	283.73 58.40	(283.73) (58.40)	-	33.38
							0158	MEDICARE CONTRIBUTION		2,338.76	(2,338.76)	-	854.51
							0159	RETIREMENT		8,237.83	(8,237.83)	-	2,235.43
							0160 0161	DC METRO BENEFITS DC HEALTH BENEFIT FEES		186.74 409.85	(186.74) (409.85)	-	- 109.31
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot			23,481.79	409.85 26,550.01	(409.85) (3,068.22)	37,866.09	8,905.99
					PERSONNEL SERVICES Tota				140,306.59	177,126.22	(36,819.63)	214,810.45	69,311.05

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,430.00	935.74	494.26	1,430.00	
						0020-SUPPLIES AND MATERIALS Total			1,430.00	935.74	494.26	1,430.00	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,906.99	68.70	1,838.29	1,906.99	-
							0402	TRAVEL - OUT OF CITY	8,250.00	2,990.58	5,259.42	8,250.00	
							0410	OFFICE SUPPORT	-	796.94	(796.94)	-	
							0411	PRINTING, DUPLICATING, ETC	-		-	-	-
							0419	TUITION FOR EMPLOYEE TRAINING	1,531.24	1,609.43	(78.19)	1,531.24	-
							0424	CONFERENCE FEES LOC OUT OF CITY	1,281.25	3,027.95	(1,746.70)	1,281.25	-
							0425	PAYMENT OF MEMBERSHIP DUES	1,227.24	753.14	474.10	1,227.24	-
						0040-OTHER SERVICES AND CHARGES Total			14,196.72	9,246.74	4,949.98	14,196.72	-
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES		407,292.70	(407,292.70)	-	-
						0050-SUBSIDIES AND TRANSFERS Total			-	407,292.70	(407,292.70)	-	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0709	TEXT BOOKS	-	203.91	(203.91)	-	-
							0710	IT HARDWARE ACQUISITIONS	6,295.87		6,295.87	6,295.87	-
							0711	IT SOFTWARE ACQUISITIONS	5,218.49	2,437.40	2,781.09	5,218.49	-
						0070-EQUIPMENT & EQUIPMENT RENTAL Total	0/11		11,514.36	2,641.31	8,873.05	11,514.36	-
					NON-PERSONNEL SERVICES				27,141.08	420,116.49	(392,975.41)	27,141.08	-
					NON-I ERSONNEE SERVICE.	5 10(4)			167,447.67	597,242.71	(429,795.04)	241,951.53	69,311.05
				0110	NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0205	RECREATIONAL	0.01	577,242.71	0.01	-	
				0110	NOT LEVOUNCE SERVICES	0020-SUPPLIES AND MATERIALS	0203		0.01	-	0.01	-	-
					NON-PERSONNEL SERVICES				0.01	-	0.01		-
					NON-FERSONNEL SERVICES	5 10(4)			0.01		0.01		-
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	103,769.44	- 149,268.08	(45,498.64)	- 144,772.66	- 60,707.06
				8230	PERSUNNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total	UIII		103,769.44 103,769.44	149,268.08	(45,498.64) (45,498.64)	144,772.66	60,707.06
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		70.43			44.48
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141		-	6.846.43	(70.43) (6,846.43)	-	
								HEALTH BENEFITS	-			-	2,454.55
							0147	MISC FRINGE BENEFITS	20,661.51	2,505.69	18,155.82	30,981.34	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	7,347.93	(7,347.93)	-	1,137.86
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	8.81	(8.81)	-	899.01
							0154	OPTICAL PLAN	-	68.77	(68.77)	-	23.79
							0155	DENTAL PLAN	-	231.88	(231.88)	-	81.98
							0157	PREPAID LEGAL	-	47.83	(47.83)	-	27.34
							0158	MEDICARE CONTRIBUTION	-	1,913.70	(1,913.70)	-	699.11
							0159	RETIREMENT	-	6,740.21	(6,740.21)	-	1,828.93
							0160	DC METRO BENEFITS	-	(8.84)	8.84	-	-
							0161	DC HEALTH BENEFIT FEES	-	335.64	(335.64)	-	89.48
						0014-FRINGE BENEFITS - CURR PERSONNEL Tot	tal		20,661.51	26,108.48	(5,446.97)	30,981.34	7,286.53
					PERSONNEL SERVICES Tota				124,430.95	175,376.56	(50,945.61)	175,754.00	67,993.59
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,170.00	916.08	253.92	1,170.00	-
						0020-SUPPLIES AND MATERIALS Total			1,170.00	916.08	253.92	1,170.00	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,560.27	67.42	1,492.85	1,560.27	-
							0402	TRAVEL - OUT OF CITY	7,870.50	3,004.60	4,865.90	6,750.00	
							0410	OFFICE SUPPORT	-	778.06	(778.06)	-	-
							0411	PRINTING, DUPLICATING, ETC	-	-	-	-	-
							0419	TUITION FOR EMPLOYEE TRAINING	1,252.86	1,621.37	(368.51)	1,252.86	-
							0424	CONFERENCE FEES LOC OUT OF CITY	1,048.29	3,056.05	(2,007.76)	1,048.29	-
							0425	PAYMENT OF MEMBERSHIP DUES	1,004.12	751.86	252.26	1,004.12	-
						0040-OTHER SERVICES AND CHARGES Total			12,736.04	9,279.36	3,456.68	11,615.54	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0709	TEXT BOOKS		205.44	(205.44)		-
							0710	IT HARDWARE ACQUISITIONS	5,151.17	-	5,151.17	5,151.17	-
							0711	IT SOFTWARE ACQUISITIONS	4,269.69	2,392.55	1,877.14	4,269.69	-
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			9,420.86	2,597.99	6,822.87	9,420.86	-
					NON-PERSONNEL SERVICES				23,326.90	12,793.43	10,533.47	22,206.40	-
									147,757.85	188,169.99	(40,412.14)	197,960.40	67,993.59
									315,205.53	785,412.70	(470,207.17)	439,911.93	126,020.00
									0.0,200.00		(110)20111)		
M	EALTHCARE DELIVER	RY											
Тс	otal								13,600,042.08	13,439,399.27	160,642.81	23,166,693.67	3,994,865.78

LONG TERM CAR	e Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
PROGRAM		ONG TERM CARE SUPPORT SERVICES	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total	0111	CONTINUING FULL TIME	187,696.65 187,696.65	199,887.31 199,887.31	(12,190.66) (12,190.66)		72,239.1 72,239.1
					0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	57,938.94	38,954.99	18,983.95	134,386.15	-
					0012-REGULAR PAY - OTHER Total			57,938.94	38,954.99	18,983.95	134,386.15	-
					0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE			-	-	-
					0013-ADDITIONAL GROSS PAY Total 0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	- 137.52	(137.52)	-	- 37.4
					OUT - TRINGE BENEFITS - CORR PERSONNEL	0141	HEALTH BENEFITS	-	19,797.33	(19,797.33)		4,922.8
						0147	MISC FRINGE BENEFITS	49,372.76	(4,325.29)	53,698.05	52,760.43	-
						0148	RETIREMENT CONTRIBUTION - FICA	-	15,678.46	(15,678.46)		3,078.8
						0154	OPTICAL PLAN	-	169.93	(169.93)		41.3
						0155 0157	DENTAL PLAN PREPAID LEGAL	-	608.66 219.06	(608.66) (219.06)		146.4 50.0
						0157	MEDICARE CONTRIBUTION	-	3,695.43	(3,695.43)		1,018.
						0159	RETIREMENT	-	8,586.75	(8,586.75)		2,551.0
						0160	DC METRO BENEFITS	-	528.80	(528.80)	-	72
						0161	DC HEALTH BENEFIT FEES		1,038.25	(1,038.25)	-	248.
					0014-FRINGE BENEFITS - CURR PERSONNEL To 0015-OVERTIME PAY		OVERTIME PAY	49,372.76	46,134.90 585.51	3,237.86	52,760.43	12,167.5
					0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133	OVERTIME PAY	-	585.51	(585.51) (585.51)		-
				PERSONNEL SERVICES Tota				295,008.35	285,562.71	9,445.64	299,304.49	84,406.6
				NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,430.00	757.99	672.01	1,430.00	-
					0020-SUPPLIES AND MATERIALS Total			1,430.00	757.99	672.01	1,430.00	-
					0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,906.99	107.09	1,799.90	1,906.99	-
						0402 0408	TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR	8,250.00	1,847.54 2,113.17	6,402.46 (2,113.17)	8,250.00	-
						0408	OFFICE SUPPORT	-	1,265.00	(1,265.00)		-
						0411	PRINTING, DUPLICATING, ETC	-	2,134.48	(2,134.48)		
						0419	TUITION FOR EMPLOYEE TRAINING	1,531.24	-	1,531.24	1,531.24	
						0424	CONFERENCE FEES LOC OUT OF CITY	1,281.25	4,781.70	(3,500.45)		
						0425	PAYMENT OF MEMBERSHIP DUES	1,227.24	-	1,227.24	1,227.24	-
					0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	14,196.72 5,631,578.19	12,248.98 4,705,746.78	1,947.74 925.831.41	14,196.72 5,533,669.99	- 666,736.
					0041-CONTRACTUAL SERVICES - OTHER Total	0407	CONTRACTORE SERVICES - OTHER	5,631,578.19	4,705,746.78	925,831.41	5,533,669.99	666,736.5
					0050-SUBSIDIES AND TRANSFERS	0501	MAINTENANCE OF PERSONS	30,523.52	-	30,523.52	-	-
						0502	MEDICAL VENDOR SERVICES		(1,088,750.83)	1,088,750.83	-	
					0050-SUBSIDIES AND TRANSFERS Total	074.0		30,523.52	(1,088,750.83)	1,119,274.35	-	-
					0070-EQUIPMENT & EQUIPMENT RENTAL	0710 0711	IT HARDWARE ACQUISITIONS IT SOFTWARE ACQUISITIONS	6,295.87 5,218.49		6,295.87 5,218.49	6,295.87 5,218.49	
					0070-EQUIPMENT & EQUIPMENT RENTAL Total	0/11	TI SOFTWARE ACCONSTITUTIONS	11,514.36	-	11,514.36	11,514.36	-
				NON-PERSONNEL SERVICES				5,689,242.79	3,630,002.92	2,059,239.87	5,560,811.07	666,736.5
								5,984,251.14	3,915,565.63	2,068,685.51	5,860,115.56	751,143.2
			0799	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	5,984,251.14 -	3,915,565.63	2,068,685.51	5,860,115.56	-
			0799		0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	5,984,251.14 - - -	3,915,565.63	2,068,685.51	-	-
			0799	NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	5,984,251.14 - - - -	3,915,565.63 - - - - -	2,068,685.51 - - - - -	5,860,115.56 - - - -	- - -
			0799 8200		0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTUAL SERVICES - OTHER	5,984,251.14 - - - -	3,915,565.63 - - -	2,068,685.51 - - - - -	-	- - -
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total	0111	CONTINUING FULL TIME	5,984,251.14 - - - - - -	3,915,565.63 - - - - - - -	2,068,685.51 - - - - - - - -	-	
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER							
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111	CONTINUING FULL TIME TERM FULL-TIME					
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0111	CONTINUING FULL TIME					
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS					
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147 0148	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA					
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147 0148 0154	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENFFITS MISC FRINGE BENFFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN					-
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147 0148 0154 0155	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN					-
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147 0148 0154	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DENTAL PLAN PREPAD LEGAL					
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147 0148 0154 0155 0157	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN					-
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DENTAL PLAN DENTAL PLAN MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS					-
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total STotal 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0014-FRINGE BENEFITS - CURR PERSONNEL	0111 0125 0141 0142 0147 0148 0155 0157 0158 0157 0158 0159 0160 0161	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT					- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total s Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0014-FRINGE BENEFITS - CURR PERSONNEL	0111 0125 0141 0142 0147 0148 0155 0157 0158 0157 0158 0159 0160 0161	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DENTAL PLAN DENTAL PLAN MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS					۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔ ۔
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0041-CONTRACTUAL SERVICES - OTHER Total S Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL Total	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 tal	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES					- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total s Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0014-FRINGE BENEFITS - CURR PERSONNEL	0111 0125 0141 0142 0147 0148 0155 0157 0158 0157 0158 0159 0160 0161	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DENTAL PLAN DENTAL PLAN MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS					- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL To I	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 tal 0201 0401	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DEN					- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0041-CONTRACTUAL SERVICES - OTHER Total s Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL Total 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 0160 0161 tal 0201	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY				- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0041-CONTRACTUAL SERVICES - OTHER Total s Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL Total 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-OTHER SERVICES AND CHARGES	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 tal 0201 0401	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN DEN	- - - - - - - - - - - - - - - - - - -				- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL To 1 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND CHARGES	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 0161 0161 0401 0402 0424	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - LOCAL TRAVEL - LOCAL TRAVEL - LOCAL		- - - - - - - - - - - - - - - - - - -	690.00 (690.00)	- - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0041-CONTRACTUAL SERVICES - OTHER Total s Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL Total 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-OTHER SERVICES AND CHARGES	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 0160 0161 tal 0201	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY	- - - - - - - - - - - - - - - - - - -				
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0011-CONTRACTUAL SERVICES - OTHER Total 5 Total 0011-REGULAR PAY - CONT FULL TIME 0012-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER 0050-SUBSIDIES AND TRANSFERS	0111 0125 0141 0142 0147 0148 0154 0155 0157 0158 0159 0160 0161 0161 0161 0401 0402 0424	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - LOCAL TRAVEL - LOCAL TRAVEL - LOCAL					
				NON-PERSONNEL SERVICES PERSONNEL SERVICES PERSONNEL SERVICES Tota	0041-CONTRACTUAL SERVICES - OTHER Total s Total 0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL 0014-CONTRACTUAL SERVICES - OTHER 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER 0040-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS Total	01111 0125 0141 0142 0147 0148 0154 0157 0158 0157 0158 0159 0160 0161 tal 0201 0401 0402 0409	CONTINUING FULL TIME TERM FULL-TIME GROUP LIFE INSURANCE HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA OPTICAL PLAN DENTAL PLAN TRAVEL - LOCAL TRAVEL - LOCAL TRAVEL - OUT OF CITY CONFERENCE FEES LOC OUT OF CITY CONTRACTUAL SERVICES - OTHER					751,143,22

ram I	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	165,888.76	197,623.88	(31,735.12)	91,765.55	59,104.63
						0011-REGULAR PAY - CONT FULL TIME Total			165,888.76	197,623.88	(31,735.12)	91,765.55	59,104.63
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	47,404.59	42,375.51	5,029.08	109,952.30	-
						0012-REGULAR PAY - OTHER Total			47,404.59	42,375.51	5,029.08	109,952.30	-
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	-	-	-	-
						0013-ADDITIONAL GROSS PAY Total			-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	112.06	(112.06)	-	30.66
							0142	HEALTH BENEFITS	-	16,198.28	(16,198.28)	-	4,028.01
							0147	MISC FRINGE BENEFITS	42,707.52	4,325.29	38,382.23	43,167.62	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	12,827.95	(12,827.95)	-	2,519.13
							0154	OPTICAL PLAN	-	138.89	(138.89)	-	33.90
							0155	DENTAL PLAN	-	497.03	(497.03)	-	119.48
							0157	PREPAID LEGAL	-	179.25	(179.25)	-	41.00
							0158	MEDICARE CONTRIBUTION	-	3,023.43	(3,023.43)	-	833.58
							0159	RETIREMENT	-	7,025.81	(7,025.81)	-	2,087.11
							0160	DC METRO BENEFITS	-	-	-	-	-
						0014 FRINCE RENEFITS CURP REPONNEL TH	0161	DC HEALTH BENEFIT FEES	40 707 50	849.69	(849.69)	42 4/7 /2	203.03
						0014-FRINGE BENEFITS - CURR PERSONNEL To 0015-OVERTIME PAY		OVERTIME PAY	42,707.52	45,177.68	(2,470.16)	43,167.62	9,895.90
							0133	OVERTIME PAY	· ·	584.70 584.70	(584.70)	-	
					PERSONNEL SERVICES Tota	0015-OVERTIME PAY Total			- 256,000.87	285,761.77	(584.70) (29,760.90)	- 244,885.47	- 69,000.53
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,170.00	740.01	429.99	1,170.00	
					MONTERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201		1,170.00	740.01	429.99	1,170.00	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,560.29	106.91	1,453.38	1,560.29	
							0402	TRAVEL - OUT OF CITY	6,922.90	1,827.78	5,095.12	6,750.00	-
							0408	PROF SERVICE FEES AND CONTR	-,	1,991.32	(1,991.32)		-
							0410	OFFICE SUPPORT		1,235.00	(1,235.00)	-	-
							0411	PRINTING, DUPLICATING, ETC	-	2,114.52	(2,114.52)	-	-
							0419	TUITION FOR EMPLOYEE TRAINING	1,252.84	-	1,252.84	1,252.84	-
							0424	CONFERENCE FEES LOC OUT OF CITY	1,048.29	4,668.30	(3,620.01)	1,048.29	-
							0425	PAYMENT OF MEMBERSHIP DUES	1,004.13	-	1,004.13	1,004.13	-
						0040-OTHER SERVICES AND CHARGES Total			11,788.45	11,943.83	(155.38)	11,615.55	-
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	2,831,837.81	2,827,528.23	4,309.58	4,297,279.70	171,167.14
						0041-CONTRACTUAL SERVICES - OTHER Total			2,831,837.81	2,827,528.23	4,309.58	4,297,279.70	171,167.14
						0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	5,151.18	-	5,151.18	5,151.18	-
							0711	IT SOFTWARE ACQUISITIONS	4,269.69	-	4,269.69	4,269.69	
						0070-EQUIPMENT & EQUIPMENT RENTAL Total			9,420.87	-	9,420.87	9,420.87	-
					NON-PERSONNEL SERVICE	S Total			2,854,217.13	2,840,212.07	14,005.06	4,319,486.12	171,167.14
									3,110,218.00	3,125,973.84	(15,755.84)	4,564,371.59	240,167.67
			DIV ELDERS&PERSONS						10,357,785.94	8,304,856.27	2,052,929.67	14,842,085.66	1,579,096.45
		202L	W/PHYSICAL DISABILITY	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	830.117.47	596,406,43	233,711.04	675,213.05	162,028.05
		202L	WITH SICAL DISABILITY	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	UTT	CONTINUING FOLL TIME	830,117.47	596,406.43	233,711.04	675,213.05	162,028.05
						0013-ADDITIONAL GROSS PAY	0135	HOLIDAY PAY	-	(53.11)	53.11	-	
							0136	SUNDAY PAY	-	753.40	(753.40)	-	-
						0013-ADDITIONAL GROSS PAY Total			-	700.29	(700.29)	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		363.10	(363.10)		162,028.05
							0142	HEALTH BENEFITS	-	59,218.98	(59,218.98)	-	84.83
							0147	MISC FRINGE BENEFITS	166,853.60	(11,710.78)	178,564.38	144,495.60	14,877.63
							0148	RETIREMENT CONTRIBUTION - FICA	-	37,471.36	(37,471.36)	-	-
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	1,035.58	(1,035.58)	-	9,266.66
							0154	OPTICAL PLAN	-	508.74	(508.74)	-	131.05
							0155	DENTAL PLAN	-	1,819.72	(1,819.72)	-	461.16
							0157	PREPAID LEGAL	-	898.78	(898.78)	-	219.89
							0158	MEDICARE CONTRIBUTION	-	9,018.07	(9,018.07)	-	2,252.38
							0159	RETIREMENT	-	28,796.43	(28,796.43)	-	7,178.96
							0160	DC METRO BENEFITS	-	2,063.47	(2,063.47)	-	126.33
							0161	DC HEALTH BENEFIT FEES	-	2,880.54	(2,880.54)	<u> </u>	762.91
						0014-FRINGE BENEFITS - CURR PERSONNEL To			166,853.60	132,363.99	34,489.61	144,495.60	35,361.80
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	3,567.99	(3,567.99)	-	
						0015-OVERTIME PAY Total			-	3,567.99	(3,567.99)	-	
					PERSONNEL SERVICES Tota	al			996,971.07	733,038.70	263,932.37	819,708.65	197,389.85
									996,971.07	733,038.70	263,932.37	819,708.65	245,866.35

ram	Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	639,867.82	639,732.84	134.98	655,160.34	153,174.41
						0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	639,867.82	639,732.84 (3.395.74)	134.98 3.395.74	655,160.34	153,174.41
						0012-REGULAR PAY - OTHER Total	0125		-	(3,395.74)	3,395.74	-	-
						0013-ADDITIONAL GROSS PAY	0135	HOLIDAY PAY		53.11	(53.11)		-
							0136	SUNDAY PAY	-	650.70	(650.70)		
						0013-ADDITIONAL GROSS PAY Total 0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	703.81 328.23	(703.81) (328.23)	-	- 80.16
						0014-FRINGE BENEFITS - CORR PERSONNEL	0141	HEALTH BENEFITS	-	328.23 52,316.22	(52,316.22)	-	13,050.69
							0142	MISC FRINGE BENEFITS	143,666.98	11,748.68	131,918.30	149,504.30	
							0148	RETIREMENT CONTRIBUTION - FICA	-	34,461.75	(34,461.75)	-	8,841.23
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	847.19	(847.19)	-	116.48
							0154	OPTICAL PLAN	-	447.09	(447.09)		411.3
							0155 0157	DENTAL PLAN PREPAID LEGAL	-	1,595.82 740.87	(1,595.82) (740.87)	-	186.3 2,137.2
							0158	MEDICARE CONTRIBUTION	-	8,267.55	(8,267.55)	-	6,607.6
							0159	RETIREMENT	-	26,700.35	(26,700.35)	-	2.4
							0160	DC METRO BENEFITS	-	438.39	(438.39)	-	702.5
							0161	DC HEALTH BENEFIT FEES	-	2,551.17	(2,551.17)		
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		OVERTIME PAY	143,666.98	140,443.31	3,223.67	149,504.30	32,136.1
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133	OVERTIME PAY	-	3,493.69 3,493.69	(3,493.69) (3,493.69)		-
					PERSONNEL SERVICES Tota				783.534.80	780,977.91	2.556.89	804,664.64	185.310.5
									783,534.80	780,977.91	2,556.89	804,664.64	185,310.5
									1,780,505.87	1,514,016.61	266,489.26	1,624,373.29	382,700.4
			DIVISION OF SPECIAL NEEDS										
		203L	POPULATION	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total	0111	CONTINUING FULL TIME	362,443.71 362,443.71	256,041.28 256,041.28	106,402.43 106.402.43	384,085.94 384,085.94	104,861.6 104,861.6
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME		236,041.28	(24,873.72)		104,001.0
						0012-REGULAR PAY - OTHER Total	0120		-	24,873.72	(24,873.72)	-	-
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-			-	-
						0013-ADDITIONAL GROSS PAY Total			-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	276.21	(276.21)	-	90.
							0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- 72,851.19	18,516.81 (6,140.23)	(18,516.81) 78,991.42	- 82,194.39	5,861.8
							0147	RETIREMENT CONTRIBUTION - FICA	72,031.17	14,144.83	(14,144.83)		4,914.1
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	5,284.63	(5,284.63)	-	1,645.7
							0154	OPTICAL PLAN	-	221.74	(221.74)		78.1
							0155	DENTAL PLAN	-	776.43	(776.43)	-	263.5
							0157	PREPAID LEGAL	-	320.94	(320.94)	-	116.8
							0158 0159	MEDICARE CONTRIBUTION RETIREMENT	-	4,363.19 10,742.70	(4,363.19) (10,742.70)	-	1,483.4 3,295.8
							0160	DC METRO BENEFITS	-	956.53	(956.53)	-	3,293.0
							0161	DC HEALTH BENEFIT FEES	-	775.26	(775.26)		265.3
						0014-FRINGE BENEFITS - CURR PERSONNEL TO			72,851.19	50,239.04	22,612.15	82,194.39	18,113.1
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	1,065.81	(1,065.81)	-	382.1
					PERSONNEL SERVICES Tota	0015-OVERTIME PAY Total			- 435,294.90	1,065.81 332,219.85	(1,065.81) 103,075.05	- 466,280.33	382.1 123,356.9
					PERSONNEL SERVICES TOTA				435,294.90	332,219.85	103,075.05	466,280.33	123,356.9
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	293,187.35	268,896.72	24,290.63	310,984.73	100,477.8
						0011-REGULAR PAY - CONT FULL TIME Total			293,187.35	268,896.72	24,290.63	310,984.73	100,477.8
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	24,867.83	(24,867.83)	-	
						0012-REGULAR PAY - OTHER Total 0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	24,867.83 (4,608.73)	(24,867.83) 4,608.73	-	-
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	(4,608.73)	4,608.73		-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	235.01	(235.01)	-	81.3
							0142	HEALTH BENEFITS	-	15,150.28	(15,150.28)	-	4,796.
							0147	MISC FRINGE BENEFITS	51,041.94	3,294.32	47,747.62	57,250.72	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	12,392.52	(12,392.52)	-	4,919.
							0152 0154	RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN	-	4,323.51 194.92	(4,323.51) (194.92)	-	1,346. 75.
							0155	DENTAL PLAN	-	686.42	(686.42)	-	261.
							0157	PREPAID LEGAL	-	262.63	(262.63)	-	95.
							0158	MEDICARE CONTRIBUTION	-	3,761.25	(3,761.25)	-	1,423.
							0159	RETIREMENT	-	8,789.32	(8,789.32)		2,696.
							0160	DC METRO BENEFITS	-	85.46	(85.46)	-	0.1
						0014-FRINGE BENEFITS - CURR PERSONNEL TO	0161	DC HEALTH BENEFIT FEES	51,041.94	634.24 49,809.88	(634.24) 1.232.06	57,250.72	217. 15,914.5
						0015-OVERTIME PAY	0133	OVERTIME PAY	51,041.94	1,056.73	(1,056.73)	57,230.72	312.
						0015-OVERTIME PAY Total			-	1,056.73	(1,056.73)	-	312.6
					PERSONNEL SERVICES Tota				344,229.29	340,022.43	4,206.86	368,235.45	116,705.0
									344,229.29	340,022.43	4,206.86	368,235.45	116,705.0
	NG TERM CARE								779,524.19	672,242.28	107,281.91	834,515.78	240,062.03
	IG TERM CARE								12,917,816.00	10,491,115.16	2,426,700.84	17,300,974.73	2,201,858.88

Program	Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
3000	HEALTHCARE POLICY AND PLANNING	3001	REGULATIONS & POLICY MANAGEMENT	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total	0111	CONTINUING FULL TIME	253,115.49	242,039.18 242,039.18	11,076.31 11,076.31	235,580.97 235,580.97	47,108.81
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	253,115.49	1,511.48	(1,511.48)	235,560.97	47,108.81
							0174	SEVERANCE PAY	-	11,460.69	(11,460.69)	-	180.49
						0013-ADDITIONAL GROSS PAY Total	04.44		•	12,972.17	(12,972.17)	-	180.49
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	122.60 16,323.31	(122.60) (16,323.31)	-	21.36 3,665.13
							0142	MISC FRINGE BENEFITS	58.847.66	(2,675.90)	61,523.56	50,414.32	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	14,742.29	(14,742.29)	-	2,280.27
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	2,592.15	(2,592.15)		698.78
							0154 0155	OPTICAL PLAN DENTAL PLAN	-	187.26 621.31	(187.26) (621.31)		33.65 110.71
							0155	PREPAID LEGAL	-	311.94	(311.94)	-	66.77
							0158	MEDICARE CONTRIBUTION	-	3,448.05	(3,448.05)		533.26
							0159	RETIREMENT	-	11,334.98	(11,334.98)		1,791.23
							0160 0161	DC METRO BENEFITS DC HEALTH BENEFIT FEES	-	1,303.82 661.45	(1,303.82) (661.45)		75.00 143.73
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		DC HEALTH BENEFIT FEES	58,847.66	48,973.26	9,874.40	50,414.32	9,419.89
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	1,565.70	(1,565.70)	-	1,327.06
						0015-OVERTIME PAY Total			-	1,565.70	(1,565.70)	-	1,747.07
					PERSONNEL SERVICES Tota	al			311,963.15	305,550.31	6,412.84	285,995.29	58,036.25
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	311,963.15 250,884.13	305,550.31 240,411.73	6,412.84 10,472.40	285,995.29 150,450.04	58,036.25 38,543.32
				0200		0011-REGULAR PAY - CONT FULL TIME Total	0.111		250,884.13	240,411.73	10,472.40	150,450.04	38,543.32
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	1,475.63	(1,475.63)	-	
							0174	SEVERANCE PAY	-	11,188.88	(11,188.88)	•	147.67
						0013-ADDITIONAL GROSS PAY Total 0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	12,664.51 100.40	(12,664.51) (100.40)	-	147.67 17.53
						CONTRACTOR DENELTING - CONKET ENGONINEE	0141	HEALTH BENEFITS	-	13,355.45	(13,355.45)		2,998.79
							0147	MISC FRINGE BENEFITS	50,885.85	2,675.92	48,209.93	43,596.31	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	12,062.05	(12,062.05)	-	1,865.67
							0152 0154	RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN	-	2,120.70 152.13	(2,120.70) (152.13)	-	571.72 27.33
							0155	DENTAL PLAN	-	507.95	(507.95)		90.57
							0157	PREPAID LEGAL	-	255.32	(255.32)		54.67
							0158	MEDICARE CONTRIBUTION	-	2,820.70	(2,820.70)		436.34
							0159 0160	RETIREMENT DC METRO BENEFITS	-	9,273.56	(9,273.56)		1,465.66
							0160	DC METRO BENEFITS DC HEALTH BENEFIT FEES	-	- 541.05	(541.05)		- 117.55
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		bo nene m benef m reco	50,885.85	43,865.23	7,020.62	43,596.31	7,645.83
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	1,530.87	(1,530.87)		1,085.73
					PERSONNEL SERVICES Tota	0015-OVERTIME PAY Total			- 301,769.98	1,530.87 298,472.34	(1,530.87) 3,297.64	- 194,046.35	1,085.73 47,422.55
					PERSONNEL SERVICES TOL	ai			301,769.98	298,472.34	3,297.64	194,046.35	47,422.55
									613,733.13	604,022.65	9,710.48	480,041.64	105,458.80
		3003	DIVISION OF DATA ANALYSIS	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	188,011.07	183,487.57	4,523.50	250,342.88	54,270.76
						0011-REGULAR PAY - CONT FULL TIME Total 0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	188,011.07	183,487.57	4,523.50	250,342.88	54,270.76
						0012-REGULAR PAY - OTHER 0012-REGULAR PAY - OTHER Total	0125			-			-
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-			-	-
						0013-ADDITIONAL GROSS PAY Total			-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS		99.92 10,364.58	(99.92) (10,364.58)	- 53,573.37	28.22 3,114.91
							0142	MISC FRINGE BENEFITS	27,666.17	(2,077.33)	29,743.50		3,260.44
							0148	RETIREMENT CONTRIBUTION - FICA		11,612.23	(11,612.23)		38.09
							0154	OPTICAL PLAN	-	133.50	(133.50)		131.75
							0155 0157	DENTAL PLAN PREPAID LEGAL		463.63 178.36	(463.63) (178.36)		50.07 762.55
							0157	MEDICARE CONTRIBUTION		2,715.85	(178.36) (2,715.85)		2,102.84
							0159	RETIREMENT	_	7,903.18	(7,903.18)	-	50.00
							0160	DC METRO BENEFITS	-	500.00	(500.00)	-	148.67
						0014 EDINCE RENEELTS CUDD DEDCONNEL T	0161	DC HEALTH BENEFIT FEES	-	508.75	(508.75)	53,573.37	0 407 54
					PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL To al	nai		27,666.17 215,677.24	32,402.67 215,890.24	(4,736.50) (213.00)	53,573.37 303,916.25	9,687.54 63,958.30
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	5,500.00	19.00	5,481.00	-	-
							0417	IT CONSULTANT CONTRACTS	-	(19.00)	19.00		
					NON-PERSONNEL SERVICE	0041-CONTRACTUAL SERVICES - OTHER Total			5,500.00	-	5,500.00	-	-
					NON-PERSONNEL SERVICE	5 10(a)			5,500.00 221,177.24	- 215,890.24	5,500.00 5,287.00	303,916.25	63,958.30
									221,177.24	210,070.24	5,207.00	505,710.25	03,730.30

Program	Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditure
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	174,131.55	174,309.12	(177.57)	204,825.97	44,403.
						0011-REGULAR PAY - CONT FULL TIME Total			174,131.55	174,309.12	(177.57)	204,825.97	44,403.3
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	-	-	-	
						0012-REGULAR PAY - OTHER Total 0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	-	-	-	-
						0013-ADDITIONAL GROSS PAY 0013-ADDITIONAL GROSS PAY Total	0134		-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	81.70	(81.70)	-	23.
							0142	HEALTH BENEFITS	-	8,480.41	(8,480.41)		2,548.
							0147	MISC FRINGE BENEFITS	30,714.56	2,944.37	27,770.19	43,832.76	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	9,501.29	(9,501.29)	-	2,667.
							0154 0155	OPTICAL PLAN DENTAL PLAN	-	108.26 379.31	(108.26) (379.31)	-	30 107
							0155	PREPAID LEGAL	-	146.03	(146.03)	-	41
							0158	MEDICARE CONTRIBUTION	_	2,221.98	(2,221.98)	-	623
							0159	RETIREMENT	-	6,466.64	(6,466.64)	-	1,720
							0160	DC METRO BENEFITS	-	-	-	-	
							0161	DC HEALTH BENEFIT FEES		416.15	(416.15)	· · · · · ·	121.
						0014-FRINGE BENEFITS - CURR PERSONNEL TO	otal		30,714.56	30,746.14	(31.58)	43,832.76	7,884.9
					PERSONNEL SERVICES Tota NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	204,846.11	205,055.26	(209.15)	248,658.73	52,288.3
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0409	CONTRACTORE SERVICES - OTHER	-	-	-		-
					NON-PERSONNEL SERVICES					-		-	-
									204,846.11	205,055.26	(209.15)	248,658.73	52,288.
									426,023.35	420,945.50	5,077.85	552,574.98	116,246.
		3004	MEMBER MANAGEMENT/ELIGIBILITY POLICY	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	195,173.44	190,606.29	4,567.15	233,839.90	54,840
		3004		0100	FERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	UTT		195,173.44	190,606.29	4,567.15	233,839.90	54,840.8
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	89,206.91	88,334.82	872.09	84,417.55	31,359.
						0012-REGULAR PAY - OTHER Total			89,206.91	88,334.82	872.09	84,417.55	31,359.
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	232.13	(232.13)	-	65
							0142	HEALTH BENEFITS	-	16,340.83	(16,340.83)	-	3,846
							0147	MISC FRINGE BENEFITS	49,110.78	(4,051.46)	53,162.24	68,107.10	1.407
							0148 0152	RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	15,062.08 3,654.67	(15,062.08) (3,654.67)	-	4,426 962
							0152	OPTICAL PLAN		198.12	(198.12)	-	58
							0155	DENTAL PLAN	-	701.82	(701.82)	-	203
							0157	PREPAID LEGAL	-	265.65	(265.65)	-	66
							0158	MEDICARE CONTRIBUTION	-	4,246.55	(4,246.55)	-	1,226
							0159	RETIREMENT	-	10,734.41	(10,734.41)	-	2,683
							0160 0161	DC METRO BENEFITS	-	853.05	(853.05)	-	55
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		DC HEALTH BENEFIT FEES	49,110.78	663.51 48,901.36	(663.51) 209.42	68,107.10	154 13,749.
						0015-OVERTIME PAY	0133	OVERTIME PAY	47,110.78	(650.69)	650.69	-	13,747
						0015-OVERTIME PAY Total			-	(650.69)	650.69	-	
					PERSONNEL SERVICES Tota	a.			333,491.13	327,191.78	6,299.35	386,364.55	99,949
						-			333,491.13	327,191.78	6,299.35	386,364.55	99,949.
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	191,002.33	189,002.56	1,999.77	212,470.91	44,869
						0011-REGULAR PAY - CONT FULL TIME Total			191,002.33	189,002.56	1,999.77	212,470.91	44,869
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	386,731.01	388,534.89	(1,803.88)	881,506.05	66,64
						0012-REGULAR PAY - OTHER Total	0141		386,731.01	388,534.89	(1,803.88)	881,506.05	66,647
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS		348.86 45,281.89	(348.86) (45,281.89)	-	7- 4,64
							0142	MISC FRINGE BENEFITS	- 112,771.18	43,281.89	(45,261.89) 108,719.72	- 222,711.08	4,04
							0148	RETIREMENT CONTRIBUTION - FICA	-	30,868.52	(30,868.52)	-	6,14
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE		2,990.34	(2,990.34)	-	78
							0154	OPTICAL PLAN	-	413.96	(413.96)	-	8
							0155	DENTAL PLAN		1,466.60	(1,466.60)	-	29
							0155 0157	DENTAL PLAN PREPAID LEGAL	-	1,466.60 217.48	(1,466.60) (217.48)	-	290 54
							0155	DENTAL PLAN	-	1,466.60	(1,466.60)		290 54 1,594 2,195

0161 DC HEALTH BENEFIT FEES		2,168.12	(2,168.12)		206.33
0014-FRINGE BENEFITS - CURR PERSONNEL Total	112,771.18	108,445.53	4,325.65	222,711.08	16,072.99

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	4,544.04	(4,544.04)	-	-
						0015-OVERTIME PAY Total			-	4,544.04	(4,544.04)	-	-
					PERSONNEL SERVICES Tota				690,504.52	690,527.02	(22.50)		127,589.82
									690,504.52	690,527.02	(22.50)	1,316,688.04	127,589.82
									1,023,995.65	1,017,718.80	6,276.85	1,703,052.59	227,539.42
			HEALTH CARE POLICY &										
		3010	RESEARCH SUPPORT	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	179,963.74	179,744.38	219.36	232,206.41	59,161.42
						0011-REGULAR PAY - CONT FULL TIME Total			179,963.74	179,744.38	219.36	232,206.41	59,161.42
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	102.94	(102.94)	-	10,501.80
						0012-REGULAR PAY - OTHER Total			-	102.94	(102.94)	-	10,501.80
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	106.51	(106.51)		36.85
							0142	HEALTH BENEFITS	-	16,748.23	(16,748.23)		6,076.42
							0147	MISC FRINGE BENEFITS	41,311.47	(3,913.25)	45,224.72	49,692.17	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	11,864.79	(11,864.79)	-	3,897.34
							0154	OPTICAL PLAN	-	106.24	(106.24)		37.58
							0155	DENTAL PLAN	-	411.23	(411.23)	-	149.92
							0157	PREPAID LEGAL	-	132.84	(132.84)	-	44.81
							0158	MEDICARE CONTRIBUTION	-	2,852.87	(2,852.87)	-	956.02
							0159	RETIREMENT	-	7,323.55	(7,323.55)	-	2,262.81
							0160	DC METRO BENEFITS	-	522.00	(522.00)	-	50.00
							0161	DC HEALTH BENEFIT FEES	-	649.69	(649.69)	-	274.23
						0014-FRINGE BENEFITS - CURR PERSONNEL TO	otal		41,311.47	36,804.70	4,506.77	49,692.17	13,785.98
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	2,045.95	(2,045.95)	-	90.79
						0015-OVERTIME PAY Total			-	2,045.95	(2,045.95)	-	90.79
					PERSONNEL SERVICES Tota	1			221,275.21	218,697.97	2,577.24	281,898.58	83,539.99
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	2,099.99	1,125.14	974.85	2,099.99	-
						0020-SUPPLIES AND MATERIALS Total			2,099.99	1,125.14	974.85	2,099.99	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	999.99	18.04	981.95	999.99	-
							0402	TRAVEL - OUT OF CITY	5,000.00	2,526.72	2,473.28	5,000.00	216.23
							0408	PROF SERVICE FEES AND CONTR	-		-	-	-
							0410	OFFICE SUPPORT	-	846.99	(846.99)	-	-
							0419	TUITION FOR EMPLOYEE TRAINING	1,750.00	-	1,750.00	1,750.00	-

0424 CONFERENCE FEES LOC OUT OF CITY

	0425	PAYMENT OF MEMBERSHIP DUES	787.00	-	787.00	787.00	-
0040-OTHER SERVICES	AND CHARGES Total		9,036.99	4,550.73	4,486.26	9,036.99	216.23
0041-CONTRACTUAL SE	RVICES - OTHER 0409	CONTRACTUAL SERVICES - OTHER	4,713,978.98	4,686,821.41	27,157.57	343,000.00	536.39
0041-CONTRACTUAL SE	RVICES - OTHER Total		4,713,978.98	4,686,821.41	27,157.57	343,000.00	536.39
0050-SUBSIDIES AND T	RANSFERS 0502	MEDICAL VENDOR SERVICES	-	2,435,692.93	(2,435,692.93)	-	
0050-SUBSIDIES AND T	RANSFERS Total		-	2,435,692.93	(2,435,692.93)	-	-
0070-EQUIPMENT & EQ	UIPMENT RENTAL 0710	IT HARDWARE ACQUISITIONS	5,314.00	1,851.31	3,462.69	5,314.00	-
	0711	IT SOFTWARE ACQUISITIONS	501.00	-	501.00	501.00	-
0070-EQUIPMENT & EQ	UIPMENT RENTAL Total		5,815.00	1,851.31	3,963.69	5,815.00	-
NON-PERSONNEL SERVICES Total			4,730,930.96	7,130,041.52	(2,399,110.56)	641,850.56	84,292.61
			4,952,206.17	7,348,739.49	(2,396,533.32)	641,850.56	84,292.61
0041-CONTRACTUAL SE	RVICES - OTHER 0409	CONTRACTUAL SERVICES - OTHER	4,713,978.98	4,686,821.41	27,157.57	106,000.00	-
0041-CONTRACTUAL SE	RVICES - OTHER Total		4,713,978.98	4,686,821.41	27,157.57	106,000.00	-
NON-PERSONNEL SERVICES Total			4,730,930.96	7,130,041.52	(2,399,110.56)	106,000.00	-
						106,000.00	-

500.00

1,158.98

(658.98)

500.00

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Iram	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	176,962.34	185,364.75	(8,402.41)	189,987.07	142,920.86
						0011-REGULAR PAY - CONT FULL TIME Total			176,962.34	185,364.75	(8,402.41)	189,987.07	142,920.86
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	86.98	(86.98)	-	75.43
							0142	HEALTH BENEFITS	-	13,694.72	(13,694.72)	-	13,725.45
							0147	MISC FRINGE BENEFITS	35,567.33	3,908.38	31,658.95	40,657.24	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	9,702.43	(9,702.43)	-	8,277.02
							0154	OPTICAL PLAN	-	86.12	(86.12)	-	98.65
							0155	DENTAL PLAN	-	336.07	(336.07)	-	355.57
							0157	PREPAID LEGAL		108.71	(108.71)		36.70
							0158	MEDICARE CONTRIBUTION	-	2,332.97	(2,332.97)	-	1,972.03
							0159	RETIREMENT	-	5,988.26	(5,988.26)	-	5,309.83
							0161	DC HEALTH BENEFIT FEES	-	530.96	(530.96)	-	659
						0014-FRINGE BENEFITS - CURR PERSONNEL To	stal		35,567.33	36,775.60	(1,208.27)	40,657.24	30,509.92
									35,507.33			40,057.24	
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133	OVERTIME PAY	-	2,013.80 2,013.80	(2,013.80) (2,013.80)	40,037.24 - -	74.29 74.29
						0015-OVERTIME PAY		OVERTIME PAY	-	2,013.80	(2,013.80)		74.29
					PERSONNEL SERVICES Tota	0015-OVERTIME PAY 0015-OVERTIME PAY Total		OVERTIME PAY	-	2,013.80	(2,013.80)		74.29
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133		- - 212,529.67	2,013.80 2,013.80 224,154.15	(2,013.80) (2,013.80) (11,624.48)	230,644.31	74.29 74.29
					PERSONNEL SERVICES Tota	0015-OVERTIME PAY 0015-OVERTIME PAY Total		OVERTIME PAY	- 212,529.67 1,718.19	2,013.80 2,013.80 224,154.15 1,116.03	(2,013.80) (2,013.80) (11,624.48) 602.16	230,644.31	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133	OFFICE SUPPLIES	212,529.67 1,718.19 1,718.19	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16	230,644.31 1,718.19 1,718.19	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0133 0201 0401	OFFICE SUPPLIES TRAVEL - LOCAL	212,529.67 1,718.19 1,718.19 818.19	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40	230,644.31 1,718.19 1,718.19 818.19	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY	1,718.19 1,718.19 1,718.19 818.19 4,090.91	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79 2,599.81	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10	230,644.31 1,718.19 1,718.19 1,718.19 8,08.19 9,09.91	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402 0408	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR	212,529.67 1,718.19 1,718.19 818.19	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79 2,599.81	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10	230,644.31 1,718.19 1,718.19 818.19 4,090.91	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402 0402 0402 0410	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR OFFICE SUPPORT	212,529.67 1,718.19 1,718.19 818.19 4,090.91	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79 2,599.81	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10 - (826.90)	230,644.31 1,718.19 1,718.19 818.19 4,090.91	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402 0408 0410 0419	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FLES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING	212,529.67 1,718.19 1,718.19 818.19 4,090.91 - 1,431.82	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 1,176.03 1,779 2,599.81 2,599.81 2,599.81	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10 (826.90) 1,431.82	230,644.31 1,718.19 1,718.19 818.19 4,000.91	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402 0408 0410 0419 0424	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING CONFERENCE FEES LOC OUT OF CITY	1,718.19 1,718.19 1,718.19 818.19 4,090.91	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79 2,599.81 - 826.90	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10 - (826.90) 1,431.82 (756.93)	230,644.31 1,718.19 1,718.19 818.19 4,090.91 - 1,431.82 409.09	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402 0408 0410 0419	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FLES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING	212,529.67 1,718.19 1,718.19 818.19 4,090.91 - 1,431.82	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 1,176.03 1,779 2,599.81 2,599.81 2,599.81	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10 (826.90) 1,431.82	230,644.31 1,718.19 1,718.19 818.19 4,000.91	74.29 74.29 173,505.07 - - - - - - - - - - - - - - - - - - -
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total	0133 0201 0401 0402 0408 0410 0419 0424	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING CONFERENCE FEES LOC OUT OF CITY	1,718.19 1,718.19 1,718.19 4,090.91 1,431.82 409.09 643.91 7,393.92	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 1,116.03 1,7.79 2,599.81 -	(2,013.80) (2,013.80) (11,624.48) (11,624.48) 602.16 602.16 800.40 1,491.00 - (826.90) 1,431.82 (756.93) 643.91 2,783.40	230,644.31 1,718.19 1,718.19 818.19 4,090.91 1,431.82 409.09 643.91 7,393.92	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0015-OVERTIME PAY Total 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0133 0201 0401 0402 0408 0410 0419 0424	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING CONFERENCE FEES LOC OUT OF CITY	1,718.19 1,718.19 1,718.19 1,718.19 4,090.91 - 1,431.82 409.09 643.91	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79 2,599.81 826.90 1,166.02	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10 (825.90) 1,431.82 (756.93) 643.91	230,644.31 1,718.19 1,718.19 818.19 4,090.91 1,431.82 409.09 643.91	74.29 74.29 173,505.07 - - - - - - - - - - - - - - - - - - -
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0133 0201 0401 0402 0408 0419 0424 0425	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING CONFERENCE FEES LOC OUT OF CITY PAYMENT OF MEMBERSHIP DUES	1,718.19 1,718.19 1,718.19 4,090.91 1,431.82 409.09 643.91 7,393.92	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 1,116.03 1,7.79 2,599.81 -	(2,013.80) (2,013.80) (11,624.48) (11,624.48) 602.16 602.16 800.40 1,491.00 - (826.90) 1,431.82 (756.93) 643.91 2,783.40	230,644.31 1,718.19 1,718.19 818.19 4,090.91 1,431.82 409.09 643.91 7,393.92	74.29 74.29 173,505.07
						0015-OVERTIME PAY 0015-OVERTIME PAY Total 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER	0133 0201 0401 0402 0408 0419 0424 0425	OFFICE SUPPLIES TRAVEL - LOCAL TRAVEL - OUT OF CITY PROF SERVICE FEES AND CONTR OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING CONFERENCE FEES LOC OUT OF CITY PAYMENT OF MEMBERSHIP DUES	1,718.19 1,718.19 1,718.19 818.19 4,090.91 1,431.82 409.09 643.91 7,393.92 87,735.52	2,013.80 2,013.80 224,154.15 1,116.03 1,116.03 17.79 2,599.81 826.90 1,166.02	(2,013.80) (2,013.80) (11,624.48) 602.16 602.16 800.40 1,491.10 (826.90) 1,431.82 (756.93) 643.91 2,783.40 2,012.89	230,644.31 1,718.19 1,718.19 818.19 4,090.91 1,431.82 409.09 643.91 7,393.92 477,000.00	74.29 74.29 173,505.07

	0070-EQUIPMENT & EQUIPMENT RENTAL Total	4,757.73	1,807.40	2,950.33	4,757.73	-
	NON-PERSONNEL SERVICES Total	101,605.36	93,256.58	8,348.78	490,869.84	615.76
		314,135.03	317,410.73	(3,275.70)	721,514.15	174,120.79
		5,266,341.20	7,666,150.22	(2,399,809.02)	1,469,364.71	258,413.40
HEALTHCARE POLICY AND PLANNING				<i></i>		
Total		7,330,093,33	9.708.837.17	(2.378.743.84)	4,205,033,92	883,134,32

rogram	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
000 H	HEALTH CARE		EDICAID INFORMATION YSTEMS/CLAIMS MANAGEMENT										
	OPERATIONS	6001	TSTEWS/CEATWS WANAGEWENT	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	321,946.81	304,015.64	17,931.17	453,517.29	92,042.63
	OI ERATIONS	0001		0100	TERSONNEE SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	0111		321,946.81	304,015.64	17,931.17	453,517.29	92,042.63
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE		-	-		72,042.03
							0172	EARLY OUT INCENTIVE PAY			-		-
							0172	SEVERANCE PAY	_	_	_	-	_
						0013-ADDITIONAL GROSS PAY Total	0174	SEVENANCETAT		-			-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		159.74	(159.74)		45.05
						CONTRACTOR DENERTING - CORRECT ERSONNEL	0141	HEALTH BENEFITS		36,694.10	(36,694.10)		10,269.26
							0142	MISC FRINGE BENEFITS	65,330.85	(4,777.60)	70,108.45	97,052.71	10,207.20
							0147	RETIREMENT CONTRIBUTION - FICA	03,030.03	18,797.90	(18,797.90)		5,207.0
							0140	RETIREMENT CONTRIBUTION - CIVIL SERVICE		10,777.70	(10,777.50)		5,207.0
							0152	OPTICAL PLAN	-	243.59	(243.59)		72.4
							0155	DENTAL PLAN	-	914.27	(914.27)	-	261.3
							0155	PREPAID LEGAL	-	419.48	(419.48)	-	124.4
							0157	MEDICARE CONTRIBUTION	-	4,401.37	(4,401.37)	-	1,262.2
							0159	RETIREMENT	-	15,160.80	(15,160.80)	-	4,321.9
							0159	DC METRO BENEFITS		1,046.43	(1,046.43)		4,321.7
							0160	DC HEALTH BENEFIT FEES	-	1,813.87	(1,813.87)	-	509.7
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		DC HEALTH BENEITH TEES	65,330.85	74,873.95	(9,543.10)	97,052.71	22,063.10
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	84.51	(84.51)		
						0015-OVERTIME PAY 0015-OVERTIME PAY Total	0135	OVERTIME PAT		84.51	(84.51)		
					PERSONNEL SERVICES Total				- 387,277.66	378,974.10	8,303.56	- 550,570.00	- 140,656.9
						0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	3,211,621.47	652,323.00	2,559,298.47	2,637,618.07	499,945.9
					NON-PERSONNEL SERVICES	0041-CONTRACTOAL SERVICES - OTHER	0409	IT CONSULTANT CONTRACTS	5.062.142.25	7.414.681.50	(2,352,539.25)		789.399.8
						0041-CONTRACTUAL SERVICES - OTHER Total	0417	TI CONSULTANT CONTRACTS	8,273,763.72	8,067,004.50	206,759.22	7,787,618.07	1,289,345.8
					NON-PERSONNEL SERVICES				8,273,763.72	8,067,004.50	206,759.22	7,787,618.07	1,289,345.80
					NON-PERSONNEL SERVICES	Total			8,661,041.38	8,445,978.60	206,759.22	8,338,188.07	1,403,451.53
				0631	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME			91,188.87		59,010.9
				0631	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	UIII	CONTINUING FULL TIME	295,667.68	204,478.81		235,310.53	
							0105		295,667.68	204,478.81	91,188.87	235,310.53	59,010.9
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME		14,460.27	(14,460.27)		
						0012-REGULAR PAY - OTHER Total	04.44		-	14,460.27	(14,460.27)		22.2
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	125.58	(125.58)	-	30.8
							0142	HEALTH BENEFITS	-	27,007.82	(27,007.82)	-	5,337.1
							0147	MISC FRINGE BENEFITS	59,429.20	(5,568.78)	64,997.98	50,356.45	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	14,028.41	(14,028.41)		3,456.0
							0154	OPTICAL PLAN	-	214.73	(214.73)	-	50.6
							0155	DENTAL PLAN	-	773.39	(773.39)	-	177.8
							0157	PREPAID LEGAL	-	367.25	(367.25)	-	83.4
							0158	MEDICARE CONTRIBUTION	-	3,280.69	(3,280.69)	-	808.2
							0159	RETIREMENT	-	12,041.76	(12,041.76)	-	2,950.4
							0160	DC METRO BENEFITS	-	909.67	(909.67)	-	50.9
							0161	DC HEALTH BENEFIT FEES		1,142.90	(1,142.90)		230.1
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tai		59,429.20	54,323.42	5,105.78	50,356.45	13,176.05
					PERSONNEL SERVICES Total				355,096.88	273,262.50	81,834.38	285,666.98	72,187.00
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	716,100.00	516,053.04	200,046.96		
							0417	IT CONSULTANT CONTRACTS		151,936.47	(151,936.47)		107,164.8
						0041-CONTRACTUAL SERVICES - OTHER Total			716,100.00	667,989.51	48,110.49	718,850.00	107,164.80
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	-	-	-	-	
						0050-SUBSIDIES AND TRANSFERS Total			-	-	-	-	-
						0091-EXPENSE NOT BUDGETED OTHERS	0906	BAD DEBT EXPENSE ACCRUAL	-		-	-	
						0091-EXPENSE NOT BUDGETED OTHERS Total			-	-	-	-	-
					NON-PERSONNEL SERVICES	5 Total			716,100.00	667,989.51	48,110.49	718,850.00	107,164.80
									1,071,196.88	941,252.01	129,944.87	1,004,516.98	179,351.80

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Objec		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	488,721.13	595,646.88	(106,925.75)	547,261.25	153,508.17
						0011-REGULAR PAY - CONT FULL TIME Total			488,721.13	595,646.88	(106,925.75)	547,261.25	153,508.17
						0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	16,178.60	(16,178.60)	-	-
						0012-REGULAR PAY - OTHER Total			-	16,178.60	(16,178.60)	-	-
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	-	-	-	-
							0172	EARLY OUT INCENTIVE PAY	-	-	-	-	-
							0174	SEVERANCE PAY	-		-	-	-
						0013-ADDITIONAL GROSS PAY Total	04.44		-	-	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	272.24	(272.24)	-	71.30
							0142	MISC FRINGE BENEFITS	99,579.32	57,869.55 10,411.19	(57,869.55) 89,168.13	- 115,713.92	14,262.08
							0147	RETIREMENT CONTRIBUTION - FICA	99,379.32	33,684.57	(33,684.57)	115,715.92	8,498.76
							0148	RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	33,084.37	(55,064.37)	-	0,498.70
							0152	OPTICAL PLAN		431.29	(431.29)		408.68
							0155	DENTAL PLAN		1,571.11	(1,571.11)		186.76
							0155	PREPAID LEGAL		706.88	(706.88)		2,120.38
							0158	MEDICARE CONTRIBUTION	-	7,893.12	(7,893.12)	-	6,834.68
							0159	RETIREMENT	-	25,947.41	(25,947.41)	-	6.16
							0160	DC METRO BENEFITS	-	765.77	(765.77)	-	679.21
							0161	DC HEALTH BENEFIT FEES	-	2,698.05	(2,698.05)		
						0014-FRINGE BENEFITS - CURR PERSONNEL TO			99,579.32	142,251.18	(42,671.86)	115,713.92	33,182.97
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	84.40	(84.40)	-	-
						0015-OVERTIME PAY Total			-	84.40	(84.40)	-	-
					PERSONNEL SERVICES Tota	al			588,300.45	754,161.06	(165,860.61)	662,975.17	186,691.14
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	(4,745,981.10)	(5,289,631.49)	543,650.39	6,910,746.61	901,229.62
							0417	IT CONSULTANT CONTRACTS	17,736,048.55	18,028,687.34	(292,638.79)	17,850,000.00	2,368,199.55
						0041-CONTRACTUAL SERVICES - OTHER Total			12,990,067.45	12,739,055.85	251,011.60	24,760,746.61	3,269,429.17
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	-	(38,544,122.26)	38,544,122.26	-	-
							0551	RESERVED FOR DOH MEDICAID INTRFACE PYMTS	-	38,544,122.26	(38,544,122.26)	-	(298.33)
						0050-SUBSIDIES AND TRANSFERS Total			-	-	-	-	(298.33)
						0091-EXPENSE NOT BUDGETED OTHERS	0906	BAD DEBT EXPENSE ACCRUAL	-	-	-	-	-
						0091-EXPENSE NOT BUDGETED OTHERS Total			-	-	-	-	-
					NON-PERSONNEL SERVICE	S Total			12,990,067.45	12,739,055.85	251,011.60	24,760,746.61	3,269,130.84
									13,578,367.90	13,493,216.91	85,150.99	25,423,721.78	3,455,821.98
			DIV. OF PUBLIC AND PRIVATE						23,310,606.16	22,880,447.52	430,158.64	34,766,426.83	5,038,625.31
		6006	PROVIDER SVS	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	466,227.18	318,702.56	147.524.62	234,155,58	118.777.64
		6006	PROVIDER 3V3	0100	PERSUNNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	UIII	CONTINUING FULL TIME	466,227.18	318,702.56	147,524.62	234,155.58	118,777.64
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	400,227.18	1,048.09	(1,048.09)	234,155.56	118,777.04
						0013-ADDITIONAL GROSS PAT	0134			1,048.09	(1,048.09)		-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		276.02	(276.02)		83.40
						CONTACT REMOLE DEMENTING - CONTACT ENSONNEL	0141	HEALTH BENEFITS	-	40,230.13	(40,230.13)	-	12,741.97
							0147	MISC FRINGE BENEFITS	49,316.08	(17,558.04)	66,874.12	50,109.30	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	20,720.01	(20,720.01)	-	6,344.26
							0152	RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	3,213.24	(3,213.24)	-	832.00
							0154	OPTICAL PLAN	-	316.07	(316.07)	-	104.26
							0155	DENTAL PLAN	-	1,125.75	(1,125.75)	-	355.49
							0157	PREPAID LEGAL	-	469.71	(469.71)	-	150.04
							0158	MEDICARE CONTRIBUTION	-	4,845.71	(4,845.71)	-	1,483.74
							0159	RETIREMENT	-	17,353.36	(17,353.36)	-	4,908.46
							0160	DC METRO BENEFITS	-	434.76	(434.76)	-	(31.22)
							0161	DC HEALTH BENEFIT FEES	-	1,689.21	(1,689.21)	-	557.09
						0014-FRINGE BENEFITS - CURR PERSONNEL TO			49,316.08	73,115.93	(23,799.85)	50,109.30	27,529.49
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	377.77	(377.77)	-	469.13
						0015-OVERTIME PAY Total				377.77	(377.77)		469.13
					PERSONNEL SERVICES Tota		0		515,543.26	393,244.35	122,298.91	284,264.88	146,776.26
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	16,500.00	492,027.93	(475,527.93)	69,774.32	63,896.81
							0417	IT CONSULTANT CONTRACTS	392,740.00	-	392,740.00	512,770.55	
					NON DEDCOMMENCE	0041-CONTRACTUAL SERVICES - OTHER Total			409,240.00	492,027.93	(82,787.93)	582,544.87	63,896.81
					NON-PERSONNEL SERVICE	5 10(a)			409,240.00	492,027.93	(82,787.93)	582,544.87	63,896.81
				0424		0011 DECULAD DAY CONTENUE TIME	0111	CONTINUING FULL TIME	924,783.26	885,272.28	39,510.98	866,809.75	210,673.07
				0634	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	44,944.80	44,944.80	•	· · ·	· · ·
						0011-REGULAR PAY - CONT FULL TIME Total 0014-FRINGE BENEFITS - CURR PERSONNEL	0147	MISC FRINGE BENEFITS	44,944.80 11,236.20	44,944.80 11,236.20	-	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL 0014-FRINGE BENEFITS - CURR PERSONNEL TO		WIDE FRINGE BENEFITS			· · · ·	-	
					PERSONNEL SERVICES Tota		ndi		11,236.20 56,181.00	11,236.20 56,181.00	-		•
					FERSONNEL SERVICES TOUS	ai					-	-	-
									56,181.00	56,181.00	-	-	-

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	300,392.24	359,999.11	(59,606.87)	322,389.65	97,181.22
						0011-REGULAR PAY - CONT FULL TIME Total			300,392.24	359,999.11	(59,606.87)	322,389.65	97,181.22
						0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	1,046.62	(1,046.62)	-	-
						0013-ADDITIONAL GROSS PAY Total			-	1,046.62	(1,046.62)	-	-
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	225.76	(225.76)	-	68.07
							0142	HEALTH BENEFITS	-	32,915.52	(32,915.52)	-	10,425.17
							0147 0148	MISC FRINGE BENEFITS	59,181.98	9,359.62	49,822.36	70,391.38	- 5,190.56
							0148	RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	16,952.07 2,628.85	(16,952.07) (2,628.85)	-	5,190.56
							0152	OPTICAL PLAN	-	2,020.05	(2,028.83) (257.43)	-	85.00
							0154	DENTAL PLAN	-	920.57	(920.57)	-	290.65
							0155	PREPAID LEGAL		384.66	(384.66)		122.87
							0158	MEDICARE CONTRIBUTION	-	3,964.71	(3,964.71)	-	1,213.95
							0159	RETIREMENT		14,197.96	(14,197.96)	-	4,016.02
							0160	DC METRO BENEFITS	-	682.21	(682.21)	-	4.82
							0161	DC HEALTH BENEFIT FEES	-	1,382.12	(1,382.12)	-	455.79
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		59,181.98	83,871.48	(24,689.50)	70,391.38	22,553.62
						0015-OVERTIME PAY	0133	OVERTIME PAY	-	379.48	(379.48)	-	383.85
						0015-OVERTIME PAY Total			-	379.48	(379.48)	-	383.85
					PERSONNEL SERVICES Tota				359,574.22	445,296.69	(85,722.47)	-	-
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	49,329.14	484,369.09	(435,039.95)	57,088.08	52,279.21
							0417	IT CONSULTANT CONTRACTS	429,156.00	2,086.03	427,069.97	419,539.54	-
					NON-PERSONNEL SERVICES	0041-CONTRACTUAL SERVICES - OTHER Total			478,485.14 478,485.14	486,455.12 486,455.12	(7,969.98) (7,969.98)	476,627.62 476,627.62	52,279.21 52,279.21
					NON-PERSONNEL SERVICE.	5 10(d)			838,059.36	931,751.81	(93,692.45)	869,408.65	172,397.90
									1,819,023.62	1,873,205.09	(54,181.47)	1,736,218.40	383,070.97
		1	HEALTH CARE OPERATIONS						.,	.,,	(,,		
			SUPPORT	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	159,783.33	140,644.67	19,138.66	175,951.43	44,171.27
						0011-REGULAR PAY - CONT FULL TIME Total			159,783.33	140,644.67	19,138.66	175,951.43	44,171.27
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	78.77	(78.77)	-	23.04
							0142	HEALTH BENEFITS	-	7,879.05	(7,879.05)	-	3,019.92
							0147	MISC FRINGE BENEFITS	34,053.88	(2,261.80)	36,315.68	37,653.60	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	7,849.62	(7,849.62)	-	1,259.11
							0154	OPTICAL PLAN	-	87.97	(87.97)	-	31.24
							0155 0157	DENTAL PLAN	-	309.63	(309.63)	-	96.19
							0157	PREPAID LEGAL MEDICARE CONTRIBUTION	-	20.14 2,172.64	(20.14)	-	16.69 620.03
							0158	RETIREMENT	-	7,112.34	(2,172.64) (7,112.34)	-	1,886.09
							0159	DC METRO BENEFITS	-	7,112.34	(7,112.34)	-	1,880.09
							0160	DC HEALTH BENEFIT FEES		399.83	(399.83)		156.29
						0014-FRINGE BENEFITS - CURR PERSONNEL TO		bo here in benefit i teo	34,053.88	23,648.19	10,405.69	37,653.60	7,108.60
					PERSONNEL SERVICES Tota				193,837.21	164,292.86	29,544.35	213,605.03	63,745.64
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	6,389.99	2,571.87	3,818.12	6,389.99	-
						0020-SUPPLIES AND MATERIALS Total			6,389.99	2,571.87	3,818.12	6,389.99	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	2,323.99	187.98	2,136.01	2,499.99	-
							0402	TRAVEL - OUT OF CITY	3,969.00	5,274.73	(1,305.73)	6,183.00	140.80
							0408	PROF SERVICE FEES AND CONTR		-	- (2,420,40)		-
							0410 0419	OFFICE SUPPORT TUITION FOR EMPLOYEE TRAINING	2,687.50	3,420.40	(3,420.40) 2,687.50	- 2,687.50	-
							0419	CONFERENCE FEES LOC OUT OF CITY	2,687.50	2,220.84	(283.34)	2,687.50	-
							0424	PAYMENT OF MEMBERSHIP DUES	2,351.27	2,220.84	(283.34) 2,177.41	2,351.27	-
						0040-OTHER SERVICES AND CHARGES Total	0423	Comment of Membertorin Does	13,269.26	11,277.81	1,991.45	15,659.26	140.80
						0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES		-	-	-	-
									-	-	-	-	-
						0050-SUBSIDIES AND TRANSFERS Total							
						0050-SUBSIDIES AND TRANSFERS Total 0070-EQUIPMENT & EQUIPMENT RENTAL	0707	RENTALS - OTHER	-	2,108.26	(2,108.26)	-	-
							0709	TEXT BOOKS	-	1,953.87	(1,953.87)		-
							0709 0710	TEXT BOOKS IT HARDWARE ACQUISITIONS	- 10,281.24		(1,953.87) 9,812.73	- 10,281.24	- -
						0070-EQUIPMENT & EQUIPMENT RENTAL	0709	TEXT BOOKS	- 10,281.24 969.00	1,953.87 468.51 -	(1,953.87) 9,812.73 969.00	- 10,281.24 969.00	-
						0070-EQUIPMENT & EQUIPMENT RENTAL	0709 0710	TEXT BOOKS IT HARDWARE ACQUISITIONS	- 10,281.24 969.00 11,250.24	1,953.87 468.51 - 4,530.64	(1,953.87) 9,812.73 969.00 6,719.60	- 10,281.24 969.00 11,250.24	-
					NON-PERSONNEL SERVICE	0070-EQUIPMENT & EQUIPMENT RENTAL	0709 0710	TEXT BOOKS IT HARDWARE ACQUISITIONS	- 10,281.24 969.00	1,953.87 468.51 -	(1,953.87) 9,812.73 969.00	- 10,281.24 969.00	-

Program	Program Title	Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Comp Object		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
				8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	139,261.12	139,552.63	(291.51)		36,140.04
						0011-REGULAR PAY - CONT FULL TIME Total			139,261.12	139,552.63	(291.51)	143,960.26	36,140.04
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	64.28	(64.28)	-	19.01
							0142	HEALTH BENEFITS	-	6,446.78	(6,446.78)	-	2,470.95
							0147 0148	MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA	23,299.39	2,261.80 6,422.42	21,037.59 (6,422.42)	30,807.50	- 1,030.15
							0148	OPTICAL PLAN	-	6,422.42	(0,422.42) (71.54)	-	25.35
							0154	DENTAL PLAN	-	253.10	(253.10)	-	78.68
							0155	PREPAID LEGAL		16.49	(16.49)		13.67
							0158	MEDICARE CONTRIBUTION	_	1,777.71	(1,777.71)		507.35
							0159	RETIREMENT	-	5,818.99	(5,818.99)	-	1,543.27
							0160	DC METRO BENEFITS	-	-	-	-	-
							0161	DC HEALTH BENEFIT FEES	-	327.23	(327.23)	-	127.86
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		23,299.39	23,460.34	(160.95)	30,807.50	5,816.29
					PERSONNEL SERVICES Tota	I			162,560.51	163,012.97	(452.46)	174,767.76	41,956.33
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	2,370.99	2,512.90	(141.91)	5,228.19	-
						0020-SUPPLIES AND MATERIALS Total			2,370.99	2,512.90	(141.91)	5,228.19	-
						0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	2,045.46	183.52	1,861.94	2,045.46	-
							0402	TRAVEL - OUT OF CITY	5,058.82	5,159.55	(100.73)		115.20
							0408	PROF SERVICE FEES AND CONTR	-	-	-	2,198.86	
							0410	OFFICE SUPPORT	-	3,072.96	(3,072.96)	1,585.23	-
							0419	TUITION FOR EMPLOYEE TRAINING	-		-		
							0424	CONFERENCE FEES LOC OUT OF CITY	1,585.23	2,168.16	(582.93)		
						ANA OTHER SERVICES AND CHARGES T-1-1	0425	PAYMENT OF MEMBERSHIP DUES	1,716.82	171.14	1,545.68	1,923.78	140.00
						0040-OTHER SERVICES AND CHARGES Total	0707	RENTALS - OTHER	10,406.33	10,755.33	(349.00)	12,812.15	149.00
						0070-EQUIPMENT & EQUIPMENT RENTAL	0707 0709	TEXT BOOKS	-	2,058.25 1,924.70	(2,058.25) (1,924.70)		-
							0709	IT HARDWARE ACQUISITIONS	3,393.38	457.40	2,935.98		-
							0710	IT SOFTWARE ACQUISITIONS	792.82	437.40	792.82	792.82	
						0070-EQUIPMENT & EQUIPMENT RENTAL Total	0/11	The solution and the solution of the solution	4,186.20	4,440.35	(254.15)	9,204.76	-
					NON-PERSONNEL SERVICES				16,963.52	17,708.58	(745.06)	27,245.10	149.00
									179,524.03	180,721.55	(1,197.52)	202,012.86	52,304.49
									404,270.73	363,394.73	40,876.00	448,917.38	93,492.20
H	HEALTH CARE												
	OPERATIONS												
Т	lotal 🛛								25,533,900.51	25,117,177.85	416,722.66	36,951,562.61	5,515,188.48
00 H	HEALTH CARE REFORM	٨	AFFORDABLE CARE REFORM & GRANTS DEVLP. & HIE/HIT										
	INNOVATION	8002	PROGRAM	0100	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	10,100.08	10,038.62	61.46	18,604.27	1,239.46
		0002		0100	TERSONNEE SERVICES	0011-REGULAR PAY - CONT FULL TIME Total	0111		10,100.08	10,038.62	61.46	18,604.27	1,239.46
						0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	5.44	(5.44)		0.61
							0142	HEALTH BENEFITS	-	637.08	(637.08)		75.21
							0147	MISC FRINGE BENEFITS	2,030.12	17.67	2,012.45	3,981.32	-
							0148	RETIREMENT CONTRIBUTION - FICA	-	628.79	(628.79)	-	74.56
							0154	OPTICAL PLAN	-	5.44	(5.44)	-	0.61
							0155	DENTAL PLAN	-	18.67	(18.67)	-	2.15
							0158	MEDICARE CONTRIBUTION	-	147.01	(147.01)	-	17.43
							0159	RETIREMENT	-	440.77	(440.77)	-	61.98
							0161	DC HEALTH BENEFIT FEES	-	31.78	(31.78)	-	3.74
						0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		2,030.12	1,932.65	97.47	-	236.29
					PERSONNEL SERVICES Tota				12,130.20	11,971.27	158.93	3,981.32	236.29
					NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,156.77	-	1,156.77	1,156.77	
						0020-SUPPLIES AND MATERIALS Total	0/22	TRAVEL OUT OF ALT:	1,156.77	-	1,156.77	1,156.77	-
						0040-OTHER SERVICES AND CHARGES	0402	TRAVEL - OUT OF CITY	1,790.15	612.42	1,177.73	1,790.15	-
							0410	OFFICE SUPPORT	3,751.34	178.50	3,572.84	3,751.34	-
						0040 OTHER SERVICES AND CHARGES T-1-1	0424	CONFERENCE FEES LOC OUT OF CITY	600.00	232.06	367.94	600.00	· · ·
						0040-OTHER SERVICES AND CHARGES Total	0400		6,141.49	1,022.98	5,118.51	6,141.49	-
						0041-CONTRACTUAL SERVICES - OTHER	0409 0417	CONTRACTUAL SERVICES - OTHER IT CONSULTANT CONTRACTS	387,496.30 109,638.40	79,845.92 5,145.12	307,650.38 104,493.28	555,500.00 439,129.80	5,515.44
						0041-CONTRACTUAL SERVICES - OTHER Total	0417		497,134.70	5,145.12 84,991.04	412,143.66	994,629.80	5,515.44
						0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	497,134.70 800.00	04,771.04	412,143.66	800.00	5,515.44
						0070-EQUIPMENT & EQUIPMENT RENTAL	0710		800.00	-	800.00 800.00	800.00	
					NON-PERSONNEL SERVICES				505,232.96	- 86,014.02	419,218.94	1,002,728.06	5,515.44
					TOTAL ENGOLINEE SERVICES				517,363.16	97,985.29	419,377.87	1,025,313.65	6,991.19
									017/000.10	,,,,	,	1,020,010.00	5,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

Program Title	Activity	Activity Name	Fund Detail		Comp Source Group	Comp Obiec	t Comp Object Title	FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	FY 2017 Expenditures
			0111	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	281,190.82	208,174.42	73,016.40	327,527.01	61,412.03
					0011-REGULAR PAY - CONT FULL TIME Total			281,190.82	208,174.42	73,016.40	327,527.01	61,412.03
					0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	89,914.12	-	89,914.12	-	-
					0012-REGULAR PAY - OTHER Total 0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	89,914.12	-	89,914.12		- 4,866.00
					OUTS-ADDITIONAL GROSS PAT	0174	SEVERANCE PAY	-			-	4,000.00
					0013-ADDITIONAL GROSS PAY Total			-	-	-		4,866.00
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	116.58	(116.58)		32.8
						0142	HEALTH BENEFITS	-	10,230.76	(10,230.76)		2,701.1
						0147 0148	MISC FRINGE BENEFITS	74,592.08	(3,084.86)	77,676.94	70,090.79	-
						0148	RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	-	13,681.57	(13,681.57)	-	3,637.2 32.8
						0152	OPTICAL PLAN	-	- 151.76	(151.76)	-	32.d 108.0
						0155	DENTAL PLAN	-	460.17	(460.17)		942.8
						0157	PREPAID LEGAL	-	5.08	(5.08)		2,376.9
						0158	MEDICARE CONTRIBUTION	-	3,199.95	(3,199.95)	-	(6.1
						0159	RETIREMENT	-	6,470.77	(6,470.77)		136.6
						0160	DC METRO BENEFITS	-	106.78	(106.78)		
					0014 FRINCE RENEFITS CURR REPORT	0161	DC HEALTH BENEFIT FEES	74,592.08	524.09	(524.09)		-
				PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL TO	tai		445,697.02	31,862.65 240,037.07	42,729.43 205,659.95	70,090.79 397,617.80	9,962.40 76,240.43
				TERSONNEE SERVICES TOTA	•			445,697.02	240,037.07	205,659.95	397,617.80	76,240.43
			8200	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	45,000.00	38,501.67	6,498.33	-	
					0011-REGULAR PAY - CONT FULL TIME Total			45,000.00	38,501.67	6,498.33	-	-
					0014-FRINGE BENEFITS - CURR PERSONNEL	0147	MISC FRINGE BENEFITS	9,000.00	7,700.33	1,299.67		
					0014-FRINGE BENEFITS - CURR PERSONNEL TO	tal		9,000.00	7,700.33	1,299.67	-	-
				PERSONNEL SERVICES Tota				54,000.00	46,202.00	7,798.00		
				NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	1,240.00	-	1,240.00	-	-
					0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	1,240.00	-	1,240.00		-
					0040-0THER SERVICES AND CHARGES	0401	TRAVEL - LOCAL TRAVEL - OUT OF CITY		4,078.91	(4,078.91)	-	
						0424	CONFERENCE FEES LOC OUT OF CITY	15.743.36	7.800.00	7.943.36	_	
					0040-OTHER SERVICES AND CHARGES Total	0121		15,743.36	11,878.91	3,864.45		-
					0041-CONTRACTUAL SERVICES - OTHER	0409	CONTRACTUAL SERVICES - OTHER	88,785.65	659,376.00	(570,590.35)	-	-
					0417 IT CONSULTANT CONTRACTS 834,201.35	-	834,201.35	-	-			
					0041-CONTRACTUAL SERVICES - OTHER Total			922,987.00		263,611.00	-	-
					0070-EQUIPMENT & EQUIPMENT RENTAL	0702	PURCHASES - EQUIPMENT AND MACHINERY	5,900.00	-	5,900.00		
						0710	IT HARDWARE ACQUISITIONS	-	3,507.00	(3,507.00)		
				NON-PERSONNEL SERVICES	0070-EQUIPMENT & EQUIPMENT RENTAL Tot			5,900.00 945,870.36	3,507.00 674,761.91	2,393.00 271,108.45	-	-
				NON-PERSONNEL SERVICES	Total			999,870.36	720,963.91	278,906.45	-	
			8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	289,709.68	296,483.37	(6,773.69)		61,401.46
					0011-REGULAR PAY - CONT FULL TIME Total			289,709.68	296,483.37	(6,773.69)		61,401.46
					0012-REGULAR PAY - OTHER	0125	TERM FULL-TIME	-	-	-	-	
					0012-REGULAR PAY - OTHER Total			-	-	-		-
					0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE	-	-	-	-	3,981.28
					0013-ADDITIONAL GROSS PAY Total	0174	SEVERANCE PAY	-	-	-	-	
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE		- 14/ 97	- (144.97)	•	
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141 0142	GROUP LIFE INSURANCE HEALTH BENEFITS	-	- 144.97 14,105.20	(144.97)		32.55
					0014-FRINGE BENEFITS - CURR PERSONNEL			- - 48,223.55				32.55
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA	- 48,223.55 -	14,105.20	(144.97) (14,105.20)	- 75,076.48	32.55 2,886.96 3,646.83
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE	- 48,223.55 -	14,105.20 3,067.19 16,853.33	(144.97) (14,105.20) 45,156.36 (16,853.33)	- 75,076.48 - -	32.5 2,886.9 3,646.8 32.0
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN	- 48,223.55 - -	14,105.20 3,067.19 16,853.33 - 172.94	(144.97) (14,105.20) 45,156.36 (16,853.33) - (172.94)	- 75,076.48 - -	32.5 2,886.9 3,646.8 3,646.8 32.0 107.6
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN	- 48,223.55 - - -	14,105.20 3,067.19 16,853.33 - 172.94 543.29	(144.97) (14,105.20) 45,156.36 (16,853.33) - (172.94) (543.29)	75,076.48 - - -	32.5 2,886.9 3,646.8 32.0 107.6 928.3
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL	- 48,223.55 - - - -	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16	(144.97) (14,105.20) 45,156.36 (16,853.33) - (172.94) (543.29) (4.16)	75,076.48 - - - -	32.5 2,886.9 3,646.8 32.0 107.6 928.3
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION	48,223.55	14,105.20 3,067.19 16,853.33 - 172.94 543.29 4.16 3,941.31	(144.97) (14.105.20) 45,156.36 (16,853.33) (172.94) (543.29) (4.16) (3,941.31)	75,076.48	32.5 2,886.9 3,646.8 32:0 107.6 928.3 2,502.4
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158 0159	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT	- 48,223.55 - - - - - - - - - - - - - - - - - -	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95	(144.97) (14,105.20) 45,156.36 (16,853.33) - (172.94) (543.29) (4.16) (3,941.31) (9,261.95)	75,076.48	32,52 2,886,92 3,646,82 32,00 107,64 928,33 2,502,44
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS	- 48,223.55 - - - - - - - - - - - - - - - - - -	14,105.20 3,067.19 16,853.33 - 172.94 543.29 4.16 3,941.31	(144,97) (14,105,20) 45,156,36 (16,853,33) - (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84	- 75,076.48 - - - - - - - -	32.55 2,886.97 3,646.83 32.00 107.64 928.34 2,502.44
					0014-FRINGE BENEFITS - CURR PERSONNEL	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT	48,223.55	14,105.20 3,067.19 16,853.33 172,94 543.29 4.16 3,941.31 9,261.95 (8,84)	(144.97) (14,105.20) 45,156.36 (16,853.33) - (172.94) (543.29) (4.16) (3,941.31) (9,261.95)	75,076.48	32.55 2,866.94 3,646.83 32.03 107.6-4 928.3 2,502.44 145.28
				PERSONNEL SERVICES Tota	0014-FRINGE BENEFITS - CURR PERSONNEL TO	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS		14,105.20 3,067.19 16,853.33 172.94 533.29 4.16 3,941.31 9,261.95 (8.84) 713.79	(144,97) (14,105,20) 45,156,36 (16,853,33) - (12,24) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79)	75,076.48 - - - - - - - - - - - - - - - - - - -	32.55 2,866.96 3,646.83 32.00 107.06.40 928.34 2,502.45 145.26
				PERSONNEL SERVICES Tota NON-PERSONNEL SERVICES	0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS	48,223.55	14,105.20 3,067.19 16,853.33 	(144,97) (14,105,20) (15,156,36) (16,853,33) (12,24) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 	32 55 2,886 96 3,646 83 3 2 03 107 6/4 928 34 2,502 46 145 26 10,282.11 75,664.85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS TOTAI	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 ttal	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES	48,223.55 337,933.23	14,105,20 3,067,19 16,853,33 172,94 543,29 4,16 3,941,31 9,261,95 (8,84) 713,79 48,799,29 345,282,66	(144,97) (14,105,20) (15,155,36) (16,853,33) (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 - - - - - - - - - - - - - - - - - - -	32,53 2,886,94 3,646,83 32,00 107,6- 928,33 2,502,44 145,24 10,282,111 75,664,85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY	48,223.55 337,933.23 - 3,389.26	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95 (8.84) 713.79 48,799.29 345,282.66	(144,97) (14,105,20) (15,156,36) (16,853,33) (12,24) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 	32 55 2,886 96 3,646 83 3 2 03 107 6/4 928 34 2,502 46 145 26 10,282.11 75,664.85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS TOTAI	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201 0402 0410	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPORT	- - - - - - - - - - - - - - - - - - -	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95 (8.84) 713.79 48,799.29 345,282.66	(144,97) (14,105,20) (15,155,36) (16,853,33) (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 - - - - - - - - - - - - - - - - - - -	32 55 2,886 96 3,646 83 3 2 03 107 6/4 928 34 2,502 46 145 26 10,282.11 75,664.85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY	48,223,55 337,933,23 3,389,26 1,606,50 2,088,54	14,105,20 3,067,19 16,853,33 172,94 543,29 4,16 3,941,31 9,261,95 (8,84) 713,79 345,282,66 3,389,26 1,606,50 2,088,54	(144,97) (14,105,20) 45,156,36 (16,853,33) (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 	32.55 2,886.90 3,646.83 3200 107.64 928.34 2,502.44 145.26 10,282.11 75,664.85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES Total	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201 0402 0410	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPORT CONFERENCE FEES LOC OUT OF CITY	48,223.55 337,933.23 	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95 (8.84) 713.79 345,282.66 3,389.26 1,606.50 2,088.54 7,084.30	(144,97) (14,105,20) (45,156,36) (16,853,33) (12,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 	32,55 2,886,96 3,646,83 32,03 107,64 928,34 2,502,48 145,28 10,282,11 75,664,85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201 0402 0410 0424	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPORT	48,223,55 337,933,23 3,389,26 1,606,50 2,088,54	14,105,20 3,067,19 16,853,33 172,94 543,29 4,16 3,941,31 9,261,95 (8,84) 713,79 345,282,66 3,389,26 1,606,50 2,088,54	(144,97) (14,105,20) 45,156,36 (16,853,33) (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43)	75,076.48 	32 55 2,886 96 3,646 83 32 03 107 6/4 928 34 2,502 46 145 26 10,282 11 75,664.85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES Total	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201 0402 0410 0424	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPORT CONFERENCE FEES LOC OUT OF CITY CONTRACTUAL SERVICES - OTHER	48,223.55 337,933.23 3,389.26 1,606.50 2,088.54 7,084.30 311,141.70	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95 (8.84) 713.79 48,799.29 345,282.66 1,606.50 2,088.54 7,084.30	(144,97) (14,105,20) (15,155,36) (16,853,33) (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (75,75,74) (7,349,43)	75,076.48 - - - - - - - - - - - - - - - - - - -	32 55 2,886 90 3,646 83 32 03 107 64 928 34 2,502 46 145 26 10,282.11 75,664 85
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total 0050-SUBSIDIES AND TRANSFERS	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201 0402 0410 0424	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPORT CONFERENCE FEES LOC OUT OF CITY CONTRACTUAL SERVICES - OTHER	48,223.55 337,933.23 3,389.26 1,606.50 2,088.54 7,084.30 311,141.70 240,027.74	14,105.20 3,067.19 3,067.19 16,853.33 1722.94 543.29 4.16 3,941.31 9,261.95 (8.84) 713.79 48,799.29 345,282.66 1,606.50 2,088.54 7,084.30 504,863.30	(144,97) (14,105,20) (14,105,20) (15,156,36) (16,853,33) (172,94) (543,29) (4,16) (3,941,31) (9,261,95) 8,84 (713,79) (575,74) (7,349,43) (7,349,43) (7,349,43) (193,721,60)	75,076.48 - - - - - - - - - - - - - - - - - - -	32,55 2,886,96 3,646,83 32,203 107,64 928,34 2,502,44 145,28 10,282,11 75,664,85 49,638,98 49,638,98 6,114,578,78
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS TOTAL 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES TOTAL 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER TOTAL 0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS TOTAL	0142 0147 0148 0152 0154 0155 0155 0157 0158 0159 0160 0161 0161 0201 0402 0402 0410 0424 0409 0417	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPLIES CONFREENCE FEES LOC OUT OF CITY CONFREENCE FEES LOC OUT OF CITY CONTRACTUAL SERVICES - OTHER IT CONSULTANT CONTRACTS	48,223.55 337,933.23 3,389.26 1,606.50 2,088.54 7,084.30 311,141.70 240,027.74 551,169.44	14,105.20 3,067.19 3,067.19 16,853.33 1722.94 543.29 4.16 3,941.31 9,261.95 (8.84) 713.79 48,799.29 345,282.66 1,606.50 2,088.54 7,084.30 504,863.30	(144.97) (14,105.20) (15,156.36 (16,853.33) (172.94) (543.29) (4,16) (3,941.31) (9,261.95) 8,84 (713.79) (575.74) (7,349.43) (193,721.60) 193,721.60)	75,076.48 75,076.48 425,901.17 10,410.93 10,410.93 16,111.35 33,762.10 5,400.00 55,273.45 3,084,192.00 1,322,476.20 1,322,476.20 1,322,476.20 1,322,476.20	32,55 2,886,96 3,646,83 32,203 107,64 928,34 2,502,44 145,28 10,282,11 75,664,85 49,638,98 49,638,98 6,114,578,78
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total 0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS Total 0070-EQUIPMENT & EQUIPMENT RENTAL	0142 0147 0148 0152 0154 0155 0157 0158 0159 0160 0161 tal 0201 0402 0410 0424 0409 0407	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FIGA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPORT CONFERENCE FEES LOC OUT OF CITY CONTRACTUAL SERVICES - OTHER IT CONSULTANT CONTRACTS	48,223.55 337,933.23 337,933.23 3,389.26 1,606.50 2,088.54 7,084.30 311,141.70 240,027.74 551,169.44	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95 (8,84) 713.79 48,799.29 345,282.66 1,606.50 2,088.54 7,084.30 504,863.30 46,306.14 551,169.44	(144.97) (14,105.20) (15,155.36) (16,853.33) (172.94) (543.29) (4,16) (3,941.31) (9,261.95) 8.84 (713.79) (7,349.43) (7,349.43) (193,721.60) 193,721.60	75,076.48 	32,55 2,886,96 3,646,83 32,03 107,64 928,34 2,502,48 145,28 10,282,11 75,664,85 49,638,98 49,638,98 6,114,578,78 6,114,578,78
					0014-FRINGE BENEFITS - CURR PERSONNEL TO 0020-SUPPLIES AND MATERIALS 0040-OTHER SERVICES AND CHARGES 0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total 0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS 0050-SUBSIDIES AND TRANSFERS 0050-EQUIPMENT & EQUIPMENT RENTAL 0070-EQUIPMENT & EQUIPMENT RENTAL	0142 0147 0148 0152 0154 0155 0155 0157 0158 0159 0160 0161 0161 0201 0402 0402 0410 0424 0409 0417	HEALTH BENEFITS MISC FRINGE BENEFITS RETIREMENT CONTRIBUTION - FICA RETIREMENT CONTRIBUTION - CIVIL SERVICE OPTICAL PLAN DENTAL PLAN PREPAID LEGAL MEDICARE CONTRIBUTION RETIREMENT DC METRO BENEFITS DC HEALTH BENEFIT FEES OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPLIES TRAVEL - OUT OF CITY OFFICE SUPPLIES CONFREENCE FEES LOC OUT OF CITY CONFREENCE FEES LOC OUT OF CITY CONTRACTUAL SERVICES - OTHER IT CONSULTANT CONTRACTS	48,223.55 337,933.23 3,389.26 1,606.50 2,088.54 7,084.30 311,141.70 240,027.74 551,169.44	14,105.20 3,067.19 16,853.33 172.94 543.29 4.16 3,941.31 9,261.95 (8,84) 713.79 48,799.29 345,282.66 1,606.50 2,088.54 7,084.30 504,863.30 46,306.14 551,169.44	(144.97) (14,105.20) (15,156.36 (16,853.33) (172.94) (543.29) (4,16) (3,941.31) (9,261.95) 8,84 (713.79) (575.74) (7,349.43) (193,721.60) 193,721.60)	75,076.48 75,076.48 425,901.17 10,410.93 10,410.93 16,111.35 33,762.10 5,400.00 55,273.45 3,084,192.00 1,322,476.20 1,322,476.20 1,322,476.20 1,322,476.20	- -

n Program Tit	e Activity	Activity Name	Fund Detail	GAAP Category Title	Comp Source Group	Com Obje		FY 2016 Revised Budget	FY 2016 Expenditures	FY16 Variance	FY 2017 Revised Budget	-
		HC REFORM & INNOVATIVE						2,866,056.96	1,962,522.67	903,534.29	17,825,062.34	6,323,114
	8010	SUPPORT SVS.	0100	NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS 0020-SUPPLIES AND MATERIALS Total	0201	OFFICE SUPPLIES	2,100.00	-	2,100.00	2,100.00 2,100.00	
					0020-SUPPLIES AND MATERIALS TOTAL 0040-OTHER SERVICES AND CHARGES	0402	TRAVEL - OUT OF CITY	2,100.00	6,583.73	2,100.00 (6,583.73)	2,100.00	
						0408	PROF SERVICE FEES AND CONTR	9,037.00	3,482.05	5,554.95	9,037.00	
						0419	TUITION FOR EMPLOYEE TRAINING	-	958.87	(958.87)		
						0424	CONFERENCE FEES LOC OUT OF CITY	4,150.12	2,348.05	1,802.07	4,150.12	
					0040-OTHER SERVICES AND CHARGES Total 0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	13,187.12	13,372.70	(185.58)	13,187.12	
					0050-SUBSIDIES AND TRANSFERS Total	0302	MEDICAE VENDOR SERVICES	-	-	-	-	
					0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	5,314.00		5,314.00	5,314.00	
						0711	IT SOFTWARE ACQUISITIONS	501.00	-	501.00	501.00	
				NON-PERSONNEL SERVICE	0070-EQUIPMENT & EQUIPMENT RENTAL Total			5,815.00 21,102.12	- 13,372.70	5,815.00 7,729.42	5,815.00 21,102.12	
				NON-FERSONNEL SERVICE	3 10(a)			21,102.12	13,372.70	7,729.42	21,102.12	
			0111	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME	0111	CONTINUING FULL TIME	81,689.30	69,235.12	12,454.18	84,139.98	31,1
					0011-REGULAR PAY - CONT FULL TIME Total			81,689.30	69,235.12	12,454.18	84,139.98	31,18
					0013-ADDITIONAL GROSS PAY 0013-ADDITIONAL GROSS PAY Total	0134	TERMINAL LEAVE		2,738.98 2,738.98	(2,738.98) (2,738.98)		
					0013-ADDITIONAL GROSS PAY TOTAL 0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	•	2,738.98	(2,738.98) (37.86)	-	-
					OUT - RINGE BENEFITS - OUR TERSONNEE	0141	HEALTH BENEFITS	-	2,660.86	(2,660.86)	18,005.96	
						0147	MISC FRINGE BENEFITS	16,419.55	(1,037.21)	17,456.76	-	1,8
						0148	RETIREMENT CONTRIBUTION - FICA	-	4,060.84	(4,060.84)		
						0154	OPTICAL PLAN	-	32.11	(32.11)		
						0155 0158	DENTAL PLAN MEDICARE CONTRIBUTION	-	126.93 1,143.61 3,633.32	(126.93) (1,143.61)	-	4
						0159	RETIREMENT	-		(3,633.32)		399 25
						0160		-	-			
						0161	DC HEALTH BENEFIT FEES		45.11	(45.11)		
				DEDCONNEL SERVICES TH	0014-FRINGE BENEFITS - CURR PERSONNEL To	tal		16,419.55	10,703.43	5,716.12	18,005.96	2,8
				PERSONNEL SERVICES Tota NON-PERSONNEL SERVICES NON-PERSONNEL SERVICES	0040-OTHER SERVICES AND CHARGES	0402	TRAVEL - OUT OF CITY	98,108.85 1,971.43	82,677.53	15,431.32 1,971.43	102,145.94 1,971.43	33,9
					0040-OTHER SERVICES AND CHARGES Total	0102		1,971.43	-	1,971.43	1,971.43	
					S Total			1,971.43	-	1,971.43	1,971.43	
								100,080.28	82,677.53	17,402.75	104,117.37	33,98
			8250	PERSONNEL SERVICES	0011-REGULAR PAY - CONT FULL TIME 0011-REGULAR PAY - CONT FULL TIME Total	0111	CONTINUING FULL TIME	70,941.90 70,941.90	68,666.55 68,666.55	2,275.35 2,275.35	68,841.80 68,841.80	25,5 25,51
					0013-ADDITIONAL GROSS PAY	0134	TERMINAL LEAVE		2,759.34	(2,759.34)		25,51
					0013-ADDITIONAL GROSS PAY Total			-	2,759.34	(2,759.34)	-	
					0014-FRINGE BENEFITS - CURR PERSONNEL	0141	GROUP LIFE INSURANCE	-	31.05	(31.05)	-	
						0142 0147	HEALTH BENEFITS MISC FRINGE BENEFITS	- 11,276.00	2,177.13 1,037.20	(2,177.13) 10,238.80	14,732.15	1,5
						0147	RETIREMENT CONTRIBUTION - FICA	-	3,322.51	(3,322.51)		1,5
						0154	OPTICAL PLAN	-	26.00	(26.00)		
						0155	DENTAL PLAN	-	103.95	(103.95)	-	3
						0158	MEDICARE CONTRIBUTION RETIREMENT	-	935.69	(935.69)		3
						0159 0161	DC HEALTH BENEFIT FEES	-	2,972.46 36.88	(2,972.46) (36.88)	-	2,2
					0014-FRINGE BENEFITS - CURR PERSONNEL TO		Do Heren Dener H Leo	11,276.00	10,642.87	633.13	14,732.15	2,27
				PERSONNEL SERVICES Tot				82,217.90	82,068.76	149.14	83,573.95	27,78
				NON-PERSONNEL SERVICES	0020-SUPPLIES AND MATERIALS	0201	OFFICE SUPPLIES	90.28	•	90.28	1,718.18	
					0020-SUPPLIES AND MATERIALS Total 0040-OTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL	90.28	-	90.28	1,718.18	
					UU40-UTHER SERVICES AND CHARGES	0401	TRAVEL - LOCAL TRAVEL - OUT OF CITY	- 1,612.99	6,621.99	(5,009.00)	- 1,612.99	
						0402	PROF SERVICE FEES AND CONTR	7,393.91	3,399.45	3,994.46	7,393.91	
						0419	TUITION FOR EMPLOYEE TRAINING	-	936.13	(936.13)	3,395.56	
						0424	CONFERENCE FEES LOC OUT OF CITY	3,395.56	2,346.95	1,048.61	40.455.11	
					0040-OTHER SERVICES AND CHARGES Total 0041-CONTRACTUAL SERVICES - OTHER	0417	IT CONSULTANT CONTRACTS	12,402.46	13,304.52	(902.06)	12,402.46	
					0041-CONTRACTUAL SERVICES - OTHER 0041-CONTRACTUAL SERVICES - OTHER Total	0417	TI CONSULTANT CONTRACTS	-		-	-	
					0050-SUBSIDIES AND TRANSFERS	0502	MEDICAL VENDOR SERVICES	769,250.00	769,250.00		-	
					0050-SUBSIDIES AND TRANSFERS Total			769,250.00	769,250.00	-	-	
					0070-EQUIPMENT & EQUIPMENT RENTAL	0710	IT HARDWARE ACQUISITIONS	-	-	-	4,347.82	
					0070-EQUIPMENT & EQUIPMENT RENTAL Total	0711	IT SOFTWARE ACQUISITIONS				409.91 4,757.73	
				NON-PERSONNEL SERVICE				- 781,742.74	- 782,554.52	- (811.78)	4,757.73	
								863,960.64	864,623.28	(662.64)	102,452.32	27,78
								985,143.04	960,673.51	24,469.53	227,671.81	61,77
	FORM											
HEALTH CARE RE												

NOTE: This report does not include Program 5000: Medicaid Provider Payments

Status of Local Fund Savings in FY 2017 Budget

Savings in the Mayor's Budget Submission											
Service Code Title	Amount	Explanation	Status	Impact on Alliance and Medicaid Populations No impact							
NURSING FACILITY IN STATE	(\$9,900,000)	Shift expenses from local to dedicated taxes	Implemented								
PERSONAL CARE SERVICES	(\$1,500,000)	Capture Living Wage Savings : Reduce rate increases driven by the Living Wage based on January 2016 increase of 0.3%.	Implemented	No impact							
MANAGED CARE ORGANIZATIONS (MCO)	(\$7,200,000)	Adjust process for the Wrap payments for FQHC's. Shift processing of wrap payment for Federally Qualified Health Centers (FQHCs) from Managed Care Organizations (MCOs) from manual process to claims processor	Implemented	No impact							
NURSING FACILITY IN STATE & ICF	(\$1,800,000)	Curtail Inflation Adjustments: Eliminate inflations for institutional providers – nursing homes and ICF/IIDs	Implemented	No impact							
MANAGED CARE ORGANIZATIONS (MCO)	(\$1,500,000)	Insurance Moratorium: Moratorium on premium tax levied on health insurance plans from Feds	Implemented	No impact							
Various	(\$300,000)	Updated utilization projections; Net effect of updated utilization projections for all provider-types since CSFL	Implemented	No impact							
Total	(\$22,200,000)		- 								

Total FY 2017 Savings (\$22,200,000)

							Fiscal Year 2016								
							From				<u>г</u>		То	ſ	
FY	Fund	Request Amount	Purpose	Program	Program Name	Activity	Activity Name	Service	Service Name	Program	Program Name	Activity	Activity Name	Service	Service Name
2016	Federal	834,201.35	Budget incorrectly loaded into Service R430 and should have been loaded into Service R420	8000	Health Care Reform & Innovation Administration (HCRIA)	8002	Affordable Care Reform & Grants Development	R430	HIT/HIE Project Management Office	8000	Health Care Reform & Innovation Administration (HCRIA)	8002	Affordable Care Reform & Grants Development	R420	Affordable Care Reform & Grants Development
2016	Federal	111,796.65	Moved PS funds to allow for travel, supplies and equipment purchases using the SIM grant funds since only one individual will be hired	8000	Health Care Reform & Innovation Administration (HCRIA)	8002	Affordable Care Reform & Grants Development	R420	Affordable Care Reform & Grants Development	8000	Health Care Reform & Innovation Administration (HCRIA)	8002	Affordable Care Reform & Grants Development	R420	Affordable Care Reform & Grants Development
2016	Local	30,000.00	To support the Money Follows the Person Rebalancing Requirement - Funds were moved into the Rebalancing Index for Tracking purposes	200L	Long Term Care Administration (LTCA)	201L	Long Term Care Support Services	L000	Long Term Care Support Services	200L	Long Term Care Administration (LTCA)	201L	Long Term Care Support Services	L000	Long Term Care Support Services
2016	Local	483,883.88	To support the Money Follows the Person Rebalancing Requirement - Funds were moved into the Rebalancing Index for Tracking purposes	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F087	EPD Waiver	200L	Long Term Care Administration (LTCA)	201L	Long Term Care Support Services	L000	Long Term Care Support Services
2016	Local	30,523.52	To support local funding in Long Term Care for the service cost related to the Vcare Contract	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F087	EPD Waiver	200L	Long Term Care Administration (LTCA)	201L	Long Term Care Support Services	L000	Long Term Care Support Services
2016	Local	69,798.66	To support the cost needed to fund the additional positions needed for eligibility determination	1000	Agency Management Program (AMP)	1090	Performance Management	M262	Program Integrity	3000	Health Care Policy & Research Administration (HCPRA)	3004	Member Management	P230	Eligibility Policy
2016	Medicaid	140,597.81	To support the cost needed to fund the additional positions needed for eligibility determination	200L	Long Term Care Administration (LTCA)	202L	DIV Elders&Persons w/Physical Disability	L020	DIV Elders&Persons w/Physical Disability	3000	Health Care Policy & Research Administration (HCPRA)	3004	Member Management	P230	Eligibility Policy
2016	Medicaid	2,491,703.44	To properly align the budget with the correct spending categories and to account for the random moment time study results	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F043	Managed Care	Various	Various	Various	Various	Various	Various
2016	Dedicated Taxes	6,008,571.00	To distribute outpatient hospital supplemental payments in compliance with the FY 2016 Budget Support Act of 2015.	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F017	Outpatient Hospital In-State	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F110	Outpatient Hospital Supplemental
2016	Federal	14,597,850.03	To distribute outpatient hospital supplemental payments in compliance with the FY 2016 Budget Support Act of 2015.	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F017	Outpatient Hospital In-State	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F110	Outpatient Hospital Supplemental
2016	Local	7,179,802.44	To reallocate excess budget to address prioritized agency needs.	Multiple	Multiple	Multiple	Multiple	Multiple	Various	Multiple	Multiple	Multiple	Multiple	Multiple	Various
2016	Federal	167,850,000.00	To realign non-alliance provider payment budget to cover expenditures.	5000	Health Care Finance (HCF)	5001/5002	Multiple	Multiple	Various	5000	Health Care Finance (HCF)	Multiple	Multiple	Multiple	Various
2016	Local	1,200,000.00	To realign alliance provider payment budget to cover expenditures.	5000	Health Care Finance (HCF)	5003	Alliance Provider Payments	F600	MCO Alliance	5000	Health Care Finance (HCF)	5003	Alliance Provider Payments	F601	Pharmacy Alliance
2016	Local	23,480,000.00	To realign non-alliance provider payment budget to cover expenditures.	5000	Health Care Finance (HCF)	5001	Multiple	Multiple	Various	5000	Health Care Finance (HCF)	Multiple	Multiple	Multiple	Various
2016	Federal	22,500.00	To fund a temporary staffing contract in the Office of the Ombudsman.	1000	Agency Management Program (AMP)	1085	Customer Service	M220	Customer Service	1000	Agency Management Program (AMP)	1085	Customer Service	M220	Customer Service
2016	Federal	1,603,444.30	To properly align the budget with the correct spending categories.	Various	Various	Various	Various	Various	Various	5000	Health Care Finance (HCF)	Multiple	Multiple	F043/F002	Managed Care / Inpatient
2016	Intra- District	182,567.40	To properly align the budget with the correct spending categories.	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F031	Clinic Services - MHRS CHIP	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	F030	Clinic Services - MHRS
2016	Federal	994,826.86	To properly align the budget with the correct spending categories.	Multiple	Multiple	Multiple	Multiple	Multiple	Various	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	FA44	HSCSN
2016	Local	33,445,000.00	To realign non-alliance provider payment budget to cover expenditures.	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payment	Multiple	Various	5000	Health Care Finance (HCF)	Multiple	Medicaid Provider Payment	Multiple	Various

							From			То					
FY	Fund	Request Amount	Purpose	Program	Program Name	Activity	Activity Name	Service	Service Name	Program	Program Name	Activity	Activity Name	Service	Service Name
2016	Federal	38.230.500.00	To realign non-alliance provider payment budget to cover expenditures.	5000	Health Care Finance (HCF)	5001/5002	Multiple	Multiple	Various	5000	Health Care Finance (HCF)	Multiple	Multiple	Multiple	Various
2016	О-Туре	27,500.00	Shift of funds from PS to support contractual services.	1000	Agency Management Program (AMP)	1085	Customer Service	M220	Customer Service	1000	Agency Management Program (AMP)	1085	Customer Service	M220	Customer Service
2016	Federal	155,901.08	Correction to formulation error where CSG41 money was budgeted in CSG50. Funds support MOU with OCP for contract staff.	1000	Agency Management Program (AMP)	1020	Contracting and Procurement	M060	Contracting and Procurement	1000	Agency Management Program (AMP)	1020	Contracting and Procurement	M060	Contracting and Procurement
2016	Federal		Correction to formulation error where CSG41 money was budgeted in CSG50. Funds support MOU with OCP for contract staff.	1000	Agency Management Program (AMP)	1020	Contracting and Procurement	M060	Contracting and Procurement	1000	Agency Management Program (AMP)	1020	Contracting and Procurement	M060	Contracting and Procurement
2016	Local	(4,999,996.00)	EOM Reprogramming - Housing production trust fund	Multiple	Multiple	Multiple	Multiple	Multiple	Various						
2016	Local	(458,372.66)	Reprogramming to DCRA	5000	Health Care Finance	5001	Medicaid Provider Payments	F087	EPD Waiver	3000	Enforcement	3050	Enforcement	1000L	Enforcement
2016	Local	(5,041,000.00)	EOM Reprogramming - Agency year-end sweep	5000	Health Care Finance	5001	Medicaid Provider Payments	Multiple	Various						

	Fiscal Year 2017 To Date as of (12/31/2016)														
							From			То					
FY	Fund	Request Amount	Purpose	Program	Program Name	Activity	Activity Name	Service	Service Name	Program	Program Name	Activity	Activity Name	Service	Service Name
2017	Local		To support the Money Follows the Person Rebalancing Requirement - Funds were moved into the Rebalancing Index for Tracking purposes	200L	Long Term Care Administration (LTCA)	201L	Long Term Care Support Services	L000	Long Term Care Support Services	200L	Long Term Care Administration (LTCA)	201L	Long Term Care Support Services	L000	Long Term Care Support Services
2017	Federal	2,629,692.00	To properly align funding within HIT/HIE Project Management Office for tracking purposes	8000	Health Care Reform & Innovation Administration (HCRIA)	8003	Affordable Care Reform & Grants Development	R430	HIT/HIE Project Management Office	8000	Health Care Reform & Innovation Administration (HCRIA)	8002	Affordable Care Reform & Grants Development	R430	HIT/HIE Project Management Office
2017	Medicaid	41 785 658 05	To properly align the Federal Medicaid funding from 134-200% Childless Adult Waiver to Manage Care Organization	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payments	F088	134-200% Childless Adult Waiver	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payments	F042	Manage Care Organization
2017	Medicaid	5.615.896.94	To properly align the Federal Medicaid funding from Outpatient to Emergency Hospital Services	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payments	F017	Outpatient	5000	Health Care Finance (HCF)	5001	Medicaid Provider Payments	F066	Emergency Hospital Services

Department of Health Care Finance Intra District Activity

Q8: Please identify any intra-district transfers received by or transferred from DHCF during FY16 and to date in FY17, include a description as to the purpose of the transfer and which DHCF programs, activities and services will be affected.

Intra-District	s Received (Seller)							
Fund Detail	Project Number and phase	Intra District Title	Transferring Agency	Program responsible for monitoring	Activity	Description	FY16 MOU Amount	FY17 MOU Amount
0701	DHFDMH/16	DHCF DMH MHRS		5000 (Health Care Finance)	5001 (Medicaid Provider Payments)	To pay for Medicaid claims paid by DHCF to providers for Mental Health Rehabilitation Services.	22,586,195.63	25,127,000.00
0702	DDHCBS/16	HCBS waiver program for IDD (IDD HCBS waiver)		5000 (Health Care Finance)	5001 (Medicaid Provider Payments)	Payment of the local match to claim Federal Financial Participation for the 1915(c) Home and Community Based Services waiver program for persons with Intellectual and Developmental Disabilities.	59,595,493.28	62,595,492.86
0704	ASARSI/16	DHCF ASARS		5000 (Health Care Finance)	5001 (Medicaid Provider Payments)	Support the costs associated with Adult Substance Abuse Recovery Service.	-	1,741,209.00
0703	ASTEPI/16	APRA: A Step Program	DBH	5000 (Health Care Finance)	5001 (Medicaid Provider Payments)	To support the youth substance abuse program.	200,000.00	109,499.90

Please identify any intra-district transfers received by or transferred from DHCF during FY16 and to date in FY17, include a description as to the purpose of the transfer and which DHCF programs, activities and services will be affected.

Q8:

Intra-District	s Transferred (Buyer)						
Fund Detail MOU is budgeted in	Intra District Title	Receiving Agency	Program responsible for monitoring	Activity	Description	FY16 MOU Amount	FY2017 MOU Amount
0110 8250	Expansion LTC Ombudsman Services	DCOA	2000 (Health Care Delivery Management Admin)	2004 (Div of Health Outcomes)	DCLTCOP monitors provisions of long-term care services & quality for Medicaid beneficiaries.	100,000.00	100,000.00
0100	Aging & Disability Resource Center (ADRC)	DCOA	200L (Long Term Care Admin)	201L (Long Term Care Support Services)	Support the cost of Rebalancing the ADRC program for use of long term HCBS in the District	400,000.00	220,000.00
0110 8250	Aging & Disability Resource Center (ADRC)	DCOA	200L (Long Term Care Admin)	201L (Long Term Care Support Services)	Support the cost of the ADRC program	2,407,342.00	1,432,709.84
0100 8250	Money Follows the Person	DCOA	200L (Long Term Care Admin)	201L (Long Term Care Support Services)	To improve the quality of life of institutionalized District residents.	700,733.00	799,795.00
0100 8250	DGS Parking MOU	DGS	1000 (Agency Management Program)	1030 (Property Management)	Support the cost associated with parking	26,880.00	
0100 8250	DGS Postage MOU	DGS	1000 (Agency Management Program)	1030 (Property Management)	Support the cost associated with outgoing mail distribution services and mass postage for DHCF		30,000.00
0100 8250	City-Wide Fixed Cost MOU with DGS	DGS	1000 (Agency Management Program)	1030 (Property Management)	Support fixed cost assessment	570,086.00	792,617.00
0100 8250	City-Wide Fixed Cost MOU with DPW	DPW	1000 (Agency Management Program)	1070 (Fleet Management)	DPW Maintenance Cost	32,018.47	37,232.01
0100 8250	City-Wide Fixed Cost MOU with OFRM	OFRM	1000 (Agency Management Program)	1030 (Property Management)	Support fixed cost - Telecommunications	185,840.74	185,840.74
0100 0632	HC Bill of Rights Assessment	DISB	1000 (Agency Management Program)	1085 (Customer Service)	Assessment of Insurers on behalf of DHCF	81,000.00	81,000.00
0100 8250	Pharmacy Administrative Cost MOU (Operational Support)	DOH	HCDMA (2000) Division of Clinicians, RX & Acute Provider Svc	2007 (Clinicians, RX & Acute Provider Svc)	Pharmaceutical Admin cost - Operational Support	1,389,617.20	-
0100 8250	DOH-Health Care Finance Drug Purchase	DOH	5000 (Health Care Finance)	5001 (Medical Provider Payment)	Drug Purchases - ADAP, Medicaid 1115 Waiver, and Alliance programs	43,847,302.52	-
8250	DOH Linkage and Tracking	DOH	2000 (Healthcare Delivery Management)	2003 (Prevention and Acute Care)	Provides funding to administer the DCLTS.	280,846.00	280,846.00
0100 8250	Programmatic Support	OAG	1000 (Agency Management Program)	1060 (Legal)	DHCF has requested legal services for OAG to provide litigation, advice- giving and programmatic support to its operations and assist in appeals.	17,895.00	37,813.00
8250	Procurement Reform	OCP	1000 (Agency Management Program)	1020 (Contracting & Procurement)	To support the procurement reform initiative	908,470.63	1,113,468.47
0100 8250	Software Assurance Renewal	осто	1000 (Agency Management Program)	1040 (Information Technology)	Software Assurance Renewal to properly deploy DHCF Microsoft Analytic Platform System(APS)	-	99,670.62
0100 8250	Data Conversion Consulting	ОСТО	1000 (Agency Management Program)	1040 (Information Technology)	Provide Mainframe DB2 Consulting Services	19,890.00	-

Q8: Please identify any intra-district transfers received by or transferred from DHCF during FY16 and to date in FY17, include a description as to the purpose of the transfer and which DHCF programs, activities and services will be affected.

r		-					1
0350	DCAS Project	DHS	1000 (Agency Management Program)	1040 (Information Technology)	Implement a new health and human benefits eligibility, enrollment, and integrated case management system (DC Access System),	4,600,000.00	
0100 8250	OCTO Assessment	ОСТО	1000 (Agency Management Program)	1040 (Information Technology)	OCTO Assessment	217,988.62	346,219.69
0100	MHRS Treatment Services	DBH	2000 (Health Care Delivery Management Admin)	2003 (Preventive and Acute Care)	MHRS Day Treatment Services to individuals that were formerly enrolled in the Fee-for-service Day Treatment	4,300,000.00	4,300,000.00
0100 8250	New Ombudsman Call Center	осто	1000 (Agency Management Program)		DC-Net Voice connectivity to new Ombudsman Call Center	32,321.04	-
0100 8250	Software Assurance Renewal	осто	1000 (Agency Management Program)	1040 (Information Technology)	OCTO Enterprise Cloud and infrastructure to provide 10 TB of additional storage and backup, RAM and CPU	-	34,024.00
8200	State Innovation Model (SIM)	DHS	1000 (Agency Management Program)	Care Reform &	The salary of a DHS SIM initiatives project program analyst to assist DHCF & DHS with implementing the requirements under the SIM Design grant	46,202.00	-
0110 0112 8250	OTR Tax Collection	OTR	5000 (Health Care Finance)	Provider Payments	OTR's collection of various provider taxes on DHCF's behalf.	139,500.00	-

Department of Health Care Finance (HTO)
Special Purpose Revenue for FY16 and FY17 (Fund 0600)
Council Oversight Hearing: Question 9

Revenue Source Name	Revenue Source Code	Source of Funding	Description of Program that Generates the funds	Activity that the Revenue Supports	FY 2016 Revenue	FY 2016 Expenditures	FY 2017 Revenue Collected (thru 12/31/16)	FY 2017 Expenditures	Purpose of Expenditure
Third Party Liability Collection	0631	Individuals who have defrauded the Medicaid program and third parties liable for care paid by Medicaid	Fines and penalties collected on findings of Medicaid fraud, as well as reimbursements for payments made by Medicaid that should have been paid by a third party insurance company.	The revenue received from Third Party Liability supports the contract with the vendor that collects the TPL. The revenue also offsets local funding for provider payment costs.	2,146,143	1,553,998	1,496,642	179,352	Salaries for collection specialists in the Health Care Operations program.
Health Benefit Grievance Plan	0632	Health Insurance Companies	Revenue generated from an assessment charged to all Health Insurance Companies.	The revenue received supports the costs in the Ombudsman's office that support Health Care Bill of Rights activities.	871,069	496,979	200	154,766	Salaries and contracts within the DHCF Office of the Ombudsman.
Recovery Auditing Contract	0633	Medicaid providers refunding overpayments	The provider refunds the overpayment to the Medicaid program. Medicaid pays BAC contractor a percentage of	The revenue received supports the contract with the vendor that audits various provider types and recoups fraudulent billing.	-	-	255	-	
Provider Screening and Enrollment Fees	0634	Health Care Providers	tees for administration and maintenance of the department's provider operations, enrollment activities, and health information exchange activities.	The revenue received offsets personnel costs within the Public and Provider Services activity in the Health Care Operations program.	115,135	56,181	8,864	-	Expenditures for a portion of the salaries in the Health Care Operations Public and Private Provider Services division.

							Departmen F Questions 10	t at Health Care Finance (HTD) YTT Overäght Heaving Response: Grant Information Sheet					
Grant Number	Grant Name	FY16 Approved Budget Authority	FY16 Expenditures	FY17 Approved Budget Authority	FY17 Expenditures (Thru 12/31/16)	Purpose of Grant	Grant Deliverables	Grant Outcomes, including grantee Performance	Corrective Action taken or Technical Assistance Provided	Funding Source	Result of Health Care Refor m (Y/N)	Program/ Activity	Contact Person
51ACAC	AFFORDAB LE CARE ACTS CONSUMER ASSISTANC E GRANT	\$ 200,295	\$ 200,295	s -	s -	The purpose of the grant is to expand efforts to market the services of the Ombudsman office and the Cossumer Assistance program to the public; training to enhance starf knowledge and skills.	Health Marketing Flan and Branding, Paid and Earned Media Campaign for Health on Tap and Education about the Ombudismust Office, Will develop materials in four different Inanguage English, Spanish, Anthari: and one language to be determined.	Contract awailed to Beshive Research, Inc. on February 12, 2015 to produce a media and market company, using messages and public service amounteness. The media campaigs purposed Hopsaic and other non Eaglish specializ communities with submady competent messaging about filled Care et al. plantistic are to Constantional and the site of the state of the state of the state of the second and the rights existing here a band care commune.		DHHS/CM S/OCIIO	Y	AMP/ Ombudsm m's Office	Maude Holt
51SIMM	SIM GRANT	\$ 999,870	\$ 720,964	\$ -	s -	DC will use the SIM award to develop two initiatives: a multi-payer primary care twinter for gated to increase the holding primary care providers accountable for outcomes; and a population-focused initiative that will serve high-cost, high-need individuals forough greater coordination on health care and social services.	Period of performance for this grant is 2/115-7/31/16. Technical assistance from a bired vendor related to data mining & analysis; sakeholder engagement & development of CMS imandated deviverable for this gran the DC State Health Innovation Plan.	Tanding for certain contracted services & sularies of other IC Government agency staff were not needed as these were provided by staff both attenuit & certanal to PICP. Some one of ASular troot do were not needed as conference calls, e-mails and web-based technical assolater from CMB david constraints were used to devised ICC; State Thath Ensention Plan.		DHHS.CM S	¥	Health Care Reform and Innovatio n	Erin Holve
61MHIT	MEDICAID HEALTH INFORMAT ION TECHNOLO GY PORTION OF ENTITLEME NT GRANT	\$ 7,750,638	\$ 1,413,593	s -	s -	To develop an agency-specific HIT plan and road-map for the Dastrici's Modicaid HT projects and to submit the 1-APD for the procurement of a contract to develop the EHR Incentive Payments Program for the District.	Agency-specific State Medicaid HIT Plan (SMEP); I-APD for the procurement of an EER Incentive Payments program structure	The HT gust course from FVI6 to FVI7 (See below TMMT). There was a dedge in implementing courses and/w grant to the optical of the figure at CMS in request to revert each plane prior to implementation. EMT plane on immig the grant, which comprises the hold of the fundamentation is a data queure of TVI. The hold of the fundamentation of the start queue of TVI. The hold of the fundamentation of	o Some TA guidance provided by CMS	DHHS.CM S	N	Health Care Reform and Innovatio n	Erin Holve
71MHIT	MEDICAID HEALTH INFORMAT ION TECHNOLO GY PORTION OF ENTITLEME NT GRANT	s -	s -	\$ 15,725,000	\$ 6,199,857	To develop an agency-specific HT plan and road-map for the District's the second second second second second the LAPD for the proceement of a contract to develop the ER Incentive Psymens Program for the District	Agency-specific State Medicaid HIT Plan (SMHP); I-APD for the procurrement of an EHR Incentive Payments program structure	Sci. and G.G. Seporod BE. specific ADP Installar a multic net hops in January 2010. However, CMS species of JAND on February 2010. Bowever, DMS species of JAND on	o Some TA guidance provided by CMS	DHRS.CM S	N	Health Care Reform and Innovatio n	Erin Holve
62MCHP	FY 16 CHILDREN' S HEALTH INSURANC E PROGRAM	\$ 23,888,075	\$ 23,888,075	s -	s -	Funds the federal share of the indirect administrative cost of operating the Medicaid program.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CMS review of quarterly Medicaid claims have not identified any problems.	None	DHHS.CM S	N	Health Care Finance	Darrin Shaffer
61MMIA	FY 16 INDIRECT COST ADMIN PORTION OF MEDICAID ENTITLEME NT	\$ 1,320,560	\$ 1,320,560	s -	s -	Funds the federal share of the indirect administrative cost of operating the Medicaid program.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CAS ervices of quarterly Medical claims have not identified any problems.	None	DHHS.CM S	N	AMP and AFO	Darrin Shaffer
71MMIA	FY 17 INDIRECT COST ADMIN PORTION OF MEDICAID ENTITLEME NT	s -	s -	\$ 1,501,262	\$ 315,217	Funds the federal share of the indirect administrative cost of operating the Medicaid program.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CMS review of quarterly Medicail claims have not identified any problems.	None	DHHS/CM S	N	AMP and AFO	Darrin Shaffer
61MMME	NT FY 16 PROVIDER PYMT PORTION OF MEDICAID ENTITLEME NT	\$ 19,993,776,415	\$ 19,993,776,415	s -	s .	Funds the federal share of Medicaid provider payments.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CMS ervices of quarterly Medical claims have not identified any problems.	None	DHHS/CM S	N	Health Care Finance	Darrin Shaffer
71MMME	NT FY 17 PROVIDER PYMT PORTION OF MEDICAID ENTITLEME NT	s -	ş -	\$ 2,096,519,804	\$ 491,403,242	Funds the federal share of Medicaid provider payments.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CMS ervices of quarterly Medicail claims have not identified any problems.	None	DHHS/CM S	N	Health Care Finance	Darrin Shaffer
61MMAE	FY 16 DHCF ADMIN PORTION OF MEDICAID ENTITLEME NT	\$ 38,209,774	\$ 38,209,774	s -	s .	Funds the federal share of the administrative cost of operating the Medicaid program.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CMS review of quarterly Medical claims have not identified any problems.	None	DHHS/CM S	N	All Programs/ Activities	Darrin Shaffer
71MMAD	FY 16 DHCF ADMIN PORTION OF MEDICAID ENTITLEME NT	ş -	s -	\$ 65,070,783	S 9,000,204	Funds the federal share of the administrative cost of operating the Medicaid program.	Completion of federal reporting including, but not limited to, the CMS-37 and CMS-64	CMS ervices of quarterly Medical claims have not identified any problems.	None	DHHS/CM S	N	All Programs/ Activities	Darrin Shaffer
64MMFP	MONEY FOLLOWS THE PERSON	\$ 534,252	\$ \$34,252	\$ 2,947,463	\$ 1,351,215	To transition people from institutions to community residences.	To support the successful transition of individuals and realize cost savings from using lower cost community based long term care services from FV16- FV20. To support the successful to support the successful	To continue to assist individuals with transition services to the community as we transition this service to the IPD Waiver program	Transition services provided to Medicaid beneficiaries.	DHHS.CM S	N	Health Care Delivery Mgmt.	Leyla Sarigol
74MMFP	MONEY FOLLOWS THE PERSON	\$ 729,065	\$ 729,065	\$ 2,810,127 \$2,184,574,438	S .	To transition people from institutions to community residences.	To support the successful transition of individuals and realize cost savings from using lower cost community based long term care services from FY07- FY16.	# of individuals successfully transitioned to community (FY 15.29 mique individuals)	Transition services provided to Medicaid beneficiaries.	DHHS.CM S	N	Health Care Delivery Mgmt.	Leyla Sarigol

NOTE: FY17 Budget authority for 74MMFP will be reduced, as the grant did not carry over

Grant Number	Grant Name	FY16 Approved Budget Authority	FY16 Expenditures	FY17 Approved Budget Authority	FY17 Expenditures (Thru 12/31/16)	Purpose of Grant	Grant Deliverables	Grant Outcomes, including grantee Performance	Corrective Action taken or Technical Assistance Provided	Funding Source	Result of Health Care Refor m (Y/N)	Program/ Activity	Contact Person
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Department of Health Care Finance (HT0) FY16 Oversight Hearing Questions 11 Response: Grant Lapse Information Sheet

Grant Number	Grant Name	Grant Lapse?	Amount Lapsed	Corrective Action taken or Technical Assistance Provided	Carry Over Into FY17?	Explanation
51ACAC	AFFORDABLE CARE ACTS CONSUMER ASSISTANCE GRANT	No	N/A	N/A	N/A	N/A
51SIMM	STATE INNOVATION MODELS	Yes	278,906	None	No	The grant lapse is due to funding for certain contracted services & salaries of other DC Government agency staff who were not needed as these services were provided by both internal & external staff of DHCF. Some out-of-State travel was also not needed as conference calls, e-mails and web-based technical assistance from CMMI-hired consultants were used to develop DC's State Innovation Plan and timing restrictions. A substantial portion of the grant was designated for a term employee who could not be hired before the grant expired due to time constraints.
61MHIT	MEDICAID HEALTH INFORMATION TECHNOLOGY PORTION OF ENTITLEMENT GRANT	No	N/A	Some TA guidance provided by CMS	Yes; \$6,337,045.49	This grant was carried forward into FY17 under the new grant number of 71MHIT.
62MCHP	FY 16 CHILDREN'S HEALTH INSURANCE PROGRAM	No	N/A	N/A	Yes; \$1,740,660.96	This grant balance was carried forward into FY17 under the same grant number.
61MMIA	FY 16 INDIRECT COST ADMIN PORTION OF MEDICAID ENTITLEMENT	No	Entitlement grants do not lapse; the grant award amount is based on spending.	N/A	N/A	N/A
61MMMD	FY 16 PROVIDER PYMT PORTION OF MEDICAID ENTITLEMENT	No	Entitlement grants do not lapse; the grant award amount is based on spending.	N/A	N/A	N/A
71MMMD	FY 17 PROVIDER PYMT PORTION OF MEDICAID ENTITLEMENT	No	Entitlement grants do not lapse; the grant award amount is based on spending.	N/A	N/A	N/A
61MMAD	FY 16 DHCF ADMIN PORTION OF MEDICAID ENTITLEMENT	No	Entitlement grants do not lapse; the grant award amount is based on spending.	N/A	N/A	N/A
71MMAD	FY 17 DHCF ADMIN PORTION OF MEDICAID ENTITLEMENT	No	Entitlement grants do not lapse; the grant award amount is based on spending.	N/A	N/A	N/A
64MMFP	MONEY FOLLOWS THE PERSON	No	N/A	N/A	Yes; \$8,585,184.22	This grant was carried into FY17 under the same grant number. Only \$3,481,713 is available for FY17, the remaining is restricted until after FY17.
74MMFP	MONEY FOLLOWS THE PERSON	No	N/A	N/A	No	Grant ended in FY16 and 64MMFP is the continuation grant.

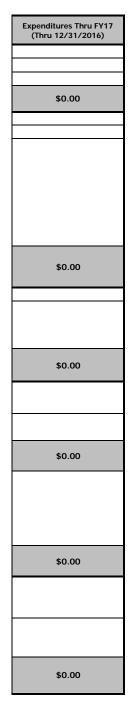
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Department of Health Care Finance (HT0) FY16 Capital Budget Listing

Project Number	Project Name	Narrative	Is the Project Completed as Planned?	FY16/17 Impact on Operating Budget	Appropriated Fund	Project Cost	Budget Authority	Allotment	Actual Expenditures Thru FY15	Expenditures Thru FY16
					0300-CAPITAL FUND - OTHER	\$105,015,885.00		\$23,941,881.00	\$17,062,812.00	\$13,414,390.00
111.400000	United Medical Center	The purpose of this project is to evaluate the needs of the United Medical Center (UMC) facility, and then proceed with the necessary			0301-CAPITAL FUND - PAYGO	\$34,824,625.00				
UMC02C	Improvements	construction to ensure that the facility is sufficient to meet the needs of the District and patients served in this hospital.	On-going Project	No Operating Impact	0350-CAPITAL FUND - FEDERAL Appropriated Fund Total	\$139,840,510.00	\$0.00	\$23,941,881.00	\$17,062,812.00	\$13,414,390.00
					0300-CAPITAL FUND - OTHER	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$413,132.00	\$125,547.00
				There was no Operating Impact in	0301-CAPITAL FUND - PAYGO	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00		\$110,267.00
MPM05	Medicaid Data Warehouse	One of the comments made by the Centers for Medicare and Medicaid Services (CMS) during the MMIS certification exit conference was that the District was one of the few states that lacked a Medicaid data warehouse. Utilizing a data warehouse for data analysis and trending would greatly improve the District's ability to manage the Medicaid program. In order to facilitate more efficient Medicaid program administration and support intelligent decision-making, DHCF needs a Medicaid Data Warehouse (MDW) to provide easy access to Medicaid program data from the Medicaid Management Information System (MMIS) through the use of	Will be completed September of 2017	FY16. In FY17 the total operating impact of the Medicaid Data Warehouse for contractual services includes \$50,000 (Contractual Services) and \$50,000 (Information Technology). These amounts are total computable, and will be partially funded with federal Medicaid funds, 90/10, 75/25, or 45/55.	0350-CAPITAL FUND - FEDERAL	\$9,000,000.00	\$9,000,000.00	\$9,000,000.00	\$1,002,282.00	\$2,066,667.00
		analytical reporting tools.			Appropriated Fund Total	\$12,000,000.00	\$12,000,000.00	\$12,000,000.00	\$1,415,414.00	\$2,302,481.00
		Implementation of a new Predictive Analytic System to perform pre			0300-CAPITAL FUND - OTHER	\$475,000.00		\$475,000.00		
AP101	Predictive Analytics	and post payment reviews of claims submitted to the Medicaid program. This new system would be integrated with DHCF's claims processing system (MMIS), and it would identify likely fraud, waste, and abuse prior to paying the claim. Moving fraud, waste, and abuse detection earlier in the claims adjudication and payment	Agency priorities shifted and the current EFADS system can be utilized. This project will not move forward. Funding is being reprogrammed to the	No Operating Impact until FY18	0350-CAPITAL FUND - FEDERAL					
		process will allow DHCF to prevent payment of inappropriate claims and minimize the current practice of "pay-and-chase" for these claims.	CM102C Project to ensure proper funding level		Appropriated Fund Total	\$475,000.00	\$0.00	\$475,000.00	\$0.00	\$0.00
		OCTO. Jointly the agencies continue the deployment of: DCAS Release 2.0 and 2.2. Release 3 will satisfy the option the District chose under the ACA to build an integrated online portal to			0301-CAPITAL FUND - PAYGO	\$2,000,000.00		\$2,000,000.00		\$93,145.00
MES12C	MES - DCAS Release 1 (DHCF Portion)	access all DHS Cash and Food Assistance services, and modernize the eligibility determination and enrollment process for 11 major DHS programs, including SNAP, TANF, and IDA. The portal will first	On-going Project		0350-CAPITAL FUND - FEDERAL	\$71,640,560.00			\$2,990,279.00	\$847,374.00
		be accessible to Caseworkers only, then to the general public. DCAS is a joint project between DHS, the DHCF, HBX, DISB and		No Operating impact in FY16 outside of PS cost. In FY17, The Operating	Appropriated Fund Total	\$73,640,560.00	\$0.00	\$2,000,000.00	\$2,990,279.00	\$940,519.00
MES23C	DCAS Release 3	OCTO. Jointly the agencies continue the deployment of: DCAS Release 2.0 and 2.2: DC Link. Release 3 will satisfy the option the District chose under the ACA to build an integrated online portal to access all DHS Cash and Food Assistance services, and modernize the eligibility determination and enrollment process for 11 major DHS programs, including SNAP, TANF, and IDA. The portal will first be accessible to Caseworkers only, then to the general	On-going Project	Impact is \$1.2 million in contractual services and equipment cost for the project, as well as PS cost	0350-CAPITAL FUND - FEDERAL	\$26,838,810.00				
		public.			Appropriated Fund Total	\$26,838,810.00	\$0.00	\$0.00	\$0.00	\$0.00
		Implementation of a case management system to track the activities related to beneficiaries enrolled in the EPD Waiver and other programs managed by DHCF. This proposal is to replace the existing case management system with one that can track EPD Waiver			0300-CAPITAL FUND - OTHER	\$475,000.00		\$475,000.00		
CM102C	Replace Case Management System	beneficiaries as well as those in other DHCF managed programs, has all of the additional functionality needed, and is integrated with MMIS. DHCF's current case management system for tracking	New Project	No Operating Imapct until FY18	0350-CAPITAL FUND - FEDERAL	\$4,275,000.00		\$4,275,000.00		
		beneficiaries in the waiver for the elderly and people with disabilities (EPD Waiver) is antiquated, lacks key functionality, and is not integrated with the claims processing system (MMIS).			Appropriated Fund Total	\$4,750,000.00	\$0.00	\$4,750,000.00	\$0.00	\$0.00

Department of Health Care Finance (HT0) FY16 Capital Budget Listing

Project Number	Project Name	Narrative	Is the Project Completed as Planned?	FY16/17 Impact on Operating Budget	Appropriated Fund	Project Cost	Budget Authority	Allotment	Actual Expenditures Thru FY15	Expenditures Thru FY16
		The Centers for Medicare and Medicaid Services (CMS) requires each Medicaid state/District to maintain and operate a Medicaid			0300-CAPITAL FUND - OTHER	\$6,000,000.00	\$6,000,000.00	\$2,000,000.00	\$190,663.11	\$1,891,100.00
MPM03C	MMIS Upgrade	Management Information System (MMIS). The MMIS serves as the District's Medicaid claims processing engine and supports DHCF staff in their day to day duties. CMS requires that the system technology		Estimated Operating Impact is \$1 million	0350-CAPITAL FUND - FEDERAL	\$54,000,000.00	\$54,000,000.00	\$54,000,000.00		
		be refreshed every 5 years to ensure it is up to date and contracts are competed openly. To remain compliant with CMS the District must begin procuring a new MMIS.			Appropriated Fund Total	\$60,000,000.00	\$60,000,000.00	\$56,000,000.00	\$190,663.11	\$1,891,100.00
					0300-CAPITAL FUND TOTAL	\$112,965,885.00	\$7,000,000.00	\$27,891,881.00	\$17,666,607.11	\$15,431,037.00
					0301-CAPITAL FUND TOTAL	\$38,824,625.00	\$2,000,000.00	\$4,000,000.00	\$0.00	\$203,412.00
					0350-FEDERAL FUND TOTAL	\$161,479,370.00	\$63,000,000.00	\$63,000,000.00	\$3,992,561.00	\$2,914,041.00
					GRAND TOTAL	\$313,269,880.00	\$72,000,000.00	\$94,891,881.00	\$21,659,168.11	\$18,548,490.00



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Expenditures Thru FY17 (Thru 12/31/2016)
\$0.00
\$0.00
\$0.00
\$0.00
\$0.00

Capital LTD Activity and FY2017 - 2022 Planned Allotments - All Capital Funds (excl Intra-District funds)

(Project/Fund Detail with Lifetime Balances Only) Source: SOAR/BFA

(Report Date: Feb 7, 2017) HT0-DEPARTMENT OF HEALTH CARE FINANCE

Project No	Project Title	Narrative	Implementing Agency	Approp Fund	Agy Fund	Lifetime Budget	LTD Allotments	Expenditures through FY 2013	Allotments in FY 2014	Expenditures in FY 2014	Allotments in FY 2015	Expenditures in FY 2015
AP101C	PREDICTIVE ANALYTICS		HT0	0300	0300	475,000	475,000	0	0	0	0	0
CM102C	REPLACE CASE MANAGEMENT		HT0	0300	0300	475,000	475,000	0	0	0	0	0
	SYSTEM			0350	0350	4,275,000	4,275,000	0	0	0	0	0
MES12C	MES - FEDERAL MATCH		HT0	0300	0301	2,000,000	2,000,000	0	0	0	2,000,000	0
				0350	0350	71,640,560	71,640,560	25,668,911	946,883	6,784,375	0	2,990,279
MES23C	DCAS RELEASE 3		HT0	0350	0350	26,838,810	26,838,810	0	0	0	0	0
MPM01C	ADMINISTRATIVE SERVICES ORGANIZATION (AS		HT0	0300	0300	1,390,000	1,390,000	1,390,000	0	0	0	0
MPM03C	MMIS UPGRADED SYSTEM		HT0	0300	0300	6,000,000	6,000,000	0	2,000,000	190,663	2,000,000	0
				0350	0350	54,000,000	54,000,000	0	54,000,000	0	0	0
MPM05C	MEDICAID DATA WAREHOUSE- GO		HT0	0300	0300	1,000,000	1,000,000	0	400,000	320,114	600,000	413,132
	BOND				0301	2,000,000	2,000,000	0	0	0	2,000,000	0
				0350	0350	9,000,000	9,000,000	0	0	547,313	0	1,002,282
UMC01C	EAST END MEDICAL CENTER		AM0	0300	0300	3,310,248	3,310,248	0	20,000,000	0	(12,190,000)	0
UMC02C	UNITED MEDICAL CENTER		HT0	0300	0300	105,015,885	42,769,696	0	0	0	17,558,696	17,062,812
	IMPROVEMENTS				0301	34,824,625	15,254,000	0	0	0	0	0
Grand Total						\$ 322,245,128.44	\$ 240,428,314.44	\$ 27,058,910.63	\$ 77,346,883.00	\$ 7,842,464.84	\$ 11,968,696.00	\$ 21,468,506.17

Allotments in FY 2016	Expenditures in FY 2016	LTD Expenditures	Unspent Allotments	Encumbrances	Pre Encumbrances	ID Advances	LifeTime Balance	FY 2017
475,000	0	0	475,000	0	0	0	475,000	0
475,000	0	0	475,000	0	0	0	475,000	0
4,275,000	0	0	4,275,000	0	0	0	4,275,000	0
0	93,145	93,145	1,906,855	461,459	0	0	1,445,396	0
11,748,172	847,374	36,290,939	35,349,621	4,144,058	0	0	31,205,563	0
0	0	0	26,838,810	0	0	0	26,838,810	0
0	0	1,390,000	0	0	0	0	(0)	0
2,000,000	210,122	400,785	5,599,215	150,602	0	0	5,448,613	0
0	1,891,100	1,891,100	52,108,900	236,387	0	0	51,872,513	0
0	125,547	858,793	141,207	64,955	17,788	0	58,465	0
0	110,267	110,267	1,889,733	161,301	77,000	0	1,651,432	0
0	2,066,667	3,616,262	5,383,738	1,082,930	853,090	0	3,447,718	0
(4,499,752)	70,722	70,722	3,239,526	0	0	0	3,239,526	0
23,941,881	13,414,390	30,477,202	12,292,494	25,498,063	0	0	49,040,620	1,269,119
0	0	0	15,254,000	1,269,119	0	0	33,555,506	15,254,000
\$ 38,415,301.16	\$ 18,829,333.37	\$ 75,199,215.01	\$ 165,229,099.43	\$ 33,068,875.10	\$ 947,877.40	\$-	\$ 213,029,160.93	\$ 16,523,118.89

Department of Health Care Finance (HT0) FY16 Oversight Hearing Question 15 Response: FY16-FY17 Fixed Cost Budget



		Local (Fund 0100)									
		FY	'16	FY17							
		Budget	Actual	Budget	Actual Transfer to Date *						
30	Electric, water, etc	110,046	99,407	144,685	144,665						
31	Telephones	102,212	95,745	102,212	145,962						
32	Rent	-	-	-	-						
33	Janitorial	-	-	-	-						
34	Security	61,284	49,135	104,106	104,105						
35	Occupancy	133,134	129,330	187,149	187,149						
Total		406,677	373,617	538,152	581,882						

		Federal Medicaid Grant (Fund 0250)										
		FY	16	F	Y17							
		Budget	Actual	Budget	Actual Transfer to Date *							
30	Electric, water, etc	90,037	99,073	118,378	117,488							
31	Telephones	83,628	95,873	83,628	94,878							
32	Rent	-	-	-	-							
33	Janitorial	-	-	-	-							
34	Security	50,142	48,915	85,177	85,177							
35	Occupancy	116,360	128,249	153,122	153,122							
Total		340,167	372,110	440,306	450,666							

			Total Fixed	Cost for DHCF	
		FY	16	F	Y17
		Budget	Actual	Budget	Actual Transfer to Date *
30	Electric, water, etc	200,083	198,479	263,063	262,154
31	Telephones	185,841	191,618	185,841	185,841
32	Rent	-	-	-	-
33	Janitorial	-	-	-	-
34	Security	111,426	98,050	189,283	189,283
35	Occupancy	249,494	257,579	340,271	258,577
Total Fix	ed Cost for DHCF	746,844	745,727	978,458	895,855

The FY16 actuals compared to the FY17 budget increased by 24% or \$232,730, this is due to DHCF
 acquiring 14,938 more in square feet in OJS in FY17. The FY17 budget is based on the assessment amounts received from Department of General Services during the FY17 budget formulation.

c) DHCF continues to ensure that the agency controls cost requiring staff to be energy efficient, utilizing the electric on/off switches and right-sizing IT infrastructure.

* The amount shown in FY16 Actual is the amount that DGS and OCTO has encumbered (through the intra-district process) for the entire fiscal year. It does not represent actual bills through December.

WEEKLY PROCUREMENT MANAGEMENT REPORT 3/3/2017 CONFIDENTIAL

)14 an	d Q15: FY16/F17 Contracts a	nd Contract Modif	fications - Information	Current as of 2/14	/17									
	14a.	b.	с.	d.	e(1)	e(2)	f.	g-h.	i.	j.	k.	l.	15b.	15d-f.
					FY16	FY17 (As of 2/10/17)								
	Contract Number	FY16 Approved Budget Authority	Funding Source	Competitive Bid (CB) or Sole Source (SS)	Expenditures (Including encumbrances and pre- encumbrances)	Expenditures (Including encumbrances and pre- encumbrances)	Name of Vendor	Deliverables and Contract Outcomes	Expiration after Option Years	Corrective Action Taken or Technical Assistance	DHCF employee responsible for the contract (CA)	Copy of Latest Contract Performance Evaluation	Purpose of Contract	Modifications
1	CW26065	\$4,586,148.74	Local/Federal	CB	\$3,929,240.30	\$662,556.51	Qualis	Attachment 1	10/30/18	No	Cavella Bishop	Attached	Quality Improvement Organization (QIO)	N/A
2	CW42476	\$195,906.96	Local/Federal	CB	\$293,178.08	\$102,021.00	Quality Plan Administrators	Attachment 2	03/10/21	No	Antonio Lacey	Attached	DC Healthy Smiles	Modification
3	CW19297 CW29070	\$830,750.00 \$4,415,209,42	Local/Federal	CB	\$558,884.00 \$4.415.209.42	\$0.00	Xerox Federal Solution Delmarya Foundation	Attachment 3 Attachment 4	03/12/18	No	Ken Evans Ieisha Gray	N/A Attached	Cost of using system to process EHR Incentive Long-Term Care Support Services Contract	Modification Modification
5	CW23317	\$161,446,339.00	Local/Federal	CB	\$161,446,339.00	\$35,234,876.00	*HSCSN	Attachment 5	09/30/22	No	Lisa Truitt	N/A	Child and Adolescents Supplemental Security Income (CASSIP)	N/A
6	CW41201	\$57,135.35	Local/Federal	CB	\$57,135.35	\$31,012.23	Consumer Direct	Attachment 6	01/19/21	No	Nicole Watts	Attached	Participant Directed services (PDS)	N/A
7 8	CW48104 DCHT-2015-C-0018	\$2,970,230.40 \$2,363,874.70	Local/Federal Local/Federal	CB	\$0.00 \$0.00	\$151,742.54 \$1,134,643.47	Avid Systems LLC Maximus	Attachment 7 Attachment 8	09/30/17 01/06/21	No	David Sidransky Patricia Squires	Attached Attached	IT Staff Augmentation Providers Data Management Services	N/A N/A
9	CW40699	\$1,156,995.00	Local/Federal	SS	\$1,687,536.00	\$0.00	Mercer Health & Benefits, LLC	Attachment 9	01/31/16	No	Lisa Truitt	Attached	(PDMS) Actuarial Services Medicaid and Alliance Medicaid	Modification
10	DCHT-2011-C-0004	\$618,750.00	Local/Federal	СВ	\$200,000.00	\$578,729.02	Magellan Medicaid Administration	Attachment 10	12/30/15	No	Charlene Fairfax	Attached	Preferred Drug List for Supplemental Rebate Program	Modification
11	CW40699	\$1,156,995.00	Local/Federal	СВ	\$952,140.64	\$586,942.61	Mercer Health & Benefits, LLC	Attachment 11	01/31/21	No	Lisa Truitt	N/A	Actuarial Services Medicaid and Alliance Medicaid	N/A
12	CW41345	\$0.00	Local/Federal	СВ	\$0.00	\$6,674,218.00	*Medical Transportation Management, Inc.	Attachment 12	12/26/22	No	Antonio Lacey	Attached	Non Emergency Transportation Services	Modification
13	GS-35F-0371N	\$0.00	Local/Federal	SS	\$0.00	\$306,949.52	Accenture	Attachment 13	08/02/18	No	Katheryne Lawrence	Attached	DCAS IV & V Services	N/A
14	CW26966	\$0.00	Local/Federal	SS	\$18,772,911.64	\$4,734,225.33	Xerox State Health Care	Attachment 14	09/30/18	No	Don Shearer	N/A	MMIS	Modification
15	DCHT-2016-C-0007	\$72,790.40	Local/Federal	СВ	\$51,416.50	\$0.00	Aquiline Group	Attachment 15	11/17/17	No	Janice Llanos- Velazquez	N/A	Printing Services	N/A
16	CW46914	\$852,182.56	Local/Federal	CB	\$0.00	\$0.00	Avid Systems LLC	Attachment 16	09/30/17	No	David Sidransky	Attached	IT Staff Augmentation	Modification
17	CW40528	\$0.00	Local/Federal	СВ	\$618,750.00	\$206,250.00	Magellan Medicaid Administration	Attachment 17	12/31/20	No	Charlene Fairfax	Attached	Preferred Drug List for Supplemental Rebate Program	Modification
18	CW43442	\$0.00	Local/Federal	СВ	\$0.00	\$0.00	Maximus	Attachment 18	08/11/21	No	Elisa Fauntleroy	Attached	Enrollment Brokers	N/A
19	CW31140	\$992,000.00	Local/Federal	CB	\$623,503.00	\$153,234.85	HMS	Attachment 19	10/19/21	No	Patricia Squires	Attached	Third Party Liability	N/A
20	CW42864	\$1,846,000.00	Local/Federal	CB	\$1,566,701.00	\$276,908.50	Trillian	Attachment 20	09/30/20	No	David Sidransky	Attached	DCAS	N/A
21	CW38485	\$672,157.50	Local/Federal	СВ	\$838,017.00	\$106,920.81	Robert Bobb	Attachment 21	09/30/20	No	Tondalaya Hamilton	Attached	DC General Hospital Records Management	Modification
22	CW23993	\$151,408.41	Local/Federal	СВ	\$339,293.20	\$75,327.80	Vcare	Attachment 22	09/30/19	No	Leyla Sarigol	Attached	MFP Housing Identification and Procurement of Housing/Rebalancing Contract	Modification
23	CW46131	\$300,000.00	Local/Federal	СВ	\$300,000.00	\$100,000.00	Xerox State Health Care	Attachment 23	11/11/17	No	Bidemi Isiaq	N/A	NH Rate Methodology	N/A
24	CW34656	\$130,000.00	Local/Federal	СВ	\$293,178.08	\$102,021.00	Quality Plan Administrators	Attachment 24	03/11/21	No	Antonio Lacey	Attached	DC Healthy Smiles	Modification
25	CW43094	\$66,554.93	Local/Federal	SS	\$66,554.93	\$337,396.50	Public Consulting Group	Attachment 25	09/12/17	No	Emilie Monroe	Attached	Administrative Services Organization (ASO)	Modification
26	CW39252	\$172,468.00	Local/Federal	СВ	\$184,737.50	\$0.00	Sivic Solutions Group, LLC	Attachment 26	09/30/19	No	Darrin Schaffer	Attached	Development of a Public Assistance Cost Allocation Plan (PACAP)	Modification
27	CW37024	\$659,376.00	Local/Federal	СВ	\$706,376.00	\$0.00	Navigant	Attachment 27	07/31/20	No	Joe Weissfeld	Attached	State Innovation Model (SIM)	Modification
28	CW23479	\$91,440.55	Local/Federal	СВ	\$489,310.64	\$209,094.42	Delmarva Foundation	Attachment 28	08/07/17	No	Constance Yancy	Attached	External Quality Review Organization (EQRO)	Modification
29	CW45454	\$122,988.08	Local/Federal	СВ	\$0.00	\$40,996.02	BDA Global	Attachment 29	07/28/21	No	Melanie Bell	Attached	Agency Risk Assessment and Remediation	Modification
30	PO529127	\$25,000.00	Local/Federal	СВ	\$890.91	\$0.00	Geneva Worldwide, Inc.	Attachment 30	09/30/16	No	Kelly Ann Daniels	N/A	ASL Interpretation	N/A
31	PO548707	\$2,650,695.00	Local/Federal	СВ	\$916,539.00	\$48,806.20	Bert Smith Company	Attachment 31	09/30/16	No	Fred Hoeflinger	Attached	Audit	N/A
32	PO539843	\$906,000.00	Local/Federal	СВ	\$887,800.00	\$168,000.00	Williams Adley & Company	Attachment 32	09/30/16	No	Fred Hoeflinger	Attached	Audit	N/A
33	PO529247	\$91,542.00	Local/Federal	СВ	\$91,542.00	\$91,542.00	Georgetown University	Attachment 33	09/30/16	No	Colleen Sonosky	N/A	Georgetown University Bright Future offers technical expertise and maintenance for the web-based HealthCheck Provider Education System	N/A
34	CW41872	\$531,541.00	Local/Federal	СВ	\$531,541.00	\$420,541.00	Commun-ET	Attachment 34	03/31/17	No	Angelique Martin	Attached	Temporary Staffing for Home Health Agency	N/A
35	DHCF-2013-C-003-A02	\$737,041,491.00	Local/Federal	СВ	\$485,990,616.00	\$0.00	*AmeriHealth District of Columbia, Inc.	Attachment 35	09/30/17	No	Lisa Truitt	Attached	МСО	Modification
36	DHCF-2013-C-003-A03	\$737,041,491.00	Local/Federal	CB	\$485,990,616.00	\$0.00	*MedStar Family Choice	Attachment 36	09/30/17	No	Lisa Truitt	Attached	МСО	Modification

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37	DHCF-2013-C-003-A01	\$737,041,491.00	Local/Federal	СВ	\$485,990,616.00	\$0.00	*Trusted Health Plan, Inc.	Attachment 37	09/30/17	No	Lisa Truitt	N/A	МСО	Modification
38	CW35773	\$399,463.00	Local/Federal	СВ	\$184,663.00	\$0.00	Beehive Research , Inc.	Attachment 38	02/11/16	No	Maude Holt	Attached	Ombudsman/PSA Buys & Health Care on Tap Events	N/A
39	DCHT-2012-C-0003	\$3,506,511.46	Local/Federal	СВ	\$383,893.28	\$1,021,331.83	Delmarva Foundation	Attachment 39	07/15/18	No	Ieisha Gray	N/A	Long Term Care (LTC)	N/A
40	DHCF-2012-R-2012	\$406,666.66	Local/Federal	СВ	\$489,310.64	\$209,094.42	Delmarva Foundation	Attachment 40	08/06/17	No	Constance Yancy	N/A	External Quality Review Organization of MCOs	Modification
41	PO533007	\$4,200.00	Local/Federal	СВ	\$4,200.00	\$0.00	Formost Advanced Creations	Attachment 41	09/30/16	No	Maude Holt	N/A	Annual Report - Printing and Document Management Services	N/A
42	CW38903	\$549,990.00	Local/Federal	СВ	\$545,000.00	\$0.00	Scalability	Attachment 42	09/30/16	No	David Sidransky	N/A	Mile Stone Completed	Modification
43	DCHT-2014-C-0017 and DCHT- 2014-C-0024	\$449,000.00	Local/Federal	СВ	\$160,932.00	\$1,444,410.28	Health IT 2 Business Solutions, LLC	Attachment 43	03/20/16	No	Andrea Clark	Attached	Medicaid Billing Services	Modification
44	DCHT-2012-C-0024	\$990,000.00	Local/Federal	CB	\$677,358.95	\$0.00	HMS	Attachment 44	10/21/19	No	Patricia Squires	N/A	Third Party Liability (TPL)	Modification
45	PO531840	\$420,000.00	Local/Federal	CB	\$446,591.37	\$0.00	Image Tag	Attachment 45	09/30/16	No	David Sidransky	N/A	Profession Services Team to Convert Software to meet Districts Standards	N/A
46	DCHT-2014-C-0018-A02 and DCHT-2014-C-0024-A02	\$5,744,119.00	Local/Federal	СВ	\$10,582,510.26	\$0.00	Integrated Community Services, Inc.	Attachment 46	09/30/16	No	Angelique Martin	N/A	Temporary Staffing for Home Health Agency	Modification
47	DCHT-2014-C-0018-A04 and DCHT-2014-C-0024-A04	\$3,474,434.00	Local/Federal	СВ	\$4,220,547.86	\$0.00	Lifeline, Inc.	Attachment 47	09/30/16	No	Angelique Martin	N/A	Temporary Staffing for Home Health Agency	N/A
48	CW38975	\$26,250.00	Local/Federal	СВ	\$76,999.93	\$0.00	Lisa Fitzpatrick and Associates, MD-PC	Attachment 48	01/31/16	No	Kenneth Evans	N/A	Medical Director	N/A
49	CW39948	\$995,006.22	Local/Federal	CB	\$3,928,519.67	\$867,252.97	Magellan Medicaid Administration	Attachment 49	07/19/20	No	Don Shearer	N/A	Pharmacy Benefit Manager (PBM)	N/A
50	DCHT-2014-C-0018-A06 & DCHT- 2014-C-0024-A06	\$4,100,906.00	Local/Federal	СВ	\$5,035,023.28	\$0.00	MBI Health Services, LLC	Attachment 50	09/30/16	No	Angelique Martin	Attached	Temporary Staffing for Home Health Agency	N/A
51	PO529968	\$294,720.00	Local/Federal	CB	\$63,416.22	\$0.00	MB Staffing	Attachment 51	09/30/16	No	Mary Devasia	N/A	Temporary Staffing for LTC	N/A
52	PO533325-V2	\$408,547.32	Local/Federal	CB	\$357,407.01	\$0.00	MB Staffing	Attachment 52	09/30/16	No	Angelique Martin	Attached	Temporary Staffing HHA	N/A
53	PO513631 & PO528784	\$20,922.84	Local/Federal	CB	\$21,047.84	\$0.00	McKesson	Attachment 53	09/30/16	No	Patricia Squires	N/A	Software Renewal for Training	N/A
54	PO539221-V2	\$28,772.72	Local/Federal	CB	\$28,412.14	\$0.00	Mindfinders	Attachment 54	09/30/16	No	Maude Holt	N/A	Temporary Staffing for Data Entry	N/A
55	PO557165	\$0.00	Local/Federal	CB	\$0.00	\$3,299.67	Mindfinders	Attachment 55	09/30/17	No	Maude Holt	N/A	Temporary Staff for Ombudsman	N/A
56	PO535251-V2	\$213,936.57	Local/Federal	CB	\$170,916.49	\$0.00	Mindfinders	Attachment 56	09/30/16	No	Danielle Lewis	N/A	Temporary Staffing for ESA	N/A
57	PO548852	\$11,792.64	Local/Federal	CB	\$6,543.69	\$0.00	Mindfinders	Attachment 57	09/30/16	No	David Sidransky	N/A	Temporary Staffing for IT	N/A
58	PO540118-V2	\$33,802.24	Local/Federal	CB	\$32,217.76	\$0.00	Mindfinders	Attachment 58	09/30/16	No	David Sidransky	N/A	IT HelpDesk	N/A
59	PO529889-V4	\$151,192.80	Local/Federal	CB	\$171,163.52	\$0.00	Mindfinders	Attachment 59	09/30/16	No	Tondalaya Hamilton	N/A	Temporary Staffing for Records Clerks	N/A
60	PO530762-V5	\$7,718.67	Local/Federal	СВ	\$6,886.51	\$0.00	Mindfinders	Attachment 60	09/30/16	No	Maude Holt	N/A	Temporary Staffing for Data Entry	N/A
61	PO534433	\$11,990.16	Local/Federal	CB	\$10,718.68	\$0.00	Mindfinders	Attachment 61	09/30/16	No	Maude Holt	N/A	Temporary Staffing for Data Entry	N/A
62	PO528897-V3	\$248,476.80	Local/Federal	CB	\$209,182.60	\$0.00	Mindfinders	Attachment 62	09/30/16	No	Emilie Monroe	N/A	HCOA Temporary Staffing	N/A
63	PO550470-V2	\$0.00	Local/Federal	CB	\$0.00	\$42,286.74	Mindfinders	Attachment 63	09/30/17	No	Tondalaya Hamilton	N/A	Temporary Staffing for Records Clerks	N/A
64	PO550537	\$0.00	Local/Federal	СВ	\$0.00	\$17,458.44	Mindfinders	Attachment 64	09/30/17	No	Maude Holt	N/A	Temporary Staff for Ombudsman	N/A
65	PO550009	\$0.00	Local/Federal	CB	\$0.00	\$19,616.80	Mindfinders	Attachment 65	09/30/17	No	David Sidransky	N/A	IT HelpDesk	N/A
66	PO557883-V2	\$0.00	Local/Federal	CB	\$0.00	\$7,167.60	Mindfinders	Attachment 66	09/30/17	No	Patricia Squires	N/A	HCOA Temporary Staff	N/A
67	PO550144	\$0.00	Local/Federal	СВ	\$0.00	\$44,064.46	Mindfinders	Attachment 67	09/30/17	No	Patricia Squires	N/A	HCOA Temporary Staff	N/A
68	DCPO-2012-C-0067	\$300,000.00	Local/Federal	СВ	\$162,000.00	\$0.00	Multicultural Community Service	Attachment 68	04/07/17	No	Kelly-Ann Daniels	N/A	Oral and Written Translation	N/A
69	PO529895	\$2,500.00	Local/Federal	CB	\$1,453.80	\$0.00	NAPHSIS	Attachment 69	09/30/16	No	Don Shearer	N/A	Electronic Verification of Vital Events	N/A
70	PO534679	\$10,164.00	Local/Federal	CB	\$12,342.75	\$0.00	National Committee for Quality	Attachment 70	09/30/16	No	Carleta Belton	N/A	Quality Compass 2015-2016 Hedis User Group Package 2 Electronic	N/A
71	PO529991	\$63,252.00	Local/Federal	СВ	\$58,845.84	\$0.00	North Capitol Partners	Attachment 71	09/30/16	No	Tondalaya Hamilton	N/A	DC General Hospital Records Project II	N/A
72	PO530682	\$673,100.00	Local/Federal	CB	\$838,017.00	\$106,920.81	The Robert Bobb Group	Attachment 72	09/30/16	No	Tondalaya Hamilton	N/A	Moving Services Specialized Equipment	Modification
73	PO529433	\$311,521.60	Local/Federal	СВ	\$128,507.26	\$0.00	OST, INC.	Attachment 73	03/31/16	No	David Sidransky	N/A	Senior Project Manager Level 2	N/A
74	PO529535	\$168,334.40	Local/Federal	СВ	\$34,638.04	\$0.00	OST, INC.	Attachment 74	03/31/16	No	David Sidransky	N/A	Senior Project Manager Level 2	N/A
75	PO529805	\$116,708.80	Local/Federal	СВ	\$37,515.15	\$0.00	OST, INC.	Attachment 75	03/31/16	No	David Sidransky	N/A	Network Technician Level 2	N/A
76	PO529478	\$310,000.00	Local/Federal	СВ	\$294,705.60	\$0.00	OST, INC.	Attachment 76	03/31/16	No	Patricia Squires	N/A	TPL Contractor	N/A

77	PO529583	\$315,000.00	Local/Federal	СВ	\$298,013.52	\$0.00	OST, INC.	Attachment 77	03/31/16	No	Patricia Squires	N/A	Senior Technical PM 3	N/A
78	PO529585	\$315,000.00	Local/Federal	СВ	\$298,013.52	\$0.00	OST, INC.	Attachment 78	03/31/16	No	Patricia Squires	N/A	Senior PM 3 Lead	N/A
79	PO529468	\$319,525.54	Local/Federal	СВ	\$312,748.80	\$0.00	OST, INC.	Attachment 79	03/31/16	No	Patricia Squires	N/A	Senior PM for PBM	N/A
80	PO529453	\$315,000.00	Local/Federal	СВ	\$244,184.64	\$0.00	OST, INC.	Attachment 80	03/31/16	No	Patricia Squires	N/A	Senior PM 3 ICD10	N/A
81	PO529822	\$65,368.00	Local/Grant	СВ	\$51,451.26	\$0.00	OST, INC.	Attachment 81	03/31/16	No	Erin Holve	N/A	PM L2 HIT/HER Incentive Program	N/A
82	DCHT-2014-T-0016	\$436,653.75	Local/Federal	СВ	\$149,008.71	\$0.00	Paradyme Management, Inc.	Attachment 82	01/31/16	No	Angelique Martin	Attached	HHA Coordinator	Modification
83	DCHT-2011-C-0001	\$2,202,130.82	Local/Federal	СВ	\$1,815,469.95	\$0.00	Policy Studies Inc.	Attachment 83	08/11/16	No	Elisa Fauntleroy	Attached	MCO-Brokerage Alliance	N/A
84	DCHT-2014-C-0014	\$185,760.00	Local/Federal	СВ	\$92,880.00	\$0.00	Public Consulting Group	Attachment 84	09/10/19	No	Bidemi Isiaq	Attached	Upper Payment Limit (UPL) Demonstrations	Modification
85	DCHT-2013-C-0030	\$3,524,127.25	Local/Federal	СВ	\$3,844,381.50	\$954,340.77	Qualis	Attachment 85	10/30/18	No	Cavella Bishop	N/A	Quality Improvement Organization	Modification
86	CW23993	\$366,891.15	Local/Federal	СВ	\$339,293.20	\$75,327.80	Vcare, LLC	Attachment 86	09/30/18	No	Leyla Sarigol	N/A	MFP Transition Contractor	Modification
87	GS-35F-0278W	\$558,884.00	Local/Federal	СВ	\$558,884.00	\$0.00	Xerox Federal Solutions, LLC	Attachment 87	03/12/18	No	Erin Holve	Attached	HIE/HIT EHR	Modification
88	POTO-2006-C-0077	\$37,734,897.00	Local/Federal	СВ	\$17,845,329.98	\$0.00	Xerox State Health Care	Attachment 88	09/30/18	No	Don Shearer	N/A	Maintain existing MMIS	N/A
89	CW26721	\$45,198,990.00	Local/Federal	СВ	\$22,355,928.00	\$0.00	*Medical Transportation Management, Inc.	Attachment 89	12/25/20	No	Antonio Lacey	N/A	Non Emergency Transportation Services	N/A
90	DCHT-2015-C-0003	\$990,000.00	Local/Federal	СВ	\$1,523,829.19	\$0.00	Universal Home Healthcare	Attachment 90	01/30/16	No	Angelique Martin	N/A	Temporary Staffing for Home Health Agency	Modification

Notes: *MCOs and Vendors paid by a capitation payment which is electronically paid through our MMIS system according to monthly beneficiary enrollment.

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Department of Health Care Finance (DHCF) FY2016 Performance Accountability Report (PAR)

Introduction

The Performance Accountability Report (PAR) measures each agency's performance for the fiscal year against the agency's performance plan and includes major accomplishments, updates on initiatives' progress and key performance indicators (KPIs).

Mission

The mission of the Department of Health Care Finance is to improve health outcomes by providing access to comprehensive, cost effective, and quality health care services for residents of the District of Columbia.

Summary of Services

The Department of Health Care Finance provides health care services to low-income children, adults, elderly and persons with disabilities. Over 200,000 District of Columbia residents (one-third of all residents) receive health care services through DHCF's Medicaid and Alliance programs. DHCF strives to provide these services in the most appropriate and cost-effective settings possible.

Overview – Agency Performance

The following section provides a summary of DHCF performance in FY 2016 by listing DHCF's top accomplishments, and a summary of its progress achieving its initiatives and progress on key performance indicators.

Top Agency Accomplishments

Accomplishment	Impact on Agency	Impact on Residents
Developed reimbursement rate methodology for Federally Qualified Health Centers (FQHCs) that reasonably reflect the actual costs of providing quality care to Medicaid beneficiaries.	In the last 10 years, FQHC rate methodology had not changed and the SPA did not have any language that allowed for oversight and management of the Medicaid services provided by this provider group. The SPA will now provide in detail all aspects of allowable services provided by this provider type and will allow for enhanced oversight, monitoring and management of these services. In addition, the FQHCs are now encouraged through payment incentives for achieving certain quality benchmarks.	Improved access to quality health care and other services provided by the FQHCs. The FQHCs are a critical component in the safety net infrastructure that provides health care services to vulnerable and underserved District residents. This accomplishment contributes to better health outcomes for District residents.
Implemented Conflict Free Case Management for the Elderly and Persons with Disabilities (EPD) Waiver. The DHCF revamped case management services under the EPD Waiver to meet the new federal requirements that any new entity cannot enroll as a Medicaid reimbursable provider of case management if that entity is a Medicaid provider of Personal Care Aide Services (PCA) or any other direct services under the EPD Waiver.	The District reconstructed case management by mitigating undue interest for self-referral and having person-centered planning processes with integrity in integrated care.	This initiative created an objective representative and neutral advocate and prohibits providers from being able to self-refer across service areas.
Seamless implementation of a new pharmacy benefit manager that increased access to pharmaceuticals for Medicaid beneficiaries	The SMART PA program reduced the number of requests for prior authorization of prescription drugs. The system is able to make a determination based on the beneficiary's medical and prescription history.	This accomplishment allows DC Medicaid beneficiaries quicker access to their medication because the SMART PA program reviews beneficiary utilization and their medical claim history to determine the medical necessity of the prescribed drug. If the history is there, the system will authorize payment for the drug without a need for additional information from the beneficiary's prescribing physician.

In FY 2016, DHCF had 25 Key Performance Indicators. Of those, 5 were neutral, and another 8 were not able to be reported by the end of the fiscal year. Of the remaining measures, 40% (10 KPIs) were met, 8% (2 KPIs) were nearly met, and 0% (0 KPIs) were unmet. In FY 2016, DHCF had 21 Initiatives. Of those, 62% (13)

were completed and 19% (4) were nearly completed, and 19% (4) were not completed. The next sections provide greater detail on the specific metrics and initiatives for DHCF in FY 2016.

FY16 Objectives

Division	Objective
Health Care Delivery Management Administration	Improve access to high quality services and improve resource management.
Health Care Delivery Management Administration	Improve health outcomes for District residents.
Health Care Operations Administration	Improve the efficiency of program operations and provider relations.
Health Care Policy and Research Administration	Develop policies, plans, and data to enable effective program administration and utilization of resources.
Health Care Reform and Innovation	Promote the adoption and meaningful use of electronic health records by Medicaid providers in the
Administration	District and expand the use of health information exchange.
Health Care Reform and Innovation Administration	Implement innovative delivery system and payment reform models.
Health Care Reform and Innovation	Implement Health Care Reform and increase the number of District residents with health
Administration	insurance.
Long Term Care Administration	Improve access to high quality services and improve resource management.
Office of the Director	Improve access to health care by developing cost effective reimbursement methodologies and budget processes.
Öffice of the Director	Increase access to health care for District residents

FY16 KPIs

Objective: Develop policies, plans, and data to enable effective program administration and utilization of resources.

Measure	Target	Freq	Q1	Q2	Q3	Q4	Total	KPI Status	KPI Barriers
Number of adults in 1,115 Childless Adults Waiver	8,464	А	11,039				11,039	Met	

Objective: Improve access to health care by developing cost effective reimbursement methodologies and budget processes.

Measure	Target	Freq	Q1	Q2	Q3	$\mathbf{Q4}$	Total	KPI Status	KPI Barriers

Percent of invoices processed accurately and in compliance with the Prompt Payment Act	96	Q	98	92.47	94.42	90.5	92.4	Nearly Met	ORRFA processed 1,146 invoices in FY16 and of those, 1,067 were processed in a timely manner. In the FY, we faced various challenges that resulted in late submittal of invoices. Two main examples are vendors sending invoices to the wrong email address resulting in the inability to track the invoice; secondly, Contract Administrators holding onto invoices and not submitting them for processing. In late August, ORRFA conducted a training session with all staff involved in the invoice payment process and set standard office procedures and forms to improve the invoice process. The enhancements included correspondence was sent to vendors, revised certification of goods forms and training was provided to employees. We anticipate these steps will improve the process in the coming fiscal year and increase the percentage of timely payments to vendors.
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Objective: Improve access to high quality services and improve resource management.

Measure Tar	get	Freq	Q1	Q2	Q3	Q4	Total	KPI Status	KPI Barriers

Percent of children three and over with 90 days of continuous enrollment receiving preventive dental services	57	А							This data is received from CMS 416 and we typically do not receive the data until April of the following year. So in this instance we will not receive the data for FY16 until April 2017.
Percent of children 0-20 years with 90 days of continuous enrollment receiving a routine well-child examination	65	А							This data is received from CMS 416 and we typically do not receive the data until April of the following year. So in this instance we will not receive the data for FY16 until April 2017.
Percent of Medicaid beneficiaries satisfied with their health plan	75.5	А					76.8	Met	
Reported complaints on transportation broker services per 1,000 trips (incl. missed/late trips) within the Medicaid Fee For Service Population	1.8	Q	1.78	1.81	1.98	1.8	1.8	Met	
Percentage of case management providers who completed EPD Waiver Provider Readiness Process	100	Q	100	100	100	25	97.2	Nearly Met	DHCF has 30 business days to review a complete application - if an application contains insufficient information, a notice is sent to the applicant giving them 30 days to provide the required information. Delays to the implementation of the provider data management system also impacted the readiness process.
Number of monitoring reports sent to EPD Waiver providers including but not limited to home health agencies	9	Q	2	1	1	3	7	Neutral Measure	

Objective: Improve health outcomes for District residents.

Measure	Target	Freq	Q1	Q2	Q3	$\mathbf{Q4}$	Total	KPI Status	KPI Barriers

Quality Improvement Initiative Management of Pediatric Asthma 0-20 years of age: Asthma Medication Management - Remain on Asthma Controller 50% of Treatment Period	63.29	А	The data is reported in FY2016 but the measurement period is 2015. DHCF will not have the data for FY2016 until FY2017.
Healthcare Effectiveness Data and Information Set measures for childhood immunization enrolled in Managed Care	79.75	А	The data is reported in FY2016 but the measurement period is 2015. DHCF will not have the data for FY2016 until FY2017.
Healthcare Effectiveness Data and Information Set measures for timeliness of prenatal care enrolled in Managed Care	77.31	А	The data is reported in FY2016 but the measurement period is 2015. DHCF will not have the data for FY2016 until FY2017.
Healthcare Effectiveness Data and Information Set adult access to preventive, ambulatory care services for adults 20-44, enrolled in Managed Care	72.64	А	The data is reported in FY2016 but the measurement period is 2015. DHCF will not have the data for FY2016 until FY2017.
Quality Improvement Initiative Management of Pediatric Asthma 0-20 years of age: Asthma Medication Management - Remain on Asthma Controller 75% of Treatment Period	45.74	А	The data is reported in FY2016 but the measurement period is 2015. DHCF will not have the data for FY2016 until FY2017.
Quality Improvement Initiative Percent of Unduplicated Pregnancies with > 1 Adverse Event	31.92	А	The data is reported in FY2016 but the measurement period is 2015. DHCF will not have the data for FY2016 until FY2017.

Objective: Improve the efficiency of program operations and provider relations.

Measure	Target	Freq	Q1	Q2	Q3	Q4	Total	KPI Status	KPI Barriers
NA	30	Q	3	5.1	4.2	5.3	4.8	Met	
NĀ		\overline{Q}	54	47.4	34.8	$\bar{30.1}$	41.3	Met	
NĀ	60	\overline{Q}	16	$2\bar{2}.\bar{3}$	29.3	18.2	24.1	Met	
Average time to process Medicaid provider applications	30	Q	4	5.5	4.3	4.7	4.9	Met	
Number of referrals to the Medicaid Fraud Control Unit or other agencies for criminal or civil resolution	10	Q	0	1	0	9	10	Met	N/A

Objective: Increase access to health care for District residents

Measure	Target	Freq	Q1	Q2	Q3	Q4	Total	KPI Status	KPI Barriers
Percent of adjusted/overturned/partial payment/resolved/reversed/written-off cases among Commercial Consumers served by the Ombudsman (appeals and grievances)	50	А					64.8	Met	
Percent of closed/resolved cases among Non-Commercial Consumers served by the Ombudsman (to include Medicare, Medicaid, Alliance, and DC Health Link)	95	Q	96	95.96	94.06	96.9	95.7	Met	
Number of Non-Commercial Consumers served by Ombudsman (to include Medicare, Medicaid, Alliance, and DC Health Link)	8,200	Q	2,025	2,127	1,885	2,127	8,164	Neutral Measure	

Objective: Promote the adoption and meaningful use of electronic health records by Medicaid providers in the District and expand the use of health information exchange.

Measure	Target	Freq	Q1	Q2	Q3	Q4	Total	KPI Status	KPI Barriers
Number of individuals enrolled in health homes	3,825	А					1,516	Neutral Measure	
Amount paid to DC providers through the Medicaid EHR Incentive Program	3,500,000	Q	497,250	59,500	85,000	320,503	962,253	Neutral Measure	
Number of Chesapeake Regional Information System for our Patients (CRISP) encounter alerts sent	150,000	Q	181,498	217,218	240,755	319,967	959,438	Neutral Measure	

FY16 Workload Measures

Measure	Freq	Q1	Q2	Q3	$\mathbf{Q4}$	Total
Number of District residents covered by Medicaid (Year End)	А					Not Available
Percentage of District residents insured	A					Not Available
Number of District residents covered by Alliance (Year End)	A					Not Available

FY16 Initiatives

Title: Develop and implement Managed Care Organization Pay-for-Performance Program.

Description: In FY16, the DHCF will implement Phase 1 of a Pay-for-Performance (P4P) Program for the three (3) Managed Care Organizations (MCOs). A two percent (2%) profit margin is included in the development of the actuarially sound capitation rates paid to the MCOs. This amount will be withheld from the MCOs' capitation payments and each will have an opportunity to regain those funds by demonstrating improved outcomes within the following three (3) performance measures: 1) Reducing Potentially Preventable Hospital Admissions (PPA); 2) Reducing Low Acuity Non-Emergent (LANE) Visits; and 3) Reducing 30-Day Readmissions for the same diagnosis. Performance outcomes achieved during CY14 serve as the baseline for improvement during the performance period of FY16. DHCF is collaborating with its Actuary to develop the methodology for analyzing performance, along with timelines for initial data collection and determination of baseline information for presentation to the MCOs. The MCO contracts will be modified to provide a complete explanation of P4P Program.

Complete to Date: 75-99%

Status Update: The initiative was implemented 10/1/16

If Incomplete, Explanation: In April 2016, CMS enforced a regulation, requiring approval of capitation rates paid to the MCOs prior to entry into MMIS. DHCF was required to rollback rates that had not received prior approval. In an effort to implement a clean program and eliminate the need for multiple contract modifications and reinstatement of the withhold, DHCF suspended the P4P program and will implement on 10/1/16.

Title: Monitor Beneficiary Access to Care through the Managed Care Organizations.

Description: In FY15, DHCF developed and implemented a methodology to validate the adequacy of the MCO provider networks. A database was constructed to record the results based on telephonic outreach to random provider offices within the MCO networks. During FY16, DHCF will routinely conduct Secret Shopper survey activities to confirm beneficiaries' access to participating MCO providers. The initial provider-types selected for the surveys include PCPs, pediatricians, behavioral health and dentists. The survey will assess beneficiary access and appointment wait times. Survey analysis and findings will be broken down by each specific MCO and reported quarterly to the DHCF.

Complete to Date: Complete

Status Update: The DHCF conducted a Secret Shopper Survey on the contracted MCO network providers serving the Medicaid Managed Care population. The Survey was conducted for the purposes of assessing the Medicaid beneficiary experience of provider access and availability of requested covered services. A confidence interval of 5 and a confidence level of 95% were utilized to determine the representative sample of 309

Title: Assess, plan, develop and implement a quality improvement strategy within the Fee-For-Service (FFS) and Managed Care Programs.

Description: The FY2015 - 2018 Quality Strategy will focus on the performance of important functions that significantly affect the health outcomes and perceptions of all Medicaid beneficiaries related to the quality, safety and value of services provided. The Quality Strategy is aligned with the Department of Health and Human Services National Strategy for Quality Improvement in Health Care, which pursues three broad aims: 1) Better Care and Lower Costs: Improve the overall quality by making health care more patient-centered, reliable, accessible and safe; 2) Healthy People/Healthy Communities: Improve the health of the U.S. population by supporting proven interventions to address behavioral, social and environmental detriments of health in addition to delivering higher-quality care; and 3) Affordable Care: Reduce the cost of quality health care for individuals, families, employers and government. DHCF will convene collaborative discussions with executive leadership, internal staff, external stakeholders, District agencies and MCOs to ensure mutual agreements and understanding of the strategy (s). The Quality Strategy will serve as a framework for evaluating and monitoring quality improvement activities for all Medicaid beneficiaries. In FY16, the strategy will be implemented throughout the fee for service and managed care programs by establishing a baseline of data. An annual evaluation will occur by the close of the first quarter of FY17. The Quality Strategy will serve as the framework for monitoring and evaluating quality improvement activities for all Medicaid beneficiaries.

Complete to Date: 25-49%

Status Update: Unexpected turn-over in staffing has resulted in the need to hire new staff. The recruitment process is lengthy and causes a delay in securing staff to assume the responsibilities. The selection of a candidate occurred in June; however, it will not relieve the responsibility of existing staff. In addition, during the 2nd quarter, competing priorities of an accelerated MCO RFP process has impacted this project. The initiative will continue in FY17 If Incomplete, Explanation: Unexpected turn-over in staffing has resulted in the need to hire new staff. The recruitment process is lengthy and causes a labeled in the need to hire new staff. The recruitment process is lengthy and causes a labeled in the need to hire new staff.

delay in securing staff to assume the responsibilities. The selection of a candidate occurred in June; however, it will not relieve the responsibility of existing staff. In addition, during the 2nd quarter, competing priorities of an accelerated MCO RFP process has impacted this project. The initiative will continue in FY17.

Title: Improve timeliness of acute and specialty hospital utilization reviews to ensure timely access of services for Medicaid Fee-For-Service (FFS).

Description: During FY16, DHCF will focus on continued stay reviews. DHCF will work with its Quality Improvement Organization (QIO) to improve the timeliness of acute and specialty hospital reviews. Specifically, DHCF continues the goal to achieve 98% of emergency hospital admissions and continued stay acute reviews completed within 24 hours of receipt. For other hospital reviews, including acute pre-authorization and specialty hospital reviews, DHCF's goal is completion of 98% of reviews within 5 days of receipt. DHCF will track timeliness on a monthly and quarterly basis through data reports from the Contractor. The data from the September 2015 Quality Report will be used as baseline data for this project. This effort will improve beneficiary access to necessary medical care. Furthermore, it will ensure that hospitalized Medicaid beneficiaries can transfer in a safe and timely manner from one level of care to another.

Complete to Date: Complete

Status Update: The Contractor will implement the following changes: (1)Recruitment for an additional management position is in process to support staff and daily operations; (2) Staff stabilization efforts continue; (3) Ongoing emphasis on Qualis Health Provider Portal training for improved quality and timeliness of review; (4) Continued education to the Providers/Facilities to substantiate the appropriate submission of clinical information elimination of duplicate requests; and (5) Consistently meet or exceed timeliness on contract.

If Incomplete, Explanation: The Contractor was able to achieve a 98% compliance rate for completion of timely reviews; the prior rate was 94%. Some of the barriers include: 1) the need for continued encouragement to use the Qualis Health Provider Portal with complete information submitted the first time; 2) provider submission errors in the Qualis Health Provider portal require ongoing provider education.

Title: Increase the compliance rate of well-child visits for children and adolescents.

Description: DHCF will develop and implement strategies and interventions to increase the compliance rate of Early and Periodic Screening, Diagnostic, and Treatment (EPSDT) services, including preventive dental services and lead screens for children and adolescents enrolled in the FFS Program. Recognizing the varying needs of the different sub-populations that comprise the FFS enrollment group, DHCF will impose a multi-faceted approach to target each population. The sub-populations that make up FFS children are: (1) children with disabilities not residing in an institution; (2) children residing in a nursing home or other long-term care facility; (3) CFSA children in foster care; (4) adopted/ permanent placement children; and (5) children committed to DYRS residing in the community. DHCF will construct an outreach plan for each sub-population in coordination with other District agencies as required. Additional outreach activities and interventions will occur in concert with the Managed Care Organizations, as appropriate, in an effort to present similar messages to the targeted age groups of 0 through 20 years of age.

Complete to Date: Complete

Status Update: DHCF identified FFS beneficiaries under 21 that were in need of specific EPSDT services, which included well-child visits, lead screening and preventive dental services. This was the first time DHCF initiated the effort. DHCF completed outreach by sending notices and postcards to non-compliant FFS beneficiaries. The targeted group of FFS beneficiaries were the disabled children that do not reside in an institution. DHCF has developed draft MOAs with CFSA and DYRS to target additional FFS sub-populations

Title: Implement a new Pharmacy Benefit Management System.

Description: In FY16, DHCF will implement a new Pharmacy Benefit Management System (PBM). The new system will allow DHCF to implement programs such as SMART PA and Pharmacy lock-in. The SMART PA program is a more efficient process for authorizing medications. As a result, access to medications will improve for beneficiaries. The pharmacy lock-in program safeguards the appropriate use of medications and helps prevent fraud, waste, and abuse in the pharmacy program.

Complete to Date: Complete

Status Update: The Pharmacy lock-in function and policies and procedures for assigning a beneficiary to a specific pharmacy has been fully implemented

Title: Implement provider enrollment safeguards.

Description: As a result of the Patient Protection and Affordable Care Act, DHCF is responsible for enforcing new provider screening and enrollment requirements. These requirements include, but are not limited to, mandatory re-enrollment for all providers; payment of an application fee from institutional providers; assignment of categorical risks for providers - limited, moderate and high; unannounced site visits at pre-enrollment and post-enrollment for moderate and high risk providers; and mandatory submission of criminal background checks and fingerprints for high risk providers. DHCF estimates re-enrolling approximately 2,000 providers in FY16.

Complete to Date: 75-99%

Status Update: Testing of the new Provider Data Management System identified issues that require us to delay the planned implementation.

If Incomplete, Explanation: Testing of the new Provider Data Management System identified issues that require us to delay the planned implementation on October 3, 2016. We anticipate that the implementation will happen in the second quarter of FY17.

Title: Improve provider screening.

Description: In FY16, DHCF will improve provider safeguards and screening by implementing a new Provider Data Management System (PDMS) as a part of the new Medicaid Enterprise System. In addition to maintaining the provider's demographic information, the system will also validate the provider's eligibility to participate in the Medicaid program by validating the provider's status in a number of federal databases both at initial enrollment and on a regular monthly basis.

Complete to Date: 50-74%

Status Update: Testing of the new provider data management system identified issues that caused DHCF to delay the system's implementation. We anticipate that the implementation will happen in the second quarter of FY17

If Incomplete, Explanation: Testing of the new provider data management system identified issues that caused DHCF to delay the systems implementation. We anticipate that the implementation will happen in the second quarter of FY17.

Title: Develop State Plan Amendments to Support Federal and District Policy Initiatives.

Description: In FY16 DHCF will develop the necessary State Plan Amendments (SPAs) to support federal and District policy initiatives. The Medicaid State Plan governs the District's Medicaid program and any major programmatic changes must be incorporated into the State Plan. Changes to the State Plan are accomplished by drafting and submitting a SPA to the federal Centers for Medicare and Medicaid Services (CMS) for review and approval. SPAs will address a variety of areas, including benefit design, reimbursement methodologies, and quality standards.

Complete to Date: Complete

Status Update: DHCF was successful in ensuring that all SPAs needed to support District policymaking/compliance with federal requirements were timely submitted. In FY16, DHCF submitted and received CMS approval on 5 SPAs and submitted 7 additional SPAs and 1 waiver renewal for approval.

Title: Streamline and improve eligibility policy and operations.

Description: DHCF will develop five (5) Medicaid and Alliance policies and procedures in FY16. The policies and procedures are used to develop and design system functionality for the implementation of Non-MAGI eligibility determinations in D.C. Health Link and to provide guidance to other District agencies. DHCF will work in conjunction with the Division of Regulations and Policy Management to develop Non-MAGI Eligibility regulations.

Complete to Date: Complete

Status Update: DHCF exceeded the goal of developing five Medicaid and Alliance P and P. In FY16, DHCF published 2 Non-MAGI eligibility rules, developed Medicaid P and P for the timely enrollment of Deemed Newborns into Medicaid, policy guidance, an MOA between DHCF and hospitals regarding eligibility for Hospital-based presumptive eligibility, and provided eligibility P and P guidance to the DHS' ESA and DC CFSA regarding adopted foster care children outside of DC. DHCF issued new LTC application submission P and P guidance to ESA and Department on Aging.

Title: Expand partnerships with other District agencies and external stakeholders to utilize health information exchange to deliver better coordinated patient care and cost savings.

Description: DHCF will collaborate with the Department of Behavioral Health and local Federally Qualified Health Centers (FQHC) to build new connectivity that will enable real-time data exchange between FQHCs and Core Service Agencies to support health homes and ongoing care coordination efforts. In addition, DHCF is working with the DC Health Information Exchange (HIE) Policy Board to develop an Implementation Advanced Planning Document (IAPD) to request funds from CMS to expand HIE services in the District.

Complete to Date: 25-49%

Status Update: As a result of the limited functionality of DBH's iCAMS, and its inability to accept data from the FQHCs at the level approved by CMS, DHCF is unable to continue work toward this part of the goal. With respect the development of an IAPD-Update to request additional funds from CMS to expand HIE services, CMS approved DHCF's IAPD on 7/19/16

If Incomplete, Explanation: DBHs electronic health record system (iCAMS) is not configured in a way that would enable the automatic and electronic exchange of person-level data between DBH (and thus the CSAs that use iCAMS) and the FQHCs at the level of connectivity approved by CMS. As stated in the Q3 update, the DBH-FQHC connection as approved by CMS will not be implemented by September 30, 2016. At this juncture we are unable to state when the DBH technical issues will be resolved.

Title: Promote adoption and meaningful use of electronic health records through outreach, education and technical assistance.

Description: DHCF will outreach to providers who are eligible to receive meaningful use payments. The outreach will educate providers about the program and support their ability to apply for incentive payments. In addition, the DHCF will support technical assistance to providers to enable them to adopt electronic health records (EHRs) and increase their ability to meaningfully use them to support quality improvement activities. DHCF will request federal support for this initiative and intends to procure a vendor to implement the outreach and technical assistance strategies.

Complete to Date: 75-99%

Status Update: DHCF sought proposals for the EHR/MU Technical Assistance and Outreach during Q4. DHCF convened the evaluation panel and as of the end of Q4 was in the last stages of awarding a contract. The work is expected to begin in FY17.

If Incomplete, Explanation: DHCF sought proposals for the EHR/MU Technical Assistance and Outreach during Q4. DHCF convened the evaluation panel and as of the end of Q4 was in the last stages of awarding a contract. The work is expected to begin in FY17.

Title: Develop a State Health Innovation Plan (SHIP).

Description: DHCF was granted nearly \$1 million from the CMS State Innovation Models (SIM) program to support a planning process in FY16 that will bring

stakeholders together to consider value-based purchasing strategies designed to reduce health disparities and achieve the Triple Aim of improved health outcomes, better patient experience of care, and reduced health care costs. An Advisory Committee of District agency directors and key stakeholders has been assembled and working groups will meet throughout FY16 with the goal of finalizing a State Health Innovation Plan by July, 2016. The SHIP will seek to set a vision for the city in the areas of value-based payment, delivery system design, improving population health, and health IT.

Complete to Date: Complete

Status Update: DHCF completed and submitted the District's State Health Innovation Plan (SHIP) to CMS on July 29, 2016. CMS approved our SHIP on September 12, 2016.

Title: Improve integration of behavioral and primary health care through a health homes model.

Description: In collaboration with the Department of Behavioral Health (DBH), DHCF will implement a Health Homes program for individuals with severe mental Illness enrolled in the Medicaid program. Through the health homes program, Core Service Agencies will provide a range of case management and care coordination services, seeking to better integrate behavioral health with primary care. DHCF is specifically focused on working with DBH to monitor provider performance and support quality improvement efforts.

Complete to Date: Complete

Status Update: The My DC Health Home (HH) program for Medicaid beneficiaries with severe mental illness was implemented on 1/1/16, and 11 HH providers currently participate. At the end of Q4 1,516 beneficiaries are enrolled. This trend towards lower-than-anticipated enrollment mirrors other state HH programs and has led the team to revisit series of assumptions. Two of the four mitigation strategies to boost enrollment have been completed. DHCF is working with DBH to develop strategies to enhance enrollment and ensure sustainability and quality

Title: Develop Medicaid State Plan Amendment (SPA) for Childless Adults to ensure residents continue to have access to health care coverage. Description: DHCF will develop and submit a Medicaid State Plan Amendment to expand Medicaid coverage to low-income childless adults. Childless adults may currently be eligible for Medicaid through a waiver program, which ends in December 2015. The SPA will ensure that the childless adults are able to maintain Medicaid coverage and have access to health care services.

Complete to Date: Complete

Status Update: Initiative 3.1 was approved on November 24, 2015 with an effective date of January 1, 2016.

Title: Implement Conflict Free Assessment process for all Long Term Care Support Services (LTCSS) programs other than those for the ID/DD target group.

Description: DHCF will expand comprehensive conflict-free assessment to other long term care programs other than the Intellectual Disability (ID)/Development Disability (DD) programs in FY16. Currently, conflict-free assessment is in place for personal care services and Adult Day Health Program (ADHP). Effective January 2016, DHCF will determine eligibility for LTCSS by establishing numerical scores based on the conflict-free level of need assessment. LTCSS are designed to assist persons with a range of services and supports including assistance with basic tasks of everyday life over an extended period of time. These include, but are not limited to, the Elderly and Persons with Physical Disabilities home and community-based waiver (EPD Waiver), Personal Care Assistance (PCA) services under the District's Long Term Care Program (Medicaid State Plan and EPD Waiver), nursing home services, Adult Day Health Program (ADHP) services under the 1915 (i) Home and Community-based State Plan Option, and other services not intended to serve individuals with IDD.

Complete to Date: 50-74%

Status Update: Rules are currently in circulation with PDS rules, EPD rules, which include case management sections, are all on track to be published in January 2017.

If Incomplete, Explanation: This initiative is pending the implementation of the new EPD waiver in January 2017.

Title: Implement Conflict Free Case Management Services for the Elderly and Persons with Physical Disabilities (EPD) Waiver program.

Description: DHCF will revamp case management services under the EPD Waiver to meet the new federal requirements that any new entity cannot enroll as a Medicaid reimbursable provider of case management if that entity is a Medicaid provider of Personal Care Aide Services (PCA) or any other direct services under the EPD Waiver. All EPD waiver providers and new provider applicants will be required to comply with the new waiver requirements that will include a new enhancement of the established Provider Readiness process in FY15.

Complete to Date: Complete

Status Update: The Conflict Free Case Management was successfully completed on 6/30/16

Title: Implement Participant Directed Community Support (PDCS) and Individual Directed Goods and Services.

Description: The DHCF will implement participant directed services (PDS) for selected services within the Elderly and Persons with Disabilities (EPD) waiver in FY16. PDS allows individuals greater control and choice over the services they receive by determining how services are provided and by whom. All EPD waiver participants will be afforded the opportunity to self-direct the following services: participant-directed community support (PDCS) and individual-directed goods and services. To assist participants choosing to self-direct these services, DHCF will engage a District-wide, IRS-approved Vendor Fiscal/Employer Agent, FMS-Support Broker entity will provide financial management services (FMS) and information and assistance (I and A) support.

Complete to Date: Complete

Status Update: PDS was implemented effective March 28, 2016 with current active enrollment

Title: Increase awareness of services offered by the Office of Health Care Ombudsman and Bill of Rights.

Description: In FY16 DHCF will conduct marketing and outreach efforts to increase awareness of the services offered by the OHCBR. Efforts will include Tele-Town Hall meetings, placement media buys, newspaper publications and the use of social media platforms such twitter and Facebook. DHCF will continue to initiate conversation with local community groups and organizations to host Health Care on Tap events, fun and casual forums for persons to ask health insurance and coverage questions and expand the distribution of the OHCBR PSA Connection.

Complete to Date: Complete

Status Update: The OHCOBR provided marketing and outreach efforts to increase awareness of their services. Efforts included Tele-Town Hall meetings, media buys, newspaper publications and the use of social media platforms. OHCOBR continued to initiate conversation with local community groups and hosted Health Care on Tap events, fun and casual forums for persons to ask health insurance and coverage questions and expand the distribution of the PSA Connection.

Title: Develop reimbursement rates for Federally Qualified Health Centers that reasonably reflect the actual costs of providing quality care to Medicaid beneficiaries.

Description: DHCF will implement a new rate methodology for Federally Qualified Health Centers (FQHC) in FY16 that will include three separate prospective payment system (PPS) rates for primary care/medical services, dental services and behavioral health services (including both substance abuse and mental health services). DHCF will publish the list of services covered under each area and FQHCs will be paid the PPS rate for covered services only.

Complete to Date: 75-99%

Status Update: DHCF during the 4th quarter completed several critical milestones. Specifically, DHCF obtained documented acceptance of the proposed FQHC Alternative Payment Methodology (APM) from all of the FQHCs participating in the DC Medicaid program, publication of FQHC rules on 8/5/16,

and DHCF held a public forum to solicit comments and provide clarifications regarding the published FQHC rules. Lastly, the proposed FQHC reimbursement methodology SPA was submitted to CMS for approval.

If Incomplete, Explanation: While DHCF has completed and published the FQHC rules, the implementation is pending approval of the State Plan Amendment (SPA) submitted to CMS for approval. Once approved, the rates will be made retroactive to September 1, 2016 at which point DHCF will be able to report the impact on District residents and the agency.

Title: Develop reimbursement rates for Personal Care Aide Services (PCA) that reasonably reflects the actual costs of providing quality care to Medicaid beneficiaries.

Description: In FY16 DHCF will implement a new rate methodology for Personal Care Aide Services (PCA) to ensure access while curtailing overpayment. DHCF will develop a new cost report format to ensure all allowable costs are captured accurately, and will provide detailed written guidance to the Home Health Agencies (HHA) on Cost Report submission requirements. DHCF will ensure that submitted cost reports meet state and federal reporting guidelines. DHCF will also formulate a comprehensive policy that will cover both reimbursements of all services provided by HHAs and DHCF's enhanced oversight and monitoring responsibilities of all HHA services.

Complete to Date: Complete

Status Update: The new reimbursement methodology with a rate of \$20.00 went into effect on October 1, 2015. Since this implementation the rate has subsequently been adjusted to incorporate changes to the DC living wage rate as published by the District's Department of Employment Services (DOES).

Department of Health Care Finance FY2017

Agency	Department of Health Care Finance	Agency Acronym	DHCF	Agency Code	HT0
	To edit agency and POC information p	ress your agency r	ame (underlined and in blue above).		
Agency Performance POCs	Angelique (DHCF) Martin; Melanie (OCA) Bell		Angelique (DHCF) Martin; Darrin (DHCF) Shaffer; Melanie (OCA) Bell	Fiscal Year	2017
	When you believe you are finished with	th this phase of yo	ur Performance Plan, press edit in the upper right, che	ck this box, a	ind

then press save.

2017 Strategic Objectives

Objective Number	Strategic Objective
1	Provide access to comprehensive healthcare services for District residents.
2	Ensure the delivery of high quality healthcare services to District residents.
3	Deter fraud, waste, and abuse by promoting integrity throughout the Medicaid program.
4	Create and maintain a highly efficient, transparent and responsive District government.**

2017 Key Performance Indicators

Measure	New Measure/ Benchmark Year	Frequency of Reporting	Add Data Fields (if applicable)	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target	FY 2016 Actual	FY 2017 Target	FY 2017 Quarter 1
1 - Provide access to o	comprehens	ive health	care servic	es for Distri	ct residents.	(4 Measures))			
Percent of children, ages 1 – 20 years, enrolled in the Medicaid program (Fee-for- Service and Managed Care) with 90 days of continuous enrollment that received preventive dental services during the fiscal year.		Annually		53%	55%	54%	56%	Waiting on Data	58%	Annual Measure
Percent of children, ages 1-20 years, anrolled in the Medicaid program (Fee-for- Service and Managed Zare) with 90 days of continuous enrollment that received a routine well-child examination during the fiscal year.		Annually		63%	65%	63%	65%	Waiting on Data	68%	Annual Measure
Percentage of covered Medicaid eligible population	~	Annually		Not available	Not available	Not available	Not available	New Measure	90%	Annual Measure
Percentage of Medicaid renewals as a result of he passive renewal process	~	Quarterly		Not available	Not available	Not available	Not available	New Measure	75%	64.64%
2 - Ensure the deliver	y of high qu	ality healt	hcare servi	ices to Distr	ict residents.	(3 Measures)			
Reduce hospital admissions of Medicaid Managed Care enrollees Jue to health conditions that may have been prevented through appropriate outpatient are.	*	Annually		Not available	Not available	Not available	Not available	New Measure	5%	Annual Measure
Reduce hospital discharges of Medicaid Managed Care enrollees hat were followed by a readmission for any diagnosis within 30 days.	~	Annually		Not available	Not available	Not available	Not available	New Measure	5%	Annual Measure
Reduce potentially preventable Emergency Department visits by Medicaid Managed Care enrollees that may have peen avoided or appropriately treated at a lower level of care.	¥	Annually		Not available	Not available	Not available	Not available	New Measure	5%	Annual Measure
3 - Deter fraud, waste	, and abuse	by promo	ting integri	ity througho	out the Medica	aid program.	(1 Measure)			
	7	Quarterly		Not available	Not available	0	Not available	New Measure	14	0

Measure	New Measure/ Benchmark Year	Frequency of Reporting	Add Data Fields (if applicable)	FY 2014 Actual	FY 2015 Target	FY 2015 Actual	FY 2016 Target	FY 2016 Actual	FY 2017 Target	FY 2017 Quarter 1
Contracts/Procurement- Expendable Budget spent on Certified Business Enterprises	~			Forthcoming October 2017						
Contracts/Procurement- Contracts lapsed into retroactive status	~			Forthcoming October 2017						
Budget- Local funds unspent	~			Forthcoming October 2017						
Budget- Federal Funds returned	~			Forthcoming October 2017						
Customer Service- Meeting Service Level Agreements	~			Forthcoming October 2017						
Human Resources- Vacancy Rate	~			Forthcoming October 2017						
Human Resources- Employee District residency	~			Forthcoming October 2017						
Human Resources- Employee Onboard Time	~			Forthcoming October 2017						
Performance Management- Employee Performance Plan Completion	¥			Forthcoming October 2017						
Percent of invoices processed accurately and in compliance with the Prompt Payment Act.		Quarterly		Not available	95%	96.42%	96%	92.4%	97%	99.14%

2017 Operations

Operations Header	Operations Title	Operations Description	Type of Operations	# of Measures	# of Strategic Initiatives
1 - Provide access	to comprehensi	ve healthcare services for District residents. (2 Activities)			
HEALTH CARE POLICY & PLANNING SUPPORT	Eligibility	Based on the Federal guidelines for Medicaid and local laws for the Alliance program, DHCF provides healthcare to District residents according to the criteria of the programs offered. This requires the agency to create State Plans and rules that define the qualifications, along with working with other District agencies to ensure that qualified applicants are granted access to these healthcare programs.	Daily Service	1	3
MANAGED CARE MGT	Benefits	DHCF establishes and administers healthcare benefits for DC residents primarily through two delivery systems: managed care and FFS. The benefit design is detailed through the Medicaid State Plan, waiver applications, rules, laws and transmittals.	Daily Service	7	13
тот				8	16
2 - Ensure the deli	very of high qua	lity healthcare services to District residents. (2 Activities)			
MEDICAID INFORMATION SYSTEMS	Claims Processing	As beneficiaries utilize services with physicians, clinics, pharmacies, and hospitals, payments are remitted by those providing the services to DHCF for processing and payment. Federal regulations and local laws require prompt payment of claims submitted, so DHCF must first verify the eligibility of the beneficiary, the Medicaid enrollment of the provider, and the validity of the service being provided.	Daily Service	1	0
HEALTH CARE OPERATIONS SUPPORT	Provider Enrollment and Screening	In order to receive payments for services provided to Medicaid and Alliance patients, physicians, clinics, pharmacies, hospitals and other providers must first apply to be a qualified provider. DHCF screens providers to minimize future unscrupulous activities. Once enrolled, provider information is retained and utilized to accept and process future claims.	Daily Service	2	2
ТОТ				3	2
3 - Deter fraud, wa	aste, and abuse	by promoting integrity throughout the Medicaid program. (1 Activity)			
PERFORMANCE MANAGEMENT	Program Integrity	The DHCF promotes the integrity of Medicaid through audits, policy review and identification and monitoring of program vulnerabilities. These efforts are conducted on a daily basis by implementing proper policies and procedures as well as the development and implementation of a strategic plan and quality assurance.	Daily Service	5	2
ТОТ				5	2
тот				16	20

2017 Workload Measures

All Workload Measures must be linked to a specific Operation. If Workload Measures are already in the system but not yet linked, email the Office of Performance Management with a spreadsheet that identifies to which Operation each Workload Measure belongs.

Workload Measures - Operations	Measure	New Measure/ Benchmark Year	Add Historical and Target Data (FY17)	Numerator Title	Units	Frequency of Reporting	FY 2014	FY 2015	FY 2016 Actual	FY 2017 Quarter 1

Measure	New Measure/ Benchmark Year	Add Historical and Target Data (FY17)	Numerator Title	Units	Frequency of Reporting	FY 2014	FY 2015	FY 2016 Actual	FY 2017 Quarter
1 - Benefits (7 Measures)									
Produce and disseminate three (3) data snapshots to share utilization and spending patterns with external stakeholders and the general public.	*		N/A	Data Snapshots	Annually	Not available	0	New Measure	Annual Measur
Number of beneficiaries receiving a conflict free assessment for long- term care services and supports.	*		N/A	Beneficiaries	Quarterly	Not available	5050	New Measure	1997
Number of Health Home beneficiaries receiving case management services.	⊻		N/A	Beneficiaries	Quarterly	Not available	0	New Measure	0
Number of District residents covered by Medicaid (Year End)			N/A	Residents	Annually	242266	248775	Waiting on Data	Annual Measur
Number of District residents covered by Alliance (Year End)			N/A	Residents	Annually	15271	15059	Waiting on Data	Annual Measur
Percentage of District residents insured			Total District Population	Residents	Annually	9470	96.2	Waiting on Data	Annual Measur
Number of Elderly & Persons with Disabilities Waiver (EPDW) beneficiaries enrolled in services My Way	*		N/A	Beneficiaries	Quarterly	Not available	0	New Measure	14
1 - Eligibility (1 Measure)									
A minimum of three (3) policy training sessions conducted per quarter for DHCF, sister agencies and other external stakeholders on eligibility related policies and procedures to ensure staff and community partners receive the training needed to accurately determine eligibility for Medicaid, and the District's locally funded health care programs.	*		N/A	Training Sessions	Quarterly	Not available	0	New Measure	7
2 - Claims Processing (1 Measure	2)								
Percentage of procurement process completed for the acquisition of a new Medicaid Management Information System (MMIS) that will be a multi-payor claims adjudication system for Medicaid and other DC Government programs that process medical claims.	~		N/A	% of Procurement Completion	Annually	Not available	Not available	New Measure	Annual Measur
2 - Provider Enrollment and Scree	ning (2 Me	easures)							
Number of newly enrolled providers	*		TBD	Providers	Quarterly	Not available	0	New Measure	555
Number of re-enrolled providers	~		TBD	Providers	Quarterly	Not available	0	New Measure	163
3 - Program Integrity (5 Measure	s)				1		1		
Conduct Investigations based on complaints data analysis, input from internal and external partners, and other indications of abnormal or suspect claims.	*		N/A	Investigations	Quarterly	Not available	0	New Measure	33
Conduct Surveillance and Utilization Review Section (SURS) audits based on data analysis, input from internal and external partners, and other indications of abnormal or suspect claims.	*		N/A	Audits	Quarterly	Not available	0	New Measure	108
Conduct liaison, education, and training with other DHCF divisions, outside agencies, providers, and other groups in support of program integrity mission.	~		N/A	Trainings	Semi- Annually	Not available	Not available	New Measure	Annual Measu
Number of adjusted/overturned/upheld/partial payment/resolved/reversed/written- off cases among commercial consumers served by the Ombudsman (appeals and grievances)	~		N/A	Cases	Annually	Not available	117	New Measure	Annual Measu
Number of non-commercial consumers served by Ombudsman (to include Medicare, Medicaid,			N/A	Non- commercial consumers	Annually	7712	8241	8164	Annua Measu

2017 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Add Initiative Update	# of Initiative Updates	Needs Initiative Update Notifica
HEALTH CARE OPERA	ATIONS SUPPORT (2 Strategic initiative-operation links)				
Improve provider screening.	In FY17, DHCF will continue its efforts to improve provider safeguards and screening by implementing a new Provider Data Management System (PDMS) as a part of the new Medicaid Enterprise System. In addition to maintaining the provider's demographic information, the system will also validate the provider's eligibility to participate in the Medicaid program by validating the provider's status in a number of federal databases both at initial enrollment and on a regular monthly basis.	03-31-2017		1	
Implement provider enrollment safeguards.	As a result of the Patient Protection and Affordable Care Act, DHCF is responsible for enforcing new provider screening and enrollment requirements. These requirements include, but are not limited to, mandatory re-enrollment for all providers; payment of an application fee from institutional providers; assignment of categorical risks for providers - "limited," "moderate" and "high;" unannounced site visits at pre-enrollment and post-enrollment for "moderate" and high" risk providers; and mandatory submission of criminal background checks and fingerprints for "high" risk providers.	03-31-2017		1	
тот				2	
HEALTH CARE POLIC	Y & PLANNING SUPPORT (3 Strategic initiative-operation links)				
School-Based Services (Free Care) Group	With support and from the Deputy Mayor for Education and the Deputy Mayor for Health and Human Services, the Office of the State Superintendent, of Education (OSSE), the DC Department of Health Care Finance (DHCF) and other stakeholders are exploring Medicaid policies for expanding reimbursement of health services delivered in schools, including those delivered in DC Public Schools and DC Public Charter Schools. Ongoing meetings are taking place to insure uniform understanding and agreement on a State Plan Amendment (SPA) regarding the Free Care Rule. In FY 17, in addition to ongoing, cross-sector, cross-agency working group, our review of costs/savings for DCPS and Charters, DHCF will be developing a framework, cost savings estimate, and cost projection for this work. Timeline for SPA rollout will likely be FY18.	09-30-2017		1	
Develop reimbursement rates for Federally Qualified Health Centers that reasonably reflect the actual costs of providing quality care to Medicaid beneficiaries.	DHCF will implement a new rate methodology for Federally Qualified Health Centers (FQHC) in FY17 that will include three separate prospective payment system (PPS) rates for primary care/medical services, dental services and behavioral health services (including both substance abuse and mental health services). DHCF will publish the list of services covered under each area and FQHCs will be paid the PPS rate for covered services only.	06-30-2017		1	
Implement Conflict Free Assessment process for all Long Term Care Support Services (LTCSS) programs other than those for the ID/DD target group.	DHCF will expand comprehensive conflict-free assessment to other long term care programs other than the Intellectual Disability (ID)/Development Disability (DD) programs in FY16. Currently, conflict-free assessment is in place for personal care services and Adult Day Health Program (ADHP). Effective January 2016, DHCF will determine eligibility for LTCSS by establishing numerical scores based on the conflict-free level of need assessment. LTCSS are designed to assist persons with a range of services and supports including assistance with basic tasks of everyday life over an extended period of time. These include, but are not limited to, the Elderly and Persons with Physical Disabilities home and community-based waiver (EPD Waiver), Personal Care Assistance (PCA) services under the District's Long Term Care Program (Medicaid State Plan and EPD Waiver), nursing home services, Adult Day Health Program (ADHP) services under the 1915 (i) Home and Community- based State Plan Option, and other services not intended to serve individuals with IDD. In FY17, DHCF anticipates the implementation of the new EPD waiver.	03-31-2017		1	
тот				3	
MANAGED CARE MGT	(13 Strategic initiative-operation links)				
Monitor Beneficiary Access to Care through the Managed Care Program.	In FY17, DHCF will continue to validate the adequacy of the MCO provider networks. A database is used to record the results based on telephonic outreach to random provider offices within the MCO networks. During FY16, DHCF routinely conducted Secret Shopper survey activities to confirm beneficiaries' access to participating MCO providers. In FY17, surveys will continue for PCPs, pediatricians, behavioral health and dentists. The survey will assess beneficiary access and appointment wait times. Survey analysis and findings will be broken down by each specific MCO and reported quarterly to the Director of DHCF Health Care Delivery Management Administration (HCDMA).	09-30-2017		1	
Initiate a Survey for Medicaid Fee-For- Service (FFS) Beneficiaries regarding Access and Quality.	In FY17, DHCF will develop a new system for monitoring and identifying FFS beneficiary experience accessing care. This initiative will promote access to benefits for District beneficiaries and transparency and responsiveness to the needs of the District's Medicaid beneficiaries.	09-30-2017		1	
Develop a New Reimbursement Methodology for Nursing Homes that Aligns Payment to Promote Access to High Quality and Value Based Healthcare.	In FY17, DHCF will develop a new reimbursement methodology for Nursing Homes. The new reimbursement methodology will reflect both the qualitative and quantitative reforms that have been brought about by the Affordable Care Act of 2010, and changes in the health care payment innovation landscape. The methodology will also take into account several policies and program changes, such as the integration of mental health services into the payment structure. While the effective date of the new methodology is anticipated to be in FY18, all of the necessary: analysis, stakeholder engagement, drafting of the state plan amendment (SPA) and rule for publication, and implementation planning will occur throughout FY17.	09-30-2017		1	
Increase Awareness of Services offered by the Office of Health Care Ombudsman and Bill of Rights.	In FY17, DHCF will continue our outreach efforts to educate the residents and employees of the District of Columbia regarding the services offered by the OHCOBR. DHCF will continue to initiate conversation with local community groups and organizations to host Health Care on Tap events, fun and casual forums for persons to ask health insurance and coverage questions and expand the distribution of the OHCBR PSA "Connection."	09-30-2017		1	
Improve Appropriate Utilization of Hospital	In FY17, the DHCF will implement a P4P Program for the three (3) Managed Care Organizations (MCOs). A two percent (2%) profit margin is included in the	09-30-2017		1	

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Add Initiative Update	# of Initiative Updates	Needs Initiative Update Notificatio
Services in the Managed Care Organization (MCO) Program.	development of the actuarially sound capitation rates paid to the MCOs. This amount will be withheld from the MCOs' capitation payments and each will have an opportunity to regain those funds by demonstrating improved outcomes within the following three (3) performance measures: 1) Reducing Potentially Preventable Hospital Admissions (PPA); 2) Reducing Low Acuity Non-Emergent (LANE) Visits; and 3) Reducing 30-Day Readmissions for the same diagnosis. Performance outcomes achieved during CY14 serve as the baseline for improvement during the performance period of FY17. DHCF collaborated with its Actuary to identify baseline data and develop the methodology for analyzing MCO performance. DHCF will provide MCO encounter data to its Actuary for analysis and establishment of performance baselines within each of the three measures. A percentage weight will be assigned to each measure, totaling a sum of 100%. Based on initial baseline performance, MCOs must achieve targeted reductions within each measure to regain perevious 3-month period. Upon conclusion of FY17, an additional 3 months will be allotted to collect data on all services paid by the MCO during FY17. In collaboration with the Actuary, a final evaluation of performance throughout the FY will be completed and any payouts will be presented during or before Q3 of the following fiscal year.				- volincaio
Increase Access of Preventive Dental Services for All Medicaid Children and Adolescents	In FY17, DHCF will collaborate with the MCOs, CFSA, DYRS and DOH to develop and implement strategies to increase the compliance rate for completion of preventive dental services of children and adolescents enrolled in the Managed Care and FFS Programs. DHCF will collect baseline information to determine utilization rates during FY16, within designated age groups. The results will be compared to national averages to establish goals for achievement during FY17. Outreach activities and interventions will occur in concert with all entities, as appropriate, in an effort to present similar messages to the targeted population, 0 through 20 years of age. Quarterly reports will be generated to assess performance and address barriers and/or challenges to care delivery.	09-30-2017		1	
Develop a Quarterly Performance Report for the Medicaid Fee- For-Service (FFS) Program.	DHCF currently prepares a quarterly and annual report of MCO performance in finance, service delivery and network adequacy to understand MCO performance to inform decision making. In FY17, DHCF will develop a quarterly report that will detail performance within the FFS program. Various categories will be presented, including but not limited to expenditures, utilization management and quality performance associated with implementation of a primary care Health Home. The report will be distributed internally and to community stakeholders in an effort to further demonstrate performance of both the Managed Care and FFS Programs.	09-30-2017		1	
Implement a new Case Management System to support the District's 'No Wrong Door' Initiative.	To ensure that DC residents have access to available services that impact their medical care, DHCF in partnership with the Department of Disability Services and Department of Aging is leading the implementation of a new case management system. The system will streamline eligibility and enrollment and give providers increased access to information to coordinate care. This initiative will continue in FY18.	09-30-2017		1	
Promote Adoption and Meaningful use of Electronic Health Records by Providing Incentive Payments to Providers and offering Outreach, Education and Technical Assistance.	In FY17, DHCF will continue to conduct outreach activities related to the adoption and meaningful use of Certified Electronic Health Record Technology (CEHRT). By the end of FY16, DHCF will hire a vendor to strengthen these activities and provide targeted technical assistance. However, most of the vendor's work will be conducted in FY17. This work will include collaborating with DHCF to pinpoint the providers that need assistance particularly smaller practices and organizations with fewer resources to do their own electronic health record and meaningful use work in-house.	09-30-2017		1	
Strengthen the Overall Connectivity and Interoperability of the District's current Health Information Exchange.	DHCF will leverage its grant-making authority to design and implement health information exchange (HIE) initiatives targeted to bolster the exchange of health-related data between key District stakeholders. Through its Grants Management Office (GMO), DHCF will issue a competitive Request for Applications (RFA) and select one or more grantees based on the qualifications stipulated by the RFA to implement the selected HIE initiatives. This initiative will support improved health outcomes, control healthcare costs, and enhance patient experiences.	09-30-2017		1	
Improve Integration of Medical and Behavioral Health Care through a Health Homes Model for Individuals with Severe Mental Illness.	In FY17 DHCF will expand the Health Homes program to individuals with physical chronic conditions enrolled in the Medicaid program. DHCF will continue to partner with the Department of Behavioral Health (DBH) in the execution of the Medicaid Health Homes program for individuals with severe mental illness. Unlike the focus in FY16, this fiscal year DHCF's primary efforts will focus on the assessment of each Health Home provider's performance against CMS' performance metrics. Through the health homes program, care coordination teams embedded in community mental health setting (core service agencies) where health home providers provider a range of case management and care coordination services. The primary goals of the program are to improve the integration of physical and behavioral health care; reduce healthcare costs and inappropriate utilization; improve the quality of services delivered; and improve health outcomes.	04-01-2017		1	
Increase Access to Home and Community-Based Services (HCBS) for the Elderly and People with Physical Disabilities.	In FY17 DHCF will increase streamlining eligibility and access to state plan and home and community based waiver services. This will include enhancing the recertification eligibility processes and EPDW waiver improvements. DHCF will also implement a new assessment process as part of the Long Term Care Assessment Rule, which will be implemented January 1, 2017, DHCF will be responsible for the operationalization of this process by working with its Contractor to broaden the use of the Long Term Care Assessment Tool as the mechanism for entry for all Long Term Care Supports and Services (LTCSS) programs.	03-31-2017		1	
Improve Integration of Medical and Behavioral Health Care through a Health Homes Model for Individuals with	In FY17 DHCF will design and launch a second Health Homes program to for individuals with physical chronic conditions enrolled in the Medicaid program. Through this Health Homes program, care coordination teams embedded in the primary care setting will provide a range of case management and care coordination services. The key goals of the program are to improve the integration of physical and behavioral health care; reduce healthcare costs	07-01-2017		1	

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Add Initiative Update	# of Initiative Updates	Initiative
Chronic Physical Health Conditions	and inappropriate utilization; improve the quality of services delivered; and improve health outcomes.				
тот				13	
PERFORMANCE MAI	NAGEMENT (2 Strategic initiative-operation links)				
Strengthen Provider Standards.	In FY17, DHCF will improve provider enrollment screening by establishing standards for certain Medicaid provider categories. This initiative will provide a definitive standard for determining whether a provider has adequate resources to provide quality care services to District residents. DHCF will promulgate rulemaking setting forth the standards.	09-30-2017		1	
Increase information sharing and coordination with other agencies to ensure appropriate administrative actions are taken against providers found to have conducted Medicaid program fraud or abuse.	In FY17, DHCF will foster increased information sharing with program integrity partners to ensure that providers who have conducted health care fraud or abuse in the District's Medicaid program are prosecuted or subject to appropriate administrative sanctions. In particular, DHCF will ensure the information is provided to the Department of Health (DOH), DOH's various licensure boards, and the Office of the Attorney General (OAG). The DHCF will also provide additional assistance to the DOH and OAG, as needed, during presentations to the related licensure board to ensure the required information is available to support administrative actions deemed appropriate.	09-30-2017		1	
тот				2	
тот				20	

2017 Initiative Updates

ve es	Strategic Initiative- Operation Link - Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Explanation of Impact	Supporting Data	FY2017 Quarter
	Develop a New Rein Based Healthcare.	nbursement Methodology for Nur (1 Initiative Update)	sing Home	es that Aligr	is Payment to	Promote Access to High Qual	ity and Val	ue
	Develop a New Reimbursement Methodology for Nursing Homes that Aligns Payment to Promote Access to High Quality and Value Based Healthcare.	DHCF kicked off the rate setting project with the engagement of Xerox (now known as Conduent), in Sept. 2016. The project consists of two major phases: the assessment and implementation phases. During this reporting quarter, Conduent submitted two work in progress iterations of the draft rate-setting assessment documents to DHCF for review. While the first submission provided an overall outline of topics that will be captured in the assessment, the second provided preliminary details on the	0-24%	Low	Incremental	This project will materially impact the scope of service, build in better efficiencies, improve quality standards and overall update the reimbursement methodology for the nursing home program.		FY170
ľ	Develop a Quarterly	Performance Report for the Med	licaid Fee-	For-Service	(FFS) Progra	m. (1 Initiative Update)		
	Develop a Quarterly Performance Report for the Medicaid Fee- For-Service (FFS) Program.	DHCF will compile a list of measures to be included in the report. The measures will mimic those that are in the MCO quarterly report. Once the measurements have been determined, DHCF will request the data from DHCF's policy administration. The information will be compiled into a report, and the report will be distributed to the executive team and other stakeholders. The data will be requested on a quarterly basis moving forward.	0-24%	High	None	None.		FY170
		nent rates for Federally Qualified es. (1 Initiative Update)	Health Ce	enters that r	easonably re	flect the actual costs of provid	ing quality	care to
	Develop reimbursement rates for Federally Qualified Health Centers that reasonably reflect the actual costs of providing quality care to Medicaid beneficiaries.	During this quarter DHCF provided responses to the comments received following publication of the proposed rule. Similarly, DHCF provided extensive responses and modifications to the SPA in response to the request for additional information from the CMS. At this point, DHCF is pending approval of the SPA by CMS.	75-99%	High	Incremental	In the last ten years, FQHC rate methodology had not changed and SPA did not have any language that allowed for oversight and management of the Medicaid services provided by this provider group. Not only is DHCF changing the rate methodology, the SPA will now provide in detail all aspects of allowable services provided by this provider type and will allow for oversight and management of these services.		FY170

Implement a new Case Management System to support the District's 'No Wrong Door' Initiative. (1 Initiative Update)

Strategic Initiative- Operation Link - Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year	Status of Impact	Explanation of Impact	Supporting Data	FY2017 Quarter
Implement a new Case Management System to support the District's 'No Wrong Door' Initiative.	Delays in the procurement process have impacted project kick off. The change in the Federal administration will/could add additional delays.	0-24%	(9/30)? Low	Incremental	This initiative has incremental impact on the agency and the other agencies that are a part of this initiative. Implementation of the new case management system will give DC residents access to comprehensive services and allow for better coordination of service between agencies.		FY17Q
	t Free Assessment process for p. (1 Initiative Update)	all Long T	erm Care S	upport Servic	es (LTCSS) programs other	than those	for the
Implement Conflict Free Assessment process for all Long Term Care Support Services (LTCSS) programs other than those for the ID/DD target group.	Rules are currently in circulation with PDS rules, EPD renewal rules, which include case management sections, are all on track to be published in March/April 2017. Tasks on LTCA weekly LTCA implementation meetings are 70% complete. LTCA is working with OCP to resolve any budget issues which are delaying the execution of the contract governing the assessments.	50-74%	High	None	None.		FY17Q
Implement provide	er enrollment safeguards. (1 I	nitiative U	pdate)			1	
Implement provider enrollment safeguards.	Testing of the new Provider Data Management System identified issues that require us to delay the planned implementation.	75-99%	High	Incremental	This initiative has incremental impact on the agency as noted by the engagement of providers' active engagement in the enrollment process and their status. Furthermore, collaboration among internal colleagues and sister agencies has increased as work is being put into place to make the enrollment/re- enrollment process more efficient and effective.		FY17Q
Improve Appropria	te Utilization of Hospital Servi	ces in the	Managed C	are Organiza		tiative Upda	ite)
Improve Appropriate Utilization of Hospital Services in the Managed Care Organization (MCO) Program.	DHCF continues to await CMS approval of the MCO rates that became effective on Oct 1, 2016, also the effective date of the P4P program with the MCOs. DHCF cannot apply the 2% withhold of the MCO capitation rates until the approval is granted. The MCOs have begun to implement their strategies and interventions to improve outcomes within the three measures.	75-99%	High	None	None.		FY17Q
	on of Medical and Behavioral H (1 Initiative Update)	ealth Care	through a	Health Home	s Model for Individuals with	Chronic Ph	ysical
Improve Integration of Medical and Behavioral Health Care through a Health Homes Model for Individuals with Chronic Physical Health Conditions	DHCF submitted the SPA to CMS in early Dec. and anticipates approval in late Jan./early Feb. for an effective date of 7/1/17. The SPA outlines a policy framework that offers financial incentives for early adoption of the program, as well as accountability measures that offer financial incentives for improvements in beneficiary outcomes. DHCF has been working with providers to prepare them for this program.	50-74%	High	Incremental	This population is a high- cost, high-need population. Medicaid's spending for average beneficiary eligible for this program is more than two-times the amount of the average Medicaid beneficiary. Our theory of change is that a dedicated interdisciplinary team embedded in the primary care setting will positively impact the inappropriate or preventable utilization patterns for this cohort, leading to better health outcomes and ultimately reduced costs.		FY17Q
Improve Integratio Illness. (1 Initiation	on of Medical and Behavioral H ve Update)	ealth Care	through a	Health Home	s Model for Individuals with	Severe Me	ntal
Improve Integration of Medical and Behavioral Health Care through a Health Homes Model for Individuals with	In FY17, there are bi-weekly meetings on the following: 1. Reprogramming the performance measures utilizing the CMS 2016 technical specifications; 2. Consulting with Mercer for	25-49%	Medium	None	None.		FY17Q

Strategic Initiative- Operation Link - Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Explanation of Impact	Supporting Data	FY2017 Quarters
Severe Mental Iliness.	the DHCF required performance measures; 3. Conducting performance measure testing and data validation; 4. Obtaining a SFTP site with DBH to transfer/data; and 5. Beginning to test hybrid performance measure data transfers from DBH.						
Improve provider	screening. (1 Initiative Up	date)					
Improve provider screening.	Testing of the new provider data management system identified issues that caused DHCF to delay the system's implementation. We anticipate the implementation will happen in the second quarter of FY17.	75-99%	High	Incremental	This initiative has incremental impact on the agency as evidenced by the staff's involvement with identifying areas for improved provider screening methods and processes.		FY17Q1
Increase Access o	f Preventive Dental Service	s for All M	edicaid Chil	dren and Ado	olescents (1 Initiative Upo	date)	
Increase Access of Preventive Dental Services for All Medicaid Children and Adolescents	The MOAs with CFSA and DYRS are under review with the Privacy Officer and will be submitted for approval in February. In addition, on-going work by the Oral Health Initiative will report on FY16 dental utilization data and strategies underway to promote use of primary and dental providers for children enrolled in Medicaid Managed Care.	75-99%	Medium	Incremental	On-going work with agencies and Medicaid MCOs to increase well- child visit and dental utilization		FY17Q1
Increase Access to Initiative Update)	o Home and Community-Bas	ed Servic	es (HCBS) f	or the Elderly	and People with Physical	l Disabilitie	s. (1
Increase Access to Home and Community-Based Services (HCBS) for the Elderly and People with Physical Disabilities.	Effective April 2017, DHCF will determine eligibility for LTCSS including the EPD Waiver by establishing numerical scores based on the conflict-free level of need assessment. Rules are currently in circulation and are on track to be published in March/April 2017. LTCA is working with OCP to resolve any budget issues which are delaying the execution of the contract and ADRC to resolve recent staffing issues that may delay implementation.	50-74%	High	None	None.		FY17Q1
Increase Awarene	ss of Services offered by th	e Office of	f Health Car	e Ombudsma	n and Bill of Rights. (1 I	nitiative Up	date)
Increase Awareness of Services offered by the Office of Health Care Ombudsman and Bill of Rights.	For FY2017 1st Quarter the Office of Ombudsman exhibited and gave a brief overview of the Ombudsman at 13 Community, Health & Informational Fairs. A total of 11,875 residents participated in these events and the Office of the Ombudsman's educational brochures were distributed at each of the 13 events.	25-49%	Medium	None	None.		FY17Q1
	ion sharing and coordinatio found to have conducted M					actions are	taken
Increase information sharing and coordination with other agencies to ensure appropriate administrative actions are taken against providers found to have conducted Medicaid program fraud or abuse.	DHCF conducted monthly meetings with Managed Care Organizations and law enforcement partners to share information on suspect providers, trends, and suspicious Medicaid billing activity. In November a referral was made to DOH, Board of Dentistry concerning identified medical provider fraudulent activities. In December the OAG filed a civil complaint	25-49%	Medium	Incremental			FY17Q1

Strategic Initiative- Operation Link	Initiative Status Update	% Complete	Confidence in	Status of Impact	Explanation of Impact	Supporting Data	FY QL
- Strategic Initiative Title		to date	completion by end of fiscal year (9/30)?				
	(PCA) based on a referral from DHCF. The DHCF and the MFCU provided investigative assistance in the case.				found to have conducted Medicaid program fraud and/or abuse.		
Initiate a Survey Update)	for Medicaid Fee-For-Se	vice (FFS)) Beneficiar	ies regarding	Access and Quality.	(1 Initiative	e
Initiate a Survey for Medicaid Fee- For-Service (FFS) Beneficiaries regarding Access and Quality.	Currently proposed access standards for the fee for service providers are being developed that could provide the basic framework to establish promotion of access to care for FFS beneficiaries.	0-24%	High	None	None.		FY
Monitor Beneficia	ary Access to Care throug	h the Man	aged Care	Program. (1	Initiative Update)		
Monitor Beneficiary Access to Care through the Managed Care Program.	The methodology for the survey is currently being revised and tested to incorporate improvements noted from the analysis of the 2016 survey. A project timeline has been completed and the project is slated to begin in April. Calls will be conducted from 4/18/17 through 6/27/17. The data analysis and report will be completed by 7/30/16 for reporting and presentation in August.	0-24%	High	None	None.		FY:
	n and Meaningful use of h, Education and Technic					ts to Provid	ers
Promote Adoption and Meaningful use of Electronic Health Records by Providing Incentive Payments to Providers and offering Outreach, Education and Technical Assistance.	A vendor was selected through a competitive process. This contract must be reviewed by CMS before it can be fully executed. The contract was submitted to CMS for review on January 11, 2017.	0-24%	High	None	None.		FY
School-Based Se	rvices (Free Care) Group	(1 Initiat	ive Update))			
School-Based Services (Free Care) Group	Before we determine the development of a State Plan Amendment, the group is continuing to review the reimbursement methodology and its impact on schools. The first analysis will be completed with DCPS, and we will continue to work with OSSE and the charter schools. The next Workgroup meeting	25-49%	Medium	Incremental	On-going work for development of needed changes. Continuing to work with agencies who would be impacted by changes and able to bill for Medicaid for certain services.		FY
	is February 9, 2017.						
-	der Standards. (1 Initia	-	-				
Strengthen Provi Strengthen Provider Standards.		tive Updat	te) High	Incremental	This initiative will ensure providers enrolling in the Medicaid program at a minimum meet certain financial viability standards. Furthermore it will also ensure providers have some reserves to fund their operational overheads and help mitigate provider financial liquidity issues.		FY
Strengthen Provider Standards.	der Standards. (1 Initia A five step financial viability review process was implemented during the first quarter as a part of the overall new provider enrollment standards.	75-99%	High		ensure providers enrolling in the Medicaid program at a minimum meet certain financial viability standards. Furthermore it will also ensure providers have some reserves to fund their operational overheads and help mitigate provider financial liquidity issues.		FY:

Strategic Initiative- Operation Link - Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Explanation of Impact	Supporting Data	FY2017 Quarters
Connectivity and Interoperability of the District's current Health Information Exchange.	initiatives, which closed on January 9, 2017. A TEP conducted the review and has selected a highly qualified proposal. Our aim is to submit a notice of grant agreement for approval by CMS in the coming weeks.						

2017 Special Mayoral Plans

Strategic Initiative Header	Strategic Initiative Title	Special Mayoral Plan	Mayoral Plan Domain	Mayoral Plan Goal	Mayoral Plan Action
Implement a new Case Management System.	Implement a new Case Management System to support the District's 'No Wrong Door' Initiative.	Age- Friendly DC	Community Support and Health Services: Access to homecare services, clinics, and programs to promote wellness and active aging	Increase consumer awareness of and access to preventive, primary, urgent, and long-term care.	
Increase Access to HCBS	Increase Access to Home and Community-Based Services (HCBS) for the Elderly and People with Physical Disabilities.	Age- Friendly DC	Community Support and Health Services: Access to homecare services, clinics, and programs to promote wellness and active aging	Streamline, expand, and promote programs that support affordable housing and aging in place.	

Administrative Information

FY Performance Plan Department of Health Care Finance FY2017 Record ID# 267

Created on Dec. 15, 2015 at 4:14 PM (EST). Last updated by Fowler-Finn, MeghanMarie (OSSE) on Dec. 18, 2015 2:29 PM at 2:29 PM (EST). Owned by Fowler-Finn, MeghanMarie (OSSE).

BLNG_NAME	BLNG_ID	MONTH	STATUS	BILLED		ALLOWED	FFP	PAID	TALLY
SAINT ELIZABETH HOSPITAL Total			(1	5,651,39	8.00	\$ 1,488,391.00	\$ 446,517.30	\$ 4,638,838.70	346
DC PUBLIC SCHOOLS Total			0	5 25,177,86	8.31	\$ 25,026,753.04	\$ 7,502,464.69	\$ 17,477,154.68	149,764
DC FIRE DEPT AMBULANCE SVC Total			()	5 24,044,86	3.44	\$ 6,533,807.30	\$ 1,948,370.53	\$ 4,545,701.83	99,827
DC DEPARTMENT OF MENTAL HEALTH Total				6 4,149,42	9.92	\$ 3,379,566.80	\$ 1,013,876.12	\$ 2,365,188.07	23,884
SEED PUBLIC CHARTER SCHOOL Total			()	5 27,30	4.59	\$ 26,602.51	\$ 7,924.52	\$ 18,677.99	836
KEY ACADEMY PUBLIC CHARTER SCHOOL Total			()	303,85	0.49	\$ 277,626.17	\$ 83,200.65	\$ 194,408.06	10,534
ELSIE W STOKES COMMUNITY FREEDOM Total			0	9,34	0.09	\$ 8,945.17	\$ 2,683.34	\$ 6,261.83	281
DC PREPARATORY ACADEMY PC SCHOOL Total			()	50,29	3.73	\$ 48,892.93	\$ 14,667.22	\$ 34,225.71	1,510
TWO RIVERS PUBLIC CHARTER SCHOOL Total			()	5 71,94	1.37	\$ 67,448.91	\$ 20,232.82	\$ 47,160.09	1,924
OFFICE OF THE STATE SUPERINTENDENT Total			0	8,501,30	6.76	\$ 8,485,364.88	\$ 2,544,636.84	\$ 5,936,779.76	25,601
KIPP DC Total			0	200,16	5.84	\$ 197,098.10	\$ 59,136.48	\$ 137,911.39	7,026
DC BILINGUAL PUBLIC CHARTER SCHOOL Total			()	5 31,30	8.50	\$ 29,174.15	\$ 8,752.92	\$ 20,377.58	1,090
DC CHILD FAMILY SERVICES AGENCY Total			()	366,27	2.10	\$ 289,407.91	\$ 86,822.14	\$ 201,975.37	1,881
CENTER CITY PUBLIC CHARTER SCHOOLS Total			0	5 78,43	1.87	\$ 77,721.79	\$ 23,316.41	\$ 52,332.86	2,521
THE CHILDRENS GUILD LTD Total			0	5 25,19	2.46	\$ 25,192.46	\$ 7,556.51	\$ 17,618.48	678
DC DEPT OF ENVIRONMENT Total			()	5,71	4.64	\$ 3,809.76	\$ 1,142.96	\$ 2,666.80	12
EARLY CHILDHOOD ACADEMY PUBLIC CHAR Total			()	6,17	7.71	\$ 4,788.19	\$ 1,436.07	\$ 3,352.12	144
APPLE TREE EARLY LEARNING PCS Total			()	5 10,00	1.79	\$ 10,001.79	\$ 3,000.43	\$ 7,001.36	251
SAINT ELIZABETHS HOSPITAL DENTAL CL Total			()	45,82	5.00	\$ 40,906.00	\$ 12,271.80	\$ 25,503.80	424
MERIDIAN PUBLIC CHARTER SCHOOL Total			0	3,65	2.18	\$ 3,652.18	\$ 1,095.56	\$ 2,556.62	87
FRIENDSHIP PUBLIC CHARTER SCHOOL Total			()	5 173,72	7.69	\$ 154,175.88	\$ 46,171.10	\$ 106,962.62	4,654
DC DEPT OF MENTAL HEALTH Total				202,66	9.56	\$ 76,670.87	\$ 22,975.84	\$ 52,724.37	1,894
Grand Total			ę	69,136,73	6.04	\$ 46,255,997.79	\$ 13,858,252.25	\$ 35,895,380.09	335,169





		Enrollment, S	eptember 201	5 through Sep	tember 2016								
Medicaid Enrollment Totals	2015-09	2015-10	2015-11	2015-12	2016-01	2016-02	2016-03	2016-04	2016-05	2016-06	2016-07	2016-08	2016-09
Total Medicaid Enrollment	245,483	245,274	245,398	245,855	245,921	246,749	247,458	246,363	246,522	245,963	242,818	240,503	241,871
Fee-For-Service (FFS) Enrollment	70,648	69,208	69,638	68,787	65,710	65,262	63,807	62,956	62,228	61,637	62,204	63,178	62,650
Total Managed Care Enrollment	174,835	176,066	175,760	177,068	180,211	181,487	183,651	183,407	184,294	184,326	180,614	177,325	179,221
AmeriHealth Caritas District of Columbia	97,738	97,745	97,478	97,618	98,864	99,094	99,834	99,260	99,413	99,166	96,490	94,300	95,07
MedStar Family Choice	43,383	44,167	44,256	44,981	45,996	46,772	47,736	48,142	48,744	49,020	48,340	48,146	48,90
Trusted Health Plan	27,968	28,466	28,338	28,773	29,654	29,947	30,437	30,390	30,515	30,522	30,233	29,356	29,71
Health Services for Children with Special Needs (HSCSN)	5,746	5,688	5,688	5,696	5,697	5,674	5,644	5,615	5,622	5,618	5,551	5,523	5,52
Medicaid Eligibility Groups	2015-09	2015-10	2015-11	2015-12	2016-01	2016-02	2016-03	2016-04	2016-05	2016-06	2016-07	2016-08	2016-09
Infants and Children	88,044	87,601	87,373	87,097	87,584	88,102	87,947	87,359	87,155	86,754	84,205	82,405	83,099
Medicaid Children	77,955	77,023	76,417	75,751	76,072	76,369	76,304	75,703	75,448	75,124	72,429	70,599	71,346
Infants up to Age 1	5,321	5,351	5,377	5,363	5,337	5,358	5,392	5,332	5,342	5,340	5,309	5,245	5,27
Age 1-5	23,954	23,699	23,547	23,315	23,442	23,580	23,515	23,304	23,218	23,017	22,337	21,332	21,604
Age 6-14	31,766	31,297	31.030	30,792	31.044	31,157	31,120	30,908	30.858	30,712	29,489	28,731	29.07
Age 15-18	10,561	10,346	10,194	9,974	9,914	9,881	9,862	9,738	9,621	9,555	9,052	9,064	9,17
Youth, Age 19-20	6,353	6,330	6,269	6,307	6,335	6,393	6,415	6,421	6,409	6,500	6,242	6,227	6,224
CHIP Children	10.089	10,578	10,956	11,346	11,512	11,733	11,643	11,656	11,707	11,630	11,776	11,806	11,753
Infants up to Age 1	67	70	67	71	70	66	64	57	54	55	53	52	50
Age 1-5	1,584	1,653	1,722	1,800	1,835	1,854	1,838	1,847	1,871	1,830	1,821	1,855	1,826
Age 6-14	5,296	5,568	5,750	5,933	6,003	6,148	6,106	6,098	6,097	6,081	6,168	6,215	6,230
Age 15-18	3,142	3,287	3,417	3,542	3,604	3,665	3,635	3,654	3,685	3,664	3,734	3,684	3,647
Adults	140.384	140,413	140,605	141,248	140,710	140,846	141,638	141,066	141,219	140,902	140,137	139.499	140.119
Pregnant Women	604	559	555	577	588	543	554	569	578	599	605	626	642
Parent/Caretaker Relatives	35,449	35,099	34,844	34,608	34,700	34,704	34,545	34,293	34,172	33,972	33,050	32,176	32,568
Aged, Blind, Disabled	43,474	43,455	43,394	43,298	43,124	43,126	43,124	43,072	43,133	43,139	43,092	43,064	42,947
Supplemental Security Income (SSI) Recipients	29,339	29,332	29,317	29,218	29,134	29,077	29,055	29,023	29,007	28,989	28,940	28,938	28,854
Total Long-Term Care	7,704	7,693	7,721	7,762	7,746	7,752	7,770	7,741	7,795	7,825	7,841	7,845	7,842
Institutional/Long-Term Care	3,346	3,347	3,349	3,386	3,360	3,366	3,354	3,350	3,386	3,398	3,404	3,360	3,32
DD Waiver	1,667	1,666	1,672	1.679	1,686	1,694	1,700	1,701	1.704	1,713	1,718	1,718	1,726
EPD Waiver	2,691	2,680	2,700	2,697	2,700	2,692	2,716	2,690	2,705	2,714	2,719	2,767	2,795
Expansion/Non-Disabled Adults	73,635	74,107	74,560	75,489	75,007	75,526	76,388	76,085	76,250	76,126	76,291	76,532	76,805
0-133% FPL	63,047	63,324	63,623	64,305	63,734	64,353	65,109	64,811	64,885	64,804	64,941	65,102	65,343
134-210% FPL	10,588	10,783	10,937	11,184	11,273	11,173	11,279	11,274	11,365	11,322	11,350	11,430	11,462
Qualified Medicare Beneficiary (QMB)	9,591	9,617	9,638	9,686	9,652	9,653	9,739	9,796	9,830	9,876	9,938	9,960	10,000
· ·													
Dual Eligibles (QMB Plus)	16,412	16,352	16,312	16,308	16,273	16,307	16,313	16,289	16,365	16,435	16,527	16,593	16,583
Age 0-20	5	5	3	3	4	5	5	5	6	5	4	4	4
Age 21-64	5,955	5,903	5,845	5,809	5,790	5,775	5,753	5,770	5,770	5,765	5,792	5,795	5,76
Age 65+	10,452	10,444	10,464	10,496	10,479	10,527	10,555	10,514	10,589	10,665	10,731	10,794	10,81
Incarcerated Individuals	643	908	1,108	1,202	1,354	1,494	1,560	1,649	1,783	1,872	1,949	2,006	2,070
Children	22	30	37	40	47	48	50	52	58	66	75	74	66
Adults	621	878	1,071	1,162	1,307	1,446	1,510	1,597	1,725	1,806	1,874	1,932	2,004
Locally Funded Programs	2015-09	2015-10	2015-11	2015-12	2016-01	2016-02	2016-03	2016-04	2016-05	2016-06	2016-07	2016-08	2016-09
Alliance	15,788	15,707	15,630	15,474	15,229	15,257	15,309	15,204	15,214	15,284	15,198	15,221	15,318
Immigrant Children's Program (ICP)	2,920	2,951	2,998	3,004	3,033	3,081	3,105	3,148	3,167	3,203	3,212	3,242	3,253
	DHCF Annu		<u>nt Growth: S</u> -11.32%	eptember 20	015 -Septem	<u>ber 2016</u>	Annual Gr Medicaid C CHIP Child		Highlights -8.48% 16.49%				
	Managed Ca	are Growth:	2.51%				DD Waiver	:	3.54%				
	Alliance Gro		-2.98%				EPD Waive		3.86%				
	ICP Growth:		11.40%				0-133% FP		3.64%				
							134-210%		8 25%				

134-210% FPL:

8.25%

Source: This report was prepared by DHCF's Division of Analytics and Policy Research. Enrollment data was obtained from the D.C. Medicaid Management Information System (MMIS) Recipient Package.

Department of Health Care Finance Program 5000 Service Level FY16 vs FY17 Expenditures as of 12/31/2016

			Expenditures				
Activity	Service	Title	FY 2016	FY 2017 Q1			
5001	F000	INPATIENT IN STATE	246,308,679.33	59,555,049.77			
	F002	INPATIENT CHIP	1,481,515.96	207,548.14			
	F003	INPATIENT - DSH PAYMENTS	42,704,965.58	9,395,256.00			
	F004	INPATIENT - GME PAYMENTS	13,598,106.00	-			
	F005	MENTAL HEALTH FACILITY SERVICES	1,542,614.33	218,726.37			
	F006	MENTAL HEALTH FACILITY SERVICES - DSH	2,605,048.00	604,743.00			
	F007	PSYCHIATRIC RESIDENTIAL TREATMENT FACIL.	2,515,547.64	569,646.12			
	F008	NURSING FACILITY IN STATE	233,908,731.07	60,288,255.14			
	F011	NURSING HOME QUALITY OF CARE SERVICES	-	-			
	F012	ICF/MR PRIVATE	91,077,683.69	23,801,638.55			
	F015	PHYSICIAN SERVICES-MEDICAID	39,144,505.80	9,361,703.36			
	F016	PHYSICIAN SERVICES CHIP	106,082.35	19,596.08			
	F017	OUTPATIENT HOSPITAL IN STATE	28,221,613.16	6,966,858.86			
	F019	OUTPATIENT HOSPITAL CHIP	76,874.13	39,979.05			
	F020	PRESCRIBED DRUGS	44,839,606.06	9,978,169.71			
	F021	PRESCRIBED DRUGS - CHIP	150,140.61	80,226.08			
	F022	DENTAL SERVICES	16,376,646.38	4,181,087.94			
	F023	DENTAL SERVICES - CHIP	151,243.79	26,424.30			
	F024	OTHER PRACTITIONERS' SERVICES	1,274,982.39	265,698.64			
	F025	OTHER PRACTITIONERS' SERVICES CHIP	3,916.90	1,730.00			
	F026	CLINIC SERVICES - PRIVATE	10,535,152.01	2,106,359.93			
	F027	CLINIC SERVICES - PRIVATE CHIP	1,406.84	551.23			
	F028	CLINIC SERVICES - MENTAL HEALTH	4,855,553.19	1,262,049.12			
	F029	CLINIC SERVICES - MENTAL HEALTH CHIP	3,256.40	446.91			
	F030	CLINIC SERVICES - MHRS	92,573,178.23	20,676,983.12			
	F031	CLINIC SERVICES - MHRS CHIP	1,825,506.47	302,103.03			
	F032	LABORATORY & RADIOLOGICAL SERVICES	22,260,386.77	4,126,099.29			
	F033	LABORATORY & RADIOLOGICAL SERVICES -CHIP	65,191.81	9,057.21			
	F034	HOME HEALTH SERVICES	8,069,854.24	1,733,133.40			
	F035	HOME HEALTH SERVICES - CHIP	-	-			
	F036	STERILIZATIONS	1,167.99	22.60			
	F037	EPSDT-MEDICAID	714,646.08	135,360.16			
	F038	EPSDT SCREENING SERVICES - CHIP	26,823.31	5,707.46			
	F039	MEDICAID PART A	4,021,247.90	1,536,793.00			
	F040	MEDICAID PART B	42,052,713.40	11,135,995.00			
	F041	MEDICAID PART B - NON FFP	2,469,190.70	691,739.80			
	F042	MANAGED CARE ORGANIZATIONS (MCO)	466,822,423.54	125,290,479.51			
	F043	MANAGED CARE ORGANIZATIONS (MCO) - CHIP	27,767,970.82	7,524,595.41			
	F044	HSCSN	172,313,088.22	41,619,685.57			
	F045	PERSONAL CARE SERVICES	190,924,911.17	50,914,087.91			
	F046	PERSONAL CARE SERVICES - CHIP	-	-			
	F050	HOSPICE BENEFITS	5,013,235.96	1,656,097.10			
	F051	FEDERALLY-QUALIFIED HEALTH CENTER	43,873,217.36	11,018,023.74			
	F052	FEDERALLY-QUALIFIED HEALTH CENTER - CHIP	159,357.55	36,019.13			
	F053	NON-EMERGENCY MEDICAL TRANSPORTATION	22,197,011.88	6,640,924.70			
	F054	NON-EMERGENCY MEDICAL TRANSPORT CHIP	165,225.52	33,293.69			

Department of Health Care Finance Program 5000 Service Level FY16 vs FY17 Expenditures as of 12/31/2016

			Expendit	ures
Activity	Service	Title	FY 2016	FY 2017 Q1
	F055	PHYSICAL THERAPY	413,343.29	92,256.57
	F056	PHYSICAL THERAPY - CHIP	7,844.85	4,538.82
	F061	PROSTHETIC DEVICES, DENTURES, EYEGLASSES	6,784,595.36	1,643,758.38
	F062	PROSTHETC DVCS, DENTURES, EYEGLASSES-CHIP	5,428.68	2,549.62
	F065	NURSE MID-WIFE	57,990.16	25,954.22
	F066	EMERGENCY HOSPITAL SERVICES	11,591,442.71	3,406,174.90
	F067	EMERGENCY HOSPITAL SERVICES - CHIP	142,464.41	28,481.15
	F068	NURSE PRACTITIONER SERVICES	1,834,871.02	580,415.26
	F069	NURSE PRACTITIONER SERVICES - CHIP	5,800.90	1,069.21
	F070	REHAB SERVIVES (NON-SCHL BASED)	-	-
	F071	REHAB SERVIVES (NON-SCHL BASED) - CHIP	16,618.34	11,042.37
	F072	PRIVATE DUTY NURSING	-	-
	F073	PRIVATE DUTY NURSING - CHIP	-	-
	F076	DURABLE MED EQUIP (DME)-MEDICAID	19,558,972.45	4,526,730.70
	F077	DURABLE MED EQUIP (DME)-MEDICAID - CHIP	15,783.44	2,363.65
	F080	COBRA/RECIPIENT OOP	218,844.31	53,585.35
	F081	IMMIGRANT KIDS	9,774,507.81	2,597,189.61
	F083	SSI PAYMENTS	4,997,135.15	1,565,000.00
	F084	PART-D CLAWBACK	15,706,343.48	4,323,541.21
	F086	MR/DD WAIVER	203,094,412.23	55,382,320.73
	F087	EPD WAIVER	42,825,505.11	14,678,556.62
	F088	134-200% CHILDLESS ADULT WAIVER	10,271,871.05	33,225.86
	F090	ADULT DAY HEALTH	4,690,020.37	645,943.04
	F091	MCO-NEWLY ELIGIBLE	409,820,375.75	112,159,975.32
	F093	EMERGENCY MEDICAID (NON MEDICAID POP.)	11,143,029.32	2,541,042.47
	F094	ICF/MR SUPPLEMENTAL PAYMENTS	-	-
	F095	APRA ASARS: ADULT SUBSTANCE ABUSE	-	-
	F096	APRA ASTEP: CHILD SUBSTANCE ABUSE	95,921.92	72,980.70
	F098	DD TRANSPORTATION WAIVER	3,672,446.24	-
	F099	MCO- EXPANSION POPLULATION (85% FFP)	16,247,682.63	4,125,819.92
	F100	DHCF - HEALTH HOMES I	-	1,079,232.00
	F110	OUTPATIENT HOSPITAL SUPPLEMENTAL	20,854,071.44	-
	FA05	MENTAL HEALTH FACILITY - CHIP	18,764.99	-
	FA07	PSYCHIATRIC RESIDENTIAL TREATMENT - CHIP	146,032.84	28,973.92
	FA44	HSCSN - CHIP	2,658,050.59	639,990.68
5001 Tot	al Medica	id Provider Payments	2,681,470,391.37	684,270,657.41
5002	F500	DC PUBLIC SCHOOLS	29,666,765.45	3,419,245.53
	F501	DC PUBLIC SCHOOLS - CHIP	764,548.32	309,250.16
	F502	DC CHARTER SCHOOLS	2,995,455.02	29,299.49
	F503	DC CHARTER SCHOOLS - CHIP	81,389.10	14,364.23
	F504	OSSE-CHILDREN W/SPCL NEEDS TRNSPT	19,968,748.42	3,698,460.72
	F505	OSSE-CHILDREN W/SPCL NEEDS TRNSPT - CHIP	85,128.80	237,914.75
	F506	DMH - REHAB OPTION	1,914,814.49	1,177,889.08
	F507	DMH - REHAB OPTION - CHIHP	5,159.34	3,452.00
	F508	SAINT ELIZABETHS HOSPITAL	956,823.34	136,406.20
	F510	ST ELIZBETHS HSPTL DSH (M.H. FCLTY DSH)	2,729,100.00	682,275.00

Department of Health Care Finance Program 5000 Service Level FY16 vs FY17 Expenditures as of 12/31/2016

			Expendit	ures
Activity	Service	Title	FY 2016	FY 2017 Q1
	F511	CHILD & FAMILY SERVICES (CFSA)	537,135.69	23,264.92
	F515	FIRE & EMS SVS. (AMBULANCE)	4,468,507.32	1,136,191.26
	F516	FIRE & EMS SVS. (AMBULANCE) - CHIP	7,045.68	597.21
	F517	DDOE	2,000.10	666.70
	F521	DMH - DENTAL OPTION	20,817.30	14,031.73
5002 Tot	tal Public F	Provider Payments	64,203,438.37	10,883,308.98
5003	F600	MCO ALLIANCE	47,178,516.98	17,197,660.10
	F601	PHARMACY ALLIANCE	3,971,263.44	14.37
5003 Tot	tal Alliance	e Payments	51,149,780.42	17,197,674.47
Grand To	otal		2,796,823,610.16	712,351,640.86

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
		GRAND	TOTAL:			87290974,55
	Total Estin	nated Unduplicated Par	ticipants:			5460
	Factor D (Divide	total by number of par	ticipants):		New York	15987,36
	Avera	ge Length of Stay on the	Waiver:			333

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (9 of 9)

d. Estimate of Factor D.

i. Non-Concurrent Waiver. Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Adult Day Health Total:						7853671.80
Adult Day Health	daily	- 282	193.00	144.30	7853671.80	
Case Management Total:						17258128.80
Case management per member per month	month	5560	11.00	282.18	17258128.80	
llomemaker Total:						4648569.12
Homemaker	Jourly	1039	208.00	21.51	4648569.12	
Personal Care Aide Total:						52376234.24
Personal Care Aide	15 minutes	3464	2662.00	5.68	52376234.24	
Respite Total:						1494751.22
Respire 1-17 hours/day	Ji hour	124	458.00	22.72	1290314.24	
Respite 18-24 hours/day	day	27	22.00	344.17	204436.98	s
Assisted Living Total;						4497985.80
Assisted Living	day	- 85	308.00	171.81	4497985.80	
Chore Aide Total:						15143.04
Chore Aide	hourly	- 22	32.00	21.51	15143.04	
		1	·			
	Total Es Factor D (Divide	GRAND TO simated Unduplicated Partici total by number of particip	pants:			92189209,55 5560 16580,79
	Aven	ige Length of Stay on the W	niver:			341

Waiver Year: Year 5

Waiver Service/ Component	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Community Transition Services Total:						250000.00
Community Transition Services	JI unit	50	1.00	5000.00	250000.00	
Environment Accessibility and Adaptation Services Total:						300000.00
Environment Accessibility and Adaptation Services	1 unit	30	1.00	10000.00	300000.00	
Individual Directed Goods and Services Total:						19233.80
Individual Directed Goods and Services	item	170	1.00	113.14	19233.80	
Occupational Therapy Total:				3		3914.40
Occupational Therapy	15 minutes		7.00	18.64	3914.40	
Participant-Directed Community Support Services Total:						2551040.40
Participant-Directed Community Support Services	Annual	170	1.00	15006.12	2551040.40	
Personal Emergency Response System (PERS) Total:						911589.73
Personal Emergency Response System Installation	flat rate	167	1.00	45.89	7663.63	
Personal Emergency Response System Rental	Inonth	2513	11.00	32.70	903926.10	
Physical Therapy Total:				1		8947.20
Physical Therapy	15 minutes	80	6.00	18.64	8947.20	
		GRAND T Estimaled Unduplicated Partl ride total by number of partic	cipants:	-		92189209.55 5560 16580.72
		verage Length of Stay on the				341

Provider Name	Duovidon Turno
	Provider Type
ABAYOMI, OLUBUNMI K.	Radiation Oncology
ABBAS, GHULAM	Internal Medicine
ABDI, ZEINAB	Pediatrics
ABO, ALYSSA M.	Pediatrics
ABOITIZ, MIREN K.	Nurse Practitioner Other
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ADAMS, RICHARD G.	Internal Medicine
ADANE, TIRSIT	Family Practice
ADIELE, LAURA N.	Family Nurse Practitioner
ADIELE, LAURA N.	Family Nurse Practitioner
ADIELE, LAURA N.	Family Nurse Practitioner
ADIELE, LAURA N.	Family Nurse Practitioner
AGARWAL, GITA J.	Family Practice
AGARWAL, GITA J.	Family Practice
AGUILAR, CHERYL N.	Social Worker
AHAGHOTU, CHILEDUM A.	Urology
AHLRICH, JULIE A.	Family Nurse Practitioner
AHLRICH, JULIE A.	Family Nurse Practitioner
AHLRICH, JULIE A.	Family Nurse Practitioner
AHLRICH, JULIE A.	Family Nurse Practitioner
AKHAVAN MALAYERI, MINOO	General Dentistry
AKHLAGHI, MINA	General Dentistry
ALAMGIR, LAILA	Geriatrics
ALDERMAN, BINNUR	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALFONSO, MARIA A.	Professional Counselling
ALI ONSO, MARIA A. ALI, SARAH	Internal Medicine
ALI, SANAH ALIM, TANYA N.	Psychiatry
ALIM, TANYA N.	Psychiatry Family Nurse Practitioner
ALLEN, CHRISTINA L.	Family Nurse Practitioner
ALLEN, CHRISTINA L.	Family Nurse Practitioner
ALLEN, CHRISTINA L.	Family Nurse Practitioner
ALLEN, CHRISTINA L.	Family Nurse Practitioner
ALSTON, KATHY D.	Family Practice

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Provider Name	Provider Type
ALSTON, KATHY D.	Family Practice
ALSTON, KATHY D.	Family Practice
AMBATI, MADHAVI	Family Practice
AMLING, JUNE K.	General Surgery
ANDERSON, ANDREA A.	Family Practice
ANDERSON, ANDREA A.	Family Practice
ANDERSON, ANDREA A.	Family Practice
ANDERSON, CYNTHIA R.	Emergency Medicine
ANTONY, RAMYA	Family Nurse Practitioner
ARIYO, BOLANLE O.	Family Practice
ARONS, JULIA	Pediatric Anesthesiology
ARTHUR, SAFIYA A.	Family Nurse Practitioner
ARUNA, JULIANA H.	Family Practice
AUGUSTUS, SANA	Orthodontics
AYTONFISU, ERMIAS M.	Neurology
AZARBAL, PARVIN	General Dentistry
AZIZ, JULIA K.	Pediatrics
BADURDEEN, DILHANA S.	Gastroenterology
BAEZ-SIERRA, DEYADIRA	Psychiatry, Neurology
BAILEY, JOCELIN	Social Worker
BAKER, ALICIA R.	Family Nurse Practitioner
BAKER, ALICIA R.	Family Nurse Practitioner
BAKER, ALICIA R.	Family Nurse Practitioner
BAKER, ALICIA R.	Family Nurse Practitioner
BARKSDALE, KATHRYN H.	Pediatric Nurse Practitioner
BARNES, REGINALD D.	Ophthalmology
BATABYAL, RACHAEL	Pediatric Emergency Medicine
BAZILE, DAPHNE P.	Obstetrics and Gynecology
BEALL, CARRIE	Family Nurse Practitioner
BECK, KIMBALL J.	Family Practice
BECK, KIMBALL J.	Family Practice
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Provider Name	Provider Type
BECK, KIMBALL J.	Family Practice
BECK, KIMBALL J.	Family Practice
BELNA, SARAH L.	Pediatric Nurse Practitioner
BELSKY, JANA	Professional Counselling
BENNETT, ERIN L.	Family Nurse Practitioner
BENNETT, ERIN L.	Family Nurse Practitioner
BENNETT, ERIN L.	Family Nurse Practitioner
BENNETT, ERIN L.	Family Nurse Practitioner
BENTT, LAVERN R.	Anesthesiology
BERAHO, LORRAINE K.	Pediatrics
BERLIN, ROBIN E.	Psychiatry
BERRY, JACQUELINE R.	Internal Medicine
BEVERLEY, JASON	Nurse Practitioner Other
BHARUCHA, JULIE	General Dentistry
BIEN-AIME, LUCINDA E.	Pediatrics
BISHOP, MARYANN L.	Nephrology
BLACK, FRANCES M.	General Practice
BLACKLEDGE, WEHTI	Family Nurse Practitioner
BLAIR, TAMMIE M.	Infectious Disease
BLAKE, RICHARD E.	Obstetrics and Gynecology
BLAND, WALTER P.	Psychiatry
BLAND, WALTER P.	Psychiatry
BLAND, WALTER P.	Psychiatry
BODRICK, NIA I.	Internal Medicine
BOLDEN, KELLY M.	Plastic Surgery
BOND JR, WILLIAM R.	Otolaryngology (ENT)
BONDS, KOURY	General Dentistry
BONNICK, ANDREA M.	Oral and Maxillofacial Surgery
BONNICK, ANDREA M.	Oral and Maxillofacial Surgery
BOOKER JR, SYLVESTER C.	Obstetrics and Gynecology
BOSE, MEENAKSHI	General Dentistry
BOWLES, WILLIAM	General Dentistry
BOYD, THERESA M.	Pathology
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Provider Name	Provider Type
BRADLEY, LORELLE E.	Pediatrics
BRIDGEMAN SHAH, SHARON E.	Dermatology
BRIGGS, ASA T.	Psychiatry
BROWN, LUNDON S.	Family Nurse Practitioner
BRULE, ANGELA E.	Emergency Medicine
BRUNSON, JOHN C.	Radiology
BUCHHOLZ, RYAN M.	Internal Medicine
BUCHHOLZ, RYAN M.	Internal Medicine
BUCHHOLZ, RYAN M.	Internal Medicine
BURCH-SMITH, RHONDA A.	Pathology
BURGULA, SWATHI	Pediatrics
BYRNE, DEIRDRE M.	Family Practice
CALDERA, RICARDO G.	Internal Medicine
CALDERA, RICARDO G.	Internal Medicine
CALLENDER, CLIVE O.	Transplant Surgery
CAMARGO, CLAUDIA	Social Worker
CAPITAL ABA LLC	Rehabilitation Facility
CARDILE, ANNE C.	Internal Medicine
CARLIN, REBECCA F.	Pediatrics
CARPINELLI, ANNE M.	Pediatrics
CARTER, MICHELLE R.	Emergency Medicine
CARTER, RICHARD A.	Emergency Medicine
CASTILLO-RIVERA, DARLEEN	Registered Dietitian
CAVETT, ANNE E.	Family Nurse Practitioner
CAVETT, ANNE E.	Family Nurse Practitioner
CHA, STEPHEN	Internal Medicine
CHAN, JONATHAN	Pediatrics
CHATMAN, CRYSTA	Family Practice
CHATMAN, CRYSTA	Family Practice
CHATMAN, CRYSTA	Family Practice
CHERQAOUI, RABIA	Endocrinology
CHOUDHURY, ASHRAF U.	General Dentistry
CHUKWU, HELEN-VALENTINE	Family Practice
CLANTON, CORRIE	Social Worker
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Provider Name	Provider Type
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CLARK, RICHARD R.	Anesthesiology
CLARKE, VIRIS	Certified Nurse Midwife
CLEGG, RASHIDA	Professional Counselling
COLEMAN, PAMELA W.	Urology
COLLINS, MILLICENT D.	Pediatrics
CONCEPCION, MARIE EUGENIE R.	Internal Medicine
CONCEPCION, MARIE EUGENIE R.	Internal Medicine
COOK, MALCOLM	Family Nurse Practitioner
COOKE-SAMPSON, ESTELLE	Radiology, Diagnostic
COOPER, SORELLE N.	Family Nurse Practitioner
COOPER, SORELLE N.	Family Nurse Practitioner
COOPER, SORELLE N.	Family Nurse Practitioner
COOPER, SORELLE N.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, ROBERT A.	Ophthalmology
COPPOLA, REBECCA	Family Nurse Practitioner
CORBETT, AYSHA L.	Family Practice
CORNWELL III, EDWARD E.	Trauma Surgery
COVEL, LISA S.	Family Nurse Practitioner
COVEL, LISA S.	Family Nurse Practitioner
COVEL, LISA S.	Family Nurse Practitioner
COVEL, LISA S.	Family Nurse Practitioner
CRAWFORD, ADRIENNE	Certified Nurse Midwife
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRENSHAW, MARGARET	Family Practice
	Family Practice
CRENSHAW, MARGARET	
CRENSHAW, MARGARET	Family Practice

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Provider Name	Provider Type
CRENSHAW, MARGARET	Family Practice
CROSLAND, CATHERINE	Internal Medicine
Croteau, Valerie S.	Optometry
CROWDER, KERMIT P.	Radiology
CURRY, BRYAN H.	Cardiovascular Medicine
CURTIS, MARY K.	Certified Nurse Midwife
DAKWA, EVELYN	Family Nurse Practitioner
DANIELS III, FERNANDO	Emergency Medicine
DAVIDSON, SASHA M.	Obstetrics and Gynecology
DAVIS, BONNIE C.	Radiology
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, WAYNE	Pulmonary Disease
DENSON, ANITRA P.	Pediatrics
DEONARINE, ANAND	Internal Medicine
DEPASQUALE, ANNE	Family Practice
DEPASQUALE, ANNE	Family Practice
DEPASQUALE, ANNE	Family Practice
DESTA, DANIEL	Anesthesiology
DIAZ, SHARMIN F.	Family Nurse Practitioner
DICKSON, NANA	General Dentistry
DIGGS, FRANK H.	Family Nurse Practitioner
DIGGS, FRANK H.	Family Nurse Practitioner
DIGGS, FRANK H.	Family Nurse Practitioner
DIXON, ANDREW W.	Family Practice
DIXON, ANDREW W.	Family Practice
DIXON, ANDREW W.	Family Practice
DOHERTY, PAUL	Pediatrics
DOMINGUEZ, BARBARA A.	Family Nurse Practitioner
DOMINGUEZ, BARBARA A.	Family Nurse Practitioner
DOMINGUEZ, BARBARA A.	Family Nurse Practitioner
DOSHI, SAUMIL S.	Infectious Disease
DOWELL, SHARON M.	Rheumatology
DOWNING, BILLIE R.	Family Practice
DUDLEY, CLARISSA	Pediatrics
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Provider Name	Provider Type
DUERINCKX, ANDRE J.	Radiology
DUNMORE, JACQUELYN B.	Radiation Oncology
EGINS, OTIS R.	Family Practice
EGINS, OTIS R.	Family Practice
EGINS, OTIS R.	Family Practice
EIDMAN, LINDSAY	Social Worker
ELLIOTT, AYANA M.	Family Nurse Practitioner
ELLIOTT, AYANA M.	Family Nurse Practitioner
ELLIOTT, AYANA M.	Family Nurse Practitioner
ELLIOTT, REGGIE C.	Family Practice
ELLIOTT, REGGIE C.	Family Practice
ELLIOTT, REGGIE C.	Family Practice
ELLIOTT, TOLLIE B.	Obstetrics and Gynecology
ELLIS, LINDSEY P.	Family Nurse Practitioner
ELLIS, LINDSEY P.	Family Nurse Practitioner
ELLIS, LINDSEY P.	Family Nurse Practitioner
ELLISON-RUDDOCK, VASHTINA	Family Nurse Practitioner
ELLISON-RUDDOCK, VASHTINA	Family Nurse Practitioner
ELLISON-RUDDOCK, VASHTINA	Family Nurse Practitioner
EMENUGA, IHUOMA G.	Internal Medicine
EPHRUSSI, COREY W.	Internal Medicine
EPHRUSSI, COREY W.	Internal Medicine
EPHRUSSI, COREY W.	Internal Medicine
ESCALANTE, ENRIQUE	Pediatrics
ESCALANTE, ENRIQUE	Pediatrics
ESHRAGHI, BAHRAM	General Dentistry
EYASU, RAHWA K.	Family Nurse Practitioner
EYASU, RAHWA K.	Family Nurse Practitioner
EYASU, RAHWA K.	Family Nurse Practitioner
EYASU, RAHWA K.	Family Nurse Practitioner
FAGONDE, MELISSA T.	Family Practice
FAGONDE, MELISSA T.	Family Practice
FAGONDE, MELISSA T.	Family Practice
FAIRCLOTH, KARI	Family Nurse Practitioner
FAKIYA, MORAYO I.	Internal Medicine
FAUST-ASOMANI, ANDREA	General Dentistry
FECZKO, ANNE	Family Nurse Practitioner
FECZKO, ANNE	Family Nurse Practitioner
FECZKO, ANNE	Family Nurse Practitioner
FERGUSON, CLIFFORD L.	Internal Medicine
LINGODON, CLIFTOND L.	

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Provider Name	Provider Type
FERNANDEZ, MAIYU A.	Nutritionist
FIDELIA-LAMBERT, MARIE N.	Pathology, Clinical
FILANI, OLADUNNI T.	Family Practice
FISHER, DEBORAH	Pediatric Nurse Practitioner
FLAMER, ANDREA	General Dentistry
FLEISCHMANN, SUSAN L.	Certified Social Worker
FORD, DEBRA H.	Colon and Rectal Surgery
FOREST, KARA M.	Psychiatry
FOREST, KARA M.	Psychiatry
FORRESTER, ESTHER E.	Pediatrics
FORTENBERRY, LYNETTE	General Dentistry
FOSSETT, DAMIREZ T.	Neurological Surgery
FRANKEL, ELIZABETH F.	Pediatrics
FRANTZ, AMY R.	Pediatric Hematology Oncology
FREDERICK, WAYNE A.	General Surgery
FREEMAN, CLYDE C.	Internal Medicine
FREEMAN, NATALEE	Family Nurse Practitioner
FREEMAN, NATALEE	Family Nurse Practitioner
FREEMAN, NATALEE	Family Nurse Practitioner
FRIEDMAN, LEONARD M.	Ophthalmology
FUENTES, JENNIFER J.	Professional Counselling
FULLUM, TERRENCE M.	Bariatric Surgery
GABATHULER, STEPHANIE M.	Family Practice
GABATHULER, STEPHANIE M.	Family Practice
GABATHULER, STEPHANIE M.	Family Practice
GADSDEN, TONJA L.	Internal Medicine
GADSDEN, TONJA L.	Internal Medicine
GAJJALA, JHANSI L.	Infectious Disease
GANDOTRA, CHARU	Cardiovascular Medicine
GANESH, NANDINI	Internal Medicine
GANESH, NANDINI	Internal Medicine
GANESH, NANDINI	Internal Medicine
GANTA, VIJAYA A.	Endocrinology
GARDNER-KLEMMER, YOLANDA E.	Certified Nurse Midwife
GARDNER-KLEMMER, YOLANDA E.	Certified Nurse Midwife
GARDNER-KLEMMER, YOLANDA E.	Certified Nurse Midwife
GASKINS, MELVIN W.	Internal Medicine
GASPAR, MARIA I.	Social Worker
GATES, GRETCHEN	Mental Health Counselor
GAVIRIA-MUNOZ, DAVID A.	Professional Counselling
GAY, DIONNE R.	Geriatrics
GAYLE, TAMARA	Pediatrics
GEBEYEHU, BROOK W.	Anesthesiology
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Provider Type
Pediatric Emergency Medicine
General Dentistry
Obstetrics and Gynecology
End Stage Renal Disease (ERSD)
General Dentistry
Internal Medicine
Internal Medicine
Internal Medicine
Podiatry
Anesthesiology
Pediatrics
Family Practice
Family Practice
Social Worker
Social Worker
Family Practice
Family Practice
Family Practice
Professional Counselling
Nurse Practitioner Other
Radiology
Certified Social Worker
Obstetrics and Gynecology
Pulmonary Disease
Family Nurse Practitioner
Family Nurse Practitioner
Family Nurse Practitioner
General Dentistry
General Dentistry
Pediatrics
Pathology
Certified Social Worker
Anesthesiology
Social Worker
Psychiatry
Family Practice
Family Practice
Family Practice
Family Practice
Pediatrics
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Pediatrics

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Provider Name	Provider Type
GYFTOPOULOS, ANASTASIA T.	Cardiovascular Medicine
HAILEDINGLE, GIRUM D.	Anesthesiology
HAILES, TONYA T.	Family Practice
HAILES, TONYA T.	Family Practice
HAILES, TONYA T.	Family Practice
HALDER, REBAT M.	Dermatology
HALL BROWN, TYISH S.	Psychology
HALL, THOMAS	Internal Medicine
HALL, THOMAS	Internal Medicine
HALL, THOMAS	Internal Medicine
HAMAR, ALMA V.	Professional Counselling
HAMMOND, CLARENCE E.	General Dentistry
HANDEL, STEPHANIE	Certified Social Worker
HANFI, HUSSEIN A.	Anesthesiology
HARDUARSINGH-PERMAUL, ARUNA S.	Family Practice
HARDY, CHERON R.	Family Nurse Practitioner
HARDY, CHERON R.	Family Nurse Practitioner
HARDY, CHERON R.	Family Nurse Practitioner
HARPSTER, WILLIAM H.	Internal Medicine
HARPSTER, WILLIAM H.	Internal Medicine
HARPSTER, WILLIAM H.	Internal Medicine
HASSAN, MUKHTAR O.	Hematology & Oncology (HEO)
HASSAN, SHEIK N.	Pulmonary Disease
HAYASHI, ARTHUR S.	Family Practice
HAYASHI, ARTHUR S.	Family Practice
HAYASHI, ARTHUR S.	Family Practice
HENKE, CARLA R.	Family Practice
HENRY, SHAUNTE Y.	Pediatrics
HERBERT, JOHN T.	Anesthesiology
HERNANDEZ, EVETTE M.	Certified Nurse Midwife
HERRON, LESIA	Family Nurse Practitioner
HERTHER, JENNIFER L.	Nurse Practitioner Other
HERTHER, JENNIFER L.	Nurse Practitioner Other
HERTHER, JENNIFER L.	Nurse Practitioner Other
HESSELBERG, RAYLENE	Certified Social Worker
HEWES, MARY	Certified Clinical Social Work
HILL, KATHLEEN G.	Family Practice
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Provider Name	Provider Type
HILL, KATHLEEN G.	Family Practice
HILL, KATHLEEN G.	Family Practice
HILLIARD, TERESA L.	Podiatry
HLADEK, MELISSA D.	Family Nurse Practitioner
HLADEK, MELISSA D.	Family Nurse Practitioner
HLADEK, MELISSA D.	Family Nurse Practitioner
HOFHERR, SEAN E.	Genetics
HOGAN, JOHN W.	Internal Medicine
HOGAN, JOHN W.	Internal Medicine
HOGAN, JOHN W.	Internal Medicine
HOLCOMBE, STEPHANIE J.	Certified Nurse Midwife
HOLLIDAY, DAVID J.	Anesthesiology
HOLLIS, MEGAN B.	Family Practice
HOLMAN, ROBERT P.	Internal Medicine
HONIGMAN, LEAH S.	Radiation Oncology
HORTON, SARA L.	Hematology & Oncology (HEO)
HOWARD UNIVERSITY DIALYSIS CENTER	
LLC	End Stage Renal Disease (ERSD)
HOWARD UNIVERSITY HOSPITAL	Hospital
HOWELL, AMOREENA R.	Internal Medicine
HOWELL, AMOREENA R.	Internal Medicine
HOWELL, AMOREENA R.	Internal Medicine
HOWELL, AMOREENA R.	Family Practice
HOWELL, CHARLES	Gastroenterology
HOWELL, EVERETT L.	General Dentistry
HSIEH, MICHAEL T.	Pediatric Urology
HUANG, JAMES	Family Practice
HUGHES, ATTA K.	Vascular Surgery
HUME, MARGARET	Certified Social Worker
HUNTER, CHARLES E.	Radiology
HUSSEIN, SAMAR A.	Pediatric Emergency Medicine
IHEAGWARA, OYIJE S.	Nephrology
IKEGWUOHA, BENITA	Family Nurse Practitioner
IKEGWUOHA, BENITA	Family Nurse Practitioner
IKEGWUOHA, BENITA IKEGWUOHA, BENITA	Family Nurse Practitioner Family Nurse Practitioner
IKEGWUOHA, BENITA	Family Nurse Practitioner

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Provider Name	Provider Type
JACKSON, ANDREA D.	General Dentistry
JACKSON, NATHANIAL	General Dentistry
JACKSON, NATHANIAL	General Dentistry
JACKSON-HOOPER, MARCIA J.	Pediatrics
JACQUOT, CYRIL	Pediatric Hematology Oncology
JASPER, BYRON	Family Practice
JEFFERS, NOELENE K.	Certified Nurse Midwife
JEFFERS, NOELENE K.	Certified Nurse Midwife
JILANI, SHAHLA M.	Pediatrics
JOFFE, MICHELLE L.	Family Nurse Practitioner
JOFFE, MICHELLE L.	Family Nurse Practitioner
JOFFE, MICHELLE L.	Family Nurse Practitioner
JOHN, REVERLY M.	Critical Care
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, PRISCILLA R.	Registered Dietitian
JONES, AMANDA	General Dentistry
JONES, BEVERLY A.	Certified Social Worker
JONES, LESLIE S.	Ophthalmology
JORDAN, CHRISTOPHER P.	Pediatrics
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, SAMANTHA	General Dentistry
JORDAN, WILLIAM A.	Family Nurse Practitioner
JORDAN, WILLIAM A.	Family Nurse Practitioner
JORDAN, WILLIAM A.	Family Nurse Practitioner
JORDAN, WILLIAM A.	Family Nurse Practitioner
KALEJAIYE, ADEDOYIN O.	Otolaryngology (ENT)
KALYANAM, JANAKI	Physical Medicine & Rehab
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KAMEL, HIBA	Oral and Maxillofacial Surgery
KARK, JOHN A.	Hematology & Oncology (HEO)
KASSAYE, SEBLE G.	Pediatrics
KASSAYE, SEBLE G.	Pediatrics

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Provider Name	Provider Type
KASSAYE, SEBLE G.	Pediatrics
KATTAKUZHY, SARAH M.	Internal Medicine
KATZ, DAVID M.	Ophthalmology
KECK, LESLIE	Internal Medicine
KELLER-HINKSON, IRELENE I.	Family Practice
KERR, GAIL S.	Rheumatology
KHAN, BILAL A.	Ophthalmology
KHATRI, PARVEZ A.	Nephrology
KHELGHATI, BAHIYYIH J.	Family Practice
KIBREAB, ANGESOM	Gastroenterology
KIDWELL, EARL D.	Ophthalmology
KIM, HAN Y.	Radiology, Diagnostic
KING, DAVID R.	Internal Medicine
KIRKLAND, ALEXIS N.	Orthodontics
KLAUSS, KAREN L.	Certified Nurse Midwife
KNIGHT, SIDNEY D.	Certified Clinical Social Work
KOLBRENER, MERIDITH	Family Practice
KOSSOFF, AMY D.	Internal Medicine
KOUTROULIS, IOANNIS	Pediatrics
KRAUTWURST, AMIE E.	Social Worker
L ITALIEN, KAITLIN E.	Pediatric Emergency Medicine
LAIYEMO, ADEYINKA O.	Gastroenterology
LANDIS, JENNIFER	Pediatrics
LANG, NANCY	Pediatrics
LANKFORD, SHANIQUE L.	Family Nurse Practitioner
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Provider Name	Provider Type
LAPP, DIANA	Family Practice
LARBI, DANIEL A.	Internal Medicine
LAREDO, JAMES	Vascular Surgery
LARUE, MEREDITH	Endocrinology
LATIN AMERICAN YOUTH CENTER	Community Mental Health Center
LAUKAITIS, WALTER A.	Family Practice
LAWRENCE, DARLENE	Family Practice
LAWRENCE, LESLIE M.	General Dentistry
LAWSON, WILLIAM B.	Psychiatry
LAWSON, WILLIAM B.	Psychiatry
LAZEROW, BRUCE L.	Optometry
LEAK, DONICE A.	Family Nurse Practitioner
LEAK, DONICE A.	Family Nurse Practitioner
LEAK, DONICE A.	Family Nurse Practitioner
LEAK, DONICE A.	Family Nurse Practitioner
LEE, EDWARD L.	Pathology
LEE, JONG	General Dentistry
LEFFALL JR, LASALLE D.	General Surgery
LESHT, ALISON R.	Family Nurse Practitioner
LESHT, ALISON R.	Family Nurse Practitioner
LESHT, ALISON R.	Family Nurse Practitioner
LESHT, ALISON R.	Family Nurse Practitioner
LEVIN, ILSE R.	Internal Medicine
LIEBER, PAMELA T.	Certified Social Worker
LIN, ROGER	Radiology, Diagnostic
LOLOEI MARSAL, VIDA	General Dentistry
LOWE, MARI	Family Nurse Practitioner
LOWE, MARI	Family Nurse Practitioner
LOWE, MARI	Family Nurse Practitioner
LOWINGER, KARA E.	Certified Clinical Social Work
LUCHAUER, SONYA M.	Family Nurse Practitioner
LUM, TSZHODERRICK	Family Nurse Practitioner
LUM, TSZHODERRICK	Family Nurse Practitioner
LUM, TSZHODERRICK	Family Nurse Practitioner
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Provider Name	Provider Type
LUM, TSZHODERRICK	Family Nurse Practitioner
LUNSFORD, TERRI H.	Emergency Medicine
MADDREY, LACEY	Certified Social Worker
MALIK, MANSOOR A.	Psychiatry
MALLYA, KIRON	Neonatal/Perinatal
MANALAI, PARTAM	Psychiatry
MANCHANDANI, RAJ P.	Hematology & Oncology (HEO)
MANLEY, JOSEPH L.	Anesthesiology
MARINCHENKO, ANDREW	General Dentistry
MARINCHENKO, ANDREW	General Dentistry
MARKS, PAMELA A.	Internal Medicine
MARQUEZ, MARIA L.	Pediatrics
MARSHALLECK, JOSEPHINE J.	Pathology
MARTIN, DONALD E.	Family Practice
MARYS CTR FOR MATERNAL AND CHILD CARE INC	Community Medical Health Ctr
MASSONI, ANGELA T.	Family Nurse Practitioner
MASSONI, ANGELA T.	Family Nurse Practitioner
MASSONI, ANGELA T.	Family Nurse Practitioner
MASSONI, ANGELA T.	Family Nurse Practitioner
MATHIVANNAN, MATTY	Internal Medicine
MAXWELL, CELIA J.	Infectious Disease
MAZIE, KAREN B.	Pediatrics
MBUALUNGU, EMMANUEL T.	Internal Medicine
MBUALUNGU, EMMANUEL T.	Internal Medicine
MBUALUNGU, EMMANUEL T.	Internal Medicine
MBWANA, JUMA	Pediatric Neurology
MCCARTAN, KATE	Family Practice
MCCARTHY, JOHN D.	Family Nurse Practitioner
MCCARTHY, JOHN D.	Family Nurse Practitioner
MCCARTHY, JOHN D.	Family Nurse Practitioner
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MCCARTHY, JOHN D.	Family Nurse Practitioner

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Provider Name	Provider Type
MCDONALD, VANESSA J.	Obstetrics and Gynecology
MCDONALD-PINKETT, SHELLY R.	Internal Medicine
MCGONAGLE, KERRY	Family Nurse Practitioner
MCINTYRE, LYNNE M.	Certified Clinical Social Work
MCKENZIE, SHELTON A.	Orthopaedic Surgery
MCUNU, ARTHUR N.	Thoracic and Cardiac Surgery
MEDINA, ADRIANA	Hematology & Oncology (HEO)
MEGALAA, ROSEMARY R.	Pediatrics
MEHARI, ALEM	Pulmonary Disease
MEHROTRA, PRAFULLA P.	Cardiovascular Medicine
MEHTA, BHUPEN	Pediatric Anesthesiology
MEKONEN, EYASU A.	Internal Medicine
MELLMAN, THOMAS A.	Psychiatry
MELLMAN, THOMAS A.	Psychiatry
MERE, CONSTANCE C.	Nephrology
MESFIN, BESRAT	Anesthesiology
MESSICK, MARYBETH E.	Certified Social Worker
METZ, GRACE C.	Certified Social Worker
MICHAEL, MIRIAM B.	Nephrology
MICKEY, ROBERT W.	Psychiatry
MIGHTY, HUGH E.	Obstetrics and Gynecology
MILLARD, ASHLEY	Family Nurse Practitioner
MIMS JR, OSCAR L.	Maternal Fetal Medicine
MIR, FAISAL	General Dentistry
MITCHELL, CANDACE E.	General Dentistry
MITTERMAIER, DAVID	Behavior Analyst
MO, YUNCHUAN	Pediatric Hematology Oncology
MONTEIRO, NOVA	Pediatrics
MORRIS, ELISE B.	Family Practice
MORRIS, ELISE B.	Family Practice
MORRIS, ELISE B.	Family Practice
MOYER, CRISTINA M.	Internal Medicine
MUELLER, DANA C.	Internal Medicine
	Internal Wedlenie

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Provider Name	Provider Type
MUNDEY, SHAKEYA	General Dentistry
MURPHY, MEGAN A.	Family Nurse Practitioner
MURRAY, VALERIE M.	Family Nurse Practitioner
MURRAY, VALERIE M.	Family Nurse Practitioner
MURRAY, VALERIE M.	Family Nurse Practitioner
MURRAY, VALERIE M.	Family Nurse Practitioner
MYERS, ELLAINE	General Dentistry
MYERS, ERNEST M.	Otolaryngology (ENT)
NAAB, TAMMEY J.	Pathology
NABHANI, HASAN A.	Radiology
NAINI, PRATHAP R.	Obstetrics and Gynecology
NAINI, PRATHAP R.	Obstetrics and Gynecology
NARASIMHAN, KRISHNAN	Family Practice
NASSERI, SIAMAK	Oral and Maxillofacial Surgery
NEEB, CHRISTINE	Family Practice
NEGUSSIE, GENNET	Family Nurse Practitioner
NEGUSSIE, GENNET	Family Nurse Practitioner
NEGUSSIE, GENNET	Family Nurse Practitioner
NEIGHBORS CONSEJO	Community Medical Health Ctr
NG, PHICK H.	Internal Medicine
NG, PHICK H.	Internal Medicine
NG, PHICK H.	Internal Medicine
NGUYEN, MYLY T.	General Dentistry
NKUNGULA-HOWLETT, TANIA	Oral and Maxillofacial Surgery
NUNDY, SHANTANU	Internal Medicine
NUNEZ GALLEGOS, JOSE L.	Family Practice
NUNLEE-BLAND, GAIL	Pediatric Endocrinology
NWACHUKWU, JOSEPHINE	Geriatrics
NWAOGWUGWU, UZOAMAKA	Nephrology
NWULIA, EVARISTUS A.	Psychiatry
NWULIA, EVARISTUS A.	Psychiatry
OBAYOMI, TEMIDAYO A.	Oral and Maxillofacial Surgery
OBAYOMI, TEMIDAYO A.	Oral and Maxillofacial Surgery
OBAYOMI, TEMIDAYO A.	Oral and Maxillofacial Surgery
OBEID, GEORGE	Oral and Maxillofacial Surgery
OBICHERE, UCHENNA	Family Nurse Practitioner
OBISESAN, THOMAS O.	Geriatrics
ODONKOR, WOLALI A.	Endocrinology
OHARA, MARTIN J.	Internal Medicine
OKOBOKEKEIMEI, TESSY	Family Practice

Provider Name	Provider Type
ONEAL, PATRICIA A.	Hematology & Oncology (HEO)
ONYIKE, AHAMEFULA E.	Orthopaedic Surgery
OPOKU-ASARE, ISAAC	Cardiovascular Medicine
OSADA, TATSUHIKO	General Dentistry
OSBORN, RACHEL	Social Worker
OSEI, BAFFOUR K.	Anesthesiology
PABLO-BUSTOS, DORIS	Internal Medicine
PALMER, MICHELLE	Certified Social Worker
PAREL, AMIT	Pediatric Emergency Medicine
PARRA-BENCOMO, LUGARDA	Professional Counselling
PARRELLA, MARISA A.	Certified Clinical Social Work
PARSLEY, CRISSA	Social Worker
PATEL, AMIT	General Dentistry
PATEL, ANITA	Pediatric Critical Care
PATEL, LOKEN M.	Endodontist
PATRICK, YETUNDE I.	General Dentistry
PAUL JR, HENRY	Plastic Surgery
PERRAS, NICOLE N.	Psychiatry
PHELPS, BENJAMIN R.	Pediatrics
PODDAR, VISHAL A.	Pulmonary Disease
POLK, OCTAVIUS D.	Pulmonary Disease
POPE, STEPHANIE L.	Pediatrics
PRESTON, APRIL	Marriage and Family Therapy
PUGLIESE, CARA	Psychologist -Clinical
QUASH JR, JOSEPH A.	Cardiovascular Medicine
QUINONES, MERCEDES E.	Rheumatology
RADEVA, KAMELIA	General Dentistry
RADEVA, KAMELIA	General Dentistry
RADLEY, STEVEN J.	Emergency Medicine
RAHBAR, RODEEN	Vascular Surgery
RAI, PRITHVIRAJ B.	Cardiovascular Medicine
RAMADAN, ALI M.	Pathology, Clinical
RANA, SOHAIL R.	Pediatrics
RANDALL, OTELIO S.	Cardiovascular Medicine
RAY, DONNA M.	General Dentistry
REDDY, NAVIN	Psychiatry
REECE, ELENA R.	Allergy & Immunology
REGATTI, SHILPA REDDY	General Dentistry
RETTA, TAMRAT M.	Internal Medicine
REZAI, RAHELE	General Dentistry
RICHARDSON, MARY D.	Family Nurse Practitioner
RICHARDSON, MARY D.	Family Nurse Practitioner
RICHARDSON, MARY D.	Family Nurse Practitioner
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Provider Name	Provider Type
RICHARDSON, MARY D.	Family Nurse Practitioner
RICKETTS GREENE, WENDY	General Surgery
ROBERT, REBECCA C.	Pediatric Nurse Practitioner
ROBIE, ANDREW	Family Practice
ROBINSON, JOHN D.	Psychology
ROBINSON, KEISHA E.	Family Practice
ROBINSON, TORI B.	Family Practice
ROCKEFELLER, MARY	Family Nurse Practitioner
RODNEY, IFE J.	Dermatology
ROSE, DAVID A.	Vascular Surgery
ROSENBLUM, SOFIA	Social Worker
ROSHAN, MAYA	General Dentistry
ROY, PIYALI	General Dentistry
RUSH, MARGARET L.	Pediatrics
SAAD, GEORGETTE	Certified Social Worker
SAEZ, GLORIA	Social Worker
SAMUDA, DAUNETT	Family Practice
SANCHEZ, MELISSA J.	Family Nurse Practitioner
SANCHEZ, MELISSA J.	Family Nurse Practitioner
SANCHEZ, MELISSA J.	Family Nurse Practitioner
SANCHEZ, MELISSA J.	Nurse Practitioner Other
SANDERS, ZADA M.	Internal Medicine
SANDERSON, ANDREW K.	Gastroenterology
SANTAMARIA, GABRIELA C.	Nurse Practitioner Other
SARTIP, KAMYAR A.	Radiology
SAUER, PAMELA R.	Podiatry
SAUNDERS, LAURA P.	Family Practice
SAUNDERS, MEGAN L.	Family Nurse Practitioner
SAUNDERS, MEUAIN L.	Family Nurse Fractitioner

Provider Name	Provider Type
SAUNDERS, MEGAN L.	Family Nurse Practitioner
SAUNDERS, MEGAN L.	Family Nurse Practitioner
SAUNDERS, MEGAN L.	Family Nurse Practitioner
SCHMERBER, REBEKAH E.	Certified Nurse Midwife
SCHROEDER, JESSICA	Pediatrics
SCHROETER, STEFANIE A.	Family Nurse Practitioner
SCHROETER, STEFANIE A.	Family Nurse Practitioner
SCHROETER, STEFANIE A.	Family Nurse Practitioner
SCHROETER, STEFANIE A.	Family Nurse Practitioner
SCHWARTZ, RONA A.	Family Practice
SEALY, PETER L.	Internal Medicine
SEGURA, JOSE A.	Certified Clinical Social Work
SELLERS, JEFFREY C.	Obstetrics and Gynecology
SELYA, AVA	General Dentistry
SELYA, LEONID	Orthopaedic Surgery
SHARIAT, HABIBALLAH	Pediatrics
SHARMIN, RAHIM	General Dentistry
SHAW, MARLENE	General Dentistry
SHETH, NIMA C.	Psychiatry, Neurology
SHOKRANI, BABAK	Pathology, Clinical
SHYAMSUNDAR, SUMITRA	Anesthesiology
SIBLEY, ROSLIND I.	Radiology
SIDDABATTUNI, RANA S.	Internal Medicine
SIEMS, ASHLEY L.	Pediatric Critical Care
SIRAM, SURYANARAYANA M.	Trauma Surgery
SLATER, AMANDA I.	Family Practice
SLATER, AMANDA I.	Family Practice
SLATER, AMANDA I.	Family Practice
SMALLS-MANTEY, NORMA	General Surgery
SMITH, DANIEL J.	Family Practice
SMITH, JANINE N.	Ophthalmology
SMITH, KEVIN S.	Obstetrics and Gynecology
SMITH, STANLEY T.	General Dentistry
SMITHMYER, ELISE	Certified Clinical Social Work
SMITH-WHITE, ROXANNE A.	Internal Medicine
SOLAGES, MARTINE M.	Psychiatry, Neurology
SOLOMON, MESTIRE	General Dentistry

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Provider Name	Provider Type
SONJE, SNEZANA	Psychiatry
SPENCER, BROOKE A.	Family Nurse Practitioner
SPENCER, DONNIE	Emergency Medicine
SPROTT, SIOBHIAN M.	General Dentistry
SPROTT, SIOBHIAN M.	General Dentistry
SQUIRES, ANNE P.	Family Nurse Practitioner
SQUIRES, ANNE P.	Family Nurse Practitioner
SQUIRES, ANNE P.	Family Nurse Practitioner
SQUIRES, ANNE P.	Family Nurse Practitioner
STEIN, YIN	Pediatrics
STEWART, COLIN E.	Psychiatry, Neurology
STEWART, NIKKI N.	Pediatrics
STINFIL, MARLORIE	Pediatrics
STOLERU, SAMUEL	Ophthalmology
STOLERU, SAMUEL	Ophthalmology
STUART-MCCALL, ANNA B.	Family Practice
STUPART, SHAUNA	Family Practice
SUGARMAN, KATE S.	Family Practice
SUMMER, CAROLYN B.	Nurse Practitioner Other
SUMMER, CAROLYN B.	Nurse Practitioner Other
SUMMER, CAROLYN B.	Nurse Practitioner Other
SUMMER, CAROLYN B.	Nurse Practitioner Other
TABAIE, SEAN	Orthopaedic Surgery
TADDESSE-HEATH, LEKIDELU	Pathology
TAFFAL, NOUR-EDDIN	General Dentistry
TAPLIN, DEDERIC Y.	General Dentistry
TAPSCOTT, DENIA	Internal Medicine
TAWAKALI, LAJOYOUS	General Dentistry
TAY, AFUA	Nurse Practitioner Other
TAY, AFUA	Family Nurse Practitioner
TAY, AFUA	Family Nurse Practitioner
TAYLOR, YOLONDA	Family Nurse Practitioner
TAYLOR-BISHOP, DORIENNE C.	General Dentistry
TCHINDA, MARTINE	Family Nurse Practitioner
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Provider Name	Provider Type
TCHINDA, MARTINE	Family Nurse Practitioner
TCHINDA, MARTINE	Family Nurse Practitioner
TCHINDA, MARTINE	Family Nurse Practitioner
TEAL, JAMES S.	Radiology
TERRELL, LEKEISHA R.	Pediatrics
THIAGARAJAH, CHRISTOPHER K.	Ophthalmology
THOMAS, ALICIA N.	Pulmonary Disease
THOMAS, ALVIN V.	Pulmonary Disease
THOMPSON, TERRY L.	Orthopaedic Surgery
THOMPSON, TESSA R.	Family Practice
TILLMAN, KAMA K.	Emergency Medicine
TISH, DONNA	Certified Social Worker
TOSO, BLANCA L.	Internal Medicine
TOSO, BLANCA L.	Internal Medicine
TOSO, BLANCA L.	Internal Medicine
TRACHIOTIS, GREGORY D.	Cardiovascular Surgery
TRACY, JAMES A.	Family Nurse Practitioner
TRACY, JAMES A.	Family Nurse Practitioner
TRACY, JAMES A.	Family Nurse Practitioner
TRAN, DANIEL D.	General Surgery
TROUTH, ANNAPURNI V.	Neurology
TUCKER, ALICIA	Pediatrics
TUKPAH, NATALIE	Family Nurse Practitioner
TURNER, CHLOE E.	Pediatrics
TURNER, CHLOE E.	Pediatrics
TURNER, CHLOE E.	Pediatrics
TYLER, DAWN	General Dentistry
VALOIS, ELIZABETH A.	Pediatric Emergency Medicine
VELEZ, VERONICA	Mental Health Counselor
WALKER, APRIL J.	Family Practice
WALKER, HEATHER E.	Family Practice
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Provider Name	Provider Type
WALKER, LATASHIA D.	Obstetrics and Gynecology
WARD, CALEB E.	Pediatrics
WASHINGTON, MICHAEL A.	Emergency Medicine
WATERS, ROSE E.	Certified Nurse Midwife
WEIBEL, JOHN D.	Certified Clinical Social Work
WEIR, ROGER L.	Neurology
WENDT CENTER FOR LOSS AND HEALING	Community Mental Health Center
WERTZ, JOCELYN M.	Obstetrics and Gynecology
WHITE-COLEMAN, DEBRA L.	Internal Medicine
WHITESELL, PETER L.	Pulmonary Disease
WHITFIELD-LOCKE, DIANNE	Pediatric Dentistry
WILKINS, ANGELA E.	Family Nurse Practitioner
WILKINS, ANGELA E.	Family Nurse Practitioner
WILKINS, ANGELA E.	Family Nurse Practitioner
WILKINS, ANGELA E.	Family Nurse Practitioner
WILLIAMS III, SAMUEL L.	Psychiatry
WILLIAMS, DEBORAH	Cardiovascular Medicine
WILLIAMS, JANICE K.	Family Nurse Practitioner
WILLIAMS, JANICE K.	Family Nurse Practitioner
WILLIAMS, JANICE K.	Family Nurse Practitioner
WILLIAMS, JANICE K.	Family Nurse Practitioner
WILLIAMS, LEROY	Radiology
WILLIAMS, MALLORY	General Surgery
WILLIAMS, ROBERT H.	Family Practice
WILLIAMS, YVETTE	General Dentistry
WILLS, MELISSA S.	Pediatric Hematology
WILSON, ADRIAN	General Dentistry
WILSON, ADRIENNE A.	Emergency Medicine
WILSON, ELIZABETH	Pediatric Emergency Medicine
WILSON, HOWARD E.	Family Practice
WILSON, LORI L.	General Surgery
WILSON, ROBERT H.	Orthopaedic Surgery
WILSON, YVONNE T.	Emergency Medicine
WINKFIELD, DEVORA R.	Family Nurse Practitioner
WINKFIELD, DEVORA R.	Family Nurse Practitioner
WINKFIELD, DEVORA R.	Family Nurse Practitioner
WINKFIELD, DEVORA R.	Family Nurse Practitioner
WOLFE, ELIZABETH	Social Worker
WORBY, LAURA	Family Practice
WORKNEH, GELANE	Pediatrics
YODER, RACHEL B.	Psychiatry, Neurology
YOHANNES, DAWIT T.	Emergency Medicine
YOON, HANNA	Family Practice

Provider Name	Provider Type
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YOON, HANNA	Family Practice
YOON, HANNA	Family Practice
YOON, HANNA	Family Practice
YOUNG, MICHAL	Neonatal/Perinatal
YU, WILLIAM D.	Nephrology
ZAINO, AMBER M.	Family Nurse Practitioner
ZAINO, AMBER M.	Family Nurse Practitioner
ZAINO, AMBER M.	Family Nurse Practitioner
ZAINO, AMBER M.	Family Nurse Practitioner
ZAITER, PEDRO J.	Emergency Medicine
ZARR, ROBERT L.	Pediatrics
ZARR, ROBERT L.	Pediatrics
ZARR, ROBERT L.	Pediatrics
ZICK, MARY	Social Worker
ZUCKER, LEILA R.	Emergency Medicine
ZYSKIND, AVIVA D.	Family Practice
ZYSKIND, AVIVA D.	Family Practice
ZYSKIND, AVIVA D.	Family Practice

Provider Address
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 3500
111 MICHIGAN AVE NW
111 MICHIGAN AVE NW
2333 ONTARIO RD NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2333 ONTARIO RD NW
2333 ONTARIO RD NW
2831 15TH ST NW
2041 GEORGIA AVE NW STE 4C
1200 CLIFTON ST NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1613 HARVARD ST NW
1746 COLUMBIA RD NW
2041 GEORGIA AVE NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
2831 15TH ST NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW # 3600
530 COLLEGE ST
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
3020 14TH ST NW
3020 14TH ST NW
3020 14TH ST NW

Provider Address
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2333 ONTARIO RD NW
111 MICHIGAN AVE NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
2831 15TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
111 MICHIGAN AVE
3020 14TH ST NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
3401 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 5B
1613 HARVARD ST NW STE 108
1717 COLUMBIA RD NW
3020 14TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW STE 5000
2333 ONTARIO RD NW
2333 ONTARIO RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
111 MICHIGAN AVE NW
106 IRVING ST NW STE 207S
111 MICHIGAN AVE NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW

Provider Address
1200 CLIFTON ST NW
3020 14TH ST NW
111 MICHIGAN AVE NW
2041 MLK JR AVE SE STE 239
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
2831 15TH ST NW
2139 GEORGIA AVE NW
110 IRVING ST NW
3401 GEORGIA AVE NW
110 IRVING ST NW
110 IRVING ST NW
1618 MONROE ST NW
2333 ONTARIO RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW # 3600
530 COLLEGE ST
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW STE 4100B
106 IRVING ST NW STE 312
3401 GEORGIA AVE NW
2041 GEORIGA AVE NW STE 4C-47
2041 GEORGIA AVE NW STE 2B-01
2041 GEORGIA AVE NW
2900 14TH ST NW
3020 14TH ST NW
2041 GEORGIA AVE NW

Provider Address
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
3020 14TH ST NW
1160 VARNUM ST NE DEPAUL STE 317
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
1618 MONROE ST NW
2831 15TH ST NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2101 16TH ST NW STE 619
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
111 MICHIGAN AVE NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
111 MICHIGAN AVE NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
3114 GEORGIA AVE NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1200 CLIFTON ST NW
111 MICHIGAN AVE NW

Provider Address
2041 GEORGIA AVE NW
2250 CHAMPLAIN ST NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
3020 14TH ST NW
2750 14TH ST NW STE C
1700 17TH ST NW STE A
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
2041 GEORGIA AVE NW
3020 14TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
2250 CHAMPLAIN ST SW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
3020 14TH ST NW

1200 CLIFTON ST NW 3020 14TH ST NW 1200 CLIFTON ST NW 1717 COLUMBIA RD NW 1660 COLUMBIA RD NW 3553 16TH ST NW
1200 CLIFTON ST NW 1717 COLUMBIA RD NW 1660 COLUMBIA RD NW
1717 COLUMBIA RD NW 1660 COLUMBIA RD NW
1660 COLUMBIA RD NW
3553 16TH ST NW
5555 1011151 100
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW STE 4100
2041 GEORGIA AVE NW
1160 VARNUM ST NE STE 200
2041 GEORGIA AVE NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
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PO BOX 43564
3020 14TH ST NW
1660 COLUMBIA RD NW
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2041 GEORGIA AVE NW
1717 COLUMBIA RD NW
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2041 GEORGIA AVE NW STE 5B
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2139 GEORGIA AVE NW
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Provider Address
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2041 GEORGIA AVE NW
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1630 EUCLID ST NW
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1717 COLUMBIA RD NW
3020 14TH ST NW
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2041 GEORGIA AVE NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW

Provider Address
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 3200
111 MICHIGAN AVE NW
2750 14TH ST NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
1413 GIRARD ST NW
2250 CHAPLAIN ST NW
2041 GEORGIA AVE NW
3020 14TH ST NW
2041 GEORGIA AVE NW
111 MICHIGAN AVE NW
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2041 GEORGIA AVE NW
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1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2250 CHAMPLAIN ST NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW STE 5B
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2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2333 ONTARIO RD NW
2333 ONTARIO RD NW
1160 VARNUM ST NE STE 021
111 MICHIGAN AVE NW
2041 GEORGIA AVE NW

Provider Address
2041 GEORGIA AVE NW
2900 14TH ST NW
1160 VARNUM ST NE STE 200
2233 WISCONSIN AVE NW STE 215
2333 ONTARIO RD NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
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1660 COLUMBIA RD NW
2250 CHAMPLAIN ST NW
1413 GIRARD ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
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2333 ONTARIO RD NW
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2041 MLK JR AVE SE STE 239
1160 VARNUM ST NE STE 200
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
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3401 GEORGIA AVE NW
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2041 MLK JR AVE SE STE 239
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1717 COLUMBIA RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1630 EUCLID ST NW

Provider Address
1150 VARNUM ST NE
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW
530 COLLEGE ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2831 15TH ST NW
3020 14TH ST NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW
3020 14TH ST NW
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1200 CLIFTON ST NW
3020 14TH NW
2333 ONTARIO RD NW
1717 COLUMBIA RD NW

Provider Address
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1160 VARNUM ST NE DEPAUL STE 317
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
111 MICHIGAN AVE NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
2250 CHAMPLAIN ST NW
2041 GEORGIA AVE NW
2250 CHAMPLAIN ST NW
1200 CLIFTON ST NW
3020 14TH ST NW
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2041 GEORGIA AVE NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
2041 GEORGIA AVE NW STE 5B
2900 14TH ST NW, STE B-C
111 MICHIGAN AVE
3020 14TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 5B
1660 COLUMBIA RD NW
3020 14TH ST NWNW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
2307 MARTIN LUTHER KING JR AVE SE
1613 HARVARD ST NW STE 108

Provider Address
600 W ST NW RM 445
3020 14TH ST NW
1500 GALEN STREET SE
2250 CHAMPLAIN ST NW
111 MICHIGAN AVE NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
2250 CHAMPLAIN ST
3020 14TH ST
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
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3020 14TH ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW STE 5B
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
3020 14TH ST NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW STE 2000
111 MICHIGAN AVE NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
3020 14TH ST NW
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW STE 4200
2041 GEORGIA AVE NW
2900 14TH ST NW
2041 GEORGIA AVE NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW

Provider Address
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
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3020 14TH ST NW
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1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
106 IRVING ST NW STE 403 SOUTH TOWER
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW STE 2100
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
1160 VARNUM ST NE DE PAUL STE 317
3401 GEORGIA AVE NW
1160 VARNUM ST NE STE 200
2333 ONTARIO RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
111 MICHIGAN AVE NW
1701 14TH ST NW
111 MICHIGAN AVE
2041 GEORGIA AVE NW STE 2100
111 MICHIGAN AVE NW
111 MICHIGAN AVE NW
2250 CHAMPLAIN ST SW

Provider Address
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
50 IRVING ST NW
111 MICHIGAN AVE NW
1419 COLUMBIA RD NW
1618 MONROE ST NW
3020 14TH ST NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1613 HARVARD ST NW STE 108
530 COLLEGE ST
2041 GEORGIA AVE NW
3431 14th St NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW
1145 19TH ST NW STE 714
2041 GEORGIA AVE NW STE 6C
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
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1200 CLIFTON ST NW
1717 COLUMBIA RD NW
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2041 GEORGIA AVE NW
3401 GEORGIA AVE NW
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1200 CLIFTON ST NW
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1660 COLUMBIA RD NW 3020 14TH ST NW
1717 COLUMBIA RD NW

Provider Address
1200 CLIFTON ST NW
2041 GEORGIA AVE NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW
111 MICHIGAN AVE NW
2041 GEORGIA AVE NW STE 5B
2041 GEORGIA AVE NW STE 5B
2041 GEORGIA AVE NW
2900 14TH ST NW
2900 14TH STREET NW
3020 14TH ST NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
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2333 ONTARIO RD NW
2041 GEORGIA AVE NW
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2333 ONTARIO RD NW
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1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
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1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW STE 5000
2333 ONTARIO RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
111 MICHIGAN AVE NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW

Provider Address
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
1630 EUCLID ST NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 6C
111 MICHIGAN AVE NW
2041 GEORGIA AVE NW
530 COLLEGE ST
2041 GEORGIA AVE NW STE 5B
2041 GEORGIA AVE NW STE 5100
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2041 MLK JR AVE SE STE 239
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 1700
1717 COLUMBIA RD NW
1201 BRENTWOOD RD NE
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
2108 18TH ST NW STE 1
600 W ST NW STE 233
2101 16TH ST STE 619
111 MICHIGAN AVE NW
2200 11TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2333 ONTARIO RD NW

Provider Address
3401 GEORGIA AVE NW
2250 CHAMPLAIN ST SW
3020 14TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
2041 GEORGIA AVE NW
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2041 GEORGIA AVE NW
1160 VARNUM ST NE ST CATHERINE STE 200
2333 ONTARIO RD NW
2139 GEORGIA AVE NW
1613 HARVARD ST NW STE 108
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
3118 16TH STREET NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
3401 GEORGIA AVE NW
3401 GEORGIA AVE NW
2333 ONTARIO RD NW
2831 15TH ST NW
2041 GEORGIA AVE NW STE 3300
1160 VARNUM ST NE
2041 GEORGIA AVE NW
530 COLLEGE ST
2041 GEORGIA AVE NW
600 W ST NW STE 233
2041 GEORGIA AVE NW STE 2B-01
2041 GEORGIA AVE NW STE 2B-01
111 MICHIGAN AVE NW PO 37212
1160 VARNUM ST NE DEPAUL 317
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 5000
2333 ONTARIO RD NW
2041 GEORGIA AVE NW STE 5000

Provider Address
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 5B
3020 14TH ST NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
1140 VARNUM ST NE PMB 105
2041 MLK JR AVE SE STE 239
111 MICHIGAN AVE NW
2333 ONTARIO RD NW
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2333 ONTARIO RD NW
2041 GEORGIA AVE NW STE 5000
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2041 MARTIN LUTHER KING AVE SE STE 236
111 MICHIGAN AVE NW
IRVING ST NW POB NORTH TOWER STE 3
2041 GEORGIA AVE NW
2900 14TH ST NW
2900 14TH ST STE B-C
2041 GEORGIA AVE NW
106 IRVING ST NW STE 314S
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 5100
1525 14TH ST NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW STE 4100B
2900 14TH ST NW
2041 GEORGIA AVE NW
1613 HARVARD ST NW STE 108
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW

Provider Address
3020 14TH ST NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
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1717 COLUMBIA RD NW
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1200 CLIFTON ST NW
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1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1160 VARNUM ST NE DEPAUL STE 317
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
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2900 14TH ST NW
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1660 COLUMBIA RD NW
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3020 14TH ST NW
1200 CLIFTON ST NW
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2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
2250 CHAMPLAIN ST SW
3020 14TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW

Provider Address
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
3401 GEORGIA AVE NW
3401 GEORGIA AVE NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1200 CLIFTON ST NW
111 MICHIGAN AVE NW
2333 ONTARIO RD
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
3553 16th Street NW
3553 16TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
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3020 14TH ST NW
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1660 COLUMBIA RD NW
1200 CLIFTON ST NW
3401 GEORGIA AVE NW
1200 CLIFTON ST NW

Provider Address
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
3020 14TH ST NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1717 COLUMBIA RD NW
110 IRVING ST NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW
2250 CHAMPLAIN ST NW
2041 GEORGIA AVE NW
2041 MLK JR AVE SE STE 239
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
5215 LOUGHBORO RD NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
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2333 ONTARIO RD NW
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111 MICHIGAN AVE NW
2333 ONTARIO RD NW
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3020 14TH ST NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW

Provider Address
1160 VARNUM ST NE STE 200
111 MICHIGAN AVE NW
2041 GEORGIA AVE NW
2333 ONTARIO RD NW
1413 GIRARD ST NW
2041 GEORGIA AVE NW
2041 MLK JR AVE SE STE 239 SE
1160 VARNUM ST NE ST CATHERINE STE 200
2041 GEORGIA AVE NW STE 5100
2041 GEORGIA AVE NW STE 5B
3333 14TH ST NW STE M110
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
3020 14TH ST NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
3020 14TH ST NW
1717 COLUMBIA RD NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
2041 GEORGIA AVE NW
2041 GEORGIA AVE NW STE 5100
2041 GEORGIA AVE NW
3401 GEORGIA AVE NW
111 MICHIGAN AVE NW
762 ROCK CREEK CHURCH RD NW
2041 GEORGIA AVE NW
111 MICHIGAN AVE NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1717 COLUMBIA RD NW
3020 14TH ST NW
1660 COLUMBIA RD NW
2333 ONTARIO RD NW
2250 CHAMPLAIN ST NW
2333 ONTARIO RD NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
1717 COLUMBIA RD NW

Provider Address
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
3020 14TH ST NW
2041 GEORGIA AVE NW
106 IRVING ST NW STE 314S
1200 CLIFTON ST NW
3020 14TH ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW
2333 ONTARIO RD NW
2041 GEORGIA AVE NW
1200 CLIFTON ST NW
1660 COLUMBIA RD NW
1717 COLUMBIA RD NW

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Provider Name	Provider Type
ABBOTT, STEPHEN E.	Internal Medicine
ABELL, BRUCE M.	General Surgery
ABELL, LYNN M.	Critical Care
ABI KHALIL, ELIAS	Obstetrics and Gynecology
ABIR, MAHSHID	Emergency Medicine
ABRAMSON, RANDI C.	Internal Medicine
ABUGUYAN, FAHAD	Emergency Medicine
ABUGUYAN, FAHAD	Emergency Medicine
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ACQUAVIVA, MARIA T.	Family Nurse Practitioner
ADIB, NEGAR	Physical Therapy
ADIELE, LAURA N.	Family Nurse Practitioner
ADIELE, LAURA N.	Family Nurse Practitioner
ADLER, SUZANNE M.	Endocrinology
AFKHAM, AMIR	Psychiatry
AHAGHOTU, CHILEDUM A.	Urology
AHARI, JALIL E.	Pulmonary Disease
AHLGREN, JAMES D.	Hematology & Oncology (HEO)
AHLRICH, JULIE A.	Family Nurse Practitioner
AHLRICH, JULIE A.	Family Nurse Practitioner
AHLRICH, JULIE A.	Family Nurse Practitioner
AHMADZIA, HOMA K.	Obstetrics and Gynecology
AJMERA, RAVI K.	Infectious Disease
AKIN, ESMA A.	Radiology
AKMAN, ANDREW S.	Radiology
AKMAN, JEFFREY	Psychiatry
AKST, SETH A.	Anesthesiology
AKST, SETH A.	Anesthesiology
ALBAYATI, ALI	Radiology, Diagnostic
ALCHALABI, TANIA	Geriatrics
ALDERMAN, BINNUR	Family Nurse Practitioner
ALDERMAN, BINNUR	Family Nurse Practitioner
ALDERMAN, BINNUR	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALEXANDER, MARQUICE H.	Family Nurse Practitioner
ALI, MOHAMMED A.	Gastroenterology
ALLEN, CHRISTINA L.	Family Nurse Practitioner
ALLEN, CHRISTINA L.	Family Nurse Practitioner
ALLEN, CHRISTINA L.	Family Nurse Practitioner
	i uning i turbe i fuethioner
ALLEN, DALTON C.	General Dentistry

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Provider Name	Provider Type
ALSTON, KATHY D.	Family Practice
ALSTON, KATHY D.	Emergency Medicine
ALSTON, KATHY D.	Family Practice
ALSTON, KATHY D.	Family Practice
ALY, HANY Z.	Neonatology
AMIN, ANISH	Emergency Medicine
AMINRAZAVI, MARYLYNN	Nephrology
ANDERSON, ANDREA A.	Family Practice
ANDERSSON, KRISTINA E.	Pediatrics
ANDRAWIS, RAMEZ I.	Urology
ANTWI, SAMUEL	Family Practice
ARIYO, BOLANLE O.	Family Practice
ARIYO, BOLANLE O.	Family Practice
ARIYO, BOLANLE O.	Family Practice
ARMSTRONG, DAWN J.	Professional Counselling
ARMSTRONG, DAWN J.	Professional Counselling
ARUNA, JULIANA H.	Family Practice
ARUNA, JULIANA H.	Family Practice
ARUNA, JULIANA H.	Family Practice
ASAP SERVICES	Home Health Agency
ASAY, DANIEL B.	Anesthesiology
ASHER, STEVEN C.	Certified Clinical Social Work
AYANA, RIBKA	Hospitalist
AYANIAN, SHANT	Internal Medicine
AZER, RIDA N.	Orthopaedic Surgery
AZER, RIDA N.	Orthopaedic Surgery
AZIZ, JULIA K.	Pediatrics
AZIZ, JULIA K.	Pediatrics
AZIZ, JULIA K.	Pediatrics
AZIZ, SALIM	Cardiovascular Surgery
AZUMAH, EBERE J.	Obstetrics and Gynecology
BABAN, KAYLAN	Internal Medicine
BABROWICZ, JOSEPH C.	Vascular Surgery
BACA, ADAM	Anesthesiology
BAIG, ROMANA	Pain Management
BAIRD-HOWELL, MARILYN A.	Pathology
BAKER, ALICIA R.	Family Nurse Practitioner
BAKER, ALICIA R.	Family Nurse Practitioner
BAKER, ALICIA R.	Family Nurse Practitioner
BANKOWSKI, JOHN E.	Optometry
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Provider Name	Provider Type
BARAK, STEPHANIE	Pathology
BARATZ, SHARON R.	Internal Medicine
BARBOUR, APRIL L.	Internal Medicine
BARNES MARSHALL, MICHELLE D.	Pediatrics
BARNES, REGINALD D.	Ophthalmology
BARNES, REGINALD D.	Ophthalmology
BARR, KAREN A.	Family Nurse Practitioner
BARR, MICHAEL S.	Internal Medicine
BARRETT, JENNIFER L.	Pediatrics
BASHIR, SHOWKAT	Gastroenterology
BATHGATE, SUSANNE L.	Maternal Fetal Medicine
BATRA, SONAL	Emergency Medicine
BAWA, ANANDEEP	Pulmonary Disease
BAYAT, ELHAM	Neurology
BEALL, CARRIE	Family Nurse Practitioner
BEALL, CARRIE	Family Nurse Practitioner
BEALL, CARRIE	Family Nurse Practitioner
BECK, KIMBALL J.	Family Practice
BECK, KIMBALL J.	Family Practice
BECK, KIMBALL J.	Family Practice
BECKER, ANDREW M.	Psychiatry, Neurology
BECKER, ARTHUR	Obstetrics and Gynecology
BECKER, KENNETH L.	Endocrinology
BELYEA, DAVID A.	Ophthalmology
BENNETT, ERIN L.	Family Nurse Practitioner
BENNETT, ERIN L.	Family Nurse Practitioner
BENNETT, ERIN L.	Family Nurse Practitioner
BENYOUNES, JENNA	Certified Nurse Midwife
BERAHO, LORRAINE K.	Pediatrics
BERAHO, LORRAINE K.	Pediatrics
BERAHO, LORRAINE K.	Pediatrics
BERGER, JEFFREY S.	Anesthesiology
BERHANU, ADEY	Rheumatology
BERRIGAN, MICHAEL J.	Anesthesiology
BERWA, CHRISTINA	Occupational Therapist
BHOJWANI, RAJESH R.	Radiology
BIANCHI, SHANNON	Anesthesiology
BIANCHI, SHANNON	Pain Management
BIELAMOWICZ, STEVEN A.	Otolaryngology (ENT)
BINGNEAR, ALEXANDRA	Nurse Practitioner Other
BITEMAN, BENJAMIN R.	General Surgery
BITETTI, JANICE M.	Anesthesiology
BITTNER, REBECCA B.	Radiology

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Provider Name	Provider Type
BITTNER, REBECCA B.	Radiology
BLACKLEDGE, WEHTI	Family Nurse Practitioner
BLACKLEDGE, WEHTI	Family Nurse Practitioner
BLACKLEDGE, WEHTI	Family Nurse Practitioner
BLAKE, RICHARD E.	Reproductive Endocrinology
BLANCHARD, JANICE C.	Emergency Medicine
BLATT, BENJAMIN	Internal Medicine
BLOOM, ADAM D.	Professional Counselling
BMA DUPONT CIRCLE	End Stage Renal Disease (ERSD)
BODRICK, NIA I.	Internal Medicine
BODRICK, NIA I.	Internal Medicine
BODRICK, NIA I.	Internal Medicine
BOLLER, FRANCOIS	Neurology
BONIFACE, KEITH S.	Emergency Medicine
BONN, BRUCE G.	Obstetrics and Gynecology
BONNER, LESLIE E.	General Dentistry
BOOTHE, MARK	Social Worker
BORDEN, WILLIAM	Cardiovascular Medicine
BORUM, MARIE L.	Gastroenterology
BOSCHULTE, JUALENDA A.	Ophthalmology
BOSTON, JERMAINE J.	Professional Counselling
BOSTROM, LINDA K.	Family Practice
BOWLES, WILLIAM	General Dentistry
BOYLE, ANDREA	Family Practice
BREM, RACHEL F.	Radiology
BRINDLE, KATHLEEN A.	Radiology
BRITO, WILLIAM E.	Psychology
BRITO, WILLIAM E.	Psychology
BRODY, FREDERICK J.	General Surgery
BROOKS, RICHARD B.	Internal Medicine
BROWN, JEREMY	Emergency Medicine
BROWNE, RASHELLE A.	Psychiatry
BRUCAL, ROGER	Nurse Practitioner Other
BRUCAL, ROGER	Nurse Practitioner Other
BRYANT, YAPHET U.	Pediatric Psychology
BUCHHOLZ, RYAN M.	Internal Medicine
BURGER, KATHLEEN M.	Neurology
BURNETTE, AUTUMN F.	Allergy & Immunology
BURSTIN, HELEN	Internal Medicine
CAGGIULA, AMY	Emergency Medicine
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Provider Name	Provider Type
CALABRESE, KATHLEEN Y.	Emergency Medicine
CAMP, BRENDAN	Dermatology
CAMPBELL, WILLIAM B.	Family Practice
CANNING, SUSAN	Dermatopathology
CANTOR, ALEXANDRA	Family Nurse Practitioner
CAPITAL HOSPICE	Hospice
CAPITOL MEDICAL SUPPLY INC	Durable Medical Equip Supplier
CAPUTY, ANTHONY J.	Neurological Surgery
CARDILE, ANNE C.	Internal Medicine
CARDILE, ANNE C.	Internal Medicine
CARDILE, ANNE C.	Internal Medicine
CARLSON, LETITIA G.	Internal Medicine
CARTER-PERPALL, RENEE D.	Podiatry
CASAZZA III, JOSEPH P.	Infectious Disease
CASTRO, ROSELLA D.	Pediatrics
CATALANOTTI, JILLIAN S.	Internal Medicine
CATAPANO, LISA A.	Psychiatry
CAVETT, ANNE E.	Family Nurse Practitioner
CAVETT, ANNE E.	Family Nurse Practitioner
CAVETT, ANNE E.	Family Nurse Practitioner
CHA, STEPHEN	Internal Medicine
CHA, STEPHEN	Internal Medicine
CHA, STEPHEN	Internal Medicine
CHABOKI, HOUTAN	Otolaryngology (ENT)
CHANDLER, MATTHEW B.	Gastroenterology
CHANG, AILEEN Y.	Internal Medicine
CHANG, SUZANNE W.	Internal Medicine
CHAO, JERRY W.	Plastic Surgery
CHASE, CHRISTINA M.	Occupational Therapist
CHATMAN, CRYSTA	Family Practice
CHATMAN, CRYSTA	Family Practice
CHATMAN, CRYSTA	Family Practice
CHAWLA, LAKHMIR S.	Nephrology
CHEN, ALICE	Internal Medicine
CHEN, HAI	Neurology
CHERNOFSKY, MILDRED R.	Gynecologic Oncology
CHERRICK, DANIELLE S.	Physical Medicine & Rehab
CHEVILLET, JEANNE M.	Nurse Practitioner Other
CHILES, KELLY A.	Urology
CHIMKA, JILL B.	Speech/Hearing Therapy
CHIN, MAY L.	Anesthesiology
CHIN, MAY L.	Pain Management
CHIN, MAY L.	Pain Management
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Provider Name	Provider Type
CHIN, MAY L.	Anesthesiology
CHIN, SU Y.	Family Nurse Practitioner
CHOI, ANDREW D.	Cardiovascular Medicine
CHOI, BRIAN G.	Cardiovascular Medicine
CHOUDHRI, TINA	Emergency Medicine
CHOWDHURY, SHAHIDA	Neonatology
CHUKWU, HELEN-VALENTINE	Family Practice
CHUKWU, HELEN-VALENTINE	Family Practice
CHUKWU, HELEN-VALENTINE	Family Practice
CHUN, ALBERT K.	Radiology
CHUNG, CATHERINE H.	Emergency Medicine
CHUNG, CONNIE	Dermatology
CIOLETTI, ANNE C.	Internal Medicine
CLANCY, CATHLEEN	Emergency Medicine
CLARK, BARRY P.	Family Practice
CLEVELAND, GENEVA L.	Optometry
CLINTON REID, YVETTE	Neonatology
CLOUGHERTY, BRENNA K.	Pediatrics
COBBS, ELIZABETH L.	Geriatrics
COHEN, JOANNA S.	Emergency Medicine
COHEN, JOSHUA L.	Endocrinology
COHEN, SCOTT D.	Nephrology
COLEMAN, MEGAN	Family Nurse Practitioner
COLEMAN, PAMELA W.	Urology
COLLINS, MILLICENT D.	Pediatrics
COLLINS, MILLICENT D.	Pediatrics
COLLINS, MILLICENT D.	Pediatrics
COMMUNITY CONNECTIONS	Community Mental Health Center
COMSTOCK, IOANNA A.	Reproductive Endocrinology
CONTRACT, SHELDON L.	Orthodontics
COOK, MALCOLM	Family Nurse Practitioner
COOK, MALCOLM	Family Nurse Practitioner
COOK, MALCOLM	Family Nurse Practitioner
COOPER, BYRON S.	Pulmonary Disease
COOPER, SORELLE N.	Family Nurse Practitioner
COOPER, SORELLE N.	Family Nurse Practitioner
COOPER, SORELLE N.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, CHANDA L.	Family Nurse Practitioner
COPELAND, ZAYN	Internal Medicine
CORBETT, AYSHA L.	Family Practice
CORBETT, AYSHA L.	Family Practice
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Provider Name	Provider Type
CORBETT, AYSHA L.	Family Practice
CORNEJO YUMPE, CHRISTIAN L.	Pediatrics
CORNELL, DAVID A.	Family Nurse Practitioner
COUCH, KARA	Family Nurse Practitioner
COUCH, KARA	Family Nurse Practitioner
COUGHLIN, THOMAS J.	Professional Counselling
COVEL, LISA S.	Family Nurse Practitioner
COVEL, LISA S.	Family Nurse Practitioner
COVEL, LISA S.	Family Nurse Practitioner
COX-IYAMU, ROXANNE	Infectious Disease
CRAIG, JULIAN R.	Pulmonary Disease
CRAVEN, BARBARA J.	Nutritionist
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRAWFORD, LADAWANA S.	Family Nurse Practitioner
CRENSHAW, MARGARET	Family Practice
CRENSHAW, MARGARET	Family Practice
CRENSHAW, MARGARET	Family Practice
CROSLAND, CATHERINE	Internal Medicine
CROSLAND, CATHERINE	Internal Medicine
CROSLAND, CATHERINE	Internal Medicine
CRUZ, MARISA	Endocrinology
CUCCHIARO, ANITA V.	Anesthesiology
CUNNINGHAM, TIFFANY M.	Occupational Medicine
CURIEL, RODOLFO	Rheumatology
CZARNECKI, MICHAEL J.	Internal Medicine
DAILY, CATHERINE	Licensed Midwife
DALAL, MONICA D.	Ophthalmology
DALE, CONNOR	Professional Counselling
DANAIE, SHERWIN	Radiology
DANGERFIELD, PAUL F.	Pain Management
DANIEL, DIANA	Other Registered Nurse
DAVACHI, KHOSROW	Nephrology
DAVID, MARIANNE D.	Anesthesiology
DAVIS, GRIFFIN L.	Emergency Medicine
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, NICOLE V.	Family Nurse Practitioner
DAVIS, SANDRA L.	Pain Management
DAVIS, STEVEN P.	Emergency Medicine
DAVISON, DANIELLE	Critical Care
DAVISON, DANIELLE	Critical Care
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Provider Name	Provider Type
DEAM, ERICA	Family Nurse Practitioner
DEBRITZ, JAMES N.	Orthopaedic Surgery
DELANEY, MORGAN D.	Pulmonary Disease
DELLEMONACHE, PAUL M.	Psychiatry, Neurology
DENICOLA, NATHANIEL G.	Obstetrics and Gynecology
DENSON, ANITRA P.	Pediatrics
DENSON, ANITRA P.	Pediatrics
DEPALMA, LOUIS A.	Pathology, Clinical
DEPASQUALE, ANNE	Family Practice
DEPASQUALE, ANNE	Family Practice
DESVARIEUX, TRICIA	Anesthesiology
DEWITT, LAURA	Anesthesiology
DICK, BRADLEY W.	Radiology
DIGGS, FRANK H.	Family Nurse Practitioner
DIGGS, FRANK H.	Family Nurse Practitioner
DISTRICT AMPUTEE CARE CENTER LLC	Durable Medical Equip Supplier
DIXON, ANDREW W.	Family Practice
DIXON, ANDREW W.	Family Practice
DOBERMAN, DANIELLE J.	Hospice & Palliative Medicine
DOBERMAN, DANIELLE J.	Hospice & Palliative Medicine
DOMINGUEZ, BARBARA A.	Family Nurse Practitioner
DOMINGUEZ, BARBARA A.	Family Nurse Practitioner
DONOVAN, ALISON	Family Nurse Practitioner
DORFMAN, ANNETTE	Emergency Medicine
DOSA, STEFAN	Nephrology
DOUGHERTY, TIMOTHY	Gastroenterology
DOUGLASS, KATHERINE A.	Emergency Medicine
DOWDY, FREEDOM S.	Professional Counselling
DOYLE, DANIELLE	Anesthesiology
DOYLE, DANIELLE	Pain Management
DUBUSKE, LAWRENCE M.	Allergy & Immunology
DUNLOP, JOAN	Pediatrics
DYER, ALLEN R.	Psychiatry
EAGAN, LAUREN E.	Pediatrics
EASLEY, SAMANTHA E.	Pathology, Clinical
EASTER SEALS GREATER BALTIMORE	
WASHINGTON REGION	Rehabilitation Facility
EASTMAN, ILANA	Certified Nurse Midwife
EBBS, WILLIAM L.	General Dentistry
EBBS, WILLIAM L. EDWARDS, CLAIRE R.	General Dentistry General Surgery
	General Dentistry
EDWARDS, CLAIRE R.	General Dentistry General Surgery
EDWARDS, CLAIRE R. EGINS, OTIS R.	General Dentistry General Surgery Family Practice

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Provider Name	Provider Type
EHRLICH, ALISON	Dermatology
EIN, DANIEL	Allergy & Immunology
EL-BAYOUMI, JEHAN	Internal Medicine
ELION, RICHARD A.	Internal Medicine
ELLIOTT, AYANA M.	Family Nurse Practitioner
ELLIOTT, AYANA M.	Family Nurse Practitioner
ELLIOTT, REGGIE C.	Family Practice
ELLIOTT, REGGIE C.	Family Practice
ELLIOTT, TIMOTHY	Social Worker
ELLIS, LINDSEY P.	Family Nurse Practitioner
ELLIS, LINDSEY P.	Family Nurse Practitioner
ELLISON-RUDDOCK, VASHTINA	Family Nurse Practitioner
ELLISON-RUDDOCK, VASHTINA	Family Nurse Practitioner
EL-SHAMI, KHALED M.	Hematology & Oncology (HEO)
ENGEL, JASON D.	Urology
EPHRUSSI, COREY W.	Internal Medicine
EPHRUSSI, COREY W.	Internal Medicine
ESCALANTE, ENRIQUE	Pediatrics
ESTOPINAL, KATHRYN	Nurse Practitioner Other
EYASU, RAHWA K.	Family Nurse Practitioner
EYASU, RAHWA K.	Family Nurse Practitioner
FACENDA, DAVID M.	Certified Social Worker
FAGONDE, MELISSA T.	Family Practice
FAGONDE, MELISSA T.	Family Practice
FAGONDE, MELISSA T.	Family Practice
FAIR, MALIKA A.	Emergency Medicine
FAIRCLOTH, KARI	Family Nurse Practitioner
FAIRCLOTH, KARI	Family Nurse Practitioner
FALLOUH, NABIL A.	Internal Medicine
FARMER, STEVEN	Cardiovascular Medicine
FASELIS, CHARLES J.	Internal Medicine
FAUST-ASOMANI, ANDREA	General Dentistry
FECZKO, ANNE	Family Nurse Practitioner
FECZKO, ANNE	Family Nurse Practitioner
FERNANDEZ, RICARDO F.	Internal Medicine
FIRST HOME CORPORATION	Community Mental Health Center
FISHER, ELEANOR A.	Certified Nurse Midwife
FLOERKE, ANGELIQUE C.	Radiology
FLOOD, ALLEN A.	Dermatology
FLORY, ANDREA L.	Internal Medicine
FONTENOT, NICOLE M.	Anesthesiology
For Eyes Optical Company	Optician
FORTENBERRY, LYNETTE	General Dentistry
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Provider Name	Provider Type
FOX, HENRY	Hematology & Oncology (HEO)
FRANK, JULIA B.	Psychiatry
FRANKFURTER, DAVID	Reproductive Endocrinology
FRAZIER, HAROLD A.	Urology
FREEMAN, NATALEE	Family Nurse Practitioner
FREEMAN, NATALEE	Family Nurse Practitioner
FRIEDMAN, ADAM	Dermatology
GABA, NANCY D.	Obstetrics and Gynecology
GABATHULER, STEPHANIE M.	Family Practice
GABATHULER, STEPHANIE M.	Family Practice
GANESH, NANDINI	Internal Medicine
GANESH, NANDINI	Internal Medicine
GANESH, NANDINI	Internal Medicine
GARBER, MICHAEL	Social Worker
GARDNER-KLEMMER, YOLANDA E.	Certified Nurse Midwife
GARDNER-KLEMMER, YOLANDA E.	Certified Nurse Midwife
GARDNER-KLEMMER, YOLANDA E.	Certified Nurse Midwife
GAY, CHRISTOPHER M.	Pain Management
GEHRING, JAMES M.	Internal Medicine
GEISHECKER, STEVEN J.	Certified Social Worker
GEIST, CRAIG E.	Ophthalmology
GENOVESE, LEONARD	Internal Medicine
GERGEN, PETER J.	Pediatrics
GERSTENMAIER, AARON M.	Family Practice
GETANEH, ASQUAL	Internal Medicine
GETANEH, ASQUAL	Internal Medicine
GHAZIRAD, MOJGAN	Neonatology
GHOSH, PRITHA	Neurology
GIDEY, ELIZABETH	General Dentistry
GIDEY, ELIZABETH	General Dentistry
GILL, GURWINDER K.	Anesthesiology
GILLESPIE, SUSAN G.	Marriage and Family Therapy
GILMER, KELLI	Internal Medicine
GIMOVSKY, ALEXIS	Maternal Fetal Medicine
GLASS, LEWIS F.	Dermatology
GLAZE, SHARIAN	General Dentistry
GOETCHEUS, ALICE J.	Family Practice
GOETCHEUS, ALICE J.	Family Practice
GOETCHEUS, ALICE J.	Family Practice
GOLDIE, PRISCILLA	Family Practice
GOLDIE, PRISCILLA	Family Practice
GOLDSTEIN, DEBORAH A.	Internal Medicine
GONDEK, STEPHEN P.	General Surgery

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Provider Name	Provider Type
GOODRICH, KATHERINE H.	Internal Medicine
GORDON, ASSAF T.	Physical Medicine & Rehab
GORDON, PIERRE S.	Obstetrics and Gynecology
GORDON, PIERRE S.	Obstetrics and Gynecology
GORELIK, KRISTIN	Obstetrics and Gynecology
GORODENKER, JOSEPH	Radiology
GOULD, JAMES D.	Anesthesiology
GOULD, R J.	Certified Social Worker
GOWDA, SEETA V.	Family Nurse Practitioner
GOWDA, SEETA V.	Family Nurse Practitioner
GOWDA, SEETA V.	Family Nurse Practitioner
GRACE, KAREN T.	Certified Nurse Midwife
GRANT JR, DAVID C.	Radiology, Diagnostic
GRAY, ANA-MARIA	Obstetrics and Gynecology
GREEN, LAWRENCE J.	Dermatology
GRIFFITH, JAMES L.	Psychiatry
GROSS, DAVID C.	Pulmonary Disease
GROSSMAN, LAUREN S.	Emergency Medicine
GROSSMAN, ROBERT	General Surgery
GROVES, LEAH	Emergency Medicine
GRUBBS PHARMACY OF DC	Durable Medical Equip Supplier
GUERRERO, EDUARDO R.	Family Practice
Gulati, Nishi	Ophthalmology
GULLEY, MONICA J.	Family Practice
GULLEY, MONICA J.	Family Practice
GUNNALA, RAJNI	Pediatrics
GUNNALA, RAJNI	Pediatrics
GUTIERREZ, GUILLERMO	Critical Care
GUZMAN, NICOLAS	Nephrology
HABWE, VIOLET Q.	Nephrology
HAERI, MARYAM	General Dentistry
HAILE MARIAM, TENAGNE W.	Emergency Medicine
HAILE MARIAM, TENAGNE W.	Emergency Medicine
HAILES, TONYA T.	Family Practice
HAILES, TONYA T.	Family Practice
HAILESELASSIE, MAKEDA D.	Family Practice
HAJI-MOMENIAN, SHAHRIAR	Radiology, Diagnostic
HALL, THOMAS	Internal Medicine
HALL, THOMAS	Internal Medicine
HALL, THOMAS	Internal Medicine
HAMBURGER, ELLEN K.	Pediatrics
HAMEED, MARIAM	Pain Management
HAMMOND, CLARENCE E.	General Dentistry

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Provider Name	Provider Type
HAMP, AUNTRE D.	Professional Counselling
HARDUARSINGH-PERMAUL, ARUNA S.	Family Practice
HARDUARSINGH-PERMAUL, ARUNA S.	Family Practice
HARDY, CHERON R.	Family Nurse Practitioner
HARDY, CHERON R.	Family Nurse Practitioner
HARPSTER, WILLIAM H.	Internal Medicine
HARPSTER, WILLIAM H.	Internal Medicine
HARRIS, SARAH	Rheumatology
HART, LEAH	Family Nurse Practitioner
HASHEFI, MANDANA	Rheumatology
HATCHER, ELIZABETH	Family Nurse Practitioner
HATHAWAY, MARK J.	Obstetrics and Gynecology
HAWKINS, KATRINA D.	Critical Care
HAYASHI, ARTHUR S.	Family Practice
HAYASHI, ARTHUR S.	Family Practice
HAYWOOD, YOLANDA C.	Emergency Medicine
HEBOU, ANNICK P.	Internal Medicine
HEDMAN, JAMIE A.	Pediatrics
Heffez, Jordan L.	Ophthalmology
HENDRICKS, FREDERICK B.	Urology
HENN, SARAH L.	Infectious Disease
HENRY, ROLIN	Oral and Maxillofacial Surgery
HENSON, CHAD	Internal Medicine
HERRON, LESIA	Family Nurse Practitioner
HERRON, LESIA	Family Nurse Practitioner
HERTHER, JENNIFER L.	Nurse Practitioner Other
HERTHER, JENNIFER L.	Nurse Practitioner Other
HILL, ABIGAIL M.	Certified Social Worker
HILL, KATHLEEN G.	Family Practice
HILL, KATHLEEN G.	Family Practice
HILL, KATHLEEN G.	Family Practice
HILL, MICHAEL C.	Radiology
HILLCREST CHILDRENS CENTER	Community Mental Health Center
HILLCREST CHILDRENS CENTER	Community Mental Health Center
HINDLE, ANNA K.	Anesthesiology
HLADEK, MELISSA D.	Family Nurse Practitioner
HLADEK, MELISSA D.	Family Nurse Practitioner
HODGE, LETOSHA B.	Psychology
HOGAN, JOHN W.	Internal Medicine
HOGG, CAMERON W.	Family Nurse Practitioner
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Provider Name	Provider Type
HOLMAN, ROBERT P.	Internal Medicine
HOLMAN, ROBERT P.	Internal Medicine
HOLMAN, ROBERT P.	Internal Medicine
HOLMES, ANDREW S.	Orthopaedic Surgery
HONIG, JACQUELINE	Anesthesiology
HONIG, JACQUELINE	Critical Care
HOWARD, KIMBERLY	Nurse Practitioner Other
HOWELL, AMOREENA R.	Internal Medicine
HOWELL, AMOREENA R.	Family Practice
HOWELL, AMOREENA R.	Family Practice
HOWELL, AMOREENA R.	Internal Medicine
HSIEH, MICHAEL T.	Urology
HUANG, JAMES	Family Practice
HUANG, JAMES	Family Practice
HUANG, JAMES	Family Practice
HUGHES, PATRICK	General Dentistry
HULSE, ANDREA N.	Internal Medicine
HULSE, ANDREA N.	Infectious Disease
HUMAN TOUCH	Home Health Agency
HUMM, KATHRYN C.	Reproductive Endocrinology
HUNG, DIANA	Radiology, Diagnostic
HUNLEY, ANNE	Nurse Practitioner Other
HUSNI, CLAUDIA	Internal Medicine
HUSSAIN, MOHAMMED A.	Radiation Oncology
HYNES, MARIJANE S.	Internal Medicine
IBI, ITALO	Anesthesiology
IBI, ITALO	Anesthesiology
IBRAHEEM, LEORA B.	Social Worker
IGNACIO, ELIZABETH A.	Radiology
IKEGWUOHA, BENITA	Family Practice
IKEGWUOHA, BENITA	Family Nurse Practitioner
IKEGWUOHA, BENITA	Family Nurse Practitioner
INCE, TAMARA	Certified Clinical Social Work
IRANI, SANDS K.	Gastroenterology
IRIANNI, FRANCISCO M.	Reproductive Endocrinology
IRWIG, MICHAEL S.	Endocrinology
IZZI, FARIDA	Internal Medicine
IZZO, JOSEPH	Certified Social Worker
JABLONOVER, ROBERT S.	Internal Medicine
JACK, MOMODU A.	Gastroenterology
JACKSON, CHRISTOPHER	Anesthesiology
JACKSON, EMILY T.	Radiology
JACKSON, NATHANIAL	General Dentistry

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Provider Name	Provider Type
JACKSON, TOWANDA	Marriage and Family Therapy
JACOBS, JOSHUA	Family Practice
JAGADEESAN, MURALIDHARAN	Nephrology
JAIN, VIVEK	Pulmonary Disease
JAMSHIDI, ROXANNE M.	Obstetrics and Gynecology
JARRETT, THOMAS W.	Urology
JASPER, BYRON	Family Practice
JASPER, BYRON	Family Practice
JASPER, BYRON	Family Practice
JAVAN, RAMIN	Radiology
JAYANTHI, VIMALA V.	Internal Medicine
JAYES JR, ROBERT L.	Internal Medicine
JEAN, WALTER	Neurological Surgery
JEFFERSON, AKILAH A.	Hospitalist
JENKINS, ROBERT L.	Psychology
JETER, EMILY C.	Occupational Therapist
JILANI, SHAHLA M.	Pediatrics
JOFFE, MICHELLE L.	Family Nurse Practitioner
JOFFE, MICHELLE L.	Family Nurse Practitioner
JOFFE, MICHELLE L.	Family Nurse Practitioner
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, AMANDA J.	Family Nurse Practitioner
JOHNSON, JAMES E.	General Dentistry
JOHNSON, JAMES G.	Professional Counselling
JOHNSON, LERA J.	Behavior Analyst
JOHNSON, MARK A.	General Surgery
JOHNSON, RASHEED	Physical Therapy
JOHNSTONE, DENISE A.	General Surgery
JONES, AMANDA	General Dentistry
JONES, BRANDI C.	Obstetrics and Gynecology
JONES, OLCAY Y.	Pediatric Rheumatology
JONES, TERESA L.	Endocrinology
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, MARY E.	Family Nurse Practitioner
JORDAN, SAMANTHA	General Dentistry
JORDAN, WILLIAM A.	Family Nurse Practitioner
JORDAN, WILLIAM A.	Family Nurse Practitioner
JORDAN, WILLIAM A.	Family Nurse Practitioner
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Provider Name	Provider Type
JOSEPHS, MEREDITH S.	Family Practice
JOSHI, ARJUN S.	Otolaryngology (ENT)
JREISSATY, SALIM C.	General Dentistry
JUNKER, CHRISTOPHER D.	Anesthesiology
JUNKER, CHRISTOPHER D.	Pain Management
K STREET DIALYSIS	End Stage Renal Disease (ERSD)
KAHL, EDWARD D.	General Dentistry
KAKAR, SEEMA P.	Internal Medicine
KALTMAN, REBECCA D.	Hematology & Oncology (HEO)
KAMINSKI, HENRY J.	Neurology
KANNAN, JENNIFER	Allergy & Immunology
KANNAN, JENNIFER	Allergy & Immunology
KAPLAN, JENNIFER B.	Pediatrics
KARCHER, DONALD S.	Pathology, Clinical
KARDON, DAVID E.	Pathology, Clinical
KARPEN, STACEY L.	Professional Counselling
KASSAYE, SEBLE G.	Pediatrics
KATTAKUZHY, SARAH M.	Internal Medicine
KATTAKUZHY, SARAH M.	Internal Medicine
KATTAKUZHY, SARAH M.	Internal Medicine
KATZ, RICHARD J.	Cardiovascular Medicine
KAZZI, MASSOUD	Emergency Medicine
KEANEY, TERRENCE C.	Dermatology
KECK, LESLIE	Internal Medicine
KECK, LESLIE	Internal Medicine
KECK, LESLIE	Internal Medicine
KEISER, JOHN F.	Pathology, Clinical
KELLER, JENNIFER M.	Obstetrics and Gynecology
KELLER-HINKSON, IRELENE I.	Family Practice
KELLER-HINKSON, IRELENE I.	Family Practice
KELLER-HINKSON, IRELENE I.	Family Practice
KENDALL, DANIEL	Pain Management
KERMAN, BITA	Nurse Practitioner Other
KESSELMAN, AMY	Obstetrics and Gynecology
KESWANI, ANJENI	Internal Medicine
KHALDUN, JONEIGH S.	Emergency Medicine
KHAN, MOHAMMAD	Nephrology
KHATI BOUGHANEM, NADIA	Radiology
KHELGHATI, BAHIYYIH J.	Family Practice
KHELGHATI, BAHIYYIH J.	Family Practice
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Provider Name	Provider Type
KHELGHATI, BAHIYYIH J.	Family Practice
KHIN KHIN, EINDRA	Psychiatry
KHIN, NI NI N.	Psychiatry
KHIN, NI NI N.	Psychiatry
KHORJEKAR, GAURI	Radiology, Diagnostic
KHURANA, PARVINDER S.	Internal Medicine
KIM, CHI-HYUN	Internal Medicine
KIM, EDWARD S.	Physical Medicine & Rehab
KIMMETH, MAUREEN J.	Optometry
KIRBY, ELIZABETH	Family Nurse Practitioner
KLAUSS, KAREN L.	Certified Nurse Midwife
KNELLER, MARTIN S.	Radiology
KNUE, MARIANNE M.	Family Nurse Practitioner
KOGAN, MIKHAIL	Geriatrics
KOLBRENER, MERIDITH	Family Practice
KOLKO, JOSHUA H.	Family Practice
KOSSOFF, AMY D.	Internal Medicine
KOSSOFF, AMY D.	Internal Medicine
KOSSOFF, AMY D.	Internal Medicine
KOTHARY, KRISHNA	Family Nurse Practitioner
KOUBEISSI, MOHAMAD Z.	Neurology
KRAUS, MARILYN F.	Neuropsychology
KRISHNASAMY, VENKATESH	Radiology, Diagnostic
KUMAR, ANITA B.	Gastroenterology
KUMAR, ASHEESH	Anesthesiology
LA CLINICA DEL PUEBLO INC	Community Medical Health Ctr
LABORATORY CORPORATION OF AMERICA	Laboratory
LABORATORY CORPORATION OF AMERICA	Laboratory
LABROPOULOS, PANAGIOTIS	Orthopaedic Surgery
LAESSIG, KATHERINE A.	Infectious Disease
LAFLEUR, JOHN	Emergency Medicine
LAI, TY	Neurology
LALWANI, SASMIRA	Obstetrics and Gynecology
LAMBA, TANIA	Ophthalmology
LANE, COLLEEN K.	Internal Medicine
LANG, CHRISTOPHER R.	Emergency Medicine
LAPP, DIANA	Family Practice
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LAPP, DIANA	Family Practice

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Provider Name	Provider Type
LARSEN JR, JOHN W.	Obstetrics and Gynecology
LASSALLE LISTER, GENEE	Certified Nurse Midwife
LATHAM, PATRICIA S.	Pathology, Clinical
LATTIMER, LAKSHMI D.	Gastroenterology
LAWOYIN, DAVIDSON O.	Oral and Maxillofacial Surgery
LAWRENCE, DARLENE	Family Practice
LE, ZUNG Q.	Podiatry
LEAK, DONICE A.	Family Nurse Practitioner
LEAK, DONICE A.	Family Nurse Practitioner
LEAK, DONICE A.	Family Nurse Practitioner
LEBRUN, CLAIRE M.	Registered Dietitian
LEDESMA, MELISSA M.	Speech/Hearing Therapy
LEE, AUDREY E.	Podiatry
LEE, ELSIE S.	Pathology, Clinical
LEE, JENNIFER S.	Emergency Medicine
LEE, JULIET	General Surgery
LEE, NEIL	Anesthesiology
LEE, TOMMIE	Optometry
LEHNHARDT, KRIS R.	Emergency Medicine
LENERT, JOANNE J.	Plastic Surgery
LEON, JENNIFER	Registered Dietitian
LEON-GUERRERO, CHRISTOPHER R.	Neurology
LESBURG, ANNE M.	Internal Medicine
LESHT, ALISON R.	Family Nurse Practitioner
LESHT, ALISON R.	Family Nurse Practitioner
LESHT, ALISON R.	Family Nurse Practitioner
LESKO, JENNIFER	Obstetrics and Gynecology
LESKY, LINDA G.	Internal Medicine
LETOURNEAU, STEPHANIE	Family Practice
LEVIN, ILSE R.	Internal Medicine
LEVIN, ILSE R.	Internal Medicine
LEVIN, ILSE R.	Internal Medicine
LEW, SUSIE Q.	Nephrology
LEWIS, JANNET F.	Cardiovascular Medicine
LIEBERMAN, DANIEL Z.	Psychiatry
LIFERIDGE, AISHA T.	Emergency Medicine
LIN, JEFFREY Y.	Gynecologic Oncology
LIN, JIANQING	Internal Medicine
LIN, PAUL P.	General Surgery
LITTMAN, BURT A.	Reproductive Endocrinology
LEAK, DONICE A. LEBRUN, CLAIRE M. LEBRUN, CLAIRE M. LEDESMA, MELISSA M. LEE, AUDREY E. LEE, AUDREY E. LEE, ELSIE S. LEE, JENNIFER S. LEE, JULIET LEE, NEIL LEE, TOMMIE LEHNHARDT, KRIS R. LENERT, JOANNE J. LEON, JENNIFER LEON-GUERRERO, CHRISTOPHER R. LESON-GUERRERO, CHRISTOPHER R. LESHT, ALISON R. LESHT, ALISON R. LESHT, ALISON R. LESHT, ALISON R. LESKY, LINDA G. LETOURNEAU, STEPHANIE LEVIN, ILSE R. LEVIN, ILSE R. LEVIN, ILSE R. LEVIN, ILSE R. LEW, SUSIE Q. LEWIS, JANNET F. LIEBERMAN, DANIEL Z. LIFERIDGE, AISHA T. LIN, JEFFREY Y. LIN, JIANQING LIN, PAUL P.	Family Nurse PractitionerRegistered DietitianSpeech/Hearing TherapyPodiatryPodiatryPathology, ClinicalEmergency MedicineGeneral SurgeryAnesthesiologyOptometryEmergency MedicinePlastic SurgeryRegistered DietitianNeurologyInternal MedicineFamily Nurse PractitionerFamily Nurse PractitionerFamily Nurse PractitionerFamily Nurse PractitionerObstetrics and GynecologyInternal MedicineFamily PracticeInternal MedicineStephrologyCardiovascular MedicinePsychiatryEmergency MedicineGynecologi OncologyInternal MedicineStephrologyCardiovascular MedicineStephrologyInternal MedicineStephrologyCardiovascular MedicineStephrologyCardiovascular MedicineStephrologyInternal MedicineStephrologyCardiovascular MedicineStephrology

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Provider Name	Provider Type
LIU, JUDY S.	Neurology
LODHI, TAHIRA I.	Geriatrics
LOPES, THELMA D.	Neuroradiology
LOPEZ-ACEVEDO, MICAEL E.	Obstetrics and Gynecology
LOSEE, JOHN	Urology
LOWE, MARI	Family Nurse Practitioner
LOWE, MARI	Family Nurse Practitioner
LOWE, MARI	Family Nurse Practitioner
LOWELL, JEFFREY A.	Transplant Surgery
LUCAS, RAYMOND H.	Emergency Medicine
LUINA-CONTRERAS, ALEJANDRO	Pathology, Clinical
LUJAN, LEAH C.	Family Nurse Practitioner
LUM, TSZHODERRICK	Family Nurse Practitioner
LUM, TSZHODERRICK	Family Nurse Practitioner
LUM, TSZHODERRICK	Family Nurse Practitioner
LUTZKER, TATIANA N.	Anesthesiology
LYVERS, ASHLEE N.	Certified Nurse Midwife
MACINTYRE, ANTHONY	Emergency Medicine
MACINTYRE, HANNAH H.	Licensed Mid-Wife
MACRI, CHARLES J.	Obstetrics and Gynecology
MACSATA, ROBYN A.	Vascular Surgery
MADIGAN, WILLIAM	Ophthalmology
MADKOUR, AMR M.	Obstetrics and Gynecology
MAGDER, MAIA L.	Speech/Hearing Therapy
MAHGOUB, SIHAM M.	Internal Medicine
MALECELA, SECELELA E.	Neonatology
MALIK, ANJALI	Radiology, Diagnostic
MANSOUR, SAM E.	Ophthalmology
MANSOUR, TAMER N.	Ophthalmology
MARCIEL, ANNETTE M.	Professional Counselling
MARCINKUS, ELIZABETH H.	Audiology
MARCUS, JEREMY A.	Nephrology
MARCUS, MIA W.	Internal Medicine
MARFORI, CHERIE Q.	Obstetrics and Gynecology
MARION, PHILIP J.	Physical Medicine & Rehab
MARKO, KATHRYN I.	Obstetrics and Gynecology
MARKS, PAMELA A.	Internal Medicine
MARKS, PAMELA A.	Internal Medicine
MARKS, PAMELA A.	Internal Medicine
MARTIN, DONALD E.	Family Practice
MARTIN, DONALD E.	Family Practice
MARTIN, DONALD E. MARTIN, DONALD E.	Family Practice
MARTIN, BONALD E. MARTIN, ERIN	Anesthesiology
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Provider Name	Provider Type
MARTIN, LAUREN R.	Pediatrics
MARTIN, LISA W.	Cardiovascular Medicine
MARTIN, MARTINA W.	Professional Counselling
MARTINEZ, ANJALI G.	Obstetrics and Gynecology
MARTINS, RAYMOND C.	Internal Medicine
MASSONI, ANGELA T.	Family Nurse Practitioner
MASSONI, ANGELA T.	Family Nurse Practitioner
MASSONI, ANGELA T.	Family Nurse Practitioner
MASUR, HENRY	Infectious Disease
MATHIVANNAN, MATTY	Internal Medicine
MAURO, LAUREN A.	Hematology & Oncology (HEO)
MAYE, EVELYN	Professional Counselling
MAYS, JOELLE L.	Obstetrics and Gynecology
MAZHARI, RAMESH	Cardiovascular Medicine
MBUALUNGU, EMMANUEL T.	Internal Medicine
MBUALUNGU, EMMANUEL T.	Internal Medicine
MBUALUNGU, EMMANUEL T.	Internal Medicine
MBUALUNGU, EMMANUEL T.	Internal Medicine
MCBRIDE, ERICA	Internal Medicine
MCCARTAN, KATE	Family Practice
MCCARTAN, KATE	Family Practice
MCCARTAN, KATE	Family Practice
MCCARTHY, ERIN	Social Worker
MCCARTHY, JOHN D.	Family Nurse Practitioner
MCCARTHY, JOHN D.	Family Nurse Practitioner
MCCARTHY, JOHN D.	Family Nurse Practitioner
MCCLENDON CENTER	Community Mental Health Center
MCCLENDON CENTER	Community Mental Health Center
MCCORMICK, ELLEN	Family Nurse Practitioner
MCCURTY, EDWARD	Certified Clinical Social Work
MCDONALD, KIMLA R.	Certified Nurse Midwife
MCDONALD, VANESSA J.	Obstetrics and Gynecology
MCGONAGLE, KERRY	Family Nurse Practitioner
MCGONAGLE, KERRY	Family Nurse Practitioner
MCGONAGLE, KERRY	Family Nurse Practitioner
MCGRATH, BRIAN J.	Anesthesiology
MCLEAN, ANNA W.	Pulmonary Disease
MCSWAIN, ANITA L.	General Surgery
MCWHORTER, PHILIP	Anesthesiology
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Provider Name	Provider Type
MEDHANE, NILUFAR	Podiatry
MEDINGER, ANN E.	Pulmonary Disease
MEHTA, MITALI	Internal Medicine
MEHTA, NEHAL N.	Cardiovascular Medicine
MEHTA, NIMISHA	Radiology, Diagnostic
MEHTA, NUPUR	Internal Medicine
MELANCON, JOSEPH K.	General Surgery
MELTZER, ANDREW C.	Emergency Medicine
MENDELSOHN, MARC	Emergency Medicine
MERCADER, MARCO A.	Cardiovascular Medicine
MESSING, JONATHAN A.	General Surgery
METZGER, KELLI M.	Registered Dietitian
MICHAEL, AMANDA G.	Neurology
MIDDLETON, SHIRLEY P.	Ophthalmology
MIDDLETON, SHIRLEY P.	Ophthalmology
MILLARD, ASHLEY	Family Nurse Practitioner
MILLARD, ASHLEY	Family Nurse Practitioner
MILLARD, ASHLEY	Family Nurse Practitioner
MILLER, GARY H.	Pulmonary Disease
MILLER, JONATHAN	Internal Medicine
MIN, SEON YOUNG	General Dentistry
MINTZ, MATTHEW L.	Internal Medicine
MITCHELL, CHARLES B.	Dermatopathology
MOAWAD, GABY	Obstetrics and Gynecology
MOGHARBEL, TAREK M.	General Dentistry
MOGHIMI, YAVAR	Psychiatry
MOGHTADERI, SAM	Orthopaedic Surgery
MOHAMED, MOHAMED A.	Neonatology
MONAHAN, CHRISTOPHER J.	Anesthesiology
MONFARED, ASHKAN	Otolaryngology (ENT)
MONTEFERRANTE, MARK L.	Radiology
MOORE, BRAD B.	Internal Medicine
MORGAN, BROOKS L.	Psychology
MORRIS, ELISE B.	Family Practice
MORRIS, WILLIAM E.	Ophthalmology
MORTMAN, KEITH D.	General Surgery
MOY, GREGORY J.	Anesthesiology
MOYER, CRISTINA M.	Internal Medicine
MOYER, CRISTINA M.	Internal Medicine
MOYER, CRISTINA M.	Internal Medicine
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Provider Name	Provider Type
MUFARRIJ, PATRICK W.	Urology
MULLER, TODD N.	Emergency Medicine
MUNOZ, ALBERTINA	Social Worker
MUNOZ, MARK L.	Internal Medicine
MURRAY, COREY	General Dentistry
MURRAY, VALERIE M.	Family Nurse Practitioner
MURRAY, VALERIE M.	Family Nurse Practitioner
MURRAY, VALERIE M.	Family Nurse Practitioner
MYERS, ELLAINE	General Dentistry
MYLES, JOAN	Family Practice
MYLES, STEVEN A.	General Dentistry
NAGY, CHRISTIAN D.	Cardiology
NAJAM, FARZAD	Thoracic and Cardiac Surgery
NARAYAN, LALIT	Internal Medicine
NASCIMENTO, ANA L.	Certified Nurse Midwife
NASSAR, AMY F.	Internal Medicine
NATHAN, NISHA	Endocrinology
NATRAJAN, KAVITA	Hematology & Oncology (HEO)
NEEB, CHRISTINE	Family Practice
NEEB, CHRISTINE	Family Practice
NEEB, CHRISTINE	Family Practice
NEGUSSIE, GENNET	Family Nurse Practitioner
NEGUSSIE, GENNET	Family Nurse Practitioner
NEGUSSIE, GENNET	Family Practice
NEGUSSIE, GENNET	Family Nurse Practitioner
NELSON, LAUREN E.	Obstetrics and Gynecology
NESTERENKO, TETYANA H.	Neonatology
NEVIASER, ROBERT J.	Orthopaedic Surgery
NG, PHICK H.	Internal Medicine
NGUYEN, BAO-NGOC H.	General Surgery
NGUYEN, NAM	Radiation Oncology
NGUYEN, PHUC L.	Anesthesiology
NICKLAS, RICHARD A.	Allergy & Immunology
NICOLAS, NATALIE	Registered Dietitian
NIEMEYER, CHAD R.	Pediatrics
NOBAKHT HAGHISHI, EHSAN	Hospitalist
NOBAKHT HAGHISHI, EHSAN	Hospitalist
NOLAN, NORRIS J.	Pathology, Clinical
NORRIS, LORENZO	Psychiatry
NYLEN, ERIC S.	Endocrinology
	Endoermology