

G.6.2.8.11.2 Effect of a Determination

G.6.2.8.11.2.1 The District's determination becomes CMS determination for purposes of § 1903(m)(5)(A) of the Social Security Act unless CMS reverses or modifies it within fifteen (15) days.

G.6.2.8.11.2.2 When the District decides to recommend imposing the sanction, this recommendation becomes CMS's decision, for purposes of § 1903(m)(5)(B)(ii) of the Social Security Act, unless CMS rejects this recommendation within fifteen (15) days.

G.6.2.8.11.3 Notice of Sanction

G.6.2.8.11.3.1 If the District's determination becomes CMS determination, the District shall take the following actions:

G.6.2.8.11.3.1 Give Contractor written notice of the nature and basis of the proposed sanction;

G.6.2.8.11.3.2 Allow Contractor fifteen (15) days from the date it receives the notice to provide evidence that it has not acted or failed to act in the manner that is the basis for the recommended sanction;

G.6.2.8.11.3.3 Extend the initial fifteen (15) day period for an additional fifteen (15) days if:

G.6.2.8.11.3.3.1 Contractor submits a written request that includes a credible explanation of why it needs additional time;

G.6.2.8.11.3.3.2 The request is received by CMS before the end of the initial period; and

G.6.2.8.11.3.3.3 CMS has not determined that Contractor's conduct poses a threat to an Enrollee's health or safety.

G.6.2.8.11.4 Informal Reconsideration

G.6.2.8.11.4.1 If Contractor submits a timely response to the notice of sanction, the District shall:

G.6.2.8.11.4.1.1 Conduct an informal reconsideration that includes review of the evidence by a District agency official who did not participate in the original recommendation;

G.6.2.8.11.4.1.2 Give Contractor a concise written decision setting forth the factual and legal basis for the decision; and

G.6.2.8.11.4.1.3 Forward the decision to CMS.

G.6.2.8.11.4.2 The District's decision becomes CMS decision unless CMS reverses or modifies the decision within fifteen (15) days from date of receipt by CMS.

G.6.2.8.11.4.3 If CMS reverses or modifies the District's decision, the District shall send Contractor a copy of CMS's decision.

G.6.2.8.11.5 Denial of Payment

- G.6.2.8.11.5.1 CMS, based upon the recommendation of DHCF, may deny payment to the District for new Enrollees of Contractor under § 1903(m)(5)(B)(ii) of the Social Security Act in the following situations:
- G.6.2.8.11.5.1.1 If a CMS determination that Contractor has acted or failed to act is affirmed on review; and
- G.6.2.8.11.5.1.2 If the CMS determination is not contested in a timely manner by Contractor.
- G.6.2.8.11.5.2 Under 42 C.F.R § 438.726(b), CMS denial of payment for new Enrollees automatically results in a denial of District payments to Contractor for the same Enrollees.

G.6.2.8.11.6 Effective Date of Sanction

- G.6.2.8.11.6.1 If Contractor does not seek reconsideration, a sanction is effective fifteen (15) days after the date Contractor is notified of the decision to impose the sanction.
- G.6.2.8.11.6.2 If Contractor seeks reconsideration, the following rules apply:
- G.6.2.8.11.6.2.1 Except as specified in 42 C.F.R. § 438.730(d)(2)(ii), the sanction is effective on the date specified in CMS reconsideration notice.
- G.6.2.8.11.6.2.2 If CMS, in consultation with the District agency, determines that Contractor's conduct poses a serious threat to an Enrollee's health or safety, the sanction may be made effective earlier than the date of the District's reconsideration decision.

G.6.3 Subcontract requirements

- G.6.3.1** The Contractor shall include in each subcontract under this contract a provision requiring the subcontractor to include in its contract with any lower-tier subcontractor or supplier the payment and interest clauses required under paragraphs (1) and (2) of D.C. Official Code § 2-221.02(d).

G.7 CONTRACTING OFFICER (CO)

Contracts will be entered into and signed on behalf of the District only by contracting officers. The contact information for the Contracting Officer is:

Helena Barbour, Chief Contracting Officer
Office of Contracting and Procurement
441 4th Street, Suite 700 South
Washington, DC 20001
(202) 442 – 5817
Helena.Barbour@dc.gov

G.8 AUTHORIZED CHANGES BY THE CONTRACTING OFFICER

G.8.1 The CO is the only person authorized to approve changes in any of the requirements of this contract.

G.8.2 The Contractor shall not comply with any order, directive or request that changes or modifies the requirements of this contract, unless issued in writing and signed by the CO.

G.8.3 In the event the Contractor effects any change at the instruction or request of any person other than the CO, the change will be considered to have been made without authority and no adjustment will be made in the contract price to cover any cost increase incurred as a result thereof.

G.9 CONTRACT ADMINISTRATOR (CA)

G.9.1 The CA is responsible for general administration of the contract and advising the CO as to the Contractor's compliance or noncompliance with the contract. The CA has the responsibility of ensuring the work conforms to the requirements of the contract and such other responsibilities and authorities as may be specified in the contract. These include:

G.9.1.1 Keeping the CO fully informed of any technical or contractual difficulties encountered during the performance period and advising the CO of any potential problem areas under the contract;

G.9.1.2 Coordinating site entry for Contractor personnel, if applicable;

G.9.1.3 Reviewing invoices for completed work and recommending approval by the CO if the Contractor's costs are consistent with the negotiated amounts and progress is satisfactory and commensurate with the rate of expenditure;

G.9.1.4 Reviewing and approving invoices for deliverables to ensure receipt of goods and services. This includes the timely processing of invoices and vouchers in accordance with the District's payment provisions; and

G.9.1.5 Maintaining a file that includes all contract correspondence, modifications, records of inspections (site, data, equipment) and invoice or vouchers.

G.9.2 The address and telephone number of the CA is:

*Lisa Truitt, Director, HCDMA
Department of Healthcare Finance
441 4th Street, Suite 900 South
Washington, DC 20001
(202) 442-9109
Lisa.Truitt@dc.gov*

G.9.3 The CA shall NOT have the authority to:

1. Award, agree to, or sign any contract, delivery order or task order. Only the CO shall make contractual agreements, commitments or modifications;

2. Grant deviations from or waive any of the terms and conditions of the contract;
3. Increase the dollar limit of the contract or authorize work beyond the dollar limit of the contract,
4. Authorize the expenditure of funds by the Contractor;
5. Change the period of performance; or
6. Authorize the use of District property, except as specified under the contract.

G.9.4 The Contractor will be fully responsible for any changes not authorized in advance, in writing, by the CO; may be denied compensation or other relief for any additional work performed that is not so authorized; and may also be required, at no additional cost to the District, to take all corrective action necessitated by reason of the unauthorized changes.

G.9.5 Ordering Clause

- G.9.5.1 Any supplies and services to be furnished under the Contract shall be ordered by issuance of delivery orders or task orders by the Contracting Officer. Such orders may be issued during the term of the Contract.
- G.9.5.2 All delivery orders or task orders are subject to the terms and conditions of the Contract. In the event of a conflict between a delivery order or task order and the Contract, the Contract shall control.
- G.9.5.3 If mailed, a delivery order or task order is considered “issued” when the District deposits the order in the mail. Orders may be issued by facsimile or by electronic commerce method.

SECTION H: SPECIAL CONTRACT REQUIREMENTS

H.1 HIRING OF DISTRICT RESIDENTS AS APPRENTICES AND TRAINEES

H.1.1 For all new employment resulting from this contract or subcontracts hereto, as defined in Mayor's Order 83-265 and implementing instructions, the Contractor shall use its best efforts to comply with the following basic goal and objectives for utilization of bona fide residents of the District of Columbia in each project's labor force:

H.1.1.1 At least fifty-one (51) percent of apprentices and trainees employed shall be residents of the District of Columbia registered in programs approved by the District of Columbia Apprenticeship Council.

H.1.2 The Contractor shall negotiate an Employment Agreement with the Department of Employment Services (DOES) for jobs created as a result of this contract. The DOES shall be the Contractor's first source of referral for qualified apprentices and trainees in the implementation of employment goals contained in this clause.

H.2 DEPARTMENT OF LABOR WAGE DETERMINATIONS

The Contractor shall be bound by the Wage Determination No. No. 2015-4281 Rev.3, dated April 08, 2016, issued by the U.S. Department of Labor in accordance with the Service Contract Act, 41 U.S.C. §§ 6701 - 6707, and incorporated herein as attachment J.2. The Contractor shall be bound by the wage rates for the term of the contract subject to revision as stated herein and in accordance with Section 24 of the SCP. If an option is exercised, the Contractor shall be bound by the applicable wage rates at the time of the option. If the option is exercised and the CO obtains a revised wage determination, the revised wage determination is applicable for the option periods and the Contractor may be entitled to an equitable adjustment.

H.3 PREGNANT WORKERS FAIRNESS

H.3.1 The Contractor shall comply with the Protecting Pregnant Workers Fairness Act of 2016, D.C. Official Code § 32-1231.01 *et seq.* (PPWF Act).

H.3.2 The Contractor shall not:

(a) Refuse to make reasonable accommodations to the known limitations related to pregnancy, childbirth, related medical conditions, or breastfeeding for an employee, unless the Contractor can demonstrate that the accommodation would impose an undue hardship;

(b) Take an adverse action against an employee who requests or uses a reasonable accommodation in regard to the employee's conditions or privileges of employment, including failing to reinstate the employee when the need for reasonable accommodations ceases to the employee's original job or to an equivalent position with equivalent:

(1) Pay;

(2) Accumulated seniority and retirement;

(3) Benefits; and

(4) Other applicable service credits;

(c) Deny employment opportunities to an employee, or a job applicant, if the denial is based on the need of the employer to make reasonable accommodations to the known limitations related to pregnancy, childbirth, related medical conditions, or breastfeeding;

(d) Require an employee affected by pregnancy, childbirth, related medical conditions, or breastfeeding to accept an accommodation that the employee chooses not to accept if the employee does not have a known limitation related to pregnancy, childbirth, related medical conditions, or breastfeeding or the accommodation is not necessary for the employee to perform her duties;

(e) Require an employee to take leave if a reasonable accommodation can be provided; or

(f) Take adverse action against an employee who has been absent from work as a result of a pregnancy-related condition, including a pre-birth complication.

H.3.3 The Contractor shall post and maintain in a conspicuous place a notice of rights in both English and Spanish and provide written notice of an employee's right to a needed reasonable accommodation related to pregnancy, childbirth, related medical conditions, or breastfeeding pursuant to the PPWF Act to:

(a) New employees at the commencement of employment;

(b) Existing employees; and

(c) An employee who notifies the employer of her pregnancy, or other condition covered by the PPWF Act, within 10 days of the notification.

H.3.4 The Contractor shall provide an accurate written translation of the notice of rights to any non-English or non-Spanish speaking employee.

H.3.5 Violations of the PPWF Act shall be subject to civil penalties as described in the Act.

H.4 UNEMPLOYED ANTI-DISCRIMINATION

H.4.1 The Contractor shall comply with the Unemployed Anti-Discrimination Act of 2012, D.C. Official Code § 32-1361 *et seq.*

H.4.2 The Contractor shall not:

(a) Fail or refuse to consider for employment, or fail or refuse to hire, an individual as an employee because of the individual's status as unemployed; or

(b) Publish, in print, on the Internet, or in any other medium, an advertisement or announcement for any vacancy in a job for employment that includes:

(1) Any provision stating or indicating that an individual's status as unemployed disqualifies the individual for the job; or

(2) Any provision stating or indicating that an employment agency will not consider or hire an individual for employment based on that individual's status as unemployed.

H.4.3 Violations of the Unemployed Anti-Discrimination Act shall be subject to civil penalties as described in the Act.

H.5 51% DISTRICT RESIDENTS NEW HIRES REQUIREMENTS AND FIRST SOURCE EMPLOYMENT AGREEMENT

Delete Article 35, 51% District Residents New Hires Requirements and First Source Employment Agreement, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following Section **H.5 51% DISTRICT RESIDENTS NEW HIRES REQUIREMENTS AND FIRST SOURCE EMPLOYMENT AGREEMENT** in its place:

H.5 51% DISTRICT RESIDENTS NEW HIRES REQUIREMENTS AND FIRST SOURCE EMPLOYMENT AGREEMENT

H.5.1 For contracts for services in the amount of \$300,000 or more, the Contractor shall comply with the First Source Employment Agreement Act of 1984, as amended, D.C. Official Code §§ 2-219.01 *et seq.* (First Source Act).

H.5.2 The Contractor shall enter into and maintain during the term of the contract, a First Source Employment Agreement (Employment Agreement) with the District of Columbia Department of Employment Service's (DOES), in which the Contractor shall agree that:

- (a) The first source for finding employees to fill all jobs created in order to perform the contract shall be the First Source Register; and
- (b) The first source for finding employees to fill any vacancy occurring in all jobs covered by the Employment Agreement shall be the First Source Register.

H.5.3 The Contractor shall not begin performance of the contract until its Employment Agreement has been accepted by DOES. Once approved, the Employment Agreement shall not be amended except with the approval of DOES.

H.5.4 The Contractor agrees that at least 51% of the new employees hired to perform the contract shall be District residents.

H.5.5 The Contractor's hiring and reporting requirements under the First Source Act and any rules promulgated thereunder shall continue for the term of the contract.

H.5.6 The CO may impose penalties, including monetary fines of 5% of the total amount of the direct and indirect labor costs of the contract, for a willful breach of the Employment Agreement, failure to submit the required hiring compliance reports, or deliberate submission of falsified data.

- H.5.7** If the Contractor does not receive a good faith waiver, the CO may also impose an additional penalty equal to 1/8 of 1% of the total amount of the direct and indirect labor costs of the contract for each percentage by which the Contractor fails to meet its hiring requirements.
- H.5.8** Any contractor which violates, more than once within a 10-year timeframe, the hiring or reporting requirements of the First Source Act shall be referred for debarment for not more than five (5) years.
- H.5.9** The contractor may appeal any decision of the CO pursuant to this clause to the D.C. Contract Appeals Board as provided in **clause 14 of the SCP, Disputes**.
- H.5.10** The provisions of the First Source Act do not apply to nonprofit organizations which employ 50 employees or less.

H.6 SECTION 504 OF THE REHABILITATION ACT OF 1973, as amended.

During the performance of the contract, the Contractor and any of its independent contractors shall comply with section 504 of the Rehabilitation Act of 1973, as amended. This Act prohibits discrimination against disabled people in federally funded programs and activities. See 29 U.S.C. §§ 794 *et seq.*

H.7 AMERICANS WITH DISABILITIES ACT OF 1990 (ADA)

During the performance of this contract, the Contractor and any of its independent contractors shall comply with the ADA. The ADA makes it unlawful to discriminate in employment against a qualified individual with a disability. See 42 U.S.C. §§ 12101 *et seq.*

H.8 DIVERSION, REASSIGNMENT AND REPLACEMENT OF KEY PERSONNEL

The key personnel specified in the contract are considered to be essential to the work being performed hereunder. Prior to diverting any of the specified key personnel for any reason, the Contractor shall notify the CO at least thirty (30) calendar days in advance and shall submit justification, including proposed substitutions, in sufficient detail to permit evaluation of the impact upon the contract. The Contractor shall obtain written approval of the CO for any proposed substitution of key personnel.

H.9 SUBCONTRACTING REQUIREMENTS

H.9.1 Mandatory Subcontracting Requirements

- H.9.1.1** Unless the Director of the Department of Small and Local Business Development (DSLBD) has approved a waiver in writing, for all contracts in excess of \$250,000, at least 35% of the dollar volume of the contract shall be subcontracted to qualified small business enterprises (SBEs).
- H.9.1.2** If there are insufficient SBEs to completely fulfill the requirement of paragraph H.9.1.1, then the subcontracting may be satisfied by subcontracting 35% of the dollar volume to any qualified certified business enterprises (CBEs); provided, however, that all reasonable efforts

shall be made to ensure that SBEs are significant participants in the overall subcontracting work.

- H.9.1.3** A prime contractor that is certified by DSLBD as a small, local or disadvantaged business enterprise shall not be required to comply with the provisions of sections H.9.1.1 and H.9.1.2.
- H.9.1.4** Except as provided in sections H.9.1.5 and H.9.1.7, a prime contractor that is a CBE and has been granted a proposal preference pursuant to D.C. Official Code § 2-218.43, or is selected through a set-aside program, shall perform at least 35% of the contracting effort with its own organization and resources and, if it subcontracts, 35% of the subcontracting effort shall be with CBEs. A CBE prime contractor that performs less than 35% of the contracting effort shall be subject to enforcement actions under D.C. Official Code § 2-218.63.
- H.9.1.5** A prime contractor that is a certified joint venture and has been granted a proposal preference pursuant to D.C. Official Code § 2-218.43, or is selected through a set-aside program, shall perform at least 50% of the contracting effort with its own organization and resources and, if it subcontracts, 35% of the subcontracting effort shall be with CBEs. A certified joint venture prime contractor that performs less than 50% of the contracting effort shall be subject to enforcement actions under D.C. Official Code § 2-218.63.
- H.9.1.6** Each CBE utilized to meet these subcontracting requirements shall perform at least 35% of its contracting effort with its own organization and resources.
- H.9.1.7** A prime contractor that is a CBE and has been granted a proposal preference pursuant to D.C. Official Code § 2-218.43, or is selected through a set-aside program, shall perform at least 50% of the on-site work with its own organization and resources if the contract is \$1 million or less.

H.9.2 Subcontracting Plan

If the prime contractor is required by law to subcontract under this contract, it must subcontract at least 35% of the dollar volume of this contract in accordance with the provisions of section H.9.1 of this clause. The plan shall be submitted as part of the proposal and may only be amended after award with the prior written approval of the CO and Director of DSLBD. Any reduction in the dollar volume of the subcontracted portion resulting from an amendment of the plan after award shall inure to the benefit of the District.

Each subcontracting plan shall include the following:

- (1) The name and address of each subcontractor;
- (2) A current certification number of the small or certified business enterprise;
- (3) The scope of work to be performed by each subcontractor; and
- (4) The price that the prime contractor will pay each subcontractor.

H.9.3 Copies of Subcontracts

Within twenty-one (21) days of the date of award, the Contractor shall provide fully executed copies of all subcontracts identified in the subcontracting plan to the CO, CA, District of Columbia Auditor and the Director of DSLBD.

H.9.4 Subcontracting Plan Compliance Reporting

H.9.4.1 If the Contractor has a subcontracting plan required by law for this contract, the Contractor shall submit a quarterly report to the CO, CA, District of Columbia Auditor and the Director of DSLBD. The quarterly report shall include the following information for each subcontract identified in the subcontracting plan:

- (A) The price that the prime contractor will pay each subcontractor under the subcontract;
- (B) A description of the goods procured or the services subcontracted for;
- (C) The amount paid by the prime contractor under the subcontract; and
- (D) A copy of the fully executed subcontract, if it was not provided with an earlier quarterly report.

H.9.4.2 If the fully executed subcontract is not provided with the quarterly report, the prime contractor will not receive credit toward its subcontracting requirements for that subcontract.

H.9.5 Annual Meetings

Upon at least 30-days written notice provided by DSLBD, the Contractor shall meet annually with the CO, CA, District of Columbia Auditor and the Director of DSLBD to provide an update on its subcontracting plan.

H.9.6 Notices

The Contractor shall provide written notice to the DSLBD and the District of Columbia Auditor upon commencement of the contract and when the contract is completed.

H.9.7 Enforcement and Penalties for Breach of Subcontracting Plan

H.9.7.1 A contractor shall be deemed to have breached a subcontracting plan required by law, if the contractor (i) fails to submit subcontracting plan monitoring or compliance reports or other required subcontracting information in a reasonably timely manner; (ii) submits a monitoring or compliance report or other required subcontracting information containing a materially false statement; or (iii) fails to meet its subcontracting requirements.

H.9.7.2 A contractor that is found to have breached its subcontracting plan for utilization of CBEs in the performance of a contract shall be subject to the imposition of penalties, including monetary fines in accordance with D.C. Official Code § 2-218.63.

H.9.7.3 If the CO determines the Contractor's failure to be a material breach of the contract, the CO shall have cause to terminate the contract under the default provisions in **clause 8 of the SCP, Default.**

H.10 FAIR CRIMINAL RECORD SCREENING

H.10.1 The Contractor shall comply with the provisions of the Fair Criminal Record Screening Amendment Act of 2014, effective December 17, 2014 (D.C. Law 20-152) (the "Act" as used in this section). This section applies to any employment, including employment on a

temporary or contractual basis, where the physical location of the employment is in whole or substantial part within the District of Columbia.

- H.10.2** Prior to making a conditional offer of employment, the Contractor shall not require an applicant for employment, or a person who has requested consideration for employment by the Contractor, to reveal or disclose an arrest or criminal accusation that is not then pending or did not result in a criminal conviction.
- H.10.3** After making a conditional offer of employment, the Contractor may require an applicant to disclose or reveal a criminal conviction.
- H.10.4** The Contractor may only withdraw a conditional offer of employment, or take adverse action against an applicant, for a legitimate business reason as described in the Act.
- H.10.5** This section and the provisions of the Act shall not apply:
- (a) Where a federal or District law or regulation requires the consideration of an applicant's criminal history for the purposes of employment;
 - (b) To a position designated by the employer as part of a federal or District government program or obligation that is designed to encourage the employment of those with criminal histories;
 - (c) To any facility or employer that provides programs, services, or direct care to, children, youth, or vulnerable adults; or
 - (d) To employers that employ less than 11 employees.
- H.10.6** A person claiming to be aggrieved by a violation of the Act may file an administrative complaint with the District of Columbia Office of Human Rights, and the Commission on Human Rights may impose monetary penalties against the Contractor.

H.11 DISTRICT RESPONSIBILITIES

H.11.1 Enrollment

H.11.1.1 Effective Date of Enrollment for non-Medicaid Eligible Immigrant Children (Immigrant Children)

H.11.1.1.1 Non-Medicaid eligible Immigrant Children shall be enrolled or auto assigned upon the date they are deemed eligible by the Economic Security Administration (ESA). Children who are deemed eligible on or after the sixteenth (16th) of the month shall be assigned to Contractor retroactive to the first (1st) of the month.

H.11.1.1.2 Children that are deemed eligible prior to the sixteenth (16th) of the month shall be assigned to a Contractor, effective immediately.

H.11.1.2 Enrollment Notification Schedule

- H.11.1.2.1 The following describes the schedule for notification and enrollment for DCHFP and the Alliance.
- H.11.1.2.2 One (1) month after the date of Contract signing, the District's Enrollment Broker shall send a notification letter to all eligible individuals. The letter shall advise the following two (2) groups regarding the steps in the enrollment and selection process.
- H.11.1.2.2.1 Current Enrollees of plans not selected to continue in DCHFP or the Alliance shall be notified by the District that they must choose a new plan from one of the Contractors selected as a result of this procurement. As outlined in section C.6, Enrollees shall have thirty (30) days from the date of the letter to select a new plan and those Enrollees who do not make a selection shall be automatically assigned to a Contractor.
- H.11.1.2.2.2 Current Enrollees of plans that shall be continuing as Contractors shall be notified that they may remain in the current plan or select a new plan. These Enrollees shall also be notified of the disenrollment limitation provisions as described in section C. 6. Enrollees who fail to communicate a choice by the selection deadline shall be divided equally among the Contractors in accordance with this section C.5.13.4.1
- H.11.1.3. Individuals who do not voluntarily select a plan within thirty (30) days shall be automatically assigned. Except as provided in section E.5.1, each of the selected Contractors shall receive an equal share of the default Enrollees in accordance with section C.5.13.4.1 (as amended).
- H.11.1.4 The District shall disenroll an Enrollee due to loss of eligibility under the following circumstances:
- H.11.1.4.1 If the Enrollee is no longer eligible for DCHFP or the Alliance, disenrollment shall be effective no later than the first (1st) day of the first (1st) full month following the loss of eligibility; or
- H.11.1.4.2 If the Enrollee reaches his or her twenty-second (22nd) birthday the disenrollment shall be effective not after than the first (1st) day of the first (1st) full month following the date of the Enrollee's twenty-second (22nd) birthday.
- H.11.1.5 Individuals eligible for coverage beyond the age of twenty-two (22) years old under the Alliance shall complete a recertification process in order to obtain coverage.
- H.11.2 DHCF has contracted with an Enrollment Broker to fulfill the District's responsibilities described in this §.
- H.11.2.1 The District's Enrollment Broker shall:
- H.11.2.1.1 Notify Enrollees regarding their choice of MCO;
- H.11.2.1.2 Assist Enrollees in choice Counseling Services as required by 42 C.F.R. §438.71;

- H.11.2.1.3 Process enrollment;
 - H.11.2.1.3.1 Maintain, transmit, and verify enrollment data;
 - H.11.2.1.3.2 Notify MCOs regarding enrollment; and
 - H.11.2.1.3.3 Notify each Enrollee of the opportunity to change enrollment ninety (90) days before each anniversary of the date of enrollment.
- H.11.3 By the twentieth (20th) day of the month, or the next Business Day if the twentieth (20th) falls on a holiday or weekend, DHCF, either directly or through its Fiscal Agent, shall provide Contractor with a hard copy listing and a computer readable file containing information on eligible Enrollees who have either voluntarily enrolled with Contractor or who are auto-enrolled with Contractor and whose coverage is effective beginning on the first (1st) day of the following month.
- H.11.3.1 Information furnished to Contractor shall contain each Enrollee's name, beneficiary identification number, phone, address, race/ethnicity, primary language spoken of each Medicaid Enrollee, birth date, and Medicaid eligibility code.
 - H.11.3.2 The information shall also indicate method of enrollment (voluntary or auto-enrollment), the Enrollee's current PCP, and an indication of health conditions and special needs that are known.
- H.11.4 DHCF may restrict the number of Enrollees in or assigned to an MCO if DHCF determines that Contractor or its Provider Network does not have adequate capacity (as defined by Section C.9) to serve additional Enrollees, or if DHCF imposes Intermediate Sanctions under section G.3. Enrollees with family Beneficiaries enrolled with Contractor shall still be given the opportunity to enroll with Contractor even if DHCF restricts Contractor's enrollment under this provision.
- H.11.5 Screening Tool Requirements**
- H.11.5.1 DHCF shall review and approve Contractor developed or selected screening tools for identification of Behavioral Health problems in primary care settings, and children with Special Health Care Needs (as defined in section C.1) prior to Contractor implementing or utilizing the screening tools.
 - H.11.5.2 DHCF shall, at its discretion, select a tool or tools for implementation by all PCPs or Providers in Contractor's network.
- H.11.6 Readiness Assessment and Review**
- H.11.6.1 Contractors Review
- DHCF shall conduct a Readiness Assessment and Review of all Contractors selected for award of the Contract. Contractor shall fully comply with DHCF's Readiness Assessment and Review procedures, including providing DHCF or its Contractor's access to documents, staff, and facilities.

H.11.6.2 Timing

H.11.6.2.1 DHCF will conduct a Readiness Assessment and Reviews after the contract award is announced and prior to the enrollment of any Enrollees.

H.11.6.3 Content of Readiness Assessment and Review

H.11.6.3.1 The Readiness Assessment and Review shall include but is not limited to: site visits and review of documentation and deliverables that are required prior to enrollment. Areas of special emphasis for the Readiness Assessment and Review may include, but are not limited to, EPSDT, mental health care, Enrollee outreach, Care Coordination and Case Management procedures; financial operations; utilization management and CQI management; network adequacy and capacity; Enrollment Activities; provisions for monitoring the transition of Enrollees with Special Health Care Needs, claims payment procedures; and reporting.

H.11.6.4 Readiness Review and Corrective Action

H.11.6.4.1 If DHCF determines that any potential Contractor has not met the criteria for readiness, Contractor shall be notified and required to develop a CAP acceptable to DHCF and in accordance with section C.13.16. Following the implementation of the CAP, DHCF has the right to conduct a site visit to Contractor's office, to verify implementation of the Corrective Actions. DHCF shall approve Contractor for enrollment once DHCF verifies that the CAP has been implemented to its satisfaction.

H.11.6.5 Readiness Assessment Certification

Contractor shall complete and submit a Certification of Readiness Assessment indicating the Contractor's successful fulfillment of the content of the Readiness Assessment and Review as described in section H.11.6.3 on or before September 1, 2017. The Readiness Assessment Certification shall be signed by the Contractor's authorized representative, the Contract Administrator and the Contracting Officer prior to the Contractor's acceptance of Enrollees in the DCHFP and Alliance.

H.11.7 Establishing Community Standards

H.11.7.1 DHCF will, when establishing community standards in accordance with the provisions of sections C.8, C.9, and C.10, consider:

H.11.7.1.1 Relevant federal statute, regulation, and policy;

H.11.7.1.2 Relevant District of Columbia statute, regulation, and policy;

H.11.7.1.3 Relevant federal and District court cases;

H.11.7.1.4 The opinion of health care Providers and professionals who practice in the District and, where appropriate, practice primarily within a specific subset of the District's population or geography; and

- H.11.7.1.5 Valid, reliable research generalizable to the District of Columbia and any population within the District and any population within the District of Columbia of interest.
- H.11.7.2 If Contractor disagrees with DHCF's definition of a community standard it may submit an alternative community standard to DHCF for consideration, along with an explanation of how Contractor established the standard prior to applying that standard for analysis.

H.11.8 Coordination with Other Medicaid Services

- H.11.8.1 DHCF shall, at its sole discretion, require that Contractor implement protocols and procedures for coordinating managed care services with the provision of other Medicaid services, including all Behavioral Health services.
- H.11.8.2 Periodic Review of Claims Files and Medical Audits DHCF or its agent shall periodically review Contractor's: Claims files; Documentation of Encounter Data; and Medical Records.

H.11.10 DHCF Representations regarding Submission of a Report

- H.11.10.1 By submitting a report or Deliverable, Contractor represents that, to the best of its knowledge, it has performed the associated tasks in a manner that shall, in concert with other tasks, meet the objectives stated or referred to in the Contract. In accordance with 42 C.F.R. § 438.606, Contractor shall, provide an attestation to DHCF, signed by the Chief Executive Officer (CEO), that it has complied with all reporting policies and procedures. Contractor shall provide evidence of compliance in a format specified by the State.
- H.11.10.2 By approving a report or Deliverable, DHCF represents only that it has received and reviewed the report or Deliverable.
- H.11.10.3 The Contract Administrator's (CA) acceptance of a report or Deliverable is equivalent to DHCF's acceptance of that report. Another District agency's acceptance of a report or Deliverable does not discharge any of Contractor's contractual obligations with respect to its reporting requirements under sections C.16 and F, or to the quality, comprehensiveness, functionality, effectiveness or acceptance by the CA or DHCF as a whole.

H.11.11 Reporting Requirements

DHCF shall provide the Contractor templates for the reports required in sections C.16 and F.3 following the Contract Start Date.

H.11.12 Enrollee Handbook

DHCF shall provide Contractor a standard Enrollee Handbook Template within 15 days of contract award.

H.12 CONTRACTOR RESPONSIBILITIES

H.12.1 General Subcontract Requirements

- H.12.1.1 The requirements of 42 C.F.R. §438.230, shall apply to any contract or written arrangement/agreement that the Contractor has with any subcontractor.
- H.12.1.2 The Contractor shall maintain ultimate responsibility for adhering to and otherwise fully complying with all terms and conditions of its contract with the District.
- H.12.1.3 Contractor shall ensure that all activities carried out by any independent contractor conform to the provisions of the Contract with the District and be clearly specified in the subcontract:
 - H.12.1.2.1 Contractor shall include in all of its contracts and subcontracts a requirement that the contractor or independent contractor look solely to Contractor for payment for services rendered.
 - H.12.1.2.2 The terms of any subcontracts involving the provision or administration of medical services shall be subject to DHCF approval via the Contracting Officer prior to implementation or application.
 - H.12.1.4 It is the responsibility of Contractor to ensure its independent contractors are capable of meeting the reporting requirements under the Contract and, if they cannot, Contractor is not relieved of the reporting requirements.

H.12.2 Sub-contractual relationships and Delegation

- H.12.2.1 All contracts or written arrangements/agreements between the Contractor and any subcontractor must meet the requirement of paragraph (c) of §438.230.
- H.12.2.2 Each contract or written arrangement/agreement described in paragraph (b)(2) of §438.230 must specify that:
 - H.12.2.2.1 If any of the Contractor's activities or obligations under its contract with the District are delegated to a subcontractor:
 - H.12.2.2.1.1 The delegated activities or obligations, and related reporting responsibilities, are specified in the contract or written agreement;
 - H.12.2.2.1.2 The subcontractor agrees to perform the delegated activities and reporting responsibilities specified in compliance with the Contractor's contract obligations with the District; and
 - H.12.2.2.1.3 The contract or written arrangement must either provide for revocation of the delegation of activities or obligations, or specify other remedies in instances where the District or the Contractor determine that the subcontractor has not performed satisfactorily.
 - H.12.2.2.2 The subcontractor agrees to comply with all applicable Medicaid laws,

regulations, including applicable sub-regulatory guidance and contract provisions.

- H.12.2.3 The subcontractor agrees that:
- H.12.2.3.1 The District, CMS, the HHS Inspector General, the Comptroller General, or their designees have the right at any time to audit, evaluate, and inspect any books, records, contracts, computer or other electronic systems of the subcontractor, or of the subcontractor's contractor, that pertains to any aspect of services and activities performed, or determination of amounts payable under the Contractor's contract with the District;
- H.12.2.3.2 The subcontractor will make available, for purposes of an audit, evaluation, or inspection its premises, physical facilities, equipment, books, records, contracts, computer or other electronic systems relating to Medicaid Enrollees;
- H.12.2.3.3 The right to audit will exist through 10 years from the final date of the contract period or from the date of completion of any audit, whichever is later; and
- H.12.2.3.4 If the District, CMS, or the HHS Inspector General determines that there is a reasonable possibility of fraud or similar risk, the District, CMS, or the HHS Inspector General may inspect, evaluate, and audit the subcontractor at any time.
- H.12.2.4 The District shall ensure, through its contracts, that before any delegation to an independent contractor, each Contractor shall:
- H.12.2.4.1 Oversee and is accountable for any functions and responsibilities that it delegates to any independent contractor;
- H.12.2.4.2 Evaluates the prospective independent contractor's ability to perform the activities to be delegated before a written agreement is executed; and
- H.12.2.4.3 Meets the following specific conditions:
- H.12.2.4.3.1 There is a written agreement that specifies the activities and reporting responsibilities delegated to the independent contractor;
- H.12.2.4.3.2 Provides for revoking delegation or imposing other sanctions if the independent contractor's performance is inadequate;
- H.12.2.4.3.3 Contractor shall monitor the independent contractor's performance on an ongoing basis and subject it to formal review according to a periodic schedule established by the District, consistent with industry standards, or District MCO laws and regulations; and
- H.12.2.4.3.4 If Contractor identifies deficiencies or areas for improvement, Contractor and independent contractor shall take corrective actions.
- H.12.2.5 Contractor shall adhere to and incorporate 42 C.F.R. § 438.6 contract requirements, 42 C.F.R. Part 74, 42 C.F.R. Part 489; DCMR Title 29, Chapters 53, 54, and 55, and D.C. Code §44-551 and 552 *et seq.*, along with any other applicable Federal and District laws.

H.12.2.6 In accordance with 42 C.F.R. § 438.6(1), all independent contractors must fulfill the requirements that are appropriate to the service or activity delegated under the subcontract.

H.12.2.7 Subcontracts do not terminate Contractor's legal responsibilities for performance under the Contract.

H.12.3 Performance Reporting

H.13 Liability

Contractor shall hold harmless the District government, DHCF and the beneficiaries against any loss, damage, expense and liability of any kind that arises from any action of the organization or its independent contractors in the performance of the Contract.

H.14 PHYSICIAN INCENTIVE PLAN

H.14.1 In accordance with 42 C.F.R. § 417.479(a), no specific payment can be made directly or indirectly under a PIP to a physician group as an inducement to reduce or limit Medically Necessary services furnished to an individual Enrollee. Prior to Contract award and annually ninety (90) days prior to Contract renewal thereafter, Contractor shall submit to the District for the District's approval the information on PIPs listed in 42 C.F.R. §§ 417.479(h)(1) and 417.479(I) at the times indicated at 42 C.F.R. § 434.70(a)(3), in order to determine whether the incentive plan(s) meets the requirements.

H.14.1.1 The PIP shall comply with § 1903(m)(2)(A)(x) of the Social Security Act and 42 C.F.R. §§ 422.208 and 438.6(h).

H.14.1.2 In accordance with 42 C.F.R. § 422.208 and for the purposes of this section H.14 only, the following definitions apply:

H.14.1.3.1 Bonus: A payment made to a physician or physician group beyond any salary, fee-for-service payments, capitation, or returned withhold.

H.14.1.3.2 Capitation: A set dollar payment per patient per unit of time (usually per month) paid to a physician or physician group to cover a specified set of services and administrative costs without regard to the actual number of services provided. The services covered shall include the physician's own services, referral services, or all medical services.

H.14.1.3.3 Physician Group: A partnership, association, corporation, individual practice association, or other group of physicians that distributes income from the practice among Beneficiaries. An individual practice association is defined as a physician group for this section only if it is composed of individual physicians and has no subcontracts with physician groups.

H.14.1.3.4 Physician Incentive Plan: Any compensation arrangement to pay a physician or physician group that may directly or indirectly have the effect of reducing or limiting the services provided to any plan Enrollee.

- H.14.1.3.5 Potential Payments: The maximum payments possible to physicians or physician groups including payments for services they furnish directly, and additional payments based on use and costs of referral services, such as withholds, bonuses, capitation, or any other compensation to the physician or physician group. Bonuses and other compensation that are not based on use of referrals, such as quality of care furnished, patient satisfaction or committee participation, are not considered payments in the determination of substantial financial risk.
- H.14.1.3.6 Referral Services: Any specialty, inpatient, outpatient, or laboratory services that a physician or physician group orders or arranges, but does not furnish directly.
- H.14.1.3.7 Risk Threshold: The maximum risk, if the risk is based on referral services, to which a physician or physician group may be exposed under a physician incentive plan without being at Substantial Financial Risk. This is set at twenty-five percent (25%) risk.
- H.14.1.3.8 Substantial Financial Risk: Risk for referral services that exceeds the twenty-five percent (25%) risk threshold.
- H.14.1.3.9 Withhold: A percentage of payments or set dollar amounts deducted from a physician's service fee, capitation, or salary payment, and that may or may not be returned to the physician, depending on specific predetermined factors.
- H.14.2 In accordance with 42 C.F.R. §§ 417.479(d)-(g), Contractor shall provide the capitation data required by law or requested by DHCF for the previous calendar year to the District by application/contract prior to the Contract renewal of each year. Contractor shall provide the information on its PIPs listed in 42 C.F.R. § 417.479(h)(3) to any Enrollee, upon request.
- H.14.3 In accordance with 42 C.F.R. § 422.208(b), any PIP that Contractor (and any of its independent contractor arrangements) operates shall meet the following requirements:
- H.14.3.1 Contractor shall make no specific payment, directly or indirectly, to a physician or physician group as an inducement to reduce or limit Medically Necessary services furnished to any particular Enrollee. Indirect payments shall include offerings of monetary value (such as stock options or waivers of debt) measured in the present or in the future.
- H.14.3.2 If the PIP places a physician or physician group at Substantial Financial Risk (as defined in section H.14.1.3.8) for services that the physician or physician group does not furnish itself, Contractor shall assure that all physicians and physician groups at Substantial Financial Risk have either aggregate or per-patient stop-loss protection and conduct periodic surveys.
- H.14.3.3 For all PIPs, Contractor shall provide the following information, in accordance with 42 C.F.R. § 422.210, to DHCF for submission to CMS:
- H.14.3.3.1 Whether services not furnished by the physician or physician group are covered by the PIP;

- H.14.3.3.2 The type or types of incentive arrangements, such as withholds, bonus, and capitation; H.14.3.3.3 the percent of any withhold or bonus used by the plan;
- H.14.3.3.4 Assurance that the physicians or physician group have adequate stop-loss protection and the amount of that protection;
- H.14.3.3.5 The patient panel size and if the plan uses pooling, the pooling method (as detailed below); and
- H.14.3.3.6 A summary of any required Enrollee survey results.
- H.14.3.4 Contractor shall submit its PIP on a quarterly basis. CMS may not approve Contractor's application for the Contract unless Contractor discloses the physician incentive arrangements effective for that contract.
- H.14.4 In accordance with 42 C.F.R. § 422.208(d), the following arrangements may cause Substantial Financial Risk if the physician panel size is not greater than twenty-five thousand (25,000) patients:
 - H.14.4.1 Withholds greater than twenty-five percent (25%) of potential payments;
 - H.14.4.2 Withholds less than twenty-five percent (25%) of potential payments if the physician or physician group is potentially liable for amounts exceeding twenty-five percent (25%) of potential payments;
 - H.14.4.3 Bonuses greater than thirty-three percent (33%) of potential payments minus the bonus;
 - H.14.4.4 Withholds plus bonuses if the withholds plus bonuses equal more than twenty-five percent (25%) of potential payments. The threshold bonus percentage for a particular withhold percentage shall be calculated using the formula. $\text{Withhold percentage (\%)} = 0.75 * (\text{Bonus percentage (\%)} + 25 \text{ percent (\%)})$;
 - H.14.4.4.1 Capitation arrangements, if:
 - H.14.4.4.1.1 The difference between the maximum potential payments and the minimum potential payments is more than twenty-five percent (25%) of the maximum potential payment; or
 - H.14.4.4.1.2 The maximum and minimum potential payments are not clearly explained in the contract with the physician or physician group.
 - H.14.4.4.2 Any other incentive arrangements that have the potential to hold a physician group liable for more than twenty-five percent (25%) of potential payments.
- H.14.5 Contractor shall ensure that compensation to individuals or contractors that conduct Utilization Management activities is not structured so as to provide incentives for the individual or Contractor to deny, limit, or discontinue Medically Necessary services to any Enrollee.
- H.14.6 Contractor shall ensure that all physicians and physician groups at Substantial Financial

Risk have either aggregate or per-patient stop-loss protection in accordance with the following requirements:

- H.14.6.1 Contractor shall comply with §1903(m)(2)(A)(x) of the Social Security Act, 42 C.F.R. § 417.479, 42 C.F.R. §§ 434.7-(a)(3);
- H.14.6.2 Aggregate stop-loss protection shall cover ninety percent (90%) of the costs of referral services that exceed twenty-five percent (25%) of potential payments;
- H.14.6.3 For per-patient stop-loss protection, if the stop-loss protection provided is on a per-patient basis, the stop-loss limit (deductible) per patient shall be determined on the same size of the patient panel and shall be a combined policy or consist of separate policies for professional services and institutional practices. In determining patient panel size, the patients shall be pooled in accordance with the panel requirements detailed in section H.14.6.4; and
- H.14.6.4 Stop-loss protection shall cover ninety percent (90%) of the costs of referral services that exceed the per-patient deductible limit. The per-patient stop-loss deductible limits are as follows:

Panel Size	Single Combined Deductible	Separate Institutional Deductible	Separate Professional Deductible
1-1000	\$6,000	\$10,000	\$3,000
1,000-5,000	\$30,000	\$40,000	\$10,000
5,000-8,000	\$40,000	\$60,000	\$15,000
8,000-10,000	\$75,000	\$100,000	\$20,000
10,000-25,000	\$150,000	\$200,000	\$25,000
>25,000	None	None	None

- H.14.7 Any Contractor that meets the following pooling conditions shall pool commercial, Medicare, and Medicaid Enrollees or the Enrollees of several Contractors with which a physician or physician group has contracts:
- H.14.7.1 It is otherwise consistent with the relevant contracts governing the compensation arrangements for the physician or physician group;
- H.14.7.2 The physician or physician group is a risk for referral services with respect to each of the categories of patients being pooled;
- H.14.7.3 The terms of the compensation arrangements permit the physician or physician group to spread the risk across the categories of patients being pooled;
- H.14.7.4 The distribution of payments to physicians from the risk pool is not calculated separately by patient category; and
- H.14.7.5 The terms of risk borne by the physician or physician group are comparable for all categories of patients being pooled.
- H.14.8 In accordance with 42 C.F.R § 417.479(g), Contractor shall conduct periodic surveys of

current and former Enrollees where Substantial Financial Risk exists. The survey results must be distributed to DHCF within fifteen (15) business days of completion and disclose to beneficiaries upon request. These surveys shall include at a minimum the following:

- H.14.8.1 Either a sample of, or all, current Medicare/Medicaid Enrollees in Contractor's Organization and individuals disenrolled in the past twelve (12) months for reasons other than:
 - H.14.8.1.1 The loss of Medicaid or Medicare eligibility;
 - H.14.8.1.2 Relocation outside the District;
 - H.14.8.1.3 For abusive behavior; and
 - H.14.8.1.4 Retroactive disenrollment
- H.14.8.2 Be designed, implemented, and analyzed in accordance with accepted principles of survey design and statistical analysis;
- H.14.8.3 Measure the degree of Enrollee's/disenrollee's satisfaction with the quality of the services provided and the degree to which the Enrollees have or had access to services provided by Contractor; and
- H.14.8.4 Be conducted no later than thirty (30) days prior to the termination of the Contractor's contract.
- H.14.9 Contractor shall ensure that compensation to individuals or contractors that conduct UM activities is not structured so as to provide incentives for the individual or contractor to deny, limit, or discontinue Medically Necessary services to any Enrollee.
- H.14.10 Stop-Loss Protection for Alliance Dialysis Services
 - H.14.10.1 DHCF will provide the Contractor stop-loss protection for Alliance Enrollees diagnosed with ESRD and the following occurs:
 - H.14.10.1.1 ESRD is identified with diagnosis code 585.6 and;
 - H.14.10.1.2 Actively receiving hemodialysis treatment.
 - H.14.10.2 The aggregate stop-loss shall cover 100% of the medical expense for Alliance Enrollees receiving dialysis and exceed the attachment point, or the amount reimbursed by the Contractor before DHCF participates in the reimbursement.
 - H.14.10.2.1 Contractor will submit reports to DHCF via the format and frequency determined by DHCF.
 - H.14.10.2.2 The aggregate attachment point will vary depending on the specific mix of enrollment within the Contractor's health plan.

- H.14.10.2.3 The Contractor's specific aggregate attachment point shall be calculated as the sum product of the rate cell specific attachment points and the Contractor's actual enrollment.
- H.14.10.2.4 The Contractor's specific attachment point shall be compared to the medical expenses of the Contractor for Alliance ESRD dialysis Enrollees during the contract year to determine whether any additional stop-loss payment is necessary.
- H.14.10.2.5 In the event the cost of dialysis for Alliance Enrollees diagnosed with ESRD does not exceed the per member, per month (PMPM) that was paid to the Contractor, there will be no recoupment of funds from the Contractor.

H.15 FINANCIAL REQUIREMENTS

- H.15.1 Debts of Contractor
 - H.15.1.1 In accordance with 42 C.F.R. § 438.116(a), Contractor shall ensure through its contracts, subcontracts and in any other appropriate manner that neither Enrollees nor the District are held liable for Contractor's debt's in the event of Contractor's insolvency.
 - H.15.1.2 Any cost sharing imposed on Enrollees shall be in accordance with 42 C.F.R §§ 447.50 through 447.60 and shall be approved by DHCF prior to implementation.
- H.15.2 Equity Balance, Solvency, and Financial Reserves
 - H.15.2.1 In accordance with 42 C.F.R § 438.116, the Balanced Budget Act of 1997, and District of Columbia's Department of Insurance and Securities and Banking (DISB) requirements, Contractor shall maintain a positive net worth, and insolvency reserves or deposits that equal or exceed the minimum requirements established by the DISB as a condition for maintaining a certificate of authority to operate a health maintenance organization in the District. This includes Contractor's provision against the risk of insolvency to ensure that its Enrollees shall not become liable for Contractor's debts if Contractor becomes insolvent. Federally Qualified MCOs, as defined in § 1310 of the Public Health Service Act, are exempt from this requirement.
 - H.15.2.2 Contractor shall otherwise have demonstrated the ability to maintain a strong financial position in order to provide a sound financial foundation for its operations and to ensure the provision of high quality medical care.
 - H.15.2.2.1 Contractor must maintain Risk-Based Capital (RBC) or the minimum required liquid reserved at a level that is no less than one hundred fifty percent (150%), the proxy level established by DHCF. If Contractor's RBC is less than one hundred fifty percent (150%), indicating less than enough capital to sustain operating losses, it will result in a freeze of all enrollment (voluntary and auto-assignment) or suspension of all new enrollment, including default or auto-enrollment, after the effective date of the sanction, in accordance with section G.6.2.8.3.1.4.
 - H.15.2.2.1.1 Contractor may have the sanction referenced in section H.15.2.2.1 terminated at any time once DHCF has received confirmation from the DISB that the capital required to increase the RBC above one hundred fifty percent (150%) has been deposited.

- H.15.2.3 In accordance with 42 C.F.R § 438.116(b)(2), the solvency standards in this section do not apply to an MCO that meets any of the following conditions:
- H.15.2.3.1 Does not provide both inpatient hospital and physician services;
- H.15.2.3.2 Is a public entity
- H.15.2.3.3 Is (or is controlled by) one (1) or more Federally Qualified Health Centers and meets the solvency standards established by the District for those centers; and
- H.15.2.3.4 Has its solvency guaranteed by the District.
- H.15.3 As specified in the State Medicaid Manual (2086.6.B), Contractor shall cover continuation of services to Enrollees for duration of period for which payment has been made, as well as for inpatient admissions up until discharge, during periods of Contractor insolvency.
- H.15.4 Member Investment and Medical Loss Ratio
- H.15.4.1 In accordance with sections C.11, C.16, and H.11.2, Contractor shall submit copies to DHCF of its required DISB quarterly financial statements. These reports shall include a cover letter to DHCF that calculates Contractor's Medical Loss Ratio in accordance with NAIC profiles and DISB requirements.
- H.15.4.2 If Contractor's Medical Loss Ratio (MLR) or the percent of capitation payments spent on medical care is less than eighty-five percent (85%), or if the Contractor fails to provide the reports in accordance to section H.15.4.1, Contractor may be required to:
- H.15.4.2.1 Contract with a DHCF-approved contractor to study what has caused Contractor's Medical Loss Ratio to fall below eighty-five percent (85%) at Contractor's expense;
- H.15.4.2.2 Take corrective action, including developing a Correction Action Plan, in order to ensure that Contractor's Medical Loss Ratio does not fall below eighty-five percent (85%); and
- H.15.4.2.3 DHCF will, at its discretion, require that, in accordance with section G.6.2.8.4.2.1, Contractor shall pay a civil monetary penalty of \$25,000 for each determination for:
- H.15.4.2.3.1 Failing to provide Covered Services
- H.15.4.2.3.2 Failing to adhere to acceptable financial practices and standards for operating an HMO in the District of Columbia.
- H.15.4.2.4 DHCF will, at its discretion, require that in accordance with Section G.6.2.8.3, Contractor shall pay a civil monetary penalty of one hundred thousand dollars \$100,000 for each determination for:
- H.15.4.2.4.1 Discriminating against Enrollees in violation of section C.6; and
- H.15.4.2.4.2 Failing to operate an Enrollee Services department adequate to provide Covered

Services.

H.15.4.3 The minimum medical loss ratio shall be determined based on the actual premium received.

H.15.5 Fiduciary Relationship

H.15.5.1 Any director, officer, employee, or partner of Contractor who receives, collects, disburses, or invests funds in connection with the activities of such Contractor shall be responsible for such funds in a fiduciary relationship to Contractor.

H.15.5.2 Contractor shall maintain in force and provide evidence within thirty (30) days of Contract award of a fidelity bond in an amount of not less than one million dollars (\$1,000,000) per person for each officer and employee who has a fiduciary responsibility or fiduciary duty to the organization.

H.15.6 Provider Payment Arrangement

H.15.6.1 Contractor shall make its Provider rate and payment agreements available to DHCF upon DHCF's request.

H.15.7 Special Provider Payment Arrangements

H.15.7.1 Third Party Liability (TPL) and Coordination of Benefits

H.15.7.1.1 Contractor shall comply with all applicable federal statutes and regulations including § 1902 (a)(25) of the Social Security Act and Health Care Assistance Reimbursement Act of 1984 (DC Law 5-86: DC, Code §§ 3-501 *et seq.*).

H.15.7.1.2 Contractor shall be responsible for the identification and collection of all third party sources available for payment of Covered Services described in the Contract and rendered to Enrollees, including court-ordered medical support available from a third party. Contractor shall act as a secondary payer for Alliance Enrollees when the Enrollee has private insurance or benefits from a public program (other than the Alliance) that provides payments for medical or health care services, including but not limited to Medicare. All funds recovered by Contractor shall be retained by Contractor and considered income.

H.15.7.1.3 Contractor is responsible for obtaining from Enrollees any third party payment source to the Contractor pursuant to notification of this responsibility as outlined in the Enrollees' written Evidence of Coverage. This includes but is not limited to the following types of resources: health insurance, casualty and torts settlements or claims, and worker's compensation benefits.

H.15.7.1.4 Contractor shall not consider an enrolled child with an Individualized Education Plan (IEP) or an Individualized Service Family Plan (IFSP) to be an Enrollee with third party liability. Contractor shall monitor to ensure no collection of third party liability contributions.

H.15.7.1.5.1 Contractor shall submit Third Party Liability Reports in a format to be prescribed by DHCF on a monthly basis by the tenth (10th) day of the month following the end of each month in accordance with section C.16.

H.15.7.1.5.2 Contractor shall provide a copy of all third party liability reports to the Health Care Operations Administration on a monthly basis by the tenth of each month.

H.15.8 Financial Statements

H.15.8.1 Contractor shall submit financial statements in compliance with the National Association of Insurance Commissioners (NAIC) guidelines audited by an independent certified public accountant to DISB and the CA within one hundred twenty (120) days of the close of Contractor's fiscal year. The financial statements shall clearly show both total expenses and revenues and the expenses and revenues attributable to DCHFP Enrollees and separately, to Alliance Enrollees, including all direct medical expenses and administrative costs charged to Contractor.

H.15.8.2 Contractor shall submit all reports that are submitted to the DISB to DHCF within thirty (30) days that such reports are submitted to the DISB.

H.15.8.3 In accordance with 42 C.F.R. § 438.6(g), upon the District's written request, Contractor shall permit and assist the federal government, its agents or the District, in the inspection and audit of any financial records of Contractor or its independent contractors.

H.16 Conflict Of Interest

H.16.1 In accordance with 45 C.F.R. § 74, no employee, officer, or agent of Contractor shall participate in the selection, award, or administration of the Contract if a real or apparent conflict of interest would be involved.

H.16.1.1 A conflict of interest arises when the employee, officer, or agent, or any member of his or her immediate family, his or her partner, or an organization which employs or is about to employ any of the parties indicated herein, has a financial or other interest in the firm selected for an award.

H.16.1.2 The officers, employees, and agents of Contractor shall neither solicit nor accept gratuities, favors, or anything of monetary value from contractors, or parties to subcontracts. However, Contractor may set standards for situations in which the financial interest is not substantial or the gift is an unsolicited item of nominal value. The standards of conduct shall provide for disciplinary actions to be applied for violations of such standards by officers, employers, or agents of the beneficiaries.

H.16.1.3 Contractor represents and covenants that it presently has no interest and shall not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of its services hereunder. Contractor further covenants that, in the performance of the Contract, no person having any such known interests shall be employed.

H.16.2 No official or employee of the District of Columbia or the federal government who

exercises any functions or responsibilities in the review or approval of the undertaking or carrying out of the Contract shall, prior to the termination of the Contract, voluntarily acquire any personal interest, direct or indirect, in the Contract or proposed Contract. (D.C. Procurement Practices Act of 1985, D.C. Law 6-85 and Chapter 18 of the D.C. Personnel Regulations).

- H.16.3 In accordance with 42 C.F.R. § 438.58, as a condition of contracting with MCOs, the District shall have in effect safeguards against conflict of interest on the part of the District and local officers, employees, and agents of the District who have responsibilities relating to the MCO, contracts, or the default enrollment process specified in 42 C.F.R. § 438.50(f), which states:
- H.16.3.1 For beneficiaries who do not choose a MCO during their enrollment period, the District shall have a default enrollment process for assigning those beneficiaries to contracting MCOs;
- H.16.3.2 The process must seek to preserve existing Provider-beneficiary relationships and relationships with Providers that have traditionally served Medicaid beneficiaries. If that is not possible, the District shall distribute the beneficiaries equitably among qualified MCOs available to enroll them, excluding those subject to sanction as described in 42 C.F.R. § 438.702(a)(4);
- H.16.3.3 An “existing Provider-patient relationship” is one in which the Provider was the main source of services for the beneficiary during the previous year. This may be established through District records of previous managed care enrollment or fee-for-service experience or through contact with the beneficiary; and
- H.16.3.4 A Provider is considered to have “traditionally served” beneficiaries if it has experience in serving the DCHFP or Alliance population.

H.17 Financial Disclosure

- H.17.1 In accordance with § 1903(m)(4)(A) of the Social Security Act, non-Federally Qualified MCOs shall report a description of certain transactions with Parties in Interest. As defined in § 1318(b) of the Public Health Service Act, for purposes of this section, a Party in Interest is:
- H.17.1.1 Any director, officer, partner, or employee responsible for management or administration of an MCO and HIO; any person who is directly or indirectly the beneficial owner of more than five percent (5%) of the equity of the MCO; any person who is the beneficial owner of a mortgage, deed of trust, note, or other interest secured by, and valuing more than five percent (5%) of the MCO; or, in the case of an MCO organized as a non-profit corporation, an incorporator or member of such corporation under applicable District corporation law;
- H.17.1.2 Any organization in which a person is a director, officer or partner, has (directly or indirectly) a beneficial interest of more than five-percent (5%) of the equity of the MCO; or has a mortgage, deed of trust, note, or other interest valuing more than five-percent (5%) of the assets of the MCO;

- H.17.1.3 Any person directly or indirectly controlling, controlled by, or under common control with an MCO; or
- H.17.1.4 Contractor shall make any reports of transactions between the Contractor and parties in interest that are provided to the State or other agencies available to the Contractor's Enrollees upon reasonable request.
- H.17.2 Transaction Disclosure**
- H.17.2.1 In accordance with § 1318(b) of the Public Health Service Act, business transactions which shall be disclosed include:
- H.17.2.2 Any sale, exchange, or lease of any property between the MCO and a party in interest;
- H.17.2.3 Any lending of money or other extension of credit between the MCO and a party in interest; and
- H.17.2.4 Any furnishing for consideration of goods, services (including management services), or facilities between the MCO and the party in interest. This does not include salaries paid to employees for services provided in the normal course of their employment.
- H.17.3 The information, which shall be disclosed for each such business transaction, includes the name of the party in interest, a description of the transaction and quantity or units involved, the accrued dollar value during the fiscal year, and justification for the reasonableness of the transaction.
- H.17.4 If the Contract is being renewed or extended, Contractor shall disclose information on the business transactions (as described in this section H.17) which occurred during the prior contract period. If the Contract is an initial contract with the District, but Contractor has operated previously in the commercial or Medicare markets, information or business transactions for the entire year proceeding the initial contract period shall be disclosed.
- H.17.5 The business transactions Contractor shall report under this section H.17 are not limited to transactions related to serving the Medicaid population. All of Contractor's business transactions that meet fulfill the requirements of this section H.17 shall be reported.

H.18 DEBARMENT AND SUSPENSION (E.O.S 12549 AND 12689)

In accordance with 45 C.F.R. Part 74 (Appendix A), certain contracts shall not be made to parties listed on the non-procurement portion of the General Services Administration's "Lists of Parties Excluded from Federal Procurement or Non-Procurement Programs" in accordance with E.O.s 12549 and 12689, "Debarment and Suspension." This list contains the names of parties debarred, suspended, or otherwise excluded by agencies and contractors declared ineligible under statutory authority other than E.O. 12549. Contractors with awards that exceed the simplified acquisition threshold of \$100,000 shall provide the required certification regarding their exclusion status and that of their principals prior to the Date of Award of the Contract.

H.19 Security Requirements

- H.19.1 In accordance with D.C. Code § 44-552, Contractor shall not employ or contract with any unlicensed person until a criminal background check has been conducted for that person. Contractor shall inform each prospective employee or contract worker that Contractor is required to conduct a criminal background check before employing or contracting with an unlicensed person. Contractor shall include in any Provider agreement the requirements of D.C. Code § 44-552.
- H.19.2 All criminal records received by Contractor for the purposes of employing a person who is not a licensed professional pursuant to this section shall be kept confidential and shall be used solely by Contractor. The criminal records shall not be released or otherwise disclosed to any person except to:
- H.19.2.1 The Mayor or the Mayor's designee during an official inspection or investigation of the facility;
 - H.19.2.2 The person whose background is being investigated;
 - H.19.2.3 Comply with an order of a court; or
 - H.19.2.4 Any person with the written consent of the person being investigated.
- H.19.3 All criminal records received by Contractor shall be destroyed after one (1) year from the end of employment of the person to whom the records relate.
- H.19.4 Contractor shall not employ or contract with any unlicensed person if, within the seven (7) years preceding a criminal background check conducted pursuant to this section, that person has been convicted in the District of Columbia, or in any other state or territory of the United States where such person has worked or resided, of any of the offenses enumerated in D.C. Code § 44-552(e) or their equivalent in another state or territory.
- H.19.5 Contractor may obtain a criminal background check from the Metropolitan Police Department, the U.S. Department of Justice, or from a private agency. Contractor shall pay the fee that is established and charged by the entity that provides the criminal background check results. Nothing in this section shall preclude Contractor from seeking reimbursement of the fee paid for the criminal background check from the applicant for employment or contract work.
- H.19.5.1 The requirements of this section shall not apply to persons employed on or before July 23, 2001, persons licensed under Chapter 12 of Title 3 of the D.C. Code, or to a person who volunteers services to a facility and works under the direct supervision of a person licensed pursuant to Chapter 12 of Title 3 of the D.C. Code.
 - H.19.5.2 Except as provided in section H.19.1, Contractor may opt to conduct a criminal background check on any employee or volunteer who provides services at the facility.
- H.19.6 Contractor must require its employees to disclose to the DHCF any arrests or convictions that may occur subsequent to employment. Any conviction or arrest of Contractor's

employees, shall determine the employee's suitability for continued employment.

- H.19.7 Contractor must require that employees not bring into Contractor's facilities any form of weapons or contraband; shall be subject to search; shall conduct themselves in a professional manner at all times; and shall not cause any disturbance; and shall be subject to all other rules and regulations of Contractor and DHCF. Contractor shall ensure that each employee is issued a copy of Contractor's rules and signs a statement acknowledging the receipt of said rules. Contractor shall maintain the acknowledgement of receipt in the employee's personnel file.

H.20 CLEAN AIR ACT AND THE FEDERAL WATER POLLUTION CONTROL ACT, AS AMENDED

- H.20.1 In accordance with 14 C.F.R. § 1274.926 , contracts and sub-grants of amount in excess of one-hundred thousand dollars (\$100,000) shall contain a provision that requires Contractor to agree to comply with all applicable standards, orders, or regulations issued pursuant to the Clean Air Act, Pollution Control Act, 42 U.S.C. §§ 7401 *et seq.*, and the Federal Water Pollution Control Act, as amended 33 U.S.C. §§ 1251 *et seq.*
- H.20.2 Violations shall be reported to the Department of Health and Human Services and the appropriate Regional Office of the Environmental Protection Agency. Contractor shall comply with all applicable standards, orders or requirements issued under § 306 of the Clean Air Act (42 U.S.C. §1857(h)), § 508 of the Clean Water Act (33 U.S.C. § 1368), Executive Order 11738, and Environmental Protection Agency regulations (40 C.F.R. § 15).

H.21 BYRD ANTI-LOBBYING AMENDMENT

- H.21.1 In accordance with 45 C.F.R. Appendix A, contractors who apply or bid for an award of more than one-hundred thousand dollars (\$100,000) shall file the required certification. Each tier certifies to the tier above that it shall not and has not used federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any federal agency, a member of Congress or an employee of a member of Congress in connection with obtaining any federal contract, grant or other award covered by 31 U.S.C. § 1352.
- H.21.2 Each tier shall also disclose any lobbying with non-federal funds that takes place in connection with obtaining any federal award. Such disclosures are forwarded from tier to tier up to Contractor.

H.22 INTELLECTUAL PROPERTY

In accordance with 45 C.F.R. § 74, Contractor shall comply with notice of grantor agency requirements and regulations pertaining to reporting and patient rights under any contract involving research development, experimental or demo work with respect to any discovery of invention which arises or is developed in the course of the Contract, and if grantor agency requirements and regulations pertaining to copyrights and rights in data.

H.23 ENERGY EFFICIENCY

Contractor shall recognize mandatory standards and policies related to energy efficiency which are contained in the District's energy conservation plan issued in compliance with the Energy Policy and Conservation Act (Public Law 94-165, 42 U.S.C. §§ 6-201 *et seq.*).

H.24 SPECIAL INDEMNIFICATION

Contractor shall indemnify and shall fully reimburse the District in the event that the federal government reduces the seventy (70%) Medicaid contribution to the District due to Contractor's defective performance.

H.25 CONTINUITY OF SERVICES

H.25.1 Contractor recognizes that the services provided under the Contract are vital to the District and shall be continued without interruption and that, upon Contract expiration or termination, a successor, either the District or another contractor, at the District's option, may continue to provide these services. To that end, Contractor agrees to:

H.25.1.1 Furnish phase-out, phase-in (transition) training; and

H.25.1.2 Exercise its best efforts and cooperation to effect an orderly and efficient transition to a successor.

H.25.2 Contractor shall, upon the Contracting Officer's written notice, furnish transition services for up to one hundred twenty (120) days after the Contract expires and negotiate in good faith a plan with a successor that identifies the nature and extent of transition services required.

H.25.3 Contractor shall provide, during the said transition period, sufficient experienced personnel to ensure that the services provided under this contract are maintained at the required level of effectiveness and efficiency.

H.25.4 To facilitate a smooth transition, Contractor shall allow as many personnel as practicable to remain on the job to help the successor maintain the continuity and consistency of the services required by the Contract. Contractor also shall disclose, with the consent of the employees, necessary personnel records and allow the successor to conduct onsite interviews with those employees. For those personnel who are interested in accepting a position with the successor and are selected by the successor, Contractor shall release them at a mutually agreeable date.

H.25.5 If authorized in writing by the Contracting Officer, Contractor shall be reimbursed for all reasonable transition costs (i.e., costs incurred within the agreed period after Contract expiration/termination that result from transition operations) specified under the Contract.

H.26 INDEPENDENT AUDIT

- H.26.1 Contractor shall obtain the services of an independent audit firm to assess the Contractor's internal accounting controls and procedures to perform the administration of the Medicaid and Alliance. The independent audit firm shall determine whether the audit revealed any conditions that presented a material weakness in the overall administration of the Medicaid and Alliance and the Contractor's accounting and financial practices consistent with sound business principles and generally accepted accounting procedures.
- H.26.2 The Contractor shall provide the initial Independent Audit Findings to the CA within 60 days from Contract award. The Independent Audit Findings shall include at a minimum details of the independent auditor's assessment of the Contractor's internal accounting controls and procedures. The Independent Audit Findings shall also include statements from the auditor confirming that no material weaknesses in the Contractor's internal controls and procedures exist and that Contractor's accounting and financial practices are consistent with sound business principles and generally accepted accounting procedures. The Contractor shall submit subsequent Independent Audit findings for the review and approval of the CA, as determined by the District.

SECTION I: CONTRACT CLAUSES

I.1 APPLICABILITY OF STANDARD CONTRACT PROVISIONS

The Standard Contract Provisions for use with District of Columbia Government Supplies and Services Contracts dated July 2010 (“SCP”) are incorporated as part of the contract. To obtain a copy of the SCP go to <http://ocp.dc.gov>, under Quick Links click on “Required Solicitation Documents”.

I.2 CONTRACTS THAT CROSS FISCAL YEARS

Continuation of this contract beyond the current fiscal year is contingent upon future fiscal appropriations.

I.3 CONFIDENTIALITY OF INFORMATION

The Contractor shall keep all information relating to any employee or customer of the District in absolute confidence and shall not use the information in connection with any other matters; nor shall it disclose any such information to any other person, firm or corporation, in accordance with the District and federal laws governing the confidentiality of records.

- I.3.1 Client information from DHCF’s Enrollment Broker shall be supplied to Contractor by the Enrollment Broker on a periodic basis. Contractor shall keep this information confidential in accordance with applicable laws and regulations. With regard to medical records and any other health and enrollment information that identifies a particular Enrollee, Contractor shall use and disclose such individually identifiable health information only in accordance with the privacy requirements in 45 C.F.R. Parts 160 and 164, subparts A and E, HIPAA, 42 C.F.R. Part 2, and the Mental Health Information Act to the extent that these requirements are applicable.

I.4 TIME

Time, if stated in a number of days, will include Saturdays, Sundays, and holidays, unless otherwise stated herein.

I.5 RIGHTS IN DATA

Delete Article 42, Rights in Data, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following Article 42, Rights in Data) in its place:

A. Definitions

1. “**Products**” - A deliverable under any contract that may include commodities, services and/or technology furnished by or through Contractor, including existing and custom Products, such as, but not limited to: a) recorded information, regardless of form or the media on which it may be recorded; b) document research; c) experimental, developmental, or engineering work; d) licensed software; e) components of the hardware environment; f) printed materials (including but not limited to training manuals, system and user documentation, reports, drawings); g) third

party software; h) modifications, customizations, custom programs, program listings, programming tools, data, modules, components; and i) any intellectual property embodied therein, whether in tangible or intangible form, including but not limited to utilities, interfaces, templates, subroutines, algorithms, formulas, source code, and object code.

2. “Existing Products” - Tangible Products and intangible licensed Products that exist prior to the commencement of work under the contract. Existing Products must be identified on the Product prior to commencement of work or else will be presumed to be Custom Products.

3. “Custom Products” - Products, preliminary, final or otherwise, which are created or developed by Contractor, its subcontractors, partners, employees, resellers or agents for the District under the contract.

4. “District” – The District of Columbia and its agencies.

B. Title to Project Deliverables

The Contractor acknowledges that it is commissioned by the District to perform services detailed in the contract. The District shall have ownership and rights for the duration set forth in the contract to use, copy, modify, distribute, or adapt Products as follows:

1. Existing Products: Title to all Existing Licensed Product(s), whether or not embedded in, delivered or operating in conjunction with hardware or Custom Products, shall: (1) remain with Contractor or third party proprietary owner, who retains all rights, title and interest (including patent, trademark or copyrights). Effective upon payment, the District is granted an irrevocable, non-exclusive, worldwide, paid-up license to use, execute, reproduce, display, perform, adapt (unless Contractor advises the District as part of Contractor’s proposal that adaptation will violate existing agreements or statutes and Contractor demonstrates such to the District’s satisfaction) and distribute Existing Product to District users up to the license capacity stated in the contract with all license rights necessary to fully effect the general business purpose(s) of the project or work plan or contract; and (2) be licensed in the name of the District. The District agrees to reproduce the copyright notice and any other legend of ownership on any copies authorized under this paragraph.

2. Custom Products: Effective upon Product creation, Contractor hereby conveys, assigns, and transfers to the District the sole and exclusive rights, title and interest in Custom Product(s), whether preliminary, final or otherwise, including all patent, trademark and copyrights. Contractor hereby agrees to take all necessary and appropriate steps to ensure that the Custom Products are protected against unauthorized copying, reproduction and marketing by or through Contractor.

C. Transfers or Assignments of Existing or Custom Products by the District

The District may transfer or assign Existing or Custom Products and the licenses thereunder to another District agency. Nothing herein shall preclude the Contractor from otherwise using the related or underlying general knowledge, skills, ideas, concepts, techniques and experience developed under a project or work plan in the course of Contractor’s business.

D. Subcontractor Rights

Whenever any data, including computer software, are to be obtained from a subcontractor under the contract, the Contractor shall use this clause, **Rights in Data**, in the subcontract, without alteration, and no other clause shall be used to enlarge or diminish the District's or the Contractor's rights in that subcontractor data or computer software which is required for the District.

E. Source Code Escrow

1. For all computer software furnished to the District with the rights specified in section B.2, the Contractor shall furnish to the District, a copy of the source code with such rights of the scope as specified in section B.2 of this clause. For all computer software furnished to the District with the restricted rights specified in section B.1 of this clause, the District, if the Contractor either directly or through a successor or affiliate shall cease to provide the maintenance or warranty services provided the District under the contract or any paid-up maintenance agreement, or if the Contractor should be declared insolvent by a court of competent jurisdiction, shall have the right to obtain, for its own and sole use only, a single copy of the current version of the source code supplied under the contract, and a single copy of the documentation associated therewith, upon payment to the person in control of the source code the reasonable cost of making each copy.

2. If the Contractor or Product manufacturer/developer of software furnished to the District with the rights specified in section B.1 of this clause offers the source code or source code escrow to any other commercial customers, the Contractor shall either: (1) provide the District with the source code for the Product; (2) place the source code in a third party escrow arrangement with a designated escrow agent who shall be named and identified to the District, and who shall be directed to release the deposited source code in accordance with a standard escrow arrangement acceptable to the District; or (3) will certify to the District that the Product manufacturer/developer has named the District as a named beneficiary of an established escrow arrangement with its designated escrow agent who shall be named and identified to the District, and who shall be directed to release the deposited source code in accordance with the terms of escrow.

3. The Contractor shall update the source code, as well as any corrections or enhancements to the source code, for each new release of the Product in the same manner as provided above, and certify such updating of escrow to the District in writing.

F. Indemnification and Limitation of Liability

The Contractor shall indemnify and save and hold harmless the District, its officers, agents and employees acting within the scope of their official duties against any liability, including costs and expenses, (i) for violation of proprietary rights, copyrights, or rights of privacy, arising out of the publication, translation, reproduction, delivery, performance, use or disposition of any data furnished under this contract, or (ii) based upon any data furnished under this contract, or based upon libelous or other unlawful matter contained in such data.

I.6 OTHER CONTRACTORS

The Contractor shall not commit or permit any act that will interfere with the performance of work by another District contractor or by any District employee.

I.7 SUBCONTRACTS

The Contractor hereunder shall not subcontract any of the Contractor's work or services to any subcontractor without the prior written consent of the CO. Any work or service so subcontracted shall be performed pursuant to a subcontract agreement, which the District will have the right to review and approve prior to its execution by the Contractor. Any such subcontract shall specify that the Contractor and the subcontractor shall be subject to every provision of this contract. Notwithstanding any such subcontract approved by the District, the Contractor shall remain liable to the District for all Contractor's work and services required hereunder.

I.8 INSURANCE

- A. **GENERAL REQUIREMENTS.** Each Contractor shall procure and maintain, during the entire period of performance under this contract, the types of insurance specified below. The Contractor shall have its insurance broker or insurance company submit a Certificate of Insurance to the CO giving evidence of the required coverage prior to commencing performance under this contract. In no event shall any work be performed until the required Certificates of Insurance signed by an authorized representative of the insurer(s) have been provided to, and accepted by, the CO. All insurance shall be written with financially responsible companies authorized to do business in the District of Columbia or in the jurisdiction where the work is to be performed and have an A.M. Best Company rating of A-VIII or higher. The Contractor shall require all of its subcontractors to carry the same insurance required herein. The Contractor shall ensure that all policies provide that the CO shall be given thirty (30) days prior written notice in the event the stated limit in the declarations page of the policy is reduced via endorsement or the policy is canceled prior to the expiration date shown on the certificate. The Contractor shall provide the CO with ten (10) days prior written notice in the event of non-payment of premium.

All required liability policies shall include the Government of the District of Columbia as an additional insured and shall contain a waiver of subrogation.

If the Contractor and/or its subcontractors maintain broader coverage and/or higher limits than the minimums shown below, the District requires and shall be entitled to the broader coverage and/or the higher limits maintained by the Grantee and subcontractors. Any available insurance proceeds in excess of the specified minimum limits of insurance and coverage shall be available to the District.

1. Commercial General Liability Insurance. The Contractor shall provide evidence satisfactory to the CO with respect to the services performed that it carries \$1,000,000 per occurrence limits; \$2,000,000 aggregate; Bodily Injury and Property Damage including, but not limited to: premises-operations; broad form property damage; Products and Completed Operations; Personal and Advertising Injury; contractual liability and independent contractors. The policy coverage shall include

the District of Columbia as an additional insured, shall be primary and non-contributory with any other insurance maintained by the District of Columbia, and shall contain a waiver of subrogation.

2. Automobile Liability Insurance. The Contractor shall provide automobile liability insurance to cover all owned, hired or non-owned motor vehicles used in conjunction with the performance of this contract. The policy shall provide a \$1,000,000 per occurrence combined single limit for bodily injury and property damage.
3. Workers' Compensation Insurance. The Contractor shall provide Workers' Compensation insurance in accordance with the statutory mandates of the District of Columbia or the jurisdiction in which the contract is performed.

Employer's Liability Insurance. The Contractor shall provide employer's liability insurance as follows: \$500,000 per accident for injury; \$500,000 per employee for disease; and \$500,000 for policy disease limit.

4. Umbrella or Excess Liability Insurance. The Contractor shall provide umbrella or excess liability (which is excess over employer's liability, general liability, and automobile liability) insurance as follows: \$5,000,000 per occurrence, including the District of Columbia as additional insured. All liability coverages must be scheduled under the umbrella.
5. Professional Liability Insurance (Errors & Omissions). The Contractor shall provide Professional Liability Insurance (Errors and Omissions) to cover liability resulting from any error or omission in the performance of professional services under this Contract. The policy shall provide limits of \$1,000,000 per occurrence for each wrongful act and \$1,000,000 annual aggregate.
6. Sexual/Physical Abuse & Molestation. The Contractor shall provide evidence satisfactory to the Contracting Officer with respect to the services performed that it carries \$1,000,000 per occurrence limits; \$2,000,000 aggregate. The policy coverage shall include the District of Columbia as an additional insured. This insurance requirement will be considered met if the general liability insurance includes sexual abuse and molestation coverage for the required amounts.
7. Cyber Liability Insurance. The Contractor shall provide Cyber Liability Insurance, with limits not less than \$2,000,000 per occurrence or claim, \$2,000,000 aggregate. Coverage shall be sufficiently broad to respond to the duties and obligations as is undertaken by Contractor in this agreement and shall include, but not limited to, claims involving infringement of intellectual property, including but not limited to infringement of copyright, trademark, trade dress, invasion of privacy violations, information theft, damage to or destruction of electronic information, release of private information, alteration of electronic information, extortion and network security. The policy shall provide coverage for breach response costs as well as regulatory fines and penalties as well as credit monitoring expenses with limits sufficient to respond to these obligations.

B. PRIMARY AND NONCONTRIBUTORY INSURANCE

This insurance is primary to and will not seek contribution from any other insurance available to an additional insured under your policy provided that:

1. The additional insured is a Named Insured under such other insurance; and
2. You have agreed in writing in a contract or agreement that this insurance would be primary and would not seek contribution from any other insurance available to the additional insured.

C. DURATION. The Contractor shall carry all required insurance until all contract work is accepted by the District of Columbia, and shall carry listed coverages for five (5) years following final acceptance of the work performed under this contract.

D. LIABILITY. These are the required minimum insurance requirements established by the District of Columbia. **HOWEVER, THE REQUIRED MINIMUM INSURANCE REQUIREMENTS PROVIDED ABOVE WILL NOT IN ANY WAY LIMIT THE CONTRACTOR'S LIABILITY UNDER THIS CONTRACT.**

E. CONTRACTOR'S PROPERTY. Contractor and subcontractors are solely responsible for any loss or damage to their personal property, including but not limited to tools and equipment, scaffolding and temporary structures, rented machinery, or owned and leased equipment. A waiver of subrogation shall apply in favor of the District of Columbia.

F. MEASURE OF PAYMENT. The District shall not make any separate measure or payment for the cost of insurance and bonds. The Contractor shall include all of the costs of insurance and bonds in the contract price.

G. NOTIFICATION. The Contractor shall immediately provide the CO with written notice in the event that its insurance coverage has or will be substantially changed, canceled or not renewed, and provide an updated certificate of insurance to the CO.

H. CERTIFICATES OF INSURANCE. The Contractor shall submit certificates of insurance giving evidence of the required coverage as specified in this section prior to commencing work. Evidence of insurance shall be submitted to:

The Government of the District of Columbia

And mailed to the attention of:

Helena Barbour/Office of Contracting and Procurement

441 4 St. NW Washington, DC 20001

(202) 442-5817

Helena.Barbour@dc.gov

H. DISCLOSURE OF INFORMATION. The Contractor agrees that the District may disclose the name and contact information of its insurers to any third party which presents a claim against the District for any damages or claims resulting from or arising out of work performed by the Contractor, its agents, employees, servants or subcontractors in the performance of this contract.

I.9 EQUAL EMPLOYMENT OPPORTUNITY

In accordance with the District of Columbia Administrative Issuance System, Mayor's Order 85-85 dated June 10, 1985, the forms for completion of the Equal Employment Opportunity Information Report are incorporated herein as Section J.3. An award cannot be made to any offeror who has not satisfied the equal employment requirements.

I.10 ORDER OF PRECEDENCE

The contract awarded as a result of this RFP will contain the following clause:

ORDER OF PRECEDENCE

A conflict in language shall be resolved by giving precedence to the document in the highest order of priority that contains language addressing the issue in question. The following documents are incorporated into the contract by reference and made a part of the contract in the following order of precedence:

- (1) An applicable Court Order, if any
- (2) Contract document
- (3) Standard Contract Provisions
- (4) Contract attachments other than the Standard Contract Provisions
- (5) RFP, as amended
- (6) BAFOs (in order of most recent to earliest)
- (7) Proposal

I.11 DISPUTES

Delete Article 14, Disputes, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts and substitute the following Article 14, Disputes) in its place:

14. Disputes

All disputes arising under or relating to the contract shall be resolved as provided herein.

- (a) **Claims by the Contractor against the District:** Claim, as used in paragraph (a) of this clause, means a written assertion by the Contractor seeking, as a matter of right, the payment of money in a sum certain, the adjustment or interpretation of contract terms, or other relief arising under or relating to the contract. A claim arising under a contract, unlike a claim relating to that contract, is a claim that can be resolved under a contract clause that provides for the relief sought by the claimant

- (1) All claims by a Contractor against the District arising under or relating to a contract shall be in writing and shall be submitted to the CO for a decision. The Contractor's claim shall contain at least the following:
 - (i) A description of the claim and the amount in dispute;
 - (ii) Data or other information in support of the claim;
 - (iii) A brief description of the Contractor's efforts to resolve the dispute prior to filing the claim; and

- (iii) The Contractor's request for relief or other action by the CO.
- (2) The CO may meet with the Contractor in a further attempt to resolve the claim by agreement.
- (3) The CO shall issue a decision on any claim within 120 calendar days after receipt of the claim. Whenever possible, the CO shall take into account factors such as the size and complexity of the claim and the adequacy of the information in support of the claim provided by the Contractor.
- (4) The CO's written decision shall do the following:
- (i) Provide a description of the claim or dispute;
 - (ii) Refer to the pertinent contract terms;
 - (iii) State the factual areas of agreement and disagreement;
 - (iv) State the reasons for the decision, including any specific findings of fact, although specific findings of fact are not required and, if made, shall not be binding in any subsequent proceeding;
 - (v) If all or any part of the claim is determined to be valid, determine the amount of monetary settlement, the contract adjustment to be made, or other relief to be granted;
 - (vi) Indicate that the written document is the CO's final decision; and
 - (vii) Inform the Contractor of the right to seek further redress by appealing the decision to the Contract Appeals Board.
- (5) Failure by the CO to issue a decision on a contract claim within 120 days of receipt of the claim will be deemed to be a denial of the claim, and will authorize the commencement of an appeal to the Contract Appeals Board as provided by D.C. Official Code § 2-360.04.
- (6) If a contractor is unable to support any part of its claim and it is determined that the inability is attributable to a material misrepresentation of fact or fraud on the part of the Contractor, the Contractor shall be liable to the District for an amount equal to the unsupported part of the claim in addition to all costs to the District attributable to the cost of reviewing that part of the Contractor's claim. Liability under this paragraph (a)(6) shall be determined within six (6) years of the commission of the misrepresentation of fact or fraud.
- (7) Pending final decision of an appeal, action, or final settlement, the Contractor shall proceed diligently with performance of the contract in accordance with the decision of the CO.
- (b) **Claims by the District against the Contractor:** Claim as used in paragraph (b) of this clause, means a written demand or written assertion by the District seeking, as a matter of right, the payment of money in a sum certain, the adjustment of contract terms, or other relief arising under or relating to the contract. A claim arising under a contract, unlike a claim relating to that contract, is a claim that can be resolved under a contract clause that provides for the relief sought by the claimant.

- (1) The CO shall decide all claims by the District against a contractor arising under or relating to a contract.
 - (2) The CO shall send written notice of the claim to the contractor. The CO's written decision shall do the following:
 - (i) Provide a description of the claim or dispute;
 - (ii) Refer to the pertinent contract terms;
 - (iii) State the factual areas of agreement and disagreement;
 - (iv) State the reasons for the decision, including any specific findings of fact, although specific findings of fact are not required and, if made, shall not be binding in any subsequent proceeding;
 - (v) If all or any part of the claim is determined to be valid, determine the amount of monetary settlement, the contract adjustment to be made, or other relief to be granted;
 - (vi) Indicate that the written document is the CO's final decision; and
 - (vii) Inform the Contractor of the right to seek further redress by appealing the decision to the Contract Appeals Board.
 - (3) The CO shall support the decision by reasons and shall inform the Contractor of its rights as provided herein.
 - (4) Before or after issuing the decision, the CO may meet with the Contractor to attempt to resolve the claim by agreement.
 - (5) The authority contained in this paragraph (b) shall not apply to a claim or dispute for penalties or forfeitures prescribed by statute or regulation which another District agency is specifically authorized to administer, settle or determine.
 - (6) This paragraph shall not authorize the CO to settle, compromise, pay, or otherwise adjust any claim involving fraud.
- (c) Decisions of the CO shall be final and not subject to review unless the Contractor timely commences an administrative appeal for review of the decision, by filing a complaint with the Contract Appeals Board, as authorized by D.C. Official Code § 2-360.04.
 - (d) Pending final decision of an appeal, action, or final settlement, the Contractor shall proceed diligently with performance of the contract in accordance with the decision of the CO.

I.12 COST AND PRICING DATA

Delete Article 25, Cost and Pricing Data, of the Standard Contract Provisions dated July 2010 for use with District of Columbia Government Supplies and Services Contracts.

I.13 Option for Transfer of Services

I.13.1 Contractor recognizes that the services provided under this Contract are vital to the District of

Columbia and shall continue without interruption. In the event that either (a) the Contract expires or (b) the District terminates the Contract, and either of these events occur during the Base Period, Option Year one, or Option Year two, Option Year three, Option Year four, or more than one hundred twenty (120) days prior to the end of the Contract, the District can exercise the Option for Transition Services for a period of up to one hundred twenty (120) days. In the event that the District exercises this Option for Transition Services, Contractor shall agree to:

- I.13.1.1 Furnish phase-out, phase-in (transition) training;
- I.13.1.2 Exercise its best efforts and cooperation to effect an orderly and efficient transition to a successor;
- I.13.1.3 Negotiate in good faith a plan with a successor to determine the nature and extent of phase-in, phase-out services required. The plan shall specify a training program and a date for transferring responsibilities for each division of work described in the plan, and shall be subject to the Contracting Officer's approval;
- I.13.1.4 Provide sufficient experienced personnel during the period of the Option for Transition Services to ensure that the services called for by this Contract are maintained at the required level of proficiency; and
- I.13.1.5 Allow as many personnel as practicable to remain on the job to help the successor maintain the continuity and consistency of the services required by this Contract. Contractor also shall disclose necessary personnel records and allow the successor to conduct on-site interviews with these employees. If selected employees are agreeable to the change, Contractor shall release them at a mutually agreeable date and negotiate transfer of their earned fringe benefits to the successor.
- I.13.2 Contractor shall perform transition services as an element of the performance under the Contract and not as a separate task for which the District shall pay the contractor an additional amount.

SECTION J: ATTACHMENTS

The following list of attachments is incorporated into the solicitation by reference. *[However, include ONLY J.1, J.2, J.5 and J.6 in the final contract.]*

Attachment Number	Document
J.1	Government of the District of Columbia Standard Contract Provisions for Use with the Supplies and Services Contracts (July 2010) www.ocp.dc.gov click on "Solicitation Attachments"
J.2	U.S. Department of Labor Wage Determination No 2005-2103., Revision No. 3 dated April 8, 2016
J.3	Office of Local Business Development Equal Employment Opportunity Information Report and Mayor's Order 85-85 available at www.ocp.dc.gov click on "Solicitation Attachments"
J.4	Department of Employment Services First Source Employment Agreement available at www.ocp.dc.gov click on "Solicitation Attachments"
J.5	Initial Employment Plan (for solicitations valued over \$5M) available at www.ocp.dc.gov click on "Solicitation Attachments"
J.6	Way to Work Amendment Act of 2006 – 2017 Living Wage Notice available at www.ocp.dc.gov click on "Solicitation Attachments"
J.7	Way to Work Amendment Act of 2006 - 2017 Living Wage Fact Sheet available at www.ocp.dc.gov click on "Solicitation Attachments"
J.8	Tax Certification Affidavit available at www.ocp.dc.gov click on "Solicitation Attachments"
J.9	Bidder/Offeror Certifications available at www.ocp.dc.gov click on "Solicitation Attachments"
J.10	Past Performance Evaluation Form available at www.ocp.dc.gov click on "Solicitation Attachments"
J.11	Equal Employment Opportunity Statement available at www.ocp.dc.gov click on "Solicitation Attachments"
J.12	Cost Price Disclosure Certification Form available at www.ocp.dc.gov click on "Solicitation Attachments"

J.13	Subcontracting Plan Form available at www.ocp.dc.gov click on “Solicitation Attachments”
J.14	Salazar v. the District of Columbia Et Al, DC Civil Action No. 93-452 (GK)
J.15	Managed Care Organization (MCO) Instruction Manual for Encounter Data Submission
J.16	District of Columbia Language Access Act http://dc.gov/publication/dc-language-access-act-2004-english
J.17	HIPAA Regulations available at https://www.hhs.gov/sites/default/files/hipaa-simplification-201303.pdf
J.17.1	HIPAA – Transactions Regulations available at https://www.hhs.gov/sites/default/files/hipaa-simplification-201303.pdf
J.17.2	HIPAA – Privacy Regulations available at https://www.hhs.gov/sites/default/files/hipaa-simplification-201303.pdf
J.17.3	HIPAA – Security Regulations available at https://www.hhs.gov/sites/default/files/hipaa-simplification-201303.pdf
J.18	HIPPA Business Associate Agreement available at www.ocp.dc.gov click on “Solicitation Attachments”
J.19	Long Term Care Disenrollment Form
J.20	Add Newborn Log Form
J.21	District of Columbia Health Check Periodicity Schedule http://www.dchealthcheck.net/resources/healthcheck/periodicity.html
J.22	Advisory Committee on Immunization Practices (ACIP) Recommendations (Full version available at: http://www.cdc.gov/nip/publications/acip-list.htm
J.23	District of Columbia Dental Periodicity Schedule http://www.dchealthcheck.net/resources/healthcheck/periodicity.html
J.24	IVR Instructions
J.25	Performance Based Incentive Program Specifications

J.26	Mercer’s Actuarial Rate Setting Memo dated December 15, 2015
J.27	Hospital Claims for Medicaid Reimbursable Emergency Medical Services for DC Health Care Alliance Beneficiaries Transmittal #13-16 http://dhcf.dc.gov/sites/default/files/dc/sites/dhcf/publication/attachments/DC%20Health%20Care%20Alliance%20Beneficiaries.pdf
J.28	Guidance to Federal Financial Assistances Beneficiaries Regarding Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons published by the U.S. Department of Health and Human Services, Office for Civil Rights http://www.hhs.gov/civil-rights/for-individuals/special-topics/limited-english-proficiency/guidance-federal-financial-assistance-recipients-title-VI/

SECTION K: REPRESENTATIONS, CERTIFICATIONS AND OTHER STATEMENTS OF OFFERORS

Bidder/Offeror Certification Form

available at <http://ocp.dc.gov>,
under Quick Links click on “Required Solicitation Documents”

SECTION L: INSTRUCTIONS, CONDITIONS AND NOTICES TO OFFERORS

L.1 CONTRACT AWARD

L.1.1 Most Advantageous to the District

The District intends to award multiple contracts resulting from this solicitation to the responsible offerors whose proposals conforming to the solicitation will be most advantageous to the District, cost or price, technical and other factors, specified elsewhere in this solicitation considered.

L.1.2 SELECTION OF NEGOTIATION PROCESS

In accordance with 27 DCMR § 1632, after evaluation of the proposals using only the criteria stated in the RFP and in accordance with weightings provided in the RFP, the CO may elect to proceed with any method of negotiations, discussions or award of the contract without negotiations, which is set forth in subsections (a), (b), (c), or (d) of 27 DCMR § 1632.1. If the CO elects to proceed with negotiations under subsection (c) of 27 DCMR § 1632.1, the CO may limit, for purposes of efficiency, the number of proposals in the competitive range to the greatest number that will permit an efficient competition among the most highly rated proposals.

L.2 PROPOSAL ORGANIZATION AND CONTENT

L.2.1 This solicitation will be conducted electronically using the District's Ariba E-Sourcing system. To be considered, an offeror must submit the required attachments via the Ariba E-Sourcing system before the closing date and time. Paper, telephonic, telegraphic, and facsimile proposals may not be accepted. The Offeror shall also submit five (5) copies of the proposal on CD Rom via mail or hand deliver to the Office of Contracting and Procurement, to the attention of: Helena Barbour at 441 4th Street, N.W. Suite 900 South, Washington, D.C 20001 on or before the date for submission of proposals on January 11, 2017 at 2:00 p.m.

L.2.2 All attachments shall be submitted as a .pdf file. The District will not be responsible for corruption of any file submitted. If the submitted file cannot be viewed and printed as submitted, it will not be considered.

L.2.3 The offeror shall submit two (2) attachments in its electronic submittal: (1) a technical proposal, and (2) a price proposal. The Offeror shall label each attachment, i.e., "Technical Proposal", "Price Proposal." **Please note that each attachment is limited to a maximum size of 25 MB.**

L.2.4 The hand delivered proposal will not be valid unless, the Offeror submits an electronic copy in the District's Ariba E-Sourcing system, before 2:00 p.m., on or before January 11, 2017. Each page shall be numbered and labeled to include the Solicitation number and name of the Offeror. Stapled or bound technical proposal shall be submitted with a maximum number of pages not to exceed two hundred fifty (250) pages, with additional pages only for cost proposal and supporting documentation. Proposals shall be typewritten in single space, single page, Times New Roman: twelve (12) point font size on 8.5" by 11" bond paper. Each proposal shall be submitted in a sealed envelope conspicuously marked:

"Proposal in Response to Solicitation No. (DCHT-2017-R-0024, Managed Care Organization (MCO), and the name of Offeror)".

L.2.5 Offerors are directed to the specific proposal evaluation criteria found in Section M of this solicitation, Evaluation Factors. The offeror shall respond to each factor in a way that will allow the District to evaluate the offeror's response. The offeror shall submit information in a clear, concise, factual and logical manner providing a comprehensive description of program supplies and services and delivery thereof. The information requested for the technical proposal shall facilitate evaluation for all proposals. The technical proposal must contain sufficient detail to provide a clear and concise response fully reflecting the manner in which the offeror proposes to fully meet the requirements in Section C.

L.2.6 Offerors shall complete, sign and submit all Representations, Certifications and Acknowledgments as appropriate.

L.2.7 The District will reject any offer that fails to include a subcontracting plan that is required by law.

L.2.8 Technical Proposal – Volume I

L.2.8.1 Technical Approach and Methodology

The information contained in this section shall facilitate the evaluation of the Offeror's technical approach and methodology to provide the required services described in sections C and H and the entire solicitation. The Offeror shall provide, at a minimum, the following information:

- L.2.8.1.1** A detailed explanation and description of the Offeror's general approach and methodology to develop, maintain, or expand its Provider network of **all** Provider types to ensure compliance throughout section C.5.21. The explanation and description shall include, at a minimum, the Offeror's credentialing process and timelines, the process the Offeror will use to assess network capacity needs and identify and recruit Network Providers; and the methodology for conducting ongoing assessments of network adequacy. The Offeror shall also include a sample model contract(s) or Provider agreement(s) that will be used when contracting with Providers.
- L.2.8.1.2.** A detailed explanation and description of the Offeror's proposed process for development and implementation of Provider profiles and performance evaluations of its Network Providers as described throughout section C.5.21. The explanation and description shall include the methodology and metrics that will be used, as well as the frequency of the process. The Offeror shall describe its process for rewarding Providers who demonstrate continued excellence and/or significant performance improvement over time and how the Offeror will take action with Providers who demonstrate continued poor performance and performance that does not improve over time. The Offeror shall include examples of a proposed Provider profile report that will be utilized for different types of Providers.
- L.2.8.1.3** A detailed description of the Offeror's proposed complex case management program and the methodology for care coordination amongst various health care Providers, the

family, social support agencies and other relevant entities involved in the enrollees care. The description shall include, but not limited be to a detailed summary of the Offeror's experience and results in serving Medicaid beneficiaries with complex medical, behavioral and psychosocial needs; and include the justification or rationale for implementing the specific approach and the expected impact as described in section C.5.23.

- L.2.8.1.4 A detailed description of the Offeror's current initiatives, activities and/or processes that will be implemented to support Value-Based Purchasing (VBP) strategies within the Offeror's Provider network, as described in section C.5.31. Include a detailed description of the steps the Offeror will take each contract year (CY), CY 2017 through CY 2019, to build relationships and develop VBP contracting strategies, including strategies to pursue risk-based VBP contracts. The description shall include, but not limited to a description of the Offeror's strategy for sharing data with Providers that are in VBP contractual arrangements; identify the type and frequency of data that will be shared with Providers and the type of support the Offeror will offer to Providers to assist in successful operation within its VBP approaches.
- L.2.8.1.5 A detailed explanation and description of the Offeror's mechanisms for implementing CQI activities to achieve optimal levels of performance within its programs and operations as described in section C.5.24. The description shall include, at a minimum, a detailed explanation on how the Offeror will evaluate its quality management program for effectiveness; how the Offeror will integrate quality into its utilization management, care management and credentialing programs; a detailed description of the specific areas in which quality is measured, including both process and outcomes measures, utilization data and experience of care and how each is used to prioritize opportunities for quality improvement activities; and a detailed explanation of how the Offeror uses its external quality review (EQR) reports.

L.2.8.2 Technical Expertise

The information contained in this section shall facilitate the evaluation of the Offeror's organizational capability to perform the required services. The Offeror shall provide the following information:

- L.2.8.2.1 A detailed description of the Offeror's organizational history and relevance of Medicaid Managed Care to the mission of the organization. Offeror shall include an organizational chart of the Key Personnel as described throughout section C.5.4 that will be responsible for administering the contract, if awarded. The description shall include functional titles and names of incumbent staff and curriculum vitae (CVs) of the individuals in the Offeror's organization with the following, or similarly titled positions that will be responsible for a contract with the District:
- Chief Executive Officer
 - Chief Financial Officer
 - Chief Operating Officer
 - Chief Medical Officer
 - Chief Psychiatric Medical Officer
 - Chief Quality Officer
 - Chief Compliance Officer

- Manager/key personnel with responsibility for overseeing an Enrollee services program
- Manager/key personnel who administer a Provider services program
- Manager/key personnel who oversees EPSDT services
- Manager/key personnel responsible for overseeing the pharmacy program

If a position is vacant, include a job description, job location and proposed timeline for filling the position, if awarded the contract

- L.2.8.2.2 A detailed description of the Offeror's administrative procedures and mandatory Compliance Plan designed to safeguard against fraud, waste and abuse (FWA) as described throughout section C.5.25.3. The description shall include, but not limited to a description of the role of the Compliance Committee; a description of the Offeror's provision for internal FWA monitoring, auditing and appropriate reporting requirements; a description of the Offeror's mechanism to identify Medicaid Excluded Providers, mechanisms to verify services actually rendered and how the Offeror will monitor its Provider network requirement to have a Compliance Plan.
- L.2.8.2.3 A detailed description of the Offeror's Utilization Management (UM) program and processes used to review and approve the provision of medically necessary Covered Services; its use of nationally recognized clinical practice guidelines/criteria and adverse action notification procedures, including the methodology used to notify Network Providers as described throughout section C.5.25.3.

L.2.8.3 Past Performance

The information contained in this section shall facilitate the evaluation of the Offeror's past performance and previous experience to perform the required services as described in sections C, H, and throughout this solicitation. The Offeror shall provide the following information:

- L.2.8.3.1 A detailed description of the Offeror's organizational history in providing Medicaid Covered Services to a managed care population, past and current experience in performing services similar in size and scope as the required services described in section C.5.20. The Offeror's narrative shall address lessons learned, barriers overcome and innovative techniques developed in previous experiences and the application of this experience to perform the required services.
- L.2.8.3.2 A list of all contracts and/or subcontracts the Offeror has performed in similar size and scope as the required services described in section C.5.20 within the past five (5) years.

The Offeror's list shall include the following information for each contract or subcontract:

1. Name of Client;
2. Contract Number;
3. Contract Type;
4. Contract Duration (or Period);
5. Total Contract Value;
6. Description of Work Performed;
7. Contact Person Name, Position, Phone and Email Address

- L.2.8.3.3 The Offeror shall ensure that a minimum of three (3) entities included in the Offeror's list in (a) above complete the Past Performance Evaluation Forms (see Attachment J.10).

L.2.8.4 Volume II: Price Proposal

- L.2.8.4.1 Offeror's Price Proposal shall contain a Table of Contents and organized and presented in the following clearly marked separate sections.

L.2.8.4.1.1 Price Schedule

The Offeror's shall include a completed section B.3.2 Price Schedule.

L.2.8.4.1.2 Cost and Price Data/Price Certification

The pro-forma contract budget will show the "total costs" that Offeror anticipates incurring in the performance of the contract requirements.

The Offeror shall include a completed Cost/Price Data including the Price Certification (Attachment J.12). The Offeror may provide the Offeror's cost/price data in any format that the Offeror may provide their total budget worksheets in whatever formats they believe will convey the data clearly, so long as the specified minimum level of detail in the Cost/Price tables in attachment J.12 is met.

L.2.10.1.3 Price Proposal Narrative

The Offeror shall provide a price proposal narrative to include explanations and justifications of each of the Offeror's cost elements. The information provided shall clearly and logically show the rationale and methodology used by the Offeror to arrive at the proposed totals for each cost element. For example, if the Offeror's proposed line item total for direct costs is \$13,000, the Offeror's narrative would include further detail and explanation to describe how the total of \$13,000 was derived; \$10,000.00 for (2) computers and \$3,000 for office supplies.

L.3 REQUIREMENT FOR AN ELECTRONIC COPY OF PROPOSALS TO BE MADE AVAILABLE TO THE PUBLIC

In addition to the proposal submission requirements in Section L.2 above, the offeror must submit an electronic copy of its proposal, redacted in accordance with any applicable exemptions from disclosure under D.C. Official Code § 2-534. Redacted copies of the offeror's proposal must be submitted by e-mail attachment to the contact person designated in the solicitation. D.C. Official Code § 2-536(b) requires the District to make available electronically copies of records that must be made public. The District's policy is to release documents relating to District proposals following award of the contract, subject to applicable Freedom of Information Act (FOIA) exemption under § 2-534(a)(1). Successful proposals will be published on the OCP website in accordance with D.C. Official Code § 2-361.04, subject to applicable FOIA exemptions.

L.4 PROPOSAL SUBMISSION DATE AND TIME, AND LATE SUBMISSIONS, LATE MODIFICATIONS, WITHDRAWAL OR MODIFICATION OF PROPOSALS AND LATE PROPOSALS

L.4.1 Proposal Submission

- L.4.1.1** Proposals must be fully uploaded into the District's E-Sourcing system no later than the closing date and time. The system will not allow late proposals, modifications to proposals, or requests for withdrawals after the exact closing date and time.
- L.4.1.2** Paper, telephonic, telegraphic, and facsimile proposals may not be accepted or considered for award.
- L.4.1.3** It is solely the offeror's responsibility to ensure that it begins the upload process in sufficient time to get the attachments uploaded into the District's E-Sourcing system before the closing time. **(YOU MAY USE MICROSOFT INTERNET EXPLORER VERSIONS 7, 8 OR 9 TO UPLOAD THE ATTACHMENTS).**

L.4.2 Withdrawal or Modification of Proposals

An offeror may modify or withdraw its proposal via the District's E-Sourcing system at any time before the closing date and time for receipt of proposals.

L.4.3 Late Proposals

The District's E-Sourcing system will not accept late proposals or modifications to proposals after the closing date and time for receipt of proposals.

L.4.4 Late Modifications

A late modification of a successful proposal, which makes its terms more favorable to the District, shall be considered at any time it is received and may be accepted.

L.5 EXPLANATION TO PROSPECTIVE OFFERORS

If a prospective offeror has any questions relating to this solicitation, the prospective offeror shall submit the question electronically via the District's E-Sourcing system's instructions. The prospective offeror should submit questions no later than **10** days prior to the closing date and time indicated for this solicitation. The District may not consider any questions received less than **10** days before the date set for submission of proposals. The District will furnish responses via the District's E-Sourcing system's messaging process. An amendment to the solicitation will be issued if the CO decides that information is necessary in submitting offers, or if the lack of it would be prejudicial to any prospective offeror. Oral explanations or instructions given by District officials before the award of the contract will not be binding.

L.6 RESTRICTION ON DISCLOSURE AND USE OF DATA

- L.6.1** Offerors who include in their proposal data that they do not want disclosed to the public or used by the District except for use in the procurement process shall mark the title page with the following legend:

"This proposal includes data that shall not be disclosed outside the District and shall not be duplicated, used or disclosed in whole or in part for any purpose except for use in the procurement process.

If, however, a contract is awarded to this offeror as a result of or in connection with the submission of this data, the District will have the right to duplicate, use, or disclose the data to the extent consistent with the District's needs in the procurement process. This restriction does not limit the District's rights to use, without restriction, information contained in this proposal if it is obtained from another source. The data subject to this restriction are contained in sheets (insert page numbers or other identification of sheets)."

L.6.2 Mark each sheet of data it wishes to restrict with the following legend:

"Use or disclosure of data contained on this sheet is subject to the restriction on the title page of this proposal."

L.7 PROPOSALS WITH OPTION YEARS

The offeror shall include option year prices in its price/cost proposal. An offer may be determined to be unacceptable if it fails to include pricing for the option year(s).

L.8 PROPOSAL PROTESTS

Any actual or prospective offeror or contractor who is aggrieved in connection with the solicitation or award of a contract, must file with the D.C. Contract Appeals Board (Board) a protest no later than ten (10) business days after the basis of protest is known or should have been known, whichever is earlier. A protest based on alleged improprieties in a solicitation which are apparent at the time set for receipt of initial proposals shall be filed with the Board prior to the time set for receipt of initial proposals. In procurements in which proposals are requested, alleged improprieties which do not exist in the initial solicitation, but which are subsequently incorporated into the solicitation, must be protested no later than the next closing time for receipt of proposals following the incorporation. The protest shall be filed in writing, with the Contract Appeals Board, 441 4th Street, N.W., Suite 350N, Washington, D.C. 20001. The aggrieved person shall also mail a copy of the protest to the CO for the solicitation.

L.9 UNNECESSARILY ELABORATE PROPOSALS

Unnecessarily elaborate brochures or other presentations beyond those sufficient to present a complete and effective response to this solicitation are not desired and may be construed as an indication of the offeror's lack of cost consciousness. Elaborate artwork, expensive visual and other presentation aids are neither necessary nor desired.

L.10 RETENTION OF PROPOSALS

All proposal documents will be the property of the District and retained by the District, and therefore will not be returned to the offerors.

L.11 PROPOSAL COSTS

The District is not liable for any costs incurred by the offerors in submitting proposals in response to this solicitation.

L.12 CERTIFICATES OF INSURANCE

Prior to commencing work, the Contractor shall have its insurance broker or insurance company submit certificates of insurance giving evidence of the required coverages as specified in Section I.8 to:

Helena Barbour, Contracting Officer
441 4th Street, N.W., 900 South
Washington, DC 20001

L.13 ACKNOWLEDGMENT OF AMENDMENTS

The offeror shall acknowledge receipt of any amendment to this solicitation electronically via the District's E-Sourcing system's messaging process. The District must receive the acknowledgment by the date and time specified for receipt of proposals. An offeror's failure to acknowledge an amendment may result in rejection of its offer.

L.14 BEST AND FINAL OFFERS

If, subsequent to receiving original proposals, negotiations are conducted under 27 DCMR § 1632.1(c), all offerors within the competitive range will be so notified and will be provided an opportunity to submit written best and final offers at a designated date and time. Best and final offers will be subject to the Late Submissions, Late Modifications and Late Withdrawals of Proposals provisions of the solicitation. After evaluation of best and final offers, the CO may award the contract to the highest-ranked offeror, or negotiate with the highest ranked offeror in accordance with 27 DCMR § 1634.

L.15 LEGAL STATUS OF OFFEROR

Each proposal must provide the following information:

L.15.1 Name, address, telephone number and federal tax identification number of offeror;

L.15.2 A copy of each District of Columbia license, registration or certification that the offeror is required by law to obtain. If the offeror is a corporation or partnership and does not provide a copy of its license, registration or certification to transact business in the District of Columbia, the offer shall certify its intent to obtain the necessary license, registration or certification prior to contract award or its exemption from such requirements; and

L.15.3 If the offeror is a partnership or joint venture, the names and addresses of the general partners or individual members of the joint venture, and copies of any joint venture or teaming agreements.

L.16 FAMILIARIZATION WITH CONDITIONS

Offerors shall thoroughly familiarize themselves with the terms and conditions of this solicitation, acquainting themselves with all available information regarding difficulties which may be encountered, and the conditions under which the work is to be accomplished. Contractors will not be relieved from assuming all responsibility for properly estimating the difficulties and the cost of performing the services required herein due to their failure to investigate the conditions or to become acquainted with all information, schedules and liability concerning the services to be performed.

L.17 GENERAL STANDARDS OF RESPONSIBILITY

The prospective contractor must demonstrate to the satisfaction of the District its capability in all respects to perform fully the contract requirements; therefore, the prospective contractor must submit relevant documentation within five (5) days of the request by the District.

L.17.1 To be determined responsible, a prospective contractor must demonstrate that it:

- (a) Has adequate financial resources, or the ability to obtain such resources, required to perform the contract;
- (b) Is able to comply with the required or proposed delivery or performance schedule, taking into consideration all existing commercial and government contract commitments;
- (c) Has a satisfactory performance record;
- (d) Has a satisfactory record of integrity and business ethics;
- (e) Has a satisfactory record of compliance with the applicable District licensing and tax laws and regulations;
- (f) Has a satisfactory record of compliance with the law, including labor and civil rights laws and rules, and the First Source Employment Agreement Act of 1984, as amended, D.C. Official Code § 2-219.01 *et seq.*;
- (g) Has, or has the ability to obtain, the necessary organization, experience, accounting, and operational control, and technical skills;
- (h) Has, or has the ability to obtain, the necessary production, construction, technical equipment, and facilities;
- (i) Has not exhibited a pattern of overcharging the District;
- (j) Does not have an outstanding debt with the District or the federal government in a delinquent status; and
- (k) Is otherwise qualified and is eligible to receive an award under applicable laws and regulations.

L.17.2 If the prospective contractor fails to supply the information requested, the CO shall make the determination of responsibility or non-responsibility based upon available information. If the available information is insufficient to make a determination of responsibility, the CO shall determine the prospective contractor to be non-responsible.

L.18 PRE-PROPOSAL CONFERENCE

A pre-proposal conference will be held at **10:00 a.m. on Thursday, December 29, 2016 at 441 4th Street, N.W., Main Street, 10th Floor, North Side, Washington, DC 20001**. Prospective offerors will be given an opportunity to ask questions regarding this solicitation at the conference. The purpose of the conference is to provide a structured and formal opportunity for the District to accept questions from offerors on the solicitation document as well as to clarify the contents of the solicitation. Attending offerors must complete the pre-proposal conference Attendance Roster at the conference so that their attendance can be properly recorded.

Impromptu questions will be permitted and spontaneous answers will be provided at the District's discretion. Verbal answers given at the pre-proposal conference are only intended for general discussion and do not represent the District's final position. All oral questions must be submitted in writing following the close of the pre-proposal conference but no later than five working days after the pre-proposal conference in order to generate an official answer. The District will furnish responses via the District's E-Sourcing system's messaging process. An amendment to the solicitation will be issued if the CO decides that information is necessary in submitting proposals, or if the lack of it would be prejudicial to any prospective offeror. Oral explanations or instructions given by District officials before the award of the contract will not be binding.

L.19 KEY PERSONNEL

L.19.1 The District considers the following positions to be key personnel for this contract:

- Chief Executive Officer
- Chief Financial Officer
- Chief Operating Officer
- Chief Medical Officer
- Chief Psychiatric Medical Officer
- Chief Quality Officer
- Chief Compliance Officer
- Manager/key personnel with responsibility for overseeing an Enrollee services program
- Manager/key personnel who administer a Provider services program
- Manager/key personnel who oversees EPSDT services
- Manager/key personnel responsible for overseeing the pharmacy program

L.19.2 The offeror shall set forth in its proposal the names and reporting relationships of the key personnel the offeror will use to perform the work under the proposed contract. Their resumes shall be included. The hours that each will devote to the contract shall be provided in total and broken down by task.

SECTION M - EVALUATION FACTORS

M.1 EVALUATION FOR AWARD

The contract will be awarded to the responsible offeror whose offer is most advantageous to the District, based upon the evaluation criteria specified below. Thus, while the points in the evaluation criteria indicate their relative importance, the total scores will not necessarily be determinative of the award. Rather, the total scores will guide the District in making an intelligent award decision based upon the evaluation criteria.

M.2 TECHNICAL RATING

M.2.1 The Technical Rating Scale is as follows:

<u>Numeric Rating</u>	<u>Adjective</u>	<u>Description</u>
0	Unacceptable	Fails to meet minimum requirements; e.g., no demonstrated capacity, major deficiencies which are not correctable; offeror did not address the factor.
1	Poor	Marginally meets minimum requirements; major deficiencies which may be correctable.
2	Minimally Acceptable	Marginally meets minimum requirements; minor deficiencies which may be correctable.
3	Acceptable	Meets requirements; no deficiencies.
4	Good	Meets requirements and exceeds some requirements; no deficiencies.
5	Excellent	Exceeds most, if not all requirements; no deficiencies.

M.2.2 The technical rating is a weighting mechanism that will be applied to the point value for each evaluation factor to determine the offeror's score for each factor. The offeror's total technical score will be determined by adding the offeror's score in each evaluation factor. For example, if an evaluation factor has a point value range of zero (0) to forty (40) points, using the Technical Rating Scale above, if the District evaluates the offeror's response as "Good," then the score for that evaluation factor is 4/5 of 40 or 32.

If subfactors are applied, the offeror's total technical score will be determined by adding the offeror's score for each subfactor. For example, if an evaluation factor has a point value range of zero (0) to forty (40) points, with two subfactors of twenty (20) points each, using the Technical Rating Scale above, if the District evaluates the offeror's response as "Good" for the first subfactor and "Poor" for the second subfactor, then the total score for that evaluation

factor is 4/5 of 20 or 16 for the first subfactor plus 1/5 of 20 or 4 for the second subfactor, for a total of 20 for the entire factor.

M.3 EVALUATION CRITERIA

Proposals will be evaluated based on the following evaluation factors in the manner described below:

M.3.1 TECHNICAL CRITERIA (90 Points Maximum)

M.3.1.1 Technical Approach and Methodology (40 Points)

- M.3.1.1.1 Offeror's current initiatives, activities and/or processes that will be implemented to support Value-Based Purchasing (VBP) strategies within the Offeror's Provider network. **(0-15 Points)**
- M.3.1.1.2 Offeror's proposed complex case management program and the methodology for care coordination amongst various health care Providers, the family, social support agencies and other relevant entities involved in the enrollees care. **(0-10 Points)**
- M.3.1.1.3 Offeror's general approach and methodology to develop, maintain, or expand its Provider network of **all** Provider types to ensure compliance. **(0-5 Points)**
- M.3.1.1.4 Offeror's proposed process for development and implementation of Provider profiles and performance evaluations of its Network Providers. **(0-5 Points)**
- M.3.1.1.5 Offeror's mechanisms for implementing Quality Improvement (QI) activities to achieve optimal levels of performance within its programs and operations. **(0-5 Points)**

M.3.1.2 Technical Expertise (30 Points)

- M.3.1.2.1 Offeror's Utilization Management (UM) program and processes used to review and approve the provision of medically necessary Covered Services. **(0-10 Points)**
- M.3.1.2.1 Offeror's administrative procedures and mandatory Compliance Plan designed to safeguard against fraud, waste and abuse (FWA). **(0-10 Points)**
- M.3.1.2.1 Offeror's organizational history and relevance of Medicaid Managed Care to the mission of the organization. **(0-10 Points)**

M.3.1.3 Past Performance (20 Points)

Evaluation of past performance and experience allows the District to assess the Offeror's ability to perform and relevance of the work performed.

- M.3.1.3.1 Offeror's organizational history and past and current experience in performing services similar in size and scope as the required services. **(0-10 Points)**

M.3.1.3.2 Offeror’s list of all contracts and subcontracts the Offeror has performed providing required services within the past five (5) years. **(0-10 points)**

M.3.2 PRICE CRITERION (10 Points Maximum)

The price evaluation will be objective. The offeror with the lowest price will receive the maximum price points. All other proposals will receive a proportionately lower total score. The following formula will be used to determine each offeror's evaluated price score:

$$\frac{\text{Lowest price proposal}}{\text{Price of proposal being evaluated}} \times \text{weight} = \text{Evaluated price score}$$

M.3.3 PREFERENCE POINTS AWARDED PURSUANT TO SECTION M.5.2 (12 Points Maximum)

M.3.4 TOTAL POINTS (112 Points Maximum)

Total points shall be the cumulative total of the offeror’s technical criteria points, price criterion points and preference points, if any.

M.4 EVALUATION OF OPTION YEARS

The District will evaluate offers for award purposes by evaluating the total price for all options as well as the base year. Evaluation of options shall not obligate the District to exercise them. The total District’s requirements may change during the option years. Quantities to be awarded will be determined at the time each option is exercised.

M.5. PREFERENCES FOR CERTIFIED BUSINESS ENTERPRISES

Under the provisions of the “Small and Certified Business Enterprise Development and Assistance Act of 2014”, D.C. Official Code § 2-218.01 *et seq.*, as amended (“Act”, as used in this section), the District shall apply preferences in evaluating proposals from businesses that are certified by the Department of Small and Local Business Development (DSLBD) pursuant to Part D of the Act.

M.5.1 Application of Preferences

For evaluation purposes, the allowable preferences under the Act shall be applicable to prime contractors as follows:

- M.5.1.1** Any prime contractor that is a small business enterprise (SBE) certified by the DSLBD will receive the addition of three points on a 100-point scale added to the overall score.
- M.5.1.2** Any prime contractor that is a resident-owned business (ROB) certified by DSLBD will receive the addition of five points on a 100-point scale added to the overall score.
- M.5.1.3** Any prime contractor that is a longtime resident business (LRB) certified by DSLBD will receive the addition of five points on a 100-point scale added to the overall score.

- M.5.1.4** Any prime contractor that is a local business enterprise (LBE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.5.1.5** Any prime contractor that is a local business enterprise with its principal offices located in an enterprise zone (DZE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.5.1.6** Any prime contractor that is a disadvantaged business enterprise (DBE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.5.1.7** Any prime contractor that is a veteran-owned business (VOB) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.
- M.5.1.8** Any prime contractor that is a local manufacturing business enterprise (LMBE) certified by DSLBD will receive the addition of two points on a 100-point scale added to the overall score.

M.5.2 Maximum Preference Awarded

Notwithstanding the availability of the preceding preferences, the maximum total preference to which a certified business enterprise is entitled under the Act is the equivalent of twelve (12) points on a 100-point scale for proposals submitted in response to this RFP. There will be no preference awarded for subcontracting by the prime contractor with certified business enterprises.

M.5.3 Preferences for Certified Joint Ventures

A certified joint venture will receive preferences as determined by DSLBD in accordance with D.C. Official Code § 2-218.39a(h).

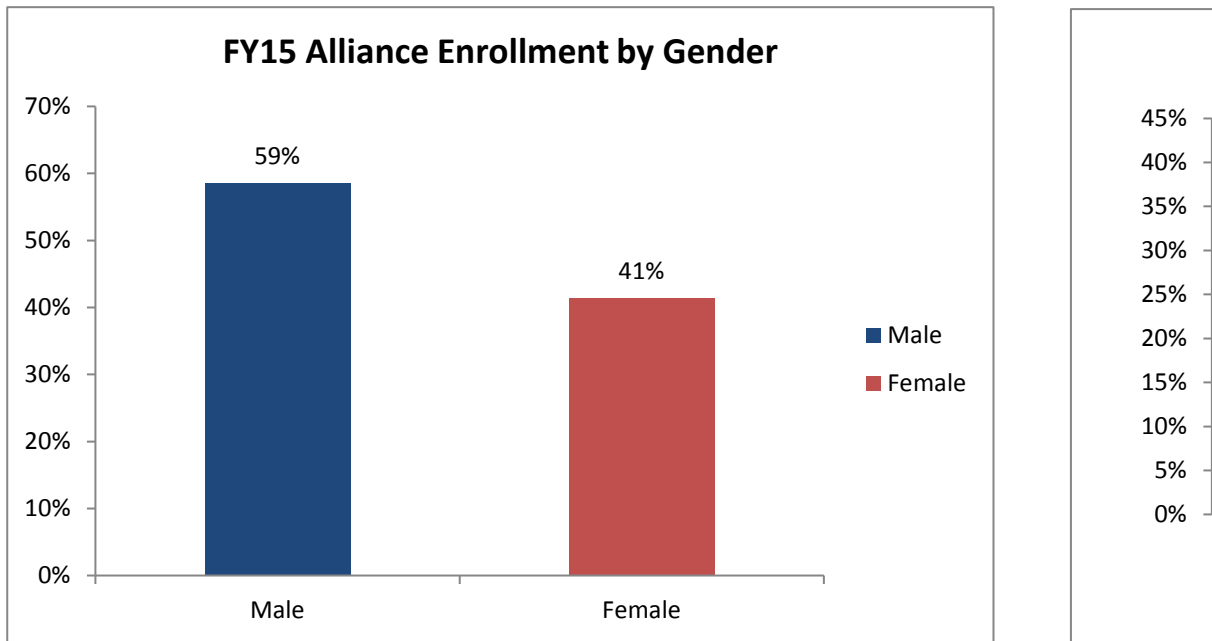
M.5.4 Verification of Offeror's Certification as a Certified Business Enterprise

- M.5.4.1** Any vendor seeking to receive preferences on this solicitation must be certified at the time of submission of its proposal. The CO will verify the offeror's certification with DSLBD, and the offeror should not submit with its proposal any additional documentation regarding its certification as a certified business enterprise.
- M.5.4.2** Any vendor seeking certification in order to receive preferences under this solicitation should contact the:
- Department of Small and Local Business Development
ATTN: CBE Certification Program
441 Fourth Street, NW, Suite 850N
Washington DC 20001
- M.5.4.3** All vendors are encouraged to contact DSLBD at (202) 727-3900 if additional information is required on certification procedures and requirements.

M.6 EVALUATION OF PROMPT PAYMENT DISCOUNT

- M.6.1** Prompt payment discounts shall not be considered in the evaluation of offers. However, any discount offered will form a part of the award and will be taken by the District if payment is made within the discount period specified by the offeror.
- M.6.2** In connection with any discount offered, time will be computed from the date of delivery of the supplies to carrier when delivery and acceptance are at point of origin, or from date of delivery at destination when delivery, installation and acceptance are at that, or from the date correct invoice or voucher is received in the office specified by the District, if the latter date is later than date of delivery. Payment is deemed to be made for the purpose of earning the discount on the date of mailing of the District check.

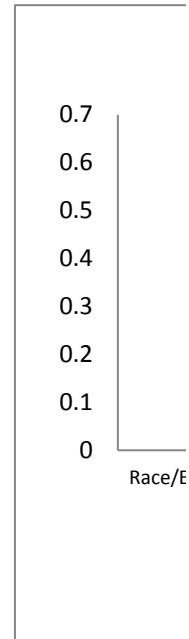
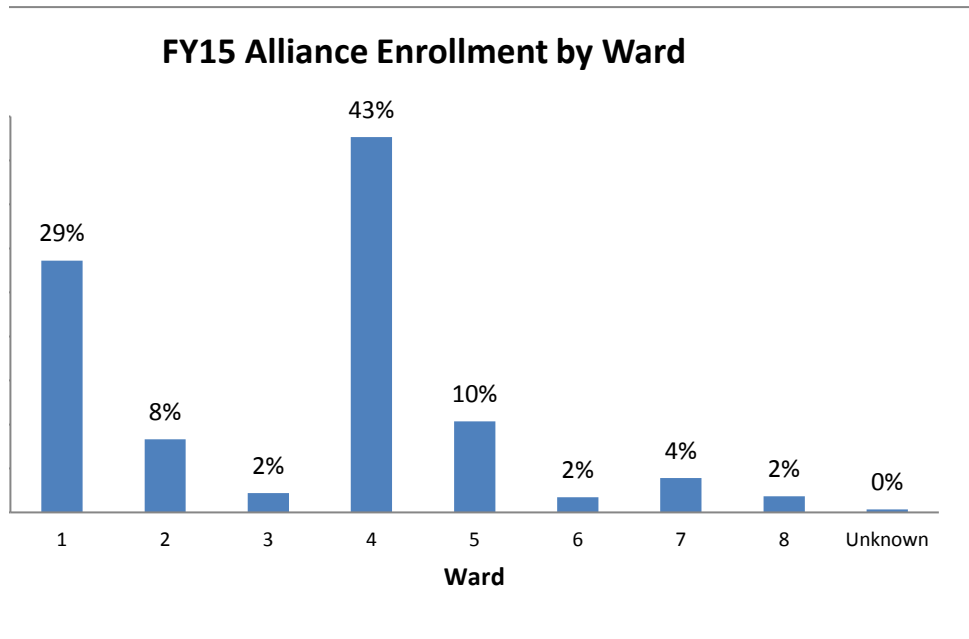
This report displays enrollment data for beneficiaries with spans from Oct 1, 2015 through
THE TABLES BELOW SHOW DISTRIBUTION BY GENDER, WARD



Gender	Number of Beneficiaries	Percent
Male	9,083	59%
Female	12,858	41%
TOTAL	21,941	

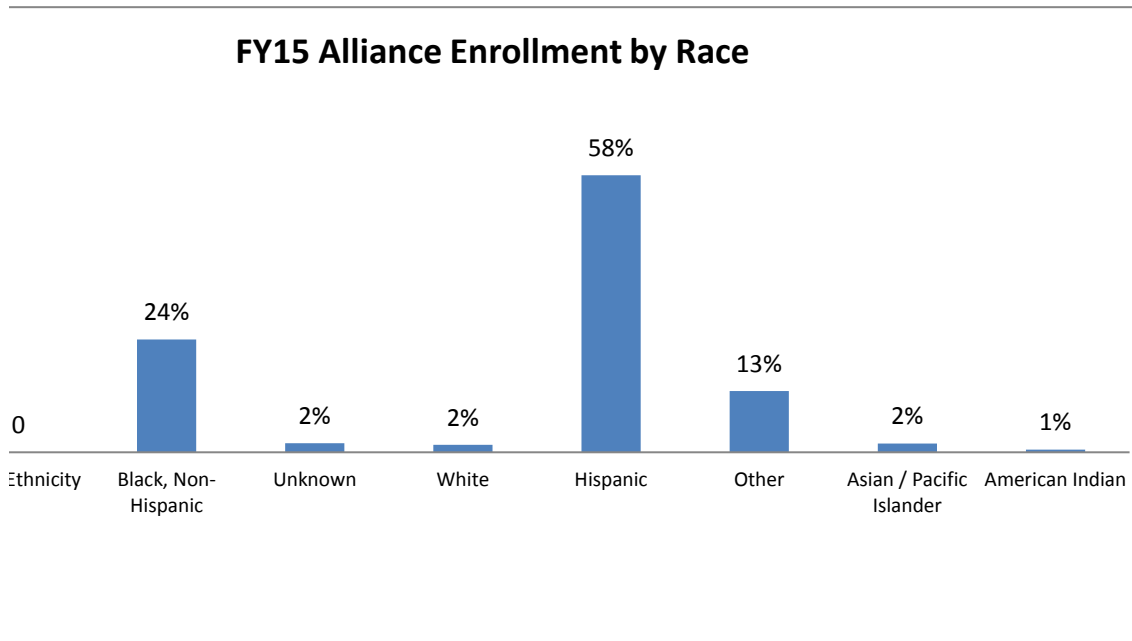
gh September 30, 2016.

), AND RACE/ETHNICITY FOR UNDUPLICATED INDIVIDUALS EVER-EM



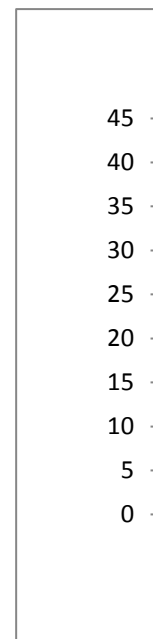
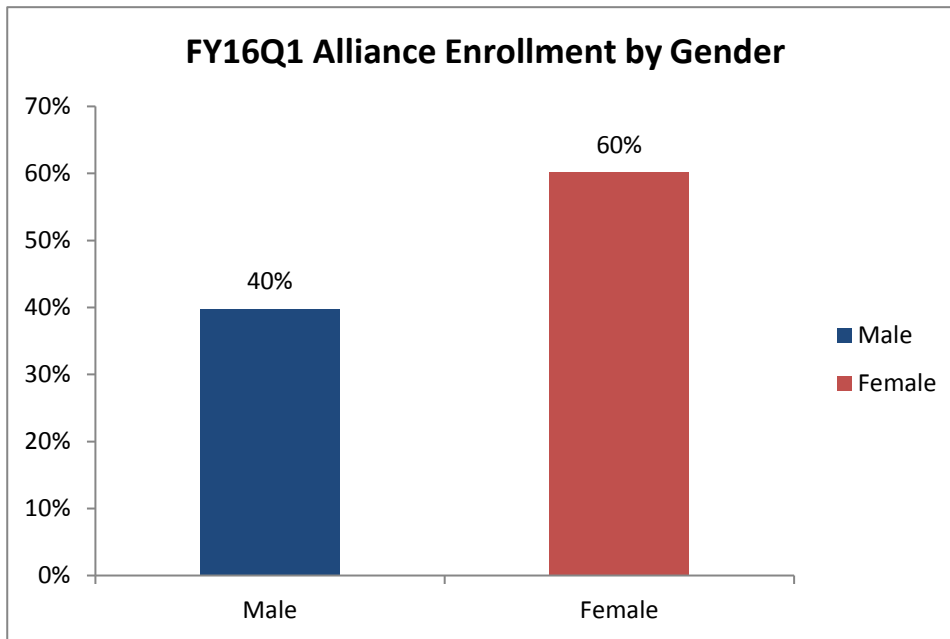
Ward	Number of Beneficiaries	Percent
1	6,281	29%
2	1,825	8%
3	484	2%
4	9,361	43%
5	2,273	10%
6	378	2%
7	861	4%
8	404	2%
Unknown	74	0%
TOTAL	21,941	

ROLLED DURING FY16.



Race/Ethnicity	Number of Beneficiaries	Percent
Black, Non-Hispanic	5,164	24%
Unknown	417	2%
White	342	2%
Hispanic	12,690	58%
Other	2,799	13%
Asian / Pacific Islander	405	2%
American Indian	124	1%
TOTAL	21,941	

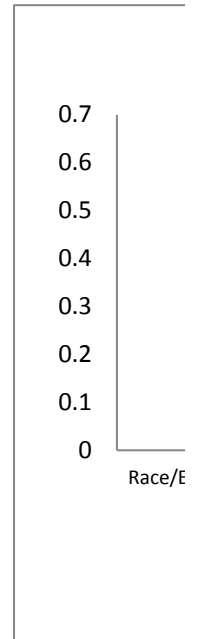
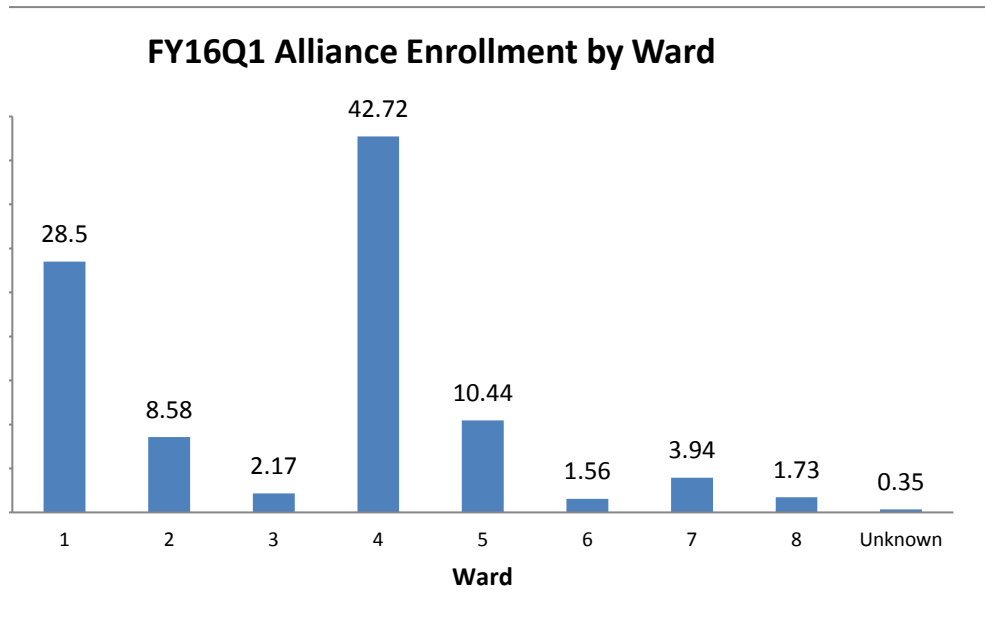
This report displays enrollment data for beneficiaries with spans from Oct 1, 2016 thro
THE TABLES BELOW SHOW DISTRIBUTION BY GENDER, WAR



Gender	Number of Beneficiaries	Percent
Male	6,671	40%
Female	10,076	60%
TOTAL	16,747	

through December 31, 2016.

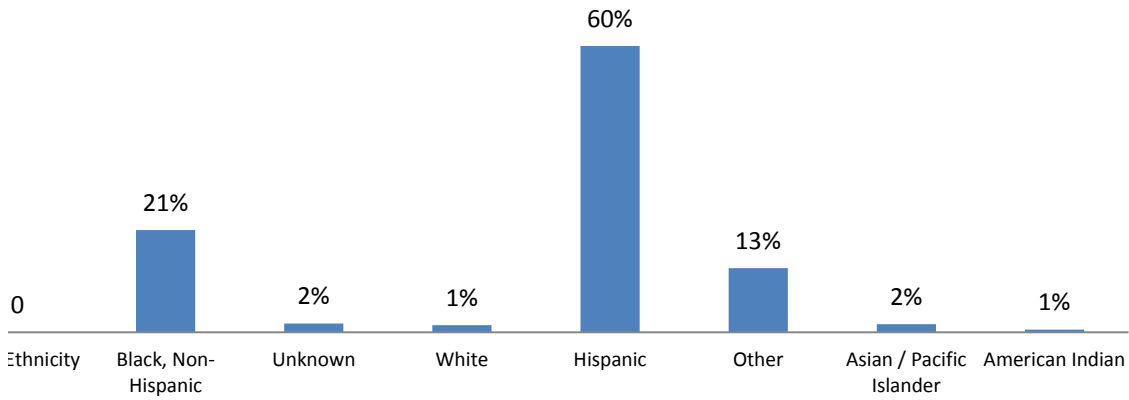
AGE, GENDER, AND RACE/ETHNICITY FOR UNDUPLICATED INDIVIDUALS EVER-ENROLLED



Ward	Number of Beneficiaries	Percent
1	4,773	28.5
2	1,437	8.58
3	364	2.17
4	7,155	42.72
5	1,748	10.44
6	261	1.56
7	660	3.94
8	290	1.73
Unknown	59	0.35
TOTAL	16,747	

ENROLLED DURING FY17, Quarter 1.

FY16Q1 Alliance Enrollment by Race



Race/Ethnicity	Number of Beneficiaries	Percent
Black, Non-Hispanic	3,572	21%
Unknown	303	2%
White	247	1%
Hispanic	10,004	60%
Other	2,244	13%
Asian / Pacific Islander	284	2%
American Indian	93	1%
TOTAL	16,747	

This report displays utilization data by provider type for Alliance
THE TABLE BELOW SHOWS UTILIZATION DIS

Provider type	Paid units of service
Ambulance, Private	451
Ambulance, Public	2,076
Ambulatory Surgical Centers	40
Audiologist	1,943
Clinic, Adlt Alc/Subst Abuse	183
Clinic, Dental	27,977
Clinic, Family Planning	3
Clinic, Fed Qualified Health	64,248
Clinic, Mental Health	180
Clinic, Private	1,522
Crossover Claims Only 1500	7
Dentist	37,226
Dentist, Group Practice	7,562
Dentist, Waiver	58
Doctor Of Osteopathy	898
Durable Medical Equipment	63,264
EHR Incentive Paymnt Financial	2,206
EPD Waiver	-
General Non-Billing	654
Hemodialysis, Freestanding	240,914
Hemodialysis, Hospital Based	9,621
Home Health Agency	549
Hospice	489
Hospital, General	323,066
IDDD Waiver	1
Independent Lab	135,111
Independent X-Ray	48
Medical Transportation Broker	16
Mental Health Rehab Services	14,971
Nurse Practitioner	1,914
Nursing Facility	-
Optometrist	70
Pharmacy, ADAP	302,378
Pharmacy, Alliance	14,792,605
Pharmacy, Retail	5,772
Physician MD	169,878
Physician, Group Practice	224,765
Podiatrist	252
Radiation Therapy Center	10
Rehabiliataion Center	178
Removed/Conversion	8
TOTAL	16,433,114

beneficiaries with spans from Oct 1, 2015 through September 30, 2016.

TRIBUTION BY PROVIDER TYPE FOR ALLIANCE BENEFICIARIES IN F

Y16.

This report displays utilization data by provider type for Alliance beneficiaries with spa
THE TABLE BELOW SHOWS UTILIZATION DISTRIBUTION BY

Provider type	Paid units of service
Ambulance, Private	135
Ambulance, Public	545
Ambulatory Surgical Centers	7
Birthing Centers	1
Clinic, Adlt Alc/Subst Abuse	12
Clinic, Dental	46
Clinic, Family Planning	1
Clinic, Fed Qualified Health	56,896
Clinic, Mental Health	102
Clinic, Private	2,168
Clinic, Youth Alc/Subst Abuse	1
Crossover Claims Only 1500	2
Dentist	6,549
Dentist, Group Practice	3,378
Doctor Of Osteopathy	42
Durable Medical Equipment	13,080
General Non-Billing	926
Hemodialysis, Freestanding	91,748
Hemodialysis, Hospital Based	4,754
Home Health Agency	702
Hospice	9
Hospital, General	87,128
Independent Lab	38,959
Independent X-Ray	14
Mental Health Rehab Services	288
Nurse Practitioner	123
Nursing Facility	-
Optometrist	24
Pharmacy, ADAP	8982
Pharmacy, Retail	4483.5
Pharmacy, Alliance	2,350,544
Physician MD	12267
Physician, Group Practice	56444
Podiatrist	67
Rehabiliataion Center	140
Removed/Conversion	6
TOTAL	2,740,574

ins from October 1, 2015 through December 31, 2016.

PROVIDER TYPE FOR ALLIANCE BENEFICIARIES IN FY17, Quarter 1.

**Department of Health Care Finance
FY16 FTEs by Program and Division**

Program	Division
1000 Agency Management Program	M010
	M060
	M080
	M100
	M160
	M200
	M220
	M260
	M261
	M262
1000 Total	
100F OCFO: Agency Fiscal Operations	C140
	C141
	C143
100F Total	
2000 Health Care Delivery Management	D000
	D020
	D030
	D040
	D050
2000 Total	
3000 Health Care Policy and Research	P200
	P210
	P220
	P230
3000 Total	
6000 Health Care Operations	O300
	O310
	O330
6000 Total	
8000 Health Care Reform and Innovation	R400
	R420
	R430
8000 Total	
200L Long Term Care Administration	L000
	L020
	L030
200L Total	
Grand Total	

ance (HT0)
Division

FTE Count	Employee Managing Program
	14 Portia Shorter
	3 Melanie Bell
	5 Tondalaya Hamilton
	8 David Sidransky
	8 Sheryl Johnson
	1 Melisa Byrd
	17 Maude Holt
	12 Wayne Turnage
	12 Sumita Chaudhuri
	21 Gerald Wilson
101	
	5 Deon Bowes
	8 Thomas Kennedy
	2 Darrin Shaffer
15	
	3 Lisa Truitt
	10 Acting- Lisa Truitt
	8.5 Cavella Bishop
	5 Constance Yancy
	4.5 Colleen Sonosky
31	
	4 Alice Weiss
	6 Acting-Alice Weiss
	5 John Wedeles
	19 Danielle Lewis
34	
	3 Donald Shearer
	17 Patricia Squires
	11 Laurie Rowe
31	
	1 Erin Holve
	3 Erin Holve
	5 Erin Holve
9	
	7 leisha Gray
	21.5 Jennifer Crawley
	8.5 Mary Devasia
37	

Bonuses, Special Pay, Additional Compensation and/or Hiring Incentives in FY16 and FY17		
<u>Bonuses Allocated in FY16</u>		
Name	Description	Amount of Additional Compensation
Irene Hui **	Performance Bonus	\$2,151.34
Lauren Jones **	Performance Bonus	\$2,214.60
Kevin O'Donnell **	Performance Bonus	\$1,649.44
Keith Parsons **	Performance Bonus	\$2,214.60
Orriel Richardson **	Performance Bonus	\$2,171.60
Suraj Navaratne *	Quality Step Increase	\$2,979.00
Adrienne Cooper *	Quality Step Increase	\$2,120.00
Katheryne Lawrence *	Quality Step Increase	\$6,446.00
Jacqueline Gould *	Quality Step Increase	\$2,293.00
Angelique Martin ***	Additional Compensation	\$5,448.00

* These Quality Step Increases were given based upon the employee's FY15 sustained performance of high quality

** These Performance Bonuses were given based upon the Collective Bargaining Agreement between the District and AFGE 1403 (Lawyers)

*** This additional compensation was given based upon accretion of duties and responsibilities

NOTE: These amounts were distributed in FY16. There have been no additional provisions in FY17, to date.

Provider type	Provider type description	Paid units
A00	Physician MD	173,217
A01	Physician, Group Practice	2,698,702
A02	Doctor Of Osteopathy	538
A04	Podiatrist	20,538
B00	Independent Lab	403,391
C00	Independent X-Ray	2,210
D00	Hospital, General	2,911,193
D01	Hospital, LTAC	51
D02	Hospital, Psychiatric Public	-
D03	Hospital, Psychiatric Private	59
D05	Residential Treatment Center	6,910
F00	Nursing Facility	871,147
G00	ICF/MR	117,091
H00	Pharmacy, Retail	62,737,922
H01	Pharmacy, Institutional	1,832
H02	Pharmacy, ADAP	1,004,679
H03	Pharmacy, Alliance	12,708,795
I00	Durable Medical Equipment	11,064,560
J00	Ambulance, Private	30,229
J01	Ambulance, Public	99,499
J02	Ambulance, Air Transport	48
K00	Dentist	57,937
K01	Dentist, Group Practice	108,722
K02	Dentist, Waiver	4,531
L00	Home Health Agency	39,267,217
L01	Hospice	22,737
M00	Audiologist	8
M01	Hearing Aid Dealer	1,236
N00	Optometrist	39,692
N01	Optician/Optical Dispensary	14,961
P00	Schools, DC Public	348,380
P01	Schools, DC Public Charter	76,291
P02	Office State Superinten of Ed	42,118
Q01	Hemodialysis, Freestanding	5,191,385
Q02	Hemodialysis, Hospital Based	391,152
R02	Crossover Claims Only 1500	59,909
S00	Nurse Practitioner	35,262
T00	Rehabilitaion Center	4,393
T01	Mental Health Rehab Services	3,885,160
U00	General Non-Billing	.
U04	Recipient Out Of Pocket	.
U10	Participant Directed	169,363
V00	Ambulatory Surgical Centers	745
V02	Day Treatment	2,750
W01	IDDD Waiver	12,482,482
W02	EPD Waiver	7,853,403

W03	Adult Day Care	1,445
W04	Adult Day Health 1915(i)	320,718
X00	Clinic, Private	6,633
X01	Clinic, Dental	13,137
X02	Clinic, Mental Health	133,488
X04	Clinic, Adlt Alc/Subst Abuse	420,983
X05	Clinic, Fed Qualified Health	109,926
X06	Clinic, Youth Alc/Subst Abuse	4,283
Z00	Managed Care Organization	2,289,981
Z01	MCO, Special Needs	67,560
Z02	Medical Transportation Broker	673,824
TOTAL		168,954,423

Provider type	Provider type description	Paid units
A00	Physician MD	31,636
A01	Physician, Group Practice	498,219
A02	Doctor Of Osteopathy	33
A04	Podiatrist	3,940
B00	Independent Lab	66,172
B01	Ind Xray And Lab	1
C00	Independent X-Ray	348
D00	Hospital, General	561,398
D01	Hospital, LTAC	-
D02	Hospital, Psychiatric Public	-
D03	Hospital, Psychiatric Private	-
D05	Residential Treatment Center	1,312
F00	Nursing Facility	189,733
G00	ICF/MR	28,175
H00	Pharmacy, Retail	15,334,814
H01	Pharmacy, Institutional	92
H02	Pharmacy, ADAP	24,141
H03	Pharmacy, Alliance	20
I00	Durable Medical Equipment	2,634,914
J00	Ambulance, Private	4,759
J01	Ambulance, Public	16,235
J02	Ambulance, Air Transport	31
K00	Dentist	12,935
K01	Dentist, Group Practice	26,737
K02	Dentist, Waiver	1,340
L00	Home Health Agency	9,711,835
L01	Hospice	3,523
M00	Audiologist	12
M01	Hearing Aid Dealer	134
N00	Optometrist	9,100
N01	Optician/Optical Dispensary	3,293
P00	Schools, DC Public	.
Q01	Hemodialysis, Freestanding	1,062,411
Q02	Hemodialysis, Hospital Based	99,449
R02	Crossover Claims Only 1500	186
S00	Nurse Practitioner	7,504
T00	Rehabilitaion Center	445
T01	Mental Health Rehab Services	816,275
U00	General Non-Billing	.
U04	Recipient Out Of Pocket	.
U10	Participant Directed	392,365
V00	Ambulatory Surgical Centers	133
V01	Birthing Centers	1
W01	IDDD Waiver	3,032,288
W02	EPD Waiver	2,117,921
W04	Adult Day Health 1915(i)	112,016

X00	Clinic, Private	1,104
X01	Clinic, Dental	1,837
X02	Clinic, Mental Health	15,680
X04	Clinic, Adlt Alc/Subst Abuse	100,019
X05	Clinic, Fed Qualified Health	54,576
X06	Clinic, Youth Alc/Subst Abuse	550
Z00	Managed Care Organization	578,214
Z01	MCO, Special Needs	16,598
Z02	Medical Transportation Broker	165,313
TOTAL		37,739,766

Res (Basic 2)	<input type="checkbox"/>	1 day	155	319.00	337.36	16680765.20
Supported Living 2 Res (Moderate 1)	<input type="checkbox"/>	1 day	2	365.00	400.55	292401.50
Supported Living 2 Res (Moderate 2)	<input type="checkbox"/>	1 day	13	338.00	452.35	1987625.90
Supported Living 2 Res (Intensive 1)	<input type="checkbox"/>	1 day	68	241.00	543.72	8910483.36
Supported Living 1 Res (Asleep Overnt)	<input type="checkbox"/>	1 day	4	147.00	572.94	336888.72
Supported Living 1 Res (Awake Overnt)	<input type="checkbox"/>	1 day	35	208.00	646.07	4703389.60
Vehicle Modifications Total:						50000.00
Vehicle Modifications	<input type="checkbox"/>	modification	5	1.00	10000.00	50000.00
Wellness Services Total:						1269923.00
Nutritional Counseling	<input type="checkbox"/>	15 minutes	913	37.00	16.25	548941.25
Bereavement Counseling	<input type="checkbox"/>	15 minutes	51	31.00	16.25	25691.25
Massage Therapy	<input type="checkbox"/>	15 minutes	0	0.00	15.20	0.00
Sexual Education	<input type="checkbox"/>	15 minutes	38	25.00	18.99	18040.50
Fitness Trainer Individual	<input type="checkbox"/>	15 minutes	220	126.00	18.75	519750.00
Fitness Trainer Group	<input type="checkbox"/>	15 minutes	200	70.00	11.25	157500.00
GRAND TOTAL:						186115988.29
Total: Services included in capitation:						186115988.29
Total: Services not included in capitation:						1692
Total Estimated Unduplicated Participants:						109997.63
Factor D (Divide total by number of participants):						109997.63
Services included in capitation:						109997.63
Services not included in capitation:						109997.63
Average Length of Stay on the Waiver:						357

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (8 of 9)

d. Estimate of Factor D.

ii. Concurrent §1915(b)/§1915(c) Waivers, or other authorities utilizing capitated arrangements (i.e., 1915(a), 1932(a), Section 1937). Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. If applicable, check the capitation box next to that service. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 4

Waiver Service/Component	Capitation	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:							19211770.00
Day Habilitation Individual	<input type="checkbox"/>	15 minutes	80	3381.00	10.52	2845449.60	

Day Habilitation Large Group	<input type="checkbox"/>	15 minutes	640	3880.00	5.55	13781760.00	
Day Habilitation Small Group	<input type="checkbox"/>	15 minutes	120	2200.00	8.39	2214960.00	
Day Habilitation Meal Modifier	<input type="checkbox"/>	flat rate	113	260.00	12.58	369600.40	
Employment Readiness Total:							2780550.00
Employment Readiness	<input type="checkbox"/>	15 minutes	370	1500.00	5.01	2780550.00	
In-Home Supports Total:							13158198.90
In-Home Supports	<input type="checkbox"/>	15 minutes	438	5049.00	5.95	13158198.90	
Residential Habilitation Total:							22548457.32
Resident Habilitation 4 Res (Basic)	<input type="checkbox"/>	1 day	12	265.00	269.60	857328.00	
Resident Habilitation 4 Res (Moderate)	<input type="checkbox"/>	1 day	22	210.00	394.99	1824853.80	
Resident Habilitation 4 Res (Enhanced)	<input type="checkbox"/>	1 day	40	325.00	456.18	5930340.00	
Resident Habilitation 4 Res (Intensive)	<input type="checkbox"/>	1 day	4	139.00	517.24	287585.44	
Res Hab 4 Intensive w/ 24 hr LPN	<input type="checkbox"/>	1 day	4	300.00	601.02	721224.00	
Resident Habilitation 5-6 Res (Basic)	<input type="checkbox"/>	1 day	46	250.00	293.56	3375940.00	
Resident Habilitation 5-6 Res (Moderate)	<input type="checkbox"/>	1 day	13	350.00	379.42	1726361.00	
Resident Habilitation 5-6 Res (Enhanced)	<input type="checkbox"/>	1 day	18	334.00	414.09	2489509.08	
Resident Habilitation 5-6 Res (Intensive)	<input type="checkbox"/>	1 day	20	409.00	533.80	4366484.00	
Res Hab 5-6 Intensive w/ 24 hr LPN	<input type="checkbox"/>	1 day	6	300.00	538.24	968832.00	
Respite Total:							1777625.70
Hourly	<input type="checkbox"/>	15 minutes	159	1330.00	5.31	1122905.70	
Daily	<input type="checkbox"/>	1 day	80	20.00	409.20	654720.00	
Supported Employment Total:							2260923.48
Supported Employment	<input type="checkbox"/>	15 minutes	335	477.00	9.80	1565991.00	
Long-Term FU	<input type="checkbox"/>	15 minutes	20	4224.00	5.89	497587.20	
Group Supported Employment	<input type="checkbox"/>	15 minutes	16	4224.00	2.92	197345.28	
Personal Care Services Total:							108240.30
Personal Care Services	<input type="checkbox"/>	15 minutes	5	4482.00	4.83	108240.30	
Skilled Nursing Total:							158980.66

Visit/RN	<input type="checkbox"/>	visit	15	42.00	66.50	41895.00
Extended/RN	<input type="checkbox"/>	15 minutes	3	3525.00	8.18	86503.50
Extended/LPN/LVN	<input type="checkbox"/>	15 minutes	2	2716.00	5.63	30582.16
Behavioral Supports Total:						4597409.55
Diagnostic Assessment	<input type="checkbox"/>	flat rate	100	1.00	251.94	25194.00
Behavioral Supports	<input type="checkbox"/>	15 minutes	665	87.00	21.81	1261817.55
Behavior Supports non-prof	<input type="checkbox"/>	15 minutes	70	7740.00	6.11	3310398.00
Companion Services Total:						841651.20
Individual	<input type="checkbox"/>	15 minutes	45	3744.00	4.83	813758.40
Group	<input type="checkbox"/>	15 minutes	45	208.00	2.98	27892.80
Creative Arts Therapies Total:						337642.00
Creative Arts Therapies	<input type="checkbox"/>	45 minutes	100	14.00	76.73	107422.00
Arts Therapies (Art Therapy) group	<input type="checkbox"/>	45 minutes	75	60.00	25.58	115110.00
Arts Therapies (Music Therapy) group	<input type="checkbox"/>	45 minutes	75	60.00	25.58	115110.00
Dental Total:						46293.12
Dental	<input type="checkbox"/>	visit	564	1.00	82.08	46293.12
Environmental Accessibilities Adaptations Total:						50000.00
Environmental Accessibilities Adaptations	<input type="checkbox"/>	annual	5	1.00	10000.00	50000.00
Family Training Total:						9641.00
Caregiver Training, F	<input type="checkbox"/>	15 minutes	15	31.00	15.55	7230.75
Caregiver Training, N	<input type="checkbox"/>	15 minutes	5	31.00	15.55	2410.25
Host Home Total:						5477746.31
Residential Care - Basic	<input type="checkbox"/>	1 day	26	355.00	155.50	1435265.00
Residential Care - Med	<input type="checkbox"/>	1 day	31	307.00	174.93	1664808.81
Residential Care - High UC	<input type="checkbox"/>	1 day	25	365.00	225.06	2053672.50
Residential Care - UD	<input type="checkbox"/>	1 day	3	216.00	500.00	324000.00
Individualized Day Supports Total:						5534692.00
Individualized Day Individual	<input type="checkbox"/>	15 minutes	350	840.00	9.64	2834160.00
Individualized Day Group	<input type="checkbox"/>	15 minutes	250	1900.00	5.44	2584000.00
Individualized Day Meal Modifier	<input type="checkbox"/>	flat rate	100	156.00	7.47	116532.00

Occupational Therapy Total:						16038.66
Occupational Therapy	<input type="checkbox"/>	15 minutes	57	11.00	25.58	16038.66
One-Time Transitional Services Total:						10000.00
One-Time Transitional Services	<input type="checkbox"/>	1 unit	2	1.00	5000.00	10000.00
Personal Emergency Response System (PERS) Total:						3365.40
Installation and Testing	<input type="checkbox"/>	flat rate	5	6.00	50.00	1500.00
Monthly Service	<input type="checkbox"/>	flat rate	5	12.00	31.09	1865.40
Physical Therapy Total:						90169.50
Physical Therapy	<input type="checkbox"/>	15 minutes	141	25.00	25.58	90169.50
Small Group Supported Employment Total:						294666.24
Small Group Supported Employment	<input type="checkbox"/>	15 minutes	16	4224.00	4.36	294666.24
Speech, Hearing and Language Services Total:						913206.00
Speech, Hearing and Language Services	<input type="checkbox"/>	15 minutes	300	119.00	25.58	913206.00
Supported Living with Transportation Total:						59570295.29
Supported Living 1 Res (Periodic) w/ Transportation	<input type="checkbox"/>	15 minutes	105	4992.00	6.76	3543321.60
Supported Living 3 Res (Basic 1) w/ Transportation	<input type="checkbox"/>	15 minutes	13	303.00	291.75	1149203.25
Supported Living 3 Res (Basic 2) w/ Transportation	<input type="checkbox"/>	1 day	23	339.00	312.02	2432819.94
Supported Living 3 Res (Moderate 1) w/ Transportation	<input type="checkbox"/>	1 day	2	240.00	380.65	182712.00
Supported Living 3 Res (Moderate 2) w/ Transportation	<input type="checkbox"/>	1 day	8	271.00	406.13	880489.84
Supported Living 3 Res (Intensive 1) w/ Transportation	<input type="checkbox"/>	1 day	30	299.00	465.47	4175265.90
Supported Living 3 Res (Intensive 2) w/ Transportation	<input type="checkbox"/>	1 day	55	309.00	523.78	8901641.10
Supported Living 3 Intensive w/ LPN w/ Transportation	<input type="checkbox"/>	1 day	6	318.00	587.45	1120854.60
Supported Living 2 Res (Basic 1) w/ Transportation	<input type="checkbox"/>	1 day	15	238.00	391.81	1398761.70
Supported Living 2 Res (Basic 2) w/ Transportation	<input type="checkbox"/>	1 day	105	333.00	422.34	14767118.10
Supported Living 2 Res (Moderate 1) w/ Transportation	<input type="checkbox"/>	1 day	2	365.00	486.97	355488.10

Supported Living 2 Res (Moderate 2) w/ Transportation	<input type="checkbox"/>	1 day	12	357.00	540.14	2313959.76
Supported Living 2 Res (Intensive 1) w/ Transportation	<input type="checkbox"/>	1 day	68	246.00	633.43	10596017.04
Supported Living 1 Res (Asleep Overnt) w/ Transportation	<input type="checkbox"/>	1 day	4	147.00	719.72	423195.36
Supported Living 1 Res (Awake Overnt) w/ Transportation	<input type="checkbox"/>	1 day	45	205.00	794.52	7329447.00
Supported Living Total:						64167722.15
Supported Living 1 Res (Periodic)	<input type="checkbox"/>	15 minutes	328	4992.00	6.11	10004367.36
Supported Living 3 Res (Basic 1)	<input type="checkbox"/>	15 minutes	13	303.00	233.35	919165.65
Supported Living 3 Res (Basic 2)	<input type="checkbox"/>	1 day	23	339.00	253.44	1976071.68
Supported Living 3 Res (Moderate 1)	<input type="checkbox"/>	1 day	2	240.00	321.88	154502.40
Supported Living 3 Res (Moderate 2)	<input type="checkbox"/>	1 day	8	271.00	347.85	754138.80
Supported Living 3 Res (Intensive 1)	<input type="checkbox"/>	1 day	48	299.00	384.83	5523080.16
Supported Living 3 Res (Intensive 2)	<input type="checkbox"/>	1 day	65	309.00	465.26	9344747.10
Supported Living 3 Intensive w/ LPN	<input type="checkbox"/>	1 day	6	318.00	587.45	1120854.60
Supported Living 2 Res (Basic 1)	<input type="checkbox"/>	1 day	12	238.00	314.50	898212.00
Supported Living 2 Res (Basic 2)	<input type="checkbox"/>	1 day	145	333.00	345.12	16664119.20
Supported Living 2 Res (Moderate 1)	<input type="checkbox"/>	1 day	2	365.00	409.76	299124.80
Supported Living 2 Res (Moderate 2)	<input type="checkbox"/>	1 day	12	357.00	462.75	1982421.00
Supported Living 2 Res (Intensive 1)	<input type="checkbox"/>	1 day	68	246.00	556.23	9304615.44
Supported Living 1 Res (Asleep Overnt)	<input type="checkbox"/>	1 day	4	147.00	586.12	344638.56
Supported Living 1 Res (Awake Overnt)	<input type="checkbox"/>	1 day	36	205.00	660.93	4877663.40
Vehicle Modifications Total:						50000.00
Vehicle Modifications	<input type="checkbox"/>	modification	5	1.00	10000.00	50000.00
Wellness Services Total:						1359509.94
Nutritional Counseling	<input type="checkbox"/>	15 minutes	913	37.00	16.62	561440.22
Bereavement Counseling	<input type="checkbox"/>	15 minutes	51	31.00	16.62	26276.22
Massage Therapy	<input type="checkbox"/>	15 minutes	0	0.00	15.55	0.00
Sexual Education	<input type="checkbox"/>	15 minutes	40	25.00	19.43	19430.00
Fitness Trainer Individual	<input type="checkbox"/>	15 minutes	225	137.00	19.18	591223.50
Fitness Trainer Group	<input type="checkbox"/>	15 minutes	200	70.00	11.51	161140.00

GRAND TOTAL:	205374794.72
Total: Services included in capitation	
Total: Services not included in capitation	205374794.72
Total Estimated Unduplicated Participants:	1692
Factor D (Divide total by number of participants):	121379.90
Services included in capitation	
Services not included in capitation	121379.90
Average Length of Stay on the Waiver:	357

Appendix J: Cost Neutrality Demonstration

J-2: Derivation of Estimates (9 of 9)

d. Estimate of Factor D.

ii. Concurrent §1915(b)/§1915(c) Waivers, or other authorities utilizing capitated arrangements (i.e., 1915(a), 1932(a), Section 1937). Complete the following table for each waiver year. Enter data into the Unit, # Users, Avg. Units Per User, and Avg. Cost/Unit fields for all the Waiver Service/Component items. If applicable, check the capitation box next to that service. Select Save and Calculate to automatically calculate and populate the Component Costs and Total Costs fields. All fields in this table must be completed in order to populate the Factor D fields in the J-1 Composite Overview table.

Waiver Year: Year 5

Waiver Service/Component	Capitation	Unit	# Users	Avg. Units Per User	Avg. Cost/ Unit	Component Cost	Total Cost
Day Habilitation Total:							18855504.80
Day Habilitation Individual	<input type="checkbox"/>	15 minutes	80	3411.00	10.75	2933460.00	
Day Habilitation Large Group	<input type="checkbox"/>	15 minutes	600	3880.00	5.68	13223040.00	
Day Habilitation Small Group	<input type="checkbox"/>	15 minutes	124	2200.00	8.57	2337896.00	
Day Habilitation Meal Modifier	<input type="checkbox"/>	flat rate	108	260.00	12.86	361108.80	
Employment Readiness Total:							2841600.00
Employment Readiness	<input type="checkbox"/>	15 minutes	370	1500.00	5.12	2841600.00	
In-Home Supports Total:							13844761.92
In-Home Supports	<input type="checkbox"/>	15 minutes	451	5049.00	6.08	13844761.92	
Residential Habilitation Total:							23643785.05
Resident Habilitation 4 Res (Basic)	<input type="checkbox"/>	1 day	12	262.00	269.60	847622.40	
Resident Habilitation 4 Res (Moderate)	<input type="checkbox"/>	1 day	22	200.00	403.68	1776192.00	
Resident Habilitation 4 Res (Enhanced)	<input type="checkbox"/>	1 day	40	339.00	466.21	6321807.60	
Resident Habilitation 4 Res (Intensive)	<input type="checkbox"/>	1 day	4	138.00	528.62	291798.24	
Res Hab 4 Intensive w/ 24 hr LPN	<input type="checkbox"/>	1 day	4	300.00	614.25	737100.00	
Resident							

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Mittermaier	David	R	BCBA	2101 16th St NW		Washington
Radcliffe	Bethany		BCBA	2101 16th St NW	Unit 619	Washington
Dipietro	Kimberly	R	BCBA	2101 16th St NW		Washington
Ashanti	Nova		MD	2220 11th St NW		Washington
Castro	Rosella	A	MD	1630 Euclid Ave NW		Washington
Chaudry	Susan	L	CRNP	1630 Euclid Ave NW		Washington
Cora-Bramble	Denice	E	MD	1630 Euclid Ave NW		Washington
Gray	Megan	J	MD	2220 11th St NW		Washington
Henry	Shaunte		MD	2220 11th St NW		Washington
Quion	Nathalie	B	MD	1630 Euclid Ave NW		Washington
Bandealy	Asad	K	MD	1630 Euclid Ave NW		Washington
Dudley	Clarissa		MD	2220 11th St NW		Washington
Bekele	EIShadey	Y	MD	1630 Euclid Ave NW		Washington
Forest	Kara		MD	2250 Champlain St NW		Washington
Hypolite	Nephthalie		CNM	2250 Champlain St NW		Washington
Schmerber	Rebekah		CNM	2250 Champlain St NW		Washington
Boyle	Andrea	L	CRNP	2250 Champlain St NW		Washington
Adib	Negar		PT	2800 13th St NW		Washington
Chase	Christina	M	OT	2800 13th St NW		Washington
Chimka	Jill	B	SLP	2800 13th St NW		Washington
Magder	Maia		SLP	2800 13th St NW		Washington
Abayomi	Olubunmi		MD	2041 Georgia Ave NW	BA07	Washington
Adams	Richard	G	MD	2041 Georgia Ave NW	Ste 5100	Washington
Adegbulugbe	Henry	A	MD	2041 Georgia Ave NW	Labor and Delivery	Washington
Alamgir	Laila		MD	2041 Georgia Ave NW	Ste 5100	Washington
Aliyu	Zakari		MD	2041 Georgia Ave NW	Ste 5100	Washington
Aytenfisu	Ermias	M	MD	2041 Georgia Ave NW	5B58	Washington
Bada	Oluwafunmilola	T	MD	2041 Georgia Ave NW	1700C	Washington
Bolden	Kelly		MD	2041 Georgia Ave NW	4100B	Washington
Booker	Sylvester	C	MD	2041 Georgia Ave NW	1700C	Washington
Bradley	Lorelle		MD	2041 Georgia Ave NW	Ste 3300	Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Mittermaier	DC	20009	Specialist	1
Radcliffe	DC	20009	Specialist	1
Dipietro	DC	20009	Specialist	1
Ashanti	DC	20010	PCP	1
Castro	DC	20001	PCP	1
Chaudry	DC	20001	PCP	1
Cora-Bramble	DC	20001	PCP	1
Gray	DC	20010	PCP	1
Henry	DC	20010	PCP	1
Quion	DC	20001	PCP	1
Bandealy	DC	20001	PCP	1
Dudley	DC	20010	PCP	1
Bekele	DC	20001	PCP	1
Forest	DC	20009	Specialist	1
Hypolite	DC	20009	Specialist	1
Schmerber	DC	20009	Specialist	1
Boyle	DC	20009	PCP	1
Adib	DC	20009	Specialist	1
Chase	DC	20009	Specialist	1
Chimka	DC	20009	Specialist	1
Magder	DC	20009	Specialist	1
Abayomi	DC	20060	Specialist	1
Adams	DC	20060	Specialist	1
Adegbulugbe	DC	20060	Specialist	1
Alamgir	DC	20060	Specialist	1
Aliyu	DC	20060	Specialist	1
Aytenfisu	DC	20060	Specialist	1
Bada	DC	20060	Specialist	1
Bolden	DC	20060	Specialist	1
Booker	DC	20060	Specialist Specialist	1
Bradley	DC	20060	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Burnette	Autumn	F	MD	2041 Georgia Ave NW	Ste 2302	Washington
Callender	Clive		MD	2041 Georgia Ave NW	4th Fl	Washington
Cornwell	Edward		MD	2041 Georgia Ave NW	Ste 4000	Washington
Dakwa	Evelyn	G	FNP	2041 Georgia Ave NW	4100	Washington
Davis	Wayne		MD	2041 Georgia Ave NW	Ste 5000	Washington
Dee	Devon	L	SLP	525 Bryant St NW	139Y	Washington
Delapenha	Robert	G	MD	2041 Georgia Ave NW	Ste C	Washington
Deonarine	Anand		MD	2041 Georgia Ave NW	Ste C	Washington
Diaz	Sharmin	F	CRNP	2041 Georgia Ave NW	Ste B	Washington
Dowell	Sharon		MD	2041 Georgia Ave NW	Ste 2300	Washington
Dunmore-Griffith	Jacquelyn	B	MD	2041 Georgia Ave NW	BA07	Washington
Elie	Martine	L	SLP	525 Bryant St NW	139Y	Washington
Emenuga	Ihuoma	G	MD	2041 Georgia Ave NW	1st Fl Ste B	Washington
Fakiya	Morayo		MD	2041 Georgia Ave NW	Ste 5000	Washington
Ferguson	Clifford	L	MD	2041 Georgia Ave NW	Ste 5000	Washington
Ford	Debra		MD	2041 Georgia Ave NW	Ste 4000	Washington
Forrester	Esther		MD	2041 Georgia Ave NW	Ste 3300	Washington
Fossett	Damirez		MD	2041 Georgia Ave NW	Ste 4000	Washington
Frederick	Wayne		MD	2041 Georgia Ave NW	Ste 2232	Washington
Fullum	Terrence		MD	2041 Georgia Ave NW	4100B	Washington
Gandotra	Charu		MD	2041 Georgia Ave NW	6th Fl Heart Center	Washington
Ganta	Vijaya		MD	2041 Georgia Ave NW	Diabetes Treatment Center	Washington
Gaskins	Melvin	W	MD	2041 Georgia Ave NW	Cancer Center Ste 118	Washington
Geter	Kirk		DPM	2041 Georgia Ave NW	Ste 4000	Washington
Ghazvini	Mohammad	M	MD	2041 Georgia Ave NW	4100	Washington
Halder	Rebat		MD	2041 Georgia Ave NW	Ste 2107	Washington
Hassan	Sheik		MD	2041 Georgia Ave NW	Ste 5000	Washington
Hines	Annette		SLP	525 Bryant St NW	139Y	Washington
Hope	Shelley	A	MD	2041 Georgia Ave NW	1700C	Washington
Hoque	Mohammad	E	MD	2041 Georgia Ave NW	4100	Washington
Howell	Charles		MD	2041 Georgia Ave NW	Ste 5000	Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Burnette	DC	20060	Specialist	1
Callender	DC	20060	Specialist	1
Cornwell	DC	20060	Specialist	1
Dakwa	DC	20060	Specialist	1
Davis	DC	20060	Specialist	1
Dee	DC	20059	Specialist	1
Delapenha	DC	20060	Specialist	1
Deonarine	DC	20060	PCP	1
Diaz	DC	20060	Specialist	1
Dowell	DC	20060	Specialist	1
Dunmore-Griffith	DC	20060	Specialist Specialist	1
Elie	DC	20059	Specialist	1
Emenuga	DC	20060	PCP	1
Fakiya	DC	20060	PCP	1
Ferguson	DC	20060	PCP	1
Ford	DC	20060	Specialist	1
Forrester	DC	20060	PCP	1
Fossett	DC	20060	Specialist	1
Frederick	DC	20060	Specialist	1
Fullum	DC	20060	Specialist	1
Gandotra	DC	20060	Specialist	1
Ganta	DC	20060	Specialist	1
Gaskins	DC	20060	Specialist	1
Geter	DC	20060	Specialist	1
Ghazvini	DC	20060	Specialist	1
Halder	DC	20060	Specialist	1
Hassan	DC	20060	Specialist	1
Hines	DC	20059	Specialist	1
Hope	DC	20060	Specialist	1
Hoque	DC	20060	Specialist	1
Howell	DC	20060	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Hughes	Kakra		MD	2041 Georgia Ave NW	Ste 4000	Washington
Iheagwara	Oyije	S	MD	2041 Georgia Ave NW	Ste 5000	Washington
Jain	Swati		MD	2041 Georgia Ave	6B04	Washington
Jayam-Trouth	Annapurni		MD	2041 Georgia Ave NW	5B58	Washington
John	Reverly	M	MD	2041 Georgia Ave NW	Ste 5000	Washington
Johnson	Mark	S	MD	2041 Georgia Ave NW	Ste 3200	Washington
Kalejaiye	Adedoyin		MD	2041 Georgia Ave NW	Ste 4200	Washington
Kalyanam	Janaki		MD	2041 Georgia Ave NW	1st Fl Ste A	Washington
Kerr	Gail		MD	2041 Georgia Ave NW	Ste 2303	Washington
Khabo	Beverly	S	SLP	525 Bryant St NW	139Y	Washington
Kibreab	Angesom		MD	2041 Georgia Ave NW	Ste 2303	Washington
Kimbrough	Darla	G	SLP	525 Bryant St NW	139Y	Washington
Laiyemo	Adeyinko		MD	2041 Georgia Ave NW	Ste 5000	Washington
Larbi	Daniel		MD	2041 Georgia Ave NW	Ste 5000	Washington
Lin	Roger	C	MD	2041 Georgia Ave NW	1R84	Washington
Lindsay	Keisha	T	SLP	525 Bryant St NW	139Y	Washington
Manchandani	Raj	P	MD	2041 Georgia Ave NW	Cancer Center Ste 118	Washington
Martinez	Silvia		SLP	525 Bryant St NW	139Y	Washington
McDonald-Pinckett	Shelly	R	MD	2041 Georgia Ave NW	Ste 5100	Washington
McKenzie	Shelton		MD	2041 Georgia Ave NW	1st Fl Ste A	Washington
Medina	Adriana		MD	2041 Georgia Ave NW	Ste 5000	Washington
Mehari	Alem		MD	2041 Georgia Ave NW	Ste 5000	Washington
Mehrotra	Prafulla		MD	2041 Georgia Ave NW	6th Fl Heart Center	Washington
Mere	Constance		MD	2041 Georgia Ave NW	Ste 5000	Washington
Michael	Miriam		MD	2041 Georgia Ave NW	Ste 5000	Washington
Mighty	Hugh	E	MD	2041 Georgia Ave NW	Ste 1700	Washington
Myers	Ernest		MD	2041 Georgia Ave NW	Ste 4200	Washington
Nunlee-Bland	Gail		MD	2041 Georgia Ave NW	Diabetes Treatment Center	Washington
Nwaogwugwu	Uzoamaka		MD	2041 Georgia Ave NW	Ste 5000	Washington
Nyugen	Nam		MD	2041 Georgia Ave NW	BA07	Washington
Obisesan	Thomas	O	MD	2041 Georgia Ave NW	Ste 5000	Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Hughes	DC	20060	Specialist	1
Iheagwara	DC	20060	Specialist	1
Jain	DC	20060	PCP	1
Jayam-Trouth	DC	20060	Specialist	1
John	DC	20060	Specialist	1
Johnson	DC	20060	PCP	1
Kalejaiye	DC	20060	Specialist	1
Kalyanam	DC	20060	Specialist	1
Kerr	DC	20060	Specialist	1
Khabo	DC	20059	Specialist	1
Kibreab	DC	20060	Specialist	1
Kimbrough	DC	20059	Specialist	1
Laiyemo	DC	20060	Specialist	1
Larbi	DC	20060	PCP	1
Lin	DC	20060	Specialist	1
Lindsay	DC	20059	Specialist	1
Manchandani	DC	20060	Specialist	1
Martinez	DC	20059	Specialist	1
McDonald-Pinckett	DC	20060	PCP	1
McKenzie	DC	20060	Specialist	1
Medina	DC	20060	Specialist	1
Mehari	DC	20060	Specialist	1
Mehrotra	DC	20060	Specialist	1
Mere	DC	20060	Specialist	1
Michael	DC	20060	Specialist	1
Mighty	DC	20060	Specialist	1
Myers	DC	20060	Specialist	1
Nunlee-Bland	DC	20060	Specialist	1
Nwaogwugwu	DC	20060	Specialist	1
Nyugen	DC	20060	Specialist	1
Obisesan	DC	20060	Specialist	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Odonkor	Wolali	A	MD	2041 Georgia Ave NW	Diabetes Treatment Center	Washington
Okobokeyeime	Tessy	P	CRNP	2041 Georgia Ave NW	Ste 5000	Washington
Okogbule-Wonodi	Adora	C	MD	2041 Georgia Ave NW	6th Flr/Neonatal Unit	Washington
Opoku-Asare	Isaac		MD	2041 Georgia Ave NW	Heart Center	Washington
Paul	Henry		MD	2041 Georgia Ave NW	4100B	Washington
Pearlman	Ronald	C	SLP	525 Bryant St NW	139Y	Washington
Poddar	Vishal		MD	2041 Georgia Ave NW	Ste 5000	Washington
Polk	Octavius	D	MD	2041 Georgia Ave NW	Ste 5000	Washington
Proctor	Stephen	I	MD	2041 Georgia Ave NW	1700C	Washington
Rana	Sohail		MD	2041 Georgia Ave NW	Ste 3300	Washington
Randall	Otelio	S	MD	2041 Georgia Ave NW	Ste 5100	Washington
Reece	Elena	R	MD	2041 Georgia Ave NW	Ste 2303	Washington
Reed	Caroline		CPNP	2041 Georgia Ave NW	Ste 3300	Washington
Reeves	Inez		MD	2041 Georgia Ave	6B04	Washington
Retta	Tamrat	M	MD	2041 Georgia Ave NW	Ste 5100	Washington
Rodney	Ife		MD	2041 Georgia Ave NW	Ste 2107	Washington
Rose	David		MD	2041 Georgia Ave NW	Ste 4000	Washington
Sealy	Peter		MD	2041 Georgia Ave NW	Ste 5100	Washington
Shariat	Habiballah		MD	2041 Georgia Ave NW	Ste 3300	Washington
Siram	Suryanarayana		MD	2041 Georgia Ave NW	Ste 4000	Washington
Smalls	Norma		MD	2041 Georgia Ave NW	Ste 4000	Washington
Smith-White	Roxanne		MD	2041 Georgia Ave NW	Ste 5000	Washington
Stewart	Nikki		MD	2041 Georgia Ave	6B04	Washington
Taylor	LaToya	M	CRNP	2041 Georgia Ave NW	2322	Washington
Telford	Sulare	L	SLP	525 Bryant St NW	139Y	Washington
Thomas	Alicia	N	MD	2041 Georgia Ave NW	Ste 5000	Washington
Thomas	Alvin	V	MD	2041 Georgia Ave NW	Ste 5000	Washington
Thompson	Terry		MD	2041 Georgia Ave NW	1st Fl Ste A	Washington
Tilluckdharry	Lynda	S	MD	2041 Georgia Ave NW	Ste 5000	Washington
Tran	Daniel		MD	2041 Georgia Ave NW	4100B	Washington
Weir	Roger	L	MD	2041 Georgia Ave NW	5B58	Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Odonkor	DC	20060	Specialist	1
Okobokeyeime	DC	20060	Specialist	1
Okogbule-Wonodi	DC	20060	Specialist	1
Opoku-Asare	DC	20060	Specialist	1
Paul	DC	20060	Specialist	1
Pearlman	DC	20059	Specialist	1
Poddar	DC	20060	Specialist	1
Polk	DC	20060	Specialist	1
Proctor	DC	20060	Specialist	1
Rana	DC	20060	Specialist	1
Randall	DC	20060	Specialist	1
Reece	DC	20060	Specialist	1
Reed	DC	20060	Specialist	1
Reeves	DC	20060	Specialist	1
Retta	DC	20060	PCP	1
Rodney	DC	20060	Specialist	1
Rose	DC	20060	Specialist	1
Sealy	DC	20060	PCP	1
Shariat	DC	20060	PCP	1
Siram	DC	20060	Specialist	1
Smalls	DC	20060	Specialist	1
Smith-White	DC	20060	PCP	1
Stewart	DC	20060	PCP	1
Taylor	DC	20060	Specialist	1
Telford	DC	20059	Specialist	1
Thomas	DC	20060	Specialist	1
Thomas	DC	20060	Specialist	1
Thompson	DC	20060	Specialist	1
Tilluckdharry	DC	20060	Specialist	1
Tran	DC	20060	Specialist	1
Weir	DC	20060	Specialist	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
White-Coleman	Debra		MD	2041 Georgia Ave NW	Ste 5000	Washington
Whitesell	Peter	L	MD	2041 Georgia Ave NW	Ste 5000	Washington
Williams	Deborah		MD	2041 Georgia Ave NW	6th Fl Heart Center	Washington
Williams	Mallory		MD	2041 Georgia Ave NW	Ste 4000	Washington
Wilson	Lori		MD	2041 Georgia Ave NW	Ste 2232	Washington
Wright	Joseph		MD	2041 Georgia Ave	6B04	Washington
Young	Michal	A	MD	2041 Georgia Ave	6B04	Washington
Blake	Richard	E	MD	2041 Georgia Ave NW	1700C	Washington
Caldera	Ricardo	G	MD	2041 Georgia Ave NW	Ste 5100	Washington
Coleman	Pamela	W	MD	2041 Georgia Ave NW	4C02	Washington
Collins	Millicent	D	MD	2041 Georgia Ave NW	Ste 3300	Washington
Diaz	Sharmin	F	CRNP	2041 Georgia Ave NW	Ste C	Washington
Emenuga	Ihuoma	G	MD	2041 Georgia Ave NW	1st FL Ste C	Washington
Lewis	Kerry	M	MD	2041 Georgia Ave NW	Perinatal Center	Washington
McDonald	Vanessa	J	MD	2041 Georgia Ave NW	Perinatal Center	Washington
Sellers	Jeffrey	C	MD	2041 Georgia Ave NW	1700C	Washington
Jones	Brandi	C	DO	2041 Georgia Ave NW	1700C	Washington
Wilson	Robert	H	MD	2041 Georgia Ave NW	1st Fl Ste A	Washington
Quraishi	Farid	H	DPM	2041 Georgia Ave NW	Ste 4000	Washington
Antony	Ramya		CRNP	2831 15th St NW		Washington
Caldera	Ricardo	G	MD	2831 15th St NW		Washington
Fernandez	Ricardo	F	MD	2831 15th St NW		Washington
Gergen	Peter	J	MD	2831 15th St NW		Washington
Josephs	Meredith		MD	2831 15th St NW		Washington
Kolko	Joshua	H	MD	2831 15th St NW		Washington
Lujan	Leah	C	CRNP	2831 15th St NW		Washington
Wilks	Madeline	F	MD	2831 15th St NW		Washington
Aboitiz	Miren	K	CRNP	2333 Ontario Rd NW		Washington
Agarwal	Gita		MD	2333 Ontario Rd NW		Washington
Castillo	Darleen	C	RD	2333 Ontario Rd NW		Washington
Coppola	Rebecca		CRNP	2333 Ontario Rd NW		Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
White-Coleman	DC	20060	PCP	1
Whitesell	DC	20060	Specialist	1
Williams	DC	20060	Specialist	1
Williams	DC	20060	Specialist	1
Wilson	DC	20060	Specialist	1
Wright	DC	20060	PCP	1
Young	DC	20060	Specialist	1
Blake	DC	20060	Specialist Specialist	1
Caldera	DC	20060	PCP PCP	1
Coleman	DC	20060	Specialist Specialist	1
Collins	DC	20060	PCP PCP	1
Diaz	DC	20060	Specialist	1
Emenuga	DC	20060	PCP	1
Lewis	DC	20060	Specialist	1
McDonald	DC	20060	Specialist Specialist	1
Sellers	DC	20060	Specialist Specialist	1
Jones	DC	20060	Specialist Specialist	1
Wilson	DC	20060	Specialist	1
Quraishi	DC	20060	Specialist Specialist	1
Antony	DC	20009	PCP	1
Caldera	DC	20009	PCP PCP	1
Fernandez	DC	20009	PCP	1
Gergen	DC	20009	PCP	1
Josephs	DC	20009	PCP	1
Kolko	DC	20009	PCP	1
Lujan	DC	20009	PCP	1
Wilks	DC	20009	PCP	1
Aboitiz	DC	20009	PCP	1
Agarwal	DC	20009	PCP	1
Castillo	DC	20009	Specialist	1
Coppola	DC	20009	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Curtis	Mary	K	CNM	2333 Ontario Rd NW		Washington
Dunn	Mable	T	PA-C	2333 Ontario Rd NW		Washington
Fernandez	Maiyu	A	LN	2333 Ontario Rd NW		Washington
Gonzalez Portillo	Giulliana	M	CPNP	2333 Ontario Rd NW		Washington
Greenside	Mindy	H	CNM	2333 Ontario Rd NW		Washington
Huston-Waters	Rose	E	CNM	2333 Ontario Rd NW		Washington
Law	Julie	A	CNM	2333 Ontario Rd NW		Washington
Lee	Dorothy	J	CNM	2333 Ontario Rd NW		Washington
Luchauer	Sonya		CRNP	2333 Ontario Rd NW		Washington
Manalo	Lester	G	CRNP	2333 Ontario Rd NW		Washington
Mazie	Karen		MD	2333 Ontario Rd NW		Washington
Moncada	Yolima		CRNP	2333 Ontario Rd NW		Washington
Nundy	Shantanu		MD	2333 Ontario Rd NW		Washington
Onigbanjo	Mutiat	T	MD	2333 Ontario Rd NW		Washington
Robert	Rebecca	C	CRNP	2333 Ontario Rd NW		Washington
Saavedra	Katherine	M	PA-C	2333 Ontario Rd NW		Washington
Santamaria	Gabriela	C	CPNP	2333 Ontario Rd NW		Washington
Schroeder	Jessica		MD	2333 Ontario Rd NW		Washington
Shannon	Kathleen		CNM	2333 Ontario Rd NW		Washington
Smith	Daniel	J	MD	2333 Ontario Rd NW		Washington
Spencer	Brooke	A	CRNP	2333 Ontario Rd NW		Washington
Stinfil	Marlorie	P	MD	2333 Ontario Rd NW		Washington
Stupart	Shauna		MD	2333 Ontario Rd NW		Washington
Workneh	Gelane	S	MD	2333 Ontario Rd NW		Washington
Andersson	Kristina	E	DO	2333 Ontario Rd NW		Washington
Cornejo Yumpe	Christian	L	MD	2333 Ontario Rd NW		Washington
Doherty	Paul	J	MD	2333 Ontario Rd NW		Washington
Fetter	Marie	R	CNM	2333 Ontario Rd NW		Washington
Hofmann	Laura	A	MD	2333 Ontario Rd NW		Washington
O'Hara	Martin	J	MD	2333 Ontario Rd NW		Washington
Sanchez	Melissa	J	CRNP	2333 Ontario Rd NW		Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Curtis	DC	20009	Specialist	1
Dunn	DC	20009	PCP	1
Fernandez	DC	20009	Specialist	1
Gonzalez Portillo	DC	20009	PCP	1
Greenside	DC	20009	Specialist	1
Huston-Waters	DC	20009	Specialist	1
Law	DC	20009	Specialist	1
Lee	DC	20009	Specialist	1
Luchauer	DC	20009	PCP	1
Manalo	DC	20009	PCP	1
Mazie	DC	20009	PCP	1
Moncada	DC	20009	PCP	1
Nundy	DC	20009	PCP	1
Onigbanjo	DC	20009	PCP	1
Robert	DC	20009	PCP	1
Saavedra	DC	20009	PCP	1
Santamaria	DC	20009	PCP	1
Schroeder	DC	20009	PCP	1
Shannon	DC	20009	Specialist	1
Smith	DC	20009	PCP	1
Spencer	DC	20009	PCP	1
Stinfil	DC	20009	PCP	1
Stupart	DC	20009	PCP	1
Workneh	DC	20009	PCP	1
Andersson	DC	20009	PCP	1
Cornejo Yumpe	DC	20009	PCP	1
Doherty	DC	20009	PCP	1
Fetter	DC	20009	Specialist	1
Hofmann	DC	20009	PCP	1
O'Hara	DC	20009	Specialist	1
Sanchez	DC	20009	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Phelps	Benjamin	R	MD	2333 Ontario Rd NW		Washington
Grace	Karen	T	CNM	2333 Ontario Rd NW		Washington
Payton	Aima K'heru Men		CRNP	1805 Columbia Rd NW	Ste A	Washington
Townsend	Rosalee	P	CRNP	1805 Columbia Rd NW	Ste A	Washington
Hofmann	Laura	A	MD	1805 Columbia Rd NW		Washington
Dunyo	Cleopatra		CRNP	1805 Columbia Rd NW		Washington
Byrne	Deirdre	M	MD	1618 Monroe St NW		Washington
Laukaitis	Walter		CRNP	1618 Monroe St NW		Washington
Alston	Kathy		MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Anderson	Andrea	A	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Arthur	Safiya	A	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Beall	Carrie		CRNP	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Buchholz	Ryan	M	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Canning	Susan		MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Carter-Perpall	Renee	D	DPM	3020 14th St NW	Upper Cardozo Clinic	Washington
Chatman	Crysta	J	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Chevillet	Jeanne	M	CRNP	1200 Clifton St NW	Cardozo Senior High School	Washington
Davis	Nicole	D	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Denson	Anitra		MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Dixon	Andrew	W	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Fagonde	Melissa	T	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Faircloth	Kari	L	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Gray	Ana-Maria	C	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Gulley	Monica	J	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Gunnala	Rajni		MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Hailes	Tonya	T	MD	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Hall	Thomas	M	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Harduarsingh-Permau	Aruna	S	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Hathaway	Mark	J	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Hladek	Melissa	D	CRNP	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Hogan	John	W	MD	3020 14th St NW	Upper Cardozo Clinic	Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Phelps	DC	20009	Specialist PCP	1
Grace	DC	20009	Specialist	1
Payton	DC	20009	PCP	1
Townsend	DC	20009	PCP	1
Hofmann	DC	20009	PCP	1
Dunyo	DC	20009	PCP and Specialist	1
Byrne	DC	20010	PCP and Specialist	1
Laukaitis	DC	20010	PCP	1
Alston	DC	20009	Specialist	1
Anderson	DC	20009	PCP	1
Arthur	DC	20009	PCP	1
Beall	DC	20009	PCP	1
Buchholz	DC	20009	PCP	1
Canning	DC	20009	Specialist	1
Carter-Perpall	DC	20009	Specialist	1
Chatman	DC	20009	PCP	1
Chevillet	DC	20009	PCP	1
Davis	DC	20009	PCP	1
Denson	DC	20009	PCP	1
Dixon	DC	20009	PCP	1
Fagonde	DC	20009	PCP PCP	1
Faircloth	DC	20009	PCP	1
Gray	DC	20009	Specialist	1
Gulley	DC	20009	PCP PCP	1
Gunnala	DC	20009	PCP	1
Hailes	DC	20009	PCP	1
Hall	DC	20009	PCP	1
Harduarsingh-Permau	DC	20009	PCP	1
Hathaway	DC	20009	Specialist	1
Hladek	DC	20009	PCP	1
Hogan	DC	20009	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Huang	James	L	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Jeffers	Noelene	K	CNM	3020 14th St NW	Upper Cardozo Clinic	Washington
Jilani	Shahla	M	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Johnson	Priscilla	R	LN	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Jordan	Mary		CRNP	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Khelghati	Bahiyyih	J	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Martin	Donald	E	MD	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Massoni	Angela	T	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
McCarthy	John	D	CRNP	1660 Columbia Rd NW	Unity at Columbia Road	Washington
McGonagle	Kerry	E	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Millard	Ashley	A	CPNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Nascimento	Ana Luisa		CNM	3020 14th St NW	Upper Cardozo Clinic	Washington
Negussie	Gennet		CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Niemeyer	Chad	R	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
O'Donovan	Eleni	S	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Page-Lopez	Christine	M	DO	3020 14th St NW	Upper Cardozo Clinic	Washington
Pearson	Gail	D	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Pladsen	Courtney	M	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Portela Martinez	Maria	L	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Sanderson	Andrew	K	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Saunders	Laura	P	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Saunders	Megan	L	CRNP	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Schwartz	Rona	A	MD	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Slater	Amanda	I	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Tay	Afua		CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Toso	Blanca	L	DO	3020 14th St NW	Upper Cardozo Clinic	Washington
Tracy	James		CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Turner	Chloe	E	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Watkins	Robin	L	CNM	3020 14th St NW	Upper Cardozo Clinic	Washington
Zarr	Robert	L	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Zyskind	Aviva	D	MD	3020 14th St NW	Upper Cardozo Clinic	Washington

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Huang	DC	20009	PCP	1
Jeffers	DC	20009	Specialist Specialist	1
Jilani	DC	20009	PCP	1
Johnson	DC	20009	Specialist	1
Jordan	DC	20009	Specialist	1
Khelghati	DC	20009	PCP	1
Martin	DC	20009	PCP	1
Massoni	DC	20009	PCP	1
McCarthy	DC	20009	PCP	1
McGonagle	DC	20009	PCP	1
Millard	DC	20009	PCP	1
Nascimento	DC	20009	Specialist	1
Negussie	DC	20009	PCP	1
Niemeyer	DC	20009	PCP	1
O'Donovan	DC	20009	PCP	1
Page-Lopez	DC	20009	PCP	1
Pearson	DC	20009	Specialist Specialist	1
Pladsen	DC	20009	PCP	1
Portela Martinez	DC	20009	PCP	1
Sanderson	DC	20009	Specialist	1
Saunders	DC	20009	PCP	1
Saunders	DC	20009	PCP	1
Schwartz	DC	20009	PCP	1
Slater	DC	20009	PCP	1
Tay	DC	20009	PCP	1
Toso	DC	20009	PCP	1
Tracy	DC	20009	PCP	1
Turner	DC	20009	PCP	1
Watkins	DC	20009	Specialist	1
Zarr	DC	20009	PCP	1
Zyskind	DC	20009	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Azumah	Ebere		MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Hall	Thomas	M	MD	1660 Columbia Rd NW	Unity at Columbia Road	Washington
Mbualungu	Emmanuel	T	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Moyer	Maria	C	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
Richardson	Mary	D	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Rodriguez	Claire	H	CNM	3020 14th St NW	Upper Cardozo Clinic	Washington
Zyskind	Aviva	D	MD	1200 Clifton St NW	Cardozo Senior High School	Washington
Barnes	Karen	D	DPM	3020 14th St NW	Upper Cardozo Clinic	Washington
Gordon	Pierre	S	MD	3020 14th St NW	Upper Cardozo Clinic	Washington
McKinney	Duane	A	DPM	3020 14th St NW	Upper Cardozo Clinic	Washington
Sanchez	Melissa	J	CRNP	3020 14th St NW	Upper Cardozo Clinic	Washington
Saunders	Megan	L	CRNP	1717 Columbia Rd NW	Christ House Health Center	Washington
Fernandez	Ricardo	F	MD	2970 Belcrest Center Dr	Unit 301	Hyattsville
Kolko	Joshua	H	MD	2970 Belcrest Center Dr	Unit 301	Hyattsville
Wilks	Madeline	F	MD	2970 Belcrest Center Dr	Unit 301	Hyattsville
Andersson	Kristina	E	DO	8709 Flower Ave		Silver Spring
Hofmann	Laura	A	MD	8709 Flower Ave		Silver Spring
Gonzalez Portillo	Giulliana	M	CPNP	8908 Riggs Rd		Adelphi
Moncada	Yolima		CRNP	8709 Flower Ave		Silver Spring
Nundy	Shantanu		MD	8908 Riggs Rd		Adelphi
Cornejo Yumpe	Christian	L	MD	8709 Flower Ave		Silver Spring
Doherty	Paul	J	MD	8709 Flower Ave		Silver Spring
Gonzalez Portillo	Giulliana	M	CPNP	8709 Flower Ave		Silver Spring
Manalo	Lester	G	CRNP	8709 Flower Ave		Silver Spring
Spencer	Brooke	A	CRNP	8709 Flower Ave		Silver Spring
Doherty	Paul	J	MD	8908 Riggs Rd		Adelphi
Manalo	Lester	G	CRNP	8908 Riggs Rd		Adelphi
Hofmann	Laura	A	MD	5454 Wisconsin Ave	Ste 401	Chevy Chase
Hofmann	Laura	A	MD	14201 Laurel Park Dr	Ste 102	Laurel
Porter	Fernando		MD	12158 Central Ave		Mitchellville
Hofmann	Laura	A	MD	12158 Central Ave		Mitchellville

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Azumah	DC	20009	Specialist Specialist	1
Hall	DC	20009	PCP	1
Mbualungu	DC	20009	PCP PCP	1
Moyer	DC	20009	PCP	1
Richardson	DC	20009	PCP	1
Rodriguez	DC	20009	Specialist Specialist	1
Zyskind	DC	20009	PCP	1
Barnes	DC	20009	Specialist	1
Gordon	DC	20009	Specialist Specialist	1
McKinney	DC	20009	Specialist	1
Sanchez	DC	20009	PCP	1
Saunders	DC	20009	PCP	1
Fernandez	MD	20782	PCP	1
Kolko	MD	20782	PCP	1
Wilks	MD	20782	PCP	1
Andersson	MD	20901	PCP	1
Hofmann	MD	20901	PCP	1
Gonzalez Portillo	MD	20783	PCP	1
Moncada	MD	20901	PCP	1
Nundy	MD	20783	PCP	1
Cornejo Yumpe	MD	20901	PCP	1
Doherty	MD	20901	PCP	1
Gonzalez Portillo	MD	20901	PCP	1
Manalo	MD	20901	PCP	1
Spencer	MD	20901	PCP	1
Doherty	MD	20783	PCP	1
Manalo	MD	20783	PCP	1
Hofmann	MD	20815	PCP	1
Hofmann	MD	20707	PCP	1
Porter	MD	20721	PCP	1
Hofmann	MD	20721	PCP	1

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2	City
Hofmann	Laura	A	MD	2901 Olney-Sandy Spring Rd		Olney
Dunyo	Cleopatra		CRNP	11915 Georgia Ave		Wheaton
Dunyo	Cleopatra		CRNP	12111 Darnestown Rd		Gaithersburg
Dunyo	Cleopatra		CRNP	6401 America Blvd	Ste 200	Hyattsville
Dunyo	Cleopatra		CRNP	3064 Waldorf Marketplace		Waldorf
Mullner	Justin	A	MD	36100 King St		Alexandria

Attachment 2-Q40a DHCF Response FY16 MSFC Provider Network.

Last Name	State	Zipcode	PCP Indicator	Ward
Hofmann	MD	20832	PCP	1
Dunyo	MD	20902	PCP and Specialist	1
Dunyo	MD	20878	PCP and Specialist	1
Dunyo	MD	20782	PCP and Specialist	1
Dunyo	MD	20603	PCP and Specialist	1
Mullner	VA	22302	PCP PCP	1

Last Name	First Name	Middle	Title	Address Line 1
Cox-Iyamu	Roxanne	D	MD	2141 K St NW
Mathivann	Matty		MD	2141 K St NW
Howell	Shawn		MD	2311 M St NW
Hardi	Robert		MD	2120 K St
Howard	Dominique	E	MD	2120 K St
Korman	Louis	Y	MD	2120 K St
O'Kieffe	Donald	A	MD	2120 K St
Weinstein	Michael	L	MD	2120 K St
Bolen	George		MD	2120 K St
Collier	Kevin	P	MD	2120 K St
Korman	Jessica	D	MD	2120 K St
Schwartz	Michael	J	MD	2120 K St
Shah	Amy	G	MD	2120 K St
Ricotta	John	J	MD	2311 M St NW
Lager	Robert	A	MD	1133 21st St NW
Lee	Kenneth	M	MD	1133 21st St NW
Lee	Michael	B	MD	1133 21st St NW
Mazel	Jay	A	MD	1133 21st St NW
Rosenberg	Joel		MD	1133 21st St NW
Ross	Elizabeth		MD	1133 21st St NW
Warren	Allison	C	MD	1133 21st St NW
Lee	Benjamin	I	MD	1133 21st St NW
Seides	Stuart	F	MD	1133 21st St NW
Robinson	Reginald	L	MD	1133 21st St NW
Doroshov	Robin	W	MD	2150 Pennsylvania Ave SW
Heath	Deneen	M	MD	2150 Pennsylvania Ave SW
Becker	Jeffrey	A	MD	2150 Pennsylvania Ave SW
Chahine	A	A	MD	2150 Pennsylvania Ave SW
Gibbons	Myles	D	MD	2150 Pennsylvania Ave SW
Harahsheh	Asharaf	S	MD	2150 Pennsylvania Ave SW
Barrett	Jennifer	L	CRNP	2021 K St NW
Hamburger	Ellen	K	MD	2021 K St NW
Hedman	Jamie	A	MD	2021 K St NW
Kaplan	Jennifer	B	MD	2021 K St NW
Martin	Lauren		MD	2021 K St NW
O'Brien	Ellen		MD	2021 K St NW
Ratner	Judith	B	MD	2021 K St NW
Reese	Kristen		MD	2021 K St NW
Sepe	Edward		MD	2021 K St NW
Shnider	Rachel		MD	2021 K St NW
Sim	Soleak		MD	2021 K St NW
Smith-Khur	Eleanor	I	MD	2021 K St NW
Van Assche	Meagan	L	CRNP	2021 K St NW
Wagner	Martha	J	MD	2021 K St NW
Tercyak	Kenneth		PhD	3300 Whitehaven St NW

Baraniuk	James	N	MD	3800 Reservoir Rd NW
Barsony	Julianna		MD	3800 Reservoir Rd NW
Donovan	Gerard	K	MD	3800 Reservoir Rd NW
Eldadah	Zayd	A	MD	3800 Reservoir Rd NW
Furth	Priscilla	A	MD	3800 Reservoir Rd NW
Giaccone	Giuseppe		MD	3800 Reservoir Rd NW
Isaacs	Claudine	J	MD	3800 Reservoir Rd NW
Jarris	Yumi	S	MD	3800 Reservoir Rd NW
Javaid	Basit		MD	3800 Reservoir Rd NW
Johnson	Kathleen	B	CRNP	3800 Reservoir Rd NW
Jonklaas	Jacqueline		MD	3800 Reservoir Rd NW
Kozma	Chahira	C	MD	3800 Reservoir Rd NW
Lawrence	Robin	A	CRNP	4000 Reservoir Rd NW
Long	Sally	L	PhD	3800 Reservoir Rd NW
Marshall	John	L	MD	3800 Reservoir Rd NW
Mitchell	Stephen	R	MD	3800 Reservoir Rd NW
Pishvaian	Michael	J	MD	3800 Reservoir Rd NW
Reynolds	Brigid	A	CRNP	3800 Reservoir Rd NW
Rubin	Robert	J	MD	3800 Reservoir Rd NW
Steen	Virginia	D	MD	3800 Reservoir Rd NW
Toretsky	Jeffrey	A	MD	3800 Reservoir Rd NW
Verbalis	Joseph	G	MD	3800 Reservoir Rd NW
Weiner	Louis	M	MD	3800 Reservoir Rd NW
Widell	Jared	M	MD	3800 Reservoir Rd NW
Wilcox	Christophe	S	MD	3800 Reservoir Rd NW
Young	Mary	A	MD	3800 Reservoir Rd NW
Abrams	Peter	L	MD	3800 Reservoir Rd NW
Abu-Ghosh	Amal	M	MD	3800 Reservoir Rd NW
Ailani	Jessica		MD	3800 Reservoir Rd NW
Al-Refaie	Waddah		MD	3800 Reservoir Rd NW
Amjad	Fahd	S	MD	3800 Reservoir Rd NW
Amrhein	Stacy	A	PA-C	3800 Reservoir Rd NW
Anaizi	Amjad	N	MD	3800 Reservoir Rd NW
Anderson	Eric	D	MD	3800 Reservoir Rd NW
Anderson	Kathleen	G	MD	3800 Reservoir Rd NW
Anderson	Lyndsay	W	CRNP	3800 Reservoir Rd NW
Appel	Heidi	J	MD	3800 Reservoir Rd NW
Armonda	Rocco	A	MD	3800 Reservoir Rd NW
Arnold	Melissa		MD	3800 Reservoir Rd NW
Atkins	Michael	B	MD	3800 Reservoir Rd NW
Attinger	Christophe	E	MD	3800 Reservoir Rd NW
Aydin	Scott		MD	3800 Reservoir Rd NW
Ayub	Mariam		MD	3800 Reservoir Rd NW
Bacarra-M	Minna		CRNP	3800 Reservoir Rd NW
Bahroo	Laxman	B	DO	3800 Reservoir Rd NW
Bailey	Sally	J	MD	3800 Reservoir Rd NW
Baker	Stephen	B	MD	3800 Reservoir Rd NW

Balba	Gayle	P	MD	3800 Reservoir Rd NW
Bandi	Gaurav		MD	3800 Reservoir Rd NW
Barbour	John	R	MD	3800 Reservoir Rd NW
Barish	Rachel	M	CRNP	3800 Reservoir Rd NW
Barnes	Willard	A	MD	3800 Reservoir Rd NW
Bellil	Lisa		MD	3800 Reservoir Rd NW
Benjamin	Stanley	B	MD	3800 Reservoir Rd NW
Bhanot	Parag		MD	3800 Reservoir Rd NW
Blake Chris	Cathalene	A	PA-C	3800 Reservoir Rd NW
Bouchkouj	Najat		MD	3800 Reservoir Rd NW
Boyle	Lisa	M	MD	3800 Reservoir Rd NW
Broome	Catherine	M	MD	3800 Reservoir Rd NW
Brothers	Karen	S	CRNP	3800 Reservoir Rd NW
Brown	Elizabeth	T	MD	3800 Reservoir Rd NW
Bull-Henry	Kathy	P	MD	3800 Reservoir Rd NW
Bunker	Daniel	R	MD	3800 Reservoir Rd NW
Burke	Amy	L	MD	3800 Reservoir Rd NW
Canada	Rebecca	L	CRNP	3800 Reservoir Rd NW
Carroll	John	E	MD	3800 Reservoir Rd NW
Chadwick	Melanie		CRNP	3800 Reservoir Rd NW
Chalhoub	Walid		MD	3800 Reservoir Rd NW
Chang	Thomas	C	MD	3800 Reservoir Rd NW
Chappell	Aimee		CRNP	3800 Reservoir Rd NW
Chappell	Alison	N	CRNP	3800 Reservoir Rd NW
Charabaty	Aline	J	MD	3800 Reservoir Rd NW
Cheson	Bruce	D	MD	3800 Reservoir Rd NW
Chin	Su	Y	CRNP	3800 Reservoir Rd NW
Chu	Eugenia		MD	3800 Reservoir Rd NW
Chudzinski	Allen	P	MD	3800 Reservoir Rd NW
Cobb	Nathan	K	MD	3800 Reservoir Rd NW
Cohen	Philip		MD	3800 Reservoir Rd NW
Cohn	Stacey	K	MD	3800 Reservoir Rd NW
Collier-Mar	JoAnn		MD	3800 Reservoir Rd NW
Collins	Brian	T	MD	3800 Reservoir Rd NW
Collins	Sean	P	MD	3800 Reservoir Rd NW
Cooley	Hayley	B	CRNP	3800 Reservoir Rd NW
Cooper	Matthew		MD	3800 Reservoir Rd NW
Cooper	Paul	S	MD	3800 Reservoir Rd NW
Corcoran	Colleen		CRNP	3800 Reservoir Rd NW
Cupps	Thomas	R	MD	3800 Reservoir Rd NW
Dajani	Daoud		MD	3800 Reservoir Rd NW
Davidson	Alison	M	FNP	3800 Reservoir Rd NW
Davis	Kyleen	E	CRNP	3800 Reservoir Rd NW
Dawson	Nancy	A	MD	3800 Reservoir Rd NW
DeAngelis	Elisa	M	MD	3800 Reservoir Rd NW
Delahay	John	N	MD	3800 Reservoir Rd NW
Denny	Mary	C	MD	3800 Reservoir Rd NW

Desai	Chirag	S	MD	3800 Reservoir Rd NW
Dharia	Meetal		CRNP	3800 Reservoir Rd NW
Donnelly	Michael	J	MD	3800 Reservoir Rd NW
Donnelly	Renee	A	CRNP	3800 Reservoir Rd NW
Dragoi	Serban		MD	3800 Reservoir Rd NW
Dritschilo	Anatoly		MD	3800 Reservoir Rd NW
Dromerick	Alexander	W	MD	3800 Reservoir Rd NW
Duncan	Michelle	E	MD	3800 Reservoir Rd NW
Edwardson	Matthew	A	MD	3800 Reservoir Rd NW
Eguiguren	Maria	C	MD	3800 Reservoir Rd NW
Elston	Monica		CRNP	3800 Reservoir Rd NW
Euliano	Rebekah	L	PA-C	3800 Reservoir Rd NW
Evangelista	Rebecca	S	MD	3800 Reservoir Rd NW
Evans	Brian	G	MD	3800 Reservoir Rd NW
Evans	Karen	F	MD	3800 Reservoir Rd NW
Evans	Stephen	R	MD	3800 Reservoir Rd NW
Fader	Frank	P	PA-C	3800 Reservoir Rd NW
Farrish	Erin	A	MD	3800 Reservoir Rd NW
Faust	Thomas	W	MD	3800 Reservoir Rd NW
Feldman	Elizabeth	D	MD	3800 Reservoir Rd NW
Field	David	H	MD	3800 Reservoir Rd NW
Fildes	Robert	D	MD	3800 Reservoir Rd NW
Fishbein	Thomas	M	MD	3800 Reservoir Rd NW
Fitzgibbons	Shimae	C	MD	3800 Reservoir Rd NW
Fitzpatrick	Megha	S	MD	3800 Reservoir Rd NW
Fleischer	David	E	MD	3800 Reservoir Rd NW
Fleury	Christine	M	MD	3800 Reservoir Rd NW
Frias	Tracy	L	CRNP	3800 Reservoir Rd NW
Fries	Melissa	H	MD	3800 Reservoir Rd NW
Gambhir	Ishita	A	MD	3800 Reservoir Rd NW
Gandhi	Bhumika	S	MD	3800 Reservoir Rd NW
Garwood	Caitlin	S	DPM	3800 Reservoir Rd NW
Gesuwani	Krisana		CRNP	3800 Reservoir Rd NW
Gibbons	Julie	I	CRNP	3800 Reservoir Rd NW
Gibney	Geoffrey	T	MD	3800 Reservoir Rd NW
Giebink	Casey		CRNP	3800 Reservoir Rd NW
Gilbert	Alexander	J	MD	3800 Reservoir Rd NW
Girlanda	Raffaele		MD	3800 Reservoir Rd NW
Gonzalez	Corina	E	MD	3800 Reservoir Rd NW
Goodman	Jesse	L	MD	3800 Reservoir Rd NW
Gorstein	Samuel		MD	3800 Reservoir Rd NW
Goyal	Rachna	M	MD	3800 Reservoir Rd NW
Grafals	Monica		MD	3800 Reservoir Rd NW
Gross	Robin	L	MD	3800 Reservoir Rd NW
Guarniere	Marcia	E	PA-C	3800 Reservoir Rd NW
Haddad	Nadim	G	MD	3800 Reservoir Rd NW
Hankins	Ryan	A	MD	3800 Reservoir Rd NW

Hardesty	Jessica		MD	3800 Reservoir Rd NW
Harter	K	W	MD	3800 Reservoir Rd NW
Hauser	Gabriel	J	MD	3800 Reservoir Rd NW
He	Aiwu	R	MD	3800 Reservoir Rd NW
Healton	Edward	B	MD	3800 Reservoir Rd NW
Heltz	Katelin		CRNP	3800 Reservoir Rd NW
Henn	Curtis	M	MD	3800 Reservoir Rd NW
Hennessy	Karen	A	CRNP	3800 Reservoir Rd NW
Hilfiker	Jennifer	A	PA-C	3800 Reservoir Rd NW
Hoa	Michael		MD	3800 Reservoir Rd NW
Hoy	Deborah	A	MD	3800 Reservoir Rd NW
Hsia	Amie		MD	3800 Reservoir Rd NW
Ilyushko	Svetlana		MD	3800 Reservoir Rd NW
Jackson	Patrick	G	MD	3800 Reservoir Rd NW
Jaipaul	Chitra	K	MD	3800 Reservoir Rd NW
Jaitly	Rakesh		MD	3800 Reservoir Rd NW
Jamieson	Daniel	B	MD	3800 Reservoir Rd NW
Janicic-Kah	Natasa		MD	3800 Reservoir Rd NW
Jean	Walter	C	MD	3800 Reservoir Rd NW
Jensen	Preceousa	S	DO	3800 Reservoir Rd NW
Jesudian	Arun	B	MD	3800 Reservoir Rd NW
Johnson	Lynt	B	MD	3800 Reservoir Rd NW
Johnson-Ar	Kelly	K	MD	3800 Reservoir Rd NW
Johnston	Santa	J	MD	3800 Reservoir Rd NW
Joly	Nichole	K	PA-C	3800 Reservoir Rd NW
Jurgens	Colleen		CRNP	3800 Reservoir Rd NW
Kalantar	Seyed	B	MD	3800 Reservoir Rd NW
Kalaria	Chandni	P	MD	3800 Reservoir Rd NW
Kalhorn	Christophe	G	MD	3800 Reservoir Rd NW
Kaufman	Stuart	S	MD	3800 Reservoir Rd NW
Kaushal	Suhasini		MD	3800 Reservoir Rd NW
Kessler	Craig	M	MD	3800 Reservoir Rd NW
Kessler	Michael	W	MD	3800 Reservoir Rd NW
Kessler	Roanna		MD	3800 Reservoir Rd NW
Khalilian-A	Sepideh		MD	3800 Reservoir Rd NW
Khan	Khalid	M	MD	3800 Reservoir Rd NW
KiaNoury	Dina	B	MD	3800 Reservoir Rd NW
Kim	Alexander	Y	MD	3800 Reservoir Rd NW
Kim	Paul		DPM	3800 Reservoir Rd NW
Kim	Sunnie		MD	3800 Reservoir Rd NW
King	Rita	E	MD	3800 Reservoir Rd NW
Klimkiewicz	John	J	MD	3800 Reservoir Rd NW
Kluetz	Paul	G	MD	3800 Reservoir Rd NW
Kobrine	Arthur	I	MD	2440 M St NW
Kowalczyk	Keith		MD	3800 Reservoir Rd NW
Kramer	Jenna	A	CRNP	3800 Reservoir Rd NW
Krevat	Seth	A	MD	3800 Reservoir Rd NW

Kroemer	Alexander	H	MD	3800 Reservoir Rd NW
Kugler	Margaret	C	CRNP	3800 Reservoir Rd NW
Kumar	Princy	N	MD	3800 Reservoir Rd NW
Kuru	Tunay		MD	3800 Reservoir Rd NW
Lalos	Alexander	T	MD	3800 Reservoir Rd NW
Lazarous	Deepa	G	MD	3800 Reservoir Rd NW
Lee	Anne	T	PA-C	3800 Reservoir Rd NW
Lee	Daniel	W	MD	3800 Reservoir Rd NW
Lee	Heather	M	CRNP	3800 Reservoir Rd NW
Lee Sang	Michelle	K	PA-C	3800 Reservoir Rd NW
Lestrangle	Aimee		CRNP	3800 Reservoir Rd NW
Lewis	James	H	MD	3800 Reservoir Rd NW
Lipkowitz	Michael	S	MD	3800 Reservoir Rd NW
Liu	Stephen		MD	3800 Reservoir Rd NW
Lo	Steven	E	MD	3800 Reservoir Rd NW
Loughney	Thomas	M	MD	3800 Reservoir Rd NW
Luxon	Bruce	A	MD	3800 Reservoir Rd NW
Lynch	John	H	MD	3800 Reservoir Rd NW
Lynskey	George	E	MD	3800 Reservoir Rd NW
Mahmood	Laila	A	MD	3800 Reservoir Rd NW
Malatack	Virginia	J	MD	3800 Reservoir Rd NW
Malla	Prerna		MD	3800 Reservoir Rd NW
Mandir	Allen	S	MD	3800 Reservoir Rd NW
Manes	Anup	K	CRNP	3800 Reservoir Rd NW
Marshall	M. Blair		MD	3800 Reservoir Rd NW
Mason	Robert	B	MD	3800 Reservoir Rd NW
Matsumoto	Cal	S	MD	3800 Reservoir Rd NW
Mattar	Mark	C	MD	3800 Reservoir Rd NW
Maxwell	Jessica	H	MD	3800 Reservoir Rd NW
Mayson	Douglas	J	MD	3800 Reservoir Rd NW
McArdle	Anne	E	CRNP	3800 Reservoir Rd NW
McGrail	Kevin	M	MD	3800 Reservoir Rd NW
McGuigan	Francis	X	MD	3800 Reservoir Rd NW
Meeker	Meaghan	K	CRNP	3800 Reservoir Rd NW
Megas	Nancy	R	CRNP	3800 Reservoir Rd NW
Merola	Michelle	L	PA-C	3800 Reservoir Rd NW
Minahan	Robert	E	MD	3800 Reservoir Rd NW
Mitnick	Carol Dean	B	MD	3800 Reservoir Rd NW
Mo	Fred	F	MD	3800 Reservoir Rd NW
Mohanraj	Bernardine	R	MD	3800 Reservoir Rd NW
Monsour	Roy	E	MD	3800 Reservoir Rd NW
Montero	Alex	R	MD	3800 Reservoir Rd NW
Moon	Kimberly	S	MD	3800 Reservoir Rd NW
Moore	Carmen		CRNP	3800 Reservoir Rd NW
Moore	Eileen	S	MD	3800 Reservoir Rd NW
Moose	Kerry	S	CRNP	3800 Reservoir Rd NW
Mora	Carlos	A	MD	3800 Reservoir Rd NW

Moreland	Susan	S	CRNP	3800 Reservoir Rd NW
Moriarty	Maureen	A	CRNP	3800 Reservoir Rd NW
Morone	Deborah	S	CRNP	3800 Reservoir Rd NW
Morrissey	Richard	L	MD	3800 Reservoir Rd NW
Motamedi	Gholam	K	MD	3800 Reservoir Rd NW
Mullner	Justin	A	MD	3800 Reservoir Rd NW
Murphy	Dennis	R	MD	3800 Reservoir Rd NW
Myers	Emily	M	MD	3800 Reservoir Rd NW
Nahabedia	Maurice	Y	MD	3800 Reservoir Rd NW
Nair	Mani	N	MD	3800 Reservoir Rd NW
Nassabeh	Sepideh		MD	3800 Reservoir Rd NW
Natarajan	Aruna	R	MD	3800 Reservoir Rd NW
Nayar	Shakti	V	MD	3800 Reservoir Rd NW
Nayar	Vikram	V	MD	3800 Reservoir Rd NW
Nilubol	Chanigan		MD	3800 Reservoir Rd NW
O'Brien	Sharon	R	MD	3800 Reservoir Rd NW
O'Donnell	Anne	E	MD	3800 Reservoir Rd NW
Okuliar	Catherine	A	MD	3800 Reservoir Rd NW
Oppong	Bridget	A	MD	3800 Reservoir Rd NW
Orimogunji	Titilayo	O	CRNP	3800 Reservoir Rd NW
Orrell	Beth	S	CRNP	3800 Reservoir Rd NW
Orta Nieve	Leah		MD	3800 Reservoir Rd NW
Osborne	Benjamin	J	MD	3800 Reservoir Rd NW
Oyegbile	Temitayo	O	MD	3800 Reservoir Rd NW
Pagan	Fernando	L	MD	3800 Reservoir Rd NW
Pahira	John	J	MD	3800 Reservoir Rd NW
Palese	Caren	S	MD	3800 Reservoir Rd NW
Parker	Ann	B	CRNP	3800 Reservoir Rd NW
Parks	Kellie		CRNP	3800 Reservoir Rd NW
Peredo-Pin	Helkha		MD	3800 Reservoir Rd NW
Philips	George	K	MD	3800 Reservoir Rd NW
Phillips	James	R	MD	3800 Reservoir Rd NW
Pittman	Troy	A	MD	3800 Reservoir Rd NW
Pohlmann	Paula	R	MD	3800 Reservoir Rd NW
Postma	William		MD	3800 Reservoir Rd NW
Powell	Melika	K	CRNP	3800 Reservoir Rd NW
Proos	Kimberly	M	CRNP	3800 Reservoir Rd NW
Pryor	Shannon	P	MD	3800 Reservoir Rd NW
Pung	Yung-Hao	H	MD	3800 Reservoir Rd NW
Rangnekar	Amol	S	MD	3800 Reservoir Rd NW
Rapisuwon	Suthee		MD	3800 Reservoir Rd NW
Raspovic	Katherine	M	DPM	3800 Reservoir Rd NW
Read	Charles	A	MD	3800 Reservoir Rd NW
Reddy	Sruthi	N	MD	3800 Reservoir Rd NW
Reichner	Cristina	A	MD	3800 Reservoir Rd NW
Riley	Joan	B	CRNP	3800 Reservoir Rd NW
Robertazzi	Suzanne	E	CRNP	3800 Reservoir Rd NW

Roberts	Allen	H	MD	3800 Reservoir Rd NW
Rodigas	Colleen	S	CRNP	3800 Reservoir Rd NW
Rominecki	Helen	V	CRNP	3800 Reservoir Rd NW
Ronsheim	Eileen		CRNP	3800 Reservoir Rd NW
Rozzelle	Linda	E	RD	3800 Reservoir Rd NW
Rutherford	Andrea	P	CRNP	3800 Reservoir Rd NW
Sandhu	Faheem	A	MD	3800 Reservoir Rd NW
Satoskar	Rohit	S	MD	3800 Reservoir Rd NW
Schultz	Meghan	A	CRNP	3800 Reservoir Rd NW
Scribanu	Nina		MD	3800 Reservoir Rd NW
Selanikio	Joel	D	MD	3800 Reservoir Rd NW
Selden	Elizabeth	B	MD	3800 Reservoir Rd NW
Seliby	LaTasha	R	MD	3800 Reservoir Rd NW
Shad	Aziza	T	MD	3800 Reservoir Rd NW
Shafa	Shervin		MD	3800 Reservoir Rd NW
Shanmugar	Victoria	K	MD	3800 Reservoir Rd NW
Sharma	Ashok	K	MD	3800 Reservoir Rd NW
Shashaty	Elizabeth	S	MD	3800 Reservoir Rd NW
Shen	Wen		MD	3800 Reservoir Rd NW
Shrotriya	Ritu		MD	3800 Reservoir Rd NW
Silverman	Robert	A	MD	3800 Reservoir Rd NW
Singer	Andrea	J	MD	3800 Reservoir Rd NW
Sirdofsky	Michael	D	MD	3800 Reservoir Rd NW
Smaglo	Brandon	G	MD	3800 Reservoir Rd NW
Smith	Coleman	I	MD	3800 Reservoir Rd NW
Smith	Jill		MD	3800 Reservoir Rd NW
Spies	James	B	MD	3800 Reservoir Rd NW
Spitz	Steven	M	MD	3800 Reservoir Rd NW
Spivak	Jill	R	CRNP	3800 Reservoir Rd NW
Sridharan	Shaum	S	MD	3800 Reservoir Rd NW
Steinberg	John	S	DPM	3800 Reservoir Rd NW
Stuart	Danielle	R	CRNP	3800 Reservoir Rd NW
Subramani	Deepa	S	MD	3800 Reservoir Rd NW
Tannous	Oliver	O	MD	3800 Reservoir Rd NW
Tewolde	Tsion		PA-C	3800 Reservoir Rd NW
Thakkar	Savyasachi	C	MD	3800 Reservoir Rd NW
Thomas	Arul	M	MD	3800 Reservoir Rd NW
Thompson	Derek	L	MD	3800 Reservoir Rd NW
Thompson	Jillian		CRNP	3800 Reservoir Rd NW
Timpone	Joseph	G	MD	3800 Reservoir Rd NW
Ting	Tricia		MD	3800 Reservoir Rd NW
Tirol	Francis		MD	3800 Reservoir Rd NW
Tornatore	Carlo	S	MD	3800 Reservoir Rd NW
Tousimis	Eleni	A	MD	3800 Reservoir Rd NW
Tsiapali	Ekaterini	V	MD	3800 Reservoir Rd NW
Tsou	Edward		MD	3800 Reservoir Rd NW
Turkeltaub	Peter	E	MD	3800 Reservoir Rd NW

Turner	Raymond	S	MD	3800 Reservoir Rd NW
Udwin	Michael	R	MD	3800 Reservoir Rd NW
Ujjani	Chaitra	S	MD	3800 Reservoir Rd NW
Umans	Jason	G	MD	3800 Reservoir Rd NW
Unger	Keith	R	MD	3800 Reservoir Rd NW
Verbesey	Jennifer	E	MD	3800 Reservoir Rd NW
Vilasagar	Niveditha		MD	3800 Reservoir Rd NW
Vinayak	Ajeet	G	MD	3800 Reservoir Rd NW
Voyadzis	Jean-Marc		MD	3800 Reservoir Rd NW
Waldhorn	Richard	E	MD	3800 Reservoir Rd NW
Warren	Robert	D	MD	3800 Reservoir Rd NW
Watson	Thomas	J	MD	3800 Reservoir Rd NW
Weatherso	Jenna		CRNP	3800 Reservoir Rd NW
Wehner	Patricia	B	MD	3800 Reservoir Rd NW
Wester	Lauren	T	PA-C	3800 Reservoir Rd NW
Wheeler	Margot	G	MD	3800 Reservoir Rd NW
Whelton	Sean	A	MD	3800 Reservoir Rd NW
White	Emily	A	PA-C	3800 Reservoir Rd NW
Wiesel	Brent	B	MD	3800 Reservoir Rd NW
Wiesel	Sam	W	MD	3800 Reservoir Rd NW
Willey	Shawna	C	MD	3800 Reservoir Rd NW
Williams	Kadia	M	MD	3800 Reservoir Rd NW
Wilmarth	Barbara	M	CRNP	3800 Reservoir Rd NW
Xanders	Laura	B	CRNP	3800 Reservoir Rd NW
Xu	James	X	MD	3800 Reservoir Rd NW
Yazigi	Nada	A	MD	3800 Reservoir Rd NW
Young	Elise	J	PA-C	3800 Reservoir Rd NW
Young	Heidi	M	MD	3800 Reservoir Rd NW
Yung	Thomas	M	CRNP	3800 Reservoir Rd NW
Zawadsky	Mark	W	MD	3800 Reservoir Rd NW
Zuckerman	Alan	E	MD	3800 Reservoir Rd NW
Abubakar	Mohamme	K	MD	3800 Reservoir Rd NW
Adams	Miranda	J	AUD	3800 Reservoir Rd NW
Angus	Jamie		AUD	3800 Reservoir Rd NW
Argintar	Evan	H	MD	1120 20th St NW
Aulisi	Edward	F	MD	3800 Reservoir Rd NW
Kamholz	Karen	L	MD	3800 Reservoir Rd NW
Kobrine	Arthur	I	MD	3800 Reservoir Rd NW
Martin	Julia	M	CRNP	3800 Reservoir Rd NW
Morgan	Susan	H	AUD	3800 Reservoir Rd NW
Petronis Væ	Meggin	J	AUD	3800 Reservoir Rd NW
Phull	Gurpreet	S	MD	3800 Reservoir Rd NW
Satinsky	Andrew		MD	3800 Reservoir Rd NW
Silvestro	Stephen	R	MD	3800 Reservoir Rd NW
Tercyak	Kenneth		PhD	3800 Reservoir Rd NW
Tramont	John	M	MD	3800 Reservoir Rd NW
Weems	Phillip	S	MD	3800 Reservoir Rd NW

Douoguih	Wiemi	A	MD	1120 20th St NW
Hassaballa	Deena	M	DO	3800 Reservoir Rd NW
Richter	Lee	A	MD	3800 Reservoir Rd NW
Cowen	Laura	E	MD	3800 Reservoir Rd NW
Hampton	Daniel		MD	1120 20th St NW
Sandhu	Faheem	A	MD	2440 M St NW
Voyadzis	Jean-Marc		MD	2440 M St NW
Francis	Jacqueline	N	MD	3800 Reservoir Rd NW
Hart	Kathryn	M	MD	3800 Reservoir Rd NW
Schwartz	Steven	M	MD	1st and North St SW
Beverley	Jason		CRNP	1st and North St SW
Caskin	Ana	M	MD	1st and North St SW
Pearl	Maria	T	MD	1st and North St SW
Francis	Jacqueline	N	MD	1st and North St SW
Levy	Matthew	D	MD	1st and North St SW
Wolf	Hilary	T	MD	1st and North St SW
Soper	Amanda		SLP	1875 I St NW
Boisvert	Marc	E	MD	2021 K St NW
Kaiser	Christy	L	MD	3800 Reservoir Rd NW
Pearle	David	L	MD	3800 Reservoir Rd NW
Rackley	Charles	E	MD	3800 Reservoir Rd NW
Srichai-Par	Monvadi		MD	3800 Reservoir Rd NW
Vargas	Jose	D	MD	3800 Reservoir Rd NW
Townsend	Rosalee	P	CRNP	1145 19th St NW
Frank	James	H	MD	1133 21st St NW
Kennedy	Richard	O	MD	1133 21st St NW
Lugerner	Stanley	L	MD	1133 21st St NW
Maher	Katherine	A	MD	1133 21st St NW
Plumser	Polina		MD	1133 21st St NW
Shepard	Marc	R	MD	1133 21st St NW
Stone	Theresa	A	MD	1133 21st St NW
Patel	Vishal	R	MD	1133 21st St NW
Rettig	Anne	K	MD	1120 20th St
Bolan	Jean	C	MD	3800 Reservoir Rd
Drassinowe	Daphnie		MD	3800 Reservoir Rd
Landy	Helain	J	MD	3800 Reservoir Rd
Mims	Oscar	L	MD	3800 Reservoir Rd
DeWitt	Christine	A	MD	3800 Reservoir Rd
Pasieka	Helena	B	MD	3800 Reservoir Rd
DeKlotz	Cynthia	M	MD	3800 Reservoir Rd
Canton-Fec	Meaghan	M	CRNP	3800 Reservoir Rd
Krones	Judith	K	CNM	2112 F St NW
Roebuck	Ebony	R	CNM	2112 F St NW
Montgome	Margaret	L	CNM	2112 F St NW
Patchen	Loral		CNM	2112 F St NW
Campbell	William	B	CRNP	1012 14th St NW
Hebou	Annick	P	MD	1012 14th St NW

Delasobera	Bronson	E	MD	1120 20th St NW
DeLuigi	Arthur	J	DO	1120 20th St NW
Guerrero	Luis	A	MD	1120 20th St NW
Rhodes	Paul	S	MD	1902 R St NW
Baig	Romana		MD	3 Washington Cir NW
Gordon	Assaf	T	MD	3 Washington Cir NW
Jacques	Michelle		CRNP	3 Washington Cir NW
Robinson	Damon	F	MD	3 Washington Cir NW
Whittenbe	Beverly	A	MD	3 Washington Cir NW
Burns	Margaret	L	CRNP	1108 16th St NW
Imershein	Sara	L	MD	1108 16th St NW
Karash	Dana	L	CRNP	1108 16th St NW
Shakir	Jamilah	M	MD	1108 16th St NW
Smithling	Katelyn	R	MD	1108 16th St NW
Sufrin	Carolyn	B	MD	1108 16th St NW
Hathaway	Mark	J	MD	1108 16th St NW
Perritt	Jamila		MD	1108 16th St NW
Reeves	Matthew	F	MD	1108 16th St NW
Goy	Andre	H	MD	3800 Reservoir Rd NW
Munshi	Pashna	N	MD	3800 Reservoir Rd NW
Pecora	Andrew	L	MD	3800 Reservoir Rd NW
Rowley	Scott	D	MD	3800 Reservoir Rd NW
Siegel	David	S	MD	3800 Reservoir Rd NW
Vesole	David	H	MD	3800 Reservoir Rd NW
Antwi	Samuel		CRNP	2141 K St NW
Acquaviva	Maria	T	CRNP	1251 Saratoga Ave NE
Burke	Siobhan	K	MD	1251 Saratoga Ave NE
Covel	Lisa	S	CRNP	1251 Saratoga Ave NE
DePasquale	Anne	D	MD	1251 Saratoga Ave NE
Elliott	Reggie	C	MD	1251 Saratoga Ave NE
Gordon	Pierre	S	MD	1251 Saratoga Ave NE
Hayashi	Arthur	S	MD	1251 Saratoga Ave NE
Holman	Robert	P	MD	1251 Saratoga Ave NE
Johnson	Mark	A	MD	1251 Saratoga Ave NE
Jordan	William	A	CRNP	1251 Saratoga Ave NE
Keck	Leslie	E	MD	1251 Saratoga Ave NE
Kolbrener	Meridith	L	MD	1251 Saratoga Ave NE
Lawrence	Darlene	A	MD	1251 Saratoga Ave NE
Lowe	Mari		CRNP	1251 Saratoga Ave NE
Neeb	Christine	V	MD	1251 Saratoga Ave NE
Richardson	Mary	D	CRNP	1251 Saratoga Ave NE
Robinson	Tori	B	MD	1251 Saratoga Ave NE
Squires	Anne	P	CRNP	1251 Saratoga Ave NE
Taylor	Yolanda	R	CRNP	1251 Saratoga Ave NE
Teferi	Gebeyehu	N	MD	1251 Saratoga Ave NE
Zaino	Amber	M	CRNP	1251 Saratoga Ave NE
Barnes	Karen	D	DPM	1251 Saratoga Ave NE

Chin	April	J	DPM	1251 Saratoga Ave NE
Blackledge	Wehti		CRNP	1251 Saratoga Ave NE
McKinney	Duane	A	DPM	1251 Saratoga Ave NE
Habwe	Violet	Q	MD	730 24th St NW
Khan	Mohamma	A	MD	730 24th St NW
Marcus	Jeremy	A	MD	730 24th St NW
Obhrai	Jagdeep	S	MD	730 24th St NW
Safran	Julian	E	MD	2141 K St NW
Cunningham	Caitlin	A	CRNP	3800 Reservoir Rd NW
Kohler	Sheila	P	CRNP	1133 21st St NW
Zhang	Yi		CRNP	3800 Reservoir Rd NW
Neill	Sabrina	M	CRNP	1133 21st St NW
Akbari	Cameron	M	MD	3800 Reservoir Rd NW
Kiguchi	Misaki	M	MD	3800 Reservoir Rd NW
Hwang	Jonathan		MD	2021 K St NW
Malik	Rajesh	K	MD	1133 21st St NW
Otero	Susan	E	MD	1133 21st St NW
Ramineni	Praful	M	MD	1133 21st St NW
Venkatesar	Krishnan		MD	2021 K St NW
Woo	Edward	Y	MD	3800 Reservoir Rd NW
Zubowicz	Elizabeth	A	MD	2021 K St NW
Buek	John	D	MD	1133 21st St NW
Chang	George		MD	1133 21st St NW
Gomez-Lot	Veronica		MD	2112 F St NW
Grantz	Katherine	L	MD	2112 F St NW
Mitchell	Mark	R	MD	2112 F St NW
Muangmar	Scott	P	MD	2112 F St NW
Rosche-Sc	Madelaine	O	MD	2112 F St NW
Scott	Rachel	K	MD	2112 F St NW
Woo	Edward	Y	MD	1133 21st St NW
Fairbanks	Mary	K	MD	2112 F St NW
Abbott	Stephen		MD	1525 14th St NW
Ajmera	Ravi	K	MD	1701 14th St NW
Casazza	Joseph	P	MD	1701 14th St NW
Celenza	Tina	M	PA-C	1701 14th St NW
Clark	Barry	P	MD	1701 14th St NW
Coleman	Megan		CRNP	1701 14th St NW
Cornell	David		CRNP	1525 14th St NW
Dieterich	Megan	E	PA-C	2301 Martin Luther King Jr Dr SE
Eggleston	Alice	B	PA-C	1701 14th St NW
Elion	Richard	A	MD	1701 14th St NW
Goldstein	Deborah	A	MD	1701 14th St NW
Henn	Sarah	L	MD	1701 14th St NW
Hulse	Andrea	N	MD	1525 14th St NW
Jones	Teresa	L	MD	1701 14th St NW
Lane	Colleen	K	MD	1525 14th St NW
Lelacheur	Susan	F	PA-C	1701 14th St NW

Leon Guerr	Eduardo	R	MD	1525 14th St NW
Letourneau	Stephanie		MD	1701 14th St NW
Lewis	Barbara	R	PA-C	1525 14th St NW
Maclaren	Lynsay		PA-C	1525 14th St NW
Mahgoub	Siham	M	MD	1701 14th St NW
Martins	Raymond	C	MD	1701 14th St NW
Mathivann	Matty		MD	1701 14th St NW
Piller	Howard	F	CRNP	1701 14th St NW
Shah	Namrata	P	MD	1525 14th St NW
Thomas	Karidee		PA-C	1701 14th St NW
Toth	Mary	H	CRNP	1525 14th St NW
Williams	Agata	M	RD	1701 14th St NW
Abbott	Stephen		MD	2301 Martin Luther King Jr Dr SE
Ajmera	Ravi	K	MD	2301 Martin Luther King Jr Dr SE
Cornell	David		CRNP	2301 Martin Luther King Jr Dr SE
Dieterich	Megan	E	PA-C	1525 14th St NW
Hulse	Andrea	N	MD	1701 14th St NW
Jones	Teresa	L	MD	1525 14th St NW
Lane	Colleen	K	MD	2301 Martin Luther King Jr Dr SE
Leon Guerr	Eduardo	R	MD	2301 Martin Luther King Jr Dr SE
Martins	Raymond	C	MD	2301 Martin Luther King Jr Dr SE
Piller	Howard	F	CRNP	1525 14th St NW
Lane	Colleen	K	MD	1701 14th St NW
Parker	Ann	B	CRNP	14300 Gallant Fox Ln
Shepard	Marc	R	MD	6401 American Blvd
Jabbarpour	Yalda		MD	4151 Bladensburg Rd
Mishori	Ranit		MD	4151 Bladensburg Rd
Parker	Ann	B	CRNP	1750 Crystal Dr

Address Line 2	City	State	Zipcode	PCP Indicator
Ste 606	Washington	DC	20037	Specialist
Ste 606	Washington	DC	20037	PCP
Ste 101	Washington	DC	20037	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 500	Washington	DC	20006	Specialist
Ste 501	Washington	DC	20037	Specialist Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ste 700	Washington	DC	20036	Specialist
Ambulatory Patient Center 5th Fl	Washington	DC	20032	Specialist
Ambulatory Patient Center 5th Fl	Washington	DC	20032	Specialist
Ambulatory Patient Center 5th Fl	Washington	DC	20032	Specialist
Ambulatory Patient Center 5th Fl	Washington	DC	20032	Specialist
Ambulatory Patient Center 5th Fl	Washington	DC	20032	Specialist
Ambulatory Patient Center 5th Fl	Washington	DC	20032	Specialist
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 800	Washington	DC	20006	PCP
Ste 4100	Washington	DC	20007	Specialist

Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Lombardi Cancer Center Dept Hematolc	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Bldg D Ste 177	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl De	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Nei	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Nei	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Concentrated Care Center 5th Fl	Washington	DC	20007 Specialist
6 PHC	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist

Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 1st Fl	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
1 Main	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Darnall Hall	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
1 Main	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Concentrated Care Center Ground Level	Washington	DC	20007 Specialist
Dept of Hematology Oncology	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Bles Bldg	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 5th Fl	Washington	DC	20007 PCP
Darnall Hall	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Darnall Hall	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist

	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl De	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Concentrated Care Center Ground Level	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist Specialist
Pasquerilla Healthcare Center 7th Fl De	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 5th Fl	Washington	DC	20007 Specialist
Concentrated Care Center 5th Fl	Washington	DC	20007 Specialist
6 PHC	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Main Bldg 4 North	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist

Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007
Lombardi Cancer Ctr Podium B	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
1 Lombardi	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center Ground F	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
M3400 - Neonatology	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
M3400 - Neonatology	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
M3400 - Neonatology	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Bles Bldg Lower Level	Washington	DC	20007 Specialist
1 Gorman	Washington	DC	20007 Specialist
Pasquerilla HealthcareCenter 7th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
3 Main	Washington	DC	20016 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
1 Main	Washington	DC	20007 Specialist
Darnell Hall Rm G20	Washington	DC	20007 PCP
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Gorman Bldg Ground Fl	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Gorman Bldg	Washington	DC	20007 PCP
Ste 315	Washington	DC	20037 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 Specialist

Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Concentrated Care Center Ground Level	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Concentrated Care Center Ground Level	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Room G 3041	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Neç	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Main Hospital	Washington	DC	20007 Specialist
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center Ground F	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 5th Fl	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Gorman Bldg Ground Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Bles Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist

Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Darnall Hall	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Darnell Hall Rm G20	Washington	DC	20007 PCP PCP
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Nei	Washington	DC	20007 Specialist
M3400 - Neonatology	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl De	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Health Center 6th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 3rd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist PCP
	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 PCP
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist Specialist
	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 5th Fl	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Darnall Hall	Washington	DC	20007 PCP
	Washington	DC	20007 Specialist

Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
1 Gorman	Washington	DC	20007 Specialist
Pasquerilla Health Center 6th Fl	Washington	DC	20007 Specialist
Gorman 3rd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Nei	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Dept of Orthopaedic Surgery	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 PCP
Darnell Hall Rm G20	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
M3400 - Neonatology	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Main Hospital	Washington	DC	20007 Specialist
Concentrated Care Center Ground Level	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Dept of Orthopaedic Surgery	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
G PHC	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
G PHC	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 PCP
Lombardi Cancer Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist

Pasquerilla Healthcare Center 6th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Bles Bldg	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist
Concentrated Care Center	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Nei	Washington	DC	20007 Specialist
Kober-Cogan Bldg	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Dept of Hematology Oncology	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Gorman Bldg 1st Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pulmonary Main 4	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 7th Fl Deç	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Main Bldg 2nd Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
Bles Bldg Lower Level	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 PCP
	Washington	DC	20007 Specialist
Main Bldg 4th Fl	Washington	DC	20007 Specialist
Main Bldg 4th Fl	Washington	DC	20007 Specialist
Ste 115	Washington	DC	20036 Specialist
Pasquerilla Healthcare Center 7th Fl Nei	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Concentrated Care Center 5th Fl	Washington	DC	20007 PCP
Main Bldg 4th Fl	Washington	DC	20007 Specialist
Main Bldg 4th Fl	Washington	DC	20007 Specialist
Concentrated Care Center 5th Fl	Washington	DC	20007 PCP
Bles Bldg	Washington	DC	20007 Specialist
Lombardi Cancer Center	Washington	DC	20007 Specialist PCP
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist
Main Bldg	Washington	DC	20007 Specialist

Ste 115	Washington	DC	20036 Specialist
Pasquerilla Healthcare Center 7th Fl De	Washington	DC	20007 Specialist
4 North Main Bldg	Washington	DC	20007 Specialist
	Washington	DC	20007 Specialist Specialist
Ste 115	Washington	DC	20036 Specialist
Ste 315	Washington	DC	20037 Specialist
Ste 315	Washington	DC	20037 Specialist
M3400 - Neonatology	Washington	DC	20007 PCP
Ste 115	Washington	DC	20016 PCP PCP
	Washington	DC	20024 PCP
	Washington	DC	20024 PCP
	Washington	DC	20024 PCP
	Washington	DC	20024 PCP
	Washington	DC	20024 PCP
	Washington	DC	20024 PCP
	Washington	DC	20024 PCP
	Washington	DC	20006 Specialist
Ste 310	Washington	DC	20010 Specialist Specialist
Cardiology Dept	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center	Washington	DC	20007 Specialist
Ste 700	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 Specialist
Ste 600	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 PCP
Ste 600	Washington	DC	20036 PCP
Ste 115	Washington	DC	20036 Specialist
PHC 3rd Fl	Washington	DC	20007 Specialist
PHC 3rd Fl	Washington	DC	20007 Specialist
PHC 3rd Fl	Washington	DC	20007 Specialist
PHC 3rd Fl	Washington	DC	20007 Specialist
PHC Bldg	Washington	DC	20007 Specialist
PHC Bldg	Washington	DC	20007 Specialist
PHC Bldg	Washington	DC	20007 Specialist
PHC Bldg	Washington	DC	20007 Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 504	Washington	DC	20010 Specialist Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 700	Washington	DC	20005 PCP
Ste 700	Washington	DC	20005 PCP

	Washington	DC	20018 Specialist
	Washington	DC	20018 PCP
	Washington	DC	20018 Specialist
Ste 17	Washington	DC	20037 Specialist
Ste 17	Washington	DC	20037 Specialist
Ste 17	Washington	DC	20037 Specialist
Ste 17	Washington	DC	20037 Specialist
Ste 808	Washington	DC	20037 Specialist
PHC Bldg 4th Fl	Washington	DC	20007 Specialist
Ste 601	Washington	DC	20036 Specialist
PHC 7th Fl	Washington	DC	20007 Specialist
Ste 800	Washington	DC	20036 Specialist
Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Ste 420	Washington	DC	20006 Specialist
7th Fl	Washington	DC	20036 Specialist
Ste 601	Washington	DC	20036 Specialist
Ste 601	Washington	DC	20036 Specialist
Ste 420	Washington	DC	20006 Specialist
Pasquerilla Healthcare Center 4th Fl	Washington	DC	20007 Specialist
Ste 420	Washington	DC	20006 Specialist
Ste 800	Washington	DC	20036 Specialist
7th Fl	Washington	DC	20036 Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 504	Washington	DC	20010 Specialist Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 504	Washington	DC	20010 Specialist
Ste 504	Washington	DC	20010 Specialist
7th Fl	Washington	DC	20036 Specialist
Ste 504	Washington	DC	20010 Specialist
	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
	Washington	DC	20009 PCP
	Washington	DC	20009 PCP
Max Robinson Center	Washington	DC	20020 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP

	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
	Washington	DC	20009 Specialist
	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
Max Robinson Center	Washington	DC	20020 PCP
Max Robinson Center	Washington	DC	20020 Specialist
Max Robinson Center	Washington	DC	20020 PCP
	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 Specialist
	Washington	DC	20009 Specialist
Max Robinson Center	Washington	DC	20020 PCP
Max Robinson Center	Washington	DC	20020 PCP
Max Robinson Center	Washington	DC	20020 PCP
	Washington	DC	20009 PCP
Elizabeth Taylor Medical Center	Washington	DC	20009 PCP
Ste 118	Bowie	MD	20715 Specialist PCP
Ste 203	Hyattsville	MD	20782 PCP
PHS Fort Lincoln Family Medicine Ctr	Colmar Manor	MD	20722 PCP
PHS Fort Lincoln Family Medicine Ctr	Colmar Manor	MD	20722 PCP
Ste 1600	Arlington	VA	22202 Specialist PCP

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2
Kasmar	Emily	A	CRNP	5100 Wisconsin Ave NW	Ste 401
Levin	Susan	M	RD	5100 Wisconsin Ave NW	Ste 401
Loomis	James	F	MD	5100 Wisconsin Ave NW	Ste 401
Neabore	Stephen	R	MD	5100 Wisconsin Ave NW	Ste 401
Neola	Margaret	J	RD	5100 Wisconsin Ave NW	Ste 401
Smith	Karen		RD	5100 Wisconsin Ave NW	Ste 401
Wells	Cameron	L	RD	5100 Wisconsin Ave NW	Ste 401
Davenport	Nancy	J	MD	5215 Loughboro Rd NW	Ste 460
Lindsay	Joseph		MD	5215 Loughboro Rd NW	Ste 460
Woolsey	Casey	V	PA-C	5215 Loughboro Rd NW	Ste 460
Atkins	Darlene	M	PhD	4900 Massachusetts Ave NW	Ste 320
Atmore	Kathleen		PhD	4900 Massachusetts Ave NW	Ste 320
Chahine	A	A	MD	4900 Massachusetts Ave NW	Ste 320
D'Angelo	Lawrence	J	MD	4900 Massachusetts Ave NW	Ste 320
Kerzner	Benny		MD	4900 Massachusetts Ave NW	Ste 320
Nadler	Evan	P	MD	4900 Massachusetts Ave NW	Ste 320
Snyder	John	D	MD	4900 Massachusetts Ave NW	Ste 320
Boyajian	Michael	J	MD	4900 Massachusetts Ave NW	Ste 320
Cogen	Fran	R	MD	4900 Massachusetts Ave NW	Ste 320
Newman	Kurt	D	MD	4900 Massachusetts Ave NW	Ste 320
Laryea	Sarah		OT	3801 Connecticut Ave NW	Ste 100
Latney	Chelsia		SLP	3801 Connecticut Ave NW	Ste 100
Mitchem	Quiana	E	OT	3801 Connecticut Ave NW	Ste 100
Townsend	Rose		PT	3801 Connecticut Ave NW	Ste 100
Akil	Mayada		MD	2115 Wisconsin Ave NW	Ste 200
Anderson	Karen	E	MD	2115 Wisconsin Ave NW	Ste 200
Aron	Emily		MD	2115 Wisconsin Ave NW	Ste 200
Banh	My	K	PhD	2115 Wisconsin Ave NW	Ste 200
Beckman	Louis		MD	2115 Wisconsin Ave NW	Ste 200
Biel	Matthew	G	MD	2115 Wisconsin Ave NW	Ste 200
Bostic	Jeff		MD	2115 Wisconsin Ave NW	Ste 200
Brendler	Michael		PsyD	2115 Wisconsin Ave NW	Ste 200
Cohen	William	L	MD	2115 Wisconsin Ave NW	Ste 200
Cummings	Thomas	J	MD	2115 Wisconsin Ave NW	Ste 200
Danielson	Aimee		PhD	2115 Wisconsin Ave NW	Ste 200
Davis	Kimberly	M	PhD	2115 Wisconsin Ave NW	Ste 200
Ela	Kurt	W	PsyD	2115 Wisconsin Ave NW	Ste 200
Epstein	Steven	A	MD	2115 Wisconsin Ave NW	Ste 200
Gurel Kirgiz	Ozge		PhD	2115 Wisconsin Ave NW	Ste 200
Hall	Caroline	B	LCSW-C	2115 Wisconsin Ave NW	Ste 200
Hendricks	Janet		LCSW-C	2115 Wisconsin Ave NW	Ste 200
Hicks	Daniel	W	MD	2115 Wisconsin Ave NW	Ste 200
Hoge	Elizabeth	A	MD	2115 Wisconsin Ave NW	Ste 200
Horen	Neal	M	PhD	2115 Wisconsin Ave NW	Ste 200
Jagasia	Sonal		MD	2115 Wisconsin Ave NW	Ste 200

Jones	Paul	M	MD	2115 Wisconsin Ave NW	Ste 200
Katz	Kathy	S	PhD	2115 Wisconsin Ave NW	Ste 200
Kupersmith	Judith	R	MD	2115 Wisconsin Ave NW	Ste 200
Liao	Ted	S	MD	2115 Wisconsin Ave NW	Ste 200
Mack	Avram	H	MD	2115 Wisconsin Ave NW	Ste 200
Perras	Nicole		MD	2115 Wisconsin Ave NW	Ste 200
Pustilnik	Sean		MD	2115 Wisconsin Ave NW	Ste 200
Rakow	Aaron	V	PhD	2115 Wisconsin Ave NW	Ste 200
Roca	Catherine	A	MD	2115 Wisconsin Ave NW	Ste 200
Stewart	Colin	E	MD	2115 Wisconsin Ave NW	Ste 200
Tao	Rongrong		MD	2115 Wisconsin Ave NW	Ste 200
Tsai	Pauline		MD	2115 Wisconsin Ave NW	Ste 200
Wise	Babette	A	LCSW-C	2115 Wisconsin Ave NW	Ste 200
Yoder	Rachel		MD	2115 Wisconsin Ave NW	Ste 200
Zack	Wendy	J	LCSW-C	2115 Wisconsin Ave NW	Ste 200
McCormick	Megan	L	PhD	2115 Wisconsin Ave NW	Ste 200
Breland-Nob	Alfiee	M	PhD	2115 Wisconsin Ave NW	Ste 200
Dass-Brailsfo	Priscilla	P	EdD	2115 Wisconsin Ave NW	Ste 200
Dutton	Mary	A	PhD	2115 Wisconsin Ave NW	Ste 200
Jacobstein	Diane	M	PhD	2115 Wisconsin Ave NW	Ste 200
Kaltman	Stacey	I	PhD	2115 Wisconsin Ave NW	Ste 200
Krupnick	Janice	L	PhD	2115 Wisconsin Ave NW	Ste 200
Kamholz	Karen	L	MD	5255 Loughboro Rd NW	Sibley Memorial Hospit
Cohn	Stacey	K	MD	5255 Loughboro Rd NW	Sibley Memorial Hospit
Abubakar	Mohammed	K	MD	5255 Loughboro Rd NW	Sibley Memorial Hospit
Benson	James	E	MD	4200 Wisconsin Ave NW	
Bowles-John	Gloria	J	MD	4200 Wisconsin Ave NW	
Breen	Megan	E	MD	4200 Wisconsin Ave NW	
Caiseda	David		MD	4200 Wisconsin Ave NW	
Chawla	Elizabeth		MD	4200 Wisconsin Ave NW	4th Fl
Cicchini	Monica	R	RD	4200 Wisconsin Ave NW	4th Fl
Colie	Christine	F	MD	4200 Wisconsin Ave NW	
Farr	Blair	W	MD	4200 Wisconsin Ave NW	4th Fl
Gourgari	Evgenia		MD	4200 Wisconsin Ave NW	4th Fl
Kelly	Tara	E	MD	4200 Wisconsin Ave NW	
Mack	Keisha	L	PhD	4200 Wisconsin Ave NW	
Malecela	Secelela	E	MD	4200 Wisconsin Ave NW	
Martin	Julia	M	CRNP	4200 Wisconsin Ave NW	
Mehta	Ruby		MD	4200 Wisconsin Ave NW	
Phull	Gurpreet	S	MD	4200 Wisconsin Ave NW	
Ross	Kathryn	H	CRNP	4200 Wisconsin Ave NW	
Sood	Vibha		MD	4200 Wisconsin Ave NW	4th Fl
Vaclavik	Alex	C	MD	4200 Wisconsin Ave NW	
Wolf	Hilary	T	MD	4200 Wisconsin Ave NW	4th Fl
Wollersheim	Susan	K	MD	4200 Wisconsin Ave NW	
Wulf-Gutierr	Marian	E	MD	4200 Wisconsin Ave NW	
Giebink	Casey		CRNP	4200 Wisconsin Ave NW	4th Fl

Hardesty	Jessica		MD	4200 Wisconsin Ave NW	4th Fl
Malone	Elizabeth	S	CRNP	4200 Wisconsin Ave NW	
Tannous	Oliver	O	MD	3301 New Mexico Ave NW	Ste 248
Thakkar	Savyasachi	C	MD	3301 New Mexico Ave NW	Ste 248
Valentine	Trevor	L	MD	4200 Wisconsin Ave NW	4th Fl
McClaskey	Erica	L	MD	4910 Massachusetts Ave NW	Ste 115
Mehany	Alphonse	E	DO	4910 Massachusetts Ave NW	Ste 115
Mishori	Ranit		MD	4910 Massachusetts Ave NW	Ste 115
Smith	Tobie-Lynn		MD	4910 Massachusetts Ave NW	Ste 115
Weinfeld	Jeffrey	M	MD	4910 Massachusetts Ave NW	Ste 115
Winkler Prin:	Vincent	J	MD	4910 Massachusetts Ave NW	Ste 115
Jabbarpour	Yalda		MD	4910 Massachusetts Ave NW	Ste 115
Kureshi	Sarah		MD	4910 Massachusetts Ave NW	Ste 115
Dombrowski	John	F	MD	3301 New Mexico Ave NW	Ste 346
Schuelein	Marianne		MD	3301 New Mexico Ave NW	Ste 208
Barbey-More	Charlotte	L	MD	4200 Wisconsin Ave NW	
Bautista	Maria	V	MD	4200 Wisconsin Ave NW	
Bavishi	Sejal	V	MD	4200 Wisconsin Ave NW	
Francis	Jacqueline	N	MD	4200 Wisconsin Ave NW	
Hawkins	Kirsten	B	MD	4200 Wisconsin Ave NW	
Hong	Dahye	D	MD	4200 Wisconsin Ave NW	
Lakkis	Randala	R	MD	4200 Wisconsin Ave NW	
Levy	Matthew	D	MD	4200 Wisconsin Ave NW	
Marquez	Maria	L	MD	4200 Wisconsin Ave NW	
Mohtat	Davoud		MD	4200 Wisconsin Ave NW	
Nelson	David	B	MD	4200 Wisconsin Ave NW	
Reitman	David	S	MD	4200 Wisconsin Ave NW	
Rekhtman	Yuliya		MD	4200 Wisconsin Ave NW	
Rennert	Wolfgang	P	MD	4200 Wisconsin Ave NW	
Richmond	Dorothy	A	MD	4200 Wisconsin Ave NW	
Rogers	Philip	L	MD	4200 Wisconsin Ave NW	
Saadeh-Had	Reem		MD	4200 Wisconsin Ave NW	
Seo-Mayer	Patricia	W	MD	4200 Wisconsin Ave NW	
Sherafat-Kaz	Rosa		MD	4200 Wisconsin Ave NW	
Sobel	Douglas	O	MD	4200 Wisconsin Ave NW	
Sondheim	Judith	M	MD	4200 Wisconsin Ave NW	
Stern	Eric	J	MD	4200 Wisconsin Ave NW	
Toporowicz	Miriam		MD	4200 Wisconsin Ave NW	
Zecavati	Nassim		MD	4200 Wisconsin Ave NW	
Haggerty	Jean		MD	4200 Wisconsin Ave NW	
Abbruzzese	Mark	R	MD	3301 New Mexico Ave	Ste 205
Kohlerman	Nicholas	J	MD	3301 New Mexico Ave	Ste 205
Miano	Aparna	K	MD	3301 New Mexico Ave	Ste 205
Patel	Vishal	R	MD	3301 New Mexico Ave	Ste 205
Townsend	Rosalee	P	CRNP	3301 New Mexico Ave	Ste 205
Adams	Miranda	J	AUD	2115 Wisconsin Ave NW	Ste 202
Angus	Jamie		AUD	2115 Wisconsin Ave NW	Ste 202

Davidson	Bruce	J	MD	2115 Wisconsin Ave NW	Ste 202
Demirel	Catherine		PhD	2115 Wisconsin Ave NW	Ste 202
Grant	Nazaneen	N	MD	2115 Wisconsin Ave NW	Ste 202
Guinan	Jamie	L	AUD	2115 Wisconsin Ave NW	Ste 202
Harley	Earl	H	MD	2115 Wisconsin Ave NW	Ste 202
Kim	Hung	J	MD	2115 Wisconsin Ave NW	Ste 202
Malekzadeh	Sonya		MD	2115 Wisconsin Ave NW	Ste 202
Mikula	Suzette	K	MD	2115 Wisconsin Ave NW	Ste 202
Milmoe	Gregory	J	MD	2115 Wisconsin Ave NW	Ste 202
Morgan	Susan	H	AUD	2115 Wisconsin Ave NW	Ste 202
Petronis Van	Meggin	J	AUD	2115 Wisconsin Ave NW	Ste 202
Reilly	Michael	J	MD	2115 Wisconsin Ave NW	Ste 202
Harmon	Ronald	L	MD	4600 Connecticut Ave NW	Ste 111
Kossoff	Amy	D	MD	4713 Wisconsin Ave NW	Friendship Place Health
Johnson	David	C	MD	3301 New Mexico Avenue NW	Ste 248
Haggerty	Jean		MD	26840 Point Lookout Rd	Ste 5 & 6
Kureshi	Sarah		MD	4151 Bladensburg Rd	PHS Fort Lincoln Family
Wellbery	Caroline	E	MD	4151 Bladensburg Rd	PHS Fort Lincoln Family
McClaskey	Erica	L	MD	4151 Bladensburg Rd	PHS Fort Lincoln Family
Mehany	Alphonse	E	DO	4151 Bladensburg Rd	PHS Fort Lincoln Family
Weinfeld	Jeffrey	M	MD	4151 Bladensburg Rd	PHS Fort Lincoln Family

Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20007 Specialist	3
Washington	DC	20008 Specialist	3
Washington	DC	20016 PCP	3
Washington	DC	20016 Specialist	3
Leonardtown	MD	20650 PCP	3
Colmar Manor	MD	20722 PCP	3
Colmar Manor	MD	20722 PCP	3
Colmar Manor	MD	20722 PCP	3
Colmar Manor	MD	20722 PCP	3
Colmar Manor	MD	20722 PCP	3

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2
Samuda	Daunett	T	CRNP	6315 5th St NW	Coolidge HS Wellness Ctr
George	John	P	MD	6323 Georgia Ave NW	Ste 201
Robinson	Joseph	R	MD	3829 14th St NW	
King	Josephine	C	MD	7603 Georgia Ave NW	Ste 101
Abramsky	Deborah		CNM	3912 Georgia Ave NW	
Adane	Tirsit		MD	3912 Georgia Ave NW	
Ali	Sarah	N	MD	3912 Georgia Ave NW	
Burgula	Swathi		MD	3912 Georgia Ave NW	
Carpinelli	Anne	M	MD	3912 Georgia Ave NW	
Cornejo Yu	Christian	L	MD	3912 Georgia Ave NW	
Doherty	Paul	J	MD	3912 Georgia Ave NW	
Grace	Karen	T	CNM	3912 Georgia Ave NW	
Hernandez	Evette	M	CNM	3912 Georgia Ave NW	
Krawczyk	Kelly	E	PA-C	3912 Georgia Ave NW	
Meyersteir	Shaanan		MD	3912 Georgia Ave NW	
Mueller	Dana	C	MD	3912 Georgia Ave NW	
Naini	Prathap	R	MD	3912 Georgia Ave NW	
O'Hara	Martin	J	MD	3912 Georgia Ave NW	
Sanchez	Melissa	J	CRNP	3912 Georgia Ave NW	
Sobey	Wendy		CNM	3912 Georgia Ave NW	
Williams	Robert	P	MD	3912 Georgia Ave NW	
Castillo	Darleen	C	RD	3912 Georgia Ave NW	
Dunn	Mable	T	PA-C	3912 Georgia Ave NW	
Elliott	Tollie	B	MD	3912 Georgia Ave NW	
Fernandez	Maiyu	A	LN	3912 Georgia Ave NW	
Huston-Wa	Rose	E	CNM	3912 Georgia Ave NW	
Luchauer	Sonya		CRNP	3912 Georgia Ave NW	
Manalo	Lester	G	CRNP	3912 Georgia Ave NW	
McDay	Kristin	N	MD	3912 Georgia Ave NW	
Phelps	Benjamin	R	MD	3912 Georgia Ave NW	
Queen-Per	Tyna	L	PA-C	3912 Georgia Ave NW	
Spencer	Brooke	A	CRNP	3912 Georgia Ave NW	
Stinfil	Marlorie	P	MD	3912 Georgia Ave NW	
Bernard	Milton	D	DDS	7826 Eastern Ave NW	Ste 405
Afre	Getachew	M	MD	6323 Georgia Ave NW	Ste 104
Obi	Elizabeth	N	CRNP	6323 Georgia Ave NW	Ste 210

City	State	Zipcode	PCP Indicator	Ward
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist Specialist	4
Washington	DC	20011	Specialist	4
Washington	DC	20012	PCP	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	PCP	4
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	Specialist Specialist	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist Specialist	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist Specialist	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	PCP	4
Washington	DC	20011	Specialist Specialist	4
Washington	DC	20011	Specialist PCP	4
Washington	DC	20011	Specialist Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	PCP	4
Washington	DC	20012	Specialist	4
Washington	DC	20011	PCP	4
Washington	DC	20011	PCP	4

Last Name	First Name	Middle	Title	Address Line 1
Gist	Herman	C	MD	106 Irving St NW
Ahad	Abdul	Q	MD	106 Irving St NW
Pic-Aluas	Ligia		MD	106 Irving St NW
Johnson	Perpetua	B	CRNP	1924 Benning Rd NE
Burris	Alfred	C	MD	106 Irving St NW
Soltani	Kaveh		DPM	106 Irving St NW
Tupper	D'Wayne	S	DPM	106 Irving St NW
Soltani	Kaveh		DPM	106 Irving St NW
Bustos	Elwin	G	MD	1140 Varnum St NE
Daquioag	Eleanor	P	MD	1140 Varnum St NE
Kolesnikov	Antonina		MD	1140 Varnum St NE
Bishop	MaryAnn	L	MD	110 Irving St NW
Gupta	Kamlesh		MD	106 Irving St NW
Gupta	Roopali		MD	106 Irving St NW
Gupta	Yudh	V	MD	106 Irving St NW
Nouri	Pouneh		MD	106 Irving St NW
Ramsay	Gordon	O	MD	106 Irving St NW
Sandhu	Harminder	S	MD	106 Irving St NW
Bashir	Roshan	M	MD	106 Irving St
Koff	Jonathan	M	MD	106 Irving St
Salcedo	Julio	A	MD	106 Irving St
Davenport	Nancy	J	MD	106 Irving St NW
Audibert	Jennifer		CRNP	106 Irving St NW
Lee	Benjamin	I	MD	106 Irving St NW
Morris	Edward	I	MD	106 Irving St NW
Seides	Stuart	F	MD	106 Irving St NW
Wagman	Bernard		MD	106 Irving St NW
Jean	Estelle	D	MD	106 Irving St NW
Robinson	Reginald	L	MD	106 Irving St NW
Trabb	Jeffrey	B	MD	106 Irving St NW
Warren	Allison	C	MD	106 Irving St NW
Mazel	Jay	A	MD	106 Irving St NW
Eger	Christophe	M	MD	106 Irving St NW
Poku-Dank	Cedric		MD	1160 Varnum St NE
Motazedi	Abbas		MD	1160 Varnum St NE
Abraham	Allistair	A	MD	111 Michigan Ave NW
Ackerman	Olivia	R	CRNP	111 Michigan Ave NW
Acosta	Maria		MD	111 Michigan Ave NW
Agyeman	Alberta	F	LCSW-C	111 Michigan Ave NW
Ah Mew	Nicholas		MD	111 Michigan Ave NW
Ahmed-Wii	Sameeya	N	CRNP	111 Michigan Ave NW
Ahn	Sun-Young		MD	111 Michigan Ave NW
Akinbami	Lara	J	MD	111 Michigan Ave NW
Albert	Julie	E	CRNP	111 Michigan Ave NW
Alfano	Devin	M	CRNP	111 Michigan Ave NW

Algood	Carl	L	LCSW-C	111 Michigan Ave NW
Ali	Ziad	A	DMD	111 Michigan Ave NW
Alleyne	Maria	H	CRNP	111 Michigan Ave NW
Alston	Anaya	A	CRNP	111 Michigan Ave NW
Angiolillo	Anne	L	MD	111 Michigan Ave NW
Anthony	Laura	G	PhD	111 Michigan Ave NW
Apassa	Modupe	A	CRNP	111 Michigan Ave NW
Argyros	Gregory	J	MD	111 Michigan Ave NW
Artis	Krystal	N	PA-C	111 Michigan Ave NW
Atkins	Darlene	M	PhD	111 Michigan Ave NW
Atmore	Kathleen		PhD	111 Michigan Ave NW
Bacon	Jonathan		DDS	111 Michigan Ave NW
Badalyan	Vahe		MD	111 Michigan Ave NW
Bader	Ali	A	MD	111 Michigan Ave NW
Badillo	Andrea	T	MD	111 Michigan Ave NW
Bailey	Carl	J	PA-C	111 Michigan Ave NW
Bailey	Lisa	D	PhD	111 Michigan Ave NW
Baker	Meredith		CRNP	111 Michigan Ave NW
Bandealy	Asad	K	MD	111 Michigan Ave NW
Barbieri	Kristen		PA-C	111 Michigan Ave NW
Barefoot	Leah	C	CRNP	111 Michigan Ave NW
Barksdale	Kathryn	H	CRNP	111 Michigan Ave NW
Batshaw	Mark	L	MD	111 Michigan Ave NW
Bauman	Nancy	M	MD	111 Michigan Ave NW
Bazemore	Marlet	G	MD	111 Michigan Ave NW
Bear	Deborah	H	MD	111 Michigan Ave NW
Beaton	Andrea	Z	MD	111 Michigan Ave NW
Becker	Jeffrey	A	MD	111 Michigan Ave NW
Becker	Jennifer	M	CRNP	111 Michigan Ave NW
Beers	Nathaniel	B	MD	111 Michigan Ave NW
Bekele	EIShadey	Y	MD	111 Michigan Ave NW
Berger III	John	T	MD	111 Michigan Ave NW
Berio	Heidi	L	PsyD	111 Michigan Ave NW
Berl	Madison	M	PhD	111 Michigan Ave NW
Bernard-Jo	Arthur	C	DDS	111 Michigan Ave NW
Bernier	Raquel	L	MD	111 Michigan Ave NW
Berul	Charles	I	MD	111 Michigan Ave NW
Bharucha-C	Diana	X	MD	111 Michigan Ave NW
Biddle	Cara	L	MD	111 Michigan Ave NW
Bivens	R	K	LCSW-C	111 Michigan Ave NW
Blythe	Victor	R	LCSW-C	111 Michigan Ave NW
Bollard	Catherine	M	MD	111 Michigan Ave NW
Bollich	Angela	M	PhD	111 Michigan Ave NW
Bonneman	Carsten	G	MD	111 Michigan Ave NW
Bornhorst	Miriam	A	MD	111 Michigan Ave NW
Bostelman	Shiela		CRNP	111 Michigan Ave NW
Boyajian	Michael	J	MD	111 Michigan Ave NW

Boyce	Allison	M	MD	111 Michigan Ave NW
Brandon	Gretchen	G	CRNP	111 Michigan Ave NW
Brennan	Tara	L	PsyD	111 Michigan Ave NW
Briccetti	Christine	E	MD	111 Michigan Ave NW
Brooks	Brian	P	MD	111 Michigan Ave NW
Brown	Anna	T	MD	111 Michigan Ave NW
Bruce	Derek	A	MD	111 Michigan Ave NW
Bryant	Juanita	S	MD	111 Michigan Ave NW
Bryant	Yaphet	U	PhD	111 Michigan Ave NW
Burd	Randall	S	MD	111 Michigan Ave NW
Burke	Caroline	W	CRNP	111 Michigan Ave NW
Burns	Kristin	M	MD	111 Michigan Ave NW
Burton	Justin	M	MD	111 Michigan Ave NW
Calbert	Jacqueline	L	MD	111 Michigan Ave NW
Call	David	C	MD	111 Michigan Ave NW
Carlin	Rebecca	F	MD	111 Michigan Ave NW
Carrion-Ge	Ana	M	CRNP	111 Michigan Ave NW
Casella	Daniel	P	MD	111 Michigan Ave NW
Casto	Anne	M	CRNP	111 Michigan Ave NW
Chahine	A	A	MD	111 Michigan Ave NW
Chaisson	Ellen	C	CRNP	111 Michigan Ave NW
Chaney	Hollis	R	MD	111 Michigan Ave NW
Chang	Taeun		MD	111 Michigan Ave NW
Chang	Thomas	F	MD	111 Michigan Ave NW
Chao	Jerry	W	MD	111 Michigan Ave NW
Chapman	Kimberly		MD	111 Michigan Ave NW
Chatoor	Irene	M	MD	111 Michigan Ave NW
Chiles	Kelly	A	MD	111 Michigan Ave NW
Choi	Sarah	S	CRNP	111 Michigan Ave NW
Chokshi	Binny	D	MD	111 Michigan Ave NW
Ciriello	Annie		CRNP	111 Michigan Ave NW
Cius	Elizabeth	G	MD	111 Michigan Ave NW
Civitello	Lucy	A	MD	111 Michigan Ave NW
Clanton	Corrie		LCSW-C	111 Michigan Ave NW
Clarke	Lindsay		PA-C	111 Michigan Ave NW
Clary	Lauren	E	PhD	111 Michigan Ave NW
Clauss	Sarah	B	MD	111 Michigan Ave NW
Cleary	Myra	M	CRNP	111 Michigan Ave NW
Coco	Megan	M	CRNP	111 Michigan Ave NW
Coddington	Dale Ann		MD	111 Michigan Ave NW
Cogen	Fran	R	MD	111 Michigan Ave NW
Cohen	George	J	MD	111 Michigan Ave NW
Coleman	Amaziah		MD	111 Michigan Ave NW
Coleman	Maya	B	PhD	111 Michigan Ave NW
Coleman	Nailah	J	MD	111 Michigan Ave NW
Colyer	Jessica	H	MD	111 Michigan Ave NW
Conklin	Laurie	S	MD	111 Michigan Ave NW

Connell	Kathleen	M	LCSW-C	111 Michigan Ave NW
Conry	Joan	A	MD	111 Michigan Ave NW
Coogan	Caitlin		CRNP	111 Michigan Ave NW
Cronin	Ileen	F	FNP	111 Michigan Ave NW
Cross	Russell	R	MD	111 Michigan Ave NW
Crowder	Robert		PA-C	111 Michigan Ave NW
Crozier	Faith		CRNP	111 Michigan Ave NW
Crumpton	Howard	E	PhD	111 Michigan Ave NW
Cullins	Lisa	M	MD	111 Michigan Ave NW
Cummings	Susan	D	MD	111 Michigan Ave NW
Cummins	Kathleen	E	CRNP	111 Michigan Ave NW
Cushner-W	Sandra		LCSW-C	111 Michigan Ave NW
Cusmano-C	Kristina	P	MD	111 Michigan Ave NW
D'Angelo	Alexandra	M	FNP	111 Michigan Ave NW
D'Angelo	Lawrence	J	MD	111 Michigan Ave NW
Dadson	Michelle		PhD	111 Michigan Ave NW
Darbari	Anil		MD	111 Michigan Ave NW
Darbari	Deepika	S	MD	111 Michigan Ave NW
Dave	Bhaven	J	MD	111 Michigan Ave NW
Davis	Tanya	D	MD	111 Michigan Ave NW
Dean	Nathan	P	MD	111 Michigan Ave NW
DeBeaufor	Heather	C	MD	111 Michigan Ave NW
DeBiasi	Roberta	L	MD	111 Michigan Ave NW
Deegan	William	F	MD	111 Michigan Ave NW
DeGuzman	Kathy	X	CRNP	111 Michigan Ave NW
DeKlotz	Cynthia	M	MD	111 Michigan Ave NW
Depositari	Dewi-Franc	T	MD	111 Michigan Ave NW
Deye	Katherine	P	MD	111 Michigan Ave NW
Dham	Niti		MD	111 Michigan Ave NW
Diab	Yaser	A	MD	111 Michigan Ave NW
Diddle	John	W	MD	111 Michigan Ave NW
DiFazio	Marc	P	MD	111 Michigan Ave NW
DiSabella	Marc	T	DO	111 Michigan Ave NW
Dome	Jeffrey	S	MD	111 Michigan Ave NW
Dome	Lauren	M	CRNP	111 Michigan Ave NW
Donofrio	Mary	T	MD	111 Michigan Ave NW
Dooley	Danielle	G	MD	111 Michigan Ave NW
Dorfman	Julia		MD	111 Michigan Ave NW
Doros	Leslie	A	MD	111 Michigan Ave NW
Doroshov	Robin	W	MD	111 Michigan Ave NW
Dudley	Clarissa		MD	111 Michigan Ave NW
DuPlessis	Adre	J	MD	111 Michigan Ave NW
Edelstein	Sharon	B	CRNP	111 Michigan Ave NW
Efron	Lisa	A	PhD	111 Michigan Ave NW
Ehrlich	Lori	A	MD	111 Michigan Ave NW
Eichelberge	Martin	R	MD	111 Michigan Ave NW
Endres	Katharine	A	PA-C	111 Michigan Ave NW

Espinel	Alexandra	G	MD	111 Michigan Ave NW
Essel	Kofi	D	MD	111 Michigan Ave NW
Estrada	Andrea		MD	111 Michigan Ave NW
Evancho	Melena		DDS	111 Michigan Ave NW
Evans	Sarah	H	MD	111 Michigan Ave NW
Falusi	Olanrewaju	O	MD	111 Michigan Ave NW
Felten	Daniel	E	MD	111 Michigan Ave NW
Fenlason	Lindy	C	MD	111 Michigan Ave NW
Ferber	Richard	A	MD	111 Michigan Ave NW
Ferreira Lo	Carlos	R	MD	111 Michigan Ave NW
Filie	Jane	E	MD	111 Michigan Ave NW
Finck	Elizabeth	E	PA-C	111 Michigan Ave NW
Finkel	Julia		MD	111 Michigan Ave NW
Fitzgerald	Wendy		CRNP	111 Michigan Ave NW
Fleming	Melissa		MD	111 Michigan Ave NW
Fletcher	Angela	A	PsyD	111 Michigan Ave NW
Fletcher	Jean		CRNP	111 Michigan Ave NW
Fox	Eduardo	R	MD	111 Michigan Ave NW
Frank	Lowell	H	MD	111 Michigan Ave NW
Frantz	Amy	R	CRNP	111 Michigan Ave NW
Fratantoni	Karen	B	MD	111 Michigan Ave NW
Friend	Kaleb	L	MD	111 Michigan Ave NW
Fu	Linda	Y	MD	111 Michigan Ave NW
Gaillard	William	D	MD	111 Michigan Ave NW
Gardella	Ashley	D	LCSW-C	111 Michigan Ave NW
Garris	Nakisa		CRNP	111 Michigan Ave NW
Garth	Erin	M	CRNP	111 Michigan Ave NW
Gavaris	Lauren	Z	MD	111 Michigan Ave NW
Gazlay	Carla	M	CRNP	111 Michigan Ave NW
Gibbons	Myles	D	MD	111 Michigan Ave NW
Gioia	Gerard	A	PhD	111 Michigan Ave NW
Glass	Johanna	P	PhD	111 Michigan Ave NW
Godoy	Leandra		PhD	111 Michigan Ave NW
Goldberg	Elaine	S	PhD	111 Michigan Ave NW
Goldmuntz	Ellen	A	MD	111 Michigan Ave NW
Grace	Aimee	M	MD	111 Michigan Ave NW
Granader	Yael	E	PhD	111 Michigan Ave NW
Grant	Elena	K	MD	111 Michigan Ave NW
Greenberg	Jay	N	MD	111 Michigan Ave NW
Greenberg	Larrie	W	MD	111 Michigan Ave NW
Gropman	Andrea	L	MD	111 Michigan Ave NW
Guay-Woo	Lisa	M	MD	111 Michigan Ave NW
Guelcher	Christine	J	CRNP	111 Michigan Ave NW
Guerrera	Michael	F	MD	111 Michigan Ave NW
Gurel	Rosemary		CRNP	111 Michigan Ave NW
Guzzetta	Philip		MD	111 Michigan Ave NW
Hagler	Rita	P	CRNP	111 Michigan Ave NW

Hahn	Andrea	L	MD	111 Michigan Ave NW
Hamdy	Rana	F	MD	111 Michigan Ave NW
Hancock	Lauren	E	CRNP	111 Michigan Ave NW
Hanisch	Benjamin	R	MD	111 Michigan Ave NW
Hanks	Lina	A	PA-C	111 Michigan Ave NW
Hanway	Jeffrey	L	MD	111 Michigan Ave NW
Harahsheh	Asharaf	S	MD	111 Michigan Ave NW
Hardy	Kristina	K	PhD	111 Michigan Ave NW
Hardy	Steven	J	PhD	111 Michigan Ave NW
Harik	Nada	S	MD	111 Michigan Ave NW
Hattwick	Emily		MD	111 Michigan Ave NW
Heath	Deneen	M	MD	111 Michigan Ave NW
Heflin	Khristine		LCSW-C	111 Michigan Ave NW
Heichel	Jenna	A	CPNP	111 Michigan Ave NW
Herbert	Linda	J	PhD	111 Michigan Ave NW
Hodgkinson	Stacy	C	PhD	111 Michigan Ave NW
Hofherr	Sean	E	PhD	111 Michigan Ave NW
Holbrook	Peter	R	MD	111 Michigan Ave NW
Hollo	Ruth	E	MD	111 Michigan Ave NW
Holloway	Sherwood	D	PA-C	111 Michigan Ave NW
Hornack	Sarah	E	PhD	111 Michigan Ave NW
Hougen	Thomas	J	MD	111 Michigan Ave NW
Hsieh	Michael		MD	111 Michigan Ave NW
Huff	Qadira	A	MD	111 Michigan Ave NW
Hufnagel	Sophia	B	MD	111 Michigan Ave NW
Huryn	Laryssa	A	MD	111 Michigan Ave NW
Hutcheson	Kelly	A	MD	111 Michigan Ave NW
Hwang	Eugene	I	MD	111 Michigan Ave NW
Isaza-Branc	Natalia	A	MD	111 Michigan Ave NW
Ito	Seiji		MD	111 Michigan Ave NW
Ivy	Susan	P	MD	111 Michigan Ave NW
Iyer	Malini	B	DMD	111 Michigan Ave NW
Jaafar	Mohamad	S	MD	111 Michigan Ave NW
Jacobs	Brian	R	MD	111 Michigan Ave NW
Jacobs	Shana	S	MD	111 Michigan Ave NW
Jacobsohn	David	A	MD	111 Michigan Ave NW
Jacobson	Anna	M	CRNP	111 Michigan Ave NW
Jahanmir	Golnar		DDS	111 Michigan Ave NW
Jaju	Rishita	A	DMD	111 Michigan Ave NW
Jalloh	Kadie	B	CRNP	111 Michigan Ave NW
Jantausch	Barbara	A	MD	111 Michigan Ave NW
Jelin	Angie	C	MD	111 Michigan Ave NW
Jenkins	Carin	L	PA-C	111 Michigan Ave NW
Jerkins	William	L	CRNP	111 Michigan Ave NW
John	Anitha	S	MD	111 Michigan Ave NW
Jonas	Richard		MD	111 Michigan Ave NW
Jordan	Talita	M	MD	111 Michigan Ave NW

Joshi	Paramjit	T	MD	111 Michigan Ave NW
Jung	Lawrence		MD	111 Michigan Ave NW
Kahn	Ilana	L	MD	111 Michigan Ave NW
Kalinger	Kathleen		CRNP	111 Michigan Ave NW
Kaloo	Naida	B	MD	111 Michigan Ave NW
Kaltman	Jonathan	R	MD	111 Michigan Ave NW
Kane	Timothy	D	MD	111 Michigan Ave NW
Kanter	Joshua	P	MD	111 Michigan Ave NW
Kao	Amy		MD	111 Michigan Ave NW
Kaplowitz	Paul	B	MD	111 Michigan Ave NW
Karwoski	Bethany	A	MD	111 Michigan Ave NW
Katcher	Tonya	F	MD	111 Michigan Ave NW
Keating	Robert	F	MD	111 Michigan Ave NW
Keller	Michael	D	MD	111 Michigan Ave NW
Kelly	Christine		CRNP	111 Michigan Ave NW
Kelly	Shannon		MD	111 Michigan Ave NW
Kenealy	Laura		PhD	111 Michigan Ave NW
Kenigsberg	Lisa	E	MD	111 Michigan Ave NW
Kenworthy	Lauren	E	PhD	111 Michigan Ave NW
Kerzner	Benny		MD	111 Michigan Ave NW
Keyes	Kenneth	L	DDS	111 Michigan Ave NW
Khan	Muhamma	A	MD	111 Michigan Ave NW
Khan	Seema	N	MD	111 Michigan Ave NW
Kher	Kanwal	K	MD	111 Michigan Ave NW
Khurana	Shalinee		MD	111 Michigan Ave NW
Kilburn	Lindsay	B	MD	111 Michigan Ave NW
Kim	AeRang		MD	111 Michigan Ave NW
Kim	Peter	C	MD	111 Michigan Ave NW
Kirk	Allison		MD	111 Michigan Ave NW
Kirkorian	Anna	I	MD	111 Michigan Ave NW
Klamberg	Amy	E	CRNP	111 Michigan Ave NW
Kolodgie	Marian	J	CRNP	111 Michigan Ave NW
Koumbourl	Anastasio	C	MD	111 Michigan Ave NW
Krakovsky	Gina	M	CRNP	111 Michigan Ave NW
Krause	Susan	M	CRNP	111 Michigan Ave NW
Kraynak	Diane	E	CPNP	111 Michigan Ave NW
Krill	Aaron	J	MD	111 Michigan Ave NW
Krishnan	Anita	N	MD	111 Michigan Ave NW
Kulm	Elaine	M	CRNP	111 Michigan Ave NW
Ladisch	Stephan	K	MD	111 Michigan Ave NW
Lafond	Deborah	A	CRNP	111 Michigan Ave NW
Lai	Michael	M	MD	111 Michigan Ave NW
Lamb	Elaine	R	CRNP	111 Michigan Ave NW
Laning	Lynn	K	CRNP	111 Michigan Ave NW
LaRue	Meredith		CRNP	111 Michigan Ave NW
Lateef	Tarannum	M	MD	111 Michigan Ave NW
Latif	Finza		MD	111 Michigan Ave NW

Lavenstein Bennett	L	MD	111 Michigan Ave NW
Lavin Nicole	L	CRNP	111 Michigan Ave NW
Lazerov Jessica	A	MD	111 Michigan Ave NW
Le Kim	H	MD	111 Michigan Ave NW
Leach Meganne	E	CRNP	111 Michigan Ave NW
Leachman Elizabeth	L	CRNP	111 Michigan Ave NW
Leatherbur Linda		MD	111 Michigan Ave NW
LeBlanc Jill	E	CRNP	111 Michigan Ave NW
Lendenmai Michiko	M	CRNP	111 Michigan Ave NW
Leon Janan Eyby	L	MD	111 Michigan Ave NW
Levy Michelle	R	PA-C	111 Michigan Ave NW
Lew Jenny	P	MD	111 Michigan Ave NW
Lewin Daniel	S	PhD	111 Michigan Ave NW
Lewis-Ragls Yolanda		MD	111 Michigan Ave NW
Lichter-Kor Uta		MD	111 Michigan Ave NW
Lin Christine	C	CRNP	111 Michigan Ave NW
Lin Michelle	I	MD	111 Michigan Ave NW
Lively Jonathan	M	PA-C	111 Michigan Ave NW
Logan Kathleen		CRNP	111 Michigan Ave NW
Long Melissa	M	MD	111 Michigan Ave NW
Luban Naomi	L	MD	111 Michigan Ave NW
Mabry-Her Iris	R	MD	111 Michigan Ave NW
Macalinao Christine	C	CRNP	111 Michigan Ave NW
Mackey Eleanor		PhD	111 Michigan Ave NW
Madigan William	P	MD	111 Michigan Ave NW
Magge Suresh		MD	111 Michigan Ave NW
Mahesh Sankara		MD	111 Michigan Ave NW
Malcolm Sharyn	N	MD	111 Michigan Ave NW
Malek Britlan	G	PsyD	111 Michigan Ave NW
Manget Jaytoya		CRNP	111 Michigan Ave NW
Mansoor Darlene	K	MD	111 Michigan Ave NW
Marathe Kalyani	S	MD	111 Michigan Ave NW
Marmon Louis	M	MD	111 Michigan Ave NW
Marschall Donna	E	PhD	111 Michigan Ave NW
Martelle Tu Jennifer	L	MD	111 Michigan Ave NW
Martin Ashley	M	CRNP	111 Michigan Ave NW
Martin Benjamin	D	MD	111 Michigan Ave NW
Martin Brenda	M	CRNP	111 Michigan Ave NW
Martin Gerard	R	MD	111 Michigan Ave NW
Massaro An	N	MD	111 Michigan Ave NW
Matta Sravan	K	MD	111 Michigan Ave NW
Mattsson Judith		LCSW-C	111 Michigan Ave NW
Mbwana Juma	S	MD	111 Michigan Ave NW
McCarley-J Allison	L	MD	111 Michigan Ave NW
McClintock William	M	MD	111 Michigan Ave NW
McCormick Megan	L	PhD	111 Michigan Ave NW
McGill Catherine	A	PsyD	111 Michigan Ave NW

McLaughlir Erin	M	CRNP	111 Michigan Ave NW
McLaughlir Lauren		MD	111 Michigan Ave NW
McMahon Cary	E	CRNP	111 Michigan Ave NW
McWade-P Laura	J	CRNP	111 Michigan Ave NW
Meany Holly	J	MD	111 Michigan Ave NW
Meertins Aisha	O	LCSW-C	111 Michigan Ave NW
Mehra Rinku		MD	111 Michigan Ave NW
Meighan Seema	K	CRNP	111 Michigan Ave NW
Melbourne Launice	A	MD	111 Michigan Ave NW
Meldau Jennifer	L	CRNP	111 Michigan Ave NW
Merritt Bak Stacey	L	CPNP	111 Michigan Ave NW
Micker Mary	E	CRNP	111 Michigan Ave NW
Mietus-Sny Michele	L	MD	111 Michigan Ave NW
Miller Marijean	M	MD	111 Michigan Ave NW
Mintz Michael	E	PsyD	111 Michigan Ave NW
Mirza Nazrat		MD	111 Michigan Ave NW
Mistry Kirtida		MD	111 Michigan Ave NW
Mize Marissa	G	CPNP	111 Michigan Ave NW
Moak Jeffrey	P	MD	111 Michigan Ave NW
Mohan Parvathi	T	MD	111 Michigan Ave NW
Monaghan Maureen	C	PhD	111 Michigan Ave NW
Montanarc Rachel	M	CRNP	111 Michigan Ave NW
Monti Marcela	D	FNP	111 Michigan Ave NW
Moores Leon	E	MD	111 Michigan Ave NW
Morozova Olga	M	MD	111 Michigan Ave NW
Morrison Diane	L	CRNP	111 Michigan Ave NW
Moudgil Asha		MD	111 Michigan Ave NW
Moynihan Elizabeth	M	CRNP	111 Michigan Ave NW
Mudd Pamela	A	MD	111 Michigan Ave NW
Mulkey Sarah	B	MD	111 Michigan Ave NW
Murakami Patrice	H	CRNP	111 Michigan Ave NW
Murphy Elizabeth	A	CRNP	111 Michigan Ave NW
Murphy Jennifer	L	CRNP	111 Michigan Ave NW
Myseros John	S	MD	111 Michigan Ave NW
Nadler Evan	P	MD	111 Michigan Ave NW
Nahar Jai	K	MD	111 Michigan Ave NW
Nambiar Sumathi		MD	111 Michigan Ave NW
Nath Dilip	S	MD	111 Michigan Ave NW
Newman Daniel	A	MD	111 Michigan Ave NW
Newman Julie	B	PhD	111 Michigan Ave NW
Newman Kurt	D	MD	111 Michigan Ave NW
Nguyen Thahn	T	MD	111 Michigan Ave NW
Nickel Robert	S	MD	111 Michigan Ave NW
Niforatos Nickie		MD	111 Michigan Ave NW
Nino Barre Gustavo	R	MD	111 Michigan Ave NW
Niu Emily	L	MD	111 Michigan Ave NW
Norris Laura	R	FNP	111 Michigan Ave NW

Nusinovich	Yevgeniya	A	MD	111 Michigan Ave NW
Nusrat	Nasima		MD	111 Michigan Ave NW
O'berry	Patricia	M	PCNS	111 Michigan Ave NW
O'Byrne	Michael	L	MD	111 Michigan Ave NW
O'Grady	Naomi	P	MD	111 Michigan Ave NW
Oetgen	Matthew	E	MD	111 Michigan Ave NW
Ogunlesi	Folasade	O	MD	111 Michigan Ave NW
Oh	Albert		MD	111 Michigan Ave NW
Okoye	Nneka		CRNP	111 Michigan Ave NW
Olivieri	Laura	J	MD	111 Michigan Ave NW
Oluigbo	Chima	O	MD	111 Michigan Ave NW
Origlieri	Catherine		MD	111 Michigan Ave NW
Packer	Roger	J	MD	111 Michigan Ave NW
Parker	Elizabeth	A	MD	111 Michigan Ave NW
Parker	Temeka	S	LCSW-C	111 Michigan Ave NW
Patterson	Larry		MD	111 Michigan Ave NW
Patton	Lauren	E	PsyD	111 Michigan Ave NW
Pearson	Gail	D	MD	111 Michigan Ave NW
Pena	Maria	T	MD	111 Michigan Ave NW
Penn	Anna	A	MD	111 Michigan Ave NW
Penningtor	Roshnee	K	PA-C	111 Michigan Ave NW
Perez	Geovanny		MD	111 Michigan Ave NW
Perez-Albu	Evelio	D	MD	111 Michigan Ave NW
Pergami	Paola		MD	111 Michigan Ave NW
Permut	Lori	K	LCSW-C	111 Michigan Ave NW
Pesacreta	Lindsay	D	CRNP	111 Michigan Ave NW
Petrosyan	Mikael		MD	111 Michigan Ave NW
Petyak	Christy	E	CRNP	111 Michigan Ave NW
Phelps	Benjamin	R	MD	111 Michigan Ave NW
Phillips	Leslie	A	CRNP	111 Michigan Ave NW
Pichard	Dominique		MD	111 Michigan Ave NW
Pillai	Dinesh	K	MD	111 Michigan Ave NW
Pohl	Hans	G	MD	111 Michigan Ave NW
Pollack	Murray	M	MD	111 Michigan Ave NW
Potvin	Deborah	C	PhD	111 Michigan Ave NW
Powell	Clydette	L	MD	111 Michigan Ave NW
Preciado	Diego		MD	111 Michigan Ave NW
Prempeh	Henry	A	PhD	111 Michigan Ave NW
Preta	Eleanor	J	PA-C	111 Michigan Ave NW
Pugliese	Cara	E	PhD	111 Michigan Ave NW
Rabin	Jeffrey	A	DO	111 Michigan Ave NW
Rada	Erin	M	MD	111 Michigan Ave NW
Rais-Bahrai	Khodayar		MD	111 Michigan Ave NW
Raja	Kamran	N	DMD	111 Michigan Ave NW
Rasmussen	Chad	M	DDS	111 Michigan Ave NW
Ray	Patricio	E	MD	111 Michigan Ave NW
Raza	Haniya	A	DO	111 Michigan Ave NW

Read	Jennifer	S	MD	111 Michigan Ave NW
Reaman	Gregory	H	MD	111 Michigan Ave NW
Rebstock	Sarah	E	MD	111 Michigan Ave NW
Reed	Vera	L	CRNP	111 Michigan Ave NW
Regier	Debra	S	MD	111 Michigan Ave NW
Reid	Erin	M	CRNP	111 Michigan Ave NW
Reid	Katie	L	PA-C	111 Michigan Ave NW
Reilly	Brian	K	MD	111 Michigan Ave NW
Reilly	Gayatri	S	MD	111 Michigan Ave NW
Rettke	Katherine	T	LCSW-C	111 Michigan Ave NW
Revenis	Mary	E	MD	111 Michigan Ave NW
Rhee	Julie	G	CRNP	111 Michigan Ave NW
Rhodes	Hope	E	MD	111 Michigan Ave NW
Riley	Christine	M	CRNP	111 Michigan Ave NW
Rivers	Jonathan	S	LCSW-C	111 Michigan Ave NW
Robb	Adelaide	S	MD	111 Michigan Ave NW
Robbins	Karen		MD	111 Michigan Ave NW
Rockman	Laura	M	PsyD	111 Michigan Ave NW
Rogers	Gary	F	MD	111 Michigan Ave NW
Ronis	Tova		MD	111 Michigan Ave NW
Rood	Brian	R	MD	111 Michigan Ave NW
Rosenbaun	Kenneth	N	MD	111 Michigan Ave NW
Rosenthal	Joanna	B	MD	111 Michigan Ave NW
Rowland	Faith		MD	111 Michigan Ave NW
Rubin	Iris	K	MD	111 Michigan Ave NW
Rubin	Jessica	L	DDS	111 Michigan Ave NW
Rushton	H	G	MD	111 Michigan Ave NW
Ryan	James	M	DDS	111 Michigan Ave NW
Ryee	Mi-Young		PhD	111 Michigan Ave NW
Sable	Craig	A	MD	111 Michigan Ave NW
Sackville	Sara	F	LCSW-C	111 Michigan Ave NW
Sagar	Angela	N	MD	111 Michigan Ave NW
Said	Mariam	M	MD	111 Michigan Ave NW
Salamon	Katherine	S	PhD	111 Michigan Ave NW
Salemi	Parissa		DO	111 Michigan Ave NW
Samanta	Lisa	T	CRNP	111 Michigan Ave NW
Sami-Zakha	Iman	R	MD	111 Michigan Ave NW
Sanders	Reginald	J	MD	111 Michigan Ave NW
Sandler	Anthony	D	MD	111 Michigan Ave NW
Sanz	Jacqueline	H	PhD	111 Michigan Ave NW
Saslowsky	Tracee	M	FNP	111 Michigan Ave NW
Scafidi	Joseph		DO	111 Michigan Ave NW
Scavo	Louis	M	MD	111 Michigan Ave NW
Scheel	Janet		MD	111 Michigan Ave NW
Scheifele	Erik	M	DMD	111 Michigan Ave NW
Scheiner	Cathy		MD	111 Michigan Ave NW
Schidlow	David	N	MD	111 Michigan Ave NW

Schmitz	Kristen	H	MD	111 Michigan Ave NW
Schniepp	Heather	E	CRNP	111 Michigan Ave NW
Schore	Reuven	J	MD	111 Michigan Ave NW
Schreiber	John	M	MD	111 Michigan Ave NW
Schuette	Jennifer	J	MD	111 Michigan Ave NW
Schwartz	Jamie	M	MD	111 Michigan Ave NW
Sebastian	Teena		MD	111 Michigan Ave NW
Sehgal	Sona		MD	111 Michigan Ave NW
Sellier	Leanne	S	PA-C	111 Michigan Ave NW
Sepeta	Leigh	N	PhD	111 Michigan Ave NW
Shah	Ankoor	Y	MD	111 Michigan Ave NW
Shah	Rahul	K	MD	111 Michigan Ave NW
Shams	Kim	J	MD	111 Michigan Ave NW
Shankar	Venkat		MD	111 Michigan Ave NW
Shannon	Cathleen	E	FNP	111 Michigan Ave NW
Shapiro	Alan		MD	111 Michigan Ave NW
Sharma	Hemant	P	MD	111 Michigan Ave NW
Sherman-V	Hilary		DMD	111 Michigan Ave NW
Sherwin	Elizabeth	D	MD	111 Michigan Ave NW
Shibuya	Peter	K	CRNP	111 Michigan Ave NW
Shields	Angela		LCSW-C	111 Michigan Ave NW
Shields-Har	Rhonique	T	MD	111 Michigan Ave NW
Shirali	Janhavi	H	MD	111 Michigan Ave NW
Shirron	Kelley	C	CRNP	111 Michigan Ave NW
Short	Billie Lou		MD	111 Michigan Ave NW
Siever	Beth	A	CRNP	111 Michigan Ave NW
Silber	Tomas	J	MD	111 Michigan Ave NW
Silva	Melissa	S	CRNP	111 Michigan Ave NW
Simon	Alan	E	MD	111 Michigan Ave NW
Sims	Alexandra	M	MD	111 Michigan Ave NW
Singh	Nalini		MD	111 Michigan Ave NW
Singh	Sharon		PhD	111 Michigan Ave NW
Sinha	Pranava		MD	111 Michigan Ave NW
Slaats	Julie	M	CRNP	111 Michigan Ave NW
Smpokou	Patroula		MD	111 Michigan Ave NW
Snyder	John	D	MD	111 Michigan Ave NW
Soghier	Lamia	M	MD	111 Michigan Ave NW
Solages	Martine	M	MD	111 Michigan Ave NW
Someshwa	Jean	R	MD	111 Michigan Ave NW
Southamm	Cathy	A	MD	111 Michigan Ave NW
Spaeder	Michael	C	MD	111 Michigan Ave NW
Speller-Bro	Barbara	J	CRNP	111 Michigan Ave NW
Sprunger	Anna		PA-C	111 Michigan Ave NW
Spurney	Christophe	F	MD	111 Michigan Ave NW
Srabstein	Jorge	C	MD	111 Michigan Ave NW
Srinivasalu	Hemalatha		MD	111 Michigan Ave NW
Sriram	Sanjeev	K	MD	111 Michigan Ave NW

Stasheff	Steven	F	MD	111 Michigan Ave NW
Steady	Katarina	J	CRNP	111 Michigan Ave NW
Steiner	April	N	CRNP	111 Michigan Ave NW
Steinhorn	David	M	MD	111 Michigan Ave NW
Steury	Rachel	D	CRNP	111 Michigan Ave NW
Stone	Brian	S	MD	111 Michigan Ave NW
Strang	John		PsyD	111 Michigan Ave NW
Streisand	Randi		PhD	111 Michigan Ave NW
Su	Lillian		MD	111 Michigan Ave NW
Sullivan	Meghan	K	PsyD	111 Michigan Ave NW
Summar	Marshall		MD	111 Michigan Ave NW
Surbhi	Saini		MD	111 Michigan Ave NW
Tanpaibooi	Pranoot		MD	111 Michigan Ave NW
Tate	Anupama	R	DMD	111 Michigan Ave NW
Taylor moo	Jonathan		MD	111 Michigan Ave NW
Tender	Jennifer	A	MD	111 Michigan Ave NW
Thangarajh	Mathula		MD	111 Michigan Ave NW
Thompson	Amanda	L	PhD	111 Michigan Ave NW
Thomson	Elizabeth	W	CRNP	111 Michigan Ave NW
Thorn	Kerri	B	PA-C	111 Michigan Ave NW
Tiernan	Linda	B	MD	111 Michigan Ave NW
Tochen	Laura	S	MD	111 Michigan Ave NW
Tolbert	Herman		PhD	111 Michigan Ave NW
Toney	Carol	F	CRNP	111 Michigan Ave NW
Torres	Clarivet		MD	111 Michigan Ave NW
Tosi	Laura	L	MD	111 Michigan Ave NW
Townsend-	Carlene		CRNP	111 Michigan Ave NW
Tsuchida	Tammy		MD	111 Michigan Ave NW
Tuchman	Lisa		MD	111 Michigan Ave NW
Tuchman	Mendel		MD	111 Michigan Ave NW
Tuchman	Shamir		MD	111 Michigan Ave NW
Tucker	Alicia		MD	111 Michigan Ave NW
Turlapati	Namratha		MD	111 Michigan Ave NW
Turnacioglu	Sinan	O	MD	111 Michigan Ave NW
Uygun gil	Burcin		MD	111 Michigan Ave NW
Vaidya	Susma	S	MD	111 Michigan Ave NW
Vaidyanath	Priya		MD	111 Michigan Ave NW
Van Den Ar	Johannes	N	MD	111 Michigan Ave NW
Vanderver	Adeline		MD	111 Michigan Ave NW
Varela	Carly	R	MD	111 Michigan Ave NW
Vasiliadis	Anne	Q	CRNP	111 Michigan Ave NW
Verdun	Nicole		MD	111 Michigan Ave NW
Viall	Sarah		CRNP	111 Michigan Ave NW
Vu	Thuy-Anh		MD	111 Michigan Ave NW
Walsh	Catherine	H	CRNP	111 Michigan Ave NW
Walsh	Karin	S	PsyD	111 Michigan Ave NW
Walters	Suzanne		MD	111 Michigan Ave NW

Weathers	Naterra	D	CRNP	111 Michigan Ave NW
Webb	Jennifer	L	MD	111 Michigan Ave NW
Weigley	Lindsay	O	PA-C	111 Michigan Ave NW
Weinstein	Steven	L	MD	111 Michigan Ave NW
Weiss	Miriam	R	CRNP	111 Michigan Ave NW
Weissman	Mark	I	MD	111 Michigan Ave NW
Wells	Elizabeth	M	MD	111 Michigan Ave NW
Wessel	David	L	MD	111 Michigan Ave NW
White	Marcee	C	MD	111 Michigan Ave NW
Wiederman	Bernhard	L	MD	111 Michigan Ave NW
Wiggins	Catherine	W	CRNP	111 Michigan Ave NW
Williams	Kirsten	M	MD	111 Michigan Ave NW
Williams-Ja	Janet	A	CRNP	111 Michigan Ave NW
Williams-M	Nahee		DDS	111 Michigan Ave NW
Wilson	Damali	M	CRNP	111 Michigan Ave NW
Wilson	Robert	H	MD	111 Michigan Ave NW
Wilson	Tashya	E	PhD	111 Michigan Ave NW
Wisniewski	Jessica	A	CRNP	111 Michigan Ave NW
Wolf	Muriel	D	MD	111 Michigan Ave NW
Wolfe	Jamie	L	MD	111 Michigan Ave NW
Wong	Karen	S	CRNP	111 Michigan Ave NW
Wood	Benjamin	C	MD	111 Michigan Ave NW
Woodward	Kathy	A	MD	111 Michigan Ave NW
Worst	Katherine	M	CRNP	111 Michigan Ave NW
Wratney	Angela		MD	111 Michigan Ave NW
Wurm	Carolyn		PhD	111 Michigan Ave NW
Yates	Bonnie	D	CRNP	111 Michigan Ave NW
Yeung	Helen	H	MD	111 Michigan Ave NW
Young	Megan	L	MD	111 Michigan Ave NW
Yurasek	Gregory	K	MD	111 Michigan Ave NW
Zaidi	Sarah		MD	111 Michigan Ave NW
Zalzal	George	H	MD	111 Michigan Ave NW
Zand	Dina	J	MD	111 Michigan Ave NW
Zelleke	Tesfaye		MD	111 Michigan Ave NW
Zimmerma	Nancy Lee		CRNP	111 Michigan Ave NW
Zonarich	Nancy	K	PA-C	111 Michigan Ave NW
Agarwal	Ravi		DDS	111 Michigan Ave NW
Boyce	Steven	W	MD	111 Michigan Ave NW
Chan	Chee	M	MD	111 Michigan Ave NW
Cuneo	Brian	M	MD	111 Michigan Ave NW
Damle	Lauren	F	MD	111 Michigan Ave NW
Girlanda	Raffaele		MD	111 Michigan Ave NW
Henshaw	Robert	M	MD	111 Michigan Ave NW
Kaufman	Stuart	S	MD	111 Michigan Ave NW
Levit	Peter	D	MD	111 Michigan Ave NW
Molina	Ezequiel	J	MD	111 Michigan Ave NW
Najjar	Samer	S	MD	111 Michigan Ave NW

Norton	Scott	A	MD	111 Michigan Ave NW
Obeid	George		DDS	111 Michigan Ave NW
Toretsky	Jeffrey	A	MD	111 Michigan Ave NW
Vaughan	Christopher		PsyD	111 Michigan Ave NW
Wang Men	Jessica	S	MD	111 Michigan Ave NW
Gersh	Elliot	S	MD	111 Michigan Ave NW
Quarles	Aisha	R	MD	111 Michigan Ave NW
Skelsey	Maral	K	MD	111 Michigan Ave NW
Weems	Phillip	S	MD	111 Michigan Ave NW
Gomez-Lo	Veronica		MD	111 Michigan Ave NW
Clarke	Viris		CNM	801 17th St NE
Yoo	Dal		MD	1140 Varnum St NE
Nigra	Thomas	P	MD	106 Irving St NW
Pablo-Bust	Doris		MD	1140 Varnum St NE
Giegerich	Paul	R	DPM	106 Irving St NW
Girolami	James	P	DPM	106 Irving St NW
Bivins	Anthony		MD	106 Irving St NW
Ginsberg	Susan	M	MD	106 Irving St NW
Ocuin	Jay	A	MD	106 Irving St NW
Ratanavani	Kathryn	M	DO	106 Irving St NW
Bivins	Anthony		MD	1160 Varnum St NE
Mandersor	Easton	L	MD	1140 Varnum St NE
Robles	Enrique	A	MD	106 Irving St NW
Mbualungu	Emmanuel	T	MD	106 Irving St
Hakki	Faris	Z	MD	106 Irving St
Shearer	Danny	T	MD	106 Irving St NW
Thompson	Gary	W	MD	106 Irving St NW
West	Arthur	N	MD	106 Irving St NW
Brown	Kenneth	M	MD	1160 Varnum St NE
Horwitz	Stuart	L	MD	1160 Varnum St NE
Brown	Kenneth	M	MD	106 Irving St NW
Horwitz	Stuart	L	MD	106 Irving St NW
Awah	Georges	C	MD	106 Irving St NW
Kassaye	Seble	G	MD	106 Irving St NW
Argintar	Evan	H	MD	110 Irving St NW
Aulisi	Edward	F	MD	110 Irving St
Boisvert	Marc	E	MD	106 Irving St
Cruz	Katie	A	CRNP	110 Irving St NW
Ghasemian	Seyed	R	MD	110 Irving St NW
Lynce	Filipa		MD	110 Irving St NW
Moore	Jack		MD	106 Irving St NW
Poinsett	Lesa	M	CRNP	110 Irving St NW
Shocket	Ira	D	MD	106 Irving St NW
Stemer	Andrew	B	MD	110 Irving St NW
Tozzi	James	E	MD	110 Irving St NW
Weems	Phillip	S	MD	106 Irving St
Benson	Richard	T	MD	110 Irving St NW

Choi	Joseph	M	MD	110 Irving St NW
Cooper	Matthew		MD	110 Irving St NW
Hassaballa	Deena	M	DO	102 Irving St NW
Lalos	Alexander	T	MD	106 Irving St NW
Laureno	Robert		MD	110 Irving St NW
Lin	Mark		MD	110 Irving St NW
Radfar	Arash		MD	110 Irving St NW
Tannous	Oliver	O	MD	106 Irving St NW
Thakkar	Savyasachi	C	MD	106 Irving St NW
Thomas	Arul	M	MD	110 Irving St NW
Verbese	Jennifer	E	MD	110 Irving St NW
Watson	Thomas	J	MD	110 Irving St NW
Hsia	Amie		MD	110 Irving St NW
Marshall	Eric	C	MD	1160 Varnum St NE
Sharma	Daya	S	MD	106 Irving St NW
Trehan	Ram	S	MD	106 Irving St NW
Cross	Patrick	A	MD	106 Irving St NW
Chhabra	Gurdeep	S	MD	106 Irving St NW
Beverley	Jason		CRNP	704 26th St NE
Caskin	Ana	M	MD	704 26th St NE
Pearl	Maria	T	MD	704 26th St NE
Francis	Jacqueline	N	MD	704 26th St NE
Levy	Matthew	D	MD	704 26th St NE
Wolf	Hilary	T	MD	704 26th St NE
Marsh	Henry	B	MD	106 Irving St NW
Sethi	Harminder	S	MD	1160 Varnum St
Marsh	Marva	A	PT	3200 12th St NE
McShane	Angelica	M	PT	3200 12th St NE
Ojumu	Mercy	B	FNP	101 N Street NW
Mutcherso	James	A	MD	1140 Varnum St NE
Khalilzadeh	Javad		MD	110 Irving St NW
Robinson	Joseph	R	MD	106 Irving St NW
Kaufman	Steven	K	MD	106 Irving St NW
Zinsmeister	Bruce	W	MD	106 Irving St NW
Seyed-Mak	Khosrow		MD	1140 Varnum St NE
Dawson	Konrad	L	MD	106 Irving St NW
Dass	Krishna	N	MD	106 Irving St NW
Chua	Ferdinand	P	MD	1160 Varnum St NE
Mamonluk	Maribel	Y	MD	1160 Varnum St NE
Boisvert	Marc	E	MD	106 Irving St NW
Schlosberg	Marc	F	MD	106 Irving St NW
Aboitiz	Miren	K	CRNP	100 Gallatin St NE
Burgula	Swathi		MD	100 Gallatin St NE
Marquez	Maria	L	MD	100 Gallatin St NE
Robert	Rebecca	C	CRNP	100 Gallatin St NE
Queen-Per	Tyna	L	PA-C	100 Gallatin St NE
Cornejo Yu	Christian	L	MD	100 Gallatin St NE

Bishop	MaryAnn	L	MD	110 Irving St NW
Bafi	Ammar	S	MD	106 Irving St NW
Baidya	Maheswor	N	MD	110 Irving St NW
Barac	Ana		MD	106 Irving St NW
Barnett	Christophe	F	MD	110 Irving St NW
Ben-Dor	Itshac	I	MD	110 Irving St NW
Bernardo	Nelson	L	MD	110 Irving St NW
Boyce	Steven	W	MD	106 Irving St NW
Corso	Paul	J	MD	110 Irving Street NW
Ellis	Jennifer		MD	110 Irving Street NW
Goldstein	Steven	A	MD	110 Irving St NW
Hofmeyer	Mark	R	MD	110 Irving St NW
Howard	William James		MD	110 Irving St NW
Kabbany	Mohamma	T	MD	110 Irving St NW
Kumar	Preetham	N	MD	110 Irving St NW
Lipinski	Michael	J	MD	110 Irving St NW
Mohamme	Selma	F	MD	110 Irving St NW
Molina	Ezequiel	J	MD	110 Irving Street NW
Najjar	Samer	S	MD	110 Irving St NW
O'Donogh	Susan		MD	110 Irving St NW
Patrick	Jonathan	E	MD	110 Irving St NW
Platia	Edward	V	MD	110 Irving St NW
Rao	Anupama	K	MD	110 Irving St NW
Ruiz	George		MD	110 Irving St NW
Shah	Manish	H	MD	110 Irving St NW
Sheikh	Farooq	H	MD	110 Irving St NW
Shults	Christian	C	MD	106 Irving St NW
Taylor	Allen	J	MD	110 Irving St NW
Thomaides	Athanasios		MD	110 Irving St NW
Eldadah	Zayd	A	MD	110 Irving St NW
John	Anitha	S	MD	110 Irving St NW
Mbualung	Emmanuel	T	MD	106 Irving St NW
Ballard	Jennifer	E	MD	106 Irving St NW
Birmingham	Fitzgerald		MD	106 Irving St NW
Harris	Gerard	H	MD	106 Irving St NW
Iqbal	Sara	N	MD	106 Irving St NW
King	Francisco	C	MD	106 Irving St NW
Lee	Andrew	J	MD	106 Irving St NW
Overcash	Rachael	T	MD	106 Irving St NW
Reyes	Carolyn		MD	106 Irving St NW
Saunders	Sheree	B	MD	106 Irving St NW
Ballard	Jennifer	E	MD	110 Irving St NW
Fries	Melissa	H	MD	106 Irving St NW
Iqbal	Sara	N	MD	110 Irving St NW
Overcash	Rachael	T	MD	110 Irving St NW
Townsend	Rosalee	P	CRNP	106 Irving St NW
Fries	Melissa	H	MD	110 Irving St NW

Hofmann	Laura	A	MD	106 Irving St NW
Ertel	Andrew	W	MD	106 Irving St NW
Sassa	Nancy	M	CRNP	110 Irving St NW
Sullivan	Mechthild	M	CRNP	110 Irving St NW
Taye	Etsegenet		CRNP	110 Irving St NW
Feely	Robyn	E	CRNP	110 Irving St NW
Bruce	Stephanie	R	MD	110 Irving St NW
DeJonge	Karl	E	MD	110 Irving St NW
Goldberg	Janet	N	CRNP	110 Irving St NW
Lee	Maggie	H	MD	110 Irving St NW
Taler	George	A	MD	110 Irving St NW
Goldberg	Matthew	S	MD	110 Irving St NW
Moshell	Alan	N	MD	110 Irving St NW
DeWitt	Christine	A	MD	110 Irving St NW
DeKlotz	Cynthia	M	MD	110 Irving St NW
Gettys	Valerie	A	CRNP	110 Irving St NW
Khoury	Nesrine	T	PA-C	110 Irving St NW
McClanaha	Kathleen	A	CRNP	110 Irving St NW
Panke	Joan	T	CRNP	110 Irving St NW
Tierney	Catherine	A	CRNP	110 Irving St NW
Anako	Chizoba	I	CRNP	110 Irving St NW
Balough	Ibironke	A	CRNP	106 Irving St NW
Cummings	Sarah	R	CRNP	106 Irving St NW
Schwegler	Daniel	M	PA-C	106 Irving St NW
Baffour-Ad	Brenda		CNM	110 Irving St NW
Belna	Sarah		CRNP	110 Irving St NW
Krones	Judith	K	CNM	110 Irving St NW
Lee	Virginia	P	CNM	106 Irving St NW
Montgome	Margaret	L	CNM	110 Irving St NW
Patchen	Loral		CNM	110 Irving St NW
Roebuck	Ebony	R	CNM	110 Irving St NW
Ryder	Carina	A	CNM	110 Irving St NW
Baffour-Ad	Brenda		CNM	106 Irving St NW
Krones	Judith	K	CNM	106 Irving St NW
Montgome	Margaret	L	CNM	106 Irving St NW
Patchen	Loral		CNM	106 Irving St NW
Roebuck	Ebony	R	CNM	106 Irving St NW
Ryder	Carina	A	CNM	106 Irving St NW
Lee	Virginia	P	CNM	106 Irving St NW
Montgome	Margaret	L	CNM	106 Irving St NW
Patchen	Loral		CNM	106 Irving St NW
Ryder	Carina	A	CNM	106 Irving St NW
Baffour-Ad	Brenda		CNM	106 Irving St NW
Krones	Judith	K	CNM	106 Irving St NW
Roebuck	Ebony	R	CNM	106 Irving St NW
Montgome	Margaret	L	CNM	106 Irving St NW
Patchen	Loral		CNM	106 Irving St NW

Makia	Asek	N	MD	1160 Varnum St NE
Griffiths	Kevin	O	MD	106 Irving St NW
Jamieson	Cosette	O	MD	106 Irving St NW
Drakes	George	H	MD	1160 Varnum St NE
Garcia	Jesse	P	MD	1140 Varnum St NE
Dangerfield	Kacey	A	SLP	680 Rhode Island Ave NE
Faulkner	Camilla		PT	680 Rhode Island Ave NE
Habib	Shakeya	M	OT	680 Rhode Island Ave NE
Lancaster	Bernita		PT	680 Rhode Island Ave NE
Leak	Angela	N	OT	680 Rhode Island Ave NE
Rettig	Anne	K	MD	106 Irving St
Al-Hamad	Mowaffak		MD	1160 Varnum St NE
Khawand	Nabil	Y	MD	106 Irving St NW
Hegde	Aroti		MD	106 Irving St NW
Anderson	Suzanne		MD	102 Irving St NW
Aseff	John	N	MD	102 Irving St NW
Ballard	Pamela	H	MD	102 Irving St NW
Bunning	Robert	D	MD	102 Irving St NW
Chae	Heechin		MD	102 Irving St NW
Ciolino	Irim	F	MD	102 Irving St NW
Conroy	Brendan	E	MD	102 Irving St NW
Dasgupta	Kritis		MD	102 Irving St NW
DeLuigi	Arthur	J	DO	102 Irving St NW
Fink	Kathleen		MD	102 Irving St NW
Gilmer	Howard	A	DO	102 Irving St NW
Gordon	Andrew	H	MD	102 Irving St NW
Groah	Suzanne	L	MD	102 Irving St NW
Guerrero	Luis	A	MD	102 Irving St NW
Guillermety	Esperanza		MD	102 Irving St NW
Hassaballa	Deena	M	DO	102 Irving St NW
Lokhande	Abha		MD	102 Irving St NW
Malhotra	Rachna		DO	102 Irving St NW
Milani	Fatemeh		MD	102 Irving St NW
Murtaugh	Bryan	T	MD	102 Irving St NW
Numsuwan	Edwin		MD	102 Irving St NW
Simlote	Sandeep		MD	102 Irving St NW
Whitehair	Curtis	L	MD	102 Irving St NW
Wisotzky	Eric	M	MD	102 Irving St NW
Yochelson	Michael	R	MD	102 Irving St NW
Zorowitz	Richard	D	MD	102 Irving St NW
Burton	Justin	M	MD	102 Irving St NW
Chang	Thomas	F	MD	102 Irving St NW
Dromerick	Alexander	W	MD	102 Irving St NW
Evans	Sarah	H	MD	102 Irving St NW
Fleming	Melissa		MD	102 Irving St NW
Maxwell	Matthew		MD	102 Irving St NW
Turkeltaub	Peter	E	MD	102 Irving St NW

Morozova	Olga	M	MD	102 Irving St NW
Batipps	Michael		MD	106 Irving St NW
Lieberman	Joseph		MD	106 Irving St NW
Igbinosa	Osamuyimi	O	MD	106 Irving St NW
Khatri	Parvez	A	MD	1160 Varnum St NE
Davidson	Patricia		MD	106 Irving St NW
Abdullah	Sahla	N	MD	106 Irving St NW
Kazmi	Rumana		MD	106 Irving St NW
Gordon	Ann Marie	D	MD	106 Irving St NW
Andrews	Newton	E	MD	1160 Varnum St NE
Collins	Sara	D	MD	1160 Varnum St NE
Quash	Joseph	A	MD	1160 Varnum St NE
Willie-Carn	Georgia	S	MD	1160 Varnum St NE
Andrews	Newton	E	MD	106 Irving St NW
Collins	Sara	D	MD	106 Irving St NW
Willie-Carn	Georgia	S	MD	106 Irving St NW
Quash	Joseph	A	MD	106 Irving St NW
Lamming-L	Natasha	A	MD	1160 Varnum St NE
Squires	Richard	S	MD	1160 Varnum St NE
Al Harakeh	Ayman	B	MD	1160 Varnum St NE
Asomani	Nixon	O	MD	1160 Varnum St NE
Azumah	Ebere		MD	1160 Varnum St NE
Bordon	Jose	M	MD	1140 Varnum St NE
Brown	Lundon	S	FNP	1160 Varnum St NE
Brown	Susan	M	CNM	1160 Varnum St NE
Churchill	Jasmine	N	PA-C	1160 Varnum St NE
Cooks	Juan	C	PA-C	1160 Varnum St NE
Davidson	Sasha	M	MD	1160 Varnum St NE
Debra	Kwasi	A	MD	1160 Varnum St NE
Dewitty	Robert		MD	1160 Varnum St NE
Ebrahimi	Suzan		MD	1160 Varnum St NE
Edoo-Sowa	Roma	A	MD	1160 Varnum St NE
Elliott	Tollie	B	MD	1160 Varnum St NE
Evans	Patricia		MD	1140 Varnum St NE
Fedorova	Victoria		MD	1160 Varnum St NE
Fleming	Christina		CNM	1160 Varnum St NE
Fori	Candice	Y	PA-C	1160 Varnum St NE
Fripp	Vikisha	T	MD	1160 Varnum St NE
Gay	Dionne	R	MD	1160 Varnum St NE
Givens	Caitlin	A	CNM	1160 Varnum St NE
Heffess	Luis	A	MD	1160 Varnum St NE
Henry	Stephanie		PA-C	1160 Varnum St NE
Hoyos	Francisco	F	MD	1150 Varnum St NE
Jamshidi	Tahereh		MD	1160 Varnum St NE
Johnson	Fayemi	S	MD	1160 Varnum St NE
Joseph	Bindu	C	MD	1160 Varnum St NE
Karras	Riny	A	MD	1160 Varnum St NE

Kassa	Laila		PA-C	1160 Varnum St NE
Keith	Debra	J	CNM	1160 Varnum St NE
King	David	R	MD	1160 Varnum St NE
Leak	Nia	J	MD	1160 Varnum St NE
Lenton	Sharon	J	CNM	1160 Varnum St NE
Leslie	Chasheryl	L	MD	1160 Varnum St NE
Lewis	Kerry	M	MD	1160 Varnum St NE
Lewis	Lisa	M	PA-C	1160 Varnum St NE
Magenhein	Susan	G	CNM	1160 Varnum St NE
Mayor	Mejebi	T	MD	1160 Varnum St NE
McDay	Kristin	N	MD	1160 Varnum St NE
McGee	Elwood		MD	1160 Varnum St NE
Meli	Monica		CNM	1160 Varnum St NE
Merton	Rachel	F	CRNP	1160 Varnum St NE
Montoute	Simone	L	CNM	1160 Varnum St NE
Morcom	Kathryn	K	MD	1140 Varnum St NE
Natividad	Ines		MD	1160 Varnum St NE
Nwachukw	Josephine		CRNP	1160 Varnum St NE
Obichere	Uchenna	A	FNP	1160 Varnum St NE
Oppenheim	Marcy	J	MD	1140 Varnum St NE
Page	Brittany	H	RD	1160 Varnum St NE
Powell-Dav	Monique	M	MD	1160 Varnum St NE
Proctor	Phillip	J	MD	1160 Varnum St NE
Queen-Per	Tyna	L	PA-C	1160 Varnum St NE
Rankin	Edward	A	MD	1160 Varnum St NE
Rankin	Marc	E	MD	1160 Varnum St NE
Rickford	Marc	S	MD	1160 Varnum St NE
Robi	Nuru	A	MD	1160 Varnum St NE
Rockefeller	Mary	U	FNP	1160 Varnum St NE
Rodriguez	Claire	H	CNM	1160 Varnum St NE
Salley	Danielle	A	PA-C	1160 Varnum St NE
Schreiber	Christina	M	DO	1160 Varnum St NE
Seabron	Stephen	M	MD	1160 Varnum St NE
Selya	Leonid		MD	1160 Varnum St NE
Shibli	Muhamma	H	MD	1150 Varnum St NE
Siram	Gautam		MD	1160 Varnum St NE
Soares	Dionne	M	PA-C	1160 Varnum St NE
Soufi	Shadi		MD	1160 Varnum St NE
Stevens	Joel		MD	1160 Varnum St NE
Thomas	Craig	M	MD	1160 Varnum St NE
Troutner	Andrea		RD	1160 Varnum St NE
Walker	Latashia	D	MD	1160 Varnum St NE
Weeks	Josephine	M	MD	1140 Varnum St NE
Williams	Kirk	D	MD	1140 Varnum St NE
Zewoldi	Selam		PA-C	1160 Varnum St NE
Brown	Lundon	S	FNP	1160 Varnum St NE
Burke	Siobhan	K	MD	1160 Varnum St NE

Ebrahimi	Suzan		MD	1160 Varnum St NE
Elion	Richard	A	MD	1140 Varnum St NE
Fagonde	Melissa	T	MD	1140 Varnum St NE
George	John	P	MD	1160 Varnum St NE
Gulley	Monica	J	MD	1140 Varnum St NE
Hernandez	Evette	M	CNM	1160 Varnum St NE
Jeffers	Noelene	K	CNM	1160 Varnum St NE
Johnson	Mark	A	MD	1160 Varnum St NE
Karras	Riny	A	MD	1160 Varnum St NE
Klauss	Karen	L	CNM	1160 Varnum St NE
Lahr	Daniel	D	MD	1160 Varnum St NE
Naini	Prathap	R	MD	1160 Varnum St NE
Neeb	Christine	V	MD	1140 Varnum St NE
Pearson	Gail	D	MD	1160 Varnum St NE
Sewell	Kellie	D	CNM	1160 Varnum St NE
Stevens	Joel		MD	1160 Varnum St NE
Wertz	Jocelyn		MD	1160 Varnum St NE
Wilson	Robert	H	MD	1160 Varnum St NE
Al Harakeh	Ayman	B	MD	1160 Varnum St NE
Gordon	Pierre	S	MD	1160 Varnum St NE
Okonofua	Deborah	E	CRNP	2642 12th St NE
Armstrong	Earl	M	MD	1160 Varnum St NE
Convit	Rafael	J	MD	106 Irving St NW
Mathur	Raj	P	MD	106 Irving St NW
Vera	Gilberto	A	MD	1160 Varnum St NE
Wilson	Richard	A	MD	106 Irving St NW
Lu	Rui		MD	106 Irving St NW
Abdullah	Sahla	N	MD	106 Irving St NW
Kazmi	Rumana		MD	106 Irving St NW
Taghizadeh	Sassan		MD	1160 Varnum St NE
Hampton	Cathy	J	CRNP	60 O St NW
Quast	Anna	C	CRNP	60 O St NW
Sharma	Sandeep		MD	60 O St NW
Bayeh	Maheteme		MD	60 O St NW
Pompili	Steven	J	DPM	1140 Varnum St NE
Steves	Mark	A	MD	110 Irving St NW
Batipps	Gerald		MD	1140 Varnum St NE
Okoji	Godswill	O	MD	1809 Benning Rd NE
Chavez	Jose	F	MD	1500 Galen St SE
Chin	April	J	DPM	1500 Galen St SE
Coleman	Pamela	W	MD	1500 Galen St SE
Cook	Malcolm	A	CRNP	1500 Galen St SE
Copeland	Chanda	L	CRNP	1500 Galen St SE
Corbett	Aysha	L	MD	1500 Galen St SE
Elliott	Ayana	M	CRNP	1500 Galen St SE
Feczko	Anne	E	CRNP	1500 Galen St SE
Freeman	Natalee		CRNP	1500 Galen St SE

Ganesh	Nandini		MD	1500 Galen St SE
Hardy	Cheron	R	CRNP	1500 Galen St SE
Harpster	William	H	MD	1500 Galen St SE
Joffe	Michelle	L	CRNP	1500 Galen St SE
Johnson	Amanda	J	CRNP	1500 Galen St SE
Robie	Andrew	C	MD	1500 Galen St SE
Schroeter	Stefanie	A	CRNP	1500 Galen St SE
Yoon	Hanna		MD	1500 Galen St SE
Blackledge	Wehti		CRNP	1500 Galen St SE
Keck	Leslie	E	MD	1500 Galen St SE
Sewell	Kellie	D	CNM	1500 Galen St SE
McKinney	Duane	A	DPM	1500 Galen St SE
Syed	Asmir	I	MD	106 Irving St NW
Adams	Brock	W	MD	110 Irving St NW
DeBritz	James	N	MD	110 Irving St NW
Douoguih	Wiemi	A	MD	110 Irving St NW
Ellis	Lindsey	P	CRNP	110 Irving St NW
Golden	Robert	D	MD	110 Irving St NW
Gunther	Stephen	F	MD	110 Irving St NW
Henshaw	Robert	M	MD	110 Irving St NW
Johnson	David	C	MD	110 Irving St NW
Ezumba	Ikenna	I	MD	1140 Varnum St NE
Khan	Mohamma	A	MD	1140 Varnum St NE
Omogbehir	Adedamola	B	MD	110 Irving St NW
Randolph-J	Pamela	D	MD	110 Irving St NW
Aguilar	Thelma	D	CRNP	110 Irving St NW
Allen	Jane	F	CRNP	110 Irving St NW
Anako	Chizoba	I	CRNP	110 Irving St NW
Barton	Henry	D	CRNP	110 Irving St NW
Beckett	Brenda	J	CRNP	110 Irving St NW
Beene	Martha Juli	R	CRNP	110 Irving St NW
Beirne	Amanda	Z	CRNP	110 Irving St NW
Bryan	Laura	G	CRNP	110 Irving St NW
Burton	Shannon	P	CRNP	110 Irving St NW
Chappell	Crystal	D	CRNP	110 Irving St NW
Cramer-Joy	Laura	L	CRNP	110 Irving St NW
Davenport	Abigail	E	CRNP	110 Irving St NW
Davis	Stacian	A	CRNP	110 Irving St NW
Dement	Judith	A	CRNP	110 Irving St NW
Descalzo	Klu	C	CRNP	110 Irving St NW
DiBlassio	Soraya		MD	110 Irving St NW
Durden	Heidi	S	CRNP	110 Irving St NW
Eagen	Caitlin	E	PA-C	106 Irving St NW
Elkins	Alison	R	CRNP	110 Irving St NW
Emde	Rachael	N	CRNP	110 Irving St NW
Feely	Robyn	E	CRNP	110 Irving St NW
Flanary	Robin	N	CRNP	110 Irving St NW

George	Anu		PA-C	110 Irving St NW
Goergen	Andrea	F	RD	106 Irving St NW
Goldberg	Janet	N	CRNP	110 Irving St NW
Henry	Shannan	E	CRNP	110 Irving St NW
Heyrana	Maria		CRNP	110 Irving St NW
Hillman	Jennifer	L	CRNP	110 Irving St NW
Hite	Catherine	M	CRNP	106 Irving St NW
Hoff Rosen	Breinn	A	CRNP	110 Irving St NW
Hoover	Brendan	A	PA-C	110 Irving St NW
Iyun	Titilola	O	CRNP	110 Irving St NW
Johnson	Yavonne	L	PA-C	106 Irving St NW
Kalegha	Enite		CRNP	110 Irving St NW
Kusi	Leticia		CRNP	106 Irving St NW
Lamme	Elizabeth		CNM	106 Irving St NW
Lobo	Wendy	S	CRNP	110 Irving St NW
Malouf	Suzanne	M	CRNP	110 Irving St NW
Mansourim	Mary	B	CRNP	110 Irving St NW
Marek	Tania	M	CRNP	110 Irving St NW
Marin	Kevin	M	PA-C	110 Irving St NW
McDonnell	Eugenia	M	CRNP	110 Irving St NW
McGill	Kristen	E	RD	106 Irving St NW
Miller	Stacey		CRNP	110 Irving St NW
Mohamed	Melissa	D	CRNP	110 Irving St NW
Moy	Jennifer	L	CRNP	110 Irving St NW
Neill	Sabrina	M	CRNP	106 Irving St NW
Nicastro	Kimberly	C	PA-C	110 Irving St NW
Nyman	Anne		CRNP	110 Irving St NW
Palmieri	Sonia		CRNP	110 Irving St NW
Puig	Elena	M	PA-C	110 Irving St NW
Ritter	Jeffrey	R	CRNP	110 Irving St NW
Rudlosky	Caitlin	E	CRNP	110 Irving St NW
Sharma	Saumya		MD	110 Irving St NW
Shaver	Sarah	D	CRNP	110 Irving St NW
Singh	Parminder	K	CRNP	110 Irving St NW
Southwick	Heather	M	CRNP	110 Irving St NW
Stallworth-	Andrea		CRNP	110 Irving St NW
Stenz	Sara	A	PA-C	110 Irving St NW
Stephens	Elizabeth		CNM	106 Irving St NW
Sullivan	Elizabeth	C	CRNP	110 Irving St NW
Thayer	Debra	W	CRNP	100 Irving St NW
Toussaint	Emma	D	CRNP	106 Irving St NW
Westervelt	Donna	S	CRNP	110 Irving St NW
Wilson	Rachel	N	CRNP	110 Irving St NW
Wolff	Jean	L	CRNP	110 Irving St NW
Gonsalves	Manisha	S	CRNP	106 Irving St NW
Morrison	Claudia		RD	110 Irving St NW
Burnett	Rachel	E	PhD	216 Michigan Ave NE

Zemon	Allen	L	PhD	216 Michigan Ave NE
Abouassaly	Chadi	T	MD	110 Irving St NW
Abramowitz	Steven	D	MD	106 Irving St NW
Agarwal	Ravi		DDS	110 Irving St NW
Aquino	Alejandro	O	MD	110 Irving St NW
Auguste	Tamika		MD	110 Irving St NW
Ayensu	Thelma		MD	110 Irving St NW
Ayscue	Jennifer	M	MD	106 Irving St NW
Bahri	Monisha		MD	110 Irving St NW
Bayasi	Mohammed		MD	106 Irving St NW
Bayraktar	Mehmet		MD	110 Irving St NW
Bello	Brian	L	MD	106 Irving St NW
Benson	Richard	T	MD	110 Irving St NW
Brebbia	John		MD	106 Irving St NW
Browne	Sarah	K	MD	110 Irving St NW
Bruce	Stephanie	R	MD	110 Irving St NW
Buchly	Mark	L	MD	106 Irving St NW
Buek	John	D	MD	110 Irving St NW
Burman	Kenneth	D	MD	110 Irving St NW
Carroll	Nancy	M	MD	106 Irving St NW
Catlett	Joseph	P	MD	110 Irving St NW
Chan	Chee	M	MD	110 Irving St NW
Chang	George		MD	110 Irving St NW
Cherian	Zacharia		MD	110 Irving St NW
Chia	Stanley	H	MD	110 Irving St NW
Cho	Won Kyoo		MD	110 Irving St NW
Choi	Joseph	M	MD	110 Irving St NW
Cole	Carmella	A	MD	110 Irving St NW
Collins	Christophe	E	MD	110 Irving St NW
Connelly	Meghan	E	MD	110 Irving St NW
Constantin	Florina		MD	110 Irving St NW
Cuneo	Brian	M	MD	110 Irving St NW
Dainty	Louis	A	MD	110 Irving St NW
Damle	Lauren	F	MD	110 Irving St NW
Darko	Godwin	O	MD	110 Irving St NW
Darolia	Renuka		MD	110 Irving St NW
DeAuse	Maria Lucia	M	CRNP	106 Irving St NW
Deeb	Ziad	E	MD	110 Irving St NW
DeJonge	Karl	E	MD	110 Irving St NW
DeKlotz	Timothy	R	MD	106 Irving St NW
Distajo	Ronald	J	MD	110 Irving St NW
Draoui	Marie-Anne		MD	110 Irving St NW
Fairbanks	Mary	K	MD	110 Irving St NW
Felger	Erin	A	MD	106 Irving St NW
Fishbein	Dawn	A	MD	110 Irving St NW
FitzGerald	James	F	MD	106 Irving St NW
Fitzpatrick	Kelly	W	MD	110 Irving St NW

Fowler	Kylie		MD	110 Irving St NW
Freeman	Clyde	C	MD	110 Irving St NW
Gallagher	Christophe	M	MD	110 Irving St NW
Ganguli	Anirban		MD	110 Irving St NW
Getaneh	Asqual		MD	110 Irving St NW
Ghatan	Tanya	S	MD	110 Irving St NW
Ghebreab	Frezghi	W	MD	110 Irving St NW
Golocovsky	Mario		MD	106 Irving St NW
Gomez-Lot	Veronica		MD	110 Irving St NW
Grantz	Katherine	L	MD	106 Irving St NW
Gutman	Robert	E	MD	106 Irving St NW
Hamilton	Felicia	L	MD	110 Irving St NW
Handy	Kevin	G	MD	110 Irving St NW
Heman-Act	Selena	E	MD	110 Irving St NW
Hendren	Bryan	P	MD	110 Irving St NW
Hernandez	Luis	O	MD	106 Irving St NW
Huerta	Elmer	E	MD	110 Irving St NW
Humphries	Ashley	E	MD	110 Irving St NW
Hwang	Jonathan		MD	110 Irving St NW
Iglesia	Cheryl	B	MD	106 Irving St NW
Ihemelandi	Chukwuem	U	MD	106 Irving St NW
Jakharia	Niyati	K	MD	110 Irving St NW
Jerome	Karen	L	MD	110 Irving St NW
Johnson	Laura	S	MD	110 Irving St NW
Kantorovic	Vitaly		MD	110 Irving St NW
Khattra	Rajkiran	K	MD	110 Irving St NW
Kheirbek	Mahmoud		MD	110 Irving St NW
Killoran	Kathleen	A	MD	110 Irving St NW
Koch	Timothy		MD	106 Irving St NW
Kodgi	Malady	S	MD	110 Irving St NW
Kundra	Priya		MD	110 Irving St NW
Lai	Leon	L	MD	110 Irving St NW
Laureno	Robert		MD	110 Irving St NW
Lee	Maggie	H	MD	110 Irving St NW
Lee	Zone-En		MD	110 Irving St NW
Levit	Peter	D	MD	110 Irving St NW
Lin	Mark		MD	110 Irving St NW
Lira	Alena		MD	110 Irving St NW
Lotke	Pamela	S	MD	106 Irving St NW
Loughney	Melissa		MD	110 Irving St NW
Loupasakis	Konstantinos		MD	110 Irving St NW
Luczycki	Stephen	M	MD	110 Irving St NW
Majumdar	Anjali		MD	110 Irving St NW
Malik	Rajesh	K	MD	106 Irving St NW
Malkovska	Vera		MD	110 Irving St NW
Mallia	Anantha	K	DO	110 Irving St NW
Marchalik	Daniel		MD	110 Irving St NW

Markopoul	Anastasia		MD	110 Irving St NW
Marquez	Esteban	A	MD	110 Irving St NW
Masden	Derek	L	MD	106 Irving St NW
Massimi	Tareq	M	MD	106 Irving St NW
Melancon	Mary	C	MD	110 Irving St NW
Mitchell	Mark	R	MD	110 Irving St NW
Mohapatra	Avani	S	MD	110 Irving St NW
Moosvi	Syeda	B	MD	110 Irving St NW
Muangmar	Scott	P	MD	110 Irving St NW
Munoz	Mark	L	MD	110 Irving St NW
Nunes	Maria	R	MD	110 Irving St NW
Obeid	George		DDS	110 Irving St NW
Ohri	Chaand		MD	110 Irving St NW
Olano	Arrel	S	MD	110 Irving St NW
Oluigbo	Nnenna	E	MD	110 Irving St NW
Otero	Susan	E	MD	106 Irving St NW
Papailiadis	Kosmas		MD	110 Irving St NW
Park	Amy	J	MD	106 Irving St NW
Patel	Mitesh		MD	110 Irving St NW
Patel	Vrunda	K	MD	110 Irving St NW
Paufler	Pamela	M	MD	110 Irving St NW
Paul	Bikram	K	MD	106 Irving St NW
Pereira	Lucio		MD	110 Irving St NW
Perry	David	J	MD	110 Irving St NW
Pindiprolu	Sailaja		MD	110 Irving St NW
Pirouz	Ramin		MD	110 Irving St NW
Pottash	Michael	J	MD	110 Irving St NW
Priebat	Dennis	A	MD	110 Irving St NW
Pristoop	Raphael	H	MD	110 Irving St NW
Ramdeen	Sheena	K	MD	110 Irving St NW
Ramineni	Praful	M	MD	106 Irving St NW
Rao	Sarika	N	DO	110 Irving St NW
Raparla	Sandeep		MD	110 Irving St NW
Reddy	Uma	M	MD	110 Irving St NW
Reeves	Matthew	F	MD	106 Irving St NW
Rhodes	Lee Ann		MD	110 Irving St NW
Richter	Lee	A	MD	110 Irving St NW
Robinson	James	K	MD	106 Irving St NW
Roman-Po	Geanina		MD	110 Irving St NW
Rosche-Sc	Madelaine	O	MD	110 Irving St NW
Rosen	Jennifer	E	MD	106 Irving St NW
Ruiz	Maria Elena		MD	110 Irving St NW
Sava	Jack		MD	110 Irving St NW
Schreiber	Matthew	P	MD	110 Irving St NW
Scott	Rachel	K	MD	110 Irving St NW
Sharma	Meeta		MD	110 Irving St NW
Sharma	Susmeeta	T	MD	110 Irving St NW

Shastri	Kalpakam		DDS	110 Irving St NW
Shaw	James	E	MD	110 Irving St NW
Shenoy	Aarthi	G	MD	110 Irving St NW
Sherman	Michael	J	DO	110 Irving St NW
Shiflett	Anthony	A	DO	110 Irving St NW
Shope	Timothy	R	MD	106 Irving St NW
Shorr	Andrew	F	MD	110 Irving St NW
Shupp	Jeffrey	W	MD	110 Irving St NW
Sokol	Andrew	I	MD	106 Irving St NW
Song	Junhui		MD	110 Irving St NW
St. Andre	Arthur	C	MD	110 Irving St NW
Stahl	Thomas	J	MD	106 Irving St NW
Stamatakis	Lambros		MD	110 Irving St NW
Street	James	H	MD	110 Irving St NW
Sullivan	Shannon	D	MD	110 Irving St NW
Swain	Sandra	M	MD	110 Irving St NW
Taler	George	A	MD	110 Irving St NW
Topol	Deborah	A	MD	110 Irving St NW
Trankiem	Christine	T	MD	110 Irving St NW
Tropez-Ma	Janifer	S	MD	106 Irving St NW
Vallabhane	Raghuveer		MD	110 Irving St NW
Veis	Judith	H	MD	110 Irving St NW
Venkatesar	Krishnan		MD	110 Irving St NW
Vergheese	Mohan		MD	110 Irving St NW
Wang Men	Jessica	S	MD	110 Irving St NW
Wartofsky	Leonard		MD	110 Irving St NW
Weinstein	Arthur		MD	110 Irving St NW
Wexler	Jason	A	MD	110 Irving St NW
Whitaker	Ellen	M	MD	106 Irving St NW
Wicht	James	E	MD	110 Irving St NW
Williams-H	Nancy	L	MD	110 Irving St NW
Woo	Edward	Y	MD	106 Irving St NW
Woo	Jason		MD	110 Irving St NW
Wood	Lauren	M	CRNP	110 Irving St NW
Wortmann	Glenn	W	MD	110 Irving St NW
Yaseen	Mohammad		MD	110 Irving St NW
Ye	Peggy	P	MD	110 Irving St NW
Yohannes	Seife		MD	110 Irving St NW
Yu	Jennifer		MD	110 Irving St NW
Yurteri-Kap	Ladin	A	MD	110 Irving St NW
Zubowicz	Elizabeth	A	MD	106 Irving St NW
Akbari	Cameron	M	MD	106 Irving St NW
Ansari	Nasrin		MD	106 Irving St NW
Argyros	Gregory	J	MD	110 Irving St NW
Beavers	Frederick	P	MD	106 Irving St NW
Bernardo	Nelson	L	MD	110 Irving St NW
Buek	John	D	MD	106 Irving St NW

Chang	George		MD	106 Irving St NW
Chiancone	Giancarlo	M	MD	110 Irving St NW
Darolia	Renuka		MD	106 Irving St NW
Draoui	Marie-Anne		MD	106 Irving St NW
Fairbanks	Mary	K	MD	106 Irving St NW
Ghasemian	Seyed	R	MD	110 Irving St NW
Golocovsky	Mario		MD	106 Irving St NW
Gomez-Lot	Veronica		MD	106 Irving St NW
Grant	Nazaneen	N	MD	110 Irving St NW
Grantz	Katherine	L	MD	110 Irving St NW
Gutman	Robert	E	MD	106 Irving St NW
Hsia	Amie		MD	110 Irving St NW
Iglesia	Cheryl	B	MD	106 Irving St NW
Kiguchi	Misaki	M	MD	106 Irving St NW
Kozma	Chahira	C	MD	110 Irving St NW
Lester	Norman	A	MD	110 Irving St NW
Marchalik	Daniel		MD	106 Irving St NW
Melancon	Mary	C	MD	106 Irving St NW
Mitchell	Mark	R	MD	106 Irving St NW
Muangmar	Scott	P	MD	106 Irving St NW
Park	Amy	J	MD	106 Irving St NW
Reeves	Matthew	F	MD	110 Irving St NW
Richter	Lee	A	MD	106 Irving St NW
Schlosberg	Marc	F	MD	106 Irving St NW
Scott	Rachel	K	MD	106 Irving St NW
Shocket	Ira	D	MD	106 Irving St NW
Sokol	Andrew	I	MD	106 Irving St NW
Sridharan	Shaum	S	MD	110 Irving St NW
Steves	Mark	A	MD	110 Irving St NW
Whitaker	Ellen	M	MD	106 Irving St NW
Yurteri-Kap	Ladin	A	MD	106 Irving St NW
Zenebe	Anteneh	W	MD	110 Irving St NW
Darolia	Renuka		MD	106 Irving St NW
Fairbanks	Mary	K	MD	106 Irving St NW
Lester	Norman	A	MD	106 Irving St NW
Masden	Derek	L	MD	106 Irving St NW
Seyed-Mak	Khosrow		MD	110 Irving St NW
Shocket	Ira	D	MD	102 Irving St NW
Yurteri-Kap	Ladin	A	MD	106 Irving St NW
Boisvert	Marc	E	MD	106 Irving St NW
Buek	John	D	MD	106 Irving St NW
Draoui	Marie-Anne		MD	106 Irving St NW
Gomez-Lot	Veronica		MD	106 Irving St NW
Muangmar	Scott	P	MD	106 Irving St NW
Scott	Rachel	K	MD	106 Irving St NW
Melancon	Mary	C	MD	106 Irving St NW
Mitchell	Mark	R	MD	106 Irving St NW

D'Souza	Jean	C	MD	216 Michigan Ave NE
Dang-Vu	Chan		MD	216 Michigan Ave NE
Fishman	Risa		MD	216 Michigan Ave NE
Kasem	Safaa	M	MD	216 Michigan Ave NE
Pardo Lam	Ivanesa	L	MD	106 Irving St NW
Peterson	Stephen	W	MD	216 Michigan Ave NE
Burnett	Rachel	E	PhD	106 Irving St NW
Dang-Vu	Chan		MD	110 Irving St NW
Fishman	Risa		MD	110 Irving St NW
Peterson	Stephen	W	MD	110 Irving St NW
Wicht	James	E	MD	106 Irving St NW
Bond	William	R	MD	106 Irving St NW
Funderbur	William	W	MD	1160 Varnum St NE
Johnson	Perpetua	B	CRNP	6005 Landover Rd
Clougherty	Brenna	K	MD	9692 Pennsylvania Ave
Marshall	Eric	C	MD	7940 Johnson Ave
Harris	Gerard	H	MD	12158 Central Ave
King	Francisco	C	MD	12158 Central Ave
Oppenheim	Marcy	J	MD	4151 Bladensburg Rd
Schreiber	Christina	M	DO	4151 Bladensburg Rd
Fagonde	Melissa	T	MD	4151 Bladensburg Rd
Okonofua	Deborah	E	CRNP	7100 Baltimore Ave
Silber	Tomas	J	MD	3023 Hamaker Ct
Pablo-Bust	Doris		MD	6305 Castle Pl

Address Line 2	City	State	Zipcode
Ste 1500 North Tower	Washington	DC	20010
Ste 218S	Washington	DC	20010
South Tower 208	Washington	DC	20010
	Washington	DC	20002
Ste S204	Washington	DC	20010
Ste 314 South Tower	Washington	DC	20010
Ste 314 South Tower	Washington	DC	20010
Ste 314 South Tower	Washington	DC	20010
PMB105	Washington	DC	20017
PMB105	Washington	DC	20017
PMB105	Washington	DC	20017
Rm GA-101M	Washington	DC	20010
Ste 201	Washington	DC	20010
Ste 201	Washington	DC	20010
Ste 201	Washington	DC	20010
Ste 201	Washington	DC	20010
Ste 201	Washington	DC	20010
Ste 201	Washington	DC	20010
Ste 205	Washington	DC	20010
Ste 200 South	Washington	DC	20010
Ste 205	Washington	DC	20010
Ste 116	Washington	DC	20010
Ste 2700N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 2700N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 4800N	Washington	DC	20010
Ste 211	Washington	DC	20010
Ste 217	Washington	DC	20017
Ste 111	Washington	DC	20017
Blood and Marrow Transplantation	Washington	DC	20010
Allergy and Immunology	Washington	DC	20010
Neurology General Child	Washington	DC	20010
Psychiatry	Washington	DC	20010
Genetics and Metabolism	Washington	DC	20010
Blood and Marrow Transplantation	Washington	DC	20010
Nephrology	Washington	DC	20010
General Pediatrics	Washington	DC	20010
Neurology General Child	Washington	DC	20010
Neurosurgery	Washington	DC	20010

Psychiatry	Washington	DC	20010
Dentistry	Washington	DC	20010
Adolescent Medicine	Washington	DC	20010
Neonatology	Washington	DC	20010
Hematology/Oncology	Washington	DC	20010
Neuropsychology	Washington	DC	20010
Anesthesiology and Pain Medicine	Washington	DC	20010
Pulmonary and Sleep	Washington	DC	20010
Gastroenterology Hepatology and Nutrition	Washington	DC	20010
Adolescent Medicine	Washington	DC	20010
Neuropsychology	Washington	DC	20010
Dentistry	Washington	DC	20010
Gastroenterology Hepatology and Nutrition	Washington	DC	20010
Gastroenterology Hepatology and Nutrition	Washington	DC	20010
Surgery General and Thoracic	Washington	DC	20010
Neurosurgery	Washington	DC	20010
Psychology	Washington	DC	20010
Neurology General Child	Washington	DC	20010
General Pediatrics	Washington	DC	20010
Neurology General Child	Washington	DC	20010
Surgery General and Thoracic	Washington	DC	20010
Orthopaedics/Orthopaedic Surgery/Sports Medicine	Washington	DC	20010
Developmental Pediatrics	Washington	DC	20010
Otolaryngology	Washington	DC	20010
Ophthalmology	Washington	DC	20010
General Pediatrics	Washington	DC	20010
Cardiology	Washington	DC	20010
Cardiology	Washington	DC	20010
Adolescent Medicine	Washington	DC	20010
General Pediatrics	Washington	DC	20010
General Pediatrics	Washington	DC	20010
Critical Care Medicine	Washington	DC	20010
Psychology	Washington	DC	20010
Neuropsychology	Washington	DC	20010
Dentistry	Washington	DC	20010
Neurology General Child	Washington	DC	20010
Cardiology	Washington	DC	20010
Neurology General Child	Washington	DC	20010
General Pediatrics	Washington	DC	20010
Psychiatry	Washington	DC	20010
Psychiatry	Washington	DC	20010
Blood and Marrow Transplantation	Washington	DC	20010
Neuropsychology	Washington	DC	20010
Neurology General Child	Washington	DC	20010
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Pulmonary and Sleep	Washington	DC	20010
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Blood and Marrow Transplantation	Washington	DC	20010
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Surgery General and Thoracic	Washington	DC	20010
	Washington	DC	20002
Ste 102	Washington	DC	20017
South Tower No 313	Washington	DC	20010
PMB 105	Washington	DC	20017
Ste 402 South	Washington	DC	20010
Ste 402 South	Washington	DC	20010
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Ste 108	Washington	DC	20017
Ste 421 South	Washington	DC	20010
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Ste 216	Washington	DC	20010
Ste 216	Washington	DC	20010
Ste 2000	Washington	DC	20010
POB	Washington	DC	20010
Dept of Orthopedic Surgery	Washington	DC	20010
G-019	Washington	DC	20010
POB Ste 3700N	Washington	DC	20010
Ste 3D-34 WHC Transplant Clinic	Washington	DC	20010
Ste 3D-34 WHC Transplant Clinic	Washington	DC	20010
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Ste 400	Washington	DC	20010
Washington Hospital Center	Washington	DC	20010
Ste 205 South	Washington	DC	20010
	Washington	DC	20010
Ste 215	Washington	DC	20010
POB Ste 3700N	Washington	DC	20010
Room 1A50	Washington	DC	20010

Rm GA 101	Washington	DC	20010
POB Ste 2200 North Tower	Washington	DC	20010
	Washington	DC	20010
POB Ste 2200 North Tower	Washington	DC	20010
	Washington	DC	20010
Ste 4B-1	Washington	DC	20010
Ste 4B-1	Washington	DC	20010
POB Ste 2200 North Tower	Washington	DC	20010
Ste 1E3	Washington	DC	20010
Ste 1E3	Washington	DC	20010
Rm 1105	Washington	DC	20010
Washington Heart	Washington	DC	20010
Rm 6A-126	Washington	DC	20010
Ste 2A-50	Washington	DC	20010
	Washington	DC	20010
	Washington	DC	20010
Ste 4B-1	Washington	DC	20010
Ste 1E3	Washington	DC	20010
Washington Heart	Washington	DC	20010
Ste 5A-12	Washington	DC	20010
Washington Heart	Washington	DC	20010
Ste 5A-12	Washington	DC	20010
	Washington	DC	20010
Washington Heart	Washington	DC	20010
Ste 5A-12	Washington	DC	20010
Heart Failure Center Ste 1E-12	Washington	DC	20010
POB Ste 2200 North Tower	Washington	DC	20010
Ste 1E5	Washington	DC	20010
Ste 5A-12	Washington	DC	20010
Ste 5A-12	Washington	DC	20010
Washington Heart	Washington	DC	20010
	Washington	DC	20010
Perinatal Center Ste 108 South Tower	Washington	DC	20010
4200 North	Washington	DC	20010
4200 North	Washington	DC	20010
Perinatal Center Ste 108 South Tower	Washington	DC	20010
4200 North	Washington	DC	20010
4200 North	Washington	DC	20010
Perinatal Center Ste 108 South Tower	Washington	DC	20010
Perinatal Center Ste 108 South Tower	Washington	DC	20010
4200 North	Washington	DC	20010
Ground Fl	Washington	DC	20010
Perinatal Center Ste 108 South Tower	Washington	DC	20010
Ground Fl	Washington	DC	20010
Ground Fl	Washington	DC	20010
4200 North	Washington	DC	20010
Ground Fl	Washington	DC	20010

Ste 112	Washington	DC	20017
Ste 2500	Washington	DC	20010
Ste 2500	Washington	DC	20010
Ste 213	Washington	DC	20017
Ste 110	Washington	DC	20017
Ste I	Washington	DC	20002
Ste I	Washington	DC	20002
Ste I	Washington	DC	20002
Ste I	Washington	DC	20002
Ste I	Washington	DC	20002
Ste 5000	Washington	DC	20010
Ste 318	Washington	DC	20017
Ste 3500N	Washington	DC	20010
Ste 208 S	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
Ste 1332	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
Ste 1332	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
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NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
Rm 1321 NRH Rehab at Irving St	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
Third Fl	Washington	DC	20010
Ste 1332	Washington	DC	20010
NRH Rehab at Irving St Outpatient Center	Washington	DC	20010

NRH Rehab at Irving St Outpatient Center	Washington	DC	20010
Ste 2600 North	Washington	DC	20010
Ste 2600 North	Washington	DC	20010
Ste 208S	Washington	DC	20010
Ste 114	Washington	DC	20017
Ste 11B	Washington	DC	20010
Ste 212	Washington	DC	20010
Ste 212	Washington	DC	20010
Ste 308 South	Washington	DC	20010
Ste 100	Washington	DC	20017
Ste 100	Washington	DC	20017
Ste 100	Washington	DC	20017
Ste 100	Washington	DC	20017
Ste 3200	Washington	DC	20010
Ste 3200	Washington	DC	20010
Ste 3200	Washington	DC	20010
Ste 3200	Washington	DC	20010
Ste 215	Washington	DC	20017
Ste 215	Washington	DC	20017
DePaul Ste 318	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Infectious Disease Ste 107	Washington	DC	20017
PHS Internal Medicine Ste 317	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Bariatric Care Ctr Ste 300	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
DePaul Ste 104	Washington	DC	20017
PHS Internal Medicine Ste 318	Washington	DC	20017
PHS Ctr for Geriatric Medicine Ste 021	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Family Medicine and Pediatrics Ste 103	Washington	DC	20017
DePaul Ste 021	Washington	DC	20017
St Catherine Ste 200	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Bariatric Care Ctr Ste 300	Washington	DC	20017
PHS Ctr for Geriatric Medicine Ste 021	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Internal Medicine Ste 318	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
	Washington	DC	20017
PHS Multispecialty Services Ste 110	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Ctr for Geriatric Medicine Ste 021	Washington	DC	20017
DePaul Ste 318	Washington	DC	20017

PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Internal Medicine Ste 317	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
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PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Multispecialty Services Ste 110	Washington	DC	20017
St Catherine Ste 200	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
St Catherine Ste 200	Washington	DC	20017
PHS Family Medicine and Pediatrics Ste 103	Washington	DC	20017
PHS Internal Medicine Ste 318	Washington	DC	20017
DePaul Ste 318	Washington	DC	20017
PHS Internal Medicine Ste 317	Washington	DC	20017
PHS Family Medicine and Pediatrics Ste 103	Washington	DC	20017
DePaul Ste 110	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Multispecialty Services Ste 110	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
PHS Bariatric Care Ctr Ste 300	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Internal Medicine Ste 317	Washington	DC	20017
St Catherine Ste 200	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Internal Medicine Ste 318	Washington	DC	20017
PHS Internal Medicine DePaul 311	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Internal Medicine Ste 318	Washington	DC	20017
PHS Multispecialty Services Ste 110	Washington	DC	20017
PHS Rankin Orthopaedics Ste 312	Washington	DC	20017
PHS Providence Diabetes and Nutrition Center	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017
PHS Family Medicine and Pediatrics Ste 103	Washington	DC	20017
PHS Otolaryngology Ste 200	Washington	DC	20017
St Catherine Ste 200	Washington	DC	20017
PHS Ctr for Geriatric Medicine Ste 021	Washington	DC	20017
PHS Ctr for Life OBGYN 2nd Fl	Washington	DC	20017

Anacostia Health Center	Washington	DC	20020
Anacostia Health Center	Washington	DC	20020
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Anacostia Health Center	Washington	DC	20020
Anacostia Health Center	Washington	DC	20020
South Tower Ste 218	Washington	DC	20010
CI 2173	Washington	DC	20010
Rm 3B-28	Washington	DC	20010
Ste 215	Washington	DC	20010
GAE3	Washington	DC	20010
Rm 3B-28	Washington	DC	20010
Rm 3B-28	Washington	DC	20010
CI 2173	Washington	DC	20010
Ste 215	Washington	DC	20010
Ste 110	Washington	DC	20017
Ste 110	Washington	DC	20017
	Washington	DC	20010
	Washington	DC	20010
Cardiac Surgery	Washington	DC	20010
Dept Trauma/Surgical Critical Care	Washington	DC	20010
RM 2A56	Washington	DC	20010
Dept of Cardiology	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
Dept of Medicine	Washington	DC	20010
Dept of Cardiology	Washington	DC	20010
Room EB 6126	Washington	DC	20010
Rm NA4071	Washington	DC	20010
	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
	Washington	DC	20010
Rm NA4071	Washington	DC	20010
Cardiac Surgery	Washington	DC	20010
Ste 5B-17	Washington	DC	20010
	Washington	DC	20010
POB 5000	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
Dept of Cardiology	Washington	DC	20010
East Bldg Rm 3114	Washington	DC	20010
	Washington	DC	20010

POB 5000	Washington	DC	20010
POB South Tower Ste 301	Washington	DC	20010
East Bldg Rm 3114	Washington	DC	20010
Dept of Gastroenterology	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
Ste 4NW	Washington	DC	20010
POB South Tower Ste 301	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
POB 5000	Washington	DC	20010
Dept of Neurosurgery	Washington	DC	20010
Ste 3600	Washington	DC	20010
POB Ste 415 South Tower	Washington	DC	20010
Ste 3600	Washington	DC	20010
Rm NA-4038	Washington	DC	20010
Rm NA4071	Washington	DC	20010
5B45A	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
POB South Tower Ste 301	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Dept of Cardiology	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
POB 4400	Washington	DC	20010
Dept of Neurosurgery	Washington	DC	20010
Dept of Medicine	Washington	DC	20010
Rm NA4071	Washington	DC	20010
Dept of Neurosurgery	Washington	DC	20010
POB Ste 3150 North Tower	Washington	DC	20010
	Washington	DC	20010
Ste 5B-17	Washington	DC	20010
Dept of Med Heart Failure	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
3B-55	Washington	DC	20010
Rm 4B-42	Washington	DC	20010
POB Ste 415 South Tower	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
East Bldg Ste 4114	Washington	DC	20010
POB 5000	Washington	DC	20010
Rm NA4071	Washington	DC	20010
Dept Trauma/Surgical Critical Care	Washington	DC	20010
Rm 4052 4NW	Washington	DC	20010
Ste 3150	Washington	DC	20010
Ste 1A-50B	Washington	DC	20010
	Washington	DC	20017

	Washington	DC	20017
Ste 4B42	Washington	DC	20010
POB North 3150	Washington	DC	20010
GA144	Washington	DC	20010
Transplant Rm 3B5	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB 2100 N	Washington	DC	20010
GO - 19	Washington	DC	20010
Ste 301 South	Washington	DC	20010
2A38	Washington	DC	20010
Rm 2B-39	Washington	DC	20010
POB 3400N	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm 2A-72	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ste C2149	Washington	DC	20010
Rm 2A-68	Washington	DC	20010
Ste 3819	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm GA4	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Rm 2A-44	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Dept of Rheumatology Rm 1A50-B	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
2A-58	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Main Fl	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB North 3150	Washington	DC	20010
Rm GA4	Washington	DC	20010
Rm 2B-39	Washington	DC	20010
Rm 410	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB 2100 N	Washington	DC	20010
2A-56	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ste C2149	Washington	DC	20010

5B-33	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ste C2149	Washington	DC	20010
Rm 2A-70	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB 3400N	Washington	DC	20010
Ground Floor	Washington	DC	20010
3800 North Tower	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ste 4B42	Washington	DC	20010
Rm GA4	Washington	DC	20010
Ste 4B42	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ste C2149	Washington	DC	20010
Dept Trauma/Surgical Critical Care	Washington	DC	20010
Washington Cancer Institute	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Ste 3900	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Ste 3B-55	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ste C2149	Washington	DC	20010
Ste 301 South	Washington	DC	20010
Rm G267	Washington	DC	20010
Rm 2A-72	Washington	DC	20010
2A-56	Washington	DC	20010
Rm 2A-44	Washington	DC	20010
Room 3015	Washington	DC	20010
	Washington	DC	20010
Rm 2A-68	Washington	DC	20010
Rm 2A-44	Washington	DC	20010
Dept Trauma/Surgical Critical Care	Washington	DC	20010
Ste 4700 North	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Dept of Medicine	Washington	DC	20010
Ste 4B42	Washington	DC	20010
2A-56	Washington	DC	20010
POB North 3150	Washington	DC	20010
Ste C2149	Washington	DC	20010
Surgical Critical Care	Washington	DC	20010
Ste 3819	Washington	DC	20010

Room 2A 66	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ste 3400	Washington	DC	20010
POB North 3150	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ste C2149	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ste C2149	Washington	DC	20010
GA144	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ste 3400	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Rm 3A3-7	Washington	DC	20010
Ste 5B-18	Washington	DC	20010
Ste 4B42	Washington	DC	20010
POB 3400N	Washington	DC	20010
Rm GA4	Washington	DC	20010
Ste C2149	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
	Washington	DC	20010
Ste C2149	Washington	DC	20010
	Washington	DC	20010
2A-56	Washington	DC	20010
Ste 3400	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ste 4700 North	Washington	DC	20010
Rm G267	Washington	DC	20010
	Washington	DC	20010
Ste 405 South	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB 2100 N	Washington	DC	20010
2A-56	Washington	DC	20010
Rm 4B39	Washington	DC	20010
Dept of Medicine	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm 2A-72	Washington	DC	20010
Ground Floor	Washington	DC	20010

GA144	Washington	DC	20010
Ste C2149	Washington	DC	20010
Ste C2149	Washington	DC	20010
Rm 2A-70	Washington	DC	20010
Rm 4B39	Washington	DC	20010
Ste 301 South	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Ste 3B-55	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Rm 2A 38M	Washington	DC	20010
Dept Trauma/Surgical Critical Care	Washington	DC	20010
POB 2100 N	Washington	DC	20010
Washington Cancer Institute	Washington	DC	20010
Rm 4B39	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Cancer Institute Rm 2149	Washington	DC	20010
Rm EB-3114	Washington	DC	20010
Rm 1A-50	Washington	DC	20010
Rm 4B39	Washington	DC	20010
Ste 4400	Washington	DC	20010
POB N 3600	Washington	DC	20010
Rm 2A-70	Washington	DC	20010
Washington Cancer Institute	Washington	DC	20010
Washington Cancer Institute	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
Rm 2A-62	Washington	DC	20010
Dept of Rheumatology Rm 1A50-B	Washington	DC	20010
Rm 2A-72	Washington	DC	20010
Ste 4400 N	Washington	DC	20010
Dept of Psychiatry	Washington	DC	20010
Ground Floor	Washington	DC	20010
POB North 3150	Washington	DC	20010
Ground Floor	Washington	DC	20010
Rm 4B39	Washington	DC	20010
2A-56	Washington	DC	20010
Rm 3B-101	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ste 4B42	Washington	DC	20010
Ste 4B42	Washington	DC	20010
Ground Floor	Washington	DC	20010
Ste 301 South	Washington	DC	20010
POB North 3150	Washington	DC	20010
Ste 3400N	Washington	DC	20010
Rm 1A-50B	Washington	DC	20010
POB North 3150	Washington	DC	20010
Rm 4B1	Washington	DC	20010
Ste 4400 N	Washington	DC	20010

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	Washington	DC	20017
	Washington	DC	20017
	Washington	DC	20017
POB South Tower Ste 301	Washington	DC	20010
	Washington	DC	20017
POB South Tower Ste 301	Washington	DC	20010
Rm 1A50	Washington	DC	20010
Rm 1A50	Washington	DC	20010
Rm 1A50	Washington	DC	20010
POB South Tower Ste 301	Washington	DC	20010
Ste 312	Washington	DC	20010
Ste 211	Washington	DC	20017
Ste 1	Cheverly	MD	20785
Ste C100	Upper Marlboro	MD	20772
	Glenarden	MD	20706
	Mitchellville	MD	20721
	Mitchellville	MD	20721
PHS Fort Lincoln Family Medicine Ctr	Colmar Manor	MD	20722
PHS Fort Lincoln Family Medicine Ctr	Colmar Manor	MD	20722
PHS Fort Lincoln Family Medicine Ctr	Colmar Manor	MD	20722
Ste 510	College Park	MD	20740
Ste 300	Fairfax	VA	22031
Ste 3B	Falls Church	VA	22044

Specialist	5
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PCP PCP	5
PCP	5
PCP	5
PCP	5

Last Name	First Name	Middle	Title	Address Line 1	Address Line 2
Mathivannan	Matty		MD	1647 Benning Rd NE	Ste 303
Allen	Norman		MD	1647 Benning Rd NE	Ste 201
Onyike	Ahamefula	E	MD	600 Pennsylvania Ave SE	Ste 202
Abramson	Randi		MD	1525 7th St NW	
Myles	Joan	E	MD	1525 7th St NW	
Vohra	Monica		MD	1525 7th St NW	
Harris	Audrey	B	CRNP	201 8th St NE	
Laquinte	Lionel	J	MD	201 8th St NE	
Osman	Amina	I	CRNP	201 8th St NE	
Barrett	Jennifer	L	CRNP	650 Pennsylvania Ave SE	Ste C100
Hamburger	Ellen	K	MD	650 Pennsylvania Ave SE	Ste C100
Hedman	Jamie	A	MD	650 Pennsylvania Ave SE	Ste C100
Kaplan	Jennifer	B	MD	650 Pennsylvania Ave SE	Ste C100
Martin	Lauren		MD	650 Pennsylvania Ave SE	Ste C100
O'Brien	Ellen		MD	650 Pennsylvania Ave SE	Ste C100
Ratner	Judith	B	MD	650 Pennsylvania Ave SE	Ste C100
Reese	Kristen		MD	650 Pennsylvania Ave SE	Ste C100
Sepe	Edward		MD	650 Pennsylvania Ave SE	Ste C100
Shnider	Rachel		MD	650 Pennsylvania Ave SE	Ste C100
Sim	Soleak		MD	650 Pennsylvania Ave SE	Ste C100
Smith-Khuri	Eleanor	I	MD	650 Pennsylvania Ave SE	Ste C100
Van Assche	Meagan	L	CRNP	650 Pennsylvania Ave SE	Ste C100
Wagner	Martha	J	MD	650 Pennsylvania Ave SE	Ste C100
Boyle	Andrea	L	CRNP	801 17th South	
Clark	Emma	V	CNM	801 17th South	
Crawford	Adrienne	A	CNM	801 17th South	
Jackson-Hooper	Marcia		CRNP	801 17th South	
Murphy	Megan	A	CRNP	801 17th South	
Tank	Sheila	H	CRNP	801 17th South	
Roebuck	Ebony	R	CNM	801 17th South	
Cook	Wesley	E	CRNP	712 H St NE	Ste 1064
Aramburu	Maria	G	MD	12th and G St SE	
Beverley	Jason		CRNP	50th and Banks PI NE	Lincoln Heights
Bien-Aime	Lucinda	J	MD	12th and G St SE	
Caskin	Ana	M	MD	50th and Banks PI NE	Lincoln Heights
Pearl	Maria	T	MD	50th and Banks PI NE	Lincoln Heights
Schwartz	Steven	M	MD	50th and Banks PI NE	Lincoln Heights
Ware	Karimah	S	PsyD	12th and G St SE	
Francis	Jacqueline	N	MD	50th and Banks PI NE	Lincoln Heights
Levy	Matthew	D	MD	50th and Banks PI NE	Lincoln Heights
Wolf	Hilary	T	MD	50th and Banks PI NE	Lincoln Heights
Schwartz	Steven	M	MD	12th and G St SE	
Beverley	Jason		CRNP	12th and G St SE	
Caskin	Ana	M	MD	12th and G St SE	
Pearl	Maria	T	MD	12th and G St SE	

Francis	Jacqueline	N	MD	12th and G St SE	
Levy	Matthew	D	MD	12th and G St SE	
Wolf	Hilary	T	MD	12th and G St SE	
Dawson	leon	L	MD	1647 Benning Rd NE	Ste 103
Wilkerson	Joel	H	MD	1130 Maryland Ave NE	
Chapman	Edwin	C	MD	1647 Benning Rd NE	Ste 200
Townsend	Rosalee	P	CRNP	650 Pennsylvania Ave SE	Ste 320
Basch	Peter		MD	660 Pennsylvania Ave SE	Ste 100
Brooks	Rodney	W	MD	660 Pennsylvania Ave SE	Ste 100
Geloo	Zeba	S	MD	660 Pennsylvania Ave SE	Ste 100
Kalra	Sunil		MD	660 Pennsylvania Ave SE	Ste 100
Sener	Melis	O	MD	660 Pennsylvania Ave SE	Ste 100
Sistrunk	Shyrl	I	MD	660 Pennsylvania Ave SE	Ste 100
Townsend	Rosalee	P	CRNP	660 Pennsylvania Ave SE	Ste 100
Dunyo	Cleopatra		CRNP	228 7th St SE	
Makia	Asek	N	MD	1647 Benning Rd NE	Ste 301
Mullner	Justin	A	MD	228 7th St SE	
Maxwell	Matthew		MD	650 Pennsylvania Ave SE	Ste 320
Adcock	Elizabeth	C	OT	412 1st St SE Lower Level	Rear Bldg
Fallon	Sandra		SLP	412 1st St SE Lower Level	Rear Bldg
Farrior	Veronica	P	SLP	412 1st St SE Lower Level	Rear Bldg
Goudy	Marisa	K	BCBA	412 1st St SE Lower Level	Rear Bldg
Hammond	Chelsea	E	SLP	412 1st St SE Lower Level	Rear Bldg
Kazmerick	Shannon	M	BCBA	412 1st St SE Lower Level	Rear Bldg
Lane	Sharice		SLP	412 1st St SE Lower Level	Rear Bldg
Licuanan	Lourdes		OT	412 1st St SE Lower Level	Rear Bldg
MacKay	Vanessa	R	OT	412 1st St SE Lower Level	Rear Bldg
McLaughlin	Constance		BCBA-D	412 1st St SE Lower Level	Rear Bldg
Pepper	Monica		OT	412 1st St SE Lower Level	Rear Bldg
Pippenger	Katherine	F	OT	412 1st St SE Lower Level	Rear Bldg
Pirnia	Shahrzad		BCBA	412 1st St SE Lower Level	Rear Bldg
Robinson	Emily		BCBA	412 1st St SE Lower Level	Rear Bldg
Sweet	Miranda		OT	412 1st St SE Lower Level	Rear Bldg
Tolson	Tekia		OT	412 1st St SE Lower Level	Rear Bldg
Wolski	Emily		SLP	412 1st St SE Lower Level	Rear Bldg
Anderson	April		SLP	412 1st St SE Lower Level	Rear Bldg
Brounstein	Sheryl	J	SLP	412 1st St SE Lower Level	Rear Bldg
Burkley	Joy	E	OT	412 1st St SE Lower Level	Rear Bldg
Gelfond	Sabra		SLP	412 1st St SE Lower Level	Rear Bldg
Guenther	Amanda		SLP	412 1st St SE Lower Level	Rear Bldg
Landers-Nelson	Allison		SLP	412 1st St SE Lower Level	Rear Bldg
Leiman	Brooke		SLP	412 1st St SE Lower Level	Rear Bldg
Miller	Melissa	L	OT	412 1st St SE Lower Level	Rear Bldg
Novello	Melissa		SLP	412 1st St SE Lower Level	Rear Bldg
Ooi	Kelli		SLP	412 1st St SE Lower Level	Rear Bldg
Soper	Amanda		SLP	412 1st St SE Lower Level	Rear Bldg
Whelan	Alexander	M	SLP	412 1st St SE Lower Level	Rear Bldg

Hardin	Karen		PT	913 E Capitol St SE	
Martins	Celia	S	PT	913 E Capitol St SE	
Parker	Katherine	L	PT	913 E Capitol St SE	
Peppers	Miley	C	PT	913 E Capitol St SE	
Smith	Melissa	P	PT	913 E Capitol St SE	
Collins	Sara	D	MD	700 Constitution Ave NE	
Asfaw	Yiesak	W	CRNP	128 M St NW	PHS Perry Family Health C
Brady Novak	Theresa	C	FNP	128 M St NW	PHS Perry Family Health C
Jain	Geeta		MD	128 M St NW	PHS Perry Family Health C
Javid	Mir	S	MD	128 M St NW	PHS Perry Family Health C
Raina	Shiban		MD	128 M St NW	PHS Perry Family Health C
Staudt	Loretta	M	MD	128 M St NW	PHS Perry Family Health C
Brown	Susan	M	CNM	128 M St NW	PHS Perry Family Health C
Montoute	Simone	L	CNM	128 M St NW	PHS Perry Family Health C
Bonilla	Juliana		OT	405 8th St NE	
Masci	Kristen	G	OT	405 8th St NE	
Stern	Samantha	L	OT	405 8th St NE	
McDowell	Vesta	D	DPM	650 Pennsylvania Ave	Ste 480
Barnes	Karen	D	DPM	40 Patterson St NE	Walker-Jones Health Cent
Bennett	Erin	L	CRNP	425 2nd St NW	CCNV Health Center
Cardile	Anne	C	MD	425 2nd St NW	CCNV Health Center
Cha	Stephen	S	MD	635 I St NE	Blair Shelter Health Cente
Crenshaw	Margaret	A	MD	850 Delaware Ave SW	Southwest Health Center
Crosland	Catherine	P	MD	425 2nd St NW	CCNV Health Center
Ephrussi	Corey	W	DO	40 Patterson St NE	Walker-Jones Health Cent
Goetcheus	Alice	J	MD	425 2nd St NW	CCNV Health Center
Jones	Brandi	C	DO	40 Patterson St NE	Walker-Jones Health Cent
Kassaye	Seble	G	MD	801 Pennsylvania Ave SE	
Klauss	Karen	L	CNM	850 Delaware Ave SW	Southwest Health Center
Lapp	Diana		MD	40 Patterson St NE	Walker-Jones Health Cent
McCartan	Kate	L	MD	40 Patterson St NE	Walker-Jones Health Cent
McKinney	Duane	A	DPM	850 Delaware Ave SW	Southwest Health Center
Miller	Abbie	M	MD	850 Delaware Ave SW	Southwest Health Center
Murray	Valerie	M	CRNP	801 Pennsylvania Ave SE	
Ohalete	Chioma		DO	40 Patterson St NE	Walker-Jones Health Cent
Page	Jonathan	A	MD	40 Patterson St NE	Walker-Jones Health Cent
Perpall	Arthur	E	MD	425 2nd St NW	CCNV Health Center
Placide	Gabrielle		MD	40 Patterson St NE	Walker-Jones Health Cent
Presant	Neal		MD	425 2nd St NW	CCNV Health Center
Sugarman	Kate	S	MD	40 Patterson St NE	Walker-Jones Health Cent
Summer	Carolyn	B	CRNP	40 Patterson St NE	Walker-Jones Health Cent
Tchinda	Martine	H	CRNP	850 Delaware Ave SW	Southwest Health Center
Alexander	Marquice		CRNP	65 Massachusetts Ave NW	
Alston	Kathy		MD	65 Massachusetts Ave NW	
Beall	Carrie		CRNP	65 Massachusetts Ave NW	
McKinney	Duane	A	DPM	40 Patterson St NE	Walker-Jones Health Cent
Negussie	Gennet		CRNP	40 Patterson St NE	Walker-Jones Health Cent

O'Donovan	Eleni	S	MD	850 Delaware Ave SW	Southwest Health Center
Watkins	Robin	L	CNM	40 Patterson St NE	Walker-Jones Health Cent
Blackledge	Wehti		CRNP	850 Delaware Ave SW	Southwest Health Center
Mathivannan	Matty		MD	1220 12th St SE	Ste 120
Barnes	Karen	D	DPM	425 2nd St NW	CCNV Health Center
Harpster	William	H	MD	425 2nd St NW	CCNV Health Center
McKinney	Duane	A	DPM	425 2nd St NW	CCNV Health Center
Blackledge	Wehti		CRNP	40 Patterson St NE	Walker-Jones Health Cent
Cullen	Amy		OT	406 L St SE	
Dement	Judith	A	CRNP	700 2nd St NE	Dept of Cardiology
Mathivannan	Matty		MD	4302 Saint Barnabas Rd	Ste B
Okoji	Godswill	O	MD	7517 New Hampshire Ave	

City	State	Zipcode	PCP Indicator	Ward
Washington	DC	20002	PCP	6
Washington	DC	20002	Specialist	6
Washington	DC	20003	Specialist	6
Washington	DC	20001	PCP	6
Washington	DC	20001	PCP	6
Washington	DC	20001	PCP	6
Washington	DC	20002	PCP	6
Washington	DC	20002	PCP	6
Washington	DC	20002	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
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Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20002	PCP	6
Washington	DC	20002	Specialist	6
Washington	DC	20002	Specialist	6
Washington	DC	20002	PCP	6
Washington	DC	20002	PCP	6
Washington	DC	20002	PCP	6
Washington	DC	20002	Specialist Specialist	6
Washington	DC	20002	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20019	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20019	PCP	6
Washington	DC	20019	PCP	6
Washington	DC	20019	PCP	6
Washington	DC	20003	Specialist	6
Washington	DC	20019	PCP	6
Washington	DC	20019	PCP	6
Washington	DC	20019	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6
Washington	DC	20003	PCP	6

Washington	DC	20024 PCP	6
Washington	DC	20001 Specialist	6
Washington	DC	20024 PCP	6
Washington	DC	20003 PCP	6
Washington	DC	20001 Specialist	6
Washington	DC	20001 PCP	6
Washington	DC	20001 Specialist	6
Washington	DC	20001 PCP	6
Washington	DC	20003 Specialist	6
Washington	DC	20002 Specialist	6
Camp Spring	MD	20748 PCP	6
Takoma Park	MD	20912 PCP	6

Last Name	First Name	Middle	Title	Address Line 1
Nichols	Arlene	P	MD	3839 1/2 Alabama Ave SE
Quarles	Aisha	R	MD	3839 1/2 Alabama Ave SE
Rainey	Lisa	C	MD	3839 1/2 Alabama Ave SE
Simrel	Kermit	O	MD	3839 1/2 Alabama Ave SE
Wilson	Damali	M	CRNP	3839 1/2 Alabama Ave SE
Dipietro	Kimberly	R	BCBA	3849 Alabama Ave SE
Frigelj	Kristin	E	BCBA	3849 Alabama Ave SE
Spivey	Kristin		SLP	3849 Alabama Ave SE
Washington	Latonya		OT	3849 Alabama Ave SE
Bachman	Eleanor	M	PT	3849 Alabama Ave SE
Gill	Francesca	M	OT	3849 Alabama Ave SE
Lane	Sharice		SLP	3849 Alabama Ave SE
Dunmore	Gwendolyn		MD	1605 Kenilworth Ave NE
Kilgore	Kameron	L	CRNP	1605 Kenilworth Ave NE
Rollins-Musgrave	Tamia	D	CRNP	1605 Kenilworth Ave NE
Spriggs	Towana	L	MD	1605 Kenilworth Ave NE
Beverley	Jason		CRNP	53rd and Cloud PI NE
Caskin	Ana	M	MD	53rd and Cloud PI NE
Pearl	Maria	T	MD	53rd and Cloud PI NE
Schwartz	Steven	M	MD	53rd and Cloud PI NE
Francis	Jacqueline	N	MD	53rd and Cloud PI NE
Levy	Matthew	D	MD	53rd and Cloud PI NE
Wolf	Hilary	T	MD	53rd and Cloud PI NE
Schwartz	Steven	M	MD	1900 Massachusetts Ave SE
Beverley	Jason		CRNP	1900 Massachusetts Ave SE
Caskin	Ana	M	MD	1900 Massachusetts Ave SE
Pearl	Maria	T	MD	1900 Massachusetts Ave SE
Francis	Jacqueline	N	MD	1900 Massachusetts Ave SE
Levy	Matthew	D	MD	1900 Massachusetts Ave SE
Wolf	Hilary	T	MD	1900 Massachusetts Ave SE
Tyus	Ama	A	MD	3424 N St SE
Aziz	Salim		MD	4061 Minnesota Ave NE
Gaskins-Craig	Michelle	L	MD	4061 Minnesota Ave NE
Adiele	Laura		CRNP	123 45th St NE
Alderman	Binnur		CRNP	3924 Minnesota Ave NE
Alexander	Marquice		CRNP	3924 Minnesota Ave NE
Allen	Christina	L	CRNP	123 45th St NE
Aruna	Juliana	H	MD	3924 Minnesota Ave NE
Aziz	Julia	K	MD	3924 Minnesota Ave NE
Baker	Alicia	R	CRNP	3924 Minnesota Ave NE
Beraho	Lorraine	K	MD	3924 Minnesota Ave NE
Blackledge	Wehti		CRNP	765 Kenilworth Terrace NE
Bodrick	Nia	I	MD	3924 Minnesota Ave NE
Collins	Millicent	D	MD	765 Kenilworth Terrace NE
Cooper	Sorelle	N	CRNP	765 Kenilworth Terrace NE

Dominguez	Barbara	A	CRNP	765 Kenilworth Terrace NE
Ikegwuoha	Benita	C	CRNP	123 45th St NE
Kattakuzhy	Sarah	M	MD	765 Kenilworth Terrace NE
Keller-Hinkson	Irelene		MD	3924 Minnesota Ave NE
Leak	Donnie	A	CRNP	3924 Minnesota Ave NE
Lee	Audrey	E	DPM	765 Kenilworth Terrace NE
Lesht	Alison		CRNP	3924 Minnesota Ave NE
McDonald	Vanessa	J	MD	3924 Minnesota Ave NE
Nivus	Kristina	E	DO	765 Kenilworth Terrace NE
Okoh	Yvonne	K	MD	3924 Minnesota Ave NE
Onyike	Ahamefula	E	MD	765 Kenilworth Terrace NE
Patten	Amy	B	CRNP	765 Kenilworth Terrace NE
Persinger	Rasheda		CRNP	3924 Minnesota Ave NE
Pierce	Toni	D	CRNP	3924 Minnesota Ave NE
Pistole	Michael	C	MD	765 Kenilworth Terrace NE
Price	Angie	S	CRNP	3924 Minnesota Ave NE
Ramshur	Emily	A	CRNP	3924 Minnesota Ave NE
Rice-Green	Michelle		MD	765 Kenilworth Terrace NE
Robinson	Keisha	E	DO	765 Kenilworth Terrace NE
Rosenthal	Elana	S	MD	765 Kenilworth Terrace NE
Sanders	Zada	M	MD	3924 Minnesota Ave NE
Sellers	Jeffrey	C	MD	3924 Minnesota Ave NE
Sewell	Kellie	D	CNM	123 45th St NE
Siddabattuni	Rana	S	MD	765 Kenilworth Terrace NE
Tukupah	Natalie	O	CRNP	3924 Minnesota Ave NE
Walker	April	J	MD	3924 Minnesota Ave NE
Wertz	Jocelyn		MD	765 Kenilworth Terrace NE
Williams	Janice	K	CRNP	765 Kenilworth Terrace NE
Winkfield	Devora	R	CRNP	3924 Minnesota Ave NE
Carter-Perpall	Renee	D	DPM	765 Kenilworth Terrace NE
Jones	Brandi	C	DO	3924 Minnesota Ave NE
McNeely	Kathleen	M	LDN	3924 Minnesota Ave NE
Okoh	Yvonne	K	MD	123 45th St NE
Pladsen	Courtney	M	CRNP	3924 Minnesota Ave NE
Sethi	Harminder	S	MD	765 Kenilworth Terrace NE
Chin	April	J	DPM	3924 Minnesota Ave NE
Getaneh	Asqual		MD	3924 Minnesota Ave NE
Barnes	Karen	D	DPM	3924 Minnesota Ave NE
Blackledge	Wehti		CRNP	3924 Minnesota Ave NE
Barnes	Karen	D	DPM	765 Kenilworth Terrace NE
McKinney	Duane	A	DPM	123 45th St NE
Adiele	Laura		CRNP	540 55th St NE
McKinney	Duane	A	DPM	3924 Minnesota Ave NE
Nichols	Arlene	P	MD	9015 Woodyard Rd
Quarles	Aisha	R	MD	9015 Woodyard Rd
Rainey	Lisa	C	MD	9015 Woodyard Rd
Simrel	Kermit	O	MD	9015 Woodyard Rd

Kilgore	Kameron	L	CRNP	1001 Rhode Island Ave
Spriggs	Towana	L	MD	1001 Rhode Island Ave

Address Line 2	City	State	Zipcode	PCP Indicator	Ward
	Washington	DC	20020	PCP	7
	Washington	DC	20020	PCP	7
	Washington	DC	20020	PCP	7
	Washington	DC	20020	PCP	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20020	Specialist	7
	Washington	DC	20019	Specialist	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
Dwellings Clay Terr	Washington	DC	20019	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
4th Fl Hoya Clinic	Washington	DC	20003	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	Specialist	7
	Washington	DC	20019	PCP	7
East of the River Health Center	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
East of the River Health Center	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP	7
	Washington	DC	20019	PCP PCP	7
	Washington	DC	20019	PCP	7

College Park	MD	20740 PCP	7
College Park	MD	20740 PCP	7

Last Name	First Name	Middle	Title	Address Line 1
Burris	Alfred	C	MD	1328 Southern Ave SE
Azer	Rida	N	MD	1310 Southern Ave SE
Atabong	Anyinke		CRNP	1400 Decatur St NW
Jones	Charmaine	C	RD	1400 Decatur St NW
Martin	Maria		MD	1400 Decatur St NW
Shaigany	Asghar		MD	1328 Southern Ave SE
Hampton	Regina	M	MD	4 Atlantic St SW
Craig	Julian	R	MD	1328 Southern Ave SE
Laquinte	Lionel	J	MD	1930 Martin Luther King Jr Ave SE
Dawood	Yousuf		MD	747 Alabama Ave SE
Farooqui	Sayeed	M	MD	747 Alabama Ave SE
Bellard	Alsan		MD	2101 Martin Luther King Jr Ave SE
Camp	Nadine	L	CRNP	2101 Martin Luther King Jr Ave SE
Chen	Candice	P	MD	3029 Martin Luther King Blvd SE
Dawes	Candice	S	MD	2101 Martin Luther King Jr Ave SE
Hancock	Yolandra	E	MD	2501 Good Hope Rd SE
Hinds	Tanya		MD	3029 Martin Luther King Blvd SE
Kind	Terry	R	MD	2101 Martin Luther King Jr Ave SE
Lichtenstein	Cara		MD	2101 Martin Luther King Jr Ave SE
Long	Sahira	A	MD	2101 Martin Luther King Jr Ave SE
Tazanu	Abila	V	MD	1901 Mississippi Ave SE
Tyler-Behnum	Khandra		MD	1901 Mississippi Ave SE
Wood	Kamillah	N	MD	2501 Good Hope Rd SE
Bekele	EIShadey	Y	MD	2101 Martin Luther King Jr Ave SE
Chen	Candice	P	MD	1901 Mississippi Ave SE
Essel	Kofi	D	MD	2101 Martin Luther King Jr Ave SE
Huff	Qadira	A	MD	2101 Martin Luther King Jr Ave SE
Jordan	Talita	M	MD	2101 Martin Luther King Jr Ave SE
Lazerov	Jessica	A	MD	2101 Martin Luther King Jr Ave SE
Lewis-Ragland	Yolanda		MD	1901 Mississippi Ave SE
Logan	Kathleen		CRNP	2101 Martin Luther King Jr Ave SE
Rhodes	Hope	E	MD	2101 Martin Luther King Jr Ave SE
Tucker	Alicia		MD	2101 Martin Luther King Jr Ave SE
Tyler-Behnum	Khandra		MD	2101 Martin Luther King Jr Ave SE
Vanterpool	Keita		DC	1231 Goodhope Rd SE
Clarke	Viris		CNM	4 Atlantic St SW
Gardner	Lindsey	A	CRNP	4 Atlantic St SE
Gerstenmaier	Aaron		MD	4 Atlantic St SW
Henke	Carla		MD	4 Atlantic St SW
Hollis	Megan		MD	4 Atlantic St SW
Hypolite	Nephthalie		CNM	4 Atlantic St SW
Lankford	Shanique	L	CRNP	4 Atlantic St SW
Lierman	Connie	J	CRNP	4 Atlantic St SW
Schmerber	Rebekah		CNM	4 Atlantic St SE
Thompson	Tessa		MD	4 Atlantic St SW

Worby	Laura		CRNP	4 Atlantic St SW
Boyle	Andrea	L	CRNP	4 Atlantic St SE
Henke	Carla		MD	4 Atlantic St SE
Roebuck	Ebony	R	CNM	4 Atlantic St SW
Roebuck	Ebony	R	CNM	4 Atlantic St SW
Lane	Sharice		SLP	3400 Martin Luther King Jr Ave SE
Burton	Jalan	W	MD	2516 Sheridan Rd
Robinson-Parks	Asha	Z	MD	1328 Southern Ave SE
Wilder	Gloria	A	MD	2516 Sheridan Rd
Robinson-Parks	Asha	Z	MD	2516 Sheridan Rd
Wilder	Gloria	A	MD	1328 Southern Ave SE
Momoh	Musa	M	MD	1328 Southern Ave
Doonquah	Leleka	A	MD	2041 Martin Luther King Jr Ave SE
Jenkins	Veronica		MD	2041 Martin Luther King Jr Ave SE
Kutua	Rehema	S	MD	2041 Martin Luther King Jr Ave SE
Mayo-Mills	Ailena	D	CRNP	2041 Martin Luther King Jr Ave SE
Nwosu	Ikechukwu		CRNP	2041 Martin Luther King Jr Ave SE
Lester	Cecelia	T	MD	2041 Martin Luther King Jr Ave SE
Price	Angie	S	CRNP	2041 Martin Luther King Jr Ave SE
Mitchell	Mark	R	MD	2041 Martin Luther King Jr Ave SE
Mekasha	Getachew	C	MD	2139 Georgia Ave NW
Paletta	Christian	E	MD	1310 Southern Ave SE
Adenuga	Babafemi	B	MD	2139 Georgia Ave NW
Doshi	Saumil		MD	2139 Georgia Ave NW
Filani	Oladunni		MD	2139 Georgia Ave NW
Gajjala	Jhansi	L	MD	2139 Georgia Ave NW
Maxwell	Celia	J	MD	2139 Georgia Ave NW
Narasimhan	Krishnan		MD	2139 Georgia Ave NW
Wilson	Howard	E	MD	2139 Georgia Ave NW
Abbas	Ghulam		MD	2139 Georgia Ave NW
Mutcherson	James	A	MD	2041 Martin Luther King Jr Ave SE
Palmer	Richard	L	MD	1328 Southern Ave SE
Davachi	Khosrow		MD	1328 Southern Ave SE
Zonozi	Meer-Saiid		MD	1328 Southern Ave SE
Drakes	George	H	MD	1310 Southern Ave SE
Jack	Momodou	A	MD	2139 Georgia Ave NW
Khalid	Muhammad	A	DPM	2041 Martin Luther King Jr Ave SE
Collins	Sara	D	MD	4601 Martin Luther King Jr Ave SW
Ignis	Josephine	C	CRNP	4650 Livingston Rd SE
Goyal	Suresh	C	MD	1328 Southern Ave SE
Goyal	Sushma		MD	1328 Southern Ave SE
Athey	Erin	K	CRNP	1328 Southern Ave SE
Atiemo	Emmanuel	A	MD	1310 Southern Ave SE
Byam	Jerome	A	MD	1328 Southern Ave SE
Charalambides	Kyriacos	C	MD	1328 Southern Ave SE
Chohan	Salman	A	DO	1328 Southern Ave SE
Dennis	Janelle	K	MD	1328 Southern Ave SE

Kamanu Elias	Nnemdi		MD	1310 Southern Ave SE
Kamara	Numu	E	CRNP	1328 Southern Ave SE
Murphy	Nancy	J	CRNP	1328 Southern Ave SE
Odubayo	Florence	F	CRNP	1328 Southern Ave SE
Oke	Luc	M	MD	1310 Southern Ave SE
Reagin	David	E	MD	1310 Southern Ave SE
Rowe	Michelle	L	CRNP	1328 Southern Ave SE
Scott-Bowling	Melanie	S	PA-C	1310 Southern Ave SE
Thomas	Joylene	W	MD	1328 Southern Ave SE
Wilder	Deborah	D	MD	1310 Southern Ave SE
Booker	Sylvester	C	MD	1310 Southern Ave SE
Craig	Julian	R	MD	1310 Southern Ave SE
Kamanu Elias	Nnemdi		MD	1328 Southern Ave SE
Oke	Luc	M	MD	1328 Southern Ave SE
Scott-Bowling	Melanie	S	PA-C	1328 Southern Ave SE
Wilder	Deborah	D	MD	1328 Southern Ave SE
Woldeabezgi	Ashebir	G	MD	1310 Southern Ave SE
Woldeabezgi	Ashebir	G	MD	1328 Southern Ave SE
Rezazadeh-Tehran	Ali		MD	1328 Southern Ave SE
Ariyo	Bolanle		DO	3240 Stanton Rd SE
Crawford	Ladawana	S	CRNP	3240 Stanton Rd SE
Egins	Otis	R	MD	3240 Stanton Rd SE
Klemmer	Yolanda	E	CNM	3240 Stanton Rd SE
Quarles	Kristie		CRNP	3240 Stanton Rd SE
Terrell	Lekeisha	R	MD	3240 Stanton Rd SE
Gordon	Pierre	S	MD	3240 Stanton Rd SE
McKinney	Duane	A	DPM	3240 Stanton Rd SE
Blackledge	Wehti		CRNP	3240 Stanton Rd SE
Rosche-Scott	Madelaine	O	MD	1310 Southern Ave
Momoh	Musa	M	MD	12150 Annapolis Rd
Lester	Cecelia	T	MD	7401 Flower Ave
Davachi	Khosrow		MD	7801 Old Branch Ave
Palmer	Richard	L	MD	7801 Old Branch Ave
Gerstenmaier	Aaron		MD	4151 Bladensburg Rd
Tazanu	Abila	V	MD	1400 Nalley Ter

	Washington	DC	20032 PCP	8
	Washington	DC	20032 PCP	8
	Washington	DC	20032 PCP	8
	Washington	DC	20032 Specialist Specialist	8
	Washington	DC	20032 Specialist Specialist	8
	Washington	DC	20032 Specialist	8
Ste A	Washington	DC	20020 PCP	8
2nd Fl Ste 210	Washington	DC	20032 PCP	8
Ste A	Washington	DC	20020 PCP	8
Ste A	Washington	DC	20020 PCP	8
2nd Fl Ste 210	Washington	DC	20032 PCP	8
Ste 217	Washington	DC	20032 PCP	8
Ste 300	Washington	DC	20020 Specialist	8
Ste 300	Washington	DC	20020 PCP	8
Ste 303	Washington	DC	20020 PCP	8
Ste 300	Washington	DC	20020 PCP	8
Ste 300	Washington	DC	20020 PCP	8
Ste 300	Washington	DC	20020 PCP	8
Ste 300	Washington	DC	20020 PCP	8
Ste 300	Washington	DC	20020 Specialist Specialist	8
Ste 3A	Washington	DC	20001 Specialist	8
	Washington	DC	20032 Specialist	8
Medical Arts 4th Fl	Washington	DC	20001 PCP	8
Med Arts Bldg 3rd Fl	Washington	DC	20001 Specialist	8
Medical Arts 4th Fl	Washington	DC	20001 PCP	8
Med Arts Bldg 3rd Fl	Washington	DC	20001 Specialist Specialist	8
Med Arts Bldg 3rd Fl	Washington	DC	20001 Specialist	8
Medical Arts 4th Fl	Washington	DC	20001 PCP	8
Medical Arts 4th Fl	Washington	DC	20001 PCP	8
Medical Arts 4th Fl	Washington	DC	20001 PCP PCP	8
Ste 109	Washington	DC	20020 Specialist	8
Ste 310	Washington	DC	20032 PCP	8
Ste 310	Washington	DC	20032 PCP	8
Ste 314	Washington	DC	20032 Specialist	8
Ste 202	Washington	DC	20032 Specialist	8
Ste 3A	Washington	DC	20001 Specialist	8
Ste 103	Washington	DC	20020 Specialist	8
	Washington	DC	20032 Specialist	8
	Washington	DC	20032 PCP	8
Ste 316	Washington	DC	20032 PCP	8
Ste 316	Washington	DC	20032 PCP	8
Ste 216	Washington	DC	20032 PCP	8
	Washington	DC	20032 Specialist	8
Ste 309	Washington	DC	20032 Specialist	8
Ste 302	Washington	DC	20032 PCP	8
Ste 309	Washington	DC	20032 Specialist	8
Ste 302	Washington	DC	20032 PCP	8

	Washington	DC	20032 PCP	8
Ste 302	Washington	DC	20032 PCP	8
Ste 216	Washington	DC	20032 PCP	8
Ste 302	Washington	DC	20032 PCP	8
	Washington	DC	20032 Specialist	8
	Washington	DC	20032 Specialist	8
Ste 216	Washington	DC	20032 PCP	8
	Washington	DC	20032 PCP	8
Ste 302	Washington	DC	20032 PCP	8
	Washington	DC	20032 Specialist	8
	Washington	DC	20032 Specialist Specialist	8
	Washington	DC	20032 Specialist	8
Ste 216	Washington	DC	20032 PCP	8
Ste 309	Washington	DC	20032 Specialist	8
Ste 302	Washington	DC	20032 PCP	8
Ste 305	Washington	DC	20032 Specialist	8
	Washington	DC	20032 Specialist	8
Ste 216	Washington	DC	20032 Specialist	8
Ste 309	Washington	DC	20032 Specialist	8
	Washington	DC	20020 PCP	8
	Washington	DC	20020 PCP	8
	Washington	DC	20020 PCP	8
	Washington	DC	20020 Specialist	8
	Washington	DC	20020 PCP	8
	Washington	DC	20020 PCP	8
	Washington	DC	20020 Specialist Specialist	8
	Washington	DC	20020 Specialist	8
	Washington	DC	20020 PCP	8
3rd Fl	Washington	DC	20032 Specialist	8
Ste 205	Glendale	MD	20769 PCP	8
	Silver Spring	MD	20912 PCP	8
Ste 409	Clinton	MD	20735 PCP	8
Ste 409	Clinton	MD	20735 PCP	8
PHS Fort Lincoln Family	Colmar Manor	MD	20722 PCP PCP	8
	Hyattsville	MD	20785 PCP Specialist	8

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work	✓				
Timeliness of Performance		✓			
Cost Control	✓				
Business Relations	✓				
Customer Satisfaction		✓			

1. Name & Title of Evaluator: Cavella Bishop, Program Manager
2. Signature of Evaluator: *Cavella Bishop*
3. Name of Organization: DHCF
4. Telephone Number of Evaluator: (202) 724-8936
5. State type of service received: Quality Improvement & Utilization Review for Medicaid
6. State Contract Number, Amount and period of Performance DHCF-2013-C-0030
7. Remarks on Excellent Performance: Provide data supporting this observation. (Continue on separate sheet if needed) Reviews demonstrate ability to raise the standard of care with current providers. Qualis works closely w/ DHCF staff on up coming projects
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work		✓			
Timeliness of Performance			✓		
Cost Control			✓		
Business Relations		✓			
Customer Satisfaction		✓			

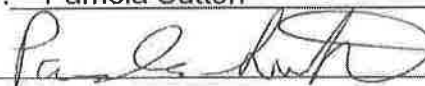
1. Name & Title of Evaluator: Antonio Lacey / Program Analyst
2. Signature of Evaluator: Antonio Lacey 2/13/17
3. Name of Organization: Quality Plan Administrators, Inc.
4. Telephone Number of Evaluator: 202-442-5847
5. State type of service received: The vendor provides access to a dental provider network for DC Medicaid beneficiaries.
6. State Contract Number, Amount and period of Performance CW 42476
10/1/16 - 12/31/16
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed)
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work			X		
Timeliness of Performance				X	
Cost Control			X		
Business Relations		X			
Customer Satisfaction			X		

1. Name & Title of Evaluator: Pamela Sutton
2. Signature of Evaluator: 
3. Name of Organization: Delmarva Foundation
4. Telephone Number of Evaluator: (202) 442-9104
5. State type of service received: LTCSS, Assessments, Issuing Notices and Assessment Determinations
6. State Contract Number, Amount and period of Performance: DCHT-2012-C -0003, \$4,169,287.63 and the period of Performance is March 2016 – September 2016.
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed). N/A
8. Remarks on unacceptable performance: N/A

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM
(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work		✓			
Timeliness of Performance		✓			
Cost Control		✓			
Business Relations		✓			
Customer Satisfaction		✓			

1. Name & Title of Evaluator: Nicole Watts / CA
2. Signature of Evaluator: Nicole Watts
3. Name of Organization: DHCF/LTC
4. Telephone Number of Evaluator: 202-673-1938
5. State type of service received: VF/EA FMS-Support Broker Services
6. State Contract Number, Amount and period of Performance CW41201
Jan. 20, 2016 - Jan. 19, 2017 (\$239,292.78) Jan. 20, 2017 - Jan. 19, 2018
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed) Annual performance (\$790,341.60)
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

AVID

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work		✓			
Timeliness of Performance		✓			
Cost Control		✓			
Business Relations		✓			
Customer Satisfaction	✓				

1. Name & Title of Evaluator: David Sidransky, CFO
2. Signature of Evaluator: [Signature]
3. Name of Organization: OCDO
4. Telephone Number of Evaluator: 202-478-1375
5. State type of service received: IT Services
6. State Contract Number, Amount and period of Performance 10/1/2016 - 9/30/2017
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed)
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work			✓		
Timeliness of Performance				✓	
Cost Control			✓		
Business Relations			✓		
Customer Satisfaction			✓		

1. Name & Title of Evaluator: Patricia Squires, Program Manager Claims & Systems

2. Signature of Evaluator: *Patricia Squires*

3. Name of Organization: Maximus

4. Telephone Number of Evaluator: 202.698.1705

5. State type of service received: Provider Enrollment & Credentialing

6. State Contract Number, Amount and period of Performance CW40300

\$ 2,363,874.74 01/07/2016 - 09/30/2016

7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed) *

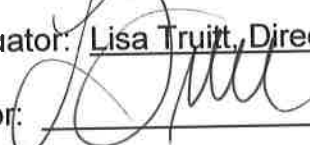
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed) *

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work	x				
Timeliness of Performance	x				
Cost Control		x			
Business Relations	x				
Customer Satisfaction	x				

1. Name & Title of Evaluator: Lisa Truitt, Director - Health Care Delivery Management Admin
2. Signature of Evaluator: 
3. Name of Organization: Mercer Government Human Services Consulting
4. Telephone Number of Evaluator: (202) 442-9109
5. State type of service received: Actuary Services; encounter analysis and evaluation
6. State Contract Number, Amount and period of Performance: CW40699; \$1,297,992.00; 2/1/16 - 9/3016

7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed)

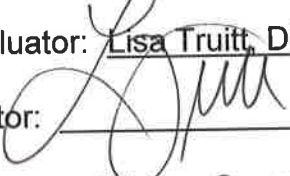
Mercer's staff continues to deliver quality work that is proficient and timely to the DHCF. The team of Actuaries are very knowledgeable, provide complete and accurate analysis that supports the rates that are developed for Managed Care and the CASSIP. Mercer has met every deliverable on or before its due date and continues to provide a comprehensive explanation of the work performed.

8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work	x				
Timeliness of Performance	x				
Cost Control		x			
Business Relations	x				
Customer Satisfaction	x				

1. Name & Title of Evaluator: Lisa Truitt, Director - Health Care Delivery Management Admin`
2. Signature of Evaluator: 
3. Name of Organization: Mercer Government Human Services Consulting
4. Telephone Number of Evaluator: (202) 442-9109
5. State type of service received: Actuary Services; encounter analysis and evaluation
6. State Contract Number, Amount and period of Performance: CW40699; \$1,297,992.00; 10/1/16 – 12/31/16
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed)

Mercer's staff continues to deliver quality work that is proficient and timely to the DHCF. The team of Actuaries are very knowledgeable, provide complete and accurate analysis that supports the rates that are developed for Managed Care and the CASSIP. Mercer has met every deliverable on or before its due date and continues to provide a comprehensive explanation of the work performed.
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

Contractor Performance Evaluation Form

This evaluation result is for the 30 days after the commencement of the contract.

CONTRACT INFORMATION		
Agency Name: Office of Contracting and Procurement/Department Health Care Finance		
Agency Director/Contact Name: Wayne Turnage	Phone #: 202-442-9066	Email : wayne.turnage@dc.gov
Contracting Officer Name: Helena Barbour	Phone #: 202-442-5817	Email : helena.barbour@dc.gov
COTR Name: Charlene Fairfax	Phone #: 202-442-9076	Email : charlene.fairfax@dc.gov
Contract Specialist Name: Calvin Paddyfote	Phone #: 202-442-9106	Email : kalvin.paddyfote@dc.gov
Fax # : 202-478-5795		
Commodity Buying Group:		

	Item	Description
1.	Caption/Description:	Preferred Drug List and Supplemental Program
2.	Contract Type:	Services, Supplies and Equipment
3.	NIGP Code:	962-69-41
4.	Solicitation Number:	DOC209957
5.	Contract Number:	CW40528
6.	Contract Award Amount:	\$825,000.00
7.	Contract Period:	1/1/2016 - 12/31/2016
8.	Recurring Contract:	Yes
9.	Multi-Year:	No
10.	Contract Year:	Base Year
11.	Market type:	Open
12.	LSDBE:	No
13.	Not for Profit:	No
14.	Tax ID Number:	540849793
15.	Business Name: (Awardee official Name)	Magellan Medicaid Administration Inc
16.	Contractor Name:	Linda Baughman

17. Email Address: Imbaughman@magellanhealth.com
18. Address: 11013 W. Broad Street, Suite 500
19. City, State Zip Code: Glen Allen,VA 23060
20. Telephone Number: 513-794-5294
21. Fax Number: 804-965-7416

PRODUCT QUALITY

1. The delivered good or service conformed to the specific contract requirements/scope of work:

Yes

Comments:

Services were performed in accordance with the contract requirements.

DELIVERY PERFORMANCE

2. The good or service met agreed final delivery date and was delivered per instructions

Yes

Comments:

Services were delivered in a timely manner.

COST CONTROL

3. The vendor performed or delivered at or below the CONTRACT prices:

Yes

Comments:

Invoices were accurately calculated and received in a timely manner.

MANAGEMENT/BUSINESS RELATIONS

4. The vendor was cooperative and communicated effectively:

Yes

Comments:

Magellan is very responsive to the needs of the District.

GENERAL COMMENTS

Comments:

CONCLUSION

Grade: **(Satisfactory)** The performance always meets the contractual requirements.

Person Completing Initial Evaluation: Charlene Fairfax

Title: Senior Pharmacist Date: 2/17/2016

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work			✓		
Timeliness of Performance			✓		
Cost Control		✓			
Business Relations		✓			
Customer Satisfaction			✓		

1. Name & Title of Evaluator: Antonio Lacey / Program Analyst
2. Signature of Evaluator: Antonio Lacey 2/13/17
3. Name of Organization: Medical Transportation Management, Inc.
4. Telephone Number of Evaluator: 202-442-5847
5. State type of service received: Broker for Non-Emergency Medical Transportation
6. State Contract Number, Amount and period of Performance CW 41345
10/1/16 - 12/31/16
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed)
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Offeror: Accenture

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work	X				
Timeliness of Performance	X				
Cost Control					
Business Relations	X				
Customer Satisfaction	X				

1. Name & Title of Evaluator: _____Katheryne Lawrence_____

2. Signature of Evaluator: _____

3. Name of Organization: Department of Health Care Finance

4. Telephone Number of Evaluator: ___(202-442-8446)_____

5. State type of service received: IV&V

6. State Contract Number, Amount and period of Performance
 _____??_____

7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed) Accenture has been compliant with contract requirements and fulfilling their deliverables in a timely manner. Their participation and assistance the R1 enhancement's has added great value to Districts initiative on providing health coverage to its residents.

8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

AVID

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work		✓			
Timeliness of Performance		✓			
Cost Control		✓			
Business Relations		✓			
Customer Satisfaction	✓				

1. Name & Title of Evaluator: David Sidransky, CEO
2. Signature of Evaluator: *David Sidransky*
3. Name of Organization: OCOO
4. Telephone Number of Evaluator: 202-478-1375
5. State type of service received: IT Services
6. State Contract Number, Amount and period of Performance 10/1/2016 - 9/30/2017

7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed)
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation

Contractor Performance Evaluation Form

This evaluation result is for the 30 days after the commencement of the contract.

CONTRACT INFORMATION		
Agency Name: Office of Contracting and Procurement/Department Health Care Finance		
Agency Director/Contact Name: Wayne Turnage	Phone #: 202-442-9066	Email : wayne.turnage@dc.gov
Contracting Officer Name: Helena Barbour	Phone #: 202-442-5817	Email : helena.barbour@dc.gov
COTR Name: Charlene Fairfax	Phone #: 202-442-9076	Email : charlene.fairfax@dc.gov
Contract Specialist Name: Calvin Paddyfote	Phone #: 202-442-9106	Email : kalvin.paddyfote@dc.gov
Fax # : 202-478-5795		
Commodity Buying Group:		

	Item	Description
1.	Caption/Description:	Preferred Drug List and Supplemental Program
2.	Contract Type:	Services, Supplies and Equipment
3.	NIGP Code:	962-69-41
4.	Solicitation Number:	DOC209957
5.	Contract Number:	CW40528
6.	Contract Award Amount:	\$825,000.00
7.	Contract Period:	1/1/2016 - 12/31/2016
8.	Recurring Contract:	Yes
9.	Multi-Year:	No
10.	Contract Year:	Base Year
11.	Market type:	Open
12.	LSDBE:	No
13.	Not for Profit:	No
14.	Tax ID Number:	540849793
15.	Business Name: (Awardee official Name)	Magellan Medicaid Administration Inc
16.	Contractor Name:	Linda Baughman

17. Email Address:	Imbaughman@magellanhealth.com
18. Address:	11013 W. Broad Street, Suite 500
19. City, State Zip Code:	Glen Allen, VA 23060
20. Telephone Number:	513-794-5294
21. Fax Number:	804-965-7416

PRODUCT QUALITY

1. The delivered good or service conformed to the specific contract requirements/scope of work:

Yes

Comments:

Services were performed in accordance with the contract requirements.

DELIVERY PERFORMANCE

2. The good or service met agreed final delivery date and was delivered per instructions

Yes

Comments:

Services were delivered in a timely manner.

COST CONTROL

3. The vendor performed or delivered at or below the CONTRACT prices:

Yes

Comments:

Invoices were accurately calculated and received in a timely manner.

MANAGEMENT/BUSINESS RELATIONS

4. The vendor was cooperative and communicated effectively:

Yes

Comments:

Magellan is very responsive to the needs of the District.

GENERAL COMMENTS

Comments:

CONCLUSION

Grade: **(Satisfactory)** The performance always meets the contractual requirements.

Person Completing Initial Evaluation: Charlene Fairfax

Title: Senior Pharmacist Date: 2/17/2016

Past Performance Evaluation

Agency Name: Department of Health Care Finance (DHCF)

Agency Director/Contact Name: Kenneth L. Evans

Phone #: 202-442-6081

Email : kenneth.evans@dc.gov

Contracting Officer Name: Helena Barbour

Phone #: 202-442-5819

Email : helena.barbour@dc.gov

COTR Name: Elisa Fauntleroy

Phone #: 202-442-8998

Email : elisa.fauntleroy@dc.gov

Contract Specialist Name: Janelle E. Taylor

Phone #: 202-671-3182

Email : Janelle.taylor2@dc.gov

Fax # :

Commodity Buying Group:

	Item	Description
1.	Caption/Description:	Enrollment Broker (Contractor) to administer the managed care enrollment process and provide related services for Medicaid Beneficiaries, Children's Health Insurance Program (CHIP), Immigrant Children's Program and Alliance beneficiaries' required to enroll in the District Healthy Families Program (DCHFP) and Alliance Program.
2.	Contract Type:	Services, Supplies and Equipment
3.	NIGP Code:	918-00-00
4.	Solicitation Number:	DOC No. 222136
5.	Contract Number:	CW43442
6.	Contract Award Amount:	\$3,189,579.00
7.	Contract Period:	8/12/2016 - 8/11/2017
8.	Recurring Contract:	No
9.	Multi-Year:	No
10.	Contract Year:	Base Period
11.	Market type:	Open
12.	LSDBE:	No
13.	Not for Profit:	No
14.	Tax ID Number:	26-0307682
15.	Business Name: (Awardee official Name)	Maximus Health Services, Inc.
16.	Contractor Name:	Dawn Gelle
17.	Email Address:	dawnMgelle@maximus.com

18. Address: 1891 Metro Center Drive

19. City, State Zip Code: Reston, VA 20190

20. Telephone Number: 651-261-8399

303.295.0244 PRODUCT QUALITY

1. The delivered good or service conformed to the specific contract requirements/scope of work:

Yes

Comments:

Maximus continues to meet their performance measures in their SOW.

DELIVERY PERFORMANCE

2. The good or service met agreed final delivery date and was delivered per instructions

Yes

Comments:

Maximus continues to submit their monthly and quarterly reports in a timely manner with clear concise data analysis of their work performance

21. Fax Number:

COST CONTROL

3. The vendor performed or delivered at or below the CONTRACT prices:

Yes

Comments:

Maximus continues to submit their monthly invoices accurately according to the fixed rate contracted price and timely.

MANAGEMENT/BUSINESS RELATIONS

4. The vendor was cooperative and communicated effectively:

Yes

Comments:

Maximus is very cooperative and responsive. They immediately address in concerns and or request that I (DHCF) may have and turn it around expeditiously.

GENERAL COMMENTS

Comments:

QUARTERLY CERTIFICATION OF MANAGEMENT (QCM)

I attest that all required Contract Administration/Management actions have been fully and satisfactorily discharged.

Yes

Comments:

CONCLUSION

Grade: **(Satisfactory)** The performance always meets the contractual requirements.

Person Completing Initial Evaluation: Elisa Fauntleroy
Title: Management Analyst Date: 2/8/2017

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work					
Timeliness of Performance					
Cost Control					
Business Relations					
Customer Satisfaction					

1. Name & Title of Evaluator: Patricia Squires, Program Manager Claims & Systems

2. Signature of Evaluator: *Patricia Squires*

3. Name of Organization: Health Management Systems

4. Telephone Number of Evaluator: 202.698.1705

5. State type of service received: Recovery of Medicaid Dollars from Responsible Third Parties

6. State Contract Number, Amount and period of Performance CW31140

\$992,000 10/01/2015 - 09/30/2016

7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed) *

8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed) *

PAST PERFORMANCE EVALUATION FORM
 (Check appropriate box)

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work		✓			
Timeliness of Performance		✓			
Cost Control			✓		
Business Relations		✓			
Customer Satisfaction			✓		

1. Name & Title of Evaluator: Patricia Squires, Program Manager Claims & Systems
2. Signature of Evaluator: *Patricia Squires*
3. Name of Organization: Health Management Systems
4. Telephone Number of Evaluator: 202.698.1705
5. State type of service received: Recovery of Medicaid Dollars from Responsible Third Parties
6. State Contract Number, Amount and period of Performance CW31140
\$992,000 10/01/2016 - 09/30/2017
7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed) *
8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed) *

Past Performance Evaluation

PAST PERFORMANCE EVALUATION FORM

(Check appropriate box)

Offeror: Trillian

Performance Elements	Excellent	Good	Acceptable	Poor	Unacceptable
Quality of Services/ Work	X				
Timeliness of Performance	X				
Cost Control					
Business Relations	X				
Customer Satisfaction	X				

1. Name & Title of Evaluator: _____Katheryne Lawrence_____

2. Signature of Evaluator: _____

3. Name of Organization: Department of Health Care Finance

4. Telephone Number of Evaluator: ___ (202-442-8446) _____

5. State type of service received: DDI

6. State Contract Number, Amount and period of Performance
 _____ ?? _____

7. Remarks on Excellent Performance: Provide data supporting this observation. Continue on separate sheet if needed) Trillian has been compliant with contract requirements and fulfilling their deliverables in a timely manner. Their participation and assistance the R1 enhancement's has added great value to Districts initiative on providing health coverage to its residents. Their work on renewals has allowed the District to increase passive renewals to and average of 89% since the first quarter of FY 17.

8. Remarks on unacceptable performance: Provide data supporting this observation. (Continue on separate sheet if needed)

Past Performance Evaluation