



Answers to Oversight Questions for Committee of the Whole

1. Please provide, as an attachment to your answers, a current organizational chart for your office with the number of vacant and filled FTEs marked in each box. Include the names of all senior personnel, if applicable. Also include the effective date on the chart.

See attached chart.

2. Please provide, as an attachment, a Schedule A for your office which identifies all employees by title/position, current salary, fringe benefits, and program office as of January 28, 2015. The Schedule A also should indicate any vacant positions in the office. Please do not include social security numbers.

See attached chart.

3. Please list all employees detailed to or from your office, if any. For each employee identified, please provide the name of the office the employee is detailed to or from, the reason for the detail, the date of the detail, and the employee's projected date of return.

The following employees are detailed from the agency:

- Chanda Washington has been detailed to the Executive Office of the Mayor since January 12, 2015. Ms. Washington serves as Public Information Officer within EOM's Communication unit. Ms. Washington is helping establish and implement new protocols for internal and external communications between Public Information Officers and other communications professionals throughout District Government.
- Luisa Cardenas is detailed to the Office of the City Administrator since February 9, 2015. Ms. Cardenas serves as a Quantitative Policy Analyst.

The following employees are detailed to the agency:

- Erin Horne McKinney is detailed from Department of Consumer & Regulatory Affairs since August 5th, 2013. Ms. Horne McKinney serves as the Tech Sector Manager within DMPED's business development unit. Ms. Horne McKinney is responsible for the attraction, retention, and expansion of technology companies within the District. This detail is ongoing.

4. (a) For fiscal year 2014, please list each employee whose salary was \$110,000 or more. For each employee listed provide the name, position title, salary, and amount of any overtime and/or bonus pay.

Name	Position Title	Salary
Akyereko, Beth-Sheri	Attorney Advisor	\$ 154,114
Alberta, Mark	Attorney Advisor	\$ 131,031

BRIAN T. KENNER, ACTING DEPUTY MAYOR

Beltran, Xavier	Attorney Advisor	\$ 114,226
Black King, Kimberly	Supervisory Project Manager	\$ 123,600
Buell, Catherine	Supervisory Project Manager	\$ 123,600
Combal, Martine	Development Manager	\$ 115,180
Ellis, Gary	Special Assistant	\$ 117,500
Gada, Ketan	Supervisory Project Manager	\$ 123,567
Hoskins, Victor	Deputy Mayor	\$ 184,468
Johnson, Gregory	Project Manager	\$ 110,125
Lapan, Joseph	Project Manager	\$ 112,491
Liggins, William	Director, Revenue Bond Enterprise	\$ 112,333
Loescher, Doug	Director of Business Development	\$ 130,000
McDonald, Jacque	Director of Contract & Procurement	\$ 134,600
Miller, Mark Jeffrey	Interim Deputy Mayor	\$ 184,468
Nichols, Richard	Chief of Staff	\$ 169,950
Palmer, Crystal	Special Assistant	\$ 154,500
Reyes, Ana	Financial Manager	\$ 124,175
Shah, Nimita	Supervisory Project Manager	\$ 112,000
Stucker, Gilles	Project Manager	\$ 116,062
Troy, Matthew	Chief Operating Officer	\$ 135,000
Trueblood, Andrew	Deputy Chief of Staff	\$ 128,750

(b) For fiscal year 2015, please list each employee whose salary is or was \$110,000 or more. For each employee listed provide the name, position title, salary, and amount of any overtime and/or bonus pay as of the date of your response.

Name	Position Title	Salary
Akyereko, Beth-Sherri	Attorney Advisor	\$ 158,740
Alberta, Mark	Attorney Advisor	\$ 131,031
Beltran, Xavier	Attorney Advisor	\$ 117,653
Black King, Kimberly	Supervisory Project Manager	\$ 127,308
Buell, Catherin	Supervisory Project Manager	\$ 127,308
Combal, Martine	Development Manager	\$ 118,635
Ellis, Gary	Special Assistant	\$ 121,025
Gada, Ketan	Supervisory Project Manager	\$ 127,274
Howard, David	Project Manager	\$ 112,031
Johnson, Gregory	Project Manager	\$ 113,428
Kenner, Brian	Deputy Mayor	\$ 190,000
Lapan, Joseph	Project Manager	\$ 115,865
Liggins, William	Director, Revenue Bond Enterprise	\$ 115,703
Loescher, Douglas	Director of Business Development	\$ 133,900
Longstreet, Susan	Interim Deputy Mayor	\$ 190,003
McDonald, Jacque	Director of Contract & Procurement	\$ 138,638
Miller, Mark, Jeffrey	Interim Deputy Mayor	\$ 190,002
Nichols, Richard	Chief of Staff	\$ 175,048
Olpadwala, Sarosh	Director, Real Estate	\$ 135,000
Palmer, Crystal	Special Assistant	\$ 159,135
Reyes, Ana	Financial Manager	\$ 133,016
Shah, Nimita	Supervisory Project Manager	\$ 112,000
Stucker, Gilles	Project Manager	\$ 119,543
Troy, Matthew	Chief Operating Officer	\$ 135,000
Trueblood, Andrew	Deputy Chief of Staff	\$ 128,750

5. Please list, in descending order, the top 25 overtime earners in your office for fiscal year 2014. For each, state the employee's name, position or title, salary, and aggregate overtime pay.

No overtime pay was issued to any employee in fiscal year 2014.

6. For fiscal years 2013, 2014, and 2015 (to date), please provide a list of employee bonuses or special award pay granted that identifies the employee receiving the bonus or special pay, the amount received, and the reason for the bonus or special pay.

No employee bonus or special award pay was issued to any employee during fiscal years 2013-2015 (to date).

7. For fiscal year 2015 (to date), please list each employee separated from the office with separation pay. State the amount and number of weeks equivalency. Also for each state the reason for separation.

Employee Name	No. of Weeks	Amount	Reason
Ellis, Gary	8	\$ 18,619.23	Excepted Service Employee
Loescher, Douglas	2	\$ 5,150.00	Excepted Service Employee
Miller, Mark Jeffrey	10	\$ 36,539.03	Excepted Service Employee
Nichols, Richard	8	\$ 26,740.38	Excepted Service Employee
Palmer, Crystal	10	\$ 30,602.90	Discontinued Service Retirement
Troy, Matthew	10	\$ 26,740.38	Excepted Service Employee

8. For fiscal years 2013, 2014, and 2015 (to date), please state the total number of employees receiving worker's compensation payments.

No employees received worker's compensation payments during fiscal years 2013, 2014, or 2015 to date.

9. For fiscal years 2014 and 2015 (to date), please list, in chronological order, all intra-District transfers to or from the office.

DMPED Intra-District Transfers					
No.	Agencies	FY	MOU Value	Funds Transferred	Description
DMPED as Seller Agency					
1	DOES to DMPED	2015	\$444,400	\$309,000	To support the Workforce Investment Council (WIC)
2	DOES to DMPED	2015	\$200,000	\$200,000	To support the Workforce Investment Grantees
3	DGS to DMPED	2014	\$400,000	\$400,000	Design/West End Fire Station
4	DOES to DMPED	2014	\$454,221	\$345,461	To support the Workforce Investment Council (WIC)
5	Office of Planning to DMPED	2015	\$230,000	\$0	Environmental Impact Statement
DMPED as Buyer Agency					
1	DMPED to DSLBD	2015	\$495,000	\$495,000	H Street Startburst park
2	DMPED to Mayors Office	2015	\$6,000	\$6,000	Administrative costs, courier & transportation svcs
3	DMPED to Mayors Office	2014	\$6,000	\$6,000	Administrative costs, courier & transportation svcs
4	DMPED to ARTS	2014	\$100,000	\$100,000	Artwork on St. Elizabeths East Campus
5	DMPED to DDOT	2014	\$10,000	\$10,000	EcoDistrict/St. Elizabeth
6	DMPED to OCTO	2014	\$60,484	\$60,484	VoIP, Wireless
7	DMPED to OCP	2014	\$100,328	\$100,328	Agency P-Card
8	DMPED to OCP	2015	\$100,328	\$35,000	Agency P-Card
9	DMPED to DPW	2014	\$10,589	\$10,589	DMPED leased vehicle
10	DMPED to DPW	2015	\$10,589	\$10,589	DMPED leased vehicle
11	DMPED to DGS	2014	\$1,517,316	\$1,517,316	Roadway & utility infrastructure for St. Elizabeths

10. Please list, in chronological order, every reprogramming of funds into and out of the office for fiscal years 2014 and 2015 (to date). Include a "bottom line" that explains the revised final budget for your office. For each reprogramming, list the reprogramming number, the date, the amount, and the rationale.

Q10. DMPED FY14 - FY15 REPROGRAMMINGS

FY 2014			
Transferred From:	Transferred To:	Amount	Reason
DMPED - SPR	DMPED - SPR	400,000 \$	To provide funding for professional services
Workforce Investment	DMPED - Local	103,301 \$	Cola Allocation
Non-Departmental	DMPED - SPR	600,000 \$	Reprogramming from Non-Departmental to support grantees
DMPED - Local	DMPED - Local	495,000 \$	To provide funding for professional services
DMPED - Intra-District	DMPED - Intra-District	345,461 \$	To align budget with actual projects
DMPED - Local	DMPED - Local	400,000 \$	Provide additional funding for professional services and economic development activities
DMPED - Local	Motion Picture	79,000 \$	Motion Pictures for Office renovation
PAYGO Capital	DMPED - Local	3,400,000 \$	Reverse Paygo Reprogramming
PAYGO Capital	DMPED - Local	6,607,330 \$	To fund up to 52 units of affordable workforce rental housing located at 23rd and M streets, NW
FY 2015 (to date)			
Transferred From:	Transferred To:	Amount	Reason
DMPED - SPR	DMPED - SPR	\$4,374,558	Budget realignment to right program (in progress -not yet completed)
DMPED - Local	DMPED - Local	\$4,517,621	Budget realignment to right program (in progress -not yet completed)
DDOT	DMPED - Local	\$2,000,000	To support DC UNITED Soccer Stadium
DCPCS and DGS	DMPED - Local	\$6,077,067	To support DC UNITED Soccer Stadium
Non-Departmental	DMPED - SPR	\$1,000,000	

11. For fiscal years 2014 and 2015 (to date), please identify any special purpose revenue funds maintained by, used by, or available for use by your office. For each fund identified, provide: (1) the revenue source name and code; (2) the source of funding; (3) a description of the program that generates the funds; (4) the amount of funds generated annually by each source or program; and (5) expenditures of funds, including the purpose of each expenditure.

See attached chart.

12. Please list all memoranda of understanding (MOU) either entered into by your office or operational during fiscal years 2014 and 2015 (to date). For each, describe its purpose, indicate the date entered, and provide the actual or anticipated termination date.

Please see answer to question 9.

13. D.C. Law requires the Mayor and the Chief Financial Officer to submit to the Council, simultaneously with a proposed budget submission, actual copies of all office budget enhancements requests, including the "Form B" for all District agencies (See D.C. Code § 47-318.05a). In order to help the Committee understand office needs, and the cost of those needs for your office, please provide as an attachment to your answers all budget enhancement requests submitted by your office to the Mayor or Chief Financial Officer as part of the budget process for fiscal years 2014 and 2015.

Pursuant to the Executive Communication Privilege, DMPED is not authorized to transmit this information.

14. Please list each grant or sub-grant received by your office in fiscal years 2014 and 2015 (to date). List the date, amount, purpose of the grant or sub-grant received, and explain how the grant is allocated if it is a multi-year grant.

Q14. Response to Council Questions

FISCAL YEAR 2014				
No.	GRANT NAME	DATE AWARDED	AMOUNT	PURPOSE
None				
FISCAL YEAR 2015				
No.	GRANT NAME	DATE AWARDED	AMOUNT	PURPOSE
1	Walter Reed Grant	12/19/2014	\$634,320	Planning the reuse of Walter Reed Army Medical Center.

15. Please list all currently open capital projects for your office as of the date of your response, including those projects that are managed or overseen by another agency or entity. Include a brief description of each, the total estimated cost, expenditures to date, the start and completion dates, and the current status of the project. Also, indicate which projects are experiencing delays and which require additional funding.

See attached chart.

16. Please list all pending lawsuits that name your office as a party. Please identify which cases on the list are lawsuits that potentially expose the city to significant liability in terms of money and/or change in practices. The Committee is not asking for your judgment as to the city's liability; rather, we are asking about the extent of the claim. For those claims identified, please include an explanation about the issues for each case.

- *Eastern Market Metro Community Association v. District of Columbia, et al.*, 14CA4768B (Pending before Superior Court) This case presents no significant liability or exposure to the City. The plaintiffs seek a declaratory judgment, injunction and attorneys' fees. The central issue in this case is whether DMPED is legally required to post copies of LDAs and other executed documents on its website.
- *BENNETT v. Gray, 2012 CA 006027 B Superior Court*: Plaintiffs seek to enjoin District co-defendant Union Station Redevelopment Corporation (USRC) from using the parking lot of the former Crummell School as a short-term parking location. Plaintiffs initially obtained a preliminary injunction December 2012, but subsequent Defendant action allowed the Court to lift that injunction June 2014. Plaintiffs have filed a renewed motion for preliminary injunction and the Defendants have submitted a response including a motion to dismiss. Action is pending before the Court. This case presents little or liability to the District. If the motion is denied the District would be enjoined from licensing the parking lot to USRC. At present, there are no claims for monetary damages.
- *Ramesh Sharma v. D.C. 1:14-cv-01191*: Lawsuit filed with US District Court for the District of Columbia. Plaintiff alleges discrimination in hiring practices by the District. The case presents liability to the District as the plaintiff is seeking monetary compensation. The District's response is being handled by the Office of the Attorney General.

17. (a) Please list and describe any investigations, studies, audits, or reports on your office or any employee of your office that were completed at any time since October 1, 2012.

- 1 Independent Procurement Audit - CAFR Audit -2014-PR-02 (FY14)
- DSLBD Agency CSBE Compliance Report, January 31, 2015
- Independent Procurement Audit - CAFR Audit -2013-PR-09 (FY13)
- Independent Procurement Audit - CAFR Audit - 2013-PR-08 (FY13)
- Independent Procurement Audit - CAFR Audit - 2013-PR-07 (FY13)
- Office of Contracting and Procurement (OCP), Office of Integrity and Compliance (OPIC), Purchase Card Program Audit (October 1, 2013 through December 20, 2014)
- Office of Contracting and Procurement (OCP), Office of Integrity and Compliance (OPIC), Purchase Card Program Audit (October 1, 2013 through November 20, 2014)
- DSLBD Agency CSBE Compliance Report, October 31, 2014
- DSLBD Agency CSBE Compliance Report, July 31, 2014
- DSLBD Agency CSBE Compliance Report, April 30, 2014
- Office of the Inspector General, Investigation into misconduct violations by a DMPED employee, 2013-0457

- Office of Contracting and Procurement (OCP), Office of Integrity and Compliance (OPIC), Purchase Card Program Audit (December 1, 2009 through August 20, 2014)
- Office of the DC Auditor, New Communities Initiative Audit (April 1, 2013 to April 2, 2014)
- DSLBD Agency CSBE Compliance Report, January 31, 2013
- Independent Procurement Audit – Ft. Lincoln Retail- January 11, 2013
- Office of Contracting and Procurement (OCP), Office of Integrity and Compliance (OPIC), Contract Audit – DC China Economic Center, December 4, 2012

(b) Please list and describe any ongoing investigations, audits, or reports of your office or any employee of your office.

None.

18. Please list, in chronological order, all employee grievances filed against your office in fiscal years 2014 and 2015 (to date). Also, list any earlier grievance that is still pending in any judicial forum. For each, give a brief description of the matter as well as the current status.

There were no grievances filed against the agency in fiscal year 2014-2015 (to date). There are no pending grievances against the agency.

19. In table format, please list the following for fiscal years 2013, 2014, and 2015 (to date) regarding the office’s use of SmartPay (credit) cards for office purchases: (1) individuals (by name and title/position) authorized to use the cards; (2) purchase limits (per person, per day, etc.); and (3) total spent (by person and for the office).

Agency Purchase Card Holder Information			
Fiscal Year	Cardholder	Purchase Limit	Total Expenditure
FY13	David Howard	\$10,000 per Month, \$2500 per transaction	\$58,737.54
FY13	Stanley Jackson	\$10,000 per Month, \$2500 per transaction	\$7,916.39
		Total FY13	<u>\$66,653.93</u>
FY14	David Howard	\$10,000 per Month, \$2500 per transaction	\$71,705.84
FY14	Stanley Jackson	\$10,000 per Month, \$2500 per transaction	\$44,158.40
		Total FY14	<u>\$115,864.24</u>
FY15	David Howard	\$20,000 per Month, \$5000 per transaction	\$33,930.42
FY15	Stanley Jackson	\$20,000 per Month, \$5000 per transaction	\$22,074.61
		Total FY15	<u>\$56,005.03</u>

20. (a) In table format, please provide the following information for fiscal years 2013, 2014, and 2015 (to date), regarding your office’s use of cellular phones and mobile devices: (1) individuals (by name and title/position) authorized to carry and use such devices; (2) total annual expense (FY) for each individual’s use; and (3) justification for such use (per person). If the list is more than one page in length, you may provide it as an attachment.

See attached.

(b) Please describe how your office manages and limits its mobile, voice, and data costs, including cellular phones and mobile devices.

The agency manages its mobile, voice and data costs by renegotiating the data plans for its data services on bi-annual basis to ensure that the agency is receiving the best cost and service plan to fit its needs.

21. (a) Does your office have or use one or more government vehicles? If so, for fiscal years 2013, 2014, and 2015 (to date), please list these vehicles. You may group the vehicles by category (e.g., 15 sedans, 33 pick-up trucks, three transport buses, etc.).

Vehicle #1: Minivan

Year, Make & Model: 2013 Dodge Caravan SE

Leased/Owned: Leased

Tag Number: DC 9457

Vehicle #2: Sedan

Year, Make & Model: 2013 Toyota Corolla

Leased/Owned: Leased

Tag Number: DC 9805

(b) Please list all vehicle accidents involving your office's vehicles for fiscal years 2013, 2014, and 2015 (to date). Provide: (1) a brief description of each accident; (2) the type of vehicle involved; (3) the justification for using such vehicle; (4) the name and title/position of the driver involved; and (5) whether there was a finding of fault and, if so, who was determined to be at fault.

There were no vehicles involving any of the agency vehicles in fiscal years 2013, 2014 and 2015 to date.

22. D.C. Law requires the Mayor to pay certain settlements from agency operating budgets if the settlement is less than \$10,000 or less than two years old (see D.C. Code § 2-402(a)(3)). Please itemize each charge-back to your office for a settlement or judgment pursuant to D.C. Code § 2-402.

There are none.

23. (a) D.C. Law prohibits chauffeurs, take-home vehicles, and the use of SUVs (see D.C. Code §§ 50-203 and 50-204). Is your office in compliance with this law? Please explain any exceptions.

DMPED is in compliance with this law.

(b) If there are exceptions, please provide the following: (1) type of vehicle (make, model, year); (2) individuals (name/position) authorized to have the vehicle; (3) jurisdictional residence of the individual (e.g., Bowie, MD); and (4) justification for the chauffer or take-home status.

DMPED has no exceptions.

24. In table format, please provide the following information for fiscal years 2013, 2014, and 2015 (to date) regarding your office's authorization of employee travel: (1) individuals (by name and title/position) authorized to travel outside the District; (2) total expense for each trip (per person, per trip, etc.); and (3) justification for the travel (per person).

See attached chart.

25. Please provide and itemize, as of January 28, 2015, the current number of When Actually Employed (WAE), term, and contract personnel within your office. If your office employs WAE or term personnel, please provide, in table format, the name of each employee, position title, the length of his or her term, the date on which he or she first started with your office, and the date on which his or her current term expires.

Name	Title	Start Date	Contractor / Term	Length	Contract / Term Expiration
Andargeh,Gizachew	Project Manager	11/24/2008	Term	13 months	2/24/2016
Bakhteiarov,Polina	Project Manager	11/14/2011	Term	13 months	6/20/2015
Bleyer,Marc E	Project Manager	10/5/2009	Term	13 months	2/16/2016
Brown,Jasmine A	Program Analyst	3/24/2014	Term	13 months	4/23/2015
Brown,Pia M.	Project Manager	2/10/2014	Term	13 months	3/10/2015
Burgher,Laura	Workforce Investment Special.	3/25/2013	Term	13 months	9/23/2015
Cardenas,Luisa Fernanda	Program Analyst	12/2/2013	Term	13 months	2/2/2016
Cross,Jason M.	Project Manager	1/19/2011	Term	13 months	3/23/2015
Davis,Crystal L.	STAFF ASSISTANT	12/16/2013	Term	13 months	2/16/2016
Etwaroo,Shirley A	Program Analyst	3/11/2013	Term	13 months	5/10/2015
Gholston,Alseta	Workforce Investment Special.	5/20/2013	Term	13 months	9/23/2015
Gilbert,Tia M	Project Manager	2/27/2012	Term	13 months	5/26/2015
Goldstein,Lee W	Project Manager	1/17/2012	Term	13 months	6/5/2015
Gomez,Sandra C	Project Manager	2/28/2011	Term	13 months	1/27/2016
Headen,Anthony	Project Manager	11/5/2012	Term	13 months	2/4/2016
James,Joycelyn F	Program Analyst	8/11/2014	Term	13 months	9/10/2015
King,Geoffrey Thomas	Workforce Investment Special.	2/11/2013	Term	13 months	4/11/2015
Lapan,Joseph P.	Project Manager	1/7/2008	Term	13 months	7/3/2015
Lee,William M	Project Manager	10/21/2013	Term	13 months	12/20/2015
Luo,Yonghong	Project Manager	9/12/2011	Term	13 months	1/13/2016
McDowell,Belphine	PGM SUPPORT ASST OA	5/20/2013	Term	13 months	7/18/2015
Parks, James	Program Analyst	6/3/2013	Term	13 months	11/7/2015
Platek,Margaret	Contract Specialist	10/20/2014	Term	13 months	11/19/2015
Posey,Janice	Project Manager	2/10/2014	Term	13 months	3/10/2015
Ramkissoon,Anton	Public Affairs Specialist	11/18/2013	Term	13 months	1/17/2016
Reid, Lindel	Senior Contract Specialist	11/21/2011	Contractor	12 months	5/29/2015
Rogers,Andrew M	Workforce Intermediary Officer	10/25/2010	Term	13 months	10/21/2015
Scott,Fatima	Staff Assistant	6/30/2014	Term	13 months	7/29/2015
Shapiro,Anna L	Project Manager	1/19/2010	Term	13 months	2/10/2016
Steffy,Glynis	Program Analyst	11/18/2013	Term	13 months	1/17/2016
Stucker Jr.,Gilles A.E.	Project Manager	5/12/2008	Term	13 months	11/7/2015
Swann,Andre Jamal	Project Manager	11/3/2014	Term	13 months	12/2/2015
Tuning,Dewone T	STAFF ASSISTANT	10/7/2013	Term	13 months	12/6/2015

Walton, Venise	Grants Assistant	11/5/2014	Contractor	4 months	3/3/2015
Ward, Tracey M.	Executive Assistant	3/25/2013	Term	13 months	3/23/2015
Washington, Chanda J.	Public Information Officer	4/8/2013	Term	13 months	6/6/2015
Yahaut, Carine H	Staff Assistant	6/21/2010	Term	13 months	11/21/2015
Yoshino, Keiko L	LEGISLATIVE AFFAIRS SPECIALIST	2/24/2014	Term	13 months	3/24/2015
Youmans, Lavar	Project Manager	5/31/2010	Term	13 months	1/27/2016

26. Please provide, as an attachment, a copy of your office’s current annual performance plan as submitted to the Office of the City Administrator.

See attached for Agency’s current annual performance plan.

27. What are your top five priorities for the office? Please provide a detailed explanation for how the office expects to achieve or work toward these priorities in fiscal years 2015 and 2016.

It should be noted, the Deputy Mayor has only recently started and is performing a top-to-bottom assessment of DMPED’s programs and priorities. As such he will be able to soon provide a more detailed explanation of the top five priorities. Below are some of DMPED’s initial priorities with a brief description of how DMPED and its cluster agencies will leverage its resources to achieve them.

1. Prepare our residents for the jobs that businesses and government are filling today and plan to fill in the future. This includes working with the Workforce Investment Council (WIC) and DOES to ensure job training funds are giving DC residents the best chance to succeed.
2. Drive investment and development, particularly to overlooked and underserved communities. Utilize the \$10B real estate portfolio to achieve more than 100,000 temporary and permanent jobs and to create/preserve thousands of units per year throughout the city.
3. Support innovation and entrepreneurship (i.e. diversify our economy). Support the growing incubator/accelerator entities in the city and assist them in growing DC’s innovative industries such as technology and creative businesses.
4. Make District government a better partner to the business community, particularly to small businesses, which represent the backbone of our community. We will work to ensure CBEs have enhanced access to capital and potential DC government related projects.
5. Protect, preserve and produce more affordable housing in the District. Developing a District-wide affordable housing strategy facilitated by working with leaders with affordable housing expertise - like newly appointed DHCD Director Polly Donaldson. This type of interagency coordination will give us a better understanding of our immediate housing needs and help create a balance between housing and other economic development priorities in the District.

FY 2014 - 2015 Special Purpose Revenue Funds

About the Fund			FY 2014				FY 2015			
Fund Number	Fund Name	Purpose	CSG	Expenditures	Revenues	Description	CSG	Expenditures	Revenues	Description
)609	Industrial Revenue Bond	Fees collected in connection with the provision to any for-profit or not-for-profit entity of loans, notes or other obligations are allocated to this fund. This program funds several economic development activities of the Office of the Deputy Mayor.			\$ 598,757.00				\$ 317,344.00	
			11	\$ 438,685.00		Salaries - Regular pay for cont. full time personnel	11	\$ 90,779.00		Salaries - Regular pay for cont. full time personnel
			12	\$ 220,128.00		Salaries -Regular pay for part time and WAE employees	12	\$ 136,274.00		Salaries -Regular pay for part time and WAE employees
			14	\$ 130,902.00		Fringe Benefits for current personnel	14	\$ 42,419.00		Fringe Benefits for current personnel
			20	\$ 19,083.00		Office Supplies	20			Office Supplies
			35	\$ 15,000.00		Fixed costs - Occupancy	35			Fixed Costs - Occupancy
			40	\$ 699,182.00		Office support and Asset Management	40			Office Support and Asset Management
			41	\$ 150,203.00		Contractual Services for Asset Management	41	\$ 33,994.00		Contractual Services for Asset Management
			50	\$ 800,000.00		Subsidies and transfer	50			Subsidies and transfer
			70	\$ 12,694.00		Equipment and equipment rentals	70			Equipment and equipment rentals
0609 INDUSTRIAL REVENUE BOND PROGRAM				\$ 2,486,066.00	\$ 598,757.00		\$ 309,465.00	\$ 317,344.00		
O632	Economic Development Special Account	The revenue is derived from the selling or renting of certain assets of the former AWC / NCRC holdings. This fund helps to finance other economic development projects within the District of Columbia.			\$ 9,702,174.00			\$ 646,097.00		
			20	-		Office Supplies	20			Office Supplies
			30	\$ 554,364.00		Energy costs	30			Energy costs
			31	\$ 65,032.00		Telephone and communications	31			Telephone and communications
			32	\$ 124,952.00		Rent	32			Rent
			40	\$ 4,237,791.00		Office support and Asset management	40			Office support and Asset Management
			41	\$ 3,400,000.00		Contractual Services for Asset Management	41	\$ 1,700,000.00		Contractual Services for Fort Lincoln
50	\$ 4,722,356.00		Subsidies and transfer	50	\$ 2,234,873.00		Subsidies and transfer			
0632 ECONOMIC DEVELOPMENT SPECIAL ACCOUNT				\$ 13,920,496.00	\$ 9,702,174.00		\$ 3,934,873.00	\$ 646,097.00		
		A non lapsing fund to collect the real			\$ 5,000,000.00					

FY 2014 - 2015 Special Purpose Revenue Funds

O419	H Street Retail Priority Area Grant Fund	property and sales tax increment generated in the H Street, NE retail priority area to be used to support the Third and H Streets, NE project and to support small business development.	50	\$ 817,633.00		Subsidies and transfer	50			Subsidies and transfer
0419 H STREET RETAIL PRIORITY AREA GRANT FUND				\$ 817,633.00	\$ 5,000,000.00					
Total				\$ 17,224,195.00	\$ 15,300,931.00			\$ 4,244,338.00	\$ 963,441.00	

Question 15 Response DMPED Capital Budget

Project No	AY	Project Title	Project Description	Lifetime Budget	Lifetime Expenditure	Current Unspent Allotment	Status Report
AFH14C	14	TEMPORARY CONSTRUCTION – FEMS DEMOUNTABLE	Construction of Temporary Facility for the Relocation of Engine Company 1	\$2,500,000	\$1,963,177.15	\$536,822.85	The temporary fire station is substantially complete and is currently occupied by Engine Company 1. The final punch list items are still outstanding, but are expected to be completed in Q2 of FY15. It is anticipated the remaining budget will be used. The project was budgeted at \$2.5 million, which includes contingency.
AMS11C	05	MCMILLAN SAND FILTRATION SITE	Master Planned Development	\$47,192,364	\$6,259,805.92	\$4,532,558.08	DMPED is moving forward with the McMillan development and has redesigned the master plan to accommodate DC Water's activity on and next to the site. The Council approved the form LDA and our office is working to execute that agreement, as well as the agreements to complete the horizontal construction for the site. DMPED is still awaiting demolition approval of the historic underground cells from the Mayor's Agent for Historic Preservation. It is anticipated that an additional \$11M will be needed for the project in addition to the FY16 request.
ASC13C	11	SKYLAND SHOPPING CENTER	Master Planned Development	\$15,985,000	\$9,735,019	\$6,249,981.00	DMPED received authorization from Council for surplus designation, disposition authority, and TIF reauthorization in September 2014. Funds will be used for remaining tenant relocation payments and property management.
AWR01C	11	ST.ELIZABETHS E CAMPUS	Master planning and Infrastructure Planning	\$122,850,000	\$24,208,849.25	\$81,141,150.75	These funds are being used for planning / design. The majority of funds will be transferred to DDOT for Phase 1 infrastructure improvements. Remaining funds will be used to support building stabilization and historic preservation activities.
AWT01C	11	WALTER REED AMC	Master Planning and Infrastructure Planning	\$4,798,335	\$1,492,860.56	\$3,305,474.44	The LRA is currently negotiating with the Army to acquire the site through and Economic Development Conveyance. The LRA is also negotiating an LDA with the selected development team. Funds are being used for pre-development activities.
EB001C	06	TEMPLE COURTS / NW1 REDEVELOPMENT	Master Planned Development	\$53,710,066.28	\$50,566,386.38	\$3,143,679.90	This funding is being used to payoff the existing mortgage on the former Temple Courts site. Payoff will occur when we have negotiated an amendment to the HUD Regulatory Agreement.
EB008C	06	NEW COMMUNITIES	Master Planned Development	\$132,686,108.02	\$11,381,771.42	\$77,804,336.60	This funding is being allocated to various New Communities projects for predevelopment and construction activities. As developers submit their budget, DMPED performs conditional underwriting and commits this funding.
EB013C	06	BARRY FARM, PARK CHESTER, WADE ROAD	Master Planned Development	\$34,247,354	\$26,983,388.08	\$7,263,965.92	This funding will be used for additional planning and predevelopment activities at Barry Farm.
EB014C	06	FORT LINCOLN NEW TOWN DEVELOPMENT	Construction of stormwater pond #3	\$8,855,704.73	\$8637,141.58	\$218,563.15	The stormwater pond is under construction; DMPED will incur full cost of pond construction.

EB402C		PENNSYLVANIA AVE SE PROPERTIES	Intra-district transfer	\$4,495,078.03	\$3,296,025.09	\$1,19,052.94	Some of the remaining funds in FY14 were transferred to Department of General Services through an intra-district transfer.
EB403C		HOWARD THEATRE	Intra-district transfer	\$18,136,505.75	\$17,931,530.75	\$204,975.00	Some of the remaining funds in FY14 were transferred to the DC Commission for Arts and Humanities through an intra-district transfer.
EB015C	06	LINCOLN HEIGHTS, RICHARDSON DWELLINGS	Master Planned Development	\$3,050,036.12	\$2,036,946.53	\$1,013,089.59	This funding will be used for demolition of 33 units at Lincoln Heights that will occur once we receive disposition authority from HUD (the application is currently pending at HUD). In addition, a portion of this funding will be used to cover the cost of updating the master redevelopment plan.
EB423C		POPLAR POINT	Master Planning	\$1,300,193.69	\$475,192.54	\$825,001.15	These funds are being used for planning / design. A concurrent Environmental Impact Statement and Small Area Plan are in process. Additional funds will be needed to relocate NPS, as well as perform pre-development work.
EDP01C		ECONOMIC DEVELOPMENT POOL	Master Planned Development	\$16,120,250.38	\$15,935,540.68	\$184,709.70	DMPED used funds in FY15 to support the construction of the West End Parcels for affordable housing.
EB343C	01	GEORGIA AVENUE - GREAT STREETS	Great Streets Initiative: Small Business Capital Improvement				Exploring opportunities to use funding for Small Business Capital Improvement Grants and Catalytic Investments along the corridors
EB402C	05	PENNSYLVANIA AVENUE SE PROPERTIES	Great Streets Initiative: Small Business Capital Improvement				Exploring opportunities to use funding for Small Business Capital Improvement Grants and Catalytic Investments along the corridors
EB403C	05	HOWARD THEATRE	Great Streets Initiative: Small Business Capital Improvement				Exploring opportunities to use funding for Small Business Capital Improvement Grants and Catalytic Investments along the corridors
EB409C	05	WASA NEW FACILITY	Infrastructure Improvements				Fund site due diligence activities and studies and relocation facility pre-development and design
EB423C	05	POPLAR POINT	Infrastructure Improvements				Fund completion of CERCLA RI/FS Work Plan and implementation of field work' fund NEPA and small area planning processes
EDP01C	05	ECONOMIC DEVELOPMENT POOL	Master planned development				DPMED and its development partner have closed on the land and are proceeding to To support the West End Parcels affordable housing
TOTAL:				\$463,926,996	\$180,903.645	\$186,543,361	

DMPED Mobile Cost List for Fiscal Years 2013-2015

First Name	Last Name	Title	Device Type	FY 13 Total Expenditure Estimated	FY 14 Total Expenditure Estimated	FY 15 Total Expenditure Estimated (up to 2014-12 invoice)	Justification
AYESHA	ABBASI	Legal Affairs & Policy Specialist/Assistant Attorney General	Cellular	\$ 1,129.08	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
CHRIS	AHN	Director Corporate Assistance	Cellular	\$ 1,172.00	\$ 771.01	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
BETH-SHERRI	AKYEREKO	Assitant Attorney General	Cellular	\$ 1,129.09	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
MARK	ALBERTA	Assitant Attorney General	Cellular	\$ 1,130.08	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
RENYA	ALORO	Project Manager	Cellular	\$ 1,131.46	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
POLINA	BAKHTEIAROV	Great Streets Manager	Cellular	\$ 1,171.08	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
XAVIER	BELTRAN	Assitant Attorney General	Cellular	\$ 1,130.07	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
KIMBERLY	BLACK KING	Project Manager	Cellular	\$ 1,143.76	\$ 697.27	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
MARC	BLEYER	Project Manager	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
CONNIE	BODDIE	Staff Assistant	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
JENIFER	BOSS	Interim Director of Business Development and Strategy	Cellular	\$ 679.09	\$ 545.07	\$ -	Immediate access to voice and email communication when away from desk and out of the office
JASMINE	BROWN	Program Analyst	Cellular	\$ -	\$ 325.81	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
PIA	BROWN	Hospitality Sector Manager	Cellular	\$ -	\$ 521.19	\$ 1,086.72	Immediate access to voice and email communication when away from desk and out of the office
CATHERINE	BUELL	Executive Director, St. Elizabeths East	Cellular	\$ 1,135.45	\$ 646.00	\$ 224.54	Immediate access to voice and email communication when away from desk and out of the office
LAURA	BURGHER	Program Analyst, WIC	Cellular	\$ 1,134.44	\$ 686.85	\$ 174.37	Immediate access to voice and email communication when away from desk and out of the office
ANDRE	BYERS	Project Manager	Cellular	\$ 1,171.09	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
LUISA	CARDENAS	Quantitative Policy Analyst	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
MARTINE	COMBAL	Director, Walter Reed LRA	Cellular	\$ 1,214.04	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
WILLIAM	CREIGHTON	GW University Fellow	Cellular	\$ 1,190.67	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
JASON	CROSS	Project Manager	Cellular	\$ 410.23	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
SHEILA	CUTHRELL	Operations Manager	Cellular	\$ 1,130.07	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
CRYSTAL	DAVIS	Operations & HR Assistant	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
MICHAEL	DURSO	Project Manager/ Interagency Coordinator	Cellular	\$ 1,134.44	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
GARY	ELLIS	Project Manager	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
LINA	FENG	Business Development Specialist	Cellular	\$ 1,957.34	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
JEANNETTE	FRETT	Workforce Intermediary Officer	Cellular	\$ 783.95	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office

DMPED Mobile Cost List for Fiscal Years 2013-2015

First Name	Last Name	Title	Device Type	FY 13 Total Expenditure Estimated	FY 14 Total Expenditure Estimated	FY 15 Total Expenditure Estimated (up to 2014-12 invoice)	Justification
KETAN	GADA	Director, Hill East District Redevelopment	Cellular	\$ 2,066.55	\$ 3,747.82	\$ 938.19	Immediate access to voice and email communication when away from desk and out of the office
RODNEY	GEORGE	Project Manager	Cellular	\$ 1,172.00	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
ALESTA	GHOLSON	Research Associate, WIC	Cellular	\$ -	\$ 645.56	\$ 163.87	Immediate access to voice and email communication when away from desk and out of the office
TIA	GILBERT	Project Manager	Cellular	\$ 697.21	\$ 812.92	\$ 204.78	Immediate access to voice and email communication when away from desk and out of the office
SASHA	HAMMOND BRUCE	Capital City Fellow	Cellular		\$ 497.16	\$ -	Immediate access to voice and email communication when away from desk and out of the office
LATOYIA	HAMPTON	Grants Management Specialist	Cellular	\$ 1,131.07	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
ANTHONY	HEADEN	Project Manager, DC Revenue Bond Program	Cellular	\$ 941.06	\$ 735.15	\$ 190.11	Immediate access to voice and email communication when away from desk and out of the office
ERIN	HORNE-MCKINNEY	Senior Business Development Representative - Tech Sector	Cellular	\$ 177.96	\$ 1,071.24	\$ 269.43	Immediate access to voice and email communication when away from desk and out of the office
VICTOR	HOSKINS	Deputy Mayor	Cellular	\$ 1,836.87	\$ 799.08	\$ -	Immediate access to voice and email communication when away from desk and out of the office
DAVID	HOWARD	Project Manager	Cellular	\$ 1,171.09	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
STANLEY	JACKSON	Project Manager, DC Revenue Bond Program	Cellular	\$ 859.88	\$ 693.24	\$ 174.93	Immediate access to voice and email communication when away from desk and out of the office
CORY	JEFFERSON	Project Manager, DC Revenue Bond Program	Cellular	\$ 1,439.14	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
GREG	JOHNSON	Project Manager, DC Revenue Bond Program	Cellular	\$ 1,172.01	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
KERMIT	KALEBA	Associate Director, WIC	Cellular	\$ 1,134.46	\$ 655.44	\$ 174.37	Immediate access to voice and email communication when away from desk and out of the office
GEOFFREY	KING	Program Manager, WIC	Cellular	\$ 1,135.36	\$ 687.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
LESLIE	LACEY	Project Manager	Cellular	\$ -	\$ 345.30	\$ -	Immediate access to voice and email communication when away from desk and out of the office
JOSEPH	LAPAN	Project Manger	Cellular	\$ 1,130.08	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
COREY	LEE	Project Manager/ Interagency Coordinator	Cellular	\$ 1,130.07	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
WILLIAM	LEE	Project Manger	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
COYAN	LEWIS	Project Manger	Cellular	\$ 1,129.09	\$ 729.44	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
WILLIAM	LIGGINS	Director of Revenue Bond Enterprise Program	Cellular	\$ 1,172.01	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
YONGHONG	LUO	Project Manager	Cellular	\$ 1,172.10	\$ 728.88	\$ 186.06	Immediate access to voice and email communication when away from desk and out of the office
IVAN	MATTHEWS	Project Manger	Cellular	\$ 1,135.36	\$ 571.33	\$ -	Immediate access to voice and email communication when away from desk and out of the office
JACQUELINE	MCDONALD	Director of Contracts, Procurement and Grants	Cellular	\$ 1,232.49	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
BELLE	MCDOWELL	Program Support Assistant	Cellular	\$ -	\$ -	\$ 112.96	Immediate access to voice and email communication when away from desk and out of the office

DMPED Mobile Cost List for Fiscal Years 2013-2015

First Name	Last Name	Title	Device Type	FY 13 Total Expenditure Estimated	FY 14 Total Expenditure Estimated	FY 15 Total Expenditure Estimated (up to 2014-12 invoice)	Justification
JOHN	MCKIEL	Capital City Fellow	Cellular	\$ -	\$ -	\$ 182.22	Immediate access to voice and email communication when away from desk and out of the office
ERIN	MEADORS	Contract Administrator Liason	Cellular	\$ 1,129.08	\$ 729.44	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
BRANDON	MITCHELL	Project Manger	Cellular	\$ 414.86	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
EMILY	MORRIS	Assitant Attorney General	Cellular	\$ 1,509.71	\$ 705.26	\$ -	Immediate access to voice and email communication when away from desk and out of the office
SHIV	NEWALDASS	Project Manger	Cellular	\$ 1,171.08	\$ 770.73	\$ -	Immediate access to voice and email communication when away from desk and out of the office
NAKIA	NEWTON	Staff Assistant	Cellular	\$ 1,172.09	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
RICH	NICHOLS	Chief of Staff	Cellular	\$ 1,491.32	\$ 1,053.72	\$ 265.17	Immediate access to voice and email communication when away from desk and out of the office
HERBERT	NILES	Office of Motion Picture and Television Development	Cellular	\$ -	\$ 687.86	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
ZELPHIA	ODOM	Assistant HR Advisor	Cellular	\$ 1,129.08	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
JAMES	PARKS	Project Manger	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
JANICE	POSEY	Business Development Specialist	Cellular	\$ 1,233.19	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
ANTON	RAMKISSOON	Communications Specialist	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
ANA	REYES	Financial Manager	Cellular	\$ 1,718.73	\$ 1,144.65	\$ 287.82	Immediate access to voice and email communication when away from desk and out of the office
INGRID	RIOS WILSON	Executive Assistant	Cellular	\$ 1,148.63	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
ANDREW	ROGERS	Associate Director, WIC	Cellular	\$ -	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
NIMITA	SHAH	Project Manager	Cellular	\$ 1,129.08	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
ANNA	SHAPIRO	Project Manager	Cellular	\$ -	\$ 572.70	\$ 162.87	Immediate access to voice and email communication when away from desk and out of the office
SURINDER	SHARMA	Contract Specialist	Cellular	\$ 1,092.44	\$ 374.92	\$ -	Immediate access to voice and email communication when away from desk and out of the office
NICOLE	SIMMS	Capital City Fellow	Cellular		\$ 357.33	\$ 215.28	Immediate access to voice and email communication when away from desk and out of the office
ELVIA	SOUTHERLAND	Project Manager	Cellular	\$ 1,478.70	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
GLYNIS	STEFFY	Analyst	Cellular	\$ -	\$ 686.85	\$ 173.37	Immediate access to voice and email communication when away from desk and out of the office
ANDRE	SWANN	Project Manager	Cellular	\$ -	\$ -	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
HONOR	SYLVESTER	Financial Manager	Cellular	\$ 697.17	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
STEPHANIE	TIOSECO	Program Analyst, WIC	Cellular	\$ 1,134.46	\$ -	\$ -	Immediate access to voice and email communication when away from desk and out of the office
TRACEY	TRABUE	Staff Assistant	Cellular	\$ 880.09	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office

DMPED Mobile Cost List for Fiscal Years 2013-2015

First Name	Last Name	Title	Device Type	FY 13 Total Expenditure Estimated	FY 14 Total Expenditure Estimated	FY 15 Total Expenditure Estimated (up to 2014-12 invoice)	Justification
MATTHEW	TROY	Development Director	Cellular	\$ 1,298.17	\$ 854.49	\$ 272.94	Immediate access to voice and email communication when away from desk and out of the office
ANDREW	TRUEBLOOD	Chief of Staff	Cellular	\$ 507.14	\$ 770.73	\$ 194.34	Immediate access to voice and email communication when away from desk and out of the office
DARNETTA	TYUS	Special Assistant	Cellular	\$ 1,168.83	\$ 665.88	\$ 162.87	Immediate access to voice and email communication when away from desk and out of the office
CHANDRA	WASHINGTON	Director of Communications	Cellular	\$ 1,399.97	\$ 910.64	\$ 228.78	Immediate access to voice and email communication when away from desk and out of the office
KARIMA	WOODS	Deputy Director, Business Development and Strategy	Cellular	\$ 2,667.14	\$ 3,886.07	\$ 1,128.22	Immediate access to voice and email communication when away from desk and out of the office
MICHELLE	WRIGHT	Special Initiatives Manager	Cellular	\$ 1,129.08	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
CARINE	YAHAUT	Staff Assistant	Cellular	\$ 1,130.57	\$ 728.88	\$ 183.84	Immediate access to voice and email communication when away from desk and out of the office
KEIKO	YOSHINO	Legislative Affairs Specialist	Cellular	\$ -	\$ 686.85	\$ 171.77	Immediate access to voice and email communication when away from desk and out of the office
DAVID	ZIPPER	Director, Business Development and Strategy	Cellular	\$ 2,852.02	\$ 431.31	\$ -	Immediate access to voice and email communication when away from desk and out of the office
				\$ 74,795.92	\$ 56,983.52	\$ 15,046.62	

JASON	CROSS	Project Manager	Tablet	\$ 559.99	\$ 361.83	\$ 113.81	Meeting Notes and Management
LATOYIA	HAMPTON	Grants Management Specialist	Tablet	\$ 419.88	\$ 416.24	\$ 99.03	Site Visit Reporting, Online Signature of Documents
VICTOR	HOSKINS	Deputy Mayor	Tablet	\$ 568.26	\$ 376.64	\$ -	Meeting Notes and Facillitation
WILLIAM	LIGGINS (IRB)	Director of Revenue Bond Enterprise Program	Tablet	\$ 419.88	\$ 416.24	\$ 99.03	Meeting Notes and Presentation (shared by IRB team)
WILLIAM	LIGGINS (IRB)	Director of Revenue Bond Enterprise Program	Tablet	\$ 479.88	\$ 467.05	\$ 99.03	Meeting Notes and Presentation (shared by IRB team)
JEFF	MILLER	Deputy Mayor	Tablet	\$ -	\$ -	\$ 99.03	Meeting Notes and Facillitation
ZELPHIA	ODOM	Assistant HR Advisor	Tablet	\$ 419.88	\$ 416.24	\$ 99.03	Teleworking
MARTINE	COMBAL	Director, Walter Reed LRA	Wireless Air-Cards	\$ 455.88	\$ 455.88	\$ 113.97	Wireless Hub for up to 5 Laptops for Community Meetings
VICTOR	HOSKINS	Deputy Mayor	Wireless Air-Cards	\$ 419.88	\$ 416.50	\$ -	Mobile Work on Laptop
ERIN	MEADORS	Contract Administrator Liason	Wireless Air-Cards	\$ 480.77	\$ 481.71	\$ 121.80	Mobile Work on Laptop
				\$ 4,224.30	\$ 3,808.33	\$ 844.73	

DMPED Employee Travel Information
Fiscal Years 2013 - 2015

Employee Name	Title	Expenditures by Fiscal Year			Description
		FY2013	FY2014	FY2015	
ALLISON GERBER	Executive Director, Workforce Investment Council	\$212.69			DOL State Leaders Meetings, Philadelphia PA
ANDRE BYERS	Project Manager	\$1,304.00			ICSC Las Vegas 5/18-5/22/2013
ANDREW ROGERS	Associate Director, WIC			\$163.52	DOL State Leaders Meetings, Philadelphia PA
BRIAN KENNER	Chief of Staff	\$1,923.64			ICSC Las Vegas 5/18-5/22/2013
CATHERINE BUELL	Executive Director, St. Elizabeths East	\$434.00			Karen Backus and Associates Meeting New York, NY
CHRIS AHN	Corporate Assistance Director	\$495.80			Corenet Global Conf 10/20-10/24/2013
			\$1,845.00		Corenet Global Conf 10/20-10/24/2013
			\$318.25		CBS Meeting in New York City
				\$338.00	Chris Ahn Travel to NYC to meet with CBS representatives
			\$802.50		Corenet Global Conference Las Vegas, NV
COYAN LEWIS	Program Manager, New Communities		\$1,180.89		Child Abuse and Neglect Conference, New Orleans
			\$303.70		Coyan Lewis travel to Charlotte for housing conference September 28th.
			\$762.81		Purpose Built Conference, Charlotte, North Carolina
DAVID ZIPPER	Director, Business Development and Strategy	\$3,056.75			ICSC Las Vegas 5/18-5/22/2013
		\$1,987.44			China Trade Mission, Beijing
ERIN HORNE MCKINNEY	Senior Business Development Representative - Tech Sector		\$980.00		SXSW Conference Austin TX
GEOFFREY KING	Program Manager, WIC		\$648.00		Aspen Institute, Aspen, CO
			\$376.20		Aspen Institute, Cincinnati OH
				\$39.00	Aspen Institute, Baltimore, MD
GILLES STUCKER	Senior Project Manager			\$1,275.00	Training with Neighbor Reinvestment for Gilles Stucker
IVAN MATTHEWS	Project Manager	\$950.00			Coalition For Non-Profit Housing Conference
JACQUELINE MCDONALD	Director Contracts and Procurement			\$127.50	Sparx Conference, Tampa, FL
JASON CROSS	Project Manager	\$1,189.60			ADC Conference Denver 10/15/2012
		\$630.00			ADC National Summit, Arlington VA
		\$2,371.88			ADC Base Redevelopment Forum, Portland, ME
			\$588.80		ULI Conference in Chicago
			\$580.50		Conference Registration Walter Reed Jason Cross
			\$428.20		Jason Cross Travel to SF for conf. in Nov. 2014

DMPED Employee Travel Information
Fiscal Years 2013 - 2015

Employee Name	Title	Expenditures by Fiscal Year			Description
		FY2013	FY2014	FY2015	
				\$1,670.99	ADC Base Redevelopment Forum, San Francisco, CA November 2014
JEANNETTE FRETT	Workforce Intermediary Officer	\$1,321.44			Workforce Investment Learning Tour March 2013
JEFF MILLER	Director of Real Estate	\$453.57			CORENET GLOBAL Orlando 10/7/2012
		\$2,340.80			Las Vegas, Corenet Global Conf 10/20-10/24/2013
			\$840.75		Corenet, Las Vegas, NV December 2013
			\$1,560.14		ICSC, Las Vegas, NV
			\$545.14		China Trade Mission, Beijing, Shanghai
JENIFER BOSS	Senior Business Development Representative	\$1,404.79			Microsoft Worldwide, Houston, TX
			\$318.25		Business Development Meetings, New York, NY
			\$637.80		SXSW Austin, TX
		\$248.50			Microsoft Worldwide, Houston, TX
			\$865.97		ICSC Retail Convention, May 2014
JENNIFER CASTOR	Deputy Attorney General	\$1,464.79			ADC Conference Portland 9/24-9/27/13
JENNIFER CASTOR	Deputy Attorney General	\$630.00			ADC National Summit, Arlington VA
JENNIFER CASTOR	Deputy Attorney General			\$1,886.89	ADC Base Redevelopment Forum, San Francisco, CA
KARIMA WOODS	Deputy Director, Business Development and Strategy	\$1,047.57			China Trade Mission, June 2014
KARIMA WOODS	Deputy Director, Business Development and Strategy		\$1,538.00		Sister Cities Conference Registration 2014 Karima Woods
KERMIT KALEBA	Executive Director, Workforce Investment Council	\$952.00			C2ER Annual Forum, Nashville, TN
		\$1,075.00			Regional Economic Competiveness Conference
		\$158.77			DOL State Leaders Quarterly Meetings, Philadelphia PA
			\$447.99		DOL State Leaders Quarterly Meetings, Philadelphia PA
				\$961.52	CCRY Network Meeting, Kansas City, MO
				\$164.64	DOL State Leaders Quarterly Meetings, Philadelphia PA
KIMBERLY BLACK KING	Director of New Communities Initiative		\$1,080.56		Cohn Reznick Affordable Housing Conference, Atlanta, GA
				\$1,166.85	Affordable Housing Summit, Chicago, IL, reimbursements
			\$824.20		Travel to Atlanta for Conference for Kimberly King
			\$860.00		Kimberly Black King, Affordable Housing Summit, Chicago, IL 11.19-11.21.

DMPED Employee Travel Information
Fiscal Years 2013 - 2015

Employee Name	Title	Expenditures by Fiscal Year			Description
		FY2013	FY2014	FY2015	
LAURA BURGHER	Program Analyst, WIC		\$1,722.98		WIC Laura Burgher National Association for Workforce Development Professionals conference in Chicago on September 22-24
LEE GOLDSTEIN	Project Manager		\$2,843.10		Lee Walter Goldstein Travel to Charlotte for Housing Conference September 28th.
LEE GOLDSTEIN	Project Manager			\$2,046.95	Affordable Housing Developments Summit, Chicago, IL, September 2014
LINA FENG	Program Analyst	\$1,047.14			China Trade Mission, Beijing, Shanghai
MARC BLEYER	Project Manager		\$290.30		Future Structure Summit, Boston, MA, September 2014
MARTINE COMBAL	Director, Walter Reed LRA	\$1,139.60			ADC Conference Denver 10/15/2012
		\$630.00			ADC National Summit, Arlington VA May 2013
		\$645.30			ADC Conference Portland 9/24-9/27/13
			\$2,606.19		ULI Conference, Chicago, IL October 2013
			\$2,703.34		Martine Combal travel to Bilbao for Marshal Fund Urban Inovation Leadership Conference
				\$2,094.26	Association of Defense Communities, San Francisco, CA, November 2014
MATTHEW TROY	Director of Real Estate			\$283.50	China Trade Mission, Beijing, Shanghai
MAXIMILIAN TONDRO	Capital City Fellow			\$2,612.98	Affordable Housing Developers Summit, Chicago, IL, per diem
MICHELLE WRIGHT	Special Initiatives Manager	\$1,667.60			CORENET GLOBAL Orlando 10/7/2012
PIA BROWN	Hospitality Sector Manager		\$765.50		World Tourism Cities Federation, Beijing China
REYNA ALORRO	Supervisory Project Manager	\$1,150.60			ADC Conference Denver 10/15/2012
			\$1,391.89		ULI Conference in Chicago October 2013
			\$2,280.01		American Planning Association Atlanta Georgia April 2014
			\$1,067.51		Purpose Built Conference, Charlotte, North Carolina September 2014
SENTHIL SANKARAN	Director of Development	\$2,145.91			CORENET GLOBAL Orlando 10/7/2012
TIA GILBERT	Program Manager, New Communities		\$1,009.29		Child Abuse and Neglect Conference, New Orleans March 2014
TIA GILBERT	Program Manager, New Communities		\$1,074.43		Tia Maria Gilbert Travel to Charlotte for housing conference September 28th.

DMPED Employee Travel Information
Fiscal Years 2013 - 2015

Employee Name	Title	Expenditures by Fiscal Year			Description
		FY2013	FY2014	FY2015	
VICTOR HOSKINS	Deputy Mayor	\$399.26			ICSC Las Vegas May 2013
VICTOR HOSKINS	Deputy Mayor		\$887.64		ICSC Las Vegas, May 2014
WILLIAM LIGGINS	Director of Revenue Bond Enterprise Program		\$145.00		Municipal Bond Summit Miami, FL May 2014



FY 2015 PERFORMANCE PLAN
Deputy Mayor for Planning and Economic Development, Office of the

MISSION

The Office of the Deputy Mayor for Planning and Economic Development (DMPED) supports the Mayor in developing and executing the District's economic development vision.

SUMMARY OF SERVICES

DMPED assists the Mayor in the coordination, planning, supervision, and execution of programs, policies, proposals, and functions related to economic development in the District of Columbia. DMPED sets development priorities and policies, coordinates how the District markets itself to businesses and developers, and recommends and ensures implementation of financial packaging for District development, attraction, and retention efforts. DMPED also works to achieve its mission by focusing on outreach to the business community and neighborhood stakeholders, and by forging partnerships between government, business, and communities to foster economic growth for residents of the District of Columbia.

AGENCY WORKLOAD MEASURES

Measure	FY 2012 Actual	FY 2013 Actual	FY 2014 YTD¹
Total square footage of federal government agencies within the District (owned and leased)	59 million square feet	54 million square feet	54 million square feet
Active business relocation/expansion leads	191	217	168
Number of agencies providing oversight, coordination, planning, supervision, and execution of programs, policies, proposals, and functions related to economic development in the District of Columbia	N/A ²	15 ³	15 ⁴

1 As of August 2014

2 Not tracked

3, 4The following agencies are counted in this workload measure: the Office of the Deputy Mayor for Planning and Economic Development, the Department of Employment Services, the Department of Housing and Community Development, the Department of Consumer and Regulatory Affairs, the Office of the Tenant Advocate, the Department of Insurance, Securities, and Banking, the Department of Small and Local Business Development, The Office of Motion Picture Development, the Office of Planning, the Commission on Arts and Humanities, Events DC, the District of Columbia Housing Finance Agency, the District of Columbia Housing Authority, and the Alcoholic Beverage Regulation Administration.



OBJECTIVE 1: Manage and deliver the District's economic development programs and projects (One City Action Plan Actions 1.2.2, 1.3.1, 3.5.1, 3.5.2, and Indicator 3B).

INITIATIVE 1.1: Increase and diversify the existing portfolio of Industrial Revenue Bond transactions to serve varied economic development and housing needs.

The District of Columbia Industrial Revenue Bond (IRB) Program provides below market interest rate loans to qualified private enterprises located in an Enterprise Zone, as well as non-profit and manufacturing organizations throughout the District of Columbia. The IRB program anticipates underwriting and closing seven to ten bond transactions in FY 15, while also executing four to nine conversions/modifications of prior bond deals. Additionally, the IRB Program will also look to intensify the usage of the Arbitrage Investment Management account with Public Financial Management; IRB looks to consistently market this option for program borrowers to invest their bond proceeds, thus generating an additional revenue stream at no cost or risk to the District. In order to continue growing the IRB portfolio, the IRB Program will provide outreach to universities across the country to seek interest in opening locations in the District that would qualify for Bond financing. Additionally, the IRB program will expand a recent bond transaction for the University of Georgia Foundation.

Completion date: September 30, 2015

INITIATIVE 1.2: Expand the Great Streets Initiative.

The Great Streets Initiative is the District's multi-year, multi-agency commercial revitalization initiative to transform emerging corridors into thriving and inviting neighborhood centers by using public actions and tools to leverage private investment. In FY 15, the Great Streets Initiative will continue to expand its geographic reach with the addition of the New York Avenue, NE corridor and the expansion of the Georgia Avenue, NW and the Martin Luther King Jr. Avenue/Good Hope Road, SE corridors to the program. The Great Streets initiative will expand its scope beyond grant administration to include gathering intelligence about the corridors (i.e. vacancy rates, age of buildings/businesses, condition of capital improvements) and develop at least two customized investment strategies tailored to the needs of the target corridor. **Completion date: September 30, 2015**

INITIATIVE 1.3: Continue making progress on the New Communities Initiative.

The goal of the New Communities Initiative (NCI) is to redevelop targeted neighborhoods (Barry Farm, Lincoln Heights/Richardson Dwellings, Northwest One, and Park Morton) that have a history of concentrated crime, poverty and distressed housing into healthy, vibrant communities for current and future residents. Progress is measured through: (1) identification of offsite housing, (2) site redevelopment, and (3) human capital outreach resulting in gains in health, education, jobs and public safety. Important milestones that will be met during FY 15 are as follows:

- *Park Morton*: Make progress on site redevelopment by selecting a development team (by **December 31, 2014**).
- *Lincoln Heights/Richardson Dwellings*: Make progress on site redevelopment by working with DC Housing Authority to select a planning consultant (by **December 31, 2014**).



- *Barry Farm*: Make progress on site redevelopment by working with the development team to secure appropriate rezoning (by **September 30, 2015**)

Human Capital:

1. Head of Household Case Management – Increase resident linkages to the DC Department of Behavioral Health (DBH) and DC Department of Employment Services (DOES) across all four New Communities sites through the work of the case management provider and their efforts of making direct resident referrals to aforementioned agencies to enable more households to be prepared for change, including relocation. The case management provider will continue their existing (or re-establish) partnerships with the aforementioned agencies. DBH/DOES' Community Outreach Specialists will be invited to present information on their respective agency at regularly scheduled New Communities meetings and/or during the People Subcommittee meetings for CHOICE/NC neighborhoods. The NCI Director will meet with the Directors of DBH and DOES to discuss the need for partnership in the New Communities by way of leveraging resources in accordance with the goals of each respective agency to achieve this goal.

2. Education & Employment Opportunities – Grow the number of onsite training and/or education programs that have proven results and lead to employment. Programs that lead to a GED, high school diploma, certification/ licensure in construction, healthcare and food service continue to be highly sought by residents within the New Communities. Through the existing relationship with University of the District of Columbia Community College, the human capital providers will coordinate information sessions and expand their partnerships of current and future educational and training classes for New Communities residents. **Completion date: September 30, 2015**

INITIATIVE 1.4: Select partners on the real estate development projects solicited in FY 14.

In FY 14, DMPED issued the following solicitations: 1909 Martin Luther King Jr Avenue SE, 625 T Street NW, 8th and O Streets, NW, Capitol Vista, Grimke School, Saint Elizabeths East Campus Redevelopment Redevelopment Phase 1 and Northwest One. During FY 15, DMPED will conclude its selection process and choose development partners for these projects, where appropriate. For each project where a development partner is selected, DMPED will negotiate to material completion the necessary disposition documents and endeavor to submit each to Council in order to gain surplus and disposition authority. During these negotiations, DMPED will work to ensure the policy goals set out in the initial solicitations and subsequent community meetings are reflected in the actual agreements.

Completion date: September 30, 2015

INITIATIVE 1.5: Continue to move forward on large-scale planning and development projects (One City Action Plan Action 1.2.2).

DMPED is focused on two substantial and complex development projects that each require some level of federal government interaction, and have development timeframes that exceed a decade. The activities described below will be completed by **September 30, 2015**.



Walter Reed Army Medical Center Redevelopment - In FY 15, DMPED will create a financially feasible implementation strategy that meets community needs and complies with all Base Realignment and Closure (BRAC) laws and regulations. This will be accomplished through: (1) completion of a series of public community meetings, and (2) regular communication with partners such as Walter Reed BRAC Staff, U.S. Army, U.S. Department of Defense, and the U.S. Department of State among others. Additionally, the following tasks will also be completed in FY 15: • Negotiation of a Land Disposition Agreement with the selected master development team; • Negotiation of a final Economic Development Conveyance application with the U.S. Army, which will outline the terms of the proposed land transfer; and • Activation of the site through periodic temporary uses.

St Elizabeths East Campus – For over five years, the District has been crafting a redevelopment plan and complimentary economic development strategy to guide the revitalization of St Elizabeths East. Redevelopment offers the opportunity to provide amenities for local residents and current U.S. Department of Homeland Security (DHS) employees, while creating a new center for innovation that will further diversify the District’s economy. DMPED has completed the project planning phase, and is now working to implement these plans. In FY 15, the following milestones will be accomplished: • Continued operation and marketing of Gateway DC (the Gateway Pavilion), with a focus on building programmatic partners for the following signature programs: Gateway to Health, Gateway to Creative and Gateway to Success. • Marketing the R.I.S.E. Demonstration Center, designed as a technologically innovative, flexible meeting and demonstration space, with a focus on building programmatic partners for the following signature programs: STE(A)M on the RISE, Sustainability on the RISE and Experience on the RISE. • Work with the D.C. Commission on Arts and Humanities to complete the installation of the capital public art projects to activate both the Martin Luther King Jr., Ave., SE and Alabama Ave., SE sides of the campus. • Work to identify an appropriate location for the new United Medical Center, potential anchor for the Innovation Hub, on the St. Elizabeths East campus, and incorporate search for university anchor tenant in plans; and • Work with DDOT for the re-release of a Request for Proposals and selection of a design-build firm to construct the first of two stages of site-wide infrastructure.

INITIATIVE 1.6: Continue to develop the One City Affordable Housing Data Project and Reporting System (One City Action Plan Actions 3.5.1, 3.5.2, and Indicator 3B).

In FY 15, DMPED will continue to improve housing policy coordination by promoting the intent of the Affordable Housing Clearinghouse Directory Act of 2008, and to track the District’s progress to preserve or produce 10,000 affordable units by 2020. Specifically, DMPED will continue to work with interagency partners to improve the collection, validation, reporting and analysis of affordable housing information.

Completion date: September 30, 2015

OBJECTIVE 2: Help businesses relocate to and expand within the District of Columbia, generating jobs for District residents (One City Action Plan Actions 1.1.1, 1.1.2, 1.1.4, and 1.2.1).



INITIATIVE 2.1: Expand technology investment in the District via the DC China Center in Shanghai and Beijing (One City Action Plan Action 1.1.2).

The DC China Center provides assistance to District businesses interested in exporting goods and services to China, and encourages Chinese businesses and investors to play an active role in the District's economy. The Center represents the District's first attempt to catalyze economic growth through access to international markets. In FY 14, DMPED worked with Chinese investors and businesses to facilitate their entrance into the DC market, with particular attention paid to Chinese technology companies that have expressed interest in establishing a hub for their North American operations in the District. In FY 15, DMPED will continue to attract Chinese investors and tech companies to the District, with a particular focus on supporting an incubator program that will assist Chinese companies in opening their operations in the District. In addition, the District and the DC Center will work closely with 1776, a platform to connect tech startups with the resources they need to excel, and Zhongguancun Science Park, a technology hub, to host the Challenge Cup in Beijing in 2015. **Completion date: September 30, 2015**

INITIATIVE 2.2: Expand the local technology sector (One City Action Plan Action 1.2.1).

DMPED's continued efforts to grow the District's burgeoning technology sector is critical to diversifying the city's economy. In FY 14, DMPED successfully implemented Digital DC, a marketing and economic development campaign created to showcase the District as a national tech hub to attract talent. To continue the expansion of startups founded in the District, in FY 15, DMPED will continue to support events and organizations with a focus on tech venture investment and entrepreneurship, such as 1776's Challenge Cup, DC Innovates' Digital DC Tech Fund, and Foster.ly's Collaborate. In addition, technology business attraction, retention, and training programs will be improved and supported to better leverage DC tech incentives, market the District's assets, and target businesses that are ripe for growth. Specifically, the District will expand its presence at the SxSW Conference in 2015 by partnering with other District agencies to promote the District as a technology hub to attract talent. **Completion date: September 30, 2015**

INITIATIVE 2.3: Continue the implementation of the 5-Year Economic Development Strategy (One City Action Plan Actions 1.1.1 and 1.1.4).

The 5-Year Economic Development Strategy is the District's first push to create a comprehensive economic development plan with specific recommendations to grow seven targeted sectors. Written in partnership with the business schools at Georgetown, George Washington, Howard, and American Universities, the Strategy was released in Quarter 1 of FY 13. To date DMPED has completed 22 of the 52 initiatives in the 5-Year Strategy and launched the Creative Economy Strategy. In FY 15, DMPED will continue to focus on business incubation initiatives, with a particular focus on completing 20 of the launched initiatives and launching 5 of the 10 unlaunched initiatives. **Completion date: September 30, 2015**

OBJECTIVE 3: Promote the development of an integrated workforce investment system, delivering high-quality services that help District residents gain skills that meet business needs (One City Action Plan Actions 2.3.2, 2.3.3, and 2.3.8).



INITIATIVE 3.1: Oversee implementation of new year-round youth development strategy.

In FY 14, the Workforce Investment Council worked with the DOES to develop a range of youth monitoring and performance management tools to support accountability and programmatic improvements for District’s federally-funded youth programs. In FY 15, the Workforce Investment Council (WIC) will work with DOES and the Youth Employment Change Network to design and implement a new integrated youth workforce strategy for both out-of-school and in-school youth. The WIC will also explore opportunities to invest in technical assistance that will support youth service providers in meeting employment and educational outcomes for targeted youth populations. **Completion date: September 30, 2015**

INITIATIVE 3.2: Increase scope and impact of Workforce Intermediary program.

The WIC is responsible for administering the District’s Workforce Intermediary program, an initiative that has brought together multiple stakeholders connected to two target industries – hospitality and construction – to develop and implement training and placement strategies that help employers in these key sectors fill immediate and long-term skill needs. In FY 15, the WIC will work with current grantees to ensure that District residents are receiving the training and placement services necessary to obtain well-paying hospitality jobs, and will continue with an industry-led advisory committee to identify potential opportunities for improving workforce development capacity in that sector. The WIC will also begin implementation of the construction sector strategy in partnership with DOES, including investment in pre-apprenticeship and supportive services for District residents, and will develop recommendations for expanding the workforce intermediary model to at least one additional high-growth sector. **Completion date: September 30, 2015**

INITIATIVE 3.3: Develop City-Wide “Career Pathways” Strategic Plan.

Under the FY 15 Budget Support Act, the WIC was charged with convening a multi-stakeholder Adult Career Pathways Task Force. The work of the task force is part of the overall strategic vision to align employment, training, education, and supportive services needed to help individuals enter or advance within a specific occupation or occupational cluster. The WIC, in partnership with District agencies and community stakeholders will develop a city-wide plan for the implementation of policies and practices that will support career pathway strategies for adult learners. The WIC will convene the first meeting of the task force not later than November 2014, and will submit the city-wide strategic plan to the Mayor and the DC Council by **June 30, 2015**.

INITIATIVE 3.4: Expand Access to Training and Employment Services

In 2014, Congress passed the “Workforce Innovation and Opportunities Act,” which replaces the current Workforce Investment Act and provides federal funding to support a range of job training and adult education services, including services provided through the DC American Job Center network. In FY 2015, the WIC will lead efforts to expand access to employment services through the development of a new DCAJC memorandum of agreement, and will coordinate interagency planning to ensure the District is prepared to fully implement the requirements of WIOA. **Completion date: September 30, 2015**



OBJECTIVE 4: Communicate DMPED projects and priorities to internal and external stakeholders.

INITIATIVE 4.1: Create a community engagement strategy that includes expanded modes of communicating with the public.

In FY 15, DMPED will expand its community engagement strategy to include various development projects in order to strengthen our efforts for a more transparent government agency. Through these platforms, DMPED will improve its information sharing in order to effectively communicate priorities and updates that will impact the community. Specifically, for the NCI, DMPED will utilize Instagram and Twitter to keep external stakeholders abreast of public meetings, media events and community development processes. **Completion date: September 30, 2015**

INITIATIVE 4.2: Enhance agency transparency and community participation.

In FY 14, the Transparency, Open Government and Open Data Directive was established via Mayor's Order 2014-170. In compliance with this Mayoral Directive, DMPED updated its website and content to include the information required. In FY 15, DMPED will ensure compliance with the Directive by uploading and publishing budgetary, purchasing, procurement, organizational, policy and other similar information as it becomes available. In addition to social media, the agency will continue to upload minutes of its Public Surplus Meetings to its website. Additionally, the agency will explore other ways to engage the public via the internet. **Completion date: September 30, 2015**



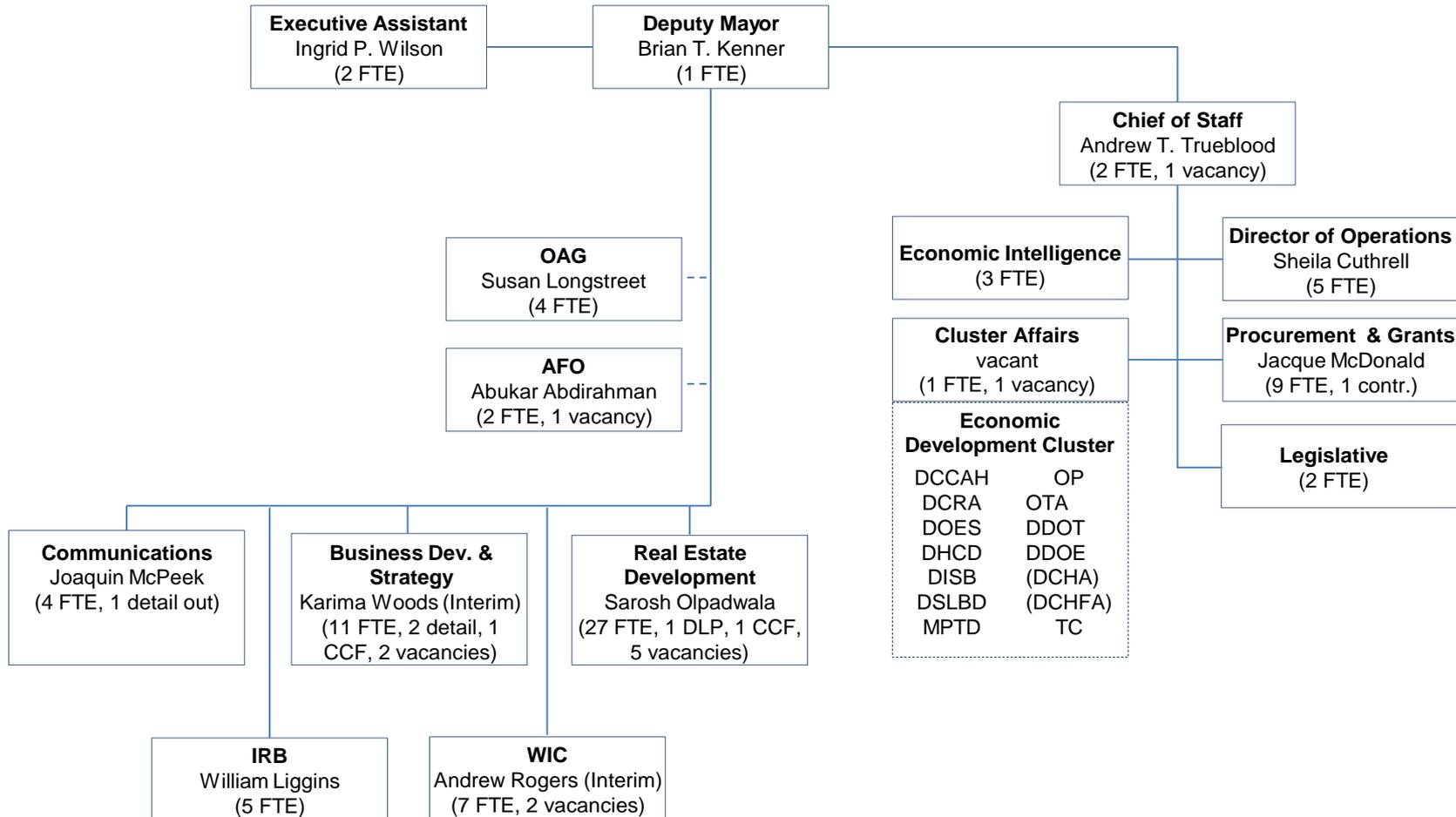
KEY PERFORMANCE INDICATORS – Deputy Mayor for Planning and Economic Development, Office of the

Measure	FY 2013 Actual	FY 2014 Target	FY 2014 YTD²	FY 2015 Projection	FY 2016 Projection	FY 2017 Projection
Number of RFPs issued	7	7	8	5	5	4
Number of project closings	13	5	14	7	19	15
Value of projects under construction	\$3.7 billion	\$1.8 billion	\$5.1 billion	\$561 million	\$3.1 million	\$2.0 billion
Number of affordable housing units for DMPED projects currently under construction	1,144	450	1460	913	2011	761
Number of site tours conducted to market District-wide projects	13	5	9	10	10	10
Number of community economic development meetings held	127	65	108	65	65	65
Number of new units of affordable housing developed (One City Action Plan Indicator 3B)	850	1,300	2,281	4,818	1,164	N/A

² Date not provided at the time of report



ORGANIZATIONAL CHART - DMPED



**DMPED Schedule A
FY 2015 to date**

Posn Nbr	Title	Name	Emplid	Hire Date	Vac Stat	Grade	Step	Salary	FTE x Dist %	Adds to FTE Cnt	Budgeted Position	Appr Year	Agency	Index	PCA	Proj Nbr	Proj Phase	Fund Code	Prgm Code	Activity
00003059	Workforce Investment Manager	[position posted on 2/10/15]			Vacant	15	0	\$ 125,125	0.5		Y	15	EBO	1000L	BUS30			1000	3030	0100
00006002	Workforce Investment Special.	King,Geoffrey Thomas	00071541	2/11/2013	F	13	5	\$ 86,189	1	Y	Y	15	EBO	1000L	BUS35			1000	3035	0100
00008929	Special Assistant	Bekele,Tsegazeab	00079418	1/6/2014	F	7	1	\$ 85,000	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00009329	Project Manager	Swann,Andre Jamal	00063576	11/3/2014	F	12	1	\$ 66,306	1	Y	Y	15	EBO	1000A	DEV20			1632	6020	0100
00011413	Workforce Intermediary Officer	Rogers,Andrew M	00063883	10/25/2010	F		5	\$ 101,860	1	Y	Y	15	EBO	1000L	BUS35			1000	3035	0100
00012012	Dir, Revenue Bond-Enterprise	Liggins,William	00006072	10/11/1998	F	14	0	\$ 115,704	1	Y	Y	15	EBO	10IRB	INV30			0609	5030	0100
00013090	Deputy Chief of Staff	[to be filled by May 2015]			Vacant	9	0	\$ 122,932	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00013512	SPECIAL ASSISTANT	White,Timothy E	00063489	1/2/2015	F	7	0	\$ 85,000	1	Y	Y	15	EBO	1000A	DEV40			1632	6040	0100
00015978	STAFF ASST	Boddie,Consuela A	00016107	11/18/2002	F	12	6	\$ 76,596	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00033374	PROJECT MANAGER	Johnson,Gregory A	00021053	4/18/1983	F	14	9	\$ 113,428	1	Y	Y	15	EBO	10IRB	INV30			0609	5030	0100
00034109	Interim Deputy Mayor For Plann	Kenner, Brian	56655	2/2/2015	F	11	0	\$ 190,000	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00034920	FINANCIAL MGR	[candidate interviews underway]			Vacant	14	0	\$ 97,655	1	Y	Y	15	EBO	1000L	AFO10			1000	110F	0100
00038354	FINANCIAL MGR	Reyes,Ana	00023050	7/20/1997	F	15	6	\$ 133,016	1	Y	Y	15	EBO	1000L	AFO10			1000	110F	0100
00038374	Director, Real Estate	Olpadwala,Sarosh	00084453	1/2/2015	F	10	0	\$ 135,000	1	N	Y	15	EBO	1000A	DEV20			1632	6020	0100
00039493	Supervisory Project Manager	[position posted on 2/18/15]			Vacant	14	0	\$ 112,725	1	N	Y	15	EBO	1000A	DEV20			1632	6020	0100
00039548	Project Manager	Gomez,Sandra C	00064695	2/28/2011	F	12	1	\$ 66,306	1	Y	Y	15	EBO	1000L	AMP05			1000	1005	0100
00040001	Project Manager	Andargeh,Gizachew	00043273	11/24/2008	F	14	3	\$ 96,076	1	N	Y	15	EBO	1000L	BUS10			1000	3010	0100
00042979	CHIEF OF STAFF	Trueblood,Andrew T	00072928	7/8/2013	F	11	0	\$ 140,000	1	N	Y	15	EBO	1000L	AMP01			1000	1001	0100
00043117	Project Manager	Stucker Jr.,Gilles A.E.	00038826	5/12/2008	F	15	0	\$ 119,544	1	N	Y	15	EBO	1000L	AMP05			1000	1005	0100
00044737	Project Manager	Youmans,Lavar	00038567	5/31/2010	F	12	5	\$ 74,538	1	Y	Y	15	EBO	1000A	DEV20			1632	6020	0100
00044738	PGM SUPPORT ASST OA	McDowell,Belphine	00037375	5/20/2013	F	7	5	\$ 41,937	1	N	Y	15	EBO	1000L	AMP01			1000	1001	0100
00044775	Workforce Investment Special.	Burgher,Laura	00071958	3/25/2013	F	13	1	\$ 76,397	0.4	Y	Y	15	EBO	15YOU	BUS30	WIAYOU	15	7000	3030	0100
00044775	Workforce Investment Special.	Burgher,Laura	00071958	3/25/2013	F	13	1	\$ 76,397	0.3	Y	Y	15	EBO	15WIA	BUS30	WIAADU	15	7000	3030	0100
00044775	Workforce Investment Special.	Burgher,Laura	00071958	3/25/2013	F	13	1	\$ 76,397	0.3	Y	Y	15	EBO	15DIS	BUS30	WIADIS	15	7000	3030	0100
00044777	Project Manager	Howard,David	00011259	9/30/2007	F	15	0	\$ 112,031	1	N	Y	15	EBO	1000L	AMP01			1000	1001	0100
00045551	Public Information Officer	Washington,Chanda J.	00072052	4/8/2013	F	15	0	\$ 111,395	1	N	Y	15	EBO	1000L	AMP80			1000	1080	0100
00046086	Communications Director	McPeek,Joaquin C	00084481	1/2/2015	F	8	0	\$ 98,000	1	N	Y	15	EBO	1000A	DEV50			1632	6050	0100
00046378	DEVELOPMENT MANAGER	[position posted on 2/18/15]			Vacant	15	0	\$ 118,635	1	N	Y	15	EBO	1000A	DEV50			1632	6050	0100
00046753	Project Manager	[position posted on 2/18/15]			Vacant	14	0	\$ 112,725	1	N	Y	15	EBO	1000A	DEV20			1632	6020	0100
00046805	LEGISLATIVE AFFAIRS SPECIALIST	Yoshino,Keiko L	00080072	2/24/2014	F	12	1	\$ 66,306	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00046806	Management Liaison Specialist	Odom,Zelphia Nicole	00018396	6/8/1998	F	13	8	\$ 93,533	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00046867	STAFF ASSISTANT	Lofton,Amelia V	00020659	3/4/1992	F	9	9	\$ 55,846	1	Y	Y	15	EBO	1000L	AMP20			1000	1020	0100
00046939	Staff Assistant	Yahaut,Carine H	00061643	6/21/2010	F	9	6	\$ 51,583	1	Y	Y	15	EBO	1000L	AMP20			1000	1020	0100
00047021	Attorney Advisor	Alberta,Mark E	00060251	1/19/2010	F	14	10	\$ 134,963	1	Y	Y	15	EBO	1000L	AMP60			1000	1060	0100
00047037	Project Manager	Headen,Anthony	00009434	11/5/2012	F	12	6	\$ 76,596	1	Y	Y	15	EBO	10IRB	INV30			0609	5030	0100
00047087	Special Assistant	Tyus,Darnetta K	00060188	1/10/2011	F	8	0	\$ 94,685	1	Y	Y	15	EBO	1000A	DEV40			1632	6040	0100
00047110	Supervisory Project Manager	King,Kimberly Black	00072058	4/8/2013	F	14	0	\$ 127,308	1	Y	Y	15	EBO	1000A	DEV30			1632	6030	0100
00047531	Project Manager	Luo,Yonghong	00066625	9/12/2011	F	13	8	\$ 93,533	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00047701	Contract Specialist	Platek,Margaret	00083713	10/20/2014	F	13	1	\$ 76,397	1	Y	Y	15	EBO	1000L	AMP20			1000	1020	0100
00047702	Project Manager	Lee,William M	00078631	10/21/2013	F	13	5	\$ 86,189	1	Y	Y	15	EBO	1000A	DEV20			1632	6020	0100
00048017	ATTORNEY ADVISOR	Akyereko,Beth-Sherri T	00040001	9/15/2008	F	15	10	\$ 158,740	1	Y	Y	15	EBO	1000L	AMP60			1000	1060	0100
00068437	Director of Business Development	[to be filled by May 2015]			Vacant	9	0	\$ 122,932	1	Y	Y	15	EBO	1000L	BUS30			1000	3030	0100
00070043	Supvy. Project Manager	Gada,Ketan	00037128	10/1/2007	F	16	0	\$ 127,274	1	Y	Y	15	EBO	1000A	DEV20			1632	6020	0100
00070045	Project Manager	Wright,Michelle R	00065508	7/18/2011	F	13	10	\$ 98,429	1	N	Y	15	EBO	1000L	BUS10			1000	3010	0100
00071717	Program Analyst	Brown,Jasmine A	00080251	3/24/2014	F	9	1	\$ 44,478	1	Y	Y	15	EBO	10IRB	INV30			0609	5030	0100
00071718	Program Analyst	Parks,James	00072538	6/3/2013	F	9	2	\$ 45,899	1	Y	Y	15	EBO	1000A	DEV40			1632	6040	0100
00071935	Workforce Investment Special.	Gholston,Alseta	00072297	5/20/2013	F	11	1	\$ 53,585	0.3	Y	Y	15	EBO	15WIA	BUS30	WIAADU	15	7000	3030	0100
00071935	Workforce Investment Special.	Gholston,Alseta	00072297	5/20/2013	F	11	1	\$ 53,585	0.4	Y	Y	15	EBO	15YOU	BUS30	WIAYOU	15	7000	3030	0100
00071935	Workforce Investment Special.	Gholston,Alseta	00072297	5/20/2013	F	11	1	\$ 53,585	0.3	Y	Y	15	EBO	15DIS	BUS30	WIADIS	15	7000	3030	0100
00071938	Administrative Officer	Cuthrell,Sheila A	00036513	9/2/2007	F	13	5	\$ 86,189	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00072947	Project Manager	Gilbert,Tia M	00015024	2/27/2012	F	15	0	\$ 102,377	1	Y	Y	15	EBO	1000A	DEV30			1632	6030	0100
00075297	Program Analyst	Meadors,Erin M	00060703	3/29/2010	F	13	7	\$ 91,085	1	Y	Y	15	EBO	1000L	AMP20			1000	1020	0100
00075323	GRANTS MANAGEMENT SPECIALIST	Hampton,Latoyia N	00023782	3/6/2006	F	13	7	\$ 91,085	1	Y	Y	15	EBO	1000L	AMP20			1000	1020	0100
00075324	Legislation & Policy Officer	[to be filled by May 2015]			Vacant	12	0	\$ 85,237	1	Y	Y	15	EBO	1000L	AMP01			1000	1001	0100
00075325	PROGRAM MANAGER	Clark,Timothy P	00063641	1/5/2015	F		0	\$ 90,000	1	Y	Y	15	EBO	1000A	DEV40			1632	6040	0100
00075326	Supervisory Project Manager	George,Rodney D	00058561	9/28/2009	F	12	0	\$ 86,994	1	Y	Y	15	EBO	1000A	DEV20			1632	6020	0100

DMPED Schedule A
FY 2015 to date

Posn Nbr	Title	Name	Emplid	Hire Date	Vac Stat	Grade	Step	Salary	FTE x Dist %	Adds to FTE Cnt	Budgeted Position	Appr Year	Agency	Index	PCA	Proj Nbr	Proj Phase	Fund Code	Prgm Code	Activity
00075327	Supervisory Project Manager	Alorro,Reyna L	00060554	3/1/2010	F	12	0	\$ 96,860	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00075328	Supervisory Project Manager	Buell,Catherine V.	00071030	12/3/2012	F	14	0	\$ 127,308	1	Y	Y	15	EB0	1000A	DEV40			1632	6040	0100
00075329	Supervisory Project Manager	Lewis,Coyan A	00009140	8/16/2010	F	13	0	\$ 90,758	1	Y	Y	15	EB0	1000A	DEV30			1632	6030	0100
00075330	Project Manager	Goldstein, Lee W	00055803	1/17/2012	F	12	5	\$ 74,538	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00075331	Project Manager	Bleyer, Marc E	00058698	10/5/2009	F	14	6	\$ 104,752	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00077085	Workforce Investment Specialist	Varma, Jaya		2/9/2015	F	12	0	\$ 66,306	1	Y	Y	15	EB0	15YOU	BUS35	WIAYOU	15	7000	3035	0100
00077086	EXECUTIVE ASST	Rios, Ingrid Penelope	00065470	7/18/2011	F	14	6	\$ 104,752	1	N	Y	15	EB0	1000L	AMP01			1000	1001	0100
00077668	Supervisory Project Manager	Woods, Karima M.	00070880	11/19/2012	F	14	0	\$ 105,301	1	Y	Y	15	EB0	1000L	BUS10			1000	3010	0100
00077670	Program Analyst	Etwaroo, Shirley A	00040011	3/11/2013	F	12	2	\$ 68,364	1	Y	Y	15	EB0	1000L	AMP20			1000	1020	0100
00077671	Supervisory Project Manager	Comb, Martine	00031442	1/9/2006	F	14	0	\$ 125,000	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00077672	Project Manager	[to be filled by May 2015]			Vacant	15	0	\$ 115,527	1	Y	Y	15	EB0	1000L	BUS20			1000	3020	0100
00077673	Project Manager	Lapan, Joseph P.	00037684	1/7/2008	F	15	0	\$ 115,866	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00077674	STAFF ASSISTANT	Tuning, Dewone T	00078522	10/7/2013	F	11	4	\$ 58,754	1	Y	Y	15	EB0	1000L	AMP20			1000	1020	0100
00077675	Program Analyst	Steffy, Glynis	00079020	11/18/2013	F	9	7	\$ 53,004	1	Y	Y	15	EB0	1000L	BUS20			1000	3020	0100
00077676	Project Manager	Cross, Jason M.	00064413	1/19/2011	F	14	3	\$ 96,076	1	Y	Y	15	EB0	1000A	DEV50			1632	6050	0100
00077677	OUTREACH COORDINATOR	Townley, Dion Terrell	00084435	1/2/2015	F	7	0	\$ 80,000	1	Y	Y	15	EB0	1000L	BUS10			1000	3010	0100
00077678	Project Manager	Shapiro, Anna L	00060281	1/19/2010	F	14	4	\$ 98,968	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00077679	STAFF ASSISTANT	Davis, Crystal L.	00079271	12/16/2013	F	9	8	\$ 52,841	1	Y	Y	15	EB0	1000L	AMP01			1000	1001	0100
00077680	Executive Assistant	Ward, Tracey M.	00002406	3/25/2013	F	12	8	\$ 80,712	1	Y	Y	15	EB0	1000A	DEV20			1632	6020	0100
00077681	Attorney Advisor	Beltran, Xavier	00011689	5/6/2013	F	14	5	\$ 117,653	1	Y	Y	15	EB0	1000L	AMP60			1000	1060	0100
00077967	Program Analyst	Jackson, Stanley J	00036609	9/17/2007	F	11	1	\$ 53,585	1	Y	Y	15	EB0	10IRB	INV30			0609	5030	0100
00082120	Project Manager	Posey, Janice	00079967	2/10/2014	F	13	8	\$ 93,533	1	Y	Y	15	EB0	10IRB	INV30			0609	5030	0100
00082121	Project Manager	Brown, Pia M.	00079968	2/10/2014	F	13	8	\$ 93,533	1	Y	Y	15	EB0	10IRB	INV30			0609	5030	0100
00082122	Program Analyst	Cardenas, Luisa Fernanda	00079137	12/2/2013	F	9	5	\$ 50,162	1	Y	Y	15	EB0	10IRB	INV30			0609	5030	0100
00082123	Public Affairs Specialist	Ramkissoon, Anton	00078996	11/18/2013	F	12	5	\$ 74,538	1	Y	Y	15	EB0	10IRB	INV30			0609	5030	0100
00083099	Public Affairs Specialist	Newton, Nakia E	00036515	9/2/2007	F	9	6	\$ 51,583	1	Y	Y	15	EB0	1000L	AMP01			1000	1001	0100
00083100	Attorney Advisor	Abbasi, Ayesha	00062244	7/19/2010	F	14	1	\$ 103,805	1	Y	Y	15	EB0	1000L	AMP60			1000	1060	0100
00083299	Program Analyst	James, Joycelyn F	00082157	8/11/2014	F	12	9	\$ 82,770	1	Y	Y	15	EB0	1000L	BUS10			1000	3010	0100
00083300	Staff Assistant	Scott, Fatima	00060568	6/30/2014	F	9	5	\$ 50,162	1	Y	Y	15	EB0	1000L	AMP01			1000	1001	0100
00083527	Contract Compliance Officer	McDonald, Jacqueline	00017580	8/23/2005	F	15	0	\$ 138,638	1	Y	Y	15	EB0	1000L	AMP20			1000	1020	0100
00083567	Project Manager	Bakhtiarov, Polina	00067252	11/14/2011	F	13	2	\$ 78,845	1	Y	Y	15	EB0	1000L	BUS10			1000	3010	0100
00084819	Project Manager	[position posted on 2/18/15]			Vacant	14		\$ 101,880	1	Y	Y	15	EB0	1000L	DMP30			1000		0100
00085178	Workforce Investment Special.	[candidate identified, processing]			Vacant	13	0	\$ 76,397	1	Y	Y	15	EB0	1000L	BUS35			1000	3035	100