



OFFICE OF THE STATE SUPERINTENDENT OF EDUCATION FY14 PROPOSED BUDGET OVERSIGHT QUESTIONS

**COUNCIL OF THE DISTRICT OF COLUMBIA
COMMITTEE EDUCATION
THE HONORABLE DAVID CATANIA, CHAIRMAN OF THE COMMITTEE ON EDUCATION
JOHN A. WILSON BUILDING**

**Office of the State Superintendent of Education
FY14 Budget Oversight Questions**

- 1. What are the agency's performance goals and targeted outcomes for FY14? How will the proposed FY14 budget serve to achieve those goals?**

RESPONSE:

The following attachments provide a list of the agency's FY13 performance goals with updates:

- FY13 Budget Performance Plan
- FY13 DOT Budget Performance Plan
- FY14 Performance Plan will be completed once the FY14 budget is approved



**FY 2013 PERFORMANCE PLAN
SPECIAL EDUCATION TRANSPORTATION
Budget Oversight- Question 1**

MISSION

The mission of Special Education Transportation, also known as the Office of the State Superintendent of Education Division of Student Transportation (OSSE DOT), is to support learning opportunities by providing safe, on-time, and efficient transportation services to eligible District of Columbia students.

SUMMARY OF SERVICES

OSSE DOT is primarily responsible for processing student transportation requests from Local Education Agencies ("LEAs"); maintaining the means to transport eligible students safely and on-time; and improving service levels by collaborating with stakeholder groups that include parents, school staff, and special education advocates.

AGENCY WORKLOAD MEASURES

Measures	FY 2010 Actual	FY 2011 Actual	FY 2012 YTD
Number of students transported	3,700	3,598	3,466
Number of bus routes	750	740	648
Number of vehicles in the fleet	850	778	757
Number of schools supported	280	270	257

OBJECTIVE 1: Support learning opportunities by providing the least restrictive, safe transportation options to eligible students.

BUDGET: Local funds are supporting activities related to Objective 1 and it's initiatives.

INITIATIVE 1.1: Promote all options for student transportation, including family reimbursement and travel training.

In collaboration with all LEAs, OSSE DOT will work to educate parents and guardians on all transportation options for eligible students, including parent reimbursement and travel training. OSSE DOT currently reimburses parents and guardians who transport their children to school. Additionally, OSSE DOT, in conjunction with the LEAs will provide travel training and fare cards to qualifying students with special needs. Expanding these programs will reduce reliance on District provided student transportation vehicles and teach eligible students valuable life skills. Completion Date: September, 2013.

On Track to Achieve. This initiative remains on track for full implementation by September 2013.

OBJECTIVE 2: Maintain a safe and reliable fleet of student transportation vehicles.

BUDGET: Local funds are supporting activities related to Objective 2 and it's initiatives.

INITIATIVE 2.1: Right-size the student transportation fleet of vehicles and replace vehicles that are beyond their useful life.



Fifty percent of the vehicles within OSSE DOT are beyond their useful life. OSSE DOT plans to procure 50 new vehicles in FY13. Completion Date: September, 2013.

On Track to Achieve. OSSE has procured 54 new vehicles and has retired 54 vehicles in FY13. By the close of FY13, OSSE will have procured approximately 150 new vehicles.

INITIATIVE 2.2: Maintain a 10% bench of vehicles to ensure reliable, timely transportation in the event a vehicle is out of service. Completion Date: September, 2013.

On Track to Achieve. OSSE-DOT continues to maintain a 10% bench of spare vehicles to account for breakdowns.

OBJECTIVE 3: Provide excellent customer service to stakeholders, especially schools and parents.

BUDGET: Local funds are supporting activities related to Objective 3 and it's initiatives.

INITIATIVE 3.1: Improve response time and effectiveness.

The Parent Call Center will improve response time and effectiveness by using data to inform decision making and performance. Completion Date: September, 2013.

On Track to Achieve. Call center response time has improved by 5% compared to the same time last year. OSSE-DOT is establishing a school resolution unit, which will provide one-to-one support to schools.

INITIATIVE 3.2: Court order metrics.

Maintain all 34 court-ordered metrics. Although the OSSE-DOT is exiting the Petties Case, OSSE-DOT will continue to measure performance against the 34 metrics mandated by the court order. These metrics include maintaining a 94% on-time arrival rate; ensuring all vehicles meet DMV inspection requirements; and adhering to a strict preventative maintenance schedule. Completion Date: September, 2013.

On Track to Achieve. OSSE-DOT continues to comply with the Petties court mandated performance metrics.

INITIATIVE 3.3: Arrival time.

Improve on-time arrivals for all students by rolling out phase 2 of the GPS project, which will enable OSSE-DOT to track and measure on-time arrivals not only at schools but also at students' homes. Completion Date: September, 2013.

On Track to Achieve. OSSE-DOT will begin tracking home on-time arrivals in FY13.

INITIATIVE 3.4: Electronic student ridership module.

Coordinate the deployment, training, and end user support activities required to begin capturing student ridership information via the GPS solution. Tracking student ridership in this way will enable OSSE-DOT to submit electronic documents and receive Medicaid reimbursement. Currently, OSSE-DOT uses a manual, paper-based system to submit student information for Medicaid reimbursement. Completion Date: September, 2013.



On Track to Achieve. Currently, two bus terminals are using the device to electronically capture student ridership data. By the end of May, all bus terminals will be using the devices to electronically capture student ridership data.

OBJECTIVE 4: Establish the underlying foundation and technical infrastructure required in order to ensure sustained operational efficiency and optimal performance within the Division.

BUDGET: Local funds are supporting activities related to Objective 4 and it’s initiatives.

INITIATIVE 4.1: Implement transportation policy.

Finalize and implement the transportation policy. Establish the organizational framework necessary to affect and support the policy within the OSSE DOT. Completion Date: September, 2013.

On Track to Achieve. The transportation policy should be available for public comment in March.

INITIATIVE 4.2: Create and implement a customer relationship management system.

Install and configure a customer relationship management system that is capable of managing the lifecycle of incidents and complaints from inception to closure. The OSSE DOT Resource Center will leverage this system to track calls, complaints, and incidents and facilitate performance reporting using the information captured. Completion Date: September, 2013.

On Track to Achieve. OSSE-DOT and OSSE-IT have completed system specifications and the project is ongoing.

INITIATIVE 4.3: Improve data quality and reliability.

Deploy enhancements to the existing information architecture to improve the exchange of data between student information systems. Specifically, facilitate the exchange and verification of student information between the Special Education Data System and the Routing/Scheduling System. Completion Date: September, 2013.

On Track to Achieve. FY13 accomplishments include: bus assignment sheets have been automated; terminal report cards are automatically emailed each morning to management; a trip ticket management system has been established.

KEY PERFORMANCE INDICATORS

Measures	FY 2011 Actual	FY 2012 Target	FY 2012 YTD	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Number of students participating in the Metro farecard program	925	900	750	790	830	860
Number of parents receiving reimbursement	90	80	60	70	75	80
Average age of	11 years	7 years	6years	5 years	5 years	5 years



vehicles in fleet						
Average maintenance and fuel costs per vehicle	\$10,600	\$10,000	\$10,000	\$9,500	\$9,000	\$9,000
Percent spare, in-service bus fleet	Not Available	10%	12%	10%	10%	10%
Percent of court-ordered metrics met (out of 34)	70%	100%	100%	N/A	N/A	N/A
Percent of daily drop offs before bell time	Not Available	96%	96%	96%	96%	96%%



FY 2013 PERFORMANCE PLAN
Office of the State Superintendent of Education
Budget Oversight - Question 1

MISSION

The mission of the Office of the State Superintendent of Education (OSSE) is to remove barriers and create pathways so District residents receive an excellent education and are prepared to achieve success in college, careers, and life.

SUMMARY OF SERVICES

The Office of the State Superintendent of Education serves as the District of Columbia's State Education Agency (SEA). In this role, OSSE manages and distributes federal funding to education providers and exercises oversight responsibility over federal education programs and related grants administered in the District to ensure quality and compliance.

OSSE also serves as the standard-bearer in education for the District of Columbia. OSSE develops state-level education policies and standards aligned with school, college, and workforce readiness expectations. OSSE further ensures that the District collects and reports accurate and reliable data. OSSE provides technical support to increase effectiveness among education providers, thereby improving outcomes for all students.

OSSE also leads, *Special Education Transportation* (Agency Code GO0); *Non-public Tuition* (Agency Code GN0); and administers *District of Columbia Public Charter Schools Payments* (Agency Code GC0).

PERFORMANCE PLAN DIVISIONS

- Office of the Chief of Staff
- Office of the Chief Operating Officer
- Office of the Deputy State Superintendent
- Early Learning
- Elementary and Secondary Education
- Post-Secondary Education and Career Readiness
- Special Education

AGENCY WORKLOAD MEASURES

Measures	FY 2011 Actual	FY 2012 Actual
# of child care facilities	459	501
# of child care professionals working in child care facilities	2,200	2,332
# of infants & toddlers served	5,000	5,080
# of students participating in PK3 & PK4 programs	10,093	12,857



# of children served by child development centers [One City Action Plan Action 2.1.4]	11,035	13,393
Measures	FY 2011 Actual	FY 2012 Actual
# of PK-12 Local Education Agencies	53	54
# of PK-12 schools	217	220
# of PK-12 teachers	5,709	6,059
# of PK-12 students (including adults)	74,977	76,753
% of PK-12 students qualified for free and reduced lunch	72%	72%
# of PK-12 female students	37,869	38,791
# of PK-12 male students	37,108	37,947
# of PK-12 American Indian students	54	64
# of PK-12 African American students	57,292	57,404
# of PK-12 Hispanic students	10,614	11,304
# of PK-12 White students	5,130	5,702
% of students performing at proficiency	46.3%	47.4%
% of students performing at proficiency in math	47.0%	49.3%
% of students performing at proficiency in reading	45.5%	45.6%
% of students performing at proficiency in science	38.0%	40.9%
# of high performing schools	18	25
# of schools needing interventions	32	44
# of PK-12 English Language Learners	6,238	6,891
# of students with IEPs	11,947	12,552
# of students with IEPs served in public placements	9,793	10,726
# of students with IEPs attending in non-public placements	2,043	1,822
# of identified English Learners, homeless, home school, neglected, and delinquent students (combined)	10,071	9,045
% of high school freshman graduating in 4 years	58%	61%
# of high school graduates	2,963	3,777
# of high school graduates enrolling in college within 1 year of graduation	1033	1115
# of students who complete two or more courses as part of a CTE sequence of courses	6,578	7,215
# of programs of study offered in OSSE funded CTE programs	36	45
% of high school seniors completing a DC TAG application	36%	51%
# of students awarded DC TAG scholarship	5101	5258
# of students testing for GED	587	889
# of adults participating in literacy programs	3798	3145
# of licensed postsecondary programs	101	103
# of OSSE employees	2,121	2,130



Office of the Chief of Staff

SUMMARY OF SERVICES

The Office of the Chief of Staff includes the Office of Communications, the Office of Intergovernmental Affairs, the State Board of Education, and the Office of Grants Management and Compliance. Communications serves as the central hub for managing all agency communication efforts, such as the OSSE website, press related events, and community outreach. The Intergovernmental Affairs division acts as a liaison between OSSE and elected partners on all legislative and policy issues. The State Board of Education is comprised of elected officials who help inform OSSE on local education initiatives, such as developing updated high school graduation requirements. The Office of Grants Management and Compliance oversees the annual enrollment audit and ensures compliance with federal and local regulations as they pertain to grants. Overall, the Office of the Chief of Staff ensures delivery of results, responds to stakeholders, and serves as the primary support for the day-to-day activities of the State Superintendent.

OBJECTIVE 1: Create a transparent and responsive communications system at OSSE, focusing on providing accessibility to critical data, introducing new formats for interaction with staff leadership and developing multiple ways to help internal and external stakeholders better understand OSSE's key issues. (QUALITY EDUCATION)

BUDGET: Local funds are supporting activities related to Objective 1 and its initiatives.

INITIATIVE 1.1: OSSE All-Staff meetings. Hold quarterly OSSE All-Staff meetings to ensure all 2200 employees are kept abreast on key District education and agency issues.

On Track to Achieve. The 3rd quarter meeting will take place in May.

INITIATIVE 1.2: Stakeholder updates. Produce monthly electronic broadcast messages to stakeholders in the form of a video, podcast, conference call, or webinar.

On Track to Achieve. OSSE produces a monthly newsletter and biweekly update to our stakeholders.

INITIATIVE 1.3: Open-house for parents. OSSE will host two public open house events which will feature agency senior staff members answering questions from stakeholders and parents.

On Track to Achieve. The first open house was held March 4, 2013. A second open house is scheduled for April 19, 2013.

OBJECTIVE 2: Support divisional and agency efforts to promote efficiency and accountability across the District's public education landscape. (QUALITY EDUCATION)

BUDGET: Local funds are supporting activities related to Objective 2 and its initiatives.

INITIATIVE 2.1: LEA Listening Tour. Host LEA Annual Listening Tour to receive feedback firsthand on concerns and challenges to see how OSSE can support achieving goals and initiatives.



On Track to Achieve. OSSE started this year's listening tour by visiting several early learning centers. Visits to LEAs and additional early learning centers will take place over the next few months.

INITIATIVE 2.2: Document retention protocol. Solidify agency-wide document retention protocol to support systems building and consistency with internal and external documents.

On Track to Achieve. This initiative began in February and is on track.

INITIATIVE 2.3: Intra-agency coordination of grants. Create and manage a central electronic resource of grant funding information for stakeholders through intra-agency coordination of grant programs across OSSE divisions.

On Track to Achieve. OSSE will have contracted with a vendor for a comprehensive grants-management system by this spring. A preliminary review of the proposals will be completed this month and a select few vendors will present their proposed system demonstrations between February and March.

INITIATIVE 2.4: Annual enrollment audit. Launch first enrollment audit handbook and campaign to ensure LEAs and other stakeholders are prepared for and understand the enrollment audit process.

Fully Achieved (100%). Completed this initiative and based on the feedback received from stakeholders, it was very successful.

INITIATIVE 2.5: Residency verification process. Implement a hotline for the public to give anonymous tips on potential residency fraud situations.

Fully Achieved (100%). The Student residency fraud prevention hotline is (202)727-7224 and email address is osse.residencyfraud@dc.gov

OBJECTIVE 3: Continue to improve service delivery, ensuring the highest level of quality is displayed in all agency efforts. (QUALITY EDUCATION)

BUDGET: Local funds are supporting activities related to Objective 3 and its initiatives.

INITIATIVE 3.1: Policy process. Create and administer process to ensure quality and timely policy development based on sound research and best practices.

Fully Achieved (100%) This initiative has been completed.

INITIATIVE 3.2: Ensure responsive customer service. Survey stakeholders bi-annually to determine rate of responsiveness and ensure continuous improvement.

On Track to Achieve. OSSE is in the planning stages of this initiative with plans to roll out the first survey in the Spring. OSSE is also part of Grade DC.



INITIATIVE 3.3: Exit federal high-risk status. Continue to comply with the US Department of Education (US DOE), submit quarterly reports to stay in compliance and make a formal request to exit the federal high-status, closely communicating with US DOE to ensure that we follow all instructions/recommendations in timely manner.

On Track to Achieve. OSSE has completed the first two quarterly reports to the US DOE. Our next step is to finalize the timing to file a formal request with the US DOE requesting to exit the federal high-risk status.

INITIATIVE 3.4: Indirect Cost Plan rollout. Work with the US ED to approve the proposed LEA Indirect Cost Rates with each LEA for the first time in OSSE's history.

On Track to Achieve. OSSE has submitted a proposal for approval to US DOE.

KEY PERFORMANCE INDICATORS *Office of the Chief of Staff*

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Number of City Council Briefings	Not Available	5	5	5	5	5
Number of Electronic Broadcasts to LEAs	0	12	10	10	10	10
Number of Open House Events for Parents	0	1	1	2	2	2
Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 2						
Percent of LEAs visited	Not Available	100%	71%	100%	100%	100%
# of A133 Audit findings <i>*Findings are determined one year after fiscal year</i>	7	5	5	4	3	2
Dollar Amount of Question Cost	0	0	0	0	0	0



Office of the Chief Operating Officer

SUMMARY OF SERVICES

The Office of the Chief Operating Officer (OCOO) is responsible for delivering cutting edge customer analytics, operational excellence and human capital management. The OCOO will drive and uphold brand promise through strong operational standards and systems to support an innovative vision, track efficiencies and progress, as well as coach and motivate teams to the achievement of all goals. The OCOO provides comprehensive support related to human resources, procurement, student hearing office, operations, customer service, and day-to-day functions of the agency including, facilities management, general operations, correspondence, tuition processing, and workforce development.

OBJECTIVE 1: Develop strategic alignment to align human capital strategy with OSSE's mission, goals and organizational objectives and integrate into strategic plans, performance plans, and budgets.

BUDGET: Local funds are supporting activities related to Objective 1 and its initiatives.

INITIATIVE 1.1: Develop a workforce and planning model. Apply across OSSE to provide consistent quarterly indicators and information for all OSSE divisions.

On Track to Achieve. OSSE is in the development stages of a workforce planning model that will provide the necessary information to management to assist in measuring and developing internal talent and to plan for attrition. The tool will be launched during the 2nd quarter and will include data elements like age, attrition, salary and prior performance ratings.

INITIATIVE 1.2: Employee Recognition. Implement monthly employee recognition program.

On Track to Achieve. OSSE has implemented a quarterly employee recognition program for the Division of Student Transportation recognizing employees for years of service, customer service, safety and teamwork. The 1st ceremony took place in November; the next ceremony will take place in March. For OSSE staff, an employee recognition ceremony is planned to be held on a quarterly basis during the agency all-staff meeting beginning in March.

OBJECTIVE 2: Provide leadership development via quarterly trainings for OSSE leaders and managers to drive continuous improvement in performance.

BUDGET: Local funds are supporting activities related to Objective 2 and its initiatives.

INITIATIVE 2.1: OSSE University. Establish a training program for all OSSE employees to gain transferrable skills to contribute to their professional development.

On Track to Achieve. The first phase of the development of OSSE University is underway. OSSE Human Resources is currently developing a schedule that will offer a variety of grants management trainings taught by agency staff as well as standard HR related trainings. We are also researching with DCHR on the feasibility to establish some form of accreditation or Continuing Education Units (CEU) for OSSE's programs.



OBJECTIVE 3: Focus on closing most mission-critical skills, knowledge, and competency gaps/deficiencies by attracting talent for all vacancies.

BUDGET: Local funds are supporting activities related to Objective 3 and its initiatives.

INITIATIVE 3.1: Recruitment analysis. Conduct analysis of recruitment process for key occupations, examine best practices, and adjust process as necessary.

On Track to Achieve. The recruitment team will implement strategies for outlining and addressing hard to fill occupational positions. To help accomplish this task, our goal is to partner with local associations and membership organizations to identify qualified and talented applicants and establish relationships with surrounding colleges and universities to build a candidate pool.

INITIATIVE 3.2: Tracking system. Implement a tracking system for hiring across all components and move towards a 45-day hiring model.

On Track to Achieve. OSSE has implemented a new tracking system within SharePoint to track the entire recruitment life cycle from beginning to end. By using this tracking model, the recruiter will be able to report accurately how long it took to fill a vacant position.

OBJECTIVE 4: Provide high-quality internal and external customer service.

BUDGET: Local funds are supporting activities related to Objective 4 and its initiatives.

INITIATIVE 4.1: Develop a comprehensive OSSE Directory. This initiative will enable OSSE internal and external stakeholder access to contact information for all OSSE employees, sub-grantees, community based organizations and local education agencies (LEAs).

On Track to Achieve. An OSSE working group was convened with members from IT and HR to identify/cross-check current OSSE staff to develop an OSSE telephone Directory. This directory has been developed and is updated every time a new employee joins the OSSE or when a current employee leaves the organization. This directory is currently accessible via the OSSE SharePoint site and external home page.

INITIATIVE 4.2: Improve OSSE customer service (Voicemail & Email). Conduct regular compliance checks to ensure compliance with DC government customer service standards. Success of this initiative is measured by the annual internal survey and external metrics.

On Track to Achieve. To assist OSSE with improving its customer service rating, OSSE's uses its Customer Service Representatives to randomly conduct voicemail and email checks with OSSE employees. Individuals whose voicemail or email signatures are not in compliance with District's standards are notified and provided a deadline for updating. These random checks are conducted monthly.

INITIATIVE 4.3: EEO and Diversity Training. Prevent discrimination by promoting awareness of and compliance with local and federal antidiscrimination laws.



On Track to Achieve. OSSE's EEO personnel are currently undergoing train-the-trainer training and will be providing diversity awareness and EEO compliance training to the OSSE staff during the Spring/Summer quarter.

OBJECTIVE 5: Provide effective and efficient operational support services to achieve program goals.

BUDGET: Local funds are supporting activities related to Objective 5 and its initiatives.

INITIATIVE 5.1: Develop a payment tracking portal. This initiative will enable vendors, sub-grantees, community based organizations, and employees to view progress of payments moving through the system and will help OSSE employees ensure that payments are delivered within 30 calendar days of OSSE's receipt of an invoice.

On Track to Achieve. OSSE currently uses the ACH tracking system to assist vendors with tracking payments. Other systems that will address the payment tracking function for vendors that do not use the ACH process are being explored..

INITIATIVE 5.2: Ensure that positions are filled and reclassified within 60 days.

On Track to Achieve. The recruitment team in conjunction with the program areas has developed creative ways to maneuver through hard to fill positions and is currently at 95% compliance.

INITIATIVE 5.3: Complete or close all procurements within 90 days. Update procurement guidelines.

On Track to Achieve. Ninety five percent of the 135 requisitions received in the 1st quarter were processed within 90 days.

INITIATIVE 5.4: Promote the development, economic growth and retention of District-based businesses by increasing the usage of DCLSDBE vendors by 5%.

On Track to Achieve. OSSE continues to utilize the DCSS and SBE's first, before soliciting the open market.

OBJECTIVE 6: Provide for fair and equitable Alternative Dispute Resolution.

BUDGET: Local funds are supporting activities related to Objective 6 and its initiatives.

INITIATIVE 6.1: Conduct timely IDEA due process hearings. This initiative adheres to the federal, local and judicial mandate that all Special Education Administrative Due Process Hearings be conducted in a timely manner. This initiative will ensure that all children and families who seek a due process hearing will receive timely due process.

On Track to Achieve. For the 1st quarter of FY13 there was 100% adherence to this objective as zero cases were untimely during this period.



INITIATIVE 6.2: Conduct mediations. This initiative adheres to the federal, local and judicial mandate that Special Education Mediation be freely and neutrally offered to all children and families. It will ensure that all children and families who seek mediation will receive a free and neutral service.

On Track to Achieve. OSSE received 16 requests for Mediation in the first quarter of FY 2013. By focusing efforts on promoting mediation as a viable alternative for parents and schools for resolving special education disputes, OSSE seeks to realize a reduction in the number of due process hearings. With mediation, children get what they need to succeed, and the parties work together to determine the outcome on the issues.

INITIATIVE 6.3: Facilitated IEP and resolution session meetings. This initiative supports federal, local and judicial guidance to provide a wider range of Alternative Dispute Resolution (ADR) services to children and families in the District of Columbia. It will enhance the OSSE's ADR offerings and will give children and families a range of avenues to resolve education-related disputes.

On Track to Achieve. OSSE is ramping up to support LEA's in their efforts to successfully resolve special education disputes between parents and schools short of a due process hearing. This program is being designed to provide hearing officers and/or mediators who will facilitate IEP meetings and resolution sessions. As of this date, the program is in final planning and is just short of implementation.

KEY PERFORMANCE INDICATORS *Office of the Chief Operating Officer*

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Number of employees with performance plans	Not Available	85%	90%	100%	100%	100%
Objective 2						
Number of trainings for leadership development	0	4	4	4	4	8
Number of trainings at OSSE University	3	4	8	8	8	8
Objective 3						
Average number of qualified applicants identified per position within 45 days	5	2	3	3	3	3
OSSE's employee retention rate	78%	87%	87%	87%	88%	89%



Objective 4						
Increase in customer service approval rating over prior year	Not Available	4	6	4	4	4
Objective 5						
Percent of OSSE employees trained in procurement process	Not Available	75%	2%	75%	80%	85%
Percent of positions filled and or reclassified within 60 days	Not Available	80%	91%	92%	93%	95%
Percent of procurements less than \$25K completed within 10 days	Not Available	80%	67%	80%	90%	95%
Objective 6						
Percent of timely IDEA due process hearings	98%	100%	100%	100%	100%	100%
Number of mediation requests	31	40	40	45	50	55
Percent of payments made to vendors within 30 days of receipt of an approved invoice	Not Available	95%	95%	95%	95%	95%



Office of the Deputy State Superintendent

SUMMARY OF SERVICES

The Office of the Deputy Superintendent of Education includes Wellness and Nutrition Services, Statewide Athletics, Data Enterprise Management and Information Technology. Wellness and Nutrition Services provides comprehensive oversight of the U.S. Department of Agriculture child nutrition programs, the DC Healthy Schools Act and health education. Statewide Athletics coordinates statewide athletic championships. Data Enterprise serves internal and external customers through the deployment and management of OSSE data. Information Technology coordinates collaborative agency-wide technology strategic and tactical planning to ensure delivery of high quality technologies, voice communications, and infrastructure and networking services. The Deputy Superintendent coordinates OSSE activities across program divisions, including performance management, and serves as the primary surrogate for the Superintendent with other government organizations and the community.

OBJECTIVE 1: Increase participation in the child nutrition programs so that participants are ready to learn. (QUALITY EDUCATION)

BUDGET: USDA federal funds and Healthy Schools Act local funds are supporting activities related to Objective 1 and its initiatives.

INITIATIVE 1.1: Increase participation in school nutrition programs. Continue to provide technical assistance to new public charter schools and non-public schools and help them enroll in the school nutrition programs. Implement the USDA Community Eligibility Option to decrease the number of LEAs that must collect and verify school meal eligibility applications.

On Track to Achieve. In FY13, the number of LEAs participating in the school nutrition programs has increased to 64 up from 62 in FY12. OSSE has provided unannounced technical assistance to 28 school sites and has performed USDA required validation reviews at 30 LEAs. The Community Eligibility Option has been implemented by 23 LEAs with 123 schools.

INITIATIVE 1.2: Increase participation in child and adult care food programs. Continue to provide outreach trainings and network meetings with community and faith-based organizations to increase participation. Partner with the Division of Early Childhood Education to enroll additional licensed child care facilities.

On Track to Achieve. During the 1st quarter, 3 new child learning facilities enrolled in the Child and Adult Care Food Program (CACFP). OSSE is partnering with DC Hunger Solutions to enroll non-CACFP child learning facilities in the program.

INITIATIVE 1.3: Quarterly trainings and technical assistance. Conduct quarterly trainings for schools on the DC Healthy Schools Act and USDA school nutrition legislation and provide on-site technical assistance to at least 100 schools. Make sure that students have appealing, healthy choices in foods and beverages to improve nutrition, reduce consumption of empty calories and potentially reduce excess weight gain over time. Work with schools to complete their application to be certified by USDA as Healthier US School Challenge schools.



On Track to Achieve. Trainings were conducted on school gardens and healthy vending and fundraising. On-site technical assistance was provided at 40 schools and 19 schools have been certified by USDA as Healthier US School Challenge Schools.

INITIATIVE 1.4: Provide competitive grants to schools for physical activity and school garden programs. Through the Healthy Schools Fund, make grants available through a competitive process to public schools, public charter schools and other organizations to support physical activity and school gardens. Present annual report as required by the DC Healthy Schools Act to the Mayor and Council.

On Track to Achieve. The RFA for the school garden grants closed on February 8 and the RFA for the physical activity grants will be issued in February.

INITIATIVE 1.5: Assist schools in receiving certification as U.S. Department of Education Green Ribbon Schools. Continue the working group comprised of multiple DC agencies and organizations to promote the Green Ribbon Schools Program; assist schools through the application process and nominate schools to the DOE.

On Track to Achieve. OSSE will submit Green Ribbon School applications for three schools to the US DOE.

OBJECTIVE 2: Ensure that schools are following the health education and physical education standards and requirements of the DC Healthy Schools Act as healthy, physically active students are ready to learn. (QUALITY EDUCATION)

BUDGET: CDC federal funds and Healthy Schools Act local funds are supporting activities related to Objective 2 and its initiatives.

INITIATIVE 2.1: School Health Profiles. Work with all public schools and public charter schools to complete the annual online school health profile survey as required by the DC Healthy Schools Act. This survey includes data regarding the minutes per week of physical and health education that students receive, among other information. Data is compiled and analyzed for an annual report for the Mayor and Council. In addition, work with middle and high public and public charter schools to complete the bi-annual CDC Youth Risk Behavior Survey that collects self-reported data about the prevalence of health risk behaviors among students.

On Track to Achieve. Schools commented on the School Health Profile (SHP) questions before they were sent to schools in January. The CDC Youth Risk Behavior Survey was administered to students in grades 6-12 between October 2012 and January 2013. Ward level weighted data and city level data will be available from the CDC in late spring.

INITIATIVE 2.2: DC CAS Health. As required by the DC Healthy Schools Act, conduct health assessment to determine student achievement with respect to the health and physical education standards. This assessment will be conducted in grades 5, 8 and the grade where health is taught in high school.



On Track to Achieve. New questions were added to the DC CAS for Health and Physical Education for the 2013 administration. The total number of questions increased to 55 in fifth grade and to 60 in eighth grade and high school. Schools were recruited for an online pilot of the test; this pilot will have the same test questions and will be administered during the DC CAS test window..

INITIATIVE 2.3: Quarterly health-related professional development. To help meet the needs of educators and to ensure that health education programs across the District are aligned with the state health education learning standards, are medically accurate and age appropriate, offer quarterly trainings to increase the health knowledge and skills of educators.

On Track to Achieve. OSSE partnered with the Gay, Lesbian, Straight Education Network (GLSEN) to provide a Training of Trainers 3-day Training to Student Support Center, Office of the LGBTQ Affairs, and DCPS. In partnership with GLSEN, OSSE hosted two Safe School trainings with mental health counselors, community-based organization, and health teachers.

INITIATIVE 2.4: Standards-based health education curricula. Working with other DC agencies, schools, community-based organizations and other health professionals, systematically review health and physical education curricula. After review and alignment with the state health education learning standards, share the list of recommended curricula with schools.

On Track to Achieve. In collaboration with George Washington University's School of Public Health and Health Services, OSSE has almost completed the last phase of the sexual health and nutrition curricula reviews.

INITIATIVE 2.5: Collaborations with External Stakeholders. Establish and maintain partnerships with external stakeholders to collaborate on various health initiatives and programming that impact the health and academic outcome of students.

On Track To Achieve. OSSE collaborated with the DC Coalition Against Domestic Violence to host a State of Domestic Violence in Washington, D.C. Summit, with DOH to expand the Wrap MC program and to develop a school-based starter kit on substance abuse prevention with DCPS. DC's school health related policies were submitted to the National Associations of State Board of Education for inclusion in their database. Collaborations have begun with DME, Metro TeenAIDS, and The Advisory Board Company to develop a Health Education Strategic Plan for the District of Columbia. OSSE was also represented at meetings hosted by the DC Concerned Providers Coalition (DCCP), the Sexually Transmitted Infection Community Coalition (STICC), and the DC Tobacco Free Coalition

OBJECTIVE 3: Enhance the District-wide athletic department that provides oversight and policy guidance to public schools, public charter schools and independent/private schools who wish to compete for "Statewide" athletic championships as one method of expanding pathways to college and careers. (QUALITY EDUCATION)



BUDGET: Local funds are supporting activities related to Objective 3 and its initiatives.

INITIATIVE 3.1: Amend DCMR 5; Chapter 27. The amended DCMR 5; Chapter 27 will provide a “level playing field” for all schools in the District of Columbia that wish to participate in statewide athletic competitions.

On Track to Achieve. OSSE has prepared proposed emergency rulemaking regarding DCMR 5; Chapter 27 concerning student-athlete eligibility.

INITIATIVE 3.2: Expand the District-wide athletic competition for students from across LEAs/schools that include multiple sports, ages, and genders. Expand to twelve statewide athletic competitions. These competitions will tie together leagues within some local educational agencies and will offer another pathway to college and careers for students, given both the opportunity for a small number to pursue an athletic career and the opportunity for others to learn lessons that will help prepare them in other ways for college and careers.

On Track to Achieve. The DCSAA will conduct thirteen sport championships for FY13. See below

- | | | |
|-------------------------|-----------------------|----------|
| 1. Boys Cross Country | Sidwell Friends | Champion |
| 2. Girls Cross Country | Sidwell Friends | Champion |
| 3. Boys Soccer | St. Albans | Champion |
| 4. Girls Soccer | National Cathedral | Champion |
| 5. Football | Friendship Collegiate | Champion |
| 6. Boys Indoor Track | Gonzaga | Champion |
| 7. Girls Indoor Track | Wilson | Champion |
| 8. Boys Basketball | Coolidge | Champion |
| 9. Girls Basketball | H.D. Woodson | Champion |
| 10. Softball | 5-18-13 | |
| 11. Boys Outdoor Track | 5-30/31-13 | |
| 12. Girls Outdoor Track | 5-30/31-13 | |
| 13. Baseball | 6-2-13 | |

INITIATIVE 3.3: Establish a Sports Medicine Advisory Council. This Council will provide recommendations on health and safety policies that relate to interscholastic athletics to the State Superintendent of Education.

Fully Achieved (100%). DCSAA has established a Sports Medicine Advisory Council (SMAC) composed of thirteen certified athletic trainers and licensed sports medicine doctors.

INITIATIVE 3.4: Secure championship sponsors. Secure at least one sponsor for the statewide football championship tournament.

On Track to Achieve. DCSAA did not have authority to seek sponsorship for the football championship. However in December, Council passed legislation that was signed into law by the Mayor giving DCSAA this authority. Sponsors will be secured for the basketball and baseball championships.



OBJECTIVE 4: Provide quality data on D.C. education to the public and other stakeholders.

BUDGET: US Department of Education federal funds and local funds are supporting activities related to Objective 4 and its initiatives

INITIATIVE 4.1: Performance Management. Administer an internal performance management system to ensure all programmatic efforts are of high quality and executed on time and are visible.

On Track to Achieve. At least once a quarter, all members of the Executive Team are briefed on OSSE's progress on meeting each initiative.

INITIATIVE 4.2: Centralized unique data. Develop linkages between existing educational data sets and ensure that the unique student ID and educator ID follow students and educators throughout their educational career. Link all data sets so that analysis or research can be performed across program areas.

On Track to Achieve. OSSE has successfully gathered five years of historical data on educators and is currently assigning unique educator IDs to allow the first analysis of staff retention and mobility across DC. A new linkage has been created with CFSA to receive and perform unique student identifiers (USI) assignment to students in their programs. Additionally all students in non-school subsidized early childhood settings are now assigned USIs aligned with the K12 system. Finally OSSE is developing an MOU to perform data transfer for students attending UDC and UDC-CC and will assign USIs.

INITIATIVE 4.3: Academic data. Provide educational service providers with instructionally useful data on the results of academic successes and students outcomes such as college graduation, high school graduation to middle schools, and school age success for students from PreK programs. Collect transcript information and support electronic transcripts that follow students across school and years.

On Track to Achieve. OSSE is in the process of procuring a new electronic transcript system with an anticipated contract execution in spring. Additionally OSSE has developed and signed data sharing agreements with college access providers to assist them in providing more targeted academic supports to their students. An analysis of long term outcomes of students in different program levels is being performed.

INITIATIVE 4.4: Data quality improvement. Produce an annual comprehensive handbook of data elements with a collection schedule for all LEAs. Statewide Longitudinal Education Data (SLED) staff will develop quality standards for each element and OSSE will disseminate error reports to data providers on a regular basis.

On Track to Achieve. A draft of the data collection handbook including quality standards has been completed and comments from LEAs will be solicited in February.



INITIATIVE 4.5: Making data transparent. Produce data in electronically readable formats on D.C. educational enrollment, DC CAS performance, and college and career outcomes of students and publish on the OSSE website.

On Track to Achieve. Numerous spreadsheets with academic data (enrollment, DC CAS, and Graduation) have been published on osse.dc.gov/accountability for the first time. Additional electronically readable data is being developed and will be posted when complete, including responses to the oversight questions on college outcomes of students.

INITIATIVE 4.6: Program Evaluation. Collect survey and outcome data on previously unevaluated education programs so that their effectiveness can be evaluated.

On Track to Achieve. OSSE has formed a relationship with the Jacob France Institute to acquire employment information that can be used to evaluate the effectiveness of career training programs. Additionally OSSE is pursuing rights to match GED testing results with GED preparation programs to allow evaluation of their effectiveness. New statistical methods have been developed for evaluating the disproportionality of several special education indicators that are hard to measure including discipline and identification for special education.

OBJECTIVE 5: Ensure the day-to-day technical availability and operability of OSSE systems.

BUDGET: Local funds are supporting activities related to Objective 5 and its initiatives.

INITIATIVE 5.1: Develop and execute a centralized IT support model. Centralize all IT initiatives including contract staff, technical contracts and technical procurements. The intent is to leverage all technical assets across the OSSE to provide a unified and uniform approach to technical deliverables. The current model has led to duplication of efforts, procurement of non-supported IT equipment and poorly managed technical vendors.

On Track to Achieve. Communication has been disseminated that aligns with OCTO's IT oversight policies and directives. PASS has been updated to include IT approvals for all IT commodity codes for both OSSE and OSSE-DOT.

INITIATIVE 5.2: Formalize an enterprise architecture framework. Enterprise architecture is a corporate asset of OSSE that in FY13 will be managed as a formal process. Successful execution of an Enterprise Architecture process will be an OSSE wide endeavor requiring management, allocation of resources, continuity and coordination from the OSSE Chief Information Officer (CIO). OSSE divisions will work closely with the CIO core architecture team to produce a description of OSSE operations, a vision of the future and an investment and technology strategy for accomplishing goals.

On Track to Achieve. The Enterprise Architecture (EA) Conceptual Operations Plan and Agenda has been drafted. Additional documents are being prepared, as is the 5-year technology plan to accompany these efforts. The first 2 initiatives around EA consolidation are underway; they are Enterprise Licensing and Enterprise Grants Management.



INITIATIVE 5.3: Process quality improvement. Publish a comprehensive handbook of IT standards for all OSSE employees and contractors. Technology staff will develop and disseminate these standards via internal meetings. The Team will annually evaluate the toolset to ensure that it is maintained and follows industry trends.

On Track to Achieve. Eighteen IT Standards have been drafted and are being reviewed. Once approved the IT handbook will be disseminated to the agency.

INITIATIVE 5.4: Standardize on common core technologies. This is an ongoing initiative, OSSE will continue to standardize on a common set of technology standards for hardware, software and data so that data and code can be shared across the OSSE enterprise. As standards are updated and refined they will be documented and rolled out to the agency so that it is understood and easy to follow. This tool set aligned with OCTOs Standard Technologies will make it easier and faster to deploy technology to share data and upload to the LDS. In FY13, it is expected that 5 new technologies will be standardized.

On Track to Achieve. Two new technologies have been standardized – the Reports Framework Module and the Grants Management Toolset. A registration\external login technology will be developed in the 2nd quarter.

KEY PERFORMANCE INDICATORS *Office of the Deputy State Superintendent*

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Percent of students participating in the school lunch program	67%	60%	58%	60%	61%	62%
Percent of students participating in the school breakfast program	33%	39%	41%	42%	43%	44%
LEAs participating in the breakfast and lunch programs	63	62	62	65	62	61
Percent of children eligible for free or reduced priced meals	72%	72%	72%	71%	71%	70%
Percent of low income students participating in the Summer Food Program	80%	81%	74%	76%	78%	80%
Child & Adult Care Food Program (CACFP) daily average participants	5,259	4,865	5,501	5,600	5,650	5,700



Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percent of schools with school gardens	Not Available	60	80	85	90	95
Percent of Green Ribbon schools	Not Available	1	2	2	2	3
Objective 2						
Percent of schools completing school health profile	95%	96%	96%	96%	97%	98%
Grades K-5 average minutes of physical education per week	65	80	60	75	100	150
Grades 6-8 average minutes of physical education per week	107	120	106	150	175	225
Grades K-5 average minutes of health education per week	35	40	31	55	65	75
Grades 6-8 average minutes of health education per week	53	60	48	65	70	75
Percent of schools completing DC CAS Health	Not Available	80%	100%	100%	100%	100%
Number of in-person professional development sessions on health education	7	2	4	12	13	14
Number of health education events conducted in the community	4	5	6	7	9	11
Objective 3						
Number of statewide athletic sports competition	Not Available	1	1	12	14	16
Number of sponsors for statewide athletic championships	Not Available	0	0	1	2	3
Objective 4						
Number of Performance Management Support Sessions	Not Available	2	1	2	2	2



Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percent of OSSE program areas with assigned USIs and UESIs in all data sets	Not Available	Not Available	Not Available	60%	70%	80%
Number of SLED page views	Not Available	Not Available	Not Available	1000	2000	3000
Number of page views of public data	Not Available	Not Available	Not Available	100	200	300
Number of evaluations produced of OSSE programs	Not Available	Not Available	Not Available	1	2	3
Objective 5						
Percent of helpdesk calls answered within SLA	90%	93%	95%	95%	95%	95%
Percent uptime of OSSE servers against SLA	98%	98%	100%	100%	100%	100%
Percent of user requests via the services portal solved and closed with 5 days of receipt	Not Available	95%	84%	95%	95%	95%
Percent of new IT initiatives reviewed via the Project Initiation Process	Not Available	90%	83%	93%	95%	95%
Number of new common core technologies standardized	Not Available	10	12	5	5	5
Percent of funds reimbursed within 30 days of receipt of invoice	Not Available	80%	92%	93%	94%	95%



Division of Early Learning

SUMMARY OF SERVICES

The Division of Early Learning (DEL) provides leadership and coordination to ensure access to high-quality early childhood development programs for District of Columbia (DC) children from birth to kindergarten entry.

Objective 1: Provide a high-quality, safe and healthy early care and education opportunity for children (including One City Action Plan Actions 2.1.3 and Action 2.1.4 and Indicator 2B). (QUALITY EDUCATION)

BUDGET: Child Development Fund (CCDF) federal funds are supporting activities related to Objective 1 and its initiatives.

INITIATIVE 1.1: Ensure Quality Rating Improvement System (QRIS) framework is directly linked to positive outcomes for children and families (One City Action Plan Action 2.1.3 and Indicator 2B).

OSSE has committed that by 2014 at least 50% of early childhood development programs will meet the highest quality standards. The QRIS is a systemic approach to assess, improve and communicate the level of quality in early and school age care and evaluation programs. By participating in the QRIS, early care education providers will embark on a path of continuous quality improvement.

On Track to Achieve. At the recommendation of the SECDCC, OSSE has revisited its QRIS to revamp the existing system with the goal of evaluating the quality of all early childhood development programs across all sectors. The intent will be to identify best practices and areas of strengths so that they can be replicated throughout the district and identify areas of weakness so that the necessary supports and systems are in place to ensure continuous improvement.

OSSE is currently working with a group of early learning stakeholders (practitioners and experts) to revise and develop a comprehensive Quality Rating System for the District of Columbia. The focus of this work-group has been to identify quality improvement standards that reflect the essential elements of early learning programs that are successful in meeting the academic and developmental needs of early learners.

INITIATIVE 1.2: Validate enhanced QRIS standards. Utilize in field tests through ratings to validate the enhanced QRIS standards.

On Track to Achieve: OSSE plans to pilot test the QRIS in the spring.

INITIATIVE 1.3: QRIS incentive system.

Develop an incentive system to move programs along the continuum and institute a time restriction at the lowest level.

On Track to Achieve: As part of the ongoing work of the work group, an incentive system to move programs along the continuum is being developed. OSSE recognizes that in order to



ensure that early learning programs meet the needs of children, it is important to offer multiple supports to assist programs in reaching the level of quality needed..

INITIATIVE 1.4: Enhance child care licensing.

Review and enhance the child care licensing monitoring system and protocols along targeted technical assistance that will include technology enhancements.

On Track to Achieve: The Licensing and Compliance Unit is working with the IT department to implement enhancements within the Acela database, which will enable the licensing specialists to better monitor licensed facilities.

INITIATIVE 1.5: Early Learning Standards (ELS).

Enhance the curriculum and training for Early Learning Guidelines. Develop an online module and incentivize professionals to attend training and implement ELS.

On Track to Achieve: OSSE has recently completed revising the early learning standards to ensure alignment to the common core standards. The newly aligned early learning standards are currently being reviewed by the State Board of Education. As referenced in Initiative 2.1, a comprehensive professional development framework that is inclusive of providing implementation support for the new Early Learning Standards is in development. The training vehicles that will be employed, in this professional development initiative, will incorporate face-to-face, online and distance learning opportunities.

INITIATIVE 1.6: Supports and services for infants, toddlers and their families. Integrate programs consistent with the Individuals with Disabilities Act (IDEA) Part C with other early learning programs to coordinate and streamline these programs for children and families.

On Track to Achieve: OSSE has partnered with UDC Early Childhood Leadership Institute (ECLI/UDC) to help Infant/Toddler professionals gain access to high-quality professional development resources and activities to implement research-based practices that yield strong outcomes for young children, including special needs children as the majority of OSSE-funded programs are inclusion classes.

INITIATIVE 1.7: Increase the number of affordable infant and toddler slots (*One City Action Plan Action 2.1.4*).

Develop and release a request for proposals to increase the number of affordable infant and toddler slots by 80.

On Track to Achieve: A RFA has been developed and released for 80 high-quality Infant/Toddler slots in the District. The deadline for application submission is March 1 and grant awards will be made April 1.



Objective 2: Support early care and education professionals with targeted and intentional professional development and technical assistance. (QUALITY EDUCATION)

BUDGET: Child Development Fund (CCDF) federal funds are supporting activities related to Objective 2 and its initiatives.

INITIATIVE 2.1: Professional Development System. Design and deliver a high quality comprehensive professional development system. System will include supports to teachers and administrators.

On Track to Achieve. During the first quarter of FY13, OSSE has developed quality and effective child care training models for early learning professionals to access throughout the district. OSSE has also established internal working groups to review its current professional development framework to identify strategies to more effectively meet the professional development needs of the early learning community.

INITIATIVE 2.2 Licensing exempt child care providers. Identify and partner DEL programs with licensing exemptions (military and federal child development programs) and Family, Friend and Neighbor (FFN) Care providers to include in professional development opportunities and in the District's professional development registry.

On Track to Achieve. OSSE is developing a work plan to identify and locate exempt child care providers that will be included in professional development opportunities.

Objective 3: Inform parents, families and the community about early learning. (QUALITY EDUCATION)

BUDGET: Child Development Fund (CCDF) federal funds are supporting activities related to Objective 3 and its initiatives.

INITIATIVE 3.1: Quality matters campaign. Develop clear and consistent District wide messaging on the benefits of high-quality early care and education; Quality Matters Campaign.

On Track to Achieve. OSSE is developing messaging on the benefits of high quality education.

INITIATIVE 3.2: Collaborate with the community. Collaborate and partner with the community and stakeholders to advance early learning priorities.

On Track to Achieve. OSSE meets with the community and stakeholders at the quarterly Great Start DC meetings and participates with the SECDCC in their monthly meetings.

INITIATIVE 3.3: QRIS outreach. Design and deliver QRIS outreach to include parent information sessions, publishing of all ratings to build public awareness and understanding of QRIS.

On Track to Achieve: As part of the rollout of the revised QRIS, a comprehensive approach of communicating to all stakeholders is being developed. For parent groups, information sessions will be provided along with print and electronic media designed to articulate what QRIS is, the importance of the system and goals of the system.



Objective 4: Promote accountability and excellence; hold system accountable for results. (QUALITY EDUCATION)

BUDGET: Child Development Fund (CCDF) federal funds are supporting activities related to Objective 4 and its initiatives.

INITIATIVE 4.1: Licensing function. Retool licensing function to implement electronic licensing forms and fully utilize electronic licensing system. Retrain child care licensing specialists in new initiatives.

On Track to Achieve: OSSE is working with IT staff to implement a fully accessible electronic system to better serve the community and to provide a more reliable means of tracking data. IT Staff participate in the biweekly meetings of the child care licensing specialists.

INITIATIVE 4.2: Transparent data.

Establish a workflow for data collection, verification and analysis to ensure all data processes are conducted in an efficient and effective way that lead to data quality and integrity and thus informed decision making.

On Track to Achieve: OSSE has performed an analysis of current data integrity of both the subsidy and licensing databases. Changes in the overall system are being made to include a unique student identifier that will follow students throughout their educational career, increasing uniformity in data elements and improving the overarching data entry process.

KEY PERFORMANCE INDICATORS *Early Learning*

Measure	FY 2011 Actual	FY 2012 Projection	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Number of training sessions in Early Learning Guidelines	Not Available	Not Available	Not Available	12	12	12
Percent of gold level QRIS programs [<i>One City Action Plan Action 2.1.3 and Indicator 2B</i>]	27%	35%	35%	45%	50% ¹	60%
Percent of silver level QRIS programs	15%	15%	15%	15%	20%	30%
Percent of bronze level QRIS programs	57%	50%	48%	40%	30%	10%



Number of training sessions on Core Knowledge for Early Learning	Not Available	Not Available	Not Available	12	12	12
Objective 2						
Percent of Directors, Teachers & Teacher Assistants in Professional Development Registry	Not Available	35%	3%	35%	50%	70%
Percent of teachers in early childhood programs who hold a Bachelor's degree in early childhood or related field	Not available	60%	50%	50%	75%	100%
Percent of teachers in early childhood programs who hold at an Associate Degree in early childhood education or a closely related field	45%	55%	45%	50%	60%	70%
Percent of teachers in early childhood programs who hold a Child Development Associate (CDA) Credential.	60%	70%	60%	75%	85%	90%
Objective 3						
Number of parents using Resource and Referral	Not Available	1200	1268	1300	1300	1300



Percent of parents receiving information on and placement of children in QRIS rated programs.	Not Available	Not Available	Not Available	25%	40%	50%
Number of parent events hosted by DEL	Not Available	Not Available	Not Available	2	4	6
Number of community outreach activities	Not Available	Not Available	Not Available	2	4	4
Objective 4						
Percent of licenses renewed within two months of expiration	Not Available	Not Available	Not Available	80%	85%	90%
Percent of timely licensing complaint inspections	95%	90%	90%	96%	98%	100%
Average response time for complaints	Not Available	Not Available	Not Available	72 hours	48 hours	24 hours
Objective 5						
Percent of sub-grantees that were "desktop" monitored semi-annually	100%	100%	97%	100%	100%	100%
Percent of funds reimbursed to vendors within 30 days of receipt of an approved invoice	90%	95%	95%	95%	97%	98%



Office of Elementary and Secondary Education

SUMMARY OF SERVICES

The Elementary and Secondary Education Division (EISec) sets standards and expectations, provides resources and support, and monitors implementation and outcomes, with a primary focus on building the capacity of Local Educational Agencies (LEAs) to help schools ensure that students graduate high school with the skills to succeed in college and careers. EISec implements programs and reforms under the Elementary and Secondary Education Act and Race To The Top.

OBJECTIVE 1: Prepare for full implementation of common core state standards and common assessments in reading/language arts and mathematics through clear communication and stakeholder collaboration. (QUALITY EDUCATION)

BUDGET: Federal funds (ESEA, Title I, Title II, Title III, Title IV, and Race To The Top) are supporting activities related to Objective 1 and its initiatives.

INITIATIVE 1.1: Communicate and publicize key information on the transition to Common Core State Standards (CCSS) to increase understanding across the education sector and broader community of the changes and rationale for the changes. Implement the communications plan with a timeline for the website roll out, informational meetings, professional development and community outreach as part of the Race To The Top initiative. This plan will be implemented over the next three years as the transition to common core state standards takes place. In FY13, information will be provided on the implementation of the CCSS on the OSSE website, information cards on reading and math will be dispersed to stakeholders and an interactive CCSS website will be launched.

On Track to Achieve. The recently launched website entitled Learn DC at www.learnDC.org includes information for educators, parents, and students. OSSE solicited feedback from a variety of stakeholders while finalizing the web site, including from teachers, other educators and parents. The web site includes a section that focuses on Families & Community, explaining how the CCSS are different from prior standards, how it benefits children, and what parents can do to support their children's success.

INITIATIVE 1.2: Provide professional development for school leaders, teachers, and preparation program faculty on the common core state standards and common assessments in reading/language arts and mathematics. Create an annual professional development calendar for in-person sessions as well as post online sessions on the CCSS website.

On Track to Achieve. In November, professional development sessions were held to share challenges and successes, to build capacity around implementation of the CCSS for students with significant cognitive disabilities. In January, an introductory session on CCSS was held for deans of schools of education. OSSE hosted a webinar to enable teachers to share their experiences with lesson plans, instructional strategies and accommodations. Technical assistance sessions that focused on DC CAS were held in December and January.



OBJECTIVE 2: Make data more meaningful and useful in our work to increase student achievement. (QUALITY EDUCATION)

BUDGET: Federal funds (ESEA, Title I, and Race To The Top) are supporting activities related to Objective 2 and its initiatives.

INITIATIVE 2.1: Implement a high-quality, meaningful differentiated accountability system based on multiple measures to replace the Adequate Yearly Progress (AYP) rules under the No Child Left Behind Act. Implement the new accountability system described in the District's Elementary and Secondary Education Act (ESEA) flexibility waiver from the U.S. Department of Education (US DOE). Accountability measures include school and class growth, student growth, additional assessments, and a multi-tiered approach to classifying schools.

On Track to Achieve. OSSE is beginning to implement the new, high quality and meaningful accountability system.

INITIATIVE 2.2: Reframe and build on the differentiated system of interventions and support for schools. Collaborate with state education agency technical assistance providers with the Mid-Atlantic Comprehensive Center to implement its new statewide system of support, which is required under Title I of the ESEA. This collaboration will inform most of the work completed within the division. Implement this new framework as part of its ESEA flexibility waiver.

On Track to Achieve. OSSE worked with the Comprehensive Center and created a statewide system of support. This report is being reviewed by USDOE. The Statewide system of support is the framework to support LEA's and schools within the District.

OBJECTIVE 3: Increase the number of effective educators in all public schools. (QUALITY EDUCATION)

BUDGET: Federal funds (ESEA, Title I, Title II, and Race To The Top) are supporting activities related to Objective 3 and its initiatives.

INITIATIVE 3.1: Implement a teacher value added model that is utilized in teacher evaluations for English/language arts and mathematics teachers in grades 4-8. Implement the teacher value added model that is utilized by DCPS in its IMPACT system and for all Race To The Top (RTTT) participating LEAs. As part of the ESEA flexibility waiver, all grades will be required to have a student growth model in place. Continue to provide value added results to LEAs for teachers in English/Language Arts and Mathematics in grades 4-8. Teacher value added professional development will be shared with non-participating LEAs as a model they may adopt.

On Track to Achieve. OSSE worked with Mathematica Policy Research to implement the teacher value added model for all Race To The Top participating LEAs for the first time in school year 2011-12. OSSE is currently in the second year of implementation of the value added model. Professional development is being provided the LEAs on the value added model.

INITIATIVE 3.2: Adopt guidelines for rigorous teacher and principal evaluation systems and ensure that Race To The Top participating LEAs and other LEAs have evaluation systems that



meet the guidelines. Develop guidelines based on criteria outlined in the Race To The Top application and in the District's ESEA flexibility waiver in consultation with the Human Capital Task Force and other stakeholders. Manage a process for reviewing and approving participating LEA's teacher and leader evaluation systems.

On Track to Achieve. OSSE developed guidelines based on criteria outlined in the Race to the Top application and the District's ESEA flexibility waiver, submitted them to the U.S. Department of Education, and posted them on the OSSE web site. The Public Charter School Board is charged with ensuring that charter LEAs meet the federal requirements and reporting back to OSSE. OSSE is also providing technical assistance to LEAs to help them design and implement high quality evaluation systems. In FY13, OSSE held two webinars on selecting assessments for measuring growth and a technical assistance session on designing high quality principal evaluation systems.

INITIATIVE 3.3: Improve licensure processing time. Reduce application processing by 5 days in FY 13 by working with LEAs to ensure coordination to improve the process.

On Track to Achieve. OSSE remains on track to meet the FY 13 projection for this area of 25 processing days.

OBJECTIVE 4: Increase the number of high quality schools available to students. (QUALITY EDUCATION)

BUDGET: Federal funds (ESEA, Title I, Title V, SIG, SOAR Act and federal payment) are supporting activities related to Objective 4 and its initiatives.

INITIATIVE 4.1: Provide planning and implementation funding opportunities to new public charter schools. Ensure high-quality public charter schools have access to affordable facilities suitable for learning. The Title V, Part B, Charter Schools Program grant provides up to three years of funding for new conditionally approved/fully approved charter schools in the District of Columbia. The five-year grant (2010-2015) allows for 24 schools to receive funding for Planning and Initial Implementation. Competitive federal payment funds for facilities will be awarded via a Request for Applications. These funds will be awarded via approval from the Public Charter School Credit Enhancement Fund Committee on direct loan and credit enhancement transactions.

On Track to Achieve. On May 20 the PCSB will announce their new schools for SY 2014-2015. OSSE has funding for five schools. An RFA for Public Facilities is being drafted and projected to be released February 22nd. Applications will be reviewed by a peer review panel.

INITIATIVE 4.2: Monitor and support the implementation of rigorous school interventions in the persistently lowest-achieving schools identified by the new accountability system as focus or priority schools. EL SEC identified at least 54 schools as needing to implement rigorous interventions that are tailored to the school and student needs. Continue monitoring and supporting these interventions to ensure the schools follow the intervention plans with fidelity and will provide additional support to these schools to ensure that they meet annual goals set at the time the intervention plans were developed.



On Track to Achieve. Support has been provided to all priority and focus schools. OSSE held webinars, individual work sessions, trainings, and visited all schools in this category. Schools are now implementing interventions from the trainings.

KEY PERFORMANCE INDICATORS *Elementary and Secondary Education*

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Number of professional development sessions on common core state standards, school improvement, and teacher effectiveness offered	15	15	38	20	20	20
Number of events hosted specifically for parents and community members to learn about common core, accountability, and teacher effectiveness	Not Available	8	16	10	12	12
Number of individuals participating in common core events	400	800	2,503	3,200	3,200	3,200
Objective 2						
Percent of under-performing schools supported	5%	20%	44%	60%	80%	90%
Objective 3						



Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Average number of days taken to complete reviews of educator licensure applications	35	30	27	25	20	20
Percent of LEAs (RTTT & nonRTTT) implementing teacher and leader evaluation systems to determine effectiveness	Not Available	55%	53%	85%	95%	95%
Objective 4						
Number of charter schools receiving federal planning and implementation funding	3	5	3	5	5	5
Percent of available facility grant funding committed during the FY	83%	85%	100%	100%	100%	100%
Rate of public charter school's timely interest and principal repayments	94%	95%	93%	95%	95%	95%
Percent of funds reimbursed to vendors within 30 days of receipt of an approved invoice	Not Available	85%	75%	95%	95%	95%



Division of Postsecondary and Career Education

SUMMARY OF SERVICES

The Division of Postsecondary and Career Education creates opportunities for District residents to attend postsecondary education institutions from certification through a college degree for a successful career path, as well as, assists residents in obtaining adult literacy proficiency, acquiring a GED or similar secondary diploma.

Objective 1: Increase the percentage of District residents participating in college and career preparatory programs within six (6) months of high school graduation.

BUDGET: DC Tuition Assistance Grant (DCTAG), College Access Challenge Grant (CACG) and Office of Vocational and Adult Education Carl D. Perkins federal funds and Mayor's Scholars local funds are supporting activities related to Objective 1 and its initiatives.

Initiative 1.1: Provide current and consistent information for postsecondary education

planning. The Higher Education Financial Services (HEFS) staff will visit all DCPS and DCPCS high schools as part of its "HS Blitz" program and conduct workshops for students on financial aid, selecting the right college and other pre-college topics. HEFS will also hold one College and Career EXPO during the year to give students and parents' access to DCTAG institutions and college prep workshops. HEFS will also continue the management of the College and Credential Completion Network (C3N), formerly known as Double the Numbers, focusing on data and outcomes.

On Track to Achieve. OSSE visited all DCPs and DCPCS high schools in early FY13 as part of its Fall Blitz program and will return in the spring. The College and Career EXPO is scheduled for March 16 at the Howard Theater. C3N has held 2 Roundtable and 1 Leadership Team meeting this FY. The major C3N initiative, Data Sharing Project, is underway with 7 CAPS already signing agreements and many others in process.

Initiative 1.2: Provide training for college access professionals and parents. HEFS staff will conduct an annual Postsecondary Education Conference for college access professionals to ensure high school counselors and advisors have current information on postsecondary access and success. HEFS staff will sponsor a pilot training program for counselors and college access professionals at 6-9 DCPS and DCPCS schools. HEFS staff will also conduct evening workshops for working parents on pre-college topics.

On Track to Achieve. A Postsecondary Conference was held in January at the George Washington University with 235 local college access and education professionals in attendance. The counselor and college access professional development training pilot is underway at 7 DCPS and DCPCS schools. In FY13, staff has completed 25 workshops, tradeshow or sessions in which there have been 3,713 attendees.

Initiative 1.3: Increase the number of high school students who participate in existing career and technical education programs funded by OSSE. The CTE office will examine its funding priorities to ensure that in FY2014, LEAs with high numbers of successful completers in high-



demand and high wage areas are adequately awarded. In addition, the CTE office will provide technical assistance to LEAs to increase the quality and quantity of CTE course offerings.

On Track to Achieve. The CTE Taskforce set the following goal to improve student CTE completion rates: by 2017, 75% of participants are expected to become concentrators and 80% CTE concentrators will complete Programs of Study that lead to a certification, credential, or diploma associated with one of the District's most promising occupations. CTE funding will be tied to the LEAs' ability to meet annual targets set to ensure that the 2017 goal is met. OSSE currently offers TA to sub grantees and will continue to do so in spring 2013.

Initiative 1.4: Develop career and technical education programs that align secondary and postsecondary education courses in sequences that lead to an associate or baccalaureate degree or an industry recognized credential/certificate (i.e. programs of study). The CTE office will provide guidance to LEAs on the development of OSSE approved CTE programs of study; facilitate planning between LEAs and higher education institutions to establish articulation agreements, and more systemically monitor the development and implementation of programs of study and articulation agreements with OSSE funded CTE programs.

On Track to Achieve. OSSE currently provides targeted technical assistance (TA) to support LEAs in offering programs of study that offer depth and breadth of the curriculum; this technical assistance has been expanded to offer TA to LEAs to create a continuum of courses that lead to associate and baccalaureate degrees or industry recognized credentials/certification. OSSE currently works with DCPS and UDC-CC to coordinate articulation agreements; in 2013, this is being expanded to include PCS. A new monitoring instrument is being developed to monitor programs for quality in spring.

Initiative 1.5: Work collaboratively with stakeholders to increase student access to career preparation opportunities outside of school (internships, mentoring, job shadowing, etc.). The CTE office will convene meetings with key stakeholders and establish relationships between LEAs, schools, and business representatives to develop externship opportunities for students. New Dual Enrollment regulations with financial aid will increase the number of students taking college level classes for credit on District of Columbia college campuses.

On Track to Achieve. OSSE has worked with stakeholders including: 1) Raise D.C. Change Network on Disconnected Youth, 2) Raise D.C. Change Network on Youth Employment, 3) D.C. Workforce Investment Council, and 4) Department of Employment Services. Preliminary discussions have been held with the Federal City Council's Committee on Education. Discussions have been held with LEAs and OSSE will collect data on the number of externship opportunities in December 2013. Dual Enrollment regulations were enacted in fall 2012.

Initiative: 1.6: Establish IT Academies at high schools to increase students' digital literacy and to better prepare them for college and/or careers. The CTE office will provide funding and oversight to an expanding number of DCPS and public charter high schools as they deploy Academy curricula, resources, and learning strategies designed to increase the number of students gaining Microsoft certifications and demonstrating digital literacy.



On Track to Achieve. OSSE funded the expansion of the Microsoft IT Academy to 10 DC high schools, including Banneker, Coolidge, Dunbar, Roosevelt, Luke C. Moore, Woodson, Friendship, Booker T. Washington, IDEA, and Options. The CTE teachers received professional development and most of them (70%) have earned certification. In January, courses began to be offered in CTE business programs of study. Each school is offering at least one course in Microsoft Office Applications. Two hundred students will be exposed to the curricula. The goal is that 80 percent of the students will be certified by the end of June 2013.

Initiative: 1.7: Convene and facilitate a Task Force to develop a city-wide strategic plan for CTE programs administered by secondary and postsecondary institutions receiving federal or local CTE funding. The Postsecondary and Career Education Team will staff and provide guidance to the CTE Task Force, which was originally established by the Career and Technical Education Plan Establishment Act of 2012 and continues to implement the Strategic Plan, “Strengthening the Pipeline to College and Careers”.

On Track to Achieve. OSSE convened the Task Force in September 2012 to analyze the current landscape of CTE, to propose a set of recommendations to improve the quality of CTE programming, and to create a timeline to increase the number of high school students who participate in CTE programs funded by OSSE. The Strategic Plan developed by the Task Force was delivered to the Mayor in December 2012. The Task Force continues to meet as an inter-agency workgroup to develop budget priorities, create a staffing plan, and begin implementation.

Initiative 1.8: Increase outreach and college awareness initiatives. HEFS staff will sponsor a DC TAG and college awareness program to attract Latino students and parents to the program. HEFS staff will sponsor college readiness and awareness programs targeting 7th-9th graders in Wards 7 and 8. HEFS will also distribute \$1.3 M in local college tuition assistance at District of Columbia colleges for PELL eligible students.

On Track to Achieve. OSSE partnered with the Latin American Youth Center (LAYC) to provide outreach and awareness about DC TAG and college to the DC Latino community. LAYC is on track to deliver all required elements of their contract. As of January, all of the local college tuition assistance monies were programmed.

Objective 2: Increase the DC TAG graduation rate.

BUDGET: DCTAG and CACG federal funds are supporting activities related to Objective 2 and its initiatives.

Initiative 2.1: Publish College Graduation Rates to assist DCTAG students in selecting postsecondary institutions where they are likely to earn a degree. HEFS staff will actively promote schools where DCTAG students are successful. Every year, the HEFS staff will publish the DCTAG graduation rates of the top twenty colleges/universities. It will also publish the graduation rates at the most attended schools among DCTAG students. This information will be made available to students, parents, counselors and college access providers to assist students in selecting a postsecondary institution where they are likely to be successful.



Fully Achieved (100%). In early FY13, OSSE published two lists: The DC TAG Top 20 and the Most Attended Institutions by DC TAG students. These lists also included graduation and retention information on schools. These lists (posters and fliers and e-fliers) were distributed to all college access counselors in DCPS and PCS schools, handed out at parent workshops and distributed to all C3N members.

Initiative 2.2: Increase DCTAG students' knowledge of grant and options available once they begin school. HEFS staff will hold a "DCTAG Boot Camp" for new DCTAG students. The full day workshop will focus on topics that are often challenging for students. Example topics are: transferring schools, repayment and avoiding default, staying eligible during the school year, etc.

On Track to Achieve. OSSE is partnering with DC CAP and will hold the "DC TAG Boot Camp" in July.

Initiative 2.3: Implement mentor based retention program at three selected institutions. HEFS will implement a mentor based retention program at three selected higher education institutions with high numbers of DCTAG students but low graduation rates and/or retention rates. The program will prepare incoming students for college and then closely track them to identify signs of trouble, trends and other data points to be used for retention.

On Track to Achieve. The College Retention Initiative is underway at Delaware State Univ., Morgan State U., and North Carolina A&T. Currently OSSE has hired 14 DC TAG upperclassmen to track 83 DCTAG incoming freshmen.

Initiative 2.4: Provide pre-college experience for students. HEFS will implement a pre-college program for high school students. This program will link high achieving high school students with summer enrichment programs at competitive Tier I colleges and universities around the country.

On Track to Achieve. The pre-college program, OSSE Scholars, is underway. Staff interviewed over 200 high achieving high school sophomores and juniors to participate in the program and 56 were accepted. The accepted students are currently applying to university programs at Harvard, Stanford, Emory, Cornell and other Tier I schools around the country.

Objective 3: Provide educational and career advancement opportunities for adult learners with varying literacy levels.

BUDGET: Adult and Family Education federal funds are supporting activities related to Objective 3 and its initiatives.

Initiative 3.1: Gather high quality data on adult learners. Increase the number of adult learners that receive literacy instruction and ancillary/support services, complete an educational literacy level, obtain a high school diploma or GED, obtain a job, retain a job or enter postsecondary education or training.



On Track to Achieve. OSSE collects high quality data on adult learners through LACES (Literacy Adult Community Education System), the state's management information system.

Initiative 3.2: Coordinate the provision of adult literacy, ancillary services and/or workforce and/or post-secondary transition services to youth, adults and families residing in the city's priority areas (e.g. Focused Improvement Areas, New Communities, Neighborhood Investment Fund (NIF) areas, and Public Housing Communities). The Adult and Family Education staff will establish and/or strengthen its partnerships with a number of DC government agencies (e.g. DC Department of Employment Services (DOES), Department of Human Services (DHS), Department of Corrections (DOC), Mayor's Office on Re-entrants, Department of Vocational Rehabilitation Services) and public, private or community-based agencies (as evidenced by Memorandums of Understanding, meeting agendas, plans for service integration, and performance/progress reports) to integrate services that address the literacy, social/emotional, workforce and postsecondary transition services needs of DC residents. A guide and/or listing of OSSE Adult and Family Education partnerships with performance, progress, output, and outcome data will be available on the OSSE website.

On Track to Achieve. OSSE strengthened its partnerships with the DC Department of Employment Services (DOES), DC Department of Human Services (DHS), DC Disability Services Administration/Rehabilitation Services Administration, and DC Public Schools Administrative Office, DC Public School / STAY High Schools and 20 community-based agencies throughout the District of Columbia. The Guide to Adult Education Services, Educational Options for Adult Learners, Annual Performance Report and other related documents highlighting the OSSE's performance, progress, outcome data and partnerships are available on the OSSE website.

Objective 4: Measurably improve the operational quality of the Higher Education Licensure Commission as it exercises regulatory authority over postsecondary institutions operating in the District to ensure educational excellence and consumer protection.

BUDGET: Local funds and funds generated by licensing fees are supporting activities related to Objective 4 and its initiatives.

Initiative 4.1: Update the Higher Education Licensure Commission's (HELCL) regulations to reflect postsecondary industry best practices and to improve quality assurance. The HELCL will update regulations for degree granting institutions and codify its operating procedures.

On Track to Achieve. The Commission has begun updating the non-degree institutions regulations and expects to have them finalized in May.

Initiative 4.2: Monitor DC postsecondary institutions for compliance with HELCL regulations. District postsecondary educational institutions must be evaluated to ensure compliance with the Education Licensure Commission's regulations. Monitoring postsecondary institutions includes inspections and determinations of program, faculty, and facility quality and compliance. In addition, recommendations regarding the authenticity and legitimacy of the educational institution (and its program offerings) are conducted at the discretion of the Commission based



on institutional compliance, licensure status, complaints, or other conditions as determined by the Authority.

On Track to Achieve. To date, 22 institutions have been reviewed in FY13.

Initiative 4.3: Support the development of the OSSE Enterprise-wide Licensing and Case Management System. The HELC staff will work with OSSE-IT and external consultants to support the development of the OSSE Enterprise-wide Licensing and Case Management System. The Commercial-Off-the-Shelf (COTS) software solution will streamline application processing, provide a database inclusive of institutional statistical data, reduce paper collection, and diminish the storage challenges of the Commission.

On Track to Achieve. The Commission staff and IT staff are working on this project and expect to have a product by June.

KEY PERFORMANCE INDICATORS *Postsecondary and Career Education*

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Percent of public high school graduates enrolling in higher education institutions within six months of graduation with DCTAG	25.9%	26.5%	25.4%	27%	28%	30%
Number of participants attending the annual conference	218	250	232	250	275	300
Number of participants attending the counselor training	Not Available	Not Available	Not Available	63	80	100
The number of students who complete two or more courses as part of a CTE sequence of courses	6,578	6,500	7,215	7,500	8,000	8,500
The number of programs of study offered in OSSE-funded CTE programs	Not Available	41	45	49	51	53
Number of high schools offering the IT Academy	0	1	1	10	10	10
Number of students gaining certification	Not Available	22	22	150	200	250
Number of Latino students completing an OSSE-funded college readiness &	Not Available	Not Available	Not Available	300	400	500



awareness program						
Number of 7 th -9 th graders in Wards 7&8 completing an OSSE-funded college readiness & awareness program.	Not Available	Not Available	Not Available	730	780	830
% of youth who attain a college degree or industry-recognized license/certification [One City Action Plan Action 2.3.9 and Indicator 2E]	Not Available	Not Available	Not Available	23% (Baseline)	25%	27%
The number of students who complete two or more courses as part of a CTE sequence of courses	6,578	6,500	7,215	7,500	8,000	8,500

Objective 2						
Percent of public high school seniors who complete a DCTAG application by April 15th.	18.4%	19.1%	39%	40 %	40 %	40%
Percent of public high school seniors who complete a DCTAG application by June 30th	36%	36.7%	51%	52%	52%	52%
Number of DCTAG students enrolled in college	5101	5,200	5,158	5200	5200	5400
Number of postsecondary institutions with DCTAG applicants	291	285	299	280	275	270
Percent of public high school graduates enrolling in higher education institutions within one year of graduation	28.2%	30%	48%	50 %	52 %	54 %



Percentage of (DCTAG) graduates enrolled in college within one year of graduation that continue to second year (retention rate)	71%	73%	65%	75%	77%	79%
Percent of public high school graduates enrolling in higher education institutions within two years of graduation	58%	59%	55%	59%	59%	61%
Number of students participating in an OSSE mentor program at institutions of higher learning	Not Available	150	143	150	150	160
Objective 3						
Number of adult learners served annually in OSSE-funded literacy programs completing a valid pre-test and 16+ hours of instruction	3,798	3,988	3,404	3500	3550	3600
Percent of enrolled adult learners who complete an educational literacy level	30%	30%	25%	30%	33%	35%
Number of students attending OSSE college prep summer bridge (BR)/boot camp (BC) programs or high achievers (HA) programs	416 Bridge Only	1235	1597	1600	1650	1700
Number of adults who receive a GED	512	564	569	621	A drop is expected due to: 1) new test 2) fee increase from \$50 to \$120 3) test will be all computer-based instead of paper-based	5% increase over FY14



Number of government/private/community-based partnerships within Adult and Family Education	Not Available	22	22	23	24	26
Objective 4						
Percentage of Education Licensure applications processed and presented to the Education Licensure Commission within 60 days of receipt	90%	90%	99%	99%	99%	99%
Percent of new completed applications processed on time	83%	95%	84%	95%	95%	95%
Percentage of post-secondary institutions monitored annually	Not Available	85%	73%	78%	83%	88%
Objective 5						
Percentage of grant funds reimbursed to sub-grantees within 30 days	Not Available	95%	95%	95%	95%	95%



Division of Specialized Education

SUMMARY OF SERVICES

The Division of Specialized Education is responsible for ensuring the delivery of timely, legally compliant, and high-quality services to children with disabilities from birth through age 21 who resides in the District of Columbia. The division ensures LEA compliance with Part B of the Individuals with Disabilities Act (IDEA) and serves as the lead agency for implementation of Part C of the IDEA, the Early Intervention Program for Infants and Toddlers with Disabilities program. As such, this division oversees the development and promulgation of state policy governing special education, monitors LEAs, nonpublic, and early intervention providers to ensure their compliance with the law, monitors the allocation and administration of IDEA grant funds to LEAs; provides training and technical assistance to LEAs and providers; and investigates and helps resolve District complaints relating to special education.

OBJECTIVE 1: Increase the number of students with disabilities receiving a high quality, appropriate public education in the least restrictive environment (LRE) and are fully prepared for post-secondary transition. (QUALITY EDUCATION)

BUDGET: Blackman-Jones and Non Public Tuition local funds are supporting activities related to Objective 1 and its initiatives.

INITIATIVE 1.1: Ensure quality special education programming and assist LEAs with tracking program effectiveness. Make available a special education quality rating system tool and provide training and technical assistance to ensure its utilization among District stakeholders such as LEA leaders, staff, and parents.

On Track to Achieve. OSSE has finalized the special education quality rating tool and is beginning rollout with LEAs in February.

INITIATIVE 1.2: Increase compliance in all Local Education Agencies (LEAs). Implement a change in placement policy and procedure to ensure compliance with LRE requirements and prevent inappropriate placements into nonpublic settings.

On Track to Achieve. OSSE continues to implement its change in placement policy for all LEAs to achieve a 40% diversion rate for students.

INITIATIVE 1.3: Increase compliance with secondary transition requirements. Conduct regular monitoring of a sample of students with Individualized Education Programs (IEPs), age 16 or older, to evaluate compliance with secondary transition requirements and provide targeted technical assistances to LEAs based on the data review.

On Track to Achieve. OSSE continues its quarterly monitoring related to compliance with secondary transition requirements and has launched a targeted training model with GWU for LEAs with the highest level of noncompliance. While the District has not yet achieved full compliance with this requirement, OSSE is pleased to note continued improvement in rates of compliance for each of the last three quarterly reporting periods.



OBJECTIVE 2: Increase sub-grantee and provider compliance with federal and local grant and programmatic requirements. (QUALITY EDUCATION)

BUDGET: IDEA Part B federal funds and Blackman-Jones and SPED local funds are supporting activities related to Objective 2 and its initiatives.

INITIATIVE 2.1: Increase compliance with Part B IDEA evaluation timelines. Conduct regular data reviews to monitor compliance with Part B initial evaluation timelines and provide targeted technical assistance.

On Track to Achieve. OSSE continues its quarterly monitoring related to compliance with initial evaluation timelines and will be launching a targeted training model this spring for LEAs with the highest level of noncompliance. OSSE is pleased to note that the District is currently trending at a timely evaluation rate of over 90%.

INITIATIVE 2.2: Increase timely correction of noncompliance. Provide LEAs with a user-friendly, online web-based tool that supports the ability to track the status of findings of noncompliance and ensures timely correction.

On Track to Achieve. OSSE released the District of Columbia Corrective Action Tracking System (DC CATS) in early FY13 and has trained all LEAs that received quarterly database findings this year to date.

INITIATIVE 2.3: Increase compliance with Part C IDEA service delivery timelines. Conduct regular data reviews to evaluate compliance with Part C service delivery timelines and provide targeted technical assistance to Part C providers based on the data.

On Track to Achieve. OSSE will also be adding Part C compliance findings to the DC CATS system in FY 13 to allow for easier tracking of findings of noncompliance and their correction.

OBJECTIVE 3: Develop and issue high-quality regulations and policies to ensure that the District is well prepared to serve all students with disabilities. (QUALITY EDUCATION)

BUDGET: IDEA Part B and Race To The Top federal funds and Blackman-Jones and Capital Finance (Master Lease Program) local funds are supporting activities related to Objective 3 and its initiatives.

INITIATIVE 3.1: Ensure systematic alignments. Ensure that monitoring frameworks and data systems are aligned with regulatory and policy updates.

On Track to Achieve. OSSE's Special Education Data System (SEDS) upgrade was released in October and was aligned to reflect policy updates.

INITIATIVE 3.2: Ensure full implementation of new policies. Provide high-quality training and technical assistance to ensure full implementation of new policies.



On Track to Achieve. OSSE is hosting two webinars in February, in partnership with the Division of Transportation, to refresh LEAs knowledge regarding requirements for Extended School Year (ESY) determinations and review related documentation requirements.

OBJECTIVE 4: Implement a strategic plan that creates a State level continuum of support for children birth -5 with developmental delays or disabilities. (QUALITY EDUCATION)

BUDGET: IDEA Part B and C federal funds and Blackman-Jones and SPED local funds are supporting activities related to Objective 4 and its initiatives.

INITIATIVE 4.1: Ensure early childhood outcome evaluation. Create a training framework that supports providers and LEAs in consistently measuring early childhood outcomes to ensure continuous improvement.

On Track to Achieve. OSSE conducted comprehensive training for all LEAs with preschool programs regarding their obligations to assess early childhood outcomes and to report this data to the State. LEAs were provided best practice information on assessment tools and processes and were offered hands-on training in the new DC-CATS module.

INITIATIVE 4.2: Intra- and interagency coordination. Expand partnership with OSSE's Division of Early Learning and sister agencies to ensure coordination of effort and wise use of resources.

On Track to Achieve. Collaboration continues with other OSSE divisions and all sister agencies engaged in supporting children birth-5. Examples of this collaboration include an Early Childhood training with DHCF to plan for Part C claiming for allowable expenditures.

INITIATIVE 4.3: Ensure timely and effective Part C to Part B transition. Regularly review transition timelines data for children served by Part C and entering Part B and provide Part C providers and LEAs with targeted training and technical assistance based on data.

On Track to Achieve. OSSE continues to meet monthly with DCPS Early Stages to ensure smooth policies and procedures for children served by Part C and transitioning to Part B. In addition, OSSE reviews transition data on a quarterly basis and is pleased to note that the District is currently trending at a timely transition rate of over 90%.

OBJECTIVE 5: Ensure continued excellence in service delivery through valid data, sound fiscal management and quality customer service.

BUDGET: IDEA Part B federal funds and Blackman-Jones, SPED and Non Public Tuition local funds are supporting activities related to Objective 5 and its initiatives.

INITIATIVE 5.1: Expand Medicaid claiming. Collect Medicaid reimbursements for allowable services provided to students with special needs through OSSE's Division of Student Transportation and Non-Public Tuition Payment Unit, and ensure LEAs have access to training and technical assistance that will allow for full claiming.



On Track to Achieve. OSSE is pleased to report that transportation claiming is fully underway for the District. Work continues with DHCF to provide the information requested for them to prepare for nonpublic tuition claiming.

INITIATIVE 5.2: Ensure timely nonpublic invoice payments. Continue processing of nonpublic tuition invoices to ensure timely payment for allowable charges and dispute of erroneous charges.

On Track to Achieve. The Nonpublic Payment Unit's rate of 99% timely payment, which supported the District's exit from Petties v. Dc, continues to be maintained.

INITIATIVE 5.3: Ensure effective funds management. Create tracking system that ensures appropriate resource allocation and timely reimbursement of all approved requests (sub-recipient and vendor) in accordance with District regulations.

On Track to Achieve. OSSE continues to actively manage LEA grant reimbursement workbooks to ensure timely payment of allowable requests and issues quarterly "burn rate" reports for IDEA grants. These reports get issued to all LEAs. In addition, weekly PO reports are issued on all contracted expenditures. OSSE has augmented this tool with an internal tracking tool to ensure proactive management of all contracts by Directors. This tool will be maintained by the fiscal team and reviewed monthly with leadership.



KEY PERFORMANCE INDICATORS *Specialized Education*

Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Objective 1						
Number of individuals trained on quality special education rating system	Not Available	50	46	50	75	100
Percent of children with IEPs aged 6 through 21 served in separate schools, residential facilities, or homebound/hospital placements	29%	20%	15%	20%	15%	10%
Percent of IEPs reviewed that comply with IDEA secondary transition requirements	7%	75%	28%	95%	95%	95%
Objective 2						
Percentage of timely completion of state complaint investigations	55.6%	95%	100%	100%	100%	100%
Percent of LEA findings of non-compliance identified and resolved within one year (IDEA Part B)	100%	95%		100%	100%	100%
Percent of children eligible under Part B IDEA (aged 3-22) and whose parents consented to an evaluation, which were evaluated within the State established timeframe.	75%	95%	72%	100%	100%	100%



Measure	FY 2011 Actual	FY 2012 Target	FY 2012 Actual	FY 2013 Projection	FY 2014 Projection	FY 2015 Projection
Percent of eligible infants and toddlers under IDEA Part C (birth-3) for whom an evaluation and assessment and an initial IFSP meeting were conducted within Part C's 45-day timeline.	91%	95%	97%	100%	100%	100%
Objective 3						
Percentage of sub-grantee respondents reporting that technical assistance significantly improved their content knowledge.	95%	95%	96%	95%	95%	95%
Percentage of children who transition timely from Part C to Part B services at age 3.	30%	95%	62%	95%	95%	95%
Objective 4						
Amount of Medicaid reimbursement collected.	0.00	\$48,000	\$664,292	TBD	TBD	TBD
Percent of payments made to vendors within 30 days of receipt of an approved invoice.	Not Available	95%	95%	95%	95%	95%

- 2. For OSSE, Special Ed Transport, and Non-Public Tuition, please provide the following:**
- a) FY13 budget, approved, revised and YTD actuals, by source of funds and by lowest PBB structure level (service). In addition, please provide a breakdown of the information by CSG/comp object and include associated FTEs. (i.e. BFA data dump)**
 - b) FY14 budget, as proposed, by source of funds and by lowest org level (level 4) and by lowest PBB structure level (service). In addition, please provide a breakdown of the information by CSG and include associated FTEs. (i.e. BFA data dump)**

SPECIAL EDUCATION TRANSPORTATION RESPONSE:

The following attachments provide FY13 and FY14 budget information for Special Education Transportation:

- SPEDTransportationBudget

NON-PUBLIC TUITION PAYMENT RESPONSE:

The following attachments provide FY13 and FY14 budget information and Non-Public Tuition:

- Non-Public Budget

Budget Oversight - Specialized Education Transportation Budget - FY13 and FY 14 Consolidated PS VS NPS by Fund

Question 2

Appropriated Fund	Comp Source Group	FY 2014 Proposed Budget	FY 2013 Approved Budget	FY 2013 Revised Budget	FY13 YTD Actuals	FY13 - FY14 Variance Increase/Decrease	Justification
100 - Local	0011 0 REGULAR PAY - CONT FULL TIME	\$ 14,056,430.75	\$ 14,207,203.22	\$ 14,207,203.22	\$ 6,306,638.95	\$ (150,772.47)	Reduction in funded FTEs from 1610.2 to 1509.52
	0012 0 REGULAR PAY - OTHER	\$ 40,778,368.86	\$ 45,591,746.45	\$ 45,591,746.45	\$ 20,734,113.43	\$ (4,813,377.59)	Reduction in funded FTEs from 1610.2 to 1509.52
	0013 0 ADDITIONAL GROSS PAY		\$ -	\$ -	\$ 209,245.81		
	0014 0 FRINGE BENEFITS - CURR PERSONNEL	\$ 15,358,069.10	\$ 13,726,333.70	\$ 13,726,333.70	\$ 7,604,498.32	\$ 1,631,735.40	Increase due to use of correct % for fringe calculation; salary steps increases for drivers and attendants
	0015 0 OVERTIME PAY	\$ 1,616,669.75	\$ 1,616,669.75	\$ 1,616,669.75	\$ 2,024,438.45	\$ -	
	0099 0 UNKNOWN PAYROLL POSTINGS				\$ 5,787.09		
	Total PS	\$ 71,809,538.46	\$ 75,141,953.12	\$ 75,141,953.12	\$ 36,884,722.05	\$ (3,332,414.66)	
	0020 0 SUPPLIES AND MATERIALS	\$ 877,950.00	\$ 774,913.33	\$ 774,913.33	\$ 167,003.57	\$ 103,036.67	Increase in supplies for terminal operations
	0030 0 ENERGY, COMM. AND BLDG RENTALS	\$ 3,193,148.00	\$ 3,626,717.00	\$ 3,626,717.00	\$ 1,472,393.10	\$ (433,569.00)	Fixed cost assessment
	0031 0 TELEPHONE, TELEGRAPH, TELEGRAM, ETC	\$ 775,396.59	\$ 738,473.00	\$ 738,473.00	\$ 321,562.79	\$ 36,923.59	Fixed cost assessment
	0032 0 RENTALS - LAND AND STRUCTURES	\$ 1,649,202.00	\$ 933,806.00	\$ 933,806.00	\$ 750,105.98	\$ 715,396.00	Fixed cost assessment
	0033 0 JANITORIAL SERVICES		\$ -	\$ -	\$ -		
	0034 0 SECURITY SERVICES	\$ 1,205,140.00	\$ 983,353.00	\$ 983,353.00	\$ -	\$ 221,787.00	Fixed cost assessment
	0035 0 OCCUPANCY FIXED COSTS	\$ 188,934.00	\$ 607,178.00	\$ 607,178.00	\$ 51,112.01	\$ (418,244.00)	Fixed cost assessment
	0040 0 OTHER SERVICES AND CHARGES	\$ 3,071,985.62	\$ 5,055,116.68	\$ 5,055,116.68	\$ 2,729,710.36	\$ (1,983,131.06)	Reduction in maintenance cost resulting from vehicle replacement program, supervising court master fees, and plaintiff's attorney fees
	0041 0 CONTRACTUAL SERVICES - OTHER	\$ 2,363,019.30	\$ 1,652,027.95	\$ 1,652,027.95	\$ 856,121.69	\$ 710,991.35	Upgrades in IT systems, FASTER, GPS, routing & scheduling software, and attendance software
	0050 0 SUBSIDIES AND TRANSFERS	\$ 400,000.00	\$ 486,631.00	\$ 486,631.00	\$ 182,811.45	\$ (86,631.00)	Reduction in token and farecard based on previous expenditures
	0070 0 EQUIPMENT & EQUIPMENT RENTAL	\$ 1,153,388.00	\$ 1,190,105.92	\$ 1,190,105.92	\$ 461,996.98	\$ (36,717.92)	Reduction due to computer hardware equipment purchases in FY13
	Total NPS	\$ 14,878,163.51	\$ 16,048,321.88	\$ 16,048,321.88	\$ 6,992,817.93	\$ (1,170,158.37)	
Grand Total		\$ 86,687,701.97	\$ 91,190,275.00	\$ 91,190,275.00	\$ 43,877,539.98	\$ (4,502,573.03)	

Agency GNO-OFFICE FOR NON-PUBLIC TUITION

FY13

Program	Program Title	Activity	Activity Title	Comp Source Group	FY13	FY13	FY13	FTEs
					Appropriated Fund Title LOCAL FUND Approved	Values Revised	YTD Actuals	
1000	NON-PUBLIC TUITION	100	NON-PUBLIC TUITION	0011-REGULAR PAY - CONT FULL TIME	-	-	-	-
				0012-REGULAR PAY - OTHER	-	-	-	-
				0014-FRINGE BENEFITS - CURR PERSONNEL	-	-	-	-
				0020-SUPPLIES AND MATERIALS	6,000.00	6,000.00	-	-
				0040-OTHER SERVICES AND CHARGES	60,000.00	60,000.00	-	-
				0041-CONTRACTUAL SERVICES - OTHER	134,000.00	134,000.00	320.00	-
				0050-SUBSIDIES AND TRANSFERS	108,202,624.74	107,853,624.74	32,821,814.24	-
				0070-EQUIPMENT & EQUIPMENT RENTAL	25,000.00	25,000.00	-	-
			NON-PUBLIC TUITION	Tota	108,427,624.74	108,078,624.74	32,822,134.24	-
		200	NON-PUBLIC ADMINISTRATION	0011-REGULAR PAY - CONT FULL TIME	1,066,960.84	1,066,960.84	513,416.01	15.00
				0012-REGULAR PAY - OTHER	177,963.36	177,963.36	-	3.00
				0013-ADDITIONAL GROSS PAY	-	-	-	-
				0014-FRINGE BENEFITS - CURR PERSONNEL	267,957.17	267,957.17	120,156.47	-
				0015-OVERTIME PAY	-	-	-	-
				0020-SUPPLIES AND MATERIALS	-	-	-	-
				0040-OTHER SERVICES AND CHARGES	-	-	-	-
				0041-CONTRACTUAL SERVICES - OTHER	-	-	-	-
				0050-SUBSIDIES AND TRANSFERS	-	-	-	-
				0070-EQUIPMENT & EQUIPMENT RENTAL	-	-	-	-
			NON-PUBLIC ADMINISTRATION	Total	1,512,881.37	1,512,881.37	633,572.48	18.00
		300	ST COLETTAS PUBLIC CHARTER SCH	0050-SUBSIDIES AND TRANSFERS	-	-	-	-
			ST COLETTAS PUBLIC CHARTER SCHOOL	Total	-	-	-	-
		(blank)	(blank)	0050-SUBSIDIES AND TRANSFERS	-	-	-	-
			(blank) Total	Total	-	-	-	-
	NON-PUBLIC TUITION	Tota			109,940,506.11	109,591,506.11	33,455,706.72	18.00
9090	YR END CLOSE	9960	YR END CLOSE	0040-OTHER SERVICES AND CHARGES	-	-	-	-
	YR END CLOSE	Tota	YR END CLOSE	Tota	-	-	-	-
Grand Total					109,940,506.11	109,591,506.11	33,455,706.72	18.00

					Appropriated Fund Title	Values	
					LOCAL FUND		
Program	Program Title	Activity	Activity Title	Comp Source Group	Sum of FY 2014 Proposed Budget	Sum of FY 2014 Proposed FTEs	
1000	NON-PUBLIC TUITION	100	NON-PUBLIC TUITION	0011-REGULAR PAY - CONT FULL TIME	-	-	-
				0012-REGULAR PAY - OTHER	-	-	-
				0014-FRINGE BENEFITS - CURR PERSONNEL	-	-	-
				0020-SUPPLIES AND MATERIALS	6,000.00	-	-
				0040-OTHER SERVICES AND CHARGES	50,000.00	-	-
				0041-CONTRACTUAL SERVICES - OTHER	25,000.00	-	-
				0050-SUBSIDIES AND TRANSFERS	78,351,624.61	-	-
				0070-EQUIPMENT & EQUIPMENT RENTAL	25,000.00	-	-
			NON-PUBLIC TUITION	Total	78,457,624.61	-	-
		200	NON-PUBLIC ADMINISTRATION	0011-REGULAR PAY - CONT FULL TIME	1,260,110.85	18.00	18.00
				0012-REGULAR PAY - OTHER	-	-	-
				0013-ADDITIONAL GROSS PAY	-	-	-
				0014-FRINGE BENEFITS - CURR PERSONNEL	282,264.84	-	-
				0015-OVERTIME PAY	-	-	-
				0020-SUPPLIES AND MATERIALS	-	-	-
				0040-OTHER SERVICES AND CHARGES	-	-	-
				0041-CONTRACTUAL SERVICES - OTHER	-	-	-
				0050-SUBSIDIES AND TRANSFERS	-	-	-
				0070-EQUIPMENT & EQUIPMENT RENTAL	-	-	-
			NON-PUBLIC ADMINISTRATION	Total	1,542,375.69	18.00	18.00
		300	ST COLETTAS PUBLIC CHARTER SCHOOL	0050-SUBSIDIES AND TRANSFERS	-	-	-
			ST COLETTAS PUBLIC CHARTER SCHOOL	Total	-	-	-
		(blank)	(blank)	0050-SUBSIDIES AND TRANSFERS	-	-	-
			(blank) Total		-	-	-
	NON-PUBLIC TUITION		Total		80,000,000.30	18.00	18.00
9090	YR END CLOSE	9960	YR END CLOSE	0040-OTHER SERVICES AND CHARGES	-	-	-
			YR END CLOSE	Total	-	-	-
	YR END CLOSE		Total		-	-	-
Grand Total					80,000,000.30	18.00	18.00

3. Please provide a narrative explanation of how OSSE developed the proposed FY14 budget for non-public tuition, including supporting documentation/analysis.

RESPONSE:

Projection Element 1: Students Placed in Nonpublic Programs (Including Room and Board, Tuition, Related Services, Assessments and Evaluation)

The formula used for projecting FY14 costs for students placed in nonpublic programs examined FY11, FY12, and FY13 YTD placement rates. Calculations based on these rates, and current average cost per student, produced the total anticipated cost for FY14.

Projection Element 2: Students Served by St. Colletta's

The formula used for projecting FY14 costs for students examined FY11, FY12, and FY 13 YTD service level rates, and current average cost per student, to calculate total anticipated cost for FY14.

Projection Element 3: Students in CFSA custody placed in surrounding county jurisdictions

The formula used for projecting FY14 costs for students in this category examined FY11 and FY12 costs to calculate total anticipated cost for FY14.

Projection Element 4: Administrative Costs

The formula used for projecting administrative costs examined FY13 personnel costs and data system support as a basis for projecting FY14 administrative costs.

Nonpublic Budget Costs Over Time

	FY10	FY11	FY12	FY13 Approved	FY14 Proposed
St. Colletta	\$4.3M	\$3.7M	\$3.1M	TBD	TBD
Surrounding Counties	\$3.5M	\$3.1M	\$2.8M		
Non Public	\$147M	\$120.2M	\$89.6M		
Total	\$155M	\$127M (-\$28M)	\$95.5M (-\$32M)	\$110M	\$80M

In addition, please provide the following:

- a) **For FY12: The list of all non-public institutions that received funding from non-public tuition, the number of students served by each institution in FY12, and actual payments made per student per institution**
- b) **For FY13: The list of all non-public institutions that receive funding from non-public tuition, the number of students served by each institution in FY13, amount budgeted per student per institution for FY13 and actual payments made to date per student per institution**

RESPONSE:

The following attachment contains information on non-public institutions for FY12 and FY13:

- Non Public Payments

- c) For FY14: The list of all non-public institutions that are projected to receive funding from non-public tuition, the projected number of students to be served by each institution in FY14, and projected payment for FY14 per student per institution**

RESPONSE:

Payment to programs is dependent upon student assignment. Therefore, OSSE cannot project which programs will receive funding or the amount that each program will receive. OSSE does maintain a list of approved non-public providers on its website <http://osse.dc.gov/service/monitoring-and-compliance-nonpublic-school-or-program-monitoring>. It should be noted that students can be placed into programs that are not approved by OSSE through the order of an administrative hearing officer (a Hearing Officer Determination, or HOD), or by a court of competent jurisdiction.

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Abraxas Youth & Family Service	1	\$ 3,570.72
Abraxas Youth & Family Service	2	\$ 2,603.65
Abraxas Youth & Family Service	3	\$ 2,306.09
Abraxas Youth & Family Service	4	\$ 3,347.55
Abraxas Youth & Family Service	5	\$ 6,174.37
Abraxas Youth & Family Service	6	\$ 6,174.37
Abraxas Youth & Family Service	7	\$ 6,174.37
Abraxas Youth & Family Service	8	\$ 1,041.46
Abraxas Youth & Family Service	9	\$ 5,802.42
Abraxas Youth & Family Service	10	\$ 3,570.72
Accotink Academy-Alternative Learning Center	11	\$ 16,289.94
Accotink Academy-Alternative Learning Center	12	\$ 26,516.14
Accotink Academy-Alternative Learning Center	13	\$ 24,384.70
Accotink Academy-Alternative Learning Center	14	\$ 21,343.05
Accotink Academy-Alternative Learning Center	15	\$ 18,840.28
Accotink Academy-Alternative Learning Center	16	\$ 19,714.47
Accotink Academy-Alternative Learning Center	17	\$ 33,778.09
Accotink Academy-TDS	18	\$ 18,373.13
Accotink Academy-TDS	19	\$ 33,508.34
Accotink Academy-TDS	20	\$ 33,618.89
Accotink Academy-TDS	21	\$ 33,148.03
Accotink Academy-TDS	22	\$ 36,581.20
Accotink Academy-TDS	23	\$ 34,250.65
Accotink Academy-TDS	24	\$ 32,266.12
Accotink Academy-TDS	25	\$ 26,671.19
Accotink Academy-TDS	26	\$ 31,192.42
Accotink Academy-TDS	27	\$ 32,208.71
Accotink Academy-TDS	28	\$ 32,862.24
Accotink Academy-TDS	29	\$ 34,274.63
Accotink Academy-TDS	30	\$ 586.18
Accotink Academy-TDS	31	\$ 33,419.80
Accotink Academy-TDS	32	\$ 13,739.75
Accotink Academy-TDS	33	\$ 34,486.30
Accotink Academy-TDS	34	\$ 2,501.98
Accotink Academy-TDS	35	\$ 36,173.80
Accotink Academy-TDS	36	\$ 29,344.61
Accotink Academy-TDS	37	\$ 34,209.70
Accotink Academy-TDS	38	\$ 29,861.10
Accotink Academy-TDS	39	\$ 31,177.18
Accotink Academy-TDS	40	\$ 42,440.55
Accotink Academy-TDS	41	\$ 34,320.13
Accotink Academy-TDS	42	\$ 33,739.42
Accotink Academy-TDS	43	\$ 28,125.85
Accotink Academy-TDS	44	\$ 28,047.22

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Accotink Academy-TDS	45	\$ 33,070.85
Accotink Academy-TDS	46	\$ 35,638.72
Accotink Academy-TDS	47	\$ 35,438.39
Accotink Academy-TDS	48	\$ 31,812.35
Accotink Academy-TDS	49	\$ 32,510.70
Accotink Academy-TDS	50	\$ 18,234.46
Accotink Academy-TDS	51	\$ 35,759.35
Accotink Academy-TDS	52	\$ 30,838.58
Accotink Academy-TDS	53	\$ 340.43
Accotink Academy-TDS	54	\$ 17,078.15
Accotink Academy-TDS	55	\$ 28,393.06
Accotink Academy-TDS	56	\$ 33,446.90
Accotink Academy-TDS	57	\$ 36,813.87
Accotink Academy-TDS	58	\$ 12,003.03
Accotink Academy-TDS	59	\$ 33,492.98
Accotink Academy-TDS	60	\$ 31,413.07
Accotink Academy-TDS	61	\$ 35,540.02
Accotink Academy-TDS	62	\$ 12,238.24
Accotink Academy-TDS	63	\$ 33,630.48
Accotink Academy-TDS	64	\$ 31,769.77
Accotink Academy-TDS	65	\$ 35,407.20
Accotink Academy-TDS	66	\$ 34,806.52
Accotink Academy-TDS	67	\$ 23,634.74
Accotink Academy-TDS	68	\$ 31,546.45
Accotink Academy-TDS	69	\$ 14,826.66
Accotink Academy-TDS	70	\$ 34,057.09
Accotink Academy-TDS	71	\$ 33,571.20
Accotink Academy-TDS	72	\$ 31,815.77
Accotink Academy-TDS	73	\$ 37,273.76
Accotink Academy-TDS	74	\$ 35,415.47
Accotink Academy-TDS	75	\$ 29,895.02
Accotink Academy-TDS	76	\$ 34,060.49
Accotink Academy-TDS	77	\$ 33,941.35
Accotink Academy-TDS	78	\$ 35,669.21
Accotink Academy-TDS	79	\$ 29,942.69
Accotink Academy-TDS	80	\$ 32,407.81
Accotink Academy-TDS	81	\$ 34,666.37
Accotink Academy-TDS	82	\$ 42,375.89
Accotink Academy-TDS	83	\$ 30,917.33
Accotink Academy-TDS	84	\$ 9,384.63
Accotink Academy-TDS	85	\$ 27,300.52
Accotink Academy-TDS	86	\$ 32,125.55
Accotink Academy-TDS	87	\$ 18,937.88
Accotink Academy-TDS	88	\$ 31,479.82

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Accotink Academy-TDS	89	\$ 20,560.70
Accotink Academy-TDS	90	\$ 37,750.15
Accotink Academy-TDS	91	\$ 40,333.19
Accotink Academy-TDS	92	\$ 36,075.92
Accotink Academy-TDS	93	\$ 31,467.62
Accotink Academy-TDS	94	\$ 11,287.19
Accotink Academy-TDS	95	\$ 7,578.84
Accotink Academy-TDS	96	\$ 4,450.97
Accotink Academy-TDS	97	\$ 32,530.16
Accotink Academy-TDS	98	\$ 29,934.34
Accotink Academy-TDS	99	\$ 34,884.70
Accotink Academy-TDS	100	\$ 28,479.68
Accotink Academy-TDS	101	\$ 25,713.13
Accotink Academy-TDS	102	\$ 29,659.13
Accotink Academy-TDS	103	\$ 16,634.59
Accotink Academy-TDS	104	\$ 35,435.68
Accotink Academy-TDS	105	\$ 32,371.75
Alabama Clinical School, Inc.	106	\$ 9,855.00
Alternative Paths Training School	107	\$ 37,756.80
Alternative Paths Training School	108	\$ 37,162.80
CARLTON PALMS EDUCATION	109	\$ 76,627.77
CHADDOCK	110	\$ 56,138.04
Chelsea School	111	\$ 14,179.35
Chelsea School	112	\$ 12,463.61
Chelsea School	113	\$ 14,767.92
Chelsea School	114	\$ 11,665.98
Chelsea School	115	\$ 12,349.98
Chelsea School	116	\$ 11,561.43
Chelsea School	117	\$ 12,138.64
Chelsea School	118	\$ 11,370.54
Chelsea School	119	\$ 14,020.27
Chelsea School	120	\$ 12,854.48
Chelsea School	121	\$ 12,877.20
Chelsea School	122	\$ 10,720.60
Chelsea School	123	\$ 12,990.09
Chelsea School	124	\$ 14,356.24
Chelsea School	125	\$ 12,270.45
Chelsea School	126	\$ 12,540.87
Chelsea School	127	\$ 11,606.88
Chelsea School	128	\$ 14,495.22
Chesapeake Speech School	129	\$ 34,632.48
Children's Guild	130	\$ 26,404.03
Children's Guild	131	\$ 34,938.53
Children's Guild	132	\$ 25,883.88

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Children's Guild	133	\$ 40,542.30
Children's Guild	134	\$ 33,792.43
Children's Guild	135	\$ 33,973.74
Children's Guild	136	\$ 22,128.70
Children's Guild	137	\$ 35,937.15
Children's Guild	138	\$ 33,735.62
Children's Guild	139	\$ 22,040.48
Children's Guild	140	\$ 35,937.15
Children's Guild	141	\$ 24,137.59
Children's Guild	142	\$ 33,418.99
Children's Guild	143	\$ 25,538.19
Children's Guild	144	\$ 22,128.70
Children's Guild	145	\$ 22,515.03
Children's Guild	146	\$ 24,395.14
Children's Guild	147	\$ 22,128.70
Children's Guild	148	\$ 25,709.60
Children's Guild	149	\$ 37,204.97
Children's Guild	150	\$ 421.82
Children's Guild	151	\$ 22,128.70
Children's Guild	152	\$ 21,381.81
Children's Guild	153	\$ 24,137.59
Children's Guild	154	\$ 37,591.53
Children's Guild	155	\$ 22,128.70
Children's Guild	156	\$ 32,672.09
Children's Guild	157	\$ 23,880.04
Children's Guild	158	\$ 25,743.49
Children's Guild	159	\$ 20,991.40
Children's Guild	160	\$ 9,440.70
Children's Guild	161	\$ 27,589.71
Children's Guild	162	\$ 9,390.40
Children's Guild	163	\$ 27,192.57
Children's Guild	164	\$ 38,404.64
Children's Guild	165	\$ 22,128.70
Children's Guild	166	\$ 24,137.06
Children's Guild	167	\$ 35,685.43
Children's Guild	168	\$ 22,128.70
Children's Guild	169	\$ 23,074.06
Children's Guild	170	\$ 16,475.30
Children's Guild	171	\$ 39,219.92
Children's Guild	172	\$ 24,395.14
Children's Guild	173	\$ 22,128.70
Children's Guild	174	\$ 17,822.28
Children's Guild	175	\$ 24,916.30
Children's Guild	176	\$ 27,192.57

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Children's Guild	177	\$ 22,189.18
Children's Guild	178	\$ 21,755.25
Children's Guild	179	\$ 23,133.15
Children's Guild	180	\$ 33,418.99
Children's Guild	181	\$ 39,537.86
Children's Guild	182	\$ 37,000.68
Children's Guild	183	\$ 22,128.70
Children's Guild	184	\$ 22,128.70
Children's Guild	185	\$ 27,976.42
Children's Guild	186	\$ 35,577.86
Children's Guild	187	\$ 5,653.40
CLARINDA ACADEMY	188	\$ 3,850.00
CLARINDA ACADEMY	189	\$ 650.00
CLARINDA ACADEMY	190	\$ 3,850.00
Coastal Harbor Treatment Center	191	\$ 11,600.00
Coastal Harbor Treatment Center	192	\$ 15,400.00
Coastal Harbor Treatment Center	193	\$ 15,400.00
Coastal Harbor Treatment Center	194	\$ 15,400.00
Coastal Harbor Treatment Center	195	\$ 15,400.00
Coastal Harbor Treatment Center	196	\$ 17,457.80
Coastal Harbor Treatment Center	197	\$ 15,400.00
Coastal Harbor Treatment Center	198	\$ 1,800.00
Commonwealth Academy (Learn Found of Metro. Wash)	199	\$ 14,733.76
Commonwealth Academy (Learn Found of Metro. Wash)	200	\$ 14,579.76
Commonwealth Academy (Learn Found of Metro. Wash)	201	\$ 13,919.76
Commonwealth Academy (Learn Found of Metro. Wash)	202	\$ 13,919.76
DEVEREUX - BRANDYWINE	204	\$ 42,397.24
DEVEREUX - BRANDYWINE	205	\$ 92,118.92
DEVEREUX - BRANDYWINE	206	\$ 97,122.37
DEVEREUX - BRANDYWINE	207	\$ 48,405.99
Devereux - Florida	208	\$ 15,211.29
Devereux - Florida	209	\$ 15,150.80
Devereux - Florida	210	\$ 48,029.42
Devereux - Florida	211	\$ 60,406.19
Devereux - Florida	212	\$ 24,308.04
Devereux - Florida	213	\$ 15,150.80
Devereux - Florida	214	\$ 60,406.19
Devereux - Florida	215	\$ 60,406.19
Devereux - Georgia Treatment Network	216	\$ 3,565.00
Devereux - Georgia Treatment Network	217	\$ 1,550.00
Devereux - Georgia Treatment Network	218	\$ 14,404.77
Devereux - Georgia Treatment Network	219	\$ 2,790.00
EMPOWERING CENTER FOR EMPLOYMENT	220	\$ 19,263.16
EMPOWERING CENTER FOR EMPLOYMENT	221	\$ 403.60

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
EMPOWERING CENTER FOR EMPLOYMENT	222	\$ 15,150.80
EMPOWERING CENTER FOR EMPLOYMENT	223	\$ 19,263.16
EMPOWERING CENTER FOR EMPLOYMENT	224	\$ 13,822.88
EMPOWERING CENTER FOR EMPLOYMENT	225	\$ 19,263.16
EMPOWERING CENTER FOR EMPLOYMENT	226	\$ 19,313.61
EMPOWERING CENTER FOR EMPLOYMENT	227	\$ 19,767.66
Episcopal Center for Children	228	\$ 24,713.54
Episcopal Center for Children	229	\$ 26,313.54
Episcopal Center for Children	230	\$ 25,833.54
Episcopal Center for Children	231	\$ 29,226.29
Episcopal Center for Children	232	\$ 25,919.29
Episcopal Center for Children	233	\$ 26,261.04
Episcopal Center for Children	234	\$ 26,397.04
Episcopal Center for Children	235	\$ 28,184.54
Episcopal Center for Children	236	\$ 26,753.54
Episcopal Center for Children	237	\$ 29,893.04
Episcopal Center for Children	238	\$ 29,182.29
Episcopal Center for Children	239	\$ 28,901.54
Episcopal Center for Children	240	\$ 26,033.54
Episcopal Center for Children	241	\$ 26,033.54
Episcopal Center for Children	242	\$ 29,101.54
Episcopal Center for Children	243	\$ 27,813.54
Episcopal Center for Children	244	\$ 25,993.54
Episcopal Center for Children	245	\$ 28,954.04
Episcopal Center for Children	246	\$ 24,713.54
Episcopal Center for Children	247	\$ 14,511.32
Episcopal Center for Children	248	\$ 28,597.04
Episcopal Center for Children	249	\$ 24,713.54
Episcopal Center for Children	250	\$ 24,713.54
Episcopal Center for Children	251	\$ 24,713.54
Episcopal Center for Children	252	\$ 25,993.54
Episcopal Center for Children	253	\$ 25,487.04
Episcopal Center for Children	254	\$ 26,534.04
Episcopal Center for Children	255	\$ 27,172.54
Episcopal Center for Children	256	\$ 27,842.54
Episcopal Center for Children	257	\$ 11,522.22
F. L. Chamberlain Center, Inc.	258	\$ 43,592.43
F. L. Chamberlain Center, Inc.	259	\$ 43,592.43
F. L. Chamberlain Center, Inc.	260	\$ 43,592.43
F. L. Chamberlain Center, Inc.	261	\$ 43,592.43
FORBUSH SCHOOL (SHEPPARD PRATT)	262	\$ 11,566.80
Foundation Schools	263	\$ 34,571.26
Foundation Schools	264	\$ 23,090.90
Foundation Schools	265	\$ 19,145.90

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Foundation Schools	266	\$ 20,219.40
Foundation Schools	267	\$ 23,927.90
Foundation Schools	268	\$ 24,278.72
Foundation Schools	269	\$ 20,501.90
Foundation Schools	270	\$ 8,552.05
Foundation Schools	271	\$ 9,558.04
Foundation Schools	272	\$ 19,230.65
Foundation Schools	273	\$ 18,885.85
Foundation Schools	274	\$ 19,484.90
Foundation Schools	275	\$ 21,472.15
Foundation Schools	276	\$ 29,127.13
Foundation Schools	277	\$ 9,211.25
Foundation Schools	278	\$ 19,484.90
Foundation Schools	279	\$ 19,880.40
Foundation Schools	280	\$ 33,441.26
Foundation Schools	281	\$ 17,083.15
Foundation Schools	282	\$ 19,117.65
Foundation Schools	283	\$ 21,744.90
Foundation Schools	284	\$ 18,072.15
Foundation Schools	285	\$ 19,597.90
Foundation Schools	286	\$ 19,484.90
Foundation Schools	287	\$ 20,388.90
Foundation Schools	288	\$ 19,880.40
Foundation Schools	289	\$ 5,057.40
Foundation Schools	290	\$ 9,847.40
Foundation Schools	291	\$ 19,541.40
Foundation Schools	292	\$ 19,032.90
Foundation Schools	293	\$ 34,571.26
Foundation Schools	294	\$ 20,953.90
Foundation Schools	295	\$ 19,484.90
Foundation Schools	296	\$ 33,577.04
Foundation Schools	297	\$ 19,484.90
Foundation Schools	298	\$ 11,723.00
Foundation Schools	299	\$ 34,514.76
Foundation Schools	300	\$ 19,484.90
Foundation Schools	301	\$ 10,633.60
Foundation Schools	302	\$ 35,403.26
Foundation Schools	303	\$ 20,499.40
Foundation Schools	304	\$ 14,613.55
Foundation Schools	305	\$ 19,597.90
Foundation Schools	306	\$ 3,797.60
Foundation Schools	307	\$ 7,214.60
Foundation Schools	308	\$ 19,823.90
Foundation Schools	309	\$ 23,713.72

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Foundation Schools	310	\$ 20,221.90
Foundation Schools	311	\$ 33,610.76
Foundation Schools	312	\$ 22,366.40
Foundation Schools	313	\$ 14,919.00
Foundation Schools	314	\$ 23,275.90
Foundation Schools	315	\$ 13,142.80
Foundation Schools	316	\$ 19,710.90
Foundation Schools	317	\$ 21,688.40
Foundation Schools	318	\$ 23,770.22
Foundation Schools	319	\$ 8,250.50
Foundation Schools	320	\$ 19,484.90
Foundation Schools	321	\$ 18,223.83
Foundation Schools	322	\$ 21,198.40
Foundation Schools	323	\$ 8,928.75
Foundation Schools	324	\$ 18,411.40
Foundation Schools	325	\$ 19,484.90
Foundation Schools	326	\$ 19,535.65
Foundation Schools	327	\$ 20,421.90
Foundation Schools	328	\$ 15,879.75
Foundation Schools	329	\$ 30,576.29
Foundation Schools	330	\$ 19,258.90
Foundation Schools	331	\$ 24,015.90
Foundation Schools	332	\$ 20,228.90
Foundation Schools	333	\$ 350.35
Foundation Schools	334	\$ 17,258.45
Foundation Schools	335	\$ 19,484.90
Foundation Schools	336	\$ 19,484.90
Foundation Schools	337	\$ 37,348.01
Foundation Schools	338	\$ 21,405.90
Foundation Schools	339	\$ 12,025.65
Foundation Schools	340	\$ 21,406.90
Foundation Schools	341	\$ 20,580.90
Foundation Schools	342	\$ 20,343.90
Foundation Schools	343	\$ 19,145.90
FROST SCHOOL (SHEPPARD PRATT)	344	\$ 37,499.27
FROST SCHOOL (SHEPPARD PRATT)	345	\$ 17,657.24
FROST SCHOOL (SHEPPARD PRATT)	346	\$ 25,422.25
FROST SCHOOL (SHEPPARD PRATT)	347	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	348	\$ 10,017.32
FROST SCHOOL (SHEPPARD PRATT)	349	\$ 31,788.83
FROST SCHOOL (SHEPPARD PRATT)	350	\$ 35,826.11
FROST SCHOOL (SHEPPARD PRATT)	351	\$ 25,993.31
FROST SCHOOL (SHEPPARD PRATT)	352	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	353	\$ 17,935.40

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
FROST SCHOOL (SHEPPARD PRATT)	354	\$ 17,981.36
FROST SCHOOL (SHEPPARD PRATT)	355	\$ 24,569.00
FROST SCHOOL (SHEPPARD PRATT)	356	\$ 27,829.79
FROST SCHOOL (SHEPPARD PRATT)	357	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	358	\$ 17,981.36
FROST SCHOOL (SHEPPARD PRATT)	359	\$ 25,777.07
FROST SCHOOL (SHEPPARD PRATT)	360	\$ 37,667.27
FROST SCHOOL (SHEPPARD PRATT)	361	\$ 18,001.07
FROST SCHOOL (SHEPPARD PRATT)	362	\$ 9,441.60
FROST SCHOOL (SHEPPARD PRATT)	363	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	364	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	365	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	366	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	367	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	368	\$ 17,009.00
FROST SCHOOL (SHEPPARD PRATT)	369	\$ 17,009.00
Grafton School, Inc.	370	\$ 14,580.00
Grafton School, Inc.	371	\$ 15,270.00
Grafton School, Inc.	372	\$ 52,131.68
Grafton School, Inc.	373	\$ 16,380.00
Grafton School, Inc.	374	\$ 26,680.00
Grafton School, Inc.	375	\$ 52,011.68
Gulf Coast Treatment Center	376	\$ 6,930.00
Gulf Coast Treatment Center	377	\$ 5,310.00
Gulf Coast Treatment Center	378	\$ 2,160.00
Hallmark Youthecare -Richmond	379	\$ 60,676.92
Hannah More School	380	\$ 23,778.42
HARBOR POINT BEHAVIORAL HEALTH CENTER	381	\$ 1,780.00
HARBOR POINT BEHAVIORAL HEALTH CENTER	382	\$ 15,015.00
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	383	\$ 13,799.01
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	384	\$ 12,672.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	385	\$ 12,612.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	386	\$ 12,692.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	387	\$ 10,788.34
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	388	\$ 12,612.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	389	\$ 13,064.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	390	\$ 14,634.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	391	\$ 12,772.51
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	392	\$ 13,799.01
HARBOUR SCHOOL AT ANNAPOLIS (Innovative Learning)	393	\$ 7,677.18
HARBOUR SCHOOL AT BALTIMORE (Innovative Learning)	394	\$ 12,692.51
HARBOUR SCHOOL AT BALTIMORE (Innovative Learning)	395	\$ 12,652.51
HARBOUR SCHOOL AT BALTIMORE (Innovative Learning)	396	\$ 23,063.51
HARBOUR SCHOOL AT BALTIMORE (Innovative Learning)	397	\$ 14,194.51

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
HARBOUR SCHOOL AT BALTIMORE (Innovative Learning)	398	\$ 15,045.51
High Road Middle Academy School of D.C.	399	\$ 22,490.69
High Road Middle Academy School of D.C.	400	\$ 20,894.55
High Road Middle Academy School of D.C.	401	\$ 21,258.58
High Road Middle Academy School of D.C.	402	\$ 4,388.35
High Road Middle Academy School of D.C.	403	\$ 21,821.90
High Road Middle Academy School of D.C.	404	\$ 20,841.60
High Road Middle Academy School of D.C.	405	\$ 21,448.85
High Road Middle Academy School of D.C.	406	\$ 21,244.55
High Road Middle Academy School of D.C.	407	\$ 21,629.45
High Road Middle Academy School of D.C.	408	\$ 22,151.12
High Road Middle Academy School of D.C.	409	\$ 18,788.50
High Road Middle Academy School of D.C.	410	\$ 21,587.28
High Road Middle Academy School of D.C.	411	\$ 12,448.33
High Road Middle Academy School of D.C.	412	\$ 22,896.47
High Road Middle Academy School of D.C.	413	\$ 23,333.23
High Road Middle Academy School of D.C.	414	\$ 22,612.93
High Road Middle Academy School of D.C.	415	\$ 20,474.75
High Road Middle Academy School of D.C.	416	\$ 22,178.97
High Road Middle Academy School of D.C.	417	\$ 20,836.93
High Road Middle Academy School of D.C.	418	\$ 24,484.23
High Road Middle Academy School of D.C.	419	\$ 4,333.23
High Road Middle Academy School of D.C.	420	\$ 23,780.43
High Road Middle Academy School of D.C.	421	\$ 21,180.40
High Road Middle Academy School of D.C.	422	\$ 23,343.34
High Road Middle Academy School of D.C.	423	\$ 21,164.85
High Road Middle Academy School of D.C.	424	\$ 21,276.63
High Road Middle Academy School of D.C.	425	\$ 21,308.70
High Road Middle Academy School of D.C.	426	\$ 20,731.35
High Road Middle Academy School of D.C.	427	\$ 20,346.45
High Road Middle Academy School of D.C.	428	\$ 20,763.43
High Road Middle Academy School of D.C.	429	\$ 21,533.23
High Road Middle Academy School of D.C.	430	\$ 22,337.17
High Road Middle Academy School of D.C.	431	\$ 21,180.40
High Road Middle Academy School of D.C.	432	\$ 6,706.80
High Road Middle Academy School of D.C.	433	\$ 21,084.18
High Road Middle Academy School of D.C.	434	\$ 22,306.96
High Road Middle Academy School of D.C.	435	\$ 21,545.40
High Road Middle Academy School of D.C.	436	\$ 20,864.33
High Road Middle Academy School of D.C.	437	\$ 4,544.37
High Road Middle Academy School of D.C.	438	\$ 20,955.88
High Road Middle Academy School of D.C.	439	\$ 11,870.93
High Road Middle Academy School of D.C.	440	\$ 17,842.68
High Road Middle Academy School of D.C.	441	\$ 23,876.65

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
High Road Middle Academy School of D.C.	442	\$ 20,635.13
High Road Middle Academy School of D.C.	443	\$ 22,788.17
High Road Middle Academy School of D.C.	444	\$ 20,955.88
High Road Middle Academy School of D.C.	445	\$ 22,390.12
High Road Middle Academy School of D.C.	446	\$ 23,892.53
High Road Middle Academy School of D.C.	447	\$ 21,180.40
High Road Middle Academy School of D.C.	448	\$ 23,378.68
High Road Middle Academy School of D.C.	449	\$ 21,586.50
High Road Middle Academy School of D.C.	450	\$ 21,162.35
High Road Middle Academy School of D.C.	451	\$ 22,698.80
High Road Middle Academy School of D.C.	452	\$ 20,346.45
High Road Middle Academy School of D.C.	453	\$ 20,969.90
High Road Middle Academy School of D.C.	454	\$ 21,372.85
High Road Middle Academy School of D.C.	455	\$ 20,603.05
High Road Middle Academy School of D.C.	456	\$ 21,240.20
High Road Middle Academy School of D.C.	457	\$ 20,923.80
High Road Middle Academy School of D.C.	458	\$ 20,859.65
High Road Middle Academy School of D.C.	459	\$ 21,084.18
High Road Middle Academy School of D.C.	460	\$ 5,463.50
High Road Middle Academy School of D.C.	461	\$ 23,501.86
High Road Middle Academy School of D.C.	462	\$ 21,276.63
High Road Middle Academy School of D.C.	463	\$ 8,839.88
High Road Middle Academy School of D.C.	464	\$ 23,656.02
High Road Middle Academy School of D.C.	465	\$ 20,995.28
High Road Middle Academy School of D.C.	466	\$ 20,905.75
High Road Middle Academy School of D.C.	467	\$ 20,763.43
High Road Middle School of D.C	468	\$ 20,925.33
High Road Middle School of D.C	469	\$ 24,246.59
High Road Middle School of D.C	470	\$ 22,812.53
High Road Middle School of D.C	471	\$ 16,744.85
High Road Middle School of D.C	472	\$ 23,939.54
High Road Middle School of D.C	473	\$ 21,310.23
High Road Middle School of D.C	474	\$ 20,604.58
High Road Middle School of D.C	475	\$ 37,948.37
High Road Middle School of D.C	476	\$ 22,491.13
High Road Middle School of D.C	477	\$ 17,204.21
High Road Middle School of D.C	478	\$ 21,803.98
High Road Middle School of D.C	479	\$ 21,979.78
High Road Middle School of D.C	480	\$ 28,735.59
High Road Middle School of D.C	481	\$ 20,861.18
High Road Middle School of D.C	482	\$ 24,455.24
High Road Middle School of D.C	483	\$ 20,973.60
High Road Middle School of D.C	484	\$ 20,957.40
High Road Middle School of D.C	485	\$ 21,181.93

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
High Road Middle School of D.C	486	\$ 21,339.62
High Road of MD - High Road Acad Howard Cty(EELDS)	487	\$ 17,142.20
High Road of MD - High Road Acad Howard Cty(EELDS)	488	\$ 17,496.20
High Road of MD - High Road Acad Howard Cty(EELDS)	489	\$ 17,981.00
High Road of MD - High Road Acad Howard Cty(EELDS)	490	\$ 17,496.20
High Road of MD - High Road Academy of Bowie	491	\$ 20,725.08
High Road of MD - High Road Academy of Bowie	492	\$ 20,891.38
High Road of MD - High Road Academy of Bowie	493	\$ 15,765.72
High Road of MD - High Road Academy of Bowie	494	\$ 7,535.15
High Road of MD - High Road Academy of Bowie	495	\$ 17,128.51
High Road of MD - High Road Academy of Bowie	496	\$ 20,478.87
High Road of MD - High Road Academy of Bowie	497	\$ 18,559.37
High Road of MD - High Road Academy of Bowie	498	\$ 27,116.20
High Road of MD - High Road Academy of Bowie	499	\$ 10,771.80
High Road of MD - High Road Academy of Bowie	500	\$ 28,975.72
High Road of MD - High Road Academy of Bowie	501	\$ 15,311.83
High Road of MD - High Road Academy of Bowie	502	\$ 20,185.52
High Road of MD - High Road Academy of Bowie	503	\$ 8,551.18
High Road of MD - High Road Academy of Bowie	504	\$ 19,948.68
High Road of MD - High Road Academy of Bowie	505	\$ 7,631.98
High Road of MD - High Road Academy of Bowie	506	\$ 18,899.79
High Road of MD - High Road Academy of Bowie	507	\$ 17,573.02
High Road of MD - High Road Academy of Bowie	508	\$ 3,864.40
High Road of MD - High Road Academy of Bowie	509	\$ 19,525.74
High Road of MD - High Road Academy of Bowie	510	\$ 21,838.59
High Road of MD - High Road Academy of Bowie	511	\$ 20,726.88
High Road of MD - High Road Academy of Bowie	512	\$ 21,128.22
High Road of MD - High Road Academy of Bowie	513	\$ 18,233.53
High Road of MD - High Road Academy of Bowie	514	\$ 25,515.87
High Road of MD - High Road Academy of Bowie	515	\$ 19,813.34
High Road of MD - High Road Academy of Bowie	516	\$ 21,048.31
High Road of MD - High Road Academy of Bowie	517	\$ 32,141.25
High Road of MD - High Road Academy of Bowie	518	\$ 18,899.79
High Road of MD - High Road Academy of Bowie	519	\$ 8,073.24
High Road of MD - High Road Academy of Bowie	520	\$ 20,214.68
High Road of MD - High Road Academy of Bowie	521	\$ 16,977.06
High Road of MD - High Road Academy of Bowie	522	\$ 20,891.38
High Road of MD - High Road Academy of Bowie	523	\$ 17,861.34
High Road of MD - High Road Academy of Bowie	524	\$ 16,799.49
High Road of MD - High Road Academy of Bowie	525	\$ 18,736.37
High Road of MD - High Road Academy of Bowie	526	\$ 30,189.32
High Road of MD - High Road Academy of Bowie	527	\$ 20,097.33
High Road of MD - High Road Lower School of PG Cty	528	\$ 14,890.85
High Road of MD - High Road Lower School of PG Cty	529	\$ 16,882.18

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
High Road of MD - High Road Lower School of PG Cty	530	\$ 27,937.00
High Road of MD - High Road Lower School of PG Cty	531	\$ 18,556.29
High Road of MD - High Road Lower School of PG Cty	532	\$ 21,208.81
High Road of MD - High Road Lower School of PG Cty	533	\$ 21,076.28
High Road of MD - High Road Lower School of PG Cty	534	\$ 19,701.74
High Road of MD - High Road Lower School of PG Cty	535	\$ 18,098.11
High Road of MD - High Road Lower School of PG Cty	536	\$ 13,516.31
High Road of MD - High Road Lower School of PG Cty	537	\$ 2,519.99
High Road of MD - High Road Lower School of PG Cty	538	\$ 12,141.77
High Road of MD - High Road Lower School of PG Cty	539	\$ 16,353.37
High Road of MD - High Road Lower School of PG Cty	540	\$ 687.27
High Road of MD - High Road Lower School of PG Cty	541	\$ 4,581.80
High Road of MD - High Road Lower School of PG Cty	542	\$ 16,494.48
High Road of MD - High Road Lower School of PG Cty	543	\$ 3,207.26
High Road of MD - High Road Lower School of PG Cty	544	\$ 9,621.78
High Road of MD - High Road Lower School of PG Cty	545	\$ 26,914.91
High Road of MD - High Road Lower School of PG Cty	546	\$ 4,581.80
High Road of MD - High Road Lower School of PG Cty	547	\$ 15,695.14
High Road of MD - High Road Lower School of PG Cty	548	\$ 21,076.28
High Road of MD - High Road Lower School of PG Cty	549	\$ 8,705.42
High Road of MD - High Road Lower School of PG Cty	550	\$ 21,076.28
High Road of MD - High Road Lower School of PG Cty	551	\$ 9,850.87
High Road of MD - High Road Lower School of PG Cty	552	\$ 21,076.28
High Road of MD - High Road School of Southern MD	553	\$ 21,970.80
High Road of MD - High Road School of Southern MD	554	\$ 4,882.40
High Road of MD - High Road School of Southern MD	555	\$ 2,685.32
High Road of MD - High Road School of Southern MD	556	\$ 5,614.76
High Road of MD - High Road Upper School of PG Cty	557	\$ 3,290.98
High Road of MD - High Road Upper School of PG Cty	558	\$ 15,279.55
High Road of MD - High Road Upper School of PG Cty	559	\$ 14,809.41
High Road of MD - High Road Upper School of PG Cty	560	\$ 20,686.16
High Road of MD - High Road Upper School of PG Cty	561	\$ 7,052.10
High Road of MD - High Road Upper School of PG Cty	562	\$ 6,817.03
High Road of MD - High Road Upper School of PG Cty	563	\$ 21,170.96
High Road of MD - High Road Upper School of PG Cty	564	\$ 14,574.34
High Road of MD - High Road Upper School of PG Cty	565	\$ 2,350.70
High Road of MD - High Road Upper School of PG Cty	566	\$ 14,752.10
High Road of MD - High Road Upper School of PG Cty	567	\$ 9,637.87
High Road of MD - High Road Upper School of PG Cty	568	\$ 5,406.61
High Road of MD - High Road Upper School of PG Cty	569	\$ 1,880.56
High Road of MD - High Road Upper School of PG Cty	570	\$ 6,581.96
High Road of MD - High Road Upper School of PG Cty	571	\$ 3,375.57
High Road of MD - High Road Upper School of PG Cty	572	\$ 8,462.52
High Road of MD - High Road Upper School of PG Cty	573	\$ 16,925.04

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
High Road of MD - High Road Upper School of PG Cty	574	\$ 21,047.51
High Road of MD - High Road Upper School of PG Cty	575	\$ 18,570.53
High Road of MD - High Road Upper School of PG Cty	576	\$ 21,244.43
High Road of MD - High Road Upper School of PG Cty	577	\$ 5,738.64
High Road of MD - High Road Upper School of PG Cty	578	\$ 14,104.20
High Road of MD - High Road Upper School of PG Cty	579	\$ 21,626.44
High Road of MD - High Road Upper School of PG Cty	580	\$ 940.28
High Road of MD - High Road Upper School of PG Cty	581	\$ 7,287.17
High Road of MD - High Road Upper School of PG Cty	582	\$ 17,630.25
High Road of MD - High Road Upper School of PG Cty	583	\$ 27,745.42
High Road of MD - High Road Upper School of PG Cty	584	\$ 14,339.27
High Road of MD - High Road Upper School of PG Cty	585	\$ 18,805.60
High Road Primary Academy of D.C	586	\$ 24,810.41
High Road Primary Academy of D.C	587	\$ 20,170.04
High Road Primary Academy of D.C	588	\$ 25,628.38
High Road Primary Academy of D.C	589	\$ 24,594.64
High Road Primary Academy of D.C	590	\$ 25,144.59
High Road Primary Academy of D.C	591	\$ 41,365.89
High Road Primary Academy of D.C	592	\$ 31,469.06
High Road Primary Academy of D.C	593	\$ 24,764.37
High Road Primary Academy of D.C	594	\$ 25,220.27
High Road Primary Academy of D.C	595	\$ 22,893.53
High Road School of D.C. (Upper)	596	\$ 17,622.46
High Road School of D.C. (Upper)	597	\$ 20,438.16
High Road School of D.C. (Upper)	598	\$ 22,628.35
High Road School of D.C. (Upper)	599	\$ 31,783.44
High Road School of D.C. (Upper)	600	\$ 40,128.92
High Road School of D.C. (Upper)	601	\$ 20,538.90
High Road School of D.C. (Upper)	602	\$ 17,692.33
High Road School of D.C. (Upper)	603	\$ 19,597.26
High Road School of D.C. (Upper)	604	\$ 20,971.91
High Road School of D.C. (Upper)	605	\$ 14,371.44
High Road School of D.C. (Upper)	606	\$ 38,505.17
High Road School of D.C. (Upper)	607	\$ 4,237.00
High Road School of D.C. (Upper)	608	\$ 20,949.82
High Road School of D.C. (Upper)	609	\$ 21,950.20
High Road School of D.C. (Upper)	610	\$ 20,121.93
High Road School of D.C. (Upper)	611	\$ 21,116.25
High Road School of D.C. (Upper)	612	\$ 21,087.46
High Road School of D.C. (Upper)	613	\$ 20,314.38
High Road School of D.C. (Upper)	614	\$ 4,430.98
High Road School of D.C. (Upper)	615	\$ 18,944.30
High Road School of D.C. (Upper)	616	\$ 8,126.51
High Road School of D.C. (Upper)	617	\$ 20,148.64

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
High Road School of D.C. (Upper)	618	\$ 21,883.28
High Road School of D.C. (Upper)	619	\$ 29,955.08
High Road School of D.C. (Upper)	620	\$ 39,734.90
High Road School of D.C. (Upper)	621	\$ 8,589.31
High Road School of D.C. (Upper)	622	\$ 20,250.23
High Road School of D.C. (Upper)	623	\$ 20,699.28
High Road School of D.C. (Upper)	624	\$ 20,121.93
High Road School of D.C. (Upper)	625	\$ 21,116.25
High Road School of D.C. (Upper)	626	\$ 20,907.76
High Road School of D.C. (Upper)	627	\$ 20,811.54
High Road School of D.C. (Upper)	628	\$ 15,695.53
High Road School of D.C. (Upper)	629	\$ 4,637.94
High Road School of D.C. (Upper)	630	\$ 21,116.25
High Road School of D.C. (Upper)	631	\$ 22,453.34
High Road School of D.C. (Upper)	632	\$ 40,053.57
High Road School of D.C. (Upper)	633	\$ 7,705.90
High Road School of D.C. (Upper)	634	\$ 20,522.86
High Road School of D.C. (Upper)	635	\$ 21,236.47
High Road School of D.C. (Upper)	636	\$ 22,338.58
High Road School of D.C. (Upper)	637	\$ 22,284.21
High Road School of D.C. (Upper)	638	\$ 20,121.93
High Road School of D.C. (Upper)	639	\$ 12,490.29
High Road School of D.C. (Upper)	640	\$ 8,917.89
High Road School of D.C. (Upper)	641	\$ 7,727.10
High Road School of D.C. (Upper)	642	\$ 21,958.79
High Road School of D.C. (Upper)	643	\$ 15,454.96
High Road School of D.C. (Upper)	644	\$ 15,406.85
High Road School of D.C. (Upper)	645	\$ 21,676.81
High Road School of DC (Academy)	646	\$ 20,939.84
High Road School of DC (Academy)	647	\$ 21,164.36
High Road School of DC (Academy)	648	\$ 23,053.74
High Road School of DC (Academy)	649	\$ 22,143.95
High Road School of DC (Academy)	650	\$ 22,319.71
High Road School of DC (Academy)	651	\$ 24,250.05
High Road School of DC (Academy)	652	\$ 24,669.86
High Road School of DC (Academy)	653	\$ 24,483.92
High Road School of DC (Academy)	654	\$ 24,977.06
High Road School of DC (Academy)	655	\$ 21,164.36
High Road School of DC (Academy)	656	\$ 24,059.93
High Road School of DC (Academy)	657	\$ 21,501.15
High Road School of DC (Academy)	658	\$ 26,078.15
High Road School of DC (Academy)	659	\$ 22,596.88
High Road School of DC (Academy)	660	\$ 24,117.15
High Road School of DC (Academy)	661	\$ 4,583.77

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
High Road School of DC (Academy)	662	\$ 23,029.90
High Road School of DC (Academy)	663	\$ 23,339.93
High Road School of DC (Academy)	664	\$ 21,311.91
High Road School of DC (Academy)	665	\$ 24,135.61
High Road School Primary of DC	666	\$ 8,206.70
High Road School Primary of DC	667	\$ 36,722.31
High Road School Primary of DC	668	\$ 40,050.42
High Road School Primary of DC	669	\$ 22,705.37
High Road School Primary of DC	670	\$ 20,668.73
High Road School Primary of DC	671	\$ 22,297.74
High Road School Primary of DC	672	\$ 22,844.28
High Road School Primary of DC	673	\$ 21,149.85
High Road School Primary of DC	674	\$ 22,618.49
HOUSE OF THE GOOD SHEPHERD	675	\$ 12,837.54
HOUSE OF THE GOOD SHEPHERD	676	\$ 24,408.54
Hughes Center	677	\$ 17,315.20
Hughes Center	678	\$ 17,315.20
Hughes Center	679	\$ 80,242.12
INOVA Kellar Center	680	\$ 16,798.00
INOVA Kellar Center	681	\$ 17,140.00
Ivymount School	682	\$ 24,260.28
Ivymount School	683	\$ 30,013.89
Ivymount School	684	\$ 23,787.78
Ivymount School	685	\$ 10,268.44
Ivymount School	686	\$ 25,315.98
Ivymount School	687	\$ 25,589.28
Ivymount School	688	\$ 26,837.28
Ivymount School	689	\$ 30,013.89
Ivymount School	690	\$ 24,351.78
Ivymount School	691	\$ 26,842.26
Ivymount School	692	\$ 24,577.28
Ivymount School	693	\$ 27,356.76
Ivymount School	694	\$ 30,013.89
Ivymount School	695	\$ 23,683.23
Ivymount School	696	\$ 25,212.78
Ivymount School	697	\$ 25,016.28
Ivymount School	698	\$ 16,637.70
Ivymount School	699	\$ 28,790.28
Ivymount School	700	\$ 24,680.28
Ivymount School	701	\$ 25,787.28
Ivymount School	702	\$ 27,352.26
Ivymount School	703	\$ 25,058.28
Ivymount School	704	\$ 30,013.89
Ivymount School	705	\$ 26,660.03

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Ivymount School	706	\$ 25,847.28
Ivymount School	707	\$ 18,921.08
Ivymount School	708	\$ 26,180.76
Ivymount School	709	\$ 26,651.03
Ivymount School	710	\$ 23,630.28
Ivymount School	711	\$ 43,675.76
Ivymount School	712	\$ 27,541.26
Ivymount School	713	\$ 24,974.28
Ivymount School	714	\$ 27,588.78
Ivymount School	715	\$ 42,333.78
Ivymount School	716	\$ 25,604.28
Ivymount School	717	\$ 25,860.48
Ivymount School	718	\$ 46,195.89
Ivymount School	719	\$ 23,657.28
Ivymount School	720	\$ 42,668.28
Ivymount School	721	\$ 24,371.28
Ivymount School	722	\$ 39,363.48
Ivymount School	723	\$ 43,067.48
Ivymount School	724	\$ 26,654.76
Ivymount School	725	\$ 25,058.28
Ivymount School	726	\$ 30,013.89
Ivymount School	727	\$ 30,013.89
Ivymount School	728	\$ 26,669.28
Ivymount School	729	\$ 25,844.76
Ivymount School	730	\$ 14,646.58
Ivymount School	731	\$ 30,013.89
Ivymount School	732	\$ 23,966.28
Ivymount School	733	\$ 25,802.76
Ivymount School	734	\$ 26,798.76
Ivymount School	735	\$ 10,268.44
Ivymount School	736	\$ 27,230.76
Ivymount School	737	\$ 27,368.76
Ivymount School	738	\$ 24,823.98
Ivymount School	739	\$ 26,700.48
Ivymount School	740	\$ 28,017.78
Ivymount School	741	\$ 10,268.44
Ivymount School	742	\$ 25,592.76
Ivymount School	743	\$ 27,808.78
Ivymount School	744	\$ 40,946.28
Ivymount School	745	\$ 25,970.76
Ivymount School	746	\$ 25,268.28
Katherine Thomas School (Treatment & Learning Ctr)	747	\$ 22,427.52
Katherine Thomas School (Treatment & Learning Ctr)	748	\$ 23,087.27
Katherine Thomas School (Treatment & Learning Ctr)	749	\$ 21,579.77

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Katherine Thomas School (Treatment & Learning Ctr)	750	\$ 21,470.52
Katherine Thomas School (Treatment & Learning Ctr)	751	\$ 19,540.02
Katherine Thomas School (Treatment & Learning Ctr)	752	\$ 20,022.03
Katherine Thomas School (Treatment & Learning Ctr)	753	\$ 21,204.53
Katherine Thomas School (Treatment & Learning Ctr)	754	\$ 20,008.27
Katherine Thomas School (Treatment & Learning Ctr)	755	\$ 23,265.27
Katherine Thomas School (Treatment & Learning Ctr)	756	\$ 38,330.29
Katherine Thomas School (Treatment & Learning Ctr)	757	\$ 20,840.27
Katherine Thomas School (Treatment & Learning Ctr)	758	\$ 3,305.24
Katherine Thomas School (Treatment & Learning Ctr)	759	\$ 20,057.53
Katherine Thomas School (Treatment & Learning Ctr)	760	\$ 30,028.92
Katherine Thomas School (Treatment & Learning Ctr)	761	\$ 21,870.52
Katherine Thomas School (Treatment & Learning Ctr)	762	\$ 18,575.03
Katherine Thomas School (Treatment & Learning Ctr)	763	\$ 21,066.02
Katherine Thomas School (Treatment & Learning Ctr)	764	\$ 23,178.27
Katherine Thomas School (Treatment & Learning Ctr)	765	\$ 19,817.78
Katherine Thomas School (Treatment & Learning Ctr)	766	\$ 17,124.28
Katherine Thomas School (Treatment & Learning Ctr)	767	\$ 41,147.79
Katherine Thomas School (Treatment & Learning Ctr)	768	\$ 23,121.02
Katherine Thomas School (Treatment & Learning Ctr)	769	\$ 19,419.52
Katherine Thomas School (Treatment & Learning Ctr)	770	\$ 23,093.52
Katherine Thomas School (Treatment & Learning Ctr)	771	\$ 39,955.78
Katherine Thomas School (Treatment & Learning Ctr)	772	\$ 18,482.28
Katherine Thomas School (Treatment & Learning Ctr)	773	\$ 49,983.92
Katherine Thomas School (Treatment & Learning Ctr)	774	\$ 19,512.27
Katherine Thomas School (Treatment & Learning Ctr)	775	\$ 22,046.53
Katherine Thomas School (Treatment & Learning Ctr)	776	\$ 21,869.02
Katherine Thomas School (Treatment & Learning Ctr)	777	\$ 17,438.02
Katherine Thomas School (Treatment & Learning Ctr)	778	\$ 21,381.27
Katherine Thomas School (Treatment & Learning Ctr)	779	\$ 21,814.77
Katherine Thomas School (Treatment & Learning Ctr)	780	\$ 19,483.03
Katherine Thomas School (Treatment & Learning Ctr)	781	\$ 18,661.27
Katherine Thomas School (Treatment & Learning Ctr)	782	\$ 17,480.02
Katherine Thomas School (Treatment & Learning Ctr)	783	\$ 24,334.53
Katherine Thomas School (Treatment & Learning Ctr)	784	\$ 13,103.43
Katherine Thomas School (Treatment & Learning Ctr)	785	\$ 21,252.28
Katherine Thomas School (Treatment & Learning Ctr)	786	\$ 23,414.02
Kennedy Institute	787	\$ 16,503.78
Kennedy Institute	788	\$ 17,005.16
Kennedy Institute	789	\$ 18,681.71
Kennedy Institute	790	\$ 17,027.97
Kennedy Institute	791	\$ 16,402.32
Kennedy Institute	792	\$ 4,572.83
Kennedy Institute	793	\$ 16,850.22

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Kennedy Institute	794	\$ 14,241.30
Kennedy Institute	795	\$ 16,122.28
Kennedy Institute	796	\$ 17,247.49
Kennedy Institute	797	\$ 18,694.90
Kennedy Institute	798	\$ 17,336.23
Kennedy Institute	799	\$ 18,658.57
Kennedy Institute	800	\$ 16,238.85
Kennedy Institute	801	\$ 17,106.04
Kennedy Institute	802	\$ 865.76
Kennedy Institute	803	\$ 5,592.77
Kennedy Institute	804	\$ 16,198.74
Kennedy Institute	805	\$ 19,527.07
Kennedy Institute	806	\$ 18,756.60
Kennedy Institute	807	\$ 17,337.65
Kennedy Institute	808	\$ 18,175.65
Kennedy Institute	809	\$ 17,190.32
Kennedy Institute	810	\$ 27,289.27
Kennedy Institute	811	\$ 17,066.59
Kennedy Institute	812	\$ 17,495.97
Kennedy Institute	813	\$ 24,922.32
Kennedy Institute	814	\$ 18,316.74
Kennedy Institute	815	\$ 28,325.78
Kennedy Institute	816	\$ 29,073.40
Kennedy Institute	817	\$ 16,737.03
Kennedy Institute	818	\$ 30,277.63
Kennedy Institute	819	\$ 16,067.61
Kennedy Institute	820	\$ 27,013.79
Kennedy Institute	821	\$ 2,881.88
Kennedy Institute	822	\$ 30,054.95
Kennedy Institute	823	\$ 30,250.36
Kennedy Institute	824	\$ 16,786.85
Kennedy Institute	825	\$ 44.40
Kennedy Institute	826	\$ 30,665.97
Kennedy Institute	827	\$ 30,126.61
Kennedy Institute	828	\$ 29,428.73
Kennedy Institute	829	\$ 28,809.39
Kennedy Institute	830	\$ 18,836.64
Kennedy Institute	831	\$ 18,645.26
Kennedy Institute	832	\$ 15,828.36
Kennedy Institute	833	\$ 16,130.88
KENNEDY KRIEGER INSTITUTE	834	\$ 23,607.47
KENNEDY KRIEGER INSTITUTE	835	\$ 25,173.47
KENNEDY KRIEGER INSTITUTE	836	\$ 34,663.97
KENNEDY KRIEGER INSTITUTE	837	\$ 35,679.84

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
KENNEDY KRIEGER INSTITUTE	838	\$ 10,975.58
KENNEDY KRIEGER INSTITUTE	839	\$ 23,607.47
KENNEDY KRIEGER INSTITUTE	840	\$ 35,679.84
KENNEDY KRIEGER INSTITUTE	841	\$ 48,555.84
KENNEDY KRIEGER INSTITUTE	842	\$ 23,607.47
KENNEDY KRIEGER INSTITUTE	843	\$ 34,741.56
KENNEDY KRIEGER INSTITUTE	844	\$ 37,564.22
KENNEDY KRIEGER INSTITUTE	845	\$ 36,769.97
KENNEDY KRIEGER INSTITUTE	846	\$ 9,382.74
KENNEDY KRIEGER INSTITUTE	847	\$ 36,762.06
KENNEDY KRIEGER INSTITUTE	848	\$ 48,555.84
KENNEDY KRIEGER INSTITUTE	849	\$ 23,796.47
KENNEDY KRIEGER INSTITUTE	850	\$ 48,555.84
Keystone Newport News	851	\$ 11,900.00
Keystone Newport News	852	\$ 6,300.00
KIDS BEHAVIORAL HEALTH OF MONT-DBA ACADIA MONTANA	853	\$ 1,600.00
KIDS BEHAVIORAL HEALTH OF MONT-DBA ACADIA MONTANA	854	\$ 5,600.00
Kids Peace National Centers	855	\$ 9,807.60
Kids Peace National Centers	856	\$ 8,581.65
Kids Peace National Centers	857	\$ 13,485.45
Kids Peace National Centers	858	\$ 13,240.26
Kingsbury Center, Inc.	859	\$ 19,570.30
Kingsbury Center, Inc.	860	\$ 16,334.88
Kingsbury Center, Inc.	861	\$ 20,172.24
Kingsbury Center, Inc.	862	\$ 17,460.30
Kingsbury Center, Inc.	863	\$ 23,089.91
Kingsbury Center, Inc.	864	\$ 23,728.23
Kingsbury Center, Inc.	865	\$ 21,866.94
Kingsbury Center, Inc.	866	\$ 19,458.66
Kingsbury Center, Inc.	867	\$ 18,701.93
Kingsbury Center, Inc.	868	\$ 18,252.74
Kingsbury Center, Inc.	869	\$ 19,868.79
Kingsbury Center, Inc.	870	\$ 19,051.52
Kingsbury Center, Inc.	871	\$ 24,062.09
Kingsbury Center, Inc.	872	\$ 20,516.67
Kingsbury Center, Inc.	873	\$ 14,937.62
Kingsbury Center, Inc.	874	\$ 18,205.90
Kingsbury Center, Inc.	875	\$ 16,664.30
Kingsbury Center, Inc.	876	\$ 323.40
Kingsbury Center, Inc.	877	\$ 22,176.96
Kingsbury Center, Inc.	878	\$ 18,065.70
Kingsbury Center, Inc.	879	\$ 18,261.90
Kingsbury Center, Inc.	880	\$ 15,777.66
Kingsbury Center, Inc.	881	\$ 18,655.62

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Kingsbury Center, Inc.	882	\$ 19,067.92
Kingsbury Center, Inc.	883	\$ 19,938.08
Kingsbury Center, Inc.	884	\$ 13,551.60
Kingsbury Center, Inc.	885	\$ 15,847.26
Kingsbury Center, Inc.	886	\$ 17,355.20
Kingsbury Center, Inc.	887	\$ 16,762.74
Kingsbury Center, Inc.	888	\$ 17,690.47
Kingsbury Center, Inc.	889	\$ 17,561.20
Kingsbury Center, Inc.	890	\$ 18,166.60
Kingsbury Center, Inc.	891	\$ 21,270.84
Kingsbury Center, Inc.	892	\$ 20,950.02
Kingsbury Center, Inc.	893	\$ 30,484.02
Kingsbury Center, Inc.	894	\$ 19,784.93
Kingsbury Center, Inc.	895	\$ 20,514.31
Kingsbury Center, Inc.	896	\$ 17,608.96
Kingsbury Center, Inc.	897	\$ 11,819.39
Kingsbury Center, Inc.	898	\$ 21,286.54
Kingsbury Center, Inc.	899	\$ 19,372.01
Kingsbury Center, Inc.	900	\$ 20,500.97
Kingsbury Center, Inc.	901	\$ 38,546.93
Kingsbury Center, Inc.	902	\$ 21,127.69
Kingsbury Center, Inc.	903	\$ 22,909.69
Kingsbury Center, Inc.	904	\$ 17,252.78
Kingsbury Center, Inc.	905	\$ 316.71
Kingsbury Center, Inc.	906	\$ 16,857.70
Kingsbury Center, Inc.	907	\$ 17,875.10
Kingsbury Center, Inc.	908	\$ 16,344.80
Kingsbury Center, Inc.	909	\$ 19,270.94
Kingsbury Center, Inc.	910	\$ 21,565.78
Kingsbury Center, Inc.	911	\$ 17,589.58
Kingsbury Center, Inc.	912	\$ 17,347.32
Kingsbury Center, Inc.	913	\$ 4,399.79
Kingsbury Center, Inc.	914	\$ 21,211.01
Kingsbury Center, Inc.	915	\$ 32,732.31
Kingsbury Center, Inc.	916	\$ 20,331.93
Kingsbury Center, Inc.	917	\$ 18,614.35
Kingsbury Center, Inc.	918	\$ 16,827.42
Kingsbury Center, Inc.	919	\$ 21,746.59
Kingsbury Center, Inc.	920	\$ 18,616.90
Kingsbury Center, Inc.	921	\$ 18,748.72
Kingsbury Center, Inc.	922	\$ 18,166.60
Kingsbury Center, Inc.	923	\$ 20,664.79
Kingsbury Center, Inc.	924	\$ 18,304.65
Kingsbury Center, Inc.	925	\$ 19,063.93

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Kingsbury Center, Inc.	926	\$ 422.28
Kingsbury Center, Inc.	927	\$ 20,569.03
Kingsbury Center, Inc.	928	\$ 22,608.56
Kingsbury Center, Inc.	929	\$ 18,679.47
Kingsbury Center, Inc.	930	\$ 18,759.92
Kingsbury Center, Inc.	931	\$ 17,041.30
Kingsbury Center, Inc.	932	\$ 17,768.14
Kingsbury Center, Inc.	933	\$ 18,574.40
Kingsbury Center, Inc.	934	\$ 25,979.66
Kingsbury Center, Inc.	935	\$ 16,462.50
Kingsbury Center, Inc.	936	\$ 42,280.67
Kingsbury Center, Inc.	937	\$ 17,778.10
Kingsbury Center, Inc.	938	\$ 18,020.00
Kingsbury Center, Inc.	939	\$ 21,320.59
Kingsbury Center, Inc.	940	\$ 9,679.84
Kingsbury Center, Inc.	941	\$ 20,484.00
Kingsbury Center, Inc.	942	\$ 16,145.80
Kingsbury Center, Inc.	943	\$ 27,456.17
Kingsbury Center, Inc.	944	\$ 18,701.67
Kingsbury Center, Inc.	945	\$ 18,965.40
Kingsbury Center, Inc.	946	\$ 21,728.63
Kingsbury Center, Inc.	947	\$ 16,967.89
Kingsbury Center, Inc.	948	\$ 22,121.62
Kingsbury Center, Inc.	949	\$ 19,799.86
Kingsbury Center, Inc.	950	\$ 17,565.40
Kingsbury Center, Inc.	951	\$ 20,649.55
Kingsbury Center, Inc.	952	\$ 18,653.03
Kingsbury Center, Inc.	953	\$ 4,644.74
Kingsbury Center, Inc.	954	\$ 22,953.71
Kingsbury Center, Inc.	955	\$ 19,126.66
Kingsbury Center, Inc.	956	\$ 19,889.61
Kingsbury Center, Inc.	957	\$ 12,501.20
Kingsbury Center, Inc.	958	\$ 19,833.78
Kingsbury Center, Inc.	959	\$ 18,949.48
Kingsbury Center, Inc.	960	\$ 18,290.85
Kingsbury Center, Inc.	961	\$ 20,262.51
Kingsbury Center, Inc.	962	\$ 21,170.72
Kingsbury Center, Inc.	963	\$ 16,665.55
Kingsbury Center, Inc.	964	\$ 37,802.43
Kingsbury Center, Inc.	965	\$ 21,940.01
Kingsbury Center, Inc.	966	\$ 17,766.20
Kingsbury Center, Inc.	967	\$ 19,655.42
Kingsbury Center, Inc.	968	\$ 16,765.20
Kingsbury Center, Inc.	969	\$ 24,073.63

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Kingsbury Center, Inc.	970	\$ 21,396.31
Kingsbury Center, Inc.	971	\$ 18,162.40
Kingsbury Center, Inc.	972	\$ 23,980.32
Kingsbury Center, Inc.	973	\$ 18,279.38
Kingsbury Center, Inc.	974	\$ 16,598.56
Kingsbury Center, Inc.	975	\$ 17,391.30
Kingsbury Center, Inc.	976	\$ 17,940.49
Kingsbury Center, Inc.	977	\$ 16,633.38
Kingsbury Center, Inc.	978	\$ 14,399.58
Kingsbury Center, Inc.	979	\$ 15,747.80
Kingsbury Center, Inc.	980	\$ 20,628.30
Kingsbury Center, Inc.	981	\$ 18,075.84
Kingsbury Center, Inc.	982	\$ 25,300.90
Kingsbury Center, Inc.	983	\$ 17,358.00
Kingsbury Center, Inc.	984	\$ 16,829.51
Kingsbury Center, Inc.	985	\$ 21,900.70
Kingsbury Center, Inc.	986	\$ 15,648.30
Kingsbury Center, Inc.	987	\$ 19,666.53
Kingsbury Center, Inc.	988	\$ 22,464.40
Kingsbury Center, Inc.	989	\$ 19,765.22
Kingsbury Center, Inc.	990	\$ 24,602.58
Kingsbury Center, Inc.	991	\$ 21,436.69
Kingsbury Center, Inc.	992	\$ 21,839.27
Kingsbury Center, Inc.	993	\$ 19,663.30
Kingsbury Center, Inc.	994	\$ 18,350.63
Kingsbury Center, Inc.	995	\$ 18,365.60
Kingsbury Center, Inc.	996	\$ 16,598.43
Kingsbury Center, Inc.	997	\$ 22,216.59
Kingsbury Center, Inc.	998	\$ 20,192.97
Kingsbury Center, Inc.	999	\$ 21,846.71
Kingsbury Center, Inc.	1000	\$ 19,302.77
Kingsbury Center, Inc.	1001	\$ 15,499.05
Kingsbury Center, Inc.	1002	\$ 19,708.66
Kingsbury Center, Inc.	1003	\$ 16,643.30
Kingsbury Center, Inc.	1004	\$ 19,458.19
Kingsbury Center, Inc.	1005	\$ 17,963.40
Kingsbury Center, Inc.	1006	\$ 20,825.25
Kingsbury Center, Inc.	1007	\$ 18,679.47
Kingsbury Center, Inc.	1008	\$ 38,018.78
Kingsbury Center, Inc.	1009	\$ 16,543.80
Kingsbury Center, Inc.	1010	\$ 21,764.02
Kingsbury Center, Inc.	1011	\$ 19,773.21
Kingsbury Center, Inc.	1012	\$ 20,104.46
Kingsbury Center, Inc.	1013	\$ 19,219.56

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Kingsbury Center, Inc.	1014	\$ 18,661.30
Kingsbury Center, Inc.	1015	\$ 17,549.12
Kingsbury Center, Inc.	1016	\$ 16,245.30
Kingsbury Center, Inc.	1017	\$ 19,405.43
Kingsbury Center, Inc.	1018	\$ 18,208.16
Kingsbury Center, Inc.	1019	\$ 18,988.03
Kingsbury Center, Inc.	1020	\$ 17,884.60
Kingsbury Center, Inc.	1021	\$ 17,888.65
Lab School of Washington	1022	\$ 22,586.91
Lab School of Washington	1023	\$ 17,486.64
Lab School of Washington	1024	\$ 14,815.07
Lab School of Washington	1025	\$ 22,586.91
Lab School of Washington	1026	\$ 22,586.91
Lab School of Washington	1027	\$ 22,586.91
Lab School of Washington	1028	\$ 22,586.91
Lab School of Washington	1029	\$ 22,586.91
Lab School of Washington	1030	\$ 22,586.91
Lab School of Washington	1031	\$ 22,586.91
Lab School of Washington	1032	\$ 10,686.28
Lab School of Washington	1033	\$ 22,586.91
Lab School of Washington	1034	\$ 22,586.91
Lab School of Washington	1035	\$ 22,586.91
Lab School of Washington	1036	\$ 4,614.53
Lab School of Washington	1037	\$ 22,586.91
Lab School of Washington	1038	\$ 22,586.91
Lab School of Washington	1039	\$ 22,586.91
Lab School of Washington	1040	\$ 22,586.91
Lab School of Washington	1041	\$ 22,586.91
Lab School of Washington	1042	\$ 22,586.91
Lab School of Washington	1043	\$ 22,586.91
Lab School of Washington	1044	\$ 22,586.91
Lab School of Washington	1045	\$ 22,586.91
Lab School of Washington	1046	\$ 22,586.91
Lab School of Washington	1047	\$ 22,586.91
Lab School of Washington	1048	\$ 22,586.91
Lab School of Washington	1049	\$ 3,769.66
Lab School of Washington	1050	\$ 22,586.91
Lab School of Washington	1051	\$ 22,586.91
Lab School of Washington	1052	\$ 22,586.91
Lab School of Washington	1053	\$ 22,586.91
Lab School of Washington	1054	\$ 22,586.91
Lab School of Washington	1055	\$ 22,586.91
Lab School of Washington	1056	\$ 22,586.91
Lab School of Washington	1057	\$ 22,586.91

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Lab School of Washington	1058	\$ 22,586.91
Lab School of Washington	1059	\$ 22,586.91
Lab School of Washington	1060	\$ 22,586.91
Lab School of Washington	1061	\$ 22,586.91
Lab School of Washington	1062	\$ 22,586.91
Lab School of Washington	1063	\$ 22,586.91
Lab School of Washington	1064	\$ 17,486.64
Lab School of Washington	1065	\$ 22,586.91
Lab School of Washington	1066	\$ 18,338.96
Lab School of Washington	1067	\$ 22,586.91
Lab School of Washington	1068	\$ 22,586.91
Lab School of Washington	1069	\$ 22,586.91
Lab School of Washington	1070	\$ 22,586.91
Lab School of Washington	1071	\$ 22,586.91
Lab School of Washington	1072	\$ 22,586.91
Lab School of Washington	1073	\$ 22,586.91
Lab School of Washington	1074	\$ 22,586.91
Lab School of Washington	1075	\$ 22,586.91
Lab School of Washington	1076	\$ 22,586.91
Lab School of Washington	1077	\$ 22,586.91
Lab School of Washington	1078	\$ 22,586.91
Lab School of Washington	1079	\$ 22,586.91
Lab School of Washington	1080	\$ 22,586.91
Lab School of Washington	1081	\$ 22,586.91
Lab School of Washington	1082	\$ 22,586.91
Lab School of Washington	1083	\$ 22,586.91
Lab School of Washington	1084	\$ 22,586.91
Lab School of Washington	1085	\$ 22,586.91
Lab School of Washington	1086	\$ 22,586.91
Lab School of Washington	1087	\$ 22,586.91
Lab School of Washington	1088	\$ 22,586.91
Lab School of Washington	1089	\$ 22,586.91
Lab School of Washington	1090	\$ 4,614.53
Lab School of Washington	1091	\$ 22,586.91
Lab School of Washington	1092	\$ 22,586.91
Lab School of Washington	1093	\$ 22,586.91
Lab School of Washington	1094	\$ 22,586.91
Lab School of Washington	1095	\$ 22,586.91
Lab School of Washington	1096	\$ 22,586.91
Lab School of Washington	1097	\$ 7,771.84
Lab School of Washington	1098	\$ 22,586.91
Lab School of Washington	1099	\$ 22,586.91
Lab School of Washington	1100	\$ 22,586.91
Lab School of Washington	1101	\$ 22,586.91

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Lab School of Washington	1102	\$ 22,586.91
Lab School of Washington	1103	\$ 3,157.31
Lab School of Washington	1104	\$ 19,429.60
Lab School of Washington	1105	\$ 17,972.38
LAB SCHOOL OF WASHINGTON/ BALTIMORE CAMPUS	1106	\$ 22,344.04
LAKELAND BEHAVIORAL HEALTH SYS	1107	\$ 4,100.00
Lakeview Neurorehabilitation Center, Inc. (NH)	1108	\$ 26,365.32
Learning Center for Deaf Children	1110	\$ 787.20
LIBERTY POINT BEHAVIORAL HEALTHCARE, LLC	1111	\$ 1,856.00
LIBERTY POINT BEHAVIORAL HEALTHCARE, LLC	1112	\$ 4,176.00
LIBERTY POINT BEHAVIORAL HEALTHCARE, LLC	1113	\$ 6,746.75
Maryland School for the Blind	1114	\$ 20,446.14
Maryland School for the Blind	1115	\$ 53,903.46
Maryland School for the Deaf	1116	\$ 39,465.75
McLean School of Maryland	1117	\$ 18,563.09
MILLCREEK OF ARKANSAS	1119	\$ 848.00
MILLCREEK OF ARKANSAS	1120	\$ 14,628.00
MILLCREEK OF ARKANSAS	1121	\$ 15,900.00
MILLCREEK OF ARKANSAS	1122	\$ 2,332.00
MILLCREEK OF ARKANSAS	1123	\$ 15,900.00
MILLCREEK OF ARKANSAS	1124	\$ 7,420.00
MILLCREEK OF ARKANSAS	1125	\$ 14,628.00
MILLCREEK OF ARKANSAS	1126	\$ 11,660.00
MILLCREEK OF ARKANSAS	1127	\$ 4,028.00
MILLCREEK OF ARKANSAS	1128	\$ 6,784.00
MILLCREEK OF PONTOTOC	1129	\$ 11,236.00
Monroe School, Inc.	1130	\$ 14,070.00
Monroe School, Inc.	1131	\$ 22,543.00
Monroe School, Inc.	1132	\$ 22,529.00
Monroe School, Inc.	1133	\$ 21,310.00
Monroe School, Inc.	1134	\$ 21,534.00
Monroe School, Inc.	1135	\$ 19,530.00
Monroe School, Inc.	1136	\$ 21,520.00
Monroe School, Inc.	1137	\$ 20,525.00
Monroe School, Inc.	1138	\$ 22,529.00
Monroe School, Inc.	1139	\$ 21,548.00
Monroe School, Inc.	1140	\$ 21,520.00
Monroe School, Inc.	1141	\$ 21,534.00
Mountain Manor Trtmt Ctr/Maryland Trtm Ctr	1142	\$ 9,977.25
Mountain Manor Trtmt Ctr/Maryland Trtm Ctr	1143	\$ 6,212.25
Mountain Manor Trtmt Ctr/Maryland Trtm Ctr	1144	\$ 3,576.75
Natchez Trace Youth Academy	1145	\$ 1,760.00
Natchez Trace Youth Academy	1146	\$ 9,880.00
National Children's Center - NW	1147	\$ 21,308.97

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
National Children's Center - NW	1148	\$ 21,002.94
National Children's Center - NW	1149	\$ 32,675.51
National Children's Center - NW	1150	\$ 19,727.81
National Children's Center - NW	1151	\$ 18,927.46
National Children's Center - NW	1152	\$ 20,288.87
National Children's Center - NW	1153	\$ 19,498.81
National Children's Center - NW	1154	\$ 19,037.34
National Children's Center - NW	1155	\$ 19,059.31
National Children's Center - NW	1156	\$ 14,408.31
National Children's Center - NW	1157	\$ 19,125.24
National Children's Center - NW	1158	\$ 32,624.50
National Children's Center - NW	1159	\$ 20,696.91
National Children's Center - NW	1160	\$ 20,467.38
National Children's Center - NW	1161	\$ 31,400.38
National Children's Center - NW	1162	\$ 19,511.30
National Children's Center - NW	1163	\$ 19,217.76
National Children's Center - NW	1164	\$ 20,186.86
National Children's Center - NW	1165	\$ 32,984.78
National Children's Center - NW	1166	\$ 19,507.77
National Children's Center - NW	1167	\$ 20,237.86
National Children's Center - NW	1168	\$ 6,538.60
National Children's Center - NW	1169	\$ 19,263.33
National Children's Center - NW	1170	\$ 21,728.40
National Children's Center - NW	1171	\$ 19,982.84
National Children's Center - NW	1172	\$ 31,314.10
National Children's Center - SE	1173	\$ 29,102.57
National Children's Center - SE	1174	\$ 14,573.72
National Children's Center - SE	1175	\$ 16,307.89
National Children's Center - SE	1176	\$ 15,083.77
National Children's Center - SE	1177	\$ 29,816.64
National Children's Center - SE	1178	\$ 15,830.11
National Children's Center - SE	1179	\$ 3,593.52
National Children's Center - SE	1180	\$ 28,439.51
National Children's Center - SE	1181	\$ 16,103.87
National Children's Center - SE	1182	\$ 25,772.60
National Children's Center - SE	1183	\$ 15,389.80
National Children's Center - SE	1184	\$ 16,205.88
National Children's Center - SE	1185	\$ 14,573.72
National Children's Center - SE	1186	\$ 28,157.88
National Children's Center - SE	1187	\$ 16,042.81
National Children's Center - SE	1188	\$ 15,980.12
National Deaf Academy	1189	\$ 5,194.56
NCIA Youth in Transition	1190	\$ 6,300.50
NCIA Youth in Transition	1191	\$ 14,129.95

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
NCIA Youth in Transition	1192	\$ 3,525.30
NCIA Youth in Transition	1193	\$ 7,050.60
NCIA Youth in Transition	1194	\$ 6,261.54
NCIA Youth in Transition	1195	\$ 4,923.42
NCIA Youth in Transition	1196	\$ 20,460.54
NCIA Youth in Transition	1197	\$ 18,132.54
NCIA Youth in Transition	1198	\$ 18,132.54
NCIA Youth in Transition	1199	\$ 13,432.14
NCIA Youth in Transition	1200	\$ 17,650.04
NCIA Youth in Transition	1201	\$ 27,834.54
NCIA Youth in Transition	1202	\$ 19,684.54
NCIA Youth in Transition	1203	\$ 18,132.54
NCIA Youth in Transition	1204	\$ 8,165.70
NCIA Youth in Transition	1205	\$ 12,551.52
NCIA Youth in Transition	1206	\$ 6,098.52
NCIA Youth in Transition	1207	\$ 12,034.02
NCIA Youth in Transition	1208	\$ 11,649.82
NCIA Youth in Transition	1209	\$ 13,333.08
NCIA Youth in Transition	1210	\$ 777.56
NCIA Youth in Transition	1211	\$ 28,314.54
NCIA Youth in Transition	1212	\$ 9,683.82
NCIA Youth in Transition	1213	\$ 6,486.52
NCIA Youth in Transition	1214	\$ 22,419.24
NCIA Youth in Transition	1215	\$ 11,381.94
NCIA Youth in Transition	1216	\$ 8,002.68
NCIA Youth in Transition	1217	\$ 17,652.54
NCIA Youth in Transition	1218	\$ 41,604.02
NCIA Youth in Transition	1219	\$ 14,410.26
New Beginning Vocational Program	1220	\$ 20,914.89
New Beginning Vocational Program	1221	\$ 21,620.54
New Beginning Vocational Program	1222	\$ 12,352.31
New Beginning Vocational Program	1223	\$ 22,831.99
New Beginning Vocational Program	1224	\$ 21,171.49
New Beginning Vocational Program	1225	\$ 21,808.35
New Beginning Vocational Program	1226	\$ 22,116.34
New Beginning Vocational Program	1227	\$ 22,281.39
New Beginning Vocational Program	1228	\$ 22,950.94
New Beginning Vocational Program	1229	\$ 22,277.04
New Beginning Vocational Program	1230	\$ 3,719.64
New Beginning Vocational Program	1231	\$ 641.50
New Beginning Vocational Program	1232	\$ 18,806.82
New Beginning Vocational Program	1233	\$ 21,877.14
New Beginning Vocational Program	1234	\$ 20,914.89
New Beginning Vocational Program	1235	\$ 20,562.07

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
New Beginning Vocational Program	1236	\$ 21,620.54
New Beginning Vocational Program	1237	\$ 12,769.96
New Beginning Vocational Program	1238	\$ 20,914.89
Oak Valley Center	1240	\$ 20,136.25
Oak Valley Center	1241	\$ 17,242.00
Oak Valley Center	1242	\$ 20,136.25
Oak Valley Center	1243	\$ 20,363.25
OPTIONS BEHAVIORAL HEALTH SYS	1244	\$ 4,025.00
OPTIONS BEHAVIORAL HEALTH SYS	1245	\$ 1,575.00
OPTIONS BEHAVIORAL HEALTH SYS	1246	\$ 12,425.00
OPTIONS BEHAVIORAL HEALTH SYS	1247	\$ 525.00
OPTIONS BEHAVIORAL HEALTH SYS	1248	\$ 4,025.00
OPTIONS BEHAVIORAL HEALTH SYS	1249	\$ 3,150.00
Pathways School (Crosswood, Inc)	1250	\$ 21,881.08
Pathways School (Crosswood, Inc)	1251	\$ 18,576.00
Pathways School (Crosswood, Inc)	1252	\$ 14,333.22
Pathways School (Crosswood, Inc)	1253	\$ 21,338.64
Pathways School (Crosswood, Inc)	1254	\$ 3,600.52
Pathways School (Crosswood, Inc)	1255	\$ 27,162.72
Pathways School (Crosswood, Inc)	1256	\$ 21,338.64
Pathways School (Crosswood, Inc)	1257	\$ 34,492.64
Pathways School (Crosswood, Inc)	1258	\$ 27,162.72
Pathways School (Crosswood, Inc)	1259	\$ 23,611.14
Pathways School (Crosswood, Inc)	1260	\$ 11,317.80
Pathways School (Crosswood, Inc)	1261	\$ 2,580.00
Pathways School (Crosswood, Inc)	1262	\$ 27,817.68
Pathways School (Crosswood, Inc)	1263	\$ 2,838.00
Pathways School (Crosswood, Inc)	1264	\$ 20,512.12
Pathways School (Crosswood, Inc)	1265	\$ 21,338.64
Pathways School (Crosswood, Inc)	1266	\$ 21,338.64
Pathways School (Crosswood, Inc)	1267	\$ 1,087.84
Pathways School (Crosswood, Inc)	1268	\$ 21,951.14
Pathways School (Crosswood, Inc)	1269	\$ 18,810.96
Pathways School (Crosswood, Inc)	1270	\$ 3,018.08
Pathways School (Crosswood, Inc)	1271	\$ 18,576.00
Pathways School (Crosswood, Inc)	1272	\$ 18,576.00
Pathways School (Crosswood, Inc)	1273	\$ 8,686.80
Pathways School (Crosswood, Inc)	1274	\$ 11,695.06
McLean School of Maryland	1275	\$ 15,953.18
Phillips School - ANNANDALE	1276	\$ 29,639.75
Phillips School - ANNANDALE	1277	\$ 22,663.50
Phillips School - ANNANDALE	1278	\$ 22,781.75
Phillips School - ANNANDALE	1279	\$ 20,655.50
Phillips School - ANNANDALE	1280	\$ 23,482.25

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Phillips School - ANNANDALE	1281	\$ 23,040.50
Phillips School - ANNANDALE	1282	\$ 44,288.06
Phillips School - ANNANDALE	1283	\$ 24,079.75
Phillips School - ANNANDALE	1284	\$ 22,638.00
Phillips School - ANNANDALE	1285	\$ 21,286.75
Phillips School - ANNANDALE	1286	\$ 27,001.25
Phillips School - ANNANDALE	1287	\$ 21,718.00
Phillips School - ANNANDALE	1288	\$ 24,776.25
Phillips School - ANNANDALE	1289	\$ 22,596.25
Phillips School - ANNANDALE	1290	\$ 26,657.00
Phillips School - ANNANDALE	1291	\$ 20,463.75
Phillips School - ANNANDALE	1292	\$ 27,177.50
Phillips School - ANNANDALE	1293	\$ 23,586.75
Phillips School - ANNANDALE	1294	\$ 2,961.75
Phillips School - ANNANDALE	1295	\$ 23,889.50
Phillips School - ANNANDALE	1296	\$ 24,185.75
Phillips School - ANNANDALE	1297	\$ 24,122.25
Phillips School - ANNANDALE	1298	\$ 23,374.25
Phillips School - ANNANDALE	1299	\$ 25,130.50
Phillips School - ANNANDALE	1300	\$ 14,646.25
Phillips School - ANNANDALE	1301	\$ 25,400.25
Phillips School - ANNANDALE	1302	\$ 23,098.00
Phillips School - ANNANDALE	1303	\$ 44,940.81
Phillips School - ANNANDALE	1304	\$ 23,524.00
Phillips School - Laurel	1305	\$ 2,561.75
Phillips School - Laurel	1306	\$ 6,396.50
Phillips School - Laurel	1307	\$ 21,085.50
Phillips School - Laurel	1308	\$ 1,860.75
Phillips School - Laurel	1309	\$ 21,286.75
Phillips School - Laurel	1310	\$ 21,229.25
Phillips School - Laurel	1311	\$ 21,397.75
Phillips School - Laurel	1312	\$ 21,308.75
Phillips School - Laurel	1313	\$ 34,770.13
Phillips School - Laurel	1314	\$ 21,286.75
Phillips School - Laurel	1315	\$ 20,125.75
Phillips School - Laurel	1316	\$ 13,245.50
Phillips School - Laurel	1317	\$ 19,873.75
Phillips School - Laurel	1318	\$ 21,171.75
Phillips School - Laurel	1319	\$ 26,297.00
Phillips School - Laurel	1320	\$ 23,391.75
Phillips School - Laurel	1321	\$ 21,028.00
Phillips School - Laurel	1322	\$ 21,171.75
Phillips School - Laurel	1323	\$ 21,286.75
Phillips School - Laurel	1324	\$ 22,876.25

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Phillips School - Laurel	1325	\$ 14,681.75
Phillips School - Laurel	1326	\$ 21,286.75
Phillips School - Laurel	1327	\$ 23,391.75
Phillips School - Laurel	1328	\$ 7,662.00
Phillips School - Laurel	1329	\$ 21,229.25
Phillips School - Laurel	1330	\$ 21,286.75
Phillips School - Laurel	1331	\$ 21,056.75
Phillips School - Laurel	1332	\$ 22,109.25
Phillips School - Laurel	1333	\$ 20,596.75
Phillips School - Laurel	1334	\$ 28,311.79
Phillips School - Laurel	1335	\$ 21,286.75
Phillips School - Laurel	1336	\$ 21,232.00
Phillips School - Laurel	1337	\$ 22,006.25
Phillips School - Laurel	1338	\$ 24,501.75
Phillips School - Laurel	1339	\$ 24,187.50
Phillips School - Laurel	1340	\$ 19,000.00
Phillips School - Laurel	1341	\$ 21,028.00
Phillips School - Laurel	1342	\$ 27,806.00
Phillips School - Laurel	1343	\$ 21,344.25
Phillips School - Laurel	1344	\$ 21,286.75
Phillips School - Laurel	1345	\$ 21,862.50
Phillips School - Laurel	1346	\$ 24,868.00
Phillips School - Laurel	1347	\$ 22,005.50
Phillips School - Laurel	1348	\$ 21,171.75
PROVO CANYON SCHOOL (UHS Provo Canyon)	1442	\$ 13,530.00
PROVO CANYON SCHOOL (UHS Provo Canyon)	1443	\$ 6,600.00
Psychiatric Institute of Washington	1444	\$ 283.00
Psychiatric Institute of Washington	1445	\$ 1,981.00
Psychiatric Institute of Washington	1446	\$ 424.50
Psychiatric Institute of Washington	1447	\$ 424.50
Psychiatric Institute of Washington	1448	\$ 3,396.00
Psychiatric Institute of Washington	1449	\$ 566.00
Psychiatric Institute of Washington	1450	\$ 990.50
Psychiatric Institute of Washington	1451	\$ 1,415.00
Psychiatric Institute of Washington	1452	\$ 1,132.00
Psychiatric Institute of Washington	1453	\$ 849.00
Psychiatric Institute of Washington	1454	\$ 707.50
Psychiatric Institute of Washington	1455	\$ 990.50
Psychiatric Institute of Washington	1456	\$ 1,273.50
Psychiatric Institute of Washington	1457	\$ 566.00
Psychiatric Institute of Washington	1458	\$ 2,688.50
Psychiatric Institute of Washington	1459	\$ 2,547.00
Psychiatric Institute of Washington	1460	\$ 849.00
Psychiatric Institute of Washington	1461	\$ 707.50

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Psychiatric Institute of Washington	1462	\$ 1,132.00
Psychiatric Institute of Washington	1463	\$ 2,264.00
Psychiatric Institute of Washington	1464	\$ 566.00
Psychiatric Institute of Washington	1465	\$ 283.00
Psychiatric Institute of Washington	1466	\$ 849.00
Psychiatric Institute of Washington	1467	\$ 141.50
Psychiatric Institute of Washington	1468	\$ 424.50
Psychiatric Institute of Washington	1469	\$ 990.50
Reginald S.LourieCenter	1470	\$ 22,125.80
Reginald S.LourieCenter	1471	\$ 22,230.20
Reginald S.LourieCenter	1472	\$ 32,489.60
Reginald S.LourieCenter	1473	\$ 22,374.90
Reginald S.LourieCenter	1474	\$ 22,108.40
Reginald S.LourieCenter	1475	\$ 22,108.40
Reginald S.LourieCenter	1476	\$ 32,489.60
Reginald S.LourieCenter	1477	\$ 22,108.40
Reginald S.LourieCenter	1478	\$ 19,662.60
Reginald S.LourieCenter	1479	\$ 22,608.40
Reginald S.LourieCenter	1480	\$ 32,489.60
Reginald S.LourieCenter	1481	\$ 31,259.60
Reginald S.LourieCenter	1482	\$ 7,999.50
Reginald S.LourieCenter	1483	\$ 22,108.40
Reginald S.LourieCenter	1484	\$ 22,108.40
Reginald S.LourieCenter	1485	\$ 33,371.20
RESOLUTE ACQUISITION CORP	1486	\$ 2,625.00
RESOLUTE ACQUISITION CORP	1487	\$ 2,975.00
RESOLUTE ACQUISITION CORP	1488	\$ 1,225.00
RESOLUTE ACQUISITION CORP	1489	\$ 4,200.00
RESOLUTE ACQUISITION CORP	1490	\$ 5,425.00
Ridge School - Montgomery County	1491	\$ 19,936.84
Ridge School - Montgomery County	1492	\$ 19,936.84
Ridge School - Montgomery County	1493	\$ 6,990.84
RITE OF PASSAGE (ROP, INC.)	1494	\$ 9,828.29
RITE OF PASSAGE (ROP, INC.)	1495	\$ 7,743.87
RITE OF PASSAGE (ROP, INC.)	1496	\$ 8,798.01
River School	1497	\$ 26,790.40
River School	1498	\$ 27,490.40
River School	1499	\$ 25,890.40
River School	1500	\$ 27,290.40
RTC RESOURCE ACQUISTIONS CORP	1501	\$ 2,975.00
RTC RESOURCE ACQUISTIONS CORP	1502	\$ 525.00
RTC RESOURCE ACQUISTIONS CORP	1503	\$ 8,575.00
RTC RESOURCE ACQUISTIONS CORP	1504	\$ 8,575.00
SEEDS OF TOMORROW, INC.	1505	\$ 2,512.50

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
St. John's Community Services	1763	\$ 19,223.24
St. John's Community Services	1764	\$ 12,013.92
St. John's Community Services	1765	\$ 18,272.66
St. John's Community Services	1766	\$ 31,879.75
St. John's Community Services	1767	\$ 16,463.18
St. John's Community Services	1768	\$ 18,165.59
St. John's Community Services	1769	\$ 19,128.51
St. John's Community Services	1770	\$ 19,153.52
St. John's Community Services	1771	\$ 17,477.10
St. John's Community Services	1772	\$ 19,324.59
St. John's Community Services	1773	\$ 18,069.34
St. John's Community Services	1774	\$ 18,657.87
St. John's Community Services	1775	\$ 31,627.59
St. John's Community Services	1776	\$ 28,116.12
St. John's Community Services	1777	\$ 18,258.47
St. John's Community Services	1778	\$ 18,250.90
St. John's Community Services	1779	\$ 4,190.72
St. John's Community Services	1780	\$ 18,071.19
St. John's Community Services	1781	\$ 18,172.71
St. John's Community Services	1782	\$ 17,967.99
St. John's Community Services	1783	\$ 18,272.66
St. John's Community Services	1784	\$ 18,065.81
St. John's Community Services	1785	\$ 31,156.17
St. John's Community Services	1786	\$ 18,258.92
St. John's Community Services	1787	\$ 29,772.33
St. John's Community Services	1788	\$ 30,080.96
St. John's Community Services	1789	\$ 17,524.99
Strawbridge School (Board of Child Care)	1790	\$ 31,697.33
SULAM,INC	1791	\$ 16,650.80
SUMMIT SCHOOL	1792	\$ 15,630.28
SUMMIT SCHOOL	1793	\$ 15,630.28
SULAM,INC	1794	\$ 3,225.00
TENNESSEE CLINICAL SCHOOLS	1795	\$ 6,450.00
TENNESSEE CLINICAL SCHOOLS	1796	\$ 8,850.00
THE ARC OF LOUDOUN (The Aurora School)	1797	\$ 27,102.00
THE JEFFERSON SCHOOL	1798	\$ 12,671.97
UNIVERSITY BEHAVIORAL LLC	1799	\$ 6,294.93
UNIVERSITY BEHAVIORAL LLC	1800	\$ 1,234.30
Village Academy DBA New Visions of PG County	1801	\$ 22,126.62
Village Academy DBA New Visions of PG County	1802	\$ 2,467.76
Village Academy DBA New Visions of PG County	1803	\$ 25,294.54
Village Academy DBA New Visions of PG County	1804	\$ 5,860.93
Village Academy DBA New Visions of PG County	1805	\$ 3,701.64
Village Academy DBA New Visions of PG County	1806	\$ 43,445.24

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Village Academy DBA New Visions of PG County	1807	\$ 43,445.24
Village Academy DBA New Visions of PG County	1808	\$ 29,490.74
Village Academy DBA New Visions of PG County	1809	\$ 10,350.34
Village Academy DBA New Visions of PG County	1810	\$ 18,508.20
Village Academy DBA New Visions of PG County	1811	\$ 23,443.72
Village Academy DBA New Visions of PG County	1812	\$ 44,459.74
Village Academy DBA New Visions of PG County	1813	\$ 26,836.89
Village Academy DBA New Visions of PG County	1814	\$ 15,423.50
Village Academy of Washington D.C.	1815	\$ 17,292.00
Village Academy of Washington D.C.	1816	\$ 19,888.00
Village Academy of Washington D.C.	1817	\$ 23,496.00
Village Academy of Washington D.C.	1818	\$ 22,605.00
Village Academy of Washington D.C.	1819	\$ 24,016.28
Village Academy of Washington D.C.	1820	\$ 23,100.00
Village Academy of Washington D.C.	1821	\$ 9,295.00
Village Academy of Washington D.C.	1822	\$ 21,813.00
Village Academy of Washington D.C.	1823	\$ 17,962.25
Village Academy of Washington D.C.	1824	\$ 24,124.47
Village Academy of Washington D.C.	1825	\$ 39,798.78
Village Academy of Washington D.C.	1826	\$ 22,704.00
Village Academy of Washington D.C.	1827	\$ 22,680.59
Village Academy of Washington D.C.	1828	\$ 22,597.08
Village Academy of Washington D.C.	1829	\$ 21,912.00
Village Academy of Washington D.C.	1830	\$ 4,455.00
Village Academy of Washington D.C.	1831	\$ 23,707.55
Village Academy of Washington D.C.	1832	\$ 22,902.00
Village Academy of Washington D.C.	1833	\$ 5,415.14
Village Academy of Washington D.C.	1834	\$ 25,080.00
Village Academy of Washington D.C.	1835	\$ 14,124.00
Village Academy of Washington D.C.	1836	\$ 13,794.00
Village Academy of Washington D.C.	1837	\$ 23,001.00
Village Academy of Washington D.C.	1838	\$ 12,012.00
Village Academy of Washington D.C.	1839	\$ 24,240.17
Village Academy of Washington D.C.	1840	\$ 38,597.30
Village Academy of Washington D.C.	1841	\$ 24,486.00
Village Academy of Washington D.C.	1842	\$ 38,145.75
Village Academy of Washington D.C.	1843	\$ 8,294.00
Village Academy of Washington D.C.	1844	\$ 6,531.73
Village Academy of Washington D.C.	1845	\$ 37,548.39
Village Academy of Washington D.C.	1846	\$ 22,657.79
Village Academy of Washington D.C.	1847	\$ 16,736.50
Village Academy of Washington D.C.	1848	\$ 6,039.00
Village Academy of Washington D.C.	1849	\$ 38,039.51
Village Academy of Washington D.C.	1850	\$ 33,960.98

Budget Oversight - Non-Public Institutions 2013

Question 3

Vendor_Name	CountofStudents	TotalSum
Village Academy of Washington D.C.	1851	\$ 27,310.51
Village Academy of Washington D.C.	1852	\$ 23,298.00
Village Academy of Washington D.C.	1853	\$ 14,239.50
Village Academy of Washington D.C.	1854	\$ 23,347.50
Village Academy of Washington D.C.	1855	\$ 24,288.00
Village Academy of Washington D.C.	1856	\$ 6,875.00
Village Academy of Washington D.C.	1857	\$ 23,496.00
VIRGINIA HOME FOR BOYS	1858	\$ 11,200.00
Woods Services	1859	\$ 70,602.00
Woods Services	1860	\$ 21,033.00
WOODWARD YOUTH CORPORATION	1861	\$ 2,550.00
WOODWARD YOUTH CORPORATION	1862	\$ 2,750.00
WOODWARD YOUTH CORPORATION	1863	\$ 4,850.00
WOODWARD YOUTH CORPORATION	1864	\$ 4,850.00
Youth for Tomorrow-New Life Center,Inc.	1865	\$ 9,102.00
Youth for Tomorrow-New Life Center,Inc.	1866	\$ 7,918.00
Youth for Tomorrow-New Life Center,Inc.	1867	\$ 7,918.00
Youth for Tomorrow-New Life Center,Inc.	1868	\$ 1,924.00
		\$ 30,829,485.84

4. Please provide a narrative explanation of how OSSE developed the proposed FY14 budget for special education transportation, including supporting documentation/analysis.

RESPONSE

OSSE-DOT's FY14 budget represents a reduction of approximately 7% compared to FY13. The table below details the direct and indirect annual costs associated with a special education transportation route. Historical data show that the number of transportation requests and routes are decreasing year after year. OSSE-DOT anticipates further route reductions in FY14.

In addition, please provide the following:

- a) **For FY12: the list of special education transportation routes, the number of students served per route, and the actual cost per student per route**
- b) **For FY13: the list of special education transportation routes, the number of students served per route, the budgeted cost per student per route and the projected actual cost per student per route**

RESPONSE:

The following attachment provides information on the FY12 and FY13 cost per student per route:

- Avg Cost per Student per Route

- c) **For FY14: the projected list of special education transportation routes, the projected number of students served per route, and the projected cost per student per route**

RESPONSE:

OSSE-DOT receives final transportation requests from Local Education Agencies in August, confirmation of FY14 school year routes will be available at that time. Therefore, OSSE-DOT projects an overall decrease in the cost per student per route, but we will not have detailed route information for FY14 until August 2013.

Direct Costs per Route	Average Annual Cost per Route
Driver	\$ 64,900*
Attendant	\$ 49,200*
Maintenance	\$ 7,500
Fuel	\$ 5,400
Total Direct Cost	\$ 127,000

*Driver and attendant costs include salary and fringe benefits.

Indirect Costs per Route	Average Annual Cost per Route
Supplies	\$ 7,000
Admin	\$ 6,000
Facilities	\$ 5,000
Terminal Staff	\$ 3,500
Overtime	\$ 1,500
Total Indirect Cost	\$ 23,000

Total Cost per Route	\$ 150,000
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FY14 Projected Route Count	578
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Projected FY14 Budget	\$ 86,700,000
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Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
202	ACCOTINK ACADEMY	Non-Public	ACCOTINK ACADEMY LEARNING CENTER	Non-Public	9	\$14,111
221	ACCOTINK ACADEMY	Non-Public	ACCOTINK ACADEMY LEARNING CENTER	Non-Public	6	\$21,167
222	ACCOTINK ACADEMY	Non-Public			6	\$21,167
254	ACCOTINK ACADEMY	Non-Public			7	\$18,143
284	ACCOTINK ACADEMY	Non-Public	ACCOTINK ACADEMY LEARNING CENTER	Non-Public	6	\$21,167
725	ACCOTINK ACADEMY	Non-Public			6	\$21,167
727	ACCOTINK ACADEMY	Non-Public	ACCOTINK ACADEMY LEARNING CENTER	Non-Public	9	\$14,111
739	ACCOTINK ACADEMY	Non-Public			7	\$18,143
760	ACCOTINK ACADEMY	Non-Public			5	\$25,400
803	ACCOTINK ACADEMY	Non-Public	ACCOTINK ACADEMY LEARNING CENTER	Non-Public	7	\$18,143
807	ACCOTINK ACADEMY	Non-Public			6	\$21,167
863	ACCOTINK ACADEMY	Non-Public			6	\$21,167
874	ACCOTINK ACADEMY	Non-Public			9	\$14,111
206	ACCOTINK ACADEMY LEARNING CENTER	Non-Public	ACCOTINK ACADEMY	Non-Public	6	\$21,167
673	ADVANCE PATHS ACADEMY	Non-Public	EAGLE ACADEMY PCS	Independent Charter	4	\$31,750
280	ALTERNATIVE PATHS TRAINING SCHOOL	Non-Public			2	\$63,500
303	AMIDON	DCPS			5	\$25,400
512	ANACOSTIA	DCPS	KRAMER	DCPS	5	\$25,400
568	ANACOSTIA	DCPS	KRAMER	DCPS	9	\$14,111
593	ANACOSTIA	DCPS	KRAMER	DCPS	6	\$21,167
676	ANACOSTIA	DCPS			7	\$18,143
93	BALLOU	DCPS	PATTERSON	DCPS	5	\$25,400
214	BALLOU	DCPS	TRANSITION ACADEMY @ BALLOU	DCPS	7	\$18,143
594	BALLOU	DCPS	TRANSITION ACADEMY @ BALLOU	DCPS	8	\$15,875
23	BARNARD	DCPS			4	\$31,750
108	BARNARD	DCPS			6	\$21,167
209	BARNARD	DCPS			4	\$31,750
492	BARNARD	DCPS			5	\$25,400
652	BARNARD	DCPS			8	\$15,875
679	BARNARD	DCPS			6	\$21,167
342	BEERS	DCPS			11	\$11,545
542	BEERS	DCPS			8	\$15,875
544	BEERS	DCPS	RANDLE HIGHLANDS	DCPS	8	\$15,875
545	BEERS	DCPS	KIPP DC LEAP ACADEMY	Dependent Charter	3	\$42,333
556	BEERS	DCPS	RANDLE HIGHLANDS	DCPS	8	\$15,875
572	BEERS	DCPS	RANDLE HIGHLANDS	DCPS	6	\$21,167
360	BRIDGES PCS	Independent Charter			2	\$63,500
647	BRIDGES PCS	Independent Charter			4	\$31,750
629	BRIGHTWOOD	DCPS	WEST	DCPS	5	\$25,400
319	BROWNE	DCPS			3	\$42,333
858	BUILDING FOR THE FUTURE	Non-Public	HENDLEY	DCPS	4	\$31,750
517	BUNKER HILL	DCPS	PROSPECT	DCPS	9	\$14,111
610	BUNKER HILL	DCPS			5	\$25,400
580	BURROUGHS	DCPS	NOYES	DCPS	6	\$21,167
632	BURROUGHS	DCPS			2	\$63,500
636	BURROUGHS	DCPS			8	\$15,875
645	C.W. HARRIS	DCPS	PLUMMER	DCPS	4	\$31,750

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
17	CARDOZO @ MEYER	DCPS	COMMUNITY ACADEMY PCS	Independent Charter	7	\$18,143
294	CARDOZO @ MEYER	DCPS			5	\$25,400
549	CARDOZO @ MEYER	DCPS	BOOKER T. WASHINGTON PCS	Dependent Charter	5	\$25,400
642	CARDOZO @ MEYER	DCPS			5	\$25,400
665	CARDOZO @ MEYER	DCPS	COMMUNITY ACADEMY PCS	Independent Charter	5	\$25,400
809	CARDOZO @ MEYER	DCPS	CENTER CITY PCS -SHAW CAMPUS	Independent Charter	6	\$21,167
697	CENTER CITY PCS - TRINIDAD CAMPUS	Independent Charter	MINER	DCPS	3	\$42,333
54	CESAR CHAVEZ PCHS-CAPITOL HILL CAMPUS	Dependent Charter	Walker Jones	DCPS	2	\$63,500
418	CESAR CHAVEZ PCS - PARKSIDE UPPER	Dependent Charter	CESAR CHAVEZ PCS - PARKSIDE CAMPUS	Dependent Charter	5	\$25,400
674	CESAR CHAVEZ PCS - PARKSIDE UPPER	Dependent Charter	CESAR CHAVEZ PCS - PARKSIDE CAMPUS	Dependent Charter	8	\$15,875
215	CHELSEA SCHOOL	Non-Public			3	\$42,333
216	CHELSEA SCHOOL	Non-Public			5	\$25,400
223	CHELSEA SCHOOL	Non-Public			3	\$42,333
446	CHELSEA SCHOOL	Non-Public			4	\$31,750
738	CHELSEA SCHOOL	Non-Public			3	\$42,333
796	CHELSEA SCHOOL	Non-Public	PATHWAYS OF SPRINGVILLE	Non-Public	4	\$31,750
364	CHESAPEAKE SPEECH SCHOOL	Non-Public			2	\$63,500
234	CHILDRENS GUILD	Non-Public			5	\$25,400
236	CHILDRENS GUILD	Non-Public			5	\$25,400
241	CHILDRENS GUILD	Non-Public			4	\$31,750
248	CHILDRENS GUILD	Non-Public			2	\$63,500
251	CHILDRENS GUILD	Non-Public			6	\$21,167
405	CHILDRENS GUILD	Non-Public			5	\$25,400
406	CHILDRENS GUILD	Non-Public			2	\$63,500
584	CHILDRENS GUILD	Non-Public			4	\$31,750
609	CHILDRENS GUILD	Non-Public			8	\$15,875
621	CHILDRENS GUILD	Non-Public			4	\$31,750
660	CHILDRENS GUILD	Non-Public			4	\$31,750
708	CHILDRENS GUILD	Non-Public			5	\$25,400
231	CHILDRENS GUILD OF BALTIMORE	Non-Public			1	\$139,000
338	CHILDRENS GUILD OF BALTIMORE	Non-Public			4	\$34,750
733	CHILDRENS GUILD OF BALTIMORE	Non-Public			3	\$46,333
766	CHILDRENS GUILD OF BALTIMORE	Non-Public			3	\$46,333
835	CHILDRENS GUILD OF BALTIMORE	Non-Public			3	\$46,333
844	CHILDRENS GUILD OF BALTIMORE	Non-Public			2	\$69,500
847	CHILDRENS GUILD OF BALTIMORE	Non-Public			7	\$19,857
59	CLEVELAND	DCPS			5	\$25,400
356	CLEVELAND	DCPS	GARRISON	DCPS	3	\$42,333
824	COMMONWEALTH ACADEMY	Non-Public			3	\$42,333

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
126	COMMUNITY ACADEMY PCS (LOWER)	Independent Charter	BANCROFT	DCPS	6	\$21,167
576	COMMUNITY ACADEMY PCS A3	Independent Charter	Walker Jones	DCPS	6	\$21,167
615	COMMUNITY ACADEMY PCS A3	Independent Charter	Walker Jones	DCPS	4	\$31,750
748	COMMUNITY ACADEMY PCS A3	Independent Charter	Walker Jones	DCPS	7	\$18,143
793	COMMUNITY ACADEMY PCS A3	Independent Charter	Walker Jones	DCPS	5	\$25,400
454	COMMUNITY SCHOOL OF MD@NORTHWOOD	Non-Public	CSAAC IN BROOKEVILLE	Non-Public	2	\$63,500
106	COOLIDGE	DCPS	COMMUNITY ACADEMY PCS (LOWER)	Independent Charter	5	\$25,400
306	COOLIDGE	DCPS	PAUL PUBLIC CHARTER	Dependent Charter	4	\$31,750
687	COOLIDGE	DCPS	PAUL PUBLIC CHARTER	Dependent Charter	3	\$42,333
703	COOLIDGE	DCPS			4	\$31,750
768	COOLIDGE	DCPS			4	\$31,750
656	DAVIS	DCPS			4	\$31,750
836	DAVIS	DCPS			6	\$21,167
849	DAVIS	DCPS			5	\$25,400
212	DEAL	DCPS			2	\$63,500
245	DEAL	DCPS	HEARST	DCPS	2	\$63,500
640	DEAL	DCPS			4	\$31,750
681	DEAL	DCPS			3	\$42,333
ADAMS FILLMORE3	DEAL	DCPS			3	\$42,333
328	DEPARTMENT OF EDUCATION WORKSITE	Work Site	JEFFERSON	DCPS	4	\$31,750
232	DEPARTMENT OF THE INTERIOR	Work Site			1	\$127,000
668	DEPARTMENT OF THE INTERIOR	Work Site	KIPP DC WILL ACADEMY	Dependent Charter	2	\$63,500
663	DREW	DCPS			5	\$25,400
205	DUNBAR	DCPS	PROSPECT	DCPS	5	\$25,400
235	E.L. HAYNES PCS - GEORGIA AVE CAMPUS	Independent Charter			4	\$31,750
776	E.L. HAYNES PCS - GEORGIA AVE CAMPUS	Independent Charter			5	\$25,400
455	EAGLE ACADEMY PCS	Independent Charter	EAGLE ACADEMY PCS 2ND CAMPUS	Independent Charter	6	\$21,167
696	EAGLE ACADEMY PCS	Independent Charter	EAGLE ACADEMY PCS 2ND CAMPUS	Independent Charter	8	\$15,875
567	EAGLE ACADEMY PCS 2ND CAMPUS	Independent Charter	EAGLE ACADEMY PCS	Independent Charter	5	\$25,400
633	EAGLE ACADEMY PCS 2ND CAMPUS	Independent Charter	EAGLE ACADEMY PCS	Independent Charter	9	\$14,111
684	EAGLE ACADEMY PCS 2ND CAMPUS	Independent Charter			7	\$18,143
856	EAGLE ACADEMY PCS 2ND CAMPUS	Independent Charter	EAGLE ACADEMY PCS	Independent Charter	5	\$25,400
421	EASTERN	DCPS			6	\$21,167
432	EASTERN	DCPS	ELIOT	DCPS	6	\$21,167
465	EASTERN	DCPS	ELIOT	DCPS	9	\$14,111

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
559	EASTERN	DCPS	ELIOT	DCPS	7	\$18,143
826	EASTERN	DCPS	ELIOT	DCPS	5	\$25,400
96	EATON	DCPS			2	\$63,500
127	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	J. O. WILSON	DCPS	7	\$18,143
648	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	J. O. WILSON	DCPS	7	\$18,143
678	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	MINER	DCPS	8	\$15,875
767	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	LUDLOW-TAYLOR	DCPS	4	\$31,750
429	EDISON FRIENDSHIP AT CHAMBERLAIN	Independent Charter			6	\$21,167
592	EDISON FRIENDSHIP AT CHAMBERLAIN	Independent Charter	TYLER	DCPS	7	\$18,143
431	EDISON FRIENDSHIP AT WOODRIDGE	Independent Charter	LANGDON	DCPS	9	\$14,111
460	EDISON FRIENDSHIP AT WOODRIDGE	Independent Charter	TREE OF LIFE PCS	Independent Charter	4	\$31,750
618	EDISON FRIENDSHIP AT WOODRIDGE	Independent Charter			4	\$31,750
627	EDISON FRIENDSHIP AT WOODRIDGE	Independent Charter	BURROUGHS	DCPS	7	\$18,143
675	EDISON FRIENDSHIP AT WOODRIDGE	Independent Charter	TREE OF LIFE PCS	Independent Charter	7	\$18,143
239	EDISON FRIENDSHIP PCS - COLLEGIATE	Independent Charter			5	\$25,400
458	EDISON FRIENDSHIP PCS - COLLEGIATE	Independent Charter	KELLY MILLER	DCPS	4	\$31,750
281	EDISON FRIENDSHIP PCS TCH PREP CAMPUS	Independent Charter	EDISON FRIENDSHIP PCS -SOUTHEAST ACADEMY	Independent Charter	8	\$15,875
365	EDISON FRIENDSHIP PCS TCH PREP CAMPUS	Independent Charter	PATTERSON	DCPS	5	\$25,400
435	EDISON FRIENDSHIP PCS TCH PREP CAMPUS	Independent Charter	BUILDING FOR THE FUTURE	Non-Public	5	\$25,400
487	ELIOT	DCPS			8	\$15,875
552	ELIOT	DCPS			4	\$31,750
565	ELIOT	DCPS			7	\$18,143
671	ELIOT	DCPS	CENTER CITY PCS - CAPITOL HILL CAMPUS	Independent Charter	4	\$31,750
71	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	ST JOHNS @ LANGLEY EC	Non-Public	7	\$18,143
102	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	ST JOHNS @ LANGLEY EC	Non-Public	8	\$15,875
530	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	ST JOHNS @ LANGLEY EC	Non-Public	8	\$15,875
531	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS			6	\$21,167
617	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	COMMUNITY ACADEMY PCS -BUTLER BILLINGUAL	Independent Charter	5	\$25,400
686	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	CHAVEZ-BRUCE PREPARATORY PCS	Dependent Charter	6	\$21,167
481	EPISCOPAL CENTER	Non-Public			5	\$25,400
482	EPISCOPAL CENTER	Non-Public			4	\$31,750
498	EPISCOPAL CENTER	Non-Public			5	\$25,400

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
625	EPISCOPAL CENTER	Non-Public			7	\$18,143
693	EPISCOPAL CENTER	Non-Public			7	\$18,143
709	EPISCOPAL CENTER	Non-Public			4	\$31,750
802	EPISCOPAL CENTER	Non-Public			4	\$31,750
819	EPISCOPAL CENTER	Non-Public			3	\$42,333
89	FEREBEE-HOPE	DCPS			2	\$63,500
583	FEREBEE-HOPE	DCPS			7	\$18,143
850	FORBUSH SCHOOL @ OAKMONT UPPER	Non-Public			1	\$127,000
272	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non-Public			3	\$42,333
706	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non-Public			4	\$31,750
712	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non-Public			1	\$127,000
783	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non-Public			4	\$31,750
873	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non-Public			2	\$63,500
70	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			3	\$42,333
243	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			4	\$31,750
277	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			5	\$25,400
325	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			8	\$15,875
740	FOUNDATION SCHOOL OF PG COUNTY	Non-Public	FOUNDATION INTERMEDIATE	Non-Public	3	\$42,333
745	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			8	\$15,875
750	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			7	\$18,143
755	FOUNDATION SCHOOL OF PG COUNTY	Non-Public			7	\$18,143
757	FOUNDATION SCHOOL OF PG COUNTY	Non-Public	FOUNDATION INTERMEDIATE	Non-Public	7	\$18,143
NYA						
FILLMORE1	FRANCIS	DCPS			4	\$31,750
6	FRANCIS SCOTT KEY	DCPS			4	\$31,750
116	FRANCIS SCOTT KEY	DCPS			5	\$25,400
270	FROST CENTER	Non-Public			9	\$14,111
274	FROST CENTER	Non-Public			5	\$25,400
302	FROST CENTER	Non-Public			6	\$21,167
304	FROST CENTER	Non-Public			4	\$31,750
348	FROST CENTER	Non-Public			5	\$25,400
854	FROST CENTER	Non-Public			2	\$63,500
297	GARNET-PATTERSON	DCPS			6	\$21,167
322	GARNET-PATTERSON	DCPS			5	\$25,400
540	GARNET-PATTERSON	DCPS			9	\$14,111
689	GARNET-PATTERSON	DCPS			5	\$25,400
327	GARRISON	DCPS			6	\$21,167
550	GARRISON	DCPS	SEATON	DCPS	4	\$31,750
775	GARRISON	DCPS			5	\$25,400
579	H.D. COOKE	DCPS			5	\$25,400
586	H.D. COOKE	DCPS			4	\$31,750
719	HANNAH MORE SCHOOL	Non-Public			1	\$139,000

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
716	HARBOUR SCHOOL OF ANNAPOLIS	Non-Public			5	\$27,800
717	HARBOUR SCHOOL OF ANNAPOLIS	Non-Public			2	\$69,500
773	HARBOUR SCHOOL OF ANNAPOLIS	Non-Public			2	\$69,500
75	HARBOUR SCHOOL OF BALTIMORE	Non-Public			3	\$46,333
820	HARBOUR SCHOOL OF BALTIMORE	Non-Public			2	\$69,500
67	HARDY MS	DCPS			3	\$42,333
109	HARDY MS	DCPS	LINDA MOOD BELL	Non-Public	4	\$31,750
132	HARDY MS	DCPS			3	\$42,333
NYA FILLMORE3	HARDY MS	DCPS	ELLINGTON SCHOOL OF THE ARTS	DCPS	2	\$63,500
211	HART	DCPS			4	\$31,750
296	HART	DCPS			7	\$18,143
43	HEALTH AND HUMAN SERVICES WORKSITE	Work Site	TYLER	DCPS	4	\$31,750
797	HEARST	DCPS			3	\$42,333
NYA FILLMORE2	HEARST	DCPS			7	\$18,143
794	HIGH ROAD LAUREL (HOWARD COUNTY)	Non-Public			4	\$31,750
208	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	5	\$25,400
268	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	7	\$18,143
331	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	4	\$31,750
333	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	3	\$42,333
337	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	6	\$21,167
401	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	6	\$21,167
416	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	6	\$21,167
417	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	5	\$25,400
471	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	8	\$15,875
616	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	4	\$31,750
624	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	9	\$14,111
639	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	9	\$14,111
756	HIGH ROADS ACADEMY OF DC	Non-Public	HIGH ROADS UPPER SCHOOL DC	Non-Public	9	\$14,111
60	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			3	\$42,333
217	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			4	\$31,750
218	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			5	\$25,400

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
369	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			7	\$18,143
711	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			10	\$12,700
771	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			8	\$15,875
772	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			3	\$42,333
774	HIGH ROADS ACADEMY OF PG COUNTY LANHAM	Non-Public			9	\$14,111
438	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public	HIGH ROADS PRIMARY ACADEMY OF DC	Non-Public	7	\$18,143
459	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public	HIGH ROADS PRIMARY ACADEMY OF DC	Non-Public	7	\$18,143
486	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public			4	\$31,750
489	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public			5	\$25,400
491	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public	HIGH ROADS PRIMARY ACADEMY OF DC	Non-Public	6	\$21,167
546	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public	HIGH ROADS PRIMARY ACADEMY OF DC	Non-Public	7	\$18,143
598	HIGH ROADS DC ACADEMY MIDDLE-LD	Non-Public	HIGH ROADS PRIMARY ACADEMY OF DC	Non-Public	5	\$25,400
210	HIGH ROADS DC MIDDLE SCHOOL-ED	Non-Public			6	\$21,167
408	HIGH ROADS DC MIDDLE SCHOOL-ED	Non-Public	HIGH ROADS PRIMARY SCHOOL OF DC	Non-Public	6	\$21,167
434	HIGH ROADS DC MIDDLE SCHOOL-ED	Non-Public			8	\$15,875
611	HIGH ROADS DC MIDDLE SCHOOL-ED	Non-Public	HIGH ROADS PRIMARY SCHOOL OF DC	Non-Public	5	\$25,400
623	HIGH ROADS DC MIDDLE SCHOOL-ED	Non-Public			7	\$18,143
122	HIGH ROADS OF PG COUNTY (PRI/MID/HIGH)	Non-Public			7	\$18,143
201	HIGH ROADS OF PG COUNTY (PRI/MID/HIGH)	Non-Public			3	\$42,333
354	HIGH ROADS OF PG COUNTY (PRI/MID/HIGH)	Non-Public			4	\$31,750
366	HIGH ROADS OF PG COUNTY (PRI/MID/HIGH)	Non-Public			4	\$31,750
736	HIGH ROADS OF PG COUNTY (PRI/MID/HIGH)	Non-Public			6	\$21,167
204	HIGH ROADS OF PG COUNTY (UPPER)	Non-Public			7	\$18,143
362	HIGH ROADS OF PG COUNTY (UPPER)	Non-Public			6	\$21,167
499	HIGH ROADS OF PG COUNTY (UPPER)	Non-Public			7	\$18,143
764	HIGH ROADS OF PG COUNTY (UPPER)	Non-Public			2	\$63,500
792	HIGH ROADS OF PG COUNTY (UPPER)	Non-Public			7	\$18,143
808	HIGH ROADS OF PG COUNTY (UPPER)	Non-Public			8	\$15,875

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
350	HIGH ROADS OF SOUTHERN MARYLAND	Non-Public			2	\$63,500
227	HIGH ROADS PRIMARY SCHOOL OF DC	Non-Public			4	\$31,750
787	HIGH ROADS PRIMARY SCHOOL OF DC	Non-Public			8	\$15,875
80	HIGH ROADS UPPER SCHOOL DC	Non-Public	HIGH ROADS ACADEMY OF DC	Non-Public	7	\$18,143
305	HIGH ROADS UPPER SCHOOL DC	Non-Public	HIGH ROADS ACADEMY OF DC	Non-Public	8	\$15,875
649	HIGH ROADS UPPER SCHOOL DC	Non-Public	HIGH ROADS ACADEMY OF DC	Non-Public	5	\$25,400
707	HIGH ROADS UPPER SCHOOL DC	Non-Public	HIGH ROADS ACADEMY OF DC	Non-Public	8	\$15,875
2	HOPE COUMMITY PCS	Independent Charter	TUBMAN	DCPS	4	\$31,750
45	HOPE COUMMITY PCS	Independent Charter			1	\$127,000
527	HOUSTON	DCPS	BURRVILLE ES	DCPS	9	\$14,111
638	HOUSTON	DCPS			10	\$12,700
363	HYDE	DCPS			2	\$63,500
65	Integrated Design Electronics Academy PCS	Independent Charter	KELLY MILLER	DCPS	8	\$15,875
637	Integrated Design Electronics Academy PCS	Independent Charter	HOUSTON	DCPS	10	\$12,700
275	IVYMOUNT SCHOOL	Non-Public			5	\$25,400
286	IVYMOUNT SCHOOL	Non-Public			6	\$21,167
311	IVYMOUNT SCHOOL	Non-Public			6	\$21,167
314	IVYMOUNT SCHOOL	Non-Public			6	\$21,167
316	IVYMOUNT SCHOOL	Non-Public			6	\$21,167
334	IVYMOUNT SCHOOL	Non-Public			5	\$25,400
345	IVYMOUNT SCHOOL	Non-Public			8	\$15,875
347	IVYMOUNT SCHOOL	Non-Public			4	\$31,750
349	IVYMOUNT SCHOOL	Non-Public			4	\$31,750
351	IVYMOUNT SCHOOL	Non-Public			3	\$42,333
352	IVYMOUNT SCHOOL	Non-Public			6	\$21,167
734	IVYMOUNT SCHOOL	Non-Public			6	\$21,167
503	J. O. WILSON	DCPS			7	\$18,143
534	J. O. WILSON	DCPS			5	\$25,400
536	J. O. WILSON	DCPS			5	\$25,400
694	J. O. WILSON	DCPS	EAGLE ACADEMY PCS	Independent Charter	7	\$18,143
528	JOHNSON	DCPS	HOWARD ROAD @ MLK Jr Ave SE	Independent Charter	8	\$15,875
865	JOHNSON	DCPS	NATIONAL COLLEGIATE PREPARATORY PCS	Independent Charter	7	\$18,143
359	KATHERINE THOMAS LOWER	Non-Public			4	\$31,750
782	KATHERINE THOMAS LOWER	Non-Public			8	\$15,875
795	KATHERINE THOMAS LOWER	Non-Public			5	\$25,400
315	KATHERINE THOMAS UPPER	Non-Public			7	\$18,143
705	KATHERINE THOMAS UPPER	Non-Public			6	\$21,167
713	KATHERINE THOMAS UPPER	Non-Public			5	\$25,400

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
723	KATHERINE THOMAS UPPER	Non-Public			4	\$31,750
763	KATHERINE THOMAS UPPER	Non-Public			4	\$31,750
735	KELLAR CENTER	Non-Public			1	\$127,000
838	KELLAR CENTER	Non-Public			2	\$63,500
758	KELLY MILLER	DCPS			4	\$31,750
82	KENNEDY INSTITUTE (UPPER)	Non-Public			5	\$25,400
312	KENNEDY INSTITUTE (UPPER)	Non-Public	BUNKER HILL	DCPS	7	\$18,143
466	KENNEDY INSTITUTE (UPPER)	Non-Public	POTOMAC LIGHTHOUSE PCS	Independent Charter	3	\$42,333
510	KENNEDY INSTITUTE (UPPER)	Non-Public	HOPE COUMMITY PCS	Independent Charter	5	\$25,400
514	KENNEDY INSTITUTE (UPPER)	Non-Public	BURROUGHS	DCPS	8	\$15,875
515	KENNEDY INSTITUTE (UPPER)	Non-Public			4	\$31,750
622	KENNEDY INSTITUTE (UPPER)	Non-Public	EDISON FRIENDSHIP AT CHAMBERLAIN	Independent Charter	5	\$25,400
654	KENNEDY INSTITUTE (UPPER)	Non-Public	BURROUGHS	DCPS	7	\$18,143
207	KENNEDY INSTITUTE AT ST ANNS ACAD	Non-Public			1	\$127,000
506	KENNEDY INSTITUTE AT ST ANNS ACAD	Non-Public			2	\$63,500
66	KENNEDY KRIEGER FAIRMOUNT	Non-Public			2	\$63,500
203	KENNEDY KRIEGER GREENSPRING	Non-Public			4	\$34,750
317	KENNEDY KRIEGER GREENSPRING	Non-Public			1	\$139,000
358	KENNEDY KRIEGER GREENSPRING	Non-Public			1	\$139,000
702	KENNEDY KRIEGER M C CAMPUS	Non-Public			3	\$42,333
859	KENNEDY KRIEGER M C CAMPUS	Non-Public			2	\$63,500
112	KINGSBURY DAY (UPPER)	Non-Public			4	\$31,750
224	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	6	\$21,167
288	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	5	\$25,400
321	KINGSBURY DAY (UPPER)	Non-Public			3	\$42,333
372	KINGSBURY DAY (UPPER)	Non-Public			4	\$31,750
456	KINGSBURY DAY (UPPER)	Non-Public			3	\$42,333
497	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY DAY SCHOOL	Non-Public	3	\$42,333
501	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	4	\$31,750
557	KINGSBURY DAY (UPPER)	Non-Public			4	\$31,750
581	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	3	\$42,333
589	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	5	\$25,400

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
677	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	5	\$25,400
683	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	6	\$21,167
690	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	6	\$21,167
749	KINGSBURY DAY (UPPER)	Non-Public	KINGSBURY MIDDLE SCHOOL	Non-Public	4	\$31,750
335	KINGSBURY DAY SCHOOL	Non-Public			3	\$42,333
355	KINGSBURY DAY SCHOOL	Non-Public			3	\$42,333
613	KINGSBURY DAY SCHOOL	Non-Public			6	\$21,167
672	KINGSBURY DAY SCHOOL	Non-Public			6	\$21,167
701	KINGSBURY DAY SCHOOL	Non-Public			6	\$21,167
805	KINGSBURY DAY SCHOOL	Non-Public			4	\$31,750
816	KINGSBURY DAY SCHOOL	Non-Public			7	\$18,143
823	KINGSBURY DAY SCHOOL	Non-Public			4	\$31,750
840	KINGSBURY DAY SCHOOL	Non-Public			3	\$42,333
682	KINGSBURY MIDDLE SCHOOL	Non-Public	KINGSBURY DAY (UPPER)	Non-Public	5	\$25,400
839	KINGSBURY MIDDLE SCHOOL	Non-Public	KINGSBURY DAY (UPPER)	Non-Public	5	\$25,400
324	KIPP DC AIM ACADEMY	Dependent Charter	BEERS	DCPS	10	\$12,700
103	KIPP DC COLLEGE PREPARATORY ACADEMY	Dependent Charter	SAVOY	DCPS	3	\$42,333
463	KIPP DC COLLEGE PREPARATORY ACADEMY	Dependent Charter	HART	DCPS	7	\$18,143
128	KIPP DC DISCOVER ACADEMY	Dependent Charter			4	\$31,750
373	KIPP DC PROMISE ACADEMY PCS	Dependent Charter	KIPP DC KEY ACADEMY	Dependent Charter	6	\$21,167
520	KRAMER	DCPS			8	\$15,875
872	LAB SCHOOL OF BALTIMORE	Non-Public			1	\$139,000
590	LAB UPPER & MIDDLE	Non-Public			8	\$15,875
619	LAB UPPER & MIDDLE	Non-Public			7	\$18,143
620	LAB UPPER & MIDDLE	Non-Public			5	\$25,400
641	LAB UPPER & MIDDLE	Non-Public	LAB SCHOOL OF WASHINGTON	Non-Public	5	\$25,400
724	LAB UPPER & MIDDLE	Non-Public	LAB SCHOOL OF WASHINGTON	Non-Public	4	\$31,750
779	LAB UPPER & MIDDLE	Non-Public	LAB SCHOOL OF WASHINGTON	Non-Public	4	\$31,750
789	LAB UPPER & MIDDLE	Non-Public	LAB SCHOOL OF WASHINGTON	Non-Public	8	\$15,875
58	LAFAYETTE	DCPS			1	\$127,000
49	LANGDON	DCPS	MARY MCLEOD BETHUNE DAY ACAD PCS	Independent Charter	5	\$25,400
371	LASALLE	DCPS			4	\$31,750
413	LASALLE	DCPS			5	\$25,400
414	LASALLE	DCPS			3	\$42,333
551	LASALLE	DCPS			5	\$25,400
50	LINCOLN	DCPS			7	\$18,143
107	LINCOLN	DCPS	CAPITAL CITY PCS - UPPER SCHOOL	Independent Charter	5	\$25,400
409	LINCOLN	DCPS	BANCROFT	DCPS	6	\$21,167
759	LINCOLN	DCPS			4	\$31,750

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
440	LUDLOW-TAYLOR	DCPS			6	\$21,167
516	LUDLOW-TAYLOR	DCPS			4	\$31,750
634	LUDLOW-TAYLOR	DCPS			8	\$15,875
522	M.C. TERRELL	DCPS	IMAGINE PCS	Independent Charter	5	\$25,400
502	MACFARLAND	DCPS			6	\$21,167
799	MACFARLAND	DCPS			7	\$18,143
508	MALCOLM X	DCPS	MARTIN LUTHER KING JR.	DCPS	6	\$21,167
81	MAMIE D LEE	DCPS	MARY MCLEOD BETHUNE DAY ACAD PCS	Independent Charter	4	\$31,750
111	MAMIE D LEE	DCPS	CLEVELAND	DCPS	11	\$11,545
200	MAMIE D LEE	DCPS	SPINGARN	DCPS	9	\$14,111
299	MAMIE D LEE	DCPS			5	\$25,400
340	MAMIE D LEE	DCPS	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	7	\$18,143
407	MAMIE D LEE	DCPS			8	\$15,875
410	MAMIE D LEE	DCPS	PAUL PUBLIC CHARTER	Dependent Charter	7	\$18,143
419	MAMIE D LEE	DCPS	MAYA ANGELOU	Independent Charter	10	\$12,700
420	MAMIE D LEE	DCPS	SOUSA	DCPS	10	\$12,700
422	MAMIE D LEE	DCPS			8	\$15,875
423	MAMIE D LEE	DCPS	BRIGHTWOOD	DCPS	5	\$25,400
424	MAMIE D LEE	DCPS	WHITTIER	DCPS	11	\$11,545
449	MAMIE D LEE	DCPS	TUBMAN	DCPS	9	\$14,111
450	MAMIE D LEE	DCPS	WEST	DCPS	5	\$25,400
495	MAMIE D LEE	DCPS	BALLOU	DCPS	8	\$15,875
554	MAMIE D LEE	DCPS	HART	DCPS	6	\$21,167
597	MAMIE D LEE	DCPS	WHEATLEY	DCPS	4	\$31,750
680	MAMIE D LEE	DCPS	HART	DCPS	5	\$25,400
851	MARY MCLEOD BETHUNE DAY ACAD PCS	Independent Charter			2	\$63,500
129	MARYLAND SCHOOL FOR THE BLIND	Non-Public			3	\$46,333
57	MARYLAND SCHOOL FOR THE DEAF	Non-Public			1	\$139,000
38	MARYLAND SCHOOL FOR THE DEAF-FREDERICK CAMPUS	Non-Public			1	\$139,000
34	MAYA ANGELOU	Independent Charter	EDISON FRIENDSHIP PCS -COLLEGIATE	Independent Charter	6	\$21,167
353	MAYA ANGELOU	Independent Charter			5	\$25,400
566	MAYA ANGELOU	Independent Charter			4	\$31,750
853	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter			3	\$42,333
655	MCKINLEY TECH HIGH SCHOOL	DCPS			2	\$63,500
457	MERIDIAN PCS	Independent Charter			8	\$15,875
558	MERIDIAN PCS	Independent Charter			7	\$18,143
1	MINER	DCPS			5	\$25,400
73	MINER	DCPS			3	\$42,333
110	MINER	DCPS	PROSPECT	DCPS	6	\$21,167
578	MINER	DCPS			5	\$25,400
657	MINER	DCPS			3	\$42,333
240	MONROE INC	Non-Public	DREW	DCPS	5	\$25,400

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
721	MONROE INC	Non-Public			2	\$63,500
780	MONROE INC	Non-Public	SEED PCS	Independent Charter	5	\$25,400
ADAMS FILLMORE1	MURCH	DCPS			3	\$42,333
115	NATIONAL CHILDRENS CENTER NW	Non-Public			4	\$31,750
346	NATIONAL CHILDRENS CENTER NW	Non-Public			4	\$31,750
488	NATIONAL CHILDRENS CENTER NW	Non-Public			4	\$31,750
630	NATIONAL CHILDRENS CENTER NW	Non-Public			6	\$21,167
651	NATIONAL CHILDRENS CENTER NW	Non-Public			5	\$25,400
715	NATIONAL CHILDRENS CENTER NW	Non-Public			5	\$25,400
754	NATIONAL CHILDRENS CENTER NW	Non-Public	Hope Community PCS Charter School - Lamond Reg Yr	Independent Charter	5	\$25,400
289	NATIONAL CHILDRENS CENTER SE	Non-Public			3	\$42,333
290	NATIONAL CHILDRENS CENTER SE	Non-Public			6	\$21,167
326	NATIONAL CHILDRENS CENTER SE	Non-Public	SIMON	DCPS	3	\$42,333
441	NATIONAL CHILDRENS CENTER SE	Non-Public			5	\$25,400
718	NEW BEGINNINGS SCHOOL VOCATIONAL PROGRAM	Non-Public			2	\$63,500
256	NEW VISIONS ACADEMY	Non-Public			4	\$31,750
461	NEW VISIONS ACADEMY	Non-Public	MAYA ANGELOU	Independent Charter	3	\$42,333
726	NEW VISIONS ACADEMY	Non-Public			8	\$15,875
765	NEW VISIONS ACADEMY - BALTIMORE	Non-Public			2	\$63,500
130	NOYES	DCPS			7	\$18,143
131	NOYES	DCPS			5	\$25,400
643	OAK VALLEY CENTER	Non-Public			3	\$42,333
846	OAK VALLEY CENTER	Non-Public			2	\$63,500
226	OPTIONS	Independent Charter			9	\$14,111
301	OPTIONS	Independent Charter			7	\$18,143
451	OPTIONS	Independent Charter			4	\$31,750
644	OPTIONS	Independent Charter			6	\$21,167
728	OPTIONS	Independent Charter			3	\$42,333
737	OPTIONS	Independent Charter			3	\$42,333
770	OPTIONS	Independent Charter			5	\$25,400
864	OPTIONS	Independent Charter			8	\$15,875
525	OPTIONS ACADEMY PCS	Independent Charter			4	\$31,750
529	OPTIONS ACADEMY PCS	Independent Charter	MINER	DCPS	4	\$31,750
577	OPTIONS ACADEMY PCS	Independent Charter			6	\$21,167
100	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	DCPS			3	\$42,333

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
484	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	DCPS			5	\$25,400
490	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	DCPS			2	\$63,500
791	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	DCPS			5	\$25,400
292	PARK VIEW	DCPS	RAYMOND	DCPS	5	\$25,400
500	PARK VIEW	DCPS			4	\$31,750
563	PARK VIEW	DCPS	RAYMOND	DCPS	9	\$14,111
114	PARKMOUNT	Non-Public	SHARPE HEALTH SCHOOL	DCPS	2	\$63,500
123	PATHWAYS @ CROSSLAND	Non-Public			2	\$63,500
729	PATHWAYS @ CROSSLAND	Non-Public			3	\$42,333
233	PATHWAYS OF SPRINGVILLE	Non-Public			3	\$42,333
427	PATHWAYS SCHOOL - EDGEWOOD	Non-Public			5	\$25,400
855	PATHWAYS SCHOOL - EDGEWOOD	Non-Public			4	\$31,750
229	PATHWAYS SCHOOL - HYATTSVILLE	Non-Public			4	\$31,750
607	PATHWAYS SCHOOL - HYATTSVILLE	Non-Public	PATHWAYS - NORTHWOOD @ HYATTSVILLE	Non-Public	3	\$42,333
788	PATHWAYS-DUVALL	Non-Public			3	\$42,333
219	PATTERSON	DCPS	LECKIE	DCPS	10	\$12,700
464	PERRY STREET PREPARATORY PCS	Independent Charter	KELLY MILLER	DCPS	9	\$14,111
658	PERRY STREET PREPARATORY PCS	Independent Charter	NCC SE EARLY PREVENTION	Non-Public	2	\$63,500
63	PHELPS @ SPINGARN	DCPS	SPINGARN	DCPS	4	\$31,750
119	PHELPS @ SPINGARN	DCPS			2	\$63,500
685	PHELPS @ SPINGARN	DCPS	SPINGARN	DCPS	4	\$31,750
688	PHELPS @ SPINGARN	DCPS			7	\$18,143
367	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			7	\$18,143
608	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			6	\$21,167
731	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			6	\$21,167
812	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			7	\$18,143
825	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			2	\$63,500
843	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			5	\$25,400
861	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			4	\$31,750
862	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non-Public			8	\$15,875
105	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non-Public			6	\$21,167

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
262	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non-Public			4	\$31,750
263	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non-Public			8	\$15,875
751	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non-Public			4	\$31,750
870	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non-Public			5	\$25,400
341	PLUMMER	DCPS			7	\$18,143
560	POWELL	DCPS			4	\$31,750
ADAMS FILLMORE2	POWELL	DCPS			1	\$127,000
266	PROSPECT	DCPS			6	\$21,167
282	PROSPECT	DCPS	PATTERSON	DCPS	12	\$10,583
402	PROSPECT	DCPS	RIVER TERRACE	DCPS	13	\$9,769
425	PROSPECT	DCPS	KETCHAM	DCPS	9	\$14,111
443	PROSPECT	DCPS	PATTERSON	DCPS	11	\$11,545
445	PROSPECT	DCPS	MAURY	DCPS	9	\$14,111
494	PROSPECT	DCPS	DREW	DCPS	5	\$25,400
505	PROSPECT	DCPS	GARFIELD	DCPS	10	\$12,700
535	PROSPECT	DCPS	LUDLOW-TAYLOR	DCPS	8	\$15,875
538	PROSPECT	DCPS	Walker Jones	DCPS	6	\$21,167
574	PROSPECT	DCPS	ORR	DCPS	12	\$10,583
603	PROSPECT	DCPS	Walker Jones	DCPS	5	\$25,400
614	PROSPECT	DCPS	TUBMAN	DCPS	8	\$15,875
699	PROSPECT	DCPS	WEST	DCPS	11	\$11,545
695	RANDLE HIGHLANDS	DCPS	BEERS	DCPS	10	\$12,700
228	REGINALD LOURIE	Non-Public			4	\$31,750
318	REGINALD LOURIE	Non-Public			4	\$31,750
368	REGINALD LOURIE	Non-Public			3	\$42,333
370	REGINALD LOURIE	Non-Public			4	\$31,750
786	REGINALD LOURIE	Non-Public			3	\$42,333
523	RICHARD WRIGHT PCS	Dependent Charter	DUNBAR	DCPS	7	\$18,143
664	RICHARD WRIGHT PCS	Dependent Charter	DREW	DCPS	8	\$15,875
746	RIDGE SCHOOL OF MONT COUNTY	Non-Public			5	\$25,400
225	RONALD H BROWN	DCPS			9	\$14,111
252	RONALD H BROWN	DCPS			6	\$21,167
273	RONALD H BROWN	DCPS			8	\$15,875
428	RONALD H BROWN	DCPS			4	\$31,750
436	RONALD H BROWN	DCPS	PERRY STREET PREPARATORY PCS	Independent Charter	9	\$14,111
448	RONALD H BROWN	DCPS			5	\$25,400
631	RONALD H BROWN	DCPS			6	\$21,167
29	ROOSEVELT	DCPS	SHARPE HEALTH SCHOOL	DCPS	7	\$18,143
76	ROOSEVELT	DCPS	CENTER CITY PCS - BRIGHTWOOD CAMPUS	Independent Charter	3	\$42,333
78	ROOSEVELT	DCPS	SHARPE HEALTH SCHOOL	DCPS	4	\$31,750
85	ROOSEVELT	DCPS	SHARPE HEALTH SCHOOL	DCPS	6	\$21,167
91	ROOSEVELT	DCPS	SHARPE HEALTH SCHOOL	DCPS	6	\$21,167
293	ROOSEVELT	DCPS	MACFARLAND	DCPS	7	\$18,143
426	ROOSEVELT	DCPS	MACFARLAND	DCPS	5	\$25,400

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
433	ROOSEVELT	DCPS	MACFARLAND	DCPS	7	\$18,143
526	ROOSEVELT	DCPS	MACFARLAND	DCPS	5	\$25,400
543	ROOSEVELT	DCPS	MACFARLAND	DCPS	7	\$18,143
752	ROSS	DCPS	REED	DCPS	2	\$63,500
276	SAVOY	DCPS			4	\$31,750
56	SEATON	DCPS			6	\$21,167
564	SEATON	DCPS	GARRISON	DCPS	5	\$25,400
575	SEATON	DCPS	GARRISON	DCPS	7	\$18,143
646	SEATON	DCPS			5	\$25,400
692	SEED PCS	Independent Charter	SHAED @ LANGLEY EDUCATION CAMPUS	DCPS	4	\$31,750
561	SHAED @ LANGLEY EDUCATION CAMPUS	DCPS			3	\$42,333
14	SHARPE HEALTH SCHOOL	DCPS	ROOSEVELT	DCPS	5	\$25,400
32	SHARPE HEALTH SCHOOL	DCPS			6	\$21,167
72	SHARPE HEALTH SCHOOL	DCPS			4	\$31,750
77	SHARPE HEALTH SCHOOL	DCPS			5	\$25,400
79	SHARPE HEALTH SCHOOL	DCPS			3	\$42,333
83	SHARPE HEALTH SCHOOL	DCPS			5	\$25,400
84	SHARPE HEALTH SCHOOL	DCPS			4	\$31,750
86	SHARPE HEALTH SCHOOL	DCPS			4	\$31,750
88	SHARPE HEALTH SCHOOL	DCPS			4	\$31,750
90	SHARPE HEALTH SCHOOL	DCPS	ROOSEVELT	DCPS	4	\$31,750
92	SHARPE HEALTH SCHOOL	DCPS	ROOSEVELT	DCPS	4	\$31,750
94	SHARPE HEALTH SCHOOL	DCPS	ROOSEVELT	DCPS	6	\$21,167
95	SHARPE HEALTH SCHOOL	DCPS	HOSPITALITY HIGH SCHOOL PCS	Dependent Charter	5	\$25,400
97	SHARPE HEALTH SCHOOL	DCPS			3	\$42,333
98	SHARPE HEALTH SCHOOL	DCPS			2	\$63,500
99	SHARPE HEALTH SCHOOL	DCPS			5	\$25,400
113	SHARPE HEALTH SCHOOL	DCPS			4	\$31,750
118	SHARPE HEALTH SCHOOL	DCPS	ROOSEVELT	DCPS	5	\$25,400
269	SOUSA	DCPS	KIMBALL	DCPS	6	\$21,167
442	SPINGARN	DCPS	BROWNE	DCPS	6	\$21,167
496	SPINGARN	DCPS	PHELPS @ SPINGARN	DCPS	9	\$14,111
653	SPINGARN	DCPS	PHELPS @ SPINGARN	DCPS	9	\$14,111
3	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			3	\$42,333
4	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
7	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			8	\$15,875
8	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			8	\$15,875
9	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
10	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
11	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
12	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
13	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
16	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			7	\$18,143

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
18	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			7	\$18,143
20	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			3	\$42,333
21	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
25	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			4	\$31,750
26	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			8	\$15,875
27	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			8	\$15,875
28	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			4	\$31,750
30	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			8	\$15,875
31	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
33	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
35	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			3	\$42,333
36	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
37	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
39	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
40	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			1	\$127,000
41	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
44	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
47	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
48	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
51	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
52	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter	4	\$31,750
53	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
55	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
87	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			3	\$42,333
125	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			2	\$63,500
230	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter	Hope Community PCS Charter School - Lamond Reg Yr	Independent Charter	3	\$42,333
343	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
344	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			4	\$31,750

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
555	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
595	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			4	\$31,750
596	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			6	\$21,167
662	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			2	\$63,500
667	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			5	\$25,400
669	ST COLETTA OF GREATER WASHINGTON INC	Dependent Charter			3	\$42,333
513	ST JOHNS @ ANACOSTIA	Non-Public			4	\$31,750
541	ST JOHNS @ ANACOSTIA	Non-Public	ANACOSTIA	DCPS	6	\$21,167
871	ST JOHNS @ ANACOSTIA	Non-Public	ANACOSTIA	DCPS	6	\$21,167
255	ST JOHNS @ EASTERN SHS	Non-Public	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	7	\$18,143
400	ST JOHNS @ EASTERN SHS	Non-Public			3	\$42,333
475	ST JOHNS @ EASTERN SHS	Non-Public	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	5	\$25,400
762	ST JOHNS @ LANGLEY EC	Non-Public	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	8	\$15,875
42	ST JOHNS @ PAYNE	Non-Public	PAYNE	DCPS	6	\$21,167
117	ST JOHNS @ PAYNE	Non-Public	PAYNE	DCPS	6	\$21,167
415	ST JOHNS @ PAYNE	Non-Public	EDISON FRIENDSHIP AT BLOW PIERCE	Independent Charter	7	\$18,143
591	ST JOHNS @ PAYNE	Non-Public	PAYNE	DCPS	4	\$31,750
332	STANTON	DCPS			5	\$25,400
800	STODDERT	DCPS			1	\$127,000
670	STUART-HOBSON	DCPS	MAURY	DCPS	4	\$31,750
761	STUART-HOBSON	DCPS	LUDLOW-TAYLOR	DCPS	2	\$63,500
700	SULAM SCHOOL	Non-Public			1	\$127,000
860	SUMMIT SCHOOL	Non-Public			1	\$127,000
237	TAKOMA EC	DCPS			3	\$42,333
403	TAKOMA EC	DCPS			5	\$25,400
472	TAKOMA EC	DCPS			5	\$25,400
473	TAKOMA EC	DCPS			5	\$25,400
753	The Aurora School	Non-Public			1	\$127,000
778	THE DIENER SCHOOL	Non-Public			1	\$127,000
730	THE FROST SCHOOL OAKMONT PRIMARY	Non-Public			2	\$63,500
238	THE TRELIS SCHOOL	Non-Public			1	\$127,000
261	THOMAS	DCPS			4	\$31,750
336	THOMAS	DCPS			5	\$25,400
412	THOMAS	DCPS			9	\$14,111
605	THOMAS	DCPS			6	\$21,167
74	THURGOOD MARSHALL	DCPS	Hope Community PCS Charter School - Lamond Reg Yr	Independent Charter	3	\$42,333
479	THURGOOD MARSHALL ACADEMY PCS	Dependent Charter	HOWARD RD ACADEMY PCS	Independent Charter	5	\$25,400
68	TRANSITION ACADEMY @ BALLOU	DCPS	BALLOU	DCPS	2	\$63,500
300	TRANSITION ACADEMY @ BALLOU	DCPS	BALLOU	DCPS	6	\$21,167
519	TRANSITION ACADEMY @ BALLOU	DCPS	BALLOU	DCPS	3	\$42,333

Budget Oversight - Average Cost Per Route 2012						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
524	TRANSITION ACADEMY @ BALLOU	DCPS	BALLOU	DCPS	5	\$25,400
601	TRANSITION ACADEMY @ BALLOU	DCPS			2	\$63,500
537	TRUESDELL	DCPS			5	\$25,400
602	TUBMAN	DCPS			10	\$12,700
604	TUBMAN	DCPS			4	\$31,750
357	TURNER	DCPS	GREEN	DCPS	5	\$25,400
741	TWO RIVERS ELEMENTARY PCS	Independent Charter	TWO RIVERS MIDDLE SCHOOL	Independent Charter	5	\$25,400
532	TWO RIVERS MIDDLE SCHOOL	Independent Charter	EMERY @ LANGLEY EDUCATION CAMPUS	DCPS	7	\$18,143
121	TYLER	DCPS			6	\$21,167
548	TYLER	DCPS	PEABODY	DCPS	8	\$15,875
569	TYLER	DCPS			8	\$15,875
635	TYLER	DCPS			6	\$21,167
691	TYLER	DCPS	WATKINS	DCPS	5	\$25,400
242	VILLAGE ACADEMY OF WASHINGTON DC	Non-Public			1	\$127,000
279	VILLAGE ACADEMY OF WASHINGTON DC	Non-Public			5	\$25,400
411	VILLAGE ACADEMY OF WASHINGTON DC	Non-Public			4	\$31,750
814	VILLAGE ACADEMY OF WASHINGTON DC	Non-Public	BURROUGHS	DCPS	8	\$15,875
848	VILLAGE ACADEMY OF WASHINGTON DC	Non-Public			4	\$31,750
213	Walker Jones	DCPS			4	\$31,750
307	Walker Jones	DCPS			5	\$25,400
714	Walker Jones	DCPS			4	\$31,750
329	WHEATLEY	DCPS			3	\$42,333
258	WILKINSON	DCPS			2	\$63,500
571	WINSTON	DCPS			5	\$25,400
19	WOODROW WILSON	DCPS			3	\$42,333
24	WOODROW WILSON	DCPS			4	\$31,750
46	WOODROW WILSON	DCPS			3	\$42,333
61	WOODROW WILSON	DCPS			4	\$31,750
62	WOODROW WILSON	DCPS			5	\$25,400
120	WOODROW WILSON	DCPS			5	\$25,400
628	WOODROW WILSON	DCPS	FROST CENTER	Non-Public	6	\$21,167
661	WOODROW WILSON	DCPS			4	\$31,750
22	WOODSON H.D.	DCPS			5	\$25,400
104	WOODSON H.D.	DCPS			5	\$25,400
278	WOODSON H.D.	DCPS	KELLY MILLER	DCPS	4	\$31,750
361	WOODSON H.D.	DCPS	KELLY MILLER	DCPS	5	\$25,400
606	WOODSON H.D.	DCPS	MAYA ANGELOU	Independent Charter	8	\$15,875
650	WOODSON H.D.	DCPS	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter	8	\$15,875
101	WT WOODSON PUBLIC SCHOOL	Non-Public			1	\$127,000
720	YOUTH IN TRANSITION	Non-Public			2	\$69,500
790	YOUTH IN TRANSITION	Non-Public			3	\$46,333
798	YOUTH IN TRANSITION	Non-Public			5	\$27,800
857	YOUTH IN TRANSITION	Non-Public			5	\$27,800

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
282	LECKIE	Public	PROSPECT LC	Public	14	\$9,071
285	EAGLE ACADEMY PCS - SE	Independent Charter			13	\$9,769
527	HOUSTON	Public			13	\$9,769
219	LECKIE	Public	PATTERSON ES	Public	13	\$9,769
214	BALLOU HS	Public	BALLOU STAY HS	Public	12	\$10,583
229	EAGLE ACADEMY PCS - SE	Independent Charter			12	\$10,583
254	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	11	\$11,545
345	BALLOU HS	Public			11	\$11,545
279	PROSPECT LC	Public	TYLER ES	Public	11	\$11,545
863	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	10	\$12,700
242	BEERS	Public			10	\$12,700
259	EASTERN HS	Public	ELIOT-HINE MS	Public	10	\$12,700
578	FRIENDSHIP PCS-BLOWE PIERCE ELEMENTARY AND MIDDLE	Independent Charter	MINER	Public	10	\$12,700
270	HART	Public	MAMIE D LEE SCHOOL	Public	10	\$12,700
217	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			10	\$12,700
789	LAB SCHOOL OF WASHINGTON	Non Public	LAB UPPER & MIDDLE	Non Public	10	\$12,700
564	LANGLEY EC	Public			10	\$12,700
495	MACFARLAND	Public	ROOSEVELT HS	Public	10	\$12,700
235	MAMIE D LEE SCHOOL	Public	SOSA	Public	10	\$12,700
602	TUBMAN	Public			10	\$12,700
803	ACCOTINK ACADEMY	Non Public			9	\$14,111
212	ANACOSTIA HS	Public	KRAMER	Public	9	\$14,111
544	ARTS & TECHNOLOGY ACADEMY	Independent Charter	BEERS	Public	9	\$14,111
594	BALLOU HS	Public	HART	Public	9	\$14,111
324	BEERS	Public	KIPP DC AIM ACADEMY	DC Charter	9	\$14,111
517	BROOKLAND EC @ BUNKER HILL	Public	PROSPECT LC	Public	9	\$14,111
58	CAPITAL CITY PCS - MIDDLE	Independent Charter	MCKINLEY TECH HIGH SCHOOL	Public	9	\$14,111
280	EAGLE ACADEMY PCS - SE	Independent Charter			9	\$14,111
559	EASTERN HS	Public	ELIOT-HINE MS	Public	9	\$14,111
750	FOUNDATION INTERMEDIATE	Non Public	FOUNDATION SCHOOL OF PG COUNTY	Non Public	9	\$14,111
650	FRIENDSHIP COLLEGIATE ACADEMY PCS	Independent Charter	WOODSON SHS	Public	9	\$14,111
203	HARRIS C.W. ES	Public	HARRIS C.W. ES (Amended Bell)	Public	9	\$14,111
267	HART	Public	NATIONAL COLLEGIATE PREPARATORY PCS	Independent Charter	9	\$14,111
NF2	HEARST	Public			9	\$14,111
637	HOUSTON	Public	Integrated Design Electronics Academy PCS	Independent Charter	9	\$14,111
271	JOHNSON MS	Public	KIPP DC COLLEGE PREPARATORY ACADEMY	DC Charter	9	\$14,111
531	LANGLEY EC	Public	ST JOHNS @ LANGLEY EC	Non Public	9	\$14,111
555	LANGLEY EC	Public	ST JOHNS @ LANGLEY EC	Non Public	9	\$14,111
457	MERIDIAN PCS	Independent Charter			9	\$14,111
529	OPTIONS	Independent Charter	OPTIONS ACADEMY PCS	Independent Charter	9	\$14,111
341	PLUMMER	Public			9	\$14,111
332	PROSPECT LC	Public	STANTON ES	Public	9	\$14,111
356	RANDLE HIGHLANDS	Public			9	\$14,111
631	RONALD BROWN MS	Public			9	\$14,111
18	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			9	\$14,111
548	TYLER ES	Public	WATKINS	Public	9	\$14,111
206	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	8	\$15,875
222	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	8	\$15,875
284	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	8	\$15,875
725	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	8	\$15,875
727	ACCOTINK ACADEMY	Non Public			8	\$15,875
409	BANCROFT	Public			8	\$15,875
679	BARNARD	Public			8	\$15,875
403	BRIDGES PCS	Independent Charter	TAKOMA EC	Public	8	\$15,875
410	BROWNE EC	Public	MAMIE D LEE SCHOOL	Public	8	\$15,875
246	BURROUGHS EC	Public	NOYES ES	Public	8	\$15,875
488	CAPITAL CITY PCS - MIDDLE	Independent Charter	NATIONAL CHILDRENS CENTER - NW	Non Public	8	\$15,875
451	COMMUNITY ACADEMY PCS-A3	Independent Charter	DUNBAR SHS EXTENDED	Public	8	\$15,875
362	DEPARTMENT OF EDUCATION WORKSITE	WS	HOWARD RD ACADEMY PCS MIDDLE CAMPUS	Independent Charter	8	\$15,875

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
663	DREW	Public			8	\$15,875
664	DREW	Public	RICHARD WRIGHT PCS	DC Charter	8	\$15,875
256	EAGLE ACADEMY PCS - SE	Independent Charter	PROSPECT LC	Public	8	\$15,875
402	EASTERN HS	Public	PROSPECT LC	Public	8	\$15,875
745	FOUNDATION INTERMEDIATE	Non Public	FOUNDATION SCHOOL OF PG COUNTY	Non Public	8	\$15,875
458	FRIENDSHIP COLLEGIATE ACADEMY PCS	Independent Charter	KELLY MILLER	Public	8	\$15,875
520	FRIENDSHIP PCS-CHAMBERLAIN ELEMENTARY AND MIDDLE	Independent Charter			8	\$15,875
622	FRIENDSHIP PCS-CHAMBERLAIN ELEMENTARY AND MIDDLE	Independent Charter			8	\$15,875
645	HARRIS C.W. ES	Public	HARRIS C.W. ES (Amended Bell)	Public	8	\$15,875
758	KELLY MILLER	Public			8	\$15,875
224	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	8	\$15,875
421	KINGSBURY DAY SCHOOL	Non Public			8	\$15,875
490	KINGSBURY DAY SCHOOL	Non Public			8	\$15,875
566	LANGLEY EC	Public			8	\$15,875
603	LANGLEY EC	Public	MCKINLEY TECH HIGH SCHOOL	Public	8	\$15,875
493	LUDLOW-TAYLOR	Public			8	\$15,875
634	LUDLOW-TAYLOR	Public	OPTIONS	Independent Charter	8	\$15,875
411	MAMIE D LEE SCHOOL	Public			8	\$15,875
424	MAMIE D LEE SCHOOL	Public	WHITTIER EC	Public	8	\$15,875
449	MAMIE D LEE SCHOOL	Public	TUBMAN	Public	8	\$15,875
42	PAYNE	Public	ST JOHNS AT PAYNE ES	Non Public	8	\$15,875
774	PAYNE	Public	ST JOHNS AT PAYNE ES	Non Public	8	\$15,875
211	PERRY STREET PREPARATORY PCS	Independent Charter			8	\$15,875
662	PLUMMER	Public			8	\$15,875
298	PROSPECT LC	Public			8	\$15,875
218	REGINALD LOURIE	Non Public			8	\$15,875
85	ROOSEVELT HS	Public	SHARPE HEALTH SCHOOL	Public	8	\$15,875
11	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			8	\$15,875
435	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			8	\$15,875
667	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			8	\$15,875
669	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			8	\$15,875
336	THOMAS	Public			8	\$15,875
606	WOODSON SHS	Public			8	\$15,875
303	AMIDON-BOWEN ES	Public			7	\$18,143
299	ANACOSTIA HS	Public	KRAMER	Public	7	\$18,143
244	BEERS	Public			7	\$18,143
342	BEERS	Public	KIPP DC AIM ACADEMY PCS (AMENDED BELL)	DC Charter	7	\$18,143
695	BEERS	Public	RANDLE HIGHLANDS	Public	7	\$18,143
440	BROWNE EC	Public			7	\$18,143
627	BURROUGHS EC	Public	CENTER CITY PCS - TRINIDAD CAMPUS	Independent Charter	7	\$18,143
654	BURROUGHS EC	Public	POTOMAC LIGHTHOUSE PCS	Independent Charter	7	\$18,143
445	CAPITAL CITY PCS - MIDDLE	Independent Charter	CAPITAL CITY PCS- HIGH	Independent Charter	7	\$18,143
536	CAPITOL HILL MONTESORI @ LOGAN	Public	J. O. WILSON ES	Public	7	\$18,143
470	CARDOZO HS @ MEYER	Public	INSPIRED TEACHING DEMONSTRATION PCS	Independent Charter	7	\$18,143
670	CENTER CITY PCS - CAPITOL HILL CAMPUS	Independent Charter	STUART-HOBSON	Public	7	\$18,143
202	CHOICE ACADEMY MS/HS	Public	HIGH RD. DC UPPER SCHOOL	Non Public	7	\$18,143
111	CLEVELAND	Public	MAMIE D LEE SCHOOL	Public	7	\$18,143
327	CLEVELAND	Public	GARRISON	Public	7	\$18,143
615	COMMUNITY ACADEMY PCS-A3	Independent Charter	Walker Jones	Public	7	\$18,143
255	EASTERN HS	Public	ST JOHNS @ EASTERN SHS	Non Public	7	\$18,143
407	ELSIE WHITLOW STOKES COMMUNITY FREEDOM	Independent Charter	WHEATLEY EC	Public	7	\$18,143
210	FOUNDATION SCHOOL OF PG COUNTY	Non Public			7	\$18,143
NF1	FRANCIS-STEVENS EC	Public			7	\$18,143
348	FROST SCHOOL	Non Public			7	\$18,143
873	FROST SCHOOL	Non Public			7	\$18,143
436	GARRISON	Public			7	\$18,143

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
579	H.D. COOKE ES	Public			7	\$18,143
220	HARRIS C.W. ES	Public	MONROE INC	Non Public	7	\$18,143
740	HARRIS C.W. ES	Public	HARRIS C.W. ES (Amended Bell)	Public	7	\$18,143
363	HART	Public			7	\$18,143
268	HIGH RD. DC MIDDLE ACADEMY	Non Public	HIGH ROADS PRIMARY ACADEMY	Non Public	7	\$18,143
331	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	7	\$18,143
401	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	7	\$18,143
707	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	7	\$18,143
515	HOUSTON	Public	SEEDS OF TOMORROW, INC.	Independent Charter	7	\$18,143
728	IVYMOUNT SCHOOL	Non Public			7	\$18,143
648	J. O. WILSON ES	Public	LUDLOW-TAYLOR	Public	7	\$18,143
782	KATHERINE THOMAS SCHOOL	Non Public			7	\$18,143
420	KELLY MILLER	Public	MAMIE D LEE SCHOOL	Public	7	\$18,143
486	KETCHAM	Public	MAMIE D LEE SCHOOL	Public	7	\$18,143
288	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	7	\$18,143
372	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	7	\$18,143
672	KINGSBURY DAY SCHOOL	Non Public			7	\$18,143
357	KIPP DC LEAP ACADEMY	DC Charter	TURNER ES	Public	7	\$18,143
365	KIPP DC LEAP ACADEMY-PRE SCHOOL	DC Charter	PATTERSON ES	Public	7	\$18,143
103	KIPP DC: DISCOVER ACADEMY	DC Charter	SAVOY	Public	7	\$18,143
620	LAB SCHOOL OF WASHINGTON	Non Public	LAB UPPER & MIDDLE	Non Public	7	\$18,143
554	LANGLEY EC	Public	ST JOHNS @ LANGLEY EC	Non Public	7	\$18,143
565	LANGLEY EC	Public	ST JOHNS @ LANGLEY EC	Non Public	7	\$18,143
293	MACFARLAND	Public	ROOSEVELT HS	Public	7	\$18,143
697	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter			7	\$18,143
73	MINER	Public			7	\$18,143
125	MINER	Public	OPTIONS PCS - HIGH SCHOOL	Independent Charter	7	\$18,143
484	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	Public			7	\$18,143
112	PATTERSON ES	Public			7	\$18,143
443	PATTERSON ES	Public	PROSPECT LC	Public	7	\$18,143
117	PAYNE	Public	ST JOHNS AT PAYNE ES	Non Public	7	\$18,143
119	PAYNE	Public	ST JOHNS AT PAYNE ES	Non Public	7	\$18,143
560	PERRY STREET PREPARATORY PCS	Independent Charter	POWELL	Public	7	\$18,143
304	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			7	\$18,143
731	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			7	\$18,143
870	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non Public			7	\$18,143
505	PROSPECT LC	Public			7	\$18,143
225	RONALD BROWN MS	Public			7	\$18,143
32	ROOSEVELT HS	Public	SHARPE HEALTH SCHOOL	Public	7	\$18,143
646	SEATON	Public			7	\$18,143
99	SHARPE HEALTH SCHOOL	Public			7	\$18,143
297	SHAW MS @ GARNET-PATTERSON	Public			7	\$18,143
617	SMOTHERS	Public			7	\$18,143
10	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
12	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
13	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
16	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
27	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
33	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
41	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
48	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
51	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
418	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
596	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			7	\$18,143
569	TYLER ES	Public			7	\$18,143
307	Walker Jones	Public			7	\$18,143
223	ANACOSTIA HS	Public	KRAMER	Public	6	\$21,167
238	ANACOSTIA HS	Public			6	\$21,167
593	ANACOSTIA HS	Public	BUILDING FOR THE FUTURE	Non Public	6	\$21,167
318	ARTS & TECHNOLOGY ACADEMY	Independent Charter	BURRVILLE ES	Public	6	\$21,167
108	BARNARD	Public			6	\$21,167
429	BARNARD	Public			6	\$21,167
545	BEERS	Public	WINSTON	Public	6	\$21,167
423	BRIGHTWOOD EC	Public	NATIONAL CHILDRENS CENTER - NW	Non Public	6	\$21,167
855	CAPITAL CITY PCS - LOWER SCHOOL	Independent Charter	CAPITAL CITY PCS- HIGH	Independent Charter	6	\$21,167
276	CARDOZO HS @ MEYER	Public			6	\$21,167
665	CARDOZO HS @ MEYER	Public	CENTER CITY PCS -SHAW CAMPUS	Independent Charter	6	\$21,167
696	CESAR CHAVEZ PCHS- CAPITOL HILL CAMPUS	DC Charter	ELIOT-HINE MS	Public	6	\$21,167
231	CHELSEA SCHOOL	Non Public			6	\$21,167
738	CHELSEA SCHOOL	Non Public			6	\$21,167
609	CHILDRENS GUILD	Non Public			6	\$21,167
604	COMMUNITY ACADEMY PCS - AMOS 1	Independent Charter			6	\$21,167
106	COOLIDGE HS	Public			6	\$21,167
249	DAVIS	Public			6	\$21,167
836	DAVIS	Public			6	\$21,167
400	E.L. HAYNES PCS	Independent Charter			6	\$21,167
592	EAGLE ACADEMY PCS - SE	Independent Charter			6	\$21,167
253	EASTERN HS	Public	ELIOT-HINE MS	Public	6	\$21,167
432	EASTERN HS	Public	ELIOT-HINE MS	Public	6	\$21,167
481	EASTERN HS	Public	ELIOT-HINE MS	Public	6	\$21,167
552	ELIOT-HINE MS	Public			6	\$21,167
498	EPISCOPAL CENTER	Non Public			6	\$21,167
693	EPISCOPAL CENTER	Non Public			6	\$21,167
265	FEREBEE-HOPE	Public	HENDLEY	Public	6	\$21,167
755	FOUNDATION INTERMEDIATE	Non Public	FOUNDATION SCHOOL OF PG COUNTY	Non Public	6	\$21,167
783	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non Public			6	\$21,167
757	FOUNDATION SCHOOL OF PG COUNTY	Non Public			6	\$21,167
562	FRIENDSHIP PCS-BLOWE PIERCE ELEMENTARY AND MIDDLE	Independent Charter			6	\$21,167
121	FRIENDSHIP PCS-CHAMBERLAIN ELEMENTARY AND MIDDLE	Independent Charter			6	\$21,167
521	FRIENDSHIP PCS-CHAMBERLAIN ELEMENTARY AND MIDDLE	Independent Charter			6	\$21,167
102	FRIENDSHIP PCS-WOODRIDGE ELEM AND MIDDLE	Independent Charter	THURGOOD MARSHALL	Public	6	\$21,167
482	GARRISON	Public	ROSS	Public	6	\$21,167
123	HARDY MS	Public			6	\$21,167
459	HIGH RD. DC MIDDLE ACADEMY	Non Public	HIGH ROADS PRIMARY ACADEMY	Non Public	6	\$21,167
230	HIGH RD. DC MIDDLE SCHOOL	Non Public	HIGH RD. PRIMARY SCHOOL	Non Public	6	\$21,167
471	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	6	\$21,167
518	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	6	\$21,167
639	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	6	\$21,167
651	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	6	\$21,167
743	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			6	\$21,167
314	HIGH ROADS OF PG (UPPER)	Non Public			6	\$21,167
808	HIGH ROADS OF PG (UPPER)	Non Public			6	\$21,167
736	HIGH ROADS OF PG COUNTY	Non Public			6	\$21,167
708	IVYMOUNT SCHOOL	Non Public			6	\$21,167
710	IVYMOUNT SCHOOL	Non Public			6	\$21,167

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
759	IVYMOUNT SCHOOL	Non Public			6	\$21,167
856	IVYMOUNT SCHOOL	Non Public			6	\$21,167
534	J. O. WILSON ES	Public	LUDLOW-TAYLOR	Public	6	\$21,167
274	KATHERINE THOMAS UPPER	Non Public			6	\$21,167
278	KELLY MILLER	Public	WOODSON SHS	Public	6	\$21,167
312	KENNEDY INSTITUTE (UPPER)	Non Public			6	\$21,167
456	KENNEDY INSTITUTE (UPPER)	Non Public			6	\$21,167
514	KENNEDY INSTITUTE (UPPER)	Non Public			6	\$21,167
441	KETCHAM	Public	NATIONAL CHILDRENS CENTER - SE	Non Public	6	\$21,167
501	KINGSBURY DAY (UPPER)	Non Public			6	\$21,167
616	KIPP DC PCS: WILL ACADEMY	DC Charter	LUDLOW-TAYLOR	Public	6	\$21,167
641	LAB SCHOOL OF WASHINGTON	Non Public	LAB UPPER & MIDDLE	Non Public	6	\$21,167
724	LAB SCHOOL OF WASHINGTON	Non Public	LAB UPPER & MIDDLE	Non Public	6	\$21,167
561	LANGLEY EC	Public	ST JOHNS @ LANGLEY EC	Non Public	6	\$21,167
784	LANGLEY EC	Public	TWO RIVERS MIDDLE SCHOOL	Independent Charter	6	\$21,167
785	LANGLEY EC	Public	TWO RIVERS MIDDLE SCHOOL	Independent Charter	6	\$21,167
371	LASALLE-BACKUS EC	Public			6	\$21,167
543	MACFARLAND	Public	ROOSEVELT HS	Public	6	\$21,167
286	MALCOLM X ES	Public	Septima Clark PCS	Independent Charter	6	\$21,167
419	MAMIE D LEE SCHOOL	Public	MAYA ANGELOU PCS	Independent Charter	6	\$21,167
450	MAMIE D LEE SCHOOL	Public	PAUL PUBLIC CHARTER	DC Charter	6	\$21,167
252	MAYA ANGELOU PCS	Independent Charter	RONALD BROWN MS	Public	6	\$21,167
273	MAYA ANGELOU PCS	Independent Charter	RONALD BROWN MS	Public	6	\$21,167
AF1	MURCH	Public			6	\$21,167
373	NATIONAL CHILDRENS CENTER - NW	Non Public	TAKOMA EC	Public	6	\$21,167
408	NATIONAL CHILDRENS CENTER - SE	Non Public	PATTERSON ES	Public	6	\$21,167
726	NEW VISIONS ACADEMY	Non Public			6	\$21,167
247	PATHWAYS SCHOOL/HYATTSVILLE	Non Public	PATHWAYS SCHOOL/NORTHWOOD	Non Public	6	\$21,167
861	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			6	\$21,167
751	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non Public			6	\$21,167
494	PROSPECT LC	Public	ROSS	Public	6	\$21,167
699	PROSPECT LC	Public	WEST EC	Public	6	\$21,167
426	ROOSEVELT HS	Public			6	\$21,167
540	SHAW MS @ GARNET-PATTERSON	Public			6	\$21,167
21	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
26	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
28	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
30	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
39	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
53	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
310	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
343	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			6	\$21,167
786	THOMAS	Public			6	\$21,167
463	TRUESDELL EC	Public			6	\$21,167
455	VILLAGE ACADEMY OF WASHINGTON DC	Non Public			6	\$21,167
46	WILSON HS	Public			6	\$21,167
854	YOUTH IN TRANSITION	Non Public			6	\$23,167
739	ACCOTINK ACADEMY	Non Public			5	\$25,400
807	ACCOTINK ACADEMY	Non Public			5	\$25,400
874	ACCOTINK ACADEMY	Non Public			5	\$25,400
323	ANACOSTIA HS	Public	CESAR CHAVEZ PCS - PARKSIDE UPPER	DC Charter	5	\$25,400
461	ANACOSTIA HS	Public	ST JOHNS AT ANACOSTIA SHS	Non Public	5	\$25,400
72	BARNARD	Public	SHARPE HEALTH SCHOOL	Public	5	\$25,400
492	BARNARD	Public			5	\$25,400
652	BARNARD	Public			5	\$25,400
556	BEERS	Public	RANDLE HIGHLANDS	Public	5	\$25,400
473	BRIDGES PCS	Independent Charter	TAKOMA EC	Public	5	\$25,400

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
601	BROWNE EC	Public			5	\$25,400
107	BRUCE-MONROE ES @ PARK VIEW	Public	COLUMBIA HEIGHTS EC	Public	5	\$25,400
466	BURROUGHS EC	Public			5	\$25,400
769	BURROUGHS EC	Public			5	\$25,400
642	CARDOZO HS @ MEYER	Public			5	\$25,400
366	CENTER CITY PCS - CONGRESS HEIGHTS	Independent Charter	DREW	Public	5	\$25,400
674	CESAR CHAVEZ PCS - PARKSIDE LOWER	DC Charter	THOMAS	Public	5	\$25,400
2	CESAR CHAVEZ PCS-BRUCE PREP	DC Charter	TUBMAN	Public	5	\$25,400
584	CHILDRENS GUILD	Non Public			5	\$25,400
621	CHILDRENS GUILD	Non Public			5	\$25,400
416	CHOICE ACADEMY HS	Public	HIGH RD. DC UPPER ACADEMY	Non Public	5	\$25,400
78	CLEVELAND	Public	GARRISON	Public	5	\$25,400
127	CLEVELAND	Public			5	\$25,400
474	COLUMBIA HEIGHTS EC	Public			5	\$25,400
228	COMMUNITY ACADEMY PCS-A3	Independent Charter	SEATON	Public	5	\$25,400
422	COMMUNITY ACADEMY PCS-A3	Independent Charter	TUBMAN	Public	5	\$25,400
248	COOLIDGE HS	Public	PAUL PUBLIC CHARTER	DC Charter	5	\$25,400
417	DC PREPARATORY PCS - EDGEWOOD MIDDLE	Independent Charter	WILLIAM E DOAR PCS	DC Charter	5	\$25,400
678	DC SCHOLARS PCS	Independent Charter	EASTERN HS	Public	5	\$25,400
207	E.L. HAYNES PCS	Independent Charter			5	\$25,400
96	EATON	Public			5	\$25,400
264	EPISCOPAL CENTER	Non Public			5	\$25,400
40	FORBUSH SCHOOL AT PRINCE GEORGE'S CO	Non Public	FOUNDATION SCHOOL OF PG COUNTY	Non Public	5	\$25,400
245	FOUNDATION SCHOOL OF PG COUNTY	Non Public			5	\$25,400
277	FOUNDATION SCHOOL OF PG COUNTY	Non Public			5	\$25,400
801	FOUNDATION SCHOOL OF PG COUNTY	Non Public			5	\$25,400
71	FRANCIS-STEVENS EC	Public			5	\$25,400
431	FRIENDSHIP PCS-WOODRIDGE ELEM AND MIDDLE	Independent Charter			5	\$25,400
618	FRIENDSHIP PCS-WOODRIDGE ELEM AND MIDDLE	Independent Charter			5	\$25,400
623	FRIENDSHIP PCS-WOODRIDGE ELEM AND MIDDLE	Independent Charter			5	\$25,400
575	GARRISON	Public	SEATON	Public	5	\$25,400
67	HARDY MS	Public			5	\$25,400
132	HARDY MS	Public			5	\$25,400
NF3	HARDY MS	Public			5	\$25,400
368	HEALTH AND HUMAN SERVICES WORKSITE	WS	JEFFERSON MS	Public	5	\$25,400
438	HIGH RD. DC MIDDLE ACADEMY	Non Public	HIGH ROADS PRIMARY ACADEMY	Non Public	5	\$25,400
546	HIGH RD. DC MIDDLE ACADEMY	Non Public	HIGH ROADS PRIMARY ACADEMY	Non Public	5	\$25,400
434	HIGH RD. DC MIDDLE SCHOOL	Non Public	HIGH RD. PRIMARY SCHOOL	Non Public	5	\$25,400
598	HIGH RD. DC MIDDLE SCHOOL	Non Public			5	\$25,400
361	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	5	\$25,400
369	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			5	\$25,400
711	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			5	\$25,400
204	HIGH ROADS OF PG (UPPER)	Non Public			5	\$25,400
528	HOWARD RD ACADEMY PCS	Independent Charter			5	\$25,400
352	IVYMOUNT SCHOOL	Non Public			5	\$25,400
733	IVYMOUNT SCHOOL	Non Public			5	\$25,400
109	J. O. WILSON ES	Public			5	\$25,400
713	KATHERINE THOMAS UPPER	Non Public			5	\$25,400
723	KATHERINE THOMAS UPPER	Non Public			5	\$25,400
763	KATHERINE THOMAS UPPER	Non Public			5	\$25,400
15	KENNEDY INSTITUTE (UPPER)	Non Public	MARY MCLEOD BETHUNE DAY ACAD PCS	Independent Charter	5	\$25,400

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
510	KENNEDY INSTITUTE (UPPER)	Non Public	POTOMAC LIGHTHOUSE PCS	Independent Charter	5	\$25,400
491	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	5	\$25,400
497	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	5	\$25,400
690	KINGSBURY DAY (UPPER)	Non Public			5	\$25,400
355	KINGSBURY DAY SCHOOL	Non Public			5	\$25,400
489	KINGSBURY DAY SCHOOL	Non Public			5	\$25,400
835	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public			5	\$25,400
619	LAB UPPER & MIDDLE	Non Public			5	\$25,400
583	LANGDON	Public			5	\$25,400
433	MACFARLAND	Public	ROOSEVELT HS	Public	5	\$25,400
502	MACFARLAND	Public	ROOSEVELT HS	Public	5	\$25,400
89	MAMIE D LEE SCHOOL	Public			5	\$25,400
287	MAMIE D LEE SCHOOL	Public	THURGOOD MARSHALL ACADEMY PCS	DC Charter	5	\$25,400
57	MC TERRELL/MCGOGNEY ES	Public	NATIONAL CHILDRENS CENTER - SE	Non Public	5	\$25,400
110	MINER	Public			5	\$25,400
291	NATIONAL CHILDRENS CENTER - NW	Non Public	TAKOMA EC	Public	5	\$25,400
82	NOYES ES	Public			5	\$25,400
131	NOYES ES	Public			5	\$25,400
226	OPTIONS	Independent Charter			5	\$25,400
301	OPTIONS	Independent Charter	OPTIONS ACADEMY PCS	Independent Charter	5	\$25,400
349	OPTIONS PCS - HIGH SCHOOL	Independent Charter			5	\$25,400
767	OPTIONS PCS - HIGH SCHOOL	Independent Charter			5	\$25,400
69	PHELPS ARCHITECTURE, CONSTRUCTION AND ENG HS	Public	SPINGARN HS	Public	5	\$25,400
302	PHELPS ARCHITECTURE, CONSTRUCTION AND ENG HS	Public			5	\$25,400
308	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			5	\$25,400
367	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			5	\$25,400
608	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			5	\$25,400
263	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non Public			5	\$25,400
239	PROSPECT LC	Public	RONALD BROWN MS	Public	5	\$25,400
535	PROSPECT LC	Public			5	\$25,400
538	PROSPECT LC	Public			5	\$25,400
704	REGINALD LOURIE	Non Public			5	\$25,400
448	RONALD BROWN MS	Public			5	\$25,400
539	RONALD BROWN MS	Public			5	\$25,400
703	RONALD BROWN MS	Public			5	\$25,400
56	SEATON	Public			5	\$25,400
412	SEED PCS	Independent Charter	THOMAS	Public	5	\$25,400
29	SHARPE HEALTH SCHOOL	Public	TRUESDELL EC	Public	5	\$25,400
94	SHARPE HEALTH SCHOOL	Public			5	\$25,400
689	SHAW MS @ GARNET-PATTERSON	Public			5	\$25,400
23	SMOTHERS	Public			5	\$25,400
25	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
31	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
37	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
44	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
47	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
52	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
55	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
525	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
715	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			5	\$25,400
404	ST JOHNS @ EASTERN SHS	Non Public			5	\$25,400

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
541	ST JOHNS AT ANACOSTIA SHS	Non Public			5	\$25,400
605	THOMAS	Public			5	\$25,400
780	TYLER ES	Public			5	\$25,400
213	Walker Jones	Public			5	\$25,400
748	Walker Jones	Public			5	\$25,400
661	WILSON HS	Public			5	\$25,400
104	WOODSON SHS	Public			5	\$25,400
716	HARBOUR SCHOOL OF ANNAPOLIS	Non Public			5	\$27,800
705	KENNEDY KRIEGER-GREENSPRING CAMPUS	Non Public			5	\$27,800
798	YOUTH IN TRANSITION	Non Public			5	\$27,800
8	ACCOTINK ACADEMY	Non Public	ACCOTINK ACADEMY LEARNING CENTER	Non Public	4	\$31,750
694	ACHIEVEMENT PREPARATORY ACADEMY PCS	Independent Charter	CREATIVE MINDS INT'L PCS	Independent Charter	4	\$31,750
95	BRIDGES PCS (AT SHARPE HEALTH)	Independent Charter	SHARPE HEALTH SCHOOL	Public	4	\$31,750
610	BROOKLAND EC @ BUNKER HILL	Public			4	\$31,750
636	BURROUGHS EC	Public			4	\$31,750
549	CARDOZO HS @ MEYER	Public			4	\$31,750
796	CHELSEA SCHOOL	Non Public			4	\$31,750
234	CHILDRENS GUILD	Non Public			4	\$31,750
405	CHILDRENS GUILD	Non Public			4	\$31,750
511	COMMUNITY ACADEMY PCS - AMOS 1	Independent Charter			4	\$31,750
19	DEAL MS	Public	WILSON HS	Public	4	\$31,750
61	DEAL MS	Public	WILSON HS	Public	4	\$31,750
640	DEAL MS	Public			4	\$31,750
257	EAGLE ACADEMY PCS - NEW JERSEY AVE CAMPUS	Independent Charter	TYLER ES	Public	4	\$31,750
464	EAGLE ACADEMY PCS - SE	Independent Charter			4	\$31,750
460	EASTERN HS	Public			4	\$31,750
800	EASTERN HS	Public			4	\$31,750
260	EPISCOPAL CENTER	Non Public			4	\$31,750
315	EPISCOPAL CENTER	Non Public			4	\$31,750
706	FOUNDATION SCHOOL OF PG COUNTY	Non Public			4	\$31,750
6	FRANCIS SCOTT KEY	Public			4	\$31,750
296	FRIENDSHIP TECH PREP ACADEMY	Independent Charter	JEFFERSON MS	Public	4	\$31,750
864	FROST SCHOOL	Non Public			4	\$31,750
590	HARDY MS	Public	LAB UPPER & MIDDLE	Non Public	4	\$31,750
516	HIGH RD. DC MIDDLE SCHOOL	Non Public	HIGH RD. PRIMARY SCHOOL	Non Public	4	\$31,750
761	HIGH RD. DC MIDDLE SCHOOL	Non Public	HIGH RD. PRIMARY SCHOOL	Non Public	4	\$31,750
558	HIGH RD. DC UPPER ACADEMY	Non Public			4	\$31,750
649	HIGH RD. DC UPPER ACADEMY	Non Public	HIGH RD. DC UPPER SCHOOL	Non Public	4	\$31,750
305	HIGH ROAD ACADEMY - LAUREL (HOWARD COUNTY)	Non Public			4	\$31,750
741	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			4	\$31,750
771	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			4	\$31,750
201	HIGH ROADS OF PG COUNTY	Non Public			4	\$31,750
737	HIGH ROADS OF PG COUNTY	Non Public			4	\$31,750
45	HOPE COUMMITY PCS	Independent Charter	LASALLE-BACKUS EC	Public	4	\$31,750
586	HOPE COUMMITY PCS	Independent Charter			4	\$31,750
38	HOUSTON	Public	Integrated Design Electronics Academy PCS	Independent Charter	4	\$31,750
63	HOUSTON	Public			4	\$31,750
275	IVYMOUNT SCHOOL	Non Public			4	\$31,750
709	IVYMOUNT SCHOOL	Non Public			4	\$31,750
795	KATHERINE THOMAS SCHOOL	Non Public			4	\$31,750
735	KATHERINE THOMAS UPPER	Non Public			4	\$31,750
65	KELLY MILLER	Public	PROSPECT LC	Public	4	\$31,750
200	KENNEDY KRIEGER SCHOOL-MONTGOMERY CITY CAMPUS	Non Public			4	\$31,750
487	KINGSBURY DAY (UPPER)	Non Public			4	\$31,750
589	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	4	\$31,750

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
677	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	4	\$31,750
683	KINGSBURY DAY (UPPER)	Non Public			4	\$31,750
205	KINGSBURY DAY SCHOOL	Non Public			4	\$31,750
613	KINGSBURY DAY SCHOOL	Non Public			4	\$31,750
506	KIPP DC PCS: WILL ACADEMY (Schedule A)	DC Charter	Walker Jones	Public	4	\$31,750
779	LAB SCHOOL OF WASHINGTON	Non Public	LAB UPPER & MIDDLE	Non Public	4	\$31,750
74	LUDLOW-TAYLOR	Public			4	\$31,750
283	LUDLOW-TAYLOR	Public			4	\$31,750
526	MACFARLAND	Public	ROOSEVELT HS	Public	4	\$31,750
209	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter			4	\$31,750
240	MERIDIAN PCS	Independent Charter			4	\$31,750
22	MONROE INC	Non Public	WOODSON SHS	Public	4	\$31,750
115	NATIONAL CHILDRENS CENTER - NW	Non Public			4	\$31,750
519	NATIONAL CHILDRENS CENTER - SE	Non Public	SIMON ES	Public	4	\$31,750
329	NEW BEGINNINGS SCHOOL VOCATIONAL PROGRAM	Non Public	WHEATLEY EC	Public	4	\$31,750
643	OAK VALLEY CENTER	Non Public			4	\$31,750
522	OPTIONS	Independent Charter	OPTIONS ACADEMY PCS	Independent Charter	4	\$31,750
532	OPTIONS PCS - HIGH SCHOOL	Independent Charter			4	\$31,750
100	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	Public			4	\$31,750
504	OYSTER-ADAMS BILINGUAL SCHOOL (OYSTER)	Public			4	\$31,750
496	PHELPS ARCHITECTURE, CONSTRUCTION AND ENG HS	Public	SPINGARN HS	Public	4	\$31,750
624	PHELPS ARCHITECTURE, CONSTRUCTION AND ENG HS	Public	SPINGARN HS	Public	4	\$31,750
59	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non Public			4	\$31,750
7	PROSPECT LC	Public	TURNER ES	Public	4	\$31,750
563	RAYMOND EC	Public			4	\$31,750
701	REGINALD LOURIE	Non Public			4	\$31,750
90	ROOSEVELT HS	Public	SHARPE HEALTH SCHOOL	Public	4	\$31,750
92	ROOSEVELT HS	Public	SHARPE HEALTH SCHOOL	Public	4	\$31,750
472	ROOTS PCS	DC Charter	TAKOMA EC	Public	4	\$31,750
14	SHARPE HEALTH SCHOOL	Public			4	\$31,750
83	SHARPE HEALTH SCHOOL	Public			4	\$31,750
84	SHARPE HEALTH SCHOOL	Public			4	\$31,750
86	SHARPE HEALTH SCHOOL	Public			4	\$31,750
118	SHARPE HEALTH SCHOOL	Public			4	\$31,750
3	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			4	\$31,750
35	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			4	\$31,750
428	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			4	\$31,750
788	THOMAS	Public			4	\$31,750
614	TUBMAN	Public			4	\$31,750
691	TYLER ES	Public			4	\$31,750
221	VILLAGE ACADEMY OF WASHINGTON DC	Non Public			4	\$31,750
465	VILLAGE ACADEMY OF WASHINGTON DC	Non Public			4	\$31,750
591	Walker Jones	Public			4	\$31,750
629	WEST EC	Public			4	\$31,750
62	WILSON HS	Public			4	\$31,750
120	WILSON HS	Public			4	\$31,750
628	WILSON HS	Public			4	\$31,750
656	WILSON HS	Public			4	\$31,750
311	WINSTON	Public			4	\$31,750
847	CHILDRENS GUILD IN BALTIMORE	Non Public			4	\$34,750
93	BALLOU HS	Public			3	\$42,333
17	CARDOZO HS @ MEYER	Public			3	\$42,333
236	CHILDRENS GUILD	Non Public			3	\$42,333
241	CHILDRENS GUILD	Non Public			3	\$42,333
251	CHILDRENS GUILD	Non Public			3	\$42,333
406	CHILDRENS GUILD	Non Public			3	\$42,333
660	CHILDRENS GUILD	Non Public			3	\$42,333
752	CHILDRENS GUILD	Non Public			3	\$42,333
730	COOLIDGE HS	Public			3	\$42,333

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
AF3	DEAL MS	Public			3	\$42,333
337	DEPARTMENT OF LABOR	Public	HIGH RD. DC UPPER SCHOOL	Non Public	3	\$42,333
680	EAGLE ACADEMY PCS - SE	Independent Charter	SCHOOL-WITHIN-SCHOOL@LOGAN	Public	3	\$42,333
4	EASTERN HS	Public	ELIOT-HINE MS	Public	3	\$42,333
625	EPISCOPAL CENTER	Non Public			3	\$42,333
850	FORBUSH SCHOOL @ OAKMONT UPPER	Non Public			3	\$42,333
116	FRANCIS SCOTT KEY	Public			3	\$42,333
129	FRIENDSHIP PCS-BLOWE PIERCE ELEMENTARY AND MIDDLE	Independent Charter	SMOTHERS	Public	3	\$42,333
857	FROST SCHOOL	Non Public			3	\$42,333
243	GARFIELD ES	Public			3	\$42,333
512	GARRISON	Public			3	\$42,333
772	HARRIS C.W. ES	Public			3	\$42,333
746	HEARST	Public			3	\$42,333
333	HIGH RD. DC MIDDLE ACADEMY	Non Public			3	\$42,333
425	HIGH RD. DC MIDDLE ACADEMY	Non Public	Hope Community PCS - Lamond Campus	Independent Charter	3	\$42,333
80	HIGH RD. DC UPPER ACADEMY	Non Public	MARY MCLEOD BETHUNE DAY ACAD PCS	Independent Charter	3	\$42,333
499	HIGH ROADS OF PG (UPPER)	Non Public			3	\$42,333
122	HIGH ROADS OF PG COUNTY	Non Public			3	\$42,333
747	HIGH ROADS OF PG COUNTY	Non Public			3	\$42,333
232	HIGH ROADS OF SOUTHERN MD	Non Public			3	\$42,333
595	HYDE-ADDISON ES	Public			3	\$42,333
729	IVYMOUNT SCHOOL	Non Public			3	\$42,333
359	KATHERINE THOMAS SCHOOL	Non Public			3	\$42,333
300	KENNEDY INSTITUTE @ ST ANNS ACADEMY	Non Public			3	\$42,333
350	KIPP DC HEIGHTS ACADEMY PCS	DC Charter	KIPP DC: DISCOVER ACADEMY	DC Charter	3	\$42,333
49	LANGDON	Public	MARY MCLEOD BETHUNE DAY ACAD PCS	Independent Charter	3	\$42,333
551	LASALLE-BACKUS EC	Public			3	\$42,333
776	LASALLE-BACKUS EC	Public			3	\$42,333
351	Mary McLeod Bethune PCS - MS	Independent Charter			3	\$42,333
793	MAYA ANGELOU PCS	Independent Charter			3	\$42,333
1	MINER	Public			3	\$42,333
853	MINER	Public	OPTIONS ACADEMY PCS	Independent Charter	3	\$42,333
630	NATIONAL CHILDRENS CENTER - NW	Non Public			3	\$42,333
130	NOYES ES	Public			3	\$42,333
775	OPTIONS PCS - HIGH SCHOOL	Independent Charter			3	\$42,333
128	ORR ES	Public	ORR ES EXTENDED	Public	3	\$42,333
607	PATHWAYS SCHOOL/HYATTSVILLE	Non Public			3	\$42,333
317	PATHWAYS SCHOOL-CROSSLAND RE-ENTRY	Non Public			3	\$42,333
865	PEABODY	Public	STUART-HOBSON	Public	3	\$42,333
762	PERRY STREET PREPARATORY PCS	Independent Charter			3	\$42,333
862	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			3	\$42,333
871	PHILLIPS SCHOOL OF CONTEMPORARY ED (MD)	Non Public			3	\$42,333
105	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non Public			3	\$42,333
262	PHILLIPS SCHOOL OF CONTEMPORARY ED (VA)	Non Public			3	\$42,333
43	RAYMOND EC	Public			3	\$42,333
76	ROOSEVELT HS	Public	SHARPE HEALTH SCHOOL	Public	3	\$42,333
77	SHARPE HEALTH SCHOOL	Public			3	\$42,333
79	SHARPE HEALTH SCHOOL	Public			3	\$42,333
88	SHARPE HEALTH SCHOOL	Public			3	\$42,333
91	SHARPE HEALTH SCHOOL	Public			3	\$42,333
97	SHARPE HEALTH SCHOOL	Public			3	\$42,333
113	SHARPE HEALTH SCHOOL	Public			3	\$42,333
114	SHARPE HEALTH SCHOOL	Public			3	\$42,333
721	SOUSA	Public			3	\$42,333
9	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			3	\$42,333
344	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			3	\$42,333

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
524	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			3	\$42,333
702	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			3	\$42,333
676	STUART-HOBSON	Public			3	\$42,333
813	VILLAGE ACADEMY OF WASHINGTON DC	Non Public			3	\$42,333
54	Walker Jones	Public	Washington Metropolitan HS	Public	3	\$42,333
756	Walker Jones	Public			3	\$42,333
508	WOODSON SHS	Public			3	\$42,333
306	CHILDRENS GUILD IN BALTIMORE	Non Public			3	\$46,333
766	CHILDRENS GUILD IN BALTIMORE	Non Public			3	\$46,333
844	CHILDRENS GUILD IN BALTIMORE	Non Public			3	\$46,333
75	HARBOUR SCHOOL - BALTIMORE SITE	Non Public			3	\$46,333
717	HARBOUR SCHOOL OF ANNAPOLIS	Non Public			3	\$46,333
290	KENNEDY KRIEGER-GREENSPRING CAMPUS	Non Public			3	\$46,333
313	YOUTH IN TRANSITION	Non Public			3	\$46,333
770	ALTERNATIVE PATHS TRAINING SCHOOL	Non Public			2	\$63,500
718	BALLOU HS	Public			2	\$63,500
673	BRENT	Public	CESAR CHAVEZ PCHS-CAPITOL HILL CAMPUS	DC Charter	2	\$63,500
415	BRIGHTWOOD EC	Public	NATIONAL CHILDRENS CENTER - NW	Non Public	2	\$63,500
50	COLUMBIA HEIGHTS EC	Public			2	\$63,500
475	COLUMBIA HEIGHTS EC	Public			2	\$63,500
454	COMMUNITY SCHOOL OF MARYLAND AT NORTHWOOD	Non Public	CSAAC IN BROOKEVILLE	Non Public	2	\$63,500
208	E.L. HAYNES PCS - KANSAS AVE CAMPUS	Independent Charter	HOSPITALITY PCS SHS	DC Charter	2	\$63,500
712	FOUNDATION SCHOOL OF MONTGOMERY COUNTY	Non Public			2	\$63,500
70	FOUNDATION SCHOOL OF PG COUNTY	Non Public			2	\$63,500
325	FOUNDATION SCHOOL OF PG COUNTY	Non Public			2	\$63,500
811	FOUNDATION SCHOOL OF PG COUNTY	Non Public			2	\$63,500
790	FRANCIS-STEVENS EC	Public			2	\$63,500
60	HIGH ROAD ACADEMY P.G. (LANHAM)	Non Public			2	\$63,500
734	IMAGINE PCS	Independent Charter			2	\$63,500
754	IVYMOUNT SCHOOL	Non Public			2	\$63,500
809	KELLAR CENTER	Non Public			2	\$63,500
66	KENNEDY KRIEGER LOWER/MIDDLE (Fairmount Campus) 11	Non Public			2	\$63,500
321	KINGSBURY DAY (UPPER)	Non Public	KINGSBURY DAY SCHOOL (MIDDLE)	Non Public	2	\$63,500
632	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter			2	\$63,500
849	MAYA ANGELOU PCS MIDDLE SCHOOL	Independent Charter			2	\$63,500
633	MURCH	Public			2	\$63,500
744	PATHWAYS - DUVALL	Non Public			2	\$63,500
281	PATHWAYS SCHOOL/EDGEWOOD	Non Public			2	\$63,500
98	SHARPE HEALTH SCHOOL	Public			2	\$63,500
87	ST COLETTA SPECIAL EDUCATION PCS	DC Charter			2	\$63,500
860	SUMMIT SCHOOL	Non Public			2	\$63,500
791	TWO RIVERS ELEMENTARY PCS	Independent Charter			2	\$63,500
722	WILSON HS	Public			2	\$63,500
820	HARBOUR SCHOOL - BALTIMORE SITE	Non Public			2	\$69,500
773	HARBOUR SCHOOL OF ANNAPOLIS	Non Public			2	\$69,500
413	AITON	Public			1	\$127,000
875	CHESAPEAKE SPEECH SCHOOL	Non Public			1	\$127,000
812	FORBUSH SCHOOL @ GLYNDON	Non Public			1	\$127,000

Budget Oversight - Average Cost Per Route 2013						
Question 4						
Route	School Name	School Type	School Name - Only if Route is Tiered	School Type - Only if Route is Tiered	Number of Students on Route	Avg Cost per Student
AF2	GALLAUDET/KENDALL CHILD DEV CENTER	Non Public			1	\$127,000
764	HIGH ROADS OF PG (UPPER)	Non Public			1	\$127,000
20	JEFFERSON SCHOOL	Non Public			1	\$127,000
682	KINGSBURY DAY (UPPER)	Non Public			1	\$127,000
872	LAB SCHOOL OF BALTIMORE	Non Public			1	\$127,000
5	MARYLAND SCHOOL FOR THE BLIND	Non Public			1	\$127,000
68	MARYLAND SCHOOL FOR THE DEAF	Non Public			1	\$127,000
846	NALLE ES	Public			1	\$127,000
714	PATHWAYS - DUVALL	Non Public			1	\$127,000
233	PATHWAYS/SPRINGVILLE	Non Public			1	\$127,000
227	RIDGE SCHOOL OF MONT COUNTY	Non Public			1	\$127,000
859	RIDGE SCHOOL OF MONT COUNTY	Non Public			1	\$127,000
700	SULAM SCHOOL	Non Public			1	\$127,000
237	TAKOMA EC	Public			1	\$127,000
753	The Aurora School	Non Public			1	\$127,000
720	THE DIENER SCHOOL	Non Public			1	\$127,000
101	WT WOODSON PUBLIC SCHOOL	Non Public			1	\$127,000
765	CHILDRENS GUILD IN BALTIMORE	Non Public			1	\$139,000
719	HANNA MORE	Non Public			1	\$139,000
295	KENNEDY KRIEGER-GREENSPRING CAMPUS	Non Public			1	\$139,000

5. Please provide a narrative explanation of how OSSE developed the enrollment projections used for purposes of FY14 budget development for DCPS and public charter schools, supporting documentation/analysis for determining number of ELL and special education students.

RESPONSE:

The formula for calculating overall general enrollment projections for both DCPS and PCSB are as follows:

1. Use the school year 2012-13 audited enrollment as a baseline (45,557 for DCPS and 34,674 for charters).
2. Add/subtract the average change in enrollment over the past four years. Please see the table below for the calculations.
3. Control for anomalies: gains/losses from closings, consolidations and openings, based on historical trend data.
4. For DCPS, a 2% allowance was added to control for their status as the LEA of Right.
5. Sum steps 1-4.

DCPS:

Projection Element	Calculation	#
School Year 2012-13 Audit (10/5/12)	n/a	45,557
4 Year Change Average	$(-472+912-439+366)/4 =$	+92
Anomalies (Closings & Consolidations) (20% loss of affected students, based on historical trends & anticipated capture rate based on DCPS outreach efforts)	# students at DCPS schools slated for closure/ consolidation: 2499 $2499 \times -20\% \text{ loss rate} =$	-514
2% Growth Allowance for LEA of Right	$45,557 \times 2\% =$	+911
Total (OSSE School Year 2013-14 Projection)	$45,557+92-514+911=$	46,046

PCSB:

Projection Element	Calculation	#
School Year 2012-13 Audit (10/5/12)	n/a	34,674
4 Year Change Average	$(1888+1739+2206+3111)/4=$	+2236
Anomalies (Closings & Consolidations) (20% Gain of students affected by DCPS closures & consolidations)	# students at DCPS schools slated for closure/ consolidation: 2499 $2499 \times 20\% \text{ gain rate} =$	+500
2% Growth Allowance for LEA of Right	n/a	n/a
Total (OSSE School Year 2013-14 Projection)	$34,674+2,236+500=$	37,410

School Years	DCPS Change in Enrollment	PCS Change in Enrollment
2008-09 to 2009-10	-472	+1888
2009-10 to 2010-11	+912	+1739
2010-11 to 2011-12	-439	+2206
2011-12 to 2012-13	+366	+3111
Four year net change	+367	+8944
Four year average	+92	+2236

- 6. Please provide a narrative explanation of how OSSE coordinated with DCPS, the PCSB and DME for purposes of developing and finalizing enrollment projections for the FY14 budget.**

RESPONSE:

In developing the enrollment projections, OSSE collaborated with DCPS, PCSB and DME in the following ways:

- OSSE received enrollment projections from DCPS and PCSB for review.
- After analyzing the submitted enrollment projections, OSSE met with DCPS and PCSB leaders to discuss findings.
- After several meetings adjustments were made.
- The final general enrollment projection recommendations for both sectors were submitted to the Deputy Mayor for Education and EOM (Office of Budget and Planning).

- 7. Please provide details as to any planned grants/subgrants OSSE plans to issue in FY14. For each, please provide the source of funds (i.e. federal grant number, local funds), the OSSE office/employee responsible for managing the grant/subgrant and services to be provided/outcomes achieved.**

RESPONSE:

The following attachment contains projected FY14 grant information:

- FY14 Grants and Subgrants

Budget Oversight - FY14 Projected Grants/Subgrants

Question 7

Grant Title	Grant Number	Source of Funds	Current OSSE Office	Purpose of Grant
ADULT EDUCATION - STATE ADMINISTERED	84.002 A	Department of Education Office of Vocational and Adult Education	Post-secondary and Career Education	To fund local programs of adult education and literacy services, including workplace literacy services, family literacy services, and English literacy and integrated English literacy-civics education programs. Participation in these programs is limited to adults and out-of-school youths aged 16 and older who do not have a high school diploma or equivalent and who are not enrolled or required to be enrolled in a secondary school under State law. See 20 USC 9202(1). This is a 27 month grant that starts July 1 to September 30.
TITLE I, GRANTS TO LEAS	84.010A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To help local educational agencies (LEAs) improve teaching and learning in high-poverty schools in particular for children failing, or most at-risk of failing, to meet challenging State academic achievement standards. This is a 27 month grant that starts July 1 to September 30.
NEGLECTED AND DELINQUENT	84.013A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To help provide educational continuity for neglected and delinquent children and youth in State-run institutions for juveniles and in adult correctional institutions, so that these youth can make successful transitions to school or employment once they are released.
SPECIAL EDUCATION - IDEA PART B 611	84.027 A	Department of Education Office of Special Education and Rehabilitative Services	Specialized Education	To provide grants to States to assist them in providing special education and related services to all children with disabilities. States must distribute all grant funds that the State does not reserve for administration of the program or other State-level activities to eligible local educational agencies. Funds are used by State and local educational agencies, in accordance with the IDEA, to help provide the special education and related services needed to make a free appropriate public education available to all eligible children and, in some cases, to provide early intervening services. This is a 27 month grant that starts July 1 to September 30 and provides services to students between the ages of 5 and 21.
VOCATIONAL EDU - BASIC GRANTS TO STATES	84.048A	Department of Education Office of Vocational and Adult Education	Post-secondary and Career Education	To develop more fully the academic, career, and technical skills of secondary and postsecondary students who elect to enroll in career and technical education programs. Funds are used by eligible agencies and their eligible recipients (local sub grantees), in accordance with Perkins IV, to provide career and technical education. This is a 27 month grant that starts July 1 to September 30.
SPECIAL EDUCATION PRE-SCHOOL 619	84.173A	Department of Education Office of Special Education and Rehabilitative Services	Specialized Education	To provide grants to States to assist them in providing special education and related services to children with disabilities ages 3 through 5 years with disabilities who will reach age three during the school year.
INFANTS AND TODDLERS IDEA Part C	84.181A	Department of Education Office of Special Education and Rehabilitative Services	Specialized Education	To provide grants to States to assist them to implement and maintain a Statewide, comprehensive, coordinated, multidisciplinary, interagency system to make available early intervention services to infants and toddlers with disabilities and their families. This is a 27 month grant that starts July 1 to September 30. Children from birth to age 3 qualify for funds from this grant.
SAFE AND DRUG FREE (NO GRANT NUMBER)	84.186A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To offer a disciplined environment conducive to learning, by preventing violence in and around schools and strengthening research based programs that prevent the illegal use of alcohol, tobacco, and drugs, involve parents, and are coordinated with related Federal, State, and community efforts and resources.
EDUCATION FOR HOMELESS CHILDREN & YOUTH	84.196A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To ensure that all homeless children and youth have equal access to the same free, appropriate public education available to other children, the Education for Homeless Children and Youth program provides assistance to States to: (1) establish or designate an Office of Coordinator for Education of Homeless Children and Youths; (2) develop and carry out a State plan for the education of homeless children; and (3) make sub grants to local educational agencies (LEAs) to support the education of those children.
TECH PREP EDUCATION	84.243	Department of Education Office of Vocational and Adult Education	Post-secondary and Career Education	This program provides assistance to States to award grants to consortia of local agencies and postsecondary education institutions for the development and operation of programs consisting of the last two years of secondary education and at least two years of postsecondary education, designed to provide tech prep education to the student leading to an associate degree or a two-year certificate. The program also is designed to strengthen links between secondary and postsecondary schools.
TITLE V PART B - CHARTER SCHOOL PROGRAM	84.282A	Department of Education Office of Innovation and Improvement	Elementary and Secondary Education	The program supports the planning, development, and initial implementation, and replication of charter schools and the dissemination of information on charter schools. Charter schools provide enhanced parental choice and are exempt from many statutory and regulatory requirements.

Budget Oversight - FY14 Projected Grants/Subgrants

Question 7

Grant Title	Grant Number	Source of Funds	Current OSSE Office	Purpose of Grant
				In exchange for this increased flexibility, charter schools establish plans to improve student academic achievement and to stimulate the creativity and commitment of teachers, parents, and the public.
AFTER SCHOOL LEARNING CNTR FORMULA AWARD	84.287	Department of Education Office of Educational Research and Improvement	Elementary and Secondary Education	To create community learning centers that provide academic enrichment opportunities for children, particularly students who attend high-poverty and low-performing schools. The program is intended to help students meet state and local student standards in core academic subjects, such as reading and math; offers students a broad array of enrichment activities that should complement their regular academic programs; and to offers literacy and other educational services to the families of participating children.
EDUCATIONAL TECHNOLOGY STATE GRANT	84.318	Department of Education Office of School Support and Rural Programs	Elementary and Secondary Education	To provide grants to State educational agencies (SEAs) on a formula basis to (a) improve student academic achievement through the use of technology in schools; (b) assist all students in becoming technologically literate by the end of eighth grade; and (c) encourage the effective integration of technology with teacher training and curriculum development to establish successful research-based instructional methods. This is a 27 month grant that starts July 1 to September 30.
ADVANCED PLACEMENT	84.3308	Department of Education Office of Elementary and Secondary Education	Post-secondary and Career Education	To award grants to State educational agencies, local educational agencies, and national nonprofit educational organizations with expertise in advanced placement services to support State and local efforts to increase access to advanced placement classes and tests for low-income students and to award grants to State educational agencies to cover part or all of the cost of test fees for students from low-income families enrolled in advanced placement courses.
ENGLISH LANGUAGE ACQUISITION (TITLE III)	84.365A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To provide grants to State educational agencies (SEAs), local educational agencies (LEAs), State agencies for higher education (SAHES) and, though SAHES, to eligible partnerships in order to increase student academic achievement through such strategies as improving teacher and principal quality and increasing the number of highly qualified teachers in the classroom. This is a 27 month grant that starts July 1 to September 30.
MATHEMATICS AND SCIENCE PARTNERSHIPS	84.366B	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To improve the academic achievement of students in mathematics and science by encouraging States, institutions of higher education (IHEs), local educational agencies (LEAs), and elementary and secondary schools to participate in programs that: improve and upgrade the status and stature of mathematics and science teaching by encouraging IHEs to improve mathematics and science teacher education.
IMPROVING TEACHER QUALITY STATE GRANTS SEPARATE LEA FORMULA GRANT	84.367A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To provide grants to State educational agencies (SEAs), local educational agencies (LEAs), State agencies for higher education (SAHES) and, though SAHES, to eligible partnerships in order to increase student academic achievement through such strategies as improving teacher and principal quality and increasing the number of highly qualified teachers in the classroom.
IMPROVING TEACHER QUALITY GRANTS-SAHES GRANT TO TEACHER PREP PROGRAM	84.367B	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	To provide grants to State educational agencies (SEAs), local educational agencies (LEAs), State agencies for higher education (SAHES) and, though SAHES, to eligible partnerships in order to increase student academic achievement through such strategies as improving teacher and principal quality and increasing the number of highly qualified teachers in the classroom.
SCHOOL IMPROVEMENT GRANTS	84.377A	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	School Improvement Grants (SIG), authorized under section 1003(g) of Title I of the Elementary and Secondary Education Act of 1965 (Title I or ESEA), are grants to State educational agencies (SEAs) that SEAs use to make competitive sub grants to local educational agencies (LEAs) that demonstrate the greatest need for the funds and the strongest commitment to use the funds to provide adequate resources in order to raise substantially the achievement of students in their lowest-performing schools. This is a 27 month grant that starts July 1 to September 30.
COLLEGE ACCESS CHALLENGE GRANT	84.378A	Department of Education Office of Elementary and Secondary	Post-secondary and Career Education	To foster partnerships among federal, State and local government entities and philanthropic

Budget Oversight - FY14 Projected Grants/Subgrants

Question 7

Grant Title	Grant Number	Source of Funds	Current OSSE Office	Purpose of Grant
		Education		organizations through matching challenge grants aimed at increasing the number of underrepresented students who enter and remain in postsecondary education.
RACE TO THE TOP	84.413	Department of Education Office of Elementary and Secondary Education	Elementary and Secondary Education	The American Recovery and Reinvestment Act (ARRA) provides \$4.35 billion for Race to the Top, a competitive grant program designed to encourage and reward states that are creating the conditions for education innovation and reform; achieving significant improvement in student outcomes, including making substantial gains in student achievement, closing achievement gaps, improving high school graduation rates and ensuring student preparation for success in college and careers. This is a 4 year grant, expiring September 23, 2014.
IMPROVING HEALTH AND EDUCATIONAL OUTCOME	93.938	Department of Health and Human Services	Wellness and Nutrition Services	To improve the health and well-being of youth and prepare them to be healthy adults. This is a 12 month grant starting March 1 to February 29.
CHILD CARE WELLNESS	10.579	Department of Agriculture Food and Nutrition Service	Wellness and Nutrition Services	To assist States, through cash grants and food donations, in making the school lunch program available to school children and to encourage the domestic consumption of nutritious agricultural commodities. This is a three year grant that expires November 30, 2013.
PERSONAL RESPONSIBILITY EDUCATION PROGRAM	93.092	Department of Health and Human Services	Wellness and Nutrition Services	The purpose of this program is to educate adolescents and young adults on both abstinence and contraception for the prevention of pregnancy and sexually transmitted infections, including HIV/AIDS. The Affordable Care Act was established and provided funding for this program through FY 2014.
STATE ADMINISTRATIVE EXPENSES FOR CHILD NUTRITION	10.560	Department of Agriculture Food and Nutrition Service	Wellness and Nutrition Services	
TEAM NUTRITION GRANT - COMPETITIVE	10.574	Department of Agriculture Food and Nutrition Service	Wellness and Nutrition Services	Team Nutrition's (TN) goal is to improve children's lifelong eating and physical activity habits by using the principles of the Dietary Guidelines for Americans and the Food Guidance System. Team Nutrition Training Grants for Healthy School Meals have been identified in USDA's national Strategic Plan for Training and Technical Assistance as one of the anchor delivery systems for supporting the implementation of USDA's nutrition requirements and the Dietary Guidelines for Americans in school meals.
TEAM NUTRITION GRANT - NON COMPETITIVE	10.574			
INFANT AND TODDLER QUALITY EXPANSION	NA	District of Columbia Local Funds	Grants Management	The purpose of this grant award is to assist grantees in improving the overall quality of Infant and Toddler Programs in the District of Columbia through the implementation of financial and professional development supports designed to assist community-based infant/toddler centers in reaching high-quality standards.
PRE-KINDERGARTEN EXPANSION	NA	District of Columbia Local Funds	Grants Management	Pre-K classrooms that provide age-appropriate, high-quality early educational services to children. It seeks applications from community-based organizations (CBOs) which the Act defines as Head Start and early childhood education programs operated by a nonprofit or faith-based organization, or for-profit organization that participates in federally-funded and/or District-funded early childhood programs, including the Child Care Subsidy Program funded by the federal Child Care and Development Fund and District of Columbia appropriated funds.

FROM PROGRAMS

Grant Title	Grant Number	Source of Funds	OSSE Office	Services Provided
DC School Choice (SOAR Act- Charter Sector)	84.370C	Department of Education	EL SEC	Innovative funding to improve public charter school performance and educational outcomes and effective facility financing and funding to increase the number of high-quality public charter school seats.
21st Century Community Learning Center 84.287C	84.287C	Federal	EL SEC	OSSE provides technical assistance to its sub-grantees (LEAs, CBOs, and other partners) through customer service – emails, phone calls, and face-to-face meetings. Additional technical assistance sessions are provided throughout the year in the form of webinar conferencing, group training at OSSE, and site visits. Webinar and in-person technical assistance sessions are provided for each Title IV, Part B annual grant competition.
School Garden Competitive Grant	NA	Local	Wellness and Nutrition Services	Utilize school gardens as educational resources
Physical Activity for Youth Competitive Grant	NA	Local	Wellness and Nutrition Services	Increase the capacity of schools to provide physical activity to their students before, during or after the school day.
Community Schools Incentive Initiative Competitive Grants	NA	Local	Wellness and Nutrition Services	Award multiyear grants of no more than \$200K/year to successful eligible consortiums to establish no fewer than 5 community schools

- 8. OSSE has conducted several child care market rate studies that show child care subsidy payments under the Tiered Reimbursement Rate Structure are low. Does the FY14 budget include funds to support an increase in subsidy payments?**

RESPONSE:

In order to receive Childcare Care and Development Fund (CCDF), every state must conduct a market rate survey to analyze whether child care subsidies adequately allow child care subsidy recipients equal choice and access among child care providers.

OSSE contracts with the University of the District of Columbia, Center for Applied Research and Urban Policy (CARUP) to conduct the Market Rate and Expansion Capacity Study related to early care and education services in the District of Columbia biennially beginning in 1998.

Based on the review of the 2012 market rate survey completed in October 2012, OSSE submitted a program enhancement to increase the infant market rate by 10% totaling \$8 million. The FY14 budget does not include funds to support an increase in the subsidy rate.

9. **During the Committee’s FY12 performance oversight hearing, OSSE testified that it had requested \$5 million to support a database that can connect to any attendance/enrollment system, automatically convert the format in the source system to match the OSSE format, transfer the data on a daily basis, and perform data quality checking in the process. Does the FY14 budget for OSSE include funds for this system and/or additional database upgrades?**

RESPONSE:

The FY14 proposed budget does not include funds to support an attendance and enrollment system. A budget enhancement request of \$5.2 million was submitted to support the student information system to track daily attendance, student grades, and courses, ease the burden of LEA data reporting and to eliminate the need for multiple student information systems at the traditional and public charter school sectors.

10. Does the FY14 budget include funds to implement the comprehensive model policy for bullying as put forth by the Bullying Taskforce?

RESPONSE:

The OSSE budget does not include funds to implement the comprehensive model policy because it is not required by legislation. The implementation of the comprehensive bully policy is being coordinated by the DC Office of Human Rights per legislation and Mayoral Executive Order.

- 11. Please describe any other programmatic expansions, mayoral initiatives or anticipated reductions for FY14. Please provide a breakdown by program and provide a detailed description, including FY14 spending plans, the target population to be served, and the name and title of the OSSE employee responsible for the initiative.**

RESPONSE

The Division of Specialized Education, overseen by Assistant Superintendent of Specialized Education Amy Maisterra, plans to expand early intervention services if an FY14 funding request in the amount of \$6.3 million is approved for this purpose. The target population is infants and toddlers birth to age three with qualifying disabilities.

The District has the narrowest criteria for eligibility in the country (50% delay). District leadership and community stakeholders have pushed for expanded early intervention and argued for the adoption of criteria that is more in line with other states, primarily noting evidence related to the Return on Investment (ROI) for children who receive early intervention (for every 1 dollar invested there is a return of 8 dollars) and the reduction of a need for years of high cost special education services and community supports. Because expanded early intervention services facilitates Part B IDEA referral and child-find efforts, this initiative supports the ability of the District to successfully exit both the *DL v. D.C.* and *Jones v. D.C.*.

In response to community stakeholders, OSSE has proposed updated regulations that include new, broader eligibility criteria and can be found on <http://osse.dc.gov/release/osse-releases-public-comment-fffy-2013-draft-state-grant-application-idea-part-b>. The proposed criteria are still narrower than many states but bring the District into closer alignment with the majority. OSSE currently serves 500 children via Part C.

If funding is secured, OSSE expects to serve a minimum of 800 infants and toddlers by the start of FY14 and up to 1,100 infants and toddlers by the end of FY14, at an average annual local cost of \$5,700 per child.