#### GOVERNMENT OF THE DISTRICT OF COLUMBIA

Child and Family Services Agency





# Child and Family Services Agency's Responses Performance Oversight Hearing FY 2018 and FY 2019 (First Quarter) Pre-Hearing Questions Submitted to the Council of the District of Columbia, Committee on Human Services

February 19, 2019

#### Agency Organization

1. Provide a current organizational chart for CFSA and NCCF. Provide a narrative explanation of any organizational changes made during FY18 and to date in FY19.

See Attachment Q1, CFSA & NCCF Organizational Charts.

- 2. With respect to employee evaluations, goals, responsibilities, and objectives in FY18 and to date in FY19, describe:
  - a. The process for establishing employee goals, responsibilities, and objectives;

CFSA uses the performance management standards in Chapter 14 of the District Personnel Regulations to establish employee performance plans for each fiscal year. The plans encompass competencies, S.M.A.R.T. goals, and individual development plans (IDPs), each geared toward aiding the direction and accomplishment of key functions and tasks assigned to the employee. In addition, the CFSA management team works collaboratively across program administrations to ensure that employee goals align with the organization's strategic goals and mandates under District law.

b. The steps taken to ensure that all CFSA employees are meeting individual job requirements; and

Managers conduct supervision with direct reports to assess current performance. In these discussions, managers and employees review clinical/administrative practice. In addition, managers and staff identify opportunities for improved performance and prioritize key targets, initiatives, and goals.

### c. The remedial actions taken for employees who failed to meet employee goals, responsibilities, and objectives.

If an employee demonstrates sub-optimal performance, managers address this by use of a Performance Improvement Plan (PIP). This performance management tool is designed to assist the employee in improving performance. The Agency can also offer training in the areas of identified deficiencies through CFSA, DCHR, Skillport, and external vendors. Human Resources and management can provide verbal counseling. Where the matter is not performance related (stress, drug and alcohol, domestic matters) employees are referred to the Employee Assistance Program (EAP).

Alternatively, management may also follow corrective and/or adverse action as deemed appropriate for conduct or performance-based deficiencies, under Chapter 16 of the District's Personnel Regulations.

#### 3. Regarding CFSA's ombudsman:

### a. Provide the statutory authority for the ombudsman.

There is no statutory authority for the ombudsman, however, CFSA created the position in November 2011. Pursuant to the Foster Parent Bill of Rights and Responsibilities and the Foster Youth Bill of Rights and Responsibilities, the Office of the Ombudsman serves as CFSA's impartial liaison for constituents (i.e., children, youth, birth parents, foster parents, kinship caregivers, guardians, adoptive parents, mandated reporters, concerned citizens, contractors) who are seeking internal resolutions to issues, and to promote child safety and well-being. The ombudsman's office is one of the mechanisms through which CFSA is made aware of constituent concerns and tracks systemic issues.

#### b. To whom does the ombudsman report?

The ombudsman reports to CFSA's Chief of Staff.

### c. Does the ombudsman have decision making and reporting autonomy from CFSA leadership? Explain.

The ombudsman does not make decisions, but rather interprets policy, procedures, and Agency directives in consultation with CFSA leadership. The ombudsman alerts appropriate managers and staff in the Agency chain of command regarding concerns that require intervention. The ombudsman collects complaint and inquiry data autonomously and prepares recommendations to CFSA leadership based on the insights derived.

d. Does the ombudsman have the ability to meet confidentially with CFSA staff and/or clients? Explain.

Yes, the ombudsman may meet confidentially with CFSA staff and/or clients. However, the ombudsman does not review or make recommendations in legal, human resources, labor, personnel, disciplinary matters, or Equal Employment Opportunity Commission concerns.

4. List all reports (annual or otherwise) published by CFSA, citing statutory authority. Highlight the report deadline as well as the date of actual submission by CFSA for FY18 and to date in FY19.

The following required reports are submitted annually to the D.C. Council. All reports reflect program activity for the previous year.

- The Newborn Safe Haven Program Report is due annually on January 31, as a result of the Newborn Safe Haven Act of 2010 (D.C. Law 18-158; D.C. Code § 4–1451.01 et seq.). The law requires an annual status report on the number of newborns in the District surrendered under the law within the year. The 2017 Report was transmitted to the D.C. Council on January 18, 2018. The 2018 Report was transmitted to the D.C. Council on January 11, 2019.
- The Grandparent Caregivers Program Report is due annually on February 28, under the Grandparent Caregivers Pilot Program Establishment Act of 2005 (D.C. Law 16-69; D.C. Code § 4–251.01 et seq.). The law requires an annual report that includes a statistical overview of the number of children and families receiving a monthly subsidy through the Grandparent Caregivers Program. The 2017 Report was transmitted to the D.C. Council on January 29, 2018. The 2018 Report is expected to be transmitted to the D.C. Council by February 28, 2019.
- Child and Family Services Youth Ombudsman Annual Status Report is due annually on February 28, under the Foster Youth Statement of Rights and Responsibilities Amendment Act of 2012 (D.C. Law 19-276; D.C. Code § 4–1303.71 et seq.) and the Foster Parents Statement of Rights and Responsibilities Amendment Act of 2016 (D.C. Law 21-217; D.C. Official Code § 4-1303.81 et seq.). The report reflects concerns reported by foster youth, foster parents, and concerned parties; outcomes of the investigations; and trends and issues. The 2017 Foster Youth Ombudsman Annual Status Report was transmitted to the D.C. Council on March 20, 2018. The 2018 Report is expected to be transmitted to the D.C. Council by February 28, 2019.
- Child and Family Services Agency's Annual Public Report is due annually on February 1, under the DC Adoption and Safe Families Act (ASFA) of 2000 (D.C. Law 13-136; D.C. Code § 4–1303.01 et seq.). CFSA is required to provide an annual public report (APR) to the Executive Office of the Mayor, the Council of

the District of Columbia, and the general public. Each APR must describe the ongoing and specific actions CFSA has taken to implement the federal Adoption and Safe Families Amendment Act of 2000 (ASFA). The 2017 Report was transmitted to the D.C. Council on February 12, 2018. The 2018 Report is in the final stages of completion.

### **Spending**

5. Provide the amount budgeted and actually spent in FY18 and to date in FY19 for the agency and its programs and activities, broken out by source of funds, Comptroller Source, and Comptroller Object.

See Attachments Q5, CFSA Budget and Expenditures FY2018 and 2019.

6. Have any spending pressures been identified for FY18 or FY19, to date? If so, provide a detailed narrative of the spending pressure, including any steps that are being taken to minimize its impact on the budget.

No spending pressures have been identified for FY2018 or FY2019, to date.

7. List any reprogramming, in or out of CFSA, which occurred in FY18 and FY19, to date. For each reprogramming, list the total amount of reprogramming, the original purposes for which funds were dedicated, and the reprogrammed use of the funds.

FY2018 - Federal Reprogrammings			
Name of Reprogramming	Name of Amount Original Purpose of Funds		Reprogrammed Use of Funding
			To support direct services
			to the children and
			families of the district
Kinship		For contractual support for the Kinship Diversion	under the Kinship
Diversion		program to include structural and helpline support,	Diversion Program
Program	150,000	targeted informational materials and training (obj 41)	(obj 50)
			To support training and
			required memberships on
		For Office supplies for the General Counsel Office	behalf of the General
Legal	2,500	(obj 20)	Counsel (obj 40)
			To maintain the necessary
			IT professional
CISA		For laptops and other equipment for the agency	affiliations/memberships
memberships	100,000	(obj 70)	(obj 40)
			To support employees
Independent			associated with the
Living Grant		For Youth related transitional services for youth in	Chafee grant program
Program	60,016	care under the Chafee grant (obj 50)	(obj 11, 14)

FY2018 - Federal Reprogrammings				
Name of Reprogramming	ing Amount Original Purpose of Funds		Reprogrammed Use of Funding	
Interpreter Services	20,000	For software to support the Language Access Technology Solution (obj 70)	To provide translation and interpretation services within the agency (obj 40)	
CISA Hardware Refresh Effort	617,000	For IT contractual support for FACES and IT contractors (obj 41) and maintenance for software support throughout the agency (obj 40)	To secure updated computers, software, fingerprinting machine and an update of the audio/visual infrastructure (obj 70)	
		For contractual support for the Children's Justice	To attend conferences where professionals received instruction in case studies, cross discipline collaboration and task force development to support	
Children's		Grant; to specifically undertake a comprehensive review and evaluation of the investigative, administrative and judicial handling of cases of child	the District's effort to address Child trafficking and trauma sensitive	
Justice Grant <b>Total</b>	20,000 <b>969,516</b>	abuse and neglect (obj 41)	curricula. (obj 40)	

FY2019 - Federal Reprogrammings			
Name of Reprogramming	Amount	Original Purpose of Funds	Reprogrammed Use of Funding
			To secure software
			products to maintain
CISA		For IT contractual support for FACES and IT	business applications
Reprogramming	139,299	contractors (obj 41)	(obj 40)
			To support direct services
			to the children and
			families of the district
		For contractual support for the Kinship Diversion	under the Kinship
Kinship		program to include structural and helpline support,	Diversion Program
Reprogramming	75,000	targeted informational materials and training (obj 41)	(obj 50)
Total	214,299		

FY2018 - Local Reprogrammings			
Name of			Reprogrammed Use of
Reprogramming	Amount	Original Purpose of Funds	Funding
			For security for the daily
			monitoring of the Wayne
		For support services for residents at the	Place transitional housing
Wayne Place	403,128	Wayne Place (obj 50)	(obj 34)
Total	403,128		

There have been no local reprogrammings in FY2019, to date.

8. For any program code, explain any year to date expenditures that is 15% more or 15% less than the revised budget amount allotted?

CFSA did not have any expenditures that were 15 percent more or less than the revised budget amount allotted.

- 9. Explain any budgetary changes that the agency has made in FY18 in anticipation of funding via the Family First Prevention Services Act?
  - a. Provide an update on the development of a prevention plan by the Family First Work Group.

CFSA learned of the Family First Prevention Services Act (Family First) in February of 2018 (Q2 of FY2018). Since Family First was announced, the Children's Bureau has begun to incrementally release guidance to states about how Family First can be used to claim Title IV-E dollars, historically reserved for foster care payments, to implement community-based prevention programs to reduce child abuse and neglect. Claiming can begin as early as October 1, 2019. In order to claim for prevention services, CFSA must submit a five-year Prevention Plan to the Children's Bureau, outlining all of CFSA's prevention activities and how the Agency will make programmatic and operational changes to implement the legislation in the District.

Beginning in June of 2018, CFSA embarked on a robust stakeholder engagement process through the creation of the Family First Prevention Work Group. The Work Group was charged with making key recommendations for CFSA's five-year Prevention Plan by 1) identifying target populations for services (both for upstream target populations and for "candidates" for foster care) and 2) recommending the best evidence-based services to meet these families' needs. Work Group participants included the District's Health and Human Services cluster agencies, the DC City Council, the Executive Office of the Mayor, and key community-based organizations. The Prevention Work Group and sub-groups met regularly from June 2018 to February 2019 to

make recommendations about upstream and candidate target populations and evidence-based services.

Family First requires that 50 percent of all funding put toward prevention services must be rated as "well-supported" on an evidence-based scale defined by the Children's Bureau. At present, an official list of vetted evidence-based practices has not been issued, but CFSA has used existing information available in FY2018 to begin the process of defining what services are needed, and what programs may be sustainably funded, under Family First. In DC, significant groundwork has been laid through the implementation of the Title IV-E Waiver Demonstration Project from 2014-2019. While CFSA used FY2018 to plan for the close-out of the Title IV-E Waiver Demonstration Project (originally slated to end by April 2018), CFSA was ultimately granted a no cost extension allowing Waiver funding to continue through September of 2019.

In Q3 and Q4 of FY2018, CFSA took a close look at the evidence-base of current community-based prevention services implemented at CFSA and across the District. CFSA met with existing community-based prevention service providers, discussed Family First as part of FY2019 partnership agreements, and impressed the importance of evidence-based services as CFSA looks to implement prevention services under Family First in FY2020. In doing so, CFSA took a close look at the current Capacity Building Minigrants provided to CFSA's Healthy Families Thriving Communities Collaboratives to build the capacity of smaller community-based organizations. Based on an analysis of FY2018 programs' evidence, target population alignment, current capacity, and the need across the city, CFSA decided to only fund interventions that showed promise of being funded under Family First in alignment with these criteria. Three mini-grants were awarded to implement parent education and support programs including one program targeting fathers/recently released parents and a home visitation model targeted to serve immigrant families.

With FY2018 and FY2019 programmatic changes in place, and recommendations received from the Prevention Work Group, CFSA is currently working to finalizing our five-year Prevention Plan for submission to the Children's Bureau in the coming weeks. CFSA plans to be one of the first jurisdictions to submit its Prevention Plan, leading the way for additional program instruction and guidance nationally as CFSA prepares to implement our Prevention Plan with the start of FY2020.

It is important to note that our FY2020 budget submission to the Mayor includes our best estimates related to federal revenue in support of Family First which will be a significant reduction from both the amount and flexibility under the Title IV-E Waiver Demonstration Project. As the federal

government refines their guidance related to this program, our estimates will also be adjusted.

#### **Contracting and Procurement**

- 10. List each contract, grant, and procurement ("contract") awarded or entered into by CFSA during FY18 and FY19, to date. For each contract, provide the following information, where applicable:
  - a. Name of the provider;
  - b. Approved and actual budget;
  - c. Funding source(s);
  - d. Whether it was competitively bid or sole sourced;
  - e. Purpose of the contract;
  - f. The term of the contract;
  - g. Contract deliverables;
  - h. Contract outcomes;
  - i. Any corrective action taken or technical assistance provided;
  - j. Program and activity supported by the contract;
  - k. Employee responsible for overseeing the contract; and

See Attachments Q10, CFSA Contracts FY2018 and FY2019; CFSA Grants FY2018 and FY2019.

#### 1. Oversight/Monitoring plan for the contract.

Contracts and Grants Oversight/Monitoring Plan:

The Child and Family Services Agency's (CFSA) monitoring focuses on ensuring contractors, to include the private provider agencies and its grantees, are providing services in a manner that is consistent with best practices and are satisfactory in quality. Monitoring in CFSA occurs at two different levels. Contracts such as congregate care (group homes and independent living), family-based and collaborative contracts are monitored by the Contracts Monitoring Division (CMD). Other contracts are monitored by the requestor or contract administrator of the service within CFSA.

The following highlights oversight and monitoring efforts by CFSA. <u>Contracts</u>: Each contract in excess of \$100,000 is entered into the District's E-Val system operated by the District's Office of Contracting and Procurement (OCP). This system sends email to the Contract Administrator (CA) at 30-day, 60-day, 90-days, and every 90-days thereafter from dcca.ocp@dc.gov, requiring the contractor's performance assessment for the previous period to be completed in the e-Val system. The CA also completes an annual evaluation at the end of the contract term. The Office of Contracting and Procurement advised CFSA that this system is currently not functioning. CFSA contract specialists have been working with the CAs to ensure the paperwork is completed manually.

In the event, the CA experiences difficulties with the contractor's performance, a meeting is held with all parties to resolve the issues. If this step does not resolve the issues, the Contracts and Procurement Administration issues a "Notice to cure - failure to perform". The contractor has 10 days after receipt of the notice to cure performance. If performance is not cured in a timely manner, the contract is terminated for default. CFSA recently completed a review of all CA files. There were no substantial findings of non-compliance. Effective, FY2016, the Contracts and Procurement Administration (CPA) conducts random reviews of CA files each quarter.

The following process is used by Contracts Monitoring Division (CMD): CMD is responsible for the monitoring of congregate care, family based and the collaborative contracts. CMD monitors provide oversight daily, monthly, and quarterly to ensure providers are meeting the needs of children and youth. The following highlights oversight and monitoring efforts by the CMD. Upon contract award, the CA meets with the contractor to review the contract requirements and explain the monitoring process. Contractors are provided with technical assistance to enable them to track performance trends. Subsequently, the contract monitor conducts both monthly and quarterly site visits. During these visits, the following items are reviewed:

- Youth Record Reviews (based on census)
- Staff Record Reviews (100 percent)
- Staff Clearances
- Resource Homes Clearances (Family Based only)
- Physical Plant (Congregate Care facilities only)
- Youth and Staff Surveys (based on census)
- Desk audits [e.g. review of Unusual Incidents (UIs), weekly Resident Rosters, monthly Staff Rosters and Staff Schedules]
- Quarterly Evaluations (based on the fiscal year Oct. 1 Sept. 30)
- Annual Evaluation (included with 4th quarter aggregation of data)

As needed, the contract monitor may conduct a Special Oversight (announced or unannounced).

On a monthly basis the contract monitor reconciles and validates reports submitted by the Contractor to include monthly trending of unusual incidents. In addition, monthly partnership meetings are convened with Contractors and CMD uses a performance improvement process to assist providers. If this step does not resolve the issues, the Contracts and Procurement Administration issues a "Notice to cure - failure to perform". The contractor has 10 days after receipt of the notice to cure performance. If performance is not cured in a timely manner, the contract is terminated for default.

<u>Grants</u>: The CFSA grant coordinator provides grant monitor training to all grant monitors within CFSA. This takes place twice a year or as grant monitors changes. Grant monitor training includes CFSA grant making policy as well as educating grant monitors regarding the Office of Partnerships grant services by utilization of the citywide grants manual and sourcebook. Training includes maintaining grant records in accordance with District regulations and grant agreements as well as administration of site visits, documentation of grant activities, program changes, grant modifications and grant agreements deliverables/reports invoicing in PASS and last grant closeouts as required by district regulations. In addition, the Agency grant coordinator completes quarterly check-ins with all CFSA grant monitors to ensure compliance. This includes record-keeping, evaluation purposes, and ensuring fiscal responsibility. All grant monitors are required to keep a record that includes the grant agreement and modifications, invoices and deliverables to include reports of all site visits, and information regarding contacts with the grantee. Grant monitors are to ensure that administration of site visits include record-keeping, confidentiality of client information, and details of any evaluations.

### 11. Provide the following information for all contract modifications made during FY18 and to date in FY19:

- a. Name of the vendor;
- b. Purpose of the contract;
- c. Modification term;
- d. Modification cost, including budgeted amount and actual spent;
- e. Narrative explanation of the reason for the modification; and
- f. Funding source.

See Attachment Q11, CFSA Contract Modifications FY2018 and FY2019.

#### Child Protection Investigations and Differential Response

- 12. Regarding calls to the Child Abuse Hotline, provide the following for FY18 and for FY19, to date:
  - a. Total number of Hotline calls received;

FY2018	26,602
FY2019	7,221

b. Total number of Hotline calls resulting in a referral for Family Assessment, by type of allegation (e.g. educational neglect, parental substance abuse, trafficking, etc.);

**FY2018 Family Assessments:** 

Allegation Type Category	Total FA Hotline Calls
Caregiver discontinues or seeks to discontinue care	72
Caregiver incapacity (due to incarceration, hospitalization, or physical or mental incapacity)	155
Domestic Violence	494
Educational Neglect	1,112
Inadequate Housing	397
Inadequate Supervision	788
Medical abuse	3
Medical Neglect	291
Mental abuse	174
Neglect	515
Physical Abuse	857
Substance Abuse	782
Total FA Hotline Calls	3,722

### **FY2019 Family Assessments:**

Allegation Type Category	Total FA Hotline Calls
Caregiver discontinues or seeks to	18
discontinue care	
Caregiver incapacity (due to	40
incarceration, hospitalization, or	
physical or mental incapacity)	
Domestic Violence	126
Educational Neglect	261
Inadequate Housing	100
Inadequate Supervision	161
Medical Neglect	86
Mental abuse	46
Neglect	125
Physical Abuse	240
Substance Abuse	221
Total FA Hotline Calls	920

### c. Total number of Hotline calls concerning children who are wards of CFSA, by type of allegation;

### FY2018:

Allegation Type Category	Total Referrals
Caregiver discontinues or seeks to	1
discontinue care	
Caregiver incapacity (due to	1
incarceration, hospitalization, or	
physical or mental incapacity)	
Inadequate Supervision	3
Medical Neglect	2
Mental abuse	2
Neglect	2
Physical Abuse	7
Sex Trafficking	7
Sexual abuse	5
Substance Abuse	1
Total	23

### FY2019:

Allegation Type Category	<b>Total Referrals</b>
Inadequate Supervision	5
Neglect	1
Physical Abuse	10
Sex Trafficking	4
Sexual Abuse	6
Total	22

### d. Total number of Hotline calls resulting in the opening of an investigation, broken down by type of allegation;

**FY2018 Investigations:** 

r 1 2016 investigations:			
Allegation Type Category	Total Investigation Hotline Calls		
Caregiver discontinues or seeks to	221		
discontinue care			
Caregiver incapacity (due to	451		
incarceration, hospitalization, or physical			
or mental incapacity)			
Child Fatality	21		
Domestic Violence	497		
Educational Neglect	416		
Imminent danger of being abused and	6		
another child in the home has been			
abused or is alleged to have been abused			
Inadequate Housing	523		
Inadequate Supervision	1,097		
Medical abuse	8		
Medical Neglect	358		
Mental abuse	205		
Neglect	534		
Physical Abuse	1,793		
Sex Trafficking	128		
Sexual Abuse	750		
Substance Abuse	1209		
<b>Total Investigation Hotline Calls</b>	4,313		

**FY2019 Investigations:** 

Allegation Type Category	Total Investigation Hotline Calls
Caregiver discontinues or seeks to	65
discontinue care	
Caregiver incapacity (due to	90
incarceration, hospitalization, or	
physical or mental incapacity)	
Child Fatality	7
Domestic Violence	120
Educational Neglect	112
Imminent danger of being abused and	4
another child in the home has been	
abused or is alleged to have been	
abused	
Inadequate Housing	107
Inadequate Supervision	239
Medical abuse	3
Medical Neglect	77
Mental abuse	50
Neglect	113
Physical Abuse	432
Sex Trafficking	29
Sexual Abuse	166
Substance Abuse	291
<b>Total Investigation Hotline Calls</b>	1,061

### e. Total number of Hotline calls resulting in the agency providing information and referral; and

FY2018	672
FY2019	138

### f. Total number of Hotline calls screened out.

FY2018	9,207
FY2019	2,351

- 13. Provide a detailed update regarding the Agency's implementation of its Differential Response system (Family Assessment Unit), including:
  - a. The number of Family Assessment Units that are currently operational, the number of Investigation Units that are currently operational, and how many staff are within each unit;

Administration Unit	Total # of Units	Social worker FTEs	Supervisory social worker FTEs
CPS – Family Assessment	15	63	15
CPS – Investigations	11	50	11

b. The services and interventions available to families who have been referred for Family Assessment and a list of vendors who directly provide these services and interventions;

Service Providers for Family Assessment							
Agency	<ul> <li>Department of Behavioral Health</li> </ul>						
	<ul> <li>Department of Human Services</li> </ul>						
Collaborative	<ul> <li>Columbia Heights/Shaw</li> </ul>						
	<ul> <li>East River</li> </ul>						
	<ul> <li>Edgewood/Brookland</li> </ul>						
	<ul> <li>Far Southeast</li> </ul>						
	<ul> <li>Georgia Avenue</li> </ul>						

The Healthy Families/Thriving Communities Collaboratives have worked in partnership with District child welfare to serve families in need throughout the city. CFSA has a long history of partnering with the Collaboratives to help families before they get involved with child welfare and to jointly serve some families involved with CFSA. The services offered include the following: Essential Core Services: Information & Referral, Educational Workshops, Support Groups, Mentoring, Whole Family Enrichment, Respite and Tutoring and Emergency Flex Fund Assistance; Additional services offered are: Housing supports, employment support, family decision making, transportation and legal assistance.

The Department of Human Services provides an array of services to families involved with CFSA such as: access to child care services, emergency shelter assistance, Temporary Assistance for Needy Families (TANF) and Supplemental Nutrition Assistance Program (SNAP).

The Department of Behavioral Health partners with CFSA to link families to a Core Service Agency to provide mental health services such as: Access Helpline, Emergency Psychiatric Services, Trauma Systems Therapy (TST),

Functional Family Therapy (FFT) and Parent Child Interaction Therapy (PCIT).

### c. For each specific service listed in (b), above, the number of families referred for services in FY18 and in FY19, to date;

FY2018 Family Assessments	Collaborative / Agency Name	FA Families Referred
Service Linkage – Agency	Department of Behavioral	15
	Health	
	Department of Human	36
	Services	
	Subtotal	51
Service Linkage –	Columbia Heights/Shaw	18
Collaborative	East River	56
	Edgewood/Brookland	46
	Far Southeast	93
	Georgia Avenue/Rock	19
	Creek	
	Subtotal	232
Service Linkage – Other	Subtotal	76
	Total	359

FY2019 Family Assessments	Collaborative / Agency Name	FA Families Referred
Service Linkage - Agency	Department of Behavioral	2
	Health	
	Department of Human	3
	Services	
	Subtotal	5
Service Linkage -	Columbia Heights/Shaw	3
Collaborative	East River	15
	Edgewood/Brookland	6
	Far Southeast	16
	Georgia Avenue/Rock	4
	Creek	
	Subtotal	44
Service Linkage - Other	Subtotal	11
	Total	60

d. For each specific service listed in (b), above, the number of families served in FY18 and in FY19, to date;

<b>FY2018</b> (May 15, 2017 – Sep 30, 2018)	Administration	Total Served
	CPS – Family Assessment	232

FY2019 (Oct 1, 2018 – Dec 31, 2018)	Administration	Total Served
	CPS – Family Assessment	115

e. The total number of families and the total number of children who CFSA referred to its Family Assessment Units in FY18 and in FY19, to date, broken down by type of allegation;

**FY2018 Family Assessments:** 

Allegation Type	Total Calls	Total Children
Caregiver discontinues or	72	85
seeks to discontinue care		
Caregiver incapacity (due	155	240
to incarceration,		
hospitalization, or		
physical or mental		
incapacity)		
Domestic Violence	494	846
Educational Neglect	1,112	1,270
Inadequate Housing	397	756
Inadequate Supervision	788	1,236
Medical abuse	3	3
Medical Neglect	291	340
Mental abuse	174	217
Neglect	515	843
Physical Abuse	857	966
Substance Abuse	782	1,281
Total Accepted FA Hotline Calls	3,722	5,141

**FY2019 Family Assessments:** 

Allegation Type	<b>Total Calls</b>	Total Victim
0 02		Children
Caregiver discontinues or	18	21
seeks to discontinue care		
Caregiver incapacity (due	40	67
to incarceration,		
hospitalization, or		
physical or mental		
incapacity)		
Domestic Violence	126	233
Educational Neglect	261	305
Inadequate Housing	100	169
Inadequate Supervision	161	244
Medical Neglect	86	95
Mental abuse	46	60
Neglect	125	186
Physical Abuse	240	293
Substance Abuse	221	374
Total Accepted FA Hotline Calls	920	1,306

f. The total number of families and the total number of children referred for Family Assessment whose cases CFSA converted to investigations and referred to Investigation Units in FY18 and in FY19, to date, broken down by type of allegation. How many of these families were substantiated for neglect? How many families ultimately had children removed?

Fiscal Year	Number of Family Assessment	Total Victim Children	# of FA's Converted to Investigations	# of Investigations	Total Victim Children	# of Substantiated Neglect Investigations <sup>1</sup>	# of Children Removed
FY2018	3,722	5,141	300	296	527	118	20
FY2019	920	1,306	56	55	87	16	1

 $<sup>^{1}</sup>$  Substantiated neglect investigations are derived from the 300 family assessments that were converted to investigations.

	Allegation Type						
Fiscal Year	Abuse	Child Fatality	Neglect	Sex Trafficking	Sexual Abuse	Total	
FY2018	75	1	186	7	27	296	
FY2019	16	0	33	3	3	55	

g. Of the families referred for Family Assessment in each FY above, the number who were subsequently referred for investigation. How many of these families were substantiated for neglect? How many of these families ultimately had children removed?

FA Clos	FA Closed during October 2017 - March 2018 (Six months)				Subsequent Investigations					
Referral Type	FA Closure Reasons	Total Referrals	*Total Victim Children	# of subsequent Investigations	# of Victim Children	# of Substantiated Neglect referrals	# of Victim Children	# of families had children removed	# of Victim Children	
	Connect to an Open Case	1	1	0	0	0	0	0	0	
	Did not meet standards	38	45	3	2	0	0	0	0	
	Family declined services	203	287	32	38	8	11	1	1	
	No service needs identified	626	866	45	59	11	18	4	10	
FA	Out of Jurisdiction	135	174	6	6	0	0	0	0	
rA .	Pre-existing Services	264	385	31	37	14	17	2	2	
	Service Linkage - Agency	22	27	4	4	3	3	2	2	
	Service Linkage - Collaborative	89	131	12	15	6	8	2	3	
	Service Linkage - Other	32	48	6	5	5	5	0	0	
	Unable to locate	13	16	0	0	0	0	0	0	
	Total Unique	1423	1961	132	161	44	60	11	18	

## h. The number of Family Assessment cases closed in FY18 and in FY19, to date, by reason for closure (e.g. case objective achieved, family refused services, etc.); and

Fiscal Year	Category	FA Closure Reason	Total FA Calls
		Connect to an Open Case	6
		Did not meet standards	108
		Family declined services	515
		Link to Open Family Assessment	32
		No service needs identified	1433
		Open CPS Referral - Administrative Pathway	63
		Open CPS Referral - Clinical Review	55
		Open CPS Referral - New Hotline Call	153
	Closed	Open CPS Referral - PM Review	24
FY2018		Open CPS Referral - Removal	5
		Out of Jurisdiction	339
		Pre-existing Services	602
		Service Linkage - Agency	51
		Service Linkage - Collaborative	232
		Service Linkage - Other	76
		Unable to locate	27
		Subtotal	3721
	Open	Subtotal	1
		Total	3722
		Did not meet standards	41
		Family declined services	85
		Link to Open Family Assessment	4
		No service needs identified	246
		Open CPS Referral - Administrative Pathway	15
		Open CPS Referral - Clinical Review	10
		Open CPS Referral - New Hotline Call	25
	Closed	Open CPS Referral - PM Review	5
FY 2019	Ciosea	Open CPS Referral - Removal	1
F Y 2019		Out of Jurisdiction	34
		Pre-existing Services	91
		Service Linkage – Agency	7
		Service Linkage - Collaborative	50
		Service Linkage – Other	14
		Unable to locate	6
		Subtotal	634
	Open	Subtotal	286
	_	Total	920

i. Provide any evaluations or assessments that have been conducted regarding the differential response. Describe what efforts the agency is making to assess the effectiveness of differential response; including the timelines for any evaluation(s), the methods that will be used, and an explanation of the types of data that will be collected as part of the evaluation process.

CFSA has decided to discontinue the Family Assessment (FA) practice. See response to question 17.

### 14. Provide a detailed update regarding the Agency's in-home cases:

a. The number of staff currently serving in-home cases;

A total of 45 social workers, 10 family support workers, 10 supervisory social workers, two program managers, and one administrator serve in-home cases.

b. The services and interventions available to families who have in-home cases and a list of vendors who directly provide these services and interventions;

See response to question 14(c).

### c. For each specific service listed in (b), above, the number of families referred for services in FY18 and in FY19, to date;

	Services and Interventions		
Services/Interventions	Provider/Vendor	FY2018  Number of Families Referred	FY2019 <sup>2</sup> Number of Families Referred
Project Connect	Catholic Charities Progressive Life Center	10	6
Parent Education & Support Services	Collaborative Solutions for Communities	13	1
	East River Family Strengthening Collaborative	62	9
Parent & Adolescent Support Services	DC Department of Human Services (DHS)	0	0
Family Peer Coaches	DC Department of Behavioral Health (DBH)	31	17
Mobile Stabilization Services (MSS)	Catholic Charities	219	29
Legal Services	Neighborhood Legal Services	20	4
Total		355	66

### d. The total number of families with new in-home cases in FY18 and in FY19, to date, by type of allegation;

Fiscal Year	Abuse	Child Fatality	Neglect	Sex Trafficking	Sexual Abuse	Total In-Home Cases
FY2018	100	2	172	1	21	293
FY2019	25	0	38	0	8	71

<sup>&</sup>lt;sup>2</sup> Data provided is for the first quarter of FY2019 (October – December 2018).

Out of the 21 Cases of Sexual Abuse, there were 18 referrals and 26 victims that had a substantiated allegation finding of sexual abuse, abuse, mental abuse, physical abuse or neglect. Of those 18 referrals, seven still had an open case.

### e. The number of in-home cases closed in FY18 and in FY19, to date, broken down by reason for closure;

Closure Reason	FY 2018	FY 2019
Moved/Cannot locate	34	4
Change in Providers	1	0
Client's Request*	240	62
Court Action	9	2
Death of Client	1	0
Services not Provided by CFSA	16	7
Services to be Received in Another Case	1	0
Service/Treatment Plan Completed	183	55
Other	14	4
<b>Total Cases Closed</b>	499	134

f. Provide any evaluations or assessments that have been conducted to assess the effectiveness of its efforts with families with in-home cases. Describe what efforts the agency is making to assess the effectiveness of its efforts with families with in-home cases; including the timelines for any evaluation(s), the methods that will be used, and an explanation of the types of data that will be collected as part of the evaluation process; and

CFSA uses the Quality Service Review (QSR) process to assess the effectiveness of practice with families receiving either in-home or out-of-home services. The QSR is a case-based qualitative review process that requires interviews with all the key people familiar with the child and/or family whose case is under review. Using a structured protocol, trained QSR reviewers synthesize the information gathered and rate how well the child is

functioning and how well the system is performing to support the child, family, and foster family (as applicable). Reviewers provide direct feedback to social workers and supervisors as well as a written summary of findings. Using the protocol, all cases are given an overall rating for practice performance. In FY2018, a total of 54 in-home cases were randomly selected to participate in the QSR process between February and May. The overall system performance significantly improved from 50 to 85 percent from FY2017 to FY2018. There was also a marked improvement in almost every category within the system performance. For overall system performance CFSA's In-Home Administration improved in the following areas from FY2017-FY2018: Engagement of Fathers 48 to 71 percent, Teamwork Formation 80 to 89 percent, Assessment of Child 73 to 89 percent, and Overall Practice Rating 50 to 85 percent.

g. Provide an update on Community Partnerships' "Frontline Practice Continuous Quality Improvement Plan" referenced int the agency's response to Question 10(f) in the FY18 Performance Oversight Pre-Hearing Questions and Response.

In-home has established an enhanced Frontline Practice Continuous Quality Improvement (CQI) plan to help evaluate performance, make ongoing decisions and analyze clinical practice with in-home cases. These processes include: Case Plan Reviews, One-Year-Plus Case Reviews, Supervisory Log Reviews, and Case Presentations. The data, information and results from these processes coupled with weekly check-ins with the in-home supervisors and program managers have been used to affect positive changes in policy, process, and case practice.

The in-home administration will continue to utilize these strategies as they target a variety of practice areas and the initial analysis of the results indicate that they have had a positive impact on our overall practice improvement. In FY2019 we will focus on refining our measures, so we can better connect the data collected to the intended outcomes. The first year of data has allowed us to calculate a baseline in some areas, and FY2019 will allow a comparison with subsequent data for assessing impact. Our intended goal is to have measures that are meaningful and useful so that we can determine how our overall CQI plan impacts our families and programmatic goals.

### 15. Regarding CPS, provide the following for FY18 and FY19, to date:

### a. The number of CPS investigations for child abuse and neglect by ward;

		Ward of Origin											
FY	1	2	3	4	5	6	7	8	No Ward	Total Investigations			
FY 2018	228	31	43	253	500	307	900	1251	680	4193			
FY 2019	40	7	7	40	91	51	111	182	134	663			

### b. The number of investigations substantiated by ward;

	Ward of Origin									
FY	1	2	3	4	5	6	7	8	No Ward	Total Substantiated Investigations
FY 2018	71	9	7	51	146	75	271	328	169	1127
FY 2019	13	1	3	7	21	14	28	57	28	172

### c. The number of investigations that were not substantiated by ward;

		Ward of Origin											
FY	1	2	3	4	5	6	7	8	No Ward	Total Investigations			
FY 2018	157	22	36	202	354	232	629	923	511	3066			
FY 2019	27	6	4	33	70	37	83	125	106	491			

### d. Identify the top ten factors that led to an investigation being substantiated;

FY2018	FY2018								
Allegation Type Category	# of Investigations								
Substance Abuse	245								
Inadequate Supervision	233								
Physical Abuse	230								
Educational Neglect	197								
Caregiver incapacity (due to incarceration,	136								
hospitalization, or physical or mental incapacity)									
Domestic Violence	129								
Medical Neglect	102								
Inadequate Housing	70								
Caregiver discontinues or seeks to discontinue care	59								
Sexual Abuse	55								

FY2019								
Allegation Type Category	# of Investigations							
Physical Abuse	40							
Educational Neglect	38							
Substance Abuse	30							
Inadequate Supervision	28							
Domestic Violence	24							
Caregiver incapacity (due to incarceration,	21							
hospitalization, or physical or mental incapacity)								
Medical Neglect	16							
Neglect	11							
Sexual Abuse	7							
Caregiver discontinues or seeks to discontinue care	5							

### e. The current number of open investigations by ward;

		Ward of Origin										
FY	1	2	3	4	5	6	7	8	No Ward	Total Investigations		
FY 2018	20	1	4	24	46	33	80	130	68	406		
FY 2019	16	4	6	24	37	30	69	116	58	360		

### f. The total number of backlogged investigations by ward;

	Ward of Origin									
FY	1	2	3	4	5	6	7	8	No Ward	Total Investigations
FY 2018	1	0	0	0	2	2	4	5	5	19
FY 2019	1	0	0	1	4	4	0	9	5	24

### g. For the backlogged investigations, the length of time each has remained open, and the reasons for the backlog;

FY2018	Extension	Length of Time		Total
Extension	Reason	36-60 Days	61+ Days	Backlogged
With Extension	Child fatality	1	0	1
	Delay in receipt of critical information	3	2	5
	Law Enforcement	1	0	1
	Links	3	1	4
	Unable to contact client	4	0	4
	Unable to identify or locate	1	0	1
	Uncooperative client	0	1	1
	Subtotal	13	4	17
Without Extension		2	0	2
	Total	15	4	19

FY2019	Extension	Length of Time	Total	
Extension	Reason	36-60 Days	61+ Days	Backlogged
With	Delay in	6	2	8
Extension	receipt of			
	critical			
	information			
	Law	1	0	1
	Enforcement			
	Links	1	0	1
	Out of	2	0	2
	jurisdiction			
	Unable to	0	0	0
	contact client			
	Uncooperative	3	2	5
	client			
	Subtotal	13	4	17
Without		7	0	7
Extension		1	U	,
	Total	20	4	24

#### h. The number of children being removed by ward;

	Ward of Origin									
FY	1	2	3	4	5	6	7	8	No Ward	Total Children Removed
FY 2018	6	4	1	3	36	7	63	56	30	206
FY 2019	0	0	0	1	3	2	8	11	16	41

Note: These removals are from CPS only. See response to question 21.

#### i. The total number of FTEs allocated for CPS;

FY2018	199
FY2019	204

### j. The total number of workers assigned to the CPS;

FY2018	109
FY2019	114

Note: Workers refers to the total number of social workers.

#### k. The total number of vacancies in CPS; and

FY2018	9
FY2019	5

### 1. The number of vacancies the agency plans to fill and the plan for filling these vacancies.

CFSA plans to fill these positions by March 2019.

#### 16. Regarding caseload requirements under LaShawn A. v. Bowser.

### a. What is the required investigation/caseload for CPS-Investigations Workers? For CPS-FA Workers? Other?

The LaShawn Implementation and Exit Plan comprises the following caseload standards: 12 investigations per investigator and 15 cases per ongoing social worker. The exit standard provides that 90 percent of investigators and social workers will have caseloads that meet these caseload requirements, that no individual investigator shall have a caseload greater than 15 investigations,

and no individual ongoing social worker shall have a caseload greater than 18 cases.

- b. Provide for FY18 and FY19, to date (organized by the unit each worker is assigned):
  - i. The average current caseload per worker;
  - ii. The total number of instances (this could be multiple times in a year per worker) that the caseload has been between 13 and 15;
  - iii. The total number of instances (this could be multiple times in a year per worker) that the caseload has been 16 or more; and
  - iv. The average length of time caseloads exceeded the required number.

### **FY2018** (As of September 30, 2018)

#### **Intake & Investigation Caseload:**

Current caseload per investigation worker	6 Investigations/worker (average)
Number of Workers over the required	
Investigation caseload of 12	1 worker
Average Length of time caseloads exceeded the	
required number of 12	2 days

### Family Assessment (FA) Caseload:

Current caseload per FA worker	6 FA/worker (average)
Number of Workers over the required FA caseload	
of 12	0 workers
Average Length of time caseloads exceeded the	
required number of 12	0 days

### **Ongoing Caseload:**

Current Caseload per Ongoing Worker	9 cases/worker (average)
Number of Workers over the required Ongoing	
Caseload of 15	0 workers
Average Length of time caseloads exceeded the	
required number of 15	0 days

### **FY 2019 (As of December 31, 2018)**

**Intake & Investigation Caseload:** 

Current caseload per investigation worker	6 Investigations/worker (average)
Number of Workers over the required	
Investigation caseload of 12	0 workers
Average Length of time caseloads exceeded the	
required number of 12	0 days

Family Assessment (FA) Caseload:

Current caseload per FA worker	8 FA/worker (average)
Number of Workers over the required FA caseload	
of 12	2 workers
Average Length of time caseloads exceeded the	
required number of 12	11 days

**Ongoing Caseload:** 

Current Caseload per Ongoing Worker	9 cases/worker (average)
Number of Workers over the required Ongoing	
Caseload of 15	2 workers
Average Length of time caseloads exceeded the	
required number of 15	18 days

- c. For each of the units, provide a monthly breakdown of each worker that exceeded a caseload of 12 with the following information:
  - i. The number of days that the case load was between 13 and 15; and
  - ii. The number of days that the case load was 16 or more.
  - iii. Anytime the caseload is 16 or more, provide the maximum number of cases that worker had at one time.

Fiscal Year	#Workers with caseload exceeding 12	#Days caseload between 13-15	#Days caseload 16 or more	Unit
FY2018	1	2	0	CPS-DR
FY2019	1	11	0	CPS-FA
	1	8	0	CPS-FA

- 17. It was announced on January 16, 2019, that as of April 1, the Family Assessment (FA) unit will merge into Child Protective Services Investigations Division (CPS).
  - a. Provide a detailed explanation of this organizational change including how it will alter the work of the FA unit and CPS.

The FA track has a significant number of families that decline or opt out of participating in services or treatment due to the voluntary nature of this practice. When an FA referral is completed and referred to a community-based provider for ongoing support to address safety or risk factors, families that decline may be re-reported for maltreatment that could trigger an investigation and lead to opening an in-home case or potentially a removal. By completing CPS investigations for any screened-in hotline call, we'll be empowered to engage in the important fact-finding activities that are intrinsic to investigations and we will be better able to determine the root causes of maltreatment. At the same time, through the Family First Prevention Services Act (FFPSA) we will be better positioned to link those families with effective preventions to keep children safe, reduce risk, and minimize the potential for repeat maltreatment.

#### b. Explain why the change was made.

CFSA began planning for implementation of its Child Protective Services FA Division in 2011. Like other states that had begun Differential Response (DR) practice, the goal was to engage and intervene with families in a different way that would make them feel less threatened by a partnership with a CFSA social worker. The first unit of FA social workers went live in 2012.

However, despite our intention to engage families differently and serve them more effectively through the FA pathway, it has resulted in less effective CPS intervention with some children, at times, being left with significant risk and safety concerns. In order for CFSA to become a premier high performing public child welfare agency, its child protection practices and policies should promote family engagement, quality investigations within a reasonable timeframe and teaming. These are the essential components needed to ensure child safety. A one-track system will allow CFSA Entry Services to have more consistent clinical practice, greater continuity among its business processes, and better child protection outcomes.

#### i. Will there be cost savings?

This change was not effectuated in order to realize cost savings; rather it is intended to standardize practice and serve families better. This is something CFSA plans to monitor over-time post the transition.

#### ii. Will there be service improvements?

Families will continue to have access to all specific services listed in CFSA's response to Question 13(b). In addition, the change will promote more consistent family engagement which should result in improvement of service acceptance rates.

### c. What was the overall capacity of FA and CPS before the merger and after?

Please see response to question 13(a).

### d. How many FTEs were hired or available for hire before the merger and after?

There will be no change in the number of FTE's from before and after the merger.

### e. How will data be tracked and analyzed compared to previous years?

Data will continue to be tracked in our FACES system.

### f. Will this have an effect on any *LaShawn* tracking and milestones? Explain.

CFSA does not foresee any effect on LaShawn tracking and milestones. CFSA will continue to monitor and track CPS I initiations and closures.

18. In FY18 and in FY19, to date, how many child protection reports has the Agency received alleging educational neglect of youth in CFSA custody and not in CFSA custody? Break down the response for reports involving (i) children with 0-9 cumulative unexcused absences, (ii) children with 10-19 cumulative unexcused absences; and (iv) 26 or more cumulative unexcused absences.

Referral Status	Custody Type	Cumulative Unexcused Absences	SY2017 - 2018 (August 01, 2017 - August 19, 2018)	SY2018 - 2019 (August 20, 2018 - December 31, 2018)
		0 - 9	72	28
	Non CFSA Custody	10 - 19	878	284
Accepted		20 - 25	241	36
		26 or more	240	33
		Not Recorded	135	66
		Subtotal	1,478	429
	CFSA Custody		3	4
<b>Screened Out</b>	Non CFSA Custody		3,179	645
	Subtotal		3,182	648
Other	Non CFSA Custody	Subtotal	6	1
		Total	4,666	1,078

**Notes:** 1. The 'Other' referral status consist of AVOKA referrals with no Educational Neglect allegation. 2. Accepted Linked referrals are excluded. 3. 'Non CFSA Custody' represents children who are not a ward of CFSA at the time of the hotline call. 4. The referrals counted under "Not Recorded" consist of alleged educational neglect victims where the number of absences were not documented.

### a. How many of these reports were substantiated? Break down the answer by the categories (i), (ii), (iii) and (iv) listed above.

Custody Type	Cumulative Unexcused Absences	SY2017 - 2018 (August 01, 2017 - August 19, 2018)	SY2018 - 2019 (August 20, 2018 - December 31, 2018)
Non CFSA Custody	0 - 9	9	1
	10 - 19	65	31
	20 - 25	40	8
	26 or more	82	5
	Not Recorded	34	14
	Total	195	54

**Notes:** 1. This summary counts closed investigations where the Educational Neglect allegation is substantiated. 2. 'Non CFSA Custody' represents children who are not a ward of CFSA at the time of the hotline call. 3. There were no reports alleging educational neglect of youth in CFSA's custody during this period. 4. The referrals counted under "Not Recorded" consist of alleged educational neglect victims where the number of absences were not documented.

b. Of the reports that were substantiated, how many led to a child's removal into foster care? Break down the answer by the categories (i), (ii), (iii) and (iv) listed above.

Custody Type	Cumulative Unexcused Absences	SY2017 - 2018 (August 01, 2017 - August 19, 2018)		SY2018 - 2019 (August 20, 2018 - December 31, 2018)	
		# of	# of	# of	# of
		Investigations	Children	Investigations	Children
Non CFSA Custody	0 - 9	0	0	1	2
	10 - 19	0	0	1	2
	20 - 25	1	1	0	0
	26 or more	2	3	1	1
	Not Recorded	2	3	3	4
	Total*	4	7	5	9

<sup>\*</sup>Unique Counts

**Notes:** 1. This summary counts closed Investigations where the Educational Neglect allegation is substantiated and removed on/after the hotline referral date. 2. 'Non CFSA Custody' represents children who are not a ward of CFSA at the time of the hotline call. 3. There were no reports alleging educational neglect of youth in CFSA's custody during this period. 3. The referrals counted under "Not Recorded" consist of alleged educational neglect victims where the number of absences were not documented.

c. How many reports were received from DCPS? From charter schools? Provide the number of reports attributable to each LEA.

School Year	School Type		
School Tear	DCPS	DCPCS	
SY2017 - 2018 (August 01, 2017 - August 19, 2018)	2,681	1,568	
SY2018 - 2019 (August 20, 2018 - December 31, 2018)	565	362	

**Notes:** 1. This summary considers referrals received from either DCPS and DCPCS only. 2. Referrals received by other independent or private schools or by other sources are not included.

- 19. CFSA announced that they are instituting a new practice model that includes creating a social work unit dedicated to educational neglect triage and responding to accepted educational neglect referrals.
  - a. Provide a detailed explanation of this organizational change.

To better address educational neglect and chronic absenteeism, CFSA and DCPS are in the beginning stages of developing a new process. The new process is aimed at expanding capacity and increasing teaming efforts through early intervention and meaningful referrals. CFSA will be creating a dedicated social work unit to better respond to educational neglect referrals. The unit will contain five social workers who will be assigned to a cluster of schools to serve as the point of contact for attendance coordinators. They will also serve

as members of the student support team when appropriate as an early intervention strategy, making the referral process seamless, not burdensome.

b. Additionally, given the inaccuracies of attendance data that received public attention last year, how has the agency adjusted its approach to investigating truancy and educational neglect?

CFSA does not manage attendance data, however we are jointly working with DCPS to better respond when there are concerns of chronic absenteeism and educational neglect. Our agency approach to address these concerns is mentioned in item (a).

- 20. Regarding the Cross-Connect Program for families served by multiple agencies among CFSA, DHS, and DBH:
  - a. How many children and how many families are currently being served by Cross-Connect?

In consultation with DHS and DBH, we decided to eliminate the Cross Connect program at the end of FY2017. While we all agree that cross-agency teaming for families involved in multiple systems is important, our review of the Cross-Connect model revealed that only a small subset of all eligible families was actually case managed through the program. The model required laborious data matches and bureaucratic processes that impeded timely engagement of families. Instead, we developed a cross-agency teaming plan and protocols for working with families involved in our respective systems.

b. How many children and how many families were served by Cross-Connect in FY18? FY19, to date?

See response to question 20(a).

c. How many children and families were eligible for the Cross-Connect Program in FY18?

See response to question 20(a).

d. Provide an update of the FY18 outcomes of the Cross-Connect Program.

See response to question 20(a).

### 21. How many children did CFSA remove, by age and reason for removal, in FY18? In FY19, to date?

$Age^3$	FY2018	FY2019
<1 year	50	11
1	27	7
2	28	7
3	20	6
4	15	10
5	18	5
6	16	5
7	15	5
8	15	8
9	18	4
10	18	4
11	12	5
12	17	3
13	15	8
14	21	8
15	14	5
16	23	5
17	18	9
<b>Total Removals</b>	360	115

Removal Reason	FY2018	FY2019
Abandonment	12	2
Alcohol Abuse (Parent)	10	2
Caretaker ILL/ Unable to Cope	11	4
Child's Behavior Problem	14	2
Child's Disability	6	0
Death of Parent(s)	2	1
Drug Abuse (Child)	1	0
Drug Abuse (Parent)	43	6
Inadequate Housing	12	2
Incarceration of Parent(s)	9	14
Neglect (Alleged/Reported)	290	91
Non-Committed Child of Teen	0	1
Physical Abuse (Alleged/Reported)	50	16
Relinquishment	6	0
Sexual Abuse (Alleged/Reported)	13	1
Voluntary	5	0
Total <sup>4</sup>	360	115

Age is calculated as of the entry date.
 The totals may not add up because a child may have multiple removal reasons.

### a. How many of these children had a family team meeting held before removal?

FY2018	41 Children
FY2019	10 Children

### b. How many of these children had a family team meeting held within 72 hours of removal?

FY2018	249 Children
FY2019	20 Children

### c. How many of these children had a non-custodial parent identified prior to removal?

CFSA does not currently track these data. However, in the case of all removals, CFSA requests the name and contact information of all non-custodial parents and submits a mandatory referral to the Diligent Search Unit requesting information on all respective parents/kin.

### d. How many of these children had kinship resources identified prior to removal?

Of those children/families that had an At-Risk of Removal FTM in FY2018, 37 children (17 families) had a kinship resource identified prior to removal. In FY2019, four children (one family).

e. How many of these children were removed after CFSA received just one hotline call regarding the child? After 2-3 calls? After 4-5 calls? After more than 5 calls?

Hotline Calls <sup>5</sup>	FY2018	FY2019
0	32	7
1	115	28
2 - 3	136	43
4 - 5	38	20
6+	39	17
<b>Total No. of Removals</b>	360	115

f. How many of these children were removed after participating in a Family Assessment?

FY2018	76
FY2019	20

g. How many pre-removal family team meetings were held in FY17? In FY18 to date?

In FY2018 - 397 families (529 children) had an At-Risk of Removal FTM (pre-removal FTM).  $^6$ 

In FY2019 - 46 families (106 children) had an At-Risk of Removal FTM (preremoval FTM).

h. How many of these children were placed in emergency or short-term placements in FY18? FY19, to date?

FY2018	15
FY2019	10

<sup>&</sup>lt;sup>5</sup> Hotline Calls include Investigations, FA's and Screened Out calls that came for the child within 12 months prior to his/her entry into care.

<sup>&</sup>lt;sup>6</sup> These numbers represent the universe of at-risk of removal (pre-removals) FTMs not the subset found in question 21(a).

### 22. How many neglect petitions did CFSA file in Family Court in FY18? FY19, to date?

In FY2018 a total of 330 neglect petitions were filed in Family Court. In FY2019 a total of 150 neglect petitions were filed in Family Court.

a. How many of the children subject to those petitions were removed by CFSA prior to the filing of those petitions?

FY2018	200
FY2019	111

b. How many of the children subject to those petitions were community papered?

FY2018	130
FY2019	39

### c. What, if any, data does CFSA collect on outcomes for children whose cases are no-papered?

In FY2018, there were 18 children (from 16 families) that were no-papered. Of these children,

- The remaining 10 children have not had any further calls to the hotline or any removals.
- For the remaining eight children:
  - The additional call for three children to the hotline was screened out
  - The additional call for four children to the hotline included at least one substantiated finding.
  - The additional call for one child to the hotline occurred recently and the investigation remains open at this time.

In FY2019 to date, there have been three children (from three families) that were no-papered. One child was inadvertently included on a petition with his siblings. This child has been in a finalized guardianship since 2015. Of the other two children, neither case has had additional referrals or a removal. One child did have an open in-home case which closed in January 2019 (four months later) due to successful completion of the treatment plan. The other child did not have an open case because the child was placed with the paternal grandmother.

# d. What, if any, data does CFSA collect on outcomes for children where the allegations do not result in removal or court involvement?

A screened-in allegation results in either an investigation or a Family Assessment. In the event that the investigation or assessment does not result in removal or court involvement, the family may be referred to their local Collaborative for services or to in-home for services. For in-home cases CFSA tracks the families assigned a level of care, the average amount of time in-home cases remains open, repeat maltreatment on open in-home cases and whether the families receive court involvement after the in-home case opening through community papering or a removal. This allows CFSA to better understand contributing factors that may lead to re-maltreatment and ways to reduce maltreatment from reoccurring.

# 23. Regarding Early Interventions for At-Risk Newborns, provide an update on the Agency's policies for newborns with positive toxicology results.

There are no updates to the Agency's policies for newborns with positive toxicology results. See response to question 23(c) for policy guidance.

### a. Total number of Hotline calls received regarding newborn toxicology in FY18 and FY19, to date;

See Response to question 23(b).

### b. The number of calls that resulted in (i) no in-person follow-up; (ii) an inhome wellness visit; (iii) an investigation;

Fiscal Year	Total number of hotline calls received regarding newborn toxicology	Number of calls that resulted in no in-person follow-up	Number of calls that resulted in an in-home wellness visit	Number of calls that resulted in an investigation
FY2018	234	0	130 (56%)	70 (30%)
FY2019	55	0	47 (85%)	25 (45%)

Fiscal Year	Family Assessment	Investigations	Screened Out	Total
FY2018	163	70	1	234
FY2019	30	25	0	55

#### c. The most prevalent reasons for in-home visits and full investigations;

CFSA currently requires that all positive toxicology reports for newborns be screened in to determine if there is a need to open a child protective services (CPS) investigation or family assessment.

Regardless of the pathway, all reports require a referral to the CFSA Office of Well Being for intervention by the CFSA nursing staff; development of an intervention plan; completion of home visits to ensure a safe environment; establishing contact with the parent, caregivers, siblings, and other household members to assess safety and risk; and the submission of other referrals as needed.

All newborn positive toxicology referrals are required to have a Plan of Safe Care in accordance with the federal Comprehensive Addiction and Recovery Act (CARA). The Plan of Safe Care includes provision of services and supports that address the infant's and affected caregiver's physical and social-emotional health and safety needs. The Plan of Safe Care is documented in the Intervention Plan which is required for all family assessments or investigations that involve positive toxicology reports.

### d. Total number of Hotline calls resulting in the agency providing information and referral;

There were no hotline calls resulting in the agency providing information and referral.

e. The number of these Hotline calls that resulted in removal.

FY2018	6
FY2019	2

#### 24. Has CFSA investigated the Future Family Enrichment Center?

#### a. Have any children in CFSA's care been sent to this facility?

No children in CFSA's care have been sent to this facility.

### b. Has placement at this center been found to constitute educational neglect in any instances? Explain.

Not applicable. See response to question 24(a).

- 25. In CY2018, the country saw a large number of youth entering the United States alone Unaccompanied Refugee Minors (URM) or with parents and then being separated. In September, CFSA said they were unaware of any youth from either of the above categories (and related to highly publicized executive action at the southern border) in CFSA care. Provide an update on the following:
  - a. How many youth separated from their parents at the border entered CFSA's care in FY18 and FY19, to date?

None.

b. How many URMs entered CFSA's care in FY18 and FY19, to date?

Three youth entered in FY2018 and one in FY2019.

c. Provide any additional relevant detail.

N/A.

#### Kin Care

- 26. In FY18 and FY19, to date, how many of the children with a substantiated report of child abuse or neglect had their investigation resolved through a safety plan to live with relatives (i.e., not removed/placed in foster care)?
  - a. For the youth identified above, how many were returned to the parent within three months, six months, and one year after the safety plan was signed?
  - b. Were those returns consistent with the requirements of the safety plan, e.g., was the child safely returned?
  - c. For how many of the youth identified above was there a hotline call within three months, six months, and one year after the safety plan was signed?
  - d. For how many of the youth identified in (c) above was the hotline report screened in? Break down by Family Assessment and investigation.
  - e. For those investigated, how many resulted in a substantiated finding of abuse or neglect?

When relatives step forward to prevent a child from entering the child welfare system and that child is safe with willing/able caretakers, the need for CFSA intervention comes to an end. CFSA does not track children who are successfully diverted from the foster care system.

# 27. In FY18, what percentage of District children living in foster care (both in Maryland and in DC) were in kinship foster care and what percentage were in foster homes without a relative care taker?

#### FY 2018

Percentage of Children placed with Kin	219/839 = 26%
Percentage of Children placed without relative	620/839 = 74%
caretaker	

#### FY 2019

Percentage of Children placed with Kin	219/839 = 26%
Percentage of Children placed without relative	620/839 = 74%
caretaker	

a. How do these number compare to the national percentages?

CFSA had 26 percent of children placed in kinship homes. The national average is 32 percent.

- b. How does CFSA account for the difference between the local and national percentages?
  - Many of the kin reside in Maryland and many do not meet the Code of Maryland Regulations (COMAR). We do not have authority to utilize waivers in that jurisdiction as we do in the District.
  - Lack of housing is an issue. Many kin are willing to become caregivers, but do not have their own housing.
- c. What efforts did CFSA make to increase the percentage of foster children placed with kin?
  - Teaming between Entry Services and Kinship has increased in efforts to identify and engage kin as early as possible.
  - When a kin placement is not identified at the time of removal, the Kinship staff remain involved up to 30 days post removal. Their primary focus is to identify, locate, engage and re-engage kin in an effort to identify a kinship placement.
- d. What percentage of foster children does the agency project will be placed with kin by the end of FY19?

CFSA has a goal of 30 percent of foster children to be placed with kin by the end of FY2019.

- 28. In FY2018, NCCF adopted two evidenced-based models, that among other things, help to identify kin and work to mitigate barriers to placing children with kin wherever possible, the 30 Days to Family program and Extreme Recruitment program.
  - a. Provide an update on NCCF's implementation of each program including the number of youth that participated and their outcomes.

#### **IFC- Innovative Family Practice (IFP)**

#### Targeted Recruitment to Lifelong Connections (TRLC) Program

NCCF began the implementation of the Targeted Recruitment to Lifelong Connections (TRLC) evidence informed program model in March 2018. TRLC, a program built on the evidence-based practices of the 30 Days to Family® Model developed by the Foster and Adoptive Care Coalition in Missouri, connects difficult to place older youth in foster care with safe and appropriate relatives who commit to serve as lifelong supports. The goal of this model is to ensure that youth preparing to emancipate from foster care will establish lifelong connections to family and/or kin that support them in creating and sustaining a productive lifestyle.

Since March 2018, the NCCF Targeted Recruitment to Lifelong Connections (TRLC) program has served 18 youth (ages 14 to 20, with one youth who will be emancipating at age 21). TRLC staff employed intensive investigative tactics to provide exhaustive identification and engagement of kin which included known and initially unknown supportive adults for all of the youth. At least 30 kin have been identified for each of the youth served in this model. Seventy-seven percent of the youth served have been connected to at least one lifelong kin connection who has made a commitment to serve as a resource to the child, providing support now and upon emancipation from care.

Most identified kin have agreed to one or more of the following:

- provide a home for the youth during the holidays
- provide food and occasional dinner's/meals
- serve as someone for the youth to talk to and provide mentorship

The TRLC staff also received training on The 3-5-7 Model® by Darla L. Henry & Associates, Inc., an evidenced based guided approach to engagement that supports individuals to heal from trauma by identifying barriers that may prevent establishing relational permanence. Through the use of this model, the staff provided each youth with individualized tools to explore their life events, grieve losses, and integrate people of importance into their lives. Darla Henry provided monthly case consultation to staff. Nine youth were served in FY2018 and nine were served in FY2019.

One hundred percent of the youth served have overcome barriers that prevented their ability to establish connections with their kin relatives.

Common challenges include:

- Relatives who had difficulty engaging with youth who were often in abscondence
- Inadequate youth engagement
- Youth involvement in criminal justice system
- Relatives who had difficulty building rapport due to youth's behavioral dysregulation
- Hesitancy to commit to lifelong connections due to previous family trauma with youth

#### **30 Days to Family®**

The 30 Days to Family® program has been open for referrals since October 2018. This program grew out of the Foster and Adoptive Care Coalition's Extreme Recruitment® Program Model evidenced based practices. 30 Days to Family® conducts intensive search and engagement of a child's relatives/kin within 30 days of the child entering the foster care system. The program model aims to identify at least 80 relatives/kin per case and secure one kinship placement in 85 percent of its cases. Upon identification of relatives interested and available to care for the child, the Specialists work with the kin relative to complete the emergency kinship licensing process.

This model requires intensive program consultation from the Foster and Adoptive Care Coalition upon receipt of the first two cases, only allowing a maximum of two cases during this initial consultation phase. NCCF is currently serving its first two families with this evidence informed model. Thus far, over 185 relatives/kin have been identified. This is the first phase and a requirement of initial implementation. Upon completion of the initial 30-day phase of case implementation (anticipated February 15), each Specialist will have capacity to serve up to two cases every 30 days or eight cases total for the team.

### b. Did CFSA implement either of these two evidence-based models in FY18 or to date in FY19? Provide detail.

CFSA did not implement these models. We are, however, engaged in dialogue with NCCF regarding the success of the model to determine if this is something we should consider system-wide.

### c. Does CFSA intend to implement either of these two evidence-based models in FY19?

See response to question 28(b).

### d. What other efforts did CFSA make to increase the percentage of foster children placed with kin?

See response to question 27(c).

- 29. Provide a detailed report on the Grandparent Caregiver Program, including:
  - a. The number of families currently in the program.

FY2019	513
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b. The number of children currently served by the program.

FY2019	798
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c. The average benefit received.

FY2018-FY2019	\$611.67
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#### **Health and Mental Health Care**

- 30. Provide the following information regarding medical and dental screenings for children entering foster care or are wards of CFSA:
  - a. The number and percentage of children who entered foster care in FY18 that received health screenings prior to placement. In FY19, to date;

Fiscal Year	# of Removals	# of Youth Requiring Health Screening Prior to Placement <sup>7</sup>	# and % of Youth Receiving a Health Pre-Placement Screening
FY2018	360	333	321 (96.4%)
FY2019	115	109	104 (95.4%)

b. The number and percentage of children who entered foster care in FY18 that received medical and dental evaluations within 30 days of placement. In FY19, to date;

Fiscal Year	# of Removals	# of Youth Requiring Medical Evaluation within 30 days of	# and % of Youth Receiving a Medical Evaluation within 30
		Placement	days of Placement
FY2018	360	285	249 (87%)
FY2019	115	103	92 (89%)
Fiscal	# of Removals	# of Youth Requiring	# and % of Youth

<sup>&</sup>lt;sup>7</sup> Children who are hospitalized do not require a screening prior to placement; they are medically cleared by the hospital attending physician upon discharge.

Year		Dental Evaluation within 30 days of Placement	Receiving a Dental Evaluation within 30 days of Placement
FY2018	360	237	75 (32%)
FY2019	115	69	38 (55%)

c. The number and percentage of children who were in foster care in FY18 that received health screenings within one year of their most recent screening;

CFSA tracks the number and percentage of children in foster care who receive health screenings before placement (see response to question 19a). For ongoing medical evaluations, children with significant medical needs are referred to the Nurse Care Management Program (NCMP), based on medical necessity criteria via the Healthy Horizons Assessment Center or by team members identifying a need for intensive medical case management services. For children/youth not eligible for the NCMP, the assigned social worker takes the lead in coordinating routine medical care for the child/youth, in cooperation with the resource parent and with consultation from Healthy Horizons as needed.

d. The number and percentage of children who were in foster care in FY18 that received at least one medical evaluation with a physician every 132 days; and

See response to question 30(c).

e. The number and percentage of children who were in foster care in FY18 that received at least one dental evaluation with a dentist every 132 days.

CFSA tracks the number and percentage of children in foster care who receive dental evaluations commencing from 30 days after entry through 90 days after entry into care. For ongoing dental needs, the assigned social worker takes the lead in coordinating all routine dental care in partnership with resource parents.

- 31. Provide the following information regarding medication management for children who were in foster care in FY18:
  - a. The number and percentages of children who had a valid prescription for any type of medication in FY18; and

CFSA does not aggregate data on prescriptions.

### b. The number and percentage of children who had at least one medication management appointment in FY18.

In FY2018, CFSA developed a plan to improve access to mental health treatment for children and youth in foster care, including medication management. As a part of our build out of adding therapists to our staff to provide mental health treatment to children and youth entering foster care, CFSA plans to add a contracted psychiatric nurse practitioner to the Healthy Horizon's Assessment center. This position will be added in Q2 of FY2019 and will be available as a full-time position through the HHAC for medication management appointments for children and youth in foster care. We are building a tracking component with this position to be able to track the use of psychotropic medications for our foster care population. In the interim, the assigned social worker is the lead on coordinating medication management appointments in partnership with the resource parent and can access additional support from nurse care managers/clinicians in the Office of Well Being.

c. Provide an update on CFSA's work with the DC Department of Behavior Health to strengthen data sharing on medication management for children in foster care who are accessing medication management through a CSA. Identify barriers to acquiring the data sharing agreement.

The data sharing agreement between CFSA and DBH was finalized. After careful consideration of the complexities, limited resources, and labor intensiveness involved in this manual process, CFSA included in its Mental Health redesign a dedicated resource to develop and operate a psychotropic medication management program. CFSA is onboarding a Psychiatric Mental Health Nurse Practitioner in 2019 to develop and manage this process.

#### 32. For FY18 and FY19, to date:

a. How many medically fragile and developmentally delayed children and vouth have entered care?

In FY2018, five children/youth met the criteria for a diagnosis of being medically fragile, and eight children/youth met the criteria for a diagnosis of developmental delay. In FY2019, one child/youth met the criteria for a medically fragile diagnosis, to date. Two children/youth met the criteria for developmental delays.

	Medically Fragile	Developmentally Delayed
FY2018	5	8
FY2019	1	2

# b. How many medically fragile and developmentally delayed children and youth have been identified in an in-home case?

In FY2018, nine children/youth met the criteria for a diagnosis of being medically fragile, and four children/youth met the criteria for a diagnosis of developmental delay. In FY2019, eight children/youth met the criteria for a medically fragile diagnosis and eleven children/youth met the criteria for developmental delays. This data is specific to children who have been referred to a Community Nurse.

Fiscal Year	Medically Fragile	Developmentall y Delayed
FY2018	9	4
FY2019	8	11

Based on the survey of the In-Home social workers, in FY2018 and FY2019 the following children/youth have been as medically fragile or have a diagnosis of developmental delay.

Fiscal Year	Medically Fragile	Developmentally Delayed
FY2018	35	74
FY2019	12	33

- 33. For FY18 and FY19, to date, regarding screening and referral of youth age birth to three involved in substantiated cases of abuse and neglect for IDEA Part C/Strong Start/DC Early Intervention Program:
  - a. How many children age birth to three were involved in substantiated cases of abuse and neglect?

FY2018	503
FY2019	81

b. How many of these children did not enter foster care?

FY2018	408
FY2019	65

c. How many of these children age birth to three not entering foster care were screened for developmental delays and using what instrument?

Screenings for developmental delays are voluntary and require consent from a caregiver.

Fiscal Year	Children Screened Using the Ages and Stages Questionnaire
FY2018	56
FY2019	7

d. How many of these children were referred to Strong Start/DC Early Intervention Program (DC's IDEA Part C program)?

Fiscal Year	Children Screened	Children Screened and Referred to Strong Start				
FY2018	56	6				
FY2019	7	2				

- 34. Provide the following information regarding mental health services for children in foster care:
  - a. CFSA uses a quarterly tracking report reflecting the timeliness of service inception following a documented referral for services. Provide all quarterly reports for each Choice Provider for the entirety of FY18 and all reports completed thus far in FY19.

CFS	CFSA REFERRALS FOR MENTAL HEALTH DIAGNOSTIC ASSESSMENT AND AVERAGE DAYS TO ENROLLMENT								
FY2018	Community Connections	First Home Care	MD Providers Family (Non-Choice)		Total	AVG Days from Referral to Enrollment			
Oct-17	0	0	11	21	32	4			
Nov-17	15	0	15	72	102	1			
Dec-17	3	0	8	25	36	1			
Q1 Total	18	0	34	118	170	2			
Jan-18	0	2	3	9	14	4			
Feb-18	1	1	12	16	30	1			
Mar-18	1	1	2	15	19	0			
Q2 Total	2	4	17	40	63	2			
Apr-18	0	0	13	13	26	1			
May-18	3	1	12	7	23	0			
Jun-18	0	0	15	25	40	1			
Q3 Total	3	1	40	45	89	1			
July-18	2	0	13	18	33	1			
Aug-18	2	0	4	18	24	1			
Sep-18	3	0	3	8	14	0			
Q4-Total	7	0	20	44	71	1			
FYTD	30	5	111	247	393	1			

**DEFINITIONS/IDENTIFICATION:** Children and Youth referred for mental health services via DBH are children/youth who are involved with the Child and Family services Agency (CFSA) ages 0 to 21 who were referred to a Core Service Agency (CSA) through CFSA's Clinical Health Services Administration.

**INTERPRETATION:** This table shows the number of CFSA children/youth enrolled with a DBH CSA and the average number of days between CFSA referral and enrollment with a CSA.

FY2019	COMMUNITY CONNECTIONS	MD FAMILY	OTHER PROVIDERS (NON- CHOICE)	TOTAL	AVG DAYS FROM REFERRAL TO ENROLLMENT
Oct-18	4	5	9	18	1
Nov-18	8	6	13	27	1
Dec-18	1	1	7	9	1
Q1 Total	13	12	29	54	1

In FY2018, CFSA referred 393 children and youth for mental health assessments and treatment. The Department of Behavioral Health (DBH) staff co-located at CFSA connects children directly with DBH Core Service Agency (CSA) Choice Providers and other CSAs within the DBH network. Of the 393 referrals, 146 were referred to a Child Choice Provider and the remaining 247 children were enrolled with alternative DBH Core Service Agencies (Hillcrest, Family Matters, MBI, Contemporary Family Services, Howard Road and LAYC). Enrollment with the provider occurred within an average of one day. Enrollment does not indicate receipt of services but rather that the child has been connected to a CSA for further evaluation to determine the need for services. The remaining children were referred and connected to private providers.

In FY2019 first quarter, CFSA referred 54 children for mental health assessment and treatment. Of those, 25 were referred to a Child Choice Provider/Core Service Agency, and the remaining 29 were enrolled with alternative DBH CSAs (Hillcrest, Family Matters, MBI, Contemporary Family Services, Howard Road and LAYC). Enrollment with the provider occurred within an average of one day.

# b. What percentage of children entering foster care in FY18 received a mental health screening within 30 days of entry? In FY19, to date?

In FY2018, there were 257 children eligible for a mental health screening, 197 received a mental health screening (77 percent), of which 155 (79 percent) received mental health screenings within 30 days of entry.

In FY2019, there were 98 children who were eligible for a mental health screening, 69 received a mental health screening (70 percent), of which 57 (83 percent) received mental health screenings within 30 days of entry.

# i. As a result of these screenings, how many of these children were referred for further mental health evaluations with a mental health professional?

In FY2018, out of the 197 children who received mental health screenings, 64 indicated a clinical need for further evaluation. Out of the 64 children, 55 were referred for further mental health evaluations. For the nine children who did not receive evaluations:

- Two case closures
- One under age of three years
- Two had developmental disability
- One absconded
- Three social team determined children did not require further treatment

In FY2019, CFSA began providing in-house therapy; the agency hired three in-house mental health providers to provide office-based mental health assessments and therapy to children entering care. In FY2019, out of the 69 screenings completed, 49 children indicated a clinical need for further mental health evaluation, of which 47 received further mental health evaluations. For the 22 children who did receive evaluations from CFSA:

- 12 were already connected to a CSA
- Seven did not require further treatment
- Two required higher level of care (PRTF, neurological testing)
- One child was in abscondance

# ii. How many of these children completed the additional evaluations professional?

In FY2018, out the 55 children referred for further mental health evaluations, 46 children completed a Diagnostic Evaluation/Intake Assessment. For those nine children who did not complete additional evaluations:

- Two case closures
- One under age of three years
- Two had developmental disability
- One absconded
- Three social team determined children did not require further treatment

In FY2019, of the 49 children referred for further mental health evaluation, 47 completed a Diagnostic Evaluation/Intake Assessment.

For the two children who did not complete additional evaluations:

- One child was in abscondance
- One child required a higher level of care such as PRTF

# c. What percentage of children who were in foster care in FY18 received the CAFAS/PECFAS every 90 days? In FY19, to date?

In FY2018, 82 percent of children who were in foster care received the CAFAS/PECFAS assessment every 90 days. In FY2019 to date, 77 percent of children in foster care have received the CAFAS/PECFAS assessment every 90 days.

# d. For children who received mental health services in each of these time periods, what is the average time between the mental health screening and delivery of services?

The average time between the mental health screening administered by CFSA and delivery of services by DBH in FY2018 was 43 days. In FY2019, CFSA hired three in-house mental health providers to provide office based mental health assessments and therapy. As a result of this expansion, the average time between the mental health screening administered and delivery of services by CFSA is now nine days.

e. In FY18, and in FY19, to date, how many children, broken down by age and gender, had an episode of psychiatric hospitalization? During each fiscal year, how many hospitalized children had more than one episode of psychiatric hospitalization?

Total Number of Children placed at Psychiatric Institute of Washington during FY 2018 & FY2019 (Until 12/31/2018) by age and gender.

FY2018

Age 8 1 Episode 2 Episodes **Total** Total 

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<sup>&</sup>lt;sup>8</sup> "Age" is calculated at the time of placement in PIW.

FY2019

Age	1 Episode	2 Episodes	Total
11	2	0	2
13	1	0	1
Total	3	0	3

FY2018

Gender	1 Episode	2 Episodes	Total
Female	9	0	9
Male	6	0	6
Total	15	0	15

FY2019

Gender	1 Episode	2 Episodes	Total
Female	2	0	2
Male	1	0	1
Total	3	0	3

f. What percentage of children in foster care spent time at a Psychiatric Residential Treatment Facility (PRTF) in FY18? In FY19, to date? Break down by age.

FY2018

Age	Children placed at Psychiatric Residential Treatment Facility
8	1
9	2
10	2
11	1
12	2
13	5
14	1
15	1
16	7
17	4
18	2
19	1
Total	28

FY2019

Age	Children placed at Psychiatric Residential Treatment Facility
10	1
11	2
12	1
13	3
14	1
15	1
16	5
17	1
18	1
19	1
Total	17

- g. How many referrals for evidence-based, specialized services (Multi-Systemic Therapy, Functional Family Therapy, Trauma-Focused Cognitive Behavioral Therapy, Child Parent Psychotherapy for Family Violence, and Parent Child Interaction Therapy) did CFSA make in FY18? How many referrals has CFSA made in FY19, to date? For each fiscal year, identify how many referrals were made for cases in which children:
  - i. Had not been removed at the time of referral;
  - ii. Were in foster care at the time of the referral; and
  - iii. Were living under protective supervision following a period in foster care at the time of referral.

CFSA refers children and youth to DBH for a diagnostic assessment to determine the need for mental health/substance abuse services. The assessment guides the selection of evidence-based therapy to meet the client's needs. DBH submits the referral to the Core Service Agency (CSA).

In FY2018, 129 children/youth received evidence-based therapy. Of that total, 17 were referred directly by CFSA. The remaining referrals were completed through the CSA in which the children/youth were actively enrolled.

In FY2019, there are 24 children/youth currently receiving evidence-based therapy. Of that total, one was referred directly by CFSA. The remaining referrals were completed through the CSA in which the children/youth were actively enrolled.

FY2018	129
FY2019	24

The following charts show the number of children and youth receiving Evidence-Based Therapy and the number of referrals made directly by CFSA. CFSA continues to work with DBH towards development of a shared tracking system that will facilitate better communication and service tracking.

#### Referral for Therapy by CFSA

Fiscal Year	A- CRA	CPP- FV	FFT	MST	MST- PSB	PCIT	TF- CBT	TIP	TST	TOTAL
FY2018	0	4	2	0	0	1	9	0	1	17
FY2019	0	0	0	0	0	0	1	0	0	1

- EBPs Evidence Based Practices
- A-CRA Adolescent Community Reinforcement Approach
- CPP-FV Child Parent Psychotherapy for Family Violence
- FFT Family Functional Therapy
- MST Multi-systemic Therapy (discontinued for FY18)
- MST-PSB Multi-systemic Therapy for Youth Problem Sexual Behavior (discontinued for FY2018)
  - o PCIT Parent Child Interaction Therapy
  - o TF-CBT Trauma Focused Cognitive Behavioral Therapy
  - o TIP Transition to Independence
  - o TST Trauma System Therapy

#### **Children Receiving Evidence Based Therapy**

FY2018	A- CRA	CPP- FV	FFT	MST	MST- PSB	PCIT	TF- CBT	TIP	TST	TOTAL
Total Cases Seen	218	43	150	0	0	131	155	888	71	1656
Cases										
Known to										
Be	33	26	23	0	0	8	5	28	39	162
Affiliated										
w/CFSA	15%	60%	15%	N/A	N/A	6%	3%	3%	55%	10%

FY2019	A- CRA	CPP- FV	FFT	MST	MST- PSB	PCIT	TF- CBT	TIP	TST	TOTAL
Total Cases Seen in FY2019 1st Quarter	0	33	68	0	0	61	73	430	36	701
Cases Known to	0	10	2	0	0	5	1	1	5	24
Be Affiliated w/CFSA	N/A	30%	3%	N/A	N/A	8%	1%	0.2%	14%	3%

CFSA continues to partner with DBH towards development of a shared tracking system that will facilitate better communication and service tracking.

h. In FY18 and FY19, to date, how many diagnostic assessments did DBH complete for youth who had open an open investigation, family assessment, or abuse and neglect case with CFSA? How many of these assessments resulted in a recommendation for therapy

In FY2018, 233<sup>9</sup> children completed a Diagnostic Assessment with DBH and 158 children received therapeutic service (i.e. therapy or Community Based Intervention) through DBH. In FY2019, 181<sup>10</sup> children completed a Diagnostic Assessment with DBH and 123 children received therapeutic services (i.e. therapy or Community Based Intervention) through DBH. DBH does not capture data for all youth who had open an open investigation, family assessment, or abuse and neglect case with CFSA at this time.

i. What treatment resources does CFSA offer for children who have attachment disorders? What training, if any, does CFSA provide to social workers and foster parents regarding attachment disorders?

Children with attachment disorders are able to be treated by DBH clinicians, a private counseling agency under a contract with CFSA, or internal CFSA mental health therapists. CFSA therapists have training in Trauma Focused Cognitive Behavioral Therapy (TFCBT), Parent and Child Interaction Therapy (PCIT), Grief and Loss and Trauma System Therapy (TST) treatment modalities.

<sup>&</sup>lt;sup>9</sup> This number represents foster care youth.

<sup>&</sup>lt;sup>10</sup> This number represents foster care youth.

CFSA's Child Welfare Training Academy (CWTA) offers a quarterly six-hour course, "Attachment, Grief, and Loss," as an in-service training for social workers and resource parents. CWTA also integrated information about attachment and attachment disorders throughout the new social worker preservice and ongoing social worker in-service training curricula.

j. Describe the Agency's efforts to improve access to mental health services for children living in Maryland.

Children in foster care placed in Maryland foster homes continue to be eligible for services in DC and CFSA also contracts with a service provider in Maryland.

In addition, CFSA's Temporary Safe Haven partner, the National Center for Children and Families, has partnered with Maryland Family Resources to provide mental health services for District children placed in Maryland.

k. What treatment resources does CFSA offer for children who have an autism spectrum disorder? What training, if any, does CFSA provide to social workers and foster parents regarding autism spectrum disorders?

Children who are diagnosed on the Autism Spectrum Disorder are enrolled with Health Services for Children with Special Needs (HSCSN) to receive treatment including behavioral therapy services and medication management. Children diagnosed with Autism Spectrum Disorders (ASD) may also receive speech, language, and occupational therapy and social skills through education programming as indicated on their Individual Education Plan (IEP).

CWTA offers a four-hour in-service training course about ASD to social workers and foster parents. It provides social workers and foster parents with a review of the diagnosis of autism and its associated symptoms along the spectrum, with a focus on specific interventions and best practices for children and youth diagnosed with ASD.

- 35. Provide a detailed update regarding the Agency's implementation of mobile crisis stabilization services for youth in foster care, including the following information:
  - a. During FY18, how many calls for crisis mobilization services has CFSA and/or its vendors received? FY19, to date?

FY2018	219
FY2019	29

i. How many of these calls have been from foster parents and providers located in DC?

FY2018	61
FY2019	7

ii. How many of these calls have been from foster parents and providers located in Maryland?

FY2018	21
FY2019	1

iii. How many of these calls resulted in a dispatch of services to the youth's location?

All 248 of the calls in FY2018 and FY2019 resulted in a dispatch of services.

iv. How many of these calls resulted in the youth being hospitalized?

FY2018	12
FY2019	0

- b. How has the Agency evaluated the effectiveness of mobile crisis stabilization services?
  - i. If an evaluation has been done, provide a summary of the results and attach a copy of the composite results.

CFSA did not conduct an evaluation.

ii. If no evaluation has been done, describe the Agency's plans to evaluate the effectiveness of this program, including timelines for evaluation, methods of evaluation, and the types of data that will be collected.

In FY2018, mobile crisis stabilization services (MSS) received 137 referrals for biological families, and of those families, 13 children experienced removals. As for foster families, MSS received 82 referrals in FY2018 and 17 youth experienced disruptions.

Based on feedback from foster parents, the community and other internal sources, CFSA and Catholic Charities began to explore providing a timelier response to foster parents and improving overall data collection and analysis.

As a result, a new scope of work and process was developed where by foster parents can directly call the provider for assistance versus through their foster parent support worker. This process also eliminated the need for a paper referral whereby a CPS investigator or In-Home social worker completes intake over the phone. We also enhanced data collection and analysis practices. This new process went into effect Monday January 7, 2019.

36. Provide the number of youth served by the in-house mental health providers hired by CFSA in the Fall of 2018.

In FY2019, Q1, the CFSA in-house mental health providers served 43 children, out which 21 children are receiving therapy. Of the 22 children not receiving therapy:

- 12 were already connected to CSA's
- Seven no treatment recommended
- Three required higher level of care

# 37. Provide the number youth who changed mental health care providers as a result of contractual or administrative changes during FY18.

In FY2018, 102 youth changed health providers as a result of the contractual or administrative changes.

#### Substance Abuse Services

#### 38. Provide the following responses for FY18 and FY19, to date:

a. Of the number of youth who entered foster care, how many received substance abuse screenings through the Healthy Horizon's Clinic? Based on the screenings administered, what are the most commonly used drugs?

In FY2018, 353 children/youth entered or re-entered foster care, 106 children/youth were eligible for a substance abuse screening, and 50 children/youth consented to receiving a screen. Based on the screening administered, the most commonly used drug was THC (marijuana).

In the first quarter of FY2019, 115 children/youth entered or re-entered foster care, 43 children/youth were eligible for a substance abuse screening, 27 children/youth consented to receiving a screen. Based on the screening administered, the most commonly used drug was THC (marijuana).

b. How many youth were referred to Addiction Prevention and Recovery Administration (APRA) for assessment? Of the youth referred, how many were no shows?

CFSA does not refer youth to the Addiction Prevention and Recovery Administration (APRA). Youth are referred to Adolescent Substance Abuse Treatment Expansion Program (ASTEP) via DBH. ASTEP providers include Hillcrest, LAYC and Federal City.

See response to question 38(c).

c. How many youth were referred to an Adolescent Substance Abuse Treatment Expansion Program (ASTEP) provider for treatment? Of the youth referred, how many were no shows?

In FY2018, 118 youth were referred to an ASTEP provider for assessment and linkage to treatment if needed. Of the 118 referred, 21 youth were no shows.

In FY2019 to date, 48 youth were referred to an ASTEP provider for assessment and linkage to treatment if needed. Of the 48 referred, two were no shows. These two youth are in the process of rescheduling their assessment appointments.

d. Of the youth assessed, how many successfully linked to services?

In FY2018, the number of youth assessed and linked to services is nine. In FY2019, the number if youth assessed and linked to services is two.

#### Identifying, Documenting, and Providing Services to Trafficked Victims

- 39. Under the "Sex Trafficking of Minors Prevention Amendment Act of 2014", the Metropolitan Police Department is required to refer children and families to CFSA when there is a suspicion that children might be involved in trafficking. The federal "Preventing Sex Trafficking and Strengthening Families Act of 2014" requires that CFSA identify, document, and determine services for children and youth under the care or supervision of the state, who the state has reasonable cause to believe are victims, or are at risk of becoming a victim, of sex trafficking or a severe form of trafficking in persons. The "Justice for Victims of Trafficking Act of 2015" requires that CFSA provide services to children known or suspected to be victims of sex trafficking. Provide an update on the law. Lastly, the Child Neglect and Sex Trafficking Amendment Act of 2017 was introduced in the DC Council on April 24, 2017, and is currently awaiting approval by the Mayor (with a January 30, 2019 deadline).
  - a. Last year, CFSA provided an update on protocols to screen and accept all referrals for minor sex trafficking without regard to the identity of the maltreator. Provide an update on these protocols with special attention to any changes and a copy thereof.

There have not been any changes to the protocols to screen and accept all referrals for minor sex trafficking.

 b. How many referrals did CFSA receive from MPD regarding minors who were alleged commercially and sexually exploited or sex trafficked?
 Provide the outcome of these calls and their corresponding referrals.

FY2018	27
FY2019	2

			Acc	cepted	i				
Fiscal Year	Incomplete	Inconclusive	Linked Investigation	Open	Substantiated	Unfounded	Subtotal	Accepted Linked	Total # of Investigations
FY2018	2	2	1	0	10	10	25	2	27
FY2019	0	1	0	1	0	0	2	0	2

c. How many referrals did CFSA receive in FY18 and FY19, to date where the alleged trafficker was a parent, guardian, or legal custodian? Provide the outcome of these calls and their corresponding referrals.

FY2018	24
FY2019	7

d. How many referrals did CFSA receive in FY18 and FY19, to date where the alleged trafficker was <u>not</u> a parent, guardian, or legal custodian? Provide outcomes for these calls and their corresponding referrals.

				A	Accep	ted					
Fiscal Year	Allegation Type	Incomplete	Inconclusive	Substantiated	Unfounded	Linked Investigation	Open	Subtotal	Accepted Linked	Screened Out	Total # of Investigations
	Failure to protect against human sex trafficking	0	2	0	1	0	0	3	1	0	4
FY2018	Sexual exploitation of a child by a caregiver	4	1	3	15	1	0	24	1	1	26
	Sexual exploitation/sex trafficking of a child (by a non- caregiver)	9	15	34	48	1	0	107	11	6	124
	Total Hotline Calls	13	15	36	62	2	0	128	13	7	148
	Failure to protect against human sex trafficking	1	0	1	0	0	0	2	0	0	2
FY2019	Sexual exploitation of a child by a caregiver	1	0	1	3	0	2	7	0	0	7
	Sexual exploitation/sex trafficking of a child (by a non- caregiver)	1	4	6	6	0	6	23	1	0	24
	Total Hotline Calls	2	4	7	8	0	8	29	1	0	30

e. What is the Agency's plan for handling referrals made to CFSA where the alleged trafficker is a parent, guardian, or legal custodian? How will CFSA ensure that a referred child receives proper services?

CFSA Hotline workers process referrals by using the CFSA Hotline Structured Decision-Making Screening and Assessment Tool to determine the response. An investigation will occur if the referring source suggests sexual exploitation by a parent, guardian or legal custodian. For those youth who are CFSA involved, regardless of whether the alleged trafficker is a parent, guardian or legal custodian, there is an Internal CFSA Commercial Sexual Exploitation of Children (CSEC) case review that is held weekly. CSEC case reviews have a multidisciplinary team approach that includes the social work team, mental health provider, anti-trafficking agencies, caregiver, GAL and MPD (if appropriate). The purpose of these reviews is to discuss the identified risks associated with CSEC, the child's overall functioning and health, and to develop a plan of care to address any barriers such as mental health, substance abuse, domestic violence, safety and placement. A representative from Fair Girls or Courtney House participates in CFSA CSEC case reviews to provide updates regarding their contact with the youth and the status of services which are tracked by the youth's social work team.

f. What is the Agency's plan for handling referrals made to CFSA where the alleged trafficker is not a parent, guardian, or legal custodian? How will CFSA ensure that a referred child receives proper services?

For referrals in which the alleged trafficker is not a parent, guardian or legal custodian, CPS refers the youth to one of the anti-trafficking organizations (i.e. Fair Girls or Courtney House). These youth are also referred by MPD to the monthly District Wide Multidisciplinary Team Meeting. The multi-agency representatives (Safe Shores, Child and Family Services Agency, Department of Behavioral Health, Court Social Services, Office of the Attorney General, Children's National Medical Center, Department of Youth Rehabilitation Services, Child Guidance Clinic and Metropolitan Police Department) discuss youth who have come to the attention of their respective agencies with risks associated with Commercial Sexual Exploitation of Children (CSEC). The purpose is to plan for linkage to services which can specifically address sex trafficking and mental health concerns. A representative from the Department of Behavioral Health and the referred anti-trafficking agency is present to confirm whether the youth is receiving services.

g. What kind of screening for sex trafficking will occur? Provide a copy of the screening tool and who will conduct the screenings?

There are a number of assessment approaches used by CFSA to identify victims of sex trafficking. Preliminarily, the social worker uses key indicators and red flags to determine whether a further assessment is needed. If the child

is the subject of a Child Protective Services report and the preliminary assessment suggests that child has been sexually exploited, a referral is made to one of the designated community resources specializing in commercial sexual exploitation/sex trafficking assessment and intervention.

See Attachments Q39g, CFSA Sex-Trafficking Assessment Review (STAR).

h. How is CFSA coordinating with other sister Agencies to properly screen and provide services to these youth? Did CFSA work with other agencies to develop their screening tool?

CFSA coordinates with the following agencies to screen and provide services to youth impacted or thought to be impacted by sex trafficking:

Metropolitan Police Department (MPD): CFSA and MPD have reciprocal agreements regarding screening and the provision of services to this population. CFSA's procedures require all reports that indicate alleged sex trafficking to be reported to MPD immediately and no later than 24-hours after the information is received. MPD is required to report to CFSA when MPD has knowledge, information, or suspicion that a child is engaging in behaviors related to sex trafficking. CFSA collaborates with MPD to ensure the child is referred to one of the designated community resources specializing in sex trafficking assessment and intervention, runaway and homeless youth programs, and other identified resources.

<u>Department of Behavioral Health (DBH):</u> If the initial medical screening indicates evidence of sex trafficking, the nurse practitioner may confer with the DBH co-located staff for service referrals.

Court Social Services Division (CSSD): The Child Guidance Clinic of the CCSD developed the Sex-trafficking Assessment Review (STAR), a brief, objective, non-intrusive, quantitative decision-making system for determining a youth's amount of commercial sexual exploitation of children (CSEC) risk. The STAR is intended to screen and triage children's needs therefore, the STAR is typically not used to confirm a CSEC suspicion, but rather to assess whether or not a youth should be provided with a thorough CSEC assessment.

Office of the Attorney General (OAG): The CFSA social worker coordinates with the assigned assistant attorney general (AAG) from the Office of the Attorney General regarding legal matters involving a youth impacted or thought to be impacted by sex trafficking.

i. In FY18 and FY19, to date, how many CFSA staff members have been trained on human trafficking issues? How frequently do CFSA staff attend these trainings? What is covered in the training? What additional trainings are planned for FY19?

Fiscal Year	Staff Count
FY2018	118
FY2019	30

Frequency of Trainings?

• These trainings occur on a monthly basis.

What is covered in the training?

 The Understanding and Preventing Human Trafficking in Child Welfare course provides participants with information about the CSEC. This course introduces participants to current federal and local laws and policies regarding CSEC; terminology related to CSEC; best practice guidelines for identifying and preventing CSEC; and provides participants the opportunity to explore cultural considerations as it relates to CSEC as well as their own beliefs and values. The course also covers ethical considerations.

What additional trainings are planned for FY19?

- This training will continue to be offered on a monthly basis throughout FY2019.
- j. Of the youth in CFSA's care that the agency has identified as being survivors of commercial sexual exploitation or sex trafficking, how many youth have been sexually exploited or trafficked in another jurisdiction? Specify which jurisdictions the youth have been exploited in.

CFSA does not track youth who have been exploited or trafficked in other jurisdictions

k. Describe how the Agency is coordinating with law enforcement and child welfare agencies in other jurisdictions when youth in foster care are suspected to be trafficked outside of the District.

When there are youth suspected of being trafficked outside of the District, CFSA can utilize local MPD to assist with coordinating with other law enforcement agencies which is within their purview.

- 40. Provide an update on the placement options CFSA currently has to house youth who have been identified as or are at-risk of being trafficked.
  - a. How many of these placements currently exist and what is the capacity of each existing placement?

CFSA has no specific placements for youth who have who have been identified as or are at-risk of being trafficked. We work with the community partners who have expertise in this area to provide support in their existing placement – either foster placement or congregate placement.

b. What plans does CFSA have to increase placement options?

CFSA continues to recruit foster parents who have the ability to meet the needs of youth in care. We continue to recruit individual who may be interested in working with this population.

c. Provide an update on CFSA's Placement Administration's efforts to identify resource families with special training as placement options for youth who have been identified or are at-risk of being trafficked.

Placement staff, in conjunction with CWTA, continue to engage foster parents in discussion about the need for placements for these youth and to support and encourage foster parents to take the trainings provided.

d. How are the placement options prepared to handle the needs of this population? How will this change with the new requirements of the Foster Parent Training Regulation Amendment Act of 2018?

See response to question 40(c).

41. In FY18 and FY19, to date, how many children and youth under the care or supervision of the state has CFSA identified as being sex trafficked or at-risk of being sex trafficked?

Fiscal Year	Foster Care	In-Home	Total # of Children
FY2018	5	2	7
FY2019	4	1	5

- 42. What efforts are CFSA making to prevent youth under the care or supervision of the state (including in foster care) from being sex trafficked or commercially and sexually exploited?
  - a. Has CFSA contracted with any community-based service providers to offer services to survivors of child sex trafficking and children at risk of being sex trafficked? Identify the providers that CFSA has and plans to contract with as well as the services they offer.

CFSA contracts with Courtney's House to provide services to survivors of child sex trafficking and children at risk of being sex trafficked. Courtney's House provides survivors with trauma recovery services and an opportunity to heal in a safe environment. It provides 24-hour crisis intervention services through its Survivor Hotline.

b. What locally-based services can CFSA provide to parents, guardians and caregivers who want assistance addressing a child's risk for sextrafficking?

Courtney's House also provides services to parents, guardians and caregivers who want assistance addressing a child's risk for sex-trafficking. Courtney House hosts support groups to help the public to better understand the issues of youth that are being sex trafficked and ways that they can advocate on their behalf. Through its website, Courtney's House offers tips for parents, guardians, caregivers and children on what to look for and how to prevent sex trafficking.

c. Provide an update on how CFSA collaborated with DCPS and DCPCS to raise students' awareness of the signs and risk factors of the commercial sexual exploitation?

The Child Welfare Training Academy (CWTA) provides in-person training session to the District of Columbia Public School System, Office of the State Superintendent of Education, Department of Human Services, Department of Youth Rehabilitation Services, and any other youth serving agency that requests training. The online mandated reporter training is currently in the process of being updated to align with the new in-person training session.

- 43. CFSA has implemented a Multi-Disciplinary Team to review cases that have a trafficking component.
  - a. Identify which MOAs, MOUs, and statues guide the agency's information sharing practices during these meetings.

CFSA's case review is an internal meeting compromised of the social work team and clinical support through the Office of Well-Being. On occasion, the youth's GAL attends as has the co-located DBH staff and OAG representative. The GAL and AAG are permitted to attend and hear

information based on the attorney-client relationship and there is an MOU which governs DBH co-located staff.

See Attachment Q43a, DBH Co-location MOA.

b. List all memoranda of understanding (MOU) entered into by CFSA during FY18 and FY19, to date concerning the sharing of personal information of children who have been allegedly commercially sexually exploited, as well as any memoranda of understanding currently in force.

CFSA and Court Social Services entered into a MOA in FY2018 regarding CFSA's use of the Sex-trafficking Assessment Review (STAR) assessment tool developed by Child Guidance clinic. No other MOUs have been entered regarding sharing of personal information specific to this population.

See Attachment Q43b, Sex-Trafficking Assessment Review (STAR) MOA.

- 44. Describe the involvement that CFSA will have in the DC Superior Court's HOPE Court.
  - a. Has the Hope Court started to hear neglect cases? If so, when did it start hearing such cases and how many cases has it heard thus far?

HOPE Court began hearing Neglect cases on May 1, 2018. Currently, there are seven cases (five neglect only and two neglect and Persons in Need of Supervision (PINS)) with a plan to transfer two more neglect cases in March 2019 once the cases are post-disposition.

b. What resources does CFSA need in order to effectively implement its role in the HOPE Court?

CFSA has provided training to its staff on recognizing and identifying sex trafficking and has offered that training to resource parents as well. In addition, CFSA has a contract with Courtney's House to provide direct intervention for youth at risk for or confirmed victims of sex trafficking and has engaged in an ongoing assessment of the placement options available for youth who are involved in sex trafficking. CFSA has also partnered with the Department of Behavioral Health (DBH) to ensure that therapists are trained on the dynamics of sex trafficking and can incorporate that into the service delivery. Lastly, CFSA maintains ongoing communication with MPD regarding investigations to ensure that prosecution of the traffickers occurs when possible.

#### Other Programs and Services

45. Describe the screening, supports, and modifications that CFSA offers parents, legal guardians, and custodians with disabilities in order to ensure that these adults can benefit from CFSA's reunification and family preservation services.

Assessments are conducted on parents to determine their strengths and needs – the *Caregiver Strengths and Barriers* being the primary instrument which will identify if a parent has a disability. Depending on the disability and the extent to which it impacts their ability to parent, the treatment team will identify the resources and supports necessary. CFSA works with DDS and RSA to provide additional support to parents. Should a parent have a physical disability, the team will identify the supports necessary working with agencies such as Columbia Lighthouse for the Blind and Deaf Reach for example to understand and support parental needs.

46. Provide an update on the Successful Parenting-DC program and any other services CFSA provides to families with intellectual or cognitive disabilities.

For the last few years, CFSA and the DC Department of Disability Services (DDS) entered into a joint venture to meet the needs of parents with intellectual disabilities who are involved with CFSA and with either Rehabilitation Services Agency (RSA) or the Developmental Disabilities Administration. Funded by DDS, CFSA contracted for The Association for Successful Parenting (TASP) to provide home-based instruction in parenting and life skills and peer navigation for parents. With its waiver renewal in FY18, DDS added these services to its array for payment through Medicaid. CFSA and DDS continued to fund through FY18 in order to allow providers to become certified under the DDS waiver. Beginning in FY19, CFSA will no longer contract with TASP for these services and will refer families to DDS-waiver certified programs to meet these needs.

- 47. At the Home Visiting Roundtable, the agency promised to follow-up with a list of all home visiting programs that will be funded in FY19. It was requested that the list include programs that are characterized as evidence-based, evidence-informed, supported, and promising. For all home-visiting programs offered by CFSA in FY18, FY19, to date, and going forward, provide:
  - a. The name of the home visiting model and a description;

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

b. The name of the program provider or contractor/grantee;

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

#### c. The source of funding (local, federal – with source);

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

### d. The amount of funding;

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

#### e. The length of the contract/grant or funding period;

- Community Based Child Abuse Prevention (CBCAP) grants –The original grant agreements were issued in FY2014 (base year) and were funded for four full option years on a calendar year cycle. The last option year for each grant just concluded with the CY2018 option year period.
- The Family Place's Capacity Building Grant has historically been funded through Collaborative Solutions for Communities (CSC) as part of CSC's CFSA contract agreement. The FY2018 and FY2019 Capacity Building Grants for the Family Place have been issued as part of CSC's contract agreement.

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

#### f. What participant outcomes were tracked;

While all CBCAP home visiting grantees have different evidence-based program models and -specific performance outcome measures, all grantees were asked to use the Protective Factors Survey (PFS) to track progress across program participants. PFS is an evaluation tool used to measure participant outcomes and assess success of service delivery. PFS is a self-administered pre-and-post-evaluation tool for use by caregivers receiving child maltreatment prevention services. The PFS tool measures the following five areas:

- (1) family functioning / resiliency
- (2) social support
- (3) concrete support
- (4) nurturing and attachment, and
- (5) knowledge of parenting/child development.

Final CBCAP CY2018 program reports, including PFS outcomes data, are due 30 days following the expiration of the grant agreements. All reports should be received in the next few weeks. CFSA will be analyzing the outcome data received in the coming weeks.

# <u>Individual evidence-based program models and defined Participant</u> outcomes:

### The Family Place - The HIPPY Model - Home Visiting Model

The Family Place also uses the Protective Factors Survey in both English and Spanish. The Family Place defines the following participant outcomes for the FY2019 grant year HIPPY program participants to include:

- 75 percent (15) of HIPPY Families will complete at least 30 home visits (evidenced by portfolio).
- 75 percent (15) of HIPPY Families will be screened for developmental delays (ASQ), school readiness (Bracken), and parent risk factors (AAPI and PFS).
- 100 percent (20) of HIPPY Families with abnormal scores on assessments will be referred for follow-up services (as evidenced by case notes).

#### Mary's Center - Healthy Families America - Home Visiting Model

The mission of the Healthy Families HV program is to partner with families to ensure that children are healthy, safe, and ready for school through home visitation and linkage with community resources. Mary's Center's Home Visiting goals and outcomes were defined as follows;

#### Goal I: Optimal Birth and Child Health:

- Families enroll prenatally (Goal: 75 percent; Outcome: 67 percent)
- Mothers receive early prenatal care (Goal: 90 percent; Outcome: 90 percent)
- Babies will have healthy birth weights (Goal: 90 percent; Outcome: 95 percent)
- Children immunized on schedule (Goal: 90 percent; Outcome: 99 percent)
- Children will be enrolled in health insurance program (Goal: 90 percent; Outcome: 97 percent)
- Mothers will be linked to health insurance (Goal: 90 percent; Outcome: 99 percent)
- Women will attend their postpartum care appointment (Goal: 80 percent; Outcome: 96 percent)

### **Goal II: Optimal Child Development:**

• Children screened for potential developmental delay (Goal: 90 percent; Outcome: 82 percent)

### Goal III: Positive Parenting and Parent-Child Interaction:

• Parents have adequate knowledge of child development/ parenting skills (Goal: 85 percent; Outcome: 89 percent)

### Goal IV: Optimal family Self-Sufficiency:

• Mothers will not have an additional birth within two years of target child's birth (Goal: 80 percent; Outcome: 99 percent)

#### Goal V: Prevention of Child Abuse and Neglect:

• Enrolled families will not have substantiated cases of child abuse and neglect (Goal: 95 percent; Outcome: 99 percent)

# Mary's Center – Father Child Attachment (FCA) - Home Visiting Model Outcomes Defined in the Father Child Attachment Request for Proposals (RFP):

- Absence of child maltreatment/involvement with CFSA post-intervention.
- Increase in child and parental protective factors during and postintervention.
- Decrease in risk factors for problem behaviors in high risk children.
- Satisfaction of parents with the program.
- Enhanced ability of parents to self-advocate and problem solve, including:
- Increased communication and positive family interaction.
- Expanded network of social support.
- Increase in developmentally and age appropriate parenting skills.

# **Community Family Life Services (CFLS) - Nurturing Parent Program - Home Visiting Model**

CFLS used two tools to measure participant outcomes:

- AAPI-2 The AAPI-2 is an inventory that assesses parenting attitudes of parents and provides an index for five specific parenting behaviors:
  - o Expectations of their children
  - o Parenting empathy towards children's needs
  - Use of Corporal Punishments
  - o Parent-child family roles
  - o Children's power and independence
- NSCS The NSCS is a self-reporting inventory that seeks to measure the "quality of life" concerns that families face as they try to grasp and utilize the new parenting beliefs, knowledge and skills. The NSCS measures a) knowledge and b) utilization of nurturing parenting skills.

#### Outline of CFLS' logic model program goals monitored during FY2018:

- Goal 1: Early identification of families most at risk for child abuse and neglect.
- Goal 2: 80 percent showed a child abuse and neglect risk reduction as measured by AAPI-2.
- Goal 3: 80 percent increase in parenting skills as measured by the nurturing skills assessment.

- Goal 4: 80 percent have access and utilize prenatal and primary health care.
- Goal 5: Social connections and social support and role modeling.
- Goal 6: Improved parenting skills.
- Goal 7: Improved birth outcomes and health outcomes.
- Goal 8: Reduction in the incidence of child abuse and neglect in wards 5-8.

### g. The program's capacity in FY18 and FY19, to date; and

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

h. The program's utilization in FY18 and FY19, to date.

See Attachment Q47, CFSA Funded Evidence-Based Home Visiting Programs.

- i. For each program that has been terminated in FY19 or will be terminated before the end of FY19, provide:
  - i. An explanation for the termination; and

The three home visiting program models funded in FY2018 using CBCAP funds (Mary's Center – Home Visitation Program, Mary's Center - Father Child Attachment program, and Community Family Life Services (CFLS) - Nurturing Parent Program) were slated to end with the close of the CBCAP grant cycle in December 2018/January of 2019. No option years remained on these grant agreements. Grantees were notified of the end of the grant cycle on April 20, 2018.

ii. A description of the steps the agency has taken or will take to minimize service disruptions and/or provide transitions to other services.

Originally, these three programs (Mary's Center - Home Visiting, Mary's Center - Father Child Attachment, and CFLS – Nurturing Parent Program) were slated to end with the close of the CBCAP grant cycle in December 2018/January of 2019. After further consideration of the needs of the grantees to ensure all active participants successfully graduate or transition to other relevant services, CFSA has awarded all three grantees six-month bridge grant extensions to close-out all current program operations. CFSA staff worked with Mary's Center and CFLS over the course of Q1 of FY2019 to receive staff rosters and each agency's budget needs to effectively serve families through program close-out. All agencies submitted budgets to close-out program operations by June 30, 2019. Due to the continued funding to support grantees stated needs, CFSA does not

expect any service disruptions as the grantees work to close-out these programs.

### 48. Describe CBCAP funding in FY18 and FY19, to date including:

## a. The amount of funding CFSA received;

Federal CBCAP grant funds are awarded on a fiscal year basis. Notice of Grant Award (NOGA) funds are typically awarded in the fourth quarter and carryover between fiscal years.

Community Based Federal Grants	G	irant Award	Award Received	<b>Grant Expiration</b>
Community Based Grant (CBCP63)	\$	216,988.00	FY 2016	9/30/2018
Community Based Grant (CBCP73)	\$	220,223.00	FY 2017	9/30/2019
Community Based Grant (CBCP83)	\$	217,990.00	FY 2018	9/30/2020
Communiity Based Grant (FY 2019)	TBD		FY 2019	*
			*FY 2019 NOGA	not yet received

- In FY2018, CFSA anticipated an award of approximately \$200,000. At the end of FY2018, CFSA received \$217,990 in Federal CBCAP award funds. CFSA matched anticipated FY2018 federal funds with \$815,100 in local dollars for use in FY2018.
- In FY2019, CFSA anticipates an award of approximately \$200,000. CFSA has committed to matching FY2019 federal funds with \$50,000 in local dollars for use in FY2019.

### b. How CBCAP dollars were spent;

**FY2018 CBCAP Spending:** 

CBCAP Grantees	Program	Total Grant		
DC Children's Trust Fund	Capacity-Building Support and Coordination	\$200,000		
<b>Home Visiting Programs</b>				
Community Family Life Services	Home Visitation	\$145,000		
Mary's Center for Maternal and Child Care, Inc.	Home Visitation	\$145,000		
Mary's Center for Maternal and Child Care, Inc.	Father-Child Attachment	\$150,000		
Parent Education and Support Programs (PESP)				
Collaborative Solutions for Communities	PESP	\$100,000		
East of the River Family Strengthening Collaborative	PESP	\$100,000		
Healthy Babies Project	PESP	\$100,000		
MedStar Washington Hospital Center	PESP	\$100,000		
Total \$1				

**FY2019 CBCAP Spending:** 

CBCAP Awardees	CBCAP Awardees Program	
DC Children's Trust Fund	Capacity-Building Support and Coordination	\$ 200,000
MOUs		
DC Health - Mary's Center	40 Slots of Parents-As-Teachers (PAT) Home Visitation Program – DC Health Partnership	\$156,309
Department of Behavioral Health - Catholic Charities, Hillcrest	48 Slots of Functional Family Therapy – Intensive Therapeutic Intervention	\$ 185,333.90
Tota	\$ 541,642.90	

### c. Changes to CBCAP funding;

FY2014-FY2018 CBCAP grant funds were competitively bid and awarded through a Request for Applications (RFA) process including a base grant year with four one-year option-years. With the five-year grant cycle concluding at the close of FY2018, CFSA decided to use the FY2019 grant year as a "down payment" to assess and refine CFSA's upstream prevention strategy in support of the agency's Family First Prevention Services Act (FFPSA) Prevention Plan.

Through the charge of the Family First Prevention Work Group, a subcommittee made up of internal and external stakeholders, facilitated by Chapin Hall, agreed upon specific populations and evidence-based interventions to target upstream prevention services using FY2019 CBCAP funds. FY2019 CBCAP awards were granted specifically to 1) implement an evidence-based home visitation program for CFSA's pregnant and parenting teens in foster care; and 2) expand access to intensive therapeutic interventions for families with teens with behavioral issues.

#### d. When and how CBCAP funding changes were communicated to grantees;

FY2018 CBCAP grantees were notified in writing on April 20, 2018 of the ending of the five-year grant cycle and were advised to begin close-out activities. A total of eight grantees were notified of the grant close-out, including four parent education and support program (PESP) providers, three home visitation program providers, and one capacity building and technical assistance provider.

### e. Efforts CFSA made to reduce impact of funding changes on families; and

PESP program providers' sessions run on a multi-week cycle (typically 12 weeks) and did not require additional time or assistance to close out program activities. The home visiting program grantees, whose models typically span multiple years to achieve program outcomes, requested additional assistance to enable successful closeout to transition families who need continued services to other comparable programs and services. CFSA awarded sixmonth bridge grants to the home visiting program grantees to support closeout activities of and successfully graduate or transition families to other programs as determined.

## f. Future plans for CBCAP funding.

CFSA is using FY2019 as the year to invest CBCAP funding in programming that will likely be supported as part of the implementation of Family First Prevention Services Act.

#### Temporary Safe Haven Redesign

- 49. During FY18, CFSA started the Safe Haven Redesign, which transitioned all foster homes in DC and Maryland that were case managed by one of seven (7) private agencies to the management of CFSA or the National Center for Children and Families (NCCF).
  - a. Provide an update on the Agency's implementation of the Safe Haven Redesign and what steps the Agency has taken and will continue to take to ensure that there are sufficient beds for all youth in foster care.

CFSA successfully transitioned all of the children placed with the seven providers in Maryland to one provider, NCCF. Regular meetings between CFSA and NCCF management have been initiated to problem solve and provide continuous review of progress. CFSA and NCCF are working collaboratively on identifying the types of placements necessary based on the children coming into care, and developing recruitment plans to meet those needs.

b. How many youth have changed placements because their foster parents did not want to be managed by CFSA or NCCF (or for other reasons related to the redesign - include foster parents that decided to join CFSA/NCCF and then subsequently leave)?

We maintained placement stability for the majority of children in care. Of the 316 children potentially affected by this transition, only 17 had to change placements due to the transition. We managed each of those changes individually with the needs and best interest of the child as our paramount concern.

We retained the majority of existing foster parents. Of the 48 private provider foster homes in the District, 43 chose to join CFSA. Of the 213 Maryland-based foster homes of providers other than NCCF, 156 chose to transfer to NCCF. Most of the 57 homes that didn't transfer were caring for children who achieved permanence, were not caring for any children at the time, or were not fully certified and chose not to finish the process.

i. How many of these youth changed jurisdictions as a result of this placement change?

Of the 319 youth impacted, 19 moved from Maryland to the District as a result of the Temporary Safe Haven Redesign.

ii. How many of these youth changed schools as a result of this placement change?

Four of the 19 youth changed school placement due to placement changes.

c. How many children in CFSA care and custody have not been able to be placed with kin because their kin was licensed by an agency other than NCCF?

There has been one incidence of this occurring and CFSA is resolving the issue by entering into a child specific contract to allow the placement with kin.

d. How many foster home beds (vacant and filled) did CFSA net by ending its contract with the seven private agencies and awarding the sole provider contract to NCCF?

Taking into consideration those foster homes that closed as a result of children reaching permanency and normal attrition through foster parent retirements it is not possible to project "net new" foster home beds based on the Temporary Safe Haven Redesign.

50. How many youth experienced a change in social worker during the Temporary Safe Haven Redesign?

While continuity of social worker is a goal which CFSA and its partners try to maintain; change in social worker was not a data point that CFSA or NCCF tracked during the Temporary Save Haven Redesign transition.

# 51. Provide a list of procedures and policies that CFSA has created or amended in order to ensure parity between CFSA and NCCF.

CFSA has not created or amended any policy to specifically address parity between the two agencies. NCCF was one of the seven providers before becoming the sole Maryland agency and as such has been a partner with CFSA for many years. CFSA promulgates policy to ensure consistent application of procedure for children/families regardless of where they receive services.

# 52. What policies/procedures does CFSA plan to create or amend in FY19 in order to achieve parity between CFSA and NCCF?

There are no current policies or practice under review for this purpose. Should an issue arise which needs policy or should a process need revision CFSA will follow the established process of working with the stakeholders to review and develop content which is then vetted on several levels before final approval by the Director.

- 53. How many Maryland foster families were licensed to provide placement to DC children and youth before the safe have redesign and how many Maryland foster families were licensed to provide placement to DC children and youth as of:
  - a. January 1, 2018?
  - b. October 1, 2018?
  - c. Explain any changes.

Prior to safe have redesign, 254 homes were licensed in MD to provide placement to DC youth. As of January 1, 2018, 229 homes were licensed and as of October 1, 2018, 215 homes were licensed. Changes in the number are attributed to multiple factors such as permanency and foster home closures.<sup>11</sup>

- 54. The news has reported that foster parents who are licensed via NCCF are receiving late stipends.
  - a. What steps have the agency taken to understand the problem?

CFSA has been actively engaged with NCCF to analyze NCCF's cash flow issues. As a result of this analysis, CFSA will be contracting an independent auditing team to review NCCF's financials and make recommendations for moving forward. In addition, CFSA has included in its most recent contract modification language that requires NCCF to prioritize payments to foster parents over other outstanding payments in the event that cash flow issues arise again.

<sup>&</sup>lt;sup>11</sup> Foster home closures means homes that have requested closure for personal reasons; homes CFSA has closed because of a failure to meet the licensing regulations or a CPS concern; homes that close because permanency was achieved and homes we closed because of a conflict with CFSA's values (for example, the provider frequently refuses to accept a placement, or the home is consistently not available for placement).

#### b. What is causing this problem?

Based on its payment guidelines, NCCF, Since October 2017, has been late three out of 31 times. NCCF attributes its cash flow issues to unbilled case management expenses. While these expenses have now been paid and CFSA/NCCF do not anticipate further issues arising, the independent audit will provide more insight as to the causes and recommendations for moving forward.

### c. How is it being resolved?

Currently, NCCF pays foster parents their stipends on the 15th of the month and again at the end of the month, with a grace period of three business days due to weekends, holidays and other unplanned agency closures. NCCF has greatly enhanced communication to foster parents to ensure that they now are aware of any alternative dates for distribution of these monies. In addition, in the most recent contract modification, NCCF is required to clearly articulate its policy to foster parents.

### d. Have there been issues with timely payments to District foster parents?

No, there have not been issues with timely payments to District foster parents.

### Safe and Stable Families & Title IV-E Funding

55. In FY17, CFSA announced that it was going to redesign its Safe and Stable Families program. Provide any evaluations or assessments that have been conducted regarding the effectiveness of individual Safe and Stable Families programs/services or the Safe and Stable Families initiative as a whole. Provide an update on the redesign and analysis of its successes and failures in the first year.

As part of the Safe and Stable Families Redesign in FY2017, CFSA's Safe and Stable team conducted case reviews of all Safe and Stable Families (SSF) Programs to gain a better understanding of the quality of services being rendered, the needs of the families referred, and the factors contributing to both positive and negative outcomes of the families. This assessment revealed a number of challenges in maximizing utilization of the evidence-based interventions. In FY2018, in an effort to increase utilization across all SSF programs, CFSA charged all providers of SSF programming and interventions to propose new strategies that would ensure increased utilization, increased family engagement, and in some instances, a decrease in budgets. Midway through FY2018, CFSA assessed the effectiveness of SSF programs by way of CFSA's Title IV-E Waiver (Waiver) Semi Annual Progress Report (SAPR) and internal monthly reports.

Assessments revealed an increase in family engagement, resulting in less withdrawal, and an increase in successful discharges. While increasing referrals to SSF programs

continue to be a challenge, CFSA is continuing its work to evaluate strategies to increase referrals and is bolstering marketing activities in FY2019.

The Safe and Stable Families redesign has also focused on enhancing reporting and data analysis infrastructure around the Healthy Families Thriving Communities community-based prevention service contracts. CFSA staff collected and analyzed Collaborative data throughout FY2018 and met with all Collaboratives to discuss and refine FY2019 service contracts, including assessment of key indicators, service targets, and staffing needs. CFSA continued the work started in FY2017 with the Safe and Stable Families redesign, including continuation of upstream and community-based capacity building services as part of the Collaborative contracts:

- Homelessness: Young families experiencing homelessness, in partnership with the DC Department of Human Services.
- Grandparent Caregivers: Grandparents participating in the District's Grandparent Caregiver Subsidy Program when those "grand-families" have additional needs for support.
- Capacity Building: Grants to build the capacity of grassroots family support programs.

The Waiver was initially slated to end in April 2019 however, in September 2018, CFSA was granted a No Cost Extension (NCE) to its IV-E Waiver Demonstration Project until September 30, 2019. The NCE will provide the District of Columbia with adequate time to complete the project's activities as well as to transition applicable Safe and Stable Families programs under the Families First Prevention Services Act (Family First). CFSA will continue to learn from the ongoing evaluation of SSF programs under the Waiver evaluation and is considering all programming successes and failures as important information to inform implementation of Family First.

See Attachment 55, Title IV-E Waiver Semi Annual Progress Report.

### 56. CFSA eliminated the distinction of therapeutic foster homes.

a. How many formerly therapeutic foster homes have chosen to close since news of the elimination was available?

The therapeutic designation was used specifically in Maryland homes. CFSA did not designate its foster homes as Therapeutic. Therapeutic services were contracted through the MD providers. All MD homes were licensed to offer both Traditional and Therapeutic services.

b. What evidence is available to assess the impact of eliminating this distinction on the quality and numerosity of available foster homes?

There is currently no evidence to support the impact on eliminating this distinction. As mentioned above, in MD, all homes that are licensed receive training to support Therapeutic needs of children.

c. Are traditional foster parents prepared to meet the needs of youth in care who would have been classified as needing a therapeutic placement?

CFSA has implemented organizational changes to provide additional support to foster parents. There are two units of Foster Parent Support Workers whose task is to be in regular contact with foster parents to ensure that they have the resources to support the children in their home. The agency has also adopted a new foster parent training curriculum – New Generation Pride – which we believe prepares foster parents to deal with a wide range of challenging behaviors. In addition, a difficulty of care assessment may be requested by a foster parent if they believe that the needs of the youth go beyond normal care. This assessment will provide additional information on the resources that a family may need to support a child and includes additional daily payment if deemed necessary.

- 57. Given the Title IV-E waiver extension, which if any Safe and Stable Families/Title IV-E Waiver Initiative programs were the agency able to maintain? How, if at all, did the capacity for these programs change? For each program, provide:
  - a. A brief description of the program

See chart below.

Interventions	Provider/ Vendor	Current Capacity	Presently enrolled as of 12/31/18	FY2018 # of families served	FY2018 # of children served	FY2019 # of families served	FY2019 # of children served	Amount of Funding for FY2019	Contract period
Project Connect <sup>12</sup>	Catholic Charities	N/A	N/A	21	40	N/A	N/A	N/A	No FY2019 Contract
Troject Connect	Progressive Life Center (PLC)	110	8	17	33	14	28	\$788,854	10/1/18-9/30/19
Parent Education & Support	Collaborative Solutions for Communities (CSC)	75	38	145	265	38	48	\$130,000	10/1/18-9/30/19
Services (PESP) <sup>13</sup>	East River Family Strengthening Collaborative (ERFSC)	200	74	325	382	74	142	\$130,000	10/1/18-9/30/19
Parent & Adolescent Support Services (PASS) <sup>14</sup>	Department of Human Services (DHS)	70	12	56	56	12	12	\$84,712	10/1/18-9/30/19
Family Peer Coaches <sup>15</sup>	Department of Behavioral Health (DBH)	40	11	31	104	17	79	\$219,840	10/1/18-9/30/19
Mobile Crisis Stabilization (MSS)	Catholic Charities Archdiocese of Washington	300	25	150	300	21	56	\$734,797	10/1/18-9/30/19
Neighborhood Legal Services	Neighborhood Legal Services	80	51	129	192	23	38	\$200,000	4/8/18-4/7/19

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<sup>&</sup>lt;sup>12</sup> In FY2018, there were two vendors that provided Project Connect: Catholic Charities (served 21 families), and Progressive Life Center (served 17). In FY2019 to date, CFSA contracted solely with Progressive Life Center for Project Connect. Project Connect rolled over six cases from FY2018. There were eight referrals in FY2019. All eight of those referrals were accepted. Project Connect intake was closed from April–August 2018 due to low enrollment and subsequent performance evaluation.

<sup>&</sup>lt;sup>13</sup> PESP capacity was reduced in FY2019 due to the ending of CBCAP grant funding for PESP slots at CSC and ERFSC.

<sup>&</sup>lt;sup>14</sup> PASS referrals are tracking by the youth participant. For data tracking purposes, families served = children served.

<sup>&</sup>lt;sup>15</sup> Family Peer Coaches rolled over seven cases from FY2018. There were 11 referrals made in FY2019 and the program accepted 10 of those referrals.

### b. The program's current capacity;

See response to question 57(a).

### c. The program's current enrollment;

See response to question 57(a).

# d. The number of families and the number of children served by each program in FY18;

See response to question 57(a).

# e. The number of families and the number of children served by each program in FY19, to date; and

See response to question 57(a).

### f. The amount of funding budgeted in FY19; and

See response to question 57(a).

### g. For how long the services will last.

See response to question 57(a).

### Office of Youth Empowerment (OYE)

# 58. In FY18 and FY19, to date, provide the number of youth, by age, who are enrolled in youth development enrichment programming provided by CFSA through OYE.

Support and Enrichment Programming	FY2018	FY2019	Age Range
Education Units	214	66	14 to 23
Career Pathways	111	65	18 to 21
Making Money Grow (MMG)	89	92	15 to 21
Rapid Housing	30	6	21 to 23

### 59. Regarding college preparation and college attendance, provide:

a. The number of youth currently participating in OYE's pre-college services program, the number of youth served by this program in FY18, and the number served to date in FY19; and

Fiscal Year	9 <sup>th</sup> Grade	10 <sup>th</sup> Grade	11 <sup>th</sup> Grade	12 <sup>th</sup> Grade
FY2018	61	62	36	55
FY2019				
	35	48	37	40

### b. Any changes to CFSA's college preparation programming.

In FY2018, CFSA worked to streamline educational support services in preparation for SY2019-20. In an effort to use our staff resources to maximize the greatest impact on our foster youth's educational outcomes, we restructured our education services delivery model.

We analyzed the student level data we received from the SY2017-18 using specific indicators to identify the youth facing the most significant educational challenges. Those youth became our target population for more direct services and intensive support throughout the school year in an effort to improve their educational performance. We selected the following educational indicators to determine who our target population would be:

#### At Risk Attendance:

- Elementary/middle school youth with 10 or more unexcused absences
- HS-aged youth with 15 or more unexcused absences

#### At Risk Academics:

- Elementary/middle school youth with two or more Ds/Fs in two or more core classes (English, Math, Reading, Science, and/or Social Studies)
- High school aged youth with a 2.0 GPA or below

#### At Risk Behaviors/Discipline

- Students with three or more suspensions during the school year; and/or
- Students with 10 or more cumulative days of suspension during the school year

An evidence-based tool was selected to standardize practice across all education specialists. In addition, education specialists provide each assigned social worker on their caseload with extra guidance in addressing the following specific education issues. Services offered will include:

- School stability best interest determinations following the initial removal or any change in foster home placement in a case assigned to a social worker, the education specialist will take the lead on notifying the school about the child's change in status, coordinating the school stability best interest determination, communicating the result to all parties, and ensuring the appropriateness of the school placement is reviewed at least every 6 months or at the start of every school year.
- **IEP review, distribution and support** at the start of every school year, the education specialist will review the IEP to verify it is current and appropriate and share the IEP with the current social worker with any suggestions on things to address. Specialists will also support the social worker to address barriers as they arise.
- Education data review and distribution at the end of each quarter, education specialists will review student specific educational data, share the data with social workers, identify at-risk students, and connect them to resources as needed.
- **Tutoring monitoring** education specialists will monitor tutoring services of the students on their caseloads and will work with the team to resolve any barriers to service delivery.

#### 60. Regarding enrollment in 4-year college, provide:

a. The number of youth who were enrolled at a 4-year college during the 2017-2018 academic year, broken down by year (freshman, sophomore, junior, and senior);

School Year	Freshman	Sophomore	Junior	Senior	Total
2017-2018	17	6	6	5	34

b. The number of youth described in (a) who enrolled in summer classes during the summer of 2018, broken down by year (freshman, sophomore, junior, senior);

Summer	Freshman	Sophomore	Junior	Senior	Total
2018	0	1	0	1	2

c. The number of youth described in (a) who dropped out of college at any point prior to the start of the 2018-2019 academic year, broken down by last year (freshman, sophomore, junior, and senior), if any, completed;

Summer	Freshman	Sophomore	Junior	Senior	Total
2018	0	1	0	1	2

d. The number of youth who were enrolled at a 4-year college during the fall semester of the 2018-2019 academic year; and

School Year	Freshman	Sophomore	Junior	Senior	Total
2018-2019	17	11	7	4	39

e. The number of youth who received a bachelor's degree during or at the end of the 2017-2018 academic year?

School Year	Bachelor's Degree
2018	7
2019	1
TOTAL	8

- 61. Regarding enrollment in 2-year college, provide:
  - a. The number of youth who were enrolled in a 2-year college during the 2017-2018 academic year, broken down by year;

School Year	Bachelor's Degree
2018	7
2019	1

b. The number of youth described in (a) who enrolled in summer classes during the summer of 2018;

School Year	Bachelor's Degree
2018	7
2019	1
TOTAL	8

c. The number of youth described in (a) who dropped out of college at any point prior to the start of the 2018-2019 academic year. How many of these students completed their first year?

School Year	# of youth who dropped out of college	# of youth who completed first year of college after dropping out
2018-2019	5	3

d. The number of youth who were enrolled at a 2-year college during the fall semester of the 2018-2019 academic year; and

School Year	First Year	Second Year	Total
2018-2019	10	3	13

e. The number of youth who received an associate degree during or at the end of the 2017-2018 academic year.

FY2018	1
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62. Provide data regarding college graduation rates and year-to-year retention rates for foster youth who enroll in 2-year or 4-year colleges. Provide this data, as well as an explanation of how any graduation rates are calculated.

School Year 2017	School Year 2018	School Year 2019
12%	19%	TBD

Graduation rates are a measure of students who enter college and graduate within a certain number of years. The college graduation rate is calculated by determining the number of college graduates entering college versus the number of youth who graduate four years later.

63. What positions in OYE specifically support youth exiting care who express housing needs?

There are 12 case carrying social workers and one FTE dedicated to supporting the housing needs of youth exiting care. Housing is a domain covered in the youth transition planning process as well as the Jump Start process.

a. How many youth did this position assist in FY18?

FY2018	50
FY2019	12

b. What other responsibilities do these positions have?

The 12 case carrying social workers are responsible for case management and transition planning for all youth on their caseload. The one FTE, however, supports all youth exiting care through the 21 Jump Start team transition planning process.

#### Education

- 64. Provide the following information regarding foster youth school stability and continuity:
  - a. How many children who were removed and entered foster care during FY18 changed schools within 1 month of their removal? 3 months? 6 months? 1 year?

Information regarding school stability is tracked by academic year. Of the 197 school-aged youth who entered care during the 2017-18 school year, a

total of 11 children changed schools subsequent to their removal and entry to care:

- One youth changed schools within one month of entering care
- Two youth changed schools within three months of entering care
- Eight youth changed schools within six months of entering care
- b. How many children who changed foster care placements during FY18 changed schools within 1 month of the placement change? 3 months? 6 months? 1 year?

Out of 588<sup>16</sup> children and youth in CFSA's care who were enrolled in K-12th grade or a school-based pre-K (preschool) program during the 2017-18 school year, 48 (8 percent) experienced a change of school during the academic year. Of the 48 youth who changed schools, 13 (27 percent) changed schools subsequent to a foster care placement change. The other 35 youth changed schools due to residential placement/detention, service needs, or child/guardian school choice or election.

c. For how many foster children who were removed and entered foster care during FY18 was school stability transportation requested? How many children received the requested transportation? For each child who received school stability transportation, for how long was transportation provided? For each child who did not receive requested transportation, explain why not.

In FY2018, there were 319 requests for school stability transportation for children who were removed and entered foster care. Of that total, 256 (80 percent) children received the requested transportation. School stability transportation was provided for an average of 89 days.

For the 63 youth that did not receive school stability transportation, the reasons are as follows:

- 16 youth were able to access public transportation because of age and cognitive ability
- 13 youth were transported to school by the resource parents
- 10 youth returned home
- Eight cases were transferred to another provider
- Eight youth were enrolled in before or aftercare program at the school
- Six youth were in abscondence at the time of service
- Two youth moved to the neighborhood schools near their placement

<sup>&</sup>lt;sup>16</sup> This number represents the number of children enrolled at the end of the school SY 17-18.

# d. How does the Agency inform foster parents and other stakeholders of the availability of school stability transportation?

CFSA's Office of Well Being partners closely with our internal and external partners to ensure that transportation to support school stability is a priority. We offer trainings and provide resource information for events such as the annual Health and Wellness Fair attended by agency resource parents. In addition, CFSA has a school transportation tip sheet that reviews specific criteria to qualify for and receive school transportation. The tip sheet is available on the CFSA website as a resource for foster parents and other stakeholders.

Lastly, the transportation specialist provides ongoing support to social workers and resource parents to notify them of changes, answer questions, or address concerns about transportation services.

e. How does the Agency train CFSA social workers regarding the availability of school stability transportation? How does it train private agency social workers regarding this topic?

In addition to the individual case outreach to social workers regarding school stability transportation services, OWB advertises school transportation and other educational support services at resource fairs which are open to CFSA and private agency social workers.

The agency also has Education Tip Sheets and FAQs including one specifically on the School Stability and School Transportation Services provided by the agency. These tip sheets have been distributed at trainings and staff meetings and are accessible on the Education and Child Care Resources page on CFSA's website at http://cfsa.dc.gov/page/educationresources.

f. Describe the agency's efforts in FY18 and FY19, to date, to improve school stability and continuity for youth who enter foster care or change foster care placements while in care.

In FY2018, CFSA continued to demonstrate its firm commitment to improve school stability and continuity for the youth in its care and custody through collaboration with our state education agency and the local education agencies to implement the new provisions of the Every Student Succeeds Act (ESSA). For example, the Office of Well Being staff continues to collaborate with staff at OSSE to share information related to monitor DC's compliance with the ESSA school stability provisions. The agency also participated in OSSE-sponsored LEA training on June 12, 2018 to educate LEAs about the child welfare agency's foster care Point of Contact (POC). CFSA provided contact information for its POC and distributed informational materials that described

the POC's roles and responsibilities. The POC was also present to introduce herself to LEA staff and discuss instances in which schools and the CFSA POC can collaborate to share information and resolve issues relating to youth in foster care enrolled in their schools. The agency also continued to work with local educational agencies (LEAs) to develop school stability transportation procedures that ensure a collaborative approach to planning and funding transportation for foster youth as needed to maintain school stability.

65. Provide a copy of the agreements negotiated by CFSA with the Office of the State Superintendent (OSSE) and Prince George's County Public Schools (PGPCS) to access the standardized test scores of all District foster youth attending DC Public Schools (DCPS), Public Charter Schools (DCPCS) and PGPCS who are required to take standardized test.

CFSA negotiated agreements with the Office of the State Superintendent (OSSE) and Prince George's County Public Schools (PGPCS) to access the standardized test scores of all District foster youth attending DC Public Schools (DCPS), Public Charter Schools (DCPCS) and PGPCS who are required to take standardized tests. The scores provide an indicator of each youth's reading and math proficiency levels.

See Attachments Q65, Data Sharing MOAs with OSSE and Prince George's County Board of Education.

a. Provide any aggregate data the agency has available regarding the percentage of children in foster care who are at, above, or below grade level in math.

The following chart provides a breakdown of the standardized test scores of youth enrolled in DCPS and DC Charter schools, and Prince George's County Public schools from the school year 2017-2018 provided to CFSA by the Office of the State Superintendent for Education and PG County Public schools

MATH PERFORMANCE	Grade	es 3-8	Grade	s 9-12
Overall Performance Score	Number of Youth with	Percent of Youth with	Number of Youth with	Percent of Youth with
	Score	Score	Score	Score
Level 1: Did not meet expectations	131	55%	36	51%
Level 2: Partially met expectations	60	26%	30	42%
Level 3: Approached expectations	26	11%	3	4%
Level 4: Met expectations	17	7%	2	3%
Level 5: Exceeded expectations	2	1%	0	0%
TOTAL	235	100%	71	100%

# b. Provide any aggregate data the agency has available regarding the percentage of children in foster care who are at, above, or below grade level in reading.

The following chart provides a breakdown of the standardized test scores of youth enrolled in DCPS and DC Charter schools, and Prince George's County Public schools from the school year 2017-2018 provided to CFSA by the Office of the State Superintendent for Education and PG County Public schools

ENGLISH AND LITERACY PERFORMANCE	Grade	es 3-8	Grade	s 9-12
Overall Performance Score	Number of Youth with Score	Percent of Youth with Score	Number of Youth with Score	Percent of Youth with Score
Level 1: Did not meet expectations	126	53%	46	68%
Level 2: Partially met expectations	53	22%	10	15%
Level 3: Approached expectations	43	18%	7	10%
Level 4: Met expectations	13-1	6%	3	4%
Level 5: Exceeded expectations	2	1%	2	3%
TOTAL	238	100%	68	100%

CFSA has a significant number of youth in care who have learning disabilities; they are not on grade level; and present with a number of at-risk indicators such as poor attendance, mental health concerns, and trauma which impacts academic performance. In response, CFSA has hired in-house therapist who are immediately available to address the trauma children experience when they are removed from their homes. Additionally, CFSA continues to offer individual tutoring to children in care to address academic gaps and provide remediation in literacy and math skills. We are also shifting tutoring services to target more students with the lowest performance on PARCC scores.

### 66. How many youth received tutoring in FY18 and to date in FY19?

FY2018	285
FY2019	98

# a. What is the total funding in the FY19 budget for tutoring? Explain any variance from FY18?

CFSA's FY2019 tutoring budget is \$500,000, which is \$250,000 less than the tutoring budget for FY2018. The smaller budget represents a reduction in tutor vendors from two to one. There is no budget variance from FY2018 to FY2019 for this vendor.

# b. Identify each tutoring provider and the amount allocated in FY19? Explain any variance from FY18?

CFSA has one contracted in-home tutoring provider, A Plus Success, LLC. A Plus Success has been allocated \$500,000 to provide tutoring services. There is no budget variance from FY2018 for this vendor.

# c. What have been the outcomes of youth in tutoring? <u>In-Home Tutoring Outcomes</u>

CFSA is able to measure student's progress from its in-home tutoring service by comparing the students' pre-service assessment diagnostic test results with the students' post-service assessment (a re-assessment of the student using the same diagnostic tool) results. The post-service assessments are generally administered every six months.

A comparison of the pre-service assessment and post-service assessment for 86 of the youth that have received tutoring service from one of our tutoring vendor for six months to a year during FY2018 revealed the following measures of improvement in student's academic skills:

## Reading Skills Outcomes after at least 6 months of tutoring service: TOTAL = 65 percent\* have improved their Reading Skills:

- 22 percent improved their reading by two or more full grade levels
- 23 percent improved their reading by a grade to two grade levels
- 14 percent improved their reading by a half grade to full grade level
- Six percent improved their reading by a half grade level or less

## Math Skills Outcomes after at least 6 months of tutoring service: TOTAL = 67 percent\* have improved their Math Skills:

- 28 percent improved their math skills by two or more grade levels
- 15 percent improved their math skills by a grade to two grade levels
- 19 percent improved their math skills by a half grade to grade level
- Five percent improved their math skills by a half grade

For children who have received tutoring for a year or more, a second postservice assessment is given to the youth. For the current monitoring period, CFSA has 51 youth who fall in that category and have received scores which revealed the following results:

### Reading Skills Outcomes after 1 year, or more, of tutoring service: TOTAL = 78 percent\* have improved their Reading Skills:

- 24 percent improved their reading by two or more grade levels
- 22 percent improved their reading by a grade to two grade levels
- 20 percent improved their reading by a half grade to grade level
- 12 percent improved their math skills by a half grade or less

# Math Skills Outcomes after 1 year, or more, of tutoring service: TOTAL = 90 percent\*<sup>17</sup> have improved their Math Skills:

- 31 percent improved their reading by two or more grade levels
- 31 percent improved their reading by a grade to two grade levels
- 16 percent improved their reading by a half grade to grade level
- 12 percent improved their math skills by a half grade or less

#### 67. How many youth received mentoring services in FY18 and to date in FY19?

FY2018	172
FY2019	63

a. What is the total funding in the FY19 budget for mentoring? Explain any variance from FY18?

CFSA's FY2019 mentoring budget is \$500,000. There is no variance in the budget from FY2018.

<sup>&</sup>lt;sup>17</sup> The percentage of students not identified, in each category, are those students who made no significant improvements in their post assessments, for that particular category. These youth were identified as ones who were not available to reap the benefits of tutoring services due to a variety of circumstances, including periods of detention, hospitalization, or absconding, periods of emotional or placement instability that interfered with their ability to be available for tutoring service, and/or the youth's persistent resistance or refusal to make themselves available for the service or fully cooperate with the post assessment test administration.

# b. Identify each mentoring provider and the amount allocated in FY19? Explain any variance from FY18?

Best Kids, Inc. is CFSA's mentoring provider. The FY2019 mentoring service contract is for \$500,000. There is no variance from FY2018.

### c. What have been the outcomes of youth in mentoring?

The following outcomes are based on 125 surveyed youth:

- Cognitive Functioning:
  - 88 percent of surveyed youth increased their scholastic competence and educational expectations.
  - 81 percent of surveyed youth increased their grades.
- Emotional/Behavioral Functioning:
  - 78 percent of surveyed caregivers report youth increased their feelings of empowerment.
  - 84 percent of surveyed caregivers report youth increased their selfesteem and self-expectations.
- Social Functioning:
  - 75 percent of surveyed youth report increased feelings of parental trust
  - 94 percent of surveyed youth report increased social acceptance and relationships with their peers.
- Risky Behaviors:
  - 78 percent of surveyed youth report increased feelings of risk avoidance.

Involvement of caregiver: The caregiver has an intricate role in the mentoring relationship. They provide support and encouragement to the youth as well as insight to the mentor with regards to issues and behaviors.

- 68. Regarding youth in high school and GED programs, provide the following for the 2017-2018 school year and the 2018-2019 year to date:
  - a. The number of youth in foster care currently attending high school by grade (9th, 10th, 11th, 12th);

Grade	# of Youth School Year 2017-2018	# of Youth School Year 2018-2019
9 <sup>th</sup>	61	35
10 <sup>th</sup>	62	48
11 <sup>th</sup>	36	37
12 <sup>th</sup>	55	40
TOTAL	214	160

b. The number of youth in foster care who graduated high school in FY17;

SY2017-2018	37
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c. The high school graduation rate for youth in foster care as of the end of the 2017-2018 school year, including an explanation of how this rate was calculated;

School Year	# of High School Seniors	# of High School
	Graduated	Seniors
2017-2018	37 (67%)	55

The high school graduation rate at the end of the academic year was calculated by dividing the number of youth who graduated from the 12th grade (37) by the end of school year by the number of foster youth who were in the 12th grade (55) at the beginning of the year.

d. The number of youth who received their GED;

FY2018	5
FY2019	2

e. The number of youth who received graduation certificates;

FY2018	1
FY2019	0

f. The median grade point average for youth ages 15-21;

For the 2017-2018 school year, CFSA had access to the grade point average (GPA) for 101 youth enrolled in DCPS and PGCPS schools as of the last day of the school year. The range of GPAs included a low of 0 to a high of 4.18, with an average GPA of 1.59 and a median GPA of 1.48.

For the current year, through access to DCPS data, CFSA has GPA information current through term one of the 2018-2019 school year for 46 CFSA youth. The range of GPA included a low of 0.15 to a high of 4.18, with an average GPA of 1.73 and a median GPA of 1.48.

For the current year, through access to PGCPS data, CFSA has GPA information through term one of the 2018-2019 school year for 17 CFSA youth. The range of GPA included a low of 0 to a high of 2.9 with an average GPA of 1.28 and a median GPA of 1.47.

g. The number of youth who dropped out;

Grade	# of Youth
9 <sup>th</sup>	6
10 <sup>th</sup>	5
11 <sup>th</sup>	4
12 <sup>th</sup>	6
Total	21

h. The high school graduation rate for youth in foster care as of the end of the 2017-2018 school year, including an explanation of how this rate was calculated; and

See response to question 68(c).

# i. A list of schools attended by foster youth, by ward, and the number of youth in each school.

CFSA has 621 youth in care enrolled in K-12 or in a school-based Pre-K Program across several jurisdictions and states beyond the District of Columbia. The breakdown of location or school type is included below, with the specific school breakdown following.

School Type/Location	Number of Youth
District of Columbia Public Schools	284
District of Columbia Public Charter Schools	144
Prince Georges County Public Schools	81
Other Surrounding Counties - Public or Charter Schools (Baltimore, Charles, Montgomery County, Virginia, Other)	27
Private Schools	3
Residential Programs	14
Non-Public Special Education Schools	68
Total Youth in K-12 or School Based Pre-K Program	621 <sup>18</sup>

<sup>&</sup>lt;sup>18</sup> As of January 31, 2019

DC Public	# of Youth	Ward
Aiton ES	7	7
Amidon Bowen ES	1	6
Anacostia HS	5	8
Ballou HS	8	8
Ballou STAY HS	3	8
Beers ES	6	8
Bernard ES	2	4
Brookland MS	1	5
Browne EC	10	5
Bruce Monroe ES	1	1
Burroughs ES	5	5
Burrville ES	5	7
Cardozo EC	7	1
Cleveland ES	2	1
Coolidge HS	4	4
CW Harris ES	2	7

DC Public	# of Youth	Ward
Dorothy Height ES	1	4
Duke Ellington School of the Arts	1	3
Dunbar HS	5	5
Eastern HS	4	6
Eliot Hine MS	3	6
Garfield ES	4	8
H.D. Cooke ES	2	1
Hardy MS	1	2
Hart MS	1	8
Hart MS	1	8
Hearst ES	1	3
Hendley ES	1	8
Hyde-Addison ES@ Meyer	1	2
Inspiring Youth Program	2	5
J.O. Wilson ES	6	6
Johnson MS	4	8
Kelly Miller MS	2	7

DC Public	# of Youth	Ward
Ketcham ES	1	8
Kimball ES	5	7
Kramer MS	2	8
Langdon ES	2	5
Langley ES	3	5
Luke C. Moore HS	21	5
Marie Reed ES	3	1
Martin Luther King ES	3	8
Maury ES	1	6
McKinley MS	4	5
McKinley Tech HS	2	5
Miner ES	6	6
Moten ES	5	8
Nalle ES	9	7
Orr ES	3	8
Oyster Adams Bilingual School	2	3
Patterson ES	6	8

DC Public	# of Youth	Ward
Payne ES	2	6
Phelps Architecture Construction and Engineering HS	2	5
Plummer ES	8	7
Powell Elementary	1	4
Randall Highland ES	2	7
Raymond Education Campus	3	4
River Terrace ES	5	7
Ron Brown College Prep	4	7
Roosevelt HS	8	4
Roosevelt STAY HS	5	4
Savoy ES	2	8
School Without Walls @ Frances-Stevens	1	2
Seaton ES	1	6
Shepherd ES	2	4
Simon ES	2	8
Smothers ES	6	7

DC Public	# of Youth	Ward
Sousa MS	3	7
Stanton ES	3	8
Takoma EC	1	4
Thomas ES	3	7
Truesdell EC	3	4
Tubman ES	3	1
Turner ES	4	8
Tyler ES	2	6
Walker Jones ES	1	6
Washington Metropolitan HS	4	1
West EC	4	4
Wheatley EC	5	5
Whittier EC	4	4
Wilson HS	1	3
Woodson HS	2	7
Total	284	

DC Public Charter Schools	# of Youth	Ward
Academy of Hope Adult Program	1	8
Achievement Preparatory Academy	3	8
AppleTree Early Learning Center PCS - Southwest	1	6
Bridges PCS	2	5
Carlos Rosario International PCS Harvard Street Campus	1	5
Cesar Chavez PCS for Public Policy – Capitol Hill	3	6
Cesar Chavez PCS for Public Policy – Parkside	1	7
The Children's Guild DC PCS	2	5
City Arts and Prep Academy	1	5
Community College Preparatory Academy PCS	1	8
Creative Minds International PCS	4	5
DC Prep PCS - Edgewood Elementary Campus	1	5
DC Prep PCS – Edgewood Middle Campus	1	5
DC Prep PCS – Benning Middle Campus	1	7
Democracy Prep Congress Heights PCS	4	8
Eagle Academy PCS – Congress Heights	5	8
Early Childhood Academy PCS	3	8

DC Public Charter Schools	# of Youth	Ward
E.L. Haynes PCS – Elementary School	1	1
E.L. Haynes PCS – High School	2	1
E.L. Haynes PCS – Middle School	1	1
Excel Academy PCS	3	8
Friendship PCS - Blow Pierce Elementary	6	7
Friendship PCS – Chamberlain Elementary	1	6
Friendship PCS - Collegiate Academy	2	7
Friendship PCS – Technology Preparatory High School	2	8
Friendship PCS – Southeast Academy	1	8
Friendship PCS – Woodridge International Elementary	2	5
Goodwill Excel Center PCS	12	2
Hope Community PCS Tolson Campus	1	5
IDEA PCS	3	7
Ingenuity Prep PCS	2	8
Kingsman Academy PCS	2	6
KIPP DC AIM Academy PCS – Benning Campus	2	7
KIPP DC College Preparatory Campus PCS	2	5

DC Public Charter Schools	# of Youth	Ward
KIPP DC Discover Academy PCS – Douglass Campus	2	8
KIPP DC Heights Academy PCS –Douglass Campus	1	8
KIPP DC Key Academy PCS – Benning Campus	1	7
KIPP DC Quest Academy PCS- Smilow Campus	1	7
KIPP DC Valor Academy PCS – Smilow Campus	2	7
LAYC Career Academy PCS	1	1
Maya Angelou PCS – High School	9	7
Meridian PCS	5	1
Monument Academy PCS	1	6
National Collegiate Preparatory PCS	1	8
Next Steps PCS	1	1
Paul PCS - International High School	4	4
Perry Street Prep PCS	5	5
Richard Wright PCS for Journalism and Media Arts	6	6
Rocketship DC PCS - Legacy Prep	3	7
Rocketship DC PCS - Rise Academy	4	8
SEED PCS	3	7
Somerset Prep DC	1	8
St. Coletta Special Education PCS	7	6
Thurgood Marshall PCS	2	8
Washington Leadership Academy PCS	2	5

DC Public Charter Schools	# of Youth	Ward
Youthbuild PCS	2	1
Total	144	

Prince George's County Public	# of Youth
Accokeek Academy	1
Andrew Jackson Academy	2
Apple Grove ES	2
Avalon ES	1
Baden ES	2
Barak Obama ES	2
Benjamin Stoddard MS	1
Bowie HS	3
Brandywine ES	1
C. Elizabeth Rieg Regional School	1
Chapel Forge ECE	1
Charles Flowers HS	3
Cherokee Lane ES	1
<b>Community Based Classroom</b>	1
Croom HS	1
Crossland HS	2

Prince George's County Public	# of Youth
Doswell E. Brooks ES	2
Drew Freeman MS	2
Fairmont Heights HS	2
G. James Ghloson MS	1
Gynn Park MS	2
H. Winship Wheatley	1
Henry Wise HS	1
Hillcrest Heights ES	2
Isaac Gourdine MS	1
James Madison MS	2
James Ryder Randall ES	5
Judge Sylvia Woods ES	1
Kettering MS	1
Kingsford ES	1
Largo HS	1
Laurel HS	1
Marleton ES	1
Maya Angelou French Immersion Program	1
Northwestern HS	1
Oxon Hill ES	3

Prince George's County Public	# of Youth
Oxon Hill HS	1
Panomara ES	1
Potomac HS	4
Potomac Landing MS	3
Robert Gray ES	2
Rosaryville ES	1
Samuel P. Massie Academy	1
Stephen Decatur MS	1
Suitland ES	3
Thomas Johnson MS	1
Thurgood Marshall MS	2
Walker Mill MS	1
William Beanes ES	1
William Wirt MS	2
Total	81

Surrounding County/State Public or Charter	# of youth
Baltimore City	
Ashburton MS	1
Callaway ES	1
Charles	
Arthur Middleton ES	1
JP Ryan ES	1
Mary B Neal ES	3
Mattawoman MS	1
Mary Matula ES	1
Milton M. Somers MS	1
William Wade ES	1
Montgomery	
Albert Einstein HS	1
Burnt Mills ES	1
Clarksburg HS	1
John F. Kennedy HS	1
Forest Knolls ES	1
Montgomery Blair HS	1
Northwood HS	1

Surrounding County/State Public or Charter	# of youth
Shady Grove MS	1
Sherwood ES	1
Walt Whitman HS	1
Virginia	
Chimborazo ES	1
Marshall HS	1
West Springfield ES	1
Other	
Maple ES	1
Rivers ES	2
Total	27

Private Schools	# of youth
Archbishop Carroll HS	2
Model Secondary School for the Deaf	1
Total	3

Residential Programs	# of youth
Acadia Healthcare IN Resource Facility Indianapolis IN	1
Cumberland Hospital for Children and Adolescents Cumberland VA	2
Devereux Florida Viera Campus	4
Florida Institute of Neurological Rehabilitation	1
Harbor Point Behavioral Health Portsmouth VA	2
Liberty Point Behavioral Healthcare Staunton VA	1
Maya Angelou Academy @ New Beginnings Oak Hill, VA	1
Youth for Tomorrow New Life Center Bristow VA	2
Total	14

Non-Public Special Education Schools	# of youth
Accotink Academy Therapeutic Day School	7
The Children's Guild, Baltimore Campus	3
The Children's Guild, Chillum Campus	3
Chelsea School	1
The Episcopal Center for Children	3
The Foundations School of Prince George's County	7
The Foundations School of Montgomery County	1

Non-Public Special Education Schools	# of youth
The Frost School	2
High Road Academy of Prince George's County	2
High Road Academy	1
Kingsbury Day School	1
The Kennedy School	3
The Lourie Center	1
The Monroe School	4
New Beginnings Vocational Program	6
Pathways School Edgewood Silver Spring MD	1
Phillips School – Annandale	2
Phillips School – Fairfax	3
Phillips School – Laurel	9
The Village Academy of Maryland	4
The Village Academy of Washington	4
Total	68

- 69. Regarding college preparation and college attendance, provide the following for the 2017-2018 school year and the 2018-2019 year to date:
  - a. The number of youth enrolled in graduate school;

Currently, there are no youth enrolled in graduate school.

b. The number of youth who received an associate's degree, bachelor's degree, or master's degree;

Fiscal Year	Associate's Degree	Bachelor's Degree	Master's Degree
FY2018	1	7	0
FY2019	0	1	0
TOTAL	1	8	0

c. Number of youth who dropped out of college. If known, provide the reasons that youth did not stay in school and the highest level the youth completed;

FY2018 Reason Youth Left	# of Youth
College	
Mental Health Issues	1
Employment	2
Parenting	1
Academic Probation/Dismissal	2
TOTAL	6

FY2019 Reason Youth Left	# of Youth
College	
Pregnant/Parenting	1
Employment/Vocation	6
Miscellaneous	2
TOTAL	9

i. The number of youth who took college remedial classes; and

FY2018	9
EN/2010	
FY2019	6

ii. The number of youth who received ETV funding.

FY2018	36
FY2019	37

- 70. Regarding vocational programs, provide the following for FY18 and FY19, to date:
  - a. The number of youth participating in OYE's Career Pathways program;

FY2018	111
FY2019	65

b. The number of youth enrolled in vocational programs;

FY2018	35
FY2019	11

c. The names of vocational programs in which youth are enrolled;

Vocational Program	FY2018 # of Youth Enrolled	FY2019 # of Youth Enrolled
ACE Behavioral Analyst- Online	1	0
Behavior Tech. Online	1	0
Bennett Cosmetology	2	0
DYRS Achievement Center	2	0
Goodwill	1	1
Hair Academy	2	1
HVAC	1	0
Job Corps	1	0

Vocational Program	FY2018 # of Youth Enrolled	FY2019 # of Youth Enrolled
LAYC Career Pathways	1	1
Maya Angelou GED/Vocational Program	2	2
Nai Xander Construction	2	0
Quorum Learning Center (CDA)	1	1
Roosevelt STAY	1	0
UDC- Workforce Development	7	5
UPO	3	0
VMT	3	0
Westlink EMT	2	0
Year-up workforce program	1	0
OIC	1	0
TOTAL	35	11

d. The number of youth who successfully completed vocational programs; and

FY2018	11
FY2019	5

e. The number of youth who enrolled but failed to complete vocational programs.

FY2018	24
FY2019 <sup>19</sup>	6

 $<sup>^{\</sup>rm 19}$  Youth are still enrolled for FY2019 vocational programs.

f. For youth who failed to complete vocational programs, what reasons were provided for not completing programs?

Reasons not Completed	FY2018	FY2019
	# of youth	# of youth
Attendance Issues	8	0
Still Enrolled	10	6
Behavioral Concerns	1	0
Mental Health Concerns	1	0
Substance Abuse Concerns	1	0
Full Time Employment Opportunity	1	0
Withdrew	2	0
TOTAL	24	6

71. How many youth receive education support and services through the Department of Disability Services?

FY2018	6
FY2019	2

- 72. On December 31, 2015, CFSA released the Current Educational Services and Career Planning at the Child and Family Services Agency Comprehensive Analysis. This report recommended, amongst many things, substantial increase to the budget for tutoring services and earlier college preparation and career exploration.
  - a. Provide an update on the Agency's "plan for implementing outstanding recommendations" reported in response to the previous year's prehearing questions.

In August 2016, the CFSA Office of Well Being (OWB) hired two new FTEs as 8<sup>th</sup> grade educational specialists to provide direct educational supports and intervention to 8<sup>th</sup> grade students in care.

In the summer of 2016, the Office of Youth Empowerment's (OYE) Career Pathways Unit underwent restructuring of current staff in order to expand educational/career support to youth in grades 9-10. In addition, one new FTE was added to the Education Unit. OYE now has five full time staff members who provide targeted career and academic supports to youth in grades 9-12.

b. What if any outstanding recommendation does CFSA have yet to make?

There are no outstanding recommendations from the 2015 education plan.

# **Employment**

73. How many youth participated in OYE's subsidized employment program in FY18? FY19, to date? Provide the employers with which CFSA partnered for this program, and the number of youth who took part in an internship with each provider.

FY2018	31
FY2019	15

Employer	FY2018 # of Youth	FY2019 # of Youth
Urban Alliance	12	0
PG Sports & Recreation	1	0
DOES Career Connections	2	0
NIH Project Search	1	0
Elizabeth Ministry (Child Development Center)	1	1
KBEC Group	3	3
Niaxnder Construction	1	0
Providence Hospital	2	0
HVAC	1	0
Bennett Babies	1	1
Youth Empowerment Board	6	10
TOTAL	31	15

- 74. Regarding youth employment and training, provide the following for FY18 and FY19, to date:
  - a. How much funding (local and federal) is the agency spending on training and employment opportunities for foster youth?

Fiscal Year	Local (Subsidized Employment dollars)	Federal (CHAFEE Grant Dollars)
FY2018	\$93,815	\$12,457
FY2019	\$6,206	\$7,498

b. The names of organizations receiving funding from the agency to provide employment training to foster youth, the amount of funding allocated to each organization, and the number of youth served by each organization.

Program and	FY2018	# Served	FY2019	# Served
FY 2018 youth				
participants				
VMT	\$2,307	2	\$897	1
Urban Alliance	\$52,851	12	NA	0
Bennett Career	NA	NA	\$1,600	1
Hair Academy	NA	NA	\$5,000	1
TOTAL	\$55,158	14	\$7,498	3

c. Number of youth who are age 21 and are employed or enrolled in a vocational program.

Fiscal Year	Employed	Vocational Program
FY2018	27	1
FY2019	3	0

- 75. Regarding youth in foster care between the ages of 18 and 21, indicate the following for FY18 and FY19, to date:
  - a. The number of youth between the ages of 18 and 21;

FY2018	148
FY2019	147

b. The number of youth between the ages of 18 and 21 who are employed full-time and part-time;

FY2018	
Full-Time	54
Part-Time	37
TOTAL	91

FY2019	
Full-Time	12
Part-Time	3
TOTAL	15

c. The types of jobs that have been obtained;

Type of Job <sup>20</sup>	FY2018	FY2019
Administrative	4	3
Childcare	3	1
Construction	4	0
Customer Service	17	1
Food Service	41	8
IT	1	0
Medical	2	1
Other	5	0
Retail	10	1
Security	4	0
Total	91	15

d. Of the youth ages 18 to 21 who are not employed, how many are currently attending high school? A GED program? College? A vocational program? None of these?

Status FY2019	# of Youth
Enrolled in HS	61
Enrolled in College	23
Enrolled in GED Program	10
Enrolled in Vocational / Technical Program	6
Participating in Internship	5
Disconnected	27
Total	132

 $^{20}$  In FY2018, a total of 190 youth ages 14-20 participated in the MBSYEP. A number of youth who participated in MBSYEP had other employment through the FY2018.

e. The number of youth between the ages of 18 and 21 who are enrolled in a 4-year college full-time and part-time;

FY2018	Ages 18-21
Full-Time	24
Part-Time	1
TOTAL	25

FY2019	Ages 18-21
Full-Time	34
Part-Time	0
TOTAL	34

f. The number of youth between the ages of 18 and 21 who are enrolled in a 2-year college full-time and part-time;

FY2018	Ages 18-21
Full-Time	6
Part-Time	8
TOTAL	14

FY2019	Ages 18-21
Full-Time	5
Part-Time	8
TOTAL	13

g. The number of youth between the ages of 18 and 21 who are enrolled in vocational training;

FY2019	11

h. The number of youth between the ages of 18 and 21 who are attending high school and

i. The number of youth between the ages of 18 and 21 who are enrolled in a GED program.

FY2018	8
FY2019	10

# Youth Aftercare Program

76. Regarding youth aftercare services, indicate the following:

a. The number of youth who turned age 20 ½ during FY18. FY19, to date.

FY2018	54
FY2019	13

b. Of the youth who turned 20 ½ during FY18, how many were referred for aftercare services? How many were referred within 1 month of turning 20 ½? Within 2 months? 3 months? 6 months? 9 months? 12 months? Longer than 12 months?

	Referred within 1 month of turning 20½ years	Referred within 3 month of turning 20½ years	Referred within 6 month of turning 20½ years	Referred within 9 month of turning 20½ years	Referred longer than 12 months of turning 20 1/2	Total referred for Youth Aftercare Services
FY2018	3	12	6	1	14	36
FY2019	0	3	2	0	0	5

c. How many of the youth described in (b), above, have been assigned an aftercare provider?

See response to question 76(b).

d. Of the youth who turned 20 ½ during FY18 to date, how many were referred for aftercare services? How many were referred within 1 month of turning 20 ½? Within 2 months? 3 months? 6 months? 9 months? 12 months? Longer than 12 months?

See response to question 76(b).

e. How many of the youth described in (d), above, have been assigned an aftercare provider?

See response to question 76(b).

f. What data does CFSA collect regarding the aftercare services provided to youth after they turn 21, the effectiveness of these services, and the outcomes for youth who receive aftercare services?

CFSA collects qualitative and quantitative data regarding aftercare services directly from our provider, the Young Women's Project (YWP), to determine outcomes and to track progress. In addition to capturing the total number of youth aftercare clients served, YWP also captures data related to housing, vocational, education, training, and employment skills. All data are validated during a quarterly review using a sample of open and closed case records.

- 77. Regarding youth who aged out of foster care, indicate the following for FY18 and FY19, to date:
  - a. The number of youth who aged out of foster care.

FY2018	50
FY2019	12

b. The number of youth who were employed full-time at the time they aged out. Employed part-time. For those youth who were not employed, what was the reason?

FY2018		
Full-Time	14	
Part-Time	13	
Unemployed	23	
Total:	50	

FY2019		
Full-Time	0	
Part-Time	3	
Unemployed	9	
Total:	12	

Reasons for not working	FY2018	FY2019
Abscondence	1	0
College	2	1
DDS	4	2
Incarceration	1	1
Pregnant/New Mother	0	1
Not engaged	5	2
Seeking Employment	10	2
TOTAL	23	9

c. Among youth who aged out, at the time of their 21st birthday, how many had stable post-emancipation housing in place? Provide a breakdown of the types of anticipated living arrangements (e.g. own apartment, apartment with roommate, college dorm, staying with former foster parent, staying with biological parent, staying with other family member, staying with friends, abscondence, incarcerated, shelter system, no housing identified, etc.).

Type of Living Arrangements	FY2018	FY2019	
Stable Housing			
College Dorm/Job Corps	3	1	
DDS Placement	5	2	
Family	12	1	
Former Foster Parent	9	2	
Own Apartment	8	1	
Staying with Mentor/friend	2	0	
Transitional Housing	8	3	
Unstable Housing			
Abscondence	1	0	
Shelter/homeless	1	1	
Incarcerated	1	1	
TOTAL	50	12	

d. What resources, referrals, or support did CFSA offer when youth who aged out had no housing identified at the time of their 21st birthday?

CFSA connects youth with aftercare supports before their 21<sup>st</sup> birthday to assist with identifying housing. CFSA makes referrals to transitional housing programs throughout the city which include Wayne Place, The Mary Elizabeth House transitional housing program, and DBH supportive housing. Youth can be referred to the Mayor's Services Liaison Office and CFSA's Rapid Housing program, if qualified to apply. The aftercare provider also plays a vital role in continuing to support youth in identifying stable housing options.

e. The total number of youth that transitioned to Virginia Williams for housing when they aged out of care.

FY2018	1
FY2019	1

- 78. With regard to the Young Women's Project, provide the following:
  - a. Provide a summary of the FY18 data CFSA acquired from the Young Women's Project regarding youth aftercare clients' housing, vocational, education, training, and employment skills.

On a monthly basis, CFSA collects data for eight domains: Housing, Education/Vocation, Employment, Financial Literacy, Health (physical, mental, sexual), relationships and core connections, pregnant and parenting, and vital document.

b. What services does CFSA contract with Young Women's Project to provide to youth exiting care?

The Young Women's Project (YWP) is contracted to provide a comprehensive capacity-building and positive youth-development based program that provides a broad range of support, skills-building, job training, individual coaching, and community support connections. YWP works to ensure that youth achieve identified age appropriate outcomes in the domains identified in our response to Question 78a above.

i. How many youth utilized each service in FY18? FY19, to date?

FY2018	70
FY2019	69

ii. What are the ages and genders of youth who engaged with the Young Women's Project?

Young Women's Project serves male and female youth 20.5 to age 23.

c. How many youth who engaged with the Young Women's Project needed assistance with housing?

FY2018	50
FY2019	51

d. How many youth who engaged with the Young Women's Project were securely housed?

	Permanent	Temporary
FY2018	5	10
FY2019	6	11

e. How many youth who engaged with the Young Women's Project needed assistance with employment?

FY2018	50
FY2019	51

## **Placements and Providers**

- 79. Provide the following by age, gender, race, provider, location, daily rate and time in care during FY18 and FY19, to date:
  - a. Total number of foster children and youth;
  - b. Total number of foster children and youth living in foster homes;
  - c. Total number of foster children and youth living in group homes;
  - d. Total number of foster children and youth living in independent living programs;
  - e. Total number of foster children and youth living in residential treatment centers; and
  - f. Total number of foster children and youth in abscondence, and the length of time they have been in abscondence. FY2018

Age	F	oster Hon	ies		Group	Setting	S		Other*	Total
	Kinship	Non-Kinship Foster Family**	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal		Children
0	9	17	26	0	0	0	0	0	1	27
1	18	29	47	0	0	0	0	0	0	47
2	24	34	58	0	0	0	0	0	0	58
3	13	22	35	0	0	0	0	0	1	36
4	16	23	39	0	0	0	0	0	0	39
5	12	26	38	0	0	0	0	0	2	40
6	12	24	36	0	0	0	0	0	1	37
7	16	26	42	0	0	0	0	0	0	42
8	6	22	28	0	0	0	0	0	0	28
9	12	24	36	0	0	0	0	0	1	37
10	15	20	35	0	0	0	1	1	0	36
11	11	14	25	1	0	0	0	1	1	27
12	12	15	27	0	2	0	2	4	0	31
13	5	14	19	0	2	0	1	3	0	22
14	9	16	25	1	9	0	2	12	2	39
15	7	26	33	0	5	0	1	6	3	42
16	9	15	24	1	9	0	3	13	8	45
17	6	30	36	0	6	0	2	8	14	58
18	2	21	23	0	10	1	1	12	12	47
19	3	28	31	0	6	2	0	8	12	51
20	0	18	18	0	6	18	1	25	7	50
Total	217	464	681	3	55	21	14	93	65	839

FY2018

		Foster Homes			Gre	oup Settings				
Gender	Kinship	Non-Kinship Foster Family <sup>22</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>21</sup>	Total Children
Female	97	230	327	2	19	18	6	45	28	400
Male	120	234	354	1	36	3	8	48	37	439
Total	217	464	681	3	55	21	14	93	65	839

	F	oster Hon	ies		Gr	oup Setti	ings			
Race	Kinship	Non-Kinship Foster Family <sup>24</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>23</sup>	Total Children
American Indian/Alaskan Native	1	0	1	0	0	0	0	0	0	1
Asian	0	6	6	0	0	0	0	0	1	7
Black or African American	187	366	553	1	49	19	11	80	55	688
Hispanic	17	68	85	2	5	2	2	11	9	105
White	1	1	2	0	0	0	0	0	0	2
No Race Data Reported	11	23	34	0	1	0	1	2	0	36
Total	217	464	681	3	55	21	14	93	65	839

<sup>&</sup>lt;sup>21</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled', 'Hospitals', 'Not in Legal Placement'.

<sup>&</sup>lt;sup>22</sup> Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

<sup>&</sup>lt;sup>23</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled',

<sup>&#</sup>x27;Hospitals', 'Not in Legal Placement'.

24 Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

FY2018

	Fo	oster Hon	nes		Gro	up Settin	gs		0.0 25	
Provider Location	Kinship	Non-Kinship Foster Family <sup>26</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>25</sup>	Total Children
DC	101	201	302	3	50	21	0	74	58	434
MD	113	256	369	0	4	0	2	6	4	379
VA	3	3	6	0	1	0	6	7	1	14
Other	0	4	4	0	0	0	6	6	2	12
States Total	217	464	681	3	55	21	14	93	65	839

	Fo	ster Homes			Gr	oup Settin	gs		Other <sup>27</sup>	Total
Time in Care	Kinship	Non-Kinship Foster Family <sup>28</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal		Children
0 - 3	29	72	101	2	10	0	1	13	3	117
Months										
4 - 6	27	39	66	0	6	0	2	8	3	77
Months										
7 - 12	40	53	93	0	3	1	4	8	4	105
Months										
13 - 24	63	89	152	0	5	0	3	8	15	175
Months										
25+ Months	58	211	269	1	31	20	4	56	40	365
Total	217	464	681	3	55	21	14	93	65	839

<sup>&</sup>lt;sup>25</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled', 'Hospitals', 'Not in Legal Placement'.

<sup>&</sup>lt;sup>26</sup> Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

<sup>&</sup>lt;sup>27</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled',

<sup>&#</sup>x27;Hospitals', 'Not in Legal Placement'.

28 Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

Time in Abscondance (As of September 30,2018)	Total Children
0 - 3 Months	15
4 - 6 Months	1
7 - 12 Months	4
13 - 24 Months	3
25+ Months	0
Total	23

	Fo	ster Home	es		G	roup Setting	s			
Age	Kinship	Non-Kinship Foster Family <sup>30</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>29</sup>	Total Children
0	6	17	23	0	0	0	0	0	2	25
1	19	32	51	0	0	0	0	0	0	51
2	20	23	43	0	0	0	0	0	0	43
3	16	30	46	0	0	0	0	0	0	46
4	19	28	47	0	0	0	0	0	1	48
5	12	20	32	0	0	0	0	0	0	32
6	14	21	35	0	0	0	0	0	1	36
7	9	28	37	0	0	0	0	0	2	39
8	13	23	36	0	0	0	0	0	2	38
9	12	23	35	0	0	0	0	0	1	36
10	13	27	40	0	0	0	0	0	1	41
11	10	15	25	0	0	0	1	1	1	27
12	7	13	20	1	1	0	2	4	1	25
13	10	20	30	1	4	0	0	5	3	38
14	7	19	26	0	5	0	4	9	2	37
15	4	23	27	0	6	0	1	7	6	40
16	8	17	25	0	9	0	2	11	7	43
17	8	29	37	0	9	0	1	10	10	57
18	6	25	31	0	6	1	1	8	7	46
19	3	29	32	0	9	2	0	11	11	54
20	1	18	19	0	5	15	1	21	7	47
Total	217	480	697	2	54	18	13	87	65	849

Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled', 'Hospitals', 'Not in Legal Placement'.
 Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family

Emergency' Foster Homes.

Gender	Fo	ster Homes			Group		Other <sup>31</sup>	Total		
	Kinship	Non-Kinship Foster Family <sup>32</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal		Children
Female	102	243	345	1	20	14	7	42	22	409
Male	115	237	352	1	34	4	6	45	43	440
Total	217	480	697	2	54	18	13	87	65	849

	Foster Homes				Gro	up Setting	gs			
Race	Kinship	Non-Kinship Foster Family <sup>34</sup>	Subtotal	Diagnostic and Emergency	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>33</sup>	Total Children
American Indian/Alaskan Native	1	0	1	0	0	0	0	0	0	1
Asian	0	6	6	0	0	0	0	0	1	7
Black or African American	189	365	554	1	47	17	11	76	50	680
Hispanic	14	79	93	1	5	1	2	9	13	115
White	1	1	2	0	0	0	0	0	0	2
No Race Data Reported	12	29	41	0	2	0	0	2	1	44
Total	217	480	697	2	54	18	13	87	65	849

<sup>&</sup>lt;sup>31</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled', 'Hospitals', 'Not in Legal Placement'.

<sup>&</sup>lt;sup>32</sup> Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

<sup>&</sup>lt;sup>33</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled',

<sup>&#</sup>x27;Hospitals', 'Not in Legal Placement'.

34 Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

FY2019

	Foster Homes				Group Settings					
Provider Location	Kinship	Non-Kinship Foster Family <sup>36</sup>	Subtotal	Diagnostic and Emergency Care	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>35</sup>	Total Children
DC	107	207	31 4	2	50	17	0	69	57	440
MD	107	267	37 4	0	3	1	2	6	4	384
VA	3	2	5	0	1	0	5	6	2	13
Other States	0	4	4	0	0	0	6	6	2	12
Total	217	480	69 7	2	54	18	13	87	65	849

	Fos	ster Homes		Group Settings						
Time in Care	Kinship	Non-Kinship Foster Family <sup>38</sup>	Subtotal	Diagnostic and Emergency	Group Homes	Independent Living	Residential Treatment	Subtotal	Other <sup>37</sup>	Total Children
0 - 3	35	84	119	1	12	0	1	14	8	141
Months										
4 - 6	22	41	63	0	6	0	1	7	6	76
Months										
7 - 12	52	60	112	1	8	0	4	13	7	132
Months										
13 - 24	55	85	140	0	3	1	1	5	4	149
Months										
25+	53	210	263	0	25	17	6	48	40	351
Months										
Total	217	480	697	2	54	18	13	87	65	849

<sup>&</sup>lt;sup>35</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled', 'Hospitals', 'Not in Legal Placement'.

<sup>&</sup>lt;sup>36</sup> Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

<sup>&</sup>lt;sup>37</sup> Other includes 'Abscondance', 'College/Vocational', 'Correctional Facility', 'Developmentally Disabled',

<sup>&#</sup>x27;Hospitals', 'Not in Legal Placement'.

38 Non-Kinship Foster Family includes 'Pre-Adoptive', 'OTI', 'Traditional' and 'Traditional Foster Family Emergency' Foster Homes.

Time in Abscondance (As of December 31,2018)	Total Children
0 - 3 Months	16
4 - 6 Months	5
7 - 12 Months	3
13 - 24 Months	3
25+ Months	0
Total	27

- 80. How many placement changes did youth in CFSA care experience in FY18 including:
  - a. The total number of unique children who experienced placement changes in FY18; and

# **FY2018 CFSA:**

Age at End			Total		
of FY	1	Placement 2	3-4	5+	Total
<1 Year	17	9	1	0	27
1	33	12	2	0	47
2	41	13	4	0	58
3	24	11	1	0	36
4	24	9	6	0	39
5	27	11	2	0	40
6	23	9	5	0	37
7	30	8	3	1	42
8	16	8	4	0	28
9	25	4	5	3	37
10	19	10	5	2	36
11	15	6	3	3	27
12	18	6	6	1	31
13	10	4	5	3	22
14	18	10	4	7	39
15	19	8	9	6	42
16	18	13	9	5	45
17	19	14	13	12	58
18	16	10	12	9	47
19	19	10	11	11	51
20	26	8	10	6	50
Total	457	193	120	69	839
Percentage	54.47%	23%	14.30%	8.22%	100%

#### **FY2019 CFSA:**

Age at End of		T-4-1			
FY	1	2	3-4	5+	Total
<1 Year	24	1	0	0	25
1	43	8	0	0	51
2	38	5	0	0	43
3	40	6	0	0	46
4	38	7	3	0	48
5	25	6	1	0	32
6	32	4	0	0	36
7	31	5	3	0	39
8	30	6	2	0	38
9	32	3	1	0	36
10	36	2	2	1	41
11	21	3	3	0	27
12	13	9	2	1	25
13	24	8	5	1	38
14	27	6	2	2	37
15	31	5	3	1	40
16	35	6	2	0	43
17	50	6	0	1	57
18	36	7	2	1	46
19	38	13	2	1	54
20	38	7	0	2	47
Total	682	123	33	11	849
Percentage	80.33%	14.49%	3.89%	1.30%	100%

# NCCF:

A total of 203 placement changes occurred in FY2018. A total of 137 unique youth moved a total of 203 times, excluding moves to kinship and pre-adoptive homes.

b. The total number of placement changes by age of the child, PECFAS/CAFAS score, IEP status, and agency (CFSA/NCCF).

CFSA does not track the total number of a youth's change in placement according to these categories.

- 81. Regarding the availability of beds/placements for children and youth in foster care, provide the following for FY18 and FY19, to date:
  - a. The current number of foster home beds available in the District and in Maryland;

As of September 30, 2018, the total bed/placement capacity was 758. In FY2019, the data reflected as of January 15, 2019, the total bed/placement capacity was 676. Reflected below is the breakdown within the District and Maryland.

Available Foster Beds	FY2018	FY2019
District	326	279
Maryland	432	397
Total	758	676

b. The number of foster home beds that are currently vacant in the District and in Maryland;

Jurisdiction	Vacant Beds
District	17
Maryland	49
Total	66

c. The current total number of group home beds in the District and in Maryland;

As of January 15, 2019:

Jurisdiction	<b>Group Homes Beds</b>
District	65
Maryland	6
Virginia	0
Total	71

d. The total number of group home beds that are currently vacant in the District and in Maryland;

Jurisdiction	Vacant Group Homes Beds 39
District	11
Maryland	3
Virginia	0
Total	14

<sup>&</sup>lt;sup>39</sup> As of January 15, 2019.

e.	The current total number of independent living program beds in the
	District's foster care system;

ILP beds <sup>40</sup>	10

f. The number of independent living program beds that are currently vacant;

ILP beds vacant <sup>41</sup>	5

g. The current total number of teen parent program beds in the District's foster care system;

Teen Parent Program	12
beds <sup>42</sup>	

h. The number of teen parent program beds that are currently vacant in the District and in Maryland;

Teen Parent Program	0
beds vacant <sup>43</sup>	

i. The total number of beds in the District's foster care system that do not fall into any of the above categories;

Three professional foster home beds do not fall into any of the above categories.

j. Of the beds described in (i), above, how many are vacant?

Of the three professional foster home beds, none are vacant.

<sup>&</sup>lt;sup>40</sup> As of January 15, 2019.

<sup>&</sup>lt;sup>41</sup> As of January 15, 2019.

<sup>&</sup>lt;sup>42</sup> As of January 15, 2019.

<sup>&</sup>lt;sup>43</sup>As of January 15, 2019.

k. The current total number of foster home beds in the District's foster care system [DC and Maryland] that have expressed a willingness to accept teens; and

A total of 376 CFSA and NCCF homes have expressed a willingness to accept teens.<sup>44</sup>

1. The current total number of foster home beds in the District's foster care system [DC and Maryland] that that have expressed a willingness to accept children between the ages of zero and five.

A total of 363 CFSA and NCCF homes have expressed a willingness to accept children between the ages of zero and five.

## 82. Describe CFSA's placement matching process:

CFSA continues to refine the process of matching children entering care to available foster homes. On December 17, 2018, CFSA launched a refined and updated automated placement matching process within FACES. The system contains information on foster parents, their location, beds available, preference (i.e. re age of child, whether they have pets or not etc.). The updated system using an algorithm to match foster parent preferences to information about the youth who needs to be placed. In coordination with NCCF, CFSA conducts joint placement matching activities to ensure the best placement for youth using the full continuum of available foster homes. The priority is to make the first placement the best placement for all youth.

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<sup>&</sup>lt;sup>44</sup> The resource parents could be in both categories.

- a. Provide a list of the child-specific and foster parent-specific factors taken into consideration when:
  - i. A child is initially removed from their home of origin.

Child-Specific Factors	Foster Parent-Specific Factors
Current school location	Location of the foster home
Birth family residential home/ward	Availability and capacity for placement
Proximity to family/lifelong connections	Ability to support/parent older teens
Siblings in care	Availability and capacity for placement, willingness to take sibling of children currently in placement
Medical/health/allergies/behavioral issues	Ability and willingness to support special needs and take child to multiple appointments
Age/Gender	Open to accepting all ages
Sexual/Gender Identity	Open to accepting all sexual/gender identities

**Note**: When a child is initially removed, limited medical and behavioral information may be available about the child and the family. CFSA works to acquire this information as quickly as possible to aid in compatible family placements.

#### ii. A child is moved from one foster home to another foster home.

Children sometimes move homes for positive reasons. For example, kin are identified, or a home that can accommodate sibling groups becomes available. When the team believes that the foster parent cannot meet the needs of the child, or the foster parent requests that a child be moved, they work to make that transition as smooth as possible. Using the same matching process to identify a new home, and where possible, the former and current foster parents will have the opportunity to meet and share information regarding the child. The factors considered when replacement homes are identified are the same as for initial placement, with the additional knowledge of behavioral issues added to the matching process.

# iii. A child is moved from a congregate/group home setting to a foster home

Moving from congregate/group care to a foster home generally indicates a positive move for a child. The same factors are considered as are considered for the initial matching process listed above.

b. Explain what steps CFSA is taking to ensure that the number of available beds in the District's foster care system are appropriately matched to the number of children in need of placement, and that vacant beds are appropriately utilized.

CFSA monitors bed utilization on a daily basis. This information is used to determine trends and predict needs. This is clearly impacted by the numbers and needs of children who enter the system which is clearly subject to change. CFSA, working with NCCF, matches children with the best placements available, the placement matching system is still in progress and as we are able to identify those characteristics that are important to matching the system will be updated. CFSA and NCCF collaborate in recruitment planning to match bed capacity to need.

c. Describe the joint placement matching activities that NCCF and CFSA engaging during the placement matching process?

Placement matching process starts with the full universe of available homes. Once a match is confirmed, both CFSA and NCCF will verify that the matching results are valid through a personal conversation with the resource parent to provide additional information, ask questions to determine the best option for placement.

83. In the FY2019 budget, funding was directly allocated to support FACE.net, the District's Statewide Comprehensive Child Welfare Information System (SACWIS). With regard to the overhaul of the District's SACWIS:

By the end of FY2018, the federal Administration for Children and Families (ACF), required all states to either obtain a waiver to retain their SACWIS or commit to becoming compliant with the new regulations around a comprehensive child welfare information system (CCWIS). CFSA obtained approval and is in the process of transitioning FACES.NET to a new CCWIS.

a. Describe the improvements and changes that are planned to the SACWIS.

CFSA has several priorities to improve FACES.NET while preparing to transition to a modern CCWIS. These priorities include: improving data quality, implementing functionality needed to begin data collection and reporting for the Family First initiative, meeting the new federal data

requirements for the National Youth in Transition Database (NYTD), and improving data visualization capabilities of CFSA analysts.

# b. At what stage of the overhaul is the agency or what changes have been made?

CFSA is at the initial design and planning stages of the new system transition.

#### c. What is the timeline of the FACES overhaul?

Transition to new CCWIS will be a multi-year effort, planned to be completed in FY2024.

## i. When will it be operational?

CFSA is planning to be fully operational with all modules in by FY2024.

## ii. When will staff be trained on its use?

CFSA is planning to implement the systems on an incremental basis. Training will also be incremental and scheduled to be completed prior to moving modules into production.

## iii. When will the overhaul be completed?

The full overhaul will be completed by FY2024.

## d. Is the overhaul interfering with the agency's operations? Explain.

CFSA is planning the implementation not to have any operational impacts.

#### 84. Regarding the retention and recruitment of foster parents:

## a. What is the agency's foster parent yearly retention rate?

Agency	Starting Count of Homes 10/1/17	Newly Licensed Homes	THSR Transferred Homes	Total New Homes	Total Licensed Homes	Closed Homes	Final Count of Homes 9/30/18	Retention Rate
CFSA	145	37	32	69	214	56	158	74%
NCCF	70	26	145	171	241	31	210	87%

#### **CFSA**:

As of October 1, 2017, CFSA had 145 licensed traditional/adopt foster homes. CFSA licensed 69 new foster homes between October 1, 2017 and September 30, 2018, including 32 traditional foster homes that transferred from private agencies. Of those 214 homes, 158 remained licensed and 56 were closed, for a retention rate of 74 percent.

#### NCCF:

Prior to October 1, 2017, NCCF had a total of 80 licensed foster homes. Ten of those homes transferred to CFSA. Of the remaining 70 homes, NCCF's foster parent retention rate was 76 percent (at the end of FY17). NCCF licensed 171 foster homes between October 1, 2017 and September 30, 2018. Of those 241 total homes, 210 homes remain licensed and 31 were closed, for a retention rate is 87 percent.

b. What are the agency's recruitment targets for increasing the total number of foster homes in the District's foster care system (a) in general and (b) geographically within the District? What strategies have been implemented to reach these targets?

#### **CFSA:**

CFSA's priority is to increase the overall number of foster homes within the District of Columbia, with an emphasis on increasing the number of homes within the communities of origin that the children were removed from. CFSA's FY2019 target is to create 40 new beds within our array of traditional foster homes.

To date, our strategies have been a combination of the following:

- Dissemination of Ward-specific collateral recruitment materials
- Targeted our attendance at specific civic, ethnic and occupational organizations in the District to promote fostering for key groups of children where additional foster parents are needed (i.e., LGBTQ, teen parents, medically fragile, and older youth)
- Increased utilization of social media platforms to promote fostering and to recruit prospective foster parents
- Increased foster parent incentive program, encouraging foster parents to refer prospective foster parents
- Conduct at-home consultations to provide a personal touch with foster parents and address their questions/concerns

c. What percentage of current foster homes are located geographically within the District? What percentage of youth are placed geographically within the District?

Foster	# of	Percentage of	# of Foster	Percentage of
Home	Licensed	Overall Foster	Youth	Foster Youth
Location	Homes	Homes	Placed	Placed
District <sup>45</sup>	222	46%	314	46%

d. What has been the agency's progress in identifying homes and placements that will provide an appropriate setting for teenagers? What have been the barriers? Did the Agency achieve its target for FY18? What are the agency's targets for FY19?

See chart below in question 84(g).

e. What has been the agency's progress in identifying homes and placements that will provide an appropriate setting for pregnant and parenting youth? What have been the barriers? Did the Agency achieve its target for FY18? What are the agency's targets for FY19?

See chart below in question 84(g).

f. What has been the agency's progress in identifying homes and placements that will provide an appropriate setting for children with special needs? What have been the barriers? Did the Agency achieve its target for FY18? What are the agency's targets for FY19?

See chart below in question 84(g).

<sup>&</sup>lt;sup>45</sup> As of December 31, 2018

g. What has been the agency's progress in identifying homes and placements that will provide a safe and positive space for LGBTQ foster youth? What have been the barriers? Did the Agency achieve its target for FY18? What are the agency's targets for FY19?

Agency	Identification	Barriers	FY2018 Targets	FY2019 Targets
		d. Teenagers		
CFSA	CFSA in cooperation with NCCF is working strategically using national best practices and targeted recruitment strategies to cultivate new resources for teenagers.	The primary barrier is the perception that teens are difficult to deal with and will be a problem in the home. CFSA's new foster parent training program, New Generation PRIDE speaks specifically to the challenges of working with teens and provides additional resources for parents to support them.	25 percent of new foster home beds for teenagers. This was not achieved.	15 new foster home beds for teenagers including youth meeting the Specialized Opportunity for Youth (SOY) criteria.
NCCF	NCCF survey results show that only 47 percent of foster parents have interest in caring for 12-16 year olds and 26 percent have interest in caring for 17-20 year olds. From this survey, NCCF identified 22 foster parents who expressed interested in learning more about serving teens. NCCF hosted information sessions and trainings with these foster parents to enhance the capacity for these parents to serve this populations	Barriers to recruiting placements for teenagers are primarily fear of behaviors that may be risky or unmanageable. The information sessions allowed foster parents to learn effective strategies for fostering teens and an opportunity to dispel myths.	10 new families. NCCF completed a Foster Parent Pre-Service training in November geared specifically towards adults interested in caring for teens. Nine families completed this Pre-Service training.	FY2019, NCCF will continue to recruit foster parents for teenagers with a goal to target and license an additional 10 families to serve youth. NCCF is currently licensing 12 families and as a result, will meet the 2019 target.

	and minimize disruptions.			
	•	e. Pregnant and Paren	ting Youth	•
CFSA	In FY2017, OYE completed a placement needs assessment, which determined that pregnant and parenting youth (PPY) would benefit from living in a family structured home. Living in a family home would benefit young mothers who are not prepared for independent living and have struggled in traditional foster homes. In FY2018, the requested number of professional parents was reduced from five to three due to the decrease in the number of pregnant and parenting youth. In October 2018, CFSA identified three homes for the pregnant/parenting youth population.	Recruiting individuals willing to act in this capacity.	Five professional parents. Three were recruited.	Two additional homes.
NCCF	NCCF has not focused of	on recruiting for this popula	tion	•
		f. Children with Spec	ial Needs	
CFSA	Although children who have been diagnosed as medically fragile compromise a small number of the foster care population, those who do come into care will always require	Recruiting individuals with the desire/capacity to serve these children/youth.	In FY2018, CFSA contracted with a small group home for five youth with developmental disabilities – this was with a provider who has expertise in this area. It is our hope that this	In FY2019, the recruitment teams will continue to target, outreach and partner with groups and organizations that serve this population of children including

	specialized attention to those medical needs, which may include resource parent training in special equipment, feeding tubes, etc. Development of foster and adoptive homes for these children remains a steady priority in FY2019. Both CFSA and NCCF recruit continually for parents who can meet the needs of these youth.		home can become a permanent placement for these young men and that they will remain there post transition from CFSA. In addition, partnering with various providers including nurses, teachers and civic associations, mental health providers, and current resource parents, five out of the 73 homes developed in FY2018, were for children with special needs including medically fragile, intellectually delayed (ID), and children on the autism spectrum	DC Autism Parents, One World Center for Autism, Children's Hospital, National Alliance on Mental Illness, Psychiatric Institute of Washington DC, etc. The partnerships will continue to include providing information in their newsletter, presentation at community events, hosting a lunch and learn for their staff, and emailing individuals/families on their list serve	
NCCF	NCCF survey results showed 24 percent of foster parent believe they are successful providing care for children with special needs	Barriers include lack of understanding by of foster parents of special needs children and lack of time to devote to the care these children need due to demanding schedules.	In FY2018, NCCF targeted an additional 10 specialized homes to meet the needs of this population.	During FY2019, NCCF plans to provide training on fostering children with special needs to heighten awareness and encourage more foster parents to accept these placements.	
	g. LBGTQ Foster Youth				
CFSA	The agency has	CFSA has conveyed to	Although there were no	The agency's target	
	continued to make considerable strides in the progress of identifying homes and placements that will	the LGBTQ community is that of the agency and the District of Columbia is that of inclusiveness. However, due to the	specific goals set for this population, developing new homes for this population remains an imperative target. In	for FY2019 is to continue to make developing homes for this population a	
	provide a safe and positive space for LGBTQ foster youth. During the past two	discrimination experienced by this population, CFSA must continue to convey and	FY2018, we were able to develop 10 new homes that list wanting to serve this population of youth.	priority. Partnering with existing LGBT resource parents and allies	

	years, paid advertisement on Facebook targeting LGBT professionals, word of mouth from existing LGBT resource parents, and partnering with LGBTQ community providers have contributed to the increase in homes for this population of youth.	demonstrate those values of inclusiveness to increase this pool. In addition, developing homes for transgender youth have proven challenging due to individuals/families indicating that they do not have the skills too adequately to serve this population of youth.	In addition, more than 35 percent of the resource parents are either LGBT and/or allies of LGBTQ youth.	of LGBTQ youth will be the primary strategy used since it has proven most effective. In addition, developing resource parents who will serve exclusively transgender youth will be the main focus.
NCCF	NCCF survey results show that very few of our existing foster parent pool expressed an interest in serving LGBTQ foster youth. Thirty percent are willing to serve LGBTQ youth and 23 percent are willing to care for transgender youth.		The Recruitment Team engaged in targeted recruitment efforts to increase awareness of the needs of LGBTQ youth in care and recruit foster parents to care for these youth. These activities include: (1) participation in Capital PRIDE DC weekend. NCCF had a booth of materials and participated in the parade. Over 100 adults visited the NCCF recruitment booth to learn about our services and (2) foster parent recruitment ad published in Gay Parent Magazine.	During FY2019, NCCF plans to recruit 10 foster parents specifically to care for LGBTQ youth while also increasing training opportunities.

# h. What percentage of current foster homes licensed by CFSA and NCCF have adults who have received trauma informed training?

### **CFSA:**

Each training course offered by CWTA is trauma-informed. This includes both our pre-service and in-service offerings. NCCF foster parents receive the same pre-service training as CFSA foster parents and are invited to attend CWTA in-service trainings. Therefore, 100 percent of both CFSA and NCCF foster parents have been exposed to trauma-informed concepts and techniques.

Specifically, in 2017, CWTA launched a four part series titled Trauma-Informed Caregiving, as an in-service training for our foster parents. Since its launch 179 of 455 (39 percent) CFSA and NCCF foster parents have completed this series.

#### NCCF:

All parents who completed New Generation PRIDE receive trauma informed training.

Seventy-five percent of foster parents received specific trauma-informed training.

i. What percentage of current foster homes licensed by CFSA and NCCF have adults who speak Spanish and are culturally competent to care for Latinx children and youth? What percentage of Hispanic foster youth live in foster homes where the adults speak Spanish?

#### CFSA:

Two percent (four foster homes) of foster homes in our system have adults who speak Spanish and are culturally competent to care for Latinx children and youth. No Latinx youth lives in a CFSA foster home where the adults speak Spanish. CFSA contracts with LAYC for placement of Spanish speaking youth.

#### NCCF:

Currently, there are five foster homes (two percent) that have adults who speak Spanish and are culturally competent to care for Latinx children and youth. Zero percent of DC Latinx foster youth live in foster homes where the adults speak Spanish. Recruitment of bilingual families is an agency priority.

j. What are the Agency's recruitment targets for increasing the total number of foster homes where the adults speak Spanish and the other frequently spoken non-English languages amongst children in foster care? What have been the barriers? What strategies have been implemented to reach these targets for FY18? What are the Agency's targets for FY19?

#### **CFSA:**

What are the Agency's targets for FY19? Both CFSA and NCCF continue to recruit for parents who represent the children served in care. We continue to contract with LAYC to provide homes for Hispanic youth.

#### What have been the barriers?

Getting prospective foster families to start the licensing process. Completing the licensing process with the required official documentation. Recruiting Spanish speaking foster parents to diversify available foster homes.

What strategies have been implemented to reach these targets? Social media advertisements and commercials on Spanish-language radio stations to reach the Spanish-speaking community.

Provided recruitment brochure in Spanish to Spanish-speaking individuals/families.

Partner with Hispanic Organizations service provider to recruit Spanish speaking foster parents, including Mayor's Office of Latina Affairs, Mary's Center and Civic Associations with a large population of Hispanic residents.

#### NCCF:

NCCF will create marketing materials in Spanish and target community groups in the Hispanic community to recruit foster parents. NCCF did not target recruitment for Spanish speaking children and currently only serves five Spanish speaking children and youth in care.

During FY2019, NCCF plans to target 10 Spanish speaking homes to address the need to have culturally-specific homes for these youth.

k. What are the Agency's recruitment targets for increasing the total number of foster homes where the adults are experienced with caring for children who are medically fragile or have serious developmental or physical disabilities? What have been the barriers? What strategies have been implemented to reach these targets in FY18? What are the Agency's targets for FY19?

#### **CFSA:**

In FY2018, CFSA had no specific recruitment targets for this population.

#### What have been the barriers?

High demands, responsibility, and skills required to work with this population have been historic barriers to recruitment.

Concern about not having adequate resources or supports to care effectively for this population of children (i.e., adequate access to quality mental health services, consistent community home health care services and ongoing coverage for certain services – those not covered by Medicaid).

#### What are the agency's targets for FY19?

- Develop 5-10 additional beds for medically fragile youth.
- Continue partnership with the Department of Disability Services (DDS) to review eligible youth, beginning at age 17 rather than age 21, and transfer the placement in the current foster home from CFSA to DDS.

#### **NCCF:**

NCCF conducted a foster parent phone survey in FY2018 to find out which populations the foster parents serve well and which additional populations they might be willing to serve. Results of this survey showed that 25 percent of NCCF foster parents are able to serve medically fragile youth. An additional 19 percent expressed interest in learning more about the population.

NCCF hosted numerous activities in FY2018 to identify homes and placements that would provide an appropriate setting for children in foster care. Recruitment efforts in FY2018 have not focused specifically on children with medically fragile or have serious developmental or physical disabilities, although the need for parents to care for these populations is shared at each Foster Parent Orientation.

During FY2019, NCCF plans to recruit five foster homes willing to serve youth who are medically fragile.

l. What are the Agency's recruitment targets for increasing the total number of foster homes where the adults are experienced with caring for children after diagnostic and emergency care? What have been the barriers? What strategies have been implemented to reach these targets? What are the Agency's targets for FY19?

#### **CFSA:**

CFSA intends to continue building the capacity of all licensed foster homes to care for children after diagnostic and emergency care. Based on the needs of the youth and his/her discharge plan, CFSA would collaborate on the supportive services a foster home would need to support the youth. Some of the identified barriers for the foster home have been those youth with high mental health issues that have not been addressed. As stated earlier in section B, CFSA intends to create 40 new beds in FY2019 and these new foster home resources will be trained to support youth with varying needs.

#### NCCF:

NCCF hosted numerous activities in FY2018 to identify homes and placements that would provide an appropriate setting for children in foster care. NCCF targeted four professional parents to serve this population in 2018. We successfully recruited and trained two. In FY2019, NCCF will recruit two additional professional parents.

- 85. Provide an update on the implementation of the Foster Parent Training Regulation Amendment Act of 2018.
  - a. By when does CFSA intend to be in compliance with the legislation?

CFSA will have a business process and tracking protocol in place by March 1, 2019.

b. Explain how CFSA will make trainings available to foster parents at regular intervals and at times that reasonably accommodate foster parents' schedules.

All in-service training sessions provided by the Child Welfare Training Academy are open for CFSA and NCCF foster parents to attend. In total, CWTA hosts between 10-15 in-service training sessions per month. Weekday and weekend training sessions support the accommodation of foster parents' schedules. The current scheduling structure was determined in partnership with CFSA's various foster parent advocacy groups. Additionally, foster parents are able to complete up to nine in-service training hours per year through free online training offered through a partnership with FosterParentCollege.com.

- 86. During FY18, how many youth in out-of-home care stayed in a hotel while awaiting a licensed placement? FY19, to date? For each youth who stayed in a hotel, provide:
  - a. The age of the youth;
  - b. The length of the youth's stay in a hotel;
  - c. The efforts made to identify a licensed placement;
  - d. The type of placement the youth was moved to following his/her hotel stay;
  - e. Steps the agency took to provide supervision for the youth.
  - f. The factors that led to youth staying in hotels; and
  - g. Steps the agency has taken to ensure that no youth in out-of-home care will stay in a hotel during the remainder of FY19?

There were no youth reported as staying in a hotel during FY2018 or FY2019 to date.

- 87. During FY18, how many youth in out-of-home care stayed overnight at CFSA's offices while awaiting a licensed placement? FY19, to date? For each youth who stayed at CFSA, provide:
  - a. The age of the youth;
  - b. The length of the youth's stay at CFSA's office;
  - c. The efforts made to identify a licensed placement; and
  - d. The type of placement the youth was moved to following his/her stay at CFSA's offices.
  - e. Steps the agency took to provide supervision for the youth.
  - f. The factors that led to youth staying in the CFSA office overnight; and
  - g. Steps the agency has taken to ensure that no youth in out-of-home care will stay in a CFSA office overnight during the remainder of FY19?

In FY2018, 13 youth remained overnight at CFSA's offices while awaiting a licensed placement. In FY2019, two youth stayed overnight at CFSA's offices while awaiting a licensed placement. The efforts for each youth to identify a placement included contacting the pool of licensed resource homes, conversations with the both the CPS and Permanency Social Worker when possible to identify an approved relative, researching and vetting Kin, and contact with Congregate Care Providers and/or an emergency shelter (as necessary). Each youth who experienced an overnight stay at CFSA was monitored by staff to ensure the youth's safety.

The factors that led to the youth who stayed at CFSA's offices overnight during FY2018 and FY2019 include the following:

- Placement disruptions occurring late in the evening or overnight
- Youth who have a history of multiple placement disruptions
- Youth escorted to CFSA by MPD/parent/foster parent
- Youth returning from abscondence.

CFSA continues to provide and strengthen our provision of support to resource parents to enhance their capacity to parent all youth in care including youth with the most extreme behaviors to avoid youth disrupting and potentially staying overnight.

## FY2018

Age of Youth	Length of Time at CFSA Office	Type of Placement
19	11hours	Youth absconded
20	18 hours	CFSA Respite home
12	12 hours	CFSA resource home
19	9 hours	CFSA resource home
17	15 hours	CFSA resource home
14	20 hours	Youth returned home
17	17.5 hours	CFSA resource home
14	14 hours	CFSA resource home
13	14 hours	CFSA resource home
17	11.5 hours	CFSA resource home
15	20 hours	Congregate Care
14	28 hours	CFSA resource home
18	11 hours	NCCF resource home

Age of Youth	Length of Time at CFSA Office	Type of Placement
16	6.5 hours	Emergency
13	24 hours	Congregate Care

- 88. During FY18, how many youth in out-of-home care stayed in an emergency, short-term, respite, or otherwise temporary placement while awaiting a long-term placement? FY19, to date? For each youth, provide:
  - a. The age of the youth;

FY2018

Age	Total Unique Children
0	3
1	2
2	2
3	6
4	3
5	1
6	1
8	5
9	4
10	3
11	4
12	1
13	11
14	7
15	9
16	9
18	3
19	4
20	1
Total	79

FY2019

Age	Total Unique Children
1	2
2	2
3	1
4	2
6	2
9	1
11	2
12	3
13	3
14	2
15	4
16	3
17	1
20	2
Total	30

# b. A description of the type of placement;

FY2018

Placement Category	Total Unique Children
Emergency	
Placement	40
Respite	
Placement	41

### FY2019

Placement Category	Total Unique Children
Emergency	17
Placement	
Respite	14
Placement	
Total	30

# c. The length of the youth's stay in the emergency, short-term, respite, or otherwise temporary placement;

FY2018

Length of Stay in Emergency/Respite Placements	Total Unique Children
0-2 days	11
3-5 days	30
6-10 days	17
11-20 days	17
21-30 days	8
31+ days	11
Total	79

FY2019

Length of Stay in Emergency/Respite	Total Unique Children
Placements	
0-2 days	4
3-5 days	15
6-10 days	8
11-20 days	3
21-30 days	2
31+ days	2
Total	30

### d. The efforts made to identify an appropriate placement; and

CFSA makes the same efforts for any youth requiring a placement, whether an initial entry or re-placement. We seek the best match across the range of options available to us.

# e. The type of placement the youth was moved to following his/her stay in the emergency, short-term, respite, or otherwise temporary placement.

Reflected below are the placement episodes for emergency, short-term and respite for FY2018 and FY2019 to date.

#### FY2018

	Suk	sequent Placem	NI	TD ( )	
Home Type	Foster Homes	Group Homes	Other	No Subsequent Placements	Total Placement Episodes
Foster Homes	71	3	9	3	86
Group Settings	10	8	6	1	25
Total	81	11	15	4	111

	Sub	sequent Placen	NT.	T . 4 . 1	
Home Type	Foster Homes	Group Homes	Other	No Subsequent Placements	Total Placement Episodes
Foster Homes	19	0	2	2	23
Group Settings	6	3	5	2	16
Total	25	3	7	4	39

- 89. During FY18, how many youth in out-of-home care stayed at Sasha Bruce shelter beds while awaiting a non-short-term placement? FY19, to date? For each youth, provide:
  - The age of the youth

FY2018

F Y 2018			
Age <sup>46</sup>	Total Unique Children		
10	1		
11	2		
12	1		
13	7		
14	2		
15	4		
16	3		
Total	20		

FY2019

11201/		
Age <sup>47</sup>	<b>Total Unique Children</b>	
12	1	
13	3	
14	2	
15	4	
16	3	
17	1	
Total	14	

 $<sup>^{46}</sup>$  Age is calculated as of Start of Reporting Fiscal year i.e. October 01, 2017.  $^{47}$  Age is calculated as of Start of Reporting Fiscal year i.e. October 01, 2018.

# b. A description of the type of placement

## FY2018

Placement Category	Total Unique Children
Emergency Placement	20

Placement Category	Total Unique Children
Emergency Placement	14

# c. The length of the youth's stay in a Sasha Bruce shelter bed;

FY2018

Length of Stay in Emergency/Respite Placements	Total Unique Children
0-2 days	2
3-5 days	5
6-10 days	4
11-20 days	8
21-30 days	1
31+ days	1
Total	20

Length of Stay in Emergency/Respite Placements	Total Unique Children
0-2 days	3
3-5 days	1
6-10 days	5
11-20 days	3
21-30 days	1
31+ days	2
Total	14

#### d. What efforts were made to identify a non-short-term placement;

CFSA makes the same efforts for any youth requiring a placement, whether an initial entry or re-placement. We seek the best match across the range of options available to us.

# e. What type of placement the youth was moved to following his/her stay at Sasha Bruce?

#### FY2018

Home Type	Subsequent Placements		No Subsequent	Total Placement	
	Foster Homes	Group Homes	Other	Placements	Episodes
Group Settings	9	7	6	1	23

#### FY2019

Home Type	Subsequent Placements		No Subsequent	<b>Total Placement</b>	
	Foster Homes	Group Homes	Other	Placements	Episodes
Group Settings	6	3	5	2	16

### f. Steps the agency took to provide supervision for the youth.

CFSA does not provide supervision at Sasha Bruce as they have staff on site to provide services. The assigned social worker continues to work with the youth while in placement.

#### g. The factors that led to youth staying at Sasha Bruce; and

Sasha Bruce is a short-term emergency placement, youth are placed there when there are no immediate alternate placements for them or based on the profile of the youth and the immediate circumstances it is determined that this is the most appropriate placement.

# h. Steps the agency has taken to ensure that no youth in out-of-home care will stay in Sasha Bruce during the remainder of FY19?

The agency continues to develop a placement array to meet the needs of youth entering the child welfare system. Sasha Bruce is a short-term emergency facility. It has been a valuable part of CFSA's placement array because the provider assists with decreasing the amount of youth who remain at CFSA overnight. As a placement support, Sasha Bruce is capable of working with youth to stabilize any behaviors which would prevent the youth from being successful in a foster home.

- 90. During FY18, how many youth in out-of-home care stayed in a STAR home placement while awaiting a non-short-term placement? FY19, to date? For each youth, provide:
  - a. The age of the youth

#### FY2018

Age	Total Unique Children
9	1
11	1
12	1
13	3
14	2
15	3
16	4
18	3
19	4
Total	22

#### FY2019

Age	Total Unique Children
9	1
12	1
20	1
Total	3

## b. A description of the type of placement

#### FY2018

Placement category	Total Unique Children
Emergency Placement	22

Placement category	Total Unique Children
Emergency Placement	3

### c. The length of the youth's stay in the STAR home;

#### FY2018

Length of Stay in Emergency/Respite Placements	Total Unique Children
0-2 days	2
3-5 days	5
6-10 days	2
11-20 days	6
21-30 days	6
31+ days	3
Total	22

#### FY2019

Length of Stay in Emergency/Respite Placements	Total Unique Children
0-2 days	1
6-10 days	1
21-30 days	1
Total	3

### d. What efforts were made to identify a non-short-term placement; and

CFSA makes the same efforts for any youth requiring a placement, whether an initial entry or re-placement. We seek the best match across the range of options available to us.

# e. What type of placement the youth was moved to following his/her stay in the STAR home?

FY2018

Home Type	Subseq	uent Placements	<b>Total Placement Episodes</b>	
	<b>Foster Homes</b>	<b>Group Settings</b>	Other	
<b>Foster Homes</b>	13	3	8	24

Home Type	Subseq	uent Placements	Total Placement
	<b>Foster Homes</b>	Other	Episodes
Foster	1	2	3
Homes			

- 91. During FY18, how many youth in out-of-home care stayed in an Interval home placement while awaiting a non-short-term placement? FY19, to date? For each youth, provide:
  - a. The age of the youth;
  - b. A description of the type of placement;
  - c. The length of the youth's stay in the Interval home;
  - d. What efforts were made to identify a non-short-term placement; and
  - e. What type of placement the youth was moved to following his/her stay in the Interval home?

Placement	FY2018	FY2019
Interval	1	1

CFSA makes the same efforts for any youth requiring a placement, whether an initial entry or re-placement. We seek the best match across the range of options available to us.

#### **FY2018 Interval Home**

Age	Length of Stay (Days)	New Placement	Efforts Made to Identify Placement
19	1	Star Home	CFSA makes the same efforts for any youth requiring a placement, whether an initial entry or re-placement. We seek the best match across the range of options available to us.

#### **FY2019 Interval Home**

Age	Length of Stay (Days)	New Placement	Efforts Made to Identify Placement
16	0	CFSA Foster Home	CFSA makes the same efforts for any youth requiring a placement, whether an initial entry or re-placement. We seek the best match across the range of options available to us.

# 92. Provide the number of unusual incident reports in foster homes, group homes and residential treatment facilities by category of report and by each specific provider for FY17 and FY18 to date.

FY2018		Congregate Care Provider Programs										IS			
Category	A.S.Y	BTown TGH	CGuild Thr GH	FMatters TPP	G.A.N.G	G.A.N.G ILP	I.L.S	L.A.Y.C	M.B.I	Maximum Quest	Sasha Bruce	T.E.M	Umbrella TGH	Y.F.T	Annual Aggregate
Abscondence	2	29	0	6	18	0	0	0	0	86	3	8	31	4	187
Abuse**	0	0	0	0	0	0	0	0	0	0	1	0	0	1	2
Abuse/Misuse of Resident's Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Alcohol	0	0	0	1	0	1	0	0	0	0	0	1	0	0	3
Arrest of child	1	14	0	2	15	2	0	2	0	5	0	1	3	0	45
Automobile Accident (Resident or staff on duty)	0	0	1	0	0	0	0	0	0	0	0	1	0	0	2
Communicable Disease Outbreak	0	0	0	0	0	0	0	1	0	0	0	0	0	0	1
Contraband	0	2	0	0	0	1	0	6	0	7	0	2	1	1	20
<b>Destruction of Property</b>	1	11	0	1	15	9	1	2	1	3	0	2	2	2	50
Drugs	0	1	0	2	5	5	0	0	0	0	0	1	0	0	14
Fatality	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fatality (Staff) at facility or while on duty	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Hazard	0	0	0	1	1	3	0	0	0	3	0	0	1	0	9
<b>Hospitalization (Resident)</b>	0	5	0	0	1	0	1	2	0	3	0	0	0	0	12
Loss of any utilities (power, water, sewage, etc.)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Medical	2	8	6	18	16	3	0	1	0	4	0	13	1	8	80
Media/High-Level Government Official(s) Visit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Misconduct or fraud (staff)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Neglect	0	0	0	4	0	0	0	0	0	0	0	1	0	0	5
Personal Injury	0	2	1	1	1	3	0	0	1	0	0	0	0	0	9
Physical Assault	0	19	3	0	9	2	0	0	0	3	2	0	2	8	48

FY2018	Congregate Care Provider Programs														
Category	A.S.Y	BTown TGH	CGuild Thr GH	FMatters TPP	G.A.N.G	G.A.N.G ILP	STI	L.A.Y.C	M.B.I	Maximum Quest	Sasha Bruce	T.E.M	Umbrella TGH	Y.F.T	Annual Aggregate
School Suspension/Expulsion/other School Incident	0	2	0	0	1	0	1	0	0	0	0	0	0	1	5
Sexual Assault	0	5	0	0	0	0	0	0	0	0	1	0	0	0	6
Sexualized Behavior	0	1	0	0	0	0	0	0	0	0	0	0	0	0	1
Suicidal	0	1	0	0	6	0	0	1	0	1	0	0	0	1	10
Theft	0	5	1	1	1	0	0	0	0	2	0	0	0	0	10
<b>Unauthorized Guest</b>	0	0	0	0	1	0	0	4	0	1	0	0	0	0	6
Use of restraint	0	0	1	0	0	0	0	0	0	0	0	0	0	1	2
Verbal Threat (Resident)	0	15	0	8	4	0	0	0	0	3	2	3	0	2	37
Verbal Threat (Staff)	0	1	0	1	2	3	0	0	0	1	1	0	0	1	10
Victim of Delinquent Behavior	0	0	0	1	0	1	0	0	0	0	0	0	0	0	2
Victim of Physical Assault	0	2	0	0	1	0	1	1	0	0	0	1	0	0	6
Violation of Resident's rights	0	0	0	0	0	0	0	2	0	0	0	0	0	0	2
<b>Provider Totals</b>	6	123	13	47	97	33	4	22	2	122	10	34	41	30	584

FY2019				C	ongr	egate	Car	e Pro	vider	Pros	gram	S	
Category	BTown TGH	CGuild Thr GH	FMatters TPP	G.A.N.G	G.A.N.G ILP	I.L.S	L.A.Y.C	Maximum Quest	Sasha Bruce	T.E.M	Umbrella TGH	Y.F.T	Quarter Aggregate
Abscondence	35	1	0	9	0	10	0	47	0	1	39	0	142
Abuse**	0	0	0	0	0	0	0	0	0	0	0	0	0
Abuse/Misuse of Resident's Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Alcohol	0	0	0	0	0	0	0	0	0	0	0	0	0
Arrest of child	4	0	0	0	1	0	0	0	0	0	4	0	9
Automobile Accident (Resident or staff on duty)	1	0	0	0	0	0	0	0	0	0	0	0	1
Communicable Disease Outbreak	0	0	0	0	0	0	0	0	0	0	0	0	0
Contraband	5	0	0	0	7	2	0		0	0	0	0	14
<b>Destruction of Property</b>	9	0	1	2	4	2	0	0	1	0	0	0	19
Drugs	1	0	0	0	5	0	0	0	0	0	0	0	6
Fatality	0	0	0	0	0	0	0	0	0	0	0	0	0
Fatality (Staff) at facility or while on duty	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Hazard	0	0	0	0	0	0	0	0	0	0	0	0	0
Hospitalization (Resident)	1	0	0	0	0	3	0	0	1	0	0	0	5
Loss of any utilities (power, water, sewage, etc.)	0	0	0	0	0	0	0	0	0	0	0	0	0
Medical	0	0	1	2	0	3	0	1	4	7	0	0	18
Media/High-Level Government Official(s) Visit	0	0	0	0	0	0	0	0	0	0	0	0	0
Misconduct or fraud (staff)	0	0	0	0	0	0	0	0	0	0	0	0	0
Neglect	0	0	0	0	0	0	0	0	0	0	0	0	0
Personal Injury	1	0	0	0	0	0	0	0	0	0	0	0	1
Physical Assault	12	1	0	2	1	1	0	0	2	0	0	1	20
School Suspension/Expulsion/other School Incident	14	0	0	0	0	0	0	0	0	0	0	0	14
Sexual Assault	0	0	0	0	0	0	0	0	0	0	0	0	0
Sexualized Behavior	1	0	0	0	0	0	0	0	0	0	0	0	1

FY2019				C	ongr	egate	Car	e Pro	vider	Prog	gram	S	
Category	BTown TGH	CGuild Thr GH	FMatters TPP	G.A.N.G	G.A.N.G ILP	I.L.S	L.A.Y.C	Maximum Quest	Sasha Bruce	T.E.M	Umbrella TGH	Y.F.T	Quarter Aggregate
Suicidal	2	0	0	1	0	0	0	0	0	0	0	0	3
Theft	3	0	0	0	0	0	0	0	3	0	0	0	6
<b>Unauthorized Guest</b>	0	0	0	0	0	1	0	0	0	0	0	0	1
Use of restraint	0	0	0	0	0	2	0	0	0	0	0	2	4
Verbal Threat (Resident)	17	0	0	0	0	1	0	0	1	0	0	0	19
Verbal Threat (Staff)	0	0	0	0	0	0	0	0	2	0	0	0	2
Victim of Delinquent Behavior	0	0	0	0	0	0	0	0	0	0	0	0	0
Victim of Physical Assault	0	0	0	2	0	1	0	0	0	0	0	0	3
Violation of Resident's rights	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Provider Totals</b>	106	2	2	18	18	26	0	48	14	8	43	3	288

	Family Based Providers								
	FY2018 Unusual Incidents Reports								
	Abuse	Child Fatality	Contraband	Medical/ Hospitalization	Neglect	Sexual Assault	Suicidal	TOTAL	
Family Matters of Greater Washington	3	0	0	0	0	0	0	3	
Latin American Youth Center	2	0	2	3	0	0	6	13	
Lutheran Social Services	1	0	1	2	0	0	1	5	
National Center for Children and Families	11	0	0	9	4	5	5	34	

	Family Based Providers								
		FY20	18 Unusua	l Incidents Ro	eports				
	Abuse	Child Fatality	Contraband	Medical/ Hospitalization	Neglect	Sexual Assault	Suicidal	TOTAL	
PSI Family Services	4	0	0	0	2	0	0	6	
Seraaj Family Homes	0	0	0	0	0	2	0	2	
TOTAL	21	0	3	14	6	7	12	63	

	Family Based Providers								
	FY2019 Unusual Incidents Reports								
	Abuse	Child Fatality	Contraband	Medical/ Hospitalization	Neglect	Sexual Assault	Suicidal	TOTAL	
Latin American Youth Center	1	0	0	1	0	0	0	2	
Lutheran Social Services	0	0	0	1	0	0	0	1	
National Center for Children and Families	11	0	0	9	2	1	0	23	
TOTAL	12	0	0	11	2	1	0	26	

# 93. Provide a detailed update regarding the agency's efforts to reduce the number of children in group care, including:

CFSA continues to seek the least restrictive, appropriate placement for youth in care. The first choice is always a kinship home, followed by a family-based foster home. However, for a small number of youth, a family foster home placement is not the best choice. For these youth a more structured setting is required to meet their needs.

Currently fewer than six percent of foster youth are in group homes. (The national average for congregate care is 13 percent.)

CFSA is currently reviewing its placement array and developing additional foster family resource homes to better meet the needs of youth who may need group home care. The Special Opportunities for Youth (SOY) model is designed for youth who may need additional structure and support in a foster home, as opposed to being placed in a group home setting.

While CFSA continuously works to reduce group home placements in general, it is also working to enhance the quality of group home placements requiring higher standards in contracts and more structured monitoring

a. A description of any reduction in the number of children placed in group homes (in FY18 and projections for FY19);

CFSA believes that we currently use group home care judicially based on the profile of the youth entering the system. The percentage of youth in group care has remained consistent for the past several years and we expect it to remain so for FY2019.

b. A description of where children who would have been living in group homes are living instead;

Most youth placed in group homes have either had challenges in family-based foster homes, have been discharged from a detention facility, or have a history of chronic abscondence. The low percentage of youth currently in group homes reflects the agency's success in supporting children and youth with higher needs in traditional foster homes.

c. Any group home or foster care agency contracts that have been terminated in FY18 and FY19, to date, including what services were being provided, when each contract was terminated, and the reason for termination; and

See charts below.

## FY2018

Contractor	Services Provided	Date Terminated	Reason for Termination		
PSI	Family-Based foster care services		Temporary Safe Haven Redesign		
Lutheran Social Services	Family Based Foster Homes	December 31, 2017	Temporary Safe Haven Redesign		
Boys Town	Family Based Foster Homes	December 31, 2017	Temporary Safe Haven Redesign		
Family Matters	Family Based Foster Homes	December 31, 2017	Temporary Safe Haven Redesign		

Contractor	Services provided	Date terminated	Reason for termination		
Boys Town	Family-Based foster care services	December 31, 2018	Temporary Safe Haven Redesign		
Latin American Youth Center (LAYC)	Teen ILP Services	December 31, 2018	CFSA continues to provide a range of services both to support youth in foster care and as they transition from the system. The Independent Living Programs (ILP) were significantly underutilized as the agency continues to focus on home settings for the majority of youth in care.		
Family Matters	Family-Based foster care services		Temporary Safe Haven Redesign		

d. Any group home or foster care agency contracts that have been extended/renewed/added in FY18 and FY19, to date, including what services are or will be provided, when each contract was extended/renewed/added, and the reason for the extension/renewal/addition.

		FY2018	
CONTRACTOR	SERVICES PROVIDED	DATE EXTENDED/RENEWE D/ADDED	REASON
The Children's Guild	Therapeutic Group Home	October 1, 2017	Continuity of services for existing clients and new placements
God's Anointed New Generations	Group home Transitional Living (Teen Bridge)	October 5, 2017	Continuity of services for existing clients and new placements
Latin American Youth Center (LAYC)	Independent Living Residential Units	December 21, 2017	Continuity of services for existing clients and new placements
Umbrella Therapeutic Group Home	Boys Traditional Group Home	April 28, 2018	Continuity of services for existing clients and new placements
Maximum Quest Residential Care Facilities	Group Home Transitional Living (Teen Bridge)	May 11, 2018	Continuity of services for existing clients and new placements
Boys Town Washington DC, Inc.	Traditional Group Home – Girls	May 23, 2018	Continuity of services for existing clients and new placements
Boys Town Washington DC, Inc.	Traditional Group Home – Boys	May 24, 2018	Continuity of services for existing clients and new placements
Family Matters of Greater Washington	Teen Parent Program – ILP	June 2, 2018	Continuity of services for existing clients while CFSA awarded the new contract.
Elizabeth Ministries	Teen Parent Program – ILP	July 5, 2018	Continuity of services for existing clients while CFSA awarded the new contract.
Maximum Quest Residential Care Facilities	Traditional Group Home – Girls	August 11, 2018	Continuity of services for existing clients while CFSA awarded the new contract.

	FY 2019								
CONTRACTOR	SERVICES PROVIDED	DATE EXTENDED/RENEWED/ ADDED	REASON						
The Children's Guild	Therapeutic Group Home	October 1, 2018	Continuity of services for existing clients and new placements						
God's Anointed New Generations	Group home Transitional Living (Teen Bridge)	October 5, 2018	Continuity of services for existing clients and new placements						
Innovative Life Solutions	Developmentally Disabled Services	August 9, 2018	Meet the Agency's needs to place clients with high end needs.						
Elizabeth Ministries	Teen Parent Program – ILP	February 1, 2019	Continuity of services for existing clients and new placements						

# 94. Provide a copy of the Administrative Issuance (AI) on Independent Living Programs ("ILP"), which was planned to be published on February 28, 2018. How has this new set of policies changed the use of Independent Living Programs?

Historically, youth who have not demonstrated their readiness and maturity for an Independent Living Program (ILP) aged out of care without steady employment or without being on track for educational completion. Placing them in an apartment setting was not realistic given their lack of commitment to successful transition. The skills they need prior to being eligible for an ILP are better learned in a family-like setting where they can practice independent living skills with daily support from resource parents. CFSA revised the ILP policy in 2018 as a means to improve outcomes for older youth aging out of care.

The revision to the policy focuses on youth demonstrating readiness prior to being placed in an ILP rather than developing readiness while living in an ILP. Residing in an ILP is an earned privilege and requires the youth to have a high school diploma, be engaged in employment, higher education or vocational training, and have an established savings account. This higher standard reserves the ILP slots for those youth who are on track for successful independence. Tightening the requirement has had the intended effects – fewer youth are now residing in ILPs and those who do, are better prepared to live on their own. Prior to the change, CFSA had two ILP providers with the capacity for 10 youth each and there was an average of five youths living in each ILP in FY2018. Since implementation of the revised AI, we have one contracted provider with capacity for 10 youth. There are currently five youth at GANG ILP, with only three having moved in since the inception of the revised AI.

### **Permanency**

- 95. Provide the total number of youth, by age and gender, who in FY18 have a permanency goal of:
  - a. Adoption;
  - b. Guardianship;
  - c. Custody; and
  - d. Another Planned Permanent Living Arrangement (APPLA).

A 000			Perma	nency Goal			Total
Age	Adoption	APPLA	Guardianship	Legal Custody	Reunification	No Goal	Total
0	2	0	0	0	24	1	27
1	14	0	0	0	33	0	47
2	20	0	1	0	37	0	58
3	9	0	0	0	26	1	36
4	11	0	3	0	24	1	39
5	11	1	1	0	24	3	40
6	10	0	5	0	22	0	37
7	13	0	4	0	24	1	42
8	9	0	1	0	18	0	28
9	14	0	5	0	18	0	37
10	14	0	5	0	17	0	36
11	7	0	4	0	16	0	27
12	7	1	5	0	15	3	31
13	4	1	6	0	11	0	22
14	10	1	7	1	20	0	39
15	8	0	16	0	18	0	42
16	8	1	20	0	15	1	45
17	5	9	33	0	11	0	58
18	4	23	15	0	5	0	47
19	1	36	14	0	0	0	51
20	2	42	4	0	2	0	50
Total	183	115	149	1	380	11	839

		Permanency Goal							
Gender	Adoption	APPLA	PLA Guardianship Legal F		Reunification	No	Total		
	Adoption	AIILA	Guartiansiip	Custody	Keummeauom	Goal			
Female	83	60	73	1	175	8	400		
Male	100	55	76	0	205	3	439		
Total	183	115	149	1	380	11	839		

- 96. The federal Sex Trafficking and Strengthening Families Act of 2014 allows children ages 14 and older to participate in transition planning for successful adulthood.
  - a. Describe CFSA's efforts to expand its current transition planning efforts to begin at age 14.

Youth Transition Planning (YTP) should begin at age 14 for all youth. During this youth led meeting, participating adults support the youth in developing a transition plan that covers multiple domains, including sexual health and relationships. Clear assignments and commitments from all parties are given to support the youth. This ensures that the young person receives the necessary services for a successful transition.

Using the Youth Transition Plan at age 14 is a shift in practice and CFSA is working with the social teams to understand the importance of planning for positive permanency at a younger age. While youth ages 14 and up may not participate in the Youth Transition Planning process, all youth do participate in the case planning process where transition goals are set.

# b. How many children ages 14 and older had monthly team meetings in FY18?

CFSA FACES report begins tracking YTPs for youth in care at age 15. In FY2018, there were 293 youth in this population. A total of 223 of the 293 youth, or 76 percent, had a YTP. It is important to note that all youth, despite their age, must have a current case plan that details the goals to reach before positive case closure occurs.

# 97. How many adoptions were finalized in FY18? FY19, to date? What was the average length of time from filing of an adoption petition to finalization of such adoptions?

FY2018	FY2019
98	39

Fiscal Year	Adoptions Finalized
FY2018	10 Months
FY2019	8 Months

# 98. Describe and explain CFSA's "adopt only" policy and how the agency plans to evaluate its impact on permanency.

CFSA's previous "adopt-only" pathway provided a resource parent the ability to adopt a child without becoming a foster parent. As of August 15, 2018, CFSA changed its policy for prospective parents who want to adopt a foster youth to the following two pathways through CFSA:

- <u>Foster to Adopt:</u> A prospective parent becomes licensed and serves as a foster parent. This foster parent then has priority if and when the goal of a child/youth in his/her home becomes available for adoption.
- <u>Child-Specific Adoption:</u> A prospective parent becomes interested in a specific child available for adoption, either through one of the several channels CFSA uses to advertise or through direct recruitment. This person becomes licensed as a foster parent so CFSA can make a pre-adoptive placement of the specific child in his/her home.

At any given time for the past couple of years, CFSA has had between 50 and 60 children and youth in need of an adoptive home. The majority are older youth, ages 12 to 20. Achieving permanency for these youth is a CFSA priority. However, experience has shown that licensing people for adoption only is not a win-win. In many cases, CFSA will invest in training, conducting a home study, and licensing only to have people remain on a waiting list for years because we do not have children who match their criteria.

At the same time, we also know from experience that the vast majority of adoptions from our agency are by foster parents. Through fostering, a bond develops, and when the child's goal changes to adoption, the foster parents want to keep him/her as a forever member of their family. These people end up adopting a child or youth they would never have met without first opening their home to foster.

While the elimination of the adopt-only pathway did result in a loss of some potential adoptive families, it has not negatively impacted the available beds because these homes were typically vacant while waiting for a match and not available as temporary foster care placement resources.

- 99. For FY18 and FY19, to date, provide the number of children who have a permanency goal of adoption and were placed in an approved adoption placement within:
  - a. 9 months of the goal being set;
  - b. 12 months of the goal being set;
  - c. 18 months of the goal being set; and
  - d. 24 months or longer of the goal being set.

Months	FY2018	FY2019
0-9	90	62
10 – 12	2	1
13 - 18	8	5
19 - 23	2	2
24+	4	7
Total Children	106 <sup>48</sup>	77

#### 100. Regarding guardianships:

a. How much guardianship were finalized in FY18? FY19, to date?

Fiscal Year	Total Children
FY2018	64
FY2019	7

b. Last year, CFSA stated that they do not track the average time between filing a guardianship petition to finalization of such guardianship. However, CFSA planned to complete a guardianship STAT review by March 2018. Provide the STAT review and explain the following:

The guardianship STAT process was implemented in FY2018. At the beginning of each month, the social workers of cases with newly established goals of guardianship are immediately sent a link to complete a survey about the barriers to guardianship. The Data Analytics Team pulls the trend analysis to show the existing issues regarding youth exiting to permanency through the goal of guardianship.

<sup>&</sup>lt;sup>48</sup> The total number of youth with a goal of adoption in FY2018 was 183. In FY2018, 77 youth were not placed in an approved adoption placement. In FY2019, 98 youth were not placed in an approved adoption placement.

Between October 2017 and December 2018, 371 guardianship cases were reviewed with 18 cases receiving follow-ups.

i. Average time between being placed in a home and finalizing the guardianship; and

The average time between a youth being placed in a foster home and finalization of the guardianship is 39 months.

ii. Average time between establishing a goal of guardianship and finalizing the guardianship.

CFSA does not currently track the time between a youth establishing a goal of guardianship and the finalization of the guardianship. This information is not recorded in FACES.

- 101. For FY18 and FY19, to date, provide the number of children who have a permanency goal of guardianship and were placed with an identified candidate for guardianship within:
  - a. 9 months of the goal being set;
  - b. 12 months of the goal being set;
  - c. 18 months of the goal being set;
  - d. 24 months or longer of the goal being set; and

Months	FY2018	FY2019
0 - 9	14	18
10 - 12	6	4
13 - 18	3	7
19 - 23	7	6
24 or more	5	5
Total Children	35 <sup>49</sup>	40

e. The number of children with a permanency goal of guardianship that are not currently placed with an identified candidate for guardianship.

Fiscal Year	Total Children
FY2018	114
FY2019	108

<sup>&</sup>lt;sup>49</sup> The total number of youth with a goal of guardianship in FY2018 was 149.

- 102. How many children remain in foster care after being the subject of a termination of parental rights (TPR) order? How many of such children have stayed in foster care for:
  - a. 6 months following a TPR;
  - b. 12 months following a TPR;
  - c. 18 months following a TPR; and
  - d. 24 months or longer following a TPR?

FY2018	
Months	Total Children
0 - 6	5
7 - 12	1
13 - 18	0
19 - 23	0
24+	3
Total	9

FY2019	
Months	Total Children
0 - 6	0
7 - 12	0
13 – 18	0
19 – 23	0
24+	3
Total	3

# Private Agency Performance

- 103. For each private agency that places and/or case manages youth in foster care, provide the following for FY18 and FY19, to date:
  - a. The most current data on the average time a child remains in foster care when his/her case is managed by that agency. How does this data compare to children whose cases are managed by CFSA?

FY2018

Agency	Total Children	Average Length of Stay with Agency (in Months)
Latin American Youth Center	12	12
Lutheran Social Services	19	32
NCCF	289	6
Private Agency	320	8
CFSA	519	13
Total	839	11

**Note**: The length of stay for NCCF may appear shorter due to the TSHR and youth who achieved permanency/emancipated shortly after transferring.

FY2019

Agency	Total Children	Average Length of Stay with Agency (in Months)
Latin American Youth Center	13	13
Lutheran Social Services	18	31
NCCF	331	6
Private Agency	362	8
CFSA	487	12
Total	849	10

**Note**: The length of stay for NCCF may appear shorter due to the TSHR and youth who achieved permanency/emancipated shortly after transferring.

# b. Data on the timely achievement of permanency outcomes for each private agency. How does this data compare to children whose cases are managed by CFSA?

FY2018

Agency	Permanency Outcome	Total Children	Average Length of Stay with Agency (in Months)
Boys Town Washington	Adoption	1	1
DC Inc	Reunification	3	6
	Subtotal	4	5
Family Matters	Reunification	1	2
	Subtotal	1	2
Latin American Youth	Adoption	1	29
Center	Reunification	5	9
	Subtotal	6	12
Lutheran Social Services	Guardianship	1	9
	Subtotal	1	9
National Center for	Adoption	18	16
Children and Family	Guardianship	20	24
	Reunification	62	7
	Subtotal	100	12
Seraaj Family Homes	Guardianship	1	34
	Reunification	4	11
	Subtotal	5	16
CFSA	Adoption	78	25
	Guardianship	41	22
	Reunification	120	9
	Subtotal	239	16
Total		356	15

FY2019

Agency	Exit Reason	Total Children	Average Length of Stay with Agency (in Months)
NCCF	Adoption	4	9
	Reunification	12	5
	Subtotal	16	6
CFSA	Adoption	37	21
	Guardianship	5	35
	Reunification	29	11
	Subtotal	71	18
Total	87	16	

c. For each private agency, the number and percentage of foster homes in D.C. versus Maryland and Virginia. How does this data compare with CFSA foster homes?

FY2018

112010										
	Licensed Homes									
Non Contracted Homes					St	ate				
	I	OC .	I	MD		VA		Other		Total
<b>CFSA Foster Homes</b>	280	44.5%	97	15.4%	8	1.3%	8	1.3%	393	62.48%
	Licensed Homes									
<b>Contracted Homes</b>	State									
	I	OC .	I	MD	,	VA	0	ther	1	Total
Latin American Youth	7	1.1%	0	0%	0	0%	0	0%	7	1.11%
Center (Program)	/	1.1%	U	0%	U	0%	O	0%	/	1.11%
Lutheran Social Services	5	0.8%	12	1.9%	0	0%	0	0%	17	2.70%
Natl Center/Children &	0	00/	213	33.9%	0	00/	0	00/	213	22.960/
Families (Baptist Home)	U	0%	213	33.9%	0	0%	0	0%	213	33.86%
<b>Private Agencies Subtotal</b>	12	1.9%	224	35.6%	0	0.0%	0	0%	236	37.52%
Total	292	46.4%	321	51%	8	1.3%	8	1.3%	629	100%

### FY2019

	Licensed Homes									
<b>Non Contracted Homes</b>					St	ate				
	]	OC	I	MD	7	VA	0	ther		Γotal
<b>CFSA Foster Homes</b>	252	42.0%	50	8.3%	9	1.5%	10	1.7%	321	53.50%
				Li	icense	d Homes	5			
<b>Contracted Homes</b>					St	ate				
	DC MD VA			0	Other Tot		Γotal			
Latin American Youth Center (Program)	9	1.5%	0	0%	0	0%	0	0%	9	1.50%
Lutheran Social Services	4	0.7%	18	3.0%	0	0%	0	0%	22	3.67%
Natl Center/Children &Families (Baptist Home)	1	0.2%	249	41.5%	0	0%	0	0%	250	41.67%
Private Agencies Subtotal	14	2.3%	265	44.2%	0	0%	0	0%	279	46.50%
Total	266	44.3%	315	52.5%	9	1.5%	10	1.7%	600	100%

d. Describe CFSA's outreach and training for private agency social workers regarding changes in CFSA policy. What data does CFSA collect regarding private agency compliance with CFSA policy?

CFSA published three Policy Presses in FY2018, beginning in February and will continue this process throughout FY2019. We publish a quarterly publication on opportunities for training for both CFSA and NCCF Social Workers through email blasts and other meetings as appropriate. NCCF is also included on CFSA's programmatic workgroups as we are in the process of development and/or changes to policy and training.

# Housing & Rapid Housing

- 104. Provide a detailed status report on the usage of Rapid Housing in FY18 and in FY19, to date, including:
  - a. The number of parents who applied for Rapid Housing to keep children out of foster care. How many children were within these families?

See response to question 104(f).

b. The number of parents who received Rapid Housing to keep children out of foster care. How many children were within these families?

See response to question 104(f).

# c. The number of reunification cases in which families applied for Rapid Housing.

See response to question 104(f).

# d. The number of reunification cases in which families received Rapid Housing.

See response to question 104(f).

# e. The number of youth emancipating from care who applied for Rapid Housing.

See response to question 104(f).

# f. The number of youth emancipating from care who received Rapid Housing.

Fiscal Year 2018							
Applied Received							
Case Type	Parents/Families	Children	Parents/Families	Children			
Preservation	40	125	39	124			
Reunification	50 85		32	59			
Exiting Youth	30 yo	uth	19	youth			

Fiscal Year 2019 <sup>50</sup>							
Applied Received							
Case Type	Parents/Families	Children	Parents/Families	Children			
Preservation	9	27	5	16			
Reunification	32	32 68		5			
Exiting Youth	6 уог	ıth	3 y	outh			

# g. Did the Rapid Housing program run out of funds at any time in FY18? If so, what was the reason for that?

The Rapid Housing Assistance Program (RHAP) program did not run out of funds at any time in FY2018.

<sup>&</sup>lt;sup>50</sup> Families who have been <u>approved</u> for assistance have 90 days from the date of approval to locate housing and submit documentation for assistance. Families approved in FY2019 to date may still be in the process of looking for housing to meet their family's needs.

h. Were there any changes to the Rapid Housing program in FY18 or FY19, to date? If yes, what were the changes and the reasons for these changes?

CFSA completed an analysis of FY2018 spending and determined there was an adequate allocation of funds to meet the current demand in FY2018, accordingly, CFSA reduced the amount of funds allocated to the RHAP by \$50,000 in FY2019. While youth and families may have been approved for assistance, not all youth and families find an appropriate unit and follow up with the requirements for program participation. The slight decrease in funds better reflects anticipated expenditures during FY2019.

i. What was the average award for each population of Rapid Housing recipients?

Type of Case	Average per recipient award (FY2018)	Average per recipient award (FY2019)
Preservation	\$4,640	\$3,872
Reunification	\$8,830	\$6,166
Youth Aftercare/Exiting Youth	\$6,560	\$3,251

105. How many of the youth, who aged out of care, used Rapid Housing funding to subsidize housing with relatives or former foster parents? How many used the funds to support independent housing?

Fiscal Year	Independent Housing	Former Foster Parent	College Housing	TOTAL
FY2018	13	1	5	19
FY2019	2	0	1	3

- 106. Other than Rapid Housing, what type of financial housing support does the agency provide youth who age out of care?
  - a. Describe the capacity of these supports to provide assistance to youth in foster care who haven't accessed them before.

CFSA continues to support three supportive housing programs, specifically for youth who have transitioned out of foster care. These programs are outlined below and implemented in partnership with other District agencies and community partners.

Genesis, which opened in November 2015, is a community for young mothers who have "aged out" of the foster care system and their children. Mi Casa, Inc., a non-profit housing developer that provides quality affordable housing to low-and moderate- income households in the Washington, DC area joined with a range of public and private partners to develop Genesis. The affordable housing community includes nine units for young mothers and children, 15 for seniors, and four for other families not connected to the foster care system. All adult residents commit to specified levels of community participation and service. All eight Pregnant Parenting Youth (PPY) have been stable from FY2018 through FY2019.

The Wayne Place Project is a joint effort between CFSA and the DC Department of Behavioral Health (DBH) to provide transitional supportive housing for youth aging out of the foster care system or youth transitioning from psychiatric residential centers and who require intensive services to stabilize them in a community environment. The program focus is to provide a real life community experience so the youth are prepared to positively and successfully engage and participate in the community environment. A major component of the program is the evidence- based model, Transition to Independence Program (TIP). The TIP model contains educational and employment preparation and support services.

CFSA has also continued its partnership with The Mary Elizabeth House (TMEH) for young mothers. TMEH program provides intensive case management for the young women enrolled to ensure their success in the program. TMEH also provides support in the areas of education, recreation, life skills training, health navigation, and mentors to further ensure their success in meeting their personal goals. This support also includes individual and group work, connection to therapeutic services when necessary, and access for their children to TMEH as an Early Learning Academy. TMEH has served 13 young mothers in FY2018 and eight in FY2019.

# b. How many youth started accessing thee supports in FY18 and in FY19, to date?

Program	FY2018 Capacity	FY2018 Utilization	FY2019 Capacity	FY2019 Utilization
Wayne Place	40	33	40	19
Elizabeth	7	13	11	8
Ministries				
Genesis	8	8	8	8

c. For how long would youth access these supports (at least include the average length of time, and the two longest cases)?

Program	Program LOS	FY2018 LOS
	LOS	Average Length of Stay
Wayne Place	18 months	8.9 months
Elizabeth Ministries	24 months	11 months
Genesis	PSH	3 years

107. Are there special housing or financial programs for parenting youth? If yes, how many youth received this assistance? What was the total amount of assistance provided?

Project	# of Youth Received	FY2018	FY2019
Generations of Hope (Genesis) <sup>51</sup>	8	\$0 <sup>52</sup>	\$200,000
Elizabeth Ministries	16	\$401,050	\$240,000

108. Provide an update on CFSA's "Front Yard Strategy" in partnership with DHS referred to by the Agency in response to the question 101 from the FY18 Performance Oversight Prehearing Questions.

In October 2017, CFSA implemented a partnership with the Department of Human Services (DHS) to allow community-based "Front Yard" referrals of young homeless families to be made directly from the Healthy Families Thriving Communities Collaboratives to improve family functioning and family stability.

<sup>&</sup>lt;sup>51</sup> Generation of Hope serves older youth who have exited foster care.

<sup>&</sup>lt;sup>52</sup> In FY2017 Generations of Hope received \$350,000 in funding.

DHS and CSFA have continued to monitor referrals, which have ebbed and flowed throughout FY2018.

a. Provide a summary of the data CFSA has collected regarding referrals of families experiencing homelessness from Virginia Williams in FY18 and FY19, to date.

FY2018 Referrals	Households
December 2017	4
January 2018	1
February 2018	9
March 2018	12
September 2018	18
Total	44

FY2019 Referrals	Households
October 2018	37
November 2018	20
December 2018	2
Total	59

b. Is the agency collecting data regarding families experiencing homeless from homeless shelter providers other than Virginia Williams? If so, provide this data.

CFSA's Entry Services Administration works with DHS's Virginia Williams Family Resource Center (VWFRC) to identify families experiencing homelessness who are also CFSA involved. Once a family is identified as CFSA involved, CFSA has a dedicated staff liaison responsible for coordinating service delivery and supporting teaming between case workers. CFSA's staff liaison assists DHS and CFSA staff with case coordination, facilitation of Red Teams, and teaming of services across DHS's homeless services continuum. CFSA's staff liaison works with DHS staff across Housing Prevention Program sites, Virginia Williams Family Resource

Center, Short-term family housing locations, and overflow shelter sites (hotels).

In FY2018, CFSA worked with 99<sup>53</sup> families experiencing homelessness that were identified through Virginia Williams Family Resources Center. In FY2019 Q1, CFSA has worked with an additional 34 families.

# 109. Pursuant to the Solid Foundations plan, provide any update on the status of MOUs and data sharing agreements between DHS and CFSA?

A Memorandum of Agreement between Child & Family Services Agency and the Interagency Council on Homelessness was placed in effect in March 2018 and will expire February 2019. A copy of the agreement is attached.

See Attachment Q109, Data Sharing MOA.

# Pregnant/Parenting Youth

110. Regarding pregnant or parenting youth, provide the following for FY18 and FY19, to date:

a. The number of youth who are pregnant or who are parents;

FY2018	
Pregnant	3
Parenting	29
TOTAL	32

FY2019	
Pregnant	3
Parenting	31
TOTAL	34

<sup>&</sup>lt;sup>53</sup> The 99 families are CFSA involved and are different from the families identified in 108, where DHS makes referrals directly to the Collaboratives.

# b. A breakdown of the types of placements (e.g. foster homes, teen parent programs) which in known pregnant or parenting youth are placed and how many youth are placed in each type of placement;

FY2018	
Independent Living Program	12
Foster Home	13
Professional Foster Parent	3
Own Apartment	2
Group Home	1
Abscondance	1
TOTAL	32

FY2019	
Independent Living Program	12
Foster Home	16
Professional Foster Home	3
Group Home	2
Own Apartment	1
TOTAL	34

# 111. Regarding teen parent programs, describe:

a. The training that program staff receive in order to work with teen parents;

Program staff who work with teen parents are required to meet the same training requirements as staff within other congregate care programs as outlined in Chapter 62, Licensing of Youth Shelters, Runaway Shelters, Emergency Care Facilities, and Youth Group Homes. Program staff must complete at least 20 hours of pre-service training and 40 hours of annual inservice training. They have participated in training specific for PPY through the Effective Black Parenting model which includes culturally sensitive parenting strategies and skills. Additionally, staff receive training that includes trauma informed practice, working with LGBTQ youth deescalation of conflict, and ethics.

# b. How CFSA monitors teen parent programs to ensure the safety of and quality of services provided to pregnant and parenting youth;

CFSA conducts monthly announced and unannounced visits, monthly physical plant inspections, youth record reviews, staff record reviews; and youth interviews to ensure the safety and quality of services for pregnant and parenting youth.

# c. The programming CFSA provides for teen mothers/fathers;

Teen mothers in congregate care are offered substance abuse support, financial literacy, sewing classes, home maintenance classes, healthy cooking classes, parenting classes, field trips, movie nights, and parent-child activities.

Teen mothers and teen fathers are also eligible for linkage to all community resources pertaining to parenting youth such as Women, Infants & Children (WIC), Safe Sleep, Healthy Babies, Mary's Center, and the DC Diaper Bank. When a young man in care is identified as a father, he is eligible to receive the same supportive services.

# d. The number of teen mothers/teen fathers that have participated in these programs?

All teen mothers placed in congregate care have participated in one or more of the programs provided through their placements as it is a requirement for continued admission, individualized case management, and programming. A total of 25 teen mothers and 14 fathers participated in parenting classes. A total of 12 participated in cooking/ meal planning. A total of 25 participated in budgeting/ financial literacy. A total of seven teen parents participated in substance abuse classes.

# e. The program outcomes?

Overall program outcomes look at school attendance/completion, vocational engagement, mental health service engagement, apartment maintenance, independent parenting skills and lack of CPS involvement. Outcomes are measured on an individual basis, as each youth is a different age and at a different functioning level. Outcomes are measured through the Youth Transition Planning (YTP) process which includes parenting skill outcomes, life skill outcomes, educational outcomes, vocational outcomes, and behavioral outcomes for each resident. It should be noted that the number of teen parents and repeat births has continued to decrease annually.

# 112. For each teen parent program, describe or provide:

a. The program's current capacity, the number of youth placed on average in FY18, and the number of youth currently placed there;

The Mary Elizabeth House has a capacity of 12. The average number of youth placed in FY2018 was eight. There was a hold on admission because they were scheduled to absorb the pregnant and parenting youth from Bright Futures. The current number of pregnant and parenting youth in the program is 12.

Bright Futures had a capacity of 11. The average number of pregnant and parenting youth placed in FY18 was seven. There was a hold on admission because the program closed on November 30, 2018.

b. The program's average FY18 and current staff –to-ward ratio, as well as the program's staff-to-resident (including the children of wards) ratio;

The staff-to-ward ratio in the program is according to the regulations set out in Title 29 Chapter 62 of the DC Municipal Regulations. The ratio required is 1:10 during daytime, 1:6 at evening, and 15:1 overnight hours. This ratio does not include the children of wards.

c. The total number of pregnant/parenting youth placed at the program in FY18, FY19, to date;

There were 13 pregnant/parenting youth placed at the Mary Elizabeth House in FY2018 and twelve in FY2019 to date.

There were thirteen pregnant/parenting youth placed at Bright Futures in FY2018. Of the thirteen, seven continued there until the beginning of FY2019. The program closed on November 30, 2018. Of the seven, six youth went to The Mary Elizabeth House and one aged out of care.

d. The number of unusual incident reports made during FY18 regarding youth placed at the program, FY19, to date;

The Mary Elizabeth House had 41 unusual incident reports during FY2018 and has had ten unusual incident reports in FY2019.

Bright Futures had 34 unusual incident reports during FY2018 and had four unusual incident reports in FY2019.

# e. The number of placement disruptions during FY18, FY19, to date;

There were no placement disruptions during FY2018 and FY2019 from the Mary Elizabeth House.

There were three placement disruptions during FY2018 and no placement disruptions during FY2019 from Bright Futures.

# f. The number of hotline calls regarding teen parents and their children residing at the program in FY18, F19, to date; and

The Mary Elizabeth House had one hotline call in FY2018 and one hotline call in FY2019.

Bright Futures had four hotline calls in FY2018 and one hotline call in FY2019.

# g. The number of removals by CPS of children from teen parents residing at the program in FY18, FY19, to date.

There were no removals of children from teen parents residing at either Bright Futures or the Mary Elizabeth House in FY2018 or FY2019.

# 113. What if any changes did the Agency makes to the supports it offers to father of children born to young women in care and young father who are in foster care?

See response to question 111(c).

# 114. Provide an update regarding CFSA's progress in implementing the recommendations of its Youth Aftercare Workgroup. What if any recommendations remain to be implemented?

Below are the recommendations presented by the Youth Aftercare Workgroup with an update on progress in each area.

# 1. Designate Leadership and Staffing for the program.

The Office of Youth Empowerment has been designated as the lead for this program, working to ensure a seamless referral process and monitoring the progress of the youth being served.

# 2. Establish expanded, uniformed outcome measures.

CFSA is using a comprehensive set of "Transition-to-Adulthood" benchmarks and outcomes to measure progress of youth participating in Aftercare services. These benchmarks and outcomes cover ten critical domains for youth and young

adults ages14-23: housing, education, employment, financial stability, health, (physical, mental, sexual), relationships/core connections, personal agency/maturity, life skills, documents and parenting. Across these domains, the benchmarks and outcomes aim for the achievement of two overarching goals: day-to-day stability and the development of broad adult competencies.

# 3. Change the program mode.

Recognizing that best practice in working with young adults aging out of the foster care system indicates use of a youth partnership/positive youth development model, in FY2017, CFSA issued a new scope of work for Aftercare that would rely extensively on this model. The selected provider, The Young Women's Project, demonstrated the requisite experience and capacity to implement Aftercare services within this framework, and is now executing that work.

# 4. Start substantive transition to adulthood work earlier.

CFSA recognizes the importance of establishing transition-to-adulthood goals at age 14 (or as a youth enters high school) and, indeed, such work is federally mandated to begin at this age. In addition, the agency understands that goals developed at age 14 will likely evolve and change by the time a young person reaches age 21. As a result, our outcomes and benchmarks are calibrated to assess whether each young person has the needed capacity to stay on track towards fulfilling his or her own objectives and to ensure that if an objective or benchmark is not achieved within one timeframe, that it continues into the next, or is modified as needed. To help youth get a strong start on this important work, at age 15 they become eligible for Chafee-funded services provided through the Office of Youth Empowerment (OYE). In addition, youth are connected to OYE for education and career preparation work.

# 5. Make feasible, priority program improvements prior to FY2017.

As a result of the Youth Aftercare Work Group's efforts, two distinct actions were taken prior to, and during, FY 2017. 1) CFSA developed and issued a new Youth Aftercare Scope of Work reflective of best practices in the field, and then contracted with a single provider to execute this work. Contracting with a single provider (compared to five providers previously) was aimed at increasing equity of service provision, streamlining and facilitating access to programming, and improving management and consistency. 2) An agency-wide collaboration, with significant participation from community stakeholders, developed a comprehensive set of progressive outcomes and benchmarks for youth ages 14-23, for use across all agency programming.

# 6. Ensure strong intra-agency transitions and communication.

Establishing single points of contact within both the agency and the contractor has substantially strengthened the transition to Aftercare, including improved communication, more expeditious referral, and greater consistency in follow-up.

# LaShawn A. v. Bowser

# 115. Provide a status update on the class action lawsuit LaShawn A. v. Bowser.

LaShawn A. v. Bowser is a class action lawsuit filed in 1989 on behalf of all children in the care of the District's public child welfare program and all children who are the subject of a report of abuse or neglect. There are 88 Exit Standards to be achieved. The court monitoring period is every six months. As of December 31, 2018, of the 88 Exit Standards included in the LaShawn A. v. Bowser Implementation and Exit Plan, the District met 74 (84 percent) Exit Standards.<sup>54</sup>

CFSA performance was most notably improved in timely initiation of investigations, timely completion of investigations, social worker visits to children, foster parent in-service training and Entry Services caseloads. The next status hearing is scheduled for June 11, 2019.

# **Budget and Policy Directives**

116. Provide a status update on the agency's compliance with the committee's FY19 budget and policy directives. When reports or other documents are indicated, provide those documents.

Listed below are the actions taken by CFSA in response to the Committee's policy recommendations.

i. The Committee recommends that CFSA be thoughtful in its redesign of the foster care program. To ensure the availability of diverse and appropriate placements, the agency should ensure that all eligible foster homes are prepared to take on youth that come into the care of the agency, including youth with higher care needs.

### Policy Recommendation:

CFSA and NCCF continue to partner to review the way in which foster parents are recruited, trained and supported.

<sup>&</sup>lt;sup>54</sup> The 74 Exit Standards includes three that were partially met for the January – June 2018 monitoring period. Exit Standards that were partially met are: IEP citation I.D.25 – Caseloads, II. B.14 - Timely Adoption, II.H.26 – Provider Payments. The IEP includes 3 historical, time limited adoption measures that are no longer applicable and are no longer reported on.

- Adopted New Generation PRIDE the model to train new foster parents.
- Implemented a screening process to identify the strongest candidates for foster parenting which allows us to screen out earlier in the process those candidates for whom this is not a match.
- Created two units to support foster parents, increased contact between foster parents and the agency to provide support and identify challenges with placements.
- CFSA's training academy has been providing individual training and support to foster parents to strengthen their capacity to provide care to children/youth with behavioral challenges.
- ii. To facilitate continued improvement in placement stability, the agency should engage advocates early and often in the process of developing the new Comprehensive Child Welfare Information System. In particular, the Committee recommends that the Agency (1) expand the data inputs about youth and out-of-home care providers to ensure successful matches and (2) develop data inputs to be tracked in aggregate for all instances in which youth interact with the District's child welfare system, including instances in which youth are diverted from out-of-home care.

### Policy Recommendation:

CFSA will engage advocates in the process of developing the new comprehensive child welfare information system.

- CFSA will be working with community-based child welfare contributing agencies to design the public facing modules of new Comprehensive Child Welfare Information System (CCWIS).
- CFSA recently launched new basic functionality to automate placement matching for all children and youth. The success and lessons learned from this model will dictate the design of placement matching in new Comprehensive Child Welfare Information System (CCWIS).
- iii. It would also be in the best interest of the youth and children in CFSA's care to maintain language access and cultural competency as a priority. These services are essential for youth in care as well as their parents and foster families. Maintaining LAYC as an out-of-home care service provider for Spanish-speaking youth placed in Maryland is an example of the type of thoughtfulness that we want the Agency to apply to all services provided to District youth and their families.

### Policy Recommendation:

CFSA strives to provide culturally responsive care to all of the children and families entering the child welfare system.

- Continued to partner with LAYC to recruit homes and with other agencies in the community to provide the appropriate services.
- Continued to pursue resources in the community for the small numbers of youth from other cultures (i.e. Ethiopia/Eritrea) who enter our care.

- CFSA and NCCF advertised social work vacancies in print/social media most relevant to Spanish speaking communities.
- iv. CFSA should continue to fully leverage all available federal resources and local funding to ensure the availability of robust primary prevention services. This includes proactively analyzing the challenges and opportunities associated with the Family First Act.

# Policy Recommendation:

Waiver-implementing jurisdictions across the country are facing fiscal challenges in anticipation of the transition to implementing the Family First Prevention Services Act.

- CFSA continues to lead the Family First Prevention Workgroup as we prepare for the submission of our Family First Prevention Plan. CFSA will remain active in partnering with DC's Health and Human Services cluster agencies to implement a robust primary prevention strategy as part of our Family First and city-wide prevention plans.
- CFSA is active in national conversations around the unique challenges Title IV-E Waiver Demonstration Project (Waiver) states face as they prepare for Family First. CFSA is analyzing the current fiscal landscape and potential funding gaps as we plan to move from funding prevention activities under the Waiver to Family First.
- CFSA is also working to evaluate potential funding impacts related to
  implementing Medicaid reimbursable programs as part of our five-year
  Family First Prevention Plan. Many of DC's well-supported evidence-based
  interventions (required under Family First to comprise 50% of all Family First
  spending to draw down funds) are Medicaid reimbursable services. As the
  payer of last resort under Family First, CFSA is currently analyzing these and
  other potential funding impacts which could limit how CFSA can leverage
  Family First for prevention service funding.
- v. The Committee recommends that the Agency immediately start to participate in the bimonthly meetings of the Home Visiting Council.

# Policy Recommendation:

CFSA believes in a coordinated city-wide approach to offering home visitation programs throughout the District and is a key partner in identifying families who can benefit from these important service interventions.

• CFSA is actively participating in the Home Visitation Council and will continue to partner to provide these important services to families known to CFSA, and as much as possible, to families who have never made contact with CFSA, strengthening our upstream prevention activities.

# **Budget Recommendations**

CFSA met the deadline for all local fund reductions and increases as identified in the FY2019 Budget.

# Internal Operations, Analysis, and Performance

117. Provide a list of all MOUs currently in place and any MOUs planned for the coming year. Provide copies of all such MOUs.

See Attachment Q117, CFSA MOUs.

# 118. Provide a list of all studies, research papers, and analyses ("studies") the agency prepared, or contracted for, during FY18 and FY19, to date. State the status and purpose of each study.

Report	Purpose	Frequency	Status
Acceptable Investigations Review Summary	Report of findings from review of cases to evaluate compliance with investigations policy and regulations for submission to the court monitor.	Annual	Review 1 completed in May 2018, Report submitted June 2018; Review 2 completed January-February 2019, Report (initial results) submitted February 15, 2019
Annual Public Report (APR)	Local report on implementation outcomes of the Adoption and Safe Families Amendment Act of 2000.	Annual	FY2017 Report submitted February 12, 2018 FY2018 Report will be submitted February 28, 2019
Annual Progress and Service Report (APSR)	Federal report on progress made on each goal and objective from the five-year Child & Family Services Plan (CFSP).	Annual	FY2017 Report submitted June 30, 2018 FY2018 Report will be submitted June 30, 2019

Report	Purpose	Frequency	Status
Child Fatality Report	Trends, findings, and practice recommendations from the reviews of deaths of children known to the Agency for submission to the court monitor.	Annual	FY2017 Report submitted March 31, 2018 FY2018 report will be submitted March 31, 2019
Children's Justice Act (CJA) Annual Application/Report	Required federal review and evaluation of the investigative, administrative, and judicial handling of cases of child abuse and neglect including training and policy recommendations.	Annual	FY2018 Report will be submitted May 31, 2019
Collaborative Referral Compliance Analysis	Review of all referrals closed with low or moderate risk to ensure that the clients were offered and connected to community services for submission to the court monitor.	Bi-annual	FY2018 results presented to CSSP in January 2019; next Report will be submitted May 2019
Comprehensive Addiction and Recovery Act (CARA) and Positive Tox Analysis Report	Monitoring of compliance with federal CARA legislation to promote newborn safety and reduce infant deaths.	Monthly	Ongoing
Community Papering Analysis	Regular updates regarding the number of cases being presented for community papering, the outcome of the community papering consult, and the outcome of the cases that go to court provided to the court monitor.	Twice a year, February and August	Report submitted February 15, 2019
Educational Neglect Referrals by CFSA	To monitor the frequency of educational neglect referrals for submission to the District Truancy Task Force, DC Council, CJCC.	Every School Year Quarter	Ongoing

Report	Purpose	Frequency	Status
Family First Data Analysis	Analysis of FY2018 entry cohorts, point-in-time population, and exit cohorts to guide citywide Family First Workgroup in making recommendations regarding who should be defined as "candidates for foster care" per the Family First Prevention Services Act (FFPSA).	Ad hoc	Report completed October- November 2018
Four Pillars Scorecard	Progress on achievement of internal agency performance benchmarks.	Quarterly and Annual	Q1 Report due February 2019; Q2 Report due May 2019; Q3 Report due August 2019; Q4/Annual Report due November 2019
Four Plus Hotline Reports Compliance Analysis	Manual validation of FACES data to determine the quality of the contact for families with four or more hotline reports, for submission to the court monitor.	Monthly	Ongoing
Good Faith Efforts (GFE)	Validation of FACES documentation to ensure that Entry Services made Good Faith Efforts to initiate an investigation within the designated timeframe, for submission to the court monitor.	Quarterly	Reports issued: March, June, August; analysis underway for FY2018 Q4 Report
In-Home Population and Levels of Care	Analysis of the number of families at each Level of Care, for submission to the court monitor.	Monthly	Ongoing

Report	Purpose	Frequency	Status
LaShawn Strategy Plan	Plan submitted to court monitor and plaintiff outlining compliance strategies.	Annual	Report will be submitted February 22, 2019
LaShawn Strategy Plan Status Report	Update submitted to court monitor and plaintiff outlining progress on meeting compliance strategies.	Bi-annual	Report submitted August 15, 2018
Medicaid Number Compliance Analysis	Tracking the compliance of the timely provision of Medicaid numbers and cards for children in foster care, for submission to the court monitor.	Monthly	Ongoing
Missed Visits Efforts Analysis	To determine acceptable efforts documented when parents miss or refuse visits with their children or social worker, for submission to the court monitor.	Parent- Worker analysis done monthly	Ongoing
		Parent-Child analysis done quarterly	Reports submitted April, June, August; Report will be submitted for November 2018 on February 22, 2019
National Youth in Transition (NYTD) Database Report	Results of survey of older youth cohorts (17-19 and 19-21 year-olds) to determine CFSA compliance with the federal benchmark for survey completion.	Bi-annual	Reports submitted May 15, 2018 and November 15, 2018
Needs Assessment and Resource Development Plan	Comprehensive assessment of Agency needs and resources for the upcoming fiscal year submitted to the court monitor.	Annual	FY2018 Report submitted June 30, 2017; FY2019 Report submitted October 1, 2018

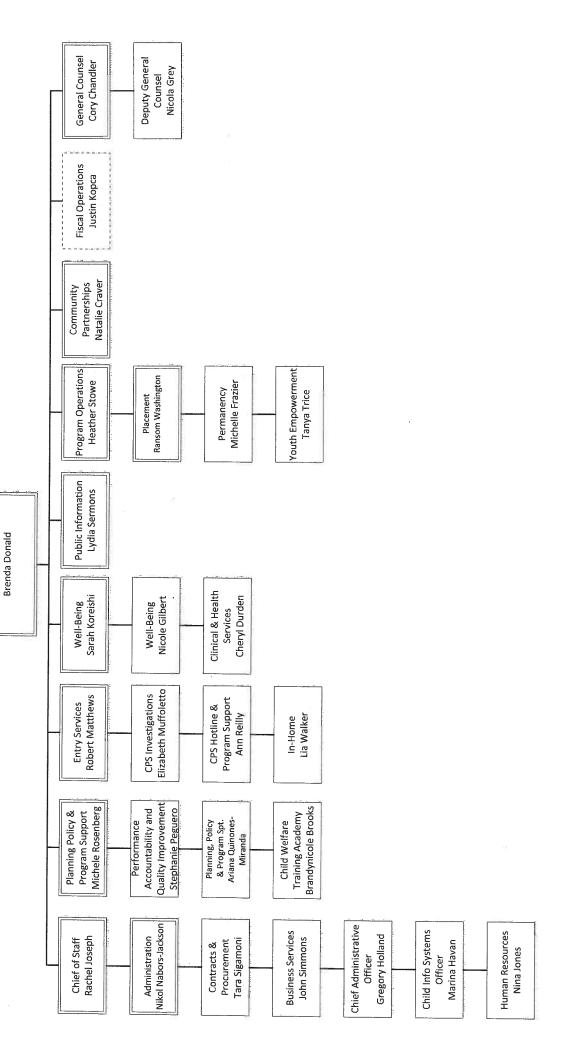
Report	Purpose	Frequency	Status
Overnight Stay Analysis	Assessment of youth that stayed in the building overnight to determine if there were trends or systemic factors leading to the overnight stays, for submission to the court monitor.	Ad Hoc	Report submitted August, 2018
Performance Accountability Report (PAR)	Agency goals, objectives and key performance indicators (KPIs) for the new fiscal year, submitted to the Office of the Mayor.	Annual	FY2018 PAR submitted January 2018; FY2019 PAR submitted January 2019
Quality Services Review Report	Review of cases to assess effectiveness of organizational practices, identify trends, and review status of previous recommendations, for submission to the court monitor.	Annual	FY2017 Report submitted March 31, 2018; FY2018 report will be submitted March 31, 2019
Re-Entries within 12 months	Internal analysis of re-entries within 12 months of exiting care.	Ad Hoc	FY2018 Final Report will be completed by March 5, 2019
Visit, Safety Assessment	Assesses the frequency of visits and assessment of safety during visits for first four weeks for in-home and out-of-home cases, for submission to the court monitor.	Annual	Review conducted September- October 2018; issued data results October 2018; narrative report under review
Youth Transition Plans Compliance Analysis	Tracking and monitoring that eligible youth have timely and regular transition plans completed, for submission to the court monitor.	Twice a year, February and August	Report will be submitted February 2019

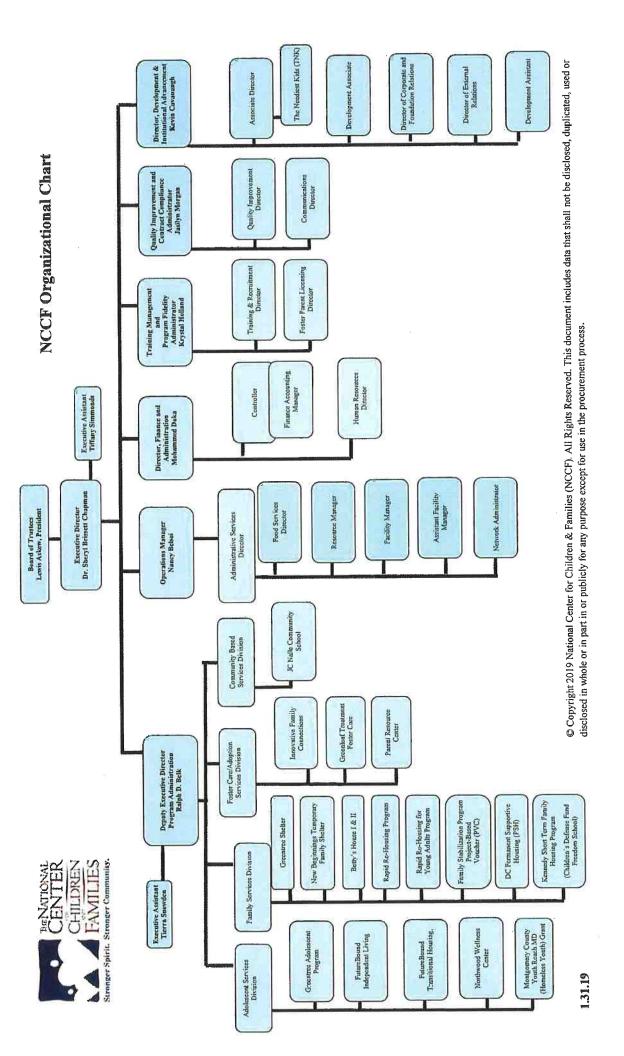
# Child & Family Services Agency Performance Oversight Hearing FY2018-2019 Responses and Attachments List

CFSA Responses to Questions
Attachments:
Q1, CFSA and NCCF Organizational Charts
Q5, CFSA Budget & Expenditures FY2018-2019
Q10, CFSA Contracts FY2018-2019
Q10, CFSA Grants FY2018-2019
Q11,CFSA Contract Modifications FY2018-FY2019
Q39g, Sex Trafficking Assessment Review Tool
Q43a., DBH Co-location MOA
Q43b, STAR MOA
Q47, CFSA Funded Evidence-based Home Visiting Programs
Q55, Safe and Stable Families Semi-Annual Progress Report Spring 2018
Q65, Data Sharing MOAs with OSSE; and with OSSE and the Prince
George's County Board of Education
Q109, Data sharing MOA with DHS
Q117, CFSA MOUs
• Summary: MOUs in Place, in Process, and Planned
• 1. MOU with DDS
• 2. MOU with DHS, FSA, ORR
• 3. MOU with DFHV
• 4. MOU with PSA
• 5. MOU with DCHR
• 6. MOU with DOEE
• 7. MOU with DDS
8. MOU with DBH
9. MOU with DCHA
• 10. MOU with DCHR

# CHILD AND FAMILY SERVICES AGENCY-OVERVIEW

Director





			Child ar	nd Family Services Ag	ency F	Y 2018 Expendit	ures					
								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0111	0011	755,882.61	724,936.92	(	0	0	724,936.92	30,945.69
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0125	0012	54,303.09	94,346.36	(	0	0	94,346.36	
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0133	0015	0.	2,092.32		0	0	2,092.32	
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0134	0013	0.	34,586.76	(	0	0	34,586.76	-34,586.76
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0141	0014	0.	4,067.15	(	0	0	4,067.15	-4,067.15
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0142	0014	0.	55,749.87	(	0	0	55,749.87	-55,749.87
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0147	0014	197,541.96	0.	(	0	0	0.	197,541.96
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0148	0014	0.	55,994.22	(	0	0	55,994.22	-55,994.22
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0154	0014	0.	627.1	(	0	0	627.1	-627.1
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0155	0014	0.	2,115.85	(	0	0	2,115.85	-2,115.85
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0157	0014	0.	20.78	(	0	0	20.78	-20.78
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0158	0014	0.	13,095.44	(	0	0	13,095.44	-13,095.44
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0159	0014	0.	42,972.11	(	0	0	42,972.11	-42,972.11
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0161	0014	0.	2,719.71	(	0	0	2,719.71	-2,719.71
0100	PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0174	0013	193,631.7	, 0.	(	0	0	0.	193,631.7
0100	NON-PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0201	0020	0.	28,593,03	(	0	0	28,593.03	-28,593.03
0100	NON-PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0401	0040	0.	490.18	(	0	0	490.18	-490.18
0100	NON-PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0402	0040	0.	3,525.22	(	0	0	3,525.22	-3,525.22
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0408	0040	0.	94,029,24		0	0		
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0409	0041	0.	-0.24	(	0	0	-0.24	0.24
0100	NON-PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0411	0040	0.	10,487.56	(	0	0	10,487.56	-10,487,56
0100	NON-PERSONNEL SERVICES	1010	PERSONNEL SERVICES ACTIVITY	0414	0040	0.	4,478.	(	0	0	4,478.	-4,478
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0415	0040	0.	9,550.	(	0	0	9,550.	-9,550
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0425	0040	0.	1,260.	(	0	0	1,260.	-1,260.
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0442	0040	0.	199.	(	0	0	199.	-199.
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0701	0070	0.	2,095.98	(	0	0		-2,095.98
0100	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0704	0070	0.	2.084.	(	0	0	2.084.	-2,084
0100		010 - Personne	•	0.01	0070	1,201,359.36	1,190,116.56	0	. 0.	0.	_/	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0111	0011	1,027,200.86	1,095,784.35	(			1,095,784.35	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0128	0013	0.	5,197.71	(	0	0	5,197.71	-
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0133	0015	0.	25,164.98	(	0	0	25,164.98	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0134	0013	0.	2,569.49	(	0	0	2,569.49	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0136	0013	0.	133.54	(	0	0		
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0141	0014	0.	735.96	(	0		735.96	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0142	0014	0.	153,839.13	(	0	0		
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0147	0014	250,573.76	0.	(	·		,	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0148	0014	0.	87,514.21	(				
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0154	0014	0.	1,032.62	(	·		1,032.62	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0155	0014	0.	3,485.68		-	0	3,485.68	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0157	0014	0.	1,482,76		, ,			
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0158	0014	0.	20,467.04	(	0	0	20,467.04	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0159	0014	0.	68,882.41	(	·		-,	-68,882.41
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0160	0014	0.	2,265.6	(	·		,	
0100	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0161	0014	0.	8,153,44		, ,			
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0201	0020	0.	2,352.81	(	, ,		2,352.81	-2,352.81
0100		1015	TRAINING AND EMPLOYEE DEVELOPMENT	0401	0040	0.	-261,799.68			0	-261,799.68	
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0402	0040	0.	2,082.	(	0			-2,082

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	_	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0408	0040	0.	- ' '	0	<u> </u>	0	237/122113	-257,122.15
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0410	0040	0.		0	0	0		-441.
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0411	0040	0.	,	0		0	2/555.	-1,500.
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0425	0040	0.	-, -	0		0	3,497.	-3,497.
0100	NON-PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0442	0040	0.	/	0	,	0	10,845.	-10,845.
		1015 - Training				1,277,774.62		0.		0.		-214,974.58
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0111	0011	1,376,436.65		0	, ,	0	2/020/000.	-236,928.35
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0125	0012	0.	.,	0	-	0	.0,0,5.5	-40,679.3
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0133	0015	0.		0		0	0, 1.21	-671.21
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0134	0013	0.		0	0	0		-22,424.77
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0141	0014	0.	28,604.17	0	0	0	28,604.17	-28,604.17
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0142	0014	0.	105,813.81	0	, ,	0	105,813.81	-105,813.81
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0147	0014	335,442.13	0.	C	0	0	0.	335,442.13
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0148	0014	0.	66,091.15	C	0	0	66,091.15	-66,091.15
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0152	0014	0.	36,534.53	C	0	0	36,534.53	-36,534.53
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0154	0014	0.	1,007.7	0	0	0	1,007.7	-1,007.7
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0155	0014	0.	3,386.51	0	0	0	3,386.51	-3,386.51
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0157	0014	0.	1,696.4	0	0	0	1,696.4	-1,696.4
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0158	0014	0.	16,828.41	0	0	0	16,828.41	-16,828.41
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0159	0014	0.	39,679.06	C	0	0	39,679.06	-39,679.06
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0160	0014	0.	2,428.15	C	0	0	2,428.15	-2,428.15
0100	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0161	0014	0.	3,578.67	0	0	0	3,578.67	-3,578.67
0100	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0201	0020	0.	9,675.94	0	0	0	9,675.94	-9,675.94
0100	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0401	0040	0.	-5,360.44	0	0	0	-5,360.44	5,360.44
0100	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0408	0040	0.	9,282.28	C	0	0	9,282.28	-9,282.28
0100	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0409	0041	0.	-548,725.15	C	0	0	-548,725.15	548,725.15
0100	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0425	0040	0.	273.	C	0	0	273.	-273.
	1	020 Contractin	g Total (Local)			1,711,878.78	1,447,934.47	0.	0.	0.	1,447,934.47	263,944.31
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0111	0011	846,419.28	-63,712.01	C	0	0	-63,712.01	910,131.29
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0125	0012	144,434.24	0.	C	0	0	0.	144,434.24
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0129	0013	0.	335.25	C	0	0	335.25	-335.25
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0131	0013	0.	32.73	C	0	0	32.73	-32.73
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0133	0015	0.	40,804.48	C	0	0	40,804.48	-40,804.48
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0134	0013	0.	16,522.35	C	0	0	16,522.35	-16,522.35
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0135	0013	0.	419.67	C	0	0	419.67	-419.67
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0136	0013	0.	298.76	C	0	0	298.76	-298.76
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0141	0014	0.	-6,889.77	C	0	0	-6,889.77	6,889.77
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0142	0014	0.	90,270.23	C	0	0	90,270.23	-90,270.23
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0147	0014	241,729.04	0.	C	0	0	0.	241,729.04
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0148	0014	0.		C	0	0		
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0152	0014	0.		0	0	0	/*	-5,208.63
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0154	0014	0.		0	0	0		
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0155	0014	0.	,	0	) 0	0		
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0157	0014	0.	-,	0	) 0	0		-1,548.21
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0158	0014	0.	,	0	) 0	0	, , ,	-17,723.61
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0159	0014	0.	,	0	) 0	0		-49,887,2
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0160	0014	0.	- /	C	0	0	- /	-1,962.85
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0161	0014	0.	,	0	) 0	0	,	-3,674.1
	. LINGUITIEL GENVICES	1-000		0101	2011	0.	5,07 1.1		.,	·	5,07 1.1	5,07

								Act	Pre .	Intra-		
Approp	CAAR CALAMAN THE	Program Code	December Code Sittle	Agy		B	YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object		Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0100	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0174	0013	0.	14,667.56	(	, 0	0	14,667.56	-14,667.56
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0201	0020	0.	46,448.63	(	, ,	0	46,448.63	-46,448.63
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0205	0020	0.	,	`	, ,	0	.,,,,,,,,,	,
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0304	0030	1,974.	1,973.57	(		0	2/57 0.07	0.43
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0305	0030	458,692.	452,368.51	(	, .	0	102/000101	6,323.49
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0307	0030	31,534.	45,973.	(		Ŭ	.0/5/01	-14,439.
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0308	0031	1,000,835.56	1,101,820.09	(	<u> </u>	0	1/101/020:05	-100,984.53
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0309	0032	6,481,280.37	6,481,280.14	(	,	0	0/101/20011	0.23
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0310	0035	372,089.	356,696.	(	, ,	0		15,393.
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0330	0030	34,390.	34,390.	(		0	- 1,	0.
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0401	0040	0.		(		0	50/50 5	
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0403	0040	0.	,	(		0		, , , , , ,
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0405	0040	0.		(		0	10/07 0100	-45,870.63
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0406	0040	0.		(		0	50/.565	-38,494.65
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0408	0040	0.	3,000.	(	-	0	5,555.	-3,000.
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0415	0040	0.	0.	(	0	0	0.	0.
0100	NON-PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0416	0040	0.	1,019.21	(	0	0	1,019.21	-1,019.21
0100	NON-PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0430	0033	60,641.	51,375.6	(	0	0	51,375.6	9,265.4
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0440	0034	936,256.11	1,345,559.42	(	0	0	1,345,559.42	-409,303.31
0100	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0701	0070	0.	116,851.21	(	0	0		-116,851.21
0100	NON-PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0702	0070	0.	44,030.15	(	0	0	44,030.15	-44,030.15
0100	NON-PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0704	0070	0.	3,459.52	(	0	0	3,459.52	-3,459.52
0100	NON-PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0706	0070	0.	350,553.91	(	0	0	350,553.91	-350,553.91
		1030 - Property	Management			10,610,274.6	10,750,917.93	0	0.	0.	10,750,917.93	-140,643.33
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0111	0011	1,421,294.16	1,421,293.69	(	0	0	1,421,293.69	0.47
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0125	0012	0.	93,834.96	(	0	0	93,834.96	-93,834.96
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0133	0015	0.	11,754.41	(	0	0	11,754.41	-11,754.41
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0134	0013	0.	5,572.19	(	0	0	5,572.19	-5,572.19
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0141	0014	0.	8,483.01	(	0	0	8,483.01	-8,483.01
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0142	0014	0.	255,878.13	(	0	0	255,878.13	-255,878.13
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0147	0014	347,451.79	-230,000.	(	0	0	-230,000.	577,451.79
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0148	0014	, 0.	136,772.83	(	0	0	136,772.83	-136,772.83
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0152	0014	0.	6,525.16	(	0	0	6,525.16	-6,525.16
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0154	0014	0.	1,820.75	(	0	0	1,820.75	-1,820.75
0100	PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0155	0014	0.	5,947.49	(	0	0	5,947.49	-5,947.49
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0157	0014	0.	2,323,52	(	0	0	2,323,52	-2,323,52
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0158	0014	0.	32,346,2	(	) 0	0	32,346,2	-32,346,2
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0159	0014	0.	110,515.3	(	) 0	0	110,515.3	-110,515.3
0100	PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0160	0014	0.		(	) 0	0		-4,478.9
0100	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0161	0014	0.	12,463,12	(		0	,	,
0100	PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0174	0013	0.	25,298.38	(	, ,	0		-25,298.38
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0201	0020	0.	2,959.79	(	, ,	0		-2,959.79
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0219	0020	0.		(	, .	0		
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0401	0040	0.	,	(		0		-9,323.3
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0402	0040	0.		(	-	0	-,	-2,089.07
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0404	0040	0.		(		0	_,,,,,,,,	-2,009.07 N
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0408	0040	0.		(	, ,	0	0.	-552,369.51
0100												

Approp		Program Code		Agy			YTD	Act Encumbrance	Pre Encumbranc	Intra-	Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal		Obligations	Balance
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0417	0041	0.		Dai		Dalatice	2,718,105.09	-2,718,105.09
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0425	0040	0.			,	0		
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0441	0040	0.			, ,	0	,===	-21,000.
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0442	0040	0.	,	0	, ,	0	==/000.	-600,685.92
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0494	0040	0.	,			0	,	-913,420,67
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0701	0070	0.	/		, ,		510/120107	-131,537.85
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0706	0070	0.	- /		-	0	- /	-3,740.5
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0710	0070	0.	-,	(	<u> </u>	0		-293,803.77
0100	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0710	0070	0.	,	0	·	0		-53,023,52
0100			hnology Total (Local)	0/11	0070	1,768,745.95	/	0.	,	0.		/
0100	PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY	0111	0011	1,355,427.91		0.		0.	, ,	2,159,859.6
0100	PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY	0133	0015	1,555,127.51				0	00 1/ 102103	-726.24
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0135	0013	0.				0		-699.11
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0141	0013	0.				0		14,485,86
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0142	0014	0.	,				,	-134,193.61
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0147	0014	330,203.61	154,195.01		-	0	/	330,203.61
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0148	0014	330,203.01	77,869.62		<u> </u>	0		-77,869.62
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0152	0014	0.		(	, ,	0	,	-18,763.76
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0154	0014	0.		(	, ,	0	20// 00// 0	-1,160,21
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0155	0014	0.	,		, ,	0	1/100.21	-3,598.87
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0157	0014	0.	- /	(	·	0	-,	-1,679,72
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0158	0014	0.	,		, ,	0	1/0/3//2	-21,099.74
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0159	0014	0.	,	(		0	,	
0100	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0160	0014	0.	- /	(		0	- ' '	-2,306.05
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY  FINANCIAL MANAGEMENT ACTIVITY	0161	0014	0.	,	(	, ,	0	,	-2,306.03 -7,436.18
0100	NON-PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY	0201	0014	0.	,		, ,	0	.,	-4,747.75
0100	NON-PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY	0401	0040	0.	.,	(	•	0		
0100	NON-PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY  FINANCIAL MANAGEMENT ACTIVITY	0409	0040	0.				0		-647.59
0100			gement Total (Local)	0409	0041	1,685,631.52		0.	•	0.		2,164,998.43
0100	PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0111	0011	99,504.59		0.	-	0.	11.0/0.010.	-5,664.36
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0111	0011	99,304.39		(		0		-5,664.36
0100	PERSONNEL SERVICES PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0141	0014	24,225.17		(	-	0		24,225,17
0100	PERSONNEL SERVICES PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0148	0014	24,225.17	6,328.01		, ,	1 0		-6,328.01
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0154	0014	0.		1	,	0	87.86	-6,326.01
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0155	0014	0.		1 0	,	0		-312.58
0100	PERSONNEL SERVICES PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0158	0014	0.				0		-1,479,93
0100	PERSONNEL SERVICES PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0159	0014	0.	,			0	2/ 17 5150	-1,479.93
0100	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0139	0014	0.	-,			0	-/	-1,006.89
0100	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0409	0020	0.	,	(		0		-1,006.89
0100	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0702	0070	0.	-,	(	<u> </u>	0	-,	-5,649.13 -1,000.
0100				0/02	0070	123,729.76	-/	0.	·	0.	,	-1,000. - <b>2,615.82</b>
0100	PERSONNEL SERVICES	1060	nent Total (Local) LEGAL AFFAIRS ACTIVITY	0111	0011		939,940.03	0.		U.	939,940.03	146,178.97
0100 0100	PERSONNEL SERVICES PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY LEGAL AFFAIRS ACTIVITY	0111	0011	1,086,119.				0 0		28,043,38
		1060		0126	0012	46,561.01	18,517.63			0 0	-7	-,
0100	PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY			0.	,		-	0	,	-1,450.87
0100 0100	PERSONNEL SERVICES PERSONNEL SERVICES	1060 1060	LEGAL AFFAIRS ACTIVITY LEGAL AFFAIRS ACTIVITY	0134 0135	0013	0. 0.		0		0		-72.33 -465.39
0100	PERSONNEL SERVICES	1060 1060	LEGAL AFFAIRS ACTIVITY	0136 0141	0013	0. 0.		0		0	5/555.2	-5,585.1
0100	PERSONNEL SERVICES	TOOU	LEGAL AFFAIRS ACTIVITY	0141	0014	0.	6,168.19	Į	<u> </u>	ı U	6,168.19	-6,168.1

Approp		Program Code		Agy			YTD	Act Encumbrance	Pre Encumbranc	Intra- District	Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal		Obligations	Balance
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0142	0014	0.	85,954.57	(		Jananee	85,954.57	-85,954.57
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0147	0014	275,785.	0.	(		ì	0.	275,785.
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0148	0014	0.	63,004.14	(	) 0		63,004.14	-63,004.14
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0154	0014	0.	/	(	) 0			-653.27
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0155	0014	0.		(				-2,146.5
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0158	0014	0.		(	) 0	d	15,885.	-15,885.
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0159	0014	0.	53,748.51	(	) 0		53,748.51	-53,748.51
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0160	0014	0.	1,283,1	(	) 0		1,283,1	-1,283.1
0100	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0161	0014	0.	4,797,27	(	) 0		4,797,27	-4,797,27
0100	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0201	0020	0.	, -	(	) 0		, -	-1,414.96
0100	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0401	0040	0.	,	(	) 0		-18,063,98	
0100	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0408	0040	0.	-/	(	) 0		360.	-360.
0100	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0409	0041	0.		(	) 0			434,028.58
0100	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0425	0040		- /			ì		-1,981.
0100		)60 - Legal Affai		0.25	00.0	1,408,465.01		0	-	0	,···	657,129.71
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0301	0030	82,984.	46,839.13	(		(		36,144.87
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0399	0030	0.	893.39	(	) 0	ì	893.39	-893.39
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0401	0040	0.		(	) 0	ì		689,630.45
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0403	0040	0.	,	(	) 0	ì		-250,381.65
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0404	0040	387,017,19	200/002:00	(		(	200/002:00	-78,157,26
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0407	0040	0.	,	(	) 0	(		-8,303.78
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0408	0040	0.	-/	(	) 0	ì	-,	21,517.
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0417	0041	0.		(		ì	, · · · · · · · · · · · · · · · · · · ·	0.
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0499	0040	0.		(		ì	·	-2,186.39
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0501	0050	0.	,	(	) 0		-427.04	427.04
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0599	0050	0.		(	) 0			-427.04
0100	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	4080	0040	0.		(		ì		-5,695.
			nent Total (Local)	1,111		470,001.19		0	. 0.	0		401,674.85
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0111	0011	283,229,25			) 0	(		199,517.91
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0125	0012	0.	17,048,17	(	) 0	(	17,048,17	-17,048.17
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0134	0013	0.		(	) 0	(	19,761.61	-19,761.61
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0141	0014	0.	-,	(	) 0	(	,	-146.07
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0142	0014	0.	25,907.23	(	0	(		-25,907.23
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0147	0014	68,958.37	0.	(	0	(		68,958.37
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0148	0014	0.	17,653.05	(	0	(	17,653.05	-17,653.05
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0154	0014	0.	,	(	0	· C	,	-181.05
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0155	0014	0.	555.	(	0	(	555.	-555.
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0157	0014	0.	277.86	(	0	(	277.86	-277.86
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0158	0014	0.	4,194.09	(	0	(	4,194.09	-4,194.09
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0159	0014	0.	14,248.32	(	0	(	14,248.32	-14,248.32
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0160	0014	0.		(	0	· C	,	-350.
0100	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0161	0014	0.		(	0	· C		-1,316.97
0100	NON-PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0201	0020	0.		(	0	(		-717.24
0100	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0408	0040	0.	1,750.	(	0	(	1,750.	-1,750.
0100	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0410	0040	0.		(	0	(		-1,513.65
0100	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0411	0040	0.		(	0	(		-1,172.85
0100	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0702	0070	0.		(	0	C	500.	-500.
	103	80 Communicati	ion Total (Local)			352,187.62	191,004.5	0	. 0.	0.	191,004.5	161,183.12

		Dura mura Carda		A			VTD	Act	Pre	Intra-	Tatal	Aveilable
Approp	CAAD Cotonous Title	Program Code	Program Code 3 Title	Agy	666		YTD	Encumbrance	Encumbranc			Available
Fund	GAAP Category Title		Program Code 3 Title	<b>Object</b> 0701	0070	Budget	Expenditures	Bal	e Bal	Balance		Balance
0100 0100	NON-PERSONNEL SERVICES NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY CUSTOMER SERVICES ACTIVITY	0701	0070	0. 0.	802.25 125.	0	0	0	802.25	-802.25 -125.
0100			vices Total (Local)	0706	0070	0.	927.25	0.	·	0.	125. <b>927.25</b>	-125. - <b>927.25</b>
0100	PERSONNEL SERVICES	1087	LANGUAGE ACCESS	0111	0011	0.	-30,321.26	<b>U.</b>	<u> </u>	0.		30,321,26
0100 0100	NON-PERSONNEL SERVICES		LANGUAGE ACCESS	0111	0011	0.	-30,321.26 61,039.1	0		0		-61,039.1
0100		087 - Language		0409	0041	0.	<b>30,717.84</b>	0.	Ū	0.	01/033.1	<b>-30,717.84</b>
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0111	0011	713,389,31	606,551,67	0.		0.		106,837.64
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0133	0011	713,369.31	1,218.33	0		0		-1,218.33
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0133	0013	0.	1,213.92	0	0	0	,	-1,243.92
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0135	0013	0.	278.68	0	0	0	,	-1,243.92
0100	PERSONNEL SERVICES PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY  PERFORMANCE MANAGEMENT ACTIVITY	0133	0013	0.	-460.76	0		0	=, 0.00	460.76
		1090			0014	0.	103,882.08	0		ŭ	.00., 0	-103,882,08
0100	PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0142		•	103,882.08			0	,	
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0147	0014	167,363.08	0.	0		0	•	167,363.08
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0148	0014	0.	60,019.2	0		0	**/***	-60,019.2
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0154	0014	0.	812.68	0		U	012.00	-812.68
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0155	0014	0.	2,529.37	0	0	0	2/323.37	-2,529.37
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0157	0014	0.	940.12	0	0	0	940.12	-940.12
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0158	0014	0.	15,356.06	0	Ŭ	0	13/330.00	-15,356.06
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0159	0014	0.	49,043.82	0	Ŭ	0	13/0 13102	-49,043.82
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0160	0014	0.	1,704.65	0		0	-/. ••	-1,704.65
0100	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0161	0014	0.	5,068.72	0		0	5/000.7 =	-5,068.72
0100	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0201	0020	0.	3,271.35	0		0	0/2/ 1:00	-3,271.35
0100	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0402	0040	0.	1,549.91	0	0	0	1/0 .5.51	-1,549.91
0100	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0408	0040	0.	987.84	0	0	0	307.0.	-987.84
			agement Total (Local)			880,752.39	853,997.64	0.		0.	<b>/</b>	26,754.75
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0111	0011	653,747.2	659,553.94	0		0	005/000.5	-5,806.74
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0133	0015	0.	1,694.03	0		0	2/0505	-1,694.03
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0134	0013	0.	1,537.57	0		0	1/00/10/	-1,537.57
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0141	0014	0.	340.62	0	0	0	0.0.02	-340.62
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0142	0014	0.	59,814.47	0	0	0	59,814.47	-59,814.47
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0147	0014	159,260.71	0.	0	0	0	0.	159,260.71
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0148	0014	0.	38,774.14	0	0	0	38,774.14	-38,774.14
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0154	0014	0.	483.13	0	0	0	483.13	-483.13
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0155	0014	0.	1,432.91	0	0	0	1,432.91	-1,432.91
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0157	0014	0.	808.93	0	0	0	808.93	-808.93
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0158	0014	0.	9,068.16	0	0	0	9,068.16	-9,068.16
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0159	0014	0.	25,115.54	0	0	0	25,115.54	-25,115.54
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0160	0014	0.	1,364.6	0	0	0	1,364.6	-1,364.6
0100	PERSONNEL SERVICES	1099	COURT SUPERVISION	0161	0014	0.	3,133.2	0	0	0	3,133.2	-3,133.2
0100	NON-PERSONNEL SERVICES	1099	COURT SUPERVISION	0201	0020	0.	1,739.84	0	0	0	1,739.84	-1,739.84
0100	NON-PERSONNEL SERVICES	1099	COURT SUPERVISION	0401	0040	0.	-892.38	0	0	0	-892.38	892.38
0100	NON-PERSONNEL SERVICES	1099	COURT SUPERVISION	0408	0040	0.	405,615.68	0	0	0		-405,615.68
0100	NON-PERSONNEL SERVICES		COURT SUPERVISION	0701	0070	0.	599.	0	0	0		-599.
0100	NON-PERSONNEL SERVICES		COURT SUPERVISION	0702	0070	0.	1,565.76	0		0		-1,565.76
0100	NON-PERSONNEL SERVICES		COURT SUPERVISION	0710	0070	0.	119.	0		0		-119.
0100	NON-PERSONNEL SERVICES		COURT SUPERVISION	0711	0070	0.	11,550.	0		0		-11,550.
			ision Total (Local)	7, ==	1 3. 3	813,007.91	1,223,418.14	0.		0.		-410,410.23
0100	PERSONNEL SERVICES	2012	PERMANENCY	0111	0011	6,027,389.11	7,359,712.74	0	0	0.		-1,332,323.63

								Act Pre		Intra-		
Approp		<b>Program Code</b>		Agy			YTD					Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object		Budget	Expenditures	Bal e Bal		Balance		Balance
0100	PERSONNEL SERVICES	2012	PERMANENCY	0125	0012	83,417.82		0	0	0	80,083.15	3,334.67
0100	PERSONNEL SERVICES	2012	PERMANENCY	0128	0013	0.		0	0	J		-192.
0100	PERSONNEL SERVICES	2012	PERMANENCY	0131	0013	0.			C			-10.76
0100	PERSONNEL SERVICES	2012	PERMANENCY	0133	0015	252,196.79			0		- ,	187,977.75
0100	PERSONNEL SERVICES	2012	PERMANENCY	0134	0013	0.		0	0		,	-17,500.63
0100	PERSONNEL SERVICES	2012	PERMANENCY	0135	0013	0.		0	0			-306.21
0100	PERSONNEL SERVICES	2012	PERMANENCY	0136	0013	0.	,		C	_	/	-12,180.96
0100	PERSONNEL SERVICES	2012	PERMANENCY	0141	0014	0.	- /	l l	C		-,	-28,552.19
0100	PERSONNEL SERVICES	2012	PERMANENCY	0142	0014	0.			0	•	808,549.58	-808,549.58
0100	PERSONNEL SERVICES	2012	PERMANENCY	0147	0014	1,489,746.18		0	C	J		1,489,746.18
0100	PERSONNEL SERVICES	2012	PERMANENCY	0148	0014	0.		0	C	0	436,657.82	-436,657.82
0100	PERSONNEL SERVICES	2012	PERMANENCY	0152	0014	0.	12,685.33	0	C	0	12,685.33	-12,685.33
0100	PERSONNEL SERVICES	2012	PERMANENCY	0154	0014	0.	6,318.86	0	0	0	6,318.86	-6,318.86
0100	PERSONNEL SERVICES	2012	PERMANENCY	0155	0014	0.	21,003.22	0	0	0	21,003.22	-21,003.22
0100	PERSONNEL SERVICES	2012	PERMANENCY	0157	0014	0.	9,979.7	0	C	0	9,979.7	-9,979.7
0100	PERSONNEL SERVICES	2012	PERMANENCY	0158	0014	0.	103,023.23	0	0	0	103,023.23	-103,023.23
0100	PERSONNEL SERVICES	2012	PERMANENCY	0159	0014	0.	319,673.95	0	C	0	319,673.95	-319,673.95
0100	PERSONNEL SERVICES	2012	PERMANENCY	0160	0014	0.	12,027.65	0	C	0	12,027.65	-12,027.65
0100	PERSONNEL SERVICES	2012	PERMANENCY	0161	0014	0.		0	C	0	40,116.24	-40,116.24
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0201	0020	0.		0	C	0	7,025.58	-7,025.58
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0401	0040	0.	1,383.81	0	C	0	1,383.81	-1,383.81
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0408	0040	0.	538.18	0	C	0	538.18	-538.18
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0409	0041	0.	-283,150.89	0	C	0	-283,150.89	283,150.89
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0410	0040	0.	1,337.42	0	C	0	1,337.42	-1,337.42
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0415	0040	0.	2,095.43	0	C	0	2,095.43	-2,095.43
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0425	0040	0.	400.	0	C	0	400.	-400.
0100	NON-PERSONNEL SERVICES	2012	PERMANENCY	0501	0050	550,957.59	478,695.79	0	C	-34,346	444,350.19	106,607.4
0100	NON-PERSONNEL SERVICES		PERMANENCY	0507	0050	125,000.	197,261.8	0	C	34,346	231,607.4	-106,607.4
	2	012 - Permanen	cy Total (Local)			8,528,707.49	9,738,380.38	0.	0.		9,738,380.38	-1,209,672.89
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0111	0011	2,927,451.04	891,837.07	0	C	0	891,837.07	2,035,613.97
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0128	0013	0.	5,021.14	0	C	0	5,021.14	-5,021.14
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0131	0013	0.	476.82	0	C	0	476.82	-476.82
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0133	0015	0.	26,272.7	0	C	0	26,272.7	-26,272.7
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0134	0013	0.	7,589.18	0	C	0		-7,589.18
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0135	0013	0.	638.92	0	C	0	638.92	-638.92
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0136	0013	0.	267.08	0	0	0	267.08	-267.08
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0141	0014	0.	1,403,33	0	0	0	1,403,33	-1,403,33
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0142	0014	0.	308,951.81	0	0	0	308,951.81	-308,951.81
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0147	0014	727,442.91	/	0	0	0		497,442.91
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0148	0014	0.		0	0	0	/	-169,590.74
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0154	0014	0.			0		2,295.14	-2,295.14
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0155	0014	0.		0	0	•		-7,597.53
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0157	0014	0.		· · · · · · · · · · · · · · · · · · ·	0		1/001.00	-3,866.44
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0158	0014	0.			0		-/	-39,937.38
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0159	0014	0.		0			/	-131,060.83
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0160	0014	0.		-	- 0		- /	-5,395.9
0100	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0161	0014	0.	,	0		_	-,	-15,523.
0100	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0501	0050	0.				_	132,603.98	-132,603.98
0100	THORE I ENGOINMED SERVICES	12000	ILLIA DELLATORO MOTTATTI	0301	0050	<u> </u>	120,332.33			1,0/1	132,003.90	132,003.30

								Act	_	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object		Budget	Expenditures	Bal	e Bal		Obligations	Balance
0100	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0502	0050		5,436.	0	0	-5,436	0.	150,000.
0100	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0507	0050		50,286.49	0	J	1,365	51,651.1	-51,651.1
0100		2030	TEEN SERVICES ACTIVITY	1310	0013		0.	0	Ů	0	0.	0.
			ces Total (Local)			3,804,893.95		0.	0.	0.	2,031,980.09	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0111	0011	1,610,980.95		0	, ,	0	1,414,440.12	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0128	0013		4,178.56	0	_	0	.,_, 0.00	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0129	0013		18,301.23	0	ŭ	0	/	-,
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0133	0015		3,699.77	0		0	-/	-3,699.77
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0134	0013		19,542.58	0	J	0	19,542.58	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0135	0013		267.07	0	ŭ	0	267.07	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0136	0013		133.54	0	, ,	0	133.54	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0141	0014		12,876.03	0	, ,	0	12/07 0.00	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0142	0014		159,833.05	0	, ,	0	105/000.00	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0147	0014		0.	0	, ,	0		
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0148	0014		116,042.84	0		0		
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0154	0014		1,331.05	0	0	0	1,331.05	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0155	0014		4,243.73	0	0	0	4,243.73	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0157	0014		2,148.57	0	V	0	2,148.57	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0158	0014		27,168.56	0	v	0	27,168.56	
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0159	0014		,	0	ů	0	30/10/13/1	,
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0160	0014	**	=/	0	ŭ	0	=/500.05	,
0100	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0161	0014		8,338.92	0	, ,	0	0/000.52	
0100	NON-PERSONNEL SERVICES		FAMILY RESOURCES	0201	0020		2,224.03	0	0	0	2/22 ::00	,
0100	NON-PERSONNEL SERVICES		FAMILY RESOURCES	0401	0040		-6,606.2	0	0	0	-6,606.2	
0100	NON-PERSONNEL SERVICES		FAMILY RESOURCES	0409	0041		32,402.45	0	J	0	32,402.45	
0100	NON-PERSONNEL SERVICES		FAMILY RESOURCES	0411	0040		7,499.4	0	- U	0	7,499.4	
			rces Total (Local)			2,003,664.76		0.	0.	0.		
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0111	0011			0		0	173,386.2	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0133	0015		376.26	0	, ,	0	376.26	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0134	0013		-,	0		0	/	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0135	0013		364.64	0		0		
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0141	0014		503.62	0	J	0	503.62	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0142	0014		117,387.37	0	J	0	117,387.37	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0147	0014		0.	0	J	0	0.	211,337.73
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0148	0014		62,338.7	0	ŭ	0	02/000.7	. /
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0152	0014		6,755.37	0	ŭ	0	0// 5515/	-,
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0154	0014		994.44	0	, ,	0	33	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0155	0014		3,139.88	0	ŭ	0	3,139.88	-,
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0157	0014	0.	1,406.24	0	0	0		,
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0158	0014		14,579.25	0	0	0	14,579.25	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0159	0014		52,876.14	0	J	0	52,876.14	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0160	0014		2,675.6	0	v	0	2,675.6	
0100	PERSONNEL SERVICES	2055	FACILITY LICENSING	0161	0014		5,959.14	0	0	0	5,959.14	-5,959.14
0100	NON-PERSONNEL SERVICES		FACILITY LICENSING	0201	0020		1,791.09	0	0	0	1,791.09	-1,791.09
0100	NON-PERSONNEL SERVICES		FACILITY LICENSING	0401	0040		-26,266.33	0	-	0	20/200.00	
0100	NON-PERSONNEL SERVICES		FACILITY LICENSING	0409	0041		-439,891.51	0	0	0	-439,891.51	439,891.51
0100	NON-PERSONNEL SERVICES		FACILITY LICENSING	0415	0040		8,000.	0		0	0,000.	-8,000.
0100	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0425	0040	0.	23,749.47	0	0	0	23,749.47	-23,749.47

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Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc			Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object		Budget	Expenditures	Bal	e Bal	Balance	- · J · · · · ·	Balance
0100	NON-PERSONNEL SERVICES		FACILITY LICENSING	0501	0050	200,000.	199,960.2	0		0	199,960.2	39.8
0100			sing Total (Local)	0111	0011	1,277,659.91	<b>220,120.64</b> 2,043,221.07	<b>0.</b>		<b>0.</b>	-,	1,057,539.27
0100	PERSONNEL SERVICES		CONTRACT MONITORING	0111	0011	1,382,119.63		·		0		-661,101.44
0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0133	0015	0.		0		0	12/001:01	-12,301.51
0100 0100	PERSONNEL SERVICES PERSONNEL SERVICES	2065 2065	CONTRACT MONITORING CONTRACT MONITORING	0134 0141	0013 0014	0. 0.		0			0/010.00	-3,318.05 -1,044.35
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	2065	CONTRACT MONITORING  CONTRACT MONITORING	0141	0014	0.	,	0	-	0		-222,918.16
0100	PERSONNEL SERVICES  PERSONNEL SERVICES	2065	CONTRACT MONITORING  CONTRACT MONITORING	0142	0014	337,548.13		0		0	/	337,548.13
0100	PERSONNEL SERVICES PERSONNEL SERVICES	2065	CONTRACT MONITORING  CONTRACT MONITORING	0147	0014	337,340.13				0		-117,362.34
	PERSONNEL SERVICES PERSONNEL SERVICES	2065	CONTRACT MONITORING  CONTRACT MONITORING	0152	0014	0.		0		0	/	-117,362.3 <del>4</del> -4,359.44
0100 0100		2065	CONTRACT MONITORING  CONTRACT MONITORING	0152	0014	0.		0		0		
	PERSONNEL SERVICES				0014	0.	,	0	·		-/	-1,582.46
0100 0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0155	0014		-,	0	·	0	-,	-5,405.91
	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0157 0158		0. 0.	'	0	·	0	_/	-2,377.43 -28,505,19
0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0158	0014	0.	-/	0	·		-/	
0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING		0014	0.	/	0			7.7/27	-96,891.61
0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0160	0014		- /	0	·	0	-/	-3,956.25
0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0161	0014	0.		0		0	/	-11,134.46
0100	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0174	0013	0.	-, -	0		0	10/101.1	-18,181.1
0100	NON-PERSONNEL SERVICES		CONTRACT MONITORING	0201	0020	0.	0/0 .2.5 .	0.	·	0.	0/5 1215 1	-6,542.94 <b>-859,434.51</b>
0100	PERSONNEL SERVICES		toring Total (Local) CHILD PLACEMENT	0111	0011	1,719,667.76		0.		0.		
0100		2066		0111		2,729,188.33	,- ,	0		·	2/0 :2/107 :00	387,030.75
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0125	0012	0.				0	/	-58,803.11
0100	PERSONNEL SERVICES PERSONNEL SERVICES	2066	CHILD PLACEMENT	0128	0013	0.	- /	0	·	0	0/0101.12	-5,613.42 -228,974.86
0100		2066 2066	CHILD PLACEMENT	0129 0133	0013	0.	- /	0		0	220/5700	
0100	PERSONNEL SERVICES		CHILD PLACEMENT			0.	, -	0				-111,484.71
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0134	0013	0.		0		0	00/0:0:00	-35,573.16
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0135	0013	0.	,			0	2/0:2:05	-1,641.89
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0136	0013	0.		0		·	550.00	-530.08
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0141	0014	0.		0		U	,	-244.09
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0142	0014	0.	- /	0	·	0	,	-432,435.88
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0147	0014	665,839.86		0	·	0		665,839.86
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0148	0014	0.		0		0		-223,382.32
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0152	0014	0.		0	·	0	10/20010	-13,259.94
0100 0100	PERSONNEL SERVICES PERSONNEL SERVICES	2066 2066	CHILD PLACEMENT CHILD PLACEMENT	0153 0154	0014 0014	0. 0.		0	·	0		-25. -2 <i>.</i> 970.04
	PERSONNEL SERVICES PERSONNEL SERVICES	2066					,	0		0	_/*. *.*	,
0100			CHILD PLACEMENT	0155	0014	0.	- /			0	5/0 :55	-9,644.35
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0157	0014	0.	- /	0	·	·	0/5/01.2/	-3,975.27
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0158	0014	0.		0		·	00/500.20	-53,953.26
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0159	0014	0.		0	` <b></b>	0	/	-167,308.21
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0160	0014	0.		0		0	. /0 2	-7,317.95
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0161	0014	0.	, · · · · · · · · · · · · · · · · · · ·	0		0	22/07217	-21,372.74
0100	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0174	0013	193,631.7				0	-/	188,311.53
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0201	0020	0.		0	·	·	.,02	-4,824.17
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0401	0040	0.	-,	0		U	-,	16,229.36
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0402	0040	0.	'	0	·	0	-/	-1,982.28
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0409	0041	0.	//	0		0	2/500/200.05	-1,905,156.59
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0415	0040	0.		0		·		-718.04
0100	NON-PERSONNEL SERVICES	2066	CHILD PLACEMENT	0425	0040	0.	25,900.	0	0	0	25,900.	-25,900.

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Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc [		Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object		Budget	Expenditures	Bal	e Bal E		Obligations	Balance
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0501	0050	30,928,270.73	29,529,121.08	0	0	378		1,398,771.97
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0507	0050	0.	377.68	C		-378		0.
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0599	0050	0.	2,129.26	C		0	2,129.26	
0100	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0701	0070	0.	-7,000.	0		0	, , , , , , ,	7,000.
0400			nent Total (Local)	0444	2011		35,172,967.77	0.			35,172,967.77	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0111	0011	2,477,827.28	2,041,792.35	0		0	=/0 :=/, 5=:00	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0129	0013	0.	85,817.14	0		0		,-
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0133	0015	0.	342,763.4	0		0	0 .=/, 00	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0135	0013	0.	3,151.32	C	Ŭ	0	5,151.52	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0136	0013	0.	329.47	C		0	323.17	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0141	0014	0.	1,265.45	C		0	1,203.13	,
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0142	0014	0.	337,003.03	0		0	557 / 555.55	,
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0147	0014	603,295.14	0.	C		0	•	603,295.14
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0148	0014	0.	161,392.52	C		0		- /
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0154	0014	0.	2,191.26	C	·	0	-,	, · · ·
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0155	0014	0.	7,374.34	0	Ŭ	0	7,374.34	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0157	0014	0.	3,412.44	0	Ŭ	0	3,412.44	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0158	0014	0.	37,745.04	0	Ŭ	0	37,745.04	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0159	0014	0.	124,005.22	0		0	12 1/003122	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0160	0014	0.	-,	C		0	3/303103	
0100	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0161	0014	0.	/	0		0	17/17/10/	
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0201	0020	0.	876.1	0		0	0, 012	
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0401	0040	0.	-1,509.62	0		0	1/005:02	
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0402	0040	0.	3,491.59	0	Ü	0	3,491.59	-,
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0408	0040	0.	12,000.	0	Ŭ	0	12,000.	-12,000.
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0409	0041	0.	39,866.27	0	Ŭ	0	33/000izi	
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0501	0050	0.	30,135.1	0	·	0	50/255.2	,
0100	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0507	0050	0.	14,850.	0	<u> </u>	0	2 ./000.	-14,850.
			port Total (Local)			3,081,122.42		0.		0.	-,,	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0111	0011	4,359,227.86	2,642,303.67	0	·	0	=/0 :=/000:07	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0128	0013	0.	223,832.77	0	·	0		
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0131	0013	0.	893.53	0	Ŭ	0		
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0133	0015	0.	176,855.42	0	· ·	0	170,033.12	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0134	0013	0.	72,916.64	0	· ·	0	72,916.64	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0135	0013	0.	13,443.1	0		0	10/11011	-, -
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0136	0013	0.	35,275.37	0		0	30/2/313/	,
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0141	0014	0.	34,195.7	0		0	0 1/23017	- /
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0142	0014	0.	531,692.77	0		0		/
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0147	0014	1,062,455.97	-180,000.	0		0		1,242,455.97
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0148	0014	0.	327,453.08	0	Ŭ	0	327 / 133100	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0154	0014	0.	4,396.27	0	Ŭ	0	1/550127	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0155	0014	0.	14,043.44			0	1 1/0 151 1 1	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0157	0014	0.	6,998.01	0		0	0,550.01	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0158	0014	0.	76,623.76	0	·	0	,	-,
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0159	0014	0.	234,925.39	0	·	0	20 ./520.05	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0160	0014	0.	10,000.2	0	ŭ	0	10/000.2	-,
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0161	0014	0.	27,951.68	0	ŭ	0	=, /501.00	
0100	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0174	0013	0.	20,327.74	0	0	0	20,327.74	-20,327.74

Program Code   Program Code   3   Program Code									Act	Pre	Intra-		
Comparison   Com	Approp		Program Code		Agy			YTD		_		Total	Available
NON-PERSONNEL SERVICES   306	Fund	GAAP Category Title	3	Program Code 3 Title		CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
	0100	NON-PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0201	0020	0.	3,813.16	0	0	0	3,813.16	-3,813.16
PRESONNEL SERVICES   3887	0100	NON-PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0501	0050	255,000.	255,000.	0	0	0	255,000.	0.
		3086 - (	Child Protective	Services Total (Local)			5,676,683.83	4,532,941.7	0.	0.	0.	4,532,941.7	1,143,742.13
	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0111	0011	7,306,889.21	7,332,505.16	0	0	0	7,332,505.16	-25,615.95
PERSONNEL SERVICES   3887   CHILD PROTECTIVE SERVICES-INVESTICATIONS   0.13   0.013   0.0   389,294.11   0   0   0   389,294.11   389	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0121	0012	89,849.45		0	0	0	0.	89,849.45
PERSONNEL SERVICES   3887	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0125	0012	0.	46,863.4	0	0	0	46,863.4	-46,863.4
DESCONNEL SERVICES   3887	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0128	0013	0.	389,294.11	0	0	0	389,294.11	-389,294.11
PRESONNEL SERVICES   3887	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0131	0013	0.	167,460.7	0	0	0	167,460.7	-167,460.7
PERSONNEL SERVICES   3887   CHILD PROTECTIVE SERVICES-INVESTIGATIONS   0.13   0.13   0.18   0.76,194   0.0   0.86,761.94   0.0   0.86,761.94   0.0   0.86,761.94   0.0   0.86,761.94   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,051.75   0.0   0.0   0.87,052.00   0.0   0.87,050.00   0.0   0.8	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0133	0015	0.	507,554.64	0	0	0	507,554.64	-507,554.64
PRESONNEL SERVICES   3097	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0134	0013	0.	42,076.8	0	0	0	42,076.8	-42,076.8
PRESONNEL SERVICES   3087	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0135	0013	0.	86,761.94	0	0	0	86,761.94	-86,761.94
PRESONNEL SERVICES   3087	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0136	0013	0.	87,051.75	0	0	0	87,051.75	-87,051.75
PRESONNEL SERVICES   3087   CHILD PROTECTIVE SERVICES INNESTIGATIONS   0.14   0.14   0.00	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0141	0014	0.	24,976.02	0	0	0	24,976.02	-24,976.02
PRESONNEL SERVICES   3087   CHILD PROTECTIVE SERVICES INNESTIGATIONS   0.14   0.14   0.00	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0142	0014	0.	1,049,399.45	0	0	0	1,049,399.45	-1,049,399.45
PRESONNEL SERVICES   3087	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0147	0014	1,803,281.61		0	0	0		2,378,281.61
PRESONNEL SERVICES   3087	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0148	0014	0.	627,592.21	0	0	0	627,592.21	-627,592.21
PRESONNEL SERVICES   3087	0100	PERSONNEL SERVICES		CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0152	0014	0.	3,990.74	0	0	0	3,990.74	-3,990.74
	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0154	0014	0.	7,448.81	0	0	0	7,448.81	-7,448.81
	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0155	0014	0.	24,471.31	0	0	0	24,471.31	-24,471.31
	0100								0	0	0		-12,229.08
	0100		3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS		0014	0.		0	0	0		-147,127.99
	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0159	0014	0.	421,654.57	0	0	0	421,654.57	-421,654.57
	0100	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0160	0014	0.	14,653,25	0	0	0	14,653,25	-14,653.25
	0100		3087		0161	0014	0.		0	0	0	54,509,58	-54,509.58
NON-PERSONNEL SERVICES   3087   CHILD PROTECTIVE SERVICES-INVESTIGATIONS   0201   0020   0.   3,947.73   0   0   0   3,947.73   3-3,947.73   0   0   0   0   3,947.73   3-3,947.73   0   0   0   0   3,947.73   3-3,947.73   0   0   0   0   0   1,150,000.	0100					0013	60,721.84		0	0	0		29,623,77
NON-PERSONNEL SERVICES   3087   CHILD PROTECTIVE SERVICES-INVESTIGATIONS   0501   0505   1,150,000.   1,150,000.   0   0   0   1,150,000.   0   0   0   1,150,000.   0   0   0   1,150,000.   0   0   0   0   1,150,000.   0   0   0   0   0   0   0   0   0	0100	NON-PERSONNEL SERVICES	3087		0201	0020	0.	3,947,73	0	0	0	3,947,73	-3,947,73
10,410,742.11   11,657,667.31   0.   0.   0.   11,657,667.31   -1,246,925.25   0.   0.   0.   0.   0.   0.   0.   0	0100				0501	0050	1,150,000.	1,150,000.	0	0	0		0.
		3087	7 CPS Investigat				10,410,742.11		0.	0.	0.		-1,246,925.2
NON-PERSONNEL SERVICES   3090   CLINICAL HEALTH SERVICES   0203   0020   0.   2,184.73   0   0   0   2,184.73   -2,184.73	0100				0201	0020	0.	20,767.75	0	0	0		-20,767.75
Dilico   Non-Personnel Services   3090   CLINICAL HEALTH SERVICES   0402   0404   0.   691.6   0.   0   0   691.6   691.6	0100			CLINICAL HEALTH SERVICES	0203	0020	0.	2,184.73	0	0	0	2,184.73	-2,184.73
NON-PERSONNEL SERVICES   3090   CLINICAL HEALTH SERVICES   0501   0050   987,801.69   987,758.92   0   0   0   987,758.92   42.77	0100	NON-PERSONNEL SERVICES	3090	CLINICAL HEALTH SERVICES	0402	0040	0.	691.6	0	0	0	691.6	-691.6
NON-PERSONNEL SERVICES   3090   CLINICAL HEALTH SERVICES   0503   0050   181,212.87   149,060.06   0   0   0   149,060.06   32,152.85	0100	NON-PERSONNEL SERVICES	3090	CLINICAL HEALTH SERVICES	0409	0041	0.	0.	0	0	0	0.	0.
NON-PERSONNEL SERVICES   3090   CLINICAL HEALTH SERVICES   0701   0070   0.   2,415.95   0   0   0   2,415.95   0.   0   0   2,415.95   0.   0.   0   0   2,415.95   0.   0.   0   0   0   0   0   0   0.	0100	NON-PERSONNEL SERVICES	3090	CLINICAL HEALTH SERVICES	0501	0050	987,801.69	987,758.92	0	0	0	987,758.92	42.77
NON-PERSONNEL SERVICES   3090   CLINICAL HEALTH SERVICES   0702   0700   0.   4,650.78   0   0   0   4,650.78   -4,650.78	0100	NON-PERSONNEL SERVICES	3090	CLINICAL HEALTH SERVICES	0503	0050	181,212.87	149,060.06	0	0	0	149,060.06	32,152.81
1,169,014.56   1,167,529.79   0.   0.   0.   1,167,529.79   1,484.77	0100	NON-PERSONNEL SERVICES	3090	CLINICAL HEALTH SERVICES	0701	0070	0.	2,415.95	0	0	0	2,415.95	-2,415.95
NON-PERSONNEL SERVICES   3091   NURSE CARE MANAGEMENT   0409   0041   0.   7,163.68   0   0   0   0   7,163.68   -7,163.68   0   0   0   0   0   0   0   0   0	0100	NON-PERSONNEL SERVICES	3090	CLINICAL HEALTH SERVICES	0702	0070	0.	4,650.78	0	0	0	4,650.78	-4,650.78
NON-PERSONNEL SERVICES   3091   NURSE CARE MANAGEMENT   0409   0041   0.   7,163.68   0   0   0   0   7,163.68   -7,163.68   0   0   0   0   0   0   0   0   0		3090 -	Clinical Health S	ervices Total (Local)			1,169,014.56	1,167,529.79	0.	0.	0.	1,167,529.79	1,484.77
3091 - Nurse Care Management Total (Local)   110,000. 7,163.68   0. 0. 0. 0. 7,163.68   102,836.32   100   NON-PERSONNEL SERVICES   3092   HEALTHY HORIZON'S CLINIC   0409   0041   0. 0. 111   0   0   0   0   0.11   -0.11	0100	NON-PERSONNEL SERVICES	3091	NURSE CARE MANAGÉMENT	0409	0041				0	0		-7,163.68
3091 - Nurse Care Management Total (Local)   110,000. 7,163.68   0. 0. 0. 0. 7,163.68   102,836.32   100   NON-PERSONNEL SERVICES   3092   HEALTHY HORIZON'S CLINIC   0409   0041   0. 0. 111   0   0   0   0   0.11   -0.11	0100	NON-PERSONNEL SERVICES	3091	NURSE CARE MANAGEMENT	0501	0050	110,000.	0.	0	0	0	, 0.	110,000.
NON-PERSONNEL SERVICES   3092   HEALTHY HORIZON'S CLINIC   0409   0041   0.				gement Total (Local)				7,163.68	0.	0.	0.	7,163,68	102,836.32
3092 - Healthy Horizon Total (Local)   0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	0100				0409	0041	·		0	0	0		-0.11
NON-PERSONNEL SERVICES   4010   ADOPTION AND GUARDIANSHIP SUBSIDY   0501   0050   8,842,368.29   8,827,551.03   0   0   0   0   8,827,551.03   14,817.26									0.	0.			-0.11
4010 - Adoption & Guardianship Total (Local)         8,842,368.29         8,827,551.03         0.         0.         0.         8,827,551.03         14,817.26           0100         NON-PERSONNEL SERVICES   4011         GUARDIANSHIP SUBSIDY ACTIVITY         0501         0050         7,861,495.72         7,818,588.69         0         0         0         7,818,588.69         42,907.03           0100         NON-PERSONNEL SERVICES   4012         GRANDPARENT SUBSIDY ACTIVITY         0201         0020         0.         2,202.11         0         0         0         0         2,202.11         -2,202.11	0100				0501	0050							14,817.26
NON-PERSONNEL SERVICES   4011   GUARDIANSHIP SUBSIDY ACTIVITY   0501   0050   7,861,495.72   7,818,588.69   0   0   0   0   7,818,588.69   42,907.03   4011 - Guardianship Subsidy Total (Local)   7,861,495.72   7,818,588.69   0   0   0   0   7,818,588.69   42,907.03									0.	0.	0.		
4011 - Guardianship Subsidy Total (Local)         7,861,495.72         7,818,588.69         0.         0.         0.         7,818,588.69         42,907.03           0100         NON-PERSONNEL SERVICES   4012         GRANDPARENT SUBSIDY ACTIVITY         0201         0020         0.         2,202.11         0         0         0         2,202.11         -2,202.11	0100				0501	0050				0	0	-,-,	42,907.03
0100 NON-PERSONNEL SERVICES   4012 GRANDPARENT SUBSIDY ACTIVITY 0201 0020 0. 2,202.11 0 0 0 2,202.11 -2,202.11			-				//		0.	0.	0.		42,907.03
	0100			. , , , , , , , , , , , , , , , , , , ,	0201	0020			0	0		, ,	-2,202.11
	0100			GRANDPARENT SUBSIDY ACTIVITY				,	0	0		_/	-53,677.6

_				_				Act	Pre	Intra-		
Approp Fund	GAAP Category Title	Program Code 3	Program Code 3 Title	Agy Object	CSG	Budget	YTD Expenditures	Encumbrance Bal	Encumbranc e Bal		Total Obligations	Available Balance
0100	NON-PERSONNEL SERVICES		GRANDPARENT SUBSIDY ACTIVITY	0411	0040	0.	1,688.45	0	0	C	1,688.45	-1,688.45
0100	NON-PERSONNEL SERVICES		GRANDPARENT SUBSIDY ACTIVITY	0414	0040	0.		0	0	0		-155.68
0100	NON-PERSONNEL SERVICES	-	GRANDPARENT SUBSIDY ACTIVITY	0501	0050	5,836,717.8	5,836,718.25	0	) 0	0		-0.45
			ubsidy Total (Local)	333=		5,836,717.8		0.	0.	0.		-57,724,29
0100	PERSONNEL SERVICES	6010	POLICY	0111	0011	0.	-2,879.85	0	0	C	-2,879.85	2,879.85
0100	PERSONNEL SERVICES	6010	POLICY	0174	0013	193,631.7	0.	0	0	0	0.	193,631.7
0100	NON-PERSONNEL SERVICES	6010	POLICY	0201	0020	0.	9,188.93	0	0	0	9,188.93	-9,188.93
0100	NON-PERSONNEL SERVICES	6010	POLICY	0408	0040	0.	-338.28	0	0	0	-338.28	338.28
0100	NON-PERSONNEL SERVICES	6010	POLICY	0409	0041	0.	27,198.37	0	0	0	27,198.37	-27,198.37
0100	NON-PERSONNEL SERVICES	6010	POLICY	0501	0050	853,374.31	840,000.	0	0	0	840,000.	13,374.31
0100	NON-PERSONNEL SERVICES	6010	POLICY	0599	0050	0.	0.	0	0	0	0.	0.
		6010 - Policy 7	Total (Local)			1,047,006.01	873,169.17	0.	0.	0.	873,169.17	173,836.84
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0111	0011	2,824,683.55	2,905,734.26	0	0	0	2,905,734.26	-81,050.71
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0125	0012	150,405.84	17,726.27	0	0	0		132,679.57
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0128	0013	0.		0	0	0		-2,875.5
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0133	0015	0.	35,157.14	0	0	0	35,157.14	-35,157.14
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0134	0013	0.		0	0	0		-20,489.31
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0135	0013	0.		0	0	0		-1,224.46
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0136	0013	0.		0	0	0		-146.05
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0141	0014	0.		0	) 0	O		-1,297.21
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0142	0014	0.		0	) 0	0		-285,019.13
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0147	0014	724,372.97		0	0	0		724,372.97
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0148	0014	0.		0		0		-167,408.63
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0152	0014	0.		0	) 0	0	. ,	-18,507.77
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0154	0014	0.		0	) 0	0		-2,288.96
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0155	0014	0.	,	0	) 0	0		-7,655.76
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0157	0014	0.	,	0	0	0		-3,559.89
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0158	0014	0.		0	0	0	-,	-43,578.1
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0159	0014	0.		0	0		.0/0. 0.2	-134,561.52
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0160	0014	0.	- /	0		O	- /	-4,852.
0100	PERSONNEL SERVICES	6020	PLANNING AND DATA ANALYSIS	0161	0014	0.	,	0		0	,	-13,943.65
0100			ata Total (Local)	0101	002.	3,699,462.36	<u> </u>	0.		0.		33,436,75
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0111	0011	1,245,122.34	-,,	0		C	-,,-	-120,372.61
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0133	0015	0.		0	) 0	0	, ,	-4,864.52
0100	PERSONNEL SERVICES		QUALITY ASSURANCE	0134	0013	0.		0	) 0	0		-13,121.66
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0136	0013	0.	-,	0	0	0		-588.46
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0141	0014	0.		0		0		126.94
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0142	0014	0.		0	0	O		-153,393.21
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0147	0014	303,545,78	/	0		0		303,545,78
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0148	0014	0.	-	0		0		-88,667,81
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0154	0014	0.		0		0	,	-1,001.18
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0155	0014	0.	,	0		0	2/002.120	-3,390.37
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0157	0014	0.	- /	0	, ,	0		-1,600.59
0100	PERSONNEL SERVICES		OUALITY ASSURANCE	0158	0014	0.	,	0	•		2/000.03	-20,896,36
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0159	0014	0.	/	0	-	0	-/	-66,317.27
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0160	0014	0.		0	•		***************************************	-2,037.
0100	PERSONNEL SERVICES	6030	OUALITY ASSURANCE	0161	0014	0.	,	0	·		=,007.	-7,800.01
0100	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0174	0011	0.	,	0	-	0		-26,021.97

								Act	Pre	Intra-		
Approp		<b>Program Code</b>		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0100	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0401	0040	0.	-8.71	0	0	0	-8.71	8.71
0100	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0409	0041	0.	-63.	0	0	0	-63.	63.
0100	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0411	0040	0.	945.	0	0	0	945.	-945.
	6030	) - Quality Assur	ance Total (Local)			1,548,668.12	1,755,941.71	0.	0.	0.	1,755,941.71	-207,273.59
0100	PERSONNEL SERVICES	7010	OFFICE OF CLINICL PRACTICE	0111	0011	0.	0.	0	0	0	0.	0.
0100	NON-PERSONNEL SERVICES	7010	OFFICE OF CLINICL PRACTICE	0409	0041	0.	-4,439.89	0	0	0	-4,439.89	4,439.89
	701	0 - Clinical Prac	tice Total (Local)			0.	-4,439.89	0.	0.	0.	-4,439.89	4,439.89
0100	PERSONNEL SERVICES	7020	WELL BEING	0111	0011	4,076,743.49	6,420,777.78	0	0	0	6,420,777.78	-2,344,034.29
0100	PERSONNEL SERVICES	7020	WELL BEING	0125	0012	77,608.47	131,151.16	0	0	0	131,151.16	-53,542.69
0100	PERSONNEL SERVICES	7020	WELL BEING	0129	0013	0.	68,465.34	0	0	0	68,465.34	-68,465.34
0100	PERSONNEL SERVICES	7020	WELL BEING	0133	0015	0.	29,982.29	0	0	0	29,982.29	-29,982.29
0100	PERSONNEL SERVICES	7020	WELL BEING	0134	0013	0.	15,577.05	0	0	0	15,577.05	-15,577.05
0100	PERSONNEL SERVICES	7020	WELL BEING	0135	0013	0.	514.76	0	0	0	514.76	-514.76
0100	PERSONNEL SERVICES	7020	WELL BEING	0141	0014	0.	191.48	0	0	0	191.48	-191.48
0100	PERSONNEL SERVICES	7020	WELL BEING	0142	0014	0.	486,882.17	0	0	0	486,882.17	-486,882.17
0100	PERSONNEL SERVICES	7020	WELL BEING	0147	0014	1,012,347.17	575,000.	0	0	0	575,000.	437,347.17
0100	PERSONNEL SERVICES	7020	WELL BEING	0148	0014	0.	274,567.02	0	0	0	274,567.02	-274,567.02
0100	PERSONNEL SERVICES	7020	WELL BEING	0152	0014	0.		0	0	0	14,955.6	-14,955.6
0100	PERSONNEL SERVICES	7020	WELL BEING	0154	0014	0.	3,534.42	0	0	0	3,534.42	-3,534.42
0100	PERSONNEL SERVICES	7020	WELL BEING	0155	0014	0.	11,226.42	0	0	0		-11,226.42
0100	PERSONNEL SERVICES	7020	WELL BEING	0157	0014	0.	2,820.56	0	) 0	0		-2,820.56
0100	PERSONNEL SERVICES	7020	WELL BEING	0158	0014	0.	67,383.99	0	0	0	67,383.99	-67,383.99
0100	PERSONNEL SERVICES	7020	WELL BEING	0159	0014	0.		0	0	0	221,820.01	-221,820.01
0100	PERSONNEL SERVICES	7020	WELL BEING	0160	0014	0.		0	0	0		-7,652.25
0100	PERSONNEL SERVICES	7020	WELL BEING	0161	0014	0.		0	) 0	0		-24,247.62
0100	PERSONNEL SERVICES	7020	WELL BEING	0174	0013	193,631,7	32,396.49	0	) 0	0	/ -	161,235.21
0100	NON-PERSONNEL SERVICES		WELL BEING	0201	0020	0.	4,637.07	0	) 0	0		-4,637.07
0100	NON-PERSONNEL SERVICES		WELL BEING	0401	0040	0.	-1.64	0	0	0		1.64
0100	NON-PERSONNEL SERVICES		WELL BEING	0402	0040	0.	219.52	0	0	0		-219.52
0100	NON-PERSONNEL SERVICES		WELL BEING	0408	0040	0.	3,038.4	0	0	0		-3,038.4
0100	NON-PERSONNEL SERVICES		WELL BEING	0409	0041	0.	-3,158,165.06	0	0	0		3,158,165.06
0100	NON-PERSONNEL SERVICES		WELL BEING	0501	0050	2,494,882,75		0		-96,500	, ,	-814,999.98
0100	NON-PERSONNEL SERVICES		WELL BEING	0507	0050	965,000.	53,500.	0	0	96,500	- 1 1	815,000.
		020 - Well Bein				8,820,213.58		0.	0.	0.	,	121,456.15
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0111	0011	1,459,603.59	1,512,122.5	0	0	0	1,512,122.5	-52,518.91
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0125	0012	0,		0	) 0	0		-68,153.72
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0131	0013	0.	133.43	0		0		-133.43
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0133	0015	0.		0		0		-11,256.26
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0134	0013	0.		0		0	/	-1,123.15
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0135	0013	0.	,	0		0	_/	-338.83
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0136	0013	0.		0	-	0		-84.71
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0141	0013	0.		0			0 2	-841.23
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0142	0014	0.	166,663.23	0	<u> </u>	0		-166,663.23
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0147	0014	355,557.95		0	<u> </u>	0		355,557.95
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0148	0014	0.	96,228.11	0	, ,	0	ŭ.	-96,228.11
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0154	0014	0.		0	, ,	0		-1,176.42
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0155	0014	0.	, .	0	·		2/2/01:2	-4,030.61
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0157	0014	0.	,	0	·	0	.,,	-1,425.87
0100	L FUNCTION STUDIES	10010	COMPONE FRANCING STATE SERVICES	0137	0014	0.	1,743.07		, U	U	1,723.07	-1,723.07

								Act	Pre	Intra-		
Approp		<b>Program Code</b>		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0158	0014	0.	22,848.88	0	0	0	22,848.88	-22,848.88
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0159	0014	0.	79,394.7	0	0	0	79,394.7	-79,394.7
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0160	0014	0.	2,250.55	0	0	0	2,250.55	-2,250.55
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0161	0014	0.	8,539.16	0	0	0	8,539.16	-8,539.16
0100	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0174	0013	193,631.7	0.	0	0	0	0.	193,631.7
0100	NON-PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0201	0020	0.	1,926.04	0	0	0	1,926.04	-1,926.04
0100	NON-PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0501	0050	1,397,000.	950,084.92	0	0	0	950,084.92	446,915.08
	8010 - (	<b>Community Part</b>	nership Total (Local)			3,405,793.24	2,928,622.32	0.	. 0.	0.	2,928,622.32	477,170.92
0100	PERSONNEL SERVICES	8020	IN-HOME	0111	0011	3,984,692.74	3,986,375.33	0	0	0	3,986,375.33	-1,682.59
0100	PERSONNEL SERVICES	8020	IN-HOME	0125	0012	0.	3,793.04	0	0	0	3,793.04	-3,793.04
0100	PERSONNEL SERVICES	8020	IN-HOME	0133	0015	365,188.33	36,381.13	0	0	0	36,381.13	328,807.2
0100	PERSONNEL SERVICES	8020	IN-HOME	0134	0013	0.	21,124.62	0	0	0	21,124.62	-21,124.62
0100	PERSONNEL SERVICES	8020	IN-HOME	0135	0013	0.	549.77	0	0	0	549.77	-549.77
0100	PERSONNEL SERVICES		IN-HOME	0136	0013	0.		0	0	0	33.9	
0100	PERSONNEL SERVICES		IN-HOME	0141	0014	0.		0	) 0	0		-33,704.87
0100	PERSONNEL SERVICES	8020	IN-HOME	0142	0014	0.		0		0		-654,551.05
0100	PERSONNEL SERVICES	8020	IN-HOME	0147	0014	971,887.53		0	-	0	· · · · · · · · · · · · · · · · · · ·	791,887.53
0100	PERSONNEL SERVICES	8020	IN-HOME	0148	0014	0.		0		0		
0100	PERSONNEL SERVICES	8020	IN-HOME	0152	0014	0.		0	<u> </u>	0	250/012:10	
0100	PERSONNEL SERVICES	8020	IN-HOME	0154	0014	0.		0		0		-4,494.91
0100	PERSONNEL SERVICES	8020	IN-HOME	0155	0014	0.	,	0	0	0		
0100	PERSONNEL SERVICES		IN-HOME	0157	0014	0.	-/	0	•	0		
0100	PERSONNEL SERVICES		IN-HOME	0158	0014	0.	,	0		0	,	-70,099,11
0100	PERSONNEL SERVICES	8020	IN-HOME	0159	0014	0.	-,	0		1	-,	-234,796.53
0100	PERSONNEL SERVICES	8020	IN-HOME	0160	0014	0.		0		0		-7,835,55
0100	PERSONNEL SERVICES	8020	IN-HOME	0161	0014	0.	,	0			,	,
0100	PERSONNEL SERVICES	8020	IN-HOME	0174	0013	0.		0	-	0	· · · · · · · · · · · · · · · · · · ·	
0100	NON-PERSONNEL SERVICES		IN-HOME	0201	0020	0.	,	0		0	· · · · · · · · · · · · · · · · · · ·	-7,915.37
0100	NON-PERSONNEL SERVICES		IN-HOME	0415	0040	0.		0	, ,	0		
0100	NON-PERSONNEL SERVICES		IN-HOME	0425	0040	0.		0	, ,	0	-/	-360.
0100	NON-PERSONNEL SERVICES		IN-HOME	0501	0050	30,000.		0	, ,	-9,260	500.	
0100	NON-PERSONNEL SERVICES		IN-HOME	0507	0050	140,000.	145,162,53	0		9,260		-14,422,53
0100		8020 - In Home		0307	0030	5,491,768.6	-,	0.	,	9,200	- /	-312,451.21
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0111	0011	284,860.19		0.		0.		•
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0133	0011	204,800.19	· '	0		0	,	
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES  PREVENTION SERVICES	0141	0013	0.		0		0		-142.05
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES PREVENTION SERVICES	0141	0014	0.		0		0		-33,259.49
0100	PERSONNEL SERVICES PERSONNEL SERVICES	8030	PREVENTION SERVICES PREVENTION SERVICES	0142	0014	69,363.49		0		0		69,363.49
										·	Ŭ.	
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0148	0014	0.	.,	0		0	-,	
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0154	0014	0.		0	-	0		-204.33
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0155	0014	0.		0		<u> </u>	0.5.05	-649.09
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0158	0014	0.		0	<u> </u>	Ū	5// 50.50	
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0159	0014	0.		0	<u> </u>	0	10/021.00	
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0160	0014	0.		0		0		-493.4
0100	PERSONNEL SERVICES	8030	PREVENTION SERVICES	0161	0014	0.	,	0	, ,	0	1// 10:10	-1,713.16
0100	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0402	0040	0.		0	·	0	0501	-850.
0100	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0409	0041	0.		0	·	0		-641.23
0100	NON-PERSONNEL SERVICES	8030	PREVENTION SERVICES	0501	0050	14,445,735.58	14,426,608.71	0	0	0	14,426,608.71	19,126.87

Approp Fund         GAAP Category Titl           0100         NON-PERSONNEL SERVICE           0100         PERSONNEL SERVICE	RVICES 8030  8030 - Prevention  5	Program Code 3 Title PREVENTION SERVICES Services Total (Local) BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS	Agy Object 0599 0111 0141 0142	<b>CSG</b> 0050	Budget 0. 14,799,959,26	YTD Expenditures 29,778.71		Encumbranc e Bal			Available Balance
0100         NON-PERSONNEL SEI           0100         PERSONNEL SERVICE	RVICES 8030  8030 - Prevention  5	PREVENTION SERVICES  Services Total (Local)  BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS	0599 0111 0141	0050	0.				Balance	Obligations	Balance
0100         PERSONNEL SERVICE	8030 Prevention S 110F S 110F S 110F S 110F S 110F S 110F	Services Total (Local)  BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS	0111 0141			29,778.71	0	_			
0100         PERSONNEL SERVICE	ES 110F ES 110F ES 110F ES 110F ES 110F	BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS	0141	0011	14 700 050 26		0	0	0	29,778.71	-29,778.71
0100         PERSONNEL SERVICE	110F S 110F S 110F S 110F	BUDGET OPERATIONS BUDGET OPERATIONS BUDGET OPERATIONS	0141	0011	17,799,939.20	14,802,717.03	0.	0.	0.	14,802,717.03	-2,757.77
0100         PERSONNEL SERVICE	ES 110F ES 110F ES 110F	BUDGET OPERATIONS BUDGET OPERATIONS			318,831.15	32,043.11	0	0	0	32,043.11	286,788.04
0100         PERSONNEL SERVICE	ES 110F ES 110F	BUDGET OPERATIONS	0142	0014	0.	121.04	0	0	0	121.04	-121.04
0100         PERSONNEL SERVICE	S 110F			0014	0.	33,521.02	0	0	0	33,521.02	-33,521.02
0100         PERSONNEL SERVICE			0147	0014	77,615.94	0.	0	0	0	0.	77,615.94
0100 PERSONNEL SERVICE 0100 PERSONNEL SERVICE 0100 PERSONNEL SERVICE	S 110F	BUDGET OPERATIONS	0148	0014	0.	19,685.66	0	0	0	19,685.66	-19,685.66
0100 PERSONNEL SERVICE 0100 PERSONNEL SERVICE		BUDGET OPERATIONS	0154	0014	0.	189.28	0	0	0	189.28	-189.28
0100 PERSONNEL SERVICE	S 110F	BUDGET OPERATIONS	0155	0014	0.	723.67	0	0	0	723.67	-723.67
	S 110F	BUDGET OPERATIONS	0158	0014	0.	4,603.89	0	0	0	4,603.89	-4,603.89
0100 DEDCOMMEL CEDVICE	S 110F	BUDGET OPERATIONS	0159	0014	0.	11,827.5	0	0	0	11,827.5	-11,827.5
INTOO INCKSONINEL SEKVICE	S 110F	BUDGET OPERATIONS	0161	0014	0.	1,715.5	0	0	0	1,715.5	-1,715.5
•	110F - Budget Ope	erations Total (Local)			396,447.09	104,430.67	0.	0.	0.	104,430.67	292,016.42
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0111	0011	1,134,540.43	1,486,340.26	0	0	0	1,486,340.26	-351,799.83
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0133	0015	0.	418.35	0	0	0	418.35	-418.35
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0141	0014	0.	998.14	0	0	0	998.14	-998.14
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0142	0014	0.	134,666.72	0	0	0	134,666.72	-134,666.72
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0147	0014	269,599.1	, 0.	0	0	0	, 0.	269,599.1
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0148	0014	0.	73,852.75	0	0	0	73,852.75	-73,852.75
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0152	0014	0.		0	0	0		-11,086.78
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0154	0014	0.	1,162.69	0	0	0	1,162.69	-1,162.69
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0155	0014	0.	3,931.56	0	0	0	3,931.56	-3,931.56
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0157	0014	0.	966.28	0	0	0	966.28	-966,28
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0158	0014	0.	18,477.45	0	0	0	18,477.45	-18,477.45
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0159	0014	0.		0	0	0		-66,398,48
0100 PERSONNEL SERVICE	S 120F	ACCOUNTING OPERATIONS	0160	0014	0.	2,099.85	0	0	0	2,099.85	-2,099.85
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0161	0014	0.	5,896,63	0	0	0		-5,896.63
0100 PERSONNEL SERVICE		ACCOUNTING OPERATIONS	0174	0013	193,631.7	0.	0	0	0	0.	193,631.7
0100 NON-PERSONNEL SE		ACCOUNTING OPERATIONS	0409	0041	0.	72,846.92	0	0	0	72,846.92	-72,846.92
0100 NON-PERSONNEL SE		ACCOUNTING OPERATIONS	0701	0070	0.		0	0	0		-2,445.7
0100 NON-PERSONNEL SEI		ACCOUNTING OPERATIONS	0706	0070	0.		0	0	0		-7,800.
0100 NON-PERSONNEL SE		ACCOUNTING OPERATIONS	0710	0070	0.	399.09	0	0	0		-399.09
		perations Total (Local)			1,597,771.23	1,889,787.65	0,	0,	0.	1,889,787,65	-292,016,42
	Child and Family	Services Agency Total - Local Funds			157,950,567.42	157,603,635.06	0.	0.	0.	########	346,932.36
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0111	0011	147,240.68	147,240,68	0	0	0	147,240.68	0,
0200 PERSONNEL SERVICE	S 1010	PERSONNEL SERVICES ACTIVITY	0125	0012	251.84		0	0	0	251.84	0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0134	0013	1,289.09	1,289.09	0	0	0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0141	0014	1.92		0	0	0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0142	0014	221.34		0	0	0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0147	0014	0.	0.	0	0	0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0148	0014	86.8	86.8	0	0	0	86.8	0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0154	0014	5.04		0		0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0155	0014	185.1	185.1	0	0	0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0157	0014	0.	0.	0	0	0	0.	0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0158	0014	234.65	234.65	0	n	n	234.65	0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0159	0014	368.75	368.75	0	0	0		0.
0200 PERSONNEL SERVICE		PERSONNEL SERVICES ACTIVITY	0161	0014	0.	0.	0	0	0		0.
0200 NON-PERSONNEL SEI		PERSONNEL SERVICES ACTIVITY	0201	0020	256.49	256,49	0	n	0	0.	0.

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Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object		Budget	Expenditures	Bal	e Bal		Obligations	Balance
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0401	0040	0.		C	<u>′</u>   •	-22,013	-22,013.35	22,013.35
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0402	0040	0.		C	, ,	26.226	0.	0.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0408	0040	0.		C	,	26,236		-26,235.96
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0409	0041	0.		C		-18,819		18,819.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0411	0040	0.		C	, ,	3,196		
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0414	0040	0.		C		7,359		-7,359.01
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0415	0040	0.		C		0	01	0.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0425	0040	0.		C	, ,	1,740		-1,740.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0442	0040	0.		C	,	2,301		-2,301.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0701	0070	0.		C		0	0.	0.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0702	0070	8,697.24	- 1	C		0	-,	0.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0704	0070	0.		C		0		0.
0200	NON-PERSONNEL SERVICES		PERSONNEL SERVICES ACTIVITY	0711	0070	0.		C	·	0	,	0.
			al (Federal Grants)			158,838.94		0.		0.		0.
0200	PERSONNEL SERVICES		TRAINING AND EMPLOYEE DEVELOPMENT	0111	0011	1,972.15		C	-	0	2/57 2:10	
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0133	0015	572.62	572.62	C	0	0		0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0141	0014	0.92		C	0	0	0.92	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0142	0014	281.75	281.75	C	0	0	281.75	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0148	0014	157.61	157.61	C	0	0		0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0154	0014	0.94	0.94	C	0	0	0.94	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0155	0014	0.	-	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0157	0014	3.97		C	0	0	3.97	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0158	0014	36.87	36.87	C	0	0	36.87	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0159	0014	98.6	98.6	C	0	0	98.6	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0160	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0161	0014	5.99	5.99	C	0	0	5.99	0.
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0201	0020	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0401	0040	261,799.68	261,799.68	C	0	-4,072	257,727.97	4,071.71
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0402	0040	0.	0.	C	0	3,000	3,000.	-3,000.
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0408	0040	77,572.23	77,572.23	C	0	-3,561	74,011.28	3,560.95
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0409	0041	632,562.69	632,562.69	C	0	C	632,562.69	0.
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0410	0040	0.	0.	C	0	2,433	2,432.66	-2,432.66
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0411	0040	0.	0.	C	0	2,200	2,200.	-2,200.
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0425	0040	3,497.	3,497.	C	0	0	3,497.	0.
0200	NON-PERSONNEL SERVICES	1015	TRAINING AND EMPLOYEE DEVELOPMENT	0442	0040	0.	0.	C	0	C	0.	0.
	1015	- Training Tota	l (Federal Grants)			978,563.02	978,563.02	0.	. 0.	0.	978,563.02	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0111	0011	58,754.68	58,754.68	C	0	0	58,754.68	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0133	0015	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0141	0014	173.34	173.34	C	0	0	173.34	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0142	0014	60.72	60.72	C	) 0	C	60.72	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0147	0014	0.	0.	C	) 0	C		0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0148	0014	23.68	23.68	C	) 0	C	23.68	
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0152	0014	31.48		0		O		
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0154	0014	0.06		0		O		0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0155	0014	0.		C		Ö		0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0157	0014	3.12		C	) 0	O		
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0158	0014	5.53		C		Ö		

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0159	0014	25.1	25.1	0	0	0	25.1	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0160	0014	0.		0	0	0	· · · · · · · · · · · · · · · · · · ·	0.
0200	PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0161	0014	0.86		0	0	0	0.86	0.
0200	NON-PERSONNEL SERVICES		CONTRACTING AND PROCUREMENT ACTIVITY	0201	0020	8,358.75	8,358.75	0	0	0	8,358.75	0.
0200	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0401	0040	5,360.44	5,360.44	0	0	-6,451	-1,090.5	6,450.94
0200	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0402	0040	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0408	0040	0.	0.	0	0	3,275	3,274.62	-3,274.62
0200	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0409	0041	3,922.36	3,922.36	0	0	0	3,922.36	0.
0200	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0414	0040	0.	0.	0	0	1,844	1,844.32	-1,844.32
0200	NON-PERSONNEL SERVICES	1020	CONTRACTING AND PROCUREMENT ACTIVITY	0425	0040	0.	0.	0	0	1,332	1,332.	-1,332.
	1020	- Contracts Total	al (Federal Grants)			76,720.12	76,720.12	0.	0.	0.	76,720.12	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0111	0011	1,319,916.22	1,319,916.22	0	0	0	1,319,916.22	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0125	0012	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0133	0015	152.71	152.71	0	0	0	152.71	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0141	0014	7,589.8	7,589.8	0	0	0	7,589.8	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0142	0014	108.8	108.8	C	0	0	108.8	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0148	0014	126.35	126.35	0	0	0	126,35	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0154	0014	0.05	0.05	0	0	0	0.05	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0155	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0157	0014	4.69	4.69	0	) 0	0	4.69	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0158	0014	29.55	29.55	0	0	0	29,55	0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0159	0014	214.76		0	) 0	0		0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0160	0014	0.		0		0		0.
0200	PERSONNEL SERVICES	1030	PROPERTY MANAGEMENT ACTIVITY	0161	0014	3,38		0		0	3.38	0.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0201	0020	2,855.97		0		4,990		-4,989.75
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0205	0020	6,632,23		0	-	-4,990		4,989.75
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0307	0030	0.	0,032.23	0	) 0	0	0.	0
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0308	0031	0.	0.	0	0	0		0.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0401	0040	38,304.79	38,304.79	0	, ,	-3,054	0.	3,053.78
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0403	0040	0.	30,301.73	0	, ,	2,243		-2,242.5
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0405	0040	0.	0.	0		2,2 13		2,2 12.3
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0406	0040	11,970.	11,970.	0	<u> </u>	211	0.	-211.28
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0408	0040	0.	11,570.	0	-	0		0.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0409	0041	14,981,45	14,981,45	0		0	•.	0.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0411	0041	14,901.43	/	0		300		-300.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0415	0040	0.		0	, ,	J00	0.	-300.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0416	0040	100.	100.	0		300	· · · · · · · · · · · · · · · · · · ·	-300.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0440	0040	0.	100.	0		0		-300.
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0701	0034	20,984.41	20,984,41	0		-333		332.96
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0702	0070	20,964.41	- 1	0	<u> </u>	3,792		-3,792.48
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY	0704	0070	7.46	Ů.	0		-3,460		3,459.52
0200	NON-PERSONNEL SERVICES		PROPERTY MANAGEMENT ACTIVITY PROPERTY MANAGEMENT ACTIVITY	0704	0070	45,401.85		0	<u> </u>	-3, <del>4</del> 60	· · · · · · · · · · · · · · · · · · ·	3,459.52
0200			ent Total (Federal Grants)	0700	0070	1,469,384.47	· · · · · · · · · · · · · · · · · · ·	0.	,	0.		0.
0200	PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0111	0011	1,469,384.47	1,469,384.47	0.		<b>U.</b>	107,318.97	0.
0200	PERSONNEL SERVICES PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY INFORMATION TECHNOLOGY ACTIVITY	0111	0011	1,357.8		0	, , ,	0		0.
0200	PERSONNEL SERVICES PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY INFORMATION TECHNOLOGY ACTIVITY	0125	0012	1,357.8		0	·	0	1/007.0	0.
						3.77		0	·	0	· ·	
0200	PERSONNEL SERVICES	10 <del>4</del> 0	INFORMATION TECHNOLOGY ACTIVITY	0141	0014	3.//	3.//	1 0	ט טע	1 0	ıן 3.//	0.

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	_	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0142	0014	752.6	752.6	0	Ŭ	0	752.6	
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0147	0014	0.	0.	0		0	0.	. 0.
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0148	0014	456.81	456.81	0	·	0	456.81	
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0154	0014	5.52	5.52	0	Ū	0	5.52	
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0155	0014	8.06	8.06	0	Ū	0	8.06	
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0157	0014	20.24	20.24		ŭ	0	20.21	
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0158	0014	106.81	106.81	0	, and the second	0	100.01	
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0159	0014	361.09	361.09	0	ŭ	0	361.09	0.
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0160	0014	0.	0.	0		0	U.	0.
0200	PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0161	0014	31.63	31.63	0	·	0	31.03	
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0201	0020	129.6	129.6	0	Ū	4,484	4,613.49	,
0200	NON-PERSONNEL SERVICES		INFORMATION TECHNOLOGY ACTIVITY	0219	0020	0.	0.	0	·	-4,484	-4,483.89	
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0401	0040	0.	0.	0	0	4,403	4,403.21	-4,403.21
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0402	0040	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0408	0040	245,345.	245,345.	0	0	-2,807	242,538.49	2,806.51
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0409	0041	0.	-54,498.	0	0	-385	-54,882.52	54,882.52
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0417	0041	52,702.65	107,200.65	0	0	385	107,585.17	-54,882.52
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0425	0040	0.	0.	0	0	-2,000	-2,000.	2,000.
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0441	0040	0.	0.	0	0	0	0.	. 0.
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0442	0040	49,634.01	49,634.01	0	0	403	50,037.31	-403.3
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0494	0040	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0701	0070	0.	0.	0	0	-3,351	-3,351.29	3,351.29
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0706	0070	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0710	0070	0.	0.	0	0	1,705	1,704.61	-1,704.61
0200	NON-PERSONNEL SERVICES	1040	INFORMATION TECHNOLOGY ACTIVITY	0711	0070	0.	0.	0	0	1,647	1,646.68	-1,646.68
	1040 Inform	nation Technolo	gy Total (Federal Grants)			458,234.56	458,234.56	0.	0.	0.	458,234.56	O.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0111	0011	2,365,603.65	2,365,603.65	0	0	0	2,365,603.65	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0133	0015	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0141	0014	15,565.25	15,565.25	0	0	0	15,565.25	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0142	0014	45.42	45.42	0	0	0		
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0147	0014	0.	0.	0	0	0		0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0148	0014	25.72	25.72	0	0	0	25.72	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0152	0014	18.32	18.32	0	0	0		
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0154	0014	0.29	0.29	0	0	0	0.29	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0155	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0157	0014	2.89	2.89	0	0	0	2.89	0.
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0158	0014	6.01	6.01	0	0	0	6.01	
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0159	0014	21.1		0	0	0		
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0160	0014	0.	0.	0		0		
0200	PERSONNEL SERVICES	1050	FINANCIAL MANAGEMENT ACTIVITY	0161	0014	0.75	0.75	0		0	·	
0200	NON-PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY	0201	0020	2,241.76		0		0		
0200	NON-PERSONNEL SERVICES		FINANCIAL MANAGEMENT ACTIVITY	0409	0041	18,861.15	18,861.15	0		0	,	
5200			nt Total (Federal Grants)	0105	55 11	2,402,392.31		0.	<u> </u>	0.	·	
0200	PERSONNEL SERVICES	1055	RISK MANAGEMENT ACTIVITY	0111	0011	11,418.53	11,418.53	0.		0.	11,418.53	
0200	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0201	0020	10.49	10.49	0	Ū	n	10.49	
0200	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0401	0040	90.79	90.79	Ŭ	·	n	90.79	
0200	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0409	0041	0.	0.	0	ŭ	0		0.
0200	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0701	0071	0.	0.	0		1,641	0.	-1,640.9
0200	INDIN'T LINGUININEL SERVICES	1033	MINAGERIENT ACTIVITI	0/01	0070	υ.	0.		U	1,041	1,040.9	-1,040.9

Annron		Program Code		Agy			YTD	Act Encumbrance	Pre Encumbranc	Intra-	Total	Available
Approp Fund	GAAP Category Title		Program Code 3 Title	Agy Object	CEC	Budget	Expenditures	Bal	e Bal		Obligations	Balance
0200	NON-PERSONNEL SERVICES		RISK MANAGEMENT ACTIVITY	0702	0070	buuget	Expenditures	Dal		-1,641		1,640.9
0200			Total (Federal Grants)	0702	0070	11,519.81	11,519.81	0.	,	0.	· · · · · · · · · · · · · · · · · · ·	1,040.9
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0111	0011	244,344.95		0.		0.		
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0125	0011	244,544.95		0	, ,	0		0.
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0128	0012	41.14		0		0	Ű.	0.
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0133	0015	363.04		0	, ,		12121	0.
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0136	0013	0.		0	-	0		0.
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0141	0013	0.		0	<u> </u>	0	Ŭ.	0.
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0147	0014	0.		0	·	0		0.
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0148	0014	0.		0	, , ,	0	0.	0.
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0146	0014	52.66		0		0	Ű.	
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0154	0014	169.8		0		0		0.
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0155	0014	138.93	138.93	0		0		0.
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	1060		0157	0014	138.93		0		0		0.
		1060	LEGAL AFFAIRS ACTIVITY			82.27		0		0	· .	
0200	PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0159	0014			0	-	0		
0200	PERSONNEL SERVICES	1060	LEGAL AFFAIRS ACTIVITY	0160	0014	200.	200.		<u> </u>	0	200.	0.
0200	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0201	0020	0.	0.	C	, ,	2 244	0.	0.
0200	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0401	0040	0.		C	, ,	2,341		-2,341.
0200	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0408	0040	0.	0.	C	, ,	-360		360.
0200	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0409	0041	718,759.62	718,759.62	0	-	0	, 10/, 05:02	0.
0200	NON-PERSONNEL SERVICES		LEGAL AFFAIRS ACTIVITY	0425	0040	0.	•	0		-1,981	,	1,981.
			tal (Federal Grants)	2.12.1	00.10	964,152.41		0.		0.		0.
0200	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0401	0040	589,630.45		C		-6,696	<b>/</b>	6,696.22
0200	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0403	0040	0.		C		0	0.	0.
0200	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0404	0040	0.		C	, , ,	0	0.	0.
0200	NON-PERSONNEL SERVICES		FLEET MANAGEMENT ACTIVITY	0407	0040	0.	•	0	•	6,696		-6,696.22
			Total (Federal Grants)		2211	589,630.45		0.		0.		
0200	PERSONNEL SERVICES	1080	COMMUNICATION ACTIVITY	0111	0011	72,776.66	,	C	<u> </u>	0	, =,, , 0.00	
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0201	0020	0.		C	-	0	٠.	0.
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0401	0040	0.		C		247		-246.5
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0408	0040	0.		C	-	0	Ů.	0.
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0410	0040	0.		C	, ,	86		-86.35
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0411	0040	0.		C	,	-333	-332.85	332.85
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0701	0070	0.		C	•	855		-854.85
0200	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0702	0070	0.	•	C	•	-855		854.85
			otal (Federal Grants)			72,776.66	,	0.	· .	0.		
0200	PERSONNEL SERVICES	1085	CUSTOMER SERVICES ACTIVITY	0111	0011	633.91	633.91	C		0		0.
0200	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0201	0020	0.		0		0	Ů.	0.
0200	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0411	0040	0.		C	<u> </u>	0	Ű.	0.
0200	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0701	0070	0.		C	•	0	Ů.	0.
0200	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0702	0070	0.		0	, , ,	0	Ů.	0.
0200	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0706	0070	0.	0.	0	•	0	٠.	0.
			Total (Federal Grants)			633.91		0.		0.		0.
0200			LANGUAGE ACCESS	0111	0011	141,118.	141,118.	0		0	/	0.
0200	NON-PERSONNEL SERVICES		LANGUAGE ACCESS	0408	0040	0.		0		0	٠.	0.
0200	NON-PERSONNEL SERVICES		LANGUAGE ACCESS	0409	0041	300.	300.	0		0	500.	0.
0200	NON-PERSONNEL SERVICES		LANGUAGE ACCESS	0711	0070	0.		0		Ū	Ů.	0.
	1087 Laı	nguage Access 1	Total (Federal Grants)			141,418.	141,418.	0.	0.	0.	141,418.	0.

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0111	0011	502,181.4	502,181.4	C	0	0	502,181.4	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0125	0012	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0133	0015	0.		C	0	0	Ų.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0141	0014	1,037.64	1,037.64	C	0	0	1,037.64	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0142	0014	768.67	768.67	C	0	0	768.67	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0148	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0154	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0155	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0157	0014	0.07	0.07	C	0	0	0.07	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0158	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0159	0014	15.01	15.01	C	0	0	15.01	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0160	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0161	0014	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	1090	PERFORMANCE MANAGEMENT ACTIVITY	0201	0020	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0401	0040	120,063.98	120,063,98	C	0	570	120,633.69	-569.71
0200	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0402	0040	0.	'	C	0	-570		569.71
0200	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0408	0040	0.		0	0	0		0.
0200	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0409	0041	1,181,353.98	1,181,353.98	0	0	0	1,181,353.98	
0200	NON-PERSONNEL SERVICES		PERFORMANCE MANAGEMENT ACTIVITY	0415	0040	1,300.	1,300.	0	0	0		0.
			nent Total (Federal Grants)			1,806,720.75	,	0.	0.	0.	,	0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0111	0011	3,098.09		0		0		
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0141	0014	0.2	-/	0		0	-,	
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0142	0014	63.12		0	` <del></del>	0	V.=	0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0147	0014	0.12		0		0		0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0148	0014	23.7	23.7	0		0	· .	0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0154	0014	0.14				0		0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0155	0014	0.11	0.11		·	0	0.11	0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0157	0014	1.44	0.		·	0	- 01	0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0158	0014	5.54				0		0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0159	0014	20.16		(		0		0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0160	0014	20.10			` <del></del>	0		0.
0200	PERSONNEL SERVICES	1099	COURT SUPERVISION	0161	0014	3.36		0	·	0	- 01	0.
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION	0201	0014	0.		(	-	0		0.
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION	0401	0040	4,292.38		(		1,400	0.	
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION  COURT SUPERVISION	0401	0040	81,280.42	,	(		-1,400	-,	1,400.
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION  COURT SUPERVISION	0409	0040	1,972.05	'			-1,400	1,972.05	1,400.
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION  COURT SUPERVISION	0701	0070	1,972.05		(		-480		480.
								(		- <del>4</del> 80		
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION	0702	0070	0.				Ŭ	٧.	0.
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION	0710	0070	0.		C		-119	_	119.
0200	NON-PERSONNEL SERVICES		COURT SUPERVISION	0711	0070	0.	<u> </u>	C		599		-599.
0200	DEDCOMMEN CEDITOES	1099 - Court 9		0111	0011	90,760.6		0.	·	0.		
0200	PERSONNEL SERVICES	2012	PERMANENCY	0111	0011	103,972.51	103,972.51	C	<u> </u>	0	100/57 2.01	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0131	0013	0.	0.	C		0	0.	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0133	0015	563.78	563.78	C		0	303170	
0200	PERSONNEL SERVICES	2012	PERMANENCY	0134	0013	0.	0.	C		0	01	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0136	0013	0.		C		0	0.	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0141	0014	3.07	3.07	C	0 ا	0	3.07	0.

								Act	Pre	Intra-		
Approp		<b>Program Code</b>		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0200	PERSONNEL SERVICES	2012	PERMANENCY	0142	0014	829.23	829.23	C	0	0	829.23	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0148	0014	386.87	386.87	C	0	0	386.87	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0154	0014	4.4	4.4	C	0	0	4.4	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0155	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0157	0014	13.34	13.34	C	0	0	13.34	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0158	0014	90.49	90.49	C	0	0	90.49	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0159	0014	572.9	572.9	C	0	0	572.9	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0160	0014	104.76	104.76	C	0	0	104.76	0.
0200	PERSONNEL SERVICES	2012	PERMANENCY	0161	0014	30.56	30.56	C	0	0	30.56	0.
0200	NON-PERSONNEL SERVICES	2012	PERMANENCY	0201	0020	474.42	474.42	C	0	0	474.42	0.
0200	NON-PERSONNEL SERVICES	2012	PERMANENCY	0401	0040	277.99	277.99	C	0	1,876	2,153.59	-1,875.6
0200	NON-PERSONNEL SERVICES		PERMANENCY	0408	0040	0.	0.	C	) 0	-538		
0200	NON-PERSONNEL SERVICES		PERMANENCY	0409	0041	121,902.14	121,902.14	C	0	0		0.
0200	NON-PERSONNEL SERVICES		PERMANENCY	0410	0040	0.	0.	C		-1,337		1,337.42
0200	NON-PERSONNEL SERVICES		PERMANENCY	0415	0040	0.	0.	0		0	-	0.
0200	NON-PERSONNEL SERVICES		PERMANENCY	0425	0040	0.		0	-	0	·	0.
0200	NON-PERSONNEL SERVICES		PERMANENCY	0501	0050	0.		0		0		0.
0200	NON-PERSONNEL SERVICES		PERMANENCY	0702	0070	0.	0.	0	, ,	0		0.
0200			otal (Federal Grant)	0702	0070	229,226.46	01	0.	,	0.	· .	
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0111	0011	2,800,266.32	2,800,266.32	0.		0	•	
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0133	0015	4,375,33	4,375.33	0	, ,	0		
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0141	0014	0.	241.51	0		0	/	-241.51
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0142	0014	0.		0	-	0		-63,318.32
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0147	0014	127,766,37	05,510.52	0	-	0		127,766,37
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0148	0014	0.	27,626,51	0		-		-27,626.51
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0154	0014	0.	480.24	0	-	0	/	-480.24
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0155	0014	0.	1,447.52		, ,	0		
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0157	0014	0.	722.38		, ,	0		
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0158	0014	0.	6,461.05		, ,	0		-6,461.05
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0159	0014	0.		0	, ,	0	0,101103	
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0160	0014	0.	1,220.8			0	20/0001.10	-1,220.8
0200	PERSONNEL SERVICES	2030	TEEN SERVICES ACTIVITY	0161	0014	0.	-,	0	<u>,                                     </u>		-/	-3,226.56
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0201	0020	8,612.06	8,612.06	0		0		,
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0401	0040	5,000.	0,012.00	(		6,089	-/-	
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0402	0040	8,562.65	22,251.97		, .	-3,778		-9,911.35
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0408	0040	5,000.	22,231.37		, .	-5,776	0.	5,000.
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0409	0040	2,057,345.86	2,057,345.86		, .	0		3,000.
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0411	0040	6,000.	2,310.68	0	, .	-2,311	2,037,3 13.00	6,000.
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0501	0050	672,279.62	525,697.12	(		7,008		
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0502	0050	0/2,2/9.02	506.49		-	-506		139,374.0
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0502	0050	121,881.94			, .	-6,501		-139,574.6
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0701	0030	121,881.94	7,000.		, ,	-7,000		-135,3/4.0
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0701	0070	14,000.	7,000.		-	7,000		7,000.
0200	NON-PERSONNEL SERVICES		TEEN SERVICES ACTIVITY	0702	0070	14,000.	7,000.	(	, .	7,000	7,000.	-7,000.
0200			otal (Federal Grants)	0706	00/0	5,831,090.15	,	0.	,	0.		-7,000. - <b>283.98</b>
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0111	0011	520,979.23	520,979,23	U.	-	0.		
0200	PERSONNEL SERVICES PERSONNEL SERVICES	2045		0111	0011	890.86	/	(	,	0	/	
0200	PERSUNNEL SERVICES	<b>∠</b> U <del>1</del> 3	FAMILY RESOURCES	0129	0013	890.86	890.86		η <u></u>	0	890.86	0.

								Act	Pre	Intra-		
Approp		<b>Program Code</b>		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	<b>GAAP Category Title</b>	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0133	0015	249.06	249.06	(	0	0	249.06	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0141	0014	0.77	0.77	(	0	0	0.77	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0142	0014	144.71	144.71	(	0	0	144.71	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0147	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0148	0014	152.98	152.98	(	0	0	152.98	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0154	0014	53.27	53.27	(	0	0	53.27	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0155	0014	169.8	169.8	(	0	0	169.8	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0157	0014	143.15	143.15	(	0	0	143.15	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0158	0014	126.85	126.85	(	0	0	126.85	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0159	0014	71.31	71.31	(	0	0	71.31	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0160	0014	348.	348.	(	0	0	348.	
0200	PERSONNEL SERVICES	2045	FAMILY RESOURCES	0161	0014	279.05	279.05	(	0	0	279.05	
0200	NON-PERSONNEL SERVICES	2045	FAMILY RESOURCES	0201	0020	0.	0.	(	0	0	0.	
0200	NON-PERSONNEL SERVICES	2045	FAMILY RESOURCES	0401	0040	6,508.06	6,508.06	(	0	0	6,508.06	
0200	NON-PERSONNEL SERVICES	2045	FAMILY RESOURCES	0402	0040	0.	0.	(	0	0	0.	
0200	NON-PERSONNEL SERVICES	2045	FAMILY RESOURCES	0409	0041	51,197.53	51,197.53	(	0	0	51,197.53	
0200	NON-PERSONNEL SERVICES	2045	FAMILY RESOURCES	0411	0040	0.	0.	(	0	0	0.	
0200	NON-PERSONNEL SERVICES	2045	FAMILY RESOURCES	0499	0040	0.	0.	(	0	0	0.	
	2045 - Fa	mily Resources	Total (Federal Grants)			581,314.63	581,314.63	0	0.	0.	581,314.63	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0111	0011	978,176.16	978,176.16	(	0	0	978,176.16	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0125	0012	2,512.22	2,512.22	(	0	0	2,512.22	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0134	0013	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0135	0013	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0141	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0142	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0147	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0148	0014	53.09	53.09	(	0	0	53.09	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0154	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0155	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES		FACILITY LICENSING	0157	0014	3.12	3.12	(	0	0	3.12	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0158	0014	12.42	12.42	(	0	0	12.42	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0159	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0160	0014	0.	0.	(	0	0	0.	
0200	PERSONNEL SERVICES	2055	FACILITY LICENSING	0161	0014	0.	0.	(	0	0	0.	
0200	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0201	0020	0.	0.	(	0	0	0.	
0200	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0401	0040	28,848.32	28,848.32	(	0	0	28,848.32	
0200	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0408	0040	0.	0.	(	0	0		
0200	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0409	0041	173,550.03	173,550.03	(	0	0	173,550.03	
0200	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0415	0040	0.		(	0	0		
0200	NON-PERSONNEL SERVICES	2055	FACILITY LICENSING	0425	0040	5,000.	5,000.	(	0	0	5,000.	
			Total (Federal Grants)			1,188,155.36		0	0.	0.		
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0111	0011	3,010.73		(		0		
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0133	0015	0.	'	(	) 0	0		
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0141	0014	1.78		(	0	0		
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0142	0014	388.21	388,21	(	) 0	0	388.21	
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0147	0014	0.	0.	(	0	0		
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0148	0014	150.37	150.37	(	0	0	150.37	
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0152	0014	21.01	21.01	(	<del>,</del>	0		

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc	District	Total	Available
Fund	GAAP Category Title	3	Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0154	0014	1.64	1.64	0	0	0	1.64	0
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0155	0014	0.	0.	0	0	0	0.	0
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0157	0014	8.01	8.01	0	0	0	8.01	0
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0158	0014	39.42	39.42	0	0	0	39.42	0
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0159	0014	135.51	135.51	0	0	0	135.51	0
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0160	0014	0.	0.	0	0	0	0.	0
0200	PERSONNEL SERVICES	2065	CONTRACT MONITORING	0161	0014	9.7	9.7	0	0	0	9.7	0
0200	NON-PERSONNEL SERVICES	2065	CONTRACT MONITORING	0201	0020	0.	0.	0	0	0	0.	0
0200	NON-PERSONNEL SERVICES	2065	CONTRACT MONITORING	0401	0040	0.	0.	C	0	650	650.	-650
0200	NON-PERSONNEL SERVICES	2065	CONTRACT MONITORING	0402	0040	0.	0.	0	0	-650	-650.	650
	2065 - Cor	tract Monitorin	g Total (Federal Grants)			3,766.38	3,766.38	0.	. 0.	0.	3,766.38	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0111	0011	2,348,362.45	2,348,362.45	0	0	0	2,348,362.45	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0129	0013	43.08	43.08	C	0	0	43.08	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0133	0015	0.	0.	C	0	0	0.	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0135	0013	0.	0.	C	0	0	0.	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0141	0014	1,678.66	1,678.66	0	0	0	1,678.66	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0142	0014	991.71	991.71	0	0	0	-	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0147	0014	0.	0.	0	0	0	0.	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0148	0014	761.29	761.29	0	) 0	0	761.29	
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0152	0014	27.13	27.13	0	) 0	0		0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0154	0014	6.17	6.17	0	) 0	0	6.17	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0155	0014	12.33	12.33	0	) 0	0		0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0157	0014	10.93	10.93	0	0	0	10.93	0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0158	0014	181.01	181.01	0	-	0		0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0159	0014	446.5	446.5	0		0		0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0160	0014	0.	0.	0		0		0
0200	PERSONNEL SERVICES	2066	CHILD PLACEMENT	0161	0014	41.	41.	0	-	0		0
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0201	0020	0.	0	0	<u> </u>	0	0	0
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0401	0040	16,807.93	16,807.93	0	) 0	-536	16,272.21	535.72
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0402	0040	0	0	0	) 0	536		-535.72
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0409	0041	4,764,628.3	4,764,628.3	0	0	0		0
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0415	0040	0.	1,701,020.5	0	•	0		0
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0425	0040	11,500.	5,000.	0	<u> </u>	·		6,500
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	0501	0050	16,801,901,92	16,801,901,92	0	-	0		0,555
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT	4250	0040	0.	6,500.	0		0	6,500.	-6,500
0200			Total (Federal Grants)	1230	00.0	23,947,400.41	-,	0.	•	0.	23,947,400.41	0,555
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0111	0011	461,926.32	461,926.32	0		0.	461,926.32	
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0129	0013	0.	.51,525.52 N	0		0		0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0133	0015	285.06	285.06	0		0	0.	0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0141	0013	0.15	0.15	0	-	0		0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0142	0014	33.87	33.87	0	<u> </u>	0	0.13	0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0147	0014	0.		0	<u> </u>	0		0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0148	0014	31.94		0	<u> </u>	0	,	0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0154	0014	0.04		0	<u> </u>	0		0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0155	0014	0.04	0.04	0	, ,	0	0.04	0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0157	0014	1.56	0.	0	, , ,	0		
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0158	0014	7.47	7.47	0	·	0		0
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0159	0014	14.72	14.72	0	·	0		

Approp		Program Code		Agy			YTD	Act Encumbrance	Pre Encumbranc	Intra- District	Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal		Obligations	Balance
0200	PERSONNEL SERVICES	2067	KINSHIP SUPPORT	0161	0014	0.97		(		Dalance	0.97	0
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0201	0020	188.62	188.62	0	, ,	0		0
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0401	0040	1,494.12		0	-	-11,508		
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0402	0040	0.	,	0		11,508		
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0408	0040	4,900.	4,900.		-	11,500	4,900.	11,500.1.
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0409	0041	98.6	1		, ,	0	/	0
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0501	0050	0.			,	0		0
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0507	0050	0.			,	0	0.	0
0200	NON-PERSONNEL SERVICES		KINSHIP SUPPORT	0702	0070	0.				0	0.	0
0200			Total (Federal Grants)	0702	0070	468,983,44	<u> </u>	0.	,	0.	01	Ö
0200	NON-PERSONNEL SERVICES		CHILD PLACEMENT ACTIVITY	0501	0050	9,569,95		0.		0.		0
0200			Total (Federal Grants)	0301	0030	9,569.95	- /	0.	,	0.		Ö
0200	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0111	0011	2,600,129,52	2,600,129,52	0.		0.	2,600,129,52	0
0200	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0128	0011	212.44	, ,		, ,	0	1	0
0200	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0131	0013	0.			, ,	0		0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0133	0015	0.			-	0	· .	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0134	0013	10,108.05		(	-	0	·	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0135	0013	0.	,	(	, ,	0	, , , , , , , , , , , , , , , , , , ,	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0136	0013	0.		(	, ,	0	·	0
0200	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0141	0013	0.93			, .	0	•	0
0200	PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0142	0014	45.1	45.1	0	, ,	0	45.1	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0147	0014	0.		(	, ,	0		0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0148	0014	773.13		(	, .	0	•	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0154	0014	140.52	140.52		, ,	0	773113	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0155	0014	393.49			-	0		
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0157	0014	279.36			-	0		
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0157	0014	2,133.86		(		0		0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0159	0014	6,233.51	6,233.51	(	, ,	0	=/=00.00	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0160	0014	200.	200.		, .	0		0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3086	CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0161	0014	391.43	391.43			0		0
0200	NON-PERSONNEL SERVICES		CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0201	0020	2,579.82				0		0
0200	NON-PERSONNEL SERVICES		CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0409	0020	2,579.82	,			0		0
0200	NON-PERSONNEL SERVICES		CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT	0501	0050	0.		(		0	•	0
0200	I .		nt Total (Federal Grants)	0301	0030	2,623,621.16		0.	,	0.		
0200	PERSONNEL SERVICES		CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0111	0011	1,090.82		0.	-	0.	1,090.82	
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES INVESTIGATIONS	0128	0011	0.			, .	0		0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0131	0013	0.		(	, .	0	•	0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0133	0015	0.			, .	0	•	0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0134	0013	0.				0	•	0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0135	0013	0.		(		0	•	0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0136	0013	221.7	221.7	(		1 0	221.7	0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0130	0013	0.		(	, ,	0		0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0142	0014	0.		(	, ,	0	01	0
0200	PERSONNEL SERVICES		CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0147	0014	0.		(	, ,	0	0.	0
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0147	0014	2.57			-	0	·	0
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0152	0014	15.46			, ,			
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0154	0014	13.40		(	<u> </u>		201.10	
0200	PERSONNEL SERVICES  PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0154	0014	0.		1	<u> </u>	0		_

Approp	CAAD Category, Title	Program Code	Program Code 3 Title	Agy Object	csc	Budget	YTD Expenditures	Act Encumbrance Bal	Pre Encumbranc e Bal		Total Obligations	Available Balance
<b>Fund</b> 0200	GAAP Category Title PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0157	0014	9.5		Dai		Dalatice	9.5	
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0157	0014	0.		0	,	0	0.	0.
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0159	0014	0.		0	, ,	0		0.
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES INVESTIGATIONS  CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0160	0014	0.		0	, ,	0		
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0161	0014	93.63		0		0	· · · · · · · · · · · · · · · · · · ·	
0200	PERSONNEL SERVICES	3087	CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0174	0013	0.		0			33.03	0.
0200	NON-PERSONNEL SERVICES		CHILD PROTECTIVE SERVICES-INVESTIGATIONS	0201	0020	0.		0	-	0	0.	0.
0200	NOT LEGITIVE SERVICES	3087 - CPS Inv		0201	0020	1,435.17		· ·		· ·	· ·	
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0201	0020	0.	,	0		-13,344		
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0203	0020	0.		0	0	13,344	- / -	
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0401	0040	0.		0	0	692		
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0402	0040	0.		0		-692		
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0408	0040	0.		0		0.00		0.
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0409	0041	0.		0		0		
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0501	0050	0.		0	) 0	0		
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0502	0050	0.		0	) 0	0		
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0701	0070	0.		0	) 0	-2,476	-2,475.78	2,475.78
0200	NON-PERSONNEL SERVICES		CLINICAL HEALTH SERVICES	0702	0070	0.		0	) 0	2,476		
			ces Total (Federal Grants)			0.		0.	0.	0.		0.
0200	NON-PERSONNEL SERVICES		NURSE CARE MANAGEMENT	0409	0041	0.	0.	O	0	C	0.	
0200	NON-PERSONNEL SERVICES	3091	NURSE CARE MANAGEMENT	0701	0070	0.	0.	C	0	950	949.95	-949.95
0200	NON-PERSONNEL SERVICES	3091	NURSE CARE MANAGEMENT	0702	0070	0.	0.	0	0	-950	-949.95	949.95
	3	091 - Nurse Car	e Management			0.	0.	0.	. 0.	0.	0.	0.
0200	NON-PERSONNEL SERVICES	3092	HEALTHY HORIZON'S CLINIC	0409	0041	324,843.59	324,843.59	0	0	0	324,843.59	0.
	3092 - H	lealthy Horizon	Total (Federal Grants)			324,843.59		0.	. 0.	0.		
0200	NON-PERSONNEL SERVICES	4010	ADOPTION AND GUARDIANSHIP SUBSIDY	0409	0041	164,320.	164,320.	0	0	0	164,320.	0.
0200	NON-PERSONNEL SERVICES	4010	ADOPTION AND GUARDIANSHIP SUBSIDY	0501	0050	9,605,748.	9,605,748.	0	0	0	9,605,748.	0.
	4010 - Adoptio	n and Guardians	hip Subsidy (Federal Grants)			9,770,068.	9,770,068.	0.	0.	0.	9,770,068.	0.
0200	NON-PERSONNEL SERVICES	4011	GUARDIANSHIP SUBSIDY ACTIVITY	0501	0050	2,709,582.	2,709,582.	0	0	0	2,709,582.	0.
	4011 - Gua	rdianship Subsid	dy Total (Federal Grants)			2,709,582.	2,709,582.	0.	0.	0.	2,709,582.	0.
0200	NON-PERSONNEL SERVICES	4012	GRANDPARENT SUBSIDY ACTIVITY	0201	0020	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	4012	GRANDPARENT SUBSIDY ACTIVITY	0401	0040	0.	0.	0	0	1,688	1,688.45	-1,688.45
0200	NON-PERSONNEL SERVICES		GRANDPARENT SUBSIDY ACTIVITY	0408	0040	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	4012	GRANDPARENT SUBSIDY ACTIVITY	0409	0041	7,189.33	7,189.33	0	0	0	7,189.33	0.
0200	NON-PERSONNEL SERVICES		GRANDPARENT SUBSIDY ACTIVITY	0411	0040	0.	0.	0	·	-1,688	,	,
			ly Total (Federal Grants)			7,189.33		0.	0.	0.	- / =	
0200	PERSONNEL SERVICES	6010	POLICY	0111	0011	181,338.3	. /	0		0		0.
0200	PERSONNEL SERVICES	6010	POLICY	0133	0015	0.		0		0	· · · · · · · · · · · · · · · · · · ·	0.
0200	PERSONNEL SERVICES	6010	POLICY	0141	0014	620.76				0	020.70	
0200	NON-PERSONNEL SERVICES		POLICY	0201	0020	1,139.92	1,139.92	0	•	0	1/100102	
0200	NON-PERSONNEL SERVICES		POLICY	0401	0040	0.	0.	0	, , ,	5,356		-5,356.1
0200	NON-PERSONNEL SERVICES		POLICY	0402	0040	9,290.9			•	-3,138		
0200	NON-PERSONNEL SERVICES		POLICY	0408	0040	399,645.54				-862		
0200	NON-PERSONNEL SERVICES		POLICY	0409	0041	265,236.36	· · · · · · · · · · · · · · · · · · ·			0	/	
0200	NON-PERSONNEL SERVICES		POLICY	0410	0040	0.	· · · · · · · · · · · · · · · · · · ·			-1,356		0.
0200	NON-PERSONNEL SERVICES		POLICY	0411	0040	0.		0		0	0.	
0200	NON-PERSONNEL SERVICES		POLICY	0701	0070	0.		0			0.	0.
0200	NON-PERSONNEL SERVICES	6010	POLICY	4080	0040	0.	12,113.41	0	0	0	12,113.41	-12,113.41

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	1	Obligations	Balance
			(Federal Grants)			857,271.78		0.		0.		
0200		6020	PLANNING AND DATA ANALYSIS	0111	0011	692.64		0		0		0.
			lysis Total (Federal Grants)			692.64	692.64	0.	<u> </u>	0.		0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0111	0011	437,675.33	437,675.33	0		0	.57 707 5.55	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0125	0012	0.	0.	0		0	Ů.	0.
0200		6030	QUALITY ASSURANCE	0133	0015	0.		0		U	Ŭ.	0.
0200		6030	QUALITY ASSURANCE	0141	0014	832.52	832.52	0	-	0	002.02	0.
0200		6030	QUALITY ASSURANCE	0142	0014	172.85	172.85	0	·	0	272.00	
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0147	0014	0.	0.	0	·	0	01	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0148	0014	40.91	40.91	0		0	10.51	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0154	0014	0.48		0	·	0	0.10	
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0155	0014	0.	0.	0	·	0	٠.	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0157	0014	2.71	2.71	0	·	0	=:/ =	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0158	0014	9.57	9.57	0	0	0	3.07	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0159	0014	35.94	35.94	0	0	0	35.94	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0160	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0161	0014	-809.37	-809.37	0	0	0	-809.37	0.
0200	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0201	0020	260.71	260.71	0	0	0	260.71	0.
0200	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0401	0040	62.68	62.68	0	0	-1,755	-1,692.32	1,755.
0200	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0409	0041	1,431.27	1,431.27	0	0	0	1,431.27	0.
0200	NON-PERSONNEL SERVICES	6030	QUALITY ASSURANCE	0411	0040	0.	0.	0	0	1,755	1,755.	-1,755.
	6030 - Qu	iality Assurance	Total (Federal Grants)			439,715.6	439,715.6	0.	0.	0.	439,715.6	0.
0200	PERSONNEL SERVICES	7010	OFFICE OF CLINICL PRACTICE	0111	0011	3,367.55	3,367.55	0	0	0	3,367.55	0.
0200	NON-PERSONNEL SERVICES	7010	OFFICE OF CLINICL PRACTICE	0409	0041	1,348.79	1,348.79	0	0	0	1,348.79	0.
	7010 - Off	ice of Clinical P	ractice (Federal Grants)			4,716.34	4,716.34	0.	0.	0.	4,716.34	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0111	0011	942,347.01	942,347.01	0	0	0	942,347.01	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0125	0012	328.78	328.78	0	0	0	328.78	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0129	0013	1,590.14	1,590.14	0	0	0	1,590.14	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0133	0015	0.	, 0.	0	0	0	, 0.	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0134	0013	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0135	0013	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES		WELL BEING	0141	0014	2,452.91	2,452.91	0	0	0	2,452.91	0.
0200		7020	WELL BEING	0142	0014	0.	0.	0	0	0		0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0147	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES		WELL BEING	0148	0014	140.47	140.47	0	0	0	140.47	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0154	0014	0.83	0.83	0	0	0	0.83	0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0155	0014	0.	0.	0	0	0		0.
0200	PERSONNEL SERVICES	7020	WELL BEING	0157	0014	0.	0.	0	·	0	Ű.	0.
0200	PERSONNEL SERVICES		WELL BEING	0158	0014	90.83	90.83	0	0	0		0.
0200	PERSONNEL SERVICES		WELL BEING	0159	0014	382.62	382.62	0	0	0		0.
0200		7020	WELL BEING	0160	0014	0.	0.	0		0	0.	0.
0200	PERSONNEL SERVICES		WELL BEING	0161	0014	0.	0.	0	·	0		0.
0200	PERSONNEL SERVICES		WELL BEING	0174	0013	0.	0.	0				0.
0200	NON-PERSONNEL SERVICES		WELL BEING	0201	0020	0.		0	·	0	Ű.	0.
0200	NON-PERSONNEL SERVICES		WELL BEING	0401	0040	1.64		0		-3,462	Ű.	
0200	NON-PERSONNEL SERVICES		WELL BEING	0402	0040	0.	0	0		-5,702	, , , , , , , , , , , , , , , , , , ,	3, 101.0
0200	NON-PERSONNEL SERVICES		WELL BEING	0408	0040	0.	01	0	·	3,462	ŭ.	-3,461.6
0200	NON-PERSONNEL SERVICES		WELL BEING	0409	0040	347,653.69		0		J,702	347,653.69	,

								Act	Pre	Intra-		
Approp		Program Code		Agy			YTD	Encumbrance	Encumbranc		Total	Available
Fund	GAAP Category Title		Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal		Obligations	Balance
0200	NON-PERSONNEL SERVICES		WELL BEING	0499	0040	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		WELL BEING	0501	0050	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		WELL BEING	4080	0040	0.	0.	0	) 0	0	0.	0.
			tal (Federal Grants)	1333		1,294,988.92	1,294,988.92	0,	0.	0.	1,294,988.92	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0111	0011	41,446.17	41,446.17	C	0	0	41,446.17	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0125	0012	0.	, 0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0134	0013	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0141	0014	0.06	0.06	C	0	0	0.06	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0142	0014	477.91	477.91	C	0	0	477.91	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0148	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0154	0014	1.83	1.83	C	0	0	1.83	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0155	0014	5.42	5.42	C	0	0		0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0157	0014	1.56	1.56	C	0	0	1.56	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0158	0014	0.	0.	0	0	0		0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0159	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	8010	COMMUNITYPARTNERSHIP SERVICES	0161	0014	33.1	33.1	0	0	0	33.1	0.
0200	NON-PERSONNEL SERVICES		COMMUNITYPARTNERSHIP SERVICES	0201	0020	0.	0.	0	0	0		0.
			hip Total (Federal Grants)			41,966.05	41,966.05	0,	0.	0.	41,966.05	0.
0200	PERSONNEL SERVICES		IN-HOME	0111	0011	4,239.69	4,239.69	C	0	0	4,239.69	0.
0200	PERSONNEL SERVICES		IN-HOME	0125	0012	0.	0.	C	0	0		0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0133	0015	1,125.84	1,125.84	C	0	0	1,125.84	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0134	0013	0.	, 0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0135	0013	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0141	0014	0.81	0.81	C	0	0	0.81	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0142	0014	307.16	307.16	0	0	0	307.16	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0148	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES		IN-HOME	0154	0014	2.89	2.89	0	0	0	2.89	0.
0200	PERSONNEL SERVICES		IN-HOME	0155	0014	0.5	0.5	0	0	0		0.
0200	PERSONNEL SERVICES		IN-HOME	0157	0014	143.34	143.34	0	0	0	143.34	0.
0200	PERSONNEL SERVICES		IN-HOME	0158	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0159	0014	100.67	100.67	C	0	0	100.67	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0160	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	8020	IN-HOME	0161	0014	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	8020	IN-HOME	0201	0020	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		IN-HOME	0401	0040	0.	0.	C	0	-9,640	-9,640.	9,640.
0200	NON-PERSONNEL SERVICES		IN-HOME	0415	0040	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		IN-HOME	0425	0040	0.	0.	0	0	9,640	9,640.	-9,640.
0200	NON-PERSONNEL SERVICES		IN-HOME	0501	0050	0.	0.	0	0	1,657		-1,656.58
0200	NON-PERSONNEL SERVICES		IN-HOME	0507	0050	0.	0.	0	0	-1,657	-1,656.58	1,656.58
0200	NON-PERSONNEL SERVICES		IN-HOME	0702	0070	0.	0.	0	0	0	· · · · · · · · · · · · · · · · · · ·	0.
			l (Federal Grants)			5,920.9	5,920.9	0.	0.	0.	5,920.9	0.
0200	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0201	0020	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0401	0040	0.	0.	C	0	-8,779	-8,779.37	8,779.37
0200	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0402	0040	0.	0.	C	0	4,150		-4,150.
0200	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0408	0040	0.	0.	C	0	0		0.
0200	NON-PERSONNEL SERVICES		PREVENTION SERVICES	0409	0041	17,941,35	17,941.35	0	) 0	0	17,941.35	0.

Approp Fund	GAAP Category Title	Program Code	Program Code 3 Title	Agy Object	CSG	Budget	YTD Expenditures	Act Encumbrance Bal	Pre Encumbranc e Bal		Total Obligations	Available Balance
0200	NON-PERSONNEL SERVICES	8030	PREVENTION SERVICES	0411	0040			0	) 0	4,629		-4,629,37
0200	NON-PERSONNEL SERVICES	8030	PREVENTION SERVICES	0501	0050	969,623.99	969,623.99	0	0	0	969,623,99	0.
	8030 -	Prevention Serv	ices (Federal Grants)			987,565.34		0,	0.	0.	987,565.34	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0111	0011	1,496.07	1,496.07	C	0	0	1,496.07	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0141	0014	1.03	1.03	C	0	0	1.03	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0142	0014	187.51	187.51	C	0	0	187.51	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0147	0014	0.	0.	C	0	0	0.	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0148	0014	55.86	55.86	C	0	0	55.86	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0152	0014	18.32	18.32	C	0	0	18.32	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0154	0014	88.12	88.12	0	0	0	88.12	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0155	0014	46.32	46.32	0	0	0	46.32	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0157	0014	6.25	6.25	0	0	0	6.25	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0158	0014	13.06	13.06	0	0	0	13.06	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0159	0014	47.91	47.91	0	0	0	47.91	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0160	0014	0.	0.	0	0	0	0.	0.
0200	PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0161	0014	3.85	3.85	0	0	0	3.85	0.
0200	NON-PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0201	0020	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0401	0040	0.	0.	C	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0409	0041	0.	0.	C	0	0	Ų.	0.
0200	NON-PERSONNEL SERVICES		ACCOUNTING OPERATIONS	0701	0070	0.	0.	0	0	399	399.09	-399.09
0200	NON-PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0702	0070	0.		0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES	120F	ACCOUNTING OPERATIONS	0706	0070	0.	0.	0	0	0	0.	0.
0200	NON-PERSONNEL SERVICES		ACCOUNTING OPERATIONS	0710	0070	0.	0.	0	,	-399		399.09
		unting Operation	ns Total (Federal Grants)			1,964.3	,	0.		0.	,	0.
0200	PERSONNEL SERVICES			0161	0014			0		0		283.98
		o activity Total (				0.				0.		283.98
			es Agency Total - Federal Grant Funds		1	60,552,793.91		0.	<u> </u>	-	60,553,077.89	-283.98
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0201	0020			0		3,3		60.73
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0205	0020	,	1,376.66	C	-	0	2/07 0.00	-76.66
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0209	0020	0.		C		0	15155	15.93
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0210	0020	0.		C		-375		0.
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0401	0040			C	, ,	984		-1,438.28
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0408	0040			0	·	-984		0.
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0409	0041	984.45		C	-	0	30 11 13	0.
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0411	0040	7,354.28	6,415.85	C	<u> </u>	0	0,120.	938.28
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0425	0040		0.	0		0		500.
0450	NON-PERSONNEL SERVICES		CUSTOMER SERVICES ACTIVITY	0501	0050	3,214.99	-,	0		0	5/2255	0.
0.450			Total (Private Donations)	0201	0020	14,189.02	14,189.02	0.	-	0.	= -/=	0.
0450	NON-PERSONNEL SERVICES	1	FAMILY RESOURCES ACTIVITY	0201	0020	0.	0.	0.	,	0.	0.	0.
0450			otal (Private Donations)	0400	0041	0.						0.
0450 0450	NON-PERSONNEL SERVICES		POLICY POLICY	0409	0041	0.	٠.	0		0	•	0.
U <del>1</del> 5U	NON-PERSONNEL SERVICES			0501	0050	8,471.75		0.				8,471.75
			Private Donations)		4	8,471.75 22,660.77		0.		0.		8,471.75 8,471.75
0600	NON-PERSONNEL SERVICES		ces Agency Total - Private Donations CHILD PLACEMENT	0501	0050	,	,	0.			,	8,4/1./5 0.
0600			ent Total (Otype)	0201	0030	1,384,123.3 1,384,123.3		0.	•	0.	1/00 1/12010	0. <b>0.</b>
			Services Agency Total - Otype			1,384,123.3		0.		0.		0.
0700	NON-PERSONNEL SERVICES		COMMUNICATION ACTIVITY	0408	0040		,,		<u> </u>		, , ,	-
0/00	INDIN-L FUNDOMINER SEKVICES	1000	COLINOISTCY LTOIN VC LTATLI	UTUU	UTU	0,313.24	0,313.24	1 0	, U	1 0	0,313.24	0.

								Act	Pre	Intra-		
Approp		rogram Code		Agy			YTD	Encumbrance	Encumbranc	District		Available
Fund	GAAP Category Title 3		Program Code 3 Title	Object	CSG	Budget	Expenditures	Bal	e Bal	Balance	Obligations	Balance
			Total (Intra-District)			6,313.24	6,313.24	0.	0.	0.	6,313.24	0.
0700	NON-PERSONNEL SERVICES 20	066	CHILD PLACEMENT	0501	0050	1,367,295.68	1,367,295.68	0	0	0	1,367,295.68	0.
	2066 - Chi	ild Placement	Total (Intra-District)			1,367,295.68	1,367,295.68	0.	0.	0.	1,367,295.68	0.
0700	NON-PERSONNEL SERVICES 30	)92	HEALTHY HORIZON'S CLINIC	0409	0041	200,000.	200,000.	0	0	0	200,000.	0.
	3092 - Healthy	y Horizon's Cli	inic Total (Intra-District)			200,000.	200,000.	0.	0.	0.	200,000.	0.
0700	NON-PERSONNEL SERVICES 70	020	WELL BEING	0409	0041	135,842.7	135,842.7	0	0	0	135,842.7	0.
	7020 W	<b>Vell Being Tot</b>	al (Intra-District)			135,842.7	135,842.7	0.	0.	0.	135,842.7	0.
0700	NON-PERSONNEL SERVICES 80	030	PREVENTION SERVICES	0409	0041	0.	0.	0	0	0	0.	0.
	8030 - Preve	ention Service	s Total (Intra-District)			0.	0.	0.	0.	0.	0.	0.
	Child ar	nd Family Serv	vices Agency Total - Intra-District			1,709,451.62	1,709,451.62	0.00	0.00	0.00	1,709,451.62	0.00
	Child and F	Family Service	es Agency (RL0) FY 2018 TOTAL			########	########	0.00	0.00	0.00	########	355,120.13

Chi	ld and Family Services	Agency FY 2019 Q	TR 1 Expenditure	5		
		ocal Funds				
	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
1010						
PERSONNEL SERVICES ACTIVITY						
0111	739,461.26	179,962.47	-	-	-	179,962.47
0125	44,179.56	7,030.09	-	-	-	7,030.09
0133	-	347.85	-	-	-	347.85
0134	-	887.02	-	-	-	887.02
0141	-	98.83	-	-	-	98.83
0142	-	12,946.18	-	-	-	12,946.18
0147	190,424.73	-	-	-	-	-
0148	-	9,700.08	-	-	-	9,700.08
0154	-	123.29	-	-	-	123.29
0155	-	395.41	-	-	-	395.41
0158	-	2,597.67	-	-	-	2,597.67
0159	-	8,142.00	-	-	-	8,142.00
0161	-	670.73	-	-	-	670.73
PERSONNEL SERVICES ACTIVITY Total	974,065.55	222,901.62	-	-	-	222,901.62
1015		·				·
TRAINING AND EMPLOYEE DEVELOPMENT						
0111	951,965.77	227,694.87	-	-	-	227,694.87
0128	-	3.43	-	-	-	3.43
0133	-	5,970.03	-	-	-	5,970.03
0141	-	118.12	-	-	-	118.12
0142	-	22,074.70	-	-	-	22,074.70
0147	231,327.68	· -	-	-	-	-
0148	-	13,946.60	-	-	-	13,946.60
0154	-	152.98	-	-	-	152.98
0155	-	516.81	-	-	-	516.81
0157	-	310.82	-	-	-	310.82
0158	-	3,261.66	-	-	-	3,261.66
0159	-	11,384.84	-	-	-	11,384.84
0160	-	-	-	-	-	-
0161	-	1,198.70	-	-	-	1,198.70
TRAINING AND EMPLOYEE DEVELOPMENT Total	1,183,293.45	286,633.56	-	-	-	286,633.56

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
1020						
CONTRACTING AND PROCUREMENT ACTIVITY						
0111	1,694,963.72	438,014.92	-	-	-	438,014.92
0133	-	2,049.21	-	-	-	2,049.21
0141	-	324.32	-	-	-	324.32
0142	-	30,124.14	-	-	-	30,124.14
0147	411,876.18	-	-	-	-	-
0148	-	20,113.96	-	-	-	20,113.96
0152	-	6,793.27	-	-	-	6,793.27
0154	-	272.66	-	-	-	272.66
0155	-	897.72	-	-	-	897.72
0157	-	577.71	-	-	-	577.71
0158	-	5,058.06	-	-	-	5,058.06
0159	-	11,717.61	-	-	-	11,717.61
0160	-	25.00	-	-	-	25.00
0161	-	1,166.11	-	-	-	1,166.11
0408	1,731.18	-	-	-	1,631.18	1,631.18
0499	-	81.52	-	-	-	81.52
CONTRACTING AND PROCUREMENT ACTIVITY Total	2,108,571.08	517,216.21	-	-	1,631.18	518,847.39
1030						
PROPERTY MANAGEMENT ACTIVITY						
0111	1,192,004.82	303,172.01	-	-	-	303,172.01
0129	-	120.43	-	-	-	120.43
0133	-	3,936.38	-	-	-	3,936.38
0141	-	178.25	-	-	-	178.25
0142	-	21,525.18	-	-	-	21,525.18
0147	289,657.20	-	-	-	-	-
0148	-	17,423.32	-	-	-	17,423.32
0152	-	1,286.34	-	-	-	1,286.34
0154	-	260.68	-	-	-	260.68
0155	-	792.79	-	-	-	792.79
0157	-	495.39	-	-	-	495.39
0158	-	4,074.83	-	-	-	4,074.83
0159	-	13,201.30	-	-	-	13,201.30
0161	-	921.06	-	-	-	921.06

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0174	-	(52.18)	-	-	-	(52.18)
0304	13,733.38	-		-	13,733.38	13,733.38
0307	68,040.58	34,860.53	-	ı	33,180.05	68,040.58
0308	-	(200.00)	-	ı	-	(200.00)
0309	5,641,607.35	1,686,169.59	-	ı	3,955,437.76	5,641,607.35
0310	1,334,559.00	777.31	-	ı	1,333,781.69	1,334,559.00
0330	17,712.22	-	-	ı	17,712.22	17,712.22
0408	4,202.24	-	-	-	-	-
0409	155,986.13	8,203.94	147,302.49	ı	-	155,506.43
0415	-	4,202.24	-	ı	-	4,202.24
0440	2,459,864.28	157,173.33	-	ı	2,302,690.95	2,459,864.28
0706	455,000.00	189.00	450,283.50	ı	-	450,472.50
PROPERTY MANAGEMENT ACTIVITY Total	11,632,367.20	2,258,711.72	597,585.99	•	7,656,536.05	10,512,833.76
1040						
INFORMATION TECHNOLOGY ACTIVITY						
0111	1,541,739.31	386,192.91	-	-	-	386,192.91
0125	48,246.44	7,371.81	-	-	-	7,371.81
0134	-	2,318.39	-	-	-	2,318.39
0141	-	240.08	-	-	-	240.08
0142	-	42,281.48	-	-	-	42,281.48
0147	386,366.56	-	-	-	-	-
0148	-	21,620.64	-	-	-	21,620.64
0152	-	1,672.99	-	-	-	1,672.99
0154	-	291.38	-	-	-	291.38
0155	-	983.60	-	-	-	983.60
0157	-	399.66	-	-	-	399.66
0158	-	5,141.10	-	-	-	5,141.10
0159	-	16,428.21	-	-	-	16,428.21
0160	-	42.00	-	-	-	42.00
0161	-	1,976.17	-	-	-	1,976.17
0409	-	14,002.81	-	-	-	14,002.81
0417	3,312,667.60	70,740.52	1,395,863.88	546,313.60	-	2,012,918.00
INFORMATION TECHNOLOGY ACTIVITY Total	5,289,019.91	571,703.75	1,395,863.88	546,313.60	-	2,513,881.23
1050						
FINANCIAL MANAGEMENT ACTIVITY						

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0111	1,295,429.76	342,958.09	-	-	-	342,958.09
0141	-	254.70	-	-	-	254.70
0142	-	29,940.21	-	-	-	29,940.21
0147	314,789.43	-	-	-	-	-
0148	-	17,393.01	-	•	-	17,393.01
0152	-	3,606.54	-	-	-	3,606.54
0154	-	252.87	-	-	-	252.87
0155	-	761.05	-	-	-	761.05
0157	-	444.07	-	-	-	444.07
0158	-	4,807.46	-	ı	-	4,807.46
0159	-	14,571.86	-	-	-	14,571.86
0161	-	1,737.31	-	ı	-	1,737.31
0409	280,308.67	14,738.71	265,569.96	-	-	280,308.67
FINANCIAL MANAGEMENT ACTIVITY Total	1,890,527.86	431,465.88	265,569.96	-	-	697,035.84
1055						
RISK MANAGEMENT ACTIVITY						
0111	102,215.41	26,964.47	-	ı	-	26,964.47
0141	-	13.90	-	ı	-	13.90
0147	24,838.34	-	-	ı	-	-
0148	-	1,624.77	-	-	-	1,624.77
0154	-	22.15	-	-	-	22.15
0155	-	76.95	-	-	-	76.95
0158	-	379.99	-	-	-	379.99
0159	-	1,348.20	-	-	-	1,348.20
RISK MANAGEMENT ACTIVITY Total	127,053.75	30,430.43	-	•	-	30,430.43
1060						
LEGAL AFFAIRS ACTIVITY						
0111	1,103,699.62	295,787.91	-	ı	-	295,787.91
0122		5,199.91	-	-	-	5,199.91
0126	49,915.18	7,710.86	-	-	-	7,710.86
0133	_	180.84	-	-	-	180.84
0141	-	156.22	-	-	-	156.22
0142	-	23,154.09	-	-	-	23,154.09
0147	280,328.42	-	-	-	-	-
0148	-	11,835.92	-	-	-	11,835.92

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0154	-	167.39	-	-	-	167.39
0155	-	553.47	-	-	-	553.47
0158	-	4,270.40	-	-	-	4,270.40
0159	-	15,434.88	-	-	-	15,434.88
0160	-	75.00	1	-	-	75.00
0161	-	1,323.76	-	-	-	1,323.76
LEGAL AFFAIRS ACTIVITY Total	1,433,943.22	365,850.65	•	-	-	365,850.65
1080						
COMMUNICATION ACTIVITY						
0111	299,984.18	55,211.90	-	-	-	55,211.90
0125	-	12,042.15	1	-	-	12,042.15
0141	-	34.85	-	-	-	34.85
0142	-	7,770.96	1	-	-	7,770.96
0147	72,896.16	•	-	-	-	-
0148	-	3,941.09	-	-	-	3,941.09
0154	-	48.74	-	-	-	48.74
0155	-	150.22	-	-	-	150.22
0157	-	88.82	-	-	-	88.82
0158	-	921.71	-	-	-	921.71
0159	-	2,201.97	-	-	-	2,201.97
0161	-	434.45	-	-	-	434.45
COMMUNICATION ACTIVITY Total	372,880.34	82,846.86	-	-	-	82,846.86
1085						
CUSTOMER SERVICES ACTIVITY						
0501	5,000.00	-	-	-	-	-
CUSTOMER SERVICES ACTIVITY Total	5,000.00	•	-	-	-	-
1090						
PERFORMANCE MANAGEMENT ACTIVITY						
0111	876,626.06	239,096.70	-	-	-	239,096.70
0141	-	102.13	-	-	-	102.13
0142	-	10,212.15	-	-	-	10,212.15
0147	213,020.13	-	-	-	-	-
0148	-	4,648.61	-	-	-	4,648.61
0154	-	117.46	•	-	-	117.46
0155	-	376.00	-	-	-	376.00

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0157	-	12.28	-	-	-	12.28
0158	-	3,361.20	-	-	-	3,361.20
0159	-	11,954.93	-	-	-	11,954.93
0161	-	375.47	-	-	-	375.47
PERFORMANCE MANAGEMENT ACTIVITY Total	1,089,646.19	270,256.93	-	-	-	270,256.93
1099						
COURT SUPERVISION						
0111	-	0.66	-	-	-	0.66
0141	-	-	-	-	-	-
0142	-	0.07	-	-	-	0.07
0148	-	0.05	-	-	-	0.05
0154	-	(0.01)	-	-	-	(0.01)
0155	-	-	-	-	-	-
0157	-	(0.42)	-	-	-	(0.42)
0158	-	0.01	-	-	-	0.01
0159	-	0.02	-	-	-	0.02
0160	-	-	-	-	-	-
0161	-	0.01	-	-	-	0.01
COURT SUPERVISION Total	-	0.39	-	-	-	0.39
110F						
BUDGET OPERATIONS						
0111	325,892.67	86,905.80	-	-	-	86,905.80
0141	-	31.59	-	-	-	31.59
0142	-	8,575.02	-	-	-	8,575.02
0147	79,191.92	-	-	-	-	-
0148	-	5,077.41	-	-	-	5,077.41
0154	-	47.71	-	-	-	47.71
0155	-	178.15	-	-	-	178.15
0158	-	1,187.46	-	-	-	1,187.46
0159	-	3,056.52	-	-	-	3,056.52
0161	-	432.40	-	-	-	432.40
BUDGET OPERATIONS Total	405,084.59	105,492.06	-	-	-	105,492.06
120F		•				
ACCOUNTING OPERATIONS						
0111	915,820.70	243,510.84	-	-	-	243,510.84

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0133	-	(418.35)	-	-	-	(418.35)
0141	-	126.70	-	-	-	126.70
0142	-	19,485.85	-	-	-	19,485.85
0147	222,544.45	-	-	-	-	-
0148	1	11,661.75	-	-	-	11,661.75
0152	-	(1.73)	-	-	-	(1.73)
0154	-	182.12	-	-	-	182.12
0155	-	611.38	-	-	-	611.38
0157	-	133.22	-	-	-	133.22
0158	-	3,397.69	-	-	-	3,397.69
0159	-	12,176.78	-	-	-	12,176.78
0160	-	23.00	-	-	-	23.00
0161	-	971.60	-	-	-	971.60
ACCOUNTING OPERATIONS Total	1,138,365.15	291,860.85	-	-	-	291,860.85
2012						
PERMANENCY						
0111	6,234,149.96	1,523,512.98	-	-	-	1,523,512.98
0125	-	12,394.80	-	-	-	12,394.80
0128	-	1,162.30	-	-	-	1,162.30
0133	310,095.11	11,719.46	-	-	-	11,719.46
0134	-	5,620.48	-	-	-	5,620.48
0135	-	76.09	-	-	-	76.09
0136	-	84.02	-	-	-	84.02
0141	-	817.24	-	-	-	817.24
0142	-	169,295.71	-	-	-	169,295.71
0147	1,514,898.50	-	-	-	-	-
0148	-	88,960.72	-	-	-	88,960.72
0152	-	3,242.67	-	-	-	3,242.67
0154	-	1,267.63	-	-	-	1,267.63
0155	-	4,001.76	-	-	-	4,001.76
0157	-	2,671.75	-	-	-	2,671.75
0158	-	21,007.78	-	-	-	21,007.78
0159	-	64,664.67	-	-	-	64,664.67
0160	-	4.25	-	-	-	4.25
0161	-	8,393.54	-	-	-	8,393.54

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0501	1,109,991.75	23,281.24	796,090.04	•	(1,249.81)	818,121.47
0507	60,000.00	110,383.47	45,000.00	ı	(2,578.32)	152,805.15
0599	-	95.97	-	ı	-	95.97
PERMANENCY Total	9,229,135.32	2,052,658.53	841,090.04	•	(3,828.13)	2,889,920.44
2030						
TEEN SERVICES ACTIVITY						
0111	2,790,330.34	648,715.86	1	1	-	648,715.86
0128	-	(282.85)	-	•	-	(282.85)
0133	-	1,010.08	-	ı	-	1,010.08
0134	-	43.03	-	ı	-	43.03
0141	-	322.78	-	ı	-	322.78
0142	-	69,726.48	-	ı	-	69,726.48
0147	678,050.29	-		-	-	-
0148	-	38,648.19	-	•	-	38,648.19
0154	-	524.35		-	-	524.35
0155	-	1,678.06	-	-	-	1,678.06
0157	-	1,080.12	-	-	-	1,080.12
0158	-	9,038.66	-	-	-	9,038.66
0159	-	30,319.55	-	-	-	30,319.55
0160	-	9.80	-	-	-	9.80
0161	-	3,747.07	-	-	-	3,747.07
0501	840,039.00	8,943.75	33,184.42	-	-	42,128.17
0507	-	83,257.50	410,053.04	-	(27,560.00)	465,750.54
0599	-	-	-	-	-	-
TEEN SERVICES ACTIVITY Total	4,308,419.63	896,782.43	443,237.46	•	(27,560.00)	1,312,459.89
2045						
FAMILY RESOURCES						
0111	1,605,682.62	340,799.85	-	-	-	340,799.85
0128		(0.42)	-	-	-	(0.42)
0129	-	7,873.72	-	-	-	7,873.72
0133	-	64.66	-	-	-	64.66
0141	-	178.52	-	-	-	178.52
0142	-	27,069.01	-	-	-	27,069.01
0147	390,180.88	-	-	-	-	-
0148		21,003.19	-	-	-	21,003.19

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0154	-	218.37	ı	ı	-	218.37
0155	-	673.12	ı	ı	-	673.12
0157	-	488.48	ı	ı	-	488.48
0158	-	4,912.13	ı	ı	-	4,912.13
0159	-	17,040.01	ı	ı	-	17,040.01
0161	-	1,407.35	ı	ı	-	1,407.35
FAMILY RESOURCES Total	1,995,863.50	421,727.99	-	-	-	421,727.99
2055						
FACILITY LICENSING						
0111	2,282,368.78	592,607.83	ı	-	-	592,607.83
0133	-	9,408.69	ı	ı	-	9,408.69
0141	-	329.12	ı	ı	-	329.12
0142	-	53,118.95	-	-	-	53,118.95
0147	554,615.62	•	•	•	-	-
0148	-	32,960.25	-	-	-	32,960.25
0152	-	2,978.64	-	-	-	2,978.64
0154	-	485.58	-	-	-	485.58
0155	-	1,543.77	-	-	-	1,543.77
0157	-	1,021.74	-	-	-	1,021.74
0158	-	7,957.27	-	-	-	7,957.27
0159	-	27,505.14	-	-	-	27,505.14
0161	-	2,568.00	-	-	-	2,568.00
0409	-	13,485.21	-	-	(13,485.21)	-
0501	200,000.00	125,000.00	75,000.00	-	-	200,000.00
FACILITY LICENSING Total	3,036,984.40	870,970.19	75,000.00	-	(13,485.21)	932,484.98
2065						
CONTRACT MONITORING						
0111	1,194,012.57	306,910.61	ı	-	-	306,910.61
0141	-	133.51	•	-	-	133.51
0142	-	30,456.89	-	-	-	30,456.89
0147	290,145.06		•	-	-	-
0148	-	18,071.66	•	-	-	18,071.66
0154	-	224.11	•	-	-	224.11
0155	-	715.86	•	-	-	715.86
0157	-	411.97	•	-	-	411.97

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0158	-	4,226.45	-	-	-	4,226.45
0159	-	13,877.53	-	-	-	13,877.53
0161	-	1,577.95	-	ı	-	1,577.95
CONTRACT MONITORING Total	1,484,157.63	376,606.54	-	•	-	376,606.54
2066						
CHILD PLACEMENT						
0111	1,705,657.63	367,258.95	-	ı	-	367,258.95
0125	-	0.06	-	ı	-	0.06
0128	-	(0.42)	-	ı	-	(0.42)
0129	-	25,662.04	-	ı	-	25,662.04
0133	-	12,787.31	-	-	-	12,787.31
0134	-	(540.68)	-	ı	-	(540.68)
0141	-	185.53	-	ı	-	185.53
0142	-	44,556.92	-	ı	-	44,556.92
0147	414,474.81	-	-	-	-	-
0148	-	23,327.98	-	-	-	23,327.98
0152	-	1,629.21	-	-	-	1,629.21
0154	-	316.38	-	-	-	316.38
0155	-	1,014.11	-	ı	-	1,014.11
0157	-	608.90	-	-	-	608.90
0158	-	5,820.40	-	ı	-	5,820.40
0159	-	17,071.23	-	-	-	17,071.23
0160	-	-	-	-	-	-
0161	-	2,217.72	-	-	-	2,217.72
0174	-	14,542.32	-	-	-	14,542.32
0442	-	-	-	-	-	-
0501	29,409,478.88	4,180,339.31	101,678.38	-	307,497.79	4,589,515.48
0599	-	-	-	-	-	-
CHILD PLACEMENT Total	31,529,611.32	4,696,797.27	101,678.38	-	307,497.79	5,105,973.44
2067						
KINSHIP SUPPORT						
0111	2,341,306.38	552,779.40	-	-	-	552,779.40
0129	-	17,702.33	-	-	-	17,702.33
0133	-	24,782.98	-	1	-	24,782.98
0135	-	1,467.49	-	ı	-	1,467.49

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0141	-	280.28	-	-	-	280.28
0142	-	70,738.33	-	-	-	70,738.33
0147	568,937.47	-	-	-	-	-
0148	-	35,285.20	-	-	-	35,285.20
0154	-	460.01	-	-	-	460.01
0155	-	1,537.27	-	-	-	1,537.27
0157	-	888.14	-	-	-	888.14
0158	-	8,252.15	-	-	-	8,252.15
0159	-	26,858.51	-	-	-	26,858.51
0160	-	-	-	-	-	-
0161	-	3,533.61	-	-	-	3,533.61
KINSHIP SUPPORT Total	2,910,243.85	744,565.70	-	-	-	744,565.70
3086						
CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT						
0111	4,434,522.81	1,086,065.30	-	-	-	1,086,065.30
0128	-	46,320.55	-	-	-	46,320.55
0129	-	1,161.10	-	-	-	1,161.10
0131	-	424.10	-	-	-	424.10
0133	-	27,302.64	-	-	-	27,302.64
0134	-	1,452.77	-	-	-	1,452.77
0135	-	3,122.20	-	-	-	3,122.20
0136	-	4,053.51	-	-	-	4,053.51
0141	-	516.32	-	-	-	516.32
0142	-	111,725.09	-	-	-	111,725.09
0147	1,077,589.11	-	-	-	-	-
0148	-	69,074.57	-	-	-	69,074.57
0154	-	887.50	ı	-	-	887.50
0155	-	2,744.00	-	-	-	2,744.00
0157	-	1,803.29	-	-	-	1,803.29
0158	-	16,154.47	1	-	-	16,154.47
0159	-	44,880.92	-	-	-	44,880.92
0160	-	-	1	-	-	-
0161	-	5,656.87	-	-	-	5,656.87
0501	255,000.00	1,175.50	•	-	28,824.50	30,000.00
CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT Total	5,767,111.92	1,424,520.70	-	-	28,824.50	1,453,345.20

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
3087						
CHILD PROTECTIVE SERVICES-INVESTIGATIONS						
0111	8,529,512.62	2,079,437.96	-	-	-	2,079,437.96
0125	-	0.05	-	-	-	0.05
0128	-	80,960.50	-	-	-	80,960.50
0129	-	17,356.85	-	-	-	17,356.85
0131	-	39,811.22	-	-	-	39,811.22
0133	-	176,163.56	-	-	-	176,163.56
0134	-	4,155.29	-	-	-	4,155.29
0135	-	21,674.15	-	ı	-	21,674.15
0136	-	18,223.30	-	ı	-	18,223.30
0141	-	1,068.43	-	ı	-	1,068.43
0142	-	255,469.26	-	ı	-	255,469.26
0147	2,072,671.62	-	-	ı	-	-
0148	-	143,546.00	-	ı	-	143,546.00
0154	-	1,689.30	-	ı	-	1,689.30
0155	-	5,371.73	-	ı	-	5,371.73
0157	-	3,561.93	-	ı	-	3,561.93
0158	-	33,784.47	-	ı	-	33,784.47
0159	-	97,083.76	-	ı	-	97,083.76
0160	-	37.50	-	ı	-	37.50
0161	-	12,911.80	-	ı	-	12,911.80
0501	1,150,000.00	-	1,150,000.00	ı	-	1,150,000.00
CHILD PROTECTIVE SERVICES-INVESTIGATIONS Total	11,752,184.24	2,992,307.06	1,150,000.00	•	-	4,142,307.06
3090						
CLINICAL HEALTH SERVICES						
0111	294,917.67	81,283.77	-	-	-	81,283.77
0141	-	42.20	-	-	-	42.20
0142	-	6,543.94	-	-	-	6,543.94
0147	71,664.99	-	-	-	-	-
0148		3,295.61	-	-	-	3,295.61
0154	-	47.72	-	-	-	47.72
0155	-	143.00	-	-	-	143.00
0157	-	88.82	-	-	-	88.82
0158	-	1,133.78	-	ı	-	1,133.78

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0159	-	4,064.22	-	-	-	4,064.22
0161	-	329.89	-	-	-	329.89
0501	975,000.00	327,054.16	68,834.43	-	-	395,888.59
0503	181,212.87	-	-	-	136,808.00	136,808.00
CLINICAL HEALTH SERVICES Total	1,522,795.53	424,027.11	68,834.43	-	136,808.00	629,669.54
3091						
NURSE CARE MANAGEMENT						
0111	895,086.51	207,475.47	-	-	-	207,475.47
0129	-	5,842.65	-	ı	-	5,842.65
0133	-	1,481.87	-	-	-	1,481.87
0141	-	107.73	-	-	-	107.73
0142	-	12,445.18	-	ı	-	12,445.18
0147	217,506.01	-	1	1	-	-
0148	-	12,775.77	-	ı	-	12,775.77
0154	-	150.19	-	ı	-	150.19
0155	-	387.14	-	ı	-	387.14
0158	-	2,987.86	-	ı	-	2,987.86
0159	-	9,159.06	-	ı	-	9,159.06
0161	-	627.21	-	1	-	627.21
0501	110,000.00	-	1	1	-	-
NURSE CARE MANAGEMENT Total	1,222,592.52	253,440.13	-	-	-	253,440.13
3092						
HEALTHY HORIZON'S CLINIC						
0409	628,151.33	62,267.56	281,732.44	208,945.00	-	552,945.00
HEALTHY HORIZON'S CLINIC Total	628,151.33	62,267.56	281,732.44	208,945.00	-	552,945.00
4010						
ADOPTION AND GUARDIANSHIP SUBSIDY						
0501	9,132,814.89	2,043,216.60	-	1	-	2,043,216.60
ADOPTION AND GUARDIANSHIP SUBSIDY Total	9,132,814.89	2,043,216.60	-	•	-	2,043,216.60
4011						
GUARDIANSHIP SUBSIDY ACTIVITY						
0501	7,757,060.31	398,441.29	-	1	-	398,441.29
GUARDIANSHIP SUBSIDY ACTIVITY Total	7,757,060.31	398,441.29	-	-	-	398,441.29
4012						
GRANDPARENT SUBSIDY ACTIVITY						

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0501	5,789,228.70	810,880.20	-	-	-	810,880.20
GRANDPARENT SUBSIDY ACTIVITY Total	5,789,228.70	810,880.20	-	-	-	810,880.20
6010						
POLICY						
0111	563,306.54	149,116.13	-	-	-	149,116.13
0141	-	121.08	-	-	-	121.08
0142	-	14,308.43	-	-	-	14,308.43
0147	136,883.50	-	-	-	-	-
0148	-	6,903.07	-	1	-	6,903.07
0152	-	2,096.00	-	-	-	2,096.00
0154	-	84.12	-	1	-	84.12
0155	-	279.28	-	-	-	279.28
0157	-	133.27	-	-	-	133.27
0158	-	2,035.23	-	-	-	2,035.23
0159	-	5,958.60	-	-	-	5,958.60
0161	-	629.45	-	-	-	629.45
0501	50,000.00	6,666.00	33,333.40	-	-	39,999.40
POLICY Total	750,190.04	188,330.66	33,333.40	-	-	221,664.06
6020						
PLANNING AND DATA ANALYSIS						
0111	937,400.96	228,964.17	-	-	-	228,964.17
0125	47,121.39	-	-	-	-	-
0133	-	82.64	-	-	-	82.64
0141	-	118.58	-	-	-	118.58
0142	-	22,183.58	-	-	-	22,183.58
0147	239,238.94	-	-	-	-	-
0148	-	13,428.88	-	-	-	13,428.88
0152	-	(2.22)	-	-	-	(2.22)
0154	-	161.90	-	-	-	161.90
0155	-	534.89	-	-	-	534.89
0157	-	266.11	-	-	-	266.11
0158	-	3,145.48	-	-	-	3,145.48
0159	-	11,447.53	-	-	-	11,447.53
0160	-	-	-	-	-	-
0161	-	1,131.99	-	-	-	1,131.99

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
PLANNING AND DATA ANALYSIS Total	1,223,761.29	281,463.53	-	-	-	281,463.53
6030						
QUALITY ASSURANCE						
0111	2,029,934.94	444,802.71	-	-	-	444,802.71
0133	-	(29.47)		-	-	(29.47)
0134	-	(382.21)	-	-	-	(382.21)
0141	-	218.84	-	-	-	218.84
0142	-	45,161.96	-	-	-	45,161.96
0147	493,274.18	-	-	-	-	-
0148	-	26,020.85	-	-	-	26,020.85
0154	-	307.96	-	-	-	307.96
0155	-	998.47	-	-	-	998.47
0157	-	666.11	-	-	-	666.11
0158	-	6,085.57	-	-	-	6,085.57
0159	-	20,511.45	-	-	-	20,511.45
0161	-	2,283.71	-	-	-	2,283.71
QUALITY ASSURANCE Total	2,523,209.12	546,645.95	-	-	-	546,645.95
7020						
WELL BEING						
0111	1,948,480.52	518,220.70	-	-	-	518,220.70
0125	84,771.44	-	-	-	-	-
0129	-	139.43	-	-	-	139.43
0133	-	3,850.47	-	-	-	3,850.47
0135	-	-	-	-	-	-
0141	-	233.12	-	-	-	233.12
0142	-	57,788.76	-	-	-	57,788.76
0147	494,080.22	-	-	-	-	-
0148	-	30,019.89	-	-	-	30,019.89
0152	-	(2.03)	-	-	-	(2.03)
0154	-	419.55	-	-	-	419.55
0155	-	1,304.58	-	-	-	1,304.58
0157	-	705.11	-	-	-	705.11
0158	-	7,020.43	-	-	-	7,020.43
0159	-	23,231.31	-	-	-	23,231.31
0160	-	142.50	-	-	-	142.50

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0161	-	2,902.02	-	-	-	2,902.02
0409	27,330.89	-	27,000.00	-	-	27,000.00
0501	2,488,000.00	107,538.85	-	-	178,756.00	286,294.85
0507	965,000.00	-	-	-	825,978.00	825,978.00
WELL BEING Total	6,007,663.07	753,514.69	27,000.00	-	1,004,734.00	1,785,248.69
8010						
COMMUNITYPARTNERSHIP SERVICES						
0111	1,489,205.72	343,997.69	-	-	-	343,997.69
0125	147,641.73	10,426.72	-	-	-	10,426.72
0131	-	0.91	-	-	-	0.91
0133	-	3,126.78	-	-	-	3,126.78
0136	-	96.81	-	-	-	96.81
0141	-	2,516.58	-	-	-	2,516.58
0142	-	25,561.44	-	-	-	25,561.44
0147	397,753.92	-	-	-	-	-
0148	-	17,458.78	-	-	-	17,458.78
0154	-	209.26	-	-	-	209.26
0155	-	715.38	-	-	-	715.38
0157	-	285.40	-	-	-	285.40
0158	-	4,691.50	-	-	-	4,691.50
0159	-	16,310.90	-	-	-	16,310.90
0160	-	-	-	-	-	-
0161	-	1,266.84	-	-	-	1,266.84
0501	1,310,000.00	-	87,715.02	700,000.00	-	787,715.02
0507	-	-	-	-	-	-
COMMUNITYPARTNERSHIP SERVICES Total	3,344,601.37	426,664.99	87,715.02	700,000.00	-	1,214,380.01
8020						
IN-HOME						
0111	4,317,250.01	1,071,300.39	-	-	-	1,071,300.39
0133	-	5,088.64	-	-	-	5,088.64
0136	-	(2.26)	-	-	-	(2.26)
0141	-	605.95	-	-	-	605.95
0142	-	128,226.59	-	-	-	128,226.59
0147	1,049,091.82	-	-	-	-	-
0148	-	61,562.98	-	-	-	61,562.98

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0152	-	2,724.06	-	-	-	2,724.06
0154	-	909.86	-	-	-	909.86
0155	-	2,970.72	-	-	-	2,970.72
0157	-	1,820.28	-	-	-	1,820.28
0158	-	14,709.73	-	-	-	14,709.73
0159	-	48,613.95	-	-	-	48,613.95
0160	-	8.70	-	-	-	8.70
0161	-	6,461.56	-	-	-	6,461.56
0501	420,000.00	1,914.14	-	-	48,085.86	50,000.00
0507	140,000.00	26,729.94	-	-	24,220.06	50,950.00
IN-HOME Total	5,926,341.83	1,373,645.23	-	-	72,305.92	1,445,951.15
8030						
PREVENTION SERVICES						
0111	-	71.29	-	-	-	71.29
0141	-	-	-	-	-	-
0142	-	0.02	-	-	-	0.02
0148	-	4.42	-	-	-	4.42
0154	-	-	-	-	-	-
0155	-	0.01	-	-	-	0.01
0158	-	1.03	-	-	-	1.03
0159	-	0.01	-	-	-	0.01
0160	-	-	-	-	-	-
0161	-	-	-	-	-	-
0501	15,747,256.93	555,960.43	12,115,455.22	634,828.00	-	13,306,243.65
0599	-	1,335.88	-	-	-	1,335.88
PREVENTION SERVICES Total	15,747,256.93	557,373.09	12,115,455.22	634,828.00	-	13,307,656.31
9221						
PURCHASE CARD - DUMMY ACCOUNT						
0410	-	0.46	-	-	(0.46)	-
PURCHASE CARD - DUMMY ACCOUNT To	tal -	0.46	-	-	(0.46)	-
NA						
NO PROGRAM INFORMATION						
0111	-	-	-	-	-	-
0133	-	-	-	-	-	-
0141	-	-	-	-	-	-

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
NO PROGRAM INFORMATION Total	-	-	-	-	-	-
RL0 Local Total	161,239,197.03	28,032,218.81	17,484,096.22	2,090,086.60	9,163,463.64	56,769,865.27
	Fe	deral Grants				
	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
1010						
PERSONNEL SERVICES ACTIVITY						
0111	287,271.97	79,856.15	ı	ı	-	79,856.15
0125	48,532.59	(137.72)	ı	ı	-	(137.72)
0141	-	41.41	ı	ı	-	41.41
0142	-	7,337.76	-	ı	-	7,337.76
0147	81,600.50	ı	ı	ı	-	-
0148	-	4,677.41	ı	ı	-	4,677.41
0154	-	65.55	ı	ı	-	65.55
0155	-	213.70	ı	ı	-	213.70
0158	-	1,093.89	ı	ı	-	1,093.89
0159	-	3,985.94	ı	ı	-	3,985.94
0161	-	289.42	-	ı	-	289.42
0174	193,631.70	ı	ı	ı	-	-
0201	10,000.00	(1,079.45)	-	ı	11,079.45	10,000.00
0408	145,000.00	9,211.88	61,936.90	ı	59,293.40	130,442.18
0409	82,205.00	ı	ı	ı	40,000.00	40,000.00
0411	5,000.00	2,978.27	ı	ı	2,021.73	5,000.00
0414	12,000.00	88.18	ı	ı	11,911.82	12,000.00
0425	2,384.94	ı	ı	ı	2,384.94	2,384.94
0442	2,500.00	ı	ı	ı	2,500.00	2,500.00
0711	20,000.00	•	-	ı	5,000.00	5,000.00
PERSONNEL SERVICES ACTIVITY Total	890,126.70	108,622.39	61,936.90	-	134,191.34	304,750.63
1015						
TRAINING AND EMPLOYEE DEVELOPMENT						
0111	421,442.72	109,596.19	-	-	-	109,596.19
0133	-	727.24	ı	-	-	727.24
0135	-	497.15	-	-	-	497.15
0141	-	56.24	-	ı	-	56.24

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0142	-	11,386.64	-	-	-	11,386.64
0147	102,410.58	-	-	-	-	-
0148	-	6,594.40	-	-	-	6,594.40
0154	-	86.61	-	-	-	86.61
0155	-	272.71	-	-	-	272.71
0157	-	133.23	-	-	-	133.23
0158	-	1,542.24	-	-	-	1,542.24
0159	-	5,479.88	-	-	-	5,479.88
0161	-	551.95	-	-	-	551.95
0201	2,500.00	1,223.36	-	-	1,276.64	2,500.00
0402	-	1,271.51	-	-	(521.51)	750.00
0404	-	-	-	-	-	-
0408	167,160.00	4,894.18	73,562.00	-	10,913.82	89,370.00
0409	19,161.00	-	-	-	-	-
0410	-	-	-	-	1,179.95	1,179.95
0411	2,000.00	-	-	-	2,000.00	2,000.00
0425	-	(3,497.00)	-	-	-	(3,497.00)
TRAINING AND EMPLOYEE DEVELOPMENT Total	714,674.30	140,816.53	73,562.00	-	14,848.90	229,227.43
1020						
CONTRACTING AND PROCUREMENT ACTIVITY						
0111	214,738.25	55,643.54	-	-	-	55,643.54
0133	-	684.63	-	-	-	684.63
0141	-	13.57	-	-	-	13.57
0142	-	3,110.95	-	-	-	3,110.95
0147	52,181.39	-	-	-	-	-
0148	-	1,538.01	-	-	-	1,538.01
0152	-	2,061.83	-	-	-	2,061.83
0154	-	26.55	-	-	-	26.55
0155	-	83.59	-	-	-	83.59
0157	-	88.82	-	-	-	88.82
0158	-	359.71	-	-	-	359.71
0159	-	1,309.47	-	-	-	1,309.47
0161	-	78.79	-	-	-	78.79
0201	2,500.00	-	-	-	2,500.00	2,500.00
0408	14,883.44	-	-	-	-	-

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0409	40,000.00	-	-	-	-	-
0414	2,000.00	303.24	-	-	1,696.76	2,000.00
0425	1,605.00	-	-	-	-	-
0442	-	-	6,017.58	-	-	6,017.58
CONTRACTING AND PROCUREMENT ACTIVITY Total	327,908.08	65,302.70	6,017.58	-	4,196.76	75,517.04
1030						
PROPERTY MANAGEMENT ACTIVITY						
0111	653,171.86	170,425.10	-	-	-	170,425.10
0133	-	(58.24)	-	-	-	(58.24)
0135	-	349.60	-	-	-	349.60
0141	-	81.38	-	-	-	81.38
0142	-	10,945.55	-	-	-	10,945.55
0147	158,720.77	-	-	-	-	-
0148	-	10,241.51	-	-	-	10,241.51
0154	-	135.15	-	-	-	135.15
0155	-	446.23	-	-	-	446.23
0157	-	310.57	-	-	-	310.57
0158	-	2,395.23	-	-	-	2,395.23
0159	-	7,786.87	-	-	-	7,786.87
0161	-	597.44	-	-	-	597.44
0201	47,999.96	8,556.14	4,965.00	-	15,943.86	29,465.00
0305	433,800.10	73,687.92	-	-	360,112.18	433,800.10
0308	1,000,629.70	599.37	723,970.00	-	83,271.46	807,840.83
0402	6,482.00	-	-	-	6,482.00	6,482.00
0403	20,000.00	-	6,500.00	-	-	6,500.00
0405	27,160.00	-	608.00	-	-	608.00
0406	101,181.00	800.00	2,720.00	-	32,200.00	35,720.00
0408	-	-	10,324.00	-	-	10,324.00
0409	187,584.25	53,383.08	93,715.83	-	-	147,098.91
0411	1,500.00	-	-	-	-	-
0416	10,879.00	-	-	-	1,000.00	1,000.00
0417	-	-	-	-	-	-
0425	-	-	-	-	-	-
0430	60,641.00	3,708.80	35,526.40	-	-	39,235.20
0701	49,999.60	1,155.20	-	-	8,844.80	10,000.00

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0704	-	ı	ı	-	-	-
0706	-	-	ı	-	-	-
PROPERTY MANAGEMENT ACTIVITY Total	2,759,749.24	345,546.90	878,329.23	-	507,854.30	1,731,730.43
1040						
INFORMATION TECHNOLOGY ACTIVITY						
0111	1,020,472.72	271,172.98	-	-	-	271,172.98
0125	92,100.94	14,942.59	-	-	-	14,942.59
0128	-	660.00	-	-	-	660.00
0133	-	847.54	-	-	-	847.54
0136	-	58.62	-	-	-	58.62
0141	-	137.40	ı	-	-	137.40
0142	-	29,448.47	-	-	-	29,448.47
0147	270,355.42	-	ı	-	-	-
0148	-	17,158.90	ı	-	-	17,158.90
0154	-	219.47	-	-	-	219.47
0155	-	684.77	1	1	-	684.77
0157	-	470.19	•	•	-	470.19
0158	-	4,013.05	1	1	-	4,013.05
0159	-	13,533.76	ı	ı	-	13,533.76
0160	-	-	-	-	-	-
0161	-	1,559.02	•	ı	-	1,559.02
0201	10,000.00	-	-	-	10,000.00	10,000.00
0219	50,000.00	3,222.81	•	-	6,777.19	10,000.00
0402	12,469.60	-	-	-	8,000.00	8,000.00
0409	-	24,166.66	270,940.75	-	-	295,107.41
0417	3,996,699.09	18,726.15	867,479.01	10,000.00	10,000.00	906,205.16
0425	4,018.00	-	-	-	-	-
0441	25,000.00	21,000.00	-	-	-	21,000.00
0442	235,341.62	16,324.00	41,342.89	119,817.00	4,744.00	182,227.89
0494	788,358.02	160,735.71	-	-	562,872.29	723,608.00
0706	70,000.00	-	-	-	-	-
0710	370,160.00	214.93	340,523.09	-	4,785.07	345,523.09
0711	341,496.83	-	-	-	5,000.00	5,000.00
INFORMATION TECHNOLOGY ACTIVITY Total	7,286,472.24	599,297.02	1,520,285.74	129,817.00	612,178.55	2,861,578.31
1050						

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
FINANCIAL MANAGEMENT ACTIVITY						
0111	152,751.43	39,423.80	-	-	-	39,423.80
0141	-	11.47	-	-	-	11.47
0142	-	2,853.41	-	-	-	2,853.41
0147	37,118.60	1	-	-	-	-
0148	-	1,337.60	-	-	-	1,337.60
0152	-	1,218.06	-	-	-	1,218.06
0154	-	26.55	-	-	-	26.55
0155	-	83.59	-	-	-	83.59
0157	-	88.82	-	-	-	88.82
0158	-	312.83	-	-	-	312.83
0159	-	1,101.16	-	-	-	1,101.16
0161	-	69.47	-	-	-	69.47
0201	7,000.00	1,060.46	-	-	5,939.54	7,000.00
0409	253,577.13	11,416.66	242,160.47	-	-	253,577.13
FINANCIAL MANAGEMENT ACTIVITY Total	450,447.16	59,003.88	242,160.47	-	5,939.54	307,103.89
1055						
RISK MANAGEMENT ACTIVITY						
0409	4,500.00	-	-	-	-	-
0702	3,200.00	-	-	-	-	-
RISK MANAGEMENT ACTIVITY Total	7,700.00	-	-	-	-	-
1060						
LEGAL AFFAIRS ACTIVITY						
0111	-	0.07	-	-	-	0.07
0128	-	(3.43)	-	-	-	(3.43)
0133	-	(24.19)	-	-	-	(24.19)
0141	-	-	-	-	-	-
0148	-	(1.71)	-	-	-	(1.71)
0154	-	-	-	-	-	-
0155	-	-	-	-	-	-
0157	-	-	-	-	-	-
0158	-	(0.40)	-	-	-	(0.40)
0159	-	0.01	-	-	-	0.01
0201	1,500.00	-	-	-	1,500.00	1,500.00
0401	2,600.00	-	-	-	2,600.00	2,600.00

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0409	163,379.88	-	3,542.52	-	-	3,542.52
0425	2,150.00	-	-	-	2,150.00	2,150.00
LEGAL AFFAIRS ACTIVITY Total	169,629.88	(29.65)	3,542.52	-	6,250.00	9,762.87
1070						
FLEET MANAGEMENT ACTIVITY						
0301	74,828.00	10,336.42	-	-	64,491.58	74,828.00
0403	201,964.85	41,818.62	130,146.23	ı	-	171,964.85
0404	701,439.86	139,292.93	35,856.14	ı	495,631.13	670,780.20
0407	114,811.59	1,192.35		-	3,807.65	5,000.00
0408	-	599.17	29,400.83	-	-	30,000.00
FLEET MANAGEMENT ACTIVITY Total	1,093,044.30	193,239.49	195,403.20	-	563,930.36	952,573.05
1080						
COMMUNICATION ACTIVITY						
0201	200.01	-	-	-	200.00	200.00
0401	300.00	-	-	-	-	-
0408	800.00	-	-	-	-	-
0410	2,700.00	-	-	-	-	-
0411	10,000.00	-	2,960.00	-	-	2,960.00
0702	1,300.00	-	-	-	-	-
COMMUNICATION ACTIVITY Total	15,300.01	-	2,960.00	-	200.00	3,160.00
1085			·			,
CUSTOMER SERVICES ACTIVITY						
0201	2,000.00	-	-	-	2,500.00	2,500.00
0205	500.00	-	-	-	-	· -
0411	2,150.00	-	-	-	-	-
0702	1,206.92	-	-	-	-	-
CUSTOMER SERVICES ACTIVITY Total	5,856.92	-	-	-	2,500.00	2,500.00
1087	·				,	•
LANGUAGE ACCESS						
0409	95,000.00	10,355.20	61,644.95	-	-	72,000.15
LANGUAGE ACCESS Total	95,000.00	10,355.20	61,644.95	-	-	72,000.15
1090	,	,	,			,
PERFORMANCE MANAGEMENT ACTIVITY						
0111	288,048.45	73,598.87	-	-	-	73,598.87
0141	-	39.63	-	-	-	39.63

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0142	-	8,573.13	1	-	-	8,573.13
0147	69,995.78	ı	1	-	-	-
0148	-	1,650.74	•	-	-	1,650.74
0154	-	43.31	ı	-	-	43.31
0155	-	136.35	•	-	-	136.35
0157	-	-	-	-	-	-
0158	-	1,017.40	-	-	-	1,017.40
0159	-	3,679.96	-	-	-	3,679.96
0161	-	432.38	-	-	-	432.38
0201	9,749.66	-	-	-	9,749.63	9,749.63
0401	13,250.00	-	-	-	-	-
0402	-	2,047.56	-	-	-	2,047.56
0408	16,000.00	-	-	-	-	-
0409	25,000.00	-	-	-	-	-
PERFORMANCE MANAGEMENT ACTIVITY Total	422,043.89	91,219.33	-	-	9,749.63	100,968.96
1099						
COURT SUPERVISION						
0111	-	0.09	-	-	-	0.09
0141	-	-	-	-	-	-
0142	-	0.01	-	-	-	0.01
0148	-	0.01	-	-	-	0.01
0154	-	-	-	-	-	-
0155	-	-	-	-	-	-
0157	-	-	-	-	-	-
0158	-	0.01	-	-	-	0.01
0159	-	0.01	-	-	-	0.01
0161	-	-	-	-	-	-
0201	2,500.00	-	-	-	2,500.00	2,500.00
0408	570,496.63	-	562,006.00	-	-	562,006.00
0710	-	370.00	-	-	(370.00)	-
COURT SUPERVISION Total	572,996.63	370.13	562,006.00	-	2,130.00	564,506.13
120F						
ACCOUNTING OPERATIONS						
0111	812,283.91	201,137.88	-	-	-	201,137.88
0141	-	165.43	-	-	-	165.43

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0142	-	23,176.27	-	-	-	23,176.27
0147	197,384.99			-	-	-
0148	-	4,547.64	-	1	-	4,547.64
0152	-	2,848.99		-	-	2,848.99
0154	-	163.18	-	•	-	163.18
0155	-	492.19		-	-	492.19
0157	-	177.63	-	-	-	177.63
0158	-	2,177.53	-	-	-	2,177.53
0159	-	8,021.95	-	-	-	8,021.95
0161	-	918.70	-	-	-	918.70
0174	193,631.70	-	-	-	-	-
0201	14,733.12	-	-	-	-	-
0401	7,907.43	-	-	-	-	-
0409	88,331.08	-	-	-	-	-
0702	13,500.00	-	-	-	-	-
0710	-	-	11,151.00	-	-	11,151.00
ACCOUNTING OPERATIONS Total	1,327,772.23	243,827.39	11,151.00	•	-	254,978.39
2012						
PERMANENCY						
0111	1,479,911.85	369,356.26		-	-	369,356.26
0133	305,092.57	954.53	-	-	-	954.53
0134	-	(47.67)		-	-	(47.67)
0141	-	191.64	-	-	-	191.64
0142	-	40,121.58	-	-	-	40,121.58
0147	359,618.59	-	-	-	-	-
0148	-	21,864.48		-	-	21,864.48
0154	-	316.82		-	-	316.82
0155	-	998.48		-	-	998.48
0157	-	577.30	-	-	-	577.30
0158	-	5,113.49	-	-	-	5,113.49
0159	-	17,178.53	-	-	-	17,178.53
0160	-	10.30	-	-	-	10.30
0161	-	2,031.72	-	-	-	2,031.72
0201	10,000.00	7,494.36	-	-	2,505.64	10,000.00
0204	-	1,445.38	-	-	(1,445.38)	-

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0401	-	100.00	-	-	-	100.00
0402	10,000.00	-	-	-	-	-
0409	20,000.00	10,003.44	ı	ı	(2,183.44)	7,820.00
0425	20,000.00	300.00	ı	ı	-	300.00
0501	30,977.84		•	•	-	-
0702	500.00	-	-	-	-	-
4080	-	161.00	-	•	-	161.00
PERMANENCY Total	2,236,100.85	478,171.64	•	-	(1,123.18)	477,048.46
2030						
TEEN SERVICES ACTIVITY						
0111	465,772.40	103,609.32	ı	ı	-	103,609.32
0141	-	54.66	ı	ı	-	54.66
0142	-	13,801.72	ı	ı	-	13,801.72
0147	113,182.69	-	ı	ı	-	-
0148	-	6,074.40	ı	ı	-	6,074.40
0154	-	106.09	ı	ı	-	106.09
0155	-	314.40	ı	ı	-	314.40
0157	-	222.03	ı	ı	-	222.03
0158	-	1,420.62	•	ı	-	1,420.62
0159	-	5,180.55	ı	ı	-	5,180.55
0161	-	696.19	1	ı	-	696.19
0201	5,625.00	-	-	-	5,625.00	5,625.00
0402	5,833.00	-	ı	ı	4,833.00	4,833.00
0408	-	ı	ı	600.00	-	600.00
0409	8,370.17	-	ı	-	8,370.17	8,370.17
0411	3,000.00	1	ı	ı	3,000.00	3,000.00
0501	483,061.99	25,779.48	ı	-	94,715.12	120,494.60
0507	141,000.00	39,955.63	297,708.00	-	26,655.37	364,319.00
0702	7,000.00	-	-		7,000.00	7,000.00
0706	-	-	-	-	-	-
TEEN SERVICES ACTIVITY Total	1,232,845.25	197,215.09	297,708.00	600.00	150,198.66	645,721.75
2045						
FAMILY RESOURCES						
0111	348,272.69	90,947.67	-	-	-	90,947.67
0129	-	4,203.62	ı	ı	-	4,203.62

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0133	-	2,999.85	-	-	-	2,999.85
0141	-	47.37	ı	-	-	47.37
0142	-	7,826.67		-	-	7,826.67
0147	84,630.27	ı	ı	-	-	-
0148	-	5,925.65	-	-	-	5,925.65
0154	-	69.87	1	-	-	69.87
0155	-	219.95	-	-	-	219.95
0157	-	177.63	-	-	-	177.63
0158	-	1,385.83	ı	-	-	1,385.83
0159	-	4,547.42	-	-	-	4,547.42
0161	-	389.37	-	-	-	389.37
0201	2,500.00	555.57	-	-	1,944.43	2,500.00
0409	286,004.00	3,800.46	1	7,650.00	2,025.00	13,475.46
0411	7,500.00	ı	1	-	-	-
FAMILY RESOURCES Total	728,906.96	123,096.93	•	7,650.00	3,969.43	134,716.36
2055						
FACILITY LICENSING						
0111	362,167.28	72,792.52	-	-	-	72,792.52
0125	-	15,673.67	-	-	-	15,673.67
0133	-	224.22	-	-	-	224.22
0141	-	34.05	-	-	-	34.05
0142	-	11,773.29	-	-	-	11,773.29
0147	88,006.64	-	-	-	-	-
0148	-	5,148.65	ı	-	-	5,148.65
0154	-	92.00	-	-	-	92.00
0155	-	296.90	-	-	-	296.90
0157	-	133.23	-	-	-	133.23
0158	-	1,204.14	-	-	-	1,204.14
0159	-	3,639.63	-	-	-	3,639.63
0161	-	592.82	-	-	-	592.82
0201	4,500.00	-	-	-	4,500.00	4,500.00
0409	40,000.00	1	-	-	-	-
FACILITY LICENSING Total	494,673.92	111,605.12	-	-	4,500.00	116,105.12
2065						
CONTRACT MONITORING						

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0111	598,902.75	157,148.23	-	-	-	157,148.23
0136	-	-	-	-	-	-
0141	-	93.31	-	-	-	93.31
0142	-	13,953.35	-	-	-	13,953.35
0147	145,533.37			-	-	-
0148	-	8,145.37	ı	-	-	8,145.37
0152	-	1,126.26	-	-	-	1,126.26
0154	-	128.40		-	-	128.40
0155	-	433.20	ı	-	-	433.20
0157	-	222.03		-	-	222.03
0158	-	2,130.23	ı	-	-	2,130.23
0159	-	7,052.97	-	-	-	7,052.97
0160	-	25.00	ı	-	-	25.00
0161	-	636.00		-	-	636.00
0201	3,000.00	ı	ı	-	3,000.00	3,000.00
CONTRACT MONITORING Total	747,436.12	191,094.35	•	-	3,000.00	194,094.35
2066						
CHILD PLACEMENT						
0111	955,711.64	278,029.14	-	-	-	278,029.14
0129	-	13,304.33	-	-	-	13,304.33
0133	-	7,900.29	-	-	-	7,900.29
0135	-	1,458.12	-	-	-	1,458.12
0141	-	169.51	-	-	-	169.51
0142	-	24,252.07	-	-	-	24,252.07
0147	232,237.93	-	-	-	-	-
0148	-	16,232.39	-	-	-	16,232.39
0152	-	1,804.38	-	-	-	1,804.38
0154	-	195.17	-	-	-	195.17
0155	-	547.21	-	-	-	547.21
0157	-	311.13	-	-	-	311.13
0158	-	4,187.58	-	-	-	4,187.58
0159	-	10,370.32	-	-	-	10,370.32
0161	-	1,072.32	-	-	-	1,072.32
0174	193,631.70	-	-	-	-	-
0201	7,500.00	-	-	-	7,500.00	7,500.00

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0425	50,000.00	129.03	-		(129.03)	-
0501	11,820,158.33	42,367.40	17,200.00	-	-	59,567.40
4250	-	-	-	-	-	-
CHILD PLACEMENT Total	13,259,239.60	402,330.39	17,200.00	-	7,370.97	426,901.36
2067						
KINSHIP SUPPORT						
0111	240,733.85	61,615.69	-	-	-	61,615.69
0129	-	2,446.93	-	-	-	2,446.93
0133	-	5,372.12	-	-	-	5,372.12
0141	-	32.52	-	-	-	32.52
0142	-	8,246.88	-	ı	-	8,246.88
0147	58,498.33	-	-	ı	-	-
0148	-	4,075.33	1	ı	-	4,075.33
0154	-	57.58	-		-	57.58
0155	-	195.72	-	-	-	195.72
0157	-	133.24	-	-	-	133.24
0158	-	953.09	-	-	-	953.09
0159	-	3,081.07	-	-	-	3,081.07
0161	-	409.00	-	-	-	409.00
0201	5,000.00	518.79	-	-	4,481.21	5,000.00
0402	10,000.00	930.47	-	-	(0.02)	930.45
0409	115,500.00	630.70	14,369.30	-	60,000.00	75,000.00
0501	75,000.00	-	-	-	25,000.00	25,000.00
0702	6,000.00	-	-	-	-	-
0704	-	149.99	-	-	0.01	150.00
KINSHIP SUPPORT Total	510,732.18	88,849.12	14,369.30	-	89,481.20	192,699.62
3086						
CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT						
0111	1,591,373.24	390,810.58	-	-	-	390,810.58
0128	-	18,757.68	-	-	-	18,757.68
0133	-	10,337.12	-	-	-	10,337.12
0134	-	(687.85)	-	-	-	(687.85)
0135	-	1,502.44	-	-	-	1,502.44
0136	-	1,366.30	-	-	-	1,366.30
0141	-	173.54	-	-	-	173.54

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0142	-	42,950.47	-	-	-	42,950.47
0147	392,319.34	-	-	-	-	-
0148	-	25,177.72	-	-	-	25,177.72
0154	-	335.80	-	-	-	335.80
0155	-	1,069.77	-	-	-	1,069.77
0157	-	754.32	-	-	-	754.32
0158	-	5,888.36	-	-	-	5,888.36
0159	-	19,526.57	-	-	-	19,526.57
0160	-		-	-	-	-
0161	-	2,259.01	1	-	-	2,259.01
0201	6,000.00	-	ı	-	6,000.00	6,000.00
0402	18,000.00	9,696.11		-	(3,696.11)	6,000.00
0409	18,000.00	-	1	-	-	-
CHILD PROTECTIVE SVCS-FAMILY ASSESSMENT Total	2,025,692.58	529,917.94	•	-	2,303.89	532,221.83
3087						
CHILD PROTECTIVE SERVICES-INVESTIGATIONS						
0111	1,900,663.08	406,117.30	ı	-	-	406,117.30
0128	-	12,977.29	•	-	-	12,977.29
0131	-	4,206.59	ı	-	-	4,206.59
0133	365,188.33	32,491.39	-	-	-	32,491.39
0134	-	4,462.52	•	-	-	4,462.52
0135	-	1,883.65	-	-	-	1,883.65
0136	-	3,094.44	-	-	-	3,094.44
0141	-	188.09	ı	-	-	188.09
0142	-	45,362.84	-	-	-	45,362.84
0147	461,861.13	-	-	-	-	-
0148	-	28,069.62	-	-	-	28,069.62
0152	-	1,028.02	-	-	-	1,028.02
0154	-	333.28	-	-	-	333.28
0155	-	1,081.22	-	-	-	1,081.22
0157	-	551.77	-	-	-	551.77
0158	-	6,767.87	-	-	-	6,767.87
0159	-	18,485.35	-	-	-	18,485.35
0160	-	21.40	-	-	-	21.40
0161	-	2,305.02	-	-	-	2,305.02

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0174	193,631.70	19,326.61	-		-	19,326.61
0201	6,500.00	-	-	ı	6,500.00	6,500.00
CHILD PROTECTIVE SERVICES-INVESTIGATIONS Total	2,927,844.24	588,754.27	-	•	6,500.00	595,254.27
3090						
CLINICAL HEALTH SERVICES						
0111	204,148.41	64,554.21	-	-	-	64,554.21
0125	65,312.36	10,028.45	-	-	-	10,028.45
0129	-	10,355.48	-	-	-	10,355.48
0133	-	2,094.69	-	-	-	2,094.69
0141	-	38.76	-	-	-	38.76
0142	-	6,923.89	-	-	-	6,923.89
0147	65,478.97	-	-	ı	-	-
0148	-	4,091.23	1	ı	-	4,091.23
0154	-	47.72	-	ı	-	47.72
0155	-	143.00	-	ı	-	143.00
0157	-	88.82	-	ı	-	88.82
0158	-	1,215.90	-	ı	-	1,215.90
0159	-	3,729.13	-	-	-	3,729.13
0161	-	358.99	-	-	-	358.99
0201	7,000.00	1,667.22	-	-	5,332.78	7,000.00
0203	15,529.00	4,251.21	-	-	11,277.79	15,529.00
0408	2,000.00	-	-	-	2,000.00	2,000.00
0409	32,500.00	2,279.88	25,000.00	-	5,220.12	32,500.00
0502	1,077,600.00	-	-	-	-	-
0702	5,000.00	-	-	-	5,000.00	5,000.00
CLINICAL HEALTH SERVICES Total	1,474,568.74	111,868.58	25,000.00	-	28,830.69	165,699.27
3091						
NURSE CARE MANAGEMENT						
0111	1,119,359.57	294,575.29	-	-	-	294,575.29
0129	-	2,932.45	-	-	-	2,932.45
0133	-	866.24	-	-	-	866.24
0141	-	232.21	-	-	-	232.21
0142	-	33,873.01	-	-	-	33,873.01
0147	272,004.36	-	-	-	-	-
0148	-	12,898.39	-	-	-	12,898.39

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0152	-	3,771.70	-	-	-	3,771.70
0154	-	206.18	ı	ı	-	206.18
0155	-	670.80	ı	ı	-	670.80
0158	-	4,092.12	-	-	-	4,092.12
0159	-	12,033.02	•	•	-	12,033.02
0161	-	1,513.71	-	-	-	1,513.71
0409	188,500.00	-	-	-	-	-
NURSE CARE MANAGEMENT Total	1,579,863.93	367,665.12	-	-	-	367,665.12
3092						
HEALTHY HORIZON'S CLINIC						
0409	168,256.67	14,092.50	82,315.50	-	-	96,408.00
HEALTHY HORIZON'S CLINIC Total	168,256.67	14,092.50	82,315.50	-	-	96,408.00
4010						
ADOPTION AND GUARDIANSHIP SUBSIDY						
0501	9,200,000.00	2,357,779.19	-	-	-	2,357,779.19
ADOPTION AND GUARDIANSHIP SUBSIDY Total	9,200,000.00	2,357,779.19	-	-	-	2,357,779.19
4011						·
GUARDIANSHIP SUBSIDY ACTIVITY						
0501	2,400,000.00	2,071,175.40	-	-	-	2,071,175.40
GUARDIANSHIP SUBSIDY ACTIVITY Total	2,400,000.00	2,071,175.40	-	-	-	2,071,175.40
4012						
GRANDPARENT SUBSIDY ACTIVITY						
0201	3,500.00	48.00	-	-	3,452.00	3,500.00
0408	2,299.94	-	-	-	-	-
0409	89,000.00	12,657.04	50,325.36	-	-	62,982.40
0411	700.00	-	-	-	-	-
GRANDPARENT SUBSIDY ACTIVITY Total	95,499.94	12,705.04	50,325.36	-	3,452.00	66,482.40
6010			-			·
POLICY						
0174	193,631.70	-	-	-	-	-
0201	12,500.00	-	-	-	12,500.00	12,500.00
0408	201,000.00	26,667.00	133,333.60	-	-	160,000.60
0409	112,143.00	9,670.68	59,714.00	310.13	(5,047.68)	64,647.13
0411	2,079.00	-	-	-	2,079.00	2,079.00
POLICY Total	521,353.70	36,337.68	193,047.60	310.13	9,531.32	239,226.73

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
6030						
QUALITY ASSURANCE						
0111	267,655.60	69,171.52	-	-	-	69,171.52
0141	-	35.95	-	-	-	35.95
0142	-	10,426.39	-	-	-	10,426.39
0147	65,040.30	-	-	-	-	-
0148	-	4,052.95	-	-	-	4,052.95
0154	-	57.57	-	-	-	57.57
0155	-	195.71	-	-	-	195.71
0157	-	133.23	-	-	-	133.23
0158	-	947.88	-	-	-	947.88
0159	-	3,458.59	-	-	-	3,458.59
0161	-	528.48	-	-	-	528.48
0411	2,700.00	-	-	-	2,700.00	2,700.00
QUALITY ASSURANCE Total	335,395.90	89,008.27	-	-	2,700.00	91,708.27
7020						
WELL BEING						
0111	358,994.87	79,596.24	ı	-	-	79,596.24
0125	58,341.81	9,094.93	-	-	-	9,094.93
0129	-	(141.38)	1	-	-	(141.38)
0133	-	(49.19)	-	-	-	(49.19)
0141	-	45.64	1	-	-	45.64
0142	-	7,422.21	-	-	-	7,422.21
0147	101,412.82	-	-	-	-	-
0148	-	3,232.57	ı	-	-	3,232.57
0154	-	56.61	-	-	-	56.61
0155	-	178.22	-	-	-	178.22
0157	-	44.41	-	-	-	44.41
0158	-	1,223.57	1	-	-	1,223.57
0159	-	4,436.13	1	-	-	4,436.13
0161	-	378.74	-	-	-	378.74
0174	193,631.70	-	1	-	-	-
0201	4,637.07	204.30	-	-	4,432.77	4,637.07
0204	-	2,648.27	-	-	(2,648.27)	-
0408	9,645.00	-	-	-	-	-

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0409	155,000.00	9,590.77	145,409.23	-	-	155,000.00
0501	1,389,677.83		-	-	-	-
WELL BEING Total	2,271,341.10	117,962.04	145,409.23	-	1,784.50	265,155.77
8010						
COMMUNITYPARTNERSHIP SERVICES						
0111	188,025.88	61,549.66	ı	-	-	61,549.66
0125	83,387.40	ı	ı	1	-	-
0128	-	1,170.87	-	-	-	1,170.87
0133	-	494.21	1	-	-	494.21
0134	-	-	-	-	-	-
0141	-	32.11	ı	-	-	32.11
0142	-	13,030.47	•	-	-	13,030.47
0147	65,953.43	-	-	-	-	-
0148	-	3,551.49		-	-	3,551.49
0154	-	65.19	-	-	-	65.19
0155	-	225.89	-	-	-	225.89
0157	-	88.82	-	-	-	88.82
0158	-	830.61	-	-	-	830.61
0159	-	1,191.46	-	-	-	1,191.46
0161	-	675.69	-	-	-	675.69
0174	193,631.70	-	-	-	-	-
0201	2,000.03	-	-	-	2,000.00	2,000.00
COMMUNITYPARTNERSHIP SERVICES Total	532,998.44	82,906.47	-	-	2,000.00	84,906.47
8020						
IN-HOME						
0111	1,296,916.43	295,489.32	1	-	-	295,489.32
0133	365,188.33	3,000.22	-	-	-	3,000.22
0141	-	141.04	-	-	-	141.04
0142	-	45,273.34	-	-	-	45,273.34
0147	315,150.70	-	-	-	-	-
0148	-	17,161.07	-	-	-	17,161.07
0154	-	271.45	-	-	-	271.45
0155	-	908.38	-	-	-	908.38
0157	-	571.99	-	-	-	571.99
0158	-	4,013.46	-	-	-	4,013.46

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
0159	-	14,631.63	1	-	-	14,631.63
0160	-	-	-	-	-	-
0161	-	2,506.87	-	-	-	2,506.87
0201	5,000.00	-	-	-	5,000.00	5,000.00
0425	25,000.00	-	-	-	-	-
0702	5,000.00	-	-	-	-	-
IN-HOME Total	2,012,255.46	383,968.77	-	-	5,000.00	388,968.77
8030		•			·	·
PREVENTION SERVICES						
0402	10,000.00	-	-	-	-	-
0409	382,927.76	-	-	-	-	-
0411	4,629.37	-	-	-	-	-
PREVENTION SERVICES Total	397,557.13	-	-	-	-	-
RLO Federal Total	61,291,284.29	10,214,075.22	4,444,374.58	138,377.13	2,183,468.86	16,980,295.79
		vate Donations				
	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
1085						
CUSTOMER SERVICES ACTIVITY						
0408	200.00	-	-	-	-	-
0409	977.37	-	-	-	-	-
0411	1,000.00	-	-	-	-	-
0425	383.00	-	-	-	-	-
0501	2,000.00	-	-	-	-	-
CUSTOMER SERVICES ACTIVITY Total	4,560.37	-	•	-	-	-
6010	·					
POLICY						
0408	-	-	-	-	-	-
0409	18,000.00	-	-	-	-	-
POLICY Total	18,000.00	-	-	-	-	-
RLO Private Donation Total	22,560.37	-	-	-	-	-
		Otype				

	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
2066						
CHILD PLACEMENT						
0501	1,000,000.00	300,000.00	-	-	-	300,000.00
CHILD PLACEMENT Total	1,000,000.00	300,000.00	-	•	-	300,000.00
RL0 Otype Total	1,000,000.00	300,000.00	-	•	-	300,000.00
	Intra	adistrict Funds				
	Sum of Budget	Sum of YTD Expenditures	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Intra- District Balance	Sum of Total Obligations
2066						
CHILD PLACEMENT						
0501	1,094,673.27	-	-	-	-	-
CHILD PLACEMENT Total	1,094,673.27	-	-	-	-	-
3092						
HEALTHY HORIZON'S CLINIC						
0409	200,000.00	-	200,000.00	-	-	200,000.00
HEALTHY HORIZON'S CLINIC Total	200,000.00	-	200,000.00	-	-	200,000.00
7020						
WELL BEING						
0409	-	-	-	-	-	-
WELL BEING Total	-	-	-	-	-	-
8030						
PREVENTION SERVICES						
0409	500,000.00	-	-	-	-	-
PREVENTION SERVICES Total	500,000.00	-	-	-	-	-
RL0 IntraDistrict Total	1,794,673.27	-	200,000.00	-	-	200,000.00
RLO Grand Total	<i>225,347,714.96</i>	38,546,294.03	22,128,470.80	2,228,463.73	<i>11,346,932.50</i>	74,250,161.06

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
Analytica	\$202,600.00	Federal	Solw Source	Data Dashboard	10/1/2017	9/30/2018	Project Plan with phases, milestones, task and schedules for the Dashboard; weekly status breifings; Road Map for future expansion of the dashboard	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Artisys Corporation	\$132,974.40	Local	DCSS	Programmer & Software Tester	10/1/2017	9/30/2018	Deliverable: Bi-weekly timesheet Non-disclosure agreement	Office of Deputy Director for Administration (ODDA)	Lori Peterson
Avid Systems	\$153,857.60	Local	Sole Source	Crystal Reports XI Developer – Level 3	10/1/2017	9/30/2018	Deliverable: Bi-weekly timesheet Non-disclosure agreement	Office of Deputy Director for Administration (ODDA)	Lori Peterson
Maru Solutions Inc.	\$126,298.00	Local	DCSS	Oracle Developer - Level 3	10/1/2017	9/30/2018	Deliverable: Bi-weekly timesheet Non-disclosure agreement	Office of Deputy Director for Administration (ODDA)	Lori Peterson
SIRC	\$153,857.60	Local	DCSS	Crystal Reports XI Developer – Level 3	10/1/2017	9/30/2018	Deliverable: Bi-weekly timesheet Non-disclosure agreement	Office of Deputy Director for Administration (ODDA)	Lori Peterson
AT&T Mobility	\$688,276.00	Local	City-wide contract	Cell Phones	10/1/2017	9/30/2018	Wireless services for CFSA	Office of Deputy Director for Administration (ODDA)	Jeneene Robinson
Sivic Solution Group,LLC	\$165,765.45	Local/Federal	Competitive	Organizational Infrastructure Improvement Project	10/8/2017	3/7/2018	Submission of project plan and schedule 30 days after award; submission of RMS quarterly results(response and analysis report); RMS desk guide for social workers and supervisors; monthly project reports, cost and quality assurance review, and conferences call hosting and meeting notes.	Office of Deputy Director for Administration (ODDA)	John Simmons
Courage, LLC	\$138,240.00	Federal	DCSS	HSA Senior Business Analyst	10/12/2017	10/11/2018	Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice.  Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. This documentation must provide sufficient detail to support the creation and release of an agency's contract and procurement document (i.e. Request for Proposal, Invitation for Bid).  Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface.  Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready.  Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application.	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
MVS, Inc.	\$4,928.90	Local	DCSS	Dell Service Tags	11/17/2017	11/16/2018	DELL DDPE EE Lic Service Tag: 67M7T02 Pro Support for Software - Dell Data \$9.80 \$4,900.00 Protection	Office of Deputy Director for Administration (ODDA)	Thirumalai Ulaganathan
Shred-it USA, Inc.	\$15,000.00	Local	GSA	Secure Shredding Service	12/11/2017	12/10/2018	Secure and Timely Shredding services	Office of Deputy Director for Administration (ODDA)	John Simmons
Sivic Solution Group,LLC	\$148,179.00	Federal	Sole Source	Title IV-E Automated Claiming System	2/2/2018	2/1/2019	Monthly Hosting Services Monthly beginning 30 days after start of contract System Support Services Monthly beginning 30 days after start of contract System Maintenance Services Monthly beginning 30 days after start of contract	Office of Deputy Director for Administration (ODDA)	John Simmons
Carmen Jean-Baptiste/Spirited 1	\$21,843.23	Local	Competive	Car Wash/Detailing Services	3/21/2018	3/20/2019	Car Wash/Detailing Services	Office of Deputy Director for Administration (ODDA)	Gregory Holland
Meridian Imaging Solutions	\$2,593.20	Federal	Competive	Copier for Court	3/2/2018	3/1/2019	B/W Copier for court - 7,500 copies per month allowance	Office of Deputy Director for Administration (ODDA)	Nicole Greene
	\$471,110.88		·				Monthly reports detailing system performance and usage as requested by CA     Quarterly Reports with recommendations to increase productivity and to identify cost savings     Real time equipment report	Office of Deputy Director for Administration (ODDA)	
Ricoh USA, Inc.		Federal	Competive	Managed Print Services	3/1/2018	2/28/2019	Intermedial complete and intermediation or mirror in Archael Chinas E. J.	Office of Departs Discours C	Nicole Greene
Soul Source, Inc. DBA Anglin Group, Inc.	\$250,000.00	Federal	Competive	Multilingual & American Sign Language ASL	4/12/2018	4/11/2019	Interpreting services: oral interpretation services in Amharic, Chinese, French, Korean, Spanish, Vietnamese and American Sign Language	Office of Deputy Director for Administration (ODDA)	Kortney Anderson

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a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
EastBanc Technologies, LLC	\$130,541.00	Local	Competive	Mobile App for Child Welfare Case Mgmt	6/9/2018	6/8/2019	1. Project Schedule. 2. Mobile app blueprint/wireframes/mockup based on validation of requirements in contract. 3. Mobile App Version 1 based on Android 4.4 and Samsung Galaxy Note III. 4. MOD !: The developer shall provide documentation on the APIS developed. Documentation shall including but not limited to base url, end point, parameters, help page, code base, web service description language (WSDL), fields, format, description, sample JSON output, how communication is done with the API, error response codes with a meaning, and response type etc. 5. The developer shall provide test plans and document testing results. 6. MOD 2 Foster Parent App.: Time is of the essence. The first release of app shall be delivered fully tested and ready for use within 60 days after receipt award, scope validation or finalization of mock design. The second release of the app shall be delivered fully tested and ready for use within 60 days after the first release is stabilized. 7. MOD 3 Expansion of FACES.NET catalog of 7 application program interfaces (APIs). 8. MOD 5: Foster Parent App maintenance for Option Years 1 through 4. 9. MOD 7: Apps upgrage. 10. MOD 9 OYE App Maintenance	Office of Deputy Director for Administration (ODDA)	Kimberly D. Pickett
MVS, Inc.	\$119,197.50	Local	Competive	Lenovo Thinkpads	6/1/2018	5/31/2019	Laptops	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
The IQ Business Group	\$436,569.28	Federal	Competive	AVOKA Maintenance and Training	6/30/2018	6/29/2019	Kick-off Meeting; Resolve Issues; Reports; training; enhancements; cloud hosting of forms; annual maintenance: automate new forms	Office of Deputy Director for Administration (ODDA)	Zaid Ilvas
Cellco Partnership DBA Verizon Wireless	\$19,794.00	Local	Competive	Mobile Hotspot Devices	6/30/2018	6/29/2019	50 Mobile Hotspot devices	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Deloitte Consulting, LLP	\$2,105,873.34	Local	Competive	SACWIS Operations, Maintenance and Enhancements	8/16/2018	8/15/2019	Monthly Status Report, consistent with the requirements in Section C.3.4;     Monthly Status Meeting, consistent with the requirements in Section C.3.4;     System Requirements     Design Documentation     Unit Test Results Report     System & Integration Test Results Report     Maintenance Releases     Emergency Releases     Documentation of system changes and enhancements.     Update the integrated project work plan and submit a version of it with each Monthly Status Report	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Brookes Publishing	\$2,185.00	Federal	Sole Source	ASQ Service Agreement	9/14/2018	9/13/2019	License for the rigt to use the English language ASQ content in the electronic format for one year	Office of Deputy Director for Administration (ODDA)	Kimberly D. Pickett
Advanced Network Consulting, Inc.	\$79,522.76	Local	Competive	A/V for Conference Rooms at CFSA Headquarters	9/13/2018	9/30/2018	Samsung LED Smart TVs with WiFi; Wall Mounts; Single Cat 6 Drops; Installation and Intergration; Creston Control System; Ethernet Switch; Control System Programming; hardware Installation; Ethernet Extender with Routers; device module; installation hardware & materials; conference camera	Office of Deputy Director for Administration (ODDA)	Gregory Holland
Tyson Project Management Group	\$8,502.00	Federal	Competive	Federal Archives Document Transport Services	2/9/2018	2/8/2019	Document archive services	Office of Deputy Director for Administration (ODDA)	James Posey
Language Line Services	\$10,000.00	Federal	Competive	Telephonic Translation Interpretation Language Services	2/28/2018	2/27/2019	Telephonic Translation Interpretation Language Services	Office of Deputy Director for Administration (ODDA)	Nicole Green
RAVE Wireless, Inc. dba Rave Mobile Safety	\$6,780.38	Federal	Competive	RAVE Alert License	4/17/2018	4/16/2019	Rave Alert with Voice Annual License Renewal Fee	Office of Deputy Director for Administration (ODDA)	Kimberly D. Pickett
RAVE Wireless, Inc. dba Rave Mobile Safety	\$13,230.00	Federal	Competive	Mobile Safety Panic Button	5/9/2018	5/8/2019	Provide the use of the Safety Panic Button service for use by CFSA to speed and enhance response to emergency.	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Sauce Labs, Inc.	\$16,068.00	Federal	Sole Source	Automated Software Testing Platform and Professional Services	9/30/2018	9/29/2019	Provide cloud based services, to automate FACES functional Testing Framework. This subscription allows FACES Team to test critical screens for errors during system upgrades within FACES.	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Premier Office & Medical Suppliers, LLC	\$8,000.00	Federal	Competive	Agency Paper	8/29/2018	8/28/2019	Provide copier paper and deliver the paper to three (3) locations.	Office of Deputy Director for Administration (ODDA)	nicole green
Andean Consulting Solutions International, LLC (ACSI)	\$28,000.00	Federal	Competive	Document Translation and Face- to-Face Interpretation Services	2/15/2018	1/31/2019	Provide Document Translation of Vital Documents and Face-to-Face Language Interpretation for Limited English Proficient (LEP) or Non-English Proficient (NEP) individuals served by the District of Columbia.	Office of Deputy Director for Administration (ODDA)	Renee Bryant
Multicultural Community Services	\$28,000.00	Federal	Competive	Document Translation and Face- to-Face Interpretation Services	2/15/2018	1/31/2019	Provide Document Translation of Vital Documents and Face-to-Face Language Interpretation for Limited English Proficient (LEP) or Non-English Proficient (NEP) individuals served by the District of Columbia.	Office of Deputy Director for Administration (ODDA)	Renee Bryant

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
TransPerfect Translations International, Inc.	\$28,000.00	Federal	Competive	Document Translation and Face- to-Face Interpretation Services	2/23/2018	1/31/2019	Provide Document Translation of Vital Documents and Face-to-Face Language Interpretation for Limited English Proficient (LEP) or Non-English Proficient (NEP) individuals served by the District of Columbia.	Office of Deputy Director for Administration (ODDA)	Renee Bryant
Sunward Adventures, Inc.	\$2,400.00	Local		Travel Management Services	10/28/2017	10/27/2018	Provide consolidated travel management services including flights, lodging rental	Office of Deputy Director for	
Language Line Services	\$10,000.00	Federal	Competive	Telephonic Translation Interpretation Language Services	8/19/2018	2/27/2019	cars amd local ground transportation for eligible employees and clients.  Provide Language Interpretation and Translation Services.	Administration (ODDA)  Office of Deputy Director for Administration (ODDA)	Renee Bryant  Renee Bryant
Verizon	\$5,900.00	Local	Sole Source	Verizon Adoption Line	9/20/2018	9/30/2019	Verizon Adoption Line	Office of Deputy Director for Administration (ODDA)	Gregory Holland
GSA	\$6,700.00	Local	Competive	Long Distance Services	9/19/2018	9/30/2019	Long Distance Services	Office of Deputy Director for Administration (ODDA)	Gregory Holland
CELLCO PARTNERSHIP dba Verizon Wireless	\$5,000.00	Local	Competive	Verizon Backup	8/20/2018	8/19/2019	Phone Services	Office of Deputy Director for Administration (ODDA)	Kimberly Pickett
Verizon	\$5,700.00	Local	Competive	Verizon Grand Parent Adoption Line	8/16/2018	8/15/2019	Phone Services	Office of Deputy Director for Administration (ODDA)	Gregory Holland
Verizon	\$5,500.00	Local	Competive	Grandparents Adoption Lines	10/10/2017	10/9/2018	Grandparents Adoption Lines	Office of Deputy Director for Administration (ODDA)	Gregory Holland
Federal Express	\$2,000.00	Local	Sole Source	FED Ex Delivery Services	10/3/2017	10/2/2018	FED Ex Delivery Services	Office of Deputy Director for Administration (ODDA)	Gregory Holland
IBM	\$5,382.20	Local	Sole Source	SPSS - Software Maintenance and Support Renewal	TBD	TBD	SPSS - Software Maintenance and Support Renewal	Office of Deputy Director for Administration (ODDA)	Kimberly D. Pickett
Hi-Tech Solutions, Inc	\$21,000.00			Printer Maintenance	12/13/17	12/12/18	In the Task Order the agency will specify the requirements and delivery location.  -The Contractor shall have the ability to provide the requested services.  -The Contractor shall adhere to the specified delivery requirement.	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Supretech INC	\$16,014.90	Local	Competive Competive	HP Software annual license	1/31/2018	1/30/2019	HP Software annual license renewal	Office of Deputy Director for Administration (ODDA)	Thirumalai Ulaganathan
Dell Marketing, L.P	\$7,500.00	Local	Sole Source	Tene war	1/11/2018	1/10/2019	Data Protection Implementation	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Corporate Systems Resources, Inc.	\$10,790.00	Local	Competive	NOREX Membership	4/9/2018	4/8/2019	NOREX Membership	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
DLT Solutions, LLC	\$86,275.76	Local	Competive	SharePlex Subscription	5/17/2018	5/16/2019	SharePlex Subscription	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
MVS, Inc.	\$6,916.09	Local	Competive	IT Supplies	1/30/2018	1/29/2019	IT Supplies	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
MVS, Inc.	\$6,038.70	Local	Competive	Software Consultation and License Renewal - Wrike	2/22/2018	2/21/2019	Software Consultation and License Renewal - Wrike	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
MVS, Inc.	\$6,324.16	Local	Competive	Toner	2/5/2018	2/4/2019	Toner	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Reingold Link, LLC	\$10,000.00	Local	Sole Source	Digital Advertising Campaign	4/30/2018	4/29/2019	Digital Advertising Campaign	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Stockbridge consulting	\$4,895.00	Local	Competive	Smartsheet consulting and training	5/17/2018	5/16/2019	Smartsheet consulting and training	Office of Deputy Director for Administration (ODDA)	Ebony Terrell
Leadership Greater Washington	\$5,000.00	Local	Sole Source	LGW signature program Tuition Class of 2019	6/18/2018	6/17/2019	LGW signature program Tuition Class of 2019	Office of Deputy Director for Administration (ODDA)	Randy Jenkins
PMGL, LLC	\$25,000.00	Local	Competive	Donation Center	8/28/2018	8/27/2019	Renovation of the Donation Center	Office of Deputy Director for Administration (ODDA)	Gregg Holland
DLT Solutions, LLC	\$41,675.52	Local	Competive	AWS services	8/16/2018	8/15/2019	AWS services	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Dell Marketing, L.P	\$21,396.96	Local	Sole Source	Office 365-E3	9/18/2018	11/30/2018	Office 365-E3	Office of Deputy Director for Administration (ODDA)	Kimberly D. Pickett
Experian Marketing Solution	\$23,896.79	Federal	Competive	Maintenance Renewal	10/2/2017	1/2/2017	Maintenance Renewal	Office of Deputy Director for Administration (ODDA)	Kimberly Pickett
Georgia Avenue FSC	\$1,891,347.00	Local	Sole Source	Community Based Child Welfare Services.	10/1/2017	9/30/2018	DELIVERABLE REPORTS: Mandatory and Unusual Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Office of the Director (OD)	Ransom Washington
Collaborative Solutions for Communities	\$400,423.62	Local	Sole Source	Community based Child Welfare Services.	10/1/2017	9/30/2018	DELIVERABLE REPORTS: Mandatory and Unusal Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Office of the Director (OD)	Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special	d.) Competitive or	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
Coordinated Care Services, Inc.	\$217,507.50	revenue) Federal	Sole Source	Title IV-E System Evaluation Services	12/4/2017	12/3/2018	Evaluation plan, interim evaluation report, final evaluation report, public-use data and documentation and semi-annual progress report.	Office of the Director (OD)	Brittney Hannah
The Association for Successful Parenting	\$193,294.04	Local	Competive	Project Management Specialist - Develop a Parenting Education Curriculum	5/18/2018	5/17/2019	Completed Curriculum 60 days from date4 of award. Test results 60 days from date of award. Training Sessions Quarterly Monthly Reports 1st of each month.	Office of the Director (OD)	Emily Velasquez
ŭ	\$62,982.40			Grandparents Caregiver			The Contractor shall be responsible for reviewing new applications for the Grandparent Caregiver Program, interviewing new applicants, verifying all requirements for the programs, managing the recertification process, conduct home visit when applicable, respond to all public inquiries regarding grandparent program, coordinate support groups, review background check information, provide clerical and administrative support related to the Grandparent Caregivers Program Establishment Act of 2005. The Contractor shall perform the editing, coding and the assembly of documents. The Contractor shall receive a variety of source documents submitted on behalf of the program applicants and check the documents for omissions of information necessary to the approval process i.e. Verification of child school enrollment, grandparent's, grandparent's income and child protection registry clearances. The Contractor shall maintain required logs, forms, tracking data, and	Office of the Director (OD)	
Valorie V. Gainer		Local	Sole Source	Program	9/15/2018	9/14/2019	spreadsheets for the Grandparent Caregivers Program.  Item# 1 - 36" x 48" Foam-Core Poster; Quantity: 5; Color: Full Color; Description:		Richard Howard
The Hamilton Group	\$840.00	Federal	Competive	Printing Services - Posters for CFSA	5/30/2018	6/11/2018	As a froam-Core Poster, Quantity: 3, Color: Full Color; Description: 36" x 48" Foam-Core Poster; CFSA Permanency Roadmap (See Image Attachment A) Item# 2 - 24" x 36" Foam-Core Poster; Quantity: 5; Color: Full Color; Description: 24" x 36" Foam-Core Poster; CFSA Practice Model (See Image Attachment B)	Office of the Director (OD)	Wendy Jacobson
Devereux-Georgia	\$903,906.85	DCM/Local	Sole Source	Psychiatric Residential Treatment	10/1/2017	9/30/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Jennifer Etienne Valtrin
Total Healthcare Solution, LLC	\$93,000.00	Local	Competitive	Physician Services	10/13/2017	10/12/2018	Reports: assessments/care plans Client (patient & staff) Education curriculum Monthly data Weekly client visitation schedule As indicated during program development Quarterly Program Evaluation shall include a review of the appropriateness, quality and timeliness of each service, as well as achievement of program objectives.	Office of Well Being (OWB)	Charmene Johnson
KidsPeace National Centers, Inc.	\$996,102.25	Local	Sole Source	Psychiatric Residential Treatment	10/18/2017	10/17/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Krystal Thomas
The Mecca Group	\$209,500.00	Local	Competitive	One to One Services	11/1/2017	10/31/2018	Behavior Intervention Plan Monthly Progress Report Data Tracking Sheets Sign in Sheet Unusual Incident report to CFSA hotline, supervisory social worker, CA and program manager of the Program Monitoring Division. Invoices	Office of Well Being (OWB)	Kristal Thomas
North Spring Behavioral Healthcare	\$684,840.00	Local	Sole Source	Psychiatric Residential Treatment Services	11/3/2017	11/2/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Jennifer Etrenne-Vatrin

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
Dr. Abyssinia Washington	\$40,000.00	Federal	Sole Source	Clinical Consulting Services	11/18/2017	12/31/2017	Initial development of implementation support plan with CFSA identified staff members. This can include convening focus groups, discussions with staff memes, and other identified actives.  Monthly work plan submitted with the implementation support outlined.  Bi-weekly report on activities completed, lessons learned and recommendations. Quarterly presentation to leadership team as requested to discuss work completed and plans moving forward.  Contractor will act as the lead on the Child Stress Disorders Checklist- Child Welfare (CSDC-CW) psychometric study and will partner with the trauma evaluation team to ensure that all information and deliverables related to the study are completed on time and in partnership with the NYU Child and Adolescent Psychiatry Clinical Coordinator, Stress, Trauma and Resilience Treatment Team	Office of Well Being (OWB)	Coral Boswell
Dr. Abyssinia Washington	\$16,000.00	Federal	Sole Source	Clinical Consulting Services	1/1/2018	2/3/2018	Initial development of implementation support plan with CFSA identified staff members. This can include convening focus groups, discussions with staff memes, and other identified actives.  Monthly work plan submitted with the implementation support outlined.  Bi-weekly report on activities completed, lessons learned and recommendations. Quarterly presentation to leadership team as requested to discuss work completed and plans moving forward.  Contractor will act as the lead on the Child Stress Disorders Checklist-Child Welfare (CSDC-CW) psychometric study and will partner with the trauma evaluation team to ensure that all information and deliverables related to the study are completed on time and in partnership with the NYU Child and Adolescent Psychiatry Clinical Coordinator, Stress, Trauma and Resilience Treatment Team	Office of Well Being (OWB)	Coral Boswell
Dr. Abyssinia Washington	\$97,712.69	Federal	Sole Source	Clinical Consulting Services	2/4/2018	9/30/2018	Initial development of implementation support plan with CFSA identified staff members. This can include convening focus groups, discussions with staff memes, and other identified actives.  Monthly work plan submitted with the implementation support outlined.  Bi-weekly report on activities completed, lessons learned and recommendations. Quarterly presentation to leadership team as requested to discuss work completed and plans moving forward.  Contractor will act as the lead on the Child Stress Disorders Checklist-Child Welfare (CSDC-CW) psychometric study and will partner with the trauma evaluation team to ensure that all information and deliverables related to the study are completed on time and in partnership with the NYU Child and Adolescent Psychiatry Clinical Coordinator, Stress, Trauma and Resilience Treatment Team	Office of Well Being (OWB)	Coral Boswell
The Salvation Army	\$90,000.00	Federal	Competitive	Transition Housing	11/22/2017	9/30/2018	Individual Service Plans: Contractor shall provide service plans, including any goals, outcomes, or items outlined in section 5.4.2. Monthly Client Roster: Contractor shall provide monthly client rosters, including admission and discharge dates.  Fiscal Report: Contractor shall provide a quarterly, fiscal expenditure report that includes information per discussions with CFSA. Respond to referrals within 24 hours.  Unusual Incidents: Aftercare Plans: Program Rules and Unfavorable Discharge Process: The contractor shall provide a copy of program rules, rights and responsibilities, the mechanism by which participants become aware of program rules and rules' violations and the process the contractor's unfavorable discharge policy and process.	Office of Well Being (OWB)	Nicole Gilbert

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Best Kids, Inc.	\$496,716.56	Federal	Competitive	Evidence-Based Volunteer Mentoring Program	11/26/2017	11/20/2018	Submit a monthly progress report Submit Mentee's written goals for the future Conduct an initial assessment using assessment tool(s) Submit Significant Changes and Emergency Reports Submit a written Unusual Incident Report Submit Status Reports Submit Criminal Misconduct Report Submit Criminal Misconduct Report Submit a Monthly Activity Report Submit referral and memorandum Submit Mentoring Plan (MP) Submit a quarterly progress report Submit a quarterly programming report	Office of Well Being (OWB)	Tracey Talbert
KidsTLC, Inc.	\$180,865.83	Local	Sole Source	Psychiatric Residential Treatment services	12/22/2017	12/21/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Jennifer Etienne-Valtrin
Devereux-Florida	\$376,504.80	DCM/Local	Sole Source	Psychiatric Residential Treatment	1/1/2018	12/31/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Kristal Thomas
ILIFF Nursing & Rehab Center	\$223,084.35	DCM	Sole Source	Psychiatric Residential Treatment	1/1/2018	12/31/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Cheryl Durden
Creative Ways Therapy	\$75,000.00	Federal	Sole Source	Therapy services for CFSA clients and families	2/15/2018	2/14/2019	Submit summary of patient's progress	Office of Well Being (OWB)	Kristal Thomas
Hughes Center, LLC	\$598,732.50	DCM/LOCAL/OSSE	Competive	Psychiatric Residential Treatment Services	3/19/2018	3/18/2019	a. Comprehensive Discharge Recommendation Report 1 Plan/Hard Copy or Email 90 days prior to discharge. b. Comprehensive Discharge Treatment Plan; C.9.2.3 1 Plan/Hard Copy or Email Within 7 days following a client's discharge. c. Preliminary Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 1 Plan/Hard Copy or Email As indicated d. Revised Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 1 Plan/Hard Copy or Email Within 14 days of admission e. Client Progress Report; C.9.2.1 1 Plan/Hard Copy or Email Quarterly f. Comprehensive Discharge Summary; C.9.2.3 1 Summary/Hard Copy or via email 90 days post discharge g. Monthly Comprehensive Treatment Progress Reports; C.9.2.4 1 Report/Hard Copy or via email by the 20th day of the following month h. Mandatory Incidents Reporting; C.4.1 1 Report/Hard Copy or via email Immediately after the incident i. Unusual Incidents Reporting; C.4.2 1 Report/Hard Copy or via email Within twenty-four (24) hours j. Major Incident Report; C.4.3 1 Report/Hard Copy or via email Within 10 days of the incident Reports (Report Cards); C.3.7 1 Hard Copy or via email Quarterly. m. Individual Treatment Plan; C.3.12 1 Plan/Hard Copy or via email Within 30 days of the completion of the evaluation	Office of Well Being (OWB)	Jennifer Etienne-Valtrin

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	\$688,230.00	Terence)					a. Comprehensive Discharge Recommendation Report 1 Plan/Hard Copy or Email 90 days prior to discharge b. Comprehensive Discharge Treatment Plan; C.9.2.3 1 Plan/Hard Copy or Email Within 7 days following a client's discharge c. Preliminary Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 1 Plan/Hard Copy or Email As indicated d. Revised Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 1 Plan/Hard Copy or Email Within 14 days of admission e. Client Progress Report; C.9.2.1 1 Plan/Hard Copy or Email Quarterly f. Comprehensive Discharge Summary; C.9.2.3 1 Summary/Hard Copy or via email 90 days post discharge g. Monthly Comprehensive Treatment Progress Reports; C.9.2.4 1 Report/Hard Copy or via email by the 20th day of the following month h. Mandatory Incidents Reporting; C.4.1 1 Report/Hard Copy or via email Immediately after the incident i. Unusual Incidents Reporting; C.4.2 1 Report/Hard Copy or via email Within twenty-four (24) hours j. Major Incident Report; C.4.3 1 Report/Hard Copy or via email Within 24 hours after the incident k. Follow up to Major Incident Report; C.4.3.1 1 Report/Hard Copy or via email Within 10 days of the incident l. Education reports (Report Cards); C.3.7 1 Hard Copy or via email Quarterly. m.		
				Psychiatric Residential			Individual Treatment Plan; C.3.12 1 Plan/Hard Copy or via email Within 30 days of		
Ricoh USA, Inc.		DCM/Local	Competive	Treatment Services	2/26/2018	2/25/2019	the completion of the evaluation  Report per transport	Office of Well Being (OWB)	Jennifer Etienne-Valtrin
	\$100,000.00						-Deliverable Name - Client Name - Gender - Date and time of transport including departure and arrival time - Mandatory reports as needed (see Unusual Incidents Section 5.4) - Summary of transport including any concerns of the Contractor and receipts for Cost Reimbursement CLINs	Office of Well Being (OWB)	
Youth Transit Authority, LLC.		Local	Competive	Secured Transportation Services	5/17/2018	5/16/2019	Comprehensive Discharge Summary 1 Hard Copy Within 7 days following a client's		Jennifer Etienne-Valtrin
New Hope Treatment Center	\$212,500.00	Local	Sole Source	Psychiatric Residential Treatment	5/2/2018	5/1/2019	discharge Monthly Progress Report 1 Hard Copy 20th day of each month Unusual Incidents Report 1 Electronic Mail Within twenty-four (24) hours	Office of Well Being (OWB)	Kristal Thomas
	\$97,174.73						Using CFSA's RED team framework, Up to 40 documented case consultations per month to social worker and/or supervisors for purposes of coaching and assisting in	Office of Well Being (OWB)	
My Sisters Place	971,117.13	Federal	Sole Source	DV Assessor	4/13/2018	4/12/2019	domestic violence informed decision-making.	Office of well being (OWB)	Nicole Gilbert
Just Understanding My Priorities	\$82,125.00						Contractor shall develop a work plan to include a provision for a complete assessment of the Client's Mentoring needs., 2. Contractor shall provide a work plan that sets forth a comprehensive Mentoring program to include role modeling, individual life skills development, socialization, recreation and anger management., 3. Comprehensive individual assessment plan., 4. Provide individual Mentoring Services., 5. Provide Group Mentoring., 6. Provide Emergency Mentoring., 7.		
(JUMP)  Plorida Institute for Neurologic tehabilitation	\$176,400.00	Local	Sole Source	Mentoring Services  Residential Facility	6/11/2018	6/10/2019	Unusal Incidents reports.  1. Monthly comprehensive treatment progress reports; 2. Educaton reports (Report Cards); 3. Initial Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); 4. Comprehensive Discharge recommendation report; 5. Comprehensive Discharge Summery; 6. Comprehensive Discharged Treatment plan; 6. Mandatory Reporting; 7. Unusual Incidents Reporting; 8. Major Incident Report; 9. Follow-up Major Incident Report; 8. Individual Treatment Plan.	Office of Well Being (OWB)  Office of Well Being (OWB)	Nicole Broome  Kristal Thomas

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a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
	\$658,140.00				6/3/2018	6/2/2019	Submit tutoring recommendations, including results of pre-assessment 1 for each referral Email Within 10 days of receiving referral Submit Individual Learning Plan (ILP) 1 for each referral Email Within 10 days after receipt of written approval  Submit a Monthly Tutoring Report 1 per youth per month Mail or Email 5th of every month  Submit Monthly Tutoring Summary 1 per month including all youth Mail or Email 10th of every month  Submit interim and post-assessments 1 per tutoring program per referral Mail or Email Regular intervals  Submit a written Unusual Incident Report 1 per incident, as needed Email Within 24 hours of occurrence  Submit a verbal Unusual Incident Report 1 per incident, as needed Telephone Within 1 hour of occurrence	Office of Well Being (OWB)	
A Plus Success, LLC		Federal	Competive	Tutoring Services					Megan Dho
PSI Family Services, Inc.	\$311,807.00	Local	Competive	Short Term Child Care Sevices	8/2/2018	8/1/2019	DELIVERABLE REPORTS: Mandatory and Unusal Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Office of Well Being (OWB)	Megan Dho
	\$204,725.00						Progress Reports 1 Hard copy Monthly with invoice Diagnostic Assessment report 1 Hard Copy Unusual Incident Mandatory Reporting 1 Electric Mail Within twenty-four (24) hours hotline	Office of Well Being (OWB)	
JMD Counseling & Therapeutic Svc		Local	Sole Source	Mental Health Services	7/29/2018	7/28/2019			Kristal Thomas
Magnificus Corporation	\$420,945.46	Local	Competive	Healthy Horizons Medical Support Services	7/1/2018	6/30/2019	Reports on Staff Schedules., 2. Provider license, certifications, NPI, DEA, background clearances., 3. Mandatory Reporting (See section C.7), 4. Medical Clearance and PPD screening.	Office of Well Being (OWB)	Charmene Johnson
Total Healthcare Solutions, LLC	\$263,627.90	Federal	Competive	In Home Nursing Services	8/25/2018	8/24/2019	1. Reports: assessments/care plans. 2. Client (patient & staff) Education curriculum. 3.Monthly data. 4. Weekly client visitation schedule. 5. As indicated during program development. 6. Quarterly Program Evaluation shall include a review of the appropriateness, quality and timeliness of each service, as well as achievement of program objectives.	Office of Well Being (OWB)	Charmene Johnson
The Family Recovery Program, Inc.	\$207,184.81	Federal	Competive	Recovery Specialists	8/20/2018	8/19/2019	Number of referrals received by Recovery Specialists.     Number of GAIN-SS screenings completed by Recovery Specialists     Number of APRA assessments scheduled     Reasons why APRA assessments are not scheduled     Number of APRA assessments completed     Results of assessments/levels of care determined     Length of time until assessment completion     Attempts and activities to engage clients in assessment completion     Attempts and activities to engage clients in treatment     Barriers to treatment completion.     In Number of clients who reunify with children and timeframe to reunification     Six-month follow-up to assess client well being post-treatment     Number of clients who re-enter the child welfare system after exiting     Number of clients who re-enter the child welfare system after exiting	Office of Well Being (OWB)	Valerie Kanya

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a.) Vendor Name b.) (	Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
	\$697,077.00						a. Comprehensive Discharge Recommendation Report 1 Plan/Hard Copy or Email 90 days prior to discharge. b. Comprehensive Discharge Treatment Plan; C.9.2.3 1 Plan/Hard Copy or Email Within 7 days following a client's discharge. c. Preliminary Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 1 Plan/Hard Copy or Email As indicated. d. Revised Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 1 Plan/Hard Copy or Email Within 14 days of admission. e. Client Progress Report; C.9.2.1 1 Plan/Hard Copy or Email Quarterly. f. Comprehensive Discharge Summary; C.9.2.3 1 Summary/Hard Copy or via email 90 days post discharge g. Monthly Comprehensive Treatment Progress Reports; C.9.2.4 1 Report/Hard Copy or via email by the 20th day of the following month h. Mandatory Incidents Reporting; C.4.1 1 Report/Hard Copy or via email Within twenty-four (24) hours j. Major Incident Report; C.4.3 1 Report/Hard Copy or via email Within twenty-four (24) hours j. Major Incident Report; C.4.3 1 Report/Hard Copy or via email Within 10 days of the incident Report; C.4.3.1 1 Report/Hard Copy or via email Within 10 days of the incident I. Education reports (Report Cards); C.3.7 1 Hard Copy or via email Quarterly. m.	Office of Well Being (OWB)	
Liberty Point Behavioral Healthcare,				Psychiatric Residential			Individual Treatment Plan; C.3.12 1 Plan/Hard Copy or via email Within 30 days of the completion of the evaluation		
LLC		OSSEI/Local/DCM	Competive	Treatment Services	8/8/2018	8/7/2019	Comprehensive discharge Summary Summary, Within 7 days following a client's		Jennifer Etienne-Valtrin
Harbor Point Behavioral Health	\$830,703.80	DCM	Sole Source	Psychiatric Residential Treatment Services	9/14/2018	9/13/2019	Comprehensive discharge Summary Summary, Within 7 days following a chieff of discharge. Monthly Progress Report, 20th day of each month. Unusual Incidents Report, Within twenty-four (24) hours.	Office of Well Being (OWB)	Jennifer Etrenne-Vatrin
Hospital for Sick Children (HSC)	\$58,405.55			Respite Care Placement	7/3/2018	7/2/2019	Provide respite care placement services for said CFSA client(s), when requested by		
Hospital for Sick Children (FISC)	\$36,403.33	Federal	Sole Source	Services	7/3/2016	7/2/2017	the designated CA.	Office of Well Being (OWB)	Cheryl Durden
KVC Health Systems, Inc.	No Cost	Federal	Sole Source	Trauma Systems Therapy	8/26/2018	9/30/2018	1. Provide two book review sessions of skills training to social workers and supervisors on Trauma Focused interventions. The two sessions shall occur over no more than three days. a. Two (2) book review sessions b. Two (2) day training. c. Twenty one (21) implementation calls d. Twenty four (24) Trauma Team Meeting (TTM) calls. 2. Provide 2 training days of skills training to social workers and supervisors on trauma-informed The trainings shall occur over now more than three days. a. Two (2) day training. b. Twenty one (21) implementation calls c. Twenty four (24) trauma team meeting calls. 3. One (1) session of organizational planning. (10) training day sessions. *Forty two (42) trauma team meeting calls •One (1) book review training session •One (1) forms training session. *Two (2) supervisor booster sessions •Twelve (12) leadership calls. 1.5 days of training on the trauma team meeting. 4. Three days on development of train the trainer One (1) call, and one (1) review notes for book reviews •KVC (Kelly McCauley) shall review notes for book reviews (review four sets of slides and notes x 7 people) and provide written and oral feedback; review slides and notes for two day training and provide feedback for seven people; observe two sessions of book reviews for 7 people, and observe 3 facilitation calls for each of 7 people (total 21). No expense for co-facilitating training and receiving feedback. •Ongoing telephone support calls – 6 calls, one call per month •Six month follow up to "observe" trainers complete 2 day training •	Office of Well Being (OWB)	Coral Boswell
Resource Acquisition Corp	\$51,663.60	. coom	Soit Source	PRTF Services	6/22/2018	10/20/2018	Mandatory and Unusual Incident Reporting Progress Notes OYE pre and post assessment First Source Requirement Emergency Response Plan and training provisions for Emergency Response Plan	ome of the being (OND)	JOHN DOWNER
							Quarterly Expenditure Report		
Affinity Insurance Services	\$10,000,00	DCM Federal	Sole Source Competive	Insurance for Clinic	10/2/2017	10/2/2017	Quarterly Expenditure Report  Renewal of Certificate of Insurance	Office of Well Being (OWB) Office of Well Being (OWB)	Kim Ray Charmene Johnson

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EMSL Analytical, Inc.	\$6,687.50	Federal	Competive	Lead Testing and Analysis	9/6/2018	9/5/2019	Provide analytical services for samples of lead (Pb) on dust wipes that are collected by CFSA staff and delivered to the contractor's facility.	Office Planning Policy & Program Support (OPPPS)	Simone Sibert
Center for the Study of Social Policy	\$665,900.00	Local	Sole Source	Court Monitor	10/1/2017	9/30/2018	Provide ongoing court-ordered independent assessment of the District's progress in complying with the Lashawn A. v Bowser Implementation and Exit Plan. Hold bi- weekly meetings with the CFSA Director to review	Office Planning Policy & Program Support (OPPPS)	Michele Rosenberg
Munir Malik	\$3,875.00	Local	Small Purchase	Sanitarian Services	10/1/2017	9/30/2018	Deliverable:Weekly Time Sheets	Office Planning Policy & Program Support (OPPPS)	Donna Ball
Merry C. Hudson	\$5,000.00	Local	Small Purchase	Hearing Examiner	10/2/2017	10/1/2018	Bi-weekly Time Sheets Render decisions	Office Planning Policy & Program Support (OPPPS)	Tamara Rutland
Equifax Information Services	No Cost	Local	Small Purchase	Credit Protection Services	10/5/2017	10/4/2018	Retrieve credit reports for youth in care to Protect the identity and credit rating of youth in care	Office Planning Policy & Program Support (OPPPS)	Andrea Reid
Alicia Hudson	\$2,950.00	Local	Small Purchase	Hearing Examiner	10/6/2017	10/5/2018	Bi-weekly Time Sheets Render decisions	Office Planning Policy & Program Support (OPPPS)	Tamara Rutland
Newport News Behavioral Health Center	\$55,410.00	OSSEI/Local/DCM	Emergency	Psychiatric Residential Treatment Services	10/27/2017	1/25/2018	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office Planning Policy & Program Support (OPPPS)	Jennifer Etienne-Valtrin
EBSCO Industries, inc.	\$10,845.00	Federal	Sole Source	License agreement for Psych and Soc Research Databases	4/1/2018	3/31/2019	License Agreement for usage of purchased access or subscription to electronic databases, e-content and services.	Office Planning Policy & Program Support (OPPPS)	Jennifer Gillyard
Be Strong Families	\$32,290.00	Local	Sole Source	Shared Parenting Training	8/15/2018	8/14/2019	Training	Office Planning Policy & Program Support (OPPPS)	Trista Davis
Multi Health Systems, Inc	\$35,025.00	Federal	Sole Source	Child and Adolescent Functional Scale License Application	9/18/2018	9/17/2019	Maintain the MHS/FASOutcomes system that will receive and score CFSA generated CAFAS/PECFAS assessments	Office Planning Policy & Program Support (OPPPS)	James Murphy
Angela Robinson	\$17,000.00	Federal	Competive	Hearing Examiner	4/13/2018	4/12/2019	(1) Bi-weekly Time Sheet/Electronic. (2) Unusual Incidents: As needed	Office Planning Policy & Program Support (OPPPS)	Tamara Rutland
Herbert St. Clair	\$16,000.00	Federal	Competive	Hearing Examiner	9/16/2018	9/15/2019	Bi-weekly Time Sheets	Office Planning Policy & Program Support (OPPPS)	Tamara Rutland
Barbara McInnis	\$14,475.00	Federal	Competive	Hearing Examiner	9/19/2018	9/18/2019	Bi-weekly Time Sheets	Office Planning Policy & Program Support (OPPPS)	Tamara Rutland
Coles Group	\$78,306.00	Federal	Competive	CPR/First Aid Training	3/2/2018	3/1/2019	Sign-In Sheets (48 Hours after class)	Office Planning Policy & Program Support (OPPPS)	Brandynicole Brooks
Dr.Abyssinia Washington	\$78,000.00			Clinical Consulting Services	9/30/2018	9/29/2019	Initial development of implementation support plan with CFSA identified staff members. This can include convening focus groups, discussions with staff memes, and other identified actives.  Monthly work plan submitted with the implementation support outlined.  Bi-weekly report on activities completed, lessons learned and recommendations.		Coral Acevedo
		Local	Sole Source				Quarterly presentation to leadership team as requested to discuss work completed and plans moving forward.	Office Planning Policy & Program Support (OPPPS)	
Progressive Life Center, Inc.	\$954,599.93	Local	Sala Sanara	Project Connect Services	10/1/2017	9/30/2018	Case Management Report Coordination of Supportive Services Delivery Report Client-Specific Data Staffing Report (weekend or holiday) Progress on Outcome Measures Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report Vacancy Report Fire/Safety Evacuation procedure Detailed Financial Report; Intensive in-home services, such as counseling, substance abuse monitoring, nursing, home-based parent education, parenting groups, and an ongoing support group for mothers in recovery as well as referrals for other services	Program Operations (PO)	Ransom Washington
Reingold Link, LLC	\$9,995.00	Local	Sole Source Sole Source	Digital Advertising Purchase	TBD	TBD	Digital Advertising Purchase	Program Operations (PO)	Ritu Atwal

		c.) Funding Source (local,							
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Far Southeast FSC	\$4,406,452.00	Local/Federal	Sole source	Community based Child Welfare Services.	10/1/2017	9/30/2018	Serve as a community Hub in its designated service area that facilitates the provision of the development and delivery of a full array of community resources and supportive services needed by families that comes to the attention of the child welfare system.	Program Operations (PO)	Ransom Washington
Adoptions Together	\$648,100.46	Local	Competitive	Pre/Post Permanency Services	10/1/2017	9/30/2018	Unusual incidents report, monthly progress report, and quarterly program and inventory reports.	Program Operations (PO)	Ransom Washington
Lutheran Social Services of the National Capital Area	\$239,819.30	Local	Competitive	FB Therapeutic Services	10/1/2017	1/31/2018	DELIVERABLE REPORTS: Mandatory and Unusal Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Program Operations (PO)	Ransom Washington
PSI Family Services, Inc.	\$239,518.76	Local	Competitive	FB Specialized Services	10/1/2017	3/31/2018	DELIVERABLE REPORTS: Mandatory and Unusal Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Program Operations (PO)	Ransom Washington
Latin American Youth Center	\$998,286.00	Local	Sole Source	FB Traditional Services	10/1/2017	9/30/2018	DELIVERABLE REPORTS: Mandatory and Unusal Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Program Operations (PO)	Ransom Washington
Jasmin Richerson	\$35,984.00	Federal Grants	Competitive	Peer Parent Counselor	10/1/2017	6/12/2018	direct client support services working toward family reunification, attend RED team meetings, Family Team meetings and Case Planning meetings, participate in weekly home visits/and or phone calls. Participate in joint meetings with Child Welfare and Juvenile Court. assist parents with prioritizing goals and case planning requirements	Program Operations (PO)	Ann Reilly
Sally Ibik	\$49,920.00	Federal Grants	Competitive	Peer Parent Counselor	10/1/2017	9/30/2018	direct client support services working toward family reunification, attend RED team meetings, Family Team meetings and Case Planning meetings, participate in weekly home visits/and or phone calls. Participate in joint meetings with Child Welfare and Juvenile Court. assist parents with prioritizing goals and case planning requirements	Program Operations (PO)	Ann Reilly
East River FSC	\$4,513,686.00	Local	Sole Source	Community based Child Welfare Services.	10/1/2017	9/30/2018	Deliverables:Case Management Report (Case Management Services provided to Families) HFTC Collaborative case management activities provided to clients served as per funding by CFSA contract (family-specific) Coordination of Supportive Services Delivery Report (Supportive Services facilitated for Families) Detailed data on service provision requests (referrals); Youth Aftercare Report Client-Specific Data Staffing Report HFTC report on Staffing Array: Vacancies; Personnel Actions Quarterly Expenditures Report Progress on Outcome Measures Data relevant to Outcomes specified in contract Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report HFTC Collaborative Standard Operating Procedure Building Lease Fire/Safety Evacuation procedure Facility Follow up Report (CFSA co-located locations) 2015-2016 Collaborative Holiday Schedule/Site Specific Office Closure FY 16 ETO predetermined generated reports	Program Operations (PO)	Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
Catholic Charities	\$ 1,860,000.00	Federal	Sole Source	Project Connect Services	10/1/2017	3/31/2018	Case Management Report Coordination of Supportive Services Delivery Report Client-Specific Data Staffing Report (weekend or holiday) Progress on Outcome Measures Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report Vacancy Report Fire/Safety Evacuation procedure Detailed Financial Report; Intensive in-home services, such as counseling, substance abuse monitoring, nursing, home-based parent education, parenting groups, and an ongoing support group for mothers in recovery as well as referrals for other services	Program Operations (PO)	Ransom Washington
The Children's Guild, Inc.	\$749,856.00	Local	Sole Source	Therapeutic Group Home	10/1/2017	9/30/2018	Deliverables: Mandatory and Unusual Incident Reporting, Progress Notes, OYE pre and post assessment, First Source Requirement, Emergency Response Plan and training provisions for emergency Response Plan and Quarterly Expenditure Report.	Program Operations (PO)	Ransom Washington
God's Anointed New Generations	\$1,498,105.17	Local	Competitive	Teen Bridge	10/5/2017	10/4/2018	Mandatory and Unusual Incident Reporting Progress Notes Monthly Report, with format to be provided by CFSA after award First Source Requirement Emergency response Plan and training provisions for Emergency response Plan Quarterly Expenditure Report Organizational Chart Abscondence Tracking Sheet	Program Operations (PO)	Ransom Washington
Carson Coles Cleaning Company, LLC	\$48,400.00	Local	Small Purchase	Homemaker Services	11/9/2017	11/8/2018	Homemaker services (non-holiday) Homemaker services (holiday) Heavy Duty Cleaning – Carpet Heavy Duty Cleaning – Cleaning Heavy Duty Cleaning – Extermination; This service will be authorized to address the safety or neglect issues that impact the child/family well-being. This service will be authorized to address the safety or neglect issues that impact the child/family well-being.	Program Operations (PO)	Nicole Cobbs-Stern
Adoptions Together, Inc. (ATI)	\$9,430.00	Federal	Sole Source	Competing Adoptions Petition (MD, DC)	11/12/2017	11/11/2018	Unusual incidents report, monthly progress report, and quarterly program and inventory reports.	Program Operations (PO)	Ransom Washington
Catholic Charities	\$722,093.17	Federal	Competitive	Mobile Crisis Stabilization	11/12/2017	9/30/2018	Mandatory and Unusual Incident Reporting Crisis Plan First Source Requirement Closure Summary Quarterly Expenditure Report	Program Operations (PO)	Brittany Hannah
Courtney's House	\$99,998.12	Local	Sole Source	Technical assistance to staff for sexual trafficking for Child Victims and their Parent (Biological & Foster	11/16/2017	11/15/2018	Participate in CFSA CSEC Staffing (4.5) Update on progress for youth connected to service Data for Youth Engagement Data for Parent Engagement Provide in service training for staff Provide technical assistance for staff Quarterly Expenditure Report,	Program Operations (PO)	Nadya Richberg
Childrens Choice of MD	\$475,205.09	Federal	Competitive	MD Home Licensing	11/18/2017	11/17/2018	Provider Monthly/ Quarterly monitoring report. Social worker caseload roster. In- service training calendar, training description, log of participants. Agency monthly monitoring report. Licensure checklist.	Program Operations (PO)	Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
DeSean C. Jones	\$54,080.00	Federal Grants	Competitive	Peer Parent Counselor	11/21/2017	11/20/2018	direct client support services working toward family reunification, attend RED team meetings, Family Team meetings and Case Planning meetings, participate in weekly home visits/and or phone calls. Participate in joint meetings with Child Welfare and Juvenile Court. assist parents with prioritizing goals and case planning requirements	Program Operations (PO)	Ann Reilly
PSI Family Services, Inc.	\$233,949.79	Local	Competitive	FB Therapeutic: Teen Parent w/ 1 child	12/16/2017	3/31/2018	DELIVERABLE REPORTS: Mandatory and Unusal Incident, Progress Notes, Weekly Census for Placement Services Reconciliaton Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Program Operations (PO)	Ransom Washington
Latin American Youth Center	\$836,741.00	Local	Competitive	CC - ILP-Residential Units	12/21/2017	12/20/2018	Deliverables:  - Mandatory and Unusual Incident Reporting - Progress Notes - OYE pre and post assessment - First Source Requirement - Emergency response Plan and training provisions for Emergency response Plan - Quarterly Expenditure Report	Program Operations (PO)	Ransom Washington
Seraaj Family Homes, Inc.	\$962,036.95	Local	Competitive	FB Traditional, Therapeutic, Specialized	1/1/2018	3/31/2018	DELIVERABLE REPORTS: Mandatory and Unusual Incident, Progress Notes, Weekly Census for Placement Services Reconciliation Unit, Complete ICPC Packets, Monthly Census and Monthly QA Spreadsheet.	Program Operations (PO)	Ransom Washington
Bioethical Services of VA	\$16,000.00	Local	Sole Source	Bioethical Program Services	1/1/2018	12/31/2018	on site visits for haif day training for educational sessions; two on site visits for organizational efforts centered on developing an Ethics Committee and provides training to the Committee Membership	Program Operations (PO)	Dr. Heather Stowe
Youth For Tomorrow	\$134,994.00	Local	Sole source	Congregate Care - Teen Parent Program	1/13/2018	1/12/2019	Mandatory and Unusual Incident Reporting; 2. Progress Notes; 3. OYE pre and post assment; 4. First Source Requirement; 5. Emergency Response Plan and training provision for Emergency Response Plan; 6. Quarterly Expenditure Report.	Program Operations (PO)	Ransom Washington, Jr.
Clinical Social Work Services, LLC	\$113,500.00	Federal	Competitive	Clinical Support Coach	1/17/2018	1/16/2019	Site Visits to meet with management to refine plans for coaching sessions; 24 group coaching, mentoring and instruction sessions; bi-weekly reports; monthly work plans, quarterly presentations; summary report, monthly reports on coaching activities	Program Operations (PO)	Heather Stowe
Foster and Adoptive Parent Advocacy Center (FAPAC)	\$109,433.60	Federal	Sole Source	Foster Parent Capacity Building Services	3/10/2018	3/9/2019		Program Operations (PO)	Ransom Washington
Maximum Quest Residential Care Facilities	\$857,159.04	Local	Competive	Congregate Care - Teen Bridge Program	5/11/2018	5/10/2019	Mandatory and Unusual Incident Reporting 1 Hard copy/Telephone In accordance with 27 DCMR Chapter 62 Progress Notes 2 Hard Copy Monthly CKL pre and post assessment 1 Hard Copy As requested First Source Requirement 1 Hard Copy In accordance with section H.4.5 Emergency Response Plan and training provisions for Emergency Response Plan 1 Hard Copy In accordance with section H.16 Quarterly Expenditure Report 1 CFSA will provide the required format and method of delivery 30 days after the end of each quarter	Program Operations (PO)	Ransom Washington, Jr
	\$749,175.32	Docus	сотренуе	Congregate Care - Boys	3/11/2010	3,10,2019	Submit mandatory and unusual incident reports; submit progress notes; submit monthly reports; submit first source requirement; submit emergency response plan and training provisions for Emergency Response Program; submit quarterly	Program Operations (PO)	Amison washington, vi
Umbrella Therapeutic Program	\$482,880.00	Local	Sole Source	Traditional Group Home  Congregate Care - Therapeutic	4/29/2018	4/28/2019	expenduture report; report organizational report; submit abscondence reports  1. Mandatory and Unusual Incident Reporting; 2. Progress Notes; 3. OYE pre and post assment; 4. First Source Requirement; 5. Emergency Response Plan and training	Program Operations (PO)	Ransom Washington
Youth For Tomorrow  NVFS	\$30,501.00	Local Federal	Sole Source  Competive	Group Home VA Home Study and Case Mgmt	4/13/2018	4/12/2019	provision for Emergency Response Plan; 6. Quarterly Expenditure Report.  1. Two (2) Home Visits per month., 2. CM staff phone calls., 3. The Contractor shall submit a written Monthly Progress Report., 4. The Contractor shall submit the Final Report., 5. Court Hearing/testifying.	Program Operations (PO)	Ransom Washington  Ransom Washington
Boys Town Washington DC, Inc.	\$1,596,171.43	Local	Competive	Congregate Care - Boys Traditional Group Home	5/24/2018	5/23/2019	Mandatory and Unusual Incident Reporting Progress Notes Monthly Report, with format to be provided by CFSA after award First Source Requirement Emergency response Plan and training provisions for Emergency response Plan Quarterly Expenditure Report Organizational Chart Abscondence Tracking Sheet	Program Operations (PO)	Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
Boys Town Washington DC, Inc.	\$865,023.21	Local	Competive	Congregate Care - Girls Traditional Group Home	5/23/2018	5/22/2019	Mandatory and Unusual Incident Reporting Progress Notes Monthly Report, with format to be provided by CFSA after award First Source Requirement Emergency response Plan and training provisions for Emergency response Plan Quarterly Expenditure Report Organizational Chart Abscondence Tracking Sheet	Program Operations (PO)	Ransom Washington
Ebony Jeje	\$148,947.20	Local	Sole Source	Professional Foster Parent	8/2/2018	8/1/2019	# Deliverable Quantity Format/Method of Delivery Due Date To Whom 1 Mandatory and Unusual Incident Reporting 1 Email Within 24 hours of an unusual incident CA 2 Monthly Progress Report 12 Email Monthly, 5 business days after the end of the month CA 3 Quarterly evaluation Professional Foster Parents 4 Email 1st report 30 days after the contract is awarded and quarterly thereafter monthly CA F.3.1 The Contractor shall submit to the District, as a deliverable, the report described in section H.5.5 that is required by the 51% District Residents New Hires Requirements and First Source Employment Agreement. If the Contractor does not submit the report as part of the deliverables, final payment to the Contractor shall not be paid pursuant to section G.3.2.	Program Operations (PO)	Alicha Jones
Lynda Ottey	\$148,947.00	Local	Sole Source	Professional Foster Parent	11/5/2018	11/4/2019	# Deliverable Quantity Format/Method of Delivery Due Date To Whom 1 Mandatory and Unusual Incident Reporting 1 Email Within 24 hours of an unusual incident CA 2 Monthly Progress Report 12 Email Monthly, 5 business days after the end of the month CA 3 Quarterly evaluation Professional Foster Parents 4 Email 1st report 30 days after the contract is awarded and quarterly thereafter monthly CA F.3.1 The Contractor shall submit to the District, as a deliverable, the report described in section H.5.5 that is required by the 51% District Residents New Hires Requirements and First Source Employment Agreement. If the Contractor does not submit the report as part of the deliverables, final payment to the Contractor shall not be paid pursuant to section G.3.2.	Program Operations (PO)	Alicha Jones
The Center for Adoption Support and Education(CASE)	\$268,046.56	Local	Competive	Clinical Family Therapy Services	8/1/2018	7/31/2019	Monthly Progress reports, Monthly reports, Unusual incident reports Annaual reports Written case reports	Program Operations (PO)	Eleanor Sanders
Elizabeth Ministries	\$939,262.53	Local	Competive	Congregate Care - TPP Main Facility ILP	7/5/2018	1/31/2019	Mandatory and Unusual Incident Reporting Progress Notes Monthly Report, with format to be provided by CFSA after award First Source Requirement Emergency response Plan and training provisions for Emergency response Plan Quarterly Expenditure Report Organizational Chart Abscondence Tracking Sheet	Program Operations (PO)	Ransom Washington
CASA Furniture, Inc.	\$500,000.00	Federal	Competive	Youth Furniture Supplies and Services	9/12/2018	9/11/2019	Youth Furniture and Supplies	Program Operations (PO)	Carolyn Brockman

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National Control for Children 8.	\$23,551,854.00						a. Mandatory and Unusual Incident Reporting b.Update Placement Provider Web (PPW), c. Monthly Census Roster, Section d. Annual Foster Parent Recruitment and Retention Plans, e. Annual Staff Training Plan, Section f.Annual Foster Parent Pre-Service and In-Service Training Plans, g. Quarterly Updates to Recruitment and Retention Plans, h.Continuous Quality Improvement Plan, i. Continuous Quality Improvement Report, j. Outcome Indicator Report as agreed upon with CFSA, k. Risk Management and Continuity of Operations Plan, Section C.5.1.4.i Plan / Email1 Annually, 30 days after contract award and each fiscal year thereafter CFSA.monitoring@dc.gov  I. Quarterly Expenditure Report, Section C.6.6 CFSA will provide the required format and method of delivery 4 Quarterly, 30 days after the end of each fiscal year quarter CFSA.BSAreporting@dc.gov  m. Contractor Close out Package, Section C.6.7.1 Package / Hard copy or Email 1 45 days after expiration or termination of contract CFSA.BSAreporting@dc.gov  n. ICPC, Section C.5.8.19 Package / Hard Copy or Fax 1 Prior to, or within 48 hours/2 business days after, a placement change CFSA.dcicpc@dc.gov  o. Court Reports, Section C.5.9.10 Report / Email 1 15 days prior to the court date			
National Center for Children & Families		Federal	Competive	Temporary Safe Haven	10/1/2017	9/30/2018	AAG assigned to the case p. Audit Report,	Program Operations (PO)	Ranson Washington	
ALIA	\$4,900.00	Federal	Competive	Kinship Training	9/18/2018	9/30/2018	9.1 The contractor shall provide a two (2) hour morning session from 10:00 AM until 12:00 PM to include the following topics:  a. Understanding Vicarious Trauma, Secondary Traumatic Stress & Burnout  i. Importance of the topic ii. What the research says iii. Signs to look for & risk factors  b. Top 10 Ways to Build Resilience  9.2 The contractor shall provide a two (2) hour afternoon session from 1:00 PM until 3:00 PM to include the following topics:  a. Self-reflection: Assessing your Wellbeing  b. Creating Your Wellbeing Support Plan  c. Things to do Tomorrow to Advance Your Wellbeing  d. Going Forward: Commitments & Closing & Filling Your Bucket  9.3 That contractor shall provide 35 hard copies of the relevant training materials.  9.4 The contractor shall provide a Microsoft Power Point presentation of the training on a flash drive.	Program Operations (PO)	Ana Burgos	
Air Land and Water Engineering,		rederai	Compense	Maryland Risk			Provide Lead Inspection/Risk Assessments for CFSA's Kinship Maryland Foster	Frogram Operations (FO)	Ana Burgos	†
Inc.	\$10,350.00	Local	Gti	Assessment/Lead Inspection Services	1/6/2018	1/5/2019	Homes located in MD (Clients) and provide Analytical Report and Clearance	December (DO)	A Down	
ABB Enterprises, Inc.	\$10,500.00	Local	Competive	Maryland Risk Assessment/Lead Inspection Services	1/6/2018	1/5/2019	Inspection Report.  Provide Lead Inspection/Risk Assessments for CFSA's Kinship Maryland Foster Homes located in MD (Clients) and provide Analytical Report and Clearance Inspection Report.	Program Operations (PO)  Program Operations (PO)	Ana Burgos Ana Burgos	
Orphan Foundation of America dba Foster Care to Success	\$14,000.00	Federal	Sole Source	FC2S ETV Portal	1/26/2018	1/25/2019	Licensing Fee for Propriety Software, the fee includes staff training, data storage, cyber security and reports.	Program Operations (PO)	Tanya Trice	
National Alumni Powerhouse	\$5,000.00	renerar	Sole Source	National Alumni Powerhouse	TBD	TBD	National Alumni Powerhouse Workshop	riogram Operations (PO)	Joseph Jenkins	$\vdash$

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							C.5.1 The contractor shall provide Level 3 On-Site Discussion Group. This 2-day training class shall prepare staff to hold parenting classes using a discussion group modality.		
							C.5.2 The contractor shall provide level 4 Standard On-Site Training. This 3-day training shall prepare staff to provide parenting classes using an intensive 1:1 inhome modality.		
	80,230.00						C.5.2 The contractor shall provide level 5 Pathways Open Enrollment for 6 participants. This 2 day training shall prepare staff to provide parenting classes for clients with high needs (substance abuse/mental health diagnosis/extensive trauma history) using an intensive 1:1 in-home modality		
							C.5.3 The contractor shall provide a Management Briefing Day. This briefing shall provide an overview of the framework and supporting evidence and implementation strategies needed for agency leadership.		
							C.5.4 The contractor shall provide 100 Triple P Participants parenting Workbooks. The contractor shall deliver these workbooks that will be distributed to each		
Triple P America, Inc		Local	Sole Source	Evidence Based Teen Parenting Program	08/27/18	09/30/18	participant to be used as an aid to assist them with delivery of the parenting curriculum.	Program Operations (PO)	Brandy Hudson
Tiple Timelou, me		200111	Boto Source		002/10	03/30/10	Report significant client changes and emergencies.  - Submit a written Unusual Incident Report	. rogum oprimion (1 0)	Dimity Thuson
	\$1,641,643.10						- Submit Vacancy Reports - Submit documents that indicates staff possess the credentials and competencies to perform their duties Submit complete Listing of program staff - Submit manuals and other information to show the training provided to staff Monthly Reports for each client		
Lutheran Social Services		Federal	Sole Source	Refugee Minor Program	06/19/18	06/18/19	- Monthly Nepons for Catch recent - Submit youths initial and annual physical examinations - Monthly Discharge Plan for each youth - written final Report - List of all group homes and independent living facilities - Quarterly program expenditure Report	Program Operations (PO)	Ransom Washington
	\$963,161.00						Mandatory and Unusual Incident Reporting.  -Progress Notes.  -First Source Requirement.  -Emergency response Plan and training provisions for Emergency response Plan.		
Innovative Life Solutions		Local	Competive	Developmentally Disabled Services	08/09/18	08/08/19	-Monthly Payroll RegisterQuarterly expenditure Report.	Program Operations (PO)	Ransom Washington
DC	\$1,730.00	Local	Sole Source	30 th annual youth recognition ceremony	7/24/2018	7/23/2019	30th annual youth recognition ceremony	Program Operations (PO)	Joseph Jenkins
	\$720,817.20						Documented proof of staff attendance to CFSA mandated trainings. Documentation on contact hours and engagement activities with the clients; Record of yeach client's completion of assessments; Status on active and inactive clients; updated case/service plans for clients; Communication strategy to clients; Achievement of benchmarks and outcomes for clients; Pre-emancipitation timeline for clients to include transition		
he Young Women's Project		Local	Competitive	Youth After care Services	2/1/2018	1/31/2019	planning activities; Post emancipation timeline for maintaining young adults; assessment of total program participation data	Program Operations (PO)	Tanya Trice

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	n.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator	
Edgewood/Brookland FSC	\$2,969,501.87	Local	Sole Source	Community based Child Welfare Services.	10/1/2017	9/30/2018	Deliverables: Case Management Report , Coordination of Supportive Services Delivery Report, Client-Specific Data, Staffing Report, Quarterly Expenditures Report, Progress on Outcome Measures, Family Preservation (Waiver) Services Report, Mid-Year Programmatic Progress Report, HFTC Collaborative standard Operating Procedure, Building Lease, Fire/Safety Evacuation Procedure, Facility Follow up Report (CFSA Co-located locations, 2015-2016 Collaborative Holiday schedule/site Specific Office Closure and FY 16 ETO predetermined generated Reports	Program Operations (PO)	Ransom Washington	
Sasha Bruce Youthworks	\$226,320.00	Federal	Sole Source	Emergency Shelter Placement	10/29/2017	10/28/2018	Conduct an education assessment of each client (s). Monitor the academic progress, provide remedial assistance and counseling. Social service plan for client (s). Implement action plan for client (s). Implement discipline mechanism for client (s)	Program Operations (PO)	Ransom Washington	
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Office Planning Policy & Program Support (OPPPS)
Office of Deputy Director for Administration (ODDA)
Office of Well Being (OWB)
Program Operations (PO)
Entry Services (ES)
Office of the Director (OD)

Federal Local Federal/Local DCM DCM/Local Federal Grant OSSEI/Local/DCM DCM/LOCAL/OSSE

Competitive
Sole Source
Exempt from Competition
Single Quote

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive RFP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer (OCTO). Provide the final CCWIS RFP. Provide the agency with an Advanced Planning Document which is compliant with all of the regulations put forth by the Administration for Children and Families. Provide the agency with a Data Quality Plan.		
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
courage, EDe	\$72,040.00	rederar	Competitive	Programmer Programmer	10/12/2010	2/20/2019	Programmer	Office of Deputy Director for	Spencer Whiter
Artisys Corporation	\$126,585.60	Local	Competitive	& Software Tester	10/1/2018	9/30/2019	& Software Tester	Administration (ODDA)	Lori Peterson
analytica, Inc.	\$202,600.00	Local	Sole Source	Data Dashboard	10/2/2018	10/1/2019	User Licenses, and Birst's Licenses.	Office of Deputy Director for Administration (ODDA)	Marina Havan
AT&T Mobility	\$572,040.20	Federal	competitive	Cell Phones	10/6/2018	9/30/2019	Cell Phones	Office of Deputy Director for Administration (ODDA)	Renee Bryant
iivic Solution Group, LLC	\$409,772.00	Federal/Local	Competitive	Organizational Infrastructure Improvement Project	10/8/2018	10/7/2019	Vendon submisssion of project plan and schedule; vendoe submission of RMS quarterly results (rsponse analysis report); vendor submission of RMS desk guides for social workers and supervisors, annually as amended; waiver project documentation and cost quality assurance review annuallyy and as revised; vendor submission of monthly project report, monthly, and conference call hosting and meeting notes, biweekly.	Office of Deputy Director for Administration (ODDA)	John Simmons
								Office of Deputy Director for	

following locations: Child and Family Services Agency (CFSA) 2001 Street, SE Washington DC 20003 CFSA's Office of Youth Employment 3700 10th Street, NW Weshington, DC 20010 Columbia, Heights Shaw Family Support Collaborative 1816 12th Street, NW, 2nd floor, Suite 210 Washington, DC 20009 East River Family Strengthening Collaborative, Inc. 3917 Milmesona Avenue, NE Washington, DC 20009 East River Family Strengthening Collaborative, Inc. 3917 Milmesona Avenue, NE Washington, DC 20001 Edgewood/Brookland Family Support Collaborative 200 K Streen, NW, Suite 1 & 2 Washington, DC 20001 Far Southeast Family Strengthening Collaborative, Inc. 2014 Marin Luther King Jr. Avenue, SE Washington, DC 20001 The Georgia Avenue Family Strengthening Collaborative 1104 Allison Street, NW Washington, DC 20011 Bandy Building 429 O Street, NW 2nd Floor Washington, DC 20003 Office of Deputy Director for	a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
Office of Deputy Director for Administration (ODDA)  Spencer Wilder  Administration (ODDA)  Administration (ODDA)  Spencer Wilder  Administration (ODDA)  Administration (ODDA)  Spencer Wilder  Administration (ODDA)  Administration (ODDA)								an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive RFP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer (OCTO). Provide the final CCWIS RFP. Provide the agency with an Advanced Planning Document which is compliant with all of the regulations put forth by the Administration for Children and		
following locations: Child and Family Services Agency (CFSA) 201 Street, SE Washington DC 2003 CFSA 5 Office of Youth Employment 3700 10th Street, NW Washington, DC 20010 Columbia Heights Shaw Family Support Collaborative 1816 72.013 Street, NW, 2nd floor, Sunic 210 Washington, DC 20009 East River Family Strengthening Collaborative, Inc. 3917 Minesson Avenue, NE Washington, DC 20009 Edgewood Brook Shan Family Support Collaborative 200 K Street, NW, Saite 1 & 2 Washington, DC 20001 Far Southeast Family Strengthening Collaborative 200 K Street, NW, Saite 1 & 2 Washington, DC 20001 Far Southeast Family Strengthening Collaborative 104 Martin Luther King Jr. Avenue SE Washington, DC 20001 The Georgia Avenue Family Support Collaborative 1104 Allison Street, NW Washington, DC 20001 Bundy Building 429 O Street, NW 2nd Floor Washington, DC 20003  Office of Deputy Director for Administration (ODDA) Office of Deputy Director for	Courage, LLC	\$72.840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	* * * * * * * * * * * * * * * * * * * *		Spencer Wilder
Shred-It USA, Inc. \$10,324.00 Local Competitive Secure Shredding Services 12/11/2018 12/10/2019 Administration (ODDA) James Posey Office of Deputy Director for								Agency (CFSA) 200 I Street, SE Washington DC 20003 CFSA's Office of Youth Employment 3700 10th Street, NW Washington, DC 20010 Columbia Heights/Shaw Family Support Collaborative 1816 12th Street, NW, 2nd floor, Suite 210 Washington, DC 20009 East River Family Strengthening Collaborative, Inc. 3917 Minnesota Avenue, NE Washington, DC 20019 Edgewood/Brookland Family Support Collaborative 200 K Street, NW, Suite 1 & 2 Washington, DC 20001 Far Southeast Family Strengthening Collaborative, Inc. 2041 Martin Luther King Jr. Avenue SE Washington, DC 20020 The Georgia Avenue Family Support Collaborative 1104 Allison Street, NW Washington, DC 20011 Bundy Building 429 O Street, NW 2nd Floor Washington, DC 20003		
7/1/8 100   1 84D 487 M)   1   1   1   1   1   1   1   1   1	Shred-It USA, Inc.				_				Administration (ODDA) Office of Deputy Director for	

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive RFP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer (OCTO). Provide the final CCWIS RFP. Provide the agency with an Advanced Planning Document which is compliant with all of the regulations put forth by the Administration for Children and Families. Provide the agency with a Data Quality Plan.		
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Failines, Flovide the agency with a Data Quanty Flaii.	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Hi-Tech Solutions, Inc	\$21,000.00	Local	Competitive	Printer Maintenance	12/31/2018	12/12/2019	Maintaining of printers	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
RHG Group, Inc.	\$258,593.28	Local	Competitive	Shuttle Services	1/3/2019	1/2/2020	Monthly ridership on a     daily basis by time and     location 2. Copy of Drivers'     DMV Record check     and Drug test	Office of Deputy Director for Administration (ODDA)	Renee Bryant
Public Performance Management LLC	\$46,321.59	Federal	Competitive	CISA IT Equipment	11/9/2018	11/9/2018	IT/Computer Accessories	Office of Deputy Director for Administration (ODDA)	Kimberly Pickett
Software Information Resource Corporation	\$11,700.85	Federal	Competitive	Smartsheets Pro	12/24/2018	12/23/2019	Smartsheets	Office of Deputy Director for Administration (ODDA)	Kimberly Pickett
Hi Tech	\$21,500.00	Local	Competive	Printer Maintenance	12/13/18	12/12/19	In the Task Order the agency will specify the requirements and delivery location.  -The Contractor shall have the ability to provide the requested services.  -The Contractor shall adhere to the specified delivery requirement.	Office of Deputy Director for Administration (ODDA)	Suresh Chandran
Yellow Cab Co., Of DC, Inc.	\$40,720.00		Sole Source	Taxi Services	10/25/2018	10/24/2019	Taxi Services Services for SW	Office of Deputy Director for Administration (ODDA)	
AT&T Mobility	\$9,428.00	Local	Sole Source	Cell Phones	10/1/2018	10/5/2018	Wireless and data services for the Agency	Office of Deputy Director for Administration (ODDA)	Renee Bryant

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
							Case Management Report (Case Management Services provided to Families) Coordination of Supportive Services Delivery Report (Supportive Services facilitated for Families) Youth Aftercare Report Client-Specific Data Staffing Report Quarterly Expenditures Report Progress on Outcome Measures Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report HFTC Collaborative Standard Operating Procedure Building Lease Fire/Safety Evacuation procedure Facility Follow up Report (CFSA co-located locations) 2015-2016 Collaborative Holiday Schedule/Site Specific Office Closure FY 16 ETO predetermined generated reports		
Collaborative Solutions for Communities	\$2,202,711.51	Local	Sole Source	Community based Child Welfare Services	10/1/2018	9/30/2019		Office of the Director (OD)	Ransom Washington, Jr

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
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	472.040.00	F.1.1		Was a	10/12/2010	0.00.0010	Families. Provide the agency with a Data Quality Plan.	Office of Deputy Director for	a wiii
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Case Management Report (Case Management Services provided to Families) Coordination of Supportive Services Delivery Report (Supportive Services facilitated for Families) Youth Aftercare Report Client-Specific Data Staffing Report Quarterly Expenditures Report Progress on Outcome Measures Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report HFTC Collaborative Standard Operating Procedure Building Lease Fire/Safety Evacuation procedure Facility Follow up Report (CFSA co-located locations) 2015-2016 Collaborative Holiday Schedule/Site Specific Office Closure FY 16 ETO predetermined generated reports	Administration (ODDA)	Spencer Wilder
East River Family Strengthening Collaborative	\$3,251,769.82	Local	Sole Source	Community based Child Welfare Services.	10/1/2018	9/30/2019	F 1 10 £10 predetermined generated reports	Office of the Director (OD)	Ransom Washington, Jr

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
							Case Management Report (Case Management Services provided to Families) Coordination of Supportive Services Delivery Report (Supportive Services facilitated for Families) Youth Aftercare Report Client-Specific Data Staffing Report Quarterly Expenditures Report Progress on Outcome Measures Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report HFTC Collaborative Standard Operating Procedure Building Lease Fire/Safety Evacuation procedure Facility Follow up Report (CFSA co-located locations) 2015-2016 Collaborative Holiday Schedule/Site Specific Office Closure FY 16 ETO predetermined generated reports		
Edgewood/Brookland Family Support Collaborative	\$2,353,896.50	Local	Sole Source	Community based Child Welfare Services.	10/1/2018	9/30/2019	1 1 10 210 predetermined generated reports	Office of the Director (OD)	Ransom Washington, Jr

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
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Far Southeast Family Strengthening Collaborative	\$2,977,932.50	Local	Sole source	Community based Child Welfare Services.	10/1/2018	9/30/2019		Office of the Director (OD)	Ransom Washington, Jr

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Case Management Report (Case Management Services provided to Families) Coordination of Supportive Services Delivery Report (Supportive Services facilitated for Families) Youth Aftercare Report Client-Specific Data Staffing Report Quarterly Expenditures Report Progress on Outcome Measures Family Preservation (Waiver) Services Report Mid-Year Programmatic Progress Report Annual Report HFTC Collaborative Standard Operating Procedure Building Lease Fire/Safety Evacuation procedure Facility Follow up Report (CFSA co-located locations) 2015-2016 Collaborative Holiday Schedule/Site Specific Office Closure FY 16 ETO predetermined generated reports	Administration (ODDA)	Spencer Wilder
Georgia Avenue Family Support Collaborative	\$1,758,768.45	Local	Sole Source	Community Based Child Welfare Services.	10/1/2018	9/30/2019	1 1 to 210 predecimined generated reports	Office of the Director (OD)	Ransom Washington, Jr
Adoptions Together	\$215,976.97	Local	Competitive	Pre/Post Permanency Services	10/1/2018	3/31/2019	Unusual incidents report, monthly progress report, and quarterly program and inventory reports.	Office of the Director (OD)	Eleanor Sanders
Progressive Life Center, Inc.	\$788,854.00	Local	Sole Source	Project Connect Services	10/1/2018	9/30/2019	Unusual incidents report, monthly progress report, and quarterly program and inventory reports.	Office of the Director (OD)	Ransom Washington, Jr
Community Connections, Inc.	\$219,840.20	Local	Sole Source	Family Coaching and Support Services	12/1/2018	11/30/2019	Monthly Programmatic Develop a Comprehensive Program Plan	Office of the Director (OD)	Brittney Hannah

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Continued Con Spring Lan	\$79.215.00	Estrat	Cala Carra	Title IV-E System Evaluation	12/24/2019	4/30/2019	Monthly Safe and Stables Reports covering March – April 2019, 21st of each month. Final evaluation report, 5 months after the end of the demonstration. Public-use data and documentation, 6 months after the end of the demonstration.	Office of the Private (OP)	Ditto on House
Coordinated Care Services, Inc. West Publishing Corp.	\$78,215.00 \$3,542.52	Federal Local	Sole Source Sole Source	Services Online Legal Research	12/24/2018 11/19/2018	11/18/2019	Online Legal Research Database	Office of the Director (OD) Office of the Director (OD)	Brittney Hannah Wendy Singleton
	,			Psychiatric Residential	11/17/2010	11/10/2017	Deliverable: - Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report		
Devereux-Georgia	\$645,647.75	DCM/Local	Sole Source	Treatment	10/8/2018	10/7/2019	- Prepare Unusual Incidents Report	Office of Well Being (OWB)	Jennifer Etienne Valtrin

a.) Vendor Name		c.) Funding Source (local, federal, private, special	d.) Competitive or	e.) Contract Purpose -	f.) Contract		g.) Contract Deliverables	j.) Program and activity	k.) Contract Administrator
a.) Vendor Name	b.) Contract Amount		, <u>.</u>	Description of Services	· ·	Contract Term End	h.) Contract Outcomes	Supported by contract	k.) Contract Administrator
	b.) Contract Amount	revenue)	Sole Source	Description of Services	Term Begin	Contract Term End	Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive ReP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer	Supported by contract	
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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
							required by the clients. Routine medical care shall include the following:  C.4.2 Access to twenty-four (24) hour per day direct medical care by physicians and nursing staff to assess, improve, and safeguard the mental and physical health of the client.  C.4.3 Physical examination and periodic reassessments as mandated by the well-child periodic schedules of D.C. Medicaid Early and Periodic Screening Diagnostic Treatment (EPSDT) services.  C.4.4 Immunizations as required  C.4.5 Dental screening  C.4.6 Audiology screening  C.4.7 As indicated by a client's ITP or IHP, occupational and/or physical therapy services and monthly evaluation of continued need for services.  C.4.8 As indicated by a client's ITP or IHP, provision of speech and language therapy services and monthly evaluation of continued need for services.  C.4.9 Prescription and administration of medication(s) as prescribed by the client's physician.  C.4.10 Provision of emergency care services, as needed by the client.  C.4.11 Oversight and management of any special medical treatment required for an ongoing medical condition  (e.g. diabetes) or due to illness or accident, as needed.  C.4.12 Delivery of all psychiatric, psychological and related clinical		
KidsPeace National Centers, Inc	\$996,102.25	Local	Sole Source	Psychiatric Residential Treatment	10/18/2018	10/17/2019	services required by a client.	Office of Well Being (OWB)	Kristal Thomas

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Hamitage Hell	\$20,100,00	OSSEI/Local/DCM	Sala Saurac	Developing Decidential Transport	10/20/2019	2/26/2010	a. Mandatory and Unusual Incident Reporting Section; b.Update Placement Provider Web (PPW), c. Monthly Census Roster, d. Annual Foster Parent Recruitment and Retention Plans, e. Annual Staff Training Plan, f.Annual Foster Parent Pre-Service and In-Service training. g. Quarterly Updates to Recruitment and Retention Plans, h. Continuous Quality Improvement Plan, i. Continuous Quality Improvement Report, Outcome Indicator Report as agreed upon with CFSA, k. Risk Management and Continuity of Operations Plan, v. I. Quarterly Expenditure Report, m. Contractor Close out Package, n. ICPC, o. Court Reports, p. Audit Paparet.	Office of Well Pains (OWP)	Jamifor Etiano Valsin
Hermitage Hall	\$80,100.00	OSSEI/Local/DCM	Sole Source	Psychiatric Residential Treatment	10/29/2018	2/26/2019	Report,  Comprehensive Treatment Plan.	Office of Well Being (OWB)	Jennifer Etienne-Valtrin
Marianne Becker	\$10,410.00	Federal	Competitive	Trauma Informed Treatment and I	11/7/2018	11/6/2019	-Progress ReportUpdated Treatment PlanUnusual IncidentMandatory ReportingDischarge Summary.	Office of Well Being (OWB)	Kristal Thomas

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Comings, MAC	Ψ 2 20 TO . O O		Compension	Evidence-Based Volunteer	10.12.2010	W W W W	Monthly progress reports; submit mentee's written goals for the future; conduct initial assessment using assessment tools; submit significant changes and emergency reports; submit written unusual incident reports; submit status reports; submit criminal misconduct reports; submit a monthly activity report; submit referral and memorandum; submit a mentoring plan; submit quarterly progress reports; submit quarterly		
Best Kids, Inc.  Children's National Medical Center	\$505,103.00 \$35,000.00	Federal  Local	Competitive	Mentoring Program  Medical Record Review	11/26/2018	11/25/2019		Office of Well Being (OWB)  Office of Well Being (OWB)	Tracey Talbert

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							Families. Provide the agency with a Data Quality Plan.	Office of Deputy Director for	
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Administration (ODDA)	Spencer Wilder
Resource Acquisition Corp	\$158,643.45	DCM	Sole Source	PRTF Services	12/20/2018	12/19/2019	Comprehensive Discharge recommendation Report Comprehensive Discharge Treatment Plan; C.9.2.3 Preliminary Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 Revised Treatment Plans, or Individualized Health Plans (IHPs), and Individualized Educational Plans (IEPs); C.9.1 Client Progress Report; C.9.2.1 Comprehensive Discharge Summary; C.9.2.3 Monthly Comprehensive Treatment Progress Reports; C.9.2.4 Mandatory Incidents Reporting; C.4.1 Unusual Incidents Reporting; C.4.2 Major Incident Report; C.4.3 Follow up to Major Incident Report; C.4.3.1 Education reports (Report Cards); C.3.7 Individual Treatment Plan; C.3.12	Office of Well Being (OWB)	Kim Ray
Resource Acquisition Corp	\$136,043.43	DCIVI	Sole Source	I K I I' SCI VICES	12/20/2018	12/19/2019	Deliverable:	Office of well being (OWB)	Kiiii Kdy
Devereux-Florida	\$514,006.40	DCM/Local	Sole Source	Psychiatric Residential Treatment	1/1/2019	12/31/2019	Prepare Comprehensive Discharge Summary     Prepare Monthly Progress Report     Prepare Unusual Incidents Report Deliverable:	Office of Well Being (OWB)	Jennifer Etienne Valtrin
ILIFF Nursing & Rehab Center	\$223,084.35	DCM	Sole Source	Psychiatric Residential Treatment	1/1/2019	12/31/2019	- Prepare Comprehensive Discharge Summary - Prepare Monthly Progress Report - Prepare Unusual Incidents Report	Office of Well Being (OWB)	Mary Morgan

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Administration (ODDA)	Spencer Wilder
MOTIR	\$180,876.80	Local	Competitive	Healthy Horizons Medical Support Services	1/21/2019	1/20/2020	Reports on Staff Schedules., 2. Provider license, certifications, NPI, DEA, background clearances., 3. Mandatory Reporting (See section C.7), 4. Medical Clearance and PPD screening,	Office of Well Being (OWB)	Charmene Johnson
Total Healthcare Solution, LLC	\$96,408.00	Local	Competitive	Physician Services	10/13/2018	10/12/2019	Physician Services	Office of Well Being (OWB)	Charmene Johnson
Courtney's House	\$99,998.12	Local	Sole Source	Technical asistence to staff for sexual teafficking for Child Victims and their Parent (Biological & Foster)	11/16/2018	11/15/2019	Technical asistence to staff for sexual teafficking for Child Victims and their Parent (Biological & Foster)	Office of Well Being (OWB)	

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Tamines. Frovide the agency with a Data Quanty Fran.	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Dr. Abyssinia Washington	\$78,000.00	Local	Sole Source	Clinical Consulting Services	10/1/2018	9/30/2019	Initial development of implementation support plan with CFSA identified staff members. This can include convening focus groups, discussions with staff memes, and other identified actives.  Monthly work plan submitted with the implementation support outlined.  Bi-weekly report on activities completed, lessons learned and recommendations.  Quarterly presentation to leadership team as requested to discuss work completed and plans moving forward.  Contractor will act as the lead on the Child Stress Disorders Checklist- Child Welfare (CSDC-CW) psychometric study and will partner with the trauma evaluation team to ensure that all information and deliverables related to the study are completed on time and in partnership with the NYU Child and Adolescent Psychiatry Clinical Coordinator, Stress, Trauma and Resilience Treatment Team	Office of Well Being (OWB)	Coral Boswell
Community Alternatives VA(Kids In I	\$5,000.00	DCM	Sole Source	Therapeutic Emergency Care and	10/1/2018	7/21/2019	Comprehensive Discharge Summary 2. Monthly     Progress Report. 3. Unusual Incidents Report	Office of Well Being (OWB)	Kristal Thomas

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Courage II C	\$72,840,00	Federal	Competitive	HSA Sanjar Rucinace Analyst	10/12/2018	2/28/2019	Families. Provide the agency with a Data Quality Plan.	Office of Deputy Director for Administration (ODDA)	Spancar Wilder
Courage, LLC	\$72,840.00	regeral	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Preparation of written progress reports. Reports on the status of the Monitor's progress shall be provided to the Court, the parties to the LaShawn lawsuit, and shall be made available to the public. CSSP shall work closely with the Director of CFSA and CFSA staff in assembling and assessing data and other information needed for the ongoing assessment of progress. The reports shall provide information on management; budget and expenditures; program operations; progress against benchmarks and exit standards; progress in corrective action; progress in implementing community-based services; and will assess the status of resource development activities and policy and programmatic changes underway. The reports shall also identify	Administration (ODDA)  Office Planning Policy &	Spencer Wilder
Center for the Study of Social Policy	\$649,387.00	Local	Sole Source	Court Monitor	10/1/2018	9/30/2019	barriers and obstacles to goal achievement.	0 5	Michele Rosenberg

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								Office of December Discourse for	
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Counage, EEC	\$72,010.00		Compensive	TIST I Semor Business I maryst	10,12,2010	2/20/2019	Access to information management and research	(====)	Spender What
							tools; 2 In addition to the Database, Chapin Hall will		
							provide Participant with the following:		
							i. Documentation to understand how the Data has been transformed into a longitudinal database, including		
							description of the data elements; and		
							ii. A representative sample of 100 records from the		
							Data to confirm that Database algorithms accurately		
							represent the Data; and iii. Point-in-time caseload counts for the purpose of		
							reconciling the Database with the Participant's official		
Chapin Hall Center for Children	\$35,000.00	Federal	Sole Source	Data Sharing and conversion	12/1/2018	11/30/2019	counts of children in foster care.	Office Planning Policy & Program Support (OPPPS)	Marc Elliott
The Impact Group	\$9,360.00	Local	Competive	iSpring Learning Management and Authoring Tool	12/6/2018	12/5/2019	Training assistance - iSpring Learning Management and Authoring Tool	Office Planning Policy & Program Support (OPPPS)	Brandynicole Brooks
Alicia Hudson	\$5,000.00	E. d1		Hearing Examiner	10/6/2018	10/5/2019	Bi-weekly Time Sheets	Office Planning Policy &	T Postland
	\$3,000.00	Federal	Competive					Program Support (OPPPS) Office Planning Policy &	Tamara Rutland
Merry C. Hudson	\$8,000.00	Federal	Competive	Hearing Examiner	10/2/2018	10/1/2019	Bi-weekly Time Sheets	Program Support (OPPPS)	Tamara Rutland
							DTEC allows customers to search the equifax national		
							consumer credit database by entering only the nine-digit		
Equifax Information Services				Credit Reports	10/5/2018	10/4/2018	social security number of the consumer. ACROfile is Equifax's core consumer credit report which provides		
							information from inquirers. trade shows and public	Office Planning Policy &	
	\$0.00		Sole Source				records.	Program Support (OPPPS)	Andrea Reid
Netsanity	\$26,611.00	Federal	Sole Source	Parental Control Software	10/17/2018	10/16/2019	Parental Control Software for OYE devices	Program Operations (PO)	Tanya Trice

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
				Congregate Care - Therapeutic			Mandatory and Unusual Incident Reporting, In accordance with 27 DCMR Chapter 62. Progress Notes submitted monthly to Business Service Administrtion. OYE pre and post assessment, As requested. Emergency Response Plan and training provisins for Emergency Response Plan, Plan submit within thirty (30) days of HCA award to the CA. Quarterly Expenditure Report, Forty-five days of the		
The Children's Guild, Inc.	\$757,856.00	Local	Sole Source	Group Home	10/1/2018	9/30/2019	end of each quarter.  Mandatory and Unusual Incident Report, In accordance	Program Operations (PO)	Ransom Washington
Anchor Mental Health Association, Inc. d/b/a Catholic Charities				Mobile Crisis Stabilization			with 27 DCMR Chapter 62. Crisis Plan, Within 24 hrs after the conclusion of the crisis. Closure summary, 3 Business days from service end date. Quarterly Expenditure Report, Upon request by Business Service		
Archdiocese of Washington	\$734,797.00	Federal	competitive	Services	10/1/2018	9/30/2019		Program Operations (PO)	Robert L Matthews

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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Families. Provide the agency with a Data Quality Plan.	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Communication of the Communica	\$12,010,000		Competitive	The second desired and second	10.12.2010		# Deliverable Quantity Format/Method of Delivery Due Date To Whom 1 Mandatory and Unusual Incident Reporting 1 Email Within 24 hours of an unusual incident CA 2 Monthly Progress Report 12 Email Monthly, 5 business days after the end of the month CA 3 Quarterly evaluation Professional Foster Parents 4 Email 1st report 30 days after the contract is awarded and quarterly thereafter monthly CA F.3.1 The Contractor shall submit to the District, as a deliverable, the report described in section H.5.5 that is required by the 51% District Residents New Hires Requirements and First Source Employment Agreement. If the Contractor does not submit the report as part of the deliverables, final payment to the Contractor shall not be paid pursuant to section G.3.2.		
Tymmi Wesley	\$148,947.20	Local	Sole Source	Professional Foster Parent	10/1/2018	9/30/2019		Program Operations (PO)	Alicha Jones

		c.) Funding Source (local,			1			1	
a.) Vendor Name		federal, private, special	d.) Competitive or	e.) Contract Purpose -	f.) Contract		g.) Contract Deliverables	j.) Program and activity	k.) Contract Administrator
a.) Vendor Ivanie	b.) Contract Amount	revenue)	Sole Source	Description of Services	Term Begin	Contract Term End	h.) Contract Outcomes	Supported by contract	k.) Contract Administrator
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Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Administration (ODDA)	Spencer Wilder
-							a. Mandatory and Unusual Incident Reporting b.Update		
							Placement Provider Web (PPW), c. Monthly Census		
							Roster, Section d. Annual Foster Parent Recruitment		
							and Retention Plans, e. Annual Staff Training Plan,		
							Section f.Annual Foster Parent Pre-Service and In-		
							Service Training Plans, g. Quarterly Updates to		
							Recruitment and Retention Plans, h.Continuous Quality		
							Improvement Plan, i. Continuous Quality Improvement		
							Report, j. Outcome Indicator Report as agreed upon		
			1		1		with CFSA, k. Risk Management and Continuity of		
							Operations Plan, Section C.5.1.4.i Plan / Email1		
							Annually, 30 days after contract award and each fiscal		
							year thereafter CFSA.monitoring@dc.gov		
			1		1		1. Quarterly Expenditure Report, Section C.6.6 CFSA		
			1		1		will provide the required format and method of delivery		
			1		1		4 Quarterly, 30 days after the end of each fiscal year		
			1		1		quarter CFSA.BSAreporting@dc.gov		
			1		1		m. Contractor Close out Package, Section C.6.7.1		
			1		1		Package / Hard copy or Email 1 45 days after expiration		
			1		1		or termination of contract CFSA.BSAreporting@dc.gov		
			1		1		n. ICPC, Section C.5.8.19 Package / Hard Copy or Fax		
			1		1		1 Prior to, or within 48 hours/2 business days after, a		
			1		1				
			1		1		placement change CFSA.dcicpc@dc.gov		
National Cantar for Children 0							o. Court Reports, Section C.5.9.10 Report / Email 1 15		
National Center for Children &	\$24.095.502.22	F- 4 - 1	G	Transport Cafe III	10/1/2010	0/20/2010	days prior to the court date AAG assigned to the case	December (PO)	Danisan Washi i Y
Families	\$24,086,602.33	Federal	Competitive	Temporary Safe Haven	10/1/2018	9/30/2019	p. Audit Report,	Program Operations (PO)	Ransom Washington, Jr.

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Office of Deput	Director for	
Courage, LLC \$72,840.00 Federal Competitive HSA Senior Business Analyst 10/12/2018 2/28/2019 Administration	DDDA)	Spencer Wilder
Mandatory and Unusual Incident Reporting		
Progress Notes Progress Notes		
Weekly Census Report for Placement Service		
Reconciliation		
Unit		
Complete ICPC		
Packets Monthly Census Report		
Quarterly Expenditure Report		
Traditional Family Based Foster Monthly QA Spreadsheet		
Latin American Youth Center \$497,781.00 Local Sole Source Care Services 10/1/2018 3/31/2019 Program Operat	ons (PO)	Ransom Washington, Jr
Mandatory and Unusual Incident Reporting 1 Hard	(2 0)	, 11 4011111111111111111111111111111
copy/Telephone In accordance with 27 DCMR Chapter		
62		
Progress Notes 2 Hard Copy Monthly		
CKL pre and post assessment 1 Hard Copy As		
requested		
First Source Requirement 1 Hard Copy In accordance		
with section H.4.5		
Emergency Response Plan and training provisions for		
Emergency Response Plan 1 Hard Copy In accordance		
with section H.16		
Quarterly Expenditure Report 1 CFSA will provide the		
required format and method of delivery 30 days after the end of each quarter		
God's Anointed New Generations \$1,355,370.05 Local Competitive Congregate Care - Teen Bridge 10/5/2018 10/4/2019 Program Operat	ons (PO)	Ransom Washington

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							Families. Provide the agency with a Data Quality Plan.	Office of Deputy Director for	
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Behavior Intervention Plan - 1 per client with any necessary updates., 2. Monthly Progress Report - 1 per client/family., 3. Data Tracking Sheets - Ongoing weekly., 4. Unusual Incident report to CFSA hotline,	Administration (ODDA)	Spencer Wilder
The Mecca Group	\$215,270.00	Local	Competitive	One to One Services	10/20/2018	10/19/2019	supervisory social worker, CA and program manager of the Program Monitoring Division.	Program Operations (PO)	Ransom Washington
			·	Wayne Place Transitional			Unusual Incident reporting; Program Reports; Census Reports; Client Specific Data; Staffing Report; SOP; Annual Report - Programmatic, Administrative and Financial Summary; Expenditure Report; Individual		
Bradley & Associates, LLC	\$748,985.68	Local	Competitive	Housing	10/24/2018		Client Progress Report  1. Conduct an education assessment of each client (s),  2. Monitor the academic progress, provide remedial assistance and counseling, 3. Social service plan for client (s), 4. Implement action plan for client (s)., 5. Implement discipline mechanism for client (s), 6. Unusual Incident report to CFSA hotline, supervisory social worker, CA and program manager of the Program Monitoring Division.	Program Operations (PO)	Nicole Cobbs-Sterns
Sasha Bruce Youthworks	\$98,960.00	Federal	Sole Source	Emergency Shelter Placement	10/28/2018	1/10/2019		Program Operations (PO)	Ransom Washington, Jr
Burlington Coat Factory	\$107,895.00	Local	Competitive	2019 Burlington Gift Cards	11/14/2018	9/30/2019		Program Operations (PO)	Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive RFP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer (OCTO). Provide the final CCWIS RFP. Provide the agency with an Advanced Planning Document which is compliant with all of the		
							regulations put forth by the Administration for Children and Families. Provide the agency with a Data Quality Plan.	Office of December Discourse for	
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
							1. Provider Monthly/ Quarterly monitoring report. Social worker caseload roster. In-service training calendar, training description, log of participants. Agency monthly monitoring report. Licensure checklist. 2. In collaboration with CFSA's Child Welfare Training Academy (CWTA), provide written schedule of regular and on-going in-service training for line staff and supervisors that focuses on various topics related to domestic-informed practices including implementing high standards for fathers in practice. 3. Written evidenced-based curriculum, and protocols including: schedule, target population, referral process, staffing pattern, coverage and emergency procedures, and reporting process for batterers' intervention group to be offered at least two times per week (at pre-determined location) for up to 20 participants each, designed specifically for addressing issues of parenting and domestic-violence. Ideally, each group will be co-facilitated by a male and a female. 4. Documented evidence of coordination of services with other domestic abuse and sexual assault programs such as a 24-hour hotline, legal services, safe houses and shelters, as needed. 5. Provide an aggregate report to the Office of Well Being summarizing all activity on a weekly basis. 6. Respond to referrals for case consultations within 24 hours. 7. Attend court hearings if needed. 8. Mandatory and Unusual Incident Reporting.		
Childrens Choice of MD Childrens Choice of MD	\$35,639.78 \$91,500.00	Federal Federal	Competitive Competitive	MD Home Licensing MD Home Licensing	11/18/2018 1/1/2019	12/31/2018 3/31/2019	. Mandatory and Unusual Incident Reporting.	Program Operations (PO) Program Operations (PO)	Ransom Washington Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive RFP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer (OCTO). Provide the final CCWIS RFP. Provide the agency with an Advanced Planning Document which is compliant with all of the regulations put forth by the Administration for Children and		
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Office of Deputy Director for Administration (ODDA)	Spencer Wilder
							Conduct an education assessment of each client (s),     Monitor the academic progress, provide remedial assistance and counseling, 3. Social service plan for client (s), 4. Implement action plan for client (s)., 5. Implement discipline mechanism for client (s), 6. Unusual Incident report to CFSA hotline, supervisory social worker, CA and program manager of the Program Monitoring Division.		
Sasha Bruce Youthworks	\$408,390.00	Federal	Sole Source	Emergency Shelter Placement	1/11/2019	10/28/2019		Program Operations (PO)	Ransom Washington

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							Documentation of a recommended technical solution for developing an integrated, end-to-end application solution that meets federal compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive data quality plan for at least one (1) program area to reduce data duplication, integration of similar data elements, and streamline agency practice. Documentation of all non-functional requirements and criteria for new CCWIS application including delivery methodology, high level IT architecture, testing strategy, and business imperatives. Review and presentation of at least three (3) application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a recommended solution for supporting a multi-browser application which leverages cloud based platforms and is mobile ready. Implementation of a formal change management process that guides and oversees the development and modular deployment of a new CCWIS application. Complete and comprehensive RFP. Provide procurement support and provide the District with written documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT infrastructure and architecture, including leveraging resources and services provided by the Office of the Chief Technology Officer (OCTO). Provide the final CCWIS RFP. Provide the agency with an Advanced Planning Document which is compliant with all of the regulations put forth by the Administration for Children and		
Courage, LLC	\$72.840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019	Families. Provide the agency with a Data Quality Plan.	Office of Deputy Director for Administration (ODDA)	Spencer Wilder
Clinical Social Work Services, LLC	\$72,840.00	Federal	Competitive	Clinical Support Coach	1/17/2019	2/28/2019	1. Site visits to CFSA to meet with supervisor and management-lvel staff to refind plans for oaching sesions (2 visit x3 hours/each) 2. The contractor shall provide a total of 24 group coaching, mentoring and insturction sessions to identified CFSA supervisor divided into 6 groups. The six groups. The six groups of supvervisors will meet weekly over a six-month period.2 hours per group session, 9including individual mentoring and coaching before or after group session, as needed) x 144 sessions = 288 hours; 3. Bi-weekly report to CFSA on activities, lesson learned recommendations, 30 min per group session x 144 sessions = 72 hours; 4. Monthly work plans detailing the nature of the suprt, session x 144 sessions = 72 hours; 5. Development of summary report, 12 hours; 6. Continuation programming; the contractor shall provide a total of 24 additional group coaching, mentoring and instruction session to CFSSA supervisors. Four group will each meet monthly for a period of 6 months.	Program Operations (PO)	Heather Stowe

a.) Vendor Name	b.) Contract Amount	c.) Funding Source (local, federal, private, special revenue)	d.) Competitive or Sole Source	e.) Contract Purpose - Description of Services	f.) Contract Term Begin	Contract Term End	g.) Contract Deliverables h.) Contract Outcomes	j.) Program and activity Supported by contract	k.) Contract Administrator
							Documentation of a recommended technical solution for developing		
							an integrated, end-to-end application solution that meets federal		
							compliance under the Comprehensive Child Welfare Information System (CCWIS) requirements. Documentation of comprehensive		
							data quality plan for at least one (1) program area to reduce data		
							duplication, integration of similar data elements, and streamline		
							agency practice. Documentation of all non-functional requirements		
							and criteria for new CCWIS application including delivery		
							methodology, high level IT architecture, testing strategy, and		
							business imperatives. Review and presentation of at least three (3)		
							application prototypes that highlight optimized work flows improved data entry, and enhanced graphical interface. Documentation of a		
							recommended solution for supporting a multi-browser application		
							which leverages cloud based platforms and is mobile ready.		
							Implementation of a formal change management process that guides		
							and oversees the development and modular deployment of a new		
							CCWIS application. Complete and comprehensive RFP. Provide		
							procurement support and provide the District with written		
							documentation of recommended vendors. Provide the agency with a comprehensive report recommending how to modernize existing IT		
							infrastructure and architecture, including leveraging resources and		
							services provided by the Office of the Chief Technology Officer		
							(OCTO). Provide the final CCWIS RFP. Provide the agency with		
							an Advanced Planning Document which is compliant with all of the		
							regulations put forth by the Administration for Children and		
							Families. Provide the agency with a Data Quality Plan.		
								Office of Deputy Director for	
Courage, LLC	\$72,840.00	Federal	Competitive	HSA Senior Business Analyst	10/12/2018	2/28/2019		Administration (ODDA)	Spencer Wilder
							Documented proof of staff attendance to CFSA		
							mandated trainings. Documentation on contact hours		
							and engagement activities with the clients; Record of		
							yeach client's completion of assessments; Status on		
							active and inactive clients; updated case/service plans		
							for clients; Communication strategy to clients;		
							Achievement of benchmarks and outcomes for clients;		
1							Pre-emancipitation timeline for clients to include		
							transition planning activities; Post emancipation		
							timeline for maintaining young adults; assessment of		
The Young Women's Project	\$118,566.41	Local	Competitive	Youth After care Services	1/31/2019	3/31/2019	total program participation data	Program Operations (PO)	Tanya Trice
· ·	, ,		·				Provide Lead Inspection/Risk Assessments for CFSA's		
Air Land and Water Engineering,				Maryland Risk Assessment/Lead			Kinship Maryland Foster Homes located in MD		
Inc.				Inspection Services			(Clients) and provide Analytical Report and Clearance		
	\$10,500.00	Local	Competive		1/6/2019	1/5/2020	Inspection Report.	Program Operations (PO)	Ana Burgos
WMATA				2019 WMATA SmartTrip Cards			SmartTrip Cards		Ransom Washington
	\$45,000.00	Local	Sole Source		11/14/2018	11/13/2019		Program Operations (PO)	- anom manington
KDT Healthy Options, LLC	\$7,820.00	Federal	Competive	FY18 Annual Adoption Day in Court	11/17/2018	11/17/2018	Refreshments for Annual Adoption Day	Program Operations (PO)	Eleanor Sanders
Burlington Coat Factory	\$107,895.00	Local	Competive	2019 Burlington Gift Cards	11/14/2018	9/30/2019	Burlington Gift Cards	Program Operations (PO)	Ransom Washington
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Provider	Description	Start Period	Expiring Grant	Grant Monitor	Unit Price Source of Funds	Competive/Sole Source	Deliverables/Outcomes	Corrective Action/ Technical Assistance Provided	Program Activity Supported by Grant
Center for Child Protection and Family Support	To support and coordinate District's Citizen Review Panel	3/13/2018	3/12/2019	Andrea Reid	43,500.00 8200 Federal	Competitive	Absence of child maltreatment/ involvement with CFSA post intervention; Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report		Office of Policy, Planning and Program Support
CAIT	Keeping DC Children and Youth Safe: Mandated Reporter Training in Spanish	10/1/2017	9/30/2018	Jennifer Gillyard	\$12,730 8200 Federal CJA	Sole Source	Provide website hosting, ongoing maintenance and support services for both the English and Spanish Mandated. Reporter Online Training. Quarterly/Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report		Office of Policy, Planning and Program Support
							Assess for stability and the most at-risk families while providing supports in mental health, housing etc.  Increase in child and parental protective factors post intervention; Decrease risk factors for problem behaviors in high risk children; Satisfaction of parents with the program  Absence of child maltreatment/ involvement with CFSA post intervention; Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills. Monthly Reports, Fringe Benefits		
Community Family Life Services	Home Visitation	1/4/2018	1/3/2018	Faryal Clouden	0100 Local 8200 145,000.00 Federal CBCAP	Competitive	Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report		Office of Policy, Planning and Program Support

Mary's Center for Maternal and Child Care, Inc	Home Visitation	12/28/2017	12/27/2018	Faryal Clouden	\$145,000 0100 Local 8200 Federal CBCAP	Sole Source	Assess for stability and the most at-risk families while providing supports in mental health, housing etc.  Increase in child and parental protective factors post intervention; Decrease risk factors for problem behaviors in high risk children; Satisfaction of parents with the program  Absence of child maltreatment/ involvement with CFSA post intervention; Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy, Planning and Program Support
Mary's Center for Maternal and Child Care, Inc	Father-Child Attachment Program	12/12/2017	12/11/2018	Faryal Clouden	\$150,000 0100 Local 8200 Federal	Competitive	Utilization of mentoring, videtotaping, parenting eductaion and group activities to help at-risk fathers acquire and internaliza parenting skills and improve his relationship with his child. Increase in child and parental protective factors post intervention Decrease risk factors for problem behaviors in high risk children Satisfaction of parents with the program Absence of child maltreatment/ involvement with CFSA post intervention Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills	None	Office of Policy, Planning and Program Support
DC Children's Trust Fund	Community-Based Child Abuse Prevention Program (CBCAP)	10/26/2017	10/25/2018	Faryal Clouden	\$200,000 8200 Federal CBCAP	Sole Source	Administer the federal Community-Based Child Abuse Prevention (CBCAP) program; oversight and monitoring of two Parent Education and Support Project grants. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy, Planning and Program Support
DC Children's Advocacy Center/Safe Shores	Consulting Services	10/1/2017	9/30/2018	Jennifer Gillyard	\$1,155,850 0100 Local	Sole Source	Provide MDT support and coordination Provide statistical bi-weekly statistical tracking or case reviews of civil, criminal investigations, foresnsic interviews, trauma assessment, therapy, pretrial support for child victim. Monthly reports, detailed work plan, Unusual Incidents Report.	None	Office of Policy, Planning and Program Support

Neighborhood Legal Services Program	Family Preservation through Legal	4/8/2018	4/7/2019	Danita Bailey	\$200,000   8200 Federal		Provide assistance to low income families whom children are at- risk of removals in the District of Colubia. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of the Director
Healthy Babies Project	Parent Education and Support Program	12/27/2017	12/26/2018	Stephanie Boyd	\$100,000 8200 Federal 0100 Local	Competitive	Aid in the reduction of child abuse and neglect. Identify, recruit, enroll and conduct intake assessments for a minimum of 60 participants to receive services at various intervention levels and begin program activities within 45 days. Improve family functioning, increase awareness and understanding of child abuse and promote prevention methods. Expand and improce the community parent support network for teen parents and provide physical, emotional and econmic support. Improve program efficacy by conducting project effectiveness monitoring, process improvement and program evaluation. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of the Director
Collaborative Solutions for Communities	Parent Education and Support Program	12/27/2017	12/26/2018	Stephanie Boyd	\$100,000 8200 Federal 0100 Local	Competitive	Aid in the reduction of child maltreatment by increasing protective factors, specifically parental resilence, social connections, knowledge of parenting and child development and concrete financial supports. Improve parents ability to access additional concrete supports; self-reported retention and use of skills and techniques learned; and absence of maltreatment/intervention with CFSA post intervention measured at 6, 12 and 18 month intervals. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of the Director
East River Family Support Collaborative	Parent Education and Support Program	12/12/2017	12/11/2018	Stephanie Boyd	\$100,000 8200 Federal 0100 Local	Competitive	Reduce the risk factors for child abuse and beglect and increase the incidents of family resilence through positive family development. Provider will engage participants inparent education classes using evidence based programs. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of the Director

Provider	Description	Start Period	Expiring Grant	Grant Monitor	Amount	Source of Funds	Competive/Sole Source	Deliverables/Outcomes	Corrective Action/ Technical Assistance Provided	Program Activity Supported by Grant
Mary's Center for Maternal and Child Care, Inc	Home Visitation	1/9/2019	6/30/2019	Faryal Clouden	68,478.00	101 Local 8200 Federal CBCAP	Sole Source	1. Assess for stability and the most at-risk families while providing supports in mental health, housing etc. 2. Increase in child and parental protective factors post intervention 3. Decrease risk factors for problem behaviors in high risk children 4. satisfaction of parents with the program 5. Absence of child maltreatment/ involvement with CFSA post intervention 6. Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy Planning and Program Support
DC Children's Advocacy Center/Safe Shores	Consulting Services	10/1/2018	9/30/2019	Jennifer Gillyard	1,155,715.00		Sole Source	Provide MDT support and coordination     Provide statistical bi-weekly statistical tracking or case reviews of civil, criminal investigations, foresnsic interviews, trauma assessment, therapy, pretrial support for child victim. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy Planning and Program Support
DC Children's Trust Fund	Community Based Child Abuse Prevention Program	12/26/2018		Faryal Clouden	166,667.00	8200 Federal CBCAP	Sole Source	Enhance Child Abuse and Neglect Prevetion Awaareness, Access and Activities in the District of Columbia     Enhance Parents Knowlegde and Skills     Enhance the Capability of Community Based Organization to Support Parents. Monthly Reports, Fringe Benefits Report, Non Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy Planning and Program Support

Mary's Center for Maternal and Child Care, Inc	Father-Child Attachment Program	1/9/2019	6/30/2019	Faryal Clouden	77,379.00	0100 Local 8200 Federal CBCAP	Sole Source	1. Utilization of mentoring, videtotaping, parenting eductaion and group activities to help at-risk fathers acquire and internaliza parenting skills and improve his relationship with his child.  2. Increase in child and parental protective factors post intervention  3. Decrease risk factors for problem behaviors in high risk children  4. satisfaction of parents with the program  5. Absence of child maltreatment/ involvement with CFSA post intervention  6. Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy Planning and Program Support
CAIT	Keeping DC Children and Youth Safe: Mandated Reporter Training in Spanish	10/1/2018	9/30/2019	Jennifer Gillyard	\$16,979	8200 Federal CJA	Sole Source	Provide website hosting, ongoing maintenance and support services for both the English and Spanish Mandated Reporter Online Training. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Office of Policy Planning and Program Support
Community Family Life Services	Home Visitation	1/14/2019	6/30/2019	Faryal Clouden	48,971.00	0100 Local 8200 Federal CBCAP	Competitive	Assess for stability and the most at-risk families while providing supports in mental health, housing etc.     Increase in child and parental protective factors post intervention     Decrease risk factors for problem behaviors in high risk children     satisfaction of parents with the program     Absence of child maltreatment/involvement with CFSA post intervention     Enhanced ability of parents to self-advocate and problem solve through increased communication, expansion of social support and increasing developmentally and age appropriate parenting skills. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	Program Operations

Capitol Area Asset Builders (CAAB)	Matched Savings Account	11/22/2018	11/21/2019	Tanya Trice	\$120,000	8200 Federal	Sole Source	1. Provide program application materials and facilitate orientation to paricipants 2. Provide marketing advice and sample materials 3. Process client applications for the funded programs 4. Provide or arrange for the provisions of at least 4 hours of money mangement training for program particpation that covers credit, asset building and budgeting 5. Provide counseling and montoring through analyzing youth income and expense patterns 6. Open and maintain Matched Savings escrow account through Citibank or other identified bank and open sub-accounts for each Match Savings NGS client enrolled by CFSA	None	Program Operations
Easter and Adopting Pagent				Pancas		0100 Local		1. Provide support implementation of resource parent development, support and retention activities by acting as the fiduciary agent for the Provider Enhancement Program.  2. Provide resource parent leaders, parents and youth in care, who serve as co-facilitators and presenters in various training sessions, with stipends for their participation.  3. Provide the logistics of selected staff development activities related to resource parent training and support.  4. Provide the support the development of informational materials for resource parents. Monthly Reports, Fringe Benefits Report, Non-Expendable Equipment Inventory Report, Unusual Incidents Report	None	
Foster and Adoptive Parent Advocacy Center (FAPAC)	Co-Parenting Pilot Program	10/7/2018	10/6/2019	Ranson Washington	\$246,495	8200 Federal	Sole Source			Program Operations

## ATTACHMENT Q11\_ FY 18 CONTRACT MODIFICATIONS

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
DCRL-2015-C-0020	A Plus Success, LLC	Tutoring Services	8	1/4/2018	6/2/2018	\$0.00	Megan Dho	Living Wage Update	Federal
		Ü						Modified Price Schedule to	
DCRL-2015-C-0020	A Plus Success, LLC	Tutoring Services	9	3/5/2018	6/2/2018	\$1,500.00	Megan Dho	include no-show rate	Federal
				2,2,2,2	0, 2, 2000	+ - 10 - 0 - 10 - 0		Modified Price Schedule to	
DCRL-2015-C-0020	A Plus Success, LLC	Tutoring Services	10	3/28/2018	6/2/2018	\$4,200.00	Megan Dho	increase the no-show rate	Federal
DCRE 2013 C 0020	711 lds Buccess, EEC	Tutoring pervices	10	3/20/2010	0,2,2010	ψ1,200.00	Wegan Dilo	Modified Price Schedule to	1 cuciui
DCRL-2015-C-0020	A Plus Success, LLC	Tutoring Services	11	3/28/2018	6/2/2018	\$4,200,00	Megan Dho	increase the no-show rate	Federal
DCRL-2015-C-0020	A Plus Success, LLC	Tutoring Services  Tutoring Services	12	6/1/2018	6/2/2018	\$17,160.00	Megan Dho	Increased the per diem rate	Federal
DCRL-2015-C-0020	A Plus Success, LLC	Tutoring Services  Tutoring Services	13	6/3/2018	6/2/2019	\$658,140.00	Megan Dho	Execute OY3	Federal
DCRL-2017-A-0046	A.S. Robinson & Assoc.	Hearing Examiner Services	2	3/12/2018	4/12/2019	NTE: \$11,000.00	Tamara Rutland	Option Year 1 executed	Federal
DCRL-2017-A-0040	A.S. RODIISOII & ASSOC.	Hearing Examiner Services	2	3/12/2016	4/12/2019	N1E. \$11,000.00	Tamara Kutianu	Increased from \$11,000 to	Teuciai
DCRL-2017-A-0046	A C D-1: 8 A	IIi Ei Ci	3	4/26/2018	4/12/2019	\$14,000.00	T D41 1	\$14,000.00	Federal
DCRL-2017-A-0040	A.S. Robinson & Assoc.	Hearing Examiner Services	3	4/20/2018	4/12/2019	\$14,000.00	Tamara Rutland	Incorporate sexual Harassment	rederai
DCDI 2017 A 0046	A C D 1: 0 A	н . г . с .	4	6/5/2010	4/12/2010	¢0.00	T D (1 1		F 1 1
DCRL-2017-A-0046	A.S. Robinson & Assoc.	Hearing Examiner Services	4	6/5/2018	4/12/2019	\$0.00	Tamara Rutland	clause	Federal
DGD1 2015 1 0015			_	c/5/2010	4/12/2010	40.00		Incorporate Invoice submit for	F
DCRL-2017-A-0046	A.S. Robinson & Assoc.	Hearing Examiner Services	5	6/5/2018	4/12/2019	\$0.00	Tamara Rutland	vendor portal clause	Federal
								Increased from \$14,000.00 to	
DCRL-2017-A-0046	A.S. Robinson & Assoc.	Hearing Examiner Services	6	6/5/2018	4/12/2019	\$16,125.00	Tamara Rutland	\$16,125.00	Federal
								Increased from \$16,125.00 to	
DCRL-2017-A-0046	A.S. Robinson & Assoc.	Hearing Examiner Services	7	6/29/2018	4/12/2019	\$17,000.00	Tamara Rutland	\$17,000.00	Federal
DCRL-2016-AB-0123	ABB Enterprises, Inc.	Maryland Risk Assessment/Lead Inspection							
DCRE-2010-AB-0123	ADD Emerprises, me.	Services	1	1/1/2018	1/5/2019	\$0.00	Simone Sibert	Living Wage update	Federal
DCRL-2016-AB-0123	ABB Enterprises, Inc.	Maryland Risk Assessment/Lead Inspection							
DCKL-2010-AB-0123	ABB Enterprises, Inc.	Services	2	1/6/2018	1/5/2019	\$10,500.00	Simone Sibert	Execute OY 1	Federal
DCDI 2016 AD 0122	ADD E I	Maryland Risk Assessment/Lead Inspection							
DCRL-2016-AB-0123	ABB Enterprises, Inc.	Services	3	8/13/2018	1/6/2019	\$0.00	Simone Sibert	Sexual Harassment clause added	Federal
								Modification to revise scope of	
								work, decrease price schedule	
								and change Contract	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	5	10/1/2017	9/30/2018	-\$56,531.08	Ann Reilly	Administrator	Local
		,					· · · · · · · · · · · · · · · · · · ·	Modification to exercise Option	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	6	10/1/2017	9/30/2018	\$648,100.46	Ann Reilly	Year Two	Local
					2,00,200	+ + + + + + + + + + + + + + + + + + + +		Modification to revise the Living	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	7	12/8/2017	9/30/2018	\$0.00	Ann Reilly	Wage rates.	Local
Derez 2013 D 0070	ridoptions rogenier	116,1 ost 1 eminine y services	,	12, 0, 2017	<i>7/30/2010</i>	ψο.σο	7 Hill Reiny	Modification to update Labor	Locui
								Wage Determnation to Revision	
								9 dated 1/10/18 and update	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	8	1/10/2018	1/9/2019	\$0.00	Michelle Frazier	Contract Adm.	Local
DCRL-2013-D-00/8	Adoptions Together	ric/rost remandicy services	0	1/10/2018	1/7/2019	φυ.υυ	Michelle Flazier	Modification to edit the price	Local
DODI 2015 D 0070	A 1 (1 T) (1	D /D / D G ·		4/6/2010	0/20/2012	¢475.015.00	M: 1 11 E :	schedule for the period of	, ,
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	9	4/6/2018	9/30/2018	\$475,815.00	Michelle Frazier	performance 1/1/18-9/30/18.	Local
								Modification to incorporate the	
								Sexual Harassment clause to	
								Section H.17 of the contract	
								consistent with 4 DCMR 1100	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	10	5/18/2018	9/30/2018	\$0.00	Michelle Frazier	et.seq.	Local

## ATTACHMENT Q11\_ FY 18 CONTRACT MODIFICATIONS

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Revised price scheduled for	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	11	7/3/2018	9/30/2018	\$503,801.70	Michelle Frazier	partial option period	Local
D GDV 2015 D 0050				0/11/2010	0/20/2010	40.00		Modification to revise Section	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	12	9/11/2018	9/30/2019	\$0.00	Michelle Frazier	G.2 Invoice Submittal	Local
DCRL-2016-A-0123	Air Land and Water Engineering, Inc.	Maryland Risk Assessment/Lead Inspection Services	1 1	1/1/2018	1/5/2019	\$0.00	Simone Sibert	Living Wage undete	Federal
		Maryland Risk Assessment/Lead Inspection	1	1/1/2018	1/5/2019	\$0.00	Simone Sibert	Living Wage update	rederai
DCRL-2016-A-0123	Air Land and Water Engineering, Inc.	Services	2	1/6/2018	1/5/2019	\$10,350.00	Simone Sibert	Execute OY 1	Federal
		Maryland Risk Assessment/Lead Inspection	2	1/0/2010	1/3/2017	\$10,550.00	Simone Sibert	Execute O1 1	rederar
DCRL-2016-A-0123	Air Land and Water Engineering, Inc.	Services	3	8/13/2018	1/5/2019	\$0.00	Simone Sibert	Sexual Harassment clause added	Federal
		Services .	3	0/13/2010	1/3/2019	ψ0.00	Simone Sidert	Incorporate sexual Harassment	rederar
DCRL-2014-A-0109	Alicia Hudson	Hearing Examiner Services	10	8/30/2018	12/15/2019	\$0.00	Tamara Rutland	clause	Federal
				0.00.00		4 4 4 4 4		Incorporate Inovice submital for	
DCRL-2014-A-0109	Alicia Hudson	Hearing Examiner Services	11	8/30/2018	12/15/2019	\$0.00	Tamara Rutland	vendor portal clause	Federal
DCRL-2014-A-0109	Alicia Hudson	Hearing Examiner Services	12	8/30/2018	12/15/2019	\$5,000.00	Tamara Rutland	Exercise Option 4	Federal
	Anchor Mental Health Association, Inc. d/b/a								
DCRL-2013-D2-0028	Catholic Charities Archdiocese of Washington	Project Connect Services	13	11/12/2017	5/11/2018	\$466,669.00	Nichol Cobbs-Sterns	Exercise option year	Local
	Anchor Mental Health Association, Inc. d/b/a							Clarification of Start Date of the	
DCRL-2017-R-0079	Catholic Charities Archdiocese of Washington	Project Connect Services	1	11/13/17	12/21/18	\$0.00	Ransom Washington	letter contract	Federal
	Anchor Mental Health Association, Inc. d/b/a								
DCRL-2017-R-0079	Catholic Charities Archdiocese of Washington	Project Connect Services	2	12/22/17	12/30/17	\$154,727.86	Ransom Washington	extension of the letter contract	Federal
	Anchor Mental Health Association, Inc. d/b/a							clarification of the End Date of	
DCRL-2017-R-0079	Catholic Charities Archdiocese of Washington	Project Connect Services	3	01/04/18	01/28/18	\$0.00	Ransom Washington	the letter contract	Federal
	Anchor Mental Health Association, Inc. d/b/a								
DCRL-2017-R-0079	Catholic Charities Archdiocese of Washington	Project Connect Services	4	01/29/18	03/31/18	\$310,762.28	Ransom Washington	extension of the letter contract	Federal
	Anchor Mental Health Association, Inc. d/b/a							Mod. for vendor to affirm the	
DCRL-2017-R-0079	Catholic Charities Archdiocese of Washington	Project Connect Services	5	04/24/18	09/30/18	\$0.00	Ransom Washington	sexual harassment policy	Federal
CW49169/WSCA 1907-AT&T								Change of Contract	
DCRL-2018-C-0012	AT&T Mobility National Accounts, LLC	Wireless Services	1	10/25/2017	6/30/2018	\$0.00	Jeneene Robinson	Administrator	Local
CW49169/WSCA 1907-AT&T									
DCRL-2018-C-0012	AT&T Mobility National Accounts, LLC	Wireless Services	2	7/1/2018	9/30/2018	\$172,069.00	Jeneene Robinson	Exercises a partial Option Year 1	Local
								modification to correct	
DCRL-2014-A-0108	Barbara C. Mcinnis	Hearing Examiner Services	8	5/17/2018	9/18/2019	\$0.00	Tamara Rutland	modification 7:	Federal
								Modficaton to incorporate	
DCRL-2014-A-0108	Barbara C. Mcinnis	Hearing Examiner Services	9	8/30/2018	9/18/2019	\$0.00	Tamara Rutland	Sexual Harassment clause	Federal
								Modification to incorporate	
								Invoice submittal for the through	
DCRL-2014-A-0108	Barbara C. Mcinnis	Hearing Examiner Services	10	8/30/2018	9/18/2019	\$0.00	Tamara Rutland	the vendor portal	Federal
DCRL-2014-A-0108	Barbara C. Mcinnis	Hearing Examiner Services	11	8/30/2018	9/18/2019	\$14,475.00	Tamara Rutland	Option Year 4 executed	Federal
DCRL-2013-R-0134A	Best Kids Inc.	Evidenced Based Mentoring Programs	10	11/26/2017	11/25/2018	\$496,715.56	Tracey Talbert	Exercise of Option Year 3	Federal
								Living Wage Act Fact Sheet and	
DCDI 2012 P 01244	D 4 V: 1- L	Friday and David Many ' D	11	1/1/2010	11/06/2019	60.00	T T. 11	Notice Adjustment to \$14.20 per	E-3 1
DCRL-2013-R-0134A	Best Kids Inc.	Evidenced Based Mentoring Programs	11	1/1/2018	11/26/2018	\$0.00	Tracey Talbert	hour	Federal
DCDI 2015 H2 0002	Danier of Washington Inc	Totalisi and Community Cinta		E/22/2019	5/22/2010	\$749.260.52	D W/1-:- /	Increase the client population	F- 41
DCRL-2015-H3-0093	BoysTown of Washington, Inc.	Traditional Group Home - Girls	4	5/23/2018	5/22/2019	\$748,360.53	Ransom Washington	from 6 to 12	Federal
DCDI 2015 H2 0002	DoveTown of Weshington In-	Traditional Crown House Circle	5	5/02/0010	5/22/2010	\$0.00	Danson W1-:	Incorporate the 2018 living wage	Fod1
DCRL-2015-H3-0093	BoysTown of Washington, Inc.	Traditional Group Home - Girls	)	5/23/2018	5/22/2019	\$0.00	Ransom Washington	act	Federal

## ATTACHMENT Q11\_ FY 18 CONTRACT MODIFICATIONS

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Incorporate Section H.23 -	
								Sexual Harassment, consistent	
								with 4 DCMR Section 1100 et.	
DCRL-2015-H3-0093	BoysTown of Washington, Inc., Girls	Traditional Group Home - Girls	6	5/23/2018	5/22/2019	\$0.00	Ransom Washington	seq	Federal
								Partial Exercise of Option Year	
DCRL-2015-H3-0093	BoysTown of Washington, Inc., Girls	Traditional Group Home - Girls	7	5/23/2018	6/23/2018	\$74,610.53	Ransom Washington	Two	Federal
								Administrative Modification to	
DCRL-2015-H3-0093	BoysTown of Washington, Inc., Girls	Traditional Group Home - Girls	8	5/23/2018	6/23/2018	\$98,317.77	Ransom Washington	correct M007	Federal
DCRL-2015-H3-0093	BoysTown of Washington, Inc., Girls	Traditional Group Home - Girls	9	5/23/2018	6/23/2018	\$0.00	Ransom Washington	Incorporate FY-18-19 Budget	Federal
		•						Partial Exercise of Option Year	
DCRL-2015-H3-0093	BoysTown of Washington, Inc., Girls	Traditional Group Home - Girls	10	6/24/2018	9/30/2018	\$347,326.86	Ransom Washington	Two	Federal
DCRL-2015-H8-0093	BoysTown of Washington, Inc., Boys	Traditional Group Home - Boys	6	1/30/2018	6/23/2018	\$0.00	Ransom Washington	Sexual Harassment Inclusion	
		1				·		Incorporate the 2018 living wage	
DCRL-2015-H8-0093	BoysTown of Washington, Inc., Boys	Traditional Group Home - Boys	5	5/23/2018	5/22/2019	\$0.00	Ransom Washington	Act	Federal
	_ = 0,0 = 0				0,11,14,1	7		Partial Exercise of Option Year	
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	7	5/23/2018	6/23/2018	\$73,857.84	Ransom Washington	Two	Federal
Deite 2013 110 0073	Boystown of Washington, Inc., Boys	Traditional Group Home Boys	,	3/23/2010	0/23/2010	Ψ73,037.01	ransom washington	Administrative Modification to	reactur
DCRL-2015-H8-0093	BoysTown of Washington, Inc., Boys	Traditional Group Home - Boys	8	5/23/2018	6/23/2018	\$99,141.78	Ransom Washington	correct M007	Federal
DCRL-2015-H8-0093	BoysTown of Washington, Inc., Boys	Traditional Group Home - Boys	9	5/23/2018	6/23/2018	\$1,211,856.81	Ransom Washington	Incorporate FY-18 Budget	Federal
DCRL-2013-118-0093	Boys rown or washington, inc., boys	Traditional Group Home - Boys	2	3/23/2016	0/23/2016	\$1,211,030.01	Kansom washington	Partial Exercise of Option Year	reuciai
DCRL-2015-H8-0093	BoysTown of Washington, Inc., Boys	Traditional Group Home - Boys	10	6/24/2018	9/30/2018	\$346,205.76	Ransom Washington	Two	Federal
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	11	6/24/2018	9/30/2018	\$1,225,592.99	Ransom Washington	Incorporate FY-19 Budget	Federal
DCRL-2013-H8-0093 DCRL-2017-A-0052	Carmen Jean-Baptiste/Spirited 1	Car Wash/Detailing Services	4	1/26/2018	3/20/2018	\$3,600.00	Gregory Holland	Modify SOW	Local
DCRL-2017-A-0052 DCRL-2017-A-0052	Carmen Jean-Baptiste/Spirited 1  Carmen Jean-Baptiste/Spirited 1	Car Wash/Detailing Services  Car Wash/Detailing Services	5	3/21/2018	3/20/2018	\$21,843.23	Gregory Holland	Execute OY1	Local
DCRL-2015-B-0008	CASA Furniture, Inc.	Youth Furniture Supplies and Services	6	09/12/18	09/11/19	\$500,000.00	Carolyn Brockman	Execute OY 4	Federal
								Modification to exercise partial	
D CDV 201 C C 0007	Center for Adoption Support and Education			10/1/0015	7/04/0040	400,000,00	m : *** 1	Option Year One and Living	
DCRL2016-C-0007	(CASE)	Clinical Family Therapy Services	3	10/1/2017	7/31/2018	\$88,890.99	Trantina Waugh	Wage rates	Local
	Center for Adoption Support and Education							Modification to revise the Living	
DCRL2016-C-0007	(CASE)	Clinical Family Therapy Services	4	1/1/2018	9/30/2017	\$17,837.01	Trantina Waugh	Wage rates	Local
DCRL-2018-C-0001	Center for the Study of Social Policy	Court Monitor	1	1/1/2018	9/30/2018	\$0.00	Michelle Rosenburge	Living Wage Update	Local
DCRL-2018-C-0001	Center for the Study of Social Policy	Court Monitor	2	5/14/2018	9/30/2018	\$0.00	Michele Rosenburg	Sexual Harassment Mod	Local
DCRL_2015-R-0094	Child Welfare Policy & Practice Group	QSR Training	7	1/11/2018	8/15/2018	\$0.00	Coral Acevedo	CA Change	Federal
DCRL_2015-R-0094	Child Welfare Policy & Practice Group	QSR Training	6	1/15/2018	8/15/2018	\$0.00	Coral Acevedo	Updated Living Wage Act	Federal
DCRL-2017-A-0020	Children National Medical Center	Medical Record Review	1	12/16/2017	12/18/2018	\$35,000.00	Cheryl Durden	Option Year 1 Exercise	Federal
DCRL-2017-A-0020	Children National Medical Center	Medical Record Review	2	06/01/18	12/15/18	\$0.00	Cheryl Durden	Sexual Harassment Mod	Local
								Mod to add vendor portal	
DCRL-2017-A-0020	Children National Medical Center	Medical Record Review	3	06/04/18	12/15/18	\$0.00	Cheryl Durden	language	Local
								Exercises partial Option Year	
DCRL-2016-C-0012	Childrens Choice of MD	CWTA Training Services	2	11/18/2017	9/30/2018	\$381,614.11	Ransom Washington	One	Federal
								updated price schudule	
DCRL-2016-C-0012	Childrens Choice of MD	MD Home Licensing	3	9/27/2018	11/17/2018	\$0.00	Ransom Washington		Federal
DCRL-2016-C-0012	Childrens Choice of MD	MD Home Licensing	4	10/1/2018	11/17/2018	\$69,902.95	Ransom Washington	OY1 Fully Executed	Federal 8200
		Ü				1	1	Incorporate Sexual Harassment	
DCRL-2018-C-0021	Clinical Social Work Services, LLC	Clinical Support Coach	1	9/10/2018	1/17/2019	\$0.00	Heather Stowe	Clause	Federal
			-		-,-,,-,-,	7		Incorporate Invoice submittal	

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	14	10/1/2017	11/30/2017	\$400,423.62	Ransom Washington	OY 2 Partial Option	Local
							_	deleted Section B of the contract	
								and insert in its place a revised	
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	15a	10/12/2017	9/30/2018	\$0.00	Ransom Washington	Section B.	Local
								Added current Wage	
								Determination, inserted option	
								three Section B.3, Price	
								Schedule, revised	
								Specification/Work Statement as	
DCDL 2016 B 0001	C-11-hi C-1ti f Ci-ti	C	17	11/27/2017	0/20/2019	\$0.00	D W/1-:	C.R2, and revised Section J:	Y1
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	17	11/27/2017	9/30/2018	\$0.00	Ransom Washington	Attachment as J.R1.  Execute OY 2 Fully executed	Local
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	16	12/1/2017	9/30/2018	\$2,002,118.14	Ransom Washington	Option year	Local
DCRL-2016-R-0001	Collaborative Solutions for Communities  Collaborative Solutions for Communities	Community based Child Welfare Services  Community based Child Welfare Services	18	4/30/2018	9/30/2019	\$0.00	Ransom Washington	Add Sexual Harassment clause	Local
DCRL-2010-R-0001	Conaborative Solutions for Communities	Community based clind wentare services	10	4/30/2018	9/30/2019	\$0.00	Kansom washington	See Modification M018A	Local
								correctionts made to M019 as	
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	18a	5/7/2018	9/30/2019	\$0.00	Ransom Washington	M018.	Local
		,		2777.2020	2,00,00	4 4 4 4 4	8,11	Clause G.2 deleted Invoice	
								Submittal and replaced with	
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	21	9/14/2018	9/30/2019	\$0.00	Ransom Washington	revised Invoice Submittal.	Local
							_	Adding 60 days treatment for	
DCRL-2016-C-0083	Community Alternatives, VA (Kids in Focus)	Intensive Residential Treatment Services	5	5/31/2018	7/30/2018	\$33,493.20	Kristal Thomas	client J.M.	Local
DCRL-2016-C-0083	Community Alternatives, VA (Kids in Focus)	Intensive Residential Treatment Services	6	7/22/2018	9/30/2018	\$5,000.00	Kristal Thomas	Exercises a partial Option Year 2	Local
DCRL-2013-R-0135	Coordinated Care Services, Inc.	Title IV-E System Evaluation Services	12	12/4/2017	12/3/2018	\$217,507.50	Brittany Hannah	Execute OY 4	Federal
								No-cost extension for services	
								under Task Order 4 dated	
CIVILETIA DEDI COMO E COM		***************************************		E /1.1 /20.10	0/0/2010	40.00		04/11/18; services extended for	<b>.</b>
CW47518; DCRL-20018-T-0013	3 Courage, LLC	HSA Senior Business Analyst Services	1	7/11/2018	8/9/2018	\$0.00	Spencer Wilder	thirty days	Federal
DCDI 2015 C 0100	Deleitte Committee LLD	SACWIS Maintenance, Operations and Enhancements	4	1/1/2010	0/15/2010	¢0.00	C W/11	Living Wage rate update for 2018	F 1 1
DCRL-2015-C-0100	Deloitte Consulting LLP	SACWIS Maintenance, Operations and	4	1/1/2018	8/15/2018	\$0.00	Spencer Wilder	7 enhancements for	Federal
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	Task Order 3	2/14/2018	9/30/2018	\$624,313.00	Spencer Wilder	FACES.NET	Federal
DCRL-2013-C-0100	Deforte Consulting LLF	SACWIS Maintenance, Operations and	Task Order 3	2/14/2016	9/30/2016	\$024,313.00	Spencer whiten	3 enhancements for	rederar
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	Task Order 4	2/22/2018	9/30/2018	\$64,758.00	Spencer Wilder	FACES.NET	Federal
Deite 2013 € 0100	Delotte Consulting EEI	Emanconoms	Tusk Graef 1	2,22,2010	7/30/2010	ψο 1,7 3 0.0 0	Spencer What	Changes the NTE amounts for	1 cdcrui
		SACWIS Maintenance, Operations and						CLINs 1002 and 1003 and	
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	5	5/11/2018	8/15/2018	\$0.00	Spencer Wilder	Option Year 1	Federal
								Deletes and replaces Section I.5 -	
								Rights in Data with an updated	
								section; deletes Section 8 of	
								Modification 1 dated 08/16/16	
								which established contract	
		SACWIS Maintenance, Operations and	1					provisions relating to intellectual	
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	6	5/29/2018	8/15/2018	\$0.00	Spencer Wilder	property rights transfer.	Federal

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Details Task Orders executed	
								during Option Year 1 (08/16/17 -	
		SACWIS Maintenance, Operations and						08/15/18) and corrects Mod 7	
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	7	6/11/2018	8/15/2018	\$0.00	Spencer Wilder	dated 05/29/18 to read Mod 6	Federal
		SACWIS Maintenance, Operations and			0,10,10	7	Special Control	4 enhancements for	
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	Task Order 5	6/22/2018	9/30/2018	\$533,414.00	Spencer Wilder	FACES.NET	Federal
		SACWIS Maintenance, Operations and					1		
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	8	8/16/2018	8/15/2019	\$1,059,967.80	Spencer Wilder	Exercises Option Year 2	Federal
							•	Reduces services in Task Order	
		SACWIS Maintenance, Operations and						5 issued 06/22/18 from	
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	9	8/27/2018	9/30/2018	-\$302,176.50	Spencer Wilder	\$533,414.00 to \$231,237.50	Federal
								Modification to revised price	
								schedule through Option Year	
								Four to add Therapeutic Group	
								Home services, auxiliary cost	
								and update Contract	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	1	12/22/2017	12/31/2017	\$3,072.51	Jennifer Etienne-Valtrin	Administrator.	Federal/Local
								Modification to revise the Living	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	2	1/1/2018	12/31/2018	\$505,612.15	Jennifer Etienne-Valtrin		Federal/Local
								Modification to update Labor	
								Wage Determnation to Revision	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	3	1/10/2018	1/9/2019	\$0.00	Jennifer Etienne-Valtrin		Federal/Local
								Modification to incorporate the	
								Sexual Harassment clause to	
								Section H.17 of the contract	
								consistent with 4 DCMR 1100	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	4	5/18/2018	12/31/2018	\$0.00	Jennifer Etienne-Valtrin		Federal/Local
								Modification to revise the Living	
DCRL-2018-R-0002	Devereux Georgia	Psychiatric Residential Treatment Facility	1	1/1/2018	9/30/2018	\$0.00	Jennifer Etienne-Valtrin		Federal/Local
								Modification to update Labor	
								Wage Determnation to Revision	
DCRL-2018-R-0002	Devereux Georgia	Psychiatric Residential Treatment Facility	2	1/10/2018	1/9/2019	\$0.00	Jennifer Etienne-Valtrin		Federal/Local
								Modification to incorporate the	
								Sexual Harassment clause to	
								Section H.17 of the contract	
								consistent with 4 DCMR 1100	
DCRL-2018-R-0002	Devereux Georgia	Psychiatric Residential Treatment Facility	3	6/4/2018	10/7/2018	\$0.00	Jennifer Etienne-Valtrin		Federal/Local
DCRL-2017-R-0006	Dr. Abyssinia Washington	Clinical coaching and mentoring	1	11/17/2017	12/31/2017	\$40,000.00	Coral Acevedo	Partial OY 1 \$40,000.00	Federal
DCRL-2017-R-0006	Dr. Abyssinia Washington	Clinical coaching and mentoring	2	12/22/2017	2/3/2018	\$16,538.00	Coral Acevedo	Partial OY 1 \$16,538.00	Federal
DCRL-2017-R-0006	Dr. Abyssinia Washington	Clinical coaching and mentoring	3	2/3/2018	11/17/2018	\$117,337.00	Coral Acevedo	Option 1 exercised	Federal
DCDI 2017 D 0007	De Alessainia Washington	Clinia - 1 him d	4	C/20/2019	11/17/2019	00.00	C1 A d	Incorporate Invoice submittal	F- 41
DCRL-2017-R-0006	Dr. Abyssinia Washington	Clinical coaching and mentoring	4	6/20/2018	11/17/2018	\$0.00	Coral Acevedo	for vendor portal clause	Federal
DCRL-2016-R-0002	Fact Diver Femily Strengthening Callabarration	Community Child Walfara Samilasa	14	10/1/2017	11/20/2017	\$752.201.00	Danson Washington I-	Partial antian 2 aversion	Federal
DCKL-2010-K-0002	East River Family Strengthening Collaborative	Community Child Welfare Services	14	10/1/2017	11/30/2017	\$752,281.00	Kansom wasnington, Jr.	Partial option 2 exercise.	reuerai
DCRL-2016-R-0002	Fact Diver Femily Strengthening Callabarration	Community Child Welfare Services	15	12/1/2017	9/30/2018	\$3,761,405.00	Danson Washington I-	Definitized Contract execution.	Federal
DCKL-2010-K-0002	East River Family Strengthening Collaborative	Community Clina welfare Services	13	12/1/201/	9/30/2018	\$5,701,405.00	Kallsoni wasnington, Jr.	Deminized Contract execution.	reuerai

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
DCRL-2016-R-0002	East River Family Strengthening Collaborative	Community Child Welfare Services	15A	12/1/2017	3/30/2018	\$0.00	Ransom Washington, Jr	Revised Schedule B.	Federal
DCRL-2016-R-0002	East River Family Strengthening Collaborative	Community Based Child Welfare Services.	16	2/16/2018	9/30/2018	\$6,115.20	Ransom Washington	Increase cost reimburement	Local
DCRL-2016-R-0002	East River Family Strengthening Collaborative	Community Based Child Welfare Services.	17	4/30/2018	9/30/2018	\$0.00	Ransom Washington	Sexual Harassment Clause added Changes made to the contract. Revised Wage Determination,	Local
								inserted option year three price schedule, Section C.RR, Specification/Work Statement replaced with Section C.RR1 and revised Attachment J: to	
DCRL-2016-R-0002	East River Family Strengthening Collaborative	Community Based Child Welfare Services.	18	9/14/2018	9/30/2018	\$0.00	Ransom Washington	Attachment J.RR.1.	Local
DCRL-2014-F-0103	EastBanc Technologies, LLC	Mobile App for Child Welfare Case Managem	9	1/10/2018	6/8/2018	\$16,236.90	Kim Pickett	Maintenance of OYE App and Support	Federal
DCRL-2014-F-0103	EastBanc Technologies, LLC	Mobile App for Child Welfare Case Managem	10	6/9/2018	6/8/2019	\$130,541.00	Kim Pickett	Maintenance of OYE App and Support	Federal
DCRL-2018-C-0061	Ebony Jeje	Professional Foster Parent	1	8/2/2018	8/1/2019	\$38,142.50	Alisha Jones	Increase in Contract price	Local
DCRL-2016-C-0003	Edgewood/Brookland Family Support Collaborative	Community Based Child Welfare Services	13	10/1/2017	11/30/2017	\$494,916.97	Ransom Washington	Exercised partial option two	Local
DCRL-2016-C-0003	Edgewood/Brookland Family Support Collaborative	Community Based Child Welfare Services	14A	10/19/2017	9/30/2018	\$0.00	Ransom Washington	Administrative change	Local
DCRL-2016-C-0003	Edgewood/Brookland Family Support Collaborative	Community Based Child Welfare Services	15	12/1/2017	9/30/2018	\$2,474,584.90	Ransom Washington	Exercise option year	Local
DCRL-2016-R-0003	Edgewood/Brookland Family Support Collaborative	Community Based Child Welfare Services	16	1/1/2018	9/30/2018	\$0.00	Ransom Washington	Living wage rate update	Local
DCRL-2016-R-0003	Edgewood/Brookland Family Support Collaborative	Community Based Child Welfare Services	17	4/30/2018	9/30/2018	\$0.00	Ransom Washington	Sexual Harassment	Local
DCRL-2016-R-0003	Edgewood/Brookland Family Support Collaborative	Community Based Child Welfare Services	20	9/14/2018	9/30/2018	\$0.00	Ransom Washington	Clause G.2 deleted Invoice Submittal and replaced with revised Invoice Submittal.	Local
DCRL-2017-A-0081 - Doc321874	EMSL Analytical, Inc.	Lead Testing and Analysis	1	8/13/2018	9/5/2018	\$0.00	Simone Sibert	Update The Invoicing Clause	Federal
DCRL-2017-A-0081 - Doc321874	EMSL Analytical, Inc.	Lead Testing and Analysis	2	8/13/2018	9/5/2018	\$0.00	Simone Sibert	Language for Sexual Harassment	Federal
DCRL-2017-A-0081 - Doc321874	EMSL Analytical, Inc.	Lead Testing and Analysis	3	9/6/2018	9/5/2019	\$6,687.50	Simone Sibert	Exercise of Option Year 1	Federal
DCRL-2015-H7-0093	Family Matters of Greater Washington	Teen Parent Program - ILP	6	6/2/2018	12/31/2018	\$732,893.92	Ransom Washington	Partial Exercise of Option Year Two	Federal
								Delete Section B.2.2.2RR and replace with B.2.2.RRRR; adjust cost reimbursement to reflect expeditures from previous year; delete task order T00-4 and	
DCRL-2015-H7-0093	Family Matters of Greater Washington	Teen Parent Program - ILP	8	6/2/2018	12/31/2018	\$999,149.98	Ransom Washington	replace with Task Order T0004R	Federal

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
DCRL-2016-R-0004	Far Southeast Family Strengthening Collaborative	Community Based Child Welfare Services	10	10/1/2017	11/30/2017	\$743,408.60	Ransom Washington	Exercised partial option two	Local
DCRL-2016-R-0004	Far Southeast Family Strengthening Collaborative	Community Based Child Welfare Services	11	12/1/2017	9/30/2018	\$3,663,043.40	Ransom Washington	Exercised remaining option two	Local
DCRL-2016-R-0004	Far Southeast Family Strengthening Collaborative		16	9/14/2018	9/30/2018	\$0.00	Ransom Washington	9/14/18, Clause G.2 deleted Invoice Submittal and replaced with revised Invoice Submittal.	Local
DCRL-2018-R-0059		PRTF	1	6/14/2018	6/4/2019	\$0.00	Kristal Thomas	Updated Wage Dterminated	Local
DCRL-2018-R-0059	Florida Institute for Neurolige Rehabilitation	PRTF	2	8/30/2018	6/4/2019	\$0.00	Kristal Thomas	Changed the POP	Local
DCRL-2018-R-0059		PRTF	3	9/18/2018	6/4/2019	\$54,000.00	Kristal Thomas	Increases by 1 client for 90 day CLIN 0002	Federal
DCRL-2018-R-0059		PRTF	4	9/18/2018	6/4/2019	\$43,200.00	Kristal Thomas	Increase for 90 day placement	Local
DCRL-2019-R-0034		Foster Parent Capacity Building Services	3	2/16/2018	3/9/2019	\$92,978.60	Ransom Washington	Execute Option year 2	Federal
DCRL-2019-R-0034		Foster Parent Capacity Building Services	4	3/9/2018	3/9/2019	\$0.00	Ransom Washington	Revision of SOW and add deliverable	Federal
DCRL-2019-R-0035		Foster Parent Capacity Building Services	5	3/19/2018	3/9/2019	\$16,455.00	Ransom Washington	Increase funding	Federal
DCRL-2019-R-0035		Foster Parent Capacity Building Services	6	12/12/2018	3/9/2019	109, 433.60	Ransom Washington	Covert BPA to Contract	Federal
DCRL-2014-R-0074	Free State Social Work, LLC	Online Training - Trauma System Therapy	7	2/22/2018	3/5/2019	\$1,500.00	Brandynicole Brooks	Exercise Option 4	Federal
DCRL-2014-R-0074	Free State Social Work, LLC	Online Training - Trauma System Therapy	8	9/7/2018	3/5/2019	\$1,500.00	Brandynicole Brooks		Federal
DCRL-2016-R-0005		Community Based Child Welfare Services	16	10/1/2017	11/30/3017	\$290,269.19	Ransom Washington	Modification to exercise partial Option Year Two.	Local
DCRL-2016-R-0005	Georgia Avenue Family Support Collaborative	Community Based Child Welfare Services	16B	10/1/2017	11/30/3017	\$0.00	Ransom Washington	Administrative change	Local
DCRL-2016-R-0005	Georgia Avenue Family Support Collaborative	Community Based Child Welfare Services	17	10/1/2017	9/30/2018	\$1,576,122.50	Ransom Washington	Modification to exercise partial Option Year Two.	Local
DCRL-2016-R-0005	Georgia Avenue Family Support Collaborative	Community Based Child Welfare Services	16A	10/2/2017	11/30/3017	\$24,955.31	Ransom Washington	Modification to exercise partial Option Year Two.	Local
DCRL-2016-R-0006		Community based Child Welfare Services.	16C	10/19/2017	9/30/2018	\$0.00	Ransom Washington	Revised Section B, Price Schedule	Local
DCRL-2016-R-0006	Georgia Avenue Family Support Collaborative	Community based Child Welfare Services.	18	2/28/2018	9/30/2018	\$0.00	Ransom Washington	Revised Wage Rate	Local
DCRL-2016-R-0006	Georgia Avenue Family Support Collaborative	Community based Child Welfare Services.	19	4/30/2018	9/30/2018	\$0.00	Ransom Washington	Sexual Harassment Clause	Local
DCRL-2016-R-0005	Georgia Avenue Family Support Collaborative	Community based Child Welfare Services.	19a	7/27/2018	9/30/2018	\$0.00	Ransom Washington	Revised: Budget Schedules were adjusted and inserted the current Wage Determination.	Local
DCRL-2016-R-0006	Georgia Avenue Family Support Collaborative	Community based Child Welfare Services.	22	9/14/2018	9/30/2018	\$0.00	Ransom Washington	Clause G.2 deleted Invoice Submittal and replaced with revised Invoice Submittal.	Local
DCRL-2015-H2-0093		Independent Living Program	1	1/1/2018	3/22/2018	\$0.00	Ransom Washington	LivingWage Update	Federal
DCRL-2015-H2-0093		Independent Living Program	2	3/22/2018	3/21/2019	\$884,535.50	Ransom Washington	Exercise Option Year One	Federal
DCRL-2016-H1-0034	God's Anointed New Generations TB	Teen Bridge	5	1/4/2018	10/4/2019	\$0.00	Ransom Washington	Living Wage Update	Local
DCRL-2016-H1-0034	God's Anointed New Generations TB	Teen Bridge	6	9/12/2018	10/4/2019	\$0.00	Ransom Washington	Sexual Harassment Clause added	Local
DCRL-2016-H1-0034	God's Anointed New Generations TB	Teen Bridge	7	9/26/2018	10/4/2019	\$0.00	Ransom Washington		Local

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
						****		Modification to exercise Option	
DCRL-2016-R-0081	Harbor Point Behavioral Health	Psychiatric Residential Treatment	5	9/14/2018	9/13/2019	\$830,703.80	Jennifer Etenne-Vatrin		DC Medicaid
						***		Incorporate sexual Harassment	
DCRL-2014-A-0111	Herbert St. Clair	Hearing Examiner Services	8	7/18/2018	9/15/2019	\$0.00	Tamara Rutland	clause	Federal
D CDY 2011 1 0111	W. 1			0/0/2010	0/45/0040	40.00		Incorporate Invoice submit for	F
DCRL-2014-A-0111	Herbert St. Clair	Hearing Examiner Services	9	8/9/2018	9/15/2019	\$0.00	Tamara Rutland	vendor portal clause	Federal
DCRL-2014-A-0111	Herbert St. Clair	Hearing Examiner Services	10	8/9/2018	9/15/2019	\$16,000.00	Tamara Rutland	Option Year 4 executed	Federal
DCRL-2018-A-0023	Hi-Tech Solutions, Inc	Printer Maintenance	1	04/24/18	12/12/19	\$0.00	Suresh Chandran	Sexual Harassment Policy	Local
DCRL-2018-A-0023	Hi-Tech Solutions, Inc	Printer Maintenance	2	09/14/18	12/12/19	\$0.00	Suresh Chandran	Vendor Portal Notification	Local
								The Living Wage Act Fact Sheet	
DCRL-2014-A-0099	Hospital for Sick Children (HSC)							for 2018 and the Living Wage	
		Respite Care Placement Services	4	1/1/2018	7/2/2018	\$0.00	Cheryl Durden	Act Notice for 2018	Federal
DCRL-2014-A-0099	Hospital for Sick Children (HSC)	Respite Care Placement Services	5	7/3/2018	7/2/2019	\$58,405.55	Cheryl Durden	Execute OY4	Federal
DCRL-2014-A-0099	Hospital for Sick Children (HSC)	Respite Care Placement Services	6	8/13/2018	7/2/2019	\$0.00	Cheryl Durden	Language for Sexual Harassment	Federal
								Modification to exercise partial	
								Option Year One and Living	
DCRL-2017-D-0021	ILIFF Nursing and Reab	Psychiatric Residential Treatment Facility	3	1/1/2018	3/31/2018	\$97,384.89	Mary Morgan	Wage rates	Federal/Local
								Modification to update Labor	
								Wage Determnation to Revision	
DCRL-2017-D-0021	ILIFF Nursing and Reab	Psychiatric Residential Treatment Facility	4	1/10/2018	1/9/2019	\$0.00	Mary Morgan	9 dated 1/10/18.	Federal/Local
								Modification to exercise the	
								remaining partial Option Year	
DCRL-2017-D-0021	ILIFF Nursing and Reab	Psychiatric Residential Treatment Facility	5	4/1/2018	12/31/2018	\$125,699.46	Mary Morgan	One	Federal/Local
							, J	Modification to incorporate the	
								Sexual Harassment clause to	
								Section H.17 of the contract	
								consistent with 4 DCMR 1100	
DCRL-2017-D-0021	ILIFF Nursing and Reab	Psychiatric Residential Treatment Facility	6	5/18/2018	12/31/2018	\$0.00	Mary Morgan	et.seq.	Federal/Local
DCRL-2015-Q-0053	IQ Business Group	Avoka Software	5	6/30/2018	6/29/2019	\$436,569.28	Kimberly Pickett	Exercise of Option Year Three	Federal
						,,	, , , , , , , , , , , , , , , , , , ,	Option Year 3 executed	
								op. and a market	
DCRL-2015-A-0090	Just Understanding My Priorities (JUMP)	Mentoring Services	6	6/11/2018	6/10/2019	\$82,125.00	Nicole Broome		Local
DCRL-2016-C-0066	KidsPeace National Centers, Inc	PRTF Diagnostic and Emergency Treatment	17	10/17/2017	10/18/2018	\$320,662.93	Kristal Thomas	Revise Schedule B	Local
					20,20,200	40-0,00-00		Sexual Harassment Clause	
DCRL-2016-C-0066	KidsPeace National Centers, Inc	PRTF Diagnostic and Emergency Treatment	18	6/1/2018	10/17/2018	\$0.00	Kristal Thomas	incorporated	Local
		g g,		0, 1, 2, 2		7 0.00		Modification to exercise Option	
DCRL-2015-R-0128	KidsTLC, Inc.	Psychiatric Residential Treatment	9	12/22/2017	12/21/2018	\$39,557.97	Jennifer Etenne-Vatrin	Year 2.	Local
DERE 2013 R 0120	Ittas i Ec, inc.	1 Sychiatre Residential Treatment		12/22/2017	12/21/2010	ψ39,337.97	Jennifer Eternic varin	Modification to insert section	Local
DCRL-2015-R-0128	KidsTLC, Inc.	Psychiatric Residential Treatment	10	6/11/2018	12/21/2018	\$0.00	Jennifer Etenne-Vatrin	H.15, Sexual Harassment.	Local
DCIAL 2013 R 0120	Table, me.	2 57 emaile Residential Heatment	10	0,11,2010	12,21,2010	Ψ0.00	Jamier Eternie vatriii	Living Wage rate update for	Locui
DCRL-2016-R-0031	KVC Health Systems, Inc	TST Training	4	1/1/2018	8/25/2018	\$0.00	Coral Boswell	2018	Federal
DCKL 2010-K-0031	12. O Houtin O Jotemio, me	151 Huming	<del>                                     </del>	1/1/2010	0/25/2010	Ψ0.00	Corai Boswell	Bilateral Modification for no-	1 caciai
DCRL-2016-R-0031	KVC Health Systems, Inc	TST Training	5	8/26/2018	9/30/2018	\$0.00	Coral Boswell	cost partial Option Year 2	Federal
DCKL-2010-K-0031	ix ( C Health Systems, me	151 Huming	,	3/20/2010	7/30/2010	φυ.υυ	Corai Boswell	Exercise of no-cost partial	1 Cuciai
DCRL-2016-R-0031	KVC Health Systems, Inc	TST Training	6	8/26/2018	9/30/2018	\$0.00	Coral Boswell	Option Year 2	Federal
DCRL-2016-R-0031 DCR:-2016-H2-0033	Latin American Youth Center	ILP-Residential Units	5	12/21/2017	12/20/2018	\$796,678.20	Ransom Washington	Exercise option year	Local
DCK:-2010-H2-0033	Laun American Youth Center	illr-kesidentiai Units	Э	12/21/201/	12/20/2018	\$790,078.20	Kansom wasnington	Exercise option year	Locai

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Added the current 2018 Living	
		Traditional Family Based Foster Care						Wage Act Fact Sheet and Living	
DCRL-2018-H-0007	Latin American Youth Center	Services	1	1/1/2018	3/31/2018	\$0.00	Ransom Washington	Wage Act Notice	Local
2010 11 0007	Zami i morioni i sum conti	Traditional Family Based Foster Care	1	1,1,2010	5/51/2010	ψ0.00	Tungon Wagnington	Added Section H.17, Sexual	Locui
DCRL-2018-H-0007	Latin American Youth Center	Services	2	4/30/2018	3/31/2019	\$0.00	Ransom Washington	Harrassment to the contract.	Local
DCKE 2010 11 0007	Eath 7 therean Touti Center	Del vices		4/30/2010	3/31/2017	φ0.00	Ransom washington	Mod M0001 executed on	Local
								08/28/18.	
								Contract amount increased to	
DCRL-2018-H3-0010	Liberty Point Behavioral Healthcare, LLC							add Local - \$80,460.00 (180 dys	
								of care - Not Covered by	
		Psychiatric Residential Treatment Services	1	8/8/2018	8/7/2019	\$80,460.00	Jennifer Etienne-Valtrin	-	Local
		Psychiatric Residential Treatment Services	1	8/8/2018	8/1/2019	\$80,400.00	Jenniter Ettenne-Valtrin	Added Option Year 4 to	Local
								_	
	Tal College Cal National College							facilitate family based foster care	
D CDY 2012 YY 00201	Lutheran Social Services of the National Capital		22	10/1/2017	1/21/2010	0.155.025.05	, w	clients being transferred over to	
DCRL-2013-H-0039M	Area	FB Therapeutic Services	23	10/1/2017	1/31/2018	\$466,935.95	Ransom Washington	NCCF	Federal
	Lutheran Social Services of the National Capital								
DCRL-2017-R-0049	Area	Refugee Minor Program	2	04/24/18	09/30/18	\$0.00	Ransom Washington	Administrative Mod.	Federal
	Lutheran Social Services of the National Capital								
DCRL-2017-R-0049	Area	Refugee Minor Program	1	04/24/18	09/30/18	\$0.00	Ransom Washington	Administrative Mod.	Federal
	Lutheran Social Services of the National Capital								
DCRL-2017-R-0049	Area	Refugee Minor Program	3	06/18/18	09/30/18	\$0.00	Ransom Washington	Pricing Schedule Modification	Federal
								Living Wage Act Fact Sheet and	
								Notice Adjustment to 13.95 per	
DCRL-2015-H10-0093	Maximum Quest Residential Care Facilities	Traditional Group Home - Girls	3	1/1/2018	8/10/2018	\$0.00	Ransom Washington	hour	Federal
DCRL-2016-H1-0034	Maximum Quest Residential Care Facilities	Teen Bridge Program	4	5/11/2018	5/10/2019	\$857,159.04	Ransom Washinton	Execute OY 1	Local
DCRL-2015-H10-0093	Maximum Quest Residential Care Facilities	Traditional Group Home - Girls	5	8/11/2018	8/10/2019	\$817,617.32	Ransom Washington	Exercise of Option Year Two	Federal
DCRL-2015-H10-0093	Maximum Quest Residential Care Facilities	Traditional Group Home - Girls	4	8/102018	8/10/2019	-\$163,456.55	Ransom Washington	Update to decrease budget	Federal
								Exercise of balance of Option	
DCRL-2015-F-0070	Meridian Imaging Solutions	Court Copier	4	10/1/2017	3/1/2018	\$1,080.50	Gregg Holland	Year 2	Federal
DCRL-2015-F-0070	Meridian Imaging Solutions	Court Copier	5	10/26/2017	3/1/2018	\$0.00	Nicole Greene	CA Change	Federal
DCRL-2015-F-0070	Meridian Imaging Solutions	Court Copier	6	3/2/2018	3/1/2019	\$2,593.20	Nicole Greene	Exercise of Option Year 3	Federal
		•						Incorporate sexual Harassment	
DCRL-2014-A-0110	Merry C. Hudson	Hearing Examiner Services	7	6/20/2018	9/21/2019	\$0.00	Tamara Rutland	clause	Federal
		8				1 2 2 2 2		Incorporate Inovice submital for	
DCRL-2014-A-0110	Merry C. Hudson	Hearing Examiner Services	8	6/20/2018	9/21/2019	\$0.00	Tamara Rutland	vendor portal	Federal
2012 2011 11 0110				5, 25, 2010	J. 22. 2017	<b>\$3.00</b>	I militari Putiturid	Modification to exercise Option	2 030141
DCRL-2015-C-0009	Munir Malik	Sanitarian Services	4	10/1/2017	9/30/2018	\$3,875.00	Donna Ball	Year Three	Local
DCRL-2016-A-0011	My Sisters Place	DV Assessor Services	4	4/13/2018	4/12/2019	\$97,174.73	Nicole Gilbert	Option Year Two executed	Federal
DCKL-2010-A-0011	Iviy Disters I face	D v Assessor Services	7	7/13/2010	4/12/2019	\$71,114.13	Nicole Gilbert	Standard Contract Provisions -	reuciai
DCRL-2016-A-0011	My Sister's Place	DV Assessor Services	2	12/26/2017	12/26/2017	\$0.00	Nicole Gilbert	Living Wage Adjustment	Federal
DCRL-2010-A-0011	Wy Sister's Place	D v Assessui Services	<u> </u>	12/20/2017	12/20/201/	\$0.00	Nicole Gilbert		reuerar
DCDI 2016 A 0011	Mar Ciatada Dia aa	DV A Ci		2/1/2010	2/1/2010	\$0.00	Nicola Cittant	Update contract with new CA	F-J 1
DCRL-2016-A-0011	My Sister's Place	DV Assessor Services	3	2/1/2018	2/1/2018	\$0.00	Nicole Gilbert	poc	Federal
								M-4 M0001 1	
								Mod M0001 executed on	
								12/27/17. Contract amount	
								reduced by \$9,1667.15 Current	_
DCRL2017-C-0051	National Center for Children & Families	Temporary Safe Haven	1	12/27/2017	9/30/2018	-\$91,667.15	Ransom Washington	term: Base Year 1 of 3	Federal

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Mod M0002 executed on01/24/2018. Contract amount decreased by \$43,704.21. Current term: Base Year 1 of	
DCRL2017-C-0051	National Center for Children & Families	Temporary Safe Haven	2	1/24/2018	9/30/2018	-\$43,704.21	Ransom Washington	3	Federal
							- J	Mod M0003 executed on	
								04/10/2018. Contract amount	
								increased by \$112,388.93.	
DCRL2017-C-0051	National Center for Children & Families	Temporary Safe Haven	3	4/10/2018	9/30/2018	\$112,388.93	Ransom Washington	Current term: Base Year 1 of	Federal
DCRL2017-C-0031	Ivational Center for Children & Painines	Temporary Sare Haven	3	4/10/2018	9/30/2018	\$112,366.93	Kansom washington	Approved funding for facility	rederar
								renovations executed on	
								08/16/2018. <b>Current term:</b>	
DCRL2017-C-0051	National Center for Children & Families	Temporary Safe Haven	4	8/16/2018	9/30/2018	\$0.00	Ransom Washington	Base Year 1 of 3	Federal
								Mod M0005 (FY 18 Budget Realignment) executed on	
								09/28/2018. Current term:	
DCRL2017-C-0051	National Center for Children & Families	Temporary Safe Haven	5	9/28/2018	9/30/2018	\$0.00	Ransom Washington	Base Year 1 of 3	Federal
DCRL-2017-C-0017	New Hope Carolina	Psychiatric Residential Treatment Facilty	1	5/2/2018	5/1/2019	\$212,500.00	Krystal Thomas	Execute OY1	Local
DCRL-2018-H-0011	Newport News Behavioral Health Center	Psychiatric Residential Treatment Services	1	1/26/2018	2/25/2018	\$1,500.00	Jennifer Etienne-Valtrin		Federal
								Modification# M00002 Executed	
								on 1/23/2018 Contract amount increased by	
								\$19470.00 to extend term by 30	
								days and add:	
								DCM - \$12,420.00	
						*** ***		OSSE - \$5,550.00	
DCRL-2018-H-0011	Newport News Behavioral Health Center	Psychiatric Residential Treatment Services	2	1/26/2018	2/25/2018	\$19,470.00	Jennifer Etienne-Valtrin	Local - \$1,500.00 Mod M0001 executed on	DCM/Local/OSSE
								09/20/18.	
DCD1 2010 H1 0010	N N DI I IV II C							Contract amount increased to	
DCRL-2018-H1-0010	Newport News Behavioral Health Center							add Local - \$5,796.00 (14 dys of	
								Care - Not Covered bt Medicaid)	
DCRL-2018-R-0005	North Caring Debasional House	Psychiatric Residential Treatment Services	1	2/26/2018	2/25/2019	\$5,796.00 \$0.00	Jennifer Etienne-Valtrin	I I	DCM/Local/OSSE
DCRL-2018-R-0005	North Spring Behavioral Heathcare	Psychiatric Residential Treatment Services	1	11/3/2017	11/2/2018	\$0.00	Jennifer Etenne-Vatrin	Living wage update	Local
								Modification to insert Section	
DDCRL-2018-R-0005	North Spring Behavioral Heathcare	Psychiatric Residential Treatment Services	2	6/1/2018	11/2/2018	\$0.00	Jennifer Etenne-Vatrin	H.13, Sexual Harassment clause.	Local
DCRL-2016-C-0093	Orphan Foundation of America dba Foster Care								
Detail 2010 C 0073	to Success	FC2S ETV Portal	1	1/26/2018	1/25/2019	\$14,000.00	Tanya Trice	Execute OY1	Federal
DCRL-2016-C-0093	Orphan Foundation of America dba Foster Care to Success	FC2S ETV Portal	2	9/27/2018	1/25/2019	\$0.00	Tanya Trice	Update The Invoicing Clause	Federal
	Orphan Foundation of America dba Foster Care	rezs ETV Foliai	<u> </u>	3/21/2010	1/23/2019	φυ.υυ	Tanya Trice	1	reuciai
DCRL-2016-C-0093	to Success	FC2S ETV Portal	3	9/27/2018	1/25/2019	\$0.00	Tanya Trice	Language for Sexual Harassment	Federal
							·	Living Wage rate update for	
DCRL-2013-D-0063	Phoenix Houses of the Mid-Atlantic, Inc.	Substance Abuse Treatment Services	12	1/1/2018	5/10/2018	\$0.00	Valerie Kanya	2018	Local

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Modification to insert updated	
DCDI 2010 D 0002	D . I.C.C I	B : (C ) (C )		1/21/2010	0/20/2019	¢0.00	D W 1:	living wage act sheet and living	Y 1
DCRL-2018-R-0003	Progressive Life Center, Inc.	Project Connect Services	1	1/31/2018	9/30/2018	\$0.00	Ransom Washington	wage act notice.  Modification to change the	Local
DCRL-2018-R-0003	Progressive Life Center, Inc.	Project Connect Services	2	4/20/2018	9/30/2018	\$0.00	Ransom Washington	SOW.	Local
DCRL-2018-R-0003	Frogressive Life Center, Inc.	Froject Connect Services	2	4/20/2016	9/30/2016	\$0.00	Kansoni washington	Modification to replace and	Local
								attachment J.3 and replace with	
DCRL-2018-R-0003	Progressive Life Center, Inc.	Project Connect Services	3	9/26/2018	9/30/2018	\$0.00	Ransom Washington	Attachment J.3R.	Local
	,						J	Modification to insert updated	
DCRL-2018-R-0003	Progressive Life Center, Inc.	Project Connect Services	5	9/28/2018	9/30/2018	\$0.00	Ransom Washington	SOW.	Local
								Added Option year 4 to facilitate	
								family based foster care clients	
DCRL-2013-H-0039N	PSI Family Services, Inc.	FB Specialized Services	17	10/1/2017	1/31/2018	\$286,027.26	Ransom Washington	being transferred over to NCCF	Federal
					2,02,202	\$200,027.20	8		
								Added Option year 4 to facilitate	
								family based foster care clients	
DCRL-2013-H-0039O	PSI Family Services, Inc.	FB Therapeutic: Teen Parent with 1 child	25	10/1/2017	1/31/2018	\$422,909.23	Ransom Washington	being transferred over to NCCF	Federal
								Modification to revise the Living	
DCRL-2017-C-0054	PSI Family Services, Inc.	Short Term Child Care Services	1	1/1/2018	12/31/2018	\$0.00	Sabine Campbell	Wage rates	Local
								Modification to update Labor	
DCDI 2017 C 0054	DOLE 1 G . I	Short Term Child Care Services	2	1/10/2010	1/0/2010	\$0.00	0.11 0. 1.11	Wage Determnation to Revision 9 dated 1/10/18.	Y 1
DCRL-2017-C-0054	PSI Family Services, Inc.	Short Term Child Care Services	2	1/10/2018	1/9/2019	\$0.00	Sabine Campbell	Modification to incorporate the	Local
								Sexual Harassment clause to	
								Section H.17 of the contract	
								consistent with 4 DCMR 1100	
DCRL-2017-C-0054	PSI Family Services, Inc.	Short Term Child Care Services	3	4/27/2018	8/1/2018	\$0.00	Sabine Campbell	et.seq.	Local
								Identified replacement of	
DCRL-2017-C-0054	PSI Family Services, Inc.	Short Term Child Care Services	4	6/5/2018	8/1/2018	\$0.00	Megan Dho	Contract Administrator	Local
DCRL-2017-C-0054	PSI Family Services, Inc.	Short Term Child Care Services	5	6/5/2018	8/1/2018	\$0.00	Megan Dho	Modified Scope of Work	Local
								Modification to exercise Option	
DCDI 2017 C 0054	DOLE 1 G . I	gi . Ti . Gi il G . G . i		0/2/2010	0/1/0010	Ф211 00 <b>7</b> 00	M Di	Year One and update Labor	Y 1
DCRL-2017-C-0054	PSI Family Services, Inc.	Short Term Child Care Services	6	8/2/2018	8/1/2019	\$311,807.00	Megan Dho	Living Wage Determination  Adding OCTO services to be	Local
								funded as used (Requirements	
								CLIN) for Base through Option	
								Year 4; Updated Living Wage	
DCRL-2016-K-0112	RHG Group, Inc.	Shuttle Transportation Services	2	12/12/2017	1/2/2018	\$0.00	Renee Bryant	Rates for 2018	Local
	· · · F /	2-11119 2-111101 001 1.000			-: <u>-</u> : <u>-</u> : 2010	+3.00		Exercise of Option Year 1	
								(\$227,289.24 CFSA and OCTO	
								\$27,800.00 to be funded by	
	RHG Group, Inc.	Shuttle Transportation Services	3	1/3/2018	1/2/2019	\$255,089.24	Renee Bryant	OCTO)	Local
								Modification to extend the	
					10/21/2015			contract through 10/31/17 (2	
DCRL-2012-F-0079	Ricoh USA, Inc.	Copiers	22	9/1/2017	10/31/2017	\$42,862.24	Renee Bryant	months)	Local

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								Modification to extend the	
DCRL-2012-F-0079	Ricoh USA, Inc.	Copiers	23	11/1/2017	11/30/2017	\$21,431.12	Renee Bryant	contract through 11/30/17	Federal
		- ·	1			*** *** **		Modification to extend the	
DCRL-2012-F-0079	Ricoh USA, Inc.	Copiers	24	12/1/2017	12/31/2017	\$21,431.12	Renee Bryant	contract through 12/31/17	Federal
D CDV 2012 F 2050	D: 1 1/4 1		2.5	1/1/2010	1/21/2010	<b>*** ***</b>		Modification to extend the	<b></b>
DCRL-2012-F-0079	Ricoh USA, Inc.	Copiers	25	1/1/2018	1/31/2018	\$21,431.12	Renee Bryant	contract through 01/31/18	Federal
								M-4:6:4:4-4 "O	
								Modification to add "Open Market" for CLINs 0008, 1008	
								and 2008; Replace Section 7	
								(Ordering information); Order of	
								additional Papercut licenses	
								(Software) and clarification on	
DCRL-2017-F-0083	Ricoh USA, Inc.	Managed Print Services	1	1/2/2018	1/1/2019	\$3,740.50	Nicole Greene	model to be exchanged	Federal
DCRL-2017-1-0083	Ricon USA, Inc.	Wallaged Fillit Services	1	1/2/2016	1/1/2019	\$5,740.50	Nicole Greene	Modification to extend the	reuciai
								contract through 02/28/18; Also	
								Hard Disc Drive shredding	
DCRL-2012-F-0079	Ricoh USA, Inc.	Copiers	26	2/1/2018	2/28/2018	\$27,668.12	Renee Bryant	@\$6,237.00	Federal
DCRL-2012-1-0077	Ricon OSA, Inc.	Copiers	20	2/1/2016	2/20/2010	\$27,000.12	Reflect Bryant	ω ψ0,237.00	1 cdcrar
								Modification to add "Open	
								Market" for CLINs 0007, 0009,	
								1007, 1009, and 2007 and 2009;	
								Reduction in Block of Time	
								Price and therefore increasing	
								the Block Size from 144 hours to	
								172 hours; Changing Period of	
								performance of contract from	
								01/02/18 through 01/01/19 to	
DCRL-2017-F-0083	Ricoh USA, Inc.	Managed Print Services	2	3/1/2018	2/28/2019	\$0.00	Nicole Greene	03/01/18 through 02/28/19.	Federal
2017 1 0000	Altern Colling Mer	Training ed 1 11110 Del (1005	<del>-</del> -	5/1/2010	2/20/2019	Ψ0.00	Titole Greene	No cost Order Agreement for 3	Tourier
DCRL-2017-F-0083	Ricoh USA, Inc.	Managed Print Services	3	5/11/2018	2/28/2019	\$0.00	Nicole Greene	external keyboards	Federal
	, , , , , , , , , , , , , , , , , , , ,								
								No-cost Order Agreement	
								(NOA) for 3 external keyboards	
								issued via Mod 3 dated 05/11/18	
								is deleted and replaced by new	
DCRL-2017-F-0083	Ricoh USA, Inc.	Managed Print Services	4	6/18/2018	2/28/2019	\$0.00	Nicole Greene	NOA received 06/18/18	Federal
DCRL-2015-A-0014	RJH Air Conditioning & Refrigeration Services	Refrigeration Maintenance and Repair	4	10/25/2017	5/7/2018	\$0.00	Nicole Greene	Administrative change	Local
DCRL-2015-A-0014	RJH Air Conditioning & Refrigeration Services	Refrigeration Maintenance and Repair	5	5/8/2018	5/7/2018	\$7,440.00	Nicole Greene	Execute OY 3	Local
								Decreased therapeutic and	<u> </u>
DCRL-2013-H-0039I	Seraaj Family Homes, Inc.	FB Traditional, Therapeutic Specialized	24	10/19/2017	12/31/2017	-\$53,641.86	Ransom Washington	increased traditional by 4	Federal
DCRL-2016-C-0017	Sivic Solution Group, LLC	Title IV-E Automated Claiming System	3	1/4/2018	2/1/2019	\$0.00	John Simmons	Living Wage Update	Federal
DCRL-2016-C-0017	Sivic Solution Group, LLC	Title IV-E Automated Claiming System	4	2/2/2018	2/1/2019	\$148,179.00	John Simmons	EXECUTE OY2	Federal
DCRL-2016-C-0017	Sivic Solution Group, LLC	Title IV-E Automated Claiming System	5	5/14/2018	2/1/2019	\$0.00	John Simmons	Sexual Harassment Update	Federal
								Living Wage Act Fact Sheet and	
								Notice Adjustment to \$14.20 per	
DCRL-2017-A-0040	Soul Source DBA Anglin Consulting Group	Interpreting Services	1	1/1/2018	4/10/2018	\$0.00	Kortney Washington	hour	Federal

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
DCRL-2014-A-0087	Squeaky Clean Janitorial Servicfes	Janitorial Services	7	2/22/2018	6/19/2018	\$0.00		CA Change	Local
DCRL-2014-A-0088	Squeaky Clean Janitorial Servicfes	Janitorial Services	8	6/20/2018	6/18/2019	\$73,227.04	Nicole Greene	Execute OY 4	Local
DCRL-2013-A-0086	Sunward Adventures, Inc.	Travel Management Services	4	10/28/2017	10/27/2018	\$2,400.00	Renee Bryant	Execute OY 4	Federal
DCRL-2013-A-0086	Sunward Adventures, Inc.	Travel Management Services	5	8/13/2018	10/27/2018	\$0.00	Renee Bryant	Language for Invoice Submittal	Federal
DCRL-2013-A-0086	Sunward Adventures, Inc.	Travel Management Services	6	8/13/2018	10/27/2018	\$0.00	Renee Bryant	Language for Sexual Harassment	Federal
DCRL-2015-R-0074	The Association for Successful Parenting	Project Management Specialist -Develop a Parenting Education Curriculum	3	5/18/2018	5/17/2019	\$193,294.04	Emily Velasquez	Modification to exercise option year 2, and insert updated wage determination and living wage rate	Local
DCRL-2015-R-0074	The Association for Successful Parenting	Project Management Specialist-Develop a Parenting Education Curriculm	4	5/31/2018	5/17/2019	\$0.00	Emily Velasquez	Modification to insert Section H.13, Sexual Harassment clause.	Local
DCRL-2015-R-0094	The Child and Welfare Policy and Practice Group	QSR Training	6	1/5/2018	N/A	\$0.00	Maureen	Living Wage Act Notice	Local
DCRL-2015-R-0094	The Child and Welfare Policy and Practice Group	QSR Training	7	1/11/2018	N/A	\$0.00	Patrick Pratt	CA Change	Local
CFSA-2017-R-0004	The Children's Guild, Inc.	Therapeutic Group Home	5	10/1/2017	9/30/2018	\$749,856.00	Ransom Washington	Modification to exercise option 1.	Local
CFSA-2017-R-0004	The Children's Guild, Inc.	Therapeutic Group Home	6	1/31/2018	9/30/2018	\$0.00	Ransom Washington	Modification to insert living wage act fact sheet and living wage act fact sheet.  Modification to add Specialty	Local
CFSA-2017-R-0004	The Children's Guild, Inc.	Therapeutic Group Home	7	2/21/2018	9/30/2018	\$8,000.00	Ransom Washington	Services to address sexual offending behavior for youth.  Modification to insert Section	Local
CFSA-2017-R-0004	The Children's Guild, Inc.	Therapeutic Group Home	8	5/31/2018	9/30/2018	\$0.00	Ransom Washington	H.17, Sexual Harassment.	Local
CFSA-2017-R-0004	The Children's Guild, Inc.	Therapeutic Group Home	9	7/27/2018	9/30/2018	\$0.00	Ransom Washington	Modification to channge the age from 13 to 12.	Local
								Incorporate Updated Living	
DCRL-2016-A-0083	The Coles Group, LLC	CPR/ First Aid Training	6	12/21/2017	3/2/2018	\$0.00	Brandynicole Brooks	Wage Act	Federal
DCRL-2016-A-0083	The Coles Group, LLC	CPR/ First Aid Training	7	2/9/2018	3/1/2019	\$66,462.00	Brandynicole Brooks	Exercise Option Year Two	Federal
								Incorporate Sexual Harassment	
DCRL-2016-A-0083	The Coles Group, LLC	CPR/ First Aid Training	8	6/20/2018	3/1/2019	\$0.00	Brandynicole Brooks	clause	Federal
								Incorporate Invoice submit for	
DCRL-2016-A-0083	The Coles Group, LLC	CPR/ First Aid Training	9	6/20/2018	3/1/2019	\$0.00	Brandynicole Brooks	vendor portal clause	Federal
DCRL-2015-H5-0093	The Elizabeth Ministry	Teen Parent Program - ILP	6	7/5/2018	1/31/2019	\$939,262.53	Ransom Washington	Exercise of Option Year Two	Federal
								Living Wage rate update for	
DCRL-2014-R-0071	The Family Recovery Program	Recovery Support Services	7	1/1/2018	8/19/2018	\$0.00	Valerie Kanya	2018	Federal
DCRL-2014-R-0071	The Family Recovery Program	Recovery Support Services	8	8/20/2018	8/19/2019	\$207,184.81	Valerie Kanya	Exercise of Option Year 4	Federal
								Standard Contract Provisions -	
DCRL-2017-C-0028	The Mecca Group	Mental Health Services	1	12/26/2017	12/26/2017	\$0.00	Kristal Thomas	Living Wage Adjustment	Local
DCRL-2016-R-0072	The Salvation Army - Turning Point	Transitional Housing Services	1	11/21/2017	11/21/2017	\$90,000.00	Nicole Gilbert	Exercise Option Year One	Federal
DCRL-2016-R-0072	The Salvation Army - Turning Point	Transitional Housing Services	2	2/1/2018	2/1/2018	\$0.00	Nicole Gilbert	Update contract with new CA poc	Federal
DCRL-2016-R-0079	The Young Womens Project	Youth After care Services	4	10/06/17	01/31/19	\$0.00	Tanya Tryce	addition od ca for programs to the contract	Local

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
								clarification of youth age for	
DCRL-2016-R-0079	The Young Womens Project	Youth After care Services	5	10/25/17	01/31/19	\$0.00	Tanya Tryce	emancipation	Local
DCRL-2016-R-0080	The Young Womens Project	Youth After care Services	6	02/01/18	03/31/18	\$138,593.97	Tanya Tryce	Partial option exercise	Local
DCRL-2016-R-0084	The Young Womens Project	Youth After care Services	10	02/01/18	01/31/19	\$118,566.41	Tanya Tryce	Partial Option Year 2 exercise	Local
								Updated scope of word	
DCRL-2016-R-0081	The Young Womens Project	Youth After care Services	7	03/30/18	03/31/18	\$0.00	Tanya Tryce	modification	Local
DCRL-2016-R-0082	The Young Womens Project	Youth After care Services	8	04/01/18	04/30/18	\$61,694.79	Tanya Tryce	Partial option yr 1 exercise	Local
DCRL-2016-R-0083	The Young Womens Project	Youth After care Services	9	05/01/18	01/31/19	\$520,529.14	Tanya Tryce	remaining option year 1 exercise	Local
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	13	10/1/2017	8/24/2018	\$200,000.00	Mary Morgan	Exercise of the balance of Option Year 2 from 10/01/17 through 08/24/18	Local
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	14	11/1/2017	11/30/2017	\$46.610.10	Mary Morgan	Modification to increase max hrs per day for Client J in FL from 14 hrs/day to 24 hrs/day for 11/01/17 though 11/30/17	Local
						7.0,02000		Change the CA from Mary	
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	15	11/9/2017	8/24/2018	\$0.00	Charmene Johnson	Morgan to Charmene Johnson	Local
								Standard Contract Provisions -	
DCRL-2016-C-0113	Total Healthcare Solutions, LLC	Healthy Horizon Medical Support Services	6	12/26/2017	12/26/2017	\$0.00	Charmene Johnson	Living Wage Adjustment	Local
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	16	1/1/2018	8/24/2018	\$0.00	Charmene Johnson	Living Wage rate update for 2018	Local
								Replace Price Schedule for	
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	17	8/25/2018	8/24/2019	-\$236,320.90	Charmene Johnson	Option Year 3 (Reduction)	Local
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	18	8/25/2018	8/24/2019	\$263,627.90	Charmene Johnson	Exercise of Option Year 3 from 08/25/18 through 08/24/19	Local
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	17	8/25/2019	8/24/2020	-\$271,518.20	Charmene Johnson	Replace Price Schedule for Option Year 4 (Reduction)	Local
DCRL-2017-A-0031A	Tyson Project Management Group, LLC dba TPM Group	Federal Archives Document Transport	17					The Living Wage Act Fact Sheet for 2018 and the Living Wage	
	•	Services	1	1/1/2018	2/8/2018	\$0.00	James Posey	Act Notice for 2018	Federal
DCRL-2017-A-0031A	Tyson Project Management Group, LLC dba TPM Group	Federal Archives Document Transport Services	2	2/9/2018	2/8/2019	\$5,449.60	James Posey	Exercise of Option Year 1	Federal
DCRL-2017-A-0031A	Tyson Project Management Group, LLC dba TPM Group	Federal Archives Document Transport Services	3	8/13/2018	2/8/2019	\$0.00	James Posey	Language for Invoice Submittal	Federal
DCRL-2017-A-0031A	Tyson Project Management Group, LLC dba TPM Group	Federal Archives Document Transport Services	4	8/13/2018	2/8/2019	\$0.00	James Posey	Language for Sexual Harassment	Federal
DCRL-2015-H1-0093	Umbrella Therapeutic Services	Traditional Group Home-Boys	6	4/29/2018	4/28/2019	\$734,166.77	Ransom Washington	Exercise of Option Year Two	Federal
								Incorporate updated Sexual Harrassment clause consistent with 4 DCMR, Section 1100 et.	
DCRL-2015-H1-0093	Umbrella Therapeutic Services	Traditional Group Home - Boys	7	4/29/2018	4/28/2019	\$0.00	Ransom Washington	seq	Federal

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR REASON FOR MO	D FUNDING SOURCE
							Increase the Cost	
							Reimbursement amou	unt to
							include General Liab	ility
							Insurance Costs for C	
							2, Modify Section 1.8	8.3.1 of
DCRL-2015-H1-0093	Umbrella Therapeutic Services	Traditional Group Home - Boys	8	4/29/2018	4/28/2019	\$749,175.32	Ransom Washington contract.	Federal
							Standard Contract Pr	rovisions -
DCRL-2016-C-0027	Urban Alliance	Training and Mentoring Services	3	12/26/2017	12/26/2017	\$0.00	Tanya Trice Living Wage Adjustn	ment Local
							to exercise remainder	•
DCRL-2015-R-0006	Valorie V. Gainer	Grandparents Caregiver Program	4	9/15/2018	9/14/2019	\$62,982.40	Richard Howard year one executed.	Local 0100
							increase number of ,c	
DCRL-2017-H-0045	Youth for Tomorrow	Therapeutic Group Home	1	10/3/2017	4/12/2018	\$76,788.00	Ransom Washington, Jr. updated wage determ	
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	2	12/13/2017	1/12/2019	\$0.00	Ransom Washington, Jr. Updated Living Wag	
							Price Schedule is rep	
							correct child supervis	·
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	3	1/11/2018	1/12/2019	\$0.00	Ransom Washington, Jr. supervision	Local
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	4	1/11/2018	1/12/2019	\$134,994.00	Ransom Washington, Jr. Option Year 1 execut	
DCRL-2017-H-0045	Youth for Tomorrow	Therapeutic Group Home	3	4/12/2018	4/12/2019	\$482,880.00	Ranson Washington Option Year 1 execut	
							Incoroporate Sexual I	
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	5	7/6/2018	1/12/2019	\$0.00	Ransom Washington, Clause	Local
							Incorporate Sexual H	
DCRL-2017-H-0045	Youth for Tomorrow	Therapeutic Group Home	4	7/6/2018	4/12/2019	\$0.00	Ranson Washington clause	Local
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	6	8/22/2018	1/12/2019	\$0.00	Ransom Washington, Update E-invoicing C	
DCRL-2017-H-0045	Youth for Tomorrow	Therapeutic Group Home	5	8/22/2018	4/12/2019	\$0.00	Ransom Washington Incoporate Invoice Su	
							Secured Transportation	
DCRL-2017-AA-0038	Youth Transit Authority, LLC	Secured Transportation Services	Task Order 1	2/6/2018	2/7/2018	\$4,948.00	Jennifer Etienne-Valtrin Atlanta - ward; return	
DCRL-2017-AA-0038	Youth Transit Authority, LLC	Secured Transportation Services	2	5/17/2018	5/16/2019	\$100,000.00	Jennifer Etienne-Valtrin Exercise of Option Y	
							Secured Transportation	
DCRL-2017-AA-0038	Youth Transit Authority, LLC	Secured Transportation Services	Task Order 2	6/15/2018	6/21/2018	\$5,858.00	Jennifer Etienne-Valtrin Wachula, FL	Local

CONTRACT#	PROVIDER	PURPOSE OF CONTRACT	MOD NO.	START	END	MOD COST	MONITOR	REASON FOR MOD	FUNDING SOURCE
DCRL-2016-AB-0123		Maryland Risk Assessment/Lead Inspection							
DCRE-2010-AB-0123	ABB Enterprises, Inc.	Services	4	1/6/2019	1/5/2020	\$10,500.00	Anna Burgus	Execute OY3	Federal
DCRL-2016-AB-0123		Maryland Risk Assessment/Lead Inspection							
DCKE 2010 NB 0123	ABB Enterprises, Inc.	Services	5	1/7/2019	1/5/2020	\$0.00	Anna Burgus	Address Change	Federal
								Modification to revise scope of	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	13	10/1/2018	9/30/2019	\$0.00	Michelle Frazier	work	Local
								Modification to exercise Partial	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	14	10/1/2018	3/31/2019	\$215,976.97	Michelle Frazier	Option Year Three	Local
								Modification to incorporate the	
								TST Treatment Services for 120	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	15	10/25/2018	2/23/2019	\$6,870.00	Michelle Frazier	days	Local
								Modification to incorporate the	
								change of Contract Administraor	
								and update Labor Wage	
DCRL-2015-D-0078	Adoptions Together	Pre/Post Permanency Services	16	1/25/2019	9/30/2019	\$0.00	Eleanor Sanders	Determination	Local
DCRL-2016-A-0123	Air Land and Water Engineering,	Maryland Risk Assessment/Lead Inspection							
	Inc.	Services	4	1/6/2019	1/5/2020	\$10,500.00	Anna Burgus	Execute OY2	Federal
D GDT 2010 G 0001				10/2/2010	10/1/2010	<b>DO 00</b>		Revised section B.2 of the	
DCRL-2019-C-0004	Analytica, Inc.	Data Dashboard	1	10/2/2018	10/1/2919	\$0.00	Marina Havan	contract	Local
DCRL-2019-C-0004	Analytica, Inc.	Data Dashboard	2	12/17/2018	10/1/2019	\$0.00	Marina Havan	Living Wage Update	Local
	Anchor Mental Health Association, Inc. d/b/a Catholic Charities								
DCRL-2019-2013-B-0011	Archdiocese of Washington	Mobile Crisis Stabilization Services	1	1/10/2019	9/30/2019	\$0.00	Robert L Matthews	Living Wage Update	Federal
		Evidence Based Volunteer Mentoring						Partial Exercise of Option while	
DCRL-2013-C-0134A	Best Kids, Inc.	Program	11	11/19/2018	11/25/2018	\$9,692.34	Tracey Talbert	awaiting funding	Federal
		Evidence Based Volunteer Mentoring						Partial Exercise of Option Year	
DCRL-2013-C-0134A	Best Kids, Inc.	Program	12	11/26/2018	11/19/2019	\$496,716.56	Tracey Talbert	4	Federal
DCDL 2012 C 01011		Evidence Based Volunteer Mentoring	10	11/27/2010	11/25/2010	<b>40.00</b>		Deletes Task Order T-0003 and replaces with T-003R which	
DCRL-2013-C-0134A	Best Kids, Inc.	Program	13	11/26/2018	11/25/2019	\$0.00	Tracey Talbert	corrects end date to 11/25/2019	Federal
		Evidence Based Volunteer Mentoring						Delete M012, in its entirety; Partially Exercise Option Year two for the period 11/26/2018 - January 30, 2019, incorporates Wage Determination 2015-4681, Rev 11 dated 07/30/2018; Updates Budget package dated 11/29/2018, Deletes Task Order T-0004 and replaces with T-	
DCRL-2013-C-0134A	Best Kids, Inc.	Program	14	11/26/2018	11/25/2019	\$91,731.05	Tracey Talbert	0004R	Federal

								Partial Exercise of Option Year	
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	12	10/1/2018	11/15/2018	\$149,565.61	Ransom Washington	Two	Federal
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	13	10/1/2018	10/31/2018	\$104,090.49	Ransom Washington	Delete Mod 12	Federal
D GD1 2017 110 0002				11/1/2010	4.4.7.004.0	*****		Partial Exercise Option Year	
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	14	11/1/2018	1/15/2019	\$391,763.92	Ransom Washington	Two	Federal
								Administrative change due to per	
DCDI 2015 H9 0002	Danie Tarring of Washington Inc. Danie	To distance Committee Day	1.5	12/14/2019	5/22/2010	¢00 217 77	Danasan Washington	diem amount in B.2.1.RRR	E- 11
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	I raditional Group Home - Boys	15	12/14/2018	5/22/2019	\$98,317.77	Ransom Washington	transposed Partial Exercise of Option Year	Federal
DCRL-2015-H8-0093	DaveTerry of Weshington Inc. Dave	Troditional Crown Home Pove	16	1/16/2019	1/25/2019	\$51,548.58	Ransom Washington	Two	Federal
DCRL-2013-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	10	1/10/2019	1/23/2019	\$31,348.38	Kansom wasnington	Two	rederai
DCRL-2015-H8-0093	BoysTown of Washington, Inc.,Boys	Traditional Group Home - Boys	17	1/26/2019	5/22/2019	\$603,118.46	Ransom Washington	Exercise of Option Year Two	Federal
DCRL-2018-C-0008	Bradley & Associates, LLC	Wayne Place Transitional Housing	1	11/15/2018	10/12/2019	\$748,985.68	Nicole Cobbs-Sterns	CA change	Local
DCRL-2015-B-0008	CASA Furniture, Inc.	Youth Furniture Supplies and Services	1/1/2019	12/14/18	09/11/19	\$0.00	Carolyn Brockman	Living Wage Update	Federal
2012 2010 2 0000		Tourist assistance puppings and per vices	1, 1, 201)	12,11,10	0,7,11,1,7	φοίου	Curotyn Broomman	to execute partial Option Year	1000101
DCRL-2016-C-0012	Childrens Choice of MD	MD Home Licensing	6	11/18/2018	12/31/2018	\$35,639.78	Ransom Washington	Two	Federal
						1 7	8	delete Section B.4.2 and replace	
								with B.4.2R	
DCRL-2016-C-0012	Childrens Choice of MD	MD Home Licensing	7	11/18/2018	12/31/2018	\$91,500.00	Ransom Washington		Federal
								option year two	
DCRL-2016-C-0012	Childrens Choice of MD	MD Home Licensing	8	1/1/2019	3/31/2019	\$45,750.00	Ransom Washington		Federal
DCRL-2017-A-0020	Children's National Medical Center	Medical Record Review	4	12/16/18	12/15/19	\$25,000.00	Cheryl Durden	Option 2 exercise	Local
								Contract increased from	
DCRL-2018-C-0021	Clinical Social Work, LLC	Clinical Support Coach	3	10/1/2018	1/17/2019	\$18,000.00	Heather Stowe	\$115,500 to \$133,500	Federal
DCRL-2018-C-0021	Clinical Social Work, LLC	Clinical Support Coach	4	1/16/2019	1/17/2019	\$0.00	Heather Stowe	Modify Estimated Quanity	Local
DCRL-2018-C-0021	Clinical Social Work, LLC	Clinical Support Coach	5	1/16/2019	2/28/2019	\$6,000.00	Heather Stowe	Partial Option Exercised	Local
	Collaborative Solutions for								
DCRL-2016-R-0001	Communities	Community based Child Welfare Services	20	10/1/2018	9/30/2019	\$2,152,711.59	Ransom Washington	Exercised Option Year Three.	Local
								Due to adminsitrative error	
								Modification No. M019 dated	
D CD1	Collaborative Solutions for		4.0	10/1/2010	0/00/0040	40.00		8/15/18 changed to Modification	
DCRL-2016-R-0001	Communities	Community based Child Welfare Services	19	10/1/2018	9/30/2019	\$0.00	Ransom Washington	M018.	Local
								Added Mini/Cpacity Building	
								Grant - Services for the Family	
	Callah anatina Salutiana far							Place - The H.I.P.P.Y. Model	
DCRL-2016-R-0001	Collaborative Solutions for Communities	Community based Child Welfare Services	22	11/1/2018	9/30/2019	\$50.00	Ransom Washington	with a capacity of 50 familes and budget revised.	Local
DCKL-2010-K-0001	Collaborative Solutions for	Community based Child Welfare Services	22	11/1/2018	9/30/2019	\$50.00	Kansom wasnington	2020 Lliving Wage Fact Sheet	Local
DCRL-2016-R-0001	Communities	Community based Child Welfare Services	23	12/14/2018	9/30/2019	\$0.00	Ransom Washington	and Living Wage Act Notice	Local
DCRL-2010-R-0001	Community Alternatives, VA (Kids	Community based Cliffd Welfale Services	23	12/14/2010	7/30/2017	φυ.υυ	Kansom washington	Exercises the balance of Option	Local
DCRL-2016-C-0083	in Focus)	Intensive Residential Treatment Services	7	10/1/2018	7/21/2019	\$5,000.00	Kristal Thomas	Year 2	Local
CW47518; DCRL-20018-T-	in rocus)	inclisive residential freatment services	,	10/1/2010	1/21/2019	φυ,000.00	Kiistai Tiloillas	Exercises a partial Option Year	Local
	Courage LLC	HSA Senior Business Analyst Services	2	10/12/2018	12/31/2018	\$72.840.00	Spencer Wilder	1	Local
0013	Courage, LLC	HSA Senior Business Analyst Services	2	10/12/2018	12/31/2018	\$72,840.00	Spencer Wilder	1	Local

								Bilateral modification for no-	
								cost extension to complete	
CW47518; DCRL-20018-T-								services under Task Order 6,	
0013	Courage, LLC	HSA Senior Business Analyst Services	3	1/1/2019	2/28/2019	\$0.00	Spencer Wilder	issued 10/17/18	Local
0013	Courage, LLC	113A Sellioi Busilless Alialyst Selvices	3	1/1/2019	2/20/2019	\$0.00	Spencer whiten	Exercises a partial Option Year	Local
								1; no-cost extension to complete	
CW47519, DCD1, 20019 T									
CW47518; DCRL-20018-T-		Hat a ' B ' A I a a '		1 /1 /2010	2/20/2010	Φ0.00	C 17711	services under Task Order 6,	<b>.</b> .
0013	Courage, LLC	HSA Senior Business Analyst Services	4	1/1/2019	2/28/2019	\$0.00	Spencer Wilder	issued 10/17/18	Local
DCD1 2015 C 0100		SACWIS Maintenance, Operations and		44.40.404.0	10/01/0010	44.5.2.2.00		One Enhancement for	<b>.</b>
DCRL-2015-C-0100	Deloitte Consulting LLP	Enhancements	Task Order 6	11/19/2018	12/31/2018	\$166,365.00	Spencer Wilder	FACES.NET	Federal
								Modification to revised price	
								schedule through Option Year	
								Four to add Therapeutic Group	
								Home services, auxiliary cost	
								and update Contract	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	5	10/16/2018	12/31/2018	\$1,500.00	Jennifer Etienne-Valtrin	Administrator.	Federal/Local
								Modification to exercise partial	
								option year two fully funded via	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	6	1/1/2019	1/4/2019	\$5,501.44	Jennifer Etienne-Valtrin	DC Medicaid	Federal/Local
								Modification to exercise	
								remainder of partial option year	
DCRL-2017-D-0024	Devereux Florida	Psychiatric Residential Treatment Facility	7	1/5/2019	12/31/2019	\$502,504.96	Jennifer Etienne-Valtrin	two.	Federal/Local
								Modification to exercise Option	
								Year Two	
								\$638,147.75 DC Medicaid	
DCRL-2018-R-0002	Devereux Georgia	Psychiatric Residential Treatment Facility	4	10/8/2018	10/7/2019	\$645,647.75	Jennifer Etienne-Valtrin	\$7,500.00 Local	Federal/Local
	East River Family Strengthening								
DCRL-2016-R-0002	Collaborative	Community based Child Welfare Services.	19	10/1/2018	9/30/2019	\$3,251,769.82	Ransom Washington	exericse option three	Local
								Clause G.2 deleted Invoice	
	East River Family Strengthening							Submittal and replaced with	
DCRL-2016-R-0002	Collaborative	Community based Child Welfare Services.	20	10/1/2018	9/30/2019	\$0.00	Ransom Washington	revised Invoice Submittal.	Local
								Added current 2019 Lliving	
	East River Family Strengthening							Wage Fact Sheet and Living	
DCRL-2016-R-0003	Collaborative	Community based Child Welfare Services.	21	1/1/2019	9/30/2019	\$0.00	Ransom Washington	Wage Act Notice	Local
								Mod M0002 (Living Wage)	
DCRL-2018-C-0061	Ebony Jeje	Professional Foster Parent	2	12/14/2018	8/1/2019	\$0.00	Alisha Jones	executed on 12/14/18.	Local
								Revised Wage Determination,	
								inserted option year three price	
								schedule, Section C.R,	
								Specification/Work Statement	
								replaced with Section C.R1 and	
	Edgewood/Brookland Family							revised Attachment J: to	
DCRL-2016-R-0003	Support Collaborative	Community based Child Welfare Services.	18	10/1/2018	9/30/2019	\$0.00	Ransom Washington	Attachment J.R1.	Local
SCRE 2010 R 0003	Support Condocium to	Community bused Child 11 chare belivious.	10	10,1,2010	7/30/2017	Ψ0.00	Tambom (Tabinigton	· ····································	Doeur

		Т					1		
								exericse option three signed by	
								CO, 9/26/18. Deemed approved	
	Edgewood/Brookland Family							by Council, 9/20/18. Contract	
DCRL-2016-R-0003	Support Collaborative	Community based Child Welfare Services.	19	10/1/2018	9/30/2019	\$2,353,896.50	Ransom Washington	expiration dated, 9/30/19.	Local
								12/14/18, Added the current	
								2018 Living Wage Act Fact	
	Edgewood/Brookland Family							Sheet and Living Wage Act	
DCRL-2016-R-0004	Support Collaborative	Community based Child Welfare Services.	22	1/1/2019	9/30/2019	\$0.00	Ransom Washington	Notice	Local
DCRL-2016-F-0019	Equifax Inc.	Credit Report	4	10/4/2018	10/4/2019	\$0.00	Andrea Reid	Execution of OY2	None
								Bi-lateral for Price schedule for	
DCRL-2016-F-0019	Equifax Inc.	Credit Report	3	10/4/2018	10//4/2019	\$0.00	Andrea Reid	cost of additoinal services	None
								Changes made to the contract.	
								Revised Wage Determination,	
								inserted option year three price	
								schedule, Section C.RR,	
								Specification/Work Statement	
								replaced with Section C.RR1	
	Far Southeast Family Strengthening							and revised Attachment J: to	
DCRL-2016-R-0004	Collaborative	Community based Child Welfare Services.	14	10/1/2018	9/30/2019	\$0.00	Ransom Washington	Attachment J.R1.	Local
	Far Southeast Family Strengthening								
DCRL-2016-R-0004	Collaborative	Community based Child Welfare Services.	15	10/1/2018	9/30/2019	\$2,876,077.33	Ransom Washington	Exercised option year three.	Local
	Far Southeast Family Strengthening					+		, Revised Section B Price	
DCRL-2016-R-0004	Collaborative	Community based Child Welfare Services.	17	10/26/2018	9/30/2019	\$0.00	Ransom Washington	Schedule to B.3.4R.	Local
								Added Mini/Capacity Building	
								Grant - Infrastructure Support	
								and Manpower Parenting	
D GDT 404 ( D 0004	Far Southeast Family Strengthening		10	11/1/2010	0.100.100.10	0404.077.00		Support with a capacity for 50	
DCRL-2016-R-0004	Collaborative	Community based Child Welfare Services.	18	11/1/2018	9/30/2019	\$101,855.20	Ransom Washington	familes. Revised Budget,	Local
D GDT 404 ( D 0007	Far Southeast Family Strengthening		4.0	4/4/0040	0.100.100.10	40.00			
DCRL-2016-R-0005	Collaborative	Community based Child Welfare Services.	19	1/1/2019	9/30/2019	\$0.00	Ransom Washington	Living wage Update	Local
DCDI 2010 D 0025	Foster and Adoptive Parent			10/10/2010	2/0/2010	100 422 60	D W 1'	C I DDA I C I I	P. 1. 1
DCRL-2019-R-0035	Advocacy Center (FAPAC)	Foster Parent Capacity Building Services	6	12/12/2018	3/9/2019	109, 433.60	Ransom Washington	Covert BPA to Contract	Federal
								Section C.RR,	
								Specification/Work Statement	
	Canada Assault Famile Sa							replaced with Section C.RR1	
DCDI 2016 D 0005	Georgia Avenue Family Support	Community has a Child Walfarr C	20	10/1/2010	0/20/2010	¢0.00	Danasa Washin (	and revised Attachment J: to	T1
DCRL-2016-R-0005	Collaborative	Community based Child Welfare Services.	20	10/1/2018	9/30/2019	\$0.00	Ransom Washington	Attachment J.R1.	Local
DCDI 2017 B 0007	Georgia Avenue Family Support	Community hosed Child Walfare Carri	21	10/1/2010	0/20/2010	¢1 672 020 40	Donoom W1-!	avancies d aution decre	T . 1
DCRL-2016-R-0005	Collaborative	Community based Child Welfare Services.	21	10/1/2018	9/30/2019	\$1,672,038.48	Ransom Washington	exercised option three	Local

				1		l	1	T	
								added Mini/Capacity Building	
								Grant - Foster & Adoptive	
								Active Parent Adovacy Center	
								and Families Growing Sronger	
								Together Program with a	
								capacity for 10 familes or 15	
								participants per group and	
	Georgia Avenue Family Support							revised budget in the annual total	
DCRL-2016-R-0007	Collaborative	Community based Child Welfare Services.	23	11/1/2018	9/30/2019	\$86,730.00	Ransom Washington	amount of \$1,758,768.45.	Local
	Georgia Avenue Family Support							Updated Wage Determination &	
DCRL-2016-R-0008	Collaborative	Community based Child Welfare Services.	24	1/1/2019	9/30/2019	\$0.00	Ransom Washington	Living Wage Act	Local
DCRL-2016-H1-0034	God's Anointed New Generations	Teen Bridge	4	10/2/2018	10/4/2019	\$1,355,370.05	Ransom Washington	Execute OY 1	Local
DCRL-2016-H1-0034	God's Anointed New Generations	Teen Bridge	9	12/17/2018	10/4/2019	\$0.00	Ransom Washington	Living Wage Update	Local
DCRL-2016-H1-0034	God's Anointed New Generations	Teen Bridge	8	1/10/2019	10/4/2019	\$901,360.64	Ransom Washington	execute OY 2 Partial	Local
DCRE-2010-111-0034	God's Anomica ivew Generations	reeli Bridge	0	1/10/2019	10/4/2019	\$501,500.04	Kansom washington	Modification to insert Living	Local
								Wage Act Fact Sheet for 2019	
DCDI 2016 D 0001	H 1 D' (D1 ' 1H 14	D. I. C. D. C. I. C. I.W.		1/10/2010	0/12/2010	<b>#0.00</b>	I 'C E. II.	and Living Wage Act Notice for	T 1
DCRL-2016-R-0081	Harbor Point Behavioral Health	Psychiatric Residential Treatment	6	1/10/2019	9/13/2019	\$0.00	Jennifer Etenne-Vatrin	2019.	Local
DCRL-2019-C-0021			_					Mod M0002 (Living Wage)	
	Hermitage Hall	Psychiatric Residential Treatment Services	1	12/14/2018	2/26/2019	\$0.00			DCM/Local/OSSE
DCRL-2018-A-0023	Hi-Tech Solutions, Inc	Printer Maintenance	3	12/13/18	12/12/19	\$21,500.00	Suresh Chandran	OY 1 Executed	Local
DCRL-2018-H2-0010								Mod M0002 (Living Wage)	
DCRE 2010 112 0010	Hughes Center, LLC	Psychiatric Residential Treatment Services	1	3/19/2018	3/18/2019	\$0.00	Jennifer Etienne-Valtrin	executed on 12/14/18.	DCM/Local/OSSE
								Modification to exercise Option	
								Year Two	
DCRL-2017-D-0021	ILIFF Nursing and Reab	Psychiatric Residential Treatment Facility	7	1/1/2019	12/31/2019	\$223,084.35	Mary Morgan	Fully funded via DC Medicaid	Federal
DCRL-2017-H-0091	Innovative Life Solutions	Developmentally Disabled Services	1	12/14/18	08/08/19	\$0.00	Ransom Washington	Living Wage Modification	Local
								Reprogramming authorization of	
DCRL-2017-H-0091	Innovative Life Solutions	Developmentally Disabled Services	2	01/25/19	08/08/19	\$0.00	Ransom Washington	schedule 10	Federal
							j		
DCRL-2018-C-0083	JMD Counseling & Therapeutic Svc.	Mental Heath Services	1	1/1/2019	7/28/2019	\$0.00	Krystal Thomas	Living Wage Update	Local
DCRL-2016-C-0067	KidsPeace National Centers, Inc	PRTF Diagnostic and Emergency Treatment	19	10/18/18	10/17/19	\$996,102.25	Krystal Thomas	OY2 Executed	Local
DCRL-2016-C-0066	KidsPeace National Centers, Inc	PRTF Diagnostic and Emergency Treatment	20	12/14/2018	10/17/2019	\$0.00	Krystal Thomas	Living Wage update	Local
		Titil Binghoome and Emergency Treatment				Ψ0.00		Partial Modification exericse	20001
								option one signed by CO and	
								disribution to contractor and	
								program officials, 9/14/18.	
								Anticipate exercising the	
								remaining option prior to	
								Council hearing in February, per	
								program official. The actual	
D. G.D		Traditional Family Based Foster Care	-	104.555	0/04/2022			annual contract amount is	
DCRL-2018-H-0007	Latin American Youth Center	Services	3	10/1/2018	3/31/2019	\$497,781.97	Ransom Washington	\$998,299.00	Local
								Added the current 2019 Living	
		Traditional Family Based Foster Care						Wage Act Fact Sheet and Living	
DCRL-2018-H-0007	Latin American Youth Center	Services	4	1/1/2019	3/31/2019	\$0.00	Ransom Washington	Wage Act Notice	Local

DCRL-2018-H3-0010	Liberty Point Behavioral Healthcare,							Mod M0002 (Living Wage)	
DCKL-2018-113-0010	LLC		2	12/14/2018	8/7/2019	\$0.00	Jennifer Etienne-Valtrir	executed on 12/14/18.	Local
DCRL-2017-R-0049	Lutheran Social Services	Refugee Minor Program	5	10/01/18	06/18/19	\$1,081,987.16	Ransom Washington	Partial Option Exercise	Federal
DCRL-2017-R-0049	Lutheran Social Services	Refugee Minor Program	4	10/01/18	06/18/19	\$431,112.74	Ransom Washington	Partion Option Exercise	Federal
DCRL-2017-R-0049	Lutheran Social Services	Refugee Minor Program	6	10/12/18	06/18/19	\$0.00	Ransom Washington	Pricing Schedule Modification	Federal
DCRL-2017-R-0049	Lutheran Social Services	Refugee Minor Program	7	11/26/18	06/18/19	\$0.00	Ransom Washington	Pricing Schedule Modification	Federal
								Living Wage Increase	
DCRL-2017-R-0049	Lutheran Social Services	Refugee Minor Program	8	01/01/19	06/18/19	\$0.00	Ransom Washington	Modification.	Federal
								Mod M0002 (Living Wage)	
DCRL-2018-C-0062	Lynda Ottey	Professional Foster Parent	1	12/14/2018	11/4/2019	\$0.00	Alisha Jones	executed on 12/14/18.	Local
	Maximum Quest Residential Care								
DCRL-2016-H1-0034	Facilities	Teen Bridge Program	5	10/3/2018	5/10/2019	\$0.00	Ransom Washinton	Revise the price schedule	Local
	Maximum Quest Residential Care								
DCRL-2016-H1-0034	Facilities	Teen Bridge Program	6	12/17/2018	5/10/2019	\$0.00	Ransom Washinton	Living Wage Update	Local
DCRL-2017-C-0051	National Center for Children & Families	Temporary Safe Haven	6	11/13/2018	9/30/2019	\$945,731.10	Ramsom Washington	Mod M0006 (FY 19 Budget) executed on 11/13/18. Current term: Base Year 2 of 3	Federal
DCRL-2017-C-0051	National Center for Children & Families	Temporary Safe Haven	7	1/1/2019	9/30/2019	\$0.00	Ramsom Washington	Mod M0007 (Living Wage) executed on 12/14/18. Current term: Base Year 2 of 3	Federal
DCRL-2017-C-0017	New Hope Carolina	Psychiatric Residential Treatment Facilty	2	5/18/2018	5/1/2019	\$0.00	Krystal Thomas	Sxual Harassment Clause Update	Local
DCRL-2018-H1-0010	Newport News Behavioral Health Center	Psychiatric Residential Treatment Services	2	1214/2018	2/25/2019	\$0.00	Jennifer Etienne-Valtrir	Mod M0002 (Living Wage) executed on 12/14/18.	DCM/Local/OSSE
DCRL-2018-R-0003	Progressive Life Center, Inc.	Project Connect Services	4	10/1/2018	9/30/2019	\$788,854.00	Ransom Washington	Modificaton to exercise option 1	Local
DCRL-2018-R-0003	Progressive Life Center, Inc.	Project Connect Services	6	10/1/2018	9/30/2019	\$0.00	Ransom Washington	Modification to update the living wage act fact sheet for 2019 and living wage act notice for 2019.	Local
DCRL-2016-K-0112	RHG Group, Inc.	Shuttle Transportation Services	4	1/3/2019	1/2/2020	\$258,593.28	Renee Bryant	Exercise of Option Year 2 (\$229,961.28 CFSA and OCTO \$28,632.00 to be funded by OCTO)	Federal

2: Cu repla reduction of the control	eleted Section 1.2: Attachment Current Network Printers and blaced with Attachment 2R- duces number of printers from to 40; deleted and replaced	
reduc	ctions 2.1 through 2.3- Price hedules for Base through Opt 2 with Sections 2.1R - 2.3R - ducing contract value from 80,516.84 to \$470,258.88;	
Emai	nail from Ricoh confirming anges attached to	
Mod	odification; Invoice submittal	
DCRL-2017-F-0083 Ricoh USA, Inc. Managed Print Services 5 10/1/2018 2/28/2019 -\$10,257.96 Nicole Greene adde	d sexual harassment language	Federal
Dele 2R: 4 and r 2RR print and r 4throv for B Secti incre \$470 Emai chan DCRL-2017-F-0083 Ricoh USA, Inc. Managed Print Services 6 11/28/2018 2/28/2019 \$852.00 Nicole Greene Mod	eleted Section 1.2: Attachment at: Current Network Printers d replaced with Attachment at replaced with Attachment at replaced Sections 2.1R at rough 2.3R-Price Schedules ar Base through Opt Yr 2 with actions 2.1RR - 2.3RR	Federal
	tter contract; Modification 1	Local
DCRL-2018-R-0073 RTC Resource Acquisition Corp. Psychiatric Residential Treatment Services 1a 1/25/2019 12/19/2018 \$0.00 Aiyana Ma'at contr	nange of CA for long term	Local
DCRL-2019-C-0012 Sasha Bruce Youthworks Emergency Shelter Placement 1 10/29/2018 1/10/2019 \$98,960.00 Ransom Washington will be a superscript of the control	ates the start date of contract ll be 10/28/18.	None
DCRL-2019-C-0012 Sasha Bruce Youthworks Emergency Shelter Placement 2 10/29/2018 1/10/2019 \$0.00 Ransom Washington B.3.I to ex Year	execute remainder of Base ear and to delete Section B.3.R	
	d replace with B.3.S	Federal
	ecute OY 4 ving Wage Update	Local Local

DCRL-2016-C-0006	Sivic Solution Group, LLC	Organizational Infrastructure Improvement Project	5	10/8/2018	10/7/2019	\$409,772.00	John Simmons	Execute OY3	local/federal
DCKL-2010-C-0000	The Association for Successful	Project Management Specialist-Develop a	3	10/6/2016	10/7/2019	\$409,772.00	John Simmons	Modification to change price	iocai/iedeiai
DCDI 2015 D 0074			5	1/10/2010	5/17/2010	¢0,000,00	E !! W-!		T 1
DCRL-2015-R-0074	Parenting	Parenting Education Curriculm	5	1/10/2019	5/17/2019	\$8,000.00	Emily Velasquez	schedule in OY 2.	Local
								Modification to update living	
	The Association for Successful	Project Management Specialist-Develop a						wage act 2019 fact sheet fnad	
DCRL-2015-R-0074	Parenting	Parenting Education Curriculm	6	1/10/2019	5/17/2019	\$0.00	Emily Velasquez	living wage act notice 2019.	Local
	The Center for Adoption Support							Modification to exercise partial	
DCRL-2016-C-0007	and Education (CASE)	Clinical Family Therapy Services	8	10/1/2018	11/30/2018	\$18,144.84	Michelle Frazier	option year two	Local
	The Center for Adoption Support							Modification to exercise partial	
DCRL-2016-C-0007	and Education (CASE)	Clinical Family Therapy Services	9	11/1/2018	7/31/2019	\$240,829.30	Michelle Frazier	option year two	Local
		3 13						Modification to incorporate the	
								change of Contract Administraor	
	The Center for Adoption Support							and update Labor Wage	
	and Education (CASE)	Clinical Family Therapy Services	10	1/25/2019	7/31/2019	\$0.00	Eleanor Sanders	Determination	Local
CECA 2017 D 0004								Execute OY2	
CFSA-2017-R-0004	The Children's Guild, Inc.	Therapeutic Group Home	10	10/1/2018	9/30/2019	\$757,856.00	Ransom Washington	Execute O 1 2	Local
								Modification to insert living	
								wage act fact sheet for 2019 and	
CFSA-2017-R-0006	The Children's Guild, Inc.	Therapeutic Group Home	11	1/10/2019	9/30/2019	\$0.00	Ransom Washington	living wage act notice for 2019.	Local
								Unit Price increased from	
								\$1,254.00 to \$2,100.00 for	
DCRL-2016-A-0083	The Coles Group, LLC	CPR/First Aid Training	10	11/29/2018	3/1/2019	\$78,306.00	Brandynicole Brooks	remainder of OY 2.	Federal
							The state of the s	Updated Wage Determination &	
DCRL-2016-A-0083	The Coles Group, LLC	CPR/First Aid Training	11	12/13/2018	3/1/2019	\$0.00	Brandynicole Brooks	Living Wage Act	Federal
DCRE 2010 11 0003	The coles Group, EEE	Of It I hist raid Training	- 11	12/13/2010	3/1/2019	ψ0.00	Brandymeore Brooks	Contract award executed for OY	1 cacrar
DCRL-2017-C-0028	The Mecca Group	One to One Services	6	10/20/2018	10/19/2019	\$215,270.00	Ransom Washington	2	Local
DCKL-2017-C-0026	The Wecca Group	One to One Services	U	10/20/2016	10/19/2019	\$213,270.00	Kansom washington	CA changed from Kristal	Locai
								<u> </u>	
DGDI 2017 G 0020	TI M C		_	10/20/2010	10/10/2010	<b>#0.00</b>	D W 11	Thomas to Ransom Washington	
DCRL-2017-C-0028	The Mecca Group	One to One Services	7	10/20/2018	10/19/2019	\$0.00	Ransom Washington	Jr.	Local
DCRL-2016-R-0079	The Young Women's Project	Youth After care Services	11	12/14/18	01/31/19	\$0.00	Tanya Tryce	Living Wage increase mod	Local
DCRL-2017-C-0070	Total Healthcare Solution, LLC	Physician Services	2	10/13/2018	10/12/2019	\$96,408.00	Charmene Johnson	Issue TO	Local
								Change of Contract	
DCRL-2015-R-0021	Total Healthcare Solutions, LLC	Medical Support Services	19	1/25/2019	8/24/2019	\$0.00	Denise Ballard	Administrator	Local
								Mod M0002 (Living Wage)	
DCRL-2018-C-0060	Tymmi Wesley	Professional Foster Parent	1	12/14/2018	9/30/2019	\$0.00	Alisha Jones	executed on 12/14/18.	Federal
								Delete MOD 6 and its entirety	
								and replaced the words	
								Congregate care throughout the	
								contract and replace with	
DCDI 2017 II 0027	Variable for Tananana	The Development Development	(D	10/15/2019	1/12/2010	¢0.00	D 1		T 1
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	6R	10/15/2018	1/12/2019	\$0.00	Ransom Washingon	residental facility.	Local
								Delete MOD 5 and its entirety	
								and replaced the words	
								Congregate care throughout the	
								contract and replace with	
DCRL-2017-H-0045	Youth for Tomorrow	Residental Facility	5R	10/15/2018	4/12/2019	\$0.00	Ransom Washingon	residental facility.	Local

								Modification for YFT	
								considerations for contract	
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	7	12/7/2018	1/12/2019	\$0.00	Ransom Washingon	language	Local
								Modification for YFT	
								considerations for contract	
DCRL-2017-H-0045	Youth for Tomorrow	Residental Facility	6	12/7/2018	4/12/2019	\$0.00	Ransom Washingon	language	Local
								Updated Wage Determination &	
DCRL-2017-H-0027	Youth for Tomorrow	Teen Parent Program	8	12/13/2018	1/12/2019	\$0.00	Ransom Washingon	Living Wage Act	Local
								Updated Wage Determination &	
DCRL-2017-H-0045	Youth for Tomorrow	Residental Facility	7	12/13/2018	4/12/2019	\$0.00	Ransom Washingon	Living Wage Act	Local
DCRL-2016-C-0012	Childrens Choice of MD	MD Home Licensing	5	11/16/2018	11/17/2019	\$23,688.03	Ransom Washington	Price increase	Federal
								Changes to option year 2	
	Edgewood/Brookland Family							Budget: Attachment J.3C budget	
DCRL-2016-R-0003	Support Collaborative	Community Based Child Welfare Services	21	10/1/2018	9/30/2019	\$0.00	Ransom Washington	replaced with J3C.1 Budget.	Local

#### Introduction to the Sex-trafficking Assessment Review (STAR)

by Andretta and Woodland



Andretta, J.R., Woodland, M.H., Watkins, K., & Barnes, M.E. Child Guidance Clinic, Court Social Services Division

#### **Superior Court of the District of Columbia (DCSC)**

Family Court Presiding Judge, Hiram Puig-Lugo; Court Social Service Division Director, Terri Odom

#### Discreet Identification of Commercial Sexual Exploitation of Children Victims

- a brief (12-item), objective, and nonintrusive CSEC screening alternative
- quantitative decision making system for determining a youth's amount of CSEC risk
- STAR includes a codebook, and initial data show high levels of scoring agreement among screeners with a moderate level of training (i.e., inter-rater reliability)

#### **CORRESPONDING STAFF:**

James R. Andretta, Ph.D., 202-498-6947, james.andretta@dcsc.gov

Superior Court of the District of Columbia, Court Social Services Division,

Child Guidance Clinic, 510 4th Street, NW #330, Washington

#### **STAR Introduction**

The Sex-trafficking Assessment Review (STAR; Andretta, Woodland, Watkins, & Barnes, 2016) is a brief (12-item), objective, nonintrusive, quantitative decision making system for determining a youth's amount of CSEC risk. The STAR is intended to be a screener employed by large agencies where thorough clinical interviewing of all youth with agency contact is not administratively feasible. Said another way, the STAR is best conceptualized as a triage tool. Therefore, the STAR should not be used to confirm a CSEC suspicion, but rather to assess whether or not a youth should be provided with a thorough CSEC assessment. The STAR also includes a codebook, which providers should be familiar with before administering to youth.

We suggest that a cut score of 7 be used to identify youth with at least a moderate risk for CSEC victimization, and a cut score of 10 to identify youth with a high risk for CSEC victimization. Items 11 and 12 require access to court records. If court records are not available, the cutoff for moderate risk is 7, and the cutoff for high risk is 9.

It is also suggested that the STAR be administered along with an assessment of mental health symptoms. For instance, at DC Courts, we administer the STAR along with the Connors Comprehensive Behavior Rating Scales – Clinical Index – Self-Report (CBRS-SR; Conners, 2008). Additionally, the STAR administration packet includes a scale intended to assess perceptions and attributions commonly observed in individuals who have suffered child sexual abuse: The Children's Attributions and Perceptions Scale (CAPS; Mannarino et al., 1994). The CAPS was included to continue the validation of the STAR. It is helpful to know how STAR scores are associated with scores on scales intended to assess constructs that should be theoretically related. It would be beneficial to the development of the STAR to provide DC Courts with all de-identified data collected, and ideally confirmation as to whether or not youth were confirmed CSEC victims.

With regard to pre-requisite training, practitioners should be provided with a training focused on administering STAR and using the associated codebook. It is also highly suggested that agencies that use the STAR examine inter-rater reliability to ensure practitioners are scoring youth responses in the same manner. Agencies interested in employing the STAR should contact Dr. James R. Andretta of DCSC to help organize personnel training, administration, and data collection prior to use.

#### References

Andretta, J.R., Watkins, K.M., Barnes, M.E., & Woodland, M.H. (2016). Towards the discreet identification of commercial sexual exploitation of children (CSEC) victims and individualized interventions: Science to practice. Psychology, Public Policy, and Law. 22(3), 260-270. http://dx.doi.org/10.1037/law0000087

Conners, C. K. (2008). Conners Comprehensive Behavior Rating Scales. Toronto, Ontario, Canada: Multi-Health Systems.

Mannarino, A., Cohen, J., & Berman, S. (1994). The children's attributions and perceptions scale: A new measure of sexual abuse-related factors. Journal of Clinical Child Psychology, 23, 204–211. doi:10.1207/s15374424jccp2302\_9

# STAR AND ASSOCIATED SCREENING INSTRUMENTS

Last, First: DOB: Age: Ethnicity:		Gender: School: Grade: Date:	M F
·	the youth the following que	Courts; Andretta, Woodland, Watki	ins, & Barnes, in press)  a associated with each answer using the Likert
	No Risk 0	Moderate Risk 1	High Risk
1.	Where were you staying 1 at a friend's house	g last night (or the night prior to de	tention if detained)? a boy/girlfriend's house
2.		<u> —                                     </u>	a nad what is your relationship to them?
	1 at a friend's house		a boy/girlfriend's house
3.	Have you ever been pla	ced in foster care or a group home?	?
	1 one placement	2 m	ultiple placements
4.	Have you ever run away	y or left home/foster care?	
	1 2 to 3 times	<b>2</b> m	ore than 3 times
5.	How long do you usuall	ly stay away?	
	1 part of a day	<b>2</b> er	ntire day/overnight or more
6.	Are you dating anyone?	? If so, how old are they?	
	1 older than youth	2 ov	ver 18
7.	What are some things ye	ou bought for yourself over the pas	st two months? Who paid for it?
	$1 \text{ self and item} \ge $100$	2 fr:	iend and item $\geq$ \$100
8.	What names have you u	used other than your own?	
	1 any alias	<b>2</b> al	ias with connotation (e.g. Treasure or Candy)
9.	Do you have any tattoos	s? If so, do they have special means	ing?
	1 any tattoo	2 ta	ttoo denoting allegiance to a person/group

Screener	to A	newar	on	$\Omega wn$
octeener	11) /	MISWEI		. <i>,</i> w

	10.	Evidence of abuse (e.g. ligature marks, burns, bruise	s)?
		1 visible bruises	2 bruises hidden under clothing
-	11.	Any "red-flag" charges in records (e.g. status offense	es, loitering, runaways, curfew violations)?
		1 more than 1 charge	2 more than 5 charges
	12.	Charge of solicitation/prostitution	
		2 any charge of solicitation/prostitution	

# Children's Attributions and Perceptions Scale

These are questions about some things you may have felt in the last 6 months. There are no right or wrong answers.

Neve	er Rarely 2	Sometimes 3	Frequently 4	Always 5
1.	Do you ever feel like you're a different age (older/younger) than you are?			
2.	Do you think that people treat you as if you were older than you really are?			
3.	Do you feel different than other girls/boys your age?			
4.	Do you act different than other girls/boys your age?			
5.	Do you feel that you make bad things happen to other people?			
6.	If something bad happens, are you usually responsible (is it your fault)?			
7.	Do you blame yourself when things go wrong?			
8.	Do you feel that you do or say things that cause other people to get into trouble?			
9.	Do you think people believe you when you tell them something?			
10.	Do people ever feel that you are not telling the truth about something?			
11.	Do people ever feel that you have "made up" or imagined something that actually did occur?			
12.	Do people ever doubt what you are telling them?			
13.	Do people ever accuse you of lying?			
14.	Do you ever feel that it is hard to	trust other people (who	aren't your friends)?	
15.	Do you ever feel that you can't co	ount on anyone?		
16.	Do you ever feel that you can't tr	rust your friends or mem	bers of your family?	
17.	Do you ever feel that trusting people can be risky?			
18.	Do you ever feel that people who	om you trust do things to	hurt you?	

#### STAR (Code Book)

## Item 1 Where were you staying overnight prior to detention? When the youth does not reveal the nature of the relationship with whom they stayed with the night before or the rater is uncertain about the relationship between the youth and person providing housing, the rater should assign a "2", like in the following examples: Staying with a boyfriend or girlfriend Pimp On the street Someone but not a friend or family member "somewhere where I feel safe" If the youth reports staying overnight with an individual characterized as a member or friend of the family (i.e., "my uncle's house, "my god-father," "my cousin"), the rater should attempt to determine if the youth had permission to be with the individual. If the parent/guardian was not aware of the youth's whereabouts, then the rater should at minimum assign a "1". Item 2 Are you living with anyone? The youth may initially say they live with their mom, however, you learn the youth stays, or spends as much or more time away from home, with a boyfriend (rating=2) or friend (rating =1) then assign a rating of "2" or "1", which trumps the 0. If so, who are you living with and what is your relationship to them? When the youth does not reveal the nature of the relationship with whom they are staying, or the rater is uncertain about the relationship between the youth and person providing housing, the rater should assign a "2", like in the following examples: Staying with a boyfriend or girlfriend Pimp On the street Someone but not a friend or family member "I don't live no-where" or "stays where I feel safe" Item 3 Have you ever been placed in foster care or a group home? A Youth Shelter House (YSH) is also known as a Family Reunification Home (FRH), and both are distinctly different than a therapeutic group home. Youth sometimes indicate they were at a "group home" but were actually at a YSH or FRH. Thus, the screener should probe to determine if the "group home" is either a

YSH/FRH examples in the city are ASY, Triangle, 4 C's, Umbrella, Sasha

The screener may clarify, "You said group home but did you mean youth

YSH/FRH or an actual therapeutic group home.

Bruce, Dupont

# Item 4 Have you ever run away or left home/foster care? The rater should make a diligent effort to clarify how many times the youth has run "Running away" can include leaving the house without the permission of a parent/guardian AND a youth being outside the home without the parent/guardian's knowledge of his or her's whereabouts If a youth responds, "1-2 times", the rater should go with the higher number provided and assign a minimum score of "1" Item 5 How long do you usually stay away? The rater should make a diligent effort to clarify how long the youth usually stays away from home. Youth may receive a score of "0" on item 4 because they only have runaway one time, but the rater should assign a "2" on item 5 if the youth has ever runaway and been out overnight Item 6 Are you dating anyone? If so, how old are they? If a youth gives an initial answer, such as, "No. I'm not dating anyone", but then changes the answer to indicate they actually are dating someone older, the rater should use the higher score i.e., older =2 A youth may deny they are dating someone. However, if a sexual relationship is acknowledged then the rater should score accordingly e.g., older=1, over 18=2 If the youth is 18 years old, the rater should only assign a "1" if the person the youth is dating is within a year of his or her age (i.e., 19 or 20 years old) If the youth identifies the person as 18 or older and they are under 17, a rating of "2" should be given. Item 7 What are some things you bought for yourself over the past two months? Who paid for it? When the youth answers "someone", or "myself," bought something for him or her: The rater should generate a question that will only produce a dichotomous answer of Yes or No: "Did anyone buy you anything that adds up to over \$100 in the last 2 months?" If no, then a zero is scored If yes, then clarify who paid for it? Items bought by the youth which costs equal to or above \$100,

score a 1.

Items bought by anyone other than a parent or guardian, score as a

	If there is an expensive item with no identified purchaser, score as a "1"
Item 8	<ul> <li>What names have you used other than your own?</li> <li>Any alias is scored as "1."</li> <li>Examples include: My name is Trevon but people call me "Trey", or some variation of the youth's birth name, such as a nickname given to them by a family member.</li> </ul>
	• An alias with a connotation that is sexual in nature should be scored as a "2."
<u>Item 9</u>	<ul> <li>Do you have any tattoos? If so, do they have special meaning?</li> <li>If there is a familial meaning of the tattoo such as cousin who passed, rater would score as "1."</li> <li>tattoo denoting allegiance to a person/group should be scored as a "2."</li> </ul>
Item 10	<ul> <li>Evidence of abuse (e.g. ligature marks, burns, bruises)?</li> <li>In addition to observing if the youth has any bruises, directly inquire if there any bruises that cannot be seen and the cause of them</li> <li>Historical scratches or cuts should be scored as "0".</li> <li>Scratches or cuts received in relation to the charge, should be assigned a minimum scored of "1"</li> <li>bruises hidden under clothing should be scored as a "2."</li> </ul>
Item 11	<ul> <li>Any "red-flag" charges (e.g., status offenses, loitering, runaways, curfew violations)?</li> <li>Assign a "2" if the youth accrued more than 5 juvenile custody orders (JCO) for runaway or absconding. The JCO may not technically be a charge but we will score a "2."</li> <li>Count the instances when a custody order was requested for running away but not issued.</li> <li>Remember, delinquent charges are different than red-flag charges of PINS</li> <li>Status offenses are activities that are considered offenses due to the youth's agethere are not necessarily criminal acts and may not be considered illegal if committed by an adult. Examples include truancy, running away/fugitive from parent, breaking curfew, failure to appear.</li> </ul>
Item 12	Charge of solicitation/prostitution

## MEMORANDUM OF UNDERSTANDING BETWEEN THE DISTRICT OF COLUMBIA DEPARTMENT OF BEHAVIORAL HEALTH AND

#### CHILD AND FAMILY SERVICES AGENCY FOR FISCAL YEAR 2019

#### I. INTRODUCTION

This Memorandum of Understanding ("MOU") is entered into between the District of Columbia Child and Family Services Agency ("CFSA"), the buyer agency, and the Department of Behavioral Health ("DBH"), the seller agency, collectively referred to herein as the "Parties".

#### II. PROGRAM GOALS AND OBJECTIVES

The purpose of this MOU is to establish funding to pay for a cost-share with DBH for three DBH co-located staff to support mental health and behavioral health services for CFSA children, youth and families for the period from October 1, 2018 through September 30, 2019. This MOU also establishes funding for the total expected costs for DBH to contract with choice provider agencies that meet the criteria to provide requested services, and extends funding for the Family Peers Coaching Project through November 30, 2018.

#### III. SCOPE OF SERVICES

Pursuant to the applicable authorities and in the furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree as follows:

#### A. Responsibilities of DBH

- 1. DBH shall continue to employ the two co-located mental health coordinators and one mental health access coordinator as full-time DBH employees. Said employees shall continue to be co-located at CFSA and shall administer trauma and mental health screenings, and coordinate enrollment of CFSA-involved children and youth.
- 2. DBH shall co-supervise the DBH co-located mental health staff together with CFSA.
- 3. DBH shall coordinate and administer trauma and mental health screenings, and functional behavioral assessments for children and youth entering care and in need of mental health support services. DBH shall present the outcomes of any screenings and assessments to the treatment team to help inform case planning for children and youth that are CFSA involved.

- 4. DBH, through the DBH co-located staff at CFSA, shall oversee the behavioral health referrals, activities and services for children, youth and adults enrolled and receiving services through Core Service Agencies ("CSAs"). DBH shall monitor the enrollment, utilization and receipt of evidence based services for children and youth who require such services.
- 5. DBH shall serve as the lead agency for the contract with the choice providers and shall exercise full responsibility for managing the procurement and performance.
- 6. DBH shall continue the Family Peers Coaching Project for an additional two months through November 30, 2018.
- 7. DBH shall maintain records of all expenditures pursuant to this MOU.

#### B. Responsibilities of CFSA

- 1. CFSA shall transfer funding in the amount of one hundred sixty-eight thousand, seven hundred fifty-six dollars (\$168,756.00) to DBH within fourteen (14) days of the execution of this MOU for the cost-sharing agreement for salary and benefits of the three co-located DBH staff for Fiscal Year 2019. For each option year that this MOU is extended, CFSA shall transfer funding in the amount of one hundred sixty-eight thousand, seven hundred fifty-six dollars (\$168,756.00) to DBH within fourteen days of both parties agreeing to extend the MOU
- 2. CFSA shall transfer funding in the amount of one hundred thousand (\$100,000.00) to DBH within fourteen (14) days of the execution of this MOU for costs that are non-reimbursable under Medicaid for the behavioral health services and supports under the contracts with choice providers and related costs for children in foster care.
- 3. CFSA shall transfer funding in the amount of thirty-six thousand, eight hundred eight dollars (\$36,808.00) to DBH for the extension of the Family Peers Coaching Project for an additional two months in Fiscal Year 2019, through November 30, 2018.
- 4. CFSA shall provide day-to-day supervision for the co-located mental health staff at CFSA.
- 5. CFSA shall name a senior manager to serve as the CFSA liaison to:
  - a. Collaborate with the DBH designee regarding all activities under this MOU;
  - b. Monitor and evaluate timeliness and effectiveness of service delivery to all CFSA-involved children and youth.

c. Ensure that all CFSA staff are fully aware of the process to access the services and supports available through the DBH co-located staff.

#### IV. DURATION OF MOU

#### A. Period

The period of this MOU shall be from October 1, 2018, through September 30, 2019, unless terminated in writing by the Parties pursuant to Section X of this MOU.

#### B. Extension

The Parties may extend the period of this MOU by exercising a maximum of three (3) additional one-year options. Option periods may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a year. CFSA shall provide DBH with written notice of its intent to exercise an option period prior to the expiration of the initial or extension year of this MOU. The exercise of an option period is subject to the availability of funds at the time of the exercise of the option.

#### V. FUNDING PROVISIONS

#### A. Cost of Services

- 1. Total cost for services under this MOU shall not exceed three hundred five thousand, five hundred sixty-four dollars (\$305,564.00) for Fiscal Year 2019. Funding for the services shall not exceed the actual cost of the goods or services. During Fiscal Year 2019 funding shall not exceed \$168,756.00 for the cost-sharing agreement for the three co-located DBH mental health staff; \$100,000.00 for choice provider behavioral health services, supports and related services for children in foster care; and \$36,808.00 for the two month extension of the Family Peers Coaching Project.
- 2. In the event of termination of the MOU, payment shall be held in abeyance until all required fiscal reconciliation, but not longer than September 30 of the current fiscal year.

#### B. Payment

- 1. Payment for the services shall be made through an Intra-District advance by CFSA to DBH based on the total amount of this MOU.
- 2. Payments to DBH for the services to be provided under this MOU shall not exceed the amount of this MOU.

3. DBH shall relieve the advance and bill CFSA through the Intra-District process only for those services actually provided pursuant to the terms of this MOU. DBH shall notify CFSA within forty-five (45) calendar days of the current fiscal year if it has reason to believe that all of the advance will not be billed during the current fiscal year. DBH shall return any excess advance to CFSA within thirty (30) calendar days of the end of the current fiscal year.

#### C. Anti-Deficiency Considerations

The Parties acknowledge and agree that their respective obligations to fulfill financial obligations of any kind pursuant to any and all provisions of this MOU, or any subsequent agreement entered into by the Parties pursuant to this MOU, are and shall remain subject to the provisions of (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351, (ii) the District of Columbia Anti-deficiency Act, D.C. Code §§ 47-355.01-355.08, (iii) D.C. Code § 47-105, and (iv) D.C. Code § 1-204.46, as the foregoing statutes may be amended from time to time, regardless of whether a particular obligation has been expressly so conditioned.

#### VI. AMENDMENTS AND MODIFICATIONS

This MOU may be amended or modified only upon prior written agreement of the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of the Parties.

#### VII. CONSISTENT WITH LAW

- A. The Parties shall comply with all applicable laws, rules and regulations whether now in effect or hereafter enacted or promulgated.
- B. This MOU shall not be construed to create any rights, substantive or procedural, enforceable at law by any person in any judicial or administrative matter.

#### VIII. COMPLIANCE AND MONITORING

DBH will be subject to scheduled and unscheduled monitoring reviews to ensure compliance with all applicable requirements.

#### IX. RECORDS AND REPORTS

DBH shall maintain records and receipts for the expenditure of all funds provided pursuant to this MOU for a period of no less than three (3) years from the date of expiration or termination of this MOU and, upon the District of Columbia's request, make these documents available for inspection by duly authorized representatives of CFSA and other officials as may be specified by the District of Columbia in its sole

discretion. DBH will maintain client records consistent with applicable laws, document retention schedules, and contracts.

#### X. TERMINATION

Either Party may terminate this MOU in whole or in part by giving at least thirty (30) calendar days advance written notice to the other Party. In the event of termination of this MOU, payment to DBH shall be held in abeyance until all required fiscal reconciliation, but not later than September 30 of the then current fiscal year.

#### XI. NOTICES

The following individuals are the contact points for each Party:

For DBH: Patrina Anderson, Director, Linkage and Assessment Division

For CFSA: Nicole K. Gilbert, Administrator, Office of Well Being

#### XII. PROCUREMENT PRACTICES ACT

If a District of Columbia agency or instrumentality plans to utilize the services of an agent, contractor, consultant or other third party to provide any of the goods and/or services under this MOU, then the agency or instrumentality shall abide by the provisions of the District of Columbia Procurement Practices Reform Act of 2010 (Law 18–37, D.C. Code § 2-351.01 et seq.) to procure the goods or services.

#### XIII. RESOLUTION OF DISPUTES

The directors of DBH and CFSA, or their designees, shall resolve all disputes and/or adjustments resulting from the services provided under this MOU. In the event the Parties cannot resolve a dispute, the matter shall be referred to the Deputy Mayor for Health and Human Services. The decision of the Deputy Mayor related to any disputes referred shall be final. In the event the Parties are unable to resolve a financial issue, the matter shall be referred to the Office of Financial Operations and Systems.

#### XIV. CONFIDENTIAL INFORMATION

The Parties to this MOU will use, restrict, safeguard and dispose of all information related to services provided by this MOU in accordance with all relevant federal and District statutes, regulations, and policies, including, but not limited to, the Health Information Portability and Accountability Act (HIPAA) and the Mental Health Information Act. Specifically, the Parties acknowledge that information concerning the client is confidential and needs to be maintained in a safe and secure fashion. Information received by either Party in the performance of responsibilities associated with the performance of this MOU shall remain the property of DBH and CFSA.

#### XV. NO JOINT VENTURE OR THIRD PARTY BENEFICIARIES

Nothing contained in this MOU shall be deemed or construed by the Parties or by any third party to create the relationship of a principle and agent, partnership, joint venture, or any association between the Parties except as specifically stated herein. This MOU is made for the benefit of the Parties hereto and not for the benefit of a third party.

#### XVI. LEGAL AUTHORITY FOR MOU

D.C. Code § 1-301.01(k); ), 4-1303.01a et seq.

IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

Department of Behavioral Health:

Tanya A Royster, MD

Director

Date:

Child and Family Services Agency:

Brenda Donald

Director

Date:

# MEMORANDUM OF AGREEMENT BY AND BETWEEN THE SUPERIOR COURT OF THE DISTRICT OF COLUMBIA COURT SOCIAL SERVICES DIVISION AND

### THE DISTRCT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY

#### I. INTRODUCTION

This MEMORANDUM of AGREEMENT (MOA) is entered into by and between the Superior Court of the District of Columbia, Court Social Services Division (DCSC/CSSD) and the District of Columbia Child and Family Services Agency (CFSA), collectively referred to herein as the "Parties".

DCSC/CSSD looks forward to sharing its designated sex trafficking screening tool and providing training about identifying youth vulnerable to commercial sexual exploitation. In particular, the training will include a discussion about Commercial Exploitation of Children (CSEC) and an introduction to using the measure authored by the DCSC/CSSD, the Sex Trafficking Assessment Review (STAR). Information about STAR and its psychometric properties were recently published in *Psychology, Public Policy, and Law*, a peer-reviewed scientific journal published by the American Psychological Association.

DCSC/CSSD looks forward to the opportunity to work collaboratively with CFSA to assist some of the District's most vulnerable youth. We look forward, as well, to future collaborative efforts.

#### II. BACKGROUND

Research data have shown that child sexual abuse (CSA) is associated with a constellation of symptoms including, but not limited to, posttraumatic stress disorder, depression, suicide, self-destructive behavior, dissociative disorder, substance abuse, social difficulties, poor self-esteem, and offending behavior/delinquency. Unfortunately, obstacles to the identification of symptoms limit intervention in CSA victims. Although disclosure is paramount to recovery in CSA victims, the majority refrain from disclosure for a host of reasons: (a) fear of negative judgments, (b) fear of being blamed, (c) feelings of helplessness, (d) self-blame, and (e) self-doubt. Because sex trafficking is continuing to expand in the United States, the DCSC/CSSD began a study to develop a system of identifying this subgroup of CSA victims without depending on disclosure. This resulted in the creation of STAR.

CFSA is the District of Columbia's public welfare agency (Title IV-E and IV-B) that protects child victims and children at risk of abuse or neglect. See D.C. Official Code §§ 4-1303.01a, 4-1303.03.

#### III. AUTHORITY FOR MOA

D.C. Official Code §§ 11-1722 (b) and -1745 (b)(2).

#### IV. STATEMENT OF PURPOSE

The purpose of this MOA is to set forth the process by which CFSA will access and use STAR. STAR is a measure that assesses vulnerability or level of risk for sexual exploitation in youth.

#### V. RESPONSIBILITIES OF THE PARTIES

#### A. CFSA Responsibilities:

- 1. CFSA will use STAR in the standardized format to ensure fidelity to the instrument;
- 2. CFSA staff who will be using STAR must undergo training on the use of STAR by the DCSC/CSSD;
- 3. CFSA will not provide STAR to any other agency or entity as STAR is copyrighted by the DCSC/CSSD;
- 4. Information collected by the CFSA while using STAR, including non-identifying demographic information and outcome risk levels, will be shared with the DCSC/CSSD for the purpose of continuing to revise, enhance, and update the tool. However, CFSA will not share with DCSC/CSSD any identifying personal information collected, such as names, dates of birth, or social security numbers; and
- 5. CFSA will designate a Point of Contact (POC) from whom the DCSC/CSSD will collect the data.

#### B. DCSC/CSSD's Responsibilities:

- 1. DCSC/CSSD will provide the necessary training to the CFSA staff who will be using STAR;
- DCSC/CSSD will provide CFSA a limited license to use STAR in accordance with this MOA and will provide a copy for use by the CFSA staff who are trained to use STAR; and
- 3. DCSC/CSSD will collect data from the CFSA's POC on a monthly basis.

#### VI. COMPENSATION

Neither Party is required to compensate the other party for its responsibilities under Section V of this MOA.

#### VII. CONFIDENTIAL INFORMATION

The Parties to this MOA will use, restrict, safeguard, and dispose of all information related to services provided by this MOA, in accordance with all relevant federal and local statutes, regulations, and policies. Except as provided in Section V(A)(4), information received by any Party in the performance of responsibilities associated with the performance of this MOA shall remain the property of that Party.

## VIII. EFFECTIVE DATE/MODIFICATION/TERMINATION

- A. This MOA is effective upon signing by the last Party and shall remain in effect unless modified or terminated.
- B. This MOA may be modified at any time by written consent of both Parties.
- C. This MOA may be terminated by either Party upon 30 days advance written notification to the other Party.

### IX. DISPUTE RESOLUTION

The Parties' Directors, or their designees, will resolve all disputes arising under this MOA. If the Parties are unable to resolve a dispute regarding a financial issue, they must refer the matter to the Office of the Chief Financial Officer for resolution.

#### X. NOTICE

The following individuals are the contact points for each Party under this MOA:

#### For DCSC/CSSD:

Dr. Malcolm Woodland (202) 508-1736

#### For CFSA:

Nicole Gilbert, Administrator, Office of Well Being (202) 442-6963

## XI. CONSISTENT WITH LAW

The Parties shall comply with all applicable laws, rules, and regulations whether now in force or hereafter enacted or promulgated.

## SIGNATORY PROVISION

By signing this MOA on behalf of the Parties, the signers represent that they have the necessary authority to bind the agency for which they sign.

Superior Court of the District of Columbia/Court Social Services Division:	
anne 3. Wecksius	9-7-18
Anne B. Wicks, Executive Officer or Designee	Date
District of Columbia Child and Family Agency:	
Brevde Donald	9-12-18
Brenda Donald, Director or Designee	Date

	CFSA Funded Evidence-based Home Visiting Programs (EHV) FY18 vs. FY19												
ш	THE TOTAL CONTRACTOR OF THE TOTAL CONTRACTOR OT THE TOTAL CONTRACTOR OF THE TOTAL CONTRACTOR OT THE TOTAL CONTRACTOR OF THE TO	To and Donald and		CEDC D. 4		Funding		FY18			FY19		
#	EHV Programs	Target Population	Curriculum	CEBC Rating	H.KC Rafing   Hiinding Cyclel	Sources	Capacity	Utilization*	Cost	Capacity	Utilization	Cost	
C	BCAP EHV Grantees												
1		Families with children 0-18, in transitional housing or domestic violence shelters (using Nurturing Parenting Programs curriculum). Ward Focus: 5-8	Nurturing Parent Program	Promising	Calendar Year Grant - CFLS (Annual)	Local and Federal (CBCAP)	75	TBD	\$ 145,000	N/A	40**	\$ 48,971	
2		Pregnant women or families with infants (Children 0 - 5). Used Healthy Families America (HFA) Model. Ward Focus: 5,7,8 and homeless families	Healthy Families America (HFA):	Well-Supported	Calendar Year Grant - Mary's Center (Annual)	Local and Federal (CBCAP)	35	TBD	\$ 145,000	N/A	26**	\$ 68,478	
3	Mary's Center for Maternal and Child Care, Inc.	Soon-to-be fathers and fathers with children under age 5. No Ward Focus.	Combination of EBP programs Adapted for Fathers)	Not Rated by CEBC. CFSA considereds program "evidence- informed" ***	Calendar Year Grant - Mary's Center (Annual)	Local and Federal (CBCAP)	50	TBD	\$ 150,000	N/A	36**	\$ 77,739	
3	Mary's Center for Maternal and Child Care, Inc.	Pregnant and Parenting Youth (PPY) in care, aging out of care, or PPY known to CFSA. No Ward Focus.	Parents As Teachers (PAT)	Promising	Fiscal Year MOU with DC Health (Annual)	Local and Federal (CBCAP)	N/A	N/A	N/A	40	Anticipate launch 3/1/19	\$ 160,000	
<b>E</b> :	HV Mini-Grants												
1	Collaborative Solutions for Communities (CSC)/ The Family Place	Young latino (or other immigrant) families with young children (ages 0-6).  The H.I.P.P.Y. Model targets children age 3-5 and their parents. Ward Focus: 1, 4, 5.	The H.I.P.P.Y. Model	Supported	Fiscal Year Contract with CSC (Annual)	Local and Federal (IV-E Waiver)	50 total, 20 families for HIPPY	50 (20 for HIPPY)	\$ 50,000	50 total, 20 families for HIPPY	20 for HIPPY	\$ 50,000	
						Total	180		\$ 490,000	60		\$ 405,188	

<sup>\*</sup>Final utilization data for FY18 is forthcoming. CY grant cycle ended in January 2018. Close-out reports forthcoming.

<sup>\*\*</sup>Active client utilization as of 9/20/18. Anticpated # of clients served during bridge-grant period to close-out existing families enrolled in programs.

<sup>\*\*\*</sup> California Evidence -Based Clearinghouse (CEBC): The CEBC helps to identify and disseminate information regarding evidence-based practices relevant to child welfare. Evidence-based practices are those that have empirical research supporting their efficacy. Until the Children's Bureau provides their own ratings for programs under Family First, the CEBC is being used by many states to guage a program's evidence of effectiveness.

Government of the District of Columbia Child and Family Services Agency

Safe and Stable Families Semi-Annual Progress Report Spring 2018





June 22, 2018

Brenda Donald, Director

District of Columbia Child and Family Services Agency
200 I Street, SE, Washington, DC 20003

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# I. Overview

This report outlines the District of Columbia's progress on their Title IV-E child welfare waiver demonstration project during the reporting period, November 2017 – February 2018. During this reporting period much of CFSA's focus was the implementation of Mobile Stabilization Services and its referral process. Last reporting period, CFSA proposed MSS and PESP as a suite of services but have sense revised that process deciding that families should not be automatically referred to PESP but should instead be assessed by the MSS and CFSA case worker at case closure. If the family demonstrates that they would benefit from or are in need of PESP, then a referral would be made to the program. CFSA continued focusing on increasing engagement and decreasing the number of withdrawals from Project Connect as well as working to identify and implement effective continuous quality improvement strategies to identify and address challenges as soon as they occur.

Assessments of the utilization of Project Connect also influenced revisions to contractual agreements with the providers - Progressive Life Center and Catholic Charities and technical assistance provider Children Friend. Last reporting period, CFSA terminated the contract with the Healthy Families Thriving Communities Collaborative agencies and now contracts directly with the provider– Progressive Life Center and Catholic Charities to administer Project Connect. This has allowed CFSA to directly refer families to Project Connect and work with the providers exclusively in order to serve families more efficiently. The termination of the contract between CFSA and the Collaboratives has resulted in challenges in terms of data collection and training. This will be explored in detail in the Demonstration Status, Activities, and Accomplishments.

# A. Significant Evaluation Findings

#### Major changes to the design of the evaluation

Mobile Crisis Stabilization and the Parenting Education and Support Program was initially proposed last reporting period as a suite of services where families that have been stabilized through Mobile Crisis Stabilization will be referred to a Parent Education and Support Program. However, after care consideration, midway through this reporting period, CFSA decided to no longer offer MSS and PESP as a suite of services. It was found that families were served more effectively when MSS intervened to stabilize the crisis and a referral was made to PESP only when it was necessary, not automatically. PESP continues to be offered by Healthy Families Thriving Communities collaborative agencies with the following curriculums available: ACT/Parents Raising Safe Kids Program, Active Parenting Teens, Chicago Parenting Program, Effective Black Parenting (EBPP), Nurturing Parenting Program, Nurturing Parenting Program

# **B.** Findings Summary

Overall, evaluation findings for this reporting period are based on child welfare outcomes and North Carolina Family Assessment Scale (NCFAS) and Risk Inventory for Substance Abuse-Affected Families (SARI) assessment change scores.

Of the two programs, neither hit their projected enrollment target. Only one CFSA benchmark was met by Project Connect (entry into out-of-home care within 12 months of initiation of Waiver services). MSS met two benchmarks 90% of families will not have a substantiated report or an entry into out-of-home care within 12 months of initiation of Waiver services.

When looking at substantiated CPS reports, Project Connect enrolled families did better than Pre-Waiver Match matched families. When looking at foster care entries, successfully discharged families did better than both the Pre-Waiver Match sample and the unsuccessful discharge families on most indicators.

Half of successfully discharged families improved on at least one domain in both the NCFAS and SARI assessments from Baseline to Discharge. More successfully discharged families showed improvement than unsuccessfully discharged families in all but one domain across both NCFAS and SARI assessments. Project Connect seems to have the largest impact on Social Community Life, Readiness for Reunification, and Parental Capabilities, Support for recovery, Effect on Lifestyle, and Commitment to Recovery.

## 1. Mobile Crisis Stabilization (MSS)

Almost all referrals (48/50 or 96%) were accepted this reporting period. The remaining referrals were withdrawn due to children no longer being in the home. When combined with HOMEBUILDERS®, MSS hit 65% of the target of families enrolled based on capacity estimates. Average number of days from referral to enrollment was 11.5 days. Thirty-three percent (16/48 or 33%) of all approved referrals were successfully enrolled in service. Eleven families were still pending as of this report and the remaining families (21) refused, were non-compliant or non-responsive to outreach. Due to recent implementation, there has not been enough follow-up time to measure most CFSA and MSS benchmarks. The one benchmark able to be analyzed is the MSS benchmark: 75% of families will not have a substantiated report during intervention. This benchmark has not yet been met (67%).

Unable to measure: CFSA benchmark May 2018

- 90% of families will not have an entry into out-of-home care within 12 months of initiation of Waiver services.
- 90% of families will not have a substantiated report within 12 months of initiation of Waiver services.

#### MSS benchmark

• 70% of children referred for MSS will not have an out-of-home placement 6 months following closure of services.

## 2. Project Connect

Project Connect was under the target number of families enrolled (14/21 or 67%) based on capacity estimate. The remaining families declined service (1) or were ineligible due to the Partnering Together Conference not occurring (6). Project Connect enrollments have remained consistent over the past four quarters. The average enrollment rate over the Waiver period was 67%.

CFSA benchmark is that 90% of families will not have a substantiated report within 12 months of initiation of Waiver services. This benchmark has not been met in either reporting period (85% and 86%). Families served within Project Connect were less likely to have a substantiated CPS report within 12 months of enrollment and during services when compared to matched families. Successfully discharged families were the least likely as less families had a substantiated report during service, within 12 months of enrollment, or within 12 months following discharge than unsuccessfully discharged families during this recent report period.

CFSA benchmark is that 90% of families who achieved reunification during their involvement will not have a re-entry. This benchmark was not met during the Fall 2017 Semi-Annual Reporting Period (SAPR) period (89% successful and 87% unsuccessful families) but was met in the Spring 2018 SAPR period (97%) successfully families and 98% unsuccessful families). Very few families across groups (1) had any re-entries during service. Families served by the Waiver regardless of discharge outcome had fewer re-entries during service and fewer reentries both 6 and 12 months after discharge when compared to the matched families. No successfully discharged families had any re-entries 6 months following discharge and only one family had a re-entry 12 months following discharge.

Enrollment in services seemed to increase the amount of time before a substantiated CPS report regardless of discharge outcome (436 and 385 average days) when compared to the Pre-Waiver Match Sample (118 days). The effect of Waiver services on successfully discharged families

was also more positive when compared to those families that did not successfully complete services.

The NCFAS and SARI assessments show that about half of successfully discharged families improved on at least one domain. Family Safety was the most improving NCFAS domain and Support for Recovery was the most improving SARI domain. More successfully discharged families showed improvement than unsuccessfully discharged families in all but one domain across both NCFAS and SARI assessments. Project Connect seems to have the largest impact on the following NCFAS domains: Social Community Life, Readiness for Reunification, and Parental Capabilities, and SARI domains: Support for recovery, Effect on Lifestyle, and Commitment to Recovery.

# II. Status, Activities, and Accomplishments

CFSA began last reporting period by continuing ongoing efforts to market HOMEBUILDERS services however, referrals continued to decline and withdrawal rates remained high. Given the declining referrals, marginal outcomes, the relatively high cost of the program in July of 2017, CFSA decided to discontinue use of HOMEBUILDERS and implemented he Mobile Stabilization Services program paired with Parent Education and Support Services with the intention of providing a continuum of services that would address the needs of the family as they shifted.

#### Mobile Stabilization Services

At the start of this reporting period, the Community Partnerships Administration partnered with the Placement Administration to enhance the referral process for families in need of MSS. Instead of creating a new process for biological family referrals to MSS, CFSA modified the existing foster family referral process to ensure consistency and to ensure adaptability.

In addition to evaluation activities, CFSA continues to perform internal case reviews as part of their continuous quality improvement plan. CFSA conducted a case review of the 40 referrals to MSS from October 2017 - December 2017. The case review sought to explore the needs of the families, whether or not teaming occurred, and the extent to which MSS recommendations were followed after MSS case closure.

Needs: The case review revealed that the leading causes of referrals to MSS were mental health, behavior problems, and the child's inability to follow rules. The most consistent goal was identified as Individual and Family Therapy.

Teaming: The review revealed that MSS worker collaborated with family members outside of the household in 100% of the referrals. Additionally, in more than half of the referrals, the

CFSA Social Worker maintained contact with the family and the CFSA SW and MSS worker also maintained contact during the MSS intervention. This indicates that strong teaming amongst all service providers and strong support for the families of the intervention. CFSA will continue to encourage teaming and emphasize its importance in helping families reach their goals.

Recommendations: The MSS worker consistently developed recommendations for closure when families remained involved and did not withdraw from services. Themes in the recommendations were for Individual and Family Therapy (45%) Mentoring (25%), Mental Health services (10%), help with social skills (10%), Substance Abuse (10%). However, in the majority of cases reviewed (92%) the recommendation created by the MSS worker were not properly transferred to the CFSA Social Worker so they were unable to follow up on recommendations when the intervention finalized.

Information from the case reviews were shared with the In-Home Administration, Permanency Administration, and the provider of MSS with emphasis on ensuring the recommendations are consistently developed then made accessible to the CFSA social worker where possible.

Midway through this reporting period, CFSA decided to no longer offer MSS and PESP as a suite of services. It was found that families were served more effectively when MSS intervened to stabilize the crisis and a referral was made to PESP only when it was necessary, not automatically. PESP continues to be offered by collaborative agencies with the following curriculums available: ACT/Parents Raising Safe Kids Program, Active Parenting Teens, Chicago Parenting Program, Effective Black Parenting (EBPP), Nurturing Parenting Program, Nurturing Parenting Program.

Alcohol, Anger and Abuse, and Parent Empowerment Program. In order for a referral to be submitted to PESP, the CFSA referring worker completes the online referral form. Within 24 business hours the Safe and Stable Families staff will review the referral to confirm eligibility, completeness of referral and will approve or deny the referral and electronically route to the appropriate PESP provider (CSC or East River). Within 48 business hours of approval, the Parent Educator of the assigned PESP provider (CSC or East River) will contact the CFSA referring worker to discuss the clients need for services, submission of referral and other relative case details. Working together to prepare parents for intake and enrollment.

#### **Project Connect**

Last reporting period, CFSA terminated the contract with the Collaborative and now contracts directly with the providers; Progressive Life Center and Catholic Charities. This has allowed CFSA to directly refer families to Project Connect and work with the providers exclusively in order to serve families more efficiently. The termination of the contract between CFSA and the Collaboratives has resulted in some challenges in terms of data collection, however; this reporting period, CFSA and the providers were able to come up with manual data entry processes that would allow CFSA to track families and referrals internally. There still remained challenges with collecting SARI and NCFAS scores which will be discussed later in the major evaluation activities and events sections.

Negotiations continued between CFSA and Children's Friend to provide the following services to ensure fidelity to the model and training standards:

Train the Trainer: The goal of this training will be to prepare trainers to train DC Project Connect Staff on the model as practiced in the District of Columbia. After staff are fully trained, Children's Friend will no longer need to provide training. The program will be self-sufficient.

Three on-site reviews: To strengthen core principles and practices, address fidelity and systemic concerns that are barriers to effective service provision, offer additional training support that was identified, and the annual fidelity review.

Fifty hours phone consultation: Used for data collection discussions, systemic barriers to service provision, documentation training, case review and support, supervisory support, nursing, parent education and group questions.

Contract negotiations still have not been finalized however, CFSA anticipates finalizing the contract in June of 2018 and will provide a status update in the next SAPR for the upcoming reporting period.

CFSA has decided not to perform a structured case review of Project Connect but instead, to take a close look at the number of referrals to the program, the number of successful closures, the outcomes, as well as whether or not families are faring better than non-Project Connect families. CFSA continues to be concerned about the relatively low number of successful closures, outcomes, and the cost of the program. CFSA anticipates working with the providers and Children's Friend to make modifications to the program in order to alleviate some of these concerns and barriers. A status report will be provided in the next SAPR.

# A. Numbers of children and families assigned to the demonstration

Please note the different time periods used throughout this report;

- Reporting Period: November 1, 2017-February 28, 2018
- Waiver Period: April 25, 2014 February 28, 2018
- Project Connect Implementation: 10/2014-Present
- MSS Implementation: 4/2017-Present
- HOMEBUILDERS Implementation: 10/2014-5/2017

#### 1. Data source for Title IV-E Waiver referral and program status

SSF implementation staff utilize an active spreadsheet that continuously tracks families referred to and served by Title IV-E Waiver programs. The following data points are tracked in the spreadsheet:

- CFSA case/referral number
- client last name

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- client first name
- client date of birth
- number of children involved in the case/referral
- race/ethnicity
- client's ward
- referral source
- date referral received
- program being referred to
- date referral sent to provider
- referral outcome
- referral denial reason
- assigned support worker
- social worker name
- participation status
- discharge date
- discharge reason
- CFSA case status
- client's role in CFSA case
- initial assessment date (by provider)
- program enrollment date
- assigned worker name
- notes/important comments

This spreadsheet allows for an analysis of demonstration families served to date. By using the case/referral number, it also allows for the SSF implementation team and the evaluators to be able to match data on outcomes and assessments pertaining to families involved with SSF that come from other data sources.

# 2. Number of families in demonstration

Table 1 below exhibits the current number of families served compared to the expected number of families to be served by the Waiver from program implementation to date (Waiver Period: 4/25/2014 - 2/28/2018). "Enrolled Participants" is the number of families enrolled in services or discharged. The number of families expected to be served during the time period as derived from projections established by Waiver implementation staff during the first year of the Waiver. Using our established time period for this report, we calculated the number of years the program was serving families. The number of years was multiplied by the established number of families expected to serve in a single year. The difference between expected to serve and enrolled is the number expected to serve minus the number of enrolled participants. Positive numbers indicate more enrollments than what was originally expected. Negative May 2018

numbers indicate fewer enrollments than expected. The "Percent of Goal" column indicates the percent of the expected enrollment numbers that has been served as of 2/28/2018.

Overall, enrollment in Project Connect (140 families) as of this report is 64% of the expected to serve goals. Enrollment for families eligible for HOMEBUILDERS® or MSS (183 families) is 65% of its goal.

**Table 1**. Number of Families Served vs. Number of Families Expected to Serve During the Waiver Period to Date (4/25/2014-2/28/2018)

Program	Families Enrolled (n)	Expected to Serve (04/2014 - 02/2017)	Difference Between Expected and Enrolled	Percent of Goal
HOMEBUILDERS® and MSS	156 + 27 = 183	283	100	65%
Project Connect	140	218	78	64%
Grand Total	323	501	178	64%

Referrals by CFSA social workers to MSS and Project Connect are sent to a referral coordinator at CFSA. The CFSA referral coordinator then processes the referral by confirming eligibility, and sends the referral to the providers.

Table 2 below identifies the total number of referrals made to SSF by program within the Reporting Period (11/1/2017-2/28/2018). There was a total of 69 families with 71 referrals made during this reporting period of which 83 referrals (97%) were approved.

**Table 2.** Total number of referrals made to SSF by program within the Reporting Period (11/1/2017-2/28/2018)

Program	Families Referred (n)	Number of Referrals	Referrals Approved by CFSA	
MSS	48	50	48(96%)	
Project Connect	21	21	21(100%)	
Grand Total	69	71	69(97%)	

The following lists reasons why MSS referrals were not approved or withdrawn.

MSS referrals were withdrawn for 2 families.

• Child was no longer in the home (2 referrals)

## 3. Referral Timeliness - From CFSA to Provider and Enrollment

Table 3 displays the "Avg. days from referral to enrollment" which is the difference between the date that the referral was made to the provider and the date that the family enrolled in the programs. The time between these two dates ranged from 1 to 11.5 days.

CFSA has established targets for enrollment of families in services within 14 calendar days of the accepted referral for Project Connect and MSS. All enrollment dates were not available to calculate the average.

**Table 3**. Average Days to Process Referral during Reporting Period (11/1/2017 - 2/28/2018)

Program	Families Referred (n)	Referral to Enrollment (m days)				
MSS	48	11.5				
Project Connect	21	0*				
Grand Total	69	11.5				
* 1 and the art data was considered for this analysis						

<sup>\* 1</sup> enrollment date was available for this analysis

## 4. Enrolled Referrals

Table 4 displays the number and percent of families with approved referrals that were successfully enrolled in services. Reasons why families with approved referrals were not enrolled are listed below the table.

Approximately 77% of families are enrolled once they are approved. This current enrollment rate can be included in future CQI discussions that can determine the extent to which this rate is acceptable. The most cited reason for an accepted participant to not be enrolled is that a client or parent refused services.

**Table 4.** Number and Percent of Families with Approved Referrals Who Were Successfully Enrolled in Services (Reporting Period: 11/1/2017 - 2/28/2018)

Note\* HOMEBUILDERS® stopped enrolling families and MSS started enrolling families in May

2017.

Program	Total Families	Families not Enrolled n (%)	Families Enrolled n (%)
MSS	48	32(67%)	16(33%)
Project Connect	21	7(33%)	14(67%)
Grand Total	69	39	30(77%)

#### **MSS**

Twenty-one families with approved referrals did not end in enrollment during this report period. The reasons are as follows:

- o Client's request/client(s) refused, non-responsive or non-compliant (n = 21)
- o Pending (n=11)

## **Project Connect**

There were 7 referrals that did not end in enrollment during this time period for 7 families. The reason why these families were not enrolled was due to

- o Ineligible Declined referral for services (1 referrals)
- o Ineligible Partnering Together Conference did not occur (6 referral)

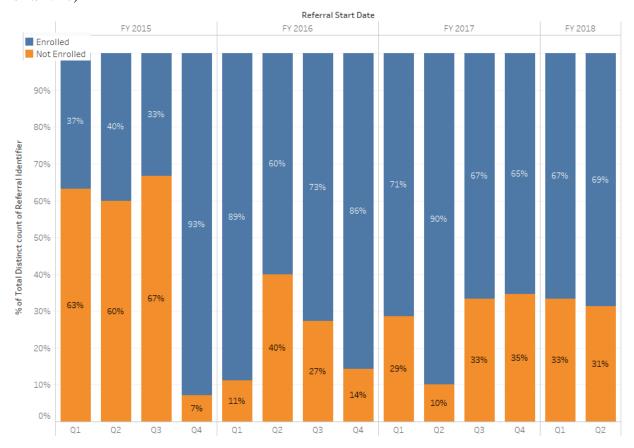
Tables 5, 6 and Charts 1 and 2 show Rates of enrollment broken down by Fiscal Year Quarter for the grant period (4/25/2014-2/28/2018).

May 2018

**Table 5:** *Project Connect Enrollment Rates by Year (Waiver Period: 4/25/2014 – 2/28/2018)* 

Referral Start Date		n	Enrolled		Not Enrolled		Grand Total	
	Q1	Referrals Families	7 7	37%	12 10	63%	19 17	100%
FY 2015	Q2	Referrals Families	10 10	40%	15 14	60%	25 24	100%
F1 2013	Q3	Referrals Families	3	33%	6 6	67%	9 9	100%
	Q4	Referrals Families	13 13	93%	1 1	7%	14 14	100%
	<b>Q</b> 1	Referrals Families	8 8	89%	1 1	11%	9 9	100%
FY 2016	Q2	Referrals Families	15 15	60%	10 10	40%	25 25	100%
1 1 2010	Q3	Referrals Families	8 8	73%	3	27%	11 11	100%
	Q4	Referrals Families	12 12	86%	2 2	14%	14 14	100%
	<b>Q</b> 1	Referrals Families	5 5	71%	2 2	29%	7 7	100%
FY 2017	Q2	Referrals Families	18 18	90%	2 2	10%	20 20	100%
1 1 2017	Q3	Referrals Families	14 14	67%	7 6	33%	21 20	100%
	Q4	Referrals Families	17 17	65%	9 8	35%	26 25	100%
FY 2018	<b>Q</b> 1	Referrals Families	8 8	67%	4 4	33%	12 12	100%
11 2010	Q2	Referrals Families	11 11	69%	5 5	31%	16 16	100%
G	Frand Tota	al	298	66%	153	34%	451	100%

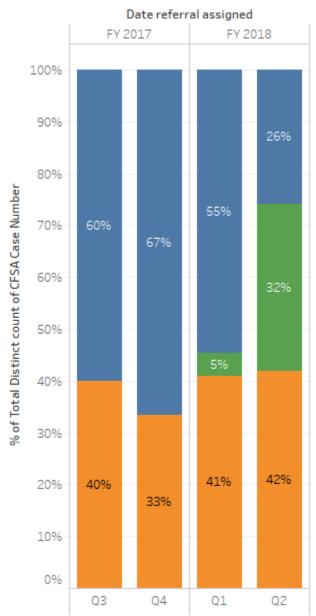
**Chart 1:** *Project Connect Enrollment Rates by Year (Waiver Period: 4/25/2014 – 2/28/2018)* 



**Table 6:** MSS Enrollment Rates by Year (Waiver Period: 4/25/2014 – 2/28/2018) \*Note that MSS was implemented in May 2017

Date Referral Assigned		n	En	rolled	Referral Withdrawn		Pending Enrollment		Grand Total	
	02	Referrals	3	60%	2	40%	-	-	5	100%
FY 2017	, Q3	Clients	3	00%	2	40%	ı	-	5	100%
F1 2017	04	Referrals	4	67%	2	33%	-	1	6	100%
	Q4	Clients	4		2		-	-	6	100%
	Q1	Referrals	12	<i>550</i> /	9	41%	1	<b>5</b> 0/	22	1000/
EV 2019		Clients	12	55%	9		1	5%	22	100%
FY 2018	02	Referrals	8	250/	14	44%	10	210/	32	1000/
	Q2	Clients	8	25%	13		10	31%	31	100%
Grand Total		54	42%	53	41%	22	17%	129	100%	

**Chart 2:** MSS Enrollment Rates by Year (Waiver Period: 4/25/2014 – 2/28/2018) \*Note that MSS was implemented in May 2017



# B. Major evaluation activities and events

The major evaluation activities and events are listed and briefly described below.

# 1. Analyzed family functioning and outcomes data

This reporting period focused heavily on data extraction processes and analyses. Due to changes in contracting and the elimination of the relationship between CFSA and the Collaboratives, new data collection and sharing procedures were developed directly with service providers. The evaluators worked with CFSA's Child Information Systems Administration (CISA) and providers to further hone data extraction, matching and analysis procedures.

2. Participated in strategic planning sessions and overall discussions regarding MSS and Project Connect.

The SSF implementation team has continued to coordinate planning sessions for Project Connect and HOMEBUILDERS® this SAPR period. The goal was to explore where the projects are in terms of implementation, how that compared to where implementation partners thought they would be, the extent to which they are meeting their targeted goals, and where they would like to go next.

3. Weekly meetings with the SSF Evaluators and the Implementation Team have continued to occur.

The SSF evaluators and implementation teams continue to be in close contact and meet at least once a week. The SSF implementation team has also coordinated several meetings with evaluators and providers to discuss fidelity, outcomes, and data collection, ensuring a Participatory Evaluation.

C. Challenges to the implementation of the evaluation and the steps taken to address them.

Due to program level changes the evaluation team is working with the implementation team to update the evaluation plan and timeline associated with evaluation activities. These updated documents will be sent to the Project Officer for approval. There have been no new challenges since the last SAPR report.

# III. Significant Evaluation Findings to Date

Title IV-E Waiver Sample Parameter

Analyses were conducted by program and on discharged families only (i.e., program discharge date was not null). Some families received services in more than one program.

## A. Child Welfare Outcomes Study

SSF evaluators have worked with CISA to match SSF program data with FACES data to track outcomes. An initial set of outcomes has been analyzed and an initial review has taken place with the SSF implementation team. The methods and results can be found below.

## 1. MSS and Project Connect Methods

The targeted population for eligible families includes all children and families involved with the District of Columbia Child and Family Services Agency (CFSA) who are eligible and appropriate for the Waiver-funded services. Priority access to Waiver-funded services, however, is provided to families within the identified sub-populations (families with children ages 0-6, families with mothers ages 17-25 and families with children who have been in out-of-home care for 6-12 months with the goal of reunification).

Time period for outcome analysis is completed on the full Waiver sample or all enrolled families from start of Waiver (*Waiver Period: April 25, 2014 - February 28, 2018*).

The outcomes study is examining if a Child Protective Services (CPS) report was made or a foster care entry occurred while a family was in the program and following discharge. All parents, caregivers, children, and youth with an enrollment date for a Safe and Stable Families (SSF) program from the implementation of the Title IV-E program (October 24, 2014) through February 28, 2017 were included in the sample.

CFSA's Child Information System's Administration (CISA) matched the SSF sample to FACES records to gather information on the parent, caregiver, child, or youth's possible involvement with CFSA prior to, during, and within 12 months of the conclusion of their involvement with the SSF program.

CFSA involvement is defined as participating in an open case, or having an open or closed CPS investigation. Waiver families were matched to families that were served by CFSA prior to the Waiver. Criteria for the matched sample were as follows:

- Families served by CFSA
- Families served between January 25, 2012 and January 25, 2013
  - o 90-day match periods prior to the referral date were granted
- Risk (high risk)
- Safety (unsafe)

- Gender of the primary caregiver
- Race of the primary caregiver
- Date of birth/age of the primary caregiver
- Number of CPS referrals for the family
- Number of substantiated reports for the family

Based on the match criteria, the evaluation team matched 2 pre-waiver families of the 12 waiver MSS sample families (17%). Based on the match criteria, the evaluation team matched 23 pre-waiver families of the 84 waiver Project Connect sample through October 2017 and 26 pre-waiver families of the 95 waiver Project Connect sample families through February 2018 (27%).

#### 2. Data

#### **MSS**

Three primary data sources were used for MSS analysis:

- Data from the google spreadsheet
  - Used by CFSA
  - Track referral process
  - Track program activity (including enrollments and discharges)
- Data from DC CFSA CISA
  - Foster care activity
  - CPS reports
- Data from MSS program
  - o General program information
  - North Carolina Family Assessment Scale (NCFAS), administered by MSS staff
    - At enrollment
    - At discharge

## **Project Connect**

For Project Connect, families may or may not have had a child in foster care at the time of entry.

Two primary data sources were used for Project Connect analysis:

- Data from DC CFSA CISA
  - Foster care activity
  - CPS reports
- Data from ETO (the practice and reporting system used by Project Connect, by Far Southeast Family Strengthening Collaborative)
  - General program information

- North Carolina Family Assessment Scale (NCFAS), administered by Project Connect staff
  - At enrollment
  - Every 90 days after enrollment
  - At discharge

#### 3. Results

Results for MSS and Project Connect include data from families who were successfully discharged and unsuccessfully discharged (including early discharges). Incomplete or inconclusive results were not included. In instances where a parent/guardian and child were not found on the same report, the evaluation team completed a review of cases and determined the appropriateness of the closure type (successful or unsuccessful), and make suggestions where needed. Results will be reviewed to examine any correlation between type of discharge (successful or unsuccessful) and length of service.

# MSS (Enrollment between May 2017 – February 2018)

The FALL 2017 SAPR analysis was incorrectly labeled as it was completed was for all families who have been enrolled from implementation May 2017-February 2018 not through October 2017. The extended time period was used due to the recent implementation and small sample size. Therefore, no additional analysis was completed during this SAPR period. Due to the recent implementation of the MSS program, sample size is small and results must not be interpreted broadly due to this limitation.

Based on the match criteria, the evaluation team matched 2 pre-waiver families. There was a total of 12 families enrolled in MSS. Half (6) of those families were successfully discharged while the other half did not successfully complete the program.

**Table 7**. Demographics for Sub-populations served

Demographics	
Primary caregiver	1 (00/)
between 17-25	1 (8%)
Primary caregiver	45
age (m)	45
Primary caregiver	24 - 58
age range	24 - 30
Children in the	1 7
case/referral (m)	1.7
Children range in	1 - 4
the case/referral	1 - 4
Families with	2 (20/)
children aged 0-6	2 (2%)
Race	
Black/African	10 (92%)
American	10 (83%)
Other	2 (17%)

Demographics were analyzed for the 12 enrolled families. On average, primary caregivers are 45 years old (ranging in age from 24 - 58) and have 2 children (ranging from 1 child to 4 children).

Due to the small sample size of enrolled and matched families during this reporting period, outcome analysis is summarized below. The following indicators were unable to be analyzed given the short implementation period as of this report:

- Families with a substantiated report 12 months from initiation of Waiver services
- Families with a substantiated report 12 months after discharge
- Families with a foster care entry within 12 months of program enrollment (or matched program enrollment)

- Families with an entry between 6 12 months following discharge (or matched discharge date)
- Families with an entry within 12 months following discharge (or matched discharge date)

The remaining indicators were analyzed; however, the small sample size was a limitation.

- Families with a substantiated report during services (or matched service date)
- Families with a foster care entry during services (or matched service date)
- Families with a foster care entry within 6 months following discharge (or matched discharge date)

Both match families and enrolled families with substantiated reports during service. A total of 3 enrolled families (2/6 successfully discharged families and 1/6 unsuccessfully discharged family) and one match family (1/2 or 50%).

CFSA benchmark is that 90% of families will not have a substantiated report within 12 months of initiation of Waiver services. There has not been enough follow-up time (12 months after enrollment) to measure this benchmark. MSS benchmark is that 75% of families will not have a substantiated report during intervention. This benchmark has not yet been met (67%).

Time between opening a CPS report and substantiation was calculated for the matched group and the Waiver group, successful and unsuccessful discharges. Successful discharge from the program lead to a delay in substantiated reports when compared to both the matched families and unsuccessful discharged families. On average 57 days for successfully discharged families, 23 days for matched families, and 14 days for unsuccessfully discharged families.

CFSA benchmark is that 90% of families will not have an entry into out-of-home care within 12 months of initiation of Waiver services. MSS benchmark is that at least 70% of children referred for MSS will not have an out-of-home placement 6 months following closure of services. There has not been enough follow-up time to measure these benchmarks.

#### **Project Connect**

Two time periods are included in the analysis for Project Connect. The Fall 2017 SAPR analysis was mislabeled as to include families referred between April 2014-October 2017. Instead the analysis was completed for the Spring 2018 period, April 2014 - February 2018. Therefore, both time periods of analysis are included in this report.

Project Connect (Fall SAPR Reporting Period: April 2014 - October 2017)

Based on the match criteria, the evaluation team matched 23 pre-waiver families of the 84 waiver Project Connect sample through October 2017. Of the 84 enrolled families, 28 completed the program successfully and 56 were discharged unsuccessfully.

 Table 8. Project Connect Demographics of Sub-populations

Demographics	
Primary caregiver aged 17-25	2 (2.1%)
Primary caregiver age (m)	36.5
Primary caregiver age range	24 - 60
Children in the case/referral ( <i>n</i> )	2.7
Children range in the case/referral	1 - 7
Families with children aged 0-6	50 (60%)

Demographics analysis was completed on enrolled families. On average, primary caregivers are 36 years old (ranging in age from 23 - 60) and have 3 children (ranging from 1 child to 7 children).

**Table 9**. Substantiated CPS Reports

Pre-Waiver Matched Sample n = 23 (families)		Waiver Sample Successfully Dischar n = 28 (families)	rged (complete)	Waiver Sample Unsuccessfully Discharged (includes early closure) n = 56 (families)			
			CFSA Benchmark: 90% of families will not have a substantiated rep months of initiation of Waiver services.				
Indicator	n (%)	Indicator	Follow-up (n)	n (%)	Follow-up (n)	n (%)	
Substantiated CPS report within 12 months of a matched program enrollment	19 (83%)	Substantiated CPS report within 12 months of program enrollment	28	4 (14%)	41	10 (24%)	
Substantiated CPS report during matched service	19 (83%)	Substantiated CPS report during service	N/A	3 (11%)	N/A	11 (20%)	
Substantiated CPS report within 12 months of a matched program discharge	1 (4%)	Substantiated CPS report within 12 months of discharge	18	2 (11%)	28	4 (14%)	

83% (n = 19) of the matched families had a substantiated CPS report within 12 months of a matched date of program enrollment compared to 14% (n = 4) of successfully discharged Waiver families and 24% (n = 10) of unsuccessfully discharged Waiver families.

83% (n = 19) of the matched families had a substantiated CPS report during matched services dates compared to 11% (n = 3) of successfully discharged Waiver families and 20% (n = 11) of unsuccessfully discharged Waiver families.

4% (n = 1) of the matched families had a substantiated CPS report within 12 months following discharge compared to 11% (n = 2) of successfully discharged Waiver families and 14% (n = 4) of unsuccessfully discharged Waiver families.

CFSA benchmark is that 90% of families will not have a substantiated report within 12 months of initiation of Waiver services. This benchmark has not been met (86%).

Families served within Project Connect were less likely to have a substantiated CPS report within 12 months of enrollment and during services when compared to matched families and unsuccessfully discharged families. Successfully discharged families were also less likely to have a substantiated report within 12 months following discharge than unsuccessfully discharged families.

Table 10. Time between Opening CPS Report and Substantiated CPS Report

	Pre-Waiver Matched Sample n = 19 (families)		Waiver Samp Successfully I (complete) n = 3 (familie	Discharged	Waiver Sample Unsuccessfully Discharged (includes early closure) n = 11 (families)	
	m	m Range		m Range		Range
Days between opening and substantiated CPS report during service	27	4 - 118	219	77 - 296	161	4 - 468
	Pre-Waiver Matched Sample n = 1 (family)		_	Waiver Sample Successfully Discharged (complete) n = 2 (families)		le y Discharged
		•	` - ′	s)	(includes early $n = 4$ (familie	,

Time between opening a CPS report and substantiation was calculated for the matched group and the Waiver group, successful and unsuccessful discharges.

Time from opening a CPS report and a substantiated CPS report during service was calculated for 19 Pre-Waiver matched families. The average number of days was 27 days (range of 4 - 118 days). This is considerably less time compared to the successfully discharged Waiver families (n = 3; m = 219 days; range = 77 - 296 days) and the unsuccessfully discharged Waiver families (n = 11; m = 161; range = 4 - 468).

Time from opening a CPS report and a substantiated CPS report within 12 months of discharge for the matched families was calculated for 1 family. The average number of days was 118 days (range of 118 - 118 days). The average number of days for the successfully discharged families was 436 days (n = 2; range of 117 - 755 days) which was more than the unsuccessfully discharged Waiver families of 385days (n = 4; range of 254 - 508 days).

Enrollment in services seemed to increase the amount of time before a substantiated CPS report regardless of discharge outcome (436 and 385 average days) when compared to the Pre-Waiver Match Sample (118 days). The effect of Waiver services on successfully discharged families was better than those that did not successfully complete services as well.

**Table 11.** Foster Care Re-Entry

Pre-Waiver Matched Sample  n = 23 (families)		Waiver Sample Successfully Dischar n = 28 (families)	Waiver Sample Unsuccessfully Discharged (includes early closure) n = 56 (families)						
			CFSA Benchmark: 90% of families who achieved reunification during th involvement will not have a re-entry. Permanency is achieved by at most 6 following discharge.						
Indicator	n (%)	Indicator	Foster Care Exit/Follow- up (n)	Foster Care Exit/Follow- up (n)	n (%)				
Foster care exit during a matched service date	21 (91%)	Foster care exit during service	N/A	9 (32%)	N/A	8 (14%)			
Foster care exit and re-entry during matched service date	4 (36%)	Foster care exit and re-entry during service	9	1 (11%)	8	1 (13%)			
Foster care entry within 12 months of a matched program discharge	3 (13%)	Foster care entry within 12 months of program discharge	18	1 (6%)	28	2 (7%)			
Foster care exit within 6 months of a matched discharge	7 (30%)	Foster care exit within 6 months of program discharge	22	0 (0%)	43	2 (5%)			

91% (n = 21) of the matched families had a foster care exit during matched service date compared to 32% (n = 9) of successfully discharged Waiver families and 14% (n = 8) of unsuccessfully discharged Waiver families.

36% (n = 4) of the matched families had a foster care exit and re-entry during matched service date compared to 11% (n = 1) of successfully discharged Waiver families and 13% (n = 1) of unsuccessfully discharged Waiver families.

13% (n = 3) of the matched families had a foster care entry within 12 months following a matched discharge date compared to 6% (n = 1) of successfully discharged Waiver families and 7% (n = 2) of unsuccessfully discharged Waiver families.

30% (n = 7) of the matched families had a foster care exit within 6 months of a matched discharge date compared to 0% (n = 0) of successfully discharged Waiver families and 5% (n = 0) of unsuccessfully discharged Waiver families.

CFSA benchmark is that 90% of families who achieved reunification during their involvement will not have a re-entry. This benchmark has not been met (89%).

Families served by the Waiver regardless of discharge outcome had less re-entries during service and less reentries both 6 and 12 months after discharge when compared to the matched families. No successfully discharged families had any re-entries 6 months following discharge and only one family had a re-entry 12 months following discharge.

**Table 12**. *Time between opening and foster care entry* 

	Pre-Waiver Matched Sample  n = 23 (families)			Waiver Sample Successfully Discharged (complete)  n = 28 (families)			Waiver Sample Unsuccessfully Discharged (includes early closure) n = 56 (families)		
	n	m	Range	n	m	Range	n	m	Range
Days between enrollment and 1st re-entry during service	2	937	693 - 1180	2	180	94 - 265	4	175	22 - 508
Days between enrollment and re- entry within 12 months of discharge	1	447	447 - 447	2	180	94 - 265	2	265	56 - 474

There were 23 Pre-Waiver Match families eligible for both data points time between enrollment and re-entry and time between enrollment and re-entry within 12 months of discharge. Time between opening a CPS report and a foster care re-entry during service was calculated for 2 successfully discharged families. The average number of days was 180 days (range = 94 - 265 days). This is slightly more than the unsuccessfully discharged Waiver families (n = 4; m = 175 days; range = 22 - 508 days).

Time between opening a CPS report and a foster care re-entry within 12 months of discharge was calculated for 1 pre-waiver family. The average number of days between opening and re-entry

within 12 months of discharge was 447 days (m = 1;). The average number of days for successfully discharged families was 180 (m = 2; range 94-265). The average calculated for two unsuccessfully discharged Waiver families was 265 (n = 2; range = 56-474).

# **Project Connect (Spring SAPR Waiver Period: April 2014 – February 2018)**

Based on the match criteria, the evaluation team matched 26 pre-waiver families of the 95 waiver Project Connect sample families through February 2018 (27%). Of the 95 enrolled families, 34 completed the program successfully and 61 were discharged unsuccessfully.

**Table 13.** Project Connect Demographics

Demographics	
Primary caregiver aged 17-25	3 (4%)
Primary caregiver age (m)	36.1
Primary caregiver age range	23 - 60
Children in the case/referral (n)	2.7
Children range in the case/referral	1 - 7
Families with children aged 0-6	54 (57%)

On average, primary caregivers are 36.5 years old (ranging in age from 24 - 60) and have 3 children (ranging from 1 child to 7 children).

 Table 14. Substantiated CPS Reports

Pre-Waiver Matched Sample n = 26		Waiver Sample Successfully Dischain = 34	rged (complete)	Waiver Sample Unsuccessfully Discharged (includes early closure) $n=61$		
Indicator	n (%)	Indicator	Follow-up (n)	n (%)	Follow-up (n)	n (%)
Families with a substantiated CPS report within 12 months of a matched date of program enrollment	11 (42%)	Families with a substantiated CPS report within 12 months of program enrollment	33	5 (15%)	47	14 (23%)
Families with a substantiated CPS report during matched service dates	11 (42%)	Families with a substantiated CPS report during services	N/A	4 (12%)	N/A	12 (20%)
Families with a substantiated CPS report within 12 months following discharge	26 (100%)	Families with a substantiated CPS report within 12 months following discharge	20	2 (10%)	37	8 (22%)

42 % (n = 11) of the matched families had a substantiated CPS report within 12 months of a matched date of program enrollment compared to 15% (n = 5) of successfully discharged Waiver families and 23% (n = 14) of unsuccessfully discharged Waiver families.

42% (n = 11) of the matched families had a substantiated CPS report during matched services dates compared to 12% (n = 4) of successfully discharged Waiver families and 20% (n = 12) of unsuccessfully discharged Waiver families.

All 100% (n = 26) of the matched families had a substantiated CPS report within 12 months following discharge compared to 10% (n = 2) of successfully discharged Waiver families and 22% (n = 8) of unsuccessfully discharged Waiver families.

CFSA benchmark is that 90% of families will not have a substantiated report within 12 months of initiation of Waiver services. This benchmark has not been met (85%).

Families served within Project Connect were less likely to have a substantiated CPS report within 12 months of enrollment and during services when compared to matched families. Successfully discharged families were the least likely as less families had a substantiated report during service, within 12 months of enrollment, or within 12 months following discharge than unsuccessfully discharged families.

 Table 15. Time between Opening CPS Report and Substantiated CPS Report

	Pre-Waiver Ma	atched Sample	Waiver Samp Successfully I (complete) n = 34		Waiver Sample Unsuccessfully Discharged (includes early closure) n = 61		
	M (days)	Range (days)	M (days)	Range (days)	M (days)	Range (days)	
Days between opening and substantiated CPS report during service	21	8 - 47	236	77 - 296	170	4 - 468	
	Pre-Waiver Matched Sample n = 0		Waiver Sample Successfully Discharged (complete) n = 2		Waiver Sample Unsuccessfully Discharged (includes early closure) n = 8		
Days between opening and substantiated CPS report within 12 months of discharge	-	-	436	117 - 755	343	211 - 508	

Time between opening a CPS report and substantiation was calculated for the matched group and the Waiver group, successful and unsuccessful discharges.

Time from opening a CPS report and a substantiated CPS report during service was calculated for 11 Pre-Waiver matched families. The average number of days was 21 days (m = 21 days; range of 8 - 47 days). This is considerably less time compared to the successfully discharged Waiver families (n = 4; m = 236 days; range = 77 - 296 days) and the unsuccessfully discharged Waiver families (n = 12; m = 170; range = 4 - 468).

Time from opening a CPS report and a substantiated CPS report within 12 months of discharge was not able to be calculated for the matched families due to the lack of eligible families. The average number of days for the successfully discharged families was 436 days (n = 2; m = 436.0 days; range of 117 - 755 days) which was more than the unsuccessfully discharged Waiver families was 343 days (n = 8; m = 343 days; range of 211 - 508 days).

Enrollment in services seemed to increase the amount of time before a substantiated CPS report regardless of discharge outcome (236 and 436 average days) when compared to the Pre-Waiver Match Sample (21 days). The effect of Waiver services on successfully discharged families was better than those that did not successfully complete services as well.

 Table 16. Foster Care Re-Entry

Pre-Waiver Matched Sample n = 26		Waiver Sample Successfully Dischar n = 34	Waiver Sample Unsuccessfully Discharged (includes early closure) n = 61					
		CFSA Benchmark: 90% of families who achieved reunification during their involvement will not have a re-entry. Permanency is achieved by at most 6 months following discharge.						
Indicator	(n)%	Indicator	Foster Care Exit/Follow- up (n)	(n)%	Foster Care Exit/Follow- up (n)	(n)%		
Families with a foster care exit during a matched service date	ure exit 12 (46%) dur matched inv		N/A	10 (29%)	N/A	8 (13%)		
Families with a foster care exit who had a re-entry during a matched service date	1 (4%)	Families with a foster care exit who had a re-entry during their involvement with Project Connect	N/A	1 (3%)	N/A	1 (2%)		
Families with a foster care entry within 12 months following a matched discharge date	3 (12%)	Families with a foster care entry within 12 months of discharge from Project Connect	20	1 (5%)	37	3 (8%)		
Families with a foster care exit within 6 months of a matched discharge date	4 (15%)	Families with a foster care exit within 6 months of discharge from Project Connect	26	0 (0%)	51	2 (4%)		

46% (n = 12) of the matched families had a foster care exit during matched service date compared to 29% (n = 10) of successfully discharged Waiver families and 13% (n = 8) of unsuccessfully discharged Waiver families.

3.8% (n = 1) of the matched families had a foster care exit and re-entry during matched service date compared to 3% (n = 1) of successfully discharged Waiver families and 2% (n = 1) of unsuccessfully discharged Waiver families.

12% (n = 3) of the matched families had a foster care entry within 12 months following a matched discharge date compared to 5% (n = 1) of successfully discharged Waiver families and 8% (n = 3) of unsuccessfully discharged Waiver families.

15% (n = 4) of the matched families had a foster care exit within 6 months of a matched discharge date compared to 0% (n = 0) of successfully discharged Waiver families and 4% (n = 0) of unsuccessfully discharged Waiver families.

CFSA benchmark is that 90% of families who achieved reunification during their involvement will not have a re-entry. This benchmark has been met (97%).

Very few families across groups (1) had any re-entries during service. No successfully discharged families had any re-entries 6 months following discharge and only one family had a re-entry 12 months following discharge.

**Table 17**. *Time between opening and foster care entry* 

	Pre-Waiver Matched Sample n = 26			Waiver Sample Successfully Discharged (complete) n = 34			Waiver Sample Unsuccessfully Discharged (includes early closure) n = 61		
	Families (n)	M (days)	Range (days)	Families (n)	M (days)	Range (days)	Families (n)	M (days)	Range (days)
Days between opening (program enrollment date) and permanency	N/A	N/A	N/A	N/A	471	48 - 1,077	N/A	403	21 - 100
Days between opening (program enrollment date) and re-entry (1st re- entry) during service		-	-	2	180	94 - 265	4	175	22 - 508
Days between opening (program enrollment date) and re-entry within 12 months of discharge	0	_	-	0	-	-	1	474	474 - 474

The time between opening a CPS report and permanency was calculated by taking the difference of the program enrollment date and foster care exit date. This data point was not available for Pre-Waiver Matched sample. The average number of days for successfully discharged families (471) was slightly higher than unsuccessfully discharged families (403).

There were no Pre-Waiver Match families eligible for both data points time between enrollment and re-entry and time between enrollment and re-entry within 12 months of discharge.

Time between opening a CPS report and a foster care re-entry during service was calculated for 2 successfully discharged families. The average number of days was 180 days (m = 180 days; range = 94 - 265 days). This is an increase compared to the unsuccessfully discharged Waiver families (n = 3; m = 118 days; range = 34 - 206 days).

Time between opening a CPS report and a foster care re-entry within 12 months of discharge was only calculated for one unsuccessfully discharged Waiver family (n = 1; m = 474 days), as there was no Pre-Waiver or successfully discharged families with foster care re-entry within 12 months of discharge. Successfully completing services slightly increased the amount of time before a foster care entry when compared to the unsuccessful discharges.

# **B.** NCFAS Findings

The North Carolina Family Assessment Scale for General Services and Reunification (NCFAS G + R) is administered by both Project Connect and MSS. NCFAS assessment scores for MSS are being collected but have not yet been shared with the evaluation team. Therefore, analysis of the NCFAS for MSS families will be included in the next SAPR period.

Project Connect administers the NCFAS 6 weeks after enrollment, every 90 days thereafter<sup>1</sup>, and at discharge, to determine how a family is functioning on various domains. The NCFAS G + R includes the original five NCFAS domains (i.e., Environment, Parental Capabilities, Family Interactions, Family Safety, Child Well-Being), two additional domains focusing on reunification (i.e., Caregiver/Child Ambivalence, Readiness for Reunification), and three additional general family assessment domains (i.e., Social/Community Life, Self-Sufficiency, Family Health). Each domain includes five to seven individually rated items as well as an overall score for that domain. The domain and subscales are scored as a strength or problem for the family along a six-point continuum using the following scale: +2 Clear Strength and +1 Mild Strength (Positive Range), 0 Baseline/Adequate (Baseline), -1 Mild Problem, -2 Moderate Problem, and -3 Serious Problem (Negative Range). The overall score for that domain is not an average of the subscales. Rather, the subscales are used to inform the decision to rate an overall domain score.

All but one of the successfully discharged families (97%) had baseline NCFAS assessments completed and 27 had final NCFAS assessments completed. The missing assessments are due to the change in the data collection systems within Project Connect. Thirty-two (32) out of the 61 (52%) unsuccessfully discharged families had a NCFAS completed at both baseline and discharge. The main reason why the remaining NCFAS assessments were not completed was because the family was not involved long enough for sufficient information to be gathered to complete one or both assessments.

The percentage of families that had an improvement of at least one point was calculated. Table 18. shows the number of successfully discharged families and Table 19. shows the number of unsuccessfully discharged families who improved their score by at least one point on a particular domain. Domains that were not completed at baseline or closure or were deemed "unknown" or "not applicable" are not counted in the total number of assessments with two change scores. Table 20. compares the percent of successful and unsuccessful families improving by at least one point.

<sup>&</sup>lt;sup>1</sup> The addition of the ongoing 90-day assessment began in FY 2017. No closed families will have these additional assessments at this point.

The highest percentage of successfully discharged families that improved on a domain was 57% (Family Safety). The lowest percentage of successfully discharged families that improved on a domain was 39% (Caregiver/Child Ambivalence). The highest percentage of unsuccessfully discharged families that improved on a domain was 44% (Self-Sufficiency). The lowest percentage of unsuccessfully discharged families that improved on a domain was 9% (Social/Community Life). These findings suggest that half of successfully discharged families improved on at least one domain. Further, the findings also show that successfully discharged family's improvement scores were higher than unsuccessfully discharged families on all domains except Self-sufficiency where the level of improvement was slightly less. The largest difference was in Social Community Life, Readiness for Reunification, and Parental Capabilities.

**Table 18.** Number and Percent of Successfully Discharged Families Improving by at Least One Point on the NCFAS from Baseline to Discharge

Domain	Total with 2 change scores (n)	n Improving	% Improving
Family Safety	30	17	57%
Environment	30	16	53%
Social/Community Life	30	15	50%
Parental Capabilities	31	15	48%
Family Health	29	14	48%
Readiness for Reunification	27	13	48%
Child Well-Being	25	12	48%
Family Interactions	29	13	45%
Self-Sufficiency	32	13	41%
Caregiver/Child Ambivalence	23	9	39%

**Table 19.** Number and Percent of Unsuccessfully Discharged Families Improving by at Least One Point on the NCFAS from Baseline to Discharge

Domain	Total with 2 change scores (n)	n Improving	% Improving
Self-Sufficiency	34	15	44%
Family Safety	35	14	40%
Family Interactions	33	13	39%
Child Well-Being	34	12	35%
Family Health	34	12	35%
Environment	35	12	34%
Caregiver/Child Ambivalence	30	7	23%
Parental Capabilities	31	7	23%
Readiness for Reunification	29	4	14%
Social Community	35	3	9%

**Table 20.** Comparison of Successfully and Unsuccessfully Discharged Families Improving by at Least One Point on the NCFAS from Baseline to Discharge

Domain	Successful	Unsuccessful
Family Safety	57%	40%
Environment	53%	34%
Social Community	50%	9%
Parental Capabilities	48%	23%
Family Health	48%	35%
Readiness for	48%	14%
Reunification	40%	14%
Child Well-Being	48%	35%
Family Interactions	45%	39%
Self-Sufficiency	41%	44%
Caregiver/Child	39%	23%
Ambivalence	39%	23%

# C. Risk Inventory for Substance Abuse-Affected Families (SARI) - Project Connect

The Risk Inventory for Substance Abuse-Affected Families (SARI) was created by the Project Connect program developers. Scales are designed to assess dimensions of substance abuse, and its associated problems that may make it more difficult for parents to meet the basic needs of their children. The scales may be used for case assessment and planning and for monitoring a family's progress in treatment. The SARI has eight scales, each comprising four to five descriptive statements defining each level of the scale. The scales are treated as an independent measure of a family's well-being: Commitment to Recovery, Effect on Child Rearing, Effect on Lifestyle, Pattern of Use, Parent's Self Care, Parent's Self Efficacy, Quality of Neighborhood, and Supports for Recovery. Each scale is scored from 1 to 4 or 1 to 5 to rate the level of risk and incapacity for the family based on general patterns observed by staff at the point of rating, not on isolated or extreme occurrences. The score values 1 to 4 or 1 to 5 represent a customized set of descriptions for each scale. The descriptive statements are used to inform an overall score for each of the eight scales. The desirable outcome is for the family to move to a lower value on the scale, ultimately reaching a score of 1 or 2. Sometimes it may not be possible to rate each scale. For example, it the children have been removed from the home, the "not applicable" category should be used on the Effect on Child Rearing scale. The scales are designed to be completed by the staff responsible for that family after they have completed their initial assessment of the family and collected all relevant data needed for case planning. Periodic scoring thereafter will allow providers to monitor the family's progress.

A total of 88% of the successfully discharged families had a SARI completed at baseline and discharge. Forty-three (43) out of the 61 (70%) unsuccessfully discharged families had baseline completed and only 29 (48%) had baseline and final completed. SARIs are also completed on a secondary caregiver if the secondary caregiver is an active part of Project Connect. Seven successfully discharged families had a baseline and discharge SARI completed on a secondary caregiver. Two unsuccessfully discharged families had a baseline and discharge SARI completed on a secondary caregiver. Change scores were calculated for each domain when the baseline and discharge scores were available, and were not deemed "not applicable" or "unavailable."

A decrease in SARI scores is indicative of reduced risk. Table 21. below shows the number and percent of successfully discharged families who had a decreased change score of at least one point, indicating reduced risk on that scale and Table 22 for unsuccessfully discharged families. Table 23. Compares change in scores for the two groups. The scales with the highest percent of reduced risk for successfully discharged families who had those scales completed were Supports for Recovery (47%). The scale with the lowest percent of successfully discharged families indicating a decreased risk was Commitment to Recovery, Quality of Neighborhood, and Effect May 2018

on Child Rearing at 29% of families. For unsuccessfully discharged families, the scale with the highest percentage of families showing decreased risk was Self-Efficiency at 31%. The scale with the lowest percentage of families showing decreased risk was Commitment to Recovery with 8%.

The percent of families who improved on the SARI were overall slightly lower than those subscales measured in the NCFAS. These findings suggest that less than half of successfully discharged families improved on at least one domain. Further, the findings also show that successfully discharged family's improvement scores were higher than unsuccessfully discharged families on all domains. The largest difference was in Support for recovery, Effect on Lifestyle, and Commitment to Recovery.

Table 21. Decreased Risk as Indicated by the SARI - Successful Discharges

	Prim	ary Care	egiver	Secon	dary Car	egiver
Domain	Total with 2 Change Score	n	% Decreased Risk	Total with 2 Change Score	n	% Decreased Risk
Support for Recovery	30	14	47%	6	2	33%
Effect on Lifestyle	28	11	39%	6	4	67%
Self-Care	28	10	36%	7	1	14%
Self-Efficacy	29	10	34%	7	3	43%
Patterns of Use	28	9	32%	7	1	14%
Effect on Child Rearing	24	7	29%	7	3	43%
Quality of Neighborhood	24	7	29%	6	2	33%
Commitment to Recovery	31	9	29%	6	1	17%

**Table 22.** Decreased Risk as Indicated by the SARI - Unsuccessful Discharges

	Prim	ary Care	egiver	Secon	dary Car	egiver
Domain	Total with 2 Change Score	n	% Decreased Risk	Total with 2 Change Score	n	% Decreased Risk
Self-Efficacy	36	11	31%	2	0	0%
Quality of Neighborhood	30	8	27%	2	0	0%
Self-Care	34	6	18%	2	0	0%
Support for Recovery	33	5	15%	0	N/A	
Patterns of Use	34	5	15%	0	N/A	
Effect on Child Rearing	30	4	13%	2	0	0%
Effect on Lifestyle	33	4	12%	2	0	0%
Commitment to Recovery	36	3	8%	0	N/A	

**Table 23.** Comparison of Successfully and Unsuccessfully Discharged Families Improving by at Least One Point on the SARI from Baseline to Discharge

Domain	Successful	Unsuccessful
Support for Recovery	47%	15%
Effect on Lifestyle	39%	12%
Quality of Neighborhood	36%	18%
Effect on Child Caring	34%	31%
Patterns of Use	32%	15%
Commitment to Recovery	29%	13%
Self-Care	29%	27%
Self-Efficacy	29%	8%

# D. Fidelity data

The CFSA Title IV-E Waiver evaluation plan outlined the following methods for tracking fidelity for Project Connect.

- 1. Training numbers of staff trained by national trainers, officially certified, and adhering to additional training requirements;
- 2. Fidelity to practice standards which will include, a) findings from annual site visits (we will require at least one per year) which include record/case reviews, and reporting of findings and recommendations, b) findings from 3 record/case reviews per year, and c) local documentation of program standards adhered to in the following areas: referral criteria and acceptance into program, caseload size and make-up, supervision sessions, face-to-face contacts.

A platform to locally track adherence to standards will be developed in conjunction with Project Connect national representatives and will be infused into the providers' databases as a tracking mechanism. Data on regular adherence to standards will be collected, analyzed, and reported on every 6 months. The SSF evaluation team will make CQI recommendations based on the results of the analyses.

# **Fidelity to Practice Standards**

# 1. Findings from annual site visits (required one per year) which include record/case reviews, and reporting of findings and recommendations

# **Project Connect**

There has not been another site visit by Children's Friend since 2016. CFSA has continued conversations with Children's Friend this reporting period and is determining how best to move forward with Project Connect.

# **MSS**

CFSA is still in the process of developing a fidelity checklist for MSS which will include documentation of training requirements, suggested duration and recommended dosage for participants. The checklist will also include components of the Cognitive Behavioral Therapy Model. The CFSA QA team intends to use the checklist quarterly when the QA team visits each provider site to ensure all fidelity components are being followed. CFSA plans to have a finalized checklist completed and fully implementation at the beginning of the third quarter of Fiscal Year 2018

# E. Limitations

- a. Systems limitations regarding data collection in FACES of referrals for families with open cases may be leading to inaccurate data regarding counting substantiated CPS report during service date. The evaluation team will explore this nuance with the IV-E Waiver team.
- b. Small sample sizes for MSS analyses impede the ability to draw strong conclusions regarding initial findings or calculate statistical significance.
- c. The loss of the dedicated database systems and the change to more manual data entry may result in validity issues of data collection.

# IV. Recommendations and Activities Planned for Next Reporting Period

Maximization of Mobile Stabilization Services

CFSA will continue to educate staff about Mobile Stabilization Services. This include monthly newsletters and attendance at all-staff meetings. Because MSS is intended to alleviate an immediate crisis, it is important that CFSA staff understand that MSS is available as a resource. CFSA will also focus on an important part of the MSS intervention that requires the MSS worker

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to develop recommendations at case closure to hand off to the CFSA worker. CFSA will work on developing a process that ensures these recommendations are created and communicated effectively.

# Modification of Project Connect Services.

CFSA will continue to focus on maximizing the use of Project Connect services to use this service to its full capacity. This includes developing continuous quality improvement processes and performance monitoring to enhance the use of data to improve practice. These processes will consist of developing methodology to perform quarterly case reviews and monthly utilization reports. CFSA believes these rigorous internal processes are key to the success of the demonstration project.

# Consideration to Methods to Sustain Implemented Services

CFSA will expand its exploration of strategies including the Family First Act to sustain services following the waiver period. CFSA has begun exploring existing evidence-based programming and continues to consider if these resources and/or intervention may be modified to be more cost effective and effectively maintained at the expiration of the waiver. This will include revisions to the current contract for Project Connect and Mobile Stabilization Services to ensure sustainability and quality improvements.

# Anticipated Activities for the Evaluation Plan

The following are major demonstration and evaluation activities that will occur during the subsequent reporting period:

- Continue to monitor referrals and program enrollment.
- Determine method for gathering Title IV-E Waiver participant feedback.
- Continue to collect and analyze outcomes data.
- Continue to review provider invoices, create spreadsheets to continue to track data for the cost study, and continue conversations with the providers on details found in invoices. Utilize Module A as provided by JBA to plan for Cost Study
- Continue to meet weekly with SSF implementation team.
- Support team in re-examining utilization and outcomes to measure program fit for the DC Waiver.

# MEMORANDUM OF AGREEMENT (MOA) BETWEEN

# THE DISTRICT OF COLUMBIA OFFICE OF THE STATE SUPERINTENDENT OF EDUCATION DIVISION OF WELLNESS AND NUTRITION SERVICES (OSSE) AND

# THE DISTRICT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY (CFSA)

# I. INTRODUCTION

This Memorandum of Agreement ("MOA") is entered into between the District of Columbia, Office of the State Superintendent of Education, Division of Wellness and Nutrition Services and the Division of Early Learning/Child Care Subsidy Program (OSSE), the buyer agency and the District of Columbia Child and Family Services Agency (CFSA) the seller agency collectively referred to herein as the "Parties."

The Public Education Reform Amendment Act of 2007, (D.C. law 17-9, effective June 12, 2007) ("PERAA") requires the State Superintendent of Education to serve as the chief state school officer for the District of Columbia and to represent the OSSE and the District of Columbia Government in all matters before the U.S. Department of Education. The PERAA also gives the OSSE the duty and authority to serve as the state education agency ("SEA") for the District of Columbia and all Local Education Agencies ("LEA") therein and to perform the functions of an SEA for the District under applicable federal law, including grant-making, and federal accountability requirements for elementary and secondary education.

The OSSE Division Wellness and Nutrition Services is responsible for implementation of the Richard B. Russell National School Lunch Act as amended by The Healthy, Hunger-Free Kids Act of 2010 (Public Law 111-296).

CFSA is the public child welfare agency in the District of Columbia responsible for protecting child victims and those at risk of abuse and neglect and assisting their families. CFSA works to ensure that children involved in the public child welfare system grow up in safe, permanent homes with strong families.

# II. PROGRAM GOALS AND OBJECTIVES

The Healthy Hunger Free Kids Act of 2010 provides direct categorical eligibility certification to foster children for free meals served under the Richard B. Russell National School Lunch Act.

OSSE has requested the services of CFSA to provide student information so that OSSE can carry out its obligations under Healthy, Hunger-Free Kids Act of 2010 (Public Law 111-296).

Specifically, CFSA will share data elements regarding children who are wards of the District of Columbia in the foster care system to OSSE so that OSSE can identify these children and ensure

they receive "direct certification" or automatic free meals at school. In exchange, OSSE will provide monthly verification reports comparing OSSE data with CFSA data so that CFSA and OSSE can reconcile any conflicting data.

# III. SCOPE OF SERVICES

Pursuant to the applicable authorities and in the furtherance of the shared goals of the Parties to carry out the purposes of this MOA expeditiously and economically, the Parties do hereby agree:

# A. RESPONSIBILITIES OF CFSA

CFSA agrees to disclose to OSSE the protected information—the limited data elements (FACES data elements) in the attached addendum, to OSSE. Such identifiers shall not contain any information about relatives, employers or household members of the individual; telephone numbers; fax numbers; electronic mail addresses; certificate/license numbers; vehicle identifiers and serial numbers, including license plate numbers; device identifiers and serial numbers; Web Universal Resource Locators (URLs); Internet Protocol (IP) address numbers; biometric identifiers, including finger print and voice prints; or full face photographic images and any comparable images.

CFSA agrees to properly use the OSSE automated system for approving and distributing child care subsidies/vouchers.

CFSA will ensure that only designated staff within CFSA's Office of Well Being access the Special Education Data System (SEDS) to review and access the Individualized Education Programs (IEP) and other relevant data of children in foster care who receive special education services.

# B. RESPONSIBILITIES OF AGENCY OSSE

OSSE will provide SLED data elements that are identified on the attached addendum.

OSSE will ensure that SLED provides the FACES file with USI that will be identified in the SLED data exchange document to the SFTP location.

OSSE will provide a demonstration to CFSA regarding the use of SLED and provide access to SLED. OSSE will provide SLED error validations on student enrollment and demographic information in biweekly reports to CFSA.

OSSE may use and disclose the data elements received from CFSA only in connection with the performance of the Wellness and Nutrition Direct Certification requirements, to this Agreement. OSSE shall limit the use or receipt of the data elements to designated OSSE staff in charge of completing activities set forth in the direct certification program.

OSSE shall not use or further disclose the data elements except as permitted or required by this Agreement. Specifically, if OSSE discovers data element errors, it will verify this information with CFSA. Nothing in this Agreement shall preclude OSSE from sharing information that may overlap that contained in the data elements obtained by any other legitimate source, means or operation.

OSSE may not use or disclose the data elements in any manner that would violate the requirements of FERPA.

OSSE shall not, without prior written consent of CFSA, disclose the data elements on the basis that such disclosure is required by law without notifying CFSA so that CFSA shall have the opportunity to object to the disclosure and to seek appropriate relief. If CFSA objects to such disclosure, OSSE shall refrain from disclosing the data set until The Community Partnership (TCP) has exhausted all alternatives for relief unless required to do otherwise by law.

OSSE shall use any and all appropriate safeguards to prevent use or disclosure of the data elements other than as provided by this Agreement.

OSSE shall not disclose the data elements to any agent or subcontractor of OSSE.

OSSE shall report to the CFSA within 24 hours of OSSE becoming aware of any use or disclosure of the data elements in violation of this Agreement or applicable law.

OSSE shall develop a module within the Statewide Longitudinal Education Data (SLED) system for CFSA to have 24 X 7 access to foster student data based upon the data elements in the Dataset Descriptions attachment entitled "Table – Elements Sent from OSSE to CFSA," as well as all previous school enrollment data and DC CAS data.

OSSE shall grant designated staff within CFSA's Office of Well Being access to the Special Education Data System (SEDS) to review and access Individualized Education Programs (IEP) and other relevant data related to children in foster care who receive special education services.

OSSE shall grant CFSA the appropriate authority and access required to directly distribute child care subsidies/vouchers to families involved with the child welfare system.

# IV. DURATION OF MOU

A. The period of this MOA shall be from July 1, 2013, through June 30, 2014, unless terminated in writing by the Parties prior to the expiration.

# (Optional:

B. The Parties may extend the term of this MOA by exercising a maximum of five (5) one-year option periods. Option periods may consist of a year, a fraction thereof, or multiple successive fractions of a year. CFSA shall provide notice of its intent to renew an option period prior to the expiration of the MOA.

# V. AUTHORITY FOR MOA

D.C. Official Code § 1-301.01(k); Title III of the District of Columbia Public Education Reform Amendment Act of 2007 (DC Law 17-9 effective June 12, 2007); D.C. Official Code § 4-1303.06; the District of Columbia Healthy Schools Act of 2010 (D.C. Law 18-209); the Richard B. Russell National School Lunch Act, approved June 4, 1946 (60 Stat. 230; 42 U.S.C.), as amended by the Healthy, Hunger-Free Kids Act of 2010 (Public Law 111-296), and the other local and federal statutes governing the grants covered by this MOU.

# VI. PAYMENT

There is no payment required for services in this MOA.

# VII. RECORDS AND REPORTS

Consistent with federal and local guidelines, OSSE shall maintain records related to this MOU for no less than five years from the date of this MOA, and upon the District of Columbia's request, make these documents available for inspection by duly authorized officials as may be specified by the District of Columbia at its sole discretion.

# VIII. CONFIDENTIAL INFORMATION

The Parties to this MOA will use, restrict, safeguard and dispose of all information related to services provided by this MOA, in accordance with all relevant federal and local statutes, regulations, policies, including, without limitation, the Family Educational Rights and Privacy Act ("FERPA") (Pub. L. 90-247; 80 Stat. 783) and the Individuals with Disabilities Education Act ("IDEA") (Pub. L. 91-230; 84 Stat. 191).

### IX. TERMINATION

Either Party may terminate this MOU in whole or in part by giving sixty business days advance written notice to the other Party.

# X. NOTICE

The following individuals are the contact points for each Party under this MOU:

Dr. Benjamin A. Dukes Director of Well Being Child and Family Services Agency 200 I Street SE Washington, DC 20024 benjamin.dukes@dc.gov Phone 202-727-3864

Contact person for OSSE
Sandra Schlicker
Deputy Superintendent
Office of the State Superintendent for Education
810 1<sup>st</sup> St NE
Washington, D.C. 20002
Sanda.schlicker@dc.gov

Phone: 202-741-5252 Fax: 202-724-7656

# XI. MODIFICATIONS

The terms and conditions of this MOU may be modified only upon prior written agreement by the Parties.

# XII. MISCELLANEOUS

The Parties shall comply with all applicable laws, rules and regulations whether now in force or hereafter enacted or promulgated.

IN WITNESS WHEREOF, the Parties hereto have executed this MOA as follows:

For Child and Family Services Agency:

Brenda Donald

Director

For Office of the State Superintendent of Education:

Hosanna Mahaley Jones

State Superintendent of Education

Date: 07. 24.13

Date: 7.23.13

# MEMORANDUM OF AGREEMENT BETWEEN THE

# DISTRICT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY (CFSA), OFFICE OF THE STATE SUPERINTENDENT OF EDUCATION (OSSE) AND

THE PRINCE GEORGE'S COUNTY BOARD OF EDUCATION (BOARD)

# I. Introduction and statement of purpose

This Memorandum of Agreement (MOA) is entered into between the District of Columbia Child and Family Services Agency (CFSA), the District of Columbia Office of the State Superintendent of Education (OSSE) and the Prince George's County Board of Education (BOARD), individually referred to herein as a "Party" and collectively referred to herein as the "Parties."

CFSA provides foster care services to children who have been abused or neglected and who cannot remain in their home safely. OSSE is the District of Columbia State Education Agency with responsibility for performing the functions of a state education agency (SEA) under applicable federal and local laws, including ensuring that a free appropriate public education is made available to eligible children with disabilities, and that all such programs administered by other District of Columbia agencies, are under OSSE's general supervision and meet District of Columbia educational standards. The BOARD provides educational services, pre-kindergarten through the twelfth grade, to residents of Prince George's County, Maryland. Many of CFSA's foster homes or group home settings are located in Prince George's County, Maryland, and the foster children are students of Prince George's County Public Schools (PGCPS). The CFSA, OSSE and the BOARD enter into this MOA to coordinate services and to implement a process for sharing information about the educational achievement and needs of CFSA's foster children/PGCPS's students.

# II. Applicability

- A. This Agreement applies to children and youth who are wards of the District of Columbia, served through the CFSA and who are placed by CFSA or its contractors in foster homes or group homes located within Prince George's County and attends PGCPS.
- B. The District of Columbia through OSSE pays tuition to PGCPS for its students who are wards of the District of Columbia. Nothing in this Agreement alters or modifies the process or terms of the tuition payments.

# III. Joint responsibilities

- A. The parties will work together to implement the terms of this agreement.
- B. No employee or agent of a party to this Agreement shall be deemed to be an employee or agent of another party to this Agreement and shall have no authority,

expressed or implied, to bind any other party except as expressly set forth herein. Each party to this Agreement shall be responsible for its acts and those of its employees, agents and contractors, during the duration of this Agreement.

# IV. Obligations and Responsibilities of CFSA and OSSE

- A. CFSA will designate an employee who will be responsible for coordinating and implementing the requirements of this Agreement.
- B. CFSA will provide to a designated individual from the BOARD a list of enrolled students in PGCPS on a monthly basis so that the BOARD can provide to CFSA critical education data.
- C. CFSA and OSSE will identify specific employees as designated requestors to obtain special education information in accordance with Section V. C below. These designated requestors will include Education Specialists in the Office of Well Being, individual CFSA and private agency supervisors, and designated individuals from the OSSE.
- D. CFSA and OSSE shall ensure that staff with access to special education records will maintain confidentiality of student records.
- E. CFSA will provide a contact sheet for every student at the start of the school year and for all new students enrolling in a PGCPS school to include all critical persons involved in the child's court matter. In addition, CFSA will provide any relevant court orders regarding education.
- F. CFSA will work with the District of Columbia Superior Court on a standard order regarding surrogate parents/education decision makers to meet the needs of PGCPS. CFSA will designate an employee to address questions from PGCPS staff regarding educational decision making authority for CFSA Wards.

# V. Obligations and Responsibilities of The Board

- A. The BOARD will designate an employee who will be responsible for coordinating and implementing the requirements of this Agreement.
- B. The BOARD will provide to CFSA reports in a format to be determined between CFSA and the BOARD that contain critical education data for enrolled students. Data must include attendance, grades and State and District mandated assessments. The timing of the provision of such reports will be in accordance with the availability of the information and as agreed by the parties, but no less than quarterly for grades and attendance. The first report shall be provided within 30 days of signing of this MOA.
- C. The BOARD will accept requests for special education records made by designated requestors (see Section IV. C above). Such requests shall be submitted to

pgcps.speced@pgcps.org and documents will be provided back to the requestor by email within two business days of the request. If the Board is unable to comply with this provision during the 2014-2015 school year, this agreement may be modified to allow for access to the Maryland On-Line system in accordance with the written authority and guidance issued by the Maryland State Department of Education.

- D. The BOARD shall notify designated individuals from CFSA and OSSE, or OSSE's designee, if they suspect that a DC ward student requires a more restrictive placement outside PGCPS, if they have determined they can no longer implement the student's IEP or if there is a request for a dedicated aide or nurse assistance. In these situations, The BOARD agrees to do the following:
  - 1. Provide any updated evaluations, progress reports, or other education data to be reviewed at the IEP meeting regarding the specific student; and
  - Invite CFSA and OSSE, or OSSE's designee, to participate in the IEP meeting to review and discuss a more restrictive placement and will give at least 10 business days' notice of such meeting.
- E. The BOARD agrees that providing school stability for foster children is important. Consistent with Fostering Connections legislation and subject to a Best Interest Determination, the BOARD will permit CFSA's wards who are enrolled in a PGCPS to continue to attend that PGCPS, during their time in care, despite any change in residence for the student.
- F. The BOARD designates points of contact for CFSA in the following departments:
  - Data and reporting specifically for compliance with Sections IV. B and V. B of this MOA: Pauline Carey
  - 2. Special education: Scott Geist
  - 3. Transfer office: Gail Huggins
  - 4. Head Start and other pre-kindergarten programs: Laura Barbee Matthews
  - 5. 504 Information: Natasha Jones

# VI. Confidential Information

The Parties to this MOA will use, restrict, safeguard and dispose of all information related to services provided by this MOA, in accordance with all relevant federal and local statutes, regulations, policies, including, but not limited to, FERPA.

# VII. Amendment and termination

This agreement shall become effective upon signature of the persons indicated below, and shall continue unless terminated. The agreement may be amended by mutual, written consent of both parties, or may be terminated by one signatory with 30 days advance, written notice to the other party.

# VIII. Notices

The following individuals are the contact points for each Party under this MOA:

CFSA:

Leslie Gross

Administrator, Office of Well Being Child and Family Services Agency

200 I Street, S.E., 3651 Washington, D.C. 20003 Telephone: 202-724-8019 Email: leslie.gross@dc.gov

OSSE:

Elisabeth M. Morse

Deputy Assistant Superintendent of Elementary, Secondary and

Specialized Education

Division of Elementary, Secondary & Specialized Education

Office of the State Superintendent of Education

810 First St. NE

Washington, DC 20002

(202) 727-8488

Elisabeth.morse@dc.gov

The Board:

Dr. Kevin Maxell

Chief Executive Officer

Sasscer Administration Building

14201 School Lane

Upper Marlboro, MD 20772

(301) 952-6008 ceo@pgcps.org

The individuals above are responsible for the management and coordination of the duties and obligations for each respective Party under this MOA. Copies of correspondence related to the modification, amendment, extension or termination of this MOA, or any other legal matter pertaining to this MOA, shall be forwarded to these individuals.

# IX. Miscellaneous

This MOA is in no way to be construed as limiting or diminishing the responsibilities of the participating Parties under federal, state, or local law. In all instances, this MOA is to be construed to comply with the requirements of applicable law and the Parties shall comply with all applicable laws, rules, and regulations whether now in force or hereafter enacted or promulgated. This MOA shall not be construed to create rights in any third parties. Whenever used herein, as the context may require, the use of the singular shall include the plural, and the use of any gender shall be applicable to all genders.

IN WITNESS THEROF, the Parties have executed this Agreement as follows:

THE PRINCE GEORGE'S COUNTY BOARD OF EDUCATION:

Dr. Kevin Maxwell
Chief Executive Officer

CHILD AND FAMPLY SERVICES AGENCY:

Raymond Davidson
Interim Director, CFSA

OFFICE OF THE STATE SUPERINTENDENT FOR EDUCATION:

Dr. Kevin Maxwell
Date

S/6/15
Date

# MEMORANDUM OF AGREEMENT BETWEEN

# DC-500 District of Columbia Continuum of Care – The District of Columbia Interagency Council on Homelessness

# And the

# Continuum of Care Public Child Welfare Agency – The District of Columbia Child and Family Services Agency

WHEREAS the District of Columbia Interagency Council on Homelessness (DCICH) is the Continuum of Care (CoC) for the District of Columbia, being an entity made up of the following:

- Cabinet-level leaders within the Government of the District of Columbia, including the District of Columbia Child and Family Services Agency (CFSA);
- US Department of Housing and Urban Development (HUD) CoC Programfunded providers of housing and homeless services;
- US Department of Veterans Affairs (VA)-funded providers of housing and homeless services;
- US Department of Health and Human Services, Family and Youth Services Bureau, Runaway and Homeless Youth (RHY) providers of housing and homeless services;
- District-funded providers of housing and homeless services;
- Privately funded providers of housing and homeless services;
- Homeless and formerly homeless community members;
- Advocates; and
- District Residents and community stakeholders.

The DCICH is responsible for informing the District's policies for meeting the needs of individuals, families, and youth who are homeless or at imminent risk of becoming homeless in the District of Columbia and for developing and implementing the District's strategic plan to end homelessness; and

WHEREAS the Executive Committee of the DCICH shall serve as the CoC Board and shall develop policies and procedures conforming to the requirements detailed in 24 CFR part 578.1 to designate a Collaborative Applicant and a Homeless Management Information System (HMIS) Lead Agency and Administrator; and

**WHEREAS** the CoC Board has designated The Community Partnership for the Prevention of Homelessness (TCP) as the Collaborative Applicant as well as the HMIS Lead Agency and Administrator; and

**WHEREAS** CFSA is the public child welfare agency in the District of Columbia responsible for protecting child victims and those at risk of abuse and neglect and assisting their families; CFSA has four primary functions.

The parties agree to the following:

# ROLES AND RESPONSIBILITIES OF THE PUBLIC CHILD WELFARE AGENCY:

- I. Participate in CoC committee and workgroup meetings.
- II. Participate in the development and implementation of the CoC Strategic Plan.
- III. If selected as a Youth Homelessness Demonstration Project (YHDP) community, participate in the development and implementation of the Coordinated Community Plan and the implementation of the YHDP Grant.
- IV. Confer with the CoC and Collaborative Applicant concerning the development of the CoC's applications for funding opportunities for the implementation and expansion of youth services and strategic planning.
- V. Participate in the CoC's youth strategic planning efforts and continue to implement discharge planning policies and protocols to ensure that youth are not exited from care into homelessness.
- VI. Participate in the District's annual Homeless Youth Census.

# ROLES AND RESPONSIBILITIES OF THE CoC:

- I. Establish funding priorities for CoC Program and Emergency Solutions Grant (ESG) assistance through fair, objective, and transparent processes.
- II. Approve policies and procedures for the performance monitoring, evaluation and reporting of all CoC Program and ESG Program Recipients and Subrecipients.
- III. Ensure that any potential and/or perceived conflicts of interest are addressed in an effective, open, and timely manner.
- IV. Collaborate to secure and align District and Federal funds to prevent and end homelessness.
- V. Review and approve the funding application and response to HUD's annual CoC Program NOFA for homelessness assistance resources.
- VI. Approve CoC performance targets appropriate for each population and program type.
- VII. Provide to the Collaborative Applicant an annual planning timeline and data and analysis information needs.
- VIII. Conduct a bi-annual performance review of the Collaborative Applicant and ESG Recipient.
- IX. Maintain CoC Board and CoC Committee meeting agendas and minutes.

# **DURATION AND RENEWAL**

Except as provided in the TERMINATION section, the duration of the MOA shall be from March 1, 2018 through February 28, 2019. This agreement shall renew automatically unless either party gives notification pursuant to the TERMINATION section.

# **TERMINATION**

Either party may terminate this MOA at a date prior to the renewal date specified in the MOA by giving 60 days written notice to the other party. If the HUD CoC Program funds, District of Columbia funds, and/or any other public or private funds relied upon to

undertake activities described in the MOA are withdrawn or reduced, or if additional conditions are placed on such funding, any party may terminate this MOA within 30 days by providing written notice to the other party. The termination shall be effective on the date specified in the notice of termination.

Hostone

Brenda Donald, [Darector]

Heather D. stowe

Kristy Greenwalt, Executive Director

**DCICH** 

1/5 /18 Date

4/9/18

# DC Child and Family Services Agency FY19 MOUs

			MOLIE in Diagons of Language 20 2010	
			MOOS III Flace as OI January 29, 2019	
File Number	Amount	Sending Agency	Service	Number of Clients Served by MOU
П	\$ 56,377	Department of Disability Services (DDS)	Cost sharing for The Association for Successful Parenting contract	30
2	1,698,548	Department of Human Services (DHS), Family Services Administration (FSA), Office of Refugee Resettlement (ORR)	Residential Foster And Congregate Care Services For 30 Unaccompanied Refugee Minors	30
Total	\$ 1,754,925			
File Number	Amount	Receiving Agency	Service	Number of Clients Served by MOU
3	\$ 825,978	Department of For Hire Vehicles (DFHV)	Transportation of CFSA Youth in Care	Varies
4	000'6 \$ 1	Pretrial Services Agency (PSA)	Pretrial Drug Testing Services	Varies
	\$ 45,442	DC Human Resources (DCHR)	Enhanced Suitability	N/A
9	000'09 \$ !	Department of Energy and Environment (DOEE)	Lead-Based Paint Hazard Evaluations	Varies
7	, \$ 191,253	Department of Disability Services (DDS)	DDS care services for CFSA clients	4
ο.	\$ \$ 305,564	Department of Behavioral Health (DBH)	Cost-Sharing for DBH co-located staff to support mental and behavioral health services for CFSA children, youth and families. Also funds DBH's contract with choice provider agencies and extends funding for the Family Peers Coaching Project	Varies
δ	\$ 700,000	District of Columbia Housing Authority (DCHA)	Rapid Housing	Varies
10		DC Human Resources (DCHR)	Capitol City Fellow	N/A
Total	\$ 2,212,193			

# DC Child and Family Services Agency FY19 MOUs

			M	MOUs In Process as of January 25, 2019	
		Amount	Receiving Agency	Service	Number of Clients Served by MOU
	↔	20,000	20,000 <b>DC Health</b>	Vital Records to CFSA	N/A
	φ.	100,000	Department of Behavioral Health (DBH)	Adult Assessor Services	Varies
	\$	5,461	Commission on Arts and Humanities (CAH)	Install of Comcast services at 200   St SE	N/A
	₩.	75,460	Department of Behavioral Health (DBH)	Services provided to CFSA youth by the Florida Institute for Neurologic Rehabilitation (FINR)	. 1
	\$	1,884,554	Department of Behavioral Health (DBH)	Wayne Place Transitional Living Program	Varies
	\$	17,517	Office of the Chief Technology Officer (OCTO)	Integrated Platform Services (IPS) to provide UC4 Professional Services to CFSA.	N/A
	\$	54,594	Office of the Chief Technology Officer (OCTO)	Integrated Platform Services (IPS) to provide end-to-end IPS managed batch application support services for server based processing requirements	N/A
	ᡐ	365,417	Office of the Chief 365,417 Technology Officer (OCTO)	Provisioning of Voice and Data Services to CFSA HQ and Remote Offices	N/A
	<b>ب</b>	253,130	Department of Disability Services (DDS)	Modification to DDS Care Services for CFSA Clients to Add One Additional Client	5
	-γ-	1,266	Department of General 1,266 Services (DGS), Protective Services Division	Security for CFSA sites at 420 O Street NW and 3350 9th Street NE	N/A
Total	\$	2,777,399			

# DC Child and Family Services Agency FY19 MOUs

		D. C.	MOUs Planned for FY19/20	
,	Amount	Receiving Agency	Service	Number of Clients Served by MOU
	\$ 187,	187,200 Department of Behavioral Health (DBH)	Family Functional Therapy	48
	\$ 160,	160,000 <b>DC Health</b>	Home Visiting Program (Pregnant and Parenting Teens in Care), Parents As Teachers (PAT) Program	40
	\$ 84,	84,713 Services (DHS)	Parent and Adolescent Support Services (PASS)	70
Total	\$ 431,913	113		

# MEMORANDUM OF UNDERSTANDING BETWEEN DEPARTMENT ON DISABILITY SERVICES (DDS)

# CHILD AND FAMILY SERVICES AGENCY (CFSA) FOR FISCAL YEAR 2019

# I. INTRODUCTION

This Memorandum of Understanding (this "MOU") is entered into between the DEPARTMENT ON DISABILITY SERVICES ("Buyer Agency") and the CHILD AND FAMILY SERVICES AGENCY ("Seller Agency"), collectively referred to herein as the "Parties".

# II. LEGAL AUTHORITY FOR MOU

D.C. Official Code§ 1-301.01(k) (2010 Supp.).

# III. OVERVIEW OF PROGRAM GOALS AND OBJECTIVES

The District of Columbia, Child and Family Services Agency (CFSA), entered into a contract (DCRL-2015-C-0074) with The Association for Successful Parenting (TASP) ("the contracted agency") in 2016. DDS and CFSA jointly wrote an RFP to support parent education for parents with intellectual disabilities. At that time, CFSA provided the startup funds for the contract and DDS agreed to provide subsequent funding to maintain the program.

The contract has four (4) option years.

The goal of the contract is to:

- Increase the safety and wellbeing of children living with parents with intellectual disabilities and with appropriate supports in place to ensure safety.
- Decrease the rate of entering the foster care system by increasing protective factors and parent abilities to care for children.

The contractor is responsible for:

- Developing a parenting education curriculum;
- Providing parenting education and support services for parents with intellectual disabilities;
   And
- Conducting training sessions for professionals who work with parents with intellectual disabilities.

# IV. SCOPE OF SERVICES

Pursuant to the applicable authorities and in furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree as follows:

### A. RESPONSIBILITIES OF SELLER AGENCY

CFSA will:

- Participate in monthly oversight meetings with DDS and contracted Agency
- Provide cross match data to DDS on a monthly basis by the end of each month and in line with report calendar
- Provide list of recommended families based on cross match to contracted agency and DDS
- Provide input on cross agency training development with DDS and the contracted agency
- Provide scheduling support for cross agency trainings with DDS and the contracted agency
- Ensure CFSA Social Workers are available to partner with contracted staff, to support families
- Receive, review and provide feedback on monthly reports with DDS and contracted Agency
- Identify a technology and programmatic point of contact for DDS and the contracted agency
- Support invoice process

Note: See business process for details.

# B. RESPONSIBILIES OF BUYER AGENCY

### DDS will:

- Participate in monthly oversight meetings with CFSA and the contracted agency
- Provide cross match data to CFSA and the contracted agency on a monthly basis by the end of each month and in line with report calendar
- Provide list of recommended families based on cross match to CFSA and the contracted agency
- Provide input on cross agency training development with CFSA and the contracted agency
- Provide scheduling support for cross agency trainings with CFSA and the contracted agency
- · Receive, review and provide feedback on monthly reports to CFSA and the contracted agency
- Identify a technology and programmatic point of contact for CFSA and the contracted agency

# V. DURATION OF THIS MOU

### A. PERIOD

The period of this MOU shall be from October 1, 2018 through January 11, 2019, unless terminated in writing by the Parties pursuant to Section XI of this MOD.

# **B. EXTENSION**

The Parties may extend the period of this MOU by exercising a maximum of three (3) one-year option periods. Option periods may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a year. Buyer Agency shall provide Seller Agency with written notice of its intent to exercise an option period 30 days prior to the expiration of the initial or extension year of this MOD. The exercise of an option is subject to the availability of funds at the time of the exercise of the option.

# VI. FUNDING PROVISIONS

# A. COST OF SERVICES

Total cost for goods and/or services under this MOU shall not exceed \$56,377.40 for Fiscal Year 2019. Funding for the services shall not exceed the actual cost of the goods or services, including labor, materials and reasonable overhead.

The estimated cost of this MOU is based on the contracted agency being responsible for:

Providing parenting education and support services for parents with intellectual disabilities;

And

• Conducting training sessions for professionals who work with parents with intellectual disabilities.

### B. PAYMENT

- 1. Payment for the goods and/or services shall be made through an Intra-District advance by Buyer Agency to Seller Agency based on the total amount of this MOU.
- 2. Seller Agency shall submit reconciliations which shall include (1) List of materials and their costs; (2) Labor costs including hourly rates for all laborers and (3) actual cost of overhead.
- 3. Advances to Seller Agency for the services to be performed and/or goods to be provided shall not exceed the amount of this MOU (\$56,377.40).
- 4. Seller Agency shall relieve the advance and bill Buyer Agency through the Intra-District process only for those goods and/or services actually provided pursuant to the terms of this MOU. Seller Agency shall notify Buyer Agency within forty-five (45) days of the current fiscal year if it has reason to believe that all of the advance will not be billed during the current fiscal year. Seller Agency shall return any excess advance to Buyer Agency within thirty (30) days of the end of the current fiscal year.

# C. ANTI-DEFICIENCY CONSIDERATIONS

The Parties acknowledge and agree that nothing in this MOU creates a financial obligation in anticipation of an appropriation and that all provisions of this MOU, or any subsequent agreement entered into by the parties pursuant to this MOU, are and shall remain subject to the provisions of (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351, (ii) the District of Columbia Anti-deficiency Act, D.C. Official Code§§ 47-355.01-355.08, (iii) D.C. Official Code§ 47-105, and (iv) D.C. Official Code§ 1-204.46, as the foregoing statues may be amended from time to time, regardless of whether a particular obligation has been expressly so conditioned.

# VII. AMENDMENTS AND MODIFICATIONS

This MOU may be amended or modified only upon prior written agreement of the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of the Parties

# VIII. CONSISTENT WITH LAW

The Parties shall comply with all applicable laws, rules and regulations whether now in effect of hereafter enacted or promulgated.

# IX. COMPLIANCE AND MONITORING

Seller Agency will be subject to scheduled and unscheduled monitoring reviews to ensure compliance with all applicable requirements.

# X. RECORDS AND REPORTS

Seller Agency shall maintain records and receipts for the expenditure of all funds provided pursuant to this MOU for a period of no less than three years from the date of expiration or termination of this MOU and, upon the District of Columbia's request, make these documents available for inspection by duly authorized representatives of Buyer Agency and other officials as may be specified by the District of Columbia in its sole discretion.

# XI. TERMINATION

Either Party may terminate this MOU in whole or in part by giving 30 calendar days advance written notice to the other Party. In the event of termination of this MOU, payment to the Seller Agency shall be held in abeyance until all required fiscal reconciliation, but not later than September 30 of the then current fiscal year.

# XII. NOTICES

The following individuals are the contact points for each Party:

Winslow Woodland, RN MSN
Deputy Director DDA
Department on Disability Services]
Developmental Disabilities Administration
One Independence Square Office Complex
250 E Street, SW, Room 532
Washington, DC 20024
winslow.woodland@dc.gov
(202) 730-1618

Emily Velasquez, MSW
Strategic Development and Special Projects Coordinator
Child and Family Services Agency
200 I Street SE
Washington, DC 20003
emily.velasquez@dc.gov
(202) 727-7770

# XIII. PROCUREMENT PRACTICES ACT

If a District of Columbia agency or instrumentality plans to utilize the goods and/or services of an agent, contractor, consultant or other third party to provide any of the goods and/or services under this MOU, then the agency or instrumentality shall abide by the provisions of the District of Columbia Procurement Practices Act of 1985 (D.C. Official Code§ 2-301.01, et seq.) to procure the goods or services.

### XIV. RESOLUTION OF DISPUTES

The DC Department on Disability Services and the Child and Family Services Agency, or their designees, shall resolve all disputes and/or adjustments resulting from goods or services provided under this MOU. In the event the parties cannot resolve a dispute, the matter shall be referred to the Director of each Agency. The decision of the Director of each Agency related to any disputes referred shall be final. In the event the Parties are unable to resolve a financial issue, the matter shall be referred to the Office of Financial Operations and Systems.

# XV. CONFIDENTIAL INFORMATION

A. The Parties to this MOU shall comply with all federal and District statutes, regulations, and policies regarding the confidentiality of protected information by using, restricting, safeguarding and disposing of all information related to services provided by this MOU, including names and social security numbers. Information received by either Party in the performance of responsibilities associated with the performance of this MOU shall remain the property of DDS and CFSA.

B. In the event of any actual data breach and/or apparent theft, unauthorized use or disclosure of any Personally Identifiable Information (PII) or electronic Protected Health Information (ePHI), DDS will commence all reasonable efforts to investigate and correct the causes and remediate the results thereof, and as soon as practicable following discovery of any such event, send notification to the CFSA point of contact, within 5 business days.

C. At various times during the service period of this MOU, CFSA shall act as a "covered entity" and a "business associate", DDS shall act as a "business associate" as defined in the Health Information Portability and Accountability Act under 45 CFR 160.103 and 164.501. CFSA and DDS shall comply with the applicable requirements of the "Reciprocal Covered Entity and Business Associate Clause", which is marked as Exhibit A and incorporated herein by reference. The respective obligations of CFSA as a "covered entity", and as a "business associate", and DDS as a "business associate" under the Reciprocal Covered Entity and Business Associate Clause shall be dictated by the role of each Party in connection with any particular interaction.IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

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Department on Disability Services

Andrew P. Reese

Director

Child and Family Services Agency

Brenda Donald

Director

Rachel M-Joseph for Director Donald

MODIFICATION NUMBER ONE
TO THE
MEMORANDUM OF UNDERSTANDING
BETWEEN
THE DISTRICT OF COLUMBIA
DEPARTMENT OF HUMAN SERVICES
AND
CHILD AND FAMILY SERVICES AGENCY
FOR
FISCAL YEAR 2019

The Memorandum of Understanding (MOU) dated May 14, 2018 was entered into between the District of Columbia (District) Department of Human Services (DHS), Family Services Administration (FSA), Office of Refugee Resettlement (ORR), the buyer agency, and the Child and Family Services Agency (CFSA), the seller agency, collectively referred to herein as the "Parties."

The Parties now desire to modify the MOU as follows:

I. SECTION I. INTRODUCTION, Paragraph 2 is hereby deleted and replaced with the following:

"DHS has requested the services of CFSA to provide residential foster and congregate care services for thirty (30) unaccompanied refugee minors (URM) for the period of October 1, 2018 to September 30, 2019. This is a one hundred percent (100%) cost reimbursement MOU, disbursed on a quarterly basis after approval of financial and programmatic reports by the DHS Agency Fiscal Officer and the DCORR."

II. SECTION II. OVERVIEW OF PROGRAM GOALS AND OBJECTIVES, Paragraph 2, is hereby deleted and replaced with the following:

"CFSA shall provide residential foster and congregate care services for thirty (30) URMs for the period of October 1, 2018 to September 30, 2019, through service providers located in the District. These services and activities shall include the provision of foster care and health care services, social adjustment programs and the development of vocational programs for URM. The number of URM served and the funding associated with this MOU shall be governed by the terms contained within this MOU."

- III. SECTION III. SCOPE OF SERVICES, Sub-section A. RESPONSIBILITIES OF CFSA, Paragraph 2(k), is hereby deleted and replaced with the following:
  - "k. Provide an independent living component for up to thirty (30) URM for the period of October 1, 2018 to September 30, 2019, to teach each referred URM to achieve economic, social and personal self-sufficiency in a manner that is appropriate, to his or her individual needs and abilities. The program shall include life skills and community awareness training to assist the youth to maintain independence in the community."
- IV. SECTION IV. DURATION OF MOU, Sub-section A. PERIOD, is hereby deleted and replaced with the following:

# "A. PERIOD

The Period of this MOU shall be October 1, 2018 through September 30, 2019, unless terminated or modified in writing by the Parties prior to expiration."

- V. SECTION VI. FUNDING PROVISIONS, Sub-section A. COST OF SERVICES, Paragraphs 1. and 2., are hereby deleted and replaced with the following:
  - "1. Total cost for goods and services under this MOU shall not exceed one million six hundred ninety-eight thousand five hundred forty-seven dollars and fifty-nine cents (\$1,698,547.59) for Fiscal Year (FY) 2019. Funding for the services shall not exceed the actual cost of the goods or services. All costs and expenditures shall not exceed one million six hundred ninety-eight thousand five hundred forty-seven dollars and fifty-nine cents (\$1,698,547.59) for FY 2019. Funding is subject to the availability of FY 2019 funds under the federal Office of Refugee Resettlement grant number 1901DCRCMA.
  - The estimated cost of this MOU is based on the provision of services to be provided to thirty (30) URM in accordance with the terms of the MOU, and during the term of this MOU.
- VI. SECTION VI. FUNDING PROVISIONS, Sub-section B. PAYMENT, Paragraph 2., is hereby deleted and replaced with the following:
  - "2. CFSA shall submit quarterly reconciliations which shall explain the amounts billed for that period. The reconciliations shall include: (1) list of materials and their costs; (2) labor costs including hourly rates for all laborers; and (3) overhead costs, provided all costs and expenditures shall not exceed one million six hundred ninety-eight thousand five hundred forty-seven dollars and fifty-nine cents (\$1,698,547.59) for FY 2019."

NOV 7 - 2018

Date: 12-10-18

VII. Attachment A is attached and incorporated by reference to this MOU.

All other terms and conditions of the MOU shall remain the same.

IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

FOR THE DEPARTMENT OF HUMAN SERVICES:

dura Green Zeilinger

Director

FOR THE CHILD AND FAMILY SERVICES AGENCY:

Brenda Donald

Director

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# Exercise of Option Year 2 For the MEMORANDUM OF UNDERSTANDING BETWEEN THE DISTRICT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY AND

#### THE DEPARTMENT OF FOR-HIRE VEHICLES

A Memorandum of Understanding originally dated May 2, 2017, and modified on September 27, 2017, April 27, 2018, and September 26,2018 with Option Year One executed on September 30, 2017, (collectively referred to as "MOU") was entered into between the District of Columbia Child and Family Services Agency, the buyer agency ("CFSA"), and the Department of For-Hire Vehicles, the seller agency ("DFHV"), collectively referred to herein as the "Parties.

The Parties now desire to exercise Option Year 2 as follows:

- I. Section II AUTHORITY FOR MOU: No changes to the original MOU.
- II. Section IV. SCOPE OF SERVICES, PARAGRAPH A.1, RESPONSIBILITIES OF CFSA, is hereby modified as follows:
  - 1. Provide the following funding:

For Fiscal Year 2019 (Option Year 2), provide DFHV an amount of \$825,978 in funds as provided by Section V.B.1 for Program services in accordance with this MOU. DFHV will charge CFSA the actual costs not to exceed \$75.00 per one-way trip in the District or within 13 miles or less of the District line and not to exceed \$100.00 per one-way trip in the 14 miles or greater of the District line. The total of \$825,978 shall be dedicated to rides.

III. SECTION V. FUNDING PROVISIONS, PARAGRAPH A. TRANSFER OF FUNDS is hereby modified as follows:

Total funds under this MOU: not to exceed \$825,978 for CFSA's Fiscal Year 2019. Fiscal Year 2019 pricing modifications include:

- One-way trips in the District or within 13 miles or less of the District line will be \$75.00.
- One-way trips 14 miles or greater of the District line will be \$100.00.
- IV. SECTION V. FUNDING PROVISIONS, PARAGRAPH B, PAYMENTS BY CFSA TO DFHV, is hereby modified as follows:
  - 1. Payment for the goods and/or services shall be made through Intra-District advances by CFSA to DFHV based on the total amounts of the MOU.

- 2. Advances to DFHV for the services to be performed and/or goods to be provided shall not exceed \$825,978 for CFSA's Fiscal Year 2019 (Option Year 2).
- 3. DFHV shall receive the advance and bill CFSA through the Intra-District process only for those goods and/or services actually provided pursuant to the terms of this MOU. DFHV shall notify CFSA within forty-five (45) days of the current fiscal year if it has reason to believe that all of the advances will not be billed during the current fiscal year. DFHV shall return any excess advance to CFSA no later than September 30, 2019.

#### V. Section VI. DURATION OF MOU is hereby modified as follows:

The parties agree to extend the term of this MOU from October 1,2018 through September 30, 2019.

All other terms and conditions of the MOU shall remain the same,

IN WITNESS WHERE, the Parties hereto have executed this Option Year 2 as follows:

FOR THE DISTRICT OF COLUMBIA	CHILD AND FAMILY SERVICES AGENCY	
	9/28/2018	
BRENDA DONALD	DATE	
Director		
FOR THE DEPARTMENT OF FOR-H	. 1	
ErnestChrafpah	9/28/2018	
ERNEST CHRAPPAH	DATE	*****

#### MODIFICATION NO. 4 TO MEMORANDUM OF UNDERSTANDING BETWEEN

## THE DISTRICT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY AND

#### PRETRIAL SERVICES AGENCY FOR THE DISTRICT OF COLUMBIA

Memorandum of Understanding dated April 20, 2016 ("MOU") was entered into between the District of Columbia Child and Family Services Agency, the buyer agency ("CFSA") and Pretrial Services Agency for the District of Columbia, the seller agency ("PSA"), collectively referred to herein as the "Parties".

WHEREAS, the MOU executed on April 20, 2016 provided in Section V that the period of the MOU may be extended by exercising a maximum of five (5) one-year option periods, and Section VII authorized modifications to the MOU.

WHEREAS, the MOU executed on April 20, 2016 was modified by the Modification No. 1 on March 29, 2017, which extended the term of the MOU to October 1, 2016 through September 30, 2017, and functioned as option year one.

WHEREAS, the MOU executed on April 20, 2016 was modified by the Modification No. 2 on August 31, 2017, which increased Funding Provisions up to \$9,000.00 for the total cost of goods and services for Fiscal Year 2017.

WHEREAS, the MOU executed on April 20, 2016 was modified by the Modification No. 3 on September 28, 2017, which extended the term of the MOU to October 1, 2017 through September 30, 2018, and functioned as option year two.

The Parties now desire to modify the MOU to extend the term of the MOU and exercise. Option Year Three as follows:

- Section V. DURATION OF MOU: Pursuant to Section V.B., the parties hereby agree to extend the term of this MOU for one year commencing on October 1, 2018 through September 30, 2019.
- II. Section VI. FUNDING PROVISIONS, Subsection A. COST OF SERVICES, Paragraph 1, is hereby deleted and replaced with the following:

A. Total cost for goods and services under this Modification No. 4 to MOU shall not exceed \$9,000.00 for Fiscal Year 2019. Funding for the services shall not exceed the actual cost of the goods or services, including labor, materials and reasonable overhead.

All other terms and conditions of the MOU shall remain the same.

**IN WITNESS WHEREOF,** the Parties hereto have executed this Modification to MOU, as follows:

THE DISTRICT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY

Brenda Donald

Director

PRETRIAL SERVICES AGENCY FOR THE DISTRICT OF COLUMBIA

Tolia C. Conpor

Director

Date: 09/21/18

Date: 10-8.18

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## D.C. DEPARTMENT OF HUMAN RESOURCES

## MEMORANDUM OF UNDERSTANDING

Between the D.C. Child and Family Services Agency and the D.C. Department of Human Resources

Fiscal Year 2019

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#### I. INTRODUCTION

This Memorandum of Understanding ("MOU") is entered into between the District of Columbia Child and Family Services Agency (the "Buyer") and the District of Columbia Department of Human Resources (the "Seller"), collectively known as the "Parties".

## II. PROGRAM GOALS AND OBJECTIVES

The Seller administers the suitability screening process, which assesses whether appointees, employees, and volunteers are suitable for District employment. The Seller will provide the Buyer with suitability-related services for its appointees, employees, and volunteers who are subject to enhanced suitability screenings. The objective of the suitability screenings is to determine whether each specific appointee, employee, or volunteer is suitable for the relevant covered position, consistent with Title 6-B, Section 400 *et seq.*, of the District of Columbia Municipal Regulations ("D.C. Mun. Regs.").

## III. SCOPE OF SERVICES

Pursuant to the applicable authorities and in furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree to the following:

#### A. Responsibilities of the Seller

- 1. The Seller shall provide suitability screening services for the Buyer. The Seller shall, at a minimum, provide the projected enhanced suitability screenings indicated in the chart in Section VI(A) of this MOU.
- 2. The Seller shall ensure that suitability screenings are conducted in a manner consistent with prevailing District and federal law for each of the Buyer's appointees, employees, and volunteers who are subject to suitability screenings.
- 3. For each appointee, employee, and volunteer who undergoes an enhanced suitability screening, the Seller shall make a suitability determination in accordance with D.C. Mun. Regs. tit. 6-B, § 400 et seq. Each suitability determination shall be provided to the Buyer through an electronic means established by the Seller.
- The Seller shall notify the Buyer at least ten (10) business days prior to any anticipated disruptions in services to be delivered under the MOU.
- The Seller shall notify the Buyer at least ten (10) business days prior to changing any business processes that are utilized for carrying out the delivery of services under this MOU.
- 6. For individuals with minor or no criminal history, and for drug test results, the Seller shall supply suitability determinations within five (5) business days upon its receipt of



all information necessary to make such a suitability assessment, such as FBI reports, drug test results and job description related information from the Buyer. The Seller shall provide suitability assessments for individuals with more substantial criminal histories within fifteen (15) business days upon receiving the FBI report and job description related information. To the extent more time is needed to complete an assessment, the Seller shall notify the Buyer of the circumstances.

- 7. The Seller shall provide reasonable program support to the Buyer, upon request, including assistance with any training or program initiation needs.
- 8. The Seller shall provide the Buyer all documentation within Seller's possession necessary to carry-out any adverse actions arising from suitability determinations made by the Seller, including rescinding conditional offers or separating employees. However, the Buyer shall be responsible for developing and securing affidavits and other witness statements when the witness is a CFSA contractor or employee.

#### B. Responsibilities of the Buyer

- 1. The Buyer shall compensate the Seller for providing suitability services and shall advance to the Seller \$45,442.18 for the services indicated in the chart in Section VI(A).
- 2. The Buyer shall provide, and ensure the Seller receives, all documentation reasonably necessary to carry out the Seller's responsibilities under this MOU.
- 3. The Buyer agrees to be bound by the provisions contained in D.C. Mun. Regs. tit. 6-B, § 400 et seq. Moreover, the Buyer agrees that for purposes of that chapter, the Seller serves as the Program Administrator.
- 4. The Buyer agrees that a candidate's or employee's FBI report shall be made available to that individual upon his or her written request. FBI reports shall be supplied to the Buyer, upon request, and on an individual basis, subject to the approval of DCHR's General Counsel. Requests for FBI reports shall be made in writing by CFSA's General Counsel and be directed to DCHR's General Counsel. In accordance with federal law, dissemination of FBI reports to CFSA will be logged by DCHR.

#### IV. DURATION OF MOU

- A. The period of this MOU shall be from October 1, 2018 through September 30, 2019 ("Fiscal Year 2019"), unless terminated in accordance with Section XI of this MOU prior to the expiration.
- **B.** The Parties may extend the term of this MOU by exercising a maximum of one (1) one-year option period. The option period may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a year. The Buyer shall provide notice to the Seller of its intent to exercise an option period prior to the expiration of this MOU.
- **C.** The exercise of an option period is subject to the availability of funds at the time of the exercise of the option.
- D. Subject to appropriations, this paragraph serves as the Buyer's notice of intent for Fiscal Year 2020 to execute an extension pursuant to paragraph B of this section or execute a new MOU with identical terms for at least \$45,442.18.

#### V. AUTHORITY FOR MOU

This MOU is authorized by D.C. Code § 1-301.01(k). The MOU is entered into to carry out the provisions of D.C. Mun. Regs. tit. 6-B, § 400 et seq., in accordance with any other applicable District and federal laws, regulations, and policies.

#### VI. FUNDING PROVISIONS

#### A. Cost of Services

- Total cost for services under this MOU shall not exceed \$45,442.18 for Fiscal Year 2019. Funding for goods and services shall not exceed the actual cost of the actual number of suitability screening services the Seller provides to the Buyer.
- 2. The estimated cost of this MOU is based upon the projected service costs outlined in the chart below. These projections are only estimates and do not account for all suitability services that may be provided under this MOU. For example, the Buyer may request weekend service collections which may result in overtime fees. However, the total resulting service cost shall not exceed the maximum amount of this MOU established in subsection (A)(1) above.
- 3. In the event a Party terminates this MOU, payment to the Seller shall be held in abeyance until all required fiscal reconciliation, but no later than September 30<sup>th</sup> of the current fiscal year.



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		COST OF	SERVICES		
NAVA TO SERVICE STATE OF THE S		Agency Pop	ulation: 745		Ship Chie
CFSA	Positions	Criminal Checks	Drug Screening	Alcohol Testing	Credit Checks
Number	Safety	410	410	410	
of	Protection	149	149	149	
Positions	Security	186			186
That	Volunteers	50			
Require Checks	Summer Hires	0	0	0	
	Total Number Positions	of Positions Multip Criminal Checks	lied by Agency Turr Drug Screening	nover Rate: 0.1 Alcohol Testing	Credit Checks
	Appointees	124	55	September 1	18
Projection	Recerts/Randoms	335	184	36	
•	Total Projected	459	239	36	18
	TO THE PARTY OF THE VIEW	Projected Co	st of Services		
	Type of Cost	Criminal Checks	Drug Screening	Alcohol Testing	Credit Checks
	Unit Cost	\$30.00	\$44.50	\$34.00	\$10.00
	Personnel Cost	\$28.49	\$27.43	\$0.00	\$0.00
Service	Subtotal	\$58.49	\$71.93	\$34.00	\$10.00
Cost	Total Projected	x 459	x 239	x 36	x 18
	Total Cost	\$26,846.91	\$17,191.27	\$1,224.00	\$180.00
	Grand Total	\$45,442.18	AND BUILDING		

#### B. PAYMENT

- 1. Payment for the services described shall be made through an Intra-District advance by the Buyer to the Seller based on the total amount of this MOU.
- 2. Pursuant to the Financial Review Process ("FRP") mandated by the Office of the Chief Financial Officer, all services provided through Intra-District funding shall be reported monthly in the Buyer's FRP submission to the Office of Budget and Planning.
- 3. The Seller shall submit quarterly reconciliations that shall include the amounts billed for that period. The invoices shall include: (1) a list of services and their costs; and (2) a list of labor costs including hourly rates for all laborers.
- 4. Advances to the Seller for the services to be performed or provided shall not exceed the amount of this MOU.



- 5. The Seller shall receive the advance and bill the Buyer through the Intra-District process only for those services actually provided pursuant to the terms of this MOU. The Seller shall return any excess advance to the Buyer at least thirty calendar (30) days prior to the end of the current fiscal year.
- 6. The Parties' Directors, or their designees, shall resolve all adjustments and disputes arising from services performed under this MOU. In the event the Parties are unable to resolve a financial issue, the matter shall be referred to the Office of Financial Operations and Systems, in writing, for final resolution.

## VII. ANTI-DEFICIENCY CONSIDERATIONS

The Parties acknowledge and agree that their respective obligations to fulfill financial obligations of any kind pursuant to any and all provisions of this MOU, or any subsequent agreement entered into by the Parties pursuant to this MOU, are and shall remain subject to the provisions of: (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351; (ii) the District of Columbia Anti-Deficiency Act, D.C. Official Code §§ 47-355.01-355.08 (2015 Repl. & 2017 Supp.); (iii) D.C. Official Code § 47-105 (2015 Repl.); and, (iv) D.C. Official Code § 1-204.46 (2016 Repl.), as may be amended, regardless of whether a particular obligation has been expressly so conditioned.

## VIII. COMPLIANCE AND MONITORING

As this MOU is funded by District of Columbia funds, the Seller may be subject to scheduled and unscheduled monitoring reviews to ensure compliance with all applicable requirements.

## IX. RECORDS AND REPORTS

The Seller shall maintain records and receipts for the expenditure of all funds provided pursuant to this MOU for a period of no less than three (3) years from the date of expiration or termination of this MOU and, upon the request of Buyer or another District of Columbia government agency with legal authority to request review, make these documents available for inspection by duly authorized representatives of the Buyer and other officials as may be specified by the District of Columbia.



#### X. CONFIDENTIAL INFORMATION

The Parties to this MOU will use, restrict, maintain, disclose, safeguard and dispose of all information related to services provided under this MOU in accordance with all relevant federal and local statutes, regulations, and policies. Information received by either Party in the performance of responsibilities associated with this MOU shall remain the property of the Buyer.

### XI. TERMINATION

Either Party may terminate this MOU in whole or in part by giving forty-five (45) calendar days advance written notice to the other Party. In the event of termination of this MOU, the Seller will conclude any previously-requested suitability services and bill the Buyer accordingly.

#### XII. NOTICE

The following individuals are the contact points for each Party under this MOU:

#### For DCHR (the Seller):

Justin Zimmerman, Esq., Associate Director Policy and Compliance Administration 1015 Half St SE, Washington DC 20003 (202) 727-1568

#### For Child and Family Services Agency (the Buyer):

Sonya Williams
Child and Family Services Agency
200 I ST SE, Room 3011, Washington DC 20003
(202) 727-7090

#### XIII. AMENDMENTS OR MODIFICATIONS

The terms and conditions of this MOU may be amended or modified only upon prior written agreement by the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of the Parties.



## XIV. MISCELLANEOUS

The Parties shall comply with all applicable laws, rules and regulations whether now in effect or hereafter enacted or promulgated and agree to be governed by the Comprehensive Merit Personnel Act, D.C. Official Code § 1-601.01 *et seq.*, as implemented through the District Personnel Manual.

The Parties hereto have executed this MOU as follows:

FOR	THE	CHILD	AND	FAMILY	SERVICES	AGENCY

Grend and	10 - 19 - 18
renda Donald,	Date
)irector	

#### FOR THE D.C. DEPARTMENT OF HUMAN RESOURCES

•	•		
solip. I sistered	e e	October 25, 2018	
Ventris C. Gibson, Director		Date	

#### DISTRICT OF COLUMBIA

## MEMORANDUM OF UNDERSTANDING BETWEEN DEPARTMENT OF ENERGY AND ENVIRONMENT AND CHILD AND FAMILY SERVICES AGENCY AMENDMENT #1

#### Lead-based Paint Hazard Evaluations - FY19

#### I. INTRODUCTION

This amendment modifies the Memorandum of Understanding (MOU) entered into by the Department of Energy and Environment (DOEE) and the Child and Family Services Agency (CFSA), effective November 2, 2017. The purpose of this amendment is to extend the term of the MOU through Fiscal Year 2019 (ending September 30, 2019).

#### II. AMENDMENTS

#### A. SECTION IV. DURATION OF MOU

Delete Section VI.A and insert this sentence so that the subsection reads as follows:

A. This MOU shall be effective from the date on which the last Party signs until September 30, 2019, unless terminated in writing by the Parties pursuant to Section VII. of this MOU.

#### B. SECTION VI. FUNDING PROVISIONS

Delete Section VIII.A.1 and insert this sentence so that the subsection reads as follows:

 The total cost of goods and services shall not exceed \$60,000 for Fiscal Year 2019.

#### C. SECTION IX. CONTACT PERSON

Delete Section IX.A. and insert this sentence so the subsection reads as follows:

A. The contact person for DOEE shall be the Branch Chief of the Lead-Safe and Healthy Housing Division's Lead Compliance and Enforcement Branch or its successor:

Amber Sturdivant 1200 First Street, NE 5<sup>th</sup> Floor Washington, DC 20002 202-478-2441

B. The contact person for CFSA shall be the Program Manager for Program Support in the Office of Planning, Policy and Program Support Administration or its successor.

Ritu Atwal 200 I Street SE 3<sup>rd</sup> Floor Washington, DC 20003 202-727-3777

#### D. ATTACHMENT A

Delete Attachment A and insert the following:

#### Attachment A

#### Fiscal Year 2019 Budget

Item	Cost
Partial salary for one full time permanent employee	\$40,485
Fringe benefits	\$9,231
Laboratory and printing costs	\$10,284
Total	\$60,000

#### III. ADDITIONAL PROVISIONS

The Parties make no other changes to this MOU.

#### IV. SIGNATURES

The parties agree.

#### DEPARTMENT OF ENERGY AND ENVIRONMENT

Director

Beth Mullin, for legal sufficiency Deputy General Counsel

CHILD AND FAMILY SERVICES AGENCY

Date: 10-19-18

Brenda Donald Director

Filenama: FY19 DOEE-CFSA MOU Amend #1 OGC#3901.doc

#### MEMORANDUM OF UNDERSTANDING BETWEEN THE DISTRICT OF COLUMBIA DEPARTMENT ON DISABILITY SERVICES AND

#### CHILD AND FAMILY SERVICES AGENCY FOR FISCAL YEAR 2019

#### I. INTRODUCTION

This Memorandum of Understanding ("MOU") is entered into between the District of Columbia Child and Family Services Agency ("CFSA"), the buyer agency, and the Department on Disability Services ("DDS"), the seller agency, collectively referred to herein as the "Parties".

#### II. AUTHORITY FOR MOU

The Parties are authorized to enter into this MOU pursuant to D.C. Code § 1-301.01(k). In addition, the Parties are authorized to enter into this MOU consistent with the Department on Disabilities Services Establishment Act of 2006 (D.C. Law 16-264; D.C. Official Code § 7-761.01 et seq.) and the Child and Family Services Agency Establishment Amendment Act of 2000 (D.C. Law 13-277; D.C. Official Code § 4-1303.01a et seq.).

#### III. OVERVIEW OF PROGRAM GOALS AND OBJECTIVES

The purpose of this MOU is to provide care for Jesse Coleman, born February 26, 2000 ("JC"); Samuel Johnson, born October 27, 1997 ("SJ"); Andrie Smith, born, May 13, 1998 ("AS"); and Jervon Broadnax, born September 2, 1998 ("JB"), collectively referred to herein as the "youths". These youths are committed to CFSA, but each youth meets the eligibility requirements for services provided by DDS. This MOU establishes the funding for CFSA to pay to DDS the expected costs for occupancy and contracting with DDS Medicaid provider agencies that meet the criteria for a Choice Provider status through the date of these youths' 21st birthday on February 26, 2021 (JC); October 27, 2018 (SJ); May 13, 2019 (AS); and September 2, 2019 (JB).

#### IV. SCOPE OF SERVICES

Pursuant to the applicable authorities and in the furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree as follows:

#### A. RESPONSIBILITIES OF DDS

DDS shall:

- 1. Provide appropriate placement for the youths.
- 2. Provide case management services to include, but not be limited to, supported living services, nutrition services, fitness services, a behavior support plan, service coordination and support for any mental health services for the youth through the use of any provider networks utilized by DDS. Case management is a collaborative process of assessment, planning, facilitation, care coordination, evaluation, advocacy and services to meet the youth's comprehensive needs through communication and available resources to promote quality outcomes.
- 3. Except in emergency situations, provide at least thirty (30) calendar days advance written notice to CFSA prior to moving the youths to a new placement. A new placement is defined as a youth moving from one placement to another placement because of a disruption.

#### B. RESPONSIBILITIES OF CFSA

CFSA shall:

- 1. Make timely monthly payments to DDS at a daily rate of \$204.11 for the 365-day period of October 1, 2018, through September 30, 2019, for JC.
- 2. Make timely monthly payments to DDS at a daily rate of \$223.31 for the 27-day period of October 1, 2018, through October 27, 2018, for SJ.
- 3. Make timely monthly payments to DDS at a daily rate of \$218.74 for the 224-day period of October 1, 2018, through May 13, 2019, for AS.
- 4. Make timely monthly payments to DDS at a daily rate of \$183.70 for the 336-day period of October 1, 2018, through September 2, 2019, for JB.
- 5. Provide full case management support for the youth. Case management is a collaborative process of assessment, planning, facilitation, care coordination, evaluation, advocacy and services to meet the youth's comprehensive needs through communication and available resources to promote quality outcomes.

#### V. DURATION OF MOU

#### A. PERIOD

The period of this MOU shall be from October 1, 2018, through September 30, 2019, unless terminated in writing by the Parties pursuant to Section XI of this MOU or extended pursuant to subsection B below.

#### **B. EXTENSION**

The Parties may extend the period of this MOU by exercising a maximum of two additional one-year option periods beginning with fiscal year (FY) 2020 (i.e. October 1, 2019) and through the youth's 21st birthday (i.e. February 26, 2021). Option periods may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a year. CFSA shall provide DDS with written notice of its intent to exercise an option period thirty (30) calendar days prior to the expiration of the initial or any extension period of this MOU. The exercise of an option is subject to the availability of funds at the time of the exercise of the option.

#### VI. FUNDING PROVISIONS

#### A. COST OF SERVICES

- 1. Total cost for services under this MOU in FY 2019 shall not exceed One Hundred Ninety-One Thousand Two Hundred and Fifty Two Dollars and Seventy-Two Cents (\$191,252.72).
- 2. The daily rates in FY 2019 are \$204.11 for 365 days for JC, \$223.31 for 27 days for SJ, \$218.75 for 224 days for AS, and \$183.70 for 336 days for JB.
- 3. Funding for services shall not exceed the actual cost of the services provided, based on the rates provided in the budget attached as Attachment A.

#### B. PAYMENT

- 1. Payment for the services shall be made through an Intra-District advance by CFSA to DDS based on the total amount of this MOU.
- 2. DDS shall submit a monthly invoice to CFSA, which shall include itemized monthly claims for reimbursement with the name of the youth receiving the services under this MOU.
- 3. Payments to DDS for the services to be provided under this MOU shall not exceed the amount of this MOU.
- 4. DDS shall relieve the advance and bill CFSA through the Intra-District process only for those services actually provided pursuant to the terms of this MOU. DDS shall notify CFSA within forty-five (45) calendar days of the current fiscal year if it has reason to believe that all of the advance will not be billed during the current fiscal year. DDS shall return any excess advance to CFSA within thirty (30) calendar days of the end of the current fiscal year.

#### C. ANTI-DEFICIENCY ACT CONSIDERATIONS

The Parties acknowledge and agree that nothing in this MOU creates a financial obligation in anticipation of an appropriation and that all provisions of this MOU, or any subsequent agreement entered into by the parties pursuant to this MOU, are and shall remain subject to the provisions of (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351, (ii) the District of Columbia Anti-Deficiency Act, D.C. Official Code §§ 47-355.01-355.08, (iii) D.C. Official Code § 47-105, and (iv) D.C. Official Code § 1-204.46, as the foregoing statutes may be amended from time to time, regardless of whether a particular obligation has been expressly so conditioned.

#### VII. AMENDMENTS AND MODIFICATIONS

This MOU may be amended or modified only upon prior written agreement of the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of the Parties.

#### VIII. CONSISTENT WITH LAW

- A. The Parties shall comply with all applicable laws, rules and regulations whether now in effect or hereafter enacted or promulgated.
- B. This MOU shall not be construed to create any rights, substantive or procedural, enforceable at law by any person in any judicial or administrative matter.

#### IX.' COMPLIANCE AND MONITORING

DDS will be subject to scheduled and unscheduled monitoring reviews to ensure compliance with all applicable requirements.

#### X. RECORDS AND REPORTS

DDS shall maintain records and receipts for the expenditure of all funds provided pursuant to this MOU for a period of no less than three (3) years from the date of expiration or termination of this MOU and, upon the District of Columbia's request, make these documents available for inspection by duly authorized representatives of CFSA and other officials as may be specified by the District of Columbia in its sole discretion. DDS will maintain client records consistent with applicable laws, document retention schedules, and contracts.

#### XI. TERMINATION

Either Party may terminate this MOU in whole or in part by giving at least thirty (30) calendar days advance written notice to the other Party. In the event of termination of this MOU, payment to DDS shall be held in abeyance until all required fiscal reconciliation, but not later than September 30 of the then current fiscal year.

#### XII. NOTICES

The following individuals are the contact points for each Party:

#### For DDS:

Winslow Woodland, Deputy Director Developmental Disabilities Administration D.C. Department on Disability Services 250 E Street, SW, 5<sup>th</sup> Floor Washington, DC 20024

#### For CFSA:

Ransom Washington, Acting Administrator Kinship and Placement Administrations D.C. Child and Family Services Agency 200 I Street, SE, Room 22654 Washington, DC 20003

#### XIII. PROCUREMENT PRACTICES ACT

If a District of Columbia agency or instrumentality plans to utilize the services of an agent, contractor, consultant or other third party to provide any of the goods and/or services under this MOU, then the agency or instrumentality shall abide by the provisions of the District of Columbia Procurement Practices Reform Act of 2010 (Law 18–37; D.C. Official Code § 2-351.01 et seq.) to procure the goods or services.

#### XIV. RESOLUTION OF DISPUTES

The Directors of DDS and CFSA, or their designees, shall resolve all disputes and/or adjustments resulting from the services provided under this MOU. In the event the Parties cannot resolve a dispute, the matter shall be referred to the Deputy Mayor for Health and Human Services. The decision of the Deputy Mayor related to any disputes referred shall be final. In the event the Parties are unable to resolve a financial issue, the matter shall be referred to the Office of Financial Operations and Systems.

#### XV. CONFIDENTIAL INFORMATION

The Parties to this MOU will use, restrict, safeguard and dispose of all information related to services provided by this MOU in accordance with all relevant federal and District statutes, regulations, and policies. Specifically, the Parties acknowledge that information concerning the client is confidential and needs to be maintained in a safe and secure fashion. Information received by either Party in the performance of

responsibilities associated with the performance of this MOU shall remain the property of DDS and CFSA.

The Safeguarding of information regarding children, youth, and families in accordance with the Health Information Portability and Accountability Ace (HIPAA) laws, which includes but not limited to PHI and PII and all federal and district laws governing confidentiality. CFSA shall be notified in the event clients data is breached or lost within the time allotted by applicable policies and/or legislation.

IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

Department on Disability Services:

Andrew P. Reese

Director

Date: 11/5/18

Child and Family Services Agency:

Brenda Donald

Director

Date: 11-6-18

#### MEMORANDUM OF UNDERSTANDING BETWEEN THE DISTRICT OF COLUMBIA DEPARTMENT OF BEHAVIORAL HEALTH AND

#### CHILD AND FAMILY SERVICES AGENCY FOR FISCAL YEAR 2019

#### I. INTRODUCTION

This Memorandum of Understanding ("MOU") is entered into between the District of Columbia Child and Family Services Agency ("CFSA"), the buyer agency, and the Department of Behavioral Health ("DBH"), the seller agency, collectively referred to herein as the "Parties".

#### II. PROGRAM GOALS AND OBJECTIVES

The purpose of this MOU is to establish funding to pay for a cost-share with DBH for three DBH co-located staff to support mental health and behavioral health services for CFSA children, youth and families for the period from October 1, 2018 through September 30, 2019. This MOU also establishes funding for the total expected costs for DBH to contract with choice provider agencies that meet the criteria to provide requested services, and extends funding for the Family Peers Coaching Project through November 30, 2018.

#### III. SCOPE OF SERVICES

Pursuant to the applicable authorities and in the furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree as follows:

#### A. Responsibilities of DBH

- DBH shall continue to employ the two co-located mental health coordinators and one mental health access coordinator as full-time DBH employees. Said employees shall continue to be co-located at CFSA and shall administer trauma and mental health screenings, and coordinate enrollment of CFSAinvolved children and youth.
- 2. DBH shall co-supervise the DBH co-located mental health staff together with CFSA.
- 3. DBH shall coordinate and administer trauma and mental health screenings, and functional behavioral assessments for children and youth entering care and in need of mental health support services. DBH shall present the outcomes of any screenings and assessments to the treatment team to help inform case planning for children and youth that are CFSA involved.

- 4. DBH, through the DBH co-located staff at CFSA, shall oversee the behavioral health referrals, activities and services for children, youth and adults enrolled and receiving services through Core Service Agencies ("CSAs"). DBH shall monitor the enrollment, utilization and receipt of evidence based services for children and youth who require such services.
- 5. DBH shall serve as the lead agency for the contract with the choice providers and shall exercise full responsibility for managing the procurement and performance.
- 6. DBH shall continue the Family Peers Coaching Project for an additional two months through November 30, 2018.
- 7. DBH shall maintain records of all expenditures pursuant to this MOU.

#### B. Responsibilities of CFSA

- 1. CFSA shall transfer funding in the amount of one hundred sixty-eight thousand, seven hundred fifty-six dollars (\$168,756.00) to DBH within fourteen (14) days of the execution of this MOU for the cost-sharing agreement for salary and benefits of the three co-located DBH staff for Fiscal Year 2019. For each option year that this MOU is extended, CFSA shall transfer funding in the amount of one hundred sixty-eight thousand, seven hundred fifty-six dollars (\$168,756.00) to DBH within fourteen days of both parties agreeing to extend the MOU
- CFSA shall transfer funding in the amount of one hundred thousand (\$100,000.00) to DBH within fourteen (14) days of the execution of this MOU for costs that are non-reimbursable under Medicaid for the behavioral health services and supports under the contracts with choice providers and related costs for children in foster care.
- 3. CFSA shall transfer funding in the amount of thirty-six thousand, eight hundred eight dollars (\$36,808.00) to DBH for the extension of the Family Peers Coaching Project for an additional two months in Fiscal Year 2019, through November 30, 2018.
- 4. CFSA shall provide day-to-day supervision for the co-located mental health staff at CFSA.
- 5. CFSA shall name a senior manager to serve as the CFSA liaison to:
  - a. Collaborate with the DBH designee regarding all activities under this MOU;
  - b. Monitor and evaluate timeliness and effectiveness of service delivery to all CFSA-involved children and youth.

c. Ensure that all CFSA staff are fully aware of the process to access the services and supports available through the DBH co-located staff.

#### IV. DURATION OF MOU

#### A. Period

The period of this MOU shall be from October 1, 2018, through September 30, 2019, unless terminated in writing by the Parties pursuant to Section X of this MOU.

#### B. Extension

The Parties may extend the period of this MOU by exercising a maximum of three (3) additional one-year options. Option periods may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a year. CFSA shall provide DBH with written notice of its intent to exercise an option period prior to the expiration of the initial or extension year of this MOU. The exercise of an option period is subject to the availability of funds at the time of the exercise of the option.

#### V. FUNDING PROVISIONS

#### A. Cost of Services

- 1. Total cost for services under this MOU shall not exceed three hundred five thousand, five hundred sixty-four dollars (\$305,564.00) for Fiscal Year 2019. Funding for the services shall not exceed the actual cost of the goods or services. During Fiscal Year 2019 funding shall not exceed \$168,756.00 for the cost-sharing agreement for the three co-located DBH mental health staff; \$100,000.00 for choice provider behavioral health services, supports and related services for children in foster care; and \$36,808.00 for the two month extension of the Family Peers Coaching Project.
- 2. In the event of termination of the MOU, payment shall be held in abeyance until all required fiscal reconciliation, but not longer than September 30 of the current fiscal year.

#### B. Payment

- 1. Payment for the services shall be made through an Intra-District advance by CFSA to DBH based on the total amount of this MOU.
- 2. Payments to DBH for the services to be provided under this MOU shall not exceed the amount of this MOU.

3. DBH shall relieve the advance and bill CFSA through the Intra-District process only for those services actually provided pursuant to the terms of this MOU. DBH shall notify CFSA within forty-five (45) calendar days of the current fiscal year if it has reason to believe that all of the advance will not be billed during the current fiscal year. DBH shall return any excess advance to CFSA within thirty (30) calendar days of the end of the current fiscal year.

#### C. Anti-Deficiency Considerations

The Parties acknowledge and agree that their respective obligations to fulfill financial obligations of any kind pursuant to any and all provisions of this MOU, or any subsequent agreement entered into by the Parties pursuant to this MOU, are and shall remain subject to the provisions of (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351, (ii) the District of Columbia Anti-deficiency Act, D.C. Code §§ 47-355.01-355.08, (iii) D.C. Code § 47-105, and (iv) D.C. Code § 1-204.46, as the foregoing statutes may be amended from time to time, regardless of whether a particular obligation has been expressly so conditioned.

#### VI. AMENDMENTS AND MODIFICATIONS

This MOU may be amended or modified only upon prior written agreement of the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of the Parties.

#### VII. CONSISTENT WITH LAW

- A. The Parties shall comply with all applicable laws, rules and regulations whether now in effect or hereafter enacted or promulgated.
- B. This MOU shall not be construed to create any rights, substantive or procedural, enforceable at law by any person in any judicial or administrative matter.

#### VIII. COMPLIANCE AND MONITORING

DBH will be subject to scheduled and unscheduled monitoring reviews to ensure compliance with all applicable requirements.

#### IX. RECORDS AND REPORTS

DBH shall maintain records and receipts for the expenditure of all funds provided pursuant to this MOU for a period of no less than three (3) years from the date of expiration or termination of this MOU and, upon the District of Columbia's request, make these documents available for inspection by duly authorized representatives of CFSA and other officials as may be specified by the District of Columbia in its sole

discretion. DBH will maintain client records consistent with applicable laws, document retention schedules, and contracts.

#### X. TERMINATION

Either Party may terminate this MOU in whole or in part by giving at least thirty (30) calendar days advance written notice to the other Party. In the event of termination of this MOU, payment to DBH shall be held in abeyance until all required fiscal reconciliation, but not later than September 30 of the then current fiscal year.

#### XI. NOTICES

The following individuals are the contact points for each Party:

For DBH: Patrina Anderson, Director, Linkage and Assessment Division

For CFSA: Nicole K. Gilbert, Administrator, Office of Well Being

#### XII. PROCUREMENT PRACTICES ACT

If a District of Columbia agency or instrumentality plans to utilize the services of an agent, contractor, consultant or other third party to provide any of the goods and/or services under this MOU, then the agency or instrumentality shall abide by the provisions of the District of Columbia Procurement Practices Reform Act of 2010 (Law 18–37, D.C. Code § 2-351.01 et seq.) to procure the goods or services.

#### XIII. RESOLUTION OF DISPUTES

The directors of DBH and CFSA, or their designees, shall resolve all disputes and/or adjustments resulting from the services provided under this MOU. In the event the Parties cannot resolve a dispute, the matter shall be referred to the Deputy Mayor for Health and Human Services. The decision of the Deputy Mayor related to any disputes referred shall be final. In the event the Parties are unable to resolve a financial issue, the matter shall be referred to the Office of Financial Operations and Systems.

#### XIV. CONFIDENTIAL INFORMATION

The Parties to this MOU will use, restrict, safeguard and dispose of all information related to services provided by this MOU in accordance with all relevant federal and District statutes, regulations, and policies, including, but not limited to, the Health Information Portability and Accountability Act (HIPAA) and the Mental Health Information Act. Specifically, the Parties acknowledge that information concerning the client is confidential and needs to be maintained in a safe and secure fashion. Information received by either Party in the performance of responsibilities associated with the performance of this MOU shall remain the property of DBH and CFSA.

#### XV. NO JOINT VENTURE OR THIRD PARTY BENEFICIARIES

Nothing contained in this MOU shall be deemed or construed by the Parties or by any third party to create the relationship of a principle and agent, partnership, joint venture, or any association between the Parties except as specifically stated herein. This MOU is made for the benefit of the Parties hereto and not for the benefit of a third party.

#### XVI. LEGAL AUTHORITY FOR MOU

D.C. Code § 1-301.01(k); ), 4-1303.01a et seq.

IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

Department of Behavioral Health:

Tanya AV Royster, MD

Director

Date:

Child and Family Services Agency:

Brenda Donald

Director

Date:

#### MEMORANDUM OF UNDERSTANDING BETWEEN

## THE DISTRICT OF COLUMBIA CHILD AND FAMILY SERVICES AGENCY AND

## THE DISTRICT OF COLUMBIA HOUSING AUTHORITY FOR

## THE ADMINISTRATION OF THE RAPID HOUSING PROGRAM Fiscal Year 2019

#### I. INTRODUCTION

This Memorandum of Understanding ("MOU") is entered into between the Child and Family Services Agency, the buyer agency ("CFSA") and the D.C. Housing Authority, the seller agency ("DCHA"), collectively referred to herein as the "Parties".

#### II. LEGAL AUTHORITY FOR MOU

D.C. Official Code §§ 1-301.01(k), 4-1303.01a et seq.

#### III. OVERVIEW OF PROGRAM GOALS AND OBJECTIVES

CFSA is a cabinet-level government agency dedicated to providing for the safety, permanence, and well-being of children and families residing in the District of Columbia. Two essential pieces of legislation continue to guide and support these efforts: (1) the federal Adoption and Safe Families Act of 1997, which amended the Adoption Assistance and Child Welfare Act of 1980 (Public law 96-272), and (2) the DC Adoption and Safe Families Amendment Act of 2000.

DCHA is an independent government authority established to provide decent, safe, and sanitary housing for persons and families of low to moderate income in the District of Columbia. DCHA is dedicated to enhancing the quality of life in the District by providing and effectively managing affordable housing that is diverse and aesthetically pleasing.

The CFSA Rapid Housing Support Program is for youth aging out of foster care and CFSA families with active open cases who have applied for Rapid Housing and have been approved to participate in the time-limited funding program ("Clients"). The Program is an initiative that pays a housing subsidy to landlords for housing CFSA Clients.

Accordingly, it is necessary for CFSA to enter into an MOU with DCHA to administer the Rapid Housing Program for CFSA Clients.

#### IV. SCOPE OF SERVICES

Pursuant to the applicable authorities and in the furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree as follows:

#### A. RESPONSIBILITIES OF DCHA

- 1. DCHA agrees to serve as the fiscal agent for all payments for families and youth who are approved for financial assistance under CFSA's Rapid Housing Support Program. In addition, DCHA shall inspect Rapid Housing Support Program Clients' units at least once annually to ensure that occupied units meet Federal Housing Quality Standards ("HQS") requirements; make Rapid Housing Support Program payments to landlords; provide activity and financial reports for the Rapid Housing Support Program; and perform other responsibilities agreed to by both Parties.
- 2. DCHA shall provide the appropriate staff to perform the services required by this MOU, including a staff member to serve as the liaison to CFSA.
- 3. DCHA shall provide the following services to CFSA:
  - i. DCHA shall maintain the Rapid Housing Program funds in a segregated account and ensure that any interest on the funds is deposited back into the Rapid Housing Program account for use for the program.
  - ii. DCHA shall pay on behalf of Clients, on the 1st and the 15th of each month: rents, pro-rated rents, security deposits, adjustments, and other related costs authorized by CFSA. DCHA shall make timely payments, no later than the first business day of the month after CFSA notification on the 10th day of the prior month.
  - iii. DCHA shall develop and implement procedures for processing emergency requests for payments authorized by CFSA. An emergency request is defined by CFSA as an unanticipated, unplanned, and unscheduled need for payment that will result in an adverse impact on a Client if a response is delayed. Such emergencies may result in eviction or threats to health and safety. Emergency payments must be processed and paid on the 1st or the 15th of month, whichever is earlier, after notice to DCHA by CFSA.
  - iv. DCHA shall inspect rental units prior to occupancy by CFSA Clients within five (5) business days of the request for inspection by CFSA and annually thereafter, to ensure compliance with the HQS. DCHA shall promptly inform CFSA if, during an inspection, an inspector observes what he or she believes to be an emergency violation of HQS. CFSA may require an emergency HQS inspection be performed within one business day and will notify DCHA if such emergency inspection should occur. CFSA and DCHA will develop written procedures for an emergency inspection within 30 days of the executed MOU.
  - v. DCHA shall notify CFSA when a unit appears to be vacant at an HQS inspection.
  - vi. DCHA shall provide CFSA with a comprehensive Client list of CFSA Rapid

Housing Program units in its database. This list shall also include due dates of annual inspections. This list will be updated monthly when changes occur.

- vii. DCHA shall provide the following reports to CFSA in a format agreed upon by both Parties:
  - 1) An annual certificate of segregation of Rapid Housing Program funding (due within 30 days of the end of the fiscal year).
  - Annual report on the end-of-fiscal year funds to be carried over into the then current fiscal year (due within 30 days of the end of the fiscal year).
  - 3) Monthly bank statements and supplementary information, including all account deposits, withdrawals, services charges, and balances of each month for the previous month.
  - 4) Monthly variance reports listing payments authorized, but not made, and the reason for any payment delays (due by the 10th of each month for the previous month).
- viii. DCHA shall, for its actual administrative costs and additional expenses incurred in FY2019 provide to CFSA prior to September 30, 2019, an accounting for actual administrative costs and additional expenses incurred for the fiscal year. The amount of actual administrative costs shall be no more than \$51.852.00.
  - ix. DCHA shall participate in quarterly check-in phone calls to review the CFSA Rapid Rehousing Program account balance and review the client listing.

#### B. RESPONSIBILITIES OF CFSA

- 1. CFSA shall provide funding and other resources required by DCHA to administer the CFSA Rapid Housing Support Program. CFSA shall transfer up to Seven Hundred Thousand Dollars (\$700,000.00) to DCHA for Fiscal Year 2019 for the following: Six Hundred and Forty-eight Thousand One Hundred Forty-eight Dollars (\$648,148.00) is to be allocated for rental assistance payments for CFSA Clients and Fifty-one Thousand Eight Hundred Fifty-two Dollars (\$51,852.00) is to be allocated for administrative costs to DCHA.
  - a. These funds may be supplemented by amendments to the MOU if CFSA identifies additional monies to be used for this program. Additional funds may be transferred pursuant to amendments to this MOU within a fiscal year and shall be transferred quarterly or as needed to ensure timely payment of subsidies each fiscal year for the duration of this MOU.
  - b. DCHA shall return any funds remaining at the end of the term of this MOU within thirty (30) business days after the term of this MOU expires, subject to the requirements of D.C Official Code § 1-301(k).

- c. Based on the availability of the funds, and the written agreement of the Parties, CFSA shall allocate funds for the CFSA Rapid Housing Support Program for each subsequent year after the initial term.
- d. CFSA shall make available to DCHA all laws, regulations, handbooks, directives, documents, data, or other information necessary for DCHA to comply with the requirements of this MOU.

# 2. CFSA shall have the following additional responsibilities:

- a. CFSA shall provide data on Clients to DCHA, including but not limited to, monthly intake, eligibility, and payment reports.
- b. CFSA shalt provide to DCHA no later than on the 10th calendar day of each month, notification of required subsidy payments to be made on the first day of the next month.
- c. CFSA shall, in the event that a CFSA determined emergency exists, provide information to DCHA in order for DCHA to process such emergency payments on the next check processing date, either by the 1st or the 15th of each month.
- d. CFSA shall notify DCHA immediately, but no later than 3 business days, when a Client moves into, transfers from, or vacates a unit.
- e. CFSA shall promptly respond when notified by DCHA that an address on the required subsidy payment list does not match the address in DCHA's unit files. Under such circumstances, DCHA will not release payments until the correct address is confirmed by CFSA.
- f. CFSA shall make every effort to ensure that the Client's social worker is available for all Client annual unit inspections. CFSA shall also, upon notice from DCHA when units fail the second inspection, notify DCHA of the action to be taken regarding payment, or nonpayment of the Rapid Housing Subsidy after noncompliance of the second inspection.

# V. DURATION OF THIS MOU

#### A. PERIOD

The period of this MOU shall be from October 1, 2018 through September 30, 2019, unless terminated in writing by the Parties pursuant to Section XI of this MOU.

#### **B. EXTENSION**

The Parties may extend the term of this MOU by exercising a maximum of three (3) one-year option periods. Option periods may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a year. CFSA shall provide DCHA with written notice of its intent to renew an option period prior to the expiration of the initial or extension year of this MOU. The exercise of an option is subject to the

availability of funds at the time of the exercise of the option.

# VI. FUNDING PROVISIONS

#### A. COST OF SERVICES

Total cost for services under this MOU shall not exceed Seven Hundred Thousand Dollars (\$700,000.00). The estimated cost of this MOU includes reimbursement to DCHA for the costs of administering the CFSA Rapid Housing Program as provided in Section IV(A).

# B. PAYMENT

- 1. CFSA shall transfer to DCHA Seven Hundred Thousand Dollars (\$700,000.00) which includes Six Hundred Forty-eight Thousand One Hundred Forty-eight Dollars (\$648,148.00) allocated for rental assistance payments and Fifty-one Thousand Eight Hundred Fifty-two Dollars (\$51,852.00) for administrative costs.
- 2. DCHA will submit an invoice electronically to CFSA.accountspayable@dc.gov. DCHA will submit invoices quarterly for \$175,000.00 in advance of the first day of each quarter: October 1, 2018, January 1, 2019, April 1, 2019, and July 1, 2019. CFSA will administer payment to DCHA within fifteen (15) days of receipt of DCHA's invoice. DCHA Payment shall be made through a check, fed wire, or ACH transfer.
- 3. DCHA reserves the right to suspend or stop payment of housing assistance and to suspend or stop its services if CFSA is not in good standing with the timely payment of DCHA's invoices. Once the account is restored to good standing, DCHA will proceed with making housing assistance payments and restoring its services.
- 4. DCHA shall return any unused funds to CFSA within 60 days after the expiration of the MOU period on September 30, 2019. DCHA shall notify CFSA 45 days prior to the end of the fiscal year if it has reason to believe that all of the funds transferred will not be used by the end of the MOU period.
- 5. CFSA reserves the right to deny payment to DCHA for services not provided by DCHA pursuant to the terms of this MOU. A denial of payment may also include a recall of funds already paid. DCHA reserves the right to stop administration of the program if it is in dispute of the denied payment.

# C. ANTI-DEFICIENCY CONSIDERATION

The Parties acknowledge and agree that nothing in this MOU creates a financial obligation in anticipation of an appropriation and that all provisions of this MOU, or any subsequent agreement entered into by the parties pursuant to this MOU, are and shall remain subject to the provisions of: (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351; (ii) the District of Columbia Anti-deficiency Act, D.C. Official Code §§ 47-355.01-355.08; (iii) D.C. Official Code § 47-105, and (iv)

D.C. Official Code § 1-204.46, as the foregoing statues may be amended from time to time, regardless of whether a particular obligation has been expressly so conditioned.

Notwithstanding anything in this MOU to the contrary, DCHA's legal liability for the payment of any amounts due under this MOU (i) shall not arise or obtain in advance of the lawful availability of duly authorized and appropriated funds for the applicable fiscal year as approved by Congress and (ii) shall be limited to eligible non-public housing assets (assets not subject to any Declaration of Trust and not acquired or merged with assets acquired with public housing funding under the United States Housing Act of 1937).

# D. MONTHLY REVIEW

Pursuant to the Financial Review Process ("FRP") mandated by the Office of the Chief Financial Officer of the District of Columbia, all services provided under this MOU shall be reported monthly in the Purchasing Agency FRP submission to the Office of Budget and Planning by CFSA.

# VII. AMENDMENTS AND MODIFICATIONS

This MOU may be amended or modified only upon prior written agreement of the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of both Parties.

# VIII. CONSISTENT WITH LAW

- A. The Parties shall comply with all applicable laws, rules and regulations whether now in effect of hereafter enacted or promulgated.
- B. This MOU shall not be construed to create any rights, substantive or procedural, enforceable at law by any person in any judicial or administrative matter.

# IX. COMPLIANCE AND MONITORING

DCHA will be subject to scheduled and unscheduled monitoring reviews to ensure compliance with all applicable requirements.

# X. RECORDS AND REPORTS

DCHA shall maintain program and financial records regarding the services provided under this MOU, consistent with applicable laws, document retention schedules, and contracts. DCHA shall retain a copy of all books, records, documents, and other items pertaining to the services provided under this MOU, in such detail as will properly reflect all costs, direct and indirect, labor, materials, equipment, supplies, and other items for a three (3) year period after the termination of this MOU, except in the case of an audit or investigation relating to the services provided under this MOU; records shall be retained until the audit or investigation has been completed. Upon the District of Columbia's request, DCHA shall make these documents available for inspection by duly authorized representatives of CFSA and other officials as may be specified by the District of

Columbia in its sole discretion.

# XI. TERMINATION

Either Party may terminate this MOU in whole or in part by giving thirty (30) calendar days advance written notice to the other Party. In the event of termination of this MOU, payment to DCHA shall be held in abeyance until all required fiscal reconciliation, but not later than September 30 of the then current fiscal year. CFSA will notify its clients that the CFSA funded support assistance shall be terminated.

#### XII. NOTICES

The following individuals are the contact points for each Party:

Ron McCoy Director, Housing Choice Voucher Programs DC Housing Authority 1133 North Capitol Street, N.E. Washington, DC 20002

With a copy to: 1133 North Capitol Street, NE Suite 210 Washington, DC 20002 Attn: Office of General Counsel

Phone: (202) 535-2835 Fax: (202) 535-2521

Natalie Craver
Program Manager, Community Partnerships Administration
DC Child and Family Services Agency
200 I Street, S.E.
Washington, DC 20003
Phone: 202-442-6191

# XIII. PROCUREMENT PRACTICES ACT

If a District of Columbia agency or instrumentality plans to utilize the services of an agent, contractor, consultant or other third party to provide any of the goods and/or services under this MOU, then the agency or instrumentality shall abide by the provisions of the District of Columbia Procurement Practices Reform Act of 2010 (Law 18–37, D.C. Official Code § 2-351.01, et seq.) to procure the goods or services.

#### XIV. RESOLUTION OF DISPUTES

The Director of CFSA and the Executive Director of DCHA ("the Directors") or their designees shall resolve all adjustments and disputes resulting from goods or services provided under this MOU. In the event that the Directors are unable to resolve a

financial issue, the matter shall be referred to the D.C. Office of Financial Operations and Systems.

# XV. CONFIDENTIALITY AND PRIVACY COMPLIANCE

- A. The Parties to this MOU shall comply with all federal and District statutes, regulations, and policies regarding the confidentiality of protected information by using, restricting, safeguarding and disposing of all information related to services provided by this MOU, including names and social security numbers. Information received by either Party in the performance of responsibilities associated with the performance of this MOU shall remain the property of DCHA and CFSA.
- B. At various times during the service period of this MOU, CFSA shall act as a "covered entity" and a "business associate", DCHA shall act as a "business associate" as defined in the Health Information Portability and Accountability Act under 45 CFR 160.103 and 164.501. CFSA and DCHA shall comply with the applicable requirements of the "Reciprocal Covered Entity and Business Associate Clause", which is marked as Exhibit A and incorporated herein by reference. The respective obligations of CFSA as a "covered entity", and as a "business associate", and DCHA as a "business associate" under the Reciprocal Covered Entity and Business Associate Clause shall be dictated by the role of each Party in connection with any particular interaction.

# XVI. NO JOINT VENTURE OR THIRD PARTY BENEFICIARIES

Nothing contained in this MOU shall be deemed or construed by the Parties or by any third party to create the relationship of a principle and agent, partnership, joint venture, or any association between the Parties except as specifically stated herein. This MOU is made for the benefit of the parties hereto and not for the benefit of a third party.

# XVII. NOTICE OF CLAIMS

Each Party shall promptly inform the other Party of any information related to the provisions of services under this MOU, that could reasonably lead to a claim, demand, or liability against the other Party by a third party.

# XVIII. NO ASSIGNMENT, DELEGATION, SUBCONTRACT WITHOUT APPROVAL

DCHA will not assign, delegate, or subcontract the performance of any part of this MOU or any claim arising under this MOU without the prior written approval of CFSA.

IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

Brenda Donald

Director

Date

District of Columbia Housing Authority

Tyrone Garrett

Executive Director

12.18.18

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# MEMORANDUM OF UNDERSTANDING BETWEEN CHILD AND FAMILY SERVICES AGENCY AND DEPARTMENT OF HUMAN RESOURCES FOR FISCAL YEAR 2019

# I. INTRODUCTION

This Memorandum of Understanding ("MOU") is entered into between Child and Family Services Agency ("CFSA" or "Buyer") and the Department of Human Resources ("DCHR" or "Seller"), collectively the "Parties."

# II. LEGAL AUTHORITY FOR MOU

D.C. Official Code § 1-301.01(k) (2016 Repl.), and any other applicable District and federal laws, regulations, and policies.

# III. OVERVIEW OF PROGRAM GOALS AND OBJECTIVES

DCHR administers the Capital City Fellows Program ("CCFP"), a program which provides participants ("Fellows") with unique opportunities to work on a wide range of practical and developmental projects alongside leading professionals and practitioners. Upon completion of the CCFP, Fellows will be able to readily apply these experiences to their future challenges and pursuits.

The Buyer wishes to utilize one (1) of the CCFP Fellows to further its mission, goals and objectives, and provide quality service to the residents of the District of Columbia.

Accordingly, the Buyer and Seller are partnering in an effort to administer and execute a CCFP to jointly provide Master's and/or Law Degree graduates an opportunity to work on a wide range of practical and developmental projects.

# IV. SCOPE OF SERVICES

Pursuant to the applicable authorities and in the furtherance of the shared goals of the Parties to carry out the purposes of this MOU expeditiously and economically, the Parties hereby agree as follows:

# A. RESPONSIBILITIES OF SELLER AGENCY

Through the duration of this MOU, DCHR shall provide the following services:

1. A comprehensive process for the recruitment, assessment and identification of potential program candidates;

- 2. Provide the Buyer with one (1) Fellow for the twelve (12) month fellowship, which will be broken up into two (2) six-month rotations;
- 3. A learning and development program for Fellows, which includes orientation, workforce development courses, seminars facilitated by guest speakers, engagement activities with leaders of agencies and emerging leaders program participants and alumni, and work that requires Fellows to perform at a Graduate degree level; and
- 4. As needed, reasonable program guidance to the Buyer in support of the selected Fellows.

#### B. RESPONSIBILITIES OF BUYER AGENCY

In support of the above services, CFSA shall:

- 1. Provide the funding outlined in this MOU to support one (1) Fellow for the Capital City Fellows Program; and
- 2. As necessary, provide required information and support to DCHR and other host agencies of CCFP Fellows.

#### V. DURATION OF THIS MOU

#### A. PERIOD

The period of this MOU shall be from October 1, 2018 through September 30, 2019, unless terminated in writing by the Parties pursuant to Section XI of this MOU.

# **B. EXTENSION**

The Parties may extend the period of this MOU by exercising a maximum of one (1) one-year option period. Option periods may consist of a fiscal year, a fraction thereof, or multiple successive fractions of a fiscal year. CFSA shall provide DCHR with written notice of its intent to exercise an option period sixty (60) days prior to the expiration of the MOU. The exercise of an option is subject to the availability of funds at the time of the exercise of the option.

# VI. FUNDING PROVISIONS

#### A. COST OF SERVICES

- 1. CFSA shall pay the total cost for the goods and services of the CCFP Fellow provided by DCHR, which includes salary and fringe benefits. The total cost for the goods and services under this MOU shall not exceed seventy-four thousand, nine hundred fifty-five dollars and seventy cents (\$74,955.70) from October 1, 2018 through September 30, 2019.
- 2. Salary: \$61,844.64 x one (1) Fellow = \$61,844.64
- 3. Fringe Benefits: \$13,111.06 x one (1) Fellow = \$13,111.06

- 4. Funding for goods and services shall not exceed the actual cost of the goods and services provided, including labor, materials and overhead.
- 5. Total cost is seventy-four thousand, nine hundred fifty-five dollars and seventy cents (\$74,955.70).

# B. PAYMENT

- 1. Payment for the goods and services shall be made through an Intra-District advance by CFSA to DCHR based on the total amount of this MOU.
- 2. Pursuant to the Financial Review Process ("FRP") mandated by the Office of the Chief Financial Officer, all services provided through Intra-District funding shall be reported monthly in the CFSA's FRP submission to the Office of Budget and Planning.
- 3. Advances to DCHR for the services to be performed and goods to be provided shall not exceed the total amount of this MOU \$74,955.70.
- 4. DCHR shall receive the advance and bill CFSA through the Intra-District process only for those goods and services actually provided pursuant to the terms of this MOU. DCHR shall notify CFSA within forty-five (45) days of the current fiscal year if it has reason to believe that all of the advance will not be billed during the current fiscal year. DCHR shall return any excess advance to CFSA within thirty (30) days of the end of the current fiscal year.

#### C. ANTI-DEFICIENCY CONSIDERATIONS

The Parties acknowledge and agree that their respective obligations to fulfill financial obligations of any kind pursuant to any and all provisions of this MOU, or any subsequent agreement entered into by the Parties pursuant to this MOU, are and shall remain subject to the provisions of (i) the federal Anti-Deficiency Act, 31 U.S.C. §§ 1341, 1342, 1349, 1351; (ii) the District of Columbia Anti-Deficiency Act, D.C. Official Code §§ 47-355.01-355.08 (2015 Repl. & 2017 Supp.); (iii) D.C. Official Code § 47-105 (2015 Repl.); and (iv) D.C. Official Code § 1-204.46 (2016 Repl.), as the foregoing statues may be amended from time to time, regardless of whether a particular obligation has been expressly so conditioned.

#### VII. AMENDMENTS AND MODIFICATIONS

This MOU may be amended or modified only upon prior written agreement of the Parties. Amendments or modifications shall be dated and signed by the authorized representatives of the Parties.

#### VIII. CONSISTENT WITH LAW

The Parties shall comply with all applicable laws, rules and regulations whether now in effect or hereafter enacted or promulgated, and agree to be governed by the Comprehensive Merit Personnel Act, as implemented by the District Personnel Manual.

# IX. COMPLIANCE AND MONITORING

DCHR will be subject to scheduled and unscheduled monitoring reviews of the CCFP by CFSA to ensure compliance with all applicable requirements.

# X. RECORDS AND REPORTS

DCHR shall maintain records and receipts for the expenditure of all funds provided pursuant to this MOU for a period of no less than three years from the date of expiration or termination of this MOU and, upon the request of CFSA or another District of Columbia government agency with legal authority to request review, make these documents available for inspection by duly authorized representatives of CFSA or the relevant District of Columbia government agency in its sole discretion.

# XI. TERMINATION

Either Party may terminate this MOU in whole or in part by giving sixty (60) calendar days advance written notice to the other Party. In the event of termination of this MOU, DCHR shall return any unused funds after all required fiscal reconciliation, but not later than September 30<sup>th</sup> of the current fiscal year.

#### XII. NOTICES

The following individuals are the contact points for each Party:

# CHILD AND FAMILY SERVICES AGENCY

Rachel Molly Joseph Chief of Staff Child and Family Services Agency 200 I Street, SE Washington, DC 20003 202-251-8825

#### **Department of Human Resources**

Cheryl Robertson
Supervisory Human Resources Specialist (HR Development)
1015 Half Street, SE, 9<sup>th</sup> Floor
Washington DC 20003
202-442-9624

# XIII. PROCUREMENT PRACTICES REFORM ACT

If a District of Columbia agency or instrumentality plans to utilize the goods and/or services of an agent, contractor, consultant or other third party to provide any of the goods and/or services under this MOU, then the agency or instrumentality shall abide by the provisions of the District of Columbia Procurement Practices Reform Act of 2010 (D.C. Official Code § 2-351.01, et seq.)(2016 Repl.) to procure the goods or services.

# XIV. RESOLUTION OF DISPUTES

The Directors for CFSA and DCHR, or their designees, shall resolve all disputes or adjustments resulting from goods or services provided under this MOU. In the event the Parties are unable to resolve a financial issue, the matter shall be referred to the Office of Financial Operations and Systems, in writing, for final resolution.

# XV. CONFIDENTIAL INFORMATION

The Parties to this MOU will use, restrict, maintain, disclose, safeguard and dispose of all information related to services provided under this MOU in accordance with all relevant federal and local statutes, regulations, and policies. Information received by either Party in the performance of responsibilities associated with this MOU shall remain the property of CFSA.

IN WITNESS WHEREOF, the Parties hereto have executed this MOU as follows:

CHILD AND FAMILY SERVICES AGENCY		
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Director		
D.C. DEPARTMENT OF HUMAN RESOURCES  Object for Winters ( 6 to	23/19	
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