

# **Exhibit 103**

Message

**From:** RC Lindner [/O=COLONIAL PARKING, INC./OU=HQ/CN=RECIPIENTS/CN=RUSTY]  
**Sent:** 8/17/2016 7:16:45 PM  
**To:** 'wjarvis@thejarviscompany.com' [wjarvis@thejarviscompany.com]  
**Subject:** Re: Follow Up

Being unfamiliar with the laws affecting elected officials and compensation paid to them -- and wanting to make 100% sure that our agreement is legitimate in every regard -- do you have suggested language as to what Jack can (and, cannot) do or say?

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**From:** William Jarvis [mailto:wjarvis@thejarviscompany.com]  
**Sent:** Sunday, August 14, 2016 10:16 AM  
**To:** RC Lindner  
**Subject:** Re: Follow Up

Rusty . . . Thank you for your thoughts. If you can generate any off-line information, it would be greatly appreciated.

Jack and I are both gone this upcoming week. When we both return, we'll get together to discuss next steps and pull you in.

Regarding NSE Consulting, I have reviewed (and approved) the baseline draft. Jack has had a client make changes, which I then review. If you would like to do the same, please feel free. All of this helps Jack understand the reality of the consulting business.

Speak soon. Thanks again. Bill

On Aug 13, 2016, at 4:00 PM, RC Lindner <[rlindner@forgecompany.com](mailto:rlindner@forgecompany.com)> wrote:

Bill, I have not been formally contacted by [REDACTED] about their possible [REDACTED]. As noted (either to you or Jack -- can't recall), in the past other senior execs (not [REDACTED], who's bona fide) have reached out for insights and guidance on other DC matters.

As I said to both of you, I don't think having me in the room hurts at all. That said, any goodwill I enjoy varies, depending on the individual/s and the relationship I've established over the years. If you'd like me to do some off-line research, I can do so.

Jack and you may wish to consider adding [REDACTED] to the mix. He is a known quantity with them, and his word is accorded great weight. As I mentioned to you (or, Jack), about 9 months ago he, [REDACTED] and I were summoned to meet with her (on short notice) to meet and discuss their [REDACTED]. We offered to reach out to certain [REDACTED], but to my knowledge none of us were contacted (I certainly wasn't). The thread running through his commentary was, "We're not going to give away the store". I told him that in the wake of the (then recently-introduced) Universal Paid Leave bill, I believed it imperative that whatever DC put on the table had to contain some real economic "true-up" provisions to guard against [REDACTED] believing that they might be hammered by costly legislative mandates enacted after their decision. [REDACTED]

Separate issue: Have you seen Jack's draft contract for NSE Consulting, LLC?

Hope you're staying cool.

Rusty

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**From:** William Jarvis [mailto:wjarvis@thejarviscompany.com]

**Sent:** Monday, August 08, 2016 02:36 PM

**To:** RC Lindner

**Subject:** Follow Up

Rusty . . . Good afternoon. I hope all is well. I wanted to follow-up with you regarding our discussion at lunch about [REDACTED].

First, the senior executives from [REDACTED] who attended the meeting about [REDACTED] were –

[REDACTED]

[REDACTED]

I am told that there were also other [REDACTED] in attendance (a number of younger people).

You can tell me what you think of their initial interest per these attendees.

Second, our Councilmember Evans would like to schedule a meeting with [REDACTED] and take you (I'm giving you an advance "heads up") to put the hard sell on [REDACTED] coming to the District of Columbia.

[REDACTED]

[REDACTED]

[REDACTED]

Let me know what you think and if you have been contacted by your client for any wisdom regarding a move to the city. Thanks. Bill