



February 11, 2022

The Honorable Charles Allen  
Chairperson  
Committee on the Judiciary and  
Public Safety  
Council of the District of Columbia  
1350 Pennsylvania Avenue, NW  
Suite 109  
Washington, DC 20004

**Re: Performance Oversight Pre-Hearing Questions  
Fiscal Years 2021-2022 (to date)**

Dear Chairperson Allen,

Enclosed please find responses to questions forwarded by the Committee on the Judiciary and Public Safety for the performance oversight hearing on the Criminal Justice Coordinating Council (CJCC).

Please feel free to contact me if you have any additional questions.

Sincerely,

Kristy Love  
Interim Executive Director

Enclosure

**PERFORMANCE OVERSIGHT HEARING  
CRIMINAL JUSTICE COORDINATING COUNCIL RESPONSES  
Fiscal Years 2021- 2022 (to date)**

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General Questions

1. Please provide a current organizational chart for the agency, including the number of vacant, frozen, and filled positions in each division or subdivision. Include the names and titles of all senior personnel, and note on the chart the date the information was collected.

**Response:** *See Attachment A.*

- a. Please provide an explanation of the roles and responsibilities of each division and subdivision.

**Response:** CJCC is a small independent agency that includes: (a) an Information Technology division, which is responsible for managing the Justice Information System (JUSTIS) program, the District of Columbia's integrated justice information system, that operates on a 24/7 basis and serves as a one-stop shop for justice system-wide information for authorized law enforcement and criminal justice agency users; (b) the Statistical Analysis Center (SAC), which is responsible for independent research, statistical analyses, data collection and program evaluation; and (c) the Policy division responsible for managing key priority areas established by CJCC members.

- b. Please provide a narrative explanation of any changes to the organizational chart made during the previous year.

**Response:** During FY 2021, CJCC's Data Scientist was transferred to the vacant Statistician position to address the agency's needs. Candidates for the vacant Data Scientist position are now being interviewed.

2. Please provide a current Schedule A for the agency *in Excel format* which identifies each filled, vacant, unfunded, and funded position by program and activity code, with the employee's name (if filled), title/position, salary, fringe benefits, and length of time with the agency (if filled). Please note the date the information was collected. The Schedule A should also indicate if the position is continuing/term/temporary/contract or if it is vacant or frozen. Please separate salary and fringe into separate columns and indicate whether the position must be filled to comply with federal or local law.

**Response:** *See page 3.*

Schedule A (as of 12.31.2021)													
Title	Name	Posn Nbr	Status	Grade	Step	Salary	Fringe	Prgm	Act	Type	Length of Service	Funded/Unfunded	Filled to comply with law?
Policy Analyst	Munir, K	00006387	Filled	13	10	115,262	23,283	2000	2120	Cont. FT	7.8 yrs	Funded	No
Special Asst	Jackson, RY	00024737	Filled	7	0	134,578	27,185	2000	2110	Cont. FT	17 yrs	Funded	No
Statistician	Seo-Park, RY	00032347	Filled	14	4	115,889	23,410	1000	1110	Cont. FT	1.5 yrs	Funded	No
Policy and Research Analyst	Marimon, D	00039221	Filled	14	6	122,662	24,778	1000	1010	Cont. FT	6.6 yrs	Funded	No
Juvenile Justice Compl Monitor		00039629	Vacant	13	0	89,457	18,070	1000	1110/ 1117	Cont. FT		Funded	No*
Executive Director	Butler, MA	00040860	Filled	11	0	191,313	38,645	2000	2010	Cont. FT	15.4 yrs	Funded	No
Policy Analyst	Diaz, L	00046507	Filled	13	5	100,926	20,387	2000	2120	Cont. FT	5.7 yrs	Funded	No
IT Specialist (Network Svcs.)	Moses, CA	00046508	Filled	7	0	102,278	20,660	3000	3110	Cont. FT	12.3 yrs	Funded	No
IT Spec. (Applic. Software)	Hussain, S	00046511	Filled	7	0	116,390	23,511	3000	3110	Cont. FT	7.8 yrs	Funded	No
IT Spec. (Enterprise Arch.)	Khan, MH	00046539	Filled	7	0	126,966	25,647	3000	3110	Cont. FT	11.5 yrs	Funded	No
Deputy Executive Director	Love, K	00063470	Filled	9	0	160,045	32,329	2000	2120	Cont. FT	4.5 yrs	Funded	No
Strategic Analysis Specialist	Calcano, NY	00082640	Filled	12	9	96,914	19,577	3000	3110	Cont. FT	2.1 yrs	Funded	No
IT Spec. (Systems Admin.)		00085640	Vacant	7	0	111,962	22,616	3000	3110	Cont. FT		Funded	No
Policy and Research Analyst	Robinson, CS	00088679	Filled	14	5	119,276	24,094	1000	1010	Cont. FT	14.2 yrs	Funded	No
Statistician (Social Science)	Partin, E	00093790	Filled	14	1	105,730	21,357	1000	1110	Cont. FT	0.5 yrs	Funded	No
Public Affairs Specialist	Mikhaylova, MA	00094711	Filled	13	10	92,210	18,626	2000	2010	Cont. PT	3.5 yrs	Funded	No
Information Technology Special	Vincent, D	00097464	Filled	13	4	98,059	19,808	3000	3110	Cont. FT	2.5 yrs	Funded	No

Schedule A (as of 12.31.2021)													
Title	Name	Posn Nbr	Status	Grade	Step	Salary	Fringe	Prgm	Act	Type	Length of Service	Funded/Unfunded	Filled to comply with law?
Data Scientist		00100214	Vacant	13	0	89,457	18,070	1000	1110	Cont. FT		Funded	No
Staff Assistant	Vines, TL	00100353	Filled	11	5	70,818	14,305	2000	2010/2110	Cont. FT	6.1 yrs	Funded	No
Chief Information Officer	Irlandez, MA	00100375	Filled	9	0	163,200	32,966	3000	3110	Cont. FT	0.7 yrs	Funded	No

\* This position is required for the District to receive Title II federal grant funding from the U.S. Department of Justice.

3. Please list all employees detailed to or from your agency during FY21 and FY22, to date. For each employee identified, please provide the name of the agency the employee is detailed to or from, the reason for the detail, the date of the detail, and the employee's projected date of return.

**Response:** CJCC did not have any detailees in FY21 and the agency has not had detailees in FY 2022 to date.

4. Please provide the Committee with:

- a. A list of all vehicles owned, leased, or otherwise used by the agency and to whom the vehicle is assigned, as well as a description of all vehicle collisions involving the agency's vehicles in FY21 and FY22, to date.

**Response:** No vehicles were assigned to CJCC in FY 2021 and FY 2022, to date.

- b. A list of travel expenses, arranged by employee for FY21 and FY22, to date, including the justification for travel.

**Response:** See **Attachment B** for FY 2021 and FY 2022, to date, travel expenses.

5. Please list all memoranda of understanding ("MOU") entered into by the agency in FY21 and FY22, to date, as well as any MOU currently in force. For each, indicate the date into which the MOU was entered and the termination date.

**Response:**

List of Memoranda of Understanding (MOUs) (as of 2.4.22)				
Fiscal Year	Description of MOU	Start Date	End Date	MOU Currently in Force

2002	Data Sharing Agreement Among CJCC Member Agencies		-	
2015	Mid-Atlantic Regional Information Sharing (MARIS) Initiative. - Information sharing agreement between among CJCC and criminal justice agencies in Delaware, Maryland, and Pennsylvania	12/10/14	-	✓
2017	Joint Supervision of System-Involved Youth - Agreement between CFSA, CSSD, CSOSA, DYRS, PSA and CJCC to coordinate the provision of care for youth who are under the supervision of two or more of these agencies.	01/13/17	-	✓
2017	Updated MOU among CJCC Members	07/21/17	-	✓
2020	Intra-District Buyer MOU w/EOM for Support Services	10/1/19	9/30/20	
2020	Intra-District Seller MOU w/OVSJG for Compliance Monitoring Sub-grant	10/1/19	9/30/20	
2021	Analysis of COVID-related Releases - MOU with the Federal Bureau of Prisons (BOP)	12/15/20	06/15/22	✓
	<b>JUSTIS MOUs</b>			
	<ul style="list-style-type: none"> <li>36 MOAs and Interconnection Security Agreements (ISA) with authorized criminal justice agencies to facilitate information sharing through JUSTIS</li> </ul>	Varies (December 13, 2016 – December 13, 2021)	-	✓
	<b>Justice Statistical Analysis Tool (JSAT) MOUs</b>			
2019	<ul style="list-style-type: none"> <li>Federal Bureau of Prisons (BOP)</li> </ul>	10/12/18	-	✓
2019	<ul style="list-style-type: none"> <li>D.C. Superior Court (DCSC)</li> </ul>	10/15/18	-	✓
2019	<ul style="list-style-type: none"> <li>Public Defender Service (PDS)</li> </ul>	10/26/18	-	✓
2019	<ul style="list-style-type: none"> <li>Metropolitan Police Department (MPD)</li> </ul>	02/26/19	-	✓
2019	<ul style="list-style-type: none"> <li>Office of the Attorney General (OAG)</li> </ul>	04/04/19	-	✓
2019	<ul style="list-style-type: none"> <li>Pretrial Services Agency (PSA)</li> </ul>	04/09/19	-	✓
2019	<ul style="list-style-type: none"> <li>Department of Youth Rehabilitation Services (DYRS)</li> </ul>	04/11/19	-	✓
2019	<ul style="list-style-type: none"> <li>Department of Forensic Sciences (DFS)</li> </ul>	07/22/19	-	✓
2020	<ul style="list-style-type: none"> <li>U.S. Marshals Service</li> </ul>	11/01/19	-	✓
2020	<ul style="list-style-type: none"> <li>Department of Corrections (DOC)</li> </ul>	02/20/20	-	✓

2021	<ul style="list-style-type: none"> <li>Sentencing Commission for the District of Columbia (SCDC)</li> </ul>	10/07/20	-	✓
	<b>Root Cause Analysis Data Sharing Agreements</b>			
2019	<ul style="list-style-type: none"> <li>Child and Family Services Agency (CFSA)</li> </ul>	10/3/18	10/3/24	✓
2020	<ul style="list-style-type: none"> <li>Office of the State Superintendent of Education (OSSE)</li> </ul>	10/25/19	10/25/25	✓
2020	<ul style="list-style-type: none"> <li>Department of Human Services (DHS)</li> </ul>	11/25/19	11/25/25	✓
2021	<ul style="list-style-type: none"> <li>Department of Health Care Finance (DHCf)</li> </ul>	05/15/20	05/15/26	✓

6. Please list the ways, other than MOU, in which the agency collaborated with analogous agencies in other jurisdictions, with federal agencies, or with non-governmental organizations in FY21 and FY22, to date.

**Response:** CJCC's Executive Director and agency staff participate as panelists, moderators and attendees at several criminal justice and juvenile justice convenings nationally and locally, which affords CJCC the opportunity to collaborate with analogous agencies in other jurisdictions, as well as non-governmental organizations. CJCC also convened 16 committees and workgroups during FY21 and FY22, to date, which are comprised of District and federal agency representatives, as well as non-governmental organizations whose missions intersect with criminal and juvenile justice issues. Finally, CJCC convenes public meetings and training and technical assistance events annually, which provide a forum for District, federal, and non-governmental entities, as well as the general public, to become more informed about relevant criminal justice issues and to identify solutions.

7. For FY21 and FY22, to date, please list all intra-District transfers to or from the agency and include a narrative description of the purpose of each transfer.

**Response:**

List of Intra-District Transfers - CJCC as Buyer (Transfers Out) (as of 12.31.2021)							
Fiscal Year	Selling Agency	Project Code	Description of Services Provided	Amount	Start Date	End Date	MOU
2021	PX0	N/A	OCP: PCard	123,480	10/1/20	9/30/21	
2021	TO0	N/A	OCTO: IT Assessment	25,439	10/1/20	9/30/21	
2021	TO0	N/A	OCTO: DC-NET Services	616	10/1/20	9/30/21	

<b>2021 Total</b>				<b>149,535</b>			
2022	PX0	N/A	OCP: PCard	30,000	10/1/21	9/30/22	
2022	TO0	N/A	OCTO: IT Assessment	17,456	10/1/21	9/30/22	
2022	TO0	N/A	OCTO: DC-NET Services	1,584	10/1/21	9/30/22	
<b>2022 Total</b>				<b>49,040</b>			

List of Intra-District Transfers - CJCC as Seller (Transfers In) (as of 12.31.2021)							
Fiscal Year	Buying Agency	Project Code	Description of Services Provided	Amount	Start Date	End Date	MOU
2021	FO0	COM21N	OVSJG: Compliance Monitor and DMC/RED Grant	79,342	10/1/20	9/30/21	✓
<b>2021 Total</b>				<b>79,342</b>			
<b>No FY 2022 transfers in to date</b>							

8. For FY21 and FY22, to date, please identify any special purpose revenue funds maintained by, used by, or available for use by the agency. For each fund identified, provide:
- The revenue source name and code;
  - The source of funding;
  - A description of the program that generates the funds;
  - The amount of funds generated by each source or program;
  - Expenditures of funds, including the purpose of each expenditure;
  - Whether expenditures from the fund are regulated by statute or policy, and if so, how; and
  - The current fund balance.

**Response:** CJCC does not have any special purpose revenue funds.

9. For FY21 and FY22, to date, please list all purchase card spending by the agency, the employee making each expenditure, and the general purpose of each expenditure.

**Response:** During FY 2021 and FY 2022, to date, CJCC's authorized purchase cardholders were RYJackson and KLove. A chart listing the goods and services purchased during FY 2021 and FY 2022, to date, are included in **Attachments C-1 and C-2**.

10. Please list all capital projects in the financial plan for the agency or under the agency's purview in FY21 and FY22, to date, and provide a narrative update on each project, including the amount budgeted, actual dollars spent, and any remaining balances. Please also include projects for the benefit of the agency that are in the budget of the Department of General Services or another agency. In addition, please provide:

- a. A narrative description of all capital projects begun, in progress, or concluded in FY20, FY21, and FY22, to date, including the amount budgeted, actual dollars spent, any remaining balances, and the work undertaken;
- b. An update on all capital projects planned for the four-year financial plan;
- c. A description of whether the capital projects begun, in progress, or concluded in FY20, FY21, and FY22, to date, had an impact on the operating budget of the agency. If so, please provide an accounting of such impact; and
- d. A description and the fund balance for any existing allotments.

**Response:** CJCC has no capital projects under its purview.

11. Please provide a list of all budget enhancement requests (including capital improvement needs) for FY21 and FY22, to date. For each, include a description of the need, the amount of funding requested, and whether the enhancement was approved.

**Response:** Below is a list of CJCC's FY21 and FY22 budget enhancement requests.

Title/Agency Rank	Description	Requested Amount	Status
<b>FY21</b>			
JUSTIS – Data Center Move (1)	CJCC has been advised by OCTO that the CJCC will need to move its JUSTIS servers to an OCTO data center. Also, the CJCC will have to pay a fee for utilization of rack space for JUSTIS servers at the OUC, and a new fee will be assessed after the servers are moved to OCTO's data center. The amount requested is CJCC's current understanding of the fee structure.	\$19,000	Not approved
JSAT (2)	CJCC requested a multi-year enhancement for the Justice Statistical Analysis Tool (JSAT) in FY19. This FY21 request was to seek ongoing fiscal support for continued development and enhancements and the full launch of the JSAT Enterprise and the JSAT Public Portal.	\$300,000	Not approved
Legal Counsel (3)	CJCC sought to retain legal counsel with experience in privacy and HIPAA to provide the requisite legal guidance on complex multi-agency information sharing agreements.	\$99,600	Not approved
Personnel (4)	CJCC sought funding to cover the 3% COLA for personnel who are federally funded. The federal payment does not include a 3% COLA.	\$58,000	Approved
<b>FY22</b>			
JUSTIS – Data Center Move (1)	OCTO required that CJCC's JUSTIS servers must be moved from OUC to the OCTO data center. The requested amount reflects the estimated cost of the move.	\$25,000	Approved



Personnel (2)	CJCC sought an enhancement to cover (1) the actual fringe rate for locally funded personnel, which is 20.8% as opposed to the previously budgeted fringe rate of 13.8%, a total of \$37,532 and (2) the recurring impact of the 2019 3% COLA for federally funded personnel, which totals about \$73,468.	\$111,000	Approved
OCTO Assessment (3)	The OCTO Assessment was not included within the MARC and cannot be funded through Federal appropriated funding.	\$17,456	Approved

12. Please list, in chronological order, each reprogramming in FY21 and FY22, to date, that impacted the agency, including those that moved funds into the agency, out of the agency, or within the agency. Include known, anticipated reprogrammings, as well as the revised, final budget for your agency after the reprogrammings. For each reprogramming, list the date, amount, rationale, and reprogramming number.

**Response:** See page 10.

**Reprogrammings**  
(as of 12.31.2021)

**FISCAL YEAR 2021**

Fund		Date	Amount	Activity	Project/ Grant	Description	Repgrm. Number	Notes
Federal Grant Fund	Original Budget		\$ 75,000					Reprogramming had a net effect of \$0 on the fund due to reprogramming resources within the grant.
		11/24/20	\$ 75,000	2110 - Operational Infrastructure (Fed)	BJS21F	Budget Mod. Increase	BFEH0211	
		12/3/20	\$ -	2110 - Operational Infrastructure (Fed)	BJS21F	Reprog. to adjust grant index	APEH0212	
		9/30/21	\$ (150,000)	2110 - Operational Infrastructure (Fed)	BJS21F	FY21 Budget Closeout	BFEH0219	
	Revised Budget		\$ -					
Intra-District Fund	Original Budget		\$ 140,000					Reprogrammings had a net effect of \$0 on the fund due to reprogramming resources within the intra-District project.
		12/15/20	\$ (50,000)	2140 - Technical Assistance & Training (Fed)	NOPROJ	Budget Mod. Decrease	BIEH0213	
		12/16/20	\$ (1,025)	1117 - Research and Analysis (ID)	COM21 N	Budget Mod. Decrease	BIEH0214	
		12/28/20	\$ -	1117 - Research and Analysis (ID)	COM21 N	Reprog. to decrease CSG 12 / increase CSG 14 & 40	APEH0215	
		6/30/21	\$ (270)	1117 - Research and Analysis (ID)	COM21 N	Budget Mod. Decrease	BIEH0215	
		7/1/21	\$ -	1117 - Research and Analysis (ID)	COM21 N	Reprog. to decrease CSG 12 & 40 / increase CSG 14	APEH0217	
		8/16/21	\$ (4,950)	1117 - Research and Analysis (ID)	COM21 N	Budget Mod. Decrease	BIEH0216	
		9/30/21	\$ (4,413)	1117 - Research and Analysis (ID)	COM21 N	FY21 Budget Closeout	BIEH0218	
	Revised Budget		\$ 79,342					

Federal Payment Fund	Original Budget		\$ 2,150,000				Reprogramming had a net effect of \$0 on the fund due to reprogramming resources within the Local Fund.	
		1/5/21				Federal Payment Rollover to FY21		
				\$ 876,106	Various			
		9/30/21				FY21 Budget Closeout		
			\$(1,057,297)	Various				BJFJLRSC
Revised Budget		\$ 1,968,809						
Local Fund	Original Budget		\$ 1,666,414				Reprogramming had a net effect of \$0 on the fund due to reprogramming resources within the Local Fund.	
		8/10/21				Reprog. to align budget with spend plan		
				\$ -	Various			
		9/30/21				FY21 YE reprogramming out of agency		
			\$ (200,000)	Various				BJREPROM
Revised Budget		\$ 1,466,414						
FISCAL YEAR 2022								
There have been no FY 2022 reprogrammings processed to date.								

13. Please list each grant or sub-grant **received by** your agency in FY21 and FY22, to date. List the date, amount, source, purpose of the grant or sub-grant received, and amount expended.
- How many FTEs are dependent on grant funding?
  - What are the terms of this funding?
  - If it is set to expire, what plans, if any, are in place to continue funding the FTEs?

**Response:** See page 12.

List of Grants & Sub-grants (as of 12.31.2021)									
Fiscal Year	Grant/ Subgrant	Grant/ Project Number	Purpose	Source	Award Amount	Amount Expended in FY	# of FTEs	Start Date	End Date
2021	Grant	BJS21F	DC Statistical Analysis	USDOJ - Bureau of Justice Statistics	150,000	-	-	10/1/20	9/30/22
2021	Sub-grant	COM21N	Compliance Monitoring and RED Coordination	OVSJG (USDOJ grant)	83,755	79,342	0.73	10/1/20	9/30/21
2021 Total					233,755	79,342	0.73		
2022	Grant	BJS21F	DC Statistical Analysis	USDOJ - Bureau of Justice Statistics	150,000	-	-	10/1/20	9/30/22
2022	Grant	BJS22F	Effects of COVID-Related Justice System Operational Changes on Public Safety	USDOJ - Bureau of Justice Statistics	75,000	-	-	12/1/21	11/30/22
2022	Sub-grant	COM22N	Compliance Monitoring and RED Coordination	OVSJG (USDOJ grant)	78,052	-	0.73	10/1/21	9/30/22
2022 Total					303,052	-	0.73		

The Juvenile Justice Compliance Monitor position is partially funded each fiscal year by grant funding through an intra-District with the Office of Victim Services and Justice Grants (OVSJG). Currently in FY 2022, 1 FTE position is split funded, with 73% funded by the sub-grant.

14. Please list each grant or sub-grant **granted by** your agency in FY21 and FY22, to date. List the date, amount, source, and purpose of the grant or sub-grant granted.

**Response:** CJCC did not grant any funding in FY 2021 nor has it granted any funding in FY22 to date.

15. Please list each contract, procurement, and lease entered into or extended and option years exercised by your agency during FY21 and FY22, to date. For each contract, procurement, or lease, please provide the following information, where applicable:

- The name of the party;
- The nature of the contract, procurement, or lease, including the end product or service;

- c. The dollar amount of the contract, procurement, or lease, including amount budgeted and amount actually spent;
- d. The term of the contract, procurement, or lease;
- e. Whether it was competitively bid;
- f. The name of the agency's contract monitor(s) and the results of any monitoring activity; and
- g. The funding source.

**Response:** *See Attachments D-1 and D-2.*

16. Please list and describe all pending and closed lawsuits that name or named the agency or agency leadership as parties in FY21 and FY22, to date (include the parties' names, docket number, and date the case was filed and/or closed), include a narrative explanation of the specific issues involved in each case, and describe the current status of the litigation. Identify which cases on the list are lawsuits that potentially expose the District to significant financial liability or could result in a change to agency practices.

**Response:** CJCC is not a party to any pending lawsuits.

17. Please list all judgments against and settlements executed by the agency or by the District on behalf of the agency, of any amount, in FY21 or FY22, to date, and provide the parties' names, the date on which the judgment was issued or settlement was executed, the amount of the judgment or settlement, and if related to litigation, the case name, docket number, and a brief description of the case. Include non-monetary costs such as backpay and leave restoration. If unrelated to litigation, please describe the underlying issue or reason for the judgment or settlement (*e.g.*, excessive use of force, wrongful termination, sexual harassment). Please also describe any matters which are currently in settlement negotiations or for which a judgment is imminent.

**Response:** No settlements were entered into by the agency, or by the District on behalf of the agency, in FY 2021 or FY 2022, to date.

18. Did the agency use outside counsel in FY21 and FY22, to date? If so, for what matter(s) and in what amount(s)?

**Response:** CJCC did not retain outside counsel in FY 2020 and FY 2021, to date.

19. Please list the complaints, grievances, or similar charges – whether informal or formal and whether handled internally or externally – that the agency received or otherwise responded to in FY21 and FY22, to date, broken down by source. Please describe the process utilized to respond to any complaints, grievances, or similar charges and any changes to agency policies or procedures that may have resulted. For any complaints, grievances, or similar charges that were resolved in FY21 or FY22, to date, describe the resolution. Specifically note any matters that implicated agency senior staff or leadership.

**Response:** No complaints or grievances or similar charges were filed, received or resolved by the agency in FY 2021 or FY 2022, to date. In addition, no changes have been made to

the agency's policies or procedures since no complaints or grievances were received.

20. Please describe the agency's procedures for investigating allegations of sexual harassment, sexual misconduct, or discrimination committed by or against agency employees. List and describe any allegations relating to the agency or its employees in FY21 and FY22, to date, and whether and how those allegations were resolved, whether internal or external (*e.g.*, a specific disciplinary action, such as re-training, employee transfer, suspension, or termination, or an investigation).
  - a. Please also identify whether the agency became aware of any similar matters in FY21 or FY22, to date, through means other than an allegation, and if so, how the matter was resolved (*e.g.*, sexual harassment was reported to the agency, but not by the alleged victim).

**Response:** CJCC's Sexual Harassment Officer (SHO) is responsible for investigating allegations of sexual harassment or sexual misconduct committed by or against agency employees pursuant to Section 5.02 of the CJCC Handbook (May 2019). No sexual harassment or misconduct allegations were received or investigated by the agency in FY 2021 or FY 2022, to date.

21. Please provide a list of the total workers' compensation payments paid by the agency or on the agency's behalf in FY21 and FY22, to date, including the number of employees who received workers' compensation payments, in what amounts, and for what reasons.

**Response:** There were no workers' compensation payments paid by CJCC or on CJCC's behalf in FY 2021 or in FY 2022 to date.

22. Please list and describe any ongoing internal or external investigations, audits, or reports on the agency or any employee of the agency, or any internal or external investigations, studies, audits, or reports on the agency or any employee of the agency that were completed during FY 2021 and FY 2022, to date.

**Response:** No investigations, audits or reports about the agency or an agency employee, or any investigations, studies, audits or reports on the agency or an agency employee were completed during FY21 and FY22, to date.

23. Please describe any spending pressures the agency experienced in FY21 and any anticipated spending pressures for the remainder of FY22. Include a description of the pressure and the estimated amount. If the spending pressure was in FY21, describe how it was resolved, and if the spending pressure is in FY22, describe any proposed solutions.

**Response:** CJCC did not experience any spending pressures in FY21 and does not anticipate any spending pressures for the remainder of FY22.

24. Please provide a copy of the agency's FY21 performance plan. Please explain which performance plan objectives were completed in FY21 and whether they were completed on time and within budget. If they were not, please explain.

**Response:** *See Attachment E.*

CJCC identified four **Strategic Objectives** in its FY21 performance plan. The objectives are listed below, along with key metrics that that agency used to assess progress in achieving the objectives.

**(a) Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia**

**Response:**

- CJCC developed, operates and maintains JUSTIS, which is the Integrated Justice Information System for the District of Columbia. JUSTIS is available 24 hours a day, 7 days a week, and enables authorized agencies to contribute criminal justice information through an automated data feed. The information is made available to authorized viewing agencies through an information portal, as well as through a system-to-system exchange.
- At the completion of FY21:
  - More than 30 local and federal criminal justice agencies in the District contributed to and/or viewed information in JUSTIS
  - JUSTIS was available to users nearly 100% of the time
  - 98% of users reported that JUSTIS provides necessary and important information for carrying out their duties
  - 91% of users identified JUSTIS as a primary source of information for them
  - 91% of users reported that they find JUSTIS to be user-friendly
  - 93% of users reported being satisfied with their JUSTIS experience

**(b) Facilitate collaboration among criminal justice and juvenile justice partners for efforts that require participation and input from multiple agencies.**

**Response:**

- During FY20, CJCC facilitated 156 meetings across 16 committees and workgroups to address a range of system-wide criminal justice and juvenile justice issues with respect to Information Technology, Research and Analysis, Combating Violent Crime, Juvenile Justice, Substance Abuse and Mental Health, Adult Reentry, and Grants Planning.
  - 18 multi-agency efforts were supported by committees and workgroups, including:
    - JUSTIS: (1) Warrant Exchange Project; (2) Disposition Modernization Project; (3) MPD System Synching Initiative; (4) Incorporating warrant and protection orders into 12.1 feed; (5) Establishing an electronic flag in JUSTIS for sealed and expunged cases; (6) Positive identification of individuals in JUSTIS; and (7) Development of new case management system for DC Superior Court; (8) Planning for

a DFS feed to JUSTIS; (9) Enhancing the Juvenile Papering Process in JUSTIS; (10) Development of MPD's new case management system; and (11) Development of DOC's new case management system.

- Adult Reentry: (12) Support DOC's implementation of the BJA Strategic Recidivism Reduction Grant; (13) Analyzing the impact of housing instability on rebooking at DOC; and (14) Develop a proposal for housing options for returning citizens.
- SATMHSIT: (15) Support efforts of the Districtwide Opioid Taskforce
- Juvenile Justice: (16) Conduct deep dives of juveniles with repeated system contacts to understand challenges and identify solutions
- Combating Violent Crime: (17) Support Building Blocks DC Efforts
- Principals: (18) Support efforts to address COVID-related justice system operational challenges
- 9.5 agencies, on average, were represented at committee and workgroup meetings in FY21

- Based on survey responses, 100% of the chairs of the various committees agreed that collaboration is necessary to address the criminal justice and juvenile justice issues covered by their committee and 88% agreed that participation in and information sharing through the committee is important to their agencies' ability to address criminal and juvenile justice issues.

**(c) Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal justice and juvenile justice partners.**

**Response:** CJCC is the home of the District's Statistical Analysis Center (SAC), which produces empirical research and analysis to inform and enhance criminal and juvenile justice policy making. During FY20, the SAC generated 212 research and analytical products and conducted 44 presentations to share the preliminary and final results of its analysis. A detailed listing of the analytical products is included in response to questions 28 and 55.

In addition, CJCC's analytical products, including those completed in prior fiscal years, have impacted policy and programmatic decisions made by CJCC partner agencies. Examples include: CJCC's Risk Terrain Modeling for Shootings and Monthly Violent Crime Updates helped to inform the selection of new violence interruption locations, MPD Summer Crime Initiative locations, and the location of a new CSOSA Day Center; and CJCC's Justice System Operations Dashboard helps to inform members of the current state of justice system operations (including backlogs, caseloads, and lengths of stay) due to COVID-related policy changes.



**(d) Provide training and technical assistance to assist partners in making informed decisions**

**Response:** CJCC hosts a number of training and technical assistance events to inform justice, public health, and community partners and stakeholders on emerging criminal justice and juvenile justice issues in the District of Columbia and nationwide. In addition, CJCC monitors the District's compliance with federal juvenile justice laws.

CJCC convened a Juvenile Justice Webinar Series in FY21, which was inspired by the study of the Root Causes of Juvenile Justice System Involvement, released in November 2020. (See [CJCC Root Cause Analysis Report Compressed.pdf \(dc.gov\)](#)) The first session summarized the findings and recommendations from the study; the second session included a panel of juvenile justice, education and health and human services agency leaders who identified action items to address the root causes; the third session included a panel of youth who shared their perspectives on root causes and solutions; and the fourth session included a panel of representatives from evidence-based programs and practices that have been successful at reducing juvenile justice system involvement.

CJCC also convened a two-part Criminal Justice Webinar Series during FY21. The first session highlighted perspectives from community leaders on reimagining the justice session. The second session focused on identifying the "new normal" for policing in the District.

CJCC also convened a virtual Public Meeting in FY21, where the theme was "Violence Interruption in the District – Current Practices: What's Working. What's Needed." The panel consisted of representatives from the Office of Neighborhood Safety and Engagement (ONSE), Office of the Attorney General (OAG) and research institutions that have evaluated the effectiveness of violence interruption efforts throughout the country.

In addition, the Juvenile Justice Compliance Monitor conducted inspections of 10 facilities to help ensure compliance with the four core requirements of the Juvenile Justice and Delinquency Prevention Act (JJDP Act) and subsequent amendments. Based on the site visits and analysis of facility admissions logs and databases, CJCC was able to report zero violations of the core requirements for FY20.

Additionally, four (4) **Strategic Initiatives** were identified in CJCC's FY21 performance plan, three of which have been completed. Below is a description of each initiative and the status.

- **Risk Terrain Modeling for Shootings (Completed):** CJCC has applied Risk Terrain Modeling to predict where shootings and robberies are likely to occur based on correlations between prior occurrences of those crimes and certain spatial factors. During FY21, CJCC continued to refine the model and work with representatives from public safety and justice agencies, and other relevant agencies,

to identify interventions to mitigate the risk of gun violence and robberies in targeted areas throughout the District.

- **Establishing Interfaces between JUSTIS and New Agency Records Management Systems (Ongoing):** JUSTIS facilitates electronic information sharing among local and federal criminal justice partners by ingesting data directly from agencies' records management systems (RMS) and displaying that data in the information portal or allowing direct sharing between agency RMS's through the system-to-system exchange. During FY21, the Metropolitan Police Department (MPD) launched a new records management system, and CJCC helped to establish new interfaces between JUSTIS and the new system. During FY22, CJCC will help to establish interfaces between USAO's, DCSC's and PSA's new RMS's.
- **FISMA Compliance for the Justice Statistical Analysis Tool (JSAT) (Completed):** JSAT automates criminal justice information sharing in the District for the purpose of research and analysis and to increase transparency regarding activity across the District's criminal justice system. During FY20, CJCC engaged a contractor to develop a System Security and Privacy Plan (SSPP) for the JSAT Enterprise—the component of JSAT that is used to exchange data among local and federal justice system agencies in the District. To help ensure the JSAT Enterprise is a secure and reliable system, during FY21, CJCC engaged an external auditor to review the SSPP in accordance with National Institute of Standards and Technology (NIST) and Federal Information Security Modernization Act (FISMA) requirements. On September 30, 2021, the CJCC received a finalized JSAT System Security & Privacy Assessment Report, which supports the provision of an Authority to Operate (ATO) for JSAT.
- **Gun Violence Problem Analysis (Completed):** The CJCC engaged the National Institute for Criminal Justice Reform (NICJR) to conduct a problem analysis of gun violence in the District of Columbia. A problem analysis is a set of data collection and analysis exercises designed to (1) establish a common understanding of the local violence problem and (2) inform the selection and implementation of violence reduction strategies. The analysis consists of an Audit of Violent Groups in the District, Homicide Incident Review, Offender and Victim Characteristics Analysis, and Violence Crime Trends Analysis and Mapping. A public version of the problem analysis will be released in February 2022.

25. Please provide a copy of your agency's FY 2022 performance plan, as submitted to the Office of the City Administrator.

**Response:** *See Attachment F.*

26. Please describe any regulations promulgated by the agency in FY21 or FY22, to date, and the status of each.

**Response:** CJCC did not promulgate any regulations during FY 2021 and has not done so during FY 2022, to date.

27. Please provide the number of FOIA requests for FY21 and FY22, to date, that were submitted to your agency. Include the number granted, partially granted, denied, and pending. In addition, please provide the average response time, the estimated number of FTEs required to process requests, the estimated number of hours spent responding to these requests, and the cost of compliance.

**Response:** CJCC received nine FOIA request during FY21, all of which were categorized as “Other disposition” since the CJCC did not possess the records that were being requested. The median processing time for FOIA requests was 2.5 business days. A total of 13 staff hours were devoted to processing these requests.

During FY22, to date (as of Feb. 5), the CJCC has received six FOIA requests, where the response to each was categorized as “Other disposition” since the CJCC did not possess the records that were being requested. The median processing time for FOIA requests, to date, has been 3.5 business days, with an approximate 6 staff hours devoted to processing the requests.

28. Please provide a list of all studies, research papers, reports, and analyses that the agency prepared or for which the agency contracted during FY21 and FY22, to date. Please state the status and purpose of each. Please submit a hard copy to the Committee if the study, research paper, report, or analysis is complete.

**Response:** The studies, research papers, reports and analyses that the CJCC completed in FY21 and FY22, and those that are in progress during FY22, are listed in the table below. Hyperlinks are provided for products that are publicly available.

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Root Causes of Juvenile Justice Involvement (Initial Report)	As required by the Comprehensive Youth Justice Amendment Act (CYJAA), this report presents the results of a statistical model, interviews, and voluntary survey of committed and incarcerated youth and examines the root causes leading to juvenile justice system involvement, including the prevalence and impact of adverse childhood experiences.	Completed	November 2020	<a href="#">CJCC Root Cause Analysis Report Compressed.pdf (dc.gov)</a>

<b>Title of Project</b>	<b>Purpose</b>	<b>Status</b>	<b>Actual or Estimated Completion Date</b>	<b>Link to Product (if publicly available)</b>
Compassionate Release Analysis	To examine (1) the extent to which compassionate release motions were granted and denied, (2) demographic characteristics, time since disposition, top conviction charge for compassionate release motions granted/denied, (3) how the compassionate release criteria (§ 24–403.04) was applied to court decisions, and (4) the extent to which individuals with compassionate release motions granted were arrested post-release and their rearrest charges.	Completed	December 2020	For Official Use
Risk Terrain Modeling (RTM): 2021 Shootings	To identify spatial attractors for shootings and robberies and predict where shootings and robberies are most likely to occur in 2021.	Completed	February 2021	For Official Use
Post-Release Arrest Analysis	To provide CJCC Principals with an analysis of post-release arrests during COVID-19 since April 15, 2020.	Completed	April 2021	For Official Use
2016-2020 Holiday Weekend Shootings Analysis	To examine the prevalence of shootings over major holiday weekends.	Completed	June 2021	For Official Use
Violent Crime Trends, Current VI Areas & Potential New VI Areas	To identify potential expansion areas for location-based violence interruption efforts based on high rates of gun crime in areas not currently being served by CURE or ONSE.	Completed	July 2021	For Official Use
Juveniles with Repeated System Involvement (3+ arrests in 12 Months)	To identify youth at highest risk of repeated juvenile justice system involvement, understand the challenges they faced, and identify solutions to prevent further system involvement.	Completed	August 2021	For Official Use
Juvenile Justice Racial and Ethnic Disparities (Compliance Monitoring)	To examine racial and ethnic disparities among juveniles involved in different areas of the justice system including arrest, diversion, detention, and confinement.	Completed	October 2021	For Official Use

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Juveniles Arrested for Carjacking and Weapon Violations	To examine (1) the extent to which juveniles were arrested for Carjacking and Weapon Violations from January 2020 to August 2021, (2) their demographic characteristics and neighborhoods in which they live, and (3) the number of prior arrests and rearrests (by charge type)	Completed	October 2021	For Official Use
Gun Possessors Analysis (2015 Cohort)	To determine the proportion of persons arrested for a gun possession offense in 2015 who were subsequently rearrested for another gun possession or violent offense.	Completed	October 2021	For Official Use
Human Trafficking in the District of Columbia (CY2016-2020)	Per Section 111(b)(1-4) of The Prohibition Against Human Trafficking Amendment Act of 2010 the CJCC is required to complete a report at least every 3 years on human trafficking in the District of Columbia. Data on investigations, arrests, prosecutions, and convictions occurring in the District as well as information on patterns of the ingress and egress of human trafficking in DC is collected.	Completed	January 2022	<a href="https://cjcc.dc.gov/page/statistical-analysis-center">https://cjcc.dc.gov/page/statistical-analysis-center</a>
Hold Decisions and Rearrests for Persons Charged with Violent Crime and Gun Offenses	To inform CJCC Principals' about the extent to which persons arrested for gun possession and violent crime offenses during COVID were papered, securely detained and rearrested.	Completed	February 2022	For Official Use
Gun Violence Problem Analysis (Contractor: NICJR)	To examine the circumstances of homicide events, explore the characteristics of individuals involved, and identify the networks associated with the highest risk of violence. Used to inform the development of a gun violence reduction strategy.	Completed	February 2022	To be provided upon release
Juvenile Recidivism Analysis	To identify and analyze continued justice system reinvolvement for previously involved youth.	In Progress	March 2022	N/A

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Root Causes of Juvenile Crime and Prosocial Factors	As required by the Comprehensive Youth Justice Amendment Act (CYJAA), this report examines the root causes leading to juvenile justice system involvement, and examines pro-social factors that reduce the likelihood of justice system involvement.	In Progress	October 2022	N/A
Youth Rehabilitation Act Analysis	Pursuant to the Youth Rehabilitation Amendment Act of 2018 (YRA), CJCC is required to conduct a study that assesses (1) the extent to which eligible defendants were sentenced under the YRA and had their convictions set aside, (2) factors that affect the likelihood of receiving a YRA sentence and having the conviction set aside, (3) differences in sentence length and types of supervision for YRA and non-YRA cases, and (4) a comparison of recidivism rates for YRA-sentenced and similarly situated non-YRA sentenced persons.	In Progress	October 2022	N/A
READY Center Evaluation (Contractor: Keisler Social & Behavioral Research)	To assess the efficacy of the District's READY Center reentry services. Specifically, this study focuses on READY Center participants and comparable non-participants to understand (1) the basis of their decisions to participate and not participate in the READY Center, (2) for those who participated, their perspectives on and utilization of READY Center services, and (3) recidivism rates of persons who have had contact with the READY Center relative to those who have not.	In Progress	September 2022	N/A
Justice System Operations Post-Revitalization Act (Contractor: DC Policy Center)	To analyze how the changes made to the District's justice system as a result of the Revitalization Act have affected justice system operations, and examine the impact the systemic changes have had on victims and justice-involved persons	In progress	September 2022	N/A

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Every Day Counts! Data Committee Report	To determine trends in truancy, chronic absenteeism, and in-seat attendance at DC Public Schools and Public Charter Schools, as well as truancy referrals made to CFSA, CSSD, and OAG.	Ongoing	Quarterly	For Official Use
Juvenile Justice Data Committee Report	Monthly tracking of trends across all phases of the juvenile justice system.	Ongoing	Monthly	For Official Use
Justice Statistical Analysis Tool (JSAT)	To enhance and automate criminal and juvenile justice information sharing in the District of Columbia for the purpose of research and/or analysis and to enhance criminal and juvenile justice system agencies' knowledge, and the public's knowledge, as appropriate, of the state of the District's criminal and juvenile justice systems.	Ongoing	N/A	<a href="http://dcjsat.net">Home (dcjsat.net)</a>
Justice System Operations Dashboard	To provide CJCC Principals and authorized persons with access to the JSAT Enterprise with a monthly snapshot of justice systems operations during the COVID-19 period.	Ongoing	Monthly	For Official Use
Gun Violence Dashboard	To provide CJCC Principals and authorized persons with access to the JSAT Enterprise a monthly snapshot of shooting incidents, arrests, victims, papering and case outcomes.	Ongoing	Monthly	For Official Use
Detained Population Census Report	To provide relevant partners with a snapshot of adult and juvenile detained population during the COVID-19 period.	Ongoing	3-times per week	For Official Use
Monthly Violent Gun Crime Analysis	To provide timely data on current violent crime trends, examine neighborhoods with notable increases or decreases and provide partners with a common understanding of where the District is with respect to violent gun crime.	Ongoing	Monthly	For Official Use

29. Please list in descending order the top 25 overtime earners in your agency in FY21 and FY22, to date, if applicable. For each, state the employee's name, position number, position title, program, activity, salary, fringe, and the aggregate amount of overtime pay earned. Please describe the process the agency uses to determine which employees are granted overtime.

**Response:** No CJCC employees received overtime in FY 2021 and FY 2022, to date.

30. For FY21 and FY22, to date, please provide a list of employee bonuses or special pay granted that identifies the employee receiving the bonus or special pay, the amount received, and the reason for the bonus or special pay.

**Response:** See page 14.



Bonuses and Special Pay (As of Pay Period End 01.01.2022)			
Fiscal Year	Name	Amount	Description
2021	Colbert, MV	500	Other Additional Gross Pay - One-time Incentive for Performance (Excepted Service)
	Hussain, S	500	Other Additional Gross Pay - One-time Incentive for Performance (Excepted Service)
	Jackson, RY	2,000	Other Additional Gross Pay - One-time Incentive for Performance (Excepted Service)
	Love, K	2,000	Other Additional Gross Pay - One-time Incentive for Performance (Excepted Service)
	Diaz, L	2,000	Bonus Pay - One-time Incentive for Performance
	Marimon, D	2,000	Bonus Pay - One-time Incentive for Performance
	Mikhaylova, MA	1,000	Bonus Pay - One-time Incentive for Performance
	Munir, K	500	Bonus Pay - One-time Incentive for Performance
	Robinson, CS	1,000	Bonus Pay - One-time Incentive for Performance
	Sill, KL	2,000	Bonus Pay - One-time Incentive for Performance
	Vines, TL	1,000	Bonus Pay - One-time Incentive for Performance
2021 Total		14,500	
2022	No Bonuses or Special Pay in FY 2022 to date		

31. For FY21 and FY22, to date, please list each employee separated from the agency with separation pay. State the amount, number of weeks of pay, and reason for the separation.

**Response:** During FY 2021 and FY 2022, to date, no employees were separated from the agency with separation pay.

32. Please provide the name of each employee who was or is on administrative leave in FY21 and FY22, to date. In addition, for each employee identified, please provide: (1) their position; (2) a brief description of the reason they were placed on leave; (3) the dates they were/are on administrative leave; (4) whether the leave was/is paid or unpaid; and (5) their current status.

**Response:** No employees were on administrative leave in FY 2021 and FY 2022, to date.

33. Please provide each collective bargaining agreement that is currently in effect for agency employees. Include the bargaining unit and the duration of each agreement. Note if the agency is currently in bargaining, and if so, its anticipated completion.

**Response:** No CJCC employees are covered by a collective bargaining agreement.

34. If there are any boards, commissions, or task forces associated with your agency, please provide a chart listing the names, number of years served, agency affiliation, and attendance of each member. Include any vacancies. Please also attach agendas and minutes of each board, commission, or task force meeting in FY21 or FY22, to date, if minutes were prepared. Please inform the Committee if the board, commission, or task force did not convene during any month.

**Response:** There are no boards, commissions or task forces associated with the CJCC.

35. Please list all reports or reporting currently required of the agency in the District of Columbia Code or Municipal Regulations. Provide a description of whether the agency is in compliance with these requirements, and if not, why not (*e.g.*, the purpose behind the requirement is moot, *etc.*).

**Response:**

The “Criminal Justice Coordinating Council Restructuring Act of 2002” (Pub. L. No. 107-180; May 20, 2002) requires CJCC to submit an annual report to the President, Congress and each CJCC member no later than sixty (60) days after the end of each calendar year. The agency is currently in compliance with the requirement.

The “Criminal Justice Coordinating Council for the District of Columbia Establishment Act of 2001” (D.C. Law 14-28; D.C. Official Code § 22-4231) requires CJCC to report, on an annual basis, on the status and progress of the goals and objectives referenced in the Act, including any recommendations made by the CJCC and its subcommittees to the membership of the CJCC, the public, the Mayor, and the Council. The report shall be submitted 90 days after the end of each fiscal year and shall be the subject of a public hearing before the Council during the annual budget process. The CJCC complies with the intent of this requirement, along with the aforementioned Congressional requirement for reporting, by submitting the annual report following the completion of each calendar year.

The Prohibition Against Human Trafficking Amendment Act of 2010 (D.C. Law 18-239; effective October 23, 2010) requires that a report on human trafficking-related investigations, arrests, prosecutions and convictions in the District of Columbia, as well as demographic information on human trafficking offenders and victims, be published at least every thirty-six (36) months. In 2017, CJCC was formally enlisted to prepare the report. Since then, CJCC has submitted a report on an annual basis. [See District of Columbia Official Code §22-1841.]

The Comprehensive Youth Justice Amendment Act of 2016 (Law 21-238; effective April 4, 2017) requires the agency to submit an annual report to the Council every two (2) years by October 1<sup>st</sup> regarding the root causes leading to the incarceration of current committed and incarcerated youth, including a voluntary survey of all current committed and incarcerated youth and any self-reported adverse childhood experiences.

[See District of Columbia Official Code § 22-4234 (b-2) and (b-3).] The CJCC conducted the requisite survey, collected qualitative data and quantitative data that enabled CJCC to generate a statistical model of the root causes of juvenile justice involvement. During 2019, Council helped to alleviate legislative barriers to information sharing for the purpose of this study by passing the Criminal Justice Coordinating Council Information Sharing Emergency Amendment Act of 2019 (D.C. Law 23-106) and the Criminal Justice Coordinating Council Information Sharing Congressional Review Emergency Amendment Act of 2019 (D.C. Law 23-138). CJCC submitted the inaugural report to Council in November 2020 and has begun data collection for the next report.

Per the Criminal Justice Involvement Reduction Emergency Amendment Act of 2021 (DC Act 24-194; effective November 1, 2021), “by October 1, 2022, the CJCC shall submit a report to the Mayor and the Council that analyzes protective factors that reduce the risk of District youth entering the juvenile and criminal justice systems and includes recommendations, informed by best practices in other jurisdictions, the results of the survey conducted pursuant to subsection (b-2) of this section, and the report submitted pursuant to paragraph (1) of this subsection, on factors, programs, or interventions that effectively prevent District youth from entering the juvenile and criminal justice systems, such as access to stable housing, nutrition assistance, healthcare, violence intervention, early intervention, and educational, recreational, and youth programming.” The CJCC is in the process of identifying available administrative and qualitative data to inform this study.

Also, per the Criminal Justice Involvement Reduction Emergency Amendment Act of 2021 (DC Act 24-194; effective November 1, 2021), “by October 1, 2024, the CJCC shall submit a report to the Mayor and the Council that analyzes the types of school-based incidents that lead to law enforcement referral or arrest and whether factors such as economic resources, race, Individualized Education Program eligibility, mental health conditions, school location, and school resource officer assignment statistically affect the likelihood of enforcement referrals or arrests.” The CJCC will begin data collection for this analysis in 2023.

The Youth Rehabilitation Amendment Act of 2018 (D.C. Law 22-0197) requires the CJCC, starting on October 1, 2022, and every two (2) years thereafter, to analyze and submit to the Mayor and Council a report on the following: (1) the number of cases and persons eligible for and who received sentencing and set asides per the Act; (2) factors that affected the likelihood of receiving a sentence per the Act; (3) the extent to which cases eligible for a sentence per the Act were subject to mandatory minimum terms; (4) comparison of the types and lengths of cases that were and were not sentenced under the Act; (5) the factors that affected the likelihood that those sentenced under the Act would have their convictions set aside; (6) a comparison of the recidivism of those who were sentenced under the Act and did and did not have their convictions set aside; (7) a comparison of recidivism of similarly situated persons who were and were not convicted under the Act; and (8) the impact of programming provided to youth offenders under the Act. CJCC has begun data collection and analysis for this first iteration of this study.

36. Please provide a list of any additional training or continuing education opportunities made available to agency employees in FY21 and FY22, to date. For each additional training or continuing education program, please provide the subject of the training, the names of the trainers, and the number of agency employees trained.

**Response:** CJCC provided the following training opportunities to agency employees during FY 2021 and FY 2022, to date:

	Trainer	Purpose
<b>Nov-20</b>		
1	National Criminal Justice Association	2020 Virtual Forum on Criminal Justice (5 Staffers)
<b>Dec-20</b>		
2	National Criminal Justice Association	Grants Management Training (1 Staffer)
<b>Jan-21</b>		
3	American Probation and Parole Association	2021 Winter Training Institute - Value and Vision: A Virtual Experience (3 Staffers)
<b>Mar-21</b>		
4	Graphics Press ET	Analyzing/Presenting Data/Information (1 Staffer)
5	Coursera	Fundamentals of Project Planning and Management (1 Staffer)
6	New Horizons Computer Learning Centers	Introduction to Agile and Scrum Methodologies (1 Staffer)
7	New Horizons Computer Learning Centers	Project Management Fundamentals (1 Staffer)
8	Coursera	Fundamentals of Project Planning and Management (2 Staffers)
9	Strategy Skills (aka Strategic Thinking Institute)	StrategyMan Learning System: Developing Strategic Thinking & Planning Skills (1 Staffer)
10	The Learning Tree	CAPM Certification Training Course (1 Staffer)
11	GlobalKnowledge.com	Microsoft Azure Fundamentals (1 Staffer)
<b>Apr-21</b>		
12	The Communications Center	Effective Presentations Training and Coaching (15 Staffers)
<b>May-21</b>		
13	National Criminal Justice Association	NCJA Virtual Public Policy Summit (1 Staffer)
14	Opsgility (aka Skill Me Up)	Azure Fundamentals Training (1 Staffer)
15	New Horizons Computer Learning Centers	Azure Fundamentals (AZ900) Training (2 Staffers)
16	OCFO	Budget Bootcamp Training (1 Staffer)
17	DCHR	Sexual Harassment Officer Brown Bag: Responding to and Managing Challenging Witnesses and Situations (1 Staffer)
<b>Jun-21</b>		
18	ASUCRP/JRSA	National Conference (5 Staffers)

<b>July-21</b>		
19	SEARCH Group, Inc.	2021 Symposium on Justice Information Technology, Policy and Research (2 Staffers)
20	ODR	Reasonable Accommodations: Best Practices for Return to Work During Covid-19 (Virtual Talking Series)(1Staffer)
<b>Aug-21</b>		
21	DSLDB	FY 2022 DSLBD Certified Business Enterprise Training (1 Staffer)
22	ODR	Accessible, Effective Government ADA Coordinator Training Disability Sensitivity and Awareness ADA Title I Post-COVID Return to Work (1 Staffer)
<b>Sept-21</b>		
23	OCP	Using/Managing the DC PCard (1 Staffer)
<b>Oct-21</b>		
24	JRSA	ASUCRP/JRSA National Conference Registration (1 Staffer)

In addition to the conferences and training opportunities listed above, the agency provides opportunities for knowledge and skills enhancement based on employees' Individual Development Plans. Employees have also taken advantage of free webinars and information sessions provided by the following organizations to enhance their technical and subject matter knowledge: the Substance Abuse and Mental Health Services Agency (SAMHSA); the Office of Justice Programs (OJP); the Council on Criminal Justice (CCJ); the Justice Research and Statistics Association (JRSA); DCHR and OCTO, among others.

37. Please describe any initiatives that the agency implemented in FY21 or FY22, to date, to improve the internal operations of the agency or the interaction of the agency with outside parties. Please describe the results, or expected results, of each initiative.

**Response:** During FY 2021 and FY 2022, to date, CJCC implemented the following initiatives to improve JUSTIS operations, internal operations, and communications with external partners:

#### JUSTIS Operations

- Conducted Annual JUSTIS User Survey
- Developed the Your Justis Improvement and Modernization User workgroup
- Updated the JUSTIS Policy and Procedures Manual
- Conducted penetration test for the JUSTIS system
- Updated the JUSTIS Trainer and User FAQ section in the JUSTIS Information Portal
- Updated the frequency and format of the Interagency Security Workgroup (ISW)
- Developed 3<sup>rd</sup> party MOU and ISA templates
- Developed MOU SOP

#### Internal Operations

- Finalized CJCC Records Retention Policy (approved by the Office of the Secretary)
- Developed CJCC Privacy and Security Policy (under review)

#### Communications with External Parties

- Implemented the CJCC Collaboration Portal, where committee members can retrieve meeting materials
- Conducted Annual Committee Chair/Co-Chair Survey
- Posted Summaries and Videos of Public Meetings and Webinar Sessions on Website

38. What are the agency's top five priorities? Please explain how the agency expects to address these priorities in the remainder of FY22. How did the agency address its top priorities listed for this question last year?

**Response:** Per the MOU signed among the CJCC Members and CJCC's Executive Director in 2017, the CJCC has consistently focused on seven priority areas: (1) JUSTIS; (2) Grants Planning; (3) Research and Analysis; (4) Combating Violent Crime; (5) Substance Abuse Treatment and Mental Health Services; (6) Adult Reentry; and (7) Juvenile Justice.

In addition to our standing priorities, CJCC members also identify specific goals for each calendar year. For 2021, the CJCC members identified the following goals and focus areas: (1) Reducing Gun Violence; (2) Planning for Post-COVID-19 Operations; and (3) Reimagining the Justice System, with a particular focus on reducing systemic racism.

The CJCC works to address our priority areas and goals through our strategic objectives, which we refer to as our four pillars. They include: facilitating automated information sharing; conducting research and analysis; facilitating interagency collaboration (primarily through committees and workgroups); and providing training and technical assistance. With respect to Reducing Gun Violence, CJCC: generated a number of research and analytical projects to help inform partners' efforts; supported the Building Blocks DC initiative; and engaged the National Institute of Criminal Justice Reform (NICJR) to conduct a gun violence problem analysis and develop a strategic plan for gun violence reduction. With respect to post-COVID-19 Operations, CJCC developed a Justice System Operations Dashboard, which is updated monthly and made available to CJCC members and authorized users of the JSAT Enterprise. CJCC also facilitated discussions among members to help identify the operational challenges their agencies were experiencing, such as case backlogs, technological challenges and increased workloads. Regarding Reimagining the Justice System, the CJCC convened a virtual session, as part of its Criminal Justice Webinar Series, where a panel of community leaders shared their perspectives on proposed changes to the District's justice system. CJCC also hosted a session where MPD Chief Robert Contee and community and non-profit leaders discussed opportunities for transforming policing in the District.

During the 2022 strategic planning session, CJCC members focused squarely on efforts to reduce shootings in the District. To help address this goal, CJCC worked with NICJR to support the completion of the gun violence problem analysis and development of the strategic plan to reduce gun violence. CJCC will then support the Office of Gun Violence

Reduction and other District and federal agencies in (1) informing the community about the results of the problem analysis and the strategic plan and (2) implementing the strategic plan. CJCC will also continue to support members in addressing operational challenges that have resulted from COVID-related policies and protocols.

39. Please list each new program implemented by the agency during FY21 and FY22, to date. For each initiative, please provide:

- a. A description of the initiative;
- b. The funding required to implement the initiative; and
- c. Any documented results of the initiative.

**Response:** The CJCC did not implement any new programs during FY21 or FY22, to date.

40. How does the agency measure programmatic success? Please discuss any changes to outcomes measurement in FY21 and FY22, to date.

**Response:** CJCC measures programmatic success and outcomes during the annual strategic planning meeting process with CJCC members and by monitoring the key performance indicators (KPI) associated with the agency's four strategic objectives, as described in the response to question 41.

41. What are the top metrics and KPIs regularly used by the agency to evaluate its operations? Please be specific about which data points are monitored by the agency.

**Response:** CJCC identified the following key workload measures and KPIs to monitor the agency's performance during FY21 and FY22.

### **Automated Information Sharing through JUSTIS**

#### Workload Measures

- Number of JUSTIS training sessions conducted
- Number of JUSTIS audits conducted (agencies audited)
- Number of security-related information sessions conducted

#### KPIs

- Percent of users who reported being satisfied with their JUSTIS experience
- Percent of users who find JUSTIS to be user-friendly
- Percent of time JUSTIS is available to users
- Percent of users who reported that JUSTIS provides necessary and important information for carrying out roles and responsibilities
- Percent of users who reported that JUSTIS is a primary source of information for them

### **Interagency Collaboration**

#### Workload Measures

- Number of multi-agency efforts supported by committees and workgroups

- Average number of agencies that participated in committee and workgroup meetings
- Number of committee and workgroup meetings conducted
- Average number of hits per month on the Resource Locator
- Average number of hits per month on the New Psychoactive Substances (NPS) Database

#### KPIs

- Percent of CJCC committee chairs who agree that collaboration is necessary to address the criminal and juvenile justice system issues covered by their committee
- Percent of CJCC committee chairs who agree that participation in and information sharing through the committee is important to their agencies' ability to address particular criminal or juvenile justice issues

### **Research and Analysis**

#### Workload Measures

- Number of research and analytical products completed to help inform efforts across CJCC priority areas
- Number of briefings and presentations CJCC provided to partner agencies and other stakeholders pertaining to the research and analytical reports

#### KPIs

- Number of research and analytical reports that informed policies or practices

### **Training and Technical Assistance**

#### Workload Measures

- Number of training and technical assistance sessions conducted
- Number of people who participated in training and technical assistance events
- Number of Justice Statistical Analysis Tool (JSAT) training sessions conducted
- Number of Public Meetings held
- Number of people who attended the Public Meetings
- Number of juvenile facilities visited by the Compliance Monitor

#### KPIs

- Percent of participants who reported that participation in the training/technical assistance session increased their knowledge about a particular criminal or juvenile justice issue
- Percent of participants who stated they will be able to use the information they learned during the training/technical assistance session

42. Please identify whether, and if so, in what way, the agency engaged The Lab @ DC in FY21 or FY22, to date.

**Response:** Representatives from The Lab @ DC are invited to participate on CJCC's Interagency Research Advisory Committee (IRAC), which convenes bi-monthly. The purpose of the IRAC is to advise and support the CJCC's Statistical Analysis Center (SAC) in its efforts to effectively collect and analyze data and address research, policy, and program evaluation questions of importance to the District's criminal justice and juvenile justice systems.



During FY21, the CJCC also engaged with representatives from The Lab @ DC who supported Building Blocks DC efforts.

43. Please list the task forces and organizations of which the agency is a member.

**Response:**

CJCC participates in the following task forces and workgroups:

- Scientific and Expert Advisory Board (SEAB) for Building Blocks DC/Office of Gun Violence Prevention
- Every Day Counts! Task Force
- Juvenile Justice Advisory Group
- Opioid Task Force
- Grants Management Council (OCA)
- CIO Monthly Roundtable (OCTO)
- D.C. Epidemiological Outcomes Workgroup
- R User Group (OCTO)
- Privacy Group (OCTO)
- Mid-Atlantic Regional Information Sharing (MARIS)

CJCC is a member of the following associations:

- Justice Research and Statistics Association (JRSA)
- National Criminal Justice Association (NCJA)
- National Association for Justice Information Systems (NAJIS)
- SEARCH (a national organization that promotes effective justice information sharing)
- National Network of Criminal Justice Coordinating Councils (NNCJCC)

44. Please explain the impact on your agency of any federal legislation passed during FY21 and FY22, to date, which significantly affected agency operations.

**Response:** Federal legislation passed during FY21 and FY22, to date, has not significantly affected agency operations.

45. Please describe any steps the agency took in FY21 and FY22, to date, to improve the transparency of agency operations, including any website upgrades or major revisions.

**Response:**

CJCC updates its website on a regular basis to include:

- Summaries and/or videos of CJCC's public meetings and training and technical assistance sessions;

- Publicly available research and analytical products published by the Statistical Analysis Center;
- Brief descriptions of the committees and workgroups associated with each of the strategic priority areas;
- Changes in the CJCC Membership roster;
- CJCC staff vacancy announcements;
- Updates regarding the District’s Criminal and Juvenile agency operations related to COVID-19.

The agency promoted transparency in four distinct ways:

- All events, relevant publications, and staff vacancies were posted to the website.
- CJCC enhanced use of social media platforms such as Twitter and LinkedIn to alert the general public to events, publications and staff vacancies.
- CJCC continued its policy of recording all events, now in a virtual posture.
- CJCC further promoted transparency by not only posting the recordings and written summaries of those events to its website and social media, but also provided both written summaries and recordings to each attendee of the event in an email format. The availability of the recordings and summaries was promoted on Twitter and LinkedIn.

46. Please identify all electronic databases maintained by your agency, including the following:
- a. A detailed description of the information tracked within each system;

**Response:**

CJCC developed and maintains the Justice Information System (“JUSTIS”), which has been designated as the District of Columbia’s Integrated Justice Information System (“IJIS”). JUSTIS relies upon the voluntary contribution of information via data sets provided by CJCC partner agencies. These data sets include the following types of information: arrest, incarceration, prosecution, supervision, pretrial, court and motor vehicle. JUSTIS is available to authorized users employed by local, federal and regional criminal and juvenile justice agencies in the District.

CJCC has also developed the Justice Statistical Analysis Tool (JSAT), which is intended to automate and enhance criminal justice information sharing in the District for the purpose of research and analysis and to enhance justice system agencies’ and the public’s knowledge, as appropriate, of the state of the District’s criminal and juvenile justice systems. The JSAT platform is divided into two segments – the JSAT Enterprise, which is only available to authorized users at criminal justice agencies in the District, and the

JSAT Public Portal, which is available to the general public. The JSAT Enterprise and JSAT Public Portal both include the following three (3) analytical elements:

- Justice System At-a-Glance, which includes year-to-date or point-in-time data on number of arrests, filings, convictions, persons under supervision, and persons incarcerated in the District's criminal and juvenile justice system;
- Vital Statistics Analysis (formerly CJCC's Public Safety and Justice Report), which includes an analysis of the level of activity and trends at each stage of the District's criminal justice and juvenile justice processes, from arrest through post-sentencing; and
- Research and Analytical Products, which is a catalogue of completed research and analytical products generated by the CJCC and the research and analytical division of the District's justice system agencies.

The JSAT Enterprise includes include two (2) additional analytical elements:

- System-wide Indicators of Success, which includes analysis of the progress that has been made towards achieving the system-wide goals established by the CJCC Principals. In FY21, CJCC renamed the Indicators of Success section of the JSAT Enterprise to be "Principals' Dashboards." Two dashboards, which are updated monthly, were included: (1) Gun Violence Dashboard, which is designed to monitor shooting incidents, arrests, and victims, as well as papering decisions and dispositions for violent gun cases and (2) Justice System Operations Dashboard, which monitors operations (e.g., caseloads, backlogs, admissions, releases, lengths of stay, etc.) at each stage of the criminal and juvenile justice systems,
- Record-Level De-identified Data, which will include individual level data, excluding personally identifiable information, on persons involved in the District's criminal and juvenile justice systems.
  - b. The age of the system and any discussion of substantial upgrades that have been made or are planned to the system

**Response:** JUSTIS has been in production for over 20 years. In FY 2021, the IT team implemented the following upgrades:

- Completed the upgrade of the .Net Framework for the JUSTIS Information Portal and Disaster Recovery Site
- Incorporated a Graphic Information Systems (GIS) functionality within the JUSTIS Information Portal and enhanced the GIS functionality to display Incident and Arrest location
- Upgraded Cross-browser compatibility for the JUSTIS Information Portal and Disaster Recovery Site
- Developed FAQ, ITSO and Trainer sections in JUSTIS Information Portal
- Enhanced DCSC snippet to display Arrest Link

- Enhanced DOC snippet to show BOP data
- Enhanced JUSTIS User DQA Module

In FY2022, to date, the IT team implemented the following upgrades for JUSTIS:

- Enhanced JUSTIS Exchange to exchange criminal justice data with MPD's new records management system, Mark43.
- Developed functionality to email the autogenerated MARIS Arrest Report to authorized users.

Further into FY 2022, the IT team plans to implement the following upgrades:

- Enhance JUSTIS Exchange to exchange criminal justice data with DCSC's new cloud-based case management system, Odyssey.
- Enhance JUSTIS Exchange to use a Restful API interface to exchange criminal justice data with USAO's new Oracle database platform
- Develop an interagency JUSTIS Exchange Disaster Recovery plan
- Enhance JUSTIS Information Portal to exchange criminal justice data with DOC's new cloud-based case management system, Offender360.

With respect to the JSAT Platform, the JSAT Enterprise was deployed in September 2018, and the JSAT Public Portal went live in August 2019. In FY 2021, the CJCC, in collaboration with its contractor, continued to make enhancements to JSAT, including

- instituting detailed system user insights and analytics and auditing capabilities;
- developing the capability to ingest and display record-level, de-identifiable data (which will only be available to authorized personnel); and
- enhancing and upgrading data visualizations using Power BI.

CJCC also created a Gun Violence Dashboard in the JSAT Enterprise, which provides authorized justice system users with information on shooting incidents, as well as papering and disposition data for violent gun-related cases. The CJCC also created the Justice System Operations Dashboard, which provides authorized justice system users with information on how the justice system is functioning since the onset of the COVID-19 pandemic.

In FY 2020, the CJCC worked with a contractor to develop a System Security and Privacy Program (SSPP), which is a significant step towards ensuring that JSAT is compliant with FISMA (Federal Information Security Modernization Act of 2014). In FY 2021, the CJCC engaged a subject matter expert who assessed the SSPP and determined that JSAT met most FISMA requirements and ultimately recommended a conditional authorization to operate (ATO) designation for JSAT.

c. Whether the public is or can be granted access to all or part of each system.

**Response:** The JUSTIS system is not available to the public. The JSAT Platform has a public-facing component referred to as the JSAT Public Portal where the general public can find year-to-date or point-in-time data on number of reported crimes, arrests, filings,

convictions, persons under supervision, and persons incarcerated in the District's criminal and juvenile justice systems (Justice System At-a-Glance); analyses of the level of activity and trends at each stage of the District's criminal justice and juvenile justice processes, from arrest through post-sentencing (Vital Statistics Analysis); and a catalogue of completed research and analytical products generated by the CJCC and the research and analytical division of the District's justice system agencies (Research and Analytical Products/Publications). This information can be accessed through the following link: [www.DCJSAT.net](http://www.DCJSAT.net).

47. Please provide a detailed description of any new technology acquired in FY21 and FY22, to date, including the cost, where it is used, and what it does. Please explain if there have been any issues with implementation.

**Response:**

**JUSTIS:** New technology acquisitions to enhance the Justice Information System (JUSTIS) in FY 2021 and FY 2022, to date, include: Tenable.io subscription to provide in house security assessments, WS\_FTP Server Secure license which provides secure FTP capabilities for sharing files between CJCC and authorized partners, Azure DevOps subscription/licenses which provides CJCC the ability to be more efficient in streamlining code deployments as well as handling trouble tickets.

The costs for hardware acquisitions in FY 2021 and FY 2022, to date, amount to \$0. The costs for software acquisitions in FY 2021 and FY 2022, to date, total \$7,282.53.

**JSAT:** The Justice Statistical Analysis Tool (JSAT) is a new technology system designed to automate and enhance criminal justice information sharing in the District for research and analysis, and to inform criminal justice agencies and the public of the state of the District's criminal and juvenile justice systems. New technology acquisitions in FY 2021 and FY 2022, to date, for JSAT, include a NetIQ license that provides monitoring for a server. The cost for hardware acquisitions in FY 2021 and FY 2022, to date, amount to \$0. The costs for software acquisitions in FY 2021 and FY 2022, to date, total \$797.55.

**Agency:** CJCC is sustained by different technology in order to achieve our agency mission. Technology purchases to support agency functions include: HP EliteDisplay monitors which provided integrated webcams and microphones for video conferencing, Dell computer purchases to replace at or coming to End of Life equipment and provide laptops for staff while working remotely, LumeCube lighting kit, Poly Studio cameras with microphone and cables as part of CJCC's video conferencing project, and ViewSonic monitors replacing most staff monitors, Stata license that is used by CJCC's Statistical Analysis Center. The costs for hardware acquisitions in FY 2021 and FY 2022, to date, total \$22,185.59. The costs for software acquisitions in FY 2021 and FY 2022, to date, total \$595.00.

### Agency-Specific Questions

48. What are the statuses of the problem analysis and strategic plan for firearm-related violence for which CJCC has consulted with David Muhammad?

**Response:** The problem analysis was completed in February 2022, and the strategic plan is expected to be completed by the end of March 2022.

- a. What are the goals of each project?

**Response:** The goals of the problem analysis are to (a) establish a common understanding of the local violence problem and (b) inform the selection and implementation of violence reduction strategies. There are four components to the problem analysis, including a (1) Group Audit, which identifies groups and crews actively involved in gun violence including their size, relationships, activities and territories; (2) Homicide and Nonfatal Shooting Incident Reviews, which identifies the motives and circumstances surrounding every incident during a particular time period; (3) Individual Characteristics Analysis, which identifies common characteristics among homicide and shooting victims and suspects, such as demographics and criminal history; and (4) Violent Crime Trend Analysis and Mapping, which includes spatial mapping of homicide and shooting incidents in the District.

The purpose of the strategic plan is to help guide the District's efforts in implementing data-informed, evidence-informed and community-informed approaches to reducing homicides and shootings in the District.

- b. Who will the problem analysis be shared with, and when will the strategic plan be available to the public?

**Response:** The complete problem analysis will be shared with CJCC members, the City Administrator, the Director of Gun Violence Prevention and the Director of the Office of Neighborhood Safety and Engagement (ONSE). A narrative summary of the problem analysis will be made available to the public in February 2022; it will exclude detailed information regarding the violent activity and dynamics between groups and crews in the District.

Public release of the strategic plan is expected in spring 2022.

- c. Which community members, organizations, and agencies, if any, have CJCC and Mr. Muhammad consulted in developing the problem analysis and strategic plan?

**Response:** Below is a list of the government entities and community members and organizations with whom Mr. Muhammad consulted in developing the problem analysis and strategic plan. These groups were selected based on their role with respect to public safety in the District and their involvement in community-based violence prevention initiatives.

**Government:** City Administrator; Director of Gun Violence Prevention and Building Blocks DC Staff; Deputy Mayor for Public Safety and Justice; Metropolitan Police Department (MPD); Office of Neighborhood Engagement (ONSE); Pretrial Services Agency (PSA); Court Services and Offender Supervision Agency (CSOSA), Office of the Attorney General (OAG), U.S. Attorney's Office (USAO); D.C. Superior Court, including the Court Social Services Division (CSSD); and Department of Youth Rehabilitation Services (DYRS).

**Community and Nonprofit:** J&J Monitoring (Violence Interrupter Contractor); National Center for Juvenile Justice Reform (NCJJR); Training Grounds; Guns Down Friday; National Association for the Advancement of Returning Citizens (NAARC); Saving Ourselves; DC Safe; and Comprehensive Homicide Elimination Task Force.

- d. What is the amount of the contract for the problem analysis and strategic plan, and what was the source of those funds?

**Response:** The contract amount for the problem analysis is \$30,000, and the total contract amount for the strategic plan is \$65,000. Both contracts are funded entirely by the CJCC.

- e. To what extent – if any – is the development of the strategic plan being coordinated with the Director of Gun Violence Prevention? Is it being supported with any of the funds appropriated by the Council in the FY22 budget of the Office of the City Administrator for the development of a comprehensive city-wide strategic plan to reduce gun violence?

**Response:** CJCC and Mr. Muhammad have worked in close collaboration with the Director of Gun Violence Prevention in the development of the strategic plan, including identifying key stakeholders who should be consulted. The contract for the strategic plan, which was awarded in FY21 with an option year of FY22, is funded entirely by the CJCC.

49. Please explain the current criminal justice information sharing processes between local and federal partners, including any changes made within the past fiscal year.

**Response:** CJCC maintains the JUSTIS system, which enables information sharing among Federal and District government partners and the judiciary regarding arrest, incarceration, prosecution, supervision, pretrial, court and motor vehicle information. Agencies sign memoranda of agreement (MOA) to view and contribute information to JUSTIS.



Contributing agencies grant users' access rights to view their data in JUSTIS. CJCC actively interacts with partner agencies to identify current and future information sharing needs and plan initiatives accordingly.

During FY 2021 and FY 2022, the CJCC collaborated with partner agencies on the following initiatives to enhance information sharing through JUSTIS:

- JUSTIS integration to MPD's new cloud-based Mark43 system in FY 2021
- JUSTIS integration to DCSC's new cloud-based Odyssey system in FY 2022
- JUSTIS integration to DOC's new cloud-based JACCS system in FY 2022

In addition, CJCC convened 16 committees and workgroups during FY 2021 and FY 2022, to date, to allow for information sharing and interagency collaboration among the District's justice system agencies, as well as public health and education agencies and nonprofit organizations whose missions intersect with criminal and juvenile justice issues.

- a. What have been the challenges associated with system-wide information sharing in FY21 and FY22, to date?

**Response:**

JUSTIS functions as the central hub for information sharing among criminal justice agencies in the District of Columbia. Currently, 12 agencies voluntarily feed data directly from their records management systems into JUSTIS. This data can then be viewed by authorized justice users in the Information Portal, and for agencies that participate in the System Exchange, the data can be ingested into their records management systems. Given the critical role of JUSTIS, if any contributing agency experiences a data security incident or updates its records management system, this has a direct impact on the security and operations of JUSTIS.

In FY21 one JUSTIS contributing agency experienced a breach of its records management system; in response, CJCC briefly suspended the agency's connection to JUSTIS. This resulted in the manual processing of arrest, papering, and other case data between agencies, which is slower and very resource intensive. However, once it was determined that the breach did not affect the security of JUSTIS, the connection was quickly restored. In addition, as contributing agencies begin to upgrade and migrate their records management systems to the cloud, CJCC and partner agencies that ingest that data must expend significant resources and time to accommodate for the changes and integrate the data into JUSTIS. During FY22, one agency migrated its system to the cloud, and starting in FY22, three additional agencies will be upgrading and/or migrating their systems.

Through the IDQ workgroup, CJCC also works closely with agencies to enhance the quality of the data they submit to JUSTIS to maximize the utility of the data.



- b. How did CJCC work with local and federal partners in FY21 and FY22, to date, to address these challenges and increase interagency planning and collaboration?

**Response:**

CJCC employs a common project management methodology when implementing technology-based information sharing initiatives. This consists of formulating multi-agency project teams and ensuring that each agency identifies its key business and technical personnel who will participate in the implementation process. The technology-based initiatives that the CJCC endeavors to facilitate involve the planning and execution of multi-agency information sharing projects. Some of the most common challenges faced in this process include the following:

- Ensuring that each partner agency identifies individuals who are empowered to make key decisions on its behalf and, if there is any turnover within the agency, that the necessary transfer of knowledge occurs internally.
- Involving all relevant parties from the beginning of a project to make fully informed decisions regarding what each partner is capable of committing to within the project.
- Attaining agreement among all involved partner agencies on the actual scope of a given information sharing project.
- Ensuring that each partner agency provides a commitment to allocate the resources and personnel required to successfully complete the project within the agreed upon timeframe.

There are also information sharing challenges posed by federal and local statutes and regulations that have affected CJCC's ability to obtain data for analytical purposes. These statutes and regulations may also hinder information sharing in support of the District's efforts to implement a public health approach to reducing violent crime.

**Federal Statute: Privacy Act**

The Federal Privacy Act restricts federal agencies (as defined by 5 U.S.C. §552e, which includes PSA, CSOSA, USAO, USMS and BOP) from sharing personally identifying data except under narrowly defined exceptions, which largely preclude data sharing for research and analysis.

Federal agencies can work within the confines of the Privacy Act to provide data to further system-wide efforts through the creation of a "routine use." For instance, federal agencies created a routine use that enables them to contribute data to JUSTIS and share that data with specified partners. Thus, data sharing between local and federal partners is viable if federal partners create routine uses in accordance with 5 U.S.C §552a(e)(4)(d). 39

## Local Statute: Data Sharing and Information Coordination Amendment Act

In FY 2020, the CJCC worked with the DC Council to amend the language of the Data Sharing and Information Coordination Amendment Act to permit disclosure of health and human services information for the CJCC's analysis of the root causes of youth crime (mandated by D.C. Official Code § 22-4234(b-3), and to amend the CJCC establishing legislation to require District agencies to provide the CJCC information required for completing the mandated report. These modifications were codified in the Omnibus Public Safety and Justice Amendment Act of 2020 (DC Act 23-0568). The modifications do not permit broader data sharing beyond the scope of the root cause analysis, however.

50. Please list all local and federal agency partners from whom your agency collected data in FY21 and FY22, to date. For each agency, please detail:
- The categories of data that CJCC collected from the agency;
  - The frequency with which CJCC collected that category of data (*i.e.*, one-time, weekly, monthly, *etc.*);
  - The reason why CJCC collected that category of data from the agency;
  - The titles of reports, evaluations, analyses, white papers, or briefs created by CJCC using the data collected; and
  - A summary of any data requests that were made but not obtained, as well as why they were not obtained.

### **Response:**

#### **Child and Family Services Agency (CFSA)**

- FY 2021
  - Human Trafficking Study (Annual) – Data on youth determined to be at risk of commercial sexual exploitation of children (CSEC)
  - Every Day Counts! Data Committee Report (Quarterly) – Truancy referrals and their status
- FY 2022
  - Human Trafficking Study (Annual) – Data on youth determined to be at risk of child sexual exploitation
  - Every Day Counts! Data Committee Report (Quarterly) – Truancy referrals and their status
  - Root Cause Analysis Update (Every 2 years) – Youth with substantiated abuse and neglect cases

#### **Department of Corrections (DOC)**

- FY 2021
  - Compassionate Release Analysis (One-Time) - Arrest information from lock-up list; Demographic, charge, legal status, and release status information of individuals released from DOC

- Detained Population Census (Daily): Census Report for DOC facilities and Daily Lock-Up Lists
- Justice Statistical Analysis Tool (Annual) – Record-level admissions and release data
- Justice System Operations Dashboard (Monthly) – Admissions, average daily population and lengths of stay
- FY 2022
  - Post-Release Arrest Analysis (Periodic): Demographic, charge, legal status, and release status information of individuals released from DOC
  - Detained Population Census (Daily): Census Report for DOC facilities and Daily Lock-Up Lists
  - Justice Statistical Analysis Tool (Annual) – Record-level admissions and release data
  - Justice System Operations Dashboard (Monthly) – Admissions, average daily population and lengths of stay
  - Youth Rehabilitation Act Analysis (Every 2 Years) – Admissions, length of stay and programming information for YRA-eligible defendants from 2018 – 2021
  - READY Center Evaluation (One-time) – Record-level data on individuals who accessed the READY Center since its 2019 inception and record-level data on individuals released from DOC since 2019.

## **Department of Youth Rehabilitative Services (DYRS)**

- FY 2021
  - Human Trafficking Analysis (Annual) – Data on committed or detained youth determined to be at risk of Commercial Sexual Exploitation of Children (CSEC)
  - JSAT Platform (Annual) – Record-level admissions, commitment and placement data
  - Juvenile Justice Data Committee (Monthly) –Admissions, placement, and release data on committed and non-committed youth
  - Gun Violence Dashboard (Monthly) - Youth under DYRS supervision arrested for or victims of gun-related offenses
- FY 2022
  - Human Trafficking Analysis (Annual) –Data on committed or detained youth determined to be at risk of Commercial Sexual Exploitation of Children (CSEC)
  - JSAT Platform (Annual) – Record-level admissions, commitment and placement data
  - Juvenile Justice Data Committee (Monthly) –Admissions, placement, and release data on committed and non-committed youth
  - Gun Violence Dashboard (Monthly) - Youth under DYRS supervision arrested for or victims of gun-related offenses
  - Juvenile Recidivism Study – Record-level data on start and completion of commitments and programming data

- Gun Violence Problem Analysis – Suspects and victims of homicides from January 1, 2019 – December 31, 2020
- Youth Rehabilitation Act Analysis – Active and prior supervision status and programming for YRA-eligible defendants since 2018

### **Metropolitan Police Department (MPD)**

- FY 2021
  - JSAT Platform (Monthly) - crime and arrest data (used for various projects)
  - Juvenile Justice Data Committee – MPD juvenile diversions to ACE
  - Human Trafficking Report (Annual) – data on human trafficking investigations, arrests, offenders, and victims collected annually.
  - Gun Violence Dashboard (Monthly) – number of shooting incidents; number of persons arrested for a shooting; number gunshot wound victims (fatal and nonfatal); and number of illegal firearms recovered
  - Gun Violence Problem Analysis (One-Time) – Suspects and Victims of homicides and shootings from January 1, 2019 – December 31, 2020
- FY 2022
  - JSAT Platform (Monthly) - crime and arrest data (used for various projects)
  - Juvenile Justice Data Committee – MPD juvenile diversions to ACE
  - Human Trafficking Report (Annual) – data on human trafficking investigations, arrests, offenders, and victims collected annually.
  - Gun Violence Dashboard (Monthly) – number of shooting incidents; number of persons arrested for a shooting; number gunshot wound victims (fatal and nonfatal); and number of illegal firearms recovered

### **Office of the Attorney General (OAG)**

- FY 2021
  - Every Day Counts! Data Report (Quarterly) – Referrals for truancy prosecution and recommendations
  - Gun Violence Dashboard (Monthly) – Year-to-date gun-related cases papered vs. no-papered by case type, charge, and no-papered reason.
  - Juvenile Post-Release Analysis (One-Time) - list of youth released from YSC or Shelter house where COVID was a factor.
  - Juvenile Justice Data Committee Report (Monthly) – data on deferred prosecution agreements, deferred sentencing agreements, and consent decrees for juveniles
  - Justice System Operations Dashboard (Monthly) – Criminal Case Papering Decisions and Criminal Cases Papered but Not Arraigned
- FY 2022
  - Every Day Counts! Data Report (Quarterly) – Referrals for truancy prosecution and recommendations

- Gun Violence Dashboard (Monthly) – Year-to-date gun-related cases papered vs. no-papered by case type, charge, and no-papered reason.
- Juvenile Post-Release Analysis (One-Time) - list of youth released from YSC or Shelter house where COVID was a factor.
- Juvenile Justice Data Committee Report (Monthly) – data on deferred prosecution agreements, deferred sentencing agreements, and consent decrees for juveniles
- Justice System Operations Dashboard (Monthly) – Criminal Case Papering Decisions and Criminal Cases Papered but Not Arraigned
- Juvenile Recidivism Study – Record-level data on youth who were offered prosecution or sentencing alternatives (e.g., deferred prosecution agreement, deferred sentencing agreement, restorative justice)

### **Office of the State Superintendent for Education (OSSE)**

- FY 2021
  - Every Day Counts! Data Committee Report (Quarterly) – Data on in-seat attendance, chronic absenteeism, and truancy, by grade level and school type (DCPS or public charter)
- FY 2022
  - Every Day Counts! Data Committee Report (Quarterly) – Data on in-seat attendance, chronic absenteeism, and truancy, by grade level and school type (DCPS or public charter)
  - Root Cause Analysis (2<sup>nd</sup> Iteration) – Students enrolled in DCPS and public charter schools from grades 7 – 12 during the specified study period

### **Federal Agencies**

#### **Court Services and Offender Supervision Agency (CSOSA)**

- FY 2021
  - Gun Violence Dashboard (Monthly) – Number of persons under supervision who were arrested for or victims of gun-related offenses
  - Justice System Operations Dashboard (Monthly) – Parole, Probation, and Supervised Release Populations, by Status and Length of Stay
- FY 2022
  - Gun Violence Dashboard (Monthly) – Number of persons under supervision who were arrested for or victims of gun-related offenses
  - Justice System Operations Dashboard (Monthly) – Parole, Probation, and Supervised Release Populations, by Status and Length of Stay
  - Gun Violence Problem Analysis (One-Time) – Active and prior supervision status for homicide suspects and victims from January 1, 2019 – December 31, 2020
  - Youth Rehabilitation Act Analysis (Every 2 years) – Active and prior supervision type, status and program for YRA-eligible defendants

## **DC Superior Court - Court Social Services Division (CSSD)**

- FY 2021
  - Gun Violence Dashboard (Monthly) – Number of persons under supervision who were arrested for or victims of gun-related offenses
  - Justice System Operations Dashboard (Monthly) – Parole, Probation, and Supervised Release Populations, by Status and Length of Stay
  - Juvenile Justice Data Committee (Monthly) – Record-level intake and probation data
  - Every Day Counts! Data Committee (Quarterly) – Truancy referrals, status and outcomes
- FY 2022
  - Gun Violence Dashboard (Monthly) – Number of persons under supervision who were arrested for or victims of gun-related offenses
  - Justice System Operations Dashboard (Monthly) – Parole, Probation, and Supervised Release Populations, by Status and Length of Stay
  - Juvenile Justice Data Committee (Monthly) – Record-level intake and probation data
  - Every Day Counts! Data Committee (Quarterly) – Truancy referrals, status and outcomes
  - Gun Violence Problem Analysis (One-Time) – Active and prior supervision history for homicide victims and suspects from January 1, 2019 – December 31, 2020

## **DC Superior Court - Strategic Management Division (SMD)**

- FY 2021
  - JSAT Platform (Annual) - Court case activity (*e.g.*, court cases filed, court cases disposed) by case type, case disposition method, and case disposition detail.
  - Gun Violence Dashboard (Monthly) – Outcomes for disposed gun-related cases; data on number of persons arrested for and victims of gun-related offenses while under CSSD supervision
  - Justice System Operations Dashboard (Monthly) – Cases filed, disposed and pending, by case type, and jury trials scheduled
  - Joint Supervision Report (Quarterly) – Record-level data on youth supervised by more than one of the following agencies: CFSA, CSSD, CSOSA, DYRS, PSA
  - Juvenile Justice Compliance Monitoring (Quarterly) – Title 16 Cases Filed
- FY22
  - JSAT Platform (Annual) - Court case activity (*e.g.*, court cases filed, court cases disposed) by case type, case disposition method, and case disposition detail.
  - Gun Violence Dashboard (Monthly) – Outcomes for disposed gun-related cases; data on number of persons arrested for and victims of gun-related offenses while under CSSD supervision

- Justice System Operations Dashboard (Monthly) – Cases filed, disposed and pending, by case type, and jury trials scheduled
- Joint Supervision Report (Quarterly) – Record-level data on youth supervised by more than one of the following agencies: CFSA, CSSD, CSOSA, DYRS, PSA
- Juvenile Justice Compliance Monitoring (Quarterly) – Title 16 Cases Filed
- Youth Rehabilitation Act Analysis (Every 2 years) – Record-level data on individuals with cases disposed in DCSC since 2018, including YRA status

### **Federal Bureau of Investigation (FBI)**

- FY 2021
  - Human Trafficking Analysis (Annual) – data on human trafficking investigations, arrests, offenders, and victims
- FY 2022
  - Human Trafficking Analysis (Annual) – data on human trafficking investigations, arrests, offenders, and victims

### **Federal Bureau of Prisons (BOP)**

- FY 2021
  - JSAT Platform (Annual) - Annual Bureau of Prisons Admissions, releases and average daily population for persons sentenced in the District (Automation of Public Safety and Justice in the District of Columbia CY 2020) – incarcerated population data)
  - Post-Release Analysis (Periodic) - Demographic, charge, legal status, and release status information of individuals released from BOP from March 16, 2020 - January 31, 2021.
  - Justice System Operations Dashboard (Quarterly) – Year-to-Date Admissions, Population, Releases and Length of Stay
- FY 2022
  - JSAT Platform (Annual) - Annual Bureau of Prisons Admissions, releases and average daily population for persons sentenced in the District (Automation of Public Safety and Justice in the District of Columbia CY 2020) – incarcerated population data)
  - Post-Release Analysis (Periodic) - Demographic, charge, legal status, and release status information of individuals released from BOP from March 16, 2020 - January 31, 2021.
  - Justice System Operations Dashboard (Quarterly) – Year-to-Date Admissions, Population, Releases and Length of Stay

### **Pretrial Services Agency (PSA)**

- FY 2021

- JSAT Platform (Annual) - Number of defendants under Pretrial Supervision including demographic information such as age range, race, ethnicity, and sex received annually.
- Gun Violence Dashboard (Monthly) – Data on number of persons arrested for shootings while under PSA supervision.
- Justice System Operations Dashboard (Monthly) – Supervision population, by type, and length of stay
- FY 2022
  - JSAT Platform (Annual) - Number of defendants under Pretrial Supervision including demographic information such as age range, race, ethnicity, and sex received annually.
  - Gun Violence Dashboard (Monthly) – Data on number of persons arrested for shootings while under PSA supervision.
  - Justice System Operations Dashboard (Monthly) – Supervision population, by type, and length of stay
  - Gun Violence Problem Analysis (One-Time) – Active and prior supervision status of homicide suspects and victims from January 1, 2019 – December 31, 2020
  - Gun Possessor Analysis – Non-DC arrests for persons arrested for gun possession offenses in 2015
  - Hold and Rearrest Analysis for Gun Possession and Violent Crime Arrestees During COVID (One-Time) – PSA “No Conditions or Combination of Conditions” recommendations for defendants arrested for gun possession or violent offenses
  - Youth Rehabilitation Act Analysis (Every 2 Years) – Active and prior supervision history for YRA-eligible defendants since 2018

#### **United States Attorney’s Office for the District of Columbia (USAO)**

- FY 2021
  - Gun Violence Dashboard (Monthly) – Papering Decisions for Violent Gun Matters Referred to USAO (Not provided)
  - Justice System Operations Dashboard (Monthly) - Active criminal matters and grand juries
- FY 2022
  - Gun Violence Dashboard (Monthly) – Papering Decisions for Violent Gun Matters Referred to USAO (Not provided)
  - Justice System Operations Dashboard (Monthly) - Active criminal matters and grand juries
  - Hold and Rearrest Analysis for Gun Possession and Violent Crime Arrestees During COVID (One-Time) – USAO hold recommendations for defendants arrested for gun possession or violent offenses

#### **United States Marshals Service (USMS)**

- FY 2021



- Gun Violence Dashboard (Monthly) - data on number of violent crime and gun-related warrants executed and closed (Not provided)
  - Justice System Operations Dashboard (Monthly) – Total warrants, by status, and number of firearm/violent warrants closed and active
  - FY 2022
    - Gun Violence Dashboard (Monthly) - data on number of violent crime and gun-related warrants executed and closed
    - Justice System Operations Dashboard (Monthly) – Total warrants, by status, and number of firearm/violent warrants closed and active
    - Juvenile Justice Compliance Monitoring (Annual) – Admissions to USMS adult and juvenile cell-blocks
51. How has CJCC worked in FY21 and FY22, to date, to expand *public* access to information about the District’s criminal justice system? What data does it made publicly available, and how does it publicize the availability?

**Response:** CJCC expanded public access to information about the District’s criminal justice system in two ways. The first was to use its website and social media presence to publish and promote relevant studies and findings, as well as promote events. CJCC increased the number of events that would be of general interest to the public, for example, by expanding the Juvenile Justice convening into a Webinar Series with four events, discussing the findings and effects of the Root Causes of Juvenile Justice System Involvement Study. CJCC also expanded the Criminal Justice convening to two webinars rather than the single convening that had been held previously. These events were promoted via social media channels and Eventbrite. Participants had the opportunity to attend either via web or via a telephone call-in option. The virtual nature of these convenings allowed the public to attend from the safety and comfort of their home or to view the videos of the convening made available at a later date.

The second way that CJCC expanded public access was through the continued availability of the JSAT Public Portal ([www.DCJSAT.net](http://www.DCJSAT.net)) specifically designed for use by members of the public. This public facing portal includes functions that enable public users to sort aggregate data regarding criminal and juvenile justice trends in the District by selected demographic information including, but not limited to, race, ethnicity, age group, gender, Ward and neighborhood. With this Public Portal component, the general public continues to have one-stop, online access to aggregate information on criminal and juvenile justice trends in the District, including reported crimes, arrests, pre-trial supervision, prosecutions and incarceration.

52. Please provide an update on CJCC’s strategic priority areas in FY21 and FY22, to date, including any anticipated programmatic changes and associated funding (and funding needs) in the remainder of FY22.

**Response:** For FY21 and continuing for FY22, CJCC will focus on seven Strategic Priorities: Automated Information Sharing; Research and Analysis; Combating Violent Crime; Substance Abuse Treatment and Mental Health Services Integration; Juvenile

Justice; Adult Reentry; and Grants Planning. Information on the FY21 accomplishments and FY22 key initiatives for each strategic priority is provided below.

## **Automated Information Sharing**

### FY21 Accomplishments

#### *JUSTIS System Exchange and JUSTIS Information Portal*

- Updated the JUSTIS Exchange interface with DC Metropolitan Police Department (MPD). MPD migrated to a new cloud-based records management system, Mark43, which required CJCC to update the JUSTIS Exchange interface with MPD.
- Completed Penetration Testing of the JUSTIS Information Portal and JUSTIS System Exchange to identify any security risks and vulnerabilities of the hardware and software of the systems.
- Developed a 5-year IT Strategic Plan, a roadmap for CJCC's IT team, the JUSTIS Information Portal and JUSTIS System Exchange which is divided into 3 Strategic Priority Areas, including 11 target goals and 41 strategies.
- Incorporated a Geospatial Information Systems (GIS) functionality within the JUSTIS Information Portal and enhanced the GIS functionality to display Incident and Arrest location
- Upgraded Cross-browser compatibility for the JUSTIS Information Portal.
- Developed functionality to email the autogenerated MARIS Arrest Report to authorized users.

### Key Initiatives for FY22

- Initiation of MARIS Phase II, which will enable authorized users to obtain details about an individual's arrest, warrant, court, probation, and parole activity in Delaware, Maryland and Pennsylvania. This initiative is subject to a funding source being available.
- Continuation of the Sealing, Expungement, and Set Aside (SES) Working Group's goal of improving information and data quality, particularly related to court-ordered actions performed on specific records by individual agencies receiving affected arrest and case records. This initiative is pending legislation.
- Initiation of Disposition Modernization Project (DMP) Phase II, which will identify ways of improving the quality of data that is shared amongst partner

agencies and subsequently transmitted to the FBI's Triple I (III) system by MPD. This initiative is subject to a funding source being available.

- Update the JUSTIS Information Portal interface with Department of Corrections (DOC). DOC is upgrading to a new cloud-based case management system, Offender360.
- Update the JUSTIS Exchange interface with DC Superior Court (DCSC). DCSC is upgrading to a new cloud-based case management system, Odyssey.
- Update the JUSTIS Exchange interface with the United States Attorney Office (USAO). USAO is upgrading its Oracle database from 12c to 19c.
- Migrate the JUSTIS system infrastructure to OCTO's new data center.
- Adopt DevOps practices across the JUSTIS implementation process.
- Conduct annual JUSTIS System FISMA audit.

## **Research and Analysis**

### **FY21 Accomplishments**

- Completed the inaugural study of the Root Causes of Juvenile Crime, per the CYJAA, in November 2020. The DC Statistical Analysis Center (SAC) was awarded the Justice Research and Statistics Association (JRSA) Douglas Yearwood Award for outstanding research that informed policy.
- Risk Terrain Modeling: Engaged with justice and non-justice system partners, as well as Building Blocks DC, to identify interventions, based on Risk Terrain Modeling analysis, to help reduce violent crime.
- JSAT: Underwent an independent review of the JSAT System Security and Privacy Plan to determine if all relevant FISMA requirements were met; resulted in a recommended Authorization to Operate (ATO).
- COVID-19 Analysis: Updated the Post-Release Arrest Analysis and Compassionate Release Analysis to include individuals who were released from DOC and BOP facilities during the public health emergency.
- Developed the Gun Violence Dashboard in the JSAT Enterprise to provide CJCC Principals and authorized JSAT Enterprise users with monthly updates on shooting incidents, victims, and arrests and violent gun crime papering decisions and case outcomes.

- Developed the Justice System Operations Dashboard in the JSAT Enterprise to provide CJCC Principals and authorized JSAT Enterprise users with monthly updates on justice system operations, including: cases filed, disposed, and pending; jury trials scheduled; grand juries scheduled; unindicted matters; and admissions, releases, and lengths of stay for incarcerated persons and those under supervision.

#### FY22 Key Initiatives

- Human Trafficking Analysis (CY2016 – CY2020) (January 2022)
- Gun Violence Problem Analysis (February 2022)
- Youth Rehabilitation Act Analysis (October 2022)
- Root Causes of Juvenile Justice System Involvement and Protective Factors (October 2022)
- Assessment of the Justice System Post-Revitalization Act (September 2022)
- Assessment of the Impact of COVID-related Policies and Protocols on Justice System Operations (December 2022)

### **Combating Violent Crime**

#### FY21 Accomplishments

- Risk Terrain Modeling
  - Updated the shootings models to include information at the Ward and District levels and validated the prior year's model. Also modeled the risk of robbery and opioid overdose. Information from the modeling was shared across CJCC groups, Building Blocks DC and with the District's public health and violence interruption partners.
- 2008-2021 Violent Gun Crime Trends
  - Identified long-term and year-over-year trends and hot spots at the District, Ward, Neighborhood and Block levels. This report is updated monthly and shared at GunStat and Combating Violent Crime meetings.
- Gun Possessors Analysis
  - This five-year follow-up analysis determined the extent to which individuals arrests for gun possession (CPWL/FIP top charge) were subsequently arrested for a violent crime or shooting.
- Assist with the Implementation of Building Blocks DC
  - Supported analyses conducted by the DataSec team, including the creation of the Mayor's Weekly Shooting Report

- Presented violent crime analyses and research on evidence-based practices for reducing gun violence.

#### FY22 Initiatives

- Gun Violence Problem Analysis: CJCC contracted with the National Institute of Criminal Justice Reform (NICJR) to conduct a problem analysis to identify the drivers of gun violence in the District. The problem analysis will include: a Group Audit; Homicide Incident Review; Individual Characteristics Analysis; and Violent Crime Trend Analysis and Mapping. The analysis will be completed in February 2022.
- Strategic Plan to Reduce Gun Violence: CJCC contracted with NICJR to develop a proposed strategic plan to reduce gun violence in the District, which will be informed by the results of the problem analysis, evidence-based practices, and input from community organizations that are actively involved in gun violence reduction. The plan is expected to be completed in March 2022.
- Support implementation of the District’s strategic plan to reduce gun violence.
- Continue to provide regularized analysis of violent gun crime trends and emerging issues and identify neighborhoods and blocks with notable violent gun crime increase or decreases.
- Examine how the justice system is processing violent crime and gun possession arrests.

### **Substance Abuse Treatment and Mental Health Services Integration**

#### FY21 Accomplishments

- Began implementing the recommendations that emerged from the Criminal Justice Professionals Conference, during which over 80 behavioral health and justice system stakeholders collectively identified solutions that address gaps in service and opioid treatment delivery at all stages of the criminal justice system.
- Contributed to the development and implementation of “Live. Long. DC. Washington, DC’s Strategic Plan to Reduce Opioid Use, Misuse, and Related Deaths.”
- Led efforts to implement Goal 6 of the strategic plan: “Develop and implement a shared vision between Washington, DC’s justice and public health agencies to address the needs of individuals who come in contact with the criminal justice system to promote a culture of empathy for their families and residents.”
  - Efforts to accomplish this goal include: expansion of Drug Court and ensuring that incarcerated individuals continue to receive treatment

- Contributed to efforts to implement Goal 7 of the strategic plan: “Develop effective law enforcement strategies that reduce the supply of illegal opioids in the District of Columbia”
- Supported DBH’s efforts under the 911 Behavioral Health Diversion Pilot Program.

### FY22 Key Initiatives

- Opioid Task Force: Continue to lead and support efforts to implement interdiction strategies (Goals 6 and 7 of the strategic plan), as well as communication efforts.
- Work with SATMHSIT members to enhance information sharing with respect to justice-involved individuals with persistent mental illnesses and/or co-occurring mental health and substance use disorders for the purpose of enhancing treatment and care.
- Oversee implementation and monitor progress towards the objectives identified through the SIM Workshop and Justice Professionals Conference.

## **Juvenile Justice**

### FY21 Accomplishments

- Completed the first iteration of the study on the Root Causes of Juvenile Justice System Involvement
- Generated several specialized analyses to inform the goals of the Juvenile Justice Committee:
  - Juvenile Justice Data Committee Monthly Report
  - Juveniles with 3+ Arrests in 12 Months (Repeated System Contacts)
  - Juvenile Carjacking Arrests
  - Juvenile Weapon Violation and Violent Crime Arrests
  - Juvenile Hold Decisions and Rearrests for Weapon Violation and Violent Crime Offenses
  - Juvenile Stop and Frisk Analysis
- Conducted Deep Dive Discussions of youth with multiple arrests in a 1-year period to identify challenges faced by the youth and their families and with juvenile justice system processes and to develop action items to address challenges.
- Juvenile Justice Webinar Series: Hosted a four-part webinar series to identify strategies to reduce the number of youth entering and returning to the juvenile justice system.

- Compliance Monitoring: Conducted site visits to 10 secure juvenile facilities, reviewed admissions and release data, and prepared and submitted the FY20 compliance monitoring report to OJJDP. No violations identified.

#### FY22 Key Initiatives

- Study of Root Causes of Juvenile Justice System Involvement and Protective Factors
- Juvenile Recidivism Analysis: Analyze recidivism (rearrest, refiling, reconviction) for youth who participated in an intervention (e.g., diversion, commitment, DPA, etc.) during 2018.
- Deep Dive Discussions: Support JJC members in implementing the action items generated from the deep dive discussions and the recommendations from the inaugural Root Cause Analysis.
- Juvenile Justice Webinar Series: First session was conducted in December 2021, with a focus on Restorative Justice principles, program design and evaluations
- Compliance Monitoring: Conduct site visits to secure juvenile facilities, review and admissions and release data, and prepare and submit the FY21 compliance monitoring report to OJJDP.

### **Adult Reentry**

#### FY21 Accomplishments

- Supported implementation of DOC's Statewide Recidivism Reduction (SRR) Strategic Plan by assigning staff to the SRR Reentry Task Force and related workgroups and training and technical assistance calls. Supported DOC efforts to amend and update grant initiative priorities.
- Initiated the evaluation of DC's READY Center, funded through a BJS State Justice Statis Grant.
- Supported the efforts of a new Collective Impact Initiative working with community partners to establish citywide housing and services for residents returning from incarceration.
- Hosted returning citizens to share their perspectives and lived experiences of the reentry landscape in the District. Their recommendations will be a focus of the Reentry Steering Committee's work in FY22.

### FY22 Key Initiatives

- Work with partners to increase housing options for returning citizens in the District, as outlined in the Strategic Housing Framework, including the Collective Impact Initiative
- Explore implementation of the recommendations provided by reentry system clients
- Complete the evaluation of DC's READY Center
- Continue to support DOC's SRR implementation efforts.

### **Grants Planning**

#### FY21 Accomplishments

- Supported OVSJG in developing and promoting trainings designed to help community-based organizations respond to local and federal funding solicitations. First training session was conducted on April 27-28, 2021.
- Promoted open funding solicitations and worked with partners to track applications and awards.
- Supported District entities in their efforts to seek federal and local justice funding by assisting with grant writing and/or providing letters of support.

#### FY22 Key Initiatives

- Support partner agencies and community-based organizations in their efforts to seek federal and local justice funding by assisting with grant writing and/or providing letters of support.
- Convene a series of meetings and technical assistance sessions between charitable grant-makers and community-based organizations to achieve greater collaboration and enhanced funding of targeted awards to meet specific criminal justice needs
- Identify funding streams and mechanisms that can support expanded housing (500 units) to serve the needs of returning citizens
- Identify funding streams to support workforce skills development for returning citizens

53. How many working groups or task forces were convened within the CJCC in FY21 and FY22, to date?



**Response:** The CJCC convened 156 meetings across 16 committees and workgroups during FY21. In FY22, CJCC established a new workgroup—the “Your JUSTIS User Modernization & Improvement Workgroup.” This group is comprised of JUSTIS users and stakeholders to identify and address user concerns, discuss modernization ideas, and develop plans for enhanced functionality.

**a. What topics did these working groups or task forces address?**

**Response** The topics addressed by each committee and workgroup in FY21 and FY22, to date, are listed below:

1. CJCC Principals’ Meetings
  - Reducing Gun Violence
  - Impact of COVID-related policies and protocols on justice system operations
  - Analysis of individuals released for COVID and non-COVID reasons and post-release arrest rates
  - Juveniles with repeated justice system contacts
2. Information Technology Advisory Committee
  - Policy issues: Project prioritization and methodology, system-wide strategic planning, cybersecurity framework, logistical challenges in information-sharing, collaboration best practices and lessons-learned, uniform methods for handling sealings/expungements/set asides throughout the system and privacy.
  - JUSTIS projects: JUSTIS Information Portal code Upgrade, Arrest Feed Enhancement Project 2.0, Phase II of the Mid-Atlantic Regional Information Sharing (MARIS) Initiative, Warrant Exchange Project, Disposition Modernization Project
3. Information Security Workgroup
  - Identified and developed a baseline set of recommended controls from the federal NIST Cybersecurity Framework for voluntary implementation by partner agencies
  - Partner agency security-related responses due to the public health emergency (COVID-19)
4. Inter-Agency Workgroup
  - Oversaw implementation of the information-sharing initiatives approved by the ITAC (see above).
  - Addressed issues related to information exchanges through JUSTIS.
5. Inter-Agency Data Quality Workgroup
  - Supported MPD’s system synching initiative, which will streamline the process by which updates are communicated between each internal MPD system, which will ultimately be fed to partner agencies’ systems.

- Through the DQA Module in JUSTIS, identified data quality issues and requests and monitored corrective actions.
- 6. Interagency Research Advisory Committee (IRAC)
  - Development of the Justice Statistical Analysis Tool (JSAT).
  - Impact of COVID-19 on the Justice System
- 7. Combating Violent Crime Committee
  - Support Building Blocks DC
  - Risk Terrain Modeling (Robberies, Shootings, Opioid Overdoses).
  - Analysis of Violent Crime and Violent Gun Crime Trends
  - Firearm Injury Surveillance Through Emergency Rooms (FASTER) Implementation
- 8. GunStat
  - Analysis of Violent Gun Crime Trends
  - Analysis of shooting cases and shooter characteristics
  - Firearm possession and felon in possession sentencing trends
  - Gun trafficking: source of guns in the District and movement of guns across the city
- 9. Juvenile Justice Committee
  - JJDPa Title II Compliance
  - Implementation of Root Cause Analysis Study recommendations
  - Deep dives of juveniles with repeat justice system involvement
- 10. Juvenile Justice Data Committee
  - Monthly review of juvenile justice system activity
  - Special analyses related to:
    - Juvenile carjackings
    - Juvenile weapon and violent crime-related arrests
    - Hold recommendations and for juveniles with weapon and violent-crime related arrests
    - Juvenile stop and frisk analysis
- 11. Restorative Justice
  - Facilitated discussions to identify how RJ can be used to reduce violent crime
- 12. Joint Supervision
  - Quarterly meetings to discuss particularly at-risk youth who are supervised by multiple agencies
  - Continued to provide data on jointly supervised youth on a monthly basis.
- 13. Every Day Counts! Data Committee

- Quarterly review of chronic absenteeism, truancy and in-seat-attendance data, as well as truancy referrals to OAG, CFSA, and CSSD.

14. Adult Reentry

- Supported DOC efforts to implement District-wide Framework for Reducing Recidivism, which was funded by the BJA Second Chance Act Statewide Recidivism Reduction Grant program.
- Developed a comprehensive strategic framework for increasing housing opportunities for returning citizens.

15. SATMHSIT

- Supported implementation of “Live. Long. DC. Washington, DC’s Strategic Plan to Reduce Opioid Use, Misuse, and Related Deaths”.
- Identified resources, gaps, and opportunities to better address opioid use disorders among persons involved in the criminal justice system.

16. Grants Planning Committee

- Monitored Department of Justice grant funding awarded to District entities to support criminal and juvenile justice efforts
- Regularly promoted open federal and local funding solicitations

**b. Please list the workgroups’ memberships, and what changes have been made to working group membership in FY21 and FY22, to date?**

**Response:** During FY22, CJCC members voted to add the Director of the Office of Victim Services and Justice Grants (OVSJG) as a CJCC member. During FY21, the Director of Gun Violence Prevention was invited to participate in CJCC Principals’ Meetings, Combating Violent Crime Committee meetings, and GunStat meetings. Below are the chairs, co-chairs and participating agencies for the 16 CJCC committees and workgroups that were active during FY21 and FY22.

Committee/ Workgroup	Chair(s)/ Co-Chairs	Participating Agencies
<b>PRINCIPALS</b>		
Monthly Principals’ Meeting	Mayor Muriel Bowser, Chair  Chris Geldart, DMPSJ, Co-Chair  Leslie Cooper, PSA, Co-Chair	<u>CJCC Member Agencies</u> BOP, CJCC, CSOSA, DC Council, DCSC, DMPSJ, DOC, DYRS, MPD, OAG, OVSJG, PDS, PSA, USAO, USMS, USPC  <u>Other Agencies</u> DCHA, ONSE, OGVP
<b>JUSTIS</b>		
Interagency Technology Advisory Committee	Judge Lynn Leibovitz, DCSC  Marc Irlandez, CJCC	CJCC, CSOSA, DCSC, DMV, DOC, DYRS, HIDTA, MPD, OAG, PDS, PSA, SCDC, USAO, USCP, USPC, USMS, USPO

Interagency Workgroup	N/A	CJCC, CSOSA, DCSC, DOC, DYRS, MPD, OAG, PDS, PSA, SCDC, USAO, USMS, USPC
Interagency Data Quality Workgroup	N/A	CJCC, CSOSA, DCSC, DOC, DYRS, MPD, OAG, PDS, PSA, SCDC, USAO, USMS, USPC
Interagency Security Workgroup	N/A	CJCC, CSOSA, DCSC, DOC, DYRS, MPD, OAG, PDS, PSA, SCDC, USAO, USMS, USPC
<b>RESEARCH AND ANALYSIS</b>		
Interagency Research Advisory Committee	Kristy Love, CJCC (Acting)	<u>Justice Partners</u> BOP, CJCC, CSOSA, DCSC, DOC, DMPSJ, DYRS, HSEMA, MPD, OAG, ONSE, PDS, PSA USAO-DC, USMS, USPC, USPO  <u>Non-Justice Partners</u> DC Health, The Lab@DC, OCME
<b>SUBSTANCE ABUSE TREATMENT AND MENTAL HEALTH</b>		
Substance Abuse Treatment and Mental Health Services Task Force (SATMHSIT)	Judge Milton Lee, DCSC	BOP, CJCC, CIC, CSOSA, DBH, DCSC, DMPSJ, DHCF, DFS, DOC, DYRS, EEOC, MORCA, MPD, OAG, OVSJG, PDS, PSA, ULS, USAO-DC, USPC
<b>ADULT REENTRY</b>		
Reentry Steering Committee	Cedric Hendricks, CSOSA  Lamont Carey, MORCA	BOP, CCE, CIC, CFLS, CJCC, CSOSA, DBH, DMPSJ DOC, DOES, MORCA, MPD OAG, OHR, PDS, PSA, ULS-DC, VSC, DCHA, DHCD, DC Council
<b>COMBATING VIOLENT CRIME</b>		
Combating Violent Crime Committee	CM Charles Allen	CJCC, CSOSA, DC Council, DCSC, DMPSJ, DFS, DCHA MPD, OAG, PSA, USAO, USMS, ONSE, ATF
GunStat	Chief Robert Contee	ATF, CJCC, CSOSA, DC Council, DCSC, DCHA, DFS, DMPSJ, DYRS, MPD, OAG, PSA, USAO, USPC, ONSE
<b>JUVENILE JUSTICE</b>		
Juvenile Justice Committee	Judge Jennifer DiToro, DCSC	CFSA, CJCC, CSOSA, CSSD, DBH, DCPS, DCSC, DHS, DME, DMHHS, DMPSJ, DYRS, MPD, MTPD, OAG, ONSE, OVSJG, PDS
Juvenile Justice Data Committee	N/A	CFSA, CJCC, CSSD, DHS, DYRS, MPD, OAG, PDS
Every Day Counts! Data Committee	Kristy Love, CJCC	CJCC, CSSD, CFSA, DC Council, DC Lab, DCPS, DHS, DME, DMHHS, OAG, OCTO, OSSE, OVSJG, PCSB, SBOE
Restorative Justice Workgroup	DYRS Co-Chair (TBD)  Terri Odom, CSSD  Robert (Roman) Haferd, OAG	<u>Partner Agencies</u> CJCC, CSOSA, CSSD, DCPS, DHS, DME, DYRS, MPD, OAG, ONSE, OSSE, OVSJG, PDS <u>Non-Government</u> SchoolTalk, Youth and Families in Crisis
Joint Supervision Workgroup	N/A	CFSA, CJCC, CSOSA, CSSD, DYRS, PSA
<b>GRANTS PLANNING</b>		

Grants Planning Committee	Michelle Garcia, OVSJG Cedric Hendricks, CSOSA	CJCC, CSOSA, DCSC, DOC, DYRS, EOM, HSEMA, MPD, ONSE, OVSJG, PSA, USAO
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- c. How does CJCC measure the success of its working groups?

**Response:** CJCC identified the following workload measures and KPIs related to its workgroups:

Workload Measures

- Number of multi-agency efforts supported by committees and workgroups
- Number of committee and workgroup meetings conducted
- Average number of agencies that participated in committee and workgroup meetings

KPIs

- Percent of CJCC committee chairs who agree that collaboration is necessary to address the criminal and juvenile justice system issues covered by their committee
- Percent of CJCC committee chairs who agree that participation in and information sharing through the committee is important to their agencies' ability to address particular criminal or juvenile justice issues

- d. What efforts have been made to increase the participation of Councilmembers and/or Council staff in other working groups, if any?

**Response:** The membership of the standing CJCC Committees (ITAC, IRAC, CVC, JJC, SATMHSIT, Adult Reentry, and Grants Planning) is driven by the MOA that was signed among CJCC members, which was last updated in July 2017. In general, CJCC members, or their designees, which includes the Chair of the DC Council and the Chair of the Committee on the Judiciary, are invited to participate in the standing committees. Currently, DC Council representatives participate in the following committees and workgroups: CJCC Principals' Meetings, Combating Violent Crime Committee, GunStat, Adult Reentry, and Every Day Counts! Data Committee.

54. Please discuss any legislative priorities for CJCC in the remainder of FY 2022 and in FY 2023, including removing any legislative barriers to information sharing.

**Response:** The CJCC has not identified any legislative priorities for FY22 or FY23 at this time. Upon NICJR's completion of the Strategic Plan to Reduce Gun Violence, the CJCC will determine whether legislative action may be required to enable information sharing among criminal justice and health human services agencies and community-based organizations to successfully implement the plan.

55. Please discuss the reports and analyses conducted by the Statistical Analysis Center in FY21 and FY22, to date. Please discuss the progress of any outstanding reports or requests, including their anticipated dates of completion.

**Response:** The list of research and analytical products generated by the Statistical Analysis Center in FY21 and FY22, to date, are listed below.

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Root Causes of Juvenile Justice Involvement (Initial Report)	As required by the Comprehensive Youth Justice Amendment Act (CYJAA), this report presents the results of a statistical model, interviews, and voluntary survey of committed and incarcerated youth and examines the root causes leading to juvenile justice system involvement, including the prevalence and impact of adverse childhood experiences.	Completed	November 2020	<a href="#">CJCC Root Cause Analysis Report Compressed.pdf (dc.gov)</a>
Compassionate Release Analysis	To examine (1) the extent to which compassionate release motions were granted and denied, (2) demographic characteristics, time since disposition, top conviction charge for compassionate release motions granted/denied, (3) how the compassionate release criteria (§ 24–403.04) was applied to court decisions, and (4) the extent to which individuals with compassionate release motions granted were arrested post-release and their rearrest charges.	Completed	December 2020	For Official Use
Risk Terrain Modeling (RTM): 2021 Shootings	To identify spatial attractors for shootings and robberies and predict where shootings and robberies are most likely to occur in 2021.	Completed	February 2021	For Official Use
Post-Release Arrest Analysis	To provide CJCC Principals with an analysis of post-release arrests during COVID-19 since April 15, 2020.	Completed	April 2021	For Official Use
2016-2020 Holiday Weekend Shootings Analysis	To examine the prevalence of shootings over major holiday weekends.	Completed	June 2021	For Official Use

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Violent Crime Trends, Current VI Areas & Potential New VI Areas	To identify potential expansion areas for location-based violence interruption efforts based on high rates of gun crime in areas not currently being served by CURE or ONSE.	Completed	July 2021	For Official Use
Juveniles with Repeated System Involvement (3+ arrests in 12 Months)	To identify youth at highest risk of repeated juvenile justice system involvement, understand the challenges they faced, and identify solutions to prevent further system involvement.	Completed	August 2021	For Official Use
Juvenile Justice Racial and Ethnic Disparities (Compliance Monitoring)	To examine racial and ethnic disparities among juveniles involved in different areas of the justice system including arrest, diversion, detention, and confinement.	Completed	October 2021	For Official Use
Juveniles Arrested for Carjacking and Weapon Violations	To examine (1) the extent to which juveniles were arrested for Carjacking and Weapon Violations from January 2020 to August 2021, (2) their demographic characteristics and neighborhoods in which they live, and (3) the number of prior arrests and rearrests (by charge type)	Completed	October 2021	For Official Use
Gun Possessors Analysis (2015 Cohort)	To determine the proportion of persons arrested for a gun possession offense in 2015 who were subsequently rearrested for another gun possession or violent offense.	Completed	October 2021	For Official Use
Human Trafficking in the District of Columbia (CY2016-2020)	Per Section 111(b)(1-4) of The Prohibition Against Human Trafficking Amendment Act of 2010 the CJCC is required to complete a report at least every 3 years on human trafficking in the District of Columbia. Data on investigations, arrests, prosecutions, and convictions occurring in the District as well as information on patterns of the ingress and egress of human trafficking in DC is collected.	Completed	January 2022	<a href="https://cjcc.dc.gov/page/statistical-analysis-center">https://cjcc.dc.gov/page/statistical-analysis-center</a>

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Hold Decisions and Rearrests for Persons Charged with Violent Crime and Gun Offenses	To inform CJCC Principals' about the extent to which persons arrested for gun possession and violent crime offenses during COVID were papered, securely detained and rearrested.	Completed	February 2022	For Official Use
Gun Violence Problem Analysis (Contractor: NICJR)	To examine the circumstances of homicide events, explore the characteristics of individuals involved, and identify the networks associated with the highest risk of violence. Used to inform the development of a gun violence reduction strategy.	Completed	February 2022	To be provided upon release
Juvenile Recidivism Analysis	To identify and analyze continued justice system reinvolvement for previously involved youth.	In Progress	March 2022	N/A
Root Causes of Juvenile Crime and Prosocial Factors	As required by the Comprehensive Youth Justice Amendment Act (CYJAA), this report examines the root causes leading to juvenile justice system involvement, and examines pro-social factors that reduce the likelihood of justice system involvement.	In Progress	October 2022	N/A
Youth Rehabilitation Act Analysis	Pursuant to the Youth Rehabilitation Amendment Act of 2018 (YRA), CJCC is required to conduct a study that assesses (1) the extent to which eligible defendants were sentenced under the YRA and had their convictions set aside, (2) factors that affect the likelihood of receiving a YRA sentence and having the conviction set aside, (3) differences in sentence length and types of supervision for YRA and non-YRA cases, and (4) a comparison of recidivism rates for YRA-sentenced and similarly situated non-YRA sentenced persons.	In Progress	October 2022	N/A



Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
READY Center Evaluation (Contractor: Keisler Social & Behavioral Research)	To assess the efficacy of the District's READY Center reentry services. Specifically, this study focuses on READY Center participants and comparable non-participants to understand (1) the basis of their decisions to participate and not participate in the READY Center, (2) for those who participated, their perspectives on and utilization of READY Center services, and (3) recidivism rates of persons who have had contact with the READY Center relative to those who have not.	In Progress	September 2022	N/A
Justice System Operations Post-Revitalization Act (Contractor: DC Policy Center)	To analyze how the changes made to the District's justice system as a result of the Revitalization Act have affected justice system operations, and examine the impact the systemic changes have had on victims and justice-involved persons	In progress	September 2022	N/A
Every Day Counts! Data Committee Report	To determine trends in truancy, chronic absenteeism, and in-seat attendance at DC Public Schools and Public Charter Schools, as well as truancy referrals made to CFSA, CSSD, and OAG.	Ongoing	Quarterly	For Official Use
Juvenile Justice Data Committee Report	Monthly tracking of trends across all phases of the juvenile justice system.	Ongoing	Monthly	For Official Use
Justice Statistical Analysis Tool (JSAT)	To enhance and automate criminal and juvenile justice information sharing in the District of Columbia for the purpose of research and/or analysis and to enhance criminal and juvenile justice system agencies' knowledge, and the public's knowledge, as appropriate, of the state of the District's criminal and juvenile justice systems.	Ongoing	N/A	<a href="https://dcjsat.net">Home (dcjsat.net)</a>

Title of Project	Purpose	Status	Actual or Estimated Completion Date	Link to Product (if publicly available)
Justice System Operations Dashboard	To provide CJCC Principals and authorized persons with access to the JSAT Enterprise with a monthly snapshot of justice systems operations during the COVID-19 period.	Ongoing	Monthly	For Official Use
Gun Violence Dashboard	To provide CJCC Principals and authorized persons with access to the JSAT Enterprise a monthly snapshot of shooting incidents, arrests, victims, papering and case outcomes.	Ongoing	Monthly	For Official Use
Detained Population Census Report	To provide relevant partners with a snapshot of adult and juvenile detained population during the COVID-19 period.	Ongoing	3-times per week	For Official Use
Monthly Violent Gun Crime Analysis	To provide timely data on current violent crime trends, examine neighborhoods with notable increases or decreases and provide partners with a common understanding of where the District is with respect to violent gun crime.	Ongoing	Monthly	For Official Use

56. Please describe any modifications made to the Justice Statistical Analysis Tool (“JSAT”) in FY21 and FY22, to date.

**Response:** As of the end of the first quarter of FY 2022, 15 local and federal justice system agencies in the District have agreed to participate in JSAT as either a contributing agency, viewing agency, or both. During FY20, the CJCC worked in collaboration with a contractor to make modifications and enhancements to the system, including increased automation of certain functions, and to develop a System Security and Privacy Program (SSPP) to help ensure compliance with FISMA (Federal Information Security Modernization Act of 2014). Additionally, during FY 2021 and continuing into 2022, the CJCC has continued efforts to enhance the current JSAT Platform with advanced data visualization and analytics through the integration of Microsoft Power BI; developed website analytic capabilities and tracked insights; established mechanisms that automate auditing account creation, modification, enabling, disabling, and removal actions, and notify JSAT HelpDesk; and developed functionality to provide error messages when passwords are invalid, among other tasks.

57. What public meetings did CJCC convene in FY21 and FY22, to date?

**Response:** Due to the health risks COVID-19 presented to attendees at large gatherings, CJCC opted to convene a virtual public meeting in September 2021 entitled “Violence Interruption in the District - Current Practices, What’s Working, What’s Needed.” The written summary and video of the session can be found on CJCC’s website ([CJCC Virtual Public Meeting Fall 2021: Violence Interruption in the District | cjcc \(dc.gov\)](#)).

- a. What public meetings does CJCC plan to convene in the remainder of FY22 and in FY23?

**Response:** CJCC plans to convene a public meeting in spring 2022 that will include a presentation on the gun violence problem analysis and the strategic plan to reduce gun violence. The themes for the remaining FY22 and FY23 public meetings have yet to be determined.

58. What training workshops and other programs did CJCC hold in FY21 and FY22, to date?

**Response:** The CJCC convened three Criminal Justice Webinar Series sessions and five Juvenile Justice Webinar Series sessions in FY21 and FY22, to date. The titles and dates for each session are provided below. Written summaries and videos of the sessions can be found on CJCC’s website: [Training and Technical Assistance | cjcc \(dc.gov\)](#).

#### Criminal Justice Webinar Series

- "Trauma-Informed Care for the Criminal Justice Practitioner." (January 2022)
- "Policing In the District - What Will Be The New Normal?" (May 2021)
- “Community-Inspired and Targeted Solutions to Transform the District's Criminal Justice System” (March 2010)

#### Juvenile Justice Webinar Series

- “Restorative Justice and the Justice System: Fairness, Accountability, and the Administration of Justice” (December 2021)
- “Reducing Youth Justice System Involvement: What Works?” (July 2021)
- “Youth Address the Root Causes of Juvenile Justice System Involvement” (April 2021)
- “What Next? – Addressing the Root Causes of Juvenile Justice System Involvement” (February 2021)
- “Briefing on the Root Causes of Juvenile Justice System Involvement Study” (December 2020)

- a. What training workshops and other programs does CJCC plan to hold in the remainder of FY22 and in FY23?

**Response:** The CJCC plans to continue its criminal justice and juvenile justice webinar series in FY22 and FY23. Topics under consideration include: addressing trauma from a

community and individual perspective; implementing the gun violence reduction strategy; and addressing the “gun culture” in the District.

59. Please provide an update on the survey and report required of CJCC by Section 304 of the Comprehensive Youth Justice Amendment Act of 2016 (D.C. Law 21-0238).

**Response:** In November 2020, CJCC submitted a report on the root causes of juvenile justice system involvement to Council and the Mayor. The report included results of a survey of and focus groups with justice-involved youth, interviews with service providers, and an analysis of administrative data to understand the impact of youth experiences including poverty, housing instability, child abuse and neglect, mental disorder diagnoses, school attendance, school discipline, and neighborhood environment. The key findings of the report were publicly presented in the first session of CJCC’s Juvenile Justice Series in December 2020, which was archived and made available on CJCC’s website. [See [CJCC Root Cause Analysis Report\\_Compresed.pdf \(dc.gov\)](#)]

In October 2021 the Council passed the Criminal Justice Involvement Reduction Temporary Amendment Act of 2021 amending Section 1505 of the Criminal Justice Coordinating Council for the District of Columbia Establishment Act of 2001 (D.C.Law 14-28; D.C. Official Code §22-4234) to require a report regarding what factors, programs, or interventions effectively prevent District youth from entering the juvenile and criminal justice systems and to analyze the types of school-based incidents that lead to law enforcement referrals or arrests. [See [9.29.2021 - Criminal Justice Involvement Reduction Temporary Amendment Act of 2021 • Council of the District of Columbia \(dccouncil.us\)](#)] That report is currently in progress and the anticipated date of completion is October 2022.

60. Please provide an update on the report required of CJCC by the Prohibition Against Human Trafficking Act of 2010.

**Response:** The Act requires that a report on human trafficking in the District of Columbia be issued at least once every 36 months. CJCC issued the first three reports in February 2018, March 2019, and May 2020 respectively, which included information on human trafficking cases and associated offenders and victims that were identified during calendar years 2016, 2017, and 2018. The CJCC issued a fourth report in January 2022, which includes information on human trafficking cases from calendar years 2016 through 2020. This report looks at trends over the last 5 years regarding human trafficking in the District of Columbia.

These reports are available on CJCC’s website and can be access through the following links:

- [Human Trafficking in the District of Columbia: CY 2016 - 2020](#)
- [Human Trafficking in the District of Columbia – CY 2018](#)
- [Human Trafficking in the District of Columbia – CY 2017](#)

- [An Analysis of Human Trafficking in the District of Columbia \(2016\)](#)

61. Please describe any updates the CJCC made to its risk terrain model in FY21 and FY22, to date.

**Response:** Risk Terrain Modeling (RTM) is a predictive crime modeling tool which, based on mathematical relationships between places (e.g., gas stations, blighted properties, parks, etc.) and past crime patterns, identifies where a crime is most likely to happen in the future, even if crime has not occurred in those places in the past. This is a key distinguishing factor between RTM and other place-based analyses. This cutting-edge approach utilizes known data to model future risk and alleviate uncertainty regarding key policy decisions and crime abatement efforts.

In FY21 and FY22, to date, CJCC updated the place types studied, added new residential types and examined the risk of shootings, robberies and opioid overdoses (at the request of DC Health). The shootings models are shared with partners across multiple CJCC committees, including GunStat, Combating Violent Crime (CVC) and the CJCC Principals. The results have also been shared with Building Blocks DC, ONSE and Cure the Streets representatives. The results of the RTM analysis can be used to inform place-based efforts to reduce shootings in the District by mitigating the risk of specific spatial attractors (e.g., vacant properties, liquor stores, etc.).

62. Please describe any trends CJCC observed related to the District's detained population since the agency began developing a census for criminal justice partners. Please include a discussion of the impact of COVID-19 on custodial populations.

**Response:** In March 2020, at the start of the COVID-19 public health emergency in the District, the CJCC began convening a work group of CJCC members and their designees to discuss operational, policy and legislative changes made to avoid the spread of COVID-19 among system-involved persons and justice system personnel. To help inform the decisions of workgroup members, the CJCC distributed a then daily, and now thrice weekly, report on the number of persons detained in Department of Corrections (DOC), Department of Youth Rehabilitation Services (DYRS), and Federal Bureau of Prisons (BOP) facilities. With the permission of the custodial agencies, CJCC has also made weekly and end-of-month detained population counts available to the public via the Justice Statistical Analysis Tool (JSAT) at [Home \(dcjsat.net\)](https://dcjsat.net).

Below are high-level observations regarding the District's detained populations during the COVID-19 public health emergency:

- From March 2020 to January 2022, DOC's end-of-month population count decreased by 15.6% (from 1,640 to 1,384). DOC reached its lowest end-of-month population count (1,263) in June 2020.
- From March 2020 to January 2022, DYRS's detained population increased by 38.4% (from 73 to 101). DYRS reached its lowest end-of-month population count of 67 in April 2020.

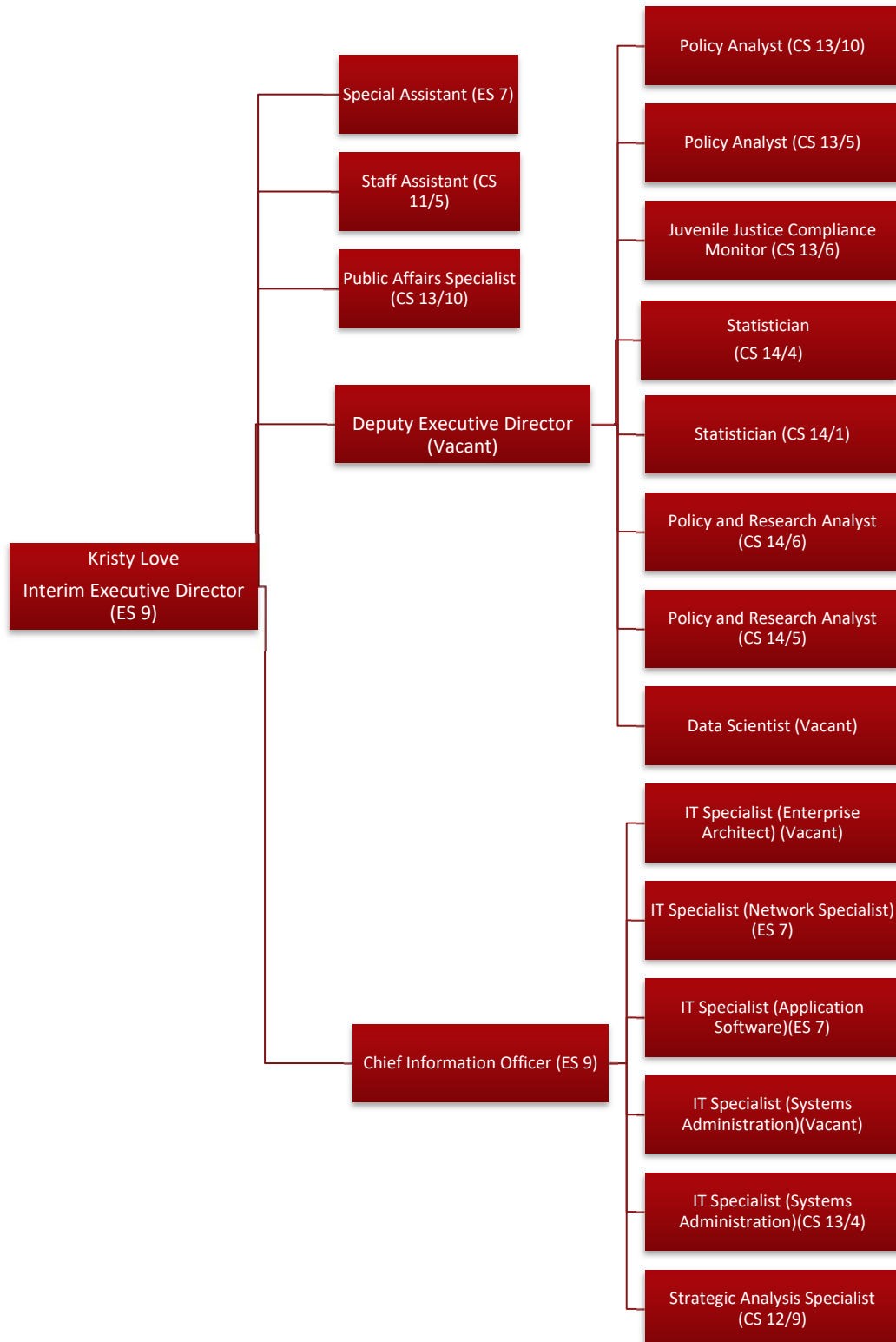
- From March 2020 to January 2022, BOP's end-of-month population count of District residents (those convicted in DC Superior Court or a U.S. District Court) decreased by 28.6% (from 3,047 to 2,176).
- From September 2020 to January 2022, BOP's end-of-month population count for D.C. Code Offenders (those convicted in DC Superior Court) decreased by 17.7% (from 3,168 to 2,608). (BOP began providing data on D.C. Code Offenders, specifically, in September 2020.)

The CJCC does not have information regarding the impact that COVID-19 has had on the District's custodial populations. However, in 2021, the Statistical Analysis Center (SAC) was awarded funding through the Bureau of Justice Statistics State Justice Statistics grant program to conduct a study of the effects of COVID-19 on the District's justice system, outcomes for system-involved persons, and public safety, in general. CJCC expects to initiate the procurement process in spring 2022 to identify a research entity to conduct this study.

63. Please describe any trends CJCC observed related to rates of recidivism for individuals released from detention in FY21 and FY22, to date, including specifically for those individuals released pursuant to agency policies or legislation adopted during the COVID-19 pandemic.

**Response:** At the request of CJCC Members, CJCC's Statistical Analysis Center (SAC) staff generated several analytical products describing the number of individuals released for COVID-19-related and non-COVID-related reasons during the public health emergency and the extent to which those individuals were arrested post-release. CJCC conducted this analysis on persons released from DOC and BOP for COVID and non-COVID reasons; persons released specifically under the "compassionate release" criteria; and juveniles released from DYRS secure facilities.

The CJCC has not been authorized by the source agencies to publicly release the results of the various post-release arrest analyses. However, a high-level observation based on the analysis is that the post-release arrest rates for adults released for COVID and non-COVID-related reasons were similar, whereas post-release arrests rates for juveniles differed.

**ORGANIZATIONAL CHART** (as of 2.10.2022)

Last updated: February 10, 2022

**ATTACHMENT B**

**TRAVEL EXPENSES**  
(FY 2021 and FY 2022, to date)

May-21	Employee	Purchase Date	Purpose		Cost
1	Butler, MA	5.28.2021	American Airlines	Roundtrip Airfare (re 2021 SEARCH Annual Membership Group Meeting; July 11 & 14, 2021; St. Louis, MO)	\$410.80
2	Butler, MA	5.28.2021	Westend Travel	Travel Agent Fee (re Roundtrip Airfare to the 2021 SEARCH Annual Membership Group Meeting; July 11 & 14, 2021; St. Louis, MO)	\$30.00
<b>Jun-21</b>					
3	Butler, MA	5.28.2021	American Airlines	CANCELLED Airline Ticket [re Roundtrip Airfare for the 2021 SEARCH Annual Membership Group Meeting (July 11 & 14, 2021; St. Louis, MO)]	(\$410.80)
4	Butler, MA	6.1.2021	American Airlines	Roundtrip Airfare for the 2021 SEARCH Annual Membership Group Meeting (July 11 & 14, 2021; St. Louis, MO)	\$345.81
5	Butler, MA	6.1.2021	Agent Fee (aka Westend Travel)	Travel Agent Change Fee for Revised Roundtrip Airfare to the 2021 SEARCH Annual Membership Group Meeting (July 11 & 14, 2021; St. Louis, MO)	\$30.00
<b>Jul-21</b>					
6	Butler, MA	7.13.2021	St. Louis Union Station - Curio	Lodging for the 2021 SEARCH Annual Membership Group Meeting (July 11-13, 2021; St. Louis, MO)	\$282.00
<b>Dec-21</b>					
7	Butler, MA	12.14.2021	American Airlines	Roundtrip Airfare for the 2022 SEARCH Winter Membership Group Meeting (Jan. 24 & 27, 2022)	\$316.79
8	Butler, MA	12.14.2021	Westend Travel	Travel Agent Fee re the Roundtrip Airfare for the 2022 SEARCH Winter Membership Group Meeting (Jan. 24 & 27, 2022)	\$30.00



**ATTACHMENT C-1**

**PURCHASE CARD PURCHASES  
(FY 2021)**

<b>Oct-20</b>	<b>Cardholder</b>	<b>Date</b>	<b>Vendor</b>	<b>Purpose</b>	<b>Cost</b>
1	Jackson, RY	9.30.2020	The Clearing	Consultant Planning Support Services for CJCC Virtual Community Forums (August 06, 2020 - September 29, 2020)	\$5,000.00
2	Jackson, RY	10.1.2020	Comcast	CJCC Cable Bill	\$38.95
3	Jackson, RY	10.1.2020	Star Office Products	REFUND – Non-delivered CJCC Office Supplies	(\$90.98)
4	Jackson, RY	10.2.2020	EC America, Inc. (for Kemp Technologies, Inc.)	Kemp Load Balancer Support Renewal (JUSTIS)(FY 2021)	\$2,438.00
5	Jackson, RY	10.8.2020	SoftwareOne, Inc.	Blancco Drive Eraser Renewal (JUSTIS)(FY 2021)	\$767.06
6	Jackson, RY	10.9.2020	SoftwareOne, Inc.	Dell PowerEdge R720 Support Renewal (MARIS)(JUSTIS)(FY 2021)	\$425.28
7	Jackson, RY	10.9.2020	SoftwareOne, Inc.	Dell PowerEdge R720 Support Renewal (Disaster Recovery) (JUSTIS)(FY 2021)	\$236.27
8	Jackson, RY	10.21.2020	SoftwareOne, Inc.	REFUND – Incorrect Price re Dell PowerEdge R720 Support Renewal (Disaster Recovery) (JUSTIS)(FY 2021)	(\$236.27)
9	Jackson, RY	10.21.2020	SoftwareOne, Inc.	REFUND – Incorrect Price re Dell PowerEdge R720 Support Renewal (MARIS)(JUSTIS)(FY 2021)	(\$425.28)
10	Jackson, RY	10.21.2020	SoftwareOne, Inc.	Beyond Compare Purchase (JUSTIS)(FY21)	\$168.12
11		10.21.2020	SoftwareOne, Inc.	.NET Reflector Purchase_10052020 (JUSTIS) (JUSTIS)(FY21)	\$214.01
<b>Nov-20</b>					
12	Jackson, RY	10.28.2020	SoftwareOne, Inc.	Dell PowerEdge R720 Support Renewal (DR) (JUSTIS)(FY21)	\$600.57
13	Jackson, RY	10.28.2020	SoftwareOne, Inc.	Dell PowerEdge R720 Support Renewal (MARIS) (JUSTIS) (FY21)	\$1,193.64
14	Jackson, RY	11.6.2020	National Criminal Justice Association	CJCC Membership (Nov. 2020 – Oct. 2021)	\$500.00
15	Jackson, RY	11.9.2020	Public Performance Management, LLC	IPSwitch WSFTP Server Secure Application Support Renewal (JSAT)(FY21)	\$718.92
16	Jackson, RY	11.11.2020	Comcast	CJCC Cable Bill (FY 2021)	\$350.00
17	Jackson, RY	11.14.2020	Dell	Microsoft Windows Remote Desktop, Visual Studio Foundation Server, and Azure DevOps Server Software Assurance Renewal (JUSTIS)(FY 2021 – FY 2023)(Formerly Team Foundation Server)	\$1,611.53
18	Jackson, RY	11.16.2020	National Criminal Justice Association	KSill's Registration for 2020 the Virtual Forum on Criminal Justice (December 9 – 10, 2020)	\$150.00
19	Jackson, RY	11.16.2020	National Criminal Justice Association	RSeo-Park's Registration for 2020 Virtual Forum on Criminal Justice (December 9 – 10, 2020)	\$150.00
20	Jackson, RY	11.16.2020	National Criminal Justice Association	LDiaz's Registration for the 2020 Virtual Forum on Criminal Justice (December 9 – 10, 2020)	\$150.00
21	Jackson, RY	11.17.2020	National Criminal Justice Association	MAButler's Registration for the 2020 Virtual Forum on Criminal Justice (December 9 – 10, 2020)	\$150.00
22	Jackson, RY	11.19.2020	National Criminal Justice Association	KMunir's Registration for the 2020 Virtual Forum on Criminal Justice (December 9 – 10, 2020)	\$150.00
23	Jackson, RY	11.25.2020	Chad O'L Public Relations & Events	CJCC Office Supplies (Swag)	\$1,875.00

Dec-20	Cardholder	Date	Vendor	Purpose	Cost
24	Jackson, RY	12.21.2020	Novell (for Micro Focus)	AppManager Support Renewal (JSAT)(FY 2021)	\$584.80
25	Jackson, RY	12.8.2020	FBI	CJCC Background Check (EBayane)	\$18.00
26	Jackson, RY	12.9.2020	National Criminal Justice Association	NCJA Grants Management Training Registration (KMunir)	\$165.00
27	Jackson, RY	12.11.2020	FBI	CJCC Background Check (NCalcano)	\$18.00
<b>Jan-21</b>					
28	Jackson, RY	12.28.2020	SoftwareOne, Inc.	Veritas Backup Exec (Apps and DBs) Support Renewal (JUSTIS)(FY 2021)	\$394.52
29	Jackson, RY	1.14.2021	Stockbridge Consulting, LLC	SPSS Support Renewal (SAC)(FY 2021)	\$2,705.00
30	Jackson, RY	1.28.2021	American Probation and Parole Association	APPRA Registration - 2021 Winter Training Institute - Value and Vision: A Virtual Experience (MAButler)	\$290.00
31	Jackson, RY	1.28.2021	American Probation and Parole Association	APPRA Registration - 2021 Winter Training Institute - Value and Vision: A Virtual Experience (LDiaz)	\$290.00
32	Jackson, RY	1.28.2021	American Probation and Parole Association	APPRA Registration - 2021 Winter Training Institute - Value and Vision: A Virtual Experience (KMunir)	\$290.00
<b>Feb-21</b>					
33	Jackson, RY	2.5.2021	Stockbridge Consulting, LLC	VMWare Support Renewal (JUSTIS)(FY 2021)	\$1,890.00
34	Jackson, RY	2.17.2021	Health SolvIT, LLC	Dell Latitude 5510 Laptop Purchase (CJCC)(FY 2021)	\$3,947.25
35	Jackson, RY	2.22.2021	PayPal (aka The Clearing)	Strategic Planning Meeting Facilitator	\$10,000.00
<b>Mar-21</b>					
36	Jackson, RY	2.26.2021	True Math Technologies	Veritas Backup Exec Support Renewal (JUSTIS)(FY21)	\$187.99
37	Jackson, RY	3.4.2021	Graphics Press ET	Analyzing/Presenting Data/Information (MMikhaylova Training Videos & Books)	\$240.00
38	Jackson, RY	3.5.2021	Coursera	Fundamentals of Project Planning and Management (FPetersen Online Training; 3.12.2021)	\$59.00
39	Jackson, RY	3.8.2021	New Horizons Computer Learning Centers	Introduction to Agile and Scrum Methodologies (DVincent Online Training; 3.29.2021)	\$475.00
40	Jackson, RY	3.8.2021	New Horizons Computer Learning Centers	Project Management Fundamentals (DVincent Online Training; 3.30.2021)	\$595.00
41	Jackson, RY	3.9.2021	Coursera	Fundamentals of Project Planning and Management (LDiaz Online Training; 3.15.2021)	\$59.00
42	Jackson, RY	3.9.2021	Coursera	Fundamentals of Project Planning and Management (CRobinson Online Training; 3.22.2021)	\$59.00
43	Jackson, RY	3.8.2021	Senoda, Inc.	2020 CJCC Annual Report Printing	\$2,850.00
44	Jackson, RY	3.9.2021	Strategy Skills (aka Strategic Thinking Institute)	StrategyMan Learning System: Developing Strategic Thinking & Planning Skills (re KLove Training; 3.9.21)	\$495.00
45	Jackson, RY	3.9.2021	The Learning Tree	CAPM Certification Training Course (re CMoses Training; 4.21-23.21)	\$2,355.00
46	Jackson, RY	3.16.2021	GlobalKnowledge.com	Microsoft Azure Fundamentals (re DVincent; 7/22-23/2021)	\$1,545.00
47	Jackson, RY	3.16.2021	Bluebay Office, Inc.)	CJCC Laptop Cases & Scanner	\$160.00
48	Jackson, RY	3.19.2021	PayPal (James Detherage /Obverse Corp for Liquid Web, LLC)	CJCC Resource Locator Domain Name Registration Renewal	\$90.00
49	Jackson, RY	4.8.2021	PayPal (for The Justice Management Institute)	Strategic Planning Meeting Facilitator	\$4,004.00

Apr-21	Cardholder	Date	Vendor	Purpose	Cost
50	Jackson, RY	4.8.2021	The Communications Center	Effective Presentations Training and Coaching (re CJCC Staff)	\$9,500.00
51	Jackson, RY	4.9.2021	The Communications Center	REFUND for Quick Payment (re Effective Presentations Training and Coaching (re CJCC Staff)	(\$190.00)
52	Jackson, RY	4.22.2021	True Math Technologies	Veritas Backup Exec (Apps and DBs) Support Renewal (JUSTIS)(FY21)	\$198.99
53	Jackson, RY	4.22.2021	FBI	CJCC Background Check (Mirlandez)	\$18.00
54	Jackson, RY	4.20.2021	SHI International Corp.	Tenable Nessus License Renewal (JSAT)(FY21)	\$2,602.33
<b>May-21</b>					
55	Jackson, RY	5.7.2021	National Criminal Justice Association	NCJA Virtual Public Policy Summit (KMunir)	\$150.00
56	Jackson, RY	5.20.2021	SEARCH Group, Inc.	CJCC Annual Membership Dues (FY 2021)	\$9,925.00
57	Jackson, RY	5.24.2021	Context Global	ASL Interpretation (re Criminal Justice Summit -- II)	\$300.00
58	Jackson, RY	5.28.2021	Bluebay Office, Inc.	CJCC Return to Work Office Supplies	\$6,510.90
59	Jackson, RY	5.28.2021	American Airlines	MAButler's Roundtrip Airfare (re 2021 SEARCH Annual Membership Group Meeting; July 11 & 14, 2021; St. Louis, MO)	\$410.80
60	Jackson, RY	5.28.2021	Westend Travel	Travel Agent Fee (re MAButler's Roundtrip Airfare to the 2021 SEARCH Annual Membership Group Meeting; July 11 & 14, 2021; St. Louis, MO)	\$30.00
<b>Jun-21</b>					
61	Jackson, RY	6.1.2021	Health SolvIT, LLC	Tax Refund – EliteDisplay E273m Monitors & EliteDisplay E243m Monitors)(CJCC)(FY 2021)	(\$447.25)
62	Jackson, RY	6.1.2021	Health SolvIT, LLC	Tax Refund – EliteDisplay E273m Monitors & EliteDisplay E243m Monitors)(CJCC)(FY 2021)	(\$447.25)
63	Jackson, RY	6.1.2021	Health SolvIT, LLC	EliteDisplay E243m Monitors (CJCC)(FY 2021)	\$4,265.36
64	Jackson, RY	6.1.2021	Health SolvIT, LLC	EliteDisplay E273m Monitors (CJCC)(FY 2021)	\$654.35
65	Jackson, RY	5.28.2021	American Airlines	Cancelled – Airline Ticket [re MAButler's Roundtrip Airfare for the 2021 SEARCH Annual Membership Group Meeting (July 11 & 14, 2021; St. Louis, MO)]	(\$410.80)
66	Jackson, RY	6.1.2021	American Airlines	MAButler's Roundtrip Airfare for the 2021 SEARCH Annual Membership Group Meeting (July 11 & 14, 2021; St. Louis, MO)	\$345.81
67	Jackson, RY	6.1.2021	Agent Fee (aka Westend Travel)	Travel Agent Change Fee for Revised MAButler's Roundtrip Airfare to the 2021 SEARCH Annual Membership Group Meeting (July 11 & 14, 2021; St. Louis, MO)	\$30.00
68	Jackson, RY	6.2.2021	Paypal (for Sean Sheppard/Game Changer)	Criminal Justice Summit Presenter Fee	\$257.50
69	Jackson, RY	6.4.2021	Paypal (for Jim Nuttle, Inc.)	Graphic Arts Services for the <i>End Gun Violence Conference</i> (June 1, 2021)	\$1,030.00
70	Jackson, RY	6.8.2021	Opsgility (aka Skill Me Up)	Azure Fundamentals Training (AZ-900)(MColbert; 7/8-9/2021)	\$250.00
71	Jackson, RY	6.8.2021	SoftwareOne, Inc.	AppManager Licenses and Support Renewal (JUSTIS)(FY 2021)	\$3,315.78
72	Jackson, RY	6.10.2021	New Horizons Computer Learning Centers	Azure Fundamentals (AZ900) Training (CMoses & SHussain; July 29-30, 2021)	\$2,400.00
73	Jackson, RY	6.14.2021	Health Solv IT LLC	InFocus Genesis Projector (CJCC)(FY 2021)	\$301.46
74	Jackson, RY	6.14.2021	SupreTech, Inc.	Dell OptiPlex Hardware (CJCC)(FY 2021)	\$5,552.82
75	Jackson, RY	6.14.2021	Bluebay Office, Inc.	REFUND – CJCC Office Supplies	(\$290.00)
76	Jackson, RY	6.23.2021	Justice Research and Statistics Association	CJCC SAC Dues (FY 2021 – FY 2022)	\$475.00

Jun-21	Cardholder	Date	Item	Purpose	Cost
77	Jackson, RY	6.23.2021	Formost Advanced Creations	CJCC Branded Supplies	\$704.82
78	Jackson, RY	6.18.2021	FBI Identification Center	FBI Identification Record Request (EPartin)	\$18.00
<b>Jul-21</b>					
79	Jackson, RY	6.30.2021	BPM BI, Inc.	Veritas Backup Exec Agent Support Renewal (JUSTIS)(FY 2021)	\$2,140.54
80	Jackson, RY	7.2.2021	FBI Identification Center	FBI Identification Record Request (RResnick)	\$18.00
81	Jackson, RY	7.8.2021	Prezi.com	Prezi Annual Software License (re Mlrlandez)(7.8.2021 – 7.7.2022)	\$180.00
82	Jackson, RY	7.12.2021	SEARCH Group, Inc.	Mlrlandez Registration Fee for On-Line 2021 SEARCH Symposium on Justice Information Technology, Policy and Research (July 13-14, 2021)	\$395.00
83	Jackson, RY	7.13.2021	Comcast	CJCC Cable Bill	\$100.00
84	Jackson, RY	7.12.2021	STATA Corp, LLC	Stata BE 17 License and Support Purchase (CJCC - EPartin)(FY 2021)	\$595.00
85	Jackson, RY	7.13.2021	St. Louis Union Station - Curio	MAButler's Lodging for the 2021 SEARCH Annual Membership Group Meeting (July 11-13, 2021; St. Louis, MO)	\$282.00
86	Jackson, RY	7.16.2021	SoftwareOne	BitRaser File Eraser Software Renewal (CJCC)(FY 2021)	\$56.44
87	Jackson, RY	7.20.2021	Spectrum Management, LLC	CJCC Office TV Mount & Installation	\$1,335.64
88	Jackson, RY	7.20.2021	Spectrum Management, LLC	CJCC Office Blinds & Installation	\$1,107.00
89	Jackson, RY	7.28.2021	Stata Corp.	Stata BE 17 Renewal (CJCC)(FY 2021)(re RSeo-Park)	\$595.00
90	Jackson, RY	7.28.2021	Centricity Technology Partners, Inc.	VMware vSphere 7 Enterprise Plus Technical Support Renewal (JUSTIS)(FY 2021)	\$1,821.72
91	Jackson, RY	7.28.2021	Health SolvIT, LLC	Re-Bill re Double Tax Refund (re CJCC Monitor Purchase)	\$447.25
<b>Aug-21</b>					
92	Jackson, RY	7.30.2021	Progress Software Corporation	WS_FTP Server Secure Purchase (JUSTIS)(FY21)	\$1,864.50
93	Jackson, RY	8.5.2021	Bluebay Office, Inc.	CJCC Office Supplies (ADA)	\$1,119.00
94	Jackson, RY	8.9.2021	JRSA	MAButler's ASUCRP/JRSA National Conference Registration (Virtual)	\$70.00
95	Jackson, RY	8.9.2021	JRSA	KLove's ASUCRP/JRSA National Conference Registration (Virtual)	\$70.00
96	Jackson, RY	8.12.2021	Centricity Technology Partners, Inc.	Splunk Technical Support Renewal (JUSTIS)(FY21)	\$1,683.77
97	Jackson, RY	8.18.2021	JRSA	CRobinson's ASUCRP/JRSA National Conference Registration (Virtual)	\$70.00
98	Jackson, RY	8.18.2021	JRSA	RSeo-Park's ASUCRP/JRSA National Conference Registration (Virtual)	\$70.00
99	Jackson, RY	8.18.2021	JRSA	DMarimon's ASUCRP/JRSA National Conference Registration (Virtual)	\$70.00
100	Jackson, RY	8.18.2021	JRSA	EPartin's ASUCRP/JRSA National Conference Registration (Virtual)	\$70.00
101	Jackson, RY	8.19.2021	Bluebay Office, Inc.	CJCC Office Supplies (ADA Desk Assembly)	\$175.00
102	Jackson, RY	8.19.2021	Bluebay Office, Inc.	CJCC Office Supplies (ADA Chair Assembly)	\$75.00

Sep-21					
103	Jackson, RY	8.31.2021	Centricity Technology Partners, Inc.	Dell PowerEdge R630 Technical Support Renewal (JUSTIS)(FY 2021)	\$1,988.21
104	Jackson, RY	8.31.2021	BPM BI, Inc.	Dell Latitude 3590 Technical Support Renewal (CJCC)(FY 2021)	\$974.19
105	Jackson, RY	9.1.2021	FBI Identification Center	FBI Identification Record Request (MColbert)	\$18.00
106	Jackson, RY	9.1.2021	Centricity Technology Partners, Inc.	Dell Technical Support Renewal for Switches and Tape Drive (JUSTIS)(FY21)	\$2,670.15
107	Jackson, RY	9.1.2021	Centricity Technology Partners, Inc.	Dell Technical Support Renewal (6L68SD2) (JUSTIS)(FY21)	\$1,612.82
108	Jackson, RY	9.1.2021	Centricity Technology Partners, Inc.	Dell Technical Support Renewal (HKCHRD2) (JUSTIS)(FY21)	\$1,612.82
109	Jackson, RY	9.1.2021	Centricity Technology Partners, Inc.	Dell Technical Support Renewal (HKDFRD2) (JUSTIS)(FY21)	\$1,612.82
110	Jackson, RY	9.1.2021	Centricity Technology Partners, Inc.	Dell Technical Support Renewal (HKDGRD2) (JUSTIS)(FY21)	\$1,612.81
111	Jackson, RY	9.2.2021	Centricity Technology Partners, Inc.	Veritas Backup Exec Support Renewal (JUSTIS)(FY21)	\$196.85
112	Jackson, RY	9.3.2021	FBI Identification Center	FBI Identification Record Request (CMoses)	\$18.00
113	Jackson, RY	9.3.2021	FBI Identification Center	FBI Identification Record Request (MAButler)	\$18.00
114	Jackson, RY	9.7.2021	SoftwareOne, LLC	XML Spy Enterprise Technical Support Renewal (JUSTIS)(FY 2021)	\$235.47
115	Jackson, RY	9.14.2021	Centricity Technology Partners, Inc.	Tenable.io Vulnerability Management Tool (JUSTIS)(FY21)	\$3,702.03
116	Jackson, RY	9.15.2021	Health Solv IT, LLC	Refund – InFocus Genesis Projector (CJCC)(FY 2021)	(\$301.46)
117	Jackson, RY	9.16.2021	FBI Identification Center	FBI Identification Record Request (DMarimon)	\$18.00
118	Jackson, RY	9.16.2021	National Criminal Justice Association	NCJA Membership Renewal (FY 2021)	\$500.00
119	Jackson, RY	9.22.2021	FBI Identification Center	FBI Identification Record Request (AKeisler/ KeislerSBR)	\$18.00
120	Jackson, RY	9.22.2021	FBI Identification Center	FBI Identification Record Request (EEife/KeislerSBR)	\$18.00
121	Jackson, RY	9.22.2021	FBI Identification Center	FBI Identification Record Request (KKirsten/KeislerSBR)	\$18.00
122	Jackson, RY	9.22.2021	FBI Identification Center	FBI Identification Record Request (KMichel/KeislerSBR)	\$18.00
123	Jackson, RY	9.22.2021	FBI Identification Center	FBI Identification Record Request (CClark/ KeislerSBR)	\$18.00
124	Jackson, RY	9.22.2021	SoftwareOne, LLC	Refund – XML Spy Enterprise Technical Support Renewal (JUSTIS)(FY 2021)	(\$235.47)
125	Jackson, RY	9.25.2021	Health Solv IT, LLC	Refund – InFocus Genesis Projector (CJCC)(FY 2021)	(\$301.46)
126	Jackson, RY	9.29.2021	FBI Identification Center	FBI Identification Record Request (MKhan)	\$18.00
127	Jackson, RY	9.29.2021	Paypal (re Talib Hudson)	4th Annual Criminal Justice Summit - Webinar III Moderator Fee (FY 2021)	\$515.00
128	Jackson, RY	9.29.2021	Bluebay Office, Inc.	CJCC Office Supplies (Window Film)	\$131.00

**ATTACHMENT C-2**

**PURCHASE CARD PURCHASES**  
(FY 2022, as of 1.31.2022)

<b>Oct-21</b>	<b>Cardholder</b>	<b>Date</b>	<b>Item</b>	<b>Purpose</b>	<b>Cost</b>
1	Jackson, RY	9.30.21	Health Solv IT LLC	Refund – Cancelled Monitor Purchase (FY 2021)	(\$4,265.36)
2	Jackson, RY	10.4.2021	Paypal (re Sheyla Delgado)	4th Annual Criminal Justice Summit - Webinar III Presenter Fee (FY 2021)	\$515.00
3	Jackson, RY	10.6.2021	Health Solv IT LLC	Re-bill for Incorrect Refund (re InFocus Genesis Projector) (FY 2021)	\$301.46
4	Jackson, RY	10.7.2021	DLT Solutions (for Kemp Technologies)	Kemp Load Balancer Support Renewal (JUSTIS)(FY 2022)	\$2,650.00
5	Jackson, RY	10.7.2021	SoftwareOne, LLC	Blancco Support Renewal (JUSTIS)(FY 2022)(10.1.2021 to 9.30.2022)	\$252.53
6	Jackson, RY	10.25.2021	Dell Corp.	Microsoft MSDN Renewal (JUSTIS Software)(FY 2022)	\$336.93
7	Jackson, RY	10.25.2021	BPM BI, Inc.	ViewSonic VG2440V Monitor (CJCC)(FY2022)(Note: Estimated delivery date is Jan. 2022)	\$4,067.52
8	Jackson, RY	10.26.2021	SEARH Group, Inc.	SEARCH Membership Dues Invoice (FY 2022)	\$9,925.00
9	Jackson, RY	10.29.2021	Comcast	CJCC Cable Bill	\$410.00
<b>Nov-21</b>					
10	Jackson, RY	11.4.2021	SoftwareOne, LLC	Re-bill for Oct. 2021 Incorrect Refund (re XML Spy Enterprise Technical Support Renewal)	\$235.47
11	Jackson, RY	11.10.2021	SoftwareOne, LLC	Blancco Support Renewal (JUSTIS)(FY 2022)(10.1.2021 to 9.30.2022)	\$252.53
12	Jackson, RY	11.12.2021	SupreTech, Inc.	AppManager Software Support Renewal (JSAT Software)(FY 2022)	\$803.00
<b>Dec-21</b>					
13	Jackson, RY	11.30.2021	SoftwareOne, LLC	NetIQ AppManager License and Support (JSAT Software)(FY 2022)	\$797.55
14	Jackson, RY	12.1.2021	FBI Identification Center	FBI Identification Record Request (AHernandez)	\$18.00
15	Jackson, RY	12.7.2021	SoftwareOne, LLC	IPSwitch WSFTP Server Secure Software Support Renewal (JSAT Software)(FY 2022)	\$617.28
16	Jackson, RY	12.13.2021	Ameritel Corporation	Cannon Copier and HP Printer Maintenance Service	\$288.36
17	Jackson, RY	12.14.2021	American Airlines	MAButler's Roundtrip Airfare for the 2022 SEARCH Winter Membership Group Meeting (Jan. 24 & 27, 2022)	\$316.79
18	Jackson, RY	12.14.2021	Westend Travel	MAButler's Travel Agent Fee re the Roundtrip Airfare for the 2022 SEARCH Winter Membership Group Meeting (Jan. 24 & 27, 2022)	\$30.00
19	Jackson, RY	12.21.2021	Bluebay Office, Inc.	Office Supplies (PPE)	\$183.75
20	Jackson, RY	12.21.2021	Bluebay Office, Inc.	Office Supplies (ADA)	\$147.00
21	Jackson, RY	12.22.2021	Ameritel Corporation	Cannon Copier Replacement Rollers	\$65.56
22	Jackson, RY	12.22.2021	Ameritel Corporation	Hp Printer Replacement Toner Kit	\$461.03

Jan-22	Cardholder	Date	Item	Purpose	Cost
23	Jackson, RY	1.5.2022	BPM BI, Inc.	Veritas Backup Exec (Apps and DBs) Support Renewal (JUSTIS Software)(FY 2022)	\$320.10
24	Jackson, RY	1.6.2022	Dell Corp.	License Renewal Canceled by Vendor on 1.9.2022	\$307.65
25	Jackson, RY	1.9.2022	Dell Corp.	Refund – Canceled License Renewal	(\$307.65)
26	Jackson, RY	1.11.2022	Health Solv IT, LLC	Dell OptiPlex 7090 Desktop Computers (CJCC Hardware)(FY 2022)	\$3,073.84
27	Jackson, RY	1.11.2022	Dell Corp.	Microsoft MSDN Renewal (JUSTIS Software)(FY 2022)	\$320.21
29	Jackson, RY	1.19.2022	SoftwareOne, LLC	Dell Latitude 5510 Computer Support Renewals (CJCC Hardware)(FY 2022)	\$582.84
30	Jackson, RY	1.24.2022	Arnold Engravers and Corporate Gifts	Executive Director Award	\$130.00
31	Jackson, RY	1.24.2022	Metropolitan Office Products	Poly Studio with Accessories (CJCC Hardware)(FY 2022)	\$2,051.32
32	Jackson, RY	1.25.2022	Public Performance Management	IBM SPSS Statistics Renewal (CJCC Software)(FY 2022)	\$2,849.15

**ATTACHMENTS D-1**

**CJCC PROCUREMENTS  
(FY 2021)**

#	Vendor	Subject	PO #	Contract Award	Term	Contract Type (open market, sole source, etc.)	Contract Monitor	Funding
1	Mindcubed, LLC	Continuation of Mindcubed PO619951 Information Technology Consultant (FY 2020)((Base Year)	PO634250	\$81,248.25	1.16.2020 to 1.15.2021	Open	Jackson, RY	Local
2	Enlightened, Inc.	Continuation of ENL PO621147 re CJCC Information Technology Development Services Contract (FY 2020)(Option Year 3)	PO634251-V2	\$130,120.00	4.6.2021 to 4.5.2022	Open	Jackson, RY	Local
3	NICJR	Problem Analysis to Assess Gun Violence in the District of Columbia (Option Year One)(FY 2021)	PO632770-V2	\$30,000.00	10.1.2020 to 9.30.2021	Sole Source	Jackson, RY	Local
4	Obverse Corp	Resource Locator/JSAT Web Hosting Services (FY 2021)	PO634252	\$9,600.00	10.1.2020 to 9.30.2021	Open	Jackson, RY	Local
5	Public Performance Management	CJCC Laptop, Maintenance and Technical Support (FY 2021)	PO633959	\$3,875.88	11.1.2020 to 10.31.2021	Open	Jackson, RY	Local
6	Dell	Software Assurance Renewal for Microsoft Windows Server External Connector Licenses (JUSTIS Software)(FY 2021)	PO635687	\$16,302.15	10.1.2020 to 9.30.2023	Open	Jackson, RY	Local
7	Senoda, Inc.	2020 CJCC Annual Report Editing, Design and Layout (FY 2021)	PO635524	\$6,480.00	11.2.2020 to 3.2.2021	Open	Jackson, RY	Local
8	Mindcubed, LLC	IT Consultant (JSAT Development Continuation)(FY 2021 - OY1)	PO638587	\$150,000.00	1.16.2021 to 1.15.2022	Open	Jackson, RY	Local
9	Enlightened, Inc.	CJCC Information Technology Development Services Contract (Bridge Contract)(FY 2021)	PO641024	\$10,000.00	3.29.2021 to 4.8.2021	Open	Jackson, RY	Local
10	Dell	CJCC Laptop, Maintenance and Technical Support (FY 2021)	PO643385	\$2,278.00	6.21.2021 to 5.31.2022	Open	Jackson, RY	Local
11	Enlightened, Inc.	CJCC Information Technology Development Services Contract (Base Year)(FY 2021)	PO641684	\$156,240.00	4.6.2021 to 4.5.2022	Open	Jackson, RY	Local
12	Microsoft	Microsoft Premier Support Services Renewal Contract (FY 2021)	PO644825	\$70,920.00	8.22.2021 to 8.21.2022	Sole Source	Jackson, RY	Local
13	Health IT 2 dba Codice	JSAT System Security and Privacy Plan Assessment (FY 2021)	PO646772	\$20,550.00	8.18.2021 to 9.30.2021	Open	Jackson, RY	Local



#	Vendor	Subject	PO #	Contract Award	Term	Contract Type (open market, sole source, etc.)	Contract Monitor	Funding
14	Keisler Social & Behavioral Research	Ready Center Services Assessment (FY 2021)	PO647347	\$147,750.74	8.26.2021 to 8.25.2022	Open	Jackson, RY	Grant
15	Mindcubed, LLC	Information Technology Strategic Plan (JUSTIS)(FY 2021)	PO648058	\$10,000.00	9.8.2021 to 9.30.2021	Open	Jackson, RY	Local

**ATTACHMENTS D-2**

**CJCC PROCUREMENTS**  
(FY 2022, as of 2.10.2022)

#	Vendor	Subject	PO #	Contract Award	Term	Contract type (open market, sole source, etc.)	Contract Monitor	Funding
1	Enlightened	FY 2021 Balance (re CJCC Information Technology Development Services Contract) (Base Year)(FY 2021)	PO651632	\$176,560.00	10.1.2021 to 4.5.2022	Open	Jackson, RY	Local
2	Mindcubed, LLC	Continuation of PO638587 (re IT Consultant - JSAT Development Continuation)(FY 2021 - OY1)	PO650940	\$49,894.40	10.1.2021 to 1.15.2022	Open	Jackson, RY	Local
3	Mindcubed, LLC	Continuation of CW93984/ PO648058 [re Information Technology Strategic Plan (JUSTIS)(FY 2021 – OY1)	PO651004-V2	\$56,575.70	10.1.2021 to 1.31.2022	Open	Jackson, RY	Local
4	Keisler Social & Behavioral Research	Continuation of CW93458/ PO647347 (re Ready Center Services Assessment (FY 2021)	PO650903-V2	\$147,750.74	10.1.2021 to 8.25.2022	Open	Jackson, RY	Grant
5	Enterprise Risk Management, Inc. (dba ERMPProtect)	Information Technology Penetration Testing SOW (JUSTIS)(FY 2022)	PO654659	\$20,250.00	11.16.2021 to 3.31.2022	Open	Jackson, RY	Local
6	DC Policy Center	Revitalization Act Study (FY 2022)	PO657190	\$96,313.00	12.20.2021 to 12.20.2022	Open	Jackson, RY	Federal and Local
7	National Institute for Criminal Justice Reform	Comprehensive Plan to Reduce Gun Violence (FY 2022)	PO651028	\$65,000.00	10.1.2021 to 9.30.2022	Sole Source	Jackson, RY	Federal
8	Obverse Corp., Inc.	Web Server and Hosting Services (re Resource Locator and JSAT)(FY 2022)	PO651523	\$9,600.00	10.1.2021 to 9.30.2022	Open	Jackson, RY	Local
9	Senoda, Inc.	2021 CJCC Annual Report Publication (FY 2022)	PO655205-V2	\$13,750.00	11.22.2021 to 3.22.2022	Open	Jackson, RY	Local
10	CDW-Government, Inc.	Azure DevOps Subscription (JUSTIS Software)(FY 2022)	PO653639	\$1,716.00	11.1.2021 to 9.30.2022	OCTO Contract (District of Columbia NVP Software - ADSP016-130652)	Jackson, RY	Local
11	CDW-Government, Inc.	Microsoft Exchange Email Licenses (CJCC Software)(FY 2022)	PO654655	\$314.96	12.1.2021 to 11.30.2022	OCTO Contract (District of Columbia NVP Software - ADSP016-130652)	Jackson, RY	Local

#	Vendor	Subject	PO #	Contract Award	Term	Contract type (open market, sole source, etc.)	Contract Monitor	Funding
12	CDW-Government, Inc.	Power BI Pro Licenses Renewal (JSAT Software)(FY 2022)	PO655513	\$182.86	12.1.20.2021 to 11.30.2022	OCTO Contract (District of Columbia NVP Software - ADSP016-130652)	Jackson, RY	Local
13	Mindcubed, LLC	IT Consultant - JSAT Development Continuation)(FY 2022 - OY2)(Mindcubed, LLC)	PO658226	\$150,000.00	1.16.2022 to 9.30.2022	Open	Jackson, RY	Local

**CJCC PERFORMANCE PLAN  
(FY 2021)**

## Criminal Justice Coordinating Council FY2021

Agency Criminal Justice Coordinating Council Agency Acronym CJC Agency Code FJ0

To edit agency and POC information press your agency name (underlined and in blue above).

Agency Performance POCs Kristy B. (CJC) Love Agency Budget POCs Kristy B. (CJC) Love Fiscal Year 2021

### Agency's Operating Budget

[Lookup Your Agency's Operating Budget](#)

### FY2021 Agency Top Accomplishments

Add Accomplishment

Accomplishment	Impact on Agency	Impact on Residents
Completed analyses to inform the District's response to gun violence, which helped to inform justice system partners about the frequency of violent crime and violent gun crime in District neighborhoods, as well as common characteristics of persons arrested for shootings and the likelihood the persons arrested for illegal gun possession are rearrested. The analyses helped to inform Building Blocks DC and to identify new locations for violence interruption programs, a day-reporting site for persons under supervision, and Summer Crime Initiative focus areas.	The work was completed in keeping with our mission to (a) improve information sharing across justice system agencies and (b) conduct/ provide criminal justice and juvenile justice research and analysis.	These analyses help justice system leaders focus gun violence reduction resources in the neighborhoods experiencing the most gun violence and greatest increases in violence.
Justice Statistical Analysis Tool (JSAT) relaunch and recommended Authorization to Operate (ATO), following an independent review of the System Security and Privacy Plan in accordance with the Federal Information Security Management Act (FISMA). JSAT is a secure tool by which the District's justice system agencies and the public, as appropriate, can access data on crime and justice system operations.	The recommended ATO provides assurance that JSAT is a secure system that operates with a minimal level of risk, per federal technology standards.	The JSAT relaunch enhanced the user experience by providing a more streamlined design of the web portal and more interactive data visualizations.
Upgraded security for the JUSTIS Information Portal and Exchange to TLS 1.2 (Transport Layer Security), which included upgrading our internal systems and coordinating the upgrades across 30 agencies.	The work was completed in keeping with our mission to improve information sharing across justice system agencies.	

### 2021 Objectives

Strategic Objectives	Objective Number	Strategic Objective	# of Measures	# of Operations
	1	Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia.	5	1
	2	Facilitate collaboration among criminal and juvenile justice partners for efforts that require participation and input from multiple agencies.	2	2
	3	Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal and juvenile justice partners.	1	1
	4	Provide training and technical assistance to assist partners in making informed decisions when addressing criminal and juvenile justice issues.	2	3
	TOT		10	7

Add Strategic Objective Add Strategic Objective

### 2021 Key Performance Indicators

Measure	New Measure/ Benchmark Year	Directionality	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY 2021 Quarter 1	FY 2021 Quarter 2	FY 2021 Quarter 3	FY 201 Quarter 4	FY 202 Rep
1 - Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia. (5 Measures)														
Percent of users who reported being satisfied with their JUSTIS experience	<input type="checkbox"/>	Up is Better	87%	87%	90%	85%	90%	81%	83%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	93%
Percent of users who find JUSTIS to be user-friendly	<input type="checkbox"/>	Up is Better	91%	90%	94%	90%	94%	83%	85%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	91%
Percent of time JUSTIS is available to users	<input type="checkbox"/>	Up is Better	100%	99%	99%	99%	99%	99%	99%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	99%
Percent of users who reported that JUSTIS provides necessary and important information for carrying out roles and responsibilities	<input type="checkbox"/>	Up is Better	New in 2018	97%	100%	97%	100%	98%	100%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	98%
Percent of users who reported that JUSTIS is a primary source of information for them	<input type="checkbox"/>	Up is Better	New in 2018	85%	88%	84%	88%	84%	86%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	91%
2 - Facilitate collaboration among criminal and juvenile justice partners for efforts that require participation and input from multiple agencies. (2 Measures)														

Measure	New Measure/ Benchmark Year	Directionality	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY 2021 Quarter 1	FY 2021 Quarter 2	FY 2021 Quarter 3	FY 201 Quarter 4	FY 202 Rep
Percent of CJCC committee chairs who agree that collaboration is necessary to address the criminal and juvenile justice issues covered by their committee	<input type="checkbox"/>	Up is Better	New in 2018	100%	100%	100%	100%	75%	100%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%
Percent of CJCC committee chairs who agree that participation in and information sharing through the committee is important to their agencies' ability to address particular criminal or juvenile justice issues	<input type="checkbox"/>	Up is Better	New in 2018	100%	100%	100%	100%	100%	100%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	88%
3 - Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal and juvenile justice partners. (1 Measure)														
Number of research and analytical reports that informed policies or practices	<input type="checkbox"/>	Up is Better	New in 2018	3	4	2	4	6	4	Annual Measure	Annual Measure	Annual Measure	Annual Measure	8
4 - Provide training and technical assistance to assist partners in making informed decisions when addressing criminal and juvenile justice issues. (2 Measures)														
Percent of participants who stated they will be able to use the information they learned during the training/technical assistance session	<input type="checkbox"/>	Up is Better	New in 2018	89%	90%	93%	90%	83%	90%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	92%
Percent of participants who reported that participation in the training/technical assistance session increased their knowledge about a particular criminal or juvenile justice issue	<input type="checkbox"/>	Up is Better	New in 2018	85%	90%	96%	90%	100%	90%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	94%

## 2021 Operations

Operations	Operations Header	Operations Title	Operations Description	Type of Operations
1 - Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia. (1 Activity)				
	JUSTIS	JUSTIS facilitates electronic information sharing among local and federal criminal justice partners.	CJCC operates and maintains JUSTIS, which is the Integrated Justice Information System (IJIS) for the District of Columbia. JUSTIS is available 24 hours a day, 7 days a week, and enables authorized agencies to contribute criminal justice information through an automated data feed. The information is made available to authorized viewing agencies through an information portal, as well as, through a system-to-system exchange.	Daily Service
2 - Facilitate collaboration among criminal and juvenile justice partners for efforts that require participation and input from multiple agencies. (2 Activities)				
	TOPICAL WORK GROUPS (FED)	Interagency Committees and Workgroups	CJCC facilitates and supports the efforts of multiple committees and workgroups, which include representatives from public safety and justice, education and health and human services agencies in the District, as well as federal criminal justice agencies. The committees and workgroups convene to address a range of system-wide criminal justice and juvenile justice issues with respect to Information Technology, Research and Analysis, Combating Violent Crime, Juvenile Justice, Substance Abuse and Mental Health Services, Adult Reentry, and Grants Planning.	Daily Service
	TOPICAL WORK GROUPS (FED)	Databases to Support Committees and Workgroups	CJCC maintains two databases that help support the work of several of the CJCC committees and workgroups. The Resource Locator is a searchable, online database of more than 750 service providers in the Washington, D.C. metropolitan area, that are equipped to assist returning citizens and others with housing, substance abuse, mental health, social services, medical, and legal needs, among others. The New Psychoactive Substances (NPS) Database provides a consolidated list of all chemicals that are currently being used to manufacture NPS, including formal and common names, as well as classification information, where available. Use of the database is restricted to local, regional and federal law enforcement partners.	Daily Service
3 - Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal and juvenile justice partners. (1 Activity)				
	RESEARCH AND ANALYSIS	Research and Analysis to Support CJCC Priority Areas	CJCC's Statistical Analysis Center (SAC) conducts research and analysis to help inform interagency efforts across several of the CJCC priority areas (combating violent crime, substance abuse and mental health, juvenile justice, and adult reentry).	Key Project
4 - Provide training and technical assistance to assist partners in making informed decisions when addressing criminal and juvenile justice issues. (3 Activities)				
	OPERATIONAL INFRASTRUCTURE	Public Meetings	CJCC hosts Public Meetings, where community members have the opportunity to engage with partners on relevant criminal and juvenile justice issues that affect District residents.	Key Project

Operations Header	Operations Title	Operations Description	Type of Operations
OPERATIONAL INFRASTRUCTURE	Training and Technical Assistance	CJCC hosts a number of training and technical assistance events to equip District and federal partners with tools for addressing timely and relevant criminal justice and juvenile justice issues. The training events include the annual Criminal Justice Summit, annual Information Sharing Forum, juvenile justice technical assistance workshops, Bridging Research to Practice series, and Grants Planning workshops.	Daily Service
OPERATIONAL INFRASTRUCTURE	Juvenile Justice Compliance Monitoring	CJCC's Juvenile Justice Compliance Monitor ensures the District's compliance with four core requirements of the Juvenile Justice and Delinquency Prevention Act (JJDPA): (1) deinstitutionalization of status offenders; (2) separation of juveniles from adults in secure facilities; (3) removal of juveniles from adult jails and lockups; and (4) reduction of disproportionate minority contact within the juvenile justice system. Noncompliance would result in a reduction of grant funding from the Office of Juvenile Justice and Delinquency Prevention (OJJDP). The Compliance Monitor receives and reviews annual admissions reports from all DC juvenile correctional and detention facilities and conducts site visits at each of these facilities. The Compliance Monitor investigates presumptive violations and recommends corrective actions, as needed.	Daily Service

#### 2021 Workload Measures

Workload Measures - Operations	Measure	New Measure/Benchmark Year	FY2016 Actual	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY 2021 Quarter 1	FY 2021 Quarter 2	FY 2021 Quarter 3	FY 2021 Quarter 4	FY 2021 Report
	1 - JUSTIS facilitates electronic information sharing among local and federal criminal justice partners. (3 Measures)											
	Number of JUSTIS training sessions conducted	<input type="checkbox"/>	10	29	25	35	21	Annual Measure	Annual Measure	Annual Measure	Annual Measure	30
	Number of security-related information sessions conducted	<input type="checkbox"/>	New in 2019	New in 2019	New in 2019	1	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	3
	Number of JUSTIS audits conducted (agencies audited)	<input type="checkbox"/>	Needs Update	New in 2020	New in 2020	New in 2020	60	0	30	29	0	59
	2 - Databases to Support Committees and Workgroups (2 Measures)											
	Average number of hits per month on the Resource Locator	<input type="checkbox"/>	Needs Update	Not Available	95	77	57.5	44	54	46	53	49.3
	Average number of hits per month on the New Psychoactive Substances (NPS) Database	<input type="checkbox"/>	New in 2019	New in 2019	New in 2019	4	0	0	0	37	0	9.3
	2 - Interagency Committees and Workgroups (3 Measures)											
	Number of multi-agency efforts supported by committees and workgroups	<input type="checkbox"/>	New in 2019	New in 2019	New in 2019	9	10	Annual Measure	Annual Measure	Annual Measure	Annual Measure	18
	Average number of agencies that participated in committee and workgroup meetings	<input type="checkbox"/>	New in 2019	New in 2019	New in 2019	7.3	9.1	9.3	9.1	9.9	9.6	9.5
	Number of committee and workgroup meetings conducted	<input type="checkbox"/>	New in 2019	New in 2019	New in 2019	145	196	43	39	40	34	156
	3 - Research and Analysis to Support CJCC Priority Areas (2 Measures)											
	Number of research and analytical products completed to help inform efforts across CJCC priority areas	<input type="checkbox"/>	New in 2018	New in 2018	29	45	189	Annual Measure	Annual Measure	Annual Measure	Annual Measure	212
	Number of briefings and presentations CJCC provided to partner agencies and other stakeholders pertaining to completed research and analytical reports	<input type="checkbox"/>	Needs Update	Not Available	18	12	31	12	12	10	10	44
	4 - Juvenile Justice Compliance Monitoring (1 Measure)											
	Number of juvenile facilities visited by the Compliance Monitor	<input type="checkbox"/>	New in 2018	New in 2018	19	14	14	Annual Measure	Annual Measure	Annual Measure	Annual Measure	10
	4 - Public Meetings (2 Measures)											
	Number of Public Meetings held	<input type="checkbox"/>	New in 2018	New in 2018	2	2	5	Annual Measure	Annual Measure	Annual Measure	Annual Measure	1
	Number of people who attended the Public Meetings	<input type="checkbox"/>	Needs Update	New in 2020	New in 2020	New in 2020	379	Annual Measure	Annual Measure	Annual Measure	Annual Measure	112
	4 - Training and Technical Assistance (3 Measures)											
	Number of people who participated in training and technical assistance events	<input type="checkbox"/>	Needs Update	New in 2020	New in 2020	New in 2020	57	98	182	144	58	482
	Number of Justice Statistics Analysis Tool (JSAT) training sessions conducted	<input type="checkbox"/>	New in 2019	New in 2019	New in 2019	4	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0
	Number of training and technical assistance events conducted	<input type="checkbox"/>	Needs Update	New in 2020	New in 2020	New in 2020	1	1	2	2	1	6

#### 2021 Initiatives

Strategic Initiatives



Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this Initiative support the Resilient DC Strategy?	Cluster	Add Initiative Update
Interagency Committees and Workgroups (1 Strategic Initiative)						
Risk Terrain Modeling (Phase III)	CJCC has applied Risk Terrain Modeling to predict where shootings and robberies are likely to occur based on correlations between prior occurrences of those crimes and certain spatial factors. During FY21, CJCC will continue to refine the model and work with representatives from public safety and justice agencies, and other relevant agencies, to identify interventions to mitigate the risk of gun violence and robberies in targeted areas throughout the District.	09-30-2021	<input type="checkbox"/>	<input type="checkbox"/>	Deputy Mayor for Public Safety and Justice	Add Initiative Update
JUSTIS facilitates electronic information sharing among local and federal criminal justice partners. (1 Strategic Initiative)						
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	JUSTIS facilitates electronic information sharing among local and federal criminal justice partners by ingesting data directly from agencies' records management systems (RMS) and displaying that data in the information portal or allowing direct sharing between agency RMS's through the system-to-system exchange. During FY21, the Metropolitan Police Department (MPD), Department of Corrections (DOC) and Pretrial Services Agency (PSA) are slated to launch new records management systems. CJCC will establish new interfaces between JUSTIS and each agency's system by the end of the fiscal year.	09-30-2021	<input type="checkbox"/>	<input type="checkbox"/>	Deputy Mayor for Public Safety and Justice	Add Initiative Update
Research and Analysis to Support CJCC Priority Areas (2 Strategic Initiatives)						
FISMA Compliance for the Justice Statistical Analysis Tool (JSAT)	JSAT automates criminal justice information sharing in the District for the purpose of research and analysis and to increase transparency regarding activity across the District's criminal justice system. During FY20, CJCC engaged a contractor to develop a System Security and Privacy Plan (SSPP) for the JSAT Enterprise—the component of JSAT that is used to exchange data among local and federal justice system agencies in the District. To help ensure the JSAT Enterprise is a secure and reliable system, during FY21, CJCC will engage an external auditor to review the SSPP in accordance with National Institute of Standards and Technology (NIST) and Federal Information Security Modernization Act (FISMA) requirements.	09-30-2021	<input type="checkbox"/>	<input type="checkbox"/>	Deputy Mayor for Public Safety and Justice	Add Initiative Update
Gun Violence Problem Analysis	The CJCC will engage the National Institute for Criminal Justice Reform (NICJR) to conduct a problem analysis of gun violence in the District of Columbia. A problem analysis is a set of data collection and analysis exercises designed to (1) establish a common understanding of the local violence problem and (2) inform the selection and implementation of violence reduction strategies. The analysis will consist of an Audit of Violent Groups in the District, Homicide Incident Review, Offender and Victim Characteristic Analysis, and Violent Crime Trend Analysis and Mapping.	09-30-2021	<input type="checkbox"/>	<input type="checkbox"/>	Deputy Mayor for Public Safety and Justice	Add Initiative Update

#### 2021 Initiative Updates

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
Establishing Interfaces between JUSTIS and New Agency Records Management Systems (4 Initiative Updates)						
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	Partner agencies are in the process of migrating to their new Records Management Systems.	0-24%	High	Incremental		Q1
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	Partner agencies are in the process of migrating to their new Records Management Systems.	0-24%	High	Incremental		Q2
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	Partner agencies are in the process of migrating to their new Records Management Systems.	25-49%	High	Incremental		Q3
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	Partner agencies are in the process of migrating to their new Records Management Systems. MPD migration to its cloud-based system, Mark43, is complete. DOC continues its development to move to its cloud-based system, Microsoft Dynamics 365. PSA has suspended their migration to their cloud-based system, Salesforce.	50-74%		Incremental		Q4
FISMA Compliance for the Justice Statistical Analysis Tool (JSAT) (4 Initiative Updates)						
FISMA Compliance for the Justice Statistical Analysis Tool (JSAT)	During Q1, the CJCC began reviewing documents, or artifacts, associated with the JSAT System Security and Privacy Plan to identify tasks to be completed for a successful system audit expected to commence by mid-summer. These tasks include system enhancements and policy updates as well as internal training.	0-24%	High	Demonstrable		Q1
FISMA Compliance for the Justice Statistical Analysis Tool (JSAT)	During Q2, the CJCC continued reviewing documents, or artifacts, associated with the JSAT System Security and Privacy Plan to identify tasks to be completed for a successful system audit expected to commence by mid-summer. These tasks include system enhancements and policy updates as well as internal training.	25-49%	High	Demonstrable		Q2
FISMA Compliance for the Justice Statistical Analysis Tool (JSAT)	During Q3, the CJCC continued reviewing documents, or artifacts, associated with the JSAT System Security and Privacy Plan. In June 2021, the CJCC hired a contractor to complete the assessment of the JSAT System Security and Privacy Plan for FISMA compliance in accordance with NIST SP800-53 rev 5.	50-74%	High	Demonstrable		Q3



Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
FISMA Compliance for the Justice Statistical Analysis Tool (JSAT)	The external auditor completed the review of the SSPP in September 2021 and recommended an Authorization to Operate for JSAT, with conditions. CJCC has already begun to address most of the conditions and expects to address all of them during FY22.	Complete		Demonstrable		Q4
Gun Violence Problem Analysis (4 Initiative Updates)						
Gun Violence Problem Analysis	During Q2, NICJR will begin collecting data from relevant partner agencies and conducting interviews with law enforcement, supervision and prosecutorial agency representatives who are knowledgeable about violent groups and recent homicide incidents in the District.	0-24%	High	Incremental		Q1
Gun Violence Problem Analysis	In March 2021, NICJR conducted initial meetings with MPD leadership to begin establishing data sharing agreements and scheduling interviews with law enforcement representatives who are knowledgeable about violent groups and recent homicide incidents in the District.	0-24%	High	Incremental		Q2
Gun Violence Problem Analysis	NICJR initiated the Group Audit and Homicide Incident Review components of the problem analysis in June 2021 by conducting a day-long session with MPD officials most knowledgeable about gangs and crews and specific gun violence incidents. NICJR will complete these components and begin the Individual Characteristics Analysis in July 2021.	25-49%	High	Incremental		Q3
Gun Violence Problem Analysis	NICJR presented preliminary findings regarding the Group Audit, Homicide Incident Review, and the Individual Characteristics Analysis components of the problem analysis to the CJCC Principals in September 2021. NICJR also conducted interviews with criminal justice agency leaders and officials most knowledgeable about gun violence to obtain their perspectives. The final report is expected to be submitted by December 31, 2021.	75-99%		Incremental		Q4
Risk Terrain Modeling (Phase III) (3 Initiative Updates)						
Risk Terrain Modeling (Phase III)	During its January 2021 meeting, the Combating Violent Crime (CVC) Committee will discuss place-based initiatives for combating violent gun crime, including the use of Risk Terrain Modeling. Also during Q2, the CJCC plans to share RTM results with the leadership of the forthcoming Gun Violence Prevention Emergency Operations Center to inform their decisions regarding place-based initiatives.	0-24%	High	Incremental		Q1
Risk Terrain Modeling (Phase III)	In March 2021, CJCC shared the results of the 2021 Risk Terrain Model for Shootings with the Combating Violent Crime Committee, GunStat Workgroup and Building Blocks DC, which includes both justice and non-justice system agencies in the District. Several agencies have taken action in response to the risk-factors for shootings identified in the model, including contacting owners of vacant properties in neighborhoods experiencing violence and increasing security measures at public housing complexes that have experienced violence.	Complete	High	Incremental		Q2
Risk Terrain Modeling (Phase III)	In March 2021, CJCC shared the results of the 2021 Risk Terrain Model for Shootings with the Combating Violent Crime Committee, GunStat Workgroup and Building Blocks DC, which includes both justice and non-justice system agencies in the District. Several agencies have taken action in response to the risk-factors for shootings identified in the model, including contacting owners of vacant properties in neighborhoods experiencing violence and increasing security measures at public housing complexes that have experienced violence.	Complete		Incremental		Q4

#### Internal: Unfinished 2020 Initiatives

Title	Description	Complete to Date	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
JUSTIS (1 Strategic Initiative)						
Mid-Atlantic Regional Information Sharing Initiative (MARIS) - Phase II	Through MARIS-Phase II, CJCC will connect JUSTIS with the equivalent Integrated Justice Information Systems (IJIS) for Maryland, Pennsylvania, and Delaware, which will facilitate not just local, but regional, information sharing across criminal justice agencies. Phase I of MARIS enabled authorized users to conduct searches on particular individuals to determine if they have been arrested, have an outstanding warrant, are under probation, or have any court involvement in jurisdictions throughout the Mid-Atlantic region. Phase II will allow for automated system-to-system exchanges between criminal justice agencies in the Mid-Atlantic region so that users can obtain the details of an arrest, warrant, probation, or court involvement in another Mid-Atlantic jurisdiction.	0-24%	In preparation for Phase II, the CJCC has collaborated with partner jurisdictions to establish their respective user interfaces. Further, the CJCC is prepared to request and receive record-level details from the participating states' information systems. Additional funding is required to complete Phase II of the MARIS Initiative. This funding will allow the Maryland system, which serves as a hub for the information exchange among all participating jurisdictions, to make the required modifications for record-level information exchanges to occur.	Additional funding is required to complete Phase II of the MARIS Initiative. Participating jurisdictions were unable to secure the additional funding during FY20.	09-30-2021	
RESEARCH AND ANALYSIS (1 Strategic Initiative)						
Risk Terrain Modeling (Phase III)	CJCC has applied Risk Terrain Modeling to predict where shootings and robberies are likely to occur based on correlations between prior occurrences of those crimes and certain spatial factors. During FY20, CJCC will continue to refine the model and work with representatives from public safety and justice agencies, and other relevant agencies, to identify interventions to mitigate the risk of gun violence and robberies in targeted areas throughout the District.	50-74%	The 2020 Robbery and Shooting Risk Models were completed in February 2020 and were shared with the GunStat and Combating Violent Crime Workgroups. CJCC shared summaries of evidence-based practices for reducing violent crime employed by other jurisdictions with the Combating Violent Crime committee, where the practices were developed based on the results of Risk Terrain Modeling. CJCC has engaged DCHA officials and has consulted with EOM officials to discuss opportunities for communicating RTM results to relevant non-justice agencies. The Combating Violent Crime Workgroup, which will reconvene in early FY21, will determine next steps with respect to applying RTM results to reduce robberies and shootings in the District.	Engagement with justice and non-justice system agencies regarding the results of the RTM analysis and potential interventions will resume in FY21, upon reconvening of the Combating Violent Crime Committee.	09-30-2021	

#### Administrative Information

Record ID# 758  
Performance Plan ID 758    Blank Initiative Updates    [Blank Initiative Updates](#)

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**CJCC PERFORMANCE PLAN**  
(FY 2022)

## Criminal Justice Coordinating Council FY2022

Agency Criminal Justice Coordinating Council Agency Acronym CJCC Agency Code FJ0

To edit agency and POC information press your agency name (underlined and in blue above).

Agency Performance POCs Kristy B. (CJCC) Love

Agency Budget POCs Kristy B. (CJCC) Love

Fiscal Year 2022

### Agency's Operating Budget

[Lookup Your Agency's Operating Budget](#)

### 2022 Objectives

Objective Number	Strategic Objective	# of Measures	# of Operations	Add Key Performance Indicator
1	Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia.	5	1	Add Key Performance Indicator
2	Facilitate collaboration among criminal and juvenile justice partners for efforts that require participation and input from multiple agencies.	2	2	Add Key Performance Indicator
3	Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal and juvenile justice partners.	1	1	Add Key Performance Indicator
4	Provide training and technical assistance to assist partners in making informed decisions when addressing criminal and juvenile justice issues.	2	3	Add Key Performance Indicator
TOT		10	7	

### 2022 Key Performance Indicators

Measure	New Measure/Benchmark Year	Directionality	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual Report	FY2022 Target	FY 2022 Quarter 1 N/A %	Needs ARPA Information
1 - Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia. (5 Measures)													
Percent of users who reported being satisfied with their JUSTIS experience	<input type="checkbox"/>	Up is Better	87%	87%	90%	85%	90%	81%	83%	93%	83%	Annual Measure	Complete
Percent of users who find JUSTIS to be user-friendly	<input type="checkbox"/>	Up is Better	91%	90%	94%	90%	94%	83%	85%	91%	85%	Annual Measure	Complete
Percent of time JUSTIS is available to users	<input type="checkbox"/>	Up is Better	100%	99%	99%	99%	99%	99%	99%	99%	99%	Annual Measure	Complete
Percent of users who reported that JUSTIS provides necessary and important information for carrying out roles and responsibilities	<input type="checkbox"/>	Up is Better	New in 2018	97%	100%	97%	100%	98%	100%	98%	98%	Annual Measure	Complete
Percent of users who reported that JUSTIS is a primary source of information for them	<input type="checkbox"/>	Up is Better	New in 2018	85%	88%	84%	88%	84%	86%	91%	86%	Annual Measure	Complete
2 - Facilitate collaboration among criminal and juvenile justice partners for efforts that require participation and input from multiple agencies. (2 Measures)													
Percent of CJCC committee chairs who agree that collaboration is necessary to address the criminal and juvenile justice issues covered by their committee	<input type="checkbox"/>	Up is Better	New in 2018	100%	100%	100%	100%	75%	100%	100%	100%	Annual Measure	Complete
Percent of CJCC committee chairs who agree that participation in and information sharing through the committee is important to their agencies' ability to address particular criminal or juvenile justice issues	<input type="checkbox"/>	Up is Better	New in 2018	100%	100%	100%	100%	100%	100%	88%	100%	Annual Measure	Complete
3 - Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal and juvenile justice partners. (1 Measure)													

Measure	New Measure/ Benchmark Year	Directionality	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual Report	FY2022 Target	FY 2022 Quarter 1 N/A %	Needs ARPA Information
Number of research and analytical reports that informed policies or practices	<input type="checkbox"/>	Up is Better	New in 2018	3	4	2	4	6	4	8	4	Annual Measure	Complete
4 - Provide training and technical assistance to assist partners in making informed decisions when addressing criminal and juvenile justice issues. (2 Measures)													
Percent of participants who stated they will be able to use the information they learned during the training/technical assistance session	<input type="checkbox"/>	Up is Better	New in 2018	89%	90%	93%	90%	83%	90%	92%	90%	Annual Measure	Complete
Percent of participants who reported that participation in the training/technical assistance session increased their knowledge about a particular criminal or juvenile justice issue	<input type="checkbox"/>	Up is Better	New in 2018	85%	90%	96%	90%	100%	90%	94%	90%	Annual Measure	Complete

#### 2022 Core Business Measures

Measure	FY2022 Target
No measures found	

#### 2022 Operations

Operations Header	Operations Title	Operations Description	Type of Operations	Add Strategic Initiative	Add Workload Measure
1 - Provide a reliable mechanism for electronic information sharing among local and federal criminal justice partners to enhance public safety in the District of Columbia. (1 Activity)					
JUSTIS	JUSTIS facilitates electronic information sharing among local and federal criminal justice partners.	CJCC operates and maintains JUSTIS, which is the Integrated Justice Information System (IJIS) for the District of Columbia. JUSTIS is available 24 hours a day, 7 days a week, and enables authorized agencies to contribute criminal justice information through an automated data feed. The information is made available to authorized viewing agencies through an information portal, as well as, through a system-to-system exchange.	Daily Service	Add Strategic Initiative	Add Workload Measure
2 - Facilitate collaboration among criminal and juvenile justice partners for efforts that require participation and input from multiple agencies. (2 Activities)					
TOPICAL WORK GROUPS (FED)	Databases to Support Committees and Workgroups	CJCC maintains two databases that help support the work of several of the CJCC committees and workgroups. The Resource Locator is a searchable, online database of more than 750 service providers in the Washington, D.C. metropolitan area, that are equipped to assist returning citizens and others with housing, substance abuse, mental health, social services, medical, and legal needs, among others. The New Psychoactive Substances (NPS) Database provides a consolidated list of all chemicals that are currently being used to manufacture NPS, including formal and common names, as well as classification information, where available. Use of the database is restricted to local, regional and federal law enforcement partners.	Daily Service	Add Strategic Initiative	Add Workload Measure
TOPICAL WORK GROUPS (FED)	Interagency Committees and Workgroups	CJCC facilitates and supports the efforts of multiple committees and workgroups, which include representatives from public safety and justice, education and health and human services agencies in the District, as well as federal criminal justice agencies. The committees and workgroups convene to address a range of system-wide criminal justice and juvenile justice issues with respect to Information Technology, Research and Analysis, Combating Violent Crime, Juvenile Justice, Substance Abuse and Mental Health Services, Adult Reentry, and Grants Planning.	Daily Service	Add Strategic Initiative	Add Workload Measure
3 - Conduct research and analysis to enhance data-driven and evidence-based decision-making among criminal and juvenile justice partners. (1 Activity)					
RESEARCH AND ANALYSIS	Research and Analysis to Support CJCC Priority Areas	CJCC's Statistical Analysis Center (SAC) conducts research and analysis to help inform interagency efforts across several of the CJCC priority areas (combating violent crime, substance abuse and mental health, juvenile justice, and adult reentry).	Key Project	Add Strategic Initiative	Add Workload Measure
4 - Provide training and technical assistance to assist partners in making informed decisions when addressing criminal and juvenile justice issues. (3 Activities)					
OPERATIONAL INFRASTRUCTURE	Public Meetings	CJCC hosts Public Meetings, where community members have the opportunity to engage with partners on relevant criminal and juvenile justice issues that affect District residents.	Key Project	Add Strategic Initiative	Add Workload Measure
OPERATIONAL INFRASTRUCTURE	Training and Technical Assistance	CJCC hosts a number of training and technical assistance events to equip District and federal partners with tools for addressing timely and relevant criminal justice and juvenile justice issues. The training events include the annual Criminal Justice Summit, annual Information Sharing Forum, Juvenile Justice Technical Assistance Workshops, Bridging Research to Practice series, and Grants Planning workshops.	Daily Service	Add Strategic Initiative	Add Workload Measure
OPERATIONAL INFRASTRUCTURE	Juvenile Justice Compliance Monitoring	CJCC's Juvenile Justice Compliance Monitor ensures the District's compliance with four core requirements of the juvenile justice and delinquency prevention act (JDPA): (1) deinstitutionalization of status offenders; (2) separation of juveniles from adults in secure facilities; (3) removal of juveniles from adult jails and lockups; and (4) reduction of disproportionate minority contact within the juvenile justice system. Noncompliance would result in a reduction of grant funding from the Office of Juvenile Justice and Delinquency Prevention (OJJDP). The Compliance Monitor receives and reviews annual admissions reports from all DC juvenile correctional and detention facilities and conducts site visits at each of these facilities. The Compliance Monitor investigates presumptive violations and recommends corrective actions, as needed.	Daily Service	Add Strategic Initiative	Add Workload Measure

#### 2022 Workload Measures

Measure	New Measure/ Benchmark Year	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual Report	FY 2022 Quarter 1 N/A %	Needs ARPA Information
1 - JUSTIS facilitates electronic information sharing among local and federal criminal justice partners. (3 Measures)								
Number of JUSTIS training sessions conducted	<input type="checkbox"/>	29	25	35	21	30	Annual Measure	Complete
Number of security-related information sessions conducted	<input type="checkbox"/>	New in 2019	New in 2019	1	0	3	Annual Measure	Complete
Number of JUSTIS audits conducted (agencies audited)	<input type="checkbox"/>	New in 2020	New in 2020	New in 2020	60	59	0	Complete
2 - Databases to Support Committees and Workgroups (2 Measures)								
Average number of hits per month on the Resource Locator	<input type="checkbox"/>	Not Available	95	77	57.5	49.3	38.3	Complete
Average number of hits per month on the New Psychoactive Substances (NPS) Database	<input type="checkbox"/>	New in 2019	New in 2019	4	0	9.3	0	Complete
2 - Interagency Committees and Workgroups (3 Measures)								
Number of multi-agency efforts supported by committees and workgroups	<input type="checkbox"/>	New in 2019	New in 2019	9	10	18	Annual Measure	Complete
Average number of agencies that participated in committee and workgroup meetings	<input type="checkbox"/>	New in 2019	New in 2019	7.3	9.1	9.5	9.7	Complete
Number of committee and workgroup meetings conducted	<input type="checkbox"/>	New in 2019	New in 2019	145	196	156	39	Complete
3 - Research and Analysis to Support CJCC Priority Areas (2 Measures)								
Number of research and analytical products completed to help inform efforts across CJCC priority areas	<input type="checkbox"/>	New in 2018	29	45	189	212	Annual Measure	Complete
Number of briefings and presentations CJCC provided to partner agencies and other stakeholders pertaining to completed research and analytical reports	<input type="checkbox"/>	Not Available	18	12	31	44	14	Complete
4 - Juvenile Justice Compliance Monitoring (1 Measure)								
Number of juvenile facilities visited by the Compliance Monitor	<input type="checkbox"/>	New in 2018	19	14	14	10	Annual Measure	Complete
4 - Public Meetings (2 Measures)								
Number of public meetings held	<input type="checkbox"/>	New in 2018	2	2	5	1	Annual Measure	Complete
Number of people who attended the public meetings	<input type="checkbox"/>	New in 2020	New in 2020	New in 2020	379	112	Annual Measure	Complete
4 - Training and Technical Assistance (3 Measures)								
Number of Justice Statistics Analysis Tool (JSAT) training sessions conducted	<input type="checkbox"/>	New in 2019	New in 2019	4	0	0	Annual Measure	Complete
Number of training and technical assistance events conducted	<input type="checkbox"/>	New in 2020	New in 2020	New in 2020	1	6	1	Complete
Number of people who participated in training and technical assistance events	<input type="checkbox"/>	New in 2020	New in 2020	New in 2020	57	482	60	Complete

#### 2022 Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this Initiative support the Resilient DC Strategy?	Is this Initiative related to an American Rescue Plan Act (ARPA) enhancement?	Does this Initiative enhance racial equity in the District?	Cluster	Add Initiative Update
JUSTIS facilitates electronic information sharing among local and federal criminal justice partners. (2 Strategic Initiatives)								
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	JUSTIS facilitates electronic information sharing among local and federal criminal justice partners by ingesting data directly from agencies' records management systems (RMS) and displaying that data in the information portal or allowing direct sharing between agency RMSs through the system-to-system exchange. During FY21 and FY22, the Metropolitan Police Department (MPD), Department of Corrections (DOC) and Pretrial Services Agency (PSA) are slated to launch new records management systems. CJCC will establish new interfaces between JUSTIS and each agency's system by the end of the fiscal year.	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Public Safety and Justice	
JUSTIS Strategic Plan	CJCC manages and administers the District's designated Integrated Justice Information System (IJIS), referred to as the Justice Information System (JUSTIS). JUSTIS, a web-based information portal, displays data from multiple agencies on the same screen. It has a system exchange component and an information hub that allows the exchange of data feeds among its partner agencies. JUSTIS is a critical part of CJCC's information-sharing efforts. CJCC will engage a contractor to develop a five (5) year Information Technology Strategic Plan (Plan) outlining how the agency should be strategically aligned to better meet its mission and satisfy the future needs of its partner agencies and stakeholders.	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Public Safety and Justice	
Research and Analysis to Support CJCC Priority Areas (2 Strategic Initiatives)								



Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this Initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Does this initiative enhance racial equity in the District?	Cluster	Add Initiative Update
Comprehensive Plan to Reduce Gun Violence	During FY2021, the CJCC engaged the National Institute for Criminal Justice Reform (NICJR) to conduct a problem analysis of gun violence in the District of Columbia to (1) establish a common understanding of the local violence problem and (2) inform the selection and implementation of violence reduction strategies. During FY2022, the CJCC will continue to engage with NICJR to develop a Comprehensive Plan to Reduce Gun Violence that (a) summarizes the problem analysis findings; (b) leverages the problem analysis to identify the specific goals and objectives the District should seek to reduce gun violence; and (c) makes recommendations regarding how the gun violence reduction goals and objectives can be achieved.	01-31-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Public Safety and Justice	
Revitalization Act Analysis	On August 5, 1997, Congress enacted the National Capital and Self-Government Improvement Revitalization Act of 1997 to address the root causes of some of the long-term fiscal challenges the District was experiencing at the time. As a result of the Act's passage, the federal government assumed responsibility for certain costly services in the District, including certain criminal justice functions. CJCC has engaged a contractor to submit a written report that (1) analyzes how the changes made to the District's justice system as a result of the Act have impacted justice system operations and (2) examines the impact the systemic changes have had on victims and justice-involved persons.	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Public Safety and Justice	

#### 2022 Initiative Updates

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
Comprehensive Plan to Reduce Gun Violence (1 Initiative Update)						
Comprehensive Plan to Reduce Gun Violence	During Q1, NICJR engaged in meetings with various criminal justice system agency representatives and community stakeholders to obtain their perspectives on the drivers behind gun violence in the District as well as their recommendations on solutions for reducing gun violence.	75-99%	High	Demonstrable		Q1
Establishing Interfaces between JUSTIS and New Agency Records Management Systems (1 Initiative Update)						
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	PSA has suspended its transition to a new RMS. DDC continues its development to move to its cloud-based system, Microsoft Dynamics 365. DCSC continues its development to move to its cloud-based system, Odyssey.	25-49%	High	Incremental		Q1
JUSTIS Strategic Plan (1 Initiative Update)						
JUSTIS Strategic Plan	CJCC's vendor, Mindcubed, delivered a draft of the five (5) year Information Technology Strategic Plan. CJCC's executive management and IT staff are reviewing the plan to provide feedback to Mindcubed.	75-99%	High	Incremental		Q1
Revitalization Act Analysis (1 Initiative Update)						
Revitalization Act Analysis	During Q1, the CJCC issued a request for proposals and quotes to solicit potential vendors to conduct the Revitalization Act Analysis. CJCC formed a technical panel to review and score the proposals. At the start of Q2, the DC Policy Center was selected as the contractor to conduct this analysis.	0-24%	High	Incremental		Q1

#### 2022 ARP Key Performance Indicators

Measure	New Measure/Benchmark Year	Directionality	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual
No measures found														

#### 2022 ARP Workload Measures

Measure	New Measure/Benchmark Year	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	Needs ARPA Information
No measures found											

#### 2021 Unfinished Initiatives

Title	Description	Complete to Date	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
JUSTIS facilitates electronic information sharing among local and federal criminal justice partners. (1 Strategic Initiative)						

Title	Description	Complete to Date	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
Establishing Interfaces between JUSTIS and New Agency Records Management Systems	JUSTIS facilitates electronic information sharing among local and federal criminal justice partners by ingesting data directly from agencies' records management systems (RMS) and displaying that data in the information portal or allowing direct sharing between agency RMSs through the system-to-system exchange. During FY21, the Metropolitan Police Department (MPD), Department of Corrections (DOC) and Pretrial Services Agency (PSA) are slated to launch new records management systems. CJCC will establish new interfaces between JUSTIS and each agency's system by the end of the fiscal year.	50-74%	Partner agencies are in the process of migrating to their new Records Management Systems. MPD migration to its cloud-based system, Mark43, is complete. DOC continues its development to move to its cloud-based system, Microsoft Dynamics 365. PSA has suspended their migration to their cloud-based system, Salesforce.	Development activities are still in process for DOC's records management system.	07-31-2022	Add Initiative Update
Research and Analysis to Support CJCC Priority Areas (1 Strategic Initiative)						
Gun Violence Problem Analysis	The CJCC will engage the National Institute for Criminal Justice Reform (NICJR) to conduct a problem analysis of gun violence in the District of Columbia. A problem analysis is a set of data collection and analysis exercises designed to (1) establish a common understanding of the local violence problem and (2) inform the selection and implementation of violence reduction strategies. The analysis will consist of an Audit of Violent Groups in the District, Homicide Incident Review, Offender and Victim Characteristic Analysis, and Violent Crime Trend Analysis and Mapping.	75-99%	NICJR presented preliminary findings regarding the Group Audit, Homicide Incident Review, and the Individual Characteristic Analysis components of the problem analysis to the CJCC Principals in September 2021. NICJR also conducted interviews with criminal justice agency leaders and officials most knowledgeable about gun violence to obtain their perspectives. The final report is expected to be submitted by December 31, 2021.	In addition to the contract that CJCC entered into with NICJR, MPD also entered into an MOU with NICJR with respect to access to MPD data and personnel for the analysis. The MOU was executed in April 2021, which was halfway through the project period.	11-30-2021	Add Initiative Update

#### 2021 Unfinished Initiative Updates

Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY21	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
No initiative updates found										

#### Administrative Information

Record ID# 845

Performance Plan ID 845 [Blank Initiative Updates](#) [Blank Initiative Updates](#)

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