Agency	Posn Nbr	Title	Hire Date	FTE	Vac Stat	Grade
AT0	00002543	CHIEF OF STAFF	8/14/00	1	F	18
AT0	00005344	Executive Office Manager	7/20/98	1	F	13
AT0	00010872	Interim Chief Financial Office	7/2/01	1	F	11
AT0	00016461	EXECUTIVE ASST	4/2/73	1	F	13
AT0	00023029	Internal Controls Manager	7/6/20	1	F	15
AT0	00023604	EXECUTIVE ASST	1/13/92	1	F	14
AT0	00028183	SENIOR FINANCIAL POLICY ADVISO	2/9/15	1	F	16
AT0	00028192	DIR MGMT & ADMIN	5/12/86	1	F	17
AT0	00033241	EXECUTIVE ASST	10/1/02	1	F	14
AT0	00037387	Continuous Improvement Officer	11/27/17	1	F	15
AT0	00048193	Chief Risk Officer	7/15/13	1	F	16
AT0	00085432	Risk and Compliance Specialist		1	V	14
AT0	00085800	Risk and Compliance Specialist	3/9/15	1	F	14
AT0	00099972	Financial Analyst	6/22/20	1	F	13
AT0	00013422	Public Affairs Officer	4/14/08	1	F	15
AT0	00002975	ASST GEN COUNSEL	8/4/08	1	F	15
AT0	00007699	EXECUTIVE ASST	10/22/01	1	F	13
AT0	00011841	ASST GEN COUNSEL	4/12/10	1	F	15
AT0	00012813	GEN COUNSEL	8/23/04	1	F	17
AT0	00013188	ASST GEN COUNSEL		1	V	15
AT0	00035494	ASSOC GEN COUNSEL	2/7/05	1	F	16
AT0	00035580	Associate General Counsel (Pub	11/9/20	1	F	16
AT0	00035808	ASST GEN COUNSEL	3/12/01	1	F	15
AT0	00042707	ASST GEN COUNSEL	5/10/21	1	F	15
AT0	00044567	ASSOC GEN COUNSEL PERS PROC	1/20/08	1	F	16
AT0	00082824	ASST GEN COUNSEL	11/12/19	1	F	15
AT0	00011129	PARALEGAL SPECIALIST	8/24/15	1	F	12
AT0	00013088	ASST GEN COUNSEL	4/13/20	1	F	15
AT0	00014521	Paralegal Specialist	1/18/22	1	F	12
AT0	00035940	ASST GEN COUNSEL	4/30/18	1	F	15
AT0	00002375	CONTRACT SPECIALIST	4/14/08	1	F	13
AT0	00004905	CONTRACT SPECIALIST		1	V	13
AT0	00008973	Director, Office of Contracts	4/2/07	1	F	16
AT0	00010977	Document Control Specialist	2/17/09	1	F	11
AT0	00015546	CONTRACT SPECIALIST	8/18/08	1	F	13
AT0	00015598	SUPVY CONTRACT SPEC	2/4/08	1	F	15
AT0	00027311	CONTRACT SPECIALIST	1/5/15	1	F	13
AT0	00033050	SUPVY CONTRACT SPEC	7/5/11	1	F	15
AT0	00070277	CONTRACT SPEC	3/31/08	1	F	14
AT0	00078301	CONTRACT SPECIALIST	4/14/08	1	F	13
AT0	00090860	CONTRACT SPECIALIST	11/12/13	1	F	13
AT0	00007879	CONTRACT SPECIALIST	5/25/97	1	F	13
AT0	00006772	Contracts Coordinator	5/2/16	1	F	11
AT0	00094868	CONTRACT SPECIALIST	2/19/19	1	F	13
AT0	00021596	HR Business Partner	5/16/16	1	F	13
AT0	00100163	HR Business Partner		1	V	13
AT0	00002690	HR Business Partner	12/9/19	1	F	13

AT0	00010941	Human Resources Program Manage	5/23/16	1	F	14
AT0	00013282	Executive Director, Human Reso	11/10/08	1	F	17
AT0	00085231	HUMAN RESOURCES SPEC	9/30/19	1	F	14
AT0	00010194	HR Program Manager, Employee/L	6/21/21	1	F	14
AT0	00086188	Human Resource Executive Advis	3/19/18	1	F	15
AT0	00000168	Human Resources Coordinator		1	V	11
AT0	00017065	Administrative Coordinator	8/19/19	1	F	11
AT0	00032412	HR Specialist, Employee Benefi	6/21/21	1	F	12
AT0	00077053	Human Resources Specialist	12/16/13	1	F	13
AT0	00078203	Talent Acquisition Advisor	7/17/17	1	F	13
AT0	00085549	HR Specialist	12/1/14	1	F	13
AT0	00099876	Talent Acquisition Advisor	10/15/19	1	F	12
AT0	00100117	Human Resources Coordinator	6/11/18	1	F	9
AT0	00006436	HR Supervisor, Recruitment & A	2/29/16	1	F	14
AT0	00036393	Human Resources Assistant	6/24/19	1	F	8
AT0	00088519	HR Business Partner	7/23/18	1	F	13
AT0	00033234	EDUCATION SPEC	11/4/13	1	F	13
AT0	00044453	Training & Development Special	10/12/21	1	F	12
AT0	00001285	Human Resources Supervisor		1	V	14
AT0	00020740	DIRECTOR SUPPORT SERVICES	3/12/01	1	F	14
AT0	00003712	Support Services Assistant	8/4/97	1	F	8
AT0	00011006	Logistics Management Specialis		1	V	12
AT0	00022454	Support Services Assistant	10/17/16	1	F	8
AT0	00023475	Support Services Assistant	6/12/06	1	F	8
AT0	00016752	Support Services Assistant	1/7/86	1	F	8
AT0	00018214	Support Services Assistant	7/5/98	1	F	8
AT0	00017741	LEAD SUPPORT SRVS SPEC	10/1/97	1	F	11
AT0	00026843	Operations Support Specialist	5/25/97	1	F	11
AT0	00085664	Risk and Compliance Specialist	2/9/15	DIFS	F	14
AT0	00097775	Project Coordinator	4/29/19	DIFS	F	11
AT0	00098094	FINANCIAL SYSTEMS SPEC	1/4/97	DIFS	F	15
AT0	00098098	CLUSTER CONTROLLER	7/20/09	DIFS	F	16
AT0	00098100	BUDGET DIR (CLUSTER)	9/2/97	DIFS	F	16
AT0	00098118	AGENCY FISCAL OFFICER	10/1/06	DIFS	F	16
AT0	00098119	CONTROLLER	3/31/97	DIFS	F	16
AT0	00098120	Accounting Manager	12/19/11	DIFS	F	14
AT0	00098121	AGENCY FISCAL OFFICER	1/5/98	DIFS	F	16
AT0	00098122	Grants Program Manager	1/3/12	DIFS	F	13
AT0	00098123	AGENCY FISCAL OFFICER	4/8/13	DIFS	F	16
AT0	00098124	ACCOUNTS PAYABLE SUPV	10/13/98	DIFS	F	14
AT0	00098125	ACCOUNTING OFFICER		DIFS	V	15
AT0	00098126	AGENCY FISCAL OFFICER	4/17/07	DIFS	F	16
AT0	00098127	ACCOUNTING OFFICER	1/7/08	DIFS	F	15
AT0	00098128	BUDGET OFFICER	3/2/96	DIFS	F	15
AT0	00098129	ACCOUNTING OFFICER	7/6/98	DIFS	F	15
AT0	00100313	Staff Assistant	3/2/20	DIFS	F	7
AT0	00104194	Risk Analyst	7/19/21	DIFS	F	14
AT0	00105355	Accountant (Term)	11/8/21	1	F	12

AT0	00005349	ADMIN SPEC	10/8/00	1	F	11
AT0	00009403	Administrative Coordinator	8/25/14	1	F	11
AT0	00014782	STAFF ASST	8/3/98	1	F	12
AT0	00022253	STAFF ASSISTANT	8/12/13	1	F	11
AT0	00006795	Deputy Chief Financial Officer	12/6/21	1	F	18
AT0	00027596	DEPUTY CONTROLLER	6/18/01	1	F	17
AT0	00017883	SENIOR MGR OPERATIONS ADMIN	3/3/85	1	F	14
AT0	00002641	ACCOUNTING SYSTEMS MGR	5/14/01	1	F	14
AT0	00009361	SENIOR ACCOUNTANT	9/14/09	1	F	13
AT0	00009948	SENIOR ACCOUNTANT	6/29/15	1	F	13
AT0	00021673	ACCOUNTANT	1/1/84	1	F	11
AT0	00026342	ACCOUNTANT	5/24/93	1	F	13
AT0	00027083	Accounting Technician	6/16/14	1	F	8
AT0	00004304	STAFF ASSISTANT	9/16/96	1	F	11
AT0	00006191	ACCOUNTING TECH	8/18/86	1	F	9
AT0	00006345	ACCOUNTANT	12/11/17	1	F	12
AT0	00010828	ACCOUNTING OFFICER	3/21/82	1	F	15
AT0	00012984	SENIOR ACCOUNTANT	2/12/01	1	F	13
AT0	00013032	DIR ACCOUNTING OPS	7/24/06	1	F	16
AT0	00021600	ACCOUNTANT	11/9/09	1	F	12
AT0	00022184	ACCOUNTING TECH	3/1/82	1	F	9
AT0	00037343	SENIOR ACCOUNTANT	7/23/18	1	F	13
AT0	00000222	Executive Accounting Advisor (	10/16/06	1	F	15
AT0	00001767	ACCOUNTANT	3/16/98	1	F	14
AT0	00040379	Director, Accounting Policies	10/27/97	1	F	15
AT0	00004147	MANAGEMENT ANALYST	10/1/94	1	F	12
AT0	00005289	Accounting Manager	7/5/11	1	F	14
AT0	00006986	Financial Reporting and Accoun	1/3/22	1	F	14
AT0	00007295	Cluster Accounting Analyst	2/7/16	1	F	14
AT0	00011701	DIR OF FINANCIAL OPERATIONS	3/23/02	1	F	16
AT0	00012266	ADMIN ASST	7/21/97	1	F	11
AT0	00017276	Financial Systems and Accounti	7/29/13	1	F	15
AT0	00017467	SENIOR ACCOUNTANT	6/2/14	1	F	13
AT0	00018636	FINANCIAL MGMT SPEC	1/4/84	1	F	13
AT0	00018788	Cluster Accounting Analyst	12/15/14	1	F	14
AT0	00023158	Cluster Accounting Analyst	6/16/14	1	F	14
AT0	00027717	Accounting Manager	12/22/08	1	F	15
AT0	00032581	Financial Systems Advisor		1	V	14
AT0	00035093	Financial Database Analyst	12/27/04	1	F	14
AT0	00082532	SENIOR ACCOUNTANT		1	V	13
AT0	00082533	ACCOUNTANT	10/15/19	1	F	11
AT0	00082534	SENIOR ACCOUNTANT	12/11/17	1	F	13
AT0	00082535	ACCOUNTANT	6/29/15	1	F	12
AT0	00003385	Financial Reporting and Contro	11/9/09	1	F	15
AT0	00013775	Director Financial Control & R	10/20/14	1	F	16
AT0	00015926	Cluster Accounting Analyst	1/25/16	1	F	14
AT0	00016393	Director, Accounting Systems A	6/8/97	1	F	16
AT0	00020507	Accountant	3/1/21	1	F	9

AT0	00020700	Financial Systems Specialist	10/12/99	1	F	12
AT0	00022206	Financial Systems Specialist	8/8/16	1	F	12
AT0	00028146	Accountant (Capital Assets)	10/26/20	1	F	12
AT0	00105187	Financial Systems Specialist	10/12/21	1	F	12
AT0	00003650	Pension Benefits Officer	10/12/21	1	F	14
AT0	00004322	Payroll and Benefits Technicia		1	V	9
AT0	00008761	Pension Benefits Specialist	3/16/09	1	F	11
AT0	00011131	Staff Assistant	1/19/21	1	F	7
AT0	00016698	Pension Benefits Specialist	1/28/13	1	F	11
AT0	00020148	Pension Benefits Specialist		1	V	11
AT0	00020781	Pension Benefits Specialist	12/1/14	1	F	11
AT0	00026066	Senior Pension Benefits Specia	4/18/91	1	F	13
AT0	00073608	Lead Payroll Technician	9/13/21	1	F	9
AT0	00009590	Deputy Director, Pay and Retir	5/19/86	1	F	16
AT0	00010082	Payroll Customer Service Manag	5/25/98	1	F	12
AT0	00010937	DIR PAY & RETIREMENT	9/28/20	1	F	17
AT0	00014870	Control and Garnishment Pay Ma	11/20/89	1	F	12
AT0	00015530	Staff Assistant	4/17/18	1	F	9
AT0	00001796	Pension Manager	10/7/02	1	F	13
AT0	00006021	Payroll Specialist	8/30/99	1	F	11
AT0	00006435	Payroll Manager	6/3/13	1	F	14
AT0	00007989	Payroll Business Analyst	2/25/02	1	F	12
AT0	00011122	STAFF ASSISTANT	1/4/01	1	F	9
AT0	00011163	Payroll Financial Officer	2/19/08	1	F	14
AT0	00021728	PAYROLL TECH	2/19/19	1	F	8
AT0	00025645	COMPUTER OPERATOR	11/13/89	1	F	8
AT0	00004614	Payroll Operations Officer		1	V	13
AT0	00004988	PAYROLL TECH		1	V	9
AT0	00005763	PAYROLL TECH	3/2/20	1	F	8
AT0	00007550	Quality Controls Specialist	11/28/16	1	F	12
AT0	00011023	PAYROLL TECH	2/1/88	1	F	9
AT0	00015309	PAYROLL TECH		1	V	8
AT0	00022571	Payroll Operations Supervisor	11/8/99	1	F	12
AT0	00025434	PAYROLL TECH	8/8/16	1	F	8
AT0	00005536	Quality Controls Specialist	8/31/08	1	F	12
AT0	00015614	ACCOUNTING TECH	3/31/97	1	F	9
AT0	00019979	PAYROLL TECH	2/14/00	1	F	8
AT0	00003710	Special Pay Analyst	8/17/98	1	F	11
AT0	00005147	PAYROLL TECHNICIAN	1/24/94	1	F	9
AT0	00009439	Payroll Manager		1	V	12
AT0	00009525	Accounting Technician	2/21/17	1	F	8
AT0	00012648	PAYROLL TECHNICIAN		1	V	9
AT0	00020958	Payroll Technician	8/31/20	1	F	7
AT0	00024168	Special Pay Officer	6/22/98	1	F	14
AT0	00026712	Special Pay Analyst	11/3/14	1	F	11
AT0	00027456	PAYROLL TECH	6/29/15	1	F	8
AT0	00027472	Payroll Specialist	8/11/14	1	F	11
AT0	00098095	Director Financial Control & R	5/7/01	DIFS	F	16

AT0	00098104	Cluster Accounting Analyst		DIFS	V	14
AT0	00098105	Cluster Accounting Analyst		DIFS	V	14
AT0	00098106	Financial Systems & Accounting	4/18/11	DIFS	F	15
AT0	00098107	Financial Database Analyst		DIFS	V	14
AT0	00098109	Director of Policy & Procedure	6/9/97	DIFS	F	16
AT0	00098110	Financial Systems Advisor	11/12/19	DIFS	F	14
AT0	00098111	ACCOUNTANT	3/15/99	DIFS	F	13
AT0	00098112	Financial Systems Specialist		DIFS	V	12
AT0	00098113	SENIOR ACCOUNTANT	11/3/14	DIFS	F	13
AT0	00013116	DEPUTY CFO	7/10/06	1	F	18
AT0	00014120	EXECUTIVE ASST	10/15/96	1	F	13
AT0	00024634	ASSOC DEPUTY CFO OBP	10/16/00	1	F	17
AT0	00027753	OFFICE MGR	12/18/89	1	F	14
AT0	00015975	STAFF ASSISTANT		1	V	11
AT0	00013978	Financial Systems Analyst III	4/11/11	1	F	14
AT0	00016449	Senior Financial Systems Analy		1	V	14
AT0	00021155	Senior Financial Reporting and	3/5/01	1	F	14
AT0	00027682	Manager, Financial Planning an		1	V	15
AT0	00033524	Financial Systems Analyst	10/28/19	1	F	13
AT0	00003296	Senior Operating Budget Analys	2/3/97	1	F	13
AT0	00008002	Director, Financial Planning,	10/31/16	1	F	16
AT0	00105353	Budget Technician	3/2/20	1	F	7
AT0	00105354	Accounting Technician		1	V	8
AT0	00003542	Cost Analyst III	9/17/07	1	F	14
AT0	00000894	Operating Budget Analyst		1	V	12
AT0	00006620	Operating Budget Analyst	5/13/19	1	F	12
AT0	00009717	Senior Operating Budget Analys	1/17/12	1	F	13
AT0	00012339	Budget Administration Analyst	3/31/08	1	F	14
AT0	00026202	Budget Administration Analyst	3/6/06	1	F	14
AT0	00032523	Budget Technician	10/1/18	1	F	8
AT0	00077980	Operating Budget Advisor	3/4/19	1	F	14
AT0	00000046	Senior Operating Budget Analys	4/21/14	1	F	13
AT0	00001546	Operating Budget Analyst	3/18/19	1	F	12
AT0	00006170	Senior Operating Budget Analys	11/19/01	1	F	13
AT0	00007878	Senior Operating Budget Analys		1	V	13
AT0	00013382	OPERATING BUDGET MANAGER	12/7/08	1	F	15
AT0	00016688	Budget Administration Analyst	11/19/01	1	F	14
AT0	00018104	EXECUTIVE ASST	2/19/91	1	F	13
AT0	00021838	Operating Budget Analyst	11/27/17	1	F	9
AT0	00027671	Director, Operating Budget	4/25/11	1	F	16
AT0	00028168	OPERATING BUDGET MANAGER	1/4/10	1	F	15
AT0	00032875	Senior Operating Budget Analys	11/9/09	1	F	13
AT0	00033150	Senior Operating Budget Analys		1	V	13
AT0	00039371	Budget Controller	10/19/15	1	F	14
AT0	00105298	Budget Technician	6/11/18	1	F	8
AT0	00012376	Operating Budget Analyst	10/12/21	1	F	12
AT0	00105352	Budget Technician	1/18/22	1	F	7
AT0	00009273	Director, Capital Budgets/Capi	4/19/99	1	F	16

AT0	00010818	Capital Budget Administration	3/14/11	1	F	13
AT0	00011987	Senior Capital Budget Analyst	4/23/12	1	F	13
AT0	00022987	Budget Technician	11/22/21	1	F	7
AT0	00027426	Capital Budget Administration	1/14/13	1	F	13
AT0	00032488	Capital Budget Advisor	8/15/99	1	F	14
AT0	00040052	Capital Budget/Cap Improv Prog		1	V	15
AT0	00098087	DEPUTY DIRECTOR FOR BUDGET ADM	11/19/00	DIFS	F	15
AT0	00098089	Capital Budget Administration	1/2/12	DIFS	F	13
AT0	00098091	Financial Systems Analyst III	5/10/99	DIFS	F	14
AT0	00098096	Director, Capital Budgets/Capi	1/21/09	DIFS	F	16
AT0	00013340	DEPUTY CFO	3/20/17	1	F	18
AT0	00004734	EXECUTIVE ASST	1/4/98	1	F	13
AT0	00020792	Office Manager	6/20/99	1	F	13
AT0	00011057	Director of Revenue Estimation	8/4/08	1	F	16
AT0	00014023	Director Fiscal & Legislative	2/6/17	1	F	16
AT0	00028165	Fiscal Analyst	12/2/13	1	F	14
AT0	00007028	Fiscal Analyst	10/22/00	1	F	15
AT0	00028114	Fiscal Analyst	7/25/05	1	F	15
AT0	00034856	Fiscal Analyst		1	V	15
AT0	00015475	ADMIN ASST	5/1/06	1	F	11
AT0	00027779	Fiscal Analyst	7/17/00	1	F	14
AT0	00013227	Fiscal Analyst	2/9/15	1	F	14
AT0	00005572	Fiscal Analyst	5/1/06	1	F	15
AT0	00005761	Fiscal Analyst	11/9/09	1	F	15
AT0	00033961	Fiscal Analyst	2/9/15	1	F	14
AT0	00048170	Research Assistant	7/20/20	1	F	11
AT0	00063434	Fiscal Analyst	2/6/06	1	F	15
AT0	00008390	Fiscal Analyst	9/9/13	1	F	15
AT0	00000364	Fiscal Analyst	5/7/01	1	F	15
AT0	00045563	Financial Economist	10/1/13	1	F	16
AT0	00085441	Fiscal Analyst	12/15/14	1	F	15
AT0	00085442	Fiscal Analyst	6/15/15	1	F	14
AT0	00085443	Fiscal Analyst	6/29/15	1	F	14
AT0	00013688	DIR OF ECON AFFAIRS	7/16/01	1	F	16
AT0	00099868	Fiscal Analyst	11/12/19	1	F	14
AT0	00098117	Revenue Accounting Manager	9/24/12	DIFS	F	15
AT0	00008624	DIR OF OPERATIONS	12/5/11	1	F	17
AT0	00010587	DEPUTY CFO OTR	11/14/16	1	F	18
AT0	00015258	Program Analyst	2/5/07	1	F	14
AT0	00024855	STAFF ASSISTANT	5/26/15	1	F	9
AT0	00026487	EXECUTIVE ASST	11/12/85	1	F	13
AT0	00028160	SPECIAL ASST	7/23/07	1	F	15
AT0	00048190	Program Manager	9/14/09	1	F	15
AT0	00000112	ASST GEN COUNSEL	10/15/07	1	F	15
AT0	00003816	ASST GEN COUNSEL	1/25/93	1	F	15
AT0	00005208	Senior Tax Advisor	6/1/82	1	F	15
AT0	00021578	EXECUTIVE ASST	8/14/00	1	F	12
AT0	00023319	Government Information Special	5/2/05	1	F	13

AT0	00024008	ASST GEN COUNSEL	8/8/16	1	F	15
AT0	00028098	ASST GEN COUNSEL	10/31/16	1	F	15
AT0	00028100	Assistant General Counsel	6/24/07	1	F	15
AT0	00028171	Paralegal Specialist	2/28/00	1	F	13
AT0	00033200	ASSOC GEN COUNSEL	4/17/06	1	F	16
AT0	00033216	DEPUTY ASSOC GEN COUNSEL	3/2/98	1	F	16
AT0	00035944	Assistant General Counsel	11/24/08	1	F	15
AT0	00077050	ASST GEN COUNSEL		1	V	15
AT0	00008004	PUBLIC AFFAIRS SPEC	6/19/89	1	F	13
AT0	00013590	Revenue Accounting Manager	5/29/18	1	F	15
AT0	00021745	BUDGET ANALYST	10/23/89	1	F	13
AT0	00009080	Taxpayer Advocate Specialist	10/15/18	1	F	11
AT0	00009216	ACCOUNTING TECH	10/19/15	1	F	8
AT0	00009584	Taxpayer Advocate Specialist	3/16/97	1	F	12
AT0	00014787	Taxpayer Advocate Specialist	6/30/14	1	F	11
AT0	00019855	Taxpayer Advocate	10/15/19	1	F	14
AT0	00020749	Real Property Program Speciali	12/5/99	1	F	12
AT0	00024546	Operations Analyst	10/9/12	1	F	13
AT0	00027536	Unit Manager	3/30/09	1	F	13
AT0	00085158	Taxpayer Advocate Specialist	2/3/20	1	F	11
AT0	00099294	Unit Manager	3/10/14	1	F	13
AT0	00000549	Unit Manager (Operations)	12/9/19	1	F	13
AT0	00003681	Customer Service Tax Specialis		1	V	7
AT0	00004269	Quality Assurance Specialist		1	V	11
AT0	00004801	Customer Service Tax Specialis	3/21/16	1	F	9
AT0	00005202	Customer Service Tax Specialis	7/9/18	1	F	9
AT0	00005594	CUSTOMER SERVICE SPEC	1/13/92	1	F	9
AT0	00006828	Supervisory Customer Service S	4/8/13	1	F	13
AT0	00006860	Customer Service Specialist	7/14/14	1	F	9
AT0	00007546	PROGRAM ANALYST	5/12/97	1	F	12
AT0	00007841	Customer Service Specialist	10/27/14	1	F	9
AT0	00008473	Supervisory Customer Service S	8/21/17	1	F	13
AT0	00008954	Administrative Assistant	1/9/06	1	F	11
AT0	00009330	CUSTOMER SERVICE SPECIALIST	12/7/20	1	F	7
AT0	00009363	Supervisory Customer Service T	8/7/17	1	F	12
AT0	00009752	MANAGEMENT ANALYST	6/3/13	1	F	12
AT0	00010374	CUSTOMER SERVICE SPECIALIST/TE		1	V	11
AT0	00010711	Customer Service Tax Specialis	3/15/21	1	F	7
AT0	00011162	DIR CUSTOMER SVC ADMIN	4/18/16	1	F	16
AT0	00011272	Lead Customer Service Tax Spec	12/12/16	1	F	11
AT0	00012315	Supervisory Customer Service S		1	V	13
AT0	00012492	Lead Customer Service Tax Spec	8/21/17	1	F	11
AT0	00012878	SUPERVISORY CUSTOMER SERVICE S	4/8/13	1	F	13
AT0	00014163	CUSTOMER SERVICE SPEC	7/18/88	1	F	9
AT0	00015325	DEPUTY DIRECTOR, CUSTOMER SERV	11/24/08	1	F	15
AT0	00015733	STAFF ASSISTANT	3/18/19	1	F	9
AT0	00016400	Accounting Technician	4/4/16	1	F	7
AT0	00017002	CUSTOMER SERVICE SPEC	2/21/91	1	F	9

AT0	00017020	CUSTOMER SERVICE SPEC	3/25/91	1	F	9
AT0	00018006	CUSTOMER SERVICE SPEC	11/2/15	1	F	7
AT0	00018012	Customer Service Specialist	12/30/13	1	F	9
AT0	00018060	Lead Customer Service Tax Spec	4/3/17	1	F	11
AT0	00018673	Customer Service Specialist	7/9/07	1	F	9
AT0	00020227	Information Technology Special		1	V	13
AT0	00020644	Lead Customer Service Tax Spec	8/21/07	1	F	11
AT0	00021080	Customer Service Specialist		1	V	9
AT0	00021627	Customer Service Specialist	11/4/13	1	F	9
AT0	00022520	MANAGEMENT ANALYST	3/16/98	1	F	12
AT0	00022949	Customer Service Tax Specialis	8/8/16	1	F	9
AT0	00023272	CUSTOMER SERVICE SPEC		1	V	9
AT0	00024528	Real Property Program Speciali	9/22/14	1	F	9
AT0	00024528	Real Property Program Speciali	7/11/16	1	F	9
AT0	00025721	Supervisory Customer Service T		1	V	13
AT0	00025771	Lead Customer Service Tax Spec	5/1/17	1	F	11
AT0	00026333	Supervisory Customer Service T	3/3/97	1	F	13
AT0	00026634	STAFF ASSISTANT	1/25/93	1	F	11
AT0	00027212	Customer Service Tax Specialis	12/10/18	1	F	9
AT0	00027255	CUSTOMER SERVICE SPEC	6/29/15	1	F	9
AT0	00027685	Customer Service Specialist	3/2/09	1	F	9
AT0	00027813	MANAGEMENT ANALYST	3/16/98	1	F	12
AT0	00028084	Customer Service Specialist	4/18/16	1	F	9
AT0	00028089	Customer Service Specialist	12/22/08	1	F	9
AT0	00028096	CUSTOMER SERVICE SPEC	9/2/97	1	F	11
AT0	00028102	Customer Service Specialist	3/3/08	1	F	9
AT0	00028127	Customer Service Tax Specialis	4/26/21	1	F	7
AT0	00028130	Customer Service System Analys	2/16/10	1	F	12
AT0	00028174	CUSTOMER SERVICE SPEC	3/2/09	1	F	11
AT0	00028175	Customer Service Tax Specialis	6/21/21	1	F	7
AT0	00033951	STAFF ASSISTANT	10/2/06	1	F	11
AT0	00033954	Customer Service Tax Specialis	12/10/18	1	F	9
AT0	00035599	Operations Manager	2/19/08	1	F	14
AT0	00040359	CUSTOMER SERVICE SPEC	5/13/19	1	F	7
AT0	00083703	Customer Service Tax Specialis	4/26/21	1	F	7
AT0	00083704	Quality Assurance Specialist		1	V	11
AT0	00083706	Quality Assurance Specialist	10/28/19	1	F	11
AT0	00084761	Customer Service Tax Specialis	9/13/21	1	F	7
AT0	00084765	Customer Service Tax Specialis	12/9/19	1	F	9
AT0	00085428	Supervisory Customer Service T	2/22/16	1	F	13
AT0	00085969	Customer Service Tax Specialis	9/13/21	1	F	7
AT0	00085970	Customer Service Tax Specialis		1	V	9
AT0	00091424	Customer Service Tax Specialis	6/30/14	1	F	9
AT0	00091425	Customer Service Tax Specialis		1	V	9
AT0	00091426	Customer Service Tax Specialis	10/2/17	1	F	9
AT0	00091427	Customer Service Tax Specialis		1	V	9
AT0	00091428	Customer Service Tax Specialis	11/14/16	1	F	9
AT0	00091429	Customer Service Tax Specialis		1	V	9

AT0	00091430	Customer Service Tax Specialis	12/12/16	1	F	9
AT0	00091431	Customer Service Tax Specialis	9/30/19	1	F	9
AT0	00091432	Customer Service Tax Specialis	9/14/20	1	F	9
AT0	00091434	Customer Service Tax Specialis	2/21/17	1	F	9
AT0	00091435	Customer Service Tax Specialis	5/1/17	1	F	9
AT0	00091436	Customer Service Tax Specialis		1	V	9
AT0	00091437	Lead Customer Service Tax Spec	2/23/15	1	F	11
AT0	00091438	Supervisory Customer Service T	7/19/21	1	F	13
AT0	00097848	Customer Service Tax Specialis	4/2/18	1	F	9
AT0	00019628	Supervisory Returns Processing	10/9/90	1	F	15
AT0	00008535	Real Property Program Speciali	7/24/17	1	F	12
AT0	00015315	Unit Manager	2/21/17	1	F	13
AT0	00025898	Real Property Program Speciali	10/11/87	1	F	12
AT0	00008931	Appraiser	2/3/20	1	F	12
AT0	00037384	Exemption Specialist	6/6/83	1	F	13
AT0	00004821	PROGRAM ANALYST	5/14/07	1	F	13
AT0	00005660	Recordation Tax Specialist	3/26/01	1	F	11
AT0	00007923	Recordation Tax Specialist		1	V	11
AT0	00008878	Legal Instruments Examiner	9/14/20	1	F	8
AT0	00008897	LEGAL INSTRUMENTS EXAMINER	1/7/19	1	F	8
AT0	00009897	Recorder of Deeds	3/30/09	1	F	15
AT0	00010211	LEGAL INSTRUMENTS EXAMINER	5/26/09	1	F	8
AT0	00011345	LEGAL INSTRUMENTS EXAMINER	9/5/17	1	F	8
AT0	00012177	Legal Instruments Examiner		1	V	8
AT0	00012642	Legal Instruments Examiner	4/6/15	1	F	8
AT0	00014834	LEGAL INSTRUMENTS EXAMINER	10/1/94	1	F	8
AT0	00015838	Recordation Tax Specialist	3/12/12	1	F	11
AT0	00017035	Supervisory Legal Instruments	4/20/15	1	F	11
AT0	00017635	LEGAL INSTRUMENTS EXAMINER	9/28/20	1	F	8
AT0	00018031	LEAD LEGAL INSTRUMNT EXAMINR	3/20/17	1	F	9
AT0	00019579	LEAD LEGAL INSTRUMNT EXAMINR	6/30/14	1	F	9
AT0	00022521	Supervisory Legal Instruments	4/3/06	1	F	11
AT0	00026107	Recordation Tax Specialist	6/1/15	1	F	11
AT0	00026429	Supervisory Legal Instruments		1	V	11
AT0	00026805	LEGAL INSTRUMENTS EXAMINER	6/26/06	1	F	8
AT0	00028079	Deputy Recorder of Deeds	4/23/12	1	F	14
AT0	00037376	LEAD LEGAL INSTRUMNT EXAMINR	5/29/07	1	F	9
AT0	00086210	LEGAL INSTRUMENTS EXAMINER	10/15/19	1	F	8
AT0	00000388	Supervisory Appraiser	4/13/09	1	F	14
AT0	00000501	Appraiser	11/18/13	1	F	13
AT0	00001812	Supervisory Appraiser	4/5/82	1	F	14
AT0	00002314	Appraiser	1/14/02	1	F	13
AT0	00003782	Appraiser	9/25/00	1	F	13
AT0	00003965	Appraiser	9/13/99	1	F	13
AT0	00004343	Appraiser	7/10/17	1	F	12
AT0	00004579	Appraiser	6/24/19	1	F	12
AT0	00004608	Appraiser	10/1/94	1	F	13
AT0	00004636	Appraiser	5/8/00	1	F	12

AT0	00004683	Appraiser	11/13/07	1	F	12
AT0	00005189	Supervisory Appraiser	11/4/85	1	F	14
AT0	00005917	MGMT & PGM ANALYST		1	V	13
AT0	00005980	Supervisory Appraiser	6/1/15	1	F	14
AT0	00006794	Appraiser	11/4/13	1	F	13
AT0	00006919	Assessment Program Coordinator	6/16/14	1	F	11
AT0	00007196	Appraiser	4/13/20	1	F	11
AT0	00008005	Appraiser	3/24/14	1	F	9
AT0	00008427	Chief Appraiser	6/22/09	1	F	15
AT0	00008467	Appraiser		1	V	13
AT0	00009214	Supervisory Appraiser	6/29/15	1	F	14
AT0	00009672	Assessment Program Specialist	9/26/99	1	F	11
AT0	00010732	Assessment Program Specialist	9/26/99	1	F	11
AT0	00012830	Appraiser	3/23/15	1	F	11
AT0	00013184	Appraiser	1/27/14	1	F	13
AT0	00013967	Appraiser	7/20/09	1	F	13
AT0	00014039	Assessment Program Specialist	8/21/06	1	F	11
AT0	00014051	Appraiser	9/24/01	1	F	13
AT0	00015564	Appraiser	11/28/05	1	F	13
AT0	00016045	STAFF ASSISTANT	6/12/17	1	F	9
AT0	00016441	Supervisory Appraiser	5/29/05	1	F	14
AT0	00016692	STAFF ASSISTANT	4/2/18	1	F	9
AT0	00017723	Lead Assessment Program Specia	6/6/88	1	F	12
AT0	00017739	Supervisory Appraiser	8/17/09	1	F	14
AT0	00017786	Appraiser	10/26/87	1	F	13
AT0	00018275	Appraiser	1/9/85	1	F	12
AT0	00020411	Supervisory Appraiser	9/28/09	1	F	14
AT0	00020685	Real Property Assessment Manag	7/6/20	1	F	14
AT0	00021454	Assessment Program Specialist	4/3/17	1	F	11
AT0	00021514	Appraiser	7/8/19	1	F	12
AT0	00022182	Accounting Technician		1	V	8
AT0	00022712	Deputy Chief, Assessment Servi	10/15/18	1	F	14
AT0	00024778	Appraiser	12/5/11	1	F	12
AT0	00025315	Appraiser	3/17/81	1	F	12
AT0	00028080	Director, Real Property Tax Ad	9/15/08	1	F	16
AT0	00028088	Appraiser	5/1/05	1	F	13
AT0	00028090	Appraiser	7/8/19	1	F	11
AT0	00028091	Appraiser	12/26/06	1	F	12
AT0	00028121	Geographic Information Systems	12/12/16	1	F	13
AT0	00028122	Real Property Market Analyst	8/25/14	1	F	13
AT0	00032736	Appraiser	4/29/19	1	F	12
AT0	00037373	Appraiser	2/18/20	1	F	12
AT0	00037375	Assessment Program Specialist	9/5/17	1	F	11
AT0	00037377	Supervisory Appraiser	10/1/07	1	F	14
AT0	00037378	Appraiser	7/14/14	1	F	13
AT0	00037380	Appraiser		1	V	11
AT0	00037381	Appraiser	6/12/06	1	F	13
AT0	00037382	Appraiser	3/29/21	1	F	9

AT0	00037386	Assessment Technician	3/24/14	1	F	8
AT0	00038611	Appraiser	8/13/01	1	F	14
AT0	00039094	Appraiser	12/12/05	1	F	13
AT0	00040380	Appraiser	9/17/07	1	F	12
AT0	00040382	Appraiser	9/28/20	1	F	12
AT0	00040383	Appraiser	7/10/17	1	F	12
AT0	00077047	Senior Appraiser	10/7/13	1	F	13
AT0	00077048	Senior Appraiser	4/22/13	1	F	13
AT0	00078280	Appraiser	5/5/14	1	F	12
AT0	00078282	Senior Appraiser	11/27/06	1	F	13
AT0	00078283	Senior Appraiser	8/3/09	1	F	13
AT0	00078284	Appraiser	5/29/05	1	F	13
AT0	00078285	Senior Appraiser	4/17/12	1	F	13
AT0	00078286	Appraiser	10/31/16	1	F	13
AT0	00078287	Appraiser	10/28/19	1	F	13
AT0	00078288	Assessment Technician	2/16/21	1	F	7
AT0	00078289	Assessment Technician	12/10/18	1	F	8
AT0	00078290	Assessment Technician	1/9/06	1	F	8
AT0	00091366	Assessment Technician	9/19/16	1	F	8
AT0	00091439	Appraiser		1	V	13
AT0	00091440	Appraiser	3/20/17	1	F	13
AT0	00091442	Assessment Technician		1	V	8
AT0	00091443	Appraiser	5/1/17	1	F	13
AT0	00001429	Real Property Program Speciali	5/26/09	1	F	12
AT0	00003798	Accounting Technician	12/9/19	1	F	7
AT0	00003883	Accounting Technician	8/31/20	1	F	7
AT0	00009088	Chief, Assessment Services Div	11/21/11	1	F	15
AT0	00015953	Unit Manager (Operations)	1/27/14	1	F	13
AT0	00019590	Real Property Program Speciali	1/29/01	1	F	12
AT0	00019590	Real Property Program Speciali	8/22/16	1	F	12
AT0	00020570	Accounting Technician	4/7/14	1	F	8
AT0	00022312	Real Property Program Speciali	3/21/16	1	F	11
AT0	00023022	Real Property Program Speciali	3/2/09	1	F	12
AT0	00040374	Real Property Program Speciali	5/19/14	1	F	12
AT0	00040375	Real Property Program Speciali	8/10/15	1	F	11
AT0	00040376	Real Property Program Speciali	4/18/83	1	F	12
AT0	00040377	Accounting Technician		1	V	8
AT0	00078291	Clerical Assistant - Union		1	V	5
AT0	00084762	Accounting Technician	10/28/19	1	F	8
AT0	00085429	Real Property Program Speciali	9/22/14	1	F	12
AT0	00085430	Real Property Program Speciali	11/24/08	1	F	12
AT0	00085431	Accounting Technician	8/8/16	1	F	8
AT0	00085438	Real Property Program Speciali	4/3/06	1	F	12
AT0	00085439	LEGAL INSTRUMENTS EXAMINER	2/25/02	1	F	8
AT0	00086062	Unit Manager	8/4/97	1	F	13
AT0	00091444	Real Property Assessment Appea	10/1/18	1	F	12
AT0	00094869	Accounting Technician	6/11/18	1	F	8
AT0	00094870	Real Property Program Speciali	1/9/06	1	F	12

AT0	00094871	Real Property Program Speciali	7/19/10	1	F	12
AT0	00007844	Auditor (Tax)	7/20/09	1	F	12
AT0	00028191	Auditor (Tax)	4/4/05	1	F	12
AT0	00033966	Tax Specialist		1	V	9
AT0	00040335	MGMT & PGM ANALYST	5/14/07	1	F	14
AT0	00040337	MANAGEMENT ANALYST		1	V	13
AT0	00040354	Auditor (Tax)	2/6/06	1	F	12
AT0	00001124	Auditor (Tax)	5/30/17	1	F	12
AT0	00001150	Auditor (Tax)	6/25/07	1	F	12
AT0	00001227	Tax Specialist	7/9/07	1	F	9
AT0	00001757	Senior Auditor (Tax)		1	V	13
AT0	00001937	Supervisory Auditor (Tax)	11/26/18	1	F	14
AT0	00003412	Senior Auditor (Tax)	1/21/09	1	F	13
AT0	00005926	Senior Auditor (Tax)	4/22/02	1	F	13
AT0	00006696	Senior Auditor (Tax)		1	V	13
AT0	00007802	Tax Fraud Specialist	12/10/18	1	F	11
AT0	00007807	Supervisory Auditor (Complianc	3/5/18	1	F	15
AT0	00010202	Supervisory Auditor (Tax)	5/14/06	1	F	14
AT0	00010673	Senior Auditor (Tax)	10/30/06	1	F	13
AT0	00010839	Auditor (Tax)	9/21/15	1	F	12
AT0	00011001	MANAGEMENT ANALYST	9/29/08	1	F	13
AT0	00011004	Senior Auditor (Tax)	3/16/09	1	F	13
AT0	00012091	Auditor (Tax)	7/2/12	1	F	12
AT0	00012352	Auditor (Tax)	11/13/18	1	F	12
AT0	00012442	Auditor (Tax)	3/31/97	1	F	12
AT0	00012612	Supervisory Auditor (Tax)	3/16/98	1	F	14
AT0	00014786	Auditor (Tax)	1/27/03	1	F	12
AT0	00015566	Auditor (Tax)	6/18/12	1	F	12
AT0	00017116	Senior Auditor (Tax)	2/7/80	1	F	13
AT0	00018525	Supervisory Auditor (Tax)	3/18/07	1	F	14
AT0	00018625	Auditor (Tax)	1/14/91	1	F	12
AT0	00018874	Auditor (Tax)	7/21/97	1	F	12
AT0	00024484	Criminal Investigator	2/21/17	1	F	13
AT0	00024586	Auditor (Tax)	3/23/92	1	F	12
AT0	00025392	Auditor (Tax)	3/16/98	1	F	12
AT0	00025527	Auditor (Tax)	2/11/80	1	F	13
AT0	00025591	Director of Audit and Criminal	8/3/20	1	F	16
AT0	00027510	Senior Auditor (Tax)	8/17/92	1	F	13
AT0	00028078	Auditor (Tax)		1	V	12
AT0	00028085	Auditor (Tax)	3/30/09	1	F	12
AT0	00028099	Auditor (Tax)	4/3/05	1	F	12
AT0	00028103	Supervisory Auditor (Tax)	4/3/05	1	F	14
AT0	00028111	Senior Supervisory Auditor	7/3/00	1	F	14
AT0	00028128	Auditor (Tax)	4/17/05	1	F	12
AT0	00028131	Senior Auditor (Tax)	2/17/09	1	F	13
AT0	00028148	Supervisory Auditor (Tax)	11/13/07	1	F	14
AT0	00028178	Supervisory Auditor (Tax)	10/1/94	1	F	14
AT0	00028187	Auditor (Tax)	7/1/13	1	F	12

AT0	00032695	Auditor (Tax)	10/3/04	1	F	12
AT0	00033798	Auditor (Tax)	3/13/97	1	F	12
AT0	00033958	Supervisory Auditor (Tax)		1	V	14
AT0	00033968	Senior Auditor (Tax)	3/20/05	1	F	13
AT0	00033969	Auditor (Tax)	8/5/07	1	F	12
AT0	00040336	Senior Auditor (Tax)	1/30/89	1	F	13
AT0	00040342	Tax Fraud Specialist	12/14/15	1	F	11
AT0	00040352	Tax Fraud Specialist		1	V	11
AT0	00043797	Audit Assistant	8/6/07	1	F	9
AT0	00044035	Auditor (Tax)	11/13/07	1	F	12
AT0	00048166	Senior Auditor (Tax)	3/30/09	1	F	13
AT0	00048171	Senior Auditor (Tax)		1	V	13
AT0	00048172	Auditor (Tax)	10/13/20	1	F	12
AT0	00048186	AUDIT ASSISTANT	11/2/15	1	F	8
AT0	00048188	Auditor (Tax)	1/21/09	1	F	12
AT0	00048189	Auditor (Tax)		1	V	11
AT0	00048192	Auditor (Tax)		1	V	12
AT0	00077052	Auditor (Tax)		1	V	12
AT0	00006756	MANAGEMENT ANALYST	1/8/05	1	F	13
AT0	00001717	Lead, Criminal Investigator	5/5/14	1	F	14
AT0	00002565	Criminal Investigator	3/26/00	1	F	13
AT0	00002901	SUPV CRIMINAL INVEST	4/8/13	1	F	15
AT0	00006155	Tax Fraud Specialist	10/7/13	1	F	12
AT0	00016741	Tax Fraud Specialist	3/2/09	1	F	12
AT0	00019799	Tax Fraud Specialist	1/23/06	1	F	11
AT0	00020173	Criminal Investigator	2/24/14	1	F	13
AT0	00020222	Investigative Assistant		1	V	9
AT0	00023902	Tax Fraud Technician		1	V	9
AT0	00024229	Supervisor Revenue Officer	1/23/06	1	F	13
AT0	00024391	Criminal Investigator	1/8/18	1	F	13
AT0	00026199	Criminal Investigator		1	V	13
AT0	00028081	Tax Fraud Specialist	11/19/12	1	F	12
AT0	00028126	Administrative Assistant	6/12/05	1	F	11
AT0	00028129	Tax Fraud Manager	10/1/97	1	F	14
AT0	00028188	Criminal Investigator	1/27/14	1	F	13
AT0	00040317	Tax Fraud Specialist	12/31/12	1	F	12
AT0	00040373	Lead Tax Fraud Specialist	1/21/05	1	F	13
AT0	00040381	Tax Fraud Specialist	7/27/15	1	F	12
AT0	00048173	Lead Tax Fraud Specialist	5/14/07	1	F	13
AT0	00048175	Tax Fraud Specialist	4/17/05	1	F	12
AT0	00048176	Criminal Investigator	2/6/17	1	F	13
AT0	00078292	Tax Fraud Specialist	12/15/14	1	F	12
AT0	00083705	Tax Fraud Specialist	3/31/09	1	F	12
AT0	00040339	Auditor (Tax)	6/8/09	1	F	13
AT0	00000180	Accountant	11/12/19	1	F	12
AT0	00005231	SENIOR ACCOUNTANT	3/7/16	1	F	13
AT0	00005932	Accountant (Senior Advisor for	4/13/98	1	F	14
AT0	00011927	SYSTEMS ACCOUNTANT	4/8/02	1	F	12

AT0	00019370	STAFF ASSISTANT	3/22/93	1	F	11
AT0	00021846	ACCOUNTING TECH		1	V	9
AT0	00023369	ACCOUNTING TECH	3/13/00	1	F	9
AT0	00026519	ACCOUNTING TECH	1/5/87	1	F	9
AT0	00026788	Director, Revenue Accounting A	10/12/99	1	F	16
AT0	00027513	Senior Systems Accountant	11/14/05	1	F	13
AT0	00037369	SYSTEMS ACCOUNTANT	8/20/07	1	F	12
AT0	00040371	Revenue Accounting Manager	7/15/02	1	F	15
AT0	00075254	Revenue Accounting Manager	5/15/95	1	F	15
AT0	00075265	Accountant	12/9/19	1	F	11
AT0	00078302	ACCOUNTANT		0.5	V	12
AT0	00078302	ACCOUNTANT		0.5	V	12
AT0	00099295	Accountant	12/11/17	1	F	12
AT0	00099962	ACCOUNTANT		1	V	12
AT0	00005239	Senior Systems Accountant	1/25/88	1	F	13
AT0	00048169	Program Analyst	8/29/88	1	F	14
AT0	00082519	ACCOUNTANT	11/18/13	1	F	12
AT0	00000496	RETURNS PROCESSING CLERK	1/29/01	1	F	7
AT0	00000755	Tax Examining Technician	3/3/97	1	F	9
AT0	00004885	Tax Examining Technician	2/12/01	1	F	8
AT0	00005084	Management and Program Analyst	8/31/20	1	F	12
AT0	00005776	Tax Examining Technician	11/16/15	1	F	9
AT0	00005822	Tax Examining Technician	8/21/06	1	F	9
AT0	00006353	RETURNS PROCESSING CLERK	10/1/97	1	F	7
AT0	00007515	Supervisory Returns Processing	3/19/07	1	F	12
AT0	00007569	Returns Processing Assistant	8/16/21	1	F	7
AT0	00007937	Supervisory Returns Processing	11/13/84	1	F	10
AT0	00009809	Returns Processing Assistant		1	V	6
AT0	00010485	Tax Examining Technician	3/26/00	1	F	9
AT0	00011116	Tax Examining Technician	12/1/14	1	F	8
AT0	00012976	Director, Returns Processing A	5/24/86	1	F	16
AT0	00014545	Tax Examining Technician	1/20/98	1	F	9
AT0	00014920	Returns Processing Assistant		1	V	6
AT0	00015322	Tax Examining Technician	4/7/14	1	F	9
AT0	00016181	Tax Examining Technician	4/20/15	1	F	9
AT0	00016568	RETURNS PROCESSING CLERK	1/29/01	1	F	7
AT0	00016603	Tax Examining Technician	9/22/14	1	F	9
AT0	00017003	RETURNS PROCESSING CLERK	10/1/94	1	F	7
AT0	00018119	Supervisory Returns Processing	7/5/88	1	F	13
AT0	00018120	Supervisory Returns Processing	11/24/96	1	F	10
AT0	00018731	RETURNS PROCESSING CLERK	1/28/02	1	F	7
AT0	00019044	Tax Examining Technician	3/3/97	1	F	9
AT0	00019191	Tax Examining Technician	12/3/01	1	F	9
AT0	00020286	PROGRAM ANALYST	1/5/98	1	F	13
AT0	00020494	Tax Examining Technician	10/19/15	1	F	9
AT0	00021014	Returns Processing Assistant	8/7/17	1	F	6
AT0	00021082	PROGRAM ANALYST	4/6/87	1	F	12
AT0	00021170	Tax Examining Technician	6/6/88	1	F	9

AT0	00021426	RETURNS PROCESSING CLERK	7/9/07	1	F	7
AT0	00021462	Supervisory Returns Processing	8/23/81	1	F	12
AT0	00021530	RETURNS PROCESSING CLERK	9/13/93	1	F	7
AT0	00021614	Supervisory Returns Processing	3/26/00	1	F	12
AT0	00022474	Supervisory Returns Processing	10/1/94	1	F	13
AT0	00022932	Tax Examining Technician	8/20/07	1	F	9
AT0	00022955	Returns Processing Assistant	8/7/05	1	F	7
AT0	00023003	Tax Examining Technician	11/7/88	1	F	9
AT0	00023094	Tax Examining Technician	5/7/12	1	F	9
AT0	00023104	Tax Examining Technician	8/17/87	1	F	11
AT0	00023256	Returns Processing Assistant	6/25/18	1	F	6
AT0	00023626	Program Analyst	1/6/86	1	F	13
AT0	00023683	Program Analyst	3/2/09	1	F	13
AT0	00023707	Tax Examining Technician	6/30/86	1	F	9
AT0	00023716	Tax Examining Technician	10/20/14	1	F	9
AT0	00024707	Returns Processing Assistant	1/29/01	1	F	7
AT0	00024801	Staff Assistant	3/16/98	1	F	11
AT0	00025066	Supervisory Returns Processing	6/13/88	1	F	13
AT0	00025492	Tax Examining Technician	9/6/16	1	F	7
AT0	00025764	Management & Program Analyst -	6/1/15	1	F	12
AT0	00026081	Tax Examining Technician	4/20/15	1	F	9
AT0	00026431	RETURNS PROCESSING CLERK	10/1/94	1	F	7
AT0	00027853	Returns Processing Assistant	1/29/01	1	F	7
AT0	00028119	Tax Examining Technician	8/8/05	1	F	9
AT0	00028135	Tax Examining Technician	3/1/99	1	F	9
AT0	00028152	Tax Examining Technician	2/20/06	1	F	9
AT0	00033965	Assistant Operations Manager (	8/20/07	1	F	14
AT0	00033970	Deputy Director		1	V	15
AT0	00077049	Program Analyst	6/17/13	1	F	13
AT0	00078277	Lead Tax Examining Technician	1/5/98	1	F	10
AT0	00078279	Tax Examining Technician	3/3/08	1	F	9
AT0	00078298	Lead Tax Examining Technician	1/21/09	1	F	10
AT0	00078299	Tax Examining Technician		1	V	8
AT0	00078300	Tax Examining Technician	10/5/15	1	F	9
AT0	00085586	Tax Examining Technician	12/29/14	1	F	9
AT0	00085587	Tax Examining Technician	12/15/14	1	F	9
AT0	00085937	Tax Examining Technician	12/31/00	1	F	9
AT0	00085943	Tax Examining Technician	12/26/06	1	F	9
AT0	00086234	Program Analyst	2/4/08	1	F	13
AT0	00096954	Management & Program Analyst -	12/14/15	1	F	12
AT0	00096955	Tax Policy Specialist	10/15/18	1	F	13
AT0	00096956	Director of Collection and Enf	9/14/20	1	F	16
AT0	00096957	Program Analyst		1	V	13
AT0	00096958	Management & Program Analyst -	8/19/19	1	F	12
AT0	00096959	Tax Examining Technician	11/16/15	1	F	9
AT0	00001498	REVENUE OFFICER	12/22/97	1	F	11
AT0	00001634	REVENUE OFFICER	1/18/00	1	F	11
AT0	00002653	Supervisory Revenue Officer	11/23/20	1	F	13

AT0	00003938	REVENUE OFFICER	4/10/00	1	F	11
AT0	00005740	REVENUE OFFICER	8/28/00	1	F	11
AT0	00006217	ADMINISTRATIVE ASSISTANT	3/3/97	1	F	11
AT0	00006456	Tax Examining Technician	2/2/98	1	F	9
AT0	00009582	Supervisory Revenue Officer	3/27/00	1	F	13
AT0	00010395	Supervisory Revenue Officer	8/16/21	1	F	13
AT0	00010643	Revenue Officer	2/13/22	1	F	13
AT0	00012571	Tax Examining Technician	7/1/85	1	F	9
AT0	00014341	Supervisory Revenue Officer	7/17/00	1	F	14
AT0	00015387	REVENUE OFFICER	10/10/99	1	F	11
AT0	00015513	REVENUE OFFICER	3/23/15	1	F	11
AT0	00015902	SENIOR REVENUE OFFICER	8/16/99	1	F	12
AT0	00016012	Tax Fraud Manager	3/2/20	1	F	14
AT0	00016523	REVENUE OFFICER		1	V	11
AT0	00017177	REVENUE OFFICER	8/2/88	1	F	11
AT0	00017510	Tax Examining Technician	8/4/87	1	F	9
AT0	00018370	Tax Examining Technician	10/17/05	1	F	9
AT0	00020543	SUPV REVENUE OFFICER	12/12/05	1	F	13
AT0	00020614	REVENUE OFFICER	1/20/98	1	F	11
AT0	00020944	REVENUE OFFICER	5/29/18	1	F	11
AT0	00021198	SENIOR REVENUE OFFICER	9/13/21	1	F	12
AT0	00021376	REVENUE OFFICER	6/6/99	1	F	11
AT0	00021478	Revenue Officer	7/15/01	1	F	13
AT0	00021743	REVENUE OFFICER	2/17/09	1	F	11
AT0	00022317	SENIOR REVENUE OFFICER	3/12/12	1	F	12
AT0	00022326	REVENUE OFFICER	3/3/08	1	F	11
AT0	00023034	Lead Tax Examining Technician	8/27/12	1	F	10
AT0	00023445	Tax Examining Technician	11/13/06	1	F	9
AT0	00025965	SENIOR REVENUE OFFICER	1/8/09	1	F	12
AT0	00025970	SENIOR REVENUE OFFICER	4/12/99	1	F	12
AT0	00026258	REVENUE OFFICER	11/9/20	1	F	11
AT0	00026324	SENIOR REVENUE OFFICER	1/17/84	1	F	12
AT0	00026329	REVENUE OFFICER	8/30/87	1	F	11
AT0	00026349	MANAGEMENT ANALYST	11/18/85	1	F	13
AT0	00026605	REVENUE OFFICER	3/10/86	1	F	11
AT0	00027056	SENIOR REVENUE OFFICER	9/2/97	1	F	12
AT0	00028071	Chief, Collections Division	6/3/13	1	F	15
AT0	00028072	CLERICAL ASSISTANT	7/19/99	1	F	7
AT0	00028106	CLERICAL ASSISTANT		1	V	6
AT0	00028110	REVENUE OFFICER	7/17/00	1	F	11
AT0	00028124	Revenue Officer	7/20/20	1	F	13
AT0	00028139	REVENUE OFFICER	1/6/97	1	F	11
AT0	00028151	REVENUE OFFICER	1/20/98	1	F	11
AT0	00032739	REVENUE OFFICER	10/30/06	1	F	11
AT0	00033953	SUPV REVENUE OFFICER	8/18/97	1	F	13
AT0	00040318	CLERICAL ASSISTANT	4/20/15	1	F	6
AT0	00040320	CLERICAL ASSISTANT	5/2/16	1	F	6
AT0	00040324	CLERICAL ASSISTANT	9/19/16	1	F	6

AT0	00040327	Revenue Officer		1	V	13
AT0	00040328	Tax Examining Technician	4/12/21	1	F	9
AT0	00040329	REVENUE OFFICER	5/21/91	1	F	11
AT0	00040331	REVENUE OFFICER	12/17/01	1	F	11
AT0	00040333	SENIOR REVENUE OFFICER	9/17/07	1	F	12
AT0	00040345	REVENUE OFFICER	1/9/06	1	F	11
AT0	00040349	Tax Examining Technician	7/23/07	1	F	9
AT0	00040350	REVENUE OFFICER	4/17/05	1	F	11
AT0	00040353	REVENUE OFFICER	8/4/97	1	F	11
AT0	00048167	Supervisory Revenue Officer	10/28/19	1	F	13
AT0	00048168	SUPV REVENUE OFFICER	7/24/05	1	F	13
AT0	00048174	REVENUE OFFICER	9/6/05	1	F	11
AT0	00048177	REVENUE OFFICER	2/3/97	1	F	11
AT0	00048178	REVENUE OFFICER		1	V	11
AT0	00048179	REVENUE OFFICER	7/25/16	1	F	11
AT0	00048180	Tax Examining Technician	4/17/05	1	F	9
AT0	00048182	REVENUE OFFICER	7/14/14	1	F	11
AT0	00048185	CLERICAL ASSISTANT	2/22/16	1	F	6
AT0	00048187	CLERICAL ASSISTANT		1	V	6
AT0	00078270	REVENUE OFFICER	4/23/01	1	F	11
AT0	00078271	Tax Examining Technician	11/13/06	1	F	9
AT0	00078278	Revenue Officer	10/25/21	1	F	9
AT0	00078293	REVENUE OFFICER	11/5/12	1	F	11
AT0	00078294	REVENUE OFFICER		1	V	11
AT0	00078295	REVENUE OFFICER	1/12/15	1	F	11
AT0	00078296	Supervisor Revenue Officer	4/1/97	1	F	13
AT0	00078297	Tax Examining Technician	7/24/06	1	F	9
AT0	00078337	REVENUE OFFICER	5/8/00	1	F	11
AT0	00085433	Supervisory Revenue Officer	8/31/20	1	F	14
AT0	00085434	Tax Examining Technician	5/14/07	1	F	9
AT0	00085435	Tax Examining Technician	8/7/05	1	F	9
AT0	00085436	Tax Examining Technician	4/13/09	1	F	9
AT0	00085632	REVENUE OFFICER	1/9/06	1	F	11
AT0	00092305	SENIOR REVENUE OFFICER	9/9/13	1	F	12
AT0	00094864	REVENUE OFFICER	9/4/07	1	F	11
AT0	00094865	REVENUE OFFICER	7/23/01	1	F	11
AT0	00094866	REVENUE OFFICER	7/23/18	1	F	11
AT0	00094867	REVENUE OFFICER	3/30/09	1	F	11
AT0	00096949	Lien Specialist	5/7/12	1	F	11
AT0	00096950	Lien Specialist	3/6/17	1	F	11
AT0	00096951	Data Analyst	8/19/19	1	F	13
AT0	00096952	Data Analyst		1	V	13
AT0	00007720	Revenue Accounting Manager	10/1/94	1	F	15
AT0	00014182	Revenue Accounting Specialist	11/13/07	1	F	12
AT0	00016634	Tax Examining Technician	3/26/00	1	F	9
AT0	00021919	Senior Revenue Accounting Spec	4/3/05	1	F	13
AT0	00023401	Tax Revenue Technician	2/21/17	1	F	8
AT0	00025195	MANAGEMENT ANALYST	1/13/92	1	F	12

AT0	00028097	Revenue Accounting Specialist	1/9/06	1	F	12
AT0	00033955	MANAGEMENT ANALYST	1/23/06	1	F	12
AT0	00040326	Supervisory Revenue Accounting	10/30/06	1	F	14
AT0	00077045	ACCOUNTANT	4/4/16	1	F	12
AT0	00078272	Revenue Accounting Specialist	4/17/05	1	F	12
AT0	00009660	Tax Examining Technician	7/24/17	1	F	7
AT0	00024251	Program Analyst	10/16/06	1	F	13
AT0	00028149	Tax Examining Technician	12/31/01	1	F	9
AT0	00008775	Accounting Technician	11/12/19	1	F	8
AT0	00015717	Real Property Program Speciali	2/17/98	1	F	12
AT0	00016613	Accounting Technician	9/17/18	1	F	8
AT0	00018239	SYSTEMS ACCOUNTANT	8/27/12	1	F	12
AT0	00018995	Real Property Program Speciali	8/4/97	1	F	12
AT0	00021959	ACCOUNTING TECHNICIAN	5/21/90	1	F	9
AT0	00024442	Unit Manager	5/24/21	1	F	12
AT0	00087259	Accounting Technician	12/21/98	1	F	8
AT0	00088583	Real Property Program Speciali	2/24/14	1	F	9
AT0	00022286	Tax Examining Technician	9/17/07	1	F	9
AT0	00098115	Information Technology Special	6/19/00	DIFS	F	14
AT0	00098116	SUPV INFO TECH SPEC	1/5/09	DIFS	F	15
AT0	00000048	OPERATIONS MGR	1/18/00	1	F	14
AT0	00000081	IT Project Manager	5/27/08	1	F	14
AT0	00000114	Information Technology Special	1/4/10	1	F	14
AT0	00000344	Information Technology Special	9/30/19	1	F	14
AT0	00000390	Information Technology Manager	2/6/06	1	F	15
AT0	00001242	Information Technology Special	12/9/19	1	F	14
AT0	00002618	INFORMATION TECHNOLOGY SPECIAL	2/9/04	1	F	14
AT0	00002757	IT SPEC (APPSW)	10/2/17	1	F	14
AT0	00003777	IT SPEC (APPSW)	8/12/13	1	F	14
AT0	00004611	INFO TECH MGR	10/16/06	1	F	15
AT0	00005273	Information Technology Special	3/1/21	1	F	14
AT0	00005621	Information Technology Special	4/26/10	1	F	14
AT0	00005857	Information Technology Special	10/9/01	1	F	14
AT0	00006339	Director, IT Operations (PMO &	11/9/20	1	F	16
AT0	00006379	Information Technology Special	12/19/11	1	F	12
AT0	00007223	IT Specialist (OS)	5/9/76	1	F	12
AT0	00007467	IT Specialist (SYSADMIN) & (NE	7/20/97	1	F	14
AT0	00008023	INFORMATION TECHNOLOGY SPECIAL	2/6/06	1	F	13
AT0	00010205	Business Analyst	9/17/18	1	F	13
AT0	00010551	Information Technology Special	11/4/85	1	F	13
AT0	00010970	IT Specialist (SYSADMIN) & (NE	7/6/98	1	F	14
AT0	00011055	Information Technology Manager	4/28/08	1	F	15
AT0	00011087	INFO TECH MGR	7/23/07	1	F	15
AT0	00011433	Information Technology Manager		1	V	15
AT0	00012346	Information Technology Special	7/9/07	1	F	14
AT0	00013051	Information Technology Special	2/16/10	1	F	14
AT0	00013542	Information Technology Manager	10/7/13	1	F	15
AT0	00014009	Director, Tax Systems Group	10/15/07	1	F	16

AT0	00014025	IT Specialist (OS)	9/28/09	1	F	12
AT0	00015910	INFORMATION TECHNOLOGY SPECIAL		1	V	13
AT0	00016000	Information Technology Special	2/16/10	1	F	14
AT0	00016244	Information Technology Speciai	11/9/09	1	F	14
AT0	00016502	Information Technology Special	4/20/15	1	F	14
AT0	00017014	Information Technology Special	1/24/05	1	F	12
AT0	00017111	Information Technology Special		1	V	14
AT0	00017112	Information Technology Manager	10/5/15	1	F	15
AT0	00017144	Supervisory Information Techno	6/12/06	1	F	14
AT0	00017425	Information Technology Special	3/10/81	1	F	13
AT0	00018301	Information Technology Manager	1/6/20	1	F	15
AT0	00018928	Information Technology Special	3/27/00	1	F	14
AT0	00019960	Information Technology Special	6/12/06	1	F	12
AT0	00020327	INFORMATION TECHNOLOGY SPECIAL	1/21/09	1	F	14
AT0	00020431	Supervisory Information Techno	6/1/81	1	F	14
AT0	00020538	Information Technology Special	6/7/10	1	F	15
AT0	00020687	Information Technology Special	8/25/14	1	F	14
AT0	00020900	Information Technology Special	10/13/09	1	F	12
AT0	00021412	IT Specialist (SYSADMIN) & (NE	7/3/90	1	F	14
AT0	00022354	Information Technology Special	7/6/98	1	F	12
AT0	00022633	Director of Information System	2/2/09	1	F	16
AT0	00023432	IT Manager Security Officer	9/28/09	1	F	15
AT0	00024678	Director Financial Management	5/10/10	1	F	16
AT0	00024786	Information Technology Special	5/13/19	1	F	14
AT0	00025053	EXECUTIVE ASST	7/27/09	1	F	13
AT0	00027746	Information Technology Special	10/26/09	1	F	14
AT0	00028087	INFORMATION TECHNOLOGY SPECIAL	8/3/20	1	F	13
AT0	00028123	Information Technology Special	10/26/09	1	F	13
AT0	00028150	Information Technology Special	9/14/09	1	F	14
AT0	00028156	Business Analyst	6/7/21	1	F	13
AT0	00028170	Information Technology Special	3/3/08	1	F	14
AT0	00032462	Information Technology Special	6/22/20	1	F	14
AT0	00032965	Technology & Innovation Office	3/30/20	1	F	16
AT0	00033952	SUPV INFO TECH SPEC	10/30/06	1	F	15
AT0	00033959	Information Technology Speciai	8/6/07	1	F	14
AT0	00038612	Inormation Technology Manager/	3/30/08	1	F	15
AT0	00038774	Information Technology Special	2/16/10	1	F	14
AT0	00040360	Supervisory Information Techno	6/1/15	1	F	14
AT0	00040363	Information Technology Special	10/25/21	1	F	14
AT0	00040364	Information Technology Special	8/25/14	1	F	14
AT0	00040365	Information Technology Special	10/26/09	1	F	13
AT0	00040366	Information Technology Special		1	V	14
AT0	00099965	IT Specialist (SYSADMIN) & (NE		1	V	
AT0	00099966	IT Project Coordinator	8/16/21	1	F	11
AT0	00099967	Information Technology Asset M	3/30/20	1	F	12
AT0	00099968	Information Technology Special	11/23/20	1	F	13
AT0	00099969	Information Technology Special	10/26/20	1	F	13
AT0	00099970	Information Technology Special		1	V	14

AT0	00099971	Information Technology Special		1	V	14
AT0	00100299	Director, Infrastructure Servi	2/16/21	1	F	16
AT0	00100300	Information Technology Manager	7/6/21	1	F	15
AT0	00100301	Business Analyst		1	V	13
AT0	00100302	Business Analyst	1/3/22	1	F	13
AT0	00100303	Business Analyst (Information		1	V	15
AT0	00100304	TRAINER ADMIN		1	V	15
AT0	00100305	TRAINER ADMIN		1	V	15
AT0	00100306	Information Technology Manager	2/1/21	1	F	15
AT0	00105293	Business Analyst (Information		1	V	15
AT0	00105294	Business Analyst (Information		1	V	15
AT0	00105295	Business Analyst (Information		1	V	15
AT0	00105296	Business Analyst (Information		1	V	15
AT0	00105297	Business Analyst (Information		1	V	15
AT0	00020698	Chief Information Officer	6/26/17	1	F	17
AT0	00097911	Cash Operations Manager	6/10/19	DIFS	F	13
AT0	00098114	Cash and Investment Manager		DIFS	V	15
AT0	00098134	Financial Analyst	6/24/19	DIFS	F	9
AT0	00099830	Financial Investments Manager		DIFS	V	14
AT0	00002710	DCFO & TREASURER	7/27/15	1	F	18
AT0	00002960	Senior Financial Manager and P	10/26/98	1	F	14
AT0	00007575	FINANCIAL ANALYST		1	V	14
AT0	00016838	FINANCIAL MGR	8/5/02	1	F	14
AT0	00017055	IT Project Liaison	1/19/21	1	F	14
AT0	00026591	EXECUTIVE ASST	1/21/09	1	F	12
AT0	00021597	ADMIN MGR	5/18/92	1	F	11
AT0	00026341	STAFF ASSISTANT	12/15/97	1	F	9
AT0	00004992	Debt Policy Advisor	1/19/21	1	F	15
AT0	00006917	Debt Manager	1/11/16	1	F	13
AT0	00011174	ASSOC TREASURER		1	V	16
AT0	00013863	DEBT MGR	12/11/06	1	F	14
AT0	00027010	Associate Treasurer, Operation	1/6/20	1	F	16
AT0	00003887	FINANCIAL ANALYST	5/7/01	1	F	14
AT0	00012736	CASH MGMT ANALYST	3/26/01	1	F	12
AT0	00015522	Financial Analyst	12/2/85	1	F	12
AT0	00027522	Banking Operations Manager	1/3/22	1	F	14
AT0	00085437	Financial Investments Manager		1	V	14
AT0	00094594	Accounting Technician	11/13/17	1	F	8
AT0	00094850	Banking Analyst	7/9/18	1	F	12
AT0	00008470	Grants Management Specialist	6/30/14	1	F	13
AT0	00027529	Financial Analyst	4/23/88	1	F	12
AT0	00021521	Cash Modeling/Cash Forecasting	3/10/14	1	F	15
AT0	00039261	Cash and Investment Manager		1	V	15
AT0	00020628	Accounting & Compliance Manage	8/5/19	1	F	14
AT0	00015550	Payment Operations Manager	5/24/94	1	F	13
AT0	00013397	Cash Operations Manager		1	V	14
AT0	00021652	Treasury Operations Officer		1	V	15
AT0	00023461	Program Analyst	10/6/03	1	F	12

AT0	00009030	Revenue Operations Analyst	6/26/17	1	F	11
AT0	00010730	Customer Service Operations Sp		1	V	10
AT0	00027110	Financial Analyst	1/3/11	1	F	12
AT0	00000399	Customer Service Representativ	11/13/17	1	F	7
AT0	00001040	Customer Service Representativ	8/25/03	1	F	7
AT0	00002055	Revenue Operations Officer		1	V	14
AT0	00009002	Lead Customer Service Represen	4/7/14	1	F	9
AT0	00009750	Lead Cashier	2/3/97	1	F	10
AT0	00014164	Customer Service Operations Ma	8/3/20	1	F	12
AT0	00014322	Financial Specialist	1/27/97	1	F	12
AT0	00016550	Lead Customer Service Represen	5/13/19	1	F	9
AT0	00016672	Lead Customer Service Represen		1	V	9
AT0	00016882	Customer Service Representativ	3/16/98	1	F	8
AT0	00017747	Customer Service Operations Su	9/10/12	1	F	9
AT0	00018190	Customer Service Representativ		1	V	7
AT0	00018807	Lead Customer Service Represen		1	V	9
AT0	00021201	MANAGEMENT ANALYST	6/8/09	1	F	12
AT0	00021535	Customer Service Representativ	4/7/14	1	F	7
AT0	00021704	Lead Customer Service Represen	10/12/99	1	F	9
AT0	00022039	Customer Service Representativ	4/10/00	1	F	8
AT0	00022918	ACCOUNTANT	10/21/13	1	F	12
AT0	00024346	Customer Service Representativ	4/18/17	1	F	7
AT0	00026856	Lead Customer Service Represen		1	V	9
AT0	00026987	Customer Service Representativ	10/15/18	1	F	7
AT0	00028086	Financial Analyst	4/4/16	1	F	12
AT0	00028153	Customer Service Representativ		1	V	7
AT0	00040146	Financial Analyst	11/17/14	1	F	12
AT0	00050909	Customer Service Representativ	1/24/05	1	F	8
AT0	00076758	Customer Service Representativ	10/12/21	1	F	7
AT0	00076891	Customer Service Representativ	10/12/21	1	F	7
AT0	00077368	Lead Customer Service Represen		1	V	9
AT0	00083497	Customer Service Representativ		1	V	7
AT0	00085345	Lead Customer Service Represen		1	V	9
AT0	00085510	Customer Service Representativ		1	V	7
AT0	00088307	Customer Service Representativ	11/4/13	1	F	8
AT0	00095569	Lead Customer Service Represen	1/2/90	1	F	9
AT0	00095570	Customer Service Representativ		1	V	8
AT0	00022175	Banking Analyst	6/25/18	1	F	9
AT0	00026362	FINANCIAL ANALYST	12/1/97	1	F	12
AT0	00002534	Unclaimed Property Supervisor	2/4/19	1	F	13
AT0	00003540	Unclaimed Property Manager	10/7/13	1	F	14
AT0	00006101	Unclaimed Property Technician	1/6/20	1	F	8
AT0	00008252	ACCOUNTANT	11/4/13	1	F	12
AT0	00008492	Unclaimed Property Specialist	11/17/97	1	F	11
AT0	00010249	ACCOUNTING TECH	3/16/98	1	F	7
AT0	00012889	Unclaimed Property Specialist	12/3/97	1	F	11
AT0	00018855	Unclaimed Property Technician	1/29/01	1	F	9
AT0	00019985	Unclaimed Property Analyst	12/1/03	1	F	12

AT0	00085633	Unclaimed Property Technician	2/18/20	1	F	8
AT0	00086207	Unclaimed Property Specialist	1/19/21	1	F	9
AT0	00091445	Unclaimed Property Specialist	1/13/14	1	F	11
AT0	00091446	Unclaimed Property Specialist	1/19/21	1	F	11
AT0	00091447	Unclaimed Property Specialist	4/12/21	1	F	9
AT0	00091448	Unclaimed Property Technician	9/19/16	1	F	8
AT0	00096960	Unclaimed Property Coordinator	4/15/19	1	F	11
AT0	00096961	Unclaimed Property Supervisor	2/6/17	1	F	13
AT0	00099963	Unclaimed Property Specialist	1/12/15	1	F	11
AT0	00099964	Unclaimed Property Specialist	5/18/15	1	F	11
AT0	00099981	Unclaimed Property Specialist		1	V	11
AT0	00105399	PGM DIR		1	V	15
AT0	00000321	ASSOC TREASURER	7/10/17	1	F	16
AT0	00105348	PROGRAM ANALYST		1	V	12
AT0	00105349	PROGRAM ANALYST		1	V	12
AT0	00105350	PROGRAM ANALYST		1	V	12
AT0	00105351	PROGRAM ANALYST		1	V	12
AT0	00005167	FINANCIAL MGR	2/11/13	1	F	14
AT0	00012205	Program Manager (Asset Managem		1	V	14
AT0	00026150	PGM DIR	1/9/17	1	F	15
AT0	00085872	FINANCIAL ANALYST	3/23/15	1	F	12
AT0	00094851	FINANCIAL MGR		1	V	14
AT0	00094852	Financial Analyst		1	V	12
AT0	00099959	FINANCIAL MGR		1	V	14
AT0	00099960	Accounting & Compliance Manage		1	V	14
AT0	00077055	Collections Supervisor	1/21/20	1	F	12
AT0	00077057	Central Collections Unit Manag	5/13/19	1	F	14
AT0	00077058	PROGRAM ANALYST	12/30/13	1	F	12
AT0	00077059	ACCOUNTANT	8/26/13	1	F	12
AT0	00077060	Collections Representative		1	V	8
AT0	00077061	Collections Representative		1	V	9
AT0	00077062	Lead Collections Representativ	5/1/06	1	F	10
AT0	00091449	Collections Representative	2/21/17	1	F	9
AT0	00091450	Collections Representative	3/16/20	1	F	7
AT0	00093455	Collections Representative		1	V	7
AT0	00093456	Collections Representative	4/13/20	1	F	7
AT0	00093457	Collections Representative	2/2/20	1	F	9
AT0	00094853	ACCOUNTANT	10/1/18	1	F	9
AT0	00094854	Quality Assurance Program Anal	11/13/07	1	F	13
AT0	00094855	Lead Collections Representativ		1	V	10
AT0	00094856	Collections Representative		1	V	9
AT0	00094857	Collections Representative	8/5/19	1	F	7
AT0	00094858	Collections Representative	8/5/19	1	F	7
AT0	00005565	Deputy Director		1	V	16
AT0	00028164	Senior Policy Analyst		1	V	14
AT0	00075255	Policy Analyst	9/13/21	1	F	12
AT0	00088470	Senior Policy Analyst	3/7/16	1	F	15
AT0	00000108	AUDITOR	8/30/99	1	F	14

AT0	00004888	AUDIT MGR	2/4/19	1	F	14
AT0	00005374	AUDITOR	6/3/13	1	F	13
AT0	00005478	AUDITOR	1/7/08	1	F	13
AT0	00007705	AUDITOR	6/9/97	1	F	13
AT0	00009290	Integrity & Oversight Coordina		1	V	11
AT0	00024732	AUDITOR		1	V	13
AT0	00037383	AUDITOR	10/16/17	1	F	12
AT0	00012341	AUDITOR	3/16/20	1	F	12
AT0	00005271	AUDIT MGR	12/27/04	1	F	14
AT0	00005533	DIR INTERNAL AUDIT	3/3/97	1	F	15
AT0	00013003	AUDITOR	1/7/19	1	F	13
AT0	00001239	Senior Criminal Investigator	8/2/10	1	F	14
AT0	00011066	Investigator	4/2/18	1	F	12
AT0	00011755	INVESTIGATOR	1/21/20	1	F	12
AT0	00000846	Senior Criminal Investigator	1/22/08	1	F	14
AT0	00000899	DIR INTERNAL SECURITY	12/5/11	1	F	15
AT0	00001765	INVESTIGATOR	4/17/18	1	F	13
AT0	00003369	EXECUTIVE DIR INTEG OVERSIGHT	10/6/14	1	F	17
AT0	00005056	Investigator	1/6/20	1	F	13
AT0	00020680	Criminal Investigator	4/6/15	1	F	13
AT0	00001824	CONTROLLER	6/22/98	1	F	15
AT0	00012404	SENIOR ACCOUNTANT	9/28/91	1	F	13
AT0	00020156	Accounting Technician	7/23/18	1	F	8
AT0	00023068	Accountant		1	V	12
AT0	00023114	Accounting Technician	8/20/18	1	F	8
AT0	00023377	Accounting Technician	6/8/20	1	F	7
AT0	00005079	BUDGET OFFICER	8/7/00	1	F	14
AT0	00010567	SENIOR BUDGET ANALYST		1	V	13
AT0	00022726	BUDGET ANALYST	7/23/18	1	F	12
AT0	00078019	AGENCY FISCAL OFFICER	1/8/18	1	F	14
AT0	00091986	Accounts Payable Technician	10/15/19	1	F	7
AT0	00091987	Accounts Payable Technician		1	V	8

1046

Step	Salary	Reg/Temp/Term	Program	Deptid	Department Name	Appr Year
10	237,288	Reg	1000	AT10000000	Executive Office	22
10	126,506	Reg	1000	AT10000000	Executive Office	22
0	255,800	Reg	1000	AT10000000	Executive Office	22
10	126,506	Reg	1000	AT10000000	Executive Office	22
1	136,260	Reg	1000	AT10000000	Executive Office	22
9	145,778	Reg	1000	AT10000000	Executive Office	22
4	178,336	Reg	1000	AT10000000	Executive Office	22
10	207,003	Reg	1000	AT10000000	Executive Office	22
9	145,778	Reg	1000	AT10000000	Executive Office	22
9	171,123	Reg	1000	AT10000000	Executive Office	22
6	188,746	Reg	1000	AT10000000	Executive Office	22
0	116,034	Reg	1000	AT10000000	Executive Office	22
6	134,624	Reg	1000	AT10000000	Executive Office	22
4	107,620	Reg	1000	AT10000000	Executive Office	22
0	186,165	Reg	1000	AT10000000	Executive Office	22
10	175,482	Reg	1000	AT10000000	Executive Office	22
10	126,506	Reg	1000	AT10000000	Executive Office	22
8	166,766	Reg	1000	AT10000000	Executive Office	22
0	224,486	Reg	1000	AT10000000	Executive Office	22
0	155,871	Reg	1000	AT10000000	Executive Office	22
10	197,450	Reg	1000	AT10000000	Executive Office	22
8	197,450	Reg	1000	AT10000000	Executive Office	22
9	171,123	Reg	1000	AT10000000	Executive Office	22
10	175,482	Reg	1000	AT10000000	Executive Office	22
9	197,450	Reg	1000	AT10000000	Executive Office	22
1	136,260	Reg	1000	AT10000000	Executive Office	22
7	101,082	Reg	1000	AT10000000	Executive Office	22
1	136,260	Reg	1000	AT10000000	Executive Office	22
1	85,214	Reg	1000	AT10000000	Executive Office	22
10	175,482	Reg	1000	AT10000000	Executive Office	22
10	126,506	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
1	98,177	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
6	188,746	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
8	84,365	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
7	117,063	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
5	153,693	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	126,506	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
7	162,407	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
9	145,778	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
6	113,915	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
7	117,063	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
9	123,358	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
2	71,081	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	126,506	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
9	123,358	Reg	1000	AT11100000	Office of Human Resources	22
0	112,342	Reg	1000	AT11100000	Office of Human Resources	22
6	113,915	Reg	1000	AT11100000	Office of Human Resources	22

1	116,034	Reg	1000	AT11100000	Office of Human Resources	22
10	207,003	Reg	1000	AT11100000	Office of Human Resources	22
3	123,470	Reg	1000	AT11100000	Office of Human Resources	22
1	116,034	Reg	1000	AT11100000	Office of Human Resources	22
6	158,050	Reg	1000	AT11100000	Office of Human Resources	22
0	68,867	Reg	1000	AT11100000	Office of Human Resources	22
2	71,081	Reg	1000	AT11100000	Office of Human Resources	22
1	85,214	Reg	1000	AT11100000	Office of Human Resources	22
5	110,768	Reg	1000	AT11100000	Office of Human Resources	22
8	120,211	Reg	1000	AT11100000	Office of Human Resources	22
10	101,205	Reg	1000	AT11100000	Office of Human Resources	22
3	90,503	Reg	1000	AT11100000	Office of Human Resources	22
6	66,292	Reg	1000	AT11100000	Office of Human Resources	22
5	130,906	Reg	1000	AT11100000	Office of Human Resources	22
7	61,900	Reg	1000	AT11100000	Office of Human Resources	22
3	104,472	Reg	1000	AT11100000	Office of Human Resources	22
10	126,506	Reg	1000	AT11100000	Office of Human Resources	22
7	101,082	Reg	1000	AT11100000	Office of Human Resources	22
0	116,034	Reg	1000	AT11100000	Office of Human Resources	22
10	149,496	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	66,868	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
0	85,214	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
8	63,556	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	66,868	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	66,868	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	66,868	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
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10	88,792	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
0	143,359	Reg	1000	AT10000000	Executive Office	20
3	73,295	Reg	1000	AT10000000	Executive Office	20
10	175,482	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
7	193,952	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
8	197,450	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
5	183,542	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
8	197,450	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
9	145,778	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
10	197,450	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
6	113,915	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
8	197,450	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
10	149,496	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
6	158,050	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
6	188,746	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
7	162,407	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
8	166,766	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	22
8	166,766	Reg	1000	AT12000000	Mgmt & Admin/Fin Ops	20
2	48,965	Term	1000	AT10000000	Executive Office	20
1	116,034	Term	1000	AT10000000	Executive Office	20
10	109,016	Term	1000	AT12000000	Mgmt & Admin/Fin Ops	22

6	79,935	Reg	2000	AT14000000	Fin Operations & Sys	22
3	73,295	Reg	2000	AT14000000	Fin Operations & Sys	22
9	106,372	Reg	2000	AT14000000	Fin Operations & Sys	22
8	84,365	Reg	2000	AT14000000	Fin Operations & Sys	22
4	221,556	Reg	2000	AT14000000	Fin Operations & Sys	22
7	207,003	Reg	2000	AT14000000	Fin Operations & Sys	22
10	149,496	Reg	2000	AT14000000	Fin Operations & Sys	22
10	149,496	Reg	2000	AT14000000	Fin Operations & Sys	22
7	117,063	Reg	2000	AT14000000	Fin Operations & Sys	22
7	117,063	Term	2000	AT14000000	Fin Operations & Sys	22
10	88,792	Reg	2000	AT14000000	Fin Operations & Sys	22
10	126,506	Reg	2000	AT14000000	Fin Operations & Sys	22
6	60,244	Reg	2000	AT14000000	Fin Operations & Sys	22
10	88,787	Reg	2000	AT14000000	Fin Operations & Sys	22
10	73,596	Reg	2000	AT14000000	Fin Operations & Sys	22
10	109,016	Reg	2000	AT14000000	Fin Operations & Sys	22
10	175,482	Reg	2000	AT14000000	Fin Operations & Sys	22
10	126,506	Reg	2000	AT14000000	Fin Operations & Sys	22
6	188,746	Reg	2000	AT14000000	Fin Operations & Sys	22
8	103,727	Reg	2000	AT14000000	Fin Operations & Sys	22
10	73,596	Reg	2000	AT14000000	Fin Operations & Sys	22
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6	158,050	Reg	2000	AT14000000	Fin Operations & Sys	22
7	138,342	Reg	2000	AT14000000	Fin Operations & Sys	22
7	162,407	Reg	2000	AT14000000	Fin Operations & Sys	22
9	106,372	Reg	2000	AT14000000	Fin Operations & Sys	22
5	130,906	Reg	2000	AT14000000	Fin Operations & Sys	22
10	149,496	Reg	2000	AT14000000	Fin Operations & Sys	22
5	130,906	Reg	2000	AT14000000	Fin Operations & Sys	22
7	193,952	Reg	2000	AT14000000	Fin Operations & Sys	22
10	88,787	Reg	2000	AT14000000	Fin Operations & Sys	22
3	144,978	Reg	2000	AT14000000	Fin Operations & Sys	22
5	110,768	Reg	2000	AT14000000	Fin Operations & Sys	22
10	126,506	Reg	2000	AT14000000	Fin Operations & Sys	22
3	123,470	Reg	2000	AT14000000	Fin Operations & Sys	22
8	142,060	Reg	2000	AT14000000	Fin Operations & Sys	22
5	153,693	Reg	2000	AT14000000	Fin Operations & Sys	22
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10	149,496	Reg	2000	AT14000000	Fin Operations & Sys	22
0	112,342	Reg	2000	AT14000000	Fin Operations & Sys	22
10	88,792	Term	2000	AT14000000	Fin Operations & Sys	22
1	98,177	Reg	2000	AT14000000	Fin Operations & Sys	22
10	109,016	Reg	2000	AT14000000	Fin Operations & Sys	22
5	153,693	Reg	2000	AT14000000	Fin Operations & Sys	22
5	183,542	Reg	2000	AT14000000	Fin Operations & Sys	22
3	123,470	Reg	2000	AT14000000	Fin Operations & Sys	22
8	197,450	Reg	2000	AT14000000	Fin Operations & Sys	22
5	64,466	Reg	2000	AT14000000	Fin Operations & Sys	22

6	98,439	Reg	2000	AT14000000	Fin Operations & Sys	22
6	98,439	Reg	2000	AT14000000	Fin Operations & Sys	22
6	98,438	Term	2000	AT14000000	Fin Operations & Sys	22
9	106,377	Reg	2000	AT14000000	Fin Operations & Sys	22
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0	57,162	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	88,787	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
2	48,965	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
2	71,083	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
0	68,870	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
6	79,935	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
6	113,915	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
8	69,944	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
5	183,542	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
8	103,727	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
3	202,319	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
6	98,438	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
4	62,640	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
9	123,358	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
5	77,722	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
8	142,060	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
3	90,503	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	73,596	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	149,496	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
5	58,588	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	66,868	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
1	98,177	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
1	57,162	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
1	51,964	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
7	101,082	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	73,596	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
1	51,964	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
8	103,727	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
9	65,212	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
5	95,793	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
9	71,770	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	66,868	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
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10	73,596	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
1	85,214	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	66,868	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
1	57,162	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
7	57,187	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
5	130,906	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
7	82,148	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
10	66,868	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
4	75,509	Reg	2000	AT14100000	Fin Operations & Sys - PRS	22
8	197,450	Reg	2000	AT14000000	Fin Operations & Sys	20

0	116,034	Reg	2000	AT14000000	Fin Operations & Sys	22
0	116,034	Reg	2000	AT14000000	Fin Operations & Sys	20
5	153,693	Reg	2000	AT14000000	Fin Operations & Sys	20
0	116,034	Reg	2000	AT14000000	Fin Operations & Sys	22
10	197,450	Reg	2000	AT14000000	Fin Operations & Sys	20
6	134,624	Reg	2000	AT14000000	Fin Operations & Sys	20
10	126,506	Reg	2000	AT14000000	Fin Operations & Sys	20
1	85,209	Reg	2000	AT14000000	Fin Operations & Sys	22
7	117,063	Reg	2000	AT14000000	Fin Operations & Sys	20
5	225,489	Reg	3000	AT11000000	Budget and Planning	22
10	126,506	Reg	3000	AT11000000	Budget and Planning	22
10	207,003	Reg	3000	AT11000000	Budget and Planning	22
10	149,496	Reg	3000	AT11000000	Budget and Planning	22
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5	130,906	Reg	3000	AT11000000	Budget and Planning	22
1	116,034	Reg	3000	AT11000000	Budget and Planning	22
10	149,496	Reg	3000	AT11000000	Budget and Planning	22
0	155,871	Reg	3000	AT11000000	Budget and Planning	22
6	113,915	Reg	3000	AT11000000	Budget and Planning	22
7	117,063	Reg	3000	AT11000000	Budget and Planning	22
2	167,926	Reg	3000	AT11000000	Budget and Planning	22
6	55,539	Reg	3000	AT11000000	Budget and Planning	22
0	51,964	Reg	3000	AT11000000	Budget and Planning	22
10	149,496	Reg	3000	AT11000000	Budget and Planning	22
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2	87,859	Reg	3000	AT11000000	Budget and Planning	22
4	107,620	Reg	3000	AT11000000	Budget and Planning	22
5	130,906	Reg	3000	AT11000000	Budget and Planning	22
10	149,496	Reg	3000	AT11000000	Budget and Planning	22
5	58,588	Reg	3000	AT11000000	Budget and Planning	22
6	134,624	Reg	3000	AT11000000	Budget and Planning	22
5	110,768	Reg	3000	AT11000000	Budget and Planning	22
5	95,793	Reg	3000	AT11000000	Budget and Planning	22
10	126,506	Reg	3000	AT11000000	Budget and Planning	22
0	112,342	Reg	3000	AT11000000	Budget and Planning	22
2	140,619	Reg	3000	AT11000000	Budget and Planning	22
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2	58,988	Term	3000	AT11000000	Budget and Planning	22
5	183,542	Reg	3000	AT11000000	Budget and Planning	22
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0	112,342	Reg	3000	AT11000000	Budget and Planning	22
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10	109,016	Term	3000	AT11000000	Budget and Planning	22
1	47,321	Reg	3000	AT11000000	Budget and Planning	22
6	188,746	Reg	3000	AT11000000	Budget and Planning	22

9	123,358	Reg	3000	AT11000000	Budget and Planning	22
4	107,620	Term	3000	AT11000000	Budget and Planning	22
7	57,183	Reg	3000	AT11000000	Budget and Planning	22
10	126,506	Reg	3000	AT11000000	Budget and Planning	22
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6	113,915	Reg	3000	AT11000000	Budget and Planning	20
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9	197,450	Reg	3000	AT11000000	Budget and Planning	20
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9	171,123	Reg	4000	AT17000000	Revenue Analysis	22
6	158,050	Reg	4000	AT17000000	Revenue Analysis	22
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10	149,496	Reg	4000	AT17000000	Revenue Analysis	22
5	130,906	Reg	4000	AT17000000	Revenue Analysis	22
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5	225,489	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
7	138,342	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
5	64,466	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
10	126,506	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
10	175,482	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
7	162,407	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
10	175,482	Reg	5000	AT18020000	Tax & Revenue - GC	22
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10	126,506	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
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3	123,470	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
8	103,731	Reg	5000	AT18120000	Tax & Revenue - RPTA	22
5	110,768	Reg	5000	AT18010000	Tax & Revenue - DCFO	22
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0	68,870	Reg	5000	AT18201000	Tax & Revenue - CSA	22
3	60,814	Reg	5000	AT18201000	Tax & Revenue - CSA	22
3	60,814	Reg	5000	AT18200000	Tax & Revenue - CSA	22
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4	93,148	Reg	5000	AT18201000	Tax & Revenue - CSA	22
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5	153,693	Reg	5000	AT18200000	Tax & Revenue - CSA	22
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10	73,596	Reg	5000	AT18201000	Tax & Revenue - CSA	22

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8	120,211	Reg	5000	AT18060000	Tax & Revenue - RPA	22
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10	66,868	Reg	5000	AT18150000	Tax & Revenue - RPTA	22
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Agency	Posn Nbr	Title	Vacant Since	Vac Stat	Grade	Step
AT0	00085432	Risk and Compliance Specialist	10/10/21	V	14	0
AT0	00013188	ASST GEN COUNSEL	12/4/21	V	15	0
AT0	00004905	CONTRACT SPECIALIST	11/7/21	V	13	1
AT0	00100163	HR Business Partner	2/6/21	V	13	0
AT0	00000168	Human Resources Coordinator	4/24/21	V	11	0
AT0	00001285	Human Resources Supervisor	8/1/20	V	14	0
AT0	00011006	Logistics Management Specialis	1/20/22	V	12	0
AT0	00032581	Financial Systems Advisor	10/24/21	V	14	0
AT0	00082532	SENIOR ACCOUNTANT	11/7/21	V	13	0
AT0	00004322	Payroll and Benefits Technicia	8/1/21	V	9	0
AT0	00020148	Pension Benefits Specialist	7/3/21	V	11	0
AT0	00004614	Payroll Operations Officer	1/1/22	V	13	1
AT0	00004988	PAYROLL TECH	8/29/21	V	9	1
AT0	00015309	PAYROLL TECH	1/1/22	V	8	1
AT0	00009439	Payroll Manager	1/2/22	V	12	1
AT0	00012648	PAYROLL TECHNICIAN	1/1/22	V	9	1
AT0	00015975	STAFF ASSISTANT	7/10/21	V	11	1
AT0	00016449	Senior Financial Systems Analy	1/2/22	V	14	1
AT0	00027682	Manager, Financial Planning an	1/31/21	V	15	0
AT0	00105354	Accounting Technician	10/1/21	V	8	0
AT0	00000894	Operating Budget Analyst	12/18/21	V	12	0
AT0	00007878	Senior Operating Budget Analys	9/8/21	V	13	0
AT0	00033150	Senior Operating Budget Analys	6/6/21	V	13	0
AT0	00040052	Capital Budget/Cap Improv Prog	11/30/21	V	15	0
AT0	00034856	Fiscal Analyst	3/28/21	V	15	0
AT0	00077050	ASST GEN COUNSEL	7/23/21	V	15	0
AT0	00003681	Customer Service Tax Specialis	1/30/22	V	7	0
AT0	00004269	Quality Assurance Specialist	8/1/21	V	11	0
AT0	00010374	CUSTOMER SERVICE SPECIALIST/TE	7/31/21	V	11	0
AT0	00012315	Supervisory Customer Service S	10/30/21	V	13	0
AT0	00020227	Information Technology Special	3/15/20	V	13	0
AT0	00021080	Customer Service Specialist	7/13/21	V	9	0
AT0	00023272	CUSTOMER SERVICE SPEC	1/24/20	V	9	0
AT0	00025721	Supervisory Customer Service T	12/21/19	V	13	0
AT0	00083704	Quality Assurance Specialist	11/6/21	V	11	0
AT0	00085970	Customer Service Tax Specialis	2/2/20	V	9	0
AT0	00091425	Customer Service Tax Specialis	9/30/21	V	9	0
AT0	00091427	Customer Service Tax Specialis	6/6/21	V	9	0
AT0	00091429	Customer Service Tax Specialis	10/24/21	V	9	0
AT0	00091436	Customer Service Tax Specialis	10/24/21	V	9	0
AT0	00007923	Recordation Tax Specialist	1/26/22	V	11	0
AT0	00012177	Legal Instruments Examiner	12/1/20	V	8	0
AT0	00026429	Supervisory Legal Instruments	2/2/20	V	11	0
AT0	00005917	MGMT & PGM ANALYST	8/29/21	V	13	0
AT0	00008467	Appraiser	10/24/21	V	13	0
AT0	00022182	Accounting Technician	9/25/21	V	8	0
AT0	00037380	Appraiser	11/30/21	V	11	0

AT0	00091439	Appraiser	11/7/21	V	13	0
AT0	00091442	Assessment Technician	1/29/22	V	8	0
AT0	00040377	Accounting Technician	1/30/22	V	8	0
AT0	00078291	Clerical Assistant - Union	1/4/22	V	5	0
AT0	00033966	Tax Specialist	6/11/20	V	9	0
AT0	00040337	MANAGEMENT ANALYST	10/24/21	V	13	0
AT0	00001757	Senior Auditor (Tax)	1/1/22	V	13	1
AT0	00006696	Senior Auditor (Tax)	6/7/20	V	13	0
AT0	00028078	Auditor (Tax)	2/26/20	V	12	0
AT0	00033958	Supervisory Auditor (Tax)	10/28/18	V	14	0
AT0	00040352	Tax Fraud Specialist	1/16/22	V	11	0
AT0	00048171	Senior Auditor (Tax)	12/8/19	V	13	0
AT0	00048189	Auditor (Tax)	9/11/21	V	11	0
AT0	00048192	Auditor (Tax)	10/27/19	V	12	0
AT0	00077052	Auditor (Tax)	11/6/21	V	12	0
AT0	00020222	Investigative Assistant	1/30/22	V	9	0
AT0	00023902	Tax Fraud Technician	12/5/21	V	9	0
AT0	00026199	Criminal Investigator	4/10/21	V	13	0
AT0	00021846	ACCOUNTING TECH	1/1/22	V	9	0
AT0	00078302	ACCOUNTANT	10/27/19	V	12	0
AT0	00078302	ACCOUNTANT	10/27/19	V	12	0
AT0	00099962	ACCOUNTANT	10/1/19	V	12	0
AT0	00009809	Returns Processing Assistant	1/16/22	V	6	0
AT0	00014920	Returns Processing Assistant	4/16/16	V	6	0
AT0	00033970	Deputy Director	11/22/20	V	15	0
AT0	00078299	Tax Examining Technician	11/2/21	V	8	0
AT0	00096957	Program Analyst	12/3/20	V	13	0
AT0	00016523	REVENUE OFFICER	10/5/21	V	11	0
AT0	00028106	CLERICAL ASSISTANT	7/25/19	V	6	0
AT0	00040327	Revenue Officer	11/7/21	V	13	0
AT0	00048178	REVENUE OFFICER	8/27/19	V	11	0
AT0	00048187	CLERICAL ASSISTANT	1/30/22	V	6	0
AT0	00078294	REVENUE OFFICER	7/31/19	V	11	0
AT0	00096952	Data Analyst	12/19/20	V	13	0
AT0	00011433	Information Technology Manager	1/1/22	V	15	1
AT0	00015910	INFORMATION TECHNOLOGY SPECIAL	12/17/21	V	13	0
AT0	00017111	Information Technology Special	1/1/22	V	14	1
AT0	00040366	Information Technology Special	8/8/21	V	14	0
AT0	00099965	IT Specialist (SYSADMIN) & (NE	10/9/21	V		0
AT0	00099970	Information Technology Special	10/1/19	V	14	0
AT0	00099971	Information Technology Special	10/1/19	V	14	0
AT0	00100301	Business Analyst	10/1/20	V	13	0
AT0	00100303	Business Analyst (Information	10/1/20	V	15	0
AT0	00100304	TRAINER ADMIN	10/1/20	V	15	0
AT0	00100305	TRAINER ADMIN	10/1/20	V	15	0
AT0	00105293	Business Analyst (Information	10/1/21	V	15	0
AT0	00105294	Business Analyst (Information	10/1/21	V	15	0
AT0	00105295	Business Analyst (Information	10/1/21	V	15	0

AT0	00105296	Business Analyst (Information	10/1/21	V	15	0
AT0	00105297	Business Analyst (Information	10/1/21	V	15	0
AT0	00007575	FINANCIAL ANALYST	12/21/16	V	14	0
AT0	00011174	ASSOC TREASURER	4/5/21	V	16	1
AT0	00085437	Financial Investments Manager	10/24/21	V	14	0
AT0	00039261	Cash and Investment Manager	11/7/21	V	15	0
AT0	00013397	Cash Operations Manager	7/16/21	V	14	0
AT0	00021652	Treasury Operations Officer	11/4/21	V	15	0
AT0	00010730	Customer Service Operations Sp	10/24/21	V	10	0
AT0	00002055	Revenue Operations Officer	10/16/21	V	14	1
AT0	00016672	Lead Customer Service Represen	5/9/21	V	9	0
AT0	00018190	Customer Service Representativ	3/14/21	V	7	1
AT0	00018807	Lead Customer Service Represen	11/28/21	V	9	1
AT0	00026856	Lead Customer Service Represen	10/15/21	V	9	1
AT0	00028153	Customer Service Representativ	11/28/21	V	7	0
AT0	00077368	Lead Customer Service Represen	1/30/22	V	9	1
AT0	00083497	Customer Service Representativ	3/15/20	V	7	1
AT0	00085345	Lead Customer Service Represen	10/24/20	V	9	1
AT0	00085510	Customer Service Representativ	12/19/21	V	7	1
AT0	00095570	Customer Service Representativ	7/24/21	V	8	10
AT0	00099981	Unclaimed Property Specialist	10/1/19	V	11	0
AT0	00105399	PGM DIR	10/1/21	V	15	0
AT0	00105348	PROGRAM ANALYST	10/1/21	V	12	0
AT0	00105349	PROGRAM ANALYST	10/1/21	V	12	0
AT0	00105350	PROGRAM ANALYST	10/1/21	V	12	0
AT0	00105351	PROGRAM ANALYST	10/1/21	V	12	0
AT0	00012205	Program Manager (Asset Managem	1/20/19	V	14	0
AT0	00094851	FINANCIAL MGR	10/1/21	V	14	0
AT0	00094852	Financial Analyst	10/1/21	V	12	0
AT0	00099959	FINANCIAL MGR	10/1/19	V	14	0
AT0	00099960	Accounting & Compliance Manage	10/1/19	V	14	0
AT0	00077060	Collections Representative	1/7/20	V	8	0
AT0	00077061	Collections Representative	2/16/20	V	9	1
AT0	00093455	Collections Representative	2/14/20	V	7	0
AT0	00094855	Lead Collections Representativ	7/31/21	V	10	0
AT0	00094856	Collections Representative	10/1/17	V	9	1
AT0	00005565	Deputy Director	1/4/20	V	16	1
AT0	00028164	Senior Policy Analyst	4/17/21	V	14	0
AT0	00009290	Integrity & Oversight Coordina	11/7/21	V	11	0
AT0	00024732	AUDITOR	1/3/21	V	13	0
AT0	00023068	Accountant	5/23/21	V	12	0
AT0	00010567	SENIOR BUDGET ANALYST	1/15/22	V	13	1
AT0	00091987	Accounts Payable Technician	8/4/19	V	8	0

Salary	FTE x Dist %	Index	PCA	Fund Code	Program	Deptid
116,034	1	10111	10108	0100	1000	AT10000000
155,871	1	10311	10305	0100	1000	AT10000000
98,177	1	105X1	10501	0619	1000	AT12000000
112,342	1	10611	10602	0100	1000	AT11100000
68,867	1	10611	10614	0100	1000	AT11100000
116,034	1	10711	10708	0100	1000	AT11100000
85,214	1	10811	10813	0100	1000	AT12000000
116,034	1	20511	20501	0100	2000	AT14000000
112,342	1	20511	20501	0100	2000	AT14000000
57,162	1	208C1	20601	0603	2000	AT14100000
68,870	1	208A4	20601	0712	2000	AT14100000
98,177	1	208A4	20704	0712	2000	AT14100000
57,162	1	208A4	20704	0712	2000	AT14100000
51,964	1	208A4	20704	0712	2000	AT14100000
85,214	1	208A4	20706	0712	2000	AT14100000
57,162	1	208A4	20706	0712	2000	AT14100000
68,867	1	30111	30107	0100	3000	AT11000000
116,034	1	30111	30401	0100	3000	AT11000000
155,871	1	30111	30401	0100	3000	AT11000000
51,964	1	31135	30409	1135	3000	AT11000000
85,214	1	30111	30701	0100	3000	AT11000000
112,342	1	30111	30704	0100	3000	AT11000000
112,342	1	30111	30704	0100	3000	AT11000000
155,871	1	30111	30804	0100	3000	AT11000000
155,871	1	40111	40303	0100	4000	AT17000000
155,871	1	50111	50102	0100	5000	AT18020000
47,317	1	51311	50202	0100	5000	AT18200000
68,870	1	51311	50202	0100	5000	AT18201000
68,867	1	51311	50202	0100	5000	AT18200000
112,342	1	51311	50202	0100	5000	AT18201000
98,176	1	51311	50202	0100	5000	AT18202000
57,162	1	51311	50202	0100	5000	AT18201000
57,162	1	51311	50202	0100	5000	AT18201000
112,342	1	51311	50202	0100	5000	AT18202000
68,870	1	51311	50202	0100	5000	AT18201000
57,162	1	51311	50202	0100	5000	AT18202000
57,162	1	51311	50202	0100	5000	AT18202000
57,162	1	51311	50202	0100	5000	AT18202000
57,162	1	51311	50202	0100	5000	AT18202000
57,162	1	51311	50202	0100	5000	AT18202000
68,870	1	50711	50301	0100	5000	AT18150000
51,964	1	50711	50301	0100	5000	AT18150000
68,867	1	50711	50301	0100	5000	AT18150000
112,342	1	50711	50401	0100	5000	AT18110000
98,176	1	50711	50401	0100	5000	AT18110000
51,964	1	50711	50401	0100	5000	AT18110000
68,870	1	50711	50401	0100	5000	AT18110000

98,176	1	50711	50401	0100	5000	AT18110000
51,964	1	50711	50401	0100	5000	AT18110000
51,964	1	50711	50402	0100	5000	AT18120000
38,538	1	50711	50402	0100	5000	AT18110000
57,162	1	51011	50501	0100	5000	AT18012000
112,342	1	51011	50501	0100	5000	AT18160000
98,176	1	51011	50502	0100	5000	AT18012000
98,176	1	51011	50502	0100	5000	AT18012000
85,209	1	51011	50502	0100	5000	AT18012000
116,034	1	51011	50502	0100	5000	AT18012000
68,870	1	51011	50502	0100	5000	AT18012000
98,176	1	51011	50502	0100	5000	AT18012000
68,870	1	51011	50502	0100	5000	AT18012000
85,209	1	51011	50502	0100	5000	AT18012000
85,209	1	51011	50502	0100	5000	AT18012000
57,162	1	51011	50504	0100	5000	AT18014000
57,162	1	51011	50504	0100	5000	AT18014000
100,711	1	51011	50504	0100	5000	AT18014000
57,162	1	50311	50601	0100	5000	AT18030000
85,209	0.5	503F4	50601	0719	5000	AT18030000
85,209	0.5	510N4	50601	0720	5000	AT18030000
85,209	1	503E1	50601	0605	5000	AT18030000
42,704	1	50611	50701	0100	5000	AT18064000
42,704	1	50611	50701	0100	5000	AT18064000
155,871	1	50611	50701	0100	5000	AT18060000
51,964	1	50611	50701	0100	5000	AT18061000
112,342	1	50611	50701	0100	5000	AT18060000
68,870	1	51011	50702	0100	5000	AT18015000
42,704	1	51011	50702	0100	5000	AT18014000
98,176	1	51011	50702	0100	5000	AT18015000
68,870	1	51011	50702	0100	5000	AT18014000
42,704	1	51011	50702	0100	5000	AT18015000
68,870	1	51011	50702	0100	5000	AT18014000
98,176	1	51011	50702	0100	5000	AT18015000
136,260	1	60211	60102	0100	6000	AT16200000
98,176	1	60111	60102	0100	6000	AT16200000
116,034	1	60211	60102	0100	6000	AT16000000
116,034	1	60211	60102	0100	6000	AT16200000
-	1	60211	60102	0100	6000	AT16200000
116,034	1	60211	60102	0100	6000	AT16200000
116,034	1	60211	60102	0100	6000	AT16200000
112,342	1	60211	60102	0100	6000	AT16200000
135,280	1	60211	60102	0100	6000	AT16200000
146,519	1	60211	60102	0100	6000	AT16200000
146,519	1	60211	60102	0100	6000	AT16200000
135,280	1	60211	60102	0100	6000	AT16200000
135,280	1	60211	60102	0100	6000	AT16200000
135,280	1	60211	60102	0100	6000	AT16200000

135,280	1	60211	60102	0100	6000	AT16200000
135,280	1	60211	60102	0100	6000	AT16200000
116,034	1	70111	70106	0100	7000	AT15000000
162,722	1	70211	70202	0100	7000	AT15000000
116,034	1	70311	70301	0100	7000	AT15000000
155,871	1	70611	70306	0100	7000	AT15000000
116,034	1	70611	70405	0100	7000	AT15000000
155,871	1	70611	70405	0100	7000	AT15000000
62,704	1	70911	70407	0100	7000	AT15000000
116,034	1	71011	70501	0100	7000	AT15000000
57,162	1	71011	70501	0100	7000	AT15000000
47,321	1	71011	70501	0100	7000	AT15000000
57,162	1	71011	70501	0100	7000	AT15000000
57,162	1	71011	70501	0100	7000	AT15000000
47,321	1	71011	70501	0100	7000	AT15000000
57,162	1	710O4	70501	0703	7000	AT15000000
47,321	1	710O4	70501	0703	7000	AT15000000
57,162	1	710O4	70501	0703	7000	AT15000000
47,321	1	710O4	70501	0703	7000	AT15000000
66,867	1	710O4	70501	0703	7000	AT15000000
68,867	1	711N1	70601	0613	7000	AT15000000
155,871	1	711N1	70601	0613	7000	AT15000000
85,214	1	70311	70603	0100	7000	AT15000000
85,214	1	70311	70603	0100	7000	AT15000000
85,214	1	70311	70603	0100	7000	AT15000000
85,214	1	70311	70603	0100	7000	AT15000000
116,034	1	703Y1	70604	0623	7000	AT15000000
116,034	1	703Y1	70604	0623	7000	AT15000000
85,214	1	703Y1	70604	0623	7000	AT15000000
116,034	1	703Y1	70604	0623	7000	AT15000000
116,034	1	703Y1	70604	0623	7000	AT15000000
51,964	1	712S1	70701	6115	7000	AT15000000
57,162	1	712S1	70701	6115	7000	AT15000000
47,321	1	712S1	70701	6115	7000	AT15000000
62,704	1	712S1	70701	6115	7000	AT15000000
57,162	1	712S1	70701	6115	7000	AT15000000
162,722	1	71311	70801	0100	7000	AT15000000
116,034	1	71311	70801	0100	7000	AT15000000
68,867	1	80111	80101	0100	8000	AT13000000
112,342	1	80111	80101	0100	8000	AT13000000
85,214	1	10411	104A2	0100	100F	AT12000000
98,177	1	10411	104B1	0100	100F	AT12000000
51,964	1	104S4	104B2	0707	100F	AT12000000

Department Name
Executive Office
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Mgmt & Admin/Fin Ops
Office of Human Resources
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Integrity & Oversight
Mgmt & Admin/Fin Ops
Mgmt & Admin/Fin Ops
Mgmt & Admin/Fin Ops

Office of the Cl
FY 2022 Intra-District MO

AT0 - Buyer Agency

Seller Agency	Seller Agency's Name
PX0	District of Columbia, Office of Contracting and Procurement/Purchase Card Transactions
TO0	Office of the Chief Technology Officer
AS0	Office of Finance and Resource Management
CB0	Office of the Attorney General
CB0	Office of the Attorney General
KT0	Department of Public Works
BE0	DC Department of Human Resources
BE0	DC Department of Human Resources
TO0	Office of the Chief Technology Officer
BE0	DC Department of Human Resources
SR0	DC Department of Human Resources

TO0	Office of the Chief Technology Officer
BE0	DC Department of Human Resources
TO0	Office of the Chief Technology Officer
PX0	District of Columbia, Office of Contracting and Procurement/Purchase Card Transactions

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Buyer Agency	Seller Agency's Name
CR0	
HC0	
KV0	
CR0	
FA0	Office of the Chief Financial Officer - AT0
FL0	
HC0	
KV0	
KA0	
GF0	
DC0	
RM0	
CI0	Office of the Chief Financial Officer - AT0
DA0	
EN0	
KA0	Office of the Chief Financial Officer - AT0

AT0 - Seller Age

JA0	Office of the Chief Financial Officer - AT0
	Office of the Chief Financial Officer - AT0
AM0	
FB0	
BU0	
CE0	
CI0	
CR0	Office of the Chief Financial Officer - AT0
HA0	
GA0	
HC0	
KT0	
KT0	
KT0	
LQ0	
KA0	
TC0	
HC0	Office of the Chief Financial Officer - AT0
KG0	Office of the Chief Financial Officer - AT0
HT0	Office of the Chief Financial Officer - AT0

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ıief Financial Officer - Agency Code AT0
)U Agreements -- Anticipated Transfers as of 2-15-22
Attachment 18

Intra-District Services	Fund Type	Intra-District Project
Purchase Cards	0100	**PX0AT0/22**
DC - Net Services	0100	**DTAT22/10**
RTS - Non DC Net Telephone Services	0100	**L22AT0/03**
Tax/Litigation Specialist	0100	
Tax/Litigation Specialist	0100	
Fleet Services	0100	**9FMAT0**
Rec Intra - District	0100	
MOU-Pension Benefits - HR Services	0100	
MOU-Server Time Protocol	0100	
Financial Wellness	0200	
Financial Wellness	0200	

DIFS Project	0300	**IFSMPC**
MOU-Pension Benefits 401 &457 - HR Services	0600	
PeopleSoft Project--OPRS/Fed Police Pen.	0600	
Purchase Cards	0700	**PX0AT0/22**

rand Total

Intra-District Services	Fund Type	Intra-District Project
Cashiers	0703	**7CSCR2/22**
Cashiers	0703	**7CSHC2/22**
Cashiers	0703	**7CSKV2/22**
Armored Car	0705	**7ACCR2/22**
Armored Car	0705	**7ACFA2/22**
Armored Car	0705	**7ACFL2/22**
Armored Car	0705	**7ACHC2/22**
Armored Car	0705	**7ACKV2/22**
Armored Car	0705	**7ACKA2/22**
Armored Car	0705	**Component Unit**
Armored Car	0705	**Component Unit**
Armored Car	0705	**7ACRM2/22**
EDRC Financial Support	0707	**1MSCI2/22**
EDRC Financial Support	0707	**1MSDA2/22**
EDRC Financial Support	0707	**1MSEN2/22**
Public Space	0708	**5PRKA2/22**

TANF Benefits	0709	**7TBJA2/22**
Single Audit	0716	Various Agencies
Merchant Fees	0717	**7MFAM2/22**
Merchant Fees	0717	
Merchant Fees	0717	
Merchant Fees	0717	**7MFBA2/22**
Merchant Fees	0717	**7MFBU2/22**
Merchant Fees	0717	**7MFCE2/22**
Merchant Fees	0717	**7MFCI2/22**
Merchant Fees	0717	**7MFCR2/22**
Merchant Fees	0717	**7MFHA2/22**
Merchant Fees	0717	**7MFGA2/22**
Merchant Fees	0717	**7MFHC2/22**
Merchant Fees	0717	**7MFKT2/22**
Merchant Fees	0717	**7MFKTC/22**
Merchant Fees	0717	**7MFKTD/22**
Merchant Fees	0717	**7MFLQ2/22**
Merchant Fees	0717	**7MFKA2/22**
Merchant Fees	0717	**7MFTC2/22**
Covansys WIC Services	0718	**7CVHC2/22**
Anacostia River Cleanup- Bag Tax	0719	**5PRKG2/22**
Admin/Compliance - Hospital Taxes	0720	**5ADHT2/22**
rand Total		

Agreement Amount
442,433.01
50,000.00
50,000.00
160,215.00
169,397.00
49,383.23
52,000.00
235,258.00
13,682.62
$ 1,222,368.86
35,000.00
53,000.00

$	**88,000.00**
	2,638,860.00
$	**2,638,860.00**
	235,258.00
	128,423.55
$	**416,681.55**
	40,000.00
$	**40,000.00**

$	**4,317,910.41**

Mou - Agreement
331,002.50
193,010.00
227,052.50
$ 751,065.00
5,328.00
2,712.00
609.84
5,328.00
29,721.60
115,200.00
5,328.00
2,424.00
3,659.04
$ 170,310.48
150,000.00
50,000.00
115,000.00
$ 315,000.00
176,604.00
$ 176,604.00

	$1,425,847.86
$	**1,425,847.86**
	1,500,000.00
$	**1,500,000.00**
	3,396.08
	33,269.10
	1,933.94
	3,902.23
	1,933.94
	10,000.00
	1,304.26
	462,899.99
	39,502.00
	10,000.00
	355,743.63
	772.10
	104,328.16
	1,487.47
	81,990.60
	45,000.00
	3,877.56
$	**1,161,341.06**
	122,500.00
$	**122,500.00**
	14,146.27
$	**14,146.27**
	170,466.00
$	**170,466.00**
$	**5,807,280.67**

Contract Number	Name of contracting party	Contract's outputs and deliverables
CFOPD-14-C-036F	Advance Digital Systems, Inc.	The Office of the Chief Financial Officer (OCFO) is pleased to award Task Order Definitized Contract Number CFOPD-14-C-036F for Information Technology Support Services Modernized Tax System Project to Advance Digital Systems Inc.
CFOPD-16-C-028	American Express Travel Relates	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of the Office of Finance and Treasury has a need to establish an agreement with American Express Travel Related Services Company Inc. for the use of American Express card by the District of Columbia's residents.
CFOPD-21-C-011	American Express Travel Relates	The District of Columbia Office of the Chief Financial Officer (OCFO) has a need to establish an agreement with American Express Travel Related Services Company Inc. for the use of American Express card by the District of Columbia residents.
CFOPD-21-L-011	American Express Travel Relates	This is a Letter Contract, binding between the District of Columbia Office of the Chief Financial Officer (District) and American Express Travel Related Services Company Inc. (Contractor) authorized under D.C. Code & 2-351.04 (39) and Title 07 D.C. Municipal Regulation & 2425, where herein the Contractor agrees to perform services as set forth in Paragraph 7 of this Letter Contract.
CFOPD-18-C-008	Analytica	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of Contracts on behalf of the Office of the Chief Information Officer (OCIO) requires a Contractor to provide Code 1 and Doc 1 Maintenance and related services for Pitney Bowes hardware and software owned by OCIO.
CFOPD-21-C-004	Applied Technology Services	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of Finance & Treasury (OFT) (the "District") is seeking a Contractor to provide, implement, and maintain a new Canon/Quadiant GMC Inspire Solution software.
CFOPD-21-C-022	Arcadis US Inc.	The District of Columbia Office of the Chief Financial Officer (OCFO) requires the Contractor to provide an enterprise software solution for the modeling of asset management and infrastructure planning including the creation of capital budget scenarios and for the development of a long-term asset replacement schedule.
CFOPD-15-C-015	Aspect Software, Inc.	The Government of the District of Columbia (the District) Office of the Chief Financial Officer (OCFO) on behalf of the Office of the Chief Information Officer (OCIO) requires the Contractor to upgrade the OCFO's current Aspect telephony system.

CFOPD-17-C-016A	ASUS	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of Human Support Services Cluster (HSSC) is awarding a contract for services to (1) generation of Cost Allocation Plans and develop a final indirect cost rate proposal for prior fiscal year expenditures and (2) development implementation operation and training of an online web and e-mail based Random Moment Time Study.
CFOPD-20-C-010A	Audit Services US	The Office of the Chief Financial Officer ("OFT") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("contractors") to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor-assisted self-audits, unclaimed property consulting services, collection and delivery of the unclaimed property as it is related to unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-20-C-010F	Audit Services US	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("Contractors")to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor-assisted self-audits, unclaimed property consulting services, collection and delivery of unclaimed property, as it is related to unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-18-C-016	Avenu SLS Holdings, LLC.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts (District), on behalf of the Office of Finance and Treasury (OFT) requires a Contractor to provide custody, securities brokerage, and accounting services of securities collected on behalf of the District from holders of abandoned securities.
CFOPD-19-C-018B	Avid Systems LLC	The District of Columbia Office of the Chief Financial Officer(OCFO), Office of Contracts, on behalf of the Office of the Chief Information Officer(OCIO)(the " District ") is seeking a contractor to provide the following: 1. Senior Systems Analyst/Programmer to support the configuration of all aspects of the GenTax COTS application.
CFOPD-19-A-008E	Bae Urban Economics	Real Estate Development Advisory Services
CFOPD-16-C-013A	Balmar, Inc. dba HBP	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of the Office of Financial Operations and Systems (OFOS) is seeking printing services to produce the District's Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR).

CFOPD-16-C-013B	Balmar, Inc. dba HBP	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of the Office of Budget and Planning (OBP) is seeking printing services to produce the Mayor's Budget Book to the Council of the District of Columbia and the District's Budget Book to the Congress of the United States.
CFOPD-21-C-012	Balmar, Inc. dba HBP	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of Budget & Planning (OBP) (the "District") is awarding a contract to provide printing services to produce the Mayor's Budget Book to the Council of the District of Columbia and the District's Budget Book to the Congress of the United States.
CFOPD-21-C-019	Balmar, Inc. dba HBP	The District of Columbia Office of the Chief Financial Officer (OCFO) has a requirement for a Contractor to provide printing services to produce the District's Comprehensive Annual Financial Report (Annual Report) and the Popular Annual Financial Report (PAFR).
CFOPD-16-C-014	BDO USA, LLP	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of the Office of Integrity and Oversight (OIO) requires a Contractor to provide Single Audit Services in relation to grant funds received from the Federal Government that support Federal programs within the District.
CFOPD-20-C-009	BDO USA, LLP	The District of Columbia Office of The Chief Financial Officer, Office of Integrity and Oversight (OIO)(the "District") requires a Contractor to provide Single Audit Services in relation to grant funds received from the Federal Government that support Federal programs within the District.
CFOPD-19-C-022	Bert W. Smith, Jr. & Co., Chartered (dba Bert Smith & Co.)	The Office of the Chief Financial Officer requires the services of a Certified Public Accounting firm to provide collateral bonds auditing and related services.
CFOPD-17-C-002	Bondurant Enterprises, Inc.	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of the Office of Finance Operations and Systems is awarding a contract for a qualified Contractor to provide a comprehensive physical inventory of the District's capitalized furniture equipment and vehicles in compliance with federal and District laws and rules.
CFOPD-17-C-009	Chase Paymenttech	The Office of Finance and Treasury (OFT), hereby enters into this contract with Paymentech, LLC, (Contractor) a wholly owned-subsidiary of JPMorgan Chase Bank, N.A., a national banking association (Member), to provide cardholder present and cardholder not present merchant card processing services.
CFOPD-11-C-023	Citibank N. A	This contract is for the establishment and maintenance of multiple types of banking services required by the Government of the District of Columbia (District) Office of the Chief Financial Officer (OCFO) Office of Finance and Treasury (OFT).

CFOPD-18-C-006	CityBase , Inc.	The Office of Finance and Treasury (OFT), Revenue Collections Unit is seeking a Contractor to provide kiosks to facilitate transactions, reduce wait times, and increase efficiency of various District agencies.
CFOPD-20-C-002	Clearwater Analytics, LLC	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of Finance and Treasury (OFT) (the "District") requires a Contractor to provide Investment Analytic Services. The Contractor shall provide an automated data aggregation and reporting solution for investment portfolio and bank data.
CFOPD-16-C-054	CobbleStone Systems Corp.	The District of Columbia Office of the Chief Financial Officer Office of Contracts ("Contracts") is seeking a hosted web-based Software-as-a-Service (SaaS) commercial off-the-shelf (COTS) Procurement Management System ("System") System "Contract Insight Enterprise" to automate Contracts' vendor management solicitation procedures and contract administration processes.
CFOPD-19-A-008B	Cohn Reznick, LLP	Contractor shall provide real estate development advisory services.
PO-GF-2010-C-1090-DJ	Continental Service Group dba ConServe	The University of the District of Columbia (UDC) contract with the ConServe for services in respect to collections services. Specifically the Primary Contractor shall process loan and tuition accounts deemed delinquent by the University.
CFOPD-16-A-058A	Corporation Service Company	The purpose of the contract is to provide Electronic Recording means the electronically based submittal of documents by or through the Contractor to Receiver and electronically-based confirmation of recording from Receiver to Contractor.
CFOPD-21-A-033A	Corporation Service Company	Electronic Recording means the electronically based submittal of documents by or through the Contractor to Receiver and electronically-based confirmation of recording from Receiver to Contractor.
CFOPD-19-A-008A	Cumming Construction Management, Inc.	Contractor shall provide real estate development advisory services.
CFOPD-21-C-035	Custom Data Processing	A contract for implementation and processing services for Electronic Benefits Transfer (EBT) for the Special Supplemental Nutrition Program for Women, Infant and Children (WIC) (together referred as eWIC) managed by DC Health (formerly known as Department of Health (DOH); an agency also referred herein as the District.
CFOPD-19-C-001	Deloitte Consulting LLP	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District"), seeks a Contractor to provide Blueprint and Implementation services for a new Enterprise Financial System (EFS).
CFOPD-19-C-015	Deloitte Consulting LLP	The Office of the Chief Financial Officer(OCFO) for the District of Columbia (District), Office of Contracts, requires the Contractor to provide Organizational Change Management (OCM) services to scope, plan and implement the organizational changes required to support the new Enterprise Financial System (EFS).

CFOPD-19-A-008D	Delta Associates	Real Estate Development Advisory Services
CFOPD-19-C-038	DigiDoc, Inc.	Contractor to provide Information Technology (IT) Staff Augmentation and Support Services in five different areas: Project Management, Change Management, Technical, and Functional Testing
CFOPD-20-C-010D	Discovery Audit Services	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("Contractors") to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor -assisted self-audits, unclaimed property consulting services, collection and delivery of unclaimed property as it is related to unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-16-C-022	Document Systems, Inc.	The District of Columbia (the "District") Office of the Chief Financial Officer ("OCFO") Office of Contracts on behalf of the Office of Tax and Revenue ("OTR") requires services for conversion of microfilm and microfiche land records into digital records.
CFOPD-20-C-010E	EECS LLC	The Office of the Chief Financial Officer ("OCFO") for for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("Contractor") to provide utilization of one or moreauditors for general ledger auditing, securities auditing, oversight of contractor-assisted self audits, unclaimed property consulting services collection and delivery of unclaimed property as it related to unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-11-C-040	eFunds Corporation	The purpose of this contract is to acquire Electronic Benefit Transfer (EBT) services for the following programs: Food Stamp Temporary Assistance to Needy Families (TANF) Interim Disability Assistance (IDA) and Rental Vendor Program (RVP).
CFOPD-20-C-015B	eKuber Ventures, Inc.	Contractor to provide Information Technology (IT) Staff Augmentation and Support Services in five different areas: Project Management, Change Management, Technical, and Functional Testing
CFOPD-19-A-008G	Emax Financial & Real Estate Advisory	Real Estate Development Advisory Services
CFOPD-18-C-014	Entigence Corporation	The Office of the Chief Information Officer, is seeking to acquire a Specialist to support the day-to-day basic reporting systems and databases for the District's Cognos and Tableau environments
CFOPD-19-C-021A	Entigence Corporation	(Introduction from Section C.1): Contractor to provide a Tableau/Cognos Specialist to support the day-to-day basic reporting systems and databases for the OCFO agencies Cognos and Tableau environments.

CFOPD-16-A-058B	eRecording Patners	The purpose of the contract is to provide Electronic Recording means the electronically based submittal of documents by or through the Contractor to Receiver and electronically-based confirmation of recording from Receiver to Contractor.
CFOPD-21-A-033B	eRecording Patners	Electronic Recording means the electronically based submittal of documents by or through the Contractor to Receiver and electronically-based confirmation of recording from Receiver to Contractor.
CFOPD-18-C-040	Executive Information Systems, LLC	The District of Columbia Office of the Chief Financial Officer, Office of Contracts (District), on behalf of the Office of the Chief Information Officer (OCIO) requires a contractor to provide DataFlux Annual Maintenance and License Renewal support services.
CFOPD-16-C-027	Faifrax Imaging, Inc.	The Government of the District of Columbia (District) Office of the Chief Financial Officer on behalf of the Office of the Chief Information Officer Tax Systems group requires the Contractor to support critical District Tax processing functionality including paper tax return data capture check encoding data repair date review and payment balancing.
CFOPD-21-C-003	Fairfax Imaging, Inc. DBA/Fairfax Software	The Government of the District of Columbia (District) Office of the Chief Financial Officer, on behalf of the Office of the Chief Information Officer Tax Systems group, is seeking a Contractor to support critical District Tax processing functionality including paper tax return data capture, check encoding, data repair, date review and payment balancing.
CFOPD-19-C-023	FAST Data Services	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of Tax & Revenue (OTR) is awarding a third-party hosted solution to enhance its fraud detection capabilities. the fraud Detection Solution will be integrated with OTR's Modernized Integrated Tax System (MITS), a GenTax product from FAST Enterprises.
CFOPD-19-C-036	FAST Enterprises LLC	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") has a need for a contractor to provide services and equipment for a Modernized Real Property Tax System (MRPTS) for the District.
CFOPD-21-C-001	FAST Enterprises LLC	The District of Columbia Office of The Chief Financial Officer, Office of Contracts, on behalf of Office of the Chief Information Officer (OCIO) (the "District") is awarding a single consolidated contract for MITS maintenance and support that includes Hosting services, Fraud Data services and Support Staff for the combined Income, Business and Real Property Tax System operating on the GenTax software to ensure the critical function of the collection of taxes is uninterrupted.
CFOPD-20-C-014	Fidelity Information Services, LLC (FIS)	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Office of Finance and Treasury (the "District") is awarding a contract to provide Electronic Benefits Transfer (EBT) services for Human Services Benefit programs managed under the DC Department of Human Services (DHS).

CFOPD-21-C-018	Forrester Research Inc	Provide IT Subscription - based research and related services.
CFOPD-16-C-044	Gainwell Technologies LLC	The District of Columbia Government Office of the Chief Financial Officer (OFCO) Office of Finance and Treasury (OFT) along with the DC Office on Aging (DCOA) and Department of Health (DOH) Community Health Administration (CHA) Nutrition and Physical Fitness Bureau (NPFB) requires the services of a qualified Vendor to process negotiable checks issued by several programs that are funded using local District funds and the funds from the U.S. Department of Agriculture Food and Nutrition Service. These programs offer income stressed residents increased access to healthful foods.
CFOPD-20-C-005	Garda CL, Atlantic Inc	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Office of Finance & Treasury (OFT) (the "District") is requires the Contractor to provide Armored Car Services for the pick-up and delivery of cash, checks, and miscellaneous securities and instruments from various District agencies to financial institutions or other locations in the District.
CFOPD-20-L-005	Garda CL, Atlantic Inc	Law firms to representing the District in connection with the issuance and sale of municipal securities.
CFOPD-19-C-011A	Gartner, Inc.	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of Contracts, on behalf of Office of Tax & Revenue (OTR) ("the District") is awarding a contract to provide professional Quality Assurance/Independent Verification and Validation (QA/IV&V) services of the configuration and implementation of the Modernized Real Property Tax System (MRPTS).
CFOPD-20-C-011	Gartner, Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of the Chief Information Officer(OCIO) (the " District ") is seeking a contractor to provide Independent Verification and Validation (IV & V) services for the implantation of the new Enterprise Financial System (EFS), Treasury Management System (TMS) and Office of Contracting and Procurement (OCP)'s plan to implement ARIBA Cloud.
CFOPD-19-A-051	Goldman Sachs	The District of Columbia, Office of the Chief Financial Officer, ("OCFO") is awarding the Contract Number CFOPD-19-A-051 for GS Electronic Access to Goldman Sachs & Co, LLC.
CFOPD-15-A-058	Government Publishing Office	The Office of the Chief Financial Officer Office of Tax and Revenue has a need for the production and printing of the Government's Tax Forms and related items to include folding and stuffing envelopes and all services necessary for the mailing of notices and forms to taxpayers. Print-on-Demand services are required.
CFOPD-20-A-031	Government Publishing Office	The Office of the Chief Financial Officer, Office of Tax and Revenue has a need for the production and printing of the Government's Tax Forms and related items, to include folding and stuffing envelopes and all services necessary for the mailing of notices and forms to taxpayers. Print-on-Demand services are required.

CFOPD-19-C-003	Harris & Harris Ltd	The District of Columbia Office of the Chief Financial Officer, Office of Contracts (District), on behalf of the Office of Finance and Treasury (OFT) requires the Contractor to provide a turnkey solution that combines secondary collection services and an account receivables system secondary collection services and an account receivables system for delinquent debt collection of non-tax debts owed to the Government of the District of Columbia.
CFOPD-20-C-018	Informatix, Inc.	The Office of the Chief Financial Officer (“OCFO”) for the District of Columbia (“District”) and the Office of Contracts on behalf the Office of Tax and Revenue (OTR) requires the Contractor to provide Financial Institutions Data Matching (FIDM) services to facilitate the identification, location, levy and surrender of tax debtor assets between OTR and financial institutions doing business in the District of Columbia.
CFOPD-16-C-037	Inquiries Acquisition, LLC. (dba Inquires Screenings)	The Office of the Chief Financial Officer ("OCFO") is pleased to award Contract Number CFOPD-16-C-037 for Background Screening Services to Inquiries Inc. as a result of the subject solicitation.
CFOPD-19-C-021B	IntelliPoint Consulting, Inc.	Contractor to provide a Oracle SOA Suite/Tableau Developer to support the day-to-day operations of the OCIO Enterprise wide SOA effort and provide support with basic reporting needs in our Tableau environments.
CFOPD-20-C-015A	IntelliPoint Consulting, Inc.	Contractor to provide information Technology (IT) Staff Augmentation and Support Services in five different areas: Project Management, Change Management, Technical, and Functional Testing.
CFOPD-19-A-008C	Jones Lang LaSalle Americas, Inc.	Real Estate Development Advisory Services
CFOPD-17-C-015	Kelmar Associates LLC	The Office of Contracts on behalf the Office of Finance and Treasury (OFT) Unclaimed Property Unit requires the Contractor to provide a state-of-the-art Unclaimed Property System to manage all aspects of unclaimed property including information regarding holders property claims and owners of unclaimed property with ongoing timely and dependable technical support.
CFOPD-20-C-010B	Kelmar Associates LLC	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("contractors") to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor-assisted self-audits, unclaimed property consulting services, collection and delivery of unclaimed property as it related to unclaimed property held and owing by companies (Holders) or agent(s).

CFOPD-20-C-010G	Kelmar Associates LLC	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("Contractors")to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor-assisted self-audits, unclaimed property consulting services, collection and delivery of unclaimed property, as it is related to unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-22-C-010	Kelmar Associates LLC	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of Finance & Treasury (OFT) (the "District") requires the Contractor to maintain the current software for the Unclaimed Property Management System which manages all aspects of unclaimed property including information regarding holders, property, claims, and owners.
CFOPD-19-C-034A	KMC, Inc.	Contractor to provide a SOAR Support Analyst to provide technical support services to maintain and enhance the mainframe general ledger accounting system currently used by the District known as SOAR (The System of Accounting and Reporting)., which is a customized COTS product: R*STARS (Relational Statewide Accounting and Reporting System).
CFOPD-20-C-010C	Kroll Government Solutions, LLC	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District') and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("contractors") to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor-assisted self-audits, unclaimed property consulting services, collection and delivery of unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-20-C-010H	Kroll Government Solutions, LLC	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Finance and Treasury ("OFT") seeks a contractor(s) ("Contractors")to provide utilization of one or more auditors for general ledger auditing, securities auditing, oversight of contractor-assisted self-audits, unclaimed property consulting services, collection and delivery of unclaimed property, as it is related to unclaimed property held and owing by companies (Holders) or agent(s).
CFOPD-19-C-047	Kyriba Corp	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Office of Finance & Treasury is awarding a contract to provide, implement and host a SaaS cloud-based Treasury Management System(TMS) with the capabilities to perform cash management, payments, bank relationship management, and investment functions.
CFOPD-16-C-055	Limbic Systems, Inc.	The District of Columbia Office of the Chief Financial Officer (OCFO) Office of Contracts on behalf of Office of the Chief Information Officer (OCIO) has a requirement for a support services to assist the OCIO with the completion of corrective actions to address areas of improvement found in an independent security assessment.

CFOPD-18-C-011	Limbic Systems, Inc.	The Office of the Chief Information Officer (OCIO), of the Office of the Chief Financial Officer (OCFO) of the Government of the District of Columbia requires a contractor to help with end-user support as it relates to desktop, Windows 10 and Office 365 deployment.
CFOPD-20-C-013	Limbic Systems, Inc.	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of Contracts, on behalf of Office of the Chief Information Officer (OCIO), is awarding a contract to conduct a Security Controls Assessment of the ModernizedIntegrated Tax System (MITS) to ensure data Confidentiality, Integrity and Availability (CIA) to reduce risk.
CFOPD-16-C-048	Maru Solutions, Inc.	The District of Columbia Office of the Chief Financial Officer (District) and Maru Solutions Incorporated (Contractor) wherein the Contractor agrees to furnish all the services listed in the Attachment A Price Schedule and Attachment B Requirements for IT Staffing Services.
CFOPD-21-C-021D	Maru Solutions, Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Office of the Chief Information Officer (OCIO) (the " District ") is seeking a contractor to provide staff augmentation Information Technology services to the various units within the OCIO and Office of the Chief Financial Officer (OCFO).
CFOPD-18-C-013	Mb Staffing Services	The Office of Chief Financial Officer (OCFO), on behalf of the Office of Tax and Revenue (OTR), Customer Service Administration (CSA) requires a Contractor to provide Temporary Support Services on a temporary basis to augment OTR's permanent staff to maintain an efficient operation to best serve District residents.
CFOPD-17-C-035	Menel Enterprises, LLC.	The Office of the Chief Information Officer (OCIO) of the DC OCFO requires a contractor to analyze current state of all applications and create future states application road-maps via analysis of existing licenses and technology owned by the DC OCFO.
CFOPD-18-C-033	Midtown Personnel, Inc.	The Office of Chief Financial Officer (OCFO), on behalf of the Office of Financial Operations and Systems (OFOS) has a requirement for temporary support services on a temporary basis to augment OFOS permanent staff to maintain an efficient operation.
CFOPD-19-C-018A	Midtown Personnel, Inc.	The District of Columbia Office of the Chief Financial Officer(OCFO), Office of Contracts, on behalf of Office of the Chief Information Officer(OCIO)(the" District ") is seeking a contractor to provide the following: 1. Senior Systems Administrator to support the ongoing design, implementation, operation and security of the OCFO network and the supporting security infrastructure. 2. Business Analyst to support the DC Government 's tax applications of software development methodologies; traditional and agile/hybrid.

CFOPD-18-C-017	MindFinders, Inc.	The Office of Chief Financial Officer (OCFO), on behalf of the Office of Tax and Revenue (OTR), Returns Processing Administration (RPA) has a requirement for temporary support services on a temporary basis to augment OTR's permanent staff to maintain an efficient operation to best serve District residents.
CFOPD-21-C-021C	MindFinders, Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of the Chief Information Officer (OCIO) (the "District") is seeking a contractor to provide staff augmentation Information Technology services to the various units within the OCIO and Office of the Chief Financial Officer (OCFO).
CFOPD-16-C-008	MOI, Inc. (Maryland Office Interiors)	The Office of Logistics and Support Services has a need to procure install and maintain various Kimball and HON furniture products for the District of Columbia Government offices located at 1100 and 1101 4th Street SW Washington DC 20024.
CFOPD-19-C-035	Multi- State Tax Commission	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of Tax & Revenue (OTR) (the "District") is awarding a contract to the Multistate Tax Commission(the Commission) for membership with the Commission to provide services to facilitate the equitable and efficient administration of state tax laws that apply to multistate and multinational enterprises.
CFOPD-13-C-011	MuniServices, LLC	The required services under this contract shall comprise the collection of taxes on behalf of the District.
CFOPD-16-C-011	MVS Inc.	The purpose of the contract is to provide VMWare maintenance on behalf of the OCIO.
CFOPD-18-C-015	MVS Inc.	The OCFO is looking for a Contractor to provide support and maintenance services of the existing Netback (Veritas) software and hardware.
CFOPD-18-C-020	MVS Inc.	Office of Contracts on behalf of the Office of the Chief Information Officer (OCIO) requires a Contractor to provide three hundred (300) Dell laptops, 300 docking stations, and 300 briefcases. The Contractor shall be a certified reseller of Dell products and services.
CFOPD-19-C-025	MVS Inc.	The Office of the Chief Information Officer(OCIO) of the Office of the Chief Financial Officer(OCFO) of the Government of the District of Columbia currently utilizes Dell sever for virtual and physical environment. The OCFO is looking for a Contractor to provide Dell servers in support of an upgrade.
CFOPD-19-C-029	MVS Inc.	Contractor to provide Information Technology (IT) Staff Augmentation and Support Services in five different areas: Project Management, Change Management, Technical, and Functional Testing

CFOPD-19-C-043	MVS Inc.	The Office of the Chief Information Officer(OCIO) of the office of the Chief Financial Officer(OCFO) of the Government of the District of Columbia hereby enters into this contract with MVS, Inv. to provide VMWare DR Licenses.
CFOPD-20-C-030	MVS Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Office of the Chief Information Officer (OCIO) (the "District") is awarding a Contractor for Oracle Software as well as support maintenance.
CFOPD-20-C-036	MVS Inc.	The District of ColumbiaOffice of the Chief Financial Officer, Office of Contracts, on behalf of the office of the Chief Information officer (OCIO) (the"District") requires the Contractor to provide licensing for the Zendesk customer support system.
CFOPD-20-C-039	MVS Inc.	The District of Columbia of the Chief Financial Officer, office of Contracts, on behalf of the Office of the Chief Information Officer (OCIO) (the " District ") seeks a vendor to provide Tableau Termed licenses software for both server and desktop, Enterprise Core and Support Services.
CFOPD-20-C-042	MVS Inc.	The District of Columbia Office of the Chief Financial Officer Office of Contracts on behalf of Office of the Chief Information Officer(OCIO)(the "District") is awarding a contract to provide Informatic software to support multiple Oracle database and systems to maintain the proper level of security and systems required by OCFO.
CFOPD-20-C-043	MVS Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Office of the Chief Information Officer (OCIO) (the "District ") is training room IT environment.
CFOPD-21-C-024	MVS Inc.	Provide HP Sure Click Bromium Software and Services.
CFOPD-21-C-031	MVS Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of the Chief Information Officer (OCIO) (the" District") requires the Contractor to provide new Dell Laptops, monitors, and software, as needed, to refresh end-user computing environment.
CFOPD-21-C-036	MVS Inc.	Provide Adobe LGASoftware and Services
CFOPD-22-C-011	MVS Inc.	The Office of the Chief Financial Officer ("OCFO") on behalf of the Office of the Chief Information Officer ("OCIO") has a need for a Contractor to provide upgrade, support and maintenance services of the existing Netback (Veritas) software and hardware.
CFOPD-12-C-034	Nationwide Recovery Services	The purpose of the contract is for Collections Services for the District of Columbia's of the Office of the Chief Financial Officer Office of Contracts on the behalf of the United Medical Center (UMC).

CFOPD-16-C-046	Networking For Future, Inc. (NFF, Inc.)	OCIO requires Integrated Data Capture Subsystem (IDCS) Support Services to the Modern Integrated Tax System (MITS) and Integrated Tax System (ITS) used by Office of Tax & Revenue (OTR) to capture tax return data image paper tax returns and store images. This a requirements contract to have the contractor provide a Senior Program Analyst to maintain and update the IDCS system and services.
CFOPD-17-C-023	Networking For Future, Inc. (NFF, Inc.)	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of the Chief Information Officer (OCIO) needs to procure hardware for the Reston disaster recovery site. The OCIO is required to enhance its disaster recovery (DR) capabilities and is planning implementation of a DR environment in the District of Columbia's Office of the Chief Technology Officer's (OCTO) Reston, Virginia facility (DR site).
CFOPD-18-C-004	Networking For Future, Inc. (NFF, Inc.)	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of Contracts on behalf of the Office of the Chief Information Officer (OCIO) requires the Contractor to provide a Splunk Cloud Security Solution.
CFOPD-18-C-022	Networking For Future, Inc. (NFF, Inc.)	The District of Columbia Office of the Chief Financial Officer, Office of Contracts (District), on behalf of the Office of the Chief Information Officer (OCIO), requires a Contract to acquire a Senior Network Security Engineer II to support the ongoing design, implementation, operation and security of the OCFO network and the supporting security infrastructure.
CFOPD-18-C-039	Networking For Future, Inc. (NFF, Inc.)	The Office of Chief Financial Officer (OCFO), on behalf of the Office of the Chief Information Officer (OCIO) requires the Contractor to provide installation, licensing, support and maintenance for a Storage Area NetWork (SAN) Upgrade NetApp.
CFOPD-19-C-012	Networking For Future, Inc. (NFF, Inc.)	The Office of the Chief Information Officer (OCIO) of the Office of the Chief Financial Officer (OCFO) of the Government of the District of Columbia currently has Cisco (Veritas) equipment for its existing IT infrastructure and Security. The OCFO is looking for a Contractor to provide support and maintenance services of the existing Cisco (Veritas) software and hardware.
CFOPD-19-C-018C	Networking For Future, Inc. (NFF, Inc.)	The District of Columbia of the Chief Financial Officer(OCFO), Office of Contracts, on behalf of the Office of the Chief Information Officer (OICO) (the " District ") is seeking a contractor to provide the following: 1. Senior Program manager to support future capital tax projects (real property), and Sub projects for converting legacy and new taxes into MITS system. 2. Senior Database Developer to function as part of the OCFO Tax systems group to maintain and monitor day-to-day operation of the OCFO SQL server database infrastructure and maintain SQL reports.

CFOPD-20-C-038	Networking For Future, Inc. (NFF, Inc.)	The District of Columbia Office theOffice of theChief Financial officer, Office of Contracts, on behalf of the Office of the Chief Information Officer (OCIO)(the "District") is awarding a Contract for Cisco products support and maintenance.
CFOPD-21-C-021A	Networking For Future, Inc. (NFF, Inc.)	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of the Chief Information Officer (OCIO) (the "District") is seeking a contractor to provide staff Augmentation Information Technology services to the various units within the OCIO and Office of the Chief Financial Officer (OCFO).
CFOPD-22-C-006	Networking For Future, Inc. (NFF, Inc.)	Hardware, software, procurement support and maintenance of the software for the enhancing of the cybersecurity posture of the OCFO.
CFOPD-19-A-008H	Newmark Knight Frank	Real Estate Development Advisory Services
CFOPD-15-C-026	NRI, Inc.	The District of Columbia Office of the Chief Financial Officer (OCFO) Office of Finance and Treasury has a need for a qualified Contractor to provide temporary personnel support services.
CFOPD-21-C-006	Pioneer Credit Recovery	Law firms to representing the District in connection with the issuance and sale of municipal securities.
CFOPD-19-C-017	POSDATA Group Inc.	The Government of the District of Columbia (The District), Office of the Chief Financial Officer (OCFO) on behalf of the Office of Finance and Treasury (OFT) requires the Contractor to provide encryption, coordination, supply, installation and testing of the complete integrated Point of Sale System (POS).
CW53089	PowerPlan Canada ULC dba PowerPlan Canada Ltd.	The District of Columbia Office of Contracting and Procurement, on behalf of the Office of the Chief Technology Officer (OCTO), required a contractor to provide maintenance service for PowerPlan AMP (AMP), and to provide enable and configure the Cost Estimate of the AMP suite for a 'bottoms up' approach for project cost estimation.
CFOPD-17-C-013	Principal Bank	The District of Columbia Office of the Chief Financial Officer Office of Contracts(District) on behalf of the Office of Finance and Treasury (OFT) is contractinginvestment account custodial services.
CFOPD-16-C-019	Public Performance Management, LLC	The purpose is to allow for greater management and oversight into the Informatica suite of products for the Office of the Chief Information Officer (OCIO). The successful bidder needs to be able to furnish all the products listed and pay attention to the start and expiration dates for services needed under the in accordance with products listed in Section B.4.
CFOPD-15-C-001	Revenue Solutions, Inc.	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf the Office of the Chief Information Officer (OCIO) requires a qualified company to provide IT technical support personnel and Electronic Taxpayer Service Center (eTSC) hosting in support of the Integrated Tax System (ITS) of the Government of the District of Columbia (District).

CFOPD-20-C-003	Revenue Solutions, Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of the Chief Information Officer (OCIO) (the "District") requires the Contractor to provide IT technical support personnel and Electronic Taxpayer Service Center rental/hosting in support of the Integrated Tax System (ITS) of the Government of the District of Columbia (District).
CFOPD-16-C-002	RSI Enterprises	The District of Columbia Office of the Chief Financial Officer Office of Contracts (District) on behalf of the Office of Tax and Revenue (OTR) requires the Contractor to provide Universal Tax Collections Services (Primary).
CFOPD-19-A-008F	SB Friedman Development Advisory	Real Estate Development Advisory Services
CFOPD-19-C-039	Sharp Electronics Corporation	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of Management and Administration, Office of Logistics and Support Services (OLSS) has a need for lease and maintenance of copier machines for OCFO program office.
CFOPD-16-A-058C	Simplifile	The Office of Economic Development Finance (EDF) within the OCFO advises the CFO on all tax increment financing (TIF) and payment-in-lieu-of-taxes (PILOT) financing deals entered into by the District as well as a variety of other real-estate and debt transactions
CFOPD-21-A-033C	Simplifile	Electronic Recording means the electronically based submittal of documents by or through the Contractor to Receiver and electronically-based confirmation of recording from Receiver to Contractor.
CFOPD-17-C-001	SP Plus Corporation	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf the Office of Management and Administration ("OMA") Office of Logistics and Support Services (OLSS) requires the Contractor to provide Parking Services at the OCFO facilities located at 1100 4th Street SW Washington DC 20024 and 1101 4th Street SW Washington D.C. 20024.
CFOPD-22-C-001	SP Plus Corporation	The District of Columbia Office of the Chief Financial Officer (OCFO) has a requirement for a Contractor to provide Parking Services at the OCFO facilities located at 1100 4th Street, SW, Washington, DC 20024 and 1101 4th Street, SW, Washington, D.C. 20024.
CFOPD-16-C-031	Stockbridge Consulting, Inc.	The OCFO/OCIO operates and maintains a datacenter at 1101 4th Street SW Washington DC 20024. Tripwire will be used by the network security to monitor detect and mitigate anomalies and changes to files servers user accounts and Active Directory. Tripwire improves the enterprise's security posture using Security configuration management provides vulnerability management log and event management. Tripwire provides advanced security against cyber threats.
CFOPD-18-C-028	Stockbridge Consulting, Inc.	The District of Columbia Office of Chief Financial Officer ("OCFO"), on behalf of the Office of the Chief Information Officer (OCIO), has a requirement for an authorized reseller of IBM's products and services.

CFOPD-21-C-021B	Susan Fitzgerald & Associates, Inc.	The District of Columbia Office of the Chief Financial Officer, Office of Contracts, on behalf of Office of the Chief Information Officer (OCIO) (the "District") is seeking a contractor to provide staff augmentation Information Technology services to the various units within the OCIO and Office of the Chief Financial Officer (OCFO).
CFOPD-20-C-007	SVM, LP	To provide stored value(i.e. gift) card fulfillment services for bulk order requests to replenish various agency on-site inventories.
CFOPD-20-C-015C	Tantus Technologies, Inc.	Contractor to provide Information Technology(IT) Staff Augmentation and Support Services in five different areas: Project Management, Change Management, Technical, and Functional Testing.
CFOPD-18-C-018	Tax Management Associates, Inc. (TMA)	The Office of the Chief Financial Officer ("OCFO") for the District of Columbia ("District") and the Office of Contracts on behalf of the Office of Tax and Revenue (OTR) is awarding a Contractor to provide services to verify the accuracy and legitimacy of deductions/credits filed with the District for the residential property tax relief programs.
CFOPD-19-C-011B	The Robert Bobb Group, LLC	The District of Columbia Office of the Chief Financial Officer (OCFO), Office of Contracts, on behalf of Office of Tax & Revenue (OTR) ("the District") is awarding a contract to provide organizational change management services in conjunction with the implementation of the Modernized Real Property Tax System (MRPTS).
CFOPD-21-C-025	TruView BSI, LLC.	Contract to provide background screenings on new hires, contract employees, interns, temporary employees and incumbent employees every five (5) years to conduct updated background screenings.
CFOPD-17-C-017	US Bank Corporation	The District of Columbia Office of the Chief Financial Officer Office of Contracts on behalf of Office of Finance and Treasury (the "District") is contracting Prepaid Debit Card Services that allow for easily accessible card alternatives to paper checks.
CFOPD-19-C-021C	vTech Solution Inc	Contractor to provide an Oracle SOA Suite/Tableau Developer to support the day-to-day operations of the OCIO Enterprise wide SOA effort and provide support with basic reporting needs in our Tableau environments.
CFOPD-19-C-034B	vTech Solution Inc	Contractor to provide for a Mainframe Support Analyst to provide technical support services to maintain and enhance the mainframe check writing(Check Write) and account reconciliation (ARP) systems used by the District and to assist in responding to requests for data from legacy time reporting systems(CAPPS and UPPS).
CFOPD-11-C-024	Wells Fargo Bank, N.A.	The purpose of the contract is for the establishment and maintenance of multiple types of banking services required by the Government of the District of Columbia (District) Office of theChief Financial Officer (OCFO) Office of Finance and Treasury (OFT).

Status of deliverables	Dollar amount of the contract, including amount budgeted	Term of the contract: Number of Option Periods	Term of the contract: Options Exercised	Whether the contract was competitively bid	Subcontracting status	CBE status
Expired	$102,138.40	Four	Four	Competitive	Waiver	No
Expired	$900,000.00	Four	Four	Sole Source	Waiver	No
Active	$900,000.00	Four	0	Sole Source	Waiver	No
Expired	$100,000.00	Four	0	Sole Source	Waiver	No
Expired	$57,868.65	Four	Three	Competitive	100% CBE	Yes
Active	$270,260.00	Four	0	Competitive	Waiver	No
Active	$997,200.00	Four	0	Competitive	Waiver	No
Active	$412,018.18	Four	Four	Non-Competitive – Exempt from Competition	Waiver	No

Expired	$250,000.00	Four	Three	Competitive	Waiver	No
Active	$315,000.00	Two	0	Competitive	Waiver	No
Active	$135,000.00	Two	0	Competitive	Waiver	No
Active	$219,068.00	Four	Three	Competitive	Waiver	No
Active	$199,576.00	Four	Two	Competitive	100% CBE	Yes
Active	$100,000.00	Four	Three	Competitive	Waiver	No
Expired	$93,305.00	Four	Four	Competitive	Waiver	No

Expired	$56,894.00	Four	Four	Competitive	Waiver	No
Active	$84,412.00	Four	One	Competitive	Waiver	No
Active	$109,462.00	Four	0	Competitive	Waiver	No
Expired	$1,503,542.00	Four	Four	Competitive	Subcontracting Plan	No
Active	$1,008,367.00	Four	One	Competitive	Waiver	No
Expired	$11,400.00	Four	One	Competitive	100% CBE	Yes
Expired	$102,016.00	Four	Three	Competitive	Waiver	No
Active	$10,000,000.00	Five	One	Competitive	Waiver	No
Active	$3,450,000.00	Two	Two	Competitive	Waiver	No

Active	$68,808.00	Four	Three	Competitive	Waiver	No
Active	$200,000.00	Four	One	Competitive	Waiver	No
Expired	$0.00	Four	Four	Competitive	Excluded: GSA	No
Active	$100,000.00	Four	Three	Competitive	Waiver	No
~~Expired~~	~~$15,000.00~~	~~Four~~	~~Four~~	~~Competitive~~	~~Waiver~~	~~Yes~~
Expired	$0.00	Four	Four	Non-Competitive – Exempt from Competition	Waiver	No
Active	$0.00	Four	0	Non-Competitive – Exempt from Competition	Waiver	No
Active	$100,000.00	Four	Three	Competitive	Waiver	No
Active	$704,384.00	Four	0	Non-Competitive – Exempt from Competition	Waiver	No
Active	$21,910,003.00	Six	Two	Competitive	Subcontracting Plan	No
Active	$10,068,020.50	Six	Two	Competitive	Subcontracting Plan	No

Active	$100,000.00	Four	Three	Competitive	Waiver	No
Active	$3,464,651.42	Four	Two	Competitive	100% CBE	Yes
Active	$108,000.00	Two	0	Competitive	Waiver	No
Expired	$100,000.00	Four	Four	Competitive	Subcontracting Plan	Yes
Active	$94,500.00	Two	0	Competitive	Waiver	No
Expired	$856,416.00	One	Two	Competitive	Waiver	No
Active	$10,000,000.00	Four	One	Competitive	Excluded: GSA	No
Active	$100,000.00	Four	Three	Competitive	Waiver	No
Expired	$291,340.00	Four	Three	Competitive	Excluded: GSA	No
Expired	$260,000.00	Four	Two	Competitive	Excluded: GSA	No

Expired	$0.00	Four	Four	Non-Competitive – Exempt from Competition	Waiver	No
Active	$0.00	Four	0	Non-Competitive – Exempt from Competition	Waiver	No
Active	$187,920.00	Three	Three	Non-Competitive – Non-Compete GSA	Excluded: GSA	No
Expired	$200,545.00	Four	Four	Non-Competitive – Exempt from Competition	Waiver	No
Active	$252,369.00	Four	0	Non-Competitive – Exempt from Competition	Excluded: PPRA Exempt	No
Expired	$306,000.00	Four	Two	Competitive	Waiver	No
Active	$9,800,000.00	Five	One	Competitive	Subcontracting Plan	No
Active	$7,662,330.00	Nine	0	Non-Competitive – Exempt from Competition	Subcontracting Plan	No
Active	$7,645,722.13	Two	0	Competitive	Waiver	No

Active	$79,165.62	Four	0	Competitive	Excluded: GSA	No
Active	$82,500.00	Four	Four	Competitive	Waiver	No
Active	$270,720.50	Four	Two	Competitive	Waiver	No
Expired	$375,000.00	0	One	Competitive	Waiver	No
Expired	$1,590,393.21	Two	One	Competitive	Subcontracting Plan	No
Active	$2,500,000.00	Six	Two	Competitive	Subcontracting Plan	No
Active	$0.00	Four	Two	Non-Competitive – Exempt from Competition	Waiver	No
Expired	$313,203.00	Four	Four	Non-Competitive – Cooperative Agreement	Waiver	No
Active	$747,000.00	Four	One	Non-Competitive – Cooperative Agreement	Excluded: CFO Order/PPRA Exempt	No

Active	$5,870,488.05	Four	Two	Competitive	Subcontracting Plan	No
Active	$170,400.00	Four	Two	Competitive	100% CBE	No
Expired	$66,745.00	Four	Four	Competitive	Waiver	No
Active	$252,907.20	Four	Two	Competitive	Excluded: GSA	No
Expired	$10,000,000.00	One	One	Competitive	Excluded: GSA	No
Active	$100,000.00	Four	Three	Competitive	Waiver	No
Expired	$251,375.00	Four	Four	Competitive	Waiver	No
Active	$492,000.00	Two	0	Competitive	Waiver	No

Active	$360,000.00	Two		0	Competitive	Waiver	No
Active	$241,500.00	Four		0	Non-Competitive – Exempt from Competition	Waiver	No
Active	$168,896.00	Four	Two		Competitive	Excluded: GSA	No
Active	$553,500.00	Two		0	Competitive	Waiver	No
Active	$270,000.00	Two		0	Competitive	Waiver	No
Active	$485,922.76	Four	Two		Competitive	Waiver	No
Expired	$0.00	Four	Four		Competitive	100% CBE	Yes

Active	$190,320.00	Four	Four	Competitive	100% CBE	Yes
Active	$77,753.65	Four	One	Competitive	100% CBE	Yes
Expired	$710,860.80	Four	Four	Competitive	100% CBE	Yes
Active	$183,040.00	One	0	Competitive	100% CBE	Yes
Active	$0.00	Four	Three	Competitive	100% CBE	Yes
Active	$291,200.00	Four	Four	Competitive	Waiver	No
Active	$244,480.24	Four	Three	Competitive	100% CBE	Yes
Active	$192,628.80	Four	Two	Competitive	100% CBE	Yes

Active	$228,384.00	Four	Three	Competitive	100% CBE	Yes
Active	$69,504.00	One	0	Competitive	100% CBE	Yes
Expired	$900,000.00	Four	Four	Competitive	Excluded: GSA	No
Active	$251,337.00	Four	Two	Non-Competitive – Exempt from Competition	Waiver	No
Expired	$250,000.00	Two	Two	Competitive	Waiver	No
Expired	$93,629.91	Four	Four	Competitive	100% CBE	Yes
Active	$105,042.00	Four	Four	Competitive	100% CBE	Yes
Expired	$404,853.60	Four	Two	Competitive	100% CBE	Yes
Active	$232,318.80	Four	Two	Competitive	100% CBE	Yes
Active	$93,576.60	Four	Two	Competitive	Excluded: GSA	Yes

Active	$76,686.42	Four	Two	Competitive	100% CBE	Yes
Active	$289,597.30	Four	One	Competitive	100% CBE	Yes
Active	$301,800.00	Four	One	Competitive	100% CBE	Yes
Active	$243,934.98	Four	One	Competitive	100% CBE	Yes
Active	$113,980.45	Four	One	Competitive	100% CBE	Yes
Active	$109,915.71	One	One	Competitive	100% CBE	Yes
Active	$43,624.00	Four	0	Competitive	100% CBE	Yes
Active	$424,368.00	Four	0	Competitive	100% CBE	Yes
Active	$98,646.12	0	0	Competitive	100% CBE	Yes
Active	$397,544.00	Four	0	Competitive	100% CBE	Yes
Expired	$25,000.00	Four	Four	Competitive	Waiver	No

Expired	$299,707.20	Four	Four	Competitive	100% CBE	Yes
Active	$10,252.02	Four	Four	Competitive	100% CBE	Yes
Active	$195,650.00	Four	Four	Competitive	100% CBE	Yes
Active	$324,521.60	Four	Three	Competitive	100% CBE	Yes
Active	$30,234.88	Four	Three	Competitive	100% CBE	Yes
Active	$138,712.45	Four	Three	Competitive	100% CBE	Yes
Active	$519,417.60	Four	Two	Competitive	100% CBE	Yes

Active	$417,104.34	Four	One	Competitive	100% CBE	Yes
Active	$660,512.00	One	0	Competitive	100% CBE	Yes
Active	$101,314.59	Four	0	Competitive	100% CBE	Yes
Active	$100,000.00	Four	Three	Competitive	Waiver	No
Expired	$523,122.00	Four	Four	Competitive	100% CBE	Yes
Active	$950,000.00	Four	One	Competitive	Waiver	No
Active	$149,054.00	Four	Two	Competitive	Waiver	No
Expired	$154,544.00	Three	Three	Competitive	Waiver	No
Active	$150,000.00	Four	Four	Competitive	Waiver	No
Expired	$183,984.11	Four	Four	Competitive	100% CBE	Yes
Expired	$250,000.00	Four	Four	Competitive	Subcontracting Plan	No

Expired	$538,598.40	Four	One	Non-Competitive – Exempt from Competition	Waiver	No
Active	$1,900,000.00	Two	Two	Competitive	Subcontracting Plan	No
Active	$100,000.00	Four	Three	Competitive	Waiver	No
Active	$287,172.00	Four	Two	Exempt	Excluded: Co-Op	No
Expired	$0.00	Four	Four	Non-Competitive – Exempt from Competition	Waiver	No
Active	$0.00	Four	0	Non-Competitive – Exempt from Competition	Waiver	No
Expired	$625,358.08	Four	Four	Sole Source	Waiver	No
Active	$602,700.00	Four	0	Sole Source	Waiver	No
Expired	$12,774.78	Four	Four	Competitive	100% CBE	Yes
Active	$503,487.77	Four	Three	Competitive	100% CBE	Yes

Active	$336,000.00	One	0	Competitive	100% CBE	Yes
Expired	$700,000.00	Four	One	Competitive	Waiver	No
Active	$10,000,000.00	Four	One	Competitive	Excluded: GSA	No
Active	$4,830,000.00	Four	Three	Competitive	Waiver	No
Expired	$1,200,375.00	Two	One	Competitive	100% CBE	Yes
Active	$111,567.50	One	0	Competitive	Waiver	No
Active	$0.00	Two	Two	Competitive	Waiver	No
Expired	$0.00	Four	One	Competitive	Excluded: GSA	Yes
Active	$97,443.84	Four	Two	Competitive	Excluded: GSA	Yes
Active	$17,500,000.00	Two	Two	Competitive	Waiver	No

Division within OCFO utilizing goods and/or services	Name of OCFO's contract monitor	Funding Source	FY20 Spending	FY21 Spending
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	101,058.10	
Office of Finance & Treasury (OFT)	Valencia Gregory	0100	646,808.16	785,160.02
Office of Finance & Treasury (OFT)	Valencia Gregory	0100		785,160.02
Office of Finance & Treasury (OFT)	Valencia Gregory	0100		
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	185,377.12	
Office of Finance & Treasury (OFT)	Joseph Cobb	0304		145,585.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0304		587,602.90
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	192,665.23	222,758.90

Office of Finance & Treasury (OFT)	Lynn Hall	0613	18,388.14	
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613		10,060.94
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613		-
Office of Finance & Treasury (OFT)	Lynn Hall	0613	42,316.90	105,256.60
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	179,170.00	10,640.00
Office of Finance & Treasury (OFT)	Nancy Fox			
Office of Financial Operations & Systems (OFOS)	Vanessa Jackson	0712	93,305.00	93,305.00

Office of Budget & Planning (OBP)	Margaret Myers	0100	107,892.03	50,998.03
Office of Budget & Planning (OBP)	Margaret Myers			
Office of Financial Operations & Systems (OFOS)	Vanessa Jackson			
Office of Integrity and Oversight (OIO)	Tiong The	0716	1,503,341.61	
Office of Integrity and Oversight (OIO)	Tiong The	0716		1,385,831.50
Office of Finance & Treasury (OFT)	Mia Newman	0100	156,450.00	
Office of Financial Operations & Systems (OFOS)	David Pivec	0603	102,016.00	
Office of Finance & Treasury (OFT)	Valencia Gregory	0100/0717	4,224,569.05	4,922,644.25
Office of Finance & Treasury (OFT)	Clyde Wainwright	0610	878,985.65	863,620.43

Office of Finance & Treasury (OFT)	Bryan Hebron	0100	41,431.29	
Office of Finance & Treasury (OFT)	Salman Sharif	0100	24,475.64	72,556.54
Office of Contracts (OMA OC)	Lisa Pierson			
Office of Finance & Treasury (OFT)	Nancy Fox			
Office of Finance & Treasury (OFT)	Alice Cooke	6115	981.37	
Office of Tax & Revenue (OTR)	Ida Williams			
Office of Tax & Revenue (OTR)	Ida Williams			
Office of Finance & Treasury (OFT)	Nancy Fox	0100		4,290.00
Office of Finance & Treasury (OFT)	Valencia Gregory	0718		
Office of the Chief Information Officer (OCIO)	James Snight	0304	3,820,302.90	4,779,074.89
Office of the Chief Information Officer (OCIO)	James Snight	0304	1,403,063.50	2,238,713.95

Office of Finance & Treasury (OFT)	Nancy Fox	0100	14,257.43	11,028.86
Office of the Chief Information Officer (OCIO)	James Snight	0304		866,155.37
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613		-
Office of Tax & Revenue (OTR)	Ida Williams	0606	100,000.00	
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613		-
Office of Finance & Treasury (OFT)	Valencia Gregory	0100/0709/6115	1,782,715.50	
Office of the Chief Information Officer (OCIO)	James Snight	0304		1,919,490.20
Office of Finance & Treasury (OFT)	Nancy Fox	0100		-
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	291,165.60	259,000.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	233,945.00	247,955.00

Office of Tax & Revenue (OTR)	Ida Williams			
Office of Tax & Revenue (OTR)	Ida Williams			
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	185,579.88	186,379.80
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	200,545.00	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		177,029.00
Office of Tax & Revenue (OTR)	Charles Hunter	0300	300,000.00	
Office of the Chief Information Officer (OCIO)	Vladimir Jadrijevic	0300	5,275,000.00	3,400,000.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		1,766,683.75
Office of Finance & Treasury (OFT)	Valencia Gregory	0100	716,005.60	

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		79,165.62
Office of Finance & Treasury (OFT)	Valencia Gregory	0718	87,792.10	
Office of Finance & Treasury (OFT)	Bryan Hebron	0705	21,127.14	23,671.43
Office of Finance & Treasury (OFT)	Bryan Hebron	0705		23,672.43
Office of Tax & Revenue (OTR)	Eva Liggins	0304	662,663.85	3,324,265.87
Office of the Chief Information Officer (OCIO)	James Snight	0304	3,342,141.00	3,324,265.87
Office of Finance & Treasury (OFT)	Grace Lee			
Office of Tax & Revenue (OTR)	Sylvia Magby	0100	313,203.00	
Office of Tax & Revenue (OTR)	Deborah Evans	0100	433,797.00	

Office of Finance & Treasury (OFT)	Alice Cooke	6115	2,282,341.28	2,361,005.70
Office of Tax & Revenue (OTR)	Jacqueline Alston	0611	12,575.00	16,125.00
Office of Integrity and Oversight (OIO)	Allen Johnson	0100	61,082.14	66,745.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	218,181.21	235,924.01
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0304		403,706.00
Office of Finance & Treasury (OFT)	Nancy Fox			
Office of Finance & Treasury (OFT)	Lynn Hall	0613	262,458.36	276,541.67
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613	18,484.85	145,515.15

Office of Finance & Treasury (OFT)	Eric S. Eichler	0613		-
Office of Finance & Treasury (OFT)	Lynn Hall	0613		
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	83,286.48	59,717.66
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613	24,517.36	156,533.04
Office of Finance & Treasury (OFT)	Eric S. Eichler	0613		-
Office of Finance & Treasury (OFT)	Bettina Bingham	0304	405,073.54	485,922.76
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	44,303.36	91,845.60

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	102,417.84	102,472.80
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	15,908.76	46,217.52
Office of the Chief Information Officer (OCIO)	Lisa Pierson	6115	679,576.36	529,181.74
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		22,176.00
Office of Tax & Revenue (OTR)	Valerie Lucas-Greene	0100	107,364.50	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0304	94,500.00	115,360.00
Office of Financial Operations & Systems (OFOS)	Vanessa Jackson	0712/0100	263,130.92	99,762.38
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	151,139.52	182,256.48

Office of Tax & Revenue (OTR)	Ezeth Halliday	0100	120,106.82	
Office of the Chief Information Officer (OCIO)	Lisa Pierson			
Logistics & Support Services (OMA Logistics)	Brenda Proctor	0100	56,168.24	
Office of Tax & Revenue (OTR)	Deborah Evans	0100	215,182.00	243,211.00
Office of Tax & Revenue (OTR)	Jacqueline Alston	0611	259,000.00	84,859.16
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	93,629.91	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	52,856.80	180,232.60
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	404,853.60	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		232,318.80
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	129,099.70	93,576.60

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	74,546.34	76,686.42
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	278,491.51	289,597.30
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		313,623.90
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	199,834.78	243,934.98
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		-
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	109,915.71	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		43,624.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson			424,368.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson			98,646.12
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		
Office of Finance & Treasury (OFT)	Alice Cooke	6115	5,047.50	

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	285,663.48	224,780.40
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		10,252.02
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	155,700.00	155,700.00
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	289,276.40	258,196.16
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	12,355.04	30,234.88
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	131,907.75	$138,712.45 $6,804.70
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	181,199.98	17,436.48

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	417,104.34	417,104.34
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		39,474.72
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		
Office of Finance & Treasury (OFT)	Nancy Fox			
Office of Finance & Treasury (OFT)	Jeanne Hoover	0100	327,668.11	204,897.00
Office of Tax & Revenue (OTR)	Jacqueline Alston	0611		191,190.97
Office of Finance & Treasury (OFT)	Bryan Hebron	0100	43,724.29	-
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	148,600.00	
Office of Finance & Treasury (OFT)	Bettina Bingham		175,730.11	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	183,984.11	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	424,125.35	

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	1,949,988.55	$292,564.73 $389,277.02
Office of Tax & Revenue (OTR)	Jacqueline Alston	0611	210,501.07	328,047.96
Office of Finance & Treasury (OFT)	Nancy Fox	0100	41,022.50	
Logistics & Support Services (OMA Logistics)	Brenda Proctor	0100	283,682.00	287,172.00
Office of Tax & Revenue (OTR)	Ida Williams			
Office of Tax & Revenue (OTR)	Ida Williams			
Logistics & Support Services (OMA Logistics)	Brenda Proctor	0712	599,360.55	588,595.20
Logistics & Support Services (OMA Logistics)	Maria Moon	0712		
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	12,166.30	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	491,209.24	503,487.77

Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100		30,015.00
Office of Finance & Treasury (OFT)	Joseph Cobb			
Office of the Chief Information Officer (OCIO)	James Snight	0304/0100		1,351,633.34
Office of Tax & Revenue (OTR)	Vladimir Jadrijevic	0611	983,130.83	1,469,406.72
Office of Tax & Revenue (OTR)	Eva Liggins	0300	800,250.00	1,067,000.00
Office of Integrity and Oversight (OIO)	Allen Johnson	0100		
Office of Finance & Treasury (OFT)	Ingrid L. Richards			
Office of the Chief Information Officer (OCIO)	Lisa Pierson		-	
Office of the Chief Information Officer (OCIO)	Lisa Pierson	0100	71,029.04	75,972.40
Office of Finance & Treasury (OFT)	Johann Moulinier	0610	3,500,000.00	3,395,864.37

FY22 Spending
190,857.30
190,857.30
-
-

105,000.00

31,983.60

61,408.00

428,149.29

222,817.29

28,774.47

136,978.00

507,061.42

32,480.00

30,000.00

187,920.00

7,740.00

1,615,122.50

-

17,235.95

17,235.95

208,333.33

208,333.33

1,284,236.08
4,220.00
77,817.60
-
18,583.33
104,186.71

18,583.33

89,370.75

14,283.20
-
39,204.00
68,962.13
36,303.12

-

-

113,980.45

-

155,700.00

93,612.00

67,311.72

-

116,270.54

-

199,706.20

73,629.42

119,655.00

200,900.00

44,070.00
131,639.28
30,507.47
24,710.75
15,986.88
463,164.16

ATTACHMENT 24 – copied from DSLBD DES system, 2-17-22

Budget Summary

Agency Name:Office of the Chief Financial Officer

Fiscal Year:2021

FY Budget Code:2021 AT0

APPROPRIATED BUDGET

BUDGET CHANGES

TOTAL ADJUSTED APPROVED BUDGET

Initial Appropriated Operating Budget:$198,896,955.80

Adjusted Operating Budget:

Appropriated Operating Budget:$198,896,955.80

Initial Appropriated Capital Budget:$13,383,380.00

Adjusted Capital Budget:

Appropriated Capital Budget:$13,383,380.00

Total Appropriated Monitored Budget:$212,280,335.80

Total Adjusted Monitored Budget:$0.00

Monitored Budget:$212,280,335.80

Total Initial Transfer Amount:$0.00

Transfer Amounts:$2,045,785.26

Appropriated Monitored Budget (excl. Transfers):$210,234,550.54

Total Initial Automatic Exclusions:$133,191,267.90

Automatic Exclusion Changes:$0.00

Total Exclusions:$133,052,953.69

Total Initial Approved Exceptions:$51,202,370.37

Exceptions Changes:$0.00

Total Exceptions:$51,202,370.37

Total Initial Baseline Expendable Budget:$25,840,912.27

Total Initial Anticipated Transfers:$0.00

Anticipated Transfers Changes:$0.00

Total Adjusted Anticipated Transfers:$0.00

Total Initial Approved Expendable Budget:$27,886,697.53

Anticipated Expendable Budget:$25,979,226.48

Total Approved SBE Goal:$13,943,348.77

Adjusted Approved SBE Goal:$12,989,613.24

Total SBE Spend:$18,325,217.69

Percentage towards SBE Goal:141.08%

Budget Summary

Agency Name:Office of the Chief Financial Officer

Fiscal Year:2022

FY Budget Code:2022 AT0

APPROPRIATED BUDGET

BUDGET CHANGES

TOTAL ADJUSTED APPROVED BUDGET

Initial Appropriated Operating Budget:$203,057,802.66

Adjusted Operating Budget:

Appropriated Operating Budget:$203,057,802.66

Initial Appropriated Capital Budget:$31,194,397.00

Adjusted Capital Budget:

Appropriated Capital Budget:$31,194,397.00

Total Appropriated Monitored Budget:$234,252,199.66

Total Adjusted Monitored Budget:$0.00

Monitored Budget:$234,252,199.66

Total Initial Transfer Amount:$0.00

Transfer Amounts:$0.00

Appropriated Monitored Budget (excl. Transfers):$234,252,199.66

Total Initial Automatic Exclusions:$130,676,543.39

Automatic Exclusion Changes:$0.00

Total Exclusions:$130,676,543.39

Total Initial Approved Exceptions:$74,821,406.56

Exceptions Changes:$0.00

Total Exceptions:$74,821,406.56

Total Initial Baseline Expendable Budget:$28,754,249.71

Total Initial Anticipated Transfers:$0.00

Anticipated Transfers Changes:$0.00

Total Adjusted Anticipated Transfers:$0.00

Total Initial Approved Expendable Budget:$28,754,249.71

Anticipated Expendable Budget:$28,754,249.71

Total Approved SBE Goal:$14,377,124.86

Adjusted Approved SBE Goal:$14,377,124.86

Total SBE Spend:$2,067,953.52

Percentage towards SBE Goal:14.38%

Office of the Chief Financial Officer - Agency AT0
FY 2021 Purchase Card Expenditures
Attachment 27A

Cardholder Last Name	Cardholder First Name	FY 2021 Total Transaction Amount
BENNETT	DEBORAH	7,893.83
CANADA	MARSHA	703.65
CASH	LENIA	48,148.41
COOKS	PATRICIA	1,642.75
DOUGLAS	MALLIE	48,667.90
EDWARDS	TISHA	8,880.04
FARMER	FELICIA	15,003.59
HIGH	TANYA	18,712.55
JACKSON	VANESSA	25,606.69
LEE	LAVERNE	3,529.00
LOCKER	STACEY	8,569.54
LUCAS	VALERIE	593.00
MCNEIL	TEMONY	4,304.68
MINOR	CHRISHELLE	5,070.66
MOON	MARIA	385.00
MYERS	MARGARET	1,554.40
PETERSON	KADEEJA	15,521.64
SIMMS	CHRISTINA	11,083.50
TORRES	JAZMIN	60.00
TORRES	JAZMIN	8,321.00
		$ 234,251.83

Office of the Chief Financial Officer - Agency AT0
FY 2022 Purchase Card Expenditures - as of 2-16-2022
Attachment 27B

Cardholder Last Name	Cardholder First Name	FY 2022 Total Transaction Amount
BENNETT	DEBORAH	6,075.30
CASH	LENIA	14,854.58
COOKS	PATRICIA	720.00
DOUGLAS	MALLIE	15,723.48
EDWARDS	TISHA	3,642.00
ELDRIDGE	TRINA	966.87
FARMER	FELICIA	5,114.37
HIGH	TANYA	9,981.20
JACKSON	VANESSA	12,376.43
LEE	LAVERNE	912.74
LOCKER	STACEY	1,302.20
LUCAS	VALERIE	452.95
MCNEIL	TEMONY	14,259.71
MINOR	CHRISHELLE	1,774.06
MOON	MARIA	923.49
MYERS	MARGARET	2,443.16
PETERSON	KADEEJA	1,883.89
SIMMS	CHRISTINA	5,723.00
THURMOND	JOYCELYN	1,600.00
TORRES	JAZMIN	5,625.00
		$ 106,354.43

Office of the Chief Financial Officer
Approved Budget and Actual Spending Question #29

ATTACHMENT 29A

FY 2021 Summary by Program

Agy	Program	Program Description	Fiscal Year	Approp Act	Expend Act	Variance
AT0	1000	Management	2021	12,100,074	11,805,977	294,097
AT0	100F	Financial Operations	2021	1,442,203	1,440,477	1,726
AT0	2000	Financial Ops and Systems	2021	15,022,896	12,836,069	2,186,826
AT0	3000	Budget and Planning	2021	5,939,071	5,906,051	33,020
AT0	4000	Revenue Analysis	2021	4,450,619	4,446,917	3,701
AT0	5000	Tax and Revenue	2021	75,264,201	66,890,057	8,374,144
AT0	6000	Chief Information Office	2021	35,360,139	35,327,046	33,093
AT0	7000	Finance and Treasury	2021	43,634,688	31,746,958	11,887,730
AT0	8000	Integrity and Oversight	2021	4,669,985	4,513,166	156,819
AT0	9500	Corona Virus Relief Funds	2021	6,284,215	6,284,214	1
Summary				**204,168,089**	**181,196,932**	**22,971,158**

Office of the Chief Financial Officer **ATTACHMENT 29B**

Approved Budget and Actual Spending Question #29

FY 2022 Summary by Program, YTD through 2-07-2022

Agy	Program	Program Description	Fiscal Year	Approp Act	Expend Act	Variance
AT0	1000	Management	2022	11,801,875	3,881,311	7,920,564
AT0	100F	Financial Operations	2022	1,630,649	394,292	1,236,357
AT0	2000	Financial Ops and Systems	2022	13,841,197	4,389,079	9,452,118
AT0	3000	Budget and Planning	2022	6,597,588	1,975,303	4,622,285
AT0	4000	Revenue Analysis	2022	4,651,814	1,515,785	3,136,028
AT0	5000	Tax and Revenue	2022	77,581,760	20,906,568	56,675,192
AT0	6000	Chief Information Office	2022	38,328,100	8,693,690	29,634,410
AT0	7000	Finance and Treasury	2022	43,670,300	7,216,854	36,453,446
AT0	8000	Integrity and Oversight	2022	4,954,520	1,026,818	3,927,702
AT0	9980	Payroll Default	2022	0	4,193	(4,193)
Summary				**203,057,803**	**50,003,894**	**153,053,909**

Office of the Chief Financial Officer (AT0)
Reprogramming In/Out of Agency AT0

QUESTION 30
2/16/22

FY 2021 Reprogramming

Amount	Fund	Original Purpose	Reprogrammed Use
$961,285.12	0600	Recorder of Deeds SPR budget authority	Transfer budget authority to Department of General Services for RFK Fund.
$3,351,983.00	0100	Reprogramming PS and NPS budget authority from various programs.	The funds are needed to support spending projections in OFOS and OTR due to absorbing FY20 pay increases.
$379,223.00	0600	Tax Collections Fees SPR budget authority	Transfer budget authority to the Office of Chief Technology Officer (OCTO).
$1,000,000.00	0100	Reprogramming NPS budget authority from various programs.	The funds are needed to support spending projections in OTR due to absorbing FY21 retro pay increases.
$395,000.00	0100	Reprogramming PS and NPS budget authority from various programs.	The funds are needed to support accrued PS expenses in OTR due to FY21 pay increases.
$292,400.00	0100	Reprogramming NPS budget authority from various programs.	The funds are needed to support spending projections primarily due to absorbing FY21 retro pay increases.
$287,954.02	0600	Unclaimed Property SPR Budget Authority	Transfer budget authority for various SPR funds in OFT, OTR, and CIO programs.

FY 2022 Reprogramming

Amount	Fund	Original Purpose	Reprogrammed Use
$31,373.65	0100	NPS within Integrity and Oversight program	Reprogram within OIO NPS.

OCFO Special Purpose Revenues, FY 2021 & FY 2022 to date **2/16/22** **ATTACHMENT 31**

Agency Fund	Title	Description of Revenue Source	FY21 Revenue	FY21 Expenditures	FY22 Revenue	FY22 Expenditures	Purpose of Expenditures
0602	Payroll Service Fees	Fee charged when individuals have special services on their payroll check such as garnishments	$310,947	$310,947	$80,682	$92,357	Employees in Pay and Retirement
0603	Payroll Service Contracts	Fees from negotiated agreements for payroll services to independent DC entities (Ex. WASA, Corrections)	$1,122,615	$1,109,165	$0	$268,735	Employees in Pay and Retirement, MOU with OCTO for Peoplesoft support
0605	Dishonored Check Fee	A fee for a check written to the District of Columbia which is not honored	$374,535	$300,298	$66,775	$292	Administrative expenses in Finance and Treasury
0606	Recorder of Deeds Surcharge	A surcharge on each deed recordation to supplement the transition to electronic recordation	$1,683,043	$38,715	$512,758	$23,970	Contract with Document Systems for digitizing services
0608	Drug Prevention Trust Admin	Donations by taxpayers to the DPT Fund via tax return check off	$33,069	$33,069	$758	$0	Administrative expenses in Tax and Revenue
0610	Bank Fees	A reclassification of interest earned on custodial accounts to cover the bank fees charged for those accounts	$5,299,498	$4,869,081	$0	$685,981	Fees charged by banks.
0611	Tax Collection Fees	Collection of delinquent taxes. The portion of the collected tax required to pay for the collection agency is funded by this account.	$2,142,827	$2,142,827	$0	$265,975	Collection Contracts
0613	Unclaimed Property Admin	Fees for administration of the unclaimed property program, charged to unclaimed property revenue as authorized in the unclaimed property legislation	$3,004,346	$3,004,346	$6,830	$720,363	Employees in the unclaimed property unit, audit contracts, data services contracts
0614	Fiduciary Fund Admin	Fees for administration of fiduciary funds, up to the amount allowed in each plan. This includes 401(a), 457 and 459 plans.	$337,576	$337,576	$0	$98,414	Employees in the asset management unit, MOU with DCHR for benefits support personnel
0619	DC Lottery Admin	Reimbursements from the DC Lottery for administrative support including legal, contracts, HR and executive management.	$1,427,524	$1,427,524	$0	$538,387	To support admin services - HR, legal, contracts, investigations and oversight
0623	OPEB Trust Administration	Fee paid for administration of OPEB trust funds.	$353,194	$353,194	$0	$109,893	Employees in the asset management unit
0626	Tobacco Corp Reimbursement	Tobacco Settlement funds dedicated to audit and compliance checks of cigarette vendors.	$150,290	$149,098	$0	$44,852	Employee at Tax and Revenue - Cigarette Tax Stamp Auditor
6115	Central Collection Unit (CCU) Admin	Administrative fees and contractual costs for the collection of delinquent debt to the District	$6,258,569	$6,258,569	$7,721,985	$1,672,688	Employees in the CCU, collections contracts

Council Questions for FY 2022 OCFO Performance Oversight Hearing –

Attachment Question #32

 # 32 - Please provide a list of all projects for which your agency currently has capital funds available. For each project, please include the following:

- A description of each project;
- The amount of capital funds available for each project;
- A status report on each project, including a timeframe for completion; and
- Planned remaining spending on the project.

- **BF303C / BF304C / IFSMPC – New Financial System**
  The OCFO is implementing a new financial system, now known as the District Integrated Financial System or DIFS. The DIFS project will deliver a world class system that will make the District the digital financial leader among all municipal and state governments in the nation. Our vision is to create a 'best in class' financial organization. An important component of this is the transformation of the District's financial systems, coupled with the implementation of industry best practices, an adaptive workforce, and quality integrated data and reporting.

  The new DIFS system will utilize the Oracle Cloud suite of products and, when fully implemented, include new systems for several financial functions: financial accounting, planning & budgeting, and treasury management. The project also features major efforts dedicated to organizational change management; these include outreach, training, and new business policies and procedures.

  The project team includes contract staff along with 32 dedicated OCFO employees – subject matter experts in the various financial functions – who were reassigned to the project in March and June of 2019. In FY 2019 the OCFO awarded the contract to Deloitte Consulting, Inc. for project blueprinting and change management services to the District. The services in FY 2020 included completing the Blueprint phase of the project to confirm readiness of the accounting and budgeting solution for use by the District, initiation of change management, and working with District staff on implementation timelines and project approach. Additionally, contracts were also awarded in FY 2019 to assist the District in implementing a new Treasury Management System (TMS) to Kyriba Consulting (implementation) and Deloitte (business process re-engineering).

  In December 2019, the OCFO awarded a contract to Gartner for Independent Verification and Validation (IV&V) services to assist the District in overseeing the DIFS implementation, DIFS organizational change management, and TMS implementation.

  In FY 2020 we awarded contracts to Deloitte as the System Integrator for the project, for Organizational Change Management (OCM), and to complete phase one implementation for the TMS. We spent several months, following the blueprinting phase, to further review our project plans and decisions needed to support the vendors during implementation. With guidance from Gartner as the IV &V, we implemented a phase we called pre-construction.

Over several months we reviewed a set of 34 high risk items where we assessed Oracle cloud system functionality and capability against the District's needs. Processes and recommendations were verified and documented to ensure that critical needs can be met through system implementation.

In FY 2021, we successfully completed the pre-construction phase of the project, and moved forward with system implementation. Option year contracts were extended for both Deloitte (SI and OCM) and Gartner for their continued work on the project. The implementation plan is for go-live of the financial system and budget execution, in October of 2022, with the start of FY 2023.

As stated above, the New Financial System project includes funding for a new budget system to replace the current Budget Formulation Application (BFA). Budget formulation will be implemented in phase 2 (FY 2025 budget formulation) of DIFS following implementation of the financial system, given the need to first mitigate the high risk to the District of any failure with SOAR. The budget component of the project will provide the District government with an improved process for formulating complex budgets (operating, revenue, and capital), and managing the peripheral data associated with these budgets (wards, classifications of projects, on-line publishing, etc.). This initiative will provide a consolidated view of the financial data within the various business units and agencies and will allow the government and its citizens to track the District's budget health through enhanced data visualizations, charts, and datasets. We will also create and publish dashboard reports providing agency and project budgets, revenue forecasts, performance against budget, capital project management and other business performance metrics.

The current unencumbered budget balance for this project is $34.9 million with additional approved funding in FY 2023 through FY 2024 totaling $34.4 million.

- **CSP08C - Integrated Tax System Modernization (MITS/MRPTS)**

Modernized Real Property Tax System/MRPTS in MITS (Modernized Integrated Tax System)

The Modernized Integrated Tax System (MITS) project was initiated in October 2014 to replace and modernize the District's Integrated Tax System (ITS) for business and individual taxes. The Modernized Real Property Tax System (MRPTS) project began in 2019 as a major component of MITS and modernizes the District's real property tax system.

The MITS project was completed on schedule with successful implementation of each of the four rollouts. The last phase of MITS was completed in Fiscal Year 2019, which included all remaining taxes and fees including the ballpark fee, personal property tax, motor fuel tax, the excise taxes and various health care fees. Additional taxes such as Sports Wagering tax, Long Term Homeowner Property Credit and Consumer Use Tax have since been added. The system components for Income and Business taxes were upgraded on December 7th 2020, to coincide with the Go Live of the real property component project (see below).

The MRPTS project modernized the District's tax system for real property taxes. The project kicked off on July 10th, 2019, went live on December 7th, 2020 and delivered full scope, on time and on budget. The Warranty Period for the contract is currently through June 4th, 2022.

Real property modernization allowed OTR to make gains in operational quality and efficiency through adoption of a modern digital era system.

With the successful implementation of the MRPTS project, the District has retired its dependency on legacy technology, which had made it difficult to respond to changes. The underlying functionality of the myriad of applications has been consolidated into MITS through the MRPTS project. Data from the systems listed below (Table 1) was converted as per operational needs and the data not needed for operations was converted into nonoperational mode for querying through a MITS interface.

Implementation of the MRPTS has further streamlined and improved customer interactions, allowing real property taxpayers to work with the OCFO Office of Tax and Revenue electronically. With conversion of many paper forms to electronic forms (Table 2), taxpayers can transact and track the status of their interactions electronically, and OCFO staff and management work more efficiently with a clearer understanding of the workload. Another improvement with MRPTS allows taxpayers to interact in the device format of their choice, such as phone, tablet, laptop etc. In addition, MRPTS has also allowed the OCFO to communicate with some of the partners that we depend on for input to property billing in real time, utilizing web services.

We consistently upgrade the underlying software to the latest version as the vendor releases new versions. The last upgrade in FY 2021 brought about user interface improvements such as Sticky Action Buttons, 3-panel display, fewer popups, screen improvements, and additional features such as return staging, key performance indicator tracking, relationships through Fast Data Service, with increased use of environment sets, return analytics, and decision support systems. We expect to implement the next upgrade (S12G) in May 2022.

Table 1: List of Systems Retired through MRPTS/MITS Project

S.NO	System	S.NO	System
1	Appeals Tracking System (ATS)	22	DC Tax Sale Seminar/Registration
2	Coops	23	ITS reports/ SQL server reporting services
3	DC-Ledger	24	Other Supporting software being retired
4	DCRA Billing		FCP for Middleware
5	Public Space Rental		Code 1 for address validation and database
6	RPT Mail Log		Sonic ESB Software
7	Refunds		Oracle SOA software- Retired for Tax use
8	Tax Sales	25	DOC1 for noticing
9	RPT2000	26	PRE-ITS legacy mainframe BTS application
10	Online Data entry	27	Interstate Bus
11	Court Appeal	28	Contact Tracking system (CTS/Siebel)
12	New Lot creation access database	29	Sand Executive Dashboard System
13	Notices	30	Crystal reports
14	Roll correction access database	31	STAX - for Federal matching
15	Integrated Tax system	32	Alchemy

16	Electronic Taxpayer service center - Public facing	33	Estar
	Tax cert	34	Excise tax system
	Income and Expense	35	Motor Fuel Stand alone
	First level appeal	36	Evault for DOC1
	Home stead	37	Legacy DWH
	Exempt property	38	Tax Data repository EDW with cch application
17	Electronic Taxpayer service center - Internal	39	Standalone Modernized E-file
	Tax cert	40	Street Vendor Taxes
	Income and Expense	41	Mountain EDI for receiving DC taxes from IRS
	First level appeal	42	Revenue Accounting Analysis system
	Home stead	43	Bankruptcy system
18	Exempt property	44	Legacy CAMA V6
19	CyberSource payment Gateway	45	Mail tracking in CSA
20	Long-tkt	46	Track+
21	Mortgage CD		

Table 2 : List of New Electronic Forms/Web Requests

Form/Request	Form/Request2
Sports Wagering (FR-426G)	PACE Property Add
BID Billing Adjustment	PACE Property Remove
BID Billing File Submission	PACE Account Closure Request
BID Certify Tax Lien Debt	PACE Adjustment Request
BID Maintenance	Payment Plan Request
BID Tax Adjustment and P&I Waiver	PI Account Closure Request
Certificate of Redemption Request	Property Key Payer Maintenance
Combination of A&T Lots (FP-414A)	Property Key Payer Payment Distribution
Combination of Condominium Lots (FP-414C)	Property Key Payer Registration
Compliance Certification For Tax Sale Assignees	Property Mailing Address Change
Cooperative Unit Homestead Application & Reconfirmation	Real Property Tax Penalty and Interest Waiver
Cooperative Unit Senior/Disabled Application & Reconfirmation	Real Property Tax Rebate Public Charter Schools/Lessees Other Than Public Schools
Customer Experience Surveys	Real Property Tax Refund Request
Deed Bill Request	Reconfirmation Questionnaire
Division of A&T Lots (FP-414B)	Restricted Resale Assessment (FP-210)
Division of Condominium Lots (FP-414D)	Sales Verification Questionnaire - Commercial

Exempt Property Use Report (FP-161)	Sales Verification Questionnaire - Individual
Exemption from Real Property Tax (FP-300)	Sales Verification Questionnaire -Condominium
First Level Administrative Review Assessment Appeal Application (Annual Reassessments)	Tax Certificate Request
First Level Administrative Review Assessment Appeal Application (New Ownership and All Other Assessments Only)	Tax Certificate Request Cancellation
Homeowner's Association (HOA) Trash Credit Benefit	Tax Deferral for Low Income Housing (FP-110)
Homestead/Senior Citizen Application	Tax Deferral Program Appeal Application
Homestead/Senior Citizen Cancellation	Tax Deferral Program Cancellation
Homestead/Senior/Disabled Benefit Appeals	Tax Map Request
Income and Expense (FP-308)	Tax Relief Income AGI Certification/Statement of Income
Income and Expense Report Amended (FP-308)	Tax Sale Forbearance Application (ASD-402)
Limited Equity Cooperative Tax Fairness Application	Tax Sale Foreclosure Notification
Lower-Income Homeownership Exemption Appeal Application	Tax Sale Purchaser Change of Address
Lower-Income Homeownership Exemption Cancellation	Tax Sale Purchaser Portfolio
Mixed Use Application	Tax Sale Purchaser Registration
Non-logged in payment Request	Tax Sale Seminar Registration
Ownership Transfer (FP-7 / ROD 1)	Tax Sale Subsequent Assignment
	Tax Sale Subsequent Payment Request

- **EQ9ATC and CSP10C – Short Term Borrowing and IT Upgrades**

  This project supports the OCFO's central IT system infrastructure, including the composite hardware, software, network resources and services required for the existence, operation and management of an enterprise IT environment. It allows the delivery of IT solutions and services to our employees and citizens. It covers capital investments associated with systems enhancements and includes life-cycle replacement of OCFO network appliances and servers.

  One major IT upgrade is currently planned for our Customer Service operations. The OCFO is seeking to implement a new omnichannel, client engagement set of tools that will enable a higher level of Client service. Multi-channel capabilities will include voice, email, fax, chat, social media and SMS. We are currently working with Contracts on the statement of work to solicit a cloud solution, with a goal of going live with the new system following the filing deadline for individual income taxes for calendar year 2021 in April 2022.

  Additional initiatives included in this project include the replacement of our NetBackUp and SAN, new servers, implementation of data loss prevention services as well as implementation of an improved service desk system.

Funding currently available for these and other IT upgrades totals $4,306,764.

- **CIM01 – Capital Infrastructure Plan (Capital Asset Replacement Scheduling System or "CARSS")**

  As part of the Fiscal Year 2015 Budget Support Act, the Council included a requirement for the OCFO to develop a Replacement Schedule for Capital Assets and report on it in October of each year. The CFO's Strategic Plan included an initiative to develop a long-range capital financing plan for the District. In order to accomplish the goals of the BSA and the Strategic Plan, it became critical to create a centralized database of all District-owned assets and their respective conditions, so that a calculation of the costs to maintain or replace those assets can be performed. To determine the total cost for the District to maintain these assets, and better understand the total capital needs, a comprehensive review of all governmental agencies' capital and asset maintenance requirements was completed. These needs were analyzed in the new Capital Asset Replacement Scheduling System, or CARSS. The system currently has 100% of all District owned assets (316,407) included in the data base.

  The CARSS system data analysis has led to approved legislation to increase Paygo to better fund capital projects, and our further analysis of the identified infrastructure funding gap creates a scenario where the District can be in a state of good repair on all capital assets in FY 2031.

  While CARSS continues to grow and evolve, at this point the basic system is largely built out. However, the current software vendor that supports the system, PowerPlan, has informed us that they will no longer seek public sector municipal clients, or support those types of clients at previous levels of service and innovation as they have previously done, as they transition to focusing only on energy and utility market customers as part of their new business strategy. This caused the OCFO to begin searching for alternative software vendors to support CARSS at a level that would keep the platform at "best in class" status, while also allowing for the expansion of the current system to allow for the inclusion of asset data from DCHA as part of an ongoing strategic analysis of their long-term capital needs.

  In light of the above, the OCFO issued an RFP for a replacement software vendor for CARSS in December 2020, and Contract CFOPD-21-C-022 was awarded to Arcadis U.S., Inc. on March 30, 2021. Work has begun to have the new software platform in place by April 2022 to ensure that we can meet our legislative requirement to report on the status of the District's deferred maintenance and asset condition, to perform the analysis of DCHA's long-term capital needs, as well as to prepare for the EOM's FY 2023-2028 CIP formation.

  The capital budget available for the buildout of the new system to support CARSS in FY 2022 is $410,236. These capital funds will be used primarily to build out the new system to add asset information and facility condition assessments for DCHA, to create city-wide dashboards and enhance capital budget scoring and reporting for the District's assets, and to enhance the new system to allow CARSS to capture additional data sources to better tie DGS maintenance information on facilities with asset maintenance information that is captured in CARSS. To accomplish the above, we project that additional funding will be needed beyond the currently available amount.

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

TABLE OF CONTENTS

1.	Executive Office of the Office of Chief Financial Officer
2.	▶ Executive Support: Office of General Counsel
3.	▶ Executive Support: Office of Human Resources
4.	▶ Executive Support: Office of Integrity and Oversight
5.	▶ Executive Support: Office of Management and Administration
6.	▶ Executive Support: Office of the Chief Information Officer
7.	▶ Executive Support: Office of the Chief Risk Officer
8.	Office of Budget and Planning
9.	Office of Finance and Treasury
10.	Office of Financial Operations and Systems
11.	Office of Revenue Analysis
12.	Office of Tax and Revenue

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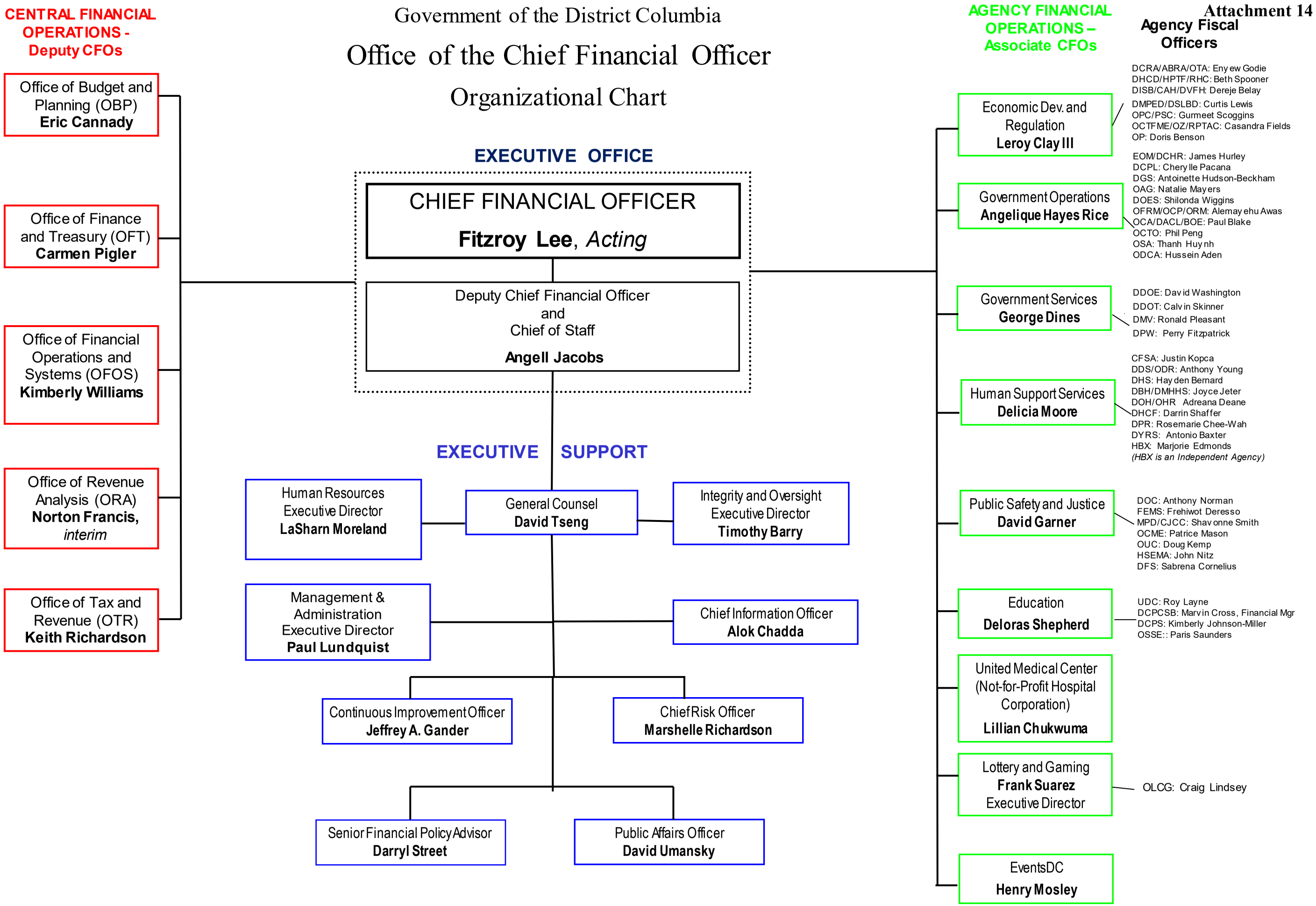
Attachment 14

Government of the District Columbia

Office of the Chief Financial Officer

Organizational Chart



GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF THE GENERAL COUNSEL

The role and responsibility of the Office of the General Counsel is to:

- Direct the legal resources of the OCFO with respect to Federal and District appropriations, contracting and procurement, and accounting and financial transactions
- Represent the Chief Financial Officer in litigation and in other legal matter in which the CFO is a party or has legal interest
- Supervise and manage outside counsel in all legal matters
- Assure the legal sufficiency of the OCFO's program and policies.

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Office of the General Counsel

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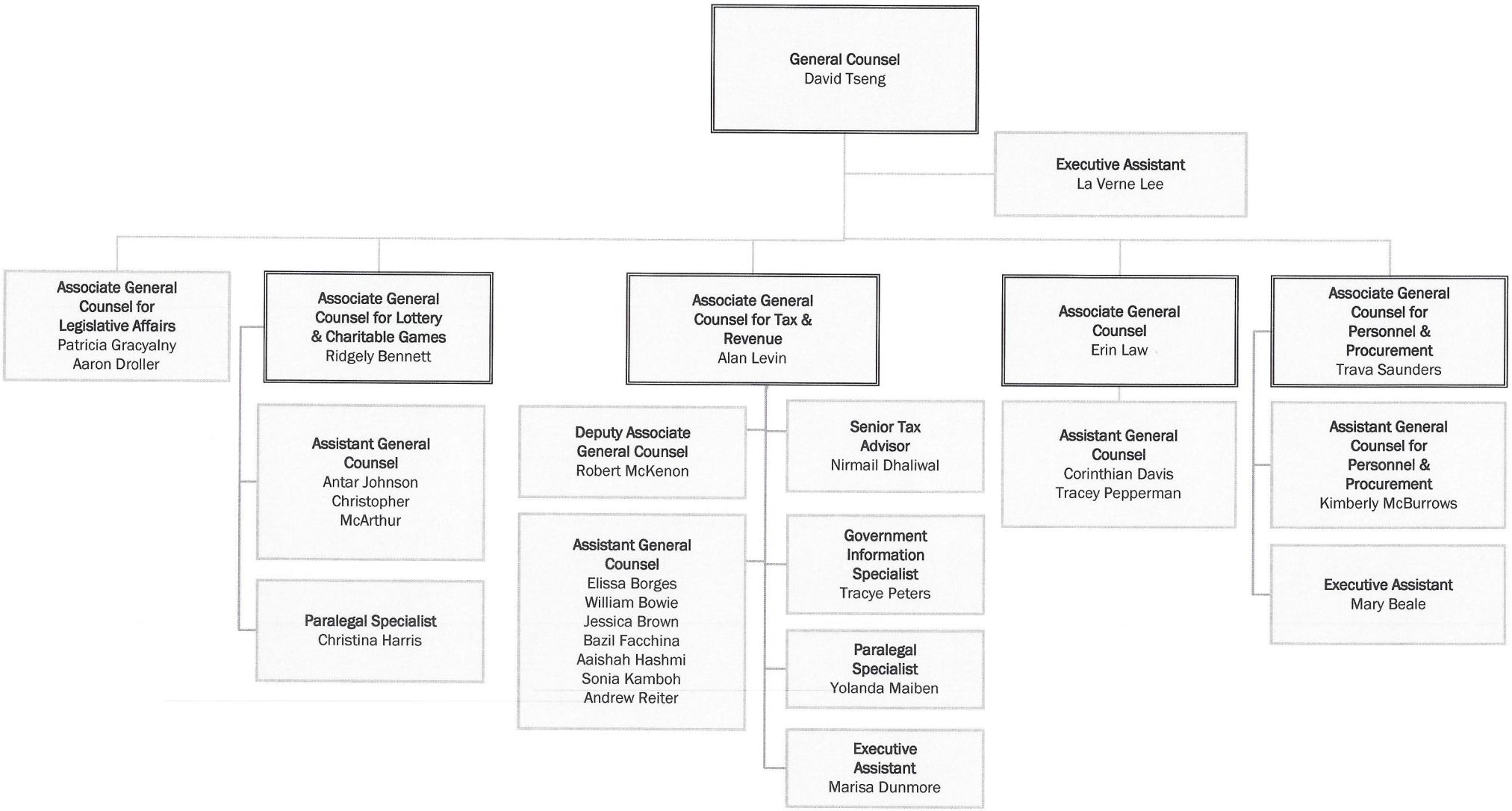

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF HUMAN RESOURCES

The Office of Human Resources provides effective human resources management services to attract, develop and retain top talent. We commit to strategically build and maintain collaborative partnerships, uphold policies and procedures, and deliver innovative programs in support of the OCFO's mission.

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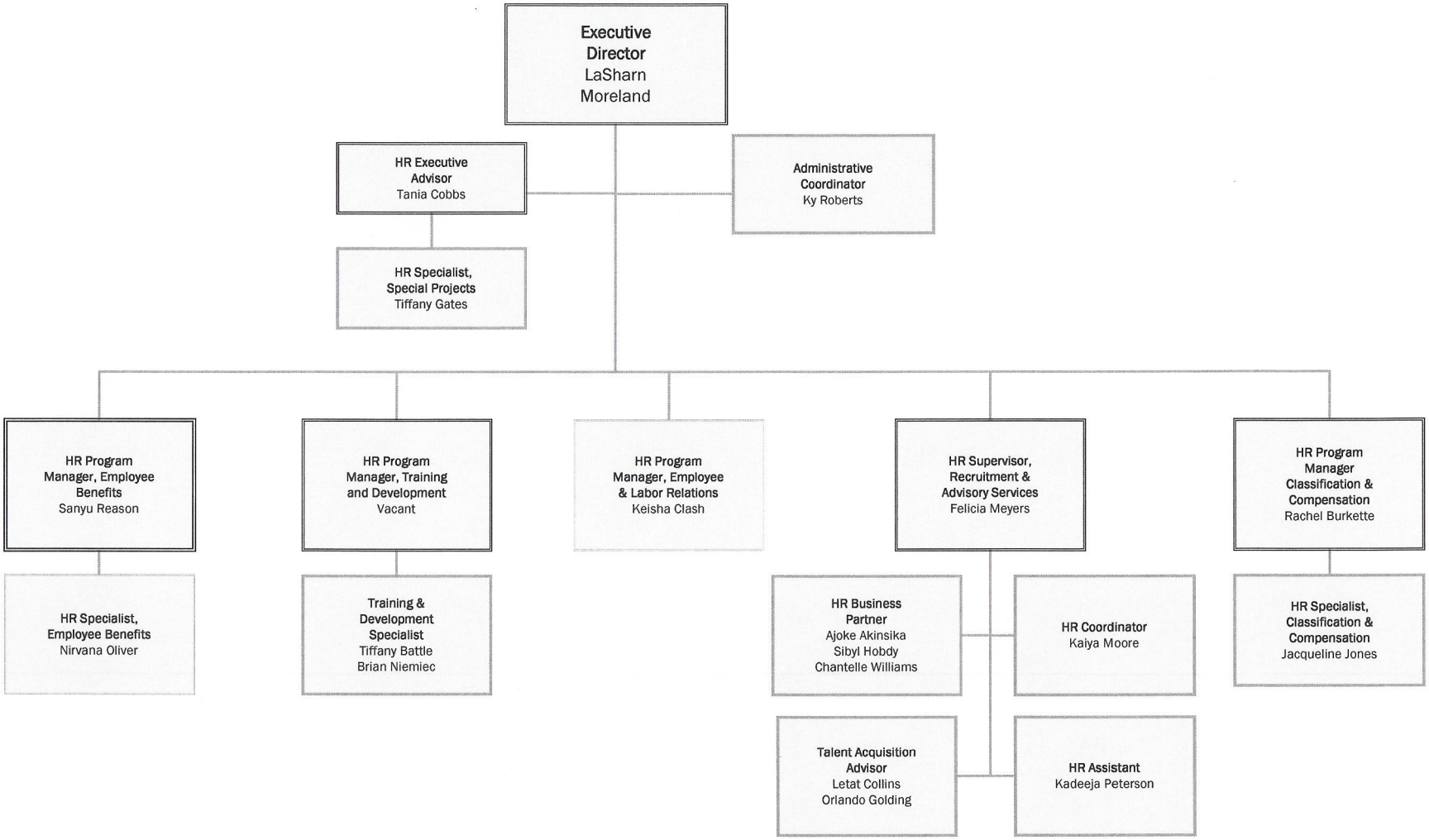
Office of Human Resources

Attachment 14



GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF INTEGRITY AND OVERSIGHT

The Office of Integrity and Oversight's (OIO) mission is to ensure accountability, integrity, and efficiency is maintained in the financialmanagement and tax administration systems of the Government of the District of Columbia. Through its audit and investigative resources, OIO provides the CFO with independent appraisal of OCFO operations and assures the highest standards of integrity and security of OCFO employees.

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Office of Integrity and Oversight

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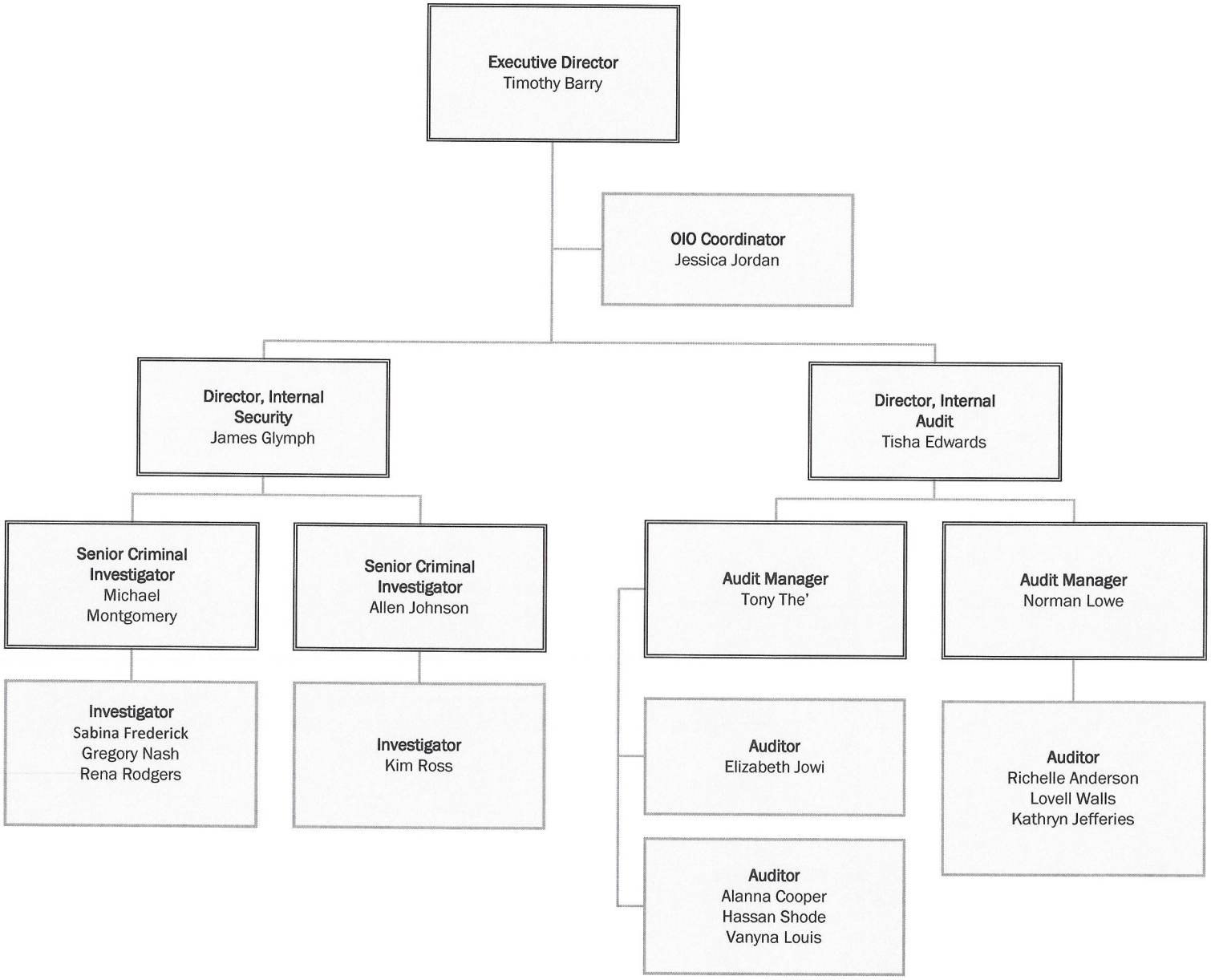

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF MANAGEMENT AND ADMINISTRATION

The mission of the Office of Management and Administration is to provide financial, procurement, and logistical support services to the OCFO that are timely, accurate, relevant, and of high quality.

Key Responsibilities:

- Develops and implements annual OCFO budget and financial plan
- Contracts for commodities and services in support of the OCFO
- Maintains position and fund controls to assure that agency spending remains within authorized limits; tracks agency spending
- Processes agency vendor payments and employee reimbursements
- Manages agency logistical needs, including space planning, vehicle management,mailings, transportation of staff and documents, and building maintenance

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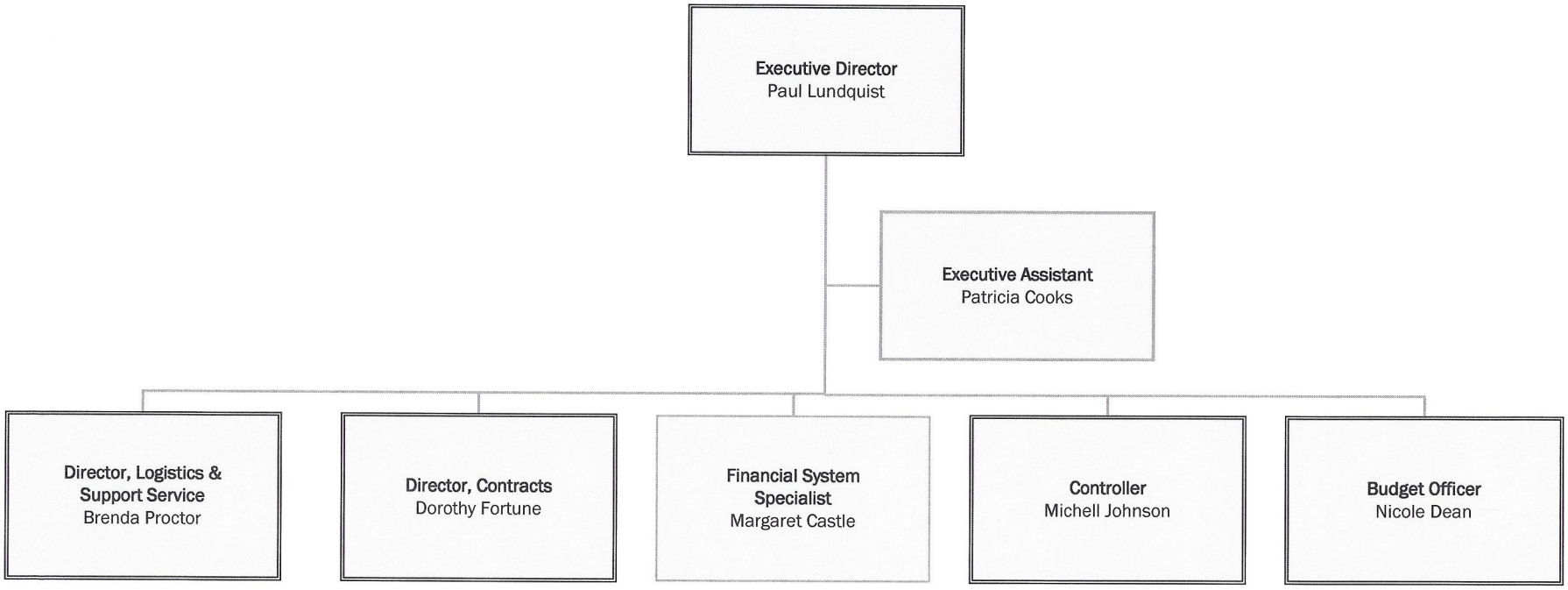
Office of Management and Administration (OMA)

Attachment 14



OMA – Logistics and Support Services

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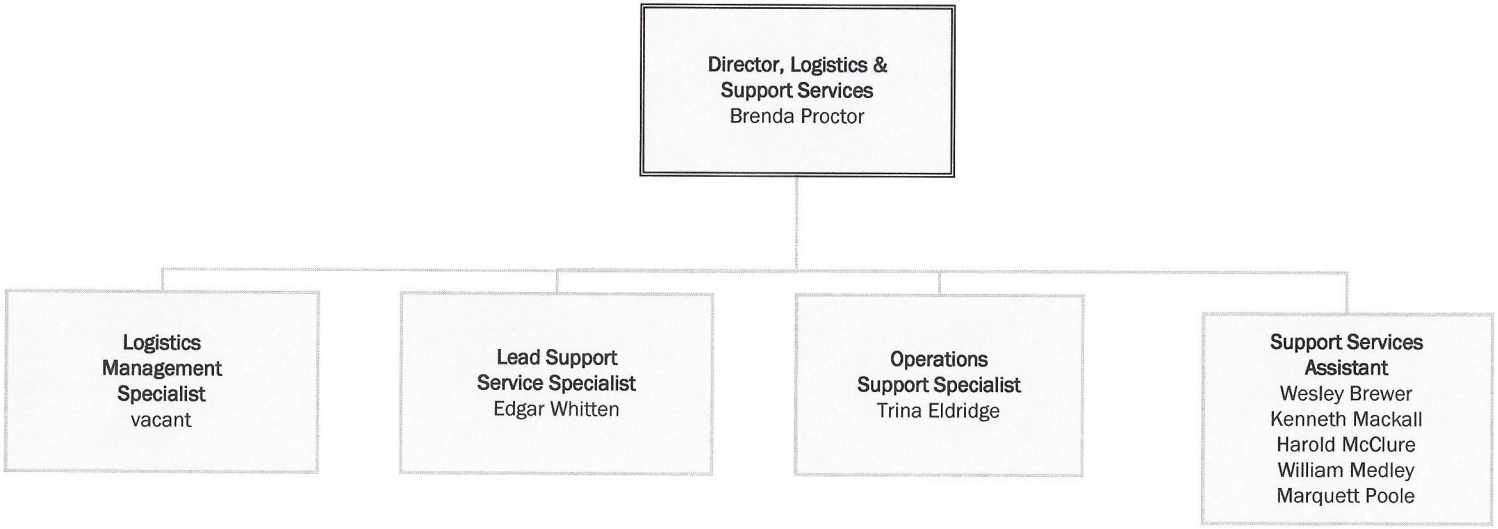

OMA - Contracts

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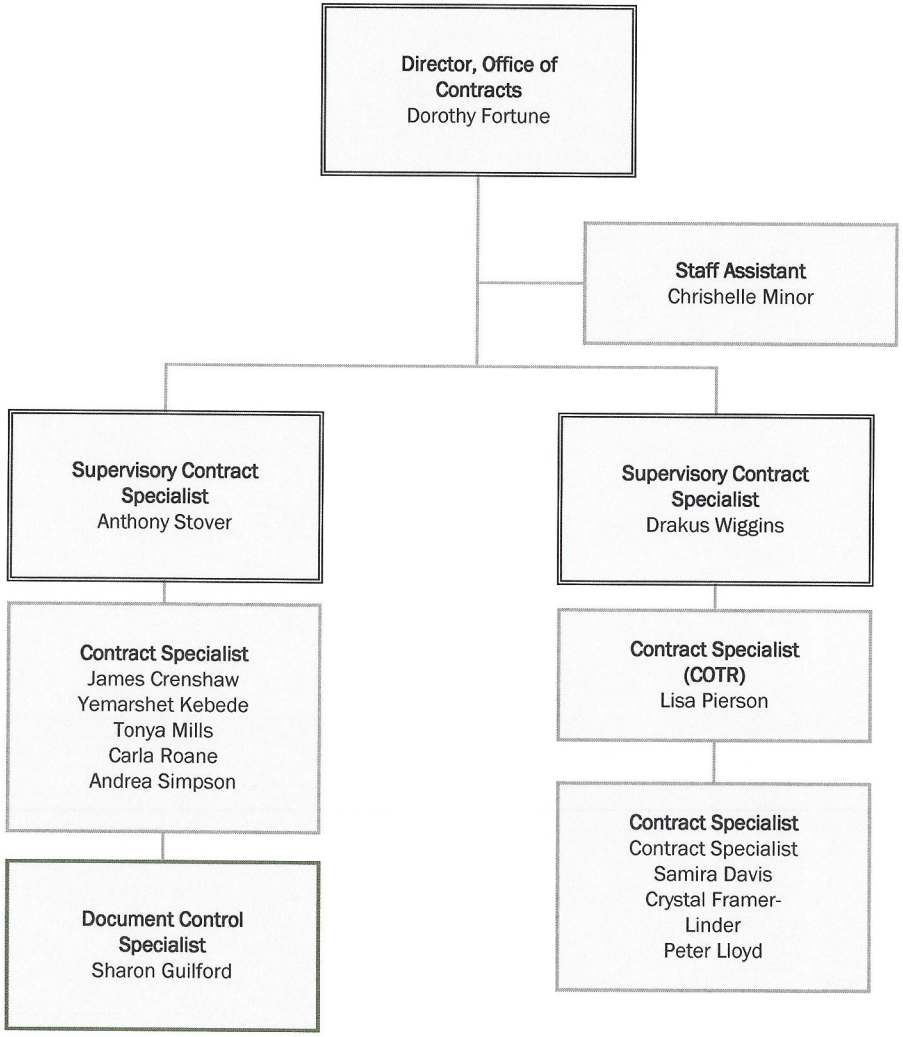

OMA – Financial Operations

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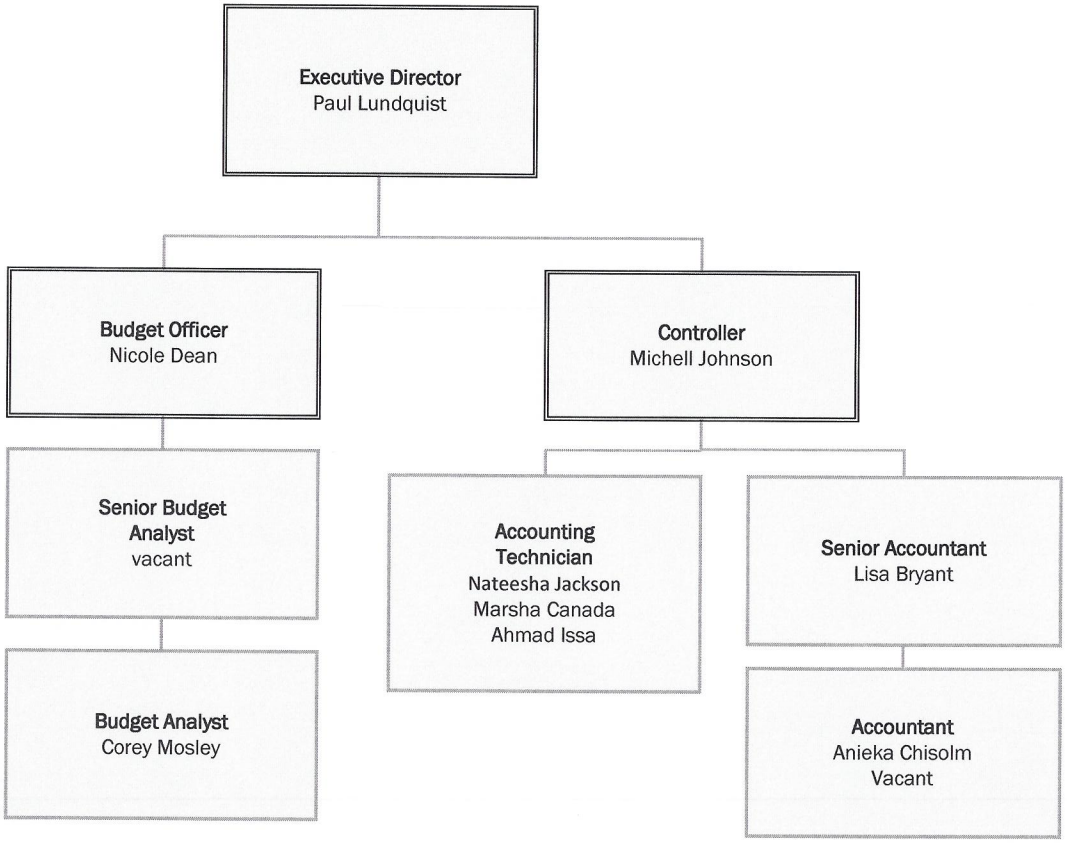

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF THE CHIEF INFORMATION OFFICER

The mission of the Office of the Chief Information Officer (OCIO) is to manage and direct the Information Technology operations, activities, and employees within all OCFO offices and departments. The OCIO is committed to delivering innovative, cost effective, and secure IT solutions and infrastructure that support OCFO' s programs and initiatives, preserve the independent status of the District's Office of the Chief Financial Officer, provide excellent customer service, enable the continuous improvement of services, and enable transparency in government.

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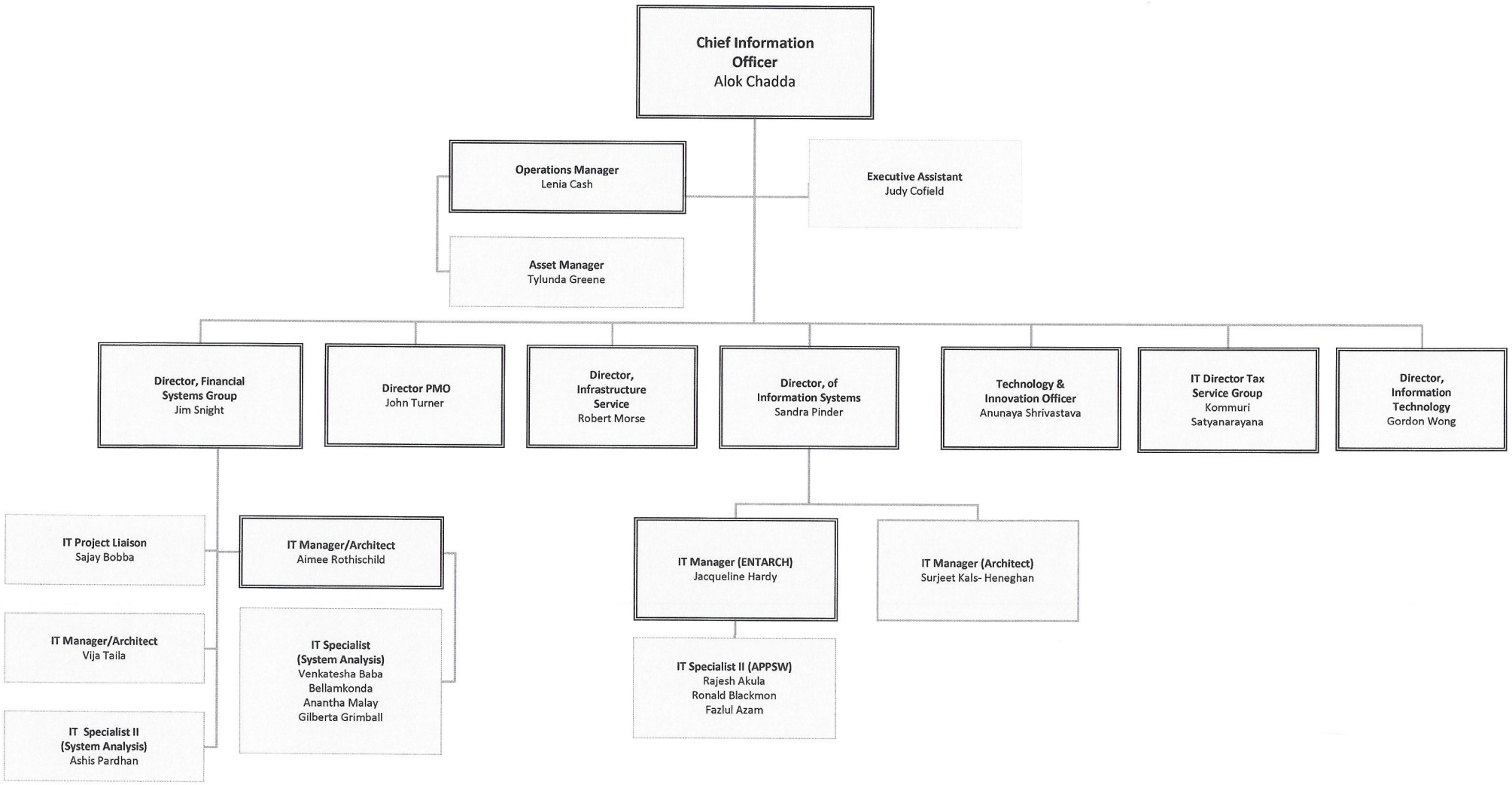
Office of the Chief Information Officer- OCIO

Attachment 14



OCIO- PMO Group

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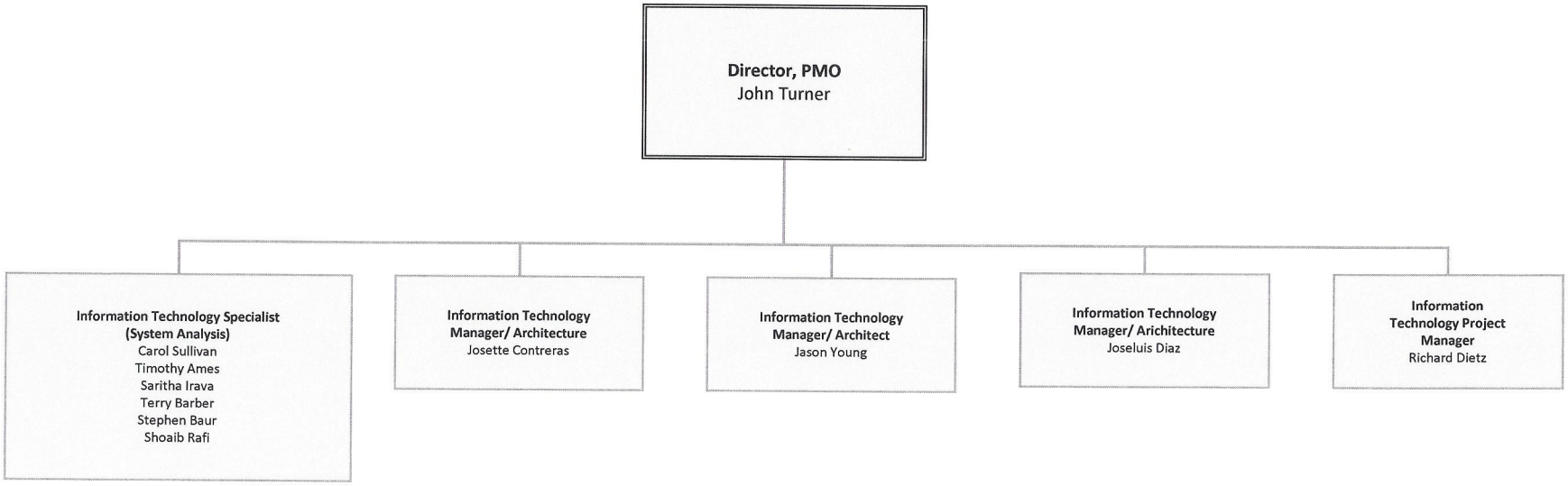

OCIO- Infrastructure Service

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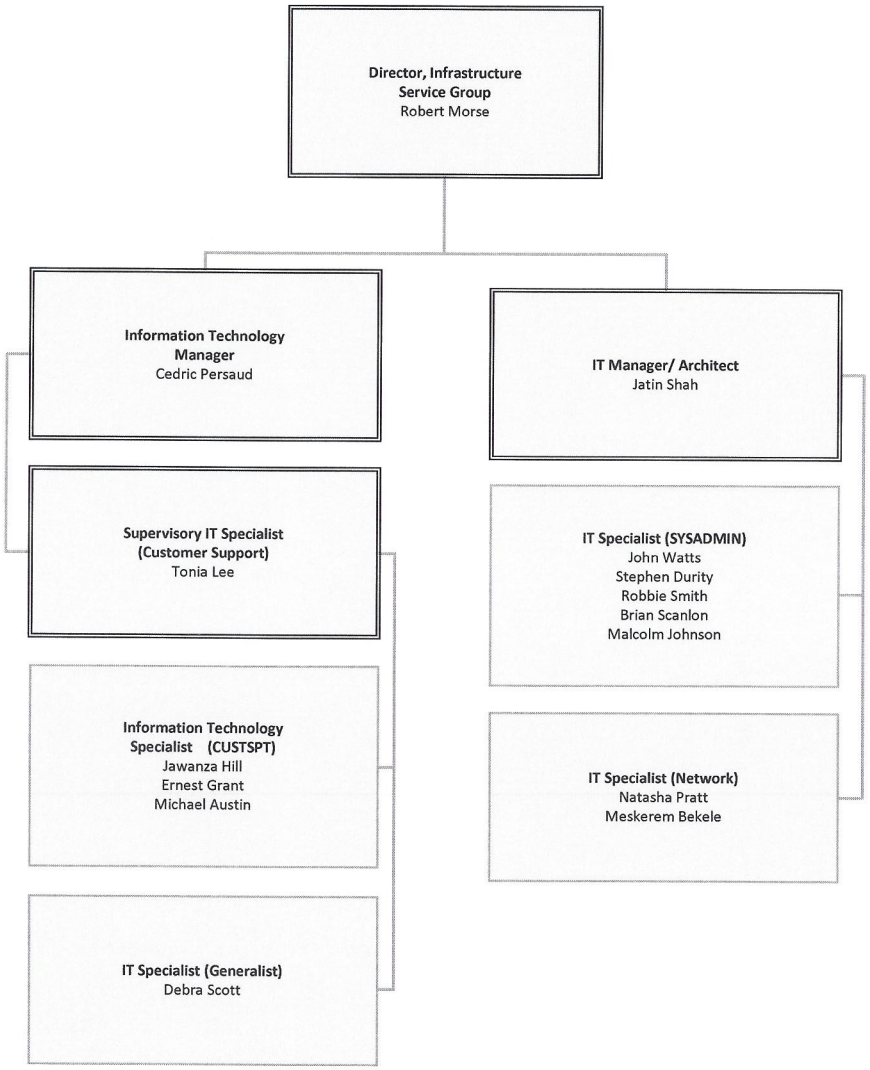

OCIO- Tax System Group

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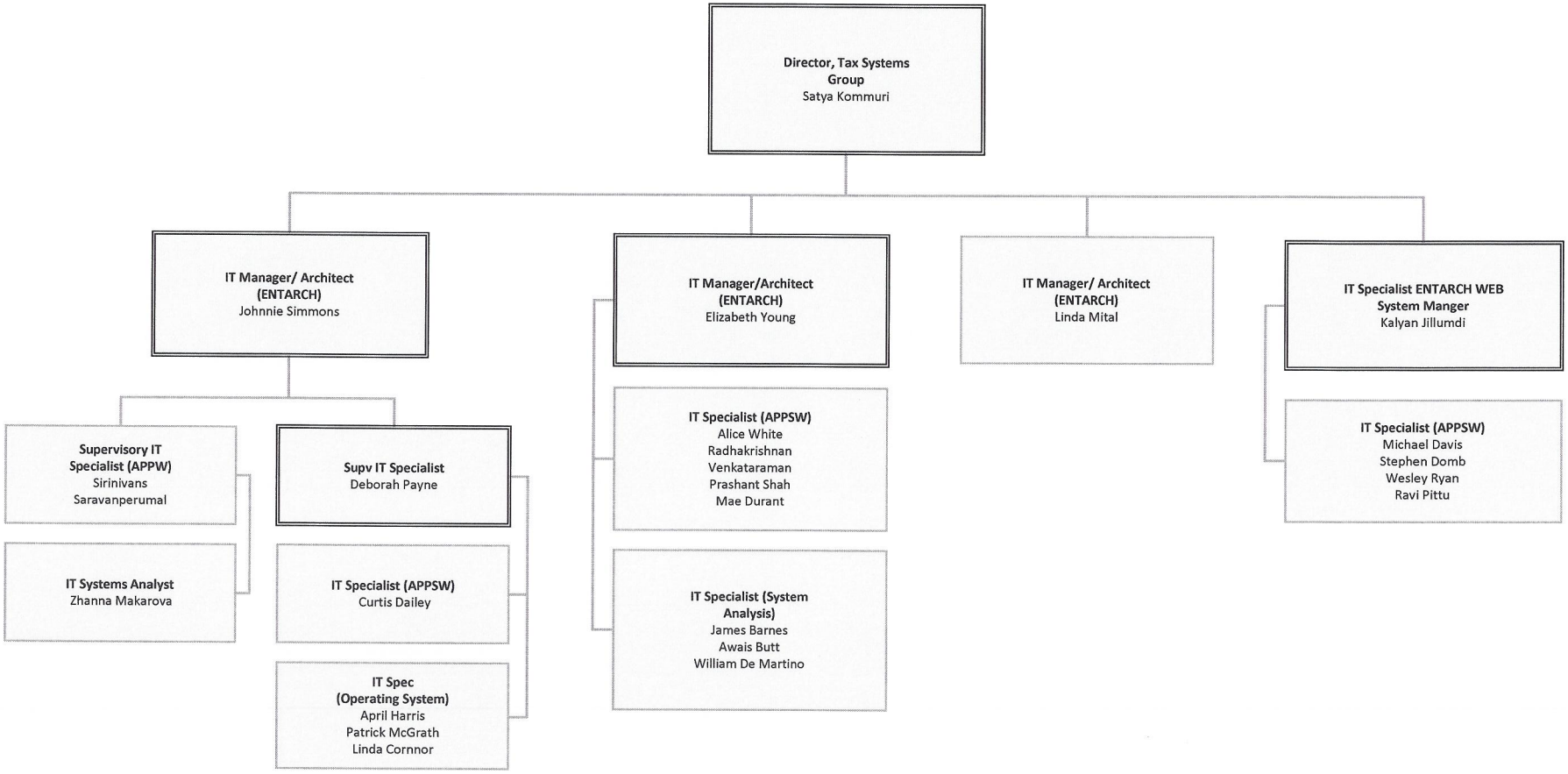

OCIO- DC Lottery Board Information Technology

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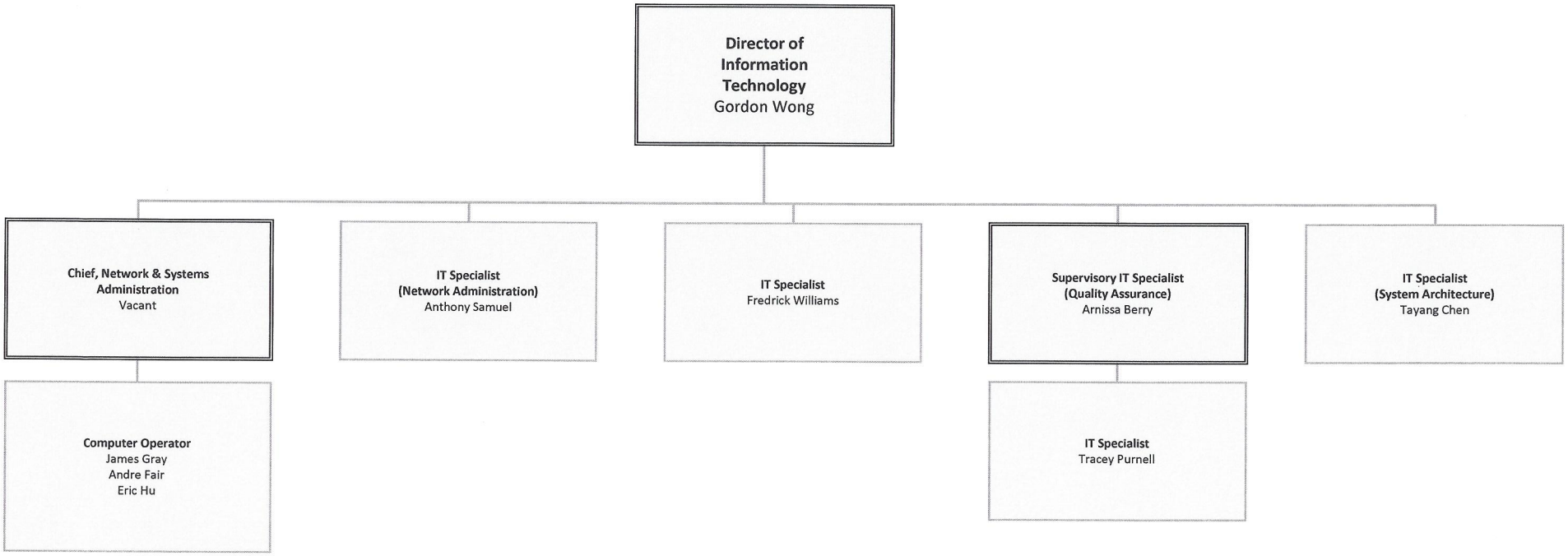

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF THE CHIEF RISK OFFICER

The role and responsibility of the Office of the Chief Risk Officer is to identify, assess, report, monitor and mitigate key strategic, operational, reputational, financial, and technological risks within the OCFO. Additionally, the unit establishes and institutionalizes an integrated risk management framework.

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Office of the Chief Risk Officer

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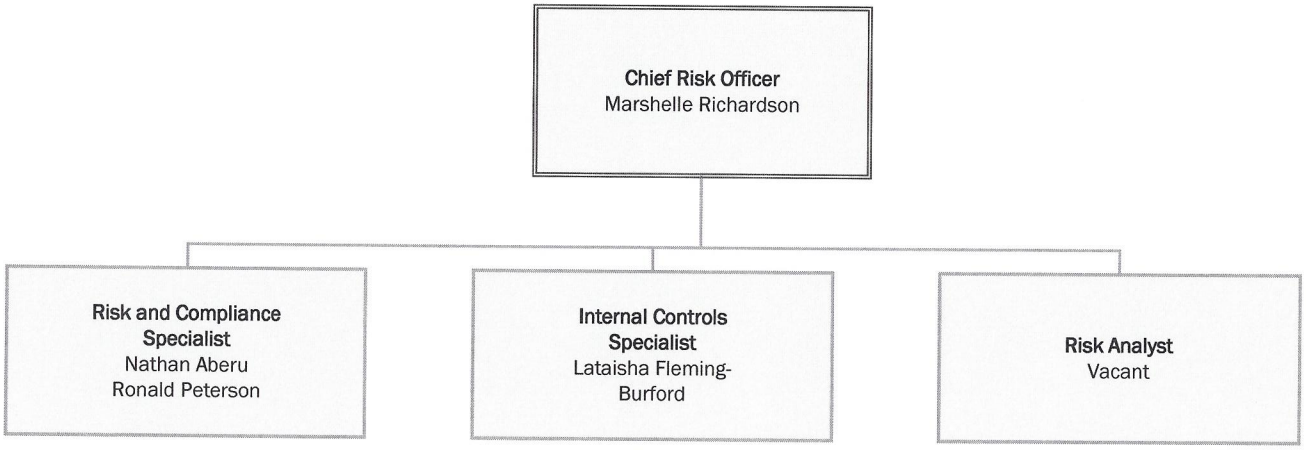

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF BUDGET AND PLANNING

The mission of the Office of Budget and Planning (OBP) is to prepare, monitor, analyze, and execute the District government's budget, including operating, capital and enterprise funds in a manner that facilitates fiscal integrity and maximizes services to tax payers. In carrying out its mission, it is essential that OBP provide high-quality customer service to our internal and external customers.

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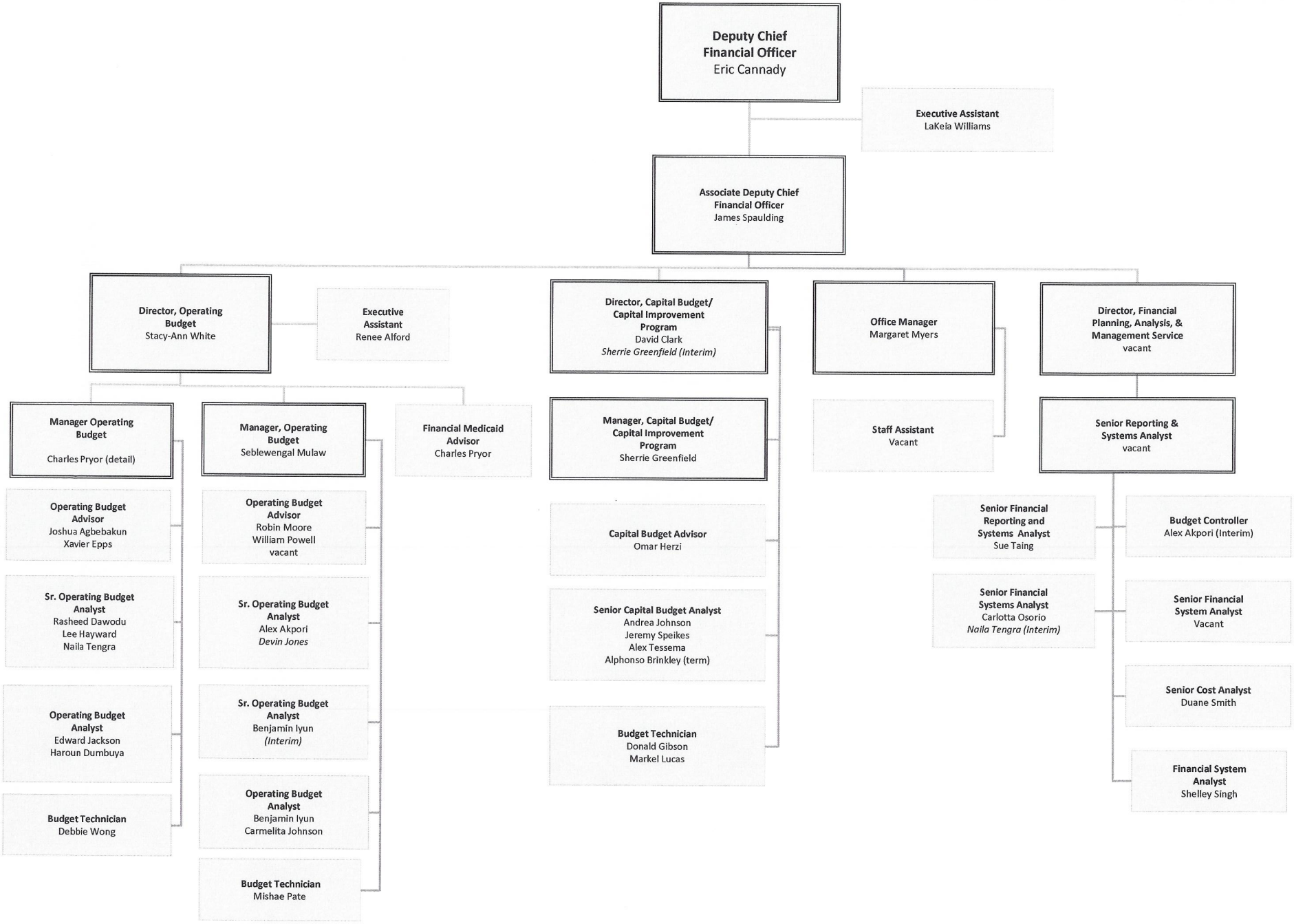
Attachment 14

Office of Budget and Planning



GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF FINANCE AND TREASURY

The mission of the Office of Finance and Treasury (OFT) is to efficiently and effectively manage the financial assets and liabilities of the Government of the District of Columbia. This includes receiving, safe-keeping, investing, disbursing, recording and acquiring District financial resources. The core financial assets are cash and equivalents and accounts receivable, and the core financial liabilities are debt and accounts payable. In carrying out this mission, it is essential that OFT provides high quality, customer-friendly service to its internal and external customers (other government agencies and the public).

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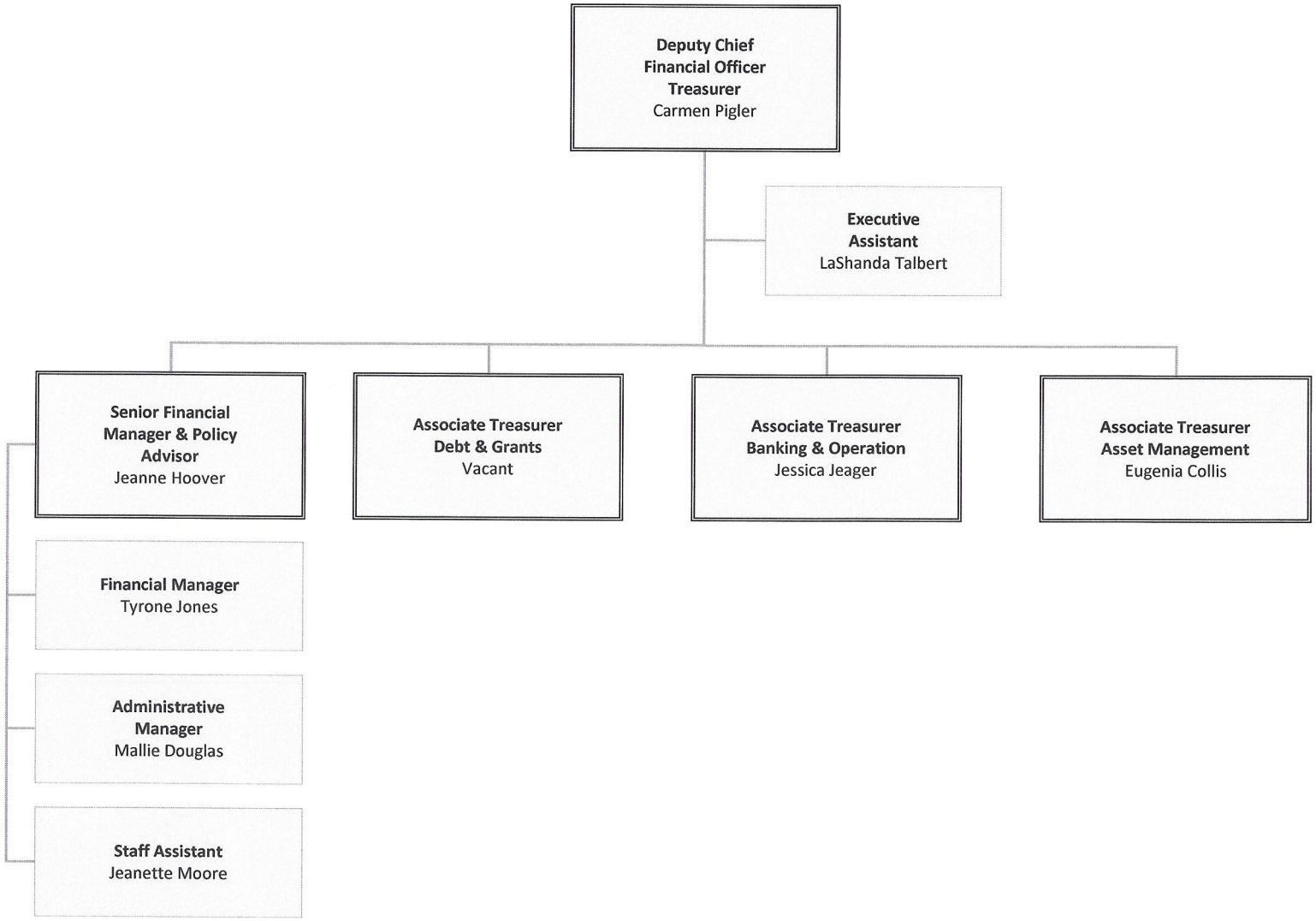
Office of Finance and Treasury (OFT)

Attachment 14



OFT- Debt & Grants

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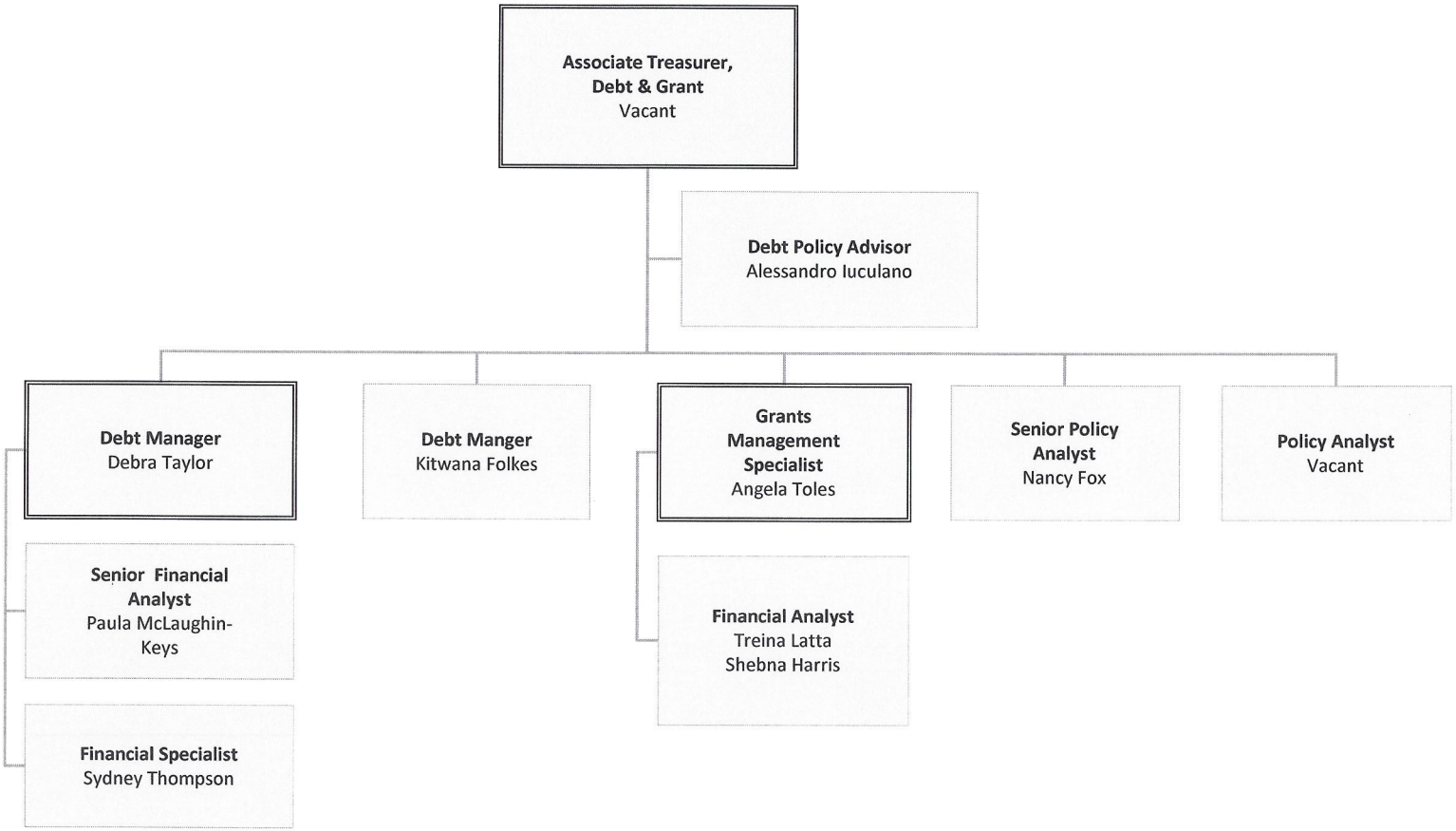

OFT- Operation and Banking

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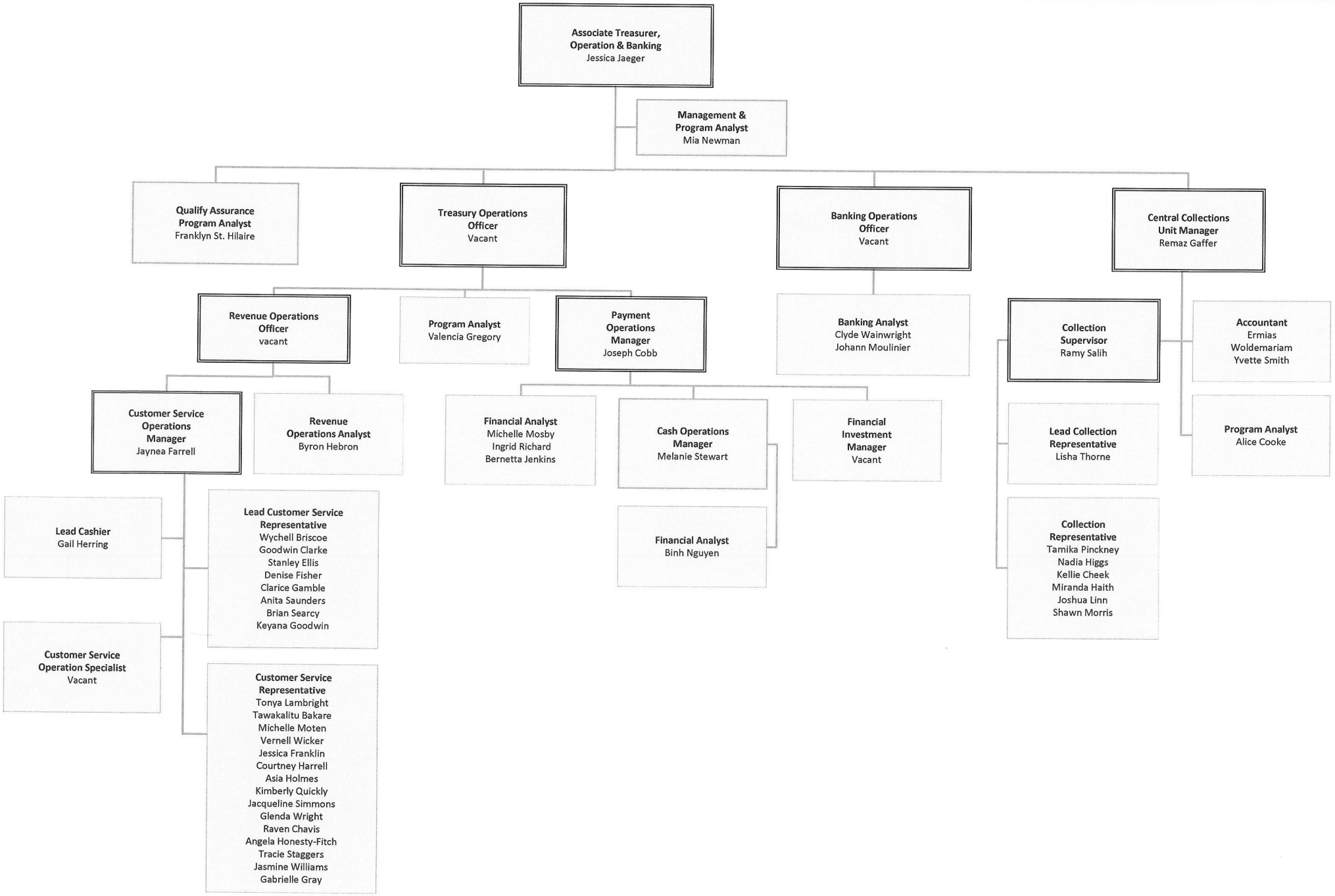

OFT- Asset Management

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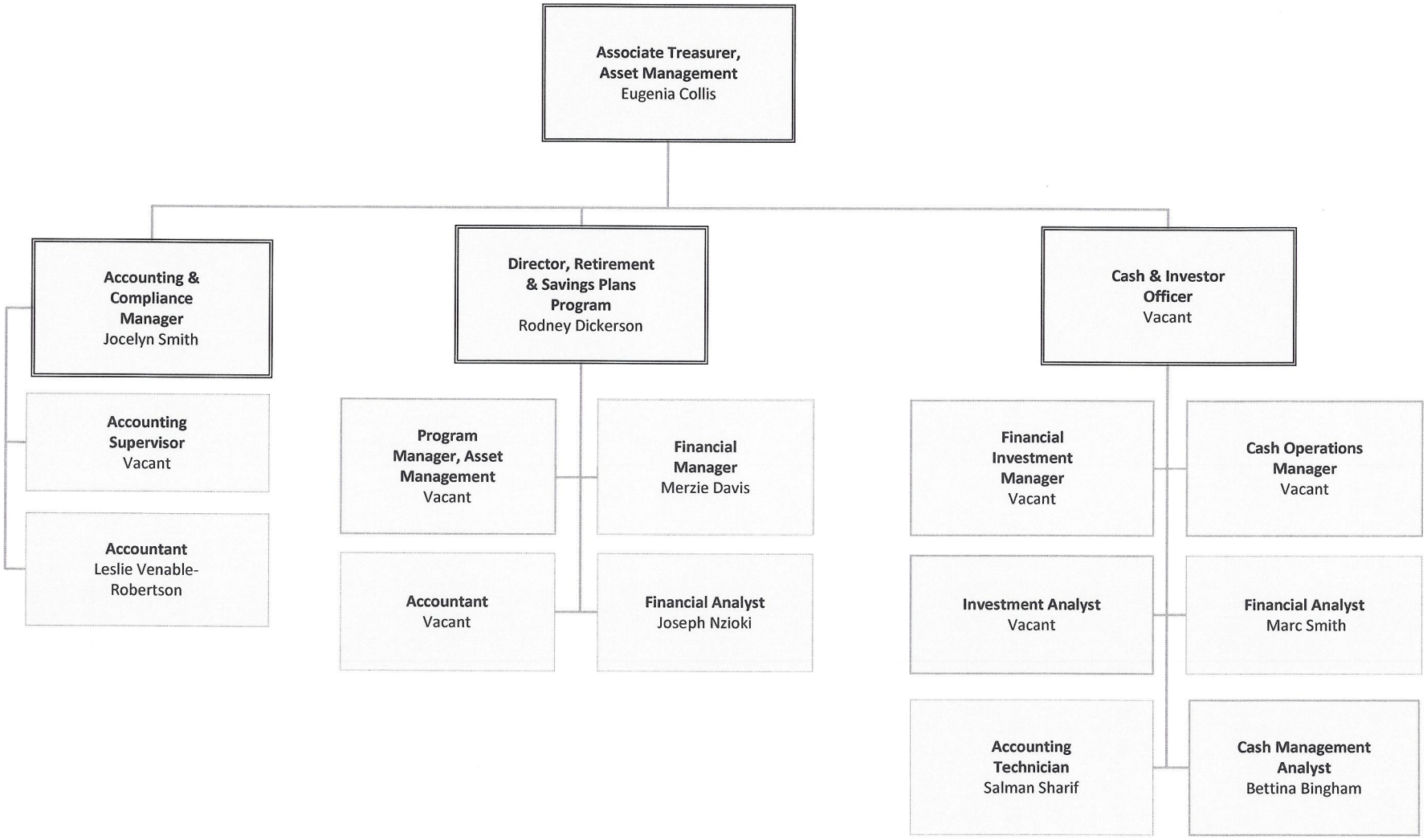
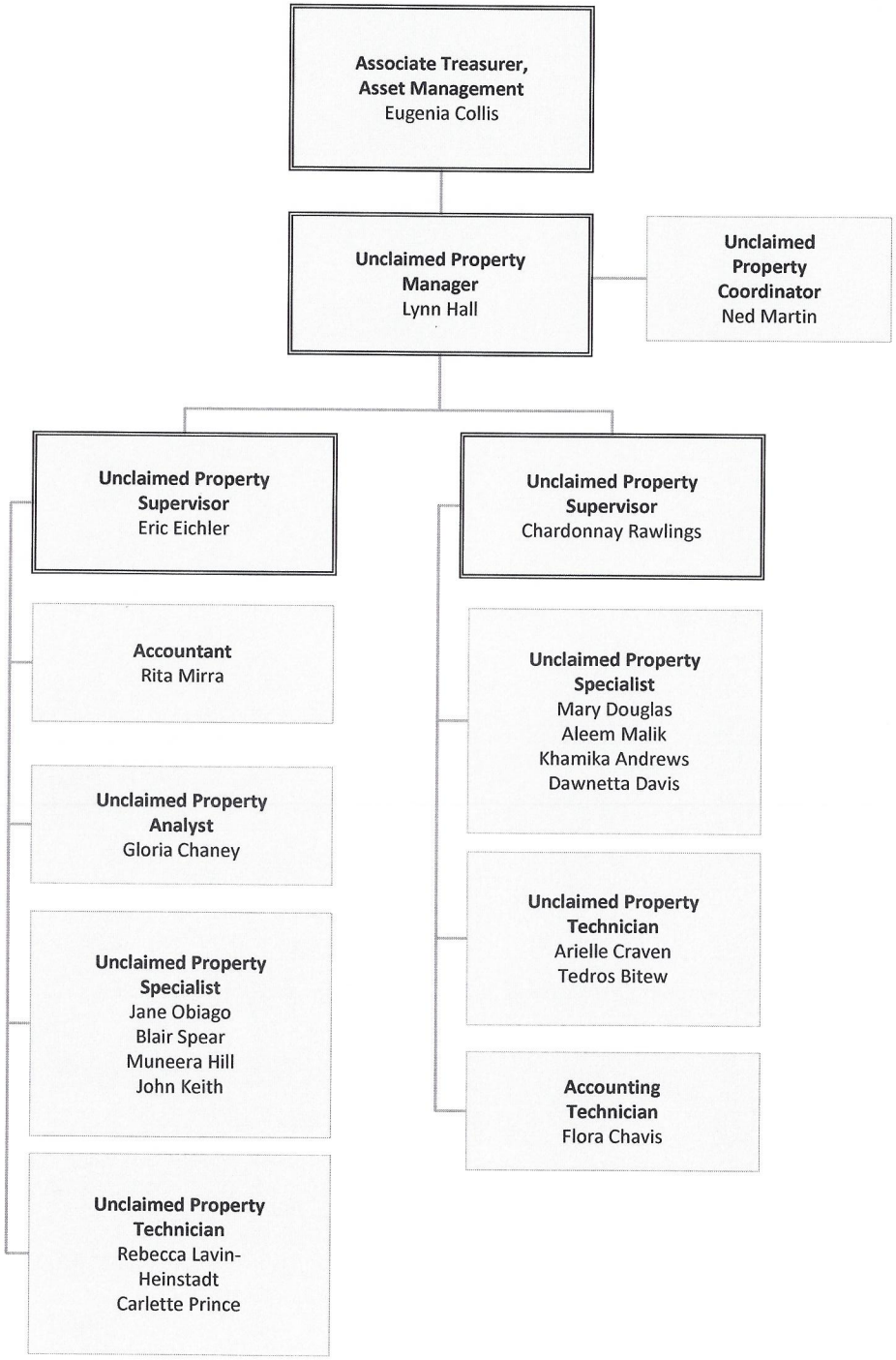


OFT- Unclaimed Property

Attachment 14



GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF FINANCIAL OPERATIONS AND SYSTEMS

The Office of Financial Operations and Systems (OFOS) is an "oversight agency" that is staffed with individuals who are knowledgeable in interpreting and applying generally accepted accounting principles. In its oversight capacity, OFOS manages the District's overall accounting operations, fulfilling critical functions such as general ledger maintenance, accounting for business events, financial reporting, payroll processing and certain retirement-related services.

OFOS has two primary functions:

- Maintaining the District's general ledger, culminating with the production of the District's Comprehensive Annual Financial Report at the close of each fiscal year; and

- Administering the District's payroll and retirement systems.

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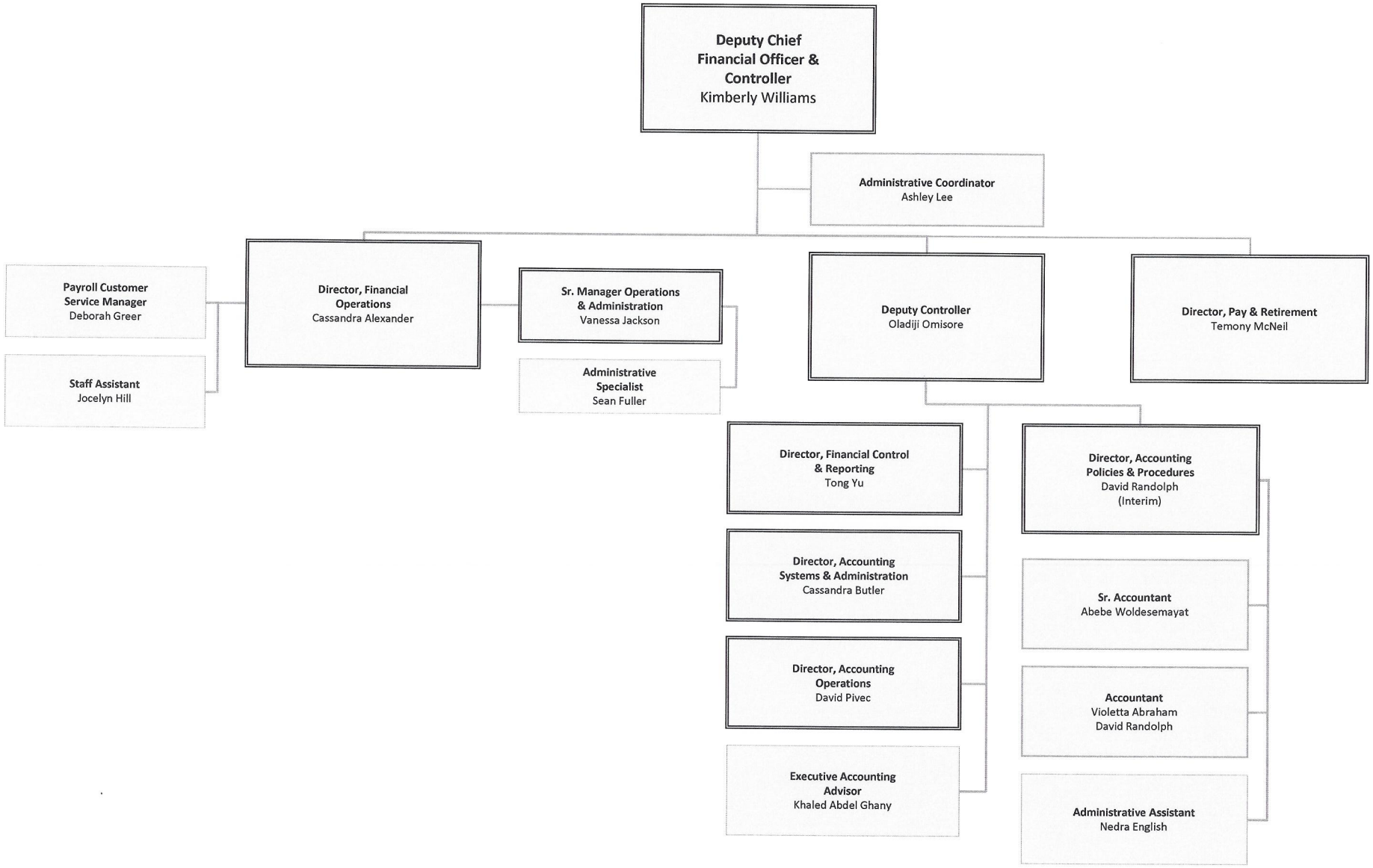
Office of Financial Operations and Systems (OFOS)

Attachment 14



OFOS- Accounting Operations Division

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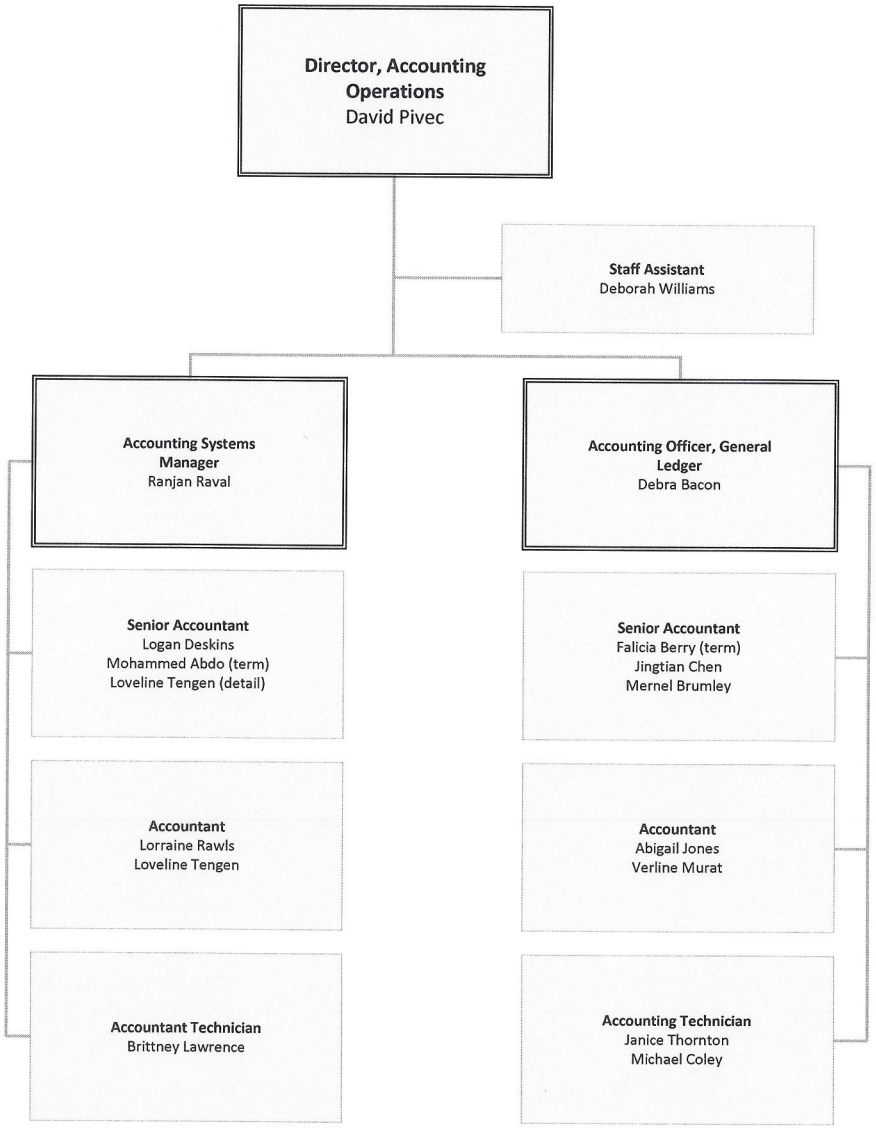

OFOS- Accounting Systems Administration Division

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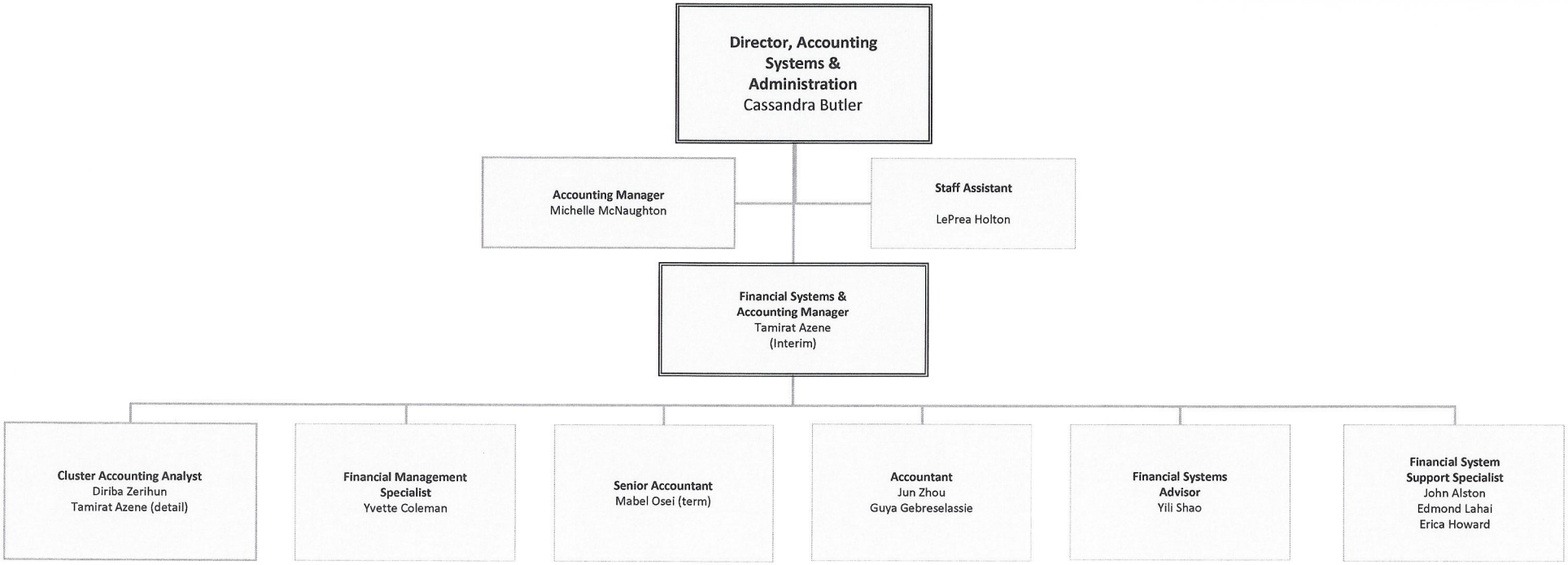

OFOS- Financial Control and Reporting Division

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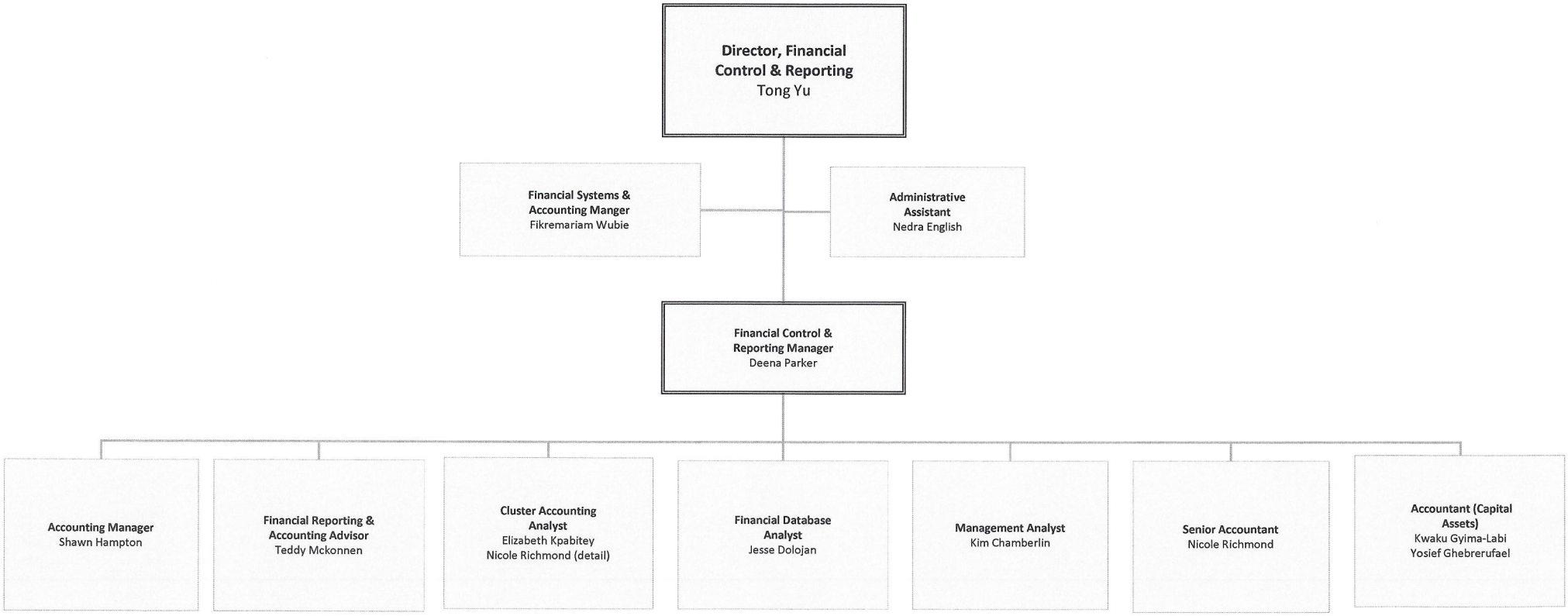
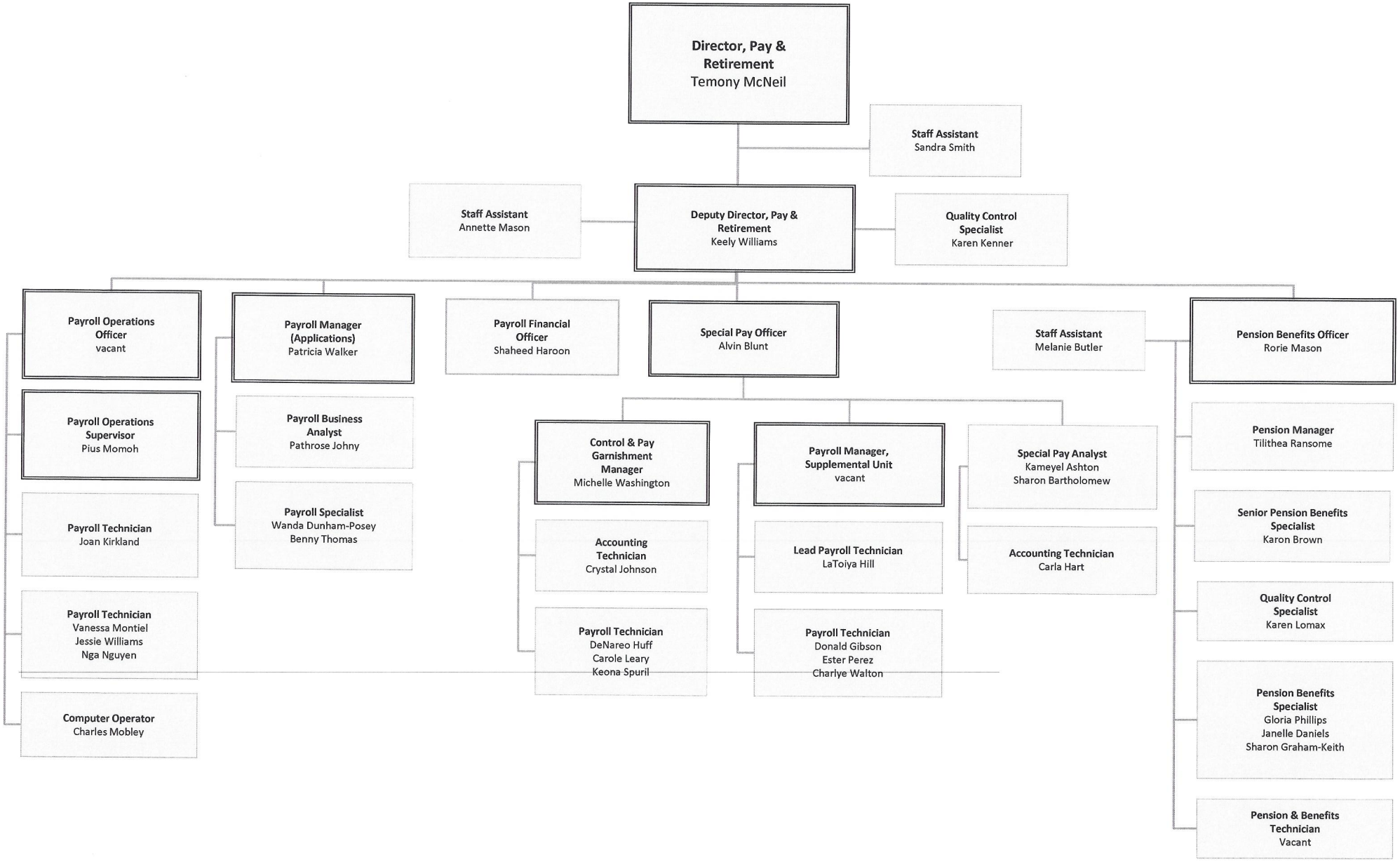


OFOS- Office of Pay and Retirement Services

Attachment 14



GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF REVENUE ANALYSIS

The Office of Revenue Analysis' (ORA) mission is to support the budget and policymaking process with forecasts, estimates, and analyses that ensure the District's financial integrity. There are 3 main functions within ORA. They are Revenue Estimation, Fiscal and Legislative Analysis & Economic Affairs.

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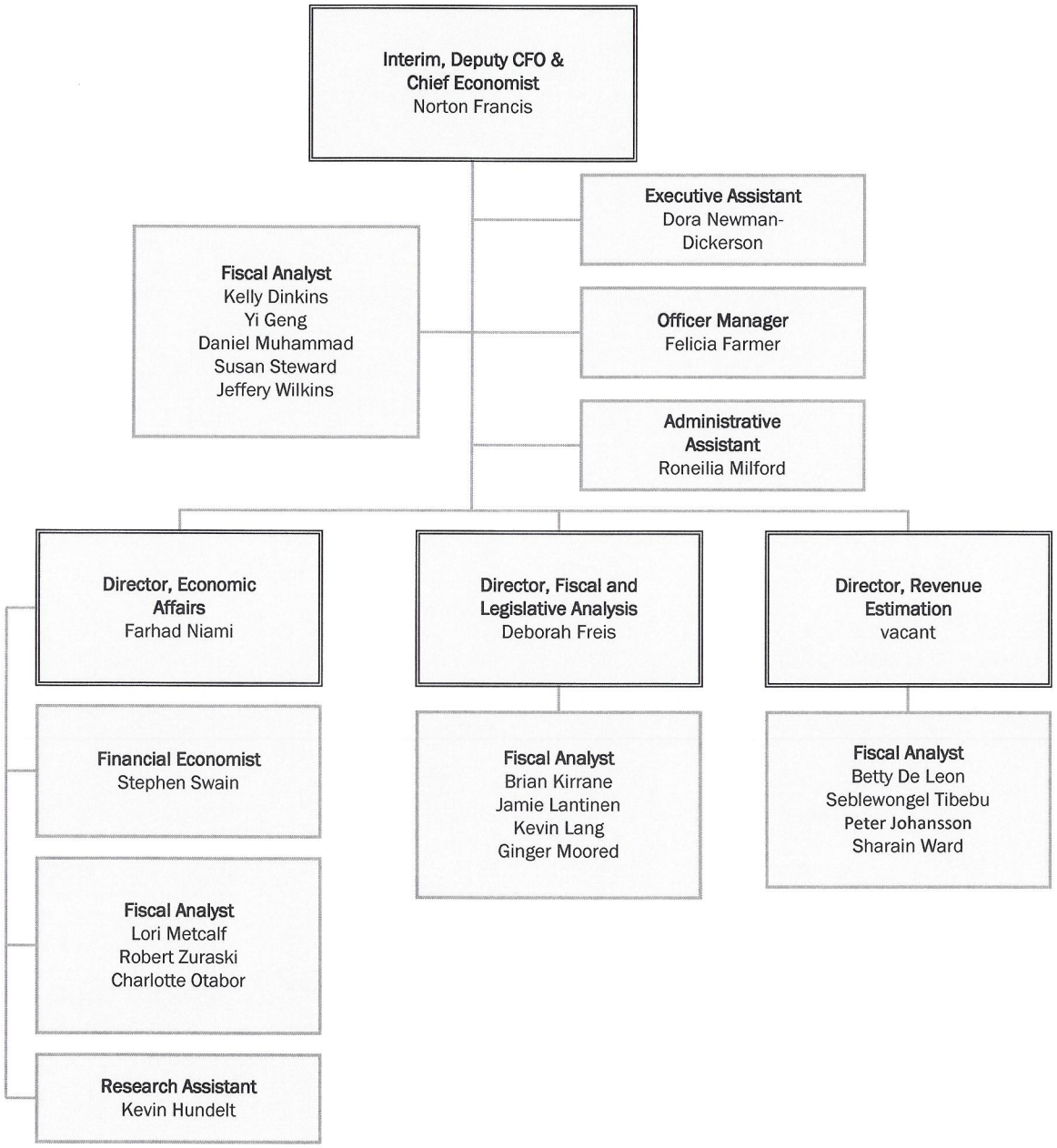
Office of Revenue Analysis

Attachment 14



GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF THE CHIEF FINANCIAL OFFICER

OFFICE OF TAX AND REVENUE

The role and responsibility of the Office of Tax and Revenue is to administer and enforce theDistrict's tax laws, collecting revenue for the city, and record deeds and other written instruments affecting a right, title, or interest in real or personal property.

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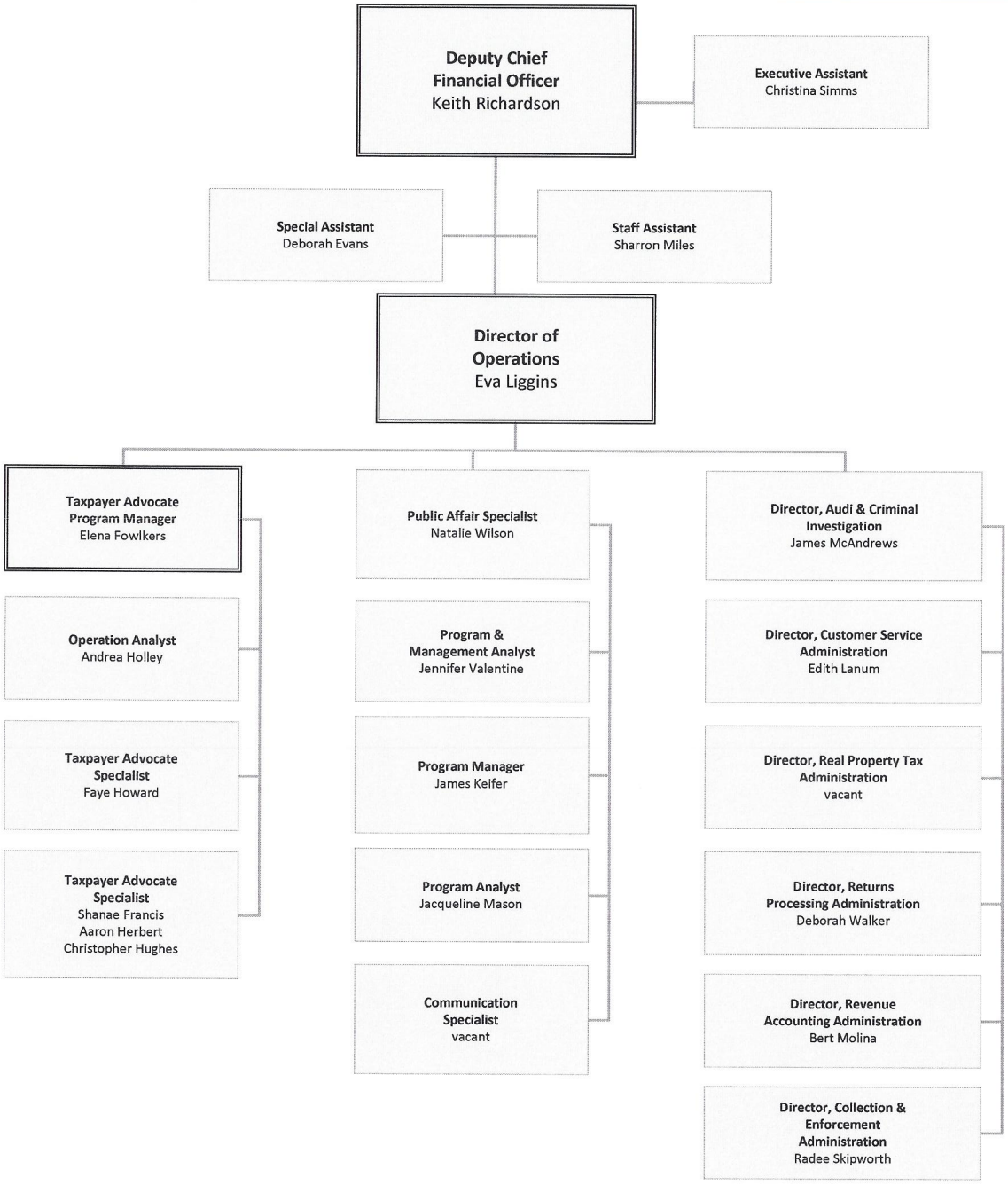
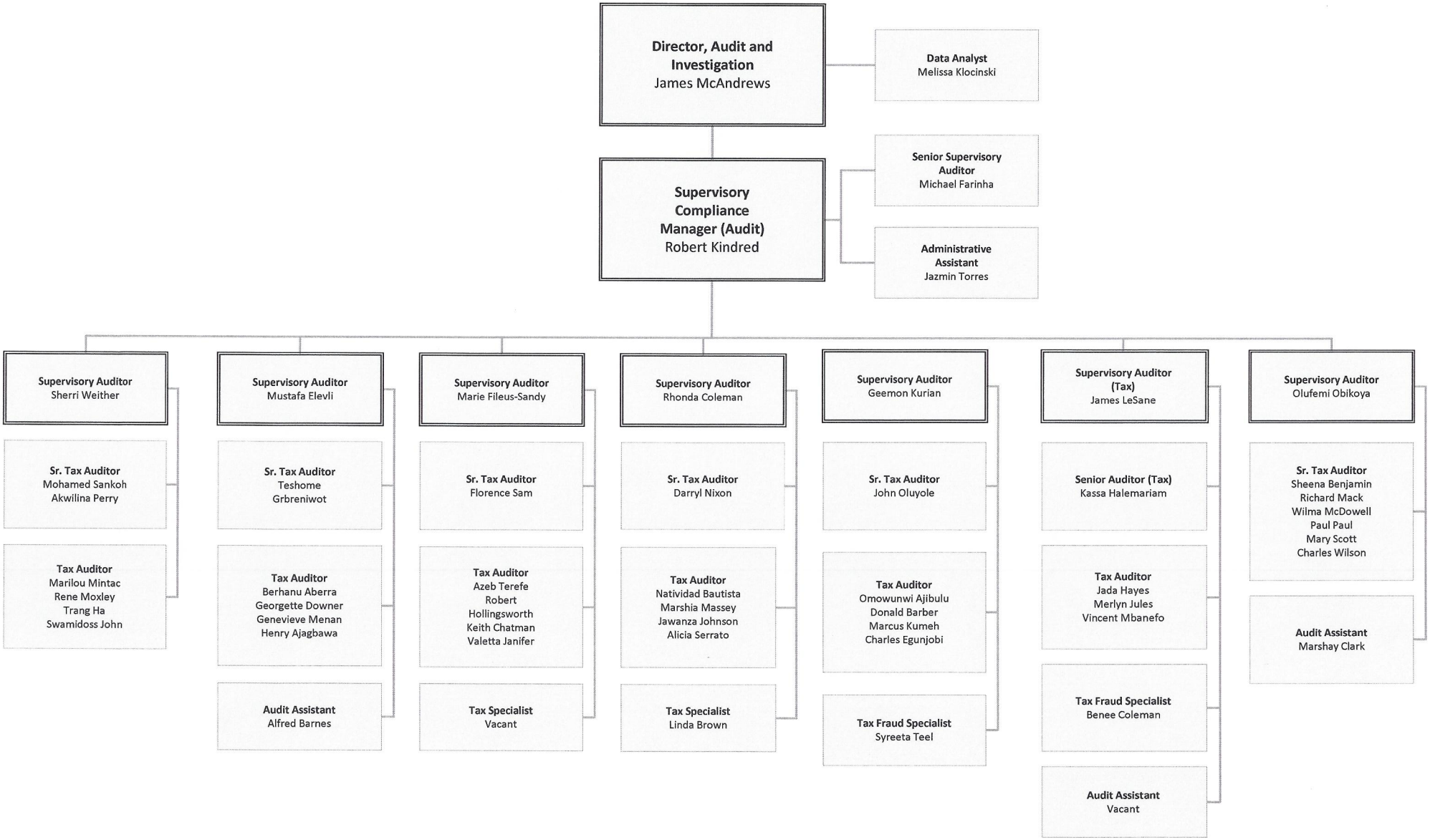
Office of Tax & Revenue (OTR)

Attachment 14



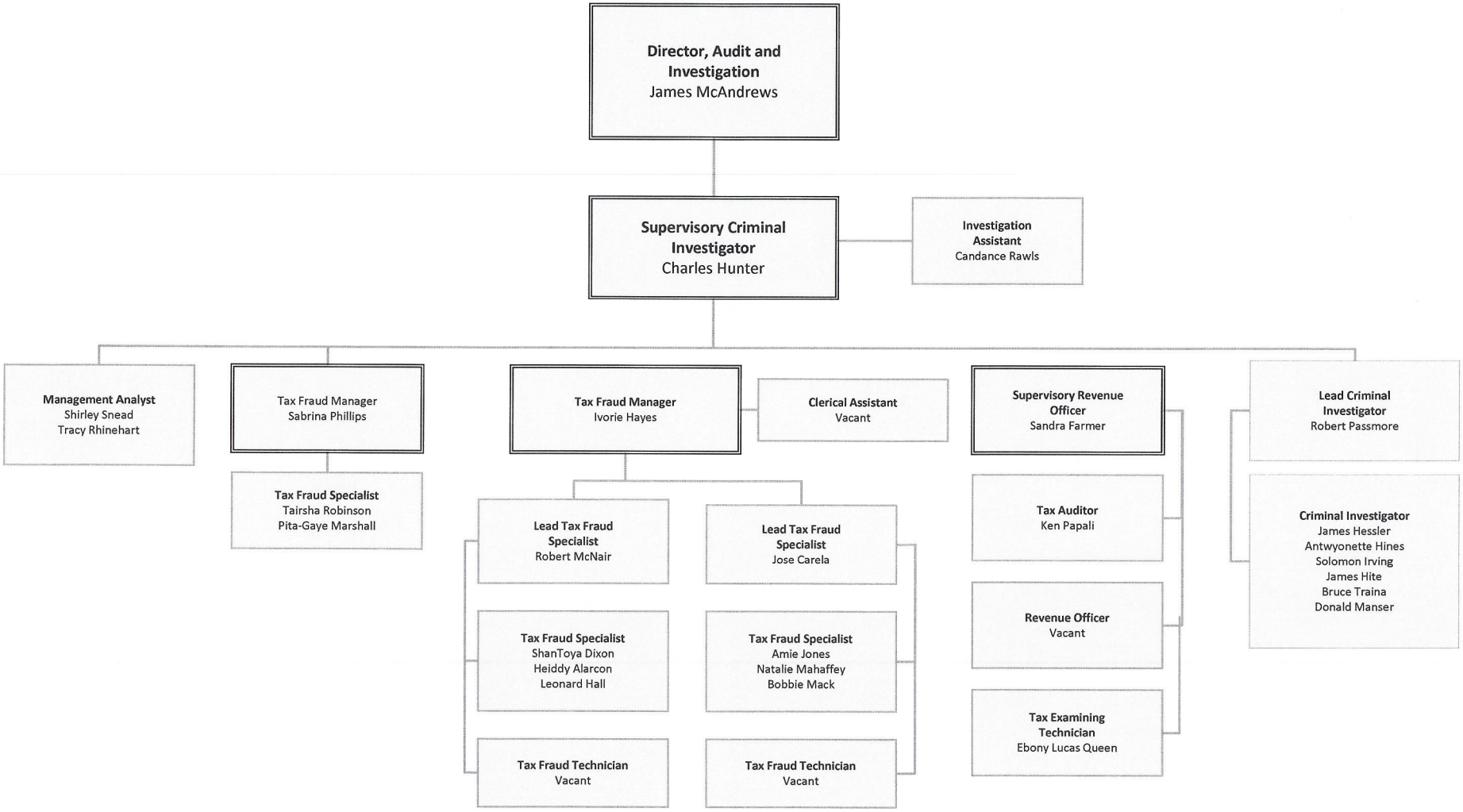
OTR – Audit & Investigation Administration

Attachment 14



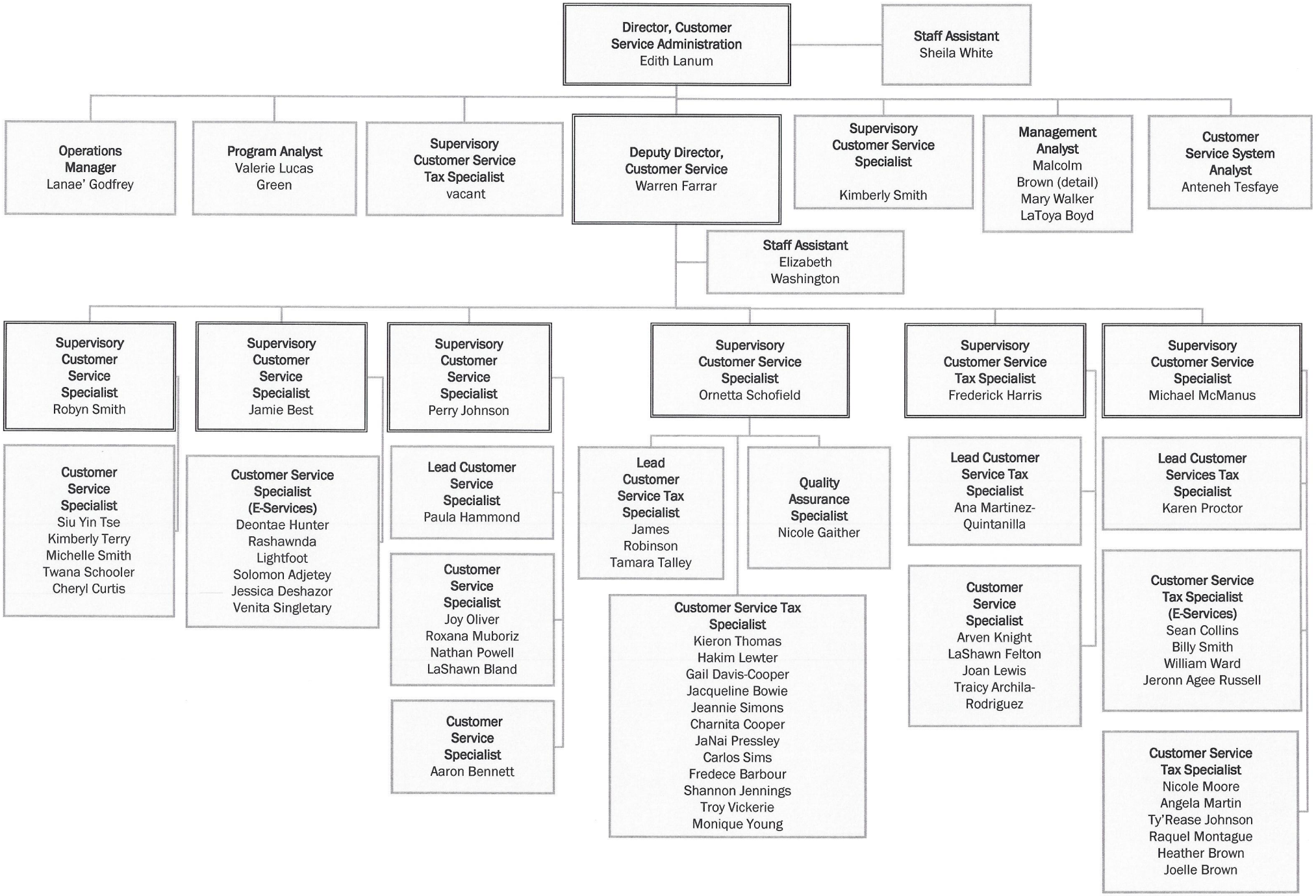
OTR – Audit & Investigation Administration

Attachment 14



OTR – Customer Services Administration

Attachment 14



OTR- Real Property Tax Administration

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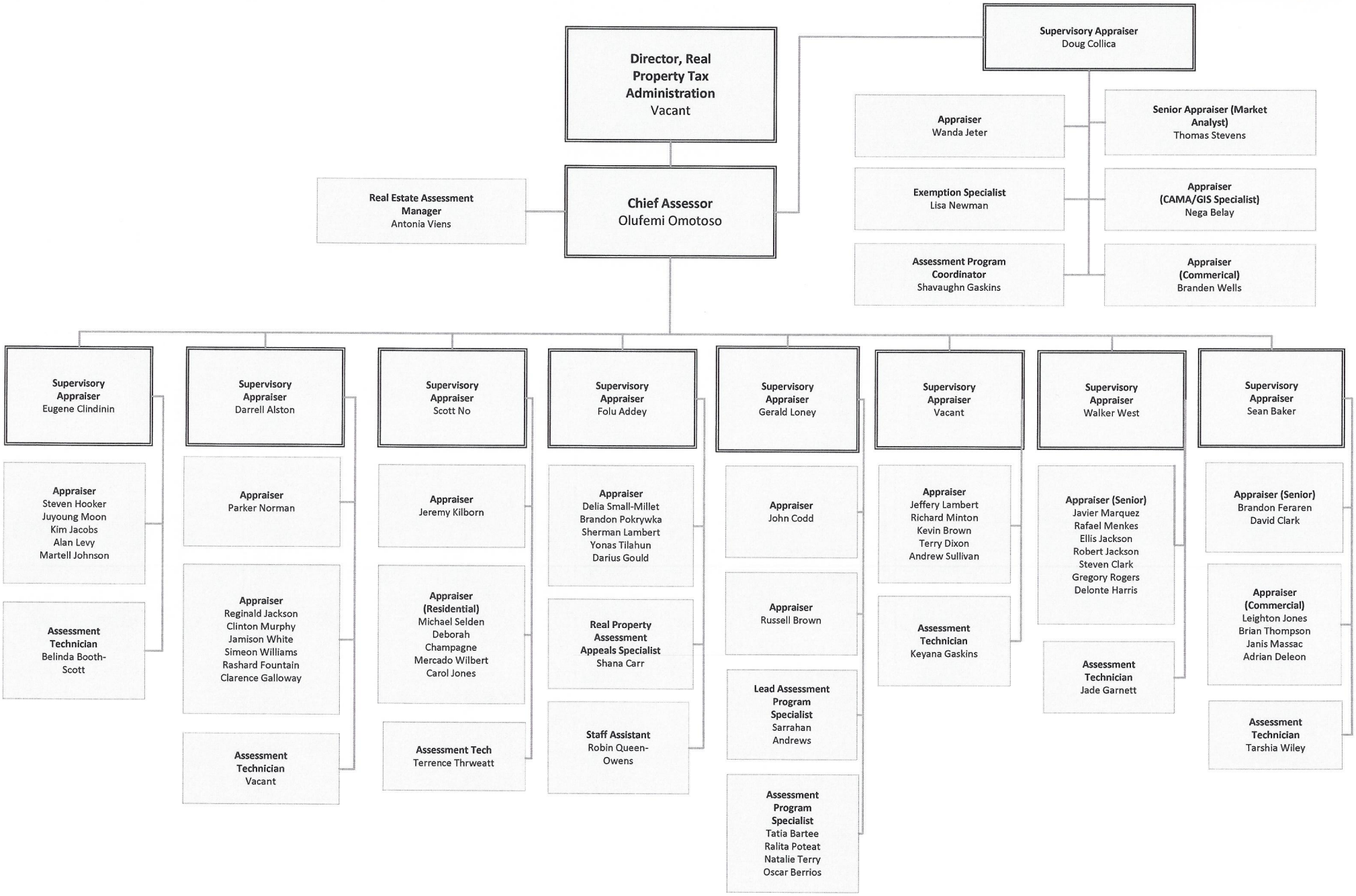

OTR- Real Property Tax Administration

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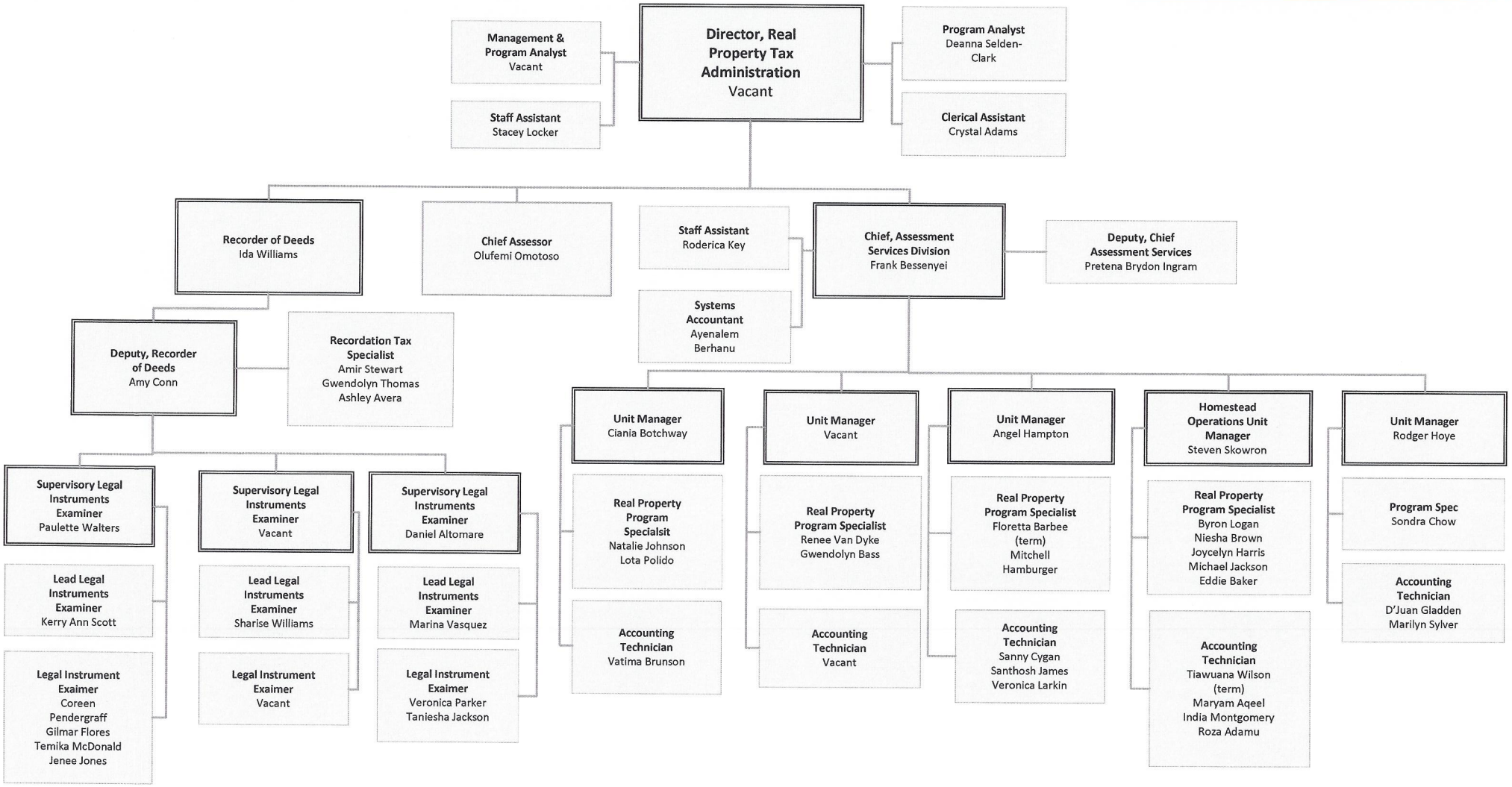
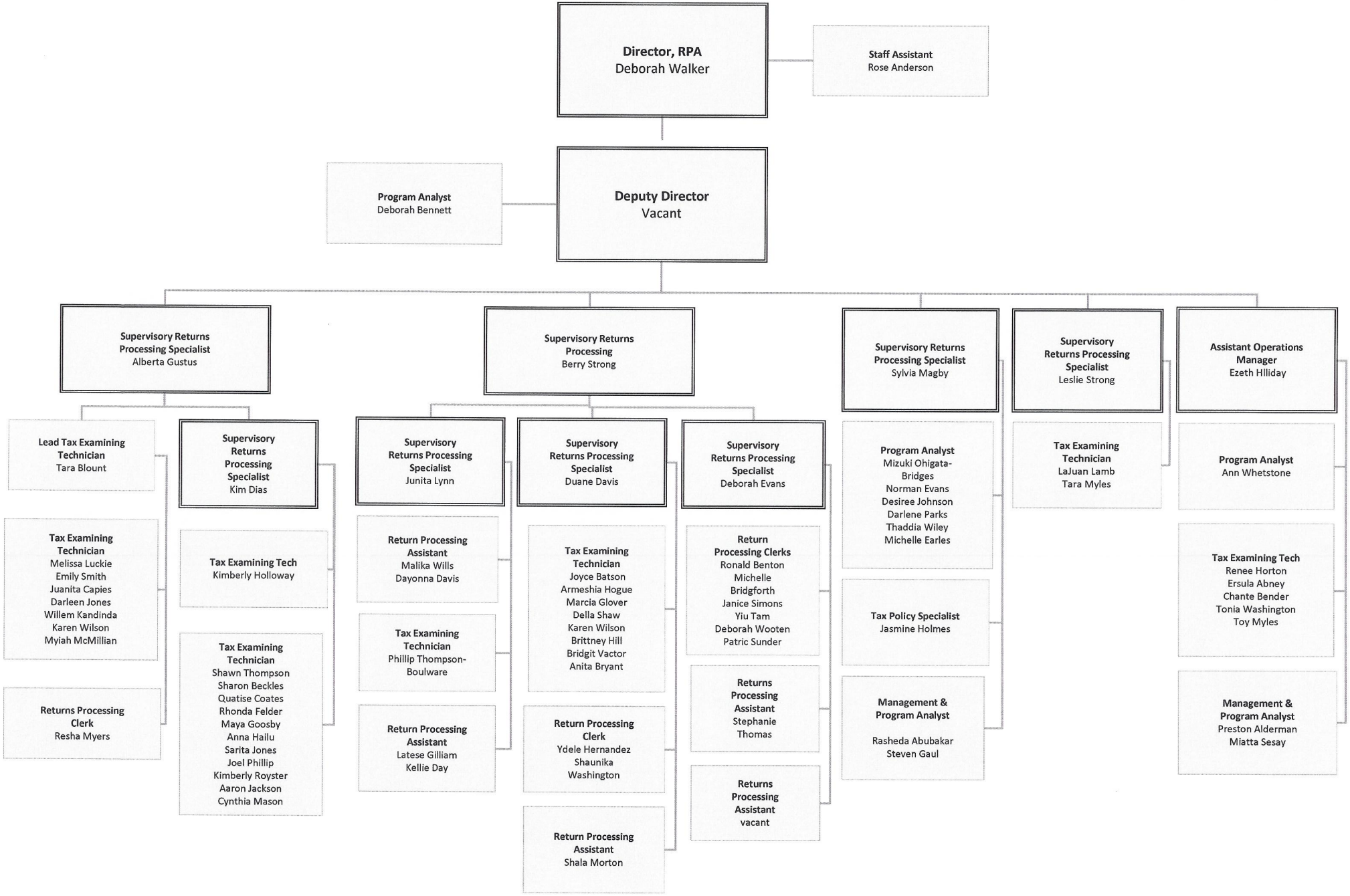


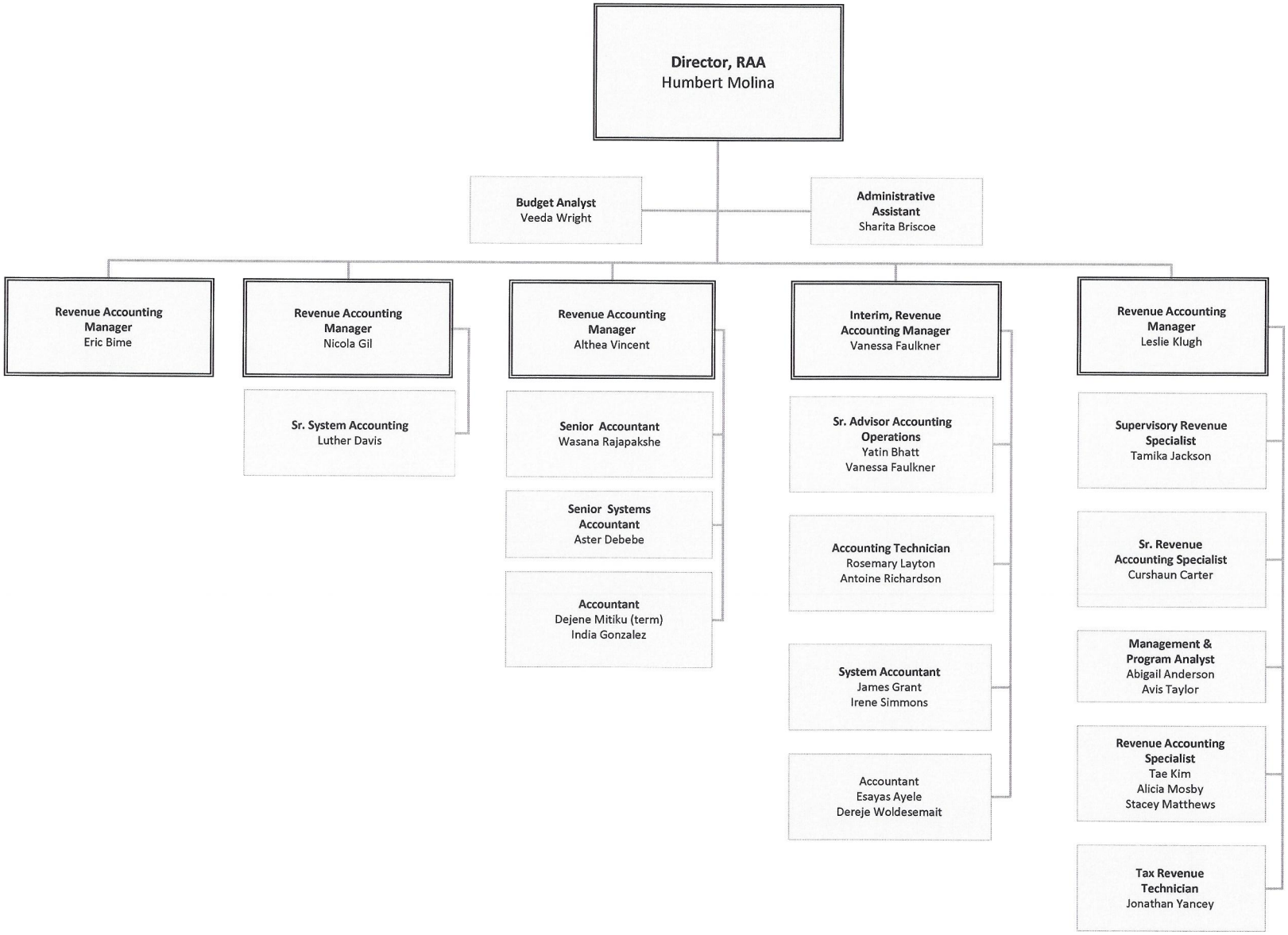
OTR – Return Processing

Attachment 14



OTR – Revenue Accounting

Attachment 14



#	MOU / MOA	OCFO	Agency 2
21-73	MOU	OCFO/OTR	DOEE
21-75	MOU	OCFO/EDRC	RPTAC
21-76	MOU	OCFO/OTR	OSSE
21-78	MOU	OCFO/OIO	MPD
22-1	MOU	OCFO/EDRC	OCTFME
22-2	MOU	OCFO/OFRM	OCA-OCP
22-3	MOA	OCFO/OFT	DMV
22-4	MOU	OCFO/OFT	UDC
22-5	MOU	OCFO/OFT	DOH
22-6	MOU	OCFO/OFT	DOH
22-7	MOU	OCFO/OFT	DMV
22-8	MOU	OCFO/OFT	DMV
22-9	MOU	OCFO/OFT	DOC
22-10	MOU	OCFO/OFT	MPD
22-11	MOU	OCFO/OFT	OCTFME
22-12	MOU	OCFO/OFT	DOH/HRLA
22-13	MOU	OCFO/OFT	DBH
22-14	MOU	OCFO/GSC	DMV
22-15	MOU	OCFO/GSC	DDOT
22-16	MOU	OCFO/GSC	DOEE
22-17	MOU	OCFO/OFT	DCPL
22-18	MOU	OCFO/OFT	DOH/HRLA
22-20	MOU	OCFO/OFT	DCRA
22-21	MOU	OCFO/OFT	DCRA
22-22	MOU	OCFO/OFRM	DACL
22-23	MOU	OCFO/OFRM	DC Council
22-24	MOU	OCFO/OCIO	OCTO
22-25	MOU	OCFO/EDRC	DSLBD
22-26	MOU	OCFO/OFT	DCRA
22-27	MOU	OCFO/OTR	IRS
22-28	MOA	OCFO/OTR	IRS
22-29	MOU	OCFO/OCIO	OCTO
22-30	MOU	OCFO/OFRM	DACL

22-31	MOU	OCFO/OFT	BEGA
22-32	MOU	OCFO/OFRM	OIG
22-35	MOU	OCFO/OFT	OS
22-36	MOU	OCFO/OFRM	OCP
22-37	MOU	OCFO/OFRM	DCHR
22-38	MOU	OCFO/OFRM	DACL
22-39	MOA	OCFO/OFT	OCTO-DHCF

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lerstanding (MOU) and Memorandum of Agreement (MOA) Review Log
FY 2022

Subject	Amount	Effective Date	Termination Date
Collect Revenue Generated by the Anacostia River Clean Up & Protection Fund	$ 75,000.00	10/1/18	9/30/22
Financial Services	$ 50,000.00	10/1/21	9/30/22
Data Sharing	$ -	9/29/21	9/30/26
Background Investigations	$ 18,675.00	Date of MPD Signature	9/30/22
Financial Services	$ 155,000.00	10/1/21	9/30/22
P-Card Program	$ -	10/1/21	9/30/22
CCU Amnesty Services- Amendment	$ -	10/1/21	1/14/22
Armored Car Services	$ 5,328.00	10/1/21	9/30/22
Armored Car Services	$ 5,328.00	10/1/21	9/30/22
Cashier Services	$ 193,010.00	10/1/21	9/30/22
Armored Car Services	$ 29,721.00	10/1/21	9/30/22
Cashier Services	$ 227,052.00	10/1/21	9/30/22
Armored Car Services	$ 609.84	10/1/21	9/30/22
Armored Car Services	$ 2,712.00	10/1/21	9/30/22
Merchant Services	$ 1,304.26	10/1/21	9/30/22
Armored Car Services	$ 355,743.63	10/1/21	9/30/22
Armored Car Services	$ 3,659.00	10/1/21	9/30/22
Financial Services	$ 441,877.00	10/1/21	9/30/22
Financial Services	$ 1,306,780.00	10/1/21	9/30/22
Financial Services	$ 492,004.00	10/1/21	9/30/22
Merchant Services	$ 10,000.00	10/1/21	9/30/22
Merchant Services	$ 25,779.24	10/1/21	9/30/22
Cashier Services	$ 331,002.50	10/1/21	9/30/22
Armored Car Services	$ 5,328.00	10/1/21	9/30/22
Financial Services and Random Moment Time Study	$ 113,472.67	10/1/21	9/30/22
Financial Services	$ 152,051.63	10/1/21	9/30/22
DIFS Technical Assistance	$ 2,933,761.00	10/1/21	9/30/22
Financial Services	$ 120,000.00	10/1/21	9/30/22
Merchant Services	$ 462,899.99	10/1/21	9/30/22
TIN Matching	$ -	Date of IRS Signature	Ongoing
e-File Partipation	$ -	Date of IRS Signature	Ongoing
Capital Asset Replacement Scheduling System (CARRS) Project	$ 50,000.00	1/7/22	9/30/22
Random Moment Time Study	$ 71,384.00	10/1/21	9/30/22

Merchant Services	$ 1,933.00	10/1/21	9/30/22
Financial Services	$ 111,757.28	10/1/21	9/30/22
Merchant Services	$ 3,902.33	10/1/21	9/30/22
Financial Services	$ 152,051.63	10/1/21	9/30/22
Financial Services	$ 379,995.38	10/1/21	9/30/22
Random Moment Time Study	$ 28,500.00	10/1/21	9/30/22
Data Sharing- 529 ABLE	$ -	Date of Last Signature	9/30/27

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1/26/22									

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Memorandum o

#	MOU / MOA	OCFO	Agency 2
21-01	MOU	OCFO/EDRC	DSLBD
21-02	MOU	OCFO/EDRC	OCTFME
21-03	MOU	OCFO/OTR	RPTAC
21-04	MOU	OCFO/OFRM	OIG
21-05	MOU	OCFO/OFRM	DACL
21-06	MOU	OCFO/OFRM	DC Council
21-07	MOU	OCFO/OFRM	DCHR
21-08	MOU	OCFO/OTR	DOEE
21-09	MOU	OCFO/OIO	MPD
21-10	MOU	OCFO/EDRC	OCTFME
21-11	MOU	OCFO/OCIO	OCTO
21-12	MOU	OCFO/OLG/Contracts	DSLBD
21-14	MOU	OCFO/HR	OLRCB
21-15	MOA	OCFO/OTR	DCRA
21-16	MOU	OCFO/OFT	ABRA
21-17	MOU	OCFO/OFT	DOH
21-18	MOU	OCFO/OFT	OS Notary
21-19	MOU	OCFO/OFT	OCTFME
21-20	MOU	OCFO/OFT	OCP-OCA
21-21	MOU	OCFO/OFT	DPR
21-23	MOU	OCFO/OTR	OCP
21-24	MOU	OCFO/OFT	DPW
21-25	MOU	OCFO/OFT	DOEE
21-26	MOU	OCFO/OFT	DMV
21-27	MOU	OCFO/OFT	DDOT
21-28	MOU	OCFO/OCIO	OCTO
21-29	MOU	OCFO/OFT	DPW
21-31	MOU	OCFO/OFT	BEGA
21-32	MOA	OCFO/OFT	MPD
21-33	MOU	OCFO/OFT	DGS
21-34	MOU	OCFO-OFT	DC HEALTH

21-35	MOA	OCFO/OFT	DGS
21-36	MOU	OCFO/OFRM	DACL
21-37	MOU	OCFO/OFT	OAH
21-38	MOU	OCFO/OFT	DPW-DOEE
21-39	MOU	OCFO/OAG	OAG
21-40	MOU	OCFO/OFRM	OCP
21-41	MOU	OCFO/OFT	DFHV
21-42	MOU	OCFO/OTR	DOEE
21-43	MOU	OCFO/OFT	DCPS
21-44	MOU	OCFO/OFT	DCHR
21-45	MOU	OCFO/OFT	DPW
21-46	MOA	OCFO/ORA	DHCD
21-47	MOU	OCFO/OFT	DCHR-DISB
21-48	MOU	OCFO/PSJC	FEMS
21-50	MOU	OCFO/OFT	DC Health
21-51	MOU	OCFO/OFT	DC Health
21-52	MOU	OCFO/OFT	MPD
21-53	MOU	OCFO/OFT	DBH
21-54	MOU	OCFO/OFT	DOC
21-55	MOU	OCFO/OFT	DCRA
21-57	MOU	OCFO/OFT	DMV
21-58	MOU	OCFO/EDRC	ABRA
21-58a	MOU	OCFO/EDRC	OTA
21-59	MOU	OCFO/OFT	DMV
21-60	MOU	OCFO/OPRS	OCTO
21-61	MOU	OCFO/OPRS	OCTO
21-62	MOU	OCFO/DCRA	DCRA
21-63	MOU	OCFO/OLG	MPD
21-64	MOU	OCFO/OFT	DDOT
21-65	MOU	OCFO/OFT	UDC
21-66	MOA	OCFO/OFT	DMV
21-67	MOU	OCFO/OCIO	OCTO
21-68	MOU	OCFO/OFT	DHCF
21-69	MOU	OCFO/OFT	DCRA
21-70	MOU	OCFO/OFT	DC Health-HRLA
21-71	MOU	OCFO/OFT	OCTO

21-72	MOU	OCFO/OFT	ABRA
21-74	MOU	OCFO/OFT	DCRA
21-79	MOU	OCFO/OFT	DHS
21-80	MOU	OCFO/OFT	DHS
21-81	MOU	OCFO/OTR	DDOT
21-83	MOU	OCFO/OTR	DHCF
22-19	MOU	OCFO/OFT	DCRA

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FY 2021

Subject	Amount	Effective Date
Financial Services	$ 115,000.00	10/5/20
Financial Services	$ 150,000.00	10/21/20
Financial Services	$ 50,000.00	10/14/20
Financial Services	$ 106,855.35	10/1/20
Financial Services	$ 108,335.27	10/1/20
Financial Services	$ 149,362.62	10/1/20
Financial Services	$ 369,014.67	10/1/20
Collect Revenue Generated by the Anacostia River Clean Up & Protection Fund	$ 75,000.00	10/1/20
Criminal Background Services	$ 18,675.00	Date of MPD Signature
Financial Services	$ 150,000.00	10/21/20
Capital Asset Replacement Scheduling System (CARRS) Project	$ 75,000.00	Date of OCTO Signature
Sales Force Licence Access	$ 306.66	Date of DSLBD Signature
Labor Relations and Collective Bargaining Representation	$ 50,000.00	Date of DCRA Signature
Protocols for Data Sharing of District Administrative Data	$ -	10/30/20
Merchant Services	$ 33,269.00	10/1/20
Merchant Services	$ 162,448.61	10/1/20
Merchant Services	$ 8,310.43	10/1/20
Merchant Services	$ 1,732.96	10/1/20
Administration of the Agency P-Card Program	$ -	10/1/20
Merchant Services	$ 39,502.00	10/1/20
Surplus Furniture	$ 60,000.00	10/1/20
Waste Diversion - Merchant Services	$ 565.95	10/1/20
Financial Services	$ 464,962.00	10/1/20
Financial Services	$ 413,531.00	10/1/20
GSC Shared Services	$ 1,306,780.00	10/1/20
Mainframe Time Server Update	$ 13,682.62	Date of OCTO Signature
Trash Recycle Program	$ 4,057.79	10/1/20
Merchant Services	$ 1,799.52	10/1/20
Transfer and collection of delinquent MPD debts to CCU	$ -	12/18/20
Merchant Services	$ 2,792.66	10/1/20
WIC Services	$ 98,372.92	1/14/21

OFT to Facilitate use of taxable bond proceeds for Progress Payments for the new hospital project	$ -	Date of Bond Issuance
Managing RTMS Contractor	$ 71,384.00	10/1/20
CCU access to OAH's Case Management System	$ 16,800.00	1/14/21
Merchant Services	$ 568.09	10/1/20
Legal Services	$ 329,612.00	10/1/20
Financial Services	$ 149,362.62	10/1/20
Merchant Services	$ 15,400.28	10/1/20
District's Bag Fee	$ 75,000.00	10/1/20
Merchant services	$ 10,000.00	10/1/20
HR Specialists for Administration of the 401(a) and 457(b) Plans	$ 235,258.00	10/1/20
Merchant Services	$ 154,117.19	10/1/20
Data Sharing - HPAP IZ Impact Study	$ -	Date of DHCD Signature
Financially Fit @ Work Program Web Design and Marketing Services	$ 100,000.00	12/1/20
Financial Services	$ 60,000.00	10/1/20
Armored Car Services	$ 5,328.00	10/1/20
Armored Car Services	$ 169,640.00	10/1/20
Armored Car Services	$ 2,766.00	10/1/20
Armored Car Services	$ 3,659.04	10/1/20
Armored Car Services	$ 609.84	10/1/20
Armored Car Services	$ 5,328.00	10/1/20
Armored Car Services	$ 29,721.60	10/1/20
Financial Services	$ 10,000.00	4/9/21
Financial Services	$ 1,000.00	8/30/21
Cashier Services	$ 203,375.00	10/1/20
Peoplesoft License and Hardware Support Assessment for Federal Police Pension	$ 87,810.89	Date of OCTO Signature
Hardware Support	$ 40,612.66	Date of OCTO Signature
Cashier Services	$ 319,853.05	10/1/20
Background Investigations	$ 8,300.00	10/1/20
Tops Application	$ 45,000.00	Date of DDOT Signature
Armored Car Services	$ 5,328.00	10/1/20
CCU Amnesty Services	$ -	5/14/21
Technical Assistance, Data Mapping and Data Integration Services	$ 1,850,200.00	10/1/20
Merchant Services-ACEDS Project	$ 24,000.00	6/28/21
Merchant Services	$ 362,542.05	10/1/20
Merchant Services	$ 41,430.90	10/1/20
Reimbursement for adding DMV Traffic Adjudication Program to Paypal Payment Gateway	$ 50,000.00	Date of OCTO Signature

Merchant Services	$ 37,523.19	10/1/20
Merchant Services	$ 46,644.66	10/1/20
SNAP Services	$ 753,082.00	10/1/20
TANF Services	$ 808,363.00	10/1/20
Rent Collection for Public Space	$ 176,604.00	10/1/20
Collection of Assessments for Nursing Home Quality of Care Fund	$ 170,466.00	10/1/20
Merchant Services- Amendment	$ 51,494.52	10/1/20

Termination Date	CFO Executed						
9/30/21	10/5/20						
9/30/21	10/21/20						
9/30/21	10/14/20						
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Ongoing	10/30/20						
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9/30/21	12/10/20						
Ongoing	12/18/20						
9/30/21	1/7/21						
9/30/21	1/14/21						

Project Completion	2/5/21						
9/30/21	1/21/21						
1/14/22	1/14/21						
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Ongoing	3/18/21						
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9/30/21	12/6/21						

Question 28

Name	Description	Age in Years	Upgrades?	Public Access?
A&T (Assessment and Taxation records database)	Contains information scanned until 2008 for Ownership, and Lot history	14+	No upgrades occurred recently – Plan to Modernize in future with a capital project	Not available to public
Account Reconciliation Processing System (ARP)	Contains Check Issues and their paid, voided, cancelled status	37+	To be replaced by DIFS Data will be archived to SQL by NOV 2022	Not available to public
Active Directory – Microsoft product	Authentication and Authorization System database used to control access to OCFO Local Area Network and applications	21+	No plans to upgrade	Not available to the public
ADA Compliance	Contains retailer business and ADA compliance inspection information for Lottery	3	No plans to replace	Not available to the public
Agency Operational Dashboard	Contains Purchase Order, Invoices and Requisitions information, Operating budget and expenses	11	No plans to replace	Not available to public
Aspect	Telephony System for tax payers	8	To be upgraded in FY2022 and then to be replaced through a cloud contact center procurement in FY2023	Not available to the public
Budget Formulation Application (BFA)	Budget and FTE information for budget year	14	To be replaced by new budget system/DIFS	Not available to public
CAMA	Contains current information of Real Property Assessment and other related attributes	6	No plans to replace. CAMA was upgraded to latest version 8.2.10 in FY 2020	Not available to public
CAMA (Legacy)	Contains historical information of Real Property Assessment and other related attributes	17+	Replaced by new CAMA system. Front End retired on 12/31/2019. Database is in query mode.	Not available to public
Capital Projects Asset qualifier	Enables agencies to request, validate, and submit new capital project requests in salesforce	5	No plans to upgrade	Not available to the public
CARSS (Capital Asset Replacement Scheduling System)	Strategic long-range asset management tool to efficiently and effectively develop an	6	Adding housing authority assets and replacing platform in FY 2022	Not available to the public

Question 28

Name	Description	Age in Years	Upgrades?	Public Access?
	prioritize an asset-based capital plan.			
Central Collection Unit (CCU)	Third-party system used to OFT to monitor collection agency activities on behalf of the District	3	No plans to upgrade	Not available to the public
CFO$olve database	Contains all the General Ledger and Accounting system financial transactions, Purchase Order information, HR Position information, Employee Position and Payroll information. This data supports both Tableau and CFO$olve reporting solutions.	10	No plans to upgrade. Will contain historical data following move to DIFS.	Not available to public
CFOInfo Dashboard	Contains the Proposed Budget for next fiscal year, approved budget for Current year and actual budget for the last 3 years. Also contains the 4 years of data for Special Purpose Revenue and Federal Grants budgets, Capital Budgets	9	No plans to upgrade. Will contain historical data following move to DIFS.	Available to public for read only access
Change Control System (CCB)	Sharepoint System that contains records of network and systems changes for OCIO managed technology	6	No plans to upgrade	Not available to the public
CIP transactions	Contains financial information for the Construction in Progress for CAFR	9	May be sunset due to DIFS	Not available to public
Comprehensive Automated Personnel and Payroll (CAPPS)	Contains historical payroll information for DCPS employees prior to conversion to PeopleSoft.	22+	Used only for lookup of historical data. To be sunset. Data to be archived to SQL database by Oct 1st	Not available to public
County Fusion/Kofile	Recorder of Deed enters land records data/scans incoming documents/handles cashiering	19+	Updated in 2020	Not available to public. Public searches available

Question 28

Name	Description	Age in Years	Upgrades?	Public Access?
				through Kofile website
Debt Manager	Contains outstanding Debts/Fees for DC	17	No plans to replace	Not available to public
Document and Image Repository (Filenet)	Contains information of the images and the index of the images of Tax returns from In-house scanning or by Lockbox Scanning applications	17+	To be partially replaced by MITS and MRPTS	Not available to public
eFOIA	Online system to allow the public to submit FOIA requests to the OCFO. New cloud-based solution – Armedia	4	No plans to replace	Public access
Fixed Assets Remediation System	Contains Details of department of general services invoices & projects and corresponding locations & buildings that are associated. Enables DGS to accurately book a capital asset for depreciation	6	To be replaced by DIFS	Not available to the public
GIS Pictometry	Contains Geographic information for all the properties in DC	20+	Upgraded in FY2021	Not available to public
Grants Management	Grants information used for budgeting	15	To be replaced by DIFS	Not available to public
Grants Tracking	Contains federal grants information	4	To be replaced by DIFS	Not available to public
iNovah	Contains point of sale cash/check/credit card payments	17	No plans to replace. Upgrade planned in FY 2022.	Not available to public
Integrated Data Capture System (IDCS)	Contains information of all the paper returns and payment checks that are scanned in the In-house scanning applications	5+	Upgraded in FY2022	Not available to public
Interactive Voice Response	Contains winning numbers and jackpot information to public via telephone, website, and SMS texts.	4	No plans to replace	Public Access

Question 28

Name	Description	Age in Years	Upgrades?	Public Access?
KAPS	Contains unclaimed property information	5	No plans to replace	Not available to the public
Modernized Integrated Tax System (MITS)	This database is the system of record for the District's Individual Income Tax, Business Taxes and Real property Taxes	7	No plans to replace. Latest upgrade completed on 12/07/2020- Next upgrade planned for 05/04/2021	Not available to public Taxpayers can access their own information through Mytax.dc.gov, and can search Real property Bills and notices.
OCFO SharePoint Web Application Portal for OCFO Agencies.	Contains agency specified information used in collaboration,	10	No plan to replace	Not available to public
OCIO PASF	This database contains information needed to complete a PASF document and approval information	2	No plans to replace. Upgraded in FY 2022.	Not available to the public
OFT Banking Information	Contains Citi Bank and Wells Fargo monthly statements	4	No plans to upgrade	Not available to public
OFT Journal Entry	Contains SOAR journal from bank	5	To be replaced by DIFS	Not available to public
OFT Unrecorded GRANTS	Contains SOAR journal	3	Will be replaced by DIFS	Not available to the public
Oomnitza	Cloud-based asset management software	5	Software as a Service, so upgrades are automatic	Not available to public

Question 28

Name	Description	Age in Years	Upgrades?	Public Access?
OPRS Mail Tracking	Contains information regarding mail received within the unit	3	No plans to replace	Not available to public
Pensioners Automated Payroll (PAPS)	Contains historical payroll information for DC annuitants through FY13	36+	Active accounts converted to PeopleSoft in FY2013	Not available to public
Project Management System	Project detail information used for budgeting	15	To be replaced by DIFS	Not available to public
SOAR Financial Accounting System	Contains District financial accounting transactions including General Ledger, Projects, Grants, Budgets, Fixed Assets, Purchase Order and Invoices	20	To be replaced by DIFS	Not available to public
SolarWinds	Server Alerting and Monitoring system that records availability and utilization statistics on OCFO technical infrastructure	12	No plan to replace	Not available to public
Spending Plan Application (SPIN/CSPIN)	Expenditure planning for the fiscal year	15	To be replaced by DIFS	Not available to public
Sports Wagering license & compliance system	Contains Sports wagering retailer and inspection checking data	32	No plan to replace	Not available to public
Unified Payroll Personnel System	Contains historical payroll information for non- CPS employees prior to conversion to PeopleSoft.	36+	To be sunset. Data will be archived to SQL by Oct 1st	Not available to public

Strategic Initiative	Actions Taken in FY 2021	Actions Planned/Scheduled for FY 2022
Continue implementation of a Modernized Integrated Tax System (MITS) to replace the current tax system	Modernized Real Property Tax System (MRPTS) went live on December 7, 2020. The deployed software was used for the Real property filing Season activities. Tax Systems Center of Excellence (TSCOE) updated and maintained the system to the latest available updates with two Service packs Deployed, one in May 2021, another in October 2021. Launch of the D-40 in mytax.dc.gov was planned, developed, and tested in FY2021 for January 13th, 2022, launch. During FY2021, we enhanced the capabilities in mytax.dc.gov to accept payments by credit card for Real property tax During FY2021, our Managed File Transfer has been updated to a more robust architecture. During FY2021 TSCOE Launched the following on time and met or exceeded the legislative mandated dates, utilizing the Gentax software • Income and Expense, Assessment Appeals, Exempt property Filing Season • Real Property First Half and Second Half Bills • Property assessment notices • Tax Sale • Income Tax Filing Season • Business Tax Filing Season • Fraud and Revenue Protection Initiatives • Enhancements to City Clean Hands	Modernized Real Property Tax System (MRPTS) went live on December 7, 2020. The deployed software was used for the Real property filing Season activities. Tax Systems Center of Excellence (TSCOE) updated and maintained the system to the latest available updates with two Service packs Deployed, one in May 2021, another in October 2021. Launch of the D-40 in mytax.dc.gov was planned, developed, and tested in FY2021 for January 13th, 2022, launch. During FY2021, we enhanced the capabilities in mytax.dc.gov to accept payments by credit card for Real property tax During FY2021, our Managed File Transfer has been updated to a more robust architecture. During FY2021 TSCOE Launched the following on time and met or exceeded the legislative mandated dates, utilizing the Gentax software • Income and Expense, Assessment Appeals, Exempt property Filing Season • Real Property First Half and Second Half Bills • Property assessment notices • Tax Sale • Income Tax Filing Season • Business Tax Filing Season • Fraud and Revenue Protection Initiatives • Enhancements to City Clean Hands

	• Many Discovery and IRS match Programs • KPI manager	• Many Discovery and IRS match Programs • KPI manager
Implement Telephony System 2.0 and integrate Telephony System with a Customer Relations Management System for all areas of the OCFO a new telephone system in the Office	The Office of Finance and Treasury, Office of Chief Information Officer, Office of Tax and Revenue, and Office of Management and Administration collaborated to develop a Request for Proposal seeking a solution provider and integration contactor to implement and operate a cloud-based contact center as service system (CCaaS). The solicitation opened on October 12, 2021, and closed on February 16, 2022. Further in preparation for the eventual Award, two sessions were organized to look at excelling in contact Center operations from viewpoint of different personas and steps to be taken to achieve Customer Experience(CX) excellence.	Once the solicitation is closed, the evaluation process will commence. We anticipate a contract award in Summer 2022.
Implement an enterprise-focused debt and revenue collection solution for management and collection of taxes, fees, and debts owed to the District	Central Collections Unit supported the District's Amnesty initiative and assisted in the effort to resolve outstanding debts DMV customers by adhering to Amnesty guidelines. Amnesty period was in effect from June 1 to December 31, 2021.	Central Collections • Harris and Harris to move to a new reporting platform to allow for more robust tracking, monitoring and reporting of collections. • Support DIFS effort of on-boarding agency accounts receivable onto Oracle for better visibility and in-house collections of delinquent debt. Revenue Collections • Continue to implement agencies onto the Paymentus payment platform. Planned implementations include DPW and MPD. • Continue advocating web services and kiosks technology for revenue collections

Enhance current practices to strengthen internal controls and ensure compliance with applicable accounting, auditing, and legal standards **(There are 5 general areas of focus for this initiative)**	**Risk Assessment & Internal Controls** • Continued Internal Control testing and monitoring across the OCFO/Office of Tax and Revenue (OTR). • Continued Regulatory Compliance testing, monitoring, and reporting across the OCFO. • Continued to support business units by providing recommendations that will improve operations and reduce performance variability to minimize disruption and maximize opportunity. • Provided continuous improvement to the Internal Controls program to enhance the overall effectiveness of the program. • Continued to engage the Core Team Member Committee in identifying emerging risks. • Participated in the review of District Integrated Financial System (DIFS) Policies and Procedures to ensure adequate internal controls are embedded and exist within the policies. • Participated in the DIFS project implementation to identify potential business process risks and to ensure adequate application security roles. • Participated and provided guidance as necessary to the Office of Lottery and Games committee to ensure compliance with Anti-Money Laundering and Bank Secrecy Acts for sports wagering. • Implemented approximately 30 new control tests for the Modernized Real Property Tax System (MRPTS).	**Risk Assessment & Internal Controls** • Continue Internal Control testing and monitoring across the OCFO (OTR). • Continue Regulatory Compliance testing, monitoring, and reporting across the OCFO. • Deploy annual Internal Control and Risk Management e-learning training to all OCFO employees and contractors. • Leverage OIO, OIG, and DC Auditors audit for OCFO risk monitoring opportunities. • Implement 30 additional control tests to MRPTS. • Continue to participate in the review of DIFS. Policies and Procedures to ensure adequate internal controls are embedded and exist within the policies. • Continue to participate in the DIFS project implementation to identify potential business process risks and to ensure adequate application security roles. • Continue to participate and provide guidance as necessary to the Office of Lottery and Games committee to ensure compliance with Anti-Money Laundering and Bank Secrecy Acts for sports wagering.

	Policies and Procedures • Continued to enhance the Supplier Maintenance and Disbursement Processing Policy • Completed policies and procedures manual updates for the following OCFO offices and financial clusters (OFT, EDRC, OTR). • Participated in DIFS focus groups and sprint sessions to answer questions and assist in the development of procedures documents for the new financial system. • Served as a member of the policy committee to review, edit, and revise current and future policy and procedures and process flow documents. **Proactive Internal Audit Reviews** OIO completed sixteen internal audits and proactive surveys in FY 2021 which centered on internal controls and compliance with District laws and regulations. In addition to conducting internal audits and surveys, OIO continued our follow-up program to determine the status of prior internal audit recommendations. In FY 2021, we conducted three follow-up reviews covering 17 open recommendations.	**Policies and Procedures** • In collaboration with OFOS, launch and manage OCFO FY2022 Policies and Procedures certification process for all OCFO employees and contractors. • Continue updating the Supplier Maintenance and Disbursement Processing Policy as necessary until the migration into DIFS. • Continue serving on the policy committee to review, edit, and revise policy documents for DIFS. **Proactive Internal Audit Reviews** The FY 2022 Internal Audit Work Plan focuses on high-risk areas throughout the OCFO including the Office of Tax and Revenue, Office of Finance and Treasury, and the Clusters.

	Review of Independent Audit Reports Findings The FY 2020 Single Audit was submitted July 30, 2021, which was on time based on the extension provided by OMB due to the Coronavirus pandemic. There was a decrease in findings from 25 in FY 2019 to 19 in FY 2020. Corrective actions are in place to address the deficiencies.	
	Remediation of Audit Findings – Process • No Yellow Book findings were reported for FY 2020; however, the auditors issued a Management Letter, which presented comments and recommendations in 11 areas. Between March and September 2021, OFOS worked with the affected agencies, OIO auditors, and staff from the OCRO to resolve the reported issues. • An OFOS liaison was assigned to each of the 11 reported areas and other unresolved issues of prior years. The OFOS Liaisons worked with the affected agencies in their assigned areas to ensure the timely development of fully responsive corrective action plans (CAPs). • Agencies not only developed CAPs, but also worked to implement the planned corrective actions.	**Remediation of Audit Findings (Planned Process)** • No Yellow Book findings were reported for FY 2021 for the primary government; however, the auditors issued a Management Letter , which presented three issues. The auditors also issued separate management letters to several independent entities (Unemployment Compensation Fund, University of the District of Columba, etc.) and Yellow Book reports for the DC Retirement Board and the District's 401(a) Retirement Plan. OFOS will thoroughly review all reported issues and will work with the affected agencies and independent entities to resolve the reported issues which could impact the primary government's operations and audit outcomes. Steps will be taken to minimize the risk of their recurrence. • OFOS will utilize the same process as used in previous years to review and address the reported issues and will: 1. Assign OFOS liaisons to each issue

		2. Work with the affected agencies to develop the necessary corrective action plans using a standardized template 3. Request that OCRO assess the adequacy of initial/preliminary corrective action plans and request CAP changes, as needed, to ensure that they are fully responsive 4. Strongly encourage agencies to implement planned corrective actions and require that they submit implementation status reports to OFOS on a weekly basis 5. Request that agency representatives, OIO auditors, OFOS liaisons and OFOS representatives meet bi-weekly to discuss progress of implementation 6. Prepare Weekly CAP Implementation Reports to be distributed to the DCFO, Deputy Controller, and other parties to keep all well informed of progress • By reviewing prior years' reports, OFOS will identify historically high-risk areas and will conduct review procedures to proactively identify and mitigate potential areas of weakness or deficiency.
Improve District-wide payment process to ensure more efficient and timely payments by all agencies	On October 1, 2018 e-Invoicing was fully implemented for all agencies that issue Purchase Orders. The OCTO PASS Team: • Continued to maintain the Vendor Portal (e-Invoicing system) with up to date security patches.	All District agencies (87) & 8,000+ vendors are actively using e-Invoicing. From e-Invoicing inception to date, 2,000+ vendors and 1,000+ employees have been trained.

	• Continued to provide e-Invoicing help desk support to vendors and District Government employees involved in the vendor payment process in addition to trainings. Two (2) Receiver Training Sessions were hosted per month to employees. In addition, Vendor Trainings via WebEx were offered weekly, on Mondays. The OCP Procurement Center for Excellence added the Vendor Portal helpdesk support as one of the options to their call center. When calls are received, they are then routed to the OCTO PASS team. E-Invoicing business activity for FY 2021: o Purchase orders (POs) generated/issued 17,761 o Invoices/vouchers paid 85,395 o Amount of invoices paid $3.5B o Vendors registered 1,717 o Vendors trained 139 o Program and Accounts Payable staff trained 68	The OCTO PASS Team continues to maintain the Vendor Portal, to provide help desk support and to host trainings for vendors and employees. E-Invoicing business activity for FY 2022 (as of January 31, 2022): o Purchase orders (POs) generated/issued 8,092 o Invoices/vouchers paid 24,101 o Amount of invoices paid $980M o Vendors registered 288 o Vendors trained 25 Program and Accounts Payable staff trained 32
Continue to enhance the long-range (15 year) capital financial plan for the District and develop a long-range capital plan for WCSA (EventsDC)	• Currently replacing and improving the underlying software platform and provider for CARSS. Estimated to be completed in Spring 2022. • Improve useability and reporting capabilities of CARSS for users in various District departments. • Establishing asset data on 35 DCHA properties in CARSS. Scheduled to be completed in Spring 2022, along with new CARSS platform.	• Work with DGS to complete facility condition assessments on all District-owned facilities in CARSS. • Update the long-range financial plan for EventsDC to ensure their ability to properly fund the maintenance of their assets, as well as those they manage on behalf of the District.

Implement a new enterprise-wide financial reporting system and enhance availability of information to the public	• Completed the pre-construction phase of the project including all documentation in support of the planning and decisions made during this phase. • Formalized the timeline and necessary critical path milestones for implementation of the financial and budget system portions of DIFS. • Work with Deloitte to ensure ramp-up of planning and necessary resources to begin implementation • Began the implementation phase of the project. • Negotiated and awarded option year contracts to Deloitte and Gartner for continued implementation and OCM of the project	• Complete phase two for implementation of the TMS – with it going live for the Office of Finance and Treasury. • Complete negotiations and award option year contracts to Deloitte and Gartner for continued implementation of the project. • Compete implementation actions – testing and training – to have the financial application ready for implementation go-live beginning in FY 2023 to replace SOAR. Begin planning for the 'Financial Systems Center of Excellence' so that we have on-going support and continuous improvement once the financial system is live.
Implement a culture of continuous improvement based on employee-driven process improvement teams	• Continued to sponsor, support, and implement continuous improvement ideas submitted by OCFO staff via the SMARTER portal. • Led trainings, culture activities and off-sites to promote, anchor and implement process improvements and a value-based culture. • Worked with Leadership, Managers and Supervisors to define, document and implement strategies that motivated staff to lead continuous improvement team activities that resulted in streamlined process and policy across the Enterprise. • Integrated the Continuous Improvement and Culture efforts with the DIFS Project to ensure continuous	• Continue to drive and anchor a culture of continuous improvement within the organization to align goals, values and culture. • Lead and support OCFO continuous improvement ideas that will improve process, policy and operations. • Continue assessing culture and SMARTER value adherence via Surveys, check-ins and All-Hands to spotlight accomplishments and address evolving risks. • Provide training and change management leadership that will engage, motivate and support staff as they achieve organizational strategic objectives.

	improvement becomes a key pillar anchored in the new system's processes and policies.	• Support DIFS Financial System implementation to ensure process and policy is standardized and improved via the new system. Align continuous improvement efforts and values within the new Center of Excellence – which will support improvement teams and the culture via a new Enterprise Org focused on standardization and maximization of the new system.
Develop and execute a plan with hospital board and DHCF to financially stabilize UMC	Continued with collaboration and partnership with the operator to address all operational issues that impact cash and to achieved a balanced budget.	Continuous collaboration and partnership with the operator to address all operational issues that impact cash and to achieve a balanced budget.
Review investment systems and strategies to maximize revenues within investment policy guidelines	Modernized the investment policy to reflect current market practices and language. Began strategy implementation to increase yields on portfolios (as market opportunities permit) while continuing to ensure needed liquidity. Developed automated reporting/screening tool validating policy compliance. Continued to refine long-range cash forecasting model.	Implement additional Kyriba modules including Payments Screening, Fraud/Policy Compliance and Business Analytics Modules and functionality. Continue to leverage all technologies to improve insights and performance.
Enhance existing employee development opportunities to ensure that our human capital has the critical skills to succeed in the OCFO's SMARTER culture	Under the renamed, Professional Development Program, the OCFO finalized the development of the course content for each of the 8 mandatory courses. Due to the Pandemic, we have spent considerable time converting the instructor-led course to virtual sessions. In addition, the OCFO provided agency-wide governmental accounting training for individuals occupying certain financial positions. One course was offered as a e-learning module, the other as a virtual instructor-led	We plan to roll out the Professional Development Program the second quarter of 2022. We are currently developing an Administrative Development Program. While course content has not yet been finalized, this program is planned to consist of 9 mandatory courses designed to develop and enhance skills of our administrative staff.

	course. At the end of each session, there was a timed quiz that participants were required to pass.	
Improve internal communications OCFO and District-wide by implementing dashboards, standardized reports, portals, and newsletters	• Continued to publish the BottomLine and published DIFS newsletters, the Herald (quarterly) and the Executive News Brief and the DIFS Relay (monthly). • Continued to update the agency's key activities calendar as new events occurred. • Existing portals and dashboards were updated, and several new portals and dashboards were created.	In FY2022, we will continue to publish the Bottom Line and DIFS newsletters. Additionally, other OCFO offices may develop individual newsletters. The calendar will continue to be updated as new events are scheduled. Portals and dashboards will continue to be created as the need arises and existing platforms will be updated as necessary and will be deleted when they are no longer useful.
Review and upgrade financial reporting and accounting systems and processes for UDC	• Successfully trained UDC financial staff on the new features of the BANNER System. • The reprogramming process for non-personnel services (NPS) funding was converted to a paperless process, allowing UDC financial staff to submit requests in BANNER and route them to appropriate approval queues versus the previous manual and labor intensive process. This process improvement resulted in efficiencies by reducing data entry, document production, processing, and approval times. • Training manuals and desktop procedures were developed for and presented to UDC financial staff for the new Self-Service Banner 9 module, to include: querying, viewing, and approving documents; submitting NPS reprogramming requests; and running encumbrance, multi-year, PS/NPS, and budget overview queries. This reduced the frequency and volume of report	• Schedule BANNER Finance training for new UDC financial staff and refresher training for other employees. • Continue working with BANNER consultant to help develop and enhance the UDC financial dashboard reports in CFO$olve and Argos. • Continue the development of desk procedures that will be useful for new employees' training and day-to-day operations. • Continue working with the UDC programs to tighten up the University's internal controls to improve efficiency and produce better financial reports. • Prepare training plans to allow for continued professional development. The training will include cross-training, utilizing the District's

	production and made access to financial information timelier and more accurate for UDC financial staff. • A grant review was completed, and all expired grants were deactivated. Indirect cost calculation was also automated. • Reviewed the detailed codes and deactivated and updated any codes that were not aligned with current operations, reducing the volume of entries from the subsidiary ledger to the general ledger being defaulted. • Developed desk procedures in Grants, Budget, Accounts Payable, Accounting, and Student Accounts to help facilitate day-to-day processing and training of new employees. • Implemented the IQ (Intranet Quorum) application to process the approval of Direct Payment Vouchers. • Completed Leadership training programs aligned to the SMARTER goals for the cluster management team. Achieved an efficient audit process and met most of the targeted dates set for FY2021. There were no findings related to internal control or noncompliance with Laws and regulations.	Percipio skill training tool, and external training on an as needed basis. • Work with other UDC offices to offer training/guidance to program staff to improve understanding and execution of financial activities with the goal of reducing errors, new and repeating, within the financial recording and reporting processes. • Continue working with UDC IT and DC Treasury to implement a new check printing process. • Continue working with UDC IT and Procurement to implement Jaggaer System which will be used for e-procurement and e-invoicing.

Improve payroll tracking process and transparency of financial reporting for DCPS	Payroll Tracking: • A new Special Pay Request process was implemented to standardize and centralize the submission process resulting in a significant improvement in the team's ability to track the status of all requests. • A Master Tracker file was implemented for all Settlements and Special Pay Requests that tracks all payment requests at the employee level, including funding attributes for each payment. This has significantly improved the team's ability to quickly provide status updates regarding payment status and ensure they are able to easily provide the Accounting team the necessary data to book reclassification entries. Financial Reporting: • Certification Memo Desk Procedures were created for numerous financial closing topics, resulting in a significant improvement in accuracy and transparency of financial results. • An "Annual Calendar" was implemented documenting all key due dates for each major step in key transactions cycles and an all-accounting meeting was held each quarter to walk staff through expectations regarding timeliness and accuracy of all major financial reporting requirements.	• Continue to create additional Payroll related desk procedures. • Formalize the process between Payroll and Accounting to improve timing of payroll related reclassification entries. • Improve coordination between Budget and Accounting related to the Federal Grant close-out process and the PO de-obligation process. • Create and implement a monthly control system to identify status of all O-Type revenue and timely identify missing payments.

	• A Teams site was created to centrally store desk procedures, templates, policies and procedures, etc. that all staff within the Cluster can access even if they're on different servers. • Desk Procedures were created to provide staff with step-by-step instructions regarding reconciliation of Federal Grants to ensure all accounting errors, un-drawn expenditures, etc. are identified and corrected on a timely basis. • Desk Procedures were created related to In-Kind Donations to ensure donations are timely and accurately recorded in the financial system. • Monthly trial balance reviews were implemented for all agencies. The Controller and Accounting Officers reviewed accounts to identify unusual balances, unexpected results, etc. • A formal process was implemented to ensure all unpaid Settlements and Special Pay Requests (i.e., extra duty pay, etc.) are identified and accrued during the year end closing process. • A formal process was implemented to identify and record inventory stored in the DCPS Warehouse during the year end closing process.	
Review and update performance management system and	We have offered performance management training to our managerial staff.	Continue to offer ongoing Performance Management training and ensure that our recruitment strategizes are

recruitment strategies to align with culture of continuous improvement program		in alignment with our culture of continuous improvement.
Continue and enhance OCFO Ethics Training	Completed the FY 2021 Annual Integrity and Ethics training virtually, utilizing the Microsoft Teams platform.	Continue to identify methods for enhancing the annual ethics training as well as strengthening the employee interactive experience. Coordinate with Contracting Officer's Technical Representatives (COTR) to provide each new contractor with a copy of the Code of Conduct during the onboarding process.
Improve the quality of financial information by integrating related information from other District agencies and using private sector data to enhance economic analysis	• Used data from U.S. Postal Service to analyze shifts in population. • Expanded use of private sector data on real estate markets, particularly commercial office and hotel sectors. • Developed weekly dashboard using variety of private and government high frequency data.	• Analyze datasets from Department of Employment Services on employer withholding. • Continue use of high frequency data to build dashboards and DC specific indexes.
Improve quality of information flow to the public	• In FY 2021, OTR implemented an enhancement/upgrade to its MyTax portal to improve customer service, transparency, communication, and technology.	• Rollout of Revenue Analysis Subsite • Office Tax & Revenue is reviewing and identifying best-in-class options for improving ease of use of tax services on our website
Modernize payment operations across the District	Implemented replacement for current Check Write system to enhance file transference for check files received from multiple financial systems.	Continuing to work with OCIO to complete development of POC Intra-net site.

	Developed POC intranet site to publish department services and service levels. Worked with agencies to modernize payment solutions by offering prepaid debit cards as a payment method for new programs throughout the District. Continued to work with OTR on ways to make checks cancellations and replacement process more efficient thereby giving each tax client a more enjoyable experience.	Continue efforts to increase the use of electronic payments by vendors.
Provide technical financial planning support to WMATA and the region to develop a long-term funding solution	Completed negotiations with WMATA and other jurisdictions on a new 6-year capital funding agreement that will govern the District's non-dedicated funding capital contributions to WMATA. All necessary legislative approvals were obtained from Council and the agreement is currently in place.	**This initiative was completed. No further action is required.**
Implement an Enterprise Risk Management (ERM) Framework	Continued to implement Enterprise Risk Management (ERM) Framework for Regulatory Compliance Reporting across all DCFOs, ACFOs, Office of Lottery and Gaming, United Medical Center.	• Using the ERM framework principles, OCRO will continue the implementation process by examining all risks and developing an appropriate risk mitigation methodology to address the risk that is consistent with OCFO strategic objectives. • Review and update the existing risk types to establish appropriate responses, reduce surprises and encourage resource prioritization. • Continue to research different standards and ERM frameworks to remain abreast of the latest trends regarding risk management and ERM. • Review and update as required existing governance and other oversight documents (ERM charter,

		policies, and procedures, etc.) and procedures to streamline the pending ERM implementation.
Implement a succession plan to ensure that the OCFO is positioned for business continuity by identifying and developing replacement talent for executive leaders or other key staff	Continued to hold assessment meetings with executives. Created developmental plans for potential successors to address identified skill gaps; and identified specific resources to source candidates. Developed a recruitment strategy for many of our hard-to-fill positions which led to the immediate access of qualified candidates.	Continue to hold assessment meetings with new executives to create developmental plans for potential successors to address identified skill gaps.
Partners with OCFO business unit leaders to conduct an assessment of the OCFO's organizational units to ensure that structures are properly aligned to successfully carryout the agency's core and strategic objective and to achieve the vision of being a "best-in-class" financial organization	Continued assessment meetings with unit leaders to update OCFO position descriptions.	Continue to partner with unit leaders to finalize the update of all OCFO position descriptions.
Implement and Uphold Regulatory and Oversight Responsibilities	• Updated and refined rules, regulations, and specific guidelines governing Lottery-operated sports wagering (GambetDC) through a network of brick-and-mortar retail locations. • Clarified rule interpretations for businesses interested in becoming Class B private sports wagering licensees.	• Will implement a more user-friendly license application process for retailers interested in obtaining multiple licenses from OLG, helping to minimize redundancy and confusion. • Performed 10 investigations into a variety of issues including security, surveillance, and other license related matters. As matters arise, additional investigations for FY2022 will be performed.

	• Continued to implement a robust application process to ensure sports wagering is conducted in a fair and honest manner that protects the economic welfare and interest of the District, its residents and all others engaged in sports betting.
	  • Processed 14 sports wagering applications (operator, management service provider and supplier) and 74 occupation applications.
	• Performed 13 investigations into a variety of issues including security, surveillance, and other license related matters.
	• Performed one comprehensive audit of a Class A operator and 10 reviews and inspections of sports wagering facilities.
	  Issued three (3) warning letters on regulatory or internal control violations and one verbal warning to a non-licensee for advertising violation.
		• Three sports wagering operation audits are planned and at least 15 reviews and inspections.
		• An RFP for a case management system (CMS) will be issued. Once implemented, the CMS will provide efficiency to the investigation and audit processes.
		• Make responsible gaming easier for players by expanding the ability for players to self-exclude at private sports wagering operator locations, as well as online through the OLG website and ecommerce platforms.

Modernize Operations and Streamline Efficiencies through implementation of new technology and equipment	Take full advantage of latest technology and support plan for future growth, enhance player experience, improve transactions and support services at retail, and streamline business operations: • Rolled out new GambetDC kiosks into social settings and at lottery retailers and continued to develop/enhance the player experience. • Made ongoing enhancements to GambetDC mobile app and website to be more user friendly and provide additional functionality for players.	In Spring, 2022 a new, upgraded gaming system will be deployed to the market along with new gaming terminals/peripherals (ticket checkers, monitors etc.): • A new horse racing game *Race to Riches* with new updated graphics and bet types will be introduced to the market. • A new retailer CRM system will be rolled out for the Sales team to use to streamline/optimize retailer sales visits and relationship management. • Significantly enhance iLottery promotions capabilities with new promotion types.

	• Executed phase 2 of game launches on DC iLottery website, expanding the iLottery draw and e-instant game portfolios. • Deployed 105 new MPNG (self-service) vending machines to the field.	• Add new progressive jackpot and instant keno games to iLottery portfolio. • Revamp GambetDC mobile app and website with more intuitive user interface and new look. • Achieve installation of 100 new GambetDC self-service kiosks at new GambetDC retail locations.

FY 2021 Completed Audits

- Audit of the Department of Employment Services Gift Card Operations. *Status: Final Report Issued January 2021*

  The objective of the audit was to determine if DOES complied with applicable laws and regulations in administering the gift card program. We provided seven (7) recommendations in this report. The report is on the OCFO website.

- Audit of the Inmate Welfare Fund Financial Statements for Fiscal Year Ended September 30, 2020. *Status: Final Report issued January 2021*

  The audit was conducted pursuant to D.C. Code §24-282(e) (2007). The objectives of the audit were to: (1) express an opinion on the financial statements of the Fund; (2) determine whether expenditures/costs charged to the Fund were proper; (3) determine whether internal controls over Fund transactions and financial reporting were adequate; and (4) determine whether the Fund is administered in accordance with laws and regulations. No recommendations were provided in this report. The report is on the OCFO website.

- Audit of Internal Controls Over Purchase Card Usage at the Office of Lottery and Gaming. *Status: Final Report issued February 2021*

  The audit objectives were to determine whether effective internal controls are in place to ensure the OLG's Purchase Card Program is properly established, maintained, and operating in accordance with applicable laws, regulations, policies, and procedures; (2) ensure effective and adequate oversight exists over purchase card transactions. We provided three (3) recommendations in this report. The report is on the OCFO website.

- *Audit of the New Columbia Statehood Fund Statement of Revenues and Expenditures for FY 2020. Status: Final Report issued March 2021*

  The audit objectives were to (1) express an opinion on the Statement of Revenue and Expenditures of the Fund; and (2) determine whether expenditures/costs charged to the Fund were proper and authorized. No recommendations were provided in this report. The report is on the OCFO website.

- Audit of the Automated Lien Process. *Status: Final Report issued April 2021*

  The audit objectives were to determine whether: (1) the automated lien process complies with Federal and District government statutes and regulations; and (2) adequate internal controls exist over the automated lien process. We provided six (6) recommendations in this report.

- Audit of the Office of General Counsel's Compliance with the Freedom of Information Act *Status: Final Report issued April 2021*

  The audit objective was to determine whether the OGC is in compliance with FOIA laws & regulations. We provided two (2) recommendations in this report. The report is on the OCFO website.

- Audit of the Office of Lottery and Gaming's Fleet Management Program. *Status Final Report issued May 2021*

  The audit objectives were to determine if (1) effective internal controls in place to ensure compliance with the current standard operating procedures and the related DC laws and regulations for maintaining and operating a government vehicle; and (2) OLG Maintained accurate records of fleet utilization. We provided nine (9) recommendations in this report. The report is on the OCFO website.

- Audit of the OPCSFS Direct Loan and Credit Enhancement Statement of Revenues and Expenditures for FY 2020. *Status: Final Report issued August 2021*

  The audit was conducted pursuant to Federal Public Law 108-335. The objectives of the audit were to: (1) express an opinion on the Statement of Revenue and Expenditures of the Fund; and (2) determine whether expenditures/costs charged to the Fund were proper and authorized. No recommendations were provided in this report. The report is on the OCFO website.

- Audit of the Internal Controls over the City-Wide Clean Hands Certification Program. *Status Final Report Issued September 2021*

  The audit objectives were to determine whether: (1) the internal controls over the certification process are adequate and effective; (2) the certifications are granted in accordance with the applicable laws and regulations; and (3) prior audit recommendations were implemented. We provided five (5) recommendations in this report.

FY 2022 Completed Audits

- Audit of the Inmate Welfare Fund Financial Statements for the Fiscal Year Ended September 30, 2021 *Status: Final Report issued January 2022*

  The audit was conducted pursuant to D.C. Code §24-282(e) (2007). The objectives of the audit were to: (1) express an opinion on the financial statements of the Fund; (2) determine whether expenditures/costs charged to the Fund were proper; (3) determine whether internal controls over Fund transactions and financial reporting were adequate; and (4) determine whether the Fund is administered in accordance with laws and regulations. No recommendations were provided in this report.

- Audit of the OCFO Fleet Management Program *Status: Final Report issued January 2022*

  The audit objectives were to determine whether the OCFO Fleet Management Program has: (1) effective internal controls are in place to ensure that OCFO staff follow the current SOP and the related DC laws and regulation for maintaining and operating a government vehicle; and (2) the OMA Logistics maintains accurate records of Fleet utilization. We provided twelve (12) recommendations in this report.

FY 2022 Ongoing Audits

- Audit of the Public Safety Justice Cluster (PSJC) Ambulance Billing Process

  The audit objective is to Determine whether PSJC billed for Emergency Medical Services (EMS) in accordance with PSJC's Ambulance Billing Standard Operating Procedures.

- Audit of Internal Controls over Selected PSJC Imprest Funds

  The audit objectives are to determine whether: (1) internal controls over the Imprest funds are adequate and policies and procedures were appropriate, sufficient, and clear; and (2) cash on hand is proper and expenditures of the fund were reasonable and necessary; and (3) evaluate the necessity for maintaining the selected PSJC Imprest Funds.

- Audit of the Return Integrity Unit Process

  The audit objectives are to determine whether: (1) the RIU Program is operating efficiently and effectively; and (2) internal controls over the process of reviewing refunds are adequate.

- Audit of the Internal Controls over the Returns Processing Administration's (RPA) Front-End Process

  The audit objective is to determine if mail and payments received by the Returns Processing Administration are processed timely and accurately.

- Audit of Internal Controls over the OPRS Processing of Time Reporting for OCFO Employees

  The audit objective is to evaluate whether OPRS has designed adequate internal controls to identify and resolve time and reporting exceptions accurately and timely.

- Audit of Internal Controls Over Unclaimed Property

  The audit objectives are to determine whether: (1) the Unclaimed Property Unit complies with applicable laws, regulations, and OCFO policies; and (2) effective internal controls are in place to safeguard assets from fraud, waste, and abuse.

- Audit of Internal Controls over the Safeguarding of Federal Tax Information at the Office of Revenue and Analysis

  The audit objective is to ensure adherence to the safeguards of Federal Tax Information (FTI) guidelines.

Document Number	Amended (Y/N)	Taxpayer's Name	SSL	Tax Period
2020 CVT 000364	No	1380 Southern Avenue	Lot 0002, Square 5919	2020
2020 CVT 000120	No	1801 Pennsylvania Ave	Lot 0845, Square 0105	2020
2020 CVT 000110	No	RPT 1425 New York Ave	Lot 0027, Square 0222	2020
2018 CVT 000393	No	RPT 1425 New York Ave	Lot 0027, Square 0222	2018
2019 CVT 000436	Yes	First American Trust FS	Lot 2001 and 2002 all i	2019
2019 CVT 000407	No	CTTWB Associates LP	Lot 0844, Square 0105	2019
2020 CVT 000204	No	20th & S Associates LLC	Lot 0032, Square 0090	2020
2020 CVT 000051	No	29th & K Associates LP	Lot 0818, Square 1192	2020
2020 CVT 000191	No	1634 Eye LLC	Lot 0813, Square 0165	2020
2020 CVT 000382	No	BDC Pennsylvania Aven	Lot 0112, Square 0873	2020
2020 CVT 000388	No	Bromine LLC	Lot 0061, Square 0092	2020
2020 CVT 000369	No	Columbia Realty Ventu	Lot 0837, Square 0104	2020
2020 CVT 000373	No	Columbia Realty Ventu	Lot 0835, Square 0081	2020
2020 CVT 000043	No	Continental Building Li	Lots 24 and 25 all in Sq	2020
2019 CVT 000300	Yes	CSREFI New York Avenu	Lot 0831, Square 0343	2019
2020 CVT 000428	No	CTF Georgetown Hotel	Lot 0090, Square 1189	2020
2020 CVT 000451	No	Gaedeke Holdings III LT	Lot 0844, Square 0253	2020
2020 CVT 000333	No	1811 Kalorama LLC	Lot 0051, Square 2552	2020
2020 CVT 000411	No	Laborers' International	Lot 0066, Square 0199	2020
2019 CVT 000276	Yes	M Street Development	Lot 0813, Square 0772	2019
2020 CVT 000389	No	Meitnerium Alpha LLC	Lot 0076, Square 0117	2020
2020 CVT 000187	No	Resources for the Futur	Lot 0874, Square 0181	2020
2020 CVT 000393	No	Ruthenium LLC	Lot 0049, Square 0250	2020
2020 CVT 000349	No	1656-58 Park LLC	Lots 2033 thru 2048 al	2020
2018 CVT 000165	No	Nancy L. Andracsek and	Lot 0833, Square 1923	2018
2020 CVT 000338	No	Rock Creek Plaza Wood	Lots 847 in Square 262	2020
2020 CVT 000074	No	Jemals Darth Vader, LL	Lot 0016, Square 0563	2020
2018 CVT 000395	No	1801 Pennsylvania Ave	Lot 0845, Square 0105	2018
2018 CVT 000431	(Do No	1101 Fifteenth, LLC	Lot 0106, Square 0214	2018
2020 CVT 000525	No	SML Interests LLC	Lot 0064, Square 1204	2020
2020 CVT 000417	No	Watergate Hotel, LLC	Lot 0813, Square 0008	2020
2019 CVT 000093	Yes	US Union Square DC 99	Lot 0853, Square 0675	2019
2019 CVT 000144	No	1801 Pennsylvania Ave	Lot 0845, Square 0105	2019
2020 CVT 000163	No	Cityline at Tenley Cente	Lot 2001, Square 1730	2020
2019 CVT 000465	Yes	Horning-Brandywine A	Lots 2001 through 218	2019
2020 CVT 000503	No	SNH Medical Office Pro	Lot 0913, Square 0140	2020
2020 CVT 000052	No	1000 Vermont Ave SPE,	Lot 0800, Square 0216	2020
2020 CVT 000398	No	Wells REIT II 80 M Stree	Lot 0028, Square 0699	2020
2020 CVT 000359	No	Wolf-Georg, LP	Lot 0067, Square 0218	2020
2020 CVT 000212	No	Yorkshire Apartments L	Lots 810 and 811 all in	2020
2020 CVT 000402	Yes	XM 1500 Eckington LL	Lots 29 and 30 all in Sq	2020
2020 CVT 000365	No	TC/MP St. Matthews Ov	Lots 0820, 7003, 7005	2020
2020 CVT 000534	No	MDP 2631 CT Ave LLC	Lot 0161, Square 2204	2020
2019 CVT 000447	No	Millenium Washington	Lot 2380, Square 0051	2019
2011 CVT 010678	Yes	CIH Uplands LP	Lots 0038 through 54 a	2011
2018 CVT 000186	No	GCCFC 2006-GG7 Mary	Lot 0832, Square 0299	2018
2020 CVT 000391	No	Niobium LLC	Lot 0079, Square 1190	2020

2020 CVT 000378	No	Irrev Trust for Estelle G	Lot 0858, Square 0072	2020
2020 CVT 000485	No	Trust for The Benefit of	Lot 0048, Square 0015	2020
2020 CVT 000446	No	Square 516S Office Ven	Lot 0861, Square 516S	2020
2020 CVT 000416	No	Atlantic Terrace, LP	Lot 0032, Square 6219	2020
2020 CVT 000387	No	1705 DeSales Street LL(	Lot 0817, Square 0162	2020
2020 CVT 000355	No	Two Independence Har	Lot 0874, Square 0538	2020
2020 CVT 000326	No	WRIT-Kenmore LLC	Lot 0825, Square 1869	2020
2020 CVT 000314	No	The Louis DC Residentia	Lot 0847, Square 0205	2020
2020 CVT 000310	No	EQR-2400 Residential,	Lot 0808, Square 0025	2020
2020 CVT 000295	No	BCSP 2445 Property, LI	Lot 0871, Square 0024	2020
2020 CVT 000289	No	Grand Lodge of the Ind	Lot 0036, Square 0457	2020
2020 CVT 000249	No	IBEW Headquarters Bui	Lot 0839, Square 0403	2020
2020 CVT 000246	No	John Hancock Life Insu	Lot 0862, Square 0166	2020
2020 CVT 000183	No	1602 IS, LLC	Lot 0075, Square 0184	2020
2020 CVT 000117	No	17M Associates	Lot 0828, Square 0182	2020
2020 CVT 000044	No	Blake Development Co	Lot 0035, Square 0164	2020
2019 CVT 000450	No	National Place Land Co	Lot 0839, Square 0254	2019
2019 CVT 000411	No	Hub Properties Trust	Lot 0058, Square 0288	2019
2019 CVT 000292	No	1101 Fifteenth, LLC	Lot 0863, Square 0214	2019
2019 CVT 000287	No	RAR2 - 1800 K Street N	Lot 0048, Square 0106	2019
2019 CVT 000221	No	Irrevocable Trust for Es	Lot 0858, Square 0072	2019
2019 CVT 000147	No	1000 Vermont Avenue	Lot 0800, Square 0216	2019
2019 CVT 000127	No	Harrington Hotel Comp	Lot 0813, Square 0322	2019
2018 CVT 000335	No	T-C Ashton Judiciary LL	Lot 2423, Square 0529	2018
2018 CVT 000334	No	T-C Ashton Judiciary LL	Lot 2422, Square 0529	2018
2018 CVT 000333	No	T-C Ashton Judiciary LL	Lot 2421, Square 0529	2018
2018 CVT 000332	No	T-C Ashton Judiciary LL	Lot 2420, Square 0529	2018
2018 CVT 000331	No	T-C Ashton Judiciary LL	Lot 2419, Square 0529	2018
2018 CVT 000330	No	T-C Ashton Judiciary LL	Lot 2418, Square 0529	2018
2018 CVT 000329	No	T-C Ashton Judiciary LL	Lot 2417, Square 0529	2018
2018 CVT 000328	No	T-C Ashton Judiciary LL	Lot 2416, Square 0529	2018
2018 CVT 000327	No	T-C Ashton Judiciary LL	Lot 2415, Square 0529	2018
2018 CVT 000326	No	T-C Ashton Judiciary LL	Lot 2414, Square 0529	2018
2018 CVT 000325	No	T-C Ashton Judiciary LL	Lot 2413, Square 0529	2018
2018 CVT 000324	No	T-C Ashton Judiciary LL	Lot 2412, Square 0529	2018
2018 CVT 000323	No	T-C Ashton Judiciary LL	Lot 2411, Square 0529	2018
2018 CVT 000322	No	T-C Ashton Judiciary LL	Lot 2410, Square 0529	2018
2018 CVT 000321	No	T-C Ashton Judiciary LL	Lot 2408, Square 0529	2018
2017 CVT 000825	No	Almas Temple Club, Inc	Lot 0829, Square 0248	2017
2020 CVT 000418	No	BDC Q Street LLC	Lots 0043, 0063, 0070	2020
2020 CVT 000401	No	Parkcrest LLC, Park Vie	Lots 0011 thru 0014 ar	2020
2020 CVT 000400	(I No	2251 Wisconsin Avenu	Lot 1042, Square 1299	2020
2020 CVT 000363	No	Watergate South Inc.	Lot 0812, Square 0008	2020
2020 CT 000348	No	1620 L Street DC Owne	Lot 0856, Square 0184	2020
2020 CVT 000262	No	901 F L.L.C.	Lot 0823, Square 0376	2020
2020 CVT 000244	No	Greenwich Forest Asso	Lot 0817, Square 0429	2020
2020 CVT 000211	No	Friends of the Legal Ser	Lot 0049, Square 1184	2020
2020 CVT 000188	No	660 North Capitol Stre	Lot 0062, Square 0625	2020

2020 CVT 000172		No	BCB Apartments, LLC	Lot 0051, Square 1858	2020
2020 CVT 000145		No	21 Dupont Associates L	Lot 0082, Square 0115	2020
2020 CVT 000092		No	Elaine Gelman Miller Tr	Lot 0037, Square 0211	2020
2019 CVT 000267		Yes	Post 1499 Massachuset	Lot 0850, Square 0212	2019
2019 CVT 000151		Yes	733 Tenth LL, LC	Lots 0834, 0835, 0837	2019
2020 CVT 000566	(Sp	No	USP 700 6th Street LLC	Lot 0839, Square 0455	n/a
2020 CVT 000394		No	Silicon 13 LLC	Lot 0007, Square 0217	2020
2020 CVT 000323		No	Writ Spring Valley LLC	Lot 0004, Square 1500	2020
2020 CVT 000219		No	6th & E Associates LLC	Lot 0039, Square 0457	2020
2020 CVT 000208		No	Connecticut Park LLC	Lots 69,810,821 and 8	2020
2020 CVT 000205		No	Gelman Building Limite	Lot 0080, Square 0073	2020
2020 CVT 000156		No	400 Virginia Avenue, LL	Lots 32 and 33 all in Sq	2020
2020 CVT 000386		No	315 H LLC	Lot 0092, Square 0777	2020
2020 CVT 000215		No	Garrison Associates, LL	Lot 0804, Square 1666	2020
2020 CVT 000207		No	2201 Limited Partnersh	Lot 0991, Square 1299	2020
2020 CVT 000119		No	1620 Eye LLC	Lot 0040, Square 0186	2020
2020 CVT 000041		No	1000 Jefferson Associat	Lot 0078, Square 1190	2020
2012 CVT 011286		Yes	Brentwood Village LLC	Lot 0045, Square PAR 0	2012
2012 CVT 011273		Yes	District of Columbia Ci	Lots 0862, 2150-2334,	2012
2020 CVT 000404		No	BDC August LLC	Lot 0086, Square 0068	2020
2020 CVT 000384		No	Columbia Realty Ventu	Lot 0001, Square 1601	2020
2020 CVT 000383		No	Columbia Realty Ventu	Lots 0003, 0005 and 0	2020
2020 CVT 000376		No	BDC West End LLC	Lots 2214 and 2215 all	2020
2020 CVT 000352		No	2101 New Hampshire A	Lot 0800, Square 0189	2020
2020 CVT 000192		No	KITA Washington Cente	Lot 0849, Square 0184	2020
2019 CVT 000448		No	Urban Adventures of W	Lot 0062, Square 0176	2019
2019 CVT 000314		No	XM 1500 Eckington LL	Lot 0029, Square 3518	2019
2020 CVT 000470		No	Potomac Creek Associa	Lot 0871, Square 0387	2020
2019 CVT 000395		No	LG City Vista, LP	Lots 2649-2832, 2849-	2019
2020 CVT 000515		No	Lombardy Towers Apt H	Lot 0850, Square 0078	2020
2020 CVT 000413		No	U-Store Zeta LP	Lot 0002, Square 3587	2020
2020 CVT 000464		No	Lexington-407 LLC	Lots 2001-2087 and 20	2020
2020 CVT 000456		No	Kew Building LLC	Lot 0304, Square 1266	2020
2020 CVT 000408		No	Columbia Realty Ventu	Lot 0837, Square 2527	2020
2020 CVT 000407		No	BDC 1600 Penn LLC, DM	Lot 0130, Square 1077	2020
2020 CVT 000390		No	Neon 23 LLC	Lot 0035, Square 0216	2020
2020 CVT 000405		No	BDC President Madison	Lots 801 & 802 all in Sc	2020
2020 CVT 000406		No	Sterling Gunston LLC	Lot 0113, Square 0179	2020
2020 CVT 000400		No	2251 Wisconsin Avenu	Lot 1042, Square 1299	2020
2019 CVT 000266		Yes	1225 Eye Street, NW As	Lot 0047, Square 0285	2019
2020 CVT 000371		No	Almas Temple Club Inc.	Lot 0829, Square 0248	2020
2020 CVT 000536		No	Dupont Circle Hotel Ov	Lot 0011, Square 0182	2020
2020 CVT 000368		No	ACOG Land Holding Co	Lot 0024, Square 0299	2020
2020 CVT 000049		No	Jack I Bender & Sons, In	Lot 0031, Square 0161	2020
2020 CVT 000306		No	CTTWB Associates, LP	Lot 0844, Square 0105	2020
2019 CVT 000457		Yes	Drawbridge L Street, LL	Lot 0096, Square 0247	2019
2019 CVT 000342		No	WRIT Spring Valley LLC	Lot 0004, Square 1500	2019
2017 CVT 000033		No	Joseph Gawlers Sons In	Lot 0809, Square 1656	2017

2017 CVT 000021	Yes	CCDC Retail - Parcel B, I	Lot 0397, Square PI00-	2017
2017 CVT 000023	Yes	CCDC Hotel, LLC CCDC I	Lot 0398, PI00-0374	2017
2021 CVT 000003	No	James A. Dechaine	Lot 0064, Square 2603	2021
2020 CVT 000500	No	2020 K Corporation	Lot 0847, Square 0078	2020
2020 CVT 000513	No	Vasudav, Inc.	Lot 0004, Square 3594	2020
2020 CVT 000499	No	International Executive	Lot 0051, Square 0163	2020
2020 CVT 000497	No	AFSCME Building Corpo	Lot 0847, Square 0183	2020
2020 CVT 000496	No	Nancy L. Andracsek, Tru	Lot 0833, Square 1923	2020
2020 CVT 000493	No	Nancy L. Andracsek, Tru	Lot 0858, Square 1264	2020
2020 CVT 000488	No	Nancy L. Andracsek, Tru	Lot 0830, Square 0067	2020
2020 CVT 000460	No	1100 H Street LLC	Lot 0822, Square 0319	2020
2020 CVT 000435	No	Richard D. Bernstein	Lot 0032, Square 2532	2020
2020 CVT 000426	No	The Metropolitan Club	Lots 861, 7004 and 70(	2020
2020 CVT 000424	No	Idaho Terrace Apartme	Lots 0815-0819, 0824	2020
2020 CVT 000402	No	XM 1500 Eckington LL(	Lots 29 and 30 all in Sq	2020
2020 CVT 000319	No	Seldar DC Holding LLC	Lot 0065, Square 0199	2020
2020 CVT 000245	No	733 Tenth LL LLC	Lots 834, 835, 837, 70(	2020
2020 CVT 000231	No	Trinity Commercial LTD	Lots 2399-2559 all in S	2020
2020 CVT 000220	No	BHB Limited Partnershi	Lot 0824, Square 0458	2020
2020 CVT 000203	No	ZG 1920 L Street LLC	Lot 0843, Square 0085	2020
2020 CVT 000144	No	2033 K LP	Lot 0088, Square 0076	2020
2020 CVT 000113	No	Post 1499 Massachuset	Lot 0850, Square 0212	2020
2020 CVT 000138	No	American College of Su	Lot 0901, Square 0628	2020
2020 CVT 000105	No	National Place Land Co	Lots 839, 841, 842, 70(	2020
2020 CVT 000084	No	Bond Washington LLC	Lot 0024, Square 0223	2020
2020 CVT 000065	No	1015 15th Street, Inc.	Lots 32 and 33 all in Sq	2020
2020 CVT 000048	No	Epic Vermont LLC	Lot 0108, Square 0214	2020
2019 CVT 000489	No	Wharf Fish Market REIT	Lot 0086, Square 0473	2019
2019 CVT 000295	No	Presidential Plaza LP	Lot 0845, Square 0086	2019
2018 CVT 000718	No	Rhode Island Station LL	Lots 308, 310-316, 318	2018
2019 CVT 000276	No	M Street Development	Lots 803 & 804 All in S(	2019
2020 CVT 000533	No	DC CY Owner LLC	Lot 0014, Square 0710	2020
2020 CVT 000524	No	Hay Adams Holdings, LI	Lot 0042, Square 0186	2020
2020 CVT 000232	No	Tivoli Partners Comme	Lot 0079, Square 2837	2020
2020 CVT 000184	No	Metropolitan Square A	Lot 0022, Square 0224	2020
2020 CVT 000118	No	Duwaliya US Real Estate	Lot 0831, Square 0199	2020
2020 CVT 000107	No	1350 Connecticut Ave I	Lot 0013, Square 0138	2020
2020 CVT 000106	No	Unizo Real Estate DC Eig	Lot 0060, Square 0252	2020
2019 CVT 000339	No	WRIT 1140 CT LLC	Lot 0032, Square 0161	2019
2020 CVT 000157	No	Square 407 Limited Par	Lot 0815, Square 0407	2020
2020 CVT 000200	No	1800 Massachusetts Av	Lot 0056, Square 0137	2020
2020 CVT 000523	No	HHLP Saint Gregory Ass	Lot 0052, Square 0099	2020
2020 CVT 000526	No	CHH Capital Hotel Part	Lot 0039, Square 0198	2020
2020 CVT 000238	No	BAC F Street, LLC	Lot 2070, Square 0456	2020
2020 CVT 000042	No	1001 Connecticut Aver	Lots 2 and 3 all in Squa	2020
2018 CVT 000115	Yes	Millbank Partners Mass	Lot 0830, Square 0182	2018
2020 CVT 000494	No	Waterfront Center LP	Lot 0118, Square 1188	2020
2018 CVT 000143	Yes	Trustees of the Irrevoca	Lot 0858, Square 0072	2018

2018 CVT 000141	Yes	Broadcat Residential Pa	Lot 2022, Square 0441	2018
2020 CVT 000531	No	Operating Engineers Fu	Lot 0893, Square 0628	2020
2020 CVT 000301	No	NOMA Development LL	Lot 0848, Square 0673	2020
2020 CVT 000447	No	1100 13th Street, LLC	Lot 0097, Square 0247	2020
2020 CVT 000414	No	Coumbia REIT-Market S	Lot 0836, Square 0408	2020
2020 CVT 000296	No	MEPT 777 6th Street LL	Lot 0833, Square 0486	2020
2020 CVT 000148	No	T-C Republic Square Ow	Lot 0061, Square 0625	2020
2020 CVT 000115	No	PPF Off 1601 K St LLC	Lot 0074, Square 0184	2020
2020 CVT 000055	No	Connecticut DeSales, LI	Lot 0101, Square 0162	2020
2019 CVT 000452	No	400 K Street, LLC	Lot 0895, Square 0516	2019
2019 CVT 000193	Yes	ARIA 18th Street, LLC	Lot 0047, Square 2560	2019
2018 CVT 000262	Yes	1743 P Street Limited P	Lot 2343, Square 0156	2018
2020 CVT 000434	No	15th and H Street Assoc	Lot 0022, Square 0222	2020
2020 CVT 000370	No	1111 Penn Property Co	Lot 0020, Square 0322	2020
2020 CVT 000309	No	EQR-12th & Massachus	Lot 0050, Square 0283	2020
2020 CVT 000294	No	Cathedral Commons Pa	Lot 2001, Square 1920	2020
2020 CVT 000056	No	Northwestern Developi	Lot 0038, Square 0161	2020
2018 CVT 000239	No	The Flats 130 DC Reside	Lot 0812, Square 0711	2018
2018 CVT 000142	Yes	Broadcast Residential P	Lot 2023, Square 0441	2018
2017 CVT 000031	Yes	Granite LLC et al	Lot 0809, Square 0221	2017
2020 CVT 000129	No	Teachers Insurance and	Lot 0844, Square 0086	2020
2020 CVT 000094	No	Parcel 47D, LLC	Lot 0042, Square 0267	2020
2020 CVT 000091	No	American Association F	Lot 0038, Square 0287	2020
2020 CVT 000054	No	Jack I Bender & Sons, In	Lot 0037, Square 0161	2020
2020 CVT 000458	No	Hub Properties Trust	Lot 0058, Square 0288	2020
2020 CVT 000415	No	Columbia REIT-Market S	Lot 0837, Square 0408	2020
2020 CVT 000331	No	Georgetown Jefferson A	Lot 0842, Square 1190	2020
2020 CVT 000243	No	Seven Hundred Second	Lot 0826, Square 0720	2020
2020 CVT 000217	No	CLPF-CC Pavilion LP	Lot 2006, Square 1661	2020
2020 CVT 000146	No	TR 2300 N Street Corp.	Lot 0048, Square 0036	2020
2019 CVT 000420	No	SNH Medical Office Pro	Lot 0913, Square 0140	2019
2019 CVT 000352	No	The Flats 130 DC Reside	Lot 0812, Square 0711	2019
2018 CVT 000203	No	SNH Medical Office Pro	Lot 0913, Square 0140	2018
2020 CVT 000498	No	SNH Medical Office Pro	Lot 0079, Square 0073	2020
2020 CVT 000486	No	FP 1401 K LLC	Lot 0051, Square 0217	2020
2020 CVT 000185	No	Oxford BIT Gallery Plac	Lot 7001, Square 0455	2020
2020 CVT 000064	No	Washington Center Tru	Lot 0041, Square 0345	2020
2020 CVT 000162	No	Parcel 49C, Limited Par	Lot 0833, Square 0299	2020
2020 CVT 000127	No	Hancock Reit 1850M, L	Lot 0092, Square 0140	2020
2019 CVT 000284	No	Parcel 49C, LP	Lot 0833, Square 0299	2019
2018 CVT 000426	No	Parcel 49C, Limited Par	Lot 0833, Square 0299	2018
2020 CVT 000315	No	DC CAP Hotelier, LLC	Lot 0084, Square 0182	2020
2020 CVT 000263	No	975 Carroll Square, LLC	Lot 0828, Square 0376	2020
2020 CVT 000135	No	RAR2 1800 K St NW DC	Lot 0048, Square 0106	2020
2016 CVT 000692	Yes	National Guard Associa	Lot 0060, Square 0625	2016
2020 CVT 000070	No	CCDC Retail, LLC	Lots 868, 876, 884, 89	2020
2020 CVT 000061	No	Washington DC IV FGF,	Lot 7019, Square 0711	2020
2017 CVT 000945	No	District of Columbia LG	Lot 3226, Square 0515	2017

2020 CVT 000474	No	Host Capitol Hill, LLC	Lot 0041, Square 0629	2020
2020 CVT 000281	No	Art Place at Ft Totten, L	Lot 0005, Square 3765	2020
2019 CVT 000401	No	450 K Cap, LLC	Lot 0061, Square 0516	2019
2019 CVT 000386	No	RI Station, LLC	Lots 824, 7000-7013 al	2019
2019 CVT 000350	No	3300 M Street, LP	Lot 0060, Square 1184	2019
2019 CVT 000315	No	Pennsylvania Plaza Assc	Lot 2151, Square 0459	2019
2019 CVT 000241	No	Center for Strategic anc	Lot 0082, Square 0182	2019
2019 CVT 000151	No	733 Tenth LL, LLC	Lot 7015, Square 0375	2019
2019 CVT 000081	No	BP-CRF 901 New York A	Lot 0034, Square 0372	2019
2020 CVT 000477	No	SEFC 160, LLC	Lot 2002, Square 0771	2020
2020 CVT 000374	No	Avalonbay Communitie	Lot 2001, Square 0486	2020
2019 CVT 000460	No	Potomac Electric Powe	Lot 0814, Square 0407	2019
2019 CVT 000459	No	Potomac Electric Powe	Lot 0082, 0084 and 00	2019
2019 CVT 000360	No	Gaedeke Holdings III, L	Lot 0844, Square 0253	2019
2019 CVT 000358	No	1100 13th Street, LLC	Lot 0097, Square 0247	2019
2019 CVT 000320	No	Incor Holdings Inc.	Lot 0067, Square 0218	2019
2019 CVT 000310	No	1133 20th St Building (	Lot 0879, Square 0117	2019
2019 CVT 000300	No	CSREFI New York Avenu	Lot 0831, Square 0343	2019
2019 CVT 000262	No	John H. Gordon	Lot 0001, Square 2042	2019
2018 CVT 000178	No	1100 13th Street, LLC	Lot 0097, Square 0247	2018
2018 CVT 000319	No	T-C Ashton Judiciary LL	Lot 2407, Square 0529	2018
2018 CVT 000318	No	T-C Ashton Judiciary LL	Lot 2406, Square 0529	2018
2018 CVT 000315	No	T-C Ashton Judiciary LL	Lot 2404, Square 0529	2018
2018 CVT 000314	No	T-C Ashton Judiciary LL	Lot 2405, Square 0529	2018
2018 CVT 000313	No	T-C Ashton Judiciary LL	Lot 2403, Square 0529	2018
2018 CVT 000418	Yes	The Pew Charitable Tru	Lot 0040, Square 0377	2018
2018 CVT 000336	Yes	American Immigration	Lot 0837, Square 0252	2018
2018 CVT 000320	No	T-C Ashton Judiciary LL	Lot 2409, Square 0529	2018
2018 CVT 000312	No	T-C Ashton Judiciary LL	Lot 2402, Square 0529	2018
2018 CVT 000311	No	T-C Ashton Judiciary LL	Lot 2401, Square 0529	2018
2018 CVT 000310	No	T-C Ashton Judiciary LL	Lot 2400, Square 0529	2018
2018 CVT 000309	No	T-C Ashton Judiciary LL	Lot 2399, Square 0529	2018
2018 CVT 000308	No	T-C Ashton Judiciary LL	Lot 2398, Square 0529	2018
2018 CVT 000307	No	T-C Ashton Judiciary LL	Lot 2397, Square 0529	2018
2018 CVT 000306	No	T-C Ashton Judiciary LL	Lot 2396, Square 0529	2018
2018 CVT 000305	No	T-C Ashton Judiciary LL	Lot 2395, Square 0529	2018
2018 CVT 000304	No	T-C Ashton Judiciary LL	Lot 2394, Square 0529	2018
2018 CVT 000303	No	T-C Ashton Judiciary LL	Lot 2393, Square 0529	2018
2018 CVT 000302	No	T-C Ashton Judiciary LL	Lot 2392, Square 0529	2018
2018 CVT 000301	No	T-C Ashton Judiciary LL	Lot 2391, Square 0529	2018
2018 CVT 000300	No	T-C Ashton Judiciary LL	Lot 2390, Square 0529	2018
2018 CVT 000299	No	T-C Ashton Judiciary LL	Lot 2389, Square 0529	2018
2018 CVT 000298	No	T-C Ashton Judiciary LL	Lot 2388, Square 0529	2018
2018 CVT 000297	No	T-C Ashton Judiciary LL	Lot 2387, Square 0529	2018
2018 CVT 000296	No	T-C Ashton Judiciary LL	Lot 2386, Square 0529	2018
2018 CVT 000295	No	T-C Ashton Judiciary LL	Lot 2385, Square 0529	2018
2018 CVT 000294	No	T-C Ashton Judiciary LL	Lot 2384, Square 0529	2018
2018 CVT 000293	No	T-C Ashton Judiciary LL	Lot 2383, Square 0529	2018

2018 CVT 000292	No	T-C Ashton Judiciary LL	Lot 2382, Square 0529	2018
2018 CVT 000291	No	T-C Ashton Judiciary LL	Lot 2381, Square 0529	2018
2018 CVT 000290	No	T-C Ashton Judiciary LL	Lot 2380, Square 0529	2018
2018 CVT 000289	No	T-C Ashton Judiciary LL	Lot 2379, Square 0529	2018
2018 CVT 000288	No	T-C Ashton Judiciary LL	Lot 2378, Square 0529	2018
2018 CVT 000287	No	T-C Ashton Judiciary LL	Lot 2377, Square 0529	2018
2018 CVT 000286	No	T-C Ashton Judiciary LL	Lot 2376, Square 0529	2018
2018 CVT 000285	No	T-C Ashton Judiciary LL	Lot 2375, Square 0529	2018
2018 CVT 000211	No	SNH Medical Office Pro	Lot 0079, Square 0073	2018
2018 CVT 000132	No	Chromium LLC	Lot 0846, Square 0036	2018
2020 CVT 000057	No	National Housing Cente	Lot 0017, Square 0213	2020
2019 CVT 000426	No	FP 1211 Connecticut A	Lot 0084, Square 0159	2019
2019 CVT 000405	No	Dupont Park Apartmen	Lots 1, 2 all in Square 5	2019
2019 CVT 000392	No	District Apartments Rea	Lots 828, 829, 832, 70	2019
2019 CVT 000361	No	The American Universit	Lot 0006, Square 1601	2019
2019 CVT 000231	No	BDC Palisades, LLC	Lot 0859, Square 0211	2019
2019 CVT 000220	No	BDC Capital Properties,	Lot 0011, Square 1655	2019
2019 CVT 000219	No	Columbia Realty Ventu	Lot 0001, Square 1601	2019
2019 CVT 000218	No	KEW Building LLC	Lot 0304, Square 1266	2019
2019 CVT 000201	No	American Federation of	Lot 0895, Square 0628	2019
2019 CVT 000180	No	Saul Subsidiary II, LP	Lot 0820, Square 0459	2019
2018 CVT 000382	No	Potomac Center CF LLC	Lot 0841, Square 0327	2018
2018 CVT 000225	No	15th and H Street Assoc	Lot 0022, Square 0222	2018
2020 CVT 000354	No	RV Avenue, LLC	Lots 2002 and 2003 All	2020
2020 CVT 000229	No	915 15th Street, LLC	Lot 0009, Square 0218	2020
2020 CVT 000169	No	5100 Wisconsin Associ	Lot 0009, Square 1656	2020
2020 CVT 000096	No	BGW, LP	Lot 0050, Square 0217	2020
2019 CVT 000332	No	MEPT 777 6th Street LL	Lot 0833, Square 0486	2019
2019 CVT 000074	No	Sheldon B Kamins	Lot 0891, Square 0628	2019
2018 CVT 000734	No	CHSP Navy Yard, LLC	Lot 0817, Square 0741	2018
2018 CVT 000732	No	District of Columbia LG	Lot 3226, Square 0515	2018
2018 CVT 000371	No	MEPT 777 6th Street LL	Lot 0833, Square 0486	2018
2018 CVT 000139	No	Bromine, LLC	Lot 0061, Square 0092	2018
2019 CVT 000348	No	T-C Ashton Judiciary LL	Lots 2375 through 242	2019
2019 CVT 000276	No	M Street Development	Lots 803 & 804 All in Sc	2019
2020 CVT 000128	No	L Street, LLC	Lot 0821, Square 0162	2020
2019 CVT 000436	No	First American Trust FSI	Lot 2001, Square 0162	2019
2019 CVT 000396	No	Meridian Towers Apartı	Lots 2001-2228 All in S	2019
2019 CVT 000255	No	National Housing Cente	Lot 0017, Square 0213	2019
2019 CVT 000101	No	1800 Massachusetts Av	Lot 0056, Square 0137	2019
2019 CVT 000084	No	915 15th Street, LLC	Lot 0009, Square 0218	2019
2019 CVT 000068	No	Society for Neuroscienc	Lot 0101, Square 0247	2019
2018 CVT 000735	No	Carver Hall, LP	Lot 0104, Square 5812	2018
2018 CVT 000733	No	Carver Hall, LP	Lot 0103, Square 5812	2018
2018 CVT 000727	No	Carver Hall, LP	Lot 0068, Square 5811	2018
2018 CVT 000731	No	Carver Hall, LP	Lot 0102, Square 5812	2018
2018 CVT 000728	No	Carver Hall, LP	Lot 0069, Square 5811	2018
2018 CVT 000724	No	Carver Hall, LP	Lot 0067, Square 5811	2018

2018 CVT 000586	No	CCDC Office, LLC	Lot 7021, Square 0374	2018
2018 CVT 000463	No	The Realty Associates Fu	Lot 0807, Square 0217	2018
2018 CVT 000220	No	First American Trust FSI	Lot 2002, Square 0162	2018
2018 CVT 000218	No	First American Trust FSI	Lot 2001, Square 0162	2018
2018 CVT 000107	No	13th & L Associates	Lot 0042, Square 0284	2018
2018 CVT 000098	No	Columbia Realty Ventu	Lot 0001, Square 1601	2018
2020 CVT 000507	No	First American Trust FSI	Lot 2002, Square 0162	2020
2020 CVT 000506	No	CV 77 H Street, LLC	Lot 7020, Square 0623	2020
2020 CVT 000475	No	Starwood Realty CMBS	Lot 0854, Square 0037	2020
2020 CVT 000455	No	National Guard Associa	Lot 0060, Square 0625	2020
2020 CVT 000412	No	Potomac Creek Associa	Lot 7004, Square 0435	2020
2020 CVT 000347	No	151 Q Street Residentia	Lots 816 through 820,	2020
2020 CVT 000268	No	The Morris and Gwend	Lot 0066, Square 0248	2020
2020 CVT 000230	No	Trinity Community LP a	Lot 806 & 2129 throug	2020
2020 CVT 000171	No	Wilson NPB, LLC	Lot 0053, Square 0254	2020
2020 CVT 000155	No	Federal Center Office As	Lot 0808, Square 0493	2020
2020 CVT 000377	No	VEF-VN Capitol Plaza I,	Lot 0856, Square 0672	2020
2019 CVT 000404	No	725 Fifteenth Street Co	Lot 0019, Square 0222	2019
2019 CVT 000305	No	Unizo Real Estate DC Si	Lot 0810, Square 0537	2019
2019 CVT 000288	No	RSSN Associates Limite	Lots 0883, 0884 and 08	2019
2019 CVT 000092	No	EJC 1331 F Street, LLC	Lot 0059, Square 0253	2019
2018 CVT 000767	No	Mondrian Realty, LLC	Lots 2001 - 2004 all in S	2018
2018 CVT 000493	No	1301 K Street, LP	Lot 0822, Square 0248	2018
2020 CVT 000290	No	7036 Eastern, LLC	Lot 0832, Square 3352	2020
2017 CVT 000897	No	FHF I 1333 H Street, LL	Lot 0046, Square 0250	2017
2017 CVT 000876	No	EQR-425 Massachusett	Lot 0862, Square 516S	2017
2017 CVT 000867	No	NOMA Development LL	Lot 0849, Square 0673	2017
2017 CVT 000836	No	5100 Connecticut LLC	Lot 0018, Square 1879	2017
2017 CVT 000790	No	Sentinel Square I, LLC	Lot 0853, Square 0674	2017
2018 CVT 000411	No	160-60 LLC	Lot 0071, Square 0734	2018
2017 CVT 000324	No	Van Ness Center Associa	Lot 0805, Square 2049	2017
2017 CVT 000111	No	IA Urban Hotels Washir	Lot 0858, Square 0250	2017
2017 CVT 000031	No	Granite LLC Olshan Fro	Lot 0809, Square 0221	2017
2016 CVT 000744	No	Riverfront Holdings I, L	Lot 0814, Square 0708	2016
2015 CVT 000498	No	Riverfront Holdings I, L	Lot 0814, Square 0708	2015
2020 CVT 000274	No	SCG 5929 Georgia Aven	Lot 0039, Square 2986	2020
2018 CVT 000457	No	WRIT - 2445 M LLC	Lot 0871, Square 0024	2018
2017 CVT 000909	No	WRIT - 2445 M LLC	Lot 0871, Square 0024	2017
2019 CVT 000453	No	2033 K, LP	Lot 0088, Square 0076	2019
2019 CVT 000351	No	3345 M Street, LLC	Lot 0081, Square 1205	2019
2019 CVT 000338	No	T-C Mass Court LLC	Lot 0851, Square 0529	2019
2019 CVT 000260	No	Brookland Investments	Lot 0077, Square 4128	2019
2019 CVT 000236	No	Bancroft Development	Lots 2100-2114 all in S	2019
2020 CVT 000287	No	HP West End, LLC	Lot 0008, Square 2911	2020
2020 CVT 000286	No	Himmelfarb Properties	Lot 0003, Square 2911	2020
2020 CVT 000284	No	Himmelfarb Properties	Lot 0816, Square 2911	2020
2020 CVT 000199	No	Northwestern Develop	Lot 0825, Square 0142	2020
2019 CVT 000148	No	1010 Vermont Avenue	Lot 0027, Square 0216	2019

2019 CVT 000143	No	Family Faith Freedom F	Lot 0021, Square 0405	2019
2019 CVT 000098	No	Sirius, LLC	Lot 0058, Square 0239	2019
2019 CVT 000067	No	251 Massachusetts Ave	Lot 0852, Square 0560	2019
2018 CVT 000600	No	Potomac Creek Associa	Lot 0871, Square 0387	2018
2019 CVT 000397	No	HH Churchill Hotel Ass	Lot 0820, Square 2530	2019
2018 CVT 000257	No	1743 P Street, LP	Lot 2348, Square 0156	2018
2019 CVT 000269	No	1900 M LLC	Lot 0079, Square 0117	2019
2019 CVT 000071	No	American Association f	Lot 0038, Square 0287	2019
2020 CVT 000288	No	Highview Towers, Inc.	Lot 0001, Square 1932	2020
2020 CVT 000283	No	G. Thomas Borger, Trus	Lot 0810, Square 3903	2020
2019 CVT 000331	No	MEPT-FCP Patriots Plaz	Lot 0813, Square 0537	2019
2019 CVT 000316	No	Communication Work	Lot 0043, Square 0568	2019
2019 CVT 000285	No	1776 Eye SPE, LLC	Lot 0053, Square 0127	2019
2018 CVT 000272	No	1743 P Street Limited F	Lot 2353, Square 0156	2018
2017 CVT 000132	Yes	1133 20th Street Build	Lot 0879, Square 0117	2017
2017 CVT 000339	No	1441 L Associates LLC	Lot 0102, Square 0214	2017
2016 CVT 000523	Yes	5100 Wisconsin Associ	Lot 0009, Square 1656	2016
2020 CVT 000280	No	CMK DEV LLC	Lot 0128, Square 1873	2020
2020 CVT 000279	No	CRC Tuckerman Street,	Lot 0001, Square 2729	2020
2019 CVT 000193	No	ARIA 18th Street, LLC	Lot 2560, Square 0047	2019
2018 CVT 000275	No	1743 P Street, LP	Lot 2356, Square 0156	2018
2018 CVT 000274	No	1743 P Street, LP	Lot 2355, Square 0156	2018
2018 CVT 000273	No	1743 P Street, LP	Lot 2354, Square 0156	2018
2018 CVT 000271	No	1743 P Street, LP	Lot 2352, Square 0156	2018
2018 CVT 000270	No	1743 P Street, LP	Lot 2351, Square 0156	2018
2018 CVT 000269	No	1743 P Street, LP	Lot 2350, Square 0156	2018
2018 CVT 000268	No	1743 P Street, LP	Lot 2349, Square 0156	2018
2018 CVT 000267	No	1743 P Street, LP	Lot 2348, Square 0156	2018
2018 CVT 000266	No	1743 P Street, LP	Lot 2347, Square 0156	2018
2018 CVT 000265	No	1743 P Street, LP	Lot 2346, Square 0156	2018
2018 CVT 000264	No	1743 P Street, LP	Lot 2345, Square 0156	2018
2018 CVT 000263	No	1743 P Street, LP	Lot 2344, Square 0156	2018
2018 CVT 000262	No	1743 P Street, LP	Lot 2343, Square 0156	2018
2018 CVT 000261	No	1743 P Street, LP	Lot 2341, Square 0156	2018
2018 CVT 000260	No	1743 P Street, LP	Lot 2342, Square 0156	2018
2018 CVT 000259	No	1743 P Street, LP	Lot 2340, Square 0156	2018
2018 CVT 000258	No	1743 P Street, LP	Lot 2339, Square 0156	2018
2018 CVT 000257	No	1743 P Street, LP	Lot 2338, Square 0156	2018
2018 CVT 000256	No	1743 P Street, LP	Lot 2337, Square 0156	2018
2018 CVT 000255	No	1743 P Street, LP	Lot 2336, Square 0156	2018
2018 CVT 000254	No	1743 P Street, LP	Lot 2335, Square 0156	2018
2018 CVT 000253	No	1743 P Street, LP	Lot 2334, Square 0156	2018
2018 CVT 000252	No	1743 P Street, LP	Lot 2333, Square 0156	2018
2018 CVT 000365	No	Jemals Cayre Carbarn L	Lot 0047, Square 1203	2018
2018 CVT 000579	No	Elaine G. Miller and Wi	Lot 0126, Square 0210	2018
2017 CVT 000341	No	Willcap Holdings LLC	Lot 0818, Square 0221	2017
2016 CVT 000351	No	600 Second Street Hol	Lot 0825, Square 0720	2016
2017 CVT 000513	No	Sidra Madison LLC	Lot 0861, Square 0214	2017

2013 CVT 011576	No	Jemal's Uline LLC	Lots 8-11, 42, 43, 802 a	2013
2019 CVT 000271	No	Watergate South, Inc	Lot 0812, Square 0008	2019
2019 CVT 000182	No	Lencshire Associates, LI	Lot 0064, Square 1923	2019
2019 CVT 000465	No	Horning-Brandywine A	Lots 2001-2183, 2187-	2019
2019 CVT 000117	No	Jemals Second Nationa	Lot 0034, Square 0456	2019
2019 CVT 000443	No	Stanley H. Kamerow Tru	Lot 2535, Square 0209	2019
2019 CVT 000303	No	1680 Wisconsin Avenu	Lot 0839, Square 1295	2019
2019 CVT 000258	No	Oxford Bit Gallery Place	Lot 7001, Square 0455	2019
2019 CVT 000191	No	2400 LLC	Lot 0819, Square 0027	2019
2019 CVT 000169	No	1625 Massachusetts Av	Lot 0161, Square 0181	2019
2019 CVT 000150	No	American College of Su	Lot 0901, Square 0628	2019
2019 CVT 000140	No	Brickman 4201 Connec	Lot 0006, Square 2051	2019
2019 CVT 000355	No	Reserve Officers Associa	Lot 0010, Square 0726	2019
2019 CVT 000328	No	BCSP 2445 Property LL	Lot 0871, Square 0024	2019
2018 CVT 000099	No	Columbia Realty Ventu	Lot 0003, Square 2106	2018
2019 CVT 000364	No	Willard Associates	Lot 0033, Square 0225	2019
2019 CVT 000243	No	National Education Ass	Lots 0034, 0035 all in S	2019
2019 CVT 000089	No	Trizechahn 1400 K Stre	Lot 0079, Square 0218	2019
2019 CVT 000398	No	Windsor Associates IV,	Lot 0041, Square 0211	2019
2019 CVT 000458	No	Noiro South, LLC	Lot 0059, Square 0067	2019
2019 CVT 000383	No	Vaughan McLean LLC	Lot 2043, Square 1819	2019
2019 CVT 000307	No	US Theatre Corporatior	Lot 0816, Square 0431	2019
2019 CVT 000294	No	901 F LLC	Lot 0823, Square 0376	2019
2019 CVT 000291	No	1090 Vermont Avenue	Lot 0034, Square 0216	2019
2019 CVT 000165	No	Jamestown Premier On	Lots 0846, 7001 all in S	2019
2018 CVT 000413	No	Stanley H Kamerow Tru	Lot 2535, Square 0209	2018
2018 CVT 000251	No	1743 P Street Limited F	Lot 2332, Square 0156	2018
2018 CVT 000250	No	1743 P Street Limited F	Lot 2331, Square 0156	2018
2018 CVT 000249	No	1743 P Street Limited F	Lot 2330, Square 0156	2018
2019 CVT 000105	No	CLPF-CC Pavilion, LP	Lots 2006 and 2007 all	2019
2019 CVT 000100	No	5100 Wisconsin Associ	Lots 9, 807 and 810 all	2019
2018 CVT 000627	No	711 Edgewood Street, I	Lot 0005, Square 3636	2018
2019 CVT 000317	No	XM Investment, LLC	Lot 0805, Square 3518	2019
2018 CVT 000469	No	WRIT-Kenmore, LLC	Lot 0825, Square 1869	2018
2019 CVT 000435	No	Wardman Hotel Owner	Lot 0850, Square 2132	2019
2019 CVT 000082	No	999 E Street Owner, LL	Lot 0038, Square 0377	2019
2019 CVT 000078	No	National Association of	Lot 0013, Square 0627	2019
2018 CVT 000409	No	JBG - Shay Retail, LLC	Lot 2017, Square 0393	2018
2018 CVT 000230	No	JBG - Hatton Retail, LLC	Lot 2003, Square 0416	2018
2019 CVT 000299	No	Sidegames, LLC	Lot 0312, Square 1300	2019
2019 CVT 000279	No	1899 L Street Tower, LI	Lot 0089, Square 0140	2019
2019 CVT 000267	No	1499 Massachusetts, LI	Lot 0850, Square 0212	2019
2019 CVT 000088	No	Boyd DC I GSA, LLC	Lot 0089, Square 0622	2019
2019 CVT 000394	No	GRA Properties, LP	Lot 0037, Square 0561	2019
2019 CVT 000382	No	Wharf 3B Hotel REIT Le	Lot 7014, Square 0473	2019
2019 CVT 000293	No	1156 Fifteenth, LLC	Lot 0079, Square 0197	2019
2018 CVT 000462	No	Windermere/Harrowga	Lot 0130, Square 0177	2018
2018 CVT 000461	No	Windermere/Harrowga	Lot 0129, Square 0177	2018

2019 CVT 000359	No	Laborers International	Lot 0066, Square 0199	2019
2019 CVT 000296	No	T C 800 17th Street NW	Lot 0055, Square 0127	2019
2019 CVT 000159	No	Federal Center, LP	Lot 0029, Square 0800	2019
2019 CVT 000141	No	Southeast Realty, LLC	Lot 0032, Square 0698	2019
2019 CVT 000070	No	975 Carroll Square, LLC	Lot 0828, Square 0376	2019
2012 CVT 011371	Yes	Mount Vernon Develop	Lot 0019, Square 0527	2012
2019 CVT 000253	No	2801 Fifteenth Street N	Lot 0001, Square 2669	2019
2019 CVT 000206	E	AMSQ, LP	Lot 0808, Square 0631	2019
2018 CVT 000113	No	ACOG Land Holding Co	Lot 0024, Square 0299	2018
2019 CVT 000337	No	West Madison A Corpo	Lot 0027, Square 0315	2019
2018 CVT 000460	No	West Madison A Corpo	Lot 0027, Square 0315	2018
2017 CVT 000869	No	COPT Maritime I & II, LI	Lot 0811, Square 1025	2017
2019 CVT 000158	No	Elaine G. Miller and Wi	Lot 0126, Square 0210	2019
2019 CVT 000104	No	Jemals Moran Building,	Lot 0039, Square 0486	2019
2018 CVT 000163	No	Willard Associates	Lot 0033, Square 0225	2018
2019 CVT 000270	No	VEF-VN Capitol Plaza I,	Lot 0856, Square 0672	2019
2019 CVT 000259	No	600 Second Street Hol	Lot 0825, Square 0720	2019
2019 CVT 000226	No	Seven Hundred 2nd Str	Lot 0826, Square 0720	2019
2019 CVT 000493	No	315 H, LLC	Lot 0092, Square 0777	2019
2019 CVT 000227	No	Columbia Realty Venyu	Lot 0003, Square 2106	2019
2018 CVT 000442	No	Rhode Island and M Str	Lot 0035, Square 0160	2018
2019 CVT 000281	No	MDP 1338 Wisconsin L	Lot 0137, Square 1231	2019
2019 CVT 000086	No	Square 407 Limited Pa	Lot 0815, Square 0407	2019
2018 CVT 000536	No	915 15th Street, LLC	Lot 0009, Square 0218	2018
2017 CVT 000021	No	CCDC Hotel, LLC	Lot 0397, Square P100	2016

OTR Assessed Amount	Court Assesses Amount	Refund Amount
18186220	17337780	16035.52
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1.43E+08	91244640	972150.2
1.67E+08	1.18E+08	904010.5
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3.05E+08	2.55E+08	952523.3
19083130	$18,600,00	9131.16
9286100	8967500	5639.22
29730070	28500000	23248.32
32407470	31900000	9591.18
15140990	14616600	9910.98
21117470	20268000	7220.5
30151950	28642000	12834.58
$22,593,540 (Aggregat	$22,144,900 (Aggregat	$8,479.30 (Aggregate Amount)
1.49E+08	1.45E+08	58016.01
40112910	38525900	29994.49
1.08E+08	1.07E+08	$31,01.20
2357840	2257000	857.14
75942060	72900000	57494.94
29409440	26360000	57634.42
36930450	36010000	17396.51
19151620	17200000	36885.62
21949260	20440900	28508
$2,764,840 (Aggregate	$2,252,000 (Aggregate	$4,359.18 (Aggregate Amount)
27573920	26471000	9374.82
$57,416,440 (Aggregat	$55,753,300 (Aggregat	$14,976.24 (Aggregate Amount)
1.1E+08	1.02E+08	143943.5
1.58E+08	1.34E+08	435579.4
83749490	80516776	59805.21
6142500	5100000	18452.26
70802140	66855600	74589.6
1.39E+08	1.03E+08	673521.4
1.49E+08	1.25E+08	453111.2
48077650	45788595	43263.13
77503180	71667175	51090.97
54451350	45000000	178630.5
31098880	30636900	8731.42
1.53E+08	1.5E+08	42666.37
10598760	10044700	10471.72
$10,920,330 (Aggregat	$9,588,000 (Aggregate	$11,324.80 (Aggregate Amount)
$89,048,540 (Aggregat	$81,768,850 (Aggregat	$137,586.14 (Aggregate Amount)
$91,739,150 (Aggregat	$89,343,697 (Aggregat	$20,361.36 (Aggregate Amount)
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38093609	35808000	43198.02
$10,533,540 (Aggregat	$8,295,040 (Aggregate	$19,010.20 (Aggregate Amount)
2.23E+08	1.99E+08	442664.8
8377230	7531000	14978.27

52962820	50496700	20962.02
32628700	30850100	33615.54
1.5E+08	1.45E+08	98420.81
12975470	10737000	Not listed
7721010	7554000	2956.08
3.52E+08	3.51E+08	19698.15
66881210	61024500	49782.04
1.09E+08	1.02E+08	60223.35
2.17E+08	2.1E+08	61389.7
1.25E+08	1.05E+08	390066.7
23330680	22775200	10498.57
1.82E+08	1.81E+08	25800.01
53245570	48096920	97309.48
24026850	23800000	4287.47
1.19E+08	1.09E+08	187827.6
1.61E+08	1.56E+08	80204.42
1.96E+08	1.9E+08	113837.8
1.03E+08	95645500	145666.3
83246000	82760000	9185.4
1.46E+08	1.44E+08	26652.59
50555740	49927850	5337.06
32104400	31380790	13676.23
27962300	25650300	43696.8
1350900	1014402	2860.23
941690	707123	1993.83
1084650	814473	2296.51
544900	409170	1153.71
1350900	1014402	2860.23
941690	707123	1993.83
1084650	814473	2296.51
544900	409170	1153.71
1350900	1014402	2860.23
941690	707123	1993.83
1084650	814473	2296.51
544900	409170	1153.71
1350900	1014402	2860.23
941690	707123	1993.83
544900	409170	1153.71
11127840	10381700	13803.59
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$59,803,120 (Aggregat	$58,203,999 (Aggregat	$13,592.53 (Aggregate Amount)
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1.48E+08	1.45E+08	23603.06
93413480	92739427	12739.6
93790550	91062000	51569.6
18258980	16235000	38253.22
21163830	20911900	4761.48
1.12E+08	1.1E+08	49702.74

13387986	12922000	3960.88	
15148710	14771030	7138.15	
33759690	32774000	8378.37	
1.83E+08	1.74E+08	77836.63	
$173,348,849 (Aggrega	$171,777,290 (Aggrega	$29,094.70 (Aggregate Amount)	
n/a	n/a	2684736	
7335640	7270000	1161.83	
45040290	40299000	89610.38	
1.09E+08	1.07E+08	47286.86	
$22,830,160 (Aggregat	$20,764,280 (Aggregat	$17,559.98 (Aggregate Amount)	
47313590	46400000	17266.85	
$78,933,280 (Aggregat	$76,478,100 (Aggregat	$46,402.90 (Aggregate Amount)	
40826460	40205400	5561.72	
17362070	16979.18	16979.18	
36544020	34940000	24093.66	
46433090	45873400	10578.14	
51824890	49917200	36055.34	
7138930	6168800	17947.4	
$39,661,939 (Aggregat	$36,231,600 (Aggregat	$24,453.66 (Aggregate Amount)	
9528480	9054000	4033.08	
52462650	51492000	18345.3	
$55,834,110 (Aggregat	$51,535,500 (Aggregat	$50,553.38 (Aggregate Amount)	
$40,274,400 (Aggregat	$38,959,000 (Aggregat	$11,180.90 (Aggregate Amount)	Chart list a dif
20380530	19179000	10213.01	
58935800	57572520	25765.99	
18414010	17000000	26724.79	
82280950	73982540	156840	
1.17E+08	1.16E+08	28704.94	
$99,388,830 (Aggregat	$90,334,370 (Aggregat	$76,962.91 (Aggregate Amount)	
25257400	23523300	32774.49	
13671030	12598000	20280.27	
$44,104,830 (Aggregat	$42,070,995 (Aggregat	$17,287.80 (Aggregate Amount)	
29057440	23796200	44720.54	
16678930	16307000	3286.97	
21280080	19969300	11141.63	
12972500	12057700	17289.72	
$17,592,440 (Aggregat	$17,000,000 (Aggregat	$5,035.74 (Aggregate Amount)	
16564970	13574500	56056.82	
30954750	$29, 588,300	11614.82	
1.04E+08	1.03E+08	19225.08	
13485300	12666000	15484.78	
39440300	38922200	9792.09	
35295280	33599000	32059.7	
27465390	27176600	5458.13	
3.13E+08	2.51E+08	1179617	
1.18E+08	1.07E+08	198429.6	
40856190	36217000	87680.69	
5574160	5374160	3700	

7120120	6500000	5736.11
68587190	60000000	79431.51
1477260	1377900	844.56
2.63E+08	2.55E+08	148209.3
55191300	52530000	50298.58
56527610	55800000	13751.83
17478270	17100000	7149.3
28505150	25336210	26935.99
16270050	14612000	14093.43
56189580	53018100	26957.58
18451980	17419200	19519.54
6332130	5901000	4097.8
$21,722,270 (Aggregat	$20,000,000 (Aggregat	$32,550.90 (Aggregate Amount)
$31,493,550 (Aggregat	$29,690,000 (Aggregat	$15,330.18 (Aggregate Amount)
$89,048,540 (Aggregat	$81,768,850 (Aggregat	$137,586.14 (Aggregate Amount)
67021900	56500000	198863.9
$179,909,520 (Aggrega	$176,772,328 (Aggrega	$58,193.95 (Aggregate Amount)
42268050	39800000	20979.04
23871260	23400000	8906.82
46111960	44500000	30466.04
46905740	44495400	45555.44
1.81E+08	1.74E+08	56562.57
94092370	91356700	51704.16
$224,548,940 (Aggrega	$215,000,000 (Aggrega	$180,474.98 (Aggregate Amount)
99633990	97777440	35088.8
96552250	92000000	86037.53
1.55E+08	1.52E+08	66275.12
17861190	16232810	15388.19
92771260	84193990	162110.4
4188924	3604226	4969.93
29409440	26360	57634.42
52585700	50488700	39633.3
65901800	62231500	69368.67
43854230	42500000	25594.95
3.4E+08	3.3E+08	174712.9
1.04E+08	1.02E+08	48218.24
72040570	70698040	25373.82
63351240	62624920	13727.45
81961970	80990000	18370.23
2.48E+08	2.45E+08	48714.75
81623770	80724590	16994.5
42386000	40712400	31631.04
1.77E+08	1.72E+08	95906.16
69435900	68676400	14354.55
68505090	68130000	7089.2
30887300	29516220	25364.98
57868280	55983500	35622.34
55015280	50611720	37430.26

39946480	37512800	20686.28
36879800	33684600	60389.28
1.3E+08	1.26E+08	34604.52
1.55E+08	1.47E+08	154787.4
3.31E+08	3.17E+08	256450.7
1.21E+08	1.15E+08	119887.2
2.66E+08	20987000	95467.87
2.11E+08	1.98E+08	239021.1
1.06E+08	1.04E+08	36023.59
1.03E+08	99394700	30929.25
2152940	1870000	4668.51
321810	227865	689.53
93841420	88790000	44909.14
3.38E+08	3.35E+08	58569.2
72750380	67305750	46279.36
25543640	19820000	108176.8
77099290	73408770	69750.83
44302140	35424220	75462.32
36875960	34627200	19114.46
51846580	49150170	49883.58
3.27E+08	3.26E+08	30611.19
2.42E+08	2.29E+08	246790
74930780	72076670	53942.68
1.35E+08	1.33E+08	53952.32
98470790	95500000	56147.93
3.49E+08	3.47E+08	44974.82
73492710	70694270	52890.51
3.32E+08	3.25E+08	138626.4
86354950	82615200	70681.28
1.55E+08	1.53E+08	38495.71
54609910	49900000	89017.3
45235180	35424220	83393.16
59122150	53900000	96609.78
33166640	32500000	12599.5
59449130	55338400	77692.8
2.42E+08	2.37E+08	98099.32
2.22E+08	2.18E+08	81061.72
2.66E+08	2.5E+08	310285.7
1.41E+08	1.34E+08	134729.6
2.8E+08	2.5E+08	561734.8
3.2E+08	2.5E+08	1300200
32740900	28000000	89603.02
1.34E+08	1.33E+08	32121.5
1.59E+08	1.51E+08	149627.9
75597980	69988050	79913.45
1.55E+08	1.45E+08	189000
83601100	72373084	212209.5
1.13E+08	89999940	198418.2

2.82E+08	2.76E+08	126263.3
1.71E+08	1.58E+08	155188.4
1.01E+08	94763640	53122.25
87182310	80041860	67450.89
21000440	$20200,00	15128.32
1.39E+08	1.36E+08	47219.95
74670705	72872130	33993.06
1.73E+08	1.72E+08	29094.7
3.98E+08	3.91E+08	137885.1
76807580	67500000	79114.43
93007090	87987020	44305.12
27270000	24007600	61659.36
Aggreagate not given	Aggregate not given	43846.79
1.1E+08	1.07E+08	53251.7
1.59E+08	1.5E+08	166764.5
11091730	10575060	9765.07
71381600	69238000	40514.04
1.49E+08	1.45E+08	58016.01
1504300	1400000	886.55
1.53E+08	1.4E+08	235139.1
1350900	1014402	2860.23
941690	707123	1993.83
544900	409170	1153.71
1084650	814473	2296.51
1350900	1014402	2860.23
1.49E+08	1.47E+08	24168.53
12611810	12390000	4103.48
1084650	814473	2296.51
941690	707123	1993.83
1084650	814473	2296.51
544900	409170	1153.71
626750	470632	1327.01
1084650	814473	2296.51
544900	409170	1153.71
941690	707123	1993.83
544900	409170	1153.71
626750	470632	1327.01
1084650	814473	2296.51
544900	409170	1153.71
1084650	814473	2296.51
544900	409170	1153.71
626750	470632	1327.01
1084650	814473	2296.51
544900	409170	1153.71
1084650	814473	2296.51
544900	409170	1153.71
626750	470632	1327.01
1084650	814473	2296.51

544900	409170	1153.71	
1084650	814473	2296.51	
544900	409170	1153.71	
941690	707123	1993.83	
626750	470632	1327.01	
941690	707123	1993.83	
544900	409170	1153.71	
626750	470632	1327.01	
35271510	32900000	43872.94	
33848240	32980170	16059.29	
79474200	78500000	18412.38	
59445610	56300000	59452.03	
$22,419,210 (Aggregat	$20,072,111 (Aggregat	$19,950.40 (Aggregate Amount)	
75042350	64390000	85954.98	
41378120	39929810	27373.06	
11907750	11495220	3506.5	
13919610	13088750	15703.25	
52595280	51376060	23043.26	
27828030	25820000	17068.26	
44151940	41000000	59571.67	
1.95E+08	1.93E+08	45425.02	
2.37E+08	1.91E+08	847950.8	
94063290	87500000	58990.85	
$229,736,840 (Aggrega	$228,327,150 (Aggrega	$12,455.73 (Aggregate Amount)	
13455780	13099890	6726.87	
26446210	24054230	45208.42	
1.19E+08	1.16E+08	70937.37	
1.24E+08	1.2E+08	83125.22	
60318210	59700000	11684.17	
77288100	74500000	51579.85	
1.07E+08	85353600	188009	
1.19E+08	1.15E+08	79091.57	
15190610	14889030	5579.23	
$40,311,990 (Aggregat	$31,999,996 (Aggregat	$70,652.02 (Aggregate Amount)	
$29,409,440 (Aggregat	$26,360,000 (Aggregat	$57,634.42 (Aggregate Amount)	
42584030	42250000	6313.17	
$10,051,600 -	$7,810,000 -	$51,738.24 -	$51,738.
51003360	44585008	54555.95	
86152160	84900000	23665.82	
82145070	79000000	59441.82	
14165870	13683390	9118.87	
36264480	34839550	26931.17	
460610	419606	357.04	
1117460	1015777	864.31	
923200	839196	714.03	
1323190	1202787	1023.43	
430290	391136	332.81	
1237350	1124758	957.04	

4.83E+08	4.79E+08		74177.26
19397240	18800000		11048.94
10051600	7810000		41469.6
10051600	7810000		41469.6
1.28E+08	$125,900,00	(hc	35045.29
52001723	50000000		5652.72
9762500	7810000		34559.25
1.02E+08	93733075		72035.76
1.04E+08	99984900		85038.66
83737840	74800000		130072.4
1.78E+08	1.71E+08		131619.6
2.09E+08	2.02E+08		56560.87
58830740	57746430		20493.46
$50,637,390 (Aggregat	$44,535,000 (Aggregat		$51,870.13 (Aggregate Amount)
1.6E+08	1.49E+08		202753.3
1.95E+08	1.91E+08		73603.97
1.72E+08	1.69E+08		57265.67
7027530	6100000		16417.28
1.46E+08	1.44E+08		46338.83
14377920	13029900		21099.31
64992340	61000000		75455.23
49130990	4.11E+08		68152.92
$411,937,860 (Aggrega	$378,620,000 (Aggrega		$616,380.41 (Aggregate Amount)
1442970	1329700		962.79
1.62E+08	1.51E+08		201146.3
1.96E+08	1.76E+08		169327.2
1.09E+08	98366160		93266.93
5951960	5750000		1716.66
2.08E+08	2.03E+08		83776.33
7328950	6962500		6779.33
85935980	79900000		111665.6
1.38E+08	1.1E+08		514934.6
51846580	49150170		49883.58
26107640	18485798		141004.1
25388299	17976465		137118.9
39240860	35900000		63142.25
1.8E+08	1.35E+08		838820.2
1.86E+08	1.45E+08		756059.8
47790310	45097870		50887.12
22373660	21200000		22182.17
1.68E+08	1.66E+08		18948.29
5921700	5384370		4567.3
12602190	11910003		5883.62
2612930	2600000		213.35
3047070	2725000		5314.16
8315530	8000000		5584.88
3.21E+08	3.18E+08		69296.09
23913150	22700000		22928.54

20609600	20165000	8402.94	
1213190	1143190	595	
35866300	34826700	19648.44	
1.34E+08	1.16E+08	341324.3	
42012800	40700100	24810.03	
321810	227865	689.53	
48179210	46400000	33627.07	
75199930	74147030	19899.81	
10365340	9061570	11082.05	
6412980	5846540	4814.74	
2.02E+08	1.95E+08	132863.6	
90541700	88500000	38588.13	
1.36E+08	1.32E+08	79425.17	
321810	227865	689.53	
65840900	58086540	143455.7	
64544920	47627470	156486.4	
24240770	21775517	45607.18	
93718420	85990100	65690.72	
3599020	3383690	1830.31	
2152940	1870000	4668.51	
644890	456629	1491.22	
644890	456629	1491.22	
358960	254170	781.72	
393850	278874	868.3	
644890	456629	1491.22	
644890	456629	1491.22	
358960	254170	781.72	
321810	227865	689.53	
393850	278874	868.3	
644890	456629	1491.22	
644890	456629	1491.22	
358960	254170	781.72	
321810	227865	$689.53	Order shows for Lot 2342
393850	278874	868.3	
358960	254170	781.72	
644890	456629	1491.21	
358960	254170	781.72	
292290	227865	689.53	
393850	278874	868.3	
579590	410392	1329.18	
437760	309966	977.25	
579590	410392	1329.19	
579590	410392	1329.19	
36548700	35700000	15700.95	
33921690	30312500	30678.12	
28643774	26415810	41217.33	
1.91E+08	1.81E+08	188245.6	
27577260	22395760	95857.75	

$22,616,240 (Aggregat	$21,375,000 (Aggregat	$20,480.46 (Aggregate Amount)
1.34E+08	1.27E+08	57562.09
20922460	18479580	20846.57
77503180	71667175	51090.97
14450145	12282000	40977.94
8588026	7446000	20213.86
7976350	7521760	8046.25
2.44E+08	2.4E+08	77787.3
20302750	18800000	12773.38
53040630	52822030	4131.54
95757850	93056660	51052.49
23500770	23439200	1163.67
11518990	10859000	12473.81
1.21E+08	1.05E+08	318435.1
50854710	48488610	27529.57
4.06E+08	4.05E+08	29613.84
1.12E+08	1.07E+08	92861.37
94071460	91630700	46130.36
48098790	45098930	25498.81
35974000	34000000	37308.6
1156860	370940	6680.32
15500400	14367200	21417.48
95929030	94085710	34838.75
69258010	67898000	25704.19
3.39E+08	3.17E+08	415003.4
8360530	7164456	22127.37
437760	309966	1086.25
644890	456629	1600.22
743940	526764	1846
$162,723,060 (Aggreg	$153,520,020 (Aggreg	$173,937.46 (Aggregate Amount)
$29,803,080 (Aggregat	$27,398,260 (Aggreg	$45,451.10 (Aggregate Amount)
7059090	6300000	14043.17
14508300	12482800	38281.95
66519020	65239300	10877.62
1.07E+08	99400000	142562.7
67717010	64964140	52029.24
67595760	63300000	81189.86
8277420	8000120	5130.05
3708590	3606550	1887.74
2032930	1860000	2853.35
79496840	77900000	30180.28
1.83E+08	1.74E+08	77836.63
1.51E+08	1.45E+08	125567.1
40686080	36500000	35581.68
73458550	69139550	81629.1
74204960	71708390	47185.17
26621040	23600000	25678.84
26994190	23900000	26300.62

74951440	72696340	42621.39		
3.65E+08	3.58E+08	143747.5		
1.46E+08	1.43E+08	50894.37		
97645500	94850520	52825.12		
1.38E+08	1.35E+08	57884.65		
$19,557,180	$19,031,021	- $4,866.97	-	$6
8237260	7468690	6532.85		
3.01E+08	2.99E+08	33388.17		
40172430	33500000	123440		
32021020	30256240	15000.63		
32717270	30198880	21406.32		
72707950	67925523	88474.9		
31080760	29110000	16751.46		
5616510	5020000	10558.23		
3.93E+08	3.92E+08	12207.04		
1.74E+08	1.67E+08	132844.7		
2.02E+08	1.97E+08	87179.84		
3.35E+08	3.25E+08	197399		
39785460	38283000	6727.41		
50636680	47688470	34672.13		
79765270	73880000	108877.5		
3299700	2600000	9123.53		
2.53E+08	2.44E+08	165922.7		
14821220	14051220	14245		
7120120	6500000	11472.22		

ferent amount.

24 Aggregate Refund Amount $103,476.48

27.81	-	$2.38	-	$2,075.33	-	$2,471.6

50	-	$1,238.39	-	$1,520.52

Government of the District of Columbia

Mayor Muriel E. Bowser

Office of the Chief Financial Officer

Fitzroy Lee, Acting CFO

Table of Contents

Transmittal Letter

FY 2022 Assessment Ratio Report

Table 1:
Illustration of Ratio Study Statistics

Table 2:
Ratio Study Performance Standards

Table 3:
Residential Real Property Assessment Ratio by Neighborhood

Table 4:
Commercial Real Property Assessment Ratio by Neighborhood

Table 5:
Histogram of Residential Sales Ratios

Table 6:
Compliance with IAAO Ratio Study Performance Standards for FY 2022 Assessments

Table 7:
Summary of FY 2022 Sales Ratio Statistics

Office of Tax and Revenue

Real Property Tax Administration

FY 2022 Assessment Ratio Report

Real Property Tax Administration
1101 4th Street, SW
Washington, DC 20024
Phone (202) 442-6652
www.cfo.dc.gov

February 1, 2022

Government of the District of Columbia
Office of the Chief Financial Officer
Office of Tax and Revenue

February 1, 2022

The Honorable Muriel E. Bowser
Mayor of the District of Columbia

and

The Honorable Phil Mendelson
Chairman of the Council of the District of Columbia

Dear Mayor Bowser and Chairman Mendelson:

In accordance with D.C. Code § 47-823(c), I am pleased to submit the Office of Tax and Revenue's (OTR) Fiscal Year 2022 Assessment Ratio Report. This report measures the quality of real property assessments within the District of Columbia.

Uniform and accurate assessments for similar properties are the foundation of fair property taxation. District law and the Federal Constitution require that all real property subject to property taxation be assessed uniformly. District law also requires that assessments be based on the estimated market value (fair market value) of the property. Therefore, uniformity and market value are the standards used to measure the quality of the assessment work performed by the Real Property Tax Administration.

This report measures assessment quality by looking at the most recent reassessment program and comparing the results of that effort to actual market conditions. District law requires that all real property be assessed annually, and this annual reassessment resulted in approximately 211,200 properties being assessed. Annual assessment notices are mailed to all except government-owned properties. This resulted in approximately 205,800 reassessment notices being issued in February 2021 effective for Fiscal Year 2022. These reassessments reflected OTR's estimate of property values as of January 1, 2021. To provide an objective performance measure of that work, this report tests those reassessment results against actual property sales for the 12 months in calendar year 2020.

OTR is guided by national standards for measuring property assessment quality, as promulgated by the International Association of Assessing Officers. Those national standards and our compliance therewith are discussed in this report. The data shows that the District has acceptable levels and uniformity of assessments.

I hope that you find this report useful and informative. Please feel free to contact me to share any suggestions that you may have to improve this report or the assessment process in the District of Columbia.

Sincerely,

Keith J. Richardson

Keith J. Richardson
Deputy Chief Financial Officer
Office of Tax and Revenue

FY 2022 ASSESSMENT RATIO REPORT

Overview

The Office of Tax and Revenue's (OTR) Real Property Tax Administration (RPTA) assesses real property for purposes of property taxation. A portion of all properties will be physically reviewed each year. During the review, RPTA appraisers will visit properties to verify property characteristics existing in our current assessment records. The characteristics include property type, size, quality of construction, condition of structure and any new improvements.

For Fiscal Year (FY) 2022, the District assessed approximately 211,200 properties. The magnitude of the reassessment requires the use of mass appraisal techniques. In using the mass appraisal technique, an RPTA appraiser values all properties in an entire neighborhood at a time with standardized appraisal method(s) and statistical testing. This is in contrast with the practice of a fee appraiser, who is concerned with valuing one property at a time.

When real property is transferred, the deed and transfer documents are filed with the Recorder of Deeds of the District of Columbia. These documents are imaged, used as a record to change ownership on the assessment roll, and used to capture sales information. RPTA's Assessment Division reviews all deeds and property sales prices after the deed transferring the property is recorded. In the appraiser's review and analysis of the sales, the appraiser will develop land rates, depreciation tables, and sales analysis and/or market analysis reports. After completing the analysis, the appraiser applies the factors uniformly throughout the neighborhood to value all comparable properties.

Supervisory personnel carefully review each RPTA appraiser's work, and the RPTA appraiser's work is also scrutinized by individual property owners. We are continually striving for higher quality in assessment uniformity. Our quality control program begins with the individual appraiser and the appraiser's immediate supervisor. As work is completed, each supervisor reviews the analysis, making revisions or approving the work. When the appraiser completes the revaluation, the supervisor makes a random check using procedural and data editing reports. Following the completion of the revaluation, various computer edits are made to ensure good valuation quality.

A measurement of quality is the assessed value/sale price ratio. A ratio is the relationship between two numbers; in this case it is the relationship between the assessed value and sale price. The ratio measures how closely our values compare to the actual sales prices. The average assessed value/sale price ratio indicates the typical level of assessment. Real estate market is an imperfect market; there will always be properties that sell for more or less than what can be anticipated due to factors such as sales between people unfamiliar with the market or buyers willing to pay extra for a unique property, among other reasons.

In mass appraisal and assessment ratio studies, we are not only concerned with the typical level of assessment as indicated by the average assessed value/sale price levels

(ratios), but also the degree of spread, or variation, from the typical ratio. One such statistical measurement of variation is called the coefficient of dispersion (COD). The lower the COD, the more uniform the assessments.

Subsequent portion of this report provides detailed explanation of the statistical terms as applied to assessment administration and quality control and explain the International Association of Assessing Officers' (IAAO) Standard of Performance for ratio studies.

RATIO STATISTICS

The purpose of this ratio study is to test the quality of the assessment product of the properties most recently valued. From our most recent valuation, we have performed many ratio studies examining neighborhoods, types of structures, age of structures, etc. We use ratio studies as a performance gauge that includes several measures of central tendency. A measure of central tendency indicates the typical level of assessments to actual selling prices of real estate. These may be the average of the assessed value/sale price ratios, the weighted average of the assessed value/sale price ratios or the median of the assessed value/sale price ratios. The average assessed value/sale price ratio is simply the average of all the ratios in the sample. The weighted assessed value/sale price ratio is the result of dividing the total of the assessments by the total of the sale prices. The median assessed value/sale price ratio is the midpoint ratio of all ratios after the ratios are arrayed from highest to lowest.

While several measures of central tendency may be calculated (average, median, and weighted average), the median is less affected by extreme ratios. Therefore, IAAO observes in its standards that the median is generally the preferred measure of central tendency for monitoring assessment performance. For this reason, median ratios are used in this study to measure compliance with IAAO standards.

In addition to the general level of assessments, we are also concerned with the relative spread or variation that individual ratios depart from the typical ratio. This is measured by the coefficient of dispersion. The coefficient of dispersion is calculated by dividing the average absolute deviation by the median ratio. To calculate the average absolute deviation, subtract the median ratio from the individual ratios and add all the results, ignoring positive or negative signs, and then divide the sum by the number of ratios. The acceptable level for the coefficient of dispersion depends upon the type of properties being reviewed. According to IAAO, coefficients of dispersion should typically be 20% or less, depending on the types of properties being valued.

Another statistical measure used to gauge assessment uniformity is the Price-Related Differential (PRD). The PRD tests to see if higher and lower valued properties are assessed at the same level. PRD is calculated by dividing the mean ratio by the weighted mean ratio. PRDs should range between 0.98 and 1.03, except for very small samples. For example, a PRD greater than 1.03 indicates an under-valuation of high-priced properties, while a PRD less than 0.98 shows an under-valuation of low-priced properties.

The central tendency statistics discussed above (mean, median, weighted-mean) are called “point estimates” because they are single numbers used to estimate values for all properties in the District. To ensure that the sample values accurately represent the population an additional test can be performed - the confidence interval.

The confidence interval can be defined as “a range of values that are believed with a particular probability to contain the true or actual average population value.” If the range of values determined by the confidence interval overlaps into the IAAO standard established for the statistic (0.90 to 1.10) we cannot reject the hypothesis that the median ratio complies with IAAO standards. If, on the other hand, the confidence interval does not overlap the desired range, we can conclude with 95% probability that assessments fail to meet the IAAO standard.

The confidence intervals measure the degree of precision of assessment levels derived from measuring the mean, median and weighted mean of statistical samples.

Other descriptive statistical methods that may be used to analyze the assessment product are frequency distributions, scatter diagrams and coefficients of variation. Due to the scope of this report, we have not fully examined these methods here. For further information on statistics relating to assessments, IAAO’s publication, "Property Assessment Valuation," is recommended.

Table 1 of this report illustrates a sample computation of these statistics.

Table 1

Illustration of Ratio Study Statistics

Rank	Parcel #	Appraised value	Sale price*	Ratio		Statistic	Result
1	9	$87,200	$138,720	0.629		Number (n)	17
2	10	$38,240	$59,700	0.641		Total appraised value	$1,455,330
3	11	$96,320	$146,400	0.658		Total sale price	$1,718,220
4	12	$68,610	$99,000	0.693		Average appraised value	$85,608
5	13	$32,960	$47,400	0.695		Average sale price	$101,072
6	14	$50,560	$70,500	0.717			
7	15	$61,360	$78,000	0.787		Mean ratio	0.827
8	16	$47,360	$60,000	0.789		Median ratio	0.820
9	17	$56,580	$69,000	0.820		Weighted mean ratio	0.847
10	18	$47,040	$55,500	0.848			
11	19	$136,000	$154,500	0.880		Coefficient of dispersion	14.5
12	20	$98,000	$109,500	0.895		Price-related differential	0.98
13	21	$56,000	$60,000	0.933		95% conf. int. median (two-tailed)	0.695 to 0.933
14	22	$159,100	$168,000	0.947			
15	23	$128,000	$124,500	1.028			
16	24	$132,000	$127,500	1.035			
17	25	$160,000	$150,000	1.067			

* No outlier trimming or adjusted sale price

RATIO STUDY STANDARDS - VALUES TO SALE PRICES

International Association of Assessing Officers (IAAO) is a professional organization of assessing officials that provides educational programs, assessment administration standards and research on assessment and tax policy issues. IAAO has developed numerous standards and texts on assessments and assessment administration. Additionally, the organization is a founding member of the Appraisal Foundation that developed the Uniform Standards of Professional Appraisal Practice (USPAP).

The IAAO's Standard on Ratio Studies was first published in September 1990 and was revised in April 2013. The IAAO standards are advisory in nature and provide guidance to those performing ratio studies in the mass appraisal field regarding design, statistics, performance measures and related issues in conducting ratio studies. The RPTA uses the fundamental ratio statistical measures of IAAO standards and is guided by the criteria of IAAO's Assessment Ratio Performance Standards, to judge the performance of the District's reassessments. See Table 2 below.

Table 2

IAAO's Ratio Study Performance Standards

General Property Class	Jurisdiction Size/Profile/Market Activity	COD Range
Residential improved (single family dwellings, condominiums, manuf. housing,2-4familyunits)	Very large jurisdictions/densely populated/newer properties/active markets	5.0to10.0
	Large to mid-sized jurisdictions/older & newer properties/less active markets	5.0to15.0
	Rural or small jurisdictions/older properties/depressed market areas	5.0to20.0
Income-producing properties (commercial, industrial, apartments,)	Very large jurisdictions/densely populated/newer properties/active markets	5.0to15.0
	Large to mid-sized jurisdictions/older & newer properties/less active markets	5.0to20.0
	Rural or small jurisdictions/older properties/depressed market areas	5.0to25.0
Residential vacant land	Very large jurisdictions/rapid development/active markets	5.0to15.0
	Large to mid-sized jurisdictions/slower development/less active markets	5.0to20.0
	Rural or small jurisdictions/little development/depressed markets	5.0to25.0
Other (non-agricultural) vacant land	Very large jurisdictions/rapid development/active markets	5.0to20.0
	Large to mid-sized jurisdictions/slower development/less active markets	5.0to25.0
	Rural or small jurisdictions/little development/depressed markets	5.0to30.0

These types of property are provided for general guidance only and may not represent jurisdictional requirements.

**The COD performance recommendations are based upon representative and adequate sample sizes, with outliers trimmed and a 95% level of confidence.*

**Appraisal level recommendation for each type of property shown should be between 0.90 and 1.10.*

**PRD's for each type of property should be between 0.98 and 1.03 to demonstrate vertical equity. However, PRD standards are not absolute and may be less meaningful when samples are small or when wide variation in prices exist. In such cases, statistical tests of vertical equity hypotheses should be substituted.*

**CODs lower than 5.0 may indicate sales chasing or non-representative samples.*

Source: Standard on Ratio Studies; International Association of Assessing Officers; Kansas City, Mo; April 2013; p 34.

Ratio studies may be performed for various reasons, including assessment accuracy and equity studies, to judge the need for and management of a reassessment, to identify problems with assessment procedures, to assist in market analysis, and to adjust assessed values. Many ratio study design issues must be considered depending on the purpose of the ratio study.

This study considers unadjusted sales price data during calendar year 2020 before the valuation date of January 1, 2021, that is the valuation date for the FY 2022 assessments. Generally, only sales that are verified as arms-length transactions are included in the study. Sales between related parties, to or from financial institutions or government agencies, or sales with extreme ratios (which indicate abnormal transactions) are not used in this study. An attempt was made to contact the property owner and physically inspect all sales. Where property owners were not at home or failed to respond to the "Sales Verification Questionnaire" mailed to them, an exterior inspection was performed. Thus, some of these transactions may have had conditions that could have warranted their exclusion from the study; but the transactions were included notwithstanding. Generally, RPTA's ratio performance is good and conforms to IAAO standards.

In circumstances where property values are rapidly changing, ratio statistics will be adversely affected. Where real estate prices have been increasing (decreasing), ratio statistics will indicate a lower (higher) assessed value/sale price ratio. However, one should review the average deviation, coefficient of dispersion, and standard deviation to ensure that assessments are uniform.

COMPARISON OF RPTA's VALUES TO SALE PRICES

Quality is the degree of excellence of a product or service. Also, quality is the extent to which a product measures up to certain standards. In this case, a measure of quality is the ratio study measuring whether the RPTA appraiser assessed properties uniformly and at estimated market value. Assuming the appraiser applied the mass appraisal model uniformly to all properties, this ratio study should show uniformity of assessment. The ratio study is a cross-check by the RPTA management to ensure quality of the mass appraisal. The ratio study was conducted on 7,915 sales of improved residential property and 186 sales of improved commercial property from January 1, 2020 to December 31, 2020, and it compares such sales to the administration's valuations on the tax roll for FY 2022.

Table 3 summarizes the FY 2022 Real Property Assessment/Sale Ratio by neighborhood within the District of Columbia for residential properties. Table 4 displays similar information for commercial properties. Table 5 illustrates the frequency of assessment sale ratios, in the form of a histogram, for residential properties; the sales used in this study were calendar year 2020 real estate sales. Table 6 provides a summary of the compliance with standards, by property type, for the FY 2022 assessment program.

The histogram in Table 5 graphically represents the frequency distribution of individual residential ratios in the study. The general shape of the graph helps to illustrate the amount of dispersion existing in the data. A tall, narrow shape usually indicates less dispersion from the measure of central tendency, whereas a more flat and broad shape illustrates more dispersion and less desirable uniformity. The histogram of RPTA's results illustrates both good central tendency and reasonable dispersion. The measures of central tendency indicate that properties, on average, have been valued for FY 2022 at approximately 97% of their respective sale prices and that on average all other properties have very similar ratios as indicated by the 6% coefficient of dispersion.

The analysis from Table 6 and the following descriptive statistics indicate that values determined by appraisers for the most recent valuation attained a uniform and appropriate level of value. Table 6 shows that of the fifty-seven residential neighborhoods that were valued for FY 2022, fifty-one had a sufficient number of sales to be statistically relevant and all fifty-one of these residential neighborhoods met all applicable IAAO standards for assessment performance.

In the case of commercial property, more weight is given to the income approach to valuation; additionally, there are fewer sales thereby impeding a more thorough investigation.

The summary data presented in Table 7 indicate that District-wide, for the category of all property types, the sales ratio statistics are in full compliance with IAAO's standards.

TABLE 3

FY 2022

Residential Real Property Assessment Ratio by Neighborhood

This table shows the real property assessment ratio data for residential properties. The ratios concern arms-length sales of properties. The sales used were sold between January 1, 2020 and December 31, 2020, and such sales are compared with RPTA's FY 2022 reassessment effective January 1, 2021. In neighborhoods with fewer than 20 sales, the statistics may not represent actual market conditions due to the small sample size.

Type of Property: Residential

Number	Neighborhood Name	Number of Sales	Average Sale Price	Median Sale Price	Median Ratio	Mean Ratio	Weighted Mean Ratio	Coefficient of Dispersion	Price-Related Differential
1	AMERICAN UNIVERSITY	82	1,217,166	1,243,750	96.8	97	96.9	3	1.00
2	ANACOSTIA	69	516,572	495,000	95.2	92.9	92.8	7	1.00
3	BARRY FARMS	35	347,819	399,000	95.1	91.3	92	3	0.99
4	BERKELEY	28	1,912,857	1,781,250	96.5	96	96.5	3	0.99
5	BRENTWOOD	60	495,503	525,000	97.2	98.3	97.8	5	1.00
6	BRIGHTWOOD	171	707,995	719,000	96.9	96.2	95.9	4	1.00
7	BROOKLAND	328	652,701	658,111	96.8	96.1	96	6	1.00
8	BURLEITH	40	1,490,544	1,450,000	97.8	97.9	97.9	3	1
9	CAPITOL HILL	165	1,034,509	950,000	97.3	97.9	96.7	6	1.01
10	CENTRAL	292	715,033	557,950	99.7	99.7	100.1	6	1.00
11	CHEVY CHASE	194	1,149,954	1,120,000	97.6	97.6	97.8	4	1.00
12	CHILLUM	36	652,344	672,500	96.7	95.8	95.7	5	1
13	CLEVELAND PARK	126	1,030,293	585,000	97.2	97.8	97.6	5	1
14	COLONIAL VILLAGE	22	1,127,500	1,109,000	97.2	94.6	94.3	7	1.00
15	COLUMBIA HEIGHTS	630	657,190	621,750	98.1	98.4	98.1	5	1.00
16	CONGRESS HEIGHTS	148	377,574	385,000	96.2	95.7	94.8	8	1.01
17	CRESTWOOD	27	1,276,963	1,275,000	97.9	96.8	96.7	3	1.00
18	DEANWOOD	249	404,847	409,000	97.3	96	96	5	1.00
19	ECKINGTON	246	648,760	595,400	97.6	95.5	95.5	7	1.00
20	FOGGY BOTTOM	32	341,591	257,000	96.6	97.4	96.6	5	1.01
21	FOREST HILLS	51	975,841	482,500	99.8	98.4	98.8	5	1.00
22	FORT DUPONT PARK	138	413,168	415,000	97.5	95.8	95.7	7	1.00
23	FOXHALL	16	1,128,881	1,059,500	98.3	98	98.2	2	1.00
24	GARFIELD	49	987,892	575,000	96.6	97.7	97.8	6	1.00

Number	Neighborhood Name	Number of Sales	Average Sale Price	Median Sale Price	Median Ratio	Mean Ratio	Weighted Mean Ratio	Coefficient of Dispersion	Price-Related Differential
25	GEORGETOWN	164	1,614,432	1,167,500	99.5	98.9	98.3	4	1.01
26	GLOVER PARK	116	681,393	620,000	97.8	97.4	96.9	5	1.01
27	HAWTHORNE	13	1,347,577	1,090,000	98	97.7	97.7	2	1.00
28	HILLCREST	106	446,120	460,250	97	95.7	96.4	9	0.99
29	KALORAMA	140	891,544	585,000	99.1	98.2	98.3	4	1.00
30	KENT	45	1,935,549	1,695,000	98.2	98	97.9	5	1.00
31	LEDROIT PARK	105	864,974	788,900	97.8	98.6	98.6	5	1.00
32	LILY PONDS	58	476,482	461,000	98.1	97.4	97.8	5	1.00
33	MARSHALL HEIGHTS	87	388,748	420,000	94.9	93.4	93.7	8	1.00
34	MASS. AVE. HEIGHTS	7	3,768,571	4,000,000	100.2	99.9	99.7	1	1.00
35	MICHIGAN PARK	40	688,285	705,000	96.2	94.9	95.1	4	1.00
36	MOUNT PLEASANT	243	811,580	725,000	98	97.5	97.5	4	1.00
37	N. CLEVELAND PARK	29	1,366,246	1,350,000	98.1	97.8	97.5	5	1.00
38	OBSERVATORY CIRCLE	63	911,565	640,000	98.9	97.5	97.7	6	1.00
39	OLD CITY #1	1086	796,964	765,000	97	96.1	95.7	6	1.00
40	OLD CITY #2	914	750,535	629,950	97.7	98	97.7	5	1.00
41	PALISADES	52	1,348,826	1,238,000	96.4	97.4	96.1	7	1.01
42	PETWORTH	402	685,775	718,929	97.3	94.7	93.6	8	1.01
43	RANDLE HEIGHTS	100	387,698	390,000	96	96.3	95.3	8	1.01
44	NOMA	0	0	0	0.0	0.0	0.0	0	0.00
46	SW WATERFRONT	118	524,469	416,750	97.9	96.1	94.9	7	1.01
47	RIGGS PARK	88	553,373	551,000	98.4	98.1	98.1	4	1.00
48	SHEPHERD PARK	25	1,113,810	934,250	97.8	97	96.7	3	1.00
49	16TH STREET HEIGHTS	104	826,665	865,590	97.3	97.2	96.9	5	1.00
50	SPRING VALLEY	37	1,854,635	1,690,000	98.3	99.4	99.4	6	1.00
51	TAKOMA PARK	25	591,423	585,000	97	97.3	97.2	3	1.00
52	TRINIDAD	214	584,155	558,500	98.8	95.9	93.5	9	1.03
53	WAKEFIELD	38	916,874	896,500	99.6	102	100.1	6	1.02
54	WESLEY HEIGHTS	77	898,412	755,000	97.6	97.4	96.9	5	1.01
55	WOODLEY	8	1,764,047	1,700,000	97.7	98.2	98	2	1.00
56	WOODRIDGE	114	698,441	711,200	97.3	96.8	96.3	5	1.01
66	FORT LINCOLN	50	552,253	575,000	95.9	96.6	96.6	6	1.00
73	NAVY YARD	13	762,954	799,900	97.5	97.3	96.6	4	1.01

TABLE 4

FY 2022

Commercial Real Property Assessment Ratio by Neighborhood

This table shows the real property assessment ratio data for commercial properties. The ratios concern arms-length sales of properties. The sales used were sold between January 1, 2020 and December 31, 2020, and such sales are compared with RPTA's FY 2022 reassessment effective January 1, 2021. In neighborhoods with fewer than 20 sales, the statistics may not represent actual market conditions due to the small sample size.

Type of Property: Commercial

Number	Neighborhood Name	Number of Sales	Average Sale Price	Median Sale Price	Median Ratio	Mean Ratio	Weighted Mean Ratio	Coefficient of Dispersion	Price-Related Differential
1	AMERICAN UNIVERSITY	1	1,999,999	1,999,999	82.3	82.3	82.3	0	1.00
2	ANACOSTIA	6	2,452,000	1,875,000	84.4	83.2	84.3	11	0.99
5	BRENTWOOD	3	5,283,333	3,350,000	64.2	64.1	65.1	18	0.98
6	BRIGHTWOOD	3	2,025,613	1,699,340	86.9	89.5	87.5	7	1.02
7	BROOKLAND	15	1,959,333	777,777	77.3	83.7	86.2	14	0.97
9	CAPITOL HILL	7	2,565,714	1,900,000	101.1	95.1	86.6	10	1.1
10	CENTRAL	16	54,860,427	33,541,700	94.6	88.5	93.3	12	0.95
11	CHEVY CHASE	1	2,775,000	2,775,000	76.5	76.5	76.5	0	1.00
12	CHILLUM	3	1,250,000	1,300,000	90	88.4	90	9	0.98
15	COLUMBIA HEIGHTS	5	816,000	800,000	80.1	78.4	78.5	15	1.00
16	CONGRESS HEIGHTS	7	2,348,286	693,000	81.2	83.7	66.4	18	1.26
18	DEANWOOD	12	1,974,167	1,185,000	93.7	93.5	94.2	12	0.99
19	ECKINGTON	1	800,000	800,000	41.8	41.8	41.8	0	1.00
20	FOGGY BOTTOM	1	1,275,000	1,275,000	92.5	92.5	92.5	0	1.00
21	FOREST HILLS	1	39,000,000	39,000,000	89.6	89.6	89.6	0	1.00
24	GARFIELD	1	180,250,000	180,250,000	90.7	90.7	90.7	0	1.00
25	GEORGETOWN	8	2,354,375	2,357,500	88.6	90.4	91.3	3	0.99
26	GLOVER PARK	3	1,441,667	1,250,000	99.8	98.7	98.8	5	1.00
28	HILLCREST	2	857,500	857,500	95.3	95.3	95.7	5	1
29	KALORAMA	1	2,800,000	2,800,000	79.5	79.5	79.5	0	1.00
31	LEDROIT PARK	1	1,040,000	1,040,000	57.7	57.7	57.7	0	1.00
32	LILY PONDS	2	500,000	500,000	89.8	89.8	89.8	0	1.00
36	MOUNT PLEASANT	8	5,451,250	3,725,000	76.1	76.4	73.6	15	1.04

Number	Neighborhood Name	Number of Sales	Average Sale Price	Median Sale Price	Median Ratio	Mean Ratio	Weighted Mean Ratio	Coefficient of Dispersion	Price-Related Differential
39	OLD CITY #1	22	11,279,045	1,500,000	72.5	75.5	85.3	18	0.88
40	OLD CITY #2	21	7,135,436	2,500,000	85.6	88.2	85.7	19	1.03
41	PALISADES	1	3,500,000	3,500,000	96.7	96.7	96.7	0	1.00
42	PETWORTH	14	2,561,268	1,182,500	80.9	81	88.7	12	0.91
43	RANDLE HEIGHTS	8	7,150,000	1,600,000	71.3	66.2	79.7	17	0.83
44	NOMA	1	833,830	833,830	104	104	104	0	1.00
46	SW WATERFRONT	2	169,789,000	169,789,000	94.5	94.5	95.5	2	0.99
48	SHEPHERD PARK	1	450,888	450,888	89.7	89.7	89.7	0	1.00
49	16TH STREET HEIGHTS	2	11,237,500	11,237,500	94.3	94.3	95.9	3	0.98
52	TRINIDAD	6	941,667	885,000	74.6	72.3	75	15	0.96
56	WOODRIDGE	4	1,232,500	1,240,000	87.6	89.4	90.1	7	0.99
73	NAVY YARD	2	435,537,523	435,537,523	82.1	82.1	94.2	20	0.87

TABLE 5

FY 2022 HISTOGRAM OF RESIDENTIAL SALES RATIOS

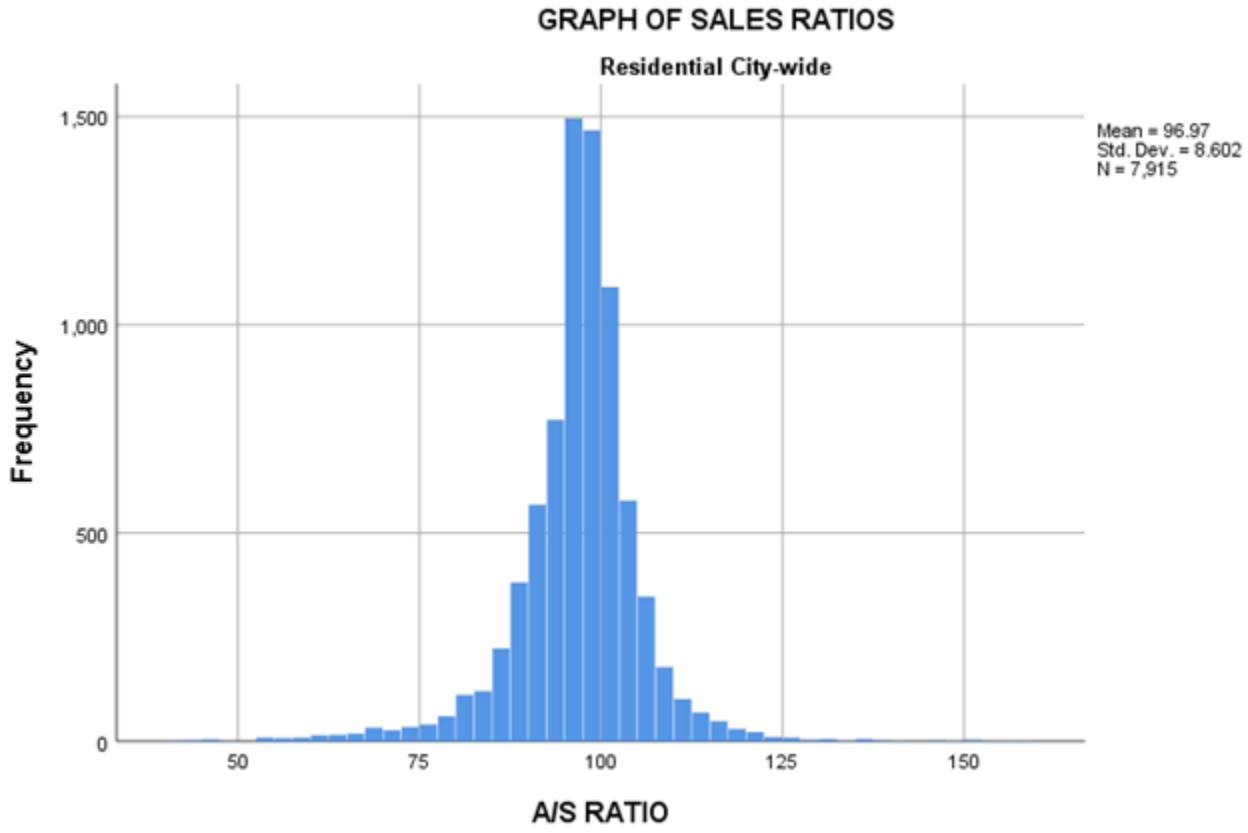


TABLE 6

Compliance with IAAO Ratio Study Performance Standards for FY 2022 Assessments

The IAAO sets advisory standards for assessment statistics. These standards are depicted in Table 2. In this table, a "+" indicates compliance with the standards.

FY 2022	Residential Median Ratio	Residential Coefficient of Dispersion	Residential Price-Related Differential	Commercial Median Ratio
AMERICAN UNIVERSITY	+	+	+	Ø
ANACOSTIA	+	+	+	Ø
BARRY FARMS	+	+	+	Ø
BERKELEY	+	+	+	Ø
BRENTWOOD	+	+	+	Ø
BRIGHTWOOD	+	+	+	Ø
BROOKLAND	+	+	+	Ø
BURLEITH	+	+	+	Ø
CAPITOL HILL	+	+	+	Ø
CENTRAL	+	+	+	+
CHEVY CHASE	+	+	+	Ø
CHILLUM	+	+	+	Ø
CLEVELAND PARK	+	+	+	Ø
COLONIAL VILLAGE	+	+	+	Ø
COLUMBIA HEIGHTS	+	+	+	Ø
CONGRESS HEIGHTS	+	+	+	Ø
CRESTWOOD	+	+	+	Ø
DEANWOOD	+	+	+	Ø
ECKINGTON	+	+	+	Ø
FOGGY BOTTOM	+	+	+	Ø
FOREST HILLS	+	+	+	Ø
FORT DUPONT PARK	+	+	+	Ø
FOXHALL	Ø	Ø	Ø	Ø
GARFIELD	+	+	+	Ø
GEORGETOWN	+	+	+	Ø
GLOVER PARK	+	+	+	Ø
HAWTHORNE	Ø	Ø	Ø	Ø
HILLCREST	+	+	+	Ø

FY 2022	Residential Median Ratio	Residential Coefficient of Dispersion	Residential Price-Related Differential	Commercial Median Ratio
KALORAMA	+	+	+	Ø
KENT	+	+	+	Ø
LEDROIT PARK	+	+	+	Ø
LILY PONDS	+	+	+	Ø
MARSHALL HEIGHTS	+	+	+	Ø
MASS. AVE. HEIGHTS	Ø	Ø	Ø	Ø
MICHIGAN PARK	+	+	+	Ø
MOUNT PLEASANT	+	+	+	Ø
N. CLEVELAND PARK	+	+	+	Ø
OBSERVATORY CIRCLE	+	+	+	Ø
OLD CITY #1	+	+	+	X
OLD CITY #2	+	+	+	X
PALISADES	+	+	+	Ø
PETWORTH	+	+	+	Ø
RANDLE HEIGHTS	+	+	+	Ø
NOMA	Ø	Ø	Ø	Ø
SW WATERFRONT	+	+	+	Ø
RIGGS PARK	+	+	+	Ø
SHEPHERD PARK	+	+	+	Ø
16TH STREET HEIGHTS	+	+	+	Ø
SPRING VALLEY	+	+	+	Ø
TAKOMA PARK	+	+	+	Ø
TRINIDAD	+	+	+	Ø
WAKEFIELD	+	+	+	Ø
WESLEY HEIGHTS	+	+	+	Ø
WOODLEY	Ø	Ø	Ø	Ø
WOODRIDGE	+	+	+	Ø
FORT LINCOLN	+	+	+	Ø
NAVY YARD	Ø	Ø	Ø	Ø

+ = Meets IAAO Standard
× = Does not meet IAAO Standard
Ø = Insufficient data

TABLE 7

SUMMARY OF SALES RATIO STATISTICS FY 2022

Sales Ratio By Property Type: City Wide									
Property Type	# of Sales	Average Sale Price	Median Sale Price	Median Ratio	Mean Ratio	Weighted Mean Ratio	COD	PRD	95% Confidence Interval
All	8,101	1,122,447	655,000	97.4	96.7	95.1	6	1.02	0.972 - 0.976
Residential	7,915	766,227	646,000	97.5	97.0	96.8	6	1.00	0.974 - 0.977
Commercial	186	16,195,819	1,600,000	86.6	84.1	91.6	15	0.92	0.818 - 0.899

OCFO - Regulatory Compliance Reporting Matrix

No	Process Risk	Risk Control	Control ID	Control Test Owner	Control Test Frequency
1	Non-compliance with Anti-Deficiency Act: Reprogrammings, Intra-District Transfers and other Budget Modifications D.C. Code § 47-355.05(e)	The CFO shall report on reprogrammings, intra-District transfers, and other budget modifications in excess of $50,000 and less than $500,000. The summary shall set forth each budget category affected by the budget modification, showing the original and new amounts, as follows: For the operating budget, by: (1) Agency; (2) Object category; and (3) Object class. For capital projects, by: (1) Program; (2) Agency; (3) Object category; (4) Project and subproject; and (5) any consequences of the shift, such as personnel shifts or equipment transfers.	COMP-001-01-01a	Director, Budget Administration, OBP	;#Mar;#Jun;#Sep;#Dec;#
2	Non compliance with "Anti-Deficiency Act: Reprogrammings, Intra-District Transfers and other Budget Modifications D.C. Code § 47-355.05(e)	The CFO shall report on reprogrammings, intra-District transfers, and other budget modifications in excess of $50,000 and less than $500,000.(Excludes Federal Grants) The summary shall set forth each budget category affected by the budget modification, showing the original and new amounts, as follows: For the operating budget, by: (1) Agency; (2) Object category; and (3) Object class. For capital projects, by: (1) Program; (2) Agency; (3) Object category; (4) Project and subproject; and (5) any consequences of the shift, such as personnel shifts or equipment transfers.	COMP-001-01-01b	Director, Financial Planning, Analysis and Management Services, OBP	;#Mar;#Jun;#Sep;#Dec;#
3	Anti-Deficiency Act: Spending Plans DC Code § 47-355.05(a)	The CFO shall submit reports to the Council and the Mayor on a quarterly basis indicating each agency's actual expenditures, obligations, and commitments, each by source of funds, compared to their approved spending plan. This report shall be accompanied by the CFO's observations regarding spending patterns and steps being taken to assure spending remains within the approved budget.	COMP-001-02-01	Director, Budget Administration, OBP	;#Mar;#Jun;#Sep;#
4	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04a	EDRC Budget Director	;#Oct;#
5	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04b	GOC-Budget Director	;#Oct;#
6	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04c	ACFO-Government Services Cluster	;#Oct;#
7	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04d	HSSC-Special Assistant	;#Oct;#
8	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04e	Financial Manager, PSJC	;#Oct;#
9	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04f	ACFO, Education Cluster	;#Oct;#
10	"Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03 "	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01a	EDRC Budget Director	;#Feb;#May;#Aug;#Nov;#
11	Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01b	GOC-Budget Director	;#Feb;#May;#Aug;#Nov;#
12	Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01c	ACFO-Government Services Cluster	;#Feb;#May;#Aug;#Nov;#
13	Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01d	HSSC-Special Assistant	;#Feb;#May;#Aug;#Nov;#
14	Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01e	Financial Manager, PSJC	;#Feb;#May;#Aug;#Nov;#
15	Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01f	ACFO, Education Cluster	;#Feb;#May;#Aug;#Nov;#
16	Budgetary Status: Financial Accountability Compliance Report D.C. Code § 1-204.56d	"The CFO shall submit to the Committee on Government Reform and Oversight of the House of Representatives, the Committee on Governmental Affairs of the Senate, and the Subcommittees on the District of Columbia of the Committees on Appropriations of the House of Representatives and the Senate, a report on the financial and budgetary status of the government of the District of Columbia for the previous quarter. Each quarterly financial report shall include: (2) A projection of the remaining months cash forecast for that fiscal year; (4) The effect of such changes, actual and projected, on the total cash balance of the remaining months and for the fiscal year; Qtr ending March -tested in May Qtr ending June -tested in August Qtr ending September-tested in December Qtr ending December -tested in February	COMP-001-08-01a	OFT-Senior Financial Manager & Policy Advisor	;#Feb;#May;#Aug;#Dec;#

OCFO - Regulatory Compliance Reporting Matrix

No	Process Risk	Risk Control	Control ID	Control Test Owner	Control Test Frequency
17	Capital: DDOT Project Review and Reconciliation Report DC Code § 50-921.54	The CFO shall submit a quarterly summary of all capital project closures pursuant to the DDOT subchapter § 50-921.54.	COMP-001-09-01	Director, Capital Improvements Program, OBP	;#Feb;#May;#Aug;#Nov;#
18	Capital: Capital FTE Outlay Report Public Law 104-134, § 148	Report by agency of capital budget outlays for direct labor provided by FTEs in agencies with approved capital projects; compares reporting quarter cost variances with prior quarter and includes position title, grade, percentage of costs paid from capital budgets, description of services provided. CAPITAL PROJECT EMPLOYEES SEC. 148. (a) Not later than 15 days after the end of every fiscal quarter (beginning October 1, 1995), the Mayor shall submit to the Council of the District of Columbia, the District of Columbia Financial Responsibility and Management Assistance Authority, and the Committees on Appropriations of the House of Representatives and the Senate a report with respect to the employees on the capital project budget for the previous quarter. (b) Each report submitted pursuant to subsection (a) of this section shall include the following information— (1) a list of all employees by position, title, grade and step; (2) a job description, including the capital project for which each employee is working; (3) the date that each employee began working on the capital project and the ending date that each employee completed or is projected to complete work on the capital project; and (4) a detailed explanation justifying why each employee is being paid with capital funds.	COMP-001-10-01	Director, Capital Improvements Program, OBP	;#Feb;#May;#Aug;#Nov;#
19	Capital: Capital Project Support Fund Report DC Code DC Code § 1-325.154	A written report including the current balance of the Fund, specifying the amount in each account and a list of the projects supported by the Fund, specifying the account. Projects support WMATA.	COMP-001-11-01	Director, Capital Improvements Program, OBP	;#Feb;#May;#Aug;#Nov;#
20	Capital: Pay-As-You-Go* found in the BRA and incorporated into the Federal Appropriation	The OCFO shall reconcile the capital budgets recorded in SOAR, with budgets approved by the Council annually and provide the Mayor with a report on the reconciliation at the project level by February 1, following the end of every fiscal year;	COMP-001-12-01	Director, Capital Improvements Program, OBP	;#Feb;#
21	Capital: Financial Status Report DC Code § 1-204.24d(23)	Notwithstanding any provisions of this chapter which grant authority to other entities of the District government, the Chief Financial Officer shall have the following duties and shall take such steps as are necessary to perform these duties: Preparing appropriate annual, quarterly, and monthly financial reports of the accounting and financial operations of the District government.	COMP-001-13-01	Director, Capital Improvements Program, OBP	;#Mar;#Jun;#Sep;#
22	Central Collections Unit D.C. Code § 1-350.11	On or before March 1 of each Fiscal year, the Central Collection Unit shall issue a report to the Mayor and the Council that includes: (1) The amount of delinquent debt collected in the preceding fiscal year; (2) The amount of uncollected delinquent debt owed to the District; and (3) A summary of the efforts made to collect delinquent debt owed to the District and the challenges that remain for collecting it.	COMP-001-14-01	OFT-Senior Financial Manager & Policy Advisor	;#Mar;#
23	Comprehensive Annual Financial Report DC Code § 47-310.02	Each year in connection with preparation of the February 1 financial statement and report for the preceding fiscal year required under § 47-310(a)(4), the Chief Financial Officer shall prepare an audit plan which establishes a schedule of tasks that must be completed to meet the February 1 submission deadline. The schedule shall be transmitted to the Council and the Office of the Inspector General in writing annually before August 14. If a task is not completed when scheduled, the Chief Financial Officer shall notify the Council and the Office of the Inspector General and provide a written explanation for the failure to complete the task, within 5 calendar days of the scheduled date.	COMP-001-15-01	Director of Accounting Systems Administration Division	;#Aug;#
24	Comprehensive Financial Management Policy Review DC Code § 1-204.50b	(c) Annual Review. -- The comprehensive financial management policy shall be reviewed at the end of each fiscal year by the Chief Financial Officer who shall: (1) Not later than July 1 of each year, submit any proposed changes in the policy to the Mayor and (in the case of a fiscal year which is a control year, as defined in § 47-393(4)) the District of Columbia Financial Responsibility and Management Assistance Authority (Authority) for review; (2) Not later than August 1 of each year, after consideration of any comments received under paragraph (1) of this subsection, submit the changes to the Council of the District of Columbia (Council) for approval; and (3) Not later than September 1 of each year, notify the Committees on Appropriations of the Senate and House of Representatives, the Committee on Government Reform of the House of Representatives, and the Committee on Governmental Affairs of the Senate of any changes enacted by the Council.	COMP-001-16-01	Associate Deputy CFO, Budget and Planning	;#Jul;#Aug;#Sep;#
25	Department of Health: Transfer of Dedicated Funds to the General Fund DC Code § 47-368.01	Beginning in fiscal year 2005, the Chief Financial Officer shall submit to the Council a quarterly audit and accounting of the spending, revenue generation, and balances for all Other-Type Fund dedicated for use by the Department of Health. If the information for such an Other-Type Fund is not submitted to the Council within one month after the end of a fiscal quarter, revenue that accumulated in the Other-Type Fund during the fiscal quarter may not be transferred to the General Fund of the District of Columbia.	COMP-001-18-01	Agency Fiscal Officer for DOH	;#Nov;#
26	Economic Development: Unified Economic Development Budget Report DC Code § 2-1208.02	(a) (1) Not more than 3 months after the end of each fiscal year, the Chief Financial Officer shall compile and publish an annual Unified Economic Development Budget Report ("Report") with regard to the fiscal year just concluded. The report shall be produced in both printed and electronic form and shall be freely available in offices of all District agencies included in the report. A user-friendly electronic version of the report shall be posted on the Government of the District of Columbia's website in a central location that the public can easily locate. (2) The comprehensive report shall provide the following information regarding the economic development incentives offered by the District: (A) The name of each recipient receiving one or more economic development incentives with a combined total value equal to or greater than $ 75,000; (B) The dollar value of each economic development incentive received by each recipient; provided, that any economic development incentive received by a recipient with a value less than $ 75,000 shall not be itemized; the Chief Financial Officer shall report an aggregate dollar amount of those expenditures and the total number of recipients aggregated; (C) The aggregate dollar amounts for each type of incentive; (D) The aggregate dollar amounts expended per ward; (E) The aggregate number of companies, groups, or individuals receiving each type of economic development incentive; and (F) The total cost of all economic development incentives appropriated by each granting body categorized by the granting body's name. (1) The total cost to the District resulting from the proposed economic development incentives, including the costs for each category of proposed tax expenditures, and the amounts of proposed tax expenditures classified by ward; and (2) The cost to the District of all proposed appropriated funds for economic development incentives by District agency, instrumentality, or public institution of higher education.	COMP-001-19-01	OFT-Senior Financial Manager & Policy Advisor	;#Mar;#
27	Education: College Savings Program Report DC Code § 47-4512(b)	(1) By May 31st of each year, the Chief Financial Officer shall submit to the Council a report for the preceding fiscal year, which shall include: (A) The Mayor's audit report for the year; (B) A financial accounting of the Program, including: (i) The operating and administrative budget for the Program, which shall include a complete list of revenue sources and expenditures detailing the line-item expenditures; (ii) The number of accounts entered into during the previous fiscal year; (iii) Efforts by the Chief Financial Officer in marketing the Program; and (iv) Any recommendations of the Chief Financial Officer concerning the operation of the Program. (2) The Chief Financial Officer shall make available to each account owner a copy of a summary of the report and the option to purchase the full report at a nominal charge.	COMP-001-20-01	OFT-Senior Financial Manager & Policy Advisor	;#Jun;#
28	Education: Federal Payment for Resident Tuition Support Report Public Law 113-76	For a Federal payment to the District of Columbia, to be deposited into a dedicated account, for a nationwide program to be administered by the Mayor, for District of Columbia resident tuition support, $30,000,000, to remain available until expended: Provided, That such funds, including any interest accrued thereon, may be used on behalf of eligible District of Columbia residents to pay an amount based upon the difference between in-State and out-of-State tuition at public institutions of higher education, or to pay up to $2,500 each year at eligible private institutions of higher education: Provided further, That the awarding of such funds may be prioritized on the basis of a resident's academic merit, the income and need of eligible students and such other factors as may be authorized: Provided further, That the District of Columbia government shall maintain a dedicated account for the Resident Tuition Support Program that shall consist of the Federal funds appropriated to the Program in this Act and any subsequent appropriations, any unobligated balances from prior fiscal years, and any interest earned in this or any fiscal year: Provided further, That the account shall be under the control of the District of Columbia Chief Financial Officer, who shall use those funds solely for the purposes of carrying out the Resident Tuition Support Program: Provided further, That the Office of the Chief Financial Officer shall provide a quarterly financial report to the Committees on Appropriations of the House of Representatives and the Senate for these funds showing, by object class, the expenditures made and the purpose therefor	COMP-001-21-01	Agency Fiscal Officer-OSSE	;#Jan;#Apr;#Jul;#Oct;#
29	Education: Federal Payment for School Improvement Public Law 108-335	Provided further, That the District of Columbia government shall establish a dedicated account for the Office of Charter School Financing and Support (the Office) that shall consist of the Federal funds appropriated in this Act, any subsequent appropriations, any unobligated balances from prior fiscal years, any additional grants, and any interest and principal derived from loans made to Charter Schools, and repayment of dollars utilized to support credit enhancement earned in this or any fiscal year: Provided further, That the account shall be under the control of the District of Columbia Chief Financial Officer who shall use those funds solely for the purposes of carrying out the Credit Enhancement Program, Direct Loan Fund Grant Program, and any other charter school financing under the management of the Office: Provided further, That in this and subsequent fiscal years the Office of the Chief Financial Officer shall conduct an annual audit of the funds expended by the Office and provide an annual financial report to the Mayor, the Council of the District of Columbia, the Office of the District of Columbia Treasurer and the Committees on Appropriations of the House of Representatives and Senate for these funds showing, by object class, the expenditures made and the purpose therefore.	COMP-001-22-01	ACFO, Education Cluster	;#Apr;#
30	Education: Individual with Disabilities Act (IDEA) Public Law 108-7, § 145	The Chief Financial Officer shall prepare and submit quarterly reports to the Committees on Appropriations of the Senate and the House of Representatives on the certification of and the amount paid by the government of the District of Columbia, including the District of Columbia Public Schools, to attorneys in cases brought under IDEA.	COMP-001-23-01	Controller, Education Cluster	;#Jan;#Apr;#Jul;#Oct;#
31	Education: Special Education Payments DC Code § 38–1804.01(d)	DCPS and public charter schools shall provide to OSSE, at least annually, a certified report of all expenditures made with Special Education Payments for each fiscal year.	COMP-001-24-01	ACFO, Education Cluster	;#Feb;#

OCFO - Regulatory Compliance Reporting Matrix

No	Process Risk	Risk Control	Control ID	Control Test Owner	Control Test Frequency
32	Education: Revised Appropriated Funds Operating budget for D.C. Public Schools Act 20-127	No later than 30 calendar days after the date of the enactment of this Act, the Chief Financial Officer for the District of Columbia shall submit to the appropriate committees of Congress, the Mayor, and the Council for the District of Columbia, a revised appropriated funds operating budget for the District of Columbia Public Schools that aligns schools budgets to actual enrollment. The revised appropriated funds budget shall be in the format of the budget that the District of Columbia government submitted pursuant to section 442 of the District of Columbia Home Rule Act approved December 24, 1973 (87 Stat. 798; D.C. Official Code § 1–204.42).	COMP-001-25-01	ACFO, Education Cluster	;#Aug;#
33	GARVEE Bonds DC Law 18-54	Within 12 months after the effective date of this act, (Sept. 23, 2009) and every 12 months thereafter, the Chief Financial Officer shall report to the Council on the amount of obligation per GARVEE Bond issued under this act, how the funds are committed within the 11th Street Bridge project, how each GARVEE bond is structured, and a statement of whether each GARVEE Bonds is structured in such a way as to count toward the District's 12% debt service cap.	COMP-001-27-01	OFT-Senior Financial Manager & Policy Advisor	;#Sep;#
34	Grant Funds: Grants Modification and Activity (Acceptance of Grant Amounts Not Included in the Budget) DC Code § 1-204.46B(e)	The Chief Financial Officer shall prepare a quarterly report setting forth detailed information regarding all Federal, private, and other grants subject to this section. Each such report shall be submitted to the Council and to the Committees on Appropriations of the House of Representatives and Senate not later than 15 days after the end of the quarter covered by the report.	COMP-001-28-01	Director, Budget Administration, OBP	;#Mar;#Jun;#Sep;#Dec;#
35	Health Benefits Exchange Authority DC Code § 31-3171.04(a)(22)	Meet the following financial integrity requirements: (A) Keep an accurate accounting of all activities, receipts, and expenditures and annually submit to the Secretary, Mayor, Council, and the Commissioner a report of the accountings;	COMP-001-29-01	HSSC-Special Assistant	;#Feb;#
36	Not For Profit Hospital Corporation DC Code § 44–951.13	On or before December 29th of each year, the Corporation shall submit to the Mayor and the Council a report that sets forth for the prior fiscal year its operations and accomplishments, revenues and expenses, assets and liabilities at the end of the fiscal year, and the status of reserves, depreciation, and special, sinking, or other funds.	COMP-001-30-01	ACFO, UMC	;#Dec;#
37	Operating: Financial Status Report DC Code § 1-204.24d(23)	Notwithstanding any provisions of this chapter which grant authority to other entities of the District government, the Chief Financial Officer shall have the following duties and shall take such steps as are necessary to perform these duties: Preparing appropriate annual, quarterly, and monthly financial reports of the accounting and financial operations of the District government.	COMP-001-35-01	Director, Financial Planning, Analysis and Management Services, OBP	;#Feb;#Mar;#Apr;#May;#Jun;#Jul;#Aug;#Sep;#Oct;#
38	Quick Payment Interest: Interest Penalty Payments Report DC Code § 2-221.05	A report on District agency compliance, including a summary submitted by each District agency and analysis of the progress made in reducing interest penalty payments by that agency from previous years.	COMP-001-37-01	Deputy Director, Policy & Procedures Division, OFOS	;#Feb;#
39	Reserve Funds: Emergency and Contingency Cash Reserve Fund Report DC Code § 1-204.50a	Quarterly reports. – The Chief Financial Officer shall submit a quarterly report to the Mayor, the Council, and the Committees on Appropriations of the Senate and House of Representatives that includes a monthly statement on the balance and activities of the contingency and emergency reserve funds.	COMP-001-39-01	Director, Financial Planning, Analysis and Management Services, OBP	;#Mar;#Jun;#Sep;#Dec;#
40	Tree Fund DC Code § 8-651.07(c)	There shall be established a fund designated as the Tree Fund, which shall be a sub-fund of the Local Road Construction and Maintenance Fund and separate from the General Fund of the District of Columbia. Monies deposited into the Tree Fund shall not revert to the General Fund of the District of Columbia at the end of any fiscal year or at any other time, but shall be continually available for the uses and purposes set forth in subsection (b) of this section pursuant to an act of Congress. Donations, fees and penalties collected pursuant to this chapter or any rules established to implement this chapter shall be deposited into the Tree Fund. All receipts shall be deposited as soon as practicable. The Director shall maintain the fund in coordination with the Chief Financial Officer of the District of Columbia. The Chief Financial Officer shall submit to the Mayor and to the Council an annual statement of all receipts and disbursements for the Fund.	COMP-001-40-01	ACFO-Government Services Cluster	;#Feb;#
41	Inmate Welfare Fund D.C. Code § 24-282(e)	The [Inmate Welfare] fund shall be subject to annual audits scheduled by the Office of the Chief Financial Officer, which shall be submitted to the Council no later than February 1 of each year. The scope of audit shall include an examination of the Department's use of fund profits, including stocking the commissaries, low bond releases, providing inmate clothing upon release, and funding transportation costs for the inmate after release. The audit reports shall be submitted to the Council and the Mayor.	COMP-001-42-01	Executive Director, OIO	;#Mar;#
42	Single Audit The Single Audit Act of 1984, P.L. 98-502	The Single Audit Act of 1984 and its amendments were enacted to streamline and improve the effectiveness of audits of federal awards and to reduce the audit burden on states, local governments, and non-for-profit entities (NFPs). The Single Audit Act and OMB's Circular A-133 require auditors to perform single and program-specific audits of federal awards in accordance with Government Auditing Standards, which incorporates by reference the AICPA Statements on Auditing Standards (SASs). The OMB issued Circular A-133 to establish audit guidelines and policy for a uniform system of auditing states, local governments, and NFPs that expend federal awards. Upon completion of the Single Audit, the reporting package, including the auditor's reports, and the data collection form should be submitted by the auditee (District) to the Federal Audit Clearinghouse. That submission should be within the earlier of 30 days after receipt of the auditor's reports or nine months after the end of the audit period, unless a longer period is agreed to in advance by the cognizant or oversight agency for the audit.	COMP-001-43-01	Executive Director, OIO	;#Jun;#
43	Anti-Deficiency Act: Monthly Spending Plan DC Code § 47-355.04	By October 1 of each year, an agency head and AFO shall jointly submit to the CFO a monthly spending plan and a Schedule A, each by source of funds, based on the budget submitted to Congress. If an agency's budget is changed after Congressional submission, a revised spending plan and a revised Schedule A, each by source of funds, must be submitted to the CFO within one month of final approval of the budget. Any revision to an agency's approved operating budget during a fiscal year shall be reflected in a revised spending plan submitted to the CFO within one month of the approval of the revised budget.	COMP-001-04g	ACFO - Lottery	;#Oct;#
44	Anti-Deficiency Act: Year-End Spending Projections DC Code § 47-355.03	A manager shall develop year-end spending projections, by source of funds, on a quarterly basis, which show year-to-date spending, approved budget, year-end projected spending, explanations of variances greater than 5%, and in the case of overspending, a corrective action plan. Spending projections shall be submitted to the agency head and the AFO. Summarized agency spending projections shall be submitted to the CFO no more than 30 days after the end of the quarter.	COMP-001-05-01g	ACFO - Lottery	;#Feb;#May;#Aug;#Nov;#
45	Financial Reporting Act :District of Columbia Code § 47-318.05a. Budget submissions required; agency enhancement requests. Aug. 16, 2008, D.C. Law 17-219, § 1011(b), 55 DCR 7598	The Mayor and the Chief Financial Officer shall supplement all proposed budgets submitted pursuant to § 1-204.42, and related budget documents required by §§ 1-204.42, 1-204.43, and 1-204.44, by submitting to the Council simultaneously with the proposed budget submission: (1) Actual copies, not summaries, of all agency budget enhancement requests, including the "Form B" for all District agencies; and (2) Any similar documentation describing in detail agencies' budget needs or requests.	COMP-001-46-01	Director, Budget Administration, OBP	;#Apr;#
46	Capital Asset Replacement Schedule D.C. Code 47-308.04	The Chief Financial Officer of the District of Columbia shall develop 15-year replacement schedule for the capital assets of the District government The schedule shall be prepared in form that reflects both the adopted capital improvements plan and replacement schedule for District capital assets The Chief Financial Officer shall report to the Council and the Mayor on the replacement schedule on an annual basis. All agencies shall cooperate with any requests made by the Chief Financial Officer related to this section.	COMP-001-47-01	OCFO, Senior Financial Advisor	;#Oct;#
47	Tax Preference Review D.C. Act 20-424	(a) The CFO shall review all locally adopted tax expenditures on 5-year cycle and publish annually a report complying with the requirements of this section (b) and by October of every year, the CFO shall submit for publication in the District of Columbia Register report for on-cycle tax preferences that complies with the requirements of this section (d) An on-cycle individual preference shall be analyzed and reported in the following manner (1) An individual preference shall be analyzed and reported in groupings of similarly purposed preferences, with the report focusing on collective effects or trends that emerge (2) The report shall include the stated purpose of the of tax preferences within the grouping, if clarified in the authorizing legislation (3) The report shall include the amount of lost revenue due to the tax preferences within the grouping (4) The report shall include an assessment of the general effects on the District resulting from the preferences (5) The report on groupings of individual preferences shall include recommendations on how to improve similar preferences in the future (6) For groupings of individual tax preferences with an economic development purpose, the analysis shall consider the economic impact of the preferences, and where sufficient data are available, take into account factors including (A) Whether the economic impact of the tax preferences would have been expected without the preferences, (B) The extent to which the economic impact of the tax preferences was offset by economic losses elsewhere, (C) The average economic impact for level of direct expenditures equal to the cost of the tax preferences, (D) The indirect economic impact of the tax preferences, (E) The number of jobs created by the preference, (F) The wages of the jobs created, (G) The percentage of jobs filled by District residents, and (H) Whether any terms of the tax preferences have been or are being satisfied (e) Except as provided in subsection (f) of this section, on-cycle categorical preferences shall receive full review that, where sufficient data are available, includes (1) The purpose of the tax preference, if clarified in the authorizing legislation, (2) The tax preference's cost in terms of lost revenue, (3) An assessment of whether the tax preference is meeting its goals, (4) An assessment of whether the tax preference is achieving other goals, (5) Recommendations for improving the effectiveness of the tax preference, (6) Recommendations for whether the tax preference should be modified, discontinued, or remain in its existent state, and (7) For tax preferences with an economic development purpose, an analysis that measures the economic impact of the preference, including (A) Whether the economic impact of the tax preference would have been expected without the preference, (B) The extent to which the economic impact of the tax preference was offset by economic losses elsewhere, (C) The average economic impact for level of direct expenditures equal to the cost of the tax preference, and (D) The indirect economic impact effect of the tax preference (f) For on-cycle categorical tax preferences that the CFO determines do not merit a full review, the CFO shall instead perform summary review In determining which tax preferences are appropriate for summary review, the CFO shall consider factors including, at minimum (1) The revenue lost due to the tax preference and the number of potential or actual claimants, (2) Whether the revenue lost due to the preference has increased or decreased since the preference was last reviewed, (3) Whether the preference has been included in legislative or administrative proposals to modify or repeal, and (4) Whether the preference is required by the District of Columbia Home	COMP-001-48-01	Director of Economic Affairs	;#Oct;#
48	DC Official Code § 47-1001. Real property -- Listing	The Mayor shall publish, by class and by individual property, a listing of all real property exempt from the real property tax in the District. Such listing shall include the address, lot and square number, the name of the owner, the assessed value of the land and improvements of such property, and the amount of the tax exemption in the previous fiscal year.	COMP-001-49-01	DCFO, OTR (Office of Tax and Revenue)	;#Mar;#

OCFO - Regulatory Compliance Reporting Matrix

No	Process Risk	Risk Control	Control ID	Control Test Owner	Control Test Frequency
49	Truth in Affordability Reporting Act of 2014 Effective March 10, 2015 (D.C. Law 20-199; D.C. Official Code § 42-2151.02).	No less frequently than annually, the Office of the Chief Financial Officer of the District of Columbia shall calculate and publish the District of Columbia median family income on the basis of household size.	COMP-001-51-01	Senior Economist for Property Taxes, ORA	;#Jul;#
50	New Columbia Statehood Initiative and Omnibus Boards and Commissions Reform Amendment Act of 2014 Effective May 2, 2015 (D.C. Law 20-71; D.C. Official Code § 1-129.32).	The Chief Financial Officer shall transmit to the Mayor and the Council, at least annually, a report summarizing the revenues and expenditures of the New Columbia Statehood Fund.	COMP-001-52-01	GOC-Budget Director	;#Jan;#
51	New Columbia Statehood Initiative and Omnibus Boards and Commissions Reform Amendment Act of 2014 Effective May 2, 2015 (D.C. Law 20-71; D.C. Official Code § 1-129.32).	All revenues and expenses of the New Columbia Statehood Fund shall be audited annually by the Chief Financial Officer, who shall transmit the audit to the Mayor and the Council. The expenses of the annual audit shall be defrayed by the New Columbia Statehood Fund.	COMP-001-53-01	OIO Auditor Manager	;#Apr;#
52	Non-Compliance Cultural Plan for the District Emergency Act of 2015 Applicable October 1, 2015 (D.C. Law 21-36; D.C. Official Code § 39-231(a)(3)(G)).	The Director of the Office of Planning ("Office") shall submit to the Mayor and the Council and post on the Office's website a comprehensive cultural plan ("Plan"). Before that date, the Office shall oversee the solicitation, through a request for proposals, of a private cultural-planning firm to develop the Plan. At a minimum, the Plan shall include: (A) Recommended means by which the District may increase participation in cultural activities throughout the District and address the desires of residents of each of the 8 wards with respect to art and culture policy in their neighborhoods; (B) An outline of the city's cultural policies and the means of implementing those policies and a study of the economic benefits and the impacts on quality of life, community development, and cultural literacy of those policies; (C) A proposed process for community decision-making regarding cultural activities that focuses on neighborhoods, engages and encourages community input, and supports access to the arts and cultural programming in neighborhoods; (D) An analysis of whether some neighborhoods are better served than others with respect to cultural activities and proposals to remedy the disparities; (E) An analysis of the needs of artists and other members of the creative economy and recommendations regarding steps that may be taken to retain and otherwise support such individuals in the District's current real-estate environment, including recommendations with regard to the creation of both long-term and temporary affordable studio and rehearsal space, including space that otherwise would remain vacant, as well as affordable housing for artists and other members of the creative economy; (F) An analysis of the current state of arts education in District of Columbia Public Schools and District public charter schools and recommendations regarding the improvement of arts education in the District; (G) An analysis of the means by which District agencies can incorporate the arts to enhance their missions while better serving the cultural needs of the District. On or before November 1, each District agency shall submit its own analysis of those means that shall be incorporated in the Plan.	COMP-001-55-01	Public Affairs Officer	;#Nov;#
53	Truth in Affordability Reporting Act of 2014 Effective March 10, 2015 (D.C. Law 20-199; D.C. Official Code § 42-2151.02).	Calculation and reporting of affordability. (a) No less frequently than annually, the Office of the Chief Financial Officer of the District of Columbia shall calculate and publish the District of Columbia median family income on the basis of household size. (b) Affordable housing development projects that are publicly financed or subsidized by the District of Columbia shall be marketed utilizing affordability data expressed both in terms of area median income and actual income. (c) When expressing data about affordable housing, the District of Columbia shall reference levels of affordability both in terms of area median income and actual income. (d) The District's affordable housing database shall track affordable housing both by area median income and District of Columbia median family income.	COMP-001-57-001	ORA-Director of Economic Affairs	;#Jan;#
54	§ 26-431.05. Monitoring compliance with the community development plan. Effective: March 11, 2015	a) The Commissioner shall monitor whether a financial institution is satisfying its continuing and affirmative obligation to meet the credit needs of its local communities, including low-income and moderate-income areas, consistent with safe and sound operation of the financial institution. (b) The Commissioner shall issue an annual report to the Mayor and the Council on each financial institution's compliance with its community development plan. In the annual report, the Commissioner shall include an assessment of the community reinvestment performance of each financial institution using the applicable methodology set forth in the Community Reinvestment Act and shall include the rating for each financial institution under the system developed under § 26-431.06. (c) The CFO shall issue an annual report to the Mayor and the Council on which deposit-receiving institutions received contracts for deposits of District funds, excluding funds associated with District debt financings, with a summary of the terms of the contract and the amounts deposited.	COMP-001-58-01	OFT-Senior Financial Manager & Policy Advisor	;#Sep;#
55	Process for submission and approval of financial plan and annual District budget DC Code § 47.392.02(f)	(f) Requirements for a Pay-as-you-go Capital Account – (1) There is established a segregated, nonlapsing account within the Capital Fund to be designated as the Pay-as-you-go Capital Account. (2) Beginning with the Fiscal Year 2019 budget, and for each subsequent year, the annual proposed budget and financial plan submitted to the Council and the approved budget and financial plan submitted to the Congress of the United States shall include a Pay-as-you-go Capital Account. (3) The annual amount of local funds deposited in the Pay-as-you-go Capital Account shall be equal to the projected local funds revenue of each year, minus the local funds revenue in the budget and financial plan approved in May of the previous year, multiplied by 25%. (4) Funding under this subsection shall not be required if the debt service expenditures on all General Fund of the District of Columbia tax-supported debt equals or is less than 5% of General Fund of the District of Columbia expenditures.	COMP-001-61-01	Associate Deputy CFO, Budget and Planning	;#Jul;#
56	Budgetary Status: Financial Accountability Compliance Report D.C. Code § 1-204.56d	The CFO shall submit to the Committee on Government Reform and Oversight of the House of Representatives, the Committee on Governmental Affairs of the Senate, and the Subcommittees on the District of Columbia of the Committees on Appropriations of the House of Representatives and the Senate, a report on the financial and budgetary status of the government of the District of Columbia for the previous quarter. Each quarterly financial report shall include: (6) An aging of the outstanding receivables and payables, with an explanation of how they are reflected in the forecast of cash receipts and disbursements. Qtr ending March -tested in May Qtr ending June -tested in August Qtr ending September-tested in December Qtr ending December -tested in February	COMP-001-08-01b	Director of Accounting Systems Administration Division	;#Feb;#May;#Aug;#Dec;#
57	Budgetary Status: Financial Accountability Compliance Report D.C. Code § 1-204.56d	The CFO shall submit to the Committee on Government Reform and Oversight of the House of Representatives, the Committee on Governmental Affairs of the Senate, and the Subcommittees on the District of Columbia of the Committees on Appropriations of the House of Representatives and the Senate, a report on the financial and budgetary status of the government of the District of Columbia for the previous quarter. Each quarterly financial report shall include: (5) Explanations of the impact on meeting the budget, how the results may be reflected in a supplemental budget request, or how other policy decisions may be necessary which may require the agencies to reduce expenditures in other areas; 7) For each department or agency, the actual number of full-time equivalent positions, the actual number of full-time employees, the actual number of part-time employees, and the actual number of temporary employees, together with the source of funding for each such category of positions and employees.	COMP-001-08-01c	Director, Budget Administration, OBP	;#Mar;#Jun;#Sep;#Dec;#
58	Budgetary Status: Financial Accountability Compliance Report D.C. Code § 1-204.56d	"The CFO shall submit to the Committee on Government Reform and Oversight of the House of Representatives, the Committee on Governmental Affairs of the Senate, and the Subcommittees on the District of Columbia of the Committees on Appropriations of the House of Representatives and the Senate, a report on the financial and budgetary status of the government of the District of Columbia for the previous quarter. Each quarterly financial report shall include: (1) A comparison of actual to forecasted cash receipts and disbursements for each month of the quarter, as presented in the District's fiscal year consolidated cash forecast which shall be supported and accompanied by cash forecasts for the general fund and each of the District government's other funds other than the capital projects fund and trust and agency funds; 3) Explanations of (i) the differences between actual and forecasted cash amounts for each of the months in the quarter, and (ii) any changes in the remaining months forecast as compared to the original forecast for such months of that fiscal year;	COMP-001-08-01d	OFT-Senior Financial Manager & Policy Advisor	;#Jan;#Apr;#Jul;#Oct;#
59	Baseball: Ballpark Fee Schedule D.C. Law 16-91; D.C. Official Code § 47-2762(c)).	On or before December 1 of each year, the Chief Financial Officer shall certify to the Council the amount of revenue received by the District from imposition of the ballpark fee during the immediately preceding fiscal year and provide an estimate of the amount of revenue expected to be received from the ballpark fee in the then current fiscal year. If the amount estimated to be collected is less than $ 14 million plus any amount necessary to replenish any reserve funds in accordance with the financing documents and to avoid any projected shortfall in debt service on the bonds, the Chief Financial Officer shall compute the amount of the ballpark fee under the schedule set forth in subsection (b) of this section needed to provide estimated revenue in the current fiscal year equal to $ 14 million plus any amount necessary to replenish any reserve funds in accordance with the financing documents and to avoid any projected shortfall in debt service on the bonds, by applying the same percentage increase to each amount of the then-current ballpark fee under the schedule set forth in subsection (b) of this section. The Chief Financial Officer shall notify the Council, the Mayor, and the feepayers of the new schedule and, upon such notice, the amount of the ballpark fee under the schedule set forth in subsection (b) of this section shall be increased as of October 1 of the current fiscal year.	COMP-001-06-02	OFT-Senior Financial Manager & Policy Advisor	;#Dec;#
60	Quarterly Fund Certification: Universal Paid Leave Implementation Fund. D.C Law 21-160; D.C. Official Code § 32-551.01	Beginning with October 1, 2017, and quarterly thereafter, the Chief Financial Officer of the District of Columbia shall certify the balance of the Universal Paid Leave Implementation Fund.	COMP-001-62-01	DOES - Agency Fiscal Officer	;#Jan;#Apr;#Jul;#Oct;#

OCFO - Regulatory Compliance Reporting Matrix

No	Process Risk	Risk Control	Control ID	Control Test Owner	Control Test Frequency
61	Independent Audit of Government Finances DC Code § 47-119 (a)(c). Independent annual audit.	For the fiscal year beginning October 1, 1982, and each fiscal year thereafter, the government of the District of Columbia shall conduct, out of funds of the government of the District of Columbia, an audit of the financial operations of such government, and shall include in such independent audit a report of the revenues of the District of Columbia for the fiscal year, broken down by revenues derived from the Federal Government and revenues derived from sources other than the Federal Government during that fiscal year. Each such audit shall be conducted by a certified public accountant licensed in the District of Columbia and carried out in accordance with generally accepted auditing standards and the financial statements shall be prepared in accordance with generally accepted accounting principles. The Mayor shall submit a copy of the audit report with respect to each such audit so conducted to the Congress, the President of the United States, the Council of the District of Columbia, and the Comptroller General.	COMP-001-15-01a	Director of Accounting Systems Administration Division	;#Feb;#
62	District of Columbia's Death with Dignity Act of 2015, effective February 18, 2017. (D.C. Law 21-182; 64 DCR 2691)	The Chief Financial Officer for the District of Columbia shall submit a report to the Committee to certify that no federal funds were used to implement the District of Columbia's Death with Dignity Act of 2015, as requested by the Financial Services and General Government Subcommittee Reports on the Appropriations Act, S. Rept. 116-111.	COMP-001-63-01	Deputy CFO, Office of Budget and Planning	;#Dec;#
63	Section 818 of the District of Columbia Appropriations Act, 2021 Public Law 116-260, approved December 27, 2020.	Not later than 45 days after the last day of each quarter, each Federal and District government agency appropriated Federal funds in this Act shall submit to the Committees on Appropriations of the House of Representatives and the Senate a quarterly budget report that includes total obligations of the Agency for that quarter for each Federal funds appropriation provided in this Act, by the source year of the appropriation.	COMP-001-64-01	Deputy CFO, Office of Budget and Planning	;#Mar;#Jun;#Sep;#Dec;#
64	Assessments – Preliminary roll; public inspections and copying of material; sales ratio studies; listing of assessed values. DC Code § 47-823(3)	The Mayor shall transmit to the Council, no later than May 15 of each fiscal year, a mid-year financial report. The report shall contain: (A) Schedules which reflect actual obligations for the General Fund object classes of the District government for the first 6 months of the fiscal and a forecast of full-year obligations compared to the most recent Congressionally-approved budget; (B) A comparison of the most recent Congressionally-approved budget to the mid-year forecast for the full fiscal year by appropriations title and agency; and (C) A schedule of revenue estimates for the full fiscal year comparing the current approved revenue estimates to revenue estimates revised as of the end of the first 6 months of the fiscal year.	COMP-001-66-01	Deputy CFO, Office of Budget and Planning	;#Jun;#

DISTRICT OF COLUMBIA

Debt Statement

As of February 1, 2022

			Amount Outstanding ($000)
	General Obligation Bonds		
1	Outstanding at 02-01-2022	**$**	**6,205,795**
	Income Tax Secured Revenue Bonds		
2	Outstanding at 02-01-2022	**$**	**4,509,175**
	Bond Anticipation Notes		
3	Outstanding at 02-01-2022	**$**	**13,665**
	TIF and PILOT Debt		
4	Gallery Place	$	33,290
5	Mandarin Oriental Hotel		4,280
6	Great Streets (Georgia Avenue)		1,674
9	Southeast Federal Center (Foundry Lofts) PILOT		4,298
10	Convention Center Hotel TIF Note		119,199
12	Bryant Street TIF		17,300
14	O Street TIF		36,155
15	Skyland		16,718
16	Union Market		14,778
17	Southeast Federal Center (The Yards) PILOT		29,343
18	Southwest Waterfront (The Wharf) Phase I & II		138,062
	Subtotal TIFs and PILOTs	**$**	**415,095**
	Other Tax-Supported Debt		
19	Ballpark Revenue Bonds		183,200
20	Verizon Center Note		47,845
21	Housing Production Trust Fund - Deed Tax Revenue Bonds		35,215
22	Qualified Zone Academy Bonds (QZAB)		829
	Subtotal Other Tax-Supported Debt	**$**	**267,089**
	Other Debt		
23	Washington Convention and Sports Authority (Events DC)		389,250
	Subtotal Other Debt	**$**	**389,250**
	Total Tax and Fee-Supported District Debt *(Included in Debt Cap)*	**$**	**11,800,069**
	Other Debt Not Included in Tax and Fee-Supported Debt *(Not Included in Debt Cap)*:		
24	Tobacco Settlement Asset-Backed Bonds	$	487,644
25	Federal Highway Grant Anticipation Revenue Bonds	$	266,505
	Total Direct Debt	**$**	**12,554,218**

	Number of SRs Filed	Approved	Denied
TY2018	451	371	80
TY2019	860	692	168
TY2020	783	656	127
Total	2094	1719	375

TY2018

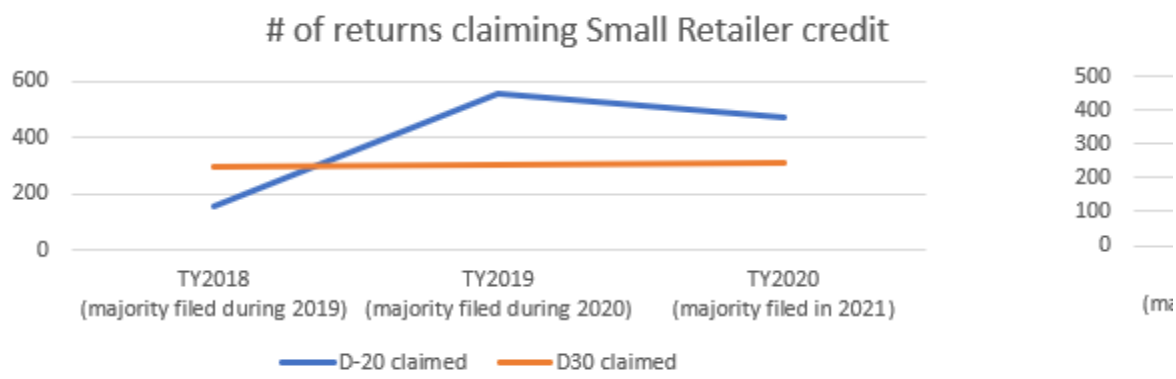
Form Type	Number of SRs Filed	Approved	Denied
D-20	158	146	12
D-30	294	226	68

TY2019

Form Type	Number of SRs Filed	Approved	Denied
D-20	555	460	95
D-30	307	233	74

TY2020

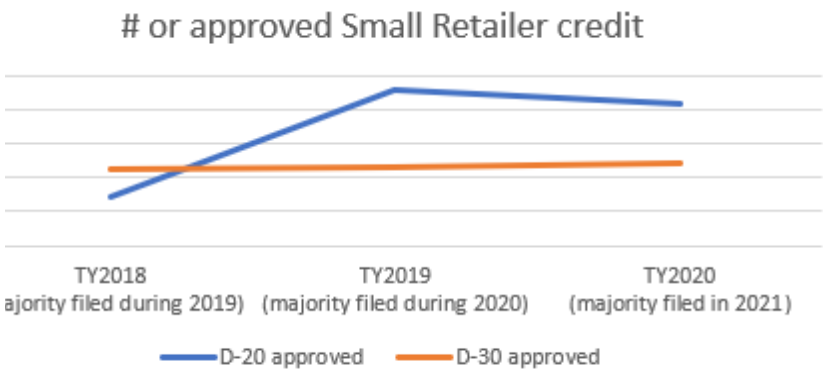
Form Type	Number of SRs Filed	Approved	Denied
D-20	475	420	55
D-30	314	246	68



Credit	approval rate
$ 1,665,969.00	82%
$ 3,116,129.60	80%
$ 2,755,374.40	84%
$ 7,537,473.00	82%

Credit	approval rate
$ 654,992.00	92%
$ 1,015,977.00	77%

D-20: Corporation Franchise Tax
D-30: Unincorporated Business Franchise Tax

Credit	approval rate
$ 2,056,694.00	83%
$ 1,064,435.60	76%

Credit	approval rate
$ 1,741,115.40	88%
$ 1,058,037.00	78%