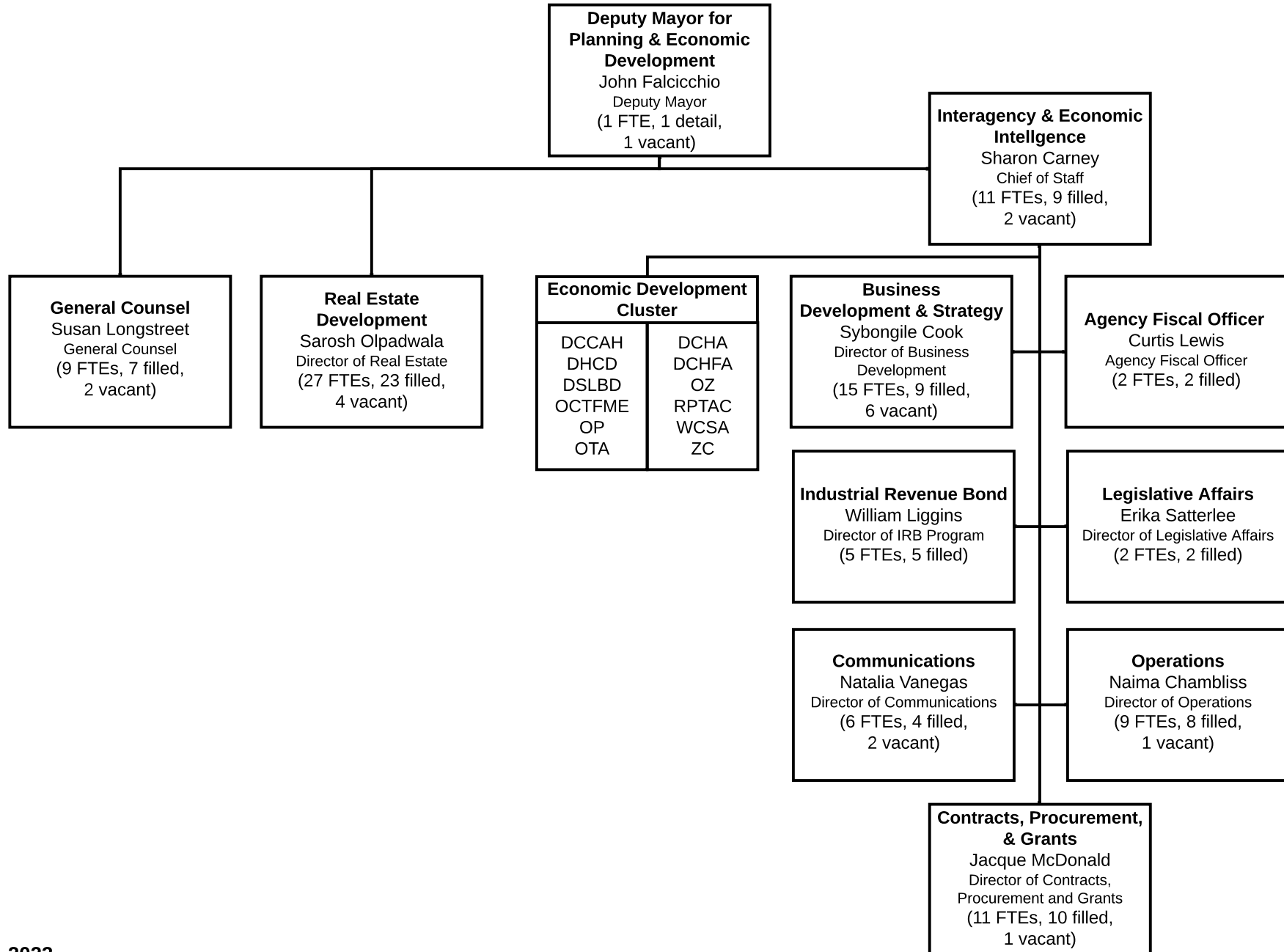


GOVERNMENT OF THE DISTRICT OF COLUMBIA  
 Executive Office of the Mayor  
 Office of the Deputy Mayor for Planning & Economic Development

Question 1  
 Agency Organization Chart



# Office of the Deputy Mayor for Planning and Economic Development

---



Question 1  
Agency Organization Chart

## ORGANIZATIONAL STRUCTURE

**Business Development & Strategy** – Responsible for implementing the Mayor’s vision for business attraction, retention, expansion, and development for the District.

**Communications** – Responsible for leading communications efforts (community meetings, speeches, media inquiries) for DMPED. Also responsible for coordinating all communication efforts with the Executive Office of the Mayor communications.

**Interagency & Economic Intelligence** – This division comprises two subdivisions. Interagency is responsible for coordinating Mayoral policies and initiatives amongst the agencies of the Economic Development and Regulations Cluster. Economic Intelligence is responsible for providing data driven decision-making support to shape both economic development strategy and policy in the District of Columbia.

**General Counsel** – Responsible for providing legal action and advice for projects and issues affecting DMPED.

**Legislative Affairs and Policy** – Responsible for directing all legislative actions and coordination of policy issues affecting DMPED.

**Operations** – Responsible for overseeing the agency’s administrative, office management and human resources functions.

**Procurement and Grants** – Responsible for providing all procurement expertise for the issuance and awarding of contracts for the agency. Also responsible for administering the agency’s grants programs including issuance of solicitations, coordination of grantee selection and awards, and grantee compliance.

**Real Estate Development** – Responsible for the implementation of the Mayor’s real estate development strategy for the District. Specifically, responsible for solicitation, evaluation, negotiation, and closing on agreements for the disposition of District owned assets.

**Industrial Revenue Bond (IRB) Program** – Responsible for administering below market interest rate loans to finance cost of acquiring, constructing, rehabilitating, expanding, equipping and furnishing industrial and commercial projects in selected areas.

DMPED SCHEDULE A  
2/9/2023

Position Number	DCHR Position Description	Name	DC Gov. Hire Date	Vacancy Status	Salary	Fringe	Appointment Type:	Program:
790	Development Manager	Feinman, Alex	9/13/2021	Filled	\$ 127,615.00	\$26,161	Term	Development and Disposition
8929	Development Manager	Smith, Whitney	9/26/2022	Filled	\$ 141,707.00	\$29,050	Term	Development and Disposition
9329	Development Manager	Smith, Patrick	8/8/2016	Filled	\$ 116,933.00	\$23,971	Perm	Development and Disposition
12012	Dir, Revenue Bond-Enterprise	Liggins, William	10/11/1998	Filled	\$ 140,957.14	\$28,896	At-will	Industrial Revenue Bond
13090	Deputy General Counsel	Castor, Jennifer	3/21/2005	Filled	\$ 190,490.08	\$39,050	At-will	Legal
13512	Associate Director	Mindes, Benjamin	8/5/2019	Filled	\$ 130,046.88	\$26,660	At-will	Policy
15978	Executive Assistant	Welch, Leslie	3/30/2020	Filled	\$ 100,827.00	\$20,670	Perm	Business Development
33374	Project Manager	Johnson, Gregory	4/18/1983	Filled	\$ 141,707.00	\$29,050	Perm	Industrial Revenue Bond
34920	Agency Fiscal Officer	Lewis, Curtis	2/16/2010	Filled	\$ 202,386.00	\$41,489	Perm	Budget Operations
38354	Financial Manager	Reyes, Ana	7/20/1997	Filled	\$ 179,869.00	\$36,873	Perm	Budget Operations
38374	Director, Real Estate	Olpadwala, Sarosh	1/2/2015	Filled	\$ 197,662.31	\$40,521	At-will	Development and Disposition
39548	Administrative Support Specialist	Greenwood, Bria	1/21/2020	Filled	\$ 69,481.00	\$14,244	Perm	Agency Oversight
40001	Senior Project Manager	Selman, David	4/8/2013	Filled	\$ 134,008.35	\$27,472	At-will	Policy
42979	Chief of Staff	Carney, Sharon	4/4/2016	Filled	\$ 182,129.52	\$37,337	At-will	Policy
44737	Legislative Affairs Specialist	Jefferson, Courtney	4/1/2019	Filled	\$ 93,311.00	\$19,129	Perm	Policy
44738	Staff Assistant	Brown, Xenia	10/11/2022	Filled	\$ 62,842.00	\$12,883	Perm	Agency Oversight
44777	Project Manager	Howard, David	9/30/2007	Filled	\$ 136,482.68	\$27,979	Perm	Agency Oversight
45551	Public Information Officer	Vanegas, Natalia	2/22/2021	Filled	\$ 145,652.50	\$29,859	Perm	Communications
46086	Public Affairs Specialist	Mattox, Angelica	1/11/2021	Filled	\$ 95,816.29	\$19,642	At-will	Communications
46378	Special Assistant	Clarke, Randall	6/22/2015	Filled	\$ 152,379.66	\$31,238	At-will	Walter Reed
46753	Development Manager	Lyons, Daniel	2/19/2019	Filled	\$ 124,091.00	\$25,439	Term	Development and Disposition
46806	Administrative Officer	Quigley-Odom, Zelpah	6/8/1998	Filled	\$ 131,138.00	\$26,883	Perm	Agency Oversight
46867	Grants Management Specialist	Cook, Erika	2/5/2018	Filled	\$ 67,383.00	\$13,814	Perm	Grants
46939	Grants Management Specialist	Walton, Venise	9/5/2017	Filled	\$ 71,579.00	\$14,674	Perm	Grants
47021	Attorney Advisor	Alberta, Mark	1/19/2010	Filled	\$ 181,845.00	\$37,278	Legal	Legal
47037	Project Manager	Headen, Anthony	4/14/1999	Filled	\$ 103,333.00	\$21,183	Perm	Industrial Revenue Bond
47087	Supervisory Project Manager	Kayne, Jonathan	4/30/2018	Filled	\$ 177,990.33	\$36,488	At-will	Development and Disposition
47110	Development Manager	Meyer, Stacy	4/27/2020	Filled	\$ 141,707.00	\$29,050	Term	Development and Disposition
47701	Contract Specialist	Hepburn, Juva	6/10/2019	Filled	\$ 116,933.00	\$23,971	Perm	Contracting and Procurement
47702	Development Manager	Scarth, Martin	1/7/2019	Filled	\$ 119,916.00	\$24,583	Term	Development and Disposition
48017	Attorney Advisor	Hathi, Adarsh	5/27/2008	Filled	\$ 158,903.00	\$32,575	Legal	Legal
51179	Program Analyst	Keserich, Emma	3/30/2020	Filled	\$ 73,677.00	\$15,104	Perm	Business Development
68437	Director of Business Development	Cook, Sybongile	8/3/2009	Filled	\$ 163,342.26	\$33,485	At-will	Business Development
70043	Supervisory Project Manager	Gada, Ketan	10/1/2007	Filled	\$ 155,052.59	\$31,786	At-will	Development and Disposition
72947	Project Manager	Gilbert, Tia	2/27/2012	Filled	\$ 124,721.39	\$25,568	Perm	New Communities Initiative
75297	Program Analyst	Howard, Elna	8/29/2022	Filled	\$ 102,018.00	\$20,914	Perm	Contracting and Procurement
75323	Grants Management Specialist	Villarreal, Sandra	2/28/2011	Filled	\$ 107,984.00	\$22,137	Perm	Grants
75325	Attorney Advisor	Malin, Nicholas	8/19/2019	Filled	\$ 109,019.00	\$22,349	Legal	Legal
75327	Business Development Specialist	Gary, Tiffany	7/24/2017	Filled	\$ 105,001.00	\$21,525	Perm	Business Development
75328	Director	Owens, Latrena	3/16/2012	Filled	\$ 174,543.06	\$35,781	At-will	St. Elizabeths East
77670	Program Analyst	Etaroo, Shirley	3/11/2013	Filled	\$ 98,322.00	\$20,156	Perm	Contracting and Procurement
77671	Supervisory Development Manager	Ezra, Esther	7/10/2017	Filled	\$ 159,966.39	\$32,793	At-will	Development and Disposition
77672	General Counsel	Longstreet, Susan	5/12/2008	Filled	\$ 221,474.52	\$45,402	At-will	Legal
77673	Senior Project Manager	Corneal, Mark	8/8/2016	Filled	\$ 148,760.37	\$30,496	Perm	Development and Disposition
77674	Staff Assistant	Tuning, Dewone	10/7/2013	Filled	\$ 79,971.00	\$16,394	Perm	Contracting and Procurement
77676	Development Manager	Mueller, Jonathan	3/14/2022	Filled	\$ 134,661.00	\$27,606	Term	Development and Disposition
77677	Business Development Specialist	Adams, Sara	9/30/2019	Filled	\$ 105,001.00	\$21,525	Perm	Business Development
77680	Executive Assistant	Ward, Tracey	3/25/2013	Filled	\$ 113,950.00	\$23,360	Perm	Development and Disposition
77681	Attorney Advisor	Surabian, Jay	10/14/2017	Filled	\$ 163,200.00	\$33,456	Legal	Legal
77967	Program Analyst	Jackson, Stanley	9/17/2007	Filled	\$ 77,873.00	\$15,964	Perm	Industrial Revenue Bond
82120	Business Development Specialist	Scott, James	10/25/2021	Filled	\$ 110,967.00	\$22,748	Perm	Business Development
82122	Program Analyst	Razavi, Darya	4/25/2022	Filled	\$ 102,018.00	\$20,914	Perm	Policy
82123	Business Development Specialist	Anderson, Elizabeth	7/20/2020	Filled	\$ 124,091.00	\$25,439	Perm	Great Streets
83099	Public Affairs Specialist	Newton, Nakia	9/2/2007	Filled	\$ 73,677.00	\$15,104	Perm	Communications
83100	Attorney Advisor	Abbas, Ayesha	7/19/2010	Filled	\$ 154,606.00	\$31,694	Legal	Legal
83300	Business Development Specialist	Scott, Kassie	6/21/2022	Filled	\$ 88,300.00	\$18,102	Term	Communications
83527	Contract Compliance Officer	McDonald, Jacqueline	8/23/2005	Filled	\$ 168,896.79	\$34,624	At-will	Contracting and Procurement
84819	Development Manager	Thomas, Daryl	2/24/2020	Filled	\$ 119,916.00	\$24,583	Term	Development and Disposition
87192	Policy Advisor	Satterlee, Erika	8/15/2016	Filled	\$ 127,614.48	\$26,161	Perm	Policy
87193	Director of Operations	Chambliss, Naima	7/28/2016	Filled	\$ 136,502.41	\$27,983	At-will	Agency Oversight
87474	Business Development Specialist	Littman, Katie	6/25/2018	Filled	\$ 102,018.00	\$20,914	Perm	Business Development
87521	Project Manager	Lewis, Coyan	8/16/2010	Filled	\$ 131,138.00	\$26,883	Perm	New Communities Initiative
87627	Public Affairs Specialist	Arobaga-Reardon, Mary	1/17/2023	Filled	\$ 80,784.00	\$16,561	Perm	Communications
87796	Supervisory Project Manager	Van Balen, Ana	3/5/2018	Filled	\$ 156,065.99	\$31,994	At-will	Policy
89378	Development Manager	Moore, Anthony	7/3/2022	Filled	\$ 96,052.00	\$19,691	Term	St. Elizabeths East
91264	Administrative Liaison Specialist	Howard, Keisha	2/3/2020	Filled	\$ 66,306.00	\$13,593	Term	Agency Oversight
93237	Program Analyst	Brown, Jasmine	3/24/2014	Filled	\$ 73,677.00	\$15,104	Perm	Industrial Revenue Bond
93259	Supervisory Project Manager	Stucker, Gilles	5/12/2008	Filled	\$ 159,968.32	\$32,794	At-will	Development and Disposition
93361	Program Analyst	Stabile, Nicholas	11/8/2021	Filled	\$ 88,300.00	\$18,102	Perm	Policy
94075	Program Support Specialist	Baxter, Stephanie	9/20/2020	Filled	\$ 54,183.00	\$11,108	Term	Agency Oversight
94076	Grants Management Specialist	Corley, Jahmal	2/5/2018	Filled	\$ 67,383.00	\$13,814	Perm	Grants
94077	Management Analyst	Poole, Adam	4/3/2017	Filled	\$ 80,784.00	\$16,561	Perm	Agency Oversight
94078	Grants Management Specialist	Scott, Fatima	6/30/2014	Filled	\$ 93,069.00	\$19,079	Perm	Grants
94079	Executive Assistant	Murray, Jennifer	4/13/2020	Filled	\$ 113,950.00	\$23,360	Perm	Policy
94080	Program Analyst	Entezari, Andreee	1/15/2023	Filled	\$ 85,794.00	\$17,588	Perm	Policy
99201	Program Analyst	Ali, Hannah	2/12/2023	Filled	\$ 93,311.00	\$19,129	Perm	Policy
104886	Business Development Specialist	Balaji, Kavya	2/13/2023	Filled	\$ 83,289.00	\$17,074	Perm	Business Development
106017	Business Development Specialist	Anderson, Syreeta	9/26/2022	Filled	\$ 95,816.00	\$19,642	Term	Business Development
108391	Public Affairs Specialist	DelRosario, Moises	1/3/2023	Filled	\$ 95,816.00	\$19,642	At-will	Communications
108393	Program Analyst	Jovine, Olivia	1/15/2023	Filled	\$ 127,615.00	\$26,161	At-will	Policy
34109	Deputy Mayor	Falcicchio, John	NA	Vacant	NA	NA	At-will	Agency Oversight
44413	Paralegal Specialist - Planning for recruitment underway			Vacant			Perm	Legal
47531	Development Manager - Imminent Hire, hiring process underway			Vacant			Perm	Development and Disposition
75324	Business Development Specialist - Planning for recruitment underway			Vacant			Perm	Business Development
75330	Development Manager - Imminent Hire, hiring process underway			Vacant			Perm	Walter Reed
75331	Development Manager - Planning for recruitment underway			Vacant			Perm	Development and Disposition
77086	Special Assistant - Planning for recruitment underway			Vacant			Perm	Agency Oversight
77668	Supervisory Project Manager - In Process, candidate selection TBD			Vacant			At-will	Business Development
83567	Development Manager - Planning for recruitment underway			Vacant			Perm	Development and Disposition
91422	Business Development Specialist - Planning for recruitment underway			Vacant			Perm	Business Development
102378	Development Manager - Imminent Hire, start date 2/27/2024			Vacant	\$ 120,568.00	\$24,716	Perm	Development and Disposition
102379	Supervisory Project Manager - Planning for recruitment underway			Vacant			At-will	Development and Disposition
108389	Supervisory Project Manager - In Process, candidate selection TBD			Vacant			At-will	Business Development
108390	Business Development Specialist - Planning for recruitment underway			Vacant			Perm	Business Development
108392	Supervisory Project Manager - Imminent Hire, start date 2/26/2023			Vacant	\$160,216	\$32,844	At-will	Contracting and Procurement
108394	Program Analyst - Planning for recruitment underway			Vacant			Perm	Policy
108395	Attorney Advisor - Planning for recruitment underway			Vacant			Legal	Legal
108396	Program Analyst - Planning for recruitment underway			Vacant			Perm	Development and Disposition

Total Filled	80
Total Vacant	18
Total FTEs	98





**DEPUTY MAYOR FOR PLANNING AND ECONOMIC DEVELOPMENT (DMPED)**

**FY2022- FY2023 TRAVEL COSTS BY EMPLOYEE**

Agency	Employee Name	Employee Title	2022	2023	Purpose/Justification of travel
DMPED	John Falcicchio	Deputy Mayor	377.00		Attended the Fiscal Note bell ringing ceremony taking place on Wall Street, New York City on August 5th, 2022.
DMPED	Natalia Vanegas	Director of Communications	563.00		Attended the Fiscal Note bell ringing ceremony taking place on Wall Street, New York City on August 5th, 2022.
DMPED	John Falcicchio	Deputy Mayor	(34.00)		Attended the Fiscal Note bell ringing ceremony taking place on Wall Street, New York City on August 5th, 2022.
DMPED	Natalia Vanegas	Director of Communications	371.90		Attended the Fiscal Note bell ringing ceremony taking place on Wall Street, New York City on August 5th, 2022.
DMPED					
DMPED	Sarosh Olpadwala	Director of Real Estate Development		90.00	Attended the City Lab 2022/Mayors Innovation Studio taking place in Amsterdam/Romania on October 7th - 11, 2022.
DMPED	Sarosh Olpadwala	Director of Real Estate Development		49.00	Attended the City Lab 2022/Mayors Innovation Studio taking place in Amsterdam/Romania on October 7th - 11, 2022.
DMPED	Sarosh Olpadwala	Director of Real Estate Development		1,633.78	Attended the City Lab 2022/Mayors Innovation Studio taking place in Amsterdam/Romania on October 7th - 11, 2022.
DMPED	Sarosh Olpadwala	Director of Real Estate Development		984.90	Attended the City Lab 2022/Mayors Innovation Studio taking place in Amsterdam/Romania on October 7th - 11, 2022.
DMPED	Sarosh Olpadwala	Director of Real Estate Development		10.24	Attended the City Lab 2022/Mayors Innovation Studio taking place in Amsterdam/Romania on October 7th - 11, 2022.
DMPED	Sarosh Olpadwala	Director of Real Estate Development		682.95	Attended the City Lab 2022/Mayors Innovation Studio taking place in Amsterdam/Romania on October 7th - 11, 2022.
DMPED	John Falcicchio	Deputy Mayor	524.43		International Council of Shopping Centers (ICSC) convention which took place in Las Vegas, NV 5/22-5/24/22.; Attended the Fiscal Note bell ringing ceremony taking place on Wall Street, New York City on August 5th, 2022.
DMPED	Sharon Carney	Chief of Staff	1,625.27		Attended the Fiscal Note bell ringing ceremony taking place on Wall Street, New York City on August 5th, 2022.
DMPED	Syborgile Cook	Director of Business Development	813.64		Attended Site Selectors Guild Fall Forum, Dallas, TX, November 7-10, 2021; ICSC, Las Vegas, NV, December 4-6, 2022; Economix taking place in Phoenix, AZ December 6-8, 2021
DMPED	Tiffany Thacker	Business Development Manager	916.56		Attended Site Selectors Guild Fall Forum, Dallas, TX, November 7-10, 2021; ICSC, Las Vegas, NV, December 4-6, 2022; Economix taking place in Phoenix, AZ December 6-8, 2021
			<b>5,157.80</b>	<b>\$3,450.87</b>	
<b>EBO Total</b>					

**DEPUTY MAYOR FOR PLANNING & ECONOMIC DEVELOPMENT**

**MOUs FY22 & FY23**

- Q1: For FY22 and FY23, to date, list all intra-District transfers to or from the agency
- 2. List of any additional intra-district transfers planned for FY22, including the anticipated agencies, purposes, and dollar amount.
- 4. List of all MOU entered into by the agency for FY22 and FY23 to date

**FY22 TO**

Buyer	Seller	Program Code	Program	Funding	MOU's Title	Description	Date Entered	Termination	Amount	Letter of Intent	Submitted Request Date	Dates of Signatures	Funds Transferred
DMPED	DSLBD	6040	St Elizabeth's	Local	St Elizabeth Clean Team	Provide Clean Team cleaning services on the St. Elizabeths East Campus	10/1/2021	9/30/2022	126,000.00	N/A	12/30/2021	12/30/2021	1/19/2022
DMPED	DPW	1070	Fleet Management	Local	Fleet Services	Provides services for fleet maintenance (fixed cost)	10/1/2021	9/30/2022	13,270.88	N/A	10/1/2021	N/A	12/31/2021
DMPED	OCF	1001	Agency Oversight	SPR	Purchase Card Purchases	Provides purchase card services	10/1/2021	9/30/2022	60,000.00	N/A	10/1/2021	N/A	10/1/2021
DMPED	OCTO	1001	Agency Oversight	Local	Telecommunications Services	Provide telecommunication services such as telephone, and vpn support (fixed cost)	10/1/2021	9/30/2022	243.45	N/A	10/1/2021	N/A	11/30/2021
DMPED	OCTO	1001	Agency Oversight	SPR	InfoUSA 2021	to purchase InfoUSA 2021 Business Point data from Infogroup/Data Axle to provide COVID-19 related analysis. DMPED seeks these services to enable the continuation of economic recovery related analyses	1/21/2022	9/30/2022	20,000.00	N/A	1/31/2021	1/21/2022	2/9/2022
DMPED	EOM	1001	Agency Oversight	Local	Support Services	The Executive Office of the Mayor's Support Services to provide transportation, courier, and associated, general administrative services	10/1/2021	9/30/2022	6,000.00	N/A	1/31/2022	1/31/2022	2/10/2022
DMPED	DCRA	3010	Business Development	Local	Special Events Fee Relief Fund	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2021	9/30/2022	30,000.00	N/A	12/15/2021	12/6/2021	2/1/2022
DMPED	MPD	3010	Business Development	Local	Special Events Fee Relief Fund	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2021	9/30/2022	1,400,000.00	N/A	3/22/2022	3/14/2022	4/22/2022
DMPED	DBH	6030	New Communities Initiative	Local	DBH	to fund two co-located behavioral health clinicians to provide behavioral health psycho-education, behavioral health screening, assessments, and linkage to supports and services to families and individuals who require assistance overcoming health and personal barriers to improve their lives and social standing. NCI is designed to revitalize severely distressed subsidized housing and redevelop neighborhoods into vibrant mixed-income communities.	10/1/2021	9/30/2022	220,000.00	N/A	12/8/2021	10/15/2021	2/24/2022
DMPED	OCTO	1001	Agency Oversight	Local	WEBEX	WEBEX	10/1/2021	9/30/2022	1,848.00	N/A	3/24/2022	N/A	4/11/2022
DMPED	DCHR	1001	Agency Oversight	Local	Capital City Fellows	DCHR to provide 2 Capital City Fellows for DMPED	10/1/2021	9/30/2022	149,788.60	N/A	5/11/2022	3/16/2022	5/16/2022
DMPED	DCHR	1010/3020	Corporate Assistance/Personnel	Local	360 Training	DCHR shall provide DMPED with executive level training and coaching as outlined herein to build DMPED employee capabilities to achieve professional and organizational goals	10/1/2021	9/30/2022	25,227.48	N/A	5/17/2022	3/16/2022	5/19/2022
DMPED	OCTO	1001/1020/3020	Agency Oversight /Contracting and Procurement/ Corporate Assistance	Local/SPR	Laptops	Laptops	10/1/2021	9/30/2022	52,160.00	N/A	6/3/2022	6/5/2022	6/10/2022
DMPED	DGS	6040	St Elizabeth's	Local/SPR	DGS	DMPED to provide DGS with funding for costs associated with the maintenance, management, repairs and improvements for properties and associated parking lots located on the Saint Elizabeths East campus.	10/1/2021	9/30/2022	300,000.00	N/A	4/1/2022	2/11/2022	5/16/2022

Buyer	Seller	Program Code	Program	Funding	MOU's Title	Description	Date Entered	Termination	Amount	Letter of Intent	Submitted Request Date	Dates of Signatures	Funds Transferred
DMPED	ABRA	3010	Business Development	Local	Special Events Fee Relief Fund	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2021	9/30/2022	30,000.00	N/A	9/30/2022	5/20/2022	9/30/2022
DMPED	ORM	6050	Walter Reed	SPR	Securing insurance for two levels of parking	DMPED will provide funds to the Captive to reimburse the Captive for fifty percent (50%) of the cost it incurs for the procurement of the Policy of insurance covering the Garage. CNWR will be billed directly by RCM&D for its fifty percent (50%) portion of the costs of the policy	10/1/2021	9/30/2022	27,614.00	N/A	5/26/2022	5/16/2022	6/21/2022
DMPED	JRO	1001	Agency Oversight	Local	Sign Language	Sign Language Interpretation Services	10/1/2021	9/30/2022	510.00	N/A	9/30/2022	10/1/2021	9/30/2022
DMPED	DPW	3010	Business Development	Local	Special Events Fee Relief Fund	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2021	9/30/2022	523,451.98	N/A	9/29/2022	9/30/2022	9/30/2022
<b>TOTAL FY2022</b>									<b>\$ 2,986,114.39</b>				

**FY22 FROM**

Buyer	Seller	Program Code	Program	Funding	MOU's Title	Description	Date Entered	Termination	Amount	Letter of Intent	Submitted Reque	Dates of Signatures	Funds Transferred
DSLBD	DMPED	3010	Business Development	Fund 7000 - Intra-district	Commerical Acquisition Initiative	support both the Commercial Acquisition Fund and other DMPED small business support programming in FY22	3/4/2022	9/30/2022	700,000.00	N/A	3/18/2022	3/4/2022	3/22/2022
DHCD	DMPED	6040	Development & Disposition	Fund 7000 - Intra-district	Black HomeOwner Strike Force	DHCD to transfer up to \$300K to support the Strike Force in FY2022	10/1/2021	9/30/2022	300,000.00	N/A	7/27/2022	7/27/2022	7/27/2022
HSEMA	DMPED	3010	Business Development	Fund 7000 - Intra-district	Special Event Fund Relief	Districts outdoor activations project. HSEMA supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures	10/1/2021	9/30/2022	120,000.00	N/A	9/23/2022	12/22/2021	9/30/2022
<b>TOTAL FY2022</b>									<b>\$ 1,120,000</b>				

**FY23 TO**

Buyer	Seller	Program Code	Program	Funding	MOU's Title	Description	Date Entered	Termination	Amount	Letter of Intent	Submitted Reque	Dates of Signatures	Funds Transferred
DMPED	DHCD	300100	DEVELOPMENT & DISPOSITION	SPR	Maple View Flats	established a collaborative agreement between the Parties to partially fund the construction and equipment of a mixed-use project known as "Maple View Flats"	10/1/2022	9/30/2023	1,090,846	NA	12/15/2022	9/23/2022	1/4/2023
DMPED	OP	300100	DEVELOPMENT & DISPOSITION	SPR	Historic Preservation Grant	Historic Preservation Grant	10/1/2022	9/30/2023	1,500,000	NA	11/29/2022	10/26/2022	1/10/2023
DMPED	OCTFME	300093	Business Development	SPR	DC Rebate Fund	OCTFME requires DMPED's assistance with supporting the DC Rebate Fund to support projects that will advance:1. economic acitivity/ROI in the District of Columbia 2. Creased economy jobs for Distrcit residents 3. economic recovery and revitalization 4. advance economic racial equity for minorit owned media production companies	10/1/2022	9/30/2023	1,300,000	NA	12/1/2022	10/28/2022	1/11/2023
<b>TOTAL FY2023</b>									<b>\$ 3,890,846</b>				



Buyer	Seller	Program Code	Program	Funding	MOU's Title	Description	Date Entered	Termination	Amount	Letter of Intent	Submitted Request Date	Dates of Signatures	Funds Transferred
-------	--------	--------------	---------	---------	-------------	-------------	--------------	-------------	--------	------------------	------------------------	---------------------	-------------------

**FY23 FROM**

None at this time

PENDING/PLANNED

**FY23 TO**

Buyer	Seller	Program Code	Program	Funding	MOU's Title	Description	Date Entered	Termination	Amount	Letter of Intent	Submitted Request Date	Dates of Signatures	Funds Transferred
DMPED	DSLBD	300100	Development & Disposition	Local	St.Elizabeths Clean Team	Provide Clean Team cleaning services on the St. Elizabeths East Campus	10/1/2022	9/30/2023	124,000.00	NA	2/2/2023	1/31/2023	NA
DMPED	MPD	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	700,000.00	NA	NA	NA	NA
DMPED	FEMS	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	275,000.00	NA	NA	NA	NA
DMPED	DPW	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	275,000.00	NA	NA	NA	NA
DMPED	DDOT	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	160,000.00	NA	NA	NA	NA
DMPED	DPR	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	35,000.00	NA	NA	NA	NA
DMPED	ABRA	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	20,000.00	NA	NA	NA	NA
DMPED	DOH	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	15,000.00	NA	NA	NA	NA
DMPED	DOB	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	10,000.00	NA	NA	NA	NA
DMPED	DLCP	300097	Sponsorships and Incentives	Local Revenue Replacement	Special Events Relief Funds	Districts outdoor activations project. DMPED supporting outdoor events by providing financial assistance to offset the costs of fees and public health and safety measures required by district government agencies	10/1/2022	9/30/2023	10,000.00	NA	NA	NA	NA
<b>TOTAL FY2023</b>									<b>\$ 1,624,000</b>				

**FY23 FROM**

None at this time

## DEPUTY MAYOR FOR PLANNING & ECONOMIC DEVELOPMENT

Q3: For FY22 and FY23 to date, identify any special purpose revenue funds maintained by, used by, or available to the agency

Item #	Fund Code	DESCRIPTION	Fee and How it is Used	Who Pays	Authority to charge fee
1	0609	Industrial Revenue Bond Program	Fees collected in connection with the provision to for-profit or Not-for-profit Entity of loans, notes or other obligations are allocated to this fund. This program funds the restore DC initiative, which is part of the District's strategic plan.	Bond Holders	D. C. ST 47-340.20 and D. C. Law 13-38
2	0617	Walter Reed Reinvestment Fund	A nonlapsing fund to collect all proceeds from the sale, lease or equivalent use of the WR Redevelopment Site. Amounts deposited in the fund are used to support job creation and economic development of, or related to, the Walter Reed Redevelopment Site.	Any purchaser, tenant or user of the site for which the District receives consideration.	DC Law 21-119
3	0632	AWC and NCRC Development fund (ED SPECIAL ACCT)	The revenue is derived from the selling or renting of certain assets of the former AWC / NCRC holdings. This fund helps finance other economic development projects within the District.	Property purchasers or renters pay into the fund.	A17-0152



OFFICE OF THE DEPUTY MAYOR FOR PLANNING AND ECONOMIC DEVELOPMENT (E80)  
2023 Oversight Hearing Questions

Revenue Source Name/Code      **Industrial revenue Bond Program (IRB), Code 0609**

Source of Funding:	The revenue comes from fees assessed by the Mayor for the provision to any private entity of loans, grants, credit support, revenue bonds, notes or other obligations pursuant to federal law or regulations, or any act or resolution of the DC Council.
--------------------	---

Program Description:	This fund is intended to "pay the costs of operating and administering economic development programs, including the provision of credit support or enhancement, loans, grants, contracts, and the implementation of other initiatives" providing financial assistance to support economic development. Money deposited in the fund is allocated annually to the Office of the Deputy Mayor for Planning and Economic Development in an amount equal to the total deposits and earnings that accrue in the prior fiscal year.
----------------------	--

**FY2022 Amount of Fund Generated:**    \$      728,392                              **FY2023 Amount of Fund Generated:**            \$            1,853,343

**FY22 Year End Fund Balance**            \$      698,534

**Agy Fund**    **0609**

Sum of Trans Amt Vendor Name	Approp Year		ALL NPS Purpose of Expenditure
	2022	2023	
BELLO BELLO AND ASSOCIATES	149,179.00	\$83,333.32	REGULATORY REVIEWS SERVICES
BRYANT MILLER OLIVE P.A.	20,000.00		Bond Counsel services
<b>Grand Total</b>	<b>\$169,179.00</b>	<b>\$154,210.87</b>	

**Personnel Services Expenditures**            \$      358,862.20  
**Gross Expenditures**                              \$528,041.20



**FY2022 PURCHASE CARD TRANSACTIONS**

Transaction Date	Transaction Amount	Cardholder	Merchant Name	Description
10/7/2021	\$538.65	David Howard	LexisNexis	Services for 9 users for September 2021
10/10/2021	\$120.89	David Howard	FedEx	Fedex Package Services
10/27/2021	\$241.69	David Howard	Comcast	Cable Services for 1015 Half Street
10/28/2021	\$179.51	David Howard	Comcast	Internet Services for Deputy Mayor John Falcicchio
11/3/2021	\$2,108.60	David Howard	DMI Dell	12 Docking Stations
11/3/2021	\$90	David Howard	MDT Rush Delivery	Courrier Services
11/10/2021	\$635.03	David Howard	Standard Office Supply	Office Supplies
11/15/2021	\$210.94	David Howard	Premier Learning Solutions	Disability Training for Sheila Cuthrell and Zephia Odom
11/17/2021	\$320	David Howard	Your Member Careers	Job Posting
11/17/2021	\$199	David Howard	Your Member Careers	Job Posting
11/17/2021	\$249	David Howard	Your Member Careers	Job Posting
11/17/2021	\$259	David Howard	Your Member Careers	Job Posting
11/17/2021	\$100	David Howard	Journalism Jobs	Job Posting
11/19/2021	(\$382.42)	David Howard	Depot Groups	Credit for returned batteries
11/22/2021	\$118.74	David Howard	Comcast	Cable for Wilson Building
11/27/2021	\$241.69	David Howard	Comcast	Cable for Half Street
11/28/2021	\$179.51	David Howard	Comast	Internet Service for John Falcicchio
11/30/2021	\$1,032	David Howard	Toucan Printing	100 Popsocket coffee cup sleeves with DMPED logo to use for 2021 annual retreat staff gift.
12/1/2021	\$207.98	David Howard	iPage	Website Security annual renewal
12/2/2021	\$947.79	David Howard	CDW-G	9 Microsoft PowerApps annual license
12/6/2021	\$102.81	David Howard	Standard Office Supply	1 case 8.5x14 paper
12/7/2021	\$399.99	David Howard	Guitar Center	Public address system part 1
12/7/2021	\$256.97	David Howard	Guitar Center	Public address system part 2
12/16/2021	(\$11.94)	David Howard	Premier Learning Solutions	Credit for Sales Taxes
12/21/2021	\$105	David Howard	Idealist	Job Posting Advertising
12/21/2021	\$50	David Howard	Daybook	Job Posting Advertising
12/21/2021	\$1,400	Tracey Trabue	Toucan Printing	Latrena Owens, St Elizabeth's Unit. Printing fees for flyers.
12/22/2021	\$118.74	David Howard	Comcast	Wilson Building Cable December
12/22/2021	\$575	David Howard	IDEC	Job Posting Advertising
12/22/2021	\$525	David Howard	Select Leaders	Job Posting Advertising
12/22/2021	\$850	David Howard	Washington Trophy	DEMPY Awards Trophies
12/27/2021	\$241.69	David Howard	Comcast	Cable TV Half Street December
12/30/2021	(\$54.20)	David Howard	Comcast	Credit for John Falcicchio home internet. Account Closed
1/1/2022	\$19.99	David Howard	Eig Ipage	domain renewal for dcnewcommunities.com
1/1/2022	\$17.99	David Howard	Eig Ipage	domain renewal for dcnewcommunities.org
1/1/2022	\$17.99	David Howard	Eig Ipage	domain renewal for dcnewcommunities.net
1/3/2022	\$1,200	David Howard	Chicago Harris Web	Training costs for Ben Mindes to attend the virtual 2022 Municipal Finance Professional Credential program led by the University of Chicago's Harris School of Public Policy.
1/26/2022	\$1,200	Tracey Trabue	Eskill Corp.	Keisha Howard, HR Dept., Job posting fees for advertising Director of Operations position.
1/27/2022	\$299	Tracey Trabue	Local News Now LLC	Keisha Howard, HR Dept., Job posting fees for advertising Director of Operations position.
1/27/2022	\$449	Tracey Trabue	SHRM HR Jobs	Keisha Howard, HR Dept., Job posting fees for advertising Director of Operations position.
1/27/2022	\$350	Tracey Trabue	NFBPA	Keisha Howard, HR Dept., Job posting fees for advertising Director of Operations position.
2/2/2022	\$575	David Howard	IEDC Online	Job Posting for Business Development Specialist
2/5/2022	\$133.43	David Howard	Comcast	Cable for Wilson for January 2022
2/5/2022	\$239.45	David Howard	Comcast	Cable for Half Street for January 2022
2/5/2022	\$251.52	David Howard	Comcast	Cable for Half Street for February 2022

**FY2022 PURCHASE CARD TRANSACTIONS**

Transaction Date	Transaction Amount	Cardholder	Merchant Name	Description
2/8/2022	\$324	David Howard	Lucid Chart	Software subscription for Adam Poole
				Credit to account for dispute, taxes charges in error. Keisha Howard, HR, posting for Director of Ops position on website.
2/12/2022	(\$449)	Tracey Trabue	SHRM HR Jobs	Job posting for Program Analyst position
2/14/2022	\$105	David Howard	Idealist.org	Domain Privacy for DCNewcommunities.org
2/18/2022	\$12.99	David Howard	EIG-iPage	Cable for Wilson February 2022
2/22/2022	\$139.38	David Howard	Comcast	Software subscription for Adam Poole
2/24/2022	\$900	David Howard	Survey Monkey	5 replacement Batteries for Dell 7490
2/24/2022	\$329.95	David Howard	Depot Groups	Picture Frames for Deputy Mayor John Falcicchio
2/24/2022	\$89.85	David Howard	Crate and Barrel	Job posting
2/28/2022	\$575	David Howard	IEDC Online	Office supplies 312.65 of 352.93 order
3/4/2022	\$312.66	David Howard	Standard Office Supply	Job Posting for Paralegal Specialist
3/10/2022	\$499	David Howard	Your Member Careers (DC Bar)	Job Posting for Paralegal Specialist
3/10/2022	\$220	David Howard	Ass. of NAWL	Job Posting for Paralegal Specialist
3/10/2022	\$200	David Howard	Paypal (Above the Law)	Job Posting for Paralegal Specialist
				Stock photo for Housing - Black homeownership for Website and presentation (sales tax refunded on April Statement)
3/16/2022	\$34.98	David Howard	CKO Istock Photo	Nakia Newton, Comm/Public Affairs Unit, Renewal fees for Washington Business Journal Subscription.
3/18/2022	\$230	Tracey Trabue	The Business Journals	Office supplies. Remaining balance on 352.93 order
3/21/2022	\$40.27	David Howard	MDM - Standard Office Supply	
3/22/2022	\$126.88	David Howard	Comcast	Wilson Building Cable Bill
3/23/2022	\$2,406.84	David Howard	Supretech	Kwiktag Cloud Migration
3/24/2022	\$924.75	David Howard	Elysium	Moving Services -(pick up surplus furniture from GSA surplus)
3/24/2022	\$2,492	David Howard	Toucan Printing	Promotional Logo coffee Cover Sleeves for Cuppa Joe return to office
3/24/2022	\$485	David Howard	Toucan Printing	Printing of Boards for March Madness
				Natalia Vanegas, Comm/Public Affairs Unit, Rental Fees for ITC meeting room for DMPED March Madness Event.
3/24/2022	\$1,602	Tracey Trabue	International Trade Center	SSL Certificate Renewal for Fairshotdc.com
3/26/2022	\$94.99	David Howard	Go Daddy	Half Street Cable Bill
3/27/2022	\$245.57	David Howard	Comcast	Wireless Presentation Clicker for Deputy Mayor Falcicchio
3/29/2022	\$34.99	David Howard	Office Depot	Stock photo for Housing - Black homeownership for Website and presentation (sales tax refunded on April Statement)
3/30/2022	\$12.72	David Howard	CKO Stock Photo	Stock photo for Housing - Black homeownership for Website and presentation (sales tax refunded on April Statement)
3/30/2022	\$34.98	David Howard	CKO Stock Photo	Office Supplies
3/30/2022	\$293.07	David Howard	Standard Office Supply	Sheila Miller, Real Estate Development Unit, registration fees for virtual conference, Novogradac 2022 RAD
3/31/2022	\$199	Tracey Trabue	Novogradac and Company	Public Housing taking place May 5-6, 2022.
4/1/2022	\$575	David Howard	IEDC Online	Job Posting advertisement
4/1/2022	\$575	David Howard	IEDC Online	Job Posting advertisement
4/1/2022	\$118	David Howard	Standard Office Supply	office paper
4/2/2022	\$525	David Howard	Select Leaders	Job Posting advertisement
4/3/2022	\$19.99	David Howard	EIG I-Page	Domain Renewal Stelizabethseast.com
4/4/2022	(\$1.98)	David Howard	CKO Istock Photo	Sales tax credit for purchase
4/4/2022	(\$1.98)	David Howard	CKO Istock Photo	Sales tax credit for purchase
4/4/2022	(\$0.72)	David Howard	CKO Istock Photo	Sales tax credit for purchase
				Keisha Howard, HR Unit, SHRM Advertising for DMPED Ops Mgr Position, rebilled without taxes charged, disputed former billing showed taxes. They have now been removed.
4/4/2022	\$449	Tracey Trabue	Dispute Rebill, SHRM	Parts for HPZ6600 Plotter
4/8/2022	\$1,066	David Howard	CDWG	

FY2022 PURCHASE CARD TRANSACTIONS

Transaction Date	Transaction Amount	Cardholder	Merchant Name	Description
4/8/2022	\$182.71	David Howard	FedEx	Courier Services Latrena Owens, St. E's Unit, Monitoring Fees for Fire and Elevator at RISE Demonstration Center 10/1/21 - 9/30/22.
4/12/2022	\$840	Tracey Trabue	Security and Energy Tech	Parts for HPZ6600 Plotter
4/13/2022	\$486.99	David Howard	CDWG	Andrew Jacobson, Real Estate Unit, Title report fees for Eden Place Phase II.
4/13/2022	\$350	Tracey Trabue	Answer Title	Job Posting advertisement
4/21/2022	\$575	David Howard	IEDC Online	Wilson Cable Bill
4/22/2022	\$133.43	David Howard	Comcast	Half Street Cable Bill
4/27/2022	\$245.57	David Howard	Comcast	Courier Services to Leesburg title agency for St. Elizabeths East
4/29/2022	\$80	David Howard	MDT RUSH DELIVERY LLC	UNDER DISPUTE FOR TAXES INCORRECTLY CHARGED BY JP MORGAN. EVEN THE DISPUTE IS SHOWING \$0 TAXES!!! Tracey spoke with company and verified there were no charges filed by their company, not on invoice, not on their system, not on receipt. Latrena Owens, St. E's Unit, Monitoring Fees for Fire and Elevator at RISE Demonstration Center 10/1/21 - 9/30/22.
4/29/2022	(\$840)	Tracey Trabue	Dispute Credit, Security and Energy Tech	Replacement Refrigerator for Wilson
5/3/2022	\$579.99	David Howard	Best Buy	Office Supplies
5/4/2022	\$77.70	David Howard	Standard Office Supplies	Office Supplies
5/4/2022	\$447.33	David Howard	Standard Office Supplies	Jennifer Murray, front desk operations, Digital rendering for QR code for DMJF business cards.
5/4/2022	\$135	Tracey Trabue	SP Fewer Cards	Office Supplies
5/6/2022	\$3.28	David Howard	Standard Office Supplies	DISPUTE HAS BEEN INITIATED FOR THIS UNAUTHORIZED CHARGE. This charge is an unauthorized auto renewal. It originated from a purchase made by Joy Jackson, Economic Intelligence Team.
5/6/2022	\$1,020	Tracey Trabue	Alchemer LLC	Domain renewal for WalterReedLRA.com
5/9/2022	\$19.99	David Howard	ipage (EIG)	Dispute Credit. This charge is an unauthorized auto renewal. It originated from a purchase made by Joy Jackson, Economic Intelligence Team.
5/12/2022	(\$1,020)	Tracey Trabue	Alchemer LLC	Dispute Credit. This charge is an unauthorized auto renewal. It originated from a purchase made by Joy Jackson, Economic Intelligence Team.
5/12/2022	(\$1,020)	Tracey Trabue	Alchemer LLC	Dispute Credit. This charge is an unauthorized auto renewal. It originated from a purchase made by Joy Jackson, Economic Intelligence Team.
5/18/2022	\$840	Tracey Trabue	Security and Energy Technologies	Dispute Rebill, Latrena Owens, St. Elizabeths Unit, Fire and Elevator monitoring services for RISE.
5/18/2022	\$1,020	Tracey Trabue	Alchemer LLC	Dispute Rebill, Nicholas Stabile, Economic Intel Unit, renewal for Alchemer, survey product for Front Door Website.
5/20/2022	\$80	David Howard	MDT RUSH DELIVERY LLC	Courier Services to Leesburg title agency for St. Elizabeths East
5/20/2022	\$80	David Howard	MDT RUSH DELIVERY LLC	Courier Services to Leesburg title agency for St. Elizabeths East
5/21/2022	\$228.96	David Howard	Squarespace	Renewal for ObviouslyDC.com
5/22/2022	\$133.43	David Howard	Comcast	Wilson Cable
5/25/2022	\$64.57	David Howard	Utrecht Art Supplies	Art Supplies for preparing Giant Checks for Business Development Grant event
5/25/2022	\$216.11	David Howard	GoDaddy	Linux hosting Renewal for Fairshotdc.com
5/26/2022	\$20.17	David Howard	GoDaddy	Domain Renewal for Fairshotdc.com
5/27/2022	\$245.57	David Howard	Comcast	Half Street Cable
6/1/2022	\$2,035	David Howard	Capital Services Management	Moving Services. Move Surplus computers and furniture to Oak Hill Facility
6/2/2022	\$1,148.71	David Howard	MDM Standard Office supply	Office Supplies Bria Greenwood, Operations Unit, Tuition Fees for Sybongile Cook, Business Development to attend the Leadership Greater Washington (LGW) Class of 2023.
6/3/2022	\$5,000	Tracey Trabue	Leadership Greater Washington	Fare Cards
6/10/2022	\$32	Stanley Jackson	Metro	Fare Cards
6/10/2022	\$32	Stanley Jackson	Metro	Fare Cards
6/14/2022	(\$12.96)	David Howard	Squarespace	Sales Tax Refund for 05-21-2022 transaction
6/15/2022	\$4,900	Tracey Trabue	Toucan Printing	David Howard, Operations Unit, Printing services for banners.
6/17/2022	\$29.98	David Howard	MDM Standard Office supply	Office Supplies Bria Greenwood, Operations, Safety vests for safety team. RECEIPTS ARE ATTACHED ON PG 3. MC 3031 WAS CONFIRMED.
6/21/2022	\$299.91	Tracey Trabue	ULINE	



FY2022 PURCHASE CARD TRANSACTIONS

Transaction Date	Transaction Amount	Cardholder	Merchant Name	Description
6/22/2022	\$133.43	David Howard	Comcast	Wilson Monthly Cable Bill
6/24/2022	\$539.35	David Howard	MDM Standard Office supply	Office Supplies
6/24/2022	\$75.75	David Howard	Metro Stamp and Seal	Notary supplies for David Selman
6/25/2022	\$244.64	David Howard	Comcast	Half Street Monthly Cable Bill
6/26/2022	(\$12.23)	David Howard	GoDaddy	Sales Tax Refund for 05-25-2022 and 05-26-2022
6/29/2022	\$436.50	David Howard	Washington Times	Advertising for RFP
6/30/2022	\$540.27	David Howard	MDM Standard Office Supply	Office Supply order
7/6/2022	\$56.13	David Howard	MDM Standard Office Supply	Office Supply order
7/8/2022	\$436.50	David Howard	Washington Times	Advertising notice for Solicitation
7/11/2022	\$1,000	Tracey Trabue	Housing Association of Nonprofit Developers (HAND)	Sheila Miller, NCI business unit, Real Estate Unit, annual membership dues for HAND for NCI team. THE RECEIPT OF PAYMENT IS ATTACHED.
7/15/2022	\$5,000	Tracey Trabue	Mysidewalk.com	Femi Adelakun, Economic Intel Unit, renewal fees for online platform, DC Housing Survey Insights Platform.
7/18/2022	\$126.76	Tracey Trabue	Happy Scribe	Alex Feinman, Real Estate Team Unit, transcription fees for the 1617 U Street surplus hearing held on 7.14.22.
7/19/2022	\$2,486.40	Tracey Trabue	Sequoia Row Consulting	Latrena Owens, St. Elizabeths business unit, removal of trees for Parcel 15 ground breaking.
7/22/2022	\$133.43	David Howard	Comcast	Cable TV Wilson Building
7/25/2022	\$1,200	Tracey Trabue	Urban Land Institute (ULI)	Tracey Trabue, Real Estate Unit, Public Agency renewal fees for annual membership to ULI.
7/27/2022	\$245.33	David Howard	Comcast	Cable TV Half Street
7/28/2022	\$59.40	David Howard	EIG I-Page	Wordpress Essential Webhosting for DCNewcommunities.org
8/1/2022	\$337	Tracey Trabue	Amtrak	John Falcicchio, Front Office, AMTRAK one way fare on ACELA to attend the Fiscal Note bell ringing ceremony taking place on August 5, 2022.
8/2/2022	\$563	Tracey Trabue	Amtrak	Natalia Vanegas, Communications/Public Affairs Unit, Round trip travel on ACELA to attend the Fiscal Note bell ringing ceremony taking place in New York City on August 5, 2022.
8/3/2022	(\$34)	Tracey Trabue	Amtrak	John Falcicchio, Front Office Unit, Credit on Amtrak for ticket change fees to Acela fares. Travel to New York to attend the Fiscal Note bell ringing ceremony on 8.5.22.
8/6/2022	\$371.90	Tracey Trabue	Fairfield Inn and Suites	Natalia Vanegas, Communications Public Affairs Unit, 2 nights hotel at Fairfield while attending the Fiscal Note opening bell ceremony in New York City, 8.3-8.5.22.
8/8/2022	\$80	David Howard	Your Member-Careers	Job Posting
8/10/2022	\$80	David Howard	MDT Rush Delivery	Courier Services
8/15/2022	\$27.99	David Howard	EIG-Ipage	DCNewCommunities.org domain privacy and protection renewal
8/22/2022	\$133.43	David Howard	Comcast	Wilson Cable Bill - August 2022
8/22/2022	\$500	Tracey Trabue	Washington Informer	Latrena Owens, St. E's Unit, Advertising for the Horse Barn at the St. Es East Farmers Market. The Washington Informer is a CBE.
8/23/2022	\$50.70	Tracey Trabue	Metro Stamp and Seal	Jennifer Murray, Front Office Operations, Replacement Notary Seal and Seal Inker.
8/27/2022	\$245.58	David Howard	Comcast	Half Street Cable Bill - August 2022
9/1/2022	\$60	Tracey Trabue	DC Government obo DPR	Bria Greenwood, Front office operations, reservation payment for DPR for DMPED volleyball field rental fees.
9/10/2022	\$45	David Howard	MDT RUSH DELIVERY LLC	Courier Services to Leesberg VA for Real Estate
9/12/2022	\$2,088	David Howard	TOUCAN PRINTING & PROM	Gifts for End of the year retreat
9/13/2022	\$165	David Howard	SENODA INC	Business Cards
9/14/2022	\$686.50	Tracey Trabue	Washington Trophy Center	Bria Greenwood, Front Office operations. Trophy purchase for the DMPED End of Year Retreat.
9/19/2022	\$594.56	David Howard	STANDARD OFFICE SUPPLY	Office Supplies
9/21/2022	\$769.04	David Howard	STANDARD OFFICE SUPPLY	Office Supplies
9/22/2022	\$133.43	David Howard	COMCAST	Cable Bill for Wilson
9/22/2022	\$1,020	Tracey Trabue	Alchemer LLC	Dispute Rebill. Alchemer. Nick Stabile, Economic Intelligence, Online Platform fees for Front Door.
9/22/2022	\$75.75	Tracey Trabue	Metro Stamp and Seal	Tracey Trabue, Real Estate, Notary Supplies Purchase.

FY2022 PURCHASE CARD TRANSACTIONS

Transaction Date	Transaction Amount	Cardholder	Merchant Name	Description
9/23/2022	\$245.58	David Howard	COMCAST	Cable Bill for Half Street
9/25/2022	\$4,982.25	David Howard	PERSONALITY PROFILE SO	DISC Assessment for Agency
9/26/2022	\$11.93	David Howard	STANDARD OFFICE SUPPLY	Office Supplies
9/28/2022	\$2,500	Tracey Trabue	Greater Greater Washington	Sharon Carney, Chief of Staff, Front Office Operations, DMPED Sponsorship Greater Greater Washington Fall Mixer which took place 9.28.22.
	\$79,874.95			

**FY2023 PURCHASE CARD TRANSACTIONS**

Transaction	Transaction	Cardholder	Merchant Name	Description
Date	Amount			
10/3/2022	\$1,605.58	Tracey Trabue	KLM	Sarosh Olpadwala, Real Estate, Airfare to Amsterdam/Romania pending refund for cancelled flight.
10/3/2022	(\$548.20)	Tracey Trabue	Tarom Air	Sarosh Olpadwala, Real Estate, airfare to Amsterdam/Romania, CREDIT issued for cancelled flight.
10/3/2022	\$548.20	Tracey Trabue	Tarom Air	Sarosh Olpadwala, Real Estate, air fare to Amsterdam/Romania pending refund for cancelled flight.
10/3/2022	\$90	Tracey Trabue	Agent Fee	Sarosh Olpadwala, Real Estate, Travel agent service fees to West End Travel for attending the City Lab 2022 in Amsterdam/Romania on 10/7/22-10/11/22.
10/4/2022	\$49	Tracey Trabue	KLM	Sarosh Olpadwala, Real Estate. KLM seat assignment fees for travel to City Lab 2022 taking place in Amsterdam/Romania on 10/7/22-10/11/22.
10/4/2022	\$1,633.78	Tracey Trabue	KLM	Sarosh Olpadwala, Real Estate. Airline fees for travel to City Lab 2022 taking place in Amsterdam/Romania on 10/7/22 - 10/11/22.
10/4/2022	\$984.90	Tracey Trabue	Tarom Air	Sarosh Olpadwala, Real Estate, Airline Fees for travel to City Lab 2022 taking place in Amsterdam/Romania on 10/7/22-10/11/22.
10/6/2022	(\$1,605.58)	Tracey Trabue	KLM	Sarosh Olpadwala, Real Estate, Credit issued for air fare to Amsterdam/Romania for cancelled flight.
10/8/2022	\$240	Tracey Trabue	Agent Fee	West End Travel billing error on Sarosh Olpadwala, Real Estate, Travel to City Lab 2022 in Amsterdam/Romania on 10/7.22. PENDING CREDIT.
10/11/2022	\$10.24	Tracey Trabue	International Transaction Fee	Sarosh Olpadwala, Real Estate. International transaction fees for hotel charges to attend the City Lab 2022 taking place in Amsterdam/Romania on 10/7/22-10/11/22.
10/11/2022	(\$240)	Tracey Trabue	Agent Fee	CREDIT RECEIVED. West End Travel billing error on Sarosh Olpadwala, Real Estate, Travel to City Lab 2022 in Amsterdam/Romania on 10/7.22.
10/11/2022	\$682.95	Tracey Trabue	Victoria Amsterdam Hotel	Sarosh Olpadwala, Real Estate. Hotel fees for two nights stay while attending City Lab 2022 taking place in Amsterdam/Romania on 10/7/22 - 10/11/22.
10/12/2022	\$71.02	David Howard	Fragers Hardware	Pad Locks for St. Elizabeths
10/17/2022	\$1,281.50	David Howard	Foremost Advanced Creations	Business Cards
10/22/2022	\$3,525	David Howard	Personality Profile	DISC Personality Profiles for DMPED Staff
10/22/2022	\$133.43	David Howard	Comcast	Wilson Building Monthly Cable Bill
10/26/2022	\$1,281.50	David Howard	Foremost Advanced Creations	Business Cards
10/26/2022	\$1,263.79	David Howard	MDM Standard office Supply	Office Supplies
10/27/2022	\$245.58	David Howard	Comcast	Half Street Monthly Cable Bill
11/1/2022	\$300	Tracey Trabue	Blue Street Productions	Natalia Vanegas, Communications Public Affairs, 4 wireless microphones system and one podium mike.
11/22/2022	\$133.43	David Howard	Comcast	Cable Bill for Wilson Building November 2022`
11/22/2022	\$478.18	David Howard	MDM Standard office Supply	Office Supplies
11/22/2022	\$600	Tracey Trabue	Answer Title	Gilles Stucker, Real Estate Unit, Title report for Chevy Chase Site.
11/27/2022	\$245.58	David Howard	Comcast	Cable Bill for 1015 Half Street, NE November 2022`
11/29/2022	\$28.79	David Howard	Standard Office Supply	Office Supplies
12/1/2022	\$16.23	David Howard	Standard Office Supply	Office Supplies
12/1/2022	\$192.96	David Howard	Standard Office Supply	Office Supplies
12/1/2022	\$207.98	David Howard	EIG Ipage	Site Lock Security Services
12/5/2022	\$21.30	David Howard	Standard Office Supply	Office Supplies
12/5/2022	\$125	David Howard	Benji Holdings LLC	Courier Services from John Wilson Building to Ashburn Virginia (normal courier was not available)
12/22/2022	\$133.43	David Howard	Comcast	Monthly Cable for Wilson Building
12/27/2022	\$245.58	David Howard	Comcast	Monthly Cable for 1015 Half Street
12/28/2022	\$100	David Howard	MDT Rush Delivery	Courier Services from John Wilson Building to Ashburn Virginia
1/1/2023	\$19.99	David Howard	lpage-(WEB)	Domaine Renewal dcnnewcommunities.net
1/1/2023	\$19.99	David Howard	lpage-(WEB)	Domaine Renewal dcnnewcommunities.com
1/3/2023	\$19.99	David Howard	lpage-(WEB)	Domaine Renewal dcnnewcommunities.org
1/6/2023	\$119.40	David Howard	Canva	Annual Canva Renewal
1/10/2023	\$627.23	David Howard	Standard Office Supply	Office Supplies
1/11/2023	\$1,700	David Howard	RVT*National Development Council	Rental Housing Development Finance Self Paced Course for Nick Stabile
1/14/2023	\$500	David Howard	Congress for New Urbanism	Application fee for the 2023 Charter Awards, CNU's Charter Awards will recognize outstanding achievements in architectural, landscape, and urban design and planning worldwide
1/19/2023	\$20.70	David Howard	Standard Office Supply	Office Supplies
1/22/2023	\$155.43	David Howard	Comcast	DMPED Wilson Building Monthly Cable Bill
1/26/2023	\$554.40	David Howard	Standard Office Supply	Office Supplies
1/27/2023	\$271.65	David Howard	Comcast	DMPED Half Street Monthly Cable Bill
2/1/2023	\$1,366.20	David Howard	Battle's Transport	24 passenger Bus Charter to Bowery Farming 10000 Franklin Square Dr Suite 300, Rosedale, MD 21237
2/3/2023	\$181.54	David Howard	Happy Scribe	Transcription service for the Chevy Chase Civic Site - Public Surplus Hearing
2/3/2023	\$83.40	David Howard	Standard Office Supply	Office Supplies
2/5/2023	\$4.24	David Howard	Wall Street Journal	Wall Street Journal Subscription
2/6/2023	\$324	David Howard	Lucid Chart	Software Subscription Renewal
	\$20,049.31			

## CAPITAL PROJECTS WITH OPERATING BUDGET IMPACT

### Question:

A description of whether the capital projects begun, in progress, or concluded in fiscal years 2021, 2022, and 2023, to date, had an impact on the operating budget of the agency. If so, please provide an accounting of such impact.

Fiscal Year **2021**

			Values					
Program Code 2	Program Code 3	Program Code 3 Title	Sum of Approp Bal	Sum of Expend Bal	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Total Obs and Expend	Sum of Available Balance
6000	6030	NEW COMMUNITIES INITIATIVE	\$ 3,424,816.44	\$ 3,213,671.36	\$ -	\$ -	\$ 3,213,671.36	\$ 211,145.08
	6040	ST ELIZABETHS	\$ 1,571,214.10	\$ 933,141.74	\$ -	\$ -	\$ 933,141.74	\$ 638,072.36
	6050	WALTER REED	\$ 2,477,480.01	\$ 1,992,161.16	\$ -	\$ -	\$ 1,992,161.16	\$ 485,318.85
<b>Grand Total</b>			<b>\$ 7,473,510.55</b>	<b>\$ 6,138,974.26</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,138,974.26</b>	<b>\$ 1,334,536.29</b>

Fiscal Year **2022**

			Values					
Program Code 2	Program Code 3	Program Code 3 Title	Sum of Approp Bal	Sum of Expend Bal	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Total Obs and Expend	Sum of Available Balance
6000	6030	NEW COMMUNITIES INITIATIVE	\$ 3,105,584.26	\$ 2,989,405.95	\$ -	\$ -	\$ 2,989,405.95	\$ 116,178.31
	6040	ST ELIZABETHS	\$ 1,312,362.46	\$ 1,133,773.73	\$ -	\$ -	\$ 1,133,773.73	\$ 178,588.73
	6050	WALTER REED	\$ 1,714,264.01	\$ 1,548,146.65	\$ -	\$ -	\$ 1,548,146.65	\$ 166,117.36
<b>Grand Total</b>			<b>\$ 6,132,210.73</b>	<b>\$ 5,671,326.33</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,671,326.33</b>	<b>\$ 460,884.40</b>

Fiscal Year **2023**

			Values					
Program Code 2	Program Code 3	Program Code 3 Title	Sum of Approp Bal	Sum of Expend Bal	Sum of Act Encumbrance Bal	Sum of Pre Encumbrance Bal	Sum of Total Obs and Expend	Sum of Available Balance
6000	6030	NEW COMMUNITIES INITIATIVE	\$ 2,678,000.00		\$ -	\$ -	\$ -	\$ 2,678,000.00
	6040	ST ELIZABETHS	\$ 1,053,980.33		\$ -	\$ -	\$ -	\$ 1,053,980.33
	6050	WALTER REED	\$ 900,000.00		\$ -	\$ -	\$ -	\$ 900,000.00
<b>Grand Total</b>			<b>\$ 4,631,980.33</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,631,980.33</b>

FY23 includes budget only

DEPUTY MAYOR FOR PLANNING & ECONOMIC DEVELOPMENT  
 FY22-FY23 ALLOTMENTS/FY24-FY28 BUDGET

Values

Project No	Project Title	Lifetime Budget	LTD Allotments	LTD Expenditures	Unspent Allotments	Encumbrances	Pre Encumbrances	ID Advances	FY22 Year End Allotment Balance	FY23 Budget	Total Available Allotments as of FY23	FY24	FY25	FY26	FY27	FY28
AMS11C	MCMILLAN SITE REDEVELOPMENT	25,315,590	25,315,590	25,087,113	228,477	-	-	228,477	-	-	-	-	-	-	-	-
ASC13C	SKYLAND SHOPPING CENTER	18,993,279	18,993,279	18,985,019	8,260	-	-	-	8,260	-	8,260	-	-	-	-	-
AWR01C	SAINT ELIZABETHS E CAMPUS INFRASTRUCTURE	325,836,351	317,936,351	205,886,015	112,050,336	885,723	-	103,709,939	7,454,674	7,900,000	15,354,674	10,000,000	20,000,000	10,000,000	10,000,000	5,000,000
AWT01C	WALTER REED REDEVELOPMENT	27,148,335	27,148,335	26,274,818	873,517	88,564	-	48,334	736,619	-	736,619	-	-	-	-	-
CHN19C	CHILDREN'S NATIONAL	20,000,000	10,000,000	10,000,000	-	-	-	-	-	10,000,000	10,000,000	-	-	-	-	-
EB001C	TEMPLE COURTS / NW1 REDEVELOPMENT	51,238,446	51,238,446	51,158,614	79,832	-	-	-	79,832	-	79,832	-	-	-	-	-
EB007C	1234 GOOD HOPE ROAD SE	2,500,000	-	-	-	-	-	-	-	2,500,000	2,500,000	2,500,000	-	-	-	-
EB008C	MP-NEW COMMUNITIES	97,501,048	97,501,048	80,429,315	17,071,733	9,098,065	-	-	7,973,667	-	7,973,667	-	-	-	-	-
EB012C	33 K STREET NW	-	-	-	-	-	-	-	-	29,000,000	29,000,000	24,000,000	-	-	-	-
EB013C	BARRY FARM, PARK CHESTER, WADE ROAD	55,223,297	44,223,297	31,485,419	12,737,879	-	-	33,728	12,704,150	48,000,000	60,704,150	35,000,000	10,000,000	10,000,000	6,000,000	5,000,000
EB016C	PARK MORTON REDEVELOPMENT INITIATIVE	58,628,096	35,628,096	5,039,379	30,588,717	10,588,532	-	-	20,000,185	3,000,000	23,000,185	24,000,000	-	-	-	-
EB409C	DC WATER NEW FACILITY	39,897,431	39,897,431	38,033,701	1,863,731	1,850,000	-	7,515	6,216	-	6,216	-	-	-	-	-
EB422C	HILL EAST (PHASE 2)	54,220,507	35,820,507	14,496,506	21,324,001	-	-	424,001	20,900,000	11,050,000	31,950,000	18,400,000	29,920,000	20,350,000	-	-
EB423C	POPLAR POINT	1,034,637	1,034,637	725,395	309,241	-	-	221,367	87,874	1,000,000	1,087,874	1,000,000	-	-	-	-
EB450C	LEDROIT PARK	1,272,556	1,272,556	1,266,992	5,564	-	-	-	5,564	-	5,564	-	-	-	-	-
EB509C	BRUCE MONROE	1,500,000	1,500,000	1,500,000	-	-	-	-	-	-	-	-	25,000,000	-	-	-
HUH21C	SHAW-HOWARD UNIVERSITY HOSPITAL INFRASTR	25,000,000	-	-	-	-	-	-	-	-	-	10,000,000	15,000,000	-	-	-
NOPROJ	NO PROJECT INFORMATION	-	-	(30,529)	30,529	-	-	-	30,529	-	30,529	-	-	-	-	-
FTJEB	FLETCHER JOHNSON	-	-	-	-	-	-	-	-	1,250,000	1,250,000	1,250,000	-	-	-	-
WHFEBC	WHARF FISH MARKET PIERS	-	-	-	-	-	-	-	-	5,000,000	5,000,000	-	-	-	-	-
<b>Grand Total</b>		<b>805,309,573</b>	<b>707,509,573</b>	<b>510,337,756</b>	<b>197,171,817</b>	<b>22,510,884</b>	<b>-</b>	<b>104,673,361</b>	<b>69,987,571</b>	<b>118,700,000</b>	<b>188,687,571</b>	<b>126,150,000</b>	<b>99,920,000</b>	<b>40,350,000</b>	<b>16,000,000</b>	<b>10,000,000</b>









**DEPUTY MAYOR FOR PLANNING & ECONOMIC DEVELOPMENT**  
**Reprogrammings FY22 & FY23**

Question:

Please list, in chronological order, each reprogramming in fiscal years 2022 and 2023, to date, that impacted the agency, including those that moved funds into the agency, out of the agency, and within the agency.

**FY23 Funds Reprogramming: \$0.00**

AGENCY CODE	FUND	Program Code	Program Code Title	CSG	Date	IN	Out
						\$ -	
							\$ -
<b>Total</b>						\$ -	\$ -
<b>Grand Total</b>						\$ -	\$ -

**FY22 Funds Reprogramming: \$2,031,132.32**

AGENCY CODE	FUND	Program Code	Program Code Title	CSG	Date	IN	Out	
EBO	1000	6020	Development & Disposition	0041	12/2/2021	\$ 485,000.00		
EBO	1000	6020	Development & Disposition	0050	12/2/2021		\$ 485,000.00	
<b>Rationale</b>	<b>To correct CSG frm grants to contractual services</b>							
EBO	1000	6020	New Communities Initiative	0041	1/18/2022	\$ 750,000.00		
EBO	1000	6020	New Communities Initiative	0050	1/18/2022		\$ 750,000.00	
<b>Rationale</b>	<b>To correct CSG frm grants to contractual services</b>							
EBO	0609	5035	Industrial Revenue Bond	0041	2/10/2022	\$ 180,365.08		
DHCD	0602	3030	Residential Services- HPAP	0050	2/10/2022		\$ 180,365.08	
<b>Rationale</b>	<b>To reprogram budget authority from DHCD to IRB program to support CBE bond counsel services</b>							
EBO	1000	6020/1001	Development & Disposition/Agency Oversight	0041	2/11/2022	\$ 363,575.94		
EBO	1000	1001	Agency Oversight	0011 & 0014	2/11/2022		\$ 363,575.94	
<b>Rationale</b>	<b>To reprogram vacancy savings from Personnel Services to Non-Personnel Services to support contracts in agency oversight and Real Estate services</b>							
EBO	1000	6040	St. Elizabeth's	0041	2/11/2022	\$ 252,191.30		
EBO	1000	6030	New Communities Initiative	0011 & 0014	2/11/2022		\$ 252,191.30	
<b>Rationale</b>	<b>To reprogram vacancy Non-Personnel Services to support additional funding needed for the maintenance and operations at St. Elizabeth's campus.</b>							
<b>Total</b>						\$ 2,031,132.32	\$ 2,031,132.32	
<b>Grand Total</b>						\$ 2,031,132.32	\$ 2,031,132.32	

**DEPUTY MAYOR FOR PLANNING & ECONOMIC DEVELOPMENT**

Federal Grants  
FY22 & FY23

**Question # 8:**

Please list each grant or sub-grant received by your agency in fiscal years 2022 and 2023, to date. List the date, amount, source, purpose of the grant or sub-grant received, and amount expended.

FY22 Grants										
I	Grant Type F = Federal P = Private	Grant Number	Grant Phase	Grant Begin Date	Grant End Date	A	B	C = A - B	Full Time Employee (FTE)	Purpose
						Total Grant Award Amount	Cash/Accr/ID Expend's	Available Balance		
ARPA - LOCAL REVENUE REPLACEMENT	F	N/A	N/A	3/11/2021	12/31/2024	\$ 4,000,000.00	\$ 3,984,613.34	\$ 15,386.66		Commercial Acquisition Fund
						\$ 7,980,000.00	\$ 7,946,226.28	\$ 33,773.72		BID Vibrant Places Fund
						\$ 7,500,000.00	\$ 3,500.00	\$ 7,496,500.00		Employment Center Vitality and Local Jobs Creation (Closing Fund)
						\$ 35,245,259.00	\$ -	\$ 35,245,259.00		Food Access Fund
						\$ 100,000.00	\$ 100,000.00	\$ -		Shop in the District
						\$ 794,713.00	\$ 551,000.00	\$ 243,713.00		ENCORE
						\$ 540,000.00	\$ 450,000.00	\$ 90,000.00	1.00	Business Retention, Expansion and Attraction Infrastructure
ARPA - STATE	F	N/A	N/A	3/11/2021	12/31/2024	\$ 8,000,000.00	\$ 7,996,902.65	\$ 3,097.35		Grants to Support Arts Venues
						\$ 40,000,000.00	\$ 39,984,513.27	\$ 15,486.73		Small Business Rent Relief (FY21)
ARPA - COUNTY	F	N/A	N/A	3/11/2021	12/31/2024	\$ 500,000.00	\$ 101,474.00	\$ 398,526.00		Good Food/Nourish DC Fund
ARPA - MUNICIPAL	F	N/A	N/A	10/1/2021	12/31/2026	\$ 2,000,000.00	\$ 2,000,000.00	\$ -		Inclusive Innovation Equity Impact Fund
						\$ 5,400,000.00	\$ 5,400,000.00	\$ -		Small and Medium Business Growth Program
STATEWIDE PLANNING GRANT PROGRAM	F	EDA122	01	10/1/2021	3/31/2024	\$ 1,000,000.00	\$ 694,000.00	\$ 306,000.00	0.00	Creation of updated Comprehensive Economic Development Strategy (CEDS) for Washington, DC
STATE TOURISM GRANT PROGRAM	F	EAA022	01	11/8/2021	11/8/2025	\$ 5,875,000.00	\$ -	\$ 5,875,000.00	1.00	Grant Program to support the travel, tourism, and outdoor recreation sectors in Washington, DC as these sectors recover from the economic impacts of the coronavirus pandemic.
<b>TOTAL</b>						<b>\$ 118,934,972.00</b>	<b>\$ 69,212,229.54</b>	<b>\$ 49,722,742.46</b>	<b>2.00</b>	

FY23 Grants										
I	Grant Type F = Federal P = Private	Grant Number	Grant Phase	Grant Begin Date	Grant End Date	A	B	C = A - B	Full Time Employee (FTE)	Purpose
						Total Grant Award Amount	Cash/Accr/ID Expend's	Available Balance		
ARPA - LOCAL REVENUE REPLACEMENT	F	N/A	N/A	3/11/2021	12/31/2024	\$ 10,000,000.00	\$ -	\$ 10,000,000.00		BLACK HOME OWNERSHIP FUND
						\$ 100,000.00	\$ -	\$ 100,000.00		CHERRY BLOSSOM BUS TOUR
						\$ 18,778,000.00	\$ -	\$ 18,778,000.00	1.00	FOOD ACCESS FUND
						\$ 500,000.00	\$ -	\$ 500,000.00		NOURISH DC
						\$ 100,000.00	\$ -	\$ 100,000.00		SHOP IN THE DISTRICT
						\$ 3,400,000.00	\$ 400,000.00	\$ 3,000,000.00		SMALL AND MEDIUM BUSINESS GROWTH PROGRAM
						\$ 1,400,000.00	\$ 4,459.69	\$ 1,395,540.31	7.00	BUS, RETENTION EXPANSION INFRASTRUCTURE
						\$ 2,500,000.00	\$ -	\$ 2,500,000.00		EMPLOYMENT CENTER VITALITY JOBS CREATION
						\$ 233,000.00	\$ -	\$ 233,000.00	1.00	HID, CBD OFFICE TO RESIDENTIAL CONVERSION INCENTIVE
						\$ 500,000.00	\$ -	\$ 500,000.00		REIMAGINE DOWNTOWN ENGAGEMENT
						\$ 1,500,000.00	\$ -	\$ 1,500,000.00		SPECIAL EVENTS RELIEF FUNDS
						\$ 2,500,000.00	\$ -	\$ 2,500,000.00		DC FAMILY FUND DESTINATIONS
ARPA - STATE	F					\$ 4,000,000.00	\$ -	\$ 4,000,000.00		COMMERCIAL ACQUISITION FUND
						\$ 254,687.00	\$ -	\$ 254,687.00		DC ANCHORS
						\$ 8,000,000.00	\$ -	\$ 8,000,000.00		HOSPITALITY SECTOR RELIEF (BRIDGE 3.0)
						\$ 750,000.00	\$ -	\$ 750,000.00		LARGE EVENTS AND FESTIVAL SPONSORSHIPS
						\$ 2,069,000.00	\$ -	\$ 2,069,000.00		REIMAGINE DC
ARPA - MUNICIPAL	F	N/A	N/A	10/1/2021	12/31/2026	\$ 2,000,000.00	\$ -	\$ 2,000,000.00		Inclusive Innovation Equity Impact Fund
STATEWIDE PLANNING GRANT PROGRAM	F	EDA122	01	10/1/2021	3/31/2024	\$ 306,000.00	\$ -	\$ 306,000.00	0.00	Creation of updated Comprehensive Economic Development Strategy (CEDS) for Washington, DC
STATE TOURISM GRANT PROGRAM	F	EAA022	01	11/8/2021	11/8/2025	\$ 5,875,000.00	\$ -	\$ 5,875,000.00	1.00	Grant Program to support the travel, tourism, and outdoor recreation sectors in Washington, DC as these sectors recover from the economic impacts of the coronavirus pandemic.
<b>TOTAL</b>						<b>\$ 64,765,687.00</b>	<b>\$ 404,459.69</b>	<b>\$ 64,361,227.31</b>	<b>9.00</b>	

DMPED FY22 - 10/1/21 - 09/30/22

ACTIVE CONTRACTS FY22 - OCTOBER 1, 2021 TO SEPTEMBER 30, 2022

CONTRACTOR NAME	CONTRACT NUMBER	CONTRACT TYPE	DESCRIPTION OF SERVICES	CONTRACT OUTPUTS/DELIVERABLES	STATUS OF DELIVERABLES	CONTRACT AWARD OR PROCUREMENT DATE	BUDGETED	ACTUAL SPEND	CONTRACT TERM	COMPETITIVE (Y/N/C/S)	SUBCONTRACTOR STATUS	CRS STATUS (Yes/No)	DMPED DIVISION USE	CONTRACT ADMINISTRATOR	CONTRACT EVALUATION	FUNDING SOURCE	
Ballard Spahr LLP	DCFB-2018-D-0001-A05	IDIQ	Revenue Bond Counsel/Legal Services	IBB Legal Services	N/A	\$ 239,425.00	\$ 20,000.00	\$ -	10/1/2021	9/30/2022	C	N/A	NO	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
BBC Pantera-Tiber Joint Venture	DCFB-2021-C-0001	Firm Fixed Price	District of Columbia Disparity Study	Disparity Study	Delivered	\$ 771,110.00	\$ 431,310.00	\$ 431,310.00	4/29/2021	9/30/2022	C	N/A	YES	Emergency Initiatives	Ben Mlodes	Satisfactory	Local
Bello, Bello & Associates LLC	DCFB-2020-C-2004	IDIQ	IBB - Funded Regulatory Compliance Monitoring Services	Monitoring Services	Delivered	\$ 229,906.30	\$ 229,906.30	\$ 229,906.30	10/1/2021	9/30/2022	SS	N/A	YES	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
Buck & Story LLC	DCFB-2020-C-1012	Firm Fixed Price	NGI Human Capital Program	Community building and engagement services	Delivered	\$ 77,626.00	\$ 77,626.00	\$ 77,626.00	05/1/2021	9/30/2022	C	N/A	YES	Real Estate	Clyan Lewis	Satisfactory	Local
Bryant Miller Olive P.A.	DCFB-2018-D-001-A03	IDIQ	Revenue Bond Counsel/Legal Services	IBB Legal Services	Delivered	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	10/1/2021	9/30/2022	C	N/A	NO	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
CDM HILL DC	DCFB-2020-C-2013	Firm Fixed Price w/ Cost Reimbursement	St. Elizabeths East Infrastructure - STAGE 2B	Redevelopment of St. E East Campus	Delivered	\$ 2,335,200.00	\$ 27,794.62	\$ 27,794.62	6/19/2020	2/28/2022	SS	YES	NO	Real Estate	Latrene Owens	Satisfactory	Local
CDM HILL P.C.	DCFB-2017-F-0001	Labor Hour w/Cost Reimbursement	Owners Representative Services for St. Elizabeths East Project	Representative Services	Delivered	\$292,524.88	\$ 292,524.88	\$ 292,524.88	10/1/2021	9/30/2022	C	NO	NO	Real Estate	Latrene Owens	Satisfactory	Local
CDW Solutions, Inc.	DCFB-2017-C-0003	Labor Hour /IDIQ	David-Bacon Monitoring Services	Monitoring Services	Delivered	\$ 250,190.00	\$ 200,000.00	\$ 199,942.16	10/1/2021	9/30/2022	C	N/A	YES	Industrial Revenue Bond	William Liggins	Satisfactory	Local
Coalition for Nonprofit Housing & Economic Development(CNHED)	DCFB-2020-C-2010	Firm Fixed Price	DC Anchor Community Partnership (DCACP)	DCPA Procurement Analysis	Delivered	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	10/1/2021	9/30/2022	SS	N/A	NO	Business Development	Jocelyn James	Satisfactory	Local
Coast Management Solutions, LLC	DCFB-2020-C-2003	IDIQ	IBB Property Assessed Clean Energy (PACE)	IBB Property Assessed Clean Energy (PACE) related Reports	Delivered	\$ 229,906.30	\$ 229,906.30	\$ 229,906.30	10/1/2021	9/30/2022	SS	N/A	YES	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
CSI Advisors, Inc.	DCFB-2019-C-2012	Labor Hour/Cost w/ Cost Reimbursement	Financial Advisory Services	Financial Advisory Services	Delivered	\$ 449,412.00	\$ 100,000.00	\$ 96,664.69	10/1/2021	9/30/2022	SS	YES	NO	Business Development	Sarina Accione	Satisfactory	Local
DC Chamber of Commerce	DCFB-2021-C-2003	Firm Fixed Price	Business Development Support/Data Base Research Reports	Business Development	Delivered	\$ 411,000.00	\$ 411,000.00	\$ 411,000.00	11/1/2022	9/30/2022	SS	YES	NO	Business Development	Tiffana Thaxtar	Satisfactory	Local
East Change Strategies LLC	DCFB-2018-C-2004	Labor Hour/Cost Reimbursement	Technical assistance and Proprietary Database Updates	NCI Database	Delivered	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	10/1/2021	9/30/2022	SS	NO	NO	Real Estate	Clyan Lewis	Satisfactory	Local
General Services, Inc.	DCFB-2021-C-1001	Firm Fixed Price	WRAMC asbestos Abatement and Demolition Services	Demolition Services	Delivered	\$ 159,948.15	\$ 79,370.69	\$ 79,370.69	4/21/2021	3/31/2022	C	NO	YES	Real Estate	Thaddeus Green	Satisfactory	Capital
HFP Construction Inc.	DCFB-2020-K-0001	Firm Fixed Price	Walter Reed Plan Reviser	WRAMC Reviser	Delivered	\$ 115,500.00	\$ 115,500.00	\$ 10,500.00	9/3/2021	9/2/2022	C	NO	YES	Real Estate	Thaddeus Green	Satisfactory	Local
Jacobs Engineering Group, Inc.	DCFB-2021-C-2004	Firm Fixed Price w/Cost Reimbursement	St. Elizabeths East Infrastructure Stage 2A Phase 3 - Pecan Street	Infrastructure	Delivered	\$ 662,303.90	\$ 661,694.78	\$ 513,664.48	7/6/2021	7/5/2022	SS	N/A	NO	Real Estate	Randall Clarke	Satisfactory	Capital
JLS Valuation & Advisory Services, LLC	DCFB-2021-D-0003-A01	IDIQ	Real Estate Appraisal and Related Services	Appraisal Services	Delivered	\$ 130,000.00	\$ 50,000.00	\$ 5,200.00	10/1/2021	9/30/2022	C	N/A	NO	Real Estate	Richard Scarsch	Satisfactory	Local
Justice and Sustainability	DCFB-2022-A-0004	DCIS	Black Home Owners Strikeforces Creation	Strategic Plan/Plan	Delivered	\$ 93,218.80	\$ 93,218.80	\$ 93,218.80	11/7/2021	9/30/2022	C	N/A	YES	DM-Cos	David Selman	Satisfactory	Local
jsa Business Management Resources	DCFB-2020-C-1003	IDIQ	Grants Reimburse Services	DMPED Grant Reimburse	Delivered	\$ 34,014.00	\$ 34,014.00	\$ 34,014.00	10/1/2021	9/30/2022	C	N/A	YES	Contracts, Procurement, Grants	Farina Scott	Satisfactory	Local
KPMG LLP	DCFB-2021-F-0003	IDIQ/Firm Hourly Rate	DMPED Advisory Services	Real Estate Financial advisory support services	Delivered	\$ 522,221.00	\$ 522,221.00	\$ 99,151.00	10/1/2021	9/30/2022	C	N/A	NO	Real Estate	Brenden Woodruff	Satisfactory	Federal
Kutak Rock LLP	DCFB-2018-C-2004	Labor Hour	Legal Advisory Services/WRAMC	Legal Advisory Services	Delivered	\$ 164,716.00	\$ 164,716.00	\$ 164,716.00	10/1/2021	9/30/2022	SS	N/A	NO	Real Estate	Randall Clarke	Satisfactory	Local
Lisman Fizzell & Mitchell	DCFB-2021-D-0003-A02	IDIQ	Real Estate Appraisal and Related Services	Appraisal Services	Delivered	\$ 125,000.00	\$ 26,000.00	\$ 15,250.00	10/1/2021	9/30/2022	C	N/A	NO	Real Estate	Richard Scarsch	Satisfactory	Local
McKinney and Co., Inc.	DCFB-2021-F-0001	Firm Fixed	Economic Development Strategy	Econ Dev Strategy	Delivered	\$ 949,333.00	\$ 949,333.00	\$ 643,333.00	5/4/2022	9/30/2022	C	N/A	NO	Chief of Staff	Estie Litman	Satisfactory	Federal
McKinney and Co., Inc.	DCFB-2022-F-0002	Firm Fixed	Reimagining Downtown DC Analysis & Advisory	Reimagining Downtown DC	Ongoing	\$ 959,167.00	\$ 959,167.00	\$ 959,792.00	8/1/2022	9/30/2022	C	N/A	NO	Chief of Staff	Ben Mlodes	Satisfactory	Spec. Purpose
Metropolitan Strategies and Solutions	DCFB-2021-C-1002	Firm Fixed Price	DC Story Outreach Marketing Services	Marketing for DC emergency relief and utility assistance program	Delivered	\$ 47,477.40	\$ 47,477.40	\$ 47,477.40	10/1/2021	9/30/2022	C	N/A	YES	Chief of Staff	TBD	Satisfactory	Local
Moffatt & Nichol	DCFB-2022-C-2001	Labor Hour/Cost Reimbursement	The Wharf, Pier Inspection	Provide inspection and structural analysis services	Delivered	\$ 47,841.00	\$ 47,841.00	\$ 47,841.00	1/18/2022	9/30/2022	SS	N/A	NO	Real Estate	Jilles Stucker	Satisfactory	Local
MTB Brandeis	DCFB-2022-C-2004	Firm Fixed	Show in the District	Marketing for Show in the District	Ongoing	\$ 100,000.00	\$ 100,000.00	\$ 0.00	9/24/2022	9/30/2022	SS	N/A	YES	Business Development	Estie Litman	Satisfactory	Local
Newirth Design Group PLLC	DCFB-2019-C-0014	IDIQ	IBB Compliance Monitoring Services	Monitoring Services	Delivered	\$ 149,906.30	\$ 25,000.00	\$ 25,000.00	10/1/2021	9/30/2022	C	N/A	YES	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
Newmark Knight Frank Valuation	DCFB-2021-D-0003-A03	IDIQ	Real Estate Appraisal and Related Services	Appraisal services	Delivered	\$ 112,000.00	\$ 82,000.00	\$ 82,000.00	10/1/2021	9/30/2022	C	N/A	NO	Real Estate	Richard Scarsch	Satisfactory	Local
Owrick, Herrington & Sutcliffe, LLP	DCFB-2018-D-0001-A02	IDIQ	Revenue Bond Counsel/Legal Services	IBB Legal Services	Delivered	\$ 245,840.00	\$ 40,000.00	\$ 40,000.00	10/1/2021	9/30/2022	C	N/A	NO	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
Palihins Strategy	DCFB-2021-F-0005	Corp	Employment Services	Recruitment Services	Ongoing	\$ 87,000.00	\$ 58,000.00	\$ 58,000.00	11/7/2022	9/30/2022	C	N/A	YES	Human Resources	Naima Chambliss	Satisfactory	Local
Red Sr. Procurement Services LLC	DCFB-2021-C-2002	Labor Hour w/ Fixed Hourly Rate	Acquisition Services	DMPED Acquisition Services	Delivered	\$ 214,572.80	\$ 209,134.08	\$ 209,134.08	10/1/2021	9/30/2022	SS	N/A	NO	Contracts, Procurement, Grants	Dawone Tuning	Satisfactory	Local
Social Solutions Global	DCFB-2020-F-2007	Firm Fixed Price	NGI Software Tracking System	Software Tracking System	Delivered	\$ 39,882.70	\$ 39,882.70	\$ 39,882.70	11/25/2021	11/24/2022	SS	N/A	NO	Real Estate	Cowan Lewis	Satisfactory	Local
Squire Patton Boggs (US) LLP	DCFB-2018-D-0001-A04	IDIQ	Revenue Bond Counsel/Legal Services	IBB Legal Services	N/A	\$ 237,750.00	\$ -	\$ -	10/1/2021	9/30/2022	C	N/A	NO	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
Strategic Impact Advisors LLC	DCFB-2020-C-2008	Firm Fixed Price	Economic Performance Metrics of the Real Estate Market Washington DC	Economic Performance Metrics of the Real Estate Market	Delivered	\$ 10,000.00	\$ 16,522.00	\$ 5,843.13	3/18/2021	3/17/2022	SS	N/A	NO	Economic Intelligence	Femi Adedahun	Satisfactory	Local
Tiber Hudson LLC	DCFB-2018-D-0001-A01	IDIQ	Revenue Bond Counsel/Legal Services	IBB Legal Services	Delivered	\$ 274,375.00	\$ 50,000.00	\$ 50,000.00	10/1/2021	9/30/2022	C	N/A	YES	Industrial Revenue Bond	William Liggins	Satisfactory	Spec. Purpose
Urban Institute	DCFB-2022-F-0003	Firm Fixed	Black Home Owners Strikeforce Assessment	Assessment	Delivered	\$ 188,000.00	\$ 188,000.00	\$ 188,000.00	5/20/2022	9/30/2022	C	N/A	NO	Chief of Staff	David Selman	Satisfactory	Spec. Purpose
YXROX Corporation	DCFB-2017-F-0002	Firm Fixed Price	Copier Lease and Maintenance	DMPED Agency Wide	Delivered	\$ 21,400.56	\$ 21,400.56	\$ 21,400.56	10/1/2021	9/30/2022	C	N/A	NO	DMPED Agency Wide	David Howard	Satisfactory	Local

Office of the Deputy Mayor for Planning and Economic Development FY2022

<b>Agency</b>	Office of the Deputy Mayor for Planning and Economic Development	<b>Agency Acronym</b>	DMPED	<b>Agency Code</b>	EBO
<b>To edit agency and POC information press your agency name (underlined and in blue above).</b>					
<b>Agency Performance POCs</b>	Adam Poole; Naima Chambless	<b>Agency Budget POCs</b>	Adam Poole; Ben Mindes	<b>Fiscal Year</b>	2022

Agency's Operating Budget

[Lookup Your Agency's Operating Budget](#)

FY2022 Agency Accomplishments

**Add Accomplishment**

Accomplishments	What is the accomplishment that your agency wants to highlight?	How did this accomplishment impact residents of DC?	How did this accomplishment impact your agency?
	<p>Advanced three high-styled complex and long-stalled projects:</p> <ul style="list-style-type: none"> <li>-Closed and broke ground on first on-site housing at Barry Farm (The Asberry)</li> <li>-Completed financial close and land transfer of McMillan</li> <li>-Food Access Fund: Opened Lidl, the first new grocery store in Ward 7 in more than a decade</li> </ul>	<p>The District of Columbia is delivering on a promise dating back to the Williams Administration and meeting our commitment to do it in an equitable way, ensuring former Barry Farm residents benefit most from the redevelopment. The District will invest over \$100 million in public infrastructure and community amenities, including an eight-acre park and a 17,000-square-foot community center with a pool at McMillan. The private portion of the development will feature a full-service grocery store; restaurants and retail; 146 for-sale townhomes; 467 rental apartments; and over one million square feet of healthcare facility space. Thus far, the Food Access Fund has committed nearly \$38 million of the program budget to 24 recipients and for the acquisition of the East Capital Gateway site. These projects will bring restaurants and grocery stores to areas with low food access. The opening of Lidl is a significant milestone for the District and the Ward 7 community, which previously had only been serviced by one major grocer for over 80,000 residents. In addition to a new food access point, the Lidl is adding hundreds of jobs, bringing in significant tax revenue for the District, and catalyzing additional private development in the area.</p>	<p>These projects and many others on this list provide our team with significant personal and professional gratification. These projects take many years and a lot of emotional investment from the project management teams. Seeing them to fruition is essential and helps keep people motivated to keep going for the next ones. In 2015, over 86,000 people East of the River were outside a mile of a grocery store. Currently, that number is down to 42,500. That number will reduce to 10,150 once all DMPED-funded locations open. For residents who live more than a mile from a grocery store, improved food access will decrease risks from diet-related chronic diseases, improve public health, increase employment, and improve the overall quality of life. Investments in locally-owned small-format grocers will also provide ownership opportunities to District residents.</p>
	Black Homeownership Strike Force	Stood up, staffed, and shepherded the Black Homeownership Strike Force through a process that produced actionable recommendations for increasing Black homeownership in the District and a goal of 20,000 net new Black homeowners by 2031.	The recommendations from the BHSF report have laid out a pathway for a renewed focus on closing black homeownership gaps in the District. DMPED will continue to lead and coordinate these efforts alongside our housing and housing-adjacent agency partners.
	Disparity Study	The study is a result of over a year of community engagement and data collection and analysis that will help strengthen opportunities for minority and women-owned businesses in the District.	The study is being finalized for public launch. Following the launch, the results of the study may provide for new programming that can better uplift small business communities that will impact not only how DMPED operates but potentially agencies across the District.

2022 Objectives

Objective Number	Strategic Objective	# of Measures	# of Operations	Add Key Performance Indicator
1	Increase housing affordability and make progress towards the District's housing goals.	2	1	Add Key Performance Indicator
2	Execute the District's equitable economic recovery strategy.	5	2	Add Key Performance Indicator
3	Increase access to opportunity and advance geographic equity for increased access to housing, retail and community amenities through real estate development projects.	2	4	Add Key Performance Indicator
4	Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs.	7	3	Add Key Performance Indicator
5	Create the most open and transparent DMPED while piloting new approaches to communication and engagement.	14	4	Add Key Performance Indicator
6	Create and maintain a highly efficient, transparent, and responsive District government.	0	1	Add Key Performance Indicator
<b>TOT</b>		<b>30</b>	<b>15</b>	

2022 Key Performance Indicators

Measure	Highlight in PAR	New Measure/Benchmark Year	Directionality	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual Report	FY2022 Target	FY 2022 Quarter 1	FY 2022 Quarter 2	FY 2022 Quarter 3	FY 2022 Quarter 4	FY 2022 Report	Was 2022 KPI Met?	Are Explanations of Barriers to Meeting KPIs Complete FY22
<b>1 - Increase housing affordability and make progress towards the District's housing goals. (2 Measure records)</b>															
Number of affordable housing units yielded	<input type="checkbox"/>	<input type="checkbox"/>	Up is Better	2870	2679	2870	1851	2324	Annual Measure	Annual Measure	Annual Measure	Annual Measure	1869	Unmet	
Share of affordable housing units yielded as a percent of the total DMPED residential units delivered	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	New in 2022	
<b>2 - Execute the District's equitable economic recovery strategy. (3 Measure records)</b>															
Net number of jobs created in DC	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Up is Better	7500	-53,600	7500	17,300	7500	Annual Measure	Annual Measure	Annual Measure	Annual Measure	20,000	Met	
Number of jobs created from Business Development initiatives	<input type="checkbox"/>	<input type="checkbox"/>	Up is Better	New in 2021	New in 2021	New in 2021	Not Available	100	Annual Measure	Annual Measure	Annual Measure	Annual Measure	83	Unmet	UPDATE NEEDED
Unemployment rate in Wards 7 and 8	<input type="checkbox"/>	<input type="checkbox"/>	Down is Better	New in 2020	16.3%	10%	14%	10%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	8.9%	Met	
<b>3 - Increase access to opportunity and advance geographic equity for increased access to housing, retail and community amenities through real estate development projects. (2 Measure records)</b>															
Share of DMPED project square footage in Wards 7 and 8 as a percent of the total DMPED project square footage	<input type="checkbox"/>	<input type="checkbox"/>	Neutral	20%	25%	20%	36%	25%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	23%	Neutral	Neutral
Percent of grant funding expended	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Up is Better	New in 2021	New in 2021	New in 2021	97.2%	75%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	85%	Met	
<b>4 - Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs. (3 Measure records)</b>															
Number of DC Community Anchor Partnership Program Anchor Partners	<input type="checkbox"/>	<input type="checkbox"/>	Up is Better	New in 2021	New in 2021	New in 2021	9	2	Annual Measure	Annual Measure	Annual Measure	Annual Measure	10	Met	
Number of DC Community Anchor Partnership Program Small Business Participants	<input type="checkbox"/>	<input type="checkbox"/>	Up is Better	New in 2021	New in 2021	New in 2021	146	75	Annual Measure	Annual Measure	Annual Measure	Annual Measure	322	Met	
Percentage of RFPs released with EquityRFP component	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	New in 2022	
<b>5 - Create the most open and transparent DMPED while piloting new approaches to communication and engagement. (3 Measure records)</b>															
Number of unique Economic Intelligence dashboard visitors	<input type="checkbox"/>	<input type="checkbox"/>	Up is Better	2500	3577	5000	5822	5000	2299	1823	1899	2155	8176	Met	
Average number of engagement mechanisms per real estate development project	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	5	New in 2022	
Number of community engagements DMPED participates in for real estate development projects	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Up is Better	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	25	New in 2022	

2022 Core Business Measures

Measure	FY2022 Target
Human Resource Management - Percent of eligible employee performance evaluations completed and finalized in PeopleSoft	No Target Set
Human Resource Management - Percent of eligible employees completing and finalizing a performance plan in PeopleSoft	No Target Set
Human Resource Management - Percent of new hires that are DC residents (excludes temporary workers and contractors) (Updated by OCA)	No Target Set
Human Resource Management - Percent of employees that are DC residents (excludes temporary workers and contractors) (Updated by OCA)	No Target Set

2022 Operations

Operations Header	Operations Title	Operations Description	Type of Operations	Add Strategic Initiative	Add Workload Measure
<b>1 - Increase housing affordability and make progress towards the District's housing goals. (1 Activity)</b>					
DEVELOPMENT AND DISPOSITION	New Communities Initiative	New: Manages projects envisioned to revitalize severely distressed subsidized housing and redevelop neighborhoods into vibrant mixed-income communities	Key Project	Add Strategic Initiative	Add Workload Measure
<b>2 - Execute the District's equitable economic recovery strategy. (2 Activity records)</b>					

Operations Header	Operations Title	Operations Description	Type of Operations	Add Strategic Initiative	Add Workload Measure
POLICY	Policy Initiatives	New: Lead development of DMPED cluster's policy pertaining to economic development, affordable housing, jobs, and tax revenue. Provide research and analysis to inform strategy, decisions, and program design.	Daily Service	Add Strategic Initiative	Add Workload Measure
BUSINESS DEVELOPMENT	Strategy & Intelligence	New: Supporting an inclusive, collaborative, and data-driven approach to driving the District's economic development priorities, prioritizing diversity, equity, and inclusion across all initiatives.	Key Project	Add Strategic Initiative	Add Workload Measure
3 - Increase access to opportunity and advance geographic equity for increased access to housing, retail and community amenities through real estate development projects. (4 Activity records)					
DEVELOPMENT AND DISPOSITION	Real Estate Development and Disposition	New: Advance activities related to real estate development project management: document preparation, negotiation, project closings, solicitation development, issuance, evaluation, and award. Also includes title and appraisal review, construction monitoring, contract monitoring, and invoicing.	Daily Service	Add Strategic Initiative	Add Workload Measure
DEVELOPMENT AND DISPOSITION	St. Elizabeths	New: Manages a project designed to create well-planned, multi-use, mixed-income, walkable, livable community on the St. Elizabeths East Campus.	Key Project	Add Strategic Initiative	Add Workload Measure
DEVELOPMENT AND DISPOSITION	Walter Reed	New: Provides administrative support to the Walter Reed Army Medical Center Local Redevelopment Authority and manages implementation of the reuse plan.	Key Project	Add Strategic Initiative	Add Workload Measure
INDUSTRIAL REVENUE BOND	Industrial Revenue Bond	New: Provides access to tax-exempt Industrial Revenue Bond and tax increments financing to help businesses and non-profit organizations renovate and build new construction, make tenant improvements, and purchase capital. This team manages and administers the movement and closing of DC Revenue Bond Deals through the process.	Daily Service	Add Strategic Initiative	Add Workload Measure
4 - Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs. (3 Activity records)					
BUSINESS DEVELOPMENT	Strategic Investment	Supports inclusive growth and equitable opportunities by maximizing investments for city priorities through local capital funds, foreign direct investment, federal grant opportunities, and investor engagement for businesses.	Daily Service	Add Strategic Initiative	Add Workload Measure
BUSINESS DEVELOPMENT	Business Attraction and Retention	Attracting new businesses and investment to the District to help diversify the DC economy and create new jobs for District residents.	Daily Service	Add Strategic Initiative	Add Workload Measure
BUSINESS DEVELOPMENT	Business Expansion and Growth	Building transparent relationships with the business community, maintaining continuous communication and connecting businesses to resources to help them grow and expand in the District.	Daily Service	Add Strategic Initiative	Add Workload Measure
5 - Create the most open and transparent DMPED while piloting new approaches to communication and engagement. (4 Activity records)					
BUSINESS DEVELOPMENT	Alignment and Guidance	New: Aligning, coordinating, and collaborating with other DC Government agencies and external stakeholders to streamline processes & help businesses navigate DC Government resources, processes, and offices.	Daily Service	Add Strategic Initiative	Add Workload Measure
COMMUNICATIONS	Communications	New: Communicates and engages with public on DMPED projects, priorities, and economic intelligence to internal and external stakeholders.	Daily Service	Add Strategic Initiative	Add Workload Measure
COMMUNITY OUTREACH	Community Outreach	New: Creates more opportunities for community participation and feedback.	Daily Service	Add Strategic Initiative	Add Workload Measure
POLICY	Analysis and Visualization	New: Develop compelling data analysis, maps, research and other communications, and manage DMPED's data.	Daily Service	Add Strategic Initiative	Add Workload Measure
6 - Create and maintain a highly efficient, transparent, and responsive District government. (1 Activity)					
CONTRACTING AND PROCUREMENT	Contracting and Procurement	Partner with vendors to purchase quality goods and services in a timely manner, award grants, ensure all purchasing and grant actions are conducted with integrity, impartiality and transparency. Manage government funds to ensure they are spent in accordance with applicable District laws, regulations and fiduciary responsibilities.	Daily Service	Add Strategic Initiative	Add Workload Measure

## 2022 Workload Measures

Measure	Highlight in PAR	New Measure/Benchmark Year	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual Report	FY 2022 Quarter 1	FY 2022 Quarter 2	FY 2022 Quarter 3	FY 2022 Quarter 4	FY 2022 Report
3 - Industrial Revenue Bond (2 Measure records)												
Number of IRB projects closed	<input type="checkbox"/>	<input type="checkbox"/>	14	22	16	11	15	Annual Measure	Annual Measure	Annual Measure	Annual Measure	9
Total bond financing issued	<input type="checkbox"/>	<input type="checkbox"/>	876,960,633	911,081,000	380,091,000	423,890,000	494,251,448	Annual Measure	Annual Measure	Annual Measure	Annual Measure	310,000,000
3 - Real Estate Development and Disposition (4 Measure records)												
Number of Request for Proposals (RFPs) Released	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	10	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0
Number of projects in DMPED's pipeline	<input type="checkbox"/>	<input type="checkbox"/>	43	39	42	39	48	Annual Measure	Annual Measure	Annual Measure	Annual Measure	48
Number of Request for Proposals (RFPs) Awarded	<input type="checkbox"/>	<input type="checkbox"/>	6	2	4	0	3	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0
Number of financial closings for DMPED projects	<input type="checkbox"/>	<input type="checkbox"/>	4	11	8	10	4	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2
4 - Business Attraction and Retention (1 Measure)												
Number of Ward 7/8 Initiatives and Investments	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	9	Annual Measure	Annual Measure	Annual Measure	Annual Measure	60
4 - Business Expansion and Growth (6 Measure records)												
Number of new businesses engaged	<input type="checkbox"/>	<input type="checkbox"/>	New in 2020	New in 2020	New in 2020	496	343	Annual Measure	Annual Measure	Annual Measure	Annual Measure	267
Number of Grants Applications	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	4125	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2032
Number of Grants Awarded	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	2119	Annual Measure	Annual Measure	Annual Measure	Annual Measure	783
Number of employers engaged	<input type="checkbox"/>	<input type="checkbox"/>	New in 2020	New in 2020	New in 2020	66	1939	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2292
Dollar Amount of investments in Ward 7 & 8	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	\$5,023,722.5	Annual Measure	Annual Measure	Annual Measure	Annual Measure	\$9,155,039.6
Number of Repeat Business Assistance/Engagement	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	595	Annual Measure	Annual Measure	Annual Measure	Annual Measure	48
4 - Strategic Investment (2 Measure records)												
Number of International Business Partners Engaged	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	33	Annual Measure	Annual Measure	Annual Measure	Annual Measure	50
Number of Businesses Participating in Export DC	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	30	Annual Measure	Annual Measure	Annual Measure	Annual Measure	44
5 - Analysis and Visualization (1 Measure)												
Number of Economic analyses produced	<input type="checkbox"/>	<input type="checkbox"/>	New in 2021	New in 2021	New in 2021	New in 2021	11	Annual Measure	Annual Measure	Annual Measure	Annual Measure	16
5 - Community Outreach (1 Measure)												
Number of Community Meetings held	<input type="checkbox"/>	<input type="checkbox"/>	211	171	119	81	205	Annual Measure	Annual Measure	Annual Measure	Annual Measure	220

## 2022 Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Does this initiative enhance racial equity in the District?	Cluster	Add Initiative Update
Analysis and Visualization (1 Strategic Initiative)								
Disparity Study (2022)	In FY22, DMPED will oversee the completion of the disparity study to assess whether women- and minority-owned businesses face any barriers as part of the District's contracting processes. The disparity study contract was awarded in May 2021 to the joint venture team of BBC Research and Consulting, Pantera Management, and Tiber Hudson. Information from the study will help the District determine whether a disparity exists, assess its efforts to encourage women- and minority-owned businesses to bid on District contracts, and help inform what, if any, improvements are needed to optimize the District's contracting processes.  DMPED anticipates the completion of the study, including a public-facing report and presentations by the disparity team, by Summer 2022.	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Business Attraction and Retention (1 Strategic Initiative)								

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Does this initiative enhance racial equity in the District?	Cluster	Add Initiative Update
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	<p>The purpose of the Vitality Fund is to provide resources and support to businesses seeking to locate or expand within the Central Business District (CBD). Businesses in the following target industries- cloud and computer systems, food technology, cybersecurity, artificial intelligence, big data, life sciences, education, education technology, research, consulting services, professional services, marketing, or communications - are eligible for discretionary grants. Grant funds may be used for:</p> <ul style="list-style-type: none"> <li>Initial startup capital</li> <li>Operational costs</li> <li>Down payment assistance</li> <li>Rent subsidy</li> <li>Tenant improvements</li> <li>Workforce training</li> <li>Recruitment and hiring costs</li> </ul> <p>In FY22, DMPED will design and manage a new incentive grant program for the purpose of providing grant funds to businesses looking to locate to DC. The program will be designed by 11/30/21.</p>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Business Expansion and Growth (1 Strategic Initiative)								
Small and Medium Business Growth Program	<p>Small and Medium Business Grant Fund targets and bundles existing and new growth focus programs such as Great Streets, Neighborhood Prosperity Funds, Equipment, larger-scale capital improvements, and digital and technological growth by issuing grants to Community Development Financial Institutions for small businesses. This initiative is expected to begin in FY22 Q1.</p> <p>In FY22, DMPED will:</p> <ol style="list-style-type: none"> <li>Develop and launch SMB suite of grants by FY22 - Q2; and</li> <li>Prioritize LBE eligible businesses.</li> </ol>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Community Outreach (1 Strategic Initiative)								
Community Engagement (2022)	<p>The DMPED Communications team will work with the Real Estate and Business Development teams to create new ways to engage District residents and stakeholders to ensure stakeholders are aware of DMPED programs and milestones and progress made toward DMPED's top priorities.</p> <p>In FY22, DMPED will:</p> <ol style="list-style-type: none"> <li>Secure at least 10 media placements, including three non-traditional outlets (i.e. Spanish-language and national news outlets), that advance the awareness and discussion of DMPED's economic development, real estate, and business development work; and</li> <li>Implementing at least two new communications formats/delivery methods to reach stakeholders and raise awareness of DMPED groundbreaking, ribbon cuttings, grant opportunities, and programs.</li> </ol>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
New Communities Initiative (1 Strategic Initiative)								
New Communities Initiative (2022)	<p>The New Communities Initiative (NCI) is a District government program designed to revitalize severely distressed subsidized housing and redevelop communities plagued with concentrated poverty, high crime, and economic segregation.</p> <p>In FY22, the New Communities Initiative will:</p> <ol style="list-style-type: none"> <li>Complete construction on Phase I of the Northwest One site and commence construction of Phase II. Will continue to monitor construction progress based on funding milestones for both Phases;</li> <li>Complete Barry Farm Infrastructure work on Summer Road; Close vertical construction financing and commence vertical construction on Parcel 1B;</li> <li>Close Park Morton infrastructure funding, commence infrastructure site work in Nov-21; negotiate and execute the Development Finance Agreement to fund vertical construction for Phase I.</li> </ol>	09-30-2022	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Real Estate Development and Disposition (6 Strategic Initiative records)								
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	<p>DMPED plans to develop 2 acres of vacant property in Anacostia into a vibrant, mixed-use urban community in accordance with the Anacostia Master Plan that will provide for local, street-level retail, incubator office, and multiple housing units.</p> <p>In FY22, DMPED will accomplish the following:</p> <ul style="list-style-type: none"> <li>Issue RFP to solicit development proposals;</li> <li>Review proposals for adherence to the Comprehensive Plan and RFP goals;</li> <li>Work closely with ANC 8A through the selection process;</li> <li>Award the 1234 Good Hope Road RFP for multiple parcels;</li> <li>Execute the Land Disposition Agreement with the selected developer.</li> </ul>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Hill East (2020)	<p>DMPED plans to redevelop 50 acres of Hill East to be transformed into a vibrant, mixed-use urban community in accordance with the Hill East Master Plan that will create an unparalleled riverside experience.</p> <p>In FY22, DMPED will accomplish the following:</p> <p>Hill East Phase 1:</p> <ol style="list-style-type: none"> <li>Assist Developer in securing tenants for Parcel G-1 retail spaces;</li> <li>Assist Developer in construction of Parcel F-1 building;</li> </ol> <p>Hill East Phase 2:</p> <ol style="list-style-type: none"> <li>Procure survey service for 8 parcels on Hill East to create new A&amp;T lots;</li> <li>Complete the Hill East Phase 2 Disposition package to Council for the 8 new parcels; and</li> <li>Award the Hill East Phase 2 RFP for multiple parcels.</li> </ol> <p>6. Execute the Land Disposition Agreement with the selected Phase II developers.</p>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
McMillan (2022)	<p>The District of Columbia purchased McMillan from the federal government in 1987 for \$9.3 million in order to develop the 25-acre property of seven distinct parcels. More than 100 community meetings have occurred to determine the McMillan uses, designs, and community benefits.</p> <p>In FY22, the following will be completed with McMillan, pending the timing and resolution of litigation:</p> <ol style="list-style-type: none"> <li>Completion of all horizontal development</li> <li>Close on Parcels 1-5 for private development</li> <li>Commence construction of the Community Center</li> </ol>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
LGBTQ Community Center Support	<p>This grant funding would be made available to support the buildout or acquisition of new office and community space for the DC Center for the LGBT Community, currently located at the Frank D. Reeves Center. This support is in direct response to the LGBTQ+ community needs- at present four organizations have committed to relocating their entire operations into the shared space: The DC Center for the LGBT Community, the Capital Pride Alliance, Casa Ruby, and Rainbow Families.</p> <p>In FY22, DMPED will provide a grant in support of the buildout or acquisition of new office and community space for the DC Center for the LGBTQ+ Community, currently located at the Frank D. Reeves Center.</p>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Reeves Center	<p>The aging Frank D. Reeves Center of Municipal Affairs has reached the end of its useful life and the building would be cost-prohibitive to modernize. Therefore, the District released a solicitation on December 30, 2020, to redevelop the Frank D. Reeves Center site into a transit-oriented, mixed-use development with office space, affordable housing, and neighborhood-serving amenities in a way that reflects the site's historic and cultural significance. Redevelopment requires the relocation of District agencies and associated infrastructure to new locations within the District.</p> <p>In FY22, it is anticipated the following will be completed with the Reeves Center:</p> <ol style="list-style-type: none"> <li>The project will be introduced to Council and approved for disposition;</li> <li>Due diligence and facility design will be completed for the relocation of DDOT and OCTO</li> </ol>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Food Access Fund	<p>The purpose of the Food Access Fund (FAF) is to increase equitable access to fresh, healthy, and affordable food by securing grocery stores and restaurants, fast casual restaurants and other food access points in areas with low food access, with a focus on Wards 7 and 8. DMPED anticipates these funds will create 6-8 new food access points, putting 95-99% of Ward 7 and 8 residents within a mile of a food access point. The FAF Grant will support qualified businesses with capital for tenant improvements related to expansion of operations into a new location in an area identified as having low food access (as set forth in the Act), with priority given to locations in Ward 7 or Ward 8.</p> <p>In FY22, DMPED will:</p> <ol style="list-style-type: none"> <li>Announce award recipients</li> <li>Finalize grant agreements with award recipients</li> <li>Disburse funds for the first tranche of awards to recipients</li> <li>Solicit Request for Applications for Rd II Review and award Rd II recipients</li> </ol>	09-30-2021	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
St. Elizabeths (1 Strategic Initiative)								
St. Elizabeths East (2022)	<p>Once a vacant and abandoned mental health facility in Ward 8, St. Elizabeths East is rapidly becoming a destination for retail, housing, entertainment, and cultural amenities. A historic gem in the middle of the nation's capital - providing a chance to transform a 183-acre site into a mixed-use development that simultaneously serves the neighboring community and nearby federal office tenants.</p> <p>In FY22, the following will be completed with St. Elizabeths East:</p> <ol style="list-style-type: none"> <li>Complete construction and open the 750 Space Parcel 6 Parking Garage;</li> <li>Negotiate and finalize the Land Disposition Agreement (LDA) for the Parcel 13 development;</li> <li>Complete and open the Interim Retail structure to be built on Parcel 15; and</li> <li>DMPED will work with the developer to finalize and submit the Land Disposition and Development Agreement (LDDA) for Parcels 7, 8, 9 to Council by Q4 FY22.</li> </ol>	09-30-2022	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Strategic Investment (3 Strategic Initiative records)								
Art Venue Support	<p>The Arts Venue Relief Fund aims to provide financial relief to art venues that have experienced significant economic distress since the beginning of the public health emergency. Live music venues, event venues, performance venues, movie theaters, museums, and theaters are some of the types of businesses eligible to apply for the Art Venues Relief Fund. The funds will support general operational expenses (rent and mortgage expense, payroll, property and sales tax, insurance, accounts payable, and/or utilities), as well as operating expenses related to COVID-19.</p> <p>In FY22, the following will be completed with the Art Venue Relief Fund:</p> <ol style="list-style-type: none"> <li>Launch program in FY22-Q1; and</li> <li>Disperse 75% or more of the budgeted funds to eligible venues.</li> </ol>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Nourish DC (erroneously titled in some budget docs Good Food Funds)	<p>The purpose of the Nourish DC Fund is to support the development of a robust ecosystem of locally-owned small food businesses creating neighborhood vibrancy in communities in the District where decades of disinvestment have left them underserved by grocery and other food amenities. To achieve this goal, a fund manager will be selected to provide flexible loans, catalytic grants, and targeted technical assistance to emerging and existing locally-owned small food businesses in DC, with a preference for businesses located in and owned by residents of neighborhoods identified as having high rates of food insecurity, unemployment, and poverty, and/or lower life expectancy. The program is kicking off in FY21 with funding through FY23.</p> <p>In FY22, DMPED will provide:</p> <ol style="list-style-type: none"> <li>Greater than or as many as 35 food entrepreneurs receiving more than 12 hours of cohort and/or 1:1 technical assistance; and</li> <li>Greater than or as many as 5 businesses receiving a total of \$250K catalytic grants.</li> </ol>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Inclusive Innovation Equity Impact Fund	<p>In FY21, DMPED began to develop the Equity Impact Fund to improve access to capital for disadvantaged enterprises which includes and prioritizes businesses in Ward 7 &amp; 8. The primary goal of the Fund is to increase access to capital for Eligible Businesses that would not otherwise receive early-stage funding through conventional financing. The secondary goal is to create a pipeline of Eligible Businesses that are attractive investment opportunities in the District and to provide 12-month individualized business plans/technical assistance to Eligible Businesses. The Fund shall be used to develop investment opportunities for Eligible Businesses that grow out of the initial funding stage and are ready for additional investment, including venture capital and other sources of backing. A grant will be made available to a private entity to serve as Fund Manager to administer the Fund.</p>	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Does this initiative enhance racial equity in the District?	Cluster	Add Initiative Update
	In FY22, DMPED will amend the grant agreement to Fund Manager for an additional \$2 million.							
Strategy & Intelligence (5 Strategic Initiative records)								
Business Rent Relief (formerly Bridge Fund 2.0)	To award grants to small businesses operating a restaurant, tavern, nightclub, entertainment venue, or retail establishment on the leased property to pay one-third of the applicant's past-due rent due to the impact of COVID-19.  In FY22, the following will be completed with the Bridge Fund 2.0: 1. Disperse 75% or more of the budgeted funds to small businesses that meet the eligibility requirements 2. Launch program in FY22-Q1	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	✓	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
BID Vibrant Places Fund	The purpose of the BID Vibrant Places Fund is to support recovery efforts by supporting placemaking and tourism efforts led by Business Improvement Districts (BIDs). This fund will award grants to the Anacostia BID to support an art and culture district, the Southwest Waterfront BID to support autonomous vehicle shuttles and the Golden Triangle BID for an innovation district.  In FY22, DMPED will provide grants to the following BIDs to support their initiatives in attracting visitors and businesses to their neighborhoods: 1. Anacostia BID 2. Southwest Waterfront BID 3. Golden Triangle BID	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	✓	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Business Attraction, Expansion, and Retention Infrastructure	This enhancement supports capacity-building for DMPED's attraction, expansion, and retention efforts. It involves new staff positions at our partner organization (Washington DC Economic Partnership) as well as expenses related to training, data subscriptions, consultants, and planning. One of the goals is setting up new systems and processes across the two organizations for managing BREA activities and creating a new BREA strategy and playbook over the next two years to help implement the Vitality Fund.  In FY22, DMPED will: 1. Support the hiring of additional staff at WDCEP& DMPED to actively pursue corporate attraction projects; 2. Develop a business attraction and retention strategy that will provide a streamlined process & systems recommendations; and 3. Develop systems that will be used to track prospect pipeline between WDCEP & DMPED.	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	✓	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Shop in the District Expansion	This enhancement would expand the Shop in the District campaign that was created in winter 2020, to include a mobile application, gift card program, and a robust marketing campaign connecting tourists and local consumers to small local (LBE) DC-based retailers and restaurants, particularly those in less frequented geographies. The development of the mobile application and gift card is expected to be completed in Q2 of FY22. The primary partner for this initiative is the Washington DC Economic Partnership. This initiative aims to drive online shoppers to small DC-based retailer websites, with an expected outcome of increasing revenue generation.  In FY22, DMPED will: 1. Develop a Shop In The District Gift Card program 2. Develop & implement a 12-month marketing campaign strategy	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	✓	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Special Event Fee Relief Fund	The Special Event Fee Relief Fund is a \$3 million to support events that celebrate the culture of the District of Columbia and support local communities. The Special Event Fee Relief Fund allows organizers of festivals and events to apply for financial assistance to cover up to 100% of fees incurred by the event from the following agencies: • Alcoholic Beverage Regulation Administration (ABRA) • Department of Consumer and Regulatory Affairs (DCRA) • Department of Health (DOH) • Department of Public Works (DPW) • Department of Transportation (DDOT) • Fire and EMS Department (FEMS) • Metropolitan Police Department (MPD)  In FY22, DMPED Business Development will expense 75% or more of the Special Event Fee Relief Fund.	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update
Walter Reed (1 Strategic Initiative)								
Walter Reed (2022)	The Walter Reed Local Redevelopment Authority ("LRA") has led an extensive planning process to acquire and redevelop 66.57 acres of property at the site formerly known as the Walter Reed Army Medical Center ("WRAMC"). Establishing a new mixed-use neighborhood of 3.1 million square feet of development as envisioned in the Walter Reed Reuse Plan and Small Area Plan.  In FY22, the Walter Reed LRA will: 1. Open Abrams Hall Senior Assisted Living 54 units at 30%AMI. 2. Complete the transfer of the remaining Army-owned parcel to the District.	09-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	no	Deputy Mayor for Planning and Economic Development	Add Initiative Update

## 2022 Initiative Updates

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue) (4 Initiative Update records)						
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	RFP was issued in FY21, proposal submissions were delayed until FY22Q2. RFP review to take place over the following 30 days. Working with the ANC anticipated to continue through RFP Award. Award to follow soon thereafter. LDDA execution unlikely to be completed in FY22.	0-24%	Low	Incremental		Q1
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	Proposals received and under review.	0-24%	Medium	Transformative		Q2
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	Clarifying RFP Responses. OP to rezone property prior to award.	0-24%	Low	Transformative		Q3
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	The project is still in Selection, the Map Amendment is in process, OP issued their Set Down Report in September 2022.	0-24%		Transformative		Q4
Art Venue Support (5 Initiative Update records)						
Art Venue Support	In Q1 2022, DMPED achieved the following: 1. Completed program design 2. Issued Notice of Intent to Award to LEDC 3. Opened application process and promoted program through website, email, and outreach to stakeholders 4. Closed application process 5. Began initial review of submitted applications	50-74%	High	Demonstrable		Q1
Art Venue Support	In Q2, applications were reviewed and award determinations were made. Disbursement of all awards was completed by 3/18/22.	75-99%	High	Demonstrable		Q2
Art Venue Support	The Parcel 6 Parking Garage is open to the public and a full-time operator will in place by August 2022. The Parcel 13 is awaiting council approval for the Surplus and Disposition of the Site. The Interim Retail Village will commence construction in summer 2022, to be completed by September 2022. The RFP for Parcels 7,8 and 9 will be presenting to the Community at the June ANC 8C meeting.	50-74%	High	Transformative		Q3
Art Venue Support	All awards have been disbursed and awardees are spending funds. Some awardees have already completed the closeout process and others are in the closeout phase. Awardees have until 7/31/22 to spend funds and LEDC has until 9/30/22 to submit its closeout report.	75-99%	High	Transformative		Q3
Art Venue Support	The Arts and Entertainment Venue Relief Fund launched in Q1. Awards were made and disbursed in Q2, and 100% of the fund was awarded and disbursed. All subgrantees have completed closeout reporting.	Complete		Transformative		Q4
BID Vibrant Places Fund (4 Initiative Update records)						
BID Vibrant Places Fund	DMPED has had kickoff meetings with each BID and aims to finalize scopes of work and grant agreements in FY22 Q2.	0-24%	High	None		Q1
BID Vibrant Places Fund	More than 750 small businesses have applied to the Bridge Fund, demonstrating the demand for continued financial relief for small businesses and the anticipated impact of this grant. Many applicants owe back rent, have not received federal funding, or are microbusinesses.	0-24%	High	None		Q2
BID Vibrant Places Fund	GT BID: Grant agreement was signed in May. Invoice is currently under review.  SWBID: Grant agreement signed in May and funds disbursed in June.  Anacostia BID: Grant agreement complete and in queue for execution.	50-74%	High	Incremental		Q3
BID Vibrant Places Fund	Grant agreements executed with Anacostia BID, Southwest BID, and Golden Triangle BID. All BIDs received grant funds as of July 2022 and have begun implementing their scope of work.	Complete		Demonstrable		Q4
Business Attraction, Expansion, and Retention Infrastructure (4 Initiative Update records)						
Business Attraction, Expansion, and Retention Infrastructure	In Q1, DMPED has completed the following. BREA strategy implementation will begin in Q2: 1. Worked with WDCEP to execute contracts to develop business attraction and retention practices and protocols, provide training, and generate leads 2. Held 8 meetings with consultant to refine playbook including corporate attraction strategies, incentive program structures, and systems architecture 3. Hired new FTE to support business attraction and retention. 4. Supported hiring process for VP of Corporate Attraction at WDCEP	50-74%	High	Incremental		Q1
Business Attraction, Expansion, and Retention Infrastructure	In Q2, DMPED's consultant completed process development recommendations for Incentive Management, Prospect and Lead Management, and Site Selector and Prospect Generation. DMPED and WDCEP have begun putting processes into action by working to complete and operationalize the provided recommendations. DMPED to also continue to support hiring process for VP of Corporate Attraction at WDCEP.	50-74%	High	Incremental		Q2
Business Attraction, Expansion, and Retention Infrastructure	In Q3, DMPED and WDCEP continued to implement the BREA strategy, including generating attraction leads, engaging existing companies, and developing systems to track and report on engagement. DMPED has also engaged Hickey to conduct a labor market analysis and cluster analysis to guide further attraction and retention efforts.	75-99%	High	Incremental		Q3
Business Attraction, Expansion, and Retention Infrastructure	In Q4, DMPED and WDCEP completed the hiring and onboarding of the new corporate attraction position at WDCEP and have continued to implement the BREA strategy. These activities include generating and responding to attraction leads efficiently, engaging existing companies, and developing systems to track the prospect pipeline and report on engagements. DMPED continues to engage with Hickey in completing the competitive assessment (with labor analysis), cluster analysis, and location advisor decision assessment (by cluster) to guide and validate further attraction and retention efforts.	75-99%		Incremental		Q4
Business Rent Relief (formerly Bridge Fund 2.0) (4 Initiative Update records)						

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
Business Rent Relief (formally Bridge Fund 2.0)	During Q1, DMPED began designing the program and worked with Council on legislative changes to the program structure. Legislative changes were approved at the January 4, 2022, Legislative Meeting and the program will open for applications on January 24, 2022.	0-24%	High	None		Q1
Business Rent Relief (formally Bridge Fund 2.0)	In Q2, DMPED launched the Bridge Fund application, hosted eight information sessions for applicants and agency and community partners. Applications closed on 3/31/22.	25-49%	High	Incremental		Q2
Business Rent Relief (formally Bridge Fund 2.0)	In Q3, applications were reviewed and award notification and disbursement began. All disbursements will be complete by July 2022. All funds will be disbursed before the end of FY22.	50-74%	Medium	Demonstrable		Q3
Business Rent Relief (formally Bridge Fund 2.0)	As of Q4, all applications were reviewed, award notification and disbursement began, and all applicants received notification regarding their award status. All funds to awardees have been disbursed. CDFI gave a no-cost extension to complete its closeout report by January 31, 2023.	Complete		Demonstrable		Q4
Community Engagement (2022) (3 Initiative Update records)						
Community Engagement (2022)	DMPED successfully developed and implemented virtual events and in-person events, including press conferences, ribbon cuttings and groundbreakings for community engagement and awareness building. Milestones included: Housing Equity Update, Fair Shot Week, regular media interviews, DMPED Teletown-hall, among others. The team secured at least six media placements, including with the Washington Post, WJF, Bisnow. Topics included: housing development, housing conversion, RFPs issued, groundbreakings, ribbon cuttings, business incentives.	25-49%	High	Demonstrable		Q1
Community Engagement (2022)	DMPED successfully developed and implemented virtual and in-person events, including press conferences, ribbon cuttings, and groundbreakings for community engagement and awareness building. Milestones included: Our annual March Madness event, New Year New Housing, the First Lidl DC Ground Breaking, the First Starbucks Drive-Through Ribbon Cutting, show and tells, regular media interviews, real estate milestone celebrations, among others. In addition, the team secured over ten media placements, including with the Washington Post, Washington Business Journal, Bisnow television outlets, and others. Topics included: housing development, housing conversion, RFPs issued, groundbreakings, ribbon cuttings, business incentives, and business programs.	75-99%	High	Incremental		Q2
Community Engagement (2022)	DMPED successfully developed and implemented virtual and in-person events, including press conferences, ribbon cuttings, and groundbreakings for community engagement and awareness building. Milestones included: Bridge District Groundbreaking, St. Elizabeths townhomes Ribbon Cutting, Food Access Fund and other programs announcements, Black Home Ownership Strikeforce Ribbon Cutting, show and tells, regular media interviews, and real estate milestone celebrations, among others. In addition, the team secured over ten media placements, including with the Washington Post, Washington Business Journal, Bisnow television outlets, and others. Topics included: housing development, housing conversion, RFPs issued, groundbreakings, ribbon cuttings, business incentives, and business programs.	75-99%	High	Incremental		Q3
Disparity Study (2022) (4 Initiative Update records)						
Disparity Study (2022)	As of December 31, 2022, the disparity study team has made significant progress in collecting and analyzing necessary data to complete the disparity study this fiscal year. In November, the team held two progress update events with members of the community highlighting the preliminary volume of contract data in scope for the study, the relevant geography of focus, and both the community engagement to date as well as planned engagement. This quarter, the team completed over 800 availability surveys and will conduct 400+ next quarter.	0-24%	High	Incremental		Q1
Disparity Study (2022)	As of March 2022, the disparity study team has identified contract information for relevant contract dollars within the study period. The team has conducted over 1,000+ telephone and online surveys over two rounds with local businesses with a potential third survey round following completion of subcontractor data. In the next quarter, the team will continue to extract subcontractor data, conduct interviews and focus groups, and begin the utilization analysis.	50-74%	High	Incremental		Q2
Disparity Study (2022)	The disparity study team has completed the data collection phase as well as the utilization analysis. The team will continue disparity analyses and will prepare the disparity study for release in Q4 of 2022.	75-99%	High	Incremental		Q3
Disparity Study (2022)	The FY22 grant agreement was executed and program funds were transferred. The next round of grants will open in October 2022.	Complete		Demonstrable		Q4
Employment Center Vitality and Local Jobs Creation (Vitality Fund) (4 Initiative Update records)						
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	DMPED has made progress in a corresponding strategic initiative to develop a BREA infrastructure and playbook, intended to support implementation of the Vitality Fund. The BREA components, particularly, the Incentive Evaluation & Management System, have shaped the recommended design, processes, and administration of the Vitality Fund. DMPED is cultivating prospective Vitality Fund grantees.	0-24%	High	None		Q1
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	DMPED has begun promoting the Vitality Fund to companies that may be eligible and with the commercial real estate broker community. DMPED has developed an application and created an application review process.	0-24%	High	None		Q2
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	DMPED has met with employers interested in the Vitality Fund and continues to promote the program to eligible companies.	25-49%	Medium	None		Q3
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	In Q4, the Vitality Fund Program design and implementation plan was updated to reflect new eligibility requirements effective in FY23. DMPED will open the application in October 2022 and share it directly with current prospects. DMPED will continue to meet with employers interested in the Vitality Fund and promote the program to eligible companies.	75-99%		Incremental		Q4
Food Access Fund (4 Initiative Update records)						
Food Access Fund	- FY2021 Round I funded 9 businesses - Grant agreements have been finalized with all except three grantees. These remaining grantees are working through compliance documents. - Grantees were announced in November 2021 - FY2022 RFA Round I was released on December 6, 2021, and closed on January 7, 2022. - FY2022 RFA Round I applicants will be reviewed during Q2.	75-99%	High	Demonstrable		Q1
Food Access Fund	Round I funded nine businesses - Grant agreements have been finalized with all except one grantee (Highlands), who is finalizing compliance documents. - first tranche has been disbursed for all but two grantees, including Highlands. - one grantee subsequently declined award.  Round II was released on December 6, 2022, and closed on January 7, 2022. - Application review finalized and notices of intent to award have been sent to all applicants, except for one - Awardees are in the due diligence process  Round III will be opened prior to FY2022 end.	75-99%	High	Demonstrable		Q2
Food Access Fund	Announced Fiscal Year 2022 Rd II awards and planning to issue Fiscal Year 2022 Rd III awards no later than June 30th.	50-74%	High	Transformative		Q3
Food Access Fund	The round three RFA has closed, and conditional awards have been sent to the applicants. We plan to announce the awards in the coming weeks and prepare for round four this fall.	Complete		Transformative		Q4
Hill East (2020) (4 Initiative Update records)						
Hill East (2020)	Regarding Hill East Phase 1, Parcel F-1 building construction continues without any delays to report. The first retail lease for Sala Thai restaurant was signed and publicly announced on 11/8/21.  Regarding Hill East Phase 2, both bundles of parcels offered for development in the RFP were awarded on 11/2/21. Kick off meetings were also held in November to start the negotiation process for the Land Disposition Agreement.	0-24%	Medium	Demonstrable		Q1
Hill East (2020)	Regarding Hill East Phase 1, Parcel F-1 building construction continues without any delays to report. The second retail lease is in progress pending final approval of Food Access Fund.  Regarding Hill East Phase 2, both bundles received the first draft of the Land Disposition Agreement and DMPED is currently negotiating that document and its exhibits with them.	25-49%	Medium	Incremental		Q2
Hill East (2020)	Regarding Hill East Phase 1, Parcel F-1 building construction continues without any delays to report. The second retail lease is in progress pending the final approval of the Food Access Fund. Regarding Hill East Phase 2, both DMPED and Developer have now exchanged at least one redline draft of the Land Disposition Agreement for Bundle 1 and Bundle 2. Negotiations with both teams are progressing slower than previously anticipated given the current changes in the macroeconomic climate and supply chain issues within the construction industry.	50-74%	Medium	Incremental		Q3
Hill East (2020)	Phase 1, Parcel F-1 building construction continues without any delays to report. The second retail lease is in progress pending final approval of the Food Access Fund.  Regarding Hill East Phase 2, DMPED has completed negotiations and submitted both Bundles to Council"	50-74%		Incremental		Q4
Inclusive Innovation Equity Impact Fund (4 Initiative Update records)						
Inclusive Innovation Equity Impact Fund	The IEIF launched October 20, 2021 and applications will close on January 28, 2022.	0-24%	High	Incremental		Q1
Inclusive Innovation Equity Impact Fund	9 businesses were selected to receive grant awards of \$400,000 total. As of 2/1/22, 24 businesses have submitted loan applications, 8 have been approved and 6 disbursed for a total of \$14 million. As of 1/1/22, 88 businesses have received one-on-one or cohort based TA, with 6 business receiving over 12 hours of one-on-one TA.	25-49%	High	Incremental		Q2
Inclusive Innovation Equity Impact Fund	With FY21 funds, YTD there have been 42 loan applications received and 13 approved representing \$14,805,750 in financing. 185 grant applications were received and 9 grants totaling \$400,000 have been disbursed. 9 businesses have received substantial technical assistance (more than 9 hours of 1:1 TA), while 118 businesses have received less than 9 hours of 1:1 TA.	50-74%	High	Demonstrable		Q3
Inclusive Innovation Equity Impact Fund	Funding for FY22 was disbursed to 1863 Ventures in September 2022, with the goal of executing the project into the next fiscal year, similar to FY21.	Complete		Demonstrable		Q4
LGBTQ Community Center Support (4 Initiative Update records)						
LGBTQ Community Center Support	The draft of the grant is being prepared for dissemination to the Grantee. The grant is anticipated to be executed in FY22Q2	0-24%	High	Incremental		Q1
LGBTQ Community Center Support	Grant is in process to be executed by Grantee as of this writing and funds disbursement is anticipated beginning the first part of FY22Q3.	75-99%	High	Incremental		Q2
LGBTQ Community Center Support	The grant has been awarded and the Grantee has engaged with touring new locations for relocation. The grantee is preparing the disbursement request form and the funds should be fully disbursed by the end of FY22Q4	75-99%	High	Incremental		Q3
LGBTQ Community Center Support	The grant funds were fully disbursed by the end of FY22 in support of a lease and build-out of a new office and community space.	Complete		Incremental		Q4
McMillan (2022) (4 Initiative Update records)						
McMillan (2022)	Full scale horizontal development commenced and continued in FY22 Q1 without interruption.	0-24%	High	Transformative		Q1
McMillan (2022)	The horizontal development is expected to be completed in Q3 FY22. The closing on Parcels 1-5 is expected to occur in Q3 or Q4 of FY22. Commencement of construction of the community center is expected to commence in Q3 or Q4 of FY22.	50-74%	High	Transformative		Q2
McMillan (2022)	The horizontal development is expected to be completed in Q4 FY22. The closing on Parcels 1-5 is expected to occur in Q4 of FY22. Commencement of construction of the community center is expected to commence in Q3 or Q4 of FY22.	75-99%	High	Incremental		Q3



Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
McMillan (2022)	DMPED is scheduled to close this project by September 30, 2022.	Complete		Incremental		Q4
New Communities Initiative (2022) (4 Initiative Update records)						
New Communities Initiative (2022)	Northwest One - Construction completion of Phase I expected Q3 FY22; Construction commencement for Phase II expected Q4 FY22. Park Morton - Infrastructure work expected to commence Q2 FY22 followed by vertical construction during Q3 FY22. The Park Morton Development Finance Agreement is planned to be submitted to DC Council this spring. Barry Farm - Infrastructure work on the northern portion of the Barry Farm site to be completed in Q2 FY22, followed by vertical construction of building 1B during Q3.	0-24%	High	Incremental		Q1
New Communities Initiative (2022)	Northwest One - Construction completion of Phase I expected Q3 FY22; Construction commencement for Phase II expected Q4 FY22. Park Morton - Infrastructure work expected to commence Q2 FY22 followed by vertical construction. Barry Farm - Infrastructure work on the northern portion of the Barry Farm site to be completed in Q2 FY22, followed by vertical construction of building 1B during Q2.	25-49%	High	Transformative		Q2
New Communities Initiative (2022)	Northwest One - Construction completion of Phase I expected Q3 FY22; Construction commencement for Phase II expected Q4 FY22. Park Morton - Infrastructure work commenced Q2 FY22; Vertical construction is expected to commence Q1 FY23. Barry Farm - Infrastructure work on the northern portion of the Barry Farm site to be completed in Q2 FY22, followed by vertical construction of building 1B during Q3.	25-49%	High	Transformative		Q3
New Communities Initiative (2022)	Northwest One - Construction complete; Construction commencement for Phase II expected Q1 FY23. Park Morton - Infrastructure work commenced Q2 FY22; Vertical construction is expected to commence Q1 FY23. Barry Farm - Vertical construction of building 1B to start 4Q 2022.	50-74%		Transformative		Q4
Nourish DC (erroneously titled in some budget docs Good Food Funds) (4 Initiative Update records)						
Nourish DC (erroneously titled in some budget docs Good Food Funds)	The grant agreement was executed with the fund manager and the FY21 funds were disbursed. The fund manager set up the program in partnership with four other local organizations. The grant application and loan inquiries portal were opened, and technical service provision began.	25-49%	High	Incremental		Q1
Nourish DC (erroneously titled in some budget docs Good Food Funds)	In Q2, subgrant awardees were selected, grant agreements were executed, and funds were disbursed. There is ongoing loan development and technical assistance (inquiry form is always open).	50-74%	High	Demonstrable		Q2
Nourish DC (erroneously titled in some budget docs Good Food Funds)	Program is active, and additional funds are in process of being deployed to administrator.	0-24%	High	Demonstrable		Q3
Nourish DC (erroneously titled in some budget docs Good Food Funds)	The FY22 grant agreement was executed and program funds were transferred. The next round of grants will open in October 2022.	Complete		Demonstrable		Q4
Reeves Center (4 Initiative Update records)						
Reeves Center	DDOT/OCTO are at the end of the process of due diligence in determining the best site from available options for the relocation of the OCTO NOC and the DDOT TMC and anticipates facility design will start in FY22Q2.	0-24%	High	Incremental		Q1
Reeves Center	DDOT/OCTO in conjunction with DGS have determined a joint relocation site for the OCTO NOC and DDOT TMC. DGS has entered into preliminary negotiations regarding leasing the selected site, and DDOT and OCTO facility design is now anticipated to start within FY22Q3.	0-24%	Medium	Incremental		Q2
Reeves Center	DGS has entered into negotiations regarding leasing the selected relocation site with the anticipation of putting the lease in front of the Council for approval by end of FY22Q3. Facility design for OCTO continues to be advanced and DDOT anticipates its facility design to commence in FY22 Q4.	0-24%	Medium	Incremental		Q3
Reeves Center	DGS completed its due diligence regarding a relocation site selection and has submitted the proposed lease of the DDOT/OCTO relocation site to the Council for approval as of FY22Q4. DDOT has also started preliminary facility design in FY22Q4. The funds formerly in DMPED's capital budget for the relocation of OCTO were reprogrammed directly to OCTO's budget as of FY22Q4.	0-24%		Incremental		Q4
Shop in the District Expansion (4 Initiative Update records)						
Shop in the District Expansion	DMPED completed improvements to the Shop in the District website in November 2021. DMPED is currently procuring a vendor to support the development of the marketing campaign and the gift card program.	0-24%	High	Incremental		Q1
Shop in the District Expansion	DMPED is finalizing the procurement of a vendor to develop and manage a marketing campaign for Q3 and Q4 to promote the Shop in the District site and develop a gift card program.	25-49%	High	Incremental		Q2
Shop in the District Expansion	The procurement process is underway for market campaign vendor. As of the end of Q3 FY22, DMPED has identified a final scope of work for a gift card program and marketing campaign and aims to get the contract executed and campaign kicked off in Q4.	25-49%	High	Incremental		Q3
Shop in the District Expansion	The contract for the marketing services has been executed. The contract for the gift card program is close to being finalized.	0-24%		Incremental		Q4
Small and Medium Business Growth Program (4 Initiative Update records)						
Small and Medium Business Growth Program	Project is in the development phase with an expected launch date in Q2 2022	0-24%	High	None		Q1
Small and Medium Business Growth Program	Application will launch April 22, 2022.	0-24%	High	None		Q2
Small and Medium Business Growth Program	Grant application opened April 22; closed June 3, 2022. Grant review is underway and conditional award letters will be sent to grantees in August.	50-74%	High	Demonstrable		Q3
Small and Medium Business Growth Program	In Q4 applications were reviewed and award notifications began. Notifications will continue, and funds will be disbursed by the CDFI, in Q1 2023.	75-99%		Transformative		Q4
Special Event Fee Relief Fund (4 Initiative Update records)						
Special Event Fee Relief Fund	OAG will finalize the ability to eliminate or drastically minimize paper and physical storage of bond documents. OAG has stated they need to review some new federal requests and changes before the process is finalized. Possibly completed by late March or A	25-49%	High	Incremental		Q1
Special Event Fee Relief Fund	Application is still open and DMPED is continuing to review applications on an on-going basis. The program uses were expanded in Q2 to allow for funds to be used for non-DC Government expenses related to community-based events.	25-49%	High	Demonstrable		Q2
Special Event Fee Relief Fund	DMPED continues to accept applications for this program on a rolling basis. MOUs have been finalized for DCRA, MPD, DPW, and ABRA. MOUs are still being finalized for FEMS, DDOT, DPR, and DOH.	50-74%	High	Demonstrable		Q3
Special Event Fee Relief Fund	As of the end of FY22, MOUs have been executed with all agencies that are receiving DMPED funds to cover the cost of special events and funds have been transferred to the agencies, rather than being charged to organizers.	Complete		Transformative		Q4
St. Elizabeths East (2022) (4 Initiative Update records)						
St. Elizabeths East (2022)	The Parcel 6 Parking Garage will open to the public in February 2022. Additionally, the Parcel 13 LDA will go before council in January 2022. The Interim Retail Village will commence construction in May 2022, to be completed in late summer. The RFP for Parcels 7,8 and 9 will be modified and re-released in January 2022.	50-74%	High	Transformative		Q1
St. Elizabeths East (2022)	The Parcel 6 Parking Garage is open to the public and a full-time operator will in place by August 2022. The Parcel 13 LDA will be executed when council approves the surplus & disposition. The Interim Retail Village will commence construction in spring 2022, to be completed in late summer. The RFP for Parcels 7,8 and 9 will be modified and re-released date TBD.	50-74%	High	Transformative		Q2
St. Elizabeths East (2022)	The Parcel 6 Parking Garage is open to the public and a full-time operator will in place by August 2022. The Parcel 13 is awaiting council approval for the Surplus and Disposition of the Site. The Interim Retail Village will commence construction in summer 2022, to be completed by September 2022. The RFP for Parcels 7,8 and 9 will be presenting to the Community at the June ANC BC meeting.	50-74%	High	Transformative		Q3
St. Elizabeths East (2022)	The Parcel 6 Parking Garage is open to the public and a full-time operator will be in place by August 2022. Parcel 13 is awaiting council approval for the Surplus and Disposition of the Site. The Interim Retail Village will commence construction in the summer of 2022, to be completed by September 2022. The RFP for Parcel 7,8,9 is still in Selection.	50-74%		Transformative		Q4
Walter Reed (2022) (4 Initiative Update records)						
Walter Reed (2022)	Abrams Hall is still on schedule to complete and open in June of 2022. The Walter Reed team is still working with the Army to complete the remediation of the final Army lot. Once the remediation work is complete the Army will transfer the final lot to the District.	0-24%	Medium	Demonstrable		Q1
Walter Reed (2022)	Abrams Hall has reached substantial completion and is still on schedule to open in June of 2022. The Walter Reed team is still working with the Army to complete the remediation of the final Army lot. Once the remediation work is complete the Army will transfer the final lot to the District.	50-74%	High	Demonstrable		Q2
Walter Reed (2022)	Construction of Abrams Hall Senior has been completed and the building is currently pursuing the necessary licenses to open. The Walter Reed LRA continues to work with the US Army to facilitate environmental remediation that is a precursor to transfer of the remaining Army-owned parcel.	25-49%	Medium	Transformative		Q3
Walter Reed (2022)	Construction of Abrams Hall Senior has been completed and is open. The Walter Reed LRA continues to work with the US Army to facilitate environmental remediation that is a precursor to transferring of the remaining Army-owned parcel.	25-49%		Transformative		Q4

## 2022 ARP Key Performance Indicators

Measure	Highlight in PAR	New Measure/Benchmark Year	Directionality	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target	FY 2022 Quarter 1	FY 2022 Quarter 2	FY 2022 Quarter 3	FY 2022 Quarter 4	FY 2022 Report	Was 2022 KPI Met?	Are Explanations of Barriers to Meeting KPIs Complete FY22
2 - Execute the District's equitable economic recovery strategy. (2 Measure records)																							
Art Venue Support: Percentage	<input type="checkbox"/>	✓	Up is Better	2.37	Economic Recovery for Residents	Community Activation	Art Venue Support	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	New in 2022	

Measure	Highlight in PAR	New Measure/Benchmark Year	Directionality	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target	FY 2022 Quarter 1	FY 2022 Quarter 2	FY 2022 Quarter 3	FY 2022 Quarter 4	FY 2022 Report	Was 2022 KPI Met?	Are Explanations of Barriers to Meeting KPIs Complete FY22
of funds disbursed					and Businesses																		
Business Rent Relief: Percent of funds disbursed	<input type="checkbox"/>	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses	Business Support	Bridge Fund 2.0 - Business Rent Relief	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	New in 2022	
4 - Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs. (4 Measure records)																							
Inclusive Innovation Equity Impact Fund: Dollar amount invested in eligible businesses	<input type="checkbox"/>	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses	DC Small Business Growth Loan and Grant Fund	Equity Impact Fund	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	Needs Data Update	New in 2022	
Inclusive Innovation Equity Impact Fund: Number of small businesses served	<input type="checkbox"/>	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses	DC Small Business Growth Loan and Grant Fund	Equity Impact Fund	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	Needs Data Update	New in 2022	
Nourish DC: Number of Nourish-supported businesses receiving loans, grants, or technical assistance	<input type="checkbox"/>	✓	Up is Better	6.01	Economic Recovery for Residents and Businesses	Food Access	Nourish DC	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	180	New in 2022	
Small and Medium Business Growth Program: Number of small businesses served	<input type="checkbox"/>	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses	DC Small Business Growth Loan and Grant Fund	Small and Medium Business Growth Program	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Annual Measure	Annual Measure	Annual Measure	Annual Measure	64	New in 2022	

#### 2022 ARP Workload Measures

Measure	Highlight in PAR	ARPA Project Name	New Measure/Benchmark Year	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	FY2017 Actual	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY 2022 Quarter 1	FY 2022 Quarter 2	FY 2022 Quarter 3	FY 2022 Quarter 4	FY 2022 Report
No Measure records found																

#### 2021 Unfinished Initiatives

Title	Description	% Complete from Prior FY	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
Alignment and Guidance (1 Strategic Initiative)						
DC Small Business Plan	In FY21, DMPED, in partnership with DSLBD and Business Improvement Districts (BIDs)/Main Streets, will develop a Small Business Plan that will analyze the resources, programs, and policies needed to support the recovery, sustainability and future growth of DC's small businesses and help drive inclusive growth, shared prosperity, and the preservation of the District's authentic retail environment and neighborhood-based commercial districts.	75-99%	In the last quarter the vendor HR&A completed the engagement with public, civic and private stakeholders including the blending of assessments of existing conditions, urban context, and socio-economic needs. This internal DC Small Business Plan has been drafted and is currently under review.	This internal DC Small Business Plan has been drafted and is currently under review.	12-31-2021	
Business Expansion and Growth (1 Strategic Initiative)						
Great Streets	In FY21, the Great Streets Small Business Retail Grant Program will be enhanced by \$100,000 for the expansion of grant funding specific to the New York Ave Corridor area.	75-99%	The Great Streets program has progressed well. The program has successfully met its disbursement goal of 75% or more of the total grant award amount. Due to the public health emergency, the majority of the grantees experienced construction delays, receiving equipment, general supplies, and/or hiring contractors.  No-cost extensions have been given to 30 grantees until November 30 to help offset the construction delays. At this time, there are no additional projects at risk for completion	Because of supply chain and labor delays, no-cost extensions have been granted through November. The initiative is still in progress. 30 Businesses were granted extensions to complete work.	12-31-2021	
Industrial Revenue Bond (1 Strategic Initiative)						
DC Revenue Bond Process Adjustments	"Currently, the DC Revenue Bond process currently requires heavy face-to-face interaction, several copies of closing signature pages and a final closing binder. The DC Revenue Bond program, collaborating with Office of the Attorney General (OAG) and Bond Counsel, will initiate cost budget-positive program changes to lower the cost of a bond deal for borrowers and the District, quicken the bond closing process, and lessen the need for storage space.  In FY21, the DC Revenue Bond program will formalize the rule changes, internal to OAG, that allow for: <ul style="list-style-type: none"> <li>Minimized or eliminated direct contact and hard copy documentation;</li> <li>Increased the use of virtual meetings; and</li> <li>Limiting the signature packages to one copy and using electronic closing binders."</li> </ul>	25-49%	With so many changes due to Covid, this initiative has worked very well to increase safety and also reduce cost and space needs. We hope to have a final decision and documents soon but probably not before the end of the fiscal year.	OAG is completing reviews and sign-offs but will not be done this fiscal year. The initiative is still in progress.	12-31-2021	

#### 2021 Unfinished Initiative Updates

Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY21	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
DC Small Business Plan	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	In Q4 FY21, HR&A provided a draft report. This will be expanded in 2022 and incorporated into an updated economic development strategy.	75-99%	Low	Incremental	This report will assist in forging the development of long-term plan for the small business ecosystem. The data and recommendations will provide insight on how DMPED can approach new and existing investments and initiatives that may enhance the capacity of business owners and others in the small business ecosystem.		Q1
Great Streets	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	The 30 businesses that received no cost extensions at the end of FY21 have all completed their work and satisfied the grant requirements.	Complete	High	Transformative	The Great Streets program has had a substantial impact on the small businesses that received funding in FY21, which has provided essential funds for storefront improvements, equipment purchases, and supplies to comply with public health mandates. The no cost extensions granted at the end of FY21 helped awardees fully maximize the value of the grant by providing additional time to overcome supply chain and labor barriers.		Q1
DC Revenue Bond Process Adjustments	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	OAG will finalize the ability to eliminate or drastically minimize paper and physical storage of bond documents. OAG has stated they need to review some new federal requests and changes before the process is finalized. Possibly completed by late March or April.	75-99%	High	Incremental	This will allow the agency to enable the agency to make more efficient use of resources, including storage space.		Q1
DC Small Business Plan	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	Contractor provided a clean version of the small business report which provides a foundation of small business information.	Complete	High	Incremental	Business Development staff will use data from the report as it plans the development of the 5-yr economic development strategy.		Q2
DC Revenue Bond Process Adjustments	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	OAG will finalize the adjustments but is determining if they will wait until the new Attorney General is appointed.	75-99%	High	Incremental	This will allow the agency to enable the agency to make more efficient use of resources, including storage space.		Q2
DC Revenue Bond Process Adjustments	12-31-2021	<input type="checkbox"/>	<input type="checkbox"/>	Review is underway by OAG.	75-99%	High	Incremental	This will allow the agency to enable the agency to make more efficient use of resources, including storage space.		Q3

#### Administrative Information

Record ID# 898

Performance Plan ID 898 [Blank Initiative Updates](#) [Blank Initiative Updates](#)

Office of the Deputy Mayor for Planning and Economic Development FY2023

Agency Office of the Deputy Mayor for Planning and Economic Development Agency Acronym DMPED Agency Code EBO

To edit agency and POC information press your agency name (underlined and in blue above).

Agency Performance POCs Adam Poole; Naima Chambliss Agency Budget POCs Adam Poole; Ben Mindes Fiscal Year 2023

Agency's Operating Budget

[Lookup Your Agency's Operating Budget](#)

2023 Objectives

Objective Number	Strategic Objective	# of Measures	# of Operations	Add Key Performance Indicator
1	Increase housing affordability and make progress towards the District's housing goals.	2	1	Add Key Performance Indicator
2	Execute the District's equitable economic recovery strategy.	6	2	Add Key Performance Indicator
3	Increase access to opportunity and advance geographic equity for increased access to housing, retail and community amenities through real estate development projects.	2	4	Add Key Performance Indicator
4	Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs.	11	3	Add Key Performance Indicator
5	Create the most open and transparent DMPED while piloting new approaches to communication and engagement.	14	4	Add Key Performance Indicator
6	Create and maintain a highly efficient, transparent, and responsive District government.	0	1	Add Key Performance Indicator
<b>TOT</b>		<b>35</b>	<b>15</b>	

Add Strategic Objective

2023 Key Performance Indicators

Measure	New Measure/ Benchmark Year	Directionality	Frequency of Reporting	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual Report	FY2022 Target	FY2022 Actual Report	FY 2023 Target Report	FY 2023 Quarter 1
1 - Increase housing affordability and make progress towards the District's housing goals. (2 Measure records)												
Share of affordable housing units yielded as a percent of the total DMPED residential units delivered	<input type="checkbox"/>	Up is Better	Annually	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	63%	40%	Annual Measure
Number of affordable housing units yielded	<input type="checkbox"/>	Up is Better	Annually	3255	2870	2679	2870	1851	2324	1869	1029	Annual Measure
2 - Execute the District's equitable economic recovery strategy. (3 Measure records)												
Net number of jobs created in DC	<input type="checkbox"/>	Up is Better	Annually	9400	7500	-53,600	7500	17,300	7500	20,000	No Target Set	Annual Measure
Number of jobs created from Business Development initiatives	<input type="checkbox"/>	Up is Better	Annually	New in 2021	New in 2021	New in 2021	New in 2021	Not Available	100	83	100	Annual Measure
Unemployment rate in Wards 7 and 8	<input type="checkbox"/>	Down is Better	Annually	New in 2020	New in 2020	16.3%	10%	14%	10%	8.9%	No Target Set	Annual Measure
3 - Increase access to opportunity and advance geographic equity for increased access to housing, retail and community amenities through real estate development projects. (2 Measure records)												
Share of DMPED project square footage in Wards 7 and 8 as a percent of the total DMPED project square footage	<input type="checkbox"/>	Neutral	Annually	37%	20%	25%	20%	36%	25%	23%	25%	Annual Measure
Percent of grant funding expended	<input type="checkbox"/>	Up is Better	Annually	New in 2021	New in 2021	New in 2021	New in 2021	97.2%	75%	85%	75%	Annual Measure
4 - Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs. (2 Measure records)												
Percentage of RFPs released with EquityRFP component	<input type="checkbox"/>	Up is Better	Annually	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	100%	100%	Annual Measure
Number of DC Community Anchor Partnership Program Anchor Partners	<input type="checkbox"/>	Up is Better	Annually	New in 2021	New in 2021	New in 2021	New in 2021	9	2	10	12	Annual Measure
5 - Create the most open and transparent DMPED while piloting new approaches to communication and engagement. (3 Measure records)												
Average number of engagement mechanisms per real estate development project	<input type="checkbox"/>	Up is Better	Annually	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	5	5	Annual Measure
Number of community engagements DMPED participates in for real estate development projects	<input type="checkbox"/>	Up is Better	Annually	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	25	30	Annual Measure
Number of unique Economic Intelligence dashboard visitors	<input type="checkbox"/>	Up is Better	Monthly	6402	2500	3577	5000	5822	5000	8176	5000	No data available

2023 Operations

Operations Header	Operations Title	Operations Description	Type of Operations	Add Workload Measure	Add Strategic Initiative
1 - Increase housing affordability and make progress towards the District's housing goals. (1 Activity)					
DEVELOPMENT AND DISPOSITION	New Communities Initiative	New: Manages projects envisioned to revitalize severely distressed subsidized housing and redevelop neighborhoods into vibrant mixed-income communities	Key Project	Add Workload Measure	Add Strategic Initiative
2 - Execute the District's equitable economic recovery strategy. (2 Activity records)					
POLICY	Policy Initiatives	New: Lead development of DMPED cluster's policy pertaining to economic development, affordable housing, jobs, and tax revenue. Provide research and analysis to inform strategy, decisions, and program design.	Daily Service	Add Workload Measure	Add Strategic Initiative
BUSINESS DEVELOPMENT	Strategy & Intelligence	New: Supporting an inclusive, collaborative, and data-driven approach to driving the District's economic development priorities, prioritizing diversity, equity, and inclusion across all initiatives.	Key Project	Add Workload Measure	Add Strategic Initiative
3 - Increase access to opportunity and advance geographic equity for increased access to housing, retail and community amenities through real estate development projects. (4 Activity records)					
DEVELOPMENT AND DISPOSITION	Real Estate Development and Disposition	New: Advance activities related to real estate development project management: document preparation, negotiation, project closings, solicitation development, issuance, evaluation, and award. Also includes title and appraisal review, construction monitoring, contract monitoring, and invoicing.	Daily Service	Add Workload Measure	Add Strategic Initiative
DEVELOPMENT AND DISPOSITION	St. Elizabeths	New: Manages a project designed to create well-planned, multi-use, mixed-income, walkable, livable community on the St. Elizabeths East Campus.	Key Project	Add Workload Measure	Add Strategic Initiative
DEVELOPMENT AND DISPOSITION	Walter Reed	New: Provides administrative support to the Walter Reed Army Medical Center Local Redevelopment Authority and manages implementation of the reuse plan.	Key Project	Add Workload Measure	Add Strategic Initiative
INDUSTRIAL REVENUE BOND	Industrial Revenue Bond	New: Provides access to tax-exempt Industrial Revenue Bond and tax increments financing to help businesses and non-profit organizations renovate and build new construction, make tenant improvements, and purchase capital. This team manages and administers the movement and closing of DC Revenue Bond Deals through the process.	Daily Service	Add Workload Measure	Add Strategic Initiative
4 - Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs. (3 Activity records)					
BUSINESS DEVELOPMENT	Strategic Investment	Supports inclusive growth and equitable opportunities by maximizing investments for city priorities through local capital funds, foreign direct investment, federal grant opportunities, and investor engagement for businesses.	Daily Service	Add Workload Measure	Add Strategic Initiative
BUSINESS DEVELOPMENT	Business Attraction and Retention	Attracting new businesses and investment to the District to help diversify the DC economy and create new jobs for District residents.	Daily Service	Add Workload Measure	Add Strategic Initiative
BUSINESS DEVELOPMENT	Business Expansion and Growth	Building transparent relationships with the business community, maintaining continuous communication and connecting businesses to resources to help them grow and expand in the District.	Daily Service	Add Workload Measure	Add Strategic Initiative
5 - Create the most open and transparent DMPED while piloting new approaches to communication and engagement. (4 Activity records)					
BUSINESS DEVELOPMENT	Alignment and Guidance	New: Aligning, coordinating, and collaborating with other DC Government agencies and external stakeholders to streamline processes & help businesses navigate DC Government resources, processes, and offices.	Daily Service	Add Workload Measure	Add Strategic Initiative
COMMUNICATIONS	Communications	New: Communicates and engages with public on DMPED projects, priorities, and economic intelligence to internal and external stakeholders.	Daily Service	Add Workload Measure	Add Strategic Initiative

Operations Header	Operations Title	Operations Description	Type of Operations	Add Workload Measure	Add Strategic Initiative
COMMUNITY OUTREACH	Community Outreach	New: Creates more opportunities for community participation and feedback.	Daily Service	Add Workload Measure	Add Strategic Initiative
POLICY	Analysis and Visualization	New: Develop compelling data analysis, maps, research and other communications, and manage DMPED's data.	Daily Service	Add Workload Measure	Add Strategic Initiative
6 - Create and maintain a highly efficient, transparent, and responsive District government. (1 Activity)					
CONTRACTING AND PROCUREMENT	Contracting and Procurement	Partner with vendors to purchase quality goods and services in a timely manner, award grants, ensure all purchasing and grant actions are conducted with integrity, impartiality and transparency. Manage government funds to ensure they are spent in accordance with applicable District laws, regulations and fiduciary responsibilities.	Daily Service	Add Workload Measure	Add Strategic Initiative

## 2023 Workload Measures

Measure	New Measure/Benchmark Year	Frequency of Reporting	FY2020 Actual	FY2021 Actual Report	FY2022 Actual Report	FY 2023 Quarter 1
3 - Industrial Revenue Bond (2 Measure records)						
Number of IRB projects closed	<input type="checkbox"/>	Annually	11	15	9	Annual Measure
Total bond financing issued	<input type="checkbox"/>	Annually	423,890,000	494,251,448	310,000,000	Annual Measure
3 - Real Estate Development and Disposition (4 Measure records)						
Number of Request for Proposals (RFPs) Released	<input type="checkbox"/>	Annually	Not Available	10	0	Annual Measure
Number of projects in DMPED's pipeline	<input type="checkbox"/>	Annually	39	48	48	Annual Measure
Number of Request for Proposals (RFPs) Awarded	<input type="checkbox"/>	Annually	0	3	0	Annual Measure
Number of financial closings for DMPED projects	<input type="checkbox"/>	Annually	10	4	2	Annual Measure
4 - Business Attraction and Retention (1 Measure)						
Number of Ward 7/8 Initiatives and Investments	<input type="checkbox"/>	Annually	Not Available	9	60	Annual Measure
4 - Business Expansion and Growth (6 Measure records)						
Number of new businesses engaged	<input type="checkbox"/>	Annually	496	343	267	Annual Measure
Number of Grants Applications	<input type="checkbox"/>	Annually	6223	4125	2032	Annual Measure
Number of Grants Awarded	<input type="checkbox"/>	Annually	76	2119	783	Annual Measure
Number of employers engaged	<input type="checkbox"/>	Annually	66	1939	2292	Annual Measure
Dollar Amount of investments in Ward 7 & 8	<input type="checkbox"/>	Annually	Not Available	\$5,023,722.5	\$9,155,039.6	Annual Measure
Number of Repeat Business Assistance/Engagement	<input type="checkbox"/>	Annually	Not Available	595	48	Annual Measure
4 - Strategic Investment (2 Measure records)						
Number of International Business Partners Engaged	<input type="checkbox"/>	Annually	1	33	50	Annual Measure
Number of Businesses Participating in Export DC	<input type="checkbox"/>	Annually	Not Available	30	44	Annual Measure
5 - Analysis and Visualization (1 Measure)						
Number of Economic analyses produced	<input type="checkbox"/>	Annually	Not Available	11	16	Annual Measure
5 - Community Outreach (1 Measure)						
Number of Community Meetings held	<input type="checkbox"/>	Annually	81	205	220	Annual Measure

## 2023 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Is this initiative focused on enhancing racial equity?	Add Initiative Update
Business Attraction and Retention (1 Strategic Initiative)							
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	The purpose of the Vitality Fund is to incentivize companies to locate, expand, or stay in DC, with a preference for locating in the central business district (CBD). Businesses in target industries are eligible to receive discretionary, performance-based grants based on new jobs and investment targets, lease terms, and alignment with the District's economic strategy.  In FY23, DMPED will: 1. Launch the application for the Vitality Fund 2. Promote the Vitality Fund to brokers and site selectors 3. Award at least 4 businesses through the program	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Business Expansion and Growth (2 Strategic Initiative records)							
Ward 2 Great Streets	Competitive grant that expands eligibility for the Great Streets Small Business Retail grant to commercial corridors in Ward 2 for FY23.  In FY23, DMPED will: 1. Issue competitive Request for Applications in Q2 2. Award at least 90% of the fund by the end of Q3 3. Disburse at least 90% of the awards by the end of Q4	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Small and Medium Business Growth Program	The Small and Medium Business Growth Fund (SMB Fund) offers competitive grants to retain and expand District-based small businesses by supporting large scale capital improvements, large equipment purchasing, and technological advancements within retail, professional services, industrial-based businesses and manufacturing industries, and small business investment projects in distressed and emerging neighborhoods.  In FY23 DMPED will: 1. Open RFA in Q2 2. Award grants by the end of Q4	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Community Outreach (1 Strategic Initiative)							
Community Engagement	The DMPED Communications team will work with the Real Estate, Business Development and Economic Intelligence teams to create new ways to engage District residents and stakeholders to ensure stakeholders are aware of DMPED programs and milestones and progress made toward DMPED's top priorities.  In FY23, we will: 1. Secure at least 10 media placements, including three non-traditional outlets (i.e. Spanish-language and national news outlets), that advance the awareness and discussion of DMPED's economic development, real estate, and business development work; and 2. Implementing at least two new communications formats/delivery methods to reach stakeholders and raise awareness of DMPED groundbreakings, ribbon cuttings, grant opportunities, and programs.	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
New Communities Initiative (1 Strategic Initiative)							
New Communities Initiative (2023)	The New Communities Initiative (NCI) is a District government program designed to revitalize severely distressed subsidized housing and redevelop communities plagued with concentrated poverty, high crime, and economic segregation.  In FY23, New Communities will: 1. Close on funds and break ground on Barry Farm 1A 2. Close on funds and break ground on NW1 Phase II 3. Complete Map Amendment on Bruce Monroe	09-30-2023	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Is this initiative focused on enhancing racial equity?	Add Initiative Update
Policy Initiatives (2 Strategic Initiative records)							
Housing in Downtown Abatement FTE/Analysis	This enhancement supports converting central business district offices into residences. Objectives are twofold: 1) The goal of this program is to increase economic vibrancy by increasing the housing and residential mix. 2) In doing so, increase affordable and workforce housing downtown. These funds support this work via staff support and ongoing data analysis.  In FY23, DMPED will 1) Hire an FTE to support the design and management of the Housing in Downtown Abatement as well as ongoing office market research and 2) issue an RFA by the end of the fiscal year for the program.	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Downtown Engagement	The objective of this program is to build on the DMPED-led Comprehensive Economic Development Strategy (to be released in early 2023) to conduct additional engagement around the reimagining of downtown.  In FY23, DMPED expects to issue an RFA for an engagement partner and execute engagement to produce a downtown reimagination plan.	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Real Estate Development and Disposition (4 Strategic Initiative records)							
Food Access Fund	The purpose of the Food Access Fund (FAF) is to increase equitable access to fresh, healthy, and affordable food by securing grocery stores and restaurants, fast casual restaurants and other food access points in areas with low food access, with a focus on Wards 7 and 8. DMPED anticipates these funds will create new food access points, putting 95-99% of Ward 7 and 8 residents within a mile of a food access point. The FAF Grant will support qualified businesses with capital for tenant improvements related to expansion of operations into a new location in an area identified as having low food access (as set forth in the Act), with priority given to locations in Ward 7 or Ward 8.  In FY23, DMPED will: 1. Create a Food Access Fund Dashboard 2. Solicit Requests for Applications 3. Select and award Grantees 4. Disburse funds 5. Track and manage compliance on prior Grantees	09-30-2023	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	DMPED plans to develop 2 acres of vacant property in Anacostia into a vibrant, mixed-use urban community in accordance with the Anacostia Master Plan that will provide for local, street-level retail, incubator office, and multiple housing units.  In FY23, DMPED will: 1. Negotiate and submit the LDDA to Council 2. Execute the LDDA 3. Complete Map Amendment	09-30-2023	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Hill East (2023)	DMPED plans to redevelop 50 acres of Hill East to be transformed into a vibrant, mixed-use urban community in accordance with the Hill East Master Plan that will create an unparalleled riverside experience.  In FY23, DMPED will: 1. Council approval for Bundle 1. 2. Council approval for Bundle 2. 3. Execute Bundle 1 LDDA 4. Execute Bundle 2 LDDA 5. Complete design and permits for DC Water sewerline relocation. 6. Complete design and permits for Bundle 1 and Bundle 2 Infrastructure work. 7. Finalize and execute funding MOU with DGS for DC Water sewer line relocation and Infrastructure work. 8. Coordinate with DGS to issue an RFP and select GC for the DC Water sewerline relocation and infrastructure work.	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Reeves Center (2023)	The aging Frank D. Reeves Center of Municipal Affairs has reached the end of its useful life and the building would be cost prohibitive to modernize. Therefore, the District released a solicitation on December 30, 2020 to redevelop the Frank D. Reeves Center site into a transit-oriented, mixed-use development with office space, affordable housing, and neighborhood-serving amenities in a way that reflects the site's historic and cultural significance. Redevelopment requires the relocation of District agencies and associated infrastructure to new locations within the District.  In FY23, DMPED will: 1. Complete selection and award for reissued RFP 2. Negotiate and submit LDDA to Council 3. Execute LDDA	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
St. Elizabeths (2 Strategic Initiative records)							
St. Elizabeths East (Operating)	St. Elizabeths East is a historic gem in the middle of the nation's capital that is being transformed into a mixed-use neighborhood - with the city leading the charge. As new facilities government facilities are completed, there is a need for additional resources to support operations.  In FY23 DMPED: 1. Support Parcel 6 garage operations; 2. Support overall safety and security needs around the vacant properties and while the new facilities are under construction.	09-30-2023	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
St. Elizabeths East	Once a vacant and abandoned mental health facility in Ward 8, St. Elizabeths East is rapidly becoming a destination for retail, housing, entertainment and cultural amenities. A historic gem in the middle of the nation's capital - providing a chance to transform a 183-acre site into a mixed-use development that simultaneously serves the neighboring community and nearby federal office tenants.  In FY23, DMPED will: 1. Cut the ribbon on Whitman Walker office 2. Continue infrastructure on 13th Street 3. Complete land swap with DCPL 4. Execute LDDA on Parcel 13 5. Issue RFP for Farm Parcel 6. Issue RFP for Parcel 6 and Garage wrapping Residential 7. Negotiate and submit Parcel 7,8,9 LDDA to Council	09-30-2023	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Strategic Investment (5 Strategic Initiative records)							
Black Homeownership Fund	The Mayor tasked the Black Homeownership Strike Force with recommendations on how best to utilize the \$10MM set aside in the FY23 budget to increase the Black homeownership rate. The strike force recommended focusing the fund on acquiring and developing new homeownership units that could be targeted at new Black households.  In FY23, DMPED will: 1. Develop the structure of the fund 2. Select a fund administrator 3. Disburse funds	09-30-2023	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Add Initiative Update
DC Family Fun Destinations	DC Family Fun Destinations is a competitive grant program to create/enhance family-friendly attractions downtown and in adjacent areas.  In FY23, DMPED will: 1. Issue competitive Request for Applications in Q2 2. Award grants by end of Q4	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Cherry Blossom Tours	Cherry Blossom Tours program is a marketing tour and social media campaign promoting the National Cherry Blossom Festival and attracting tourists from the Northeast corridor of the United States while highlighting the high quality of life in the District. This marketing campaign will be in form of a regional tour with a family-friendly experiential activation in 3-4 cities (Boston, Baltimore, Philly, and NYC). The tour shall also include a business attraction component to select markets with curated engagement events aimed at encouraging companies to expand to DC.  In FY23, DMPED will: 1. Issue an RFP in Q1 2. Launch a bus and social media tour in 3 cities in Q2	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Inclusive Innovation Equity Impact Fund	DMPED will continue to work with 1868 Ventures, the Fund Manager for the IIEI. The primary goal of the Fund is to increase access to capital for Eligible Businesses that would not otherwise receive early-stage funding through conventional financing. The secondary goal is to create a pipeline of Eligible Businesses that are attractive investment opportunities in the District and to provide 12-month individualized business plans/technical assistance to Eligible Businesses. The Fund shall be used to develop investment opportunities for Eligible Businesses in the initial funding stage and those that grow out of the initial funding stage and are ready for additional investment, including venture capital and other sources of backing.  In FY23, DMPED will: 1. Launch the program in Q1 2. Amend the grant agreement for an additional \$2,000,000 3. Implement a campaign to expand awareness of the program throughout DC, with emphasis on businesses in Wards 5, 7, and 8.	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Nourish DC (2023)	The purpose of the Nourish DC Collaborative is to support the development of a robust ecosystem of locally-owned small food businesses in District neighborhoods where decades of disinvestment have left them underserved by grocery and other food amenities. To achieve this goal, a collaborative of community development financial institutions were selected to provide loans, grants, and technical assistance to emerging and existing locally-owned small food businesses, with a preference for businesses located in and owned by residents of DC neighborhoods identified as having high rates of food insecurity, unemployment and poverty, and/or lower life expectancy. The program kicked off in FY21, with additional annual funding expected through FY24.  In FY23, DMPED will provide: 1. At least 25 food entrepreneurs 12 hours of 1:1 technical assistance; and 2. At least 8 businesses receiving a total of \$400K in grant funding	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Strategy & Intelligence (6 Strategic Initiative records)							
Reimagine DC Tourism	The Reimagine DC Tourism Program is a multi-year sustained marketing campaign in collaboration with Destination DC and Events DC, directed to attract leisure and business tourists. Funds will also be used in part for incentives to attract conferences, shows, exhibitions, and other attractions to the District. The Reimagine DC Tourism Program is a multi-year sustained marketing campaign in collaboration with Destination DC and Events DC, directed to attract leisure and business tourists. Funds will also be used in part for incentives to attract conferences, shows, exhibitions, and other attractions to the District.  In FY23 DMPED will: 1. Select a partner to administer marketing campaign and incentives program 2. Develop campaign materials and launch by end of fiscal year	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Large Events and Festival Sponsorships	The Large Events and Festivals Sponsorship Fund will be used to sponsor large events and festivals in the District. Funds can be used in a multitude of ways including the infrastructure needs to enable these events.  In FY23, DMPED will: 1. Disburse 100% of the Fund by Q4	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Special Event Fee Relief Fund	The Special Event Relief Fund allows organizers of festivals and outdoor special events to apply for financial assistance to cover up to 100% of services incurred by the event from the following agencies (direct payment from DMPED to the agency): ABRA, DOH, DPR, DPW, DDOT, FEMS, MPD, DLCP and DOB.	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Is this initiative focused on enhancing racial equity?	Add Initiative Update
	In FY23, DMPED will: 1. Launch the application in Q1 2. Expend 90% or more of the Special Event Fee Relief Fund by the end of the fiscal year						Update
Business Attraction, Expansion, and Retention Infrastructure	The Special Event Relief Fund allows organizers of festivals and outdoor special events to apply for financial assistance to cover up to 100% of services incurred by the event from the following agencies (direct payment from DMPED to the agency): ABRA, DOH, DPR, DPW, DDOT, FEMS, MPD, DLCP and DOB  In FY23, DMPED will: 1. Launch the application in Q1 2. Expend 90% or more of the Special Event Fee Relief Fund by the end of the fiscal year	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Business Rent Relief (formally Bridge Fund 3.0)	Bridge Fund 3.0 will provide financial relief to small businesses and sole proprietors in the retail, restaurant, and entertainment sectors that experienced revenue declines or significant costs as a result of the COVID-19 pandemic. Bridge Fund 3.0 will prioritize businesses that have not previously received relief funds. DMPED will work with a third-party administrator to administer the program and disburse funds.  In FY23, DMPED will: 1. Launch the program in Q1 2023 2. Award at least 90% of the fund by Q2 3. Disburse at least 90% of the awards by Q3	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Shop in the District Expansion	Funds will be used to continue the development and implementation of the custom-branded Shop in the District (SITD) marketing campaign and a custom gift card program that can be used by shoppers at all participating retailers. The funds will be used to hire a contractor that can provide marketing, advertising, and communications services to promote the Shop in the District website and retailers. The vendor will also manage gift card inventory and disbursement, provide technical support, and accurately report data back to DMPED.  In FY23, DMPED will: 1. Launch the custom-branded gift card program 2. Develop and launch the marketing campaign	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Walter Reed (1 Strategic Initiative)							
Walter Reed (2023)	The Walter Reed Local Redevelopment Authority ("LRA") has led an extensive planning process to acquire and redevelop 66.57 acres of the property at the site of the former Walter Reed Army Medical Center ("WRAMC"). This project will establish a new mixed-use neighborhood of 3.1 million square feet of development as envisioned in the Walter Reed Reuse Plan and Small Area Plan.  In FY23, the Walter Reed LRA will: 1. Open the Hartley building, consisting of 323 apartments over 60,000 sf of Whole Foods anchored retail 2. Open the Kite House, 109 condominium units over retail 3. Open 1155 Dahlia, a coliving development above retail 4. Begin sales of the Aspen Square, a 50-unit townhome development	09-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update

## 2023 Initiative Updates

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue) (1 Initiative Update)						
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	Decision memo complete, target award by early Feb. 2023.	0-24%	High	Incremental		Q1
Black Homeownership Fund (1 Initiative Update)						
Black Homeownership Fund	DMPED is working with housing partners to finalize the next steps to finalize the structure of the fund by Q3 2023.	25-49%	High	None		Q1
Business Attraction, Expansion, and Retention Infrastructure (1 Initiative Update)						
Business Attraction, Expansion, and Retention Infrastructure	The Competitiveness Study, Cluster Study, and Location Decision Assessment have been completed by Hickey Global and the final deliverables are to be delivered to DMPED and WDCEP in Q2 2023. Direct BRE outreach email deployed to 86 companies in high-growth target sectors. Business attraction and expansion prospecting.	50-74%	High	Incremental		Q1
Business Rent Relief (formally Bridge Fund 3.0) (1 Initiative Update)						
Business Rent Relief (formally Bridge Fund 3.0)	The application was designed and launched in Q1 and will close at the beginning of Q2. Applications are being reviewed for eligibility and award amounts. Award notifications and disbursements are anticipated to be made in Q2.	50-74%	High	Incremental		Q1
Cherry Blossom Tours (1 Initiative Update)						
Cherry Blossom Tours	DMPED released the Cherry Blossom Bus Tour RFP in Q1. DMPED anticipates the award and the bus tour in Q2.	0-24%	High	None		Q1
Community Engagement (1 Initiative Update)						
Community Engagement	DMPED successfully developed and implemented virtual and in-person events, including press conferences, ribbon cuttings, and groundbreakings for community engagement and awareness building. Milestones included: DC's Comeback Plan announcement, Wharf Phase 2 Completion celebration, SW Mobility Innovation District kick-off event, Food Access Fund grantees announcement, Holiday kick-off celebration, RFK Demolition ceremony, Northwest One Ribbon Cutting, Housing in Downtown Press Conference, Spice Suite Opening, among others. In addition, the team secured over ten media placements, including with the Washington Post, Washington Business Journal, Bisnow television outlets, and others. Topics include housing development, housing conversion, RFPs issued, groundbreakings, ribbon cuttings, business incentives, and business programs.	25-49%	High	Incremental		Q1
DC Family Fun Destinations (1 Initiative Update)						
DC Family Fun Destinations	DMPED continues to work towards an RFA in Q2 2023	0-24%	High	None		Q1
Downtown Engagement (1 Initiative Update)						
Downtown Engagement	DMPED is working to release a Request for Applications for this work in Q2 2023.	0-24%	High	None		Q1
Employment Center Vitality and Local Jobs Creation (Vitality Fund) (1 Initiative Update)						
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	DMPED launched the Vitality Fund application in October 2022 (Q1). Four companies have applied for the Fund. All four have been conditionally approved, and grant agreements are in process. DMPED and WDCEP are promoting the Vitality Fund to brokers and site selectors through presentations, individual meetings, and industry conferences.	50-74%	High	Incremental		Q1
Food Access Fund (1 Initiative Update)						
Food Access Fund	Applications for the Food Access Fund opened on December 19, 2022, and closed on January 13, 2023. Applications are currently being reviewed.	0-24%	High	Incremental		Q1
Hill East (2023) (1 Initiative Update)						
Hill East (2023)	Council approval of both Land Disposition Agreements was received. The LDA exhibits are currently in negotiation and the MOU with DGS is under review and nearly complete.	0-24%	High	Incremental		Q1
Housing in Downtown Abatement FTE/Analysis (1 Initiative Update)						
Housing in Downtown Abatement FTE/Analysis	In Q1 DMPED identified an FTE to serve as the Program Manager for the Housing in Downtown abatement program who will provide ongoing analysis and engagement around the opportunities to reimagine Downtown. DMPED expects the Program Manager to begin in Q2.	50-74%	High	Incremental		Q1
Inclusive Innovation Equity Impact Fund (1 Initiative Update)						
Inclusive Innovation Equity Impact Fund	Funds for this program are available and the application will close on January 31, 2023.	0-24%	High	Incremental		Q1
Large Events and Festival Sponsorships (1 Initiative Update)						
Large Events and Festival Sponsorships	DMPED is working to finalize program details and anticipates disbursements by Q4 2023.	0-24%	High	None		Q1
New Communities Initiative (2023) (1 Initiative Update)						
New Communities Initiative (2023)	1. Developer soliciting financing proposals. Target closing: 6/2023; 2. Anticipated closing date: 3/2023. Construction commencement to follow immediately after closing. 3. In discussions with Office of Planning.	0-24%	High	Incremental		Q1
Nourish DC (2023) (1 Initiative Update)						
Nourish DC (2023)	Applications for grants closed in November. Finalists were selected in December. Final review and selection are anticipated in Q2. Finalized sub-grant agreements are also anticipated to be finalized in Q2.	0-24%	High	Incremental		Q1
Reeves Center (2023) (1 Initiative Update)						

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
Reeves Center (2023)	RFP reissued not yet awarded.	0-24%	High	Incremental		Q1
Reimagine DC Tourism (1 Initiative Update)						
Reimagine DC Tourism	DMPED is working to finalize program details	0-24%	High	None		Q1
Shop in the District Expansion (1 Initiative Update)						
Shop in the District Expansion	Development of year-round promotional assets is in process, as well as the production of custom gift cards.	0-24%	High	Incremental		Q1
Small and Medium Business Growth Program (1 Initiative Update)						
Small and Medium Business Growth Program	DMPED is working to finalize program details	0-24%	High	None		Q1
Special Event Fee Relief Fund (1 Initiative Update)						
Special Event Fee Relief Fund	The application opened in Q1 and event organizers have been applying for relief.	0-24%	High	Incremental		Q1
St. Elizabeths East (1 Initiative Update)						
St. Elizabeths East	1. Ribbon-cutting for WWH in June 2023. 2. Infrastructure for 13th Street is still underway. 3. LDDA for Parcel 13 is to be completed by March 31, 2023. 4. RFP for Parcels 1 and 6 will be released in March 2023. 5. Negotiations for Parcel 7,8&9 are underway.	25-49%	High	Incremental		Q1
St. Elizabeths East (Operating) (1 Initiative Update)						
St. Elizabeths East (Operating)	Pending additional funding for garage operations.	25-49%	High	Incremental		Q1
Walter Reed (2023) (1 Initiative Update)						
Walter Reed (2023)	There is extensive construction on the campus. In Hartley, Whole Foods is building out its space and residential leasing has commenced. Kite House and 1155 Dahlia are continuing with construction. Aspen Square townhomes are under construction and preparing for initial home sales.	25-49%	High	Demonstrable		Q1
Ward 2 Great Streets (1 Initiative Update)						
Ward 2 Great Streets	Grant application opens 1/23/2023	0-24%	High	None		Q1

## 2022 Unfinished Initiatives

Title	Description	% Complete from Prior FY	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
Business Attraction and Retention (1 Strategic Initiative)						
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	The purpose of the Vitality Fund is to provide resources and support to businesses seeking to locate or expand within the Central Business District (CBD). Businesses in the following target industries: cloud and computer systems, food technology, cybersecurity, artificial intelligence, big data, life sciences, education, education technology, research, consulting services, professional services, marketing, or communications - are eligible for discretionary grants. Grant funds may be used for: <ul style="list-style-type: none"> <li>Initial startup capital</li> <li>Operational costs</li> <li>Down payment assistance</li> <li>Rent subsidy</li> <li>Tenant improvements</li> <li>Workforce training</li> <li>Recruitment and hiring costs</li> </ul> In FY22, DMPED will design and manage a new incentive grant program for the purpose of providing grant funds to businesses looking to locate to DC. The program will be designed by 11/30/21.	75-99%	In Q4, the Vitality Fund Program design and implementation plan was updated to reflect new eligibility requirements effective in FY23. DMPED will open the application in October 2022 and share it directly with current prospects. DMPED will continue to meet with employers interested in the Vitality Fund and promote the program to eligible companies.	Applications for this program will be open on a rolling basis through FY24 and awards will be made through FY26.	09-30-2026	
Business Expansion and Growth (1 Strategic Initiative)						
Small and Medium Business Growth Program	Small and Medium Business Grant Fund targets and bundles existing and new growth focus programs such as Great Streets, Neighborhood Prosperity Funds, Equipment, larger-scale capital improvements, and digital and technological growth by issuing grants to Community Development Financial Institutions for small businesses. This initiative is expected to begin in FY22 Q1. <p>In FY22, DMPED will:</p> <ol style="list-style-type: none"> <li>Develop and launch SMB suite of grants by FY22 - Q2; and</li> <li>Prioritize LBE eligible businesses.</li> </ol>	75-99%	In Q4 applications were reviewed and award notifications began. Notifications will continue, and funds will be disbursed by the CDFI, in Q1 2023.	The selection process was extensive and required several rounds of review due to partner agencies' reporting/documentation challenges.	12-30-2023	
Community Outreach (1 Strategic Initiative)						
Community Engagement (2022)	The DMPED Communications team will work with the Real Estate and Business Development teams to create new ways to engage District residents and stakeholders to ensure stakeholders are aware of DMPED programs and milestones and progress made toward DMPED's top priorities. <p>In FY22, DMPED will:</p> <ol style="list-style-type: none"> <li>Secure at least 10 media placements, including three non-traditional outlets (i.e. Spanish-language and national news outlets), that advance the awareness and discussion of DMPED's economic development, real estate, and business development work; and</li> <li>Implementing at least two new communications formats/delivery methods to reach stakeholders and raise awareness of DMPED groundbreakings, ribbon cuttings, grant opportunities, and programs.</li> </ol>	75-99%	DMPED successfully developed and implemented virtual and in-person events, including press conferences, ribbon cuttings, and groundbreakings for community engagement and awareness building. Milestones included: Bridge District Groundbreaking, St. Elizabeths Townhomes Ribbon Cutting, Food Access Fund and other programs announcements, Black Home Ownership Strikeforce Ribbon Cutting, show and tells, regular media interviews, and real estate milestone celebrations, among others. In addition, the team secured over ten media placements, including with the Washington Post, Washington Business Journal, Bisnow television outlets, and others. Topics included: housing development, housing conversion, RFPs issued, groundbreakings, ribbon cuttings, business incentives, and business programs.			
New Communities Initiative (1 Strategic Initiative)						
New Communities Initiative (2022)	The New Communities Initiative (NCI) is a District government program designed to revitalize severely distressed subsidized housing and redevelop communities plagued with concentrated poverty, high crime, and economic segregation. <p>In FY22, the New Communities Initiative will:</p> <ol style="list-style-type: none"> <li>Complete construction on Phase I of the Northwest One site and commence construction of Phase II. Will continue to monitor construction progress based on funding milestones for both Phases;</li> <li>Complete Barry Farm Infrastructure work on Sumner Road; Close vertical construction financing and commence vertical construction on Parcel 1B;</li> <li>Close Park Morton infrastructure funding, commence infrastructure site work in Nov-21; negotiate and execute the Development Finance Agreement to fund vertical construction for Phase I.</li> </ol>	50-74%	Northwest One - Construction complete; Construction commencement for Phase II expected Q1 FY23. Park Morton - Infrastructure work commenced Q2 FY22; Vertical construction is expected to commence Q1 FY23. Barry Farm - Vertical construction of building 1B to start 4Q 2022.	The Park Morton finance closing requires the issuance of ITSBB bonds by the OCFO, this is scheduled to occur in 4Q22.	11-30-2022	
Real Estate Development and Disposition (3 Strategic Initiative records)						
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	DMPED plans to develop 2 acres of vacant property in Anacostia into a vibrant, mixed-use urban community in accordance with the Anacostia Master Plan that will provide for local, street-level retail, incubator office, and multiple housing units. <p>In FY22, DMPED will accomplish the following: Issue RFP to solicit development proposals:</p> <ol style="list-style-type: none"> <li>Review proposals for adherence to the Comprehensive Plan and RFP goals;</li> <li>Work closely with ANC 8A through the selection process;</li> <li>Award the 1234 Good Hope Road RFP for multiple parcels;</li> <li>Execute the Land Disposition Agreement with the selected developer.</li> </ol>	0-24%	The project is still in Selection, the Map Amendment is in process, OP issued their Set Down Report in September 2022.	The Selection process was delayed because prior to issuing the RFP, OP had agreed to support rezoning the site to MU-7, then suggested instead of split zoning MU-4/7, and DMPED had to assess that impact on the responses, it was determined that the RFP might be voided so DMPED returned to OP and was able to persuade them to go with all MU-7 in keeping with the RFP instructions.	07-01-2023	
Hill East (2020)	DMPED plans to redevelop 50 acres of Hill East to be transformed into a vibrant, mixed-use urban community in accordance with the Hill East Master Plan that will create an unparalleled riverside experience. <p>In FY22, DMPED will accomplish the following: Hill East Phase 1:</p> <ol style="list-style-type: none"> <li>Assist Developer in securing tenants for Parcel G-1 retail spaces;</li> <li>Assist Developer in construction of Parcel F-1 building;</li> </ol>	50-74%	Phase 1, Parcel F-1 building construction continues without any delays to report. The second retail lease is in progress pending final approval of the Food Access Fund. <p>Regarding Hill East Phase 2, DMPED has completed negotiations and submitted both Bundles to Council.</p>	The initiative is mostly complete but the Phase 2 Bundles were delayed by a restructuring of the underlying infrastructure procurement, and unforeseen financial gaps on several parcels due to construction price and interest rate increases	12-01-2022	

Title	Description	% Complete from Prior FY	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
Reeves Center	<p>Hill East Phase 2: 3. Procure survey service for 8 parcels on Hill East to create new A&amp;T lots; 4. Complete the Hill East Phase 2 Disposition package to Council for the 8 new parcels; and 5. Award the Hill East Phase 2 RFP for multiple parcels. 6. Execute the Land Disposition Agreement with the selected Phase II developers.</p> <p>The aging Frank D. Reeves Center of Municipal Affairs has reached the end of its useful life and the building would be cost-prohibitive to modernize. Therefore, the District released a solicitation on December 30, 2020, to redevelop the Frank D. Reeves Center site into a transit-oriented, mixed-use development with office space, affordable housing, and neighborhood-serving amenities in a way that reflects the site's historic and cultural significance. Redevelopment requires the relocation of District agencies and associated infrastructure to new locations within the District.</p> <p>In FY22, it is anticipated the following will be completed with the Reeves Center: 1. The project will be introduced to Council and approved for disposition; 2. Due diligence and facility design will be completed for the relocation of DDOT and OCTO</p>	0-24%	DGS completed its due diligence regarding a relocation site selection and has submitted the proposed lease of the DDOT/OCTO relocation site to the Council for approval as of FY22Q4. DDOT has also started preliminary facility design in FY22Q4. The funds formerly in DMPED's capital budget for the relocation of OCTO were reprogrammed directly to OCTO's budget as of FY22Q4.	The underlying RFP has materially changed due to OCTO and DDOT requirement to move offsite versus keeping the data center onsite.	06-01-2023	
St. Elizabeths (1 Strategic Initiative)						
St. Elizabeths East (2022)	<p>Once a vacant and abandoned mental health facility in Ward 8, St. Elizabeths East is rapidly becoming a destination for retail, housing, entertainment, and cultural amenities. A historic gem in the middle of the nation's capital – providing a chance to transform a 183-acre site into a mixed-use development that simultaneously serves the neighboring community and nearby federal office tenants.</p> <p>In FY22, the following will be completed with St. Elizabeths East: 1. Complete construction and open the 750 Space Parcel 6 Parking Garage; 2. Negotiate and finalize the Land Disposition Agreement (LDA) for the Parcel 13 development; 3. Complete and open the Interim Retail structure to be built on Parcel 15; and 4. DMPED will work with the developer to finalize and submit the Land Disposition and Development Agreement (LDDA) for Parcels 7, 8, 9 to Council by Q4 FY22.</p>	50-74%	The Parcel 6 Parking Garage is open to the public and a full-time operator will be in place by August 2022. Parcel 13 is awaiting council approval for the Surplus and Disposition of the Site. The Interim Retail Village will commence construction in the summer of 2022, to be completed by September 2022. The RFP for Parcel 7,8,9 is still in Selection.	The Selection process for Parcel 7, 8, and 9 was delayed due to the inability of the ANC to have a quorum for multiple months prior to the Fall, and we need an ANC resolution to award the project.	06-01-2023	
Strategy & Intelligence (2 Strategic Initiative records)						
Business Attraction, Expansion, and Retention Infrastructure	<p>This enhancement supports capacity-building for DMPED's attraction, expansion, and retention efforts. It involves new staff positions at our partner organization (Washington DC Economic Partnership) as well as expenses related to training, data subscriptions, consultants, and planning. One of the goals is setting up new systems and processes across the two organizations for managing BREA activities and creating a new BREA strategy and playbook over the next two years to help implement the Vitality Fund.</p> <p>In FY22, DMPED will: 1. Support the hiring of additional staff at WDCEP&amp; DMPED to actively pursue corporate attraction projects; 2. Develop a business attraction and retention strategy that will provide a streamlined process &amp; systems recommendations; and 3. Develop systems that will be used to track prospect pipeline between WDCEP &amp; DMPED.</p>	75-99%	In Q4, DMPED and WDCEP completed the hiring and onboarding of the new corporate attraction position at WDCEP and have continued to implement the BREA strategy. These activities include generating and responding to attraction leads efficiently, engaging existing companies, and developing systems to track the prospect pipeline and report on engagements. DMPED continues to engage with Hickey in completing the competitive assessment (with labor analysis), cluster analysis, and location advisor decision assessment (by cluster) to guide and validate further attraction and retention efforts.	The BREA Strategy Scope of Work (SOW) planned completion date with final deliverables provided to DMPED and WDCEP will be by the end of December 2022. DMPED and WDCEP plan to continue building capacity to support the business attraction, retention, and expansion efforts.	03-31-2023	
Shop in the District Expansion	<p>This enhancement would expand the Shop in the District campaign that was created in winter 2020, to include a mobile application, gift card program, and a robust marketing campaign connecting tourists and local consumers to small local (LBE) DC-based retailers and restaurants, particularly those in less frequented geographies. The development of the mobile application and gift card is expected to be completed in Q2 of FY22. The primary partner for this initiative is the Washington DC Economic Partnership. This initiative aims to drive online shoppers to small DC-based retailer websites, with an expected outcome of increasing revenue generation.</p> <p>In FY22, DMPED will: 1. Develop a Shop In The District Gift Card program 2. Develop &amp; implement a 12-month marketing campaign strategy</p>	0-24%	The contract for the marketing services has been executed. The contract for the gift card program is close to being finalized.	Marketing and planning needed to begin in FY22 to have completion in Q1 FY23. Limited staff capacity and delays in the contracting process.	03-31-2023	
Walter Reed (1 Strategic Initiative)						
Walter Reed (2022)	<p>The Walter Reed Local Redevelopment Authority ("LRA") has led an extensive planning process to acquire and redevelop 66.57 acres of property at the site formerly known as the Walter Reed Army Medical Center ("WRAMC"). Establishing a new mixed-use neighborhood of 3.1 million square feet of development as envisioned in the Walter Reed Reuse Plan and Small Area Plan.</p> <p>In FY22, the Walter Reed LRA will: 1. Open Abrams Hall Senior Assisted Living 54 units at 30%AMI. 2. Complete the transfer of the remaining Army-owned parcel to the District.</p>	25-49%	Construction of Abrams Hall Senior has been completed and is open. The Walter Reed LRA continues to work with the US Army to finalize environmental remediation that is a precursor to transferring of the remaining Army-owned parcel.	The Army needs to access soil under a cooling tower pad to remediate it and the parties are still working towards a solution to complete that complex task. This needs to be completed for the final parcel transfer.	06-01-2023	

## 2022 Unfinished Initiative Updates

Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY21	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
Employment Center Vitality and Local Jobs Creation (Vitality Fund)	09-30-2026	<input type="checkbox"/>	<input type="checkbox"/>	DMPED opened the application in October 2022 and will continue to promote the Vitality Fund and meet with partners and eligible employers interested in the program.	Complete	High	Incremental	Two companies have received eligibility certification letters and two companies have been approved by the Vitality Fund Review Committee. Grant agreements have not yet been executed and funds have not yet been disbursed.		Q1
Small and Medium Business Growth Program	12-30-2023	<input type="checkbox"/>	<input type="checkbox"/>	Applications for this program closed in June. Finalists were selected in Q1 2023. The final review and agreements will take place in Q2 2023.	Complete	High	Demonstrable	45 businesses have been awarded a total of \$3,564,258.49.		Q1
Community Engagement (2022)		<input type="checkbox"/>	<input type="checkbox"/>	DMPED successfully developed and implemented virtual and in-person events, including press conferences, ribbon cuttings, and groundbreakings for community engagement and awareness building. Milestones included: Barry Farm Groundbreaking, Lidl Supermarket Ribbon Cutting, Rubell Museum Ribbon Cutting, Food Access Fund and other programs announcements, Black Home Ownership Strikeforce Recommendations announcement, show and tells, regular media interviews, real estate milestone celebrations, among others. In addition, the team secured over ten media placements, including with the Washington Post, Washington Business Journal, Bisnow television outlets, and others. Topics include housing development, housing conversion, RFPs issued, groundbreakings, ribbon cuttings, business incentives, and business programs. The media placements and communication formats were completed.	Complete	High	Demonstrable	The Communications team's work in this area has had a significant impact on DMPED's ability to share progress toward meeting goals and recovery-related updates with the DC community, the agency, and stakeholders outside of the District. We have seen the impact in viewership numbers that have increased for our events. In addition, we received outreach from residents and business owners who wanted more information about initiatives. Anecdotally, residents have embraced opportunities to participate in various ribbon cutting and groundbreakings.		Q1
New Communities Initiative (2022)	11-30-2022	<input type="checkbox"/>	<input type="checkbox"/>	1. NW1 Phase 2 Construction to commence in Spring of 2023.	75-99%	Low	Incremental	Delivery of over 500 affordable units.		Q1
1234 Good Hope Rd (Formerly 1800 MLK, Jr. Avenue)	07-01-2023	<input type="checkbox"/>	<input type="checkbox"/>	DMPED is planning for the award in Q2 2023.	50-74%	High	Incremental	The Project will provide new affordable and market-rate housing together with much-needed retail to historic Anacostia		Q1
Hill East (2020)	12-01-2022	<input type="checkbox"/>	<input type="checkbox"/>	Phase 1, Parcel F-1 building construction is complete. The second retail lease was finalized for Duffy's Irish Pub and construction for the first retail tenant, Sala Thai, is underway.  Regarding Hill East Phase 2, Council has approved both disposition packages for both bundles. A&T lots have been created for Bundle 1 and Bundle 2 is currently in the process.	75-99%	Low	Demonstrable	Completing the 100-unit Permanent Supportive Housing building on Parcel F1 marks the completion of Phase 1. Additionally signing two restaurant leases for Phase 1 is a great sign for all that is to come and helps keep the momentum going for Hill East. Council approval of both Phase II Land Disposition agreements will allow DMPED to keep the redevelopment of Hill East moving forward. This will help create 1) new job opportunities for District residents, 2) create more affordable units in DC, and 3) create new tax revenue dollars for the city.		Q1
Reeves Center	06-01-2023	<input type="checkbox"/>	<input type="checkbox"/>	DGS completed its due diligence regarding a relocation site selection and has submitted the proposed lease of the DDOT/OCTO relocation site to Council for approval as of FY22Q4. DDOT has also started preliminary facility design in FY22Q4. The funds formerly in DMPED's capital budget for the relocation of OCTO were reprogrammed directly to OCTO's budget as of FY22Q4.	0-24%	Medium	Incremental	The underlying RFP has materially changed due to OCTO and DDOT requirement to move offsite versus keeping the data center onsite. The timing of DDOT and OCTO's relocation out of the Reeves Center continues to be a threshold issue impacting the critical path of the redevelopment of the Reeves Center. Due to the above		Q1



Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY21	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
St. Elizabeths East (2022)	06-01-2023	<input type="checkbox"/>	<input type="checkbox"/>	The Parcel 6 Parking Garage is open to the public and a full-time operator is in place. Parcel 13 was approved by DC City Council on December 20th. DMPED anticipates deal finalization in Q3. The Interim Retail Village (IRV) will celebrate a ribbon-cutting in Q3 - April. The RFP for Parcel 7,8,9 was awarded in December 2022 to St. Elizabeths Legacy Partners.	75-99%	High	Incremental	issues, the project was put back out for RFP on December 2, 2022, due January 20, 2023. The IRV will provide much-needed retail and food access to residents living in Congress Heights. DMPED anticipates that the project will change residents' interactions with shopping and food since they now have options in the Ward. St. Elizabeths Legacy Partners project will provide additional retail and affordable housing.		Q1
Business Attraction, Expansion, and Retention Infrastructure	03-31-2023	<input type="checkbox"/>	<input type="checkbox"/>	In Q4, DMPED and WDCEP completed the hiring and onboarding of the new corporate attraction position at WDCEP and have continued to implement the BREA playbook. These activities include generating and responding to attraction leads efficiently, engaging existing companies, and developing systems to track the prospect pipeline and report on engagements. DMPED continues to engage with Hickey in completing the competitive assessment (with labor analysis), cluster analysis, and location advisor decision assessment (by cluster) to guide and validate further attraction and retention efforts.	75-99%	High	Incremental	The BREA Strategy Scope of Work (SOW) planned completion date with final deliverables provided to DMPED and WDCEP will be by the end of January 2023. DMPED and WDCEP plan to continue building capacity to support the business attraction, retention, and expansion efforts.		Q1
Shop in the District Expansion	03-31-2023	<input type="checkbox"/>	<input type="checkbox"/>	A holiday marketing campaign was launched in November 2022 to promote the Shop in the District website and the retailers on the site. Production of the custom gift card program is underway, with gift cards to be available for purchase by consumers starting in Q2.	Complete	High	Demonstrable	The marketing campaign helped raise awareness of and direct business to small local businesses that are part of the Shop in the District website, and to neighborhood commercial corridors across all wards, to increase their business during the holiday season. The custom gift card program will make it even easier for customers to give a local gift and encourage spending at participating retailers.		Q1
Walter Reed (2022)	06-01-2023	<input type="checkbox"/>	<input type="checkbox"/>	Abrams Hall Senior Assisted Living has been completed and is open to residents. The transfer of the final US Army-owned parcel is pending additional site studies.	75-99%	High	Demonstrable	The delivery of the Abrams Hall Senior Assisted Living (14N) furthers the Walter Reed redevelopment's delivery of needed market rate and affordable housing, including deeply affordable units.		Q1

### 2023 ARP Key Performance Indicators

Measure	New Measure/Benchmark Year	Directionality	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY2019 Actual	FY 2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY 2023 Target Report	FY 2023 Quarter 1
<b>2 - Execute the District's equitable economic recovery strategy. (3 Measure records)</b>															
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses		Hospitality sector relief (Bridge 3.0)	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0
Art Venue Support: Percentage of funds disbursed	<input type="checkbox"/>	Up is Better	2.37	Economic Recovery for Residents and Businesses	Community Activation	Art Venue Support	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Not Available	No Target Set	Annual Measure
Business Rent Relief: Percent of funds disbursed	<input type="checkbox"/>	Up is Better	2.29	Economic Recovery for Residents and Businesses	Business Support	Bridge Fund 2.0 - Business Rent Relief	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Not Available	No Target Set	Annual Measure
<b>4 - Sustain businesses, jobs and entrepreneurs by improving access to capital and new economic opportunities, with focus on supporting historically marginalized entrepreneurs. (9 Measure records)</b>															
Inclusive Innovation Equity Impact Fund: Number of small businesses served	<input type="checkbox"/>	Up is Better	2.29	Economic Recovery for Residents and Businesses	DC Small Business Growth Loan and Grant Fund	Equity Impact Fund	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	16	No Target Set	0
Nourish DC: Number of Nourish-supported businesses receiving loans, grants, or technical assistance	<input type="checkbox"/>	Up is Better	6.01	Economic Recovery for Residents and Businesses	Food Access	Nourish DC	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	203	No Target Set	0
Number of DC Community Anchor Partnership Program Small Business Participants	<input type="checkbox"/>	Up is Better	2.32	Economic Recovery for Residents and Businesses		DC Anchors Partnership	New in 2021	New in 2021	New in 2021	New in 2021	146	75	322	330	66
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses	Business Support	Bridge Grants	New in 2023	New in 2023	New in 2023	New in 2023	1323	New in 2023	New in 2023	New in 2023	0
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses	Business Support	Bridge Fund 2.0 - Business Rent Relief	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	✓	Up is Better	2.32			Cherry Blossom Bus Tour	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0
Number of small businesses served (by program if recipient establishes multiple separate small businesses assistance programs)	✓	Up is Better	2.29	Economic Recovery for Residents and Businesses		Large Events and Festival Sponsorships	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0
Inclusive Innovation Equity Impact Fund: Dollar amount invested in eligible businesses	<input type="checkbox"/>	Up is Better	2.29	Economic Recovery for Residents and Businesses	DC Small Business Growth Loan and Grant Fund	Equity Impact Fund	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Not Available	No Target Set	Annual Measure
Small and Medium Business Growth Program: Number of small businesses served	<input type="checkbox"/>	Up is Better	2.29	Economic Recovery for Residents and Businesses	DC Small Business Growth Loan and Grant Fund	Small and Medium Business Growth Program	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	New in 2022	Not Available	No Target Set	0

### 2023 ARP Workload Measures

Measure	ARPA Project Name	New Measure/Benchmark Year	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY 2023 Quarter 1
No Measure records found									

### Administrative Information

Record ID# 983

Performance Plan ID 983 [Blank Initiative Updates](#) [Blank Initiative Updates](#)

Created on Feb. 6, 2022 at 7:55 PM (EST). Last updated by [Katz, Lia](#) on Feb. 9, 2022 at 10:46 AM (EST). Owned by [Katz, Lia](#).

**Agency Name**

Deputy Mayor for Planning and Economic Development

**Annual Freedom of Information Act Report for Fiscal Year 2022  
October 1, 2021 through September 30, 2022**

**FOIA Officer Reporting Erika Satterlee/Courtney Jefferson**

**PROCESSING OF FOIA REQUESTS**

1. Number of FOIA requests received during reporting period .....	38
2. Number of FOIA requests pending on October 1, 2021 .....	25
3. Number of FOIA requests pending on September 30, 2022 .....	29
4. The average number of days unfilled requests have been pending before each public body as of September 30, 2022 .....	498

**DISPOSITION OF FOIA REQUESTS**

5. Number of requests granted, in whole .....	4
6. Number of requests granted, in part, denied, in part .....	5
7. Number of requests denied, in whole .....	19
8. Number of requests withdrawn .....	0
9. Number of requests referred or forwarded to other public bodies .....	0
10. Other disposition .....	1

**NUMBER OF REQUESTS THAT RELIED UPON EACH FOIA EXEMPTION**

11. Exemption 1 - D.C. Official Code § 2-534(a)(1) .....	3
12. Exemption 2 - D.C. Official Code § 2-534(a)(2) .....	1
13. Exemption 3 - D.C. Official Code § 2-534(a)(3)	
Subcategory (A) .....	0
Subcategory (B) .....	0
Subcategory (C) .....	0
Subcategory (D) .....	0
Subcategory (E) .....	0
Subcategory (F) .....	0
14. Exemption 4 - D.C. Official Code § 2-534(a)(4) .....	0
15. Exemption 5 - D.C. Official Code § 2-534(a)(5) .....	0

16. Exemption 6 - D.C. Official Code § 2-534(a)(6)	
Subcategory (A).....	0
Subcategory (B).....	0
17. Exemption 7 - D.C. Official Code § 2-534(a)(7).....	1
18. Exemption 8 - D.C. Official Code § 2-534(a)(8).....	0
19. Exemption 9 - D.C. Official Code § 2-534(a)(9).....	0
20. Exemption 10 - D.C. Official Code § 2-534(a)(10).....	0
21. Exemption 11 - D.C. Official Code § 2-534(a)(11).....	0
22. Exemption 12 - D.C. Official Code § 2-534(a)(12).....	0

**TIME-FRAMES FOR PROCESSING FOIA REQUESTS**

23. Number of FOIA requests processed within 15 days.....	13
24. Number of FOIA requests processed between 16 and 25 days.....	4
25. Number of FOIA requests processed in 26 days or more.....	12
26. Median number of days to process FOIA Requests.....	19

**RESOURCES ALLOCATED TO PROCESSING FOIA REQUESTS**

27. Number of staff hours devoted to processing FOIA requests.....	780 (estimate)
28. Total dollar amount expended by public body for processing FOIA requests.....	\$47,625

**FEES FOR PROCESSING FOIA REQUESTS**

29. Total amount of fees collected by public body.....	\$0
--	-----

**PROSECUTIONS PURSUANT TO SECTION 207(d) OF THE D.C. FOIA**

30. Number of employees found guilty of a misdemeanor for arbitrarily or capriciously violating any provision of the District of Columbia Freedom of Information Act.....	0
---	---

**QUALITATIVE DESCRIPTION OR SUMMARY STATEMENT**

Pursuant to section 208(a)(9) of the D.C. FOIA, provide in the space below or as an attachment, “[a] qualitative description or summary statement, and conclusions drawn from the data regarding compliance [with the provisions of the Act].”

The majority of DMPED’s FOIA requests were email searches of agency-wide communications, which required significant time to receive the email search results and review the voluminous records produced. The FOIA officer typically sent out requests for extensions to allow a reasonable time to process the requests received. However, the volume of records that must be reviewed for an agency-wide search make it challenging, and often impossible, for the FOIA Officer to operate within the statutory time frames, as currently mandated.

Position Number	Title	Name	Hire Date	Salary	Fringe	Program
790	Development Manager	Feinman, Alex	9/13/2021	\$ 127,615.00	\$ 26,161.08	Development and Disposition
8929	Development Manager	Smith, Whitney	9/26/2022	\$ 141,707.00	\$ 29,049.94	Development and Disposition
9329	Development Manager	Smith, Patrick	8/8/2016	\$ 116,933.00	\$ 23,971.27	Development and Disposition
12012	Dir, Revenue Bond-Enterprise	Liggins, William	10/11/1998	\$ 140,957.14	\$ 28,896.21	Industrial Revenue Bond
13090	Deputy General Counsel	Castor, Jennifer	3/21/2005	\$ 190,490.08	\$ 39,050.47	Legal
13512	Associate Director	Mindes, Benjamin	8/5/2019	\$ 130,046.88	\$ 26,659.61	Policy
15978	Executive Assistant	Welch, Leslie	3/30/2020	\$ 100,827.00	\$ 20,669.54	Business Development
33374	Project Manager	Johnson, Gregory	4/18/1983	\$ 141,707.00	\$ 29,049.94	Industrial Revenue Bond
34920	Agency Fiscal Officer	Lewis, Curtis	2/16/2010	\$ 202,386.00	\$ 41,489.13	Budget Operations
38354	Financial Manager	Reyes, Ana	7/20/1997	\$ 179,869.00	\$ 36,873.15	Budget Operations
38374	Director, Real Estate	Olpadwala, Sarosh	1/2/2015	\$ 197,662.31	\$ 40,520.77	Development and Disposition
40001	Senior Project Manager	Selman, David	4/8/2013	\$ 134,008.35	\$ 27,471.71	Policy
42979	Chief of Staff	Carney, Sharon	4/4/2016	\$ 182,129.52	\$ 37,336.55	Policy
44777	Project Manager	Howard, David	9/30/2007	\$ 136,482.68	\$ 27,978.95	Agency Oversight
45551	Public Information Officer	Vanegas, Natalia	2/22/2021	\$ 145,652.50	\$ 29,858.76	Communications
46378	Special Assistant	Clarke, Randall	6/22/2015	\$ 152,379.66	\$ 31,237.83	Walter Reed
46753	Development Manager	Lyons, Daniel	2/19/2019	\$ 124,091.00	\$ 25,438.66	Development and Disposition
46806	Administrative Officer	Odom, Zelfhia	6/8/1998	\$ 131,138.00	\$ 26,883.29	Agency Oversight
47021	Attorney Advisor	Alberta, Mark	1/19/2010	\$ 181,845.00	\$ 37,278.23	Legal
47037	Project Manager	Headen, Anthony	11/5/2012	\$ 103,333.00	\$ 21,183.27	Industrial Revenue Bond
47087	Supervisory Project Manager	Kayne, Jonathan	4/30/2018	\$ 177,990.33	\$ 36,488.02	Development and Disposition
47110	Development Manager	Meyer, Stacy	4/27/2020	\$ 141,707.00	\$ 29,049.94	Development and Disposition
47701	Contract Specialist	Hepburn, Juva	6/10/2019	\$ 116,933.00	\$ 23,971.27	Contracting and Procurement
47702	Development Manager	Scarth, Martin	1/7/2019	\$ 119,916.00	\$ 24,582.78	Development and Disposition
48017	Attorney Advisor	Hathi, Adarsh	5/27/2008	\$ 158,903.00	\$ 32,575.12	Legal
68437	Director of Business Development	Cook, Sybongile	8/3/2009	\$ 163,342.26	\$ 33,485.16	Business Development
70043	Supervisory Project Manager	Gada, Ketan	10/1/2007	\$ 155,052.59	\$ 31,785.78	Development and Disposition
72947	Project Manager	Gilbert, Tia	2/27/2012	\$ 124,721.39	\$ 25,567.88	New Communities Initiative
75297	Program Analyst	Howard, Elna	8/29/2022	\$ 102,018.00	\$ 20,913.69	Contracting and Procurement
75323	Grants Management Specialist	Villarreal, Sandra	2/28/2011	\$ 107,984.00	\$ 22,136.72	Grants
75324	Hayes, Andrés	Business Development Special	2/4/2019	\$ 138,184.00	\$ 28,327.72	Business Development
75325	Attorney Advisor	Malin, Nicholas	8/19/2019	\$ 109,019.00	\$ 22,348.90	Legal
75327	Business Development Specialist	Gary, Tiffany	7/24/2017	\$ 105,001.00	\$ 21,525.21	Business Development
75328	Director	Owens, Latrena	3/16/2012	\$ 174,543.06	\$ 35,781.33	Development and Disposition
77086	Special Assistant	Wilson, Ingrid-Penelope	7/18/2011	\$ 141,707.00	\$ 29,049.94	Agency Oversight
77671	Supervisory Development Manage	Ezra, Esther	7/10/2017	\$ 159,966.39	\$ 32,793.11	Development and Disposition
77672	General Counsel	Longstreet, Susan	5/12/2008	\$ 221,474.52	\$ 45,402.28	Legal
77673	Senior Project Manager	Corneal, Mark	8/8/2016	\$ 148,760.37	\$ 30,495.88	Development and Disposition
77676	Development Manager	Mueller, Jonathan	3/14/2022	\$ 134,661.00	\$ 27,605.51	Development and Disposition
77677	Business Development Specialist	Adams, Sara	9/30/2019	\$ 105,001.00	\$ 21,525.21	Business Development
77680	Executive Assistant	Ward, Tracey	3/25/2013	\$ 113,950.00	\$ 23,359.75	Development and Disposition
77681	Attorney Advisor	Surabian, Jay	2/16/2021	\$ 163,200.00	\$ 33,456.00	Legal
82120	Business Development Specialist	Scott, James	10/25/2021	\$ 110,967.00	\$ 22,748.24	Business Development
82122	Program Analyst	Razavi, Darya	4/25/2022	\$ 102,018.00	\$ 20,913.69	Policy
82123	Business Development Specialist	Anderson, Elizabeth	7/20/2020	\$ 124,091.00	\$ 25,438.66	Great Streets
83100	Attorney Advisor	Abbasi, Ayesha	7/19/2010	\$ 154,606.00	\$ 31,694.23	Legal
83527	Contract Compliance Officer	McDonald, Jacqueline	8/23/2005	\$ 168,896.79	\$ 34,623.84	Contracting and Procurement
84819	Development Manager	Thomas, Daryl	2/24/2020	\$ 119,916.00	\$ 24,582.78	Development and Disposition
87192	Policy Advisor	Satterlee, Erika	8/15/2016	\$ 127,614.48	\$ 26,160.97	Policy
87193	Director of Operations	Chambliss, Naima	7/28/2016	\$ 136,502.41	\$ 27,982.99	Agency Oversight
87474	Business Development Specialist	Littman, Katie	6/25/2018	\$ 102,018.00	\$ 20,913.69	Business Development
87521	Project Manager	Lewis, Coyan	8/16/2010	\$ 131,138.00	\$ 26,883.29	New Communities Initiative
87627	Public Affairs Specialist	Arobag-Reardon, Mary	1/17/2023	\$ 100,827.00	\$ 20,669.54	Communications
87796	Supervisory Project Manager	Van Balen, Ana	3/5/2018	\$ 156,065.99	\$ 31,993.53	Policy
91422	James, Joycelyn	Business Development Special	8/11/2014	\$ 119,916.00	\$ 24,582.78	Business Development
93259	Supervisory Project Manager	Stucker, Gilles	5/12/2008	\$ 159,968.32	\$ 32,793.51	Development and Disposition
94079	Executive Assistant	Murray, Jennifer	4/13/2020	\$ 113,950.00	\$ 23,359.75	Policy
102378	Development Manager	Klass, Nate	2/13/2023	\$ 120,568.00	\$ 24,716.44	Development and Disposition
102379	Supervisory Project Manager	White, Timothy	1/2/2015	\$ 173,082.44	\$ 35,481.90	Development and Disposition
108392	Supervisory Project Manager	Platek, Margaret	2/12/2023	\$ 137,328.50	\$ 28,152.34	Contracting and Procurement
108393	Program Analyst	Jovine, Olivia	1/17/2023	\$ 127,615.00	\$ 26,161.08	Business Development

Position Number	Title	Name	Hire Date	Salary	Fringe	Program
790	Development Manager	Feinman, Alex	9/13/2021	\$ 124,502.00	\$ 25,522.91	Development and Disposition
8929	Development Manager	Smith, Whitney	9/26/2022	\$ 138,251.00	\$ 28,341.46	Development and Disposition
8929	Development Manager	Todd, Christopher	5/24/2021	\$ 129,435.00	\$ 26,534.18	Development and Disposition
9329	Development Manager	Smith, Patrick	8/8/2016	\$ 114,081.00	\$ 23,386.61	Development and Disposition
12012	Dir, Revenue Bond-Enterprise	Liggins, William	10/11/1998	\$ 137,519.16	\$ 28,191.43	Industrial Revenue Bond
13090	Deputy General Counsel	Castor, Jennifer	3/21/2005	\$ 185,843.98	\$ 38,098.02	Legal
13512	Associate Director	Mindes, Benjamin	8/5/2019	\$ 126,875.00	\$ 26,009.38	Policy
33374	Project Manager	Johnson, Gregory	4/18/1983	\$ 138,251.00	\$ 28,341.46	Industrial Revenue Bond
38374	Director, Real Estate	Olpadwala, Sarosh	1/2/2015	\$ 192,841.28	\$ 39,532.46	Development and Disposition
40001	Senior Project Manager	Selman, David	4/8/2013	\$ 130,739.85	\$ 26,801.67	Policy
42979	Chief of Staff	Carney, Sharon	4/4/2016	\$ 177,687.34	\$ 36,425.90	Policy
44413	Development Manager	Felder, Wendell	2/23/2015	\$ 106,660.00	\$ 21,865.30	Development and Disposition
44777	Project Manager	Howard, David	9/30/2007	\$ 133,153.83	\$ 27,296.54	Agency Oversight
45551	Public Information Officer	Vanegas, Natalia	2/22/2021	\$ 142,100.00	\$ 29,130.50	Communications
45551	Public Information Officer	Wells, Shayne	9/24/2012	\$ 137,700.00	\$ 28,228.50	Communications
46378	Special Assistant	Clarke, Randall	6/22/2015	\$ 148,663.08	\$ 30,475.93	Walter Reed
46753	Development Manager	Lyons, Daniel	2/19/2019	\$ 121,065.00	\$ 24,818.33	Development and Disposition
46806	Administrative Officer	Odom, Zelfhia	6/8/1998	\$ 127,939.00	\$ 26,227.50	Agency Oversight
47021	Attorney Advisor	Alberta, Mark	1/19/2010	\$ 178,279.00	\$ 36,547.20	Legal
47037	Project Manager	Headen, Anthony	11/5/2012	\$ 100,812.00	\$ 20,666.46	St. Elizabeths East
47087	Supervisory Project Manager	Kayne, Jonathan	4/30/2018	\$ 173,649.10	\$ 35,598.07	Development and Disposition
47110	Development Manager	Meyer, Stacy	4/27/2020	\$ 138,251.00	\$ 28,341.46	Development and Disposition
47701	Contract Specialist	Hepburn, Juva	6/10/2019	\$ 114,081.00	\$ 23,386.61	Contracting and Procurement
47702	Development Manager	Scarth, Martin	1/7/2019	\$ 116,991.00	\$ 23,983.16	Development and Disposition
48017	Attorney Advisor	Hathi, Adarsh	5/27/2008	\$ 155,788.00	\$ 31,936.54	Legal
68437	Director of Business Development	Cook, Sybongile	8/3/2009	\$ 159,358.30	\$ 32,668.45	Business Development
70043	Supervisory Project Manager	Gada, Ketan	10/1/2007	\$ 151,270.82	\$ 31,010.52	Development and Disposition
72947	Project Manager	Gilbert, Tia	2/27/2012	\$ 121,679.40	\$ 24,944.28	New Communities Initiative
75297	Program Analyst	Meadors, Erin	3/29/2010	\$ 115,262.00	\$ 23,628.71	Contracting and Procurement
75323	Grants Management Specialist	Villarreal, Sandra	2/28/2011	\$ 102,440.00	\$ 21,000.20	Grants
75324	Business Development Specialist	Hayes, Andres	2/4/2019	\$ 134,814.00	\$ 27,636.87	Business Development
75325	Attorney Advisor	Malin, Nicholas	8/19/2019	\$ 106,884.00	\$ 21,911.22	Legal
75327	Business Development Specialist	Gary, Tiffany	7/24/2017	\$ 102,440.00	\$ 21,000.20	Business Development
75328	Director	Owens, Latrena	3/16/2012	\$ 170,285.91	\$ 34,908.61	St. Elizabeths East
77086	Special Assistant	Wilson, Ingrid-Penelope	7/18/2011	\$ 134,814.00	\$ 27,636.87	Agency Oversight
77668	Supervisory Project Manager	Thacker, Tiffany	8/19/2019	\$ 131,215.47	\$ 26,899.17	Business Development
77671	Supervisory Development Manager	Ezra, Esther	7/10/2017	\$ 156,064.77	\$ 31,993.28	Development and Disposition
77672	General Counsel	Longstreet, Susan	5/12/2008	\$ 216,072.70	\$ 44,294.90	Legal
77673	Senior Project Manager	Corneal, Mark	8/8/2016	\$ 145,132.07	\$ 29,752.07	Development and Disposition
77676	Development Manager	Mueller, Jonathan	3/14/2022	\$ 131,376.00	\$ 26,932.08	Development and Disposition
77680	Executive Assistant	Ward, Tracey	3/25/2013	\$ 111,171.00	\$ 22,790.06	Development and Disposition
77681	Attorney Advisor	Surabian, Jay	2/16/2021	\$ 160,001.00	\$ 32,800.21	Legal
82120	Business Development Specialist	Scott, James	10/25/2021	\$ 108,260.00	\$ 22,193.30	Business Development
82122	Deputy Chief of Staff	Williams, Malik	2/11/2019	\$ 114,173.61	\$ 23,405.59	Policy
82123	Business Development Specialist	Anderson, Elizabeth	7/20/2020	\$ 117,628.00	\$ 24,113.74	Great Streets
83100	Attorney Advisor	Abbasi, Ayesha	7/19/2010	\$ 147,362.00	\$ 30,209.21	Legal
83527	Contract Compliance Officer	McDonald, Jacqueline	8/23/2005	\$ 164,777.36	\$ 33,779.36	Contracting and Procurement
84819	Development Manager	Thomas, Daryl	2/24/2020	\$ 116,991.00	\$ 23,983.16	Development and Disposition
87192	Policy Advisor	Satterlee, Erika	8/15/2016	\$ 124,501.93	\$ 25,522.90	Policy
87193	Director of Operations	Chambliss, Naima	7/28/2016	\$ 133,173.08	\$ 27,300.48	Agency Oversight
87193	Director of Operations	Cuthrell, Sheila	9/2/2007	\$ 131,203.31	\$ 26,896.68	Agency Oversight
87521	Project Manager	Lewis, Coyan	8/16/2010	\$ 124,502.00	\$ 25,522.91	New Communities Initiative
87796	Supervisory Project Manager	Van Balen, Ana	3/5/2018	\$ 152,259.50	\$ 31,213.20	Policy
91422	Business Development Specialist	James, Joycelyn	8/11/2014	\$ 114,081.00	\$ 23,386.61	Business Development
93259	Supervisory Project Manager	Stucker, Gilles	5/12/2008	\$ 156,066.65	\$ 31,993.66	Development and Disposition
94079	Executive Assistant	Murray, Jennifer	4/13/2020	\$ 111,171.00	\$ 22,790.06	Policy
102378	Development Manager	Everett, Christopher	1/18/2022	\$ 124,502.00	\$ 25,522.91	Development and Disposition
102379	Supervisory Project Manager	White, Timothy	1/2/2015	\$ 168,860.92	\$ 34,616.49	Development and Disposition

Agency Oversight  
Budget Operations  
Business Development  
Communications  
Contracting and Procurement  
Development and Disposition  
Grants  
Great Streets  
Industrial Revenue Bond  
Legal  
New Communities Initiative  
Policy  
St. Elizabeths East  
Walter Reed

**COMPENSATION AGREEMENT**

**BETWEEN**

**THE DISTRICT OF COLUMBIA**

**AND**

**THE OFFICE OF THE ATTORNEY GENERAL**

**AND**

**THE AMERICAN FEDERATION OF GOVERNMENT**

**EMPLOYEES, LOCAL 1403,**

**AFL-CIO**

**EFFECTIVE OCTOBER 1, 2020 THROUGH SEPTEMBER 30, 2023**

## TABLE OF CONTENTS

ARTICLE		PAGE
	Preamble	3
1	Recognition	3
2	Wages	3
2A	Pay for Performance Bonuses	4
2B	Saturday, Sunday and Holiday Pay	5
3	Benefits Committee	5
4	Benefits	6
5	Compensatory Time	14
6	Metro Pass/Monthly Transit Subsidy	15
7	Mileage Allowance, Metro Reimbursement and Access to Official Government Vehicles and Transportation	15
8	Sick Leave Incentive Program	17
9	Annual Leave/Compensatory Time Buy-Out	18
10	Back Pay	18
11	Waiting Period for Advancement Within Steps	18
12	Grievance and Arbitration Procedure	18
13	Savings Clause	19
14	Duration and Finality	19
15	Incorporation of Non Compensation Agreement	19



## PREAMBLE

This Compensation Agreement (Agreement or Compensation Agreement) is entered into between the District of Columbia and the American Federation of Government Employees, Local 1403, the sole and exclusive collective bargaining representative of unit employees comprising Compensation Unit 33, as certified by the Public Employee Relations Board (PERB). The District of Columbia and the Union are herein after jointly referred to as the parties.

## ARTICLE 1 RECOGNITION

AFGE Local 1403 is recognized as the sole and exclusive collective bargaining representative for the bargaining units set forth in PERB Certification No. 121 and PERB Certification No. 133.

## ARTICLE 2 WAGES

### **SECTION A – FY 2021:**

The A-35 salary schedule for all bargaining unit employees will be increased by two percent (2%) effective the first day of the first full pay period commencing on or after October 1, 2020.

### **SECTION B -- FY 2022:**

The A-35 salary schedule for all bargaining unit employees will be increased by two percent (2%) effective the first day of the first full pay period commencing on or after October 1, 2021.

### **SECTION C -- FY 2023:**

The A-35 salary schedule for all bargaining unit employees will be increased by two percent (2%) effective the first day of the first full pay period commencing on or after October 1, 2022.

### **SECTION D – Parity with Non-Union Legal Service Schedule**

Effective the first day of the first full pay period commencing on or after October 1, 2021, the A-35 pay schedule for FY 2022 shall receive an increase of 2.6% in addition to the increase in Section B above, to account for pay parity with the Non-Union Legal Services Schedule.

Consistent with DC law, bargaining unit employees actively on the payroll as of the date of approval of this Compensation Agreement by the D.C. Council shall receive the respective retroactive pay as a result of the wage increases in the salary schedules above. Any employees who retired during the period beginning on the effective date of the increase and ending on the date of approval by the Council on the increase shall also receive the retroactive pay.

The parties agree that no adjustments coming from the District's Classification and Compensation initiative shall apply for the term of this Agreement.

**ARTICLE 2A  
PAY FOR PERFORMANCE BONUSES**

**SECTION A – FY 2021:**

Each employee who receives an "Excellent" or substantially similar rating or higher rating for the evaluation period ending August 31, 2020, shall receive a two percent (2%) bonus. Upon approval of this agreement by the D.C. Council, bonus payments shall be paid to each qualified employee within as soon as possible but no later than ninety (90) days after Council's approval. If Employer has not conducted a performance review for an employee by December 31, 2020, the employee shall be entitled to the bonus amount for FY 2021, established by the rating in the most recent annual performance evaluation, if any.

Consistent with DC law, bargaining unit employees actively on the payroll as of the date of approval of this Compensation Agreement by the D.C. Council shall receive the bonus for FY 2021 under this section. Any employees who received an Excellent or substantially similar rating or higher rating for the evaluation period ending August 31, 2020, who subsequently retired on or before the date of approval by the Council on the increase shall also receive the bonus.

**SECTION B -- FY 2022:**

Each employee who receives an "Excellent" or substantially similar rating or higher rating for the evaluation period ending August 31, 2021, shall receive a two percent (2%) bonus. Bonus payments shall be paid to each qualified employee within the second quarter of the fiscal year beginning October 1, 2021, and in no event later than March 31, 2022. If Employer has not conducted a performance review for an employee by December 31, 2021, the employee shall be entitled to the bonus amount for FY 2022, established by the rating in the most recent annual performance evaluation, if any.

**SECTION C -- FY 2023:**

Each employee who receives an "Excellent" or substantially similar rating or higher rating for the evaluation period ending August 31, 2022, shall receive a two percent (2%) bonus. Bonus payments shall be paid to each qualified employee within the second quarter of the fiscal year beginning October 1, 2022, and in no event later than March 31, 2023. If Employer has not conducted a performance review for an employee by December 31, 2022, the employee shall be entitled to the bonus amount for FY 2023, established by the rating in the most recent annual performance evaluation, if any.

ARTICLE 2B  
SATURDAY, SUNDAY AND HOLIDAY PAY

Attorneys who are required to work on any Saturday or holiday to provide court coverage will receive time and a half pay for all hours worked on any Saturday and double time pay on any Sunday or holiday. Disbursements for Saturday, Sunday and holiday pay will not exceed \$100,000.00 for any fiscal year of this Agreement. After disbursements reach \$100,000.00 in any one fiscal year, attorneys who are required to work on Saturdays, Sundays or holidays to provide court coverage for the remainder of that fiscal year will receive compensatory time for the number of hours actually worked at the applicable rate stated in this Article.

ARTICLE 3  
BENEFITS COMMITTEE

**SECTION A – General:**

The parties herein agree to establish a Benefits Committee for the purpose of addressing the benefits of bargaining unit employees represented by the Union. The Union shall select two representatives to serve on the committee. The District of Columbia Human Resources office shall appoint at least one committee representative with authority to make benefits decisions. Within thirty (30) business days following the Council of the District of Columbia's approval of this Agreement, the Union shall contact DCHR's Associate Director of the Benefits and Retirement Administration to establish the Benefits Committee and meet to hold an initial meeting to review current benefits. Subsequently, the Benefits Committee shall meet at least twice during the 6-month period immediately prior to the expiration of any of the District of Columbia contracts for benefits implicated herein that is prior to the formal solicitation of bids from providers for such contracts as provided for in Section C3 below.

**SECTION B – Purpose:**

The purpose of the Benefits Committee shall be to address the benefits of employees in the Local 1403 bargaining unit and of other local unions that may join this committee and make recommendations to the Executive regarding those benefits. AFOE shall not have final decision making authority with regard to benefits. Differences in opinion arising from Benefits Committee meetings or the procurement process, including but not limited to vendor recommendations/selection and what benefits the District shall provide shall not be subject to grievance arbitration or any bargained or statutory resolution process.

**SECTION C – Responsibilities:**

The members of the Benefits Committee are authorized to consider all matters that concern the benefits of employees represented by the Committee. The Benefits Committee shall:

1. Monitor the quality and level of services provided to bargaining unit employees under existing Health, Retirement, Optical, Life, Disability Indemnity and Dental Insurance

Plans.

2. Review and recommend changes and enhancements in Health, Retirement, Optical, Life, Disability, Indemnity and Dental benefits, and any proposals for new benefits, consistent with D.C. Official Code, Chapter 6, Subchapter XXI.
3. DCHR will review with the Committee in advance the technical requirements in preparation for the formal solicitation of bids from providers in order for the Committee to provide any comments and recommendations on the criteria for bids and preparation of solicitations for requests for proposals for DCHR's consideration. DCHR will highlight any changes or enhancements to existing benefit plans or programs reflected in the technical requirements. After DCHR has reviewed and considered the Union's comments and recommendations, the Committee shall meet in order for DCHR to inform the Union how or if DCHR will incorporate the Union's comments and recommendations in the final solicitation for bids.
4. Explore issues concerning the workers' compensation system that affect bargaining unit employees consistent with D.C. Official Code, Chapter 6, Subchapter XXIII (Public Sector Workers' Compensation).
5. DCHR shall notify the Committee by email after the award to providers but prior to implementation of any significant alteration of existing benefits programs, and proposed additional benefit programs to determine the extent to which they impact employees. Upon notification, the Committee shall notify the Office of Labor Relations and Collective Bargaining within ten (10) calendar days to discuss any concerns any Committee member has regarding the impact on bargaining unit employees.

**SECTION D – Maintenance of Benefits:**

Nothing herein shall be construed to reduce, modify or eliminate any benefits available to the bargaining unit employees prior to entering into this Agreement.

**SECTION E – Additional Benefits:**

The parties agree that the establishment of this Benefits Committee does not limit or prohibit the parties to this Agreement from negotiating and agreeing to additional or modified benefits.

**ARTICLE 4  
BENEFITS**

Except as otherwise provided in this Agreement, the Parties hereby incorporate the following specific benefits provided under the Compensation Agreement between the District of Columbia Government and Compensations Units 1 and 2, FY 2018 – FY 2021.

( Compensation Units 1 & 2 Agreement): Life Insurance; Health Insurance; Indemnity Insurance; Short and Long Term Disability Insurance; Optical and Dental Insurance; Annual, Sick and Other Leave; Pre-Tax Benefits; Retirement; Civil Service Retirement System; Defined Contribution; Deferred Compensation; Metro Pass/Monthly Transit Subsidy; Holidays; at least equal to the level of benefits provided to their general membership as the applicable benefits for bargaining unit members covered by this Agreement. To the extent that any successor Compensation Units 1 & 2 Agreement provides for higher levels of benefits than what is provided for under this Agreement with respect to any of the specific or substantively related benefits listed above in this paragraph, the Parties agree to reopen negotiations for the sole purpose of renegotiating those specific benefits. In no event will the benefits stated in this Agreement be reduced through this process.

**SECTION A -- Life Insurance:**

1. Life insurance is provided to covered employees in accordance with §1-622.01, et seq. of the District of Columbia Official Code (2012 Repl.) and Chapter 87 of Title 5 of the United States Code.

District of Columbia Official Code §1-622.03 (2012 Repl.) requires that benefits shall be provided as set forth in §1-622.07 to all employees of the District first employed after September 30, 1987, except those specifically excluded by law or by rule.

District of Columbia Official Code §1-622.01 (2012 Repl.) requires that benefits shall be provided as set forth in Chapter 87 of Title 5 of the United States Code for all employees of the District government first employed before October 1, 1987, except those specifically excluded by law or rule and regulation.

2. Life insurance benefits for employees hired on or after October 1, 1987 shall be set at the following minimum level of benefits: The District of Columbia provides life insurance in an amount equal to the employee's annual salary rounded to the next thousand, plus an additional \$2,000. Employees are required to pay two-thirds (2/3) of the total cost of the monthly premium. The District Government shall pay one-third (1/3) of the total cost of the premium. Employees may choose to purchase additional life insurance coverage through the District Government. These additions to the basic coverage are set-forth in the schedule below:

Option A – Standard. Provides \$10,000 additional coverage. Cost determined by age.

Option B – Additional. Provides coverage up to five times the employee's annual salary. Cost determined by age and employee's salary.

Option C – Family. Provides \$10,000 coverage for the eligible spouse and \$10,000 for each eligible child; \$25,000 coverage for eligible spouse and \$10,000

for each eligible child; or \$50,000 coverage for eligible spouse and \$10,000 for each eligible child. Cost determined by age.

3. The level of life insurance benefits provided to Employees covered under this Agreement shall not be decreased or revised during the term of this Agreement without the express advance written consent of the Union. The District shall provide life insurance coverage for employees hired on or after October 1, 1987 that shall provide a level of benefits that is equal in coverage and level of benefits to other similarly situated District of Columbia bargaining unit employees.

4. Employees must contact their respective personnel office to enroll or make changes in their life insurance coverage.

### **SECTION B -- Health Insurance:**

1. Pursuant to D.C. Official Code § 1-621.02 (2012 Repl.), all employees covered by this agreement and hired after September 30, 1987, shall be entitled to enroll in group health insurance provided by the District of Columbia. Health insurance coverage shall provide a level of benefits that is at least equal in coverage and level of benefits to the plan(s) provided on the effective date of this agreement. District employees are required to execute an enrollment form in order to participate in this program.

(a) The Employer may elect to provide additional health care insurance providers for employees employed after September 1, 1987, provided that additional insurance providers do not reduce the current level of benefits provided to employees. If the Employer decides to expand or reduce the list of eligible insurance providers, the Employer shall give Union representatives notice of the additions or reductions after the award but prior to implementation.

(b) Employees are required to contribute 25% of the total premium cost of the employee's selected plan. The Employer shall contribute 75% of the premium cost of the employee's selected plan.

2. Pursuant to D.C. Official Code § 1-621.01 (2012 Repl.), all District employees covered by this agreement and hired before October 1, 1987, shall be eligible to participate in group health insurance coverage provided through the Federal Employees Health Benefits Program (FEHB) as provided in Chapter 89 of Title 5 of the United States Code. The United States Office of Personnel Management administers this program.

3. The plan descriptions shall provide the terms of coverage and administration of the respective plans. Plan summaries and the full plans will be available on the DCHR website. Where the full plan is not posted a link to the plans will be provided on the DCHR website.

**SECTION C – Optical and Dental:**

1. The District shall provide Optical and Dental Plan coverage at a level of benefits that is at least equal in coverage and level of benefits to the plan(s) provided on the effective date of this agreement. Benefit levels shall not be reduced during the term of this agreement. District employees are required to execute an enrollment form in order to participate in the Optical and Dental program.

2. The District may elect to provide additional Optical and/or Dental insurance providers, provided that additional insurance providers do not reduce the current level of benefits provided to employees. Should the District Government decide to expand or reduce the list of eligible insurance providers, the District shall give Union representatives notice of the additions or reductions after the award but prior to implementation.

**SECTION D – Short and Long Term Disability:**

1. Employees covered by this Agreement shall be eligible to enroll, at their own expense, in the District's Short and Long Term Disability Insurance Programs, which provide for partial income replacement when employees are required to be absent from duty due to a non-work-related qualifying medical condition. Employees may use income replacement benefits under the program in conjunction with annual or sick leave benefits provided for in this Agreement.

2. Short and Long Term Disability Benefit levels shall not be decreased or revised during the term of this Agreement without the express written consent of the Union.

3. The District may elect to provide additional Short and/or Long Term Disability coverage providers, provided that additional insurance providers do not reduce or substantively modify the current level of benefits provided to employees. If the District decides to expand or reduce the list of eligible disability insurance providers, the District shall give the Union notice of the additions or reductions after the award but prior to implementation.

**SECTION E – Indemnity Benefits:**

Employer shall provide access to the indemnity benefits currently in effect for Union employees.

**SECTION F -- Annual Leave:**

1. In accordance with D.C. Official Code §1-612.03 (2012 Repl.), full-time employees covered by the terms of this Agreement are entitled to:

(a) one-half (1/2) day (4 hours) for each full biweekly pay period for an employee with less than three (3) years of service (accruing a total of thirteen (13) annual leave days per annum);

(b) three-fourths (3/4) day (6 hours) for each full biweekly pay period, except that the accrual for the last full biweekly pay period in the year is one and one-fourth days (10 hours), for an employee with more than three (3) but less than fifteen (15) years of service (accruing a total of twenty (20) annual leave days per annum); and,

(c) one (1) day (8 hours) for each full biweekly pay period for an employee with fifteen (15) or more years of service (accruing a total of twenty-six (26) annual leave days per annum).

2. Part-Time employees who work on a prearranged scheduled tour of duty are entitled to earn leave as provided above on a pro rata basis.

3. Employees shall be eligible to use annual leave in accordance with the District of Columbia Laws.

4. An employee's request to use annual leave shall not be unreasonably denied.

**SECTION G – Sick Leave:**

1. In accordance with District of Columbia Code §1-612.03 (2014 Repl.), a full-time employee covered by the terms of this Agreement may accumulate up to thirteen (13) sick days which accrues on the basis of four hours for each full biweekly pay period, and may accumulate up to thirteen (13) days in a calendar year.

2. In the case of part-time employment, the rate at which leave accrues under this subsection shall be a percentage of the rate prescribed above which is determined by dividing 40 into the number of hours in the regularly scheduled work week of that employee during that fiscal year.

3. An employee may use sick leave to:

(a) Seek medical attention and/or recover from illness or injury;

(b) Provide care for a family member who is incapacitated as a result of physical or mental illness, injury, pregnancy, or childbirth;

(c) Provide care for a family member as a result of medical, dental, or optical examination or treatment;

(d) Provide care for a foster child or a prospective or newly adopted child in the employee's care; or

(e) Make any other use allowed by law, including to obtain social, medical or legal services if the employee or the employee's family member is a victim of stalking,



domestic violence or sexual abuse as provided for under D.C. Official Code § 32-131.02(b)(4) (2014 Repl.).

4. An employee's request to take sick leave shall not be unreasonably denied.

#### **SECTION H – Other Forms of Leave:**

1. **Military Leave:** An employee is entitled to leave, without loss of pay, leave, or credit for time of service as reserve members of the armed forces or as members of the National Guard to the extent provided in D.C. Official Code §1-612.03(m)(2014 Repl.).

2. **Court Leave:** An employee is entitled to leave, without loss of pay, leave, or service credit during a period of absence in which he or she is required to report for jury duty or to appear as a witness on behalf of the District of Columbia Government, or the Federal or a State or Local Government to the extent provided in D.C. Official Code §1-612.03(l) (2014 Repl.).

3. **Funeral Leave:**

An employee is entitled to three (3) days of leave without loss of pay, leave, or service credit to make arrangements for or to attend the funeral or memorial service for an immediate relative in accordance with Funeral and Memorial Service Leave Amendment Act, D.C. Law 20-83, § 2(a), 61 DCR 176, effective February 22, 2014. In addition, the Employer shall grant an employee's request for annual, sick or compensatory time up to three (3) days upon the death of an immediate relative. Approval of additional time shall be at the Employer's discretion. However, requests for leave shall be granted unless the Agency's ability to accomplish its work would be seriously impaired. For purposes of this section "immediate relative" is an individual who is related to an employee by blood, marriage, adoption, or domestic partnership as father, mother, child, husband, wife, sister, brother, aunt, uncle, grandparent, grandchild or similar familial relationship; or an individual for whom the recipient employee is the legal guardian; or a fiancé, fiancée or domestic partner of an employee, as defined in D.C. Official Code §32-701 (2014 Repl.) and related laws. For the purpose of leave certification, employees shall provide a copy of the obituary or death notice, a note from clergy or funeral professional or a death certificate within ten (10) business days of the Employer's request.

4. **Administrative Closing –** An employee who has previously scheduled leave for a day (or portion of a day) on which the District of Columbia or the Office of the Attorney General closes by order of the Mayor or the Attorney General shall not be charged leave for that day, or portion of the day, that the District agency is closed.

5. **Back-to-School Leave –** Subject to the discretion of an individual's manager as described in this section, any employee who serves as the primary caregiver for a child enrolled in school, including pre-school, elementary school, middle or junior high school, or high school, may take 2 hours of excused leave (that is without charge to the employee's leave balance) to assist his or her child in preparing for and traveling to the first day of school during the academic year. An employee's individual manager shall make every effort to grant requests for excused

absences on the first day; however, the granting of all such requests may not be feasible if it results in disruption of public services provided by the administration. Accordingly, when an employee cannot be granted an excused absence on his or her child's first school day, he or she shall be given an excused absence of 2 hours during the first week of school or as soon thereafter as practicable, in order to assist his or her child in preparing for an attending school.

6. Family Leave – Within any 12-month period, an employee is entitled to up to eight weeks of paid family leave for the birth or adoption of a child or to care for a family member (a person related by blood, legal custody, domestic partnership or marriage) with a serious health condition.

### **SECTION I -- Pre-Tax Benefits:**

1. Employee contributions to benefits programs established pursuant to D.C. Official Code §1-611.19 (2012 Repl.), including the District of Columbia Employees Health Benefits Program, may be made on a pre-tax basis in accordance with the requirements of the Internal Revenue Code and, to the extent permitted by the Internal Revenue Code, such pre-tax contributions shall not effect a reduction of the amount of any other retirement, pension, or other benefits provided by law.

2. To the extent permitted by the Internal Revenue Code, any amount of contributions made on a pre-tax basis shall be included in the employee's contributions to existing life insurance, retirement system, and for any other District government program keyed to the employee's scheduled rate of pay, but shall not be included for the purpose of computing Federal or District income tax withholdings, including F.I.C.A., on behalf of any such employee.

### **SECTION J – Retirement:**

1. **CIVIL SERVICE RETIREMENT SYSTEM (CSRS):** As prescribed by 5 U.S.C. § 8401 and related chapters, employees first hired by the District of Columbia Government before October 1, 1987, are subject to the provisions of the CSRS, which is administered by the U.S. Office of Personnel Management. Under Optional Retirement the aforementioned employee may choose to retire when he/she reaches:

- (a) Age 55 and 30 years of service;
- (b) Age 60 and 20 years of service;
- (c) Age 62 and 5 years of service.

Under Voluntary Early Retirement, which must be authorized by the U.S. Office of Personnel Management, an employee may choose to retire when he/she reaches:

- (a) Age 50 and 20 years of service;
- (b) Any age and 25 years of service.

The pension of an employee who chooses Voluntary Early Retirement will be reduced by 2% for each year under age 55.

2. **DEFINED CONTRIBUTION PENSION PLAN:** The District shall continue the Defined Contribution Pension Plan currently in effect which includes:

(a) All eligible employees hired by the District on or after October 1, 1987, shall be enrolled into the defined contribution pension plan as prescribed by D.C. Official Code § 1-626.09 (2012 Repl.).

(b) After the completion of one year of service, the District shall contribute an amount not less than 5% of their base salary to an employee's Defined Contribution Pension Plan account. The District government funds this plan. There is no employee contribution to the Defined Contribution Pension Plan. After two years of plan participation, an employee is entitled to 20% of the account. After three years of plan participation, an employee is entitled to 40% of the account. After 4 years of plan participation, an employee is entitled to 60% of the account. An employee is fully vested after five years of plan participation and is entitled to 100% of the account.

3. **DEFERRED COMPENSATION PROGRAM:** All District employees covered by this Agreement shall be eligible to participate in the District's Deferred Compensation Program described in Section 1-626.05 and related Chapters of the D.C. Official Code (2012 Repl.). The Deferred Compensation Program is a savings system through pre-tax deductions and allows employees to accumulate funds for long-term goals, including retirement. The portion of salary contributed reduces the amount of taxable income in each paycheck. The Internal Revenue Service determines the annual maximum deferral amount. Under the program, employees may choose from various fixed or variable rate investment options.

**SECTION K – Holidays:**

1. The following legal public holidays are provided to all employees covered by this Agreement:

- (a) New Year's Day, January 1st of each year;
- (b) Dr. Martin Luther King, Jr.'s Birthday, the 3rd Monday in January of each year;
- (c) Washington's Birthday, the 3rd Monday in February of each year;
- (d) D.C. Emancipation Day, April 16<sup>th</sup> of each year;
- (e) Memorial Day, the last Monday in May of each year;

- (f) Juneteenth Independence Day, June 19<sup>th</sup> of each year;
- (g) Independence Day, July 4<sup>th</sup> of each year;
- (h) Labor Day, the 1st Monday in September of each year;
- (i) Indigenous People's Day, the 2nd Monday in October of each year;
- (j) Veterans Day, November 11<sup>th</sup> of each year;
- (k) Thanksgiving Day, the 4th Thursday in November of each year; and
- (l) Christmas Day, December 25<sup>th</sup> of each year.

2. Any other legal public holiday observed by the District and any other day declared a holiday for District workers by the President, Congress, or the Mayor will also be granted to employees covered by this Agreement (together, the holidays described in this section are referred to as Holidays throughout this Agreement). When an employee, having a regularly scheduled tour of duty is relieved or prevented from working on a day District agencies are closed by order of the Mayor, he or she is entitled to the same pay for that day as for a day on which an ordinary day's work is performed.

**SECTION L – Benefits Levels:**

The level of benefits shall not be decreased or revised during the term of this Agreement without the express written consent of the Union.

**ARTICLE 5  
COMPENSATORY TIME**

**SECTION A:**

A lawyer who is required to work one or more hours outside his or her normal work hours may, whenever possible, request an equal amount of compensatory time from his or her supervisor before the work is performed. The decision to grant an employee compensatory time is at the discretion of management but shall not be unreasonably denied. The denial of a request shall be in writing and shall state the reason for the denial.

**SECTION B:**

Compensatory time may be approved for work that exceeds an employee's regular tour of duty, including:

- Extraordinary assignments
- Scheduled or special events

- Travel time outside normal work hours

### **SECTION C:**

If the request is granted, the time will be recorded on the employee's records and may be used in the same manner that annual leave is used. However, accrued compensatory time off must be used by the end of the 26th pay period after the pay period during which it was earned. In no event will an employee be entitled to pay in lieu of compensatory time, except as expressly provided elsewhere in this Agreement.

## **ARTICLE 6 METRO PASS/MONTHLY TRANSIT SUBSIDY**

The District of Columbia Government shall subsidize the cost of monthly Washington Metropolitan Area Transit Authority (WMATA) transit passes or farecards, that can be used to pay for MARC and VRE, for personal use by employees by fifty dollars (\$50.00) per month for actual transportation expenses incurred by employees who use such passes or farecards to commute to and from work (Metro Transit Benefit); provided, however, that any unused portion of the monthly Metro Transit Benefit will roll over from month to month for employees who access the benefit. Any accumulated Metro Transit Benefit not accessed by the end of the calendar year will revert back to the District of Columbia Government; provided, however, given the interruptions in the use of this transit subsidy due to the Covid-19 public health emergency, that no such unused monthly benefits that were provided and accumulated in calendar year 2021 shall revert back to the District prior to January 1, 2023, and Council approval occurs prior to November 15, 2021.

## **ARTICLE 7 MILEAGE ALLOWANCE METRO REIMBURSEMENT AND ACCESS TO OFFICIAL GOVERNMENT VEHICLES AND TRANSPORTATION**

### **SECTION A – Parking Spaces:**

Three (3) parking spaces shall be set aside from among those allocated to the Office of the Attorney General in the underground parking garage at 441 4th St., NW, Washington, D.C. for use by bargaining unit members as determined by the Union. The parking spaces shall be funded by the Union. The parking rate payable by the Union will not exceed the rate applicable to the parking spaces allocated to the Office of the Attorney General. The Union, within its sole discretion, may utilize one or more of its allocated spaces from time to time to provide short term parking for its members. Upon request, the Union shall notify the Employer which employees are authorized to use the Union parking spaces.

**SECTION B – Mileage Allowance:**

The parties agree that the mileage allowance established by the U.S. General Services Administration for authorized Federal Government travel shall be the reimbursement rate for Union employees authorized to use their personal vehicles for official District of Columbia business. To receive such allowance, authorization by Employer must be received in advance of the employees' travel. Employees shall use the appropriate District Form to document mileage and timely request reimbursement.

**SECTION C – Use of Personal Vehicles:**

1. Employees who are authorized and are within the scope of employment while using their personal vehicle for official business are covered by the District of Columbia Non-Liability Act (D.C. Official Code §§2-411 through 2-416 (2012 Repl.)). The Non-Liability Act generally provides that a District Employee is not subject to personal liability in a civil suit for property damage or for personal injury arising out of a motor vehicle accident during the discharge of the employee's official duties, so long as the employee was acting within the scope of his or her employment.

2. Claims by employees for personal property damage or loss incident to the use of their personal vehicle for official business may be made under the Military Personnel and Civilian Employees Claim Act of 1964 (31 U.S.C. §3701 et seq.).

**SECTION D – Reimbursement for Use of Personal Vehicles:**

Management shall not require an employee to use his/her personal vehicle for government purposes. In the event it becomes necessary for employees to use their personal vehicle for official government business, employees shall obtain prior approval from his/her immediate supervisor and shall be reimbursed for mileage and parking incurred consistent with District of Columbia rules, regulations and orders.

**SECTION E - Reimbursement for Taxicab or Online Vehicle Expenses:**

Employees who must travel by taxicab or online vehicle (e.g. Uber or Zipcar) for official government business to a destination that is not reasonably accessible by Metro shall be reimbursed for their travel, provided that they receive prior authorization from an immediate supervisor for reimbursement.

**SECTION F – Metro Fare Cards:**

Upon request, Employer shall provide metro fare cards in electronic form to employees for official government travel within the WMATA system. The metro fare card value shall be equivalent to the cost of travel at the time of day during which the employee travels.

**SECTION G – Availability of Fleet Vehicles:**

Upon prior approval by an immediate supervisor, management shall facilitate the request for a Department of Public Works fleet vehicle to the extent available. Employees may use the vehicle for official government business at no charge to the Employee.

**ARTICLE 8  
SICK LEAVE INCENTIVE PROGRAM**

In order to recognize an employee's productivity through his/her responsible use of accrued sick leave, the Employer agrees to provide time-off in accordance with the following:

**SECTION A – Accrual:**

A full time employee who is in a pay status for the leave year shall accrue annually:

1. Three (3) days off for utilizing a total of no more than two (2) days of accrued sick leave.
2. Two (2) days off for utilizing a total of more than two (2) but not more than four (4) days of accrued sick leave.
3. One (1) day off for utilizing a total of more than four (4) but no more than five (5) days of accrued sick leave.

**SECTION B – Employees in a Non-pay Status:**

Employees in a non-pay status for no more than two (2) pay periods for the leave year shall remain eligible for incentive days under this Article. Sick leave usage for maternity or catastrophic illness/injury, not to exceed two (2) consecutive pay periods, shall not be counted against sick leave for calculating eligibility for incentive leave under this Article.

**SECTION C – Procedure for Use of Time Accrued:**

Time off pursuant to a sick leave incentive award shall be selected by the employee and requested at least three (3) full workdays in advance of the leave date. Requests for time off pursuant to an incentive award shall be given priority consideration and the employee's supervisor shall approve such requests for time off unless staffing needs or workload considerations dictate otherwise. If the request is denied, the employee shall request and be granted a different day off within one month of the date the employee initially requested. Requests for time off shall be made on the standard "Application for Leave" form.

**SECTION D – Use of Time Accrued:**

All incentive days must be used in full-day increments following the leave year in which they were earned. Incentive days may not be substituted for any other type of absence from duty. There shall be no carryover or payment for any unused incentive days.

**SECTION E – Part Time Employees:**

Part-time employees are not eligible for the sick leave incentive as provided in this Article.

ARTICLE 9  
ANNUAL LEAVE BUY-OUT

**SECTION A – Payment for Annual Leave:**

An employee who is separated or is otherwise entitled to a lump-sum payment under personnel regulations for the District of Columbia Government shall receive payment for each hour of unused annual leave in the employee's official leave record.

**SECTION B – Computation:**

The lump-sum payment shall be computed on the basis of the employee's hourly pay rate at the time of separation.

ARTICLE 10  
BACK PAY

Arbitration awards or settlement agreements in cases involving an individual employee shall be paid within a reasonable time of receipt from the employee of relevant documentation, including documentation of interim earnings and other potential offsets. Employer shall submit the SF-52 and all other required documentation to the Department of Human Resources or the Office of Pay and Retirement Services within thirty (30) days following receipt from the employee of relevant documentation.

ARTICLE 11  
WAITING PERIODS FOR ADVANCEMENT WITHIN STEPS

The within-grade waiting periods on the A-35 salary scale for step advancement for bargaining unit employees with a prearranged regularly scheduled tour of duty are as follows:

1. Steps 2, 3, 4 and 5: fifty-two (52) calendar weeks of creditable service;



2. Steps 6, 7, 8, 9 and 10: one hundred and four (104) calendar weeks of creditable service.

## ARTICLE 12

### GRIEVANCE AND ARBITRATION PROCEDURES

Grievance procedures shall be determined by the terms and conditions of Article 28 in the Non-Compensation Agreement.

## ARTICLE 13

### SAVINGS CLAUSE

#### **SECTION A:**

In the event any article, section or portion of this Agreement is held to be invalid and unenforceable by any court or other authority of competent jurisdiction, such decision shall apply only to the specific article, section, or portion thereof specified in the decision; and upon issuance of such a decision, the Employer and the Union agree to immediately negotiate a substitute for the invalidated article, section or portion thereof to the extent possible.

#### **SECTION B:**

The terms of this Agreement supersede any subsequently enacted D.C. laws, District Personnel Manual (DPM) regulations, or departmental rules concerning compensation covered herein for the term of this agreement.

## ARTICLE 14

### DURATION AND FINALITY

#### **SECTION A -- Effective Date:**

This agreement shall be implemented as provided herein subject to the requirements of Section 1715 of the District of Columbia Comprehensive Merit Personnel Act D.C. Official Code, § 1-617.15(a), (2016 Repl.). This Agreement shall be effective on the date provided by law (i.e., when it is approved by the Council or as otherwise effective pursuant to D.C. Official Code § 1-617.17 (2016 Repl.)) and shall remain in full force and effect until September 30, 2023, or until a new compensation agreement becomes effective. Notice to reopen the Agreement shall be provided as required by D.C. Official Code § 1-617.17 (f)(1)(A)(i) (2016 Repl.).

**SECTION B – Finality:**

This Agreement was reached after negotiations during which the parties were able to negotiate on any and all negotiable compensation issues, and contains the full agreement of the parties as to all such compensation issues that were or could have been negotiated.

**ARTICLE 15  
INCORPORATION OF NON-COMPENSATION AGREEMENT**

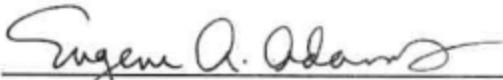
The terms and conditions of the Non-Compensation Agreement between the District of Columbia and the American Federation of Government Employees, Local 1403, AFL-CIO, effective through September 30, 2023 (Non-Compensation Agreement), are incorporated herein by reference into this Agreement. The provisions of this Compensation Agreement shall control to the extent of any inconsistency.

On this 27 day of October, 2021 and in witness to this Agreement, the parties hereto set their signatures.

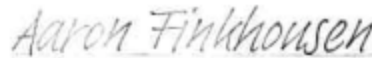
**FOR THE DISTRICT OF COLUMBIA  
GOVERNMENT**

**FOR THE AMERICAN FEDERATION  
OF GOVERNMENT EMPLOYEES**

**LOCAL 1403**



**Eugene Adams, Director  
Mayor's Office of Legal Counsel**



Aaron Finkhousen (Oct 29, 2021 10:42 EDT)

**Aaron Finkhousen, President  
AFGE, Local 1403**



Karl Racine (Nov 1, 2021 18:14 EDT)

**Karl A. Racine, Attorney General  
Office of the Attorney General**

On this 27<sup>th</sup> day of October, 2021 and in witness to this Agreement, the parties hereto set their signatures.

**FOR THE DISTRICT OF COLUMBIA  
GOVERNMENT**

**FOR THE AMERICAN FEDERATION  
OF GOVERNMENT EMPLOYEES**

LOCAL 1403

  
\_\_\_\_\_  
**E. Lindsey Maxwell II, Esq., Director  
Office of Labor Relations & Collective  
Bargaining**

*Rebecca Barnes*  
\_\_\_\_\_  
**Rebecca Barnes, Vice President  
AFGE, Local 1403**

*DN 10/27/21*  
*Vanessa Natale*  
\_\_\_\_\_  
**Vanessa Natale, Deputy Director  
Mayor's Office of Legal Counsel**

*Mausen Murat*  
\_\_\_\_\_  
**Mausen Murat, Vice President  
AFGE, Local 1403**

*Nadine Wilburn*  
\_\_\_\_\_  
**Nadine Wilburn, Chief  
Personnel, Labor & Employment Division  
Office of the Attorney General**

*Anne Hollander*  
\_\_\_\_\_  
**Anne Hollander  
AFGE, Local 1403**

*Rachel Noteware*  
\_\_\_\_\_  
**Rachel Noteware, Associate Director  
Mayor's Office of Legal Counsel**

*Kathryn Naylor*  
\_\_\_\_\_  
**Kathryn Naylor, Supervisory Attorney Advisor  
Office of Labor Relations & Collective Bargaining**

APPROVAL

This compensation collective bargaining agreement between the District of Columbia and Compensation Unit 33 represented by AFGE, Local 1403, dated \_\_\_\_\_, has been reviewed in accordance with Section 1-617.17 of the District of Columbia Official Code (2016 Repl.) and is hereby approved on this \_\_\_\_\_ day of \_\_\_\_\_, 2021.

---

Muriel E. Bowser, Mayor

**District of Columbia Government Salary Schedule: Legal Services (Union)**



**Fiscal Year:** 2021      **Service Code Definition:** Attorneys (includes both OAG and other agencies)

**Effective Date:** October 11, 2020

**Union/Nonunion:** Union      **Affected CBU/Service Code(s):** BQA A35

**Pay Plan/Schedule:** LS (Legal Service)  
**Peoplesoft Schedule:** LA0002

**% Increase:** 2.0%

**Resolution Number:**

**Date of Resolution:**

Grade	Steps										Between Steps
	1	2	3	4	5	6	7	8	9	10	
09 \$	59,218 \$	61,194 \$	63,170 \$	65,146 \$	67,122 \$	69,098 \$	71,074 \$	73,050 \$	75,026 \$	77,002 \$	1,976
10 \$	65,226 \$	67,399 \$	69,572 \$	71,745 \$	73,918 \$	76,091 \$	78,264 \$	80,437 \$	82,610 \$	84,783 \$	2,173
11 \$	71,647 \$	74,040 \$	76,433 \$	78,826 \$	81,219 \$	83,612 \$	86,005 \$	88,398 \$	90,791 \$	93,184 \$	2,393
12 \$	85,880 \$	88,745 \$	91,610 \$	94,475 \$	97,340 \$	100,205 \$	103,070 \$	105,935 \$	108,800 \$	111,665 \$	2,865
13 \$	102,135 \$	105,539 \$	108,943 \$	112,347 \$	115,751 \$	119,155 \$	122,559 \$	125,963 \$	129,367 \$	132,771 \$	3,404
14 \$	120,685 \$	124,710 \$	128,735 \$	132,760 \$	136,785 \$	140,810 \$	144,835 \$	148,860 \$	152,885 \$	156,910 \$	4,025
15 \$	141,973 \$	146,703 \$	151,433 \$	156,163 \$	160,894 \$	165,624 \$	170,354 \$	175,084 \$	177,630 \$	181,214	Varies

**District of Columbia Government Salary Schedule: Legal Services (Union)**



**Fiscal Year:** 2022      **Service Code Definition:** Attorneys (includes both OAG and other agencies)

**Effective Date:** October 10, 2021

**Union/Nonunion:** Union      **Affected CBU/Service Code(s):** BQA A35

**Pay Plan/Schedule:** LS (Legal Service)  
**Peoplesoft Schedule:** LA0002

**% Increase:** 2.0%

**Resolution Number:**

**Date of Resolution:**

Grade	Steps										Between Steps
	1	2	3	4	5	6	7	8	9	10	
09 \$	60,404 \$	62,419 \$	64,434 \$	66,449 \$	68,464 \$	70,479 \$	72,494 \$	74,509 \$	76,524 \$	78,539 \$	2,015
10 \$	66,532 \$	68,748 \$	70,964 \$	73,180 \$	75,396 \$	77,612 \$	79,828 \$	82,044 \$	84,260 \$	86,476 \$	2,216
11 \$	73,083 \$	75,523 \$	77,963 \$	80,403 \$	82,843 \$	85,283 \$	87,723 \$	90,163 \$	92,603 \$	95,043 \$	2,440
12 \$	87,599 \$	90,521 \$	93,443 \$	96,365 \$	99,287 \$	102,209 \$	105,131 \$	108,053 \$	110,975 \$	113,897 \$	2,922
13 \$	104,178 \$	107,650 \$	111,122 \$	114,594 \$	118,066 \$	121,538 \$	125,010 \$	128,482 \$	131,954 \$	135,426 \$	3,472
14 \$	123,097 \$	127,203 \$	131,309 \$	135,415 \$	139,521 \$	143,546 \$	147,571 \$	151,596 \$	155,621 \$	159,646 \$	4,106
15 \$	144,812 \$	149,637 \$	154,462 \$	159,286 \$	164,112 \$	168,936 \$	173,761 \$	178,586 \$	181,183 \$	184,838	Varies

**District of Columbia Government Salary Schedule: Legal Services (Union)**



**Fiscal Year:** 2022      **Service Code Definition:** Attorneys (includes both OAG and other agencies)

**Effective Date:** October 10, 2021

**Union/Nonunion:** Union      **Affected CBU/Service Code(s):** BQA A35

**Pay Plan/Schedule:** LS (Legal Service)  
**Peoplesoft Schedule:** LA0002

**% Increase:** 2.6% to 2.0 for FY 2022  
 Pay Parity

**Resolution Number:**

**Date of Resolution:**

Grade	Steps										Between Steps
	1	2	3	4	5	6	7	8	9	10	
09 \$	61,976 \$	64,043 \$	66,110 \$	68,177 \$	70,244 \$	72,311 \$	74,378 \$	76,445 \$	78,512 \$	80,579 \$	2,067
10 \$	68,264 \$	70,537 \$	72,810 \$	75,083 \$	77,356 \$	79,629 \$	81,902 \$	84,175 \$	86,448 \$	88,721 \$	2,273
11 \$	74,981 \$	77,485 \$	79,989 \$	82,493 \$	84,997 \$	87,501 \$	90,005 \$	92,509 \$	95,013 \$	97,517 \$	2,504
12 \$	89,876 \$	92,874 \$	95,872 \$	98,870 \$	101,868 \$	104,866 \$	107,864 \$	110,862 \$	113,860 \$	116,858 \$	2,998
13 \$	106,884 \$	110,447 \$	114,010 \$	117,573 \$	121,136 \$	124,699 \$	128,262 \$	131,825 \$	135,388 \$	138,951 \$	3,563
14 \$	126,297 \$	130,510 \$	134,723 \$	138,936 \$	143,149 \$	147,362 \$	151,575 \$	155,788 \$	160,001 \$	164,214 \$	4,213
15 \$	148,577 \$	153,528 \$	158,478 \$	163,427 \$	168,379 \$	173,328 \$	178,279 \$	183,229 \$	185,894 \$	189,644 \$	Varies

**District of Columbia Government Salary Schedule: Legal Services (Union)**



**Fiscal Year:** 2023      **Service Code Definition:** Attorneys (includes both OAG and other agencies)

**Effective Date:** October 9, 2022

**Union/Nonunion:** Union      **Affected CBU/Service Code(s):** BQA A35

**Pay Plan/Schedule:** LS (Legal Service)  
**Peoplesoft Schedule:** LA0002

**% Increase:** 2.0%

**Resolution Number:**

**Date of Resolution:**

Grade	Steps										Between Steps
	1	2	3	4	5	6	7	8	9	10	
09 \$	63,217 \$	65,325 \$	67,433 \$	69,541 \$	71,649 \$	73,757 \$	75,865 \$	77,973 \$	80,081 \$	82,189 \$	2,108
10 \$	69,631 \$	71,949 \$	74,267 \$	76,585 \$	78,903 \$	81,221 \$	83,539 \$	85,857 \$	88,175 \$	90,493 \$	2,318
11 \$	76,481 \$	79,035 \$	81,589 \$	84,143 \$	86,697 \$	89,251 \$	91,805 \$	94,359 \$	96,913 \$	99,467 \$	2,554
12 \$	91,673 \$	94,731 \$	97,789 \$	100,847 \$	103,905 \$	106,963 \$	110,021 \$	113,079 \$	116,137 \$	119,195 \$	3,058
13 \$	109,019 \$	112,654 \$	116,289 \$	119,924 \$	123,559 \$	127,194 \$	130,829 \$	134,464 \$	138,099 \$	141,734 \$	3,635
14 \$	128,824 \$	133,121 \$	137,418 \$	141,715 \$	146,012 \$	150,309 \$	154,606 \$	158,903 \$	163,200 \$	167,497 \$	4,297
15 \$	151,549 \$	156,599 \$	161,648 \$	166,696 \$	171,747 \$	176,795 \$	181,845 \$	186,894 \$	189,612 \$	193,437	Varies





**Budget Summary**

Agency Name: Office of the Deputy Mayor for Planning and

Fiscal Year: 2021

FY Budget Code: 2021 EBO

**Economic Development**

APPROPRIATED BUDGET	BUDGET CHANGES	TOTAL ADJUSTED APPROVED BUDGET
Initial Appropriated Operating Budget: \$33,101,362.06	Adjusted Operating Budget: \$140,683,632.23	Appropriated Operating Budget: \$173,784,994.29
Initial Appropriated Capital Budget: \$56,708,185.59	Adjusted Capital Budget: (\$33,365,734.48)	Appropriated Capital Budget: \$23,342,451.11
Total Appropriated Monitored Budget: \$89,809,547.65	Total Adjusted Monitored Budget: \$107,317,897.75	Monitored Budget: \$197,127,445.40
Total Initial Transfer Amount: \$0.00	Transfer Amounts: \$109,161,066.18	Appropriated Monitored Budget (excl. Transfers): \$87,966,379.22
Total Initial Automatic Exclusions: \$12,161,155.36	Automatic Exclusion Changes: \$231,640.85	Total Exclusions: \$12,392,490.64
Total Initial Approved Exceptions: \$21,300,000.00	Exceptions Changes: \$63,184,315.00	Total Exceptions: \$81,584,315.00
Total Initial Baseline Expendable Budget: (\$49,912,673.89)		
Total Initial Anticipated Transfers: \$47,370,185.59	Anticipated Transfers Changes: \$47,370,185.59	Total Adjusted Anticipated Transfers: \$0.00
Total Initial Approved Expendable Budget: \$8,978,206.70		Anticipated Expendable Budget: (\$6,010,426.42)
Total Approved SBE Goal: \$4,489,103.35		Adjusted Approved SBE Goal: (\$3,005,213.21)
Total SBE Spend: \$11,380,487.93		Percentage towards SBE Goal: -378.69%

**End of Year (EOY) Narrative**

Per D.C. Official Code § 2-218.53, Agencies are required to provide an End of Year Narrative and respond to the following:

\* (required) Please provide an explanation for failing to meet the SBE goal.

\* (required) Please provide a description of activities the agency engaged in (including programs/projects performed) to achieve the SBE goal.

The agency engaged in development projects, general office and professional goods and services, and other community related activities to serve the citizens of the District. The agency employed methods of review of statements of work by various staff levels within the agency to determine if there were capable certified business enterprises to perform or provide the requested goods or services. Once at the procurement level, a deeper review of the scope of work was performed as well as a search of the DSLBD CBE Search Portal to determine the number of CBE contractors who could possibly address the agency's needs.

\* (required) Please provide a description of any changes the agency intends to make during the succeeding fiscal year to the activities it engages in to achieve the SBE goal.

The agency will continue to rely upon the Certified Business Enterprise information contained in the DSLBD CBE search portal and the staff at agency level and within the Department of Small and Local Business Development to locate qualified CBE contractors. The agency will continue to encourage District based businesses to consider seeking CBE certification through DSLBD.

**Documents**

INSTRUCTIONS

- Please upload the applicable documents per instructions from your funding agencies.
- Upload one or more files for each of the documents below.
- The documents marked with an asterisk ( \* ) are required.
- The largest file size is 2GB.
- Valid file types are: .pdf, .doc, .docx, .xls, .xlsx, .csv, .ppt, .mp4, .mov, .avi, .jpg, .png, .jpeg

Shortfall Explanation

📁 Upload Files

Current Fiscal Year Activities

📁 Upload Files

Next Fiscal Year Activities

📁 Upload Files

Save

Save & Submit

DATASET_NAME	DATASET_SUMMARY	DATA_OWNER	DATASET_CATEGORY	DATASET_CLASSIFICATION	DATASET_CLASSIFICATION	DATASET_CLASSIFICATION_REASON	DATASET_TYPE	EARLIEST_DATE_OF_RECORD	KEYWORDS	INTEREST	INTERVAL	PUBLISHED_DATE	SENSITIVITY_INFO	OPEN_DATA
Affordable Housing - DMPED	Affordable housing production and preservation projects are managed by the Department of Housing and Community Development (DHCD), the Deputy Mayor for Planning and Economic Development (DMPED), the DC Housing Authority, the DC Housing Finance Agency and DC's Inclusionary Zoning program.	DMPED	Public Services	Level 0	Open		Database		public Services	Frequent Requests	Yearly	2022/03/10 05:00:00+		Y
Bureau Van Dijk Orbis CBII	DMPED subscribes to an online database that provides business intelligence information on foreign direct investment, including greenfield, brownfield, and mergers and acquisition deal data. This data is collected on a customer relationship management platform (CRM) for the Business Development division of DMPED. The Business Development team interacts with individuals and company representatives in the course of their daily work, and this central database allows them to keep the contact information and notes on interactions available in an organized manner.	DMPED	Financial	Level 2	For District Government Use	DMPED is contractually obligated not to share data with unlicensed third parties. Data falls under one or more DC Official Code § 2-534 FOIA exemptions including trade secrets, business licensing and deliberative processes prior to final decisions.	Other	2013/01/01 05:00:00+	foreign direct investment, fdi, greenfield, investment, brownfield, mergers, acquisitions	No Requests	Real-Time/Nea-r Real-Time	2022/03/10 05:00:00+		N
Business Development CRM	DMPED maintains several licenses to access CoStar's data and research on the commercial property market in DC and surrounding jurisdictions.	DMPED	Business and Economic Development	Level 1	Public Not Proactive	no PII/restrictions	Other		economy, CRM, business development	Unknown	Real-Time/Nea-r Real-Time	2022/03/10 05:00:00+		N
CoStar	DMPED maintains several licenses to access CoStar's data and research on the commercial property market in DC and surrounding jurisdictions.	DMPED	Financial	Level 2	For District Government Use	DMPED is contractually obligated not to share data with unlicensed third parties. Data falls under one or more DC Official Code § 2-534 FOIA exemptions including trade secrets, business licensing and deliberative processes prior to final decisions.	Other		commercial real estate, real estate, lease, property	No Requests	Real-Time/Nea-r Real-Time	2022/03/10 05:00:00+		N
DC Affordable Housing Production & Preservation Tracker	This database includes information about affordable housing production and preservation by the Department of Housing and Community Development, the Deputy Mayor for Planning and Economic Development, the DC Housing Authority, the DC Housing Finance Agency and DC's Inclusionary Zoning program. The records included in the database are developments which received subsidy/financing from the District agencies listed above, or which are administered by DHCD's Inclusionary Zoning division. To supplement the Family Sized Unit assessment authored in June 2019, DMPED partnered with the Lab @ DC to conduct the DC Housing Survey to provide ward-level insights into residents' experiences with housing and moving in DC. The Survey provides context around the reasons both small and large households moved to where they are, and reasons they may move in the future. This dataset depicts the results from that survey.	DMPED, DHCD, DCHA, DCHFA	Business and Economic Development	Level 0	Open		Database	2014/06/16 04:00:00+	economy, housing, affordable housing, inclusionary zoning, dmped, preservation, development	Occasional Requests	Monthly	2022/03/10 05:00:00+		N
DC Housing Survey Results	This dataset illustrates how easily a job can be automated, broken down by job sector. Lower coefficients of automation indicate that the job is more difficult to automate, while higher coefficients indicate the job is easier to automate.	DMPED/ACOM	Society	Level 1	Public Not Proactive	Dataset has been cleaned to remove current PII, but there is still information on survey respondents' income level and previous permanent addresses that could jeopardize privacy.	Spreadsheet		dmped, housing, affordable housing, survey	No Info	Static	2022/03/10 05:00:00+		N
DC Jobs Automatability Index	This dataset illustrates how easily a job can be automated, broken down by job sector. Lower coefficients of automation indicate that the job is more difficult to automate, while higher coefficients indicate the job is easier to automate.	DMPED/ACOM	Business and Economic Development	Level 0	Open		Spreadsheet		dmped, workforce, automation, economic development, jobs, job automation, automatability index	No Requests	Static	2022/03/10 05:00:00+		N

DC Small Business Recovery Microgrant Grantees DMPED General Counsel Assignment Tracker	COVID-19 has had a profound impact on local businesses and organizations, and the DC Government understood that relief was needed right away. The DC Small Business Recovery Microgrants Program, administered by the Office of the Deputy Mayor for Planning and Economic Development (DMPED), was created by the COVID-19 Response Emergency Amendment Act of 2020 on March 17, 2020 just days after the public health emergency was declared in the District of Columbia. The microgrant amounts varied based on business type: \$1,000 was granted to independent contractors, sole proprietors, self-employed; \$2,500 was the minimum for all other awards and the average award is approximately \$6,000, maximum award is approximately \$14,000. The COVID-19 Response Emergency Amendment Act of 2020 required DMPED to share microgrant program information to the public by June 1. This dataset contains the full report of microgrant recipients, including business/contractor name, award amount, and use of funds.	DMPED DMPED Office of the General Counsel	Business and Economic Development	Level 0	Open	As part of the legislation that authorized the program, DMPED was required to report on business name, award amount, and intended use of funds. This is available as a public report on <a href="https://coronavirus.dc.gov/page/dc-small-business-microgrants-program-report">https://coronavirus.dc.gov/page/dc-small-business-microgrants-program-report</a> .	List	grants, economy, economic recovery, business development, covid-19	Occasional Requests	Static	2022/03/10	05:00:00+		N		
	This data falls under one or more DC Official Code § 2-534 FOIA exemptions as legally privileged.		Government Operations	Level 3	Confidential	Attorney-client privileged information, legally privileged, other.	Database		No Requests	Real-Time/Near Real-Time	2022/03/10	05:00:00+	PII	N		
DMPED Grants Confidential	This database is used by DMPED's grants management team for collecting application information for competitive grant solicitations which DMPED administers.	DMPED	Business and Economic Development	Level 3	Confidential	This dataset contains Personally Identifiable Information (PII). We believe those identified in the grants management tool have a reasonable expectation their contact details and financial details will be kept private.	Other	2016/08/31	04:00:00+	community development	Occasional Requests	Real-Time/Near Real-Time	2022/03/10	05:00:00+	PII	N
DMPED Grants Open	This database is used by DMPED's grants management team for collecting application information for competitive grant solicitations which DMPED administers.	DMPED	Business and Economic Development	Level 0	Open	The dataset omits personally identifiable information.	Other	2016/08/31	04:00:00+	small businesses, business, community development	Occasional Requests	Real-Time/Near Real-Time	2022/03/10	05:00:00+		N
Great Street Corridor Expansion	This dataset includes temporary expansions of the Great Streets corridors proposed by the Great Streets Amendment Act of 2021.	DMPED	Business and Economic Development	Level 0	Open		Geographic Information	2021/11/22	05:00:00+	great streets, incentives, dmped, business, grant	Unknown	Static	2022/03/10	05:00:00+		Y
Great Streets Corridors	In 2006, Great Streets began as a three-prong, commercial revitalization initiative to transform emerging corridors throughout the District of Columbia into thriving and inviting neighborhood centers. Led by the Office of the Deputy Mayor for Planning and Economic Development (DMPED) in conjunction with the Office of Planning (OP) and the District Department of Transportation (DDOT), Great Streets has grown into a multi-year, multi-agency program that utilizes public actions and resources to leverage private investment in retail, office space, housing, and cultural facilities across the District. The Government of the District of Columbia through the Office of the Deputy Mayor for Planning and Economic Development (DMPED) administers the Great Streets program.	DSLBD	Business and Economic Development	Level 0	Open		Database			great streets, economic development, society	Frequent Requests	Yearly	2022/03/10	05:00:00+		Y
Great Streets Grantees	Grant and grantee information at <a href="https://greatstreets.dc.gov/">https://greatstreets.dc.gov/</a> and <a href="https://greatstreets.dc.gov/service/grantees-corner">https://greatstreets.dc.gov/service/grantees-corner</a> . In 2006, Great Streets began as a three-prong, commercial revitalization initiative to transform emerging corridors throughout the District of Columbia into thriving and inviting neighborhood centers. Led by the Office of the Deputy Mayor for Planning and Economic Development (DMPED) in conjunction with the Office of Planning (OP) and the District Department of Transportation (DDOT), Great Streets has grown into a multi-year, multi-agency program that utilizes public actions and resources to leverage private investment in retail, office space, housing, and cultural facilities across the District. The Government of the District of Columbia through the Office of the Deputy Mayor for Planning and Economic Development (DMPED) administers the Great Streets program.	DSLBD	Business and Economic Development	Level 0	Open		Database			economy	Frequent Requests	Static	2022/03/10	05:00:00+		Y

Industrial Revenue Bond DMPED	The District of Columbia Revenue Bond Program provides market interest rate loans to help lower cost of funds available for capital projects. These bonds are used to finance a wide variety of projects including industrial and commercial development.	DMPED	Public Services	Level 0	Open		Database	public Services	Frequent Requests	Yearly		2022/03/10	05:00:00+		Y
MySidewalk Demographics	Demographic and socioeconomic data with over 40 sources with thousands of community indicators across 423k geographies in the US.	Mysidewalk	Business and Economic Development	Level 2	For District Government Use		Database	demographics, Census, Surveys	Frequent Requests	Monthly		2022/03/10	05:00:00+	Non-PII	N
Neighborhood Prosperity Fund	Census tracts eligible for the Neighborhood Prosperity Fund (NPF), pursuant to DC Official Code §2-1225.21.	DMPED	Business and Economic Development	Level 0	Open		Database	business incentives DMPED mixed use, Economic Development, Economy, Great Streets, Neighborhood Prosperity Fund, NPF	No Info	No Info		2022/03/10	05:00:00+		Y
OpenTable	In March 2020, OpenTable launched the State of the Industry site to illustrate how COVID-19 has been impacting restaurants around the globe. More than a year later, the data from restaurants on the OpenTable platform continues to tell a powerful story - identifying moments of recovery as cities, states, and countries reopen.	OpenTable	Business and Economic Development	Level 0	Open		Spreadsheet	economic recovery	No Info	Weekly		2020/03/01	05:00:00+		N
Real Estate Development Projects - For District Government Use	This data is collected and updated by DMPED project managers, to capture attributes and project plans for the real estate disposition and development projects & Industrial Revenue Bond projects in DMPED's portfolio. It is used for project management purposes, and as a central repository of project information. It is maintained by real estate team project managers as a means to keep information on the projects up-to-date and accurate.	DMPED	Business and Economic Development	Level 2	For District Government Use		Database	economy, economic development, real estate, project, land disposition, development, IRB, dmped	Occasional Requests	Weekly		2022/03/10	05:00:00+		N
Real Estate Development Projects - Open	This data is collected and updated by project managers. It captures attributes and project plans for the real estate disposition and development projects & Industrial Revenue Bond projects. These projects are in DMPED's portfolio. It is used for project management purposes and as a central repository of project information. It is maintained by the real estate team project managers as a means to keep information on the projects up-to-date and accurate.	DMPED	Business and Economic Development	Level 0	Open	Open	Database	economy, economic development, real estate, project, dmped, land disposition, development, IRB	Occasional Requests	Weekly		2022/03/10	05:00:00+		Y
Real Estate Portfolio - DMPED	The Office of the Deputy Mayor for Planning and Economic Development (DMPED) is charged with executing the Mayor's economic development strategy. DMPED manages a portfolio of real estate projects located across the District of Columbia. More information is available on the Project Pipeline Database (PPD) Public Access Dashboard.	DMPED	Property and Land	Level 0	Open	Open	Database	planningCadastre	Frequent Requests	Yearly		2022/03/10	05:00:00+		Y

DATASET NAME	DATASET SUMMARY	DATA SOURCE	DATASET CLASSIFICATION			TABLESET	DATASET TYPE	KEYWORDS	INTEREST	INTERVAL	PUBLISH DATE	OPEN ID	SENSITIVITY
			CLASS	CLASS	CLASS								
Affordable Housing	ADHOC Housing production and construction projects are managed by the Department of Housing and Economic Development (DHED), the Deputy Mayor for Planning and Economic Development (DMPED), the DC Housing Authority, the DC Housing Finance Agency (DFHA), and the DC Housing Finance Agency's DC Housing Finance Agency (DFHA) Inclusionary Zoning program.	Public Services	Level 0	Open	DMPED	DMPED	public services	Request	Yearly	2022/01/01	00:00:00	+	Y
Bureau Van Dine Data	The data is collected as a customer relationship management platform (CRM) to the Bureau of Economic Development (BED). The Bureau Development team works with individual and company representatives in the course of their daily work, and the central database allows them to keep contact information and other information available in an organized manner.	Business	Level 1	Released	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
ColBar	DMPED researches and analyzes to assist ColBar's data and research on the commercial property market in DC and surrounding jurisdictions. The records included in the database are development which occurred in the District of Columbia, including but not limited to: residential, commercial, and industrial. The records are provided to ColBar by the Department of Housing and Economic Development, the DC Housing Authority, the DC Housing Finance Agency, and the DC Housing Finance Agency's DC Housing Finance Agency (DFHA) Inclusionary Zoning program.	Business	Level 2	Released	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DC Affordable Housing Tracker	DMPED tracks and reports on the progress of affordable housing projects in the District of Columbia. The data is collected from various sources, including the DC Housing Authority, the DC Housing Finance Agency, and the DC Housing Finance Agency's DC Housing Finance Agency (DFHA) Inclusionary Zoning program.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DC Housing Survey Results	DMPED tracks and reports on the results of the DC Housing Survey. The survey provides current and historical data on housing needs and preferences in the District of Columbia. The data is collected from various sources, including the DC Housing Authority, the DC Housing Finance Agency, and the DC Housing Finance Agency's DC Housing Finance Agency (DFHA) Inclusionary Zoning program.	Business	Level 1	Released	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DC Inclusionary Zoning	The DC Inclusionary Zoning program is a policy that requires developers to include affordable housing units in new market-rate residential developments. The program is administered by the Office of the Deputy Mayor for Planning and Economic Development (DMPED). The program was established in 2015 and has since been expanded to include more projects and areas.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DC Small Business Recovery Management	The DC Small Business Recovery Management program is a policy that provides financial assistance to small businesses that have been impacted by the COVID-19 pandemic. The program is administered by the Office of the Deputy Mayor for Planning and Economic Development (DMPED). The program was established in 2020 and has since been expanded to include more businesses and areas.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DMPED General Counsel Assignment Tracker	The data lists all assignments made by the Office of the Deputy Mayor for Planning and Economic Development (DMPED) to its General Counsel. The data includes the name of the assignee, the date of assignment, and the nature of the assignment.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DMPED Grants - Confidential	The data lists all grants awarded by the Office of the Deputy Mayor for Planning and Economic Development (DMPED). The data includes the name of the grantee, the amount of the grant, and the purpose of the grant.	Business	Level 1	Released	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
DMPED Grants - Open	The data lists all grants awarded by the Office of the Deputy Mayor for Planning and Economic Development (DMPED). The data includes the name of the grantee, the amount of the grant, and the purpose of the grant.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
Green Street Corridor Expansion	The data lists all projects included in the Green Street Corridor Expansion program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y
Green Street Corridors	The data lists all projects included in the Green Street Corridors program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y
Green Street Corridors	The data lists all projects included in the Green Street Corridors program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y
Industrial Revenue Bond	The data lists all projects included in the Industrial Revenue Bond program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y
Midlevel Development	The data lists all projects included in the Midlevel Development program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 1	Released	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
Neighborhood Revitalization Fund	The data lists all projects included in the Neighborhood Revitalization Fund program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y
OpenTable	The data lists all projects included in the OpenTable program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
Real Estate Development Projects - For District Government Use	The data lists all projects included in the Real Estate Development Projects - For District Government Use program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 1	Released	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	N
Real Estate Development Projects - Open	The data lists all projects included in the Real Estate Development Projects - Open program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y
Real Estate Portfolio	The data lists all projects included in the Real Estate Portfolio program. The data includes the name of the project, the location of the project, and the status of the project.	Business	Level 0	Open	DMPED	DMPED	business	Request	Yearly	2022/01/01	00:00:00	+	Y