



Government of the District of Columbia Fire and Emergency Medical Services Department



John A. Donnelly, Sr.
Fire and EMS Chief

OFFICE OF THE FIRE AND EMS CHIEF

April 12, 2023

The Honorable Brooke Pinto
Chairperson, Committee on the Judiciary and Public Safety
Council of the District of Columbia
John A. Wilson Building
1350 Pennsylvania Avenue, NW, Suite 106
Washington, DC 20004

Dear Councilmember Pinto,

On behalf of the Fire and Emergency Medical Services Department, below and attached find the agency’s responses to the Committee questions on the Mayor’s Fiscal Year 2024 Budget and Financial Plan submission.

I. Operating Budget

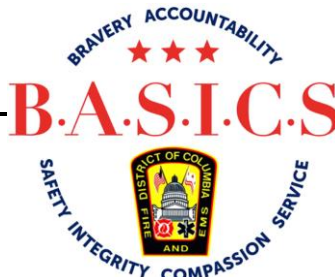
General

- 1. Please provide a crosswalk of all FTEs that were reclassified to a different activity in the FY 2024 proposed budget.**

See, Attachment 1.

- 2. Please provide the position numbers for all positions eliminated in the proposed agency budget for FY 2024.**
 - a. Were all eliminated positions vacant? If not, which positions were filled?**
 - b. Are these positions eliminated effective October 1, 2024, or were funds swept in the FY 2023 supplemental budget?**

TABLE 2. FY 2024 POSITIONS ELIMINATED				
	Position No	Position Title	Position Status	Comment
1	00014354	MEDICAL EQUIP WORKER	Vacant	Position eliminated effective Oct 1, 2023
2	00018579	SUPPLY TECH	Vacant	Position eliminated effective Oct 1, 2024
3	00106628	Compliance & Review Officer	Vacant	Position eliminated effective Oct 1, 2025



4	00021953	FIREFIGHTER EMT	Vacant	Position eliminated effective Oct 1, 2026
5	00022627	FIREFIGHTER EMT	Vacant	Position eliminated effective Oct 1, 2027

c. What is the agency’s current vacancy rate?

The Department’s vacancy rate is 5%.

3. Please provide a detailed breakdown of all ARPA funds in the agency’s proposed FY 2024 budget, including division, program, activity, purpose, and the years the funds will be used.

There are no ARPA funds in the Department’s FY24 budget.

4. Please provide a hiring plan for the following vacant positions (if the positions is proposed to be eliminated in the FY 2024 budget, please note):

TABLE 4. VACANT POSITION HIRING PLANS	
Position Number	Status
a. Position 00004798	The Department has for several years aggressively hired to capacity (staffing and space) at the Training Academy. At the same time, we train new employees to be ready to be deployed to Operations as older members retire. This requires the Department to carry new employees in positions that will regularly show as “vacant” when they are not assigned. We recycle position numbers as we move new probationers (post-graduation from the academy) to both recently vacated and new FF/EMT and FF/paramedic positions. In FY23, we are dramatically increasing recruit class sizes to meet our staffing needs over attrition, and to hire to the staffing factor. We expect to hire over 150 new employees this fiscal year.
b. Position 00008689	
c. Position 00016867	
d. Position 00022598	
e. Position 00023076	
f. Position 00032457	
g. Position 00032667	
h. Position 00087504	
i. Position 00000061	
j. Position 00004814	
k. Position 00004820	
l. Position 00016867	
m. Position 00022598	
n. Position 00026435	
o. Position 00033273	
p. Position 00106841	4/3/2023- Pending items from hiring manager.
q. Position 00108311	4/3/2023- Hiring manager is interviewing candidates.
r. Position 00108425	4/3/2023- Pending items from hiring manager.
s. Position 10012015	4/3/2023- Pending items from hiring manager.
t. Position 10012025	4/3/2023- Pending items from hiring manager.
u. Position 10012026	4/3/2023- Pending items from hiring manager.
v. Position 10012193	4/3/2023- Pending items from hiring manager.
w. Position 00109968	4/3/2023- Qualified resumes and applications were routed to the hiring manager for review.

- 5. Regarding Special Purpose Revenue Funds, please provide the Committee with:**
- a. A detailed spending plan for FY 2023 and FY 2024 for unspent funds in:**
 - i. (0601) EMS Reform Fund**

The Department has allocated \$2,000,000 of the EMS Reform fund to be used to fund a portion of ambulance billing contract in FY 2024, while \$1,739,588 is planned to be used for the Third-Party Ambulance contract.

- b. Spend from the following SPRs in FY 2022, broken down by division and activity, and noting the program, initiative, or service supported by the SPR fund dollars:**
 - i. (0601) EMS Reform Fund**

No funds spent.

- c. Where the following SPRs have any restrictions on usage of fund dollars or fund balance (for example, a requirement that the fund maintain a certain balance) not reflected in the establishing statute, please provide a summary of those restrictions:**
 - i. (0601) EMS Reform Fund**

See, Attachment 5.

TABLE 5. SPECIAL PURPOSE REVENUE	
EMS Reform Fund 0601	
FY 2022 EMS Reform Fund Balance available for use	\$3,739,588
- FY 2022 Spending	\$0
Fund Balance as of October 2022	\$3,739,588
+ FY23 Revenue increase (Additional FY22 year-end Transfer)	\$8,963,038
Total Revenue	\$12,702,626
- Proposed Revenue Sweep	(\$8,963,038)
Balance Available	\$3,739,588
- Fund balance use proposed for FY24	(\$2,000,000)
Balance to use in FY23	\$1,739,588

- 6. Please provide a summary of all ARPA-funded projects, including (1) funding levels for FY 2023, (2) historic spend to-date for FY 2021 and 2022, and (3) a spend plan for FY 2024 and 2025.**

The Department received no ARPA funds in the FY24 budget.

- 7. The agency proposes funding of \$22,563,000 for overtime pay for FY 2024. That funding represents just half of actual spending on overtime pay in FY 2021 and 2022. Please provide the agency's rationale for funding overtime pay at this level.**

The Department works diligently to manage its overtime spending. As described further in the response to Question 9, overtime in the fire service is both structural and situational making it

difficult to accurately budget. We have made significant progress, however. The Department's overall overtime spending increased each year from FY15-19 due primarily to three factors: (1) an arbitration decision that required members of Local 36 to earn time and a half when they work overtime, rather than straight time; (2) the passage of Paid Family Leave (PFL) legislation for District employees, which was not fully funded; and (3) the combination of the closure of Providence Hospital and a sharp increase in call volume in 2019 (which required sustained funding of additional units through overtime for the first time since 2016).

Despite these challenges, the Department made some progress in reducing its reliance on overtime in certain categories, by:

- moving as much training as possible to on-duty hours, after the launch of the AMR contract;
- improving its management of the use of leave categories; and
- reducing reliance on detailed assignments.

In FY20-22, however, the Department's overtime use increased significantly, due to the Department's response to the COVID-19 pandemic and the need for backfill for employees exposed to or sick with COVID. This coincided with both the expansion of the FEMA public assistance grants and our new Medicaid cost reimbursement program bringing federal funds into the Department. Consequently, we have been able to use federal resources to make up for this budget misalignment each year.

In FY23, the Mayor and Council funded 50 additional firefighter/EMTs and firefighter/paramedics to budget closer to the Department's staffing factor of 1.41. Once these 50 employees are hired, the Department will be budgeted at a staffing factor of 1.38. This hiring will eventually reduce our reliance on structural overtime to fill daily operational vacancies. In addition, the Department is aggressively hiring and hopes to exceed attrition this year. In FY23, the Department has seen a downward trend in the use of overtime and we have reduced overtime spending compared to last year. We believe these efforts will continue to positively impact the Department's overtime budget by FY24.

Staffing

8. Does this budget support the Department's goal of a 1.41 staffing factor? If not, what staffing factor does this budget support?

This budget supports a 1.38 staffing factor, which is consistent with what the Department can fill through our hiring and recruiting levels. A future enhancement will address the gap to reach the 1.41 staffing factor.

9. The agency budget includes \$22.56 million for overtime pay, the same levels as in FY 2023. Is it safe to assume that this budget will not allow the Department to end mandatory overtime?

The overtime budget does not correlate to the use of mandatory overtime.

Our overtime reflects a balance between the *structural* need to control staffing costs and the *situational* need to staff each operational seat on response apparatus for every shift. Full staffing is a safety issue for citizens as well as firefighters, as life- and property-saving tasks are both time specific and manpower intensive. For example, a CPR response requires a minimum response of seven personnel and three units within nine minutes (five minutes for the first arriving unit) to provide the high-quality care needed to have the best opportunity to save a life – there are about eight of these responses per day.

Full staffing to the factor will not, in and of itself, alleviate the need for the use of overtime, nor diminish the need for the authority of the Chief to call back employees for overtime. Overtime is principally, but not exclusively, used to fill seats when there are not enough on-duty personnel to cover for the various leave programs taken by our personnel.

Fire departments nationally budget for overtime to backfill positions: The Department has traditionally relied on employees making themselves available to work their days off to fill positions needed to maintain full staffing. Because most overtime is voluntary, employees have made themselves available along a predictable spectrum from “not at all” to “all the time.”

D.C. Fire and EMS is committed as the District’s primary first responder agency for fire suppression and emergency medical response to assure the ability to always respond at our minimum levels; any degradation from this will leave the District inadequately prepared for an emergency.

To assure this level of preparedness the Department sometimes requires that members work overtime when there are not enough members who volunteer to work overtime, hence mandatory overtime. Prior to COVID this was a very rare occurrence. During the first part of COVID the Department rarely used mandatory overtime to fill positions, because the workforce volunteered in sufficient numbers to cover the number of members out due to infection/exposure and to perform the additional tasks the Department took on. As the community reopened after COVID, our members began to volunteer less frequently as they took mental and physical breaks that they needed to recover. Additionally, during this time, COVID slowed down our hiring, creating an additional strain on the system. These two factors required the Fire Chief to use mandatory overtime, primarily on the weekends, to meet the staffing needs of the Department.

The Department has reduced its reliance on mandatory overtime as members have recovered from COVID and began volunteering for overtime again and as our hiring has picked up and recruit classes have graduated. It is our hope in FY24 to reduce reliance on mandatory overtime by continuing to support our employees’ mental and physical health and filling our vacancies.

- a. In FY 2021 and 2022, FEMS spent over \$44 million on overtime pay. The FEMS budget for overtime in FY 2024 is roughly half that. Does FEMS believe there is sufficient funding for overtime pay allocated in this budget?**

See, response to Question 7.

10. The agency’s proposed budget includes funding for an additional 3.0 FTEs to serve as fire inspectors. FEMS currently has one vacant fire inspector position. Why are additional fire inspectors needed and what is FEMS plan to fill these positions?

Operational vacancies of sworn members (including fire inspectors) are rapidly filled through an internal process. Vacancies submitted to the Committee during the budget process are snapshots which may not reflect up-to-date staffing information.

The funds provided by the Mayor and Council for new fire inspectors will become available in October, and the Department will fill the seats at that time through its internal selection process.

An increase in the number of inspectors will allow the Department to inspect more buildings for Fire Code compliance. Many inspections correspond with the Business License Renewal process. Construction in the District is ever expanding in scope and size. New developments, additional commercial and residential buildings, higher population density, and altered existing structures all present a potential fire and life safety hazard to the community. The Department has a vested interest in ensuring all locations meet or exceed the Fire Code and that community members are safe.

Each year the Department responds to hundreds of fire events and several deaths/injuries due to fire. The degree to which a structure is compliant with the Fire Code has a direct effect on the likelihood of a fire occurring and the degree to which occupants could be impacted by that fire. Communities with greater socio-economic instability often dedicate less funding to maintaining fire protection and life safety systems, making regular inspections critical checkpoints. Having additional members conduct inspections will ensure that more buildings are inspected, and more violations are identified before they lead to a fire event.

These inspectors will also help the Fire Marshal’s Office address business needs in a timely manner, continuing the high-quality customer service we provide to these important community assets.

(2000) Chief of Fire and Emergency Medical Services

11. Why does the agency propose transferring the Grants Management Office from Activity (8400) to (2700)?

In FY 2023, resources related to Grant Management Office are budgeted under two different activities: 3300 - Special Operations and 8400 - Grants Management Office. The fund under 8400 is very small (>\$1K) and should have been moved to 3300 through technical correction in the original submission.

a. There was only \$1,000 in funding approved for the office in FY23. Why is \$103,000 and 1.0 FTE needed for FY 2024?

This is a no-cost shift. The Fire and EMS Chief determined that Grants Management would benefit from a management structure with visibility into all Department operations. This change

reflects a move for that office from the Professional Development Bureau to the Chief of Staff office. The \$103,000 funds one FTE that was budgeted under Activity 3300 in FY23. The existing employee was moved under this activity.

(3000) Operations Bureau

12. (3100) Operations has a proposed enhancement of \$238,000 but reduction of 18.0 FTEs.

a. Where are these FTEs being transferred?

This is a no-cost shift.

(3100) OPERATIONS (DEP CHIEF OPS)							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
177,589	177,827	238	Net Salary/ fringe difference as well as FTE shifts	1,621.0	1,603.0	-18.0	8 FTEs moved to Act 3600; 8 FTEs moved to TA Act 8200; 2 FTEs moved to Act 4400

b. What NPS-funded programs and services are seeing an enhancement within this Activity?

No NPS enhancements are proposed under this activity.

13. This Division includes a new Activity, (3600) Fire Operations Center. Please provide the agency’s rationale for establishing this new Activity.

a. Given the description of in the agency’s budget chapter, this Activity is responsible for on-going management of city-wide resources, planning, and logistical support. This work at the agency of course predates the formation of this new Activity. Where were programs, services, funding, and FTEs that support this work (and relocated to (3600) here) funding in the FY 2023 budget?

The Fire Operations Center (FOC) began operations at the beginning of FY23 and is a new budget function. The FOC was previously stood up exclusively for special events and funded through overtime. This intermittent opening of the FOC demonstrated the utility of always having a resource management center in place. The Department is one of the busiest in the country, and as the resources of the Department are used with more frequency, it has become more important to manage these resources more closely. The Fire Operations Center, which now provides daily management of city-wide resources, planning, and logistical support, is a function of the Deputy Fire Chief – Operations to improve the efficient use of our resources.

The FOC staff maintains situational awareness and assists with the management and allocation of critical resources, ensures coverage, and provides command support for incident operations around the clock.

The FOC staff offer watch functions, providing information to the Department and initiating planning activities when indicated. This includes the following:

- Monitor routine incident activity, forecast resource requirements, and initiate actions in coordination with the OUC to resolve service gaps.
- Function as the primary point of contact for other agencies for coordination of activities on a city-wide or regional basis.
- Collect, receive, and analyze relevant intelligence and information on conditions/threats throughout the city and disseminate information as required.

(4000) EMS Operations Bureau

14. Why is the Emergency Communications Office shifted from the (7000) Technical Services Bureau to the (4000) Emergency Operations Bureau?

This is a no-cost shift. The Fire and EMS Chief determined this function should be overseen by the Assistant Fire Chief – EMS to align the primary function of our OUC resources – categorizing and dispatching medical calls with the Department’s EMS expertise and leadership. The Department’s call volume is approximately 80% EMS-related, making this rebalancing of Assistant Fire Chief responsibilities appropriate.

The Department’s Emergency Communications Office provides administration and coordination of radio and data communication activities including EMS and Fire Liaison Officers at the Office of Unified Communications 911 call taking and communications center, support for the Advanced Quality Assurance automated 911 call taking case review software application, and technical support services for Department-operated radio equipment, along with other activities supporting Department emergency and business operations.

15. What accounts for the \$1.815 million enhancement to (4001) Administrative Office? Does this account for the funding for the new proposed paramedic school?

These funds are associated with increased costs in the ambulance billing contract. The Department pays a percentage of collections on the contract, which have increased with the Medicaid cost reimbursement model, accounting for the increase in cost.

16. Please provide the agency’s rationale for the enhancement of \$640,000 and 2.0 FTEs to (4400) EMS Operations.

These positions are associated with the newly created paramedic school.

TABLE 16. (4400) EMS OPERATIONS (DEP CHIEF EOB)							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
11,752	12,393	640	Net of Salary/fringe ben. difference as well as FTE shifts	104.0	106.0	2.0	2 FTE shifted from Act 3100

(5000) EMS Medical Director

17. Where are the funds and FTEs in (5600) Health Safety and Preparedness Activity being transferred?

This is a no-cost shift.

TABLE 17. (5600) HEALTH SAFETY AND PREPAREDNESS							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
2,080	0	-2,080	Shift 1 FTE to Act 5001; and NTL funds to Act 5900	7.0	0.0	-7.0	Shift 1 FTE to Act 5001; and 6 FTEs + NTL funds to Act 5900

18. Please provide the agency’s rationale for reducing (5700) Controlled Substances Activity by \$159,000 and 1.0 FTE.

This is a no-cost shift.

TABLE 18. (5700) CONTROLLED SUBSTANCES							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
159	0	-159	1 FTE moved to Act 6200	1.0	0.0	-1.0	1 FTE moved to Act 6200

19. Why is it necessary to establish the EMS Prevention Program Activity as a new Activity?

The EMS Prevention Program unifies several existing functions under a program manager to better coordinate these activities, provide EMS prevention services to residents, and drive down EMS call volume.

20. What programs and services will be supported by the new funding and 6.0 FTEs in (5900) EMS Prevention Program?

This is a no-cost shift.

TABLE 20. (5900) EMS PREVENTION PROGRAM							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
0	2,362	2,362	Shift 6 FTEs + NTL funds from Act 5600	0.0	6.0	6.0	Shift 6 FTEs + NTL funds from Act 5600

(6000) Support Services Bureau

21. Please provide the agency’s rationale for eliminating (6400) Risk Management (Deputy Chief RMD) and (6600) Compliance Review Office. Where have the associated funds and FTEs been transferred? Please note where any FTEs in these Activities have been eliminated rather than transferred.

This is a no-cost shift. The program was renamed the Health and Safety Division.

TABLE 21. (6400) RISK MANAGEMENT (DEP CHIEF RMD), (6600) COMPLIANCE REVIEW OFFICE							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
3,083	0	-3,083	Moved to Act 6700	8.0	0.0	-8.0	Moved to Act 6700
253	0	-253	Moved 1FTE to General Counsel office under Act 2100; & 1 FTE to Act 6001	2.0	0.0	-2.0	Moved 1 FTE to General Counsel office under Act 2100; & 1 FTE to Act 6001

22. Please provide the agency’s rationale for establishing a new (6700) Health and Safety Activity. How will the funds and FTEs in this Activity be used?

This is a no-cost shift. The program was previously named the Risk Management Division.

TABLE 22. (6700) HEALTH AND SAFETY							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
0	13,963	13,963	Resources shifted from Act 6400 & 8500	0.0	13.0	13.0	8 FTEs from Act 6400 & 5 from 8500

23. The Mayor’s budget proposal includes a \$1,150,000 cut to the Facilities Quality-of-Life initiative, and a \$225,000 cut to the procurement of new exercise equipment for firehouses. How will these cut impact services available to firefighters and our efforts to prevent injuries and health issues?

The \$1.15M for the Facilities Quality-of-Life initiative funding was one-time funding in FY23. The change is to switch this fund from one-time to recurring in FY24. The Table 5 notation is a removal of one-time funding, but the reinstatement as a recurring cost is embedded in the other increases.

Council funded additional exercise equipment in the FY23 budget as a one-time enhancement. This is not a cut, but was rather a non-recurring expenditure.

(7000) Technical Services Bureau

24. Please provide the agency’s rationale for enhancing (7200) Fire Prevention by \$645,000 and 3.0 FTEs. Are these the 3.0 new fire inspectors proposed to support Fire Code inspections and compliance?

See, response to Question 10.

TABLE 24. (7200) FIRE PREVENTION (DEP CHIEF FPD)							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
7,751	8,396	645	3 FTE (\$296K) addition from Fire Inspector Staffing enhancement; and SSO Grant \$307K	63.0	66.0	3.0	3 FTE (\$296K) addition from Fire Inspector Staffing enhancement

(8000) Professional Development Bureau (PDB)

25. What role will the 8 additional FTEs in the (8200) Training (Deputy Chief TA) Activity provide?

This is a no-cost shift. The positions were moved from Operations to the Academy for recruit instructors.

TABLE 25. (8200) TRAINING (DEP CHIEF TA)							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
9,774	11,337	1,562	Paramedic School Enhancements; Shift 8 FTEs from Operations	103.0	111.0	8.0	Shift 8 FTEs from Operations (Act 3100)

26. Please provide the agency’s rationale for reducing (8500) Medical Services Officer by \$8.2 million and 5.0 FTEs.

This is a no-cost shift.

TABLE 26. (8500) MEDICAL SERVICES OFFICER							
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Budget Change Explanations	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
8,202	0	-8,202	Moved to Act 6700	5.0	0.0	-5.0	Moved to Act 6700

Paramedic School

- 27. Regarding the new Paramedic School:**
- a. How will you choose a university partner to work with? How will that selection process work? What is the anticipated timeline for making this selection?
 - b. What will be the facility and staffing requirements?
 - c. Given that administration of this program will be contracted out to a third-party partner, what will be the responsibility of the 2.0 FTEs funding through this budget enhancement?
 - d. How many paramedics does FEMS expect to train each year through the new paramedic training program?
 - e. When do you anticipate the program will officially “launch,” and when will the first cohort graduate?

The Department will reply under separate cover.

Federal Funding

28. There is a 36.5% increase in federal grant funds in FY24, for a total of \$63,866. Can you explain what grants FEMS is expected to receive and what these funds will support?

TABLE 28. FEDERAL GRANT FUNDS				
Approved FY 2023	Proposed FY 2024	Change from FY 2023	Percentage Change	Budget Changes Explanations
46,793	63,866	17,074	36.49%	<ul style="list-style-type: none"> • Increase in projected Medicaid funding. • Funds used to absorb activities (total \$13.2M) shifted from local funds; \$2.5M PPE Gear; \$303.6M TA specialized training & Sup; • \$650K PS increase • SSO Grant \$307K

Other

29. The agency’s budget chapter includes a decrease of over \$8 million to “reflect cost savings for fleet maintenance, PPE, medical supplies, and third-party ambulance services contract.”

a. What is the source of these savings? Will this decrease mean a reduction in access to these services?

This is not a savings, but rather a cost-shift from local funds to Medicaid funds. The decrease in local funds is part of a funding source realignment for FY23 NPS activities to FY24 Medicaid funds based on the anticipated revenue increase. This will help free up local dollars for other District priorities. The Department anticipates no change to the level of service, i.e., the agency still has the funding for these activities.

30. Will this budget allow the Department to purchase personal escape systems for all fire fighters? If yes, for how many FTEs? What is the per unit cost for this equipment?

No. The Department has purchased personal escape systems for each firefighting position on response apparatus, assuring that each member has access to this important safety equipment. The department currently maintains 360 personal escape systems in service every day, including a sufficient reserve to replace units out of service for testing, cleaning, broken parts, etc. The personal escape systems cost approximately \$750 each.

**31. What services will the \$1.18 million enhancement for fleet maintenance cover?
What will be the responsibilities of the 2.0 proposed FTEs?**

The Mayor allocated \$1.2 million and two mechanic FTEs to supplement the operations of the Fleet Maintenance Program. The age and repair costs of the fleet have increased for a variety of reasons, including supply-chain issues and industry-wide delays in manufacturing. The Apparatus Division requires this enhancement to account for the inflationary costs of repair and maintenance, and to hire qualified mechanics to manage the increased workload of older vehicles remaining in service due to the national backlog of ambulance and fire truck orders which are outside the District’s control.

II. Capital Budget

32. Please provide a spending plan for all new or ongoing capital projects, broken out by year, including how available balances will be spent. The spend plan should be represented [sic] actual anticipated spending per fiscal year for this project, not simply reiterate allocated funding for that fiscal year.

a. For Capital Projects (206PTC), (206LTC), (206AMC), (206RSC), (206RVC), and (206AVC), please provide the anticipated cost per vehicle type.

TABLE 32A. APPARATUS SPENDING PLAN				
	FY23	FY24	FY25	FY26
206PTC	6	6	5	5
Planned cost	1,535,261	1,650,406	1,774,186	1,907,250
total	9,211,566	9,902,433	8,870,930	9,536,250
206LTC	3	1	2	2
Planned cost	2,635,074	2,832,705	3,045,157	3,273,544
total	7,905,222	2,832,705	6,090,315	6,547,088
206AMC	17	15	15	15
Planned cost	557,206	598,996	643,921	692,215
total	9,472,502	8,984,947	9,658,818	10,383,229
206RSC	5		0	1
Planned cost	1,827,015	1,964,041	2,111,344	2,269,695
total	9,135,075	0	0	2,269,695
206RVC	7	7	7	7
Planned cost	1,002,932	533,000	572,975	615,948
total	7,020,524	3,731,000	4,010,825	4,311,637
206AVC	1	9	8	9
Planned cost	250,000	82,000	88,150	94,761
total	250,000	738,000	705,200	852,851
206CVC	1	0	0	0
Planned cost	2,000,000	82,000	88,150	94,761

total	2,000,000	0	0	0
TOTAL	\$44,994,889	\$26,189,085	\$29,336,088	\$33,900,750

- Unit costs may vary; in these instances, the planned cost is an average.
- The FY23 costs are elevated primarily due to unique units (mobile command unit, medical ambulance bus, etc.) being procured. This is possible with the available balances.
- There is an electric fire truck included in 206RVC. Electric fire truck battery technology is rapidly improving, but the Apparatus Committee has yet to approve their purchase in the District.

TABLE 32B. FACILITIES SPENDING PLAN				
Project Title	FY23	FY24	FY25	FY26
BRM22C.ENGINE COMPANY 7	\$2,060,000.00	\$0	\$0	\$0
BRM29C.TRAINING ACADEMY REDEVELOPMENT STUDY	\$538,665.00	\$1,000.000	\$4,750,000	\$2,750,000*
BRM39C.GENERATOR REPLACEMENT	\$1,500,000	\$1,350,000	\$1,000,000*	
FMF01C.FLEET MAINTENANCE RESERVE FACILITY	\$20,625,504	\$36,000,000	\$24,750,000	\$29,250.000*
LC837C.RELOCATION OF ENGINE COMPANY 26	\$14,812,051	\$3,600,000	\$1,500,000*	
LF239C.FEMS SCHEDULED CAPITAL IMPROVEMENTS	\$2,607,711	\$4,200,000	\$4,300,000*	\$4,425,000*

(*) References anticipated spending for the project that is currently unallocated funding for that fiscal year.

33. Please provide a spending plan for all capital projects with allotment balances but no new funding proposed in the CIP.

TABLE 33A. APPARATUS EXISTING ALLOTMENT CAPITAL SPENDING					
Project Number	Project Title	Requested	purchase	Total	Difference
206AM	AMBULANCE VEHICLES - FEMS	6,123,154	15	8,984,947	-2,861,793
206PT	PUMPERS - FEMS	10,030,766	6	9,902,433	128,333
206LT	LADDER TRUCKS - FEMS	5,944,510	2	5,665,409	279,101
206RS	RESCUE SQUAD VEHICLES - FEMS	2,000,906	0	0	2,000,906
206RV	OTHER RESPONSE VEHICLES - FEMS	3,943,836	9	4,797,000	-853,164
206AV	ADMINISTRATIVE VEHICLES - FEMS	371,597	9	738,000	-366,403
206CV	COMMAND VEHICLES - FEMS	1,107,645	9	1,125,000	-17,355
NFB01	NEW FIRE BOAT-1	500,000	0	0	500,000
206EV	EV MEDIUM/HEAVY DUTY VEHICLES - FEMS	8,605,931	5	7,300,000	1,305,931
	TOTAL	38,628,345		38,512,789	115,555

TABLE 33B. FACILITIES EXISTING ALLOTMENT CAPITAL SPENDING			
Project Title	Current Balance	Allotment Authority Balance	Current Status Of Project
BRM22C.ENGINE COMPANY 7	\$2,060,000.00	(\$12,560,000)	A/E Team hired. Design 15% Complete. Coordinating site selection with DMPED
BRM29C.TRAINING ACADEMY REDEVELOPMENT STUDY	\$538,665.00	\$538,665.00	A/E Team hired. Program of Requirements for new campus complete. Design team working through different phasing studies for how to development new campus facility and still maintain existing cadet/recruit/in service operations.
BRM39C.GENERATOR REPLACEMENT	\$1,500,000	\$1,500,000	Phase 1 sites (10 Locations) are in procurement now with DGS. PO for project is expected to be issued 6/1/2023.
FMF01C.FLEET MAINTENANCE RESERVE FACILITY	\$20,625,504	\$80,375,504	A/E completed construction drawings and has submitted for DOB review. Demolition/abatement procurement expected to be issued by DGS 7/1/2023.
LC837C.RELOCATION OF ENGINE COMPANY 26	\$14,812,051	\$14,812,051	A/E Team hired. Program of Requirements for new station complete. Design team working through site selection and response zone issues.
LF239C.FEMS SCHEDULED CAPITAL IMPROVEMENTS	\$2,607,711	\$2,607,711	This project is the lifeline that ensures FEMS facilities can serve as a second home and base of response for its members. The majority of DCFD facilities were constructed over 20 years ago and the building systems and components are beyond the lifecycle capacity. As they fail, they must be replaced and upgraded to ensure continuous operation in support of the DCFD mission which operates on a 24/7/365 basis. This project serves to replace HVAC, Apparatus Bay Doors, Roofs, Vehicle Exhaust Systems, and other mission critical systems that support our members while in operation.

34. How does the agency determine the appropriate amount of funding levels for fleet maintenance projects? Does FEMS use the Capital Asset Replacement Scheduling System (CARSS) to identify appropriate funding costs?

The agency follows a replacement schedule within CARSS to determine its apparatus needs and funding levels which was based on the Department’s assessment of fleet inventory and fleet maintenance operations completed in 2013 and 2019 and is updated on an ongoing basis with the Fleet Maintenance Division. CARSS projections reflect market realities, including escalating costs due to supply chain issues and the cost of raw materials (e.g., steel). Manufacturers also assess mandatory surcharges to reflect increased labor costs.

- a. If using CARSS, why are funding levels for fleet maintenance projects enhanced so significantly in the agency’s CIP? That is, why weren’t this costs [sic] anticipated and funding in the FY 2023 – 2028 CIP?**

The Department does not manage the CARSS process.

- b. This Committee is concerned to see funding for maintenance for rescue squad vehicles zeroed out in FY 2025, 2026 and 2027. Will that \$2 million allocated in FY 2024, and the \$4 million balance in this project, be sufficient to cover maintenance costs over this period?**

The Department has four rescue squad vehicles (three citywide Rescue Squads plus one reserve), each of which was placed in service within the last three years. The frontline life span of this specialized apparatus is often 8-10 years depending on the vehicle. This apparatus is not scheduled to be replaced within FY 2025, 2026, or 2027.

Maintenance costs of apparatus are paid through local, rather than capital funds.

- 35. The Relocation of Engine Company 26 (LC837) has a balance of \$14,705,000 in FY23, but only \$3,500,000 is budgeted in FY24. Has the rest of the funding been cut and reallocated to another project?**

No. The original budget request for the project was first submitted in FY20. Because the construction industry experienced two years of double-digit inflation (19.6% and 14.1%), the initial project budget (\$14.75M) would not be enough to complete the project. The project team completed an updated cost estimate in December 2022. The project will require an additional \$3.5M of funding to complete. The \$3.5M allocated in FY24 is consistent with the CPI adjustment across other DGS construction projects in their portfolio.

- 36. Why is (BRM29) Training Academy Redevelopment Study a capital project? Why is this study not funded using operating dollars?**

The redevelopment studies that are being performed for the new/redeveloped campus are utilizing capital monies for the following reasons:

- The land/campus/buildings where the work is being contemplated/performed is owned by the District.
- Both Fire and EMS and MPD agreed to keep as much of their training activities and facilities on site at the existing 26-acre campus.
- The study is focusing on how FEMS and MPD can cross-collateralize space and utilize more vertical construction to improve both agencies' ability to recruit/train employees.

Local money is typically used for projects that are not on District-owned land or have not identified the specific site that the program will be implemented.

- a. What is the basis for funding this study at \$6,750,000? What will be the deliverables for this project?**

The project team believes the first phase of the Training Academy Redevelopment will cost between \$60-\$70M in construction. Typically, a project architect's fees for the construction documentation are between 9-10% of the construction costs. The funds requested are to fund the production of the construction drawings for Phase 1 of this project.

37. Please provide the agency’s rationale for striking the \$10.5 million budgeted in the FY 2023 – 2028 CIP for (BRM22C) Engine Company 7 in Brookland [sic].

Decisions on capital spending by the Executive reflect the entirety of the pool of capital funds available to all agencies. The Department cannot comment on specific capital decisions outside the scope of its authority.

Engine 7 is near the Waterfront/Nationals Park and comprises one part of a large plot of District government facilities slated for redevelopment. The larger project is being contemplated by the Deputy Mayor for Planning and Economic Development (DMPED). The monies were removed because they could not be utilized in the budget year allocated. Once DMPED has completed their development study, Fire and EMS anticipates that funding will be restored to replace Engine 7 as a standalone project or as part of the larger redevelopment project managed by DMPED in a future CIP.

The Department does not have a project scheduled for Engine 17 in Brookland.

38. Regarding (NFB01C) New Fire Boat:

- a. Why has the agency allocated \$500,000 in FY 2024, no funding in FY 2025, and resumed funding in FY 2026? Where this reflects a 2-year planning and design process, why will this process take two years?**

This funding is related to the due diligence necessary for the design, construction, and review of a new maritime vessel replacing the John Glenn.

- b. Is identifying the necessary funding amounts to execute this capital project contingent on the design produced pursuant to the \$500,000 in FY 2024?**

Yes.

39. Will any of the Administrative Fleet Vehicles, Command Vehicles, or Other Response Vehicles funded in the FY24 budget be electric?

Electric vehicles are the next generation of equipment and Fire and EMS intends to adapt to the technology of the future as the equipment proves to be readily available and reliable. The Department must plan and develop the necessary infrastructure before widely deploying electric vehicles to the operational fleet. The Department currently deploys some hybrid and electric vehicles in its administrative fleet.

Fuel-saving idling technology is currently available in ambulances; the Department has taken delivery of four of these vehicles. Beginning with FY22 capital funding, all ambulances will be purchased with this technology. The idle reduction technology reduces vehicle exhaust emissions in addition to reducing fuel consumption.

40. What sub-projects will be completed using the \$4,200,000 allocated for FY 2024 in (LF239C) FEMS Scheduled Capital Improvements?

The following projects are planned for FY24 using LF239C funding:

- Vehicle Exhaust System Upgrades: \$475,000
- Roof Replacement/Upgrades: \$1,100,000
- Apparatus Bay Door Replacement/Upgrades: \$635,000
- HVAC System Replacement/Upgrades: \$295,000
- Commercial Kitchen Upgrades: \$1,695,000
- \$4,200,000**

41. When is the new facility funded via (FMF01C) Fleet Maintenance and Logistics Facility expected to open?

The new facility is projected to open between the fourth quarter of FY26 and the first quarter of FY27.

a. What will the additional \$1 million proposed in FY 2026 support?

The additional monies will support the purchase of DCNET infrastructure, network racks, equipment, and handsets for the project.

42. Does the funding included for (206LTC) Ladder Trucks support placing a ladder truck back in service at the engine company serving the Fort Totten neighborhood?

The Department does not plan to place another ladder company in service in FY24.

Capital funding is used for the purchase of assets intended to remain in the District’s inventory for a long period. The capital funds associated with Project 206LTC would not include the local funds costs of staffing another ladder company, including, but not limited to, 27.6 FTEs at the current staffing factor.

III. Budget Support Act

43. At the agency’s budget oversight hearing on March 29, 2023, the Chairwoman and Chief discussed the potential for a subtitle in the BSA to expand presumptive disability benefits for FEMS workers; that language would expand coverage to a number of other cancers, including colon, multiple myeloma, brain, non-Hodgkin’s, throat, kidney, thyroid, and bladder cancers.

- a. At the hearing, Chief Donnelly suggested this new subtitle could be funded (or largely funded) using existing funding levels. Please provide the agency’s rationale for existing funding being sufficient to cover these costs.**
- b. Chief Donnelly suggested language in such a subtitle could be expanded to include reference to a cancer registry to allow more flexibility in what**

conditions are covered. What registry does FEMS recommend this language reference?

The Department will reply under separate cover.

IV. Supplemental Questions

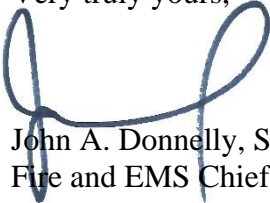
44. Please provide a spend plan for the \$2.71m for the paramedic school (how much of that total is for FTE salaries/fringe, how much for FTE NPS, how much on subsidies for trainees, how much on other costs [and what those are])? And is it \$2.71m recurring across the plan, or are there different funding levels in the out years?

The Department will reply under separate cover.

V. Conclusion

The resources allocated by the Mayor will enable us to continue the transformation of the Fire and EMS Department. The Council and this Committee are critical allies in this effort, and I appreciate your work to ensure we operate a world-class Department. I look forward to our continued collaboration as we do so.

Very truly yours,



John A. Donnelly, Sr.
Fire and EMS Chief

JAD:JHC

FY 2024 Budget Oversight Pre-Hearing Questions
Fire and Emergency Medical Services Agency

Paramedic School

27. Regarding the new Paramedic School:

- a. How will you choose a university partner to work with? How will that selection process work? What is the anticipated timeline for making this selection?

Fire and EMS will lead a group consisting of at least DC Health and, Department of Employment Services to develop the specific statement of work and evaluation criteria for awarding a grant under this program. The statement of work and evaluation criteria at a minimum will include:

- Proposal for obtaining Commission on Accreditation of Allied Health Education Programs and DC Health accreditation.
- Facility Location Access to Public Transportation.
- Demonstrated ability to have academic success with our populations.
- Proposal for recruiting and advertising program.
- Support Services offered to students.
- Instructor Cadre
- Program of Instruction

The timeline is dependent on the budget approval, if the budget is approved in June the department will use existing resources to conduct the selection process and award a grant to a higher education partner with the new fiscal year budget implementation, on or about October 1.

- b. What will be the facility and staffing requirements?

The higher education partner will propose the staffing they need to have a successful program.

The facility requirements will primarily be focused on location and access to public transportation.

- c. Given that administration of this program will be contracted out to a third-party partner, what will be the responsibility of the 2.0 FTEs funding through this budget enhancement?

It is a given that the program will be administered by a higher education partner, and that the accreditation will be to that partner; it is also a given that the program needs an emergency response partner. In our vision the emergency response partner is DC Fire and EMS. This is an important commitment to the success of a paramedic program and to meet the future staffing needs of the Department – both partners will have a vested interest in success.

Our FTEs will have responsibilities during the first year in the following areas:

- Assist the partner in the accreditation process.
- Develop the associated policy, procedures and agreements necessary for Fire and EMS to allow students paramedics to train on our units and use our simulation lab as part of their program.
- Advise the partner on scheduling processes and curriculum timing to assure program is friendly to our employees work schedules.
- Manage the expansion of the Fire and EMS Sim Lab at PR Harris School in Ward 8 to accommodate the use of the Sim Lab in the Paramedic Training Program. This includes physical build out and expansion of the teaching curriculum to accommodate paramedic students.
- Develop internal Fire and EMS policies and procedures for selecting and supporting employees to attend the program.
- Recruiting and preparing employees for the program.
- If necessary, recruit and prepare employees to be part of the instructor cadre.

d. How many paramedics does FEMS expect to train each year through the new paramedic training program?

Fire and EMS's goal is for the program to train 70 paramedics a year.

e. When do you anticipate the program will officially "launch," and when will the first cohort graduate?

Our goal is for the program to open with the academic year in the Fall of 2024. The graduation date of the program will depend on which academic program is selected. There are a variety of timing methodologies that could be proposed by our higher education partners, and we would evaluate each one to determine the path forward.

I. Budget Support Act

43. At the agency's budget oversight hearing on March 29, 2023, the Chairwoman and Chief discussed the potential for a subtitle in the BSA to expand presumptive disability benefits for FEMS workers; that language would expand coverage to a number of other cancers, including colon, multiple myeloma, brain, non-Hodgkin's, throat, kidney, thyroid, and bladder cancers.

The Fire and EMS Chief supports the expansion of the presumptive language to include additional cancers and desires that a mechanism is in place to update the language as new research adds or removes cancers related to Fire and EMS Activities

a. At the hearing, Chief Donnelly suggested this new subtitle could be funded (or largely funded) using existing funding levels. Please provide the agency's rationale for existing funding being sufficient to cover these costs.

The spending varies year to year so FEMS cannot speak to the appropriate levels of funding for a proposed subtitle as this point; however, to the extent there is a proposal, FEMS would participate in the FIS process.

- b. Chief Donnelly suggested language in such a subtitle could be expanded to include reference to a cancer registry to allow more flexibility in what conditions are covered. What registry does FEMS recommend this language reference?

FEMS doesn't have a recommendation as the cancer registry at NIOSH has not yet been updated.

IV. Supplemental Questions

- 44. Please provide a spend plan for the \$2.71m for the paramedic school (how much of that total is for FTE salaries/fringe, how much for FTE NPS, how much on subsidies for trainees, how much on other costs [and what those are])? And is it \$2.71m recurring across the plan, or are there different funding levels in the out years?

The chart below shows the expected costs of the program in FY24. The accreditation grant and sim lab expansion are one-time costs and the others are reoccurring.

Item	Description	FY24 Total	FY24 PS	FY24 NPS
Accreditation Grant*	Awarded through a Grant Making Agency (e.g., DOES) with authority to provide grants to school. The grant award will support the establishment of the paramedic program and gain DCHealth and other necessary accreditations. Funding includes the purchase of curriculum, teaching aides, etc.	\$250,000	\$0	\$250,000
Fire and EMS Paramedic Training Program Coordinators	Paramedic Lieutenant and Paramedic Sergeant during the first year to support accreditation, and establish policies and procedures for the classroom, ride-alongs, and sim lab use by Community Paramedic Program. Staff would select paramedic students for the program role out.	\$242,000	\$242,000	\$0
Sim Lab Expansion	Expansion of Sim Lab at PR Harris to accommodate an additional 80 Students in FY25. (Cost may be partially borne from separate OMD enhancement.)	\$350,000	\$0	\$350,000
FY25 Student Grants*	Awarded through DOES. Thirty-five students selected for half-tuition grants of \$7,500 per student (estimated program cost at \$15K per student, or \$262,500). This is the student grant pool to be awarded based on DOES criteria. The Department requests half-funding in FY24 for Fall Semester 2024 tuition and will submit a supplemental enhancement request during FY25 development for the remainder.	\$131,000	\$0	\$131,000
FY25 FEMS Student Tuition*	Fire and EMS Student Training Reimbursement. Thirty-five existing members selected for full reimbursement of \$15,000 per student (estimated program cost at \$15K per student, or \$525,000). The Department requests half-funding in FY24 for Fall Semester 2024	\$262,500	\$0	\$262,000

	tuition and will submit a supplemental enhancement request during FY25 development for the remainder.			
*Recurring cost			\$1,235,000	\$242,000
				\$993,000

Follow Up Questions

1. Are the responses accurate in stating that FEMS has no plans to spend out of (206CVC) Command Vehicles in FY 2024 on?

As a result of hard decisions in this budget cycle, the Department reviewed the apparatus replacement plan and determined that reducing spending in command vehicles was preferable to reducing spending in other apparatus areas.

	FY23	FY24	FY25	FY26
206CVC	1	0	0	0
Planned cost	2,000,000	82,000	88,150	94,761
total	2,000,000	0	0	0
TOTAL	\$44,994,889	\$26,189,085	\$29,336,088	\$33,900,750

2. Can you provide the agency’s rationale for phasing out the eliminated vacant positions one each in FY 2023, 2024, 2025, and 2026? Is FEMS planning to hire term staff for these positions?

There were 5 positions eliminated in this budget, these were the result of hard decisions resulting in the budget shortfall. The eliminated positions were all previously vacant.

- Manager – this position was created and vacated during recent personnel moves related to the Office of Unified Communication Leadership. The elimination of this position does not negatively affect the agency’s readiness or capability.
- 2 Warehouse Workers – these positions were vacant for an extensive period; the positions were adequately covered using limited duty employees. We will monitor and evaluate the effect of eliminating these positions and propose alternative solutions in a future budget if needed.
- 2 Firefighter Positions – These positions have been vacant for a period while the department has worked aggressively to hire to fill all our Firefighter vacancies. The elimination of these positions reflects that we predict we would not be able to permanently fill all Firefighter/EMT positions in FY24t.

FY 2024 Proposed Operating FTEs, by Program and Activity

Formulation Year: 2024

Program/Activity	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
(1000) Administrative Support				
(1015) Training And Employee Development	0.0	0.0	0.0	
(1020) Contracting And Procurement	0.0	0.0	0.0	
(1030) Property Management	0.0	0.0	0.0	
(1050) Financial Services	0.0	0.0	0.0	
(1070) Fleet Management	0.0	0.0	0.0	
Subtotal (1000) Administrative Support	0.0	0.0	0.0	
(100F) Agency Financial Operations				
(110F) Agency Fiscal Officer Operations	6.0	6.0	0.0	
(120F) Accounting Operations	4.0	4.0	0.0	
(130F) Agency Financial Operations	4.0	4.0	0.0	
Subtotal (100F) Agency Financial Operations	14.0	14.0	0.0	
(2000) Chief Of Fire & Emergency Medical Svcs				
(2001) Administrative Office (Fire Chief)	8.0	8.0	0.0	
(2100) General Counsel Office	5.0	6.0	1.0	1 FTE moved to Act 6600
(2300) Communications Office	7.0	7.0	0.0	
(2400) Program Analysis Office	4.0	4.0	0.0	
(2500) Eeo And Diversity	1.0	1.0	0.0	
(2600) Labor Relations	2.0	2.0	0.0	
(2700) Grant Management Office	0.0	1.0	1.0	•Moved 1 FTE from Act 3300
Subtotal (2000) Chief Of Fire & Emergency Medical Svcs	27.0	29.0	2.0	
(3000) Operations Bureau				
(3001) Administrative Office (Asst Chief Ob)	2.0	2.0	0.0	
(3100) Operations (Dep Chief Ops)	1,621.0	1,603.0	-18.0	•8 FTEs moved to Act 3600; 8 FTEs moved to TA Act 8200 & 2 FTEs moved to Act 4400
(3200) Fire/Rescue Operations	0.0	0.0	0.0	
(3300) Special Operations	163.0	162.0	-1.0	•Moved 1 FTE to Act 2700
(3500) Homeland Security (Dep Chief Hsd)	2.0	2.0	0.0	
(3600) Fire Operations Center	0.0	8.0	8.0	•8 FTE shift from Act 3100
Subtotal (3000) Operations Bureau	1,788.0	1,777.0	-11.0	
(4000) Ems Operations Bureau				
(4001) Administrative Office (Asst Chief Eob)	1.0	1.0	0.0	
(4400) Ems Operations (Dep Chief Eob)	104.0	106.0	2.0	•2 FTE shifted from Act 3100
(4500) Emergency Communications Office	0.0	15.0	15.0	15 FTEs shifted from Act 7400
Subtotal (4000) Ems Operations Bureau	105.0	122.0	17.0	
(5000) Ems Medical Director				
(5001) Administrative Office (Med Dir Emd)	3.0	5.0	2.0	•Shift 2 FTE from Act 5400 and 5600
(5400) Ems Quality Assurance	12.0	11.0	-1.0	•Shift 1 FTE to Act 5001
(5500) Ems Peer Review	1.0	1.0	0.0	

Program/Activity	Actual FY 2023	Proposed FY 2024	Change from FY 2023	FTE Change Explanations
(5600) Health Safety And Preparedness	7.0	0.0	-7.0	•Shift 1 FTE to Act 5001; and 6 FTEs + NTL funds to Act 5900
(5700) Controlled Substances	1.0	0.0	-1.0	1 FTE moved to Act 6200
(5900) Ems Prevention Program	0.0	6.0	6.0	•Shift 6 FTEs + NTL funds to Act 5900
Subtotal (5000) Ems Medical Director	24.0	23.0	-1.0	
(6000) Support Services Bureau				
(6001) Administrative Office (Asst Chief Ssb)	3.0	3.0	0.0	Shift 1 FTE from 6600 & 1 FTE to 6200
(6100) Apparatus (Fleet Management)	45.0	47.0	2.0	•Fleet Maint Enhancements including 2 FTEs
(6200) Property And Logistics (Dep Chief Pld)	19.0	19.0	0.0	1 FTE moved from Act 5700; 1 FTE shift from Act 6001; and 2 FTEs eliminated
(6400) Risk Management (Dep Chief Rmd)	8.0	0.0	-8.0	Moved to Act 6700
(6600) Compliance Review Office	2.0	0.0	-2.0	Moved 1FTE to General Council office under Act 2100; & 1 FTE to Act 6001
(6700) Health And Safety	0.0	13.0	13.0	8 FTEs from Act 6400 & 5 from 8500
Subtotal (6000) Support Services Bureau	77.0	82.0	5.0	
(7000) Technical Services Bureau				
(7001) Administrative Office (Asst Chief Tsb)	7.0	7.0	0.0	
(7200) Fire Prevention (Dep Chief Fpd)	63.0	66.0	3.0	•3 FTE (\$296K)addition from Fire Inspector Staffing enhancement
(7300) Information Technology (It Mang)	14.0	15.0	1.0	•Shift NPS funds toPS to create 1 FTE for IT
(7400) Emergency Communications Office	15.0	0.0	-15.0	Moved to Act 4500
Subtotal (7000) Technical Services Bureau	99.0	88.0	-11.0	
(8000) Professional Development Bureau (Pdb)				
(8001) Administrative Office (Asst Chief Pdb)	0.0	0.0	0.0	
(8100) Professional Standards Office	8.0	8.0	0.0	
(8200) Training (Dep Chief Ta)	103.0	111.0	8.0	•Shift 8 FTEs from Operations (Act 3100)
(8300) Human Resources Office	13.0	13.0	0.0	
(8400) Grants Management Office	0.0	0.0	0.0	
(8500) Medical Services Officer	5.0	0.0	-5.0	Moved to Act 6700
Subtotal (8000) Professional Development Bureau (129.0	132.0	3.0	
Total Proposed Operating Budget	2,263.0	2,267.0	4.0	



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- ↪ § 5-416. Emergency ambulance service fees.

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Publication Information

Current through Aug. 27, 2020

Last codified D.C. Law:

[Law 23-128 effective Aug. 27, 2020](#)

Last codified Emergency Law:

[Act 23-869 effective Aug. 19, 2020](#)

Last codified Federal Law:

[Public Law approved Dec. 20, 2019](#)

§ 5-416. Emergency ambulance service fees.

(a) The Mayor, with the approval of the Council by resolution, and after the Council holds a public hearing, may establish from time to time a fee to be charged for transportation services provided by the emergency ambulance service of the Fire and Emergency Medical Services Department ("Department") in such amount as may be reasonable in consideration of the interests of the public and the persons required to pay the fee, and in consideration of the approximate cost of furnishing such services; provided, that no one shall be denied the services because of his or her inability to pay and further provided that no one shall be questioned about his or her ability to pay at the time the services are requested.

(b)(1) A health care facility shall reimburse the Department for the cost of emergency ambulance services, as determined under subsection (a) of this section, incurred by a patient resident of the health care facility if the health care facility requests ambulance transport services from the Department and the patient's healthcare insurance denies payment for the ambulance transport after a determination that the transportation did not meet the medical necessity standard as provided in § 410.40(d) of Title 42 of the Code of Federal Regulations.

(2) For the purposes of this subsection, the term:

(A) "Ambulance" means any publicly owned vehicle specially designed, constructed, modified, or equipped for use as a means for transporting patients in a medical emergency or any publicly owned vehicle that is advertised, marked, or in any way held out as a vehicle for the transportation of patients in a medical emergency.

(B) "Health care facility" shall have the same meaning as provided in [§ 44-1051.02\(5\)](#).

(c)(1) There is established as a special fund the Fire and Emergency Medical Services Department EMS Reform Fund ("Fund"), which shall be administered by the Fire and Emergency Medical Services Department in accordance with paragraph (3) of this subsection.

(2) Revenue from the following sources shall be deposited in the Fund:

(A) Fees collected under [§ 31-2802\(a\)\(2\)](#); and

(B) Monies in excess of the Fiscal Year 2016 revenue collected in accordance with this section.

(3) The Fund shall be used for the purpose of reform and improvement of the delivery of emergency medical services in the District of Columbia.

(4)(A) The money deposited into the Fund shall not revert to the unrestricted fund balance of the General Fund of the District of Columbia at the end of a fiscal year, or at any other time.

(B) Subject to authorization in an approved budget and financial plan, any funds appropriated into the Fund shall be continually available without regard to fiscal year limitation.

[\(Apr. 19, 1977, D.C. Law 1-124, § 502, 23 DCR 8749; Apr. 15, 2008, D.C. Law 17-147, § 4, 55 DCR 2558; May 26, 2011, D.C. Law 18-373, § 2, 58 DCR 613; Dec. 13, 2017, D.C. Law 22-33, § 3023, 64 DCR 7652.\)](#)

Prior Codifications

1981 Ed., § 4-316.

1973 Ed., § 4-416.

Effect of Amendments

[D.C. Law 17-147](#) substituted “The Mayor, with the approval of the Council by resolution, and after the Council holds a public hearing, may” for “The Mayor of the District of Columbia is authorized, after a public hearing, to”.

[D.C. Law 18-373](#) designated the existing text as subsec. (a); in subsec. (a), substituted “emergency ambulance service of the Fire and Emergency Medical Services Department (‘Department’)” for “Emergency Ambulance Service of the Fire Department”; and added subsec. (b).

Applicability

[Section 3024 of D.C. Law 22-33](#) provided that the amendments made to this section by [section 3023 of D.C. Law 22-33](#) shall apply to all health benefit plans issued or renewed in the District 90 or more days after December 13, 2017.

Emergency Legislation

[For temporary \(90 days\) amendment of this section, see § 3023 of Fiscal Year 2018 Budget Support Congressional Review Emergency Act of 2017 \(D.C. Act 22-167, Oct. 24, 2017, 64 DCR 10802\).](#)

[For temporary \(90 days\) amendment of this section, see § 3023 of Fiscal Year 2018 Budget Support Emergency Act of 2017 \(D.C. Act 22-104, July 20, 2017, 64 DCR 7032\).](#)

For temporary (90 day) amendment of section, see § 102 of Public Safety Legislation Sixty-Day Layover Emergency Amendment Act of 2010 (D.C. Act 18-693, January 18, 2011, 58 DCR 640).

For temporary (90 day) amendment of section, see § 102 of Public Safety Legislation Sixty-Day Layover Congressional Review Emergency Amendment Act of 2011 (D.C. Act 19-45, April 20, 2011, 58 DCR 3701).

Short Title

Short title: Section 3003 of [D.C. Law 17-219](#) provided that subtitle B of title III of the act may be cited as the “Ambulance Fee Act of 2008”.

Editor's Notes

Section 3006 of [D.C. Law 17-219](#) provided: “The Mayor shall explore all reasonable options for billing Medicaid and Medicare for costs of ambulance services. If the Mayor cannot raise \$3.5 million from Medicaid and Medicare billing, the Mayor shall issue rules pursuant to section 502 of the Revenue Act for Fiscal Year 1978, effective April 19, 1977 ([D.C. Law 1-124](#); D.C. Official Code [§ 5-416](#)), effective October 1, 2008, to increase ambulance fees to an amount sufficient to raise up to \$3.5 million in revenue in fiscal year 2009 and fiscal year 2010. The rules shall be submitted to the Council not later than September 15, 2008.”

Mayor's Orders

Emergency Ambulance Division established: Mayor's Order 81-233a, dated November 9, 1981, established an Emergency Ambulance Division in the Fire Department. The Order set forth the functions and supervision of the Division.

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