

Metropolitan Washington Airports Authority (MWA)
Responses to Questions from the Council of the District of Columbia
February 22, 2023



Phil Mendelson
Chairman

COUNCIL OF THE DISTRICT OF COLUMBIA
1350 PENNSYLVANIA AVENUE, N.W.
WASHINGTON, D.C. 20004

Office: (202) 724-8032
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February 1, 2023

John Potter, President and CEO
Metropolitan Washington Airports Authority
1 Aviation Circle
Washington, DC 20001

Dear Mr. Potter:

The Committee of the Whole has scheduled a performance oversight hearing on the Airports Authority for **Wednesday, February 22, 2023 at 10:30am**. In an effort to maximize the time your agency has to prepare for this hearing, the Committee is providing the following preliminary questions. Additional questions may be sent at a later date. The Committee will make every effort to provide as much time as possible for you to respond to any additional rounds of questions.

Please submit both a hard copy and an electronic copy of your responses to the questions below no later than close of business **Friday, February 17, 2023**. Please avoid the use of attachments unless specifically requested. If you need to discuss any of the questions, please contact Evan Cash, Committee and Legislative Director at 724-7002.

1. Please provide, as an attachment to your answers, a current organizational chart for your agency with the number of vacant and filled FTEs marked in each box. Include the names of all senior personnel. Also include the effective date on the chart.
2. Please provide in table format a list of the Board of Directors as of January 31, 2023. Include vacant seats. List the incumbent, the appointment authority (e.g. Mayor of the District of Columbia) and the date the term expired (or will expire).
3. (a) Please provide a breakdown of the number of MWAA employees by jurisdiction of residence.

(b) How many employees were hired in FY 2022 and FY 2023 as of January 31?

(c) How many of these new hires were residents of the District of Columbia when hired?
4. Please list all currently open capital projects for MWAA as of the date of your response, including those projects that are managed or overseen by another agency or entity. Include a brief description of each, the total estimated cost, expenditures to date, the start and completion dates, and the current status of the project. Also, indicate which projects are experiencing delays and which require additional funding.

5. (a) Please list and describe any investigations, studies, audits, or reports on your agency or any employee of your agency that were completed at any time in fiscal years 2022 or 2023 (as of January 31).

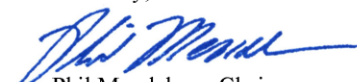
(b) Please list and describe any ongoing investigations, audits, or reports of your agency or any employee of your agency.
6. What is the total value of all contracts procured in FY 2022 by MWAA for goods and services? Of this, what percentage was with District businesses?
7. (a) Please list each contract over \$1,000,000 million for goods or services procured in FY 2022 by MWAA from District businesses including the name of the vendor and contract value.

(b) How has this volume increased or decreased since MWAA's FY 2021? Explain reasons for the change.

(c) What is MWAA doing to increase the volume (both dollar value and number of vendors) with District businesses?
8. Is any progress being made to reduce noise impacts on residents from aircraft landing or departing Reagan National Airport? Explain in detail.
9. What are your top five priorities for the agency? Please provide a detailed explanation for how the agency expects to achieve or work toward these priorities.

Again: in providing the above information, do not use attachments unless specifically requested. Thank you for your attention to this matter.

Sincerely,



Phil Mendelson, Chairman

PM/ec

1. Please provide, as an attachment to your answers, a current organizational chart for MWAAs with the number of vacant and filled FTEs marked in each box. Include the names of all senior personnel, if applicable. Also include the effective date on the chart.

See attachment A

2. Please provide in table format a list of the Board of Directors as of January 31, 2023. Include vacant seats. List the incumbent, the appointment authority (e.g. Mayor of the District of Columbia) and the date the term expired (or will expire).

The Metropolitan Washington Airports Authority (referred to hereinafter as “Airports Authority” or “MWAAs”) Board of Directors consists of 17 members. The Board establishes policy and provides direction to management, and its authority is plenary. Members of the Board are appointed by the Governors of Virginia and Maryland, the Mayor of the District of Columbia, and the President of the United States as follows:

- The Governor of Virginia appoints seven members, subject to confirmation by the Virginia General Assembly;
- The Governor of Maryland appoints three members;
- The Mayor of the District of Columbia appoints four members, subject to confirmation by the D.C. City Council; and
- The President appoints three members with the advice and consent of the U.S. Senate.

Members’ terms are for six years, and members can be reappointed once. Members remain in position through the end of the term for which they were appointed and cannot hold over until their successors are appointed. The Board elects a chairperson, vice chairperson and secretary annually.

<u>Jurisdiction</u>	<u>First Appointment Date</u>	<u>Expiration of Term</u>
District of Columbia		
Judith N. Batty	December 5, 2018	October 4, 2024
Michele Hagans	January 17, 2023	January 5, 2029
Thorn Pozen	July 14, 2015	January 5, 2027
Joslyn N. Williams	January 11, 2013	January 5, 2025
Virginia		
Albert Dwoskin	October 12, 2018	October 11, 2024
Katherine K. Hanley	November 24, 2014	November 23, 2026
John Braun	November 24, 2018	November 23, 2024
William E. Sudow	May 13, 2016	October 11, 2024
J. Walter Tejada	May 13, 2016	November 23, 2024
David Speck	December 13, 2016	November 23, 2026
Brett Gibson	November 24, 2022	November 23, 2028

Maryland

Timothy Poole	August 31, 2021	November 30, 2026
Mamie Mallory	August 31, 2021	October 10, 2024
Mark E. Uncapher	December 1, 2016	November 30, 2028

Federal

Sean O. Burton	October 20, 2021	May 24, 2024
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3. (a) Please provide a breakdown of the number of MWAA employees by jurisdiction of residence.

Arizona	1
Delaware	4
District of Columbia	58
Florida	3
Maryland	434
New Jersey	1
North Carolina	3
Pennsylvania	4
South Carolina	2
Texas	1
Virginia	972
West Virginia	73
Grand Total	1556

(b) How many employees were hired in FY2022, to date (as of January 31)?

(c) How many of these new hires were residents of the District of Columbia when hired?

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- 4. Please list all currently open capital projects for MWAA as of the date of your response, including those projects that are managed or overseen by another agency or entity. Include a brief description of each, the total estimated cost, expenditures to date, the start and completion dates, and the current status of the project. Also, indicate which projects are experiencing delays and which require additional funding.**

The Airports Authority has two enterprise funds, Aviation Enterprise and Dulles Corridor Enterprise. Aviation Enterprise activities are funded from airline rates and charges, airport concessions, bond proceeds, passenger facility charges and grants (Federal and Commonwealth of Virginia). Dulles Corridor Enterprise activities are currently funded with Dulles Toll Road revenues, bond proceeds, Federal Transit Administration grants and contributions from the Aviation Enterprise, Fairfax County, Loudoun County and the Commonwealth of Virginia.

The Airports Authority has six budget programs, four that include ongoing capital projects. The Silver Line extension, Phase 1 and 2, was built and financed by the Airports Authority and now puts both of MWAA's airports on the Metro system. The Airports Authority transferred Phase 2 of the Silver Line extension, which includes service to Dulles International Airport, to WMATA in November 2022. WMATA will own and operate the Silver Line. The remaining projects include repair work, planning, design and construction for airport and Dulles Corridor projects other than rail facilities.

The Airports Authority is completing work on Project Journey, a multi-year effort at Reagan National Airport to improve the passenger experience, which includes two new security checkpoints and a new commuter concourse. As both projects are coming to a close, the Airports Authority is beginning the next phase of capital development.

At Dulles International, the 14-Gate Tier 2 East Concourse project is the first in a series of projects aimed to improve the customer experience and operational capacity of the airport. With the Terminal 2 Redevelopment project at Reagan National, the airport will continue positive improvements started by Project Journey and further enhance the facility with new restrooms, increased concessions and improved hold room seating and circulation. In addition, the Runway 1/19 and 15/33 rehabilitation project will ensure Reagan National's airfield infrastructure stability for decades to come.

All projects are specific to the Airports Authority's operations and receive no District funding. All active capital projects are included in the Airports Authority 2023 Budget Document.

[Link to MWAA 2023 budget](#)

5. (a) Please list and describe any investigations, studies, audits, or reports on your agency or any employee of your agency that were completed at any time in fiscal years 2022 or 2023 (as of January 31).

By virtue of the Airports Authority’s lease with the federal government, its receipt of federal grants and its status as a sponsor and operator of domestic airports, the Authority is subject to periodic reviews by the U.S Department of Transportation, including the Federal Aviation Administration and the Federal Transit Administration, and the Government Accountability Office. Reviews by these agencies can cover a range of activities and transactions of the Authority and typically focus on the Authority's adherence to generally accepted accounting principles and its compliance with federal requirements that are applicable to the Authority (e.g., requirements in grant agreements with the FAA and FTA, and requirements federal statutes and U.S DOT regulations pertaining to airports). In 2022, several external audits conducted were completed as follows; Schedule of Expenditures of Federal Awards, Passenger Facility Charge Program, Airport Use and Premises Lease Agreement, Pension Audits, and a financial audit of the Comprehensive Annual Financial Report (CAFR), all for the calendar year ended 2021. All audits had clean audit opinions, with no material weaknesses and no matters of non-compliance.

- (b) Please list and describe any ongoing investigations, audits, or reports of your agency or any employee of your agency.

Currently, external auditors are engaged to perform the same audits as described in the response to Question 5 (a) but related to the calendar year 2022.

6. What is the total value of all contracts procured in FY 2022 by MWAA for goods and services? Of this, what percentage was with District businesses?

In 2022, MWAA competitively procured \$291.3 million worth of Construction, A/E, goods and services contracts, of which \$30.5 million was awarded to D.C. businesses:

Contract Type	Contract Value (M)	DC Award (M)	DC %
Construction, A/E	\$175.4	\$15.4	9%
Goods & Services	\$115.9	\$15.1	13%
Total	\$291.3	\$30.5	10%

7. (a) Please list each contract over \$1,000,000 million for goods or services procured in FY 2022 by MWAA from District businesses including the name of the vendor and contract value.

DC Vendor Name	Contract Description	Award Date	Contract Value (M)
FORT MYER CONSTRUCTION CORP	Landside and Airside Pavement Repair, DCA, IAD, DTR and DIAAH	8/11/2022	\$12.00
DC WATER AND SEWER AUTH	Water and Sewer Services	9/30/2022	\$11.03
FORT MYER CONSTRUCTION CORP	Bridge Repairs, Dulles Toll Road	9/23/2022	\$2.83
TRAVELERS AID INTERNATIONAL	Airport Guest Information Services, DCA & IAD	10/31/2022	\$2.42

Additional Detail: In 2022, MWAA had 16 active contracts, each valued at \$1 million or more awarded to D.C. firms with a combined total value of \$103.6 million. Additionally, MWAA had 38 active contracts valued under \$1 million with D.C. firms that had a total value of \$6.1 million.

Active Contracts During 2022 with DC Firms (Valued at \$1,000,000 or More)				
Vendor	Description	Award Date	Current Completion Date	Contract Value (M)
USI INSURANCE SERVICES NATIONAL INC	Insurance Broker Services	8/24/2018	7/31/2023	\$33.30
MCKISSACK & MCKISSACK OF WASHINGTON INC	Project Controls Support & Management Task Contract	2/25/2016	2/24/2023	\$13.48
FORT MYER CONSTRUCTION CORP	Landside and Airside Pavement Repair, DCA, IAD, DTR and DIAAH	8/11/2022	8/10/2024	\$12.00
DC WATER AND SEWER AUTH	Water and Sewer Services	9/30/2022	9/30/2027	\$11.03
NETWORKING FOR FUTURE INC	Cisco Network Equipment	1/18/2019	1/17/2024	\$6.83
PROTEC CONSTRUCTION INC	Minor General Construction Task Order Services, IAD & DTR	2/1/2018	1/31/2023	\$5.49
USI INSURANCE SERVICES NATIONAL INC	Insurance Broker Services	7/31/2018	7/31/2023	\$3.90
PROTEC CONSTRUCTION INC	Replace Eight Condenser Pumps at the Utility Building, IAD	10/18/2019	12/31/2023	\$2.98
FORT MYER CONSTRUCTION CORP	Bridge Repairs, Dulles Toll Road	9/23/2022	5/18/2023	\$2.83
JONES LANG LASALLE AMERICAS INC	Exclusive Leasing Agreement	5/20/2016	2/4/2023	\$2.50
TRAVELERS AID INTERNATIONAL	Airport Guest Information Services, DCA & IAD	10/31/2022	10/31/2025	\$2.42
J ROBERTS INC	Minor General Construction Task Order Services @ IAD & DTR	2/1/2018	1/31/2023	\$1.80

Active Contracts During 2022 with DC Firms (Valued at \$1,000,000 or More)				
Vendor	Description	Award Date	Current Completion Date	Contract Value (M)
FORT MYER CONSTRUCTION CORP	Snow Ice/Sleet Removal Services for the Dulles Toll Road	10/21/2021	10/31/2023	\$1.78
ATLANTIC ELECTRIC SUPPLY CORP	LED Lamp Replacements and Fixtures	10/8/2021	10/7/2023	\$1.20
STANTEC CONSULTING SERVICES INC	Dulles Toll Road Traffic and Revenue Consulting Services	2/11/2021	2/10/2024	\$1.03
INTERVISTAS CONSULTING INC	Airline Business Development Consulting Services	8/17/2018	8/16/2022	\$1.00
TOTAL - OVER \$1M				\$103.56
TOTAL - UNDER \$1M				\$6.08
GRAND TOTAL				\$109.65

(b) How has this volume increased or decreased since MWAA’s FY 2021? Explain reasons for the change.

Airports Authority total contract awards increased from \$180 million in 2021 to \$291 million in 2022 driven mainly by the relaxation of COVID-19 pandemic restrictions. D.C. contract awards increased from \$4.1 million to \$30.5 million over the same period.

All Contract Awards	2021	2022
Total Value (M)	\$180.0	\$291.3
DC Award (M)	\$4.1	\$30.5
DC %	2.3%	10.5%

(c) What is MWAA doing to increase the volume (both dollar value and number of vendors) with District businesses?

Through the Office of Diversity, Inclusion and Social Impact, the Airports Authority actively encourages the participation of Disadvantaged Business Enterprises (DBE) and Small Local Business Enterprise (SLBE) in its contracting opportunities. The Airports Authority engages in various strategic outreach, supplier development programs and activities to increase the pool of qualified DBE and SLBE participants in its procurement opportunities.

As part of MWAA’s ongoing efforts to maximize opportunities to D.C.-based firms, MWAA continues to:

- Ensure D.C. businesses and Business Organizations Groups (Listed in Appendix A) are informed of MWAA’s procurement opportunities through the posting of solicitations on the Airports Authority’s website (<https://www.mwaa.com>) in addition to specific dissemination of MWAA solicitation notices and planned procurement reports;
- Enhance partnerships with D.C. Business Organizations through targeted strategic outreach, speaking engagements and business opportunity seminars;
- Engage with the D.C. Office of Contracting and Procurement (D.C. OCP) to increase the pool of D.C. businesses in MWAA’s procurement opportunities;
- Educate D.C. businesses about MWAA’s supplier diversity management system that is used to conduct targeted outreach, submit small business certification applications, track compliance and report results;
- Promote the Joint Certification Program Addendum between MWAA and D.C. Department of Small and Local Business Development (DSLBD), providing D.C. Certified Business Enterprises (CBE) a streamlined process to certify as SLBDs and access to future opportunities. As of December 2022, there were 320 active D.C.-based SLBE firms; and
- Host information sessions about How to Do Business with MWAA as well as certification workshops to increase the pool of D.C.-certified businesses.
- Introduce sub-contractors to prime contractors through our Meet the Primes workshops;
- Promote certification and contracting opportunities in the Department of Small and Local Business Development 2023 Greenbook.

The Office of Diversity, Inclusion and Social Impact, in partnership with the other Airports Authority offices, including Department of Supplier Diversity, continues to actively engage in various strategic events and partnerships throughout the D.C. metropolitan area to increase strategic outreach efforts, promote the Airports Authority’s Small Business Programs and ultimately increase D.C. – based firms’ participation in MWAA procurement opportunities. The Airports Authority promoted, actively sponsored, and engaged in various strategic events throughout the D.C. metropolitan area. These events included:

MWAA Sponsored Events

Event	Date	Partner
Rental Car Concessions Opportunities	June 2, 2022	Airport Rental Car Companies

Doing Business with MWAA	July 29, 2022	MWAA
MWAA In Your Community	August 17, 2022	Washington Area Community Investment Fund (WACIF)
Meet the Primes	August 31, 2022	MWAA
Meet the Primes	September 15, 2022	MWAA
Meet the Primes	September 29, 2022	MWAA
Meet the Primes	October 18, 2022	MWAA

Additional Outreach Events

Event	Date	Partner
19th Annual 2022 Spring Breakfast Meeting/Business Showcase Expo	May 6, 2022	Md. Washington Minority Companies Association
2022 Small Business Economic Development Summit	May 10, 2022	DC Chamber of Commerce
The Small and Diverse Business Expo	June 30, 2022	Clark Construction
Live! Casino & Hotel's Minority Outreach Fair	July 21, 2022	Md. Washington Minority Companies Association
Small Business Round Table	July 27, 2022	Ft Myer Construction
WBEC Greater DMV Corporate Roundtable	August 17, 2022	Women Business Enterprise Council
UDC Career Fair	September 21, 2022	UDC Ward 8 Campus
DSLBD District Connect 2022	October 28, 2022	DSLBD
MDOT - 7th Annual Business Opportunities and Entrepreneurial Summit	October 31, 2022	MDOT

ProcureCon 2022 NOVA BUYER EXPO	November 9, 2022	Virginia Asian Chamber of Commerce Northern Virginia Office
2022 DC Chamber's Choice Awards and Gala	November 11, 2022	DC Chamber of Commerce
Hispanic Business Hall of Fame 46 Annual Awards Gala	November 19, 2022	Greater Washington Hispanic Chamber of Commerce
Live! Casino & Hotel's Minority Outreach Fair	December 14, 2022	Md. Washington Minority Companies Association
2022 Annual Meeting & Chairman's Inaugural Breakfast	December 16, 2022	DC Chamber of Commerce

The Airports Authority is proud to introduce a new initiative that focuses on Small Businesses in the community. Partnered with the Washington Area Community Investment Fund (WACIF), the Airports Authority launched 'MWAA in your Community.' Members of the Airports Authority's Supplier Diversity and Diversity Outreach teams presented contracting opportunities at the Anacostia Arts Center. D.C. business owners learned about the Airports Authority's certification process, procurement, upcoming contracting opportunities and met one-on-one with members of the Procurement and Diversity Outreach teams.

Partnering with District of Columbia Public Schools (DCPS)

The Airports Authority strives to make a positive impact and strengthen the communities in which we live and work. One way in which this is done is by the creation of our School Partnership Program. Designed to provide resources and experiences that enrich the lives of students, the School Partnership Program also exposes them to career opportunities within the aviation industry and the Airports Authority.

Our goal is to help students acquire the skills needed to help them progress through their schoolwork and into their careers. Last month, the Airport Authority was honored to host D.C. Public School students, teachers and leaders, along with D.C. Congresswoman Eleanor Holmes Norton, Dr. Lewis Ferebee, chancellor of D.C. Public Schools, and Jeanie Collins Carr, president, Capital City (D.C.) Chapter of The Links in dedicating the Youth Art Walk, located in the walkway between Terminal 1 and Terminal 2 of Reagan National Airport, to improve the passenger experience and showcase the art of area youth. The beautiful art was created by students from Duke Ellington School of the Arts, Jackson Reed High School and the Whittle School and Studios.

In 2022, the Airports Authority took part in numerous in-person college and career fairs across the District. Staff from the Office of Diversity, Inclusion and Social Impact, as well as the Employee Resources and Personnel Management teams, visited hundreds of students at Roosevelt High School, Dunbar High School, Cardozo High School, Columbia Heights Educational Campus, Coolidge High School, Eastern High School, and Ballou High School. Students had the opportunity to learn about careers in the aviation industry, as well as working at the Airports Authority. The career fairs allowed the Airports Authority to build awareness and promote careers in aviation to hundreds of students who otherwise might not have been exposed to professions in the industry.

The Airports Authority also provides a wide range of initiatives to support our partners, including in-kind donations and guest speakers. In 2022, the Airports Authority donated items to DCPS including unclaimed musical instruments, cameras, audio visual equipment and automotive repair supplies in support of DCPS NAF College and Career Academies. Along with donations, staff from the Airports Authority volunteered in many capacities including teaching courses in the tenacity curriculum, serving as STEM judges and guest speakers. One event of note was the Jackson Reed Engineering Day. Staff from the Offices of Diversity, Inclusion and Social Impact and Engineering judged student projects and spoke to students about Airports Authority initiatives such as Project Journey and the Silver Line.

Coordinated Hiring and Workforce Development Efforts

In 2022, the Airports Authority partnered with the D.C. Department of Employment Services (DOES) to promote careers at the Airports. In the spring of 2022, the Airports Authority met with Director Unique Morris-Hughes and staff to discuss vacancies, job fairs and employment programs. As a result of this meeting, Airports Authority vacancies are now posted on the DOES employment site, DCNetworks.org. The Airports Authority continues to build partnerships with the Office of Apprenticeship Information and Training, the Greater Washington Apprenticeship Network, D.C. Public School Career and Technical Education, and the University of the District of Columbia to promote careers and build required skillsets.

As part of MWAA’s ongoing efforts to build awareness around careers in aviation, MWAA continues to attend and participate in events across the city:

Event	Date	Partner
Wilson High School Career Fair	January 13, 2022	Woodrow Wilson High School NAF Academies
Career and College Fair	February 10, 2022	Roosevelt Stay High School
Investments for Training and Career	March 10, 2022	DC Infrastructure Academy
Career Open House	April 1, 2022	Columbia Heights Education Campus
Tenacity Training – Self Advocacy and Diversity	April 4, 2022	Jackson Reed Senior High School NAFT Academies
Greater Washington Apprenticeship Network Event	June 10, 2022	Greater Washington Apprenticeship Network

Phelps Architectural, Construction and Engineering High School Career Fair	September 20, 2022	Phelps Architectural, Construction and Engineering High School
University of the District of Columbia Career and Hiring Fair	September 21, 2022	University of the District of Columbia
Dunbar High School Opportunity Fair	October 17, 2022	Dunbar High School
Coolidge High School Career Fair	October 20, 2022	Coolidge High School
First Annual Career Fair	October 21, 2022	Bell Multicultural High School
Cardozo Career and College Fair	November 3, 2022	Cardozo High School
Eastern High School Career and Hiring Fair	November 22, 2022	Eastern High School
Jackson Reed Engineering Expo	December 8, 2022	Jackson Reed High School Engineering Academy

Metropolitan Washington Airports Authority Small Business University:

In 2018, MWAA launched the Small Business University, including 1863 Ventures, a D.C.-based non-profit supplier development organization formerly known as Project 500, the Procurement Technical Assistance Center (PTAC) and Georgetown University and George Mason University. The goal of this program is to assist small business enterprises in various stages of growth to get to the next level of success.

To date, 38 D.C.-based businesses have graduated from MWAA’s non-credit Executive Certificate Program; six of which have successfully competed for and been awarded 10 contracts with MWAA worth \$2.6 million. The current 2023 cohort includes five D.C.-based firms.

DC-based Small and Minority Business Groups/Agencies

DSD Contacts for Outreach

ORGANIZATION NAME	CITY	STATE	ZIP
1863 Ventures	Washington	DC	20009
African American Real Estate Professional of DC	Washington	DC	20005
Airport Minority Advisory Council (AMAC)	Washington	DC	20003
Conference of Minority Transportation Officials (COMTO)	Washington	DC	20006
DC Chamber of Commerce	Washington	DC	20004

DC Department of Employee Services (DOES)	Washington	DC	20019
DC Department of Small & Local Business Development (DSLBD)	Washington	DC	20001
DC Department of Transportation (DDOT)	Washington	DC	20020
DC Water	Washington	DC	20032
District of Columbia Building Industry Association (DCBIA)	Washington	DC	20001
Government of the District of Columbia Office of Contracting and Procurement (OCP)	Washington	DC	20001
Greater Washington Board of Trade	Washington	DC	20006
Greater Washington Hispanic Chamber of Commerce (GWHCC)	Washington	DC	20006
Minority Business Development Agency Business Center	Washington	DC	22306
National Association of Black Women In Construction	Washington	DC	20006
National Association of Minority Contractors (NAMC)	Washington	DC	20020
National Forum for Black Public Administrators (NFBPA)	Washington	DC	20002
Small Business Administration (SBA)	Washington	DC	20416
Telemundo	Washington	DC	20016
US DOT Small Business Transportation Resource Center (SBTRC)	Washington	DC	20590
US Pan Asian American Chamber of Commerce Education Foundation	Washington	DC	20036
Washington Metropolitan Area Transit Authority (WMATA)	Washington	DC	20001
Women Presidents' Educational Organization (WPEO-DC)	Washington	DC	20036

8. Is any progress being made to reduce noise impacts on residents from aircraft landing or departing Reagan National Airport? Explain in detail.

Progress is being made on the very difficult and complex issue of aircraft noise. It is important to note that the Metropolitan Washington Airports Authority and Reagan National Airport have no jurisdiction over any aspect of airplanes in flight, including their noise output. The Federal Aviation Administration and its Air Traffic Control function have jurisdiction over flight paths, flight procedures, altitudes and all other activities of planes in the air. Individual airlines

control their flight schedules and the types of aircraft they fly.

Despite having no jurisdiction over these factors, the Airports Authority organized and facilitates the Reagan National Community Noise Working Group to identify potential ways to mitigate the impacts of aircraft noise. This group, formed at the request of the FAA, brings representatives from communities near flight paths in the District of Columbia, Maryland and Virginia together with representatives of the airlines and the FAA. During its seven-plus years of existence, the Working Group – through its public meetings and individual community outreach by its members – has helped residents in a number of communities better understand the technical and administrative matters related to aircraft noise and has worked with the FAA and airlines to explore potential adjustments to flight paths and other procedures. In October of 2022, FAA presented a new notional arrival procedure developed with input from D.C. members of the Working Group that will reduce aircraft overflights of D.C. communities near the Potomac River by moving the flight path over the river. This procedure has been reviewed and approved by the full DCA Noise Working Group and will be forwarded to FAA for final design.

In addition to facilitating the Working Group, the Airports Authority has worked with airlines to modify a flight procedure that has lessened noise impacts on D.C. residents near the Georgetown Reservoir and has encouraged airlines to significantly reduce the number of MD-80 class aircraft serving Reagan National. These aircraft are considered to be among the noisiest commercial planes flying today, and airlines are voluntarily taking them out of the D.C. market. After a multi-year effort by MWAA, no airline serving DCA is using the MD-80 at DCA for scheduled service. In addition, the Airports Authority actively enforces an FAA-sponsored “Nighttime Noise Rule” at Reagan National, which penalizes certain older and heavier aircraft when taking off or landing between 10 p.m. and 7 a.m. (however, most aircraft flying today are not subject to this rule). The Airports Authority, in its role as Working Group facilitator, also pursues consensus among various community representatives on noise-mitigation proposals, because the FAA requires general agreement among communities across the region on restructuring flight paths and other procedures.

9. What are your top five priorities for the agency? Please provide a detailed explanation for how the agency expects to achieve or work toward these priorities.

The Airports Authority, which is not an agency of the D.C. government and receives no operational funding from the D.C. government, operates on a calendar fiscal year. Therefore, fiscal year 2022 has ended and fiscal year 2023 is underway. The Airports Authority’s top five priorities for 2023 are:

1. Protect the health and safety of the traveling public and all who work at Airports Authority facilities as recovery from the COVID pandemic continues.
2. Continue attracting new air service to Dulles International while expanding current service and restoring service lost or suspended during the pandemic.

3. Manage costs to realize operational efficiencies, grow revenue, enhance the passenger experience and continuously improve customer satisfaction to keep airports competitive.
4. Move forward on major construction projects, including final phases of Project Journey at Reagan National, early work on Tier 2 Concourse (East) at Dulles International, upgrades to all-cashless tolling on the Dulles Toll Road (targeted for March 2022), and final close-out work on the Silver Line Metrorail project, which began passenger service in November 2022.
5. Continue to expand and enhance diversity, inclusion, sustainability and social responsibility goals and initiatives across the Airports Authority.

Each of these priorities is the focus of their respective functional areas within the Airports Authority, with employee and departmental goals specifically linked to progress toward achieving their assigned aspects of each goal or objective. MWAA holds individuals in all its business units accountable for successfully attaining the organization's goals and priorities.

ATTACHMENT A: (As of January 2023)

Metropolitan Washington Airports Authority Senior Executives

President and Chief Executive Officer	John E. Potter
Executive Vice President and Chief Revenue Officer	Chryssa Westerlund
Vice Presidents	
Finance	Andrew T. Rountree
Board of Directors	Monica Hargrove
Communications and Government Affairs	David Mould
Chief Engineer and Development Officer	Roger Natsuhara
Engineering	Thomas Beatty
Diversity, Inclusion and Social Impact	Tanisha Lewis
Rail Project	Drew Hascall
Operations Support	Chris Paolino
Airline Business Development	Paul Bobson
Legal	Johnna Spera
Audit	Charles Turley
DCA Airport Manager	Paul Malandrino
IAD Airport Manager	Richard Golinowski
Public Safety	Bryan Norwood
Human Resources	Tony Vegliante
Information Technology	Goutam Kundu
Marketing	Jaimini Erskine
Supply Chain Management	Julia Hodge

Organization Chart

