



Metropolitan Washington
Council of Governments

February 17, 2023

The Honorable Phil Mendelson
Chairman
Council of the District of Columbia
1350 Pennsylvania Avenue NW
Washington, DC 20004

Dear Chairman Mendelson:

Enclosed are the responses to the Committee of the Whole performance oversight hearing preliminary questions for the Metropolitan Washington Council of Governments. I look forward to the opportunity to meet virtually with the committee on February 22.

If you have any questions or need further information, please let me know.

Sincerely,

Clark Mercer
Executive Director

The Metropolitan Washington Council of Governments (COG) is a membership organization of local elected officials from the District of Columbia and 24 other area jurisdictions in Maryland and Virginia. The region's state and federal elected delegations also are members of COG. Three independent policy boards direct COG's work, including the COG Board of Directors, the National Capital Region Transportation Planning Board (TPB) – which is the region's federally-designated Metropolitan Planning Organization – and the Metropolitan Washington Air Quality Committee (MWAQC), which prepares the region's air quality plans to comply with federal law. COG's work is funded by government grants, membership dues, and private foundations. (The Council of Governments could not supply information on questions directed specifically to city agencies and therefore answered with "not applicable.")

1. COG's organizational chart is attached. COG currently has 125 FTEs and 12 vacancies.
2. Not applicable.
3. Payments to the Metropolitan Washington Council of Governments from the District of Columbia for Fiscal Year October 1, 2021 – September 30, 2022 are listed below (estimates).
 - COG Membership Dues - \$554,939: DC's share of membership contributions to COG, allocated on a per capita fee basis. Provides match funds to leverage federal and other resources that support transportation planning, air quality monitoring, and other regional programs. Also supports regional priorities that do not have other sources of funding (health, housing, and others). Provides the structure, facilities, and staffing to initiate and support regional planning and collaboration and member services, such as cooperative purchasing.

Transportation Planning

- Unified Planning Work Program (UPWP) - \$2,692,360 (DC DDOT): DC's share of regional transportation planning funds under the federally designated regional metropolitan planning organization, the Transportation Planning Board, for planning activities that ensure the flow of federal transportation funds to local, regional, and state transportation agencies. Funding is 90% federal.
- Commuter Connections (CCWP) - \$717,367 (DC DDOT): DC's share of funding for a regional program designed to promote alternatives to single occupancy driving. Includes programs and services such as ridesharing, guaranteed ride home, promotion of public transit, and events such as "Bike to Work Day" and "Car Free Day" that are designed to ease traffic congestion and reduce vehicle emissions. Funding is 80% federal.
- MATOC - \$718,455 (DC DDOT): DC's share of funding (83.15% federal) for the Metropolitan Area Transportation Operations Coordination (MATOC) program & Regional Integrated Transportation Information System for real-time transportation situational awareness.
- Street Smart Campaigns - \$486,681 (DC DCOT): DC's share of funding for a region-wide public safety campaign that educates drivers, pedestrians, and bicyclists about safe use of roadways.

Homeland Security and Public Safety

- Homeland Security Executive Committee (HSEC) and Regional Homeland Security Support and Staffing- \$1,351,534 (DC HSEMA): DC HSEMA, in its role as State Administrative Agency (SAA) for regional homeland security funding under the DHS/FEMA Urban Areas Security Initiative (UASI), provides funding to COG for research, information, and materials to support regional homeland security. This includes security threat prevention priorities, regional decision-making, regional agreements and policies, planning, and other related activities to support all regional subject matter expert committees such as police, fire, emergency managers, health officials, emergency transportation, interoperable communications, 9-1-1 directors, water and energy security, and other cross-cutting programs. Funding is 100% federal.
- Regional Public Safety Fund - \$76,748 (DC HSEMA): The Regional Public Safety Fund provides direct services and support to participating local governments for three critical public safety programs previously funded by federal urban areas security initiative, plus a new program reflecting a high priority need for the region. Funding will support development and maintenance of public safety memoranda of understanding and regional public safety policies, support interoperability and coordination of essential emergency preparedness and response capabilities. A priority included in the fund supports the development of leaders at all levels (elected/policy officials, city and county managers, subject matter experts and first responders) through a new regional training program designed to support long-term understanding and commitment to a regional homeland security and public safety perspective. The District will benefit from this on many levels including the cultivation of the next generation of leadership.
- Regional Public Safety Projects - \$ 902,512 (DC BUDGET OFC; LInX by MPD)
 - Automated Fingerprint Identification System (AFIS): AFIS allows for the rapid search of latent fingerprints from crime scenes developed through the arrest/booking process from multiple agencies in the NCR. The combined effort of AFIS data in the region has resulted in an arrest database with two million records on three independent, yet connected, sites available to all approved law enforcement personnel.
 - NCR Geospatial Data Exchange (NCRGDX): The NCRGDX provides a known, common platform for the exchange of contextual and emergency event related geospatial data for emergency management and response. Computer aided dispatch (CAD) to geospatial information systems (CAD2GIS), a component of the NCRGDX program, assists in multi-jurisdictional and local emergency event coordination. CAD2GIS gives incident or area commanders a view into the status and location of fire and rescue units and incidents that no other system can provide. NCRGDX helps leaders and responders to understand a situation through the power of maps garnered from the authoritative sources, the actual municipalities experiencing the incident.
 - License Plate Readers (LPR): The NCR Law Enforcement LPR program collects and allows authorized personnel to rapidly access regional LPR data to receive early warnings about potential threats, support investigations, and conduct day-to-day law enforcement activities. LPR cameras capture photos of license plates, convert them to data, and compare them to stolen car, wanted person, unregistered vehicle, and other databases. When a match occurs, the system alerts law enforcement so they can respond promptly. Developed and maintained by UASI funds, the LPR program includes mobile, portable, and fixed cameras that share information between more than two dozen federal, state, local, and regional law enforcement partners.

- Identity and Access Management Services (IAMS): IAMS allows first responders and other emergency support functions (ESF) in the NCR to use a single, familiar username/email address and strong password combination to access regional and shared applications. This concept of "single credential" that is used for any authorized application is a faster, easier, trusted, and secure common utility, that does not require additional regional credentialing administration overhead.
- NCR Law Enforcement Information Exchange (LInX): The NCR-LInX program provides authorized law enforcement personnel with rapid electronic access to law enforcement records, mugshots, and other data from 14 regional LinX/DDEX programs, the FBI, and federal partners. There are 199 federal, state, and local law enforcement agencies in the NCR that access and share data using LinX. Through LinX, law enforcement agencies can query more than 1.5 billion law enforcement records.
- Homeland Security Projects - \$7,096,538 (DC HSEMA): Provides financial and procurement management and subject matter expertise for homeland security consulting services, equipment purchases, training and exercise projects on behalf of the region and DC, when requested by DC HSEMA as SAA. Funding is 100% federal.
- Police Special Activities - \$1,175 (MPD): Contribution for special activity funds, SWAT training fund, and Problem Management and Recording
- Fire, Health and Safety Symposium - \$1,000 (DC Fire & EMS): Registration for the 2021 Fire, Health and Safety Symposium which offers seminars, continuing educational credits, and the opportunity to network with other regional and national professionals.

Environmental Programs

- Metropolitan Washington Air Quality Committee (MWAQC) - \$22,103 (DC DOEE): DC's share of funding for the regional air quality planning program under the regional body certified under the Clean Air Act to carry out these functions for the region. Supports DC and state air and transportation agencies and local environmental departments in developing plans and documentation for meeting Clean Air Act requirements for public health protection and supports local actions to improve air quality. Establishes limits on emissions from transportation sources used by the Transportation Planning Board (air quality conformity).
- Regional Environmental Fund - \$81,391 (DC DOEE & DPW): DC's share of funding for the regional program established in 1988 to support COG's climate, energy, solid waste and recycling, urban forestry, and other environmental programs under the auspices of COG's Climate, Energy, and Environment Policy Committee (CEEPC) and supporting technical committees. Includes establishment of regional climate and energy goals, strategies to facilitate deployment of renewable energy, and technology solutions to reduce greenhouse gas emissions and save energy.
- Anacostia Watershed Restoration Program - \$100,141 (DC DOEE): DC's share of funding for the Anacostia Watershed Restoration Agreement, entered into by DC, Maryland, Montgomery County, and Prince George's County, in collaboration with federal and regional agencies and non-profit organizations. Funding supports COG's work to facilitate the restoration of the river and its tributaries through application of best practices and advanced stormwater management techniques. Also provides decision support to the Anacostia Watershed Steering Committee and subcommittees.

- Monitoring for Trash in District Waters - \$139,263 (DC DOEE): Contract with COG to conduct monitoring for trash along waterbodies located in DC. Data is used to support analysis and development of trash reduction strategies and policies.
- Stream Restoration Monitoring - \$39,150 (DC DOEE): Contract with COG to monitor and document areas of stream bank instability and stream biological conditions so DC DOEE can address stream restoration needs and results. Funding is 100% federal.
- DC Microbial Source Track - \$72,434 (DC DOEE): Contract with COG to assess bacterial source in the DC streams as a pilot project. Using DNA fingerprinting technology, human, avian, canine and ruminant sources can be detected. Data is used to develop management strategies.

Community Planning & Services

- Child Welfare - \$1,495 (DC CFS): Funds to support filming of the District's Foster Parents of the Year video.

Total Estimate for DC Fiscal Year 2022: \$15,055,286

4.
 - A. There were no investigations, studies, audits, or reports affecting the District at any time in 2022 or 2023.
 - B. There are no ongoing investigations, audits, or reports affecting the District.

5. Benefits to the District of Columbia in being a member of COG include:

COG is the go-to forum, a hub of expert analysis, data, plans, and strategies helping practitioners be more effective and efficient in their home jurisdictions. Every month, over 1,500 officials and experts connect through COG to share best practices and promote regional coordination. There is no place like COG for this level of coordination in our region. Elected officials, senior member jurisdiction staff, and planners alike convene at COG to tackle issues that affect DC and our region as a whole. Being a member of COG ensures that the city's point of view is heard and your leadership is at the table. COG membership enables access to more than 120 in-house experts on a range of technical fields in transportation, the environment, land use, housing, public safety, and more. COG expertise saves members money through research, consultants, regional analysis, and publications.

Transportation:

COG is home to the region's Metropolitan Planning Organization or MPO. COG staffs the National Capital Region Transportation Planning Board or TPB, one of over 300 MPOs in the country. The TPB is charged with reviewing plans and programs that seek federal transportation funding. In addition to coordinating transportation across a multijurisdictional region, the TPB is the hub for expert analysis and regional plans. DC's engagement with the TPB has been critical to receiving federal transportation funding.

The Transportation Improvement Program (TIP) is a 6-year financial program that describes the schedule for obligating federal funds to state and local projects. The TIP contains funding information for all modes of transportation including highways and HOV as well as transit capital and operating costs. State, regional, and local transportation agencies update the program every two years to reflect priority projects in the Visualize 2045 long-range plan. The District of Columbia will receive over \$2 billion in funding in the 2019 – 2024 plan.

The Transportation Alternatives Set-Aside Program allocates federal reimbursable aid for capital improvements considered as alternatives to traditional highway construction. The TPB works with the District of Columbia, Maryland, and Virginia to coordinate each state's application process in the region. In FY2023-2024, DC received six grants totaling \$2.3 million.

The Transportation Land-Use Connections Program (TLC) is funded with TPB planning funds to provide short-term consultant services to local jurisdictions for small planning projects that promote mixed-use walkable communities and support a variety of transportation alternatives. In FY2023 the District received \$115,000 for consultant services for a Independence Avenue Corridor Study and a Delivery Microhub Feasibility Study.

The Federal Transit Administration's (FTA's) Enhanced Mobility of Seniors and Individuals with Disabilities Program (Section 5310) provides funding for transportation for people with disabilities and older adults who have difficulty using public transit or need improved access. COG is the Designated Recipient for this program for the Washington DC-VA-MD Urbanized Area. In FY22, programming in the District through the DC Department of For-Hire Vehicles, Capitol Hill Village, and others totaled over \$2.2 million.

The Regional Roadway Safety Program provides short-term consultant services to member jurisdictions or agencies to assist with planning or preliminary engineering projects that address roadway safety issues. The program encourages cross jurisdictional and/or multi-agency cooperation to improve safety on corridors or in areas that straddle jurisdictional boundaries.

The Transit Within Reach Program funds design and preliminary engineering projects to help improve bike and walk connections to existing high-capacity transit stations or stations that will be open to riders by 2030. The program places special emphasis on projects that improve access in TPB Transit Access Focus Areas (TAFAs), which have been identified as prime locations for small capital improvements.

The Street Smart campaign has made over 150 million media impressions, aired by 15 partner radio stations and through Metrorail and Bus ads. This campaign continues to highlight the ongoing need for pedestrian and cyclist safety.

For over 40 years, COG's Commuter Connections has helped area workers get to their jobs more efficiently through car and van pools, offering the citizens of our region a better way to work and a guaranteed ride home.

Environment:

COG's work engages leaders in various environmental fields from water quality experts to urban foresters. COG and its member governments play key roles in planning and outreach to reduce air pollution. COG supports ongoing efforts to ensure a safe water supply and to revitalize local waterways through wastewater and stormwater planning. It promotes energy conservation, alternative energy sources, and green building and fleet policies to help reduce regional greenhouse gas emissions. COG also promotes recycling and supports efforts to enhance and preserve forestry resources and agriculture.

COG's Water Resources Program assists local government members, and affiliated wastewater treatment and drinking water utilities, with protecting, restoring, and conserving these resources. The program also helps them address the policy and technical implications of various state and federal

initiatives that have water quality and water resource implications for the region. COG's Regional Water Quality Management Program (RWQM) addresses a wide range of technical and policy issues that affect the tidal estuary portion of the Upper Potomac River and its tributaries, and that may have implications for the region's water quality and water resources. The Community Engagement Campaign, a partnership between COG and the region's water and wastewater utilities accomplishes several efforts, including regional Drug Take Back campaigns and the Protect Your Pipes Campaign. As part of the TapIt Program, people can fill up their water bottle with tap water at hundreds of locations across the region, reducing waste from plastic bottles.

COG, through the Metropolitan Washington Air Quality Committee (MWAQC), coordinates regional air quality planning activities, reviews policies, resolves policy differences, and adopts air quality plans for transmittal to the District of Columbia, Maryland, and Virginia. MWAQC members include area elected officials, environmental directors, and state air management and transportation officials. COG has also been providing regional air quality forecasts since the 1970s, and its Clean Air Partners and DMV Climate Partners programs educate people on ways to reduce air pollution and protect their health.

COG's Climate and Energy Program is one of the nation's first initiatives to address heat-trapping emissions on a regional level. The program provides a roadmap and tools to communities seeking more sustainable options for growth and development. Communities in the region are implementing renewable energy, energy efficiency, purchasing green power, facilitating electric vehicle adoption, and other programs to help reduce greenhouse gas (GHG) emissions. The region has met its 2020 goal to reduce greenhouse gas emissions to 20 percent below 2005 levels. In November 2020, COG approved the *Metropolitan Washington 2030 Climate and Energy Action Plan*, outlining collaborative actions the region should take to meet its shared climate goals. The plan includes a new greenhouse gas emission reduction goal - a 50 percent reduction in GHG emissions below baseline levels, or 2005 emission levels, by 2030.

COG's Go Recycle campaign educates the public about the benefits of recycling, particularly in the workplace. It creates a regional impact that would be impossible for a single jurisdiction to achieve by promoting recycling on its own.

COG's Urban Forestry Program is one of planning and planting, actively enhancing the preservation of forestry resources in the region through projects and workshops with member governments in cooperation with federal, state, and local forestry program partners. Through regional forest cover analysis, the program examines gaps in the forest canopy and forest habitat to target areas for reforestation and enhancement.

COG's Green Infrastructure Program examines regional green space and open space land cover types from urban pocket parks to urban agriculture; from small forest plots to large forestlands, meadow and farmland tracts. COG produced the first comprehensive regional green infrastructure land cover maps in 2004 using 1999/2000 Landsat imagery and produced an update in 2013 using 2011 imagery.

COG's Food and Agriculture Regional Member (FARM) Policy Committee was established to provide information on the current and historical state of agriculture in metropolitan Washington and to create a regional agriculture network to link farmers, consumers, and policymakers with the goal of improving the region's food system. In addition to assisting COG in continuing its food security programming and collaboration, the committee will identify new opportunities to work together over

the longer-term to create a more resilient, connected food and farm economy across urban, suburban, and rural communities throughout the region.

Homeland Security and Public Safety

COG brings police chiefs, fire chiefs, emergency managers, and other leaders together as part of its work to strengthen regional public safety coordination, homeland security planning, and emergency communication.

COG has played a key role to significantly increase the region's ability to protect against, prepare for, and respond to natural, manmade, and terrorist-related threats. COG helps strengthen regional homeland security and emergency preparedness through:

- Coordination of regional priority setting
- Facilitating regional mutual aid and other public safety agreements
- Supporting emergency communication and coordination
- Providing decision support through leveraging subject-matter experts
- Facilitating emergency training and exercises and after-action assessments
- Directly administering approximately 20 grants to strengthen the region's emergency preparedness
- Supporting the National Capital Region Homeland Security Executive Committee (HSEC)

Throughout its history, COG has championed public safety planning and coordination, such as its ongoing support of regional mutual aid agreements. These cooperative agreements allow police, fire, and other emergency resources to be shared across jurisdictional borders and have aided regional responses from the 1968 civil disturbances following the assassination of Dr. Martin Luther King Jr. to the 9/11 terrorist attacks to the 2021 Capitol riots and presidential inauguration.

In addition to strengthening emergency response, COG brings together first responders—including the region's police and fire chiefs—to address public safety issues at the regional scale, ranging from gangs to drunk driving to fire safety. COG's police committees are a venue for officials to share best practices and innovative law enforcement strategies. COG supports police, fire/EMS, and emergency management officials as they work on communications interoperability and training. COG also convenes other public servants dedicated to ensuring safe communities, such as corrections and animal services officials.

COG has helped enhance emergency communication among officials across the region in a variety of ways. After 9/11, COG created and maintains the Regional Incident Communication and Coordination System (RICCS), a 24/7 system that helps officials communicate during emergencies. There are currently 222 District officials signed up to receive RICCS notifications. COG coordinates regional conference calls for snow or other weather-related emergencies where leaders discuss conditions and make decisions on operating statuses, such as closing government offices. COG works to ensure reliable and uninterrupted 9-1-1 service as well as citizen warning systems and emergency text and email alert systems.

Community Planning:

To shape more livable and prosperous communities, a key focus of the Region Forward Vision, the Council of Governments promotes regional cooperation on planning, the economy, and housing options for all residents. COG informs area decision-makers with population, employment, and housing forecasts, and shares best practices and data on affordable housing and homelessness. COG proposes strategies to support sound land use and high-quality development in Activity

Centers—the locations that can best accommodate the region’s growth. COG and its members also coordinate on public health and child welfare programs.

COG's Regional Planning and Analysis Program works collaboratively to support local, state, and federal planning activities. The program is responsible for developing long-range regional planning goals and integrating planning policies around land use, transportation, housing, and the environment. Long-range forecasts provide data necessary for analyzing the effects of growth, developing policy responses to regional issues, ensuring air quality conformity of transportation plans, and determining the demand for public facilities. COG's Cooperative Forecasting Program provides regularly updated population, household, and employment forecasts for use in planning and modeling activities at COG, the Transportation Planning Board, and other state, regional, and local agencies.

COG supports local land use planning and Activity Centers by analyzing growth, providing technical assistance, and sharing best practices for placemaking and development. And since transportation and land use are closely linked, COG Department of Community Planning and Services staff work with their COG Department of Transportation Planning counterparts to support better planning through efforts such as scenario planning and the Transportation Land-Use Connections Program.

COG shares housing data, best practices, and tools to help encourage the production and preservation of more affordable housing, such as its 2030 Regional Housing Targets. Through strategic partnerships, COG and its members build greater awareness of the region's affordable and fair housing needs. COG also supports the housing needs of the region's most-vulnerable population, homeless individuals, and families. COG, area governments, and homeless services providers conduct an enumeration of the region's homeless and formerly homeless population every year to assess the scale of the issue and progress on local efforts to end homelessness. COG works to support local governments in their duty to further fair housing and increase affordability through projects like the Regional Housing Equity Plan and the Housing Affordability Planning Program.

COG's Health Program supports the region’s Health Officials Committee by developing relationships with regional programs that impact public health. The program focuses on tracking regional health trends, promoting health in all policy making, and responding to specific public health concerns and emerging issues—including preparing for and coordinating during health emergencies.

COG’s Child Welfare Program helps find loving homes for area foster children. COG works with local and state child welfare agencies to bolster foster and adoptive parent recruitment and retention.

Cooperative Purchasing:

The COG Cooperative Purchasing Program reduces costs through economies of scale created through volume buying. By taking advantage of the combined purchasing power of participating jurisdictions, volume buying saves jurisdictions and their taxpayers money. The program also promotes sharing information among area purchasing officials and encourages continuing education for procurement professionals throughout the region. Through the Chief Purchasing Officers Committee, participating agencies, school boards, authorities, and commissions cooperatively bid on more than 20 different purchases, resulting in larger volume and better unit pricing. Members also have the opportunity to use the COG Rider Clause to join thousands of existing contracts and avoid the need to do in-house bidding.

Currently, the following cooperative purchasing opportunities are available for the District of Columbia to utilize and realize large cost savings:

- Road Salt (currently used by the District)
- Bottled Water
- Diesel Fuel
- Staffing Services
- Health & Wellness Program Services
- Self-Contained Breathing Apparatus
- Subscriber Radio Systems
- Public Safety Planning, Training, and Exercise Services
- Information Technology Staff Augmentation Services
- Racial Equity Education & Training Services

6. The top five priorities for the Council of Governments in 2023 include (order not indicative of importance of priority):

- 1) *Region United: Metropolitan Washington Planning Framework for 2030* – To address key, interrelated challenges and advance our region’s vision for a more prosperous, accessible, livable, and sustainable future, the Metropolitan Washington Council of Governments’ (COG) Board of Directors has set planning priorities for the next decade related to equity, transit and land use, housing, and climate change. Taken together, these priorities form a *Region United: Metropolitan Washington Planning Framework for 2030*. In 2022, the board agreed to focus on advancing this framework and identifying ways for COG to boost its members’ efforts turn these goals into action through grant and technical assistance programs, planning tools, and other resources. In 2023, COG will continue to accelerate action in these planning areas and focus on implementation at a regional and local level. For example, the Housing Affordability Planning Program (HAPP) supporting planning initiatives and projects that could increase the amount and affordability of housing near transit. It is funded through the Amazon Housing Equity Fund.
 - Elevating Equity Emphasis Areas and High-Capacity Transit Station Areas - Between 2020 and 2030, COG forecasts the region to add 406,000 more jobs, an increase of 12 percent, and 592,000 more residents, an increase of 10 percent. To plan for this growth and position the region for future success, it will be essential for area officials to take actions that elevate equity and optimize its land use and transportation systems. To that end, in October 2021, the COG Board adopted Resolutions R46-2021 and R47-2021 endorsing High-Capacity Transit Station Areas (225 locations) and Equity Emphasis Areas (350 locations) as regional planning concepts to inform future growth and investment decisions through 2030. While these concepts were initially developed for transportation planning, they are now being applied across disciplines, including health, climate and energy, and housing. For example, COG is currently developing a fair housing plan for the region to develop solutions to ensure greater housing equity.
 - Addressing the region’s housing needs – in 2019 the COG Board of Directors concluded a year-long effort with local planning and housing directors to address the region’s housing needs by adopting Regional Housing Targets. The three targets call for 75,000

additional housing units by 2030 beyond the 245,000 units already anticipated, 75 percent of the units in Activity Centers or High-Capacity Transit Station Areas, and 75 percent of the units affordable to low-and middle-income households. In 2023 COG will assess the impacts of the COVID-19 pandemic on remote work and consider the impact increased telework could have on the anticipated housing, transportation, and infrastructure needs.

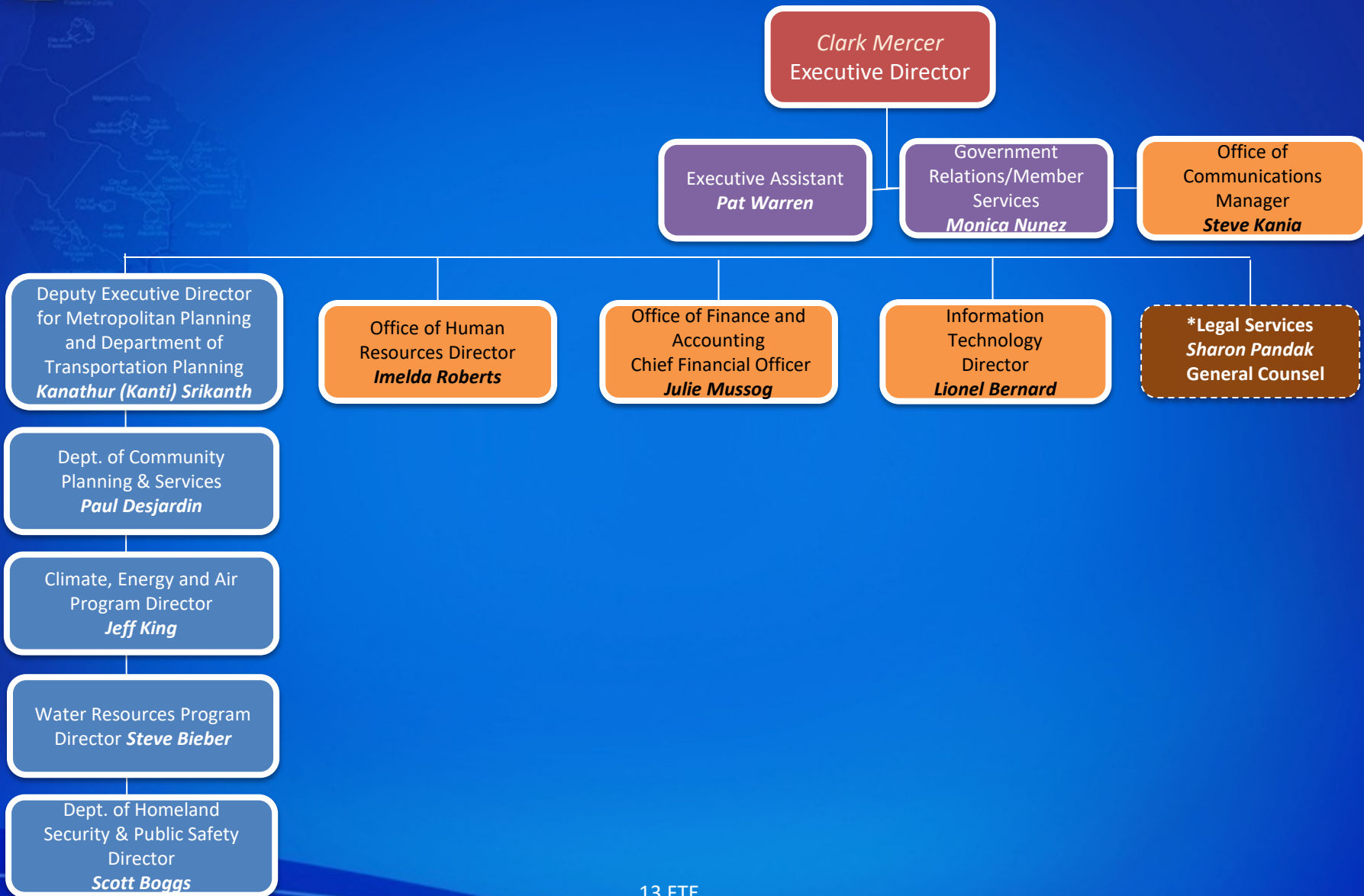
- Combatting climate change – COG staff will work towards the regional climate goal outlined in the *Metropolitan Washington 2030 Climate and Energy Action Plan* calling for a 50 percent reduction in GHG emissions below 2005 baseline emission levels. Transitioning towards zero emission vehicles and building out the regional electric vehicle (EV) infrastructure network are key GHG mitigation strategies identified in the *Metropolitan Washington 2030 Climate and Energy Action Plan*. Accelerating action on EVs and EV infrastructure also supports the board's commitment to investing in and expanding regional infrastructure. The board recognizes the need for increased collaboration to support EV plans, programs, and policies as necessary to meet regional climate goals. With the adoption of Resolution R40-2022, the COG Board (1) established a Regional Electric Vehicle Deployment (REVD) Working Group to serve as a forum for members to collaborate and coordinate action; and (2) called for the development of an EV Deployment Clearinghouse.
- 2) Advancing racial equity – racial equity is a fundamental COG value, which has been affirmed by the Board of Directors in Resolution R26-2020 approved in July 2020. The board affirms that COG’s work will be anti-racist, will advance equity, and that equity will be woven into COG’s vision, programs, and priorities. COG established the Chief Equity Officers Committee, comprised of the Chief Equity Officer or equity lead from each member jurisdiction to serve as the hub for advancing racial equity initiatives throughout the region, within COG’s member local governments, and through COG’s work. COG will continue to work to support the committee and our member jurisdictions in advancing racial equity within their local government policies and practices. COG will also be hosting a regional training series on how to advance racial equity within local government and a number of new focus area training series on applying equity in local government disciplines such as community engagement, planning, housing and finance.
 - 3) Protecting the environment - COG will continue to coordinate regional planning and policy related to improving the region’s air quality as well as protecting its waterways. Actions at the federal, state, and local levels to reduce air pollutants have led to a significant decrease in unhealth air days, from 64 in 2001 to, 8 in 2021, to only 3 in 2022. Area wastewater treatment plants, including the Blue Plains Advanced Wastewater Treatment Plant in the District of Columbia, now achieve some of the highest standards anywhere in the United States. The District of Columbia is among the region’s leaders with its Clean Rivers Project, stormwater credit trading program, and green infrastructure solutions. COG is also working closely with DC Water and other providers to ensure the region’s water supply infrastructure meets future growth.
 - 4) Transportation planning through Visualize 2045 – the TPB at COG is overseeing the update of *Visualize 2045* this year. It is the long-range transportation plan for metropolitan

Washington, helping area decisionmakers and residents “visualize” the region’s future. The federal government requires that this plan is updated every four years. In addition to projects that the region’s transportation agencies expect to be able to afford between now and 2045, the plan includes aspirational projects, programs, and policies that go beyond financial constraints to improve the region’s transportation system.

- 5) Optimizing Federal Funding and Federal Support of the Region – there are substantial amounts of federal funding opportunities available to jurisdictions through the Infrastructure Investment and Jobs Act, Inflation Reduction Act, and additional federal assistance. COG will work with members to ensure that opportunities are being taken advantage of, that endorsements and support are given to members and the region for specific initiatives, and, where appropriate, work to submit regional applications for federal awards. Additionally, COG will work with the District of Columbia and member jurisdictions to advocate for a stronger collaboration with the federal government particularly as it relates its policies on the federal workforce and its physical presence within the region.

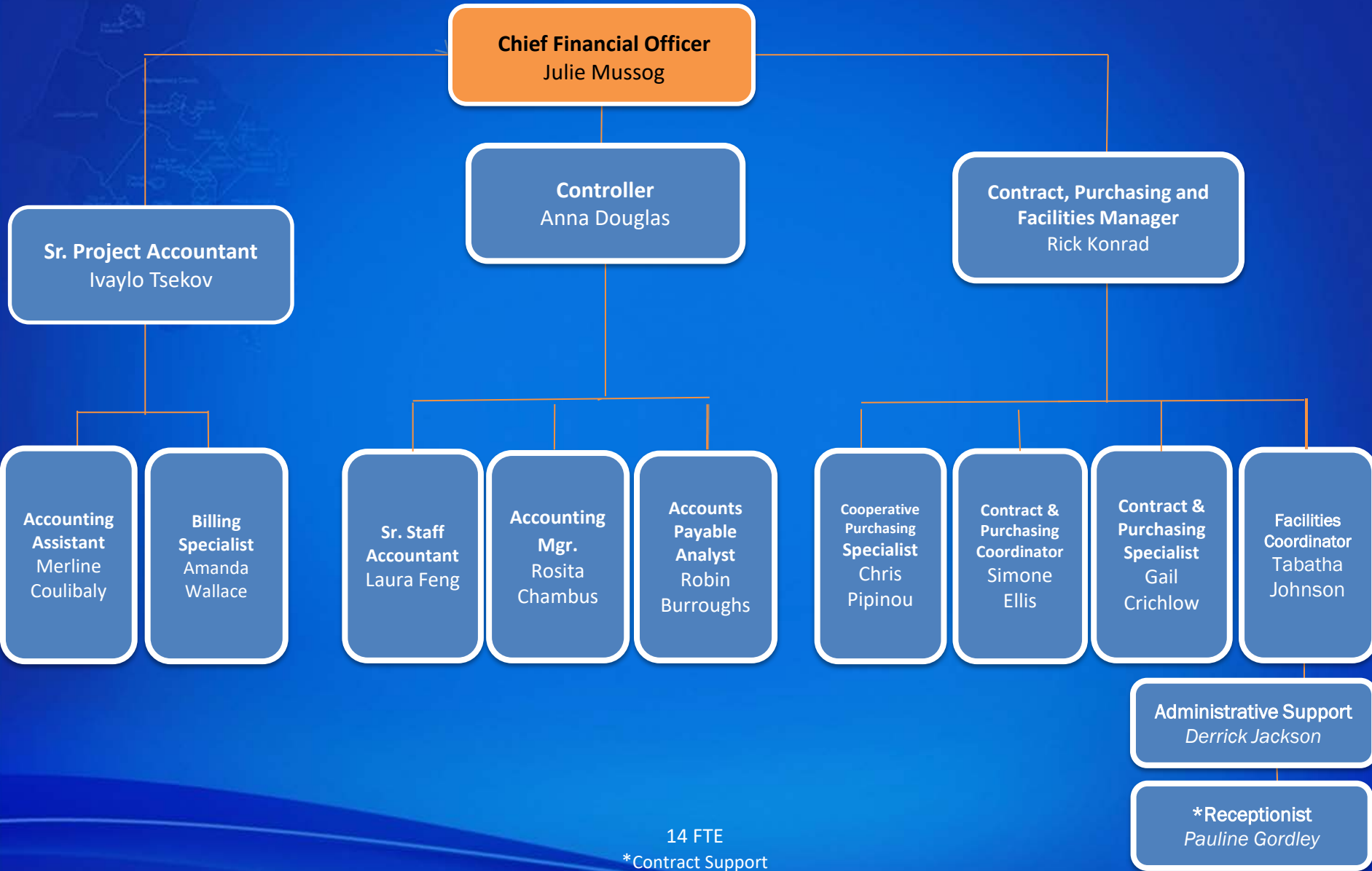


COG STAFF ORGANIZATIONAL CHART

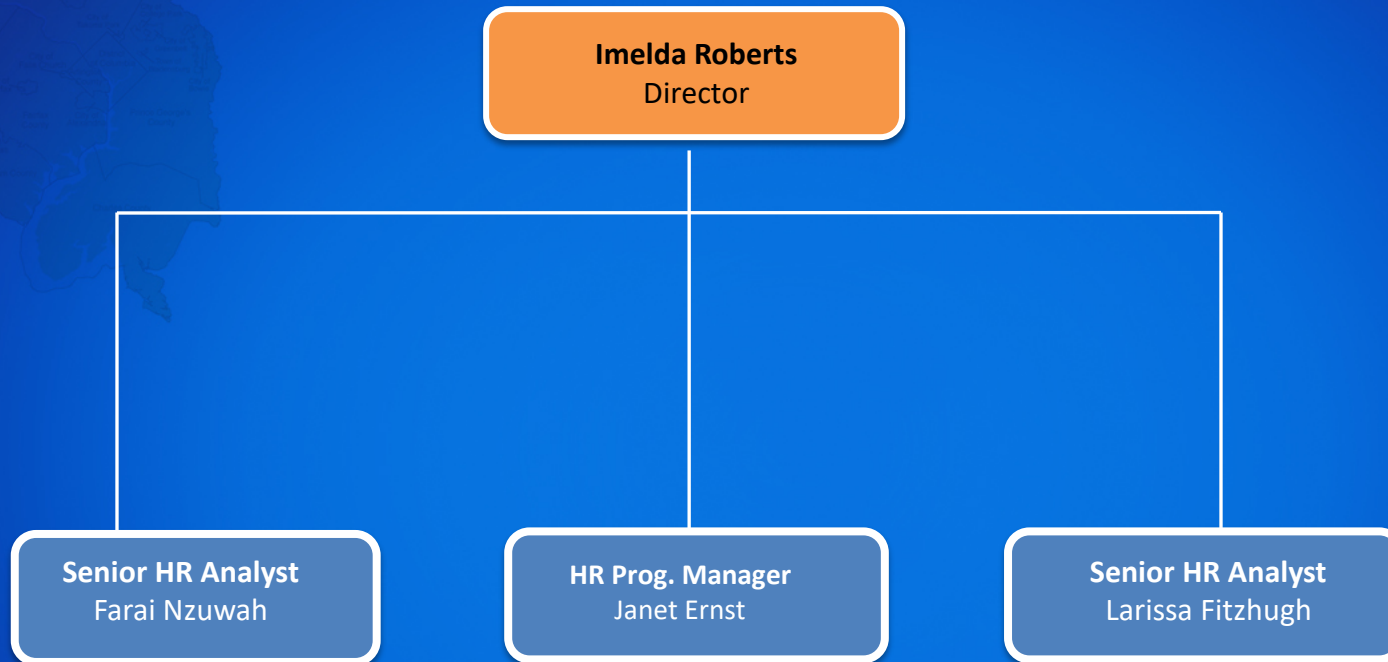


13 FTE

*Contract Support
 Contractual Legal Services
 Updated 2/2023



14 FTE
*Contract Support
Updated 2/2023

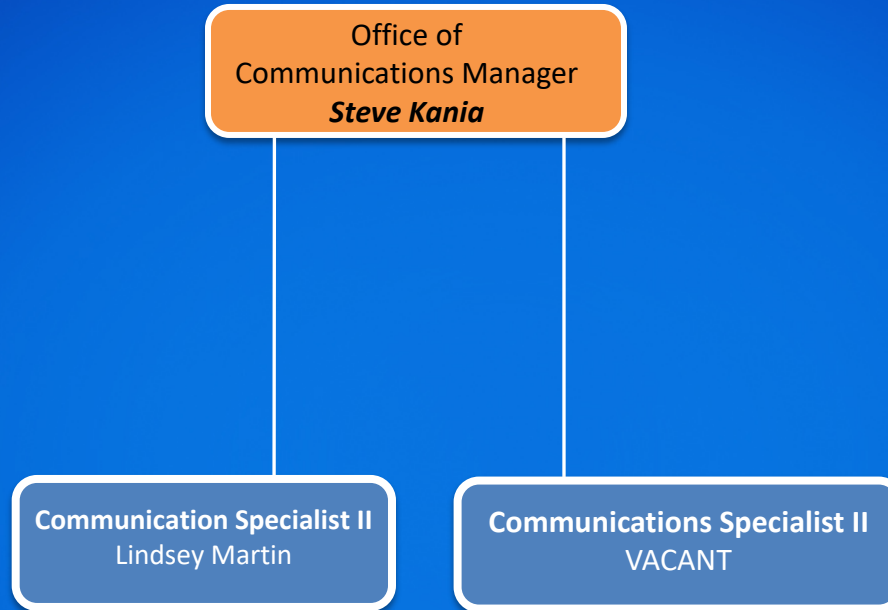


4 FTE

*Contract Support

Updated 2/2023

OFFICE OF COMMUNICATIONS



3 FTE

*Contract Support

Updated 2/2023



Director, Information Technology
Lionel Bernard

Helpdesk Operations

IT Operations Manager
Jose Lemus

Info Tech Specialist
Rizwan Ahmad

Network Operations

***Network Support**
John Austin

***Network Support**
Ted Kramer

Network Engineer
Leon Truong

Cloud Operations

Information Systems Analyst IV
Vacant

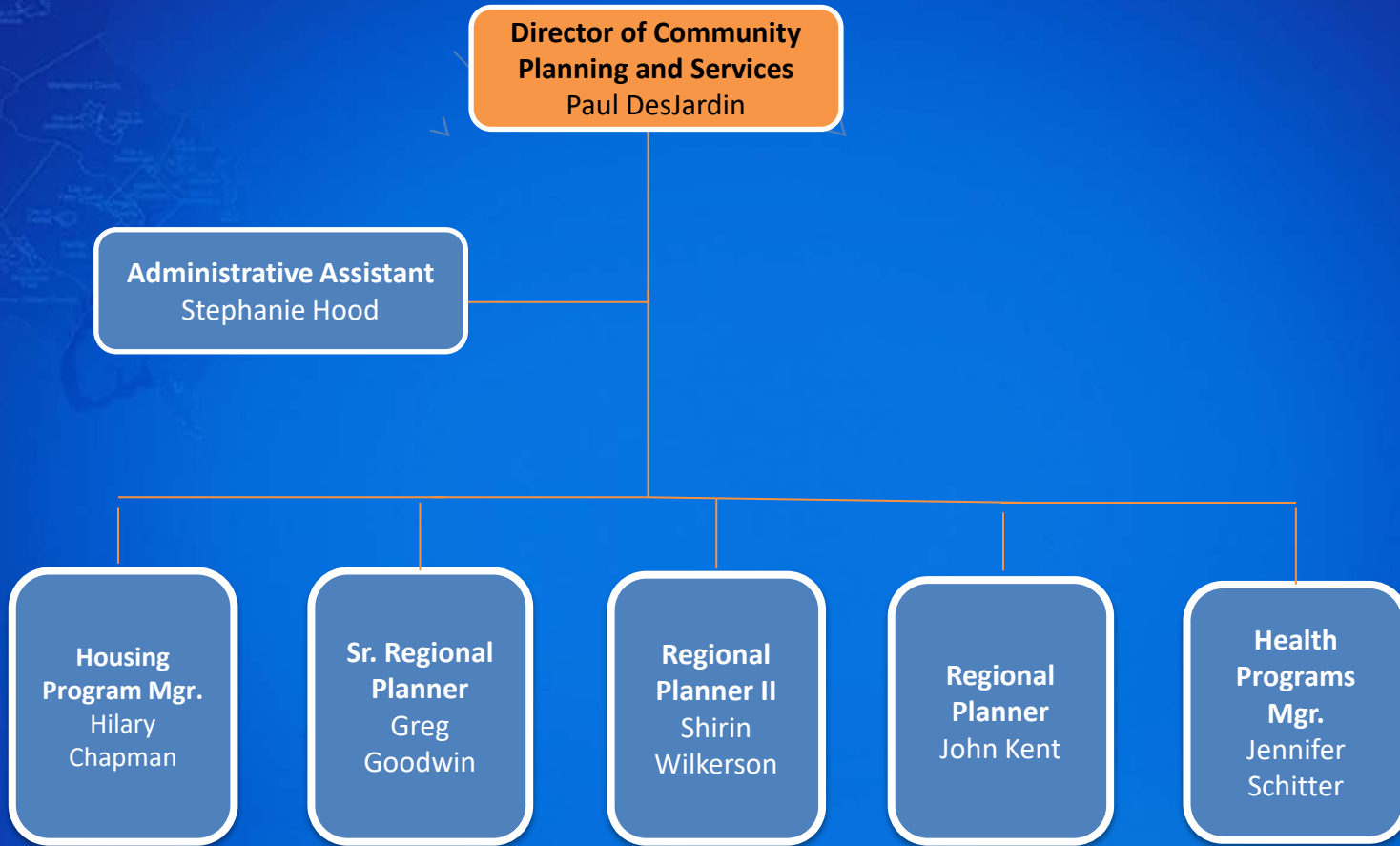
Cybersecurity Operations

Cybersecurity Technician
Dominique Richardson

6 FTE

*Contract Support

Updated 2/2023



7 FTE

*Contract Support

Updated 2/2023



Managing Director
Scott Boggs

Chief Public Safety & Health Preparedness
Scott Fisher

Homeland Security & Policy Manager
Adair Ravencraft

Planner IV
Eli Russ

Deputy Program Manager
Tim Schaible

Senior Planner
Sarah Jewell

Planner II
Jacob Graham

Planner IV
Jess Sadick

Planner III
Tyler Papazian

Planner IV
Najia Lodin

Planner II
Bezayet Nadew

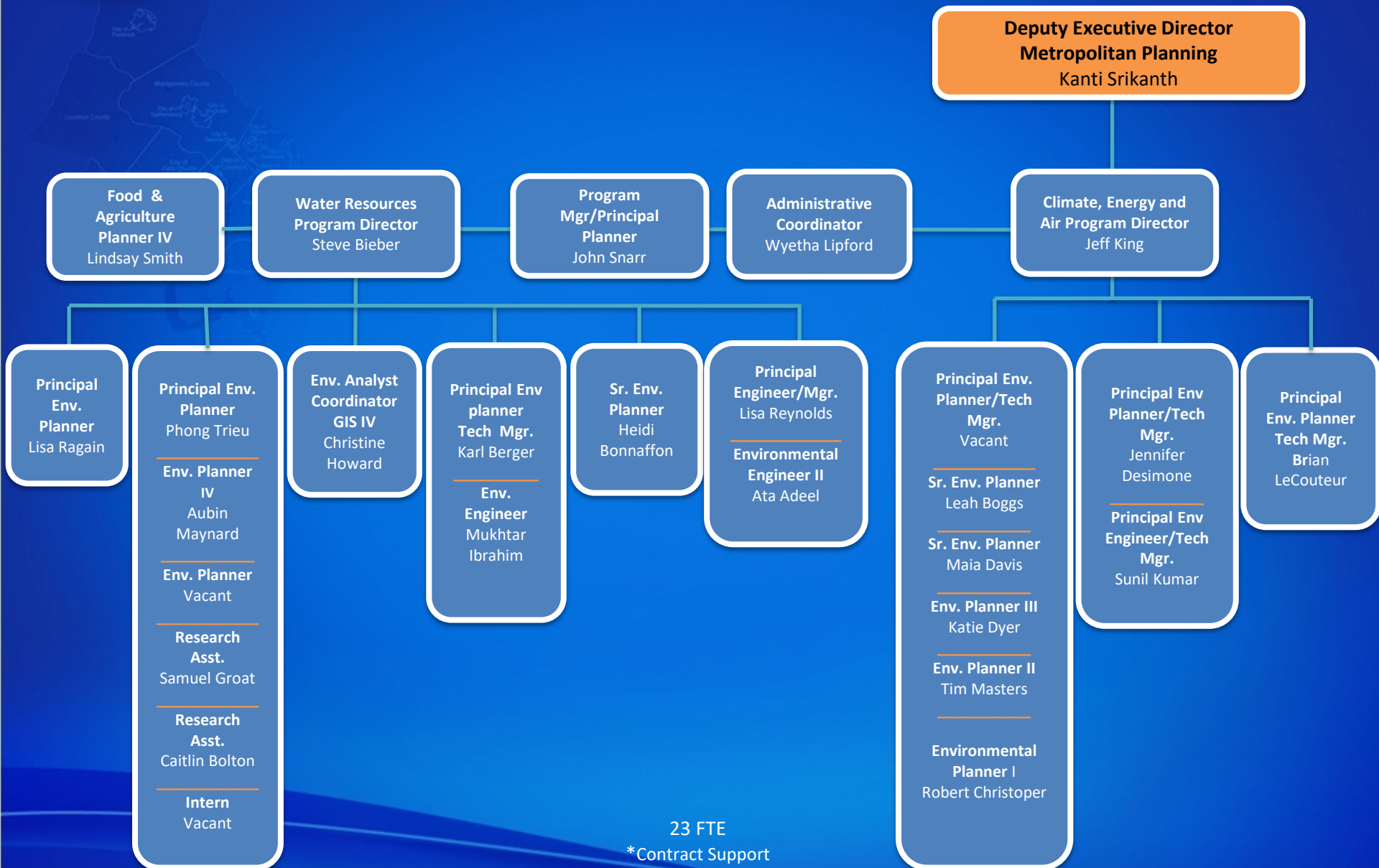
Chief
Water Resources
Steve Bieber (28%)

Principal Planner/Tech Mgr
John Snarr (28%)

DCS Admin
Stephanie Hood (8hrs)



Department of Environmental Programs Realignment Staffing Plan



23 FTE

*Contract Support
Updated 2/2023