

GOVERNMENT OF THE DISTRICT OF COLUMBIA
Office of the Deputy Mayor for Public Safety and Justice



February 26, 2024

The Honorable Brooke Pinto, Chairperson
Committee on the Judiciary and Public Safety
Council of the District of Columbia
1350 Pennsylvania Avenue, N.W.
Washington, DC 20004

Dear Chairperson Pinto,

I respectfully submit the following responses to the to the Committee on the Judiciary and Public Safety's oversight questions related to the FY23, and FY24 to date, performance of the Office of the Deputy Mayor for Public Safety and Justice (DMPSJ).

Sincerely,
Lindsey Appiah
Deputy Mayor for Public Safety and Justice

ORGANIZATION AND OPERATIONS

1. Please provide the agency's mission statement.

DMPSJ provides oversight of the 12 District agencies and the DC National Guard that comprise the public safety and justice cluster to ensure they are efficiently and effectively meeting their core, critical agency mission and functions; working together across our government to advance public safety and justice priorities; and coordinating with our local, regional, and federal partners to enhance the safety of our city.

2. Please provide a complete, up-to-date organizational chart for the agency and each division within the agency, including the names and titles of all senior personnel. Please include an explanation of the roles and responsibilities for each division and subdivision within the agency.

- a. Please include a list of the employees (name and title) for each subdivision and the number of vacant, frozen, and filled positions. For vacant positions, please indicate how long the position has been vacant.

Please see Attachment #Q4.

- b. Please provide a narrative explanation of any major changes to the organizational chart made during the previous year.

In FY23 and FY24 to date, DMPSJ hired a Chief of Staff, Senior Policy Advisor, Management Analyst, Safe Passage Program Advisor, and Special Assistant.

3. Please list each new program implemented by the agency during FY 2023 and FY 2024, to date. For each initiative please provide:

- a. A description of the initiative, including when begun and when completed (or expected to be completed);
- b. The funding required to implement the initiative;
- c. Any documented results of the initiative.

Safe Passage: In FY24, DMPSJ assumed operational lead for the District's Safe Passage program. Safe Passage supports students as they travel to and from school. For School Year 23-24, Safe Passage provides support to 48 schools in eight priority areas including one Metro station. PSJ distributed approximately \$8.5M in grant funding to four community-based organizations which funds approximately 235 staff for this school year.

Safe Passage Ambassadors – trained and trusted adults from community-based organizations – are assigned to schools and work to build relationships with school staff, students, families, and community members. Notable changes to the program model this year include redefining and providing a uniform standard of procedures for all Safe Passage Ambassadors deployed in the community and enhanced data reporting used to capture unusual incidents within Safe Passage priority areas.

Juvenile Curfew Enforcement Pilot Program: On September 1, 2024, the District launched a Juvenile Curfew Enforcement Pilot to ensure that young people are safe and to proactively connect youth and families with critical support and services. The program includes support from the Metropolitan Police Department (MPD); Department of Youth Rehabilitation Services (DYRS); Child and Family Services Agency (CFSA); Department of Behavioral Health (DBH); and Department of Human Services (DHS). Under the program, MPD brings youth in seven focus areas to DYRS, which will monitor them until they can be reconnected in the morning with a parent or guardian. This frees MPD officers of this responsibility, allowing them to return to patrol during critical hours. Previously when MPD encountered a youth in violation of curfew, an officer brought the youth to an MPD District station, where the officer will remain with the youth until they are able to locate a parent or guardian. The seven focus areas of the program include:

- District 1: Chinatown and Navy Yard
- District 3: U Street area
- District 3: Howard University/Banneker
- District 4: 14th Street between Otis and Spring Road, NW
- District 4: 4000 Georgia Avenue, NW
- District 6: 4400-4600 Benning Rd, SE
- District 7: 1300 Congress Street, SE

Safe Commercial Corridor Hub: DMPSJ supported the opening of the Safe Commercial Corridor Hub in Chinatown. The hub will be staffed by multiple outreach teams from across District government that cover public safety, human services, behavioral health, and community relations. The Chinatown hub, staffed by outreach teams, will be open Monday through Friday from 9 a.m. to 6 p.m. Staff will have direct insight and be able to respond more quickly to real-time challenges in the community. Two additional hubs are slated to open in Spring 2024.

Safe Commercial Corridors Grants Program: The Safe Commercial Corridors Grant Program was designed to promote public safety and public health through evidence-based activities for residents, workers, and visitors within the Downtown, Shaw, or Adams Morgan commercial corridors. DMPSJ will issue nearly \$1.1M in grant funding and announce the FY24 grant recipients by the end of February 2024.

4. Please provide a complete, up-to-date position listing for your agency, ordered by program and activity, and including the following information for each position:
 - a. Title of position;
 - b. Name of employee or statement that the position is vacant, unfunded, or proposed;
 - c. Date employee began in position;
 - d. Salary and fringe benefits (separately), including the specific grade, series, and step of position;
 - e. Job status (continuing/term/temporary/contract);

f. Whether the position must be filled to comply with federal or local law.

Please note the date that the information was collected.

Please see Attachment Q#4.

5. Please provide a list of all memoranda of understanding (“MOU”) entered into by your agency during FY 23 and FY 24, to date, as well as any MOU currently in force. For each, indicate the date on which the MOU was entered and the termination date (if applicable).

FY23 – MOUs

OVSJG: Programmatic Partnership
Date entered: 10/1/22
Termination date: 9/30/23

DYRS: Programmatic Partnership
Date entered: 10/1/22
Termination date: 9/30/23

HSEMA: Trauma Scene Clean-Up
Date entered: 10/1/22
Termination date: 9/30/23

FY24 – MOUs

OVSJG: Safe Passage Grant Program
Date entered: 10/1/23
Termination date: 9/30/24

DYRS: Programmatic Partnership
Date entered: 10/1/23
Termination date: 9/30/24

6. Please provide a list of each collective bargaining agreement that is currently in effect for agency employees.

a. Please include the bargaining unit (name and local number), the duration of each agreement, and the number of employees covered.

N/A

b. Please provide, for each union, the union leader’s name, title, and his or her contact information, including e-mail, phone, and address if available.

N/A

7. Please provide the agency’s FY 2023 Performance Accountability Report.

Please see Attachment Q#7.

BUDGET AND FINANCE

8. Please provide a chart showing the agency's approved budget and actual spending, by division, for FY 2023 and FY 2024, to date. In addition, please describe any variance between fiscal year appropriations and actual expenditures for each program and activity code.

Please see Attachment Q#8A for FY23. Please see Attachment Q#8B for FY24.

9. Please list any reprogrammings, in, out, or within, related to FY 2023 or FY 2024 funds. For each reprogramming, please list:
- The reprogramming number;
 - The total amount of the reprogramming and the funding source (i.e., local, federal, SPR);
 - The sending or receiving agency name, if applicable;
 - The original purposes for which the funds were dedicated;
 - The reprogrammed use of funds.

Please see Attachment Q#9 for FY23. DMPSJ has no reprogrammings in FY24, to date.

10. Please provide a complete accounting for all intra-District transfers received by or transferred from the agency during FY 2023 and FY 2024, to date, including:
- Buyer agency and Seller agency;
 - The program and activity codes and names in the sending and receiving agencies' budgets;
 - Funding source (i.e. local, federal, SPR);
 - Description of MOU services;
 - Total MOU amount, including any modifications;
 - The date funds were transferred to the receiving agency.

Please see Attachment Q#10A for FY23. Please see Attachment Q#10B for FY24.

11. Please provide a list of all MOUs in place during FY 2023 and FY 2024, to date, that are not listed in response to the question above.

DMPSJ does not have any MOUs apart from those listed in response to the above question.

12. Please identify any special purpose revenue accounts maintained by, used by, or available for use by your agency during FY 2023 and FY 2024, to date. For each account, please list the following:
- The revenue source name and code;
 - The source of funding;
 - A description of the program that generates the funds;

J&PS Performance Oversight Responses (FY23-24)

DMPSJ

- d. The amount of funds generated by each source or program in FY 2023 and FY 2024, to date;
- e. Expenditures of funds, including the purpose of each expenditure, for FY 2023 and FY 2024, to date.

DMPSJ does not have any special purpose revenue accounts.

13. Please provide a list of all projects for which your agency currently has capital funds available. Please include the following:
 - a. A description of each project, including any projects to replace aging infrastructure (e.g., water mains and pipes);
 - b. The amount of capital funds available for each project;
 - c. A status report on each project, including a timeframe for completion;
 - d. Planned remaining spending on the project.

DMPSJ does not have any capital funds.

14. Please provide a complete accounting of all federal grants received for FY 2023 and FY 2024, to date, including the amount, the purpose for which the funds were granted, whether those purposes were achieved and, for FY 2023, the amount of any unspent funds that did not carry over.

DMPSJ did not receive any federal grants in FY23 or in FY24 to date.

15. Please list each contract, procurement, lease, and grant (“contract”) awarded, entered into, extended and option years exercised, by your agency during FY 2023 and FY 2024, to date. For each contract, please provide the following information, where applicable:
 - a. The name of the contracting party;
 - b. The nature of the contract, including the end product or service;
 - c. The dollar amount of the contract, including budgeted amount and actually spent;
 - d. The term of the contract;
 - e. Whether the contract was competitively bid or not;
 - f. The name of the agency’s contract monitor and the results of any monitoring activity;
 - g. Funding source;
 - h. Whether the contract is available to the public online.

Please see Attachment Q#15 for FY23. There have been no contracts, procurements, or leases in FY24, to date.

16. Please provide the details of any surplus in the agency’s budget for FY 2023, including:
 - a. Total amount of the surplus;

\$1.037M

- b. All projects and/or initiatives that contributed to the surplus.

The surplus dollars were the result of the failure to award a contract pursuant to a solicitation issued for an Independent Project Executive to manage recommendations from the 2021 report from SNA International related to the Department of Forensic Sciences' loss of accreditation. Despite extensive work on the solicitation, no vendors applied and thus no award was made.

17. For FY 2023 and FY 2024 to date, please provide the number of contracts and procurements executed by your agency. Please indicate how many contracts and procurements were for an amount under \$250,000, how many were for an amount between \$250,000-\$999,999, and how many were for an amount over \$1 million.

2023

Value	Number of Contracts / Procurement
\$0 to \$249,999	2
\$250,000-\$999,999	0
\$1,000,000 or greater	0
Total	2

There are no procurements in FY24, to date.

LAWS, AUDITS, AND STUDIES

18. Please list and describe any ongoing investigations, audits, or reports on your agency or any employee of your agency, or any investigations, studies, audits, or reports on your agency or any employee of your agency that were completed during FY 2023 or FY 2024, to date.

To DMPSJ's knowledge, there were no investigations, audits, or reports on DMPSJ or any of its employees in FY 2023 or FY 2024, to date.

19. Please list any reports the agency is required by Council legislation to prepare and whether the agency has met these requirements.

- a. Are there any required regular reports that the agency believes are unduly burdensome and/or underutilized by the Council or the public? If so, please provide details on each such report and, to the extent feasible, an estimate of the budget and/or person-hours required to prepare each report.

DMPSJ is required to produce the Felony Crime Report; however, DMPSJ has not met this requirement as the necessary data for the production of the report is outside of DMPSJ's possession and control. There have been significant delays in obtaining the data necessary for completion.

20. Please list all lawsuits filed in FY23 or FY24, to date that name the agency as a party, and provide the case name, court where claim was filed, case docket number, and a brief description of the case.

To DMPSJ's knowledge, DMPSJ is not named in any lawsuits filed in FY23 or FY24 to date.

21. Please list all settlements entered into by the agency or by the District on behalf of the agency in FY 2023 or FY 2024, to date, including any covered by D.C. Code § 2-402(a)(3), and provide the parties' names, the amount of the settlement, and if related to litigation, the case name and a brief description of the case. If unrelated to litigation, please describe the underlying issue or reason for the settlement (e.g. administrative complaint, etc.).

There have been no settlements executed by DMPSJ or by the District on behalf of the DMPSJ, of any amount, in FY23 or FY24 to date.

22. Please list any administrative complaints or grievances that the agency received in FY 2023 and FY 2024, to date, broken down by source. Please describe the process utilized to respond to any complaints and grievances received and any changes to agency policies or procedures that have resulted from complaints or grievances received. For any complaints or grievances that were resolved in FY 2023 or FY 2024, to date, describe the resolution.

DMPSJ did not receive any administrative complaints or grievances in FY23 or FY24, to date.

WORKPLACE ISSUES AND EQUITY

23. Please describe the agency's procedures for investigating allegations of sexual harassment or misconduct committed by or against its employees. List and describe any allegations received by the agency in FY 2023 and FY 2024, to date, and whether and how those allegations were resolved.

DMPSJ's procedures for investigating allegations of sexual harassment/misconduct are in alignment with Mayor's Order 2023-131. There were no allegations received in FY23 and FY24, to date.

RACIAL EQUITY

24. The District defines racial equity as "the elimination of racial disparities such that race no longer predicts opportunities, outcomes, or the distribution of resources for residents of the District, particularly for persons of color and Black residents." What are three areas, programs, or initiatives within your agency where you see the most opportunity to make progress toward racial equity?

- **Reducing homicides in the District is critical to addressing racial disparities - in CY 2023, of the 274 homicides, 226 were black men (199 black men killed in shootings) and 25 were black women (21 black women killed in shootings).**
- **Expanding the eligibility for Safe Commercial Corridors Grant Program would ensure community-based organizations providing services in all eight Wards can apply for the funding that supports improving public safety and public health.**
- **Safe Passage plays a critical role in ensuring students can travel to and from school safely. The program has a role in eliminating barriers that prevent youth from**

missing school – being in school is not only critical for learning outcomes but is one of the safest places for our students during the day.

25. In FY23 and FY24, to date, what are two ways that your agency has addressed racial inequities internally or through the services you provide?

DMPSJ’s primary responsibility is to work with cluster agencies to ensure they are meeting District-wide and agency specific goals and applicable statutes, rules, and regulations related to accessibility, including, but not limited to, those related to language access, accommodations for those with disabilities, and racial and economic equity and access.

Along with the Performance Team, DMPSJ staff participate in the review of all key performance indicators related to accessibility, with the OHR on broader access and accessibility indicators, and the Office of Racial Equity (“ORE”) on racial equity strategic initiatives that are indicated by agency performance staff. This process includes recommending and reviewing data or metrics to assess effectiveness, and meeting with cluster agencies to provide feedback and support to ensure agencies meet these key District priorities.

DMPSJ brought information and resources directly to some of the most at-risk communities in the District through the 202 for Peace campaign and resource pop-ups. The 202 for Peace campaign was aimed at increasing awareness about ways the community can partner with the District to reduce violence; the resource pop ups brought targeted agency resources, including rent assistance, TANF and SNAP support, employment resources, public safety services, and juvenile and recreation programs.

The Office of Racial Equity participated in the review of grant applications for the FY24 Safe Commercial Corridor Grant Program.

AGENCY-SPECIFIC QUESTIONS

26. What work has DMPSJ done in FY23 and FY24, to date, to improve coordination between agencies under its purview with regard to efforts aimed at reducing violent crime?

The District’s number one priority is reducing crime and DMPSJ spent FY23 and year to date FY24, facilitating coordination between agencies not only within the public safety cluster, but also across other clusters, across DC Government, and critical federal partners. The following groups share information with one another:

- Violence interrupters (daily call); violence interrupters and other violence prevention programs (weekly meeting)**
- Schools, violence interrupters and Safe Passage program (daily call); as well as schools, law enforcement and Safe Passage program (separate daily call)**
- Violence interrupters/violence prevention programs and agencies providing wraparound services and supports (ongoing/as needed)**

- **Violence interrupters/violence prevention programs and community-based organizations, community outreach workers and community members (ongoing/as needed).**
- **Cluster representatives that are members of the Criminal Justice Coordinating Council (CJCC): DMPSJ, DOC, DYRS, MPD, OVSJG, and ONSE. CJCC facilitates information sharing and collaboration, conducts research and analysis, and provides training and technical assistance on behalf of its District and federal member agencies.**
- **Cluster agency leadership are in constant communication to ensure coordination between agencies to reduce violent crime, most notably MPD, DYRS, ONSE, and DOC.**

In FY23 and FY24, to date, DMPSJ has led:

- **The District's juvenile critical incident response protocol (juvenile critical incidents include homicides, shootings, or stabbings with a victim <18 years old; violent incidents with a victim <12 years old; and major violent incidents within 500 feet of a school) as incident commander. Based on the incident, DMPSJ engages with the following agencies that have roles and responsibilities in the protocol: MOCRS, DYRS, ONSE, DPR, OAG, OGVP, DME, DCPS, DBH, and CFSA.**
- **In FY23, the Multiagency Public Safety Taskforce supported various neighborhoods on Wednesday and Thursday afternoons by bringing together District agencies and our federal supervisory partners to address a host of concerns from illegal dumping to abandoned vehicles and more. In Calendar Year 2024, the Multiagency Public Safety Taskforce is a force multiplier for MPD's Targeted Homicide Reduction Partnership Plan, Operation THRIVE ("Targeted Homicide Reduction through Intervention and Violence Elimination"). Operation THRIVE is focused on reducing homicides in 2024 by coordinating resources in areas most impacted by homicide to protect life and stabilize neighborhoods historically plagued by violence. This is a whole-of-government approach and strategic deployment of personnel and resources in neighborhoods affected most severely by non-domestic homicides and contact shootings, Rosedale, Anacostia, and Washington Highlands.**
- **The Multiagency Nightlife Task Force brings a whole of government approach to address identified violent crime, quality of life, nuisance activities, and regulatory concerns that were occurring in three identified nightlife areas: U Street NW, H Street NE, and the Connecticut Avenue NW corridors.**
- **The Public Safety Go Teams which consisted of non-law enforcement government employees – credible messengers, community engagement specialists, staff from the Mayor's Office of Community Relations and Services, and others that were assigned to hotspot neighborhoods across the District. Deployed during Fourth of July (more than 25 locations) and Halloween, the goal was to engage with residents to provide information and resources and help de-escalate any conflicts or**

negative activities in the identified neighborhoods. This effort will continue in calendar year 2024.

- **The Resource Pop-Ups meet the needs of at-risk youth. These Pop-Ups were held in Spring and Summer 2023 at Anacostia High School, Kelly Miller Middle School, Cardozo Education Campus, LeDroit Park, Woodland, Kipp DC College Prep, Kramer Middle School, Sousa Middle School, and HD Woodson High School. The DMPSJ Pop-Ups provided students access to District agencies and community organizations to share details on signing up for the summer youth employment program to human services programs that can be helpful at home. The Pop-Ups also provide an opportunity to foster relationships between students and trusted public safety officials that work in their neighborhoods. This effort will continue in calendar year 2024.**

During FY 23 and year to date FY24, DMPSJ met with principals and school leaders, ANCs, criminal justice system partners, business leaders, community-based organizations, and residents in all eight wards. DMPSJ supported Mayor Bowser in the following community meetings on public safety: School Leaders Public Safety Meeting (January 11, 2023); ANC Public Safety Meeting (January 21, 2023); and Public Safety Summit (May 10, 2023). During those meetings, residents offered a host of ideas of how they can contribute to the safety of the District, but they have also been clear that accountability for everyone, including those who do harm by committing crime, must be prioritized.

In addition to programmatic efforts to reduce violent crime, DMPSJ examined the District's legislative landscape after residents expressed that they wanted accountability and solutions to fill the gaps and challenges in our public safety and justice ecosystem. In May 2023, Mayor Bowser introduced the Safer Stronger Amendment Act of 2023 and in October 2023 Addressing Crime Trends Now Act of 2023. Many of the provisions included in Mayor Bowser's legislative proposals are part of Secure DC Omnibus Amendment Act of 2024.

27. Please provide an update on DMPSJ's work to implement the recommendations from the Gun Violence Strategic Reduction Plan commissioned by the Criminal Justice Coordinating Council in 2022.

Reducing gun violence is one of the Bowser Administration's highest priorities. The District has invested very significant resources into a multipronged public safety approach that invests in law enforcement, prevention efforts, youth programming, rehabilitation, and re-entry. Indeed, the City Violence Prevention Index conducted by the Community Justice Action Fund recently found that the District was at the national forefront of violence prevention investments. The majority of the NICJR Strategic Plan's recommendations have been implemented into our existing gun violence prevention strategies. Perhaps most importantly, we are actively working to improve coordination and alignment across agencies and programs. We are seeing some encouraging results from those efforts, but we still have much more to do.

Please see Attachment Q#27 for more specific details on implementation.

28. Please provide a copy of the plan submitted by DMPSJ to the City Administrator in response to Mayor’s Order 2023-061, “Districtwide Review of Violence Reduction Programs.”

Please see Attachment Q#28.

29. As you know, the Prioritizing Public Safety Emergency Amendment Act of 2023 required DMPSJ to coordinate a “Coordination Meeting/Intervention Services Shooting Review” twice monthly to review shooting incidents and identify avenues for outreach and engagement with high-risk individuals involved in the shootings.
- a. Please provide the date of each such meeting held to date.
 - b. Which agencies are represented in the meetings?
 - c. Are ONSE and/or Cure the Streets grantees included in the meetings?
 - d. Does DMPSJ collect data on outcomes of these meetings?
 - e. Please describe the outcomes of the meetings to date. In particular, how many individuals have been engaged in connection with a Shooting Review?
 - f. What steps has DMPSJ taken ensure that relevant agencies and/or organizations follow up on action items from the meetings?

DMPSJ facilitates a weekly coordination meeting with violence interruption organizations, and which also includes representatives from ONSE and CURE, to review previous week’s shooting information. This call usually occurs on Mondays in order to provide time for the violence interrupters to gather and share information that DMPSJ then shares with law enforcement and other partners on the weekly shooting review meeting.

DMPSJ also facilitates a weekly shooting review meeting with law enforcement and supervisory agencies. This call does not include violence interruption organizations. The following organizations are represented MPD, DMPSJ, PSA, CSOSA, CSSD, DYRS, and ONSE.

Weekly Shooting Review:

Nov 29, 2023	Dec 6, 2023	Dec 13, 2023	Jan 3, 2024
Jan 10, 2024	Jan 17, 2024	Jan 24, 2024	Jan 31, 2024
February 7, 2024	February 21, 2024		

DMPSJ ensures agencies are working together in a coordinated fashion to reduce and prevent violence to share insights and develop comprehensive approaches to reduce the incidence and impact of gun violence. DMPSJ tracks retaliatory violence from shootings and has ongoing meetings and follow up with partners; information obtained over the course of the previous week is reviewed again at the start of the coordination and shooting

review meetings. Interactions with individuals who may participate in retaliatory violence is documented and tracked as a part of violence interrupters' work.

Please see Attachment Q#29.

30. As you know, the Comprehensive Homicide Elimination Strategy Task Force (CHESTF) effectively dissolved last year after struggling to maintain a quorum for years. CHESTF never submitted the final report it was tasked with producing. Please discuss DMPSJ's perspective on CHESTF and on the Task Force's dissolution.

There are already a significant number of task forces, boards, commissions, working and advisory groups focused on violence reduction. Establishing quorum in many of these bodies is challenging because of the vast number of these groups consisting of many of the same entities/members. This is certainly true of this task force which consists of 20 members. The CHESTF was tasked with developing a report on successful violence prevention and intervention strategies that can be used to eliminate homicides in the District of Columbia. This work is being done by a host of other entities, including MPD that is leading homicide reduction efforts, our Violence Fatality Review Committee that reviews and makes recommendations on how to reduce fatal violence including homicide, the CJCC that does work on gun violence reduction and gun homicides are the largest category of homicide in the District, and a host of other evaluations of prevention and intervention strategies currently being used in the District. This is a prudent time to streamline work in order to lead to efficient, effective strategies and outcomes.

31. How is DMPSJ working to coordinate to the work of the various violence prevention and interruption personnel in the District, such as ONSE's violence interrupters, Cure the Streets' violence interrupters, DYRS's Credible Messengers, DPR's Roving Leaders, and the Hospital-Based Violence Intervention Program?

Throughout FY23, DMPSJ worked with a contractor to evaluate the structure of our violence prevention and interruption and to make recommendations on the development of framework for a cohesive approach for the District's credible contact continuum that incorporates the range of violence prevention and interruption programs. This work was foundational because while each entity has a role in reducing violence, the model, mission, strategy, and audiences can and may be different. DMPSJ is currently working to ensure communication and coordination between various entities as appropriate. Examples include DMPSJ facilitation of the juvenile critical incident protocol, which incorporates various violence and prevention interruption personnel following an incident with a youth, coordination of information sharing between violence interrupters and Safe Passage workers, and activation of Safety Go Teams and Resource Pop-Up events, which include all of above-listed personnel in execution.

32. Please provide an update on any outcomes of DMPSJ's review of the District's violence prevention and intervention programs pursuant to Mayor's Order 2023-061.

As a result of the review conducted pursuant to Mayor's Order 2023-061, DMPSJ recommended standardized contracts and grants requirements across the credible contact continuum to ensure effective program implementation, responsible stewardship of

taxpayer funds, and increase accountability; standardized performance metrics; and standardized outcome goals. The applicable grants requirements were included in the Safe Passage grants administered by DMPSJ; we are now working with ONSE to incorporate these recommendations in future requests for proposals and grant agreements.

33. Please describe the working relationship between DMPSJ, ONSE, and Cure the Streets.

DMPSJ works with ONSE and Cure the Streets to share information and build relationships necessary to reduce shootings in the District on a regular basis; this includes working with both ONSE and Cure the Streets on coordination meetings and also on weekly meetings related to a host of topics including conflict mapping and summer violence prevention planning.

34. What efforts has DMPSJ made to improve coordination between the ONSE and Cure the Streets violence interruption programs in FY23 and FY24 to date?

DMPSJ has focused on both fostering collaboration and communication with OAG leadership through regular meetings aimed at both discussing programmatic alignment where possible but also at the operational level by integrating Cure the Street representative into critical incident calls facilitated by DMPSJ in the immediate aftermath of a shooting and weekly shooting coordination calls.

35. Does DMPSJ participate in the “CVI Joint Strategy Meetings” that were previously described to the Committee in ONSE’s 2023 performance oversight responses?

No, PSJ facilitates the weekly shooting reviews and participates in meeting with violence interruption organizations. As it pertains to CVI meetings, in FY23 through FY24, to date, the ONSE coordinates with the Office of the Attorney General (OAG)’s Cure the Streets program. The two organizations join in a weekly Community Violence Intervention (CVI) meeting, which helps support the need for information sharing that informs programming in priority areas.

36. As you know, DMPSJ is required to produce annual reports analyzing trends in felony crime statistics. DMPSJ has not produced these annual reports in recent years. Does DMPSJ have plans to resume producing these reports?

DMPSJ did not receive necessary data from the Courts to complete the report; DMPSJ does not plan to resume producing these reports as the statutory requirement of the felony crime report has been shifted to the Criminal Justice Coordinating Council (CJCC).

37. Please discuss DMPSJ’s efforts to improve data collection and analysis by the various violence prevention and interruption programs during FY23 and FY24, to date. What is the status of DMPSJ’s work on establishing consistent metrics for violence prevention and interruption programs?

As discussed above, DMPSJ created a list of standardized performance metrics and outcome goals to be used to assess the effectiveness of violence prevention and intervention programs. The metrics are focused around engagement; progress on individualized service plans; increased safety planning and risk assessment; provider compliance; resource referrals and access to support services; violence intervention, mediation and restorative justice success; monthly status update narrative; reduced recurrence of violence; timely response and crisis management; recidivism; changes in attitudes and beliefs; improved conflict resolution skills; training; and participant satisfaction and feedback.

Additionally, DMPSJ tracks quarterly data on the violence intervention programs, including crime comparisons in relation to the city overall, shootings by CBO/provider, and violent crime/shootings by priority community.

38. Please discuss DMPSJ's efforts to address juvenile crime in FY23 and FY24, to date.

The impact of violent crime on District juveniles in FY23 and FY24 to date is unacceptable whether the juvenile is a victim or perpetrator. From January 1, 2023, to December 31, 2023, there were a total of 109 youth gunshot wound victims (16 fatal and 93 non-fatal). In calendar year 2023, for the 143 of the 552 (26%) juveniles arrested for violent crimes in 2023, that was their first arrest.

In FY23 and FY 24 to date, DMPSJ continues to serve as the incident commander (IC) for the District's juvenile critical incident response protocol that was established by DMPJ in November 2022. The protocol streamlines District agencies' efforts surrounding youth involvement in violence. In its role as IC, DMPSJ reports to Senior Leadership on the following, in accordance with outlined protocol procedures:

- Preliminary incident information- date/time of location, name and status of victim, school and attendance information, family information (home address, parent(s), siblings).**
- Coordinated agency response and ongoing status of implementation of protocol procedures (*exclusive of investigatory/law enforcement relevant information).**
- Any relevant follow-up as needed.**
- Communicate information relevant/helpful to investigation of incident to MPD.**

Additionally, DMPSJ has participated in the juvenile justice subcommittee of the CJCC to share information, data and solutions aimed at reducing juvenile violence.

Finally, DMPSJ is working with DME and DMHHS to review programmatic and policy updates aimed at reducing truancy.

39. Has DMPSJ partnered with the Deputy Mayor for Health and Human Services (DMHHS) on DMHHS's "211 Warmline"? If so, please describe DMPSJ's role.

DMPSJ's role in the 211 warmline is that a cluster agency, the Office of Unified Communications (OUC), answers the call made to 211. The information from the call is

provided to Child and Family Services (CFSA) for further review and evaluation. DMPSJ has no role in the warmline beyond OUC's support.

40. Regarding the Juvenile Curfew Enforcement Pilot Program implemented by the executive last fall:

- a. Is the Program still in place? Are there plans to either phase out or expand the Program?
- b. According to DMPSJ's website,¹ between September 2, 2023 and January 22, 2024, a total of 50 youth were transferred by MPD to DYRS under the Program. Has DMPSJ collected data on outcomes for these individuals beyond that listed on the webpage?

Yes, the curfew enforcement program is in place and there are currently no plans to expand the program. In September 2023, the District launched an enhanced juvenile curfew enforcement pilot program in seven focus areas, one in each District of the Metropolitan Police Department (MPD). Focus areas were selected by MPD and are areas that experienced a substantial increase in the number of young people involved in criminal conduct such as robberies or carjackings in 2023. The program includes support from MPD, Department of Youth Rehabilitation Services, Child and Family Services Agency (CFSA), Department of Behavioral Health, and Department of Human Services.

Since the start of the program, MPD has transferred 57 youth to DYRS custody that were in violation of curfew – 39 youth were released to a parent or guardian, 12 youth were released to CFSA, and six youth were released to MPD.

DMPSJ has not collected data on outcomes for these individuals beyond that listed on our website.

41. Please describe DMPSJ's cross-cluster work with the Deputy Mayor for Health and Human Services on public safety issues.

DMPSJ works often with the Deputy Mayor for Health and Human Services (DMHHS) on a variety of programmatic and policy efforts – from the perception that the need for human services supports is a public safety issue to collaborating on specific resident situations where there is an actual public safety nexus.

Examples of partnership between DMPSJ and DMHHS include:

- **Juvenile critical incident protocol - CFSA and DBH participate in the group that is included when the protocol is activated when a juvenile is a victim of a homicide/stabbing/shooting, critical violent incidents in or within 500 feet of a school, and incident involving a child under 12 years old.**
- **Juvenile curfew enforcement pilot program - DMPSJ partnered with DMHHS on the launch of the juvenile curfew enforcement program since the youth may need CSFA, DBH, or DHS support.**

¹ [See here.](#)

- **Safe Commercial Corridor Hubs – many of the concerns coming from the community are human services in nature. The Chinatown Hub will be staffed with representatives from MPD, Mayor’s Office of Community Relations and Services (MOCRS), Mayor’s Office of Nightlife and Culture (MONC), Mayor’s Office of Asian Pacific Islander Affairs (MOAPIA), DHS, and DBH.**

42. What work has DMPSJ done in FY23 and FY24, to date, to coordinate between the Department of Behavior Health (DBH) and MPD regarding DBH’s Community Response Team?

DMPSJ is not involved in the daily program administration of DBH’s Community Response Team and defers responses to agencies.

43. Please provide an update on the Mental Health Emergency Dispatch Program, DMPSJ’s role in administering and/or overseeing the program, and the operation of the program from FY21 through FY24, to date.

- a. How many 911 calls were routed through this program to DBH’s Community Response Team per month in FY23?
- b. What percentage of 911 calls were routed to the Community Response Team per month in FY23?
- c. Please discuss DMPSJ’s thoughts on outcomes of this program, to date, and the potential for future expansion of the program.

DMPSJ does not have a role in the administration of the program and defers responses to agencies.

44. What are DMPSJ’s goals for improving reentry, and what does DMPSJ see as the major policy and operational issues the District must address in this area? Please discuss how DMPSJ has worked with MORCA on these issues in FY23 and FY24, to date.

Mayor Bowser believes that the District is a second chance city. DMPSJ works with MORCA who serves as the District of Columbia’s coordinating and advisory agency for reentry. MORCA’s efforts seek to remove barriers to reentry and empower residents to break the cycle of recidivism. As shared in Director Carey’s performance hearing testimony, during FY23 MORCA assisted a total of 4,272 clients. In FY24, MORCA has provided services to approximately 800 clients to date.

A few areas to highlight:

- **MORCA’s partnership with Court Services and Offenders Supervision Agency (CSOSA) connects residents with resources geared towards enhancing employability, securing identification documents, facilitating substance abuse treatment, addressing traffic ticket debt, and more. MORCA staff conducted bi-weekly outreach meetings with the client, and intake sessions at the Reentry sanction center operated by the CSOSA.**

- **MORCA implemented Access to Jobs employment subsidy grant in FY23 resulting in the successful hiring of two returning citizens. In FY24, MORCA has four grantees slated to employ a total of 10 returning citizens.**
- **MORCA launched a pilot program titled "MORCA Taking Care of Business," a returning citizen business pop-up initiative. Fifteen entrepreneurs have participated in this program, aiding returning citizens in building their brands and establishing connections with customers.**

Additionally, the new Resources to Empower and Develop You (READY) Center opened in Ward 8 in October 2023. The new facility, which is managed by the Department of Corrections (DOC) and supported by a range of government agencies, serves as the first standalone READY Center, a site completely dedicated to supporting returning citizens with programs and services. Since its launch in 2019, the READY Center has served as an anchor for DC residents returning home from incarceration, partnering with community-based organizations and District agencies to provide reentry services including:

- **Streamlined Access to Identification/Vital Documents**
- **Housing Assistance**
- **Streamlined Access to Public Benefits (TANF, SNAP, Medicaid)**
- **Subsidized and Unsubsidized Employment and Skills Training**
- **Education and Training Resources**
- **Referrals for Mental Health Intervention**
- **Financial Literacy Services**
- **Referrals for Substance Use Intervention**
- **Case Management**
- **Easy Access to Supportive Resources: Legal, Clothing, Food**

Residents of the District who have been released from a DOC or Federal Bureau of Prisons facility in the last six months are eligible for services through the READY Center. Open five days a week from 9:00 a.m. to 5:00 p.m. the READY Center welcomes both scheduled appointments and walk-ins. The new Center is located at 3640 Martin Luther King Jr. Avenue, SE.

DOC reports that during FY23, the READY Center served 2,273 participants including 1,728 former DOC residents and 545 former FBOP residents.

45. Please describe DMPSJ's efforts related to restoring local control of parole in FY23 and FY24, to date.

While the Executive remains supportive of retaking control of the Parole Board, at the current time, the efforts have been paused. During FY22, the Executive contracted with subject matter experts in parole function to assist in work related to returning local parole to the District. Unfortunately, the relevant entities could not reach a majority opinion on how to structure the board or on the authority, roles, and responsibility of the board. At this time, efforts are stalled, and it is unlikely that the current political climate would be favorable to the District assuming more control of these functions.

46. Please describe DMPSJ's work related to truancy issues in FY23 and FY24 to date.

Truancy is a complex issue with many direct and indirect causes; however, DMPSJ's operational oversight of the Safe Passage works to ensure students can travel safely to and from school. We believe that one of the critical elements of truancy reduction is ensuring that students can safely get to school and DMPSJ's work on strengthening the Safe Passage program to make that a greater reality for students is a vital part of advancing that goal.

As we evaluate the juvenile public safety and justice ecosystem, DMPSJ is working across cluster to determine those policy and programmatic gaps that are stymying progress in reducing chronic absenteeism. We anticipate that there will be both policy and programmatic proposals in the near future aimed at addressing identified gaps.

47. Please discuss DMPSJ's work to oversee the following agencies in FY23 and FY24, to date. Please focus on the primary issues DMPSJ identified at each agency and DMPSJ's efforts related to those issues:

Department of Corrections

- **Primary issues: Recruitment, recruitment, and retention of correctional staff; ensuring educational service are provided to inmates; and increased cost of food, medical care.**

Department of Forensic Sciences

- **Primary issue: Reaccreditation and resumption of full forensic processing**

Department of Youth Rehabilitation Services

- **Primary issue: Recruitment, recruitment, and retention of staff**

Fire and Emergency Management Services

- **Primary issue: Improving drop-times at hospital emergency rooms**

Homeland Security and Emergency Management Agency

- **Primary issue: Ensuring readiness and response**

Metropolitan Police Department

- **Primary issue: Reducing violent and property crime; recruitment, and retention of sworn officers**

Office of the Chief Medical Examiner

- **Primary issue: N/A**

Office of Unified Communications

- **Primary issue: Recruitment, recruitment, and retention of call takers and dispatchers**

Office of Victim Services and Justice Grants

- **Primary issue: Issues with DIFS and management of a diverse, active network of grantees**

Office of Neighborhood Safety and Engagement

- **Primary issue: Supporting and enhancing agency infrastructure and administration to support growth and advance progress towards reducing shootings.**

48. Please provide a comprehensive overview of the DMPSJ's work on the Safe Passage program in FY23 and FY24, to date.

For FY24, the Safe Passage program provides support to 48 educational programs (24 high schools and 24 elementary schools or middle schools or educational campuses). Thirty are DC Public Schools (DCPS) and 18 are public charter schools. The program also provides support to one metro station.

Notable changes to the program model this year include redefining and providing a uniform standard of procedures for all Safe Passage Ambassadors deployed in the community and enhancing the data reporting tool used to capture unusual incidents within Safe Passage priority areas.

Examples of coordination and training opportunities DMPSJ facilitated with our educational partners and grantees for the current school year (FY23-24):

- **DMPSJ released the Safe Passage Request for Applications to solicit proposals from community-based organizations to implement the program.**
- **DMPSJ in partnership with DME hosted a Principal meeting with Safe Passage schools to discuss the program's transition and goals of the program.**
- **Attended listening sessions with District schools in collaboration with the State Board of Education to survey students on safety in the District.**
- **Hired a dedicated staff member to provide oversight and management of the Safe Passage program.**
- **Created a Safe Passage Map dashboard; revised the Safe Passage monitoring routes based on data trends and school leadership feedback.**
- **Created a Standard Operating Procedure manual for the Safe Passage program.**
- **Enhanced the Safe Passage Unusual Incident (UI) reporting tool to capture more quantitative data.**
- **Facilitated trainings with Safe Passage Staff (Safe Passage Procedures, Student Engagement, Data Tool).**
- **Conducted weekly school site visits with partnered schools.**

49. Please describe DMPSJ's work to coordinate with the Deputy Mayor for Education and other District agencies on Safe Passage, both before and after the program's transition to DMPSJ.

DMPSJ coordinates with education agencies regularly to get feedback about how the Safe Passage program is going and how well our grantees are providing visual supervision and monitoring of their assigned commute routes.

Before the Transition:

DMPSJ and DME met on a weekly basis to discuss past and present Safe Passage structure, history, budget, asset allocation, challenges, and suggestions.

After the Transition:

DMPSJ and DME meet on a bi-weekly basis to discuss Safe Passage operations and educational support needed.

DMPSJ participated in the School Safety Committee focused on assisting DME in issuing a report for the Mayor and Council on various aspects of school safety.

50. Please provide, in table form, a list of each grant awarded by DMPSJ for Safe Passage in FY24, to date, including:

- a. Grantee name
- b. Dollar amount of the grant
- c. Source of funds for the grant by program and activity number
- d. Priority Area(s) served by the grantee
- e. Schools served by the grantee
- f. Number of staff (broken down by duties, e.g. Safe Passage workers and administrative staff)

The chart below identifies the CBO assigned to cover the specific priority area and the funding amount approved by DMPSJ for FY24.

Organization	Safe Passage Priority Area	Schools Served	Amount Awarded
Center for Nonprofit Advancement	Eastern High School (Ward 7) L'Enfant Plaza Metro (Ward 6)	Eastern High School L'Enfant Plaza	\$327,000.00
Collaborative Solutions for Communities (CSC)	Columbia Heights (Wards 1 and 4) Congress Heights (Ward 8) NoMa-Gallaudet U (Wards 5 and 6) Petworth-Brightwood (Ward 4)	Ballou High School Ballou STAY High School Center City PCS - Congress Heights Eagle Academy PCS - Congress Heights Hart Middle School King Elementary School Simon Elementary School KIPP Somerset Middle PCS	\$5,087,347.03

J&PS Performance Oversight Responses (FY23-24)
 DMPSJ

	<p>Tenleytown (Ward 3)</p>	<p>Johnson Middle School KIPP Legacy High School at Ferebee Hope Bard High School (at old Malcom X Building) Cardozo Education Campus Columbia Heights Education Campus Meridian PCS (Kenyon Street NW) Roosevelt STAY High School (Campus 1) Roosevelt High School E.L. Haynes Middle School E.L. Haynes High School McFarland Middle School Capital City Middle School & High School Coolidge High School Ida B. Wells Middle School Paul PCS Alice Deal Middle School Jackson Reed High School Dunbar High School McKinley Middle School McKinley Technology High School KIPP DC - College Preparatory Academy PCS</p>	
<p>InnerCity Collaborative Community Development Corporation (InnerCity)</p>	<p>Minnesota Avenue (Ward 7)</p>	<p>Kimball Elementary School Sousa Middle School Cesar Chavez PCS for Public Policy - Parkside High School Cesar Chavez PCS for Public Policy - Parkside Middle School Friendship PCS - Collegiate Academy IDEA PCS</p>	<p>\$1,764,048.00</p>

J&PS Performance Oversight Responses (FY23-24)
DMPSJ

		Ron Brown College Preparatory High School Maya Angelou PCS High School Kelly Miller Middle School Two Rivers PCS HD Woodson High School Phelps High School	
National Association for the Advancement of Returning Citizens (NAARC)	Anacostia (Ward 8) Good Hope Road SE (Ward 8)	Anacostia High School Thurgood Marshall PCS Excel Academy Savoy Elementary School DC Prep Anacostia Ketcham Elementary School Kramer Middle School	\$1,329,835.00

Collectively, Safe Passage CBOs employ:

- **235 funded staff in various positions (e.g., Ambassadors, Finance, Human Resources, Executive Directors).**
 - **179 out of the 235 staff members are Safe Passage Ambassadors who are deployed to priority areas daily between 8 a.m. - 10 a.m. and 2:30 p.m. - 6 p.m. to ensure students travel to and from school safely.**
 - **Number of Safe Passage Ambassadors per area:**

Priority Area	# of Safe Passage Ambassadors and Program Leads Staff - FY24 Qtr. 1
Anacostia/Good Hope	25
Congress Heights	27
Columbia Heights	14
Eastern High	5
L'Enfant Plaza	2
Minnesota Ave	44
Noma	25
Petworth-Brightwood	26
Tenleytown	11
Total	179

51. Please provide the grant agreement for each Safe Passage grant awarded in FY24.

National Association for Advancement of Returning Citizens Award Agreement

InnerCity Collaborative Community Development Corporation Award Agreement

Collaborative Solutions for Communities Award Agreement

Center for Nonprofit Advancement Award Agreement

52. How does DMPSJ evaluate Safe Passage grantees?

- a. Does DMPSJ establish performance measures or grantees? If so, please describe and/or provide a copy of the measures.

Safe Passage performance measures capture key data elements providing a record of program performance. The following table provides a summary of both process and outcome performance measures DMPSJ will use to determine the program’s success.

Grantee Engagement
and % of Safe Passage Ambassadors deployed between the hours 8 AM- 10 AM and 2 PM- 6 PM on school days
of unique students met on school days
of engagement events or activities hosted per quarter that promote relationship building and resource building for students in priority area(s) and schools
of engagement activity attendees
Grantee De-escalation
and % of Unusual Incident Response Plans developed
and % of incidents interrupted and de-escalated
Grantee Incident Reporting
of Unusual Incident Reports generated, by type
of incidents, challenges, trends, or needs of the priority area(s) reported to Safe Passage partners and schools between 8AM-10AM
of incidents, challenges, trends, or needs of the priority area(s) reported to Safe Passage partners and schools between 10AM-3PM
of incidents, challenges, trends, or needs of the priority area(s) reported to Safe Passage partners and schools between 3PM-6PM
of incidents, challenges, trends, or needs of the priority area(s) reported to Safe Passage partners and schools between 6PM-8AM
of Unusual Incident-based service referrals generated (e.g., counseling, rental assistance, tutoring services, etc.)
DMPSJ Safe Passage Outcomes
Decline in percentage of students who report being bullied on school property per the District of Columbia Youth Risk Behavior Survey (YRBS)
80% of students feeling safer
Enhanced community bonds with safe space locations

Decrease in violent incidents within 1000 feet of schools
No violence on 85% of daily safe passage routes

- b. What procedures does DMPSJ have in place for continually monitoring grantees' performance?

DMPSJ has established a series of performance measures to gauge grantee adherence to Safe Passage programmatic expectations and monitor the effectiveness of the Safe Passage program.

Grantees are required to submit monthly, quarterly, and final reports to DMPSJ. These reports provide both grantees and DMPSJ with the means to monitor program performance and identify areas of strength and improvement.

Site visits are conducted weekly to observe service delivery of Safe Passage services. Site visits are a key component of an overall strategy to ensure quality of services that deliver positive outcomes and are a summary of contract monitoring measures that occur throughout the fiscal year.

53. Please describe any efforts taken this year to improve communication and build relationships between schools, Safe Passage grantees, and Safe Passage employees/contractors.

DMPSJ participates in coordinated school safety communication channels with several District agency representatives that share daily incidences that take place at a school, involve a student, or impact a school community. The frequency of the safety communication meetings varies from daily (1 p.m. and 5:30 p.m.) calls to monthly, quarterly, and as needed depending on the safety incident.

MPD facilitates a daily call (Monday through Friday) at 1 p.m. which is comprised of public safety officials and DMPSJ that assess any outstanding issues that occurred on the way to school or inside the school that may impact the afternoon commute. DMPSJ facilitates a call, Monday through Friday, at 5:30 p.m. which is comprised of representatives from the Safe Passage CBOs that discuss incidents that may impact the next school day or require additional violence intervention support from ONSE or CURE.

DMPSJ meets regularly with Principals and/or school designee about student concerns and updates – these meetings may prompt request for violence interrupter coverage. If this is the case, DMPSJ works with the relevant violence interruption program (ONSE or CURE) to identify an action plan.

Additionally, DMPSJ also convenes a call at least twice a week with MPD assistant chiefs to address a host of public safety issues and concerns.

54. Please provide, in table form, a list of each grant awarded by DMPSJ for the Safe Commercial Corridors program in FY24, to date, including:

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- a. Grantee name
- b. Dollar amount of the grant
- c. Area served by the grantee

DMPSJ has issued grant agreements to the FY24 recipients and will announce the grantee name, dollar amount, and areas served by the end of February 2024.

55. How does DMPSJ plan to evaluate Safe Commercial Corridors grantees?

- a. Please describe the performance measures for grantees.
- b. What procedures does DMPSJ have in place for continually monitoring grantees' performance?

Each grantee provided a workplan that included outcomes as part of their grant application.

Each grantee will also be required to submit a FY24 Impact Report by 5 p.m. ET on October 31, 2024. The report will include at minimum:

- **An evaluation of the success of Grantee's Safe Commercial Corridors Program, including a detailed description of the program activities.**
- **A description of any training or support provided to program staff.**
- **A summary of the number and types of interactions between program staff and 6 residents, visitors, businesses, and other individuals.**
- **Evidence indicating the impact of the program activities on public safety and public health indicators.**
- **Any other data or information as required by the Deputy Mayor.**