



NOT-FOR-PROFIT HOSPITAL CORPORATION

January, 18, 2024

The Honorable Christina Henderson
Chairperson
Committee on Health
Council of the District of Columbia
The John A. Wilson Building
Office of the Chief Financial Officer
1350 Pennsylvania Avenue, NW, Suite 402
Washington, DC 20004

Dear Chair Henderson:

I am writing in response to the pre-hearing questions for the upcoming hearing on the FY 2023 performance of the United Medical Center scheduled for January 25, 2024. Please find attached responses to the questions for your review.

If you require additional information, please feel free to contact me.

Sincerely,

A handwritten signature in black ink, appearing to read "Angell Jacobs", written in a cursive style.

Angell Jacobs
Chair, Fiscal Management Board
Not-for-Profit Hospital Corporation/United Medical Center

Attachments

**DC Council Committee on Health
Councilmember Christina Henderson, Chair
Fiscal Year 2023 Performance Oversight Pre-Hearing Questions
Not-For-Profit Hospital Corporation- United Medical Center**

1. Please provide the current organizational chart for the United Medical Center (UMC), with information to the cost center level. In addition, please identify the number of full-time equivalents (FTEs) at each organizational level and the employee responsible for the management of each program and cost center. If applicable, please provide a narrative explanation of any organizational changes made during FY 2023 and FY 2024, to date.

RESPONSE

Please see attachment Question 1. for NFPHC Org Chart with FTEs.

2. Please describe UMC's procedures for investigating allegations of sexual harassment or misconduct committed by or against its employees. List and describe any allegations received by the agency in FY 2023 and FY 2024, to date, and whether those allegations were resolved.

RESPONSE

According to Policy HRD 06-002- Employees must immediately report the incident to their Supervisor/Manager or Human Resources (HR). Initial complaint may be oral followed up with a written report submitted within 72 hours of making the oral report. The complaint will be investigated by HR. If the investigation confirms the allegation/s, disciplinary action, up to and including termination will be taken. The matter will be treated as confidential, except to the extent that disclosure is necessary for investigation and resolution

There was one allegation of sexual harassment reported to HR in FY23 which has been resolved. To date, for FY 24 there are no allegations.

3. Please detail the steps taken to implement performance evaluations in FY 2023 after the absence of such evaluations in the previous fiscal year. Please provide the total number of performance evaluations conducted, the percentage of employees evaluated, and the number of performance improvement plans issued. Additionally, how is the agency ensuring the development and submission of SMART Goals or other work plans for FY 2024, and what percentage of employees have already complied with this requirement?

RESPONSE

UMC completes performance evaluations for hospital employees based on a calendar year and are completed in January to February of the following year for the previous year. The evaluations are based on a standardized 10 core competency, critical job duties and goal setting for upcoming year. The compliance rate for performance evaluation for FY22 was 98%. 518 performance evaluations are due and 508 were completed. Evaluations for FY23 are due by February 29, 2024.

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Number of Employees with Performance Evaluations Due	518
Number of Employees with Performance Evaluations Complete for 2022	508
Percentage of Employees with Performance Evaluations Completed for 2022	98%
Notes: Evaluations that were not complete, included employees on FMLA, workmen’s compensation or who were on suspension	

Currently 45% of performance evaluations have goals attached to it. SMART goals are not currently part of performance evaluations and will be mandatory in 2024. This will be announced in the upcoming Management Council meeting.

4. What was the amount of the local funds subsidy that was provided to UMC by the District in FY 2023, and how much was spent? What is the District’s approved local subsidy for UMC for FY 2024 and how much has been spent in FY 2024, to date?

RESPONSE

In FY2023, UMC received a total of \$22 million in subsidy. \$15 million of that amount was appropriated in the original FY 2023 local budget. The additional \$7 million was received later in the year. All of the \$22 million was spent. In FY2024, UMC has received \$15 million in local subsidy. The total amount is included in balancing UMC’s FY24 budget, and therefore, all \$15 million will be spent.

5. Please provide the following information for all contracts, including modifications, active during FY 2022 and FY 2023, to date, broken down by program and cost center:
 - a. Contract number;
 - b. Approved Budget Authority;
 - c. Funding source;
 - d. Expenditures (including encumbrances and pre-encumbrances);
 - e. Purpose of the contract;
 - f. Name of the vendor;
 - g. Original contract value;
 - h. Modified contract value (if applicable);
 - i. Whether it was competitively bid or sole sourced;
 - j. Final deliverables for completed contracts;
 - k. Any corrective actions taken or technical assistance provided;
 - l. Agency employee(s) serving as Contract Administrator; and
 - m. Any contracts that have been reduced in FY 2024, and by how much.

RESPONSE

Please see attachment Question 5. FY22 Executed Contracts and Question 5. FY23 Executed Contracts

6. Please provide a chart detailing UMC's capital budget for FY 2023 and FY 2024 that includes approved budgets and a spending plan. Please include expenditures, encumbrances, pre-encumbrances, and other planned expenditures. Also, please include a narrative that provides details on UMC's capital spending plan.

RESPONSE

UMC received no capital allocation in FY23 and FY24. As of November UMC has \$4.8 million in capital. Attached please find a copy of the spending plan for the remaining capital funds until closure.

7. Please provide the following data by month for FY 2023 and FY 2024, to date:
 - a. A statement of operations;
 - b. Audited financials;
 - c. Revenue and operating expenses (excluding the Skilled Nursing Facility);
 - d. Total cost for overtime (including how many staff were given overtime pay); and
 - e. List of vendors.

RESPONSE

- a. See attachment Question 7A FY2023 Statement of Operations and FY24 year to date will be ready after meeting with the Board.
 - b. Audited financials are not able to be released until the ACFR is released.
 - c. See attachment Question 7C, 7D, and 10 FY2023 and FY2024 Statistics year to date will be ready after meeting with the Board.
 - d. See attachment Question 7C, 7D, and 10 FY2023 and FY2024 Statistics year to date will be ready after meeting with the Board.
 - e. See attachment Question 7E NFPHC Vendor Listing 2023 and Question 7E NFPHC Vendor Listing 2024
8. Did UMC have a surplus or deficit in FY 2023? Is UMC currently projected to have a surplus or deficit in FY 2024, and if a deficit is projected, what is UMC's strategy for closing the projected funding gap?

RESPONSE

UMC had a surplus of \$1.6M in FY23 and is projected to have a budgeted surplus of \$734K in FY24.

9. Please provide an update on the strategies UMC implemented in FY 2023 and FY 2024, to date, to address staff shortages. How much did UMC spend in FY 2023 and FY 2024, to date, on contract nurses? What is UMC's plan for reducing costs by minimizing the use of contract nurses?

RESPONSE

Strategies used to address staffing shortages in FY23 and FY24 include the use of staffing agencies for clinical and administrative operations. The hospital's upcoming closure makes attracting and retaining nursing staff difficult. Currently, we have increased the number of contract nursing agencies to make sure nursing care is not compromised. Additionally, where necessary rates have been adjusted to accommodate hard to fill positions including CBA contract rates.

UMC continues to work tirelessly at recruiting and retaining staff in collaboration with human resources in an effort to meet our employees work life balance while focused on quality patient care.

Contract nurses expenditure by vendor:

FY 2023

- Maxim = \$6,648,291
- Aya = \$2,601,565
- Contemporary = \$2,080,250

FY2024 budgeted

- Maxim = \$3,500,000
- Aya = \$2,800,000
- Contemporary = \$3,000,000

10. Please provide the operating statistics, including beds, admissions, observations, patient days, average daily census, occupancy percentage, and average length of stay for FY 2023 and FY 2024, to date.

RESPONSE

See attachment Question 7C, 7D, and 10 FY 2023 and 2024 statistics.

11. For FY 2023 and FY2024, to date, please provide the following information for birthing patients seen at UMC:
- a. Number of live births delivered at UMC;
 - b. Number of patients and percentage of birthing patients that experienced maternal mortality, hypertension, gestational diabetes, and preeclampsia; and
 - c. Number of referrals to each other birthing hospital in the District.

RESPONSE

- a. UMC had zero live births in FY23 and three live births in FY24.
- b. UMC had zero birthing patients that experienced maternal mortality, hypertension, gestational diabetes, and preeclampsia.
- c. UMC had 61 referrals to other birthing hospitals in FY23 and 12 referrals in FY24.

12. Please provide an update on the psychiatric services provided by UMC. Specifically:
- a. How many psychiatric patients UMC served in FY 2023 and FY 2024, to date?
 - b. How many psychiatrists, social workers, counselors, and other types of mental health professionals are on staff?
 - c. What is the average length of stay for a psychiatric patient?

RESPONSE

- a. UMC served 1,185 psychiatric patients in FY23 and to date in FY24 UMC has served 172 psychiatric patients.
 - b. UMC has 2 Psychiatrists, .5 Social Workers, 0 Counselors, 1 Director of Behavioral Health, 1 Discharge Planner, 2 Intake Coordinators, 1 Utilization Review Coordinator, 1 Court Liaison, 10.8 Registered Nurses, and 4.8 Psych techs
 - c. The average length of stay for a psychiatric patient is 3 to 5 days.
13. Please provide data on the outcomes of the diabetes education provided to patients in FY 2023 and FY 2024 to date. Please include metrics such as reductions in hospital readmissions for diabetes-related complications, improvements in patients' blood sugar levels, or other clinical endpoints.

RESPONSE

The United Medical Center Diabetes Program provides diabetes education for inpatients and outpatients affected by diabetes. The program works in a collaborative manner with health care providers (HCP) to ensure that care is delivered to adults affected by diabetes in wards 7 and 8 and neighboring Prince Georges County that meets the Standards of Care of the American Diabetes Association. Diabetes education goals are developed in collaboration with the person/family with diabetes and takes into account age, cultural considerations, lifestyle, learning preferences and patient goals.

Inpatient Services:

About 40% of patients admitted have diabetes as one of their health issues. The majority of admitted patients do not come in with a diabetes primary diagnosis such as Diabetic Ketoacidosis (DKA), Hypoglycemia or New Onset Diabetes. The majority of patients are admitted with the conditions such as cardiovascular disease, infection, CVA, renal disease or respiratory problems. These health issues may be a complication of long standing poor diabetes control or are impacted by poor blood glucose control. Many inpatients with diabetes have never had diabetes education nor received updated information since the time of diagnosis. The inpatient diabetes education focuses on survival skill knowledge and emphasizes the importance of follow-up with the primary care provider for ongoing care and treatment.

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	FY23	FY24 (Oct – Dec)
Total Admission with Diabetes History	2,304	559
Total DKA Admissions	113	39
Number of Patients re-admitted for DKA	21	7
Number of Patient for DKA in <30 days	2	1
Percentage of total DM patients admission with DKA	5%	7%
Percentage of total DM patients admission	0.1%	0.1%

The diabetes program works with the HCP caring for the patient while hospitalized to achieve and maintain glucose control. This is accomplished through review of blood glucose results, assessment of the medication treatment plan and collaboration with the provider to develop medication regimens. Working with the multidisciplinary team (provider, nursing, and pharmacy), treatment protocols are reviewed and updated to meet recommended practices.

Outpatient Services:

Patients are seen individually. The diabetes program is a single discipline program, staffed by a registered nurse. The educator sees patients who have teaching needs that can be addressed in 1-3 visits. Patients with complex teaching needs such as insulin pump therapy, continuous glucose monitoring initiation, evaluation and support are currently referred to comprehensive diabetes programs at Howard University and MedStar Washington Hospital Center. Prince Georges County residents with Maryland Medicaid are referred to University of Maryland Capitol Region.

Basic principles of nutrition for diabetes are provided. This includes healthy food choices, portion control, how to read a food label and carbohydrate counting. Persons needing more in-depth teaching for weight management or co-morbidities such as kidney disease are referred to dietitians at the aforementioned diabetes programs.

14. In FY 2023 and FY 2024, to date, how many times has UMC had to lock down its emergency room due to concerns about violence?

RESPONSE

In FY23, UMC had to lock down its emergency core area 25 times due to concerns about violence as pertains to gunshot and stab wounds. In FY24, UMC has had to lock down the emergency room 3 times due to concerns about violence.

15. With UMC’s partnership resuming with Far Southeast Family Strengthening Collaborative in January 2023, please provide an update on efforts to reduce community violence.

RESPONSE

This collaboration provides case management and on-site violence interrupter services which includes referral, pertinent information and crisis intervention services to patients who are victims of gun violence, stabbings, and/or assaults that occurred in DC, but these victims can reside anywhere. The employee from Far Southeast is stationed in the ER with easy access to the providers and patients to execute intervention services.

16. UMC's draft closing plan was expected in the fall of FY 2023 and has not yet been received. What are the primary factors contributing to this delay, and when can the Council expect to receive the finalized plan?
- a. Please provide a preliminary outline of the closing plan, including key milestones and timelines.
 - b. Please provide details on how the hospital is preparing for the eventual transfer of services to Cedar Hill Regional Medical Center.

RESPONSE

United Medical Center was in the process of drafting a closure plan. However, in the fall, UMC determined it would be prudent to hire a firm with project management expertise in closing hospitals to assist the hospital on the closure plan's development and implementation, as necessary. The hospital hopes to have a vendor on board in the third quarter of FY2024.

17. How many FD12 admissions did UMC receive in FY 2022, FY 2023, and FY 2024, to date?
- a. What was the average length of stay for an FD12 patient?

RESPONSE

FY	Admissions	ALOS - Hours	ALOS - Days
FY 22	392	117.2	4.9
FY 23	508	112.9	4.7
FY 24	95	102.6	4.2

18. How many referrals and assessments did DBH make through DBH’s Assessment and Referral Center (ARC) in FY 2023 and FY 2024, to date?

RESPONSE

Behavioral Health Services referred 302 patients to DBH’s Assessment and Referral Center (ARC) in FY 2023 and 27 patients in FY 2024.

19. How many employees enrolled in the UMC Voluntary Health Care Professional Training Program since it was launched?
- a. How many employees have completed at least one module?
 - b. Was UMC able to expand this opportunity to part-time and contract employees?

RESPONSE

- a. The information provided shows 36 participants completed at least 1 or more Health stream modules.
- b. UMC has not expanded the opportunity to part-time or contract employees.

20. Consider one area where your organization collects race information. How does your organization use this data to inform decision-making?

RESPONSE

Race information is collected during the onboarding process not during the application process. This information does not inform decision making.

21. What legal barriers does your organization face when trying to 1) make progress toward racial equity or 2) better understand racial inequity within the organization's context and operations (if any)?

RESPONSE

UMC does not face any barriers to achieving or understanding racial equity. Our hospital provides health care to an underserved community that is primarily Black and African American. The leadership team and our dedicated staff at the hospital mirror the racial demographics of the community we serve.

22. How does your organization's spending address existing racial inequities (grant disbursement, procurement/contracting, etc.)?

RESPONSE

UMC strives to work with CBE vendors and we ensure that our contract labor also reflects the geographic and racial compositions of the patient we serve. UMC is currently partnering with DCHA opioid response to provide the organization with peer recovery coaches. This venture which was formerly grant funded provides UMC with minimal reimbursement and the organization has to sustain the remainder of financial responsibilities to ensure that all of our patients are provided with the much needed treatment services. The peer recovery coaches are housed in the emergency department on all three (3) shifts and they assess the substance use severity of patients that triggers positive testing from substances such as alcohol, stimulants, opiates, inhalants and all schedule one drugs on the SBIRT screening during triage. A brief face-to-face intervention is conducted by the coaches in collaboration with communication from the interdisciplinary team. Based on the screening results, patients are provided referral

services to in-patient and outpatient services, detox, Suboxone and MAT programs. All patients are provided treatment options. Treatment can be arranged directly from the ER or through outpatient referral.

23. What does racial diversity look like within your organization’s staff? Please provide data on the racial diversity among leadership and at all staff grade levels. How does retention differ by race across levels? How does pay differ by race within levels?

RESPONSE

Race	Number of Employees
Asian	47
Black/African American	539
Hawaiian/PAC Island	2
Hispanic/Latino	16
Two or More	8
White	26
Grant Total	638

Also, please see attachment Question 23 Attachment.

24. Please provide a narrative explanation of UMC’s role in the implementation of Mayor’s Order 2023-142 “Declaration of Public Emergency: Opioid Crisis and Declaration of Public emergency: Juvenile Crime” and subsequent extensions of that order. In addition to the narrative explanation, Include for both public emergencies:
- a. UMC’s role in participating in data sharing with other District agencies;
 - b. Detailed accounting of expedited procurement related to the order and subsequent extensions;
 - c. Detailed accounting of any partnerships, obligations, expenditures, or other disbursements related to the order and subsequent extensions;
 - d. Recommendations made to the City Administrator in accordance with the order and subsequent extensions;
 - e. Detailed accounting of any financial assistance sought from federal, private, non-profit, or other agencies of the United States government to recoup expenditures incurred, or obtain funding needed to carry out necessary actions of the order and subsequent extensions;
 - f. Description of any activation, implementation, and coordination of mutual aid agreements between UMC and federal, state, or local jurisdictions to assist in the District’s response to the order and subsequent extensions;
 - g. Any other activities by UMC related to the order and subsequent extensions.

RESPONSE

- a. UMC provides Overdose Survivors outreach program (OSOP) and Medication
- b. Assisted Treatment (MAT) data with DC Hospital Association in regards to both public emergencies.
- b. UMC has had no expedited procurement related to the order and subsequent extensions.
- c. UMC has no partnerships, obligations, expenditures or other disbursements related to the order and subsequent extensions.
- d. UMC has made no recommendations to the City Administrator.
- e. UMC has not sought any federal, private, or non-profit funding to recoup any expenditures incurred.
- f. UMC has made no mutual aid agreements.
- g. UMC continued the distribution of naloxone kits, Fentanyl test strips, and the peer recovery coach program.



Not-For-Profit Hospital Corporation
Organizational Chart

Date 1/17/24

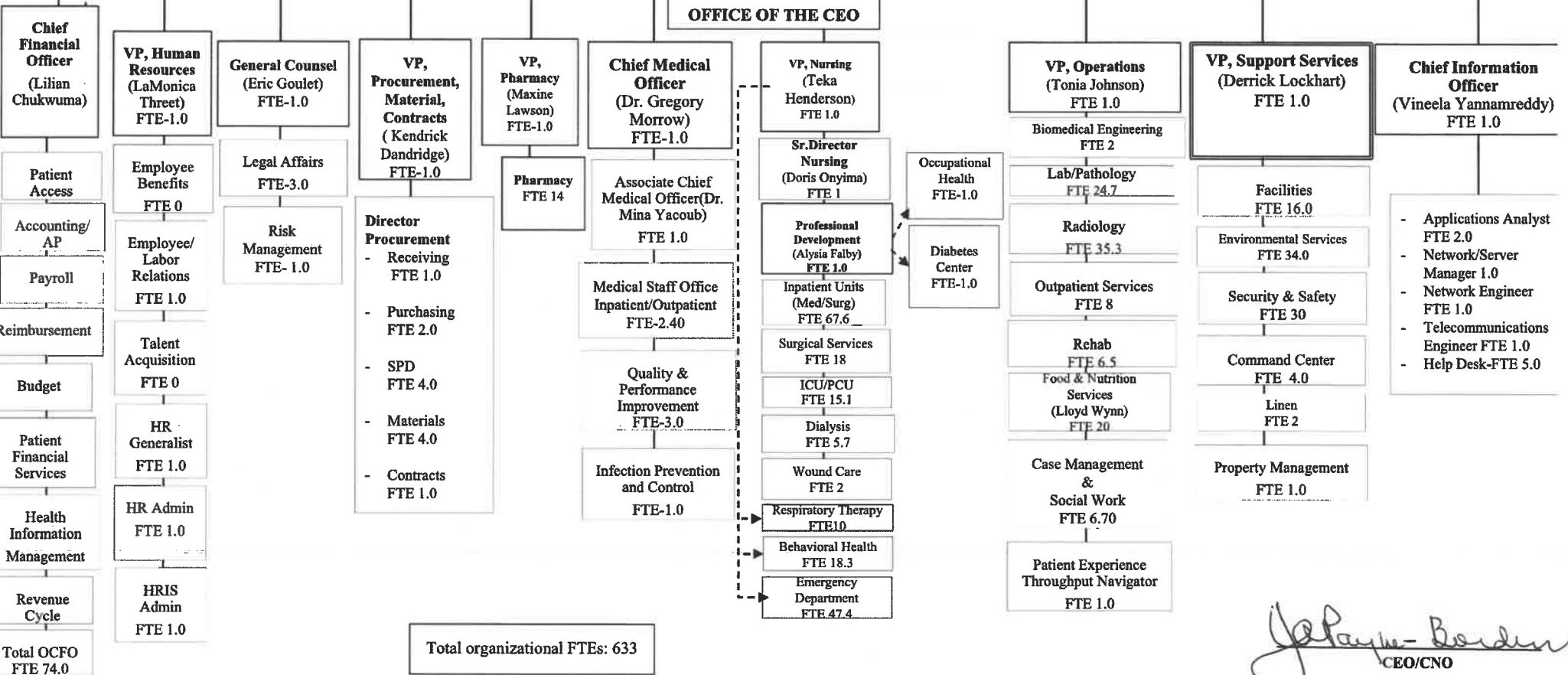
BOARD OF DIRECTORS

CHIEF EXECUTIVE OFFICER/CHIEF NURSING OFFICER
Jacqueline Payne-Borden

CHIEF COMPLIANCE/PRIVACY OFFICER
(Vernita Bicette) FTE 1.0

Office of the Chief Financial Officer

OFFICE OF THE CEO



Total organizational FTEs: 633

Jacqueline Payne-Borden
CEO/CNO

Question 5

FY22 FULLY EXECUTED CONTRACTS

(10/01/2021 - 09/30/2022)

Name of Vendor	Contract No.	Department	Purpose of the contract	Original Contract Value	Funding Source	Competitively Bid or Sole Sourced	Expenditures (incl. encumbrances & pre-encumbrances)	Final deliverables for completed contracts	Corrective actions taken or technical assistance provided	Agency employee(s) serving as Contract Administrator
Rivendell International Inc.	NFPHC-CMPR-22-C-00045	Communications, Marketing & Public Relations	Provision of website management services.	\$20,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
AI's Twin Air, LLC	NFPHC-EVS-22-C-00011	Facilities	Master Service Agreement for the provision of HVAC and Plumbing services.	\$100,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Handcraft Cleaners & Launderers, Inc.	NFPHC-EVS-C-20-0072	Facilities	Provision of Linen Services.	\$350,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
NAC Mechanical Services	NFPHC-EVS-22-SA-00013	Facilities	Provision of HVAC Maintenance and Service	\$50,000.00	Operational	Sole Sourced	N/A	Contract Terminated	Term	Kendrick Dandridge/Dianne Roberts
Otis Elevator Company	NFPHC-EVS-22-C-00017	Facilities	Provision of elevator maintenance service and repair	\$50,356.20	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
PITT Electric Inc. & Construction	NFPHC-EVS-21-C-00061	Facilities	Provision Power Telematics Generator Remote Monitoring System	\$66,178.10	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
ServPro Contract	NFPHC-EVS-22-C00018	Facilities	Provision of Emergency Water Intrusion, Water Restoration, and Abatement services to the Hospital.	\$30,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Stanley Access Technologies	NFPHC-EVS-22-C-00038	Facilities	Provision of specialty door and door repair services	\$50,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Ark Systems Inc.	NFPHC-EVS-22-C-00034	Facilities, EVS	Provision of fire alarm panel system.	\$5,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
ChemTreat Inc.	NFPHC-EVS-22-C-00035	Facilities, EVS	Provision of water softener treatment and services for hospital's plant operation	\$34,494.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Dominion Elevator Inspections	NFPHC-EVS-22-C-00058	Facilities, EVS	Provision of elevator inspection services	\$10,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Handcraft Cleaners & Launderers Inc.	NFPHC-EVS-C-20-0072 Mod 2	Facilities, EVS	Modification to exercise Option Year 2 for the provision of linen services.	\$350,000.00	Capital	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Kaplan Transportation Inc.	NFPHC-EVS-22-C-00062	Facilities, EVS	Provision of maintenance and service for Hospital's vehicles, which includes weekly waste removals and monthly external cleanings for two (2) mobile units.	\$17,200.00	Operational & Grant	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Morrison Management Specialists Inc.	NFPHCSUPP-20-C-2 Mod 5	Facilities, EVS	Modification to exercise Option Year 3 for the management of the Food and Nutrition program at the Hospital including the purchase of food and food service items.	\$1,529,784.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
RSC Electrical & Mechanical	NFPHC-BPS-C-22-0010	Facilities, EVS	Emergency Engineering Services for Boiler Plant	\$75,000.00	Capital	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Specialty Construction Management Inc.	NFPHC-EVS-22-C-00085	Facilities, EVS	Installation of 3rd Floor ICU Dedicated Panels & Receptacles to sustain AMPs and Voltage of ICU Equipment and Dialysis Equipment.	\$84,585.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Specialty Construction Management, Inc.	NFPHC-EVS-22-C-00060	Facilities, EVS	Provision of emergency staffing facility coverage services due to COVID-19 and for HVAC, Plumbing, and Electrical Services.	\$100,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Up To Date Laundry	NFPHC-EVS-22-C-00061	Facilities, EVS	Provision of Laundry Services for Cubicle Curtain in patient areas, Scrubs and Warm Up Jackets for the OR and SPD Departments, ID Tapes, and rental of Microfiber String Mops.	\$36,781.40	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Women at Work LLC	NFPHC-EVS-22-C-00092	Facilities, EVS	Installation of chain link wire fencing around the open areas of the plant to prevent damage of equipment from birds and enclosure of external generator at outpatient facility (1350 Southern Ave.)	\$47,674.00	Capital	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Dixon Hughes Goodman LLP ("DHG")	NFPHC-FIN-20-0004 Mod 2	Finance	Provision of Medicare Cost Reporting and Supplemental Information	\$250,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
nThrive Revenue Systems LLC	NFPHCFIN-19-C-0001	Finance	Provision of the CDM Master and Knowledge Sources Modules to the Hospital's Finance Department.	\$53,760.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Press Ganey Associates, LLC.	NFPHCPA-19-C-0002	Finance	Provision of Emergency Department and Inpatient with HCAHPS, and Quality Performer Services	\$77,508.72	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

SSA Consulting. Inc.	NFPHCIN-C-20-0005 Mod 2	Finance	Provision of CDM processes review, assessment, and recommendations for improvement	\$185,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Kronos Contract	NFPHCHR-21-C-0043 Mod 1	Finance & IT	Modification to exercise Option Year 1 for the provision of Payroll Processing services	\$20,566.78	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
DECO Recovery Management LLC	NFPHCIT-19-C-004 Mod 3	Finance, Patient Financial Services	Modification to exercise option year three (3) of the contract for the provision of medical billing assistance	\$600,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Paperless Pay Corporation	NFPHC-FIN-22-C-00067	Finance, Payroll	Provision of eW2™ Tax Form Delivery Solution (including set-up) for the electronic hosting of pay stubs and annual IRS Form W2s for all current and previous UMC employees.	\$12,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Kiwi-Tek Contract	NFPHC-HIM-21-C-00055 Mod 1	Health Information Management & IT	Modification to exercise Option Year 1 for the provision of as-needed PRN Coding support services.	\$750,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Aquity Solutions LLC	NFPHC-HIM-21-C-00023 Mod 1	HIM	Modification to exercise Option Year 1 for the provision transcription services.	\$40,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Collaborative Software Partners LLC ("CSP")	NFPHC-HR-22-C-00087	Human Resources	Provision of Company Hub, Applicant Tracking, HRIS, onboarding, benefits ACA Manager, Cobra Administration, Performance, and Year End ACA	\$138,300.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
3M Health Information Systems Inc.	NFPHCITM-20-C-00024 Mod 1	Information Technology	Modification to extend the provision Perpetual Software Coding Support Services for an additional twelve (12) month period.	\$176,290.85	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
3M Health Information Systems, Inc.	NFPHC-IT-22-C-00047	Information Technology	Provision of Perpetual Software Support Services for the Fluency for Imaging (FFI) Perpetual Solution software	\$8,340.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Abbott Rapid Diagnostics Informatics Inc.	NFPHC-IT-21-SA-00016A Mod 2	Information Technology	Modification to exercise Option Year 1 for continued provision of Roche Glucose Point of Care Glucose Monitors (License & Maintenance).	\$12,096.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Abbott Rapid Diagnostics Informatics, Inc.	NFPHC-IT-21-SA-00016	Information Technology	Modification to exercise Option Year 2 for the use of RALS interface license for iStat analyzer	\$9,195.93	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Bear Communication, Inc., d/b/a BearCom	NFPHC-IT-22-C-00006	Information Technology	Provision of enhanced Cellular Coverage to the Hospital.	\$173,630.59	Capital	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Centennial Computer Corporation	NFPHC-IT-21-C-00062	Information Technology	Provision of technical support/and maintenance updates/upgrades for MEDITECH licensed software	\$229,633.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Change Healthcare	NFPHC-19-C-0023 Mod 2	Information Technology	Modification to exercise Term 3 for the continued provision of InterQual Software	\$31,832.19	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Change Healthcare Inc.	NFPHC-19-C-0023 Mod 3	Information Technology	Modification to exercise Term 4 for the continued provision of InterQual Software	\$31,832.19	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Critical Connections Inc.	NFPCHRHAB-19-C-0001 Mod 3	Information Technology	Modification for continued provision of Rehabilitation Staffing/Recruitment	\$190,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Curaspan Health Group, Inc., a NaviHealth, Inc. subsidiary	NFPHC-IT-22-C-00096	Information Technology	Master Service Agreement (MSA) for the provision of nH Discharge Subscription and Standard ADT Connector Subscription.	\$35,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Darktrace Holdings Limited	NFPHC-IT-22-C-00012	Information Technology	Provision of Enterprise Immune System and training for the Hospital	\$78,792.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
District of Columbia Primary Care Associates (DCPCA)	NFPHC-IT-22-C-00001	Information Technology	Provision of eCW training, support, reporting metrics and comparisons	\$19,278.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
DocuSign Inc.	NFPHC-IT-22-C-00064	Information Technology	Provision of Electronic Signature Software: eSignature Enterprise Pro Edition - Envelope Subs and Premier Support	\$22,632.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
DrFirst Inc.	NFPHCIT-19-C-0016 Mod 2	Information Technology	Modification to exercise Option Year 2 for the provision of Electronic Prescribing of Controlled Substances Gold (EPCS Gold) and for Prescription Drug Monitoring Program (PDMP).	\$24,656.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
eCLINICALWORKS (ECW) Contract	NFPHC-IT-22-C-00002	Information Technology	Provision of Electronic Health Records (EHR) system software	\$40,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
First Databank, Inc.	NFPHCIT-19-C-0026 Mod 3	Information Technology	Modification to exercise Option Year 3 for the provision Medication Decision Management software.	\$18,151.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Intelligent Medical Objects (IMO)	NFPHCHR-18a-C-0023 Mod 3	Information Technology	Provision of subscription and implementation of IMO enhanced terminology platform	\$34,240.87	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Medical Information Technology, Inc. ("MEDITECH")	NFPHC-IT-21-00039	Information Technology	Provision of licensed software	\$276,500.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Medisolve Inc.	NFPHC-IT-22-C-00027	Information Technology	Provision of Medisolv Quality and Patient Safety Reporting System, including CMS Interoperability (Meaningful Use) reporting	\$16,200.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
National Decision Support Company (NDSC)	NFPHCIT-19-C-0019 Mod 2	Information Technology	Provision of Clinical Decision Support Mechanism	\$14,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
NAVEX Global, Inc.	NFPHC-RSK-INV-30417	Information Technology	Provision of Compliance and Incident Management Electronic Tools	\$90,534.69	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Office of the Chief Technology Officer (OCTO) DC-Net	NFPHC-IT-22-SA-00005	Information Technology	Provision of Telecommunications Services to the Hospital.	\$32,378.44	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Park Place International LLC d/b/a CloudWave	NFPHCIT-19-C-0015	Information Technology	Modification to exercise the next option year for the provision of Hosting Services	\$364,520.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
PatientWorks	NFPHC-IT-22-C-00059	Information Technology	Provision of PatientWorks Software	\$6,211.68	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Point Click Care	NFPHC-IT-22-C-00009	Information Technology	Provision of "maintenance mode" services for the patient records of the recently closed skilled nursing facility (SNF).	\$12,303.24	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Point Click Care	NFPHC-IT-22-C-00009 Mod 1	Information Technology	Modification to exercise option year one (1) for continued provision of "maintenance mode" services for the patient records of the recently closed skilled nursing facility (SNF)	\$12,457.02	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Premier Inc.	NFPHC-IT-21-C-00054 Mod 1	Information Technology	Modification to exercise Option Year 1 for the provision of Performance Suite Solutions Subscription for cost accounting and patient analytics, cost accounting outsourcing, and budgeting and financial reporting services.	\$177,878.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Relias LLC	Service Agreement	Information Technology	Provision of Education System for the Hospital	\$39,600.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
UpToDate, Inc., a division of Wolters Kluwer	NFPHC-IT-C-20-0061 Mod 2	Information Technology	Modification to extend the Hospital's use of use of Wolters Kluwer's "LexiComp" Clinical Software.	\$11,070.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
UpToDate, Inc., a division of Wolters Kluwer	NFPHCIT-19-C-0011 Mod 3	Information Technology	Modification to extend services for the provision of UpToDate Anywhere, which consists of the UpToDate online database, software, and user documentation (the "Licensed Materials")	\$56,243.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Meridian Imaging Solutions, a Konica Minolta Company	NFPHC-IT-22-00050	IT and all UMC areas	Leasing and maintenance support for MPS printers and copiers	\$198,163.12	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Beckman Coulter, Inc.	NFPHC-LAB-22-C- 00024	Laboratory	Provision of IChem (2.5) Velocity Urinalysis Chemistry instrument.	\$32, 192.88	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
BioMérieux, Inc.	NFPHC-MS-22-C-00016	Laboratory	Provision of Vitec2 Microbiology instrument equipment.	\$19,929.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Hologic Inc.	NFPHC-Lab-C-0100 Mod 3	Laboratory	Purchase of APTIMA Combo Test Kits	\$60,500.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Carlton Fields P.A.	NFPHC-OGC-22-C-00042	Legal	Provision of legal (Litigation) services	\$14,400.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Carlton Fields PC	NFPHC-OGC-22-LC-00021	Legal	Provision of Transactional Services for 90-days.	\$126,300.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Lewis Brisbois Bisgaard & Smith LLP d/b/a Lewis Brisbois	NFPHC-OGC-22-C-00091	Legal	Provision of legal representation in employment liability practice claims.	\$50,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Miles & Stockbridge PC	NFPHCRSK-20-C-0008 Mod 2	Legal	Provision of legal services	\$50,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Seyfarth Shaw, LLP	NFPHC-OGC-22-C-00010	Legal	Provision of legal services	\$75,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Kiernan Trebach Contract	NFPHC-RSK-21-C-00064 Mod 2	Legal & Risk Management	Modification to extend the provision of legal services for an additional twelve (12) month period.	\$800,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Jackson & Campbell	NFPHC-OGC-22-00080	Legal, Risk Management	Provision of legal representation	\$50,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Khoobchandani Law PLLC	NFPHC-CCBA-20-C-001 Mod 2	Legal, Risk Management	Modification to exercise OY2 for the provision of legal services (Union Matters)	\$130,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
ICU Medical Sales Inc.	NFPHC-MM-22-C-00069	Materials Management	Purchase of Plum 360™ infusion system, including applicable pre-installed firmware	\$514,956.25	Capital	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Ali Tehrani-Rezazadeh MD	NFPHCPA-I 9-C-182	Medical Services	Modification to exercise Option Year 1 for the provision of urological clinical services.	\$217,539.12	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Asghar Shaigany MD	NFPHC-MS-21-PA-00047	Medical Services	Provision of gastroenterology outpatient clinic and gastroenterology on-call services	\$259,560.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Asghar Shaigany, MD	NFPHC-MS-21-PA-00047 Mod 1	Medical Services	Provision of gastroenterology outpatient clinic and gastroenterology on-call services.	\$201,240.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group, P.C	NFPHC-MS-21-C-00014 Mod 3	Medical Services	Modification exercises an additional one (1) month of Option Year One (1) for a period for the provision of psychiatric services.	\$61,146.15	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group, P.C.	NFPHC-MS-21-C-00014 Mod 1	Medical Services	Modification to exercise two (2) months of Option Year One (1) for the continued provision of psychiatric services.	\$123,292.32	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group, P.C.	NFPHC-MS-21-C-00014 Mod 2	Medical Services	Modification to exercise an additional two (2) months of Option Year One (1) for the continued provision of psychiatric services	\$124,292.30	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group, P.C.	NFPHC-MS-21-C-00014 Mod 4	Medical Services	Modification to extend provision of psychiatric services. for additional sixty (60) days.	\$122,292.30	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group, P.C.	NFPHC-MS-22-C-00055	Medical Services	Provision of psychiatric services and management of the psychiatry service line inpatient psychiatric unit at the Hospital	\$1,172,717.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Ceribell, Inc.	NFPHC-MS-22-C-00044	Medical Services	Provision of EEG coverage for the Hospital Emergency Department and Inpatient Units	\$96,000.00	Capital	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Diversified Clinical Services, LLC ("Healogics")	NFPHC-MS-22-C-00048	Medical Services	Provision of Wound Care Management Services	\$433,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Dr. Ermias Mekonnen d/b/a Capital Stroke Neurology Inc.	NFPHC-MS-22-C-00053	Medical Services	Provision of neurology on-call services	\$29,400.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Dr. Ermias Mekonnen d/b/a Capital Stroke Neurology Inc.	NFPHC-MS-21-PA-00028 Mod 1	Medical Services	Modification to change NTE amount (decreased by \$38,150.00) on contract for the provision of neurology on-call services to decrease the base term funding request, to reflect reduced call coverage provided by contractor.	\$24,850.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Dr. Musa M. Momoh	NFPHC2019-250 Mod 2	Medical Services	Modification to exercise Option Year 2 for the provision of Chairperson services for the Department of Medicine.	\$36,575.04	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Dr. Wilton Nedd	NFPHC-MS-22-C-00097	Medical Services	Provision of Vascular and Thoracic Surgery	\$175,000.00	Operational	Operational	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Essential Surgical	NFPHC-MS-22-C-00041	Medical Services	Provision of professional services from Essential Surgical Care	\$880,383.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Essential Surgical	NFPHC-MS-21-C-00062 Mod 1	Medical Services	Modification services to exercise Option Year 1 for the provision of surgical administrative and clinical services (including call coverage and clinic hours).	\$244,166.44	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
GE Precision Contract	NFPHCMS-20-C-7875A0B	Medical Services	Provision of Medical equipment	\$417,357.96	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
GW Medical Faculty Association (Hospitalist)	NFPHC-HL-23-C-0001	Medical Services	Provision of Inpatient Hospitalists Services at the Hospital for an additional 30-days.	\$538,075.58	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
GW Medical Faculty Association (Emergency Department)	NFPHC-ER-23-C-0001	Medical Services	Provision of Adult Emergency Department services at the Hospital for an additional 30 days	\$713,793.66	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Hearts Consultants, LLC	NFPHC-19-C-86 Mod 2	Medical Services	Provision of direct and/or consultative cardiology clinical duties and on-call cardiology services.	\$76,650.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Hearts Consultants, LLC	NFPHC-19-C-86 Mod 3	Medical Services	Provision of direct and/or consultative cardiology clinical duties and on-call cardiology services.	\$153,300.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Maxim Healthcare Staffing Services	NFPHC-MS-22-C-00043	Medical Services	Provision of Respiratory Therapists	\$500,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
MedHelp Inc.	NFPHC-MS-22-C-00072	Medical Services	Provision of Managed Care Credentialing for health care services.	\$25,500.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Medical Faculty Associates, Inc.	NFPHC-2018-435-A Mod 5	Medical Services	Modification to exercise next Option Year for the provision of Emergency Department Services at the Hospital	\$8,565,524.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Medical Faculty Associates, Inc.	NFPHC-2018-436-A Mod 5	Medical Services	Modification to exercise next Option Year for the provision of inpatient Hospitalist Services at the Hospital	\$6,456,906.96	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Musa M. Momoh, M.D.	NFPHC2019 – 250 Mod 1	Medical Services	Modification to exercise Option Year 1 for the continued provision of Chairperson services for the Department of Medicine	\$36,575.04	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Musa M. Momoh, M.D./Edomed Medical Associates	NFPHC-MS-21-PA-00053	Medical Services	Provision of medical director services for the respiratory therapy service line	\$36,575.04	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Northium Health LLC	NFPHCANTH-19-C-001 Mod 2	Medical Services	Modification to exercise next Option Year for the provision of 24-hour anesthesia service, vascular access, and infusion services at the Hospital	\$1,660,945.83	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Precision Orthopedics and Sports Medicine	NFPHCOTH-19-C-260 Mod 3	Medical Services	Modification to exercise next option year for the provision of orthopedic services	\$312,425.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Precision Orthopedics and Sports Medicine	NFPHCOTH-19-C-260 Mod 4	Medical Services	Modification to exercise next option year for the provision of orthopedic services	\$624,850.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Premium Critical Care, LLC	NFPHC-2018-156 Mod 4	Medical Services	Modification to exercise Option Year 3 of the Contract for the provision of 24/7 on-site and on-call intensive care unit services (ICU) coverage for the Hospital.	\$985,600.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Taghi Kimyai-Asadi, MD	NFPHC-MS-21-PA-00029 Mod 1	Medical Services	Modification to decrease NTE \$ amount by \$34,350.00 on contract for the provision of neurology on-call services to decrease the base term funding request, to reflect reduced call coverage provided by contractor.	\$97,350.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Taghi Kimyai-Asadi, MD	NFPHC-MS-22-C-00049	Medical Services	Provision of neurology on-call services	\$100,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Vesper Medical Transportation of Maryland LLC	NFPHC-MS-22-C-00008	Medical Services	Provision of emergency and non-emergency medical transportation services to Hospital, including Advanced Life Support, Basic Life Support, and Critical Care ambulance services	\$50,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Washington Imaging Associates d/b/a Progressive Radiology	NFPHCRAD-19-C-0001 Mod 5	Medical Services	Modification for the continued provision of professional medical services in the specific specialty of Radiology (the "Specialty")	\$73,668.75	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Washington Imaging Associates d/b/a Progressive Radiology	NFPHCRAD 22-C - 0001	Medical Services	Provision of Radiology Services	\$624,000.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Washington Imaging Associates d/b/a Progressive Radiology	NFPHCRAD 19-C – 0001 Mod 4	Medical Services	Modification for the continued provision of professional medical services in the specific specialty of Radiology (the "Specialty")	\$442,012.50	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Coast to Coast Hospitality, LLC	NFPHCSLA-C-20-0001 Mod 2	Nursing	Modification for the continued provision of sign language services at the Hospita, including in-person and virtual remote services	\$100,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Contemporary Healthcare Solutions	NFPHCNUR-19-C-003 Mod 3	Nursing	Provision of specialty and non-specialty temporary assignment nurses.	\$500,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Contemporary Healthcare Solutions	NFPHCNUR-19-C-003 Mod 5	Nursing	Modification/Change Order to add funding for continued provision for specialty and non-specialty temporary assignment nurses.	\$900,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Contemporary Healthcare Solutions	NFPHCNUR-19-C-003 Mod 4	Nursing	Modification for continued provision for specialty and non-specialty temporary assignment nurses.	\$400,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Ida Staffing LLC	NFPHC-NSD-22-C-00059	Nursing	Provision of supplemental staffing in nursing	\$242,432.64	Operational	Competitive	N/A	Contract Terminated	Term	Kendrick Dandridge/Dianne Roberts
Maxim Healthcare Staffing Services	NFPHC-NSD-21-C-00027 Mod 5	Nursing	Provision of Nursing Staff for fifteen (15)days of Option Year 1.	\$143,865.62	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Maxim Healthcare Staffing Services Inc.	NFPHC-NSD-21-C-00027 Mod 6	Nursing	Modification to exercise 180 days of Option Year 1 for the provision of supplemental staffing in nursing specifically in the ICU and ER Department.	\$1,726,027.40	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Maxim Healthcare Staffing Services, Inc.	NFPHC-NSD-21-C-00027 Mod 7	Nursing	Modification to extend the provision of supplemental staffing in nursing specifically in the ICU and ER Department.	\$1,500,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Mazars USA LLP	NFPHC-OPS-21-C-00038 Mod 1	Operations	Modification exercises Option Year 1 for the provision of hospital administration.	\$6,231,189.00	Operational	Sole Sourced	N/A	Contract Terminated	Term	Kendrick Dandridge/Dianne Roberts
Morrison Management Specialist, Inc.	NFPHCSUPP-20-C-2 Mod 4	Operations (Food & Nutrition)	Modification to exercise Option Year 2 for the management of the Food and Nutrition program at the Hospital	\$1,529,784.00	Operational	Sole Sourced	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Procure Ambulance of Maryland	NFPHCAMB-19-0001 Mod 2	Operations, Ambulance Services	Modification to exercise Option Year 2 for the continued provision of ambulance services	\$125,000.00	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts
Northium Health LLC	NFPHCANTH-19-C-001 Mod 3	Operations, Anesthesia & Vascular Services	Modification exercises Option Year 3 for the continued provision for 24 Hour Anesthesia Service, Vascular Access and Infusion Service	\$1,810,430.96	Operational	Competitive	N/A	Contract Completed	N/A	Kendrick Dandridge/Dianne Roberts

Question 5

FY23 FULLY EXECUTED CONTRACTS

(10/01/2022-09/30/2023)

Name of Vendor	Contract No.	Department	Purpose of the Contract	Original Contract Value	Funding Source	Competitively Bid or Sole Sourced	Expenditures (incl. encumbrances & pre-encumbrances)	Final deliverables for completed contracts	Corrective actions taken or technical assistance provided	Agency employee(s) serving as Contract Administrator
Hearts Consultants LLC	NFPHC-MS-22-C-00111	Medical Services	Provision of Cardiology Services for the Emergency Department and Clinical Inpatient and Outpatient cardiology services.	\$153,300.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Khosrow Davachi, MD	NFPHC-MS-22-C-00098	Medical Services	Provision of Dialysis Services	\$19,200.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
3M Health Information Systems, Inc.	NFPHC-IT-22-C-00047 Mod 1	Information Technology	Modification for the provision of Fluency for Imaging (FFI) Perpetual License Maintenance/Support and Fluency for Imaging (FFI) Cloud Intel Access	\$8,590.20	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Centennial Computer Corporation	NFPHC-IT-22-C-00063	Information Technology	Provision of Meditech Electronic Case Reporting (eCR) Public Health bi-directional interface software.	\$16,650.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Pitt Electric, Inc. & Construction	NFPHC-GEN-22-C-0001	Facilities, EVS	Provide Generator Modernization to the Hospital's generators	\$686,524.00	Capitol	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Essential Surgical Care P.C.	NFPHC-MS-23-C-00005	Medical Services	Provision of General Surgical coverage for the Hospital's Emergency Department, Inpatient, and Outpatient units.	\$244,166.44	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Ali Tehrani-Rezazadeh, M.D.	NFPHC-MS-22-C-00109	Medical Services	Provision of Urology services coverage for the Hospital's Clinic, Emergency Department, Inpatient, and Outpatient clinical units.	\$110,400.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
William J. Brownlee, III, M.D.	NFPHC-MS-22-C-00108	Medical Services	Provision of 24/7 on-site and on-call general surgery call coverage for the Hospital.	\$126,000.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Precision Orthopedics and Sports Medicine	NFPHC-MS-22-C-00107	Medical Services	Provision of 24/7 on-site and on-call Orthopedic Surgery call coverage for the Hospital	\$401,900.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Navex Global Inc.	NFPHC-IT-22-C-00099	Information Technology	Provision of electronic compliance and incident tools to support the Hospital.	\$95,061.42	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Cynthia Morgan M.D.	NFPHC-MS-21-PA-00063 Mod 1	Medical Services	Provision of Physician Advisor for Case Management and Social Work.	\$100,000.00	Operational	Sole Source	N/A	Contract Complete	Term	Kendrick Dandridge/Dianne Roberts
I Will Protect Security	NFPHC-SS-22-C-00001 Mod 2	EVS, Security	Modification/Change Order to add funding for the provision of Emergency Security Services	\$180,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Jackson & Campbell	NFPHC-OGC-22-00080 Mod 1	Legal	Modification/Change Order to add funding to base year contract for the provision of legal representation services.	\$30,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Diversified Clinical Services, LLC f/k/a Diversified Clinical Services, Inc. ("Healogics")	NFPHC-MS-22-C-00048 Mod 1	Medical Services	Modification to exercise Option Year One (OY) for the for the provision of wound care management services ("Services") to the Hospital's Wound Care Department	\$433,000.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Pathology Associates of Silver Springs	NFPHC-PATH-23-C-00010	Pathology	Provision of Pathology Services	\$300,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
GE Precision Healthcare, LLC	NFPHC-RAD-23-C-00008	Radiology	GE Precision Healthcare, LLC will provide CT, digital X-ray, and U/S including echo Services	\$440,523.60	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Contemporary Healthcare Solutions	NFPHCNUR-19-C-003 Mod 7	Nursing	Modification for continued provision for specialty and non-specialty temporary assignment nurses.	\$800,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
APFS Staffing, Inc., on behalf of its subsidiary, Addison Group	NFPHC-PAS-23-C-00003	Patient Access Services	Provision of professional flexible staffing services of candidates authorized to work in specific departments based on work experience and area of expertise.	\$600,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Cepheid, hereinafter known as "Contractor" or "Cepheid".	NFPHC-MS-22-C-00032	Clinical Lab, Operations	Provision of the COVID-19 Testing Kits, CTNG, Flu, C.difficile/Epi, MRSA, and Strep A.	\$865,566.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
I Will Protect Security	NFPHC-SS-22-C-00001 Mod 3	EVS, Security	Modification to exercise Option Year One (OY1)	\$300,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts

Forvis LLP	NFPHC-FIN-23-C-00013	Finance	Provision of Cost Report Services and Reimbursement Services for the Hospital.	\$250,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Centennial Computer Corporation	NFPHC-IT-21-C-00062 Mod 1	Information Technology	Modification to exercise Option Year One (1) for the provision of technical support, maintenance, updates and upgrades for MEDITECH licensed software.	\$237,749.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Meridian Imaging Solutions, a Konica Minolta Company	NFPHC-IT-22-00050 Mod 1	Information Technology	Modification to exercise Option Year One (OY1) to renew the rental agreement for four (4) individual leases covering the MPS Printer and the Copier on-going maintenance and support.	\$234,270.60	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Medical Information Technology Inc. ("MEDITECH")	NFPHC-IT-21-00039 Mod 1	Information Technology	Modification to exercise Option Year 1 for the Licensed Software.	\$292,560.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
NGEN	NFPHC-IT-23-C-00014	Information Technology	Provision of migration upgrade from Microsoft 2013 to Microsoft 2019 for the Hospital and provide Microsoft Exchange Support Services for up to 1,200 users.	\$262,682.00	Capital	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Asghar Shaigany MD	NFPHC-MS-21-PA-00047 Mod 2	Medical Services	Modification to exercise Option Year Two (OY2) for the continued provision of gastroenterology outpatient clinic and gastroenterology on-call services.	\$201,240.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Maxim Healthcare Staffing Services, Inc.	NFPHC-NSD-21-C-00027 Mod 10	Nursing	Modification to partially exercise Option Year Two (OY2) for sixty (60) days	\$5,125,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Philips Healthcare	NFPHC-MS-22-C-00004	Radiology	Provision of MicroDose SI Universal, BV Pulsera, and ProxiDiagnost N90 radiology equipment.	\$65,556.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Ability Network, Inc.	NFPHC-PFS-22-C-00007 Mod 1	Patient Financial Services, Finance	Modification to exercise Option Year One (OY1) for the continued provision of Direct Data Entry (DDE) of claims into the Medicare Claims System.	\$50,000.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Seyfarth Shaw, LLP	NFPHC-OGC-22-C-00010 Mod 2	Legal, Risk Management	Modification exercises Option Year 1 for the provision of legal services as provided for in the base Contract.	\$45,000.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Nuance Communications Inc.	NFPHC-IT-23-C-00009	Information Technology	Provision of Voice Recognition Software for Physician Clinical Documentation Dictation for the Hospital	\$71,581.38	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Aya Healthcare, Inc	NFPHC-NUR-22-C-00039	Nursing	Provision of supplemental staffing in nursing	\$6,000,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Press Ganey Associates, LLC	NFPHCPA-19-C-0002 Mod 3	Patient Services	Modification to extend the provision of Patient Survey Services to the Hospital for an additional 30-days	\$6,459.06	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Southern Radiology Groups LLC	NFPHC-RAD-23-C-00012	Radiology	Provision of Radiology services for the Hospital's inpatient and outpatient clinics.	\$892,725.00	Operational	Competitive	N/A	Contract Complete	Term	Kendrick Dandridge/Dianne Roberts
Coast to Coast Hospitality Inc.	NFPHCCLA-C-20-0001 Mod 3	Nursing	Modification/Change Order to add funding to the Option Year 2 for the provision of sign language services at the Hospital, including in-person and virtual remote services.	\$50,000 (Total Contract = \$150,000.00)	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
FUJIFILM Medical Systems U.S.A., Inc	NFPHC-RAD-22-C-00040 Mod 1	Radiology	Modification to exercise Option Year One (OY1) for the continued provision of diagnostic and therapeutic equipment.	\$32,670.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
American Energy Restaurant Equipment	NFPHC-OPS-23-C-00004	Operations, Food Services	Provision of Dish Machine Replacement, including Removal and Reinstallation of Dish Machine (Capital Project #FAC22) in the Food Services Department.	\$203,216.77 (Capital = \$191,551.17 + Operational = \$11,665.60)	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Wiley Rein LLP	NFPHC-OGC-23-C-00016	Legal, Risk Management	Provision of Post-Trial Consultation and Lead Appeals Counsel Representation related to the matter of Carolyn Bridges Ward v. Not for Profit Hospital c/k/a United Medical Center, Case No. 2018 CM-7125 (D.C. Superior Court).	\$95,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Ceribell, Inc.	NFPHC-MS-22-C-00044 Mod 1	Medical Services	Modification to exercise Option Year One (OY1) for the provision of EEG coverage for the Hospital Emergency Department and Inpatient Units.	\$96,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Relias LLC	NFPHC-EDU-23-C-00022	Education	Provision of Education System for the Hospital.	\$41,579.99	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Cyber & Professional Lines Group	Application & Binding Letter	Operations	Provision of e-MD® / MEDEFENSE™ Plus Insurance	\$123,167.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts

Khoobchandani Law PLLC	NFPHC-CCBA-20-C-001 Mod 3	Legal, Risk Management	Modification is to exercise Option Year Three (OY3) for the provision of legal services (union matters).	\$60,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Press Ganey Associates, LLC.	NFPHCPA-19-C-0002 Mod 3A	Patient Access Services	Modification to extend the provision of Patient Survey Services and Quality Performer to the Hospital for an additional 30-days.	\$6,459.06	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
SSA Consulting, Inc.	NFPHCFIN-C-20-0005 Mod 3	Finance	Contractor will review the current state of CDM processes and ascertain that all recommendations from its previous assessment have been implemented.	\$185,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
UpToDate, Inc., a division of Wolters Kluwer	NFPHCIT-19-C-0011 Mod 4	Information Technology	Modification for the continued provision of UpToDate Anywhere, which consists of the UpToDate online database, software, and user documentation.	\$56,243.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
SSA Consulting, Inc.	NFPHC-PFS-23-C-00015	Finance, Patient Financial Services	Provision of comprehensive managed care contract management services on an ongoing basis, including oversight of all current and future managed care contracts.	\$140,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Miles & Stockbridge PC	NFPHC-OGC-23-C-00029	Legal, Risk Management	Provision of legal services	\$20,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
PatientWorks	NFPHC-IT-22-C-00059 Mod 1	Information Technology	Modification to exercise Option Year One (OY1) for the provision of PatientWorks Software.	\$6,398.24	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Press Ganey Associates LLC	NFPHC-PRS-23-C00018	Patient Relations Services	Provision of Patient Survey Services	\$66,528.32	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Penn Credit Corporation	NFPHC-PFS-22-C-00054 Mod 1	Finance, Patient Financial Services	Modification to exercise Option Year One (OY1) for the provision of Collections for Early Out Self Pay Vendor Services	\$50,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
RCM&D Self-Insured Services Company ("SISCO")	NFPHC-OGC-23-C-00037	Legal, Risk Management	Provision of Third Party Administrator (TPA) Services to the Hospital.	\$70,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Armstrong, Donohue, Ceppos, Vaughan & Rhoades, Chartered	NFPHC-OGC-23-00024	Legal, Risk Management	Provision of legal representation in medical malpractice matters	\$40,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Gregory D. Morrow M.D.	NFPHC-MS-23-C-00027	Medical Services	Provision of part-time Chief Medical Officer (CMO) services to the Hospital	\$131,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Mina Yacoub dba Hesyra Medical Associates	NFPHC-MS-23-C-00028	Medical Services	Provision of part-time Associate Chief Medical Officer (ACMO) services to the Hospital	\$125,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Elevate Patient Financial Solutions, LLC on behalf of itself and its Affiliates ("Deco")	NFPHC-PAS-23-C-00034	Patient Access Services	Provision of professional self-pay eligibility services.	\$600,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Nuance Communications Inc.	NFPHC-IT-23-C-00009 Mod 1	Information Technology	Modification/Change Order to add Pathology Pro Services to current agreement for the provision of Voice Recognition Software for Physician Clinical Documentation Dictation for the Hospital.	\$6,883.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
DocuSign Inc.	NFPHC-IT-22-C-00064 Mod 1	Information Technology	Modification to extend contract for the provision of Electronic Signature Software: eSignature Enterprise Pro Edition - Envelope Subs and Premier Support.	\$23,310.96	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
UIH Solutions LLC aka United Imaging	NFPHC-RAD-22-C-00103	Radiology	Provision of Fixed Service Agreement for MRI equipment (uMR® 570 48 Channel 1.5T).	\$118,919.30	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Javad Khalilzadeh MD	NFPHC-2-C-104 Mod 2	Medical Services	Modification to exercise Option Year Two (OY2) of the agreement to provide gastroenterological on call services for the Hospital.	\$78,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Taghi Kirnyai-Asadi, MD	NFPHC-MS-23-C-00020	Medical Services	Provision of Neurological outpatient clinic and on-call services for the Hospital.	\$100,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Dr. Ermias Mekonnen	NFPHC-MS-23-00019	Medical Services	Provision of Neurology On-Call Services to the Hospital	\$29,400.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
DrFirst, Inc.	NFPHCIT-19-C-0016 Mod 3	Medical Services	Change Order to add Rcopia Acute Care Software Application Access Service to OY2 agreement for the provision of Electronic Prescribing of Controlled Substances Gold (EPCS Gold) and for Prescription Drug Monitoring Program (PDMP).	\$48,098.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Premium Critical Care	NFPHC-MS-23-C-00042	Medical Services	Provision of 24/7 on-site and on-call Intensive Care Unit (ICU) Services for the Hospital.	\$985,600.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts

MedHelp Inc.	NFPHC-MS-23-C-00031	Medical Services	Provision of Managed Care Credentialing for Healthcare Services.	\$25,500.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group P.C.	NFPHC-MS-22-C-00055 Mod 1	Medical Services, Behavioral Health	Modification to exercise thirty (30) days of Option Year One (OY1) for the provision of psychiatric services and management of the psychiatry service line at the Hospital and the inpatient psychiatric unit. In order to provide such services, Contractor shall employ board-certified psychiatrists and other mental health professionals and provide a qualified physician to serve as Medical Director and Chair of the Department of Psychiatry.	\$900,005.00	Operational	Competitive	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Dr. Musa M. Momoh M.D. (Respiratory) Contract	NFPHC-MS-21-PA-00053 Mod 1	Medical Services	Modification to exercise Option Year 1 (OY1) for the continued provision of Respiratory Therapy Medical Director Services.	\$36,575.04	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Coast to Coast Hospitality LLC	NFPHC-MS-22-C-00055 Mod 4	Nursing	Modification to exercise OY3 for the provision of sign language services to the Hospital, including in-person and virtual remote services.	\$150,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Change Healthcare Technologies LLC	NFPHC-PFS-22-C-00066 Mod 1	Finance, Patient Financial Services	Modification to exercise Option Year One (OY1) for the continued provision of Patient Billing Services Software (ePremis)	\$150,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Healthware (PrecisePK)	NFPHC-PHAR-22-C-00081 Mod 1	Pharmacy	Provision of PrecisePK® Dosing Software for the Hospital's Pharmacy Department.	\$2,295.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Renaissance Unemployment Insurance Consultants, Inc. aka ("RUIC")	NFPHC-HR-23-C-00026	Human Resources	Provision of unemployment cost management services.	\$6,400.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Axis Healthcare Group P.C.	NFPHC-MS-22-C-00055 Mod 2	Medical Services	Modification is for the continued provision of providers and intake services for the Behavioral Health Unit (BHU). Contractor shall employ board-certified psychiatrists and provide a qualified physician to serve as Medical Director and Chair of the Department of Psychiatry	\$707,545.67	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Change Healthcare Technologies LLC	NFPHC-Patient Access-C-20-0101 Mod 4	Patient Access Services	Patient Access Services Software (Relay Analytics)	\$239,200.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
IPC Technologies	NFPHC-IT-23-C-00043	Information Technology	Provision of Mitel Premium SWA Software & Support for Telecom system.	\$25,758.73	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Aya Healthcare Inc.	NFPHC-RAD-23-C-00048	Radiology & Laboratory	Provision of Clinical Temporary Staffing for Radiology and Laboratory services.	\$180,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Musa M. Momoh M.D.	NFPHC2019-250 Mod 3	Medical Services	Modification to exercise OY3 for the provision of Chairperson Services for the Department of Medicine	\$36,575.04	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
UpToDate Laundry Inc.	NFPHC-EVS-22-C-00061 Mod 1	Facilities, EVS	Modification to exercise OY3 for the provision of Chairperson Services for the Department of Medicine	\$36,263.40	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
First Databank Inc.	NFPHCIT-19-C-0026 Mod 4	Information Technology	Modification to exercise final option year for the provision of Medication Decision Management software	\$18,677.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Merative - Merge Healthcare Solutions Inc.	NFPHC-IT-19-0022 Mod 3	Information Technology	Modification to renew the provision of Picture Archival & Communication Systems (PACS) license and support services to the Hospital	\$68,532.87	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Jackson & Campbell	NFPHC-OGC-22-00080 Mod 2	Legal, Risk Management	Modification to exercise Option Year One (OY1) for the provision of legal representation services to the Hospital.	\$80,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
HealthmarkIT	NFPHC-IT-23-C-00053	Information Technology	Provision of Meditech Magic 5.6.7 Technical Application Analyst Service for a four (4) month period.	\$54,600.00	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Digitech Computer LLC	NFPHC-IT-22-C-00104	Information Technology	Provision of patient demographic information for emergency department Intermedix for DC Fire EMS/Ambulance billing.	\$0.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Aquity Solutions LLC	NFPHC-HIM-21-C-00023 Mod 2	HIM	Modification to exercise OY2 for the provision of transcription services	\$40,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Northium Health LLC	NFPHC-MS-23-C-00054	Medical Services, Anesthesia/Vascular Services	Provision of Anesthesia and Vascular services	\$1,810,430.96	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Lewis Brisbois	NFPHC-OGC-22-C-00091 Mod 1	Legal	Modification to exercise OY1 for the provision of legal representation in employment liability practice claims.	\$25,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts

Kforce Inc.	NFPHC-PAS-21-C-00037 Mod 2	Patient Access Services	Modification to exercise Option Year Two (OY2) for continued provision of professional flexible staffing services of consultants with specific areas of expertise	\$180,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Rehabilitation Services Inc.	NFPHC-REHAB-23-C-00057	Operations, Rehabilitation Department	Provision of temporary rehabilitation support staff and recruitment services for permanent hires.	\$725,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Pitt Electric Inc. & Construction	NFPHC-EVS-23-C-00060	Facilities, EVS	Provision of Paralleling Switchgears and Synchronization of three (3) generators.	\$141,797.01	Capital	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
Kiernan Trebach LLP	NFPHC-RSK-21-C-00064 Mod 3	Legal	Modification to extend the provision of legal services for an additional 12-month period	\$750,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
CareFusion Solutions Inc.	NFPHC-PHAR-22-C-00079	Pharmacy	Provision of (1) the implementation of a server upgrade to the Hospital's SQL server which services the BD Pyxis Products and Services supported under this Contract, (2) the Support for BD Pyxis™ Machines and Anesthesia Carts, and (3) the subscription to the BD HealthSight Software	\$196,720.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Premier, Inc.	NFPHC-IT-21-C-00054 Mod 2	Information Technology	Modification to exercise OY2 for the provision of Performance Suite Solutions Subscription for cost accounting and patient analytics, cost accounting outsourcing, and budgeting and financial reporting services	\$177,878.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
NAVEX Global Inc.	NFPHC-IT-22-C-00099 Mod 1	Information Technology	Modification to exercise Option Year One (OY1) for the continued provision of electronic compliance and incident tools to support the Hospital.	\$99,814.49	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Medisolv Inc.	NFPHC-IT-22-C-00027 Mod 1	Information Technology	Modification to exercise Option Year One (OY1) for the provision of Medisolv Quality and Patient Safety Reporting System, including CMS Interoperability (Meaningful Use) reporting and adding eCQM	\$24,291.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
DrFirst, Inc.	NFPHCIT-19-C-0016 Mod 4	Information Technology	Modification to exercise Option Year Three (OY3) for the provision of Rcopia Acute Care Software Application Access Services, Electronic Prescribing of Controlled Substances Gold (EPCS Gold) and for Prescription Drug Monitoring Program (PDMP).	\$77,564.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Miles & Stockbridge PC	NFPHC-OGC-23-C-00029 Mod 1	Legal	Modification/Change Order to add funding to the base year contract for the provision of legal services.	\$50,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Heart Consultants LLC	NFPHC-MS-22-C-00111 Mod 1	Medical Services	Modification to exercise Option Year One (OY1) for the provision of Cardiology Services for the Emergency Department and Clinical Inpatient and Outpatient Cardiology Services.	\$153,300.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Consensus (Formerly J2 Cloud/Summit)	NFPHC-IT-23-C-00025	Information Technology	Provision of Summit Express Connect Software License & Maintenance.	\$21,630.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Dr. Wilton Nedd	NFPHC-MS-22-C-00097 Mod 1	Medical Services	Modification to exercise next option year for the provision of Vascular and Thoracic Surgeon services	\$175,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Office of the Chief Technology Officer - OCTO DC-Net	NFPHC-IT-23-C-00032	Information Technology	Provision of Telecommunications	\$31,978.44	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Seyfarth Shaw	NFPHC-OGC-22-C-00010 Mod 3	Legal	Modification to exercise OY2 for the provision of legal services	\$50,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Krueger-Gilbert Health Physics LLC	NFPHC-RAD-23-C-00017 Mod 1	Radiology	Modification/change order to add funding to the base year contract for the provision of Health Physics and Radiation Safety Services.	\$19,690.00 (Total = \$102,754.52)	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Handcraft Cleaners & Launderers Inc.	NFPHC-EVS-C-20-0072 Mod 3	Facilities, EVS	Modification to exercise Option Year Three (OY3) for the provision of Linen Services for an additional twelve (12) months.	\$364,000.00	Operational	Competitive	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Inova Health System	NFPHC-LAB-23-C-00045	Laboratory	Provision of Blood and Blood Product.	\$275,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
Eric Goulet	NFPHC-GC-23-C-00021911 Mod 1	Legal	Modification to exercise the provision of full-time General Counsel services for an additional six (6) months	\$110,000.00 (Total = \$220,000.00)	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
3M Health Information Systems Inc.	NFPHCITM-20-C-00024 Mod 2	HIM	Modification for provision of Server Upgrade and to extend Perpetual Software Coding Support services for an additional twelve (12) months.	\$210,715.97	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts

3M Health Information Systems Inc.	NFPHC-IT-22-C-00047 Mod 2	Information Technology	Modification for provision of Fluency for Imaging (FFI), Perpetual License Maintenance/Support and Fluency for Imaging Cloud Intel Access for an additional twelve (12) months.	\$9,000.00	Operational	Sole Source	N/A	Currently in Progress	N/A	Kendrick Dandridge/Dianne Roberts
George Washington University Medical Faculty Associates, Inc.,	NFPHC-ER-23-C	Medical Services	Provision of emergency department services	\$7,945,816.52	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts
George Washington University Medical Faculty Associates, Inc.,	NFPHC-HL-23-C	Medical Services	Provision of Inpatient Hospitalists t services	\$5,978,204.84	Operational	Sole Source	N/A	Contract Complete	N/A	Kendrick Dandridge/Dianne Roberts

Question 6
Facilities/EVS/IT
2024 Proposed Capital Plan

PROJECT	VALUE	Dept	SCOPE
Emergency Generator Switchgear	\$190,000.00	Facilities	Modernization of Paralleling Controls for 3 standby emergency generators.
Operating Room Rooftop Unit	\$ 60,000.00	Facilities	Modernization of control system for Operating Room Rooftop Air handling unit
Pharmacy Rooftop Unit	\$ 60,000.00	Facilities	Modernization of control system for Pharmacy Rooftop Air handling unit
Children's Hospital Rooftop Unit	\$ 60,000.00	Facilities	Modernization of control system for Children's hospital Rooftop Air handling unit
Radiology/Medical Records Unit	\$ 60,000.00	Facilities	Modernization of control system for Radiology/Medical records Rooftop Air handling unit
Infra Red Testing	\$150,000.00	Facilities	Code required Infra Red testing and service of electrical switchgear
Steam Condensate Stations	\$110,000.00	Facilities	Replacement of multiple steam condensate stations
Boiler #2 Blower Motor	\$ 35,000.00	Facilities	Rebuild of 60 HP blower motor for Boiler #2
Tools & Equipment	\$ 75,000.00	Facilities	Acquire tools & equipment for facilities department
Parking-lot lights	\$ 75,000.00	Facilities	Install timer switches to turn the lights off during the day and replace blown bulbs.
BHU East Nurse Station	\$ 45,725.00	Facilities	BHU nurse station rehabilitation
Underground fuel tank	\$ 26,237.58	Facilities	Underground fuel storage tank rehabilitation
Facilities wide controls (BAS) project	\$225,000.00	Facilities	
Generator Modernization	\$686,524.00	Facilities	Modernization of emergency generators 2 & 3
	\$ 76,575.00	Facilities	Modernization of the Data Center Specialized HVAC Cooling Units and HR HVAC
	\$ 49,754.00	Facilities	Radiology Special Procedures HVAC Madernization
	\$ 19,000.00	Facilities	Emergency Ambulance Bay ramp Concrete Modernization Project
	\$ 37,716.00	Facilities	Children's Emergency Room Flooring Project
	\$ 19,995.00	Facilities	Roofing Projects
	\$230,000.00	Facilities	Steam System Modernization project
EVS Floor Machines	\$ 55,000.00	Routine Capital	Replacement of multiple floor care machines
Radio servicep roject	\$ 65,000.00	Routine Capital	Purchase new radios
Tools & Equipment	\$ 75,000.00	Routine Capital	Acquire tools & equipment for facilities department
Radio Service Project	\$ 65,000.00	Routine Capital	Purchase New Radios
Data Center HVAC	\$ 75,000.00	IT	
Microsoft Exchange upgrade	\$251,282.00	IT	Upgrade to Microsoft Exchange 2019 version
NFF- Network Redesign	\$ 25,000.00	IT	
IT Security Infrastructure Monitoring and alerting	\$200,000.00	IT	
Text Message Updates	\$ 30,000.00	IT	
ED Nurse Call System (Compliance Issue)	\$ 30,000.00	IT	Patient Call Sysytem
Telemetry Modernization	250,00.00	IT	Monitoring system modernization (compliance Issue)
TeleHealth Monitors Project	\$ 50,000.00	IT	Upgrade and Modernization project
Phone System Mod Project	\$100,000.00	IT	Modernization upgrade anaolog system
ED and Fast Track Patient Monitoring System	\$471,000.00	IT	

Question 7 A

United Medical Center Hospital Statement of Operations - Trend Fiscal Year 2023

Dollars in Thousands

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Revenues:													
Net patient services revenue	6,922	6,816	6,405	8,569	5,043	10,352	8,667	5,948	6,043	7,699	7,038	9,848	89,349
CNMC revenues	110	150	190	150	150	150	150	150	150	110	110	110	1,681
Other revenues	1,805	1,447	1,380	1,346	1,319	1,362	1,618	1,332	1,297	1,399	8,360	1,435	24,101
Total Operating Revenues	8,837	8,413	7,975	10,065	6,512	11,864	10,435	7,430	7,490	9,208	15,509	11,393	115,131
Operating Expenses:													
Salaries and wages	3,803	3,711	3,930	3,534	3,277	2,925	2,900	3,322	3,358	3,566	3,489	3,395	41,210
Employee benefits	1,021	1,021	1,431	1,204	910	832	1,008	1,086	1,207	879	1,096	801	12,498
Contract labor	852	963	1,202	1,157	660	940	1,154	398	681	1,390	1,803	865	12,067
Medical supplies	1,454	1,377	558	596	681	(2,690)	4,635	823	811	789	859	832	10,724
Professional fees	1,619	913	971	1,154	1,424	1,722	1,140	1,009	1,513	1,107	1,155	1,118	14,845
Purchased services	813	1,312	875	1,431	440	1,382	668	1,321	677	531	904	1,980	12,335
Other expenses	1,195	1,211	885	1,303	225	374	952	963	817	990	1,558	363	10,835
Total Operating Expenses	10,757	10,508	9,852	10,380	7,618	5,486	12,457	8,922	9,065	9,252	10,864	9,355	114,514
Net Income (Loss) From Operations	(1,920)	(2,095)	(1,877)	(314)	(1,106)	6,378	2,021	(1,492)	(1,575)	(44)	4,645	2,038	617

Questions: 7C, 7D, and 10

NOT FOR PROFIT HOSPITAL CORPORATION
FY2023_2024 STATISTICS

Question Numbers	Metric	Fiscal Year	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
10	<u>ADMISSIONS</u>	2023	286	338	309	299	289	320	294	298	321	293	282	280	3,609
		2024	230	318	283										831
10	<u>BEDS</u>	2023	210	210	210	210	210	210	210	210	210	210	210	210	210
		2024	210	210	210	210	210	210	210	210	210	210	210	210	210
10	<u>OBSERVATIONS</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	165	139	135	179	174	148	174	178	146	148	178	164	1,928
		2024	162	187	200										549
10	<u>PATIENT DAYS</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	1,902	2,051	2,124	1,907	1,794	2,246	2,041	2,216	1,930	1,907	1,999	1,831	23,948
		2024	1,805	2,111	2,244										6,160
10	<u>AVERAGE DAILY CENSUS</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	61.4	68.4	68.5	61.5	64.1	72.5	68.0	71.5	64.3	61.5	64.5	61.0	65.6
		2024	58.2	70.4	72.4										
10	<u>OCCUPANCY</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	29.2%	32.6%	32.6%	29.3%	30.5%	34.5%	32.4%	34.0%	30.6%	29.3%	30.7%	29.1%	31.2%
		2024	27.7%	33.5%	34.5%										31.9%
10	<u>ALOS</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	6.7	6.1	6.9	6.4	6.2	7.0	6.9	7.4	6.0	6.5	7.1	6.5	6.6
		2024	7.8	6.6	7.9										7.4
7c	<u>GROSS SERVICE REVENUE</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	\$ 24,720.64	\$ 24,345.16	\$ 25,025.27	\$ 23,404.05	\$ 23,066.61	\$ 27,341.33	\$ 26,904.42	\$ 25,312.31	\$ 24,953.22	\$ 24,645.04	\$ 24,696.82	\$ 23,469.10	\$ 297,883.97
7c	<u>OPERATING EXPENSES</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	\$ 10,757.31	\$ 10,507.58	\$ 9,851.78	\$ 10,379.51	\$ 7,617.60	\$ 5,485.89	\$ 12,456.62	\$ 8,921.94	\$ 9,064.85	\$ 9,252.19	\$ 10,863.78	\$ 9,354.90	\$ 114,514.68
7d	<u>OVERTIME</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	\$ 376,466.00	\$ 325,145.00	\$ 349,616.00	\$ 303,655.00	\$ 207,596.00	\$ 250,601.00	\$ 230,920.00	\$ 269,153.00	\$ 208,633.00	\$ 255,803.00	\$ 297,046.00	\$ 238,067.00	\$ 3,312,701.00
7d	<u>OVERTIME # OF EMPLOYEES</u>		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	YTD
		2023	242	247	229	237	222	251	225	227	203	205	212	231	228

Question # 7E

NOT FOR PROFIT HOSPITAL CORPORATION
2023 VENDOR LISTING

VENDOR NUMBER	VENDOR
M00382	3M HEALTH INFORMATION SYSTEMS
A00403	1199 SEIU DUES
A03584	AARON ROBINSON
M00383	ABBOTT LABORATORIES
M02134	ABBOTT RAPID DIAGNOSTICS INFORMATIC
M02006	ABMS SOLUTIONS, LLC
M02506	ADDISON GROUP
M02812	ADVANT-EDGE SOLUTIONS OF MIDDLE
A00389	AETNA
M02740	AGILITI SURGICAL EQUIPMENT REPAIR
M00385	AIR PRODUCTS AND CHEMICALS INC.
M00022	AIRGAS USA, LLC
M02289	AIRSCAN INC DBA HEMATECHNOLOGIES
M02597	AL'S TWIN AIR, LLC
A03929	ALAIHA WIGGINS
M02626	ALGERNON FOGLE
A03004	ALI REZAZADEH-TEHRANI, MD
M00035	ALIMED, INC.,
M01864	ALLERGAN USA, INC.
M02493	AMBU INC.
A00282	AMERICAN COLLEGE OF HEALTHCARE
A00390	AMERICAN COLLEGE OF RADIOLOGY
M02828	AMERICAN ENERGY RESTAURANT EQUIP
A00284	AMERICAN MEDICAL ASSOCIATION
M02461	AMN HEALTHCARE INC
A02780	ANDRE MALONEY
A03809	ANGELA TITUS
A03800	ANGELE P. LEMANGA
M01733	APPLIED STATISTICS & MANAGEMENT, INC
M01989	AQUITY SOLUTIONS LLC
M01875	ARK SYSTEM, INC
A03670	ARMSTRONG, DONOHUE, CEPPOS
M02825	ARMSTRONG, DONOHUE, CEPPOS, VAUGHAN
M02782	AROA BIOSURGERY INC
M00277	ARTHREX, INC
M02769	ASGHAR SHAIGANY M.D
M00420	ASPEN SURGICAL
M02490	AVANTI
M01415	AVIDEX INDUSTRIES, LLC

M02474	AXIS HEALTHCARE GROUP, PC
M02834	AYA HEALTHCARE
M02775	Ali TEHRANI-REZAZADEH MD
M01141	BALTIMORE JANITORIAL SUPPLY CO
M01773	BANKERS BUSINESS MGMT SERVICES.INC
M02640	BARCLAY WATER MANAGEMENT
A03881	BARNEDIA J. DRAYTON
A03818	BASRA SALAAD
M00394	BAYER HEALTHCARE
M00008	BECKMAN COULTER INC.,
M00171	BECTON,DICKINSON & COMPANY
M00367	BIO-RAD LABORATORIES CLINICAL
M00081	BIOMERIEUX
M02712	BML PROPERTY REALTY LLC
M02829	BMP RACKMOUNT SOLUTIONS LLC NEWBART
M00426	BOLAND SERVICES
M00011	BOSTON SCIENTIFIC CORPORATION
A03894	BRIAN R. FRANK, ESQUIRE
M02836	BROOKINS COMMUNICATIONS INC
A02563	BRYANT WARING
M00019	C R BARD, INC
M00202	C.R. BARD
M00410	C.R. BARD INC
M00007	C.R. BARD, INC.,
A03895	CAMILLE JOHNSON
M02759	CAPITAL STROKE NEUROLOGY INC
A03772	CAPITOL INSURANCE SERVICES
M02369	CARBOFIX ORTHOPEDICS, INC.
M00002	CARDINAL HEALTH
A02249	CARDINAL HEALTH 414,LLC
A02301	CAREFIRST BLUECROSS BLUE SHIELD
M00502	CAREFUSION 2200, INC
M01556	CAREFUSION SOLUTIONS, LLC
A03930	CARL LEWIS
M02715	CARSON W CAIN/MAYNE MEDICAL
M02635	CASE MEDICAL INC
M00646	CDW GOVERNMENT
M02056	CENTENNIAL COMPUTER CORPORATION
M02681	CEPHEID
M02792	CERIBELL INC
M01729	CERTIFIED LANGUAGES INTERNATIONAL,
M02739	CHANGE HEALTHCARE
M01762	CHANGE HEALTHCARE TECHNOLOGIES, INC
A03719	CHANNELL MORRIS
M02637	CHEMTREAT, INC.
A02420	CHERON RUST
A03878	CHRISTIANE TELLEFSEN

M02047	CIA/CENTRAL INFUSION ALLIANCE
M02495	CITRON HYGIENE
M01559	CITY ELECTRIC SUPPLY
M00101	CIVCO MEDICAL SOLUT
M01769	CIVCO MEDICAL SOLUTIONS
M02291	CLEARPATH SOLUTIONS GROUP LLC
A00809	CLIA LABORATORY PROGRAM
M01025	CLOUDWAVE
A02692	CLYDE JENKINS
M02669	COAST BIOMEDICAL EQUIPMENT
M02780	COAST TO COAST HOSPITALITY LLC
M02805	COLLABORATION SOFTWARE PARTNERS LLC
M00469	COLLEGE OF AMERICAN PATHOLOGIST
M01652	COMCAST
M02352	COMPLETE FIRE PROTECTION
A00088	COMPTROLLER OF MARYLAND
M00478	CONE INSTRUMENTS
M00157	CONMED LINVATEC
M02267	CONTEMPORARY HEALTHCARE SOLUTIONS
M00118	COOK MEDICAL INCORPORATED
M00643	COOPERSURGICAL, INC
M00242	CORBETT TECHNOLOGY SOLUTIONS, INC
M02750	CRITICAL CONNECTIONS INC
M01457	CYGNUS MEDICAL
M02286	CYNTHIA MORGAN MD
A00381	D.C. HOSPITAL ASSOCIATION
A03917	DANIJIA MCILWAIN
A02477	DARNELL DRAKE
M02201	DAVIS-ULMER SPRINKLER CO INC
M02617	DAYCON PRODUCTS CO., INC.
A00099	DC CHILD SUPPORT CLEARINGHOUSE
A00370	DC TREASURER
M01724	DC TREASURER
M02355	DC TREASURY
A00166	DC WATER & SEWER AUTHORITY
A00167	DCNA
M02491	DEB USA, INC
A03879	DEBORAH HOBSON
M00804	DELL MARKETING, L.P.
M02795	DENSEL COMPANY
A03910	DEREK MICHAEL FINE
M02643	DEROYAL INDUSTRIES, INC.
A03734	DERRICK LOCKHART
A03902	DIANNE ROBERTS
A03885	DIRECTV, LLC
A03659	DISTRICT OF COLUMBIA DEPARTMENT
A03458	DISTRICT OF COLUMBIA PRIMARY CARE

M02343	DIVERSIFIED CLINICAL SERVICES, INC.
M02594	DOCUSIGN INC. LOCKBOX
M02415	DOMINION ELEVATOR INSPECTION
A03914	DORATHY NWACHUKWU
M02408	DR. FIRST.COM, INC
M01630	E M ADAMS
A03591	EARL CALDWELL
A03288	EBONY FLOOD
M02344	ECLINICAL WORKS
A03648	EDUCATIONAL COMMISSION FOR FOREIGN
M01175	EDWARDS LIFESCIENCES
A03901	EDWIN C. CHAPMAN, M.D., P.C.
A03883	EHD CONSULTING LLC
M01344	ELECTRIC MOTOR REPAIR CO
M02476	ELEVATE PATIENT FINANCIAL SOLUTIONS
A03908	ELVIS TIMOTHY
A03593	EMMANUEL ODEJIMI
A03903	ENCOUNTER MEDICAL GROUP, PC
A03891	ERIC J. GOULET
A02970	ESSENTIAL SURGICAL CARE, P.C.
M02772	ESSENTIAL SURGICAL CARE, P.C.
M00446	EUROFINS ANALYTICS, LLC
A00029	FEDERAL EXPRESS
M02729	FINTHRIVE
M02821	FIRST CHOICE MASONRY INC (DC)
M00772	FISHER & PAYKEL HEALTHCARE
M00040	FISHER HEALTHCARE
M02725	FORVIS LLP
A03876	FRANCIS J. O'CONNELL
M02784	FREELINE, INC
M00060	FRESENIUS USA MARKETING
M02754	FUJIFILM MEDICAL SYSTEMS USA INC
A03846	GARTH GRANNUM
M00204	GE HEALTHCARE
M00209	GE HEALTHCARE
M00061	GE PRECISION HEALTHCARE LLC
A03884	GEORGE HINES
A03438	GIRMA LEGESSE
M01935	GLAXOSMITHKLINE PHARMACEUTICALS
A03912	GLENN MATTHEW CHERTOW
M00480	GLOBAL EQUIPMENT COMPANY
M01784	GLOBAL HEALTHCARE EXCHANGE
A03919	GREENBERG & BEDERMAN, LLC
A00374	GREG HAGER
A03665	GREGORY A. COMPTON, MD SOLE MBR
A02088	GREGORY ASKEW
M01731	GRM INFORMATION MANAGEMENT SERVICES

M02070	GUERBET LLC
M02684	HANDCRAFT CLEANERS & LAUNDERERS INC
A00322	HEALTHCARE COUNCIL OF THE NATIONAL
M00452	HEALTHCARE LOGISTICS
M01192	HEALTHMARK INDUSTRIES CO INC
M02841	HEALTHMARKIT CONSULTING LLC
M02791	HEALTHWARE INC DBA PRECISE PK
M02763	HEARTS CONSULTANTS LLC
M01722	HELP DESK TECHNOLOGY
A03924	HENRY HOOD
M02628	HERAEUS MEDICAL
A00746	HFMA
M01730	HOLOGIC
M02789	I WILL PROTECTIVE SECURITY LLC (CBE
M02502	ICARE USA INC
M00201	ICU MEDICAL, INC.
M02813	IDW LLC
M02636	IMMIXTECHNOLOGY, INC
M02736	INFLECTION RISK SOLUTIONS, LLC dba
M01972	INOVA HEALTH SYSTEM
M01788	INOVALON PROVIDER, INC.
M02121	INTELLIGENT MEDICAL OBJECTS, INC.
A00141	INTERNAL REVENUE SERVICE
M02755	IPC TECHNOLOGIES INC
A03403	IRENE FONTOH
M00185	J & J HEALTH CARE SYSTEMS, INC.
M02818	JACKSON & CAMPBELL P.C. (DC)
A03869	JACKSON & CAMPBELL, P.C.
A03625	JACQUELINE PAYNE-BORDEN
A03904	JAKE NICHOLS
A03817	JAMAL MUHAMMAD
A03874	JAMES M. DARBY, ESQ., ARBITRATOR&
A03184	JANELLE DENNIS, MD.
M02757	JAVAD KHALILZADEH MD
A03344	JEANETTE FENDALL
A03524	JETHMALANI & NALLASETH PLLC
M02693	JH CONTRACTORS, LLC
M01426	JOHNSON & JOHNSON HEALTHCARE SYSTEM
A00820	JOINT COMMISSION RESOURCES
A03582	JOKARI BUTLER
A03920	JOSEPH WEAVER
M02512	JOVAN MOCK
A03006	JP MORGAN CHASE COMMERCIAL CARD
A00680	JULIAN CRAIG M.D.
M02446	K-FORCE INC.
M02809	KAPLAN TRANSPORTATION INC
A03909	KATZ BANKS KUMIN LLP

M00549	KCI, USA
A03890	KENDRICK DANDRIDGE
M01078	KEY SURGICAL LLC.
A03705	KHOOBCHANDANILAW
M02819	KHOOBCHANDANILAW PLLC (DC)
M02761	KHOSROW DAVACHI MD
M02776	KIERNAN TREBACH LLP
A03205	KIMBERLY KEMP
M02458	KIWI-TEK, LLC
M00732	KONICA MINOLTA PREMIER FINANCE
M00880	KRONOS
M01462	KRUEGER-GILBERT HEALTH PHYSICS LLC
M00359	LABORIE FOR DIGNITY FOR LIFE
A03925	LARRY SUTTON
A03799	LASHANDA SANGUINETTI
A03915	LAW OFFICES OF JOHN E. CARPENTER &
M01711	LAWRENCE STREET INDUSTRIES
A03877	LEWIS BRISBOIS BISGAARD & SMITH LLP
M02824	LEWIS BRISBOIS BISGAARD & SMITH LLP
M02746	LGC CLINICAL DIAGOSTICS
A03340	LILIAN CHUKWUMA
A03454	LINDA DAVIS-MOON
M02830	M JONES & COMPANIES LLC (CBE)
A03413	MALARKA DIXON
A03927	MARCUS BAGMON
A03928	MARK GASTON PEARCE, ESQUIRE
A03577	MARLANNA DIXON
A03791	MARQUITA LESTER
A03906	MARTIN CONSTABLE
A00398	MARYLAND CHILD SUPPORT ACCOUNT
A03003	MATTHEW R. WEIR, MD
M02302	MAXIM STAFFING SOLUTION
A03499	MAZARS USA LLP
P00002	MCKESSON CORPORATION DC#8813
M00177	MED PAT & INN-PHONE
M01229	MEDCOMP
M02295	MEDHELP INC
A03639	MEDI-DOSE INC.,
M02576	MEDIA SYSTEMS INSTALLATION LLC
A03301	MEDICAL EDUCATION SPEAKERS NETWORK
A03532	MEDICAL FACULTY ASSOCIATES, INC
M00561	MEDICAL SUPPLY SYSTEMS (SBE)
M02175	MEDISOLV, INC.
M00466	MEDITECH
M00352	MEDTRONICS / XOMED
M00181	MEDTRONICS USA
M00165	MERRY XRAY/SOURCEONE HEALTHCARE

M02777	MFA GW PATHOLOGY
A03547	MICHAEL AUSTIN
A03897	MICHAEL E. BATIPPS, MD P.C.
A03580	MICHAEL MCCLOUD
A03916	MICHAEL SMITH
M02753	MIKE JONES PLUMBING LLC
A03783	MILES & STOCKBRIDGE P.C.
M02838	MINA YACOUB
M01572	MINDRAY NORTH AMERICA
M01518	MITEL
A03622	MOHAMMED KALAN, M.D.
M02842	MONUMENT MEDICAL
M02110	MORRISON HEALTHCARE
A03887	MRW MEDIATION, LLC
M02768	MUSA MOMOH
A03583	NAKITA LOGAN
M02827	NALCO COMPANY LLC
A02854	NAMSS
A03326	NAN R. SHUKER
M02464	NANOSONICS, INC.
A03886	NASH MEDIATION,LLC
A03934	NATIONAL CONTRACT MANAGEMENT
M02612	NATIONAL SERVICE CONTRACTORS, (DC)
M02454	NAVEX GLOBAL, INC.
A03893	NEIL BLUMBERG, M.D., LLC
M02074	NETWORK SERVICES COMPANY
M02692	NETWORKING FOR FUTURE, INC.
M02826	NGEN LLC
A03475	NGOZI JOY NWOKE
M00234	NIHON KOHDEN AMERICA, INC.
M02764	NORTHRUM HEALTH
A02987	NOSSAMAN LLP
M02691	NOVA MEDICAL LLC (SBE)
A02920	NOVITAS SOLUTIONS
A03356	NRG BUSINESS MARKETING LLC
M02325	NUANCE COMMUNICATIONS, INC.
A03837	OCTAVIA HART
M00684	OFFICE DEPOT
A03074	OFFICE OF THE CHIEF FINANCIAL
M00217	OLYMPUS AMERICA INC.,
A03913	ONYEKA UGOAGWU
M02540	OPTIV
M00850	ORGANOGENESIS
A01249	ORIN HACKETT
M00140	ORKIN, LLC
M00221	ORTHO-CLINICAL DIAGNOSTICS, INC
M01107	ORTHOFIX US LLC

M02256	OTIS ELEVATOR
M01728	OVERHEAD DOOR
M02271	PAPERLESS PAY CORPORATION
M00802	PARTS SOURCE INC.
M02832	PATHOLOGY ASSOCIATES OF SILVER
A00229	PATIENT REFUNDS
M01163	PATIENTWORKS CORPORATION
A03696	PATRICK MALONE & ASSOCIATES P.C
M00232	PC CONNECTION
M02801	PENN CREDIT CORPORATION
A03861	PEREGRINE ASSOCIATES, INC.
M00575	PERFORMANCE HEALTH
A03497	PFIZER INC.
A03899	PHILIP J. CANDILIS
A03825	PHILLIP BUESCHER, MD
M00716	PHILLIPS HEALTHCARE
M01534	PHILLIPS HEALTHCARE
M00693	PITNEY BOWES BANK INC.
M02657	PITT ELECTRIC INC & CONSTRUCTION
M02013	PLANET DEPOS, LLC
A03468	PLANSOURCE BENEFITS ADMINISTRATION
M01654	PM HOOD & DUCT
A03599	PMA COMPANIES/OLD REPUBLIC
M01992	POINTCLICKCARE TECHNOLOGIES, INC
M00576	POSITIVE PROMOTIONS, INC
A00018	POTOMAC ELECTRIC POWER COMPANY
M02803	POTOMAC ELEVATOR COMPANY LLC (DC)
M01036	PRECISION MEDICAL INC.
M01651	PRECISION TESTING, INC
M02773	PRECISON ORTHOPEDICS AND SPORTS MED
M02209	PREMIER HEALTHCARE SOLUTIONS
M02770	PREMIUM CRITICAL CARE SOLUTION LLC
M02568	PRESIDIO HOLDINGS INC
M01763	PRESS GANEY ASSOCIATES, INC.
A03645	PROCARE AMBULANCE OF MARYLAND
A03787	PROFORMA
M02090	Q-CENTRIX LLC
M01725	QUEST DIAGNOSTICS
M01678	RADIATION SERVICE ORGANIZATION
M00053	RADIOMETER AMERICA, INC.
M02261	RATH ENTERPRISES, INC.
A03824	REDWOOD FIRE AND CASUALTY INS
A03933	REGINALD HOOD
M02752	REHABILITATION SERVICES INC
M02239	RELIAS LLC
A00127	RESERVE ACCOUNT
A03449	RICHARD BLOCH

M02833	RJH AIR CONDITIONING AND
A03882	ROBERT GHERMAN
A03872	ROBERT L. JAYES, MD
M00055	ROCHE DIAGNOSTICS CORPORATION
M01715	RON'S TROPICAL FISH EXPERTS
A02850	ROSA WALKER
M00137	RR DONNELLEY
M01768	RUIC
M01133	S FREEDMAN & SONS, INC
M02786	SANARA MEDTECH INC
A01808	SARAH D. MATTHEWS
A03411	SCORPIO DAVIS
A03931	SCOTT TENNER MD, PC
M02480	SDI USA INC
M02560	SEAMLESS RECYCLING
M02516	SEAN C JAMISON
M01419	SECHRIST INDUSTRIES
M01960	SERVPRO OF WASHINGTON, DC
M01986	SEYFARTH SHAW LLP
M01672	SHERWIN WILLIAMS
A02386	SIDNEY H. ROUSE
A03905	SISCO, INC.
M02788	SMARTSHEET INC
M00278	SMITH & NEPHEW
M00073	SMITH & NEPHEW, INC
M02840	SOUTHERN RADIOLOGY GROUPS
A03623	SOYINKA JOSEPH
M00401	SPECIALIZED ORTHOPAEDIC SERVICES
M02785	SPECIALTY CONSTRUCTION MANAGEMENT
M01754	SPOT COOLERS
M02450	SSA CONSULTING
M00090	STANLEY ACCESS TECHNOLOGIES, LLC
M00004	STERIS CORPORATION
M02793	STEVEN SANDERS
M00094	STRYKER ENDOSCOPY
M00096	STRYKER MEDICAL
M00391	STRYKER SALES CORP.
A02653	SUN LIFE FINANCIAL
M02590	SURVEILLANCE SECURE, INC.
A03900	SUSAN K SMITH
M01491	SWISSLOG HEALTHCARE
M02704	SYCOM TECHNOLOGIES LLC
M02602	SYSMEX AMERICA, INC
M02767	TAGHI KIMYAI-ASADI ,MD
M00599	TATE ENGINEERING SYSTEMS INC
M02505	TECAN US INC
M01604	TECHNICAL REPAIR SERVICE,LLC

M02802	TECHNICAL SAFETY SERVICES LLC
M01239	TELEFLEX FUNDING LLC
A03888	THE COCHRAN FIRM, DC, PLLC
A02227	THE JOINT COMMISSION
M01705	THE JOINT COMMISSION
A03713	THE JUDGEMENT GROUP
M02499	THE MCCAMMON GROUP LTD
A03494	THE NEUROLOGY CENTER P.A.
A03880	THE OFFICE OF ORTHOPAEDIC MEDICINE
M01040	THE PLAQUE SHAQUE
A02861	THOMSON REUTERS
A03932	TIMOTHY T. SANDIDGE
M02457	TISSUE REGENIX WOUND CARE, INC.,
M02522	TODD W CORY
A03746	TOYA CARMICHAEL
M02648	TRACE3, LLC
A02843	TRACEY WILLIAMS
A03685	TRACY RUFFIN
A00396	TREASURER OF VIRGINIA
M02650	TRIANGLE MANIFOLD SERVICES INC
M02558	TRILLIANT SURGICAL, LLC
M02747	TRILLIANT SURGICAL, LLC d.b.a.,
A03690	TRUDY R. KOSLOW M.ED
M02639	TYPENEX MEDICAL LLC
M01856	U.S. OFFICE SOLUTIONS (SBE)
A01641	UFSO, INC LOCAL 672
M00567	ULINE
M02566	UNIFORM WAREHOUSE INC
M02808	UP TO DATE LAUNDRY LLC
M02738	UPTODATE INC
A03898	UPVISION CONSULTING, LLC
M02018	US IMPLANT SOLUTIONS
M00779	US MED-EQUIP LLC
A03896	VALERIE JOYNER
M02407	VARCO MAC ELECTRICAL
M01347	VELOCITYEHS/MSDSOONLINE
M01308	VERATHON INC.
A03669	VERITEXT
M01702	VERIZON BUSINESS
A00129	VERIZON WIRELESS
A03907	VERNITA BICETTE
A03918	VERONICA GRAY
M02820	VESPER MEDICAL TRANSPORT OF MD
A00132	VISION BENEFITS OF AMERICA
M00413	W.L. GORE & ASSOCIATES
A00134	WASHINGTON GAS
M02778	WASHINGTON IMAGING ASSOC OF MD LLC

M02022	WASHINGTON METROPOLITAN AREA
A03430	WASTESTRATEGIES, LLC
M01708	WELLSKY
M01499	WERFEN USA LLC
M02783	WHITEFORD TAYLOR AND PRESTON LLP
A03892	WILEY REIN LLP
M02758	WILLIAM BROWNLEE MD
M01075	WOLTERS KLUWER CLINICAL DRUG
M02810	WOMEN AT WORK LLC
A03831	YANIRA VAN DEN BROECK-NIEVES
A03911	YOLANDA TAYLOR AND
M01617	YOUAF ESMAILI
M02781	ZOOM VIDEO COMMUNICATION INC

Question# 7E

NOT FOR PROFIT HOSPITAL CORPORATION
2024 VENDOR LISTING

VENDOR NUMBER	VENDOR
M00382	3M HEALTH INFORMATION SYSTEMS
A00403	1199 SEIU DUES
M00088	ABBOTT LABORATORIES INC
M02506	ADDISON GROUP
A00389	AETNA
M02740	AGILITI SURGICAL EQUIPMENT REPAIR
M00385	AIR PRODUCTS AND CHEMICALS INC.
M00022	AIRGAS USA, LLC
M02597	AL'S TWIN AIR, LLC
M00035	ALIMED, INC.,
A00282	AMERICAN COLLEGE OF HEALTHCARE
A00390	AMERICAN COLLEGE OF RADIOLOGY
M01776	AMERICAN COLLEGE OF RADIOLOGY
A03809	ANGELA TITUS
M01733	APPLIED STATISTICS & MANAGEMENT,INC
M01989	AQUITY SOLUTIONS LLC
M01875	ARK SYSTEM, INC
A03670	ARMSTRONG, DONOHUE, CEPPOS
M02825	ARMSTRONG, DONOHUE, CEPPOS, VAUGHAN
M00277	ARTHREX, INC
M02769	ASGHAR SHAIGANY M.D
M02490	AVANTIK
M01415	AVIDEX INDUSTRIES, LLC
M02474	AXIS HEALTHCARE GROUP, PC
M02834	AYA HEALTHCARE
M02775	Ali TEHRANI-REZAZADEH MD
M01141	BALTIMORE JANITORIAL SUPPLY CO
M01773	BANKERS BUSINESS MGMT SERVICES.INC
A03938	BARBARA J. LEVIN
M00005	BAUSCH & LOMB SURGICAL
M00394	BAYER HEALTHCARE
M00008	BECKMAN COULTER INC.,
M00171	BECTON,DICKINSON & COMPANY
M00367	BIO-RAD LABORATORIES CLINICAL
M00011	BOSTON SCIENTIFIC CORPORATION
A03894	BRIAN R. FRANK, ESQUIRE
M00410	C.R. BARD INC
M02759	CAPITAL STROKE NEUROLOGY INC
A03772	CAPITOL INSURANCE SERVICES

M02369	CARBOFIX ORTHOPEDICS, INC.
M00002	CARDINAL HEALTH
A02249	CARDINAL HEALTH 414,LLC
A02301	CAREFIRST BLUECROSS BLUE SHIELD
M00502	CAREFUSION 2200, INC
M01556	CAREFUSION SOLUTIONS, LLC
M00646	CDW GOVERNMENT
M02681	CEPHEID
M02792	CERIBELL INC
M01729	CERTIFIED LANGUAGES INTERNATIONAL,
M02739	CHANGE HEALTHCARE
M01762	CHANGE HEALTHCARE TECHNOLOGIES, INC
A03719	CHANNELL MORRIS
A02420	CHERON RUST
A02658	CHRISTINE MCCOY
M02495	CITRON HYGIENE
M00101	CIVCO MEDICAL SOLUT
M02291	CLEARPATH SOLUTIONS GROUP LLC
A03254	CLETUS CHECK
M01025	CLOUDWAVE
M02669	COAST BIOMEDICAL EQUIPMENT
M02780	COAST TO COAST HOSPITALITY LLC
M02805	COLLABORATION SOFTWARE PARTNERS LLC
M00469	COLLEGE OF AMERICAN PATHOLOGIST
M01652	COMCAST
A00088	COMPTROLLER OF MARYLAND
M00478	CONE INSTRUMENTS
M00157	CONMED LINVATEC
M02267	CONTEMPORARY HEALTHCARE SOLUTIONS
M01947	CONTRACT GUARDIAN
M00242	CORBETT TECHNOLOGY SOLUTIONS, INC
M01306	COVIDIEN
M02751	CURTIS BAY MEDICAL WASTE SERVICE
M01457	CYGNUS MEDICAL
A00381	D.C. HOSPITAL ASSOCIATION
M02617	DAYCON PRODUCTS CO., INC.
A00099	DC CHILD SUPPORT CLEARINGHOUSE
A02606	DC LABOR LAW POSTER SERVICE
A00370	DC TREASURER
M02355	DC TREASURY
A00166	DC WATER & SEWER AUTHORITY
A00167	DCNA
M00945	DECOSTA CONSTRUCTION
A03935	DENAIRO HENRY
M02795	DENSEL COMPANY
M02643	DEROYAL INDUSTRIES, INC.
A03734	DERRICK LOCKHART

A03902	DIANNE ROBERTS
A03885	DIRECTV, LLC
A03659	DISTRICT OF COLUMBIA DEPARTMENT
M02343	DIVERSIFIED CLINICAL SERVICES, INC.
M02408	DR. FIRST.COM, INC
M01630	E M ADAMS
M02344	ECLINICAL WORKS
M01175	EDWARDS LIFESCIENCES
M01344	ELECTRIC MOTOR REPAIR CO
M02476	ELEVATE PATIENT FINANCIAL SOLUTIONS
A03692	EMMA M. BERMUDEZ
A03891	ERIC J. GOULET
M02772	ESSENTIAL SURGICAL CARE, P.C.
M00446	EUROFINS ANALYTICS, LLC
M02729	FINTHRIVE
M02821	FIRST CHOICE MASONRY INC (DC)
M00772	FISHER & PAYKEL HEALTHCARE
M00040	FISHER HEALTHCARE
M02725	FORVIS LLP
A03876	FRANCIS J. O'CONNELL
M02784	FREELINE, INC
M00060	FRESENIUS USA MARKETING
M01560	FRIED BROTHERS, INC
M02754	FUJIFILM MEDICAL SYSTEMS USA INC
A03846	GARTH GRANNUM
M00209	GE HEALTHCARE
M00061	GE PRECISION HEALTHCARE LLC
A03351	GEORGE WASHINGTON UNIVERSITY HOSP.
M01935	GLAXOSMITHKLINE PHARMACEUTICALS
A00374	GREG HAGER
A03936	GREGORY HOLLIS
M01731	GRM INFORMATION MANAGEMENT SERVICES
M02684	HANDCRAFT CLEANERS & LAUNDERERS INC
A00322	HEALTHCARE COUNCIL OF THE NATIONAL
M00452	HEALTHCARE LOGISTICS
M02841	HEALTHMARKIT CONSULTING LLC
M02791	HEALTHWARE INC DBA PRECISE PK
M02763	HEARTS CONSULTANTS LLC
M01730	HOLOGIC
A03942	IBE EBERE
M00201	ICU MEDICAL, INC.
M02813	IDW LLC
M02636	IMMIXTECHNOLOGY, INC
M02736	INFLECTION RISK SOLUTIONS, LLC dba
M01972	INOVA HEALTH SYSTEM
M01788	INOVALON PROVIDER, INC.
A00230	INSURANCE REFUNDS

M01198	INTERLACE HEALTH
M02755	IPC TECHNOLOGIES INC
M02328	J2 CLOUD SERVICES, LLC
M02818	JACKSON & CAMPBELL P.C. (DC)
A03625	JACQUELINE PAYNE-BORDEN
A03943	JANAY LANCASTER
M02757	JAVAD KHALILZADEH MD
M01426	JOHNSON & JOHNSON HEALTHCARE SYSTEM
A02900	JUDY JENKINS
M02446	K-FORCE INC.
M00549	KCI, USA
M02819	KHOOBCHANDANILAW PLLC (DC)
M02761	KHOSROW DAVACHI MD
M02776	KIERNAN TREBACH LLP
M02458	KIWI-TEK, LLC
M00732	KONICA MINOLTA PREMIER FINANCE
M00880	KRONOS
M01462	KRUEGER-GILBERT HEALTH PHYSICS LLC
A03944	LANDSMAN LAW GROUP
A03941	LAW OFFICES OF PAUL STRAUSS &
M01711	LAWRENCE STREET INDUSTRIES
M02824	LEWIS BRISBOIS BISGAARD & SMITH LLP
M02830	M JONES & COMPANIES LLC (CBE)
A02694	MARIATU TARAWALLEY
A03928	MARK GASTON PEARCE, ESQUIRE
A00398	MARYLAND CHILD SUPPORT ACCOUNT
M02302	MAXIM STAFFING SOLUTION
P00002	MCKESSON CORPORATION DC#8813
M01351	MCKESSON MEDIAL SURGICAL
M00177	MED PAT & INN-PHONE
M01229	MEDCOMP
A03639	MEDI-DOSE INC.,
A03532	MEDICAL FACULTY ASSOCIATES, INC
M00561	MEDICAL SUPPLY SYSTEMS (SBE)
M02175	MEDISOLV, INC.
M00466	MEDITECH
A03939	MEDLIN TREATMENT CENTER, INC.
M00181	MEDTRONICS USA
M01380	MERGE HEALTHCARE
M02777	MFA GW PATHOLOGY
A03783	MILES & STOCKBRIDGE P.C.
M02838	MINA YACOUB
M01572	MINDRAY NORTH AMERICA
M01518	MITEL
M02842	MONUMENT MEDICAL
M02110	MORRISON HEALTHCARE
M02768	MUSA MOMOH

M02464	NANOSONICS, INC.
M02612	NATIONAL SERVICE CONTRACTORS, (DC)
M02074	NETWORK SERVICES COMPANY
M02692	NETWORKING FOR FUTURE, INC.
A03940	NIKKI S CHEW
M02764	NORTHRUM HEALTH
M02691	NOVA MEDICAL LLC (SBE)
A03356	NRG BUSINESS MARKETING LLC
M02325	NUANCE COMMUNICATIONS, INC.
M02540	OPTIV
A03150	OPTUM 360
M00140	ORKIN, LLC
M00221	ORTHO-CLINICAL DIAGNOSTICS, INC
M01728	OVERHEAD DOOR
M00802	PARTS SOURCE INC.
M02832	PATHOLOGY ASSOCIATES OF SILVER
A03701	PAULINA CORTEZ
M00232	PC CONNECTION
M02801	PENN CREDIT CORPORATION
M00575	PERFORMANCE HEALTH
A03937	PERRY K. SHEELEY
A03899	PHILIP J. CANDILIS
M01534	PHILLIPS HEALTHCARE
M00693	PITNEY BOWES BANK INC.
M02657	PITT ELECTRIC INC & CONSTRUCTION
M02013	PLANET DEPOS, LLC
A03468	PLANSOURCE BENEFITS ADMINISTRATION
M01654	PM HOOD & DUCT
M01992	POINTCLICKCARE TECHNOLOGIES, INC
M00576	POSITIVE PROMOTIONS, INC
A00018	POTOMAC ELECTRIC POWER COMPANY
M02803	POTOMAC ELEVATOR COMPANY LLC (DC)
M02773	PRECISON ORTHOPEDICS AND SPORTS MED
M02209	PREMIER HEALTHCARE SOLUTIONS
M02770	PREMIUM CRITICAL CARE SOLUTION LLC
M01763	PRESS GANEY ASSOCIATES, INC.
M02090	Q-CENTRIX LLC
M01725	QUEST DIAGNOSTICS
M00053	RADIOMETER AMERICA, INC.
A03824	REDWOOD FIRE AND CASUALTY INS
M02752	REHABILITATION SERVICES INC
A00127	RESERVE ACCOUNT
A01986	RITA THOMAS
M01715	RON'S TROPICAL FISH EXPERTS
M01768	RUIC
M01133	S FREEDMAN & SONS, INC
M02694	SAFETY-MED PRODUCTS INC

A01808	SARAH D. MATTHEWS
A03820	SARAH MILLER ESPINOSA
M02480	SDI USA INC
M02560	SEAMLESS RECYCLING
M01986	SEYFARTH SHAW LLP
M01672	SHERWIN WILLIAMS
A03905	SISCO, INC.
M02840	SOUTHERN RADIOLOGY GROUPS
M02785	SPECIALTY CONSTRUCTION MANAGEMENT
M02450	SSA CONSULTING
M00004	STERIS CORPORATION
M02845	SUMMO LLC
A02653	SUN LIFE FINANCIAL
M02590	SURVEILLANCE SECURE, INC.
A02775	SUSAN IGNACIO
M01491	SWISSLOG HEALTHCARE
M02602	SYSMEX AMERICA, INC
M02767	TAGHI KIMYAI-ASADI ,MD
M00599	TATE ENGINEERING SYSTEMS INC
M01239	TELEFLEX FUNDING LLC
M02499	THE MCCAMMON GROUP LTD
A03880	THE OFFICE OF ORTHOPAEDIC MEDICINE
M02486	TIGON MEDICAL
A03841	TONIA JOHNSON
A03945	TRAVIS ADR SERVICES, LLC
A00396	TREASURER OF VIRGINIA
M02650	TRIANGLE MANIFOLD SERVICES INC
M02747	TRILLIANT SURGICAL, LLC d.b.a.,
M01856	U.S. OFFICE SOLUTIONS (SBE)
A01641	UFSO, INC LOCAL 672
M02622	UIH SOLUTIONS LLC
M00567	ULINE
M02808	UP TO DATE LAUNDRY LLC
A03139	US DEPARTMENT OF THE TREASURY
M00779	US MED-EQUIP LLC
M01308	VERATHON INC.
M01702	VERIZON BUSINESS
A00129	VERIZON WIRELESS
M02820	VESPER MEDICAL TRANSPORT OF MD
A00132	VISION BENEFITS OF AMERICA
A00134	WASHINGTON GAS
M02778	WASHINGTON IMAGING ASSOC OF MD LLC
M01499	WERFEN USA LLC
M02783	WHITEFORD TAYLOR AND PRESTON LLP
A03892	WILEY REIN LLP
M02758	WILLIAM BROWNLEE MD
A03831	YANIRA VAN DEN BROECK-NIEVES

A02971	YOLANDA SMITH
M00146	ZIMMER
M02781	ZOOM VIDEO COMMUNICATION INC

NFPHC Total Head Count
 Question 23

Race	Title	#
ASIAN		47
	ADMIN ASST IV	1
	ADMINISTRATIVE SUPERVISOR	1
	BI NURSE - D26 CATEGORY B	2
	BI NURSE - D26 CATEGORY C	2
	CARE COORDINATOR	2
	CASHIER I	1
	CASHIER II	1
	CERT MED TECH I	1
	CHIEF INFORMATION OFFICER	1
	CLERK III	1
	CLINICAL NURSE I	1
	CLINICAL NURSE II	20
	CREDENTIALING ASSISTANT	1
	DIRECTOR	1
	EMER ROOM TECH II	1
	FOOD SERVICES WORKER I	2
	MANAGER	1
	MED TECHNOLOGIST	1
	OPER ROOM TECH II	1
	PATHOLOGIST ASST	1
	SENIOR LAB MEDICAL TECHNOLOGIST	1
	SENIOR MEDICAL ASSISTANCE OFFICER	1
	UTILITY WORKER I	2
BLACK/AFRICAN AMER		539
	ADMINISTRATIVE SUPERVISOR	1
	A/P TECHNICIAN	3

NFPHC Total Head Count
Question 23

	ACCOUNT REPRESENTATIVE	6
	ACCOUNTANT	1
	ACCOUNTING TECHNICIAN	2
	ADMIN ANALYST	1
	ADMIN ASST IV	1
	ADMINISTRATIVE SPVR	1
	ADMINISTRATIVE SUPERVISOR	3
	ANESTHESIA MAIN TECH	1
	ASSOCIATE DIRECTOR	1
	ASST GENERAL COUNSEL	1
	BED CONTROL COORD	2
	BHU CASE MANAGER	1
	BI NURSE - D26 CATEGORY A	1
	BI NURSE - D26 CATEGORY B	5
	BI NURSE - D26 CATEGORY C	15
	BI NURSE - D26 CATEGORY D	2
	BI NURSE - D26 CATEGORY E (EMER DEPT ONLY)	1
	BUDGET OFFICER	1
	BUILDING MAINTENANCE MANAGER	1
	CARDIOV TECH II CERT	1
	CARE COORDINATOR	2
	CASH POSTING SUPERVISOR	1
	CASHIER I	1
	CENTRAL SCHEDULER	2
	CERT CT TECH	2
	CERT MED TECH II	1
	CERT PHLEB/ACCESS TECH	2
	CERT RESP THERAPIST	8

NFPHC Total Head Count
 Question 23

	CERT SPD TECHNICIAN	3
	CERTIFIED CODING SPECIALIST	4
	CHIEF COMPLIANCE OFFICER & REGULATORY AFFAIRS	1
	CHIEF FINANCIAL OFFICER	1
	CHIEF PLANT ENGINEER	1
	CLAIMS REPRESENTATIVE	2
	CLERK II	3
	CLERK III	2
	CLERK IV	1
	CLIN PHARMACIST III	1
	CLIN PHARMACIST IV	4
	CLIN SOCIAL WORKER	5
	CLIN SOCIAL WORKER II	1
	CLIN SVC OFCR MD	1
	CLINICAL MANAGER	2
	CLINICAL NURSE II	76
	CLINICAL PHARMACIST I	1
	CLINICAL PHARMACIST II	2
	CLINICAL SUPERVISOR	2
	COMPACTOR OPERATOR	1
	CONTRACTS ADMINISTRATOR	1
	CONTROLLER	1
	COOK II	2
	COOK III	1
	COORDINATOR	14
	COURT AND COMMUNITY LIAISON DATA SPECIALIST	1
	CREDENTIALING ASSISTANT	1

NFPHC Total Head Count
 Question 23

	CT TECHNOLOGIST	4
	DENIALS & APPEALS COORDINATOR	1
	DIRECTOR	5
	DIRECTOR OF CASE MANAGEMENT	1
	DIRECTOR OF INFORMATION TECHNOLOGY	1
	DIRECTOR PATIENT FINANCIAL SERVICES	1
	DISTRIBUTION MANAGER	1
	ELECTRICIAN/GENERAL MAINTENANCE	1
	EMER ROOM TECH I	5
	EMER ROOM TECH II	6
	EMPLOYEE LABOR RELATIONS COORDINATOR	1
	ENGINEER	6
	ENVIRONMENTAL SERVICES ATTENDANT I	25
	ENVIRONMENTAL SERVICES ATTENDANT II	8
	EXECUTIVE ASST I	1
	FOOD SERVICES WORKER I	4
	FOOD SERVICES WORKER II	2
	HELP DESK ANALYST II	1
	Help Desk Support Analyst Tier 1	1
	HUMAN RESOURCES GENERALIST	1
	INFECTION CONTROL PREVENTIONIST	1
	INSURANCE VERIFICATION SPEC	2
	INTAKE COORDINATOR	2
	INTERIM DIRECTOR	1
	INVEN CONTROL COORD	1
	LINEN COORDINATOR	1
	LINEN TECHNICIAN I	1
	LIS COORDINATOR	1

NFPHC Total Head Count
Question 23

	MAMMOGRAPHY TECH	1
	MANAGER	6
	MANAGER DIABETIC PROGRAM	1
	MANAGER RECEIVABLES MANAGEMENT	1
	MED LAB TECH II	1
	MED REC TECH	1
	MED RECORDS ANALYST	2
	MED SECRETARY III	1
	MED TECHNOLOGIST	10
	MED/SURG TECH I	6
	MED/SURG TECH II	8
	MEDICAL ASSISTANT	4
	MONITOR TECHNICIAN	7
	MRI TECHNOLOGIST	2
	MULTI-MODALITY	6
	NURSE PRACTITIONER	1
	NURSE RECRUITER	1
	OUTPATIENT CLINICS MANAGER	1
	PATHOLOGIST ASST	1
	PATIENT ACCESS OFFCR	20
	PATIENT ACCESS SCHEDULER	2
	PATIENT ACCESS SPVR	2
	PATIENT COORDINATOR	3
	PATIENT SITTER	31
	PATIENT TRANSPORTER	4
	PAYROLL SUPERVISOR	1
	PHARMACY TECH I	1
	PHARMACY TECH III	6

NFPHC Total Head Count
 Question 23

	PHLEB/ACCESS TECH	5
	PHYSICIAN	2
	PLUMBER	1
	POWER PLANT SPEC/GENERAL MAINTENANCE	2
	PSYCH TECH I	7
	PSYCH TECH II	1
	R/E RADIOGRAPHER	2
	RADIOLOGY AIDE	2
	RADIOLOGY ASST	2
	RECEIVABLES SUPERVISOR	1
	REG RADIOGRAPHER	12
	REG RESP THERAPIST	4
	REG SPEC PROC TECH	1
	REG ULTRASOUND TECH	5
	REG/CERT NUC MED TECH	2
	REGISTERED CARDIAC SONOGRAPHER	1
	REHAB/PATIENT RELATIONS MANAGER	1
	RESOURCE MANAGEMENT SPECIALIST	1
	RESP THERAPIST	2
	REVENUE INTEGRITY SPECIALIST	1
	RN SUPERVISOR	1
	Screeener	2
	SECRETARY III	1
	SECURITY CAPTAIN	1
	SECURITY LIEUTENANT	1
	SENIOR LAB MEDICAL TECHNOLOGIST	3
	SPD SUPERVISOR	1
	SPD TECHNICIAN	1

NFPHC Total Head Count
Question 23

	SPEC POLICE OFFICER	19
	SPEC POLICE OFFICER TIER I	4
	SUPERVISOR	4
	SURGICAL ASST I	1
	SURGICAL ASST II	1
	TELECOMM OPER II	3
	TELECOMMUNICATIONS ENGINEER	1
	UNIT SECRETARY I	4
	UNIT SECRETARY II	6
	UTILITY WORKER I	1
	VICE PRESIDENT OF OPERATIONS	1
	VICE PRESIDENT OF PHARMACY SERVICES	1
	VICE PRESIDENT OF PROCUREMENT	1
	VP SUPPORT SERVICES	1
	VP, NURSING ADMINISTRATION	1
	WOUND CARE TECHNICIAN	1
HAWAIIAN/PAC ISLND		2
	OPER ROOM TECH II	1
	UTILITY WORKER I	1
HISPANIC/LATINO		16
	ACCOUNT REPRESENTATIVE	1
	ADMIN ASST IV	1
	ASST GENERAL COUNSEL	1
	BI NURSE - D26 CATEGORY D	1
	CERTIFIED CODING SPECIALIST	1
	EXECUTIVE ASSISTANT	1
	HELP DESK ANALYST II	2
	MRI TECHNOLOGIST	1

NFPHC Total Head Count
Question 23

	PAINTER/GENERAL MAINTENANCE	3
	REG RADIOGRAPHER	1
	SPEC POLICE OFFICER	2
	UNIT SECRETARY I	1
TWO OR MORE		8
	BIOMED ENG IMAGIN SPECIALIST	1
	BUYER II	1
	INTERIM CEO	1
	PHLEB/ACCESS TECH	1
	REGISTERED CARDIAC SONOGRAPHER	1
	RESPIRATORY CARE CLINICAL MANAGER	1
	SPEC POLICE OFFICER	1
	VICE PRESIDENT HUMAN RESOURCES	1
WHITE		26
	ADMIN ANALYST	1
	BI NURSE - D26 CATEGORY A	2
	BI NURSE - D26 CATEGORY C	2
	BI NURSE - D26 CATEGORY D	2
	BUYER III	1
	CARE COORDINATOR	1
	CASH POSTER	1
	CERT MED TECH I	1
	CLIN PHARMACIST III	1
	CLIN SOCIAL WORKER	1
	CLINICAL NURSE II	5
	DIRECTOR, RADIOLOGY & CARDIOVASCULAR SVCS	1
	MANAGER	1
	PATIENT ACCESS OFFCR	1

NFPHC Total Head Count
Question 23

	PATIENT COORDINATOR	1
	PAYROLL TECHNICIAN	1
	REG SPEC PROC TECH	1
	RESP THERAPIST	1
	SPECIAL ASSISTANT TO THE CFO	1
Grand Total		638