

QUESTION #2

DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE  
FY 2024 SCHEDULE A

Vacancy Status	FTE
Filled	12.00
Vacant	2.00
<b>Total</b>	<b>14.00</b>

Agency Code	Fiscal Year	Program Code	Cost Center Code	Filled, Vacant or Frozen	Position Title	Position Number	Employee Name	Hire Date	Grade	Step	Salary	Fringe	FTE	Reg/Temp/Term	Hiring Status	Funding Source
FQ0	2024	100151	80192	Filled	Deputy Mayor for Public Safety	00044249	Appiah,Lindsey O.	7/30/2012	E5	0	231,470.01	49,766.05	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Chief of Staff	00047394	Peckumn,Nicole	2/12/2023	10	0	176,238.48	37,891.27	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Communications Officer	00073532	TAYLOR-STEWART,DORA L	9/10/2012	14	9	138,184.00	29,709.56	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Special Assistant	00086138	Barrera,Sadie A	4/13/2020	14	5	124,091.00	26,679.57	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Performance and Data Analyst	00088333	Glaser,Michael	12/19/2022	13	5	105,001.00	22,575.22	1.00	Reg	Active	Local
FQ0	2024	800225	80290	Filled	Program Advisor	00091990	Ramble-Savoy,Ciatta Frankl	9/30/2013	14	4	120,569.00	25,922.34	1.00	Reg	Active	Federal Payment
FQ0	2024	100151	80192	Filled	Legislative Analyst	00092094	Keerikatte,Nishant	1/12/2015	13	9	116,933.00	25,140.60	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	PROGRAM ANALYST	00094547	McClure,Helen R	4/2/2018	13	7	110,967.00	23,857.91	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Program Analyst	00094999	Benab,Yasmin	3/2/2015	8	0	144,114.75	30,984.67	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Policy Advisor	00099836	Kinlow,Tiye A.	3/27/2023	14	8	134,661.00	28,952.12	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Vacant	Communications Director	00103111			14	0	137,328.50	29,525.63	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Public Affairs Specialist	00109054	Cromer,Isaiah	3/14/2022	12	3	85,794.00	18,445.71	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Vacant	Program Analyst	00109958			13	0	93,069.00	20,009.84	1.00	Reg	Active	Local
FQ0	2024	100151	80192	Filled	Management Analyst	00110212	Seiwell,Julie	4/12/2021	13	8	113,950.00	24,499.25	1.00	Reg	Active	Local
<b>AGENCY GRAND TOTAL</b>											#####	<b>\$ 393,959.74</b>	<b>14.00</b>			

**Table 8A**

Agency Description	OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE
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# Unaudited

**FY 2023 Approved Budget and Spending**

Appropriated Fund Description	Program (Parent Level 2) Description	Program (Parent Level 1) Description	Data			Variance Description
			Approved Budget	Expenditures	Available Budget	
LOCAL FUND	AGENCY FINANCIAL OPERATIONS	P-CARD CLEARING	-	26,987	(26,987)	
	AGENCY FINANCIAL OPERATIONS Total		-	26,987	(26,987)	
	AGENCY MANAGEMENT PROGRAM	EXECUTIVE ADMINISTRATION	3,215,815	2,245,831	969,984	Contract for DFS not issued.
		LEGAL SERVICES	177,803	83,249	94,554	
		ACCOUNT MANAGEMENT	-	226	(226)	
	AGENCY MANAGEMENT PROGRAM Total		3,393,618	2,329,306	1,064,312	
LOCAL FUND Total			3,393,618	2,356,293	1,037,325	
Grand Total			3,393,618	2,356,293	1,037,325	









<b>Account Category (Parent Level 3)</b>	<b>Account Category Description (Parent Level 3)</b>
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES

710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES



<b>Account Group (Parent Level 1)</b>	<b>Account Group (Parent Level 1) Description</b>	<b>Account</b>
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014021
713100C	OTHER SERVICES & CHARGES	7131011
713100C	OTHER SERVICES & CHARGES	7131015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
713100C	OTHER SERVICES & CHARGES	7131009
701300C	ADDITIONAL GROSS PAY	7013008
701300C	ADDITIONAL GROSS PAY	7013017
713100C	OTHER SERVICES & CHARGES	7131009
701100C	CONTINUING FULL TIME	7011001
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015
712100C	ENERGY COMM & BLDG RENTALS	7121009
711100C	SUPPLIES & MATERIALS	7111008
711100C	SUPPLIES & MATERIALS	7111010
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014008
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
711100C	SUPPLIES & MATERIALS	7111006
701300C	ADDITIONAL GROSS PAY	7013012
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
711100C	SUPPLIES & MATERIALS	7111002
713100C	OTHER SERVICES & CHARGES	7131020
717100C	PURCHASES EQUIPMENT & MACHINERY	7171003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007

713100C	OTHER SERVICES & CHARGES	7131036
713100C	OTHER SERVICES & CHARGES	7131009
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
701200C	CONTINUING FULL TIME - OTHERS	7012006
713100C	OTHER SERVICES & CHARGES	7131002
713100C	OTHER SERVICES & CHARGES	7131009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701500C	OVERTIME PAY	7015001
717100C	PURCHASES EQUIPMENT & MACHINERY	7171008
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
701300C	ADDITIONAL GROSS PAY	7013007
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014008
713100C	OTHER SERVICES & CHARGES	7131011
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141002
701300C	ADDITIONAL GROSS PAY	7013007
713100C	OTHER SERVICES & CHARGES	7131012
713100C	OTHER SERVICES & CHARGES	7131003
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
701100C	CONTINUING FULL TIME	7011001
713100C	OTHER SERVICES & CHARGES	7131003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
713100C	OTHER SERVICES & CHARGES	7131009
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
715100C	OTHER EXPENSES	7151001
701300C	ADDITIONAL GROSS PAY	7013009
717100C	PURCHASES EQUIPMENT & MACHINERY	7171009
713100C	OTHER SERVICES & CHARGES	7131005

<b>Account Description</b>	<b>Program (Parent Level 2)</b>	<b>Program (Parent Level 2) Description</b>
AMOUNTS TO BE DIS	AMP000	AGENCY MANAGEMENT PROGRAM
DC METRO BENEFITS	AMP000	AGENCY MANAGEMENT PROGRAM
OFFICE SUPPORT	AMP000	AGENCY MANAGEMENT PROGRAM
ADVERTISING	AMP000	AGENCY MANAGEMENT PROGRAM
RETIREMENT CONTR	AMP000	AGENCY MANAGEMENT PROGRAM
PROF SERVICE FEES &	AMP000	AGENCY MANAGEMENT PROGRAM
HOLIDAY PAY	AMP000	AGENCY MANAGEMENT PROGRAM
SEVERANCE PAY	AMP000	AGENCY MANAGEMENT PROGRAM
PROF SERVICE FEES &	AFO000	AGENCY FINANCIAL OPERATIONS
CONTINUING FULL TI	AMP000	AGENCY MANAGEMENT PROGRAM
OPTICAL PLAN	AMP000	AGENCY MANAGEMENT PROGRAM
TELEPHONE, TELETY	AMP000	AGENCY MANAGEMENT PROGRAM
CLOTHING & UNIFOR	AMP000	AGENCY MANAGEMENT PROGRAM
FOOD PROVISIONS	AMP000	AGENCY MANAGEMENT PROGRAM
MISC FRINGE BENEFIT	AMP000	AGENCY MANAGEMENT PROGRAM
MEDICARE CONTRIBU	AMP000	AGENCY MANAGEMENT PROGRAM
RECREATIONAL	AMP000	AGENCY MANAGEMENT PROGRAM
BONUS PAY	AMP000	AGENCY MANAGEMENT PROGRAM
P-CARD CLEARING AC	AFO000	AGENCY FINANCIAL OPERATIONS
OFFICE SUPPLIES	AMP000	AGENCY MANAGEMENT PROGRAM
TUITION FOR EMPLOY	AMP000	AGENCY MANAGEMENT PROGRAM
PURCHASES EQUIPM	AMP000	AGENCY MANAGEMENT PROGRAM
DC HEALTH BENEFIT	AMP000	AGENCY MANAGEMENT PROGRAM
HEALTH BENEFITS	AMP000	AGENCY MANAGEMENT PROGRAM
RETIREMENT	AMP000	AGENCY MANAGEMENT PROGRAM
GRANTS & GRATUITI	AMP000	AGENCY MANAGEMENT PROGRAM
GRANTS & GRATUITI	AMP000	AGENCY MANAGEMENT PROGRAM

IT SOFTWARE MAINT	AMP000	AGENCY MANAGEMENT PROGRAM
PROF SERVICE FEES &	AMP000	AGENCY MANAGEMENT PROGRAM
P-CARD CLEARING AC	PRG000	NO PROGRAM
TERM FULL TIME	AMP000	AGENCY MANAGEMENT PROGRAM
TRAVEL - LOCAL	AMP000	AGENCY MANAGEMENT PROGRAM
PROF SERVICE FEES &	AMP000	AGENCY MANAGEMENT PROGRAM
GROUP LIFE INSURAN	AMP000	AGENCY MANAGEMENT PROGRAM
GROUP LIFE INSURAN	AMP000	AGENCY MANAGEMENT PROGRAM
OVERTIME PAY	AMP000	AGENCY MANAGEMENT PROGRAM
IT HARDWARE ACQU	AMP000	AGENCY MANAGEMENT PROGRAM
GRANTS & GRATUITI	AMP000	AGENCY MANAGEMENT PROGRAM
TERMINAL LEAVE	AMP000	AGENCY MANAGEMENT PROGRAM
MISC FRINGE BENEFI	AMP000	AGENCY MANAGEMENT PROGRAM
OFFICE SUPPORT	AMP000	AGENCY MANAGEMENT PROGRAM
MEDICARE CONTRIBU	AMP000	AGENCY MANAGEMENT PROGRAM
MAINTENANCE OF PE	AMP000	AGENCY MANAGEMENT PROGRAM
TERMINAL LEAVE	AMP000	AGENCY MANAGEMENT PROGRAM
PRINTING, DUPLICAT	AMP000	AGENCY MANAGEMENT PROGRAM
TRAVEL - OUT OF CIT	AMP000	AGENCY MANAGEMENT PROGRAM
P-CARD CLEARING AC	AFO000	AGENCY FINANCIAL OPERATIONS
CONTINUING FULL TI	AMP000	AGENCY MANAGEMENT PROGRAM
TRAVEL - OUT OF CIT	AMP000	AGENCY MANAGEMENT PROGRAM
RETIREMENT	AMP000	AGENCY MANAGEMENT PROGRAM
DENTAL PLAN	AMP000	AGENCY MANAGEMENT PROGRAM
RETIREMENT CONTR	AMP000	AGENCY MANAGEMENT PROGRAM
PROF SERVICE FEES &	AMP000	AGENCY MANAGEMENT PROGRAM
GRANTS & GRATUITI	AMP000	AGENCY MANAGEMENT PROGRAM
MISCELLANEOUS EX	AMP000	AGENCY MANAGEMENT PROGRAM
SUNDAY PAY	AMP000	AGENCY MANAGEMENT PROGRAM
IT SOFTWARE ACQUI	AMP000	AGENCY MANAGEMENT PROGRAM
MAINTENANCE & REI	AMP000	AGENCY MANAGEMENT PROGRAM















<b>Cost Center Description</b>	<b>Project</b>	<b>Project Description</b>	<b>Award</b>
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	400779	FQ0.PCARD.PCARD - FQ0	1000208
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	401657	FQ0 - SINGLE AUDIT - AT0	1000064
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
P-CARD CLEARING	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	401621	FQ0 - RTS DC NET - CISCO CONVERSION - TO0	2001516
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
P-CARD CLEARING	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	401082	FQ0-YOUTH AND FAMILIES CRIME VICTIMS A	2001163
EXECUTIVE ADMINISTRA	401832	FQ0-CSC2023-FO0	1000064

EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
NO COST CENTER	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	401542	FQ0- PURCHASE OF LAP TOPS - TO0	2001427
EXECUTIVE ADMINISTRA	401846	FQ0-TRAUMA SCENE CLEAN UP-BN0	1000064
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	401404	FQ0-COMMUNITY PROGRAMMING FUNDING-	1000064
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
P-CARD CLEARING	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
CONCEALED PISTOL REV	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	401404	FQ0-COMMUNITY PROGRAMMING FUNDING-	1000064
EXECUTIVE ADMINISTRA	401840	FQ0-FLAG:DNA-FR0	1000064
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	000000	NO PROJECT	0000000
EXECUTIVE ADMINISTRA	400244	FQ0.KTFQFM.FLEET MGMT DEPT. MAYOR FO	1000064

<b>Award Description</b>	<b>Initial Budget</b>	<b>Adjustment Budget</b>	<b>Total Budget</b>	<b>Commitment</b>
NO AWARD	\$108,000.00	\$0.00	\$108,000.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0.0100.PCARD - FQ0	\$0.00	\$15,000.00	\$15,000.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$0.00	\$524.49	\$524.49	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$1,513,331.82	-\$162,921.00	\$1,350,410.82	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0-RTS DC NET CISCO C	\$0.00	\$2,527.87	\$2,527.87	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$310,233.02	-\$33,000.00	\$277,233.02	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$5,800.00	\$0.00	\$5,800.00	\$0.00
NO AWARD	\$8,487.60	\$0.00	\$8,487.60	\$0.00
NO AWARD	\$3,000.00	\$0.00	\$3,000.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0-YOUTH CRIME VICT	\$0.00	\$100,000.00	\$100,000.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$0.00	\$74,500.00	\$74,500.00	\$0.00

NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$85,381.09	-\$80,000.00	\$5,381.09	\$0.00
NO AWARD	\$1,000.00	\$0.00	\$1,000.00	\$0.00
NO AWARD	\$750,000.00	\$106,234.48	\$856,234.48	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0 - PURCHASE LAPTOP	\$0.00	\$8,520.00	\$8,520.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$0.00	\$60,000.00	\$60,000.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$45,900.12	\$0.00	\$45,900.12	\$0.00
NO AWARD	\$5,000.00	-\$524.49	\$4,475.51	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$0.00	\$120,000.00	\$120,000.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$138,521.93	-\$120,000.00	\$18,521.93	\$0.00
NO AWARD	\$7,994.23	\$0.00	\$7,994.23	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$0.00	\$0.00	\$0.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$0.00	\$300,000.00	\$300,000.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
NO AWARD	\$0.00	\$0.00	\$0.00	\$0.00
FQ0.0100.LOCAL FUNDS	\$6,889.47	\$13,217.65	\$20,107.12	\$0.00
<b>Total:</b>	\$2,989,539.28	\$404,079.00	\$3,393,618.28	\$0.00

Obligation	Expenditure	Other Consumption	Available Budget
\$0.00	\$60,000.00	\$0.00	\$48,000.00
\$0.00	\$300.00	\$0.00	-\$300.00
\$0.00	\$6,033.21	\$0.00	\$8,966.79
\$0.00	\$6,474.00	\$0.00	-\$6,474.00
\$0.00	\$1,300.86	\$0.00	-\$1,300.86
\$0.00	\$524.49	\$0.00	\$0.00
\$0.00	\$276.74	\$0.00	-\$276.74
\$0.00	\$17,805.39	\$0.00	-\$17,805.39
\$0.00	\$1,213.16	\$0.00	-\$1,213.16
\$0.00	\$1,328,900.21	\$0.00	\$21,510.61
\$0.00	\$718.61	\$0.00	-\$718.61
\$0.00	\$0.00	\$0.00	\$2,527.87
\$0.00	\$3,320.00	\$0.00	-\$3,320.00
\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$0.00	\$0.00	\$277,233.02
\$0.00	\$19,680.09	\$0.00	-\$19,680.09
\$0.00	\$1,968.37	\$0.00	-\$1,968.37
\$0.00	\$3,000.00	\$0.00	-\$3,000.00
\$0.00	\$25,774.20	\$0.00	-\$25,774.20
\$0.00	\$1,567.35	\$0.00	\$4,232.65
\$0.00	\$0.00	\$0.00	\$8,487.60
\$0.00	\$188.72	\$0.00	\$2,811.28
\$0.00	\$5,737.65	\$0.00	-\$5,737.65
\$0.00	\$125,385.54	\$0.00	-\$125,385.54
\$0.00	\$60,697.39	\$0.00	-\$60,697.39
\$0.00	\$0.00	\$0.00	\$100,000.00
\$0.00	\$74,500.00	\$0.00	\$0.00

\$0.00	\$76.31	\$0.00	-\$76.31
\$0.00	\$226.00	\$0.00	-\$226.00
\$0.00	-\$9,604.95	\$0.00	\$9,604.95
\$0.00	\$0.00	\$0.00	\$5,381.09
\$0.00	\$0.00	\$0.00	\$1,000.00
\$0.00	\$92,409.89	\$0.00	\$763,824.59
\$0.00	\$8.13	\$0.00	-\$8.13
\$0.00	\$1,047.26	\$0.00	-\$1,047.26
\$0.00	\$6,517.77	\$0.00	-\$6,517.77
\$0.00	\$8,520.00	\$0.00	\$0.00
\$0.00	\$60,000.00	\$0.00	\$0.00
\$0.00	\$7,898.60	\$0.00	-\$7,898.60
\$0.00	\$0.00	\$0.00	\$45,900.12
\$0.00	\$3,094.54	\$0.00	\$1,380.97
\$0.00	\$304.23	\$0.00	-\$304.23
\$0.00	\$50,000.00	\$0.00	\$70,000.00
\$0.00	\$44,837.87	\$0.00	-\$44,837.87
\$0.00	\$1,430.00	\$0.00	-\$1,430.00
\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$13,082.94	\$0.00	\$5,438.99
\$0.00	-\$2,479.20	\$0.00	\$10,473.43
\$0.00	\$654.13	\$0.00	-\$654.13
\$0.00	\$2,397.47	\$0.00	-\$2,397.47
\$0.00	\$75,222.50	\$0.00	-\$75,222.50
\$0.00	\$0.00	\$0.00	\$0.00
\$0.00	\$225,539.30	\$0.00	\$74,460.70
\$0.00	\$2,791.09	\$0.00	-\$2,791.09
\$0.00	\$184.50	\$0.00	-\$184.50
\$0.00	\$2,478.85	\$0.00	-\$2,478.85
\$0.00	\$14,685.27	\$0.00	\$5,421.85
\$0.00	\$2,346,688.48	\$0.00	\$1,046,929.80



**Table 8B**

Agency Description	OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE
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# Unaudited

**FY 2024 Approved Budget and Spending - As of January 31, 2024**

			Data				
Appropriated Fund Description	Program (Parent Level 1) Description	Program Description	Approved Budget	Commitments	Obligations	Expenditures	Available Budget
LOCAL FUND	EXECUTIVE ADMINISTRATION	EXECUTIVE ADMINISTRATION	1,950,328	-	-	661,038	1,289,290
	EXECUTIVE ADMINISTRATION Total		1,950,328	-	-	661,038	1,289,290
	PUBLIC SAFETY INITIATIVES	SAFE PASSAGE	5,219,000	9,500	3,435,693	1,608	1,772,199
	PUBLIC SAFETY INITIATIVES Total		5,219,000	9,500	3,435,693	1,608	1,772,199
<b>LOCAL FUND Total</b>			<b>7,169,328</b>	<b>9,500</b>	<b>3,435,693</b>	<b>662,646</b>	<b>3,061,490</b>
FEDERAL PAYMENTS	PUBLIC SAFETY INITIATIVES	SAFE PASSAGE	5,221,709	-	4,636,151	516,468	69,090
	PUBLIC SAFETY INITIATIVES Total		5,221,709	-	4,636,151	516,468	69,090
<b>FEDERAL PAYMENTS Total</b>			<b>5,221,709</b>	<b>-</b>	<b>4,636,151</b>	<b>516,468</b>	<b>69,090</b>
<b>Grand Total</b>			<b>12,391,037</b>	<b>9,500</b>	<b>8,071,844</b>	<b>1,179,114</b>	<b>3,130,580</b>

# Unaudited

Table 8B

Agency Description	OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE
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**FY 2024 Approved Budget and Spending - As of January 31, 2024**

Appropriated Fund Description	Program (Parent Level 1) Description	Program Description	Data				
			Approved Budget	Commitments	Obligations	Expenditures	Available Budget











FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
LOCAL FUND	1010001	LOCAL FUNDS
LOCAL FUND	1010001	LOCAL FUNDS
LOCAL FUND	1010001	LOCAL FUNDS
LOCAL FUND	1010001	LOCAL FUNDS
LOCAL FUND	1010001	LOCAL FUNDS
LOCAL FUND	1010001	LOCAL FUNDS
LOCAL FUND	1010001	LOCAL FUNDS
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
LOCAL FUND	1010001	LOCAL FUNDS
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
FEDERAL PAYMENTS	4015918	ARPA - MUNICIPAL
LOCAL FUND	1010001	LOCAL FUNDS



<b>Account Category (Parent Level 3)</b>	<b>Account Category Description (Parent Level 3)</b>
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES



700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
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700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
700000A	PERSONNEL SERVICES
710000A	NON-PERSONNEL SERVICES

<b>Account Group (Parent Level 1)</b>	<b>Account Group (Parent Level 1) Description</b>	<b>Account</b>
701100C	CONTINUING FULL TIME	7011001
701100C	CONTINUING FULL TIME	7011001
701100C	CONTINUING FULL TIME	7011001
701100C	CONTINUING FULL TIME	7011001
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014008
711100C	SUPPLIES & MATERIALS	7111002
713100C	OTHER SERVICES & CHARGES	7131002
713100C	OTHER SERVICES & CHARGES	7131002
713100C	OTHER SERVICES & CHARGES	7131003
713100C	OTHER SERVICES & CHARGES	7131003
713100C	OTHER SERVICES & CHARGES	7131003
713100C	OTHER SERVICES & CHARGES	7131003
713100C	OTHER SERVICES & CHARGES	7131005
713100C	OTHER SERVICES & CHARGES	7131005
713100C	OTHER SERVICES & CHARGES	7131005
713100C	OTHER SERVICES & CHARGES	7131005
713100C	OTHER SERVICES & CHARGES	7131009
713100C	OTHER SERVICES & CHARGES	7131011
713100C	OTHER SERVICES & CHARGES	7131011
713100C	OTHER SERVICES & CHARGES	7131011
713100C	OTHER SERVICES & CHARGES	7131011
713100C	OTHER SERVICES & CHARGES	7131020
713100C	OTHER SERVICES & CHARGES	7131020
717100C	PURCHASES EQUIPMENT & MACHINERY	7171003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015

701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
713100C	OTHER SERVICES & CHARGES	7131011
715100C	OTHER EXPENSES	7151001
713100C	OTHER SERVICES & CHARGES	7131015
713100C	OTHER SERVICES & CHARGES	7131015
717100C	PURCHASES EQUIPMENT & MACHINERY	7171008
711100C	SUPPLIES & MATERIALS	7111008
711100C	SUPPLIES & MATERIALS	7111008
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
701100C	CONTINUING FULL TIME	7011001
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014008
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
701100C	CONTINUING FULL TIME	7011001
701100C	CONTINUING FULL TIME	7011001

701100C	CONTINUING FULL TIME	7011001
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014008
713100C	OTHER SERVICES & CHARGES	7131009
713100C	OTHER SERVICES & CHARGES	7131036
713100C	OTHER SERVICES & CHARGES	7131036
713100C	OTHER SERVICES & CHARGES	7131036
713100C	OTHER SERVICES & CHARGES	7131011
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141007
715200C	P-CARD CLEARING ACCOUNT BUDGET TRACK	7152001
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014015
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014002
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014022
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014019
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014020
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014003
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014009
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
701400C	FRINGE BENEFITS - CURR PERSONNEL	7014016
714100C	GOVERNMENT SUBSIDIES & GRANTS	7141002

<b>Account Description</b>	<b>Program (Parent Level)</b>	<b>Program (Parent Level 1) Description</b>	<b>Program</b>
CONTINUING FULL TIME	AMP030	EXECUTIVE ADMINISTRATION	100151
CONTINUING FULL TIME	AMP030	EXECUTIVE ADMINISTRATION	100151
CONTINUING FULL TIME	AMP030	EXECUTIVE ADMINISTRATION	100151
CONTINUING FULL TIME	AMP030	EXECUTIVE ADMINISTRATION	100151
MISC FRINGE BENEFITS	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPLIES	AMP030	EXECUTIVE ADMINISTRATION	100151
TRAVEL - LOCAL	AMP030	EXECUTIVE ADMINISTRATION	100151
TRAVEL - LOCAL	AMP030	EXECUTIVE ADMINISTRATION	100151
TRAVEL - OUT OF CITY	AMP030	EXECUTIVE ADMINISTRATION	100151
TRAVEL - OUT OF CITY	AMP030	EXECUTIVE ADMINISTRATION	100151
TRAVEL - OUT OF CITY	AMP030	EXECUTIVE ADMINISTRATION	100151
TRAVEL - OUT OF CITY	AMP030	EXECUTIVE ADMINISTRATION	100151
MAINTENANCE & REPAIRS	AMP030	EXECUTIVE ADMINISTRATION	100151
MAINTENANCE & REPAIRS	AMP030	EXECUTIVE ADMINISTRATION	100151
MAINTENANCE & REPAIRS	AMP030	EXECUTIVE ADMINISTRATION	100151
MAINTENANCE & REPAIRS	AMP030	EXECUTIVE ADMINISTRATION	100151
PROF SERVICE FEES & TRAVEL	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPORT	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPORT	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPORT	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPORT	AMP030	EXECUTIVE ADMINISTRATION	100151
TUITION FOR EMPLOYEES	AMP030	EXECUTIVE ADMINISTRATION	100151
TUITION FOR EMPLOYEES	AMP030	EXECUTIVE ADMINISTRATION	100151
PURCHASES EQUIPMENT	AMP030	EXECUTIVE ADMINISTRATION	100151
OPTICAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
OPTICAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
OPTICAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151

OPTICAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
DC HEALTH BENEFIT	AMP030	EXECUTIVE ADMINISTRATION	100151
DC HEALTH BENEFIT	AMP030	EXECUTIVE ADMINISTRATION	100151
DC HEALTH BENEFIT	AMP030	EXECUTIVE ADMINISTRATION	100151
DC HEALTH BENEFIT	AMP030	EXECUTIVE ADMINISTRATION	100151
DENTAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
DENTAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
DENTAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
DENTAL PLAN	AMP030	EXECUTIVE ADMINISTRATION	100151
GROUP LIFE INSURAN	AMP030	EXECUTIVE ADMINISTRATION	100151
GROUP LIFE INSURAN	AMP030	EXECUTIVE ADMINISTRATION	100151
GROUP LIFE INSURAN	AMP030	EXECUTIVE ADMINISTRATION	100151
GROUP LIFE INSURAN	AMP030	EXECUTIVE ADMINISTRATION	100151
HEALTH BENEFITS	AMP030	EXECUTIVE ADMINISTRATION	100151
HEALTH BENEFITS	AMP030	EXECUTIVE ADMINISTRATION	100151
HEALTH BENEFITS	AMP030	EXECUTIVE ADMINISTRATION	100151
HEALTH BENEFITS	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT CONTR	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT CONTR	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT CONTR	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT CONTR	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT	AMP030	EXECUTIVE ADMINISTRATION	100151
RETIREMENT	AMP030	EXECUTIVE ADMINISTRATION	100151
MEDICARE CONTRIBU	AMP030	EXECUTIVE ADMINISTRATION	100151
MEDICARE CONTRIBU	AMP030	EXECUTIVE ADMINISTRATION	100151
MEDICARE CONTRIBU	AMP030	EXECUTIVE ADMINISTRATION	100151
MEDICARE CONTRIBU	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPORT	AMP030	EXECUTIVE ADMINISTRATION	100151
MISCELLANEOUS EX	AMP030	EXECUTIVE ADMINISTRATION	100151
ADVERTISING	AMP030	EXECUTIVE ADMINISTRATION	100151
ADVERTISING	AMP030	EXECUTIVE ADMINISTRATION	100151
IT HARDWARE ACQU	AMP030	EXECUTIVE ADMINISTRATION	100151
CLOTHING & UNIFOR	AMP030	EXECUTIVE ADMINISTRATION	100151
CLOTHING & UNIFOR	AMP030	EXECUTIVE ADMINISTRATION	100151
P-CARD CLEARING AC	AFO011	P-CARD CLEARING	150012
P-CARD CLEARING AC	AFO011	P-CARD CLEARING	150012
P-CARD CLEARING AC	AFO011	P-CARD CLEARING	150012
P-CARD CLEARING AC	AFO011	P-CARD CLEARING	150012
CONTINUING FULL TI	P03621	PUBLIC SAFETY INITIATIVES	800225
MISC FRINGE BENEFIT	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
CONTINUING FULL TI	P03621	PUBLIC SAFETY INITIATIVES	800225
CONTINUING FULL TI	P03621	PUBLIC SAFETY INITIATIVES	800225



CONTINUING FULL TIME	P03621	PUBLIC SAFETY INITIATIVES	800225
MISC FRINGE BENEFIT	P03621	PUBLIC SAFETY INITIATIVES	800225
PROF SERVICE FEES &	P03621	PUBLIC SAFETY INITIATIVES	800225
IT SOFTWARE MAINT	AMP030	EXECUTIVE ADMINISTRATION	100151
IT SOFTWARE MAINT	AMP030	EXECUTIVE ADMINISTRATION	100151
IT SOFTWARE MAINT	AMP030	EXECUTIVE ADMINISTRATION	100151
OFFICE SUPPORT	AMP030	EXECUTIVE ADMINISTRATION	100151
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
GRANTS & GRATUITI	P03621	PUBLIC SAFETY INITIATIVES	800225
P-CARD CLEARING AC	PRG001	NO PROGRAM	0
OPTICAL PLAN	P03621	PUBLIC SAFETY INITIATIVES	800225
OPTICAL PLAN	P03621	PUBLIC SAFETY INITIATIVES	800225
GROUP LIFE INSURAN	P03621	PUBLIC SAFETY INITIATIVES	800225
GROUP LIFE INSURAN	P03621	PUBLIC SAFETY INITIATIVES	800225
DC HEALTH BENEFIT	P03621	PUBLIC SAFETY INITIATIVES	800225
DC HEALTH BENEFIT	P03621	PUBLIC SAFETY INITIATIVES	800225
MEDICARE CONTRIBU	P03621	PUBLIC SAFETY INITIATIVES	800225
MEDICARE CONTRIBU	P03621	PUBLIC SAFETY INITIATIVES	800225
RETIREMENT	P03621	PUBLIC SAFETY INITIATIVES	800225
RETIREMENT	P03621	PUBLIC SAFETY INITIATIVES	800225
HEALTH BENEFITS	P03621	PUBLIC SAFETY INITIATIVES	800225
HEALTH BENEFITS	P03621	PUBLIC SAFETY INITIATIVES	800225
RETIREMENT CONTR	P03621	PUBLIC SAFETY INITIATIVES	800225
RETIREMENT CONTR	P03621	PUBLIC SAFETY INITIATIVES	800225
DENTAL PLAN	P03621	PUBLIC SAFETY INITIATIVES	800225
DENTAL PLAN	P03621	PUBLIC SAFETY INITIATIVES	800225
MAINTENANCE OF PE	P03621	PUBLIC SAFETY INITIATIVES	800225



















NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
FQ0.PCARD.PCARD - FQ0	1000064	FQ0.0100.LOCAL FUNDS	2024
FQ0 - SAFE PASSAGE FY24 - FO0	1000064	FQ0.0100.LOCAL FUNDS	2024
FQ0 - SAFE PASSAGE FY24 - FO0	1000064	FQ0.0100.LOCAL FUNDS	2024
FQ0 - SAFE PASSAGE FY24 - FO0	1000064	FQ0.0100.LOCAL FUNDS	2024
FQ0 - SAFE PASSAGE FY24 - FO0	2001882	FQ0.1135.ARPA - LOCAL	2024
FQ0 - SAFE PASSAGE FY24 - FO0	2001882	FQ0.1135.ARPA - LOCAL	2024
FQ0 - SAFE PASSAGE FY24 - FO0	2001882	FQ0.1135.ARPA - LOCAL	2024
FQ0 - SAFE PASSAGE FY24 - FO0	2001882	FQ0.1135.ARPA - LOCAL	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
NO PROJECT	0000000	NO AWARD	2024
FQ0-HOST COMMUNITY EVENTS-JZ0	1000064	FQ0.0100.LOCAL FUNDS	2024

<b>Period</b>	<b>Initial Budget</b>	<b>Adjustment Budget</b>	<b>Revised Budget</b>	<b>Commitment</b>	<b>Obligation</b>
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$1,562,952.90	\$0.00	\$1,562,952.90	\$0.00	\$0.00
Oct-2023	\$328,220.10	\$0.00	\$328,220.10	\$0.00	\$0.00
Oct-2023	\$5,800.00	\$0.00	\$5,800.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$7,994.23	\$0.00	\$7,994.23	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$7,736.95	\$0.00	\$7,736.95	\$0.00	\$0.00
Oct-2023	\$10,136.37	\$0.00	\$10,136.37	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$15,000.00	-\$10,000.00	\$5,000.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$8,487.60	\$0.00	\$8,487.60	\$0.00	\$0.00
Oct-2023	\$3,000.00	\$0.00	\$3,000.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$138,250.00	\$0.00	\$138,250.00	\$0.00	\$0.00
Oct-2023	\$36,750.00	\$0.00	\$36,750.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$9,500.00	\$0.00
Dec-2023	\$0.00	-\$50,000.00	-\$50,000.00	\$0.00	\$0.00
Oct-2023	\$5,044,000.00	-\$3,387,300.72	\$1,656,699.28	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Oct-2023	\$83,289.00	\$0.00	\$83,289.00	\$0.00	\$0.00
Oct-2023	\$17,490.69	\$0.00	\$17,490.69	\$0.00	\$0.00
Oct-2023	\$5,120,929.31	-\$5,120,929.31	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Oct-2023	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	-\$1,607.91
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	#####
Oct-2023	\$0.00	\$3,387,300.72	\$3,387,300.72	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	#####
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	#####
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	#####
Oct-2023	\$0.00	\$5,120,929.31	\$5,120,929.31	\$0.00	\$0.00
Nov-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Jan-2024	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dec-2023	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00

<b>Expenditure</b>	<b>Other Consumption</b>	<b>Available Budget</b>
\$120,696.96	\$0.00	-\$120,696.96
\$135,614.96	\$0.00	-\$135,614.96
\$135,135.98	\$0.00	-\$135,135.98
\$130,858.22	\$0.00	\$1,432,094.68
\$0.00	\$0.00	\$328,220.10
\$0.00	\$0.00	\$5,800.00
\$661.62	\$0.00	-\$661.62
\$0.00	\$0.00	\$1,000.00
\$769.83	\$0.00	-\$769.83
-\$1,779.60	\$0.00	\$1,779.60
\$2,915.00	\$0.00	-\$2,915.00
\$0.00	\$0.00	\$7,994.23
\$320.00	\$0.00	-\$320.00
\$320.00	\$0.00	-\$320.00
\$510.00	\$0.00	-\$510.00
\$510.00	\$0.00	\$7,226.95
\$0.00	\$0.00	\$10,136.37
\$6,033.21	\$0.00	-\$6,033.21
\$1,677.14	\$0.00	-\$1,677.14
-\$316.94	\$0.00	\$316.94
\$0.00	\$0.00	\$5,000.00
\$18,450.00	\$0.00	-\$18,450.00
\$0.00	\$0.00	\$8,487.60
\$0.00	\$0.00	\$3,000.00
\$158.57	\$0.00	-\$158.57
\$70.17	\$0.00	-\$70.17
\$67.90	\$0.00	-\$67.90

\$70.17	\$0.00	-\$70.17
\$566.91	\$0.00	-\$566.91
\$650.83	\$0.00	-\$650.83
\$629.81	\$0.00	-\$629.81
\$650.83	\$0.00	-\$650.83
\$204.99	\$0.00	-\$204.99
\$235.98	\$0.00	-\$235.98
\$228.36	\$0.00	-\$228.36
\$235.97	\$0.00	-\$235.97
\$63.70	\$0.00	-\$63.70
\$72.32	\$0.00	-\$72.32
\$69.96	\$0.00	-\$69.96
\$72.11	\$0.00	-\$72.11
\$11,801.52	\$0.00	-\$11,801.52
\$12,830.94	\$0.00	-\$12,830.94
\$12,416.62	\$0.00	-\$12,416.62
\$12,830.94	\$0.00	-\$12,830.94
\$7,827.56	\$0.00	-\$7,827.56
\$6,870.81	\$0.00	-\$6,870.81
\$6,890.75	\$0.00	-\$6,890.75
\$6,578.79	\$0.00	-\$6,578.79
\$6,048.87	\$0.00	-\$6,048.87
\$6,346.36	\$0.00	-\$6,346.36
\$6,345.83	\$0.00	-\$6,345.83
\$6,099.13	\$0.00	-\$6,099.13
\$2,153.56	\$0.00	-\$2,153.56
\$1,889.33	\$0.00	-\$1,889.33
\$1,884.93	\$0.00	-\$1,884.93
\$1,821.05	\$0.00	-\$1,821.05
-\$6,033.21	\$0.00	\$6,033.21
\$0.00	\$0.00	\$0.00
\$2,500.00	\$0.00	-\$2,500.00
-\$2,500.00	\$0.00	\$2,500.00
\$0.00	\$0.00	\$0.00
\$3,320.00	\$0.00	-\$3,320.00
-\$3,320.00	\$0.00	\$3,320.00
-\$931.60	\$0.00	\$931.60
-\$8,674.59	\$0.00	\$8,674.59
\$4.23	\$0.00	-\$4.23
-\$2.99	\$0.00	\$2.99
\$0.00	\$0.00	\$138,250.00
\$0.00	\$0.00	\$36,750.00
\$0.00	\$0.00	-\$9,500.00
\$0.00	\$0.00	-\$50,000.00
\$0.00	\$0.00	\$1,656,699.28
\$10,268.32	\$0.00	-\$10,268.32
\$14,242.89	\$0.00	-\$14,242.89

\$0.00	\$0.00	\$83,289.00
\$0.00	\$0.00	\$17,490.69
\$0.00	\$0.00	\$0.00
\$2.99	\$0.00	-\$2.99
\$2.99	\$0.00	-\$2.99
\$2.99	\$0.00	-\$2.99
\$0.00	\$0.00	\$10,000.00
\$1,607.91	\$0.00	\$0.00
\$0.00	\$0.00	-\$3,387,300.72
\$0.00	\$0.00	\$3,387,300.72
\$207,546.29	\$0.00	\$0.00
\$277,230.33	\$0.00	\$0.00
\$0.00	\$0.00	-\$5,120,927.37
\$0.00	\$0.00	\$5,120,929.31
\$9,604.95	\$0.00	-\$9,604.95
\$7.76	\$0.00	-\$7.76
\$6.54	\$0.00	-\$6.54
\$5.89	\$0.00	-\$5.89
\$8.17	\$0.00	-\$8.17
\$68.56	\$0.00	-\$68.56
\$95.09	\$0.00	-\$95.09
\$177.42	\$0.00	-\$177.42
\$188.30	\$0.00	-\$188.30
\$513.41	\$0.00	-\$513.41
\$712.13	\$0.00	-\$712.13
\$1,691.95	\$0.00	-\$1,691.95
\$2,256.04	\$0.00	-\$2,256.04
\$579.07	\$0.00	-\$579.07
\$805.10	\$0.00	-\$805.10
\$27.08	\$0.00	-\$27.08
\$37.56	\$0.00	-\$37.56
\$0.00	\$0.00	\$0.00



**FQ0-OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE (FQ0)  
FY 2023 Reprogramming - TABLE 9**

<b>Fund</b>	<b>Award</b>	<b>Project</b>	<b>Costcenter</b>	<b>Program</b>	<b>Account</b>	<b>From Agency</b>	<b>Purpose</b>	<b>Reprogramming Amount</b>
1010001- LOCAL FUNDS	No Award	No Project	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)	100151- EXECUTIVE ADMINISTRAT ION	7131009-PROF SERVICE FEES & CONTR	Department of Forensic Services	Contract for re- examination and analysis of forensic firearm and fingerprint evidence for DFS	\$1,300,000

**FQ0-OFFICE OF THE DEPUTY MAYOR FOR I  
Approved Budget Adjustments**

<b>Fund</b>	<b>Award</b>	<b>Project</b>	<b>Costcenter</b>
1010001- LOCAL FUNDS	1000064 - FQ0.0100.LOCAL FUNDS	401404 - 10.01 - FQ0-Community Programming Funding-JZ0	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)
1010001- LOCAL FUNDS	2001163 - FQ0Youth Crime Victims AssistanceFO0	401082 - 10.01 - FQ0-Youth and Families Crime Victims Assistance- FO0	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)
1010001- LOCAL FUNDS	1000064 - FQ0.0100.LOCAL FUNDS	401832 - 10.01 - Community Events	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)
1010001- LOCAL FUNDS	1000064 - FQ0.0100.LOCAL FUNDS	401840 - 10.01 - Flag DNA	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)
1010001- LOCAL FUNDS	2001516 - FQ0RTS DC Net Cisco Conversion TO0	401621 - 10.01 - FQ0 - RTS DC Net - Cisco Conversion - TO0	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)
1010001- LOCAL FUNDS	2001427 - FQ0 Purchase Laptops TO0	401542 - 10.01 - FQ0 - Purchase of Lap Tops - TO0	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)
1010001- LOCAL FUNDS	1000064 - FQ0.0100.LOCAL FUNDS	401846 - 10.01 - Trauma Scene Clean Up	80192-EXECUTIVE ADMINISTRATIVE OFFICE - FQ0 (FQ0)

**PUBLIC SAFETY AND J (FQ0) - Buyer Agency**  
 **- FY23 as of February 19, 2024**

<b>Program</b>	<b>Account</b>	<b>Amount</b>	<b>Seller Agency</b>	<b>Purpose</b>
100151- EXECUTIVE ADMINISTRAT ION	7141002- MAINTENANCE OF PERSONS	120,000.00	DYRS	Community Programming
100151- EXECUTIVE ADMINISTRAT ION	7141007-GRANTS & GRATUITIES	100,000.00	OVSJG	Develop, fund, and coordinate programs that improve public safety; enhance the administration of justice; and create systems of care for crime victims, youth, and their families in the District.
100151- EXECUTIVE ADMINISTRAT ION	7141007-GRANTS & GRATUITIES	74,500.00	OVSJG	Community Events
100151- EXECUTIVE ADMINISTRAT ION	7141007-GRANTS & GRATUITIES	300,000.00	DFS	Flag DNA
100151- EXECUTIVE ADMINISTRAT ION	7121009- TELEPHONE, TELETYPE, TELEGRAM, ETC	2,528.00	OCTO	CISCO Conversion
100151- EXECUTIVE ADMINISTRAT ION	7171008-IT HARDWARE ACQUISITIONS	8,520.00	OCTO	IT Equipment
100151- EXECUTIVE ADMINISTRAT ION	7141007-GRANTS & GRATUITIES	60,000.00	HSEMA	Trauma Scene Cleanup

**FQ0-OFFICE OF THE DEPUTY MAYOR FOR  
Approved Budget Adjustment**

<b>Fund</b>	<b>Award</b>	<b>Project</b>	<b>Costcenter</b>
1010001- LOCAL FUNDS	1000064 - FQ0.0100.LOCAL FUNDS	401938 - 10.01 - DMPSJ DYRS FY24	80290-PUBLIC SAFETY INITIATIVES OFFICE (FQ0)
1010001- LOCAL FUNDS	1000064 - FQ0.0100.LOCAL FUNDS	401899 - 10.01 - Safe Passage, Safe Blocks	80290-PUBLIC SAFETY INITIATIVES OFFICE (FQ0)
4015918- ARPA - MUNICIP AL	2001882 - FQ0.1135.ARPA LOCAL REVENUE REPLACEMENT	401899 - 10.01 - Safe Passage, Safe Blocks	80290-PUBLIC SAFETY INITIATIVES OFFICE (FQ0)

**PUBLIC SAFETY AND J (FQ0) - Buyer Agency**  
**ts - FY24 as of February 19, 2024**

<b>Program</b>	<b>Account</b>	<b>Amount</b>	<b>Seller Agency</b>	<b>Purpose</b>
800225-SAFE PASSAGE	7141002- MAINTENANCE OF PERSONS	50,000.00	DYRS	Community Programming
800225-SAFE PASSAGE	7141007-GRANTS & GRATUITIES	3,387,301.00	OVSJG	Safe Passages
800225-SAFE PASSAGE	7141007-GRANTS & GRATUITIES	5,120,929.00	OVSJG	Safe Passages

<b>PO Number</b>	<b>PO Title</b>	<b>PO Creation Date</b>
PO676926	FY2023/FQ0/ DMPSJ Dell Technologies Adobe License S	11/14/2022
PO688547	FY2023/FQ0/ CNA Parole Board Support Contract	06/02/2023

<b>PO Line Item Description</b>	<b>Tax ID</b>	<b>Supplier Number</b>
DMPSJ License renewal for Dell Technologies ...		1000013919
CNA Parole Board Support Contract The Office ...		1000011012

<b>Supplier Name</b>	<b>Fund</b>	<b>Fund Description</b>	<b>Buyer Agency</b>
DELL MARKETING L.P.	1010001	LOCAL FUNDS	FQ0
THE CNA CORPORATION	1010001	LOCAL FUNDS	FQ0



<b>Program Parent Level1</b>	<b>Program</b>	<b>Program Description</b>	<b>Cost Center</b>
AMP030	100151	EXECUTIVE ADMINISTRAT	80192
AMP030	100151	EXECUTIVE ADMINISTRAT	80192

<b>Cost Center Description</b>	<b>Natural Account</b>	<b>Account Description</b>
EXECUTIVE ADMINISTRATIVE OFF	7131009	PROF SERVICE FEES & CONTR
EXECUTIVE ADMINISTRATIVE OFF	7131009	PROF SERVICE FEES & CONTR

Seller Agency	Accounting Date	PO Distribution Amo	Expenditure(Invoice Amount
FQ0	10/25/2022	\$9,336.76	\$9,336.76
FQ0	06/02/2023	\$65,687.66	\$65,687.66

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Office of the Chief Financial Officer  
District Integrated Financial System (DIFS)

Report Run Date/Time: 02-20-2024 02:06:07

PO Number	PO Line Number	Supplier Number	Supplier Name
PO692007	1	1000001822	AVID SYSTEMS LLC

## R071 - Purchase Order Balances Report With Accounting and Aging details

### Report Parameters:

<b>Business Unit:</b>	District of Columbia
<b>Agency:</b>	FQ0
<b>Fund:</b>	
<b>Cost Center:</b>	
<b>Project:</b>	
<b>Purchase Order:</b>	
<b>Supplier:</b>	
<b>PO Status:</b>	
<b>PO Creation Date From:</b>	10/01/2022
<b>PO Creation Date To:</b>	09/30/2023
<b>Buyer:</b>	
<b>NOGA Only</b>	N

Tax ID	Business Unit	Project	Task	Sub-Task	Award
	District of Columbia	401542	10	10.01	2001427

<b>PO Amount</b>	<b>Invoice Amount</b>	<b>Receiving Amount</b>	<b>PO Dist Closeout Balance</b>
\$5,194.16	\$5,194.16	\$10,388.32	-\$5,194.16

<b>PO Header Closeout Balance</b>	<b>Buyer</b>	<b>NOGA PO?</b>	<b>NOGA Supplier?</b>	<b>Supplier Contact Portal Access?</b>
-5,194.16	James Webb	No	No	No



**Expenditure Org**

FQ0 OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE



# **OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE**

**FY 2023 PERFORMANCE ACCOUNTABILITY REPORT**

**JANUARY 16, 2024**

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# **1 OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE**

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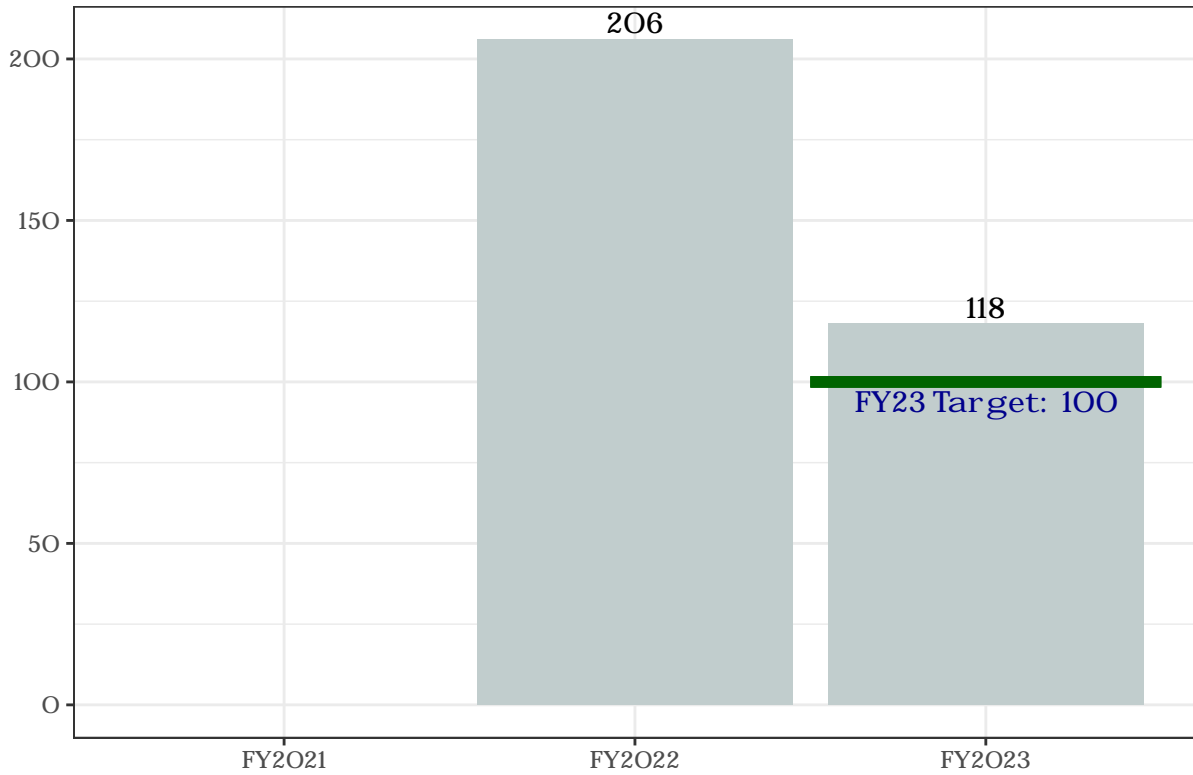
*Mission:* The mission of the Office of the Deputy Mayor for Public Safety and Justice is to provide direction, guidance, support, and coordination to the District's public safety agencies, and to develop and lead interagency public safety initiatives that improve the quality of life in the District's neighborhoods.

*Services:* The Office of Deputy Mayor for Public Safety and Justice was created in January 2011 to provide guidance, support, and coordination of public safety and justice agencies of the District.

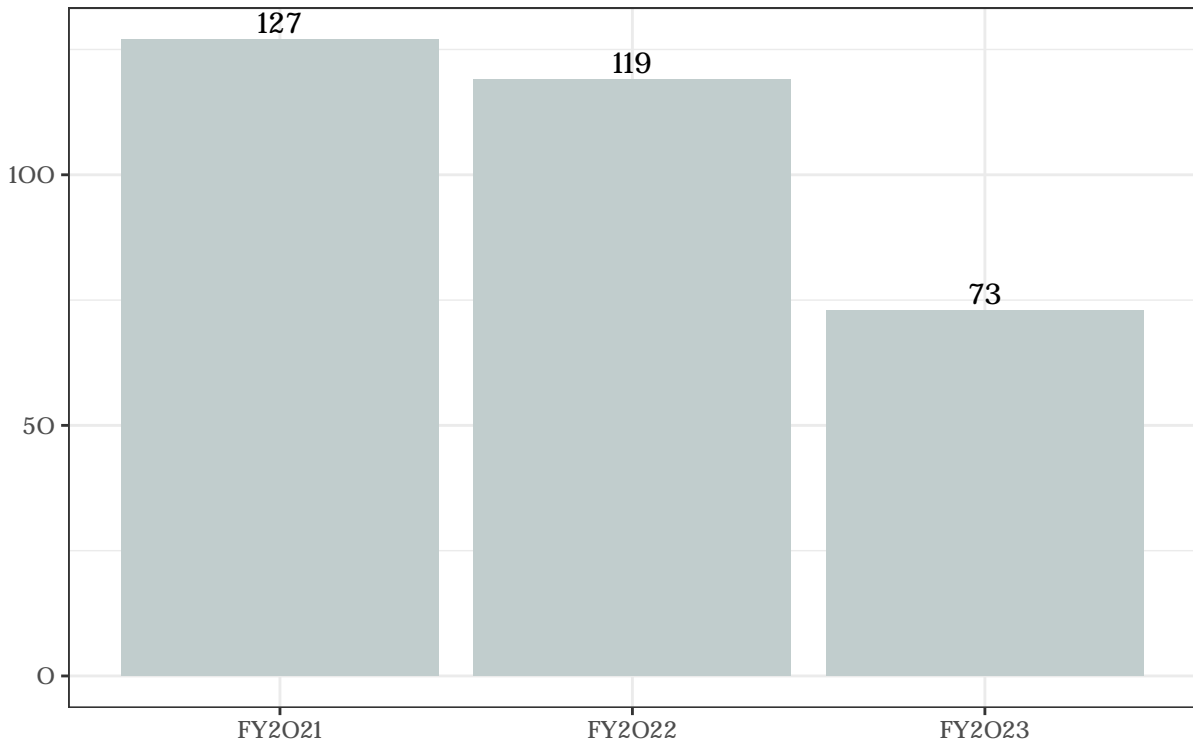
## 2 2023 ACCOMPLISHMENTS

Accomplishment	Impact on Agency	Impact on Residents
In FY23 DMPSJ provided coordination and leadership for the multi-agency and nightlife task forces.	The increased coordination between agencies has led to more effective use of District resources, reduced crime, and increased government presence.	These task forces are collaborative government approaches to address violent crime and other concerns in three key commercial corridors during the day and nightlife areas during the weekend. The inter-agency, cross-cluster initiatives have demonstrated outcomes of reducing crime and increasing presence in District neighborhoods.
In FY23, DMPSJ championed Mayor Bowser's Safer Stronger Amendment Act of 2023 introduced to address legislative and policy gaps in the District's public safety and justice ecosystem.	Addressing legislative and policy gaps in the District's public safety and justice ecosystem provides the District with additional tools to reduce crime.	Provisions of the Safer Stronger Amendment Act were included in the Prioritizing Public Safety Emergency Amendment Act signed into law on July 20, 2023.
In July 2023, Mayor Bowser announced the nomination of Pamela A. Smith as the chief of the Metropolitan Police Department (MPD).	The MPD Chief implements and directs key public safety strategies to reduce crime which aligns with the DMPSJ mission to improve quality of life in the District's neighborhoods.	Chief Smith is known for her law enforcement commitment and advocacy, leadership, and her skillful passion to forge relationships within the agency and across the communities she serves.

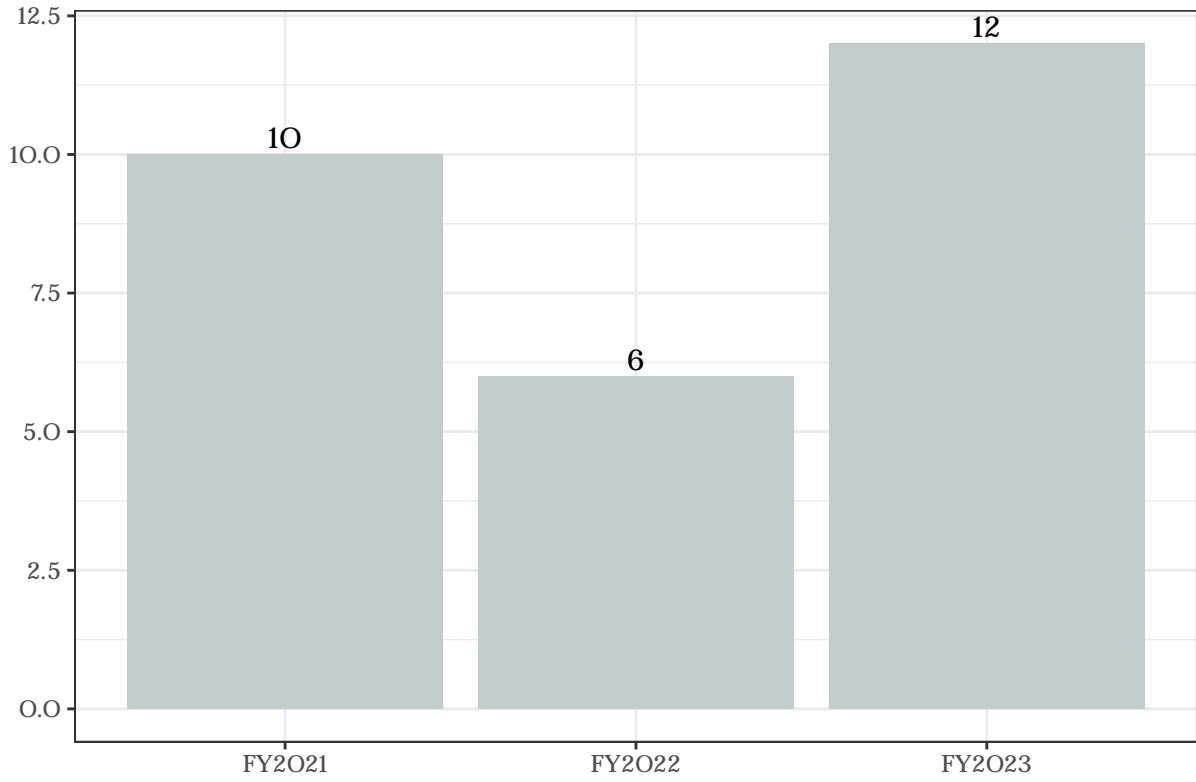
Number of community meetings attended



Number of meetings attended with federal and/or neighboring jurisdiction partners



Number of times testifying in front of DC Council



### 3 2023 OBJECTIVES

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#### Strategic Objective

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Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.

Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.

Create and maintain a highly efficient, transparent, and responsive District government.

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## 4 2023 OPERATIONS

Operation Title	Operation Description
<b>Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.</b>	
Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.: Daily Service	Cross collaborate with other public safety and related agencies both inside and outside the District.
<b>Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.</b>	
Policy recommendations: Daily Service	DMPSJ recommends policies and programs using data evidence and best practices to promote public safety and justice in the District.
Oversight of public safety agencies operations: Daily Service	DMPSJ examines current agency policies on a continuing basis to enhance the effectiveness and responsiveness of those programs.
Meetings with agency directors and chiefs: Daily Service	DMPSJ provides various forums, including one-on-one meetings with directors and cluster meetings, for agency directors to voice concerns, share opinions, ask advice, and share ideas.
Assist agencies with getting through roadblocks impeding their ability to carry out their mission effectively: Daily Service	DMPSJ assists agencies with issues they are facing by convening meetings, offering advice, writing correspondence, and other means of support.
Legislation: Daily Service	DMPSJ assists and provides guidance to agencies with regards to legislation and regulation changes.
Oversee administration of the Concealed Pistol Licensing Review Board (CPLRB): Daily Service	DMPSJ oversees the administration of this board in collaboration with the Office of the Attorney General and the Mayor's Office of Legal Counsel. This includes handling appeals from license revocations and suspensions, and reviewing appeals of any denials of an application for a concealed pistol license issued by the Chief of the Metropolitan Police Department.
<b>Create and maintain a highly efficient, transparent, and responsive District government.</b>	
Freedom of Information Act (FOIA) requests: Daily Service	DMPSJ responds to all FOIA requests in a prompt and timely manner.
Performance plans: Daily Service	DMPSJ creates, maintains, and monitors performance plans that reflect the policies and procedures of the office and the duties each employee performs.
Regular budget and performance meetings: Daily Service	DMPSJ holds regular budget and performance review meetings as needed to analyze actual financial and agency performance compared to projected budget and agency performance plans, to ensure compliance with budget requirements and performance standards.

## 5 2023 STRATEGIC INITIATIVES

In FY 2023, Office of the Deputy Mayor for Public Safety and Justice had 4 Strategic Initiatives and completed 75%.

Title	Description	Update
Reduce Violent Crime throughout the District.	Collaborate within the PSJ cluster, across clusters, and throughout the National Capitol Region to innovate ideas to reduce violent crime, assist victims and families affected by violent crime, and deal with the trauma that violent crime creates.	Completed to date: 50-74% In Q4, DMPSJ, DMOI, DMHHS, and DME submitted their assessments of their roles in violence prevention, intervention, and reduction. The MPD robbery suppression task force showed some incremental progress in slowing the increase in robbery. Reduction of violent crime is a continuous task.
Legislation Beneficial to Increasing Public Safety and Justice for Residents.	Based on the work done in previous years on a variety of initiatives, including, but not limited to: record sealing, parole, criminal code revision, ghost gun statutes, extreme risk protection orders, work with the Council on creating/strengthening legislation that increases DC residents' sense of public safety.	Completed to date: Complete IN Q4, the executive worked with the Judiciary Committee to pass provisions of the Safer Stronger Amendment Act via emergency and temporary legislation. This included updates to the Private Security Camera Incentive Program, changes to rebuttable presumption to increase detention for persons involved in violent crimes and gun offenses, creation of a felony offense of strangulation, and clarifications to allow more admissibility of GPS data of tracking devices for individuals on supervised release in court. The ACT now bill proposed by Mayor Bowser will provide more tool while also amending provisions of the Comprehensive Policing and Justice Act.
Assist FEMS with Options for Streamlining Emergency Transport.	Work with FEMS, OUC, and other partner agencies (such as DBH and the DC Hospital Association) to find ways to divert additional patients from being transported to overcrowded emergency departments, reduce FEMS' drop-times at emergency departments, and expand alternative destinations and transportation modes for patients who are not having a medical emergency.	Completed to date: Complete FEMS started the hospital Liaison Officer (HLO) program, placing FEMS officers at Howard University Hospital and United Medical Center to help facilitate the triage process and provide medical observation for low-acuity patients or determine whether providers can bring patients directly to emergency department (ED) triage, bypassing the ED. Due to initial success, FEMS plans to expand the pilot to George Washington University Hospital in Q4.
Reorganize DMPSJ to Manage Cluster Agencies More Effectively.	In FY23, DMPSJ will hire four additional FTEs. With this additional manpower, we will reorganize the way we approach managing our cluster agencies, focusing more on cross-agency initiatives and major projects.	Completed to date: Complete DMPSJ was fully staffed in Q4 DMPSJ staffing levels met the need for FY2023. However, in FY2024 DMPSJ will be assuming responsibility for the Safe Passage program so the staffing needs for the agency will change in FY2024 and there will be a continued need to adjust our staffing.

## 6 2023 KEY PERFORMANCE INDICATORS AND WORKLOAD MEASURES

### Key Performance Indicators

Measure	Directionality	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023	FY 2023 Target	Was 2023 KPI Met?	Explanation of Unmet KPI
<b>Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.</b>											
Number of community meetings attended	Up is Better	New in 2022	206	29	37	35	17	118	100	Met	
Percent of PSJ agencies engaged in cross-cluster joint initiatives	Up is Better	New in 2022	12%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	100%	Met	
<b>Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.</b>											
Percent of cluster agencies that "Met" or "Almost Met" 75 percent of fiscal year KPIs.	Up is Better	72.7%	50%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	66.7%	66.7%	Met	
Percent of cluster agencies that almost or fully (at least 75% complete) achieved 75 percent of fiscal year strategic initiatives	Up is Better	58.3%	58.3%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	50%	58.3%	Unmet	The most significant barrier to meeting this objective is manpower. We do not see this barrier disappearing in FY24 and so our goal will be to focus agencies on core functions in a "back to basics" approach.
Percent of cluster agencies that submit quarterly updates in Quickbase on time	Up is Better	91.7%	83.3%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	16.7%	83.3%	Unmet	The most significant barrier in meeting this target has been transition within the DMPSJ office. We do not see this continuing to be a barrier in FY24 and fully expect to meet this target in FY24.
<b>Create and maintain a highly efficient, transparent, and responsive District government.</b>											
Percent of FOIA requests processed without an extension	Up is Better	New in 2022	30%	100%	90%	100%	100%	96.6%	100%	Nearly Met	Requiring an extension on 1 FOIA request does not indicate a barrier is present. We will strive to continue to hit our 100% target in FY24.

Workload Measures

Measure	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023
<b>Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.</b>							
Number of cross-cluster interagency initiatives supported.	Not Available	6	Annual Measure	Annual Measure	Annual Measure	Annual Measure	6
Number of meetings attended with federal and/or neighboring jurisdiction partners	127	119	24	29	5	15	73
<b>Legislation</b>							
Number of proposed legislation recommended	1	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	3
<b>Oversee administration of the Concealed Pistol Licensing Review Board (CPLRB)</b>							
Number of CPLRB cases that go to evidentiary hearings and/or trial.	Not Available	30	Annual Measure	Annual Measure	Annual Measure	Annual Measure	1
Number of cases reviewed by the CPLRB	205	176	Annual Measure	Annual Measure	Annual Measure	Annual Measure	311
<b>Oversight of public safety agencies operations</b>							
Number of one-on-one meetings held with agency directors	102	118	Annual Measure	Annual Measure	Annual Measure	Annual Measure	156
Number of media interviews	55	49	0	6	4	15	25
Number of press conferences hosted/supported.	New in 2023	New in 2023	5	9	12	11	37
Number of public safety and justice cluster meetings	14	9	Annual Measure	Annual Measure	Annual Measure	Annual Measure	6
Number of times testifying in front of DC Council	10	6	Annual Measure	Annual Measure	Annual Measure	Annual Measure	12
<b>Freedom of Information Act (FOIA) requests</b>							
Number of FOIA requests processed	19	35	Annual Measure	Annual Measure	Annual Measure	Annual Measure	28
Number of FOIA extensions requested	0	2	Annual Measure	Annual Measure	Annual Measure	Annual Measure	1

## Q#27: Implementation Status of Recommendations from NICJR Gun Violence Reduction Strategic Plan

**Updates for FY23, FY24 year to date are highlighted yellow.**

### Status Key

- **Completed/Ongoing:** “Ongoing” category includes only *fully implemented* ongoing activities.
- **Started:** In progress but not fully implemented.
- **Not Started:** In planning, procurement or another pre-implementation phase.
- **(Partial):** This designation refers to activities in which District Government has a status update to provide (completed, started, etc.) for a *portion* of the recommendation
- N/A

Recommendation & Status	Discussion & Data/Results
<p>1. Conduct a longitudinal study of adults 20-26 convicted of homicide to analyze their childhood and create interventions</p> <p><u>Status:</u> <b>Started</b> (CJCC)</p>	<p>The study will focus on individuals convicted of homicide or attempted homicide in the District who were between 18-24 years old at the time of offense. It is a two-part study:</p> <ul style="list-style-type: none"> <li>• <u>Quantitative:</u> CJCC is working to collect data from the Courts and District agencies (MPD, DYRS, education, human services, etc.), but may need legislation to facilitate this data-sharing.</li> <li>• <u>Qualitative:</u> NICJR is planning to interview individuals meeting the study criteria, using philanthropic funding. They are currently seeking approval from BOP.</li> </ul>
<p>2. Create the Youth Data and Intervention Initiative (YDII) (real time risk detection)</p> <p><u>Status:</u> <b>Not Started</b> (CJCC); N/A (Executive)</p>	<p>CJCC has conducted extensive outreach to determine feasibility, given privacy protections on juvenile justice, health and education data. They have only identified one city – San Francisco – that has implemented real-time juvenile data sharing; officials there said it took 15 years to put in place. CJCC is planning further conversations with SF to learn more about their experience.</p>
<p>3. Create Community Resource Hubs that employ a “no wrong door” strategy</p> <p><u>Status:</u> <b>Completed/Ongoing (Partial)</b></p>	<p>There is no plan to launch a new initiative. However, the District has a number of physical locations that operate as community resource hubs in practice, including:</p> <ul style="list-style-type: none"> <li>• <b>11 Family Success Centers</b> located in Wards 5, 7 and 8 (CFSA’s Families First initiative), with customized services and supports tailored to each community. (Sites were selected based on health and violence indicators.)</li> </ul>

<p>3. <i>Community Resource Hubs, continued</i></p>	<ul style="list-style-type: none"> <li>• OVSJG’s <b>Trauma Response and Community Engagement Program (TRCEP)</b> has funded one of two planned sites in Wards 7 and 8 offering trauma-informed services, referrals, and community outreach. The existing TRCEP location has had over 1500 resident interactions in FY22-23. The program has also trained 56 life coaches with 16 more in training currently.</li> </ul> <p>DMPSJ has also been hosting “<b>pop-up</b>” <b>events/resource fairs</b> in communities experiencing high rates of violence through its 202 for Peace campaign, featuring representatives from multiple agencies offering to connect residents with services.</p> <p>Finally, returning citizens can access the <b>READY Center</b>, a “one-stop shop” for services from multiple agencies including the DMV, DOES, DHS and others.</p> <p><b>*New for FY23/FY24 to date:</b> The District launched the Safe Commercial Corridor Hubs which connects residents to a range of city services in priority areas, with a specific focus on working across government to keep corridors safe and clean. The hubs will be staffed by outreach teams from multiple public safety and human services agencies that will be able to respond in real-time to challenges in the community. The first location was opened in Chinatown on February 12, 2024.</p>
<p><b>Recommendation &amp; Status</b></p>	<p><b>Discussion &amp; Data/Results</b></p>
<p>4. Implement a comprehensive, coordinated, citywide Gun Violence Reduction Strategy (GVRS). Four components as listed below.</p> <p><u>Status:</u> <b>Started</b></p>	<p>The District has been developing and continually refining a more comprehensive and more focused gun violence reduction strategy since early 2021, in the wake of nationwide increases in community violence during the COVID-19 pandemic.</p> <ul style="list-style-type: none"> <li>• <b>February 2021:</b> Establishment of the Office of Gun Violence Prevention.</li> <li>• <b>October 2021:</b> The FY22 Budget included \$59 million in new funding to reduce gun violence, including new person-based services and place-based investments, which are recurring (with some new additions) in FY23.</li> <li>• <b>February 2022:</b> Launch of MPD’s Homicide Reduction Partnership, a year-round strategic prevention and focused enforcement initiative targeting the four Police Service Areas experiencing the highest murder rates (PSAs 603, 604, 706 and 708).</li> <li>• <b>April 2022:</b> Launch of People of Promise initiative, a new engagement strategy for the highest-risk individuals (originally identified by NICJR).</li> <li>• <b>June 2022:</b> Launch of 202 for Peace gun violence awareness campaign and community engagement.</li> </ul>

	<ul style="list-style-type: none"> <li>• <b>November 2022:</b> ONSE revamped interagency gun violence intervention case coordination process.</li> </ul> <p><i>See details below.</i></p>
<p>4.1 Data-driven identification of those individuals and groups at highest risk of gun violence</p> <p><b>Status: Started (Partial - ONSE)</b></p> <p><i>4.1 Data-driven identification of individuals and groups at the highest risk of gun violence, continued</i></p>	<p><b>CJCC</b> received a Federal grant to hire a contractor to train CJCC, MPD and OGVP staff on how to replicate the gun violence problem analysis and keep the list of high-risk individuals up to date. They are working with OCP to put out a solicitation. A sole source determination is pending. <b>(Not started)</b></p> <p><b>ONSE</b> is managing the updates to designations of individuals as People of Promise (persons at the highest risk of gun violence). <b>(Started)</b> In September 2022, ONSE launched a <a href="#">People of Promise Community Referral Form</a>. At this time, ONSE is only accepting Community Referrals for People of Promise from Credible Contacts that have assigned caseloads. With new community referrals, ONSE asks the referring party to consider serving as the Credible Contact. If they are unable to serve as the Credible Contact, they are responsible for identifying an individual who could serve as one and providing their contact information.</p> <p>The launch of this second referral stream is in line with lessons learned from the University of Chicago Crime Lab’s evaluation of the Readi Chicago program, which has three referral streams – algorithm, community, and reentry. The evaluation found that the community referral stream was equally effective at identifying at-risk individuals and that it had a higher “get rate” because of pre-existing relationships.</p> <p>Beyond People of Promise, <b>ONSE</b> also designates clients according to risk tiers to identify appropriate services and interventions.</p> <ul style="list-style-type: none"> <li>• <b>Tier one individuals:</b> are known for orchestrating criminal and violent acts; often win respect within their community because they bring resources to fellow community members; can positively or negatively influence peers; are rarely seen directly engaging in criminal activity.</li> <li>• <b>Tier two individuals:</b> are known to be shooters or enforcers of violence; are followers or idolizers of tier one individuals; absent of tier one individuals; can be motivated for several reasons to participate in violence and criminal act (including crew or interpersonal conflicts robberies, drug sales, retaliatory violence).</li> </ul>
<b>Recommendation &amp; Status</b>	<b>Discussion &amp; Data/Results</b>

<p>4.2 Direct and respectful communication to those at high risk</p> <p><u>Status:</u> <b>Started</b> (ONSE)</p> <p><i>4.2 Direct and respectful communication to those at high risk, continued</i></p>	<p><b>Credible Contact engagement:</b> The District employs Violence Interrupters and Credible Contacts with shared lived experience to the target population, enabling them to build trust and meaningful connections with high-risk clients. (See also, discussion of training in Recommendation 9 below.)</p> <p>The details of direct communication with People of Promise are documented daily by Pathfinders (Life Coaches) and Credible Contacts in a QuickBase data system managed by the ONSE.</p> <ul style="list-style-type: none"> <li>• <a href="#">Client #477 Case Review Report</a> – This de-identified report provides an example of the case review reports we can generate from the new People of Promise QuickBase app.</li> </ul> <p>To protect Personal Identifiable Information (PII) and ensure data standardization, ONSE has spent considerable time developing Standard Operating Procedures and trainings pertaining to data collection within the People of Promise program. The QuickBase system collects:</p> <ul style="list-style-type: none"> <li>• Demographic Information</li> <li>• Contact Information</li> <li>• Documents</li> <li>• Engagement Status</li> <li>• Risk Level</li> <li>• Assignments (Director, Pathfinder, Credible Contact)</li> <li>• Credible Contact Referral Details (if Community Referral)</li> <li>• Engagements</li> <li>• Services</li> <li>• Critical Incidents</li> </ul> <p><b>Case Management services &amp; training:</b> In 2022, ONSE brought on 10 contracted case managers, including 1 CAC and 1 LICSW, to work directly with high-risk individuals to build life plans. The team uses an evidence-based technique, Motivational Interviewing, to identify needs, develop goals, and connect high risk individuals with needed services &amp; resources. The team is trained in cultural competency, restorative justice and relentless engagement strategies that support working with high-risk individuals with empathy and sensitivity to trauma.</p> <p><b>High-risk focus groups:</b> ONSE holds regular meetings with groups of high-risk individuals to identify needs and resources related to community conflicts. This</p>
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	direct communication with the most high-risk individuals leads to the development of unique and specific strategies and programming that addresses community conflicts.
<b>Recommendation &amp; Status</b>	<b>Discussion &amp; Data/Results</b>
<p>4.3 Intensive services, supports, and opportunities</p> <p><b>Status: Started</b></p> <p><i>4.3 Intensive services, supports, and opportunities, continued</i></p>	<p><b>Person-Based Services:</b> Targeted services for People of Promise and other high-risk individuals have been greatly expanded in recent years (see also, discussion of Recommendation 8 below), including:</p> <ul style="list-style-type: none"> <li>• Culturally competent, trauma-informed Cognitive Behavioral Therapy (381 primary and secondary victims provided services in FY22, with an additional 660 participating in healing circles/alternative healing options)</li> <li>• Emergency safe housing, temporary housing assistance, and relocation services (277 residents provided access in FY22)</li> <li>• Dedicated slots in the DOES Project Empowerment program (employment services for populations with barriers) with specialized wraparound services</li> <li>• Dedicated transitional jobs with the seasonal DPW Leaf Collection program</li> <li>• Increased number of Pathways cohorts (including planned second location)</li> <li>• Dedicated transportation assistance (Promise Rides) for accessing services</li> </ul> <p><b>Community-Based Services:</b> As discussed below, ONSE offers a suite of activities and initiatives to engage communities impacted by violence and reduce group-on-group conflicts, including:</p> <ul style="list-style-type: none"> <li>• Community-based behavioral health services</li> <li>• Restorative justice circles</li> <li>• Targeted mediation negotiations and cease-fires</li> <li>• Group outings/excursions temporarily removing high-risk individuals from a community to promote peace</li> <li>• Other community events</li> </ul> <p>Some of these services are discussed in more detail below.</p> <p><b>Trauma-Informed Care Initiative:</b> In the summer of 2022, ONSE launched a Trauma-Informed Care (TIC) group for People of Promise and tiered clients working with Violence Interrupters. Clients have an introductory session with clinicians, ONSE staff, and local Violence Interrupters at a restaurant of their choice. Groups then continue to meet biweekly.</p>

4.3 Intensive services, supports, and opportunities, continued

(Community-Based Services, continued)

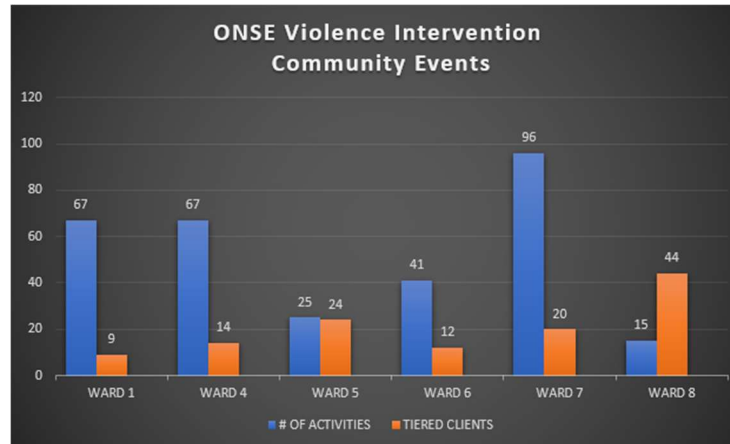
- TIC session topics include: mental health stigma; why we think how we think; generational poverty; family dysfunction; community service; collective trauma; squashing the beef; substance use, and; managing anxiety.
- Participants receive lunch or dinner and a \$50 gift card as incentive for attending each session.

These sessions aid peace discussions between rival communities and, anecdotally, have had a direct impact on incidents between rivals. To date, ONSE is engaging 8 communities and has completed 55 TIC sessions.

TIC sessions by Ward:

Ward 1	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8
9	0	14	5	19	8

**Community Events:**



**Mediation Negotiations:** In FY22, ONSE launched its Mediation Negotiation initiative that focuses solely on resolving generational or long-standing conflicts between rival communities. **This team has been able to solidify two communities, discussed below:**

- *Case Study 1: Langdon Park & Saratoga*

<p><i>(Community-Based Services – Mediation Negotiations, continued)</i></p>	<ul style="list-style-type: none"> <li>○ Langdon Park and Saratoga have had an ongoing rivalry since 1999 that has left numerous community members dead or wounded.</li> <li>○ The last shooting in these communities attributed to this conflict occurred on January 6, 2020. After that incident, ONSE gathered key individuals to negotiate an immediate ceasefire.</li> <li>○ For the past two years, the ONSE violence intervention program has held dozens of peace negotiations in the community and at the DC Jail to formalize a mediation agreement.</li> <li>○ Langdon Park had zero homicides, shooting incidents, and non-fatal GSW victims in 2021 and this mediation agreement is still in place.</li> </ul> <ul style="list-style-type: none"> <li>● <b>Case Study 2: Fort Dupont &amp; Benning Terrace</b> <ul style="list-style-type: none"> <li>○ Fort Dupont (37th) and Benning Terrace (Simple City) have had an ongoing rivalry for over a decade; it has evolved and is now largely driven by “music beef” between local rappers, heavily amplified by social media in 2021.</li> <li>○ Last year, in response to the publicization of this beef on social media, ONSE violence intervention convened a meeting with credible contacts from both communities. A ceasefire was established on 7/16/21 and is STILL in place.</li> <li>○ Fort Dupont experienced the largest reductions in shooting incidents of all ONSE communities in 2021, and its Police Service Area (PSA 603) – which is also an MPD Homicide Reduction Partnership area – experienced a more than 50% reduction in homicides in 2022 compared to the prior year.</li> </ul> </li> </ul>
<p><b>Recommendation &amp; Status</b></p>	<p><b>Discussion &amp; Data/Results</b></p>
<p>4.4 Focused enforcement, which entails shifting law enforcement efforts away from low level crimes to serious violent crimes</p> <p><u>Status: Completed/Ongoing (MPD)</u></p>	<p>MPD has always had a primary focus on violent crime but has dedicated even more resources to the most violent areas (e.g., Homicide Reduction Partnership) and to intelligence-driven policing. Meanwhile, the District has worked to build capacity for non-police responses to non-violent, non-emergency calls (e.g., DBH’s Community Response Team, DPW priority towing, DDOT minor traffic accident response).</p>
<p>5. Citywide Data Information System (CDIS) - to track information and individuals who have been served or supervised by District or</p>	<p>The District has no immediate plans to implement this recommendation, which is for every government agency and contracted or grantee organization that serves youth or adults to provide basic client information into a citywide database (including education and social services agencies like OSSE, DBH, CFSA, etc., as well as justice system agencies). This database is beyond the scope of violence prevention,</p>

<p>federal government agencies or contracted CBOs.</p> <p><u>Status:</u> N/A</p>	<p>and while it would be a valuable resource, its implementation is also a very challenging undertaking due to the need to navigate privacy protections, connect disparate data systems, uphold data cleaning and validation standards across many data sources, etc. The District is continuing to build more comprehensive data sharing agreements across agencies, but still has many barriers to overcome to achieve this future goal of a completely interconnected system.</p>
<p>6. Real Time Incident Review &amp; Response Center, or a “Peace Room”</p> <p><i>6. Real-Time Incident Review &amp; Response Center, continued</i></p> <p><u>Status:</u> <b>Completed/Ongoing (Partial – OGVP/ONSE) – or N/A</b></p>	<p>The current system led by OGVP and ONSE includes <b>three daily calls</b> to discuss incident response (one with law enforcement; one with violence interrupters; and one focused on services to victims and family members) – see details below; and <b>two weekly meetings</b> (an MPD briefing, and a cross-agency collaboration meeting) – see discussion of Recommendations 6.1 and 6.2.</p> <ul style="list-style-type: none"> <li>• <b>8:30 Incident Review call:</b> ONSE participates in an 8:30 call every morning in conjunction with OGVP and MPD to discuss incidents that have occurred the day prior, upcoming events and individual or communities of concern.</li> <li>• <b>9:30 ONSE Violence Interrupter call:</b> ONSE hosts a 9:30 call every morning with Program Coordinators for Violence Intervention vendors to discuss incidents that have occurred the day prior, upcoming events, individual or communities of concern, strategies to address incidents or conflicts, training techniques, program updates and full incident reviews.</li> <li>• <b>2:00 Family and Survivor Support (FSS) call:</b> On December 5, 2022, ONSE launched its updated FSS 2:00 Coordination call. This process is now divided into 2 types of agencies: Information agencies and Action agencies. Information agencies now provide written updates of connection to the family; the action agencies now attend the 2:00 call to identify which parties can do what to support the family.</li> </ul> <p>In addition, the District has adopted a <b>coordinated juvenile critical incident response protocol</b> (juvenile critical incidents include homicides, shootings, or stabbings with a victim &lt;18 years old; violent incidents with a victim &lt;12 years old; and major violent incidents within 500 feet of a school).</p> <p>There are also up to 2 daily <b>Safe Passage calls</b> to discuss incidents that arise in transit to or from school in Safe Passage communities (a law enforcement call at 1</p>

	pm and, as needed, a violent incident call at 6 pm), and a monthly call with school leaders to discuss school safety issues.												
<b>Recommendation &amp; Status</b>	<b>Discussion &amp; Data/Results</b>												
6.1 Launch Regular Law Enforcement Shooting Review – including applicable MPD personnel  <u>Status:</u> <b>Ongoing (PSJ)</b>	<b>*New for FY23/24 to date:</b> DMPSJ facilitates a weekly shooting review meeting with law enforcement and supervisory agencies. This call does not include violence interruption organizations. The following organizations are represented MPD, DMPSJ, PSA, CSOSA, CSSD, DYRS, and ONSE.												
6.2 Launch Regular Coordination Meeting/Intervention Services Shooting Review  <u>Status:</u> <b>Ongoing (PSJ)</b>	<b>*New for FY23/FY24 to date:</b> DMPSJ facilitates a weekly coordination meeting with violence interruption organizations, and which also includes representatives from ONSE and CURE, to review previous week’s shooting information. This call usually occurs on Mondays in order to provide time for the violence interrupters to gather and share information that DMPSJ then shares with law enforcement and other partners on the weekly shooting review meeting.												
<b>Recommendation &amp; Status</b>	<b>Discussion &amp; Data/Results</b>												
7. Increase number of Violence Intervention Workers – Intensive Life Coaches. For every 5-7 Life Coaches, a supervisor is also needed and must be included in the budget. There should also be at least 50 Violence Interrupters to respond to shooting scenes and to hospitals.  <u>Status:</u> <b>Started (ONSE)</b>	<p><b>Increased Violence Interrupters:</b> In FY22, ONSE added 3 new priority communities, and required that all priority communities should be covered by 2 Violence Interrupters.</p> <p><b>Added Floating VI Team:</b> Added in FY22, this team of 10 floating VIs can respond to communities outside of ONSE priority communities or provide additional support for conflicts in the city.</p> <p><b>Expanded Safe Passage communities and workforce (DME/DMPSJ).</b></p> <p><b>Added Case Management services:</b> Added in FY22, dedicated case managers support high risk individuals connected to ONSE Violence Interrupters.</p> <table border="1"> <thead> <tr> <th></th> <th>FY21</th> <th>FY22</th> <th>FY23</th> </tr> </thead> <tbody> <tr> <td>Violence Interrupters</td> <td>40</td> <td>52</td> <td>64</td> </tr> <tr> <td>Case Managers</td> <td>6</td> <td>5</td> <td>10</td> </tr> </tbody> </table>		FY21	FY22	FY23	Violence Interrupters	40	52	64	Case Managers	6	5	10
	FY21	FY22	FY23										
Violence Interrupters	40	52	64										
Case Managers	6	5	10										
8. Prioritize very high-risk individuals on Life Coach	The People of Promise program built the first iteration of a resource library, that compiles services and resources available from District government and non-profit												

<p>caseloads for Gov't funded services and incentives</p> <p><b>Status: Started (ONSE)</b></p> <p><i>8. Prioritize very high-risk individuals for services, continued</i></p>	<p>agencies. The resource library is organized into seven service and resource domains: 1) mental/behavioral health, 2) physical wellness, 3) education/employment, 4) financial, 5) family, 6) legal and, 7) community/creativity.</p> <p>The resource library includes a list of red-carpet services, which equip Credible Contacts with some initial service offerings to accelerate trust building through “quick wins.” Those include:</p> <ul style="list-style-type: none"> <li>• Project Empowerment</li> <li>• DC Career Connections</li> <li>• Promise Rides</li> <li>• DC One Card</li> <li>• Adult Mental Health Services</li> <li>• Youth Mental Health Services</li> <li>• Trauma-Informed Care Services</li> </ul> <p>Temporary Emergency Housing Safe Housing</p> <ul style="list-style-type: none"> <li>• Emergency Food/Essential Item Assistance</li> </ul> <p>Additionally, People of Promise regularly utilizes gift cards:</p> <ul style="list-style-type: none"> <li>• To enable PoP the ability to purchase urgently needed personal or household essential items;</li> <li>• To incentivize PoP with limited or no income to participate in violence intervention and prevention programming, and</li> <li>• To reward PoP for meeting certain goals or milestones</li> </ul>
<b>Recommendation &amp; Status</b>	<b>Discussion &amp; Data/Results</b>
<p>8.1 Partner with local philanthropic organizations to make funding more efficient</p> <p><b>Status: N/A</b></p>	<p>The District does not have a specific philanthropic partnership plan. The nonprofit Peace for DC launched a free Peace Academy for Violence Interrupters in 2022 funded by outside partners.</p>
<p>9. Create Violence Intervention Worker Academy/Institute</p> <p><b>Status: Completed/Ongoing</b></p>	<p>UDC will be providing training certifications to their third cohort this month for a total of 14 Violence Interrupter graduates through the Violence Prevention and Community Wellness Initiative.</p>

	Peace for DC also provides free training to Violence Interrupters via its Peace Academy, and their second cohort will graduate shortly to bring their total to 49 graduates.
Recommendation & Status	Discussion & Data/Results
<p>10. Immediately begin intensive engagement pilot. Work to immediately reach at least 100 of the 230 individuals identified by NICJR who are at risk of gun violence.</p> <p><u>Status:</u> <b>Started (ONSE)</b></p>	<p><b>People of Promise Initiative:</b> In April 2022, the District launched the People of Promise initiative dedicated solely to addressing the needs of the individuals at the highest risk of gun violence in the city. Credible contacts (e.g. ONSE violence interrupters, Credible Messengers) and Pathfinders (Life Coaches) are assigned to work directly with high-risk individuals and family members and connect them with targeted and prioritized services based on individual needs assessments. Trust &amp; relationship building are key components of this initiative.</p> <ul style="list-style-type: none"> <li>• <b>Cabinet Directors</b> (assigned by the Mayor) meet with their Pathfinders and Credible Contacts on a recurring basis to conduct case reviews. They assist with troubleshooting difficult service needs and ensure service requests directed toward their agency are prioritized.</li> <li>• <b>Pathfinders</b> are responsible for liaising with Credible Contacts to log engagement attempts, risk level, service and resource needs, involvement in critical incidents, and other relevant information. Pathfinders also assist People of Promise with service navigation.</li> <li>• <b>Credible Contacts</b> are responsible for initial outreach to People of Promise. They are assigned based on their existing relationship with a Person of Promise or their future potential to establish a relationship with an unengaged Person of Promise. Credible Contacts attempt to build trusting relationships with People of Promise to learn more about their stage of readiness and safety and service needs.</li> </ul> <p><b>Expansion Progress:</b> Program is in the process of expanding team from 6 to 15 staff.</p> <ul style="list-style-type: none"> <li>• Program recently collaborated with DCHR’s Winter Hiring Fair to recruit a Program Manager to supervise the Pathfinder team.</li> </ul> <p><b>Since the Program’s Launch in April:</b></p> <ul style="list-style-type: none"> <li>• 157 People of Promise currently active in the program — 101 from NICJR referral stream and 55 from Community Referral Stream.</li> </ul>

	<ul style="list-style-type: none"> <li>• Connected 42 People of Promise to full-time subsidized and unsubsidized employment.</li> <li>• Logged over 1,460 engagements (safety check-ins, informal counseling, small-group activities, etc.).</li> <li>• Logged over 230 service connections (positive music studio time, GED programming, vital record assistance, etc).</li> </ul>
<b>Recommendation &amp; Status</b>	<b>Discussion &amp; Data/Results</b>
<p>11. Credible Messengers for All Initiative - Provide every youth &amp; adult being released from custody with a CM  <u>Status:</u> <b>Completed/Ongoing (Partial)</b></p>	<p>All committed youth have assigned Credible Messengers, and services may be extended to post-committed youth.</p> <p>Adult returning citizens have access to MORCA Peer Navigators and Case Management Services, the READY Center, and by referral/as identified, engagement by Violence Interrupters.</p>
<p>12. Fill Judicial Vacancies  <u>Status:</u> N/A</p>	<p>This requires Congressional action and is not within the authority of the Executive. The Executive continues to urge Congress to fill judicial vacancies.</p>
<p>13. Expand MPD Violence Reduction Unit - Focus on people who are at highest risk of committing gun violence  <u>Status:</u> <b>Completed/Ongoing</b></p>	<p>The VRU was expanded in February 2022, followed by the creation of the Violent Crime Impact Team (VCIT) in April 2022, which is focused on removing illegal firearms and apprehending armed criminals in partnership with Federal agencies including ATF, DEA, US Marshals and Secret Service.</p>
<p>14. Assign a senior government official to oversee implementation of the plan  <u>Status:</u> <b>Completed/Ongoing</b></p>	<p>The District is not going to “adopt” an external plan, but we have incorporated the recommendations into our own gun violence prevention strategy. The District has established the Office of Gun Violence Prevention in the Office of the City Administrator, led by Director Linda Harllee-Harper.</p>
<p>15. Expand the District’s Place-Based Initiatives - address infrastructure issues (e.g., overgrown trees, abandoned cars, broken streetlights) that are associated with crime</p>	<p>Beginning in December 2021, DMPSJ has overseen the District’s place-based violence reduction initiatives, primarily partnering with MPD to prioritize place-based interventions in Homicide Reduction Partnership Initiative (HRPI) areas.</p> <p>ARPA funding has also been allocated for targeted services in Building Blocks communities, including:</p> <ul style="list-style-type: none"> <li>• Expansions or accelerations of DDOT streetscapes or city livability projects (Ongoing)</li> <li>• DumpBusters, a DOEE program to abate illegal dumping (Ongoing)</li> </ul>



<p><u>Status:</u> <b>Started</b></p>	<ul style="list-style-type: none"> <li>• Security Improvement Fund, an OVJSG grant program planned for FY23 to subsidize security infrastructure investments (lighting, fencing) by businesses or non-profit organizations (Not yet started/Planning phase; \$500K allocated)</li> <li>• Vacant property disposition through DHCD’s PADD (Property Acquisition and Disposition Division) program (Not yet started/Planning phase; \$5M allocated)</li> </ul>
<p><b>Recommendation &amp; Status</b></p>	<p><b>Discussion &amp; Data/Results</b></p>
<p>16. Launch a DC Guaranteed Income Initiative for 200 low-income black families with children under 10 in Wards 7 and 8</p> <p><u>Status:</u> N/A</p>	<p>The District does not have current plans to implement this recommendation. It is piloting other innovative assistance programs, including Career MAP, RentFlex, and Flexible Assistance to Returning Citizens.</p>

## **Mayors Order 2023-061: Deputy Mayor for Public Safety and Justice Submission**

The Bowser Administration has been committed to reducing crime, eliminating fatal violence, and helping residents feel safe in every community in the District from the first day of the Mayor's tenure. As she said when she introduced the Safer, Stronger Initiative in August 2015 "Every life is precious, every loss is tragic. And we do not sit idly by as our community suffers", which remains true to this day. The administration has invested the time and resources to identify and create an evidenced-based and community-focused approach to address violence and its root causes but has been unable to fully implement that framework due to challenges with cross-agency collaboration, accountability, and guidance. We have an opportunity, and responsibility, to correct that by investing in creating a culture of collaboration, innovation, and diligence across agencies. We have all the components to create an effective public framework for DC residents—crime prevention programs, intervention programs, law enforcement, treatment for victims and other community members affected by violence, rehabilitation, and accountability through the courts, but we need to find and fix the gaps in that framework and ensure that its integrity is maintained. This is certainly true in our prevention and intervention programs, which cannot be as effective without cross agency collaboration.

Both national and local experts have conducted research on our community, investigating the root causes of violence and developing plans to address and prevent that violence. While we have expended significant resources attempting to implement the plans, success has been elusive for a host of reasons, but that DMPSJ believes can be overcome. In the following pages we outline our recommendations to address issues within individual public safety programs, consolidate similar programs, and ensure efficient and effective cross-agency collaboration and coordination.

### **I. Recommendations for Standardized Requirements for Contracts and Grants Awarded for Violence Prevention and Intervention**

The standardized requirement recommendations below will help to ensure effective program implementation, responsible stewardship of taxpayer funds, and increase accountability.

1. **Statement of Work (SOW)**: A detailed description of the project's objectives, activities, deliverables, and timelines. The SOW should clearly outline the scope of work to be performed and include a Theory of Change document. A Theory of Change document helps clarify the goals and strategies of the violence prevention and/or intervention program. It clearly articulates the desired outcomes, target population, and the specific activities and interventions that will be implemented. This clarity ensures that all stakeholders have a shared understanding of the program's purpose and how it is intended to create change. This document will also assist in appropriately aligning resources with the intended outcomes and provide a roadmap for grant recipients and government partners, enabling them to effectively allocate resources, including funding, personnel, and time. A Theory of Change document also facilitates evaluation and accountability by linking specific activities to desired outcomes at the outset.
2. **Skills Training**: Comprehensive and consistent training for all contractors involved in violence intervention and prevention work ensures that individuals and organizations

receiving grants or contracts have the necessary knowledge and skills to effectively implement violence prevention strategies. Training equips them with the tools and techniques to identify risk factors, understand the root causes of violence, and safely employ evidence-based approaches for prevention and intervention. Training helps establish a consistent and high-quality standard of practice across different grant recipients and contractors. It ensures that all involved parties understand and adhere to best practices, protocols, and guidelines for violence prevention and intervention. Consistency in training promotes reliable and comparable outcomes, allowing for better evaluation and assessment of program effectiveness.

- a. All Credible Contacts, including Violence Interrupters, Credible Messengers, Safe Passage Outreach Ambassadors, and Outreach Workers working in the District of Columbia should be required to take the same training classes to ensure consistency of services provided and a holistic understanding of the requirements of the credible contact continuum. Training should include mediation, de-escalation, engagement training, solution focused training, reporting/protocol training, and trauma-informed care, at a minimum.
  - b. Training should be completely standardized and offered by DC Government, (potentially in partnership with the DC Peace Academy or another community partner). Credible contacts who complete the standardized training should receive a certification. Credible contacts with certification should be required to continue their development post-certification with refresher courses and professional skill building.
3. Capacity Building Training: Capacity building training strengthens the overall organizational competence of CBOs. It helps them develop essential capacities in areas such as program planning and management, evaluation and monitoring, financial management, and partnership development. By enhancing their operational skills, CBOs can improve their efficiency, effectiveness, and sustainability in delivering violence intervention and prevention services.
4. Budget and Financial Reporting: A comprehensive budget that covers all anticipated costs and specifies the allocation of funds for various activities. The contract or grant agreement should include provisions for monthly/quarterly financial reporting and documentation of expenses.
5. Performance Metrics and Evaluation: Clearly defined performance metrics, like those in the next section, should be established to measure the effectiveness and impact of violence prevention and intervention programs. Every contract or grant must specify the data to be collected, evaluation methods, and reporting requirements.
6. Reporting and Documentation: The contract or grant should outline reporting requirements, including periodic progress reports, financial reports, and final reports summarizing the outcomes and achievements of the project.
7. Compliance with Laws and Regulations: The contract or grant should stipulate that the recipient organization must comply with all relevant laws, regulations, and ethical standards.

8. Data Sharing and Confidentiality: Below, we recommend that the District set up a Citywide Database for government and community-based organizations to upload and access information about service delivery and supervision in the violence prevention and intervention space. This level of data sharing will require strict confidentiality language to remain compliant with local and federal laws.
9. Monitoring and Oversight: The contract or grant should establish mechanisms for ongoing monitoring and oversight of the project, including quarterly site visits, progress reviews, and audits if necessary. This helps ensure that the funds are being used appropriately and that the project is on track.
10. Termination and Dispute Resolution: We must establish procedures for termination of the contract or grant agreement, including the circumstances under which termination may occur. Additionally, it is imperative to include a mechanism for dispute resolution, in case of disagreements between the parties.
11. Suitability Requirements: It is the policy of the District government to assess the suitability of each government-funded contractor. General background checks, criminal background checks, and mandatory drug and alcohol testing shall be utilized to ensure that each violence intervention and/or prevention contractor possesses the character and background necessary to enhance the integrity and efficiency of the District government. Contractors providing direct-services to residents must receive an affirmative suitability determination prior to providing direct-services. Legally, community-based organizations must ensure that contractors are notified in writing of the enhanced suitability screening before beginning activities and shall be subject to ongoing enhanced suitability screening while performing the duties and responsibilities of the covered position.

## II. Recommendations for Standardized Performance Metrics

When measuring the performance and outcomes of violence prevention programs, it is important to consider a combination of quantitative and qualitative metrics. These standardized performance metrics and outcome goals should be used to assess the effectiveness of violence prevention and intervention programs:

1. Engagement: A key pillar of violence intervention and prevention work is community engagement. Many of the following metrics could be captured through intake forms or a short Google Form on a cell phone, if contact is made in a place that is not conducive to paperwork. CBOs should track engagement on a daily basis and report the following community engagement metrics every month:
  - a. Adults Engaged
    - i. How many unique adults did they make contact with?
      1. Name
      2. Demographic Information (age, race, neighborhood)
      3. Reason for Engagement
    - ii. How many repeat adults did they make contact with?
  - b. Youth Engaged

- i. How many unique youth did they make contact with?
      - 1. Name
      - 2. Demographic Information (age, race, neighborhood, school)
      - 3. Reason for Engagement
    - ii. How many repeat youth did they make contact with?
  - c. Community Engagement Event
    - i. How many residents attended the event?
    - ii. How many residents requested services?
      - 1. Rate of re-engagement and follow-up with these residents.
- 2. Progress on Individualized Service Plans: CBOs providing Credible Messenger/Case Management Individualized Service Plans must report on progress every month. CMs should keep track of this information every day to ensure accuracy of monthly report.:
  - a. Number of individuals on caseload
  - b. Number of initial contact efforts made within 3 days of referral per individual
  - c. Number of referrals per month
  - d. Frequency of Contact per individual
  - e. Number of general contact hours per individual
  - f. Number of group hours per individual
  - g. Number of activity hours per individual
  - h. Number of outcomes met per individual
  - i. Number of individuals on caseload with employment
  - j. Number of individuals on caseload with stable housing
  - k. Number of individuals on caseload participating in workforce training or attending higher education
  - l. Number of individuals on caseload receiving substance abuse treatment
  - m. Number of individuals on caseload of compulsory school age
    - i. Number of absences per individual
  - n. Number of individuals who have not been seen in two weeks or more
  - o. Number of individuals who were arrested
- 3. Increased Safety Planning and Risk Assessment: Assess the extent to which individuals at risk of violence receive safety planning and risk assessment services. Measure the number of safety plans developed, risk assessments conducted, and follow-up actions taken to mitigate risks.
- 4. Provider Compliance: CBO's must report on their compliance with the requirements of the grant or contract.
  - a. Enter total number of Staff
  - b. Enter total number of Staff with required clearance
  - c. Individual Supervision report written by CM supervisors to detail the quality of care and adherence to policies provided by direct care staff.
- 5. Resource Referrals and Access to Support Services: Evaluate the program's success in connecting individuals affected by violence to appropriate support services, such as counseling, legal aid, employment training, or emergency shelters. Measure the number of referrals made and the percentage of individuals accessing the recommended services.

Follow-up with client and resource should occur within two weeks of referral to assess follow-through. This information will help to identify systemic issues with agencies or service providers that struggle with follow-through in making critical connections to clients.

- a. Number of referrals made per agency or service provider
  - b. Number of referrals that resulted in confirmed access to services per agency or service provider
6. Violence Intervention, Mediation and Restorative Justice Success:
    - a. How many mediations or restorative justice circles took place in the last month?
    - b. How many mediations, restorative justice circles, or de-escalations resulted in ceasefires and/or prevented violence?
  7. Monthly Status Update Narrative: Violence Interrupters and Outreach Workers should write a short narrative regarding their peacemaking goal for the previous month, their progress towards that goal, and their goals for the next month. This qualitative data will allow the District to follow the narrative of peacemaking efforts and give the contractors an opportunity to reflect, compare, and plan. Monthly Status Narratives will also enable an easier transfer of cases in case of firing or resignation.
  8. Reduced Recurrence of Violence: Measure the rate of repeated violent incidents involving individuals who have received intervention services. This metric helps assess the program's impact on breaking the cycle of violence and preventing future incidents.
  9. Timely Response and Crisis Management: Evaluate the program's ability to provide a prompt and effective response to violent incidents. Measure the time taken to respond to emergencies from time of notification. This information would also help to discover deficiencies in the notification process and crisis management protocols.
  10. Recidivism: Assess the rate of reoffending among individuals who have previously engaged in violent behavior. It is unlikely that CBOs will have easy access to arrest information, which is why the Citywide Database is needed.
  11. Changes in Attitudes and Beliefs: Utilize pre- and post-program surveys or interviews to evaluate shifts in attitudes and beliefs related to violence among program participants. It may be prudent to require quarterly surveys in case participants drop-out before the official end of the program.
  12. Improved Conflict Resolution Skills: Use self-report surveys or observations of participants' interactions to assess participants' ability to handle conflicts nonviolently and employ effective communication and problem-solving strategies.
  13. Training: Determine whether provider is participating in training and professional development as required by grant or contract.
  14. Participant Satisfaction and Feedback: Gather feedback from program participants regarding their satisfaction with the intervention, perceived effectiveness, and suggestions for improvement. This can be collected through participant surveys, focus groups, or interviews.

### III. Recommended Standardized Outcome Goals

Credible Contact	Long Term or Short Term	Outcome Goal
Violence Interrupter Outreach Worker Credible Messenger	Long Term	Decrease in Injuries and Fatalities: Credible contact services should reduce the number of injuries, fatalities, or hospital admissions resulting from violent incidents.
Violence Interrupter Outreach Worker Credible Messenger	Short Term	Make Meaningful Contact with Victim, Perpetrator, and/or Families within 24 hours of Fatal or Near-Fatal Incident: Credible contacts should provide a prompt and effective response to violent incidents within 24 hours of the incident.
Violence Interrupter Outreach Worker Credible Messenger	Long Term	Increased community safety: Credible Contacts contribute to creating safer communities by actively working to prevent and reduce violence. This outcome includes a decreased fear of violence among community members and an increased sense of security.
Violence Interrupter Credible Messenger	Long Term	Improved conflict resolution skills: Violence interrupters and credible messengers help individuals develop and improve their conflict resolution skills, including effective communication, negotiation, and mediation techniques. By empowering community members with these skills, they are better equipped to resolve conflicts peacefully.
Violence Interrupter Outreach Worker	Long Term	Strengthened community relationships: Violence interrupters and outreach workers build trust and foster positive relationships within the community. They work to bridge divides, promote understanding, and encourage safety.
Violence Interrupter Outreach Worker	Short term and Long Term	Empowerment of community residents: Violence interrupters and outreach workers empower community residents by engaging them in the process of violence prevention. They encourage community members to take an active role in promoting nonviolence, reporting potential conflicts, and supporting peace-building initiatives.
Violence Interrupter Outreach Worker Credible Messenger	Short Term	Enhanced access to support services: Violence interrupters, outreach workers, and credible messengers connect individuals at risk of violence with appropriate support services, such as mental health resources, job training, educational programs, and social services. This outcome ensures that individuals receive the assistance

		they need to address underlying factors contributing to violence.
Violence Interrupter	Short Term and Long Term	Reduced retaliation and cycle of violence: Violence interrupters play a critical role in interrupting cycles of retaliation. By addressing conflicts early on and promoting alternatives to violence, they can help break the cycle and prevent further acts of retaliation.
Credible Messenger	Short Term and Long Term	Improvement and success for at-risk youth: Credible messengers play a crucial role in mentoring and supporting at-risk youth. They can provide guidance, serve as positive role models, and help young individuals navigate challenges such as peer pressure, academic struggles, and family conflicts.
Outreach Worker Credible Messenger	Short Term and Long Term	Improved reintegration of formerly incarcerated individuals: Credible messengers and outreach workers can assist with the successful reintegration of formerly incarcerated individuals. They can provide support, resources, and mentorship to help them transition back into society.
Violence Interrupter Outreach Worker Credible Messenger	Short Term and Long Term	Increased community participation and civic engagement: An increase in the amount of community members who participate in civic meetings and engage in community activities.
Violence Interrupter Outreach Worker Credible Messenger	Short Term and Long Term	Improved trust and relationships: Community building through increased level of trust and relationships between community members and credible contacts, as well as between community members themselves. This can be measured through surveys or interviews that gauge perceptions of trust, cooperation, and positive interactions.
Outreach Worker Credible Messenger	Short Term and Long Term	Access and utilization of support services: The work of credible contacts should increase the utilization of support services and resources provided or facilitated by outreach workers, such as mental health services, conflict mediation programs, job training, or educational opportunities.
Outreach Worker Credible Messenger	Short Term and Long Term	Reduction in risk factors: Working with a Credible Messenger or Outreach Worker should reduce the client's risk factors associated with violence, such as gang involvement, substance abuse, weapon possession, or school dropout rates.
Outreach Worker Credible Messenger	Long Term	Long-term behavior change: Behavior change among individuals who have received outreach services and credible messengers should be sustainable.



Violence Interrupter Outreach Worker Credible Messenger	Short Term and Long Term	Increased community perception of safety and satisfaction: Residents should feel safer in their community due to the work of credible contacts.
Violence Interrupter Outreach Worker Credible Messenger	Short Term and Long Term	Long-term community transformation: Ultimately, the outcomes of a credible contact services should contribute to long-term community transformation, where violence and crime are significantly reduced, and individuals are empowered to lead safe, productive, and fulfilling lives.

**IV. Recommendations for Consolidation and Cross Agency Collaboration**

It is well established that addressing violence requires both commitment to a strong public safety sector and commitment to public health informed violence prevention, while coordinating and applying resources to stabilize the most vulnerable communities and residents. The public health approach is critical in this regard, as it addresses and assures the provision of services that impact both physical and mental health needs of residents, and focuses on all persons affected by violent acts, including the victim, perpetrator and their support systems/network. Moreover, the public health approach to violence facilitates a focus on the social determinants of health ensuring that the impact of education, economics, housing, criminal justice, social services, and environmental justice are taken into consideration when developing understanding of the root causes of violence. However, public health prevention and intervention requires a whole government approach.

**Consolidate the Credible Contact Continuum Under the Office of Neighborhood Safety and Engagement, Hire a Credible Contact Coordinator**

DC currently has a cadre of credible contacts to effectuate the violence intervention and prevention work throughout the city, however, they live in separate agencies, receive different trainings, and utilize different notification and operating procedures. The siloed nature of the current credible contact continuum causes confusion amongst stakeholders, reduces information sharing and collaboration, and hinders program success. DMPSJ proposes centralization of the following programs under ONSE: 1) Violence Intervention Program at ONSE; 2) the Cure the Streets violence intervention program at the Office of the Attorney General; 3) Credible Messengers through the Department of Youth Rehabilitation Services; 4) Hospital Based Violence Intervention Program through the Office of Victim Services and Grants; 5) Roving Leaders through the Department of Parks and Recreation; and 6) Safe Passages through the Office of the Deputy Mayor of Public Safety and Justice.

ONSE is especially suited to coordinate all credible contact efforts due to their mission to foster community-based strategies to help prevent violence and increase public safety. Under the proposed consolidation plan, ONSE would hire a Credible Contact Coordinator position to standardize trainings across groups, create and maintain a database for information sharing across groups, undertake an assessment of the process for identifying most vulnerable populations for immediate engagement, ensure efficient allocation and deployment of credible contacts, and serve as the point of contact for government and non-government stakeholders.

In order to make the credible contact continuum the best it can be, we also must employ a new group of Credible Messengers under ONSE with the express purpose of servicing youth and near-adults identified as very high risk of violence. ONSE Credible Messengers will also receive referrals from the Office of Attorney General and their Cure the Streets program, Court Social Services Division, the Department of Youth Rehabilitation Services, the Hospital-based Violence Intervention Program, Department of Parks and Recreation, and Child and Family Services Administration. These ONSE Credible Messengers will provide intensive transformative mentoring services and connect youth to targeted services, resources and opportunities based on Individualized Success Plans for at least 18 months. Client progress should be tracked for at least 2 years. Critically, we must obtain actionable commitments from all relevant government agencies to prioritize access and services for very high-risk youth/near adults, especially the Department of Employment Services.

# **APPENDIX A**

## **Additional Recommendations for Implementing a Full Framework to Reduce Violent Crime In the District**

### Recommendation 1: Neighborhood Safety and Community Stabilization Czar

A Neighborhood Safety and Community Stabilization Czar will be hired/appointed to oversee all community engagement and credible contact initiatives, including the coordination of all programs and policies, assuring effective oversight, technical assistance, data collection, analysis and dissemination of information. The Czar will be critical to the success of the public safety plan and must have the authority to hold agencies accountable for their compliance with the full violence prevention and intervention strategy. They will serve as Co-Chair on the Violence Prevention Oversight Committee, a committee of Mayor-appointed community residents tasked with oversight and coordination of violence prevention efforts conducted throughout the city, and work with that group to create and hone standardized performance metrics for Credible Messengers, Violence Interrupters, and Outreach Workers. Within the first six months of their tenure, and annually thereafter, the Neighborhood Safety and Community Stabilization Czar will be required to complete a “community scan” of the five most violent Police Service Areas to assess neighborhood demographics, engage with community leaders and identify current community issues.

### Recommendation 2: Violence Prevention Oversight Committee

Establishing a Violence Prevention Oversight Committee is a key to the success of the Neighborhood Safety and Community Stabilization Czar, and our mission to combat and prevent violence within the District. The Violence Prevention Oversight Committee will be comprised of nine DC residents and will serve in an advisory capacity to the Czar. With two Co-Chairs—one from a community-based organization and one from the government—and representatives from the seven neighborhoods most affected by violent crime, the committee ensures a balanced representation of perspectives, experience, and expertise. These representatives serve in an advisory capacity and will help ensure the work is grounded to the community’s needs.

### Recommendation 3: Citywide Violence Prevention Database

The creation of a Citywide Violence Prevention Database encompassing all agencies involved in violence prevention and community stabilization is critical for the effective monitoring of service delivery and the progress of individualized plans. By integrating the data from agencies like DOES, ONSE, DCPS, DBH, DYRS, and MPD into a single accessible platform, we can establish a comprehensive and reliable source of information to inform violence prevention efforts across all agencies. Community based organizations providing violence intervention and prevention services should also upload and access information in this database, although that may require technical assistance. The database will facilitate increased knowledge of past and present service delivery while enabling violence prevention efforts to be better targeted and coordinated. With easy access to accurate data, policymakers, service providers, and stakeholders can make informed decisions, identify gaps, and allocate resources more efficiently. This will enhance the quality and impact of our interventions, leading to greater community stabilization. However, a centralized

database of this type will require legal research and/or emergency legislation to identify and implement necessary exceptions to local and federal confidentiality rules.

#### Recommendation 4: Lobby Federal Government for Control of Probation

Current federal control over adult and juvenile parole and probation creates unnecessary obstacles that hinder the District's efforts to address the needs of individuals under probation and parole. By advocating for local control or dedicated probation staff for high-risk individuals in the federal system, we can enhance our ability to tailor interventions, promote community safety, and ensure successful reintegration.

#### Recommendation 5: Mayor's Order to Require Yearly Report of Agency and Contractor Violence Prevention and Intervention Efforts

Implementing a Mayor's Order to mandate yearly reports from agencies and community-based organizations (CBOs) will establish a comprehensive overview of the initiatives, performance metrics, allocated funds, and noteworthy achievements in the District's violence prevention framework. This approach, inspired by the SSDC Working Group's recommendation for a Historical Compendium of Violence Prevention Activities in 2016, provides a valuable mechanism for assessing progress, identifying areas for improvement, and sharing best practices. Such reports enable evidence-based decision-making, foster collaboration, and will empower the Community Stabilization Czar to shape strategic interventions that yield meaningful results. With clear and concise yearly reports, we can enhance the effectiveness and impact of violence prevention initiatives across the District.

#### Recommendation 6: Credible Contact Training Academy at UDC

To professionalize the credible contact workforce and provide opportunities for growth and recruitment we should establish a Training Academy for Credible Contacts at the University of the District of Columbia (UDC). This academy will guarantee that all credible contacts receive comprehensive and consistent preparation for their crucial work, while fostering a high level of training and expertise among those individuals. Certificate holders should be guaranteed a \$60K annual salary for full-time or \$25/hour for part-time work.

Additionally, there is the opportunity to recruit inmates within the Department of Corrections (DOC) and youth from the Department of Youth Rehabilitation Services (DYRS) to participate in this training as a means of growing the pool of potential credible contacts. The teachers at the Maya Angelou School at DOC and New Beginnings would be invaluable resource in identifying young individuals who possess the qualities necessary to become exceptional credible contacts. By investing in this academy, we empower credible contacts to make a positive impact and contribute to the safety and well-being of our community.

#### Recommendation 7: Develop Digital Outreach Strategy for Public Health Approach to Violence

We need to develop a Digital Outreach Strategy that effectively engages residents and informs them about the progress, initiatives, and opportunities for service and employment through the credible contact continuum. This strategy will provide residents with real-time updates on the

advancements made in credible contact initiatives, showcasing the positive impact they have on our neighborhoods. Through digital channels, we can actively involve residents in shaping the future of these initiatives, inviting their input and feedback. We can foster a stronger sense of community engagement and create a platform for residents to stay informed, get involved, and contribute to the continued success of the credible contact continuum.

#### Recommendation 8: Peace Room

DC urgently needs the establishment of a "Peace Room" in the newly re-organized ONSE office to effectively address and respond to incidents of violence. This dedicated space will be staffed by committed and highly skilled professionals, including data and crime analysts, violence reduction managers, liaisons from government agencies, and potentially contracted community-based organizations (CBOs). The Peace Room will have the ability to dispatch Outreach Workers and Violence Interrupters promptly, ensuring swift intervention and support. Similar to the OGVP Emergency Operation Center, this initiative will be designed for long-term sustainability, with employment security through full-time positions rather than detailed positions, comprehensive training, and increased funding. The Peace Room will enable real-time incident review and service deployment, leveraging accessible intelligence and developing engagement plans for individuals connected to incidents of violence. Outreach workers will have the ability to access the proposed Citywide Database to gather information about an individual's history with court supervision and government services, including CBOs. The Peace Room should have access to live feeds from various sources such as OUC, MPD, FEMS camera network, and social media to stay informed. Additionally, the Peace Room will have standard operating procedures (SOPs) in place to ensure consistency in its response to incidents. The establishment of a Peace Room will significantly enhance our ability to address violence swiftly, promote community safety, and provide crucial support to those affected. The information collected in the Peace Room should also be integrated into the weekly Shooting Reviews, ensuring comprehensive analysis and coordination of efforts.

#### Recommendation 9: Weekly Post-Shooting Service Coordination Review Meeting

To ensure comprehensive support and identify any gaps overlooked by the Peace Room, representatives from government agencies and community-based organizations will convene for a Weekly Post-Shooting Service Coordination Review Meeting. During this meeting, they will review the services provided in the past week and collaborate to address any gaps. Additionally, at this time, each individual will be assigned to an outreach worker or service provider if it was not already done in the Peace Room. To facilitate effective coordination, the following data will be required: detailed information on all shootings that occurred in the past week, including the time, location, incident summary, and number of shots fired; comprehensive victim details such as name, date of birth, picture, group affiliation, supervision status, and criminal justice history; information about the group or crew associated with the suspect; and key or close associates of the suspect or suspect group. It is crucial to gather broader community information, including familial contacts for both the victim and the suspect, to ensure a holistic approach to support and intervention. By implementing this coordinated review process and gathering essential data, we can address any service gaps and provide comprehensive assistance to individuals affected by violence in our

community. The Intervention Services Shooting Review should include staff from at least the following organizations/groups: ONSE; OGVP Staff; OVSJG HVIP staff; OAG CTS staff; DYRS staff; and Managers for CBOs with VI, CM, or CTS contracts. Additional Participants include 1-3 leaders from law enforcement departments knowledgeable about shooting incidents who were present at the Law Enforcement Shooting Review meeting to act as liaisons between the two groups; Director of the District's strategy; and Managers of the violence intervention programs.

#### Recommendation 10: Maintaining Appropriate Staffing Ratios for Credible Contacts

Maintaining appropriate staffing ratios is crucial for the effective and impactful work of Credible Messengers and outreach teams. It is recommended that Credible Messengers should have no more than eight individuals on their caseload. This ensures that they can provide personalized attention, support, and guidance to each individual, fostering meaningful relationships and promoting positive outcomes. Furthermore, to support the work of Credible Messengers, there should be one outreach worker for every three Credible Messengers. These outreach workers play a vital role in assisting and coordinating efforts, enabling Credible Messengers to focus on direct engagement and intervention. Finally, it is essential to have sufficient supervision and guidance. Having one supervisor for every five to seven Credible Messengers ensures adequate support, oversight, and professional development opportunities. By maintaining these appropriate staffing ratios, we can optimize the effectiveness of violence prevention and intervention efforts and foster positive change in the lives of individuals at risk.

#### Recommendation 11: Pilot Program to Provide Intensive Wraparound Supports to at Least 100 Individuals on Very High Risk List

It is imperative that we take immediate action to address the needs of individuals on the very high risk list and provide them with intensive engagement and wraparound services. By initiating this work as a Pilot Program, we can swiftly reach out and provide support to at least 100 individuals who are at the highest risk of involvement in violence. This program serves as a critical opportunity to assess the effectiveness of our efforts and explore the potential for extending these services to all individuals on the very high risk list in the future. To ensure the success of this program, weekly review meetings will be held with providers to debrief, evaluate progress, and plan ahead. Furthermore, collaborating with the Lab @ DC government, housed under the office for the city administrator, presents an exciting opportunity to receive reliable data about the effectiveness of the pilot program. By prioritizing these intensive services, we can make a significant impact in reducing violence and providing the necessary support to those who need it most.

#### Recommendation 12: Credible Messenger for All

The Credible Messenger for All Initiative is a crucial program that aims to provide 18 months of Credible Messenger services to every youth and adult DC resident upon their release from the following facilities: the Youth Services Center (YSC), New Beginnings (NB), DC Jail, and the Bureau of Prisons (BOP). This initiative recognizes the importance of continued support and mentorship during the critical transition period after incarceration. While funding may be a challenge, we can prioritize resources towards the youth and "near adults" to ensure their successful reintegration into the community. By investing in Credible Messenger services for this

vulnerable population, we can offer guidance, resource referrals, and positive role models to individuals who may face various challenges upon their release.

#### Recommendation 13: Expansion of PASS, PCAST, and ACE

Expanding programs like PASS, PCAST, and ACE is crucial to support our youth and prevent them from entering the juvenile justice system. These programs provide valuable services and support to young people and their families, helping them navigate challenging situations and make positive choices. However, we also recognize that not every youth will benefit from these options, which is why it is important to create a Voluntary Prevention Program as an additional option. This program will be designed to engage youth who may not be eligible for PASS or who require different types of interventions. To encourage participation, a stipend may be offered as an incentive, ensuring that youth feel motivated and invested in their own personal growth and development. By expanding PASS, PCAST, ACE, and introducing a Voluntary Prevention Program, we can provide a range of options and support mechanisms that cater to the diverse needs of our youth, helping them build resilience, make positive decisions, and thrive in their communities.

#### Recommendation 14: Education on Employment Requirements

It is important to educate residents about employment rules, policies, and procedures so that they can confidently navigate the job market and make informed decisions. By understanding legal concepts like Ban the Box, wage laws, background checks, and drug testing, individuals can be better prepared to enter the workforce. The Department of Employment Services (DOES) can play a vital role by integrating this education into their workforce development programs, equipping job seekers with the knowledge they need to succeed. Additionally, incorporating these topics into high school classes offered by DC Public Schools (DCPS) can empower students early on and prepare them for future employment. It is also essential for agencies like the Office of Neighborhood Safety and Engagement (ONSE), the Department of Corrections (DOC), and the Department of Youth Rehabilitation Services (DYRS) to provide this education when assisting individuals with workforce development. By empowering residents with this information, we enable them to make appropriate decisions and increase their chances of achieving full employment and success in their careers.

#### Recommendation 15: Lobby Congress to Fill Vacancies in Superior Court

It is vital to fill the vacant positions in DC's Superior Court to ensure that justice is delivered swiftly. Currently, there are 10 vacancies in the court, which is causing delays and an unnecessary burden on the judicial system. To address this issue, we need to urge Congress to confirm the four nominees awaiting confirmation. By doing so, we can ensure that the court has enough judges to handle the caseload efficiently. Lobbying Congress to prioritize the confirmation of Superior Court judges is crucial for maintaining a fair and effective justice system in the District of Columbia.

#### Recommendation 16: Foster the Growth and Expertise of Community Based Organizations

To support the development of community-based organizations (CBOs) engaged in outreach work, it is recommended that the District allocate physical shared office space and reserve funds



to help small and emerging CBOs to grow. Smaller organizations should be permitted to co-locate with larger, more diverse organizations or government agencies, providing them access to an "incubator" physical space that encourages shared resources and networking. Additionally, a framework should be established wherein larger or mentor organizations serve as "anchor institutions" or "launch pads" for smaller CBOs. The purpose of this structure is to provide necessary support in areas such as proposal writing, financial management, and reporting. Empowering smaller organizations to actively seek out suitable partners is crucial, as it promotes autonomy and ensures compatibility.

Relatedly, grant-making agencies should be given the authority to offer multi-year commitments to community-based organizations, enabling greater stability for the CBO and, hopefully, improved community outcomes. Moreover, expanding training and technical assistance opportunities in grant-writing, collaboration, outreach, data management, youth development, and trauma/mental health first aid would enhance the organizational capacity of CBOs. To expedite funding and streamline the process, the District should establish a \$5 million pilot fund in partnership with a local foundation, with a focus on gun violence intervention.



## Shooting Incident and Shots Fired Weekly Review

### Facilitators:

- Assistant Chief
- Office of the Deputy Mayor for Public Safety and Justice

### Contributors:

- Metropolitan Police Department (MPD)
- Office of the Deputy Mayor for Public Safety and Justice (DMPSJ)
- DC Superior Court Social Services Division (CSSD)
- Court Services and Offender Supervision Agency (CSOSA)
- Pretrial Services Agency (PSA)
- Office of Neighborhood Safety and Engagement (ONSE)
- Department of Youth Rehabilitation Services (DYRS)
- Office of the Attorney General (OAG)

### Meeting Details:

Weekly meeting to review every shooting incident (fatal and non-fatal) and shots fired occurrences within the past seven days.

### Information Provided by MPD:

1. Date of Incident
2. Location of Incident
3. Summary of the Incident
4. Victim's Name
5. Victim's Date of Birth
6. Victim's Affiliation
7. Group Affiliation
8. Criminal History of the Victim

### Purpose of the Meeting:

- To enhance law enforcement intelligence gathering.
- To identify individuals and groups for targeted attention by law enforcement, agencies, and/or community organizations for intervention.



### **Discussion Points:**

1. Overview of the Incident: What happened?
2. Intelligence Gathering: What do we know? What we need to know?
3. Involvement Analysis: Crew/gang involvement from both sides?
4. Individual Focus: Who are the individuals of concern from both sides?
  - Background information of the concerned individuals.
5. Conflict Mapping: Known conflicts from both sides involved?
6. Retaliation Risk: Possibility of retaliation?

### **Case Reviews:**

#### **\*Example Case Format\***

Case Title: Homicide (Shooting) - [Victim's Name]

- Location: [Incident Location]
- Date: [Incident Date]
- Victim: [Victim's Name]
- Date of Birth: [Victim's Age]
- School Enrollment: [School Information]
- Court Social Services: [Information on Court Social Services]

Previous Charges:

Background Information on the Victim:

Detailed Summary of the Incident: