

Activity	Prgm Code	Dept	Name
1000	10110	HUMAN RESOURCES	Hunt,Alisha E
		HUMAN RESOURCES	Richmond,Jamison
		HUMAN RESOURCES	Ibikunle,Temitope
		HUMAN RESOURCES	Walker,Loretta A
		HUMAN RESOURCES	Santiago,Alexander
		HUMAN RESOURCES	Kago,Loise W
		HUMAN RESOURCES	Smith,Kenton E.
		HUMAN RESOURCES	COURTNEY,CHRISTINA M
		HUMAN RESOURCES	Moore Jr.,Lennie V.
		HUMAN RESOURCES	Copes,Jennifer
		HUMAN RESOURCES	Carr II,Alonzo E
		HUMAN RESOURCES	Davis,Shantae L.
		HUMAN RESOURCES	Lewis,Curshawn
		HUMAN RESOURCES	Vacant
		HUMAN RESOURCES	Vacant
1000	10180	TRAINING	Ohler,Catherine M
		TRAINING	Smith,Rosa Anise
		TRAINING	Vicks,Henry
		TRAINING	Martin,Louis Din
		TRAINING	Ford,Andre Lamont
1000	10210	CONTRACTS AND PROCUREMENT	Dominguez,Sophia M
		CONTRACTS AND PROCUREMENT	Roberson,Felicia M
		CONTRACTS AND PROCUREMENT	Huggins,Briana
1000	10310	FACILITIES MAINTENANCE	Resper,Marty I
		FACILITIES MAINTENANCE	Boyd,William
		FACILITIES MAINTENANCE	Harvest,Denise A.
		FACILITIES MAINTENANCE	Matthews,Carl B
		FACILITIES MAINTENANCE	Taylor,Allisa
		FACILITIES MAINTENANCE	Manca,Salvatore
		FACILITIES MAINTENANCE	Gibson,Kevin I
		FACILITIES MAINTENANCE	Glenn,Devon
		FACILITIES MAINTENANCE	Sogbo,Eugene
		FACILITIES MAINTENANCE	Jackson,Orlando
		FACILITIES MAINTENANCE	Shaw,Christopher V.
		FACILITIES MAINTENANCE	Samples,Justin
		FACILITIES MAINTENANCE	Martin,Lawrence C
		FACILITIES MAINTENANCE	Watkins,George
		FACILITIES MAINTENANCE	Pringle,Darshell Gelinda
		FACILITIES MAINTENANCE	Dudley,Kenneth
		FACILITIES MAINTENANCE	Mudd,Frederick D
		FACILITIES MAINTENANCE	Augustin,Mervin
		FACILITIES MAINTENANCE	Murillo,Julio C
		FACILITIES MAINTENANCE	Madison,Terrell
		FACILITIES MAINTENANCE	Gray, Antonio
1000	10320	WAREHOUSE	Lyons,Christopher P.

		WAREHOUSE	Wade, Eric X
		WAREHOUSE	SIRJU, CARL
1000	10410	INFORMATION MANAGEMENT	Damme, Akihiro
		INFORMATION MANAGEMENT	Konchada, Sridevi
		INFORMATION MANAGEMENT	Kebede, Menelek B.
		INFORMATION MANAGEMENT	Mulugeta, Daniel
		INFORMATION MANAGEMENT	Sesay, Abdul
1000	10560	RISK MANAGEMENT SERVICES	Sidbury, Porche
		RISK MANAGEMENT SERVICES	Amaechi, Emmanuel
		RISK MANAGEMENT SERVICES	Austin, Sharifa
		RISK MANAGEMENT SERVICES	Owens Sr., Andre
1000	10710	FLEET MANAGEMENT	Bennett, Monica
		FLEET MANAGEMENT	Morris, Anthony M
		FLEET MANAGEMENT	Murray, Samuel
1000	10920	RESOURCE ALLOCATION	Holden, Waverly J
		RESOURCE ALLOCATION	Craig, Kerrick
		RESOURCE ALLOCATION	Jackson, Tore' P
		RESOURCE ALLOCATION	Vacant
		RESOURCE ALLOCATION	Vacant
1000	10930	QUALITY ASSURANCE AND RESEARCH	German, Taylor
		QUALITY ASSURANCE AND RESEARCH	Crews, Tawnee
		QUALITY ASSURANCE AND RESEARCH	Crenshaw III, Anderson J
		QUALITY ASSURANCE AND RESEARCH	Mirra, Mihret
1000	10940	CONTRACT MONITORING AND COMPLI	Sandy, John Peter
		CONTRACT MONITORING AND COMPLI	Smith, Zachery P
		CONTRACT MONITORING AND COMPLI	Banner, Nakia T
		CONTRACT MONITORING AND COMPLI	McCrae, James A
1000	10960	Licensing	Chandler, Derrick D.
		Licensing	Beane Jr., James W.
		Licensing	Graham, Lisa Yolanda
7000	70110	DIRECTOR OF DYRS	Abed, Osama J
		OFFICE OF THE DIRECTOR	Farmer, Rhonda
		OFFICE OF THE DIRECTOR	Norman, Wallis Q
		OFFICE OF THE DIRECTOR	Hines, Jamaill R.
		OFFICE OF THE DIRECTOR	Holmes, Lynette
		OFFICE OF THE DIRECTOR	Vacant
		OFFICE OF THE DIRECTOR	Vacant
7000	70210	OFFICE OF THE CHIEF OF STAFF	Hill, LaShunda
7000	70310	COMMUNICATIONS AND PUBLIC AFFAIRS	Fish, Turnesha J
		COMMUNICATIONS AND PUBLIC AFFAIRS	Valli, Attilio Mario
7000	70410	OFFICE OF INTERNAL INTEGRITY	Dunbar, Dexter M
		OFFICE OF INTERNAL INTEGRITY	Ball, Shannon
		OFFICE OF INTERNAL INTEGRITY	Spraggins, Sharee N.
		OFFICE OF INTERNAL INTEGRITY	Eubanks, Salithea
7000	70510	OFFICE OF THE GENERAL COUNSEL	Brown, Yolanda S
		OFFICE OF THE GENERAL COUNSEL	Pressley, Hanifa
		OFFICE OF THE GENERAL COUNSEL	Flucker, Aisha Braithwaite

		OFFICE OF THE GENERAL COUNSEL	Menezes,Alexandra
		OFFICE OF THE GENERAL COUNSEL	Edwards,Bruce D.
7000	90110	DEPUTY DIRECTOR FOR OPERATIONS	Walker,Anwar R.
		DEPUTY DIRECTOR FOR YOUTH PROG	Lewis,Breanna V
		DEPUTY DIRECTOR FOR OPERATIONS	Carrillo,Sebastian
		DEPUTY DIRECTOR FOR OPERATIONS	Stanback,Clarence
		DEPUTY DIRECTOR FOR OPERATIONS	Baker,Patrone
		DEPUTY DIRECTOR FOR OPERATIONS	Dash-Hill,Dana L
		DEPUTY DIRECTOR FOR YOUTH PROG	Mohler,Douglas
		DEPUTY DIRECTOR FOR OPERATIONS	Thomas,Charles L.
		DEPUTY DIRECTOR FOR OPERATIONS	Vacant
		DEPUTY DIRECTOR FOR OPERATIONS	Vacant
7000	90210	PARENT AND FAMILIES	Del Valle,Nataly A
9000	90220	DC YOUTH LINK	Moody,Silvia
9000	90220	DC YOUTH LINK	Jackson,Kim
		DC YOUTH LINK	Brown,Norman O
		DC YOUTH LINK	Lewis Jr.,William
		DC YOUTH LINK	Cunningham,Duane
		DC YOUTH LINK	Quijano,Madison Ann
		DC YOUTH LINK	Autry,Candice
		DC YOUTH LINK	Milne,Ian
		DC YOUTH LINK	Escobar,Yamileth
		DC YOUTH LINK	Mahdi,Musa
9000	90220	DC YOUTH LINK	Salters,Jonathan P
9000	90220	DC YOUTH LINK	Mein,John M.
9000	90230	EDUCATION	Gunthrope,Terrence L.
		EDUCATION	Ratliff,Jennifer E
9000	90240	WORKFORCE DEVELOPMENT	Powell,Phyllis D
		WORKFORCE DEVELOPMENT	Conyers,Brittany
9000	90260	Youth Engagement	Fields,Yolanda Y
		Youth Engagement	Johnson,Latisha
		Youth Engagement	Williams,Janay
		Youth Engagement	Weeks,Samuel
		Youth Engagement	Marquez,Mario
		Youth Engagement	Mackell,Michael
		Youth Engagement	Grays,Preston F
		Youth Engagement	Morrow,Norman
		Youth Engagement	WAITERS Jr.,ERNEST L
		Youth Engagement	Tillery-Bey,Anthony T
		Youth Engagement	Floyd,Kiana L-G
		Youth Engagement	Vacant
		Youth Engagement	Vacant
9000	90270	PERFORMANCE MANAGEMENT & IMPROV\	Hay,Tianna C
		PERFORMANCE MANAGEMENT & IMPROV\	Fisher,Nancy B
		Performance Mgmt & Improvement	Caras,Mia W
		Performance Mgmt & Improvement	Jordan,Mark
9000	90310	CASE MANAGEMENT	Bell,Andre Jammal

	CASE MANAGEMENT	Thorpe Jr.,Leroy Joseph
	CASE MANAGEMENT	Small,Donna M
	CASE MANAGEMENT	Richardson Scott,Alma
	CASE MANAGEMENT	HARRIS,WENDELL E
	CASE MANAGEMENT	Tatum,Tiffany
	CASE MANAGEMENT	Milner,Raymond D
	CASE MANAGEMENT	Walker,Jasmine M
	CASE MANAGEMENT	De Arteaga,Jose
	CASE MANAGEMENT	Bell,Valerie
	CASE MANAGEMENT	Vann,Diamond S
	CASE MANAGEMENT	Vance,Francois
	CASE MANAGEMENT	Nichols,Ashley
	CASE MANAGEMENT	Fisher,Ursula
	CASE MANAGEMENT	Thompson,Jasmine
	CASE MANAGEMENT	Russell,Elaine
	CASE MANAGEMENT	Avent,Tracy B
	CASE MANAGEMENT	Wright,Bruce A
	CASE MANAGEMENT	HAMMOND,JEFFREY P
	CASE MANAGEMENT	Rodriguez,Rebecca L
	CASE MANAGEMENT	Alfred,Alycia K
	CASE MANAGEMENT	White,Carolyn Prince
	CASE MANAGEMENT	Regis,Jefferson
	CASE MANAGEMENT	Ogokeh,Moses
	CASE MANAGEMENT	Richardson,Mario V
	CASE MANAGEMENT	Mundey,Elena M
	CASE MANAGEMENT	Quashie-Guerra,Natalie Melissa
	CASE MANAGEMENT	Perry,Crystal E.
	CASE MANAGEMENT	Mohamed,Rena
	CASE MANAGEMENT	Wilson,Rukie
	CASE MANAGEMENT	Lee,Nathan I
	CASE MANAGEMENT	Powell,Shameka D
	CASE MANAGEMENT	Reyes,Arlene
	CASE MANAGEMENT	Radcliff,Teyneesa L
	CASE MANAGEMENT	Allen,Francis
	CASE MANAGEMENT	Berrah,Hind L.
	CASE MANAGEMENT	Callaway,Latonya Elaine
	CASE MANAGEMENT	Richardson,Adrian
	CASE MANAGEMENT	Acosta,Leticia
	CASE MANAGEMENT	Keith,Rendell
	CASE MANAGEMENT	Nash,Jomo K.
	CASE MANAGEMENT	Vacant
	CASE MANAGEMENT	Vacant
9000	90410 NEW BEGINNINGS	Brawner,Archie
	NEW BEGINNINGS	Harris,Anthony
	NEW BEGINNINGS	Dunbar,Manesja
	NEW BEGINNINGS	Golden,Dionne D
	NEW BEGINNINGS	Boggs,Eric M

NEW BEGINNINGS	Adu-Amankwah,Shalom
NEW BEGINNINGS	Allen,Joseph E
NEW BEGINNINGS	Boone,Sharronda D
NEW BEGINNINGS	Johnson,Victor W
NEW BEGINNINGS	Claude,Japheth L.
NEW BEGINNINGS	Nolan,Dimitrius
NEW BEGINNINGS	Turner,Marjorie R
NEW BEGINNINGS	Simmons,Cameron
NEW BEGINNINGS	White,Kendra N
NEW BEGINNINGS	Temple,Marjorie A C
NEW BEGINNINGS	Jack,Boma Isokariari
NEW BEGINNINGS	Ward,Sherrita
NEW BEGINNINGS	Brown,Donneatrice L
NEW BEGINNINGS	Simon,Asia
NEW BEGINNINGS	Johnson,Matthew
NEW BEGINNINGS	Brown,Felicia Pryor
NEW BEGINNINGS	Taylor,Jewel M
NEW BEGINNINGS	Nash,Yvonne
NEW BEGINNINGS	Joyner,Veronica D
NEW BEGINNINGS	Dempson,Johnny P.
NEW BEGINNINGS	Penn,Rickey
NEW BEGINNINGS	Davis,Demetrius R
NEW BEGINNINGS	Layton,Julius C
NEW BEGINNINGS	Boyd Scott,Yolanda R
NEW BEGINNINGS	Jones,Dorian
NEW BEGINNINGS	Hooper,Lynda A.
NEW BEGINNINGS	Richardson,Tyonda M
NEW BEGINNINGS	White,Douglas G
NEW BEGINNINGS	Bruce,Brianna A
NEW BEGINNINGS	Hall,Altimeze R
NEW BEGINNINGS	Hayman,Kevin C
NEW BEGINNINGS	Harris,Diamond
NEW BEGINNINGS	Lomax,Ernest D
NEW BEGINNINGS	Evering,Stephanie M
NEW BEGINNINGS	Maple,Karen P
NEW BEGINNINGS	Buxton,Calvin D
NEW BEGINNINGS	Waters,Karen Marie
NEW BEGINNINGS	Greene,Arnold
NEW BEGINNINGS	Paulk,Anthony J
NEW BEGINNINGS	Peoples,Dinah L
NEW BEGINNINGS	Smith,Cortlandt A
NEW BEGINNINGS	Sanders,Stacy A
NEW BEGINNINGS	Hamlett Jr.,Mark
NEW BEGINNINGS	Butler,Wendy Ketrail
NEW BEGINNINGS	Hadgu,Mentesenot
NEW BEGINNINGS	Raper,William A
NEW BEGINNINGS	Shahid,Hassan S

NEW BEGINNINGS	koroma,marian ignosi
NEW BEGINNINGS	Speed,Kevin
NEW BEGINNINGS	Simms,Melinda T
NEW BEGINNINGS	Clark,Wanda
NEW BEGINNINGS	Tibbs,Tara A.
NEW BEGINNINGS	Myles,Rena
NEW BEGINNINGS	Hill,Monica D
NEW BEGINNINGS	Hastings,Alethia M
NEW BEGINNINGS	Sam,Honesty
NEW BEGINNINGS	Benson,Woryeneh
NEW BEGINNINGS	Dunn,Keisha
NEW BEGINNINGS	Williams,Maurice C
NEW BEGINNINGS	Hughes,Anthony E
NEW BEGINNINGS	Johnson,DaQuan LeVar
NEW BEGINNINGS	Howard,Tameeka L.
NEW BEGINNINGS	GOODEN,Tyrik Juan
NEW BEGINNINGS	Jackson,Elaine
NEW BEGINNINGS	Fykes III,Leroy Matthews
NEW BEGINNINGS	Jackson Jr.,Charles Wilbert
NEW BEGINNINGS	Wilson,Jai
NEW BEGINNINGS	Hamlett,Lashae
NEW BEGINNINGS	Mays Jr.,Sammy
NEW BEGINNINGS	Toney,Janae'
NEW BEGINNINGS	Bullock,Scott M
NEW BEGINNINGS	Williams,Tamar M.
NEW BEGINNINGS	Bull,Alison Jane
NEW BEGINNINGS	Andrews,Dionna
NEW BEGINNINGS	Thomas,Imani
NEW BEGINNINGS	Davis-Fisher,Jessica
NEW BEGINNINGS	Smith,Kimberly Dawn
NEW BEGINNINGS	Williams,Cleveland
NEW BEGINNINGS	Young,Joclyn
NEW BEGINNINGS	White,Sherman
NEW BEGINNINGS	Harrington,Lenisha
NEW BEGINNINGS	Walker,Alexis Anne
NEW BEGINNINGS	Dowtin,Chanae
NEW BEGINNINGS	Alston,Michael
NEW BEGINNINGS	MORGAN,JERMALL
NEW BEGINNINGS	Kolawole,Babatunde S v
NEW BEGINNINGS	Recinos,Yajaira A
NEW BEGINNINGS	Green,David
NEW BEGINNINGS	Howell,Kobie
NEW BEGINNINGS	Moffitt,Laticia P
NEW BEGINNINGS	Evans,Keianna D
NEW BEGINNINGS	Jones,Daiquon
NEW BEGINNINGS	Lampkin,Ashantung
NEW BEGINNINGS	Henderson,Rodney L

	NEW BEGINNINGS	Sheffield,Woodrow D
	NEW BEGINNINGS	Gholston,Johnetta Bradley
	NEW BEGINNINGS	Sims,Jaela L.
	NEW BEGINNINGS	Quander,Lamonte
	NEW BEGINNINGS	Venable,Latosha Yvette
	NEW BEGINNINGS	Simpson,Tarik
	NEW BEGINNINGS	Lyles,Trina
	NEW BEGINNINGS	Bullock,Tanquazia I.
	NEW BEGINNINGS	Duru,Donatus U
	NEW BEGINNINGS	Precia,Dezae Amari
	NEW BEGINNINGS	Baker,Catherine T
	NEW BEGINNINGS	Mason,Briera
	NEW BEGINNINGS	Abdullah,Jamilah Alease
	NEW BEGINNINGS	White,Javon
	NEW BEGINNINGS	Hopson Jr.,Lawrence Edward
	NEW BEGINNINGS	White,Dominic A.
	NEW BEGINNINGS	Allen,Orlando O
	NEW BEGINNINGS	Waters,Kim
	NEW BEGINNINGS	Gray,Richard
	NEW BEGINNINGS	Murray,Vanessa
	NEW BEGINNINGS	Vacant
9000	90420 YOUTH SERVICES CENTER	Johnson,Verteneion Q
	YOUTH SERVICES CENTER	Jenkins,Sherman J
	YOUTH SERVICES CENTER	STITH,KEVIN V
	YOUTH SERVICES CENTER	Walker,Lamont
	YOUTH SERVICES CENTER	Mccollum,Alberta A
	YOUTH SERVICES CENTER	Wilson,Douglas L.
	YOUTH SERVICES CENTER	Chambers,Demetria K
	YOUTH SERVICES CENTER	Johnson,Darshawn
	YOUTH SERVICES CENTER	Richardson,Kiana I
	YOUTH SERVICES CENTER	Hawkins,Jasmia
	YOUTH SERVICES CENTER	Nelson,Andre R
	YOUTH SERVICES CENTER	Fox,Monique
	YOUTH SERVICES CENTER	Korede,Jacob O
	YOUTH SERVICES CENTER	Crawley,David G
	YOUTH SERVICES CENTER	Young,Vernon M
	YOUTH SERVICES CENTER	Davis,Dion
	YOUTH SERVICES CENTER	Boddie,Maurice
	YOUTH SERVICES CENTER	Leonard,Francesca
	YOUTH SERVICES CENTER	Williams,MauNiyah
	YOUTH SERVICES CENTER	Awosika,Dayo
	YOUTH SERVICES CENTER	Weaver,Ricky A
	YOUTH SERVICES CENTER	Parham,Chanelle Nicole
	YOUTH SERVICES CENTER	Mullings,Andre
	YOUTH SERVICES CENTER	Ford,Tamika
	YOUTH SERVICES CENTER	Mcqueen III,Pearly
	YOUTH SERVICES CENTER	Lewis,Damarya

YOUTH SERVICES CENTER	Wiggins,Daryl K
YOUTH SERVICES CENTER	Petersen IV, Frank E
YOUTH SERVICES CENTER	Robinson, Regina M
YOUTH SERVICES CENTER	Ray, Dominic P
YOUTH SERVICES CENTER	Hawthorne, Jalessa M.
YOUTH SERVICES CENTER	WHITEING, VIVA F
YOUTH SERVICES CENTER	Richardson, Kiara
YOUTH SERVICES CENTER	Kea, Felicia P
YOUTH SERVICES CENTER	Ford, Tiffany A
YOUTH SERVICES CENTER	Colbert, Ashley N
YOUTH SERVICES CENTER	Leach, Jewel A
YOUTH SERVICES CENTER	Ford, Davonne Quincy
YOUTH SERVICES CENTER	Jackson, Demetrius W
YOUTH SERVICES CENTER	Muhammad, Gregory
YOUTH SERVICES CENTER	Barker, Cierra
YOUTH SERVICES CENTER	Johnson, Ericka
YOUTH SERVICES CENTER	Blair, Keirra R.
YOUTH SERVICES CENTER	board, kenya o.i
YOUTH SERVICES CENTER	Murray, Dwayne Cornelius
YOUTH SERVICES CENTER	Chambers, Paula A
YOUTH SERVICES CENTER	Howard, Jacquii
YOUTH SERVICES CENTER	Bedney-Harrington, Kennetta C
YOUTH SERVICES CENTER	James, Marvin P
YOUTH SERVICES CENTER	Morine, Demar
YOUTH SERVICES CENTER	Parker, Kerry Mia
YOUTH SERVICES CENTER	Smith, Sheila A
YOUTH SERVICES CENTER	Graves, India C.
YOUTH SERVICES CENTER	Onyeiwu, Edwin
YOUTH SERVICES CENTER	irving, Rasheed
YOUTH SERVICES CENTER	Wright, Randle
YOUTH SERVICES CENTER	McDaniel, Charles
YOUTH SERVICES CENTER	Lewis, Dennis J
YOUTH SERVICES CENTER	Taylor, Ieisha C.
YOUTH SERVICES CENTER	Brown, Leo
YOUTH SERVICES CENTER	Jones, Maurice
YOUTH SERVICES CENTER	Terry, Howard
YOUTH SERVICES CENTER	Morant, Winter
YOUTH SERVICES CENTER	Brooks, Melvin D
YOUTH SERVICES CENTER	Aull, Ronnay
YOUTH SERVICES CENTER	Quattlebaum Jr., Louis
YOUTH SERVICES CENTER	Longshore, Anthony C
YOUTH SERVICES CENTER	Johnson, De'Jon T
YOUTH SERVICES CENTER	Roberts, Sebene
YOUTH SERVICES CENTER	Dyson, Joshua
YOUTH SERVICES CENTER	Stewart, Renee Antonelle
YOUTH SERVICES CENTER	Price, Jamal
YOUTH SERVICES CENTER	Brown, Jacqueline R



YOUTH SERVICES CENTER	Mosley Sr,Lamont
YOUTH SERVICES CENTER	Ohameje,Nwachukwu O
YOUTH SERVICES CENTER	Matthews,Tracia
YOUTH SERVICES CENTER	Outlaw,Gregory L.
YOUTH SERVICES CENTER	CHAMBERS,CARROLL M
YOUTH SERVICES CENTER	Williams,De'yon O.
YOUTH SERVICES CENTER	Everett,Charles A
YOUTH SERVICES CENTER	Dent,Michelle Janice
YOUTH SERVICES CENTER	Thomas,Marquis
YOUTH SERVICES CENTER	Hazel,LaTonya
YOUTH SERVICES CENTER	Murchinson,Clinton
YOUTH SERVICES CENTER	Starkey,Jeffery L.
YOUTH SERVICES CENTER	Alford,Sean
YOUTH SERVICES CENTER	Brockman,Irving Nathaniel
YOUTH SERVICES CENTER	Curtis,Quiana
YOUTH SERVICES CENTER	Deal,Kertrell L
YOUTH SERVICES CENTER	Williams,Justin
YOUTH SERVICES CENTER	WESTRY,TAWANA D
YOUTH SERVICES CENTER	Hines,De'moni
YOUTH SERVICES CENTER	McCall,Gwendolyn A
YOUTH SERVICES CENTER	Dorsey,Daja
YOUTH SERVICES CENTER	Buford,Joi D
YOUTH SERVICES CENTER	Bryant,DaNeatra
YOUTH SERVICES CENTER	PERKINS,CHRISTINA M
YOUTH SERVICES CENTER	Stanfield,Michael
YOUTH SERVICES CENTER	Clark Sr.,Malik R.
YOUTH SERVICES CENTER	Cathey,Carla
YOUTH SERVICES CENTER	MELTON,MELVIN C
YOUTH SERVICES CENTER	Barber,Taylor
YOUTH SERVICES CENTER	Foster,Melvin
YOUTH SERVICES CENTER	Frazer,Louani B
YOUTH SERVICES CENTER	Young,Lakisha
YOUTH SERVICES CENTER	Summers,Kana D
YOUTH SERVICES CENTER	Burford,Talora J
YOUTH SERVICES CENTER	Felton,Carrie E
YOUTH SERVICES CENTER	King,Melvin
YOUTH SERVICES CENTER	Anaele,Cyracus C.
YOUTH SERVICES CENTER	Jefferies,Wayne
YOUTH SERVICES CENTER	Brittingham,Bianca
YOUTH SERVICES CENTER	Barrett,Letetia T
YOUTH SERVICES CENTER	Page,Marcus
YOUTH SERVICES CENTER	DeGraffinreidte,Darlene
YOUTH SERVICES CENTER	Zanders,Mikkia N
YOUTH SERVICES CENTER	Yarbrough,Alexis D
YOUTH SERVICES CENTER	Freeman,Johnny
YOUTH SERVICES CENTER	Holiday,Renald
YOUTH SERVICES CENTER	Henry,Rolanda

YOUTH SERVICES CENTER	Watt,Davious
YOUTH SERVICES CENTER	Berry,James A
YOUTH SERVICES CENTER	Singleton,Danaille R
YOUTH SERVICES CENTER	Maynard,Shannon
YOUTH SERVICES CENTER	Wiggins,Gregory Darnell
YOUTH SERVICES CENTER	Baker,Jasmine
YOUTH SERVICES CENTER	Brevard,Darlene M.
YOUTH SERVICES CENTER	Butler,David
YOUTH SERVICES CENTER	Deer,Helen N
YOUTH SERVICES CENTER	Kelly,Curtis Anthony
YOUTH SERVICES CENTER	Stevenson,Devon
YOUTH SERVICES CENTER	Battle,Danielle
YOUTH SERVICES CENTER	Otigbuo,Chidozie
YOUTH SERVICES CENTER	Wingate-Bey,Aesha
YOUTH SERVICES CENTER	Barnes,Nyshira
YOUTH SERVICES CENTER	Fearn,Michelle
YOUTH SERVICES CENTER	dickerson,clifton
YOUTH SERVICES CENTER	Riddle-Koroma,Alex
YOUTH SERVICES CENTER	Ingram,Makeda
YOUTH SERVICES CENTER	Moore,Eric D.
YOUTH SERVICES CENTER	Barfield,Ryan
YOUTH SERVICES CENTER	curry mills,Lelonie N
YOUTH SERVICES CENTER	Ashford,Cheteria Y
YOUTH SERVICES CENTER	Bland,Dashona
YOUTH SERVICES CENTER	Coard,Latonya Y
YOUTH SERVICES CENTER	Edwards,Cenceria S
YOUTH SERVICES CENTER	Ponder,Robert
YOUTH SERVICES CENTER	Cleaver,Patti E
YOUTH SERVICES CENTER	Williams,Myeisha
YOUTH SERVICES CENTER	Dickey,anthony
YOUTH SERVICES CENTER	Dixon,Brittany
YOUTH SERVICES CENTER	Wimberly,Marco A
YOUTH SERVICES CENTER	Stewart,Taundaleah N
YOUTH SERVICES CENTER	Malloy,Mia L
YOUTH SERVICES CENTER	Williams,Christopher A
YOUTH SERVICES CENTER	Gardner,Catherine G
YOUTH SERVICES CENTER	Thomas,Natasha
YOUTH SERVICES CENTER	Hercules,Tiffany M.
YOUTH SERVICES CENTER	Gayle,Jada
YOUTH SERVICES CENTER	Mcdougall,Abrea
YOUTH SERVICES CENTER	White,Towanda A
YOUTH SERVICES CENTER	Quander,Kevin
YOUTH SERVICES CENTER	creek,tetroy
YOUTH SERVICES CENTER	washington,tywan
YOUTH SERVICES CENTER	Toliver,Nhyre
YOUTH SERVICES CENTER	Henderson,Shamelen
YOUTH SERVICES CENTER	Cunningham,Shawday

		YOUTH SERVICES CENTER	Miller,Cornelius
		YOUTH SERVICES CENTER	Witherspoon,Xavia
		YOUTH SERVICES CENTER	King Jr.,Christopher
		YOUTH SERVICES CENTER	Vacant
		YOUTH SERVICES CENTER	Vacant
		YOUTH SERVICES CENTER	McClain, Tori
9000	90480	Food	Frank,Justin
		Food	Galloway,Andre Q
		Food	Hooks,Kevin
		Food	Curtis,Shuree C
		Food	Nelson,Robert A
		Food	Davis III,Allen
		Food	White,Brian A.
		Food	Hines,Kenod D
		Food	Gomez,Angie
		Food	Gomez,Paulo
		Food	Welch,Marilyn
		Food	henderson,shannetta
		Food	Powell,Andre D
		Food	Thompson,Antonio
		Food	Barnes,Tanishia T
		Food	Adu,Kwaku
		Food	Edwards,Terrance
		Food	Johnson,Jerome D
9000	90510	HEALTH AND WELLNESS	Austin,Kimelia A
		MEDICAL	Akodu,Adenike O
		MEDICAL	Ekane,Leonard N
		MEDICAL	Deloney,Renee H
		MEDICAL	Quayson,Vera
		MEDICAL	Ugbor,Godwin Okechukwu
		MEDICAL	Bayote,Arinzechi N
		MEDICAL	Jackson,Keva
		MEDICAL	Spriggs,Sarina L
		MEDICAL	Crowe,Adrian B
		MEDICAL	Gorantla,Surekha
		MEDICAL	Mays,Angela
		MEDICAL	Greene,Anita E
		MEDICAL	Adefolalu,Anire A
		MEDICAL	Gordon,LaQuanda
		MEDICAL	Obichere,Uchenna A
		MEDICAL	Holder,David
		MEDICAL	Samuda,Daunett
		MEDICAL	Joyner,Jomanto
		MEDICAL	Gregory,Charmonda R
		MEDICAL	Eze,Chidinma B
		MEDICAL	Vaughn,Annette
		MEDICAL	Hugh,Eric S

		MEDICAL	Vacant
		MEDICAL	Vacant
		MEDICAL	Vacant
9000	90530	BEHAVIORAL HEALTH	Key,Kenya D
		BEHAVIORAL HEALTH	Ali,Ismail
		BEHAVIORAL HEALTH	COVINGTON,ANTHONY
		BEHAVIORAL HEALTH	Proctor,Asia
		BEHAVIORAL HEALTH	Perkins,Camille A
		BEHAVIORAL HEALTH	Mncube,Nkosinathi L
		BEHAVIORAL HEALTH	Ngo,Kimberly
		BEHAVIORAL HEALTH	Sillitti,Romita
		BEHAVIORAL HEALTH	McCoy,Tricia L
		BEHAVIORAL HEALTH	Palmer,Mercides
		BEHAVIORAL HEALTH	Riggins,Gabrielle
		BEHAVIORAL HEALTH	Chapman,Samuel
		BEHAVIORAL HEALTH	Sherwood,Claudine
		BEHAVIORAL HEALTH	Hall,Stephanie M
		BEHAVIORAL HEALTH	Jefferson,Corinne G
		BEHAVIORAL HEALTH	Coston,KaShava Alicia
		BEHAVIORAL HEALTH	Cardoza,Shadae A.
		BEHAVIORAL HEALTH	Faulkner,Adrian C
		BEHAVIORAL HEALTH	Clover,Chandra
		BEHAVIORAL HEALTH	McEwen,Brian A
		BEHAVIORAL HEALTH	Mungo,Jeremiah
		BEHAVIORAL HEALTH	Allen,David B
		BEHAVIORAL HEALTH	Vacant
		BEHAVIORAL HEALTH	Vacant
112	92000	Human Support Services DYRS	McCray,Alton R
		Human Support Services DYRS	Baxter,Antonio J
		Human Support Services DYRS	Bratton-Nwamkpa,Jamila
		Human Support Services DYRS	Morton,Chad
		Human Support Services DYRS	Ahn,Daniel
122	92000	Human Support Services DHS	Monk,Michelle
		Human Support Services DYRS	Vacant

Job Title	Occ Series	Grade	Step	FTE	Position Nbr	Annual Salary
Human Resources Specialist	0201	12	6	1	00001706	\$ 93,311.00
Human Resources Specialist	0201	12	5	1	00008084	\$ 90,805.00
Human Resources Specialist	0201	12	6	1	00014291	\$ 93,311.00
Human Resources Specialist	0201	12	5	1	00032432	\$ 90,805.00
Human Resources Specialist	0201	12	3	1	00033007	\$ 85,794.00
Supervisory Human Resources Sp	0201	14	0	1	00035551	\$ 144,438.80
Human Resources Specialist	0201	12	7	1	00035605	\$ 95,816.00
Human Resources Specialist	0201	12	3	1	00040701	\$ 85,794.00
Human Resources Officer III	0201	15	0	1	00045409	\$ 177,839.62
Supervisory Human Resources Sp	0201	14	0	1	00082561	\$ 128,000.00
Human Resources Specialist	0201	13	9	1	00091518	\$ 116,933.00
Human Resources Specialist	0201	12	6	1	00097174	\$ 93,311.00
Human Resources Assistant	0203	09	5	1	00102552	\$ 61,110.00
Human Resources Specialist (Em	0201	13	0	1	00006152	\$ 93,069.00
Human Resources Specialist (Re	0201	13	0	1	00040886	\$ 93,069.00
Training Specialist	1712	12	10	1	00024356	\$ 103,333.00
Training Officer	1701	14	0	1	00030645	\$ 132,211.90
Training Specialist	1712	13	2	1	00035048	\$ 96,052.00
TRAINING SPEC	1712	12	5	1	00035373	\$ 90,805.00
TRAINING SPEC	1712	13	7	1	00040537	\$ 110,967.00
CONTRACT & PROCUREMENT OFR	1101	13	0	1	00002919	\$ 117,601.12
Program Analyst	0343	12	6	1	00011919	\$ 93,311.00
Administrative Officer	0341	14	0	1	00020555	\$ 142,000.00
Maintenance Worker	4749	08	10	1	00004149	\$ 73,964.80
Maintenance Worker	4749	08	4	1	00007486	\$ 62,358.40
Maintenance Mechanic Leader	4749	11	7	1	00008731	\$ 86,673.60
Maintenance Mechanic Leader	4749	11	10	1	00009210	\$ 94,161.60
Management Analyst	0343	12	6	1	00010457	\$ 93,311.00
Electronics Technician	0856	11	10	1	00011222	\$ 93,735.00
Maintenance Mechanic Leader	4749	11	4	1	00013997	\$ 79,185.60
Maintenance Worker	4749	08	1	0.5	00018425	\$ 50,899.68
Maintenance Worker	4749	08	9	1	00020361	\$ 72,030.40
Maintenance Worker	4749	08	7	1	00022356	\$ 68,161.60
Program Support Specialist	0301	09	9	1	00033431	\$ 68,038.00
Support Services Manager	0342	13	0	1	00033791	\$ 109,465.21
Maintenance Worker	4749	08	7	1	00035730	\$ 68,161.60
ELECTRICIAN	2805	10	8	1	00035848	\$ 77,584.00
Program Support Specialist	0301	09	8	1	00037335	\$ 66,306.00
Prog Mgr, Prop Mgmt & Real Est	0301	14	0	1	00039024	\$ 151,062.45
PAINTER	4102	09	10	1	00039895	\$ 77,875.20
Supvy Facility Operations Spec	1640	13	0	1	00040105	\$ 99,513.15
Maintenance Mechanic II	9888	08	7	1	00040116	\$ 68,161.60
Maintenance Worker	4749	08	3	1	00041822	\$ 60,424.00
Maintenance Worker	4749	08	0	1	00037956	\$ 56,559.00
LOCKSMITH	4804	10	10	1	00015517	\$ 81,952.00

Materials Handler Supervisor	6907	07	10	1	00033106	\$	74,562.00
Heating Ventilation & Air Cond	5301	11	10	1	00033424	\$	85,987.20
Chief Information Officer	2210	15	0	1	00005212	\$	170,603.34
IT Specialist (Applications So	2210	13	10	1	00016139	\$	119,916.00
INFORMATION TECHNOLOGY SPECIAL	2210	14	5	1	00035842	\$	124,091.00
IT Specialist (Syst. Admin.)	2210	13	8	1	00035920	\$	113,950.00
INFORMATION TECHNOLOGY SPECIAL	2210	14	6	1	00040716	\$	127,615.00
Risk Manager	0301	13	0	1	00020407	\$	115,072.94
Safety and Occupational Health	0018	12	10	1	00036221	\$	103,333.00
Program Support Specialist	0301	09	1	0.5	00085355	\$	48,764.70
Management Analyst	0343	11	9	1	00097062	\$	82,069.00
SUPV MOTOR VEHICLE OPR	5703	06	10	1	00022742	\$	71,281.60
Materials Handler	6907	07	10	1	00038386	\$	70,033.60
MOTOR VEHICLE OPERATOR	5703	07	10	1	00102687	\$	70,033.60
Program Analyst	0343	13	5	1	00003031	\$	105,001.00
Resource Allocation Analyst	0301	12	2	1	00083171	\$	83,289.00
Resource Allocation Analyst	0301	12	6	1	00083176	\$	93,311.00
Budget Analyst	0560	13	0	1	00039112	\$	93,069.00
Resource Allocation Analyst	0301	12	1	1	00077136	\$	80,784.00
Research and Evaluation Office	0301	14	0	1	00001007	\$	130,046.88
Program Analyst	0343	12	6	1	00005696	\$	93,311.00
Program Analyst	0343	13	1	1	00022245	\$	93,069.00
Program Analyst	0343	12	5	1	00041059	\$	90,805.00
Program Manager (Contracts and	0301	13	0	1	00023464	\$	123,599.93
Contract Services Specialist	1101	12	5	1	00033011	\$	90,805.00
STAFF ASSISTANT	0301	09	9	1	00035390	\$	68,038.00
Contract Services Specialist	1101	12	7	1	00078207	\$	95,816.00
Compliance and Licensing Speci	1801	12	7	1	00035601	\$	95,816.00
Program Manager (Licensing)	0301	12	0	1	00037468	\$	113,673.81
Compliance and Licensing Speci	1801	12	8	1	00040256	\$	98,322.00
Director, Department of Youth	0101	E5	0	1	00030639	\$	231,470.01
Management & Program Analyst	0343	14	3	1	00041049	\$	117,045.00
Deputy Director	0301	16	0	1	00085307	\$	148,000.00
Management Analyst	0343	11	9	1	00097131	\$	82,069.00
Chief Operating Officer	0301	16	0	1	00109653	\$	163,900.00
Chief Policy Officer	0301	15	0	1	00009342	\$	152,434.50
Quality Assurance Specialist	1910	13	0	1	00012968	\$	93,069.00
Chief of Staff	0301	16	0	1	00004301	\$	160,000.00
Public Information Officer	1035	14	0	1	00042580	\$	134,208.38
Public Affairs Specialist	1035	13	6	1	00085513	\$	107,984.00
Investigator	1810	12	6	1	00033122	\$	93,310.88
Investigator	1810	12	8	1	00078147	\$	98,322.00
Investigator	1810	12	3	1	00095315	\$	85,794.00
Supervisory Investigator	1801	13	0	1	00025583	\$	119,416.00
Paralegal Specialist	0950	12	7	1	00006080	\$	95,816.00
Attorney-Adviser (Hearing Exam	0905	13	6	1	00041766	\$	127,194.00
General Counsel	0905	02	0	1	00041767	\$	185,186.75

Attorney Advisor	0905	13	6	1	00045628	\$	127,153.00
Attorney Advisor	0905	14	0	1	00085311	\$	138,220.00
Supervisory Grants Management	1109	13	0	1	00001030	\$	115,500.91
Management Analyst	0343	11	5	1	00040106	\$	73,677.00
Management Analyst	0343	12	2	1	00041057	\$	83,289.00
Chief Operating Officer	0301	16	0	1	00046582	\$	173,222.44
Management Analyst	0343	12	2	1	00077600	\$	83,289.00
Management Analyst	0343	12	7	1	00082395	\$	95,816.00
Deputy Director	0301	16	0	1	00082413	\$	148,000.00
Administrative Law Judge	0935	14	10	1	00083200	\$	141,707.00
Grants Management Specialist	1109	13	0	1	00015892	\$	93,069.00
Business Operations Manager	0301	15	0	1	00041058	\$	152,434.50
Youth/Peer Advocate	0301	07	7	0.5	00085514	\$	54,335.70
EDUCATION TRAINING COOR	1701	13	10	1	00020285	\$	119,916.00
Program Analyst	0343	13	3	1	00075182	\$	99,035.00
Assistant Program Manager	0340	13	0	1	00075364	\$	103,836.71
Management Analyst	0343	12	2	1	00077788	\$	83,289.00
Social Services Officer	0101	12	0	1	00085308	\$	96,792.05
Management Analyst	0343	12	3	1	00109329	\$	85,794.00
Education Services Specialist	1740	12	10	1	00109330	\$	103,333.00
Education Services Specialist	1740	13	10	1	00109332	\$	119,916.00
Program Analyst	0343	06	0	1	00109333	\$	95,816.00
Social Services Officer	0101	12	0	1	00109334	\$	100,916.38
Y/F Team Meeting Facilitator	0101	11	7	1	00109331	\$	86,727.00
Program Manager	0340	14	0	1	00109335	\$	153,748.98
Program Manager	0340	14	0	1	00077718	\$	122,063.48
Education Services Specialist	1740	13	7	1	00078112	\$	110,967.00
Workforce Development Speciali	0142	13	6	1	00025363	\$	107,984.00
Workforce Development Spec.	0142	11	2	1	00083154	\$	67,383.00
Program Support Specialist	0301	09	7	1	00003845	\$	64,574.00
Youth Engagement Specialist	0301	09	9	1	00008418	\$	75,772.00
Assistant Program Manager	0340	13	0	1	00008956	\$	122,601.02
Investigator	1810	11	5	1	00009424	\$	73,677.00
Management Analyst	0343	12	4	1	00020373	\$	88,300.00
Youth Engagement Specialist	0301	09	7	1	00022764	\$	71,916.00
Youth Engagement Specialist	0301	09	5	1	00033022	\$	68,060.00
Youth Engagement Specialist	0301	09	10	1	00033347	\$	77,700.00
Management and Program Analyisi	0343	12	0	1	00041056	\$	109,465.78
Youth Engagement Specialist	0301	09	6	1	00097034	\$	69,988.00
Youth Engagement Specialist	0301	09	6	1	00097134	\$	69,988.00
Youth Engagement Specialist	0301	09	0	1	00037965	\$	60,348.00
Case Manager	0101	11	0	1	00078113	\$	72,711.00
Management Analyst	0343	11	10	1	00010888	\$	84,167.00
Correctional Program Specialis	0006	13	8	1	00016583	\$	113,950.00
Special Assistant	0301	08	0	1	00102772	\$	137,953.73
Executive Director	0101	E5	0	1	00102793	\$	187,829.30
Social Worker	0185	11	9	1	00000147	\$	98,405.00

Social Worker	0185	12	9	1 00000991	\$ 112,310.00
COURT LIAISON SPEC	0301	11	7	1 00001493	\$ 86,727.00
SOCIAL WORKER	0185	12	10	1 00002127	\$ 115,104.00
Y/F Team Meeting Facilitator	0101	11	10	1 00005853	\$ 93,735.00
Social Services Officer	0101	13	0	1 00007940	\$ 99,513.45
Program Support Assistant	0303	07	8	1 00010852	\$ 62,109.00
Social Worker	0185	11	4	1 00011224	\$ 86,725.00
PROGRAM MANAGER	0101	14	0	1 00012273	\$ 134,003.75
Program Support Specialist	0301	09	10	1 00013128	\$ 69,770.00
Chief Program Manager	0340	15	0	1 00015547	\$ 132,625.20
Case Manager	0101	11	10	1 00018798	\$ 93,735.00
Management Analyst	0343	11	2	1 00019643	\$ 67,383.00
Social Services Officer	0101	13	0	1 00021159	\$ 99,513.45
Youth Advocate	0301	09	8	1 00032885	\$ 73,844.00
Youth Advocate	0301	09	10	1 00033152	\$ 77,700.00
COURT LIAISON SPEC	0301	11	5	1 00033638	\$ 82,055.00
Community Supervision Prgm Mgr	0101	13	0	1 00035797	\$ 113,754.52
Case Manager	0101	11	10	1 00035918	\$ 93,735.00
Case Manager	0101	11	5	1 00035997	\$ 82,055.00
Y/F Team Meeting Facilitator	0101	11	5	1 00036128	\$ 82,055.00
CASE MANAGER	0101	07	10	1 00036129	\$ 65,581.00
Management Analyst (Interstate	0343	12	10	1 00038176	\$ 115,104.00
Management Analyst	0343	12	8	1 00038586	\$ 98,322.00
Investigator	1810	09	10	1 00041511	\$ 69,770.00
SOCIAL WORKER	0185	11	10	1 00075183	\$ 100,741.00
Program Manager	0340	14	0	1 00077124	\$ 125,000.00
Y/F Team Meeting Facilitator	0101	11	7	1 00077567	\$ 86,727.00
Management & Program Analyst	0343	14	5	1 00077735	\$ 124,091.00
Case Manager	0101	11	6	1 00077739	\$ 84,391.00
Case Manager	0101	11	4	1 00078111	\$ 79,719.00
Social Services Officer	0101	13	0	1 00078152	\$ 99,513.45
Social Services Officer	0101	13	0	1 00078153	\$ 99,514.04
Social Worker	0185	11	5	1 00078154	\$ 89,061.00
Case Manager	0101	11	5	1 00078178	\$ 82,055.00
Social Services Officer	0101	13	0	1 00082396	\$ 99,513.83
Program Manager	0340	14	0	1 00082748	\$ 122,035.99
Social Services Officer	0101	13	0	1 00082749	\$ 120,411.72
Case Manager	0101	11	4	1 00095322	\$ 79,719.00
Program Analyst	0343	12	2	1 00097133	\$ 83,289.00
Investigator	1810	09	5	1 00097163	\$ 61,110.00
Chief Program Manager	0340	15	0	1 00000346	\$ 93,069.00
Case Manager	0101	11	0	1 00001805	\$ 72,711.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1 00001446	\$ 58,658.00
Supvy Youth Development Rep.	0007	11	0	1 00002065	\$ 80,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1 00002525	\$ 62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1 00004020	\$ 78,915.00
Supvy Youth Development Rep.	0007	11	0	1 00004201	\$ 76,000.00



Supvy Youth Development Rep.	0007	11	0	1	00004633	\$	76,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	4	1	00004660	\$	60,072.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00005040	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00005276	\$	78,915.00
Assistant Program Manager	0340	13	0	1	00007296	\$	99,513.45
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00008178	\$	57,050.00
JUV JUSTICE INST COUNSELOR	0101	11	10	1	00008804	\$	93,735.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00009496	\$	62,904.00
RECREATION THERAPIST	0638	11	10	1	00009731	\$	103,047.00
Program Support Specialist	0301	09	10	1	00011944	\$	69,770.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00012533	\$	78,915.00
Supvy Youth Development Rep.	0007	11	0	1	00012663	\$	84,432.70
YOUTH DEVELOPMENT REPRESENTATI	0007	09	6	1	00014292	\$	79,062.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00015830	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00015952	\$	58,658.00
Youth Treatment Manager	0101	12	0	1	00016770	\$	93,780.76
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00017930	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00018410	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00018522	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00019995	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00020068	\$	57,050.00
Supvy. Youth Development Rep.	0007	12	0	1	00021307	\$	99,656.19
Supvy. Youth Development Rep.	0007	12	0	1	00022772	\$	86,533.90
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00023136	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00023960	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00024999	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00025500	\$	78,915.00
Program Manager	0340	14	0	1	00026162	\$	130,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00027029	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00027116	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00027246	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00030675	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00030681	\$	71,799.00
Juvenile Justice Institutional	0101	11	6	1	00032405	\$	84,391.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00032556	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00032606	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00032749	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00032751	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00032796	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00032827	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00032864	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00032936	\$	77,136.00
Correctional Institutional Adm	0006	15	0	1	00033124	\$	149,500.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00033132	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	4	1	00033189	\$	61,874.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00033564	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00033653	\$	78,915.00

YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00033775	\$	66,462.00
Supvy Youth Development Rep.	0007	11	0	1	00033812	\$	80,482.08
YOUTH DEVELOPMENT REPRESENTATI	0007	09	10	1	00035340	\$	86,922.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00035362	\$	75,357.00
Juvenile Justice Institutional	0101	11	5	1	00035547	\$	82,055.00
Assistant Program Manager	0340	13	0	1	00035996	\$	105,000.00
Supvy Youth Development Rep.	0007	11	0	1	00036177	\$	88,627.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00037139	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00037967	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038140	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038177	\$	57,050.00
Supvy Youth Development Rep.	0007	11	0	1	00038185	\$	78,581.11
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00038379	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038383	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00038384	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00038385	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	6	1	00038392	\$	79,062.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038575	\$	57,050.00
Recreation Spec (Institutional	0188	09	10	1	00038581	\$	77,770.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	6	1	00038584	\$	79,062.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00038588	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00038589	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038594	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	7	1	00038595	\$	81,027.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	9	1	00038596	\$	84,957.00
Supvy Youth Development Rep.	0007	11	0	1	00038597	\$	73,334.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038599	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00038600	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00038601	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038604	\$	57,050.00
Supvy. Youth Development Rep.	0007	12	0	1	00039252	\$	92,972.32
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00039432	\$	57,050.00
Supvy Youth Development Rep.	0007	11	0	1	00039433	\$	78,580.70
Supvy Youth Development Rep.	0007	11	0	1	00039435	\$	80,288.40
Youth Treatment Manager	0101	12	0	1	00039748	\$	89,190.26
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00039793	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	6	1	00039810	\$	79,062.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00039813	\$	78,915.00
Compliance Specialist	1801	12	7	1	00040316	\$	106,722.00
Management Analyst	0343	12	2	1	00073368	\$	83,289.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00077119	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00077120	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	7	1	00077121	\$	73,578.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	10	1	00077133	\$	71,522.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00077134	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	0.5	00077274	\$	69,705.23
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00077564	\$	70,020.00

Supvy Youth Development Rep.	0007	11	0	1	00077662	\$	87,217.76
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00077708	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00077709	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00078186	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00078189	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	9	1	00078190	\$	84,957.00
Program Manager	0340	14	0	1	00082624	\$	125,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00082667	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00088404	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00095316	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00095317	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00095320	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00095323	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	5	1	00095325	\$	77,097.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00097030	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00097033	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	0.5	00097325	\$	69,705.23
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00100687	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00109652	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	0.5	00109656	\$	50,323.20
YOUTH DEVELOPMENT REPRESENTATI	0007	07	0	1	00038375	\$	57,051.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00000348	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00002405	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00002805	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00002845	\$	71,799.00
JUV JUSTICE INST COUNSELOR	0101	11	10	1	00003080	\$	93,735.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00004712	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00004731	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00005193	\$	75,357.00
Supvy. Youth Development Rep.	0007	12	0	1	00005317	\$	88,732.90
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00005321	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00005467	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00005596	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00005931	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00005997	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00006420	\$	57,050.00
Supvy Youth Development Rep.	0007	11	0	1	00006446	\$	83,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	7	1	00006833	\$	73,578.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00006896	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00007347	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00007621	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00008092	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00009345	\$	57,050.00
Assistant Program Manager	0340	13	0	1	00010018	\$	105,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00010344	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00010652	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00011068	\$	57,050.00

YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00011110	\$	68,241.00
JUV JUSTICE INST COUNSELOR	0101	11	1	1	00011692	\$	72,711.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	9	1	00012793	\$	84,957.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00013137	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00015370	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	9	1	00016380	\$	84,957.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00016792	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	9	1	00016971	\$	84,957.00
Residency Placement Specialist	0101	12	2	1	00017090	\$	92,752.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00017579	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00017769	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00017853	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00017875	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00017903	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00018378	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00018568	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00018761	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00019833	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00019859	\$	73,166.00
Supvy. Youth Development Rep.	0007	12	0	1	00020206	\$	90,315.74
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00020248	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	5	1	00021077	\$	77,097.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00022865	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00022978	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00023043	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00023270	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00023429	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	10	1	00023633	\$	86,922.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00024206	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00024494	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00024570	\$	75,357.00
STAFF ASSISTANT	0301	11	8	1	00024598	\$	79,971.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00025010	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00025340	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00025505	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00025558	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00025612	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00025628	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00026181	\$	57,050.00
Supvy. Youth Development Rep.	0007	12	0	1	00026415	\$	86,533.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	7	1	00026419	\$	81,027.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00026445	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00026776	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00026795	\$	57,050.00
Supvy Youth Development Rep.	0007	11	0	1	00027135	\$	80,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00027427	\$	57,050.00
Supvy. Youth Development Rep.	0007	12	0	1	00027584	\$	97,524.32

YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00030673	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00032773	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	9	1	00032787	\$	84,957.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00032800	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00032894	\$	78,915.00
Supvy Youth Development Rep.	0007	11	0	1	00032972	\$	88,945.82
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00033000	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00033114	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00033134	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00033229	\$	68,241.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00033398	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00033407	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00033461	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00033855	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	4	1	00033882	\$	68,241.00
Compliance Specialist	1801	12	7	1	00035308	\$	106,722.00
Program Support Specialist	0301	09	4	1	00035860	\$	59,378.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00037950	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00037952	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00037955	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00037957	\$	57,050.00
Program Manager	0340	13	0	1	00037958	\$	106,481.81
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00037960	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00037964	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00037966	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038146	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00038147	\$	62,904.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00038149	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038153	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00038173	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	6	1	00038179	\$	79,062.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00038181	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00038182	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00038183	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00038376	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	5	1	00038381	\$	63,482.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	3	1	00038387	\$	66,462.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00038388	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00038398	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	8	1	00038577	\$	82,992.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	5	1	00038579	\$	70,020.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	9	1	00038580	\$	77,136.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00038583	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00038585	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00038587	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	2	1	00038602	\$	64,683.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00038605	\$	62,904.00

YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00038606	\$	62,904.00
Supvy Youth Development Rep.	0007	11	0	1	00039160	\$	80,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	8	1	00039812	\$	75,357.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	6	1	00039893	\$	79,062.00
Supvy. Youth Development Rep.	0007	12	0	1	00039894	\$	91,376.30
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00040063	\$	57,050.00
Recreation Spec (Institutional	0188	09	8	1	00040887	\$	73,844.00
Recreation Spec (Institutional	0188	09	10	1	00041048	\$	77,770.00
Supvy. Youth Development Rep.	0007	12	0	1	00041107	\$	92,953.15
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00041108	\$	62,904.00
Supvy Youth Development Rep.	0007	11	0	1	00041173	\$	81,000.00
Supvy. Youth Development Rep.	0007	12	0	1	00041225	\$	90,000.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	2	1	00041510	\$	64,683.00
Juvenile Justice Institutional	0101	11	3	1	00073353	\$	77,383.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00075819	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00075820	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00075822	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00077123	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00077126	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	10	1	00077130	\$	78,915.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	2	1	00077131	\$	58,658.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	10	1	00077132	\$	71,522.00
Supvy Youth Development Rep.	0007	11	0	1	00077430	\$	84,432.70
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00077710	\$	57,050.00
Program Support Specialist	0301	09	8	1	00077778	\$	66,306.00
Assistant Program Manager	0340	13	0	1	00078115	\$	107,000.00
Supvy Youth Development Rep.	0007	11	0	1	00078174	\$	82,336.10
Social Services Officer	0101	13	0	1	00082614	\$	114,441.11
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00082806	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00085209	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	6	1	00085211	\$	71,799.00
YOUTH DEVELOPMENT REPRESENTATI	0007	09	7	1	00095324	\$	81,027.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00097031	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00097032	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	08	1	1	00097035	\$	62,904.00
Management & Program Analyst	0343	14	5	1	00097132	\$	124,091.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00109654	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00109655	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112454	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112461	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112462	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112463	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112464	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112465	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112466	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112467	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112467	\$	57,050.00

YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112469	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112470	\$	57,050.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	1	1	00112471	\$	57,050.00
Supvy. Youth Development Rep.	0007	12	0	1	00032963	\$	103,840.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	0	1	00112458	\$	57,051.00
YOUTH DEVELOPMENT REPRESENTATI	0007	07	0	1	00112459	\$	57,051.00
COOK	7404	07	3	1	00004641	\$	57,220.80
COOK	7404	07	5	1	00006766	\$	60,881.60
COOK LEADER	7404	08	4	1	00009532	\$	68,411.20
COOK	7404	08	10	1	00015916	\$	73,964.80
COOK LEADER	7404	08	5	1	00017233	\$	70,595.20
COOK LEADER	7404	08	10	1	00020421	\$	81,515.20
COOK	7404	07	6	1	00022878	\$	62,712.00
Cook	7404	07	9	1	00026918	\$	68,203.20
Cook	7404	07	9	1	00035939	\$	68,203.20
COOK	7404	07	1	1	00036133	\$	53,560.00
COOK	7404	07	3	1	00036348	\$	57,220.80
Cook	7404	07	1	1	00040164	\$	53,560.00
Food Preparation & Service Sup	7401	08	7	1	00075454	\$	71,468.80
COOK	7404	07	1	1	00077122	\$	53,560.00
COOK	7404	07	6	1	00083175	\$	62,712.00
COOK LEADER	7404	08	8	1	00097126	\$	77,147.20
COOK	7404	07	4	1	00097127	\$	59,051.20
Food Preparation & Service Sup	7401	08	10	1	00100676	\$	77,625.60
Supervisory Dietitian	0630	12	0	1	00040257	\$	95,506.43
Nurse Practitioner	0610	12	10	1	00003152	\$	132,267.00
Clinical Nurse II	0610	09	10	1	00004052	\$	115,907.00
Clinical Nurse II	0610	09	10	1	00004098	\$	115,907.00
Clinical Nurse II	0610	09	10	1	00007398	\$	115,907.00
Certified Nursing Assistant	0621	06	9	1	00012260	\$	57,652.00
Nurse Practitioner	0610	12	10	1	00016973	\$	132,267.00
Supervisory Nurse Practitioner	0610	14	0	1	00017102	\$	160,000.00
Management Analyst	0343	11	4	1	00020640	\$	71,579.00
Nurse Practitioner	0610	12	10	1	00030762	\$	132,267.00
Nurse Practitioner	0610	12	10	1	00033025	\$	132,267.00
Clinical Nurse II	0610	09	4	1	00038377	\$	93,473.00
Dental Officer	0680	02	8	1	00039707	\$	159,128.00
Nurse Practitioner	0610	12	10	1	00041418	\$	132,267.00
Dental Assistant	0681	05	3	1	00041714	\$	49,600.00
Nurse Practitioner	0610	12	10	1	00042651	\$	132,267.00
Health Services Medical Office	0602	MD5	0	1	00043287	\$	262,000.00
Nurse Practitioner	0610	12	10	1	00078149	\$	132,267.00
Certified Nursing Assistant	0621	06	8	1	00082562	\$	56,081.00
Licensed Practical Nurse	0620	07	0	1	00082750	\$	84,269.35
Nurse Practitioner	0610	12	10	1	00083084	\$	132,267.00
Program Analyst	0343	12	8	1	00083102	\$	98,322.00
Clinical Nurse III	0610	10	10	1	00095756	\$	120,542.00

Nurse Practitioner	0610	12	7	1 00017581	\$ 119,466.00
Clinical Nurse II	0610	09	0	1 00021140	\$ 87,865.00
Clinical Nurse II	0610	09	1	1 00021140	\$ 87,865.00
Deputy Director, Health Servic	0601	16	0	1 00000334	\$ 193,468.56
MENTAL HEALTH SPECIALIST	0601	12	5	1 00005452	\$ 101,134.00
Supervisory Substance Abuse Sp	0601	12	0	1 00007985	\$ 101,000.00
Mental Health Specialist	0601	11	2	1 00009010	\$ 75,047.00
Management Analyst	0343	12	7	1 00011125	\$ 95,816.00
Assistant Program Manager	0340	13	0	1 00011784	\$ 109,465.34
MENTAL HEALTH SPECIALIST	0601	12	5	1 00026814	\$ 101,134.00
Supv Behavioral Health Prog Mn	0601	14	0	1 00037124	\$ 160,216.77
MENTAL HEALTH SPECIALIST	0601	12	4	1 00037961	\$ 98,340.00
MENTAL HEALTH SPECIALIST	0601	12	4	1 00038380	\$ 98,340.00
MENTAL HEALTH SPECIALIST	0601	12	5	1 00038590	\$ 101,134.00
MENTAL HEALTH SPECIALIST	0601	12	5	1 00041226	\$ 101,134.00
MENTAL HEALTH SPECIALIST	0601	12	5	1 00041228	\$ 101,134.00
Management Analyst	0343	12	5	1 00077719	\$ 90,805.00
Health Services Program Manage	0601	13	0	1 00082335	\$ 119,643.13
MENTAL HEALTH SPECIALIST	0601	12	7	1 00085215	\$ 106,722.00
MENTAL HEALTH SPECIALIST	0601	12	5	1 00097129	\$ 101,134.00
Health Services Program Manage	0601	13	0	1 00097130	\$ 116,625.01
Restorative Justice Specialist	0301	11	4	1 00109323	\$ 71,579.00
Restorative Justice Specialist	0301	11	7	1 00109326	\$ 77,873.00
Restorative Justice Specialist	0301	11	1	1 00109327	\$ 65,285.00
Restorative Justice Specialist	0301	11	7	1 00109328	\$ 77,873.00
MENTAL HEALTH SPECIALIST	0601	12	0	1 00041227	\$ 89,958.00
Mental Health Specialist	0601	11	0	1 00095311	\$ 72,711.00
BUDGET ANALYST	0560	12	10	1 00036126	\$ 115,093.00
AGENCY FISCAL OFFICER	-	15	1	1 00037563	\$ 171,461.00
SENIOR BUDGET ANALYST	-	13	9	1 00037564	\$ 130,235.00
BUDGET ANALYST	0560	12	5	1 00041358	\$ 101,134.00
BUDGET OFFICER	-	14	3	1 00077875	\$ 130,354.00
ACCOUNTS PAYABLE TECH	-	09	1	1 00006179	\$ 77,770.00
ACCOUNTANT	-	11	3	1 00021568	\$ 77,383.00



Fringe	Continuing/Term/Ten	Vacancy Status	Start Date	Federal/Local Funds
\$ 27,806.68	Continuing		7/28/2014	Local Funds
\$ 27,059.89	Continuing		9/12/2022	Local Funds
\$ 27,806.68	Continuing		9/12/2022	Local Funds
\$ 27,059.89	Continuing		12/20/2021	Local Funds
\$ 25,566.61	Continuing		5/9/2022	Local Funds
\$ 43,042.76	Continuing		1/14/2013	Local Funds
\$ 28,553.17	Continuing		10/12/2021	Local Funds
\$ 25,566.61	Continuing		10/3/2005	Local Funds
\$ 52,996.21	Continuing		6/23/2008	Local Funds
\$ 38,144.00	Continuing		1/4/2021	Local Funds
\$ 34,846.03	Continuing		10/13/2020	Local Funds
\$ 27,806.68	Continuing		6/20/2023	Local Funds
\$ 18,210.78	Continuing		4/25/2022	Local Funds
\$ 27,734.56	Continuing	Interviewing		Local Funds
\$ 27,734.56	Continuing	Posting Position		Local Funds
\$ 30,793.23	Continuing		7/10/2006	Local Funds
\$ 39,399.15	Continuing		9/4/2018	Local Funds
\$ 28,623.50	Continuing		4/25/2022	Local Funds
\$ 27,059.89	Continuing		10/15/2019	Local Funds
\$ 33,068.17	Continuing		8/12/2012	Local Funds
\$ 35,045.13	Continuing		7/9/2018	Local Funds
\$ 27,806.68	Continuing		3/6/2005	Local Funds
\$ 42,316.00	Continuing		3/7/2016	Local Funds
\$ 22,041.51	Continuing		11/14/2005	Local Funds
\$ 18,582.80	Continuing		7/31/2023	Local Funds
\$ 25,828.73	Continuing		5/31/2005	Local Funds
\$ 28,060.16	Continuing		10/30/1988	Local Funds
\$ 27,806.68	Continuing		5/18/2015	Local Funds
\$ 27,933.03	Continuing		10/1/2018	Local Funds
\$ 23,597.31	Continuing		9/11/2023	Local Funds
\$ 15,168.10	Continuing		12/4/2023	Local Funds
\$ 21,465.06	Continuing		12/12/2016	Local Funds
\$ 20,312.16	Continuing		2/4/2019	Local Funds
\$ 20,275.32	Continuing		6/2/2014	Local Funds
\$ 32,620.63	Continuing		7/10/2017	Local Funds
\$ 20,312.16	Continuing		1/22/2018	Local Funds
\$ 23,120.03	Continuing		12/27/2016	Local Funds
\$ 19,759.19	Continuing		2/5/2007	Local Funds
\$ 45,016.61	Continuing		5/28/2019	Local Funds
\$ 23,206.81	Continuing		3/1/1999	Local Funds
\$ 29,654.92	Continuing		1/25/2021	Local Funds
\$ 20,312.16	Continuing		3/23/2015	Local Funds
\$ 18,006.35	Continuing		9/27/2021	Local Funds
\$ 16,854.58	Continuing		1/16/2024	Local Funds
\$ 24,421.70	Continuing		7/28/2009	Local Funds

\$ 22,219.48	Continuing		6/9/2008	Local Funds
\$ 25,624.19	Continuing		5/8/2023	Local Funds
\$ 50,839.80	Continuing		1/28/2013	Local Funds
\$ 35,734.97	Continuing		7/22/2019	Local Funds
\$ 36,979.12	Continuing		10/30/2017	Local Funds
\$ 33,957.10	Continuing		4/3/2017	Local Funds
\$ 38,029.27	Continuing		3/20/2017	Local Funds
\$ 34,291.74	Continuing		5/30/2017	Local Funds
\$ 30,793.23	Continuing		5/2/2005	Local Funds
\$ 14,531.88	Continuing		2/27/2023	Local Funds
\$ 24,456.56	Continuing		8/25/2014	Local Funds
\$ 21,241.92	Continuing		9/21/1998	Local Funds
\$ 20,870.01	Continuing		7/7/2008	Local Funds
\$ 20,870.01	Continuing		11/30/2013	Local Funds
\$ 31,290.30	Continuing		8/24/2015	Local Funds
\$ 24,820.12	Continuing		9/12/2022	Local Funds
\$ 27,806.68	Continuing		9/17/2018	Local Funds
\$ 27,734.56	Continuing	Candidate Selected		Local Funds
\$ 24,073.63	Continuing	Interviewing		Local Funds
\$ 38,753.97	Continuing		7/20/2020	Local Funds
\$ 27,806.68	Continuing		10/23/2023	Local Funds
\$ 27,734.56	Continuing		6/18/2012	Local Funds
\$ 27,059.89	Continuing		3/13/2023	Local Funds
\$ 36,832.78	Continuing		9/27/2010	Local Funds
\$ 27,059.89	Continuing		1/13/2014	Local Funds
\$ 20,275.32	Continuing		11/9/2009	Local Funds
\$ 28,553.17	Continuing		3/26/2012	Local Funds
\$ 28,553.17	Continuing		9/23/2013	Local Funds
\$ 33,874.80	Continuing		1/13/2014	Local Funds
\$ 29,299.96	Continuing		4/12/2010	Local Funds
\$ 68,978.06	Continuing		7/17/2023	Local Funds
\$ 34,879.41	Continuing		5/24/2021	Local Funds
\$ 44,104.00	Continuing		8/14/2023	Local Funds
\$ 24,456.56	Continuing		8/5/2019	Local Funds
\$ 48,842.20	Continuing		9/25/2023	Local Funds
\$ 45,425.48	Continuing	Candidate Selected		Local Funds
\$ 27,734.56	Continuing	Interviewing		Local Funds
\$ 47,680.00	Continuing		1/6/2020	Local Funds
\$ 39,994.10	Continuing		1/31/2022	Local Funds
\$ 32,179.23	Continuing		6/30/2014	Local Funds
\$ 27,806.64	Continuing		8/17/2020	Local Funds
\$ 29,299.96	Continuing		6/20/2011	Local Funds
\$ 25,566.61	Continuing		1/8/2018	Local Funds
\$ 35,585.97	Continuing		1/16/2024	Local Funds
\$ 28,553.17	Continuing		9/4/2018	Local Funds
\$ 37,903.81	Continuing		7/27/2015	Local Funds
\$ 55,185.65	Continuing		4/3/2006	Local Funds

\$ 37,891.59	Continuing		12/9/2019	Local Funds
\$ 41,189.56	Continuing		10/24/2022	Local Funds
\$ 34,419.27	Continuing		7/22/2019	Local Funds
\$ 21,955.75	Continuing		10/15/2018	Local Funds
\$ 24,820.12	Continuing		11/14/2016	Local Funds
\$ 51,620.29	Continuing		6/30/2014	Local Funds
\$ 24,820.12	Continuing		12/12/2016	Local Funds
\$ 28,553.17	Continuing		10/29/2018	Local Funds
\$ 44,104.00	Continuing		11/20/2023	Local Funds
\$ 42,228.69	Continuing		10/27/2008	Local Funds
\$ 27,734.56	Continuing	Posted Position		Local Funds
\$ 45,425.48	Continuing	Posted Position		Local Funds
\$ 16,192.04	Continuing		1/12/2015	Local Funds
\$ 35,734.97	Continuing		4/4/2005	Local Funds
\$ 29,512.43	Continuing		1/6/2020	Local Funds
\$ 30,943.34	Continuing		4/29/2019	Local Funds
\$ 24,820.12	Continuing		11/21/2022	Local Funds
\$ 28,844.03	Continuing		5/30/2017	Local Funds
\$ 25,566.61	Continuing		8/29/2022	Local Funds
\$ 30,793.23	Continuing		6/20/2023	Local Funds
\$ 35,734.97	Continuing		9/11/2023	Local Funds
\$ 28,553.17	Continuing		12/7/2020	Local Funds
\$ 30,073.08	Continuing		11/25/2019	Local Funds
\$ 25,844.65	Continuing		4/3/2006	Local Funds
\$ 45,817.20	Continuing		10/15/2012	Local Funds
\$ 36,374.92	Continuing		8/21/2016	Local Funds
\$ 33,068.17	Continuing		2/28/2011	Local Funds
\$ 32,179.23	Continuing		6/3/2013	Local Funds
\$ 20,080.13	Continuing		9/26/2022	Local Funds
\$ 19,243.05	Continuing		7/27/2015	Local Funds
\$ 22,580.06	Continuing		10/5/2015	Local Funds
\$ 36,535.10	Continuing		1/28/2013	Local Funds
\$ 21,955.75	Continuing		9/6/2016	Local Funds
\$ 26,313.40	Continuing		8/1/2022	Local Funds
\$ 21,430.97	Continuing		1/22/2018	Local Funds
\$ 20,281.88	Continuing		11/26/2018	Local Funds
\$ 23,154.60	Continuing		1/30/2012	Local Funds
\$ 32,620.80	Continuing		10/3/2005	Local Funds
\$ 20,856.42	Continuing		11/26/2018	Local Funds
\$ 20,856.42	Continuing		11/13/2018	Local Funds
\$ 17,983.70	Continuing	Candidate Selected		Local Funds
\$ 21,667.88	Continuing	Interviewing		Local Funds
\$ 25,081.77	Continuing		7/21/2008	Local Funds
\$ 33,957.10	Continuing		6/22/2009	Local Funds
\$ 41,110.21	Continuing		2/19/2019	Local Funds
\$ 55,973.13	Continuing		1/4/2021	Local Funds
\$ 29,324.69	Continuing		6/23/2008	Local Funds

\$ 33,468.38	Continuing		8/20/1980	Local Funds
\$ 25,844.65	Continuing		1/30/1989	Local Funds
\$ 34,300.99	Continuing		5/21/1991	Local Funds
\$ 27,933.03	Continuing		1/7/2008	Local Funds
\$ 29,655.01	Continuing		9/6/2016	Local Funds
\$ 18,508.48	Continuing		10/3/2005	Local Funds
\$ 25,844.05	Continuing		7/9/2018	Local Funds
\$ 39,933.12	Continuing		2/11/2002	Local Funds
\$ 20,791.46	Continuing		2/1/1988	Local Funds
\$ 39,522.31	Continuing		1/26/2015	Local Funds
\$ 27,933.03	Continuing		10/24/2011	Local Funds
\$ 20,080.13	Continuing		8/31/2009	Local Funds
\$ 29,655.01	Continuing		3/29/2010	Local Funds
\$ 22,005.51	Continuing		6/16/2014	Local Funds
\$ 23,154.60	Continuing		2/21/2006	Local Funds
\$ 24,452.39	Continuing		11/29/2004	Local Funds
\$ 33,898.85	Continuing		9/4/2007	Local Funds
\$ 27,933.03	Continuing		4/17/2007	Local Funds
\$ 24,452.39	Continuing		10/29/2018	Local Funds
\$ 24,452.39	Continuing		8/31/2009	Local Funds
\$ 19,543.14	Continuing		11/5/1990	Local Funds
\$ 34,300.99	Continuing		5/19/2003	Local Funds
\$ 29,299.96	Continuing		12/1/2014	Local Funds
\$ 20,791.46	Continuing		8/26/2013	Local Funds
\$ 30,020.82	Continuing		6/18/2012	Local Funds
\$ 37,250.00	Continuing		10/24/2022	Local Funds
\$ 25,844.65	Continuing		2/25/2013	Local Funds
\$ 36,979.12	Continuing		9/26/2022	Local Funds
\$ 25,148.52	Continuing		2/25/2013	Local Funds
\$ 23,756.26	Continuing		1/8/2018	Local Funds
\$ 29,655.01	Continuing		6/16/2014	Local Funds
\$ 29,655.18	Continuing		6/11/2018	Local Funds
\$ 26,540.18	Continuing		2/20/2018	Local Funds
\$ 24,452.39	Continuing		10/3/2016	Local Funds
\$ 29,655.12	Continuing		9/18/2017	Local Funds
\$ 36,366.73	Continuing		9/8/2014	Local Funds
\$ 35,882.69	Continuing		8/17/2011	Local Funds
\$ 23,756.26	Continuing		1/18/2022	Local Funds
\$ 24,820.12	Continuing		4/4/2016	Local Funds
\$ 18,210.78	Continuing		9/3/2019	Local Funds
\$ 27,734.56	Continuing	Posting Position		Local Funds
\$ 21,667.88	Continuing	Candidate Selected		Local Funds
\$ 17,480.08	Continuing		5/9/2022	Local Funds
\$ 23,840.00	Continuing		9/6/2016	Local Funds
\$ 18,745.39	Continuing		3/29/2021	Local Funds
\$ 23,516.67	Continuing		11/29/2004	Local Funds
\$ 22,648.00	Continuing		1/2/2024	Local Funds

\$ 22,648.00	Continuing	1/2/2024	Local Funds
\$ 17,901.46	Continuing	9/17/2018	Local Funds
\$ 22,456.39	Continuing	7/2/2012	Local Funds
\$ 23,516.67	Continuing	8/8/2005	Local Funds
\$ 29,655.01	Continuing	10/1/2012	Local Funds
\$ 17,000.90	Continuing	9/11/2023	Local Funds
\$ 27,933.03	Continuing	2/13/1989	Local Funds
\$ 18,745.39	Continuing	3/29/2021	Local Funds
\$ 30,708.01	Continuing	6/17/2007	Local Funds
\$ 20,791.46	Continuing	10/18/2005	Local Funds
\$ 23,516.67	Continuing	10/19/1992	Local Funds
\$ 25,160.94	Continuing	2/6/2017	Local Funds
\$ 23,560.48	Continuing	9/6/2005	Local Funds
\$ 18,745.39	Continuing	3/14/2022	Local Funds
\$ 17,480.08	Continuing	11/7/2022	Local Funds
\$ 27,946.67	Continuing	10/21/2013	Local Funds
\$ 18,745.39	Continuing	1/22/2018	Local Funds
\$ 19,805.68	Continuing	8/5/2019	Local Funds
\$ 23,516.67	Continuing	10/7/1988	Local Funds
\$ 22,986.53	Continuing	1/30/2012	Local Funds
\$ 17,000.90	Continuing	6/20/2023	Local Funds
\$ 29,697.54	Continuing	11/15/2004	Local Funds
\$ 25,787.10	Continuing	12/21/1987	Local Funds
\$ 23,516.67	Continuing	7/23/2006	Local Funds
\$ 17,480.08	Continuing	11/22/2021	Local Funds
\$ 17,000.90	Continuing	12/9/2019	Local Funds
\$ 23,516.67	Continuing	1/30/2012	Local Funds
\$ 38,740.00	Continuing	9/11/2023	Local Funds
\$ 20,865.96	Continuing	2/6/2017	Local Funds
\$ 23,516.67	Continuing	1/13/2003	Local Funds
\$ 23,516.67	Continuing	6/2/2003	Local Funds
\$ 18,745.39	Continuing	11/22/2021	Local Funds
\$ 21,396.10	Continuing	5/1/2017	Local Funds
\$ 25,148.52	Continuing	11/15/2004	Local Funds
\$ 23,516.67	Continuing	2/21/2006	Local Funds
\$ 23,516.67	Continuing	9/27/2010	Local Funds
\$ 21,396.10	Continuing	2/8/2016	Local Funds
\$ 20,335.82	Continuing	10/3/2016	Local Funds
\$ 22,456.39	Continuing	8/23/2004	Local Funds
\$ 23,516.67	Continuing	5/4/1992	Local Funds
\$ 20,865.96	Continuing	10/29/2018	Local Funds
\$ 22,986.53	Continuing	5/2/2005	Local Funds
\$ 44,551.00	Continuing	6/5/2023	Local Funds
\$ 17,480.08	Continuing	12/5/2022	Local Funds
\$ 18,438.45	Continuing	5/8/2023	Local Funds
\$ 22,456.39	Continuing	8/23/2004	Local Funds
\$ 23,516.67	Continuing	9/28/1997	Local Funds

\$ 19,805.68	Continuing	1/6/2020	Local Funds
\$ 23,983.66	Continuing	9/19/2005	Local Funds
\$ 25,902.76	Continuing	1/31/1991	Local Funds
\$ 22,456.39	Continuing	10/27/2008	Local Funds
\$ 24,452.39	Continuing	6/17/2013	Local Funds
\$ 31,290.00	Continuing	9/11/2023	Local Funds
\$ 26,410.85	Continuing	5/31/2005	Local Funds
\$ 18,745.39	Continuing	6/17/2000	Local Funds
\$ 18,745.39	Continuing	2/28/2022	Local Funds
\$ 17,000.90	Continuing	11/20/2023	Local Funds
\$ 17,000.90	Continuing	8/28/2023	Local Funds
\$ 23,417.17	Continuing	4/20/2015	Local Funds
\$ 22,986.53	Continuing	10/3/2005	Local Funds
\$ 17,000.90	Continuing	9/1/2022	Local Funds
\$ 20,335.82	Continuing	8/5/2019	Local Funds
\$ 23,516.67	Continuing	10/3/2005	Local Funds
\$ 23,560.48	Continuing	10/5/2015	Local Funds
\$ 17,000.90	Continuing	8/28/2023	Local Funds
\$ 23,175.46	Continuing	2/5/2007	Local Funds
\$ 23,560.48	Continuing	8/26/2013	Local Funds
\$ 18,745.39	Continuing	3/28/2022	Local Funds
\$ 20,865.96	Continuing	7/9/2018	Local Funds
\$ 17,000.90	Continuing	11/6/2023	Local Funds
\$ 24,146.05	Continuing	12/3/2012	Local Funds
\$ 25,317.19	Continuing	2/7/2005	Local Funds
\$ 21,853.53	Continuing	11/8/2021	Local Funds
\$ 17,000.90	Continuing	4/10/2023	Local Funds
\$ 18,745.39	Continuing	4/25/2022	Local Funds
\$ 17,480.08	Continuing	4/11/2022	Local Funds
\$ 17,000.90	Continuing	8/28/2023	Local Funds
\$ 27,705.75	Continuing	10/3/2016	Local Funds
\$ 17,000.90	Continuing	8/28/2023	Local Funds
\$ 23,417.05	Continuing	5/4/2015	Local Funds
\$ 23,925.94	Continuing	10/5/2015	Local Funds
\$ 26,578.70	Continuing	8/20/2018	Local Funds
\$ 17,000.90	Continuing	7/17/2023	Local Funds
\$ 23,560.48	Continuing	4/20/2015	Local Funds
\$ 23,516.67	Continuing	2/27/2012	Local Funds
\$ 31,803.16	Continuing	10/19/1992	Local Funds
\$ 24,820.12	Continuing	7/23/2007	Local Funds
\$ 17,000.90	Continuing	7/31/2023	Local Funds
\$ 17,000.90	Continuing	2/13/2023	Local Funds
\$ 21,926.24	Continuing	2/9/2015	Local Funds
\$ 21,313.56	Continuing	7/3/2023	Local Funds
\$ 17,000.90	Continuing	9/25/2023	Local Funds
\$ 20,772.16	Continuing	12/3/2012	Local Funds
\$ 20,865.96	Continuing	6/17/2013	Local Funds

\$ 25,990.89	Continuing		4/3/2006	Local Funds
\$ 22,456.39	Continuing		2/24/2014	Local Funds
\$ 17,000.90	Continuing		7/31/2023	Local Funds
\$ 17,000.90	Continuing		7/3/2023	Local Funds
\$ 17,000.90	Continuing		10/23/2023	Local Funds
\$ 25,317.19	Continuing		8/25/2014	Local Funds
\$ 37,250.00	Continuing		11/20/2023	Local Funds
\$ 18,745.39	Continuing		3/14/2022	Local Funds
\$ 23,516.67	Continuing		6/27/2012	Local Funds
\$ 17,000.90	Continuing		10/23/2023	Local Funds
\$ 20,865.96	Continuing		2/20/2018	Local Funds
\$ 17,000.90	Continuing		11/6/2023	Local Funds
\$ 17,000.90	Continuing		3/27/2023	Local Funds
\$ 22,974.91	Continuing		2/8/2016	Local Funds
\$ 17,000.90	Continuing		6/5/2023	Local Funds
\$ 19,805.68	Continuing		8/15/2011	Local Funds
\$ 20,772.16	Continuing		11/15/2004	Local Funds
\$ 23,516.67	Continuing		8/8/2005	Local Funds
\$ 17,000.90	Continuing		9/11/2023	Local Funds
\$ 14,996.31	Continuing		4/25/2022	Local Funds
\$ 17,001.20	Continuing	Candidate Selected		Local Funds
\$ 23,516.67	Continuing		3/9/1998	Local Funds
\$ 20,335.82	Continuing		7/9/2018	Local Funds
\$ 22,986.53	Continuing		8/8/2005	Local Funds
\$ 21,396.10	Continuing		10/5/2015	Local Funds
\$ 27,933.03	Continuing		6/15/1993	Local Funds
\$ 17,480.08	Continuing		5/9/2022	Local Funds
\$ 23,516.67	Continuing		5/11/1998	Local Funds
\$ 22,456.39	Continuing		3/10/2014	Local Funds
\$ 26,442.40	Continuing		5/19/2014	Local Funds
\$ 17,480.08	Continuing		1/3/2022	Local Funds
\$ 20,335.82	Continuing		9/22/2014	Local Funds
\$ 20,865.96	Continuing		10/5/2015	Local Funds
\$ 23,516.67	Continuing		8/31/2009	Local Funds
\$ 23,516.67	Continuing		7/24/2010	Local Funds
\$ 17,000.90	Continuing		4/24/2023	Local Funds
\$ 24,734.00	Continuing		6/20/2023	Local Funds
\$ 21,926.24	Continuing		2/9/2015	Local Funds
\$ 23,516.67	Continuing		8/16/2010	Local Funds
\$ 17,000.90	Continuing		3/13/2023	Local Funds
\$ 23,516.67	Continuing		8/31/2009	Local Funds
\$ 23,516.67	Continuing		9/11/1991	Local Funds
\$ 17,000.90	Continuing		8/28/2023	Local Funds
\$ 31,290.00	Continuing		12/18/2023	Local Funds
\$ 18,745.39	Continuing		6/21/2021	Local Funds
\$ 23,516.67	Continuing		8/22/1996	Local Funds
\$ 17,000.90	Continuing		7/31/2023	Local Funds

\$ 20,335.82	Continuing	7/9/2018	Local Funds
\$ 21,667.88	Continuing	10/10/2023	Local Funds
\$ 25,317.19	Continuing	4/8/2002	Local Funds
\$ 23,516.67	Continuing	9/14/2009	Local Funds
\$ 17,480.08	Continuing	2/28/2022	Local Funds
\$ 25,317.19	Continuing	11/8/2010	Local Funds
\$ 17,000.90	Continuing	9/25/2023	Local Funds
\$ 25,317.19	Continuing	4/5/2004	Local Funds
\$ 27,640.10	Continuing	7/28/2014	Local Funds
\$ 20,865.96	Continuing	7/9/2018	Local Funds
\$ 23,516.67	Continuing	1/13/2003	Local Funds
\$ 17,000.90	Continuing	4/24/2023	Local Funds
\$ 23,516.67	Continuing	6/2/2003	Local Funds
\$ 21,396.10	Continuing	9/6/2016	Local Funds
\$ 17,000.90	Continuing	7/17/2023	Local Funds
\$ 23,516.67	Continuing	1/31/2011	Local Funds
\$ 19,805.68	Continuing	6/10/2019	Local Funds
\$ 19,805.68	Continuing	12/9/2019	Local Funds
\$ 21,803.47	Continuing	12/5/2011	Local Funds
\$ 26,914.09	Continuing	10/17/2005	Local Funds
\$ 17,000.90	Continuing	1/30/2023	Local Funds
\$ 22,974.91	Continuing	10/5/2015	Local Funds
\$ 22,456.39	Continuing	8/8/2005	Local Funds
\$ 20,865.96	Continuing	2/8/2016	Local Funds
\$ 22,456.39	Continuing	2/25/2013	Local Funds
\$ 23,516.67	Continuing	3/8/2004	Local Funds
\$ 20,335.82	Continuing	11/26/2018	Local Funds
\$ 25,902.76	Continuing	4/20/1992	Local Funds
\$ 17,000.90	Continuing	5/22/2023	Local Funds
\$ 17,000.90	Continuing	8/14/2023	Local Funds
\$ 22,456.39	Continuing	1/30/2012	Local Funds
\$ 23,831.36	Continuing	9/19/2005	Local Funds
\$ 17,000.90	Continuing	1/8/2018	Local Funds
\$ 23,516.67	Continuing	8/31/2009	Local Funds
\$ 21,396.10	Continuing	10/5/2015	Local Funds
\$ 23,516.67	Continuing	10/26/1987	Local Funds
\$ 17,000.90	Continuing	10/23/2023	Local Funds
\$ 17,000.90	Continuing	8/14/2023	Local Funds
\$ 17,000.90	Continuing	9/1/2021	Local Funds
\$ 25,786.83	Continuing	4/11/2022	Local Funds
\$ 24,146.05	Continuing	10/11/2011	Local Funds
\$ 19,805.68	Continuing	7/8/2019	Local Funds
\$ 17,000.90	Continuing	6/20/2023	Local Funds
\$ 17,000.90	Continuing	3/13/2023	Local Funds
\$ 23,840.00	Continuing	8/28/2023	Local Funds
\$ 17,000.90	Continuing	7/17/2023	Local Funds
\$ 29,062.25	Continuing	8/23/2004	Local Funds



\$ 19,805.68	Continuing	11/26/2018	Local Funds
\$ 22,456.39	Continuing	11/15/2004	Local Funds
\$ 25,317.19	Continuing	2/7/2005	Local Funds
\$ 20,335.82	Continuing	8/5/2019	Local Funds
\$ 23,516.67	Continuing	9/19/2005	Local Funds
\$ 26,505.85	Continuing	10/17/2016	Local Funds
\$ 20,335.82	Continuing	12/2/2013	Local Funds
\$ 22,456.39	Continuing	4/17/2007	Local Funds
\$ 17,480.08	Continuing	8/1/2022	Local Funds
\$ 20,335.82	Continuing	7/9/2018	Local Funds
\$ 21,396.10	Continuing	2/8/2016	Local Funds
\$ 23,516.67	Continuing	2/14/2011	Local Funds
\$ 23,516.67	Continuing	7/18/2011	Local Funds
\$ 17,000.90	Continuing	12/4/2023	Local Funds
\$ 20,335.82	Continuing	11/26/2018	Local Funds
\$ 31,803.16	Continuing	4/23/2012	Local Funds
\$ 17,694.64	Continuing	3/28/2022	Local Funds
\$ 22,986.53	Continuing	9/6/2005	Local Funds
\$ 17,000.90	Continuing	8/28/2023	Local Funds
\$ 22,456.39	Continuing	9/6/2005	Local Funds
\$ 17,000.90	Continuing	7/17/2023	Local Funds
\$ 31,731.58	Continuing	4/11/2011	Local Funds
\$ 20,865.96	Continuing	10/3/2016	Local Funds
\$ 22,456.39	Continuing	9/6/2005	Local Funds
\$ 17,000.90	Continuing	5/22/2023	Local Funds
\$ 17,000.90	Continuing	10/24/2022	Local Funds
\$ 18,745.39	Continuing	2/28/2022	Local Funds
\$ 22,456.39	Continuing	10/3/2005	Local Funds
\$ 17,000.90	Continuing	12/9/2019	Local Funds
\$ 22,986.53	Continuing	9/19/2005	Local Funds
\$ 23,560.48	Continuing	3/28/2011	Local Funds
\$ 22,986.53	Continuing	10/17/2005	Local Funds
\$ 22,986.53	Continuing	10/31/2005	Local Funds
\$ 17,480.08	Continuing	1/3/2023	Local Funds
\$ 23,516.67	Continuing	10/11/2011	Local Funds
\$ 18,917.64	Continuing	9/16/2019	Local Funds
\$ 19,805.68	Continuing	9/16/2019	Local Funds
\$ 23,516.67	Continuing	3/20/2007	Local Funds
\$ 21,396.10	Continuing	10/5/2015	Local Funds
\$ 24,731.62	Continuing	7/30/2001	Local Funds
\$ 20,865.96	Continuing	2/8/2016	Local Funds
\$ 22,986.53	Continuing	10/1/2012	Local Funds
\$ 22,456.39	Continuing	2/28/2011	Local Funds
\$ 17,000.90	Continuing	8/14/2023	Local Funds
\$ 17,480.08	Continuing	8/15/2022	Local Funds
\$ 19,275.53	Continuing	8/30/2021	Local Funds
\$ 18,745.39	Continuing	3/29/2021	Local Funds

\$ 18,745.39	Continuing	3/29/2021	Local Funds
\$ 23,840.00	Continuing	9/25/2023	Local Funds
\$ 22,456.39	Continuing	10/3/2005	Local Funds
\$ 23,560.48	Continuing	2/8/2016	Local Funds
\$ 27,230.14	Continuing	5/28/2019	Local Funds
\$ 17,000.90	Continuing	4/10/2023	Local Funds
\$ 22,005.51	Continuing	5/1/2005	Local Funds
\$ 23,175.46	Continuing	6/28/2004	Local Funds
\$ 27,700.04	Continuing	7/16/2012	Local Funds
\$ 18,745.39	Continuing	9/6/2017	Local Funds
\$ 24,138.00	Continuing	8/14/2023	Local Funds
\$ 26,820.00	Continuing	1/2/2024	Local Funds
\$ 19,275.53	Continuing	8/30/2021	Local Funds
\$ 23,060.13	Continuing	10/5/2015	Local Funds
\$ 17,000.90	Continuing	6/5/2023	Local Funds
\$ 17,000.90	Continuing	8/14/2023	Local Funds
\$ 17,000.90	Continuing	10/23/2023	Local Funds
\$ 17,000.90	Continuing	7/31/2023	Local Funds
\$ 21,396.10	Continuing	6/30/2014	Local Funds
\$ 23,516.67	Continuing	5/2/2005	Local Funds
\$ 17,480.08	Continuing	3/28/2022	Local Funds
\$ 21,313.56	Continuing	1/7/2019	Local Funds
\$ 25,160.94	Continuing	6/9/2008	Local Funds
\$ 17,000.90	Continuing	8/28/2023	Local Funds
\$ 19,759.19	Continuing	5/31/2016	Local Funds
\$ 31,886.00	Continuing	5/8/2023	Local Funds
\$ 24,536.16	Continuing	10/5/2015	Local Funds
\$ 34,103.45	Continuing	1/4/2021	Local Funds
\$ 17,000.90	Continuing	6/20/2023	Local Funds
\$ 17,000.90	Continuing	9/25/2023	Local Funds
\$ 21,396.10	Continuing	10/5/2015	Local Funds
\$ 24,146.05	Continuing	9/19/2005	Local Funds
\$ 17,000.90	Continuing	9/22/2008	Local Funds
\$ 17,000.90	Continuing	5/8/2023	Local Funds
\$ 18,745.39	Continuing	2/28/2022	Local Funds
\$ 36,979.12	Continuing	7/14/1997	Local Funds
\$ 17,000.90	Continuing	9/11/2023	Local Funds
\$ 17,000.90	Continuing	10/10/2023	Local Funds
\$ 17,000.90	Term	1/2/2024	Local Funds
\$ 17,000.90	Term	12/18/2023	Local Funds
\$ 17,000.90	Term	12/18/2023	Local Funds
\$ 17,000.90	Term	1/2/2024	Local Funds
\$ 17,000.90	Term	12/18/2023	Local Funds
\$ 17,000.90	Term	12/18/2023	Local Funds
\$ 17,000.90	Term	12/18/2023	Local Funds
\$ 17,000.90	Term	1/2/2024	Local Funds
\$ 17,000.90	Term	1/2/2024	Local Funds

\$ 17,000.90	Term		1/2/2024	Local Funds
\$ 17,000.90	Term		12/4/2023	Local Funds
\$ 17,000.90	Term		12/4/2023	Local Funds
\$ 30,944.32	Continuing	Candidate Selected		Local Funds
\$ 17,001.20	Term	Candidate Selected		Local Funds
\$ 17,001.20	Term		1/16/2024	Local Funds
\$ 17,051.80	Continuing		5/8/2023	Local Funds
\$ 18,142.72	Continuing		10/15/2019	Local Funds
\$ 20,386.54	Continuing		12/12/2016	Local Funds
\$ 22,041.51	Continuing		7/27/1992	Local Funds
\$ 21,037.37	Continuing		10/31/2016	Local Funds
\$ 24,291.53	Continuing		4/18/2005	Local Funds
\$ 18,688.18	Continuing		1/8/2018	Local Funds
\$ 20,324.55	Continuing		8/7/2006	Local Funds
\$ 20,324.55	Continuing		6/25/2007	Local Funds
\$ 15,960.88	Continuing		2/13/2023	Local Funds
\$ 17,051.80	Continuing		8/15/2022	Local Funds
\$ 15,960.88	Continuing		5/8/2023	Local Funds
\$ 21,297.70	Continuing		4/30/2018	Local Funds
\$ 15,960.88	Continuing		2/13/2023	Local Funds
\$ 18,688.18	Continuing		10/31/2016	Local Funds
\$ 22,989.87	Continuing		10/9/2001	Local Funds
\$ 17,597.26	Continuing		3/16/2020	Local Funds
\$ 23,132.43	Continuing		4/28/2018	Local Funds
\$ 28,460.92	Continuing		7/29/2013	Local Funds
\$ 39,415.57	Continuing		5/21/2012	Local Funds
\$ 34,540.29	Continuing		3/6/2017	Local Funds
\$ 34,540.29	Continuing		2/25/2013	Local Funds
\$ 34,540.29	Continuing		6/21/2022	Local Funds
\$ 17,180.30	Continuing		11/18/2013	Local Funds
\$ 39,415.57	Continuing		4/8/2013	Local Funds
\$ 47,680.00	Continuing		12/18/2023	Local Funds
\$ 21,330.54	Continuing		10/31/2016	Local Funds
\$ 39,415.57	Continuing		11/23/2009	Local Funds
\$ 39,415.57	Continuing		2/27/2012	Local Funds
\$ 27,854.95	Continuing		1/2/2024	Local Funds
\$ 47,420.14	Continuing		8/7/2006	Local Funds
\$ 39,415.57	Continuing		7/14/2014	Local Funds
\$ 14,780.80	Continuing		11/8/2021	Local Funds
\$ 39,415.57	Continuing		7/23/2018	Local Funds
\$ 78,076.00	Continuing		12/18/2023	Local Funds
\$ 39,415.57	Continuing		11/13/2018	Local Funds
\$ 16,712.14	Continuing		9/12/2022	Local Funds
\$ 25,112.27	Continuing		12/30/2013	Local Funds
\$ 39,415.57	Continuing		1/7/2019	Local Funds
\$ 29,299.96	Continuing		7/13/2015	Local Funds
\$ 35,921.52	Continuing		6/13/2016	Local Funds

\$ 35,600.87	Continuing	Interviewing	Local Funds
\$ 26,183.77	Continuing	Interviewing	Local Funds
\$ 26,183.77	Continuing	Interviewing	Local Funds
\$ 57,653.63	Continuing		11/13/2018 Local Funds
\$ 30,137.93	Continuing		1/21/2020 Local Funds
\$ 30,098.00	Continuing		10/10/2023 Local Funds
\$ 22,364.01	Continuing		5/9/2022 Local Funds
\$ 28,553.17	Continuing		2/17/1982 Local Funds
\$ 32,620.67	Continuing		10/1/2012 Local Funds
\$ 30,137.93	Continuing		5/9/2022 Local Funds
\$ 47,744.60	Continuing		6/24/2019 Local Funds
\$ 29,305.32	Continuing		7/31/2023 Local Funds
\$ 29,305.32	Continuing		5/22/2023 Local Funds
\$ 30,137.93	Continuing		4/27/2020 Local Funds
\$ 30,137.93	Continuing		3/13/2023 Local Funds
\$ 30,137.93	Continuing		12/19/2022 Local Funds
\$ 27,059.89	Continuing		4/2/2018 Local Funds
\$ 35,653.65	Continuing		6/3/2013 Local Funds
\$ 31,803.16	Continuing		6/8/2020 Local Funds
\$ 30,137.93	Continuing		6/11/2018 Local Funds
\$ 34,754.25	Continuing		9/5/2017 Local Funds
\$ 21,330.54	Continuing		11/26/2018 Local Funds
\$ 23,206.15	Continuing		2/25/2013 Local Funds
\$ 19,454.93	Continuing		6/21/2022 Local Funds
\$ 23,206.15	Continuing		8/31/2009 Local Funds
\$ 26,807.48	Continuing	Candidate Selected	Local Funds
\$ 21,667.88	Continuing	Candidate Selected	Local Funds
\$ 34,297.71	Continuing		10/28/2019 Local Funds
\$ 51,095.38	Continuing		6/15/2015 Local Funds
\$ 38,810.03	Continuing		3/30/2020 Local Funds
\$ 30,137.93	Continuing		9/12/2022 Local Funds
\$ 38,845.49	Continuing		5/16/2016 Local Funds
\$ 23,175.46	Continuing		2/11/1991 Local Funds
\$ 23,060.13	Continuing	OCFO position	Local Funds

Union	Employee Count
Fraternal Order of the Police Department of Youth Rehabilitation Services Labor Committee	246
American Federation of Government Employees - Local 383	44
American Federation of State, County and Municipal Employees - Local 2902	34
Doctors Council of the District of Columbia	1
District of Columbia Nurses Association	12

Collective Bargaining Agreement	Contact Person
FOP-DYRS Labor Committee (October 1, 2018 -September 30, 2021)	Regina Robinson
Master Agreement( Effective through September 30, 1995)	Kenneth Pitts
Master Agreement (Effective through September 30, 2010 )	Sonny Garibay
Working Conditions (Effective through 2009)	Vanessa Dixon
Compensation Unit 19 ( Effective through September 30, 2016)	Ed Smith
Compensation Unit 13 (October 1, 2017 – September 30, 2020)	Ed Smith

Title	Phone Number
Chair	(202) 576-8460
President	(202) 680-2617
Staff Representative	(202) 897-9133
Labor Representative	(202) 408-3373
Labor Representative	(202) 244-2705

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vmdixon@earthlink.net

esmith@dcna.org



# Department of Youth Rehabilitation Services FY2023

Agency Department of Youth Rehabilitation Services Agency Acronym DYRS Agency Code J20 Agency Glossary

To edit agency and POC information press your agency name (underlined and in blue above).

Agency Performance POCs Anderson Crenshaw Agency Budget POCs Fiscal Year 2023

Select Measures to highlight in PAR

## FY2023 Agency Accomplishments

Please add up to 3 Add Accomplishment agency accomplishments to be shared out in your Agency's Performance Accountability Report.

What is the accomplishment that your agency wants to highlight?	How did this accomplishment impact residents of DC?	How did this accomplishment impact your agency?
The Department of Youth Rehabilitation Services would like to highlight the successful establishment of the Juvenile Curfew Center. The Curfew Center was initiated in response to Mayor Bowser's pilot program designed to ensure that our District youth are provided with a safe space during after-hours (11:00 p.m.) until they can be reconnected with their families and/or support services.	The Curfew Center brings together a multi-agency approach to addressing both youth crime as well as the needs of young people and their families. Young people who are out past curfew and unsupervised by responsible adults are more likely to be both victims and perpetrators of crime. Our approach immediately notifies their caregivers of their child's whereabouts and requires them to take responsibility for their children. Additionally, youth who are experiencing abuse, neglect or are unhouseed are connected to the relevant agency who then provides the care or resources to address their challenges.	This accomplishment significantly impacted DYRS by increasing our awareness reinforcing our connections to our partner agencies, including MPD, CFSA, DHS and DBH. Those relationships have helped us develop a curfew model that holds youth and parents responsible without being punitive; gives youth and families access to resources; and we have been able to leverage those relationships into improved cross agency operations in other areas. An example is safety planning that is done jointly with MPD and victim services for victims of gun violence.

## 2023 Objectives

Objective Number	Strategic Objective	# of Measures	# of Operations	Add Key Performance Indicator
1	Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety.	5	3	Add Key Performance Indicator
2	Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety.	13	2	Add Key Performance Indicator
3	Create and maintain a highly efficient, transparent, and responsive District government.	16	1	Add Key Performance Indicator
<b>TOT</b>		<b>34</b>	<b>6</b>	

## 2023 Key Performance Indicators

Measure	Highlight in PAR	Directionality	Frequency of Reporting	FY2019 Actual	FY2020 Actual	FY2021 Actual Report	FY2022 Actual Report	FY 2023 Target Report	FY 2023 Quarter 1	FY 2023 Quarter 2	FY 2023 Quarter 3	FY 2023 Quarter 4	FY 2023 Report	Was 202 KPI Met?
1 - Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety. (5 Measure rec														
Rate of youth-on-staff assaults at Youth Services Center per 1,000 bed nights	<input type="checkbox"/>	Down is Better	Quarterly	10.6	6.6	3.5	3.9	5	7.8	15.7	9.2	5.3	9.9	Unmet
Rate of youth-on-staff assaults at New Beginnings per 1,000 bed nights	<input type="checkbox"/>	Down is Better	Quarterly	4.9	5.5	3.7	8.1	5	2	5.5	2.8	5.8	4	Met
Rate of injuries to youth as a result of assaults at the Youth Services Center per 1,000 bed nights	<input type="checkbox"/>	Down is Better	Quarterly	10.5	5.2	2.3	2.6	7	5.5	8.9	4.7	6.8	6.5	Met
Percent of direct care staff in full compliance with training requirements	<input type="checkbox"/>	Up is Better	Annually	93.9%	94.9%	98.9%	92.2%	90%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	93%	Met
Rate of injuries to youth as a result of assaults at New Beginnings per 1,000 bed nights	<input type="checkbox"/>	Down is Better	Quarterly	2.7	4.4	4.3	5.7	7	2	3.5	4.7	4	3.5	Met

Measure	Highlight in PAR	Directionality	Frequency of Reporting	FY2019 Actual	FY2020 Actual	FY2021 Actual Report	FY2022 Actual Report	FY 2023 Target Report	FY 2023 Quarter 1	FY 2023 Quarter 2	FY 2023 Quarter 3	FY 2023 Quarter 4	FY 2023 Report	Was 202 KPI Met?
<b>2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (7</b>														
Percent of committed youth not re-arrested	<input checked="" type="checkbox"/>	Up is Better	Quarterly	71.4%	71.4%	92.7%	94.3%	75%	96.9%	97.1%	97.9%	95.2%	96.8%	Met
Percent of committed youth placed in out-of-state facilities	<input type="checkbox"/>	Down is Better	Quarterly	10.2%	8.5%	9.3%	11.7%	15%	21.1%	9.1%	9.4%	8%	11.6%	Met
Percent of committed youth placed in the community	<input type="checkbox"/>	Up is Better	Quarterly	55.8%	53.2%	39.1%	42%	55%	28.3%	32.2%	24.2%	21.4%	26.4%	Unmet
Percent of newly committed youth that undergo a complete case planning process within 90 days of their commitment start date	<input type="checkbox"/>	Up is Better	Annually	84.8%	89%	93.3%	92.5%	80%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	45.3%	Unmet
% of youth whose family is engaged in Team Decision Making Meetings (TDM)	<input type="checkbox"/>	Up is Better	Quarterly	75.8%	81.8%	86.4%	81.6%	70%	51.3%	75%	84.6%	97.2%	73.5%	Met
% of youth with a job or enrolled in school or training at commitment expiration	<input type="checkbox"/>	Up is Better	Quarterly	New in 2020	69.5%	80%	49%	80%	81.3%	83.3%	72.7%	70.6%	76.8%	Nearly Met
Average daily population of youth on abscondence for more than 24 hours	<input type="checkbox"/>	Down is Better	Quarterly	11.1	11	4.4	4.6	15	4.3	2.4	3.6	5.6	4	Met
<b>3 - Create and maintain a highly efficient, transparent, and responsive District government. (5 Measure records)</b>														
Percent of new hires that are District residents	<input type="checkbox"/>	Neutral	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Annual Measure	Annual Measure	Annual Measure	Annual Measure	48.7%	New in 2023
Percent of new hires that are District resident graduates	<input type="checkbox"/>	Neutral	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Annual Measure	Annual Measure	Annual Measure	Annual Measure	25.9%	New in 2023
Percent of employees that are District residents	<input type="checkbox"/>	Neutral	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Annual Measure	Annual Measure	Annual Measure	Annual Measure	42%	New in 2023
Percent of agency staff who were employed as Management Supervisory Service (MSS) employees prior to 4/1 of the fiscal year that had completed an Advancing Racial Equity (AE204) training facilitated by ORE within the past two years.	<input type="checkbox"/>	Neutral	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Annual Measure	Annual Measure	Annual Measure	Annual Measure	Needs Data Update	New in 2023
Percent of required contractor evaluations submitted to the Office of Contracting and	<input type="checkbox"/>	Neutral	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0%	New in 2023

Measure	Highlight in PAR	Directionality	Frequency of Reporting	FY2019 Actual	FY2020 Actual	FY2021 Actual Report	FY2022 Actual Report	FY 2023 Target Report	FY 2023 Quarter 1	FY 2023 Quarter 2	FY 2023 Quarter 3	FY 2023 Quarter 4	FY 2023 Report	Was 202 KPI Met?
Procurement on time.														

## 2023 Operations

Operations Header	Operations Title	Operations Description	Type of Operations	Add Workload Measure	Add Strategic Initiative
<b>1 - Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety. (3 Activity records)</b>					
YOUTH DEVELOPMENT SERVICES	Intake and assessment	Conduct assessments and screens at the intake of a young person at the Youth Services Center to inform placement and service delivery decisions.	Daily Service	Add Workload Measure	Add Strategic Initiative
YOUTH DEVELOPMENT SERVICES	Ensure safety of facilities	Monitor and supervise young people held at secure facilities.	Daily Service	Add Workload Measure	Add Strategic Initiative
YOUTH DEVELOPMENT SERVICES	Deliver appropriate services	Prepare young people in facilities to succeed in the community.	Daily Service	Add Workload Measure	Add Strategic Initiative
<b>2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (2 Activity records)</b>					
YOUTH DEVELOPMENT SERVICES	Case planning and management	Organize and monitor services, supports, and opportunities that respond to a young person's needs in alignment with positive youth development.	Daily Service	Add Workload Measure	Add Strategic Initiative
YOUTH DEVELOPMENT SERVICES	Service, support, and opportunity provision	Connect youth and, as needed, their families, to services, supports, and opportunities to help them succeed.	Daily Service	Add Workload Measure	Add Strategic Initiative
<b>3 - Create and maintain a highly efficient, transparent, and responsive District government. (1 Activity)</b>					
AGENCY MANAGEMENT/PERSONNEL	Employee Recruitment and Retention	This relates to the agency's strategic recruitment and retention of agency personnel.	Key Project	Add Workload Measure	Add Strategic Initiative

## 2023 Workload Measures

Measure	New Measure/Benchmark Year	Highlight in PAR	Frequency of Reporting	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY 2023 Quarter 1	FY 2023 Quarter 2	FY 2023 Quarter 3	FY 2023 Quarter 4	FY 2023 Report
<b>1 - Deliver appropriate services (4 Measure records)</b>											
Average daily engagement in positive youth development programming at Youth Service Centers	<input type="checkbox"/>	<input type="checkbox"/>	Annually	0.6	0.1	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2
Average daily engagement in positive youth development programming at New Beginnings	<input type="checkbox"/>	<input type="checkbox"/>	Annually	0.2	0.1	0.2	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0.8
Cost of secure placement per day	<input type="checkbox"/>	<input type="checkbox"/>	Annually	\$127,116.06	\$129,812.78	\$130,701.80	Annual Measure	Annual Measure	Annual Measure	Annual Measure	\$146,909.83
Average daily population of non-committed youth in alternative to detention placements	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	16.1	10.4	19	19.6	24.6	30.2	29.1	25.9
<b>1 - Ensure safety of facilities (3 Measure records)</b>											
Average daily population at the Youth Services Center	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	43.8	56.5	53.6	52.7	55.7	81.4	86.7	69.1
Average daily ratio of direct care staff to youth	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	3.5	2.6	2.4	3	2	1.4	1.5	2
Average daily population at New Beginnings	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	31.4	38.1	28.6	47.5	48	46.4	52.2	48.5
<b>1 - Intake and assessment (1 Measure)</b>											
Average number of daily admissions to the Youth Services Center	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	5.6	3.6	4.2	5	5	6	6.1	22.1
<b>2 - Case planning and management (2 Measure records)</b>											
Average caseload	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	9.5	8.7	7.7	8	9.2	10.9	12.2	40.3
Average length of commitment	<input type="checkbox"/>	<input type="checkbox"/>	Annually	757.2	695.8	719.9	Annual Measure	Annual Measure	Annual Measure	Annual Measure	662
<b>2 - Service, support, and opportunity provision (1 Measure)</b>											
Average number of hours youth in the community participated in positive youth development services.	<input type="checkbox"/>	<input type="checkbox"/>	Quarterly	0.5	0.5	0.4	0.8	0.7	0.8	0.8	3.2

2023 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Is this Initiative focused on Wards 7 and/or 8?	Does this initiative support the Resilient DC Strategy?	Is this initiative related to an American Rescue Plan Act (ARPA) enhancement?	Is this initiative focused on enhancing racial equity?	Add Initiative Update
<b>Employee Recruitment and Retention (2 Strategic Initiative records)</b>							
Training Enhancements	Direct support training for DYRS staff and contracted providers on trauma-informed care	09-30-2025	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year.	09-30-2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Add Initiative Update
<b>Service, support, and opportunity provision (1 Strategic Initiative)</b>							
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	Giving that most of our youth are racial minorities, our Restorative Justice team will deliver a trauma-informed, therapeutic, horticulture curriculum. In conjunction with the Restorative Justice Initiative, the program affords youth opportunities to rebuild community trust and heal and restore collectively. Restorative Justice will implement a community transition component to this programming which will allow youth to continue structured therapeutic activities while transitioning into the community. The program builds foundations of accountability, competency, and holistic approaches that merge therapy and healing through Restorative Justice. 100% identify as racial minorities, which is in line with the District's initiative to promote racially equitable outcomes. This effort will be led by our Behavioral Health Division but focus on every area of the agency, including staff development.	09-30-2025	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Add Initiative Update

2023 Initiative Updates

Add Current Quarter Initiative Updates

Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
<b>Behavioral Health &amp; Wellness &amp; Restorative Justice: Horticulture in the community (4 Initiative Update records)</b>						
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	We are currently in a holding pattern with this initiative, as the contract with the horticulture therapist vendor who partners with the Restorative Justice team has yet to be executed for this fiscal year. Additionally because it is the winter season, the outdoor maintenance portion of the program that the RJ team has typical maintained in absence of the horticulture therapist is out of season.	0-24%	Low	Demonstrable		Q1
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	We are currently in a holding pattern with this initiative, as the contract with the horticulture therapist vendor who partners with the Restorative Justice team has yet to be executed for this fiscal year.	0-24%	Low	None		Q2
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	We are currently in a holding pattern with this initiative, as the contract with the horticulture therapist vendor who partners with the Restorative Justice team has yet to be executed for this fiscal year.	0-24%	Low	None		Q3
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	The Restorative Justice (RJ) team has begun to establish an internal horticulture program that focuses on the RJ pillars while we await the re-establishment of the RJ therapeutic (clinical) horticulture program contract.	25-49%		Incremental		Q4
<b>Comply with National Health Standards for Health and Mental Health Services (4 Initiative Update records)</b>						
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year.	75-99%	Medium	Transformative		Q1
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year. Additionally, both Health Services Administration Leaders were selected to serve on national committees for the NCCHC.	75-99%	High	Transformative		Q2
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year. Additionally, both Health Services Administration Leaders were selected to serve on national committees for the NCCHC. We are currently preparing for our site reaccreditation visit which will occur during Quarter 4.	75-99%	High	Transformative		Q3
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year. Additionally, both Health Services Administration Leaders were selected to serve on national committees for the NCCHC. We are had our site reaccreditation visit during Quarter 4 and were successfully reaccredited at NBYDC and have achieved provisional reaccreditation at the YSC. We will have the identified concerns addressed prior to the end of FY24Qtr. 1 which will result in full reaccreditation at the YSC.	75-99%		Transformative		Q4
<b>Training Enhancements (3 Initiative Update records)</b>						



# **DEPARTMENT OF YOUTH REHABILITATION SERVICES**

## **FY 2023 PERFORMANCE ACCOUNTABILITY REPORT**

**JANUARY 16, 2024**

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# 1 DEPARTMENT OF YOUTH REHABILITATION SERVICES

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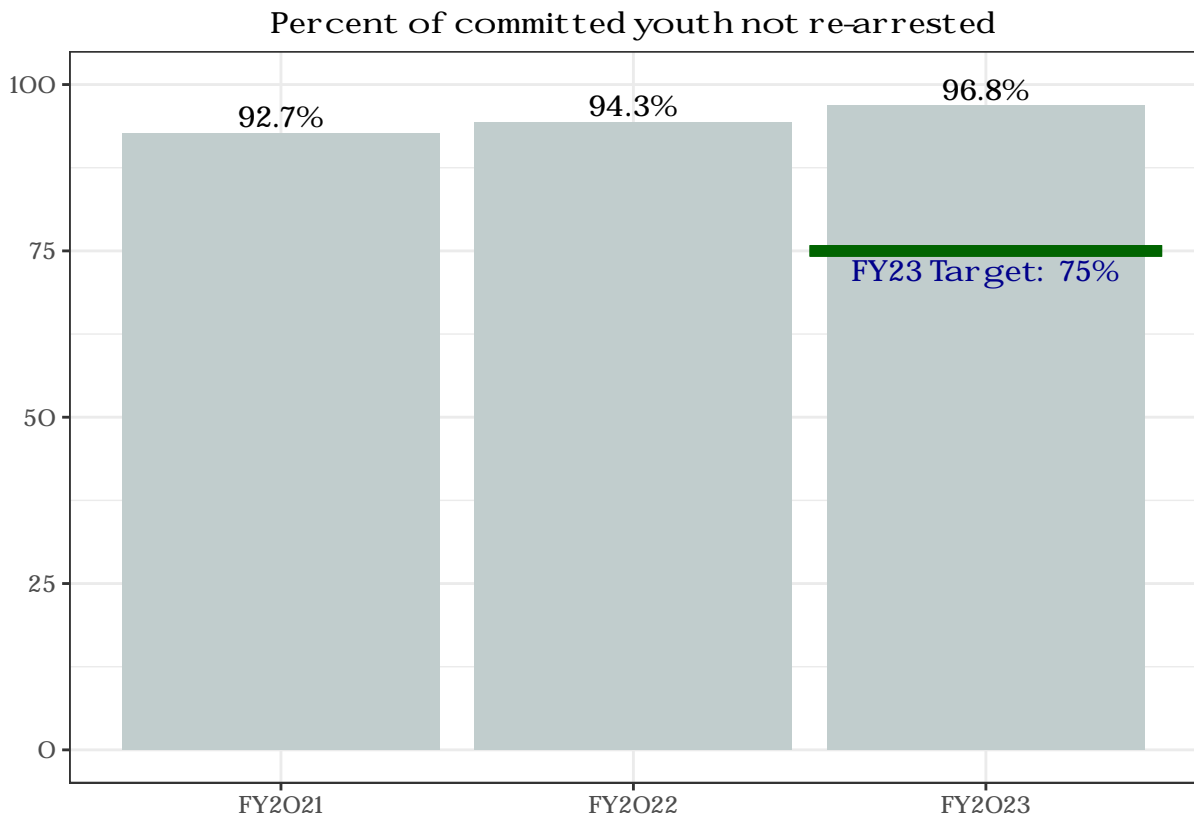
*Mission:* The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most home-like environment consistent with public safety.

*Services:* The DC Department of Youth Rehabilitation Services is the local juvenile justice agency responsible for providing safe and stable secure residential and community-based programs to court-involved youth. Programming targeting committed youth is designed to expand opportunities to youth so that they can become more productive citizens and to reduce delinquent behavior. In addition, DYRS provides secure detention and effective detention alternative programs to youth who are placed under the custody of the D.C. Superior Court's Division of Social Services.



## 2 2023 ACCOMPLISHMENTS

Accomplishment	Impact on Agency	Impact on Residents
The Department of Youth Rehabilitation Services would like to highlight the successful establishment of the Juvenile Curfew Center. The Curfew Center was initiated in response to Mayor Bowser's pilot program designed to ensure that our District youth are provided with a safe space during after-hours (11:00 p.m.) until they can be reconnected with their families and/or support services.	This accomplishment significantly impacted DYRS by increasing our awareness reinforcing our connections to our partner agencies, including MPD, CFSA, DHS and DBH. Those relationships have helped us develop a curfew model that holds youth and parents responsible without being punitive; gives youth and families access to resources; and we have been able to leverage those relationships into improved cross agency operations in other areas. An example is safety planning that is done jointly with MPD and victim services for victims of gun violence.	The Curfew Center brings together a multi-agency approach to addressing both youth crime as well as the needs of young people and their families. Young people who are out past curfew and unsupervised by responsible adults are more likely to be both victims and perpetrators of crime. Our approach immediately notifies their caregivers of their child's whereabouts and requires them to take responsibility for their children. Additionally, youth who are experiencing abuse, neglect or are unhoused are connected to the relevant agency who then provides the care or resources to address their challenges.





### 3 2023 OBJECTIVES

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#### Strategic Objective

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Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety.

Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety.

Create and maintain a highly efficient, transparent, and responsive District government.

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## 4 2023 OPERATIONS

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Operation Title	Operation Description
<b>Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety.</b>	
Intake and assessment: Daily Service	Conduct assessments and screens at the intake of a young person at the Youth Services Center to inform placement and service delivery decisions.
Ensure safety of facilities: Daily Service	Monitor and supervise young people held at secure facilities.
Deliver appropriate services: Daily Service	Prepare young people in facilities to succeed in the community.
<b>Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety.</b>	
Case planning and management: Daily Service	Organize and monitor services, supports, and opportunities that respond to a young person's needs in alignment with positive youth development.
Service, support, and opportunity provision: Daily Service	Connect youth and, as needed, their families, to services, supports, and opportunities to help them succeed.
<b>Create and maintain a highly efficient, transparent, and responsive District government.</b>	
Employee Recruitment and Retention: Key Project	This relates to the agency's strategic recruitment and retention of agency personnel.

## 5 2023 STRATEGIC INITIATIVES

In FY 2023, Department of Youth Rehabilitation Services had 3 Strategic Initiatives and completed 0%.

Title	Description	Update
Behavioral Health & Wellness & Restorative Justice: Horticulture in the community	Giving that most of our youth are racial minorities, our Restorative Justice team will deliver a trauma-informed, therapeutic, horticulture curriculum. In conjunction with the Restorative Justice Initiative, the program affords youth opportunities to rebuild community trust and heal and restore collectively. Restorative Justice will implement a community transition component to this programming which will allow youth to continue structured therapeutic activities while transitioning into the community. The program builds foundations of accountability, competency, and holistic approaches that merge therapy and healing through Restorative Justice. 100% identify as racial minorities, which is in line with the District's initiative to promote racially equitable outcomes. This effort will be led by our Behavioral Health Division but focus on every area of the agency, including staff development.	Completed to date: 25-49% The Restorative Justice (RJ) team has begun to establish an internal horticulture program that focuses on the RJ pillars while we await the re-establishment of the RJ therapeutic (clinical) horticulture program contract. The agency experienced several delays in the execution of the contract with the horticulture therapist during FY23. A review of program contract renewal for FY24 is pending.
Training Enhancements	Direct support training for DYRS staff and contracted providers on trauma-informed care	Completed to date: 75-99% DYRS will continue to provide its employees and contracted providers trauma informed trainings to meet the needs of our youth.

Comply with National Health Standards for Health and Mental Health Services

DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year.

Completed to date: 75-99%  
DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year. Additionally, both Health Services Administration Leaders were selected to serve on national committees for the NCCHC. We are had our site reaccreditation visit during Quarter 4 and were successfully reaccredited at NBYDC and have achieved provisional reaccreditation at the YSC. We will have the identified concerns addressed prior to the end of FY24Qtr. 1 which will result in full reaccreditation at the YSC.  
Our agency successfully achieved reaccreditation for our New Beginnings Facility (NBYDC) and provisional reaccreditation for our Youth Services Center facility (YSC). Concerns that delayed full reaccreditation for the YSC facility will be addressed and reassessed for accreditation prior to the end of FY24 Q1.

## 6 2023 KEY PERFORMANCE INDICATORS AND WORKLOAD MEASURES

### Key Performance Indicators

Measure	Directionality	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023	FY 2023 Target	Was 2023 KPI Met?	Explanation of Unmet KPI
<b>Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety.</b>											
Rate of youth-on-staff assaults at Youth Services Center per 1,000 bed nights	Down is Better	3.5	3.9	7.8	15.7	9.2	5.3	9.9	5	Unmet	Many of these youth were rejected from previous placements and return to our care more aggravated and aggressive. Delays in these placement acceptances has contributed to our high population and further increasing the likelihood of incidents. Many of our youth-on-staff incidents occur because of short-tenured direct care personnel that have limited de-escalation skills. The staff shortages and staff burn-out are contributing factors to the increase in assaults noted.
Rate of youth-on-staff assaults at New Beginnings per 1,000 bed nights	Down is Better	3.7	8.1	2	5.5	2.8	5.8	4	5	Met	
Rate of injuries to youth as a result of assaults at the Youth Services Center per 1,000 bed nights	Down is Better	2.3	2.6	5.5	8.9	4.7	6.8	6.5	7	Met	
Percent of direct care staff in full compliance with training requirements	Up is Better	98.9%	92.2%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	93%	90%	Met	
Rate of injuries to youth as a result of assaults at New Beginnings per 1,000 bed nights	Down is Better	4.3	5.7	2	3.5	4.7	4	3.5	7	Met	
<b>Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety.</b>											
Percent of committed youth not re-arrested	Up is Better	92.7%	94.3%	96.9%	97.1%	97.9%	95.2%	96.8%	75%	Met	
Percent of committed youth placed in out-of-state facilities	Down is Better	9.3%	11.7%	21.1%	9.1%	9.4%	8%	11.6%	15%	Met	

Key Performance Indicators (continued)

Measure	Directionality	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023	FY 2023 Target	Was 2023 KPI Met?	Explanation of Unmet KPI
Percent of committed youth placed in the community	Up is Better	39.1%	42%	28.3%	32.2%	24.2%	21.4%	26.4%	55%	Unmet	Community Placements: We have recognized an increased trend in high-level offense types, indicating that most youth require a more structured placement and supervision. As a result, we will be reviewing our historical benchmark of 50% community placement and implementing a benchmark that is in accordance with our current trends in our youth population.
Percent of newly committed youth that undergo a complete case planning process within 90 days of their commitment start date	Up is Better	93.3%	92.5%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	45.3%	80%	Unmet	In FY23 DYRS began the full implementation of a new assessment tool. As the tool has rolled out, DYRS has observed that while assessments are being completed, there have been some challenges with effective and complete utilization of the assessment results. DYRS is developing additional training on the timely utilization of assessment results in case plan development as part of a team decision making process.
% of youth whose family is engaged in Team Decision Making Meetings (TDM)	Up is Better	86.4%	81.6%	51.3%	75%	84.6%	97.2%	73.5%	70%	Met	

Key Performance Indicators (continued)

Measure	Directionality	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023	FY 2023 Target	Was 2023 KPI Met?	Explanation of Unmet KPI
% of youth with a job or enrolled in school or training at commitment expiration	Up is Better	80%	49%	81.3%	83.3%	72.7%	70.6%	76.8%	80%	Nearly Met	We maintain that all committed youth are enrolled in school or a GED program while committed, however, some youth close out their commitments from secure placements or while in abscondence which can affects this outcome. Some youth have been rearrested and detained in other jurisdictions which makes it impossible for the agency to get the youth enrolled in programming. The agency has also seen an increase in the number of youths exiting commitment having obtained their High school Diploma/ GED and exploring educational and career options when they return to the community. The workforce development and education teams work collaboratively to provide a variety of opportunities for youth to have their educational needs and career goals met. Even in post commitment, youth still have access to workforce development, career exploration, AC programming and supportive services from the post commitment team and credible messengers.
Average number of trainings attended by BBDC Credible Messengers	Up is Better	New in 2022	3	No data available	No data available	No data available	No data available	No data available	2	Unmet	
Percentage of BBDC Credible Messenger weekly summaries submitted on time	Up is Better	New in 2022	93.3%	No data available	No data available	No data available	No data available	No data available	100%		

Key Performance Indicators (continued)

Measure	Directionality	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023	FY 2023 Target	Was 2023 KPI Met?	Explanation of Unmet KPI
Average number of community meetings and engagements attended by BBDC representatives	Up is Better	New in 2022	13.5	No data available	No data available	No data available	No data available	No data available	10	Unmet	
Average daily population of youth on abscondence for more than 24 hours	Down is Better	4.4	4.6	4.3	2.4	3.6	5.6	4	15	Met	
Percent of grants fully monitored, of those grants executed in their first month and completed on time. (Fully = 2 for mini grants with multiple dates, 1 for mini grants with one date, and 2 per month for large grants).	Up is Better	New in 2023	New in 2023	No data available	68	90	95	253	New in 2023	New in 2023	
Percent of monthly Building Blocks DC grantee convening sessions attracting at least 30 attendees.	Up is Better	New in 2023	New in 2023	0	85	85	100	270	New in 2023	New in 2023	
Number of workers enrolled in Credible Messengers program	Up is Better	New in 2023	New in 2023	6	6	6	5	23	New in 2023	New in 2023	



Workload Measures

Measure	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023
<b>Deliver appropriate services</b>							
Cost of secure placement per day	\$129,812.78	\$130,701.80	Annual Measure	Annual Measure	Annual Measure	Annual Measure	\$146,909.83
Average daily population of non-committed youth in alternative to detention placements	10.4	19	19.6	24.6	30.2	29.1	25.9
Average daily engagement in positive youth development programming at New Beginnings	0.1	0.2	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0.8
Average daily engagement in positive youth development programming at Youth Service Centers	0.1	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2
<b>Ensure safety of facilities</b>							
Average daily ratio of direct care staff to youth	2.6	2.4	3	2	1.4	1.5	2
Average daily population at New Beginnings	38.1	28.6	47.5	48	46.4	52.2	48.5
Average daily population at the Youth Services Center	56.5	53.6	52.7	55.7	81.4	86.7	69.1
<b>Intake and assessment</b>							
Average number of daily admissions to the Youth Services Center	3.6	4.2	5	5	6	6.1	22.1
<b>Case planning and management</b>							
Average length of commitment	695.8	719.9	Annual Measure	Annual Measure	Annual Measure	Annual Measure	662
Average caseload	8.7	7.7	8	9.2	10.9	12.2	40.3
<b>Service, support, and opportunity provision</b>							
Number of mini grants.	New in 2023	New in 2023	0	25	29	0	54
Number of large grants	New in 2023	New in 2023	0	0	0	0	0
Number of Neighborhood microgrants to community members to support community-based efforts in Building Blocks DC neighborhoods	New in 2022	Not Available	No data available	No data available	No data available	No data available	No data available
Number of neighborhood grants to community-based organizations to support neighborhood action plans and other community-based efforts in Building Blocks DC neighborhoods	New in 2022	35	No data available	No data available	No data available	No data available	No data available

Workload Measures (continued)

Measure	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023
Average number of hours youth in the community participated in positive youth development services.	0.5	0.4	0.8	0.7	0.8	0.8	3.2
<b>Employee Recruitment and Retention</b>							
Number of training days attended by OGVP Credible Messengers	New in 2023	New in 2023	13	29	10	9	61



GOVERNMENT OF THE DISTRICT OF COLUMBIA  
**DEPARTMENT OF YOUTH REHABILITATION SERVICES**



# DYRS' Path to Racial Equity

Presented by: RET



# GOVERNMENT OF THE DISTRICT OF COLUMBIA DEPARTMENT OF YOUTH REHABILITATION SERVICES

## **DYRS Racial Equity Vision Statement**

The Department of Youth Rehabilitation Services strives to ensure that all youth and families we serve have equitable access to resources that promote social-emotional and physical well-being, safety, and educational and vocational achievements.

We focus on being an agency where the culture and commitment created by our diverse staff promotes a safe, structured, stable, and supportive environment for youth, families, and staff, regardless of race and socioeconomic status, free of racism, violence, and other systems of oppression.



GOVERNMENT OF THE DISTRICT OF COLUMBIA  
**DEPARTMENT OF YOUTH REHABILITATION SERVICES**

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