

DISTRICT OF COLUMBIA

OFFICE OF CAMPAIGN FINANCE



AGENCY RESPONSES TO QUESTIONS OF THE

Committee on Executive Administration and Labor

of the

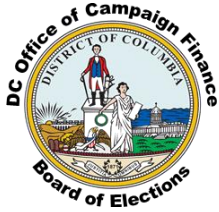
Council of the District of Columbia

on the

FY24 Performance of the Office of Campaign Finance

Submitted

February 12, 2025



OFFICE OF CAMPAIGN FINANCE
DISTRICT OF COLUMBIA BOARD OF ELECTIONS
1015 HALF STREET, SE, SUITE 775 | WASHINGTON, D.C. 20003 | (202) 671-0547

February 12, 2025

The Honorable Anita Bonds
At-Large Member of the Council of the District of Columbia
Chairperson, The Committee on Executive Administration and Labor
The John A. Wilson Building
1350 Pennsylvania Avenue, NW
Washington, D.C. 20004

Dear Chairperson Bonds:

This is to submit on behalf of the Office of Campaign Finance (OCF), the enclosed Responses to your Questions regarding the performance of the Agency during Fiscal Year 2024.

If you require additional information, please let me know.

Respectfully,

Cecily E. Collier-Montgomery

Cecily E. Collier-Montgomery
Director

Enclosure

Responses to Performance Oversight Pre-Hearing Questions: The Office of Campaign Finance

February 12, 2025

I. STANDARD QUESTIONS

- 1. Please provide a current organizational chart for the agency, including the number of vacant, frozen, and filled positions in each division or subdivision. Include the names and titles of all senior personnel and note the date the information was collected on the Chart.**
 - a. Please provide the number of Divisions or bureaus within your agency, the number of staff in each division, the lead personnel of each division and their contact information, and the lead personnel's tenure in that division.**

RESPONSE:

The Office of Campaign Finance (OCF) is organized into four major divisions which operate under the direction of the Office of the Director (5 Assigned Positions): the Office of the General Counsel (OGC) (6 Assigned Positions); the Reports Analysis and Audit Division (RAAD) (6 Assigned Positions); the Public Information and Records Management Division (PIRM) (5 Assigned Positions); and the Fair Elections Program Division (FEP) (16 Assigned Positions). The current Organizational Structure and Staffing Chart (February 2025), and Organizational Charts for each OCF Division (February 2025) are attached. **See Attachment A.** The Office of Campaign Finance Functional Organizational Chart (February 2025) is attached and provides a breakdown of the responsibilities of each OCF Division. **See Attachment B.** The OCF currently has thirty-eight (38) continuing full-time positions, two (2) of which are currently vacant. The names and contact information of the lead personnel for each of the Divisions of the Office of Campaign Finance follows:

- (1) Office of the Director** – Cecily E. Collier-Montgomery, Director, cecily.collier-montgomery@dc.gov, (202) 671-0540; S. Wesley Williams, Operations and Policy Officer, wesleyw.williams@dc.gov, (202) 671-0551 (Three (3) Years in Position); and Deloris Ramsey, Training Officer, deloris.ramsey3@dc.gov, (202) 671- 0552 (Eleven (11) Years in Position).

- (2) Office of the General Counsel - William O. Sanford, the General Counsel, william.sanford@dc.gov, (202) 671-0549 (Eleven (11) Years in Position).
- (3) Public Information and Records Management Division – Kamill Key, PIRM Manager, kamill.key@dc.gov (202) 671-0543 (One (1) Year in Position).
- (4) Records Analysis and Audit Division – Renee Rollins, the RAAD Manager, renee.coleman@dc.gov, (202) 671-0546 (Twenty (20) Years in Position).
- (5) Fair Elections Program Division – Erick Jackson, the FEP Manager, erick.jackson@dc.gov, (202) 671- 0550 (Seven (7) Years in Position).

b. Please provide an explanation of the roles and responsibilities of each division and subdivision.

The Office of the Director is responsible for planning, directing, and coordinating the administrative operations of the District of Columbia Board of Elections (the “Board”) pertaining to the Campaign Finance Act of 2011, as amended, and for the administration of the Fair Elections Amendment Act of 2018, D.C. Law 22-94, effective May 5, 2018, and applicable November 7, 2018, as amended. The Director establishes policy and institutes clear directives to ensure the reasonable enforcement and administration of the Campaign Finance Laws.

The Office of the Director issues interpretative opinions; initiates investigations and informal hearings on violations of the Campaign Finance Act, as amended, and issues final decisions and imposes fines, where appropriate; and plans, directs, and coordinates the overall programs, as well as the administrative and legal functions of the Agency, and the educational outreach services. The administrative function of the Office of the Director includes budgeting, managing the Fair Elections Fund, procurement, personnel, and overseeing the administration of the OCF Website and Social Media Accounts, the Electronic Filing and Disclosure System, and the preparation of post-election reports, including the Biennial Report and the overview of the Fair Elections Program.

By way of background, the “Fair Elections Amendment Act of 2018” (the “Fair Elections Act”) dramatically changed the mode of financing campaign operations in the District of Columbia by offering candidates for elective office, except for candidates for the Office of Member of an

Advisory Neighborhood Commission, the opportunity to qualify for the public funding of their political campaigns. The Fair Elections Act establishes the Fair Elections Program (the “Program”) within the Office of Campaign Finance and charges the Agency with the responsibility to administer the laws and regulations governing the Program; to promulgate procedures to govern the audit and verification of qualified small dollar contributions for compliance with the requirements of the Program; to authorize the payment of base amount and matching payments from the Fair Elections Fund, and to oversee the remission of funds; and to review and evaluate the Program following each election cycle, and submit reports to the Mayor, the Council, and to the public concerning the status of the Program and its effect on campaigns. The Fair Elections Fund is a special non-lapsing fund created solely for the distribution of payments to candidates who qualify to participate in the Program, and for the costs of administering the Fair Elections Program.

The Fair Elections Program is voluntary, and prescribes distinct contribution limits, expenditure prohibitions, and reporting requirements. The regulation of the financial operations of those candidates who do not elect to participate in the Program remains subject to the existing reporting requirements of the Campaign Finance Act.

The Office of the General Counsel (OGC) is responsible for enforcement through directing investigations, conducting hearings, and rendering recommendations for decisions on charges of violations of the Campaign Finance Act, as amended. The Office of the General Counsel prepares draft regulations, recommends legislative changes, reviews OCF Forms for changes, administers the Freedom of Information Act (FOIA), and interprets the Campaign Finance Act for appropriate application. This Office is also responsible for promoting through educational outreach (training seminars and mandatory entrance conferences) voluntary compliance for all filings, registrations, and activity requirements mandated by the Act.

The Reports Analysis and Audit Division (RAAD) is responsible for performing the audit analysis and review of all financial reports and other documents filed with the Agency in the Traditional Campaign Finance Program. The Division conducts field audits and investigations based upon deficiencies and conditions noted during the Desk Reviews of the Reports of Receipts and Expenditures filed with the Agency. The Division conducts periodic field audits

and compiles statistical reports and summaries for all Reports of Receipts and Expenditures submitted by candidates, committees, and the Constituent Services and Statehood Fund Programs. This program area is the primary generator of compliance actions through audits and the monitoring of the financial disclosure of the financial operations of the Constituent Services and Statehood Fund Programs; the candidates and principal campaign committees in the Traditional Campaign Finance Program; the political action committees; and the independent expenditure committees.

The Public Information and Records Management Division (PIRM) is responsible for providing public information online at the OCF Website and onsite in the OCF Offices; managing the registration of candidates and committees in the Traditional Campaign Finance Program and in the Fair Elections Program, and of the Constituent Service and Statehood Fund Programs; managing the electronic online filing of financial reports, the data entry of paper submissions, and the online disclosure of information submitted by filers pursuant to the Campaign Finance Act within 24 hours of filing in a sortable and searchable format at the OCF Website; making all reports and statements available for public inspection within forty-eight hours of receipt as statutorily mandated; administering the records management and retention programs; and compiling information for listings and reports published in the Biennial Report. The Division conducts the Filer Pre-Notification and Failure to File Programs for all registrants in the OCF Programs.

The Fair Elections Program Division is responsible for the verification of the contribution reports and other documents received in the Office from candidates participating in the Fair Elections Program or seeking certification in the Program. The Division makes recommendations for the certification of candidates into the Fair Elections Program and the disbursement of Base Amount and Matching Payments; initiates referrals to the OGC for non-compliance actions and responds to appeals from Agency actions before the Board of Elections; conducts post-election full field audits of the campaign operations of participating candidates at the submission of their final financial reports; coordinates educational outreach for participating candidates and candidates seeking certification, and the public; coordinates the Debate Program; collects data from financial reports for post-election reports; and manages the remission of funds.

- c. Please provide a narrative explanation of any changes to the organizational chart made during the previous year.**

RESPONSE:

There were no changes made to the organization of the Agency captured by the attached Chart during Fiscal Year 2024.

- 2. Please provide a current Schedule A for the agency which identifies each position by program and activity, with the employee's title/position, salary, fringe benefits, residency status, and length of time with the agency. Please note the date the information was collected. The Schedule A should also indicate if the position is continuing / term / temporary / contract or if it is vacant or frozen. Please separate salary and fringe and indicate whether the position must be filled to comply with federal or local law.**

RESPONSE:

The complete and current Schedule A, as of February 2025, for the Office of Campaign Finance is attached. The Schedule A identifies each filled, vacant, unfunded, and funded position by program and activity, with the employee's name (if filled), title/position, salary, fringe benefits, including the specific grade, series, and step of position, residency status, and length of time with the Agency (if filled); whether the position held is continuing/term/temporary/contract, or vacant and/or frozen; and whether the position must be filled to comply with federal or local law. See Attachment C.

- 3. Please list all employees detailed to or from your agency. For each employee identified, please provide the name of the agency the employee is detailed to or from, the reason for the detail, the date of the detail, and the employee's projected date of return.**

RESPONSE:

During FY24, and Q1 of FY25, the Office of Campaign Finance did not detail any employees from the Agency, nor were employees detailed to the Agency.

- 4. Please provide the Committee with:**
- a. A list of all employees who received or retained cellphones, personal digital assistants, or similar communications devices at agency expense in FY24 and Q1 of FY25;**

RESPONSE:

The Employees of the Office of Campaign Finance did not receive or retain cellphones, personal digital assistants, or similar communications devices at agency expense in FY24 and Q1 of FY25.

b. A list of monthly costs for cell phones, tablets, and laptops;

RESPONSE:

The Office of Campaign Finance does not incur monthly charges associated with cell phones, tablets, or the laptops assigned to employees for use during the Teleworking Program.

c. A list of all vehicles owned, leased, or otherwise used by the agency and to whom the vehicle is assigned in FY24 and Q1 of FY25;

RESPONSE:

The Agency has one (1) Vehicle, a 2018 Toyota Corolla Sedan. The Vehicle is assigned to Wesley Williams, the Operations and Policy Officer, and to April Williams, the Fair Elections Program Auditor. During FY24 and FY25, to date, the Office of Campaign Finance renewed the lease agreement for the vehicle (Toyota Corolla Sedan) with the Department of Public Works.

d. A list of travel expenses, arranged by employee for FY24 and Q1 of FY25, including the justification for travel; and

RESPONSE:

The List of Travel Expenses arranged by Employee for FY24 and Q1 of FY25 is attached. See Attachment D.

e. A list of the total workers' compensation payments paid in FY24 and Q1 of FY25, including the number of employees who received workers' compensation payments, in what amounts, and for what reasons.

RESPONSE:

The Agency did not pay in FY24 and Q1 of FY25, workers' compensation payments.

5. For FY24 and Q1 of FY25, please list all intra-District transfers to or from the agency.

RESPONSE:

The list of all Intra-District Transfers in place during FY24 and Q1 of FY25 is attached with the requested information. **See Attachment E.**

6. For FY24 and Q1 of FY25, please identify any special purpose revenue funds maintained by, used by, or available for use by the agency. For each fund identified, provide:
 - a. The revenue source name and code.
 - b. The source of funding;
 - c. A description of the program that generates the funds;
 - d. The amount of funds generated by each source or program;
 - e. Expenditures of funds, including the purpose of each expenditure; and
 - f. The current fund balance.

RESPONSE:

The Office of Campaign Finance did not maintain, use, or have available for use, any special purpose revenue funds during FY24, and Q1 of FY25.

7. Please list all memoranda of understanding (“MOU”) entered into by your Agency during FY24 and Q1 of FY25, as well as any MOU currently in force. For each, indicate the date on which the MOU was entered and the termination date.

RESPONSE:

The list of all Memoranda of Understanding (MOUs) entered by the Agency during FY24 and Q1 of FY25, are reported in the attached Chart of MOU Transfers, with the requested information. **See Attachment F.**

8. Please provide a table showing your agency’s Council-approved original budget, revised budget (after reprogrammings, etc.), and actual spending, by program and activity, for FY22, FY23, FY24 and Q1 of FY25.
 - a. For each program and activity, please include total budget and break down the budget by funding source (federal, local, special purpose revenue, or intra-district funds).
 - b. Include any over- or under-spending. Explain any variances between fiscal year appropriations and actual expenditures for FY24 and Q1 of FY25 for each program and activity code.
 - c. Attach the cost allocation plans for FY24 and FY25.

- d. In FY24 and Q1 of FY25, did the agency have any federal funds that lapsed? If so, please provide a full accounting, including amounts, fund sources (e.g. grant name), and reason the funds were not fully expended

RESPONSE:

The Table of the Council approved original budget, revised budget, and actual spending, by program and activity for the Office of Campaign Finance for FY22, FY23, FY24, and Q1 of FY25 is attached. **See Attachment G.**

9. Please provide as an attachment a chart showing the agency's overall Grants, Contracts, and Reprogramming received during FY24 and Q1 of FY25. Please breakdown into the following:
 - a. Name and amount of federal source of funding agency and program, broken down in percentage (%) and dollar amount (\$);
 - b. Name and amount of local source of funding agency and program, broken down in percentage (%) and dollar amount (\$);
 - c. Identify whether each funding source is recurring or one-time;
 - d. Identify whether the contract was competitively bid or sole-source; and
 - e. Indicate the receiving agency and amount of funding for funds moved out of the agency.

RESPONSE:

The table of each contract, grant received, and reprogramming by the Office of Campaign Finance during FY24 and Q1 of FY25 is attached, with the requested information provided for each. **See Attachment H.**

10. Please provide a copy of the required Small Business Enterprise (SBE) Report for FY24.

RESPONSE:

The copy of the required Small Business Enterprise (SBE) Report of the Office of Campaign Finance for FY24 is attached. **See Attachment I.**

11. Please provide the following information regarding capital projects:
 - a. A list of all capital projects in the financial plan.
 - b. For FY22, FY23, FY24, and Q1 of FY25 an update on all capital projects under the agency's purview, including a status report on each project, the timeframe for project completion, the amount budgeted, actual dollars spent, and any remaining balances, to date.

- c. **An update on all capital projects planned for FY25, FY26, FY27, FY28, and FY29.**
- d. **A description of whether the capital projects begun, in progress, or concluded in FY22, FY23, FY24, or Q1 of FY25, had an impact on the operating budget of the agency. If so, please provide an accounting of such impact.**

RESPONSE:

The Office of Campaign Finance did not have any projects for which capital funds were available to the Agency, in FY22, FY23, FY24, and Q1 of FY25.

- 12. Please list all lawsuits pending and resolved, that name the agency as a party, during FY24 and Q1 of FY25. Identify the case name and number, claim and status.**

RESPONSE:

The Office of Campaign Finance, to date, is not named as a party in any pending or resolved lawsuits in FY24 and Q1 of FY25.

- 13. Please describe the agency's procedure for handling allegations of workplace harassment during FY24 and Q1 of FY25. Indicate the following:**
- a. **Date of offense;**
 - b. **Whether the parties report to the same supervisor;**
 - c. **The findings of substantiation or non-substantiation;**
 - d. **What official action was taken; and**
 - e. **Identify the deciding official in each case.**

RESPONSE:

There were no complaints received during FY24 and Q1 of FY25, alleging workplace harassment. Generally, the procedures involved for investigating allegations of sexual harassment, sexual misconduct, or discrimination committed by or against agency employees commence with the referral of the allegations to the Equal Employment Officer (EEO) for the Agency. The EEO Officer is responsible for ensuring that the Agency adheres to the mandates of the various laws enacted to make certain that a fair and non-discriminatory workplace is provided to all OCF employees. More importantly, the EEO Officer is available to address any EEO concerns the employees of the Agency may have. Consistent with the procedures of the

Department of Human Resources, any investigation undertaken would include advising the parties of their right to representation, examining the relevant evidence, conducting interviews, and reviewing the applicable laws and regulations. Following the conclusion of the investigation, the EEO Officer issues a report in which recommendations are made to the Director. After the review of the recommendations, the Director will issue a final agency decision which may be appealed to the Office of Employee Appeals.

14. Please describe the agency's handling of sexual harassment claims received during FY24 and Q1 of FY25. Indicate the following:

- a. Date of offense;**
- b. Whether the parties report to the same supervisor;**
- c. The findings of substantiation or non-substantiation;**
- d. What official action was taken;**
- e. Identify the investigating official or Sexual Harassment Officer (SHO) for each claim; and**
- f. The date the report was forwarded to the Mayor's Office of Legal Counsel.**

RESPONSE:

The Agency is unaware of and did not receive any complaints alleging sexual harassment in FY24, and none in Q1 of FY25.

Generally, prior to the issuance of the most recent Mayor's Order, 2023-131, effective October 31, 2023, the procedures involved for investigating allegations of sexual harassment, sexual misconduct, or discrimination committed by or against agency employees commenced with the referral of the allegations to the Equal Employment Officer (EEO) for the Agency. The EEO Officer is responsible for ensuring that the Agency adheres to the mandates of the various laws enacted to make certain that a fair and non-discriminatory workplace is provided to all OCF employees. More importantly, the EEO Officer is available to address any EEO concerns the employees of the Agency may have. Consistent with the procedures of the Department of Human Resources, any investigation undertaken would include advising the parties of their right to representation, examining the relevant evidence, conducting interviews, and reviewing the applicable laws and regulations. Following the conclusion of the investigation, the EEO Officer issues a report in which recommendations are made to the Director. After the review of the

recommendations, the Director will issue a final agency decision which may be appealed to the Office of Employee Appeals.

Since the enactment of Mayor's Order 2023-131, the Office of Campaign Finance has adopted the procedures outlined in the Order. The OCF Director, pursuant to Mayor's Order 2023-131, has appointed a Sexual Harassment Officer (Wesley Williams) and an Alternate Sexual Harassment Officer (Deloris Ramsey), who will ensure strict compliance with the policies and procedures prescribed by the Order.

15. Please list and describe all investigations, audits, or reports by other entities regarding the work of the Agency or conduct of agency employees during FY24 and Q1 of FY25.

RESPONSE:

By correspondence dated November 13, 2020, the Office of the District of Columbia Auditor notified the Office of Campaign Finance of its initiation of the audit of the Fair Elections Program as required by D.C. Official Code § 1-1163.32j (b). The Audit covered the period November 7, 2018, through January 4, 2021. The preliminary objectives of the Audit were to determine whether: (1) The OCF properly administered the FEP by distributing public monies to candidates who met statutory and regulatory requirements for participating in the FEP regarding receipt of contributions, campaign expenditures, and return of unspent funds; and (2) To determine if OCF monitored participating candidates to ensure that they met regulatory requirements for the FEP regarding training, debates, qualification for ballot access, and running for the same seat in both the primary and general election, as applicable. The Audit Report, AU 24-0017, the "Fair Elections Program Amplifies 'Voices of Everyday Voters,'" was issued by the D.C. Auditor on August 2, 2021. The Report found that the Fair Elections Program, even during the Pandemic, met its goals which included increasing candidate participation, reducing corporate contributions, creating greater access to funding, and amplifying the voices of everyday voters. The Report was the first of three reports by the ODCA which also studied the overall administration of elections, and the use of funds in the Fair Elections Program. The Office of the D.C. Auditor issued a Draft Report on December 17, 2021, to which the OCF submitted responses on January 24, 2022. The Final Audit Report was issued by the D.C.

Auditor on January 31, 2022, titled the “Fair Elections Program Was Well-Run, but Program Controls Can Be Improved”. The D. C. Auditor stated that the Agency was to be congratulated on implementing the Fair Elections Act and found that the Program was essentially well managed. The D.C. Auditor noted that although the OCF had created processes that addressed many of the risks the Program faces and put personnel in place who have the skills needed to execute many aspects of the Program, there were areas that require additional attention. In this regard, the D.C. Auditor made several recommendations, which the OCF agrees with, and has committed to implement to improve the administration of the Program.

In response to the request of the Office of the D.C. Auditor, the Office of Campaign Finance on November 8, 2023, and in November 2024, submitted Responses and copies of Standard Operating Procedures to the D.C. Auditor concerning the status of the recommendations made by the D.C. Auditor to the Agency following the issuance of the Final Audit Report on January 31, 2022, on the Fair Elections Program.

On January 28, 2025, the DC Auditor issued the most recent Report on the Status, as of December 31, 2024, of the Recommendations of the January 31, 2022, Final Audit Report made by the DCA to one or more Entities. The Auditor found that the Office of Campaign Finance has implemented Six (6) of the Eleven (11) Recommendations of the Final Report, and that Five (5) Recommendations are “in progress.” For the most part, the Recommendations “in progress” require the drafting of Standard Operating Procedures to substantiate the FEP Business Practice of the referral of FEP campaign committees for non-compliance and the specific steps for the process; the calculation of the cap for matching payments; that risk assessments of the FEP e-filing system are conducted quarterly; and that the orders of the Board granting ballot access must be reviewed before the final base amount is authorized. The final recommendation is addressed through the annual evaluation process, and the performance plans developed for the OCF Information Technology Position by the OCF. The Agency intends to fully comply with the Recommendations of the DC Auditor.

16. Provide a list of all publications, brochures and pamphlets prepared by or for the agency during FY24 and Q1 of FY25.

RESPONSE:

1. The list of all publications, brochures and pamphlets prepared by or for the agency during FY24 and Q1 of FY25, is as follows:
 - (1) Following the filing deadline of each Report of Receipts and Expenditures, the Office of Campaign Finance produces Summary Reports of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (pie charts) to denote percentages, which are generated by the OCF Database when financial reports are submitted. The Reports and Summaries are made available for public review and may be searched at the OCF Website by Filer Type, Filing Year, and Report Name. The Summary Reports provide the foundation for the Biennial Report of Contributions and Expenditures which the Office of Campaign Finance must publish in an electronic format by December 31st of each odd numbered year, pursuant to the provisions of D.C. Official Code § 1-1163.04 (7)(B), as recently amended. The Biennial Report describes the receipts and expenditures of candidates for elective office, except for ANC candidates, and principal campaign committees in the Traditional Campaign Finance Program for the prior two-year period, in dollar amount and percentage terms, by donor categories and size of the donation, and expenditure type. Graphs are used to present the percentage terms. The receipts and expenditures of the political action committees, independent expenditures and independent expenditure committees, and the exploratory, inaugural, transition, and legal defense committees must also be summarized. The December 31, 2023, Biennial Report of the Office of Campaign Finance was published at the OCF Website on January 5, 2024.
 - (2) The Revised Brochure on the DC Office of Campaign Finance - published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
 - (3) The [Public Finance Program Brochure Revised January 2025.pdf](#) – published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
 - (4) The [Fact Sheet for the FEP Program During the 2026 Election Cycle.pdf](#) – published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
 - (5) The Fact Sheet for the Traditional Campaign Finance Program During the 2026 Election Cycle.pdf – published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.

- (6) The [Fair Elections Process for Participants](#) Revised January 2025.pdf. – published at the OCF Website, ocf.dc.gov, February 28, 2025.

All other OCF Educational Materials published at the OCF Website www.ocf.dc.gov, are currently under review, and will be updated and posted at the Website no later than March 3, 2025.

17. Please provide a list of all studies, research papers, reports, and analyses that the agency prepared or contracted for during FY24 and Q1 of FY25. Please state the status and purpose of each. Please submit a hard copy to the Committee if the study, research paper, report, or analysis is complete.

RESPONSE:

The following is a List of all studies, research papers, reports, and analyses that the Agency prepared during FY24 and Q1 of FY25:

- (1) Following the filing deadline of each Report of Receipts and Expenditures in the Traditional Campaign Finance Program, the Office of Campaign Finance produces Summary Reports of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (pie charts) to denote percentages, which are generated by the OCF Database when the financial reports are submitted, The Reports and Summaries are made available for public review and search at the OCF Website by Filer Type, Filing Year, and Report Name. The Summary Reports provide the foundation for the Biennial Report of Contributions and Expenditures which the Office of Campaign Finance must publish in an electronic format by December 31st of each odd numbered year, pursuant to the provisions of D.C. Official Code § 1-1163.04 (7)(B), as recently amended. The Biennial Report describes the receipts and expenditures of candidates for elective office, except for ANC candidates, and principal campaign committees in the Traditional Campaign Finance Program for the prior two-year period, in dollar amount and percentage terms, by donor categories and size of the donation, and expenditure type. Graphs are used to present the percentage terms. The receipts and expenditures of the political action committees, independent expenditures, and the exploratory, inaugural, transition, and legal defense committees must also be summarized. The December 31, 2023, Biennial Report of the Office of Campaign Finance was published at the OCF Website on January 5, 2024.

- (2) The Office of Campaign Finance presents Monthly Production Reports of the Agency at the open meetings of the Board of Elections which are published at the OCF Website. The Reports state the activity of the Agency for the period covered, including financial reports received in both the Fair Elections Program and the Traditional Campaign Finance Program, the disbursements authorized from the Elections Fund, the names of candidates certified into the Fair Elections Program, the names of committees who failed to file, new candidate and committee registrations, mandatory training conferences conducted, desk reviews conducted, audit reports, interpretative opinions, and informal hearing orders issued, the list of ongoing audits and investigations, fines issued, and petitions for enforcement filed before the Board of Elections.
- (3) The Agency has continued in FY24 and FY25, to date, to research how various jurisdictions administer their public financing programs through the examination of their statutes, regulations, forms, brochures, guides, training materials, and post-election reports. Members of the Office of Campaign Finance Staff participated in the virtual Seminars offered by the Council on Government Ethics Laws (COGEL) during Calendar Year 2024 and the onsite December 2023 (Kansas City, Missouri) and 2024 (Los Angeles, California) Council on Government Ethics Laws Conferences. Attendance at the COGEL Conference presents the OCF staff members with the opportunity to attend seminars critical to the successful administration of the Campaign Finance Laws, and to network and converse directly with our Campaign Finance counterparts from other jurisdictions to exchange information and compare our operations. During the 2024 COGEL Conference, Erick Jackson, the OCF Fair Elections Manager participated as a Guest Speaker in the Public Financing Administrators Roundtable hosted by the Brennan Center and the Albuquerque, New Mexico Clerk for a collaborative forum of public campaign financing administrators from across the country on the different types of public financing programs, including block grants, matching funds, or vouchers.
- (4) Post-Election Audits for the 2022 Election Cycle. The OCF completed the Post-Election Audits initiated for the 2022 Election Cycle in the Traditional Campaign Finance Program. The Reports and Analysis and Audit Division conducted four (4) Full Field Audits of the campaign operations of the newly elected Public Officials who were

registered in the Traditional Campaign Finance Program as Candidates and certified as Winners by the Board of Elections on November 30, 2022, in the November 8, 2022 General Election, and of one (1) Committee which was active during the 2022 Election Cycle. The Audits were initiated by correspondence dated February 1, 2023, which required the Candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued Final Audit Reports during Fiscal Year 2023 for the OYE for US Representative Principal Campaign Committee on April 4, 2023; the ERIC GOULET for SBOE Principal Campaign Committee on May 26, 2023; and the Mendelson for Chairman 2022 Principal Campaign Committee on August 17, 2023. All Audits were compliance Audits, having determined that the respective Committees were in compliance with the reporting requirements of the Campaign Finance Act. The Full Field Audit of the Kenyan McDuffie 2022 Principal Campaign Committee was completed in Fiscal Year 2024, and the Compliance Final Audit Report was issued on March 6, 2024 (RAAD – 03-06-2024). In addition, the RAAD initiated and completed the Full Field Audit of the DC Proud 2023 Inaugural Committee, which was established to support Muriel Bowser, the elected official in the 2022 General Election for the Office of Mayor of the District of Columbia. The Compliance Final Audit Report was issued on June 14, 2024 (RAAD – 06-14-2024). The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

The Fair Elections Program Division initiated on March 13, 2023, and March 24, 2023, the Post-Election Audits of the campaign operations of the 31 Candidates certified to participate in the Program during the June 21, 2022, Primary Election, and of the campaign operations of the 11 Candidates certified to participate in the Program during the November 8, 2022, General Election. To date, the Fair Elections Program Division has issued Twenty – Six (26) Final Audit Reports for the 2022 Election Cycle. The Audits ensure the proper use of public funds received by candidates certified to participate in the Fair Elections Program during the 2022 Election Cycle.

All Final Audit Reports are available at the OCF website, www.ocf.dc.gov, for review by the public.

18. Please provide a copy of the agency's FY24 performance plan. Please explain which performance plan objectives were completed in FY24 and whether they were completed on time and within budget. If they were not, please explain.

RESPONSE:

A copy of the Fiscal Year 2024 Performance Plan and Report for the Office of Campaign Finance is attached. **See Attachment J.** The Office of Campaign Finance fully achieved all Agency Initiatives on time and within budget as detailed in the Report.

19. Please provide a copy of your agency's approved FY25 performance plan as submitted to the Office of the City Administrator, including approved goals, objectives, timelines, planned program and projects, anticipated FTE allocation and expenditure, and metric outcomes to be analyzed.

RESPONSE:

The Fiscal Year 2025 Performance Plan for the Office of Campaign Finance is attached as submitted to the Office of the City Administrator. **See Attachment K.**

20. Please provide the number of FOIA requests for FY24 and Q1 of FY25, that were submitted to your agency. Include the number granted, partially granted, denied, and pending. In addition, please provide the average response time, the estimated number of FTEs required to process requests, the estimated number of hours spent responding to these requests, and the cost of compliance.

RESPONSE:

The Office of Campaign Finance received Three (3) FOIA requests during FY24, and in Q1 of FY25. The Office of Campaign Finance granted all requests. The General Counsel is the designated FOIA Officer for the Agency and responds to the requests. The agency's average response time was 10 days. The estimated number of FTE's required to process all requests combined was 5 and the estimated number of hours spent responding to the requests was 21 at an

estimated cost of approximately \$1,738.00.

21. Please provide each collective bargaining agreement that is currently in effect for agency employees. Please include the bargaining unit and the duration of each agreement. Please note if the agency is currently in bargaining, and its anticipated completion.

RESPONSE:

There are no collective bargaining agreements in effect for the employees of the Office of Campaign Finance.

22. If there are any boards or commissions associated with your agency, please provide a chart listing the names, confirmation dates, terms, ward of residence, and attendance of each member. Include any vacancies. Please also attach agendas and minutes of each board or commission meeting in FY24 and Q1 of FY25, if minutes were prepared. Please inform the Committee if the board or commission did not convene during any month.

RESPONSE:

The Office of Campaign Finance is established within the Board of Elections (the Board), an independent Agency of the District Government. The Board is comprised of three (3) members. The Office of Campaign Finance is responsible for the administrative operations of the Board under the Campaign Finance Act of 2011, as amended. See D.C. Official Code § 1-1163.02. The Board is created under D.C. Official Code §1-1101.02. The Executive Director of the Board is responsible for managing the daily operations of the Board, which includes the scheduling of the monthly public meetings of the Board, the preparation of the meeting agenda, and maintaining the minutes of the meeting, as well as the records related to the service of the Board Members.

23. Please list all reports or reporting currently required of the agency in the District of Columbia Code or Municipal Regulations. Indicate the following:

- a. **Report due date;**
- b. **If the agency complied;**
- c. **Date of actual transmittal; and**
- d. **To which entity the reports were filed.**

RESPONSE:

The following is a List of all reports or reporting currently required of the Agency in the District of Columbia Code or Municipal Regulations:

- (1) D.C. Official Code, § 1-1163.04 (7) (2001 Edition, as amended), requires the Director of the Office of Campaign Finance to publish on December 31st , and every other odd numbered year, a biennial report, summarizing, for the prior two year period, the receipts and expenditures of candidates for public office (except candidates for Advisory Neighborhood Commission Member), and of political committees, including principal campaign, exploratory, inaugural, transition, and legal defense committees; political action committees; and independent expenditure committees. The Agency is in compliance with this requirement. The OCF Biennial Reports for Calendar Years 2011, 2013, 2015, 2017, 2019, and 2021, 2023 may be viewed at the OCF Website, www.ocf.dc.gov.

On January 5, 2024, the Agency presented the most recent Biennial Report, the OCF December 31, 2023, Biennial Report of Contributions and Expenditures, to the Mayor and the Council of the District of Columbia, and to the public. The Biennial Report covers the contributions and expenditures of candidates and political committees in the Traditional Campaign Finance Program for the prior two (2) year period from January 2022 through December 2023. By virtue of D.C. Law 22-250, the “Campaign Finance Reform Amendment Act of 2019”, effective March 13, 2019, as amended, and made applicable in part, on September 11, 2019, the date for the publication of the Biennial Report by the Office of Campaign Finance, as required by D.C. Official Code Section 1-1163.04, was changed from January 31st to December 31st of each odd numbered year.

- (2) D.C. Official Code Sections 1-1163.04(1B) (A) and (3) require the Director of the Office of Campaign Finance to publish all information online in a searchable and sortable format, within 24 hours of filing, and to make the reports and statements filed with him or her available for public inspection and copying, commencing within 48 hours of receipt. Under the electronic filing system, financial reports are available real time upon

submission at the OCF Website for inspection and for immediate download. The Office of Campaign Finance is currently in compliance with this statutory provision.

- (3) D.C. Law 22-94, the “Fair Elections Amendment Act of 2018, effective May 5, 2018, and applicable November 7, 2018, established the Fair Elections Program in the Office of Campaign Finance. As codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes. The Agency published the second OCF FEP Post-Election Report for the 2022 Election Cycle, on September 1, 2023, at the OCF Website, pursuant to the provisions of D.C. Official Code § 1-1163.32j (a). The Report presents data based on the financial transactions reported in the Receipt and Expenditure Reports filed with the OCF covering the start of the campaign of the candidates who registered and participated in the Fair Elections Program through December 10, 2023. The Report is presented in four parts: the Overview of the 2022 Election Cycle; the OCF Review of the National Trends in Public Financing Programs: Statistical Data of the 2022 Election Cycle; and Significant Data pertaining to the Election Cycle, and the Lists of Qualified Small Dollar Contributions and Expenditures for all FEP Candidates. During Fiscal Year 2025, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2024 Election Cycle, due nine (9) months after the end of the 2024 Election Cycle. The 2024 Election Cycle ended on November 5, 2024, the date of the General Election.
- (4) During FY24, the members of the staff of the Office of the General Counsel who are employed as part of the Legal Services Program were required to demonstrate through a

verification process conducted by the Department of Human Resources that they have maintained a Good Standing Status with the District of Columbia Bar. This is an annual mandatory reporting requirement for continued employment which cannot be waived. Following the verification process in FY24, all members of the Office of the General Counsel staff who are employed through the Legal Services Program were determined to be in compliance with the Good Standing requirement. The verification process will be repeated during FY25 and all subsequent years in accordance with the Legal Services Act.

24. Please provide a list of any additional training or continuing education opportunities made available to agency employees. For each additional training or continuing education program, please provide the subject of the training, the names of the trainers, and the number of agency employees that were trained.

RESPONSE:

The Office of Campaign Finance's Professional Development Program was able to provide employees with additional training opportunities during FY 2024, and Q1 of FY 2025. Areas of employee improvement concerns and career interests were noted due to the input of the OCF Director, Division Managers, and Staff.

The C.L. Russell Group, a Partner of DCHR, provided the agency- specific training. The DCHR's Center for Learning and Development and its massive course offerings remain at the core of the OCF's Workforce Development. The CLD's Skill Port E- Learning Management System provides more than 5,000 online courses that employees can access from multiple devices at any time. The combination of the afore-mentioned training opportunities provides a major component for OCF employees to expand their Professional growth. Overall, the Professional Development Program enables employees to better handle their job responsibilities, and in doing so, workers are better able to carry out the OCF's and the District's mission and goals.

Professional Development Statistics

FY24 OCF Employee Development Courses

Online (Virtual)		
Date	Name of Course/Seminar	No. of Participants
Aug. 28, 2024	Engaging Your Competencies (CLRG)	24
Sept. 11, 2024	Public Speaking Under Pressure (CLRG)	24
Sept. 18, 2024	Creativity in the Workplace (CLRG)	24
Sept. 25, 2024	Effective Business Writing That Works (CLRG)	24

Below is the list of Instructor for each workshop:

1. Engaging Your Competencies – August 28, 2024, Instructor: Connie Russell
2. Public Speaking Under Pressure - September 11, 2024, Instructor: Dr. Julianne Laine-Hailey
3. Creativity in the Workplace - September 18, 2024, Instructor: Dr. Larry Fraiser
4. Professionalism & Ethics in the Workplace - September 25, 2024, Instructor: Connie Russell

Online (Virtual)		
Date	Name of Course/Seminar	No. of Participants
October 25, 2023	Mental Health First Aid (MHFA)	3
November 2, 2023	Using/Managing the DC Card	1

FY24 IT Courses

IT Courses (Virtual Courses)		
Date	Name of Course/Seminar	No. of Participants
June 10, 2024	Power Techniques & Tips for ChatGPT	1
June 4, 2024	Introduction to Adobe Acrobat Pro	1
June 6, 2024	Advance Adobe Acrobat Pro	1
June 11, 2024	Creating Accessible PDFs in Adobe Acrobat Pro	1
June 13, 2024	Adobe Acrobat Signatures	1
July 9, 2024	Generative Ai and its Impact to Everyday Business	1
July 17, 2024	Harnessing the Disruption of Generative Ai	1
August 7, 2024	Leveraging Ai as a Team Member	1
August 27, 2024	Ai in the Workplace	1

FY24 DC Bar Courses

Legal Courses (Virtual Courses)		
Date	Name of Course/Seminar	No. of Participants
October 17, 2023	Trauma Informed Lawyering	<u>1</u>

Management Supervisory Service (MSS) Employees

The Office of Campaign Finance's Supervisory Training Officer worked with Management Supervisory Service employees during the period of FY 2024: October 2023 through September 30, 2024, to enhance their leadership professional skills and capabilities. MSS employees participated in a DCHR curriculum designed to equip Managers with key knowledge and expertise needed to support, coach, mentor and lead teams. Additionally, DCHR's Center for Learning and Development Program provides the resources needed to develop agency-specific projects needed to align with District regulations and best practices. Employees were kept abreast of Core Management Learning, Ethics and Compliance Training and Professional Development courses and (electives). Staff joined MSS workers in completing the District's Mandatory Cybersecurity Training issued during October Cybersecurity month. The deadline for completion was December 31, 2023. The names of employees who completed the training are listed below.

Completed MSS Courses

- MSS Time Entry (Virtual) January 10, 2024
- MSS Approve Time (Virtual) January 10, 2024
- MSS Advancing Racial Equity June 14, 2024

FY24 – Employees who Completed Mandatory Cyber Security Training

1. Natasha Alexander
2. Nereida Gonzales
3. Deloris K. Ramsey
4. Kalvanetta Peete
5. William SanFord
6. Leonard Muhammad
7. Jermol Dix
8. Cecily Collier-Montgomery
9. Robert Preston
10. Beruk Bunaro
11. Paul Awunor

12. Renee Coleman-Rollins
13. Eddie Dufe
14. Adriana Lazo
15. Jamaal Greenwood
16. Kamill Key Hinton
17. DeAndria Savage
18. Belinda Perry
19. Nimmi Dua
20. Wesley Williams

FY24 – Employees who Completed Mandatory Sexual Harassment Training

1. Cecily Collier-Montgomery
2. Deloris K. Ramsey
3. Renee Coleman
4. William SanFord
5. Natasha Alexander
6. April Williams
7. Paul Awunor
8. Nereida Gonzalez
9. Lidia Abraham
10. Kalvanetta Peete
11. Robert Preston
12. Leonard Muhammad
13. Jermol Dix
14. Beruk Bunaro
15. Bill Scales
16. Belinda Perry
17. Mark Wales
18. Adriana Lazo
19. Nimmi Dua
20. Tamika Hayes
21. Eddie Dufe
22. Laura McQueen
23. DeAndria Savage
24. Wesley Williams
- 25.

COGEL Onsite Conference

The Office of Campaign Finance strengthened and diversified its Professional Development offerings for employees by providing opportunities that included attending the Annual Conferences of the Council on Government Ethics Laws (COGEL) in Kansas City, Missouri

from December 3, 2023 through December 6, 2023, and in Los Angeles, California, from December 8, 2024, through December 11, 2024 Attendees were able to hear from Industry experts and participated in interactive training sessions.

FY24 - COGEL Attendees (December 3 – 6, 2023 in Kansas City, Missouri)

1. Erick Jackson
2. Leonard Muhammad
3. Wesley Williams
4. Adriana Lazo
5. Tamika Hayes

FY24 - COGEL Attendees (December 8 – 11, 2024 in Los Angeles, California)

1. Erick Jackson
2. Renee Coleman-Rollins
3. Wesley Williams
4. Deloris Ramsey

Professional Development Employees Evaluation

The Office of Campaign Finance employees expressed tremendous satisfaction with the Agency's Professional Development Program during FY 2023 through February 1, 2024. Managers and staff cited several factors affecting their overwhelming positive position with the Workforce Development training. Employees agreed that the agency-specific sessions were excellent because the Facilitators were very knowledgeable of the subject matter and delivered it in an appealing manner. It was noted that the interactive delivery of the courses was quite significant in the ability of workers to grasp the curriculum. The workforce takes advantage of the DCHR training that is diversified and can be accessed from various devices at any time. Employees concluded their evaluations by stating the benefits of attending such Conferences as COGEL and advocated for inclusion in more conferences, when possible, to expand their knowledge base.

FY25 Training to Date (Virtual)

Online (Virtual)		
Date	Name of Course/Seminar	No. of Participants
January 29, 2025	Chart of Accounts	1
February 11, 2025	Advancing Racial Equity	1

FY25 To Date DC Bar Courses

Legal Courses (Virtual Courses)		
Date	Name of Course/Seminar	No. of Participants
October 17, 2024	Representing Clients in White Collar Criminal Investigations	1
October 22, 2024	Trauma Informed Lawyering	1

FY25 To Date TRTCLE Bar Courses

Legal Courses (Virtual Courses)		
Date	Name of Course/Seminar	No. of Participants
October 13, 2024	Suicide Prevention Helping to Preserve Life	1
October 6, 2024	Final Arbitration Hearings	1

25. Does the agency conduct annual performance evaluations of all its employees? Who conducts such evaluations? What steps are taken to ensure that all agency employees are meeting individual job requirements?

RESPONSE:

The Office of Campaign Finance conducts annual performance evaluations of all employees in accordance with the District of Columbia Personnel Manual. The evaluation of the performance of line employees is conducted by the Division Managers for the employees who are assigned to their respective Divisions. The Director evaluates the performance of the OCF Managers,

namely, the General Counsel, the RAAD Audit Manager, the Training Officer, the Fair Elections Program Manager, and the Operations and Policy Officer. The OCF Managers, as well as Supervisors serving within a Division, are responsible for the evaluation of the employees who serve under their direct supervision. All employees are evaluated following the performance plan period, which begins on October 1st and ends on September 30th of each year. A Performance Plan is developed for each employee to state goals which are directly related to the job duties and responsibilities of the position held by the individual and support the mission of the Agency. The work of each employee is monitored and reviewed throughout the performance period to ensure the completion of projects and the accuracy of tasks assigned. Moreover, because a significant number of the outputs of the Office of Campaign Finance are time sensitive, this creates another marker by which to measure performance. Where the performance of employees requires improvement, the OCF Manager is required to plan divisional training, and to meet quarterly with the affected employees to reassess performance and provide feedback to ensure progressive career growth.

The OCF Training Officer works with the OCF Managers to identify areas where training may improve or enhance the job performance of employees, on an individual basis, and to plan and locate educational opportunities for the employees at large on an annual basis through the DCHR Workforce Development Administration and with the D.C. Bar. During FY 2024, the Training Officer planned and scheduled Professional Development Courses for employees through the Workforce Development Administration and coordinated specialized training for the Office of the General Counsel through the D.C. Bar, as referenced in the Response to Question # 24.

26. Please include a chart of FY24 employee evaluation rating showing the employee's job title, duties/responsibilities, classification grade, salary, date of employment, and FY24 evaluation rating. Also identify if the employee has been separated from the agency during FY24 or Q1 FY25, to date.

RESPONSE:

The Chart of FY24 employee evaluation rating showing the employee's rating is attached, with the requested information. **See Attachment L.**

27. Please provide a list of programs, initiatives, activities conducted by the agency to comply with a Racial Equity Lens objective.

RESPONSE:

The Office of Campaign Finance is committed to the delivery of an active outreach program which educates and provides information about the Programs of the Agency to candidates, committees, public officials, and the public. The OCF Educational Outreach Program employs the personnel resources of all OCF Divisions to provide high quality services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Laws. During Fiscal Years 2019, 2020, and 2022, the OCF expanded its Educational Outreach Program to serve the Communities in all the 8 Wards of the District:

- (1) Fiscal Year 2019. The Office of Campaign Finance established the Advisory Neighborhood Commissions (ANC) Educational Outreach Initiative to reach a wider audience for the dissemination of information about the new Fair Elections Program. The Office of Campaign Finance partnered with the Office of Advisory Neighborhood Commissions to request the inclusion of the OCF on the public meeting agendas of the 40 ANCs, which consist of the 296 Single Member Districts, located in Wards 1 through 8, to introduce the Fair Elections Program to the community. The Agency continues in each subsequent Fiscal Year to advise the various ANC Chairpersons of its availability to be placed on the respective ANC meeting agendas to inform their constituents about the Public Financing Program.
- (2) Fiscal Year 2020. The Office of Campaign Finance established a partnership with the Board of Elections in its Voter Registration and Educational Outreach Campaign to participate in scheduled community and civic events throughout the District to disseminate information on the Campaign Finance Laws and the role of the Agency to administer the laws. The Agency continues in each subsequent Fiscal Year to partner with the Board of Elections and participates in community and civic events throughout the District of Columbia.

(3) Fiscal Year 2022. The Office of Campaign Finance expanded the outreach of the OCF Educational Program to reserve the Community Meeting Rooms of the D.C. Public Library located within each of the Eight (8) Wards to offer monthly seminars for the public, including potential candidates for office, treasurers, and campaign staff and volunteers. The Seminars focus on the dissemination of information designed to fully introduce the residents in each ward to the Fair Elections and Traditional Campaign Finance Programs, how campaigns are funded, and to the role of the Agency to administer the Campaign Finance Laws. The Agency continues to include seminars at the Branches of the DC Public Library in its annual Schedule of Educational Seminars.

Public Training During Fiscal Year 2024 and Fiscal Year 2025, To Date

The Office of Campaign Finance’s Public Training Program continued to carry out the Agency’s mission during FY 2024: October 2023 through September 30, 2024. The Agency provided virtual Mandatory Entrance Conferences and elective courses related to the Traditional and Fair Elections Campaign Finance Programs. Entrance Conferences for newly registered Candidates and Treasurers are mandated under the amended Campaign Finance Reform Transparency Act of 2013. A key component of the training includes introducing attendees to the full range of the Audit process for the Traditional and Fair Elections Programs.

Mandatory Entrance Conferences

Candidates and Treasurers who completed the OCF Entrance Conference Presentation for Fiscal Year **October 2023 – September 30, 2024:**

Quarters	Candidates	Treasurers
1	9	12
2	9	12
3	5	11
4	3	10
Total Participants	26	45

Community Outreach

Throughout FY2024: October 2023 through September 30, 2024, the Office of Campaign Finance (OCF) continued to focus its efforts on sharing information about its Traditional and Fair Elections Campaign Finance Programs with residents across the city. Community outreach efforts took place in each of the District's Eight Wards through various events as outlined below, which included working in partnership with the District of Columbia Public Library (DCPL) where the OCF held Information sessions on its Traditional and Fair Elections Campaign Finance Programs.

FY24 Library Sessions

Date	Location	Time
October 15, 2023	Mt. Pleasant Library	2:30PM - 4:00PM
November 8, 2023	OCF Virtual Public Training	1:00PM-2:30PM
December 2, 2023	DC Women in Politics	9:00AM - 4:00PM
February 21, 2024	OCF Virtual Public Training	
March 14, 2024	Civic Fair	12:00 PM-7:00 PM
May 21, 2024	Anacostia Library	2:30PM - 4:00PM
June 18, 2024	Shaw Library	2:30PM - 4:00PM
July 16, 2024	Pleasant Library Branch	2:30PM - 4:00PM
August 20, 2024	Petworth Library Branch	2:30PM - 4:00PM
September 17, 2024	Woodridge Library	2:30PM - 4:00PM
September 18, 2024	DC At-Large Debates	7:00 PM – 9:00 PM

OCF also extended its outreach program to ANCs across the city to provide residents with presentations on its Traditional and Fair Elections Campaign Finance Programs as outlined below.

ANC Dates (Email Request) for FY24

Requests were sent to the following Advisory Neighborhood Commissions:

FY 24	
ANC	Email Date
ANC 2B	Nov. 3, 2023
ANC 1A	Nov. 6, 2023
ANC 1D	Nov. 13, 2023
ANC1E	Nov. 27, 2023
ANC 6D	Dec. 27, 2023
ANC 3D	March 18, 2024

ANC 6E	March 18, 2024
ANC 4A	March 18, 2024
ANC 8D	March 18, 2024
ANC 7E	March 1, 2024
ANC5E	May 13, 2024
ANC 5A	May 13, 2024
ANC 8F	May 13, 2024
ANC 8A	May 13, 2024
ANC 8B	May 13, 2024
ANC 6A	May 13, 2024
ANC 8F	May 13, 2024
ANC 7D	May 13, 2024
ANC 7C	May 13, 2024
ANC 7B	May 13, 2024
ANC 3E	July 8, 2024
ANC 6B	July 8, 2024
ANC 2E	July 8, 2024
ANC 3G	July 8, 2024
ANC 7B	July 8, 2024
ANC 5C	July 8, 2024

FY24 ANC Virtual Meetings where the OCF Presented Information

ANC Virtual Meetings	Date
ANC 3D	November 1, 2023
ANC 1D	December 19, 2023
ANC 6D	January 8, 2024
ANC 1A	January 10, 2024
ANC 1E	March 27, 2024
ANC 3D	April 3, 2024
ANC 6E	April 18, 2024
ANC 5E	May 21, 2024
ANC8F	June 18, 2024
ANC 8D	June 24, 2024
ANC 3E	September 23, 2024

List of Civic Member Associations contacted during (FY24)

OCF participated in a citywide Civic Fair with its DCPL partners at the Martin Luther King Jr. Library on March 14, 2024. OCF shared information about its Traditional and Fair Elections Campaign Finance programs with the public and members of Civic Associations listed below:

1. Brookland Neighborhood Civic Association

2. Bellevue Neighborhood Civic Association
3. Cleveland Park Citizens Association
4. Deanwood Civic Association
5. Michigan Park Citizens Association
6. Hillcrest Community Civic Association
7. Historic Anacostia Block /association
8. Shepherd Park Citizens Association
9. Tenleytown Neighbors Association
10. River Terrace Community Organization

Dates emails were forwarded to the Chamber of Commerce in FY24, advising of the availability of the website tutorial on Business Contributors.

FY24 – OCF followed up with the DC Chamber of Commerce on September 30, 2024 and spoke with the Chamber’s Chief of Staff regarding the request to share OCF’s Business Contributor Training PowerPoint with its membership. The Training PowerPoint was emailed to Chief of Staff Nicole Harris who is interested in the prospect for the Chamber’s membership.

Community Outreach Events

The Office of Campaign Finance increased and diversified its community outreach efforts and visits. It joined with the Metropolitan Police Department/Department of Parks and Recreation (MPD/DPR) partnership, local organizations and churches in sharing information about its Traditional and Fair Elections Campaign Finance programs.

List of Fiscal Year 2024 Community Outreach Events

1. June 11, 2024. The OCF participated in a community outreach event sponsored by the Frances on the Hill organization, in conjunction with the Mayor’s Office on Latino Affairs.
2. June 14, 2024. The OCF participated in MPD’s and DPR’s Late Night community outreach event. The event was held at the Kennedy playground Recreation Center.
3. June 28, 2024. The OCF participated in a Wellness Fair and community outreach event held at Zion Baptist Church, located at 4850 Blagden Second Ave., N.W
4. July 12, 2024. The Office of Campaign Finance joined with other District Agencies in participating in MPD/DPR’s Late Night Hype event held at the Emery Heights Recreation Center located at 5701 Georgia Ave., N.W.

5. July 13, 2024. The Office of Campaign Finance joined other District Agencies in participating in the Mayor's Office on African Affairs DC Community Soccer Tournament held at Paul Laurence Dunbar High School located at 101 N St., N.W.
6. July 19, 2024. The Office of Campaign Finance joined other District Agencies in participating in MPD/DPR's late Night Hype event held at the Turkey Thicket Pool and Recreation Center located at 1100 Michigan Ave., N.E.
7. July 26, 2024. The Office of Campaign Finance joined other District Agencies in participating in MPD/DPR's Late Night Hype event held at the Woody Ward Pool and Community Center located at 5100 Southern Ave. S.E.
8. August 1, 2024. Participated in the UP NEXT event at the Masonic Temple African American Soldiers Memorial.
9. August 6, 2024. Joined the National Night Out event at various sites across the city's 8 Wards, with OCF representatives at the Pennsylvania Avenue Baptist Church location.
10. August 8, 2024. Attended the UP NEXT Back-to-School event at the William O. Lockridge / Bellevue Library Branch.
11. August 13, 2024. Participated in a Back-to-School event with the United Planning Organization at 2907 Martin Luther King Ave. S.E.
12. August 15, 2024. Joined the UP NEXT event at the Capital View Library.
13. August 23, 2024. Participated in the Late-Night Hype event at Banneker Pool and Community Center.
14. September 21, 2024. Participated in a Community Day event at the Mt. Moriah Baptist Church.

FISCAL YEAR 2025 PUBLIC TRAINING, TO DATE

ANC Dates (Email Request) for FY25 to date

Requests were sent to the following Advisory Neighborhood Commissions:

FY 25	
ANC	Email Date
ANC 6B	Oct. 8, 2024
ANC 3E	Oct. 10, 2024
ANC 8D	Oct. 21, 2024
ANC 4E	Oct. 21, 2024

ANC 4D	Oct. 21, 2024
ANC 2G	Oct. 21, 2024
ANC 3C	Oct. 21, 2024
ANC 7E	Oct. 24, 2024
ANC 3E	Oct. 24, 2024
ANC 2G	Oct. 24, 2024
ANC 7E	Dec. 4, 2024
ANC 6D	Jan. 8, 2025
ANC 3A	Jan. 13, 2025
ANC 1A	Jan. 13, 2025
ANC 2A	Jan. 13, 2025
ANC 4A	Jan. 13, 2025

FY25 To Date ANC Virtual Meetings where OCF Presented Information

ANC Virtual Meetings	Date
ANC 6B	Oct. 8, 2024
ANC 4A	Feb. 4, 2025

List of Fiscal Year 2025, to date, Community Outreach Events

1. October 8, 2024. The Office of Campaign Finance provided information on its Traditional and Fair Elections Campaign Finance Programs while presenting at the ANC (SMD 6B08) meeting.
2. October 17, 2024. The Office of Campaign Finance provided information on its Traditional and Fair Elections Programs at the DCAL& Partners Retired Educators Association's Community Outreach held event at Nineteenth Street Baptist Church.
3. October 31, 2024. The Office of Campaign Finance joined other District Agencies and participated in a Community Outreach event held at MPD's First District Police Station. OCF provided participants with information on its Traditional and Fair Elections Campaign Finance.
4. November 16, 2024. The Office of Campaign Finance joined other District Agencies and participated in a Health Fair held at the Union Wesley AME Zion Church. OCF provided participants with information on its Traditional and Fair Elections Campaign Finance Programs.

Fiscal Year 2025, to date, Mandatory Entrance Conferences Completed

Re-elect Eboni-Rose for Ward 7	Treasurer	Lucrecia P. Johnson	10/29/2024
Friends of Olivia Henderson	Candidate	Olivia Henderson	10/03/2024
Friends of Olivia Henderson	Treasurer	Teauna Drake	10/03/2024
Snapper Ward 8 Brown Campaign Committee	Candidate	Michael Brown	10/07/2024
Committee to Elect Magic Jordan for Ward 2	Candidate	Rondell Magic Jordan	10/3/2024
Committee to Elect Magic Jordan for Ward 2	Treasurer	Rondell Magic Jordan	10/27/2024

List of Civic Member Associations contacted during (FY25 to date)

On January 28, 2025, OCF shared information about its Traditional and Fair Elections Campaign Finance Programs with the public and members of Civic Associations listed below:

1. Brookland Neighborhood Civic Association
2. Chevy Chase Citizens Association
3. Cleveland Park Citizens Association
4. Congress Heights Community Association
5. Deanwood Citizens Association
6. Dupont Circle Citizens Association
7. Empower DC
8. Forest Hills Citizens Association
9. Fort Stanton Civic Association
10. Glover Park Citizens Association

OCF Social Media Platforms**Facebook**

The Office of Campaign Finance's Social Media platforms continued to provide key outreach and interaction with the public and targeted groups. The period noted is FY 2024: October 2023 through September 30, 2024. Pertinent information was posted on the agency's Facebook Page and included posts and content about the Release of Orders,

Audits, the Effective dates of Legislation affecting Campaign Finance Laws and Regulations, and notifications delivered in real time. Social Media platforms are significant because they provide additional avenues to reach the public.

# of Posts	# of New Followers	Post Impressions	# of People Reached*	Engagement
19	7	641	551	30

*People reached are the number of people who have seen a post. A post counts as reaching someone when it's shown in a News Feed.

X

The Office of Campaign Finance's tweeted messages from FY 2024: October 2023 through September 30, 2024, consisted of key Agency generated information. The information included tweets concerning the Release of Orders, Audits, the Effective dates of Legislation affecting Campaign Finance Laws and Regulations, and related notifications. The Agency's Social Media platforms are major outlets of communication providing tweeted content and interaction involving the public in real time.

# of Tweets	Profile Visits	Followers Gained	Tweet Impressions*	Engagement
19	7	1	2,320	72

*Tweet impressions reveal how many times a tweet has been seen by others.

28. Please provide a chart of agency programs conducted during FY24. Include the following:

- a. Initiation date;
- b. Number and grade of FTEs assigned;
- c. Program manager;
- d. Total budget expenditure for the program (e.g. FTE salaries, materials, etc.); and
- e. Outcomes from implementation (e.g. policy changes, program continuation, public support comments, etc).

RESPONSE:

The Chart of Agency Programs conducted during Fiscal Year 2024 is attached, with the requested information. **See Attachment M.** Additional Narrative below:

During Fiscal Year 2024, the Office of Campaign Finance completed several Initiatives / Programs to improve the internal operations of the Agency, and its interaction with outside parties, including the candidates and committees which register with the Agency, and the members of the public who expect to be kept abreast of campaign related data and information.

More specifically, the Agency hosted the 2024 DC Debates under the Fair Elections Act for the 2024 Election Cycle; published the December 31, 2023, Biennial Report of Contributions and Expenditures at the OCF Website, www.ocf.dc.gov; successfully administered the Fair Elections Program during the June 4, 2024, Primary Election of the 2024 Election Cycle; coordinated the conduct of onsite visits to the Early Vote Centers and Vote Centers operated by the Board of Elections during the June 4, 2024 Primary Election; and continued discussions with the Office of Contracting and Procurement (OCP) and the Office of the Chief Technology Officer (OCTO) to secure the upgrade of the OCF E-Filing Systems to provide an application to fully implement the provisions of the Campaign Finance Reform Act, as amended. The Upgrades will enable the OCF to identify prohibited contributions through a cross reference of the lists of covered contractors and their principals when made publicly available by District contracting authorities, of contracts above a certain amount, and to notify contractors and prohibited recipients about potential violations.

The identification of unlawful contributions by the OCF is dependent upon the enhancement in the first instance of the business database (D.C. Official Code § 2-361.04) regarding district procurement to capture the data listing the covered contractors and their principals, the prohibited recipients for contracts based on the estimated value, and the respective prohibited periods as defined by D.C. Official Code §1-1161.01 (45c). Although the approved OCF FY 21 Budget included \$100,000.00 in non-personal services local funds for the upgrade of the OCF E-Filing and Disclosure System to implement the Covered Contractor Contribution provisions, the contracting authorities purportedly did not have the resources during Fiscal Year 2021 to

implement the responsibilities imposed by the provisions. Thereafter, resources were allocated during Fiscal Year 2022 to the contracting authorities for the implementation of the Covered Contractor Provisions. The procurement database was not upgraded, however, and the OCF was not able to proceed with the enhancement of the OCF E-Filing and Disclosure System.

The OCTO/OCP completed the development of the OCP Business Database during Fiscal Year 2024 to facilitate the interaction with the OCF Database to receive data. The OCF continues to analyze the data and will collaborate with the OCP and OCTO to create the requirements for the validation and reporting of data. The OCF is confident that the OCF Approved Fiscal Year 2025 Budget will sufficiently support the funding of the necessary upgrades to the OCF E-Filing and Disclosure Applications to ensure the interaction of the OCP “Doing Business” Database with the OCF System.

The Office of Campaign Finance successfully advertised, scheduled, and hosted the 2024 DC Debates under the Fair Elections Act for the 2024 Election Cycle, the third Election Cycle following the implementation of the Fair Elections Program during the 2020 Election Cycle and the debut of the inaugural 2020 Debates under the Act. The Debates were conducted to promote civic engagement, transparency, and candidate accessibility. The 2024 Debates were presented live and live streamed on YouTube and Facebook, and at the OCF 2024 Debates Website, www.dcdebates.com, in the city-wide races for the Office of At-Large Member of the Council on May 2, 2024, for the June 4, 2024, Primary Election, and on September 18, 2024, for the November 5, 2024, General Election. For the contest in both Elections, the certified Participating Candidates in the Fair Elections Program who qualified for ballot access were required to participate, and the Candidates who qualified for ballot access in the Traditional Campaign Finance Program were invited to appear. The Debates provided the Residents of the District of Columbia with the opportunity to hear directly from the Candidates on issues that were important to them to make informed Ballot choices. The Primary Debate was moderated by Sam Ford, the former Bureau Chief for ABC 7News (WJLA), and the General Election Debate was moderated by Michael Brice-Sadler, a Reporter for The Washington Post, who covers local D.C. affairs and the city’s government for The Washington Post’s Metro Desk. Both Debates were broadcast in English and Spanish, and ASL Interpretation provided. The Debates were supported by the

Community Partners, the DC Action for Kids, the Dupont Circle Citizens Association, the DC Federation of Civic Associations, and the Washington Area Bicyclists Association. The recordings of the OCF sponsored Debates remained online for viewing throughout the remainder of the calendar year at www.dcdebates.com. Marketing for the 2024 Primary Election Debate included SMS Outreach, OTT Streaming, Social Media Ads on Instagram, Facebook, and X; and for the 2024 General Election, included Mobile Ads, Postcards, OTT Streaming, and Instagram and Facebook Ads. Postcards with QR Codes were used to target specific communities which are hard to reach through traditional methods. Viewership for the Primary Election was at 60,000, and at 90,000 for the General Election. The Office of Campaign Finance procured the services of Bayne, LLC to assist the Agency with the production of the 2024 Debates at a cost of \$236,100.00.

The OCF completed the Post-Election Audits initiated for the 2022 Election Cycle in the Traditional Campaign Finance Program. The Reports and Analysis and Audit Division conducted four (4) Full Field Audits of the campaign operations of the newly elected Public Officials who were registered in the Traditional Campaign Finance Program as Candidates and certified as Winners by the Board of Elections on November 30, 2022, in the November 8, 2022, General Election, and of one (1) Committee which was active during the 2022 Election Cycle. The Audits were initiated by correspondence dated February 1, 2023, which required the Candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued Final Audit Reports during Fiscal Year 2023 for the OYE for US Representative Principal Campaign Committee on April 4, 2023; the ERIC GOULET for SBOE Principal Campaign Committee on May 26, 2023; and the Mendelson for Chairman 2022 Principal Campaign Committee on August 17, 2023. All Audits were compliance Audits, having determined that the respective Committees were in compliance with the reporting requirements of the Campaign Finance Act. The Full Field Audit of the Kenyan McDuffie 2022 Principal Campaign Committee was completed in Fiscal Year 2024, and the Compliance Final Audit Report was issued on March 6, 2024 (RAAD – 03-06-2024). In addition, the RAAD initiated and completed the Full Field Audit of the DC Proud 2023 Inaugural Committee, which was established to support Muriel Bowser, the elected official in the

2022 General Election for the Office of Mayor of the District of Columbia. The Compliance Final Audit Report was issued on June 14, 2024 (RAAD – 06-14-2024). The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

The Fair Elections Program Division initiated on March 13, 2023, and March 24, 2023, the Post-Election Audits of the campaign operations of the 31 Candidates certified to participate in the Program during the June 21, 2022, Primary Election, and of the campaign operations of the 11 Candidates certified to participate in the Program during the November 8, 2022 General Election. The Audits ensure the proper use of public funds received by candidates certified to participate in the Fair Elections Program during the 2022 Election Cycle.

To date, the FEP has issued Thirty (34) Preliminary Statements of Audit Findings and Twenty-Seven (27) Final Audit Reports for the 2022 Election Cycle, including the following:

- **The Elissa for DC Principal Campaign Committee** – Audit Complete. Preliminary Statement of Audit Findings Report issued on April 24, 2023.
- **The Elissa for DC Principal Campaign Committee** – Audit Complete. Final Statement of Audit Findings Report issued on May 3, 2023.
- **The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee** – Audit Complete. Preliminary Statement of Audit Findings Report issued on April 25, 2023
- **The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee** – Audit Complete. Final Statement of Audit Findings Report issued on July 3, 2023
- **Sriqui for Ward 3 Schools DC SBOE** Preliminary Audit Findings Report issued on June 13, 2023.
- **Eric Goulet for Ward 3** – Preliminary Audit Findings Report issued on May 2, 2023.
- **Eric Goulet for Ward 3** – Compliance Final Audit Report issued on July 3, 2023.
- **McDuffie 2022** - Preliminary Statement of Findings issued on July 5, 2023. Referred to OGC on September 23, 2024 for failure to respond.
- **Matthew Frumin for Ward 3** - Preliminary Statement of Findings issued on July 11, 2023.

- **Matthew Frumin for Ward 3** – Compliance Final Audit Report issued on September 25, 2023.
- **Friends of Faith for Ward 5** – Preliminary Statement of Findings issued on July 12, 2023.
- **Friends of Faith for Ward 5** – Compliance Final Audit Report issued on September 19, 2023.
- **Committee to Karim D. Marshall** - Preliminary Statement of Findings issued on July 14, 2023.
- **Committee to Karim D. Marshall** – Compliance Final Audit Report issued on May 20, 2024.
- **David for Ward 3** - Preliminary Statement of Findings issued on July 18, 2023.
- **David for Ward 3** - Final Statement of Findings issued on December 20, 2023.
- **Niosi 2022** - Preliminary Statement of Findings issued on August 1, 2023.
- **Niosi 2022** - Compliance Final Audit Report issued on September 25, 2023.
- **Together With Wiley** - Preliminary Statement of Findings issued on August 15, 2023.
- **Together With Wiley** - Compliance Final Audit Report issued on October 12, 2023.
- **Elect Nate Fleming** - Preliminary Statement of Findings issued on August 11, 2023.
- **DC for Sharece Crawford 2022** Preliminary Statement of Findings issued on September 12, 2023.
- **DC for Sharece Crawford** Final Audit Report issued on December 11, 2023
- **Friends of Faith for Ward 5** Preliminary Statement of Findings issued on July 12, 2023
- **Friends of Faith for Ward 5** Final Audit Report issued on September 19, 2023
- **Ben for Ward 3** Preliminary Statement of Findings issued on May 16, 2023
- **Ben for Ward 3** Final Audit issued on September 19, 2023
- **Cheh 2022 for Ward 3** Preliminary Statement of Findings issued on May 8, 2023
- **Cheh 2022 for Ward 3** Final Audit Report issued on September 25, 2023
- **Nina Oneil For DC** - Final Audit Report issued on October 12, 2023.
- **Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5** - Preliminary Audit Findings issued on October 13, 2023

- **Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5** - Final Audit Report issued on February 23, 2024
- **Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1** - Preliminary Audit Findings issued on October 27, 2023
- **Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1** - Final Audit Report issued on March 8, 2024
- **Committee to Elect Sabel Harris**, Preliminary Audit Report issued on November 2, 2023
- **Committee to Elect Sabel Harris**, Final Audit Report issued on December 20, 2023
- **Robert for DC**, Preliminary Audit Report issued on November 6, 2023
- **Robert for DC**, Final Audit Report issued on May 20, 2024
- **Brianne for DC**, Preliminary Audit Report issued on November 7, 2023.
- **Brianne for DC**, Final Audit Report issued on October 30, 2024.
- **Friends of Lisa Gore**, Preliminary Audit Report issued on November 7, 2023
- **Friends of Lisa Gore**, Final Audit Report issued on October 11, 2024
- **Anita Bonds 2022**, Preliminary Audit Report issued on September 23, 2024. Pending response.
- **Beau Finley for Ward 3**, Final Audit Report issued on May 2, 2023
- **Brian for DC**, Preliminary Audit Report issued on October 1, 2024
- **Graham for DC**, Preliminary Audit Report issued on May 1, 2023
- **Friends of Monte for Ward 3**, Preliminary Audit Report issued on March 5, 2024. Referred to the OGC for failure to respond.
- **Re-Elect Muriel Bowser Our Mayor 2022**, Preliminary Audit Report issued on August 8, 2023
- **Re-Elect Muriel Bowser Our Mayor 2022**, Final Audit Report issued on April 22, 2024
- **Nina Oneil 2022**, Final Audit Report issued on October 12, 2023
- **Tricia Duncan for Ward 3 Council**, Preliminary Audit Report issued on May 8, 2023. Referred to OGC on September 14, 2023, for failure to respond.
- **Ryan Jones for AG**, Final Audit Report issued on May 16, 2023

- **Trayon White for Mayor 2022**, Referral of NON-COMPLIANCE FINAL AUDIT to OGC Post-Election Audit Report issued on February 15, 2024
- **Trayon White for Mayor 2022**, Final Audit Report issued on February 24, 2024
- **Orange Ward 5**, Preliminary Audit Report issued on December 16, 2024
- **Phil for Ward 3**, Final Audit Report issued on March 29, 2024
- **Brian Schwalb**, Brian for DC Principal Campaign Committee, Final Audit Report issued on January 14, 2025

All Final Audit Reports are available at the OCF website, www.ocf.dc.gov, for review by the public.

The Agency continued to incorporate virtual Mandatory Training Conferences for new registrants (candidates and treasurers). During Fiscal Year 2024, and Fiscal Year 2025, to date, 48 new Treasurers and 29 new Candidates completed the Mandatory Entrance Conference online and received instruction on their duties and responsibilities under the Campaign Finance Act. Online training is available on the committee's page. The candidate/treasurer must sign into the e-filing system to complete the training. The training must be viewed in its entirety (the system will not allow the viewer to move forward fast or to stop and return to the training), and once completed, the OCF receives an auto-generated email notifying the OCF that a specific named person has completed the training. The email is used as verification of the compliance of the candidate/treasurer with the mandatory training requirement.

As previously noted in Oversight Hearings, the Office of Campaign Finance established the Advisory Neighborhood Commission (ANC) Educational Outreach Initiative to reach a wider audience for the dissemination of information about the new Fair Elections Program. During Fiscal Year 2019, the Office of Campaign Finance partnered with the Office of Advisory Neighborhood Commissions to request the inclusion of the OCF on the public meeting agendas of the 40 ANCs, which consist of the 296 Single Member Districts, located in Wards 1 through 8, to introduce the Fair Elections Program to the community. The Agency requested by email directed to the ANC Chairpersons to be placed on the respective ANC meeting agendas to inform their constituents about the Public Financing Program. Commencing November 2023, the Agency once again notified the ANCs of the availability of the Agency to present information on

the OCF at community ANC Meetings presented in a virtual format. Requests were directed to the following Advisory Neighborhood Commissions during FY24:

FY24 Requests sent to Advisory Neighborhood Commissions

FY 24	
ANC	Email Date
ANC 2B	Nov. 3, 2023
ANC 1A	Nov. 6, 2023
ANC 1D	Nov. 13, 2023
ANC1E	Nov. 27, 2023
ANC 6D	Dec. 27, 2023
ANC 3D	March 18, 2024
ANC 6E	March 18, 2024
ANC 4A	March 18, 2024
ANC 8D	March 18, 2024
ANC 7E	March 1, 2024
ANC5E	May 13, 2024
ANC 5A	May 13, 2024
ANC 8F	May 13, 2024
ANC 8A	May 13, 2024
ANC 8B	May 13, 2024
ANC 6A	May 13, 2024
ANC 8F	May 13, 2024
ANC 7D	May 13, 2024
ANC 7C	May 13, 2024
ANC 7B	May 13, 2024
ANC 3E	July 8, 2024
ANC 6B	July 8, 2024
ANC 2E	July 8, 2024
ANC 3G	July 8, 2024
ANC 7B	July 8, 2024
ANC 5C	July 8, 2024

The Office of Campaign Finance successfully presented the highlights of the new Fair Elections Program and the Traditional Campaign Finance Program during the 2024 Fiscal Year at the following ANC virtual meetings:

FY24 ANC Virtual Meetings attended by the OCF

ANC Virtual Meetings	Date
ANC 3D	November 1, 2023
ANC 1D	December 19, 2023
ANC 6D	January 8, 2024
ANC 1A	January 10, 2024
ANC 1E	March 27, 2024
ANC 3D	April 3, 2024
ANC 6E	April 18, 2024
ANC 5E	May 21, 2024
ANC8F	June 18, 2024
ANC 8D	June 24, 2024
ANC 3E	September 23, 2024

List of Civic Member Associations contacted during (FY24)

On October 24, 2023 correspondence was directed to the member associations of the Federation of Citizens Associations of the District of Columbia to advise of the availability of the OCF to present information at its meetings:

List of Member Associations

1. Brookland Neighborhood Civic Association
2. Bellevue Neighborhood Civic Association
3. Cleveland Park Citizens Association
4. Concerned Neighbors Inc.
5. Congress Heights Community Association
6. Deanwood Civic Association
7. Dupont Circle Citizens Association
8. Empower DC
9. Forest Hills Citizens Association
10. Fort Gaines Civic Association
11. Fort Stanton Civic Association

12. Glover Park Citizens Association
13. Hillcrest Community Civic Association
14. Historic Anacostia Block Association
15. Kalorama Citizens Association
16. Marshall Heights Civic Association
17. Marshall Heights Community Development Organization
18. Michigan Park Citizens Association
19. Palisades Citizens Association
20. Penn Branch Citizens/Civic Association
21. River Terrace Community Organization
22. Shepherd Park Citizens Association
23. Spring Valley Civic Association
24. Tenleytown Neighbors Association
25. West End Citizens Association

In addition, the OCF participated in a citywide Civic Fair with its DCPL partners at the Martin Luther King Jr. Library on March 14, 2024. The OCF shared information about its Traditional and Fair Elections Campaign Finance programs with the public and members of the Civic Associations listed below.

1. Brookland Neighborhood Civic Association
2. Bellevue Neighborhood Civic Association
3. Cleveland Park Citizens Association
4. Deanwood Civic Association
5. Michigan Park Citizens Association
6. Hillcrest Community Civic Association
7. Historic Anacostia Block /association
8. Shepherd Park Citizens Association
9. Tenleytown Neighbors Association
10. River Terrace Community Organization

List of FY 24 Community Outreach Events

The Office of Campaign Finance increased and diversified its community outreach efforts and visits. It joined with the MPD/DPR partnership, local organizations and churches in sharing information about its Traditional and Fair Elections Campaign Finance Programs, as listed below:

1. June 11, 2024. The OCF participated in a community outreach event sponsored by the Frances on the Hill organization, in conjunction with the Mayor's Office on Latino Affairs.
2. June 14, 2024. The OCF participated in MPD's and DPR's Late Night community outreach event. The event was held at the Kennedy playground Recreation Center.
3. June 28, 2024. The OCF participated in a Wellness Fair and community outreach event held at Zion Baptist Church, located at 4850 Blagden Second Ave., N.W
4. July 12, 2024. The Office of Campaign Finance joined with other District Agencies in participating in MPD/DPR's Late Night Hype event held at the Emery Heights Recreation Center located at 5701 Georgia Ave., N.W.
5. July 13, 2024. The Office of Campaign Finance joined other District Agencies in participating in the Mayor's Office on African Affairs DC Community Soccer Tournament held at Paul Laurence Dunbar High School located at 101 N St., N.W.
6. July 19, 2024. The Office of Campaign Finance joined other District Agencies in participating in MPD/DPR's late Night Hype event held at the Turkey Thicket Pool and Recreation Center located at 1100 Michigan Ave., N.E.
7. July 26, 2024. The Office of Campaign Finance joined other District Agencies in participating in MPD/DPR's Late Night Hype event held at the Woody Ward Pool and Community Center located at 5100 Southern Ave. S.E.
8. August 1, 2024. The OCF participated in the UP NEXT event at the Masonic Temple African American Soldiers Memorial.
9. August 6, 2024. The OCF joined the National Night Out event at various sites across the city's 8 Wards, with OCF representatives at the Pennsylvania Avenue Baptist Church location.
10. August 8, 2024. The OCF attended the UP NEXT Back-to-School event at the William O. Lockridge / Bellevue Library Branch.
11. August 13, 2024. The OCF participated in a Back-to-School event with the United Planning Organization at 2907 Martin Luther King Ave. S.E.
12. August 15, 2024. The OCF joined the UP NEXT event at the Capital View Library.
13. August 23, 2024. The OCF participated in the Late-Night Hype event at Banneker Pool and Community Center.
14. September 21, 2024. The OCF participated in a Community Day event at the Mt. Moriah Baptist Church

In addition, the Agency emailed the OCF's Business Contributor's PowerPoint to the Chief of Staff of the Chamber of Commerce on October 24, 2023, and asked that the PowerPoint be shared with the Chamber's membership. The OCF followed up with an email in February 2024

to the Chamber of Commerce, to the attention of the Chamber's Director of Government Affairs & External Relations, to forward the OCF 2024 Schedule of Virtual Training Seminars, and the link to the Power Point Presentation for Business Contributors available at the OCF Website, for distribution to its membership. On September 30, 2024, the OCF spoke briefly with the Chamber's Chief of Staff regarding the request to share OCF's Business Contributor Training PowerPoint with its membership. The Training PowerPoint was emailed to Chief of Staff Nicole Harris who expressed an interest in the prospect for the Chamber's membership.

The goal of the OCF Community Outreach Program is to participate in community events to expand the audience through which information may be disseminated on the Campaign Finance Laws and the role of the Agency to administer the laws. To further accomplish this goal, the OCF Website, at www.ocf.dc.gov, invites Members of the Public to utilize the Community Outreach Event Request Form to request the OCF's participation in community and civic events. The increased efforts of the Agency to inform and educate the public about the Campaign Finance Laws and the new Fair Elections Program through community outreach, strengthens the public's knowledge and confidence in the integrity of the election process, public office, and the ability of this Agency to enforce the Laws where violated.

Last, the Office of Campaign Finance conducted Site Visits to 21 of the Early Voting Centers open from May 25, 2024 through June 2, 2024, and to 46 of the Vote Centers ,open during the June 4, 2024, Primary Election, and to nineteen (19) of the twenty-five (25) Early Voting Centers from October 28, 2024, through November 3, 2024, and to forty-one (41) of the seventy-five (75) Vote Centers on November 5, 2024, General Election Day. The Site Visits offered the opportunity for the OCF Team to be in the Community and interact with District Residents and provide counsel and guidance where necessary concerning the application of the Campaign Finance Laws. The OCF Team observed in general during the Site Visits that campaign disclaimers were properly placed on campaign literature and posters, that activity at the polls adhered to the electioneer marker restrictions, and that there were no complaints from the public concerning campaign-related activities.

29. Please provide a chart showing the agency's program priorities for FY24 and FY25.

Include the following:

f. Staffing numbers;

- g. Expenditure;**
- h. Community outreach activities; and**
- i. Measurable outcomes or metrics associated for each priority.**

RESPONSE:

The Chart showing the Agency's program priorities for Fiscal Year 2024 is attached, with the requested information. **See Attachment N.** Additional Narrative follows below:

- I. FY 2024 Priorities - During Fiscal Year 2024, the OCF focused on the following five (5) priorities, in no order:

- (1) The Office of Campaign Finance will develop a plan for the reorganization of the Reports Analysis and Audit Division, the Traditional Campaign Finance Program, with the Fair Elections Program Division to establish the Audit Programs of the Agency into one cohesive body responsible for the entire audit operations of the Agency, including the desk review and verification of financial reports, and the conduct of random periodic, investigative, and post-election full field audits.

The Fiscal Year 2024 Strategic Objective for the Reports Analysis and Audit Division is to "Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act". The Key Performance Indicators and Workload Measures associated with the Program are the Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline, and the "Total number of financial reports reviewed, evaluated, and analyzed for the reporting period"; and the Percent of periodic random audits conducted within sixty (60) days of initiation, and the "Total number of periodic random and full field audits completed by the Audit Division".

The FY24 Strategic Initiative for the Audit Program was the development of the Reorganization/Realignment Plan for the Audit Division, and the expected completion date was September 30, 2024. The Office of Campaign Finance developed a Draft Plan for the realignment of the Traditional Campaign Finance Program, the Reports Analysis and Audit Division (RAAD) with the Fair Elections Program (FEP), the Public Financing Program, into one cohesive body responsible for the entirety of the audit operations of the Agency. The Agency

will proceed towards the finalization of the Plan during Fiscal Year 2025 following the drafting of the organizational chart for the new Division, the revision of the Standard Operating Procedures for the RAAD and the FEP, the proposal of any regulations which may be required to effectuate the realignment of the two (2) Divisions, and the funding and recruitment of additional personnel resources. Since the enactment of the Fair Elections Act, and the implementation of the Fair Elections Program by the Office of Campaign Finance, there has been a dramatic shift in the workload of the Divisions, as more fully discussed below.

By way of background, the Office of Campaign Finance successfully implemented the Fair Elections Program during the 2020 Election Cycle, the first election cycle of the Program, and the 2020 Special Election Cycle. There were twenty (20) candidates certified as “participating candidates” in the Fair Elections Program for the November 3, 2020, General Election; twelve (12) Candidates were certified as “participating candidates” in the June 2, 2020 Primary Election; and four (4) Candidates were certified as “participating candidates” in the June 16, 2020 Special Election. A total of 49 candidates registered seeking to participate in the Fair Elections Program during the 2020 Election Cycle, and 17 candidates did not meet the threshold requirements. In addition, the Office of Campaign Finance certified four (4) Candidates in the Fair Elections Program to participate in the June 16, 2020, Special Election. A total of six (6) candidates registered seeking to participate in the Program during the 2020 Special Election, and two (2) candidates did not meet the threshold requirements.

The FEP candidates were elected and certified as Winners by the Board of Elections on December 2, 2020, in seven (7) of the eleven (11) seats for covered offices available for election to Public Office in the November 3, 2020, General Election. The total sum of **\$4,016,797.64** was disbursed from the Elections Fund in Base Amount (\$1,120,000.00) and Matching Payments (\$2,896,797.64) to the thirty-six (36) candidates who were certified in the Fair Elections Program to participate in the June 2, 2020, Primary Election, the June 16, 2020, Special Election, and the November 3, 2020, General Election. The 2020 Election Cycle closed on November 3, 2020, and the 2020 Special Election Cycle closed on June 16, 2020.

The 2022 Election Cycle was the second election cycle during which the Office of Campaign Finance administered the Fair Elections Program. The November 8, 2022, General Election culminated in the last major event of the 2022 Election Cycle. The 2022 Election Cycle closed on November 8, 2022. Overall, fifty-two candidates registered to participate in the Fair Elections Program during the 2022 Election Cycle. Forty-two (42) candidates met the threshold requirements for the covered offices sought and were certified as “participating candidates” in the Program in the November 8, 2022 General Election (11), and in the June 21, 2022 Primary Election (31). Ultimately, thirty-seven of the FEP certified candidates qualified for ballot access through the nominating petition process in the Primary (27) and General (10) Elections.

By comparison, twenty (20) candidates registered in the Traditional Campaign Finance Program and qualified for ballot access in the Primary (7) and General (13) Elections. Of significance, during this second cycle of the Program’s implementation, the FEP candidates were elected and certified by the Board of Elections on November 30, 2022, as winners in ten (10) of the thirteen (13) seats for Public Office elected in the November 2022 General Election. The Agency authorized the disbursement of the total sum of **\$12,358,606.95** from the Elections Fund in base amount (\$1,660,000.00) and matching payments (\$11,698,606.95), to the forty-two (42) certified FEP candidates. The 2022 Election Cycle closed on November 8, 2022.

The Office of Campaign Finance completed the administration of the Fair Elections Program during the 2024 Election Cycle on November 5, 2024, the date of the General Election. There were Twenty (20) certified Participating Candidates in the Fair Elections Program, and the Office of Campaign Finance authorized the disbursement of the total sum of \$2,830, 041.15 from the Fair Elections Fund in Base Amount and Matching Payments. A total of thirty-two (32) Candidates registered seeking to participate in the 2024 Election Cycle in the Fair Elections Program, and a total of seventeen (17) Candidates registered to participate in the 2024 Election Cycle in the Traditional Campaign Finance Program for local elective office. The Fair Elections Candidates were certified by the Board of Elections as winners of Seven (7) of the Eleven (11) seats for elective office in the November 5, 2024, General Election.

In addition, the Office of Campaign Finance established the Post-Election Audit Program during the 2020 Election Cycle which requires the Fair Elections Program Division to conduct audits of the campaign operations of all candidates who are certified to participate in the Fair Elections Program and received public funds for their campaign operations. Whereas, in the Traditional Campaign Finance Program, the RAAD only conducts post-election full field audits of the campaign operations of those candidates who are elected to office. The FEP audit process requires candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The audits will ensure through the reconciliation of all financial transactions reported on Reports of Receipts and Expenditures filed during the coverage period of the audit, with the financial records maintained by the Committees, including bank account statements and deposit slips, merchant account statements, contributor affidavits and cancelled checks, invoices for services rendered, and loan documents, and the proper use of public funds received by the candidates certified to participate in the Fair Elections Program during the respective election cycle.

During the 2020 Election Cycle, the Fair Elections Program Division initiated audits for the campaign operations of the ten (10) candidates who were certified and participated in the June 2, 2020 Primary Election, and did not proceed to the November 3, 2020 General Election; the four (4) candidates who were certified and participated in the June 16, 2020 Special Election; and the twenty (20) candidates who were certified and participated in the November 3, 2020 General Election. The Audits were initiated by correspondence dated June 19, 2020, for the Primary Election Candidates, July 6, 2020 for the Special Election Candidates, and March 30, 2021 for the General Election Candidates. The FEP Division has issued a total of Twenty-Four Final Audit Reports for the 2020 Election Cycle. Ten (10) post-election audits for the 2020 Election Cycle are ongoing before the Division at various stages of the audit process, including Audit Documentation received and Audit in progress; Audit Complete and the Preliminary Statement of Findings issued, and/or Response received and Under Review/Draft Final Audit submitted to the Audit Manager and Under Review; and Failure to submit Audit Documentation and Referred to the Office of the General Counsel (OGC).

For the 2022 Election Cycle, the Office of Campaign Finance issued Forty-Two (42) Post-Election Audits Letters for June 21, 2022, Primary Election and the November 8, 2022, General Election to Candidates who were certified to participate in the 2022 Election Cycle. (Audits initiated on March 13, 2023, and March 24, 2023)

To date, the FEP has issued Thirty (34) Preliminary Statements of Audit Findings and Thirty (30) Final Audit Reports for the 2022 Election Cycle, including the following:

- **The Elissa for DC Principal Campaign Committee** – Audit Complete. Preliminary Statement of Audit Findings Report issued on April 24, 2023.
- **The Elissa for DC Principal Campaign Committee** – Audit Complete. Final Statement of Audit Findings Report issued on May 3, 2023.
- **The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee** – Audit Complete. Preliminary Statement of Audit Findings Report issued on April 25, 2023
- **The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee** – Audit Complete. Final Statement of Audit Findings Report issued on July 3, 2023
- **Sriqui for Ward 3 Schools DC SBOE** Preliminary Audit Findings Report issued on June 13, 2023.
- **Eric Goulet for Ward 3** – Preliminary Audit Findings Report issued on May 2, 2023.
- **Eric Goulet for Ward 3** – Compliance Final Audit Report issued on July 3, 2023.
- **McDuffie 2022** - Preliminary Statement of Findings issued on July 5, 2023. Referred to OGC on September 23, 2024 for failure to respond.
- **Matthew Frumin for Ward 3** - Preliminary Statement of Findings issued on July 11, 2023.
- **Matthew Frumin for Ward 3** – Compliance Final Audit Report issued on September 25, 2023.
- **Friends of Faith for Ward 5** – Preliminary Statement of Findings issued on July 12, 2023.
- **Friends of Faith for Ward 5** – Compliance Final Audit Report issued on September 19, 2023.
- **Committee to Karim D. Marshall** - Preliminary Statement of Findings issued on July 14, 2023.

- **Committee to Karim D. Marshall** – Compliance Final Audit Report issued on May 20, 2024.
- **David for Ward 3** - Preliminary Statement of Findings issued on July 18, 2023.
- **David for Ward 3** - Final Statement of Findings issued on December 20, 2023.
- **Niosi 2022** - Preliminary Statement of Findings issued on August 1, 2023.
- **Niosi 2022** - Compliance Final Audit Report issued on September 25, 2023.
- **Together With Wiley** - Preliminary Statement of Findings issued on August 15, 2023.
- **Together With Wiley** - Compliance Final Audit Report issued on October 12, 2023.
- **Elect Nate Fleming** - Preliminary Statement of Findings issued on August 11, 2023.
- **DC for Sharece Crawford 2022** Preliminary Statement of Findings issued on September 12, 2023.
- **DC for Sharece Crawford** Final Audit Report issued on December 11, 2023
- **Friends of Faith for Ward 5** Preliminary Statement of Findings issued on July 12, 2023
- **Friends of Faith for Ward 5** Final Audit Report issued on September 19, 2023
- **Ben for Ward 3** Preliminary Statement of Findings issued on May 16, 2023
- **Ben for Ward 3** Final Audit issued on September 19, 2023
- **Cheh 2022 for Ward 3** Preliminary Statement of Findings issued on May 8, 2023
- **Cheh 2022 for Ward 3** Final Audit Report issued on September 25, 2023
- **Nina Oneil For DC** - Final Audit Report issued on October 12, 2023.
- **Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5** - Preliminary Audit Findings issued on October 13, 2023
- **Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5** - Final Audit Report issued on February 23, 2024
- **Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1** - Preliminary Audit Findings issued on October 27, 2023
- **Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1** - Final Audit Report issued on March 8, 2024
- **Committee to Elect Sabel Harris**, Preliminary Audit Report issued on November 2, 2023
- **Committee to Elect Sabel Harris**, Final Audit Report issued on December 20, 2023

- **Robert for DC**, Preliminary Audit Report issued on November 6, 2023
- **Robert for DC**, Final Audit Report issued on May 20, 2024
- **Brianne for DC**, Preliminary Audit Report issued on November 7, 2023.
- **Brianne for DC**, Final Audit Report issued on October 30, 2024.
- **Friends of Lisa Gore**, Preliminary Audit Report issued on November 7, 2023
- **Friends of Lisa Gore**, Final Audit Report issued on October 11, 2024
- **Anita Bonds 2022**, Preliminary Audit Report issued on September 23, 2024. Pending response.
- **Beau Finley for Ward 3**, Final Audit Report issued on May 2, 2023
- **Brian for DC**, Preliminary Audit Report issued on October 1, 2024
- **Graham for DC**, Preliminary Audit Report issued on May 1, 2023
- **Friends of Monte for Ward 3**, Preliminary Audit Report issued on March 5, 2024. Referred to the OGC for failure to respond.
- **Re-Elect Muriel Bowser Our Mayor 2022**, Preliminary Audit Report issued on August 8, 2023
- **Re-Elect Muriel Bowser Our Mayor 2022**, Final Audit Report issued on April 22, 2024
- **Nina Oneil 2022**, Final Audit Report issued on October 12, 2023
- **Tricia Duncan for Ward 3 Council**, Preliminary Audit Report issued on May 8, 2023. Referred to OGC on September 14, 2023, for failure to respond.
- **Ryan Jones for AG**, Final Audit Report issued on May 16, 2023
- **Trayon White for Mayor 2022**, Referral of NON-COMPLIANCE FINAL AUDIT to OGC Post-Election Audit Report issued on February 15, 2024
- **Trayon White for Mayor 2022**, Final Audit Report issued on February 24, 2024
- **Orange Ward 5**, Preliminary Audit Report issued on December 16, 2024
- **Phil for Ward 3**, Final Audit Report issued on March 29, 2024
- **Brian Schwalb**, Brian for DC Principal Campaign Committee, Final Audit Report issued on January 14, 2025

For the 2024 Election Cycle, the Office of Campaign Finance issued on February 3, 2025, Post-Election Audit Notification Letters for the June 4, 2024, Primary Election and the November 5,

2024, General Election to the following Twenty (20) Candidates who were certified to participate in the 2024 Election Cycle and received public funds:

Nate Fleming for Ward 7	2/3/2025
Kelvin Brown for DC Council Ward 7 2024	2/3/2025
Wendell For Ward 7 Councilmember Committee	2/3/2025
Committee Elect Eboni-Rose Thompson 2024	2/3/2025
Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025
Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025
Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

Last, it should be noted that the reporting requirements of the Fair Elections Program and the Traditional Campaign Finance Program also differ, with the greater number of filing due dates for Reports of Receipts and Expenditures required in the Fair Elections Program.

In sum, based on the foregoing, the participation in the Fair Elections Program by candidates and committees has clearly increased substantially, whereas the registration of candidates and committees in the Traditional Campaign Finance Program has declined. Consequently, the workload of the Divisions has been impacted and shifted dramatically. To align resources more efficiently, the Office of Campaign Finance will merge the operations of the Fair Elections

Program Division and the Reports Analysis and Audit Division into one cohesive Division responsible for the entire audit operations of the Agency.

In support of this action, the Agency reviewed the organization of the public financing programs in other jurisdictions. The Agency has continued to forge working relations with local and state Campaign Finance agencies across the country, including with campaign finance agencies located in Annapolis, Maryland, New York, New York, and Hartford, Connecticut, to discuss the respective public financing programs of these jurisdictions. These relationships provide the opportunity for the Agency to remain abreast of emerging trends and to observe firsthand through visits to other jurisdictions the administration/management of public financing programs. The Office of Campaign Finance communicated in FY20 and FY21 with the various jurisdictions concerning specific aspects of the administration of their public financing programs, including the verification and processing of contributions by credit cards, the minimum contribution amount for match, contributions by family members, the debate process, and post-election audits. In addition, the Agency routinely reviews the statutes, regulations, forms, brochures, guides, training materials, and post-election reports of our peers for a comparison of our processes.

Further, the Office of Campaign Finance maintains on an annual basis its Membership in the Council on Governmental Ethics (COGEL), the organization of representatives of agencies responsible for the administration and enforcement of conflict of interest, campaign finance, and lobbying laws. The Agency participates in the annual Conferences offered by COGEL which presents the OCF staff members with the opportunity to attend seminars critical to the successful administration of the Campaign Finance Laws. The attendees are exposed to the emerging trends in Campaign Finance Laws and Operations and provided the occasion for the exchanges of ideas and the establishment of contacts with colleagues in state and federal jurisdictions in the United States and in Canada.

The Office of Campaign Finance, in preparing the FEP Post-Election Report for the 2022 Election Cycle, once again reviewed the National Trends in Public Financing Programs in various States and Municipalities, to evaluate and compare the programs to propose

recommendations for adjustments, revisions, and enhancements to the District's Fair Elections Program. This required the review of the pertinent jurisdictional websites, statutes, regulations, and election results, as well as, in many instances, direct communications with Elections and Campaign Finance Officials to verify their procedures.

Through this process, the Agency more closely reviewed the public financing program of the New York City Campaign Finance Board (NYCCFB), which is most similar to the Fair Elections Program in many respects. The NYCCFB Audit Program operates under one (1) umbrella and functions through teams.

- (2) The Office of Campaign Finance will complete the upgrades of the OCF E-Filing System and fully implement the Covered Contractor Provisions. The Agency will develop an online Training Tutorial for both the Traditional Campaign Finance Program and the Fair Elections Program to assist members of the Public with understanding the new "Covered Contractor" Provisions of the Campaign Finance Act which will prohibit the making and acceptance of contributions by the principals of covered contractors of contracts with the District Government above a certain amount.

For FY24, the Strategic Objective of the Public Information and Records Management Division is to "Provide a high-quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website." The Two Workload Measures for this Objective are the "Total number of financial reports filed electronically and "Total number of financial reports filed." The Key Performance Indicator is the "Percent of financial reports filed electronically."

The FY24 Strategic Initiative for the Public Information and Records Management Division was the development of the Online Tutorial for the "Covered Contractor" Provisions to assist the Public with understanding the requirements of the Provisions. The Agency continued discussions with the Office of Contracting and Procurement (OCP) and the Office of the Chief Technology Officer (OCTO) during Fiscal Year 2024 to secure the upgrade of the OCF E-Filing Systems to provide an application to fully implement the provisions of the Campaign Finance Reform Act, as amended, to enable the OCF to identify prohibited contributions through a cross reference of

the lists of covered contractors and their principals when made publicly available by District contracting authorities, of contracts above a certain amount, and to notify contractors and prohibited recipients' about potential violations.

The identification of unlawful contributions by the OCF is dependent upon the enhancement in the first instance of the business database (D.C. Official Code § 2-361.04) regarding district procurement to capture the data listing the covered contractors and their principals, the prohibited recipients for contracts based on the estimated value, and the respective prohibited periods as defined by D.C. Official Code § 1-1161.01 (45c). Although the approved OCF FY 21 Budget included \$100,000.00 in non-personal services local funds for the upgrade of the OCF E-Filing and Disclosure System to implement the Covered Contractor Contribution provisions, the contracting authorities purportedly did not have the resources during Fiscal Year 2021 to implement the responsibilities imposed by the provisions. Thereafter, resources were allocated during Fiscal Year 2022 to the contracting authorities for the implementation of the Covered Contractor Provisions. The procurement database was not upgraded, however, and the OCF was not able to proceed with the enhancement of the OCF E-Filing and Disclosure System.

The OCTO/OCP completed the development of the OCP Business Database during Fiscal Year 2024 to facilitate the interaction with the OCF Database to receive data. The OCF continues to analyze the data and will collaborate with the OCP and OCTO to create the requirements for the validation and reporting of data. The OCF is confident that the OCF Approved Fiscal Year 2025 Budget will sufficiently support the funding of the necessary upgrades to the OCF E-Filing and Disclosure Applications to ensure the interaction of the OCP "Doing Business" Database with the OCF System.

Last, the online tutorial for the "Covered Contractor" Provisions will be completed once the procedures for the identification of potential prohibited contributions are developed for the OCF E-Filing and Disclosure System and incorporated into the draft tutorial.

- (3) The Office of the General Counsel will develop legislative recommendations for the amendment of the Fair Elections Act, where appropriate, based upon the experience of

the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.

The FY 24 Strategic Objective for the Office of the General Counsel is to “Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act”. There are three (3) Key Performance Indicators and 3 Workload Measures associated with this Objective, namely the Percent of informal hearings conducted and closed before the next filing deadline, and the Workload Measure the Total number of informal hearings conducted”; the Percent of Interpretative Opinions issued within thirty (30) days, and the Workload Measure, the “Total number of Interpretative Opinions and Expedited Advice issued”; and the Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of request, and the Workload Measure is the “Total number of Interpretative Opinions and Expedited Advice issued”.

The FY 24 Strategic Initiatives for the Office of the General Counsel are the development of Legislative Proposals to amend the Fair Elections Act, and the organization of the Site Visits to the Early Voting Centers and Election Precincts opened for the June 4, 2022, Primary Election (See below). Completion Date is June 30, 2024

The Office of Campaign Finance completed its review of the Fair Elections Act and developed Thirteen (13) Legislative Recommendations for the amendment of the Act based upon the experience of the Agency in administering the Fair Elections Program through the 2020, 2022, and 2024 Election Cycles. The Legislative Recommendations include the following:

1. Clarify the ability of participating candidates in the Fair Elections Program to continue to collect contributions, which will not be matched, post-election for the payment of debt within a specific timeframe. Amend D.C. Official Code Section 1-1163.32h, “Remitting Funds and Donating Equipment”, to add a new subsection “€”, to authorize participating candidates to collect contributions post-

election which will not be matched for the payment of debt for a period of no longer than sixty (60) days from the date of the election.

2. Prescribe the timeframe for the commencement of the distribution of payments from the Elections Fund, to begin no earlier than the July 31st Reporting Date of the calendar year immediately preceding the calendar year in which the Primary Election is held. Amend D.C. Official Code Section 1-1163.32i, “The Fair Elections Fund”, to amend subsection “(c)” to renumber the existing paragraph as subsection (1) and to add subparagraph (2), which will provide when the distribution of payments from the Fund will begin.
3. Limit the opportunity to validate a previously rejected small contribution for match to within ten (10) calendar days of the notice of the rejection. Amend D.C. Official Code Sections 1-1163.32c (d) (2), “Certification as a Participating Candidate”, and 1-1163.32e (f), “Matching Payments for Qualified Small-Dollar Contributions”, to provide that the opportunity to cure any deficiencies upon the failure to qualify for certification, or the denial of any payment must be submitted within 10 business days of notice, or otherwise the decision of the Director becomes final.
4. Authorize the imposition of fines automatically for the failure to file, late file, or the incomplete filing of any report, statement or other document required by the Fair Elections Act or the OCF Regulations, with appeal rights. Amend D.C. Official Code Section 1-1163.35 (a)(4), “Penalties”, to provide for the automatic imposition of penalties administratively by the Director where there is a failure to comply with the reporting requirements.
5. Establish provisions similar to the Statutes and Laws of Baltimore, Maryland, Portland, Oregon, and Howard, County, Maryland, which authorize the Administrators of the public financing programs to reduce the payable amount where there is a significant risk that the elections fund is insufficient and to increase the contributor amount in proportion to the reduced rate of total city matching funds. Amend D.C. Official Code Section 1-1163.32i, the “Fair Elections Fund”, to add a new subsection “(f)” to authorize the Director to reduce

the payable amount in the event of a budget shortfall, of the maximum cap for matching payments by 30%.

6. Require the payment of outstanding fines in full at the registration of a candidate into the Fair Elections Program; and where enforcement proceedings are open at registration and fines subsequently imposed, to authorize the suspension of the candidate, either seeking participation, or certified in the FEP, in the Fair Elections Program, until the fines are paid in full. Amend D.C. Official Code Section 1-1163.32c (a)(1)€, “Certification as a Participating Candidate”, to require the payment of fines in full at registration.
7. Require the post-election audit of the campaign operations of all certified participating candidates and the completion of post-election audits for winning candidates within six months of the certification of the general election results by the Board of Elections, unless otherwise extended for good cause. Amend D.C. Official Code Section 1-1163.”32j, “Reporting”, to add a new subsection “(b)” to require post-election audits.
8. Clarify D.C. Official Code Section 1-1163.32f (d) (3), “Limitations on Contributions and Expenditures”, to state that the exception for the “reimbursement of out-of-pocket expenses incurred for campaign purposes,” from the limitations on campaign expenditures for compensation to a participating candidate does not override the requirement that campaign expenditures primarily be made in the manner required by D.C. Official Code Section 1-1163.08 (a), “Designation of Campaign Depositories; Petty Cash Fund”.
9. Amend D.C. Official Code Section 1-1163.04 (7A) (A), “Duties of the Director of Campaign Finance”, to provide that the training program conducted by the Office of Campaign Finance may “Be conducted in person, or, online, at the option of the candidate or treasurer, or during a period of time for which the Mayor has declared a public health emergency pursuant to Section 7-2304.01, online, although online materials may be used to supplement the training;”.
10. Amend D.C. Official Code Section 1-1163.06, “Advisory Opinions,” to add a new Subsection (d) to authorize the Director of the Office of Campaign Finance on his or her own initiative, or upon receiving a request from a person listed below, to

provide an interpretative opinion regarding compliance with this chapter within thirty (30) days after its receipt.

(A) A public official;

(B) A political committee, political action committee, or independent expenditure committee;

(C) An official of a political party;

(D) Any person required to or who reasonably anticipates being required to submit filings to the Campaign Finance Board under [this subchapter](#); or

(E) Any other person under the jurisdiction of the Campaign Finance Board.

11. OCF will Review the FEP Regulations to ensure consistency with D.C. Official Code Section 1-1163.09 (b-1) (1) and (2), “Reporting”, to require the mandatory filing of financial statements in the FEP Program on the 10th day of October preceding the date on which an election is held, as well as on the 10th day of March, June, August, October, and December in the 7 months preceding the date on which, and in each year during which, an election is sought; 8 days before a special or general election; and also by the 31st day of January of each year, and on the 31st of July of each year when there is no election. In addition to the foregoing reports, the statute also requires that the filing schedule include, at a minimum, 3 dates within the 60-day period immediately preceding a primary, special, or general election, as applicable to the PARTICIPATING CANDIDATE. The goal of the proposal if any will be to include all mandatory dates, including the three additional dates, pertaining to a participating candidate (CERTIFIED), modify the optional dates provided by regulation, and to amend the statute if the three additional dates do not work.

12. Amend D.C. Official Code Section 1-1163.09 (d), “Reporting”, to delete the sentence “If no contributions or expenditures have been accepted or expended during a calendar year, the treasurer of the committee or candidate shall file a statement to the effect.” Is this the current practice or simply a zero receipts or expenditures reported on the appropriate schedule.

13. Amend D.C. Official Code Section 1-1163.10a (a) (2), “Fund balance requirements of principal campaign committees”, to delete the phrase which requires retirement of debt “within 12 months after the election”; and in subsection (a) (2) (B) to delete the phrase “Any loans made by a candidate to support his or her campaign may only be repaid up to the amount of \$25,000.00”. The amendments will conform with the Ted Cruz Decision by the Supreme Court, issued in May 2022. Further, the Code Provision must be amended to clarify that the requirements for the surplus funds of a principal campaign committee do not apply to the principal campaign committees organized under the Fair Elections Act, where remission of funds to the DC Treasurer is mandated for surplus funds.

- (4) The Office of the General Counsel will organize Site Visits to the Early Voting Centers and to the Election Precincts operated by the Board of Elections in each of the eight (8) Wards during the June 2024 Primary Election to provide guidance where necessary concerning the application of the Campaign Finance Laws.

The Office of the General Counsel coordinated the conduct of Site Visits by the Office of Campaign Finance to 21 of the Early Voting Centers open from May 25, 2024 through June 2, 2024, and to 46 of the Vote Centers ,open during the June 4, 2024, Primary Election, and to nineteen (19) of the twenty-five (25) Early Voting Centers from October 28, 2024, through November 3, 2024, and to forty-one (41) of the seventy-five (75) Vote Centers on November 5, 2024, General Election Day. The Site Visits offered the opportunity for the OCF Team to be in the Community and interact with District Residents and provide counsel and guidance where necessary concerning the application of the Campaign Finance Laws. The OCF Team observed in general during the Site Visits that campaign disclaimers were properly placed on campaign literature and posters, that activity at the polls adhered to the electioneer marker restrictions, and that there were no complaints from the public concerning campaign-related activities.

- (5) The Office of Campaign Finance will organize, publicize, and conduct Debates in any city-wide contests scheduled for election in the June 4, 2024, Primary Election, and the November 5, 2024, General Election where the elections involve more than one (1)

participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access in the Traditional Campaign Finance Program, and has consented to participate in a debate. The Debates will provide voters with the opportunity to hear directly from the candidates on issues that are important to District Residents.

For the Fair Elections Program, the FY24 Strategic is to “Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements”. The three (3) 2020 Key Performance Indicators for the Objective are: “Percent of Base Amount and Matching Payments authorized for disbursement within five (5) days of the certification of a candidate into the Fair Elections Program”); the Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program”; and “Percent of matching payments directed for disbursement to participating candidates within five (5) days after the receipt of financial reports” The two (2) 2020 Workload Measures associated with this Objective are: “Total number of candidates certified as participating candidates in the Fair Elections Program;” and “Total number of pre-election and post-election audits completed by the Fair Elections Program.”

The FY24 Strategic Initiative for the Fair Elections Program is the conduct of the Debates for the 2024 Election Cycle. The Completion Date is September 30, 2024.

The Office of Campaign Finance successfully advertised, scheduled, and hosted the 2024 DC Debates under the Fair Elections Act for the 2024 Election Cycle, the third Election Cycle following the implementation of the Fair Elections Program during the 2020 Election Cycle and the debut of the inaugural 2020 Debates under the Act. The Debates were conducted to promote civic engagement, transparency, and candidate accessibility. The 2024 Debates were presented live and live streamed on YouTube and Facebook, and at the OCF 2024 Debates Website, www.dcdebates.com., in the city-wide races for the Office of At-Large Member of the Council on May 2, 2024, for the June 4, 2024, Primary Election, and on September 18, 2024, for the November 5, 2024, General Election. For the contest in both Elections, the certified Participating Candidates in the Fair Elections Program who qualified for ballot access were required to

participate, and the Candidates who qualified for ballot access in the Traditional Campaign Finance Program were invited to appear. The Debates provided the Residents of the District of Columbia with the opportunity to hear directly from the Candidates on issues that were important to them to make informed Ballot choices. The Primary Debate was moderated by Sam Ford, the former Bureau Chief for ABC 7News (WJLA), and the General Election Debate was moderated by Michael Brice-Sadler, a Reporter for The Washington Post, who covers local D.C. affairs and the city's government for The Washington Post's Metro Desk. Both Debates were broadcast in English and Spanish, and ASL Interpretation provided. The Debates were supported by the Community Partners, the DC Action for Kids, the Dupont Circle Citizens Association, the DC Federation of Civic Associations, and the Washington Area Bicyclists Association. The recordings of the OCF sponsored Debates remained online for viewing throughout the remainder of the calendar year at www.dcdebates.com. Marketing for the 2024 Primary Election Debate included SMS Outreach, OTT Streaming, Social Media Ads on Instagram, Facebook, and X; and for the 2024 General Election, included Mobile Ads, Postcards, OTT Streaming, and Instagram and Facebook Ads. Postcards with QR Codes were used to target specific communities which are hard to reach through traditional methods. Viewership for the Primary Election was at 60,000, and at 90,000 for the General Election. The Office of Campaign Finance procured the services of Bayne, LLC to assist the Agency with the production of the 2024 Debates at a cost of \$236,100.00.

II. FY 25 PRIORITIES

The top five priorities for the Agency in Fiscal Year 2025, and how the Agency will address those priorities, in no particular order, are as follows:

- (1) The Office of Campaign Finance will develop and publish at the OCF Website, www.ocf.dc.gov., Brochures, Fact Sheets, and Educational Materials for the 2026 Election Cycle; formulate the funding requirements for the 2026 Election Cycle using the expenditure totals of the successful candidates in the 2022 and 2024 Election Cycles; and initiate the OCF Outreach Program to the Advisory Neighborhood Commissions and Civic Associations of the availability of the Agency to present information at community meetings, as well as participate in community events with

the Board of Elections to disseminate information concerning the Fair Elections and Traditional Campaign Finance Programs of the Agency.

The FY25 Strategic Objectives of the Office of Campaign Finance include to “Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act”. The Workload Measure and Key Performance Indicator for this Objective are the Percent of new candidates and treasurers who receive mandatory training, and the total number of mandatory training conferences conducted. The target is 100%. D.C. Official Code § 1- 1163.04 (7A) requires the candidates and treasurers of each committee to enroll in mandatory training at the OCF upon their registration. The objective of the measure is to measure the actual compliance with the mandatory training requirement and ensure that each new registrant receives training on the reporting requirements of the Campaign Finance Laws.

To date, in Fiscal Year 2025, the Agency calculated and included the projected funding for the Fair Elections Program for the 2026 Election Cycle in the December 2024 submission of the Budget Review of the 2026 Proposed Budget for the Agency. **See Attachment P.** The OCF will publish the Fair Elections Process and the OCF Fair Elections Programs and the Public Finance Brochures in February 2025 for the 2026 Election Cycle at the OCF Website, www.ocf.dc.gov. The OCF has presented information on its Programs in its continuing efforts to reach a wider audience at the following events in Fiscal Year 2025, to date:

1. On October 8, 2024, the Office of Campaign Finance provided information on its Traditional and Fair Elections Campaign Finance Programs while presenting at the ANC (SMD 6B08) meeting.
2. On October 17, 2024, the Office of Campaign Finance provided information on its Traditional and Fair Elections Programs at the DCAL& Partners Retired Educators Association’s Community Outreach held event at Nineteenth Street Baptist Church.
3. On October 31, 2024, the Office of Campaign Finance joined other District Agencies and participated in a Community Outreach event held at MPD’s First District Police Station.

OCF provided participants with information on its Traditional and Fair Elections Campaign Finance.

4. On November 16, 2024, the Office of Campaign Finance joined other District Agencies and participated in a Health Fair held at the Union Wesley AME Zion Church. OCF provided participants with information on its Traditional and Fair Elections Campaign Finance Programs.

The Agency also conducted in Fiscal Year 2025, to date, the following Mandatory Entrance Conferences for the Candidates and Treasurers of Committees which were active during the 2024 Election Cycle:

Re-elect Eboni-Rose for Ward 7	Treasurer	Lucrecia P. Johnson	10/29/2024
Friends of Olivia Henderson	Candidate	Olivia Henderson	10/03/2024
Friends of Olivia Henderson	Treasurer	Teauna Drake	10/03/2024
Snapper Ward 8 Brown Campaign Committee	Candidate	Michael Brown	10/07/2024
Committee to Elect Magic Jordan for Ward 2	Candidate	Rondell Magic Jordan	10/3/2024
Committee to Elect Magic Jordan for Ward 2	Treasurer	Rondell Magic Jordan	10/27/2024

The Agency has once again partnered with the District of Columbia Public Library (DCPL) to notify DCPL of its request to schedule the use of the Community Room in each of the respective Branches in the Eight Wards to meet with the public monthly during Calendar Year 2025 to present information on the 2026 Election Cycle and the Programs of the Office of Campaign Finance. The 2025 Schedule of Educational Seminars is being prepared by the Office of the General Counsel and will incorporate the dates Seminars will be held in the Branches of the DCPL.

Further, the Agency has begun to contact the Chairpersons of the Advisory Neighborhood Commissions (ANCs), by email, beginning on February 1, 2025, to notify the Commission Chairpersons of the availability of the Agency to present at their Constituent meetings.

ANC Dates (Email Request) for FY25 to date

Requests were sent to the following Advisory Neighborhood Commissions:

FY 25	
ANC	Email Date
ANC 6B	Oct. 8, 2024
ANC 3E	Oct. 10, 2024
ANC 8D	Oct. 21, 2024
ANC 4E	Oct. 21, 2024
ANC 4D	Oct. 21, 2024
ANC 2G	Oct. 21, 2024
ANC 3C	Oct. 21, 2024
ANC 7E	Oct. 24, 2024
ANC 3E	Oct. 24, 2024
ANC 2G	Oct. 24, 2024
ANC 7E	Dec. 4, 2024
ANC 6D	Jan. 8, 2025
ANC 3A	Jan. 13, 2025
ANC 1A	Jan. 13, 2025
ANC 2A	Jan. 13, 2025
ANC 4A	Jan. 13, 2025

FY25 To Date ANC Virtual Meetings that OCF Presented At

ANC Virtual Meetings	Date
ANC 6B	Oct. 8, 2024
ANC 4A	Feb. 4, 2025

Last, the Agency notified the following Civic Member Associations by email on January 28, 2025, of their availability during Calendar Year 2025 to present information on the OCF Programs at their community meetings:

1. Brookland Neighborhood Civic Association
2. Chevy Chase Citizens Association

3. Cleveland Park Citizens Association
4. Congress heights Community Association
5. Deanwood Citizens Association
6. Dupont Circle Citizens Association
7. Empower DC
8. Forest Hills Citizens Association
9. Fort Stanton Civic Association
10. Glover Park Citizens Association

(2) During Fiscal Year 2025, the Office of Campaign Finance will continue to promote during the Mandatory Entrance Conferences, the electronic filing requirement for the submission of financial reports; and to seek the Upgrade of the OCF E-Filing Systems to provide an application to fully implement the provisions of the Campaign Finance Reform Act, as amended, to enable the OCF to identify prohibited contributions through a cross reference of the lists of covered contractors and their principals when made publicly available by District contracting authorities, of contracts above a certain amount, and to notify contractors and prohibited recipients about potential violations.

For FY25, the Strategic Objective of the Public Information and Records Management Division is to “Provide a high-quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.” The Two Workload Measures for this Objective are the “Total number of financial reports filed electronically and “Total number of financial reports filed.” The Key Performance Indicator is the “Percent of financial reports filed electronically.” The target is 100%. D.C. Official Code § 1-1163.04 (1A) requires the submission of all financial reports online at the OCF Website, unless an exception to this requirement is granted. The OCF collects data from which to monitor the performance of this measure from the OCF Database which receives and stores the online submission of financial reports on the required due dates. The OCF generates from the Database a list of the required filers for the various report dates based on the number of active committees

registered with the Agency, a list of the actual filers, a list of the reports received electronically, a list of the paper submissions of those registrants granted an exception from the mandatory requirement, and the list of those registrants who failed to file. The total number of required filers from each filing due date, the total number of actual filers, the number of electronic submissions, and the number of failures to file, or requests for extensions are reported in the monthly activity report of the Public Information Division and included in the monthly production report of the Agency provided to the Board of Elections and published at the OCF and BOE Websites. The performance data is validated through the comparison of the list of the online submissions generated by the OCF Database with the list of the actual filers and the paper submissions.

The identification of unlawful contributions by the OCF is dependent upon the enhancement in the first instance of the business database (D.C. Official Code § 2-361.04) regarding district procurement to capture the data listing the covered contractors and their principals, the prohibited recipients for contracts based on the estimated value, and the respective prohibited periods as defined by D.C. Official Code §1-1161.01 (45c). Although the approved OCF FY 21 Budget included \$100,000.00 in non-personal services local funds for the upgrade of the OCF E-Filing and Disclosure System to implement the Covered Contractor Contribution provisions, the contracting authorities purportedly did not have the resources during Fiscal Year 2021 to implement the responsibilities imposed by the provisions. Thereafter, resources were allocated during Fiscal Year 2022 to the contracting authorities for the implementation of the Covered Contractor Provisions. The procurement database was not upgraded, however, and the OCF was not able to proceed with the enhancement of the OCF E-Filing and Disclosure System.

During Fiscal Year 2023, the OCF remained in continuous discussion with the Office of Contracting and Procurement (OCP) and the Office of the Chief Technology Officer (OCTO) concerning the development and build of the system to implement the Campaign Reform Amendment Act, specifically the “Covered Contractor” Provisions. As of this date in Fiscal Year 2024, the OCTO/OCP have completed the development of the OCP Business Database to facilitate the interaction with the OCF Database to receive data. The OCF is in the process of analyzing the data and will collaborate with the OCP and OCTO to create the requirements for

the validation and reporting of data. Completion is anticipated in May 2024. The OCF is confident that the OCF Approved Fiscal Year 2025 Budget will sufficiently support the funding of the necessary upgrades to the OCF E-Filing and Disclosure Applications to ensure the interaction of the OCP “Doing Business” Database with the OCF System.

- (3) Post-Election Audits for the 2024 Election Cycle will be initiated by both the Fair Elections Program of the campaign operations of the principal campaign committees of all candidates who were certified to participate in the FEP and received public funds, and by the Traditional Campaign Finance Program of the campaign operations of those candidates newly elected to Office in the November 2024 General Election.

The Fiscal Year 2025 Strategic Objective for the Reports Analysis and Audit Division is to “Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act”. The Key Performance Indicators and Workload Measures associated with the Program are:

- (1) The Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline. The target is 100%. D.C. Official Code § 1-1163.03 (a)(1)(H) authorizes the Director to make audits and field investigations from time to time of the financial reports filed under the Act. The corresponding Work Measure is the “Total number of financial reports reviewed, evaluated, and analyzed for the reporting period”. The objective is to review each report filed for complete and accurate reporting to ensure full disclosure before the next reporting deadline. The outputs and outcomes of this Performance Indicator are determined based upon the actual number of desk audits completed before the next filing deadline of the financial reports filed on the preceding filing deadline. To monitor this measure, the Agency collects the actual number of financial reports received as reported in the OCF Database, the listings of financial reports referred by the Public Information Division to the Audit Division for review, and the actual number of desk reviews conducted by the Audit Division as maintained in the Division Records and reported in its monthly production statistics provided to the Board of Elections and published at the OCF Website. To validate the data, the Agency compares the number of actual reports

received as captured on the OCF Database, the listings referred by the PIRM Division to the Audit Division for review, and the monthly activity statistics of the Audit Division.

(2) The Percent of periodic random audits conducted within sixty (60) days of initiation. The target is 100%. D.C. Official Code § 1-1163.03 (a)(1)(H) authorizes the Director to make audits and field investigations from time to time of the financial reports filed under the Act. The corresponding Work Measure is the “Total number of periodic random and full field audits completed by the Audit Division.” The objective of the measure is to obtain full and complete disclosure of campaign operations through the audit process in a timely manner. To monitor this measure, the Agency researches and collects the actual number of audits conducted based on the monthly production statistics of the Audit Division which report the status of all ongoing audits, the letters of notification to filers of the initiation of audits, the actual number and date of Audit Reports issued by the Director and published at the OCF Website, and the Agency monthly production statistics presented to the Board of Elections and published at the OCF Website. To validate the data, the Agency compares the number of Audit Reports approved by the Director and published at the Website with the OCF monthly production statistics which include the Audit Division statistics, and the audit notification letters.

The 2025 Strategic Initiative for the Audit Program is to select for full field audit the campaign operations of the principal campaign committees of Candidates registered in the Traditional Campaign Finance Program who were newly elected to office in the November 5, 2024, General Election conducted by the Board of Elections and certified as Winners by the Board of Elections. The Records Analysis and Audit Division initiated the following 2024 Post-Election Audits by email and correspondence to the Treasurers of the following Principal Campaign Committees on February 3, 2025:

1. Jacque for DC 2024 (SBOE At-Large)
2. T. Michelle Colson for SBOE Ward 4
3. Re-Elect Eboni-Rose for SBOE Ward 7
4. Re-Elect Trayon White 2024

The Audits will require the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign

committee to the date of the Election. The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

For the Fair Elections Program, the FY25 Strategic Objective is to “Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements.” The three (3) 2020 Key Performance Indicators for the Objective are: “Percent of Base Amount and Matching Payments authorized for disbursement within five (5) days of the certification of a candidate into the Fair Elections Program” (will compare the date of certification with the date of authorization for disbursement directed to the Office of Finance and Resource Management (OFRM) to determine if timeframe met); Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program” (will compare date of filing of the affidavit of the candidate and the treasurer with the date of certification to determine if timeframe met); and “Percent of matching payments directed for disbursement to participating candidates within five (5) days after the receipt of financial reports” (will compare date financial report filed and date disbursement authorization directed to OFRM). The two (2) 2020 Workload Measures associated with this Objective are: “Total number of candidates certified as participating candidates in the Fair Elections Program;” and “Total number of pre-election and post-election audits completed by the Fair Elections Program.”

The two (2) FY25 Strategic Initiatives for the Fair Elections Program are the initiation of the Post-Election Audits of the campaign operations of the Principal Campaign Committees of all Candidates certified to participate in the Fair Elections Program during the 2024 Election Cycle; and the publication of the FEP 2024 Post-Election Report, as referenced below, in August 2025.

The Fair Elections Program Division initiated on February 3, 2025, the following Post-Election Audits of the campaign operations of the Twenty (20) Candidates certified to participate in the Program during the June 4, 2024 Primary Election, and the November 5, 2024, General Election.

Nate Fleming for Ward 7	2/3/2025
Kelvin Brown for DC Council Ward 7 2024	2/3/2025
Wendell For Ward 7 Councilmember Committee	2/3/2025
Committee Elect Eboni-Rose Thompson 2024	2/3/2025
Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025
Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025
Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

The Audits will require the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The FEP Audits will enable the verification of the receipt, expenditure, and the remission of public funds in accordance with the provisions of the Fair Elections Act.

All Final Audit Reports issued by the Agency will be available at the OCF website, www.ocf.dc.gov, for review by the public.

5. The development of the Post-Election Report for the 2024 Election Cycle due in August 2025 of the Fair Elections Program which will include the contributor and expenditure information for the candidates, and the amount of public funds received, and the review

of the national trends in public financing programs, as well as proposals for legislative enactments based on the experience of the Agency following the administration of the Fair Elections Program during two (2) election cycles. (In Development).

The 2025 Post-Election Cycle Report of the Fair Elections Program will present information reported in the Reports of Receipts and Expenditures filed with the Agency covering the start of the campaigns of the Candidates referenced therein through December 31, 2024. The Report will be presented in four parts, including; an overview of the 2024 Election Cycle and the Fair Elections Program; the OCF review of the national trends in public financing programs and legislative recommendations, if appropriate; and lists of the Qualified Small Dollar Contributors and Expenditures for all Fair Elections Certified Participating Candidates. The publication of the Post-Election Report on the 2024 Election Cycle will provide District Residents with information pertinent to the campaign operations of those candidates certified to participate in the 2024 Primary and General Elections in the Fair Elections Program and deemed eligible to receive public funds.

6. The Agency during FY 25 will execute its responsibilities associated with core mission and support functions directly related to the collection, review, and disclosure of financial reports, and enforcement responsibilities for the candidates and committees who participated in the 2024 General Election, continuing committees, and the Constituent Service and Statehood Fund Programs, as well as those Committees and Candidates who register to participate in the 2026 Election Cycle.

The Agency through the E-Filing and Disclosure System will provide real-time disclosure of all financial reports electronically filed. Further, the information submitted by filers, pursuant to the Campaign Finance Act, will be made available online, within 24 hours of filing in a sortable and searchable format and for public inspection within 48 hours of receipt. Overall, these efforts collectively serve the public interest by ensuring that the electorate has accurate information upon which it can rely to make educated, informed decisions during the election process.

30. Please provide a copy of the agency's FY24 Performance Accountability Report of strategic objectives, indicate if key performance indicators were met, and with which other government agency the report was filed.

RESPONSE:

A copy of the Agency's FY24 Performance Accountability Report is attached, with the requested information. The Report was submitted into the QuickBase Application managed by the Office of the City Administrator. **See Attachment O.**

II. AGENCY QUESTIONS

31. Please list all enforcement measures and actions taken in FY24 and Q1 FY25 that the agency has published. For each, please include a description of the violation, date of violation, date the investigation opened, date the investigation closed, and action taken.

RESPONSE:

In general, the Office of Campaign Finance employs the informal hearings process as the initial stage of enforcement of the campaign finance laws when there is non-compliance. If the matter is not resolved through the informal hearings process, pursuant to 3 DCMR § 3711.9, the OCF may file a Petition for Enforcement with the Board of Elections (BOE). If the matter remains unresolved after a Pre-Hearing Conference and a contested hearing before the Board, the General Counsel for the Board may seek a judgment against the respondent in the Superior Court for the District of Columbia which sustains the petition.

During FY24 and FY25, to date, the OCF informal hearing process has included the following:

§ Total Referrals: 144 referrals (PIRM 135 and 9 from RAAD FY24); 58 referrals (52 PIRM FY25 and 6 from RAAD) FY25 to date

§ Hearing Notices issued: 221 (FY24 Includes 155 First Notices and 66 Second Notices in FY24, and 83 in FY25, to date, includes 71 First Notices and 12 Second Notices, to date)

§ Hearings Conducted: 132 (Includes 91 FY24 and 41 FY2025 To Date)

§ Orders issued: 104 FY 2024, and 38 FY 2025, to Date

§ Investigations Completed: 4 in FY 2024, and 1 in FY 2025 to Date

§ Orders imposing fines: 37 in FY 24 and 19 in FY 2025 To Date

§ Amount of fines imposed: \$97,575.00 in FY 2024 and \$18,960.00.00 in FY25 To Date
§ Amount of fines collected: \$15,825.00 in FY 24 and \$1,606.27 in FY 2025 To Date
§ Fines vacated or settled for reduced amounts: \$ 32,700.00 in FY 24 and \$1394.00 in FY25 to date
§ Amount of Installments due: in FY 2025 TBD
§ Outstanding fines: \$44,250.00 in FY 2024
§ Petitions for Enforcement: 19 in FY 2024,\$29,900.00
§ Interpretative Opinions: 3 issued in FY 24 and 1 issued in FY 25 to Date

The OCF enforcement process commences when there is non-compliance by required filers to file financial reports or to provide timely responses to Requests for Additional Information. Following either the failure to timely file a required Report of Receipts and Expenditures with the Public Information and Records Management Division or the failure to provide a timely response to a Request for Additional Information to the Reports Analysis and Audit Division, the matter is referred to the Office of the General Counsel for an Informal Hearing. The Informal Hearings process may result in dismissal, imposition of fines or suspension of fines. If the respondent considers the decision by OCF adverse, he/she may file a petition for review within 15 days of receipt of an order with the Board of Elections (BOE). However, in matters in which fines have been imposed if the respondent fails to pay the fine or seek review by the BOE within the prescribed period, the OCF may file a Petition for Enforcement with the BOE. Following a referral to the BOE by a respondent or the OCF, the matter is scheduled for a pre-hearing conference to provide the parties with an opportunity for settlement. If the matter is not settled during the pre-hearing conference, a contested hearing before the BOE is scheduled. If the BOE affirms an OCF decision which includes a fine and the respondent fails to pay the fine or enter a payment plan, the Office of the General Counsel for the BOE files a complaint seeking judgment against the respondent in the Superior Court of the District of Columbia.

During FY2024, OCF completed four (4) Full Investigation and in FY 2025, to date, the Office of Campaign Finance has completed two (2) Full Investigations.

(a) OCF INV-2023-002 Complainant: Edward Hanlon, Esq.

Respondent: Re-Elect Brooke Pinto 2024 Principal Campaign Committee

Alleged Infraction: Use of Government Resources for Campaign Purposes

Status: Order Issued 01/17/2024

Cease and Desist

(b) OCF INV-2023-003 Complainant: Edward Hanlon, Esq.

Respondent: Brooke Pinto for Ward 2 Principal Campaign Committee

Alleged Infraction: Use of Government Resources for Campaign Purposes

Status: Order Issued 03/01/2024

Complaint Dismissed

(c) OCF INV-2023-004 Complainant: Edward Hanlon, Esq.

Respondent: Re-Elect Brooke Pinto 2024 Principal Campaign Committee

Alleged Infraction: Use of Government Resources for Campaign Purposes

Status: Order Issued 03/22/2024

Complaint Dismissed

(d) OCF INV-2023-005 Complainant: Edward Hanlon, Esq.

Respondent: Re-Elect Brooke Pinto 2024 Principal Campaign Committee

Alleged Infraction: Use of Government Resources for Campaign Purposes

Status: Order Issued 03/25/2024

Complaint Dismissed

(e) OCF INV-2024-003 Complainant: Gail J. Sonnemann

Respondent: Veda Rasheed and the Veda Rasheed for Ward 7 Principal Campaign Committee

Alleged Infraction: Accepting Excessive Contributions

Status: Order Issued 08/09/2024

Complaint Dismissed

(f) OCF INV-2024-004 Tommy Wells, Chair of Neighbors United for Ward Six

Respondents: The Committee to Recall Charles Allen, the D.C. Neighborhood Alliance and the D.C. Republican Party

Alleged Infractions: Improper coordination, Failure to include Disclaimers on Campaign Literature and excessive contributions.

Status: Orders Issued 11/27/2024

Portions of the Complaint were Dismissed and reduced fines were imposed for the excessive contributions and failure to include disclosure information violations.

During FY 2024 and FY 2025, to date, the Office of the General Counsel received and processed at least 26 Requests for Expedited Advice via e-mail. The advice was provided within 72 hours as opposed to the thirty-day period the office of Campaign Finance is accorded the by the Interpretive Opinion process.

Because of the demonstrated ability of the Agency to consistently monitor and enforce the reporting requirements, a high level of compliance with the reporting deadlines has been maintained in general for all programs administered. In most instances, irregularities were resolved before the next filing deadline in accordance with the OCF Standard Operating Procedures. During FY 2024, a 100 % filing rate was achieved in the Constituent Service and Statehood Fund Programs; and a 92% filing rate was achieved in campaign finance disclosure based on the actual filings by principal campaign committees, political committees, and political action committees.

32. How does OCF measure the success of its enforcement measures and actions?

RESPONSE:

In general, as stated previously, the Agency measures the success of certain aspects of its Programs (Legal, Audit, Public Information, and the Fair Elections Program) based upon the ability to complete/perform defined tasks within a certain time, established by the Campaign Finance Laws or Regulations, or the OCF Standard Operating Procedures. For example, the desk review of financial reports and the conduct of informal hearings must be completed before the next filing deadline; interpretative opinions must be issued within thirty (30) days of request;

random audits must be completed within sixty days of initiation; financial reports must be made available for public review within 48 hours of receipt; requests for expedited advice must be resolved within fifteen (15) days; and the certification of FEP candidates within ten (10) business days of filing the affidavit declaring compliance with the Act. In other areas, the success of a program may be based on the actual number of participants for a specific activity. Specifically, the measure for the success of the Mandatory Electronic Filing Program and the Mandatory Training Program has been based on the number of registrants with the Office of Campaign Finance who have complied with both Programs. Moreover, the decrease in the initiation of enforcement actions may be directly attributable to the success of these Programs and the personal accountability required of candidates and treasurers through the certification to follow and comply with the Campaign Finance Laws. The achievement of these goals ensures the timely, accurate, and complete portrayal of campaign operations and the disclosure of financial records to the public upon which it can rely to make informed decisions in the election process.

The specific OCF Key Performance Indicators, Measures and Target, and the Workload Measures for the Office of the General Counsel stated in the OCF 2024 Performance Report and the 2025 Performance Report (Attachments J and K), are discussed below:

- (1) Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act. (3 Key Performance Indicators and 3 Workload Measures)
 - a. Percent of informal hearings conducted and closed before the next filing deadline. The target is 100%. The objective of the Office of the General Counsel is to conduct informal hearings and resolve alleged violations of the reporting requirements prior to the next filing deadline. The corresponding Workload Measure is the “Total Number of informal hearings conducted”, which information is collected from the monthly activity reports of the OGC (which include the number of “Informal Hearings Referred,” “Informal Hearings completed”, and “Informal Hearing Orders Issued”), and is based upon the actual date of the referral of the reporting deficiency for enforcement, the notices of hearings, the Orders of the Director published at the OCF Website disposing of these matters, and the next filing date of the filer.

- b. Percent of Interpretative Opinions issued within thirty (30) days. The target is 100%. Section 3305.5 of Title 3, “Elections and Ethics,” of the Regulations of the Board of Elections requires the Director of Campaign Finance to respond in writing within thirty (30) days of the acceptance for review of a request for an interpretative opinion. The corresponding Workload Measure is the “Total number of Interpretative Opinions and Expedited Advice issued”. The OCF collects data to evaluate this measure from the monthly activity reports of the Office of the General Counsel, which include the number of requests received and issued; and is based upon the records of the General Counsel which docket the date of receipt of the request and assign a number that identifies the calendar year of receipt and the sequential order in which the request was received, and the date the Interpretative Opinion is issued and published at the OCF Website. The OCF determines whether the target of issuance within thirty (30) days was achieved from comparing the date of actual receipt against the date the opinion was issued, using the afore-mentioned sources.
 - c. Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of request. The target is 100%. The corresponding Workload Measure is the “Total number of Interpretative Opinions and Expedited Advice issued”. The OCF collects data to evaluate this measure from the monthly activity reports of the Office of the General Counsel, which include the number of requests for “Internal Queries” received and issued; and is based upon the records of the General Counsel which docket the date of receipt, assign an advice number that includes the calendar year of receipt and the sequential order in which the request was received; and the date the advice is issued in writing. The OCF determines whether the target of issuance within fifteen (15) days was achieved from comparing the date of actual receipt against the date the advice was issued, using the afore-mentioned sources.
- (2) Provide high quality educational outreach services (entrance conferences, training seminars, publications, online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act (1 Workload Measure and one Key Performance Indicator)

- d. Percent of new candidates and treasurers who receive mandatory training. The corresponding Workload Measure is the “Total number of mandatory training conferences conducted. The target is 100%. D.C. Official Code § 1- 1163.04 (7A) requires the candidates and treasurers of each committee to enroll in mandatory training at the OCF upon their registration. The objective of the measure is to measure the actual compliance with the mandatory training requirement and ensure that each new registrant receives training on the reporting requirements of the Campaign Finance Laws. The OCF collects data to evaluate this measure from the monthly activity reports of the Public Information and Records Management Division, which states the number of new candidate and committee registrations received during the coverage period, based on information stored in the OCF Database, the names of the participants, and the dates of the entrance conferences conducted. At registration, each new candidate, and the treasurer of each new committee, is scheduled for mandatory training. At the conclusion of the training, the participant is issued a Certificate of Completion. The OCF maintains an attendance sheet and copies of the executed certificates in its records. The names of the participants are published on the OCF Website. To validate the actual number of entrance conferences conducted, the OCF generates a list of the new registrants from the OCF Database and compares it to the roster of entrance conference attendees, the executed certificates, and the monthly production reports of the Agency.

Prior to the 2020 Public Health Emergency, the afore-mentioned process applied to onsite mandatory training. By virtue of D.C. Law 23-192, the Initiative and Referendum Process Improvement Amendment Act of 2020, effective March 16, 2021, the Mandatory Training Provisions were permanently amended to authorize the OCF to conduct online training during a period for which the Mayor has declared a public health emergency, pursuant to D.C. Code § 7-2304.01. On May 15, 2020, the Agency proposed the Notice of Emergency and Proposed Rulemaking to the Board of Elections for adoption on May 6, 2020, to authorize, inter alia, online mandatory training for new candidates and treasurers (67 DCR 5161; May 15, 2020), pursuant to the earlier COVID-19 Response Supplemental Emergency Amendment Act of 2020, effective April 10, 2020 (D.C. Act 23-286; 67 DCR 4178 (April 17, 2020)). The Notice of Final

Rulemaking was adopted by the Board of Elections on February 3, 2021 and published in the D.C. Register on February 12, 2021 (Volume 68/7). The online training for new candidates/treasurers is available on the designated committee's page. The candidate/treasurer must sign into the e-filing system to complete the training. The training must be viewed in its entirety (the system will not allow the viewer to fast-forward or to stop and return to the training), and once completed, the OCF receives an auto generated email notifying the OCF that a specific named person has completed the training. The email is used as verification of the compliance of the candidate/treasurer with the mandatory training requirement.

To further ensure that new candidates and treasurers fully understand the scope of their responsibilities and obligations under the Campaign Finance Act, the Agency introduced and incorporated the Candidate/Consultation Program as a new initiative during Fiscal Year 2022 to offer one on one consultations to candidates and treasurers with the OCF auditors in both the Fair Elections and the Traditional Campaign Finance Programs following the completion of the mandatory entrance conference and the submission of the first Receipts and Expenditures Report. The purpose of the consultation is to discuss the reporting requirements and any compliance issues specific to the campaign. The One-on-One Candidate/Treasurer Consultation Program commenced February 1, 2023, in both the Fair Elections Program (FEP) and the Traditional Campaign Finance Program, by the respective Audit Programs, which held a combined total of eleven (11) sessions throughout the remainder of the Fiscal Year; and a total of 32 sessions during Fiscal Year 2024. The FEP and RAAD Audit Divisions developed PowerPoint Presentations for the Audit Training Sessions which introduce the full range of the Audit Process in both Programs.

The OCF developed in FY23, the Audit Training Program to introduce to candidates, treasurers, and the public, the full range of the audit process, including the conduct of desk reviews, full field and random periodic audits, and post-election audits. The OCF posted the OCF 2024 Schedule of Training Seminars on the OCF Website, www.ocf.dc.gov, on January 31, 2024, which included the dates for the Audit Programs during FY24. Further, the Fair Elections Division, as the result of the onset of the COVID-19 pandemic in March 2020, continues to offer one on one virtual training and technical assistance through meetings conducted with candidates

on the effective use of the FEP E-Filing System to submit financial reports online and upload contributor receipts and affirmations and committee financial documents. On each deadline for the filing of financial reports, the FEP Division offers technical assistance to users on the use of the FEP E-Filing System to report campaign activity. The OCF 2025 Schedule of Training Seminars will continue to offer Audit Training throughout the 2025 Calendar Year.

(3) Create and maintain a highly efficient, transparent, and responsive District Government. (1 Key Performance Indicator and One Workload Measure)

- a. Percent of Investigative matters closed within ninety (90) days of opening. The target is 100%. The objective of the Office of the General Counsel is to investigate and resolve complaints within ninety (90) days of receipt, unless the time is extended by the Board of Elections for good cause shown. The corresponding Workload Measure is the “Total number of Investigations completed within 90 days”. The OGC records and monitors the number of complaints received and accepted, and as well as those initiated by the Agency, the date of completion of the investigation, and the date of the entry of the Order of the Director resolving the matter. This information is collected from the monthly activity reports of the Office of the General Counsel, which include the number of complaints received and the status of all investigative matters for the period covered, including whether the investigation is pending or completed, and the date of the issuance of the Order of the Director. At the acceptance of a complaint, the case is assigned a docket number, which notes the calendar year of receipt and the sequential order in which the complaint was accepted. The Orders of the Director are dated and published at the OCF Website, and the status of all investigations is reported in the OCF monthly statistics provided to the Board of Elections and published at the OCF and BOE Websites. The OCF determines whether the target of completion within ninety (90) days was achieved from comparing the date of actual receipt against the date the investigation was completed, using the afore-mentioned sources.

The above-referenced Measures ensure the timely processing and disposition of delinquent matters involving the reporting requirements through the informal hearing process, and of complaints filed by members of the public or internally generated alleging violations of the Campaign Finance Laws within 90 days of filing, to enforce compliance with the Campaign Finance Laws; the timely issuance of Interpretative Opinions and Expedited Advice upon request to Members of the public, to provide guidance on the application of the Campaign Finance Laws and its implementing Regulations; and the conduct of Mandatory Training Conferences for new Treasurers and Candidates to ensure their understanding of the Campaign Finance Laws and its reporting requirements, and their obligation to comply with the Laws. The achievement of the 100% Target for the Measures by the Office of the General Counsel works in tandem to promote and achieve voluntary compliance by the candidates, treasurers, and committees subject to the reporting requirements which will be reflected in the percentages of registrants who timely file accurate and complete Reports of Receipts and Expenditures on the various statutory filing due dates and complete the Mandatory Training Conferences.

33. Please list the top types of violations and errors that frequently occur. Please describe any outreach or educational activities that the OCF is undertaking to reduce the frequency of these violations.

RESPONSE:

During FY2024 and Q1 of FY25, the majority of violations of the Campaign Finance Act were due to the Failures of Candidates and Committees to Timely File Reports of Receipts and Expenditures as required by D.C. Official Code Section 1-116303.03 and 3DCMR Section 3008.2.

The Office of Campaign Finance has enhanced its outreach and education efforts by including presentations during Advisory Neighborhood Commission Monthly Meetings in all 8 Wards, weekly seminars at Public Libraries in all 8 Wards and online tutorials available at the Office of Campaign Finance website. While these efforts have yielded a slight reduction frequency of the violations, OCF remains determined to decrease the frequency of violation significantly and will employ additional measures including Legislative Recommendations.

34. Please describe any action the OCF takes to address repeat violations, including increased penalties or additional outreach.

RESPONSE:

Although OCF is dedicated to the fair adjudication of all alleged violations, cases involving repeat violators often result in the imposition of maximum fines and in matters arising from the Fair Elections Program, the respondents are subject to disqualification from the FEP and being determined ineligible for future participation in the program. One of the Legislative Recommendations which OCF will submit includes provisions that prohibit Candidates from registering in the FEP if they have unresolved fines and issues before the OCF.

35. Please describe all mandatory trainings for candidates and treasurers conducted by the Office of Campaign Finance in FY2024 and Q1 of FY2025. For each training, include:

a. The subject of the training;

RESPONSE:

Officially titled the OCF Entrance Conference. The purpose of this presentation is to provide candidates and treasurers with a basic understanding of the campaign finance regulations pertaining to registration requirements; reporting deadlines; audit and desk reviews; and enforcement. Completion of the presentation will satisfy the training requirement of all candidates and treasurers as stipulated in D.C. Official Code Section 1-1163.04(7A) and 3 DCMR Section 4202.

b. The date(s) of the training;

RESPONSE:

There are no set training dates. The candidate/treasurer is sent a notification from OCF via email from the Public Affairs Manager of their requirement to complete the training and provides a due date for completion. Notification to the candidate/treasurer of the training requirement is sent soon after registration of the candidate/committee with this Office.

c. Whether the training was conducted in person, remotely, or both;

RESPONSE:

Remotely. However, the candidate/treasurer can request in-person training.

d. The number of attendees for each training;**RESPONSE:**

The training which is offered remotely can be viewed at the OCF Website, www.ocf.c.gov, at the time selected by the viewer. The date for the Training during FY24 and FY25, to date, is depicted by the Fiscal Quarter when viewed as follows:

Candidates and Treasurers who completed the OCF Entrance Conference Presentation for Fiscal Year 2024, October 2023 – September 30, 2024:

Quarters	Candidates	Treasurers
1	9	12
2	9	12
3	5	11
4	3	10
Total Participants	26	45

Candidates and Treasurers who completed the OCF Entrance Conference Presentation for Fiscal Year 2025, October 2024 – January 30, 2025:

Quarters	Candidates	Treasurers
1	3	3
Total Participants	3	3

e. How participant completion is verified whether through attendance or a post-training test.**RESPONSE:**

The e-filing system recognizes when the candidate/treasurer has completed the program and generates a notification that is sent to the OCF Public Affairs Manager stating such.

Additionally, OCF emails a certification form for the candidate/treasurer to sign and return to the OCF, certifying the completion of the training.

f. Whether OCF solicits participant feedback on the training.

RESPONSE:

Participant feedback is solicited in the remote setting, and if the Training is offered onsite, the conference participants are given surveys requesting the rating of the training, including the appropriateness of the content and the instructor.

GENERAL OVERVIEW OF MANDATORY TRAINING PROGRAM:

The Office of Campaign Finance's Public Training Program continued to carry out the Agency's mission during FY 2024: October 2023 through September 30, 2024. The Agency provided virtual Mandatory Entrance Conferences and elective courses related to the Traditional and Fair Elections Campaign Finance Programs. Entrance Conferences for newly registered Candidates and Treasurers are mandated under the amended Campaign Finance Reform Transparency Act of 2013. A key component of the training includes introducing attendees to the reporting requirements and their obligations under the Campaign Finance Act, and to the full range of the Audit process for the Traditional and Fair Elections Programs.

By virtue of D.C. Law 23-192, the Initiative and Referendum Process Improvement Amendment Act of 2020, effective March 16, 2021, the Mandatory Training Provisions were permanently amended to authorize the OCF to conduct online training during a period for which the Mayor has declared a public health emergency, pursuant to D.C. Code § 7-2304.01. On May 15, 2020, the Agency proposed the Notice of Emergency and Proposed Rulemaking to the Board of Elections for adoption on May 6, 2020, to authorize, inter alia, online mandatory training for new candidates and treasurers (67 DCR 5161; May 15, 2020), pursuant to the earlier COVID-19 Response Supplemental Emergency Amendment Act of 2020, effective April 10, 2020 (D.C. Act 23-286; 67 DCR 4178 (April 17, 2020)). The Notice of Final Rulemaking was adopted by the Board of Elections on February 3, 2021 and published in the D.C. Register on February 12, 2021 (Volume 68/7). The online training for new candidates/treasurers is available on the designated committee's page. The candidate/treasurer must sign into the e-filing system to complete the

training. The training must be viewed in its entirety (the system will not allow the viewer to fast-forward or to stop and return to the training), and once completed, the OCF receives an auto-generated email notifying the OCF that a specific named person has completed the training. The email is used as verification of the compliance with the mandatory training requirement.

To further ensure that new candidates and treasurers fully understand the scope of their responsibilities and obligations under the Campaign Finance Act, the Agency introduced and incorporated the Candidate/Consultation Program as a new initiative during Fiscal Year 2022 to offer one on one consultations to candidates and treasurers with the OCF auditors in both the Fair Elections and the Traditional Campaign Finance Programs following the completion of the mandatory entrance conference and the submission of the first Receipts and Expenditures Report. The purpose of the consultation is to discuss the reporting requirements and any compliance issues specific to the campaign. The One-on-One Candidate/Treasurer Consultation Program commenced February 1, 2023, in both the Fair Elections Program (FEP) and the Traditional Campaign Finance Program, by the respective Audit Programs, which held a combined total of eleven (11) sessions throughout the remainder of the Fiscal Year; and a total of 32 sessions during Fiscal Year 2024. The FEP and RAAD Audit Divisions developed PowerPoint Presentations for the Audit Training Sessions which introduce the full range of the Audit Process in both Programs.

The OCF developed in FY23, the Audit Training Program to introduce to candidates, treasurers, and the public, the full range of the audit process, including the conduct of desk reviews, full field and random periodic audits, and post-election audits. The OCF posted the OCF 2024 Schedule of Training Seminars on the OCF Website, www.ocf.dc.gov, on January 31, 2024, which included the dates for the Audit Programs during FY24. Further, the Fair Elections Division, as the result of the onset of the COVID-19 pandemic in March 2020, continues to offer one on one virtual training and technical assistance through meetings conducted with candidates on the effective use of the FEP E-Filing System to submit financial reports online and upload contributor receipts and affirmations and committee financial documents. On each deadline for the filing of financial reports, technical assistance is offered.

36. Please describe any modifications to the trainings that have been made in FY24. Please note whether this modification was made due to participant feedback, changes to statutory requirements, or review of the effectiveness of the training.

RESPONSE:

There were no changes made to the Trainings offered in FY24 as the Candidate/Treasurer Consultation and the Audit Training Program noted in the Response to Question # 35 were introduced to strengthen the effectiveness of the Mandatory Training Conference.

37. Please describe the agency's auditing process for receipts of contributions and expenditures.

RESPONSE:

The Reports Analysis and Audit Division (RAAD) is responsible for performing audit analysis and reviews of all financial reports and other documents received in the Traditional Campaign Finance Program. The Division conducts field audits and investigations based upon deficiencies and conditions noted during Desk Audit Reviews. The Division conducts periodic random field audits of the financial reports submitted in each of the OCF Programs and compiles statistical reports and summaries on all reports of receipts and expenditures submitted by candidates, committees, and the Constituent Service and Statehood Fund Programs. This program area is the primary generator of compliance actions through audits and the monitoring of the financial disclosure of the Constituent Service and Statehood Fund Programs, candidates, political committees, political action committees, independent expenditure committees, and all others required to file with the Agency. Section 3404, "Desk Reviews and Audits", Chapter 30 of Title 3, "Elections and Ethics," of the District of Columbia Municipal Regulations, sets forth in detail the procedures which govern the conduct and timeframes of Desk Reviews, Full Field Audits, and Periodic Random Audits.

The Office of Campaign Finance determines the validity and/or absence of information contained in financial reports through the conduct of desk reviews, full field audits, and random periodic audits. The initiation of these processes allows the Audit Division to require the submission of the documentation, including bank account information, statements, cancelled checks, and loan documents, underlying the financial transactions and activity reported on the

reports where reported information is incomplete, omitted, or otherwise requires further explanation.

Through the review of the submitted documentation, the Audit Division can research and verify the accuracy of the financial transactions and activity stated on the financial reports against the records of the reporting entity and identify transactions which were not reported. For example, the research of bank statements and contributor source documents (contributor checks, contributor cards, in-kind contribution information, and credit card contribution records) may reveal deposits which were not reported as receipts on Schedule A of the Reports of Receipts and Expenditures. This non-disclosure would require the subsequent amendment of the financial reports to report the receipts and correctly state the cash on hand balances. Expenditures are traced to source documents including billing statements, invoices, memorandums, and cancelled checks. The research of bank statements and the expenditure source documents may also substantiate expenditures which were not previously reported, and for which an amended accounting will also be required. The examination of actual source documents allows verification of the purpose for which funds were expended, the exact amount expended, and the appropriateness of the expenditure for the scope of the reporting entity.

To commence the audit process, the Office of Campaign Finance notifies the treasurer of a committee in writing of the selection of a committee for audit and requests the delivery of all underlying documentation of the audit coverage period within fifteen (15) calendar days for the Periodic Random Audits, or within thirty (30) calendar days for Full Field Audits. Upon the receipt of all financial records, the audit field work commences, and includes the review of all financial reports for completeness and mathematical accuracy, and the reconciliation of bank account records to the reports filed. Once the field work is completed, the Preliminary Draft Statement of Findings (audits conducted for a filing deadline period) is issued for the Periodic Random Audits conducted and a Preliminary Draft Audit Report (audits conducted for entire elections cycle) is issued for the Full Field Audits conducted with the initial findings and recommendations of RAAD. The Preliminary Draft audit report requires the submission of a written response, amended reports, and/or additional documentation within thirty (30) calendar days or less after receipt. The Preliminary Draft Statement of Findings requires the submission

of a written response, amended reports, and/or additional documentation within fifteen (15) calendar days or less after receipt. The Final Audit Report will not be released or made available to the public until the response and accompanying documents are received and reviewed for compliance with all outstanding issues. It should be noted that the response may generate further inquiry by RAAD. Additionally, for all Candidates that are elected in each General Election a Full Field audit will be conducted.

For your information, during Fiscal Year 2024, the Office of Campaign Finance conducted seven hundred forty (740) (this total includes Amended Reports) Desk Reviews of all Reports of Receipts and Expenditures filed with the Agency by candidates, committees, and the Constituent Service and Statehood Fund Programs. All Desk Reviews were completed before the next reporting period of the respective entity. For FY 2025 to date, the Office of Campaign Finance conducted an additional two hundred twenty-six (226) Desk Reviews of all Reports of Receipts and Expenditures filed with the Agency by candidates, committees, and the Constituent Service and Statehood Fund Programs.

The Desk Reviews resulted in the issuance of one hundred twenty-seven (127) Requests for Additional Information (RFAI) directed to reporting entities to advise of deficiencies, and to extend the opportunity for compliance with the requirements of the Campaign Finance Act. 265 reporting entities complied with the request of the Audit Division and submitted the necessary information. For FY 2025 to date, the Office of Campaign Finance issued an additional thirty-five (35) Request for Additional Information. One hundred ninety-nine (199) cases were resolved which include voluntary amendments made by the candidates, committees, and the Constituent Service and Statehood Fund Programs. For FY 2025 to date, an additional forty-eight (48) cases have been resolved. The Audit Division referred fourteen (14) cases to the Office of the General Counsel for enforcement where there was a failure to respond to the request for additional information (some cases were withdrawn or dismissed due to compliance). For FY 2025 to date, three (3) additional cases have been referred. The Agency assisted in the termination of thirteen (13) committees for FY2024 and seven (7) additional cases for FY2025 to date, following the review and approval of their Termination Report of Receipts and Expenditures; and completed and issued two (2) Full Field Audits and eight (8) Periodic Random

Audits. For FY2025 to date, the Office of Campaign Finance issued four (4) additional Periodic Random Audits.

During FY 2024, Candidates for the Office of Advisory Neighborhood Commissioner (ANC) in the November 5, 2024, General Election were not required to file the Summary Financial Reports until Fiscal Year 2025. The ANC Summary Financial Statements are currently under the review of the RAAD.

38. Please provide the Committee with the total number of audits that OCF conducted in FY24 and FY25, to date. Additionally, please sort these audits by classes such as random, reported, requested, etc., and describe the results of the audits.

RESPONSE:

The Reports Analysis and Audit Division issued Two (2) Full Field Audits of the campaign operations of a Newly Elected Official and an Inaugural Committee active following the 2022 Election Cycle, and Eight (8) Periodic Audit Reports during Fiscal Year 2024, and in Fiscal Year 2025, to date, issued four (4) Periodic Audits. All Audits conducted resulted in Compliance Audits. All Audit Reports are available at the OCF Website for review by the public. The following is a detail of the Full Field Audits and Periodic Random Audits issued:

AUDITS - FY 2024

DATE ISSUED

FULL FIELD AUDITS – Newly Elected Officials and an Inaugural Committees Active in the 2022 Election Cycle

- | | |
|--|---------------|
| • McDuffie 2022 Principal Campaign Committee | March 6, 2024 |
| • DC Proud 2023 Inaugural Committee | June 14, 2024 |

PERIODIC RANDOM AUDITS 2024

Political Action Committees

- | | |
|---------------------------------------|--------------------|
| • DC Latino Caucus PAC | October 31, 2024 |
| • DC Young Democrats PAC | October 31, 2024 |
| • Ward Three Democratic Committee | April 12, 2024 |
| • Metropolitan Washington PAC | April 12, 2024 |
| • Hotel Organization to Elect Leaders | September 23, 2024 |

Principal Campaign Committees

- | | |
|--|---------------|
| • Friends of Ebbon Allen | May, 6, 2024 |
| • Committee to Elect Roscoe Grant Jr. (Ward 7) | June 27, 2024 |

Constituent Service Programs

Ward 5 Council Office Constituent Service Fund	February 12, 2024
--	-------------------

PERIODIC RANDOM AUDITS 2025, TO DATE

Candidates in the 2022 Election

Political Action Committees

- | | |
|--|------------------|
| • DC Political Action Committee (DOCPAC) | October 3, 2024 |
| • Credit Union PAC of Washington, DC | October 11, 2024 |

Citizen Services Programs

- | | |
|---|-------------------|
| • McDuffie Constituent Service Fund | October 24, 2024 |
| • Mayor Bowser's Constituent Service Fund | December 18, 2024 |

39. We understand the audit division has been reorganized. Please describe when that occurred and what the outcome was.

RESPONSE:

The FY24 Strategic Initiative for the Audit Program was the development of the Reorganization/Realignment Plan for the Audit Division, and the expected completion date was September 30, 2024. The Office of Campaign Finance developed a Draft Plan for the realignment of the Traditional Campaign Finance Program, the Reports Analysis and Audit Division (RAAD) with the Fair Elections Program (FEP), the Public Financing Program, into one cohesive body responsible for the entirety of the audit operations of the Agency. The Agency will proceed towards the finalization of the Plan during Fiscal Year 2025 following the drafting of the organizational chart for the new Division and new Position Descriptions, which must be funded, classified by the Department of Human Resources, and recruited; the revision of the Standard Operating Procedures for the RAAD and the FEP, and the proposal of any regulations which may be required to effectuate the realignment to establish the new Division; and the

intensive training of the OCF Audit Staff relative to the requirements of both the Traditional Campaign Finance and the Fair Elections Programs. The plan will provide for one (1) Audit Division under the management of the Chief Auditor (MSS-15, New Position), who will direct the Audit Operations through two Teams led by Audit Managers and comprised of Line Auditors. The assignment of candidates and committees will be evenly distributed to the Teams upon the registration of the entity. Once assigned, the Team will be responsible for the supervision of the entirety of the financial operations of the entity, including the review of all financial reports and audits, regardless of the Program selected by the Registrant.

Since the enactment of the Fair Elections Act, and the implementation of the Fair Elections Program by the Office of Campaign Finance, there has been a dramatic shift in the workload of the Divisions, as more fully discussed below.

By way of background, the Office of Campaign Finance successfully implemented the Fair Elections Program during the 2020 Election Cycle, the first election cycle of the Program, and the 2020 Special Election Cycle. There were twenty (20) candidates certified as “participating candidates” in the Fair Elections Program for the November 3, 2020, General Election; twelve (12) Candidates were certified as “participating candidates” in the June 2, 2020 Primary Election; and four (4) Candidates were certified as “participating candidates” in the June 16, 2020 Special Election. A total of 49 candidates registered seeking to participate in the Fair Elections Program during the 2020 Election Cycle, and 17 candidates did not meet the threshold requirements. In addition, the Office of Campaign Finance certified four (4) Candidates in the Fair Elections Program to participate in the June 16, 2020, Special Election. A total of six (6) candidates registered seeking to participate in the Program during the 2020 Special Election, and two (2) candidates did not meet the threshold requirements.

The FEP candidates were elected and certified as Winners by the Board of Elections on December 2, 2020, in seven (7) of the eleven (11) seats for covered offices available for election to Public Office in the November 3, 2020, General Election. The total sum of \$4,016,797.64 was disbursed from the Elections Fund in Base Amount (\$1,120,000.00) and Matching Payments (\$2,896,797.64) to the thirty-six (36) candidates who were certified in the Fair Elections Program

to participate in the June 2, 2020, Primary Election, the June 16, 2020, Special Election, and the November 3, 2020, General Election. The 2020 Election Cycle closed on November 3, 2020, and the 2020 Special Election Cycle closed on June 16, 2020.

The 2022 Election Cycle was the second election cycle during which the Office of Campaign Finance administered the Fair Elections Program. The November 8, 2022, General Election culminated in the last major event of the 2022 Election Cycle. The 2022 Election Cycle closed on November 8, 2022. Overall, fifty-two candidates registered to participate in the Fair Elections Program during the 2022 Election Cycle. Forty-two (42) candidates met the threshold requirements for the covered offices sought and were certified as “participating candidates” in the Program in the November 8, 2022 General Election (11), and in the June 21, 2022 Primary Election (31). Ultimately, thirty-seven of the FEP certified candidates qualified for ballot access through the nominating petition process in the Primary (27) and General (10) Elections.

By comparison, twenty (20) candidates registered in the Traditional Campaign Finance Program and qualified for ballot access in the Primary (7) and General (13) Elections. Of significance, during this second cycle of the Program’s implementation, the FEP candidates were elected and certified by the Board of Elections on November 30, 2022, as winners in ten (10) of the thirteen (13) seats for Public Office elected in the November 2022 General Election. The Agency authorized the disbursement of the total sum of \$12,358,606.95 from the Elections Fund in base amount (\$1,660,000.00) and matching payments (\$11,698,606.95), to the forty-two (42) certified FEP candidates. The 2022 Election Cycle closed on November 8, 2022.

The Office of Campaign Finance completed the administration of the Fair Elections Program during the 2024 Election Cycle on November 5, 2024, the date of the General Election. There were Twenty (20) certified Participating Candidates in the Fair Elections Program, and the Office of Campaign Finance authorized the disbursement of the total sum of \$2,830,041.15 from the Fair Elections Fund in Base Amount and Matching Payments. A total of thirty-two (32) Candidates registered seeking to participate in the 2024 Election Cycle in the Fair Elections Program, and a total of seventeen (17) Candidates registered to participate in the 2024 Election Cycle in the Traditional Campaign Finance Program for local elective office. The Fair Elections

Candidates were certified by the Board of Elections as winners of Seven (7) of the Eleven (11) seats for elective office in the November 5, 2024, General Election.

In addition, the Office of Campaign Finance established the Post-Election Audit Program during the 2020 Election Cycle which requires the Fair Elections Program Division to conduct audits of the campaign operations of all candidates who are certified to participate in the Fair Elections Program and received public funds for their campaign operations. Whereas, in the Traditional Campaign Finance Program, the RAAD only conducts post-election full field audits of the campaign operations of those candidates who are elected to office. The FEP audit process requires candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The audits will ensure through the reconciliation of all financial transactions reported on Reports of Receipts and Expenditures filed during the coverage period of the audit, with the financial records maintained by the Committees, including bank account statements and deposit slips, merchant account statements, contributor affidavits and cancelled checks, invoices for services rendered, and loan documents, and the proper use of public funds received by the candidates certified to participate in the Fair Elections Program during the respective election cycle.

During the 2020 Election Cycle, the Fair Elections Program Division initiated audits for the campaign operations of the ten (10) candidates who were certified and participated in the June 2, 2020 Primary Election, and did not proceed to the November 3, 2020 General Election; the four (4) candidates who were certified and participated in the June 16, 2020 Special Election; and the twenty (20) candidates who were certified and participated in the November 3, 2020 General Election. The Audits were initiated by correspondence dated June 19, 2020, for the Primary Election Candidates, July 6, 2020 for the Special Election Candidates, and March 30, 2021 for the General Election Candidates. The FEP Division has issued a total of Twenty-Four Final Audit Reports for the 2020 Election Cycle. Ten (10) post-election audits for the 2020 Election Cycle are ongoing before the Division at various stages of the audit process, including Audit Documentation received and Audit in progress; Audit Complete and the Preliminary Statement

of Findings issued; Draft final audit under review; and referred to OGC for failure to submit requested documentation.

For the 2022 Election Cycle, the Office of Campaign Finance issued Forty-Two (42) Post-Election Audits Letters for June 21, 2022, Primary Election and the November 8, 2022, General Election to Candidates who were certified to participate in the 2022 Election Cycle. (Audits initiated on March 13, 2023, and March 24, 2023). To date, the FEP has issued Twenty-Six (26) Final Audit Reports for the 2022 Election Cycle.

For the 2024 Election Cycle, the Office of Campaign Finance issued on February 3, 2025 Post-Election Election Audits Letters for the June 4, 2024, Primary Election and the November 5, 2024, General Election to the Twenty (20) Candidates who were certified to participate in the 2024 Election Cycle and received public funds.

Last, it should be noted that the reporting requirements of the Fair Elections Program and the Traditional Campaign Finance Program also differ, with the greater number of filing due dates for Reports of Receipts and Expenditures required in the Fair Elections Program.

In sum, based on the foregoing, the participation in the Fair Elections Program by candidates and committees has clearly increased substantially, whereas the registration of candidates and committees in the Traditional Campaign Finance Program has declined. Consequently, the workload of the Divisions has been impacted and shifted dramatically. To align resources more efficiently, the Office of Campaign Finance will merge the operations of the Fair Elections Program Division and the Reports Analysis and Audit Division.

In support of this action, the Agency reviewed the organization of the public financing programs in other jurisdictions. The Agency has continued to forge working relations with local and state Campaign Finance agencies across the country, including with campaign finance agencies located in Annapolis, Maryland, New York, New York, and Hartford, Connecticut, to discuss the respective public financing programs of these jurisdictions. These relationships provide the opportunity for the Agency to remain abreast of emerging trends and to observe firsthand

through visits to other jurisdictions the administration/management of public financing programs. The Office of Campaign Finance communicated in FY20 and FY21 with the various jurisdictions concerning specific aspects of the administration of their public financing programs, including the verification and processing of contributions by credit cards, the minimum contribution amount for match, contributions by family members, the debate process, and post-election audits.

Further, the Office of Campaign Finance maintains on an annual basis its Membership in the Council on Governmental Ethics (COGEL), the organization of representatives of agencies responsible for the administration and enforcement of conflict of interest, campaign finance, and lobbying laws. The Agency participates in the annual Conferences offered by COGEL which presents the OCF staff members with the opportunity to attend seminars critical to the successful administration of the Campaign Finance Laws.

The Office of Campaign Finance, in preparing the FEP Post-Election Report for the 2022 Election Cycle, once again reviewed the National Trends in Public Financing Programs in various States and Municipalities, to evaluate and compare the programs to propose recommendations for adjustments, revisions, and enhancements to the District's Fair Elections Program. This required the review of the pertinent jurisdictional websites, statutes, regulations, and election results, direct. Through this process, the Agency more closely reviewed the public financing program of the New York City Campaign Finance Board (NYCCFB), which is similar to the Fair Elections Program in many respects. The NYCCFB Audit Program operates under one (1) umbrella and functions through teams.

40. How much did OCF impose in fines in FY24 and Q1 of FY25. and to which entities, and for what purpose? Of this amount, how much has been collected, from what sources, and how much is outstanding?

RESPONSE:

During FY24 and Q1 of FY25, the OCF informal hearing process has included the following:

- Orders imposing fines (27 PCCs, 8 PACs 2 INIT, FY2024) (18 PCCs,1 PACs, FY 2025)

- Total amounts of fines imposed FY2024 and FY25 to date

RESPONSE:

Please refer to RESPONSE to question # 31

- Fines vacated or settled for reduced amounts: (includes FY2025 to Date)

RESPONSE:

Please refer to RESPONSE to question # 31

- The fines collected during FY24 were from the following sources: See Above
- Amount of fines collected (includes FY25 to Date).

RESPONSE:

Please refer to RESPONSE to question # 31

- Outstanding fines FY2025 to Date
 - a. **How does OCF ensure that the imposition of fines deters unlawful conduct and is proportionate to the harm committed and deters unlawful conduct?**

RESPONSE:

The Office of Campaign Finance ensures that the imposition of fines deters unlawful conduct through the pursuit of unpaid fines before the Board of Elections (Petitions for the Enforcement of Orders of the Director imposing fines) in open and adversarial proceedings, and in the Superior Court of the District of Columbia. The levy of fines is publicized during the reporting of the activity of the Office of Campaign Finance at the monthly meetings of the Board of Elections, and the publication of the monthly activity report of the Agency and the Informal Hearing Orders at the OCF Website.

While OCF cannot assure that the imposition of fines will deter all unlawful conduct, the Agency uses its training seminars and mandatory entrance conferences to emphasize the importance of compliance with existing laws and regulations and the consequences of non-compliance. Specifically, we highlight the fact that fines have increased substantially, and both candidates

and treasurers may be personally liable for fines resulting from violations of the Campaign Finance Act. In addition, we stress the fact that all orders issued by OCF are published on our website and become a permanent part of the public record. Therefore, any fines or sanctions imposed by the OCF are exposed to both members of the public and the media immediately. Thus, a history of non-compliance irrespective of how limited or extensive can only expose one to unfavorable public scrutiny. The amount of the fines imposed is based upon the schedule of fines set forth in Chapter 37 of Title 3 of the District of Columbia Municipal Regulations which are reviewed and revised and updated periodically to ensure that all provisions are applicable to current conditions.

More specifically, during FY2024, 19 cases in which the Respondents had not paid the fine imposed, appealed the Order imposing a fine, or filed a Motion for Reconsideration were transmitted to the Office of the General Counsel for the BOE for Petitions for Enforcement actions. The proceedings may result in matters which will be forwarded for further proceedings in the Superior Court of the District of Columbia. In addition, in FY25 to date, the OCF has transmitted an additional 0 Petitions for Enforcement to the General Counsel for the BOE in which the respondents have failed to pay the fine or seek redress.

Last, all orders are published at the OCF website which provides the members of the public with information regarding a Respondent's Non-Compliance. The nonpayment of a fine imposed by OCF for Non-Compliance may also disqualify a prospective candidate from eligibility to receive certification in the Fair Elections Program.

41. How many committees are currently registered with OCF?

RESPONSE:

There are currently 148 Committees and Programs registered with the Office of Campaign Finance, including 47 Principal Campaign Committees; 30 Fair Elections Program Candidate Committees; 41 Political Action Committees; 7 Constituent Service Programs; 3 Statehood Fund Programs; 2 Initiative Committees; 6 Recall Committee; 12 Independent Expenditure Committees.

The following Chart depicts new registrations by calendar year:

Year	PCC	FEP	PACs	CSP	Statehood	Initiative	Ref	Rec.	I.E.	Inaug.	Exp.	LDF
2014	72	N/A	11	0	0	7	0	1	0	1	4	0
2015	21	N/A	5	4	1	3	1	1	2	0	1	0
2016	38	N/A	3	0	0	4	0	1	8	0	1	0
2017	25	N/A	4	2	0	2	0	1	0	0	0	0
2018	63	N/A	3	0	0	5	3	0	3	1	0	0
2019	32	N/A	3	0	0	2	0	3	1	0	1	1
2020	37	55	2	0	0	5	0	1	1	0	1	0
2021	11	28	1	0	1	3	0	0	0	0	0	0
2022	44	25	4	0	0	1	0	0	6	1	0	0
2023	8	16	0	3	0	2	0	1	0	0	0	0
2024	27	10	4	0	0	2	0	4	4	0	1	0

42. How many committees are currently open for the purpose of retiring debt?

RESPONSE:

Twelve (12) committees are currently open.

- How long has each committee been open, and what is the outstanding balance of each?**
- What activities, if any, did each of these committees undertake in FY24 and Q1 FY25?**

Present status of continuing committees carrying debt.

<u>Committee Name</u>	<u>Registered Date</u>	<u>Loans</u>	<u>Debt</u>
2006 Orange for Mayor	6/24/2005	\$97,500	
Orange for Chair	5/10/2010	\$70,000	
Friends of Courtney R. Snowden	6/18/2014	\$16,000	
<i>Kinlow Ward 8 Strong</i>	12/23/2014	\$9,000	
<i>Sheila Bunn for Ward 8</i>	1/7/2015	\$44,919	
Cmte. To Elect Natalie Williams	12/9/2011	\$972	
Cmte. To elect Khalid Pitts 2014	4/2/2014	\$15,000	
<i>Toliver for Ward 4</i>	1/9/2015	\$5,000	
<i>Abraham for Ward 8</i>	12/31/2014	\$5,026	
<i>Re-elect Yvette Alexander 2012</i>	6/24/2011		\$7,700
Strauss 2014 Committee	11/15/2013	\$25,000	\$9,369
<i>Re-elect Yvette Alexander 2016</i>	9/24/2015		\$4,600
Robert White 2016	12/11/2015	\$2,031	

<i>Markus for Ward 8*</i>	3/2/2016		\$8,730
Karen 7 SBOE	3/8/2016		\$250

<u>2018 Committees</u>	<u>Registered Date</u>	<u>Debts</u>	<u>Loans</u>
Dionne for DC	10/5/2017	\$7,437	\$29,098
Andria Thomas for DC	3/13/2018	\$20,000	

<u>2020 Committees</u>	<u>Registered Date</u>	<u>Debts</u>	<u>Loans</u>
Paul Strauss Committee	11/26/2019		\$25,000
Elect Yaida Ford	1/10/2020		\$55,077
<i>Brooke Pinto for Ward 2</i>	2/13/2020		\$25,000
Brooke Pinto for Wd 2 Spec. Elect	2/13/2020		\$30,000

<u>2022 Committees</u>	<u>Registered Date</u>	<u>Debts</u>	<u>Loans</u>
Karl Racine 2022	3/12/2020	\$1,208.40	
<i>Fred Hill 4 Council At-Large</i>	8/31/2021		\$24,578.07

Robert White 2016 and Brooke Pinto for Wd2 Special Election successfully closed their committees during FY 24. The italicized committees filed termination reports that are pending approval.

It should be noted that all loans are primarily owed by the committee to the candidate.

43. How many covered contractor filings did the agency receive in the 2022 and 2024 election cycles? Were these for a principal campaign committee, a constituent services committee, or other? Have you received comments from the public on the covered contractor contribution process?

RESPONSE:

No filings received for the 2022 election cycle. For the 2024 election we received inquiries from contributors who were contractors, directed to our Office by other agencies.

44. Do you receive complaints from the public regarding compliance with OCF requirements? If so, what are the types of complaints you receive and how does the Office handle the complaints?

RESPONSE:

Most of the complaints from the public are regarding the disclosure requirement on campaign literature. Following the receipt of a complaint regarding the failure to include disclosure information on campaign literature the Office of Campaign Finance advises the candidate,

treasurer and or the Chairperson of the Committee of the allegation and prescribes a specific time period (usually 5 calendar days) within which the violation must be cured. If the error is cured no further action is taken. However, if the violation remains unresolved after the expiration of the prescribed period, the informal hearings process is employed which may result in the imposition of fines against the candidate.

Occasionally, complaints from the public may allege that candidates and committees have received excessive contributions. These matters are docketed and are resolved through the investigative process

45. Please provide an update on any enhancements OCF made to its e-filing and disclosure system. Completion of the upgrade was anticipated by May 2024; has the upgrade been fully completed?

RESPONSE:

The following are Enhancements in progress:

Traditional E-filing System

1. Covered Contractors

The OCF has set up the integration between the OCP QuickBase database and our e-filing System, and based on the available data, created a proof of concept in development. This needs to be enhanced further to consider all scenarios. Currently awaiting changes from OCP.

2. Smarty Streets Address Check

Previously, the UI would directly access Smarty API to auto-populate the addresses. This will send the filer's IP address to Smarty and for some unknown reason Smarty blocked some filers and the OCF had to whitelist their IP address when this occurred. Now, the OCF has moved this API call to the application server leading the Agency to whitelist just the server's IP address. No filers will be blocked by Smarty in the future.

FEP E-filing System

1. The OCF performed analysis and created mockups and experimented with vector database to identify flagged contributions. The OCF is currently working on this upgrade and expects it to be completed by July 2025
2. Added functionality to upload scanned registration documents
3. Added validation to ensure the filer has only one report in resume mode

In general, the most recent enhancements to the E-Filing and Disclosure System are as follows:

- (1) **Upgraded the Traditional e-filing System** to enable ANC filers to update their contact information themselves and make it available after approval by OCF.
- (2) **Upgraded the Fair Elections e-filing System** to introduce new payment type for handling overpaid items.
- (3) Implemented a new module for tracking referrals of delinquent matters to the Office of the General Counsel for Enforcement, including PIRM, RAAD, and FEP referrals. The module is available in both the Traditional e-Filing and the FEP e-filing Systems. The New module enables the OCF staff to electronically send referrals to the Office of General Counsel, and to monitor and update the status of these referrals. Developed and completed in FY22.
- (4) Implemented a new Schedule (A8) for the Political Action Committees (PAC) to report contributions that were used by the PAC to make independent expenditures. Completed in FY22.
- (5) Integration with the Office of Contracting and Procurement (OCP) software to assist with the implementation of the Covered Contractor Provisions of the Campaign Finance Act, as amended, will prohibit government contracting authorities from entering or approving contracts with an estimated value of \$250,000.00 or more with covered contractors who have made contributions to prohibited recipients. (In development).

- (6) Provided an option for filers to upload attachments in the upgrade of the Traditional Campaign Finance E-Filing System on each filing deadline of documentation supporting the receipts and expenditures stated in Financial Reports (bank statements, deposit slips, contributor cards, loan documents, and invoices) to provide greater transparency and a more robust review of the Reports by the Audit Division (In Testing Mode).
- (7) Allow filers to create their own user id and password. Currently, the System generates user passwords in the Traditional Program. Upon registration in FEP, candidates receive an email with a link to create their own User ID, Password and PIN#. Candidates registered in the Traditional Program initially receive an email containing their login information, but after initially logging in, they can change it to something they are more comfortable with.
- (8) Added “Training” to the menu bar on the homepage (as opposed to a drop-down box where it previously appeared) (Completed in FY23).

46. What is the status of the development of the online business contributor tutorial?

RESPONSE:

Covered Contractors: The OCF has set up the integration between the OCP QuickBase database and the OCF E-filing System and based on the available data, created a proof of concept in development. This needs to be enhanced further to consider all scenarios. Currently awaiting changes from OCP. The online business contributor tutorial will be completed following the upgrades which will allow the OCF to include the procedures for the identification of prohibited contributions.

47. How has the agency used its e-filing system to flag excessive contributions upon filing?

RESPONSE:

The Agency uses multiple methods to track and identify/flag excessive contributions that span more than one coverage period in the two modules described below:

First, the Contributions Data Entry Screen allows filers to enter contribution details into the E-Filing Applications:

- a. The E-Filing System provides a warning message to the filers – when a contribution is above/exceeds the allowed limit, the system will flash a warning message to the filer. This will allow the filer to address the excessive contribution and/or research duplicate contributions if any.
- b. Address auto-complete – The address of the contributor is auto populated as the filer types. The integration of the USPS address database prevents the entry of addresses which are not available in the USPS database. The user entered address is compared against the USPS Standard Format. This feature requires the filer to accurately provide contributor information and limits the receipt of excessive contributions due to data errors in the reporting of information critical to the identification of the contributor.
- c. Contributors List and auto-complete – The filer has the option to select the name of a contributor from a pop-up list where the contributor has given previously, and the system will also auto populate the name as the user types the first name or last name or organization name, if present; and will store a code for the name entered to identify similar sounding names. This prevents the duplication of contributor information and data entry errors.
- d. Previous contributor validation – The system verifies if a similar contributor exists in the system by comparing the sound of the contributor's name. This prevents data entry errors and the duplication of contributor information.

Second, the Flagged Contributors Module is available for administrative use only and initially lists the filers who have received contributions above the limits. This screen provides a quick summary that includes the committee's name, number of excessive contributions, and the total

amount received more than the allowed limit. The Module allows contributors to be grouped by name, address, or by both name and address by aggregate amount received, and by similar sounding contributor names. The module also features an export module that enables the export of all flagged contributions to excel and the referral of the lists to the Audit Branch for further review and inquiry.

48. Please provide an update on OCF’s efforts to promote compliance with the “affiliated entity” reporting requirement.

- a. In how many instances were affiliated entities of business contributors listed in FY24 or FY25, to date? Out of how many business contributors?**

RESPONSE:

FY 2024

- Total Contributors – 7424
- Individual Contributors – 7184 (97% of Total Contributors)
- Business Contributors – 240 (3% of Total Contributors)

Individual Contributions to PCCs
3075

Individual Contributions to PACs
4109
Business Contributions to PCCs
45

Business Contributions to PACs
195

FY 2025 (10/1/2024 – 1/31/2025)

- Total Contributors – 1205, to date
- Individual Contributors – 1090 (90% of Total Contributors)
- Business Contributors – 115 (10% of Total Contributors)

Individual Contributions to PCCs (FY 2025: 10/1/24 - 1/31/25)
136

Individual Contributions to PACs (FY 2025: 10/1/24 – 1/31/25)
954

Business Contributions to PCCs (FY 2025: 10/1/24 – 1/31/25)
4

Business Contributions to PACs (FY 2025: 10/1 /24 – 1/31/25)
111

		FY24	
Business Contributors			Affiliated Entities
PCC	45		0
PAC	195		1
CSP	16		1

		FY25	
Business Contributors			Affiliated Entities
PCC	4		0
PAC	111		1
CSP	14		0

The breakdown of contributor data researched by the Office of the General Counsel during FY24 and FY25, to date, is as follows:

FY 2024

PCC Contributions

Business Contributions Researched:	45
Affiliated Entities who made Contributions:	1
Contributions made to same Campaign:	0

PAC Contributions

Business Contributions Researched:	195
Affiliated Entities who made Contributions:	1
Contributions made to same PAC:	0

FY2025

PCC Contributions

Business Contributions Researched:	4
Affiliated Entities who made Contributions:	0
Contributions made to same Campaign:	0

PAC Contributions

Business Contributions Researched:	111
Affiliated Entities who made Contributions:	1
Contributions made to same PAC:	0

The Office of the General Counsel did not find any instances where business contributors and their affiliated entities made contributions to the same principal campaign committee or political action committee.

b. What plans does OCF have in the remainder of FY25 to enhance compliance with this requirement?

RESPONSE:

During FY25, to date, the Office of Campaign Finance will continue to intensify its efforts to promote compliance with the “Business Contributor” Rule. The Agency expanded its Educational Program to extend its outreach efforts to the Business Community and notify various associations of the availability of the Agency to present seminars onsite at their facilities concerning the “business contributor” disclosure requirement to promote a clear understanding of the applicable provisions of the current laws and regulations, and of the dates of onsite seminars. Further, the Agency will incorporate Training Seminars specific to “Contributions by Business Entities” in its 2025 Training Calendar; and will refer the Website Training for Business Contributors on OCF Form 32, to the Chamber of Commerce by link. The 2025 Training Calendar will be forwarded to the Chamber in February 2025.

On October 24, 2023, the Agency emailed to the Chamber, the OCF 2023 Schedule of Virtual Training Seminars, which included scheduled Training on the Business Contributor, and the link to the Power Point Presentation for Business Contributors available at the OCF Website, for distribution to its membership.

As required by recent amendments to the Campaign Finance Act, the reporting requirements of contributions received from business contributors is reinforced to the filing community through the mandatory entrance conferences, the onsite educational seminars, the Pre-Notification and Request for Additional Information Programs, and the OCF Website. During the training sessions, the filing community is instructed that each business entity must identify for the committee at the time of contribution each one of its affiliated entities which have also contributed to the committee, and certify that for each contribution made, none of its affiliated

entities have made a contribution that when aggregated with its contribution, exceeds the contribution limits; and that it is the responsibility of the committee to collect and disclose the information on its reports of receipts and expenditures. The Audit Branch uses the Request for Additional Information Program to require filing entities which report business contributions to submit OCF Form 32 for review and thereby verify compliance with the Business Contributor requirement. The Office of Campaign Finance modified the E-Filing Applications to provide a warning message that appears on the Screen when one is about to enter a business contribution which reminds the filer that “you are required to list the name of any affiliated entity that has also made a contribution to the committee.”

Last, the Office of Campaign Finance following each filing deadline, commencing with the October 10, 2019, due date, has conducted the random sample of the reported contributions of at least fifty (50) “Business Contributors” from each financial report to verify that the contribution does not exceed the contribution limitation. The Agency compares the sample to information included in publications and additional resources which identify business affiliates to determine whether any affiliated persons or entity of a business contributor has also contributed to the same committee. It should be noted that due to the small number of Business Contributors in FY23 and FY24, to date, the Office of Campaign Finance has verified the status of all Business Contributions.

Notwithstanding the efforts of the Agency, the Business Contributor bears the primary responsibility to disclose information regarding affiliated persons or entities to committees, which are then required to report the same.

The breakdown of contributor data by donor type during FY23 and FY24, to date, follows:

FY 2023

- Total Contributors – 5053
- Individual Contributors – 4928 (98% of Total Contributors)
- Business Contributors – 125 (2% of Total Contributors)

Individual Contributions to PCCs

847

Individual Contributions to PACs
4081

Business Contributions to PCCs
53

Business Contributions to PACs
72

FY 2024

- Total Contributors – 1092, to date
- Individual Contributors – 1070 (98% of Total Contributors)
- Business Contributors – 22 (2 % of Total Contributors)

Individual Contributions to PCCs (FY 2024: 10/1/23 - 1/29/24)
413

Individual Contributions to PACs (FY 2024: 10/1/23 – 1/29/24)
657

Business Contributions to PCCs (FY 2024: 10/1/23 – 1/29/24)
0

Business Contributions to PACs (FY 2024: 10/1 /23 – 1/29/24)
22

Traditional System:

Business Contributors for FY 2024

- | | |
|----------------------|----|
| • October 10 Report | 8 |
| • December 10 Report | 17 |

c. How has the agency made information relating to affiliated entities publicly accessible?

RESPONSE:

During FY16, the Agency introduced at the OCF Website, the Affiliated Entity Search, which may be found at the “Data and Reports” Link on the Home Page. This Search Feature allows the public to search contributions to identify contributions by a business entity, where the filer has

listed all the affiliated entities of the business contributor which have also contributed to the filer. The business contributor and its affiliated entities share the contribution limits imposed by the Campaign Finance Act. The user must select the criteria that best define the results required (i.e., the recipient, the report name, the amount, the date, the contributor, the contribution location, and the contribution type). The database for this feature is dependent upon the reporting of affiliated entities on Schedule A (Contributions) of the Report of Receipts and Expenditures where the filer reports the receipt of contributions by a “Business Contributor” whose affiliated entities have also contributed to the same recipient.

49. Please describe OCF’s strategy to continuously improve the agency’s website’s functionality and its communication strategy. How does OCF engage stakeholders in this process?

RESPONSE:

The Office of Campaign Finance employs online surveys at the OCF Website to elicit feedback from the public on the services, features, and information it provides at the OCF Website. For example, as the result of the responses from the 2009 Online Survey, it was recommended that the OCF Website be made compatible for all the industry standard browsers, and that the requirement for the submission of paper reports be eliminated where financial reports were electronically filed. Based on these recommendations, in FY 2011, cross browser compatibility was implemented to ensure the compatibility of the Electronic Filing System Application with all browsers, including IE6.O, and above, Firefox, Safari, and Chrome. Further OCF sought legislative authority for the electronic signature, and the electronic signature functionality was introduced in FY 2010. Respondents of the first OCF Customer Service Survey, disseminated in Calendar Year 2000, strongly encouraged the use of electronic filing. The Council heeded the concerns of the Agency that notwithstanding the upgrade of the computer system at that time, timely disclosure remained hampered by the submission of hard copy documentation. Legislation providing for the electronic filing of finance and disclosure reports was subsequently enacted.

The January 2017 online Survey of the Website services and features was open from August 2016 to January 2017 for users of the website to participate in the survey via a popup window. A total of 26 users responded. The purpose of the Survey was to assess the effectiveness and

efficiency of the redesigned OCF E-Filing Applications and Web Site to deliver information and services. The original OCF Website and E-Filing System were designed in Fiscal Year 2002. As previously reported, the Office of Campaign Finance during Fiscal Years 2013 and 2014, worked closely with the Office of the Chief Technology Officer to redesign the OCF homepage layout and navigation scheme. The redesign required the migration of the OCF database content and EFs applications to the new DC. Gov Drupal content management system. On April 15, 2015, the new OCF Website was launched. The conversion of the website to the new easier web platform has improved navigation and performance and provided a more citizen centric layout of information with a contemporary look and feel. The Website Usability Survey Report was submitted to the OCF on January 13, 2017, and the results evaluated, and recommendations forwarded for enhancements to the OCF on September 26, 2017. The OCF Management Team evaluated the recommendations and approved several for implementation. The recommended enhancements undertaken in FY18 included a feedback form to enable filers to provide comments/feedback on their use of the OCF E-Filing System, with a rating option, and an administrative module which allows the Agency to view the feedback. It should be noted that the OCF also provides at the OCF Website Homepage, a Customer Survey powered by Survey Monkey which requests the reason for the visit (online filing, view OCF Data and Reports, or to view OCF Regulations/Guidance/Enforcement); asks visitors to the website to rate the website on a scale of 1 to 5, on the amount of information, quality of information, ease of finding information, design of the website, and page loading speed; whether the visitor experienced any difficulties using the website with any of the listed browsers; and requests comments.

During Fiscal Year 2024, there were 283 responses to the Survey for the Traditional Campaign Finance Program. The Survey requests the user to rate the system using a five (5) star ranking, five (5) being the highest, and to provide comments if they wish. Of the 283 responses, 254 or 90% gave a ranking of five (5) stars. Out of 283 responses, 254 ranked our e-filing system at 4 stars or better. This represented 90% of the responses. Five stars was the highest ranking one could give.

The development of both the e-Filing systems was competitively bid and the current maintenance is sole-sourced to DataNet.

There were ninety-six (96) responses with ratings for the Fair Elections Program Survey during the same period. Of the ninety-six (96) responses, eighty-seven (87) or 91% gave the highest rating of four (4) stars, and ninety-one (91) or 95% gave a rating of three (3) stars or higher. To evaluate the effectiveness of the onsite educational seminars and entrance conferences, the OCF circulates surveys to solicit feedback from participants at the conclusion of each session to determine whether the presentations achieved acceptable satisfaction ratings. Participants are invited to evaluate the thoroughness, timeliness, and overall quality of the content of materials used, as well as the proficiency of agency facilitator(s), and the conduciveness to learning of agency facilities; and to suggest other subject areas for seminar coverage, or to make any other suggestion deemed to promote the efficiency or effectiveness of the OCF operations. Each evaluation form is reviewed by the training facilitator to ensure that suggestions requiring agency or programmatic consideration are transmitted for review.

The Agency has also used surveys to aid in the assessment of the Debate Program. The OCF received a total of six (6) completed Responses following the 2022 DC Debates for the 2022 November General Election and received an overall rating of 6.07 out of 10 in the areas of overall level of satisfaction with the 2022 General Election Debates, the Moderators, the quality of the questions/content, the quality of the virtual experience, and how likely would you be to attend or watch one of the OCF future debates.

The Agency has learned that citizens/constituents are actively engaged in the affairs of government, and that their knowledge, experiences, and input should be considered when adopting practices and policies that affect them. In this regard, the Office of Campaign Finance continuously updates its website and seeks to improve its user-friendliness. The Agency systematically reviews the OCF regulations to develop proposed regulations to impact the practical administration and enforcement of issues facing candidates and political committees.

50. Which entities are under contract to maintain and update the OCF website? When was the most recent contract ratified, and when is it scheduled to end? Please also indicate whether the contract was competitively bid or not.

RESPONSE:

The E-Filing system is supported by the OCF vendor DataNet and housed on the OCF Website which is maintained by OCTO. The maintenance and support contract with DataNet was renewed in September of 2024.

51. Please explain the methods by which OCF informs the public about the conduct, activities, and financial operations of candidates, political committees, constituent service and statehood fund programs.

RESPONSE:

The Office of Campaign Finance fully utilizes the Agency Website, the Facebook Page, the X Account, the Email Subscription Service, the Biennial Reports, and the Monthly Production Statistics, to inform the public about the conduct, activities, and financial operations of the candidates, political committees, exploratory, transition, inaugural, and legal defense committees, and the Constituent Service and Statehood Fund Programs. All financial reports, including those of candidates in the Fair Elections Program, are immediately posted at the OCF website and are available real time upon submission. All Audit Reports, Investigative and Informal Hearing Orders are published at the OCF website upon issuance, and all Open Investigations and other OCF production statistics are published at the OCF Website, presented during the monthly meeting of the Board of Elections (BOE), and published at the BOE website.

The Agency's website provides monthly schedules of the public training seminars held onsite and accessed monthly with the use of online webinars. OCF's Social Media platforms, Facebook Page and X accounts allow information, content, and data to be accessed in real time through posts and tweets. More specifically, the OCF Website offers the following features and services, which are designed to provide campaign finance data in user friendly and accessible formats:

(1) Data and Reports Link

- (a) Financial Reports – Real time images of the financial reports filed with the Agency, including the FEP financial reports, generated by the E-Filing Application or through the data entry of paper submissions are available, from 2006 through the current reporting period, for public inspection, and may be searched by Filer Type, Filing

Year, and Report Name; and Reports and Summaries of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (pie charts) to denote percentages, are generated by the OCF Database when financial reports are submitted, and made available for public inspection. The Reports and Summaries may be searched by Filer Type, Filing Year, and Report Name.

- (b) Traditional Program Contributions and Expenditures – This Search Feature provides access to all contributions and expenditures reported from 2003, through the current reporting period, and allows the public to use several different criteria to define the results required and search contribution data (i.e., the contributor’s name, recipient, report name, amount, date of contribution, contributor’s location, and contribution type), or expenditure data (i.e., the payor, the report name, the amount, the date, the payee, the payee location, and the expenditure type).
- (c) Traditional Program Registration Disclosures – This Search Feature allows the public to search the OCF Database to view the Electronic Disclosure of Registration Statements filed with the Agency by candidates/principal campaign committees (including FEP candidates/committees), political action committees, Constituent Service Programs, and others. To define the results required, the user may select Filer Type, Election Year, and Committee Name. For example, the Filer Type “candidate” search result will display for the Election Year selected, the names of all candidates who have registered to participate in that election cycle, their Party Affiliation and the Office for which election is sought. The user may then select a specific candidate, to view the candidate’s Statement of Registration, Committee Statement of Organization, Filing History (i.e., Report Name and coverage period) and Enforcement/Complaints. The “Enforcement/Complaints” history provides the Orders/Audit records for the selected candidate/committee in the Agency with the Docket Number, the Order Type, the Issuance Date, and Comments.
- (d) Biennial Reports – This Search Feature allows the public to search and select for public inspection the Biennial Reports of the Agency, by date, from which to view the summary of the receipts and expenditures of candidates for public office and

committees for the prior two-year period. The Biennial Reports provide a historical context of the money spent in DC Elections. For the coverage period selected, the contributions are sorted by denomination and donor type, and the expenditures by type, with graphs (pie charts) to visualize the percentages of the reported information.

- (e) Summary of Campaign Finance Reports – This Search Feature allows the public to select by calendar year and month, the Monthly Production Reports of the Office of Campaign Finance from which to view the activity of the Agency, including financial reports received in both the Fair Elections and Traditional Campaign Finance Programs, disbursements authorized from the Elections Fund, the names of candidates certified into the Fair Elections Program, the names of committees who failed to file, new candidate and committee registrations, mandatory training conferences conducted, desk reviews conducted, audit reports, interpretative opinions, and informal hearing orders issued, the list of ongoing audits and investigations, fines issued, and petitions for enforcement filed before the Board of Elections. The Monthly Production Report of the Agency is presented at the open meetings held by the Board of Elections.
- (f) Affiliated Entity Search – This Search Feature allows the public to search contributions to identify contributions by a business entity, where the filer has listed all the affiliated entities of the business contributor which have also contributed to the filer. The business contributor and its affiliated entities share the contribution limits imposed by the Campaign Finance Act. The user must select the criteria that best defines the results required (i.e., the recipient, the report name, the amount, the date, the contributor, the contribution location, and the contribution type).
- (g) Traditional Program Active Candidates List – This Search Feature provides the public with active lists based on the Election Year selected of Candidates with Committees and without Committees. The Active Candidates List displays for the Election Year selected the candidate's name, committee name, election year, party, and office.
- (h) Active Committees List - This Search Feature provides the public with active lists of committees for the Election Year and Filer Type selected (includes principal

campaign committees, political action committees, initiative, referendum, and recall committees, inaugural, legal defense, transition, exploratory and independent expenditure committees, and the Constituent Service and Statehood Fund Programs). The Active Committees List displays for the Filer Type and Election Year selected, the registration date of the committee, and the totals reported for contributions, expenditures, and loans.

- (i) Traditional Program Quick Stats – This Search Feature gives the public a quick view of various statistics maintained by the OCF specific to Principal Campaign Committees for the Filing Year selected, including the Total Contributions by Denomination, the Total Contributions by Contributor Type, the Top 10 Principal Campaign Committees by Total Contributions Received, the Top 10 Principal Campaign Committees by Total Loans Received, and a list of the Recently Formed Principal Campaign Committees with the organization date. Graphs are used to depict the percentage terms of the various statistics.
- (j) FEP Quick Stats – This Search Feature allows the public to obtain by Election Year, the total number of registered and certified candidates, the total amount of public fund payments, and the total amount of remissions; the Numbers by Office of candidates registered and certified, with total contributions, and public payments disbursed provided for each office; and for the Election Year selected, statistics for the “Top 10 Candidates” by “Number of DC Supporters”, “Number of Non-DC Supporters”, Total Contributions Received”, “Total Expenditures”, “Public Funds Received” and “Total Contributions from Self/Family”.
- (k) The “Fair Elections Candidates Payment and Information” Dashboard Link - Presents Summary of “Payments Made To-Date”, the “Total Base Payments”, the “Total Matching Payments” and “Total Payments Made”, in total for all committees combined as well as separately for each committee. Further, access is provided at this Link to the searchable listing of all candidates by election year and report summary and to the following searchable Report listings: Filer Reports; Contributions/Receipts; Expenditures; Audit Reports; Orders; and to the afore-mentioned FEP Statistics.

- (l) The FEP Contributions and Expenditures Public Search Feature with data download based on the financial reports filed online by the Fair Elections candidate committees - Enables the search of contributions by the recipient, report name (including filing year), amount (with value range), date (with date range), contributor name, contributor address (by city, state, zip code), and contribution type (cash, check, credit card, etc.): and expenditures by the payor, report name, amount (with value range), date (date range), payee name (individual, business), payee location (by city, state, zip), and expenditure type and purpose (based on Schedule B of the R&E Report).
- (m) FEP Registration Disclosures - Provide the date of registration, the listing of chairperson and treasurer, public fund payouts by type, amount, and date, financial reports filed, and any audits or orders issued to the committee.

(2) Services Link

- 1. Download Campaign Finance Filer Data – This Service allows the public to download data obtained from financial reports electronically filed or entered from paper submissions into the OCF Database. The information may be searched, sorted, viewed, and exported from the database into different formats, including PDF, Excel, CSV, or XML. The user can organize and analyze the data in greater detail.

- (3) The Agency maintains the following enforcement information involving registrants under the Campaign Finance Act at its Website: Administrative Dismissal and Vacated Orders of Candidates and Political Committees: Complaints & Final Decisions (Includes a Search Feature by Topic); Final Audit Reports; and Informal Hearings on Delinquent Filers including Candidates and Political Committees.

The Office of Campaign Finance also uses the Website to disseminate News Releases, to announce upcoming filing deadlines for the submission of financial reports, and to publish the schedule of Educational Training, to which the public is invited. The Campaign Finance Guide and the Educational Brochures are also available for public view at the Website. The Guide summarizes the procedures and guidelines which govern the registration, financial reporting, and

disclosure requirements of candidates, committees, and elected public officials in the District of Columbia. The Brochures offer critical information in a more concise fashion.

The Agency continues to use the OCF Facebook Page to further extend educational outreach to the public through the posting of upcoming training, filings, the release of orders and audits, and links to new features at the Website. Social website users are referred by the OCF Face Book Page to the Agency's Website for more detailed information where appropriate, and links are provided to aid in that process. An Icon is provided at the OCF Website to select and connect with the Page.

The Office of Campaign Finance established the X Account (formerly the Twitter Account) on April 25, 2016. The X Account is used to disseminate information and to present data as it occurs in real time, and to engage the public. Through the X Account, the OCF has increased its transparency, audience, and ability to share information concerning the business of the Agency. The public can respond to the tweets with questions, comments or concerns and have them addressed immediately. The X Account is a social media broadcast platform that provides interactive engagement and dialogue. The Agency is also able to track and address areas of concern that might be trending. The X Account, like the OCF Facebook Page, is a free social media site. It is an important tool that has enhanced OCF's transparency and increased the agency's social media outreach avenues. When needed, a link to the OCF's Facebook Page or Website is provided for additional information.

The email subscription service invites members of the public to subscribe, indicating their preferences, to receive email updates on the issuance of final decisions in investigative cases, audit reports, and interpretative opinions. As of this date, in FY25, there are 1632 new subscribers, 1318 for FY24 and 314 for Q1 of FY25.

In addition, the Office of Campaign Finance reports monthly to the Board of Elections during its regularly scheduled meetings on the activity of the Agency for the previous thirty (30) day period. The Agency Report details the financial reports received, the failures to file, the new candidate and committee registrations, the certification of candidates into the Fair Elections Program, and the disbursement of public funds, the mandatory training conferences conducted,

the number of desk reviews conducted, audit reports issued, the status of ongoing audits and investigations, the imposition of any fines, and the filing of any petitions for enforcement with the Board.

Last, the Agency informs the public about the financial operations of its registrants through the conduct of periodic and Full Field Audits, which culminates in the issuance and publication of the Audit Reports at the OCF Website for public view. During the election cycle, the Audit Division conducts periodic audits of the Reports of Receipts and Expenditures of the candidates and principal campaign committees registered for the upcoming election, and of political action committees active in an election cycle. The Division also conducts periodically random audits of constituent service programs for every other filing deadline and of continuing committees on every filing deadline. Full field audits are conducted on all newly elected officials and Inaugural Committees; and where warranted, in investigative matters. All Audit Reports are published at the OCF Website.

52. Please provide an update on candidate participation in the Fair Elections Program for the 2022 and 2024 election cycles.

- a. Please provide the relevant portions of the tables below for the 2022 AND 2024 election cycles.**

RESPONSE:

See Attachment Q, the Tables of FEP Candidate Activity for the 2022 and 2024 Election Cycles.

- b. How many participating candidates were certified in the Fair Elections Program for the 2022 and 2024 election cycles?**

RESPONSE:

The 2022 Election Cycle was the second election cycle during which the Office of Campaign Finance administered the Fair Elections Program. The November 8, 2022, General Election culminated in the last major event of the 2022 Election Cycle. The 2022 Election Cycle closed on November 8, 2022. Overall, fifty-two candidates registered to participate in the Fair Elections Program during the 2022 Election Cycle. Forty-two (42) candidates met the threshold requirements for the covered offices sought and were certified as “participating candidates” in the Program in the November 8, 2022 General Election (11), and in the June 21, 2022 Primary

Election (31). Ultimately, thirty-seven of the FEP certified candidates qualified for ballot access through the nominating petition process in the Primary (27) and General (10) Elections.

By comparison, twenty (20) candidates registered in the Traditional Campaign Finance Program and qualified for ballot access in the Primary (7) and General (13) Elections. Of significance, during this second cycle of the Program's implementation, the FEP candidates were elected and certified by the Board of Elections on November 30, 2022, as winners in ten (10) of the thirteen (13) seats for Public Office elected in the November 2022 General Election. The Agency authorized the disbursement of the total sum of \$12,358,606.95 from the Elections Fund in base amount (\$1,660,000.00) and matching payments (\$11,698,606.95), to the forty-two (42) certified FEP candidates. The 2022 Election Cycle closed on November 8, 2022.

For the 2024 Election Cycle, there were thirty-two (32) Candidates who registered seeking to participate in the Fair Elections Program, and the Office of Campaign Finance certified twenty (20) of the thirty-two (32) Candidates as Participating Candidates in the Fair Elections Program, who were eligible to receive public funding for their campaign operations. To date, the Office of Campaign Finance has not certified any candidates in the air Elections Program for the 2026 Election Cycle.

c. How any participating candidate made an unauthorized expenditure under D.C. Code § 1-1163.32f(d)? If so, please elaborate.

RESPONSE:

No candidate seeking certification/participating in the Fair Elections Program during the 2024 Election Cycle made an unauthorized expenditure under D.C. Code Section 1-1163.32f(d).

d. Has the agency undertaken any enforcement actions against a participating candidate during the 2024 election cycle? If so, please elaborate.

RESPONSE:

Pursuant to a complaint and an investigation, the Office of Campaign Finance issued a cease-and-Desist Order against Candidate Brooke Pinto on January 17, 2024. Candidate Brooke Pinto was a Participating Candidate in the Fair Elections Program during the 2024 Election Cycle and was ordered to Cease and Desist from the practice of Tweeting Information from her personal X account to her Council account and to her Principal Campaign account.

During FY24 fines were imposed against the following Fair Elections Program candidates and committees for Failure to Timely File Reports of Receipts and Expenditures:

Robert White: \$2,100.

Robert White: \$1,125.00

During Q1 of FY 25 fines were imposed against the following Fair Elections Program candidates and committees for Failure to Timely File Reports of Receipts and Expenditures:

Nate Fleming for Ward 7:	\$50.00
Nate Fleming for Ward 7:	\$132.50
Committee to Elect Nate Fleming:	\$50.00
Committee to Elect Paul Johnson:	\$310.00
Committee to Elect Paul Johnson:	\$127.50
Robert for DC:	\$1,475.00
Robert for DC:	\$2,000.00

e. How much public funding did OCF disbursed to participating candidates in FY23 and FY24?

RESPONSE:

In FY23 and FY24, the OCF authorized the disbursement of \$2,830,041.15 to Candidates certified to participate in the Fair Elections Program during the 2024 Election Cycle. The

Agency as of this date has not certified any candidates to participate in the Fair Elections Program during the 2026 Election Cycle.

Overall, the Office of Campaign Finance authorized the total sum of \$2,830,041.15 for disbursement from the FAIR ELECTIONS FUND in BASE AMOUNT (\$570,000.00) AND MATCHING PAYMENTS (\$2,260,041.15), to the Twenty (20) Candidates certified in the Fair Elections Program to participate in the June 4, 2024, Primary Election (Thirteen (13) Candidates) and the November 5, 2024, General Election (Seven (7) Candidates). Thirty-Two (32) candidates registered to participate in the Fair Elections Program (19 for the Primary Election and 13 for the General Election); twenty (20) of the thirty-two (32) candidates met the threshold requirements and were certified as participating candidates in the Fair Elections Program eligible to receive public funds (13 candidates for the Primary Election and 7 in the General Election), and qualified for Ballot access in the respective Election.

f. Are the Fair Elections Program e-filing updates complete? If not, when will the upgrades be complete?

RESPONSE:

The Fair Elections E-Filing System is complete. The Office of Campaign Finance launched the Second and Final Phase of the E-Filing and Disclosure System for the Fair Elections Program (FEP) during Fiscal Year 2020. Overall, Phase II enables the public to sort, search, retrieve, and download contribution and expenditure data, and to view registration disclosures, and financial reports data, quick statistics, and payout information. The Administrative Modules provide applications which store data pertinent to the audit process, payouts, filings, registrations, and the post-election cycle reports.

Briefly, by way of background, the First Phase of the development of the FEP E-Filing System was completed on July 26, 2019. Phase I enables the online submission of financial reports at the OCF Web Site by the candidates and committees who register in the Fair Elections Program, and the real time imaging of the financial reports for public view by the residents of the District of Columbia. Once the financial report is submitted, the system generates a PDF version of the entire report, which is made available to the public. The PDF version does not include the contribution cards, or any attachments associated with the report. The FEP candidates report

their receipts and expenditures online, through the data entry/excel upload of contribution and expenditure information, on the Receipt/Contributor and Expenditure Schedules, including supporting documentation (bank statements, deposit slips, loan documents, and contributor receipts and certifications). The Excel Module features validation of excess contributions; address validation against USPS; merger of duplicate contributors; logging of all excel uploads; and receipts upload of one contribution card for each contribution or one pdf file covering multiple contributions with option to link page number or the pdf file to contributions. To use the excel feature, the filer must first download a template file, populate the template file, and upload it into the system. The Receipt and Expenditure Schedules support the sortable listing of records with cumulative amounts, where appropriate, and contribution limit validation based on the requirements for the covered offices, cash contributions, personal funds of a candidate/personal family member, and committees (Fair Election Committees). Certain Receipt Schedules support auto complete of contributor information to simplify data-entry for recurring contributions, and contribution limits may be adjusted by the OCF Staff for each election cycle. Each Schedule A (Receipts) and Schedule B (Expenditures) of the R&E Report displays the number of records entered for the Schedule. The R&E Report Schedules for Schedules C (Mass Collections), D (Debts), and E (Loans), and the Summary Page were also made available for e-filing during Phase One. A registration module is available at the Website for FEP candidates, and the following FEP Forms may be pre-populated and downloaded: the Registration Form (OCF FEP Form 1); the Affidavit of Candidate and Treasurer Form (OCF FEP Form 2); and the Receipt and Affirmation Statement for Contributor Form (OCF FEP Form 3). The administrative modules of the FEP E-Filing System assist the OCF Staff with the verification of contributor information, the pre-certification and post certification qualification of Qualified Small Dollar Contributions, and the calculation of matching payments to determine when eligibility for certification as a participating candidate is achieved or the matching cap is reached.

The first candidate registered in the Fair Elections Program on April 7, 2019, and all candidates who registered in the Program thereafter were invited for a demonstration of the E-Filing System on July 25, 2019. All FEP participants successfully filed their financial reports and supporting documentation online at the OCF Website on July 31, 2019, the first filing deadline for the Program. The completion of the FEP E-Filing System was a major milestone in the

implementation of the Fair Elections Program. During Fiscal Year 2019, fourteen (14) candidates registered their intent to seek participation in the Fair Elections Program; and the Office of Campaign Finance certified five (5) of these candidates into the Program and directed the disbursement of Base Amount and Matching Payments in the total sum of \$368,615.00. In addition, the OCF Website was enhanced to include a “slider” dedicated to the Fair Elections Program, with a link designed to feature information solely relative to the Program. The link is routinely updated as information becomes available.

The development and design of the Second Phase of the FEP E-Filing and Disclosure System focused on providing greater public disclosure of campaign related data and information and expanded the administrative management of the System. On November 4, 2019, the Agency initiated Requisition No. K140026 (\$133,764.00, approximate cost; approved March 13, 2020), for the procurement of the development and design of the Second Phase of the E-Filing and Disclosure System for the Fair Elections Program. Specifically, Phase II provides Reports, for public viewing and download at the OCF Website, and for administrative use, including the Post-Election Reports of the Agency which are due nine (9) months after an election and will detail the election activity, as specified in D.C. Official Code Section 1-1163.32j; Summary Contribution and Expenditure Reports which allow the public to search committee reports by filer type, filing year and report name, and request report data by denomination or donor or expenditure type and purpose; and Administrative Lists of Filers/Non-Filers for a selected report. A Fair Elections Program Statistics Module has been designed with a Public Search Feature to obtain by Election Year, the total number of registered and certified candidates, the total amount of public fund payments, and the total amount of remissions; the Numbers by Office of candidates registered and certified, with total contributions, and public payments disbursed provided for each; and for the Election Year selected, statistics for the “Top 10 Candidates” by “Number of DC Supporters”, “Number of Non-DC Supporters”, Total Contributions Received”, “Total Expenditures”, “Public Funds Received” and “Total Contributions from Self/Family”. The OCF Website also offers the public, the “Fair Elections Candidates Payment and Information” Link, which presents “Payments Made To-Date,” the “Total Base Payments”, the “Total Matching Payments’ and “Total Payments Made,” in total for all committees combined as well as separately for each committee. Further, access is provided at this Link to the following

Reports: Filer Reports; Contributions/Receipts; Expenditures; Audit Reports; Orders; and to the afore-mentioned FEP Statistics.

The FEP Contributions and Expenditures Public Search Feature with data download based on the financial reports filed online by the Fair Elections candidate committees enables the search of contributions by the recipient, report name (including filing year), amount (with value range), date (with date range), contributor name, contributor address (by city, state, zip code), and contribution type (cash, check, credit card, etc.): and expenditures by the payor, report name, amount (with value range), date (date range), payee name (individual, business), payee location (by city, state, zip), and expenditure type (based on Schedule B of the R&E Report). In addition, the public search features allow the link to a candidate's Registration Disclosures, which provide the date of registration, the listing of chairperson and treasurer, public fund payouts by type, amount, and date, financial reports filed, and any audits or orders issued to the committee.

The OCF Administrative Modules include a "Fair Elections Dashboard" available upon login which presents the total number of registered candidates, the total number of active candidates, the total number of candidates who have reached the cap, total numbers for various stages of the certification process, and the totals for base amount and matching fund payouts. The FEP Dashboard also lists the FEP candidates, with links to the candidate's registration disclosure, and provides for each candidate listed, the committee's name, the office sought, certification status, base amount and matching fund payouts, and the number of reports filed. Administrative Reports were developed during Phase II to assist the OCF Staff in the management of the Fair Elections Program. The Flagged Contributions Report enables the Agency to run reports for all filer types to identify the committees which received excessive contributions (in the aggregate), and to research excessive contributions by filer type, filing year and report name. Excessive contributions may be grouped by contributor name; similar sounding names; similar spelling names; and contributor address. The System administratively has the capability to create reminder letters and non-compliance letters for mass mailings, and for text notifications; to run reports listing committees that have registered with OCF under the Fair Elections Program, grouped by filer type, election year and registration documents filed; to manage reporting periods and the coverage dates for each report; and to identify the use by committees of the excel upload feature to file reports, and the template (report schedule) imported by the committee, the import

date and time, the total number of records entered and imported, and the number of invalid records and valid but not imported records. Within the committee registration module, the OCF uses a checkoff to identify whether a candidate has attended a required entrance conference, and to generate from the data entered an attendance and non-attendance list; manages the various covered offices under the Fair Elections Program, and assigns the respective applicable election year(s) and contribution limits for each; manages and sets the election (general, primary, and special) dates for applicable covered offices as mandated by law; and creates reporting coverage dates for specific committees, with the capability to control the floating or optional filing dates for a committee so that it pairs up correctly with its required filing dates.

The System enables the filer to register their committee online and amend the registration statement based upon OCF approval. The completed registration statement is automatically emailed to the filer for signature along with a link for the filer to create login information. The filer has the ability (Multiple login – filer (i.e., the candidate) to provide access for different users to data enter information for reports by creating and managing specific login information for the user. The OCF will be provided with a list of those users. In addition, an online Training module was designed to enable filers to complete the mandatory Entrance Conference Training online, due to the Public Health Emergency declared by the Mayor of the District of Columbia in March 2020.

Last, the Office of Campaign Finance during Fiscal Year 2024, will pursue upgrades, or adjustments to the FEP E-Filing System, where necessary, through the Maintenance Contract procured for this Fiscal Year.

g. What plans does the agency have to conduct outreach and community engagement regarding the Program in the remainder of FY25?
RESPONSE:

During FY25, the OCF, Fair Elections Program will continue to conduct outreach and community engagement and strengthen the outreach through virtual formats. The Agency will target neighborhood ANCs to provide information about the 2026 Election Cycle, as well as contact national and local organizations, and civic associations for the scheduling of speaking engagements throughout the community and continue to partner with the Board of Elections to

accompany the Board to Voter Registration Events to also circulate information on the Programs of the OCF. The Fair Elections Program Division will update and revise the Brochures for the Traditional Campaign Finance and the Fair Elections Program relative to the 2026 Election Cycle, and the OCF 2025 Training Schedule for Seminars on the Requirements of the Campaign Finance Laws for publication at the OCF Website and dissemination at Community Outreach Events; and utilize the OCF social media platforms to keep residents informed about the 2026 Election Cycle, and any other information concerning the activities in the Office of Campaign Finance. The FEP will continue to foster relationships with organizations to develop co-sponsors with the OFC for the 2026 DC Debates Program for any mandatory debates which may be required for citywide contested elections.

More specifically, as the Committee was previously advised, the Office of Campaign Finance established the Advisory Neighborhood Commission (ANC) Educational Outreach Initiative to reach a wider audience for the dissemination of information about the new Fair Elections Program. During Fiscal Year 2019, the Office of Campaign Finance partnered with the Office of Advisory Neighborhood Commissions to request the inclusion of the OCF on the public meeting agendas of the 40 ANCs, which consist of the 296 Single Member Districts, located in Wards 1 through 8, to introduce the Fair Elections Program to the community. The Agency requested by email directed to the ANC Chairpersons to be placed on the respective ANC meeting agendas to inform their constituents about the Public Financing Program. The ANC Educational Outreach Initiative is ongoing. During Fiscal Year 2025, to date, the Agency has once again directed emails as follows to several Chairpersons of the forty (40) ANCs to notify the ANCs of the availability of the Agency to present information on the OCF at community ANC Meetings in a virtual format commencing March 2024.

ANC Dates (Email Request) for FY25 to date

Requests were sent to the following Advisory Neighborhood Commissions:

FY 25	
ANC	Email Date
ANC 6B	Oct. 8, 2024
ANC 3E	Oct. 10, 2024

ANC 8D	Oct. 21, 2024
ANC 4E	Oct. 21, 2024
ANC 4D	Oct. 21, 2024
ANC 2G	Oct. 21, 2024
ANC 3C	Oct. 21, 2024
ANC 7E	Oct. 24, 2024
ANC 3E	Oct. 24, 2024
ANC 2G	Oct. 24, 2024
ANC 7E	Dec. 4, 2024
ANC 6D	Jan. 8, 2025
ANC 3A	Jan. 13, 2025
ANC 1A	Jan. 13, 2025
ANC 2A	Jan. 13, 2025
ANC 4A	Jan. 13, 2025

FY25 To Date ANC Virtual Meetings that OCF Presented At

ANC Virtual Meetings	Date
ANC 6B	Oct. 8, 2024
ANC 4A	Feb. 4, 2025

Last, the Office of Campaign Finance will once again include in the 2025 Calendar of Scheduled Training the outreach of the OCF Educational Program to reserve the Community Meeting Rooms of the D.C. Public Library located within each of the Eight (8) Wards to offer commencing April 2025 monthly seminars for the public, including potential candidates for office, treasurers and campaign staff and volunteers. The Seminars will focus on the dissemination of information throughout the District designed to fully introduce the residents in each ward to the Fair Elections and Traditional Campaign Finance Programs, and how campaigns are funded, and to the role of the Agency to administer the Campaign Finance Laws.

The goal of the OCF Community Outreach Program is to participate in community events to expand the audience through which information may be disseminated on the Campaign Finance

Laws and the role of the Agency to administer the laws. The Agency participated in a total of 36 community outreach events and ANC meetings throughout the City, in Fiscal Year 2024, and a total of 6 in Fiscal Year 2025 to date. The increased efforts of the Agency to inform and educate the public about the Campaign Finance Laws and the new Fair Elections Program through community outreach, strengthens the public's knowledge and confidence in the integrity of the election process, public office, and the ability of this Agency to enforce the Laws were violated.

h. Please include an organizational chart for the Program staff. Do any vacancies exist?

RESPONSE:

See Attachment A. There are currently 15 Positions assigned to the Fair Elections Program, and one (1) vacant Position, the CS-11 Auditor Positions.

i. How does the agency ensure that payments are made timely to participating candidates? How does the agency collaborate with other agencies such as OCFO and OCP? What changes have been made to the payment process in FY25, to date?

RESPONSE:

To facilitate the disbursement of Base Amount and Matching Payments from the Elections Fund to candidates certified in the Program, the Agency formalized in April 2019 with the Office of the Chief Financial Officer (the "CFO") the process to ensure the timely payment of funds once the Agency certification is received, and for the subsequent payment of funds. Briefly, at registration, and during the Mandatory Entrance Conference, the FEP Candidate is advised that the Form W-9, the Request for Taxpayer Identification Number and Certification, and the ACH Enrollment Form, with banking information, must be completed and submitted to the Office of Financial Resource Management for the creation of a payment record in the District's Financial System by OFRM and the CFO to establish authorization for the electronic transfer of base amount and matching fund payments before actual payments can be disbursed. The OCF forwards the requisite Forms by email to the Candidate following registration. The OCF has developed Orders

of the Director for certification with payments authorized and post certification orders for payment, with Memoranda directed to OFRM requesting payment. The Orders of Certification and Post Certification which are published online at the OCF Website recount that all threshold requirements have been met and include the justification for the payment and the amount based on the Qualified Small Dollar Contributions eligible for match, and the base amount required, if applicable. During Fiscal Years 2022 and 2023, to date, the OFRM has continued to successfully process the payment requests, and the DC Treasurer has issued the payments within five (5) business days where the required forms have been filed. The OCF, OFRM, and the OCFO met to discuss any issues which may interfere with the timely processing of Orders for the Disbursement of Base Amount and Matching Funds, and agreed that the OCF will continue to reinforce during the Mandatory Training Conference and by email to the Candidate and Treasurer that the forms required by OFRM and the CFO must be filed with their offices before any funds may be disbursed from the Elections Fund, and that the failure to do so will delay the disbursement of funds; that the OCF will notify the OFRM and the OCFO of new registrants in the Program; OFRM will continue to expeditiously forward the OCF Orders for Disbursement to the OCFO; and that the OCFO will immediately notify the OCF and the OFRM when the required Forms are filed, and in the event Candidates fail to file the Forms, will communicate directly with the Candidates to advise that payment will be delayed until the forms are received.

Last, the OFRM provides weekly reports to the OCF of the total expenditures from the Fund and the remaining Fund Balance, including the list of each transaction by effective date, committee name, payment type, payment date, check number, and total amount. The OCF uses the information to verify the amounts against its payment records. During Fiscal Year 2025, the Office of Campaign Finance will continue to work directly with the Candidates who register to participate in the Fair Elections Program during the 2026 Election Cycle to facilitate the submission of the Forms required by OFRM for the receipt of electronic payments. The OFRM revised the process during Fiscal Year 2024, to require the Participating Candidates to submit the Forms directly into the DFIS/PASS System, whereas previously the Candidates submitted the Forms to OFRM for input into the System. At registration, the OCF provides the Link to the Candidate for the Candidate to register in the DIFS as a vendor in order to receive payments from the Elections Fund.

53. Please give an overview of OCF’s preparations for the 2026 election, including any outreach and public education.

RESPONSE:

The Office of Campaign Finance was first required in December 2024 to estimate the amount of public funds necessary to meet the costs of the 2026 Election Cycle in time for inclusion in the Mayor’s Budget. The Agency has developed and published at the OCF Website, ocf.dc.gov, and produced print copies for distribution to the public at training seminars and community outreach events, during FY25 the informational materials for the 2026 Election Cycle for both the Traditional Campaign Finance and the Fair Elections Programs will be revised and updated, including the OCF Brochure Revised May 2023 – published at the OCF Website, www.ocf.dc.gov, May 24, 2023, the [Public Finance Program Training Revised May 2023.pdf](#) – published at the OCF Website, www.ocf.dc.gov, June 21, 2023, the [Fact Sheet for FEP Program 2024 Election.pdf](#) – published at the OCF Website, www.ocf.dc.gov, June 21, 2023, the [Fact Sheet for Traditional Campaign Finance Program 2024 Election.pdf](#) – published at the OCF Website, www.ocf.dc.gov, June 21, 2023, and the [Fair Elections Process for Participants.pdf](#). – published at the OCF Website, ocf.dc.gov, May 24, 2023; has created and will publish at the OCF Website, www.ocf.dc.gov, the 2025 Training Calendar which will include Seminars on the public and private financing programs available for candidates in the 2026 Election Cycle; and has contacted Civic Associations on January 28, 2025, and the Advisory Neighborhood Commission Chairs to advise of the availability of the OCF to present information on the OCF Programs during their constituent meetings, as follows:

ANC Dates (Email Request) for FY25

Requests were sent to the following Advisory Neighborhood Commissions

FY 25	
ANC	Email Date
ANC 6B	Oct. 8, 2024
ANC 3E	Oct. 10, 2024
ANC 8D	Oct. 21, 2024
ANC 4E	Oct. 21, 2024
ANC 4D	Oct. 21, 2024

ANC 2G	Oct. 21, 2024
ANC 3C	Oct. 21, 2024
ANC 7E	Oct. 24, 2024
ANC 3E	Oct. 24, 2024
ANC 2G	Oct. 24, 2024
ANC 7E	Dec. 4, 2024
ANC 6D	Jan. 8, 2025
ANC 3A	Jan. 13, 2025
ANC 1A	Jan. 13, 2025
ANC 2A	Jan. 13, 2025
ANC 4A	Jan. 13, 2025

FY25 To Date ANC Virtual Meetings that OCF Presented At

ANC Virtual Meetings	Date
ANC 6B	Oct. 8, 2024
ANC 4A	Feb. 4, 2025

List of Civic Member Associations contacted during (FY25 to date)

1. Brookland Neighborhood Civic Association
2. Chevy Chase Citizens Association
3. Cleveland Park Citizens Association
4. Congress Heights Community Association
5. Deanwood Citizens Association
6. Dupont Circle Citizens Association
7. Empower DC
8. Forest Hills Citizens Association
9. Fort Stanton Civic Association
10. Glover Park Citizens Association

The Agency will contact the remaining ANC Chairpersons in February 2025, to advise of the availability of the Agency to present information on the OCF Programs at the ANC Constituents Meetings scheduled throughout the remainder of the 2025 OCF Educational Program Calendar to advise of the seminars scheduled at the Branches of the DC Public Library.

The Agency has also participated in meetings with the Manager of the Community Outreach Programs of the Board of Elections to discuss the partnership of the Agencies on community events scheduled throughout the remainder of Fiscal Year 2025

Last, the OCF will once again participate in the 2025 Beat the Streets Program of the Metropolitan Police Department which offers the OCF the opportunity to be present in the Community in the Wards throughout the City and share information with District Residents on the Programs of the Office of Campaign Finance.

54. Are there sufficient funds in the Fair Elections Program for the 2026 election cycle?

RESPONSE:

Each year, the Office of Campaign Finance must submit in time for inclusion in the Mayor's budget and financial plan, an estimate of the amount of public funds that will be necessary to provide for the administration of the Program and for the elections in the next year in which elections are scheduled. *See D.C. Official Code § 1-1163.32i.* The 2020 Election Cycle was the first election cycle during which public funds were made available to local campaigns.

The Fair Elections Act provides for the public financing of campaigns through the distribution of a combination of lump sum Base Amount and Matching Payments to candidates who meet the threshold requirements of the Act and are certified by the Agency to participate in the Program. *See D.C. Official Code §§ 1-1163.32d and 1-1163.32e.* The Base Amount payments are authorized only in contested elections, and the amount payable is prescribed by the Act dependent upon the covered office sought. Matching Payments are payable at the rate of 5-1 based on the number of Qualified Small Dollar Contributions collected by a candidate certified to participate in the Fair Elections Program.

The Fair Elections Act (the Act) establishes limits on the maximum amount of matching payments Participating Candidates in the Fair Elections Program may receive. See D.C. Official Code Section 1-1163.32e (d). The Act requires the calculation of the cap for the Offices of the Mayor, the Chairman of the Council, and the Attorney General based on 110% of the average

expenditures per election cycle of all candidates who were elected to these Offices in the prior four (4) general elections; and for the At-Large and Ward Members of the Council and the State Board of Education, the calculation of the cap is based on 110% of the average expenditures per election cycle of all candidates who were elected to those offices in the prior two (2) general elections.

The Office of Campaign Finance estimated the total required for the Elections Fund to fully support the Election Cycle 2024 at \$9,808,869.00, which includes \$1,230,000.00 for Base Amount Payments, and \$8,578,869.00 for Matching Payments. The projection assumed all 39 candidates anticipated to seek certification in the Program would meet the maximum caps calculated for the matching payments allowed for the respective covered offices, and that all 39 candidates would be entitled to the payment of the Base Amount specified for the respective covered offices.

The 2024 Election Cycle crossed Fiscal Years 2023, 2024, and 2025, and to ensure the availability of public funds during this timeframe, the allocation of the sum of \$9,808,869.00 was recommended during these Fiscal Years based on the activity anticipated in each year, as follows: the sum of \$1,667,508.00 (17%) in Fiscal Year 2023; the sum of \$7,160,474.00 (73%) in Fiscal Year 2024; and **the sum of \$980,887.00 (10%) in Fiscal Year 2025**. To date, in FY25, the Office of Campaign Finance has authorized the disbursement of \$110,586.00 to Candidates certified to participate in the 2024 Election Cycle. The 2024 Election Cycle closed on November 5, 2024, the date of the General Election.

For the 2026 Election Cycle, the Office of Campaign Finance determined the total required for the Elections Fund to fully support Election Cycle 2026 at a minimum, based on 110% of the average expenditures at 75% participation in the most recent related election cycles is \$32,365,053.00, and at 50% participation, is \$23,057,236.00, which includes both Base Amount Payments, and Matching Payments. Although the OCF provided projections based on calculations of the matching cap using 75% of the average expenditures in the most recent election cycles for the respective covered offices, the Fair Elections Act currently requires the calculation of the matching cap using 110% of the expenditures of the winning candidates.

The projections for the necessary levels of matching fund payments required for the 2026 Election Cycle were derived by multiplying 75% as well as 50% of the number of candidates who qualified for ballot access in 2022 and the 2024 Election Cycles, the most recent completed election cycles for these offices, times the matching fund cap for the respective covered offices. For the projected base amount payments required for the 2026 Election Cycle, the Agency multiplied the statutory amounts for the respective covered offices also by 75% as well as 50% of the number of candidates who participated in the 2022 and the 2024 Election Cycles and qualified for ballot access. Again, it is anticipated that at least 75 % (35) or 50% (25) of the total number of candidates who participated in the 2022 and 2024 Election Cycles and qualified for ballot access (44), will qualify for certification in the Fair Elections Program.

Second, the projections assume all candidates anticipated seeking certification in the Program, based on the participation in the 2022 and 2024 Election Cycles, the most recent Election Cycles for the covered offices to be elected during 2026, will meet the maximum caps calculated for the matching payments allowed for the respective covered offices, and that all candidates will be entitled to the payment of the Base Amount specified for the respective covered offices.

The 2026 Election Cycle will cross Fiscal Years 2025, 2026, and 2027, and to ensure the availability of public funds during this timeframe, the allocation of the sum of \$32,365,053 (this is the amount at a participation rate of 75%) is recommended during these Fiscal Years based on the activity anticipated in each year, as follows: the sum of \$5,502,059.00 (17%) in Fiscal Year 2025; the sum of \$23,626,489.00 (73%) in Fiscal Year 2026; and the sum of \$3,236,505.00 (10%) in Fiscal Year 2027. The sum of \$3,000,000.00 based on the cost projections for the 2024 and 2025 Election Cycles, is included in the OCF Approved Fiscal Year 2025 Budget. The total sum of \$10,085,655.84 remained in the Elections Fund at the end of Fiscal Year 2024 and was carried over in Fiscal Year 2025. The Revised Budget for the Fair Elections Fund in Fiscal Year 2025 is \$10,085,655.84. The Fiscal Year 2025 Revised Budget is more than adequate to cover the costs projected for the Fair Elections Program of \$980,887.00 for EC 24 and \$5,502,059.00 for EC 26 during Fiscal Year 2025.

The Fiscal Year 2026 Proposed Budget of \$3,000,000.00 for the Elections Fund is insufficient to support the projected costs of \$23,626,489.00 for the Election Cycle 2026 required using 110% of the average expenditures of the winning candidates in the most recent election cycles for the offices to be elected based on the participation of 75% of the total number of candidates who qualified for ballot access in Election Cycles 2022 and 2024. The 2026 Election Cycle commenced on November 9, 2022, the day after the November 8, 2022, General Election, and will end on November 5, 2026, the date of the General Election. It has been the experience of the OCF that candidates will begin to register seeking to participate in the Fair Elections Program in the calendar year immediately preceding the date of the Primary Election for which Office is sought, and that the most activity for an election cycle occurs in the Fiscal Year during which the Primary Election is held.

The “Qualifying Periods” during which candidates in both the Primary and General Elections must meet the FEP threshold requirements to be certified as “participating candidates” also began on November 9, 2022, and will both end in Fiscal Year 2026, on the last day to file nominating petitions for the respective seats in the applicable election. The Primary Election will be held in June 2026, during Fiscal Year 2026; and the General Election will be held in November 2026, during Fiscal Year 2027. The Qualifying Period for candidates running in the Primary Election will end in March 2026, on the last day to file nominating petitions to qualify for ballot access in the Primary Election; and for candidates running in the General Election, the Qualifying Period will end in August 2026, on the last day to file nominating petitions and qualify for ballot access in the General Election. Following the expiration of the qualifying periods, candidates will no longer qualify for certification to participate in the Fair Elections Program during the 2026 Election Cycle. Based on the foregoing, the greater amount of funds is required during Fiscal Year 2026 for the Elections Fund based on the activity anticipated to occur in Election Cycle 2026 during this Fiscal Year.

Last, there are twenty-three (23) filing deadlines during Election Cycle 2026 for the submission of financial reports in the Fair Elections Program which may require the disbursement of base amount and matching payments, as follows: in Fiscal Year 2025, four (4) filing deadlines on (mandatory) January 31st and July 31st, and on (optional) August 31st and September 31st; in

Fiscal Year 2026, 17 filing deadlines on (mandatory) October 10th, December 10th, January 31st, March 10th, April 10th, May 10th, June 10th, and August 10th, and on (optional) October 31st, January 10th, February 10th, March 30th, April 30th, June 30th, July 10th, August 31st, and September 30th; and in Fiscal Year 2027, two (2) filing deadlines on (mandatory) October 10th and 8 Day Pre-General Election Report.

The calculation of the cap at 110% for the payment of matching funds during the 2026 Election Cycle is presented below and also includes 75% of the average expenditures per election cycle of the winning candidates in the prescribed number of election cycles for the respective covered offices, in the event of a budget shortfall.

First, the expenditures for the Winning Candidates from the 2022 and 2024 Election Cycles for the Covered Offices of At-Large and Ward Members of the Council and the State Board of Education, and the projected costs of matching and base amount payments for the 2026 Election Cycle based on 75% and 50% of the number of participants for these offices during the 2024 Election Cycle are as follows:

- (1) The expenditures for the Winning Candidates for the Office of At-Large Member of the Council for the 2022 and the 2024 Election Cycles totaled \$1,702,529.00; the average of the expenditures totaled \$425,740.00; and 110% of the average expenditures is \$468,314.00 and 75% is \$319,305.

The total amount of funds required using 110% of the average expenditures based on 75% (4) of the participants for this office (5) during the 2024 Election Cycle is \$1,873,256.00 for matching payments and \$160,000.00 for base amount payments; and at 50% (3) of the participants for this office (5) during the 2024 Election Cycle is \$1,404,942.00 for matching payments and \$120,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (4) of the participants for this office (5) during the 2024 Election Cycle is \$1,277,220.00 for matching payments and \$160,000.00 for base amount payments; and at 50% (3) of the participants for this

office (5) during the 2024 Election Cycle is \$957,915.00 for matching payments and \$120,000.00 for base amount payments.

- (2) The expenditures for the Winning Candidates for the Office of Ward Member of the Council for the 2022 and the 2024 Election Cycles totaled \$1,917,670.00; the average of the expenditures totaled \$239,709.00; and 110% of the average expenditures is \$263,680.00 and 75% is \$179,782.00.

The total amount of funds required using 75% of the average expenditures based on 75% (15) of the participants for this office (19) during the 2024 Election Cycle is \$3,955,200.00 for matching payments and \$600,000.00 for base amount payments; and at 50% (10) of the participants for this office (19) during the 2024 Election Cycle is \$2,636,800.00 for matching payments and \$400,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (15) of the participants for this office (19) during the 2024 Election Cycle is \$2,696,730.00 for matching payments and \$600,000.00 for base amount payments; and at 50% (10) of the participants for this office (19) during the 2024 Election Cycle is \$1,797,820.00 for matching payments and \$400,000.00 for base amount payments.

- (3) The expenditures for the Winning Candidates for the Office of Ward Member of the State Board of Education for the 2022 and 2024 Election Cycles totaled \$194,160.00; the average of the expenditures totaled \$24,270.00; and 110% of the average expenditures is \$26,679.00 and 75% is 18,203.00.

The total amount of funds required using 110% of the average expenditures based on 75% (5) of the participants for this office (6) during the 2024 Election Cycle is \$133,485.00 for matching payments and \$50,000.00 for base amount payments; and at 50% (3) of the participants for this office (6) during the 2024 Election Cycle is \$80,091.00 for matching payments and \$30,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (5) of the participants for this office (6) during the 2024 Election Cycle is \$91,015.00 for matching payments and \$50,000.00 for base amount payments; and at 50% (3) of the participants for this office (6) during the 2024 Election Cycle is \$54,609.00 for matching payments and \$30,000.00 for base amount payments.

- (4) The expenditures for the Winning Candidates for the Office of Mayor for the 2010, 2014, 2018, and 2022 Election Cycles totaled \$12,523,110.00; the average of the expenditures totaled \$3,130,778.00; and 110% of the average expenditures is \$3,443,855.00 and 75% is \$2,348,084.00.

The total amount of funds required using 110% of the average expenditures based on 75% (6) of the participants for this office (7) during the 2022 Election Cycle is \$20,663,130.00 for matching payments and \$960,000.00 for base amount payments; and at 50% (4) of the participants for this office (7) during the 2022 Election Cycle is \$13,775,421.00 for matching payments and \$640,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (6) of the participants for this office (7) during the 2024 Election Cycle is \$14,088,054.00 for matching payments and \$960,000.00 for base amount payments; and at 50% (4) of the participants for this office (7) during the 2024 Election Cycle is \$9,392,336.00 for matching payments and \$160,000.00 for base amount payments.

- (5) The expenditures for the Winning Candidates for the Office of Chairman of the Council for the 2010, 2014, 2018, and 2022 Election Cycles totaled \$2,156,966.00; the average of the expenditures totaled \$539,242.00; and 110% of the average expenditures is \$593,166.00 and 75% is 404,432.00.

The total amount of funds required using 110% of the average expenditures based on 75% (3) of the participants for this office (4) during the 2022 Election Cycle is \$1,779,498.00 for matching payments and \$120,000.00 for base amount payments; and at 50% (3) of the participants for this

office (4) during the 2022 Election Cycle is \$1,779,498.00 for matching payments and \$120,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (3) of the participants for this office (4) during the 2024 Election Cycle is \$1,213,296.00 for matching payments and \$120,000.00 for base amount payments; and at 50% (3) of the participants for this office (5) during the 2024 Election Cycle is \$1,213,296.00 for matching payments and \$120,000.00 for base amount payments.

(6) The expenditures for the Winning Candidates for the Office of Attorney General for the 2014, 2018, and 2022 Election Cycles totaled \$2,714,297.00; the average of the expenditures totaled \$904,766.00; and 110% of the average expenditures is \$995,242.00 and 75% is \$678,575.00.

The total amount of funds required using 110% of the average expenditures based on 75% (2) of the participants for this office (3) during the 2022 Election Cycle is \$1,990,494.00 for matching payments and \$80,000.00 for base amount payments; and at 50% (2) of the participants for this office (3) during the 2022 Election Cycle is \$1,990,484.00 for matching payments and \$80,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (2) of the participants for this office (3) during the 2024 Election Cycle is \$1,357,150.00 for matching payments and \$80,000.00 for base amount payments; and at 50% (2) of the participants for this office (3) during the 2024 Election Cycle is \$1,357,150.00 for matching payments and \$80,000.00 for base amount payments.

55. The FY24 Performance Accountability Report indicates that the OCF intends to submit 13 legislative proposals to the D.C. Council. Please provide an overview of these proposals. Does OCF have a timeline for anticipated submission of these proposals.

RESPONSE:

Based upon the review by the Office of Campaign Finance in its preparation of the 2022 FEP Post-Election Report of the national trends and best practices of the public financing programs of other jurisdictions, and the experience of the Agency administering the Fair Elections Program through two (2) Election Cycles, The Office of Campaign Finance completed its review of the Fair Elections Act and developed Thirteen (13) Legislative Recommendations for the amendment of the Act based upon the experience of the Agency in administering the Fair Elections Program through the 2020, 2022, and 2024 Election Cycles. The Legislative Recommendations include the following:

1. Clarify the ability of participating candidates in the Fair Elections Program to continue to collect contributions, which will not be matched, post-election for the payment of debt within a specific timeframe. Amend D.C. Official Code Section 1-1163.32h, “Remitting Funds and Donating Equipment”, to add a new subsection “€”, to authorize participating candidates to collect contributions post-election which will not be matched for the payment of debt for a period of no longer than sixty (60) days from the date of the election.
2. Prescribe the timeframe for the commencement of the distribution of payments from the Elections Fund, to begin no earlier than the July 31st Reporting Date of the calendar year immediately preceding the calendar year in which the Primary Election is held. Amend D.C. Official Code Section 1-1163.32i, “The Fair Elections Fund”, to amend subsection “©” to renumber the existing paragraph as subsection (1) and to add subparagraph (2), which will provide when the distribution of payments from the Fund will begin.
3. Limit the opportunity to validate a previously rejected small contribution for match to within ten (10) calendar days of the notice of the rejection. Amend D.C. Official Code Sections 1-1163.32c (d) (2), “Certification as a Participating Candidate”, and 1-1163.32e (f), “Matching Payments for Qualified Small-Dollar Contributions”, to provide that the opportunity to cure any deficiencies upon the failure to qualify for certification, or the denial of any payment must be submitted within 10 business days of notice, or otherwise the decision of the Director becomes final.

4. Authorize the imposition of fines automatically for the failure to file, late file, or the incomplete filing of any report, statement or other document required by the Fair Elections Act or the OCF Regulations, with appeal rights. Amend D.C. Official Code Section 1-1163.35 (a)(4), “Penalties”, to provide for the automatic imposition of penalties administratively by the Director where there is a failure to comply with the reporting requirements.
5. Establish provisions similar to the Statutes and Laws of Baltimore, Maryland, Portland, Oregon, and Howard, County, Maryland, which authorize the Administrators of the public financing programs to reduce the payable amount where there is a significant risk that the elections fund is insufficient and to increase the contributor amount in proportion to the reduced rate of total city matching funds. Amend D.C. Official Code Section 1-1163.32i, the “Fair Elections Fund”, to add a new subsection “(f)” to authorize the Director to reduce the payable amount in the event of a budget shortfall, of the maximum cap for matching payments by 30%.
6. Require the payment of outstanding fines in full at the registration of a candidate into the Fair Elections Program; and where enforcement proceedings are open at registration and fines subsequently imposed, to authorize the suspension of the candidate, either seeking participation, or certified in the FEP, in the Fair Elections Program, until the fines are paid in full. Amend D.C. Official Code Section 1-1163.32c (a)(1)€, “Certification as a Participating Candidate”, to require the payment of fines in full at registration.
7. Require the post-election audit of the campaign operations of all certified participating candidates and the completion of post-election audits for winning candidates within six months of the certification of the general election results by the Board of Elections, unless otherwise extended for good cause. Amend D.C. Official Code Section 1-1163.”32j, “Reporting”, to add a new subsection “(b)” to require post-election audits.
8. Clarify D.C. Official Code Section 1-1163.32f (d) (3), ”Limitations on Contributions and Expenditures”, to state that the exception for the “reimbursement of out-of-pocket expenses incurred for campaign purposes,” from the limitations on campaign expenditures for compensation to a participating candidate does not override the

- requirement that campaign expenditures primarily be made in the manner required by D.C. Official Code Section 1-1163.08 (a), “Designation of Campaign Depositories; Petty Cash Fund”.
9. Amend D.C. Official Code Section 1-1163.04 (7A) (A), “Duties of the Director of Campaign Finance”, to provide that the training program conducted by the Office of Campaign Finance may “Be conducted in person, or, online, at the option of the candidate or treasurer, or during a period of time for which the Mayor has declared a public health emergency pursuant to Section 7-2304.01, online, although online materials may be used to supplement the training;”.
10. Amend D.C. Official Code Section 1-1163.06, “Advisory Opinions”, to add a new Subsection (d) to authorize the Director of the Office of Campaign Finance on his or her own initiative, or upon receiving a request from a person listed below, to provide an interpretative opinion regarding compliance with this chapter within thirty (30) days after its receipt.
- (A) A public official;
 - (B) A political committee, political action committee, or independent expenditure committee;
 - (C) An official of a political party;
 - (D) Any person required to or who reasonably anticipates being required to submit filings to the Campaign Finance Board under [this subchapter](#); or
 - (E) Any other person under the jurisdiction of the Campaign Finance Board.
11. OCF will Review the FEP Regulations to ensure consistency with D.C. Official Code Section 1-1163.09 (b-1) (1) and (2), “Reporting”, to require the mandatory filing of financial statements in the FEP Program on the 10th day of October preceding the date on which an election is held, as well as on the 10th day of March, June, August, October, and December in the 7 months preceding the date on which, and in each year during which, an election is sought; 8 days before a special or general election; and also by the 31st day of January of each year, and on the 31st of July of each year when there is no election. In addition to the foregoing reports, the statute also requires that the filing schedule include, at a minimum, 3 dates within the 60-day period

- immediately preceding a primary, special, or general election, as applicable to the PARTICIPATING CANDIDATE. The goal of the proposal if any will be to include all mandatory dates, including the three additional dates, pertaining to a participating candidate (CERTIFIED), modify the optional dates provided by regulation, and to amend the statute if the three additional dates do not work.
- 12.** Amend D.C. Official Code Section 1-1163.09 (d), “Reporting”, to delete the sentence “If no contributions or expenditures have been accepted or expended during a calendar year, the treasurer of the committee or candidate shall file a statement to the effect.” Is this the current practice or simply a zero receipts or expenditures reported on the appropriate schedule.
- 13.** Amend D.C. Official Code Section 1-1163.10a (a) (2), “Fund balance requirements of principal campaign committees”, to delete the phrase which requires retirement of debt “within 12 months after the election”; and in subsection (a) (2) (B) to delete the phrase “Any loans made by a candidate to support his or her campaign may only be repaid up to the amount of \$25,000.00”. The amendments will conform with the Ted Cruz Decision by the Supreme Court, issued in May 2022. Further, the Code Provision must be amended to clarify that the requirements for the surplus funds of a principal campaign committee do not apply to the principal campaign committees organized under the Fair Elections Act, where remission of funds to the DC Treasurer is mandated for surplus funds.

56. What is the status of the ANC outreach program?

RESPONSE:

The Advisory Neighborhood Commission Outreach Program remains a viable and integral component of the OCF Community Outreach Program. During FY25, the OCF, Fair Elections Program will continue to conduct outreach and community engagement and strengthen the outreach through virtual formats. The Agency will target neighborhood ANCs to provide information about the 2026 Election Cycle, as well as national and local organizations, and civic associations for the scheduling of speaking engagements throughout the community and continue

to partner with the Board of Elections to accompany the Board to Voter Registration Events to also circulate information on the Programs of the OCF.

More specifically, as the Committee was previously advised, the Office of Campaign Finance established the Advisory Neighborhood Commission (ANC) Educational Outreach Initiative to reach a wider audience for the dissemination of information about the new Fair Elections Program. During Fiscal Year 2019, the Office of Campaign Finance partnered with the Office of Advisory Neighborhood Commissions to request the inclusion of the OCF on the public meeting agendas of the 40 ANCs, which consist of the 296 Single Member Districts, located in Wards 1 through 8, to introduce the Fair Elections Program to the community. The Agency requested by email directed to the ANC Chairpersons to be placed on the respective ANC meeting agendas to inform their constituents about the Public Financing Program. The ANC Educational Outreach Initiative is ongoing. During Fiscal Year 2024, in February 2024, the Agency will once again begin to direct emails to the Chairpersons of the forty (40) ANCs to notify the ANCs of the availability of the Agency to present information on the OCF at community ANC Meetings in a virtual format commencing March 2024.

The goal of the OCF Community Outreach Program is to participate in community events to expand the audience through which information may be disseminated on the Campaign Finance Laws and the role of the Agency to administer the laws. The Agency participated in a total of Twenty-Six (26) community outreach events and ANC meetings throughout the City, in Fiscal Year 2024, and Fiscal Year 2025 to date. The increased efforts of the Agency to inform and educate the public about the Campaign Finance Laws and the new Fair Elections Program through community outreach, strengthens the public's knowledge and confidence in the integrity of the election process, public office, and the ability of this Agency to enforce the Laws were violated.

ANC Dates (Email Request) for FY24

Requests were sent to the following Advisory Neighborhood Commissions:

FY 24	
ANC	Email Date
ANC 2B	Nov. 3, 2023

ANC 1A	Nov. 6, 2023
ANC 1D	Nov. 13, 2023
ANC1E	Nov. 27, 2023
ANC 6D	Dec. 27, 2023
ANC 3D	March 18, 2024
ANC 6E	March 18, 2024
ANC 4A	March 18, 2024
ANC 8D	March 18, 2024
ANC 7E	March 1, 2024
ANC5E	May 13, 2024
ANC 5A	May 13, 2024
ANC 8F	May 13, 2024
ANC 8A	May 13, 2024
ANC 8B	May 13, 2024
ANC 6A	May 13, 2024
ANC 8F	May 13, 2024
ANC 7D	May 13, 2024
ANC 7C	May 13, 2024
ANC 7B	May 13, 2024
ANC 3E	July 8, 2024
ANC 6B	July 8, 2024
ANC 2E	July 8, 2024
ANC 3G	July 8, 2024
ANC 7B	July 8, 2024
ANC 5C	July 8, 2024

FY24 ANC Virtual Meetings that OCF Presented At

ANC Virtual Meetings	Date
ANC 3D	November 1, 2023
ANC 1D	December 19, 2023
ANC 6D	January 8, 2024
ANC 1A	January 10, 2024
ANC 1E	March 27, 2024
ANC 3D	April 3, 2024
ANC 6E	April 18, 2024
ANC 5E	May 21, 2024
ANC8F	June 18, 2024
ANC 8D	June 24, 2024
ANC 3E	September 23, 2024

ANC Dates (Email Request) for FY25 to date

Requests were sent to the following Advisory Neighborhood Commissions:

FY 25	
ANC	Email Date
ANC 6B	Oct. 8, 2024
ANC 3E	Oct. 10, 2024
ANC 8D	Oct. 21, 2024
ANC 4E	Oct. 21, 2024
ANC 4D	Oct. 21, 2024
ANC 2G	Oct. 21, 2024
ANC 3C	Oct. 21, 2024
ANC 7E	Oct. 24, 2024
ANC 3E	Oct. 24, 2024
ANC 2G	Oct. 24, 2024
ANC 7E	Dec. 4, 2024
ANC 6D	Jan. 8, 2025
ANC 3A	Jan. 13, 2025
ANC 1A	Jan. 13, 2025
ANC 2A	Jan. 13, 2025
ANC 4A	Jan. 13, 2025

FY25 To Date ANC Virtual Meetings that OCF Presented At

ANC Virtual Meetings	Date
ANC 6B	Oct. 8, 2024
ANC 4A	Feb. 4, 2025

57. What is the status of the post-election audits conducted after the 2022 election?

RESPONSE:

The OCF completed the Post-Election Audits initiated for the 2022 Election Cycle in the Traditional Campaign Finance Program. The Reports and Analysis and Audit Division conducted four (4) Full Field Audits of the campaign operations of the newly elected Public Officials who were registered in the Traditional Campaign Finance Program as Candidates and certified as Winners by the Board of Elections on November 30, 2022, in the November 8, 2022, General Election, and of one (1) Committee which was active during the 2022 Election Cycle. The Audits were initiated by correspondence dated February 1, 2023, which required the

Candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued Final Audit Reports during Fiscal Year 2023 for the OYE for US Representative Principal Campaign Committee on April 4, 2023; the ERIC GOULET for SBOE Principal Campaign Committee on May 26, 2023; and the Mendelson for Chairman 2022 Principal Campaign Committee on August 17, 2023. All Audits were compliance Audits, having determined that the respective Committees were in compliance with the reporting requirements of the Campaign Finance Act. The Full Field Audit of the Kenyan McDuffie 2022 Principal Campaign Committee was completed in Fiscal Year 2024, and the Compliance Final Audit Report was issued on March 6, 2024 (RAAD – 03-06-2024). In addition, the RAAD initiated and completed the Full Field Audit of the DC Proud 2023 Inaugural Committee, which was established to support Muriel Bowser, the elected official in the 2022 General Election for the Office of Mayor of the District of Columbia. The Compliance Final Audit Report was issued on June 14, 2024 (RAAD – 06-14-2024). The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

In the Fair Elections Program, the Office of Campaign Finance issued Forty-Two (42) Post-Election Audits Letters for the June 21, 2022, Primary Election and the November 8, 2022 General Election to Candidates who were certified to participate in the 2022 Election Cycle. (Audits initiated on March 13, 2023 and March 24, 2023). The field audits commenced upon the submission of the requested documentation.

To date, the FEP has issued Thirty (34) Preliminary Statements of Audit Findings and Thirty (30) Final Audit Reports for the 2022 Election Cycle, including the following:

- The Elissa for DC Principal Campaign Committee – Audit Complete. Preliminary Statement of Audit Findings Report issued on April 24, 2023.
- The Elissa for DC Principal Campaign Committee – Audit Complete. Final Statement of Audit Findings Report issued on May 3, 2023.
- The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee – Audit Complete. Preliminary Statement of Audit Findings Report issued on April 25, 2023
- The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee – Audit Complete. Final Statement of Audit Findings Report issued on July 3, 2023

- Sriqui for Ward 3 Schools DC SBOE Preliminary Audit Findings Report issued on June 13, 2023.
- Eric Goulet for Ward 3 – Preliminary Audit Findings Report issued on May 2, 2023.
- Eric Goulet for Ward 3 – Compliance Final Audit Report issued on July 3, 2023.
- McDuffie 2022 - Preliminary Statement of Findings issued on July 5, 2023. Referred to OGC on September 23, 2024 for failure to respond.
- Matthew Frumin for Ward 3 - Preliminary Statement of Findings issued on July 11, 2023.
- Matthew Frumin for Ward 3 – Compliance Final Audit Report issued on September 25, 2023.
- Friends of Faith for Ward 5 – Preliminary Statement of Findings issued on July 12, 2023.
- Friends of Faith for Ward 5 – Compliance Final Audit Report issued on September 19, 2023.
- Committee to Karim D. Marshall - Preliminary Statement of Findings issued on July 14, 2023.
- Committee to Karim D. Marshall – Compliance Final Audit Report issued on May 20, 2024.
- David for Ward 3 - Preliminary Statement of Findings issued on July 18, 2023.
- David for Ward 3 - Final Statement of Findings issued on December 20, 2023.
- Niosi 2022 - Preliminary Statement of Findings issued on August 1, 2023.
- Niosi 2022 - Compliance Final Audit Report issued on September 25, 2023.
- Together With Wiley - Preliminary Statement of Findings issued on August 15, 2023.
- Together With Wiley - Compliance Final Audit Report issued on October 12, 2023.
- Elect Nate Fleming - Preliminary Statement of Findings issued on August 11, 2023.
- DC for Sharece Crawford 2022 Preliminary Statement of Findings issued on September 12, 2023.
- DC for Sharece Crawford Final Audit Report issued on December 11, 2023
- Friends of Faith for Ward 5 Preliminary Statement of Findings issued on July 12, 2023
- Friends of Faith for Ward 5 Final Audit Report issued on September 19, 2023
- Ben for Ward 3 Preliminary Statement of Findings issued on May 16, 2023
- Ben for Ward 3 Final Audit issued on September 19, 2023
- Cheh 2022 for Ward 3 Preliminary Statement of Findings issued on May 8, 2023
- Cheh 2022 for Ward 3 Final Audit Report issued on September 25, 2023
- Nina Oneil For DC - Final Audit Report issued on October 12, 2023.
- Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5 - Preliminary Audit Findings issued on October 13, 2023
- Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5 - Final Audit Report issued on February 23, 2024
- Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1 - Preliminary Audit Findings issued on October 27, 2023
- Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1 - Final Audit Report issued on March 8, 2024
- Committee to Elect Sabel Harris, Preliminary Audit Report issued on November 2, 2023
- Committee to Elect Sabel Harris, Final Audit Report issued on December 20, 2023
- Robert for DC, Preliminary Audit Report issued on November 6, 2023

- Robert for DC, Final Audit Report issued on May 20, 2024
- Brianne for DC, Preliminary Audit Report issued on November 7, 2023.
- Brianne for DC, Final Audit Report issued on October 30, 2024.
- Friends of Lisa Gore, Preliminary Audit Report issued on November 7, 2023
- Friends of Lisa Gore, Final Audit Report issued on October 11, 2024
- Anita Bonds 2022, Preliminary Audit Report issued on September 23, 2024. Pending response.
- Beau Finley for Ward 3, Final Audit Report issued on May 2, 2023
- Brian for DC, Preliminary Audit Report issued on October 1, 2024
- Graham for DC, Preliminary Audit Report issued on May 1, 2023
- Friends of Monte for Ward 3, Preliminary Audit Report issued on March 5, 2024. Referred to the OGC for failure to respond.
- Re-Elect Muriel Bowser Our Mayor 2022, Preliminary Audit Report issued on August 8, 2023
- Re-Elect Muriel Bowser Our Mayor 2022, Final Audit Report issued on April 22, 2024
- Nina Oneil 2022, Final Audit Report issued on October 12, 2023
- Tricia Duncan for Ward 3 Council, Preliminary Audit Report issued on May 8, 2023. Referred to OGC on September 14, 2023, for failure to respond.
- Ryan Jones for AG, Final Audit Report issued on May 16, 2023
- Trayon White for Mayor 2022, Referral of NON-COMPLIANCE FINAL AUDIT to OGC Post-Election Audit Report issued on February 15, 2024
- Trayon White for Mayor 2022, Final Audit Report issued on February 24, 2024
- Orange Ward 5, Preliminary Audit Report issued on December 16, 2024
- Phil for Ward 3, Final Audit Report issued on March 29, 2024
- Brian Schwalb, Brian for DC Principal Campaign Committee, Final Audit Report issued on January 14, 2025

56. What is the status of post-election audits conducted by OCF after the 2024 election cycle.

RESPONSE:

The 2025 Strategic Initiative for the Audit Program is to select for full field audit the campaign operations of the principal campaign committees of Candidates registered in the Traditional Campaign Finance Program who were newly elected to Public Office. The Reports Analysis and Audit Division issued Audit Notification Letters on February 3, 2025, to the following Principal Campaign Committees of newly elected officials certified as winners in the November 5, 2024 General Election by the Board of Elections.

1. Jacque for DC 2024 (SBOE At-Large)
2. T. Michelle Colson for SBOE Ward 4
3. Re-Elect Eboni-Rose for SBOE Ward 7

4. Re-Elect Trayon White 2024

The Audits will require the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

For the Fair Elections Program, the FY25 Strategic Objective is to “Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements.” The two (2) FY25 Strategic Initiatives for the Fair Elections Program are the initiation of the Post-Election Audits of the campaign operations of the Principal Campaign Committees of all Candidates certified to participate in the Fair Elections Program during the 2024 Election Cycle; and the publication of the FEP 2024 Post-Election Report, as referenced below, in August 2025.

The Fair Elections Program Division initiated on February 3, 2025, the following Post-Election Audits of the campaign operations of the Twenty (20) Candidates certified to participate in the Program during the June 4, 2024, Primary Election, and the November 5, 2024, General Election.

Nate Fleming for Ward 7	2/3/2025
Kelvin Brown for DC Council Ward 7 2024	2/3/2025
Wendell For Ward 7 Councilmember Committee	2/3/2025
Committee Elect Eboni-Rose Thompson 2024	2/3/2025
Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025

Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025
Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

The Audits will require the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election.

All Final Audit Reports issued by the Agency will be available at the OCF website, www.ocf.dc.gov, for review by the public.

57. What is the planned schedule for debates the OCF will conduct during the 2026 election cycle? How will OCF conduct those debates?

RESPONSE:

During Fiscal Year 2026, the Office of Campaign Finance will begin to schedule Debates for the June 2026 Primary Election in May 2026, once the Candidates who are registered to participate in the Election qualify for ballot access and before the Board begins to mail ballots out, following the close of the nominating process in March 2026, the close of the challenge process in April 2026, and the conduct of the lottery for ballot positions thereafter in April 2026;; and for the November 2026, General Election, in September 2026, also upon the qualification of the Candidates registered to participate in the Election for ballot access and before the Board begins to mail ballots to registered voters, following the close of the nominating process in August 2026, - the challenge process in August 2026, and the conduct of the lottery for ballot positions in August 2026.

The Office of Campaign Finance submits that the Debate Requirement is a critical tool of the Fair Elections Program, which, notwithstanding the challenges of keeping the District Residents informed about Election Cycle 2020, provided the District Residents with the unique opportunity to hear directly from the candidates for office in the city-wide contested races in the November 3, 2020, General Election. Because the 2020 Election Cycle was interrupted by the COVID-19 pandemic, campaigns were not able to utilize what has become the norm for introducing candidates in the community, “Meet and Greet the Candidate” events hosted in businesses or the homes of residents, the operation of candidate booths at community festivals, or onsite candidate forums at churches, and the meetings of neighborhood associations or organizations, to name a few. The Office of Campaign Finance developed the Debate Program as required by the Fair Elections Act to conduct debates in city-wide elections where the elections are contested, involve more than one participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access, is not a participating candidate, and has consented to participate in a debate. All candidates certified in city-wide contested elections as “participating candidates” in the FEP Program, are mandated by law to participate in the debates. The Inaugural Debates were held in September 2020 for the November 2020 General Election.

Most recently, during Election Cycle 2024, the Office of Campaign Finance successfully advertised, scheduled, and hosted the 2024 DC Debates under the Fair Elections Act for the 2024 Election Cycle, the third Election Cycle following the implementation of the Fair Elections Program during the 2020 Election Cycle and the debut of the inaugural 2020 Debates under the Act. The Debates were conducted to promote civic engagement, transparency, and candidate accessibility. The 2024 Debates were presented live and live streamed on YouTube and Facebook, and at the OCF 2024 Debates Website, www.dcdebates.com, in the city-wide races for the Office of At-Large Member of the Council on May 2, 2024, for the June 4, 2024, Primary Election, and on September 18, 2024, for the November 5, 2024, General Election. For the contest in both Elections, the certified Participating Candidates in the Fair Elections Program who qualified for ballot access were required to participate, and the Candidates who qualified for ballot access in the Traditional Campaign Finance Program were invited to appear. The Debates provided the Residents of the District of Columbia with the opportunity to hear directly from the Candidates on issues that were important to them to make informed Ballot choices. The Primary

Debate was moderated by Sam Ford, the former Bureau Chief for ABC 7News (WJLA), and the General Election Debate was moderated by Michael Brice-Sadler, a Reporter for The Washington Post, who covers local D.C. affairs and the city's government for The Washington Post's Metro Desk. Both Debates were broadcast in English and Spanish, and ASL Interpretation provided. The Debates were supported by the Community Partners, the DC Action for Kids, the Dupont Circle Citizens Association, the DC Federation of Civic Associations, and the Washington Area Bicyclists Association. The recordings of the OCF sponsored Debates remained online for viewing throughout the remainder of the calendar year at www.dcdebates.com. Marketing for the 2024 Primary Election Debate included SMS Outreach, OTT Streaming, Social Media Ads on Instagram, Facebook, and X; and for the 2024 General Election, included Mobile Ads, Postcards, OTT Streaming, and Instagram and Facebook Ads. Postcards with QR Codes were used to target specific communities which are hard to reach through traditional methods. Viewership for the Primary Election was at 60,000, and at 90,000 for the General Election. The Office of Campaign Finance procured the services of Bayne, LLC to assist the Agency with the production of the 2024 Debates at a cost of \$236,100.00.

For the 2026 Election Cycle, the Agency will organize, publicize, and conduct Debates during Fiscal Year 2026 in any city-wide contests scheduled for election in the June 2026, Primary Election and the November 2026, General Election where the Elections involve more than one (1) participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access in the Traditional Campaign Finance Program, and consents to participate in a debate. The Debates will once again provide voters with the opportunity to hear directly from candidates on the issues that are important to District Residents.

To prepare for any Debates required by the 2026 Election Cycle during Fiscal Year 2026, the Office of Campaign Finance will develop a Statement of Work, to requisition the services of a Public Relations Firm to assist with this endeavor. The Vendor selected will assist the Office of Campaign Finance with the design, development, and employment of Public Service Announcements, Radio, Bus, Digital Ads, and Videos to increase the scope of its outreach to the public, and to educate the residents of the District of Columbia about the Fair Elections Program more effectively, and the scheduled candidate debates for both Elections. The Debates must be

scheduled to occur on a date following the resolution of any challenges filed during the period provided for the challenge of nominating petitions to clearly know the candidates who have achieved ballot access but prior to the beginning of the date designated for the “Early Voting” timeframe for both Elections.

More specifically, the implementation of the Debate Program for the contested city-wide races will include the following:

- Selection of the brand for the OCF hosted virtual debates.
- Selection and Confirmation of the moderators for the 2026 DC Debates.
- Development and design of promotional materials for the debates, including radio scripts.
- Identification and recruitment of local community-based organizations, preferably non-monetary and non-partisan partners to promote the 2026 DC Debates, on their respective social media platforms.
- Define period for Registration for the virtual 2026 DC Debates
- Secure and Place advertisements for the scheduled virtual 2026 DC Debates on bus exteriors, on various routes, throughout the DC area.
- Secure and maintain a website or dedicated page for the 2026 Debates, and Advertisements for the 2024 DC Debates on radio stations, with the running of spots for no less than two weeks immediately preceding the scheduled debates.
- Secure the digital buy of advertisements for display on computers, iPhone, and tablets which if clicked on the ads, will take the viewer to the dedicated debate website.
- The development and dissemination of press releases on the 2026 DC Debates to all candidates, appearing on the ballot for the 2026 Primary and General Elections, in the District of Columbia and the public. Publication of Information on the 2026 DC Debates on the website for the debates listing the name, headshot photograph and a brief description of the campaign platform for each registered participant.
- The continuous stream of the 2026 DC Debates at the debate website and rebroadcast on the Board of Elections (BOE) website, DC cable channel and OCF and BOE, designated

YouTube pages. Secure American Sign Language (ASL) and Translation Services (Spanish) for all the scheduled virtual 2026 DC Debates.

- Use of OCF Social Media Platforms to share messaging on the 2024 Debates through other social media platforms including Nextdoor, the social networking service for neighborhoods and communities to share information and news.
- Conducting test runs with each of the candidates and the moderators, and their equipment, and helping candidates to troubleshoot technical issues.

LIST OF OCF ATTACHMENTS

February 12, 2025

**Responses to Questions of the Committee on
Executive Administration and Labor
Council of the District of Columbia**

LIST OF OCF ATTACHMENTS

February 12, 2025

Responses to Questions of the Committee on Executive Administration and Labor Council of the District of Columbia

ATTACHMENT A – February 2025 Office of Campaign Finance Organizational Structure and Staffing Chart, and Organizational Charts for each OCF Division (Response to Question No. 1, Standard Questions)

ATTACHMENT B – February 2025 Office of Campaign Finance Functional Organization Chart (Response to Question No. 1, Standard Questions)

ATTACHMENT C – February 2025 Schedule A for the Office of Campaign Finance (Response to Question No. 2, Standard Questions)

ATTACHMENT D – Chart of Travel Expenses, arranged by Employee for FY24 and FY25, to date, including the justification for the Travel (Response to Question No. 4d., Standard Questions)

ATTACHMENT E – Chart of FY24 and Q1 of FY25, Intra-District Transfers (Response to Question No. 5, Standard Questions)

ATTACHMENT F – Chart of FY24 and Q1 of FY 25 Memoranda of Understanding (MOUs) (Response to Question No. 7, Standard Questions)

ATTACHMENT G – Chart of Agency’s Council-approved Budget, Revised Budget (After Reprogrammings, etc.), and actual spending, by program and activity for FY22, 23, 24 and Q1 of FY25, (Response to Question No. 8, Standard Questions)

ATTACHMENT H – Chart of the Agency’s overall Grants, Contracts, and Reprogramming received during FY24 and Q1 of FY25. (Response to Question No. 9, Standard Questions)

ATTACHMENT I – Copy of required Small Business Enterprise (SBE) Report for FY23. (Response to Question No. 10, Standard Questions)

ATTACHMENT J – FY24 Performance Plan and Report for the Office of Campaign Finance (Response to Question No. 18, Standard Questions)

ATTACHMENT K – FY25 Performance Plan for the Office of Campaign Finance (Response to Question No. 19, Standard Questions)

ATTACHMENT L – Chart of FY24 Employee Evaluation Rating with Requested Information. (Response to Question No. 26, Standard Questions)

ATTACHMENT M - Chart of Agency Programs conducted during FY24. (Response to Question No. 28, Standard Questions)

ATTACHMENT N – Chart of Agency Priorities for FY24 and FY25. (Response to Question No. 29, Standard Questions)

ATTACHMENT O – FY24 Performance Accountability Report of Strategic Objectives. (Response to Question No. 30, Standard Questions)

ATTACHMENT P – Costs Projection Narrative for the 2026 Election Cycle Question No. 29, Agency Questions)

ATTACHMENT Q – Table for the 2022 & 2024 Election Cycles (Response to Question No. 51 (a), Agency Questions)

ATTACHMENTS

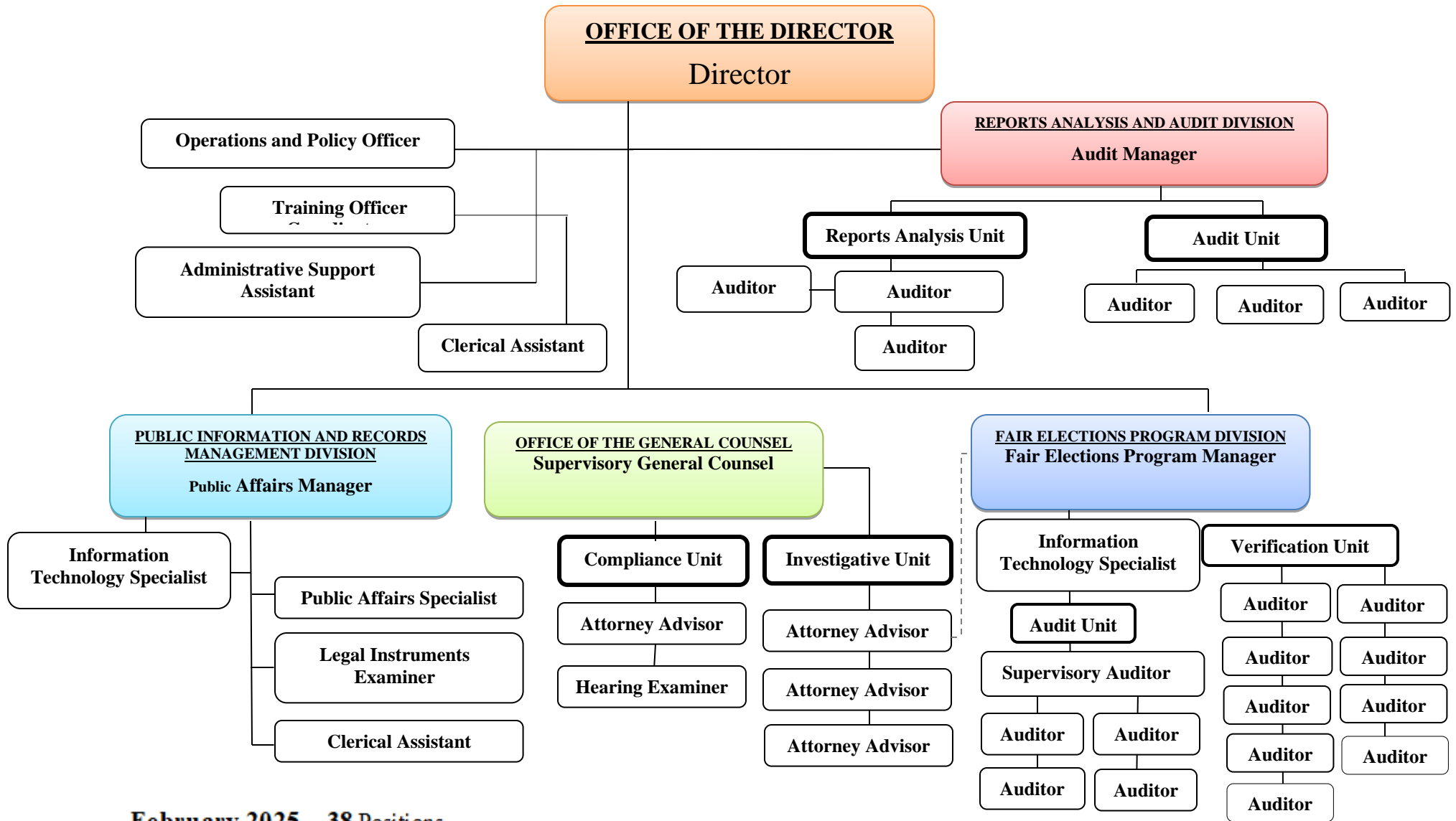
FEBRUARY 12, 2025

**Responses to Questions of the Committee on
Executive Administration and Labor
Council of the District of Columbia**

ATTACHMENT A

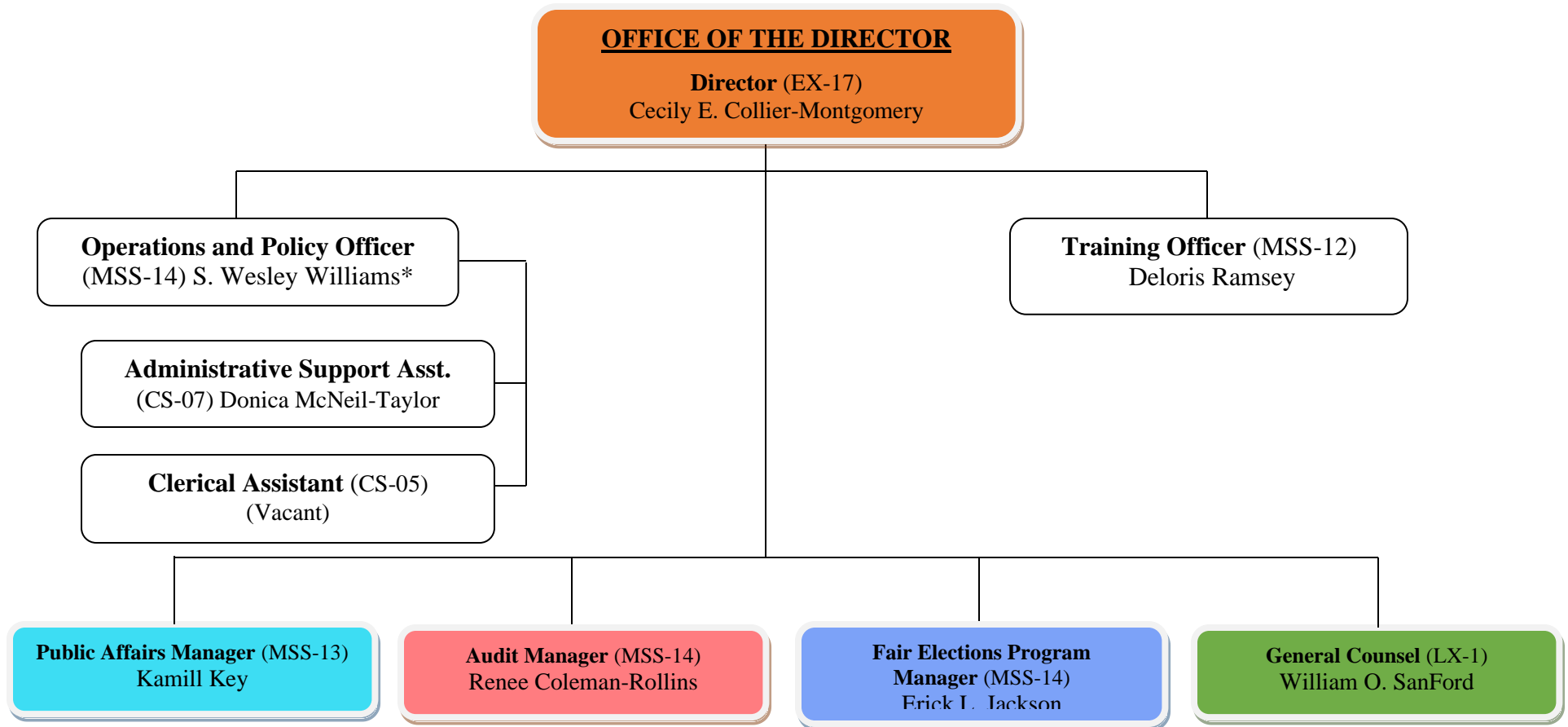
February 2025 Office of Campaign Finance
**Organizational Structure and Staffing Chart, and Organizational Charts
for each OCF Division**
(Response to Question No. 1, Standard Questions)

DC Office of Campaign Finance
Organizational Structure and Staffing Chart



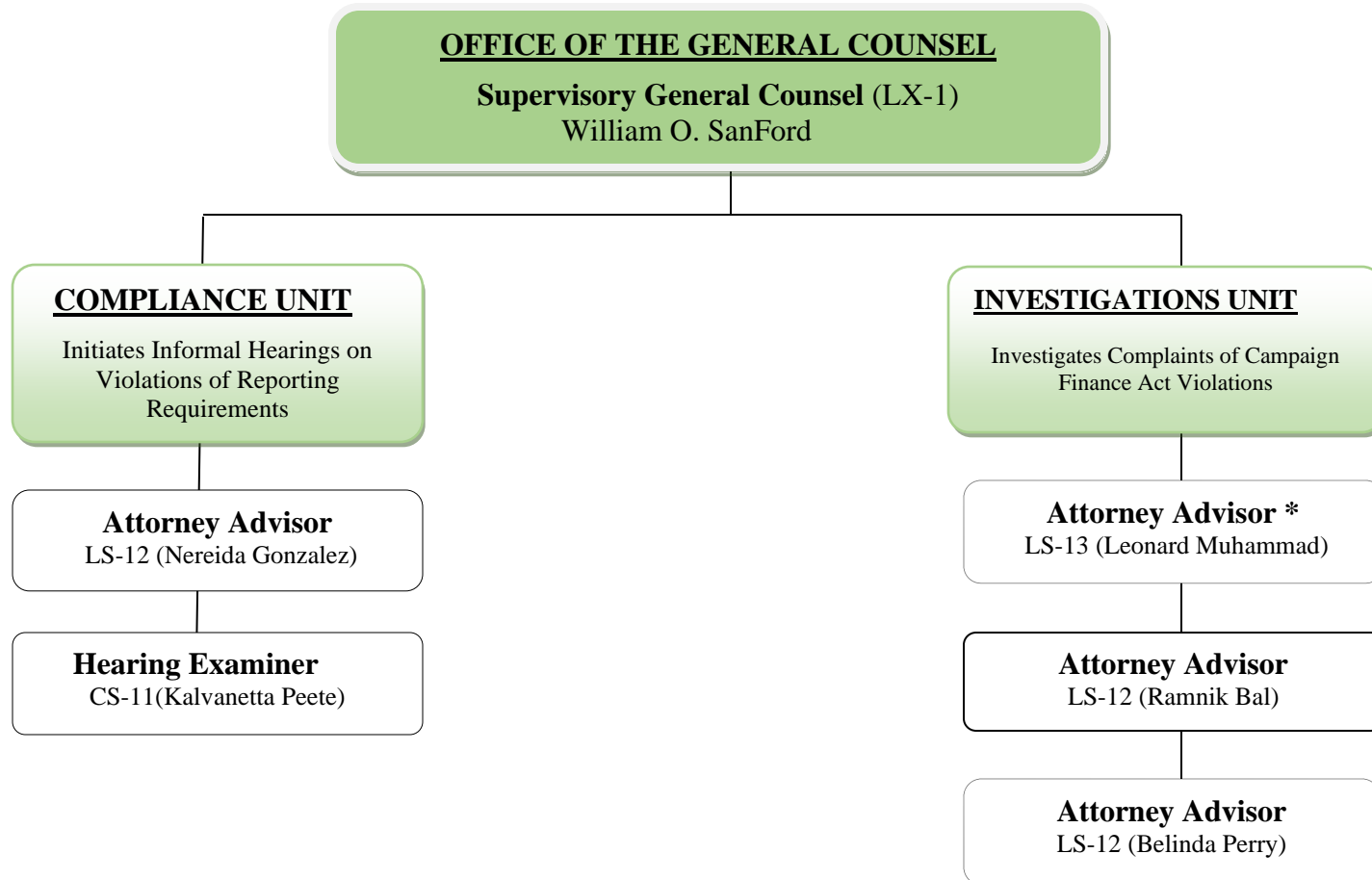
February 2025 – 38 Positions

DC Office of Campaign Finance
Office of the Director



February 2025 – 5 Positions (1 Vacant Position)

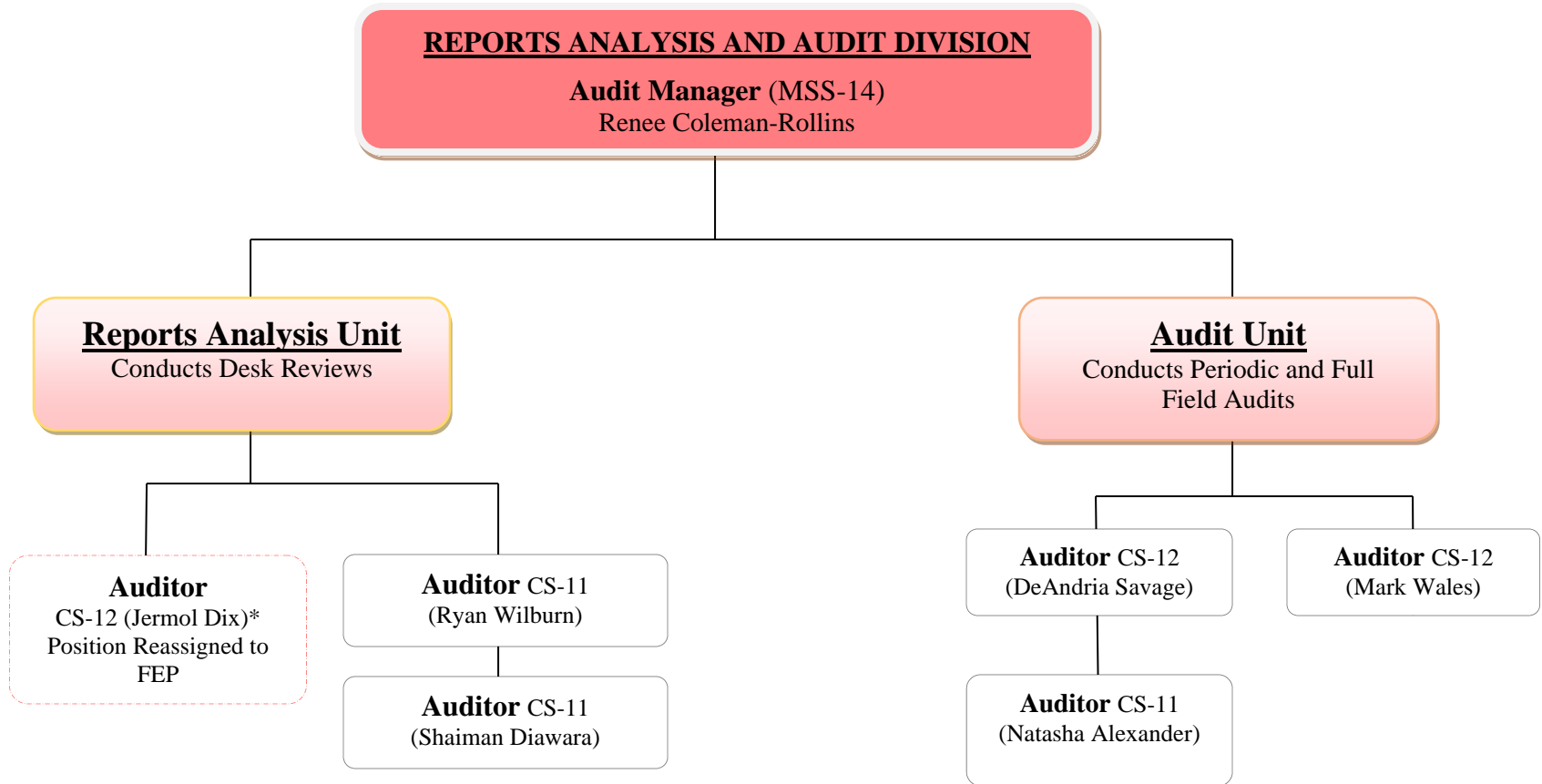
DC Office of Campaign Finance
Office of the General Counsel



February 2025 – 6 Positions

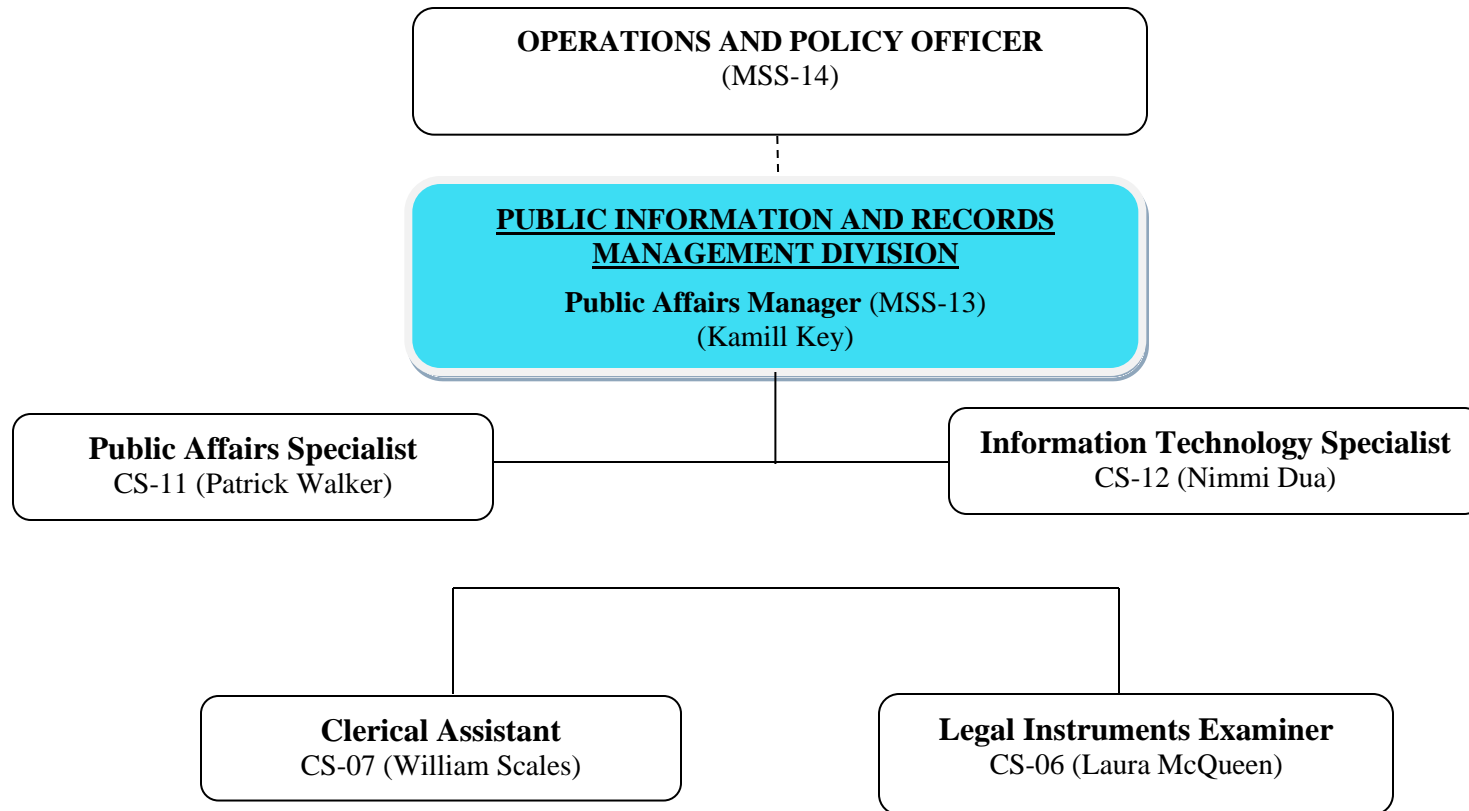
* Liaison for FEP candidate guidance and policy

DC Office of Campaign Finance
Reports Analysis and Audit Division



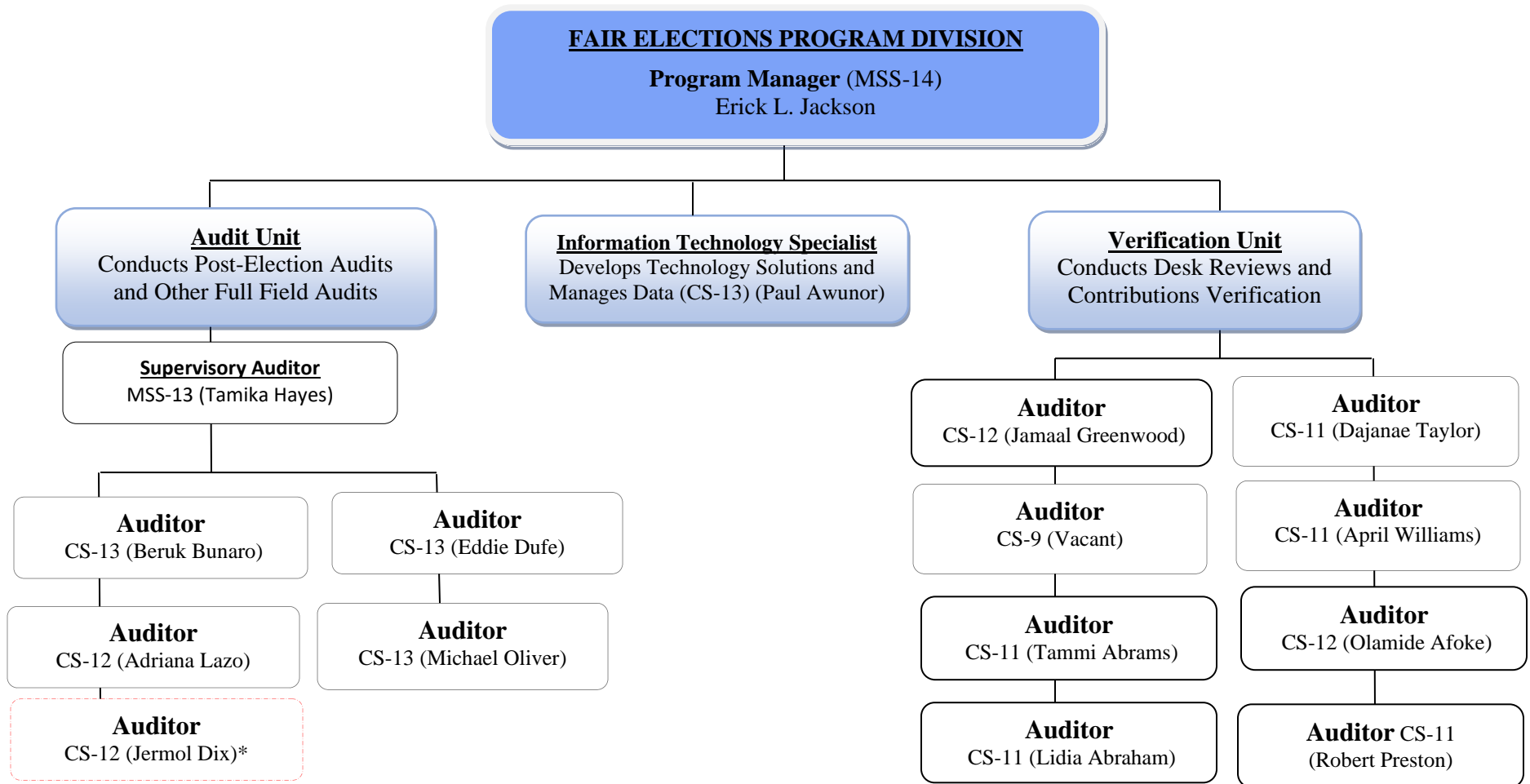
February 2025 – 6 Positions

DC Office of Campaign Finance
Public Information and Records Management Division



February 2025 – 5 Positions

DC Office of Campaign Finance
Fair Elections Program Division

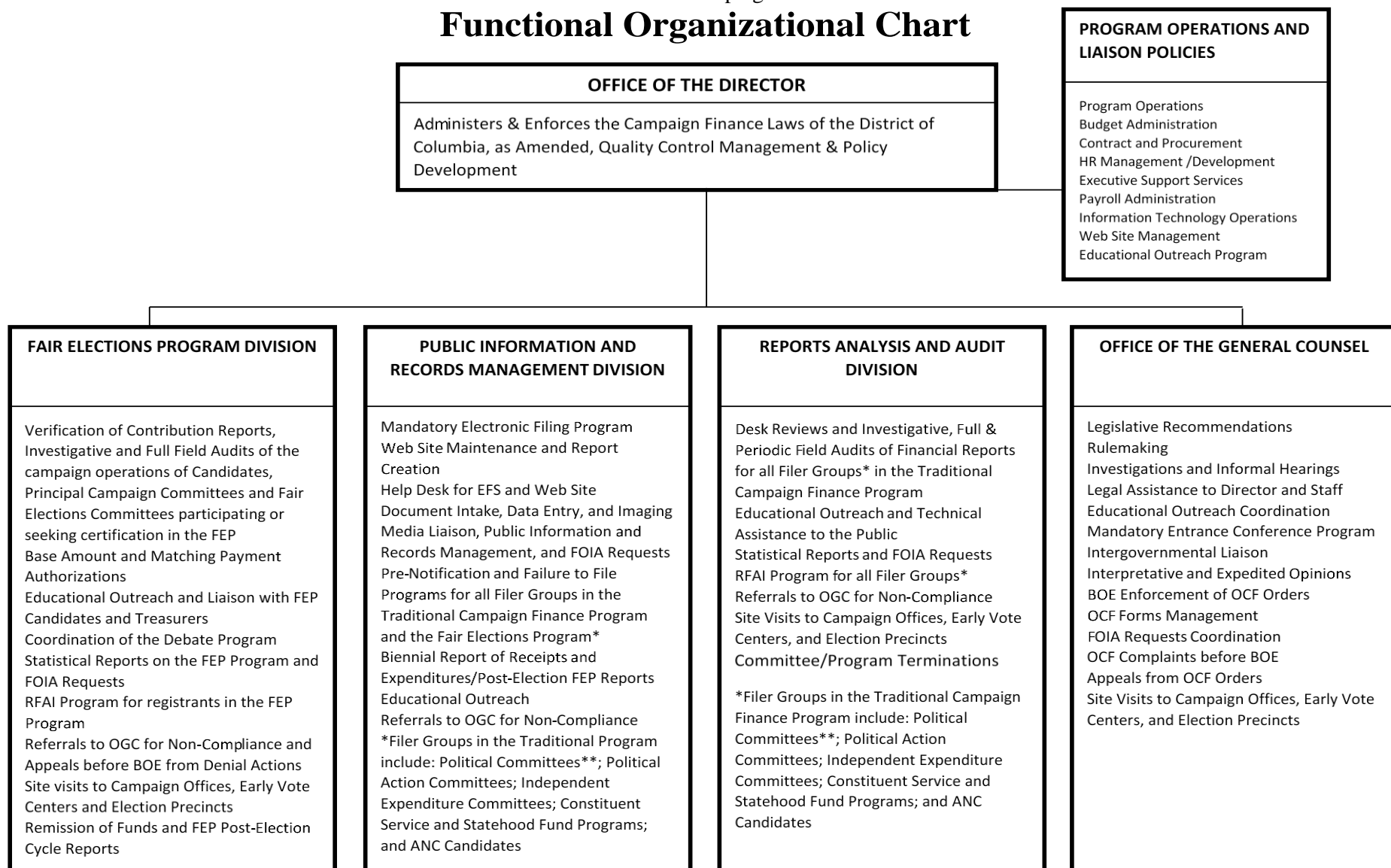


February 2025 – 16 Positions (1 Vacant) (1 Auditor Position Reassigned to FEP 10//23*)

ATTACHMENT B

February 2025 Office of Campaign Finance
Functional Organizational Chart
(Response to Question No. 1, Standard Questions)

DC Office of Campaign Finance
Functional Organizational Chart



** Political Committees include principal campaign committees, inaugural, transition, exploratory and legal defense committees, and ballot committees in the Traditional Campaign Finance Program.

ATTACHMENT C

February 2025 Schedule A for the Office of Campaign Finance
(Response to Question No. 2, Standard Questions)

FY24 SCHEDULE A, Current as of February 12, 2025

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series,
Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

I. Agency Management Program

OFFICE OF THE DIRECTOR									
Title / Program / Activity	Name	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment/ Activity
Director Program 2000/ Activity 1015	Collier- Montgomery Cecily E.	17	0	0087	\$198,511.21	\$50,025.00	08/02/96	Continuing	
Training Officer Program 1000/ Activity 1090	Ramsey, Deloris	MSS-12	0	341	\$97,268.75	\$22,760.89	08/12/13	Continuing	
Operations & Policy Officer Program 1000/ Activity 1010	Williams III, Wesley	MSS-13	0	341	\$125,883.94	\$29,456.84	04/07/90	Continuing	
Administrative Assistant Program 1000/ Activity 1010	Donica McNeil- Taylor	CS-07	0	303	\$49,533.00	\$12,482.00	07/29/24	Continuing	
Clerical Assistant Program 1000/ Activity 1010	Vacant	CS-05		303	\$36,546.00	\$10,333.67		Vacant	The Position Description is being revised and will be forwarded to DCHR for Re- classification

(5 positions, 1 vacant position)

FY25 Question #2 Responses (Cont'd)

List by Program and Activity of Positions by Title, Employee Name, Grade & Step, Series, Salary, Fringe Benefits, EOD, and Whether Position is Vacant or Frozen

II. Oversight Support Program

OFFICE OF GENERAL COUNSEL									
Title/ Program/ Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Supv. General Counsel Program 2000/ Activity 2030	SanFord, William O.	LX-1	0	905	\$151,047.20	\$38,064.00	10/02/10	Continuing	
Attorney Advisor Program 2000/ Activity 2030	Muhammad, Leonard	LS-13	06	905	\$130,784.00	\$32,958.00	01/31/11	Continuing	
Hearing Examiner Program 2000/ Activity 2030	Peete, Kalvanetta	CS-11	09	905	\$82,069.00	\$20,681.00	01/14/13	Continuing	
Attorney Advisor Program 2000/ Activity 2030	Gonzalez, Nereida	LS-12	02	905	\$94,706.00	\$21,446.1	09/11/23	Continuing	
Attorney Advisor Program 2000/ Activity 2030	Bal, Ramnik	CS-12	04	905	\$71,579.00	\$18,038.00	09/25/23	Continuing	
Attorney Advisor Program 2000/ Activity 2030	Perry, Belinda	LS-12	03	905	\$100,819.00	\$22,161.2	07/22/19	Continuing	

(6 Positions)

FY25 Question #2 Responses (Cont'd)

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

REPORTS ANALYSIS AND AUDIT DIVISION									
Title/ Program/ Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Auditor Manager Program 2000/ Activity 2020	Coleman, Renee	MSS- 14	0	511	\$137,327.95	\$32,134.74	07/12/04	Continuing	
Auditor Program 2000/ Activity 2020	Dix*, Jermol	CS-12	03	511	\$88,30.00	\$22,252.00	03/18/19	Continuing	
Auditor Program 2000/ Activity 2020	Wales, Mark	CS-12	07	511	\$95,816.00	\$21,834.77	05/06/13	Continuing	
Auditor Program 2000/ Activity 2020	Savage, DeAndria	CS-12	03	511	\$88,300.00	\$22,252.00	10/01/18	Continuing	
Auditor Program 2000/ Activity 2020	Wilburn, Ryan	CS-11	03	511	\$69,481.00	\$15,276.69	05/09/21	Continuing	
Auditor Program 2000/ Activity 2020	Alexander, Natasha	CS-11	02	511	\$67,383.00	\$16,981.00	03/05/18	Continuing	
Auditor Program 2000/ Activity 2020	Diawara, Shaiman	CS-11	03	511	\$69,481.00	\$17,509.00	11/04/24	Continuing	

(6 Positions) (Employee Reassigned 10/23 to FEP*)

FY25 Question #2 Responses (Cont'd)

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

PUBLIC INFORMATION AND RECORDS MANAGEMENT DIVISION									
Title/ Program / Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Public Affairs Manager Program 2000/ Activity 2010	Key, Kamill	MS-13	0	1035	\$99,513.00	\$25,077.00	02/16/21	Continuing	
Public Affairs Specialist Program 2000/ Activity 2010	Walker, Patrick	CS-11	02	1035	\$65,285.00	\$16,452.00	10/12/21	Continuing	
Clerical Assistant Program 2000/ Activity 2010	Scales, Billy L.	CS-7	10	301	\$58,880.00	\$13,77.92	04/08/96	Continuing	
Legal Instruments Examiner Program 2000/ Activity 2010	McQueen, Laura	CS-6	10	950	\$53,186.00	\$12,445.52	01/12/04	Continuing	
Information Technology Program 2000/ Activity 2010	Dua, Nimmi	CS-12	05	2210	\$90,805.00	\$20,662.2	08/31/98	Continuing	

(5 Positions)

FY25 Question #2 Responses (Cont'd)

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

FAIR ELECTIONS PROGRAM DIVISION									
Title/ Program / Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Program Manager Program 3000/ Activity 3010	Jackson, Erick	MS-14	0	1035	\$137,328.97	\$32,134.98	02/24/14	Continuing	
Information Technology Program 3000/ Activity 3010	Awunor, Paul	CS-13	07	905	\$110,967.00	\$25,268.26	04/29/19	Continuing	
Auditor Program 3000/ Activity 3010	Abrams, Tammi	CS-11	05	1035	\$73,677.00	\$16,749.49	05/17/19	Continuing	
Auditor Program 3000/ Activity 3010	Lazo, Adriana	CS-12	03	511	\$85,794.00	\$83,289.00	07/08/19	Continuing	
Auditor Program 3000/ Activity 3010	Dufe, Eddie	CS-13	06	511	\$107,984.00	\$27,212.00	05/06/13	Continuing	
Auditor Program 3000/ Activity 3010	Hayes, Tamika	MS-13	0	301	\$117,026.61	\$27,384.23	04/01/19	Continuing	
Auditor Program 3000/ Activity 3010	Oliver Jr., Michael D	CS-13	06	511	\$107,984.00	\$27,212.00	06/23/08	Continuing	
Auditor Program 3000/ Activity 3010	Bunaro, Beruk	CS-13	02	511	\$99,035.00	\$24,957.00	12/18/15	Continuing	
Auditor Program 3000/ Activity 3010	Afoke, Olamide	CS-12	05	511	\$90,805.00	\$20,662.2	02/10/14	Continuing	

Auditor Program 3000/ Activity 3010	Greenwood Jamaal	CS-12	02	511	\$83,289.00	\$15,767.62	07\20\20	Continuing	
Auditor Program 3000/ Activity 3010	Taylor, Dajanae	CS-11	02	511	\$67,383.00	\$15,276.69	09/13/21	Continuing	
Auditor Program 3000/ Activity 3010	Abraham, Lidia	CS-11	01	511	\$69,481.00	\$17,509.00	06/05/22	Continuing	
Auditor Program 3000/ Activity 3010	Vacant	CS-09	01	511	\$54,183.00	\$13,084.11		Vacant	
Auditor Program 3000/ Activity 3010	Preston, Robert	CS-11	01	511	\$67,383.00	\$15,276.69	10/08/23	Continuing	
Auditor Program 3000/ Activity 3010	Williams, April	CS-11	05	511	\$73,677.00	\$18,567.00	05/17/04	Continuing	

(16 positions) (1 vacant position) (1 Auditor Position Reassigned to FEP 10//23*)

ATTACHMENT D

**Chart of Travel Expenses, arranged by Employee for FY24 and FY25, to date,
including the justification for the Travel**
(Response to Question No. 4d, Standard Questions)

**Chart of Travel Expenses, arranged by Employee for FY24 and FY25, to date, including
the justification for the Travel**

Traveler	FY24 Travel Expense	FY25 YTD Travel Expense	Justification
Tamika Hayes	1,849.53	-	The Council on Governmental Ethics Laws to keep up with current laws.
Adriana Lazo	1,850.78	-	The Council on Governmental Ethics Laws to keep up with current laws.
Erick Jackson	1,853.30	2,361.53	The Council on Governmental Ethics Laws to keep up with current laws.
Leonard Muhammad	1,943.79	-	The Council on Governmental Ethics Laws to keep up with current laws.
Sidney Williams	1,858.27	2,493.86	The Council on Governmental Ethics Laws to keep up with current laws.
Deloris Ramsey	-	2,384.44	The Council on Governmental Ethics Laws to keep up with current laws.
Renee Coleman-Rollins	-	2,323.24	The Council on Governmental Ethics Laws to keep up with current laws.
TOTAL	9,355.67	9,563.07	

ATTACHMENT E

Chart of FY24 and FY25, to date, Intra-district Transfers (Response to Question No. 5, Standard Questions)

FY24 and FY25, to date, Intra-District Transfers

From Buyer Agency	To Seller Agency	Project#	Project Description	FY 2024 Amount	FY 2025 YTD Amount
CJ0/OCF	KT0	400743	AUTO MAINTENANCE	4,676.21	\$5,579.08
CJ0/OCF	BE0	401074	CJ0 HR SERVICES	\$22,870.00	\$23,670.00
CJ0/OCF	TO0	402323	CJ0 - RTS DCNET OCTO	\$83.25	\$633.25
CJ0/OCF	AM0	402452	CJ0-MOU WITH DGS	\$10,304.42	-

ATTACHMENT F

Chart of FY24 and FY25, to date, Memoranda of Understanding (Response to Question No. 7, Standard Questions)

FY24 and FY25 Memoranda of Understanding

From Buyer Agency	To Seller Agency	Project#	Project Description	FY 2024 Amount	FY 2025 YTD Amount
CJ0/OCF	KT0	400743	AUTO MAINTENANCE	4,676.21	\$5,579.08
CJ0/OCF	BE0	401074	CJ0 HR SERVICES	\$22,870.00	\$23,670.00
CJ0/OCF	TO0	402323	CJ0 - RTS DCNET OCTO	\$83.25	\$633.25
CJ0/OCF	AM0	402452	CJ0-MOU WITH DGS	\$10,304.42	-

ATTACHMENT G

Chart of the Agency's Council-Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for FY22, FY23, FY24, and Q1 of FY25
(Response to Question No. 8, Standard Questions)

Chart of the Agency's Council Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for FY22

Program	Program Description	Fund	Fund Description	FY 2022 Approved Budget	FY 2022 Revised Budget	FY 2022 Actual	FY 2022 Available Budget
1000	Agency Management	0100	Local Funds	\$569,204.34	569,204.34	537,965.18	31,239.16
1000 Total				\$569,204.34	569,204.34	537,965.18	31,239.16
2000	Oversight Support Services	0100	Local Funds	\$2,761,618.77	2,661,618.77	2,162,941.82	498,676.95
2000 Total				\$2,761,618.77	2,661,618.77	2,162,941.82	498,676.95
3000	Fair Elections Fund	0100	Local Funds	\$889,772.79	989,772.79	1,172,890.96	(183,118.17)
		1121	Fair Elections Fund	\$19,218,519.11	\$19,218,519.11	\$11,431,995.43	\$7,786,523.68
3000 Total				2\$0,108,291.90	\$20,208,291.90	\$12,604,886.39	\$7,603,405.51
FY 2022 Total				\$23,439,115.01	\$23,439,115.01	\$15,305,793.39	\$8,133,321.62

Chart of the Agency's Council Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for FY23

Program	Program Description	Fund	Fund Description	FY 2023 Approved Budget	FY 2023 Revised Budget	FY 2023 Actual	FY 2023 Available Budget
100071	Information Technology Services - General	1010001	Local Funds	\$678,548.38	\$678,548.38	\$518,154.74	\$160,393.64
100071 Total				\$678,548.38	\$678,548.38	\$518,154.74	\$160,393.64
100092	Legal Services - General	1010001	Local Funds	\$793,035.47	\$793,035.47	\$684,171.11	\$108,864.36
100092 Total				\$793,035.47	\$793,035.47	\$684,171.11	\$108,864.36
100148	Training And Development - General	1010001	Local Funds	\$119,073.51	\$119,073.51	\$136,607.22	(\$17,533.71)
100148 Total				\$119,073.51	\$119,073.51	\$136,607.22	(\$17,533.71)
100151	Executive Administration	1010001	Local Funds	\$231,297.48	\$231,297.48	\$223,999.47	\$7,298.01
100151 Total				\$231,297.48	\$231,297.48	\$223,999.47	\$7,298.01
100154	Performance And Strategic Management	1010001	Local Funds	\$241,626.28	\$241,626.28	\$230,642.93	\$10,983.35
100154 Total				\$241,626.28	\$241,626.28	\$230,642.93	\$10,983.35
150012	P-Card Clearing	1010001	Local Funds	-	-	(\$4,361.00)	\$4,361.00
150012 Total				-	-	(\$4,361.00)	\$4,361.00
500201	Fair Elections Program	1010001	Local Funds	\$900,001.22	\$900,001.22	\$1,299,949.86	(\$399,948.64)
500201	Fair Elections Program	1010015	Fair Elections Fund	\$3,197,678.11	\$3,197,678.11	\$494,446.95	\$2,703,231.16
500201 Total				\$4,097,679.33	\$4,097,679.33	\$1,794,396.81	\$2,303,282.52
500203	Report Analysis And Audit Services	1010001	Local Funds	\$1,311,829.55	\$1,311,829.55	\$924,242.43	\$387,587.12
500203 Total				\$1,311,829.55	\$1,311,829.55	\$924,242.43	\$387,587.12
FY 2023 Total				\$7,473,090.00	\$7,473,090.00	\$4,507,853.71	\$2,965,236.29

Chart of the Agency's Council Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for FY24

Program	Program Description	Fund	Fund Description	FY 2024 Approved Budget	FY 2024 Revised Budget	FY 2024 Actual	FY 2024 Available Budget
100071	Information Technology Services - General	1010001	Local Funds	\$937,169.87	\$937,169.87	\$196,165.62	\$741,004.25
100071 Total				\$937,169.87	\$937,169.87	\$196,165.62	\$741,004.25
100092	Legal Services - General	1010001	Local Funds	\$822,384.33	\$822,384.33	\$198,536.26	\$623,848.07
100092 Total				\$822,384.33	\$822,384.33	\$198,536.26	\$623,848.07
100148	Training And Development - General	1010001	Local Funds	\$125,776.06	\$125,776.06	\$32,578.29	\$93,197.77
100148 Total				\$125,776.06	\$125,776.06	\$32,578.29	\$93,197.77
100151	Executive Administration	1010001	Local Funds	\$298,690.93	\$298,690.93	\$34,821.98	\$263,868.95
100151 Total				\$298,690.93	\$298,690.93	\$34,821.98	\$263,868.95
100154	Performance And Strategic Management	1010001	Local Funds	\$252,760.92	\$252,760.92	\$51,454.23	\$201,306.69
100154 Total				\$252,760.92	\$252,760.92	\$51,454.23	\$201,306.69
150012	P-Card Clearing	1010001	Local Funds	-	-	\$4,361.00	(\$4,361.00)
150012 Total				-	-	\$4,361.00	(\$4,361.00)
500201	Fair Elections Program	1010001	Local Funds	\$1,370,578.62	\$1,370,578.62	\$391,058.42	\$979,520.20
500201	Fair Elections Program	1010015	Fair Elections Fund	\$3,000,000.00	\$12,863,705.44	\$407,121.20	\$12,456,584.24
500201 Total				\$4,370,578.62	\$14,234,284.06	\$798,179.62	\$13,436,104.44
500203	Report Analysis And Audit Services	1010001	Local Funds	\$1,039,716.27	\$1,039,716.27	\$187,377.02	\$852,339.25
500203 Total				\$1,039,716.27	\$1,039,716.27	\$187,377.02	\$852,339.25
FY 2023 Total				\$7,847,077.00	\$17,710,782.44	\$1,503,474.02	\$16,207,308.42

Chart of the Agency's Council Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for FY24

Account Category Description (P& Fund	Fund Description Program	Cost Cente	Cost Center Description	FY24 Approved Budget	FY24 Revised Budget	FY24 Expenditures	FY24 Available Budget	Explanation
PERSONNEL SERVICES	1010001	LOCAL FUNDS	100071 50283 PUBLIC AFFAIRS DIVISION	\$581,619.84	\$581,619.84	\$435,104.79	\$146,515.05	
			100092 50285 GENERAL COUNSEL DIVISION - CJD	\$822,384.33	\$822,384.33	\$862,068.09	-\$39,683.76	
			100148 50288 OFFICE OF DIRECTOR- CJD	\$125,776.06	\$125,776.06	\$139,924.36	-\$14,148.30	
			100151 50288 OFFICE OF DIRECTOR- CJD	\$298,690.93	\$298,690.93	\$173,069.24	\$125,621.69	
			100154 50288 OFFICE OF DIRECTOR- CJD	\$252,760.92	\$252,760.92	\$232,948.46	\$19,812.46	
			500201 50287 FAIR ELECTIONS PAYMENT - MATCHING	\$1,370,578.62	\$1,370,578.62	\$1,702,839.34	-\$332,260.72	
			500203 50284 AUDIT DIVISION	\$965,101.00	\$865,101.00	\$710,631.30	\$154,469.70	
	1010001	Total		\$4,416,911.70	\$4,316,911.70	\$4,256,585.58	\$60,326.12	
PERSONNEL SERVICES Total				\$4,416,911.70	\$4,316,911.70	\$4,256,585.58	\$60,326.12	From vacancy savings
NON-PERSONNEL SERVICES	1010001	LOCAL FUNDS	100071 50283 PUBLIC AFFAIRS DIVISION	\$355,550.03	\$204,319.37	\$185,556.70	\$18,762.67	
			150012 00000 NO COST CENTER	\$0.00	\$0.00	\$4,361.00	-\$4,361.00	
			10086 P-CARD CLEARING	\$0.00	\$0.00	\$0.00	\$0.00	
			500201 50287 FAIR ELECTIONS PAYMENT - MATCHING	\$0.00	\$0.00	\$0.00	\$0.00	
			500203 50284 AUDIT DIVISION	\$74,615.27	\$125,845.93	\$104,870.66	\$20,975.27	
	1010001	Total		\$430,165.30	\$330,165.30	\$294,788.36	\$35,376.94	Surplus from office support
	1010015	FAIR ELECTIONS F	500201 50286 FAIR ELECTIONS PAYMENT - BASE	\$0.00	\$0.00	\$540,000.00	-\$540,000.00	
			50287 FAIR ELECTIONS PAYMENT - MATCHING	\$3,000,000.00	\$3,000,000.00	\$2,236,049.60	\$763,950.40	
	1010015	Total		\$3,000,000.00	\$3,000,000.00	\$2,776,049.60	\$223,950.40	Less candidates to participate in the Fair Elections fund
NON-PERSONNEL SERVICES Total				\$3,430,165.30	\$3,330,165.30	\$3,070,837.96	\$259,327.34	
Grand Total				\$7,847,077.00	\$7,647,077.00	\$7,327,423.54	\$319,653.46	

Chart of the Agency's Council Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for Q1 of FY25

Account Category Description (P& Fund	Fund Description	Program	Cost Center	Cost Center Description	FY25 Approved Budget	FY25 Revised Budget	FY25 Expenditures	FY25 Available Budget
PERSONNEL SERVICES	1010001	LOCAL FUNDS	100071	50283 PUBLIC AFFAIRS DIVISION	\$470,536.03	\$470,536.03	\$106,625.58	\$363,910.45
			100092	50285 GENERAL COUNSEL DIVISION - CJD	\$836,179.74	\$836,179.74	\$232,034.27	\$604,145.47
			100148	50288 OFFICE OF DIRECTOR - CJD	\$128,040.48	\$128,040.48	\$32,478.29	\$95,562.19
			100151	50288 OFFICE OF DIRECTOR - CJD	\$285,961.73	\$285,961.73	\$65,320.57	\$220,641.16
			100154	50288 OFFICE OF DIRECTOR - CJD	\$254,796.03	\$254,796.03	\$59,079.19	\$195,716.84
			500201	50287 FAIR ELECTIONS PAYMENT - MATCHING	\$1,714,132.71	\$1,714,132.71	\$478,785.97	\$1,235,346.74
			500203	50284 AUDIT DIVISION	\$774,029.15	\$774,029.15	\$202,780.73	\$571,248.42
	1010001 Total				\$4,463,675.87	\$4,463,675.87	\$1,177,104.60	\$3,286,571.27
PERSONNEL SERVICES Total					\$4,463,675.87	\$4,463,675.87	\$1,177,104.60	\$3,286,571.27
NON-PERSONNEL SERVICES	1010001	LOCAL FUNDS	100071	50283 PUBLIC AFFAIRS DIVISION	\$331,285.86	\$331,285.86	\$36,470.70	\$217,595.16
			100148	50288 OFFICE OF DIRECTOR - CJD	\$0.00	\$0.00	\$0.00	\$0.00
			150012	10086 P-CARD CLEARING	\$0.00	\$0.00	\$0.00	\$0.00
			500203	50284 AUDIT DIVISION	\$44,615.27	\$44,615.27	\$0.00	\$44,615.27
	1010001 Total				\$375,901.13	\$375,901.13	\$36,470.70	\$262,210.43
	1010015	FAIR ELECTIONS FUND	500201	50286 FAIR ELECTIONS PAYMENT - BASE	\$0.00	\$0.00	\$10,000.00	-\$10,000.00
				50287 FAIR ELECTIONS PAYMENT - MATCHING	\$3,000,000.00	\$3,000,000.00	\$100,580.80	\$2,899,419.20
					\$3,000,000.00	\$3,000,000.00	\$110,580.80	\$2,889,419.20
NON-PERSONNEL SERVICES Total					\$3,375,901.13	\$3,375,901.13	\$147,051.50	\$3,151,629.63
					\$7,839,577.00	\$7,839,577.00	\$1,324,156.10	\$6,438,200.90

ATTACHMENT H

Chart of the Agency's Overall Grants, Contracts, and Reprogramming Received during FY24 and Q1 of FY25 (Response to Question No. 9, Standard Questions)

**Chart of the Agency's Overall Grants, Contracts, and Reprogramming Received during
FY24 and Q1 of FY25**

Fiscal Year	Contract Name	Supplier	Fund Title	Program	Program title	Amount	Percentage %	Recurring or one-time	Competitively bid or sole-source
2025	OCF Traditional e-Filing System	DataNet Systems Corp.	Local funds	100071	Information Technology Services	67,800.00	100%	One-Time	Sole Source
	OCF Fair Elections e-Filing System	DataNet Systems Corp.	Local funds	100071	Information Technology Services	35,160.00	100%	One-Time	Sole Source
Fiscal Year	Contract Name	Supplier	Fund Title	Program	Program title	Amount	Percentage %	Recurring or one-time	Competitively bid or sole-source
2024	OCF Traditional e-Filing System	DataNet Systems Corp.	Local funds	100071	Information Technology Services	65,880.00	100%	One-Time	Sole Source
	OCF Fair Elections e-Filing System	DataNet Systems Corp.	Local funds	100071	Information Technology Services	34,200.28	100%	One-Time	Sole Source

ATTACHMENT I

Copy of Required Small Business Enterprise (SBE) Report for FY24 (Response to Question No. 10, Standard Questions)

Copy of Required Small Business Enterprise (SBE) Report for FY23

EOY Narrative submission is currently closed. Please contact your designated Compliance Specialist for more information



Budget Summary

Agency Name: Office of Campaign Finance

Fiscal Year: 2023

FY Budget Code: 2023 CJO

APPROPRIATED BUDGET	BUDGET CHANGES	TOTAL ADJUSTED APPROVED BUDGET
Initial Appropriated Operating Budget: \$7,473,090.00	Adjusted Operating Budget: \$8,214,526.28	Appropriate Operating Budget: \$15,687,616.28
Initial Appropriated Capital Budget: \$0.00	Adjusted Capital Budget:	Appropriate Capital Budget: \$0.00
Total Appropriated Monitored Budget: \$7,473,090.00	Total Adjusted Monitored Budget: \$8,214,526.28	Monitored Budget: \$15,687,616.28
Total Initial Transfer Amount: \$0.00	Transfer Amount: \$0.00	Appropriated Monitored Budget (excl. transfers): \$15,687,616.28
Total Initial Automatic Exclusions: \$4,132,056.92	Automatic Exclusion Changes: \$0.00	Total Exclusions: \$4,132,056.92
Total Initial Approved Exceptions: \$3,000,000.00	Exceptions Changes: \$0.00	Total Exceptions: \$3,018,988.14
Total Initial Baseline Expendable Budget: \$322,044.94		
Total Initial Anticipated Transfers: \$0.00	Anticipated Transfer Changes: \$0.00	Total Adjusted Anticipated Transfers: \$0.00
Total Initial Approved Expendable Budget: \$341,033.08		Anticipated Expendable Budget: \$8,536,571.22
Total Approved SBE Goal: \$170,516.54		Adjusted Approved SBE Goal: \$4,268,285.61
Total SBE Spend: \$66,556.71		Percentage Towards SBE Goal: 1.56%

EOY Narrative submission is currently closed. Please contact your designated Compliance Specialist for more information

End of Year (EOY) Narrative

Per D.C. Official Code § 2-218.53, Agencies are required to provide an End of Year Narrative and respond to the following:

*(required) Please provide an explanation for failing to meet the SBE goal.

*(required) Please provide a description of activities the agency engaged in (including programs/projects performed) to achieve the SBE goal.

*(required) Please provide a description of any changes the agency intends to make during the succeeding fiscal year to the activities it engages in to achieve the SBE goal.

Documents

ATTACHMENT J

FY24 Performance Plan and Report for the Office of Campaign Finance (Response to Question No. 18, Standard Questions)

Office of Campaign Finance FY2024

Agency: Office of Campaign Finance

Agency Acronym: OCF





Agency Code: CJO



Fiscal Year: 2024

Agency Performance POCs: Cecily (OCF) Collier-Montgomery







Agency Budget POCs: Cecily (OCF) Collier-Montgomery




FY2024 Agency Accomplishments

3 Accomplishment records			
	What is the accomplishment that your agency wants to highlight?	How did this accomplishment impact residents of DC?	How did this accomplishment impact your agency?
 	The Office of Campaign Finance hosted the 2024 DC Debates under the Fair Elections Act for the 2024 Election Cycle, the third Election Cycle following the implementation of the Fair Elections Program during the 2020 Election Cycle, and the debut of the inaugural 2020 Debates under the Act. The 2024 Debates were presented live and live streamed at the OCF 2024 Debates Website, www.dcdebates.com in the contested city-wide races for the Office of At-Large Member of the Council on May 2, 2024, for the June 4, 2024, Primary Election, and on September 18, 2024, for the November 5, 2024, General Election. For this contest in both Elections, the certified Participating Candidates in the Fair Elections Program who qualified for ballot access were required to participate, and the Traditional Program Candidates who qualified for ballot access for this Office were invited to appear.	The Debates provided the Residents of the District of Columbia with the opportunity to hear directly from the Candidates on issues that were important to them in order to make better informed Ballot choices.	The Office of Campaign Finance successfully advertised, scheduled, and hosted the Debates for the city-wide contest for the Office of At-Large Member of the Council in both the 2024 Primary and General Elections before the issuance of Ballots to District Voters by the Board of Elections. This provided the District Voters with the opportunity to hear directly from the Candidates for Public Office before casting their Ballots.
 	The Office of Campaign Finance published the December 31, 2023, Biennial Report of Contributions and Expenditures at the OCF	The Report provides the public with a summary of the receipts and expenditures of Candidates for elective office. except	The production of the Biennial Report furthers the responsibility of the Agency to ensure the disclosure and transparency of


	Website, www.ocf.dc.gov . The Report covers the contributions and expenditures for the prior two (2) year period from January 2022 through December 2023 of Candidates and Political Committees registered in the Traditional Campaign Finance Program to participate in the 2022 Election Cycle.	for ANC Candidates, and the various Committees registered with the Agency, for the prior two (2) year period in dollar amount and percentage terms, by donor categories and the size of the donation, and expenditure type.	the financial transactions reported by Candidates and Committees in their Reports of Receipts and Expenditures filed with the Office of Campaign Finance.
 	The Office of Campaign Finance successfully administered the Fair Elections Program during the June 4, 2024, Primary Election of the 2024 Election Cycle, the third Election Cycle following the implementation and the inaugural run of the Program during the 2020 Election Cycle. The OCF certified thirteen (13) Candidates to participate in the Primary Election, and five (5) FEP Candidates were elected the Nominees of their Party in five (5) of the five (5) races for elective Public Office.	The Fair Elections Program is a voluntary public financing program for local campaigns in the District of Columbia, and through the availability of public funds, a more competitive electoral process has evolved which has opened the process to candidates who may not have otherwise participated.	The Fair Elections Program once again met its goals, including, to provide an incentive for more candidates to compete in the electoral process, to encourage citizens to have greater participation in the electoral process, and to amplify the voices of District Residents by matching qualified small dollar contributions.










2024 Objectives













6 Objective records				
	Objective Number	Strategic Objective	# of Measures	# of Operations
 	1	Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	3	1
 	2	Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.	1	1
 	3	Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	2	1




	4	Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.	1	1
	5	Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements	3	1
	6	Create and maintain a highly efficient, transparent, and responsive District government.	6	0
TOT			16	5






2024 Key Performance Indicators







16 Measure records																				
	Measure	New Measure/ Benchmark Year	Directionality	Frequency of Reporting	FY 2020 Target	FY 2020 Report	FY 2021 Target	FY 2021 Report	FY 2022 Target	FY 2022 Report	FY 2023 Target	FY 2023 Report	FY 2024 Target	FY 2024 Quarter 1	FY 2024 Quarter 2	FY 2024 Quarter 3	FY 2024 Quarter 4	FY 2024 Report	Was 2024 KPI Met?	Are Explanations of Barriers to Meeting KPIs Complete FY24
1 - Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(3 Measure records)																				
	Percent of expedited advice for time-sensitive election related matters issued within		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	



	fifteen (15) days of request																			
 	Percent of Interpretative Opinions issued within thirty (30) days		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	No Applicable Incidents	100 %	100%	100 %	No applicable incidents	No applicable incidents	100 %	No applicable incidents	100%	Met	
 	Percent of informal hearings conducted and closed before the next filing deadline		Up is Better	Annually	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	Met	
2 - Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.(1 Measure)																				
 	Percent of new candidates and treasurers who receive mandatory training		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	
3 - Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(2 Measure records)																				

 	Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	
 	Percent of periodic random audits conducted within sixty (60) days of initiation		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	
4 - Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.(1 Measure)																				
 	Percent of financial reports filed electronically		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	
5 - Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements(3 Measure records)																				
 	Percent of matching payments		Up is Better	Quarterly	New in 202	New in 202	New in 202	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	

	directed for disbursement to participating candidates within five (5) business days after the receipt of financial reports				1	1	1													
 	Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program.	<input type="checkbox"/>	Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	
	Percent	<input type="checkbox"/>	Up is	Annual	Ne	Ne	Ne	100	100	100%	100	100%	100	Annual	Annual	Annual	Annual	100%	Met	



	of Base Amount and Matching Payments authorized for disbursement within five (5) business days of the certification of a candidate into the Fair Elections Program		Better	ally	w in 202 1	w in 202 1	w in 202 1	%	%		%		%	I Meas ure	I Meas ure	al Meas ure	I Meas ure			
6 - Create and maintain a highly efficient, transparent, and responsive District government.(6 Measure records)																				
 	Percent of investigative matters closed within ninety (90) days of opening	<input type="checkbox"/>	Up is Better	Annu ally	100 %	100 %	100 %	100 %	100 %	No Applic able Incide nts	100 %	100%	100 %	Annua l Meas ure	Annua l Meas ure	Annua l Meas ure	Annua l Meas ure	100%	Met	
 	Percent of new hires that are District residents	<input type="checkbox"/>	Up is Better	Annu ally	Ne w in 202 3	Ne w in 202 3	Ne w in 202 3	Ne w in 202 3	Ne w in 202 3	New in 2023	Ne w in 202 3	0%	Needs Update	Annua l Meas ure	Annua l Meas ure	Annua l Meas ure	Annua l Meas ure	33.3%	No Target Set	

	Percent of new hires that are current District residents and received a high school diploma from a DCPS or a District Public Charter School, or received an equivalent credential from the District of Columbia		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	16.7 %	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0%	No Target Set	
	Percent of employees that are District residents		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	41.2 %	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	37.1%	No Target Set	
	Percent of required contractors		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0%	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	No applicable incidents	No Target Set	



	revaluations submitted to the Office of Contracting and Procurement on time.				3	3	3	3	3		3							nts		
 	Percent of agency staff who were employed as Management Supervisory Service (MSS) employees prior to 4/1 of the fiscal year that had completed an Advancing Racial Equity (AE204) training facilitated by ORE within the past	<input type="checkbox"/>	Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Not Available	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	0%	No Target Set	

two years.																			
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2024 Operations





5 Activity records						
	Operations Header	Operations Title	Operations Description	Type of Operations	Add Workload Measure	Add Strategic Initiative
1 - Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(1 Activity)						
 	OFFICE OF THE GENERAL COUNSEL	Enforcement Program	The Office of the General Counsel provides legal advice and enforcement through the conduct of investigations and informal hearings, and the recommendation of decisions on charges of violations of the Campaign Finance Act; the issuance of interpretative opinions and expedited legal advice; the drafting of regulations and the review of OCF Forms for changes; the conduct of training seminars to promote voluntary compliance; and the coordination of site visits to the election precincts and early vote centers operated by the Board of Elections, and to campaign offices.	Daily Service	Add Workload Measure	Add Strategic Initiative
2 - Provide high quality educational outreach services (entrance conferences, training seminars,						

publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.(1 Activity)

 	TRAINING AND DEVELOPMENT	Educational Outreach Services	The OCF Educational Outreach Program assists with the coordination of the mandatory training conferences for new registrants, the onsite training seminars, the development of online brochures, interactive tutorials, and online tutorials, and the employee training program. The OCF Training Program also manages and utilizes the OCF Facebook Page as a training tool to disseminate information to the public. The Training Program distributes and evaluates surveys to training participants to assess the content and performance of the trainer.	Daily Service	Add Workload Measure	Add Strategic Initiative
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3 - Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(1 Activity)

 	REPORT ANALYSIS & AUDIT DIV.	Audit Programs	The Reports Analysis and Audit Division conducts audit analysis and reviews of all financial reports and statements received in the Agency; issues requests for additional information to filers where deficiencies are noted during the desk review process; conducts full field audits of the campaign operations of newly elected public officials, investigative audits of financial operations based on the receipt of complaints or based upon desk reviews; conducts periodic random audits of the reports filed by the constituent service programs, committees active during an election cycle, and continuing committees; and recommends the issuance of final audit reports based on the	Daily Service	Add Workload Measure	Add Strategic Initiative
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			findings of full field and random periodic audits. Participates in site visits to election precincts, early voting centers, and to the offices of principal campaign committees.			
4 - Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.(1 Activity)						
 	PUBLIC INFO. & RECORD MANAGEMENT	Public Information collection and dissemination online and onsite	The Public Information and Records Management Division publishes campaign finance data and information online at the OCF Website, and makes information available in the OCF Offices; compiles listings and reports of contribution and expenditure information published at the website and in the Biennial Report; manages the electronic filing and data entry of financial reports; oversees the registration of new candidates and committees, and coordinates the mandatory training of the new registrants; oversees the OCF e-mail subscription service; makes all public reports and statements available for the public online within 24 hours of receipt; and conducts the Filer Pre-Notification and Failure to File Programs.	Daily Service	Add Workload Measure	Add Strategic Initiative
5 - Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements(1 Activity)						
 	FAIR ELECTIONS DIVISION	Fair Elections Program	The Fair Elections Program Division provides public financing to candidates who elect to participate in the program; determines whether candidates qualify for certification and public funds based on the verification of threshold requirement; authorizes the distribution of base amount payments and	Daily Service	Add Workload Measure	Add Strategic Initiative

			matching payments; and conducts post-election audits of all campaign operations for compliance with the Fair Elections Amendment Act.			
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2024 Workload Measures

10 Measure records											
	Measure	New Measure/ Benchmark Year	Frequency of Reporting	FY 2021 Report	FY 2022 Report	FY 2023 Report	FY 2024 Quarter 1	FY 2024 Quarter 2	FY 2024 Quarter 3	FY 2024 Quarter 4	FY 2024 Report
1 - Enforcement Program(3 Measure records)											
 	Total number of informal hearings conducted	<input type="text"/>	Quarterly	197	110	126	34	38	39	28	139
 	Total number of investigations completed within 90 days	<input type="text"/>	Quarterly	1	No Applicable Incidents	4	No applicable incidents	4	No applicable incidents	2	6
 	Total number of Interpretative Opinions and Expedited Advice issued	<input type="text"/>	Quarterly	35	33	16	9	7	8	5	29





2 - Educational Outreach Services(1 Measure)

 	Total number of mandatory training conferences conducted		Quarterly	36	158	23	19	21	9	17	66
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3 - Audit Programs(2 Measure records)

 	Total number of financial reports reviewed, evaluated, and analyzed for the reporting period		Quarterly	878	584	930	130	263	90	253	736
 	Total number of periodic random and full field audits completed by the Audit Division		Quarterly	18	17	11	2	2	5	1	10



4 - Public Information collection and dissemination online and onsite(2 Measure records)









 	Total number of financial reports filed		Quarterly	1,012	739	952	61	207	122	130	520
 	Total number of financial reports filed electronically		Quarterly	1,012	739	945	61	207	122	130	520

5 - Fair Elections Program(2 Measure records)



 	Total number of candidates certified as participating candidates in the Fair Elections Program		Annually	5	38	40	Annual Measure	Annual Measure	Annual Measure	Annual Measure	20
 	Total number of pre-election and post election audits completed by the Fair Elections Division		Annually	12	7	27	Annual Measure	Annual Measure	Annual Measure	Annual Measure	22

2024 Strategic Initiatives



6 Strategic Initiative records				
	Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Add Initiative Update
Audit Programs(1 Strategic Initiative)				
 	Reorganization of Audit Division	The Office of Campaign Finance will develop a plan for the reorganization of the Reports Analysis and Audit Division, the Traditional Campaign Finance Audit Program, with the Fair Elections Program Division, to establish the Audit Programs of the Agency into one cohesive body responsible for the entire audit operations of the Agency including the desk review and	09-30-2024	





		verification of financial reports, and the conduct of random periodic, investigative, and post-election full field audits.		
Educational Outreach Services(1 Strategic Initiative)				
 	Online Tutorials	The Office of Campaign Finance will develop an online Training Tutorial for both the Traditional Campaign Finance Program and the Fair Elections Program to assist members of the Public with understanding the new "Covered Contractor" Provisions of the Campaign Finance Act which will prohibit the making and acceptance of contributions by the principals of covered contractors of contracts with the District Government above a certain amount.	09-30-2024	
Enforcement Program(2 Strategic Initiative records)				
 	Legislative Proposals	The Office of the General Counsel will develop legislative recommendations for the amendment of the Fair Elections Act, where appropriate, based upon the experience of the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.	09-30-2024	
 	Site Visits to Early Voting Centers and Election Precincts	The Office of the General Counsel will organize Site Visits to the Early Voting Centers and to the Election Precincts operated by the Board of Elections in each of the eight (8) Wards during the June 2024 Primary Election to provide guidance where necessary concerning the application of the Campaign Finance Laws.	06-30-2024	
Fair Elections Program(1 Strategic Initiative)				
 	2024 Debates	The Office of Campaign Finance will organize, publicize, and conduct Debates in any city-wide contests scheduled for election in the June 4, 2024, Primary Election, and the November 5, 2024, General Election where the elections involve more than one (1) participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access in the Traditional Campaign Finance Program, and has consented to participate in a debate. The Debates will provide voters with the opportunity to hear directly from the candidates on issues that are important to District Residents.	09-30-2024	







Public Information collection and dissemination online and onsite(1 Strategic Initiative)





 	Biennial Report	The Office of Campaign Finance will produce and disseminate on December 31, 2023, the OCF Biennial Report of Contributions and Expenditures in an electronic format. The Report will describe the receipts and expenditures of candidates for elective office in the Traditional Campaign Finance Program, with the exception of ANC Candidates, for the prior two (2) year period, in dollar amount and percentage terms, by donor categories and the size of the donation, and expenditure type. The Report will also summarize the receipts and expenditures of independent expenditure committees.	01-05-2024	
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2024 Initiative Updates







20 Initiative Update records							
	Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
2024 Debates(4 Initiative Update records)							
 	2024 Debates	To prepare for the Debates the Office of Campaign Finance may be required to conduct in any city-wide contests for elective office in the June 4, 2024, Primary Election, and the November 5, 2024 General Election. The Agency	0-24%	High	Transformative		Q1







		developed a Statement of Work for submission into the District's PASS System to requisition the services of a Public Relations Firm to assist with the production of the debates.					
 	2024 Debates	The Public Relations Firm selected to assist the Office of Campaign Finance with the 2024 Debates, commenced the development of the Communication Plan, which includes the Public Education Plan, Website Development, Media Relations, Promotional Materials, Community Outreach, and Radio and Social Media Ads, for the June 4, 2024, Primary Election Debate, which is scheduled to be held May 2, 2024 in the city-wide contest for At-Large Member of the Council.	25-49%	High	Transformative		Q2
 	2024 Debates	The Office of Campaign Finance hosted the Debate on May 2, 2024, in the contested race for the Office of At-Large Councilmember, which was scheduled for election in the June 4, 2024, Primary Election. There were a total of two (2) certified Participating Candidates in the Fair Elections Program required to participate in the Debate who qualified for ballot access for this elective Office, and none who qualified in the Traditional Campaign Finance Program who qualified for ballot access and were invited to participate. The Debate was held virtually and streamed live online at the dcdebates.com Website.	50-74%	High	Transformative		Q3



 	2024 Debates	The Office of Campaign Finance hosted the Debate on September 18, 2024, in the contested race for the Office of Member of the Council At-Large, which is scheduled for Election in the November 5, 2024, General Election. There were two (2) Certified Participating Candidates in the Fair Elections Program who qualified for ballot access and were required to participate in the Debate, and one (1) Candidate for this Office registered to participate in the Traditional Campaign Finance Program who qualified for ballot access and was invited to participate. The Debate was held onsite in the Offices of the Board of Elections and streamed online at the dcdebates.com Website.	Complete		Demonstrable		Q4
Biennial Report(1 Initiative Update)							
 	Biennial Report	On January 5, 2024, the Office of Campaign Finance published the OCF December 31, 2023, Biennial Report of Contributions and Expenditures at the OCF Website, www.ocf.dc.gov . The Report covers the contributions and expenditures of Candidates and Political Committees in the Traditional Campaign Finance Program for the prior two (2) year period from January 2022 through December 2023.	Complete	High	Demonstrable		Q1
Legislative Proposals(4 Initiative Update records)							
 	Legislative Proposals	The Office of the General Counsel is in the process of coordinating the review	0-24%	High	Demonstrable		Q1

		of the Fair Elections Act with the OCF Fair Elections Program Division and the OCF Operations and Policy Officer Managers to develop legislative recommendations based on the experience of the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.					
 	Legislative Proposals	The Office of the General Counsel has coordinated the review of the Fair Elections Act with the Fair Elections Program Division Manager and the OCF Operations and Policy Officer to request their input in the development of the legislative recommendations based on the experience of the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.	25-49%	High	Demonstrable		Q2
 	Legislative Proposals	The Office of Campaign Finance has identified thirteen (13) areas in which it will seek clarification and or propose the amendment of the Campaign Finance Act, as amended by the Fair Elections Act, to improve the administration of the Campaign Finance Laws.	50-74%	High	Demonstrable		Q3
 	Legislative Proposals	The Office of Campaign Finance has completed its review of the Fair Elections Act and developed thirteen (13) legislative recommendations for the amendment of the Act based upon the experience of the Agency in administering the Fair Elections Program through the 2020 and 2022	Complete		Demonstrable		Q4



		Election Cycles. The General Counsel will submit the legislative package to the Council for consideration during Fiscal Year 2025.					
Online Tutorials(4 Initiative Update records)							
 	Online Tutorials	The Office of Campaign Finance is in the process of reviewing the "Covered Contractor" Provisions of the Campaign Finance Act and the Agency Regulations to incorporate pertinent requirements and develop the online Training Tutorial in a format and language that is easily understood by the public.	0-24%	High	Demonstrable		Q1
 	Online Tutorials	The Office of Campaign Finance continues to review the "Covered Contractor" Provisions of the Campaign Finance Act and the Agency Regulations to incorporate pertinent requirements and develop the online Training Tutorial in a format and language that is easily understood by the public.	25-49%	High	Demonstrable		Q2
 	Online Tutorials	The Office of Campaign Finance continues to review the "Covered Contractor" Provisions of the Campaign Finance Act, the Agency Regulations, and business processes to incorporate pertinent requirements and develop the online Training Tutorial in a format and language that is easily understood by the public.	50-74%	High	Demonstrable		Q3
 	Online Tutorials	The Office of Campaign Finance will finalize the draft of the online tutorial	75-99%		Demonstrable		Q4

		for the "Covered Contractor" Provisions of the Campaign Finance Laws once the procedures for the identification of potential prohibited contributions are developed for the OCF E-Filing and Disclosure System and incorporated into draft tutorial.					
Reorganization of Audit Division(4 Initiative Update records)							
 	Reorganization of Audit Division	To prepare for the reorganization of the Reports Analysis and Audit Division (RAAD), and the Fair Elections Program Division, the Office of Campaign Finance will schedule cross training during February 2024, and once completed, will assign newly registered FEP Candidates and Committees to RAAD for verification of their related Financial Reports.	0-24%	High	Demonstrable		Q1
 	Reorganization of Audit Division	During the Q2, the Office of Campaign Finance conducted cross training on February 7, 14, and 21, 2024, for the Staff of the OCF Reports, Analysis, and Audit Division, the Traditional Campaign Finance Audit Program, on the Fair Elections Program, including an Overview of the Program, and the process for the review and verification of the contributions and expenditures stated in Financial Reports.	25-49%	High	Demonstrable		Q2
 	Reorganization of Audit Division	During Q3, the Office of Campaign Finance (OCF) drafted the plan for the realignment of the Reports Analysis and Audit Division (RAAD) and the Fair Elections Program Division (FEP)	50-74%	High	Demonstrable		Q3

		which will provide for the merger of the two (2) Divisions into one cohesive body responsible for the operations of both Divisions through the organization of Teams. The draft plan will be distributed to the OCF RAAD and FEP Managers, and the General Counsel for review and comments.					
 	Reorganization of Audit Division	The draft plan for the realignment of the Reports Analysis and Audit Division, the Traditional Campaign Finance Program, and the Fair Elections Program Division, the Public Financing Program, into one cohesive body responsible for the entirety of the Audit Programs of the Agency has been reviewed by the OCF Managers, and comments received. The draft plan will be revised and finalized during Fiscal Year 2025.	Complete		Demonstrable		Q4
Site Visits to Early Voting Centers and Election Precincts(3 Initiative Update records)							
 	Site Visits to Early Voting Centers and Election Precincts	This initiative will not occur until the June 4, 2024, Primary Election. The Site Visits will be scheduled during the day of the Primary Election, and during the Early Voting Period, which is scheduled from May 26, 2024, through June 2, 2024.	0-24%	High	Incremental		Q1
 	Site Visits to Early Voting Centers and Election Precincts	The Office of Campaign Finance will schedule Site Visits during the June 4, 2024, Primary Election, and during the Early Voting Period, which is scheduled from May 26, 2024, through June 2, 2024.	25-49%	High	Incremental		Q2



 	Site Visits to Early Voting Centers and Election Precincts	The Office of the General Counsel coordinated the conduct of onsite visits to 21 of the Early Vote Centers from May 25, 2024, through June 2, 2024, and to 46 of the Vote Centers on June 4, 2024, Primary Election Day, to provide guidance where necessary concerning the application of the Campaign Finance Laws. The OCF Teams did not observe and were not alerted to any conflict-of-interest activities or to any complaints involving campaign related activities at any of the Vote Centers operated by the Board of Elections.	Complete	High	Demonstrable		Q3
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2023 Unfinished Initiatives

1 Strategic Initiative							
	Title	Description	% Complete from Prior FY	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
Public Information collection and dissemination online and onsite(1 Strategic Initiative)							
 	Development of E-Filing System	The Office of Campaign Finance will develop the OCF E-Filing and Disclosure System to provide an application to fully implement the provisions of the	50-74%	Updates to the OCF E-Filing System to fully implement the Covered Contractor Provisions remain in a hold pattern for the final touches to the application the Office of	The upgrade of the OCF E-Filing System is dependent upon the enhancement of the Procurement Database which will capture the information that the OCF	09-30-2024	

		Campaign Finance Reform Act, as amended, to enable the OCF to identify prohibited contributions through a cross reference of the lists of covered contractors and their principals when made publicly available by District contracting authorities, of contracts above a certain amount, and to notify the contractors and prohibited recipients' about potential violations.		the Chief Technology Officer (OCTO) is creating for the Office of Contracting and Procurement (OCP). The OCP has made initial updates to the OCP System to allow for the registration of the entities identified in the new law, however, the System is not complete. Once complete, the OCF is prepared to proceed with the upgrades of the Agency System.	System must interact with. The OCP System is near completion, and once completed the OCF will proceed with the procurement of the upgrades in Fiscal Year 2024.		
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2023 Unfinished Initiative Updates

1 Initiative Update											
	Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY24	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
Development of E-Filing System(1 Initiative Update)											
 	Development of E-Filing System	09-30-2024	✓	□	The OCTO/OCP has completed the initial	50-74%	High	Demonstrable	The upgrade of the OCF E-Filing System		Q1

					development of the procurement database to forward data to the OCF database. The OCF is in the process of analyzing the data and will create the requirements necessary for the validations and reporting.				once the procurement database is enhanced, will enable the import of data to facilitate the identification by the OCF of prohibited contributions by covered contractors through the matching of shared information.		
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2024 ARP Key Performance Indicators

1 Initiative Update											
	Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY24	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
Development of E-Filing System(1 Initiative Update)											

 	Development of E-Filing System	09-30-2024	✓		The OCTO/OCF has completed the initial development of the procurement database to forward data to the OCF database. The OCF is in the process of analyzing the data and will create the requirements necessary for the validations and reporting.	50-74%	High	Demonstrable	The upgrade of the OCF E-Filing System once the procurement database is enhanced, will enable the import of data to facilitate the identification by the OCF of prohibited contributions by covered contractors through the matching of shared information.		Q1
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2024 ARP Workload Measures

Measure	ARPA Project Name	New Measure/ Benchmark Year	ARPA: Required by Treasury	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	FY 2021 Report	FY 2022 Report	FY 2023 Report	FY 2024 Quarter 1	FY 2024 Quarter 2	FY 2024 Quarter 3	FY 2024 Quarter 4	FY 2024 Report
No Measure records found														

Update Notes

Add Note

Section	Note for Publication	Publish in
No Note records found		

Administrative Information

Record ID# **1092**

Performance Plan ID **1092**

ATTACHMENT K

FY25 Performance Plan for the Office of Campaign Finance (Response to Question No. 19, Standard Questions)

Office of Campaign Finance FY2025

Agency: Office of Campaign Finance

Agency Acronym: OCF






Agency Code: CJO



Fiscal Year: 2025

Agency Performance POCs: Cecily (OCF) Collier-Montgomery



Agency Budget POCs: Cecily (OCF) Collier-Montgomery












FY2025 Objectives











6 Objective records						
	Objective Number	Strategic Objective	# of Measures	# of Operations	Add Key Performance Indicator	Add Operations
	1	Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	3	1	Add Key Performance Indicator	Add Operations
	2	Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.	1	1	Add Key Performance Indicator	Add Operations
	3	Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	2	1	Add Key Performance Indicator	Add Operations
	4	Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.	1	1	Add Key Performance Indicator	Add Operations
	5	Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the	3	1	Add Key Performance	Add Operations







		program and agree to abide by its requirements			Indicator	
 	6	Create and maintain a highly efficient, transparent, and responsive District government.	6	0	Add Key Performance Indicator	Add Operations
TOT			16	5		










2025 Key Performance Indicators







16 Measure records												
	Measure	New Measure/ Benchmark Year	Directionality	Frequency of Reporting	FY2021 Target	FY2021 Actual	FY2022 Target	FY2022 Actual	FY 2023 Target	FY2023 Actual	FY 2024 Target	FY 2025 Target
1 - Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(3 Measure records)												
 	Percent of expedited advice for time-sensitive election related matters issued within	<input type="text"/>	Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%

	fifteen (15) days of request											
 	Percent of Interpretative Opinions issued within thirty (30) days		Up is Better	Quarterly	100%	100%	100%	No Applicable Incidents	100%	100%	100%	100%
 	Percent of informal hearings conducted and closed before the next filing deadline		Up is Better	Annually	100%	100%	100%	100%	100%	100%	100%	100%
2 - Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.(1 Measure)												
 	Percent of new candidates and treasurers who receive mandatory training		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%
3 - Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(2 Measure records)												
	Percent of financial		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%

	reports reviewed, evaluated, and analyzed before the next filing deadline											
 	Percent of periodic random audits conducted within sixty (60) days of initiation		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%
4 - Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.(1 Measure)												
 	Percent of financial reports filed electronically		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%
5 - Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements(3 Measure records)												
 	Percent of matching payments directed for disbursement to participating		Up is Better	Quarterly	New in 2021	100%	100%	100%	100%	100%	100%	100%



	candidates within five (5) business days after the receipt of financial reports											
 	Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program.		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%
 	Percent of Base Amount and Matching Payments authorized for disbursement within five (5) business days of the		Up is Better	Annually	New in 2021	100%	100%	100%	100%	100%	100%	100%





	certification of a candidate into the Fair Elections Program											
6 - Create and maintain a highly efficient, transparent, and responsive District government.(6 Measure records)												
 	Percent of investigative matters closed within ninety (90) days of opening		Up is Better	Annually	100%	100%	100%	No Applicable Incidents	100%	100%	100%	100%
 	Percent of new hires that are District residents		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0%	Needs Update	Needs Update
 	Percent of new hires that are current District residents and received a high school diploma from a DCPS or a District Public.		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	16.7%	Needs Update	Needs Update





	Charter School, or received an equivalent credential from the District of Columbia											
	Percent of employees that are District residents		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	41.2%	Needs Update	Needs Update
	Percent of required contractor evaluations submitted to the Office of Contracting and Procurement on time.		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0%	Needs Update	Needs Update
	Percent of agency staff who were employed as Management Supervisory Service (MSS) employees prior to 4/1 of the fiscal year that		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	Not Available	Needs Update	Needs Update

had completed an Advancing Racial Equity (AE204) training facilitated by ORE within the past two years.												
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2025 Operations

5 Activity records					
	Operations Header	Operations Title	Operations Description	Type of Operations	Add Workload Measure
1 - Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(1 Activity)					
 	OFFICE OF THE GENERAL COUNSEL	Enforcement Program	The Office of the General Counsel provides legal advice and enforcement through the conduct of investigations and informal hearings, and the recommendation of decisions on charges of violations of the Campaign Finance Act; the issuance of interpretative opinions and expedited legal advice; the drafting of regulations and the review of OCF Forms for changes; the conduct of training	Daily Service	Add Workload Measure





			seminars to promote voluntary compliance; and the coordination of site visits to the election precincts and early vote centers operated by the Board of Elections, and to campaign offices.		
2 - Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.(1 Activity)					
 	TRAINING AND DEVELOPMENT	Educational Outreach Services	The OCF Educational Outreach Program assists with the coordination of the mandatory training conferences for new registrants, the onsite training seminars, the development of online brochures, interactive tutorials, and online tutorials, and the employee training program. The OCF Training Program also manages and utilizes the OCF Facebook Page as a training tool to disseminate information to the public. The Training Program distributes and evaluates surveys to training participants to assess the content and performance of the trainer.	Daily Service	Add Workload Measure
3 - Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(1 Activity)					
 	REPORT ANALYSIS & AUDIT DIV.	Audit Programs	The Reports Analysis and Audit Division conducts audit analysis and reviews of all financial reports and statements received in the Agency; issues requests for additional information to filers where deficiencies are noted during the desk review process; conducts full field audits of the campaign operations of newly elected public officials, investigative audits of financial operations based on the receipt of complaints or based upon desk reviews; conducts periodic random audits of the reports filed by the constituent service programs, committees active during an election cycle, and continuing committees; and recommends the issuance of final audit reports based on the findings of full field and random periodic audits	Daily Service	Add Workload Measure

			Participates in site visits to election precincts, early voting centers, and to the offices of principal campaign committees.		
4 - Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.(1 Activity)					
 	PUBLIC INFO. & RECORD MANAGEMENT	Public Information collection and dissemination online and onsite	The Public Information and Records Management Division publishes campaign finance data and information online at the OCF Website, and makes information available in the OCF Offices; compiles listings and reports of contribution and expenditure information published at the website and in the Biennial Report; manages the electronic filing and data entry of financial reports; oversees the registration of new candidates and committees, and coordinates the mandatory training of the new registrants; oversees the OCF e-mail subscription service; makes all public reports and statements available for the public online within 24 hours of receipt; and conducts the Filer Pre-Notification and Failure to File Programs.	Daily Service	Add Workload Measure
5 - Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements(1 Activity)					
 	FAIR ELECTIONS DIVISION	Fair Elections Program	The Fair Elections Program Division provides public financing to candidates who elect to participate in the program; determines whether candidates qualify for certification and public funds based on the verification of threshold requirement; authorizes the distribution of base amount payments and matching payments; and conducts post-election audits of all campaign operations for compliance with the Fair Elections Amendment Act.	Daily Service	Add Workload Measure

2025 Workload Measures

10 Measure records						
	Measure	New Measure/ Benchmark Year	Frequency of Reporting	FY2021	FY2022	FY2023
1 - Enforcement Program(3 Measure records)						
 	Total number of informal hearings conducted	<input type="text"/>	Quarterly	197	110	126
 	Total number of investigations completed within 90 days	<input type="text"/>	Quarterly	1	No Applicable Incidents	4
 	Total number of Interpretative Opinions and Expedited Advice issued	<input type="text"/>	Quarterly	35	33	16
2 - Educational Outreach Services(1 Measure)						
 	Total number of mandatory training conferences conducted	<input type="text"/>	Quarterly	36	158	23
3 - Audit Programs(2 Measure records)						
 	Total number of financial reports reviewed, evaluated, and analyzed for the reporting period	<input type="text"/>	Quarterly	878	584	930
 	Total number of periodic random and full field audits completed by the Audit Division	<input type="text"/>	Quarterly	18	17	11
4 - Public Information collection and dissemination online and onsite(2 Measure records)						
 	Total number of financial reports filed	<input type="text"/>	Quarterly	1,012	739	952
 	Total number of financial reports filed electronically	<input type="text"/>	Quarterly	1,012	739	945

5 - Fair Elections Program(2 Measure records)

 	Total number of candidates certified as participating candidates in the Fair Elections Program	<input type="text" value=""/>	Annually	5	38	40
 	Total number of pre-election and post election audits completed by the Fair Elections Division	<input type="text" value=""/>	Annually	12	7	27

Update Notes

[Add Note](#)

Section

Note for Publication

Publish in

No Note records found

Administrative Information

Record ID#

1174

Performance Plan ID

1174

ATTACHMENT L

Chart of FY24 Employee Evaluation Rating with Requested Information (Response to Question No. 26, Standard Questions)

Chart of FY24 Employee Evaluation Rating with Requested Information

Employee Name	Position	Grade	Salary	DOE	Rating
Lidia Abraham	Auditor	DS 11/3	\$69,481.00	6/1/2020	Excellent
Tammi Abrams	Auditor	DS 11/5	\$73,677.00	3/22/2016	Excellent
Olamide Afoke	Auditor	DS 12/5	\$90,805.00	2/10/2014	Excellent
Natasha Alexander	Auditor	DS 11/2	\$67,383.00	3/5/2018	Role Model
Paul Awunor	IT Specialist	DS 13/7	\$110,967.00	4/29/2019	Excellent
Ramnik Bal	Hearing Examiner	DS 11/4	\$71,579.00	9/25/2023	Excellent
Beruk Bunaro	Auditor	DS 13/3	\$99,035.00	11/28/2015	Role Model
Cecily Montgomery	Director	17	\$198,511.21		Role Model
Jermol Dix	Auditor	DS 12/4	\$88,300.00	3/18/2019	Excellent
Nimmi Dua	IT Specialist	DS 12/5	\$90,805.00	8/31/1998	Role Model
Eddie Duffe	Auditor	DS 13/6	\$107,984.00	5/6/2013	Excellent
Nereida Gonzalez	Atty Advisor	DS 12/2	\$94,706.00	9/11/2023	Excellent
Jamaal Greenwood	Auditor	DS 12/2	\$83,289.00	7/20/2020	Role Model
Tamika Hayes	Supvy. Auditor	MSS=13	\$117,026.61	4/1/2019	Role Model
Erick Jackson	Program Manager	MSS - 14	\$137,328.97	2/24/2014	Role Model
Kamill Key-Hinton	Public Affairs Mgr.	MSS - 13	\$99,513.00	2/16/2021	N/A
Adriana Lazo	Auditor	DS 12/3	\$85,794.00	7/8/2019	Role Model
Donica McNeil-Taylor	Admin Support Assistant	DS 7/1	\$49,533.00	7/29/2024	N/A
Laura McQueen	Legal Instrument Examiner	DS 6/10	\$53,186.00	1/12/2004	Excellent
Leonard Muhammad	Atty Advisor	DS 13/7	\$130,784.00	1/31/2011	Role Model
Michael Oliver	Auditor	DS 13/6	\$107,984.00	6/23/2008	Excellent
Kalvanetta Peete	Hearing Examiner	DS 11/9	\$82,069.00	1/14/2011	Role Model
Belinda Perry	Atty Advisor	DS 12/4	\$100,819.00	7/22/2019	Role Model
Robert Preston	Auditor	DS 11/2	\$67,383.00	10/10/2023	Role Model
Deloris Ramsey	Training Officer	MSS - 12	\$97,268.75	8/12/2013	Role Model
Renee Rollins	Auditor Manager	MSS - 14	\$137,327.95	9/1/1990	Role Model

Employee Name	Position	Grade	Salary	DOE	Rating
Williams SanFord	Supv General Counsel	LS - 1	\$151,047.20	12/9/1985	Role Model
DeAndria Savage	Auditor	DS 12/4	\$88,300.00	10/1/2018	Excellent
Billy Scales	Clerical Assistant	DS 7/10	\$58,880.00	4/8/1996	Excellent
Dajanae Taylor	Auditor	DS 11/2	\$67,383.00	9/13/2021	Role Model
Mark Wales	Auditor	DS 12/7	\$95,816.00	5/6/2013	Excellent
Ryan Wilburn	Auditor	DS 11/2	\$69,481.00	5/10/2021	Role Model
April Williams	Auditor	DS 11/5	\$73,677.00	5/17/2004	Role Model
S. Wesley Williams	Chief of Operations & Policy	MSS -14	\$125,883.94	4/8/1990	Role Model
Shiraman Diawara	Auditor	DS 11/3	\$69,481.00	11/4/2024	N/A FY 25 Hire
Patrick Walker II	Public Affairs Specialist	DS 11/1	\$65,285.00	10/12/2021	N/A FY 25 Hire

ATTACHMENT M

Chart of Agency Programs Conducted during FY24 (Response to Question No. 28, Standard Agency Questions)

Chart of Agency Program Conducted during FY24

	Initiation Date	# and Grade of FTEs Assigned	Program Manager	Total Budget Expenditures (FTE Salaries, Materials, etc.)	Outcomes
Reorganization of the Audit Division	February 2024 – The OCF Fair Elections Division (FEP) conducted cross-training for the Reports Analysis and Audit Division (RAAD) on the procedures and reporting requirements of the FEP. March 2024 – The Director, with the input of the OCF Managers, commenced the drafting of the Reorganization Plan for the merger of the RAAD and FEP into one cohesive Division.	5 FTEs, Grades MSS-14	Erick Jackson, Fair Elections Division Manager	No Associated Costs*	The Draft Plan for the realignment/reorganization was completed and will provide for the merger of the RAAD and the FEP into one cohesive body responsible for the operations of both Divisions, through the organization of Teams. The Draft Plan will become effective during Fiscal Year 2025, and applicable once certain prerequisites are in place.
2024 Debates	March 2024 – Requisition initiated for the Services required to provide a strategic communications plan and implement a virtual debate platform that combines well developed messages with innovative tactics to assist the OCF to advertise and host the Debates required for the 2024 local primary and general election processes.	4 FTEs, Grades MSS-14*	Erick Jackson, Fair Elections Program Manager	\$236,100.00 in Associated Contract Costs	The OCF successfully advertised, scheduled, and hosted the Debates for the city-wide contest for the Office of At-Large Member of the Council in both the 2024 Primary and General Elections before the issuance of Ballots to District Voters by the Board of Elections. The Primary Election Debate was held on May 2, 2024, and the General Election Debate was held on September 18, 2024.
Post-Election Biennial Report	January 5, 2024	2 FTEs, MSS-14 and CS-12	Wesley Williams, Operations and Policy Officer	No Associated Costs*	The OCF published the December 31, 2023, Biennial Report of Contributions and Expenditures at the OCF Website, www.ocf.dc.go . The Report presents the contributions and expenditures for the prior two (2) year period from January 2022 through December 2023 of the Candidates and Political Committees who registered

	Initiation Date	# and Grade of FTEs Assigned	Program Manager	Total Budget Expenditures (FTE Salaries, Materials, etc.)	Outcomes
					in the Traditional Campaign Finance Program to participate in the 2022 Election Cycle.
Site Visits During the June 4, 2024 Primary Election to Early Voting Centers and Election Day Vote Centers	May 25, 2024	8 FTEs, including Grades CS-11, CS-12, CS-13, and LS-14	William SanFord, General Counsel	No Associated Costs*	Site Visits were conducted to 21 Early Voting Centers from 5/25/24 through 6/2/24 , and to 46 of the Vote Centers on the June 4, 2024, Primary Election Day. There were no complaints received from the public, and in general, there were no infractions of the Campaign Finance Laws observed.
Legislative Proposals	October 2023	3 FTEs, Grades (3) MSS-14, and (1) LS-14	William Sanford, General Counsel	No Associated Costs*	The OCF completed its review of the Fair Elections Act and developed thirteen (13) legislative recommendations for the amendment of the Act based upon the experience of the Agency in administering the fair Elections Program through three (3) Election Cycles.
Online Tutorials	October 2023	1 LS-14	William Sanford, General Counsel	No Associated Costs*	The OCF will finalize the draft of the online tutorial for the “Covered Contractor” Provisions of the Campaign Finance Laws once the procedures for the identification of potential prohibited contributions are developed for the OCF E-Filing and Disclosure System and incorporated into the draft tutorial.

- The Programs are within the Scope of the Position Duties of the Assigned Dedicated FTEs.

ATTACHMENT N

Chart of Agency Priorities for FY24 and FY25 (Response to Question No. 29, Standard Questions)

Chart of Agency Priorities for FY24 and FY25

OCF FY25 Priorities

FY25 Priorities	# of Dedicated Staff	Expenditures	Community Outreach Activities	Measurable Outcomes
Expansion of Candidate and Community Outreach Services	4	No Associated Costs*	Presentation of Program information at eight (8) Virtual ANC Meetings; twelve (12) Beat the Street Events organized by the MPD; and at six (6) Seminars offered at Branches of the DC Public Library.	The OCF participated/was available in 26 Events/Seminars throughout the District in FY23.
Upgrades of the OCF E-Filing System	3	Both Projects were/will be funded through the maintenance agreements for the E-Filing Systems which include enhancements/upgrades	Will Require Public Training on the New Covered Contractor Provisions and the changes to the affected Schedules of the Financial Reports.	The upgrade of the Traditional Campaign Finance E-Filing System was completed to enable the upload of documentation supporting the transactions stated in Financial Reports (bank statements, deposit slips, contributor cards, loan documents, and invoices). During FY23, the OCF remained in continuous discussion with the OCP and the OCTO on the development and upgrades of the system to implement the “Covered Contractor” Provisions. To date in FY24, the OCTO/OCP completed the development of the OCP Business Database to facilitate the interaction with the OCF Database to receive data. The OCF is analyzing the data and will collaborate with the OCP and OCTO to create requirements for validation/reporting of data. Completion is anticipated in May 2024.
Initiation of Post-Election Audits for the 2024 Election Cycle For Certified Participating Candidates in the FEP Program.	16	No Associated Costs*	The FEP participated in online Seminars scheduled during FY23 on the Audit Process; and in Candidate Consultations to provide guidance to Candidates/Committees concerning the reporting requirements specific to the Registrant	The FEP initiated in March 2023, the Post-Election Audits of the campaign operations of the 42 Candidates certified in the Program during the 2022 Primary and General Elections. To date, Twenty (20) Preliminary Statements of Audit Findings and Nineteen (19) Final Audit Reports for the 2022

FY25 Priorities	# of Dedicated Staff	Expenditures	Community Outreach Activities	Measurable Outcomes
				Election Cycle have issued.
Produce and publish the FEP Post-Election Report for the 2024 Election Cycle.	5	No Associated Costs*	Published Notices of the availability of the Report at the OCF Website and in the Monthly Report of OCF Activities at the public meetings of the Board of Elections.	Published the 2022 FEP Post-Election Cycle Report at the OCF Website on 9/1/23. The Report Data is based on information stated in the Financial Reports filed with the OCF covering the start of the campaigns referenced therein through 12/31/23.
Initiation of Post-Election Audits for the 2024 Election Cycle For Newly Elected Officials who participated in the Traditional Campaign Finance Program and were certified as Winners.	6	No Associated Costs*	The RAAD participated in online Seminars scheduled during FY23 on the Audit Process; and in Candidate Consultations to provide guidance to Candidates/Committees concerning the reporting requirements specific to the Registrant.	The RAAD initiated and completed four (4) Full Field Audits of the campaign operations of the newly elected Public Officials who were registered in the Traditional Campaign Finance Program as Candidates and certified as Winners by the Board of Elections on 11/30/23 and in the 11/8/23 General Election, and of one (1) Committee active during the 2022 Election Cycle. All Audits were compliance Audits. The Full Field Audit of the Kenyan McDuffie 2022 Principal Campaign Committee is ongoing.

*The Tasks were within the Scope of the Position Duties of the Dedicated Staff Assigned to the Priorities.

OCF FY24 Priorities

FY24 Priorities	# of Dedicated Staff	Expenditures	Community Outreach Activities	Measurable Outcomes
Reorganization of the Audit Divisions	3	No Associated Costs*	No	Completed by 9/30/24
Online Business Contributor Tutorial	1	No Associated Costs*	Yes, through OCF social media platforms, to advise of the availability of the Tutorial online once completed	Partially Completed by 9/30/24
FEP Legislative Recommendations	4	No Associated Costs*	No	Completed by 9/30/24
Site Visits for the June 2024 General Election	8	No Associated Costs*	Yes, the OCF was available in the Community during the Site Visits	Completed by 6/30/24
2024 Election Cycle Debates	4	Approximately \$236,100.00	Yes, to inform the public of any scheduled Debates	Completed by 9/30/24
December 31, 2023, Biennial Report of Contributions and Expenditures	2	No Associated Costs*	Yes, through OCF social media platforms, to advise of the availability of the Biennial Report online	Completed 1/2024

- The Priority Initiative is within Scope of the Position Duties of the Dedicated Staff assigned to the Task

ATTACHMENT O

FY24 Performance Accountability Report of Strategic Objectives (Response to Question No. 30, Standard Questions)

Office of Campaign Finance FY2024

Agency: Office of Campaign Finance





Agency Acronym: OCF



Agency Code: CJO

Fiscal Year: 2024









Agency Performance POCs: Cecily (OCF) Collier-Montgomery Agency Budget POCs: Cecily (OCF) Collier-Montgomery





FY2024 Agency Accomplishments

3 Accomplishment records			
	What is the accomplishment that your agency wants to highlight?	How did this accomplishment impact residents of DC?	How did this accomplishment impact your agency?
 	The Office of Campaign Finance hosted the 2024 DC Debates under the Fair Elections Act for the 2024 Election Cycle, the third Election Cycle following the implementation of the Fair Elections Program during the 2020 Election Cycle, and the debut of the inaugural 2020 Debates under the Act. The 2024 Debates were presented live and live streamed at the OCF 2024 Debates Website, www.dcdebates.com in the contested city-wide races for the Office of At-Large Member of the Council on May 2, 2024, for the June 4, 2024, Primary Election, and on September 18, 2024, for the November 5, 2024, General Election. For this contest in both Elections, the certified Participating Candidates in the Fair Elections Program who qualified for ballot access were required to participate, and the Traditional Program Candidates who qualified for ballot access for this Office were invited to appear.	The Debates provided the Residents of the District of Columbia with the opportunity to hear directly from the Candidates on issues that were important to them in order to make better informed Ballot choices.	The Office of Campaign Finance successfully advertised, scheduled, and hosted the Debates for the city-wide contest for the Office of At-Large Member of the Council in both the 2024 Primary and General Elections before the issuance of Ballots to District Voters by the Board of Elections. This provided the District Voters with the opportunity to hear directly from the Candidates for Public Office before casting their Ballots.
 	The Office of Campaign Finance published the December 31, 2023, Biennial Report of Contributions and Expenditures at the OCF Website www.ocf.dc.gov . The Report covers	The Report provides the public with a summary of the receipts and expenditures of Candidates for elective office, except for ANC Candidates, and the various	The production of the Biennial Report furthers the responsibility of the Agency to ensure the disclosure and transparency of the financial transactions reported by




	the contributions and expenditures for the prior two (2) year period from January 2022 through December 2023 of Candidates and Political Committees registered in the Traditional Campaign Finance Program to participate in the 2022 Election Cycle.	Committees registered with the Agency, for the prior two (2) year period in dollar amount and percentage terms, by donor categories and the size of the donation, and expenditure type.	Candidates and Committees in their Reports of Receipts and Expenditures filed with the Office of Campaign Finance.
 	The Office of Campaign Finance successfully administered the Fair Elections Program during the June 4, 2024, Primary Election of the 2024 Election Cycle, the third Election Cycle following the implementation and the inaugural run of the Program during the 2020 Election Cycle. The OCF certified thirteen (13) Candidates to participate in the Primary Election, and five (5) FEP Candidates were elected the Nominees of their Party in five (5) of the five (5) races for elective Public Office.	The Fair Elections Program is a voluntary public financing program for local campaigns in the District of Columbia, and through the availability of public funds, a more competitive electoral process has evolved which has opened the process to candidates who may not have otherwise participated.	The Fair Elections Program once again met its goals, including, to provide an incentive for more candidates to compete in the electoral process, to encourage citizens to have greater participation in the electoral process, and to amplify the voices of District Residents by matching qualified small dollar contributions.













2024 Objectives










6 Objective records				
	Objective Number	Strategic Objective	# of Measures	# of Operations
 	1	Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	3	1
 	2	Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.	1	1
 	3	Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	2	1
 	4	Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports and to ensure the availability of campaign finance data and	1	1







		information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.		
 	5	Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements	3	1
 	6	Create and maintain a highly efficient, transparent, and responsive District government.	6	0
TOT			16	5










2024 Key Performance Indicators





16 Measure records																				
	Measure	New Measure/ Benchmark Year	Directionality	Frequency of Reporting	FY 2020 Target	FY 2020 Report	FY 2021 Target	FY 2021 Report	FY 2022 Target	FY 2022 Report	FY 2023 Target	FY 2023 Report	FY 2024 Target	FY 2024 Quarter 1	FY 2024 Quarter 2	FY 2024 Quarter 3	FY 2024 Quarter 4	FY 2024 Report	Was 2024 KPI Met?	Are Explanations of Barriers to Meeting KPIs Complete FY24
1 - Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(3 Measure records)																				
 	Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	


	request																			
 	Percent of Interpretative Opinions issued within thirty (30) days		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	No Applicable Incidents	100 %	100%	100 %	No applicable incidents	No applicable incidents	100 %	No applicable incidents	100%	Met	
 	Percent of informal hearings conducted and closed before the next filing deadline		Up is Better	Annually	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	Met	
2 - Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.(1 Measure)																				
 	Percent of new candidates and treasurers who receive mandatory training		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	
3 - Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(2 Measure records)																				
 	Percent of financial		Up is Better	Quarterly	100 %	100 %	100 %	100 %	100 %	100%	100 %	100%	100 %	100%	100%	100 %	100%	100%	Met	

	reports reviewed, evaluated, and analyzed before the next filing deadline																			
 	Percent of periodic random audits conducted within sixty (60) days of initiation		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	
4 - Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.(1 Measure)																				
 	Percent of financial reports filed electronically		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	
5 - Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements(3 Measure records)																				
 	Percent of matching payments directed for disburse		Up is Better	Quarterly	New in 2021	New in 2021	New in 2021	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	





	ment to participating candidates within five (5) business days after the receipt of financial reports																			
 	Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program.		Up is Better	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Met	
 	Percent of Base Amount and		Up is Better	Annually	New in 202	New in 202	New in 202	100%	100%	100%	100%	100%	100%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	Met	



	Matching Payments authorized for disbursement within five (5) business days of the certification of a candidate into the Fair Elections Program				1	1	1													
6 - Create and maintain a highly efficient, transparent, and responsive District government.(6 Measure records)																				
 	Percent of investigative matters closed within ninety (90) days of opening		Up is Better	Annually	100 %	100 %	100 %	100 %	100 %	No Applicable Incidents	100 %	100%	100 %	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	Met	
 	Percent of new hires that are District residents		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0%	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	33.3%	No Target Set	
 	Percent of new		Up is Better	Annually	New	New	New	New	New	New in	New	16.7 %	Needs	Annual	Annual	Annual	Annual	0%	No Target	



	hires that are current District residents and received a high school diploma from a DCPS or a District Public Charter School, or received an equivalent credential from the District of Columbia				in 2023	in 2023	in 2023	in 2023	in 2023	2023	in 2023		Update	Measure	Measure	Measure	Measure		get Set	
	Percent of employees that are District residents		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	41.2%	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	37.1%	No Target Set	
	Percent of required contractor evaluation		Up is Better	Annually	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	New in 2023	0%	Needs Update	Annual Measure	Annual Measure	Annual Measure	Annual Measure	No applicable incidents	No Target Set	

	ns submitte d to the Office of Contracti ng and Procurem ent on time.																			
	Percent of agency staff who were employe d as Manage ment Supervis ory Service (MSS) employee s prior to 4/1 of the fiscal year that had complete d an Advancin g Racial Equity (AE204) training facilitate d by ORE within the past two years.	<input type="checkbox"/>	Up is Better	Annu ally	Ne w in 202 3	Ne w in 202 3	Ne w in 202 3	Ne w in 202 3	Ne w in 202 3	New in 2023	Ne w in 202 3	Not Avail able	Needs Update	Annua l Meas ure	Annua l Meas ure	Annu al Meas ure	Annua l Meas ure	0%	No Tar get Set	



2024 Operations

5 Activity records						
	Operations Header	Operations Title	Operations Description	Type of Operations	Add Workload Measure	Add Strategic Initiative
1 - Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(1 Activity)						
 	OFFICE OF THE GENERAL COUNSEL	Enforcement Program	The Office of the General Counsel provides legal advice and enforcement through the conduct of investigations and informal hearings, and the recommendation of decisions on charges of violations of the Campaign Finance Act; the issuance of interpretative opinions and expedited legal advice; the drafting of regulations and the review of OCF Forms for changes; the conduct of training seminars to promote voluntary compliance; and the coordination of site visits to the election precincts and early vote centers operated by the Board of Elections, and to campaign offices.	Daily Service	Add Workload Measure	Add Strategic Initiative
2 - Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.(1 Activity)						
 	TRAINING AND DEVELOPMENT	Educational Outreach Services	The OCF Educational Outreach Program assists with the coordination of the mandatory training conferences for new registrants, the onsite training seminars, the development of online brochures, interactive	Daily Service	Add Workload Measure	Add Strategic Initiative









			tutorials, and online tutorials, and the employee training program. The OCF Training Program also manages and utilizes the OCF Facebook Page as a training tool to disseminate information to the public. The Training Program distributes and evaluates surveys to training participants to assess the content and performance of the trainer.			
3 - Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.(1 Activity)						
 	REPORT ANALYSIS & AUDIT DIV.	Audit Programs	The Reports Analysis and Audit Division conducts audit analysis and reviews of all financial reports and statements received in the Agency; issues requests for additional information to filers where deficiencies are noted during the desk review process; conducts full field audits of the campaign operations of newly elected public officials, investigative audits of financial operations based on the receipt of complaints or based upon desk reviews; conducts periodic random audits of the reports filed by the constituent service programs, committees active during an election cycle, and continuing committees; and recommends the issuance of final audit reports based on the findings of full field and random periodic audits. Participates in site visits to election precincts, early voting centers, and to the offices of principal campaign committees.	Daily Service	Add Workload Measure	Add Strategic Initiative
4 - Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.(1 Activity)						



















 	PUBLIC INFO. & RECORD MANAGEMENT	Public Information collection and dissemination online and onsite	The Public Information and Records Management Division publishes campaign finance data and information online at the OCF Website, and makes information available in the OCF Offices; compiles listings and reports of contribution and expenditure information published at the website and in the Biennial Report; manages the electronic filing and data entry of financial reports; oversees the registration of new candidates and committees, and coordinates the mandatory training of the new registrants; oversees the OCF e-mail subscription service; makes all public reports and statements available for the public online within 24 hours of receipt; and conducts the Filer Pre-Notification and Failure to File Programs.	Daily Service	Add Workload Measure	Add Strategic Initiative
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5 - Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements(1 Activity)

 	FAIR ELECTIONS DIVISION	Fair Elections Program	The Fair Elections Program Division provides public financing to candidates who elect to participate in the program; determines whether candidates qualify for certification and public funds based on the verification of threshold requirement; authorizes the distribution of base amount payments and matching payments; and conducts post-election audits of all campaign operations for compliance with the Fair Elections Amendment Act.	Daily Service	Add Workload Measure	Add Strategic Initiative
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2024 Workload Measures








10 Measure records											
	Measure	New Measure/ Benchmark Year	Frequency of Reporting	FY 2021 Report	FY 2022 Report	FY 2023 Report	FY 2024 Quarter 1	FY 2024 Quarter 2	FY 2024 Quarter 3	FY 2024 Quarter 4	FY 2024 Report
1 - Enforcement Program(3 Measure records)											
 	Total number of informal hearings conducted		Quarterly	197	110	126	34	38	39	28	139
 	Total number of investigations completed within 90 days		Quarterly	1	No Applicable Incidents	4	No applicable incidents	4	No applicable incidents	2	6
 	Total number of Interpretative Opinions and Expedited Advice issued		Quarterly	35	33	16	9	7	8	5	29
2 - Educational Outreach Services(1 Measure)											
 	Total number of mandatory training conferences conducted		Quarterly	36	158	23	19	21	9	17	66
3 - Audit Programs(2 Measure records)											

 	Total number of financial reports reviewed, evaluated, and analyzed for the reporting period		Quarterly	878	584	930	130	263	90	253	736
 	Total number of periodic random and full field audits completed by the Audit Division		Quarterly	18	17	11	2	2	5	1	10
4 - Public Information collection and dissemination online and onsite(2 Measure records)											
 	Total number of financial reports filed		Quarterly	1,012	739	952	61	207	122	130	520
 	Total number of financial reports filed electronically		Quarterly	1,012	739	945	61	207	122	130	520
5 - Fair Elections Program(2 Measure records)											
 	Total number of candidates certified as participating candidates in the Fair Elections Program		Annually	5	38	40	Annual Measure	Annual Measure	Annual Measure	Annual Measure	20
 	Total number of		Annually	12	7	27	Annual	Annual	Annual	Annual	22





	pre-election and post election audits completed by the Fair Elections Division						Measure	Measure	Measure	Measure	
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2024 Strategic Initiatives







6 Strategic Initiative records				
	Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date	Add Initiative Update
Audit Programs(1 Strategic Initiative)				
 	Reorganization of Audit Division	The Office of Campaign Finance will develop a plan for the reorganization of the Reports Analysis and Audit Division, the Traditional Campaign Finance Audit Program, with the Fair Elections Program Division, to establish the Audit Programs of the Agency into one cohesive body responsible for the entire audit operations of the Agency, including the desk review and verification of financial reports, and the conduct of random periodic, investigative, and post-election full field audits.	09-30-2024	
Educational Outreach Services(1 Strategic Initiative)				
 	Online Tutorials	The Office of Campaign Finance will develop an online Training Tutorial for both the Traditional Campaign Finance Program and the Fair Elections Program to assist members of the Public with understanding the new "Covered Contractor" Provisions of the Campaign Finance Act which will prohibit the making and acceptance of contributions by the principals of	09-30-2024	







		covered contractors of contracts with the District Government above a certain amount.		
Enforcement Program(2 Strategic Initiative records)				
 	Legislative Proposals	The Office of the General Counsel will develop legislative recommendations for the amendment of the Fair Elections Act, where appropriate, based upon the experience of the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.	09-30-2024	
 	Site Visits to Early Voting Centers and Election Precincts	The Office of the General Counsel will organize Site Visits to the Early Voting Centers and to the Election Precincts operated by the Board of Elections in each of the eight (8) Wards during the June 2024 Primary Election to provide guidance where necessary concerning the application of the Campaign Finance Laws.	06-30-2024	
Fair Elections Program(1 Strategic Initiative)				
 	2024 Debates	The Office of Campaign Finance will organize, publicize, and conduct Debates in any city-wide contests scheduled for election in the June 4, 2024, Primary Election, and the November 5, 2024, General Election where the elections involve more than one (1) participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access in the Traditional Campaign Finance Program, and has consented to participate in a debate. The Debates will provide voters with the opportunity to hear directly from the candidates on issues that are important to District Residents.	09-30-2024	
Public Information collection and dissemination online and onsite(1 Strategic Initiative)				
 	Biennial Report	The Office of Campaign Finance will produce and disseminate on December 31, 2023, the OCF Biennial Report of Contributions and Expenditures in an electronic format. The Report will describe the receipts and expenditures of candidates for elective office in the Traditional Campaign Finance Program, with the exception of ANC Candidates, for the prior two (2) year period, in dollar amount and percentage terms, by donor categories and the size of the donation, and expenditure type. The Report will also summarize the receipts and expenditures of independent expenditure committees.	01-05-2024	









2024 Initiative Updates







20 Initiative Update records							
	Strategic Initiative Title	Initiative Status Update	% Complete to date	Confidence in completion by end of fiscal year (9/30)?	Status of Impact	Supporting Data	Reporting Quarter
2024 Debates(4 Initiative Update records)							
 	2024 Debates	To prepare for the Debates the Office of Campaign Finance may be required to conduct in any city-wide contests for elective office in the June 4, 2024, Primary Election, and the November 5, 2024, General Election, The Agency developed a Statement of Work for submission into the District's PASS System to requisition the services of a Public Relations Firm to assist with the production of the debates.	0-24%	High	Transformative		Q1
 	2024 Debates	The Public Relations Firm selected to assist the Office of Campaign Finance with the 2024 Debates, commenced the development of the Communication Plan, which includes the Public Education Plan, Website Development, Media Relations, Promotional Materials, Community Outreach, and Radio and Social Media Ads, for the June 4, 2024, Primary Election Debate which is scheduled to	25-49%	High	Transformative		Q2







		be held May 2, 2024 in the city-wide contest for At-Large Member of the Council.					
 	2024 Debates	The Office of Campaign Finance hosted the Debate on May 2, 2024, in the contested race for the Office of At-Large Councilmember, which was scheduled for election in the June 4, 2024, Primary Election. There were a total of two (2) certified Participating Candidates in the Fair Elections Program required to participate in the Debate who qualified for ballot access for this elective Office, and none who qualified in the Traditional Campaign Finance Program who qualified for ballot access and were invited to participate. The Debate was held virtually and streamed live online at the dcdebates.com Website.	50-74%	High	Transformative		Q3
 	2024 Debates	The Office of Campaign Finance hosted the Debate on September 18, 2024, in the contested race for the Office of Member of the Council At-Large, which is scheduled for Election in the November 5, 2024, General Election. There were two (2) Certified Participating Candidates in the Fair Elections Program who qualified for ballot access and were required to participate in the Debate, and one (1) Candidate for this Office registered to participate in the Traditional Campaign Finance Program who qualified for ballot access and was invited to participate. The Debate was held	Complete		Demonstrable		Q4

		onsite in the Offices of the Board of Elections and streamed online at the dcdebates.com Website.					
Biennial Report(1 Initiative Update)							
 	Biennial Report	On January 5, 2024, the Office of Campaign Finance published the OCF December 31, 2023, Biennial Report of Contributions and Expenditures at the OCF Website, www.ocf.dc.gov . The Report covers the contributions and expenditures of Candidates and Political Committees in the Traditional Campaign Finance Program for the prior two (2) year period from January 2022 through December 2023.	Complete	High	Demonstrable		Q1
Legislative Proposals(4 Initiative Update records)							
 	Legislative Proposals	The Office of the General Counsel is in the process of coordinating the review of the Fair Elections Act with the OCF Fair Elections Program Division and the OCF Operations and Policy Officer Managers to develop legislative recommendations based on the experience of the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.	0-24%	High	Demonstrable		Q1
 	Legislative Proposals	The Office of the General Counsel has coordinated the review of the Fair Elections Act with the Fair Elections Program Division Manager and the OCF Operations and Policy Officer to request their input in the development	25-49%	High	Demonstrable		Q2



		of the legislative recommendations based on the experience of the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.					
 	Legislative Proposals	The Office of Campaign Finance has identified thirteen (13) areas in which it will seek clarification and or propose the amendment of the Campaign Finance Act, as amended by the Fair Elections Act, to improve the administration of the Campaign Finance Laws.	50-74%	High	Demonstrable		Q3
 	Legislative Proposals	The Office of Campaign Finance has completed its review of the Fair Elections Act and developed thirteen (13) legislative recommendations for the amendment of the Act based upon the experience of the Agency in administering the Fair Elections Program through the 2020 and 2022 Election Cycles. The General Counsel will submit the legislative package to the Council for consideration during Fiscal Year 2025.	Complete		Demonstrable		Q4
Online Tutorials(4 Initiative Update records)							
 	Online Tutorials	The Office of Campaign Finance is in the process of reviewing the "Covered Contractor" Provisions of the Campaign Finance Act and the Agency Regulations to incorporate pertinent requirements and develop the online Training Tutorial in a format and language that is easily understood by	0-24%	High	Demonstrable		Q1

		the public.					
 	Online Tutorials	The Office of Campaign Finance continues to review the "Covered Contractor" Provisions of the Campaign Finance Act and the Agency Regulations to incorporate pertinent requirements and develop the online Training Tutorial in a format and language that is easily understood by the public.	25-49%	High	Demonstrable		Q2
 	Online Tutorials	The Office of Campaign Finance continues to review the "Covered Contractor" Provisions of the Campaign Finance Act, the Agency Regulations, and business processes to incorporate pertinent requirements and develop the online Training Tutorial in a format and language that is easily understood by the public.	50-74%	High	Demonstrable		Q3
 	Online Tutorials	The Office of Campaign Finance will finalize the draft of the online tutorial for the "Covered Contractor" Provisions of the Campaign Finance Laws once the procedures for the identification of potential prohibited contributions are developed for the OCF E-Filing and Disclosure System and incorporated into draft tutorial.	75-99%		Demonstrable		Q4
Reorganization of Audit Division(4 Initiative Update records)							
 	Reorganization of Audit Division	To prepare for the reorganization of the Reports Analysis and Audit Division (RAAD), and the Fair Elections Program Division, the Office of Campaign Finance will schedule	0-24%	High	Demonstrable		Q1



		cross training during February 2024, and once completed, will assign newly registered FEP Candidates and Committees to RAAD for verification of their related Financial Reports.					
 	Reorganization of Audit Division	During the Q2, the Office of Campaign Finance conducted cross training on February 7, 14, and 21, 2024, for the Staff of the OCF Reports, Analysis, and Audit Division, the Traditional Campaign Finance Audit Program, on the Fair Elections Program, including an Overview of the Program, and the process for the review and verification of the contributions and expenditures stated in Financial Reports.	25-49%	High	Demonstrable		Q2
 	Reorganization of Audit Division	During Q3, the Office of Campaign Finance (OCF) drafted the plan for the realignment of the Reports Analysis and Audit Division (RAAD) and the Fair Elections Program Division (FEP) which will provide for the merger of the two (2) Divisions into one cohesive body responsible for the operations of both Divisions through the organization of Teams. The draft plan will be distributed to the OCF RAAD and FEP Managers, and the General Counsel for review and comments.	50-74%	High	Demonstrable		Q3
 	Reorganization of Audit Division	The draft plan for the realignment of the Reports Analysis and Audit Division, the Traditional Campaign Finance Program, and the Fair Elections Program Division, the Public Financing Program, into one cohesive body responsible for the entirety of the	Complete		Demonstrable		Q4

		Audit Programs of the Agency has been reviewed by the OCF Managers, and comments received. The draft plan will be revised and finalized during Fiscal Year 2025.					
Site Visits to Early Voting Centers and Election Precincts(3 Initiative Update records)							
 	Site Visits to Early Voting Centers and Election Precincts	This initiative will not occur until the June 4, 2024, Primary Election. The Site Visits will be scheduled during the day of the Primary Election, and during the Early Voting Period, which is scheduled from May 26, 2024, through June 2, 2024.	0-24%	High	Incremental		Q1
 	Site Visits to Early Voting Centers and Election Precincts	The Office of Campaign Finance will schedule Site Visits during the June 4, 2024, Primary Election, and during the Early Voting Period, which is scheduled from May 26, 2024, through June 2, 2024.	25-49%	High	Incremental		Q2
 	Site Visits to Early Voting Centers and Election Precincts	The Office of the General Counsel coordinated the conduct of onsite visits to 21 of the Early Vote Centers from May 25, 2024, through June 2, 2024, and to 46 of the Vote Centers on June 4, 2024, Primary Election Day, to provide guidance where necessary concerning the application of the Campaign Finance Laws. The OCF Teams did not observe and were not alerted to any conflict-of-interest activities or to any complaints involving campaign related activities at any of the Vote Centers operated by the Board of Elections.	Complete	High	Demonstrable		Q3

2023 Unfinished Initiatives




1 Strategic Initiative							
	Title	Description	% Complete from Prior FY	Status Update	Explanation	Anticipated Completion Date	Add Initiative Update
Public Information collection and dissemination online and onsite(1 Strategic Initiative)							
 	Development of E-Filing System	The Office of Campaign Finance will develop the OCF E-Filing and Disclosure System to provide an application to fully implement the provisions of the Campaign Finance Reform Act, as amended, to enable the OCF to identify prohibited contributions through a cross reference of the lists of covered contractors and their principals when made publicly available by District contracting authorities, of contracts above a certain amount, and to notify the contractors and prohibited recipients' about potential violations.	50-74%	Updates to the OCF E-Filing System to fully implement the Covered Contractor Provisions remain in a hold pattern for the final touches to the application the Office of the Chief Technology Officer (OCTO) is creating for the Office of Contracting and Procurement (OCP). The OCP has made initial updates to the OCP System to allow for the registration of the entities identified in the new law, however, the System is not complete. Once complete, the OCF is prepared to proceed with the upgrades of the Agency System.	The upgrade of the OCF E-Filing System is dependent upon the enhancement of the Procurement Database which will capture the information that the OCF System must interact with. The OCP System is near completion, and once completed the OCF will proceed with the procurement of the upgrades in Fiscal Year 2024.	09-30-2024	

2023 Unfinished Initiative Updates

1 Initiative Update											
	Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY24	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
Development of E-Filing System(1 Initiative Update)											
 	Development of E-Filing System	09-30-2024	✓	<input type="checkbox"/>	The OCTO/OCF has completed the initial development of the procurement database to forward data to the OCF database. The OCF is in the process of analyzing the data and will create the requirements necessary for the	50-74%	High	Demonstrable	The upgrade of the OCF E-Filing System once the procurement database is enhanced, will enable the import of data to facilitate the identification by the OCF of prohibited contributions by covered contractors		Q1

					validations and reporting.				through the matching of shared information.		
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2024 ARP Key Performance Indicators

1 Initiative Update											
	Strategic Initiative Title	Anticipated completion date	New Initiative Created for FY24	No Longer an Initiative	Initiative Status Update	% Complete to date	Confidence in completion by anticipated completion date?	Status of Impact	Explanation of Impact (Limited to 550 Characters)	Supporting Data	Reporting Quarter
Development of E-Filing System(1 Initiative Update)											
 	Development of E-Filing System	09-30-2024	✓		The OCTO/OCF has completed the initial development of the procurement database to forward data to the OCF database. The OCF is in the process of analyzing the data and will create the requirements necessary for the validations	50-74%	High	Demonstrable	The upgrade of the OCF E-Filing System once the procurement database is enhanced, will enable the import of data to facilitate the identification by the OCF of prohibited contributions by covered contractors through the matching of shared		Q1

					and reporting.					information.		
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2024 ARP Workload Measures

Measure	ARPA Project Name	New Measure/ Benchmark Year	ARPA: Required by Treasury	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	FY 2021 Report	FY 2022 Report	FY 2023 Report	FY 2024 Quarter 1	FY 2024 Quarter 2	FY 2024 Quarter 3	FY 2024 Quarter 4	FY 2024 Report
No Measure records found														

Update Notes

Add Note			
	Section	Note for Publication	Publish in
	No Note records found		

Administrative Information

Record ID# 1092
Performance Plan ID 1092

ATTACHMENT P

Cost Projections for the 2026 Election Cycle
(Response to Question No. 57, Agency Questions)

OCF Matching Fund and Base Amount Cost Projections for the 2026 Election Cycle Based on 110% and 75% of the Average Expenditures of Winning Candidates in Prior Elections

The Fair Elections Act (the Act) establishes limits on the maximum amount of matching payments Participating Candidates in the Fair Elections Program may receive. See D.C. Official Code Section 1-1163.32e (d). The Act requires the calculation of the cap for the Offices of the Mayor, the Chairman of the Council, and the Attorney General based on 110% of the average expenditures per election cycle of all candidates who were elected to these Offices in the prior four (4) general elections; and for the At-Large and Ward Members of the Council and the State Board of Education, the calculation of the cap is based on 110% of the average expenditures per election cycle of all candidates who were elected to those offices in the prior two (2) general elections. The following calculation of the cap also includes 75% of the average expenditures per election cycle of the winning candidates in the prescribed number of election cycles for the respective covered offices, in the event of a budget shortfall.

The covered offices scheduled for election during the 2026 Election Cycle are the Offices of the Mayor, the Attorney General, the Chairman of the Council, At-Large (2 Seats) and Ward Members of the Council (Wards 1, 3, 5, and 6), and Ward Members of the State Board of Education (Wards 1,3, 5, and 6).

The prior general elections for the Offices of the Mayor, the Chairman of the Council, and the Attorney General were held in Calendar Years 2010, 2014, 2018, and 2022, and the data for the expenditures of the winning candidates was available for the calculation of the projections. The Projections for the anticipated number of Candidates who will participate in the 2026 Election Cycle for the Offices of the Mayor, the Chairman of the Council, and the Attorney General are based on 75% as well as 50% of the number of Candidates who qualified for Ballot Access in the 2022 Election Cycle for the Offices to be elected in 2026

The Projections for the Covered Offices of the At-Large and Ward Members of the Council and the State Board of Education require data from the 2022 and the 2024 Election Cycles. In addition, the Projections for the anticipated number of Candidates who will participate in the 2026 Election Cycle for the Offices of At-Large and Ward Members of the Council and the State Board of Education is based on 75% as well as 50% of the number of Candidates who qualified for Ballot Access in the 2024 Election Cycle for the Offices to be elected in 2026.

By way of background, because of the dramatic increase during Election Cycle 2022 of the number of Candidates who qualified for ballot access for the offices to be elected in the Fair Elections Program (32, which includes 1 At-Large 2020 SBOE Candidate), as compared to the number of Candidates who qualified for ballot access in the Traditional Campaign Finance Program (17, which includes 5 At-Large 2020 SBOE Candidates), the Office of Campaign Finance deemed it prudent to anticipate a similar upsurge in the number of FEP Candidates who will qualify for ballot access during the 2024 Election Cycle. Therefore, the OCF raised the marker used in the 2020 and 2022 Election Cycles to forecast the number of FEP participants from 50% to 75% of the total candidates who may qualify for ballot access in the 2024 Election Cycle. As of this date, 32 Candidates registered to participate in the Fair Elections Program

during the 2024 Election Cycle, and 20 of these Candidates were certified as “Participating Candidates in the Fair Elections Program eligible to receive public Funding. 22 Candidates registered to participate in the Traditional Campaign Finance Program for local elective office, and 7 of these Candidates qualified for ballot access. The certified Candidates in the Fair Elections Program who qualified for ballot access represent 59 % of the total Candidates who qualified for ballot access in the November 2024 General Election. The Fair Elections Candidates were the winners of 8 of the 11 seats for Public Office elected during the November 5, 2024 General Election.

First, the expenditures for the Winning Candidates from the 2022 and 2024 Election Cycles for the Covered Offices of At-Large and Ward Members of the Council and the State Board of Education, and the projected costs of matching and base amount payments for the 2026 Election Cycle based on 75% and 50% of the number of participants for these offices during the 2024 Election Cycle are as follows:

- (1) The expenditures for the Winning Candidates for the Office of At-Large Member of the Council for the 2022 and the 2024 Election Cycles totaled \$1,702,529.00; the average of the expenditures totaled \$425,740.00; and 110% of the average expenditures is \$468,314.00 and 75% is \$319,305.

The total amount of funds required using 110% of the average expenditures based on 75% (4) of the participants for this office (5) during the 2024 Election Cycle is \$1,873,256.00 for matching payments and \$160,000.00 for base amount payments; and at 50% (3) of the participants for this office (5) during the 2024 Election Cycle is \$1,404,942.00 for matching payments and \$120,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (4) of the participants for this office (5) during the 2024 Election Cycle is \$1,277,220.00 for matching payments and \$160,000.00 for base amount payments; and at 50% (3) of the participants for this office (5) during the 2024 Election Cycle is \$957,915.00 for matching payments and \$120,000.00 for base amount payments.

- (2) The expenditures for the Winning Candidates for the Office of Ward Member of the Council

for the 2022 and the 2024 Election Cycles totaled \$1,917,670.00; the average of the expenditures totaled \$239,709.00; and 110% of the average expenditures is \$263,680.00 and 75% is \$179,782.00.

The total amount of funds required using 75% of the average expenditures based on 75% (15) of the participants for this office (19) during the 2024 Election Cycle is \$3,955,200.00 for matching payments and \$600,000.00 for base amount payments; and at 50% (10) of the participants for this office (19) during the 2024 Election Cycle is \$2,636,800.00 for matching payments and \$400,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (15) of the participants for this office (19) during the 2024 Election Cycle is \$2,696,730.00 for matching payments and \$600,000.00 for base amount payments; and at 50% (10) of the participants for this office (19) during the 2024 Election Cycle is \$1,797,820.00 for matching payments and \$400,000.00 for base amount payments.

- (3) The expenditures for the Winning Candidates for the Office of Ward Member of the State Board of Education for the 2022 and 2024 Election Cycles totaled \$194,160.00; the average of the expenditures totaled \$24,270.00; and 110% of the average expenditures is \$26,679.00 and 75% is 18,203.00.

The total amount of funds required using 110% of the average expenditures based on 75% (5) of the participants for this office (6) during the 2024 Election Cycle is \$133,485.00 for matching payments and \$50,000.00 for base amount payments; and at 50% (3) of the participants for this office (6) during the 2024 Election Cycle is \$80,091.00 for matching payments and \$30,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (5) of the participants for this office (6) during the 2024 Election Cycle is \$91,015.00 for matching payments and \$50,000.00 for base amount payments; and at 50% (3) of the participants for this office (6) during the 2024 Election Cycle is \$54,609.00 for matching payments and \$30,000.00 for base amount payments.

- (4) The expenditures for the Winning Candidates for the Office of Mayor for the 2010, 2014, 2018, and 2022 Election Cycles totaled \$12,523,110.00; the average of the expenditures totaled \$3,130,778.00; and 110% of the average expenditures is \$3,443,855.00 and 75% is \$2,348,084.00.

The total amount of funds required using 110% of the average expenditures based on 75% (6) of the participants for this office (7) during the 2022 Election Cycle is \$20,663,130.00 for matching payments and \$960,000.00 for base amount payments; and at 50% (4) of the participants for this office (7) during the 2022 Election Cycle is \$13,775,421.00 for matching payments and \$640,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (6) of the participants for this office (7) during the 2024 Election Cycle is \$14,088,054.00 for matching payments and \$960,000.00 for base amount payments; and at 50% (4) of the participants for this office (7) during the 2024 Election Cycle is \$9,392,336.00 for matching payments and \$160,000.00 for base amount payments.

- (5) The expenditures for the Winning Candidates for the Office of Chairman of the Council for the 2010, 2014, 2018, and 2022 Election Cycles totaled \$2,156,966.00; the average of the expenditures totaled \$539,242.00; and 110% of the average expenditures is \$593,166.00 and 75% is 404,432.00.

The total amount of funds required using 110% of the average expenditures based on 75% (3) of the participants for this office (4) during the 2022 Election Cycle is \$1,779,498.00 for matching payments and \$120,000.00 for base amount payments; and at

50% (3) of the participants for this office (4) during the 2022 Election Cycle is \$1,779,498.00 for matching payments and \$120,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (3) of the participants for this office (4) during the 2024 Election Cycle is \$1,213,296.00 for matching payments and \$120,000.00 for base amount payments; and at 50% (3) of the participants for this office (5) during the 2024 Election Cycle is \$1,213,296.00 for matching payments and \$120,000.00 for base amount payments.

- (6) The expenditures for the Winning Candidates for the Office of Attorney General for the 2014, 2018, and 2022 Election Cycles totaled \$2,714,297.00; the average of the expenditures totaled \$904,766.00; and 110% of the average expenditures is \$995,242.00 and 75% is \$678,575.00.

The total amount of funds required using 110% of the average expenditures based on 75% (2) of the participants for this office (3) during the 2022 Election Cycle is \$1,990,494.00 for matching payments and \$80,000.00 for base amount payments; and at 50% (2) of the participants for this office (3) during the 2022 Election Cycle is \$1,990,484.00 for matching payments and \$80,000.00 for base amount payments.

The total amount of funds required using 75% of the average expenditures based on 75% (2) of the participants for this office (3) during the 2024 Election Cycle is \$1,357,150.00 for matching payments and \$80,000.00 for base amount payments; and at 50% (2) of the participants for this office (3) during the 2024 Election Cycle is \$1,357,150.00 for matching payments and \$80,000.00 for base amount payments.

In sum, the total required for the Elections Fund to fully support the Election Cycle 2026 at a minimum, based on 110% of the average expenditures at 75% participation in the most recent related election cycles is \$32,365,053.00, and at 50% participation, is \$23,057,236.00, which includes both Base Amount Payments, and Matching Payments. Although the OCF provided projections based on calculations of the matching cap using 75% of the average expenditures in the most recent election cycles for the respective covered offices, the Fair Elections Act currently requires the calculation of the matching cap using 110% of the expenditures of the winning candidates.

The projections for the necessary levels of matching fund payments required for the 2026 Election Cycle were derived by multiplying 75% as well as 50% of the number of candidates who qualified for ballot access in the 2022 and the 2024 Election Cycles, the most recent completed election cycles for these offices, times the matching fund cap for the respective covered offices. For the projected base amount payments required for the 2026 Election Cycle, the Agency multiplied the statutory amounts for the respective covered offices also by 75% as well as 50% of the number of candidates who participated in the 2022 and the 2024 Election Cycles and qualified for ballot access. Again, it is anticipated that at least 75 % (35) or 50% (25)

of the total number of candidates who participated in the 2022 and 2024 Election Cycles and qualified for ballot access (44), will qualify for certification in the Fair Elections Program.

Second, the projections assume all candidates anticipated seeking certification in the Program, based on the participation in the 2022 and 2024 Election Cycles, the most recent Election Cycles for the covered offices to be elected during 2026, will meet the maximum caps calculated for the matching payments allowed for the respective covered offices, and that all candidates will be entitled to the payment of the Base Amount specified for the respective covered offices.

The 2026 Election Cycle will cross Fiscal Years 2025, 2026, and 2027, and to ensure the availability of public funds during this timeframe, the allocation of the sum of \$32,365,053 (*this is the amount at a participation rate of 75%*) is recommended during these Fiscal Years based on the activity anticipated in each year, as follows: the sum of \$5,502,059.00 (17%) in Fiscal Year 2025; the sum of \$23,626,489.00 (73%) in Fiscal Year 2026; and the sum of \$3,236,505.00 (10%) in Fiscal Year 2027. The sum of \$3,000,000.00 based on the cost projections for the 2024 and 2025 Election Cycles, is included in the OCF Approved Fiscal Year 2025 Budget. The total sum of \$10,085,655.84 remained in the Elections Fund at the end of Fiscal Year 2024 and was carried over in Fiscal Year 2025. The Revised Budget for the Fair Elections Fund in Fiscal Year 2025 is \$10,085,655.84. The Fiscal Year 2025 Revised Budget is more than adequate to cover the costs projected for the Fair Elections Program of \$980,887.00 for EC 24 and \$5,502,059.00 for EC 26 during Fiscal Year 2025.

The Fiscal Year 2026 Proposed Budget of \$3,000,000.00 for the Elections Fund is insufficient to support the projected costs of \$23,626,489.00 for the Election Cycle 2026 required using 110% of the average expenditures of the winning candidates in the most recent election cycles for the offices to be elected based on the participation of 75% of the total number of candidates who qualified for ballot access in Election Cycles 2022 and 2024. The 2026 Election Cycle commenced on November 9, 2022, the day after the November 8, 2022, General Election, and will end on November 5, 2026, the date of the General Election. It has been the experience of the OCF that candidates will begin to register seeking to participate in the Fair Elections Program in the calendar year immediately preceding the date of the Primary Election for which Office is sought, and that the most activity for an election cycle occurs in the Fiscal Year during which the Primary Election is held.

The “Qualifying Periods” during which candidates in both the Primary and General Elections must meet the FEP threshold requirements to be certified as “participating candidates” also began on November 9, 2022, and will both end in Fiscal Year 2026, on the last day to file nominating petitions for the respective seats in the applicable election. The Primary Election will be held in June 2026, during Fiscal Year 2026; and the General Election will be held in November 2026, during Fiscal Year 2027. The Qualifying Period for candidates running in the Primary Election will end in March 2026, on the last day to file nominating petitions to qualify for ballot access in the Primary Election; and for candidates running in the General Election, the Qualifying Period will end in August 2026, on the last day to file nominating petitions and qualify for ballot access in the General Election. Following the expiration of the qualifying periods, candidates will no longer qualify for certification to participate in the Fair Elections

Program during the 2026 Election Cycle. Based on the foregoing, the greater amount of funds is required during Fiscal Year 2026 for the Elections Fund based on the activity anticipated to occur in Election Cycle 2026 during this Fiscal Year.

Last, there are twenty-three (23) filing deadlines during Election Cycle 2026 for the submission of financial reports in the Fair Elections Program which may require the disbursement of base amount and matching payments, as follows: in Fiscal Year 2025, four (4) filing deadlines on (mandatory) January 31st and July 31st, and on (optional) August 31st and September 31st; in Fiscal Year 2026, 17 filing deadlines on (mandatory) October 10th, December 10th, January 31st, March 10th, April 10th, May 10th, June 10th, and August 10th, and on (optional) October 31st, January 10th, February 10th, March 30th, April 30th, June 30th, July 10th, August 31st, and September 30th; and in Fiscal Year 2027, two (2) filing deadlines on (mandatory) October 10th and 8 Day Pre-General Election Report.

See the following Cost Projections.

November 8, 2024

OCF Matching Fund and Base Amount Cost Projections for the 2026 Election Cycle Based on the Calculation of the Matching Cap at 110% of the Average Expenditures

The Fair Elections Act (the Act) establishes limits on the maximum amount of matching payments Participating Candidates in the Fair Elections Program may receive. See D.C. Official Code Section 1-1163.32e (d). The Act requires the calculation of the cap for the Offices of the Mayor, the Chairman of the Council, and the Attorney General based on 110% of the average expenditures per election cycle of all candidates who were elected to these Offices in the prior four (4) general elections; and for the At-Large and Ward Members of the Council and the State Board of Education, the calculation of the cap is based on 110% of the average expenditures per election cycle of all candidates who were elected to those offices in the prior two (2) general elections. The calculations are also projected using 75% and 50% of the total number of candidates who qualified for ballot access in the most recent election for the respective offices.

Office of The Mayor

Expenditures for winning candidates

2022 (Muriel Bowser):	\$4,100,019
2018 (Muriel Bowser):	\$2,202,854
2014 (Muriel Bowser):	\$3,548,239
2010 (Vince Gray):	<u>\$2,671,998</u>

Total: **\$12,523,110**
Avg: \$3,130,778
110%: \$3,443,855(*Matching Fund*)

Number of Candidates who achieved Ballot Access

Mayor, Primary Election (2022)

5 candidates (4 Dems; 1 Rep)

@50% participation = **3 candidates** (rounded up from 2.5)

Matching Funds = \$3,443,855 (per candidate)

3 candidates x \$3,443,855 = \$10,331,566

@ 75% participation = 4 candidates

4 candidates x \$3,443,855 = \$13,775,421

Mayor, General Election (2022)

2 new candidates

@50% participation = **1 candidate**

Matching Funds = \$3,453,776 (per candidate)

1 candidate x \$3,443,855 = \$3,443,855

@75% participation = 2 candidates (rounded up from 1.5)

2 candidates x \$3,443,855 = \$6,887,710

Overall Matching Funds and Base Amounts for the Office of Mayor

@50% participation

Matching Funds: $\$3,443,855 \times 4 \text{ candidates} = \$13,775,421$

Base Amount: $\$160,000 \times 4 \text{ candidates} = \$640,000$

@75% participation

Matching Funds: $\$3,443,855 \times 6 \text{ candidates} = \$20,663,130$

Base Amount: $\$160,000 \times 6 \text{ candidates} = \$960,000$

Office of Council Chairman

Expenditures for winning candidates

2022 (Phil Mendelson): \$840,734

2018 (Phil Mendelson): \$465,970

2014 (Phil Mendelson): \$136,665

2010 (Kwame Brown): \$713,597

Total: **\$2,156,966**

Avg: \$539,242

110%: **\$593,166 (Matching Fund)**

Number of Candidates who achieved Ballot Access

Council Chair, Primary Election (2022)

3 candidates (2 Dems, 1 Repub)

@50% participation = 2 candidates (rounded up from 1.5)

Matching Funds = \$593,166 (per candidate)

2 candidates x \$593,166 = \$1,186,332

@75% participation = 2 candidates (rounded down from 2.25)

2 candidates x \$593,166 = \$1,186,332

Council Chair, General Election (2022)

1 new candidate

@50% participation = 1 candidate (rounded up from 0.5)

Matching Funds = \$593,166 (per candidate)

1 candidate x \$593,166 = \$593,166

@75% participation = 1 candidate

1 candidate x \$593,166 = \$593,166

Overall Matching Funds and Base Amounts for the Office of Council Chairman:

@50% participation

Matching Funds: \$593,166 x 3 candidates = \$1,779,498

Base Amount: \$40,000 x 3 candidates = \$120,000

@75% participation

Matching Funds: \$593,166 x 3 candidates = \$1,779,498

Base Amount: \$40,000 x 3 candidates = \$120,000

Office of Attorney General

Expenditures for winning candidates

2022 (Brian Schwalb): \$1,256,008

2018 (Karl Racine): \$460,781

2014 (Karl Racine): \$997,508

Total: \$2,714,297

Avg: \$904,766

110%: \$995,242(Matching Fund)

Number of Candidates who achieved Ballot Access

Attorney General, Primary Election (2022)

3 candidates (3 Dems)

@50% participation = 2 candidates (rounded up from 1.5)

Matching Funds = \$995,242 (per candidate)

2 candidates x \$995,242 = \$1,990,484

@75% participation = 2 candidates (rounded down from 2.25)

2 candidates x \$995,242 = \$1,990,484

Attorney General, General Election (2022)

0 new candidates

@50% participation = 0 candidate

Matching Funds = \$995,243 (per candidate)

0 candidate x \$995,242 = \$0

@75% participation = 0 candidate

0 candidates x \$995,242 = \$0

Overall Matching Funds and Base Amounts for the Office of Attorney General:

@50% participation

Matching Funds: \$995,242 x 2 candidates = \$1,990,484

Base Amount: \$40,000 x 2 candidates = \$80,000

@75% participation

Matching Funds = \$995,242 x 2 candidates = \$1,990,484

Base Amount: \$40,000 x 2 candidates = \$80,000

Office of Member of the Council, At-Large

Expenditures for winning candidates

2024 (Robert White) \$443,542

2024 (Christina White) \$287,534

2022 (Anita Bonds): \$344,179

2022 (Kenyan McDuffie): \$627,704

Total: **\$1,702,959**

Avg: \$425,740

110%: \$468,314 (*Matching Fund*)

Number of Candidates who achieved Ballot Access

Council, At-Large, Primary Election (2024)

3 candidates (2 Dems; 1 Statehood)

@50% participation = 2 candidates (rounded up from 1.5)

Matching Funds = \$468,314 (per candidate)

2 candidates x \$468,314 = \$936,628

@ 75% participation = 2 candidates (rounded down 2.25)

2 candidates x \$468,314 = \$936,628

Council, At-Large, General Election (2024)

2 new candidates

@50% participation = 1 candidates

Matching Funds = \$468,314 (per candidate)

1 candidates x \$468,314 = \$468,314

@75% participation = 2 candidates (rounded up from 1.5)

2 candidates x \$468,314 = \$936,628

Overall Matching Funds and Base Amounts for the Office of Council, At-Large

@50% participation

Matching Funds: \$468,314 x 3 candidates = \$1,404,942

Base Amount: ***\$40,000 x 3 candidates = \$120,000***

@75% participation

Matching Funds: \$468,314 x 4 candidates= \$1,873,256

Base Amount: ***\$40,000 x 4 candidates = \$160,000***

Office of Member of the Council, Ward

Expenditures for winning candidates

2024 (Brooke Pinto: Ward 2): \$227,079

2024 (Janeese L. George, Ward 4): \$269.193

2024 Weldon Felder: Ward 7): \$208,519

2024 (Trayon White: Ward 8): \$92.786

2022 (Brienne Nadeau: Ward 1): \$300,049

2022 (Mathew Frumin: Ward 3): \$309,410

2022 (Zack Parker: Ward 5): \$367,737

2022 (Charles Allen: Ward 6): \$142,897

Total: ***\$1,917,670***

Avg: \$239,709

110%: ***\$263,680 (Matching Funds)***

Number of Candidates who achieved Ballot Access

Council, Ward, Primary Election (2024)

18 candidates (*1 Cand/Ward Two; 3 Can/Ward Four; 10 Can/Ward Seven; 4 Can/Ward Eight*)

@50% participation = 9 candidates

Matching Funds = \$263,680 (per candidate)

9 candidates x \$263,680 = \$2,373,120

@75% participation = 14 candidates (rounded up from 13.5)

14 candidates x \$263,680 = \$3,691,520

Council, Ward, General Election (2024)

1 new candidate

@50% participation = 1 candidates (rounded up from 0.5)

Matching Funds = \$263,680 (per candidate)

1 candidates x \$263,680 = \$263,680

@75% participation = 1 candidates (rounded up from 0.75)

1 candidate x \$263,680 = \$263,680

Overall Matching Funds and Base Amounts for the Office of Member of the Council, Ward:

@50% participation

Matching Funds: \$263,680 x 10 candidates = \$2,636,800

Base Amount: \$40,000 x 10 candidates = \$400,000

@75% participation

Matching Funds = \$263,680 x 15 candidates = \$3,955,200

Base Amount: \$40,000 x 15 candidates = \$600,000

Office of Member of the State Board of Education, Ward

Expenditures of winning candidates

2024 (LaJoy J. Law, Ward 8): \$29,691

2024 (Toni Criner, Ward 7): \$4,976

2024 (Frazier O'Leary, Ward 4): \$19,288

2024 (Allister Chang, Ward 2):	\$14,252
2022 (Ben Williams: Ward 1):	\$45,152
2022 (Eric Goulet: Ward 3):	\$18,356
2022 (Robert Henderson: Ward 5):	\$36,267
2022 (Brandon Best: Ward 6):	\$26,178

Total: **\$194,160**

Avg: \$24,270

110%: **\$26,679 (*Matching Fund*)**

Number of Candidates who achieved Ballot Access

6 candidates

@50% participation 3 candidates

Matching Funds = \$26,679 (per candidate)

3 candidates x \$26,679 = \$80,091

@75% participation = 5 candidates (rounded up from 4.5)

5 candidates x \$26,679 = \$133,485

Overall Matching Funds and Base Amounts for the State Board of Education, Ward:

@50% participation

Matching Funds: \$26,679 x 3 candidates = \$80,091

Base Amount: **\$10,000 x 3 candidates = \$30,000**

@75% participation

Matching Funds: \$26,679 x 5 candidates = \$133,485

Base Amount: **\$10,000 x 5 candidates = \$50,000**

Matching Fund Totals

(@50% participation)

Mayor	\$13,775,421
Council Chair	\$1,779,498
Attorney General	\$1,990,484
Council, At-Large:	\$1,404,942
Council, Ward:	\$2,636,800
State Board of Education, Ward:	\$80,091

TOTAL: **\$21,667,236**

Base Amount Totals

Mayor	\$640,000
Council Chair	\$120,000
Attorney General	\$80,000
Council, At-Large:	\$120,000
Council, Ward:	\$400,000
State Board of Education, Ward:	<u>\$30,000</u>

TOTAL: ***\$1,390,000***

GRAND TOTAL: \$23,057,236

2026 Election Fiscal Year Breakdown

FY25 (@17%) = \$3,919,730

FY26 (@73%) = \$16,831,782

FY27 (@10%) = \$2,305,724

Matching Fund Totals

(@75% participation)

Mayor:	\$20,663,130
Council Chair:	\$1,779,498
Attorney General:	\$1,990,484
Council, At-Large:	\$1,873,256
Council, Ward:	\$3,955,200
State Board of Education, Ward:	<u>\$133,485</u>

TOTAL: ***\$30,395,053***

Base Amount Totals

Mayor:	<i>\$960,000</i>
Council Chair	<i>\$120,000</i>
Attorney General:	<i>\$80,000</i>
Council, At-Large:	<i>\$160,000</i>
Council, Ward:	<i>\$600,000</i>
State Board of Education, Ward:	<u><i>\$50,000</i></u>

TOTAL: ***\$1,970,000***

GRAND TOTAL: \$32,365,053

2026 Election Cycle - Fiscal Year Breakdown

FY25 (@17%) = \$5,502,059

FY26 (@73%) = \$23,626,489

FY27 (@10%) = \$3,236,505

November 8, 2026

OCF Matching Fund and Base Amount Cost Projections for the 2026 Election Cycle Based on 75% of the Average Expenditures of Winning Candidates in Prior Elections

The Fair Elections Act (the Act) establishes limits on the maximum amount of matching payments Participating Candidates in the Fair Elections Program may receive. See D.C. Official Code Section 1-1163.32e (d). The Act requires the calculation of the cap for the Offices of the Mayor, the Chairman of the Council, and the Attorney General based on 110% of the average expenditures per election cycle of all candidates who were elected to these Offices in the prior four (4) general elections; and for the At-Large and Ward Members of the Council and the State Board of Education, based on 110% of the average expenditures per election cycle of all candidates who were elected to those offices in the prior two (2) general elections. The following calculations of the cap are based on 75% of the average expenditures per election cycle of the winning candidates in the prescribed number of election cycles for the respectively covered office, in the event of a budget shortfall.

The prior general elections for the Offices of the Mayor, the Chairman of the Council, and the Attorney General were held in Calendar Years 2010, 2014, 2018, and 2022, and the data for the expenditures of the winning candidates was available for the calculation of the projections. The Projections for the anticipated number of Candidates who will participate in the 2026 Election Cycle for the Offices of the Mayor, the Chairman of the Council, and the Attorney General are based on 75% as well as 50% of the number of Candidates who qualified for Ballot Access in the 2022 Election Cycle for the Offices to be elected in 2026

The Projections for the Covered Offices of the At-Large and Ward Members of the Council and the State Board of Education require data from the 2022 and the 2024 Election Cycles. In addition, the Projections for the anticipated number of Candidates who will participate in the 2026 Election Cycle for the Offices of At-Large and Ward Members of the Council and the State Board of Education is based on 75% as well as 50% of the number of Candidates who qualified for Ballot Access in the 2024 Election Cycle for the Offices to be elected in 2026.

Office of The Mayor

Expenditures for winning candidates

2022 (Muriel Bowser):	\$4,136,092.70
2018 (Muriel Bowser):	\$2,202,854.85
2014 (Muriel Bowser):	\$3,548,239.18
2010 (Vince Gray):	<u>\$2,671,998.17</u>

Total: **\$12,559,184.90**
Avg: \$3,139,796.22
75%: \$2,354,847.00 (*Matching Fund*)

Number of Candidates who achieved Ballot Access

Mayor, Primary Election

5 candidates (4 Dems; 1 Rep)

@50% participation = 3 candidates (rounded up from 2.5)

Matching Funds = \$2,354,847.00 (per candidate)

3 candidates x \$2,354,847 = \$7,064,541

@ 75% participation = 4 candidates

4 candidates x \$2,354,847 = \$9,419,388

Mayor, General Election

2 new candidates

@50% participation = 1 candidate

Matching Funds = \$2,354,847 (per candidate)

1 candidate x \$2,354,847 = \$2,354,847

@75% participation = 2 candidates (rounded up from 1.5)

2 candidates x \$2,354,847 = \$4,709,694

Overall Matching Funds and Base Amounts for the Office of Mayor

@50% participation

Matching Funds: $\$2,354,847 \times 4 \text{ candidates} = \$9,419,388$

Base Amount: $\$160,000 \times 4 \text{ candidates} = \$640,000$

@75% participation

Matching Funds: $\$2,354,847 \times 6 \text{ candidates} = \$14,129,082$

Base Amount: $\$160,000 \times 6 \text{ candidates} = \$960,000$

Office of Council Chairman

Expenditures for winning candidates

2022 (Phil Mendelson): \$840,734.25

2018 (Phil Mendelson): \$499,970.28

2014 (Phil Mendelson): \$136,666.56

2010 (Kwame Brown): \$713,597.97

Total: **\$2,190,969.06**

Avg: \$547,742.26

75%: **\$410,807 (Matching Fund)**

Number of Candidates who achieved Ballot Access

Council Chair, Primary Election

3 candidates (3 Dems)

@50% participation = 2 candidates (rounded up from 1.5)

Matching Funds = \$410,807 (per candidate)

2 candidates x \$410,807 = \$821,614

@75% participation = 2 candidates (rounded down from 2.25)

2 candidates x \$410,807 = \$821,614

Council Chair, General Election

1 new candidate

@50% participation = 1 candidate (rounded up from 0.5)

Matching Funds = \$602,516 (per candidate)

1 candidate x \$410,807 = \$410,807

@75% participation = 1 candidate

1 candidate x \$410,807 = \$410,807

Overall Matching Funds and Base Amounts for the Office of Council Chair:

@50% participation

Matching Funds: \$410,807 x 3 candidates = \$1,232,421

Base Amount: \$40,000 x 3 candidates = \$120,000

@75% participation

Matching Funds = \$410,807 x 3 candidates = \$1,232,421

Base Amount: \$40,000 x 3 candidates = \$120,000

Office of the Attorney General

Expenditures for winning candidates

2022 (Brian Schwalb): \$1,256,008.47

2018 (Karl Racine): \$460,781.71

2014 (Karl Racine): \$997,508.94

Total: \$2,714,299.12

Avg: \$906,766.37

75%: \$680,075 (Matching Fund)

Number of Candidates who achieved Ballot Access

Attorney General, Primary Election

3 candidates (3 Dems)

@50% participation = 2 candidates (rounded up from 1.5)

Matching Funds = \$680,075 (per candidate)

2 candidates x \$680,075 = \$1,360,150

@75% participation = 2 candidates (rounded down from 2.25)

2 candidates x \$680,075 = \$1,360,150

Attorney General, General Election

0 new candidates

@50% participation = 0 candidate

Matching Funds = \$995,243 (per candidate)

0 candidate x \$680,075 = \$0

@75% participation = 0 candidate

1 candidate x \$680,075 = \$0

Overall Matching Funds and Base Amounts for the Office of Attorney General:

@50% participation

Matching Funds: \$680,075 x 2 candidates = \$1,360,150

Base Amount: \$40,000 x 2 candidates = \$80,000

@75% participation

Matching Funds = \$680,075 x 2 candidates = \$1,360,150

Base Amount: \$40,000 x 2 candidates = \$80,000

Office of Councilmember, At-Large

Expenditures for winning candidates

2022 (Anita Bonds): \$344,179.82

2022 (Kenyan McDuffie): \$627,704.64

Total: \$971,884.46

Avg: \$485,942.23

75%: \$364,457 (*Matching Fund*)

Number of Candidates who achieved Ballot Access

Council, At-Large, Primary Election

5 candidates (4 Dems; 1 Rep)

@50% participation = 3 candidates (rounded up from 2.5)

Matching Funds = \$364,457 (per candidate)

3 candidates x \$364,457 = \$1,093,371

@ 75% participation = 4 candidates (rounded up from 3.75)

4 candidates x \$364,457 = \$1,457,828

Council, At-Large, General Election

6 new candidates

@50% participation = 3 candidates

Matching Funds = \$364,457 (per candidate)

3 candidates x \$364,457 = \$1,093,371

@75% participation = 5 candidates

5 candidates x \$364,457 = \$1,822,285

Overall Matching Funds and Base Amounts for the Office of Councilmember, At-Large

@50% participation

Matching Funds: \$364,457 x 6 candidates = \$2,186,742

Base Amount: **\$40,000 x 6 candidates = \$240,000**

@75% participation

Matching Funds: \$364,457 x 9 candidates = \$3,280,113

Base Amount: **\$40,000 x 9 candidates = \$360,000**

Council, Ward

Expenditures for winning candidates

2022 (Brianne Nadeau: Ward 1): \$300,049.94

2022 (Mathew Frumin: Ward 3): \$309,410.73

2022 (Zack Parker: Ward 5): \$367,737.21

2022 (Charles Allen: Ward 6): \$142,897.78

Total: **\$1,120,095.66**

Avg: \$280,023.92

75%: **\$210,018 (*Matching Funds*)**

Number of Candidates who achieved Ballot Access

Council, Ward, Primary Election

19 candidates (3 *Can*/Ward One; 7 *Can*/Ward Three; 8 *Can*/Ward Five; 1 *Can*/Ward Six)

@50% participation = 10 candidates (rounded up from 9.5)

Matching Funds = \$308,026 (per candidate)

10 candidates x \$210,018 = \$2,100,180

@75% participation = 14 candidates (rounded down from 14.25)

14 candidates x \$210,018 = \$2,940,252

Council, Ward, General Election

2 new candidates

@50% participation = 1 candidates

Matching Funds = \$308,026 (per candidate)

1 candidates x \$210,018 = \$210,018

@75% participation = 2 candidates (rounded up from 1.5)

2 candidates x \$210,018 = \$420,036

Overall Matching Funds and Base Amounts for the Office of Councilmember, Ward:

@50% participation

Matching Funds: $\$210,018 \times 11 \text{ candidates} = \$2,310,198$

Base Amount: $\$40,000 \times 11 \text{ candidates} = \$440,000$

@75% participation

Matching Funds = $\$210,018 \times 16 \text{ candidates} = \$3,360,288$

Base Amount: $\$40,000 \times 16 \text{ candidates} = \$640,000$

State Board of Education, Ward, General Election

Expenditures of winning candidates

2022 (Ben Williams: Ward 1): $\$41,425.63$

2022 (Eric Goulet: Ward 3): $\$18,356.44$

2022 (Robert Henderson: Ward 5): $\$36,266.95$

2022 (Brandon Best: Ward 6): $\$26,178.24$

Total: $\$122,227.26$

Avg: $\$30,556.82$

75%: $\$22,918$ (Matching Fund)

Number of Candidates who achieved Ballot Access

8 candidates

@50% participation 4 candidates

Matching Funds = $\$22,918$ (per candidate)

4 candidates $\times \$22,918 = \$91,672$

@75% participation = 6 candidates

6 candidates $\times \$22,918 = \$137,508$

Overall Matching Funds and Base Amounts for the State Board of Education, Ward:

@50% participation

Matching Funds: \$22,918 x 4 candidates = \$91,672

Base Amount: ***\$10,000 x 4 candidates = \$40,000***

@75% participation

Matching Funds: \$22,918 x 6 candidates = \$137,508

Base Amount: ***\$10,000 x 6 candidates = \$60,000***

Matching Fund Totals

(@50% participation)

Mayor	\$9,419,388
Council Chair	\$1,232,421
Attorney General	\$1,360,150
Council, At-Large:	\$2,186,742
Council, Ward:	\$2,310,198
State Board of Education, Ward:	<u>\$91,672</u>
<i>TOTAL:</i>	<i>\$16,600,571</i>

Base Amount Totals

Mayor	\$640,000
Council Chair	\$120,000
Attorney General	\$80,000
Council, At-Large:	\$240,000
Council, Ward:	\$440,000
State Board of Education, Ward:	<u>\$40,000</u>
<i>TOTAL:</i>	<i>\$1,560,000</i>

GRAND TOTAL: \$18,160,571

2026 Election Fiscal Year Breakdown

FY25 (@17%) = \$3,087,297

FY26 (@73%) = \$13,257,217

FY27 (@10%) = \$1,816,057

Matching Fund Totals

(@75% participation)

Mayor: \$14,129,082

Council Chair: \$1,232,421

Attorney General: \$1,360,150

Council, At-Large: \$3,280,113

Council, Ward: \$3,360,288

State Board of Education, Ward: \$137,508

***TOTAL:* \$23,499,562**

Base Amount Totals

Mayor: \$960,000

Council Chair \$120,000

Attorney General: \$80,000

Council, At-Large: \$360,000

Council, Ward: \$640,000

State Board of Education, Ward: \$60,000

***TOTAL:* \$2,220,000**

GRAND TOTAL: \$25,719,562

2026 Election Cycle - Fiscal Year Breakdown

FY25 (@17%) = \$4,372,326

FY26 (@73%) = \$18,775,280

FY27 (@10%) = \$2,571,956

ATTACHMENT Q

Table for the 2022 and 2024 Election Cycles
(Response to Question No. 51(a), Agency Questions)

Table for the 2022 Election Cycle (Chart A)

Candidate Name	Committee Name	Office Sought	Date Candidate Sought Fair Election Certification	Date Candidate Qualified as a Fair Elections “Participating Candidate”	No. of Small-Dollar Contributors at Qualification	No. of Qualifying Small-Dollar Contributions (“QSDCs”) at Qualification	Average QSDC \$ Value at Qualification	Total \$ Value of QSDCs at Qualification	No. of Cash QSDCs at Qualification	Number of Non-District Resident Individual Contributions at Qualification	Number of Non-District Resident Individual Contributors at Qualification	Total \$ Value of Non-District Resident Individual Contributions at Qualification	Average Non-District Resident Individual Contribution \$ Value at Qualification
Andre for DC	Mayor	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Andre for DC
Re Elect Muriel Bowser Our Mayor 2022	Mayor	12/11/2021	12/20/2021	2116	2060	\$182.10	\$375,131.00	0	716	699	\$132,207.00	\$189.14	Re Elect Muriel Bowser Our Mayor 2022
Robert for DC	Mayor	11/1/2021	11/8/2021	1247	1244	\$61.41	\$76,397.00	26	204	201	\$12,291.00	\$61.15	Robert for DC
Stacie Hall 2022	Mayor	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Stacie Hall 2022
Trayon White for Mayor 2022	Mayor	12/22/2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Trayon White for Mayor 2022
Ambrose Lane, Jr At-Large (Democrat)	Council At-Large	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Ambrose Lane, Jr At-Large (Democrat)
Anita Bonds 2022 Committee	Council At-Large	12/11/2021	2/4/2022	298	290	\$67.22	\$20,032.00	6	48	48	\$4,245.00	\$88.44	Anita Bonds 2022 Committee
Bradley Thomas for DC Council 2022	Council At-Large	12/11/2021	12/27/2021	269	265	\$57.32	\$15,189.00	15	91	91	\$5,410.00	\$59.45	Bradley Thomas for DC Council 2022
Committee to Elect Nate Fleming	Council At-Large	10/20/2021	3/8/2022	381	288	\$46.94	\$13,520.45	0	204	202	\$10,502.34	\$52.00	Committee to Elect Nate Fleming
DC For Sharece Crawford	Council At-Large	9/3/2021	2/28/2022	315	259	\$53.39	\$13,830.00	24	118	116	\$6,977.00	\$60.15	DC For Sharece Crawford

Friends of Dexter	Council At-Large	12/15/2021	2/22/2022	274	272	\$49.32	\$13,416.00	11	25	25	\$1,405.00	\$56.20	Friends of Dexter
Friends of Lisa Gore	Council At-Large	12/19/2021	2/18/2022	283	280	\$43.89	\$12,289.98	14	34	31	\$1,535.08	\$49.52	Friends of Lisa Gore
Leniqua Dominique for At-Large	Council At-Large	10/16/2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Leniqua Dominique for At-Large
Niosi 2022	Council At-Large	12/28/2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Niosi 2022
Brian for DC	Attorney General	12/13/2021	3/16/2022	696	677	\$127.67	\$86,432.00	0	414	408	\$75,330.00	\$184.63	Brian for DC
McDuffie 2022	Attorney General	11/1/2021	11/8/2021	682	676	\$91.28	\$61,707.00	0	154	152	\$14,798.00	\$97.36	McDuffie 2022
Ryan Jones for AG	Attorney General	8/16/2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Ryan Jones for AG
Eri+A23:M47n for DC	Council Chairman	10/13/2021	11/8/2021	334	327	\$81.39	\$26,615.00	0	31	31	\$2,080.00	\$67.10	Eri+A23:M47n for DC
Brianne for DC 2022	Council Ward 1	11/5/2021	11/8/2021	179	178	\$47.09	\$8,382.00	0	59	59	\$2,900.00	\$49.15	Brianne for DC 2022
Committee to Elect Sabel Harris	Council Ward 1	12/2/2021	2/4/2022	183	182	\$35.41	\$6,445.00	0	53	53	\$1,920.00	\$36.22	Committee to Elect Sabel Harris
Beau Finley for Ward 3	Council Ward 3	3/4/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Beau Finley for Ward 3
Ben for Ward 3	Council Ward 3	2/27/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Ben for Ward 3
Cheh 2022	Council Ward 3	8/16/2021	9/7/2021	207	206	\$46.72	\$9,625.00	0	10	10	\$500.00	\$50.00	Cheh 2022
David For Ward 3	Council Ward 3	12/28/2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	David For Ward 3
Eric Goulet for Ward 3	Council Ward 3	3/1/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Eric Goulet for Ward 3
Friends of Monte for Ward 3	Council Ward 3	3/15/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Friends of Monte for Ward 3
Matthew Frumin for Ward 3	Council Ward 3	2/15/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Matthew Frumin for Ward 3
Monika Nemeth for Ward 3 DC Council	Council Ward 3	1/26/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Monika Nemeth for Ward 3 DC Council

Phil for Ward 3	Council Ward 3	2/22/2022	3/16/2022	219	213	\$45.59	\$9,710.00	0	6	6	\$300.00	\$50.00	Phil for Ward 3
Tricia Duncan for Ward 3 Council	Council Ward 3	2/15/2022	3/16/2022	192	192	\$41.80	\$8,025.00	0	21	20	\$910.00	\$45.50	Tricia Duncan for Ward 3 Council
Friends of Faith for Ward 5 2022	Council Ward 5	1/21/2020	11/8/2021	200	192	\$48.72	\$9,355.00	0	60	60	\$2,675.00	\$44.58	Friends of Faith for Ward 5 2022
Friends of Zachary Parker 2022	Council Ward 5	10/12/2021	11/8/2021	335	326	\$41.35	\$13,481.00	1	93	92	\$4,095.00	\$44.51	Friends of Zachary Parker 2022
GaryToToForward 5	Council Ward 5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	GaryToToForward 5
Gordon Fletcher for Ward 5	Council Ward 5	8/19/2021	9/7/2021	174	172	\$34.22	\$5,886.00	1	55	55	\$2,124.11	\$38.62	Gordon Fletcher for Ward 5
Harry Thomas Works	Council Ward 5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Harry Thomas Works
Our Committee to Elect Kathy Henderson	Council Ward 5	2/4/2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$44,596.00	Our Committee to Elect Kathy Henderson
Orange Ward 5	Council Ward 5	12/10/2021	12/21/2021	212	206	\$45.74	\$9,422.06	51	26	26	\$1,250.00	\$48.08	Orange Ward 5
Re-Elect Charles Allen for Ward 6 2022	Council Ward 6	11/1/2021	11/8/2021	357	356	\$42.80	\$15,237.51	0	12	11	\$550.00	\$50.00	Re-Elect Charles Allen for Ward 6 2022

Table for the 2022 Election Cycle (Chart B)

Participating Candidate's Name	Base Amount Paid	Date Base Amount Paid	Reporting Date X/X/XX[2]	Total \$ Value of Matching Payments Disbursed to Candidate During Reporting Period	Number of Small-Dollar Contributors During Reporting Period	Number of QSDCs During Reporting Period	Number of Non-District Resident Individual Contributions During Reporting Period	Number of Non-District Resident Individual Contributors During Reporting Period	Total \$ Value of Fair Elections Matching Payments Disbursed to Candidate	Total \$ Value of Fair Elections Funds Disbursed to Candidate (Base + Matching)	Date Participating Candidate Reached the Payments Cap
Re Elect Muriel Bowser Our Mayor 2022	\$80,000	12/20/2021	11/4/2021-12/10/2021	\$384,866.00	2116	2060	12	699	\$1,875,655.00	\$1,955,655.00	N/A
			12/11/2021-1/31/2022	\$33,261.00	201	191	52	52	\$157,305.00	N/A	N/A
			2/1/2022-3/10/2022	\$121,064.00	666	632	342	336	\$572,320.00	N/A	N/A
Robert for DC	\$80,000	11/8/2021	10/13/2021-10/31/2021	\$76,397.00	1247	1244	204	204	\$381,985.00	\$461,985.00	N/A
			11/1/2021-12/10/2021	\$23,734.00	417	411	84	84	\$118,670.00	N/A	N/A
			12/11/2021-1/31/2022	\$37,294.50	569	552	75	69	\$186,347.50	N/A	N/A
			2/1/2022-3/10/2022	\$44,774.25	626	613	126	119	\$223,871.25	N/A	N/A
Anita Bonds 2022 Committee	\$20,000.00	1/18/2022	11/16/2021-12/10/2021	\$4,424.00	50	47	22	22	\$21,120.00	N/A	N/A
			12/11/2021-01/10/2022	\$16,433.00	248	243	26	26	\$79,040.00	\$120,160.00	N/A
			1/11/2022-1/31/2022	\$4,290.00	63	62	6	6	\$21,450.00	N/A	N/A
			2/1/2022-3/10/2022	\$2,512.00	36	35	7	7	\$12,560.00	N/A	N/A
Bradley Thomas for DC Council 2022	\$20,000.00	12/27/2021	11/15/2021-12/10/2021	\$15,189.00	269	265	91	91	\$75,945.00	\$95,945.00	N/A
			12/11/2021-1/31/2022	\$2,800.00	49	47	23	23	\$14,000.00	N/A	N/A
			2/1/2022-3/10/2022	\$1,205.00	21	21	10	10	\$6,025.00	N/A	N/A
Friends of Dexter			11/10/2021-12/10/2021	\$8,170.00	135	135	15	15	N/A	N/A	N/A
			12/11/2021-1/31/2022	\$3,846.00	92	92	3	3	N/A	N/A	N/A

	\$20,000.00	2/22/2022	2/1/2022-2/10/2022	\$1,400.00	47	45	7	7	\$67,080.00	\$87,080.00	N/A
			2/11/2022-3/10/2022	\$760.00	19	19	3	3	\$3,800.00	N/A	N/A
Friends of Lisa Gore			11/04/2021-12/10/2021	\$4,575.44	66	66	20	18	N/A	N/A	N/A
	\$20,000.00	2/18/2022	12/11/2021-01/31/2022	\$7,714.54	217	214	14	13	\$61,449.90	\$81,449.90	N/A
			2/1/2022-3/10/2022								
Committee to Elect Nate Flemings			10/21/2022-12/10/2022	\$4,434.00	179	86	29	28	N/A	N/A	N/A
			12/27/2021-1/31/2022	\$8,302.78	182	182	115	114	N/A	N/A	N/A
	\$20,000.00	2/18/2022	2/1/2022-2/10/2022	\$783.67	20	20	60	60	\$67,602.25	\$87,602.25	N/A
DC For Sharece Crawford for Council At-Large			9/3/2021-10/10/2021	\$3,766.00	56	49	29	29	N/A	N/A	N/A
			10/11/2021-12/10/2021	\$7,477.00	183	147	68	66	N/A	N/A	N/A
			12/11/2021-1/10/2022	\$1,477.00	40	37	15	15	N/A	N/A	N/A
	\$20,000.00	2/28/2021	1/11/2022-1/31/2022	\$1,110.00	36	26	6	6	\$69,150.00	\$89,150.00	N/A
			2/1/2022-2/10/2022	\$25.00	1	0	5	5	\$0.00	N/A	N/A
			2/11/2022-3/10/2022	\$574.00	26	14	33	33	\$2,870.00	N/A	N/A
Brian for DC for Attorney General	\$20,000.00	3/16/2022	12/13/2021-1/31/2022	\$86,432.00	696	677	414	408	\$432,160.00	\$452,160.00	N/A
			2/1/2022-3/10/2022	\$23,330.00	168	164	162	162	\$116,650.00	N/A	N/A
McDuffie 2022	\$20,000.00	11/8/2021	10/26/2021-11/01/2021	\$61,707.00	682	676	154	154	\$308,535.00	\$328,535.00	N/A
			11/1/2021-12/10/2021	\$33,705.00	270	268	97	97	\$168,275.00	N/A	N/A
			12/11/2021-1/31/2022	\$38,869.00	317	315	58	58	\$194,345.00	N/A	N/A
			2/1/2022-3/10/2022	\$30,845.00	215	210	60	60	\$154,225.00	N/A	N/A
Erin for DC	\$20,000.00	11/8/2021	09/24/2021-10/10/2021	\$26,995.00	336	333	29	29	\$134,975.00	\$154,975.00	N/A
			10/11/2021-12/10/2021	\$8,360.00	128	124	13	13	\$41,800.00	N/A	N/A
			12/11/2021-1/31/2022	\$10,696.50	190	182	10	10	\$53,482.50	N/A	N/A
			2/1/2022-3/10/2022	\$9,800.25	141	137	8	8	\$49,001.25	N/A	N/A

Brianne for DC 2022	\$20,000.00	11/8/2021	9/14/2021-10/10/2021	\$8,382.00	179	178	59	59	\$41,910.00	\$61,910.00	N/A
			10/11/2021-12/10/2021	\$8,115.51	195	191	55	55	\$40,352.55	N/A	N/A
			12/11/2021-1/31/2022	\$3,661.00	90	90	16	16	\$18,305.00	N/A	N/A
			2/1/2022-2/10/2022	\$1,356.00	45	45	4	4	\$6,780.00	N/A	N/A
			2/11/2022-3/10/2022	\$1,854.75	48	47	3	3	\$9,273.75	N/A	N/A
Committee to Elect Sabel Harris			12/02/2021-12/10/2021	\$4,395.00	113	112	39	39	\$21,975.00	N/A	N/A
	\$20,000.00	2/4/2022	12/11/2021-01/31/2022	\$2,050.00	70	70	14	14	\$10,250.00	\$30,250.00	N/A
			2/1/2022-3/10/2022	\$1,233.00	37	34	25	25	\$6,165.00	N/A	N/A
Cheh 2022	\$20,000.00	9/7/2021	6/17/2021-7/31/2021	\$9,625.00	207	206	10	10	\$48,125.00	\$68,125.00	N/A
			8/1/2021-8/31/2021	\$645.00	15	15	2	2	\$3,225.00	N/A	N/A
			9/1/2021-10/10/2021	\$375.00	9	9	2	2	\$1,875.00	N/A	N/A
			10/11/2021-12/10/2021	\$50.00	1	1	0	0	\$250.00	N/A	N/A
			12/11/2021-1/31/2022	\$150.00	4	3	0	0	\$750.00	N/A	N/A
			2/1/2022-3/10/2022	\$0.00	0	0	0	0	\$0.00	N/A	N/A
Phil for Ward 3 for Council Ward 3	\$20,000.00	3/16/2021	2/22/2022-3/10/2022	\$9,710.00	219	213	6	6	\$48,550.00	\$68,550.00	N/A
Tricia Duncan for Ward 3 Council for Council Ward 3	\$20,000.00	3/16/2021	2/15/2022-3/10/2022	\$8,025.00	192	192	21	20	\$40,125.00	\$60,125.00	N/A
Friends of Faith for Ward 5 2022	\$20,000.00	11/8/2021	9/28/2021-10/10/2021	\$9,355.00	200	192	60	60	\$46,775.00	\$66,775.00	N/A
			10/11/2021-12/10/2021	\$8,135.00	176	173	64	64	\$40,675.00	N/A	N/A
			12/11/2021-1/31/2022	\$6,449.01	162	152	36	36	\$32,495.05	N/A	N/A
			2/1/2022-3/10/2022	\$6,500.00	145	141	24	24	\$32,500.00	N/A	N/A

Friends of Zachary Parker 2022	\$20,000.00	12/8/2021	8/30/2021-10/10/2021	\$13,631.00	335	329	93	93	\$68,155.00	\$88,155.00	N/A
			10/11/2021-12/10/2021	\$7,917.14	203	200	72	72	\$39,585.70	N/A	N/A
			12/11/2021-1/31/2022	\$8,945.60	243	240	27	27	\$44,728.00	N/A	N/A
			2/1/2022-3/10/2022	\$6,982.75	181	180	54	52	\$34,913.75	N/A	N/A
Gordon Fletcher for Ward 5	\$20,000.00	9/7/2021	7/13/2021-7/31/2021	\$5,886.00	174	172	55	55	\$29,430.00	\$49,430.00	N/A
			8/1/2021-8/31/2021	\$300.00	10	10	5	5	\$1,500.00	N/A	N/A
			9/1/2021-10/10/2021	\$1,105.00	34	33	3	3	\$5,525.00	N/A	N/A
			10/11/2021-12/10/2021	\$2,165.00	108	90	24	22	\$10,825.00	N/A	N/A
			12/11/2021-1/31/2022	\$3,250.00	124	119	9	9	\$16,250.00	N/A	N/A
			2/1/2022-3/10/2022	\$4,675.00	149	139	40	39	\$23,375.00	N/A	N/A
Orange Ward 5	\$20,000.00	12/21/2021	10/29/2021-12/10/2021	\$9,422.06	212	206	26	26	\$47,110.30	\$67,110.30	N/A
			12/11/2021-1/31/2022	\$2,945.00	63	63	13	13	\$14,725.00	N/A	N/A
			2/1/2022-3/10/2022	\$3,310.00	84	84	8	8	\$16,550.00	N/A	N/A
Re-Elect Charles Allen for Ward 6 2022	\$20,000.00	11/8/2021	10/12/2021-10/31/2021	\$15,237.51	357	356	12	11	\$76,187.55	\$96,187.55	N/A
			11/1/2021-12/10/2021	\$5,835.00	153	141	13	13	\$29,175.00	N/A	N/A
			12/11/2021-01/31/2022	\$2,305.00	61	57	2	2	\$11,525.00	N/A	N/A
			2/1/2022-3/10/2022	\$2,310.50	60	59	4	4	\$11,552.20	N/A	N/A

Table for the 2024 Election Cycle

Candidate Name	Committee Name	Office Sought	Date Candidate Sought Fair Election Certification	Date Candidate Qualified as a Fair Elections “Participating Candidate”	No. of Small-Dollar Contributors at Qualification	No. of Qualifying Small-Dollar Contributions (“QSDCs”) at Qualification	Average QSDC \$ Value at Qualification	Total \$ Value of QSDCs at Qualification	No. of Cash QSDCs at Qualification	Number of Non-District Resident Individual Contributions at Qualification	Number of Non-District Resident Individual Contributors at Qualification	Total \$ Value of Non-District Resident Individual Contributions at Qualification	Average Non-District Resident Individual Contribution \$ Value at Qualification
Allister Chang	Allister for Ward 2	State Board of Education Ward 2	12/11/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Brooke Pinto	Re-Elect Brooke Pinto 2024	Council Ward 2	6/14/2023	8/28/2023	321	320	\$48.40	\$15,490.00	N/A	157	154	\$7,595.00	\$49.31
Christina Henderson	Friends of Christina Henderson	Council At-Large	10/11/2023	1/9/2024	285	284	\$71.83	\$20,401.00	N/A	57	57	\$3,930.00	\$68.94
Eboni-Rose Thompson	Committee Elect Eboni-Rose Thompson 2024	Council Ward 7	12/4/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Ebony Payne	Ebony Payne For Ward 7	Council Ward 7	11/15/2023	1/18/2024	212	209	\$43.88	\$9,171.00	N/A	246	244	\$10,655.00	\$43.66
Janeese Lewis George	Committee Re-Elect Janeese Lewis George	Council Ward 4	10/4/2023	11/7/2023	521	509	\$41.33	\$21,039.00	N/A	81	81	\$3,148.00	\$38.86
Kelvin Earl Brown	Kelvin Brown for DC Ward 7 2024	Council At-Large	11/13/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Kevin Rapp	Kevin Rapp for Council At-Large	Council At-Large	9/25/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Lisa Gore	Friends of Lisa Gore 2024	Council Ward 4	12/4/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Markus Batchelor	Markus for One Ward 8	Council Ward 8	10/4/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Patricia Eguino	Patricia Eguino for DC Council	Council At-Large	11/3/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Paul Thomas Johnson	Committee to Elect Paul Johnson	Council Ward 4	11/1/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Robert White	Re-Elect Robert White 2024	Council At-Large	8/1/2023	1/18/2024	375	364	\$84.29	\$30,682.00	N/A	28	28	\$2,460.00	\$87.85
Rodney Grant	Rodney "Red" Grant for City Council	Council At-Large	8/7/2023	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Friends of Salim Adofo	Friends of Salim Adofo	Council Ward 8	11/18/2022	4/19/2023	314	309	\$36.40	\$11,248.88	14	189	186	\$6,255.50	\$33.63
Trayon White	Trayon White 2024	Council Ward 8	1/12/2024	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Tyrell Holcomb	Holcomb for Ward 7	Council Ward 7	1/8/2024	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Veda Rasheed	Veda for Ward 7 2024	Council Ward 7	9/12/2023	12/8/2023	188	156	\$45.44	\$7,090.00	22	59	59	\$42.54	\$2,510.00
Wendell Felder	Wendell For Ward 7 Councilmember Committee	Council Ward 7	12/4/2023	1/9/2024	325	311	\$41.30	\$12,845.24	2	42	41	\$41.95	\$1,720.00

Table for the 2024 Election Cycle (Chart B)

Committee Name	Base Amount Paid	Date Base Amount Paid	Reporting Date X/X/XX[2]	Total \$ Value of Matching Payments Disbursed to Candidate During Reporting Period	Number of Small-Dollar Contributors During Reporting Period	Number of QSDCs During Reporting Period	Number of Non-District Resident Individual Contributions During Reporting Period	Number of Non-District Resident Individual Contributors During Reporting Period	Total \$ Value of Fair Elections Matching Payments Disbursed to Candidate	Total \$ Value of Fair Elections Funds Disbursed to Candidate (Base + Matching)	Date Participating Candidate Reached the Payments Cap
Re-Elect Brooke Pinto 2024	\$0.00	8/28/2023	6/24/2023-7/31/2023	\$15,490.00	321	320	157	154	\$77,450.00	\$97,450.00	N/A
	\$0.00	N/A	8/1/2023-10/10/2023	\$6,820.00	143	141	49	47	\$33,600.00	N/A	N/A
	\$0.00	N/A	10/11/2023-12/10/2023	\$6,565.00	141	140	48	48	\$32,825.00	N/A	N/A
Friends of Christina Henderson	\$20,000.00	12/19/2023	11/5/2023-12/10/2023	\$20,401.00	285	284	57	57	\$102,005.00	\$122,005.00	N/A
Ebony Payne For Ward 7	\$20,000.00	1/18/2024	11/20/2023-12/10/2023	\$9,171.00	212	209	246	244	\$45,855.00	\$65,855.00	N/A
Committee Re-Elect Janeese Lewis George	\$20,000.00	1/18/2024	10/4/2023-10/10/2023	\$21,419.00	521	509	81	81	\$105,195.00	\$125,195.00	N/A
	\$0.00	N/A	10/11/2023-12/10/2023	\$1,965.00	45	44	8	8	\$9,675.00	N/A	N/A
Re-Elect Robert White 2024	\$20,000.00	1/18/2024	8/1/2023-10/10/2023	\$31,482.00	375	364	28	28	\$153,410.00	\$173,410.00	N/A
	\$0.00	N/A	10/11/2023-12/10/2023	\$13,283.00	166	0	20	19	\$0.00	N/A	N/A
Friends of Salim Adofo	\$20,000.00	3/14/2022	11/18/2022-1/31/2023	\$11,358.88	314	309	189	186	\$56,244.40	\$76,244.40	N/A
	\$0.00	N/A	2/1/2023-7/31/2023	\$4,809.00	170	169	117	117	\$24,045.00	N/A	N/A
	\$0.00	N/A	8/1/2023-10/10/2023	\$2,617.00	79	79	55	55	\$13,085.00	N/A	N/A

	\$0.00	N/A	10/11/2023- 12/10/2023	\$5,466.0 0	128	127	27	27	\$27,330.0 0	N/A	N/A
Veda for Ward 7 2024	\$20,000.00	12/9/2023	9/12/2023- 10/10/2023	\$7,090.0 0	188	156	59	59	\$35,450.0 0	\$55,450.0 0	N/A
	\$0.00	N/A	10/11/2023- 12/10/2023	\$7,820.0 0	173	170	13	13	\$39,100.0 0	N/A	N/A
Wendell For Ward 7 Councilmember Committee	\$0.00	N/A	12/04/2023- 12/10/2023	\$12,845.24	325	311	42	41	\$64,226.2 0	N/A	N/A