

District of Columbia Water and Sewer Authority (DC Water)
FY 2024 Authority-wide Memberships



TYPE	VENDORS	TERM	REQUESTOR	INVOICE NOS	INVOICE AMT
MEMBERSHIPS	NACWA	FY24	OCEO	79133	\$34,885.00
MEMBERSHIPS	Greater Washington Board of Trades	FY24	OCEO	INV-02173-M8D6M2	\$12,500.00
MEMBERSHIPS	AWWA	FY24	OCEO	SO110362	\$14,679.00
MEMBERSHIPS	Metropolitan Washington Council of Governments	FY24	OMAC	RQ302283	\$10,500.00
MEMBERSHIPS	WEF	FY24	OCEO	N000340910	\$17,766.77
MEMBERSHIPS	WateReuse	FY24	OCEO	D51374	\$12,194.00
MEMBERSHIPS	MD-DC Utilities Association	FY24	OCEO	Inv-2024-1	\$1,200.00
MEMBERSHIPS	Association of Metropolitan Water Agencies (AMWA)*	FY24	OCEO	N/A	\$19,000.00
MEMBERSHIPS	US Water Alliance*	FY24	OCEO	2068	\$35,000.00
MEMBERSHIPS	Savoy Partner LLC	FY24	OCEO	5865	\$15,500.18
SPONSORSHIP	Pennsylvania Avenue Baptist Church	FY24	OCEO	2723	\$3,000.00
SPONSORSHIP	Langston Golf Course Conservancy	FY24	OCEO	#23-103	\$5,500.00
				Total	\$181,724.95

Phone Number	User Name
2025314673	WAYNE GRIFFITH
2028565178	WAYNE GRIFFITH
2023165959	Michelle Rhodd
2023688894	Debra Mathis
2027047648	Debra Mathis
2022569759	Daryl Tate
2027061834	Seth Charde
2027063585	Seth Charde
2027063954	Seth Charde
2027101449	Seth Charde
2027107337	Seth Charde
2027147622	Seth Charde
2023680482	Seth Charde
2024319299	Bret Dorgan
2028120390	VERNELL SHIPMAN
2024034933	ODELL GILLIAM
2022979874	JAVON HODNETT
2027185349	SHEENA ROBINSON
2028129769	OLUBUNMI AKINYOSOYE CSR
2027172462	ERICA WHITE_CS
2023943578	HARVEY ROACH_DCS
2026157096	WARREN CAMPBELL_DCS
2025498352	TAIWO BADMUS-DCS
2025496768	Javon L. Hodnett
2026649860	Marc A. Ewell
2026647408	LPG-SMALLMT3W10 (Vernell Shipman)
2026748796	LPG-SMALLMT4W10 (Samuel Bryant)
2026743276	LPG-SMALLMT5W10 (Lonnell Durrett)
2026767244	Bruce Williams
2026767779	Bryant M. Huntley
2022979224	VERNELL SHIPMAN
2026747021	VERNELL SHIPMAN
2023948709	George E. Ferrell
2026748971	Sheila Makal
2022131425	Kenneth M. Wagner
2027059043	Charles Baker
2022301347	Vernell Shipman
2022569209	Vernell Shipman
2022972829	Marcus McKenzie
2028084953	Alan Ferguson
2028085023	Vernell Shipman
2028084965	Vernell Shipman
2028084961	Vernell Shipman

2022152533	Vernell Shipman
2022153937	Vernell Shipman
2022156042	Vernell Shipman
2022270516	Vernell Shipman
2028084954	Vernell Shipman
2023164618	Warren Campbell
2026646808	Devin M. Cryor
2027019023	Odell GILLIAM
2024454781	Sheena Robinson-DELL RUGGED
2023688403	Kehinde Badmus
2022153250	Damein Pendergast
2027168807	Terry A. Franklin
2027019057	Larry Webb
2026796536	Harvey F. Roach
2027163236	Vernell Shipman
2025319397	LPG-BST-CS-MTR1
2027102131	Bunmi Akinyosoye
2027102114	Tammy Banks
2022629258	Sheena Robinson-DELL RUGGED
2022565905	Annette Laughter
2022561767	David welcher
2028125146	Tyler Wicker
2023682169	Kim Harrison
2027147694	Leon Brown Wilbert
2023682402	Sharon Roach
2023680394	Lashawn Jones
2026153447	Greg Collins
2025312621	Kimberley Arrington
2022476146	Jade Griffin
2022977296	Diante Crumel
2022309731	Erica White
2024801381	Tomanuel Price
2026767142	Venus Marr
2024801455	Kimberley Arrington
2027171749	Dawayne R. Johnson
2023558201	Sheena Robinson-DELL RUGGED
2024125779	Latish Smith
2022860092	Michael Saunders
2028608329	Gregory Vinson
2028128974	Ravel Johnson
2028028796	Dearell C. Brevard
2027181783	Janiqka J. Hampton
2028805925	Kehinde Badmus
2022943328	Alicia Johnson

2023417591	Marc Ewell
2023417851	Mark Tinsley
2027163188	Mark Tinsley
2023417850	Lonnell Durrett
2023417903	Sheila Makal
2023519935	Larry Webb
2023684850	Kyle Ottley
2023554198	Bruce Williams
2023416978	Curtis Parker
2023519226	Terry Franklin
2023449171	Michael Saunders
2023419574	Janiqka J. Hampton
2023519925	Kenneth Wagner
2023684286	Bryant Huntley
2023445026	George Ferrell
2023948976	Damien Carrington-Hock
2027169929	Kyle Ottley
2024125083	Derrick Brown
2023045685	Sheena Robinson
2027055614	Sheena Robinson
2024037371	Jerrell Deshay
2027025135	Derrick Brown
2022553988	Gloria Blair
2023943697	Sheena Robinson
2027027627	MAIN PUMP ST
2026766496	Lee Mackall
2022559356	Quinton Jones
2022869563	Samuel Lynch
2022855899	Warren Small
2027175345	Warren Small
2022858036	Tawan A. Smith
2027062361	SISAY GOBEZE
2028125105	CARLOS ALMEIDA
2027104762	ABHIRAM SATYADEV
2027104771	ABHIRAM SATYADEV
2027104783	ABHIRAM SATYADEV
2028059243	ABHIRAM SATYADEV
2023203610	TSEGAYE ASSEFA
2026154826	EVERALD JAMES
2027660747	MONIQUE MIRABEAU
2027174386	DANIEL BALCHA
2028122543	ADENIYI AYODEJI
2024123109	EYASU YILMA
2023227824	KAREN GREEN

2028026179	JANELLE HARDY DDCS
2027656187	ANTOINE A GORDON DDCS
2024126033	KENRICK ST. LOUIS_DDCS
2023228036	VICTOR EDOZIE_DDCS
2028033173	MANDY LEBRANC DDCS
2027466702	ION STAN DDCS
2022306149	Cecil Mallard-Reid
2025492869	MANDY LEBIANC
2022302627	MANDY LEBIANC
2022308819	Keith T. Watts
2022156087	MANDY LEBINC
2022518948	MANDY LEBIANC
2022552728	MANDY LEBIANC
2025492869	MANDY LEBIANC
2026649403	Gregory Stephens
2023416724	Keith Watts
2022304695	MANDY LEBIANC
2028129156	Gregory Stephens
2028125189	Keith Watts
2027051661	Robert Simpkins
2024034583	Willie Williams
2027148312	SEAN O'CONNOR
2027092514	Cecil Mallard-Reid
2022942415	Enrique Regis
2027146369	Ion Stan
2026644032	Deyonka Lewis
2027050328	Christian Pettang
2027056385	Christian Pettang
2028120565	QUINTON JONES
2027181481	DWAYNE JONES
2028122089	DAVID PEELER
2022308587	Arthur J. Schreuder
2027046087	Enrique Regis
2022308023	ARTHUR SCHREUDER
2022564093	Sisay Gobeze
2028059084	Tsegaye ASSEFA
2026799661	Adeniyi Ayodeji
2023747806	Tawan A. Smith
2024365591	RONNEY MCMILLIAN
2022850880	Andre Iracks
2027189178	Floyd Smith
2028033261	Samuel Lynch
2027357337	Rodney Williams
2027357334	Julius Taylor

2027357360	Anthony Littlejohn
2027357351	Elie Philson
2023045149	Darren McManus
2023742143	Floyd Smith
2023415090	Charles Redd
2024319035	Lorelle Harris
2024366299	Saleem Lewis
2027660494	Julius Taylor
2027930207	Darren McManus
2027697977	Andre Iracks
2027931599	lorelle Harris
2027931280	Saleem Lewis
2023727856	Mikhaila Bennett
2026796936	Jorge Uriona
2028609422	Duncan W. McNeill-Burton
2023160079	Fernand Kabundi
2023043184	Abhiram Satyadev
2023046595	Abhiram Satyadev
2023047403	Abhiram Satyadev
2023043291	Abhiram Satyadev
2027100634	Rashaud Walfall
2022279640	Rashaud Walfall
7712020068	Awet Kidane
2023168302	Jorge E. Uriona
2023302460	Tatiana Baranova
2024312725	Alphonse Hubbard
2025314510	Harris T. Hassan
2026897258	Calvert Wilson
2022309509	Calvert Wilson
2022888867	Micheal Templeton
2027059508	Francis Adu-Gyamfi
2027059475	Fikru Bogale
2027169825	CHRISTOPHER EATON
2027169936	ALEX YODA
2023043775	TIM JENNINGS
2023040578	HOWARD GILES
2027056617	HENRY BASCOM
2023044760	JONATHAN LUCAS
2023167726	FRANCIS PETERS
2023048467	MOHAMMED KHAN
2028122396	IG AJEMBA
2028128573	JEFFERY WILSON
2028129551	BRIAN WILSON
2026749581	WILLIAM ELLEDGE_DETS

2022576175	ERIK HICKS
2028129029	TIM JENNINGS
2023759481	THOMAS WILSON
2023207326	THOMAS WILLIS
2022588878	DAVID PARKER
2028121652	RICHARD DELANEY
2024126112	ELLA GARCIA
2028125128	KEVIN RICHMOND
2022137938	PETER TINUDU
2027059671	JOHN LUCAS
2027468764	FRANCIS ADU GYAMFI
2023409050	CHIEDO OHANYERENWA
2028125132	DIEDRE SAUNDERS
2028122419	STEVE BIAN
2024123041	HAILE TSEHAYU
2027147843	SNEHALATA SINGH
2025529120	MICHAEL DRAYER_DETS
2028125118	MARK LANDRY
2022884631	GIAN COSSA_DETS
2022971698	GETACHEW MELSEW_DETS
2022588164	DUNCAN MUKIRA_DETS
2028125133	RAY BEATTIE_DETS
2022552086	CLEMENCE ATIASE_DETS
2028120035	JERMAINE QUATTLEBAUM_DETS
2023745160	PATRICIA CARTER_DETS
2026897714	FIKRU Bogale_DETS
2025503198	MOHAMMAD KHAN_DETS
2024129886	NATHAN MENSAH_DETS
2028127032	DANIEL NGUYEN_DETS
2026644088	HOWARD GILES_DETS
2028086750	PAUL SCIPIO_DETS
2027014926	PAUL SCIPIO_DETS
2023412538	HENRY BASCOM_DETS
2028125123	DEXTER HOLMES_DETS
2028125124	MICHAEL L BARNES_DETS
2024458628	ALEX YODA_DETS
2022134689	CHRIS SPARGO_DETS
2024366707	CHRIS EATON_DETS
2022308307	WISAL KHAN_DETS
2023943761	SUKHCHAIN SINGH_DETS
2028125139	RENA MARTIN_DETS
2023779464	PAUL LABAN_DETS
2023048719	Michael B. Collins
2028031537	PAUL GUTTRIDGE_DETS

2023742577	WARREN TURNER_DETS
2022584920	MARIA GIGOVA_DETS
2023163680	RAY BEATTIE LAPTOP_DETS
2024129976	Aidan Burfield_ SURVEY_DETS
2024456812	Daniel Barker SMARNET DEVICE
2027016379	RENNI ZHAO_DETS
2026746663	Daniel Barker SMARNET DEVICE
2023163973	PATRICIA CARTER NEW LP DETS
2026749340	Daniel Barker SMARNET DEVICE
2024371150	Francis Peters
2027055285	Stanley Henry
2024121780	Warren Turner
2022620736	Ali Mohammad
2027104810	Louis Arguello
2022154799	Thomas Wilson
2022626095	SHENICA KNOWLES
2022978897	Jeffrey L. Wilson
2023160187	Michael Baltimore
2022885453	CLEMENCE ATIASE
2022856531	Chukwuemeka Anyatonwu
2022853670	Rupert Bryan
2022853673	Alvin Harmon
2022856717	Melaku Hailegebreal
2022515715	Nyika Roberson-Ramos
2028129026	Amirabbas Akbarzadeh
2025684682	Lavine Harry
2022564344	Woinshet A. Tegegne
2026159714	Debesay Abraha
2028264067	Melvin M. Thomas
2028086987	Andre Bolton
2023223154	LASHEMA BURRELL
2027048259	JUMOKE FAVORODE
2028031495	Mark L. Reid
2027175939	Melaku Hailegebreal
2024313447	Andre Bolton
2023949323	Debesay Abraha
2023948488	Alvin Harmon
2024128838	Rupert Bryan
2027107106	Amber Sturdivant
2022552728	William Elledge
2026001245	David Parker
2029574726	DUSTI LOWNDES
2027109104	DUSTI LOWNDES
2022857623	Adam Baron

2027656631	Dusti Lowndes
2027189124	Edward Walters
2026319941	Edward Walters
2022137465	Gregory Vernon
2022156145	Gregory Vernon
2027108317	Nathanial Partridge
2023749235	Nathanial Partridge
2023045206	Sarah Franzheim
2028120297	GERMAN JARQUIN
2026558279	Tamika Jackson
2025317866	QUINTIN WILKINSON
2023743471	Brent F. Christ
2026795512	KIRK SINKFELD
2023949986	DWIGHT NEUFVILL
2022561132	COY JEFFERIES
2028125106	NATHANIEL HARRIS
2028122786	JAMES JACKSON
2028125104	FORREST RICETTS
2023405585	SHAWN EPPS
2027166476	MARTIN PEREZ
2026795093	William M. Shackelford
2022139757	CAMERON MINOR
2025313322	Brent F. Christ
2025682357	Brent F. Christ (Mail Room)
2026151973	Brent F. Christ (Mail Room)
2026749105	Brent F. Christ (Mail Room)
2022977616	Donovan Midkiff
2022076486	Richard Quaofio
2025314987	Facilities Oncall
2027177465	Facilities iPad 1 (Kirk E. Sinkfield)
2027177503	Facilities iPad 3 (Thomas L. SESCOE)
2027177510	Facilities iPad 4 (Donovan Midkiff)
2027177559	Facilities iPad 5 (Shawn E. Epps)
2027177562	Facilities iPad 6 (Tielonzo L. Simms)
2027177563	Facilities iPad 7 (William M.
2027177569	Facilities iPad 8 (Erin Cook)
2027177581	Facilities iPad 9 (Cameron Minor)
2027177626	Facilities iPad 11 (Aaron M. Cherry)
2027177629	Facilities iPad 12 (Stephon McNair)
2027177638	Facilities iPad 13 (Angela Orozco)
2027177654	Facilities iPad 14 (Dwight G.
2027177655	Facilities iPad 15 (Brent Christ)
2027177662	Facilities iPad 16
2027177679	Facilities iPad 17

2027177688	Facilities iPad 19 (Andre L. Mackall)
2027177698	Facilities iPad 20 (Erin Cook)
2027187243	Brent F. Christ (Mail Room)
2027187469	Brent F. Christ (Mail Room)
2024272496	Andre Mackall
2024272604	Eber Fuentes
2026791065	Cafeteria-BPL
2025494167	Wendall Crawley
2028128375	Randy Harris
2027660671	Harold Jusse
2029577376	Mobile Cafeteria HQO
2025381426	Dwayne Ruffin
2025384589	Matthias Frazier
2024175743	AKINTAYO OLATUNJI
2026796521	William Atkinson
2024128215	ANTHONY LANCASTER
2026797742	Anthony Lancaster
2028609597	Anthony Lancaster
2027042144	NIJA ALI
2024174637	NIJA ALI
2027047869	Chauncey Anderson
2024650791	NIJA ALI
2023555182	NIJA ALI
2022159525	NIJA ALI
2028125273	Fleet Shared (NIJA ALI)
2026558434	Michael Mundy
2024304350	MUKESH BHATT
2023165044	Kelly Fisher
2023205299	Barbara Mitchell
2028125024	MEENA GOWDA
2027171597	Marc Battle
2023680034	Marc Battle
2022309543	Webster Barnes
2028944860	Hamza Masud
2022155793	Michelle Flowers
2027145289	DAVID GADIS
2026152716	KEITH LINDSEY
2025314812	LISA BARTON_IPAD
2023409411	MATT RIES
2023943335	DAVID GADIS
2026799657	DAVID GADIS
2023416065	LISA BARTON
2026766859	Francis Cooper
2023748460	Robert Bornhofen

2023725913	Robert Bornhofen
2027105072	KEITH LINDSEY
2026796306	SALIL M KHARKAR
2028120013	SALIL M KHARKAR
2023558678	Jeffrey Thompson
2023683165	Toymeika Dingle
2024122465	ALIREZA PARHAMI
2027069243	ALIREZA PARHAMI
2022476652	Keith J. Lindsey
2027025738	David GADIS
2025319767	David GADIS
2024174439	KEITH LINDSEY
2027659120	Nadine Zerrini
2027177684	DAVID GADIS
2023948566	Toshiko Jackson
2026646952	Joshua Tatel
2027469035	Odalisa A. Oglesby
2026154965	Jennifer Lam
2027176942	Andre Montgomery
2025317483	Beatrice Nyero
2027057102	Carlton Ames
2022559824	Shawn A. Brown
2022889550	Fredrick Pasour
2022556191	Mercedes Pettus
2023164198	Amber Jackson
2026559370	Marguerite Higby
2027169991	SRINIVAS TURLAPATY
2027337580	MARK STEWART
2025312897	CHERYL JACKSON
2028129174	DAMON LITTLEJOHN
2027391492	Pradeep Kandukuri 3PP Test Device
2025682537	RIAL COLEMAN_IT
2022627450	RON SHARP_IT
2023745293	Rami Suliman
2027188637	Kibreab Tesfamariam
2022278958	Kevin Mackall
2027051294	Chad Rogers
2023200735	Yunusa Allotey
2027109807	Yunusa Allotey
2028125186	Riko Beverly
2028128434	Darrell Parker
2023779304	Dotun Olawunmi
2027141675	ITSC Test
7712023339	ITSC Test

7712194504	Mohamed Fawzy
2022972972	Rami Suliman
2023511080	Rami Suliman
2023408174	Chad Rogers
2023404537	Khalid Yousaf
2027052537	Rial Coleman
2028568279	Nelson Sims
2023228107	DENNIS MORRIS
2023418937	RAYMOND THOMPSON
2023759649	SHAWN ISLAND
2027463213	KARL JAMESON_DMS
2026791539	ROBERT ROTUNNO-DMS
2028121146	COREY WASHINGTON_DMS
2024126954	RONALD MARTIN_DMS
2023042510	Andre Middleton
2024454630	Joel Gregory
2023045166	Elkin Hernandez
2024454639	Joel Gregory
2028206913	YEVGENIY BOLEMBAKH DMS
2028807179	Damian McAllister
2029579802	Francisco Morales
2027337031	Michael Smith
2022859146	Michael E. Knapp
2027166122	Damon R. Brown
2026559059	KIRSTEN WILLIAMS
2026559323	KIRSTEN WILLIAMS
2027177668	JOHN LISLE
2028125006	JOHN LISLE
2026151678	TAMARA STEVENSON
2023417952	EMANUEL BRIGGS_PIO
2027169855	Anthony Nelson
2027660237	Stephen T. Akyereko
2022516638	Sherri Lewis
2022887412	Joyous Willis
2022154649	Vahid Bilvardi
2022579429	OGECHI OKPECHI
2023223596	GENENE GEBREKRISTOS
2023165403	AREGAY DEMEKE_DWS
2022586530	Henock T. Mengiste
2027049111	Jun Fang
2027699863	SCOTT PERRY
2023040036	DERELL QUICK
2026798959	PROCUREMENT EMG SUPPORT 2
2028807503	Barron Gamble

2027161580	Sharon Talley
2022138060	Sharon Talley
2022156627	John T. PappaJohn
2022155882	John T. PappaJohn
2026571459	Scott Kang
2022973950	Ken Beatty
2027149194	Ashley Wynes
2027169263	Robert N. Slocomb
2022039042	Dustin Rawls
2027469482	Joshua Price
7712024097	Paola Njandja
7712024102	Ayobami Peters
2027064834	Lauren Clagett
2026551884	Akeem McFarlane
2023946881	Ecudemio Gutierrez II
7712171935	Thomas Cawiezell
2024457054	CHRISTOPHER LOTT
2028122397	LUCAS DOUCET
2027169290	Ivelisse Cassas
2023941526	Jerry Mafwenga
2027169106	Stanley Barker
2025312687	Darryl Price
2022131355	Shanae L. Edwards
7712208130	Trevor Scheuneman
2027163319	John HUNTLEY
2023947457	KEVIN POGE
2026156837	JOHNNIE BELSER
2024037263	JOHN HUNTLEY
2023947588	GERALD NEWSOME
2027354631	RICARDO REID
2028120263	RON TAYLOR
2026798274	CLEARANCE MCCRAY
2028122097	KEVIN JHINGORY_DSS
2027356349	KEVIN TUCKER_DSS
2023043189	Kevin Tucker
2024034232	GARY MCPHAUL_DSS
2023227599	SIGI SHARP_DSS
2028125079	STEVEN MEDLEY_DSS
2028128001	JAYSON POLAND_DSS
2024456874	RAJIEM PURNELL_DSS
2024129452	DAVID SHAFFER_DSS
2027468674	ANDRE BOSSE_DSS
2027468673	KASHAD MCPHERSON
2023558531	Carter Gutrick

2028125178	Eric Kelly
2022076962	Eric Kelly
2028125177	Everette Morton
2025382139	Kevin Poge
2024650773	CBCLEAN 2-DSS
2024650791	LPG-AME-SS-CBA
2024801540	CBCLEAN 4-DSS
2024862320	CBCLEAN 5-DSS
2024559122	CBCLEAN 6-DSS
2023419784	CBCLEAN 7-DSS
2024458127	CBCLEAN 9-DSS
2024455620	CBCLEAN 10-DSS
2023943725	LPG-CBASINTEST2
2023555216	CBCLEAN 3
2027061474	Kenneth M. Bass
2027173443	Christopher Wilson
2024450193	Jonathan Wiley
2022971869	Derrick Young
2023740350	Gary MCPHAUL
2022584547	Joseph Bowman
2022979278	Kenrick StLouis
2022970614	Kenrick StLouis
2022863857	Kenrick StLouis
2022942867	Kenrick StLouis
2022886415	Kenrick StLouis
2027165422	Frank Stewart
2027162800	Terrance Hunter
2027162652	Jonathan Wiley
2027162950	James Taylor
2027162999	Rickie P. Banks
2027149217	Derrick R. Young
2027149680	James C. Herbert
2027149373	Kenneth M. Bass
2023045482	Paris Morton
2022519075	Gary Anjorin
2023301491	Nichol Bell Sowell
2023201474	Nichol Bell Sowell
2023158364	Nichol Bell Sowell
2023201391	Nichol Bell Sowell
2026156923	Terrance Hunter
2026798272	Kevin M. Bradford-El
2027145602	Mark Coghill
2029578407	NICHOL SOWELL
2022577517	Andre Robinson

2022582353	Timothy Thomas
2022977524	Mark Williams
2022583861	Wilber Ramos
7712172190	Steven Medley
2022626751	Gerald Newsome
2022855482	Ricardo A. Reid
2028059140	Brandon Dickens
2027170112	Brandon Dickens
2023688438	Rey Alvarenga Diaz
2027048983	Troy Johnson
2023228078	Rey D. Alvarenga Diaz
2023228145	Wilber Ramos
2026559307	Tony Shaw
2023725620	Christopher Jones
2023416932	Damon Braxton
2023684063	SAMEH WAHBA
2022150643	CLARENCE GILLIAM
2028125221	RICHARD BAYRON
2022587549	ALTON HARRIS
2028125267	GEN FOREMAN
2024129345	LAURA KNOX
2023226727	JEFF PROCTOR
2022150482	Wayne Yates
2028125211	DAVID MORTON_DWT
2028125281	CHRIS PEOT_DWT
2022151868	DUANE MCCOY_DWT
2026742241	HAYDEE DECLIPPELEIR_DWT
2028129139	SAUL KINTER
2028189180	Marc Furney
2022270780	Kevin Butturff
2023411496	Michelle Morris
2028568579	Alecia Addison
2028568591	Johnnie Spearman
2028026171	Kevin Butturff
2029191429	Kevin Butturff
2023046591	ALBERT BOATENG-DWQ
2025382946	REGINALD ALLEN-DWQ
2025382703	LOUIE SUN-DWQ
2022516676	DAVID CABILES
2022138804	DAVID CABILES
2025496608	COREY WILSON
2025508016	Hanna Belete
2022884307	Isidro Carranza
2028120015	SILAS OBASI

2023680891	ISIDRO CARRANZA
2024120918	DOUGLAS MCCAULEY
2022575803	LOUIE SUN
2023727425	BRIAN BALTIMORE
2027057639	THOMAS THOMPSON
2028028013	FIKREMARIAM TESFAI
2022138990	COREY WILSON
2022136748	HANNA BELETE
2028129655	MAUREEN SCHMELLING
2022860425	KRISTOPHER JORDAN
2022130235	KRISTOPHER JORDAN
2025682680	ADAM RISHER
2026158897	PIERRE CONSTANT
2022884824	DARRICK DAY
2025508253	DARRICK DAY
2023449545	KAI LOON Chen
2022887265	Sedrick Moore
2022278858	Sedrick Moore
2023741916	Adam Risher
2024127599	Pierre CONSTANT-Dell
2025382308	KAI LOON
2026001569	KAI LOON
2027177489	Mario Ramirez
2024129386	John Scruggs
2029579542	ReGINALD ALLEN
2028086948	THOMAS THOMPSON
2026557160	Brian Baltimore
2027141282	John Scruggs
2027166468	Tristan Burch
2023411796	TOMMY BOND
2023044629	TOMMY BOND
2022309194	Eric L. Stevens
2022159730	Jeffery Gamble
2023209782	Mitchell Kimball
2024458405	Jeffery Gamble
2022158408	Mitchell Kimball
2029573970	Kelley Mackey
2027069142	Uri Wilson
2025315407	Mario Ramirez
2027051409	Caleb B. Svezia
2026649693	Uri Wilson
2028129475	WALTER OVERTON
2028129099	COREY LEE
2023408026	DONALD YEARWOOD

2024037533	ANITA GUPTA
2023727596	RONNELL MASON
2023167850	STEPHEN DIXON
2028129976	YASIN ADAMS
2025682662	ANDRE CARTER
2028129239	LEROY JACKSON
2022973152	ANTONIO T JACKSON
2027168359	VINCENT THOMAS
2024304129	CRESENT UDEH
2028128473	DAVID REICHENBACHER
2027107835	CHARLES MIMMS II DWS
2023301339	TSEDALE BERHANU_DWS
2022583922	JORDAN ROOSEVELT_DWS
2022978432	SLYVIA OKOGI DWS
2023158074	TREMAYNE FLOYD_DWS
2022308926	KYLE STEWART_DWS
2022622912	ADAM DRAMANI_DWS
2027053157	RICO COURTNEY_DWS
2026643685	MOHAMEED AHMAD_DWS
2027165022	CALVIN ROOTS_DWS
2022791579	CARL STRONG DWS
2022574792	ARTHUR THOMPSON_DWS
2027040432	MICHAEL MATTHEEW II DWS
2025382311	DONNELL BANKS_DWS
2025317324	CESAR OROZCO DWS
2028129395	RODNEY CLARKE DWS
2026799269	SAM BRIGGS II DWS
2023727134	DEWAYNE BRADLEY_DWS
2027049981	JOSE HODGSON_DWS
2027184371	WILLIAM PROCTOR_DWS
2028129376	Eugene Dewalt_DWS
2027160327	DALE WATSON_DWS
2022581941	MOHAMMAD HUQ_DWS
2028125256	Arthur Smith
2027168821	Christopher Coit
2024121337	Curtis Brown
2028125040	Darian Mathis
2028120540	Renard Blanchard
2028120037	Richard Penn
2028120207	Ronald Jackson
2026790358	ANTONIO HARDY
2022476572	Linwood Carpenter
2028128239	Charles Tubbs
2022889124	Kyle Stewart

2022889188	David Reichenbacher
2022886178	Antonio Hardy
2023045265	Adam Dramani
2024171624	Rico Courtney
2023045977	Vincent Thomas
2022517218	Aaron Roberts
2022553863	Reginald James
2022307717	Latrell Chapman
2022515319	Shawn Dove
2022476636	Maurice McCall
2024129751	FRANKIE BALL
2024124317	TAMRAT BEDANE
2027102064	TAMRAT BEDANE
2027102137	TAMRAT BEDANE
2027102178	TAMRAT BEDANE
2022270805	Tamrat Bedane
2026749493	Tamrat Bedane
2027184373	DARIUS REGIS
2022156679	Tyrone A. Baker
2024801948	Tyrone A. Baker
2025496768	Ronnell Mason
2025060350	Jonathan D. McCoy
2025314464	Calvin Roots
2024126619	Joel Collins
2025381542	Edward Boney
2024122209	Edward Boney
2023226416	Tyrone Johson
2028128127	Rodney A. Clarke
2028122385	Donald Yearwood
2028909845	Reginald James
2024128519	Andrew Asimwe
2022859552	Churchill Okonkwo
2022309212	Sam Bridges
2024455296	Jose HODGSON
2023043857	Marquette Austin
2025499094	Joseph Barbour
2027169886	James Herndon
2027169893	Timothy Butler
2027169157	William Savoy
2027169209	Robert Colbert
2027169822	Jonatnan McCray
2026746804	Robert Smalls
2023048177	Yasin Adams
2022974461	Christopher Armstrong

2023942194	RODGER HOLCOMBE_DWS
2026797428	christopher Coit
2027050928	Churchill Okonkwo
2027051185	Churchill Okonkwo
2027051140	Churchill Okonkwo
2023045834	Terence Cupitt
2022976475	Churchill Okonkwo
2022869120	Churchill Okonkwo
2023040491	Churchill Okonkwo
2023048358	Churchill Okonkwo
2022975639	Churchill Okonkwo
2028028566	Tyrone Johnson, Jr
2028128127	RODNEY CLARKE
2023946141	Willie Waymer
2026746031	Joseph Barbour
2026642786	marquette Austin
2025683841	Christopher Armstrong
2026001287	Robert J. Warner
2025684003	Lavernon Hammond
2026154006	Samaria Vaughan
2026646673	Sherman D. Copeland
2027108096	Richard Penn
2024126091	Curtis Brown
2027173103	Darian Mathis
2027105383	Andrew Asiimwe
2027175461	Ronald Jackson
2026646380	Anjali Gupta
2028564026	Dagnachew K. Gebremedhin
2028566322	Thedy Reyes
2028564544	Ralph Taylor
2024451364	Maurice McCall
2022309742	Jonathan McCray
2024361965	Cesar Orozco
2026559875	Andrew Asiimwe 1
2024650354	Andrew Asiimwe 2
2024450149	Andrew Asiimwe 3
2026158905	Andrew Asiimwe 4
2026158905	Andrew Asiimwe 5
2024455706	Andrew Asiimwe 6
2026154691	Andrew Asiimwe 7
2028909851	Aaron Roberts
2028909843	Lavernon Hammond
2028909862	William Proctor
2028909850	James Herndon

2028909846	Dewayne Bradley
2028909847	Thedy Reyes
2028909853	William Anderson
2027102141	Michael Matthews
2028085339	Arthur Smith
2028058027	Robert Colbert
2028058053	Samaria Vaughn
2028057982	Daniel Brown
2028058006	Dagnachew K. Gebremedhin
2028058019	Ralph Taylor
2028058337	William Savoy
2024456747	William Anderson
2026740204	Andre Carter
2023558297	Shawn Dove
2026157448	Carl Strong
2026153173	Donnell Banks
2026153174	Arthur Thompson
2028206789	Sandae Tait
2024319165	Jerome Watson
2026794172	Juan Flores-Ayala
2026794205	Kevin Speight
2027950415	Shantay Tyndle
2027950791	Albert Teeba
2027950320	Eric Flowers
2024316108	Mathew Gutierrez
2023945507	Charles Johnson
2022974027	Michael K. Jackson
2023945313	Victor Brown
2024315133	Jerome Watson
2024361637	Kevin Speight
2022850403	Darryl Sylver
2022579645	Jaydonte Bonds
2022570659	Kevin Simmons
2022573147	Joshua Lee
2022571894	Robert Allen
2026000593	Jamel Peoples
2025505376	Ronald Taylor
2025529977	Nathan Gaines
2025684596	Lanford J. Thompson
2025772726	Daryl O. Marsh
2025508919	Sory Toure
2022270766	Lanford J. Thompson
2022270972	Ronald Taylor Jr
2022276139	Nathan Gaines

2022306364	Jamal Peoples
2027187961	Curtis Parker
2026767241	Jonathan D. McCoy
2027027317	BISRAT ABEBE
2027181263	Flora Klise
2029440957	Christopher M. Collier
2027175118	William Byrd
2027175615	Rico Mitchell
2027167517	Mahnoor Alam
2022557463	Sylvia Okogi
2022564330	Sylvia Okogi
2022576571	Sylvia Okogi
2022621209	Sylvia Okogi
2022623728	Sylvia Okogi
2023048568	Sylvia Okogi
2022856526	Daleone Durr
2022858361	Jerome Makuson
2022861753	Antonio P. Brown

Title	Phone Type
Chief Administration Officer and Executive Vice-President	
Chief Administration Officer and Executive Vice-President	iPhone 13 Pro
Secretary to the Board	iphone 15 Pro
Assistant Secretary to the Board	iPhone 14 Plus
Assistant Secretary to the Board	
Board Operations Specialist	
Senior Manager, Green Infrastructure (DCCR)	
Senior Manager, Green Infrastructure (DCCR)	
Senior Manager, Green Infrastructure (DCCR)	
Senior Manager, Green Infrastructure (DCCR)	
Senior Manager, Green Infrastructure (DCCR)	
Senior Manager, Green Infrastructure (DCCR)	
Senior Manager, Green Infrastructure (DCCR)	
Engineer I, Civil (Design)	iPhone 14
Foreman, Field Services	iPhone 14
Meter Technician II	iPhone13
Meter Operations Leader/Inspector	iphone 13
Manager, CS Meter & FS	iPhone 14
Lead Specialist, Emergency Command Center, CS	iPhone 13
Supervisor, Emer Command Ctr	iPhone 14
Meter Technician II	iPhone 13
Meter Technician II	iPhone 13
Meter Warehouse Technician	iPhone 13
Meter Operations Leader/Inspector	
Field Technician	
Foreman, Field Services	
Field Technician	
Field Technician	
Meter Operator	
Field Technician	
Foreman, Field Services	
Foreman, Field Services	
Field Technician	
Field Technician	
Meter Technician II	
Field Technician	
Foreman, Field Services	
Foreman, Field Services	
Sr. Manager, Customer Care, CIS & Performance Control	iPhone 13
Meter Technician I	
Foreman, Field Services	
Foreman, Field Services	
Foreman, Field Services	

Foreman, Field Services	
Foreman, Field Services	
Foreman, Field Services	
Foreman, Field Services	
Foreman, Field Services	
Meter Technician II	
Foreman, Meter Technical	iphone 12
Meter Technician II	
Manager, CS Meter & FS	
Meter Technician II	
Meter Technician I	
Field Technician	
Meter Technician II	
Meter Technician II	
Foreman, Field Services	
Lead Specialist, Emergency Command Center, CS	
Customer Care Associate - Dispatching	
Manager, CS Meter & FS	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Supervisor, Escalations	
Customer Care Associate - Dispatching	
Customer Care Associate - Dispatching	
Supervisor, Emer Command Ctr	
Customer Care Associate - Dispatching	
Supervisor, Call Center	
Supervisor, Escalations	
Customer Care Associate	
Manager, CS Meter & FS	
Senior Revenue Analyst	
Field Technician	
Manager, CS Call Center	iPhone 13
Meter Operations Leader/Inspector	iPhone 12
Meter Technician II	iPhone 12
Field Technician	
Meter Technician II	iPhone 12
Operations Analyst	iPhone 14

Field Technician	iPhone 13
Field Technician	iPhone 13
Field Technician	
Field Technician	iPhone 13
Field Technician	iPhone 13
Meter Technician II	iPhone 13
Field Technician	iPhone 13
Meter Operator	iPhone 13
Meter Operations Leader/Inspector	iPhone 13
Field Technician	iPhone13
Field Technician	iPhone 13
Field Technician	iPhone 13
Meter Technician II	iPhone 13
Field Technician	iPhone 13
Field Technician	iPhone 13
Assistant Technician, Equipment Reliability	
Field Technician	
Meter Operator	
Manager, CS Meter & FS	
Manager, CS Meter & FS	
Field Technician	
Meter Operator	iphone 14
Customer Care Associate - Dispatching	
Manager, CS Meter & FS	
	iphone 13
Mechanic II, Industrial PS	iphone 13
Technician II, Instrumentation	
Industrial Journeyman Elect	iphone 14
Industrial Journeyman Elect	iphone 13
Industrial Journeyman Elect	
Industrial Journeyman Elect	iphone 13
Technician III, CC Eng Pump Oprs	iPhone 14
Sr. Manager, Maintenance Oprs	iPhone 13
Program Manager PI Renewal	
Program Manager PI Renewal	
Program Manager PI Renewal	
Program Manager PI Renewal	iPhone 13
Supervisor, Field Tech (PI)	iPhone 12
Maintenance Planner/Scheduler	iPhone 13
Program Manager, Contract Mgmt	iPhone 13
Technician III, CC Eng Pump Oprs	iPhone 14
Technician III, CC Eng Pump Oprs	iPhone 13
Manager, Potomac Interceptor	iPhone13
Senior Manager, SCADA and PCS Operations	iPhone 14

MJUF Coder, Pumping Operations	iPhone 14
Industrial Journeyman Elect	iPhone 13
Vice-President, Pumping and Sewer Operations	iPhone 14
Program Manager, AM Systems	iPhone 14
Senior Manager, Pumping Operations	iPhone 13
Industrial Journeyman Elect	iPhone 13
Executive Assistant I	iphone 13
Senior Manager, Pumping Operations	
Senior Manager, Pumping Operations	
General Foreman, Operations	
Senior Manager, Pumping Operations	
Senior Manager, Pumping Operations	
Senior Manager, Pumping Operations	
Senior Manager, Pumping Operations	
Foreman, Pumping Operations	
General Foreman, Operations	
Senior Manager, Pumping Operations	
Foreman, Pumping Operations	iPhone 14
General Foreman, Operations	iPhone 13
Foreman, Pumping Operations	iPhone 13
Supervisor, Instrumentation and Process Control Maintenance	iPhone 13
Technician II, Instrumentation	iPhone 12
Executive Assistant I	
Industrial Journeyman Elect	
Industrial Journeyman Elect	
Operations Analyst	iPhone 13
Technician II, Instrumentation	iPhone 13
Technician II, Instrumentation	
Technician II, Instrumentation	iPhone 14
Foreman, Industrial Electrical - NCDL	iPhone 14
General Foreman, Maintenance	iPhone 13
Technician II, Instrumentation	
Industrial Journeyman Elect	iphone XR
Technician II, Instrumentation	iPhone 13
Technician III, CC Eng Pump Oprs	
Supervisor, Field Tech (PI)	
Technician III, CC Eng Pump Oprs	
Industrial Journeyman Elect	
Maintenance Planner/Scheduler	iPhone 13
Mechanic II, Industrial PS	
Foreman, Industrial Mechanical - NCDL	iphone 13
Industrial Journeyman Elect	
Mechanic I, Industrial PS	
Mechanic II, Industrial PS	

Mechanic I, Industrial PS	
Mechanic II, Industrial PS	
Mechanic I, Industrial PS	
Foreman, Industrial Mechanical - NCDL	
Mechanic II, Industrial PS	
Mechanic II, Industrial PS	
Mechanic II, Industrial PS	
Mechanic II, Industrial PS	iPhone 13
Mechanic I, Industrial PS	iPhone 13
Mechanic II, Industrial PS	iPhone 13
Mechanic II, Industrial PS	iPhone 13
Mechanic II, Industrial PS	iPhone 13
Specialist, Compliance	iPhone 11
Technician I, Equip Reliability	iPhone 13
Supervisor, Process Control	iPhone 13
Technician III, Potomac Interceptor	iPhone 13
Program Manager PI Renewal	
Program Manager PI Renewal	
Program Manager PI Renewal	
Program Manager PI Renewal	
Industrial Journeyman Elect	
Industrial Journeyman Elect	iPhone 14
Junior SCADA Analyst	Google Pixel 7a
Technician I, Equip Reliability	
Engineer III, Civil Design	iPhone 14
Mechanic I, Industrial PS	iPhone 14
SCADA Analyst	iPhone 12
Operations Foreman	iPhone 13
Operations Foreman	
Utility Systems Operator 11	iPhone 14
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Supervisor, Field Inspection	
Technician III, Construction Civil Engineering	
Supervisor, Construction	iPhone13
Technician III, Construction Civil Engineering	iPhone 14
Supervisor, Field Inspection	iPhone 14
Director, DCW Engineering & Technical Services	iPhone 13

Supervisor, Field Inspection	iPhone 14
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	
Supervisor, Construction	iPhone 13
Vice-President, Engineering	iPhone 13
Technician III, Construction Civil Engineering	iPhone 13
Supervisor, Planning	iPhone 13
Civil Engineering Tech 11	iPhone 14
Engineer III, Civil Constr	iPhone 13
Technician III, Construction Civil Engineering	iPhone 14
Technician III, Construction Civil Engineering	iPhone 13
Supervisor, Construction	iPhone 13
Sr. Manager, Construction	iPhone 13
Supervisor, Civil/Struct Dsgn	iPhone 13
Supervisor, Utility Design Svcs	iPhone 14
Manager, CIP Risk and Change Management	iPhone 14
Technician III, Construction Civil Engineering	iPhone 13
Supervisor, Field Inspection	iPhone 13
Senior Management Analyst	iPhone 13
Senior Manager, Planning	iPhone 13
Senior Manager, Planning and Design	iPhone 12
Technician III, Construction Civil Engineering	iPhone 13
Technician III, Construction Civil Engineering	iPhone 14
Technician III, Construction Civil Engineering	iPhone 14
Technician III, Construction Civil Engineering	iPhone 14
Technician III, Construction Civil Engineering	iPhone 13
Engineer III, Civil Constr	iPhone 13
Engineer III, Civil Constr	iPhone 13
Sr. Manager, CIP Program Services	iPhone 14
Technician III, Construction Civil Engineering	iPhone 13
Technician III, Construction Civil Engineering	
Technician III, Construction Civil Engineering	iPhone 13
Technician III, Construction Civil Engineering	iPhone 13
Supervisor Field Inspection	iPhone 14
Engineering Systems Analyst	iPhone XR
Technician III, Construction Civil Engineering	iPhone 13
Technician III, Construction Civil Engineering	iPhone 14
Engineer III, Civil Constr	iPhone 13
Engineer II, Civil Constr	iPhone 13
Civil Engineering Tech 11	iPhone XR
Civil Engineering Tech 11	iPhone 14
Sr. Manager, CIP Project Controls and Estimating	iPhone 13
Supervisor, Field Inspection	iPhone 14
Director, CIP Infrastructure Management	iPhone 13

Engineer III, Civil Constr	iPhone 13
Civil Engineering Tech 11	iPhone 13
Civil Engineering Tech 11	
Lead Technician, CADD	
Supervisor, GIS Asset Mapping	
Engineer III, Civil Design	iphone 13
Supervisor, GIS Asset Mapping	
Technician III, Construction Civil Engineering	
Supervisor, GIS Asset Mapping	
Supervisor, Field Inspection	iPhone 13
Supervisor, Field Inspection	iphone 13
Technician III, Construction Civil Engineering	
Manager, Documents Management	iphone 13
Supervisor, Inter Plng & Permitting	iphone 13
Technician III, Construction Civil Engineering	
Analyst, Public Space	iphone 13
Technician III, Construction Civil Engineering	
Technician II, Surveying	
Technician III, Construction Civil Engineering	
Technician II, Const Civil Eng	iPhone 14
Technician II, Const Civil Eng	iPhone 13
Technician II, Const Civil Eng	iPhone 13
Technician II, Const Civil Eng	iPhone 13
Engineer III, Civil Constr	iPhone 12
Engineer III, Civil Constr	iPhone 14
Engineer III, Civil Constr	iPhone 14
Engineer III, Civil Constr	iPhone 14
Technician III, Construction Civil Engineering	iPhone 12
Technician II, Const Civil Eng	iPhone 12
Technician II, Const Civil Eng	iPhone 12
Engineer III, Civil Design	iPhone 14
Program Manager, CIP	iPhone 14
Senior Manager, Enterprise Program Management Office	iPhone 12
Technician II, Const Civil Eng	
Technician II, Const Civil Eng	
Technician III, Construction Civil Engineering	
Technician II, Const Civil Eng	
Technician II, Const Civil Eng	
Senior Program Manager, Lead Services	iPhone 13
Director, DCW Engineering & Technical Services	
Vice-President, Engineering	
Director, Emergency Management	iPhone 14
Director, Emergency Management	
Program Manager, Hazard Mitigation	iphone 14

Director, Emergency Management	
Program Manager, Critical Infrastructure Protection	iphone 14
Program Manager, Critical Infrastructure Protection	
Manager, Emergency Mgmt	iPhone 14
Manager, Emergency Mgmt	
Coordinator, Emergency Planning	iPhone 13
Coordinator, Emergency Planning	
Coordinator, Emergency Planning	iphone 14
Foreman, Mechanical Maint	iPhone 13
Coordinator, Asset Management	iPhone 13
Assistant, Facilities Mgt.	iPhone 14
Director, Facilities Management	
Painter	iPhone 14
AC Equipment Mechanic 10	iPhone 12
Foreman, Mechanical Maint	iPhone 13
Foreman, Painting	iPhone XR
General Foreman, Facilities	iPhone 13
Manager, Facilities Maint Svcs	iPhone 13
Facilities Equip Oper 11/CDL	iPhone 13
Coordinator, Constr/Data Mgmt	iPhone 14
Foreman, HVAC Equipment	iPhone 13
AC Equipment Mechanic 10	iPhone 13
Director, Facilities Management	iPhone 13
Director, Facilities Management	
Director, Facilities Management	
Director, Facilities Management	
Journeyman Plumber	iPhone 13
Program Manager, Energy Systems	iPhone 13
	iphone XR
Painter	
Locksmith	
Journeyman Plumber	
Facilities Equip Oper 11/CDL	
Maintenance Mechanic	
Foreman, HVAC Equipment	
Building and Grounds Maintenance Worker	
AC Equipment Mechanic 10	
Building and Grounds Maintenance Worker	
Journeyman Plumber	
Building and Grounds Maintenance Worker	
AC Equipment Mechanic 10	
Director, Facilities Management	

Painter	
Building and Grounds Maintenance Worker	
Director, Facilities Management	
Director, Facilities Management	
Painter	iphone 13
Painter	iphone 13
Foreman, Plumber	iPhone 14
Foreman, Grounds Maintenance	iPhone 12
AC Equipment Mechanic 10	iPhone 12
AC Equipment Mechanic 10	iPhone 12
AC Equipment Mechanic 10	iPhone 12
Manager, Facilities Program Management	iPhone 14
Courier	iPhone 13
Fleet Program Manager - Mtn	iPhone 12
Fleet Program Manager - Mtn	usb800
Fleet Program Manager - Mtn	
Director, Fleet Management	
Director, Fleet Management	iPhone 13
Fleet Vehicle Specialist	iPhone 13
Director, Fleet Management	
Director, Fleet Management	
Director, Fleet Management	
Director, Fleet Management	iPhone 14
Category Manager, Goods & Services	iPhone 14
Compliance Officer	iPhone 12
Director & Associate General Counsel	iPhone 13
Director & Associate General Counsel	iPhone XR
Vice-President & Deputy General Counsel	iPhone 13
Chief Legal Officer, and Executive Vice-President, Government & Legal Affairs	
Chief Legal Officer, and Executive Vice-President, Government	iPhone 13
Director & Associate General Counsel	iphone 13
Senior Program Manager, Government Affairs, Legal	iPhone 13
Executive Assistant I	iPhone 13
CEO & General Manager	Apple iPhone 14
Chief of Staff	iPhone 15 Plus
Senior Executive Coordinator to the CEO/General Manager	
Vice-President, Strategy & Performance	iPhone 14
CEO & General Manager	
CEO & General Manager	
Senior Executive Coordinator to the CEO/General Manager	iPhone 14 Plus
Director, Enterprise Program Management Office (EPMO)	iPhone 13
Director, Innovation	iphone 13

Director, Innovation	
Chief of Staff	
Vice-President and Senior Technical Advisor, OCOO	
Vice-President and Senior Technical Advisor, OCOO	iPhone 13
Chief Operating Officer, and Executive Vice-President	iPhone 12
Senior Program Manager, Business Analysis	iPhone 14 Plus
Director, Digital Transformation	iPhone 15 Pro
Director, Digital Transformation	
Chief of Staff	
CEO & General Manager	
CEO & General Manager	
Chief of Staff	
Senior Program manager, Innovation	iPhone 14
CEO & General Manager	
Program Manager, Compl Prgms	iphone XR
Manager, HR Business Partners	iphone 13
Technician III HCM Systems	iphone 13
Senior Recruiter	iPhone 13
Senior Recruiter	iPhone 13
Senior Recruiter	iPhone 13
Sr. HR Business Partner	iPhone 14
Labor Relations Advisor	iPhone 14
Senior Specialist, Labor Relationhs	iPhone 14
Executive Assistant, Senior (P&T)	iPhone 14
Vice President, Employment, Labor, and HR Compliance	iPhone 13
Sr. HR Business Partner	iPhone 13
Sr. Systems Administrator	
Manager, Telecommunications	iPhone 12
Manager, IT Customer Service	iphone XR
Senior Technician, Telecommunication	iPhone 14
	lphone 6s Plus
Senior VoIP Administrator	iPhone 13
Manager, Infrastructure Svcs	iPhone 13
Maximo Work & Asset Management Technical Lead	iphone 14
Customer Service Supervisor, IT	iPhone 15 Pro
SCADA Network Engineer, IT	iPhone 13
GIS Systems Technical Lead	iPhone 14
SharePoint Administrator	
SharePoint Administrator	iPhone 14
Technician, Telecommunications	iPhone 14
Senior Windows Systems Administrator	iPhone 12
Director, Infrastructure & Operations	iPhone 12
	iPhone 11

IT Helpdesk Analyst	iPhone 15
Maximo Work & Asset Management Technical Lead	
Maximo Work & Asset Management Technical Lead	
GIS Systems Technical Lead	
Solution Center Sr. Analyst	iPhone 14
Senior VoIP Administrator	
Director, Cyber Security Services	iPhone 14
Program Manager, DMS Plant Maintenance	iPhone 14
General Foreman, Power Distribution (Master)	iPhone 14
Foreman, Industrial Equip Mech	iPhone 13
Program Manager, DMS Plant Maintenance	iPhone 13
Maintenance Planner/Scheduler	iPhone 13
Foreman, Industrial Equip Mech	iPhone 14
Maintenance Planner/Scheduler	iPhone 14
Foreman, Industrial Equip Mech	iPhone 12
Supervisor Equip Reliability	
Director, Maintenance Services	iPhone 14
Supervisor Equip Reliability	
Foreman, Elect-Master	iPhone 13
Maintenance Planner/Scheduler	iphone 11
Supervisor, PC Maintenance	iphone 13
Foreman, Industrial Equip Mech	iPhone 12
Technician, Power Distribution	iPhone 12
Foreman, Elect-Master	iPhone 13
Chief Communications & Stakeholders Engagement Officer,	iPhone 16 Pro 1TE
Chief Communications & Stakeholders Engagement Officer,	
Vice President, Marketing and Communications	
Vice President, Marketing and Communications	iPhone 15 Pro
Director, Marketing and Production	iPhone 14
Director, Community Affairs	iPhone 15 plus
Executive Assistant II	iPhone 12
Community Affairs Specialist	iphone12
Sr.Manager, Communications	iphone 14
Senior Specialist, Community Affairs	iphone 14
Manager, Permit Operations	iPhone 13
Director, DCW Permit Operations	iphone 13
Engineer I, Civil (Design)	iPhone 14
Engineer I, Civil (Design)	iPhone 14
Engineer III, Civil Design	iPhone 14
Process Engineer II	iphone 12
Senior Manager, Materials Management	iPhone 13
Asst Mgr, M&S Parts Materials (Procurement)	iPhone 13
PROCUREMENT EMG SUPPORT 2	iPhone SE A1662
Warehouse Worker Leader	iPhone 13

Contract Compliance Specialist II (U)	
Contract Compliance Specialist II (U)	
Director of Procurement, Goods & Services	iPhone 15 Plus
Director of Procurement, Goods & Services	
Manager, Category Management	iPhone 14
Manager, Construction Safety	iPhone 13
Manager, Safety Operations	iPhone 13
Specialist, Safety	iPhone XR
Executive Assistant I	iPhone 13
Specialist, Safety	iphone 13
Specialist, Construction Safety	iPhone 13
Program Manager, Hazardous Waste	iPhone 13
Program Manager, Safety & Fire Life Safety	iPhone 13
Specialist, Safety	iPhone 13
Director, Occupational Safety and Health	iPhone 14
Specialist, Construction Safety	iPhone 14
Program Manager, Industrial Hygiene	iPhone 14
Locksmith	iPhone 13
Director, DCW Security	iphone 15
Program Manager Elect Sec Sys	iPhone 14
Manager, Security	iPhone 13
Security Investigator	iPhone 12
Specialist, Security Operations	iPhone 12
Program Manager, Security Training	iPhone 14
Technician III, Asset Mgmt	
Utility Svcs Wkr Ldr/CDL	iPhone 13
Technician III, CC Eng CCTV	iPhone 13
Technician III, Asset Mgmt	iPhone 14
Utility Svcs Wkr Ldr/CDL	iPhone 13
Foreman, Utility Services - NCDL	iPhone 14
Foreman, Utility Services - NCDL	iPhone 13
Program Manager, Catch Basins	iPhone 13
General Foreman, Utility Services - NCDL	iPhone 13
Foreman, Utility Services - NCDL	iPhone 14
Foreman, Utility Services - NCDL	
Utility Svcs Wkr Ldr/CDL	iPhone 13
Manager, Const and Repair	iPhone 14
General Foreman, Utility Services - NCDL	iPhone 14
Foreman, Utility Svcs	iPhone 14
Technician III, CC Eng CCTV	iPhone 13
Foreman, Small Craft	iPhone 14
Small Craft Operator 09	iPhone 12
Small Craft Operator 09	iPhone 12
Foreman, Utility Svcs	iPhone 14

Foreman, Utility Services - NCDL	iPhone 13
Foreman, Utility Services - NCDL	
Foreman, Utility Services - NCDL	iPhone 14
Utility Svcs Wkr Ldr/CDL	
Utility Svcs Wkr II/CDL	
Sr. Utility Svcs Wkr CDL	
Sr. Utility Svcs Wkr CDL	
Utility Svcs Wkr Ldr/CDL	
Utility Svcs Wkr Ldr/CDL	
Utility Svcs Wkr III/CDL	
Vice-President, Pumping and Sewer Operations	
Vice-President, Pumping and Sewer Operations	
Vice-President, Pumping and Sewer Operations	
Vice-President, Pumping and Sewer Operations	
Vice-President, Pumping and Sewer Operations	
Sr. Utility Svcs Wkr CDL	iPhone 14
Utility Svcs Wkr III/CDL	iPhone 14
Sr. Utility Svcs Wkr CDL	iPhone 12
Utility Svcs Wkr Ldr/CDL	iPhone 14
Utility Svcs Wkr II/CDL	iPhone 12
Utility Svcs Wkr Ldr/CDL	iPhone 14
Utility Svcs Wkr III/CDL	iPhone 14
Utility Svcs Wkr II/CDL	iPhone 14
Utility Svcs Wkr III/CDL	
Sr. Utility Svcs Wkr CDL	
Sr. Manager, Insp and Mtn - SS	
Sr. Manager, Insp and Mtn - SS	
Sr. Manager, Insp and Mtn - SS	
Sr. Manager, Insp and Mtn - SS	
Utility Svcs Wkr III/CDL	
Sewer I/M Worker-CDL/11	iPhone 14
Sewer I/M Wkr Ldr-CDL	iPhone 12
Sr. Manager, Insp and Mtn - SS	iPhone 12
Utility Svcs Wkr II/CDL	iPhone 12

Utility Svcs Wkr III/CDL	iPhone 12
Utility Svcs Wkr II/CDL	
Utility Svcs Wkr III/CDL	
General Foreman, Utility Services - NCDL	
Utility Svcs Wkr Ldr/CDL	
Foreman, Utility Services - NCDL	
Utility Svcs Wkr II/CDL	
Utility Svcs Wkr II/CDL	iPhone 14
Utility Svcs Wkr II/CDL	
Utility Svcs Wkr II/CDL	iPhone 14
Utility Svcs Wkr II/CDL	iPhone 14
Utility Svcs Wkr III/CDL	iPhone 14
Utility Svcs Wkr II/CDL	iPhone 14
Small Craft Operator 09	iPhone 14
Utility Svcs Wkr III/CDL	
Manager, WWT Electrical Maintenance	iPhone 14
Foreman, Wastewater Treatment	iPhone 14
Technician II, Instrumentation	iPhone 14
Foreman, Biosolids	iPhone XR
GEN FOREMAN	iPhone 14
Manager WWT Maintenance	iPhone XR
Senior Manager, WWT Operations	iPhone 14
Foreman, Wastewater Treatment	iPhone 14
Foreman, Instrumentation	iPhone 14
Director, DCW Resource Recovery	iPhone 14
Foreman, Wastewater Treatment	iPhone 14
Director, DCW Clean Water and Technology	iPhone 13
Program Manager, Bus Dev	iPhone 14
Environmental Compl Officer	iPhone 12
Program Manager, AM Systems	
Wastewater Operations Liaison	iPhone 14
Business Operations Manager	iPhone 14
Program Manager, WWT Liquid Processes	iPhone 14
Program Manager, AM Systems	
Program Manager, AM Systems	
Specialist, Compliance WQ	
Assistant Program Manager, WQ&T Compliance	
Supervisor, Water Quality	
Technician II, Water Quality	
Technician II, Water Quality	iPhone 13
Technician III, Water Quality	
Technician III, Water Quality	
Technician III, Water Quality	
Specialist, Water Quality	iPhone 14

Technician III, Water Quality	iPhone 14
Assistant Program Manager WQ	iPhone 14
Supervisor, Water Quality	iPhone 14
Water Services Worker 10 CDL	iPhone 14
Specialist, Compliance WQ	iPhone 14
Specialist, Water Quality	iphone 14
Technician III, Water Quality	iPhone 13
Technician III, Water Quality	iPhone 14
Director, Water Quality	iPhone 14
Specialist, Compliance WQ	iPhone 11
Specialist, Compliance WQ	
Assistant Program Manager, WQ&T Compliance	iPhone 14
Manager, Compliance Programs WQ	iPhone 14
Specialist, Compliance WQ	
Specialist, Compliance WQ	iPhone 14
Program Manager RD WQ	iPhone 14
Assistant Program Manager, WQ&T Compliance	
Assistant Program Manager, WQ&T Compliance	iphone 13
Assistant Program Manager, WQ&T Compliance	
Manager, Compliance Programs WQ	
Program Manager RD WQ	
Program Manager RD WQ	
Specialist, Water Quality Instrumentation	iphone 13
Water Quality Worker 09	iPhone 14
Assistant Program Manager, WQ&T Compliance	iPhone 13
Specialist, Compliance WQ	
Water Services Worker 10 CDL	
Water Quality Worker 09	
Technician II, Water Quality	iPhone 12
Specialist, Compliance WQ	iPhone 14
Specialist, Compliance WQ	
Water Quality Worker 09	iPhone 14
Specialist, Compliance WQ	
Water Quality Worker 09	iPhone 12
Specialist, Compliance WQ	iPhone 12
Water Quality Worker 09	
Specialist, Compliance WQ	iPhone 12
Specialist, Compliance WQ	iPhone 13
Specialist, Water Quality Instrumentation	
Specialist, Water Quality	iPhone 14
Specialist, Compliance WQ	
Water Services Wkr Leader/CDL	iPhone 12
Water Services Wkr Leader/CDL	iPhone 11
Foreman, Water Services - NCDL	iPhone 14

Operations Prog Mgr Utility Svcs	iPhone 14
Water Services Worker 10	iPhone 14
Supervisor, Construction Projects	iPhone 14
Technician III, Const Civil Eng WS	iPhone 14
Foreman, Water Services - NCDL	iPhone 14
Water Services Wkr Leader/CDL	iPhone 14
Engineering Equip Oper 11/CDL	iPhone 14
Technician III, CC Eng (CM)	iPhone 14
Supervisor, Public Space	iPhone 14
Technician III, Const Civil Eng WS	iPhone 14
Water Services Worker 11	iPhone XR
Sr. Manager, CC&O CC Mgmt	iPhone 14
Water Services Worker 10	iPhone 14
Operations Prog Mgr Utility Svcs	iPhone 14
Water Services Worker 10	iPhone 14
Technician III, CC Eng (CM)	iPhone 13
Technician III, CC Eng (CM)	iPhone 14
Technician III, Const Civil Eng WS	iPhone 14
Engineer III, CC Eng (CM)	iPhone 14
Water Services Worker 10	iPhone 14
Water Services Wkr Leader/CDL	iPhone 14
Water Services Worker 10	iPhone 14
Foreman, Water Services - NCDL	iPhone 14
Water Services Worker 10	iPhone 14
Foreman, Water Services - NCDL	iPhone 14
Water Services Worker 11	iPhone 14
Water Services Worker 10	iPhone 14
Water Services Wkr Leader/CDL	iPhone 14
Water Services Wkr Leader/CDL	iPhone 14
Water Services Worker Leader	iPhone XR
Water Services Worker 11	iPhone 14
Water Services Wkr Leader/CDL	iPhone 13
Technician III, Const Civil Eng WS	iPhone 14
Foreman, Water Services - NCDL	iPhone 12
Manager, DCW Water Distribution	iPhone 14
General Foreman, Water Services - NCDL	iPhone 14
Foreman, Water Services - NCDL	iPhone 12
General Foreman, Water Services - NCDL	iPhone 14
Foreman, Water Services - NCDL	iPhone 14
Foreman, Water Services - NCDL	iPhone 14
Technician III, CC Eng (CM)	iPhone XR
Engineering Equip Oper 10-CDL	iPhone XR
Supervisor, Field Tech (CM)	iPhone 14
Technician III, CC Eng (CM)	

Technician III, Const Civil Eng WS	
Technician III, CC Eng (CM)	
Technician III, CC Eng (CM)	
Technician III, Const Civil Eng WS	
Technician III, CC Eng (CM)	
Water Services Worker 11	iPhone 14
Water Services Worker 11	iphone 14
Technician III, Const Civil Eng WS	iphone 13
Foreman, Water Services - NCDL	iphone 14
Water Services Worker 11	iphone 13
Supervisor, AM-Sewer	iPhone 14
Manager, LA Mgmt CC and O	iPhone 13
Manager, LA Mgmt CC and O	
Manager, LA Mgmt CC and O	
Manager, LA Mgmt CC and O	
Manager, LA Mgmt CC and O	
Manager, LA Mgmt CC and O	
Assistant Program Manager (Sewer)	iPhone 14
Water Services Worker 10	iPhone 13
Water Services Worker 10	
Water Services Worker 10	
Water Services Worker 08	
Water Services Worker 10	
Engineering Equip Oper 10-CDL	iphone 14
Technician III, Const Civil Eng WS	iphone 14
Technician III, Const Civil Eng WS	
Sewer I/M Worker-CDL/11	
Water Services Worker 11	
Foreman, Water Services - NCDL	
Water Services Worker 11	
Assistant Program Mgr-WS	iphone 14
Assistant Program Mgr-WS	iphone 14
Water Services Worker 10	
Water Services Worker Leader	
Water Services Worker 10	
Water Services Worker 10	
Water Services Worker 11	iphone 14
Water Services Worker 08	iPhone 14
Water Quality Worker 09	iphone 14
Water Services Worker 08	iphone XR
Water Services Worker 11	iphone 14
Engineering Equip Oper 11/CDL	iphone XR
Technician III, Const Civil Eng WS	
Water Services Worker 11	

Water Services Wkr Leader/CDL	iPhone 14
Manager, DCW Water Distribution	
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
Supervisor, Field Tech (CM)	iphone 14
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
Supervisor, Field Tech (CM)	iPhone 14
Water Services Worker 11	
Water Services Wkr Leader/CDL	iphone 11
Water Services Worker 10	iphone 14
Water Services Worker 10	iphone 14
Water Services Worker 11	iphone 14
Water Quality Worker 09	iPhone 14
Water Services Worker 08	iphone 12
Water Services Worker 08	iphone 14
Water Services Worker 08	iphone 14
Foreman, Water Services - NCDL	
General Foreman, Water Services - NCDL	
Foreman, Water Services - NCDL	
Assistant Program Mgr-WS	
Foreman, Water Services - NCDL	
Operations Prog Mgr Utility Svcs	
Water Services Worker 08	iPhone 14
Water Services Worker 11	iphone 11
Water Services Worker 08	iphone 11
Water Services Worker 11	
Water Services Worker 11	
Foreman, Water Services - NCDL	
Assistant Program Mgr-WS	
Assistant Program Mgr-WS	
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Water Services Worker 11	
Water Services Worker 08	
Water Services Worker 11	
Water Services Worker 11	

Water Services Wkr Leader/CDL	
Water Services Worker 11	
Water Services Worker 11	
Foreman, Water Services - NCDL	
Foreman, Water Services - NCDL	
Water Services Worker 08	
Water Services Worker 08	
Water Services Worker 11	
Water Services Worker 08	
Water Services Worker 08	
Water Quality Worker 09	
Water Services Worker 11	iphone 11
Foreman, Water Services - NCDL	
Foreman, Water Services - NCDL	
Water Services Wkr Leader/CDL	
Water Services Worker 10	
Water Services Worker 10	
Assistant Program Mgr-WS	iphone 12
Water Services Worker 08	
Water Services Worker 08	
Water Services Worker 08	
Water Quality Worker 09	iphone 12
Water Services Worker 10 CDL	iphone 12
Water Quality Worker 09	iphone 12
Foreman, Water Services - NCDL	iphone 12
Water Services Worker 08	iphone 12
Water Services Worker 08	iphone 12
Water Quality Worker 09	iphone 12
Water Services Worker 08	iphone 12
Water Services Worker 08	iphone 12
Water Services Worker 08	iphone 12
Water Services Worker 08	iphone 14
Water Services Worker 06	iphone 12
Water Services Worker 06	iphone 12
Water Services Worker 06	iphone 12
Water Services Worker 10 CDL	iphone 12
Foreman, Utility Services - NCDL	iphone 12
Water Services Worker 10 CDL	iphone 12
Technician III, Const Civil Eng WS	iphone 12
Water Services Worker 10 CDL	iphone 12
Water Services Worker 10	iphone 12
Technician III, Const Civil Eng WS	
Water Services Worker 10 CDL	
Water Services Worker 10 CDL	

Water Services Worker 10 CDL	
Meter Operations Leader/Inspector	
Water Services Worker 08	iphone 12
Supervisor, Construction Projects	iPhone 13
Assistant Program Manager	iphone 14
Vice President, Water Operations	iPhone 15 Pro Ma
Water Services Worker 06	iPhone 14
Water Services Worker 06	iPhone 14
Assistant Program Manager - WS	iPhone 14
Operations Prog Mgr Utility Svcs	
Operations Prog Mgr Utility Svcs	
Operations Prog Mgr Utility Svcs	
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Operations Prog Mgr Utility Svcs	
Operations Prog Mgr Utility Svcs	
Water Services Worker 06	iphone 14
Water Services Worker 06	iphone 14
Water Services Worker 06	iPhone 14

Wireless Card	Department	Rate Plan
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	Administration	\$39.99
	Board of Directors	\$39.99
	Board of Directors	\$39.99
iPad Air	Board of Directors	\$36.99
	Board of Directors	\$39.99
Dell Latitude 7320	Clean Rivers	\$36.99
Dell Latitude 7320	Clean Rivers	\$36.99
Dell Latitude 7320	Clean Rivers	\$36.99
Dell Latitude 7320	Clean Rivers	\$36.99
Dell Latitude 7320	Clean Rivers	\$36.99
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Dell Latitude 7320	Clean Rivers	\$36.99
	COO	\$39.99
	Customer Service	\$39.99
	Customer Service	\$39.99
	Customer Service	\$39.99
	Customer Service	\$44.99
	Customer Service	\$39.99
	Customer Service	\$39.99
	Customer Service	\$39.99
	Customer Service	\$39.99
Dell Rugged 7230	Customer Service	\$36.99
Dell Latitude 7320	Customer Service	\$36.99
Getacs	Customer Service	\$36.99
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Getacs	Customer Service	\$36.99
Dell Latitude 7320	Customer Service	\$36.99
Dell Latitude 7230	Customer Service	\$36.99
Precision 3560	Customer Service	\$36.99
Latitude 7424 Rugged	Customer Service	\$36.99
Latitude 7320	Customer Service	\$36.99
Latitude 7320	Customer Service	\$36.99
Latitude 7214	Customer Service	\$36.99
	Customer Service	\$36.99
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Honeywell hand held	Customer Service	\$36.99
Honeywell hand held	Customer Service	\$36.99
Honeywell hand held	Customer Service	\$36.99
Honeywell hand held	Customer Service	\$36.99
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	Customer Service	\$36.99
Latitude 7214	Customer Service	\$36.99
Latitude 7320	Customer Service	\$36.99
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Dell Latitude 7320	Customer Service	\$36.99
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Getac	Customer Service	\$36.99
Dell Pescision 7540 10021	Customer Service	\$36.99
Dell Pescision 7540 10021	Customer Service	\$36.99
Dell Rugged 10020090	Customer Service	\$36.99
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Dell Precision 10021029	Customer Service	\$36.99
Dell Precision 1002106	Customer Service	\$36.99
Dell Precision 10021004	Customer Service	\$36.99
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Dell Precision 10021036	Customer Service	\$36.99
Dell Precision 10021052	Customer Service	\$36.99
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Lenovo ThinkPad P16	Customer Service	\$36.99
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Dell Precision 7550	Customer Service	\$36.99
Dell Precision	Customer Service	\$36.99
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Dell Latitude 7424	Customer Service	\$36.99
Getac	Customer Service	\$36.99
Dell Latitude 7230	Customer Service	\$36.99
Latitude 7214	Customer Service	\$36.99
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Dell Precision	Customer Service	\$36.99
Dell Rugged	Customer Service	\$36.99
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Surface Pro	DDCS	\$36.99
Surface Pro	DDCS	\$36.99
Dell Latitude 7230	DDCS	\$36.99
iPad Pro 12.9 inch	DDCS	\$36.99
iPad Pro 12.9 inch	DDCS	\$36.99
AT&T Global Modem USE	DDCS	\$36.99
Surface Pro	DDCS	\$36.99
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Dell Latitude 7320	DDCS	\$36.99
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Getac 10017091	DDCS	\$36.99
	DDCS	\$44.99
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Getac 10017063	DDCS	\$36.99
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Getac 10017077	DDCS	\$36.99
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Getac 10017080	DDCS	\$36.99
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Dell Latitude 7320	DDCS	\$36.99
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Surface Pro 9	DDCS	\$36.99
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ZTE MF861	DETS	\$36.99
Leica CS15	DETS	\$15.99
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Panasonic FZ-A1 EM7355	DETS	\$36.99
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Panasonic FZ-A1 EM7355	DETS	\$36.99
	DETS	\$39.99
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	DETS	\$39.99
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Dell 5414 Rugged	DETS	\$36.99
	DETS	\$39.99
AT&T Global Modem	DETS	\$36.99
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Dell Latitude 7320	DETS	\$36.99
	DETS	\$39.99
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Dell Latitude 5430	DETS	\$36.99
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Dell Latitude 5430	DETS	\$36.99
Dell Latitude 5430	DETS	\$36.99
Dell Latitude 5430	DETS	\$36.99
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	Emergency Management	\$44.99
Dell Precision 3560	Emergency Management	\$36.99
	Emergency Management	\$44.99

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Franklin A50 Hotspot	Facilities	\$36.99
	Facilities	\$39.99
	Facilities	\$39.99
	Facilities	\$44.99
	Facilities	\$39.99
	Fleet	\$44.99
	Fleet	\$36.99
	Fleet	\$36.99
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	Fleet	\$39.99
Getac	Fleet	\$36.99
Getac	Fleet	\$36.99
Getac	Fleet	\$36.99
	Fleet	\$39.99
	Fleet	\$39.99
	General Council	\$39.99
	General Council	\$39.99
	General Council	\$39.99
	General Council	\$39.99
iPad Pro 12.9 4th Gen	General Council	\$36.99
	General Council	\$39.99
	General Council	\$39.99
	General Council	\$39.99
	General Council	\$39.99
	General Manager	\$44.99
	General Manager	\$44.99
iPad Air 4th Gen	General Manager	\$36.99
	General Manager	\$44.99
Dell Latitude 7320	General Manager	\$36.99
iPad (6th Gen)	General Manager	\$36.99
	General Manager	\$44.99
	General Manager	\$39.99
	General Manager	\$39.99

ipad Pro 12.9 inch	General Manager	\$36.99
Dell Latitude 7320	General Manager	\$36.99
ipad Pro	General Manager	\$36.99
	General Manager	\$44.99
	General Manager	\$44.99
	General Manager	\$39.99
	General Manager	\$44.99
iPad Pro	General Manager	\$36.99
iPad Pro 11 inch	General Manager	\$36.99
Lenovo ThinkPad	General Manager	\$36.99
Lenovo ThinkPad	General Manager	\$37.99
Lenovo ThinkPad	General Manager	\$38.99
	General Manager	\$39.99
Lenovo ThinkPad Carbon	General Manager	\$36.99
	HCM	\$39.99
	HCM	\$39.99
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	HCM	\$39.99
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	HCM	\$39.99
Global MiFi 8000 Charcoal	IT	\$36.99
	IT	\$39.99
	IT	\$44.99
	IT	\$39.99
	IT	\$39.99
	IT	\$39.99
	IT	\$44.99
	IT	\$44.99
	IT	\$44.99
	IT	\$39.99
	IT	\$44.99
AT&T Unite Express 2 Black	IT	\$36.99
	IT	\$44.99
	IT	\$39.99
	IT	\$39.99
	IT	\$44.99
Spare for test device	IT	\$36.99
	IT	\$44.99

	IT	\$39.99
Dell Latitude 7320	IT	\$36.99
Dell Latitude 7230	IT	\$36.99
Dell Latitude 7230	IT	\$36.99
	IT	\$39.99
Dell Latitude 7230	IT	\$36.99
	IT	\$44.99
	Maintenance	\$39.99
	Maintenance	\$39.99
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	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
AT&T Unite Express 2 Bla	Maintenance	\$36.99
	Maintenance	\$44.99
AT&T Unite Express 2 Bla	Maintenance	\$36.99
	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
	Maintenance	\$39.99
3	Marketing and	\$39.99
iPad Pro 12.9 4th Gen	Marketing and	\$36.99
iPad Pro 12.9 4th Gen	Marketing and	\$36.99
	Marketing and	\$44.99
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	Permits	\$39.99
	Permits	\$39.99
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	Process Engineering	\$39.99
	Procurement	\$39.99
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	Procurement	\$39.99

Dell Latitude 7320	Procurement	\$36.99
Dell Latitude 7320	Procurement	\$36.99
	Procurement	\$39.99
iPad Pro 11 inch	Procurement	\$36.99
	Procurement	\$39.99
	Safety	\$39.99
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	Security	\$39.99
	Security	\$44.99
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	Security	\$44.99
	Security	\$39.99
	Sewer Services	\$36.99
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	Sewer Services	\$44.99
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Getac 10017094	Sewer Services	\$36.99
	Sewer Services	\$44.99
	Sewer Services	\$36.99
Getac	Sewer Services	\$36.99
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Getac	Sewer Services	\$36.99
Getac	Sewer Services	\$36.99
Getac 10019922	Sewer Services	\$36.99
Getac	Sewer Services	\$36.99
Getac 10020348	Sewer Services	\$36.99
Getac 10020344	Sewer Services	\$36.99
	Sewer Services	\$36.99
Dell Latitude 5430	Sewer Services	\$36.99
	Sewer Services	\$36.99
Getac	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
	Sewer Services	\$39.99
	Sewer Services	\$44.99
	Sewer Services	\$39.99
	Sewer Services	\$39.99
	Sewer Services	\$39.99
	Sewer Services	\$39.99
	Sewer Services	\$39.99
	Sewer Services	\$39.99
Getac	Sewer Services	\$36.99
Getac	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 7320	Sewer Services	\$36.99
Dell Latitude 5430	Sewer Services	\$36.99
	Sewer Services	\$39.99
	Sewer Services	\$39.99
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	Water Quality	\$44.99
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	Water Quality	\$44.99
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Dell Latitude 7200	Water Quality	\$36.99
	Water Quality	\$39.99
	Water Quality	\$36.99
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	Water Quality	\$39.99
Dell Latitude 7320	Water Quality	\$36.99
Dell Latitude 7320	Water Quality	\$36.99
Dell Latitude 5430	Water Quality	\$36.99
	Water Quality	\$39.99
	Water Quality	\$39.99
Dell Rugged 5430	Water Quality	\$36.99
	Water Quality	\$44.99
Dell Rugged 5430	Water Quality	\$36.99
	Water Quality	\$39.99
	Water Quality	\$39.99
Dell Latitude 7320	Water Quality	\$36.99
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	Water Quality	\$39.99
Dell Latitude 7320	Water Quality	\$36.99
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Dell Latitude 7320	Water Quality	\$36.99
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Dell Precision 3560	Water Services	\$36.99

Dell Precision 3560	Water Services	\$36.99
Dell Precision 3560	Water Services	\$36.99
Dell Precision 3560	Water Services	\$36.99
Getac	Water Services	\$36.99
Dell Precision 3560	Water Services	\$36.99
	Water Services	\$39.99
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	Water Services	\$39.99
	Water Services	\$39.99
	Water Services	\$39.99
	Water Services	\$44.99
	Water Services	\$39.99
ipad Pro 11 inch	Water Services	\$36.99
ipad Pro 11 inch	Water Services	\$36.99
ipad Pro 11 inch	Water Services	\$36.99
ipad Air	Water Services	\$36.99
ipad Air	Water Services	\$36.99
	Water Services	\$44.99
	Water Services	\$39.99
Getac	Water Services	\$36.99
Getac	Water Services	\$36.99
Getac	Water Services	\$36.99
Getac	Water Services	\$36.99
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	Water Services	\$39.99
Dell Precision 3560	Water Services	\$36.99
	Water Services	\$36.99
	Water Services	\$36.99
	Water Services	\$36.99
Dell Latitude 7320	Water Services	\$36.99
	Water Services	\$44.99
	Water Services	\$39.99
Dell Latitude 7320	Water Services	\$36.99
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Getac	Water Services	\$36.99
	Water Services	\$39.99
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	Water Services	\$36.99
	Water Services	\$36.99
	Water Services	\$39.99
	Water Services	\$44.99
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x	Water Services	\$39.99
	Water Services	\$39.99
	Water Services	\$39.99
	Water Services	\$39.99
Surface Pro	Water Services	\$36.99
Surface Pro	Water Services	\$36.99
Surface Pro	Water Services	\$36.99
Surface Pro	Water Services	\$36.99
Surface Pro	Water Services	\$36.99
Surface Pro	Water Services	\$36.99
	Water Services	\$39.99
	Water Services	\$39.99
	Water Services	\$39.99

Table 1 – Clean Rivers Project Component Update

Div- ision	Title	Description	Capital Budget as of 1/31/2025 (\$ M)	Remaining Capital Funds + DCW labor (\$ M)	Status Report	Planned Capital Spending + DCW Labor (\$ thousands)														
						FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39
Anacostia River Projects																				
A	Blue Plains Tunnel	The Blue Plains Tunnel is 23 foot inside diameter tunnel, approximately 24,000 feet long from Blue Plains to Main Pumping Station near the National Stadium. The tunnel includes 5 shafts and provides approximately 73 million gallons of storage to provide CSO control and to reduce peak flows in wet weather to Blue Plains to enable more economical nutrient removal for the Chesapeake Bay. Voted “2016 Project of the Year” by Engineering News Record.	358.5	0	The project is complete (started in 2011, completed in 2016)															
B	Tingey Street Diversion Sewer	Division B consists of two chambers which divert flows from existing CSO 013 and 014 sewers into a new sewer along Tingey Street. The sewer connects to the Blue Pains Tunnel at Main Pumping Station. The purpose of the project is to intercept CSO 013 and 014 and convey the captured CSO to the tunnel.	16.5	0	The project is complete (started in 2012, completed in 2014) Worked closely with DMPED and completed project prior to the grand opening of Harris Teeter and other commercial establishments in the Navy Yard area.															
C	CSO 019 Overflow and Diversion Structures	This project consists of a diversion structure to intercept CSO 019 near RFK stadium, the largest CSO in the system. The project also includes an overflow structure that relieves flow to the Anacostia River when the capacity of the tunnel is exceeded.	31.0	0	The project is complete (started in 2011, completed in 2013)															
D	JBAB Overflow and Diversion Structures	The JBAB Overflow and Diversion Structures captures flow from the Potomac Outfall Sewers and convey it to the Blue Plains Tunnel for treatment at Blue Plains. The overflow structure provides a relief for CSOs when the capacity of the tunnel is exceeded. The project also includes installation of monitoring instrumentation at multiple sites throughout the city.	60.9	0	The project is complete. (started in 2014 and completed in 2019)															
E	M Street Diversion Sewer	The M Street Diversion Sewer intercepts CSO 015, 016 and 017 near the Navy Yard and conveys them to the Anacostia River Tunnel for treatment at Blue Plains. Worked closely with DDOT on their 11 th Street Bridge project and access over the CSO Virginia Avenue Tunnel Project.	38.9	0	The project is complete (started in 2012, completed in 2015)															
G	CSO 007 Diversion Structure and Diversion Sewer	This project consists of a diversion structure to intercept CSO 007 and a sewer constructed in tunnel under the approach ramps of the 11th Street bridge. The purpose of the project is to intercept CSO 007 and convey the captured CSO to the Anacostia River Tunnel for treatment at Blue Palins	5.5	0	The project is complete (started in 2012, completed in 2013)															
H	Anacostia River Tunnel	The Anacostia River Tunnel (ART) is 23 foot inside diameter tunnel, approximately 12,000 feet long from Poplar Point to CSO 019 near RFK Stadium. The tunnel provides approximately 38 million gallons of storage to provide CSO control for CSO 005, 007, CSO 017, CSO 018, and CSO 019.	265.4	0	The project is complete. (started in 2013, completed in 2018)															

Div- ision	Title	Description	Capital Budget as of 1/31/2025 (\$ M)	Remaining Capital Funds + DCW labor (\$ M)	Status Report	Planned Capital Spending + DCW Labor (\$ thousands)														
						FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39
I	Main Pumping Station Diversions	Division I consists of diversion structures and appurtenances to intercept CSO 009, 011a and 012 at Main Pumping Station near the National Stadium. Other items in Division I include relocation of the Low Area Sewer, surge storage tank and weir, shaft internal structures, and air management facilities.	53.3	0	The project is complete (started in 2014, completed in 2018)															
J	Northeast Boundary Tunnel (NEBT)	The Northeast Boundary Tunnel is 23 foot inside diameter tunnel, approximately 27,000 feet long from RFK Stadium to 6 th and R Street NW. The Tunnel will provide storage for CSO controls as well as conveyance to relieve chronic flooding in the Northeast Boundary Area. Sewer diversion facilities will serve five chronic flood areas: Mt. Olivet Road, Rhode Island Metro Station, Bloomingdale, 6th Street NW and R Street NW. The First Street Tunnel will be connected to the Northeast Boundary Tunnel as part of this project.	632.1	6.7	The design-build project was awarded in September 2017. The project was placed in operation on Sept 15, 2023. Closeout work will continue in 2025.	6,700														
P	First Street Tunnel	The First Street Tunnel serves the Bloomingdale and LeDroit Park neighborhoods around First Street NW and Rhode Island Avenue. The project schedule and scope has been altered from the Facility Plan to meet the goals of the Mayor's Task Force on Flood Prevention in Bloomingdale and LeDroit Park and the Northeast Boundary Neighborhood Protection Project. The project includes a 20 ft inside diameter tunnel approximately 2,700 ft in length. Three diversion chambers divert flow from existing trunk sewers to the tunnel through drop shafts. The tunnel was constructed and in service several years before completion of the Northeast Boundary Tunnel, which will convey flow from the First Street Tunnel to the Blue Plains wastewater treatment plant. Until the NEBT is constructed, the First Street Tunnel will be used for storage and will be pumped out after use.	175.3	0	The project is complete (started in 2013, completed in 2016)															
U	Northeast Boundary Tunnel Utility Relocations	Division U consists of advance utility relocations prior to the Northeast Boundary Tunnel construction.	27.1	0	The project is complete (started in 2016, completed in 2017)															
Z	Poplar Point Pumping Station Replacement	Division Z consists of the construction of the new 55 million gallons per day Poplar Point Pumping Station to replace the existing pumping station. It is impracticable to rehabilitate the existing facility due to constraints in the layout and design of the facility.	70.2	0	The project is complete (started in 2015, completed in 2018)															
Potomac River Projects																				
PR-A	Potomac River GI Project A	This project involves construction of multiple green infrastructure facilities, including bioretention facilities and porous pavement to manage stormwater at the source to control CSOs. This project was used to assess the practicability of green infrastructure for controlling Potomac CSOs 027, 028 and 029. Green infrastructure ultimately determined to be impractical on the Potomac	7.9	0	The project is complete (started in 2018, completed in 2019)															

Div- ision	Title	Description	Capital Budget as of 1/31/2025 (\$ M)	Remaining Capital Funds + DCW labor (\$ M)	Status Report	Planned Capital Spending + DCW Labor (\$ thousands)														
						FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39
		and the Potomac Tunnel is therefore being constructed to control Potomac CSOs.																		
PR-B	CSO 021 Diversion Facility	CSO 021 is located on property controlled by the Kennedy Center for the Performing Arts. This project involves constructing the diversion chamber and shaft for the future Potomac Tunnel at the same time the Kennedy Center is constructing an expansion of their facility. In the future, these facilities will be connected to the Potomac Tunnel. This will minimize disruption to the Kennedy Center and reduce costs and risks to DC Water.	34.9	0	The project is complete (started in 2016, completed in 2018)															
PR-C	CSO 025/026 Separation	Separation of sewer sheds tributary to two small CSOs along the Georgetown waterfront.	10.1	0	The project is complete (started in 2021 and completed in 2023)															
PRT-A	Potomac Tunnel Utility Relocations	The purpose of this Project is to prepare future Potomac River Tunnel project sites by installing necessary infrastructure in advance of the tunnel. The construction of a high voltage electrical duct bank will occur along Independence Avenue SW from West Potomac Park, near Ohio Drive SW, eastward to 14th Street SW. The Project also includes the construction of electrical duct banks at five (5) sites along the future alignment of the Potomac Tunnel.	16.6	0	The project is complete (started in 2021 and completed in 2023)															
PRT-B	Potomac River Tunnel	The Potomac River Tunnel will control CSOs along the Potomac River from the Lincoln Memorial to Georgetown. Diversion structures and drop shafts will be constructed to divert CSO flows to a deep underground storage and conveyance tunnel, which will convey captured flows via gravity Blue Plains.	905.7	721.6	Design Build contract was awarded in November 2023. Work is underway with completion in 2030.	167,008	139,817	164,779	141,100	69,320	39,576	167,008								
Rock Creek Projects																				
RC-A	Rock Creek GI Project 1 (Project A)	This project involves construction of multiple green infrastructure facilities, including bioretention facilities and porous pavement to manage stormwater at the source to control CSOs. This project was used, along with others, to assess the practicability of green infrastructure for controlling Rock Creek CSO 049.	30.2	0	The project is complete. (started in 2017, completed in 2018) Contract extended to perform additional maintenance work.															
--	Design Challenge Green Infrastructure Sites	Implement creative designs to construct green infrastructure facilities at two Triangle Park and one Block Streetscape NW DC. The GI practices implemented through this project included bioretention (rain gardens), permeable parking lanes, permeable sidewalk pavers, landscape infiltration gaps, new street trees and stormwater related educational art.	3.4	0	The project is complete. Work performed by DDOT contractor. Payment pending															
RC-B	Rock Creek Project B (GI)	This project involves construction of green infrastructure facilities, including bioretention facilities and porous pavement to manage stormwater at the source to control CSOs.	18.6	0	The project is complete (started in 2021 and completed in 2023)															
RC-C	Rock Creek Project C (GI)	This project involves construction of green infrastructure facilities, including bioretention facilities and porous pavement to manage stormwater at the source to control CSOs.	18.0 ¹	27.0	Construction work planned to start in 2025	3,000	13,681	10,319												

Div- ision	Title	Description	Capital Budget as of 1/31/2025 (\$ M)	Remaining Capital Funds + DCW labor (\$ M)	Status Report	Planned Capital Spending + DCW Labor (\$ thousands)														
						FY25	FY26	FY27	FY28	FY29	FY30	FY31	FY32	FY33	FY34	FY35	FY36	FY37	FY38	FY39
RC-D	Rock Creek Project D (GI)	This project involves construction of green infrastructure facilities, including bioretention facilities and porous pavement to manage stormwater at the source to control CSOs.	19.7	19.7	This project has not started, see Description.				2,770	13,208	3,706									
RC-T	Piney Branch Tunnel	This project involves construction of a 4.2 million gallon tunnel to control Piney Branch, CSO 049 to Rock Creek per Consent Decree requirements	52.0 ¹	71.7	The environmental assessment for this project is underway	5,000	48,671	16,003	1,000	1,000										
		System Wide Projects																		
N	Low Impact Development Retrofit	The Low Impact Development Project included design, construction, monitoring and maintenance of low impact development techniques at three DC Water facilities to reduce runoff volume to the collection system.	3.84	0	The project is complete (started in 2012, completed in 2014)															

Notes:

1. Capital budget will increase pending DC Water board approval of 2025 capital improvement program in March 2025

DC Water total cost for mobile communications and devices at the agency for FY24 and FY25 to date, including equipment and service plans.

FY-2024	Vendor	Actual	Service Description
	AT&T MOBILITY	\$426,364.56	AT&T Cell Phones
	VZ Wireless	\$23,891.00	Data Connectivity Aircard

FY-2025	Vendor	Oct-Dec	Service Description
	AT&T MOBILITY	\$105,151.88	AT&T Cell Phones
	VZ Wireless	\$3,829.07	Data Connectivity Aircard

Summary:

FY24: \$450,255.56

FY25: \$108,980.95

Server Name(s)	Database Name	Application
Barcloud	Web url	Inventory/Asset Management
AZW-PSQLA-EUS1	BackWaterValve	BackWater Valve
AZW-PSQLA-EUS1	ContactDB	
AZW-PSQLA-EUS1	DCW_FormsPortal	
AZW-PSQLA-EUS1	DCW_ReportProblem_PROD	
AZW-PSQLA-EUS1	dcwmxcriab	Graphic Information System (GIS)
AZW-PSQLA-EUS1	dcwmxgis	Graphic Information System (GIS)
AZW-PSQLA-EUS1	FCS	DC Water Website
AZW-PSQLA-EUS1	FCS_adTempus	DC Water Website
AZW-PSQLA-EUS1	GISDBP	Graphic Information System (GIS)
AZW-PSQLA-EUS1	LX_EEMS_PROD_DB	EMS: (Emergency) Event Management System
AZW-PSQLA-EUS1	LX_MMS_PROD_DB	
AZW-PSQLA-EUS1	OT1627	LiveLink/Open Text
AZW-PSQLA-EUS1	PMAXDB	Maximo
AZW-PSQLA-EUS1	PowerApps	DC Water Network
AZW-PSQLA-EUS1	RouteSmartDB	DC Water Website
AZW-PSQLA-EUS1	solufy	Wastewater
AZW-PSQLA-EUS1	SYN_Common	Elogger
AZW-PSQLA-EUS1	UnclaimedProperties	DC Water Website
AZW-PSQLA-EUS1	Water_Quality	Water Quality
AZW-PSQLA-EUS1	WORKMGT	DC Water Network
AZW-PSQLB-EUS1	AMRDashboard	
AZW-PSQLB-EUS1	AssestRiskAnalysis	
AZW-PSQLB-EUS1	cAsset	cSupport
AZW-PSQLB-EUS1	CMX_Database	Beamex application
AZW-PSQLB-EUS1	cSupport	cSupport
AZW-PSQLB-EUS1	cSupport_Archive	

AZW-PSQLB-EUS1	cSupport_Archive_Change	
AZW-PSQLB-EUS1	cSupport_Archive_Problem	
AZW-PSQLB-EUS1	cSupport_Archive_Purchase	
AZW-PSQLB-EUS1	cSupport_Bomgar	
AZW-PSQLB-EUS1	cSupport_Image_Store	
AZW-PSQLB-EUS1	cSupport_Workflow	cSupport
AZW-PSQLB-EUS1	cSupportReporting	cSupport
AZW-PSQLB-EUS1	cSurvey	cSupport
AZW-PSQLB-EUS1	D2Secure	PCS
AZW-PSQLB-EUS1	DCWCares	
AZW-PSQLB-EUS1	DCWCares_2022	
AZW-PSQLB-EUS1	DCWCares_2023	
AZW-PSQLB-EUS1	DCWCTRLogging	Citrix XenApp
AZW-PSQLB-EUS1	DCWCTRMonitoring	Citrix XenApp
AZW-PSQLB-EUS1	DCWCTRSite	Citrix XenApp
AZW-PSQLB-EUS1	FleetwaveDB	Fleetwave
AZW-PSQLB-EUS1	HealthScreening	
AZW-PSQLB-EUS1	huna_prod	huna
AZW-PSQLB-EUS1	Huna_QA	HUNA
AZW-PSQLB-EUS1	InformerQProd	
AZW-PSQLB-EUS1	ivrstats	IVR
AZW-PSQLB-EUS1	ivrstats_QA	IVR
AZW-PSQLB-EUS1	ivrstats_test	IVR
AZW-PSQLB-EUS1	LienProcessing	
AZW-PSQLB-EUS1	LIWHAP	
AZW-PSQLB-EUS1	LX_FMA_PROD	
AZW-PSQLB-EUS1	MeterReplacementDB	

AZW-PSQLB-EUS1	Metrics	
AZW-PSQLB-EUS1	NCCS_Web	AMR Graph/HUNA
AZW-PSQLB-EUS1	SimpleK	SimpleK
AZW-PSQLB-EUS1	SimpleK-arh	
AZW-PSQLB-EUS1	SmartDB	Utility Reporting DB
AZW-PSQLB-EUS1	SSISDB	SQL Server Integration Services
AZW-PSQLB-EUS1	Stardatabase	
AZW-PSQLB-EUS1	Waterworks	PCS
AZW-PSQLB-EUS1	WeeklyStats	cSupport
AZW-PSQLCAPPS2.DCWASA.COM	PHCMDDataMart	
BPL-PSQLAPP.DCWASA.COM	CTS_Data	Linko CTS
BPL-PSQLAPP.DCWASA.COM	SiteAuditData	Netphor SiteAudit Application
BPL-PSQLAPP.DCWASA.COM	SUSDB	Windows Server Update Services
BPL-PSQLAPP.DCWASA.COM	TabFusion	Tab Fusion

BPL-PSQLAPP.DCWASA.COM	DataBridge	SCALES
3ppproddb	DCWater	3PP Application DB
3ppproddb	SSODB	Biztalk
3ppproddb	BizTalkMgmtDb	Biztalk
3ppproddb	BizTalkDTADb	Biztalk
3ppproddb	BizTalkMsgBoxDb	Biztalk
3ppproddb	BizTalkRuleEngineDb	Biztalk
3ppproddb	DCWATERSAP	3PPDB used by Business Objects Reporting
BPL-SMARTDATA.DCWASA.COM	DCWKonaProd	Kona
BPL-SMARTDATA.DCWASA.COM	GMDashboard	
BPL-SMARTDATA.DCWASA.COM	Overtime	
BPL-SMARTDATA.DCWASA.COM	SCADADW	
azw-psqlmi01.5481e07b9637.database.windows.net	dmp	CISDATAMART
azw-psqlmi01.5481e07b9637.database.windows.net	PIMS	PIMS
AZW-DHCMDM	Latitude_DCW	
AZW-DHCMDM	Evolve_DCW	
AZW-DHCMDM	Evolve	

AZW-DHCMDM	Latitude	
AZW-DHCMDM	SourcetimePRO_DCW	
AZW-DHCMDM	SourcetimePro	
AZW-DHCMDM	Dayforce_Jul22	
AZW-DHCMDM	THCMDDataMart	
AZW-DHCMDM	Cornerstone_Jul22	
AZW-DHCMDM	Fleetwave_Jul22	
BPL-PPIAF.DCWASA.COM	PIFD	

AZW-DSQLAPP1 (DEV SERVER)	AMRDashboard	
AZW-DSQLAPP1 (DEV SERVER)	AZW_MAXDB_SCHDEV	
AZW-DSQLAPP1 (DEV SERVER)	BackWaterValve_DEV	
AZW-DSQLAPP1 (DEV SERVER)	BackWaterValve_UAT	
AZW-DSQLAPP1 (DEV SERVER)	copy_FleetwaveDB	
AZW-DSQLAPP1 (DEV SERVER)	DBATools	
AZW-DSQLAPP1 (DEV SERVER)	DC_Water_SQL_DB	
AZW-DSQLAPP1 (DEV SERVER)	DC_Water_SQL_DB_26042024	
AZW-DSQLAPP1 (DEV SERVER)	DC_Water_SQL_DB_Oct12	
AZW-DSQLAPP1 (DEV SERVER)	DC_Water_SQL_DB_Test	
AZW-DSQLAPP1 (DEV SERVER)	DCW_ReportProblem_DEV	
AZW-DSQLAPP1 (DEV SERVER)	DCW_ReportProblem_UAT	
AZW-DSQLAPP1 (DEV SERVER)	dcw_unifier	
AZW-DSQLAPP1 (DEV SERVER)	DCW_WebApps_DEV	
AZW-DSQLAPP1 (DEV SERVER)	DCW_WebApps_UAT	
AZW-DSQLAPP1 (DEV SERVER)	DCWCares	
AZW-DSQLAPP1 (DEV SERVER)	DCWCares_2022_Dev	
AZW-DSQLAPP1 (DEV SERVER)	DCWCares_2023_Dev	
AZW-DSQLAPP1 (DEV SERVER)	DCWCares_old	
AZW-DSQLAPP1 (DEV SERVER)	dgisdb	
AZW-DSQLAPP1 (DEV SERVER)	dmp	
AZW-DSQLAPP1 (DEV SERVER)	DSIS	
AZW-DSQLAPP1 (DEV SERVER)	EnergyCredits_DEV	
AZW-DSQLAPP1 (DEV SERVER)	EnergyCredits_UAT	

AZW-DSQLAPP1 (DEV SERVER)	FCS	
AZW-DSQLAPP1 (DEV SERVER)	FCS_adTempus	
AZW-DSQLAPP1 (DEV SERVER)	Fleetwave_Test	
AZW-DSQLAPP1 (DEV SERVER)	GISDBP	
AZW-DSQLAPP1 (DEV SERVER)	huna_dev	
AZW-DSQLAPP1 (DEV SERVER)	InformerQDev	
AZW-DSQLAPP1 (DEV SERVER)	InformerQSchDev	
AZW-DSQLAPP1 (DEV SERVER)	InformerQTest	
AZW-DSQLAPP1 (DEV SERVER)	ivrstats	
AZW-DSQLAPP1 (DEV SERVER)	ivrstats_test	
AZW-DSQLAPP1 (DEV SERVER)	LAWSONDW	
AZW-DSQLAPP1 (DEV SERVER)	LienProcessing_DEV	
AZW-DSQLAPP1 (DEV SERVER)	LiWHAP	
AZW-DSQLAPP1 (DEV SERVER)	LX_APPS_install_test	
AZW-DSQLAPP1 (DEV SERVER)	LX_EEMS_DB	
AZW-DSQLAPP1 (DEV SERVER)	LX_EEMS_PROD_DB_26thSep2023	
AZW-DSQLAPP1 (DEV SERVER)	LX_MMS_TEST	
AZW-DSQLAPP1 (DEV SERVER)	LX_TEST_DB	
AZW-DSQLAPP1 (DEV SERVER)	MAXDB_DEV	
AZW-DSQLAPP1 (DEV SERVER)	MAXDB_SCHDEV	
AZW-DSQLAPP1 (DEV SERVER)	MAXDB_TEST	
AZW-DSQLAPP1 (DEV SERVER)	Maximo_PowerApp	
AZW-DSQLAPP1 (DEV SERVER)	NCCS_Web	
AZW-DSQLAPP1 (DEV SERVER)	OSIPI_DEV	
AZW-DSQLAPP1 (DEV SERVER)	OT1627	
AZW-DSQLAPP1 (DEV SERVER)	phoenixdb	
AZW-DSQLAPP1 (DEV SERVER)	PIFD	
AZW-DSQLAPP1 (DEV SERVER)	PIIntBA	
AZW-DSQLAPP1 (DEV SERVER)	PIIntegratorDB	
AZW-DSQLAPP1 (DEV SERVER)	PIIntegratorLogs	
AZW-DSQLAPP1 (DEV SERVER)	PIIntegratorStats	
AZW-DSQLAPP1 (DEV SERVER)	PIMS	
AZW-DSQLAPP1 (DEV SERVER)	PointOfEntry_DEV	
AZW-DSQLAPP1 (DEV SERVER)	PointOfEntry_UAT	

AZW-DSQLAPP1 (DEV SERVER)	ProdKofax	
AZW-DSQLAPP1 (DEV SERVER)	ReportProblem_DEV	
AZW-DSQLAPP1 (DEV SERVER)	ReportServer	
AZW-DSQLAPP1 (DEV SERVER)	ReportServerTempDB	
AZW-DSQLAPP1 (DEV SERVER)	RouteSmartDB	
AZW-DSQLAPP1 (DEV SERVER)	RouteSmartDB_QA	
AZW-DSQLAPP1 (DEV SERVER)	SmartDB	
AZW-DSQLAPP1 (DEV SERVER)	solufy	
AZW-DSQLAPP1 (DEV SERVER)	SSISDB	
AZW-DSQLAPP1 (DEV SERVER)	Stardatabase_dev	
AZW-DSQLAPP1 (DEV SERVER)	SYN_Common_Dev	
AZW-DSQLAPP1 (DEV SERVER)	UnclaimedProperties	
AZW-DSQLAPP1 (DEV SERVER)	Water_Quality_Dev	
AZW-DSQLAPP1 (DEV SERVER)	Water_Quality_UAT	
AZW-DSQLAPP1 (DEV SERVER)	WaterUse_DEV	
AZW-DSQLAPP1 (DEV SERVER)	WaterUse_UAT	
AZW-PENTRY	SentryOne	
AZW-PENTRY	ReportServer	
AZW-PENTRY	ReportServerTempDB	
AZW-PENTRY	MBAMCompliance	
AZW-PENTRY	MBAMRecovery	

Description	Age
The inventory system to track IT assets	
Powerapp application	3+ years
Powerapps	4+years
Sharepoint	
sharepoint	
GIS workflow manager	
Field communication system	2+ years
Field communication system	2+ years
GIS	15+ years
	3+ years
	3+ years
	15+ years
IBM maximo	15 +years
	5 years
	7+ years
	7+ years
Electronic logbook software replaces paper log books and disconnected systems collecting, storing and distributing real-time data about your 24 x 7 operations	3 years
	4+ years
	5 years
	5 years
This DB is used for storing location-based (GIS) Meter data. Access to this db is through web interface (internal website) and through DB users and profiles	8+ years
Database to track DC Water user IT related incidents	10+ years
	3+ years
IT-Ticket Application	15+ years
	15+ years

	15+ years
	15+ years
	15+ years
	15+ years
	15+ years
IT-Ticket application workflow	15+ years
Reporting module	15+ years
Stores customer survey information	15+ years
Process Control Systems	10+ years
	4+ years
	4+ years
	4+ years
Citrix XenApp is the industry-leading solution for virtual application delivery, providing Windows apps as secure mobile services.	15+ years
	15+ years
	15+ years
	10+ years
	4+ years
production HUNA database keeps track of our customer high usage water events, notifications, and preferences. High Usage Notification Alert System	15+ years
	10+ years
Interactive Voice Response Application. production ivrstats database - stores IVR-related stats & data like Call Volume, Employment Opportunity Listings, etc.	15+ years
	4+ years
	4+ years
	6+ years

Used to calculate usage (which is then queried for high usage, and notifications sent out). Also used by AMR Graph.Rate Payer's daily water meter reading data	15+
This DB is used by Facilities; currently the access is setup through SimpleK application and limited to the added users. For backend the access is based on DB Profiles	10+
	10+
Proof of Concept DBs	7+
SSIS DBs	
This DB is used for storing Automated Meter Readings. This data provides daily export to AMR Graph/HUNA database instances. Access to this db is through web interface (internal website) and through DB users and profiles	15+
	6
Report Manger	5+
	3+
LinkoCTS - Compliance Tracking Software is designed specifically for Industrial Pretreatment compliance tracking. LinkoCTS, now in its 12th Version Release, is a mature and highly functional database software application. In accordance with EPA 40 CFR - 403 and the new pretreatment streamlining rule, LinkoCTS is an accurate and organized way for POTW's to manage activities and evaluate industrial pretreatment compliance. Because not all pretreatment programs are alike, Linko offers a variety of product configurations certain to meet your unique responsibilities. Our Add-On Modular Features allow us to meet your program's specific responsibilities.	10+
Used manage the Canon copiers and MFD units at Dcwater	10+
Windows Patch Management System	15+
Inventory System used by DETS for records management	10+

The application used for weighing	7+ years
This DB is used to store 3PP modules transaction and user details (modules:-BPA,Water,Sewer,Fire Hydrants,Food Service Establishment,Title Admin and Epermits)	8+ Years
SSODB is used for storing configuration information of Biztalk	8+ Years
BizTalkMgmtDB is responsible for storing receive and send port configuration information like send port name,send port URL,receive location name	8+ Years
This database stores health monitoring data tracked by the BizTalk Server tracking engine.	8+ Years
This database is used by the BizTalk Server engine for routing, queuing, instance management, and a variety of other tasks.	8+ Years
This database is a repository :- Policies, which are sets of related rules.Vocabularies, which are collections of user-friendly, domain-specific names for data references in rules.	8+ Years
Business Objects Reporting database in support of 3PP modules	8+ Years
	9+
	15+
	10+
	10+
	15+
	15+
	10+ years
	10+ years
	10+ years

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None
The database itself is not public, there is a web AMR Graph interface that is public & displays the data in NCCS_Web to customers
None
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Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18	N/A
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18	N/A
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Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18 2024 17:45:37 Copyright (C) 2019 Microsoft Corporation Standard	
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18	This was upgraded this year from an Access Database
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18	N/A
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18	N/A
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Microsoft SQL Server 2016 (SP2-CU15) (KB4577775) - 13.0.5850.14 (X64) Sep 17 2020 22:12:45 Copyright (c) Microsoft Corporation Enterprise Editi	
Microsoft SQL Server 2014 (SP1-CU13) (KB4019099) - 12.0.4522.0 (X64) Jun 28 2017 17:36:31 Copyright (c) Microsoft Corporation Enterprise Edition (	
Microsoft SQL Server 2016 (SP3) (KB5003279) - 13.0.6300.2 (X64) Aug 7 2021 01	N/A
Microsoft SQL Server 2016 (SP3) (KB5003279) - 13.0.6300.2 (X64) Aug 7 2021 01	N/A
Microsoft SQL Server 2016 (SP3) (KB5003279) - 13.0.6300.2 (X64) Aug 7 2021 01	N/A
Microsoft SQL Server 2016 (SP3) (KB5003279) - 13.0.6300.2 (X64) Aug 7 2021 01	N/A
Microsoft SQL Azure (RTM) - 12.0.2000.8 Nov 16 2022 04:43:19 Copyright (C) 2	N/A
Microsoft SQL Azure (RTM) - 12.0.2000.8 Nov 16 2022 04:43:19 Copyright (C) 2	N/A
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18 2024 17:45:37 Copyright (C) 2019 Microsoft Corporation Standard	
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18 2024 17:45:37 Copyright (C) 2019 Microsoft Corporation Standard	
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64) Nov 18 2024 17:45:37 Copyright (C) 2019 Microsoft Corporation Standard	

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Microsoft SQL Server 2016 (SP3) (KB5003279) - 13.0.6300.2 (X64) Aug 7 2021 01	NA

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Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA
Microsoft SQL Server 2019 (RTM-CU30) (KB5049235) - 15.0.4415.2 (X64)	Nov 18	NA

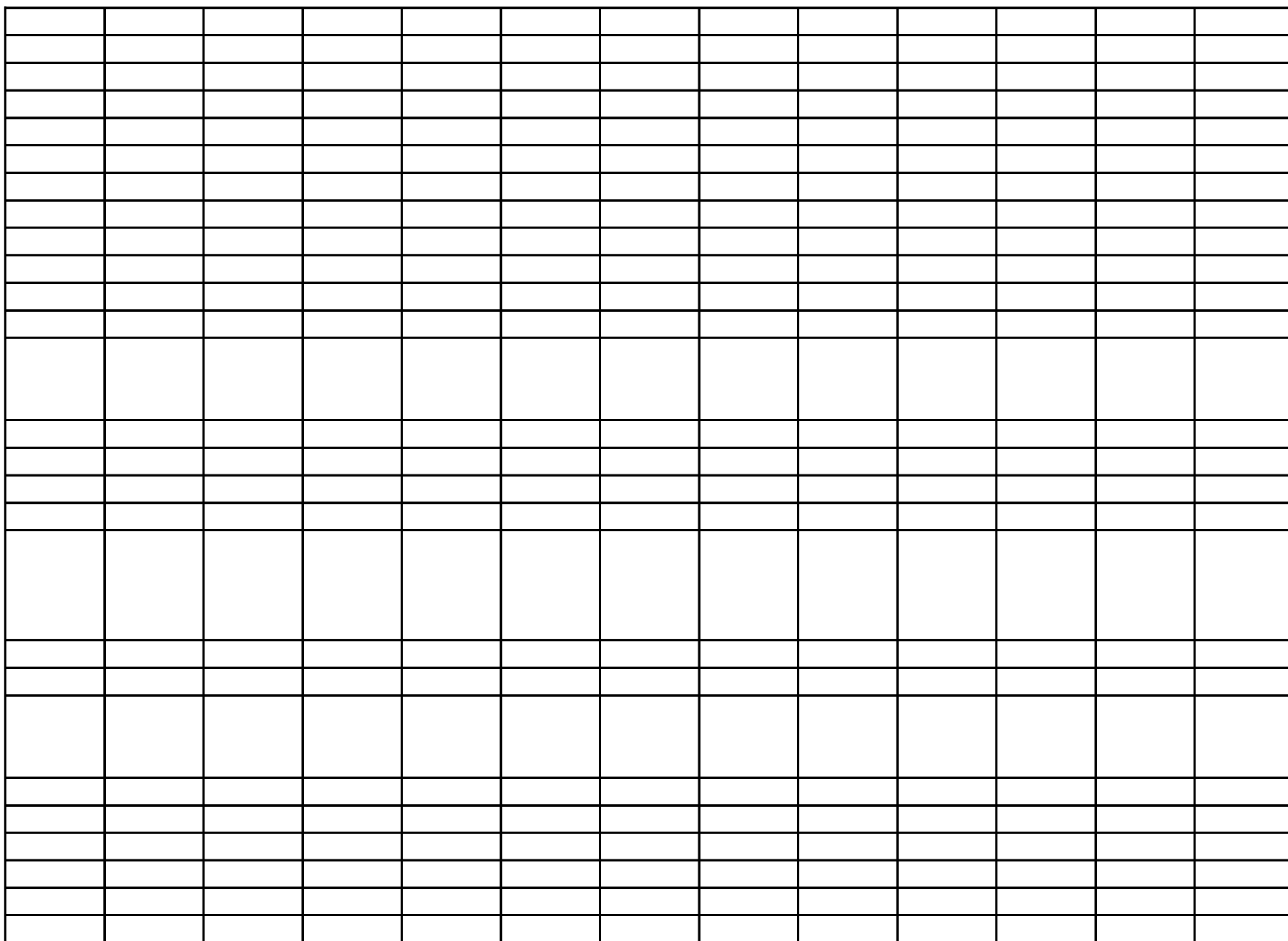
Microsoft SQL Server 2019 (RTM-CU29-GDR) (KB5046860) - 15.0.4410.1 (X64) Oct 23 2024 15:50:49 Copyright (C) 2019 Microsoft Corporation Stan

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Microsoft SQL Server 2019 (RTM-CU29-GDR) (KB5046860) - 15.0.4410.1 (X64) Oct 23 2024 15:50:49 Copyright (C) 2019 Microsoft Corporation Stan



(64-bit) on Windows NT 6.3 <X64> (Build 9600:) (Hypervisor)Microsoft SQL Server 2014 (SP1-CU13) (KB4019099) - 12.0.4522.0 (X64) Jun 28 2017 17:36

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FUNCTION	Age	Public Access
DB for tracking of virtual application delivery of Windows apps as secure mobile services.	1 Year	None
Archive DBs for SimpleK	4 year	None
Asset Management & GIS Test DB	over 5 years	None
Asset Management Production Database	over 5 years	None
Automatic Storage Management database for Oracle	over 5 years	None
Backup and Recovery Database	1 year	None
Cloud Based Configuration Management DB	2 Years	None
Cloud Based Server Management DB	2 Years	None
CM Production Database	over 5 years	None
Company fitness program seasonal DB to track and compare teams	over 1 year	None
Computer Health Monitoring DB	2 Years	None
Conference Room Booking DB	over 1 year	None
Configuration DB for SharePoint services	over 1 year	None
Content DB for Project Server 2010	over 1 year	None
Contract Manager Development DB	over 1 year	None
Critical Path Method (CPM) Production Database, Gateway for Vertical Lift Machinery (VLM) Interface, Staging for Vertex	over 5 years	None
Data Dictionary	2 Years	None
Datamart Production Database	over 5 years	None
Development Database for for elogger app	1 Year	None
Document Management Library	over 5 years	None
Door Key's Application DB	4 year	None
Electronic Logging DB replaces paper log books and disconnected systems collecting, storing and distributing real-time data about your 24 x 7 operations	3 Years	None
Engineer Dept Application	over 1 year	None
Engineering Data Model Database	1 Year	None
Enterprise Correspondent Tracking DB	over 1 year	None
Enterprise DB Backup Software (2)	over 1 year	None

Enterprise Single Sign On	1 Year	None
ERP KONA DB	over 5 years	None
ERP Reporting Tool. Payment and customer information pulled from ERP external database maintained by third party.	over 5 years	None
Financials Database	over 5 years	None
Financials Test DB	over 5 years	None
FLEET Production database	over 5 years	None
Fleet test DB	over 5 years	None
GIS Location Database	8 years	None
High USAGE Notification App - HUNA - database keeps track of our customer high usage water events, notifications, and preferences	12	The database itself is not public, but data in the database is displayed to customers in the form of a HUNA email, phone call, or text message. HUNA preferences that are stored in this database are displayed to customers via a web interface (Through AMR Graph)
Image Now production database for document imaging application	over 5 years	None
Image now test DB	over 5 years	None
Interactive Voice Response Application	over 1 year	None
Internal DBs used for management of the star system, reporting and archiving purposes. Access to these are through web interface (internal) and through DB users and profiles	6 years	None
Internal Task Management DB		None
Inventory System used by DETS for records management	1 Year	None
IT Incident Management DB	10 years	None
IT Purchase Order Request Tracking System	over 1 year	None
IT-Ticket Application	over 1 year	None
LinkoCTS - Compliance Tracking Software is designed specifically for Industrial Pretreatment compliance tracking.	1 year	None
Operational Asset Management Tracking Database	over 1 year	None
Patch Vulnerability Scanner	1 Year	None
Patching Software	2 Years	None

Power BI	less than 5 ye	None
Process Control Systems	over 1 year	None
Procurement Correspondent Tracking DB	over 1 year	None
production ivrstats database - stores IVR-related stats & data like Call Volume, Employment Opportunity Listings, etc.	10	None
Project Management/Program Management System DB	over 5 years	None
Proof of Concept DBs	over 1 year	None
Rate Payer's daily water meter reading data	10 years	Yes, via mydcwater.com profile authentication
Rational Production database	over 5 years	None
Recovery Manager DB, DB backups database	over 5 years	None
Reporting module	over 1 year	None
DB for RightFax, a centralized, computer-based fax solution that provides faxing capabilities across the organization.	1 Year	None
solution for virtual application delivery, providing Windows apps as secure mobile services.		None
SSIS DBs	1 Year	None
SSODB is used for storing configuration information of Biztalk	2 Years	None
Stores customer survey information	over 1 year	None
Stores Meter Reading (STAR system) historical data; access is via a Web Interface and DB user list based on managed roles	12 Years	None
System for tracking lead test kit results	over 1 year	None
The DB of the application used for weighing trucks / Weight records and ticketing	over 1 year	None
IT asset management DB	2yrs	None
This database is used for HCM to for SQL Reporting	2 Years	None
Automated Meter Readings DB	12 Years	None
Water Operations DB	2 Years	None
Email Archives DB	12 Years	None
Used manage the Canon copiers and MFD units at Dcwater	1 Year	None
Used to calculate usage (which is then queried for high usage, and notifications sent out). Also used by AMR Graph	over 1 year	The database itself is not public, there is a web AMR Graph interface that is public & displays the data in NCCS_Web to customers

Used to update and patch ESXi hosts and VM's	2 Years	None
vSphere application used to manage vmware ESX/ESXi hosts and Virtual machines.	2 Years	None
vSphere application used to manage vmware ESX/ESXi hosts and Virtual machines.	3 months	None
Warehouse Production Database	over 5 years	None
Warehouse Test DB	over 5 years	None
Patch Management DB	1 Year	None

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Title	Responsible Department
Submit Annual Hazardous Waste Self-Certification of Compliance	Safety
Submit Annual Hazardous Waste Generator Permit Fee for Each Generating Site	Safety
Self-Insurer Annual Statements	Chief of Staff
Quarterly Compensation and Medical Payments Report	Chief of Staff
Submit Budget to Mayor	Finance, Accounting, and Budget
Board of Director's Annual Report	Office of External Affairs

Consumer protection, consumer education, rules	Office of External Affairs

Summary of Requirement

In addition to the requirements of 40 CFR § 261.5, on or before March 1 of each year, each conditionally exempt small quantity generator shall complete and submit to the Director, on forms provided by the Department, an annual self-certification of compliance that addresses compliance with the requirements of 40 CFR § 261.5, as modified by this subsection (20 DCMR § 4261.7), during the preceding twelve (12) months, and, where necessary, a return-to-compliance plan. The generator shall also address: (1) Any measures taken during the previous year to reduce the volume and toxicity of hazardous waste generated; and, (2) To the extent such information is available, any changes in the volume and toxicity actually achieved during the year in comparison to previous years.

On or before March 1 of each year: Each conditionally exempt small quantity generator shall pay an annual permit fee of \$ 200 for each generating site; Each small quantity generator of 100 to 1000 kilograms of hazardous waste per calendar year shall pay an annual permit fee of \$500 for each generating site; and Each large quantity generator shall pay an annual permit fee of \$1,000 for each generating site. to the DC Dept. of Environment, Hazardous Material & Toxic Substance Division

Annually and at any other time the Department of Employment Services may require or prescribe, each self-insurer shall submit each of the following reports: (a) a sworn itemized statement of the self-insurer's assets and liabilities, or a balance sheet; (b) A sworn statement showing by classification the payroll of employees of the self insurer who are engaged in employment within the purview of the Act or similar provisions of prior law; and (c) A sworn statement covering the preceding twelve (12) month period, listing all death and injury cases, which have occurred during the period, together with a report of the status of all outstanding claims.

Each Self-Insurer is required to submit to the Department of Employment Services, a report to include the amount of compensation and medical payments made pursuant to the D.C. Workers Compensation Act during the reporting period. The report shall be filed within thirty (30) days after each quarter ends.

Preparation of multi-year, independent annual capital and operating expenditure and appropriation budget. The Board shall annually develop, adopt, and submit to the Mayor a multiyear financial plan for capital and operating expenses encompassing at least the forthcoming 5 fiscal years. The plan shall be submitted to the Mayor no less than 90 days prior to the beginning of each District government fiscal year.

The Board shall prepare, within 120 days after the end of each District government fiscal year, a detailed annual report setting forth a description of the Authority's operations and accomplishments during the year and shall transmit copies of the report to the Mayor and the Council.

Within 5 days after an emergency event, the Authority shall provide the following information to OPC and the Chairpersons of the Advisory Neighborhood Commissions ("ANC") and Ward Councilmembers representing areas that include affected properties:

and

Within 30 days after the end of an emergency event, the Authority shall provide a report to OPC and the Chairpersons of the ANCs and Ward Councilmembers representing areas that include affected properties that includes the following

Name of Regulation	Regulatory Requirement
District of Columbia Hazardous Waste Management Regulation, effective June 8, 2007	20 DCMR § 4261.7(c)
District of Columbia Hazardous Waste Management Regulation, effective June 8, 2007	20 DCMR § 4390.1 and 2
Self-Insurer Annual Statements	7 DCMR 217.8
Private Sector Workers' Compensation Program	7 DCMR 233.12 and 233.33
N/A	D.C. Official Code 34-2202.05(e)
Not Applicable	DC Official Code § 34-2202.05(c)

Consumer protection, consumer education, rules	DC Official Code § 34–2202.05a.



**District of Columbia Water and Sewer Authority
Board of Directors**



MEMBER NAME	CONFIRMATION/ or APPOINTMENT DATE	EXPIRATION DATE	DISTRICT RESIDENT	FY24 ATTENDANCE	FY25 (thru JAN 28 th) ATTENDANCE
<u>DISTRICT OF COLUMBIA</u>				NO. OF MEETINGS PRESENT	NO. OF MEETINGS PRESENT
Dr. Unique Morris-Hughes Principal (Chairperson)	01-07-2025	09/12/2027	YES	N/A	4
Vacant Alternate		09/12/2027	YES		
Jed Ross Principal	01-07-2025	09-12-2027	YES	29	13
Vacant Alternate		09/12/2027	YES		
Rachna Bhatt Principal	10-04-2022	09/12/2026	YES	38	14
Vacant Alternate		09/12/2026	YES		
Richard Jackson Principal	09-17-2024	09/12/2028	YES	21	17
Vacant Alternate		09/12/2027	YES		
Howard Gibbs Principal	09-17-2024	09/12/2028	YES	44	16
Vacant Alternate		09/12/2028	YES		
Anthony Giancola Principal	09-17-2024	09/12/2028	YES	31	13
Vacant Alternate		09/12/2028	YES		
<u>PRINCE GEORGE'S COUNTY</u>					
Jared McCarthy Principal	06-06-2024	9/12/2025	NO	32	12
Jonathan Butler Alternate	06-06-2024	9/12/2025	NO	10	15
Floyd Holt* Principal	02/07/2019	9/12/2022	NO	20	6
Andrea Crooms* Alternate	09-22-2021	9/12/2022	NO	12	6
<u>MONTGOMERY COUNTY</u>					
Jon Monger Principal	10/02/2023	05/31/2027	NO	17	8
Jeffrey Seltzer Alternate	06-06-2024	05-31-2027	NO	3	8
Fariba Kassiri, Principal	04/29/2020	09/12/2028	NO	20	10
Amy Stevens Alternate	06-06-2024	05-31-2028	NO	3	9
<u>FAIRFAX COUNTY</u>					
Christopher Herrington Principal	06-06-2024	09/12/2027	NO	38	14
Sarah Motsch, Alternate	06-06-2024	09/12/2027	NO	24	8

*Pursuant to the District of Columbia Water and Sewer Authority Enabling Legislation § 34-2202-04(4)(e), these appointees will continue to serve until they are reappointed, or a successor is named by the incoming Prince George's County Executive.

The name of the contracting party;
A. Morton Thomas and Associates, Inc
A. Morton Thomas and Associates, Inc
A. Morton Thomas and Associates, Inc
Accurate Infrastructure Data, Inc
Aecom Services Of Dc, Llc
Aecom Technical Services, Inc.
AECOM Technical Services, Inc.
Aecon Capital Joint Venture
Allan Myers VA, Inc.
Allan Myers VA, Inc.
Alphatec PC
American Contracting & Environmental Services, In
American Contracting & Environmental Services, In
American Contracting and Environmental Services
Anchor Construction Company
Anchor Construction Corporation
Anchor Construction Corporation
Anchor Construction Corporation
Anchor Construction Corporation
Anchor Construction Corporation
Arcadis District Of Columbia
Arcadis District Of Columbia
Arcadis District Of Columbia
Arcadis District Of Columbia
Arcadis District Of Columbia

Brown & Caldwell
Brown & Caldwell
Brown & Caldwell
Brown & Caldwell
Burns & McDonnell Engineering Company, Inc
Capitol Paving of D.C., Inc.
Capitol Paving Of Dc Inc
Capitol Paving Of Dc Inc
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Capitol Paving of DC Inc.
Carollo Engineers Inc
Carollo Engineers Inc
CBNA Halmar Clean Rivers JV
Catholic University
CC JOHNSON AND MALHOTRA PC EBA
CC JOHNSON & MALHOTRA PC
Clark Construction Group, LLC
CORE AND MAIN LP
CORGROUP LLC
CORRPRO WATERWORKS
Cube Root Corporation
Dewberry Engineers Inc.

EATON Corporation
EBA Engineering, Inc./Accurate -Infrastructure Data
EGGER TURO PUMPS North America, Inc
Empire Landscape, LLC
EPC Consultants Inc
EPC Consultants Inc
EXP US Services, Inc
FERGUSON ENTERPRISES INC
FLIPPO CONSTRUCTION CO INC
FLIPPO CONSTRUCTION CO INC
Fort Myer Construction Corporation
Fort Myer Construction Corporation
Fort Myer Construction Corporation
Fort Myer Construction Corporation
Fort Myer Construction Corporation
Global Com, Inc.
Greeley Hansen Obrien Gere Jv
Greeley& Hansen Llc
Greeley& Hansen Llc
Greeley& Hansen Llc
Greeley& Hansen Llc
Greeley& Hansen Llc
Greeley& Hansen Llc
GHD Inc.
Hach Co
Hazen & Sawyer PC
Hazen & Sawyer PC
Hazen & Sawyer PC
HDR Engineering Inc

HDR Engineering Inc
HESS Construction & Engineering Service, Inc
Invent Environmental Technologies, Inc
IPR Northeast, LLC
Insituform Technologies, LLC
Jacobs Engineering Group, Inc.
JOHNSON MIRMIRAN & THOMPSON
JOHNSON MIRMIRAN & THOMPSON
KCI Technologies, Inc.
Lead Free Group Joint Vanture
MC Dean Inc
McKissack and McKissack of Washington, Inc.
Milani Construction, LLC
Mobile Dredging And Video Pipe
Mott Macdonald I And E Llc
National Services Contractors, Inc
National Services Contractors, Inc
Murphy Pipeline
Murphy Pipeline
NORTH ARROW INC
Old Line Construction, Inc
Optimum Controls Corp
Ramboll Engineering P.C.
Ramboll Engineering P.C.
Ramboll Engineering PC
RedZone Robotics, Inc
RedZone Robotics, Inc
Reingold LINK LLC dba LINK Strategic Partners

RJN GROUP, INC
RK&K
RK&K
RK&K
RK&K
Sagres Construction Corp.
Sagres Construction Corporation
Salini Impregilo Healy Joint Venture
SAMAH ASSOCIATES PC
Spiniello Companies
Spiniello Companies
Spiniello Companies
Spiniello Companies
Spiniello Companies
Spiniello Companies
STANTEC CONSULTING SERVICES
STRUCTURAL PRESERVATION SYSTEM
SZ PM CONSULTANTS, INC
The Ford Design Group, LLC
Ulliman Schutte Construction, LLC
Ulliman Schutte Construction, LLC
ULLIMAN SCHUTTE CONSTRUCTION, LLC
ULLIMAN SCHUTTE CONSTRUCTION, LLC
ULLIMAN SCHUTTE CONSTRUCTION, LLC
Urban Energy Advisors LLC
URS Corp
Utility Mapping Services, P.C.
Water Smart Alliance

Whitman Requardt & Associates
Whitman Requardt & Associates
Whitman Requardt & Associates
WHITMAN REQUARDT & THOMPSON JV
WM Schlosser Co, Inc
WORLD WATER WORKS, INC
WSP USA INC
YSI Incorporated

22nd Century Technologies Inc

ABM Parking

Accenture LLP

Aclara Technologies

ADP

Advance Digital Systems

ALLIANT INSURANCE SVC INC

Amawalk

Ampcus Inc

Ampcus Inc

Aon

AON RISK SVCS INC OF WASH DC

Aon, pc

Application Software Technology LLC

Applications Software Technology LLC

Aquanuity, Inc.

Arcadis

Arcadis

Arthur J. Gallagher & Co.

Arup- Deloitte

Arup US, Inc.

BFPE International

Blue Drop LLC

Boost Strategy

C&E Services

C&E Services

Capitol Insurance Services

Carahsoft Technology

Carter & Carter Enterprises

Carter and Carter Enterprises, Inc.

Cherry Bekaert Advisory LLC.

Chevin Fleet Solutions

Cigna Health And Life Insurance Company

CLB Installations

Clean Team Janitorial Srvc Inc

Cluster Construction Consultin

CMT Services, Inc.

Collins Elevator Svc Inc

Colonial Chemical

Compass Solutions, LLC

Complete Building Svcs

Connecticut General Insurance Company (Cigna)

Connecticut General Insurance Company (Cigna)

Constellation - New Energy

Constellation New Energy Inc

Cyclomedia Technology Inc

Cyxtera

DatamanUSA, LLC

Dell Marketing

Dell Marketing

Doer Products & Services

Duke's Root Control

Dynamic Concepts

East Cost Rigging & Contracting Company

Eastern Contractors Corporation

Electric Motor & Contracting Company

Emerson Process Management, Power & Water Sol

Emphasys Computer Solutions

Enterprise Security Solutions (Pavion)

Enterprise Specialty Products

Environmental Systems Research Insitute, Inc.

EPIC Engineering & Consulting Group, LLC

Everbridge

ExpediteInfo Tech Inc

F&L Construction

Fidelity Investments

First Vechicle Services

First Vehicle Services

Gardiner Kamy & Assoc (GKA)

Horsley Whitten

IBS MANAGEMENT AND CONSULTANCY

IdeaScale

Industrial Scientific

Infojini Inc.

InfoStructure Solutions Inc dba iGlass Networks

Infosys Public Services

Infosys Public Services

Inova

InSource Software Solutions

Interloc Solutions Inc

Jet Blast Inc

Jet Blast Inc

Kaiser Permanente

Kemira Water Solutions, Inc.

KPMG LLP

KSB,INC

Kuehne Chemical Company, Inc.

Kuehne Chemical Company, Inc.

Lanier Electronic Group

Layermark, Inc.

Layermark, Inc.

Legal Resources of Virginia

M.C. Dean

M.C. Dean

Magnolia Plumbing

Marine Evolutions

Maryland Environmental Services

MB Staffing (IDIQ)

MB STAFFING SVCS LLC

MC DEAN INC

MDI Claims, LLC

Mid -Atlantic

Mitsubishi International

National Vision Administrators

NFF Inc

NFF Inc

Nogalis

One Call Concepts Inc

Oracle

Oracle America Inc

Origami Risk LLC

Orion Systems Integrator LLC

Page After Page Business Systems, I

Peak Technology Solutions Inc

PFM Asset Management

PFM Asset Management LLC

PFM Financial Advisors

Phoenix

PMA

Polihire Strategy Corporation

Polydyne

Polydyne

Polydyne

Polydyne

Polydyne Inc.

Polydyne Inc.

Polydyne Inc.

Polydyne Inc.

Polydyne Inc.

Powersolv Inc

Premier (IDIQ)

PVS Chemical

PVS Chemical

PVS Tech

PVS Tech

Raftelis

Reading Crane & Engineering

Reading Crane & Engineering

Reagg Llc

Rego Consulting Corporation

RJN Group, INC

Rodgers Brothers Custodial

RSM US, LLP

RTS Partners LLC

Sankar Inc

Schuler's Family Kitchen

Service Master

Solufy Corp

Southern Ionics

Southern Ionics

SPS CONSULTING LLC

Stellar Services

Stellar Services

Stellar Services Inc

Suffolk Solutions

Susan Fitzgerald and Assoc

T Bessellieu Enterprise, Inc.

T Bessellieu Enterprise, Inc.

TD Bank

TD Bank

Technical Specialties, Inc

Technical Specialties, Inc

Trinity Safety Group

Tripoint Solutions, LLC

Tripoint Solutions, LLC

Universal Protection Svc LLC

V Tech Solution Inc

V TECH SOLUTION INC

Verizon

Vertex Data Utility Services

Vertex Data Utility Services

Vieux & Assoicates, Inc.

Vigilant Technologies, LLC

Vigilant Technology, LLC

Vigilant Technology, LLC

Voxai Solutions

W.K. Merriman, Inc.

W.K. Merriman, Inc.

Weitzman Studios, Inc.

Wipro, LLC

Wipro, LLC

The nature of the contract, including the end product or service;
As-Built Support Service
530-Traffic Control Plans - B
525 Subsurface Utility Engineering BOA II
525 Subsurface Utility Engineering I
503 - Wastewater Treatment Program Manager li
528 - Blue Plains Advanced Wastewater Treatment Plant
Water and Sewer System Infrastructure -CM BOA
230020 I-Small Diameter Water Main Replacement Program (Construction)
Miscellaneous Facilities Upgrades MFU-8 Program
230020 H-Small Diameter Water Main Replacement Program (Construction)
535 - Non Process Facility
210080-B Miscellaneous Facilities Upgrades MFU-8 Program
Soldiers' Home Reservoir Upgrades
Miscellaneous Facilities Upgrades Phase 7
Potomac River Tunnel Contract A – Advanced Utility Construction
66-Inch/72-Inch PCCP N Street
200060 Green Infrastructure Maintenance
220040 - Sanitary Sewer Lateral Replacement Contract for FY2023 – FY2025
230030A - Lead Free DC (LFDC) Lead Service Line Replacement (LSLR) Program
230020 A-Small Diameter Water Main REplacement Program (Construction)
220080 - Major Sewer Assessment
Inspection &Condition Of Large
450 - Tunnel dewatering Pump Station and Enhanced Clarification Facility
Condition Assessment of Large Diameter Water Mains and Major Sewers
380 Filtration and Disinfection Facilities Upgrade

Basic Ordering Agreement
Planning and Engineering Services for the Sewer System
534 A - WASTEWATER TREATMENT FACILITY BASIC ORDERING AGREEMENT
542 - Phase 1 Design Services Creekbed Sewer Rehabilitation
A55800-Collaborative Delivery Facilitator
Small Diameter Water Main Replacement 14B
160100-Small Diameter Water Main Replacement-12C
180040 - Small Diameter Water Main Replacement-15D
170060-Small Diameter Water Main Replacement 14A
200030-Small Diameter Water Main Replacement 16A
200110 - Public Space Restoration Contract
230030B - Lead Free DC (LFDC) Lead Service Line Replacement (LSLR) Program
180010 - Small Diameter Water Main Replacement-15A
220110 - Water Main Infrastructure Repair and Replacement Contract
Lead Service Line Replacement Contract FY23-FY25
230020 B-Small Diameter Water Main REplacement Program (Construction)
511 - Filter Underdrain And Backwash System Upgrades
DCFA 540 - Primary Tank Treatment - 20 Year Rebuild
200100 - Potomac River Tunnel Contract B - Tunnel System Construction
Process Engineering support for PdNA and other Research Pilots FY25
454 - BOA Infrastructure XI
BOA XV Infrastructure and Facilities
Piney Branch Tunnel Pre-Construction Services
Integrated Supplier Services - Core & Main May 2023 - LSLR FY23
559 - LFDC Construction Management and Chain of Custody Services – CorGroup LLC
EQP813018CP1 - Linear Asset Management-Cathodic Protection Assessment
Traffic Control Plan (TCP)/Site Plan Production
546 - Linear Design BOA - Dewberry

DER Hosting Capacity Study
As-Built Support Service
Air Flow Control Valves for PdNA Project,
Tree Maintenance
Division J - Northeast Boundary Tunnel Construction Management Services
533 - Potomac River Tunnel Contract B - Construction Management Services
Traffic Control Plans
Integrated Supplier Services
140070 - Large Valve Replacement Contract 11R
140200 - Large Valve Replacements Contract 13
Division RC-B Rock Creek Project B Construction
Small Diameter Water Main 14C
230020 C-Small Diameter Water Main REplacement Program (Construction)-Task Order
230030D - Lead Free DC (LFDC) Lead Service Line Replacement (LSLR) Program
Rock Creek Green Infrastructure Project C ("Project") 240070
10212- Network Infrastructure Extension (NIE)
Project Delivery Services For
220080 - Major Sewer Assessment
510 - Linear Design BOA Contract Purchase Agreement
Program Management for Engineering Services
536 PM for CSO LTCP and Other Services
549 - Linear Design BOA - Greeley & Hansen
548 - Linear Design BOA - GHD Inc.
PDNA Full Scale Pilot Demo-Early Procurement of Equipment
506 Water and Sewer System Infrastructure -CM BOA
473 - Water, Sewer and Wastewater Treatment Facilities BOA 5
462 BOA XIV Infrastructure and Environmental Assessment
Gravity Thickeners Upgrade-Phase II

Screening,Grit and Primary Facilities Upgrades
DC Water Fleet Maintenance Facility
Purchase of PdNA Pilot Project New Mixers
Soapstone Valley Park Sewer Rehabilitation
160070-Sanitary Sewer Rehabilitation
480 – Electrical Improvements And Microgrid Implementation Project At Blu
534 B - WASTEWATER TREATMENT FACILITY
455 BOA Infrastructure XII
525C - Subsurface Utility Engineering BOA II
519 Lead Free Dc Program Management Services
Scada System Integrator
504 Non-Process Facilities Program Management
230020 D-Small Diameter Water Main Replacement Program (Construction)
220090 - Heavy Cleaning Of Major Sewer
502 Engineering Program Management 2F
200070 Green Infrastructure Maintenance
230030E - Lead Free DC (LFDC) Lead Service Line Replacement (LSLR) Program
230030- Lead Service Line Replacement Program
230020 J-Small Diameter Water Main Replacement Program (Construction)
230030F - Lead Free DC (LFDC) Lead Service Line Replacement (LSLR) Program
230020 E-Small Diameter Water Main Replacement Program (Construction)
Supervisory Control and Data Acquisition (SCADA) System Integrator Services
470 - Boa Xvi Infrastructure And Facilities
496 -Basic Ordering Agreement – BOA 8
Process Facilities Engineering - BOA
10140 - Sewer Inspection Services
220010 - Inspection and Cleaning of Local Sewers 10219.
543 - Public Outreach and Engagement

18-PR-DET-17 Billing Meters Maintenance
512 - Construction Management Services Rc-B
DCFA 532 - Soldier's Home Transmission Main Rehabilitation.
482 Capital Improvement Program Permit Support Services
547 - Linear Design BOA - RK&K
150140-Constitution Avenue Area Water Main Replacement
230020-F Small Diameter Water Main REplacement Program (Construction)
140150-Division J – Northeast Boundary Tunnel
431 - Architecture/Engineering Services, and Related Services BOA
Small Diameter Water Main Replacement-15B
Emergency Sewer Main IR&R Contract for FY21 - FY23
Major Sewer Rehabilitation 1-5 Northeast Boundary
Piney Branch Sewer Rehabilitation Phase 1
230020-G-Small Diameter Water Main Replacement Program (Construction)
230030G - Lead Free DC (LFDC) Lead Service Line Replacement (LSLR) Program
550 - Program Management Services
240140-TIBER CREEK MANHOLE EMERGENCY REPAIR
539 Permit Support Services
230030H - Lead Free DC (LFDC) Lead Service Line Replacement Program
Gravity Thickener Upgrades – Phase II
Rehabilitation of the PI between MH31 and MH30
Reclaimed Final Effluent Pump Station Upgrades
210080 C-MFU-8 Program
200090-Headworks Influent and Effluent Structures Rehabilitation
10230 - OWNER'S REPRESENTATIVE AND PROJECT MANAGER
Construction Management
525B- Subsurface Utility Engineering BOA II
541 Water Program Manager

Basic Ordering Agreement 7
Linear Design BOA
534 C - WASTEWATER TREATMENT FACILITY
BOA XIII Infrastructure and Enviromental Assessment
210080-D MFU-8 Program
Equipment purchase - for the Partial Denitrification/ Anammox (PdNA) Integrated Fixe
514 Construction Management for (BOA) – Blue Plains Advanced Wastewater Treatme
PdNA Full Scale Pilot Demonstration-Early Procurement of Equipment,

IT Professional Services (IDIQ)

HQO Parking Lot

Strategic Consulting Services

Aclaraone Upgrade Implementation And Annual Services License Fees

Small Construction Services contract for SB1 Lead Abatement

IT Professional Services (IDIQ)

Property and Casualty Insurance Brokerage Services (IDIQ)

Financial Consulting Services

IT Application Development Services (IDIQ)

IT Professional Services (IDIQ)

Health, Wealth and Retirement Consulting Services

Property and Casualty Insurance Brokerage Services (IDIQ)

ROCIP V Project Administration

Oracle Managed Services

System Integration Service

AquaTwin Asset, Water and Sewer software applications

Grant Management Services

Financial Consulting Services

Property and Casualty Insurance Brokerage Services (IDIQ)

Strategic Planning Advisory Service

Strategic Consulting Services

Fire Protection System

Bloom Sales and Marketing

Nintex Enterprise subscription

Calibration of Instrumentation Control and Electrical Equipment

Media Replacement Services

Property and Casualty Insurance Brokerage Services (IDIQ)

Genesys Call Center software

Residual's Hauling

Ferric Chloride

Internal Auditing Services

FMIS Consulting Services

Dental Services For DC Water Employees

Mobile Command Services

Janitorial Cleaning Services (Referencing Original Solicitation Oracle generated Contract)

Unifier Enhancement Phase 2

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

Collins Elevator

Methanol

Financial Staff Augmentation - Customer Service & CFO

TPDS Hvac Maintenance

Group Life and Disability Insurance

Medical Plans

Electricity

Biosolids Management Program -

Cyclemedia Software

Colocation IT Rack Space and Power

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

Microsoft Licenses

Microsoft Software Licenses and Azure cloud FY24-FY26

Replacement of Odor Control Media

Chemical Root Control of Sanitary Sewers

Underground Utility Marking

Scaffolding Rental, Erection and Dismantling

Small Construction Services contract with Eastern Contractors, LLC

Motor and Pump repair

Process Control System (PCS) -Maintenance Services

Sympro Tresaurry Management Sys

Security Systems

Anti Foam

GIS Software Maintenance

Professional Services Agreement

Mass Communication System

IT Application Development Services (IDIQ)

SSF Hauling & Adjustment Services of Roll Off Containers

Defined Contribution Retirement Plan 401(a) and IRC Section 457(b) Deferred Compen

Fleet Repair Services for Vechicles

Fleet Repair Services for Vechicles

Review of A/E Overhead Rates

Emergency Preparedness

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

IdeaScale 2 years subscription, onboarding package and configuration

Gas Monitoring Services

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

iGlass Networks Services

IT Application Development Services (IDIQ)

Maximo App Administration Service

Employee Assistance Program

Aveva Application System Health Check and Annual Software Maintenance

Interloc Mobile Informer support and maintenance

High Pressure/High Vacuum Cleaning Services

Water Reservoir Tank Cleaning Services

HMO Services

Ferric Chloride

External Audit Services

MAINTENANCE OF KSB PUMPS

Sodium Hypochlorite

Sodium Hypochlorite

Cabling & Wiring Services for Telecom

IT Application Development Services (IDIQ)

IT Professional Services (IDIQ)

Employee Group Legal Services

Maintenance and Repair of Electrical Equipment (Low Voltage)

Maintenance and Repair of Electrical Power (High Voltage)

Hi Pressure/ Hi Vacuum Services

Repair Services for Boat

Monitoring of Sludge Disposal Sites

Temporary Staffing

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

INSTRUMENTATION MAINT & REPAIR of Electrical Control Equipment

CTRAX Software (SBITA)

Small Construction Services contract for Phase I Phase II of pavement, cement & sidewalk

Methanol

Group Vision Insurance Services

IT Professional Services (IDIQ)

Cisco Smartnet Maintenance And Support

Lawson Archiving Solutions Implementation and Annual Application Licenses

Call Notification Services

P6 Application for CIP

Oracle ERP SaaS and PaaS License and PIMS

Origami Risk Software Licensing and Professional Services

Automated Meter Reading (AMR) Administrator Services - Solhail Mouiddin

Document Management Services

IT Professional Services (IDIQ)

Financial Advisory Services

Investment Advisory

Financial Advisory Services

Janitorial Cleaning Services

Third Party Administrator

Executive Search - Level C

Belt Press Polymer

Centrifuge Polymer

Belt Press Polymer

Centrifuge Polymer

Primary Polymer

Secondary Polymer

Primary Polymer

Secondary Polymer

Emulsion Polymer

IT Professional Services (IDIQ)

Temporary Staffing

Sodium Bisulfite

Sodium Bisulfite

Ferric Chloride

Ferric Chloride

Financial Consulting Services

Inspection Of Cranes And Hoists

Maintenance And Repair Of Cranes And Hoists

Supply And Delivery Of Sand, Gravel, Stone, Topsoil, Cold Mix

CA Project Portfolio Management (PPM) Software Annual Renewal

BPSA Billing Meter Maintenance and Data Portal Services

Hauling And Disposal Of Excavation Spoils/Debris & Catch Basin Debris

Internal Audit Services

Board and Leadership Team Workshop and Strategy Review

IT Professional Services (IDIQ)

Cafeteria

Industrial Cleaning And Sanitation

Ackwire Maximo Scheduling Soluton Renewal

Sodium Bisulfite

Sodium Bisulfite

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

IT Application Development Services (IDIQ)

OpenText Software Managed Services

Building Information Modeling (Bim) For Asset Management

Calcium Hydroxide (Lime)

IT Professional Services (IDIQ)

Executive Development and Management Advisory Services

HCM Project

Banking and Card Services

Direct Pay Letter of Credit

Small Printer Maintenance

Cabling & Wiring Services for Telecom

Safety Services

IT Application Development Services (IDIQ)

IT Professional Services (IDIQ)

Protective Services

IT Professional Services (IDIQ)

Financial Staff Augmentation - Customer Service & CFO (IDIQ)

EIS Telecom

Host Management Operation

CIS Enhancements

Early Flood Warning and Predictive Rainfall Modeling Platform

Legacy payroll and historical P&T data not imported into Oracle HCM

IT Application Development Services (IDIQ)

IT Professional Services (IDIQ)

Genesys Cx Upgrade

Calcium Hydroxide (LIME)

Calcium Hydroxide (Lime)

Sculpture Design Services

IT Application Development Services (IDIQ)

IT Professional Services (IDIQ)

DC Water Contracts Awarded in FY 2024

The dollar amount of the contract, including budgeted amount;	Total Spent	The term of the contract; (i.e. 1 yr, 2 yr, X yr)
\$ 4,000,000.00	\$ 3,533,973.64	3yr
\$ 2,000,000.00	\$ 382,977.99	3yr
\$ 4,000,000.00	\$ 812,806.95	3yr
\$ 2,018,000.00	\$ 2,018,000.00	3yr
\$ 45,000,000.00	\$ 39,275,337.52	6yr
\$ 8,000,000.00	\$ 953,731.20	3yr
\$ 6,000,000.00	\$ 4,828,468.66	3yr
\$ -	\$ -	3yr
\$ 40,000,000.00	\$ 4,562,635.52	3yr
\$ -	\$ -	3yr
\$ 5,000,000.00	\$ -	5yr
\$ 40,000,000.00	\$ 1,812,698.88	3yr
\$ 7,068,843.00	\$ 6,367,273.44	2yr
\$ 36,751,600.00	\$ 28,475,402.04	4yr
\$ 13,943,834.00	\$ 12,819,389.04	2yr
\$ 2,913,020.00	\$ 331,454.86	2yr
\$ 1,599,454.00	\$ 1,583,308.60	3yr
\$ 17,045,420.00	\$ 12,227,241.21	3yr
\$ 1,995,008.00	\$ 760,671.78	2y
\$ -	\$ -	3yr
\$ 7,000,000.00	\$ 2,868,615.64	3yr
\$ 10,000,000.00	\$ 5,436,190.99	5yr
\$ 34,028,209.00	\$ 33,475,837.27	3yr
\$ 10,000,000.00	\$ 5,436,190.71	5yr
\$ 10,572,614.00	\$ 1,677,373.29	3yr

\$	6,000,000.00	\$	832,117.13	1yr
\$	20,000,000.00	\$	17,760,705.32	5yr
\$	5,000,000.00	\$	857,398.74	3yr
\$	10,000,000.00	\$	59,060.00	3yr
\$	998,480.00	\$	606,500.24	1yr
\$	24,302,661.00	\$	16,214,972.21	2yr
\$	15,183,286.49	\$	9,051,639.25	1yr
\$	21,544,813.00	\$	18,360,111.19	2y
\$	9,989,922.87	\$	9,926,158.72	2yr
\$	18,321,230.21	\$	12,180,195.45	2yr
\$	42,941,658.00	\$	23,065,580.80	3yr
\$	53,038,598.00	\$	8,464,093.89	3yr
\$	10,286,151.75	\$	8,930,128.75	2y
\$	29,331,337.00	\$	17,511,641.92	4yr
\$	10,302,000.00	\$	5,179,747.00	3yr
\$	-	\$	-	3yr
\$	7,999,000.00	\$	3,828,897.22	7yr
\$	12,702,859.00			3yr
\$	819,655,177.00	\$	122,551,490.30	6yr
\$	153,745.00	\$	-	1yr
\$	5,000,000.00	\$	1,173,283.44	5yr
\$	6,000,000.00	\$	5,035,492.98	5yr
\$	971,413.00	\$	79,636.00	1yr
\$	13,450,239.66	\$	1,437,239.86	3yr
\$	550,000.00	\$	154,387.08	1yr
\$	60,256.70	\$	9,723.70	1yr
\$	2,000,000.00	\$	1,097,016.69	3yr
\$	15,000,000.00	\$	-	3yr

\$ 363,500.00	\$ 75,000.00	1yr
\$ 4,000,000.00	\$ 2,503,484.19	3yr
\$ 180,700.00	\$ -	1yr
\$ 80,290.00	\$ -	1yr
\$ 28,033,187.00	\$ 25,746,713.70	3yr
\$ 46,900,000.00	\$ 2,286,867.24	3yr
\$ 339,840.00	\$ 316,356.00	3yr
\$ 19,605,093.18	\$ 2,520,111.13	3yr
\$ 5,924,281.29	\$ 5,146,592.90	2yr
\$ 1,966,849.98	\$ 1,966,849.98	1yr
\$ 15,856,873.00	\$ 14,833,004.21	2yr
\$ 22,958,334.51	\$ 13,703,881.47	2yr
\$ 16,467,843.50	\$ 5,391,022.55	3Yr
\$ 9,587,617.00	\$ 5,247,172.46	2y
\$ 160,850.00	\$ 31,665.00	1yr
\$ 2,993,758.00	\$ 2,558,268.00	3yr
\$ 21,500,000.00	\$ 18,725,419.48	25yr
\$ 7,000,000.00	\$ 2,850,259.07	3yr
\$ 7,000,000.00	\$ 2,863,894.12	3yr
\$ 128,484,051.00	\$ 111,317,840.29	5 yr
\$ 103,416,990.00	\$ 19,079,027.00	5 YR
\$ 15,000,000.00	\$ -	3 YR
\$ 15,000,000.00	\$ -	3 YR
\$ 55,569.36	\$ -	1 yr
\$ 6,000,000.00	\$ 5,723,742.50	3yr
\$ 6,000,000.00	\$ 3,787,946.99	5yr
\$ 8,000,000.00	\$ 5,381,929.61	5yr
\$ 9,601,591.00	\$ 8,402,522.11	3yr

\$ 9,995,455.00	\$ 8,553,663.10	3yr
\$ 20,885,446.61	\$ 19,990,574.43	3yr
\$ 227,000.00	\$ 68,100.00	1yr
\$ 8,492,114.74	\$ 7,587,029.23	3yr
\$ 23,980,505.40	\$ -	2y
\$ 4,000,000.00	\$ 1,070,552.98	5yr
\$ 5,000,000.00	\$ 277,217.60	3yr
\$ 5,000,000.00	\$ 3,969,768.32	4yr
\$ 4,000,000.00	\$ 1,082,225.59	3yr
\$ 66,354,880.00	\$ 46,996,763.86	7yr
\$ 4,000,000.00	\$ 2,893,231.50	4yr
\$ 13,294,721.39	\$ 5,935,090.89	5yr
\$ -	\$ -	3yr
\$ 8,000,000.00	\$ 609,246.50	3yr
\$ 33,403,000.00	\$ 32,321,263.89	5yr
\$ 4,939,330.00	\$ 2,981,144.49	3yr
\$ -	\$ -	2y
\$ 106,606,590.50	\$ 500,000.00	3yr
\$ -	\$ -	3yr
\$ -	\$ -	2y
\$ -	\$ -	3 yr
\$ 4,000,000.00	\$ 836,915.44	5yr
\$ 8,000,000.00	\$ 5,876,292.37	5yr
\$ 7,559,427.70	\$ 5,785,474.27	5yr
\$ 6,000,000.00	\$ 1,376,622.99	5yr
\$ 5,858,000.00	\$ 3,084,019.97	3yr
\$ 8,228,313.16	\$ 5,561,797.66	3yr
\$ 1,810,431.44	\$ -	3yr

\$	2,775,000.00	\$	2,214,948.21	6yr
\$	2,105,000.00	\$	2,098,344.10	2y
\$	393,210.00	\$	393,210.00	1yr
\$	3,900,000.00	\$	2,924,885.22	5yr
\$	15,000,000.00	\$	-	3yr
\$	13,596,178.00	\$	12,669,828.58	2yr
\$	38,069,482.00	\$	2,849,616.54	3yr
\$	579,975,000.00	\$	554,805,311.27	6yr
\$	16,924,545.00	\$	16,502,395.64	4yr
\$	15,148,800.00	\$	13,488,596.37	2yr
\$	61,461,710.00	\$	40,790,135.26	3yr
\$	9,037,048.16	\$	6,190,208.16	1yr
\$	15,573,300.00	\$	6,505,713.28	3yr
\$	-	\$	-	3yr
\$	33,823,445.00	\$	3,747,940.00	2y
\$	90,000,000.00	\$	-	3yr
\$	796,775.00	\$	757,135.00	1yr
\$	5,300,000.00	\$	20,419.70	3yr
\$	1,269,295.45	\$	630,555.76	3yr
\$	62,785,088.00	\$	59,411,340.90	4yr
\$	41,409,663.17	\$	29,487,563.35	3yr
\$	15,276,800.00	\$	13,361,656.10	3yr
\$	40,000,000.00	\$	6,036,916.38	4yr
\$	29,006,950.00	\$	1,336,000.00	2yr
\$	300,000.00	\$	60,000.00	3yr
\$	15,000,000.00	\$	12,076,004.52	4yr
\$	4,000,000.00	\$	1,627,443.00	3yr
\$	43,000,000.00	\$	2,178,999.48	3yr

\$	6,000,000.00	\$	3,617,563.33	5yr
\$	7,000,000.00	\$	1,181,470.62	3yr
\$	5,000,000.00	\$	192,813.04	3yr
\$	8,000,000.00	\$	7,049,127.94	5yr
\$	40,000,000.00	\$	-	3Yr
\$	2,175,000,000.00	\$	490,027.50	1yr
\$	8,000,000.00	\$	120,121.88	3yr
\$	113,770.00	\$	-	1yr

\$	100,000.00	\$	-	5 yrs
\$	270,000.00	\$	112,500.00	1 yr
\$	1,230,000.00	\$	125,000.00	1 yr
\$	827,901.00	\$	515,779.00	5 yrs
\$	159,160.00	\$	22,000.00	1 yr
\$	4,800,000.00	\$	935,658.00	5 yrs
\$	5,870,000.00	\$	2,243,701.50	5 yrs
\$	896,900.00	\$	124,582.86	5 yrs
\$	600,000.00	\$	119,952.00	5 yrs
\$	2,000,000.00	\$	179,452.00	5 yrs
\$	740,247.59	\$	176,506.92	5 yrs
\$	5,870,000.00	\$	928,859.34	5 yrs
\$	2,690,000.00	\$	57,000.00	5 yrs
\$	1,500,000.00	\$	834,436.00	3 yrs
\$	10,897,500.00	\$	650,000.00	3 yrs
\$	157,500.00	\$	117,000.00	2 yrs
\$	923,550.00	\$	108,000.00	4 yrs
\$	170,000.00	\$	109,835.50	5 yrs

\$	5,870,000.00	\$	-	5 yrs
\$	2,456,280.00	\$	-	6 yrs
\$	553,848.00	\$	374,500.00	3 yrs
\$	3,500,000.00	\$	850,000.00	3 yrs
\$	10,188,379.00	\$	3,126,822.43	3 yrs
\$	483,105.00	\$	119,177.00	3 yrs
\$	1,347,000.00	\$	345,264.00	3 yrs
\$	1,400,000.00	\$	157,780.00	4 yrs
\$	5,870,000.00	\$	21,175.00	5 yrs
\$	816,559.00	\$	47,524.00	4 yrs
\$	6,136,000.00	\$	1,982,278.75	5 yrs
\$	18,050,000.00	\$	5,852,000.00	3 yrs
\$	3,927,906.00	\$	135,455.00	5 yrs
\$	1,990,000.00	\$	364,170.61	9 yrs
\$	3,463,475.00	\$	694,771.62	5 yrs
\$	366,800.00	\$	37,040.00	3 yrs
\$	5,462,000.00	\$	867,293.10	5 yrs
\$	569,400.00	\$	191,400.00	2 yrs
\$	6,959,452.00	\$	-	5 yrs
\$	544,721.00	\$	415,560.26	5 yrs
\$	40,770,000.00	\$	10,255,000.00	4 yrs
\$	6,959,452.00	\$	-	5 yrs
\$	836,438.00	\$	456,239.25	5 yrs
\$	6,739,841.00	\$	3,564,823.57	5 yrs
\$	130,350,871.06	\$	20,483,373.91	5 yrs
\$	164,418,862.00	\$	18,632,748.64	10 yrs
\$	89,588,978.00	\$	6,929,090.31	6 yrs
\$	251,100.00	\$	81,000.00	4 yrs

\$	661,700.00	\$	131,579.00	5 yrs
\$	6,959,452.00	\$	-	5 yrs
\$	5,799,482.46	\$	-	3 yrs
\$	8,790,000.00	\$	6,120,270.00	3 yrs
\$	770,000.00	\$	104,900.00	4 yrs
\$	2,191,194.00	\$	505,931.41	3 yrs
\$	5,669,107.00	\$	1,756,786.00	5 yrs
\$	975,000.00	\$	578,116.56	6 yrs
\$	19,484,181.00	\$	2,356,895.22	5 yrs
\$	8,000,000.00	\$	2,162,058.87	4 yrs
\$	22,789,852.00	\$	722,942.00	10 yrs
\$	259,795.00	\$	22,440.00	10 yrs
\$	5,257,000.00	\$	757,750.00	3 yrs
\$	890,000.00	\$	40,000.00	9 yrs
\$	3,276,500.00	\$	461,200.00	9 yrs
\$	140,600.00	\$	-	1 yr
\$	1,196,721.18	\$	128,929.28	2 yrs
\$	100,000.00	\$	-	3 yrs
\$	383,290.00	\$	37,878.00	4 yrs
\$	464,875.00	\$	116,218.75	5 yrs
\$	7,977,679.00	\$	4,658,714.00	5 yrs
\$	7,977,679.00	\$	4,658,714.00	5 yrs
\$	386,191.38	\$	-	6 yrs
\$	357,641.71	\$	170,170.00	4 yrs
\$	6,959,452.00	\$	959,834.17	5 yrs
\$	96,296.90	\$	28,298.00	4 yrs
\$	938,520.32	\$	179,701.76	3 yrs
\$	6,959,452.00	\$	63,171.72	5 yrs

\$	91,545.00	\$	26,136.00	4 yrs
\$	100,000.00	\$	-	3 yrs
\$	2,342,560.88	\$	342,743.00	5 yrs
\$	52,909.20	\$	17,676.40	5 yrs
\$	966,155.00	\$	314,781.00	4 yrs
\$	522,970.00	\$	-	5 yrs
\$	4,624,000.00	\$	1,392,415.00	3 yrs
\$	800,000.00	\$	737,692.70	4 yrs
\$	30,209,425.00	\$	7,172,000.00	3 yrs
\$	20,863,000.00	\$	1,586,000.00	3 yrs
\$	1,861,445.00	\$	492,015.50	5 yrs
\$	2,447,731.00	\$	359,024.50	10 yrs
\$	19,560,000.00	\$	5,851,000.00	3 yrs
\$	24,164,000.00	\$	2,277,000.00	3 yrs
\$	160,000.00	\$	28,305.00	4 yrs
\$	7,000,000.00	\$	1,232,910.00	5 yrs
\$	100,000.00	\$	-	3 yrs
\$	490,000.00	\$	75,757.00	3 yrs
\$	1,710,000.00	\$	548,454.38	3 yrs
\$	5,948,709.00	\$	1,305,041.24	3 yrs
\$	300,000.00	\$	30,617.00	3 yrs
\$	250,000.00	156,527.87		3 yrs
\$	3,107,327.60	\$	163,747.00	8 yrs
\$	8,731,490.54	\$	2,012,839.39	5 yrs
\$	6,959,452.00	\$	2,040,046.80	5 yrs
\$	1,590,000.00	\$	509,856.76	4 yrs
\$	18,000.00	\$	6,000.00	3 yrs
\$	1,176,746.00	\$	-	1 yr

\$	6,310,000.00	\$	1,684,000.00	4 yrs
\$	393,925.43	\$	108,705.08	5 yrs
\$	3,000,000.00	\$	528,863.00	5 yrs
\$	543,324.00	\$	194,175.00	3 yrs
\$	245,075.00	\$	106,575.00	4 yrs
\$	921,000.00	\$	32,833.31	5 yrs
\$	2,105,861.46	\$	588,077.41	6 yrs
\$	8,661,199.86	\$	819,586.96	10 yrs
\$	1,682,611.45	\$	307,575.00	8 yrs
\$	216,320.00	\$	-	1 yr
\$	1,282,887.00	\$	554,300.60	3 yrs
\$	1,200,000.00	\$	100,693.00	5 yrs
\$	825,000.00	401,273,.00		5 yrs
\$	800,000.00	\$	187,414.05	5 yrs
\$	1,562,220.00	\$	140,137.63	5 yrs
\$	3,234,967.33	\$	1,123,568.36	3 yrs
\$	822,000.00	\$	148,416.00	5 yrs
\$	465,265.00	\$	13,800.00	5 yrs
\$	14,522,700.00	\$	2,171,000.00	5 yrs
\$	10,859,900.00	\$	2,442,000.00	5 yrs
\$	10,656,000.00	\$	1,292,000.00	3 yrs
\$	9,716,000.00	\$	1,398,000.00	3 yrs
\$	2,506,000.00	\$	542,000.00	4 yrs
\$	2,227,000.00	\$	539,000.00	4 yrs
\$	2,585,000.00	\$	219,000.00	3 yrs
\$	2,239,000.00	\$	144,000.00	3 yrs
\$	490,000.00	\$	-	3 yrs
\$	100,000.00	\$	-	3 yrs

\$	2,136,457.00	\$	-	5 yrs
\$	2,910,000.00	\$	708,000.00	3 yrs
\$	3,496,000.00	\$	212,000.00	3 yrs
\$	12,440,000.00	\$	5,115,000.00	3 yrs
\$	17,018,000.00	\$	1,520,000.00	3 yrs
\$	993,000.00	\$	194,000.00	5 yrs
\$	195,268.00	\$	31,010.33	6 yrs
\$	881,672.00	\$	101,094.10	4 yrs
\$	970,000.00	\$	425,675.00	3 yrs
\$	940,568.00	\$	-	9 yrs
\$	2,775,000.00	\$	54,387.00	3 yrs
\$	990,740.00	\$	426,121.88	2 yrs
\$	3,795,000.00	\$	810,000.00	5 yrs
\$	372,000.00	\$	52,000.00	3 yrs
\$	3,300,000.00	\$	721,958.81	5 yrs
\$	-	\$	-	7 yrs
\$	3,713,727.00	\$	1,145,131.14	5 yrs
\$	415,679.38	\$	57,435.62	7 yrs
\$	2,085,000.00	\$	420,000.00	3 yrs
\$	1,500,000.00	\$	161,000.00	3 yrs
\$	6,959,452.00	\$	-	5 yrs
\$	1,000,000.00	\$	192,000.00	5 yrs
\$	1,186,550.00	\$	-	4 yrs
\$	241,400.00	\$	15,000.00	1 yr
\$	341,000.00	\$	-	3 yrs
\$	4,500,000.00	\$	909,601.02	5 yrs
\$	567,554.00	\$	230,778.43	3 yrs
\$	873,000.00	\$	598,004.00	1 yr

\$	1,500,000.00	\$	300,000.00	5 yrs
\$	3,150,205.00	\$	-	5 yrs
\$	189,000.00	\$	43,269.00	5 yrs
\$	150,000.00	\$	18,707.00	4 yrs
\$	5,100,720.00	\$	1,090,438.61	5 yrs
\$	100,000.00	\$	-	3 yrs
\$	100,000.00	\$	-	3 yrs
\$	34,500,000.00	\$	8,062,135.00	5 yrs
\$	2,300,000.00	\$	452,704.86	5 yrs
\$	6,959,452.00	\$	452,704.00	5 yrs
\$	2,079,700.00	\$	1,685,600.00	4 yrs
\$	33,259,967.00	\$	4,130,313.82	13 yrs
\$	2,855,000.00	\$	633,947.25	10 yrs
\$	51,336.00	\$	-	2 yrs
\$	480,880.00	\$	-	3 yrs
\$	3,965,672.00	\$	550,173.00	5 yrs
\$	2,000,000.00	\$	226,355.00	5 yrs
\$	991,524.00	\$	407,475.26	3 yrs
\$	3,975,000.00	\$	1,766,000.00	3 yrs
\$	3,070,000.00	\$	101,000.00	3 yrs
\$	493,000.00	\$	269,280.00	1 yr
\$	2,078,333.00	\$	16,800.00	5 yrs
\$	100,000.00	\$	-	3 yrs

Whether the contract was competitively bid or not;	COTR	Results on performance activity (i.e. satisfactory, poor, improvement plan needed)
Competitively Bid	William Elledge	Satisfactory
Competitively Bid	William Elledge	Satisfactory
Competitively Bid	Keishawn Kirkwood	Satisfactory
Competitively Bid	Yonas Kidanemariam	Satisfactory
Competitively Bid	Willis Thomas	Satisfactory
Competitively Bid	Willis Thomas	Satisfactory
Competitively Bid	Willis Thomas	Satisfactory
Competitively Bid	Burak Kaynak	New Award
Competitively Bid	Ryu Suzuki	Satisfactory
Competitively Bid	Burak Kaynak	New Award
Competitively Bid	Brent Christ	Satisfactory
Competitively Bid	Ryu Suzuki	Satisfactory
Competitively Bid	Susan McNeil	Satisfactory
Competitively Bid	Ryu Suzuki	Satisfactory
Competitively Bid	Gordon C. Evans	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Monica Outland	Satisfactory
Competitively Bid	Bisrat Abebe	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Getachew Melsew	Satisfactory
Competitively Bid	Bisrat Abebe	Satisfactory
Competitively Bid	Chiedo Ohanyerenwa	Satisfactory
Competitively Bid	Bisrat Abebe	Satisfactory
Competitively Bid	Rouben Derminassian	Satisfactory

Competitively Bid	Peter Kelley	Satisfactory
Competitively Bid	Ella Garcia	Satisfactory
Competitively Bid	Rouben Derminassian	Satisfactory
Competitively Bid	Peter Kelley	New Award
Competitively Bid	Daniel Nguyen	New Award
Competitively Bid	Yonas Kidanemariam	Satisfactory
Competitively Bid	Wisal Khan	Satisfactory
Competitively Bid	Wisal Khan	Satisfactory
Competitively Bid	Nahome Menker	Satisfactory
Competitively Bid	Nyika Roberson-Ramos	Satisfactory
Competitively Bid	Crescent Udeh	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Wisal Khan	Satisfactory
Competitively Bid	Stephen Dixon	Satisfactory
Competitively Bid	Stephen Dixon	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Rouben DerMinassian	Satisfactory
Competitively Bid	Daniel Nguyen	New Award
Competitively Bid	Moussa Wone	Satisfactory
Sole Source	Daniel Nguyen	New Award
Competitively Bid	Shayne Philpotts	Satisfactory
Competitively Bid	Yonas Kidanemariam	Satisfactory
Competitively Bid	Jeff Peterson	New Award
Competitively Bid	Yonas Kidanemariam	Satisfactory
Sole Source	Kevin Bellamy	New Award
Competitively Bid	Tamrat Bedane	New Award
Competitively Bid	Tiffani Bing	Satisfactory
Competitively Bid	Getachew Melsew	New Award

Sole Source	Duncan Mukira	New Award
Competitively Bid	Tamiko Toye	Satisfactory
Sole Source	Ryu Suzuki	New Award
Sole Source	Peter Tinubu	New Award
Competitively bid	Jeff Peterson	Satisfactory
Competitively Bid	Jeff Peterson	Satisfactory
Competitively Bid	Tiffani Bing	Satisfactory
Competitively Bid	Yonas Kidanemariam	Satisfactory
Competitively Bid	Maria Gigova	Satisfactory
Competitively Bid	Willis Thomas	Satisfactory
Competitively Bid	Seth Charde	Satisfactory
Competitively Bid	Susaye Douglas	Satisfactory
Competitively Bid	Lavine Harris	Satisfactory
Competitively bid	Jeannie Purchase	Satisfactory
Competitively Bid	Seth Charde	New Award
Competitively Bid	Mark Stewart	Satisfactory
Competitively bid	Shayne Philpotts	Satisfactory
Competitively bid	Getachew Melsew	Satisfactory
Competitively bid	Susaye Douglas	Satisfactory
Competitively Bid	Jeff Peterson	Satisfactory
Competitively Bid	Jeff Peterson	Satisfactory
Competitively Bid	Yonas Kidanemariam	New Award
Competitively Bid	Yonas Kidanemariam	New Award
Sole Source	Ryu Suzuki	New Award
Competitively Bid	Willis Thomas	Satisfactory
Competitively Bid	Rouben Derminassian	Satisfactory
Competitively Bid	Peter Kelley	Satisfactory
Competitively Bid	Rouben DerMinassian	Satisfactory

Competitively Bid	Rouben DerMinassian	Satisfactory
Competitively Bid	Daniel T. Nguyen	Satisfactory
Sole Source	Ryu Suzuki	New Award
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Willis Thomas	New Award
Competitively bid	Duncan Mukira	Satisfactory
Competitively Bid	Rouben DerMinassian	Satisfactory
Competitively Bid	Susan MacNeil	Satisfactory
Competitively Bid	Tamiko Toye	Satisfactory
Competitively bid	Burak Kaynak	Satisfactory
Competitively bid	Elkin Hernandez	Satisfactory
Competitively Bid	Brent Christ	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Getachew Melsew	Satisfactory
Competitively Bid	Ella Garcia	Satisfactory
Competitively Bid	Monica Outland	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Burak Kaynak	New Award
Competitively Bid	Burak Kaynak	New Award
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Duncan Mukira	Satisfactory
Competitively Bid	Sema Essien	Satisfactory
Competitively Bid	Duncan Mukira	Satisfactory
Competitively Bid	Duncan Mukira	Satisfactory
Sole Source	Nicol Bell Sowell	Satisfactory
Competitively Bid	Tatiana Baranova	Satisfactory
Competitively Bid	Churchill Oko	New Award

Competitively Bid	Shane Bogan	Satisfactory
Competitively Bid	Seth J Charde	Satisfactory
Sole Source	Susaye Douglas	Satisfactory
Competitively Bid	Louis Arguello	Satisfactory
Competitively Bid	Yonas Kidanemariam	New Award
Competitively Bid	Sema Essien	Satisfactory
Competitively Bid	Amirabbas Akbarzadeh	Satisfactory
Competitively Bid	Scott Shylanski	Satisfactory
Competitively Bid	Brent Christ	Satisfactory
Competitively Bid	Peter Tinubu	Satisfactory
Competitively Bid	Tayo Olatunji	Satisfactory
Competitively Bid	Nyika Roberson-Ramos	Satisfactory
Competitively Bid	Woinshet Tegegne	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Ryu Suzuki	New Award
Sole Source	Yonas Kidanemariam	New Award
Competitively Bid	William Elledge	Satisfactory
Competitively Bid	Burak Kaynak	Satisfactory
Competitively Bid	Robert Richards	Satisfactory
Competitively Bid	Pubudu Ranasinghe	Satisfactory
Competitively Bid	Chiedo Ohayerenwa	Satisfactory
Competitively Bid	Duncan Mukira	Satisfactory
Competitively Bid	Ryu Suzuki	New Award
Competitively Bid	Martin Perez	Satisfactory
Competitively Bid	David HallerLevy	Satisfactory
Competitively Bid	Kibanou Bodjona	Satisfactory
Competitively Bid	Ryu Suzuki	New Award

Competitively Bid	Rouben DerMinassian	Satisfactory
Competitively Bid	William Elledge	Satisfactory
Competitively Bid	Duncan Mukira	Satisfactory
Competitively Bid	Zed Tura	Satisfactory
Competitively Bid	Duncan Mukira	Satisfactory
Sole Source	Ryu Suzuki	New Award
Competitively Bid	Chiedo Ohanyerenwa	Satisfactory
Sole Source	Ryu Suzuki	New Award

Competitively Bid	Manoj Sharma	Satisfactory
Sole Source	Iveliesee Cassas	Satisfactory
Competitively Bid	Keith J Lindsey	Satisfactory
Sole Source	Marcus A McKenzie	Satisfactory
Competitively Bid	Martin Perez	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Tanya DeLeon	Satisfactory
Competitively Bid	Syed Khalil	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Competitively Bid	Tanya DeLeon	Satisfactory
Competitively Bid	Tanya DeLeon	Satisfactory
Competitively Bid	Ramana Kanchetty	Satisfactory
Competitively Bid	Ramana Kanchetty	Satisfactory
Competitively Bid	Alireza Parhami	Satisfactory
Competitively Bid	Dusti Lowndes	Satisfactory
Competitively Bid	Syed Khalil	Satisfactory

Competitively Bid	Tanya DeLeon	Satisfactory
Competitively Bid	Francis Cooper	Satisfactory
Competitively Bid	Matthew P Ries	Satisfactory
Competitively Bid	Ivelisse Cassas	Satisfactory
Sole Source	Chris Peot	Satisfactory
Competitively Bid	Eric Euell	Satisfactory
Competitively Bid	Karen Green	Satisfactory
Competitively Bid	Abhiram Satydev	Satisfactory
Competitively Bid	Tanya DeLeon	Satisfactory
Competitively bid	Joe Edwards	Satisfactory
Competitively Bid	Chanda Albrittain	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Francis Cooper	Satisfactory
Sole Source	Nija Ali	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Sole Source	Nija Ali	Satisfactory
Competitively Bid	Forrest L Ricketts	Satisfactory
Sole Source	Manoj Sharma	Satisfactory
Competitively Bid	Pade Zuokemefa	Satisfactory
Competitively Bid	Forrest L Ricketts	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Gregory M Vinson	Satisfactory
Competitively Bid	Michael A Littleton	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Competitively Bid	Pade Zuokemefa	Satisfactory
Sole Source	Shawna Martinelli	Satisfactory
Competitively Bid	Patrick Henry	Satisfactory

Sole Source	Mark Stewart	Satisfactory
Competitively Bid	Gregory M Vinson	Satisfactory
Competitively bid	Dotun Olawunmi	Satisfactory
Competitively Bid	Oludotun M Olawunmi	Satisfactory
Competitively bid	Abhiram Satydev	Satisfactory
Competitively Bid	Nichol Sowell	Satisfactory
Competitively bid	Tsedale Berhanu	Satisfactory
Competitively Bid	Karl Jameson	Satisfactory
Competitively Bid	Martin Perez	Satisfactory
Competitively bid	Laura Knox	Satisfactory
Competitively bid	Elkin Hernandez	Satisfactory
Competitively bid	Ramana Kanchetty	Satisfactory
Competitively Bid	Ivelisse Cassas	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Sole Source	Durmus Cesur	Satisfactory
Competitively Bid	Alireza Parhami	Satisfactory
Competitively Bid	Dusti Lowndes	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Chanda Albrittain	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Competitively Bid	Nija Ali	Satisfactory
Competitively Bid	Nija Ali	Satisfactory
Competitively Bid	Kimberly Isom	Satisfactory
Competitively Bid	Dusti Lowndes	Satisfactory
Competitively Bid	Pade Zuokemefa	Satisfactory
Competitively Bid	Robert Bornhofen	Satisfactory
Competitively Bid	Ashley Wynes	Satisfactory
Competitively Bid	Gregory M Vinson	Satisfactory

Sole Source	Dotun Olawunmi	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Sole Source	Karen Green	Satisfactory
Competitively Bid	Kevin Butturff	Satisfactory
Competitively bid	Chanda Albrittain	Satisfactory
Competitively bid	Mandy L LeBlanc	Satisfactory
Sole Source	Kenya Zeigler	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Genes Malasy	Satisfactory
Sole Source	Laura Knox	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Competitively Bid	Sam Wahba	Satisfactory
Competitively Bid	Sam Wahba	Satisfactory
Competitively Bid	Chanda Albrittain	Satisfactory
Competitively Bid	Nichol Bell Sowell	Satisfactory
Competitively Bid	Chris Peot	Satisfactory
Competitively Bid	Nicole Spraque	Satisfactory
Competitively Bid	Gregory M Vinson	Satisfactory
Competitively bid	Elkin Hernandez	Satisfactory
Sole Source	Tanya DeLeon	Satisfactory
Phase I = Competitively Bid; f Martin Perez		Satisfactory

Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Kenya Zeigler	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Oludotun M Olawunmi	Satisfactory
Sole Source	Val Blinkoff	Satisfactory
Sole Source	Stephen L Dixon	Satisfactory
Competitively Bid	Paul Laban	Satisfactory
Competitively Bid	Ramana Kanchetty	Satisfactory
Competitively Bid	Ecudemio Gutierrez	Satisfactory
Sole Source	Joe Edwards	Satisfactory
Competitively Bid	Forrest L Ricketts	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Ivan Boykin	Satisfactory
Competitively Bid	Ivan Boykin	Satisfactory
Competitively Bid	Ivan Boykin	Satisfactory
Competitively Bid	Brent Christ	Satisfactory
Competitively Bid	Tanya DeLeon	Satisfactory
Competitively Bid	Giselle Richardson	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory

Competitively Bid	Nicole Sprague	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Syed Khalil	Satisfactory
Competitively Bid	Dennis Morris	Satisfactory
Competitively Bid	Dennis Morris	Satisfactory
Competitively Bid	Kevin Jhingory & Curtis	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Getachew Melsew	Satisfactory
Competitively Bid	Sigrun K Sharp	Satisfactory
Competitively bid	Francis Cooper	Satisfactory
Competitively Bid	Keith Lindsey	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Brent Christ	Satisfactory
Competitively Bid	Chanda Albrittain & Ma	Satisfactory
Competitively Bid	Rami Suliman	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Pade Zuokemefa	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Monique A Mirabeau	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Keith J Lindsey	Satisfactory
Sole Source	Keith J Lindsey	Satisfactory

Competitively Bid	Iven Boykin	Satisfactory
Competitively Bid	Ivan Boykin	Satisfactory
Competitively Bid	Lisa Price	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Tanya DeLeon	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory
Competitively Bid	Ivelisse Cassas	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Gregory M Vinson	Satisfactory
Competitively Bid	Mark Stewart	Satisfactory
Competitively Bid	Meisha Thomas	Satisfactory
Competitively Bid	Meisha Thomas	Satisfactory
Competitively Bid	Alireza Parhami	Satisfactory
Competitively Bid	Val Blinkoff	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Competitively Bid	Jaime Alba	Satisfactory
Sole Source	Keith J Lindsey	Satisfactory
Competitively Bid	Manoj Sharma	Satisfactory
Competitively Bid	Joe Edwards	Satisfactory

[illegible]

[illegible]

[illegible]

DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital, WIFIA	Not Online
DC Water Capital, WIFIA	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
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DC Water Capital	Not Online
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DC Water Capital	Not Online
DC Water Capital, WIFIA	Not Online
DC Water Capital, WIFIA	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Operating	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online
DC Water Operating & Capital	Not Online
DC Water Capital	Not Online
DC Water Capital	Not Online

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Capital	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
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DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online
DC Water Capital	Not Online
DC Water Operating	Not Online
DC Water Operating	Not Online

DC Water Current Contract Workers as of December 31, 2024

Position Name	Org Unit	Current Hourly Rate as of 12/31/2024	Vendor Name	Status as of December 31, 2024
Customer Care Associate	Customer Service	\$34.85	Mb Staffing Services, LLC	Active
Meter Readers	Customer Service	\$32.50	22nd Century	Active
CDL Courier	Facilities	\$44.05	Mb Staffing Services, LLC	Active
HVAC (Consultant)	Facilities	\$67.00	Mb Staffing Services, LLC	Active
HVAC (Consultant)	Facilities	\$93.02	Mb Staffing Services, LLC	Active
Senior Financial Analyst	Finance	\$92.15	Compass	Active
Rates & Revenue (SME)	Finance	\$120.91	IBS Management & Consultancy Services, LLC	Active
Sr. Financial Analyst	Finance	\$95.00	IBS Management & Consultancy Services, LLC	Active
LAN/WAN Infrastructure Support	Information Technology	\$134.21	Advance Digital Systems	Active
LAN/WAN Infrastructure Support/Sr. Systems Administrator	Information Technology	\$130.48	Advance Digital Systems	Active
Project Manager	Information Technology	\$126.48	Advance Digital Systems	Active
AV Resource	Information Technology	\$75.00	Advance Digital Systems	Active
Solution Center Support/Helpdesk	Information Technology	\$62.42	Ampcus	Active
Office Assistant III	Legal Affairs	\$40.33	Mb Staffing Services, LLC	Active
Administrative Assistant I	People and Talent	\$38.14	Mb Staffing Services, LLC	Active
Category Managers	Procurement	\$100.00	BridgeSource Solutions	Active
LFDC Community Activator (Water Works)	Procurement	\$20.00	Mb Staffing Services, LLC	Active
Office Assistant III	Procurement	\$40.33	Mb Staffing Services, LLC	Active
Sewer Services Trainee (Water Works)	Procurement	\$30.00	Mb Staffing Services, LLC	Active
Administrative Assistant I/Intern, Innovation	Strategy and Performance	\$38.14	Mb Staffing Services, LLC	Active
Associate Program Manager	Waste Water Treatment	\$64.11	Mb Staffing Services, LLC	Active
Engineer III	Waste Water Engineering	\$93.79	Mb Staffing Services, LLC	Active

Supply Chain Resilience Assessment Report for DC Water's Blue Plains Advanced Wastewater Treatment Plant

U.S. Environmental Protection Agency
December 5, 2024

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Executive Summary

From May through November 2024, the U.S. Environmental Protection Agency (EPA) Office of Water, through its Water Infrastructure and Cyber Resilience Division (WICRD), conducted a comprehensive Chemical Supply Chain Resilience Assessment for DC Water’s Blue Plains Advanced Wastewater Treatment Plant (AWTP), which serves customers in Washington, D.C., Montgomery County, MD, Prince George’s County, MD, Fairfax County, VA, and Loudoun County, VA. The purpose of the assessment was to evaluate the risk of disruptions in the supply of water treatment chemicals used by DC Water and identify strategies to increase resilience against such disruptions. EPA focused on the following assessment areas:

- **Chemical Suppliers:** Covers the upstream supply and logistics challenges of existing suppliers and identifies potential alternate chemical suppliers.
- **Chemical Inventory Management:** Covers chemical delivery methods, delivery schedules, storage capacity, usage rates, and methods for tracking storage and usage.
- **Operational Flexibility:** Covers existing and potential operational flexibilities that allow for continuity of system operations during a disruption in the supply of water treatment chemicals.
- **Contracting and Financing:** Covers contracts and agreements with current and alternate chemical suppliers.
- **Mutual Aid Agreements:** Covers existing and potential mutual aid agreements to supply water treatment chemicals during a shortage.

The assessment was conducted from May 2024 through November 2024 and involved information collection through worksheets and interviews with the DC Water utility personnel and the utility’s chemical suppliers. Following review of this information, EPA conducted a workshop with DC Water personnel to discuss information gathered during the assessment process and to present and discuss recommendations for improving chemical supply chain resilience.

[Table 1](#) summarizes the risk rating for DC Water’s chemicals at both the national level and the utility level.

Overall, the assessment found that DC Water has a moderate-low risk of experiencing a disruption in the supply of water treatment chemicals compared with a national-scale risk evaluation. Specifically, EPA noted the following strengths that provide resilience to chemical supply chain disruptions:

- DC Water has a proactive approach to its chemical contracting, consistently identifying areas for improvement and refining strategies collaboratively across departments. DC Water uses flexible contract terms, proactive price review mechanisms, and rapid emergency procurement capability, to adapt to changing market conditions and ensure operational continuity.
- DC Water maintains good relationships with its treatment chemical suppliers. Strong relationships and communications with suppliers are important to promote transparency regarding market conditions, reinforce the importance of adherence to delivery and product certification requirements, identify cost-saving opportunities, and ensure consistent allocation of chemicals.

- DC Water demonstrates significant operational flexibility through robust inventory management practices. These practices include careful monitoring of chemical delivery schedules, storage capacity, and usage rates, ensuring that sufficient stock is always available to meet demand. The dual contract strategy supports this flexibility by ensuring that backup suppliers are always available, thereby safeguarding against disruptions and ensuring the continuity of operations. In addition, DC Water has identified unit processes in which it may be feasible to use an alternate chemical.

Table 1. Risk Ratings for Chemicals Used by DC Water

<i>Chemical</i>	National Risk Level*	DC Water's Risk Level
<i>Ferric Chloride</i>	Moderate-Low	Moderate-High
<i>Ferrous Chloride</i>	Moderate- Low	Low
<i>Sodium Hypochlorite</i>	Moderate-High	Moderate-High
<i>Sodium Bisulfite</i>	Moderate- Low	Low
<i>Sodium Hydroxide</i>	Moderate-High	Low
<i>Calcium Hydroxide</i>	Low	Moderate-Low
<i>Methanol</i>	Low	Moderate-Low
<i>Polymers</i>	Moderate-Low	Low

*Source: EPA Water Treatment Chemical Supply Chain Profiles

Recommendations for improving chemical supply chain resilience are provided in the report for the five assessment areas: chemical suppliers; chemical inventory management; operational flexibility; contracting and financing; and mutual aid and assistance. The highest priority recommendations include:

- **Learn about supplier dependencies and procedures for avoiding and responding to supply disruptions:** DC Water should actively engage with its chemical suppliers to understand their upstream supply chains and contingency plans for handling supply or transportation disruptions. This will help identify vulnerabilities and improve preparedness for potential challenges.
- **Identify secondary suppliers for key chemicals:** For chemicals without backup suppliers, such as sodium hydroxide and sodium hypochlorite, DC Water should establish relationships with secondary suppliers to ensure continuity during supply disruptions. These suppliers should have diversified supply chains and robust contingency plans.
- **Assess the use of peracetic acid as an alternative during sodium hypochlorite shortages:** Evaluate the material compatibility and operational feasibility of using peracetic acid in place of sodium hypochlorite as an alternative chemical during sodium hypochlorite shortages. Steps to realize this operational flexibility include, conducting an engineering analysis for use of peracetic acid, coordinating with the permitting agency to confirm acceptance of this strategy, and identification of peracetic acid suppliers that are capable of meeting DC Water's volume and delivery requirements.
- **Evaluate alternate strengths of sodium hypochlorite:** Consider transitioning to higher strength sodium hypochlorite (20-30%) to optimize storage capacity. This would effectively double current storage capacity without requiring additional space but would necessitate upgrades to tanks to handle the higher concentration, which is part of a planned CIP project.

- **Include Safe Drinking Water Act (SDWA) Section 1441 language in contracts:** Incorporate provisions from SDWA Section 1441 in procurement contracts. This ensure suppliers are aware of their right to seek relief during shortages or disruptions and strengthens contractual preparedness for supply chain risks.

1.0 Background and Purpose

Between May 2024 and November 2024, the U.S. Environmental Protection Agency (EPA) Office of Water, Water Infrastructure and Cyber Resilience Division (WICRD), conducted a chemical supply chain resilience assessment for DC Water’s Blue Plains AWTP, which serve customers in Washington, D.C., Montgomery County, MD, Prince George’s County, MD, Fairfax County, VA, and Loudoun County, VA. The assessment was initiated to identify vulnerabilities in the chemical supply chain for water treatment chemicals, with the aim of providing actionable recommendations to enhance resilience, particularly in response to potential regional or national disruptions.

DC Water operates the Blue Plains AWTP, which treats an average daily flow of 300 million gallons per day (MGD) and can treat up to of 384 MGD during peak wet weather periods. In addition to wastewater treatment, DC Water manages biosolids recycling and maintains the sanitary sewer collection system, which includes 47 sewage and stormwater pumping stations. The following DC Water treatment chemicals were reviewed for this assessment:

- Ferric Chloride
- Ferrous Chloride
- Sodium Hypochlorite
- Sodium Bisulfite
- Calcium Hydroxide
- Sodium Hydroxide
- Methanol
- Polymers

The purpose of the assessment was to evaluate the risk of disruptions in the supply of wastewater treatment chemicals used by DC Water and identify strategies to increase resilience against potential supply chain disruptions. EPA focused on the following assessment areas:

- **Chemical Suppliers:** Covers the upstream supply, dependencies, and logistics challenges of existing suppliers and identification of potential alternate chemical suppliers.
- **Chemical Inventory Management:** Covers chemical delivery methods, delivery schedules, storage capacity, usage rates, and methods for tracking storage and usage.
- **Operational Flexibility:** Covers existing and potential operational flexibilities that allow for continuity of system operations during a disruption in the supply of water treatment chemicals.
- **Contracting and Financing:** Covers contracts and agreements with current and alternate chemical suppliers.
- **Mutual Aid Agreements:** Covers existing and potential mutual aid agreements to supply water treatment chemicals during a shortage.

2.0 Assessment Process

Following an introductory meeting held on May 24, 2024, DC Water agreed to participate in the voluntary assessment process. The assessment was conducted from May 2024 – November 2024 with the following steps:

1. **Data Collection:** DC Water completed data collection questionnaires covering the following areas:
 - Water treatment chemical inventory
 - Chemical suppliers
 - Changes in primary treatment chemicals
 - Existing contracts
 - Mutual aid agreements
2. **Investigating Current Supply Conditions:** Using information provided by DC Water, EPA collected information from DC Water’s treatment chemical suppliers and reviewed their upstream supply chains to assess potential risks that could impact availability or pricing of treatment chemicals.
3. **Interviews:** EPA conducted the following interviews with DC Water personnel:
 - August 2, 2024: DC Water - Chemical Management, Operational Flexibility, and Mutual Aid
 - August 14, 2024: DC Water – Contracting and Financing

The interviews involved a high-level review of data collection results and discussed assessment areas in detail, including utility-specific challenges and considerations, to gather feedback on chemical supply chain issues and vulnerabilities (e.g., areas of concern, constraints, needed improvements) and clarify information needed to present recommendations during the workshop.

EPA also conducted interviews with the DC Water’s chemical suppliers and manufacturers to learn about upstream supply and logistics challenges, as well as practices implemented by suppliers to improve their supply chain resilience:

- August 1, 2024: Colonial Chemical (Sodium Hydroxide and Methanol)
 - August 2, 2024: PVS Technologies (Ferric Chloride and Sodium Bisulfite)
 - August 12, 2024: Suffolk Sales and Services (Ferrous Chloride)
 - August 13, 2024: M.K. Merriman (Calcium Hydroxide)
 - August 14, 2024: Mitsubishi Corp. (Methanol)
 - August 25, 2024: Polydyne Inc. (Polymers)
 - August 30, 2024: Kemira (Ferric Chloride)
 - August 30, 2024: Colonial Chemicals (Sodium Hypochlorite)
 - August 30, 2024: Southern Ionics (Sodium Bisulfite)
 - November 4, 2024: Suffolk Sales and Services (Calcium Hydroxide)
4. **Workshop:** EPA conducted two workshops with DC Water personnel on October 31, 2024, and November 4, 2024, to review information gathered during the assessment process, consider

recommendations for improving chemical supply chain resilience and gather feedback on the assessment process.

5. **Report:** EPA developed this report to document the process, findings, and recommendations from the chemical supply chain resilience assessment conducted with DC Water.

3.0 Assessment of Specific Chemicals

Table 2 lists the treatment chemicals used by DC Water’s Blue Plains AWTP. The remainder of this section summarizes the findings for the individual chemicals.

Table 2. Chemicals Used by DC Water Blue Plains AWTP

Chemical	Report Section
<i>Ferric Chloride</i>	3.1
<i>Ferrous Chloride</i>	3.2
<i>Sodium Hypochlorite</i>	3.3
<i>Sodium Bisulfite</i>	3.4
<i>Sodium Hydroxide</i>	3.5
<i>Calcium Hydroxide</i>	3.6
<i>Methanol</i>	3.7
<i>Polymers</i>	3.8

Coagulants

3.1 Ferric Chloride

DC Water uses liquid ferric chloride as the primary coagulant at its Blue Plains AWTP to remove particulate matter and phosphorus.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains ferric chloride from Kemira and PVS Chemicals. Table 3 provides an overview and comparison of the two suppliers.

Table 3: Overview of Ferric Chloride Suppliers

Chemical Supplier	Primary Supplier	Secondary Supplier
	Kemira	PVS Chemicals
Manufacturer?	Yes	Yes

Contracts with upstream suppliers?	Yes	Yes
Contract redundancy with upstream suppliers?	Yes, for each input	Yes, for each input
Locations that can supply DC Water	• Baltimore, MD (primary manufacturing) • Chicago, IL	• Augusta, GA (primary manufacturing) • Baltimore, MD (pivotal distribution point) • Peterburg, VA (pivotal distribution point) • Trinity, AL
Transportation modes	• Rail • Truck (3rd party carrier and company-owned)	• Rail • Truck (3rd party carrier, supplier, and company-owned)

Additional Details for Kemira

- In the event of a disruption that impacts ferric chloride production at the company's Baltimore facility, the company can absorb the cost of transporting product from further away locations.
- Risk mitigation strategies include:
 - A diversified supply chain, including domestic and international sources.
 - Redundancy in the company's distribution network, including chemical storage at rail terminals.
 - Close collaboration with suppliers of process inputs, allowing the company to learn about upstream supply chain disruptions and implement contingency plans to mitigate impacts.
 - In the event of a supply disruption, the company indicated they would prioritize deliveries to water and wastewater utilities over other types of customers.

Additional Details for PVS Chemicals

- Risk mitigation strategies include:
 - Contractual agreements with suppliers of process inputs.
 - Contingency plans for disruptions of deliveries of process inputs.
 - If contingency plans are not sufficient to mitigate a disruption, the company will work with customers to identify alternate chemical solutions.
 - In the event of a supply disruption, the company indicated they would prioritize deliveries to water and wastewater utilities that have contracts, followed by other customers that have contracts, followed by requests from organizations that do not have contracts (if inventory allows).

Ferric Chloride Suppliers Near DC Water

As shown in [Figure 1](#), there are at least six additional NSF 60-certified ferric chloride suppliers within a five-hour delivery window, providing DC Water with options in the event that Kemira and/or PVS Chemicals experience a supply disruption. It should be noted that since DC Water is not required to use NSF 60-certified chemicals, and there may be other regional suppliers not represented in [Figure 1](#).



Figure 1: NSF-60 Certified Ferric Chloride Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses a liquid ferric chloride as a primary coagulant. The plant's average usage rate is over 480,000 gallons per month, with a maximum usage rate of over 970,000 gallons per month during July through October. The current storage capacity is 608,000 gallons, which represents almost 5.5 weeks of inventory based on the average usage rate. At least 90 deliveries of ferric chloride are received each month.

In the event of a shortage of ferric chloride, DC Water could use alum as an alternative treatment chemical (although this is not a preferred option). If the supply of ferric chloride was exhausted, and if an alternate treatment chemical was not available, the treatment plant could operate for about one day without incurring a permit violation.

Risk of Future Supply Disruptions

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or used to produce critical water treatment chemicals, including ferric chloride. The national-level risk rating for ferric chloride was determined to be moderate-low, as described in [Figure 2](#). This risk rating is driven by the high criticality of ferric chloride given its widespread use in both drinking water and wastewater treatment, the dependence of the chemical on other industries, such as steel manufacturing and chlor-alkali chemical production, and the high likelihood of a future disruption based on regional disruptions in the supply of this chemical between 2000 and 2022. However, these risk factors are offset by a low vulnerability score based on strong, distributed domestic manufacturing capacity. The complete [Ferric Chloride Supply Chain Profile](#) contains additional information about the market.

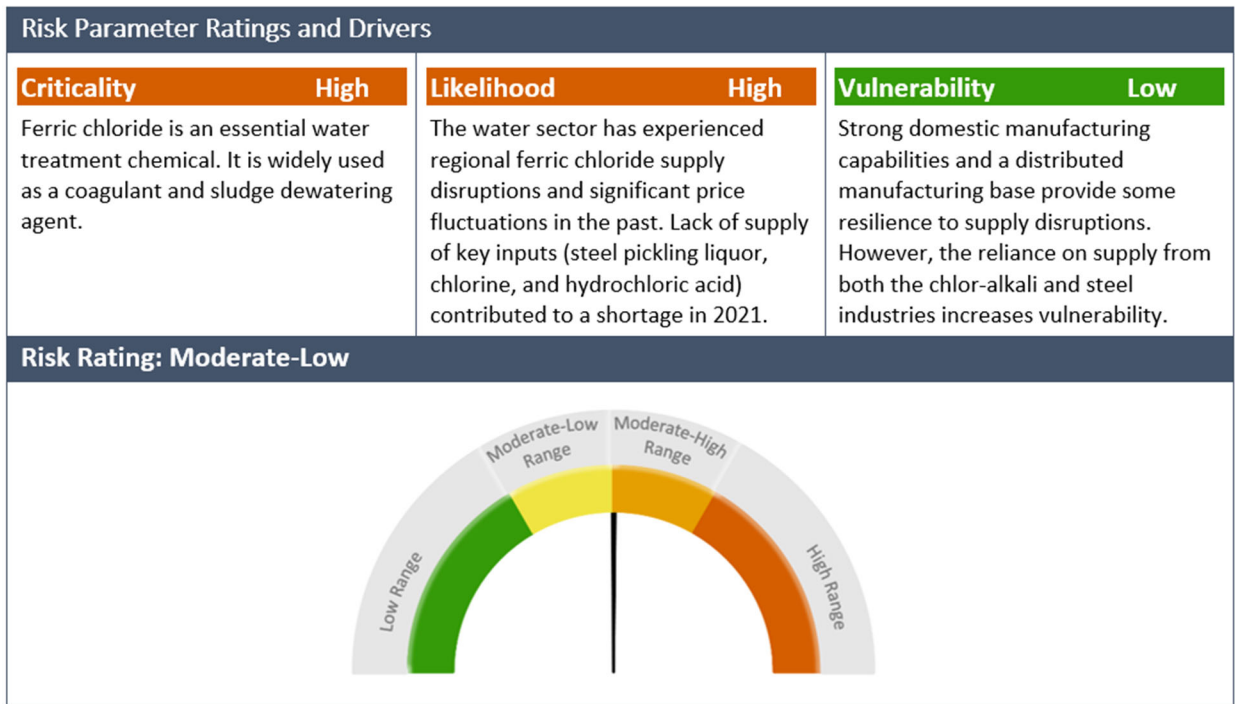


Figure 2: National Risk Evaluation for Ferric Chloride Supply Chain Disruptions

The local risk evaluation for DC Water indicates a moderate-high risk, as summarized in the following graphic:

National Risk = Moderate-Low
DC Water Risk = Moderate-High

Factors impacting the local risk evaluation for DC Water with respect to the supply of ferric chloride include:

Existing Risk Mitigation

- DC Water has a secondary supplier for ferric chloride.
- DC Water has significant onsite storage for ferric chloride.
- DC Water has access to at least eight suppliers of NSF 60-certified ferric chloride within a five-hour delivery window.

Residual Risk

- DC Water relies on over 90 deliveries of ferric chloride per month.

Recommendations

- **Identify Backup Supplier(s).**
 - Identify one or more backup suppliers in the event of a supply disruptions that involves the primary and secondary suppliers.
 - Ensure that those suppliers have diversified upstream supply chains or supply disruption contingency plans and can meet the volume and frequency requirements for deliveries.

3.2 Ferrous Chloride

DC Water uses liquid ferrous chloride as a coagulant at its Blue Plains WWTP to remove particulate matter and phosphorus.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains ferrous chloride from Suffolk Sales. DC Water does not have a backup supplier, and an alternative supplier was not considered for this chemical. [Table 4](#) provides an overview of Suffolk Sales.

Table 4: Overview of Ferrous Chloride Supplier

Chemical Supplier	Supplier
	Suffolk Sales
Manufacturer?	No
Contracts with upstream suppliers?	Yes
Contract redundancy with upstream suppliers?	Yes
Location that can supply DC Water	• Johnstown, PA • Gallatin, TN • Williamsport, PA
Transportation modes	• Truck (3rd party carriers)

Additional Details for Suffolk Sales

- DC Water is Suffolk Sales' only customer for ferrous chloride.
- Suffolk Sales obtains ferrous chloride from steel manufacturing plants. It is a mutually beneficial situation in which the steel plants are disposing of a byproduct and DC Water is obtaining ferrous chloride at a more advantageous cost than ferric chloride.
- Suffolk Sales has contracts with multiple steel plants, as noted in [Table 4](#).
 - The Johnstown, PA facility supplies 90-95% of the ferrous chloride for DC Water.
 - Suffolk Sales accepts as much ferrous chloride from steel plants as is available and continues to look for additional steel manufacturing plants in which to engage in this mutually beneficial arrangement.
- Third party carriers deliver ferrous chloride directly from the steel plants to DC Water.

Ferrous Chloride Suppliers Near DC Water

As shown in [Figure 3](#), there is at least one additional NSF 60-certified ferrous chloride supplier within a five-hour delivery window of DC Water. It should be noted that DC Water does not currently use NSF 60-certified ferrous chloride; there may be other regional suppliers of non-NSF 60-certified ferrous chloride.

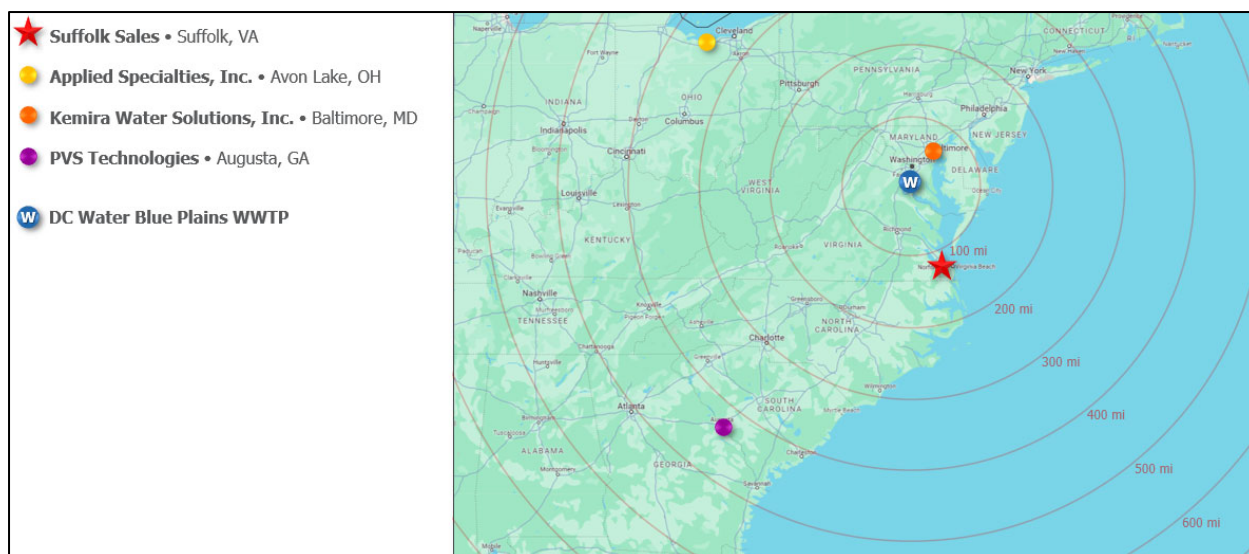


Figure 3: NSF-60 Certified Ferrous Chloride Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses a liquid ferrous chloride as a coagulant. The plant's average usage rate is 97,000 gallons per month, with a maximum usage rate of 344,000 gallons per month. The current storage capacity is 76,000 gallons, which represents approximately 25 days of inventory based on the average usage rate. Approximately five deliveries of 4,000 gallons are made each week. This delivery schedule ensures that inventory doesn't fall below 23 days of operation under the average usage rate and five days under the maximum usage rate.

As long as DC Water has ferric chloride, ferrous chloride is not a required chemical. This operational flexibility provides a significant layer of resilience to disruptions in the supply of ferrous chloride.

Risk of Future Supply Disruptions

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or used to produce critical water treatment chemicals, including ferrous chloride. The national-level risk rating for ferrous chloride was determined to be moderate-low, as described in [Figure 4](#). This risk rating is driven by the high criticality of ferrous chloride given its widespread use in both drinking water and wastewater treatment, the dependence of the chemical on other industries, such as steel manufacturing and chlor-alkali chemical production, and the high likelihood of a future disruption based on regional disruptions in the supply of this chemical between 2000 and 2022. However, these risk factors are offset by a low vulnerability score based on strong, distributed domestic manufacturing capacity. The complete [Ferrous Chloride Supply Chain Profile](#) contains additional information about the market.

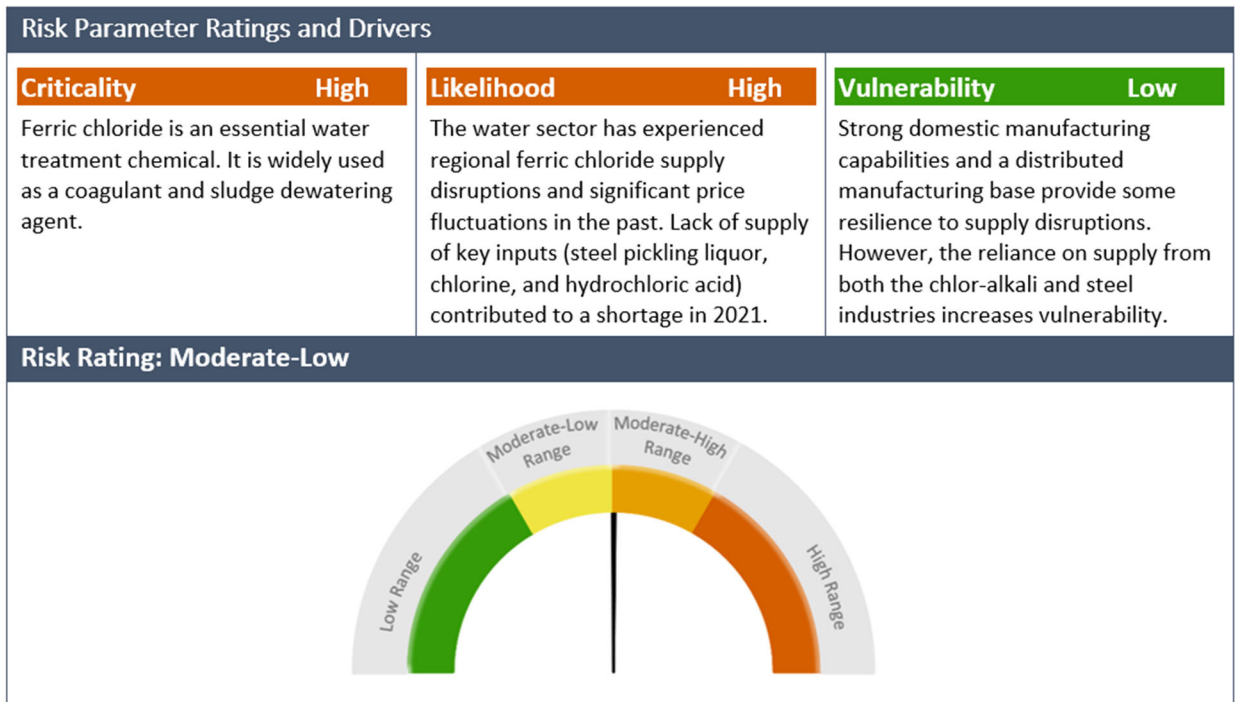
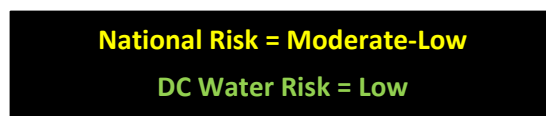


Figure 4: National Risk Evaluation for Ferrous Chloride Supply Chain Disruptions

The local risk evaluation for DC Water indicates a low risk, as summarized in the following graphic:



Factors impacting the local risk evaluation for DC Water with respect to the supply of ferric chloride include:

Existing Risk Mitigation

- Ferrous chloride is not a required chemical for DC Water as long as ferric chloride is available.
- DC Water's current supplier, Suffolk Sales, has contracts with its suppliers, and DC Water is the only customer for ferrous chloride.
- There are two ferrous chloride suppliers within five hours of DC Water, although there may be additional suppliers that offer product that is not NSF 60-certified.

Residual Risk

- Ferrous chloride is dependent on the steel industry.
- Although Suffolk Sales has multiple sources for ferrous chloride, 90-95% of the product comes from a single facility in Johnstown, PA.

Recommendations

- None

Disinfectants and Dechlorinating Agents

3.3 Sodium Hypochlorite

DC Water uses liquid sodium hypochlorite at its Blue Plains AWTP to inactivate organisms, as demonstrated by measurements of indicator organisms (e.g., *E. coli*), to below concentrations required by its permit.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains sodium hypochlorite from Kuehne Chemical Company. DC Water currently does not have a backup supplier; a potential supplier that produces sodium hypochlorite in the same manner as Kuehne is BleachTech, LLC. Table 5 provides an overview and comparison of the two suppliers.

Table 5: Overview and Comparison of Sodium Hypochlorite Suppliers

Chemical Supplier	Primary Supplier	Potential Supplier
	Khue Chemical Company	BleachTech, LLC
Manufacturer?	Yes	Yes
Contracts with upstream suppliers?	Yes	Information not available
Contract redundancy with upstream suppliers??	Yes	Information not available
Location that can supply DC Water	• New Castle, DE • Kearny, NJ • New Heaven, CT	• Petersburg, VA • Seville, OH
Transportation modes	• Rail • Truck (company, 3rd party carriers)	Information not available

Additional Details for Kuehne Chemicals

- Kuehne produces sodium hypochlorite at its own facilities, primarily through electrolysis of sodium chloride brine (a.k.a., brine-to-bleach).
 - This is a different process from many sodium hypochlorite producers, which rely on chlorine and sodium hydroxide produced by chlor-alkali facilities.
 - The advantage of brine-to-bleach processes is that they are independent from the chlor-alkali industry, and sodium chloride is the only raw material these processes require to produce sodium hypochlorite.
- Kuehne obtains sodium chloride from Chile, which is delivered by ship to eastern ports approximately four times per year. Kuehne maintains at least three months' supply of sodium chloride at its storage facilities.

- Kuehne maintains its own trucking fleet and contracts with third-party carriers, providing redundancy for its transportation logistics.
- Risk management strategies include:
 - Facilities in New Castle, DE and Kearny, NJ can accept railcar shipments of chlorine and caustic soda from chlor-alkali producers such as Olin and OxyChem, that can be reacted to produce bleach independent of the electrolyzer process.
 - Kuehne's Kearny, NJ facility has backup power sufficient to run its electrolyzers in the event of a power outage.

Additional Details for BleachTech LLC

- BleachTech produces sodium hypochlorite using the brine-to-bleach process, and thus is independent from the chlor-alkali industry.
- Information about BleachTech's supply chain was based on Internet searches. BleachTech was not interviewed as part of this assessment.

Sodium Hypochlorite Suppliers Near DC Water

As shown in [Figure 5](#), there are at least eight additional NSF 60-certified sodium hypochlorite suppliers (nine locations) within a five-hour delivery window, providing DC Water with options should Kuehne experience a supply disruption. Many of these company locations likely produce sodium hypochlorite using chlorine and caustic provided by chlor-alkali facilities, with the noted exceptions of Kuehne and BleachTech that produce sodium hypochlorite directly from sodium chloride brine. It should also be noted that since DC Water's Blue Plains AWTP is not required to use NSF 60-certified chemicals, there may be other regional suppliers not represented in [Figure 5](#).

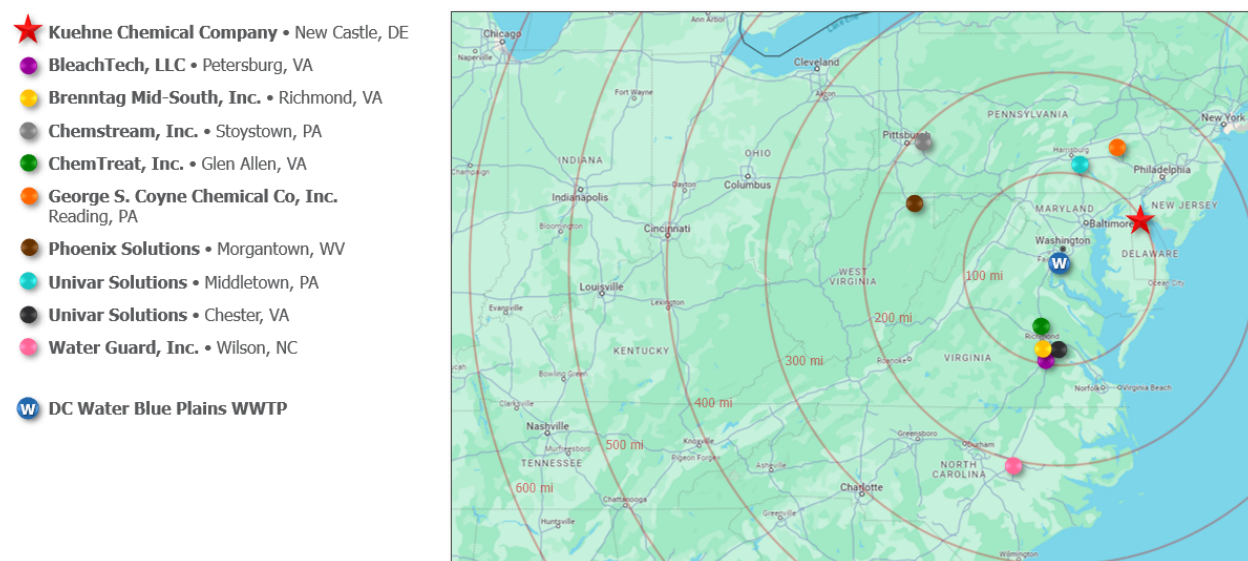


Figure 5: NSF-60 Certified Sodium Hypochlorite Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses a 12.5% solution of NSF 60-certified sodium hypochlorite as a primary disinfectant. The plant's average usage rate is 395,000 gallons per month, with a maximum usage rate of 548,000 gallons

per month from July through October. The current storage capacity is 157,600 gallons, which represents 12 days of inventory based on the average usage rate and nine days during maximum usage. Approximately 18 deliveries per week are required to replenish inventory. While this storage and delivery system does not maintain an inventory capable of sustaining 30 days of operation (a benchmark for supply resilience), expansion of storage to consistently provide 30 days of operational capacity may not be feasible.

DC Water has limited ability to make operational changes that could help the system sustain disinfection treatment in the absence of a reliable sodium hypochlorite supply.

Risk of Future Supply Disruptions

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or to produce critical water treatment chemicals, including sodium hypochlorite. The national-level risk rating for sodium hypochlorite was determined to be moderate-high, as described in [Figure 6](#). This risk rating is driven by the high criticality of sodium hypochlorite given its widespread use in both drinking water and wastewater treatment and the dependence of the chemical on the chlor-alkali chemical industry for the most common production method. The likelihood of a future disruption is also rated as high based on frequent occurrence of disruptions in the supply of the most commonly used precursors to the production of sodium hypochlorite (chlorine and sodium hydroxide), most recently during the COVID-19 pandemic. Sodium hypochlorite vulnerability is rated as low given the strong domestic manufacturing base for chlor-alkali chemicals. However, facility closures in 2021 and 2022 have reduced domestic production capacity, and any further closures would likely strain supply and put additional upward pressure on pricing. The complete [Sodium Hypochlorite Supply Chain Profile](#) contains additional information about the market.

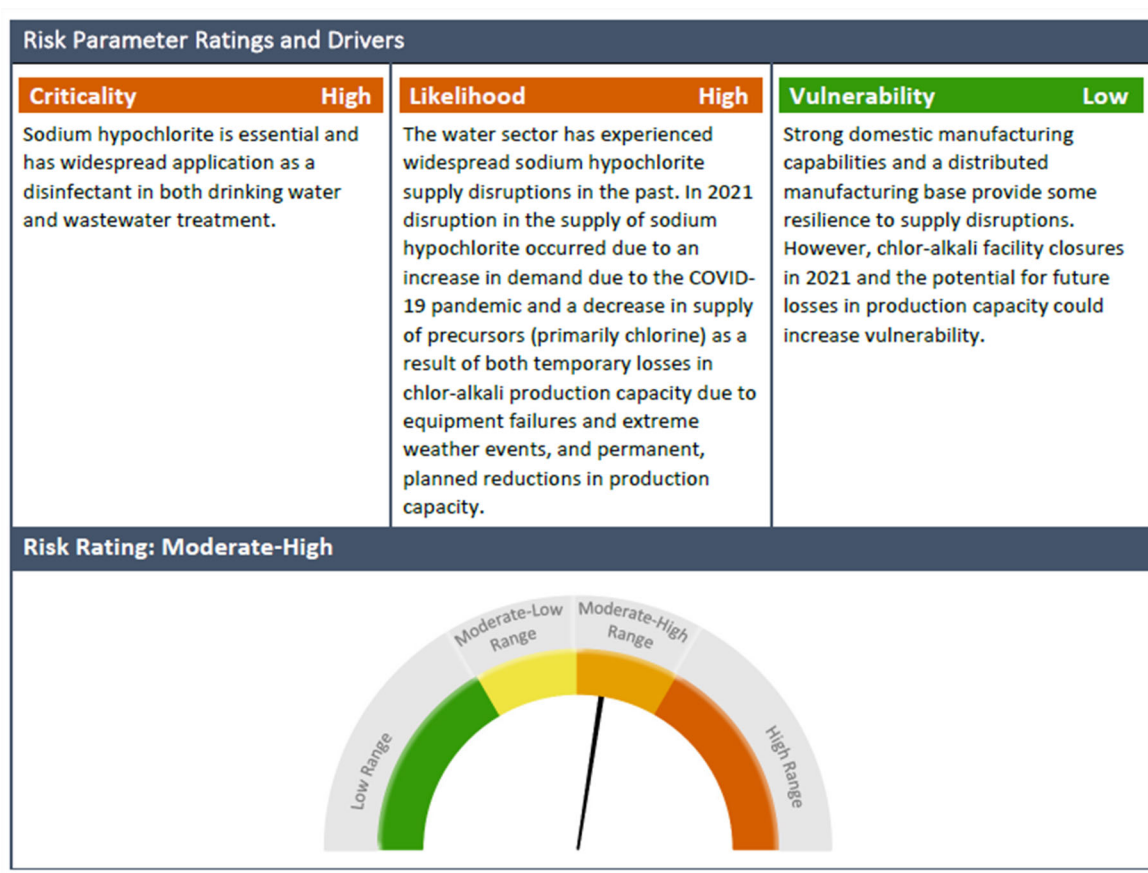


Figure 6: National Risk Evaluation for Sodium Hypochlorite Supply Chain Disruptions

The local risk evaluation for DC Water indicates a moderate-high risk for DC Water, as summarized in the following graphic:

National Risk = Moderate-High
DC Water Risk = Moderate-High

Factors impacting the local risk evaluation for DC Water with respect to the supply of sodium hypochlorite include:

Existing Risk Mitigation

- DC Water did not experience an interruption in the supply of sodium hypochlorite during the COVID era supply chain disruptions.
- DC Water's current supplier of sodium hypochlorite, Kuehne, uses a brine-to-bleach production method that is independent from the chlor-alkali market. This significantly reduces the intrinsic supply chain risk for this chemical relative to the national risk evaluation presented in Figure 6.
- Kuehne has implemented robust supply resilience measures, including back-up power supply at its production facility in Kearny, NJ, and the facilities in Kearny, NJ and New Castle, DE have a back-up process to produce sodium hypochlorite by reacting sodium hydroxide and chlorine supplied by chlor-alkali producers.

- DC Water has access to at least nine suppliers of NSF 60-certified sodium hypochlorite within a five-hour delivery window. Furthermore, there may be additional suppliers in the region that can provide sodium hypochlorite without NSF 60 certification that would be acceptable for use at the Blue Plains AWTP.

Residual Risk

- DC Water's inventory cannot sustain one month of operations under either average or maximum usage.

Recommendations

- **Identify backup supplier(s).**
 - Identify one or more backup suppliers in the event of a supply disruptions that involves the primary supplier.
 - Ensure that those suppliers have diversified upstream supply chains or supply disruption contingency plans and can meet the volume and frequency requirements for deliveries.
- **Identify alternate grades.** Identify suitable grades of sodium hypochlorite other than NSF/ANSI Standard 60 certified.
- **Evaluate the ability to use a higher strength of sodium hypochlorite.**
 - DC Water has discussed with Kuehne the possibility of switching to a higher strength solution of sodium hypochlorite (20 to 30%) from the current 12.5%, which would effectively double DC Water's storage capacity for sodium hypochlorite.
 - Implementation of this plan is contingent upon planned CIP tank upgrades that could tolerate the higher strength of sodium hypochlorite.
- **Evaluate the ability to switch to peracetic acid during a shortage of sodium hypochlorite.**
 - Evaluate compatibility of existing feed equipment with peracetic acid. Peracetic acid can be used with SS316L, PTFE, ETFE, and polypropylene, all of which are commonly used in mag drive pumps. Avoid using carbon steel, bronze, copper, iron, or galvanized metal due to these metals being vulnerable to oxidation.
 - If existing equipment is incompatible with peracetic acid, consider installation of tanks and ancillary equipment that is compatible with both sodium hypochlorite and peracetic acid during CIP implementation.
 - Discuss with permitting agency.
 - Identify one or more suppliers of peracetic acid that are capable of meeting DC Water's volume and delivery requirements.

3.4 Sodium Bisulfite

DC Water uses sodium bisulfite for dechlorination of its treated wastewater effluent.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains sodium bisulfite from PVS Chemicals (~70%) and Southern Ionics (~30%). [Table 6](#) provides an overview and comparison of the two suppliers.

Table 6: Overview and Comparison of Sodium Bisulfite Suppliers

Chemical Supplier	Primary Supplier	Secondary Supplier
	PVS Chemicals	Southern Ionics
Manufacturer?	Yes	Yes
Contracts with upstream suppliers?	Yes	Yes
Contract redundancy with upstream suppliers?	Yes, for each input	Yes, for each critical input
Location that can supply DC Water	• Buffalo, NY (primary manufacturing) • Baltimore, MD (primary distribution) • Chicago, IL • Augusta, GA	• Williamsport, MD (primary manufacturing) • Tuscaloosa, AL • Pasadena, TX
Transportation modes	• Rail • Truck (company, 3rd party carriers)	• Rail • Barge • Truck (company, 3rd party carriers)

Additional Details for PVS Chemicals

- PVS noted that the availability and pricing of caustic soda, a chemical precursor for sodium bisulfite, has been volatile based on its dependence on chlorine production (refer to Section 3.3 for more information on chlorine production).
- Risk mitigation strategies include:
 - The company has an established plan for prioritizing critical customers during a disruption. In such cases, the company would prioritize (in order): 1) water and wastewater utilities that have existing contracts, 2) other customers that have existing contracts, and 3) other requests for product (as inventory allows).
 - The company has contractual agreements with its suppliers, contingency plans for supplier plant shutdowns, and is ready for swift activation of backup suppliers or alternative chemical solutions.

Additional Details for Southern Ionics

- Each of the company's three manufacturing facilities has contracts with different suppliers of raw materials.
- The company emphasized the importance of its customers allowing for flexibility with their contracts to optimize the number of bids received for a contract and the pricing submitted by bidders. For example, pricing could be adjustable based on relevant indices (e.g., Tampa Sulfur Index).
- Risk mitigation strategies include:

Sodium bisulfite is commonly used in water and wastewater treatment for dechlorination.

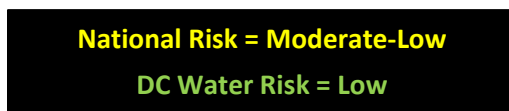
Likelihood: Low

No supply shortages were identified between 2000 and 2022.

Vulnerability: Moderate-low

There are multiple domestic manufacturers of sodium bisulfite that rely on mostly domestic sources of raw materials, but pricing and availability of some imported materials may be impacted by the ongoing war in Ukraine. One of DC Water's suppliers noted that pricing for raw materials increased 40-60% during the COVID pandemic and the beginning of the Ukraine war.

The local risk evaluation for DC Water indicates a low risk, as summarized in the following graphic:



Factors impacting the local risk evaluation for DC Water with respect to the supply of sodium bisulfite include:

Existing Risk Mitigation

- There are at least six suppliers within a 5-hour drive of DC Water.
- DC Water has a secondary supplier for sodium bisulfite.

Residual Risk

- DC Water relies on approximately 20 deliveries per month of sodium bisulfite.
- DC Water has a relatively low storage capacity for sodium bisulfite.

Recommendation

- **Evaluate the ability to switch to sodium metabisulfite (or other chemicals) during a shortage of sodium bisulfite.**
 - Evaluate compatibility of existing feed equipment with sodium metabisulfite.
 - Discuss with permitting agency.
 - Identify one or more suppliers of sodium metabisulfite.

Acids and Bases

3.5 Sodium Hydroxide

DC Water uses liquid sodium hydroxide for pH adjustment at its wet weather treatment facility. This facility is only operated 5% of the time (around 18 days per year), thus sodium hydroxide is used at a lower rate than other wastewater treatment chemicals on an annual basis. However, significant dosing of sodium hydroxide is required when treating wet weather flows.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains sodium hydroxide from Colonial Chemical Company, which is a distributor, not a producer of this chemical. DC Water currently does not have a backup supplier for sodium hydroxide;

however, Olin Chlor-alkali Products is a potential backup supplier. Table 7 provides an overview and comparison of the two suppliers.

Table 7: Overview and Comparison of Sodium Hydroxide Suppliers

Chemical Supplier	Primary Supplier	Potential Supplier
	Colonial Chemical Company	Olin Chlor-alkali Products
Manufacturer?	No – distributor	Yes
Contracts with upstream suppliers?	No – purchase from a global trader that aggregates product from multiple producers	Information not available
Contract redundancy with upstream suppliers?	Multiple sources, primarily international but some domestic	Information not available
Location that can supply DC Water	- Wilmington, NC (Primary distribution location) - Savannah, GA	Baltimore, MD (Primary)
Transportation modes	- Container vessel - Truck (company, 3rd party carriers)	- Rail - Truck (company, 3rd party carriers)

Additional Details for Colonial Chemical Company

- Colonial Chemical distributes sodium hydroxide procured from global commodity traders. Due to this arrangement with global traders, Colonial Chemical does not have direct contracts with sodium hydroxide producers.
- Much of Colonial Chemical’s sodium hydroxide is obtained from Europe and shipped via container vessel to terminals in Wilmington, NC and Savannah, GA where it is offloaded and stored in short tanks.
- Risk management strategies include:
 - Colonial Chemical has relationships with domestic producers, specifically Westlake and OxyChem, and sourcing from these domestic suppliers could increase in the future.
 - Colonial Chemical indicated that they can “borrow” product from other companies to manage short term disruptions; they indicated that short-term trading with other companies is common practice.
 - Colonial Chemical has the ability to offload product directly into railcars to deal with transportation challenges, such as unavailability of trucking resources.

Additional Details for Olin Chlor-alkali Products

- Olin is the largest chlor-alkali producer in North America, and operates more than a dozen production facilities that can ship sodium hydroxide via railcar to any rail terminal in the U.S.
- EPA had numerous discussions with Olin prior to the assessment with DC Water. EPA used the information previously gathered from these discussions to develop the recommendation for

Olin as a potential backup supplier. Olin was not interviewed as part of the DC Water assessment.

Sodium Hydroxide Suppliers Near DC Water

As shown in [Figure 8](#), there are at least 11 additional NSF 60-certified sodium hydroxide suppliers within a five-hour delivery window, providing DC Water with options should Colonial Chemical experience a supply disruption. It should also be noted that since DC Water's Blue Plains AWTP is not required to use NSF 60-certified chemicals, there may be other regional suppliers not represented in [Figure 8](#).

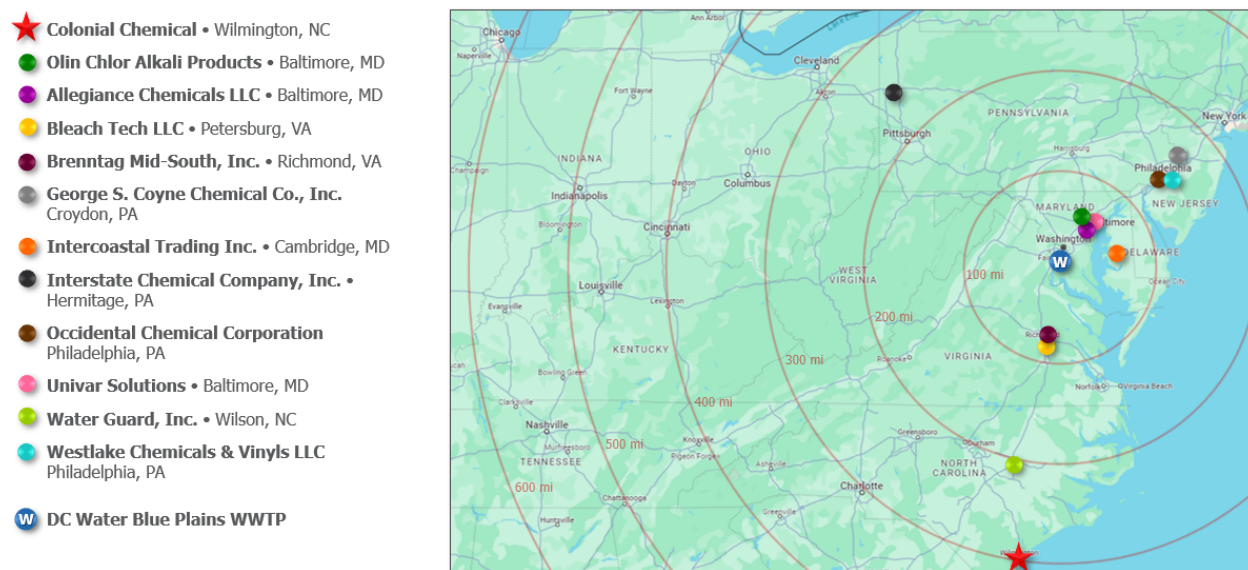


Figure 8: NSF-60 Certified Sodium Hydroxide Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses NSF 60-certified liquid sodium hydroxide for pH adjustment at its wet weather treatment facility. This facility is only operated around 5% (18 days) per year, and thus most days sodium hydroxide is not fed. However, when needed, sodium hydroxide is fed at an average rate of 8,700 gallons per day. The current total storage capacity is 50,000 gallons, which represents approximately six days of operation of the wet weather facility. On an annual basis, deliveries are infrequent; however, during a wet weather event, multiple deliveries per month are needed to maintain supply. While this storage and delivery system does not maintain an inventory capable of sustaining 18 days of operation (the annual average number of wet weather facility operating days), a typical wet weather event lasts for less than 48 hours, and even an extreme event, such as Hurricane Sandy, lasted less than 72 hours. Thus, the current storage is adequate to sustain DC Water's wet weather operations under any foreseeable situation.

DC Water has limited ability to make operational changes that could help the system manage a shortage of sodium hydroxide.

Risk of Future Supply Disruptions

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or used to produce critical water treatment chemicals, including sodium hydroxide. The national-level risk rating for sodium

hydroxide was determined to be moderate-high, as described in [Figure 9](#). This risk rating is driven by the high criticality of sodium hydroxide given its widespread use for pH adjustment in both drinking water and wastewater treatment as well as a precursor in the production of many other water treatment chemicals. The likelihood of a future disruption is also rated as high based on occurrence of disruptions in the supply of sodium hydroxide, most recently during the COVID-19 pandemic; however, sodium hydroxide is less susceptible to supply disruptions compared with the other chlor-alkali product, chlorine. This is because sodium hydroxide, unlike chlorine, can be more easily stored and transported, and thus can be imported from countries outside of North America. The vulnerability of a future supply disruption is rated as low given the strong domestic manufacturing base for chlor-alkali chemicals. However, facility closures in 2021 and 2022 have reduced domestic production capacity, and any further closures would likely strain supply and put additional upward pressure on pricing. The complete [Sodium Hydroxide Supply Chain Profile](#) contains additional information about the market.

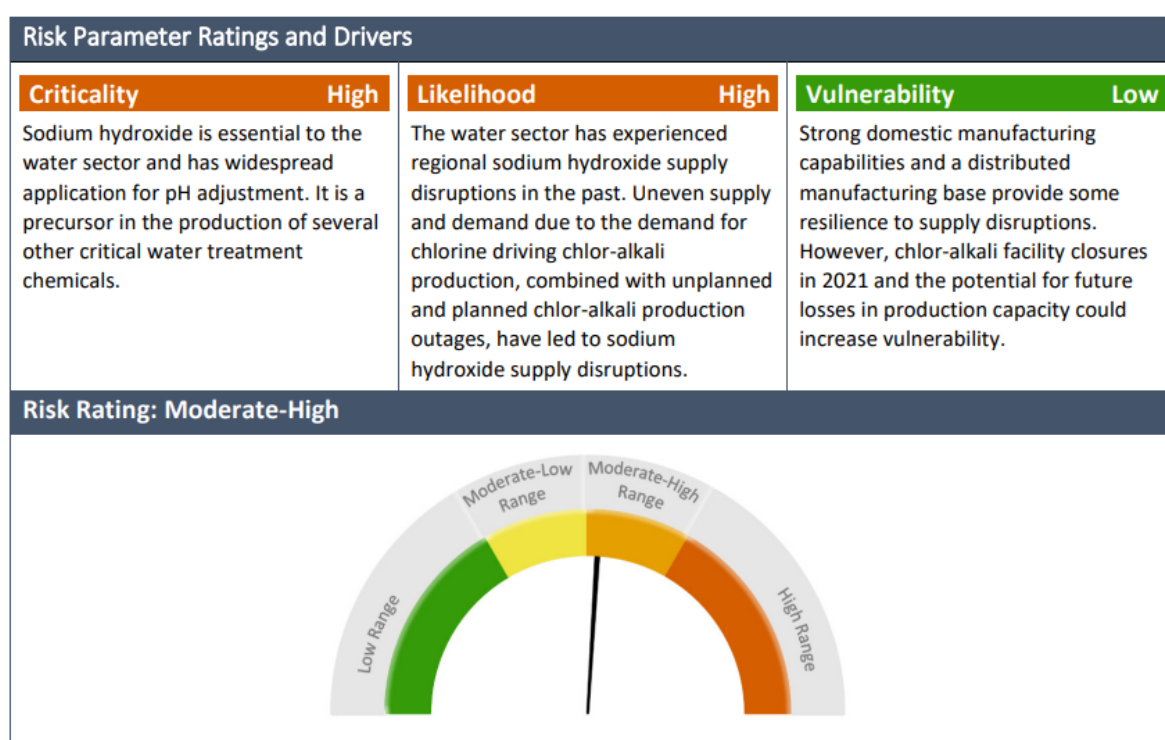
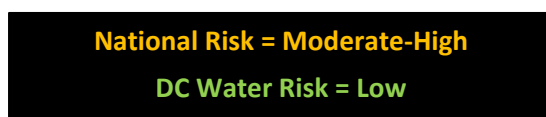


Figure 9: National Risk Evaluation for Sodium Hydroxide Supply Chain Disruptions

The local risk evaluation for DC Water indicates a low risk, as summarized in the following graphic:



Factors impacting the local risk evaluation for DC Water with respect to the supply of sodium hydroxide include:

Existing Risk Mitigation

- DC Water’s existing storage is adequate to sustain wet weather operations under any foreseeable situation.
- DC Water’s current supplier of sodium hydroxide, Colonial Chemical, can supply DC Water from multiple locations, Wilmington, NC and Savannah, GA.
- Colonial Chemical obtains sodium hydroxide from a global commodities trader that aggregates product from multiple producers (mostly European), and Colonial Chemical can source sodium hydroxide from domestic producers as well.
- DC Water has access to at least 12 suppliers of NSF 60-certified sodium hydroxide within a five-hour delivery window. Furthermore, there may be additional suppliers in the region that can provide sodium hydroxide without NSF 60 certification that would be acceptable for use at the Blue Plains AWTP.

Residual Risk

- While Colonial Chemical has access to multiple suppliers through the global commodities trader, it does not have contracts with specific producers.

Recommendations

- **Identify backup supplier(s).**
 - Identify one or more backup suppliers in the event of a supply disruptions that involves the primary supplier.
 - Ensure that those suppliers have diversified upstream supply chains or supply disruption contingency plans and can meet the volume and frequency requirements for deliveries.
- **Identify alternate grades.** Identify suitable grades of sodium hydroxide other than NSF/ANSI Standard 60 certified.

3.6 Calcium Hydroxide

DC Water uses calcium hydroxide to adjust pH levels and add alkalinity to the wastewater stream, which supports the nitrification process.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains calcium hydroxide from two primary suppliers: W.K. Merriman, which provides 90% of the supply, and Suffolk Sales, which supplies the remaining 10%. [Table 8](#) offers an overview and comparison of these two suppliers.

Table 8: DC Water Calcium Hydroxide Suppliers

Chemical Supplier	Primary Supplier	Secondary Supplier
	W.K. Merriman	Suffolk Sales
Manufacturer?	Partners with manufacturers	No
Contracts with upstream suppliers?	Yes	Yes

Contract redundancy with upstream suppliers?	Yes	Yes
Location that can supply DC Water	• Baltimore, MD (primary) • Pleasant Gap, PA • Marietta, OH	• Hopewell, VA • Weirton, WV
Transportation modes	• Rail • Truck (manufacturing partners, 3rd party carriers)	• Truck (3rd party carriers)

Additional Details for W.K. Merriman

- W.K. Merriman has direct control over the production process at its partner facilities. This gives them the ability to ensure both the quality and consistency of the calcium hydroxide that is delivered to customers, which is crucial for operational reliability in the water sector.
- Carmeuse Lime is one of the significant partners of W.K. Merriman, operating a satellite facility in Baltimore. This facility source calcium hydroxide from their production sites in Strasburg, VA, and Winchester, VA, where material is mined and processes into calcium hydroxide before being transported to Baltimore. This partnership ensures a steady and reliable supply chain for DC Water and enhances logistical efficiency due to the proximity of the Baltimore facility.
- Risk mitigation strategies include:
 - W.K. Merriman maintains sufficient inventory at their partners facilities to buffer against short-term disruptions. This inventory management ensures that even if there are temporary supply chain issues, they can continue to meet customer demand.
 - W.K. Merriman also prioritize critical customers like water/wastewater systems, ensuring a consistent supply even during periods of high demand or supply chain challenges.

Additional Details for Suffolk Sales

- Suffolk Sales maintains contracts with multiple suppliers nationwide, such as Univar and Mississippi Lime Company.
- Suffolk Sales utilizes third-party carriers to deliver calcium hydroxide, ensuring efficient and reliable transportation from manufacturing facilities to clients like DC Water.

Calcium Hydroxide Suppliers Near DC Water

As shown in [Figure 10](#), there is at least one additional NSF 60-certified calcium hydroxide supplier in addition to the existing suppliers or upstream manufacturers within a five-hour delivery window, providing DC Water with options in the event that one of the existing suppliers experiences a supply disruption. It should be noted, however, that W.K. Merriman is the primary supplier, partnering with various other suppliers, such as Carmeuse Lime, to ensure a reliable supply chain. It should also be

noted that since the AWTP is not required to use NSF 60-certified chemicals, there may be other regional suppliers not represented in [Figure 10](#).

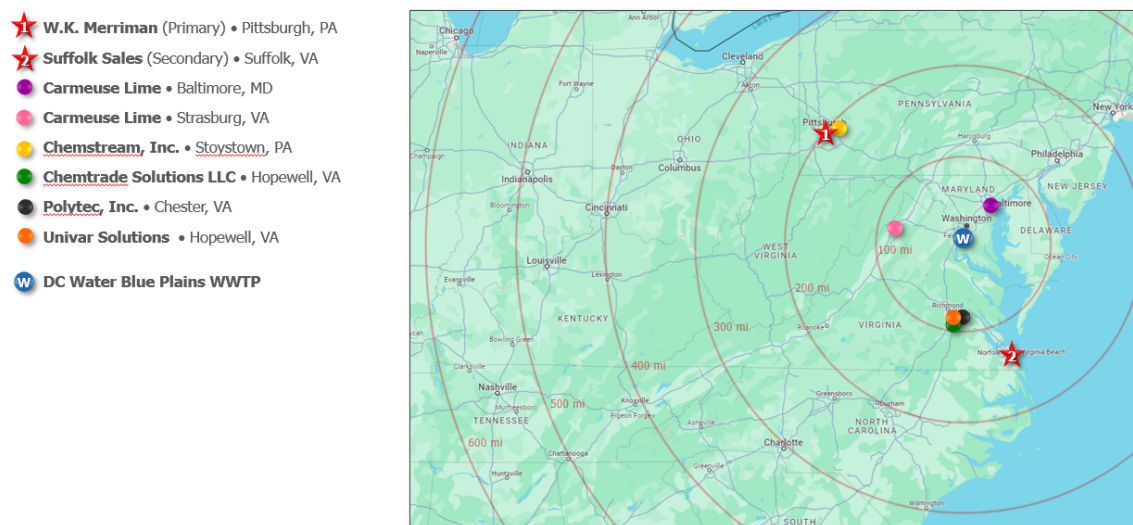


Figure 10: NSF 60-Certified Calcium Hydroxide Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses NSF 60-certified calcium hydroxide specifically to adjust pH levels and add alkalinity to the wastewater stream, supporting the nitrification process to effectively remove nitrogen and phosphorus. The plant's average usage rate is 237,250 gallons per month, with a maximum usage rate of 438,000 gallons per month in late summer and early fall, specifically from July to October. The current storage capacity is 28,000 gallons, which represents 3 days of inventory based on the average usage rate. Deliveries of 4,000 gallons each are made approximately forty times a month to replenish inventory.

DC Water could potentially use sodium hydroxide or magnesium hydroxide as viable substitutes to maintain operational flexibility in the event of calcium hydroxide supply disruption. Additionally, there is an ongoing project aimed at expanding the storage capacity for calcium hydroxide, which will further enhance flexibility and help alleviate pressure on inventory levels and delivery schedules.

Risk of Future Supply Disruptions

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or used to produce critical water treatment chemicals, including calcium hydroxide (i.e., lime). The national-level risk rating for calcium hydroxide was determined to be low, as described in [Figure 11](#). This risk rating is driven by the high criticality of calcium hydroxide given its widespread use in both drinking water and wastewater treatment. However, this risk factor is offset by the low likelihood and low vulnerability ratings related to future supply disruption, which is based on the strong domestic market and lack of significant disruptions in the supply of this chemical between 2000 and 2022. The complete [Calcium Hydroxide Supply Chain Profile](#) contains additional information about the market.

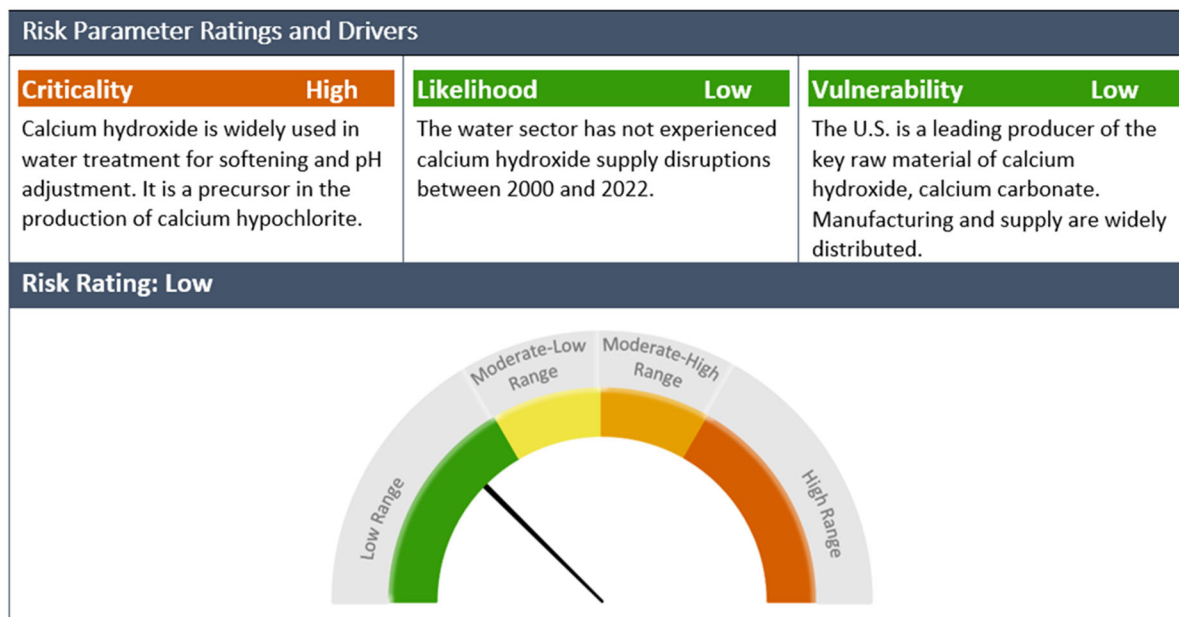
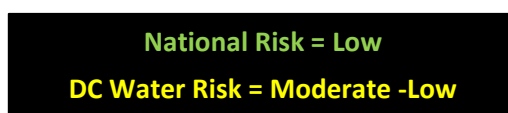


Figure 11: National Risk Evaluation for Calcium Hydroxide (Lime) Supply Chain Disruptions

The local risk evaluation for DC Water indicates a moderate-low risk, as summarized in the following graphic:



Factors impacting the local risk evaluation for DC Water with respect to the supply of calcium hydroxide include:

Existing Risk Mitigation

- DC Water has a secondary supplier for calcium hydroxide.
- Calcium hydroxide has a low intrinsic risk of supply disruptions.
- DC Water has access to at least five NSF 60-certified suppliers of lime within a five-hour delivery window. There may be additional non-NSF 60-certified calcium hydroxide suppliers within that radius for the DC Water Blue Plains plant.
- W.K. Merriman is given frequent inventory reports by DC Water from the SCADA system. This allows W.K. Merriman to manage the criticality of deliveries, ensuring timely shipments and mitigating the risk of running low on inventory.

Residual Risk

- DC Water relies on approximately 40 deliveries per month of calcium hydroxide.
- Inventory levels can fall to as low as one day of supply during periods of maximum usage.

Recommendations

- **Evaluate sodium hydroxide as an alternate base.** Consider evaluating the current sodium hydroxide supplier as a potential source for an alternative to calcium hydroxide. It is essential to

identify any alternative suppliers in advance of a disruption to minimize potential downtime and ensure continuity.

- **Identify alternate grades.** Identify suitable grades of calcium hydroxide other than NSF/ANSI Standard 60 certified.
- **Prioritize calcium hydroxide storage expansion project.** Prioritize the ongoing project to expand calcium hydroxide storage capacity. With the current storage only able to support up to 3 days of average use, expanding the storage capacity would provide more operational flexibility and reduce the risk of running low during peak usage or supply chain disruptions.

DC Water Carbon Sources

3.7 Methanol

At DC Water, methanol is used as a carbon source in its biological nutrient removal process, specifically for promoting denitrification to meet the necessary discharge permits.

Existing Supplier and Potential Alternate Suppliers

DC Water sources its methanol from two suppliers, Colonial Chemical who possess 90% of the contract and Mitsubishi Gas Corporation with 10%. [Table 9](#) provides an overview and comparison of the two suppliers.

Table 9: Overview and Comparison of Methanol Suppliers

Chemical Supplier	Primary Supplier	Secondary Supplier
	Colonial Chemicals	Mitsubishi Gas Corp.
Manufacturer?	No	Yes
Contracts with upstream suppliers?	Yes	Yes
Contract redundancy with upstream suppliers?	Yes	Yes
Location that can supply DC Water	• Chesapeake, VA • Savannah, GA • Wilmington, NC	• New York Harbor, NY • Bayonne and Perth Amboy, NJ • St. Rose, LA • Houston, TX
Transportation modes	• Rail • Truck (company, 3rd party carriers)	• Truck (3rd party carriers)

Additional details for Colonial Chemicals

- Risk mitigation strategies include:
 - Colonial Chemical sources methanol from multiple domestic and international suppliers.

- They also have developed comprehensive plans to maintain an uninterrupted supply, which includes alternative sourcing options and emergency response procedures.
- In addition to their storage tanks in Savannah, Wilmington, and Chesapeake, Colonial Chemical has established a network of distribution centers across the United States. This network supports their ability to manage supply disruptions effectively and deliver methanol consistently.

Additional Details for Mitsubishi Gas Corp.

- Relies on 3rd party carriers trucking for transportations. Should the primary supplier fail, Mitsubishi Gas Corp. can respond within one to two days, although they face challenges with carrier availability.
- Risk mitigation strategies include:
 - Mitsubishi Gas Corp. maintains a diverse supply chain by sourcing methanol from Joint Venture plants in Trinidad and several domestic suppliers. This diversification helps reduce the risks associated with relying on a single source.
 - To further ensure consistency, Mitsubishi maintains adequate inventory levels to consistently meet the needs of their customers.
 - Additionally, Mitsubishi Gas Corp. has implemented a comprehensive contingency plan designed to prepare for and mitigate potential supply chain disruptions. This plan includes specific measures to protect essential customers, such as water and wastewater systems, ensuring they receive priority access to methanol during times of supply challenges.

Methanol Suppliers Near DC Water

As shown in [Figure 12](#), there are at least three additional NSF 60-certified methanol suppliers within a five-hour delivery window, providing the DC Water with options in the event that either of their current suppliers experiences a supply disruption. It should also be noted that, since DC Water's Blue Plains AWTP is not required to use NSF 60-certified chemicals, there may be other regional suppliers not shown in the figure.

- ★ **Colonial Chemical Company (Primary)**
Wilmington, NC
- ★ **Mitsubishi Corp. (Secondary)** • New York Harbor
and NJ (Bayonne and Perth Amboy)
- **Univar Solutions** • Morrisville, PA
- **CORECHEM** • Knoxville, TN
- **Hibrett Puratex** • Pennsauken, NJ
- **GJ Chemical** • Somerset, NJ
- W **DC Water Blue Plains WWTP**

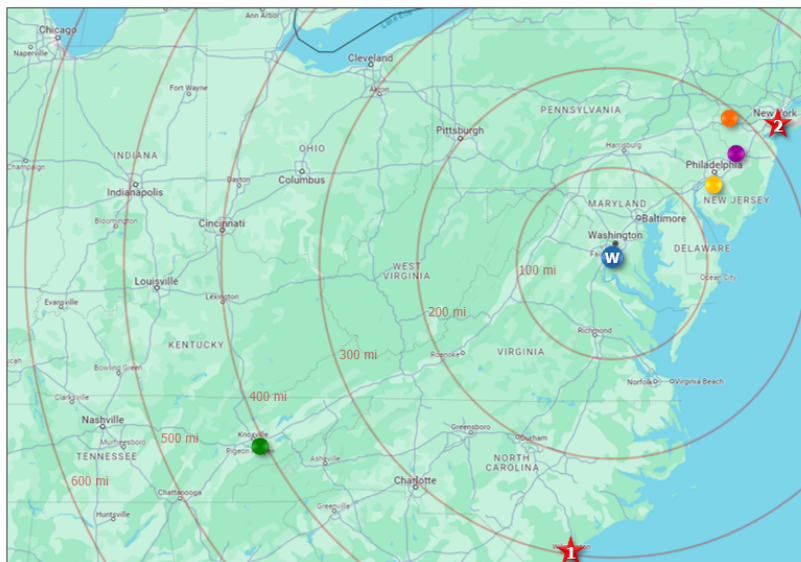


Figure 12: Methanol Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses 98% methanol as a carbon source in the secondary treatment of wastewater to enhance biological nutrient removal processes, specifically promoting denitrification. The plant's average usage rate is 532,292 gallons per month, with a maximum usage rate of 666,125 gallons per month during late summer and early fall. The current storage capacity is 220,000 gallons, which represents approximately about 12 days of inventory based on the average usage rate. Approximately 73 deliveries of 7,500 gallons each are made monthly. This delivery schedule should ensure that inventory does not fall below 12 days of operation under the average usage rate or 10 days under the maximum usage rate. This limited storage capacity highlights the critical need for efficient supply chain management to ensure uninterrupted operation during peak demand periods.

In the event methanol becomes unavailable, DC Water can adjust operations to reduce methanol usage while still producing effluent with nutrient concentrations well below permit thresholds. The plant also has the operational flexibility to switch to alternative carbon sources, such as glycerin, ethanol, or other Micro-C products, if needed.

Risk of Future Supply Disruptions

Methanol is not one of the 46 chemicals previously assessed by EPA at the national level for supply chain risk, and therefore, there is not a comprehensive supply chain risk profile for this chemical. However, as part of this assessment for DC Water, EPA conducted a high-level analysis of the supply chain risk for methanol, and the national-level risk rating was determined to be low based on the following factors:

Criticality: Moderate-low

Methanol is used in water treatment as a carbon source during secondary treatment to facilitate breakdown of complex organic contaminants and removal of nutrients, which is necessary to meet discharge permits. However, there are many other easily assimilable carbon sources that could be effectively utilized in the absence of methanol.

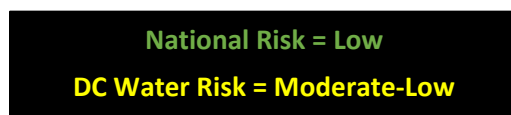
Likelihood: Low

A shortage of methanol in 2020 was due to the unusual circumstances of the COVID-19 pandemic. However, there are no underlying conditions that make this chemical more likely to experience a supply disruption relative to other commodity chemicals.

Vulnerability: Low

There is a robust and diverse domestic and international manufacturing base for methanol, with abundant raw materials.

The local risk evaluation for DC Water indicates a moderate-low risk, as summarized in the following graphic:



Factors impacting the local risk evaluation for DC Water with respect to the supply of methanol include:

Existing Risk Mitigation

- Mitsubishi Gas Corp., currently supplying 10% of DC Water’s methanol, serves as a secondary supplier if additional resources are needed.
- DC Water has the flexibility to reduce methanol dosage for short periods, allowing for operational adjustments during temporary shortages.
- Four methanol suppliers are located within five hours of DC Water’s Blue Plains facility, ensuring rapid access in case of urgent supply needs.

Residual Risk

- DC Water relies on approximately 73 deliveries per month of methanol.
- Inventory at the plant can fall to less than 10 days during maximum usage.

Recommendations

- None

Polymers

3.8 Polyacrylamides

DC Water uses a total of seven polyacrylamide polymers across multiple processes at the Blue Plains WWTP. Both dry and emulsion polymers are used for a variety of purposes, including settling, sludge thickening, and sludge dewatering.

Existing Supplier and Potential Alternate Suppliers

DC Water obtains its polymers from Polydyne. DC Water does not have a backup supplier, and an alternative supplier was not considered during this assessment because Polydyne is viewed as the only manufacturer with the capacity to meet DC Water’s polymer demand. [Table 10](#) provides an overview of Polydyne.

Table 10: Overview of Polymer Supplier

Chemical Supplier	Supplier
	Polydyne
Manufacturer?	Yes
Contracts with upstream suppliers?	Yes
Contract redundancy with upstream suppliers?	Yes
Location that can supply DC Water	• Riceboro, GA
Transportation modes	• Rail • Truck (3rd party carriers)

Additional Details for Polydyne

- Polydyne manufacturers all polyacrylamides using the precursor materials acrylic acid and metal acrylates, both of which are commonly produced by the petrochemical industry. Polydyne has relationships with secondary and tertiary suppliers, both domestic and international, for these raw materials.
- Polydyne uses rail carrier and trucking to receive raw materials and delivers finished product using third-party trucking companies.
- During periods with a shortage of tanker trucks, Polydyne used other delivery methods, such as shipping totes on a flatbed truck, to supply their bulk delivery customers.

Polymer Suppliers Near DC Water

As shown in [Figure 13](#), there are at least eight NSF 60-certified polyacrylamide suppliers within a five-hour delivery window of DC Water. However, as noted previously, Polydyne is deemed the only manufacturer capable of meeting DC Water's polymer demand.

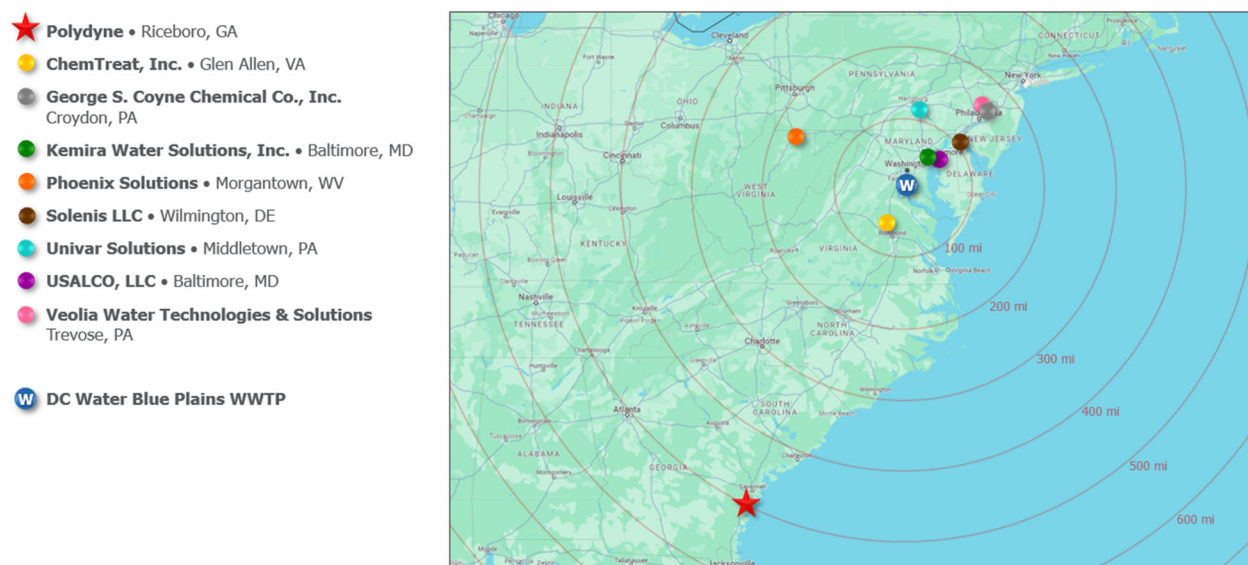


Figure 13: NSf 60-Certified Polyacrylamide Suppliers Near DC Water

Chemical Inventory Management and Operational Flexibility

DC Water uses a total of seven polyacrylamide polymers. There are six silos for dry polymers with a combined total capacity of 554,400 pounds. There are six tanks for liquid emulsion polymers with a combined total capacity of 34,200 gallons. The usage rates of the polymers vary, and the delivery frequency ranges from four times a month to once per year.

DC Water indicated that polymer is not essential for their primary, secondary, and ECF processes. Further, emulsion polymer can be used as a backup for primary, centrifuge, and belt press processes.

In the case of a polymer disruption, DC Water indicated that they could likely work with a supplier to identify an alternate polymer that is compatible with its chemical feed system and capable of achieving adequate performance.

Risk of Future Supply Disruptions

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or used to produce critical water treatment chemicals. While EPA did not evaluate supply chains for specific polymers, it did evaluate the supply chain for the foundational chemicals used for most water treatment polymers: acrylamide and diallyldimethylammonium chloride (DADMAC). All polymers used by DC Water are acrylamide-based polymers, thus the national-level risk evaluation for acrylamide is provided in [Figure 14](#). As noted in this figure, the national-level risk for this chemical is moderate-low. While there have been no significant shortages of acrylamide, there have been sharp fluctuations in pricing and issuance of *force majeure*. The moderate-low risk rating is largely due to strong domestic production capabilities along with a diversified import market. The complete [Acrylamide Supply Chain Profile](#) contains additional information about the market.

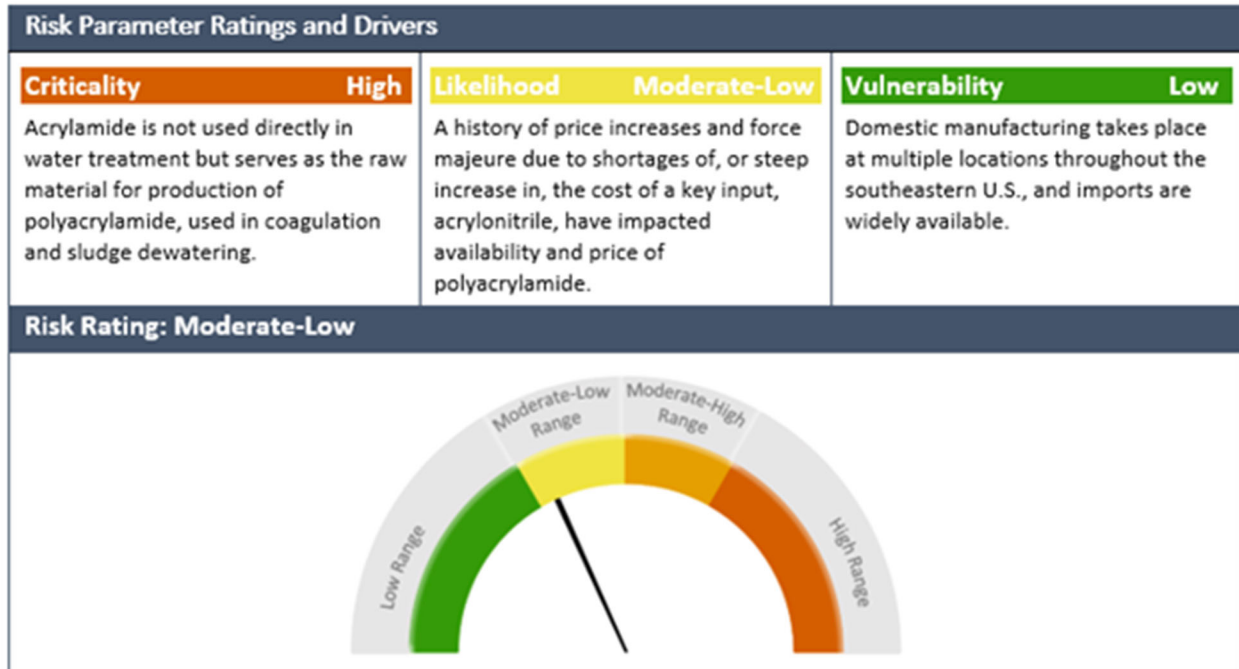


Figure 14: National Risk Evaluation for Acrylamide Supply Chain Disruptions

The local risk evaluation for DC Water indicates a low risk, as summarized in the following graphic:

National Risk = Moderate-Low
DC Water Risk = Low

Factors impacting the local risk evaluation for DC Water with respect to the supply of polyacrylamide polymers include:

Existing Risk Mitigation

- DC Water's supplier, Polydyne, has implemented practices to increase reliability:
 - Backup raw material suppliers, both domestic and foreign
 - Strategies for dealing with a shortage of trucks or drivers
- Polydyne indicated that they would be able to work to quickly identify and test a suitable and compatible alternative polymer in the event that one or more of the plant's preferred polymer is temporarily unavailable.
- Primary, secondary, and ECF emulsion polymers are not essential, and emulsion polymer can be used as a backup for primary, centrifuge, and belt press processes.
- DC Water has access to at least eight suppliers of NSF 60-certified polyacrylamide polymers within a five-hour delivery window.

Residual Risk

- Negligible

Recommendations

- None

Assessment of General Areas

3.9 Contracting and Financing

At DC Water, the standard practice for chemical procurement typically involves one-year initial contracts with options for up to two one-year renewals, allowing for a maximum contract duration of three years. This approach is designed to provide flexibility while allowing regular reassessment of vendor performance, market conditions, and budget alignment, thereby enhancing both cost-effectiveness and reliability in the procurement process. The contracting process generally starts with an assessment of chemical requirements, followed by the Request for Proposal (RFP) when multiple suppliers are available or a Request for Qualifications (RFQ) if supplier options are limited. DC Water prioritizes suppliers who demonstrate not only cost competitiveness but also a strong capacity to fulfill the required chemical volumes and maintain consistent supply reliability.

In recent years, DC Water has refined its procurement strategy by maintaining multiple suppliers for some of their chemicals, often splitting the supply volume across two contractors in a 90/10, 70/30 or 55/45 ratio, depending on availability and market conditions. This dual-supplier approach ensures operational continuity even if one supplier faces challenges. For example, DC Water's contracts for chemicals like ferric chloride, sodium bisulfite, and methanol are structured to incorporate secondary suppliers, enhancing the resilience of the supply chain.

DC Water structured procurement strategy exemplifies its commitment to resilient operations by prioritizing reliable service delivery and proactive risk management. By strategically leveraging vendor relationships and maintaining robust contractual safeguards, DC Water continues to meet essential service demands efficiently and sustainably.

Recommendations

- **Learn about supplier dependencies and procedures for avoiding and responding to supply disruptions:** Chemical suppliers have different strategies for allocating product during supply disruptions and some suppliers have not considered how they would handle these situations. DC Water should engage in conversations with current and potential vendors about their upstream supply chains and contingency plans for dealing with disruptions in supply or transportation logistics.
- **Include language in contracts regarding Safe Drinking Water Act (SDWA) Section 1441:** Both drinking water and wastewater utilities are entitled to relief under Section 1441 of the SDWA. Including a clause in contracts that outlines this information brings awareness to the chemical suppliers of the utility's options for seeking relief during a shortage or disruption. **Appendix B: Resources** includes example contract language that DC Water could use in developing contracts with chemical suppliers to enhance the utility's resilience to supply chain disruptions.
- **Update contract language to reflect current industry and legal standards:** DC Water's standard contract terms and conditions have remained largely unchanged for two decades. To ensure these terms are aligned with today's legal and market landscape, a comprehensive review of

contract language is recommended. This review should focus on closing any potential loopholes, modernizing terminology to reflect contemporary industry practices, and incorporating protections against emerging risks.

- **Review chemical pricing strategy:** Recent discussions with suppliers indicate several key factors such as raw material costs, market demand, transportation expenses, global disruptions, and labor expenses, are driving up chemical prices across all chemicals and specifically the chlor-alkali industry. These pressures make it essential for DC Water to proactively address pricing challenges by regularly monitoring chemical prices using market indexes and adjusting contract accordingly, as well as periodically reviewing and updating contracts to better reflect market conditions.

3.10 Mutual Aid and Assistance

DC Water is a member of the National Capital Region Water/Wastewater Agency Response Network (NCRWARN), which is managed by Metropolitan Washington Council of Governments (MWCOCG). Participation in a mutual aid network like NCR WARN provides DC Water with access to additional resources during an incident, including a chemical supply disruption.

Recommendation:

- **Continue to conduct and participate in exercises:** DC Water should continue to conduct and participate in tabletop exercises with local and regional emergency management agencies and organizations and neighboring utilities. Conducting tabletop exercises and maintaining updated contact information for assistance providers, regional partners, and technical support can ensure preparedness for supply disruptions and emergency situations.

Keep an Eye Out For...

The following is a list of items that would be helpful to monitor going forward to put DC Water in the best possible position to anticipate and prepare for possible supply chain disruptions:

- Maintain situational awareness of conditions impacting availability and pricing of critical treatment chemicals by:
 - Monitoring EPA's Current Supply Chain Disruptions webpage
 - Monitoring EPA's Supply Chain MS Teams page (Invitations to join this page will be provided by EPA)
 - Reporting possible supply chain disruptions to EPA at SupplyChainSupport@epa.gov
- Monitor conditions that could impact the availability and pricing of critical treatment chemicals used by the DC Water Blue Plains AWTP, including:
 - **Chlor-alkali Production Capacity:** Significant decreases in domestic production capacity of chlor-alkali in 2021 and 2022 led to decreases in allocations of chlorine and sodium hypochlorite for water and wastewater systems in several states. High demand for chlor-alkali products has increased prices. Monitor EPA's Water and Wastewater Sector Supply Chain Resilience webpage for updates on this situation and other supply chain issues.
 - **Manufacturing Locations:** Manufacturing facilities can be impacted by unexpected events (e.g., extreme weather events, facility fires) that can impact downstream supply chains. Monitor news outlets for updates on events that impact locations where the highest risk chemicals are manufactured (manufacturing locations and company names are listed in the table below). If an event takes place, communicate with the chemical supplier to determine if a supply chain disruption is possible and, if needed, make contingency plans to procure the impacted chemical(s) until manufacturing operations return to normal.

Chemicals:	Manufacturing Locations and Company Names
Sodium Hypochlorite	New Castle, DE, (Kuehne Chemicals); Petersburg, VA (BleachTech, LLC); Glen Allen, VA (ChemTreat, Inc.); Richmond, VA (Brenntag Mid-South, Inc.); Chester, VA (Univar Solutions)
Ferric Chloride	Baltimore, MD (Kemira Water Solutions); Baltimore, MD (PVS Chemicals); Baltimore, MD (USALCO, LLC); Cambridge, MD (Intercoastal Trading Inc); Glen Allen, VA (ChemTreat, Inc.); Chester, VA (Univar Solutions)

- **Interruption of Rail Transport:** Transport by rail is a critical means of distribution for numerous water treatment chemicals, including sodium hypochlorite, sodium hydroxide, and ferric chloride. Interruptions resulting from accidents or labor disputes can interrupt delivery of these chemicals. Most chemical manufacturers and suppliers that rely on rail service monitor conditions closely and implement contingency plans when needed, but it is good practice for water and wastewater treatment plants to monitor news outlets for updates that could impact their chemical supply chains and, if needed, make their own contingency plans to procure impacted chemical(s). Note that future labor negotiations between the U.S. rail unions and carriers are scheduled to begin in 2025. If it appears that a strike may occur, consider procuring additional chemical before deliveries are impacted.

Appendix A: DC Water Chemical Supply Chain Assessment Participants

EPA Assessment Team

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DC Water

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- Shawna Martinelli, Director of Process Engineering
- Jaime Alba, Senior Process Control Engineer
- Jeffrey Proctor, Senior Manager of Operations
- Nicholas Passarelli, Vice President of Wastewater Operations
- John T Pappajohn, Director of Procurement, Good and Services

Appendix B: Resources

This appendix contains information on the following resources:

- EPA Water Treatment Chemical Supply Chain Profiles
- EPA Treatment Chemical Suppliers & Manufacturers Locator Tool
- NSF Resources
- Funding Resources
- Example Contract Language
- Checklist for Approval of Alternate Treatment Chemicals
- Additional EPA Resources for Supply Chain Resilience

EPA Water Treatment Chemical Supply Chain Profiles

EPA performed a relative risk evaluation of 46 chemicals used in water treatment or to manufacture critical water treatment chemicals. Each profile provides information about water treatment applications, competing uses, manufacturing methods, trade, history of supply disruptions, and an assessment of the risk of future supply disruptions. Individual PDFs for all 46 chemicals are located at <https://www.epa.gov/waterutilityresponse/water-treatment-chemical-supply-chain-profiles>.

Supply chain profiles for treatment chemicals used at DC Water are provided below:

DC Water Treatment Chemical Profiles

Ferric Chloride	https://www.epa.gov/system/files/documents/2023-03/Ferric%20Chloride%20Supply%20Chain%20Profile.pdf
Methanol	<i>Not profiled.</i>
Sodium Bisulfite	<i>Not profiled.</i>
Sodium Hydroxide (Caustic Soda)	https://www.epa.gov/system/files/documents/2023-03/Sodium%20Hydroxide%20Supply%20Chain%20Profile.pdf
Sodium Hypochlorite	https://www.epa.gov/system/files/documents/2023-03/Sodium%20Hypochlorite%20Supply%20Chain%20Profile.pdf
Calcium Hydroxide	https://www.epa.gov/system/files/documents/2023-03/Calcium%20Hydroxide%20Supply%20Chain%20Profile.pdf
Ferrous Chloride	https://www.epa.gov/system/files/documents/2023-03/Ferrous%20Chloride%20Supply%20Chain%20Profile.pdf
Acrylamide	https://www.epa.gov/system/files/documents/2023-03/Acrylamide%20Supply%20Chain%20Profile.pdf

EPA Treatment Chemical Suppliers & Manufacturers Locator Tool

This tool allows water and wastewater utilities to search for suppliers and manufacturers across the U.S. that may be able to fulfill their chemical supply needs and increase resilience to supply chain disruptions. This tool can be useful to water and wastewater utilities in finding alternative chemical suppliers in the case of supply chain shortages: <https://www.epa.gov/waterutilityresponse/chemical-suppliers-and-manufacturers-locator-tool>.

NSF Resources

- **NSF Standard 60-Certified Product Listing**
 - This resource allows users to search for NSF Standard 60-certified drinking water treatment chemicals, manufacturers, and facility locations: <https://info.nsf.org/certified/pwschemicals/>
- **NSF Standard 60 Certification Documentation**
 - Frequently asked questions on NSF/ANSI/CAN 60 certification during the transport and delivery of drinking water treatment chemicals: <https://www.nsf.org/knowledge-library/nsf-ansi-can-60-certification-faqs>
 - NSF provided the following guidance to EPA regarding documentation of NSF Standard 60-certified treatment chemical deliveries:
 - NSF Standard 60-certified drinking water treatment chemicals are published in NSF's product listings: <https://info.nsf.org/Certified/PwsChemicals>.
 - NSF Standard 60-certified chemicals are required to display the NSF Certification Mark on the product packaging and/or on other shipping documentation (such as Safety Data Sheets) that accompany the product.

Funding Resources

- **Bipartisan Infrastructure Law**
 - EPA information about potential funding opportunities for water infrastructure as well as technical assistance: <https://www.epa.gov/infrastructure>
- **EPA Clean Water State Revolving Fund (CWSRF)**
 - Information about the CWSRF program that provides low-cost financing to communities for a wide range of water quality infrastructure projects through federal-state partnership: <https://www.epa.gov/cwsrf>
- **Drinking Water State Revolving Fund (DWSRF) Program**
 - Information and resources about applying for funding and financing under the DWSRF: <https://doh.wa.gov/community-and-environment/drinking-water/water-system-assistance/drinking-water-state-revolving-fund-dwsrf>
- **Water & Waste Disposal Loan & Grant Program**
 - Information and resources about applying for funding: <https://www.rd.usda.gov/programs-services/water-environmental-programs>

Example Contract Language

The following table provides **example only** contract language that DC Water could use in contracts with chemical suppliers to enhance the utility's resilience to supply chain disruption. Specific language and approaches may not be suitable for all water utility districts / authorities / suppliers. DC Water should carefully consider how to incorporate and adapt the language presented in the table below when developing its contracts.

Item	Example Language
Agreement Term	The Term of this Agreement shall commence on [DATE] and will continue until [DATE] (X Months) unless modified by written CHANGE ORDER executed between the Parties. Upon mutual agreement, the contract may be extended under the same terms and conditions for two additional one-year extensions.
Primary/Secondary Supplier Status	While [UTILITY] recognizes the preferred and primary status of SUPPLIER, neither this contract nor any associated TASK ORDERS are intended to be exclusive agreements. [UTILITY] shall have a right to establish similar agreements with other secondary supplier(s) of the same, or similar services, during the same period of performance.
Deliverables and Notices	Any written notice required by this contract or TASK ORDERS, except as otherwise specifically set forth herein, shall be delivered to the [UTILITY]'S Representative(s) or [SUPPLIER]'S Representative(s) at the indicated addresses. All administrative deliverables, including notices and certificates required by this contract or TASK ORDERS shall be submitted to [UTILITY]'S Representative.

[UTILITY]'S Primary Representative

Name:

Email/ Phone:

**After hours or
Emergency Phone:**

SUPPLIER'S Primary Representative

Name:

Email/ Phone:

**After hours or
Emergency Phone:**

[UTILITY]'S Backup Representative

Name:

SUPPLIER'S Backup Representative

Name:

Email/Phone:

Email/Phone:

**After hours or
Emergency Phone:**

**After hours or
Emergency Phone:**

Primary and
Alternate
Distribution
Facilities

SUPPLIER shall comply with the following requirements:

- A. Primary and Alternate Distribution Facility: SUPPLIER shall provide the location and contact information of the Primary Distribution Facility from which the product will be shipped, as well as an Alternate Distribution Facility and contact information that can be used in order to provide the product to **[UTILITY]** on a timely basis in the event of a disruption in the flow of the product, or raw materials needed to produce it, to the Primary Distribution Facility. Updated information shall be provided to the **[UTILITY]** by SUPPLIER within 30 days of any change and revalidated at least annually.

List:

- a. Manufacturing Facilities (list multiple as applicable):
- i. Location/Address:
 - ii. Distance (in miles) of Manufacturing Facilities from **[UTILITY]** facilities: _____ miles
 - iii. Primary transportation method (e.g., highway, rail, other): _____
- b. Primary Distribution Facility:
- i. Location/Address:
 - ii. Distance (in miles) from **[UTILITY]** facilities: _____ miles
 - iii. Primary transportation method (e.g., highway, rail, other): _____
- c. Alternate Distribution Facility:

- i. Location/Address:
- ii. Distance (in miles) from **[UTILITY]** facilities:
_____miles
- iii. Primary transportation method (e.g., highway, rail, other): _____

Description of
Chemical Supply
Chain

The Supplier shall provide a listing of raw materials, raw material source locations, and a description and location of the chemical manufacturing process. SUPPLIER shall describe the chemical supply chain stepwise from raw materials through processing, and delivery to the **[UTILITY]**.

Safe Drinking
Water Act,
Defense
Production Act,
Section 1441 (note
that this applies to
WRRF chemicals as
well, despite being
in SDWA)

As a Public Water System (PWS), the **[UTILITY]** is entitled to seek relief under the Safe Drinking Water Act (SDWA) Section 1441 and the Defense Production Act (DPA). If the **[UTILITY]** needs assistance in obtaining timely deliveries of items that are not normally rated (as defined below), a request for priority rating authority will be made by the **[UTILITY]** to the Department of Commerce (DOC) Bureau of Industry and Security (BIS).

Under Title I of the DPA, as amended, the President of the United States of America is authorized to require the preferential acceptance and performance of contracts or orders (other than contracts of employment) supporting certain approved national defense and energy programs, and to allocate materials, services, and facilities in such a manner as to promote the national defense, including materials and services for public water systems.

The Defense Priorities and Allocations System (DPAS) is used to prioritize national defense-related contracts/orders throughout the U.S. supply chain in order to support critical infrastructure requirements.

The Department of Commerce (DOC) is delegated authority, through Executive Order 13603, that implements these priorities and allocations provisions for industrial resources. The Bureau of Industry and Security administers this authority through the DPAS regulation (15 CFR Part 700).

The key provisions of the DPAS regulation are mandatory acceptance of contracts or orders placed in support of a national defense program (rated orders), preferential scheduling, extension of priority ratings throughout the supply chain, and protection against claims. The purpose of a rated order is to ensure on-time delivery of items and services, in accordance with the delivery requirements specified in the order.

U.S. companies are required by law to accept rated orders and provide preferential scheduling, if necessary, to meet required delivery date(s). Companies who receive rated orders must in turn place rated orders with their suppliers for the items they need to fill these orders. Companies may not

discriminate against rated orders, such as by charging higher prices or imposing different terms and conditions than for comparable unrated orders. The DPAS regulation provides protection against claims for companies complying with the DPAS or an official DPAS action.

Force Majeure

The term Force Majeure as employed herein, will mean acts of God, strikes, lockouts, or other industrial disturbances, acts of public enemies, orders of any kind of government of the United States or State and local government or any civil or military authority, insurrections, riots, epidemics, landslides, lightning, earthquake, fires, hurricanes, storms, floods, washouts, droughts, arrests, restraint of government and people, civil disturbances, explosions, breakage or accidents to machinery, pipelines, or canals. It is understood and agreed that the settlement of strikes and lockouts will be entirely within the discretion of the party having the difficulty, and that the above requirement that any Force Majeure will be remedied with all reasonable dispatch will not require the settlement of strikes and lockouts by acceding to the demands of the opposing party or parties when such settlement is unfavorable in the judgment of the party having the difficulty.

If a force majeure change affects the price or delivery date of such goods, SUPPLIER shall immediately notify **[UTILITY]** in writing; and shall, within thirty (30) days of the date such Modification is mailed or otherwise delivered to SUPPLIER, submit a written claim with cost substantiation for adjustment of price and/or delivery date. Notification from the SUPPLIER to the **[UTILITY]** shall include the full particulars of the specific reason or injury incurred by the SUPPLIER. Particulars shall include, but are not limited to, listing of parties involved, amount of production decrease, remedial actions taken by Supplier, and estimated date of remedy. If SUPPLIER fails to do so, SUPPLIER waives any claim for an adjustment. Excluding true Force Majeure as defined in in the first paragraph of this section, price changes within the locked term of pricing will not be accepted or approved.

If a party is unable to comply with the provisions of this contract by reason of Force Majeure for a period beyond thirty (30) days after the event or cause relied upon, then upon written notice after the thirty days, the affected party shall be excused from further performance under this contract.

Price Escalation

- A. SUPPLIER shall submit in writing any proposed increase in pricing to **[UTILITY]** for consideration not less than 45 days prior to the expiration of the initial term of the contract.
- B. SUPPLIER must provide documentation to support price increase in the form of a Certified Letter from the SUPPLIER'S Supplier or other forms of evidence as deemed necessary by **[UTILITY]**.
- C. **[UTILITY]** shall review the price increase request and supporting documentation within 14 days from the date of receiving such request and, if accepted, price increase shall be effective from the

date proposed by SUPPLIER but not earlier than 14 calendar days from [UTILITY] acceptance.

- D. [UTILITY] may consider a price escalation or adjustment occurring during the period of performance only under the following conditions:
- SUPPLIER experiences significant cost increase that is beyond its control.
 - SUPPLIER provides cost increase justification letter to the [UTILITY] accompanied by a Certified Letter from the SUPPLIER'S Supplier or other forms of evidence as deemed necessary by [UTILITY].
 - Such price escalation should be addressed in the form of Surcharge to recover increases in its production or delivery costs.
 - Surcharge, if accepted by [UTILITY], should be implemented only for the period of increased cost occurrence.
 - The price per gallon stated in the Compensation and Payment terms shall be considered the Base Price. The calculation period shall be the date of execution of the contract and the submittal date of the price escalation request. Price increases that exceed the Federal Reserve Economic Date (FRED) Producer Price Index (PPI) value for [Insert chemical name exactly per FRED index here] per the calculation shown below will not be considered valid by the Utility.

The following shall hold true:

$$\frac{\text{Proposed Escalated Price}}{\text{Base Price}} \leq \frac{\text{Base Price} * \text{Index Value on Date of Escalation Request}}{\text{Base Price} * \text{Index Value on Date of MSA Execution}}$$

- E. [UTILITY] reserves the right to cancel the Task Order(s) affected by the price change and if the price escalation requested is above the base price. Cancellation shall not affect any outstanding orders.
- F. SUPPLIER requested price escalation changes within the locked term of pricing on the Task Order will not be accepted or approved.

Supplier Reference
(References of
other water and
wastewater
treatment facilities)

Reference #1:

Facility Name:

Location / Facility Address:

*accepting
chemicals from the
Supplier)*

Point of Contact:

Average Annual Consumption:

Reference #2:

Facility Name:

Location / Facility Address:

Point of Contact:

Average Annual Consumption:

Reference #3:

Facility Name:

Location / Facility Address:

Point of Contact:

Average Annual Consumption:

Checklist for Approval of Alternate Treatment Chemicals

In the event of a supply chain disruption, DC Water may consider evaluating the feasibility of switching to comparable treatment chemicals utilizing existing infrastructure while maintaining acceptable plant performance and water quality standards. Use of alternate chemicals is most feasible for chemicals with clear alternatives (e.g., coagulants). Consideration of alternate disinfectants may be limited to different product strengths.

DC Water should work with the District of Columbia Department of Energy and Environment (DOEE) to receive approval to use alternate chemicals in the event of a supply chain disruption. Steps to gain approval for alternate chemicals may include the following:

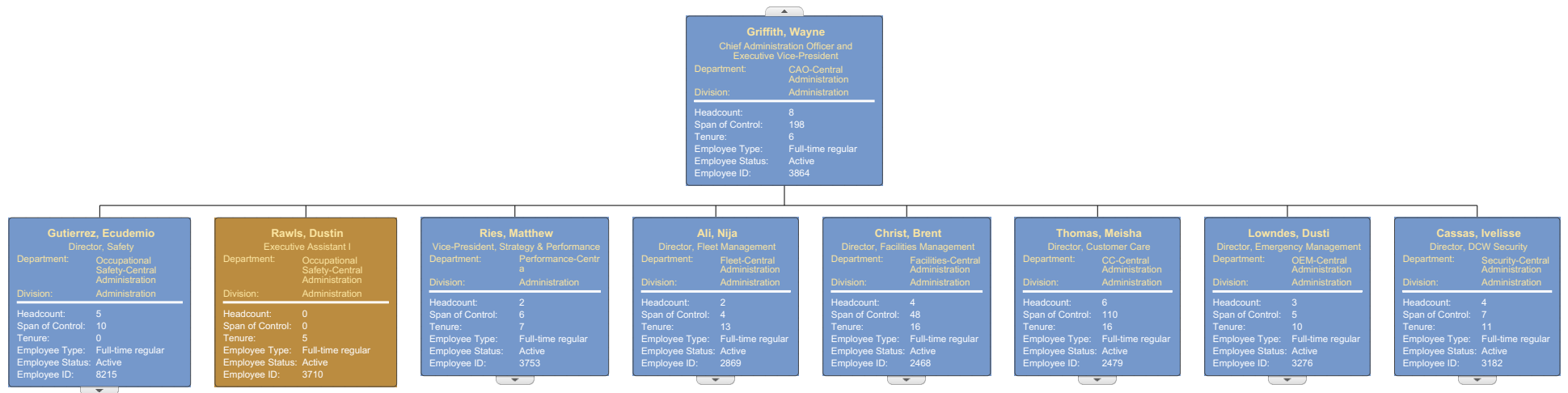
- ☐ Contact the utility's most familiar regulatory contact, usually the utility's inspector/compliance official.
- ☐ Discuss informally changes under consideration by the utility and inquire about the appropriate point of contact, usually the assigned permitting official.
- ☐ The permitting official will be able to provide the necessary requirements to move forward with the changes or will refer the utility to the appropriate decision maker.
- ☐ Follow up with an email to all parties involved so that a public record is created.

The regulatory requirements to move forward with implementation will depend on Agency policy and the magnitude of the proposed changes. It could be as simple as concurrence with a reply email from the Agency to require pilot testing and a permit modification. Early conversations with the state will help the utility understand the burdens and provide early notification to the state to help pave the way to completion.

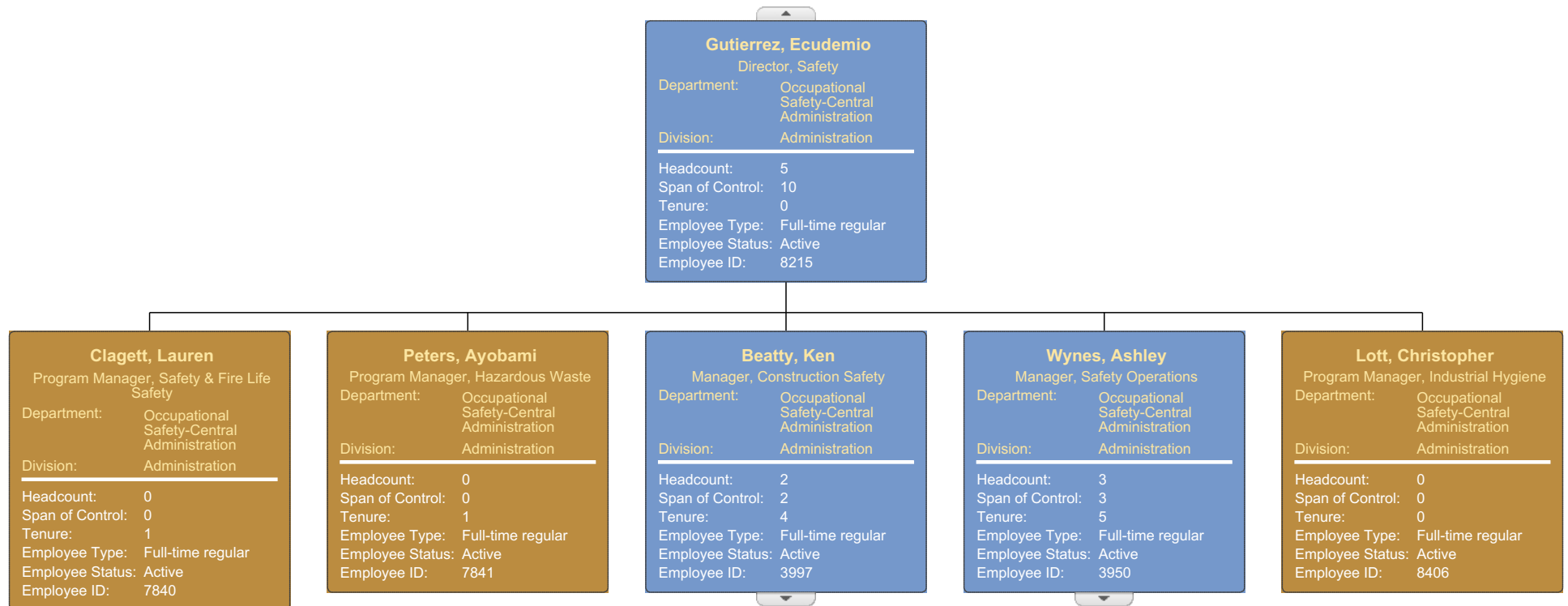
Additional EPA Resources for Supply Chain Resilience

- EPA Water and Wastewater Supply Chain Resilience
 - Information and resources to prepare for and respond to supply chain challenges: <https://www.epa.gov/waterutilityresponse/water-and-wastewater-sector-supply-chain-resilience>
- Potential Assistance from EPA during a supply disruption
 - **Direct Technical Assistance:** EPA Headquarters can be reached at SupplyChainSupport@epa.gov for technical assistance to help resolve supply chain issues.
 - **Safe Drinking Water Act (SDWA) Section 1441:** SDWA 1441 provides a mechanism by which EPA can issue a certification of need that authorizes the Department of Commerce to issue an order to a vendor to provide the necessary amount of the chemical or substance to the utility that applied. Additional information is available at: <https://www.epa.gov/waterutilityresponse/safe-drinking-water-act-section-1441>.
 - **Defense Production Act:** Under Title I of the DPA, as amended, the President is authorized to require the preferential acceptance and performance of contracts or orders (other than contracts of employment) supporting certain approved national defense and energy programs, and to allocate materials, services, and facilities in such a manner as to promote the national defense. If a water/wastewater utility needs assistance in obtaining timely deliveries of items that are not normally rated, a request for priority rating authority can be made to the Department of Commerce (DOC) Bureau of Industry and Security (BIS). Additional information is available at: <https://www.epa.gov/waterutilityresponse/how-use-defense-production-act>.

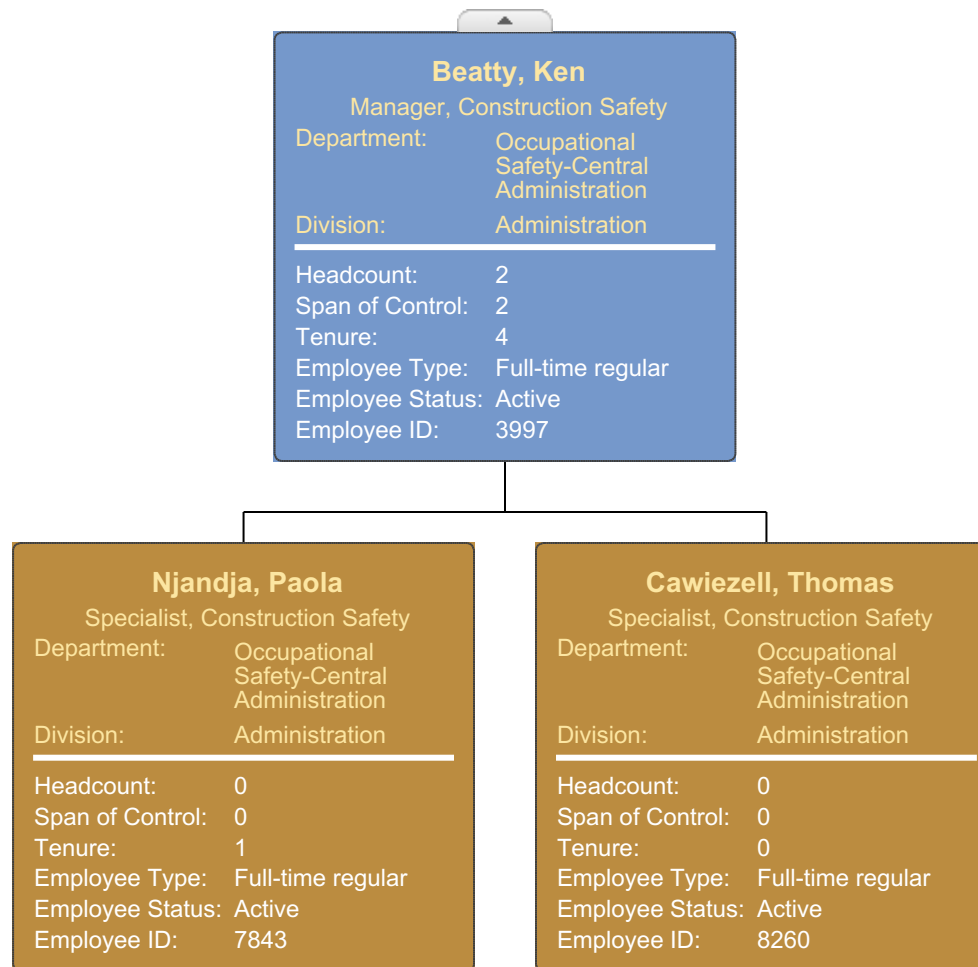
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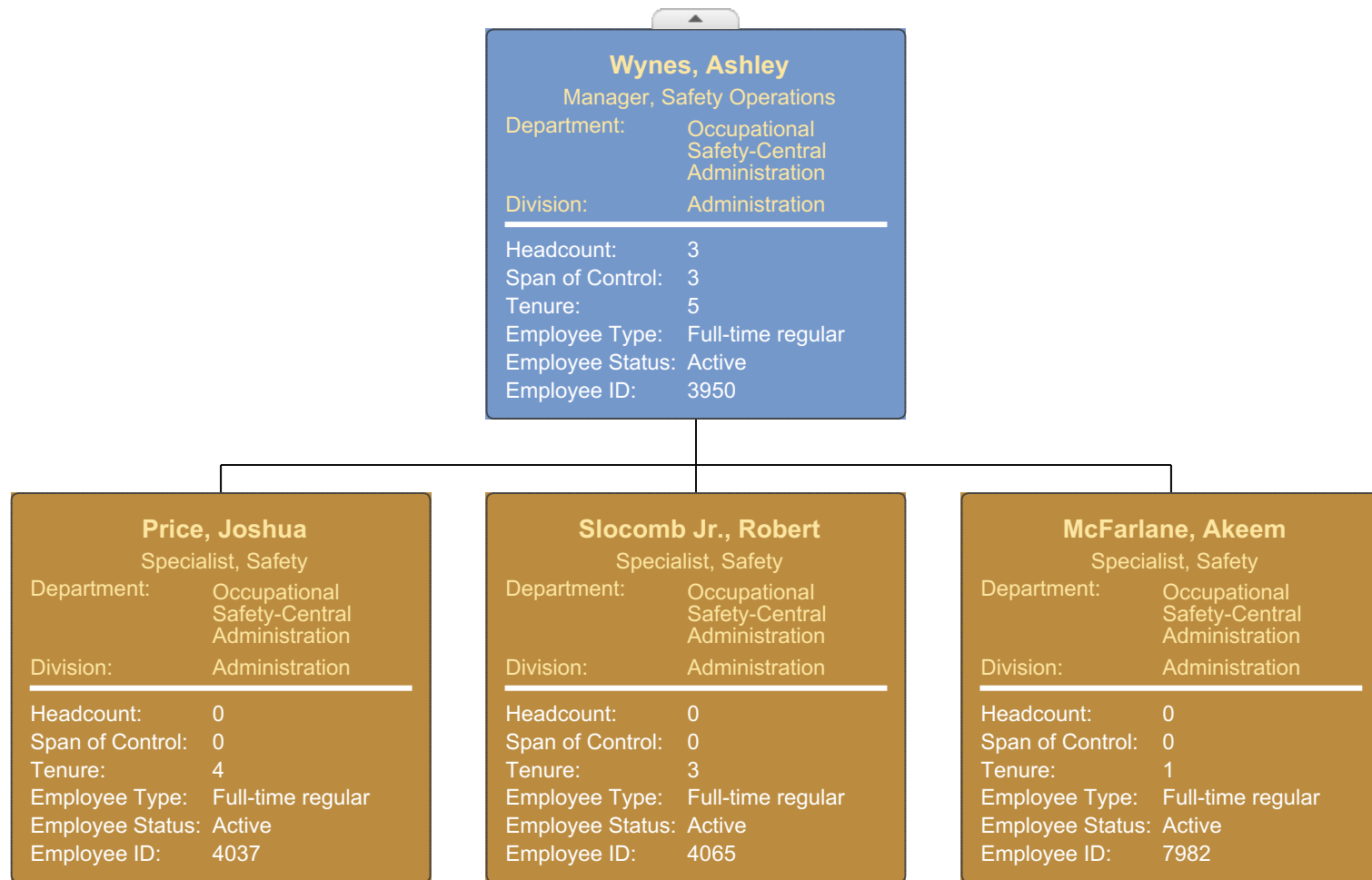
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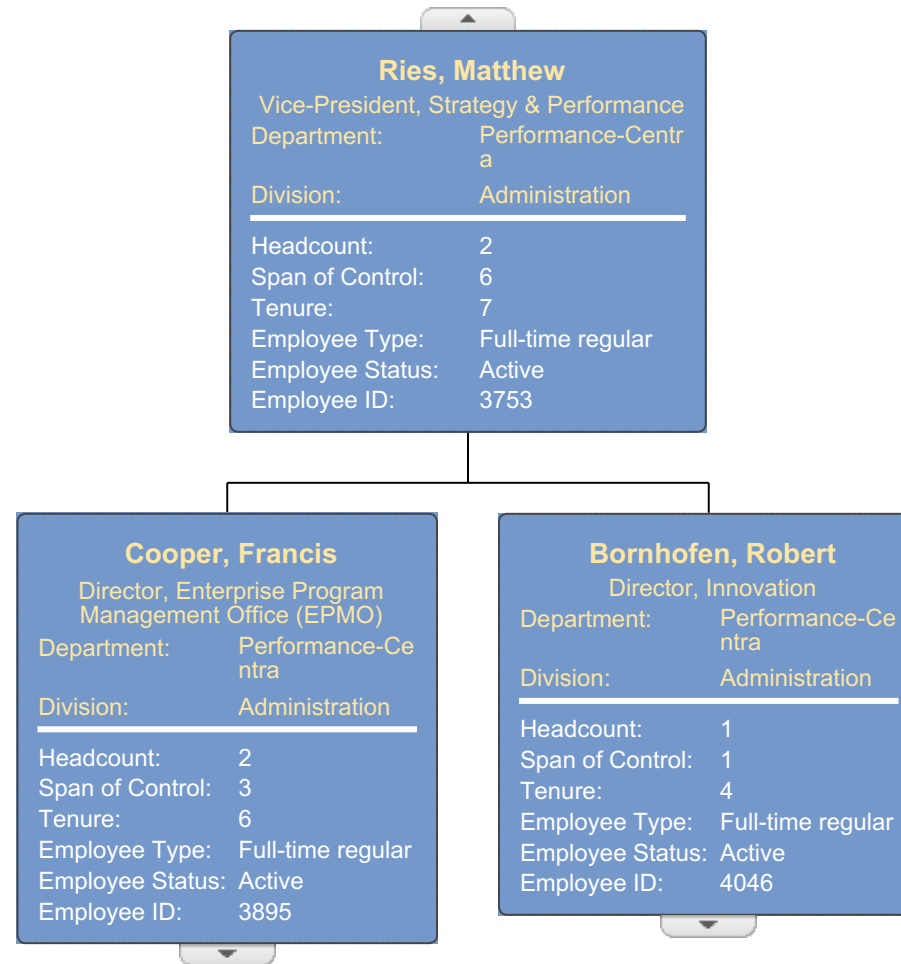
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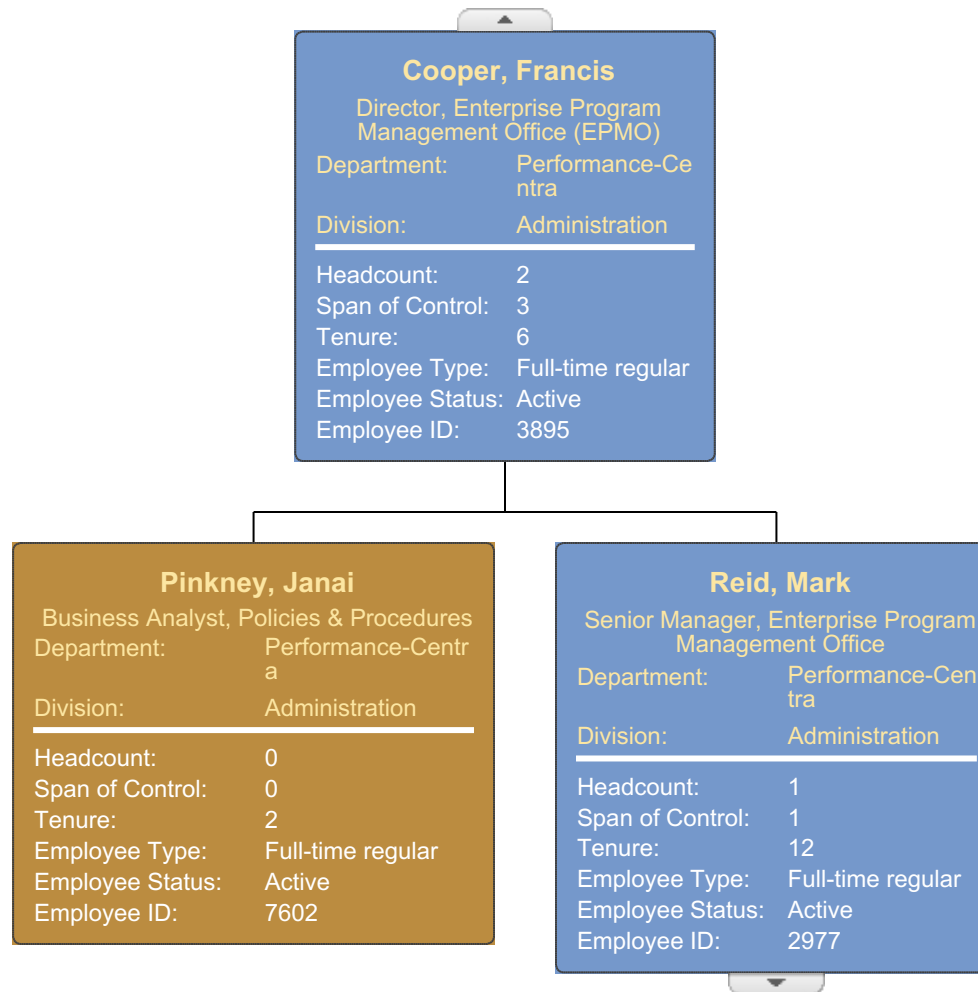
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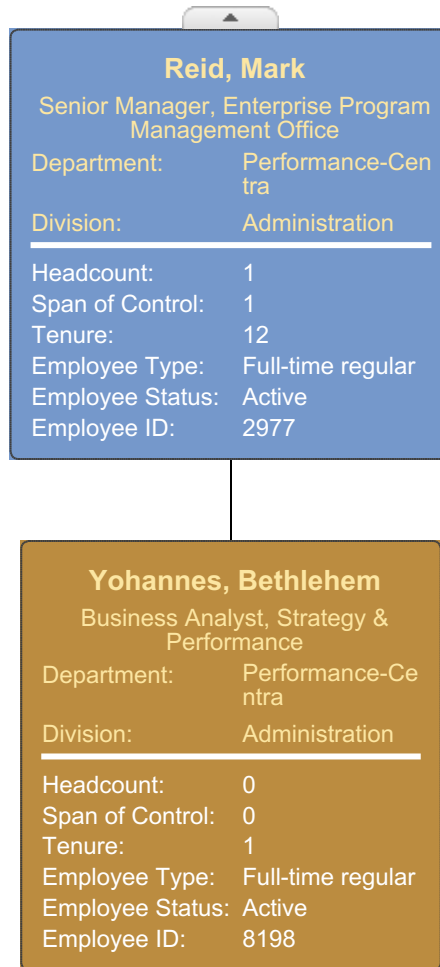
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Administration



Administration



Administration



Bornhofen, Robert
Director, Innovation

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Division:	Administration

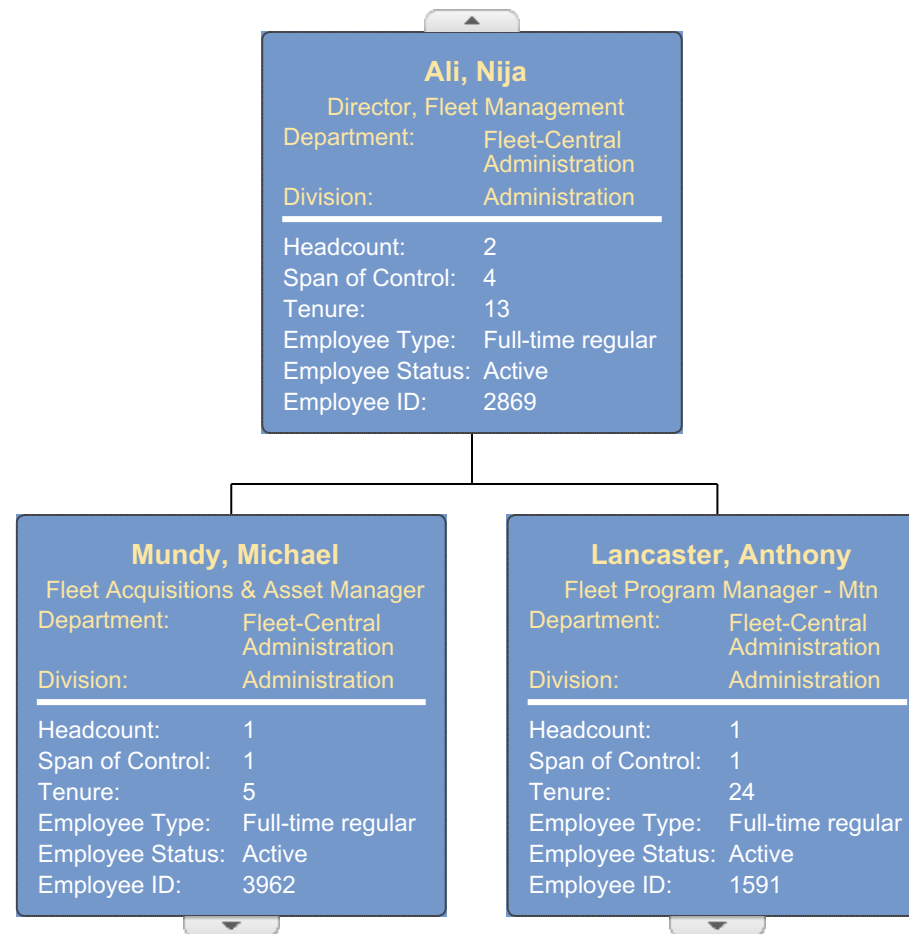
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Employee Status:	Active
Employee ID:	4046

Zerrini, Nadine
Senior Program Manager, Innovation

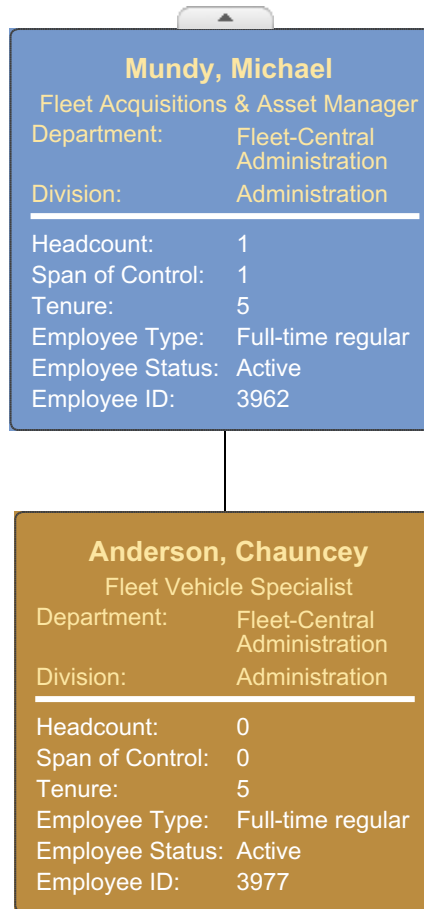
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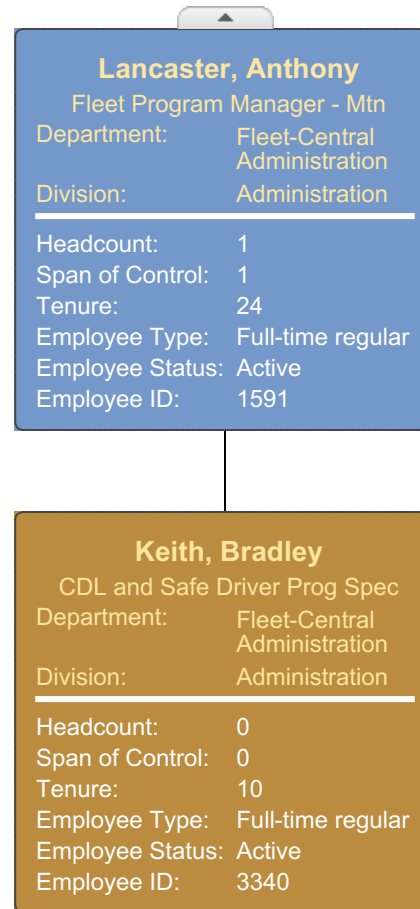
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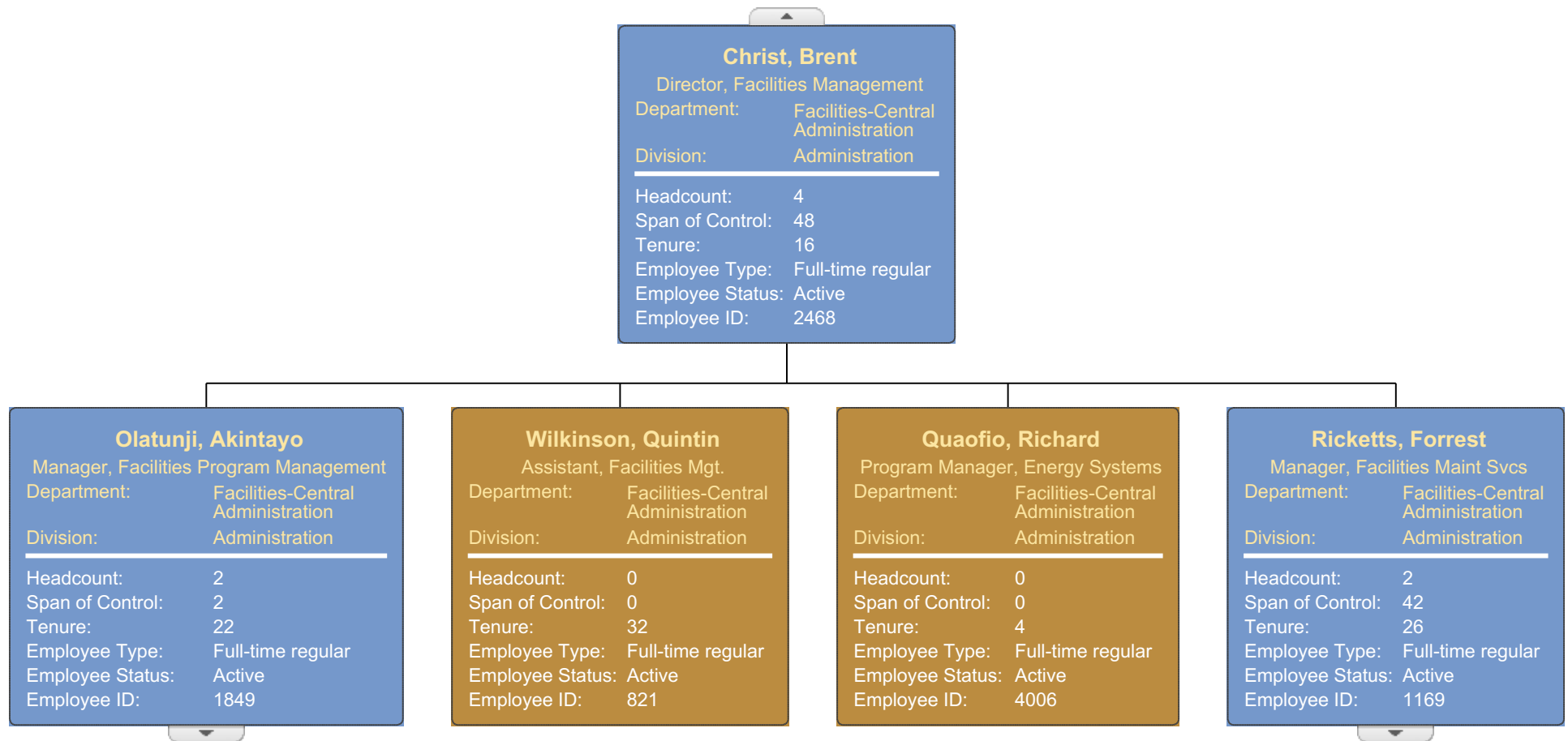
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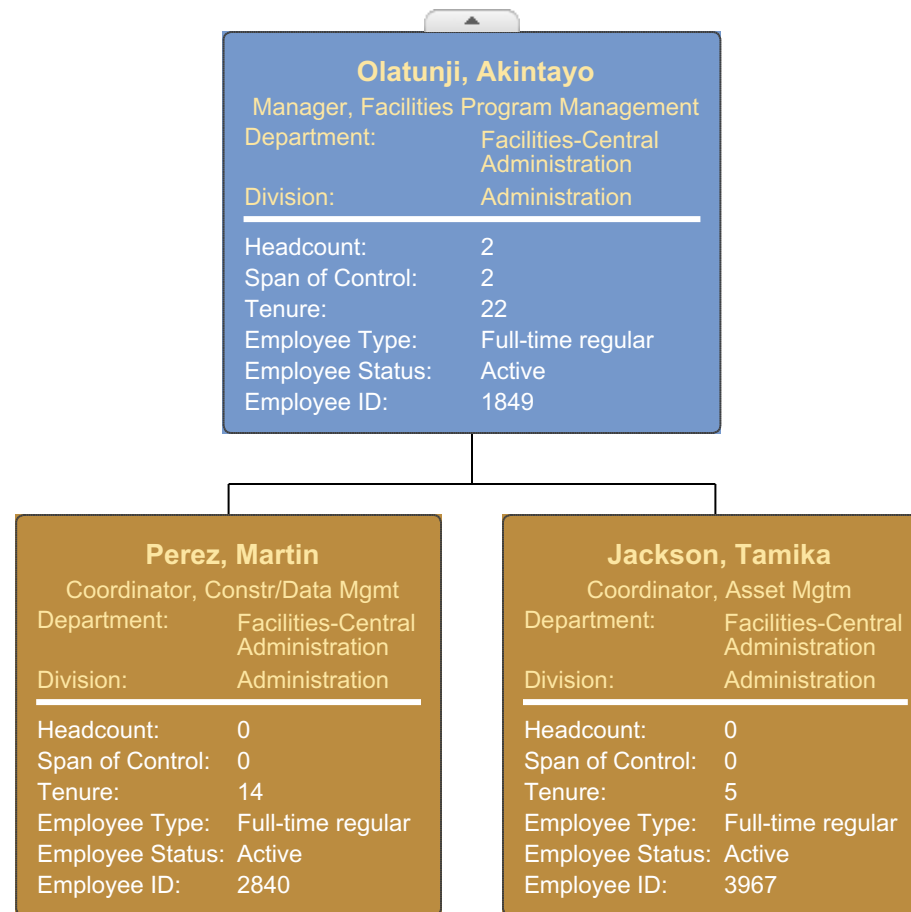
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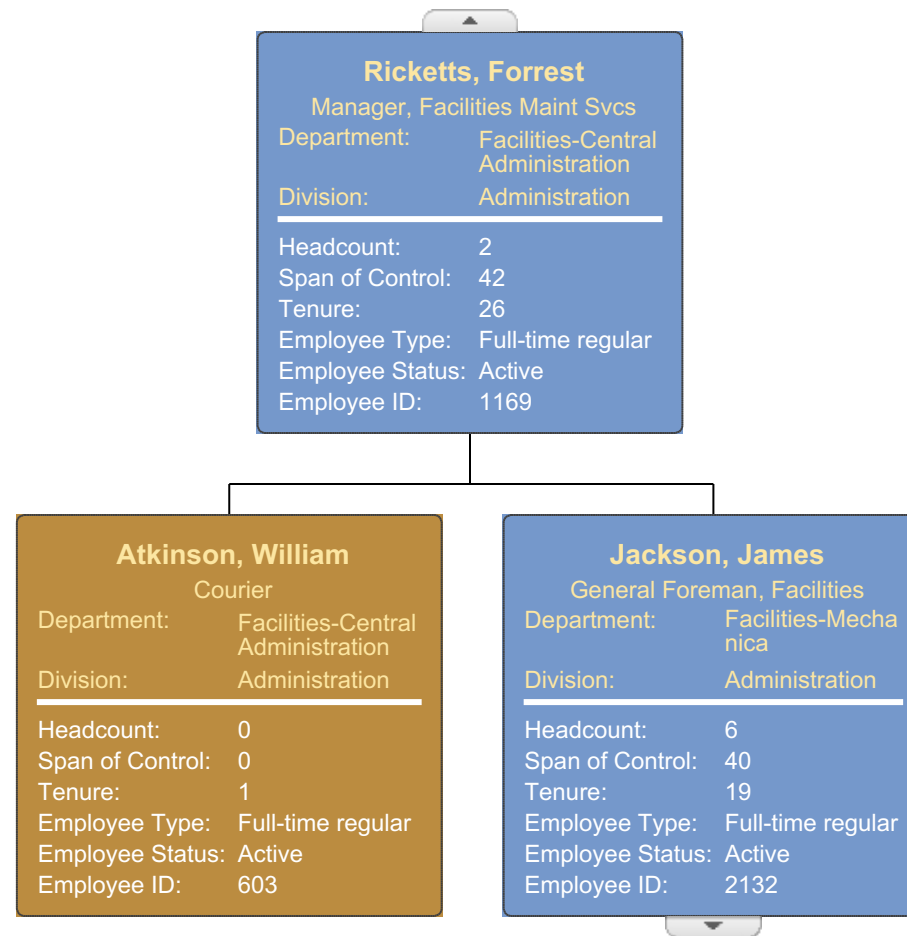
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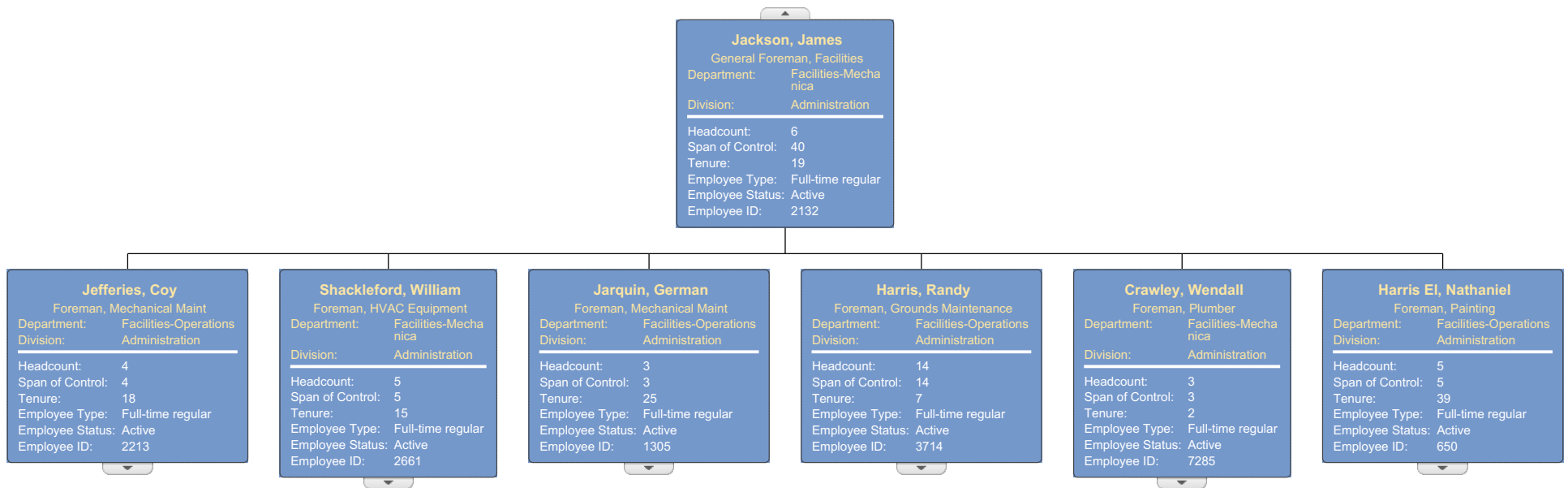
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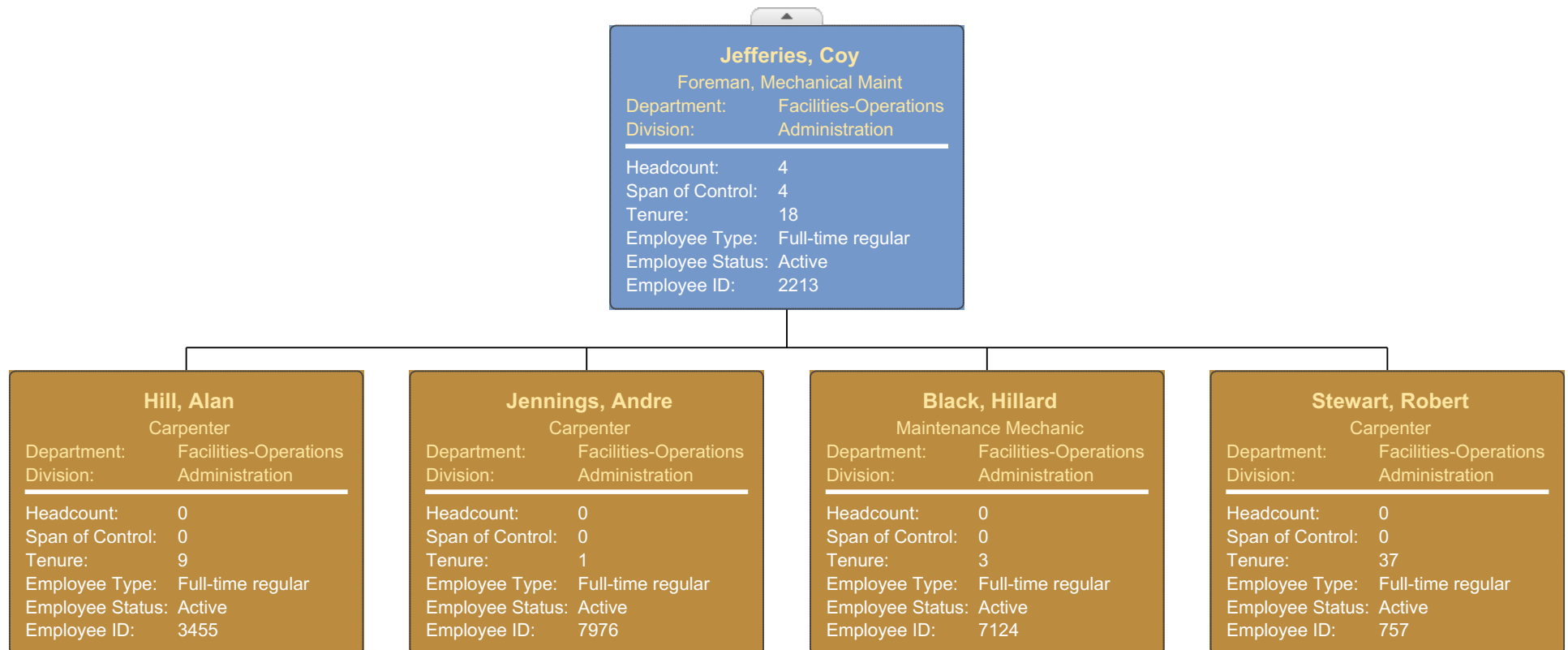
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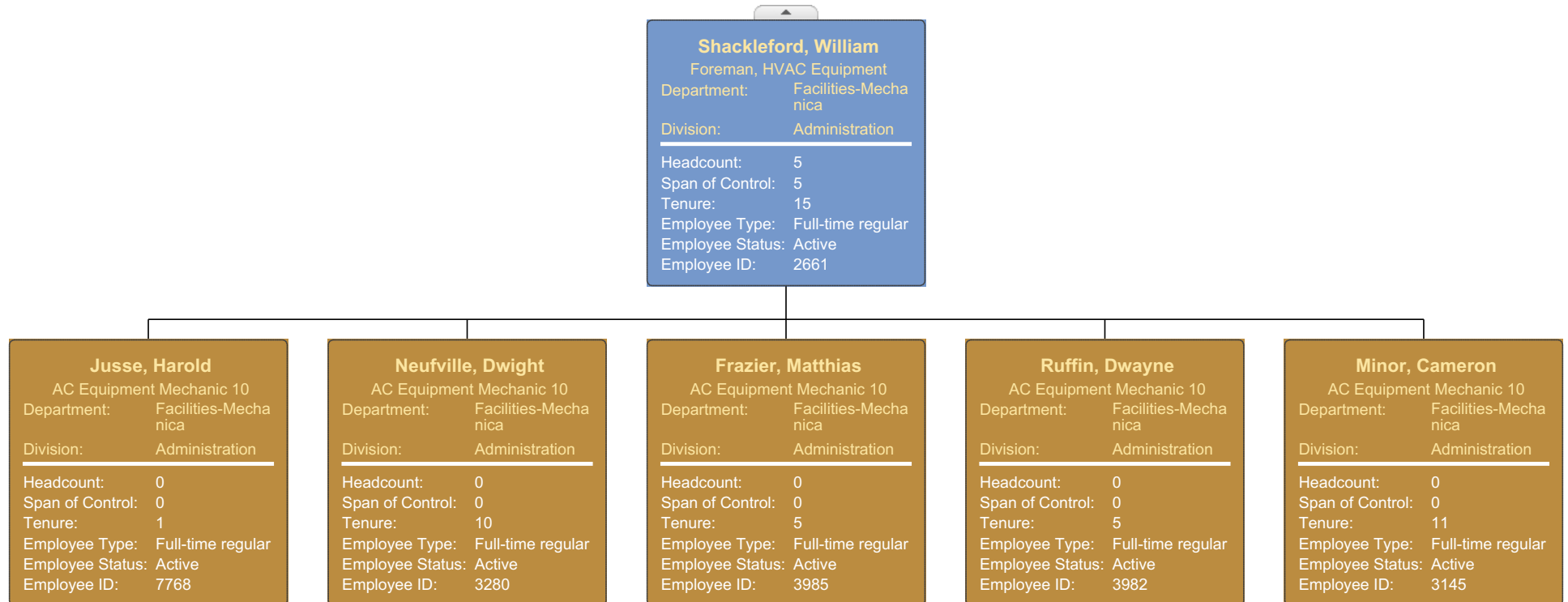
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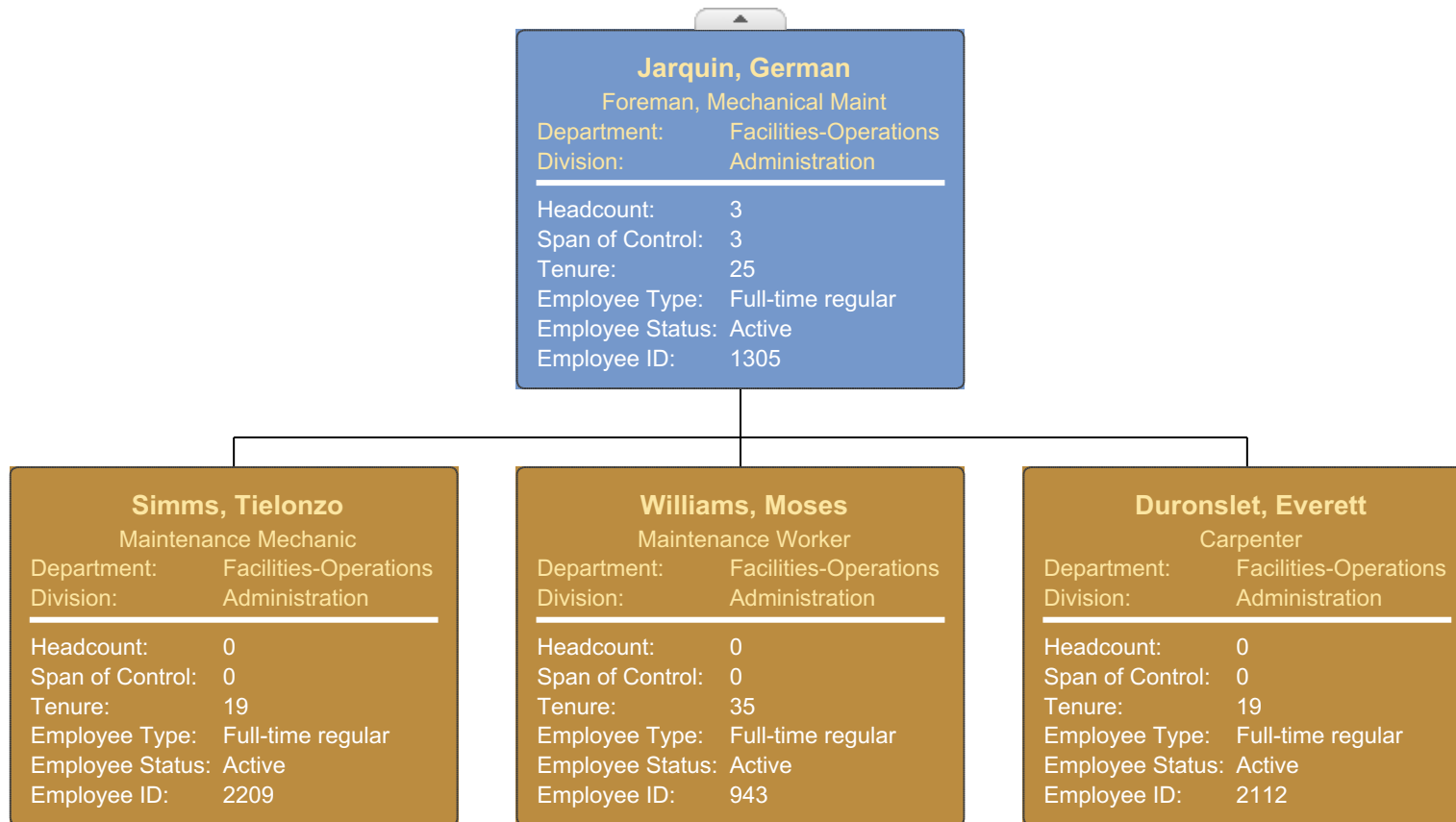
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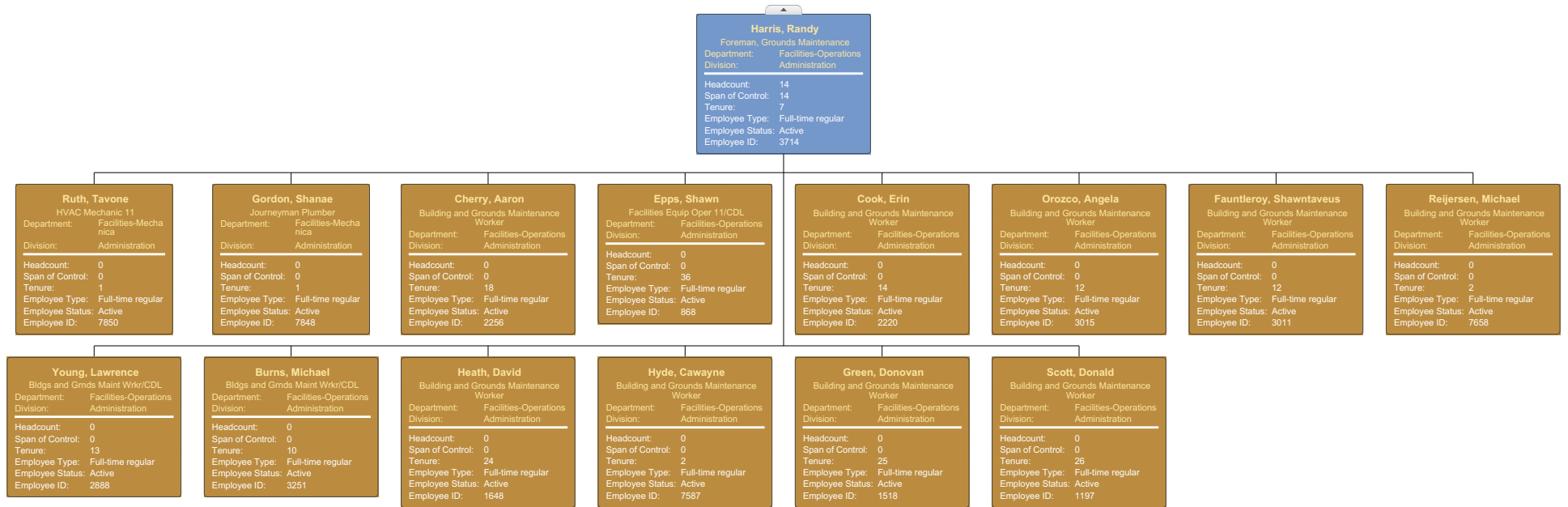
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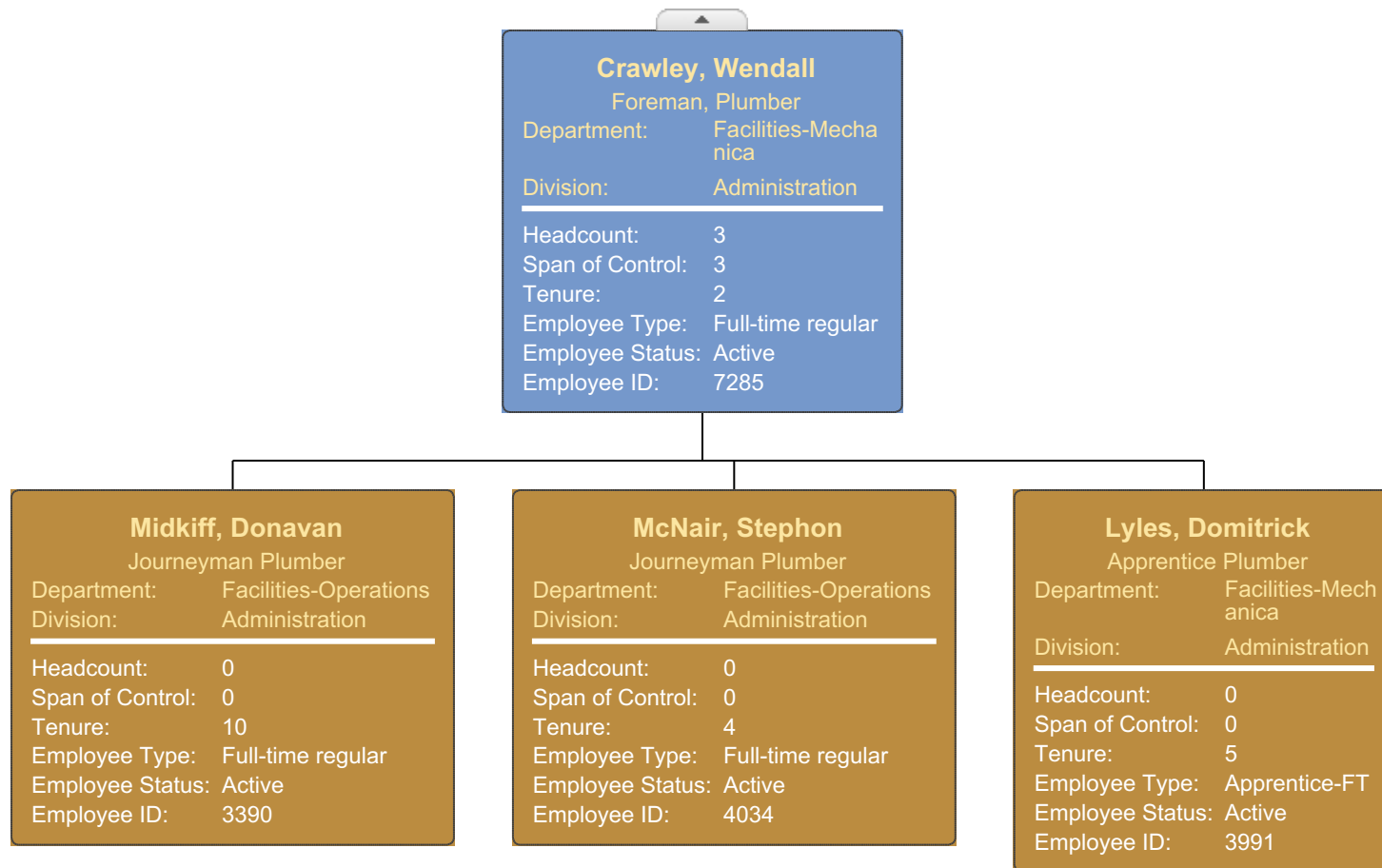
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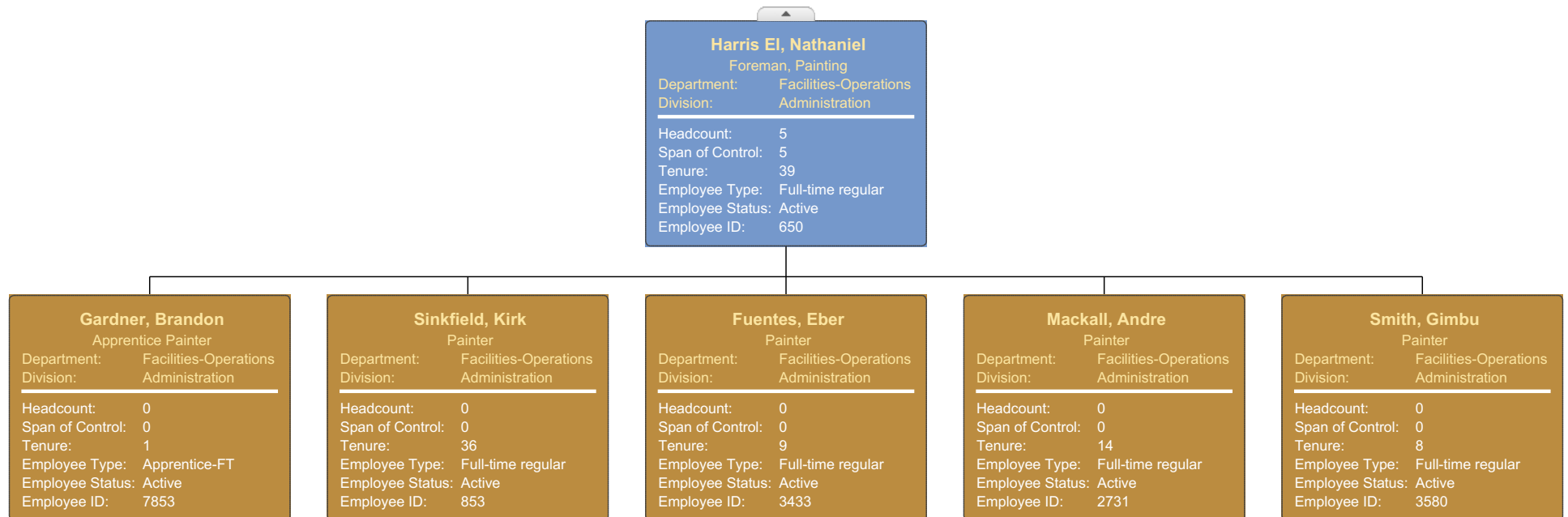
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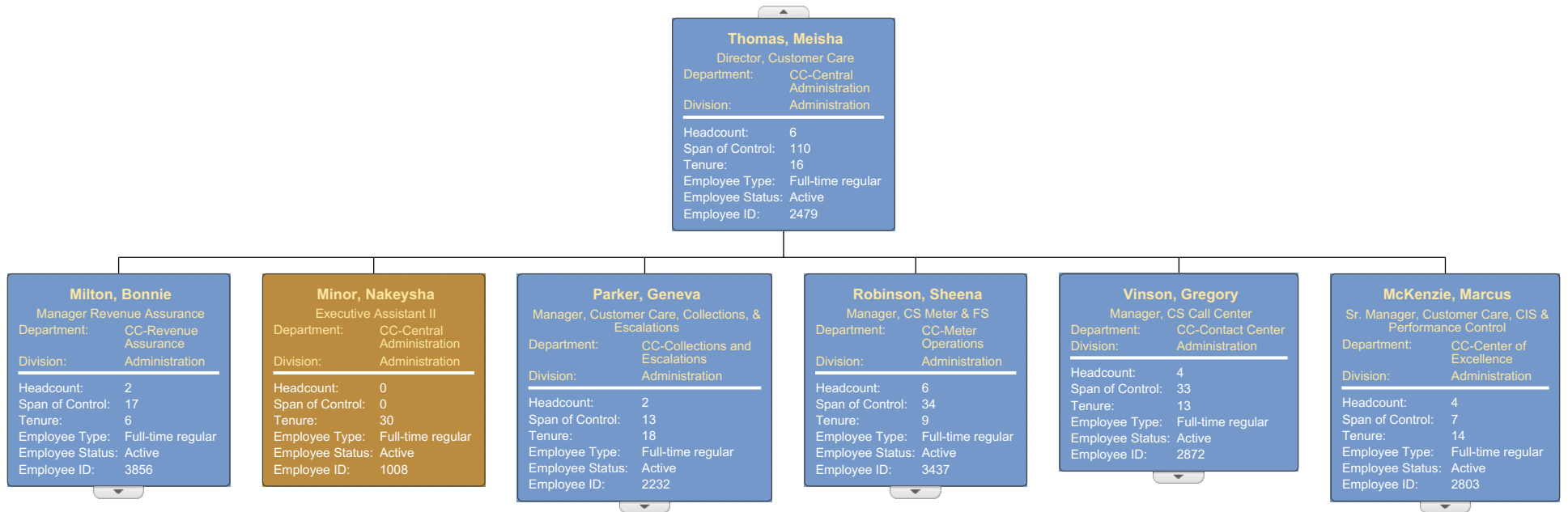
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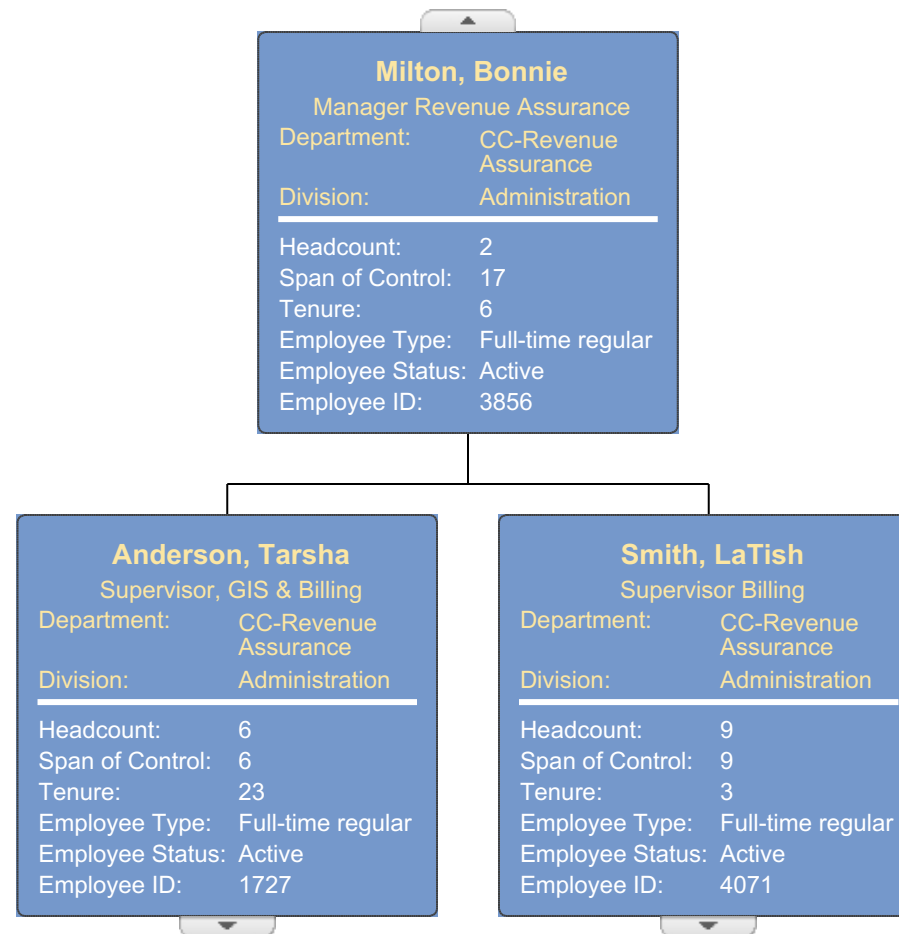
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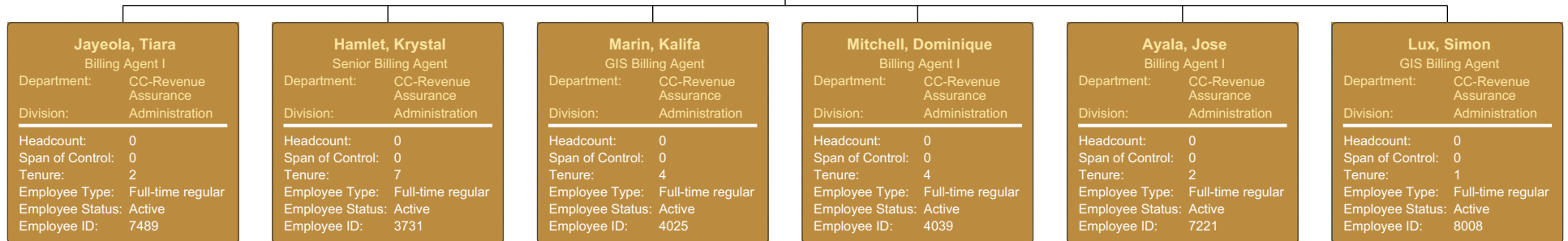
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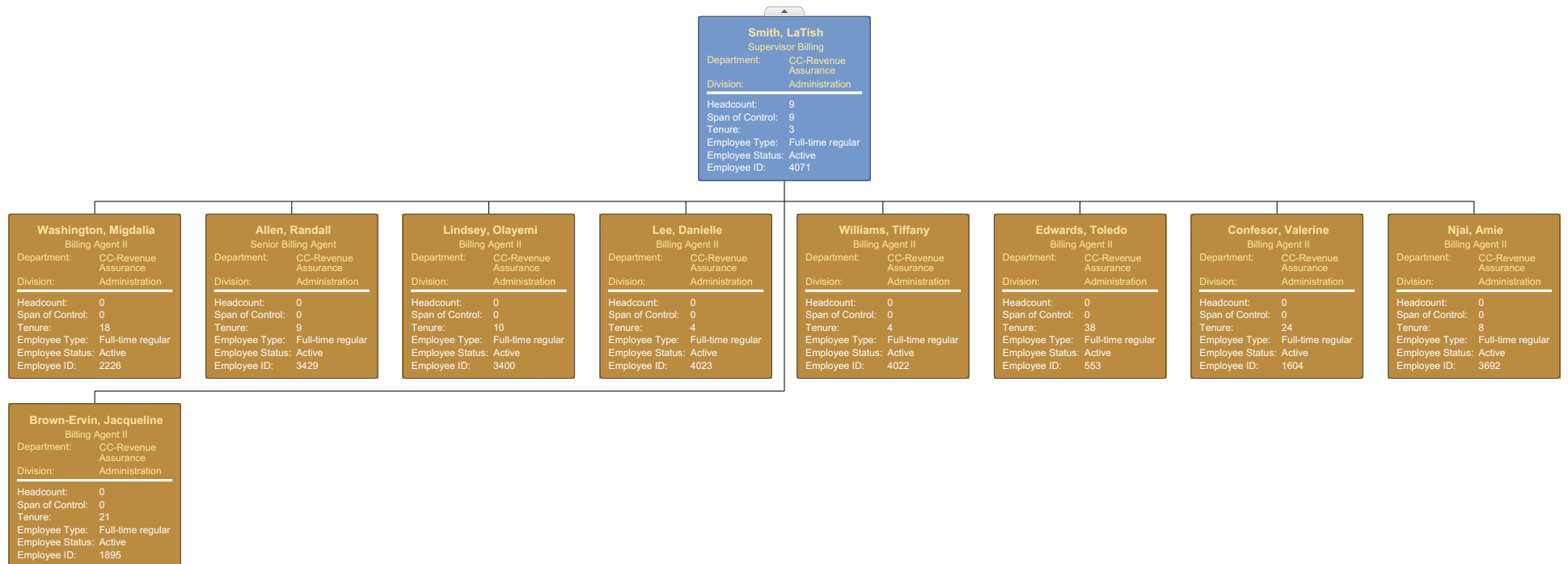
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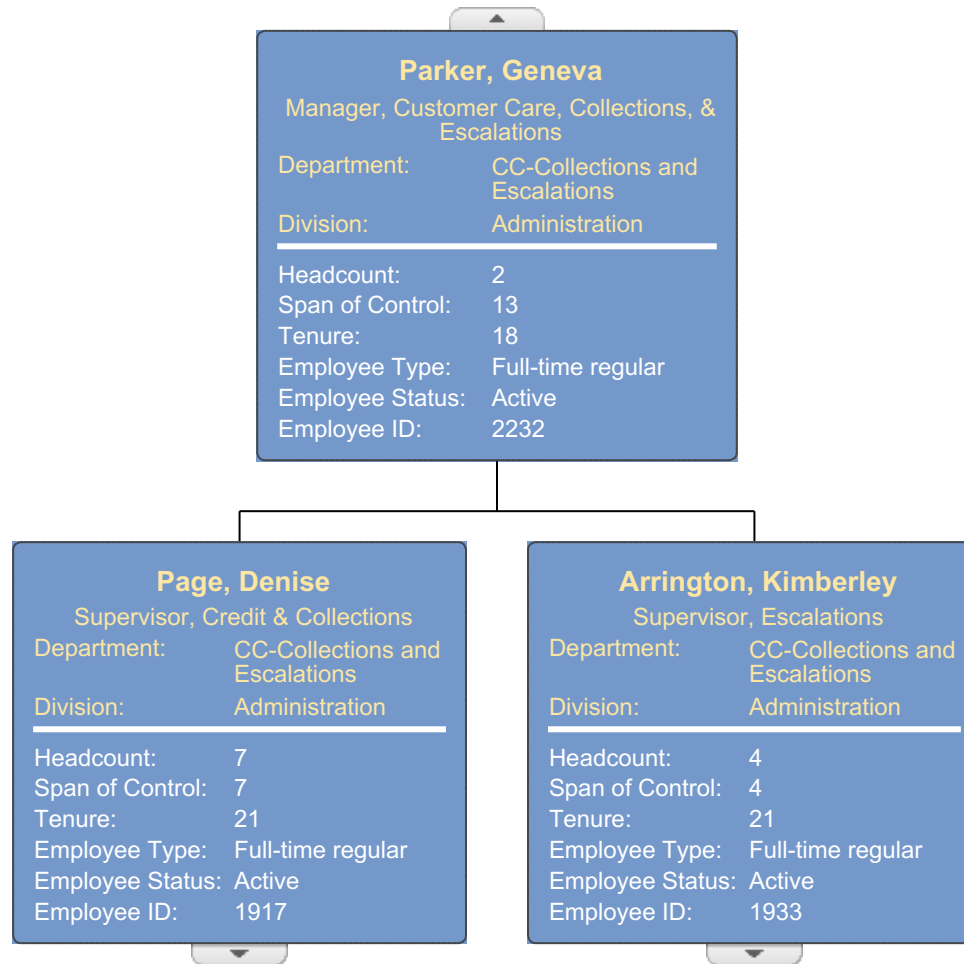
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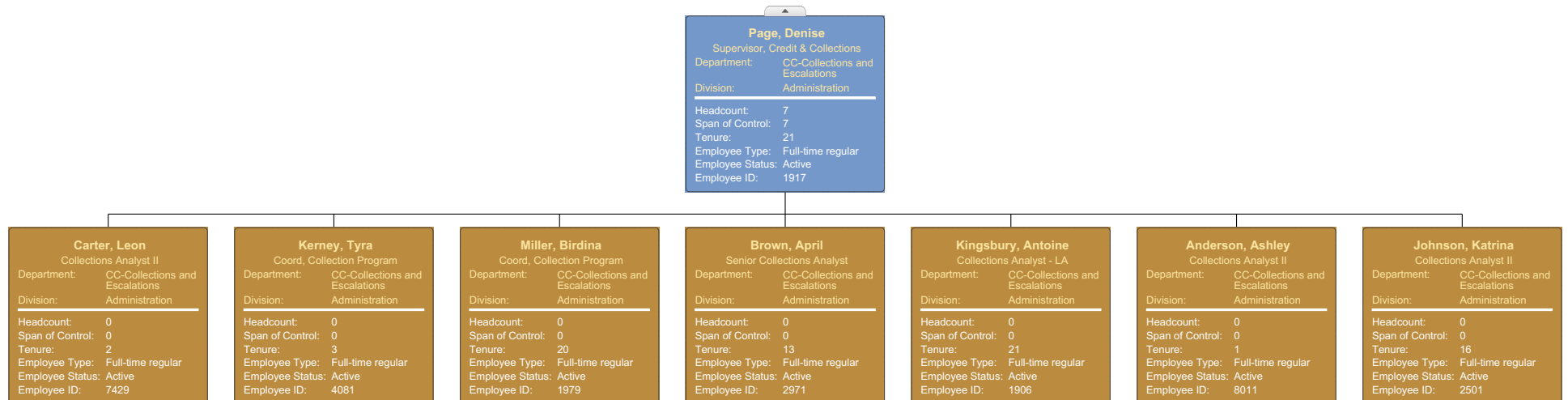
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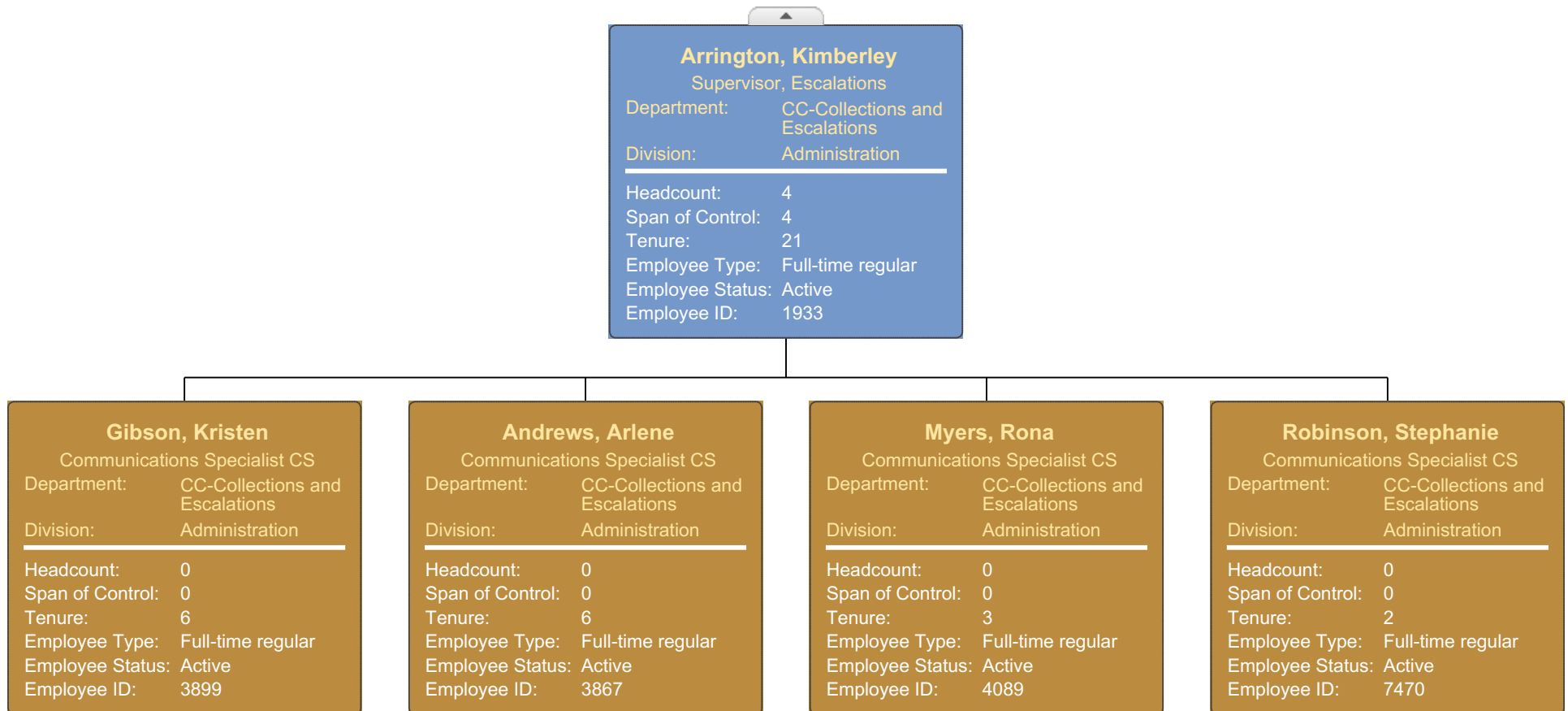
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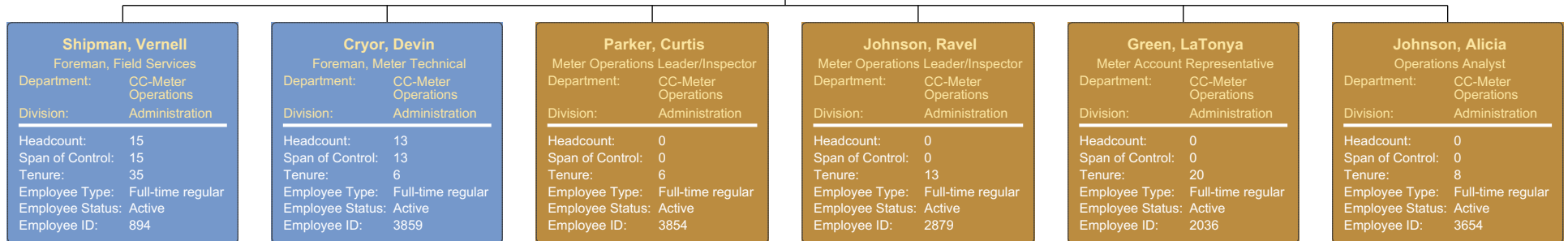


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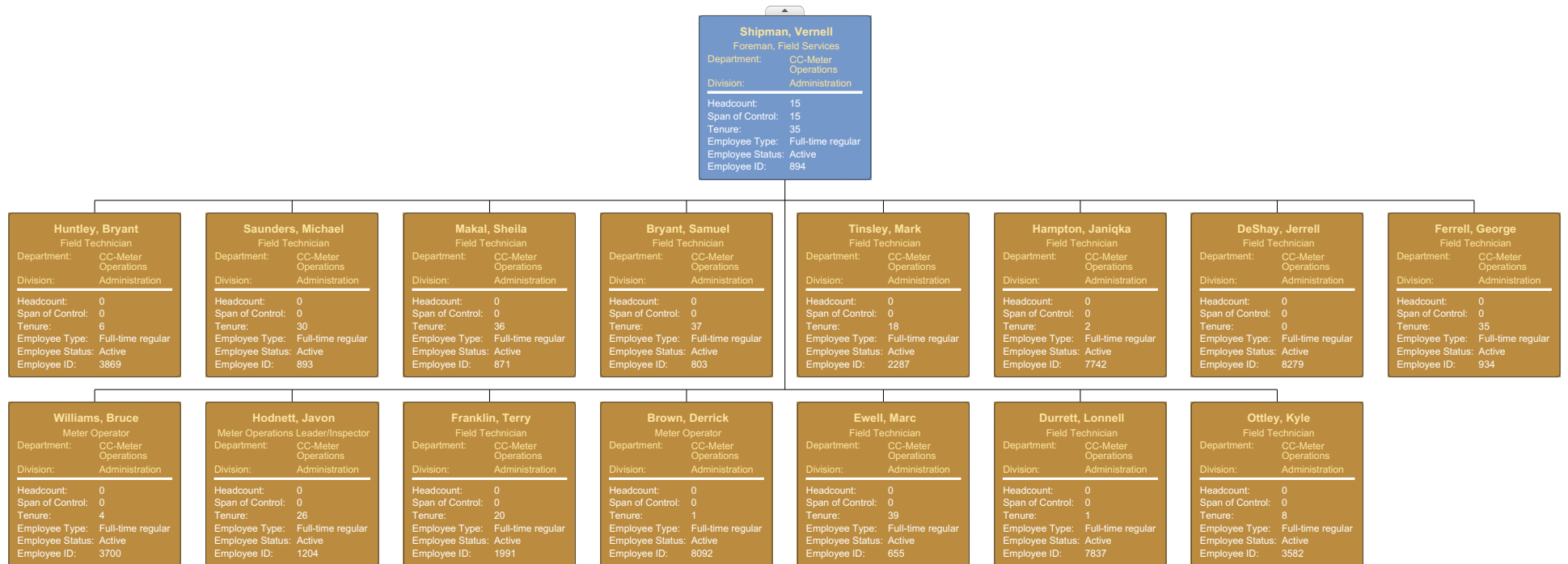


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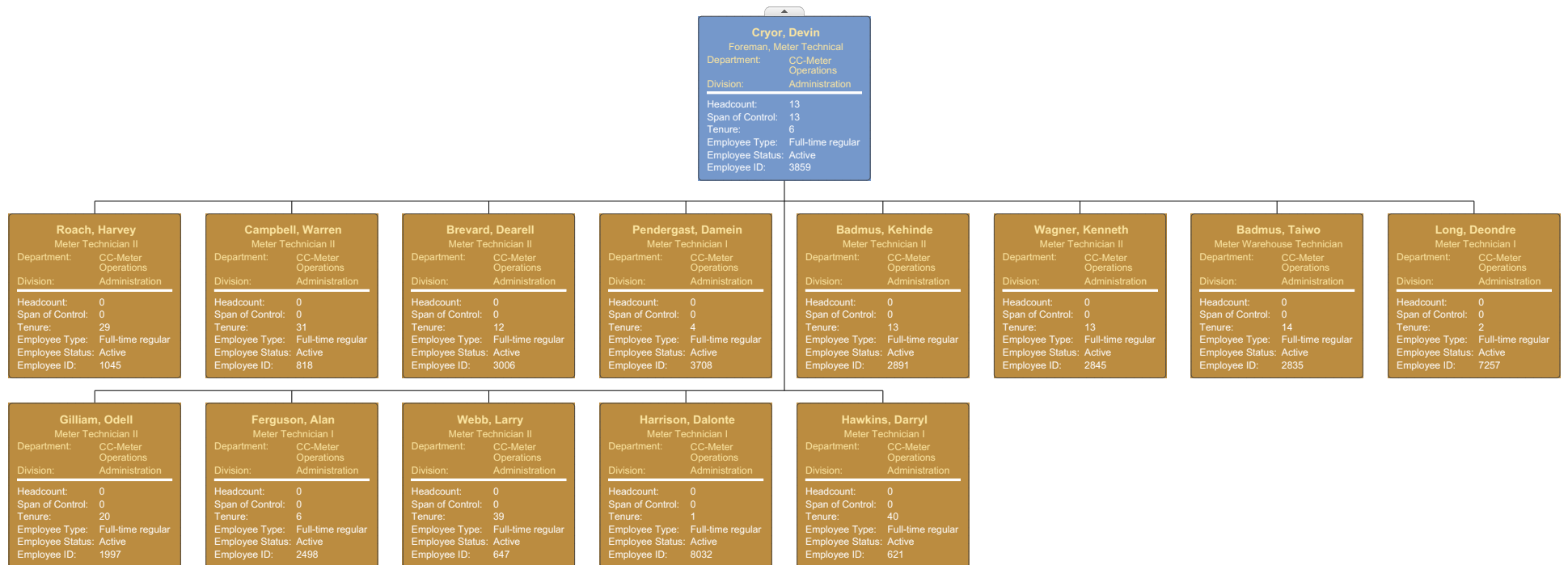
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Manager, CS Meter & FS	
Department:	CC-Meter Operations
Division:	Administration
Headcount:	6
Span of Control:	34
Tenure:	9
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3437



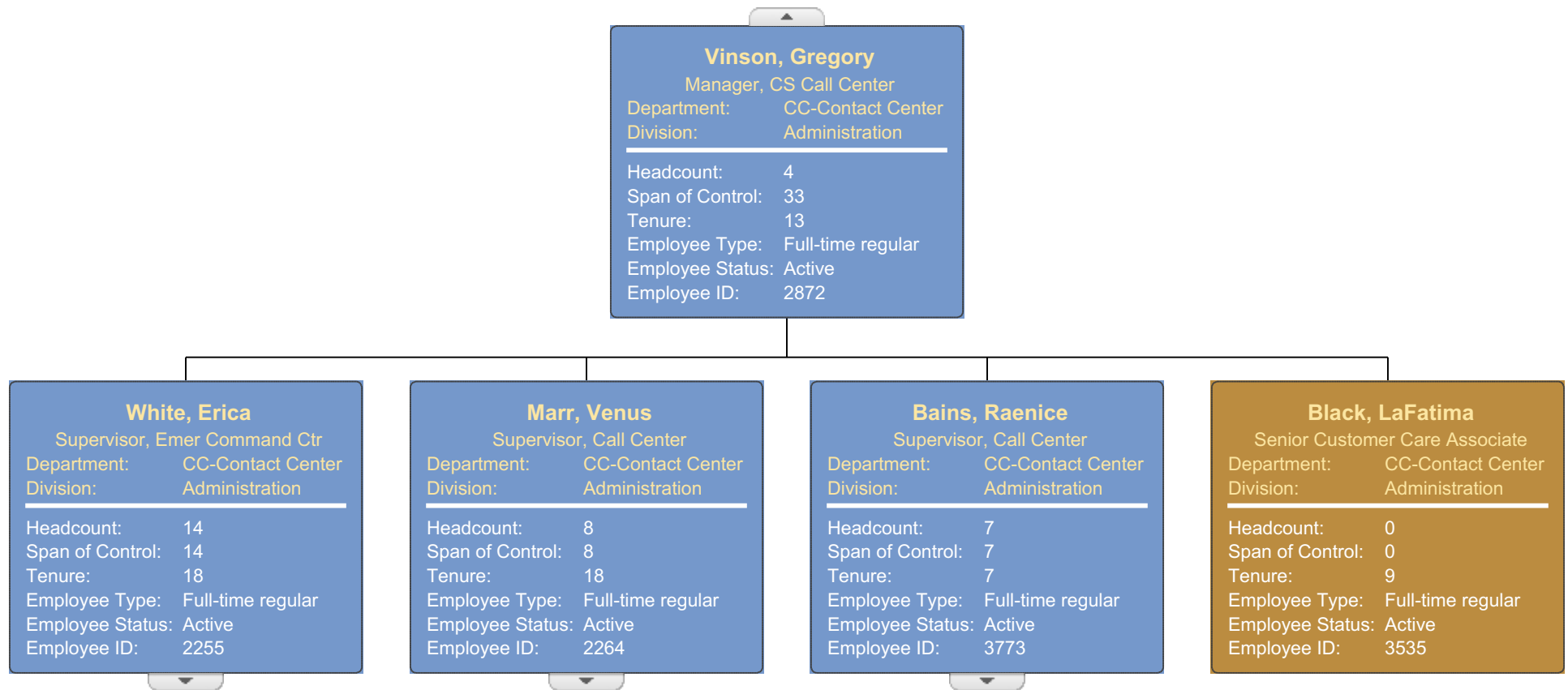
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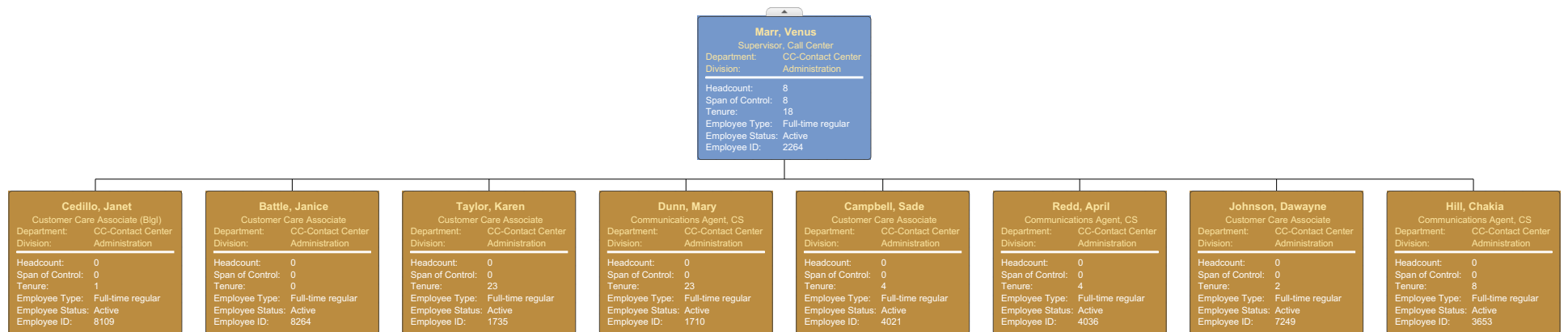
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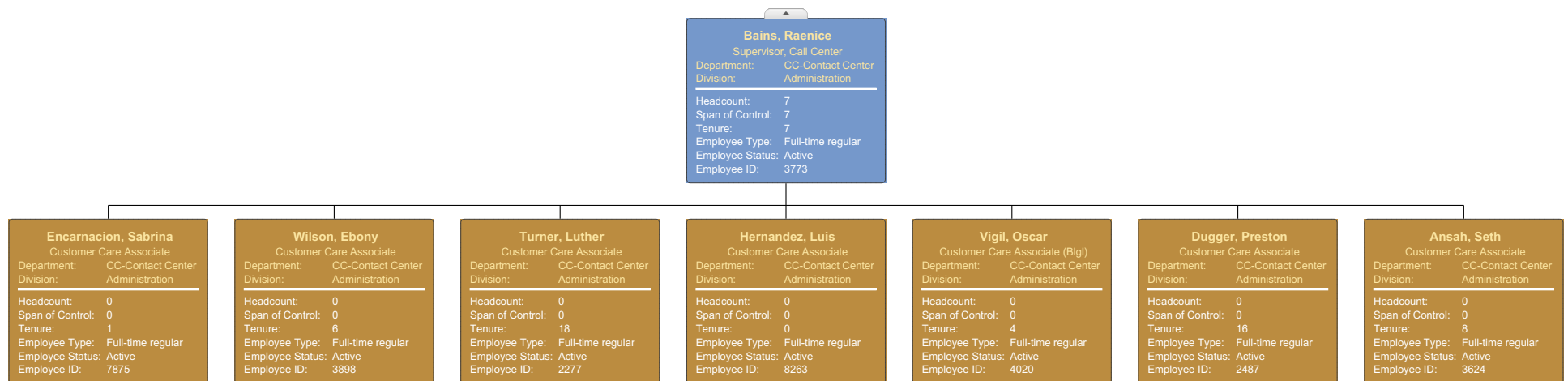
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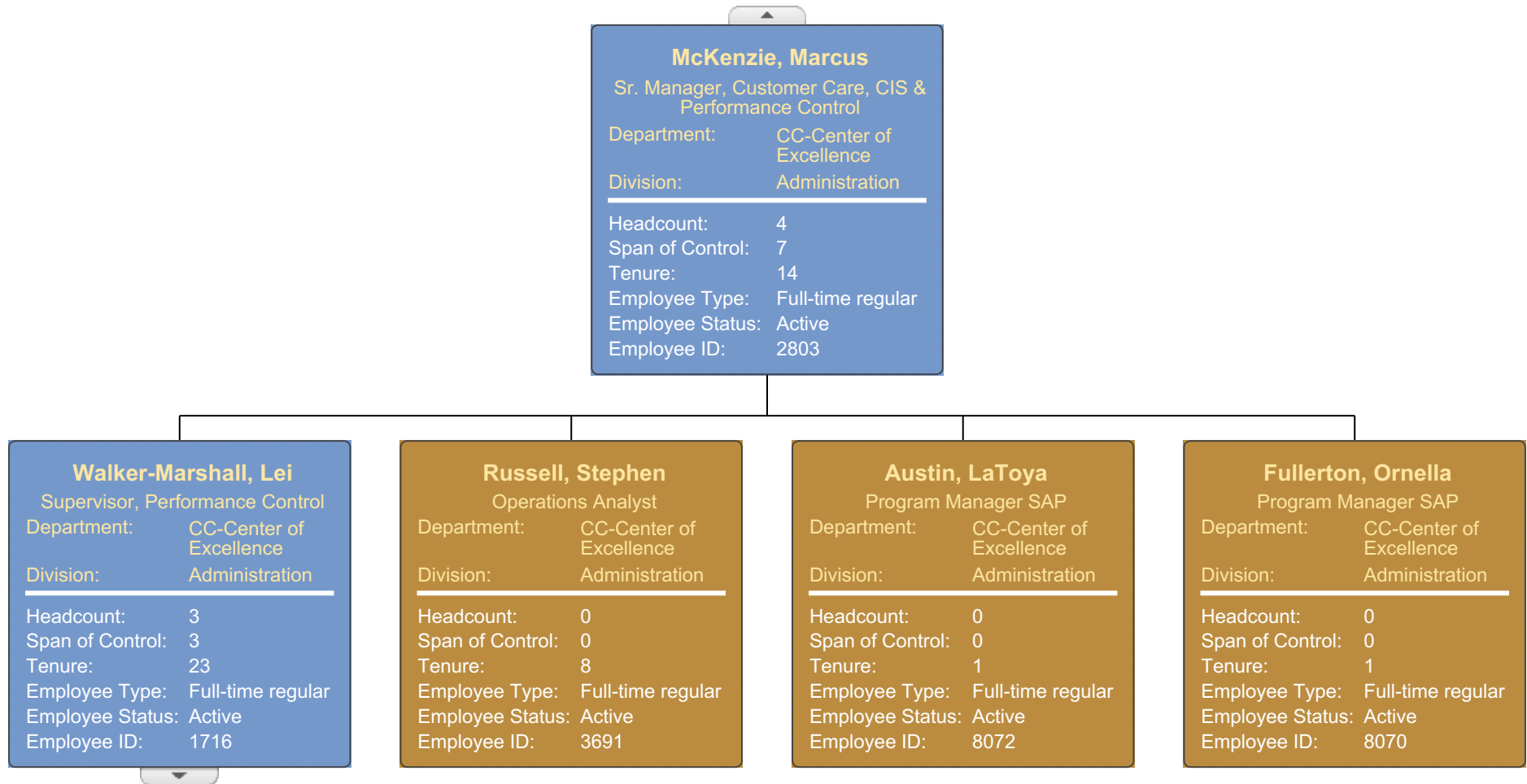
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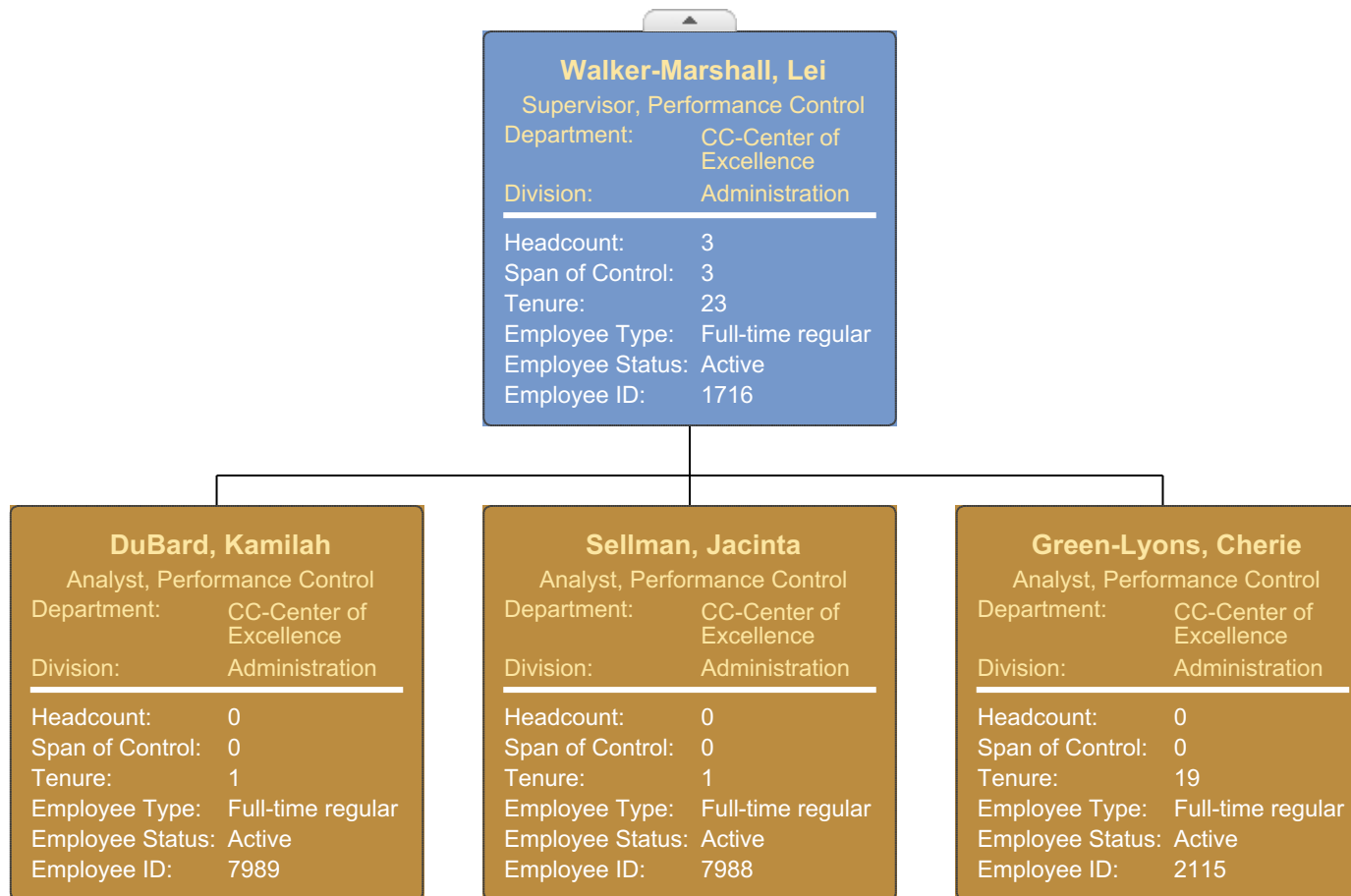
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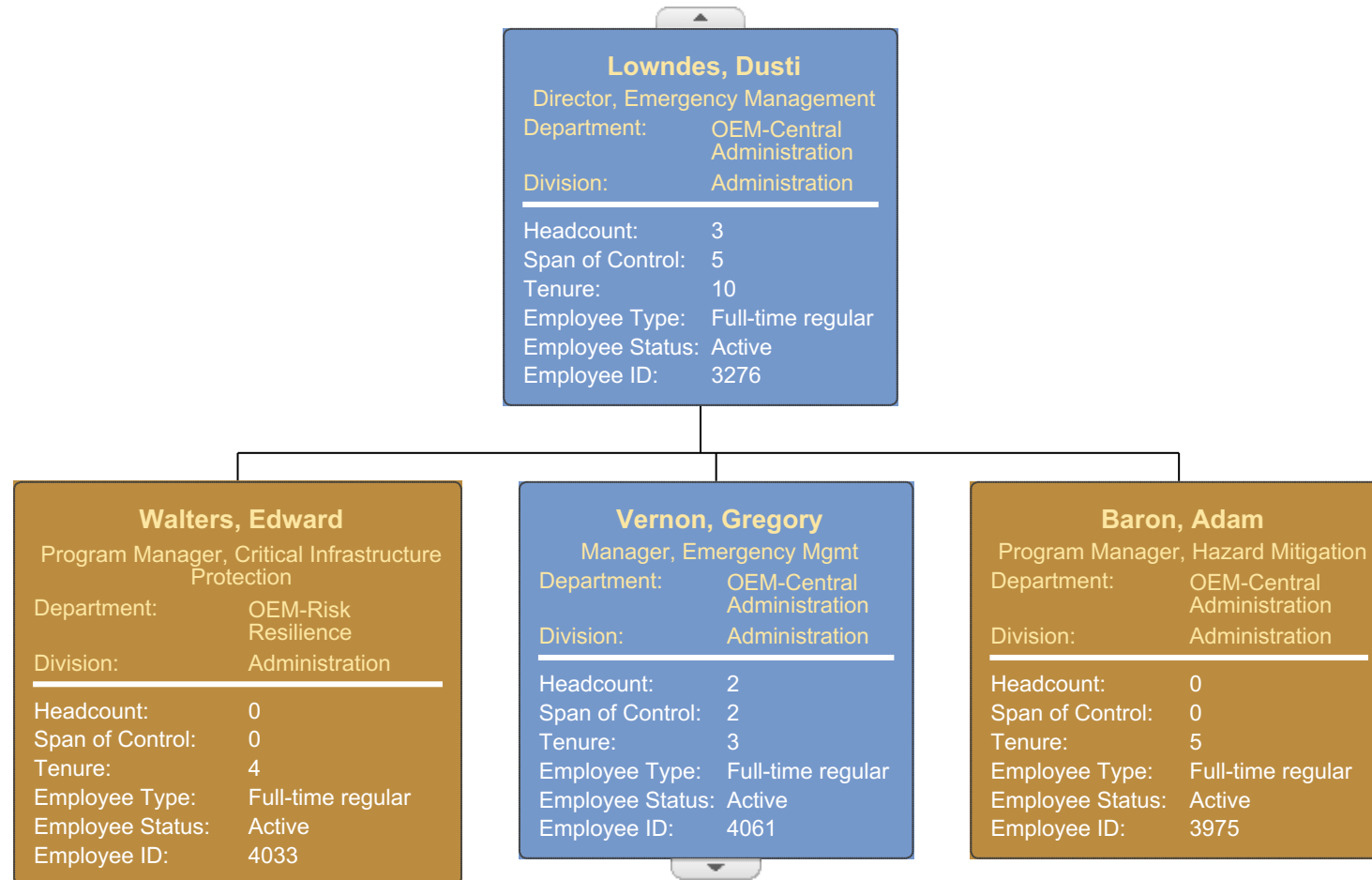
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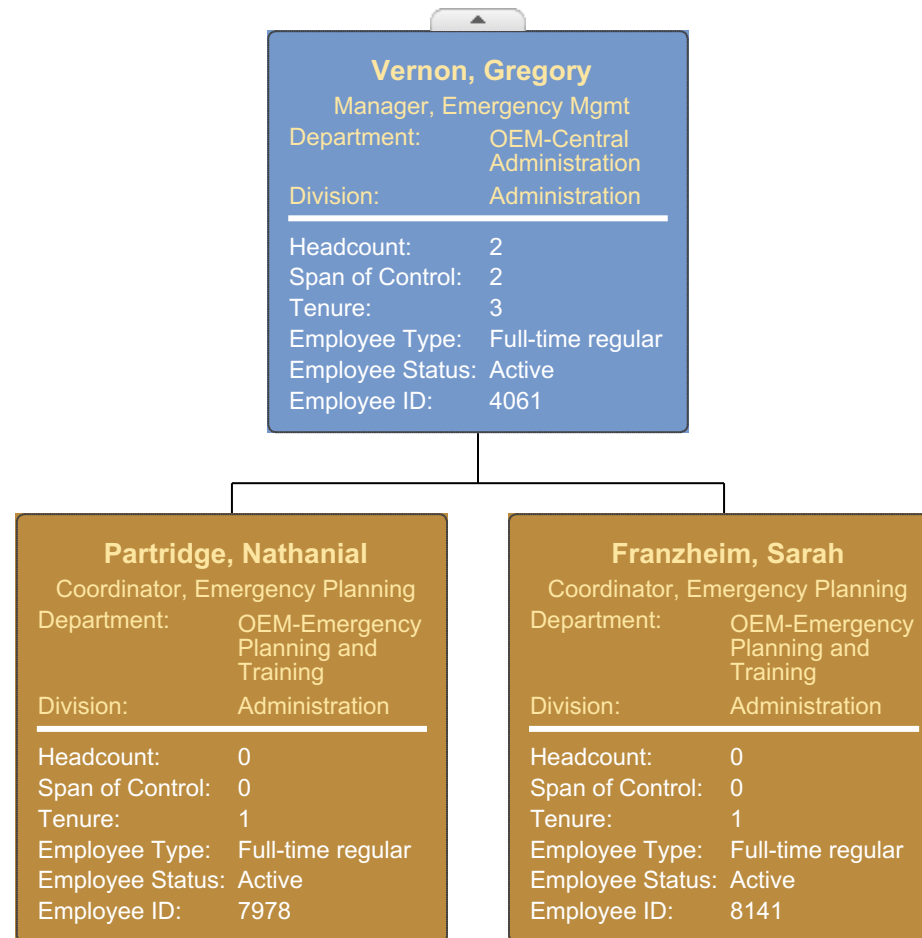
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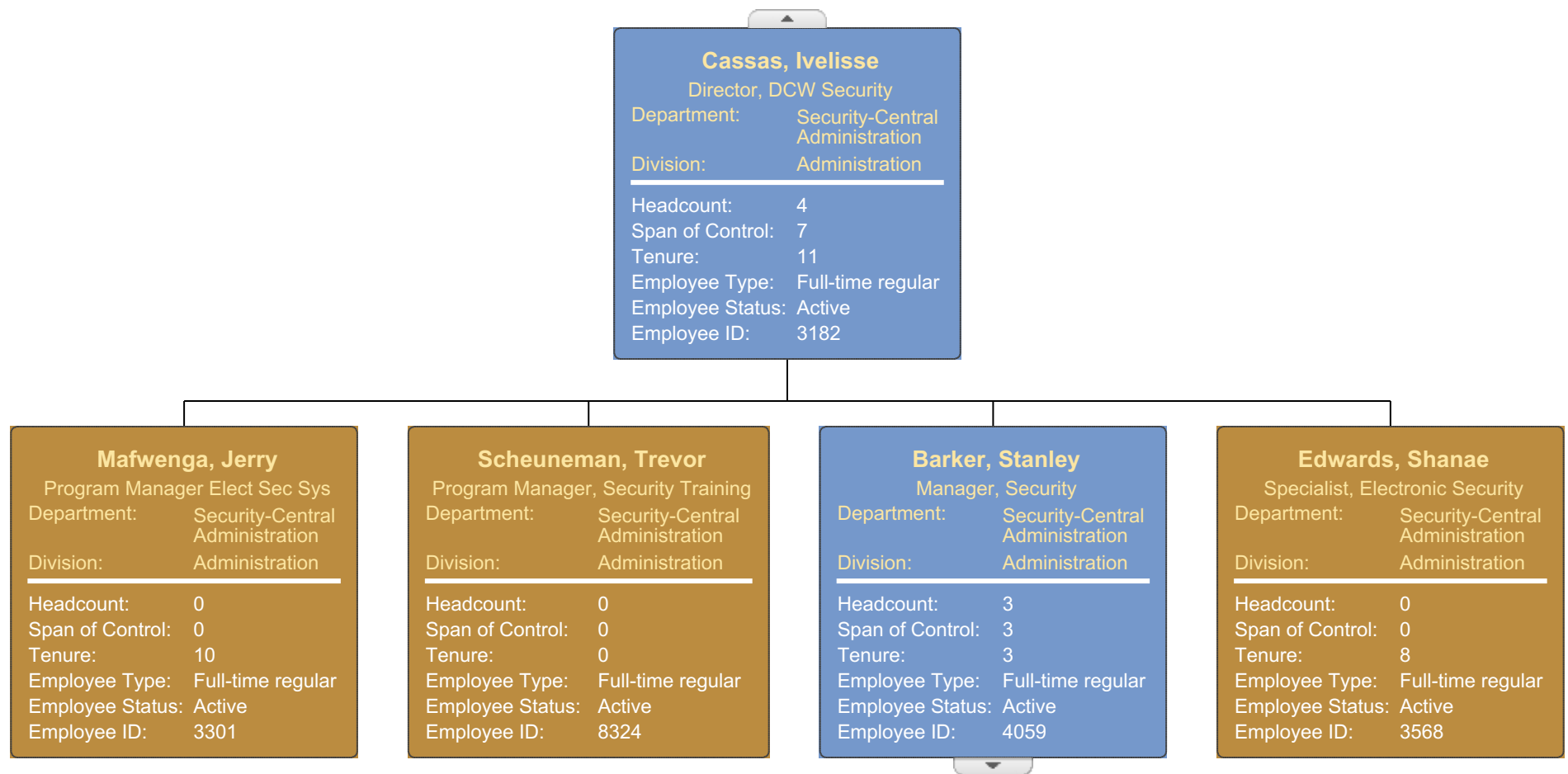
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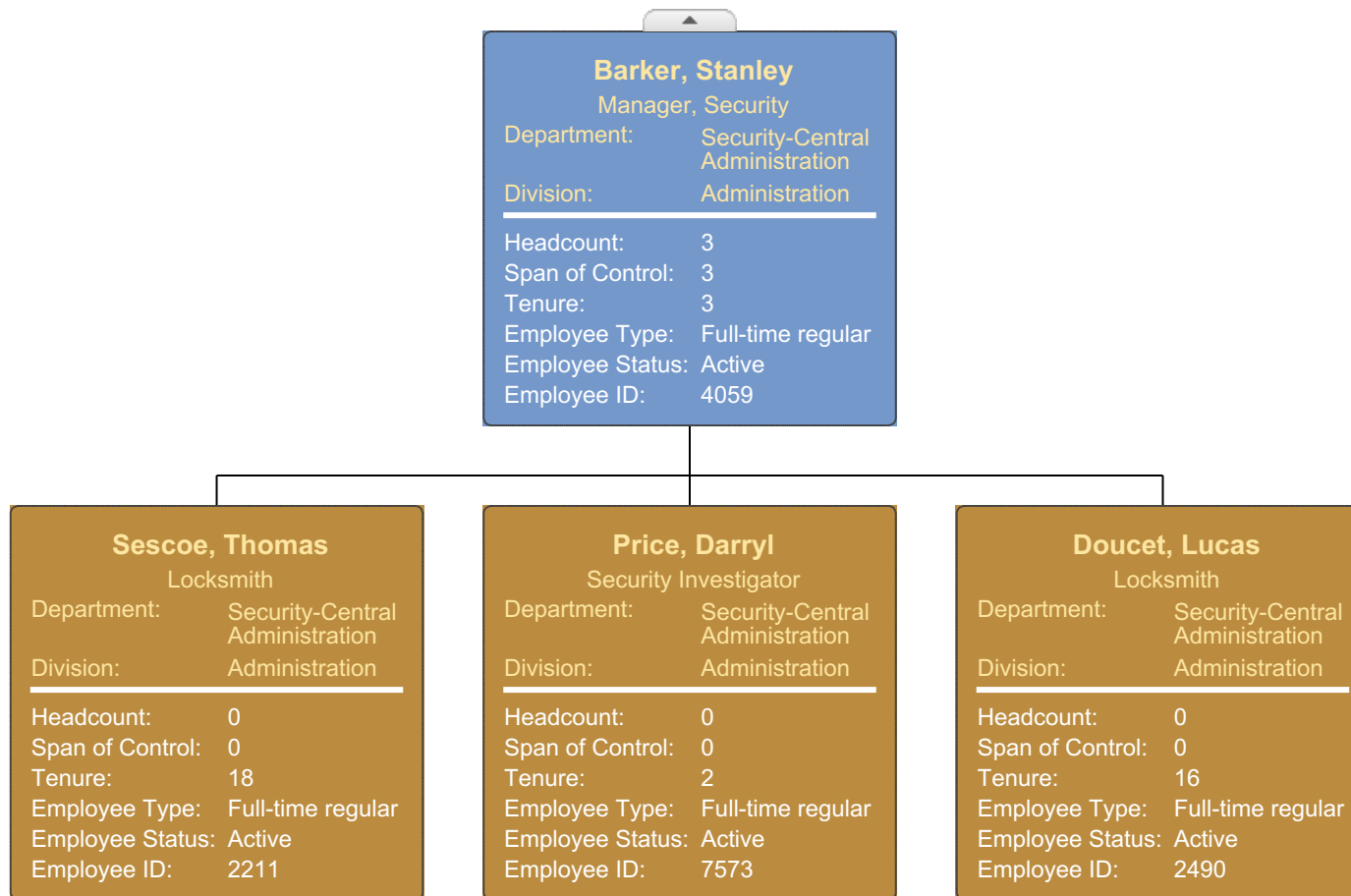
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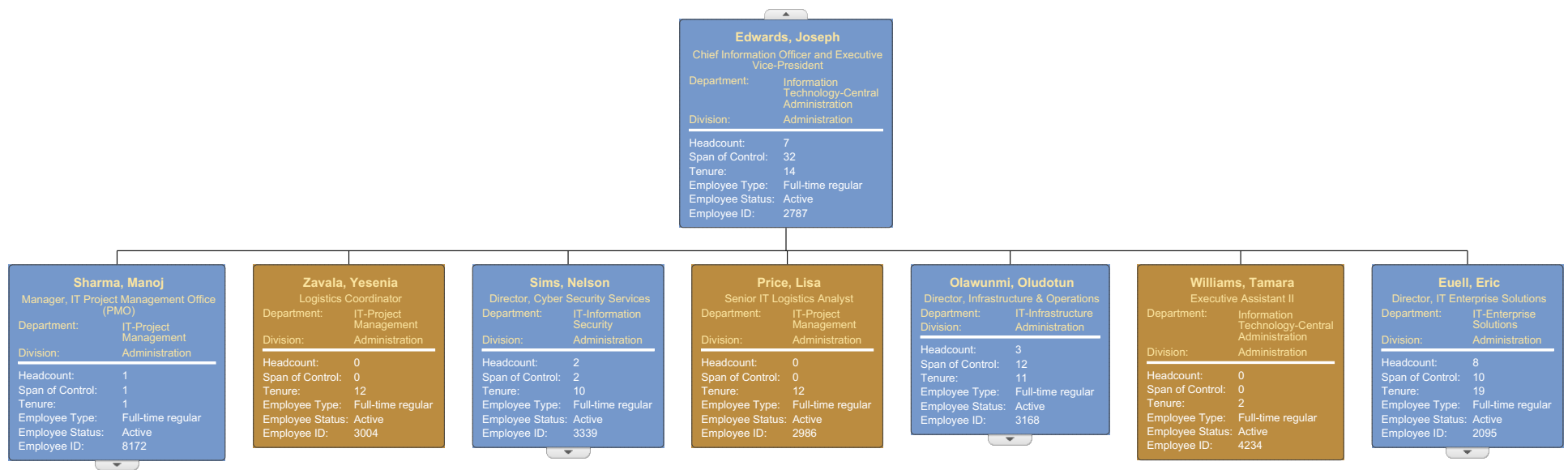
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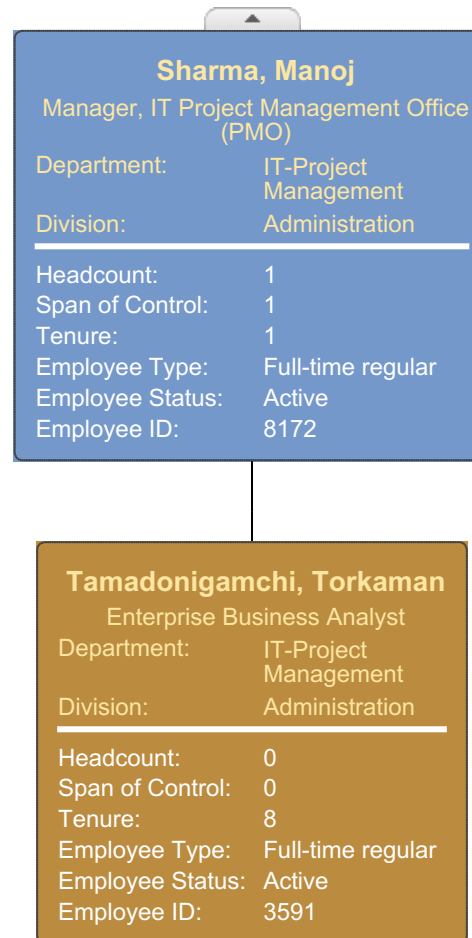
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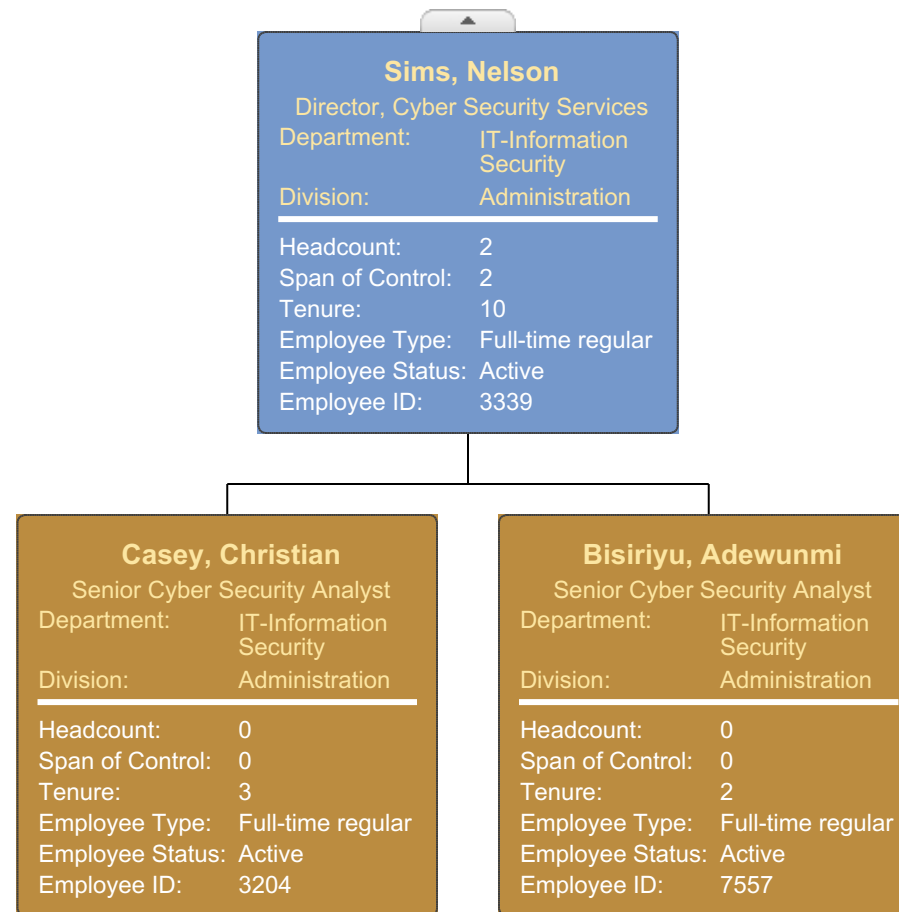
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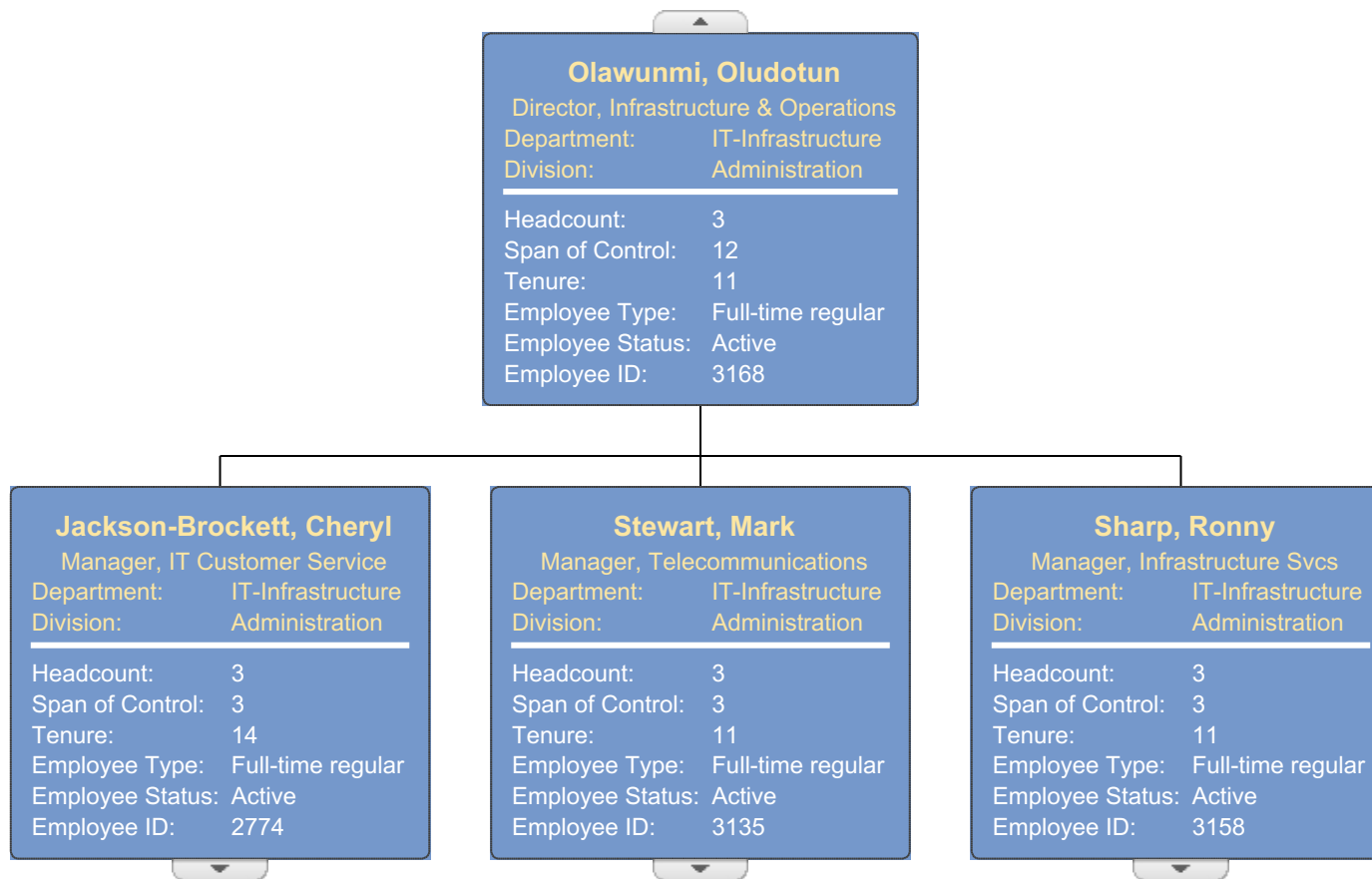
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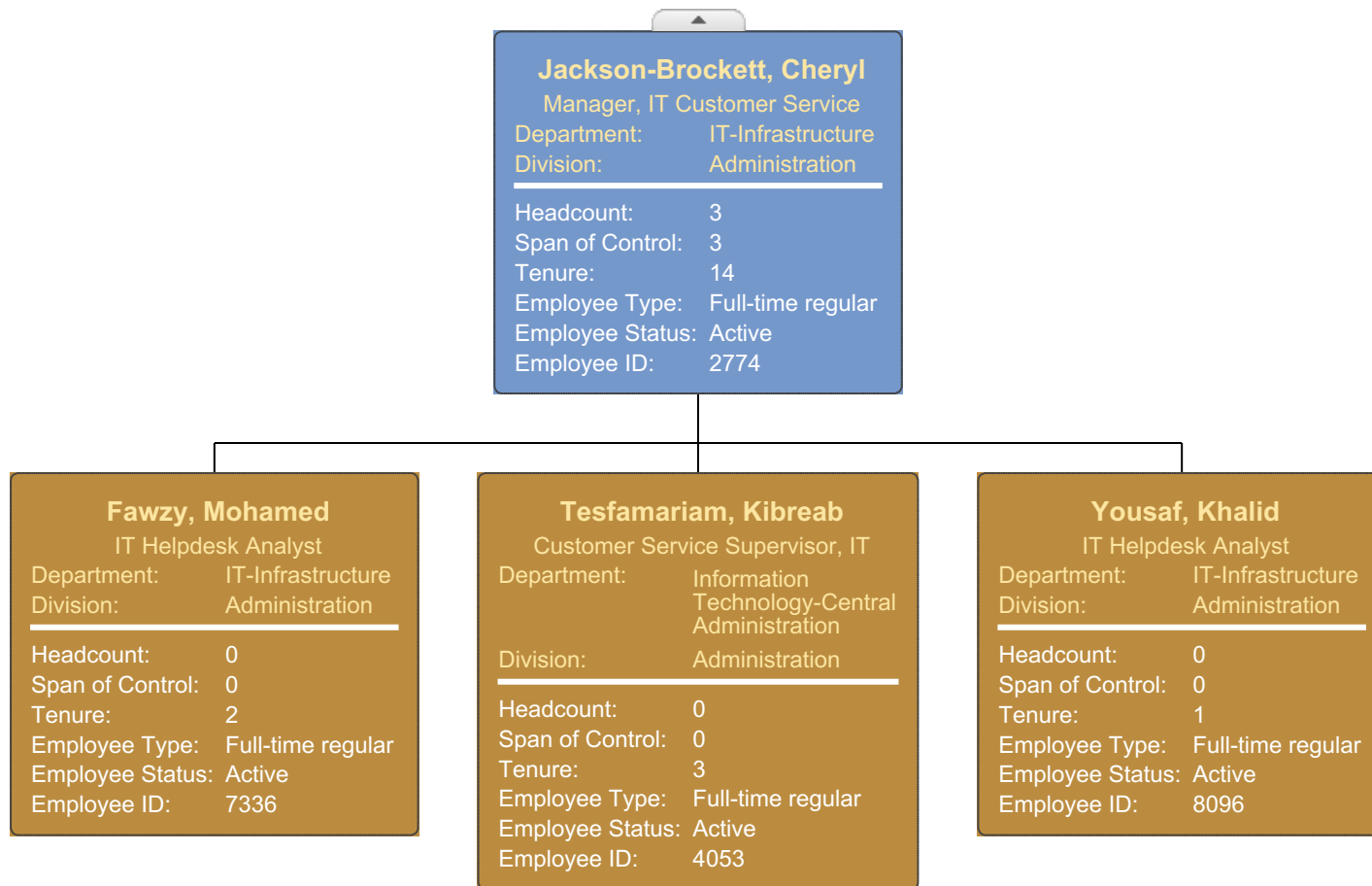
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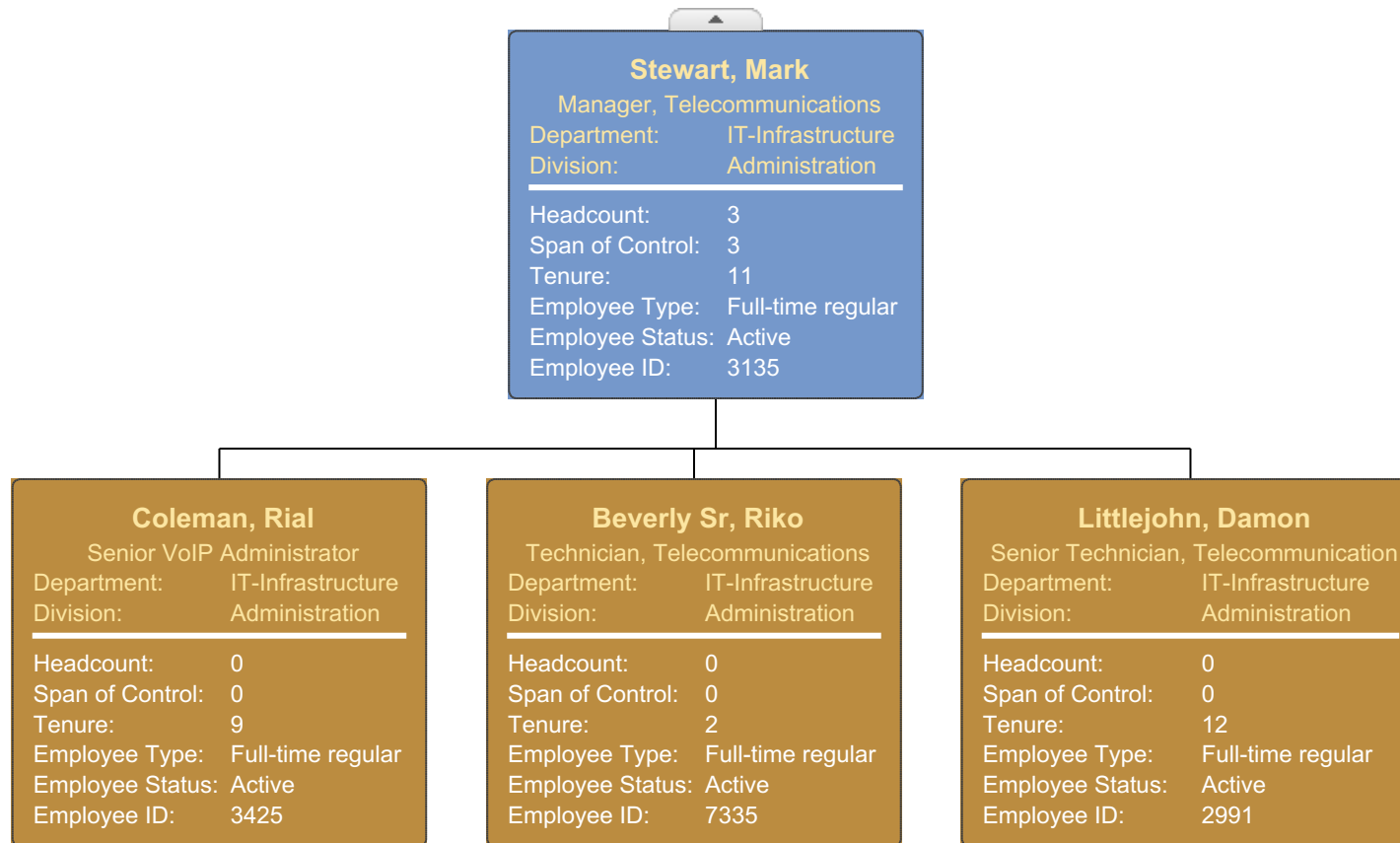
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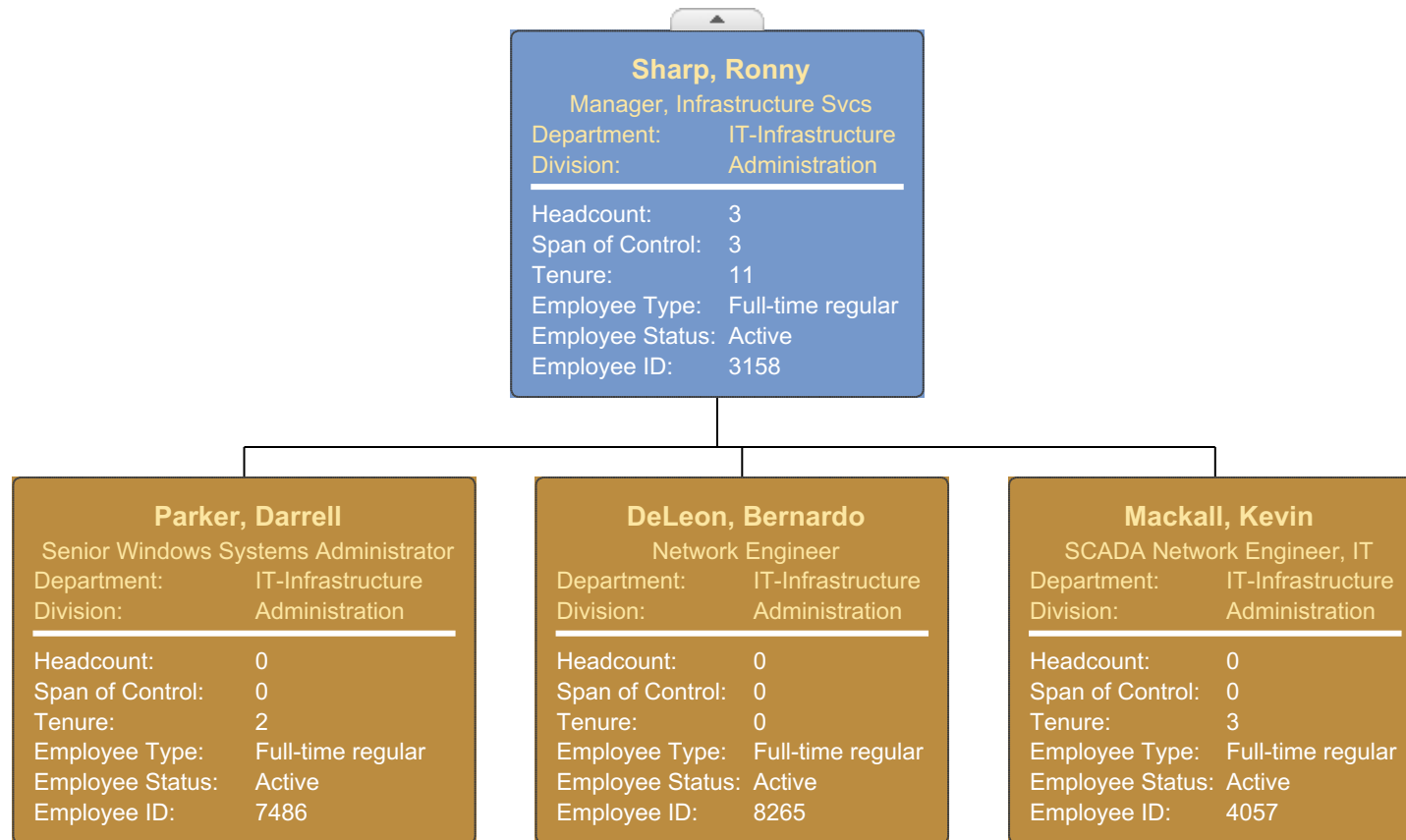
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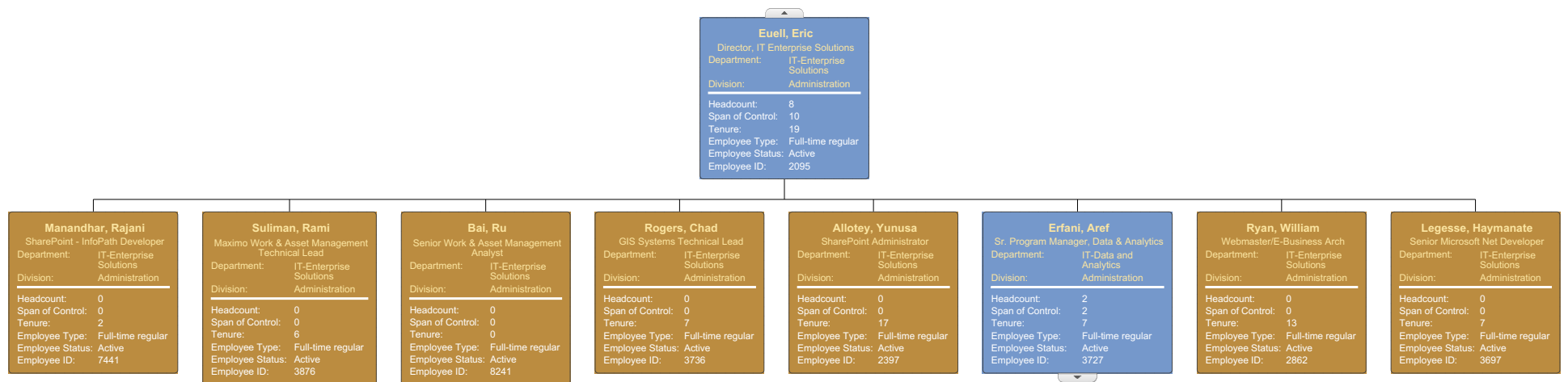
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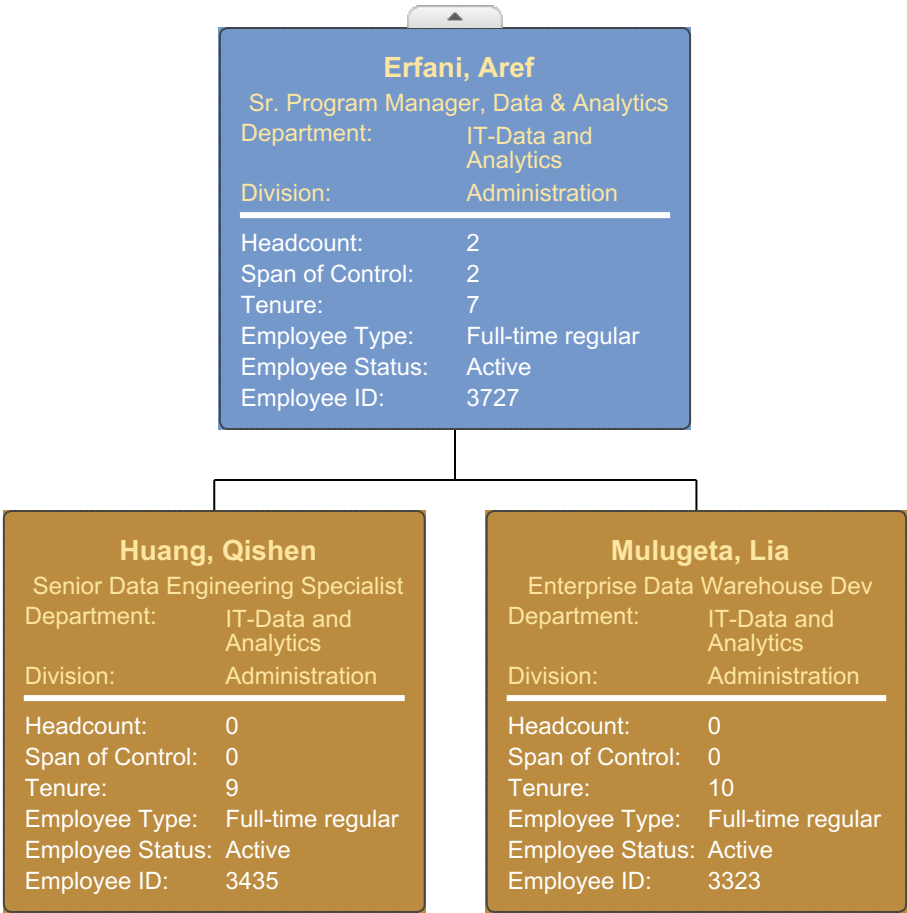


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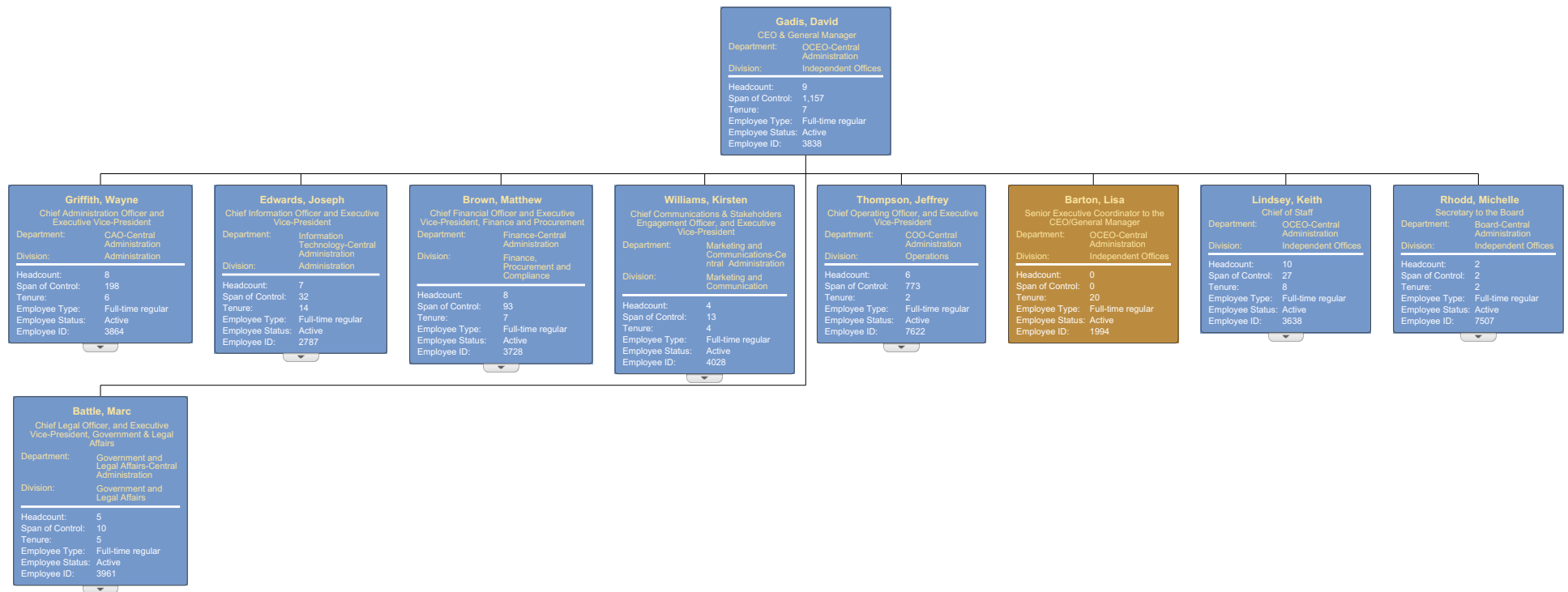
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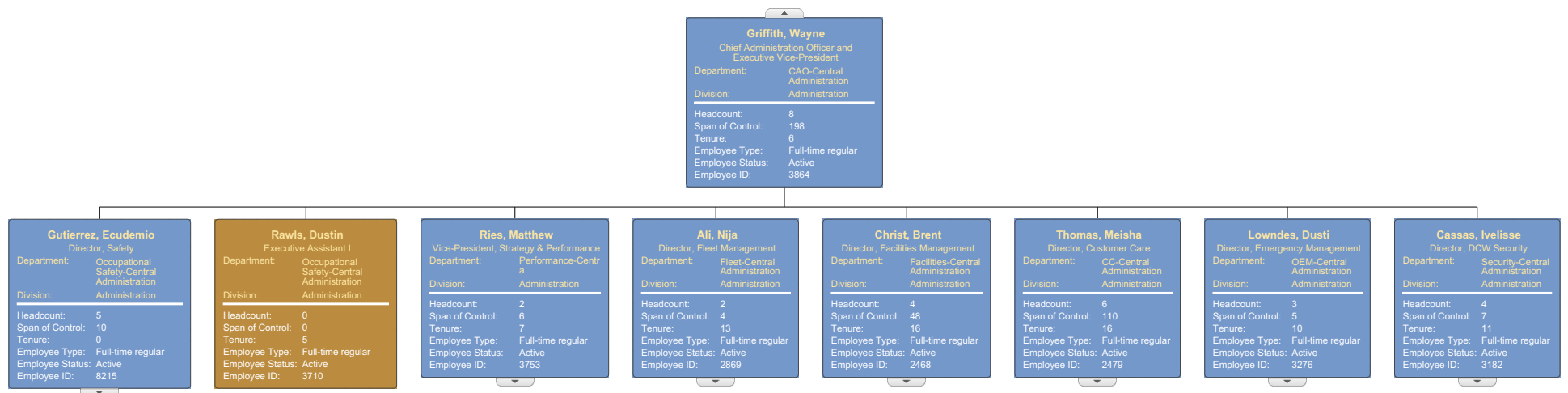
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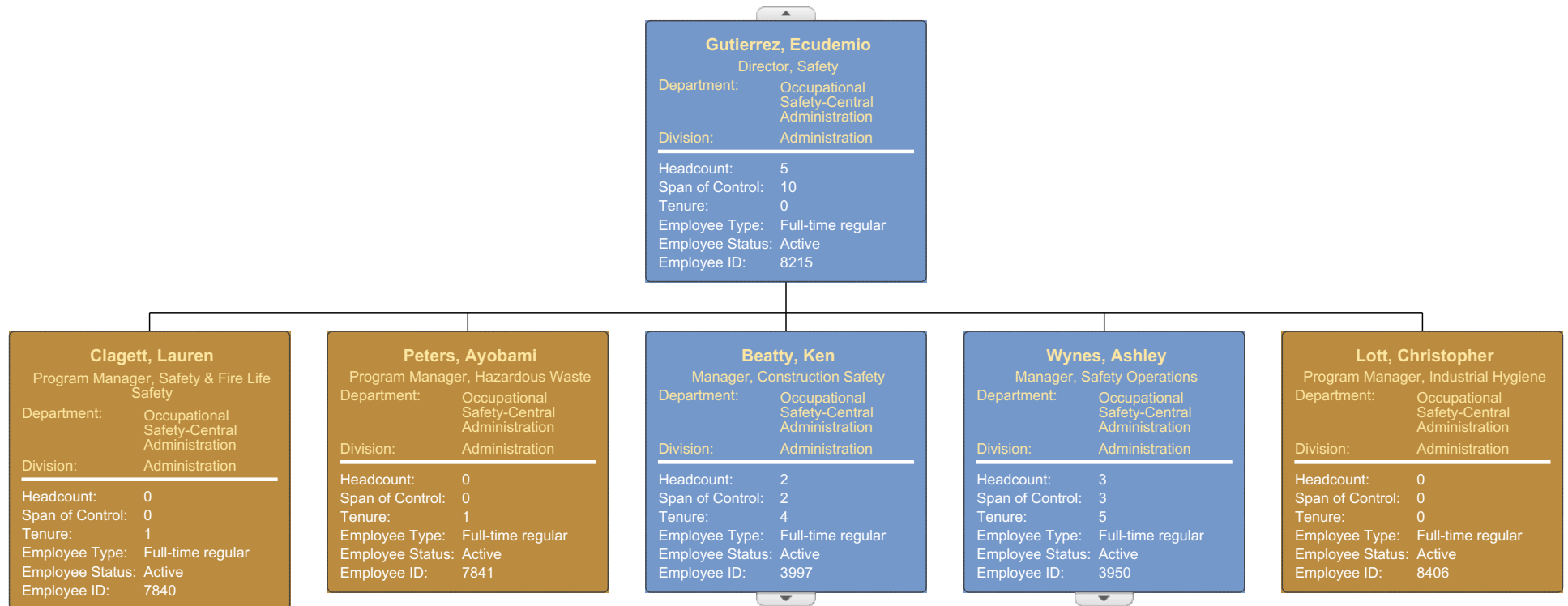
DC Water

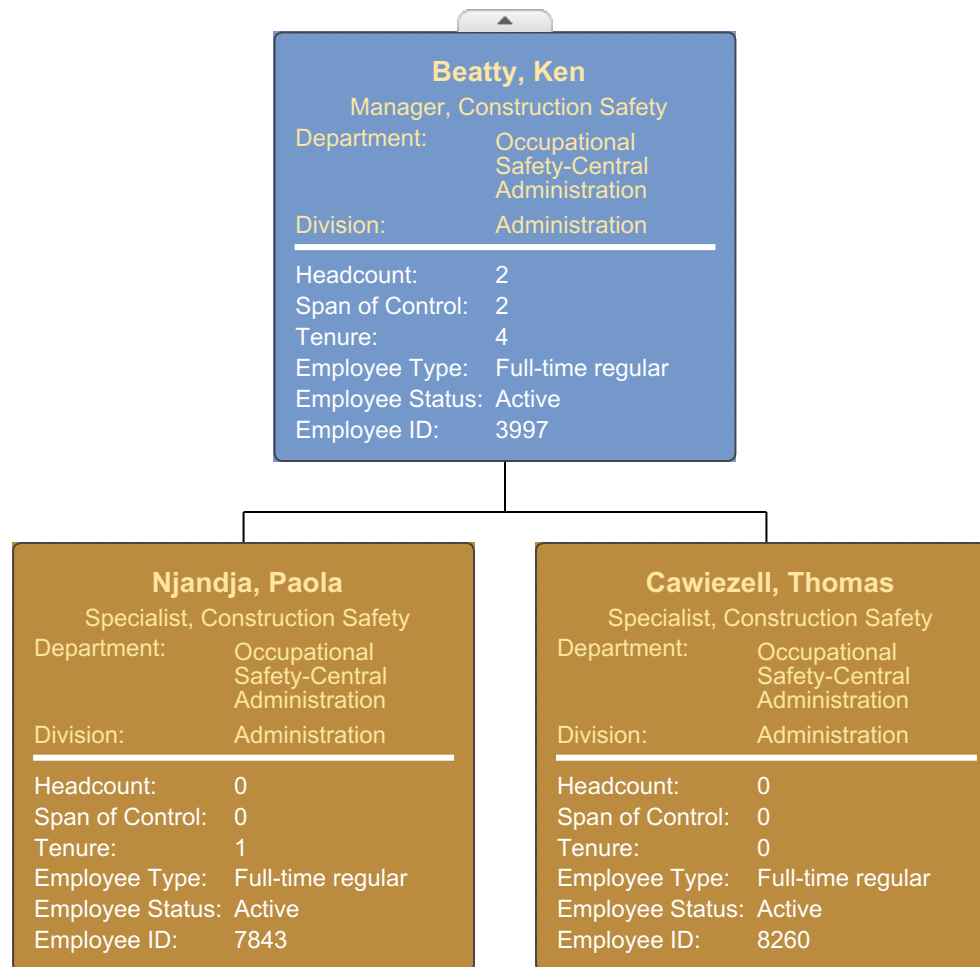


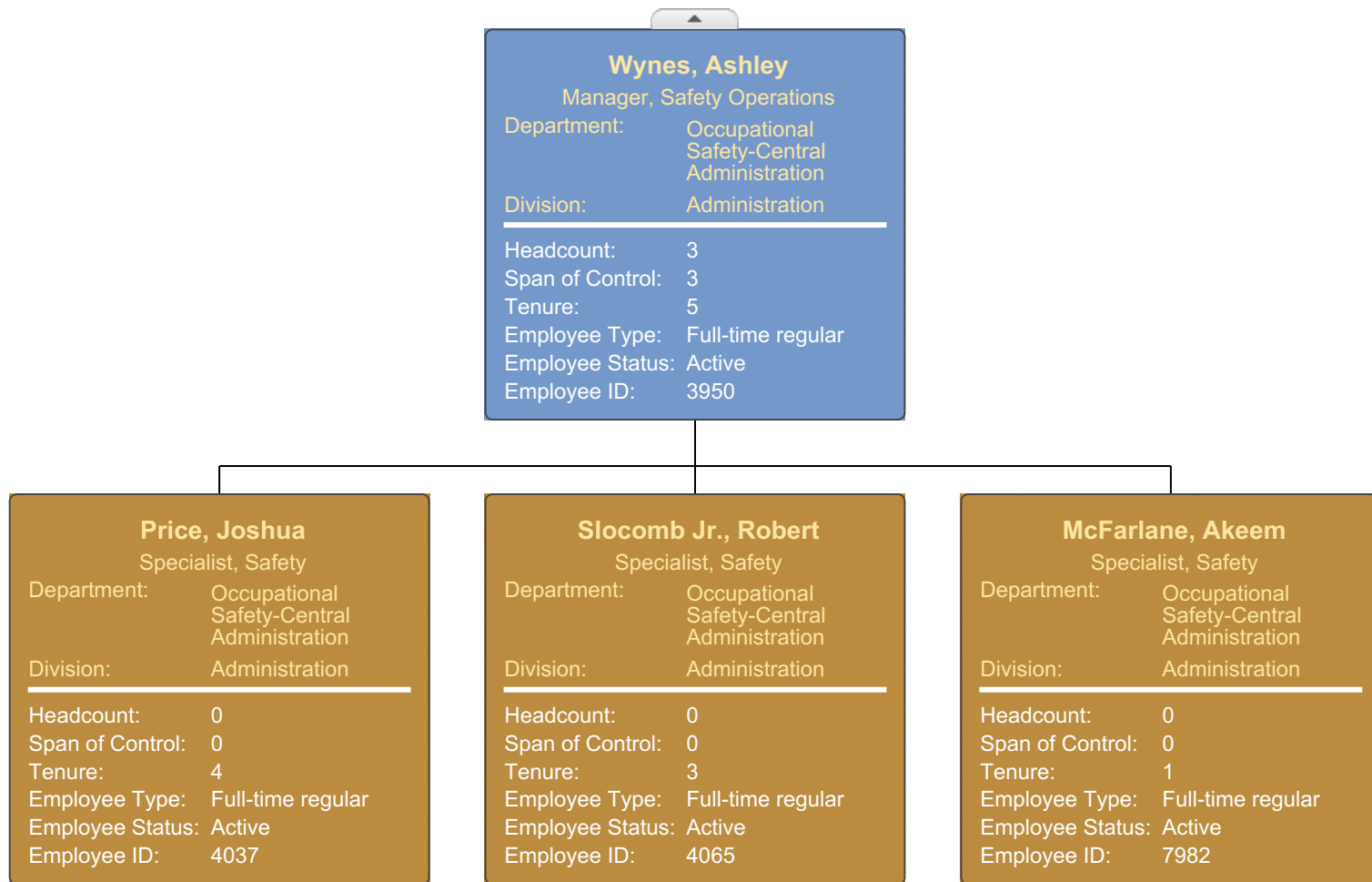
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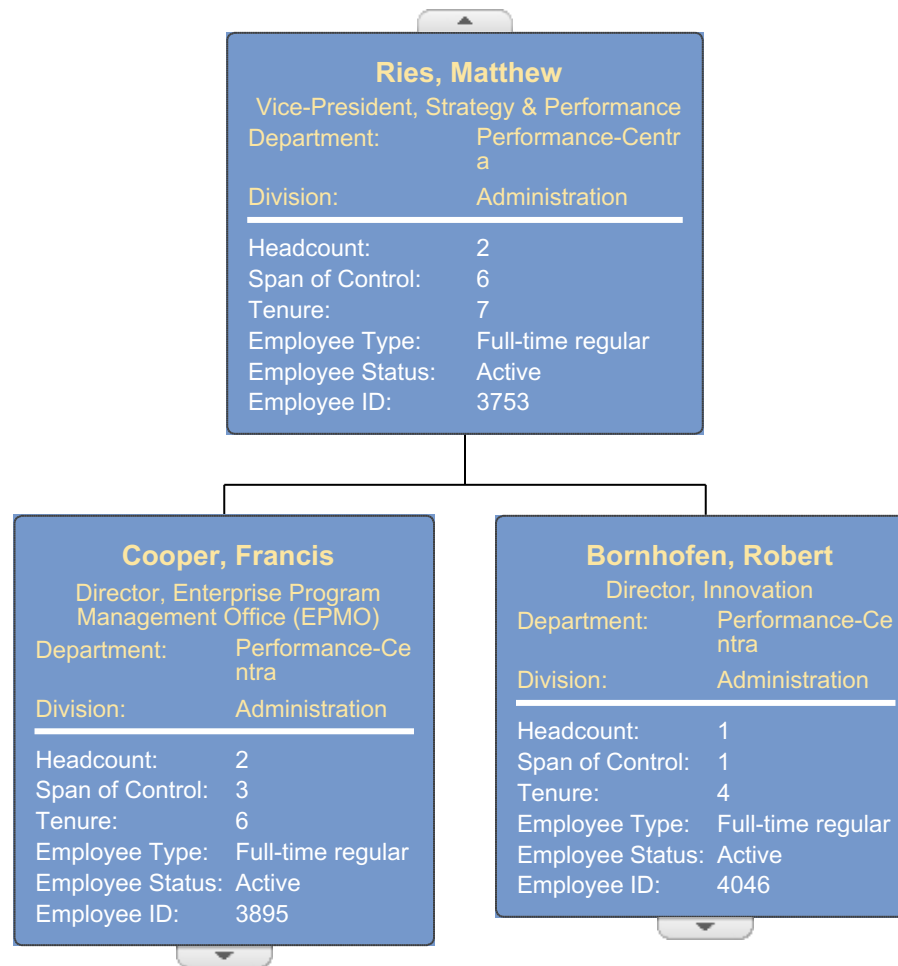


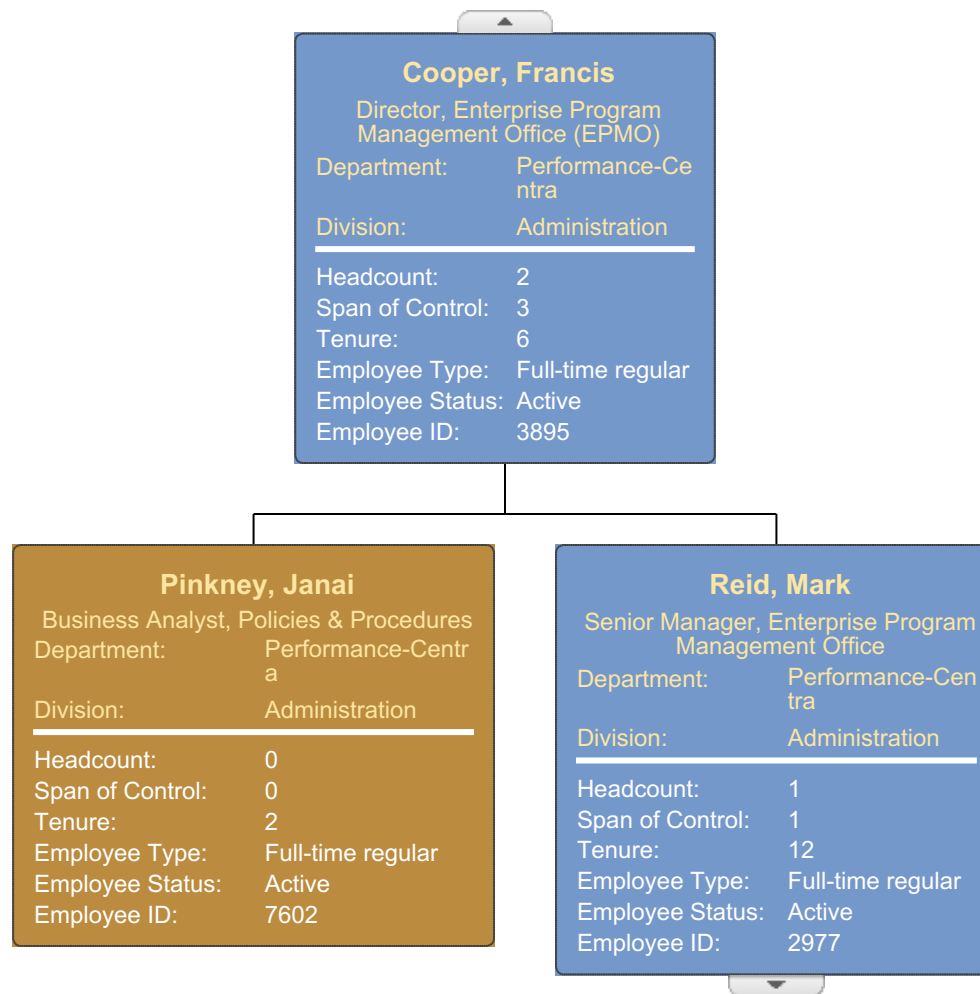
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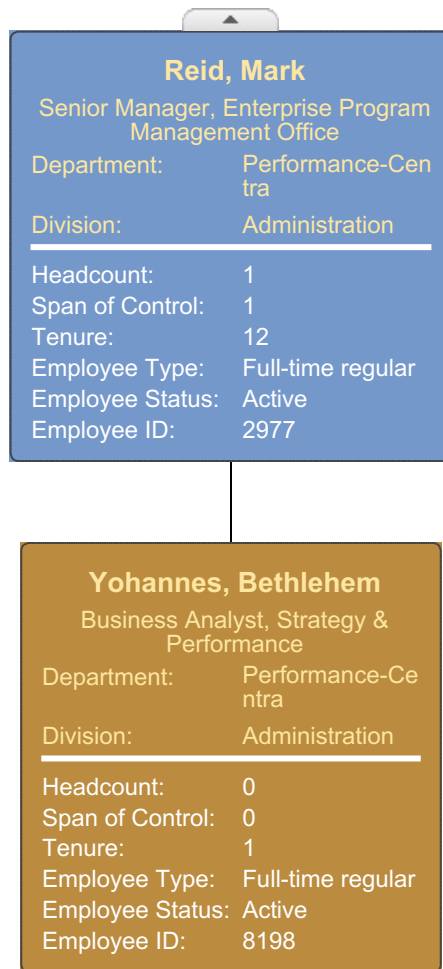


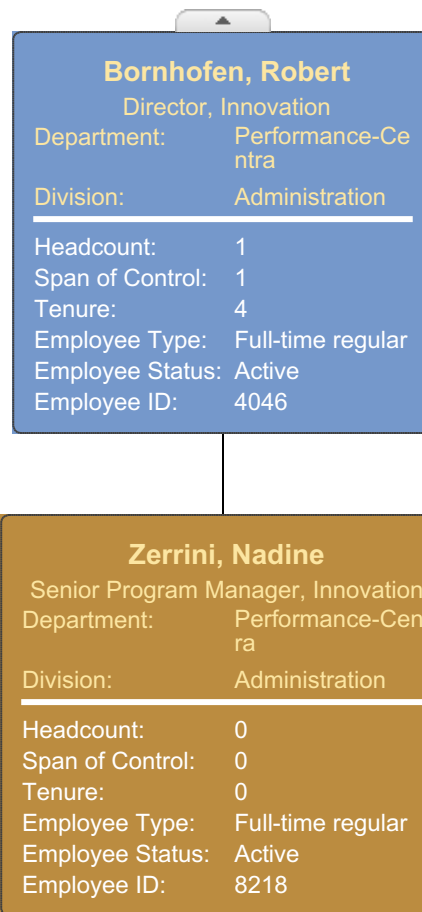


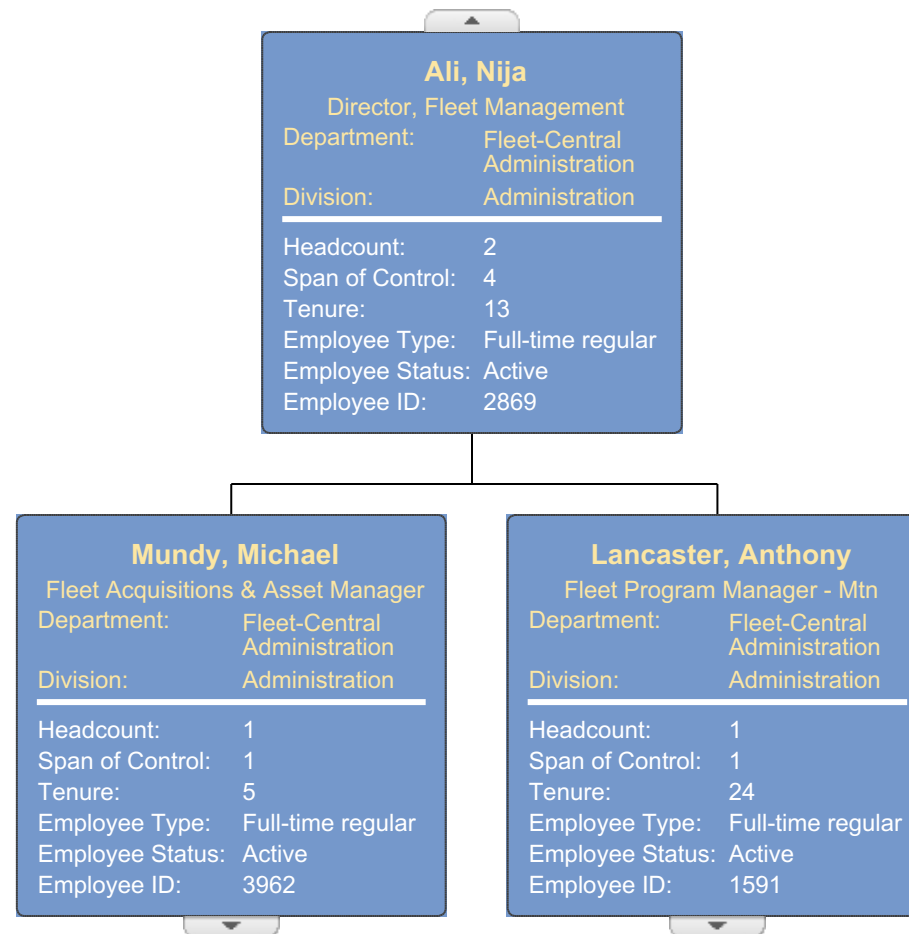


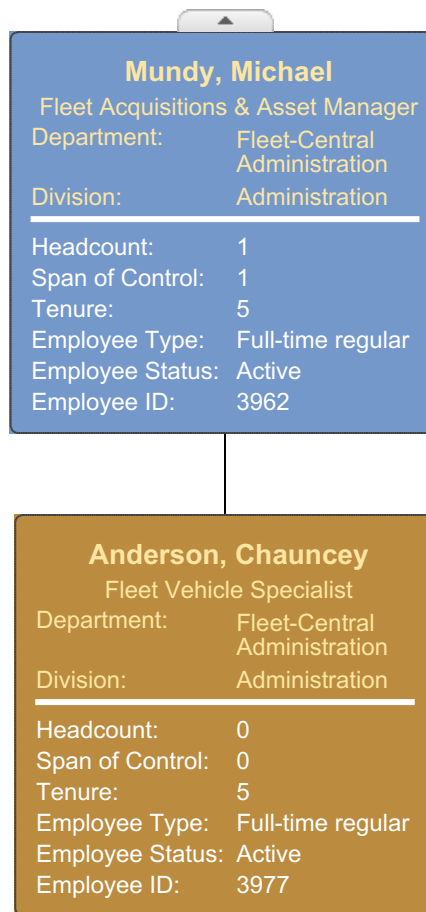


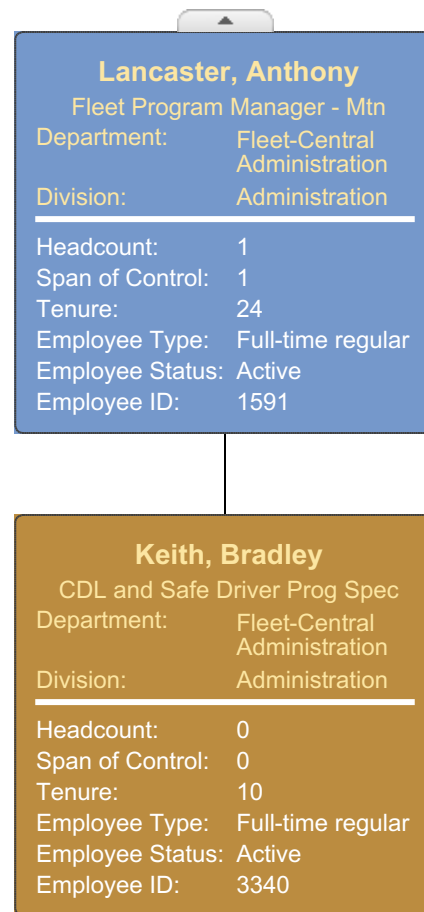


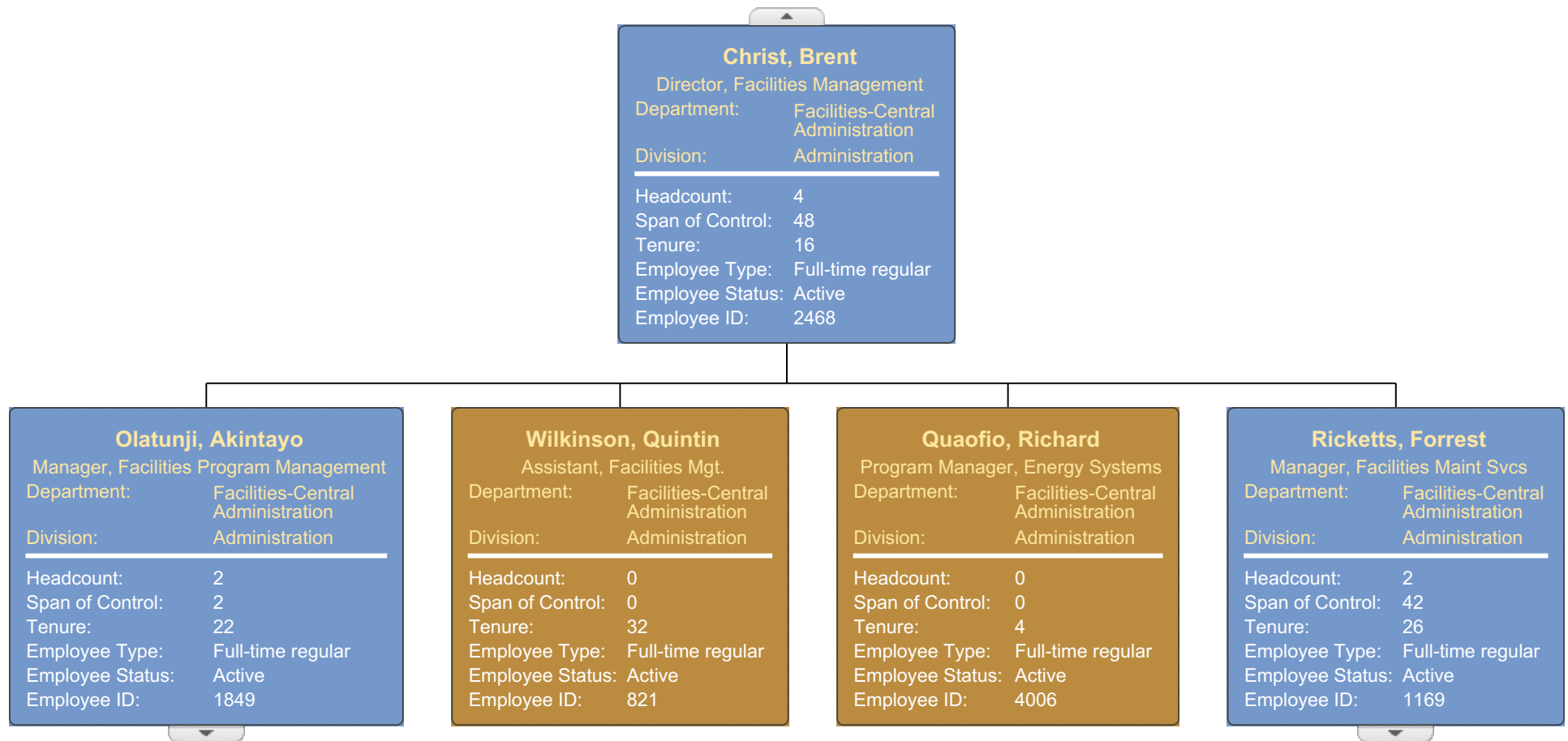


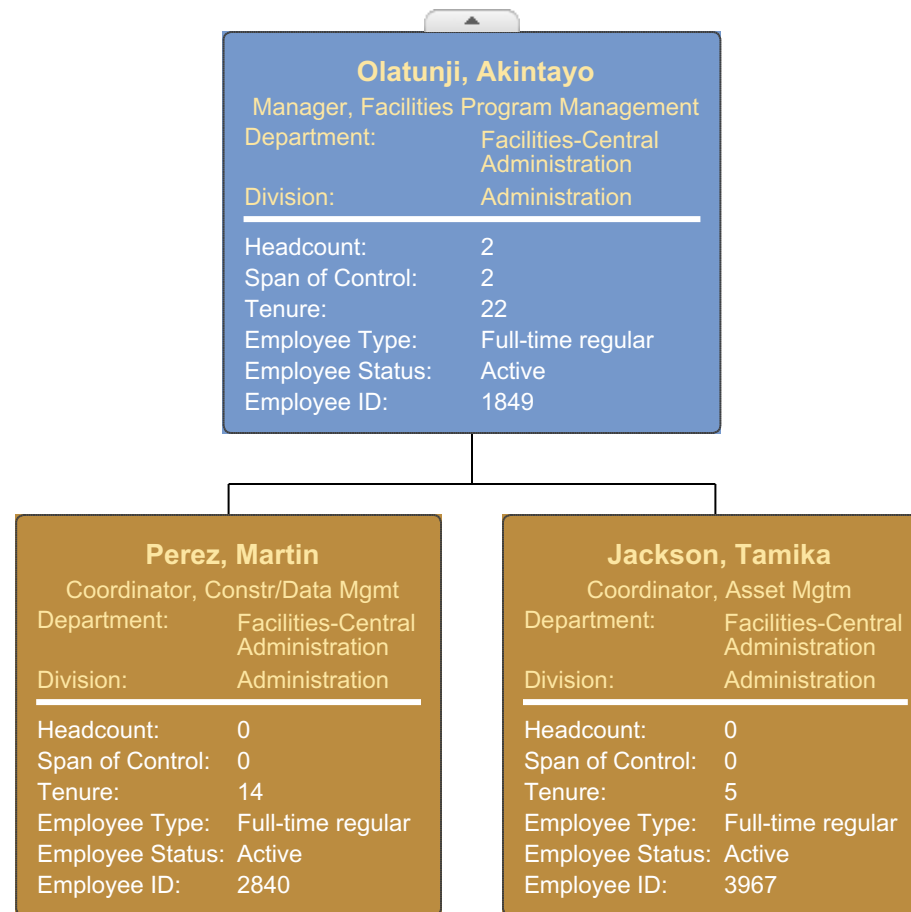


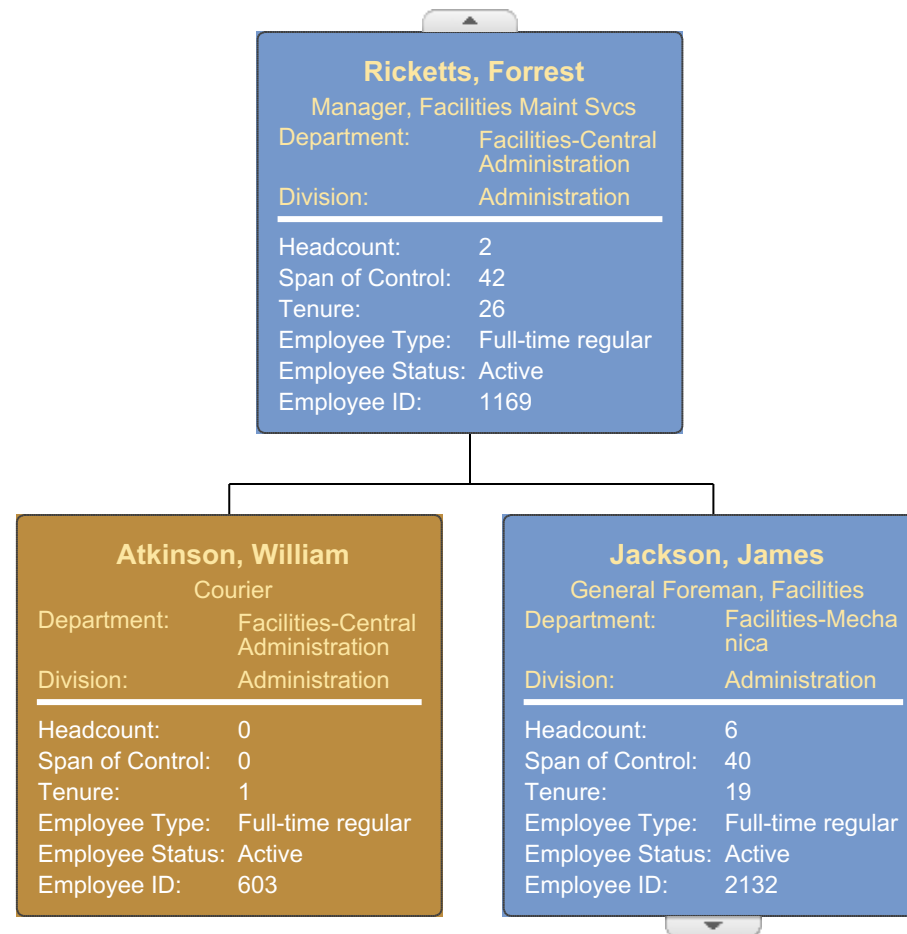




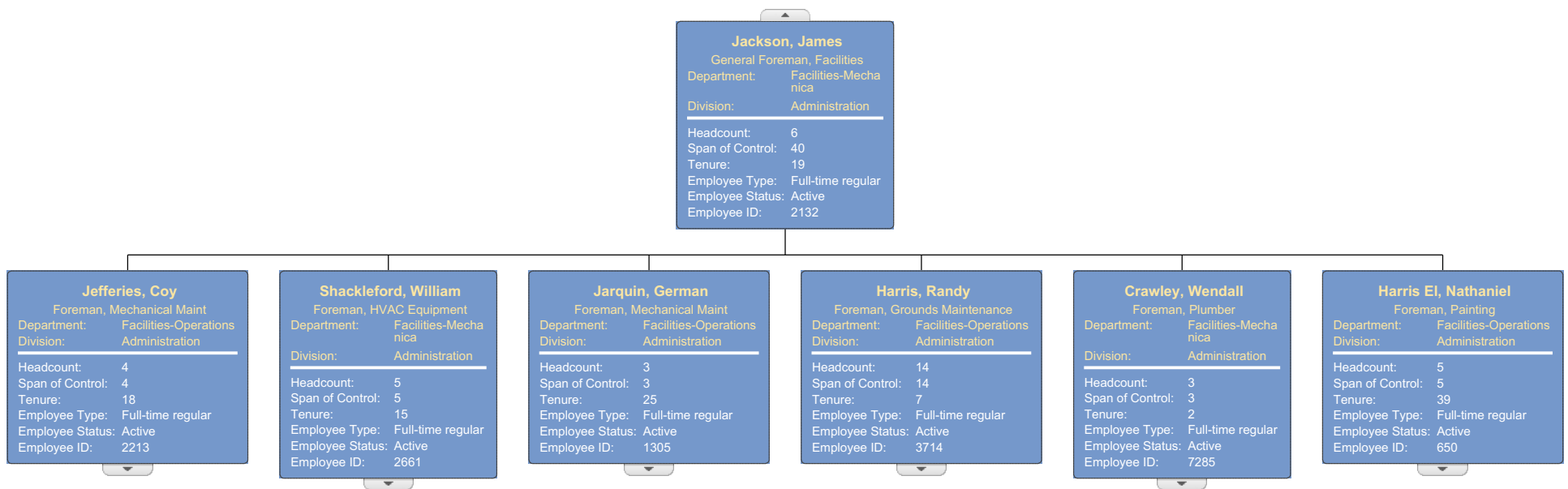


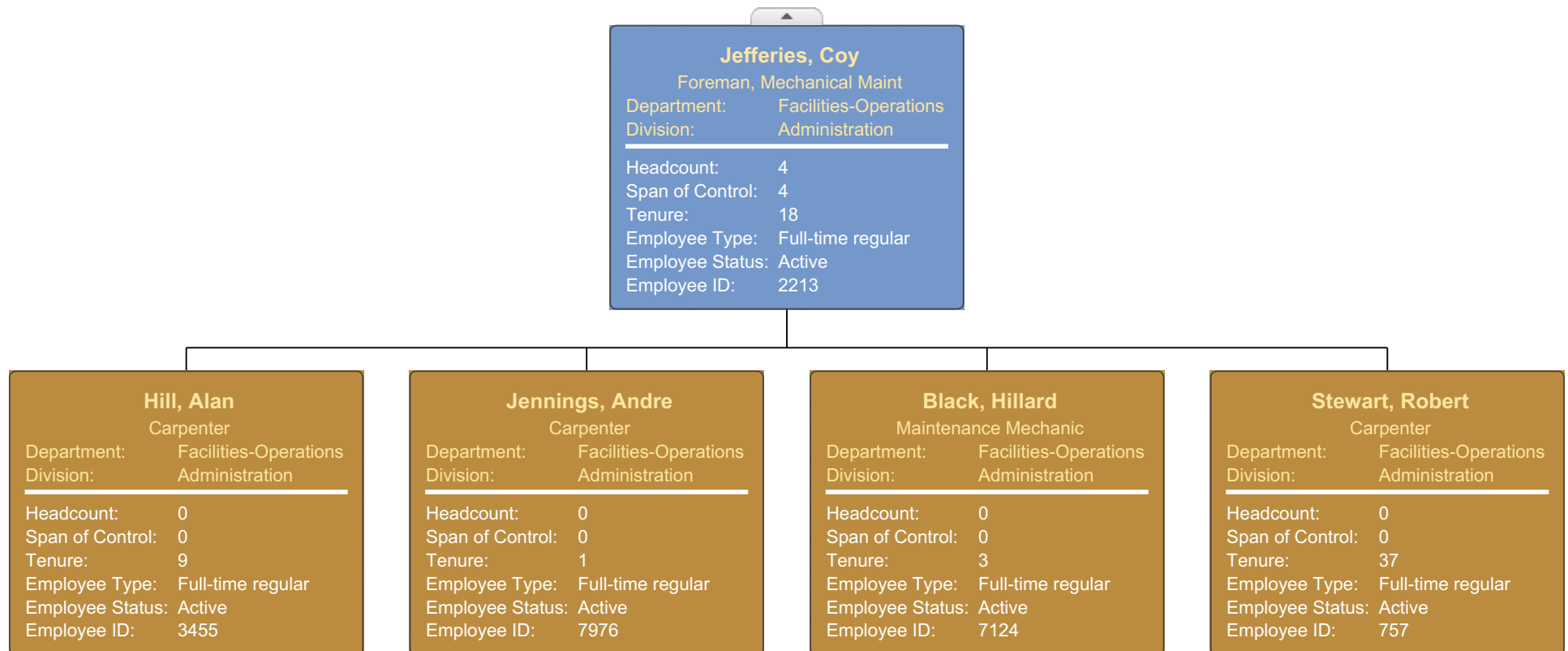


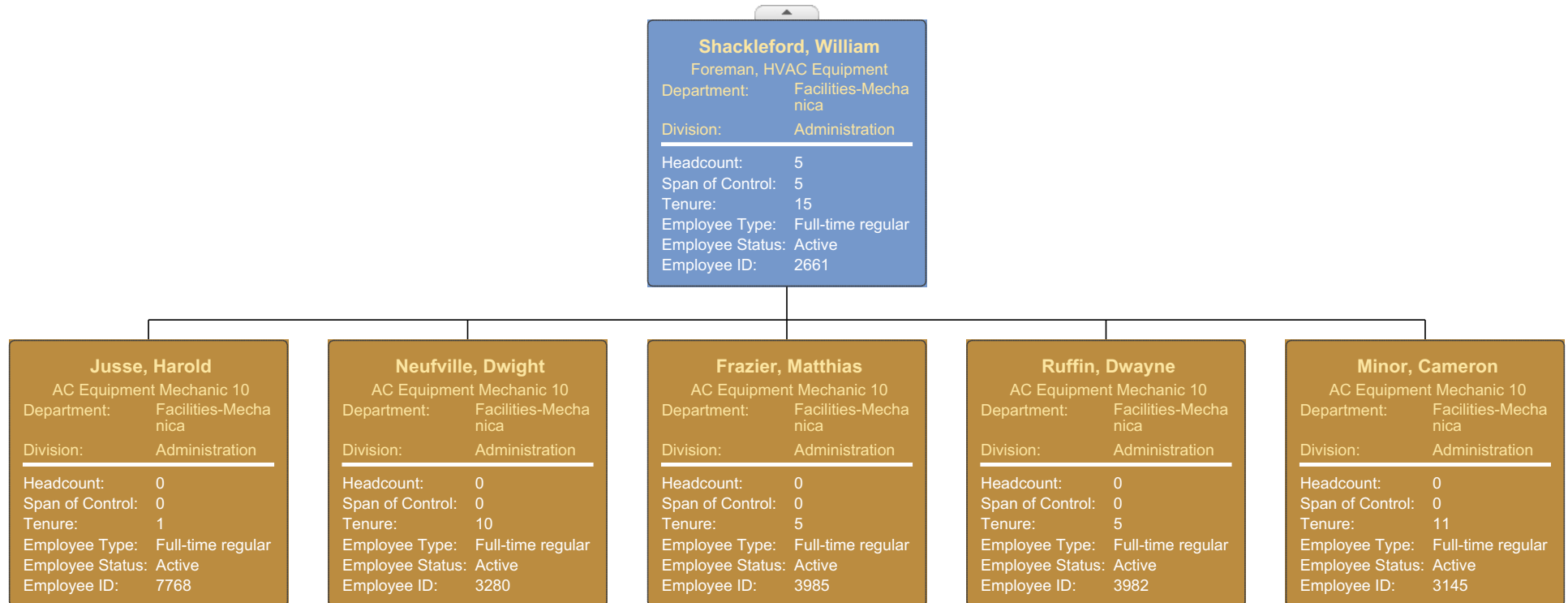


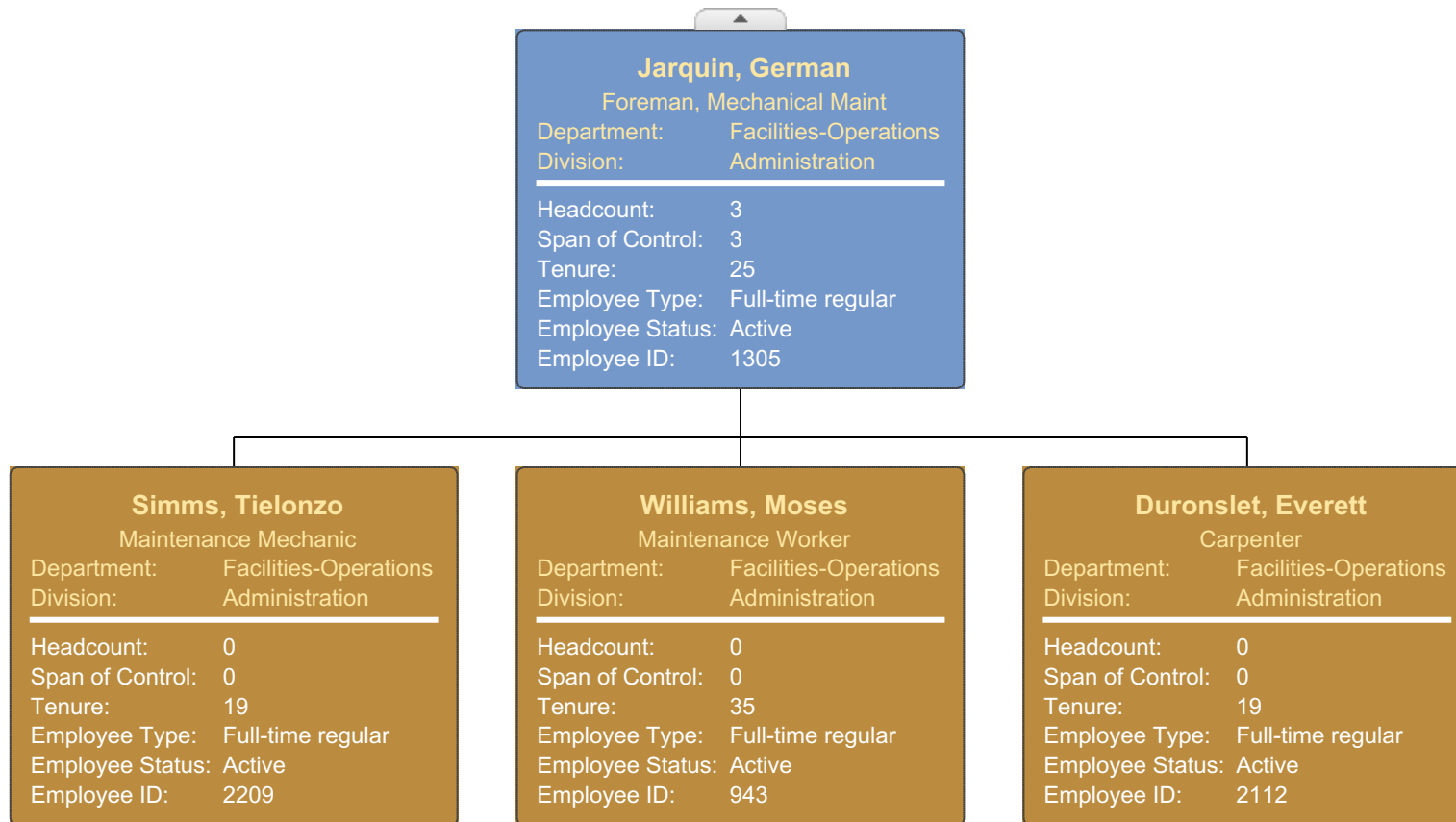


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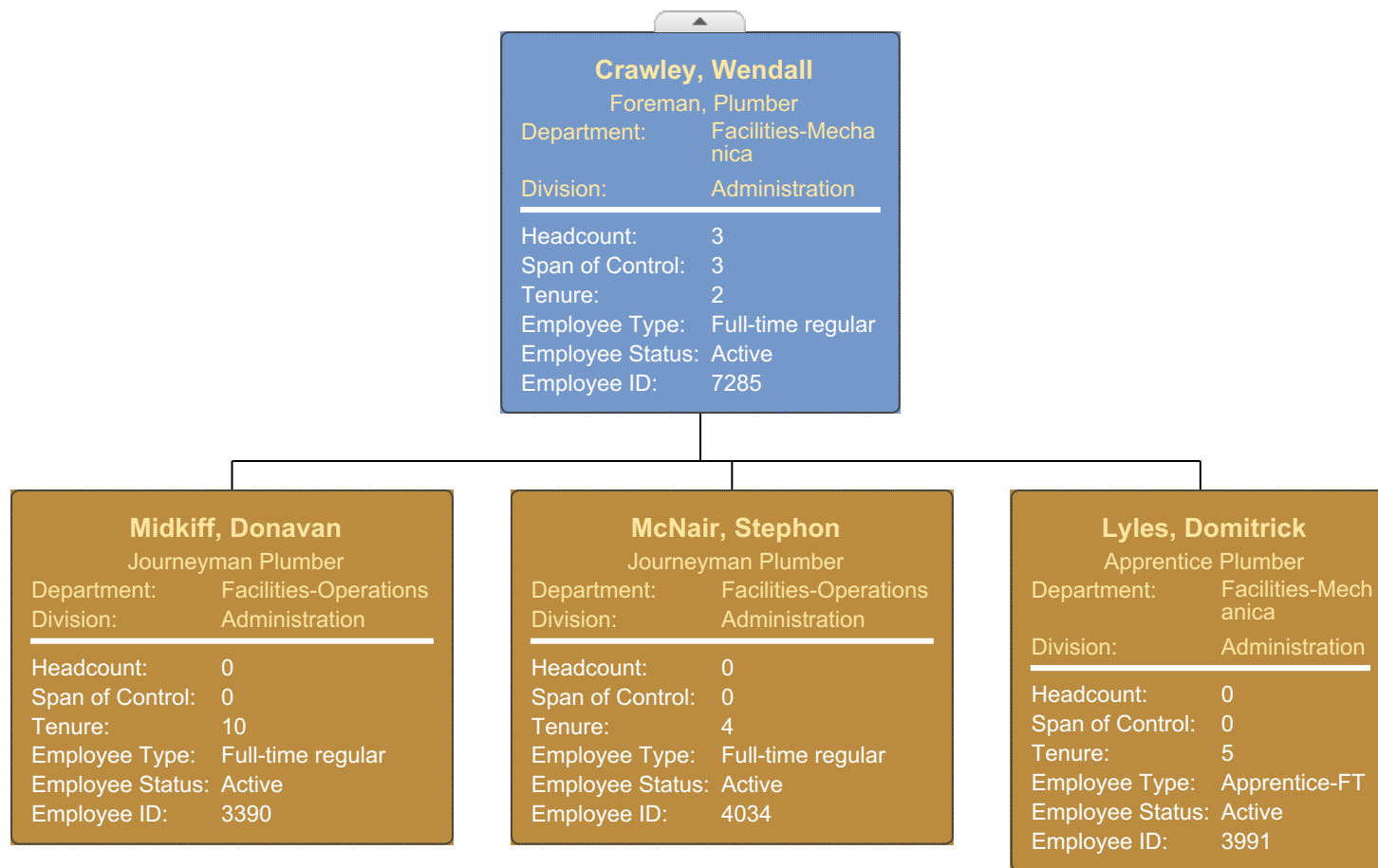




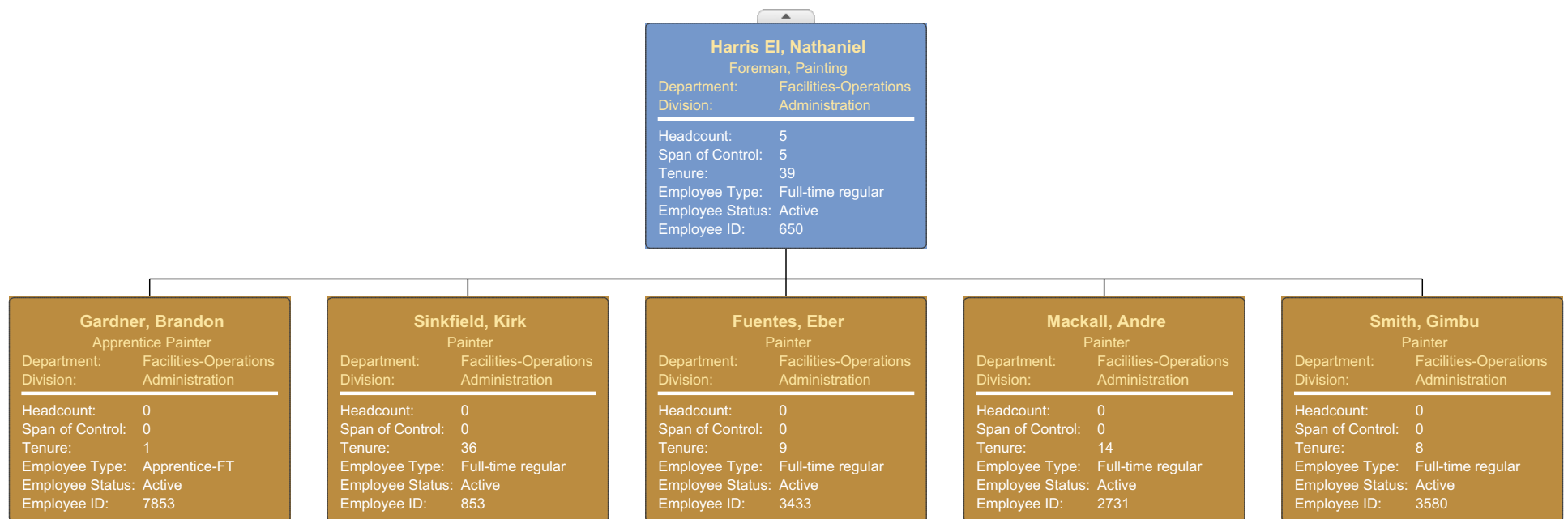


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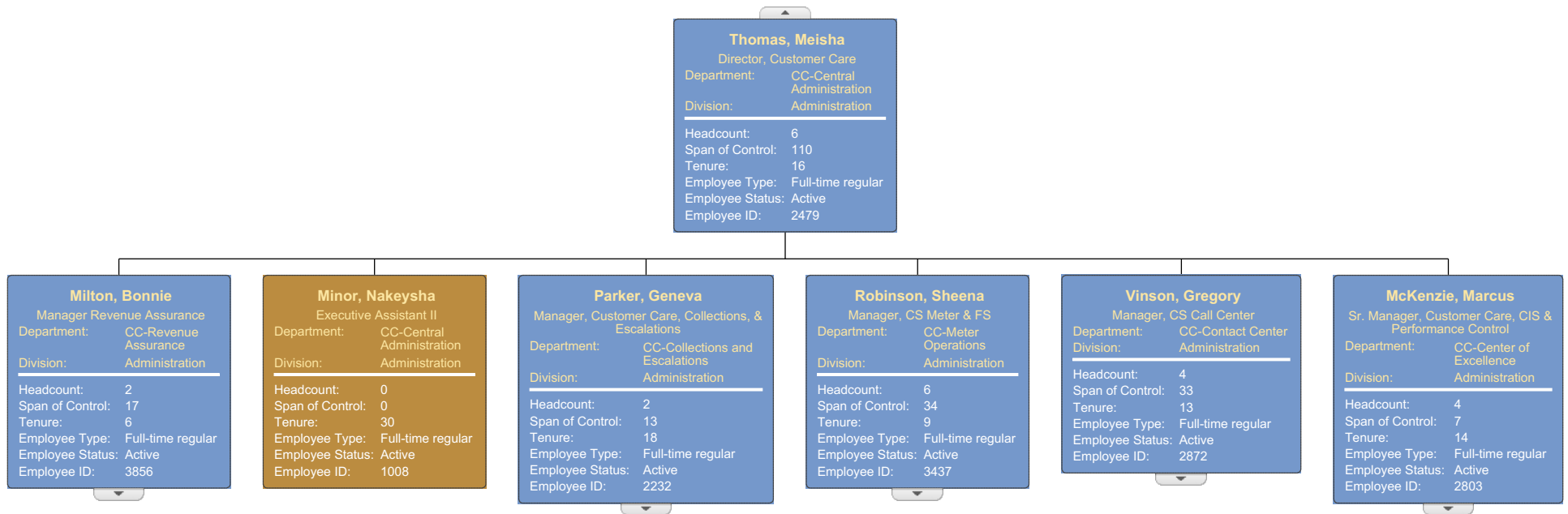


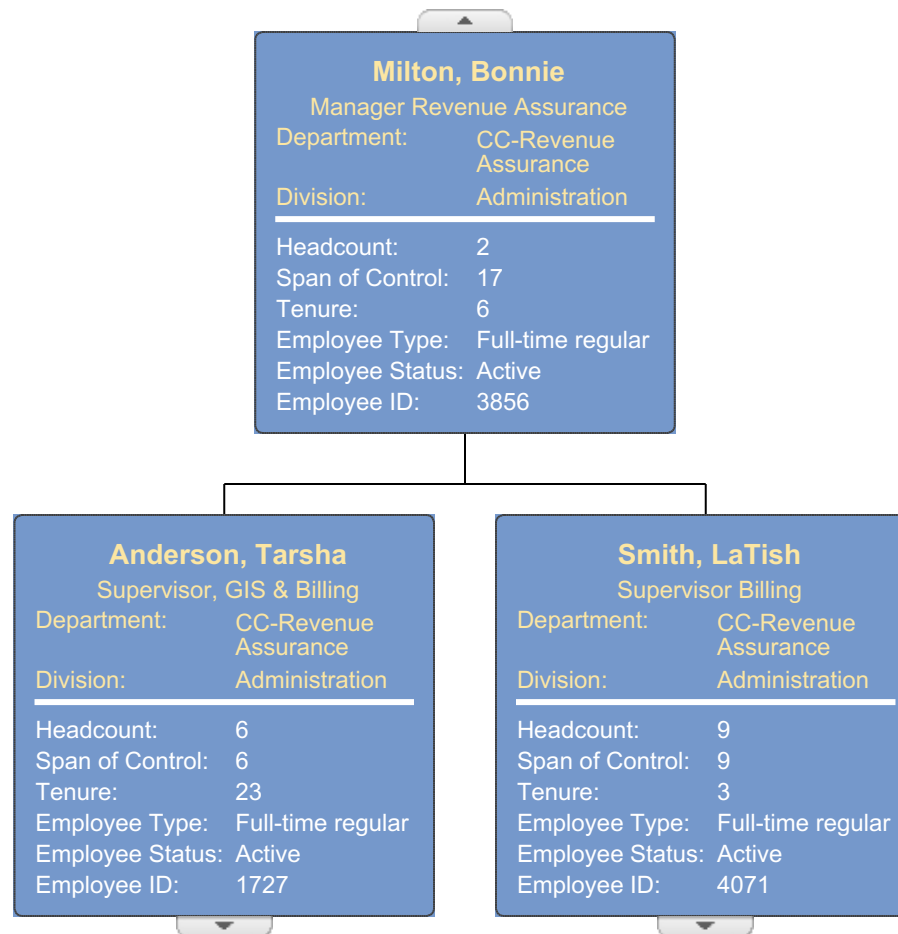


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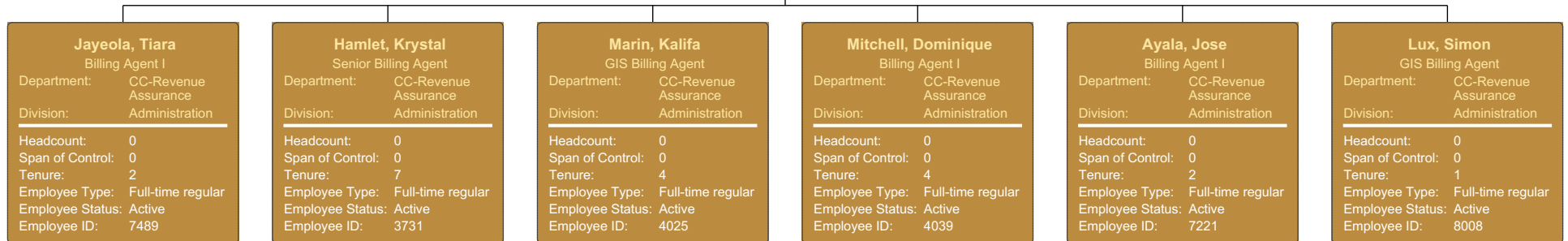


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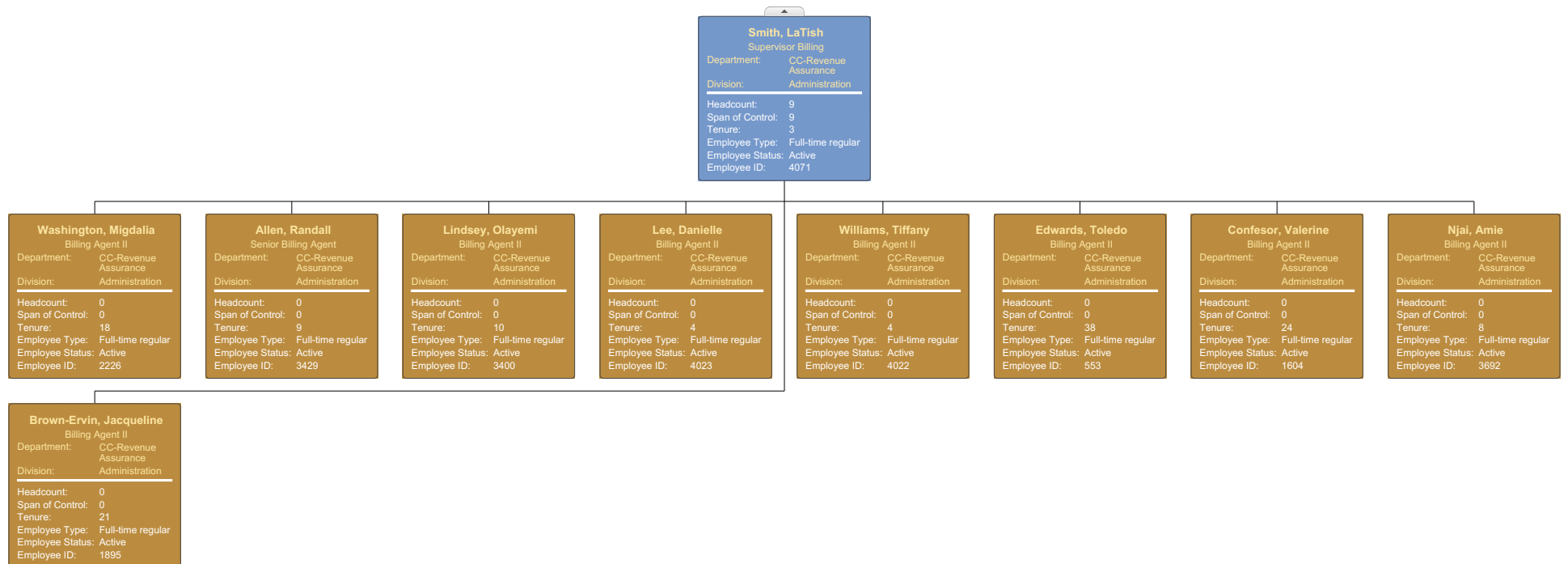


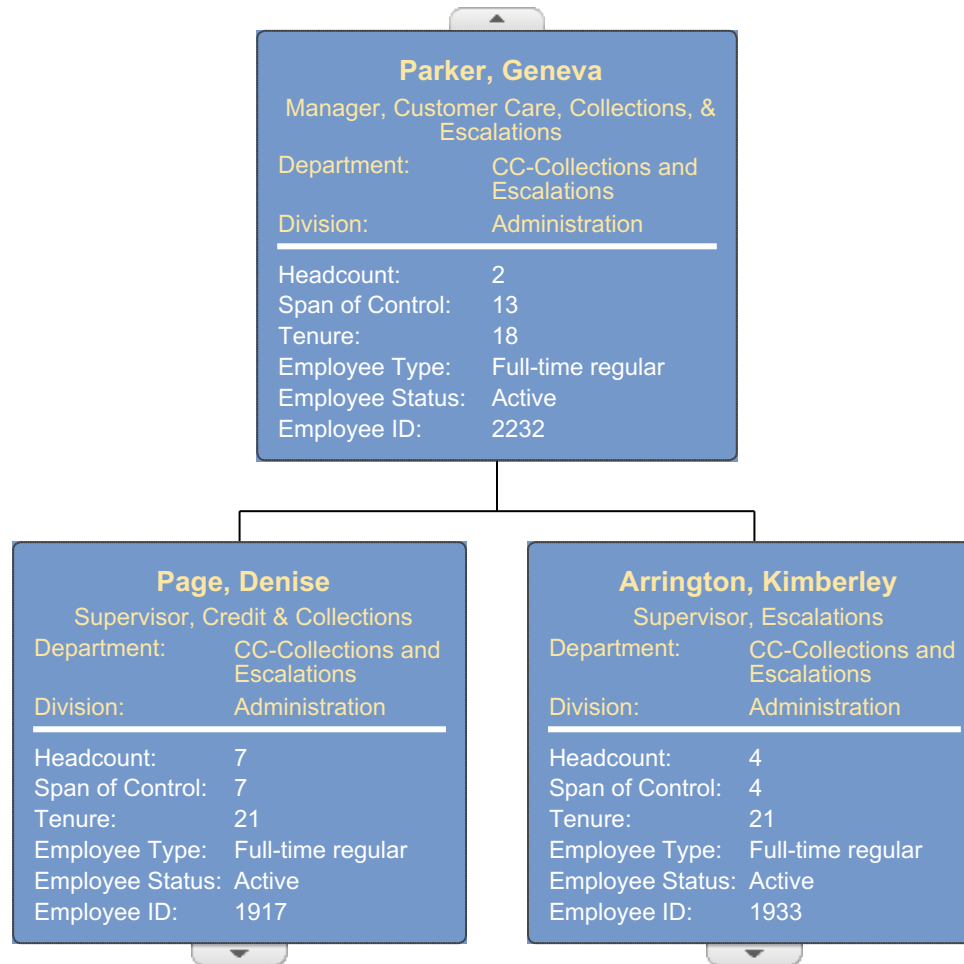


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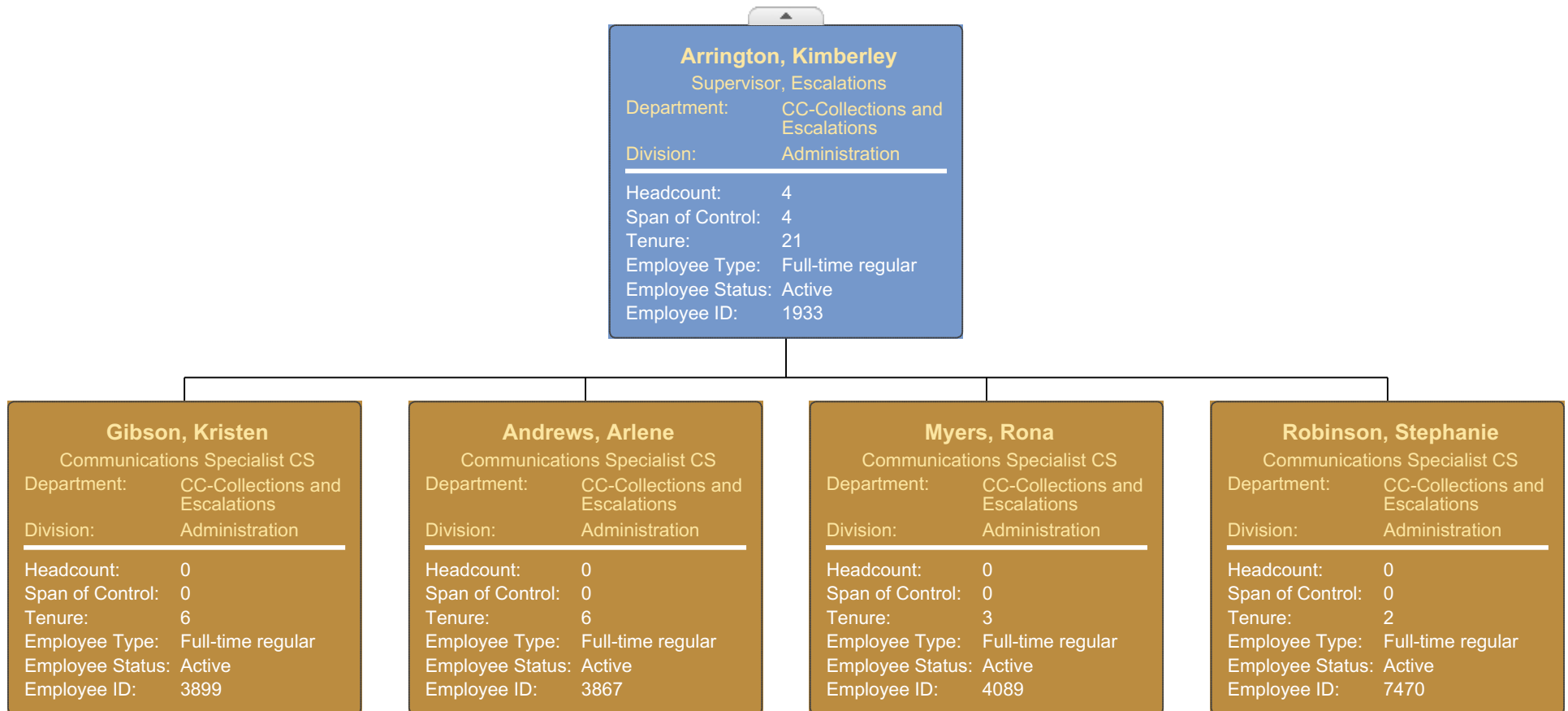




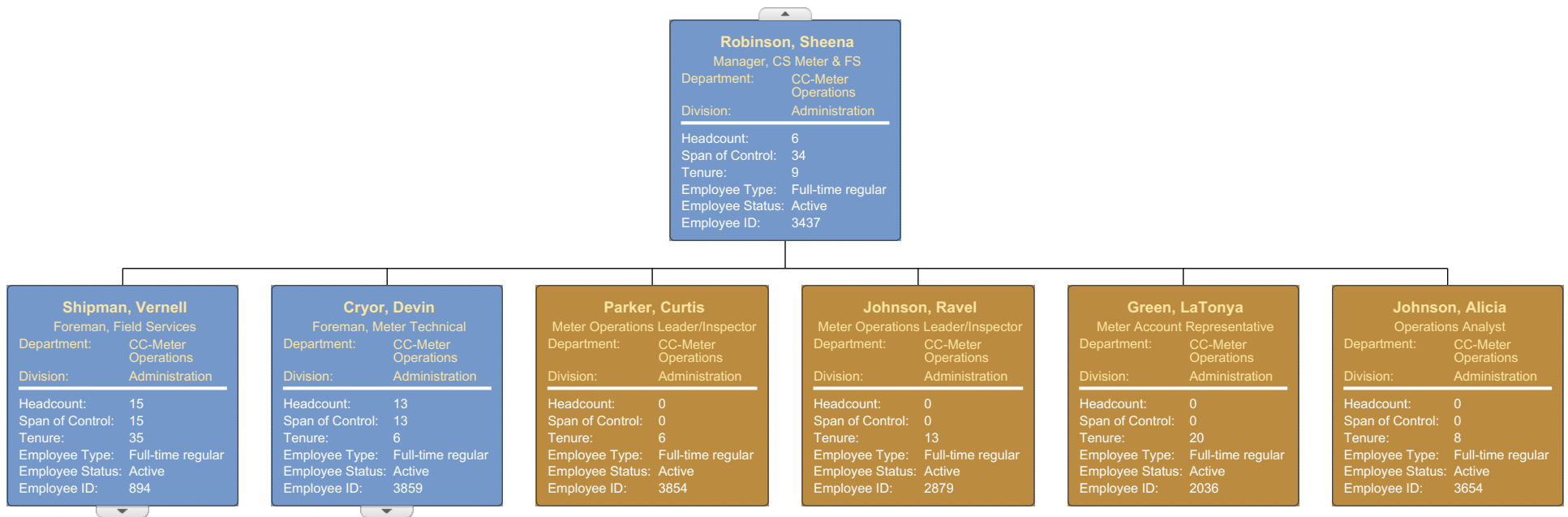
DC Water

Page, Denise	
Supervisor, Credit & Collections	
Department:	CC-Collections and Escalations
Division:	Administration
Headcount:	7
Span of Control:	7
Tenure:	21
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	1917

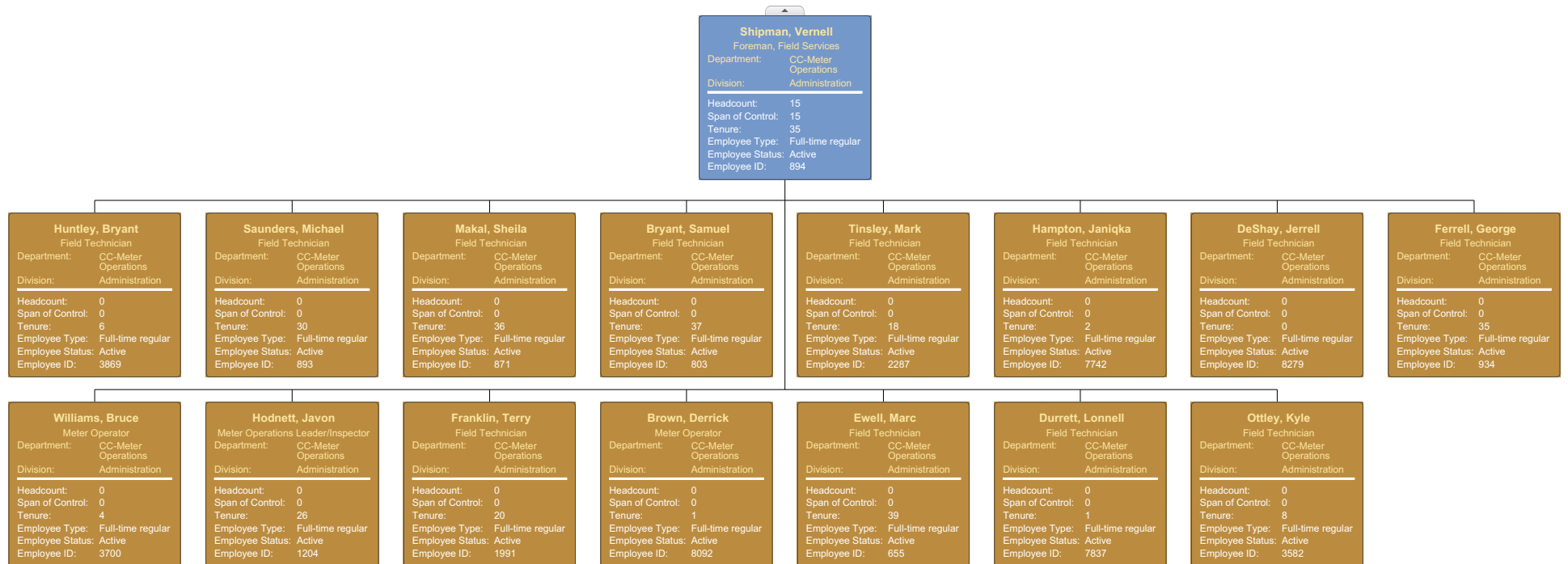
Carter, Leon Collections Analyst II Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 2 Employee Type: Full-time regular Employee Status: Active Employee ID: 7429	Kerney, Tyra Coord, Collection Program Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 3 Employee Type: Full-time regular Employee Status: Active Employee ID: 4081	Miller, Birdina Coord, Collection Program Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 20 Employee Type: Full-time regular Employee Status: Active Employee ID: 1979	Brown, April Senior Collections Analyst Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 13 Employee Type: Full-time regular Employee Status: Active Employee ID: 2971	Kingsbury, Antoine Collections Analyst - LA Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 21 Employee Type: Full-time regular Employee Status: Active Employee ID: 1906	Anderson, Ashley Collections Analyst II Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 1 Employee Type: Full-time regular Employee Status: Active Employee ID: 8011	Johnson, Katrina Collections Analyst II Department: CC-Collections and Escalations Division: Administration Headcount: 0 Span of Control: 0 Tenure: 16 Employee Type: Full-time regular Employee Status: Active Employee ID: 2501



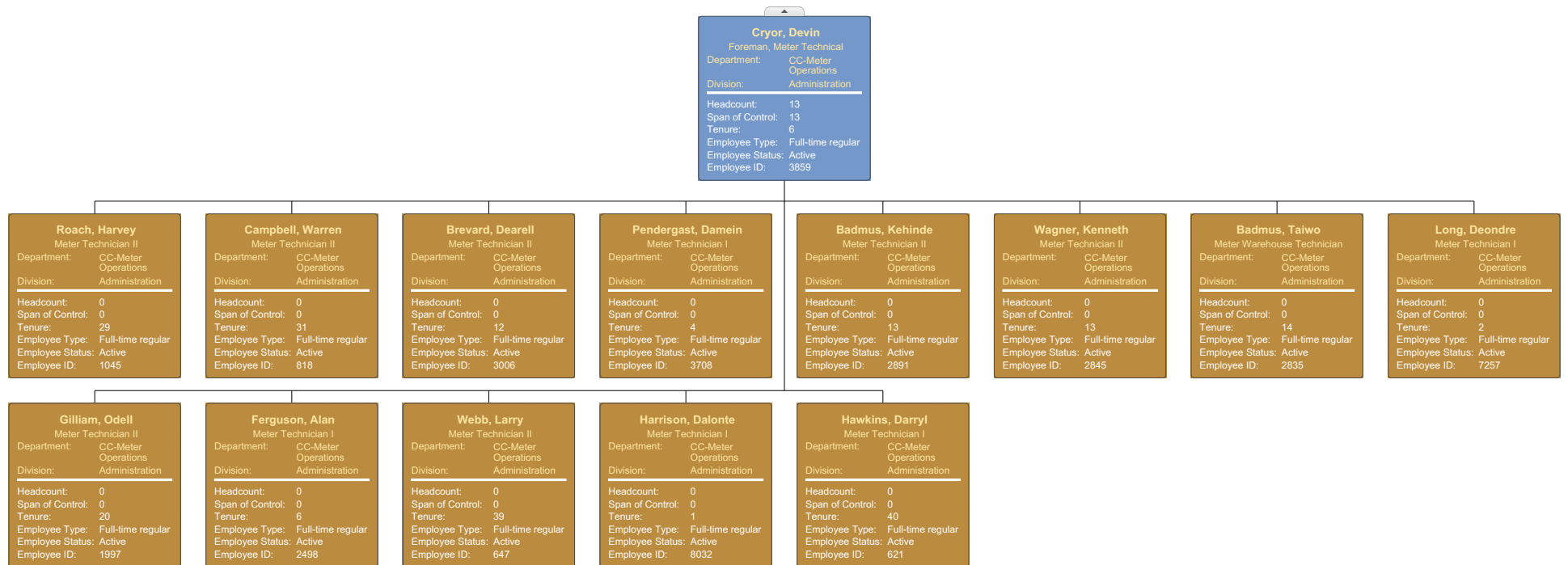
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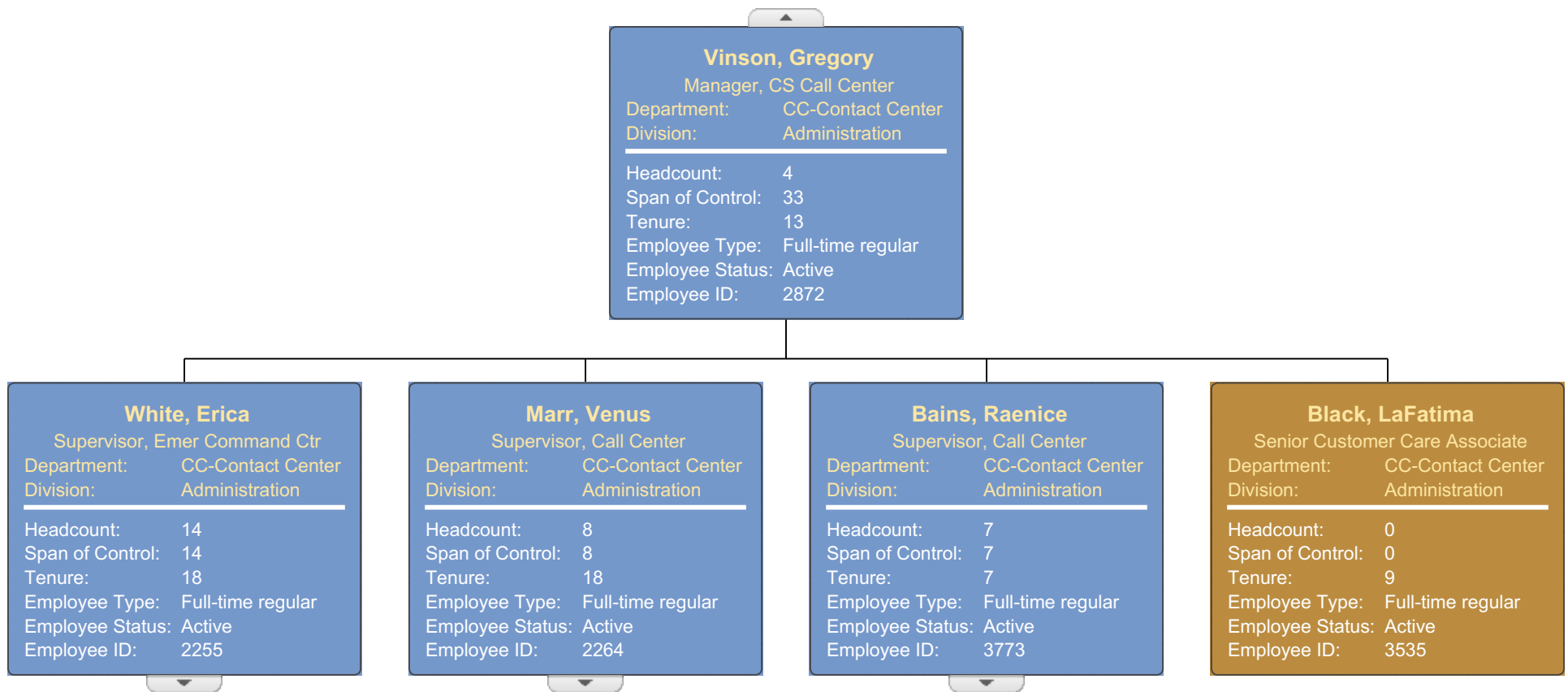


DC Water



DC Water

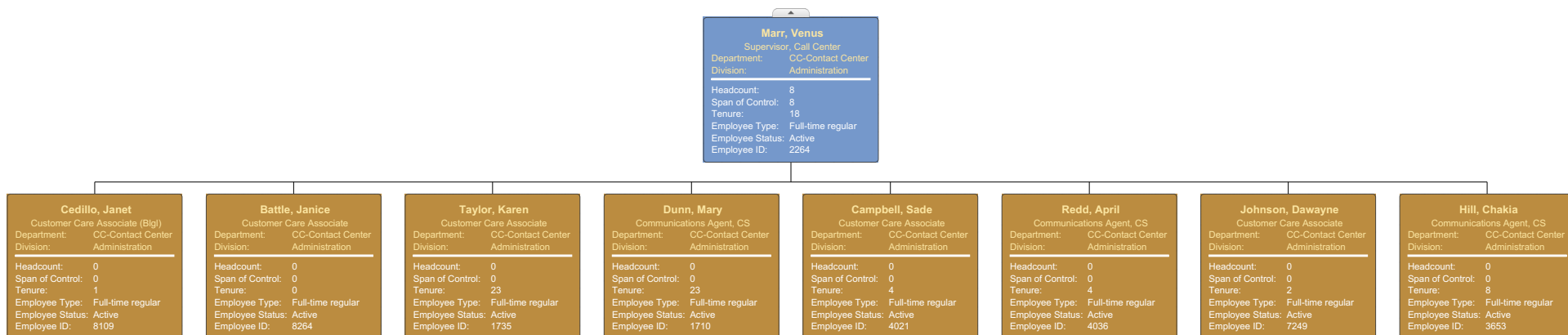




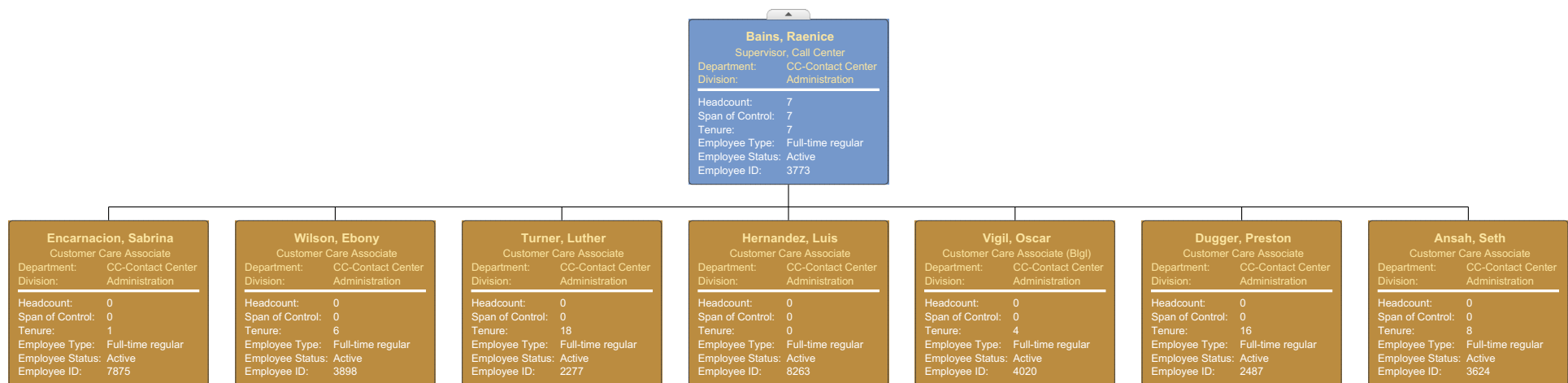
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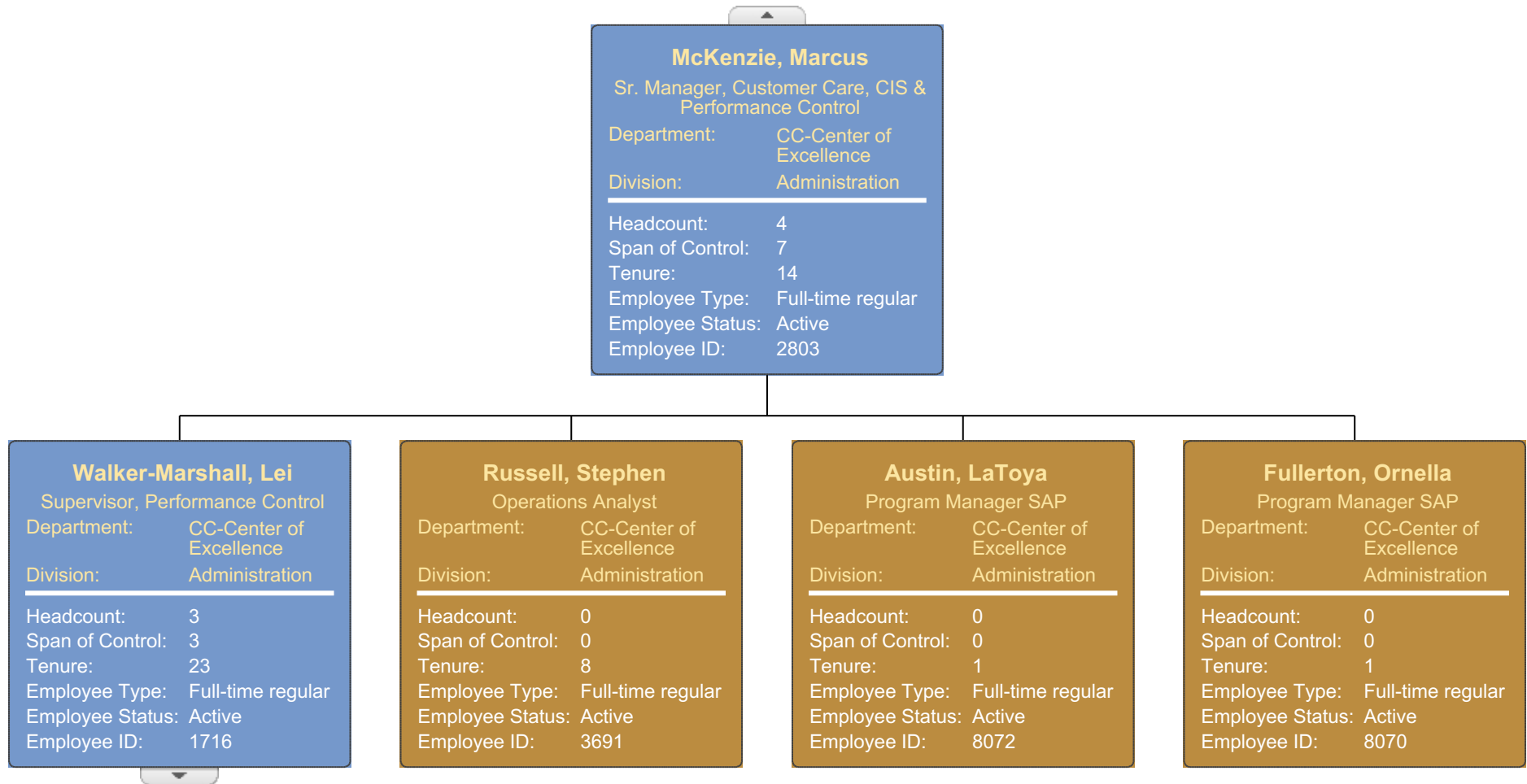


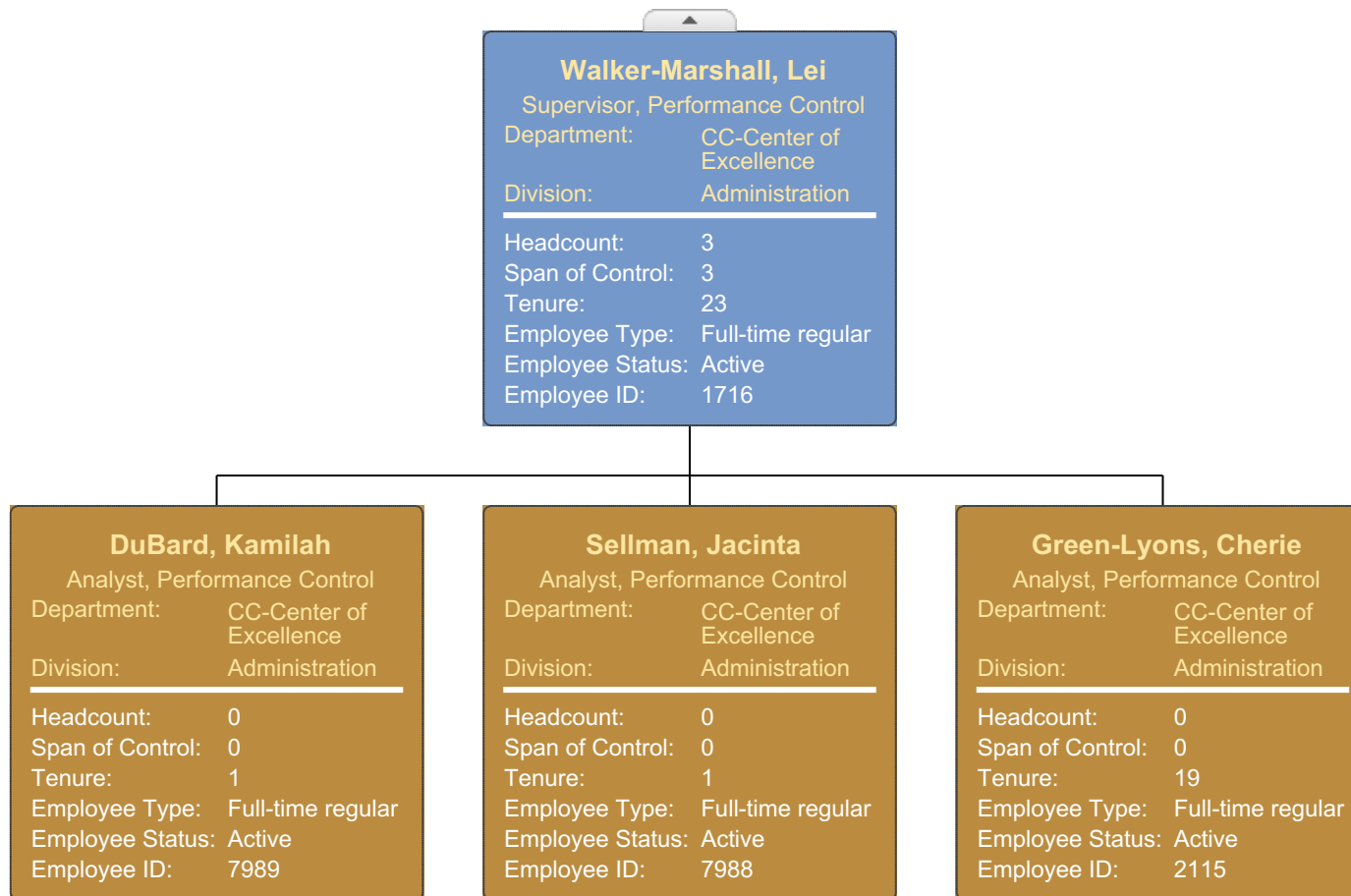
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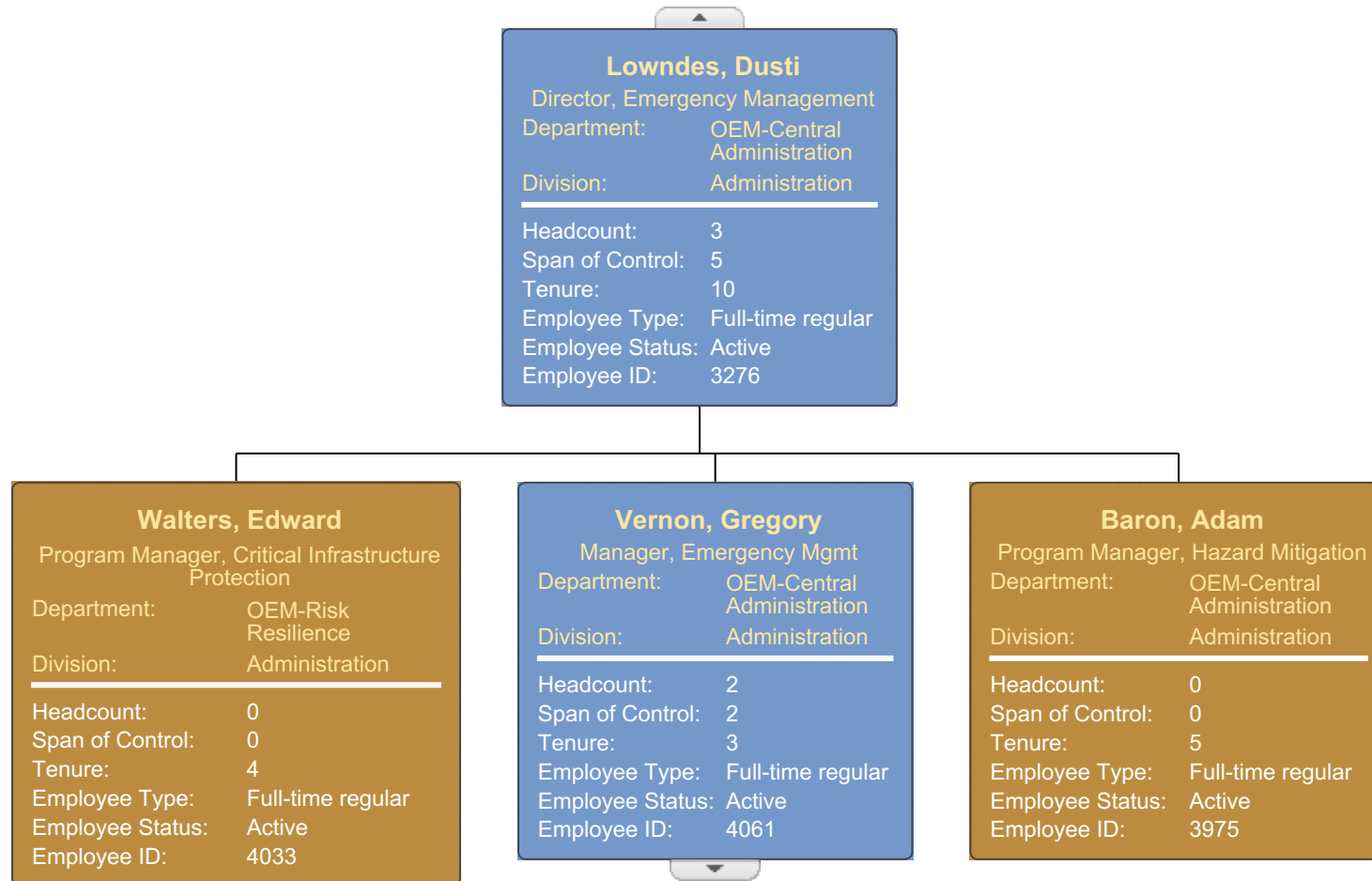


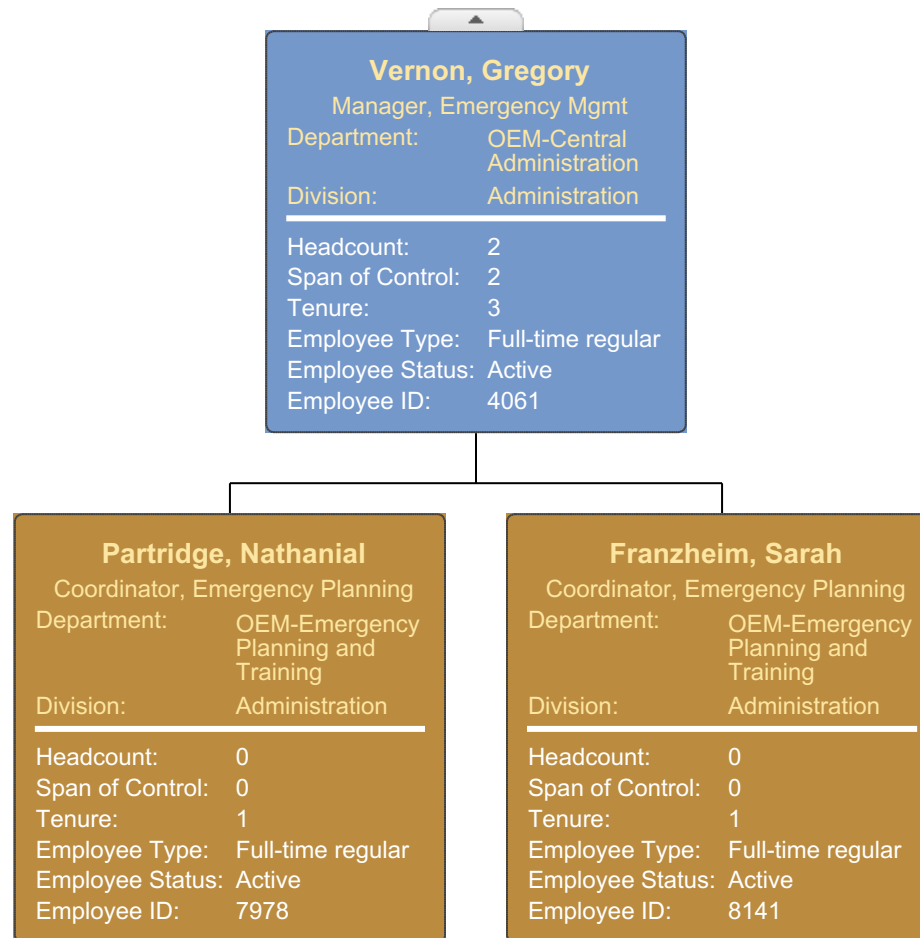
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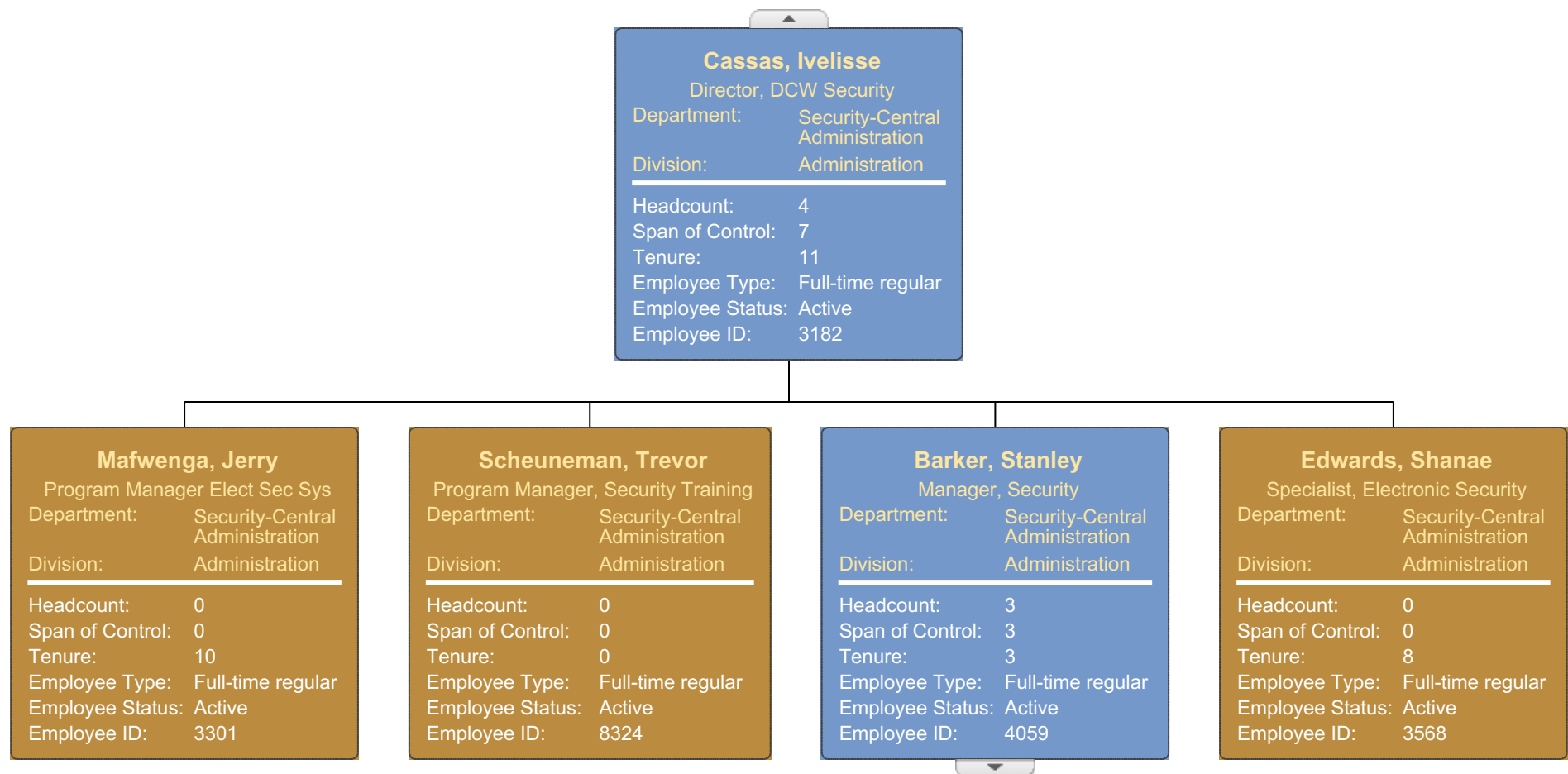


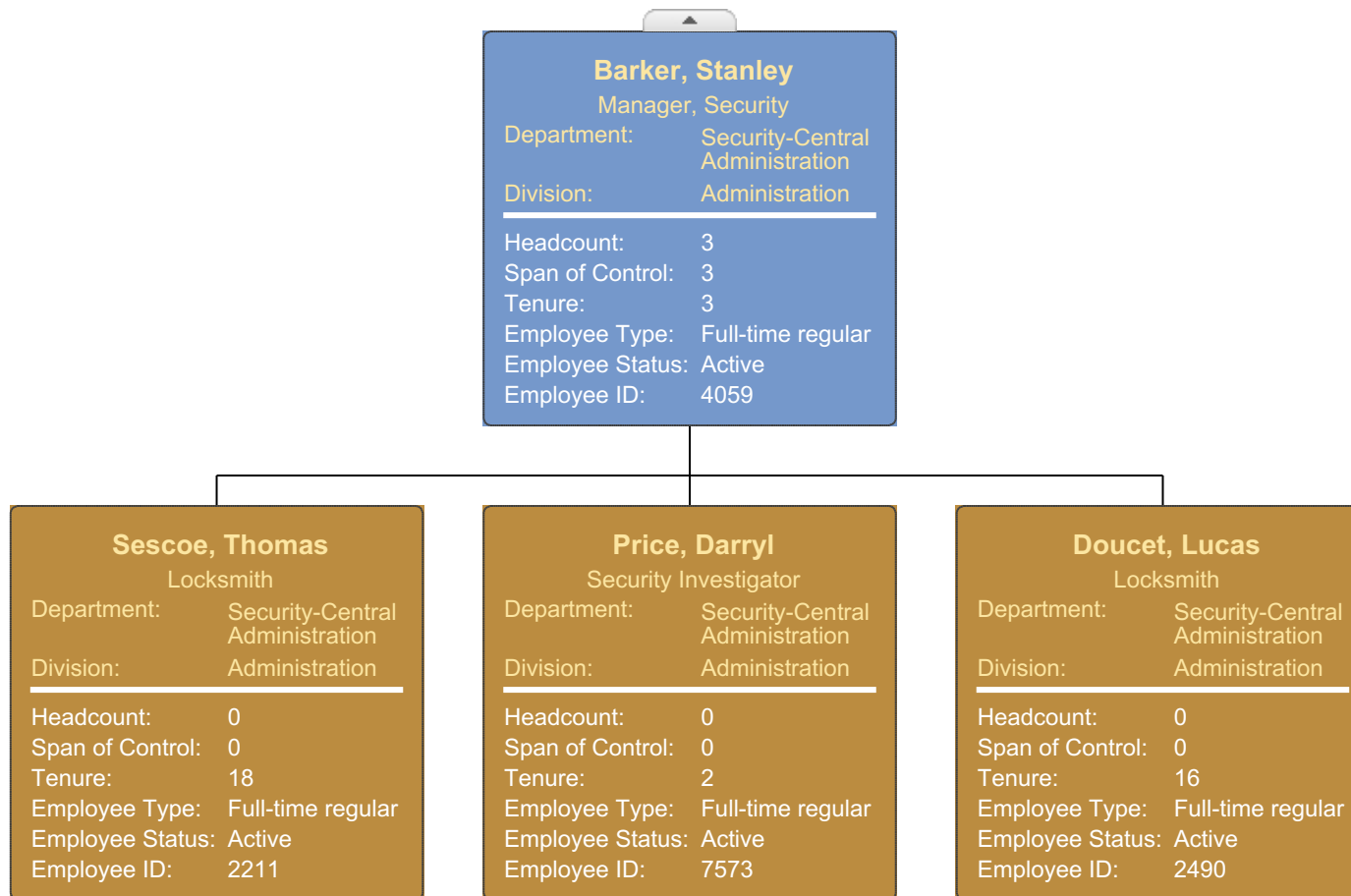




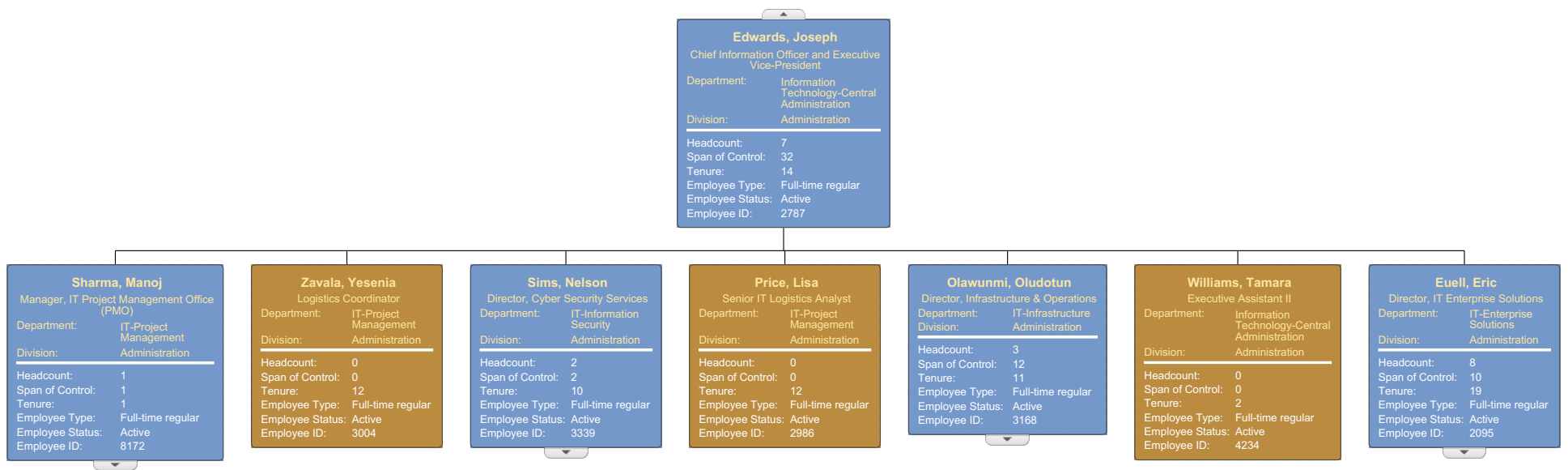


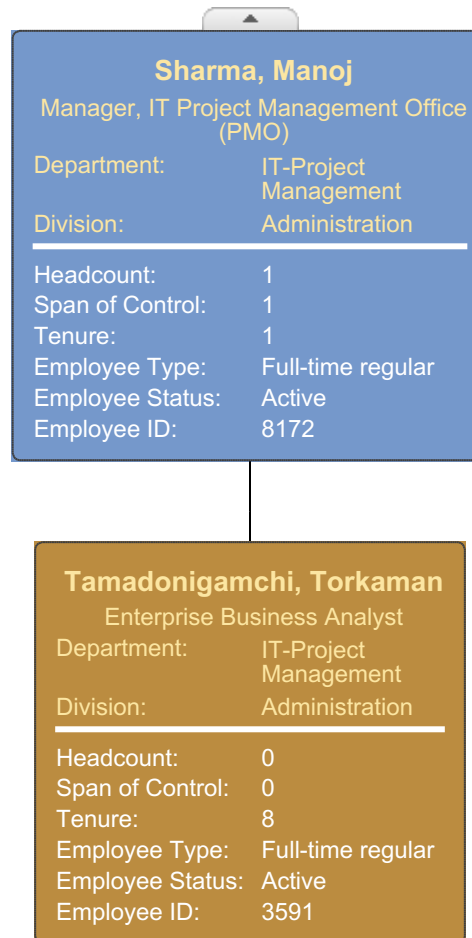


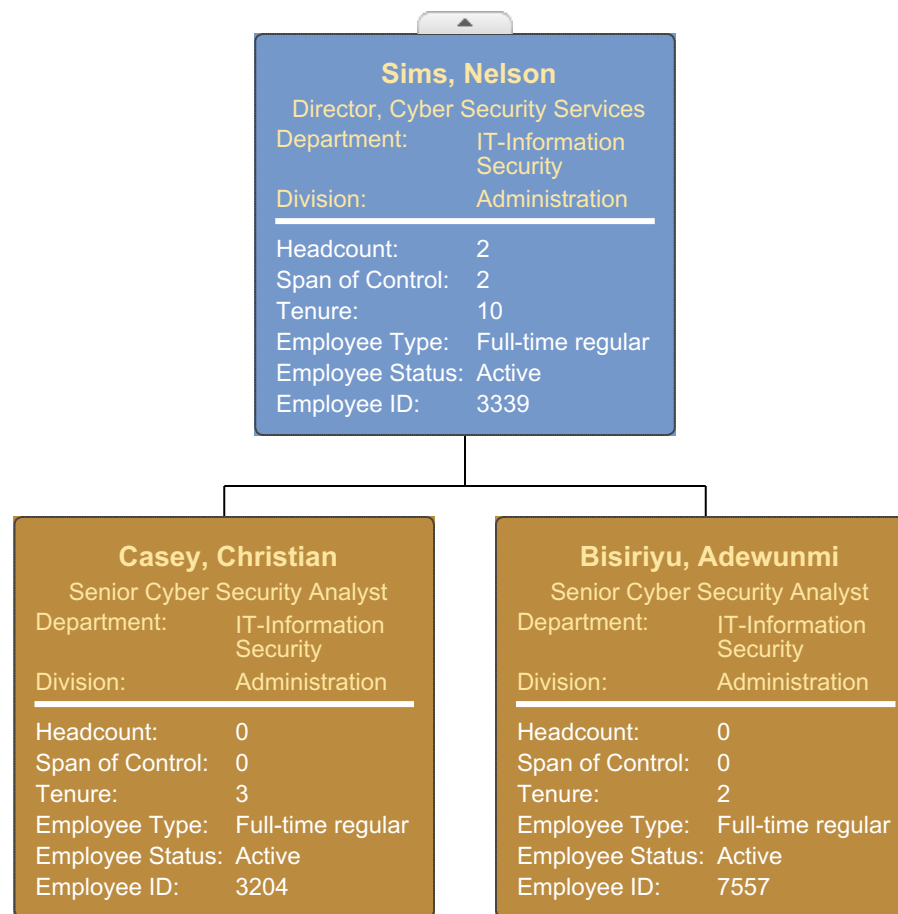


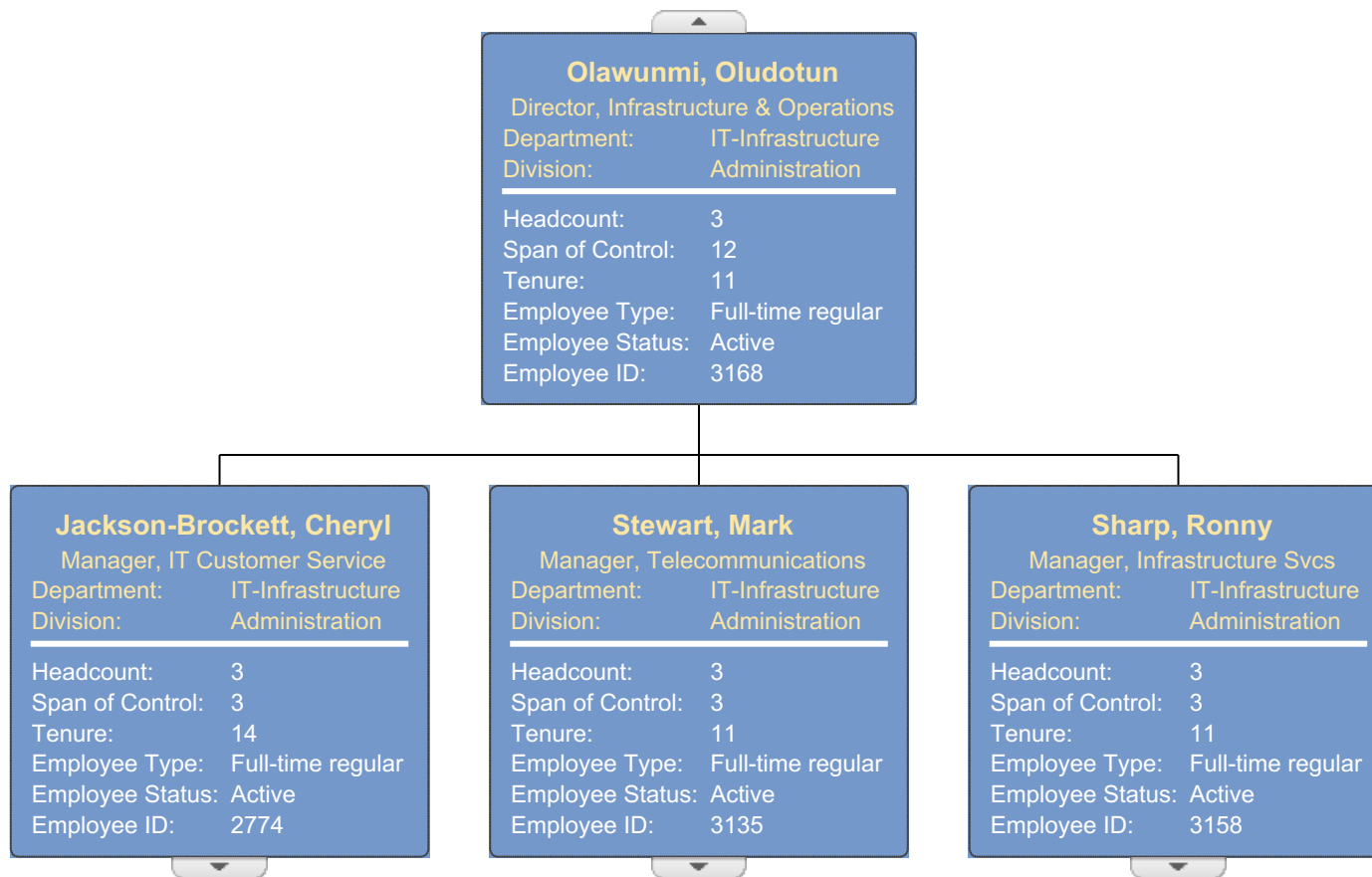


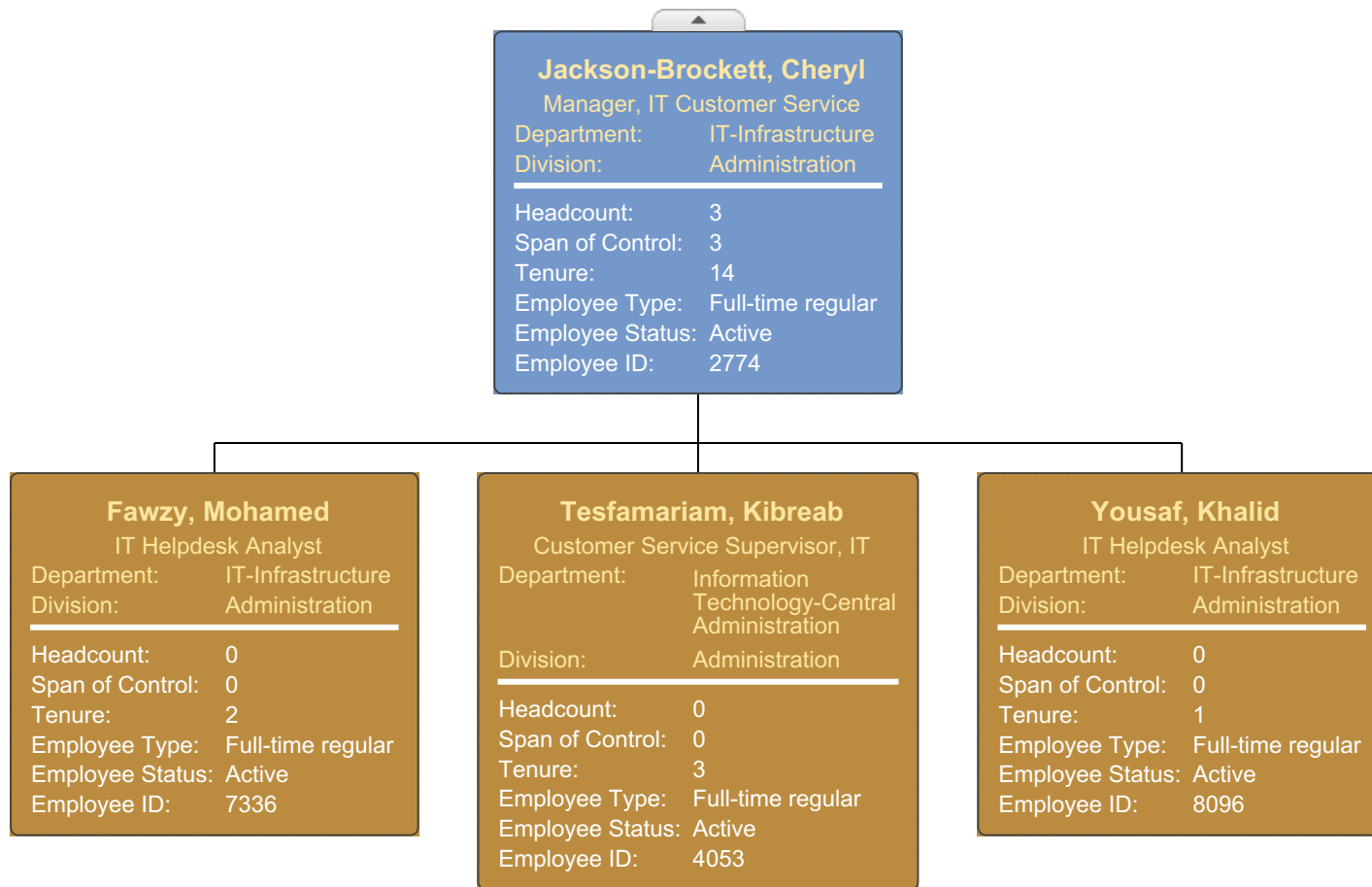
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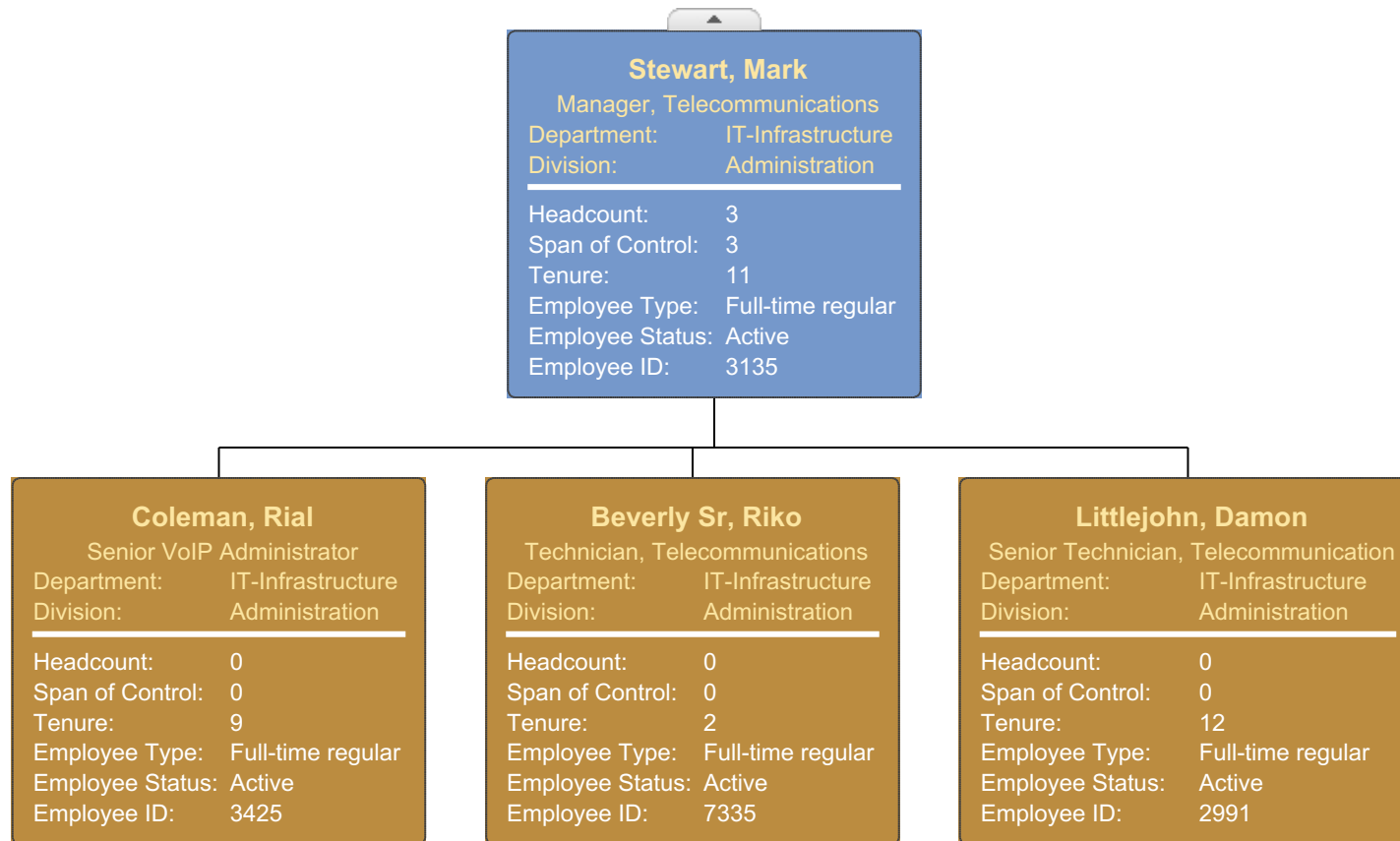


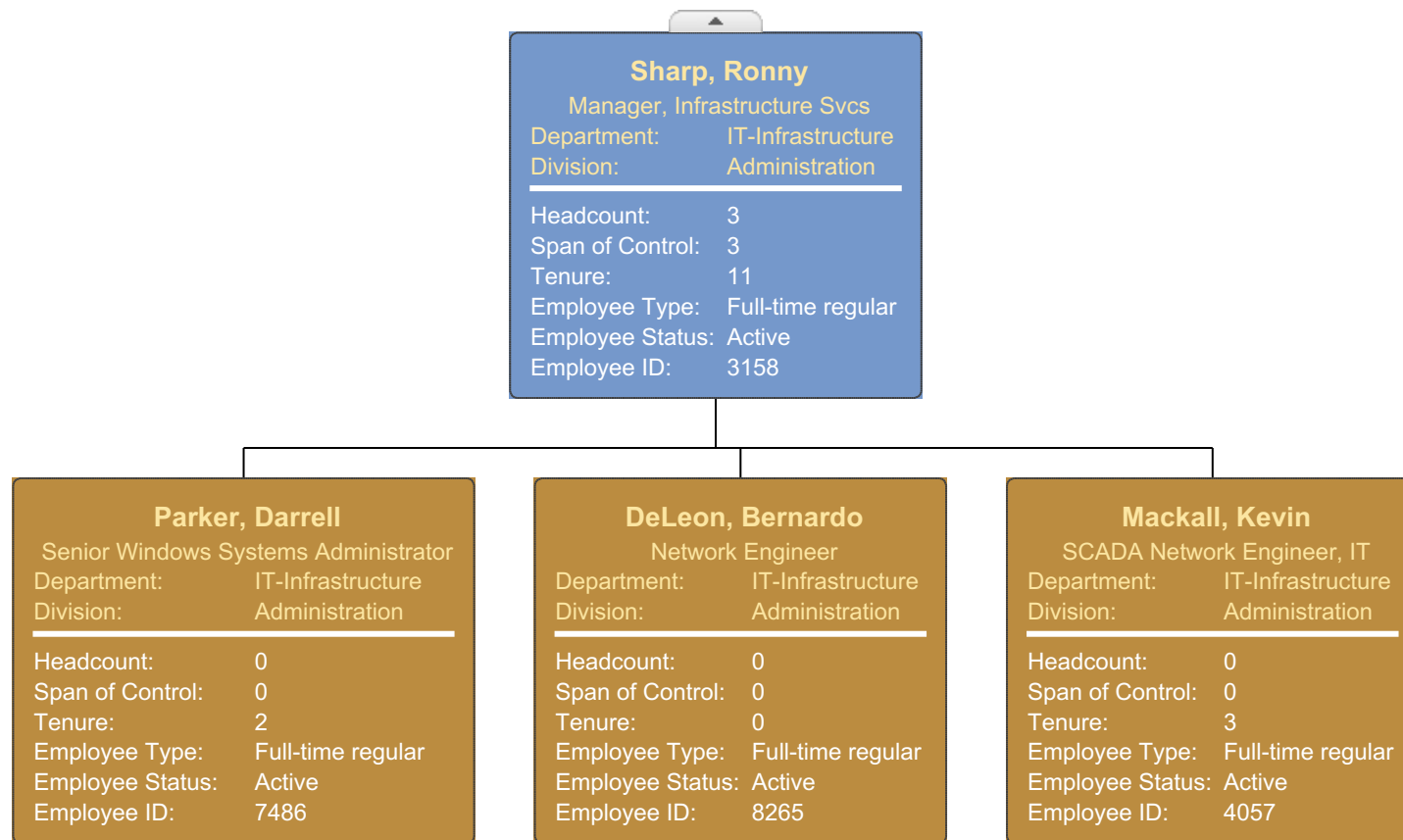




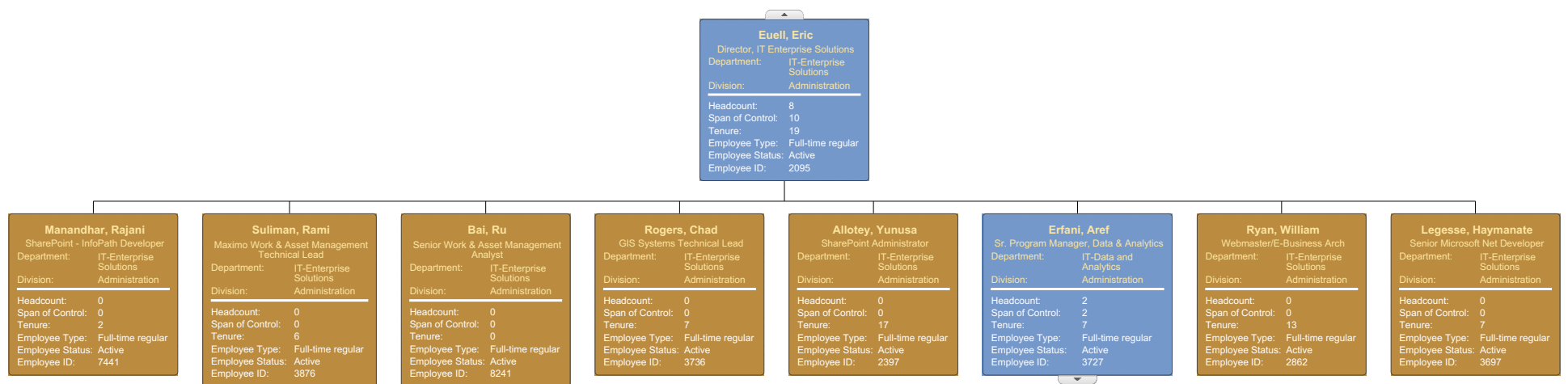


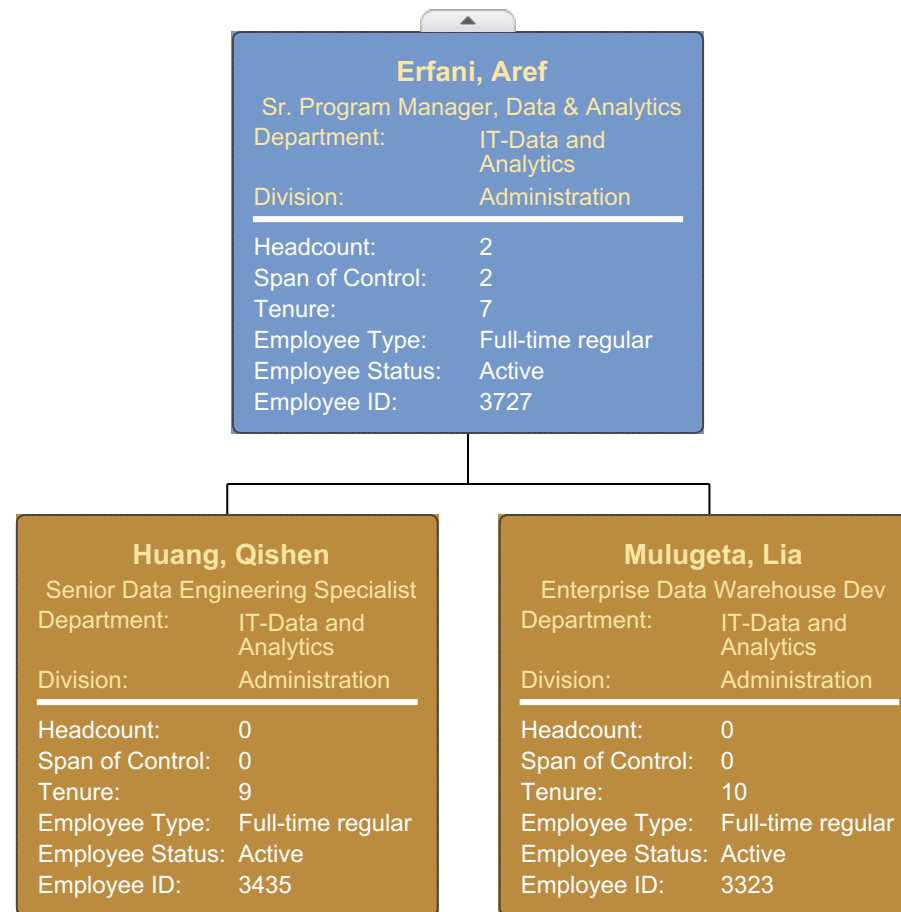




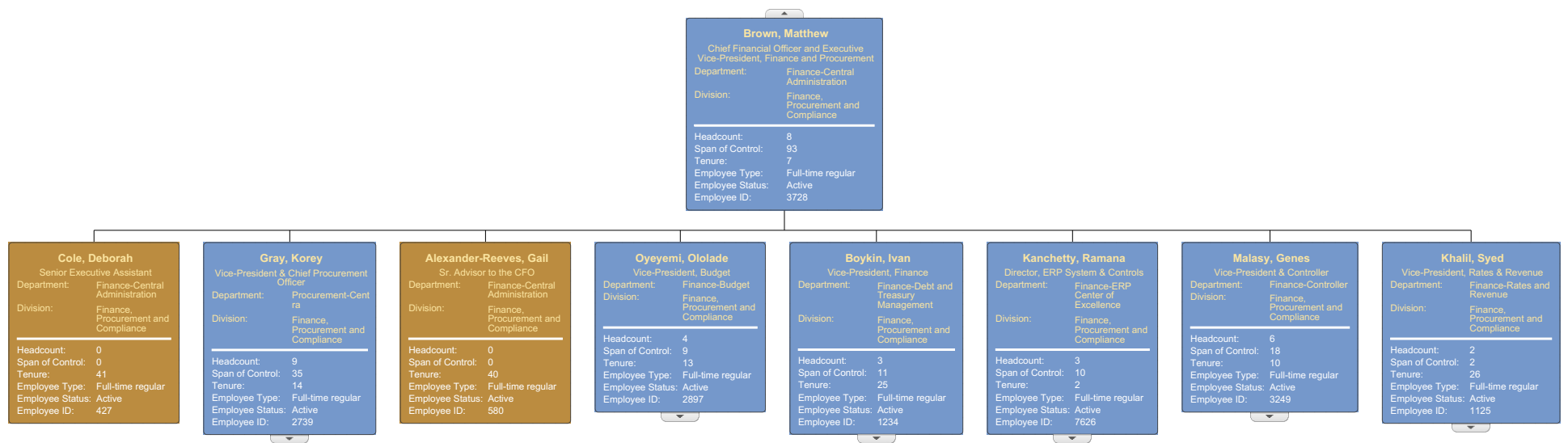


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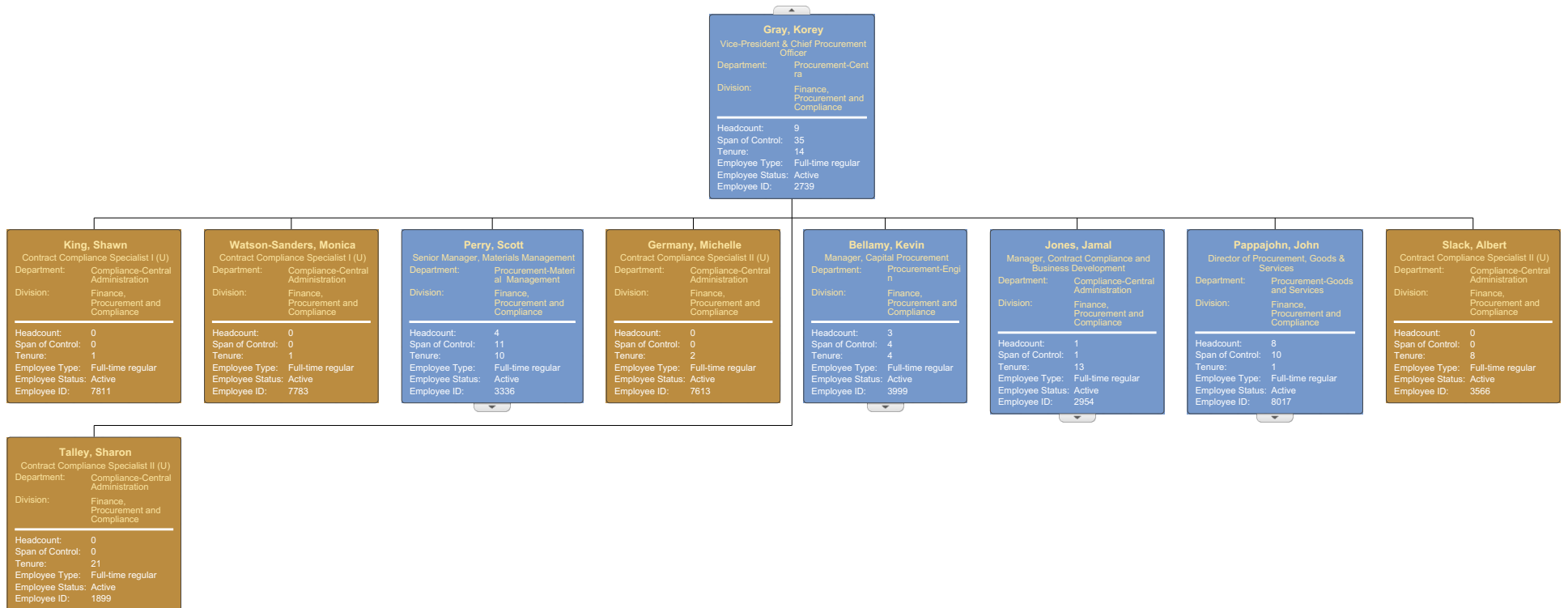


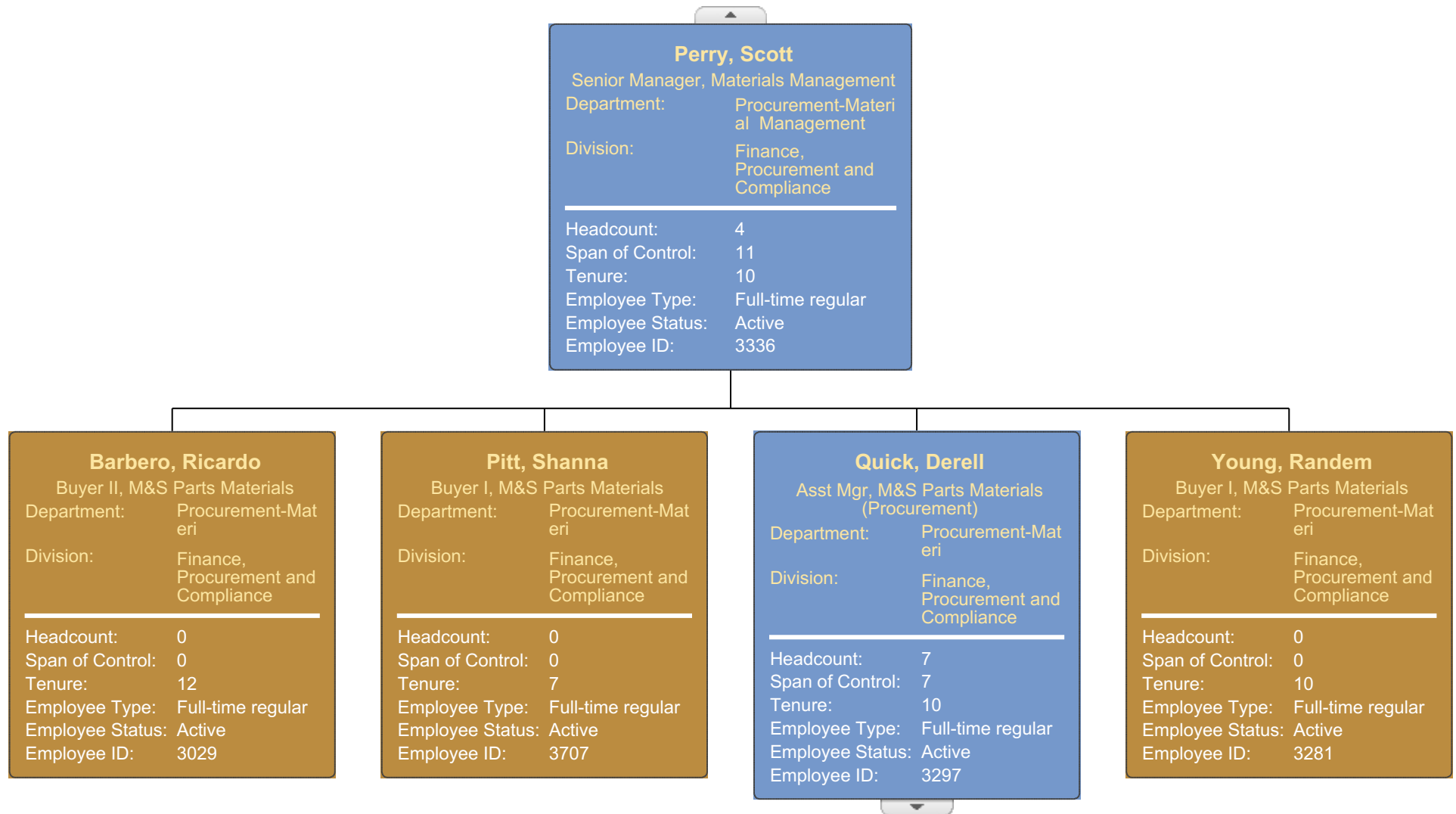


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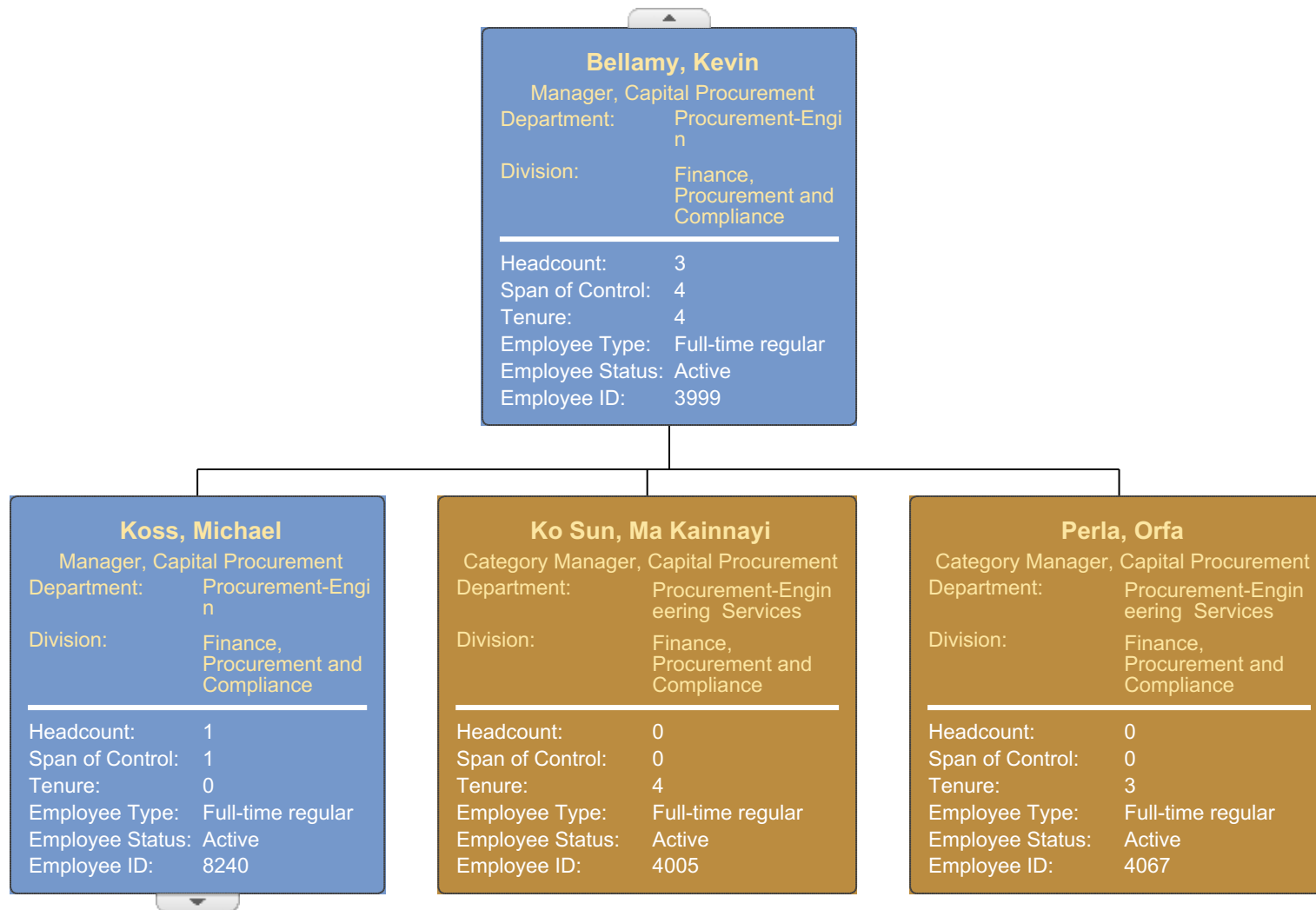


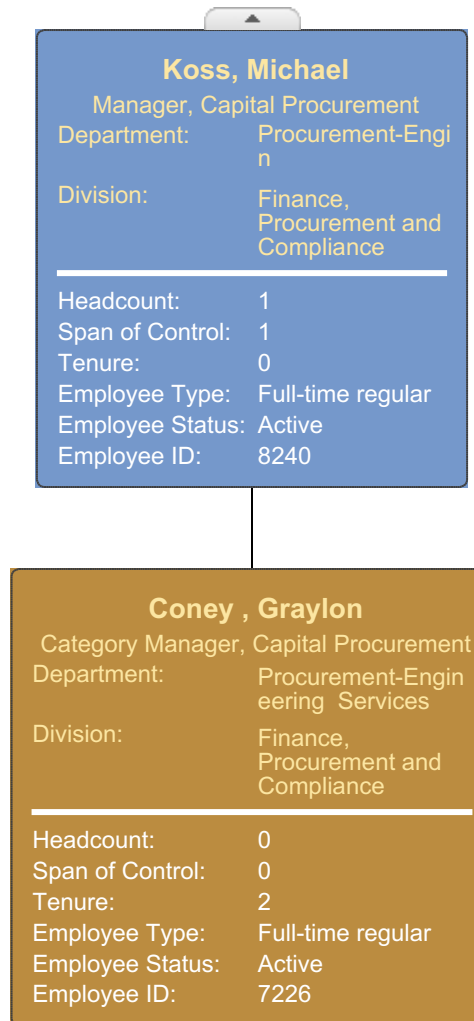


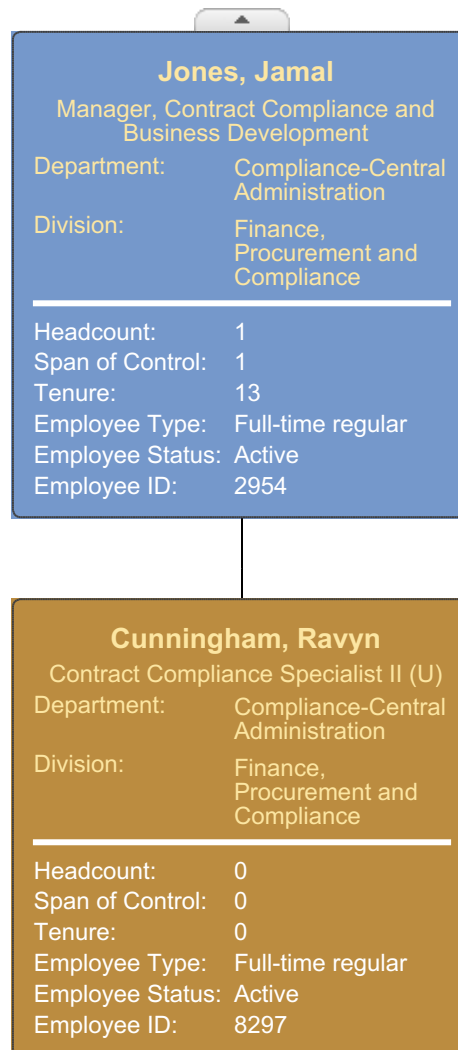
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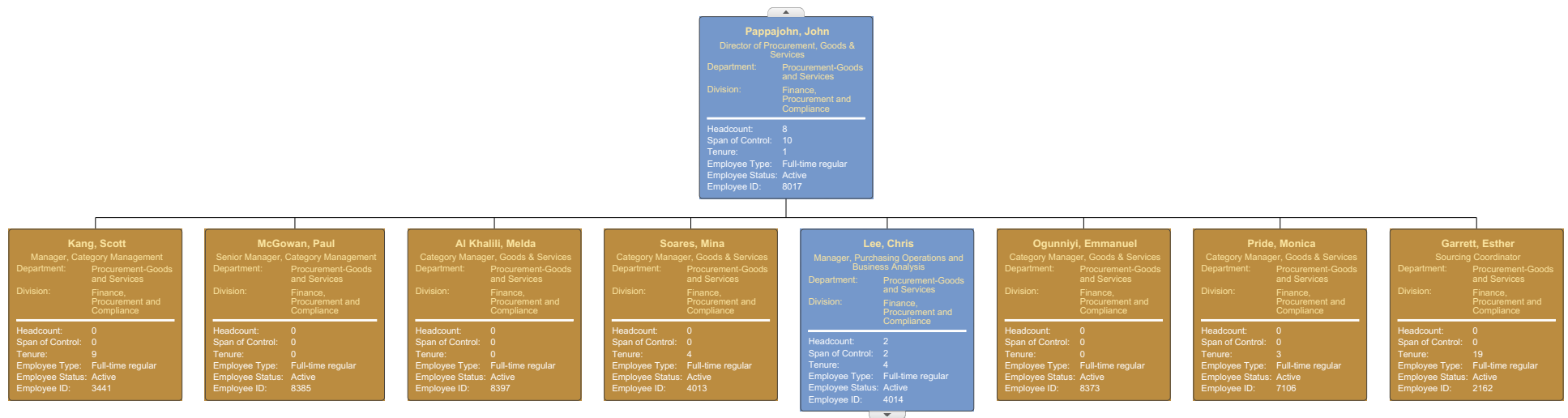
Quick, Derell	
Asst Mgr, M&S Parts Materials (Procurement)	
Department:	Procurement-Materials
Division:	Finance, Procurement and Compliance
Headcount:	7
Span of Control:	7
Tenure:	10
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3297

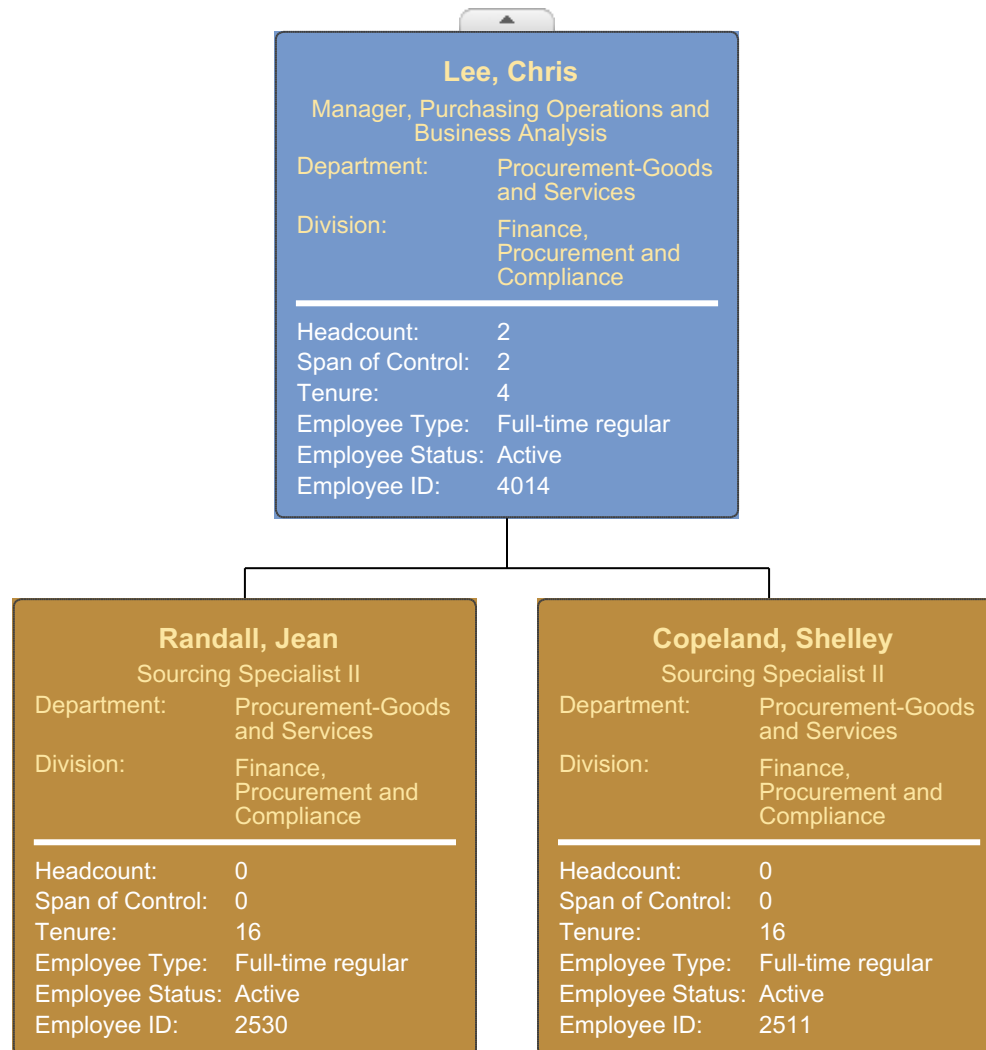
<table><tr><td colspan="2">Gamble, Barron</td></tr><tr><td colspan="2">Warehouse Worker Leader</td></tr><tr><td>Department:</td><td>Procurement-Materials</td></tr><tr><td>Division:</td><td>Finance, Procurement and Compliance</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>6</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>3853</td></tr></table>	Gamble, Barron		Warehouse Worker Leader		Department:	Procurement-Materials	Division:	Finance, Procurement and Compliance			Headcount:	0	Span of Control:	0	Tenure:	6	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	3853	<table><tr><td colspan="2">Thomas, Elvis</td></tr><tr><td colspan="2">Warehouse Worker</td></tr><tr><td>Department:</td><td>Procurement-Materials</td></tr><tr><td>Division:</td><td>Finance, Procurement and 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regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>1038</td></tr></table>	Henry, William		Warehouse Worker		Department:	Procurement-Materials	Division:	Finance, Procurement and Compliance			Headcount:	0	Span of Control:	0	Tenure:	30	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	1038	<table><tr><td colspan="2">Anyaso, Christopher</td></tr><tr><td colspan="2">Warehouse Worker</td></tr><tr><td>Department:</td><td>Procurement-Materials</td></tr><tr><td>Division:</td><td>Finance, Procurement and Compliance</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>7</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>3715</td></tr></table>	Anyaso, Christopher		Warehouse Worker		Department:	Procurement-Materials	Division:	Finance, Procurement and Compliance			Headcount:	0	Span of Control:	0	Tenure:	7	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	3715	<table><tr><td colspan="2">Parrish, Lamar</td></tr><tr><td colspan="2">Warehouse Worker</td></tr><tr><td>Department:</td><td>Procurement-Materials</td></tr><tr><td>Division:</td><td>Finance, Procurement and Compliance</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>4</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>4018</td></tr></table>	Parrish, Lamar		Warehouse Worker		Department:	Procurement-Materials	Division:	Finance, Procurement and Compliance			Headcount:	0	Span of Control:	0	Tenure:	4	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	4018	<table><tr><td colspan="2">Curry, Isaac</td></tr><tr><td colspan="2">Warehouse Worker</td></tr><tr><td>Department:</td><td>Procurement-Materials</td></tr><tr><td>Division:</td><td>Finance, Procurement and Compliance</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>0</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>8308</td></tr></table>	Curry, Isaac		Warehouse Worker		Department:	Procurement-Materials	Division:	Finance, Procurement and Compliance			Headcount:	0	Span of Control:	0	Tenure:	0	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	8308	<table><tr><td colspan="2">Hopkins, Kevin</td></tr><tr><td colspan="2">Warehouse Worker</td></tr><tr><td>Department:</td><td>Procurement-Materials</td></tr><tr><td>Division:</td><td>Finance, Procurement and Compliance</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>2</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>7261</td></tr></table>	Hopkins, Kevin		Warehouse Worker		Department:	Procurement-Materials	Division:	Finance, Procurement and Compliance			Headcount:	0	Span of Control:	0	Tenure:	2	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	7261
Gamble, Barron																																																																																																																																																																
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Department:	Procurement-Materials																																																																																																																																																															
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Employee ID:	4018																																																																																																																																																															
Curry, Isaac																																																																																																																																																																
Warehouse Worker																																																																																																																																																																
Department:	Procurement-Materials																																																																																																																																																															
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Employee Type:	Full-time regular																																																																																																																																																															
Employee Status:	Active																																																																																																																																																															
Employee ID:	8308																																																																																																																																																															
Hopkins, Kevin																																																																																																																																																																
Warehouse Worker																																																																																																																																																																
Department:	Procurement-Materials																																																																																																																																																															
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Employee Type:	Full-time regular																																																																																																																																																															
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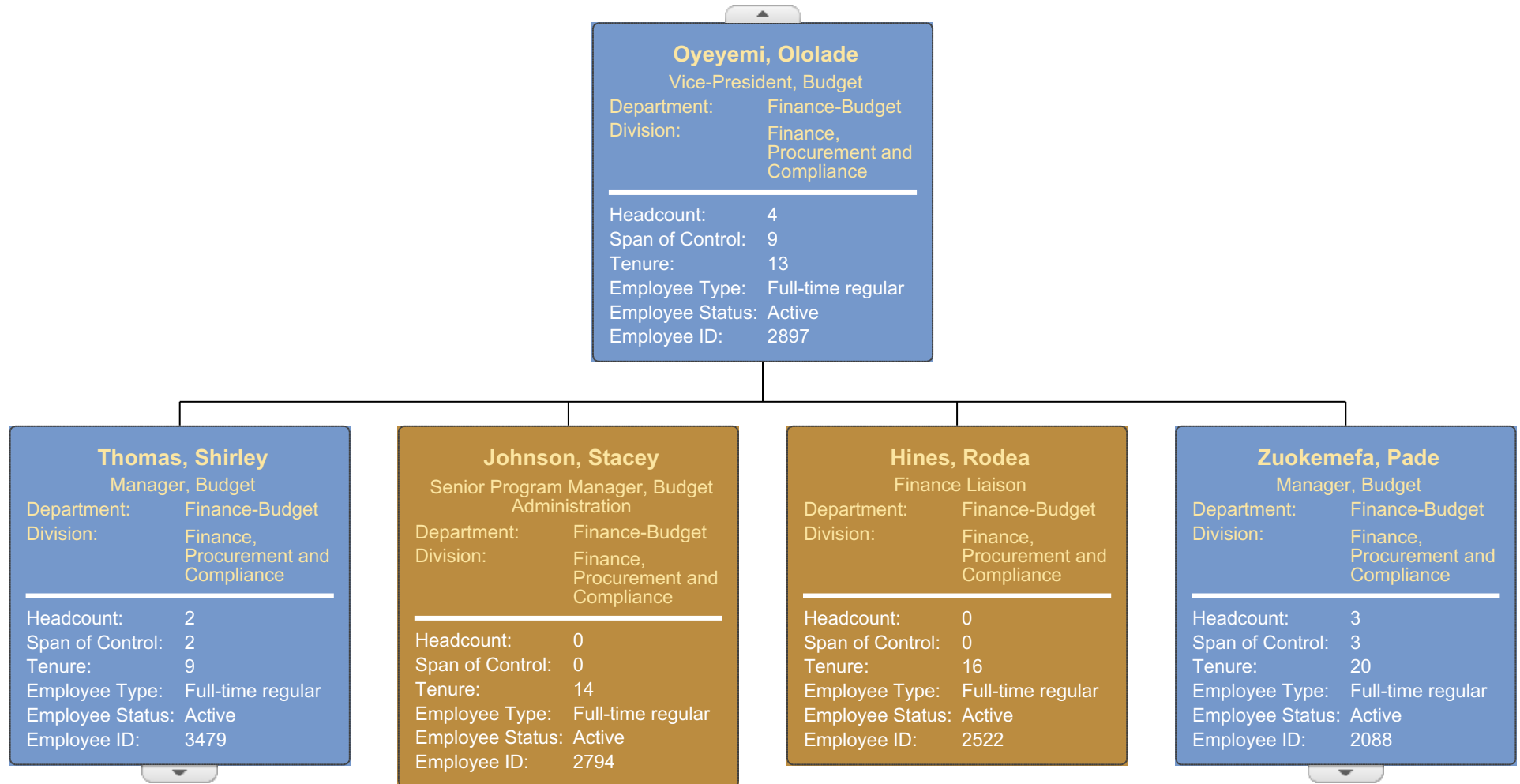


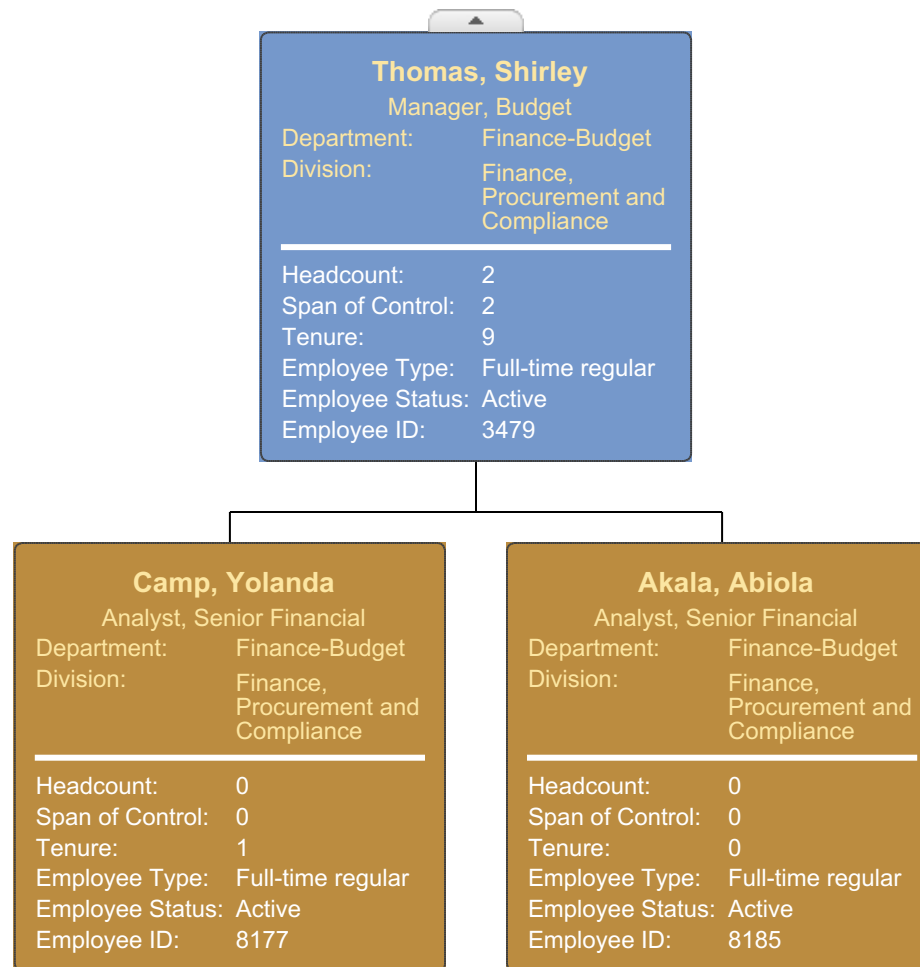


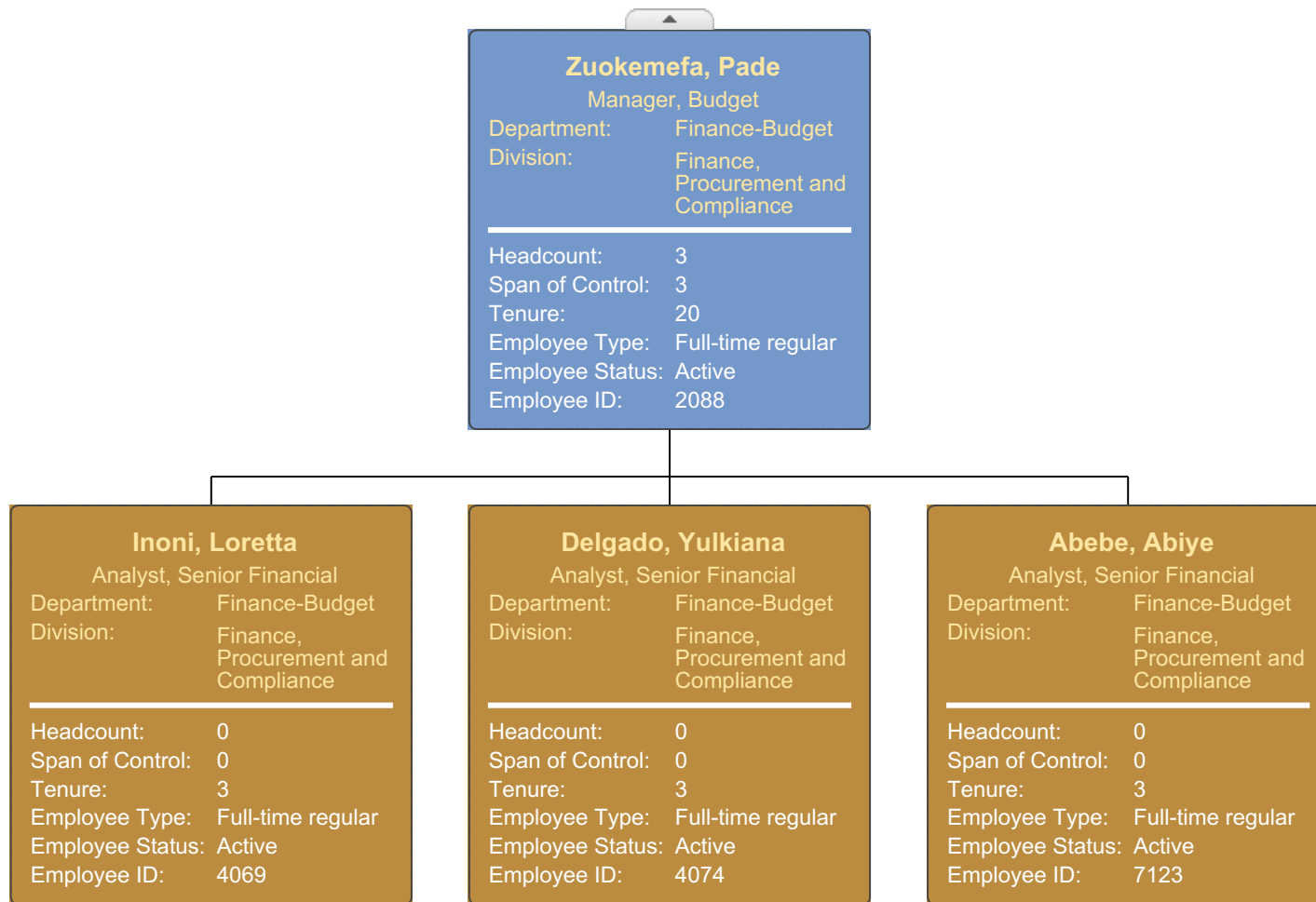


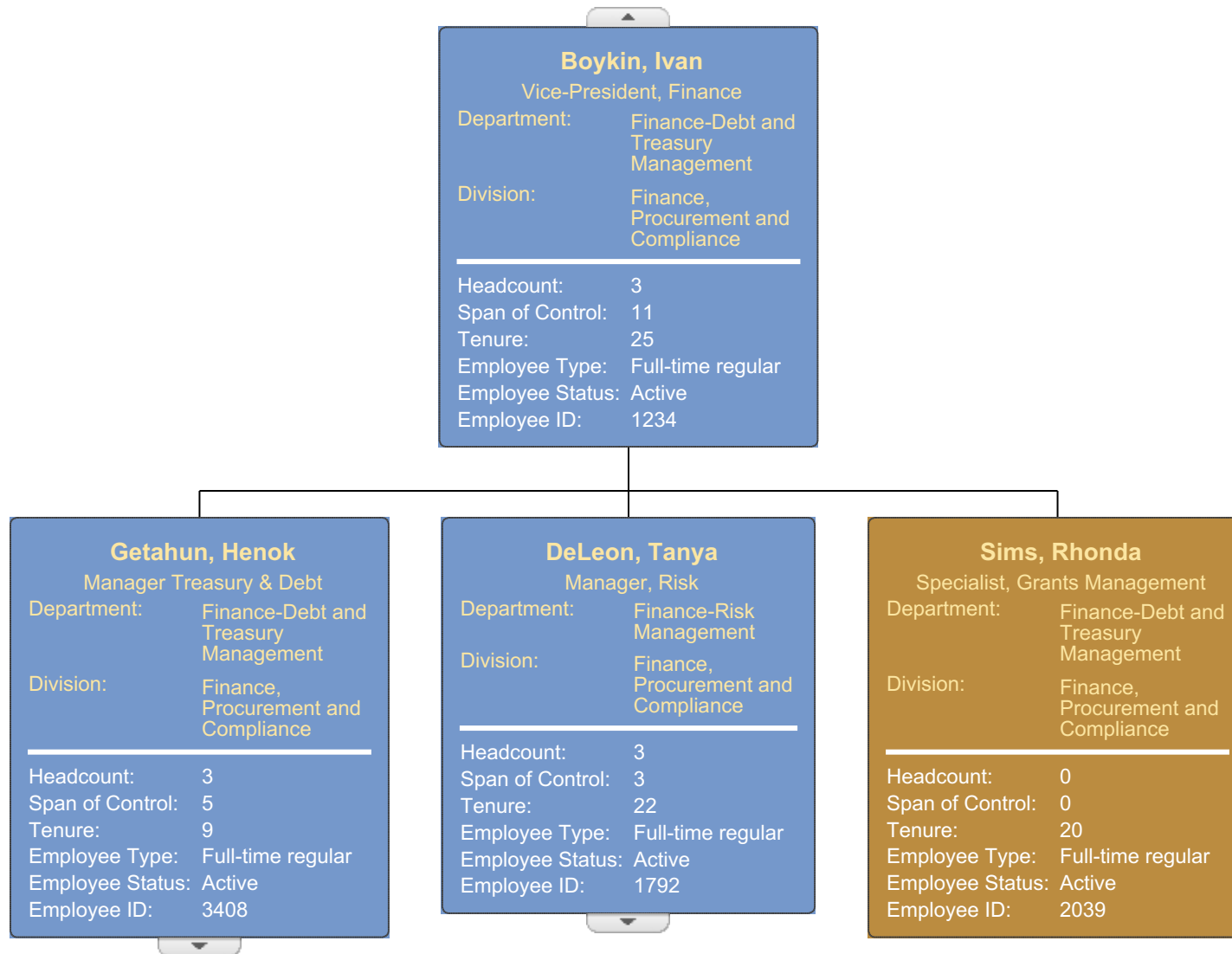


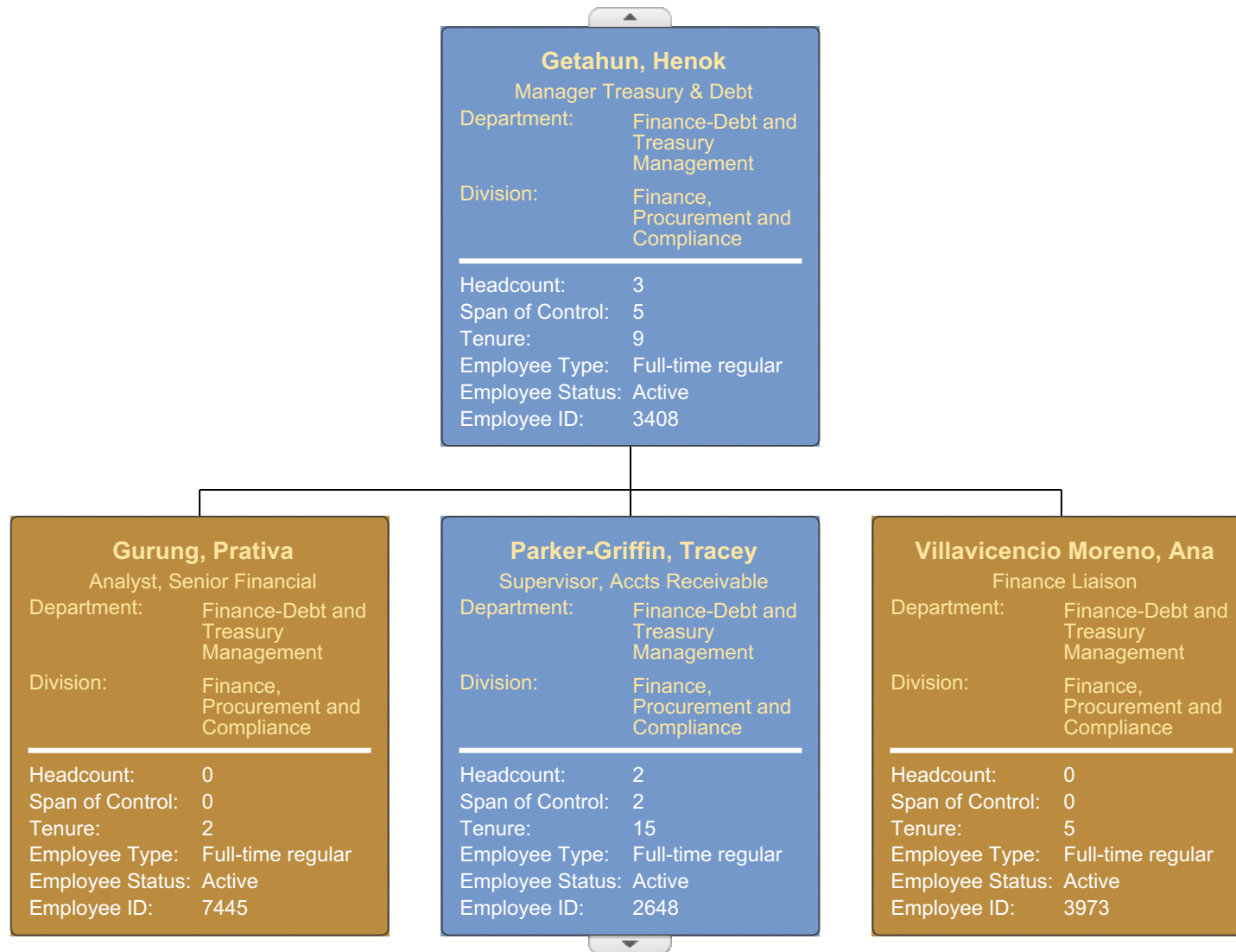


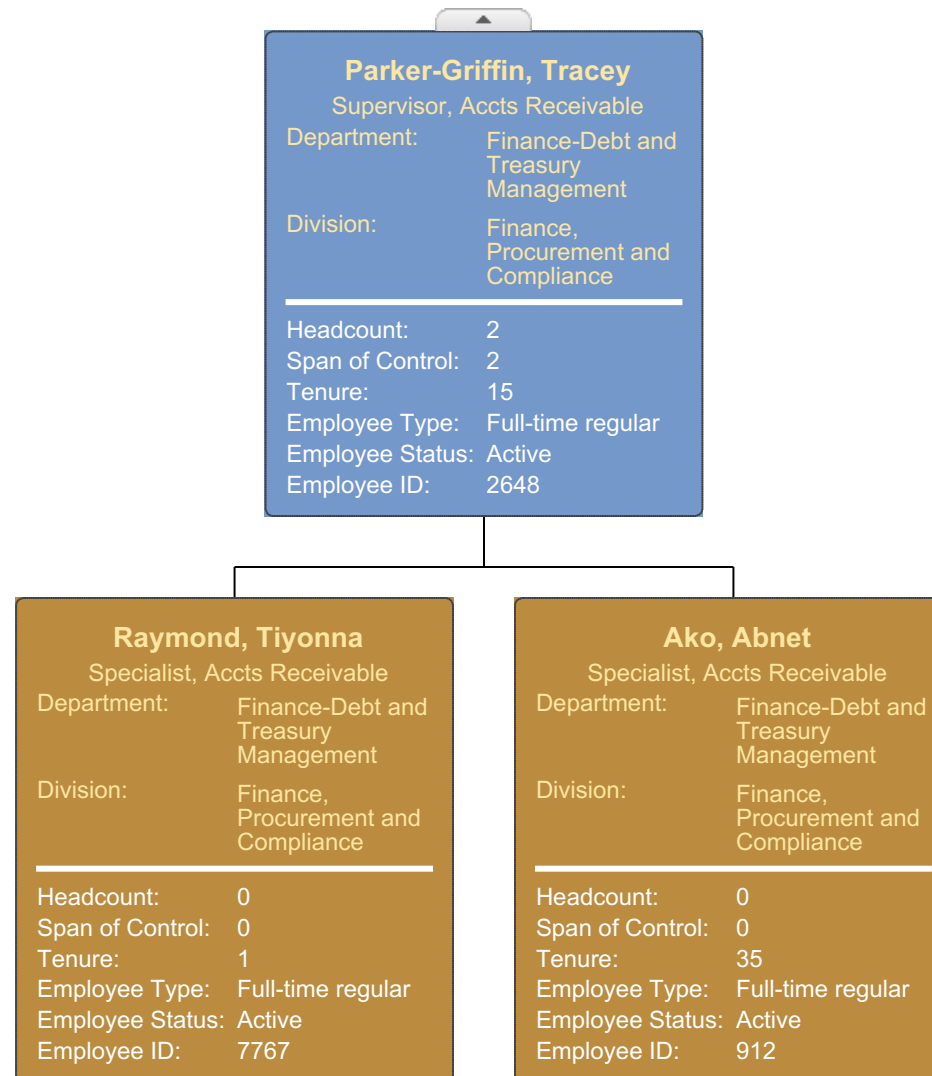


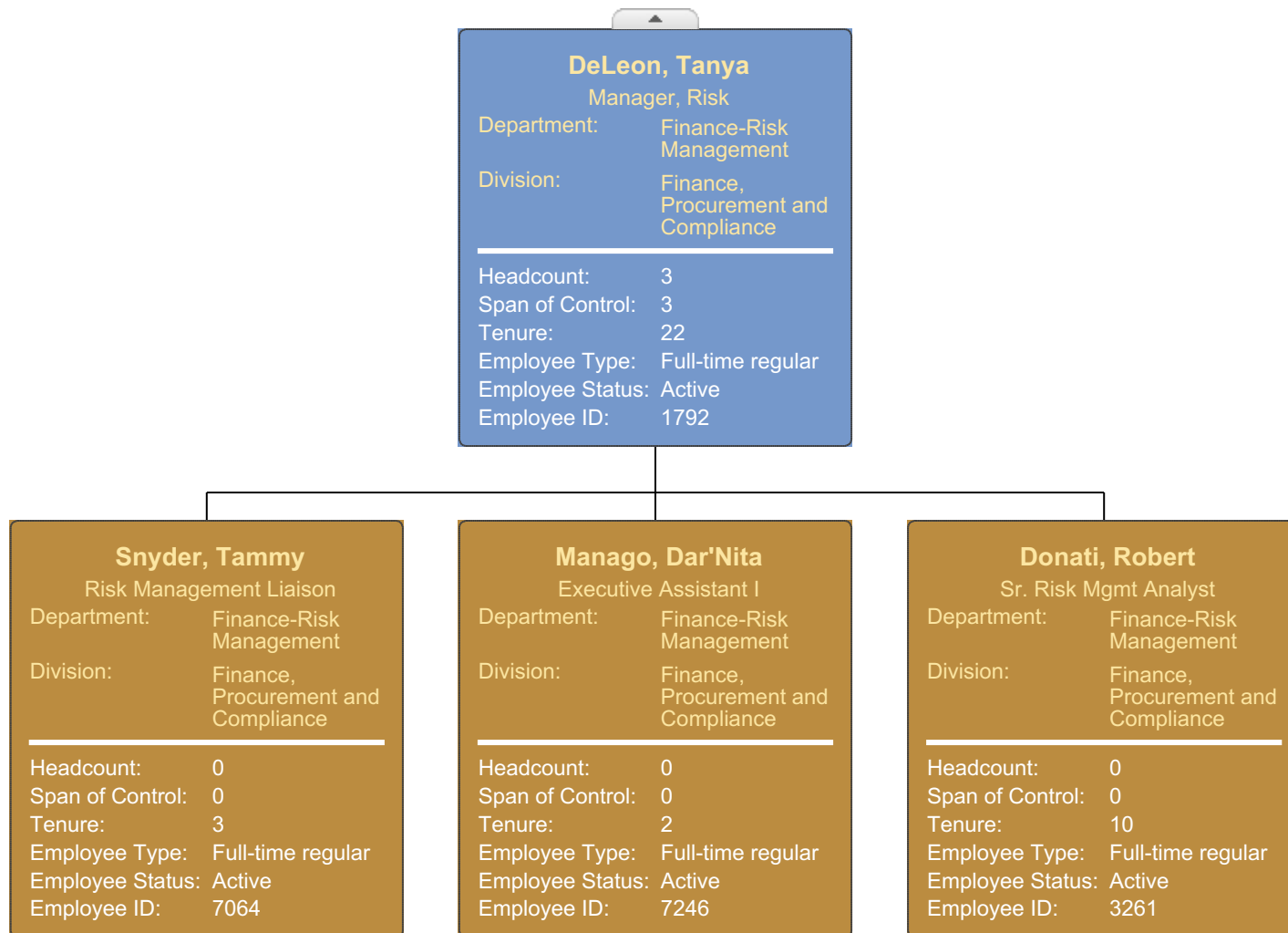


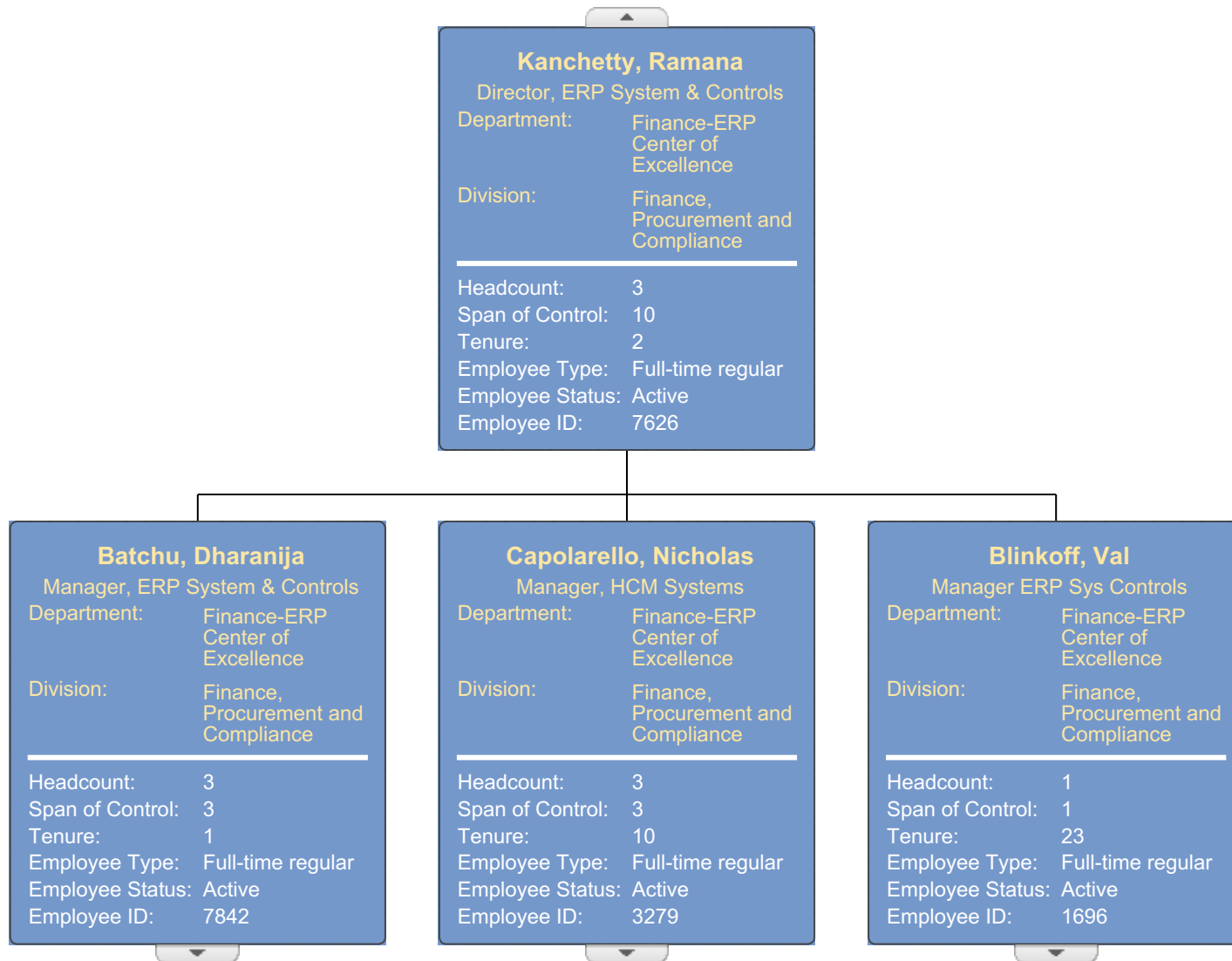


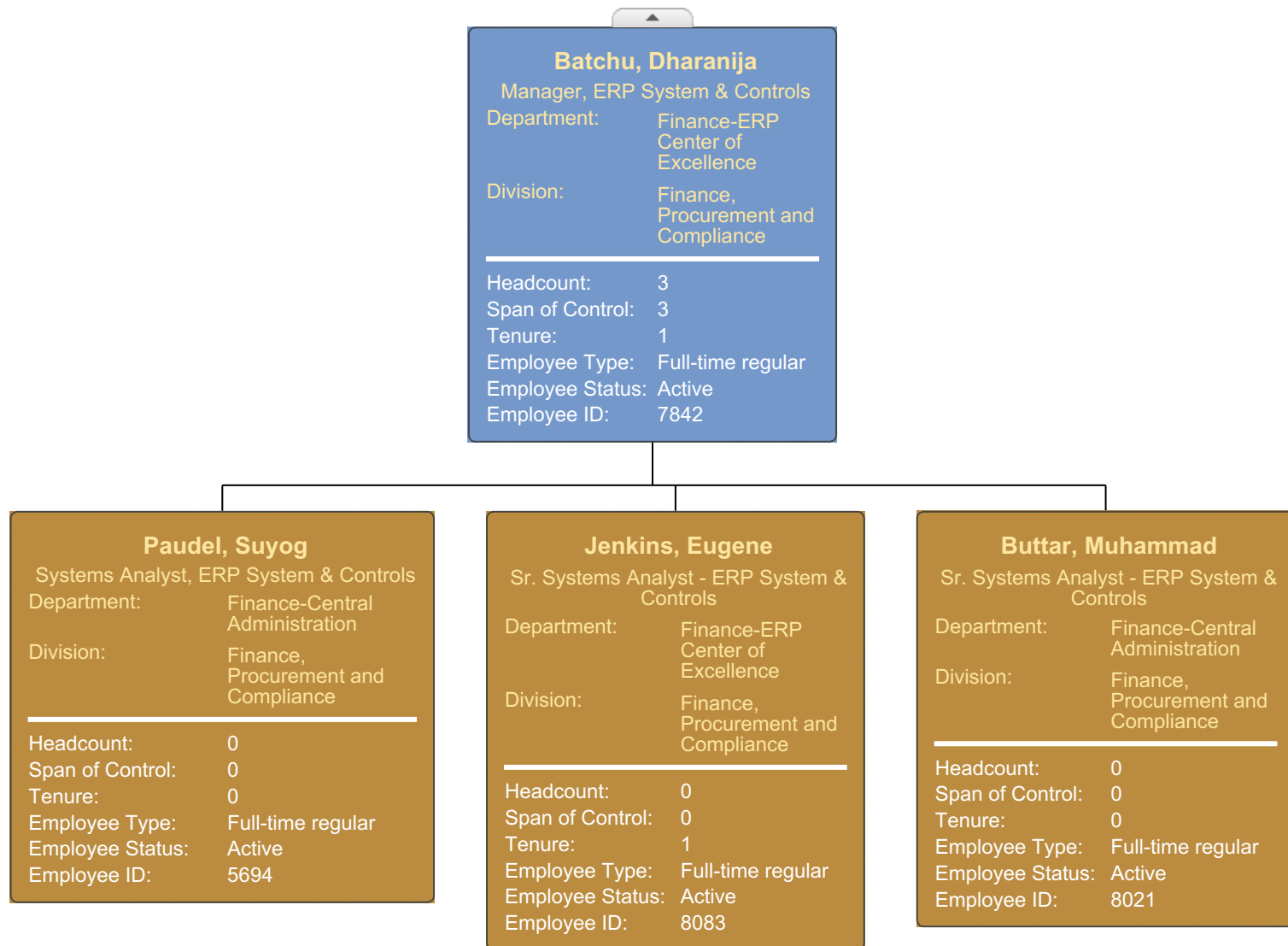


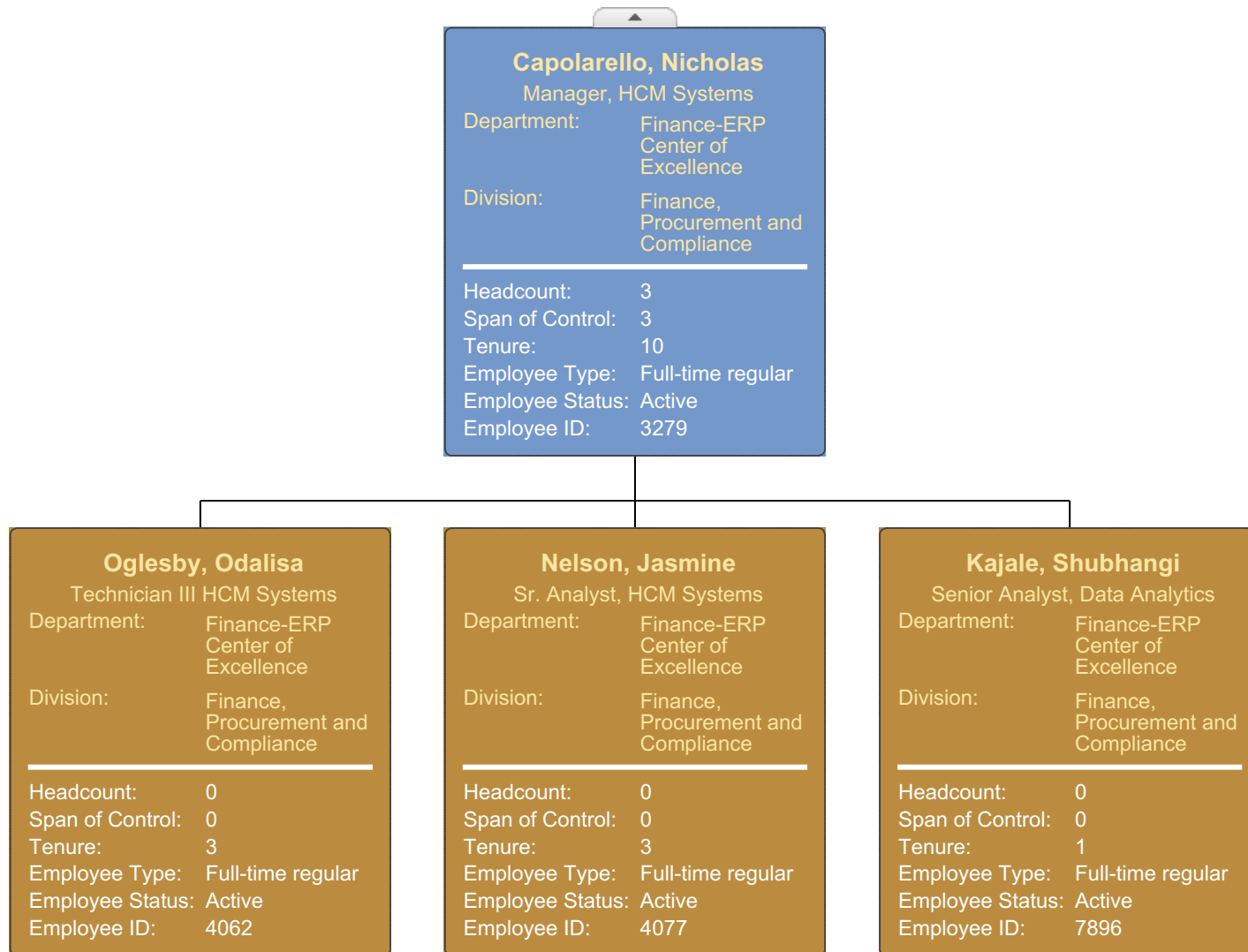


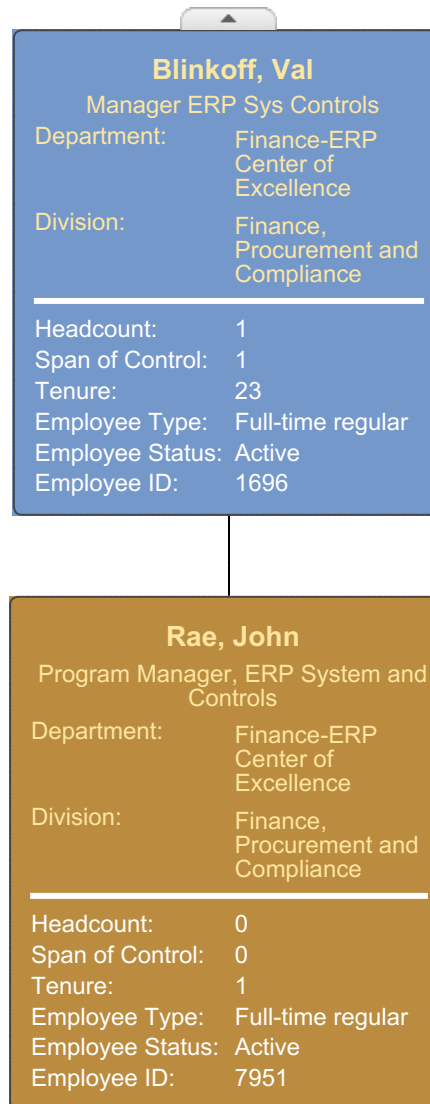


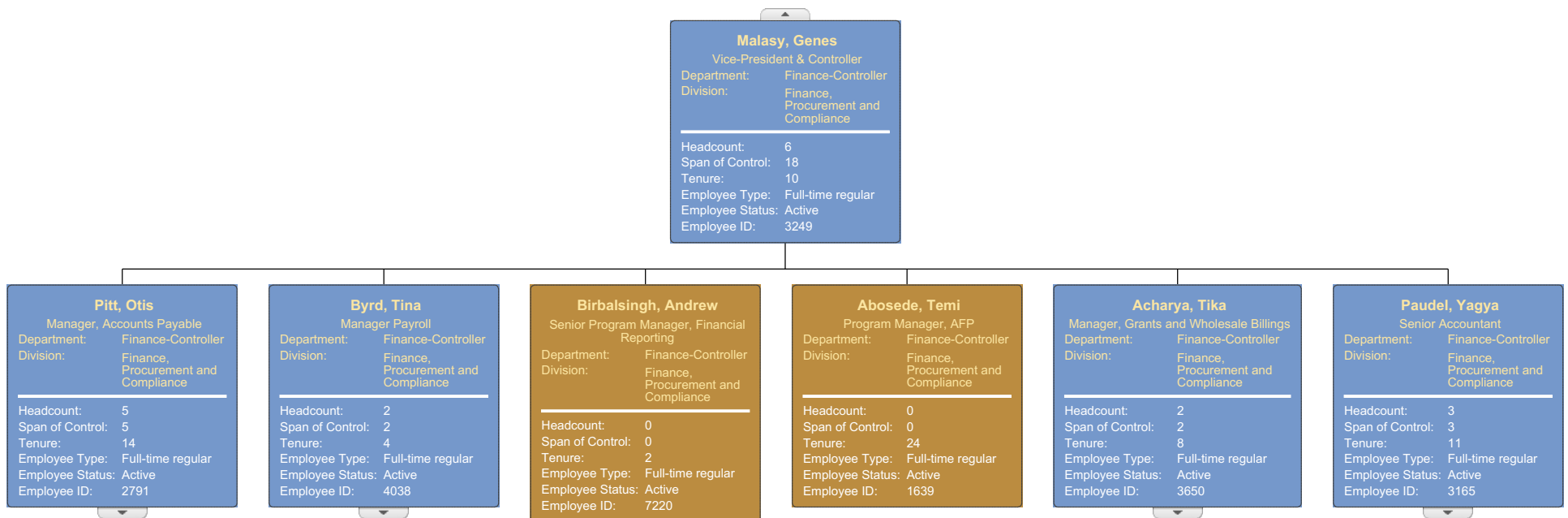




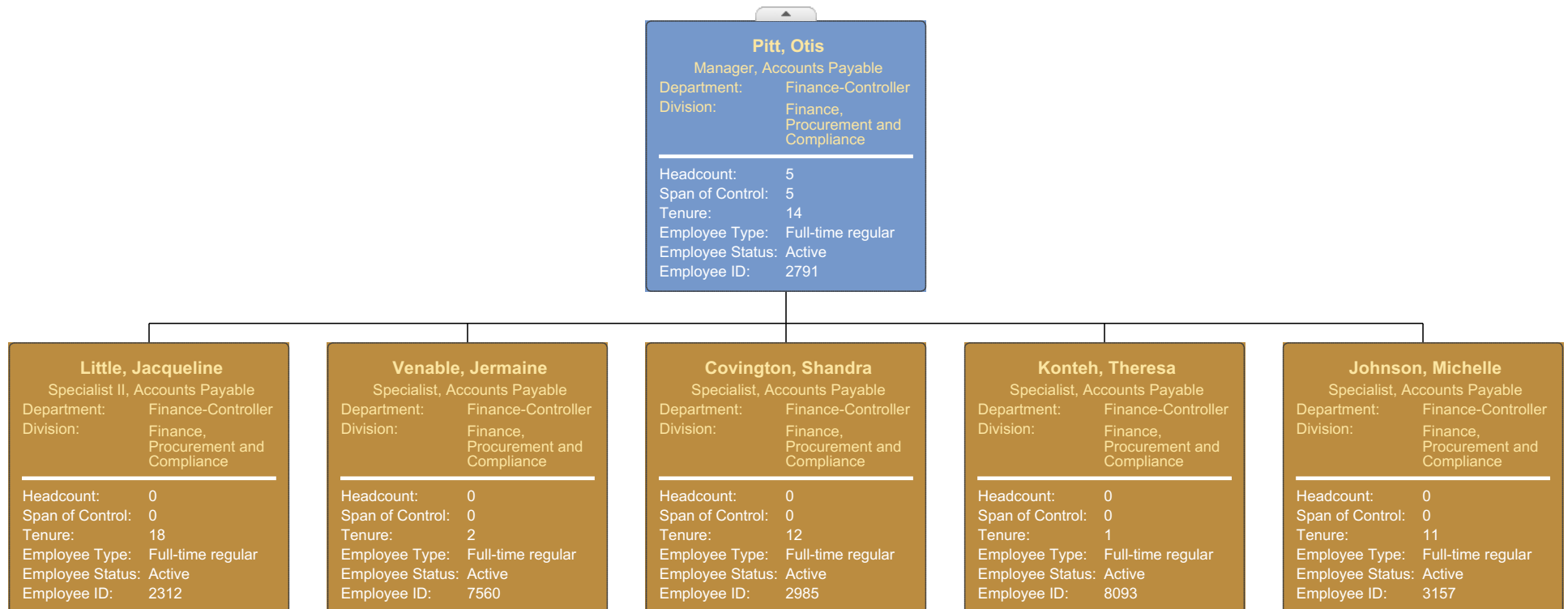


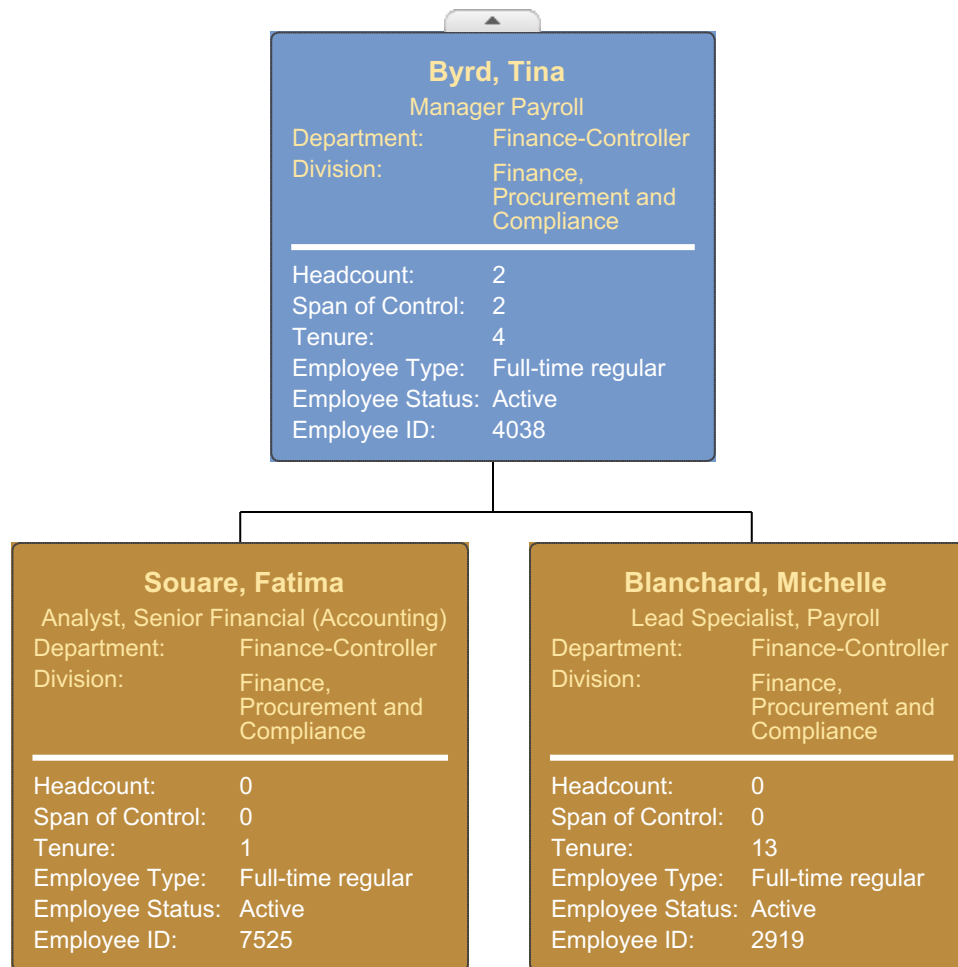


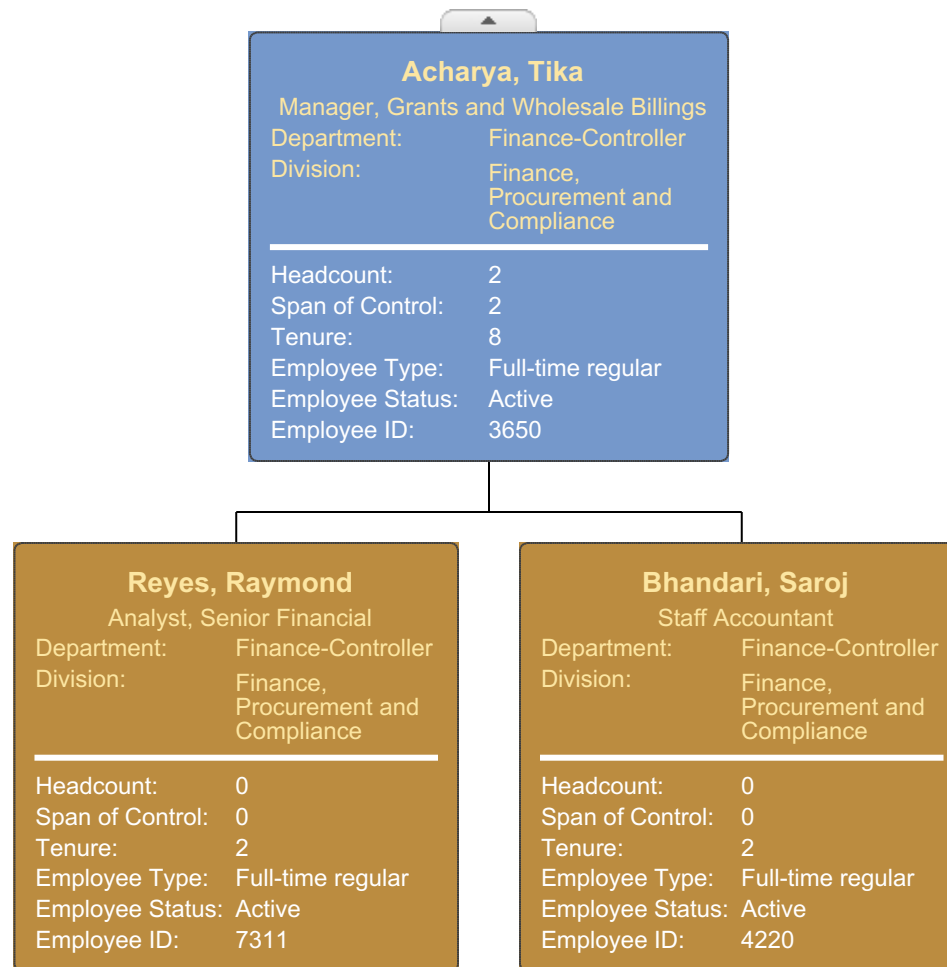


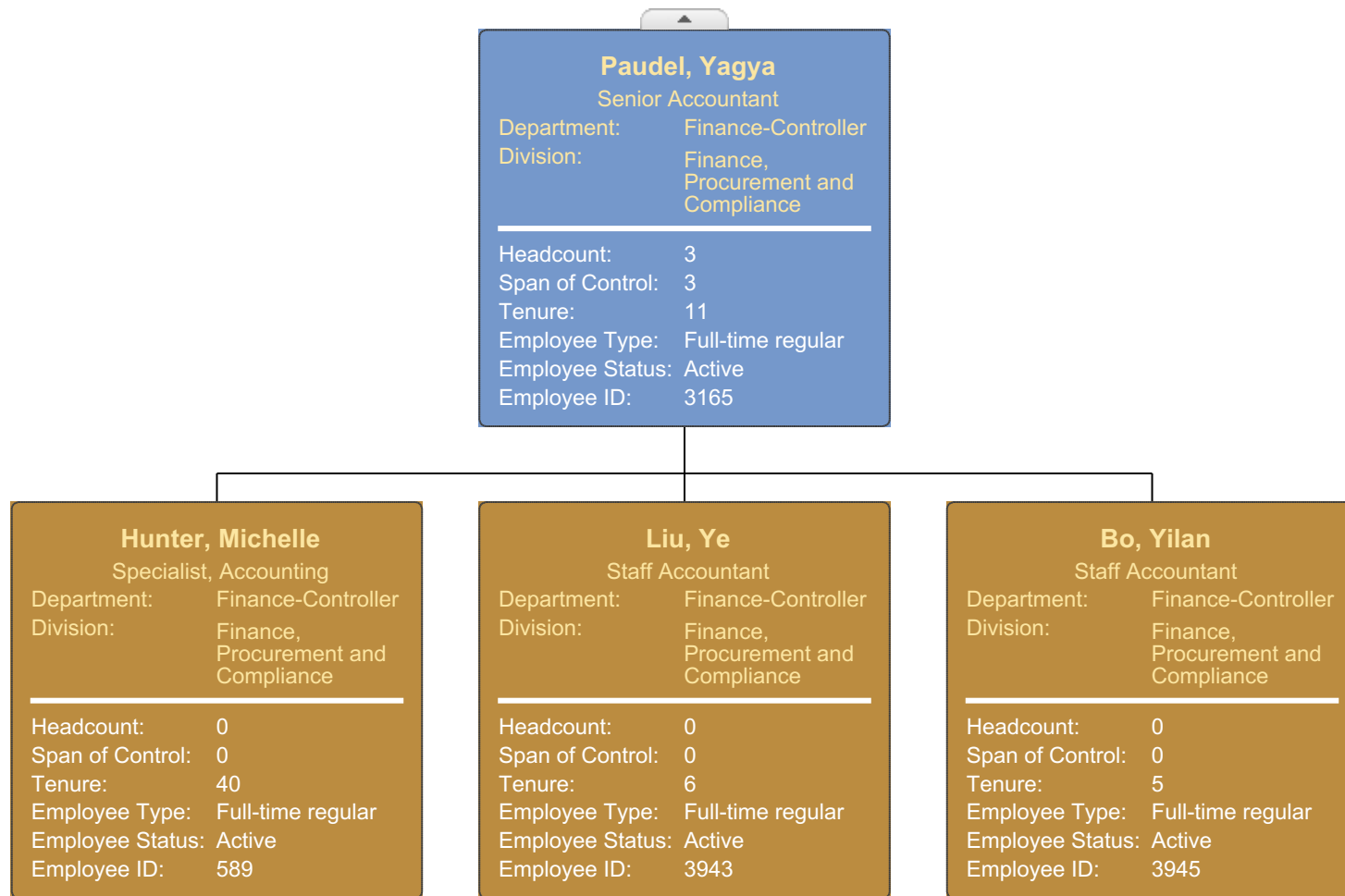


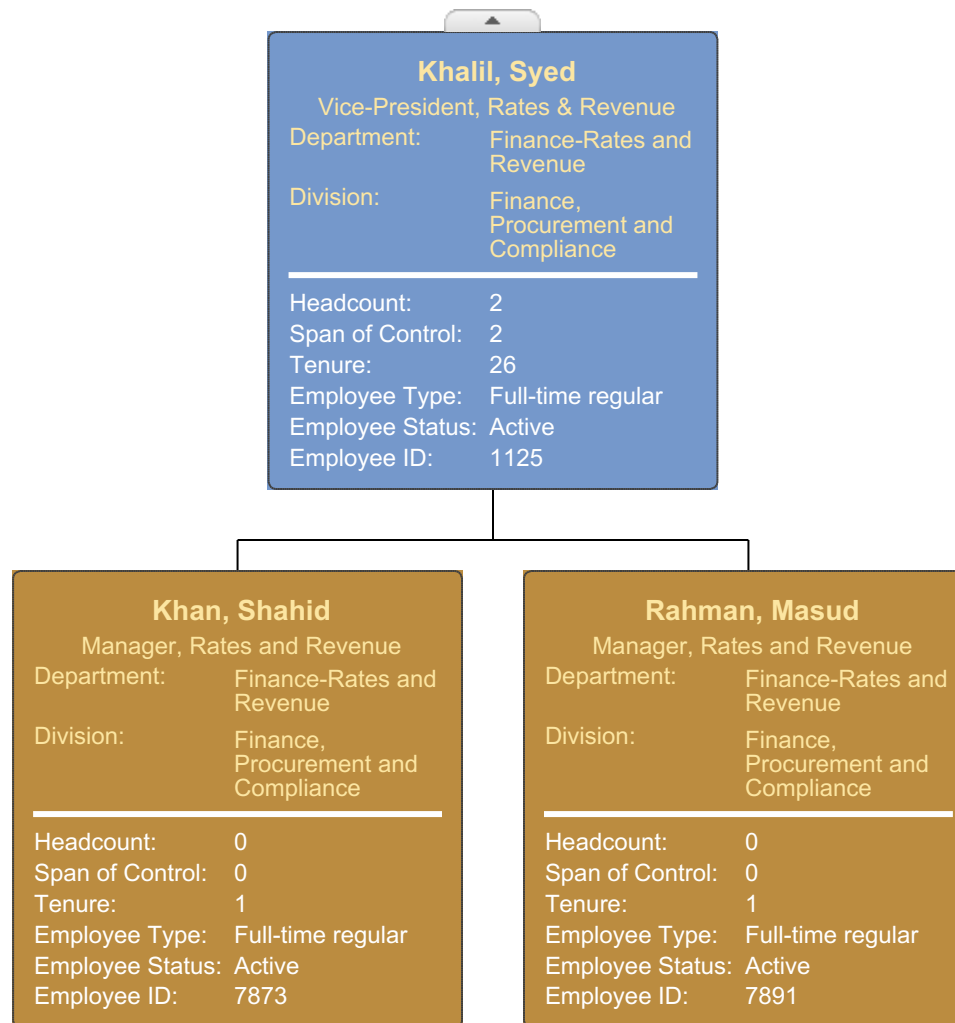
DC Water

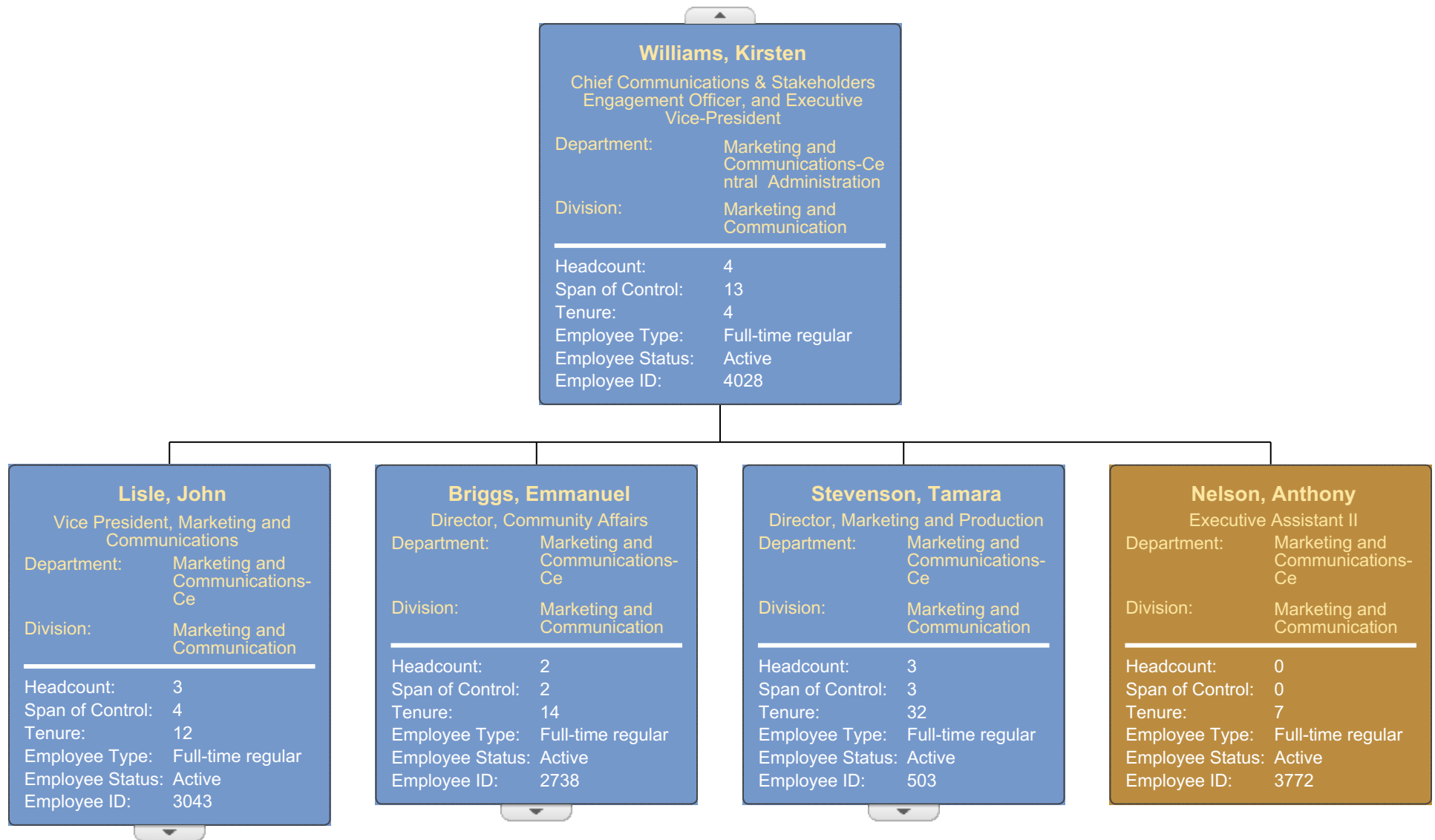


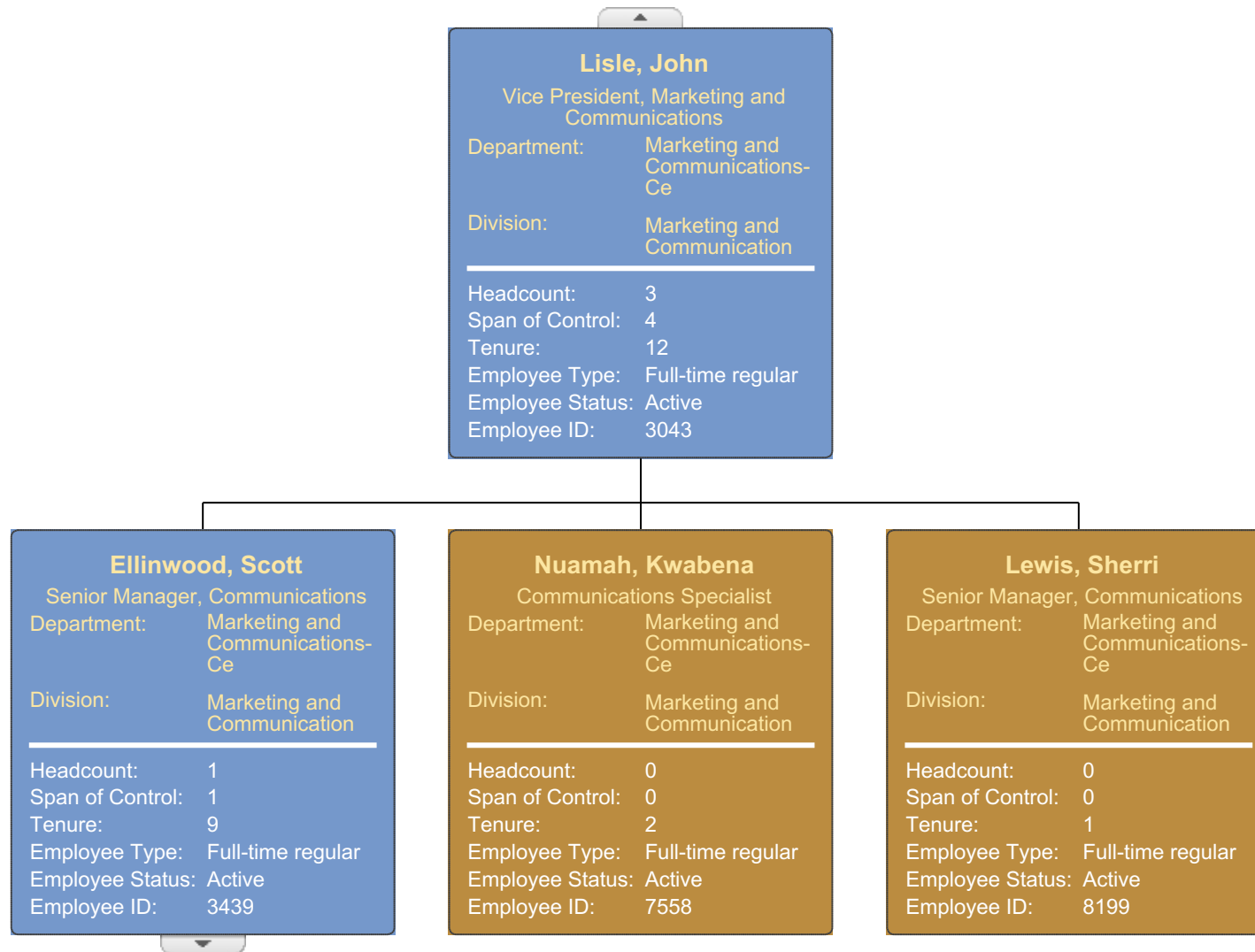


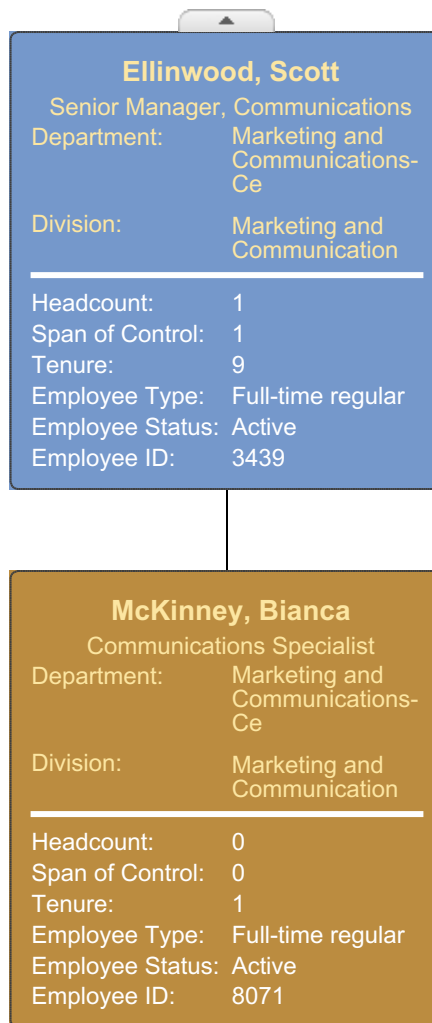


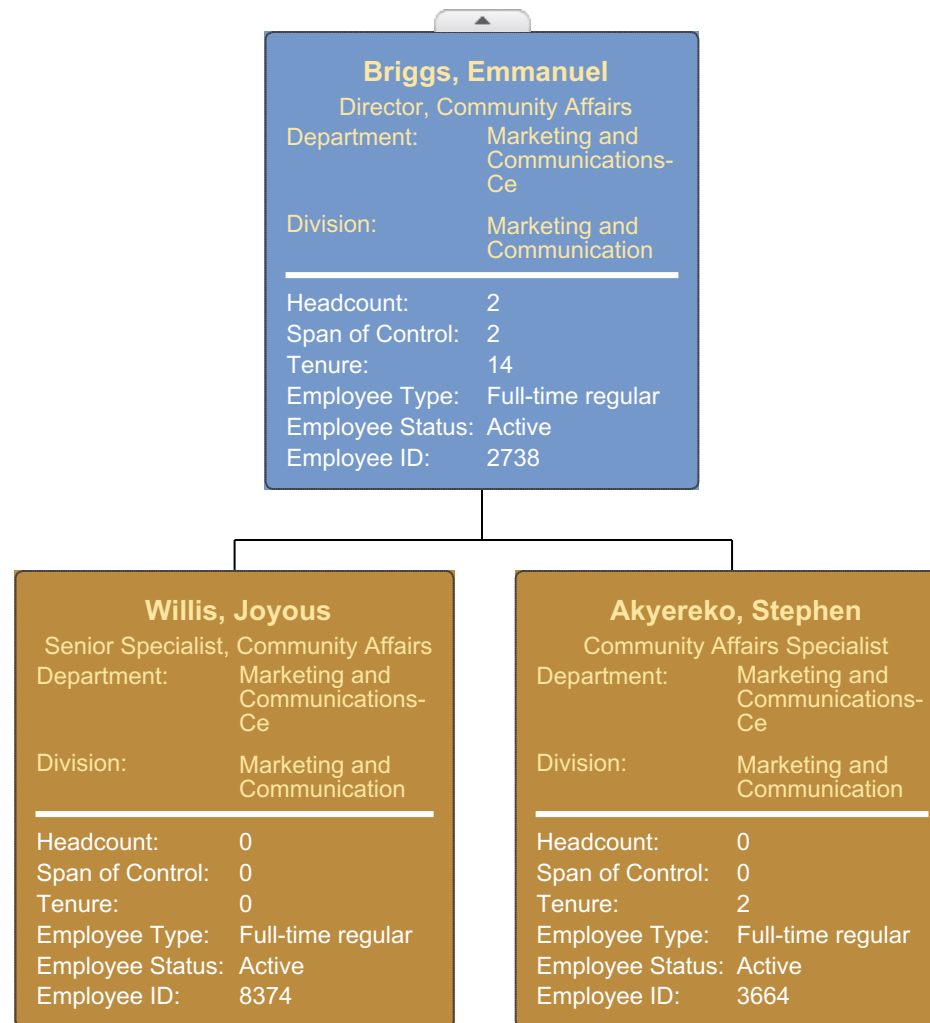


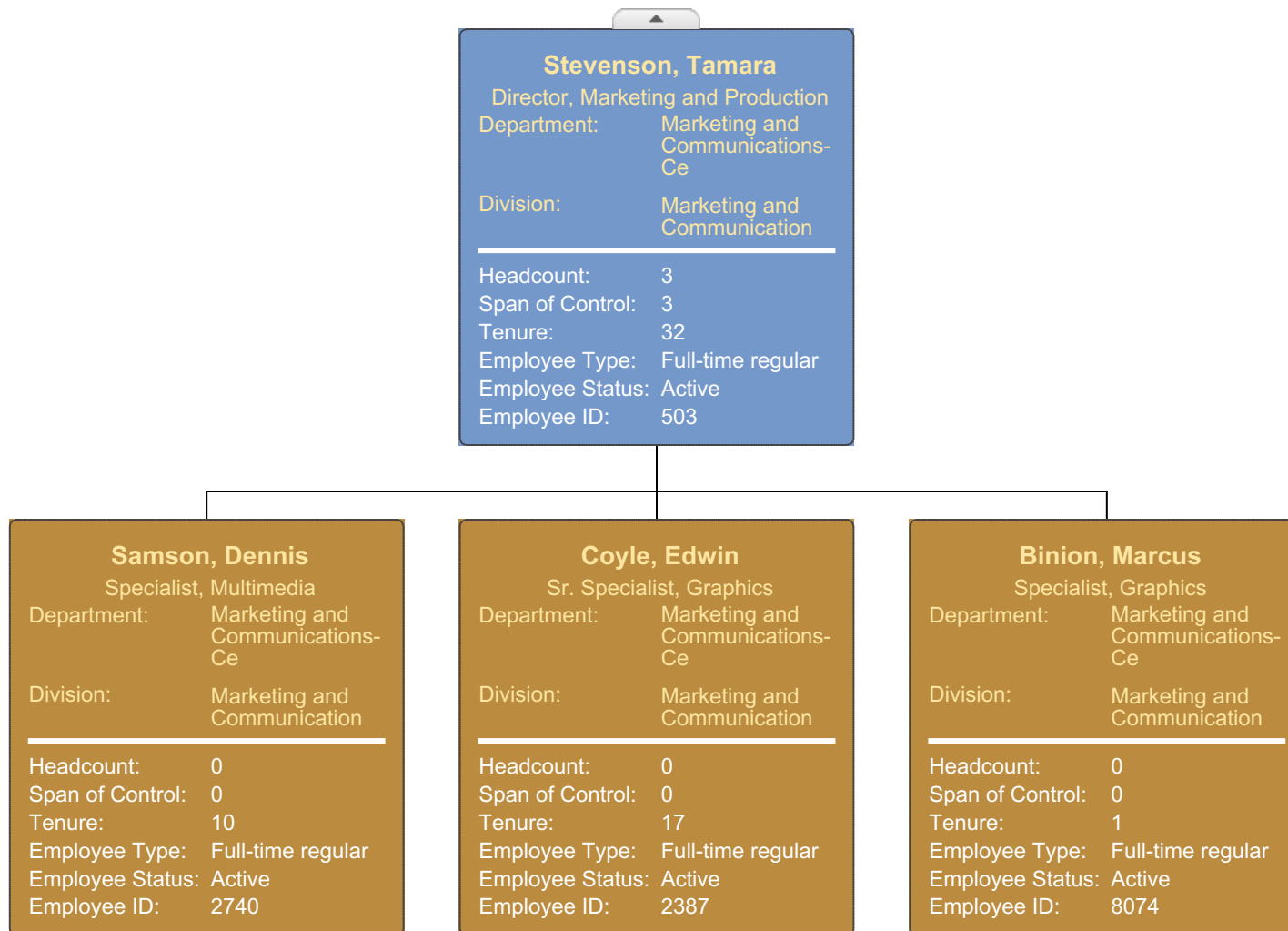




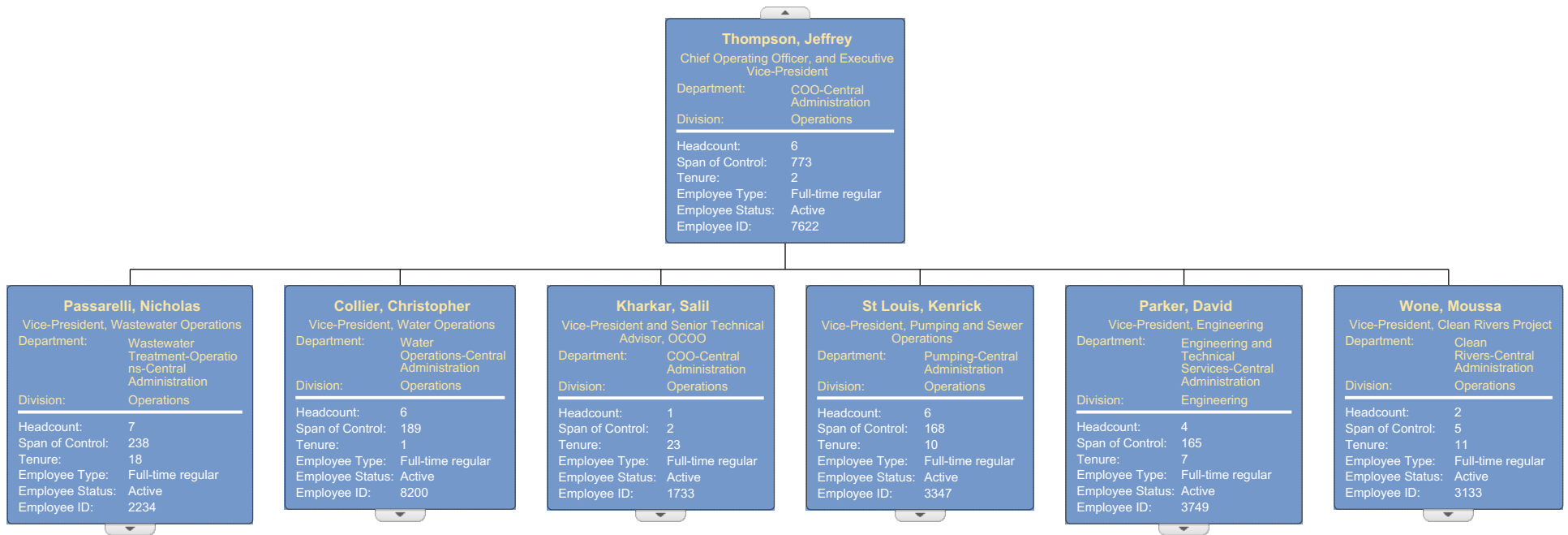




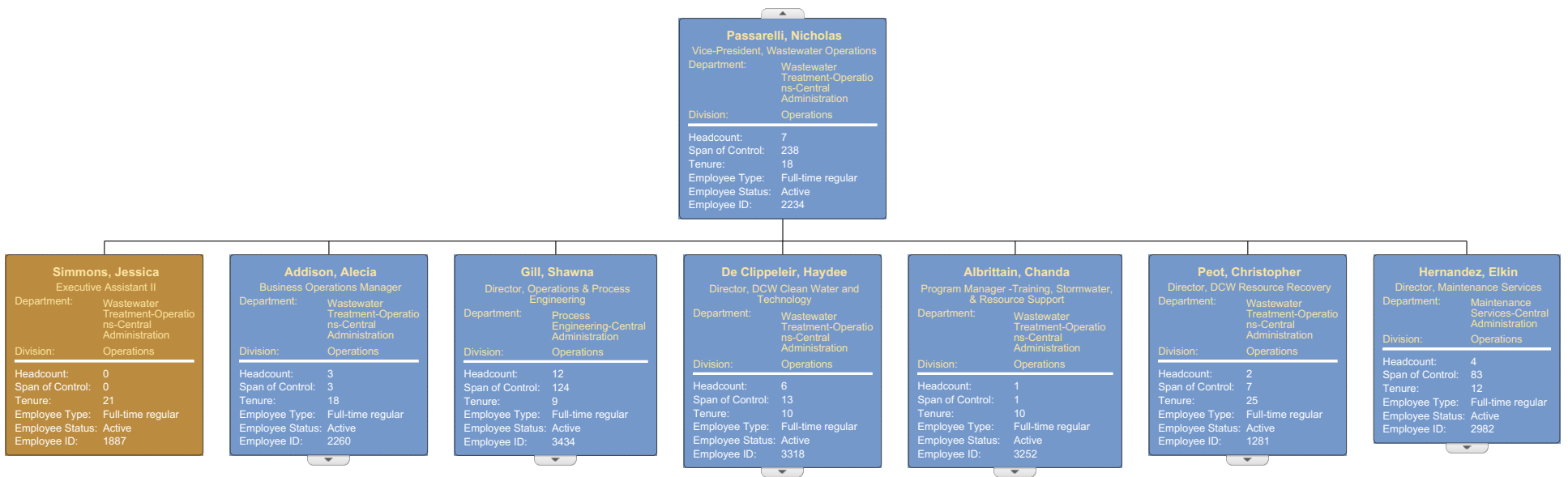


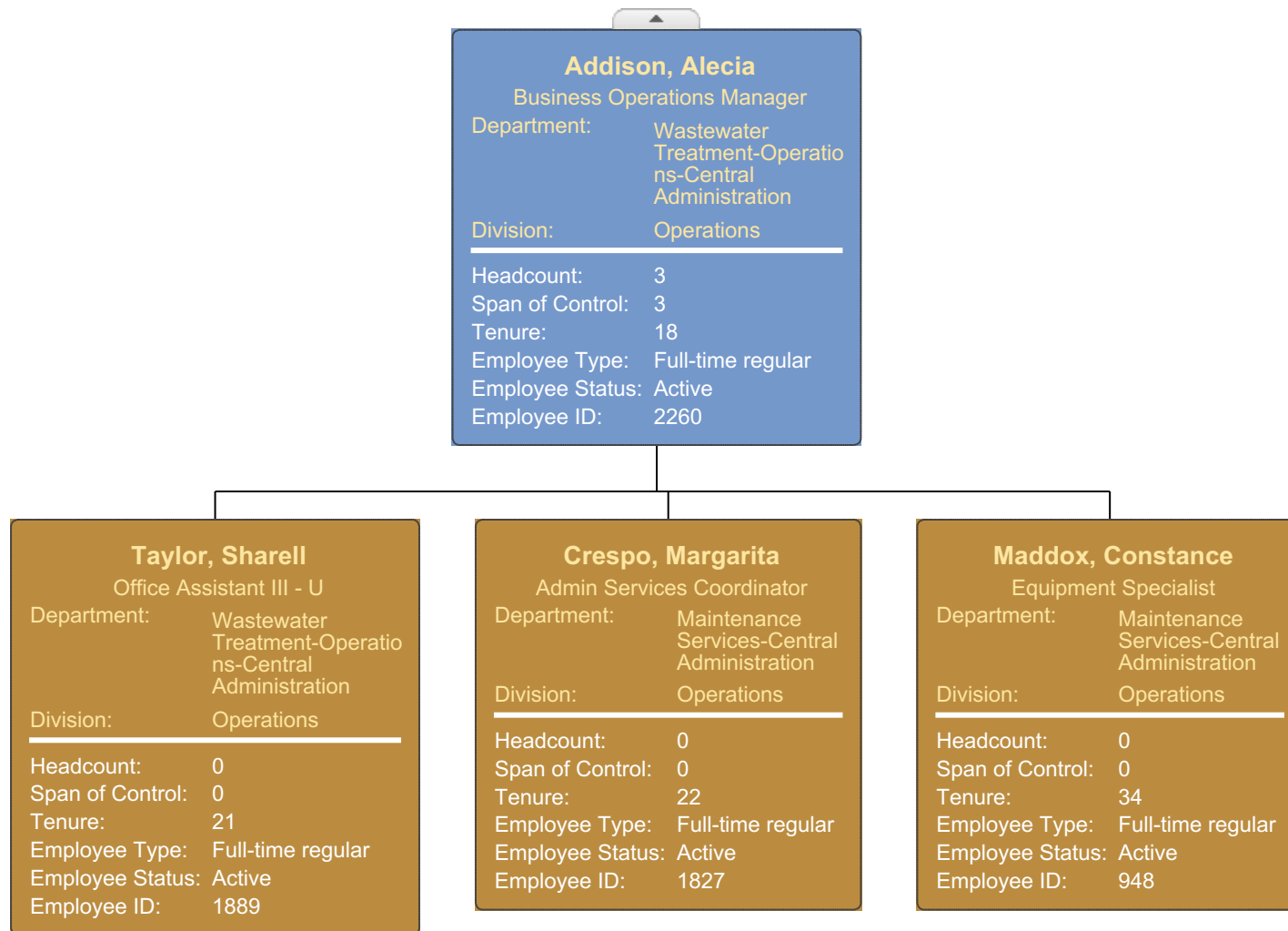


DC Water

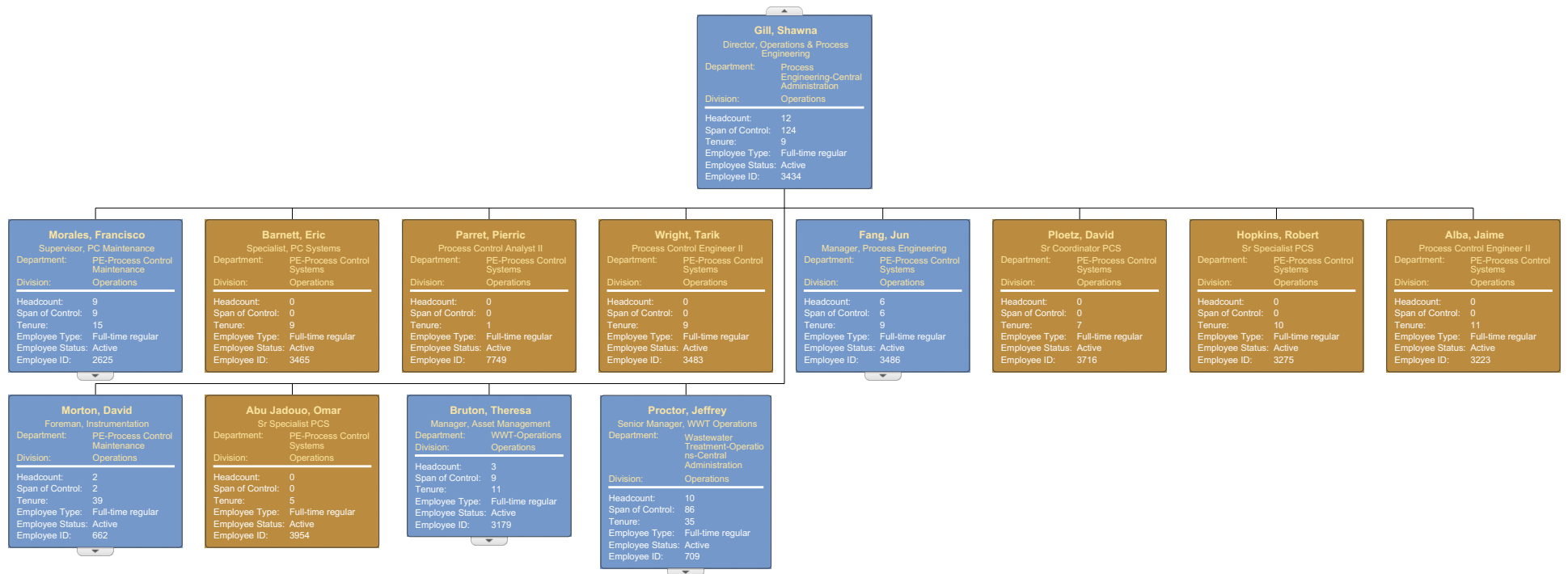


DC Water

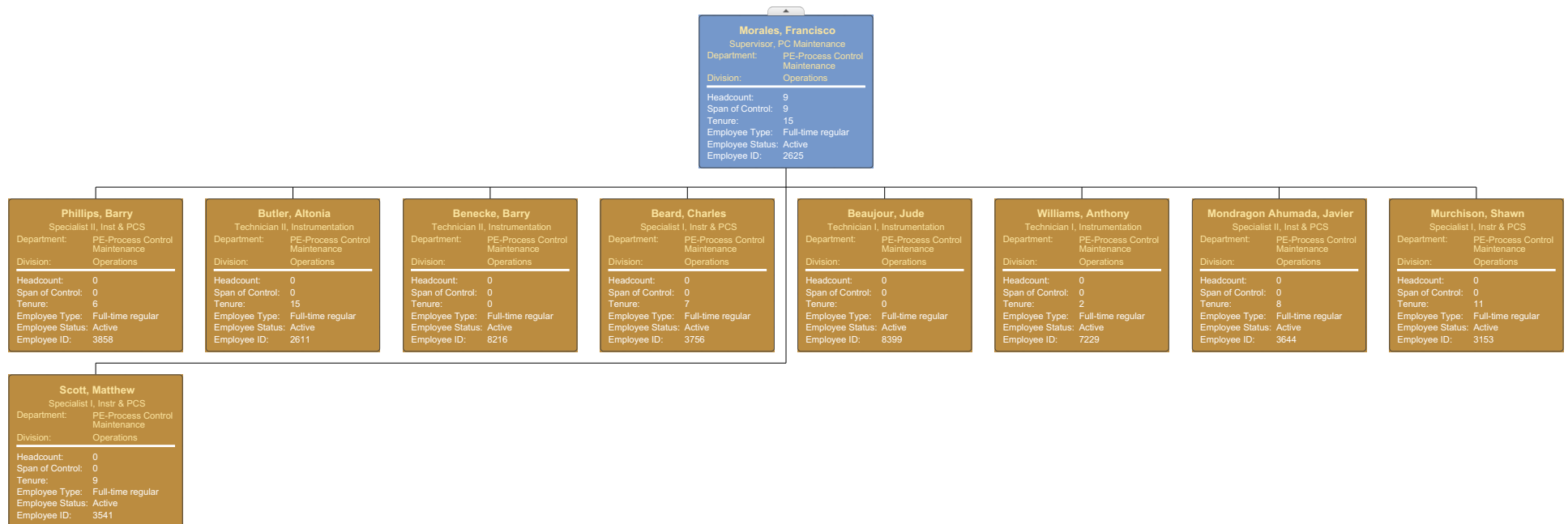




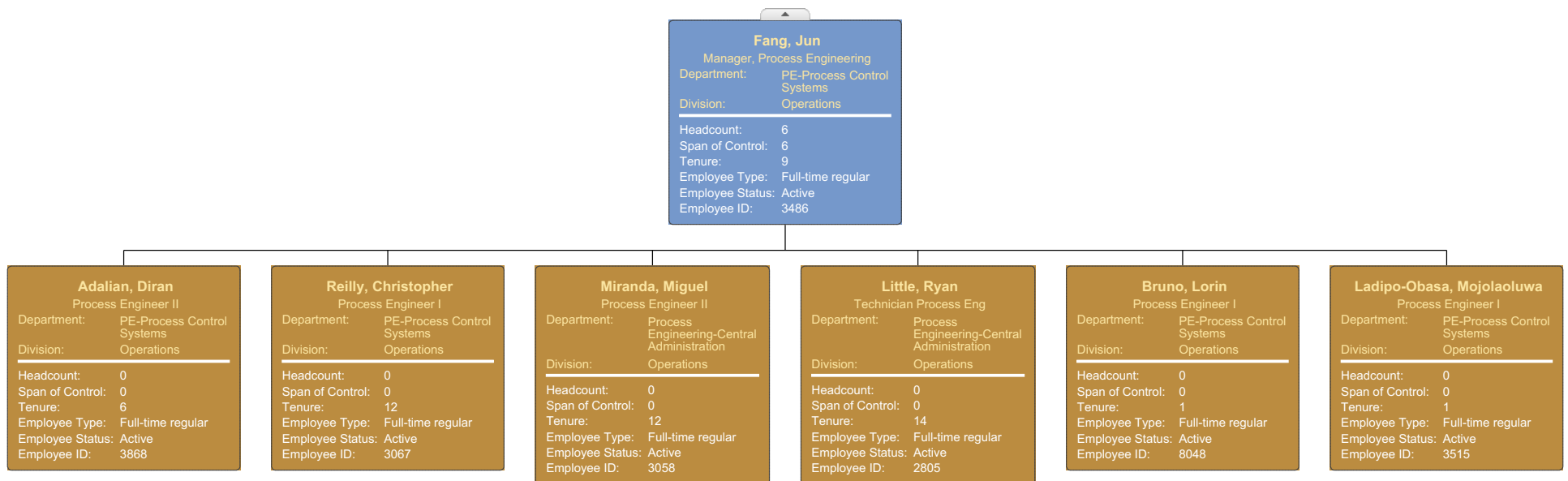
DC Water

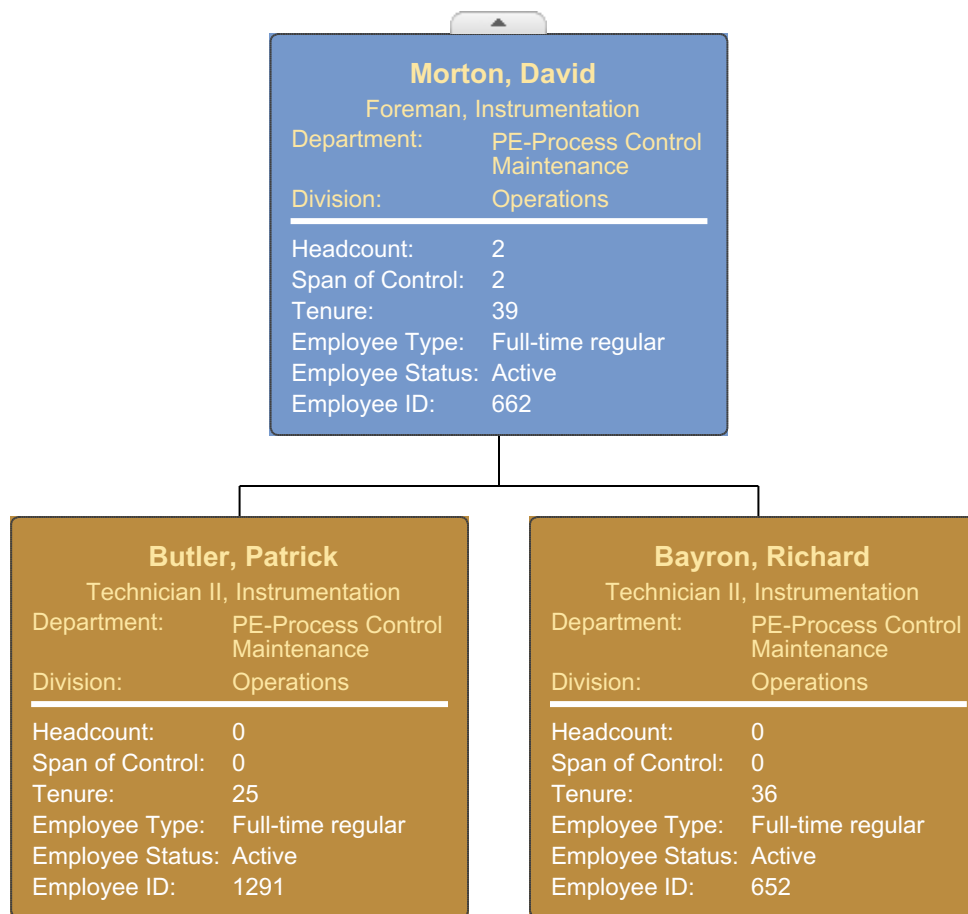


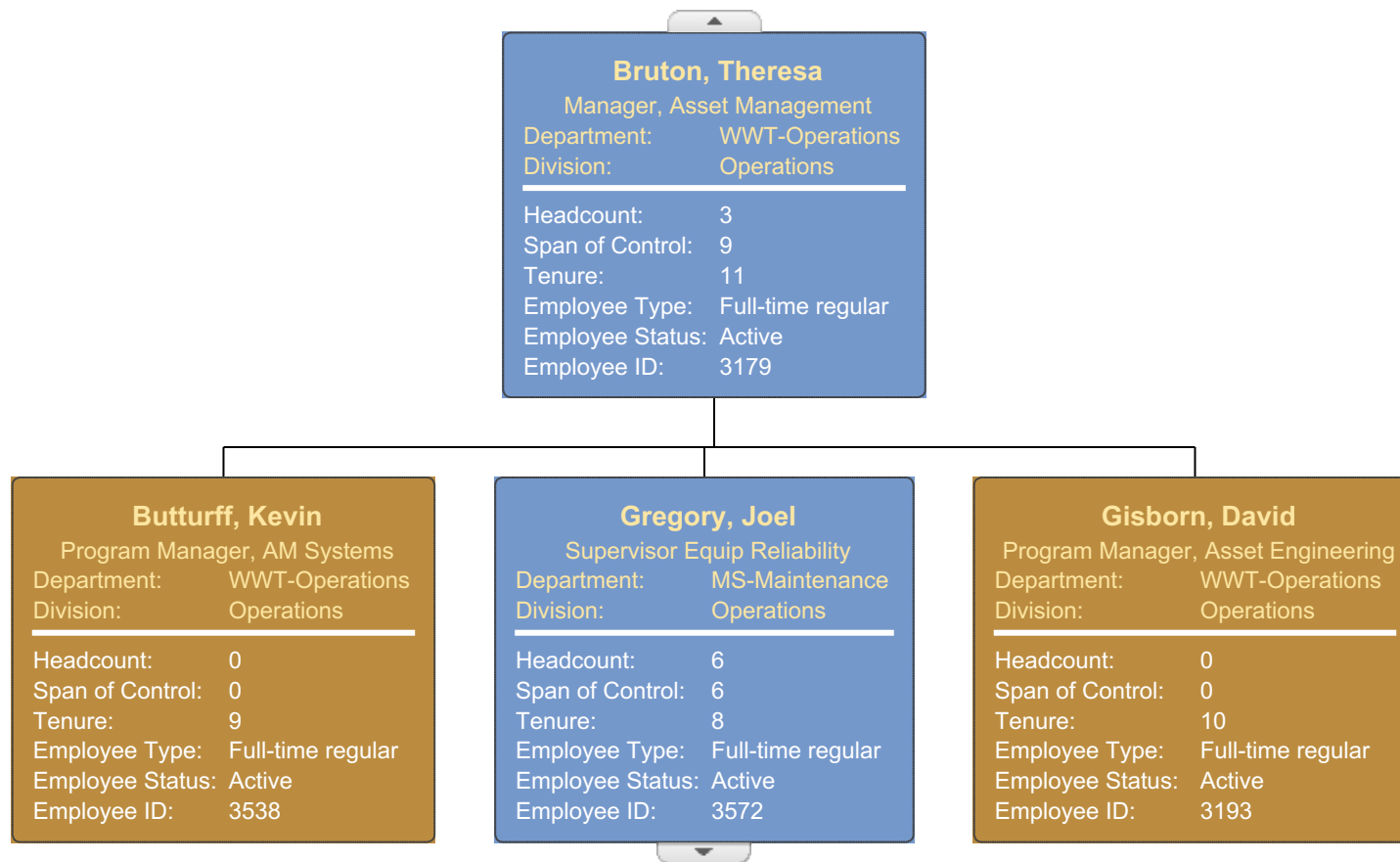
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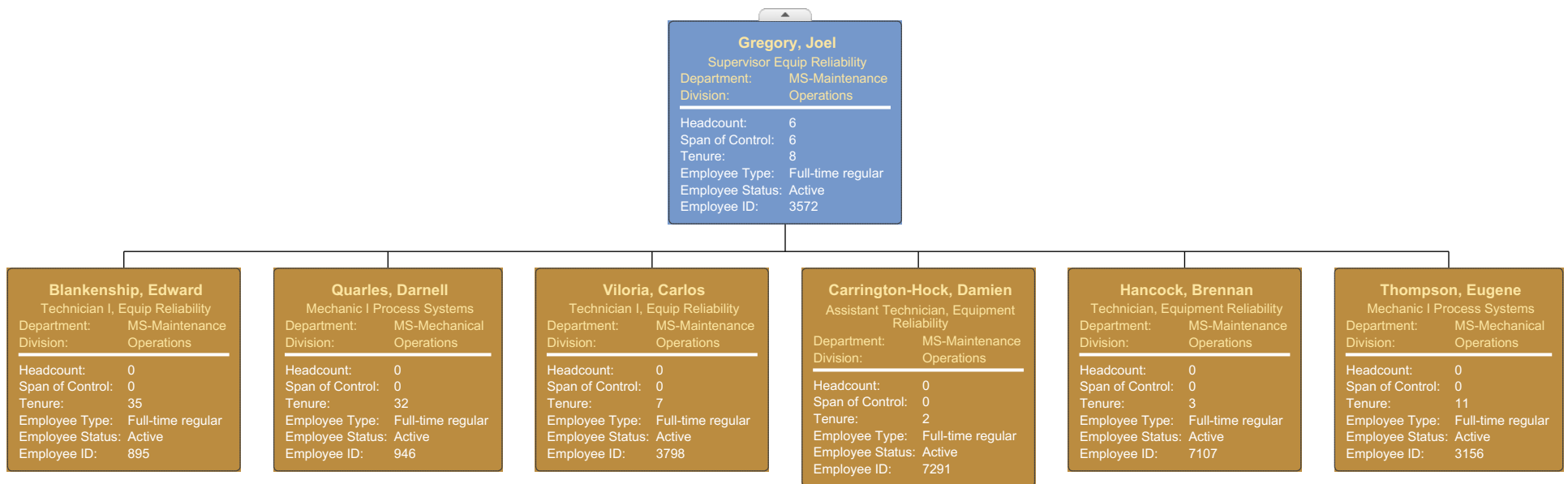
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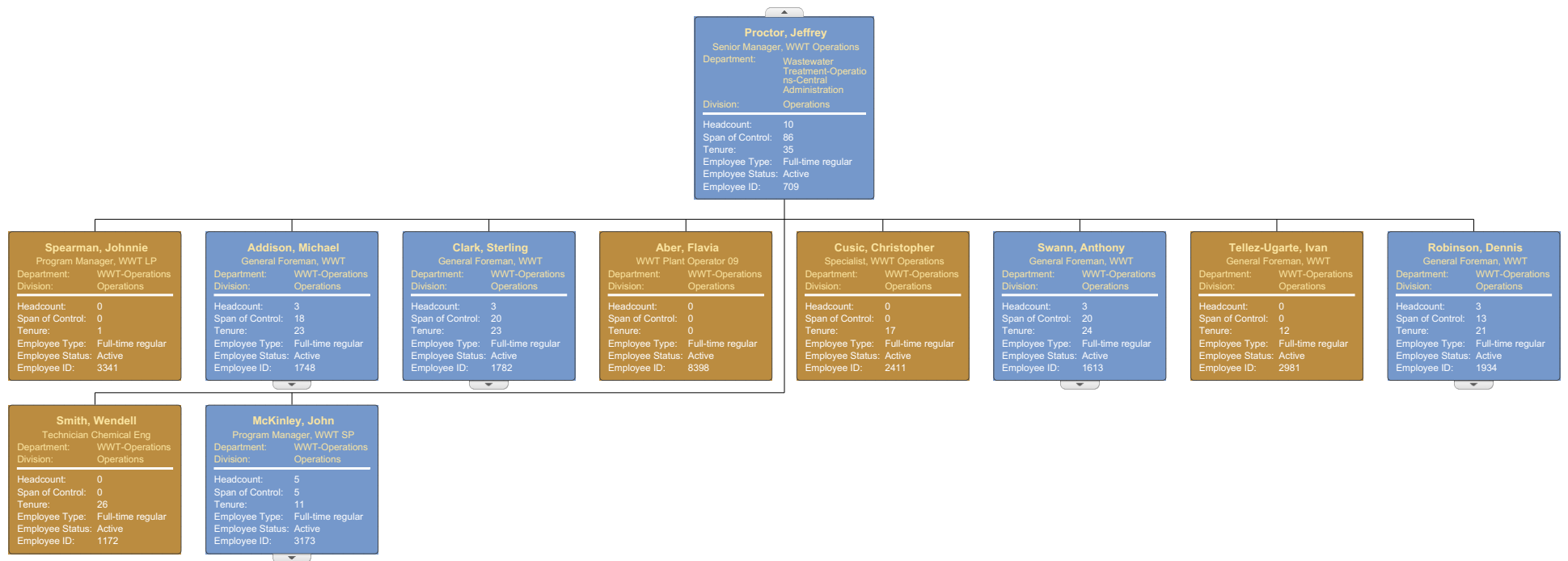


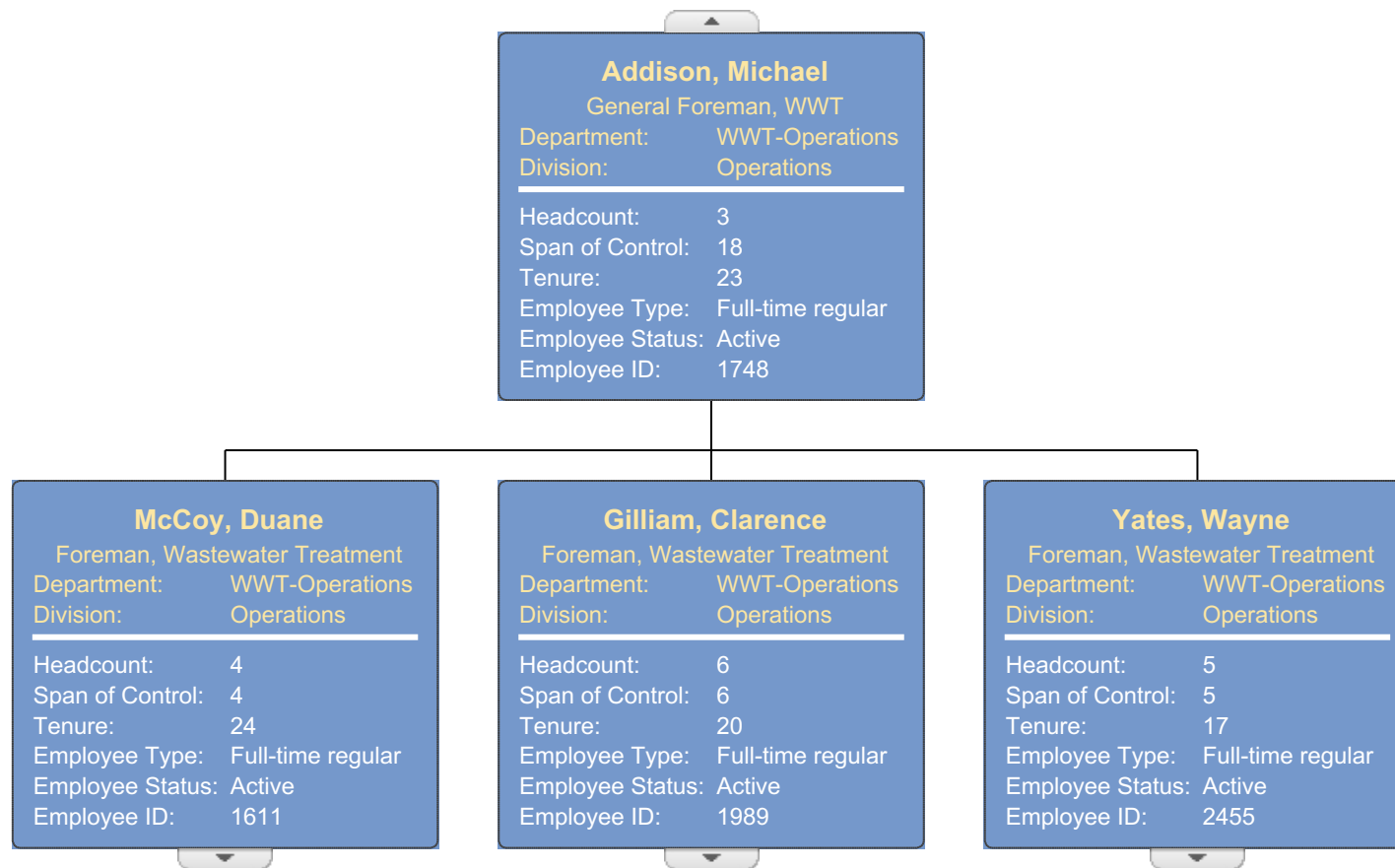


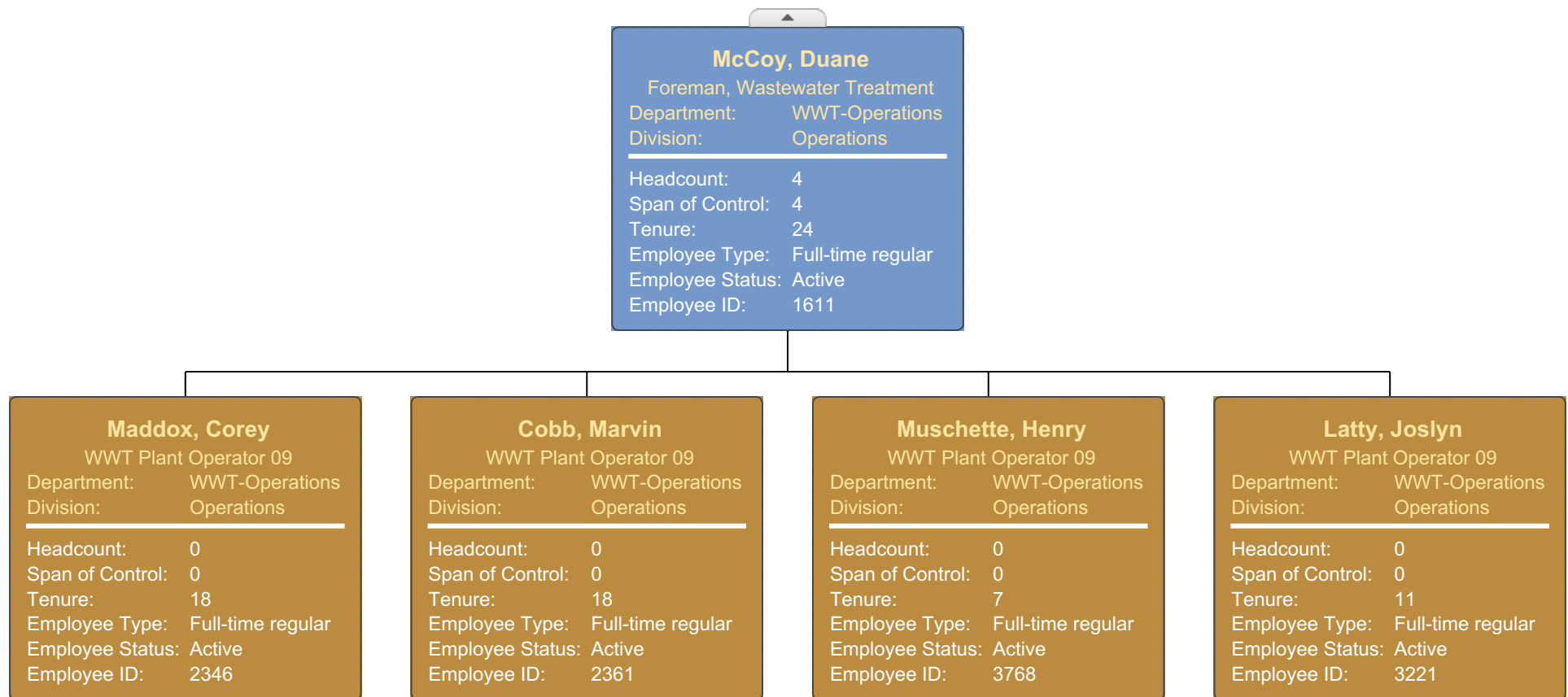
DC Water



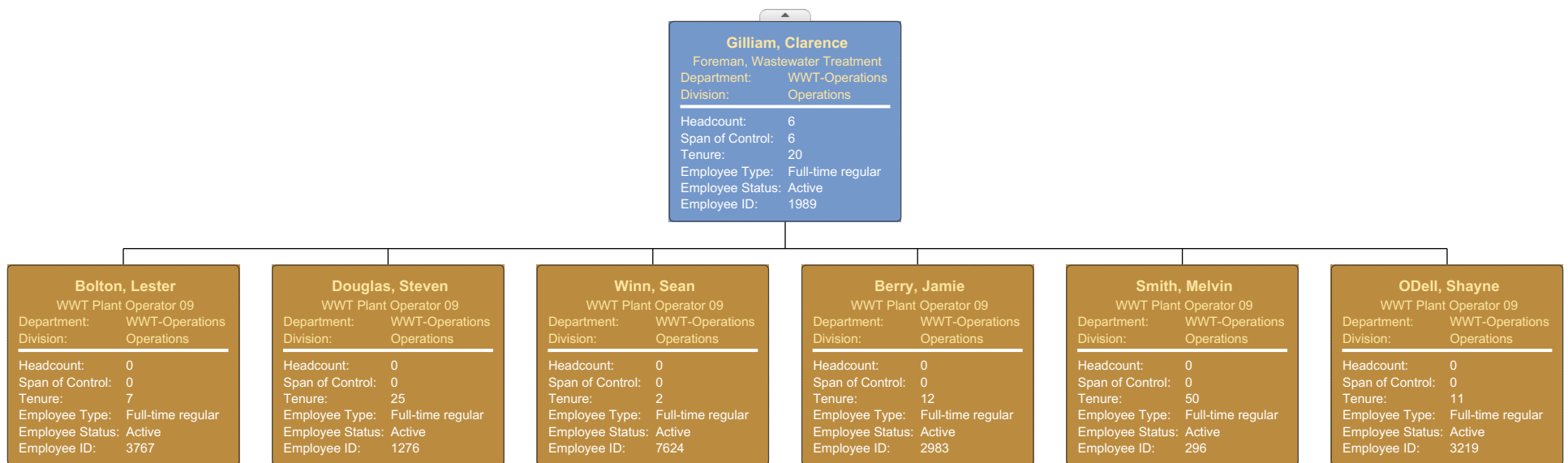
DC Water



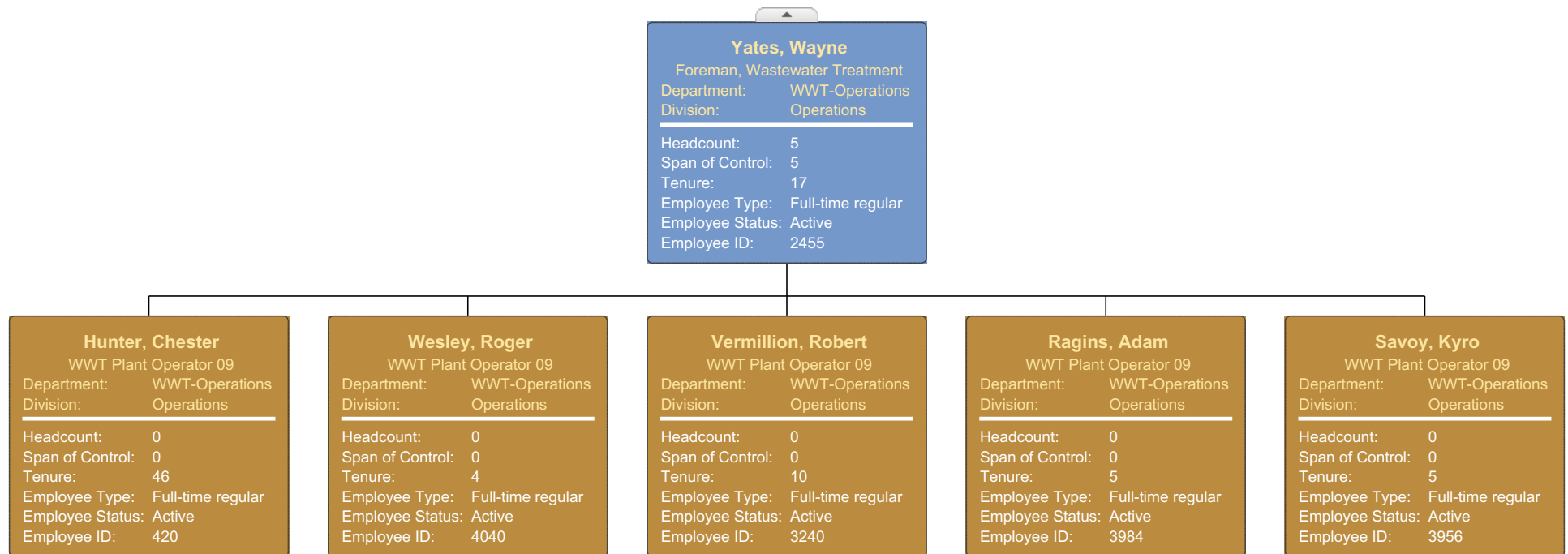


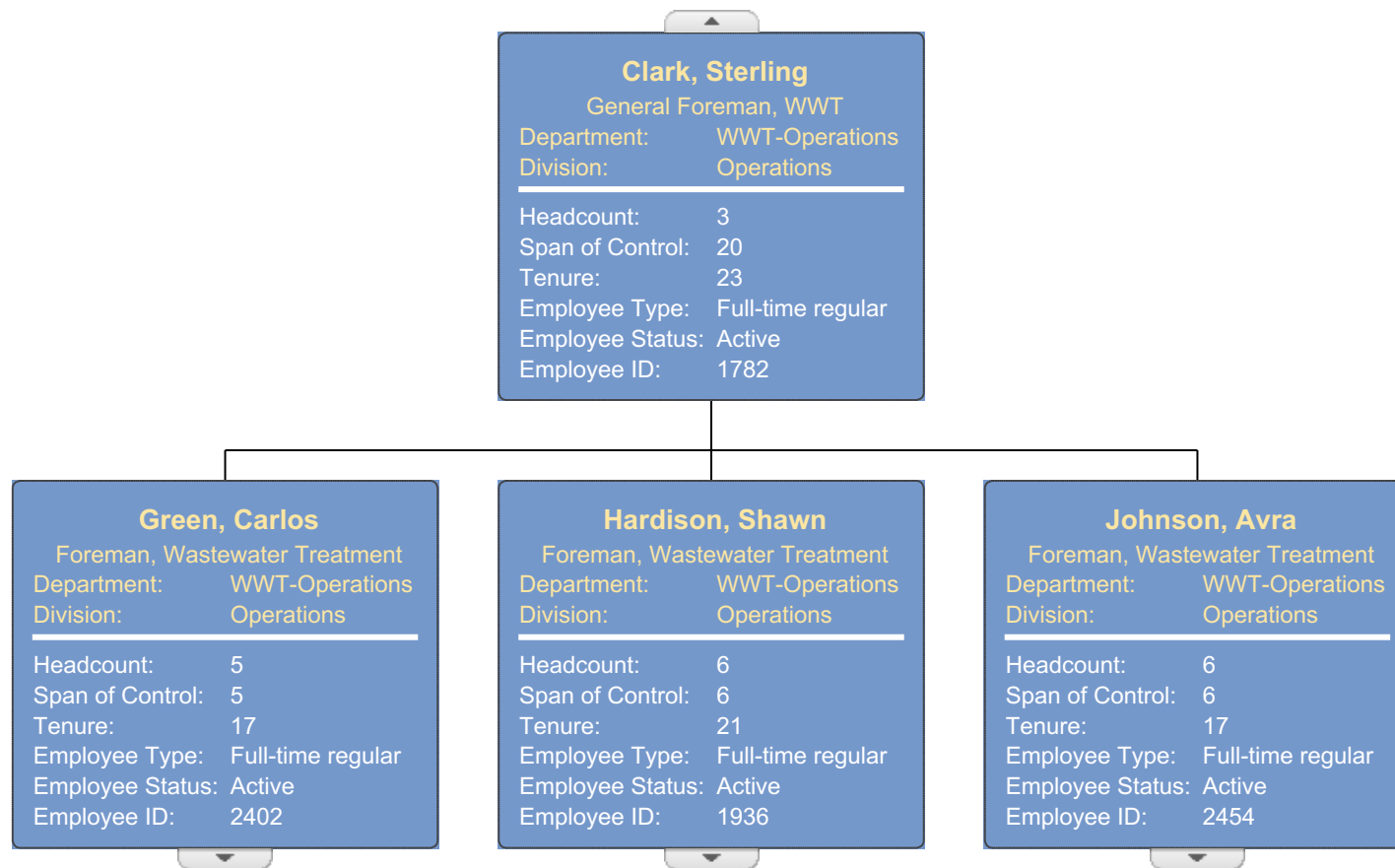


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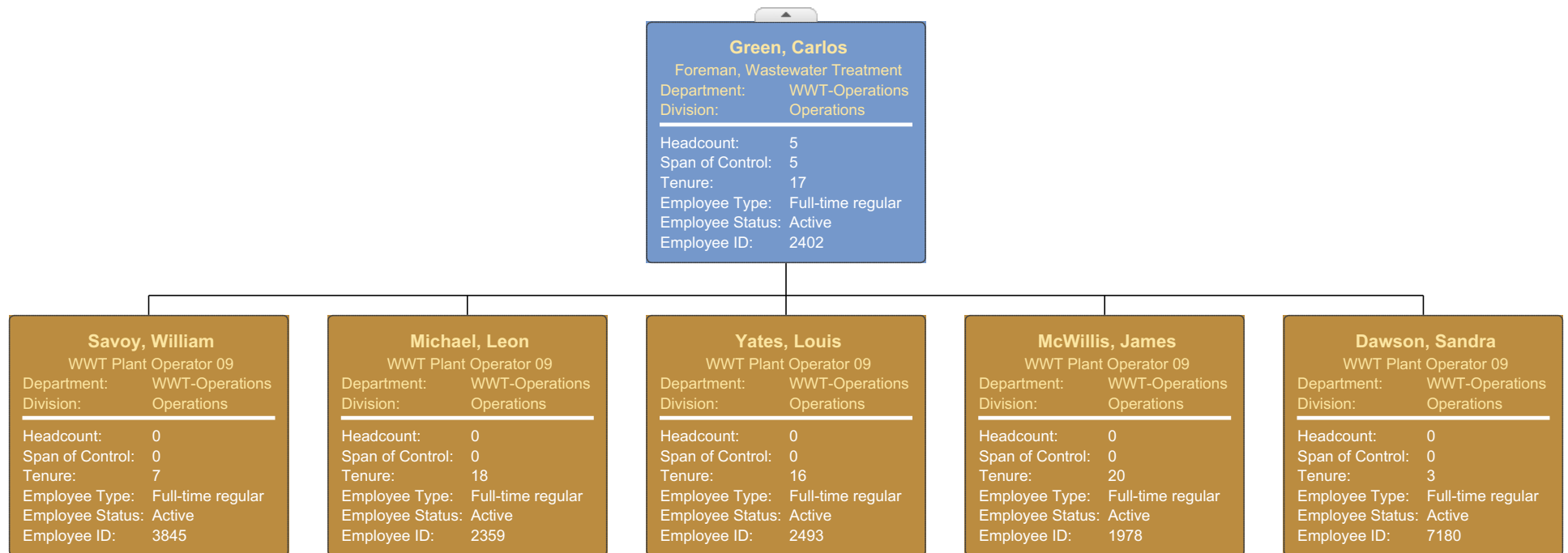


DC Water

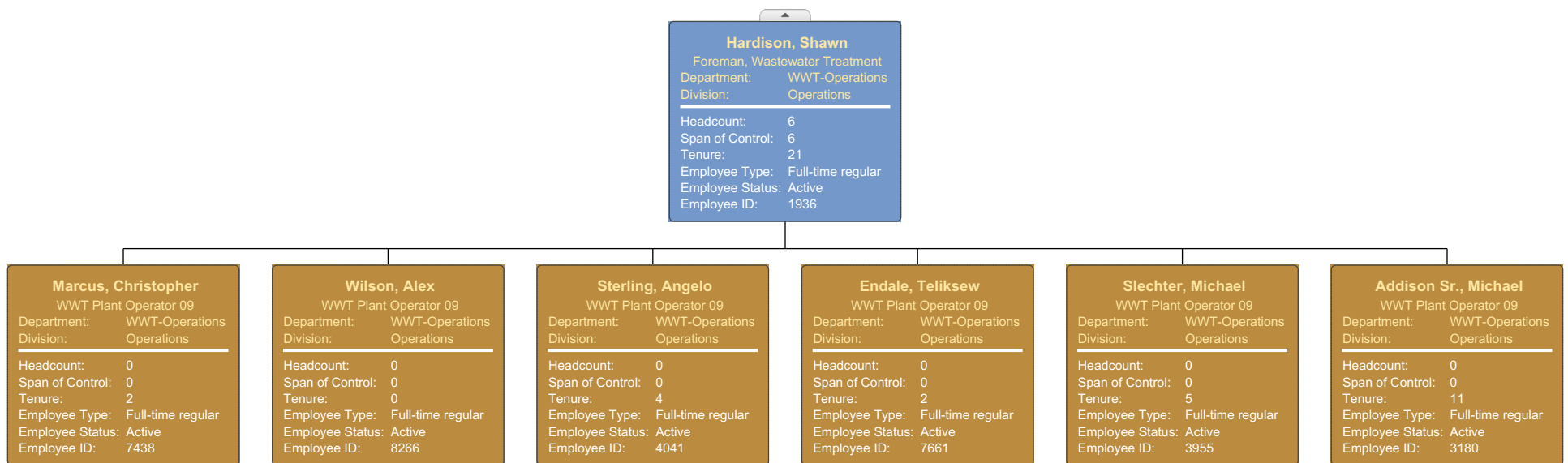




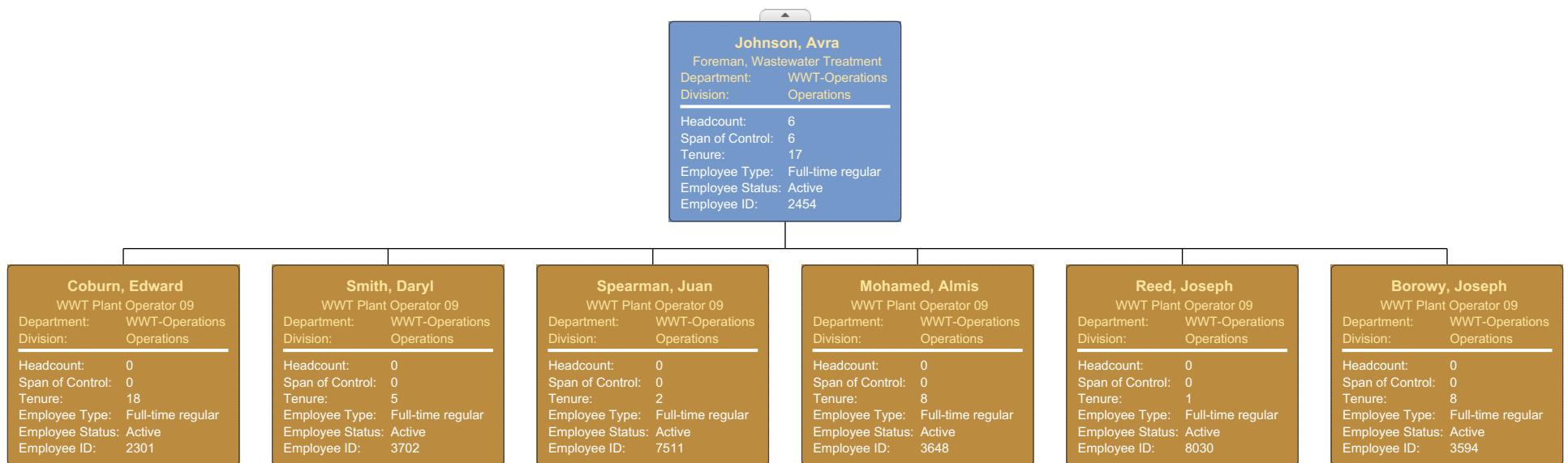
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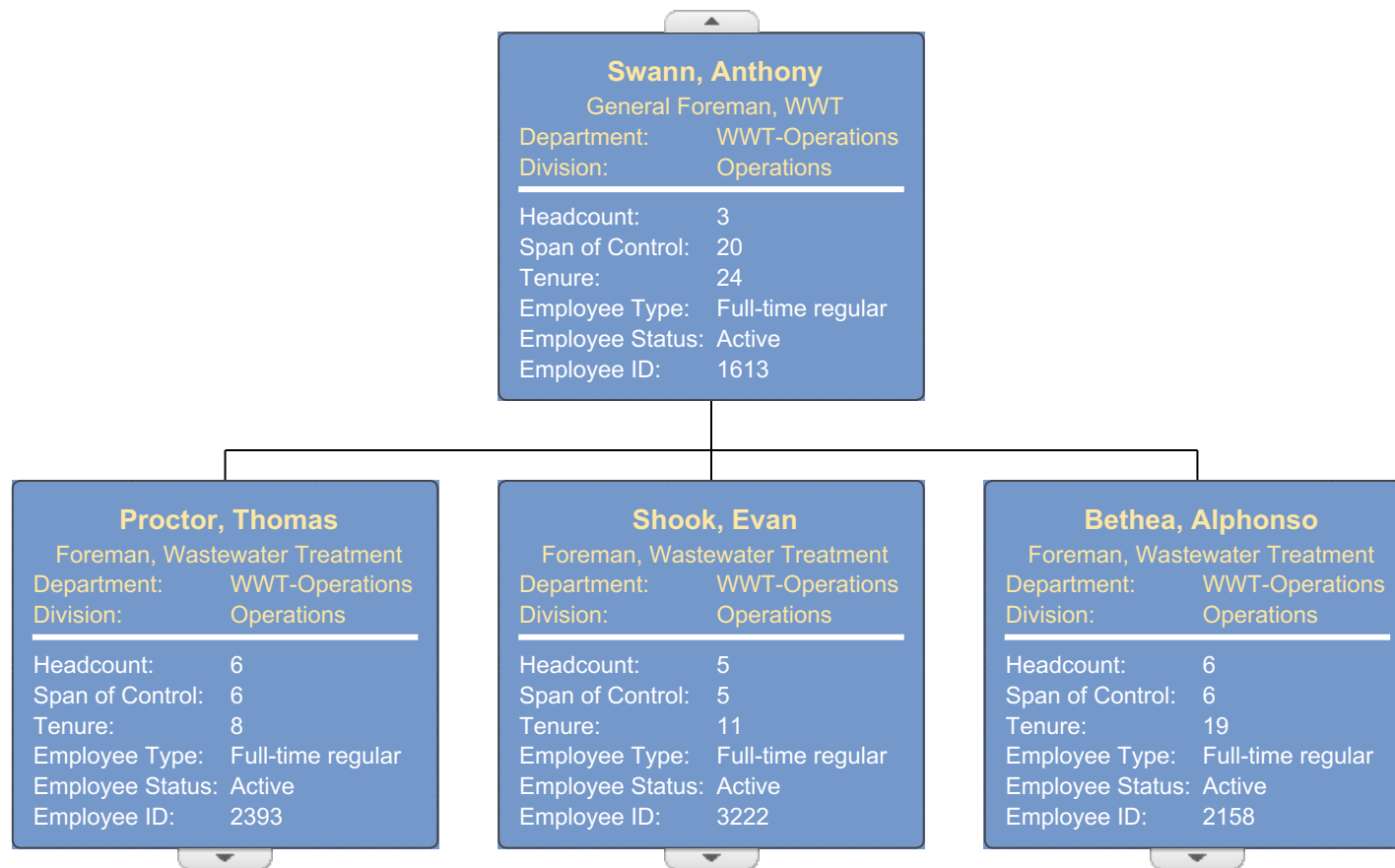


DC Water

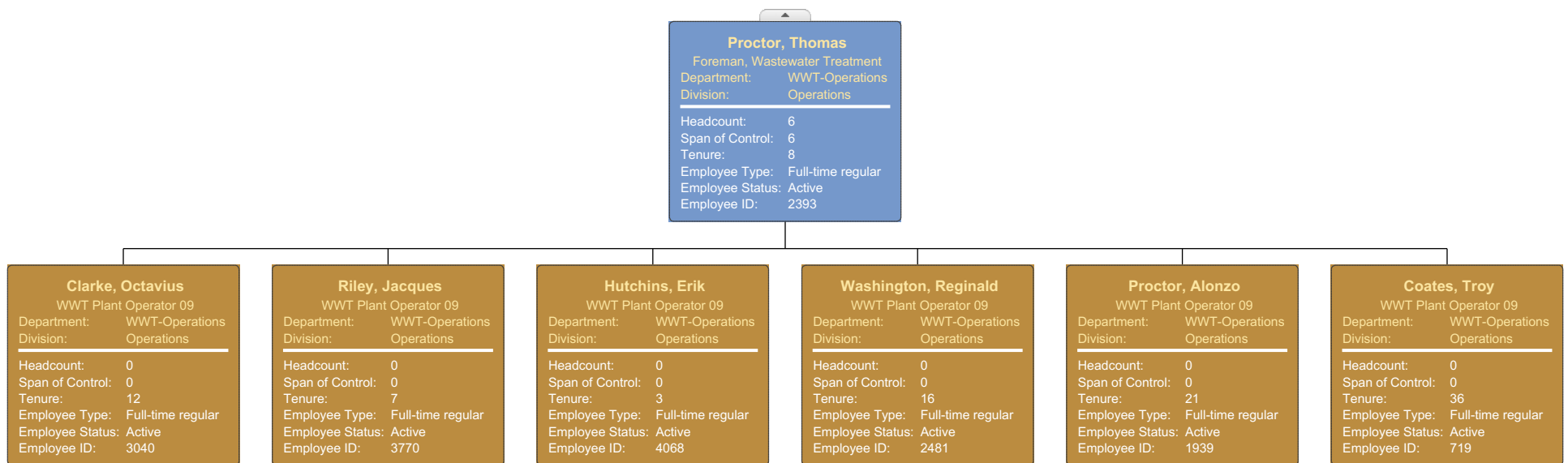


DC Water

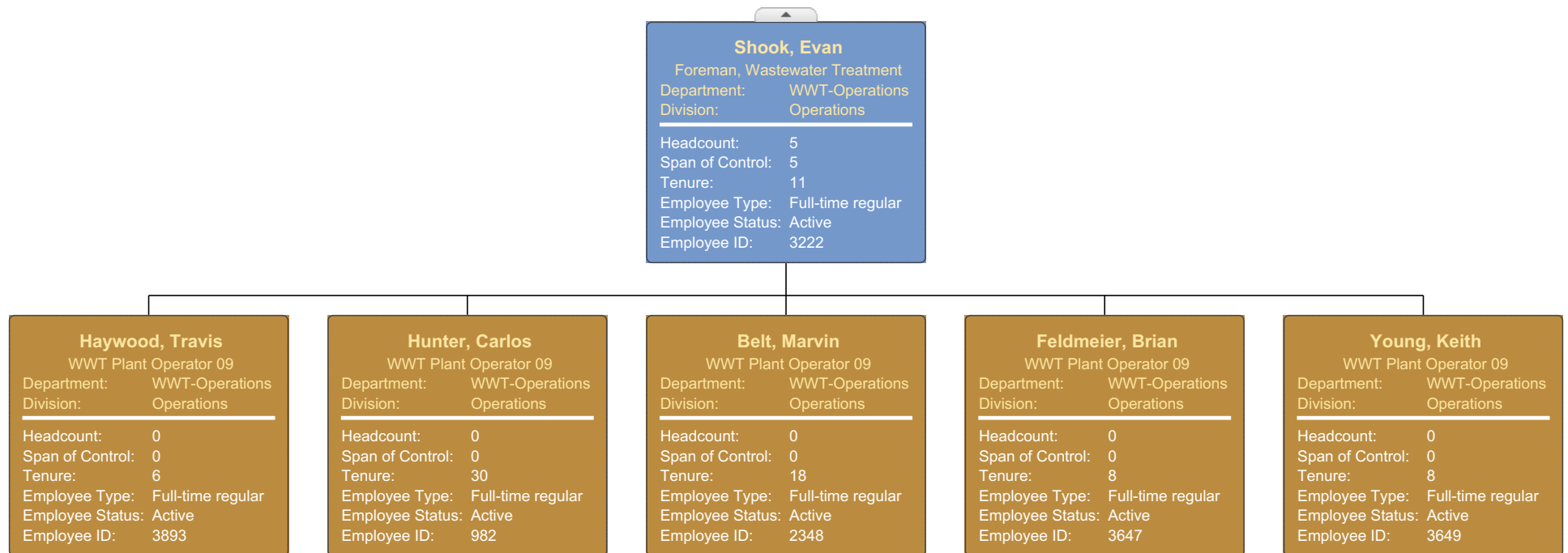




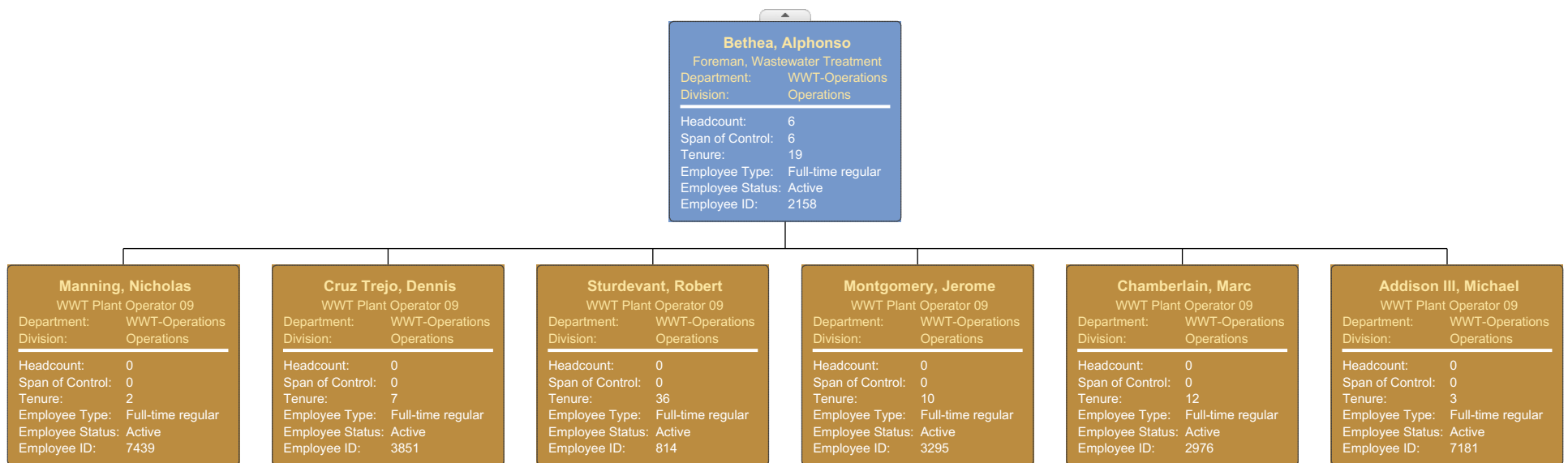
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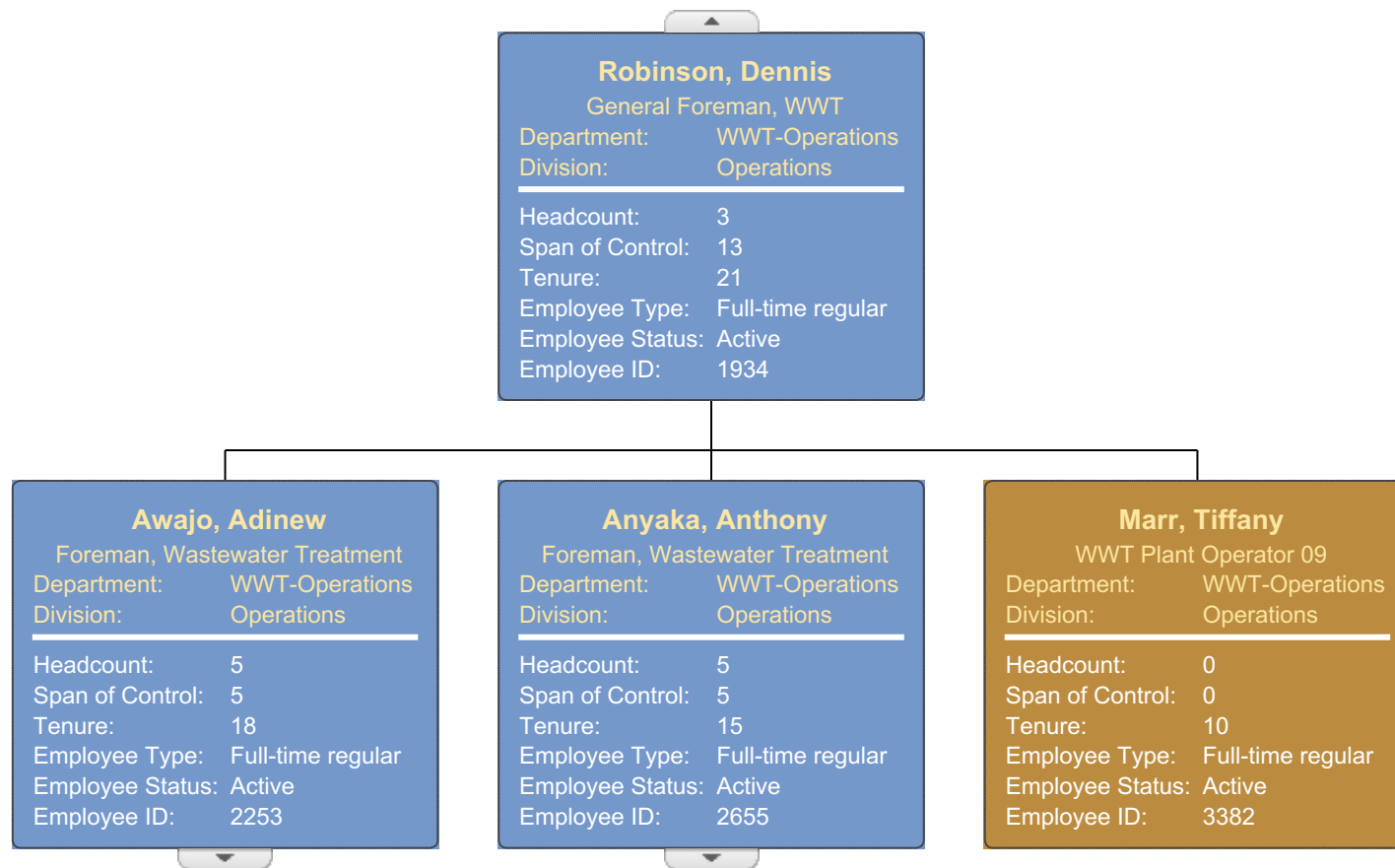


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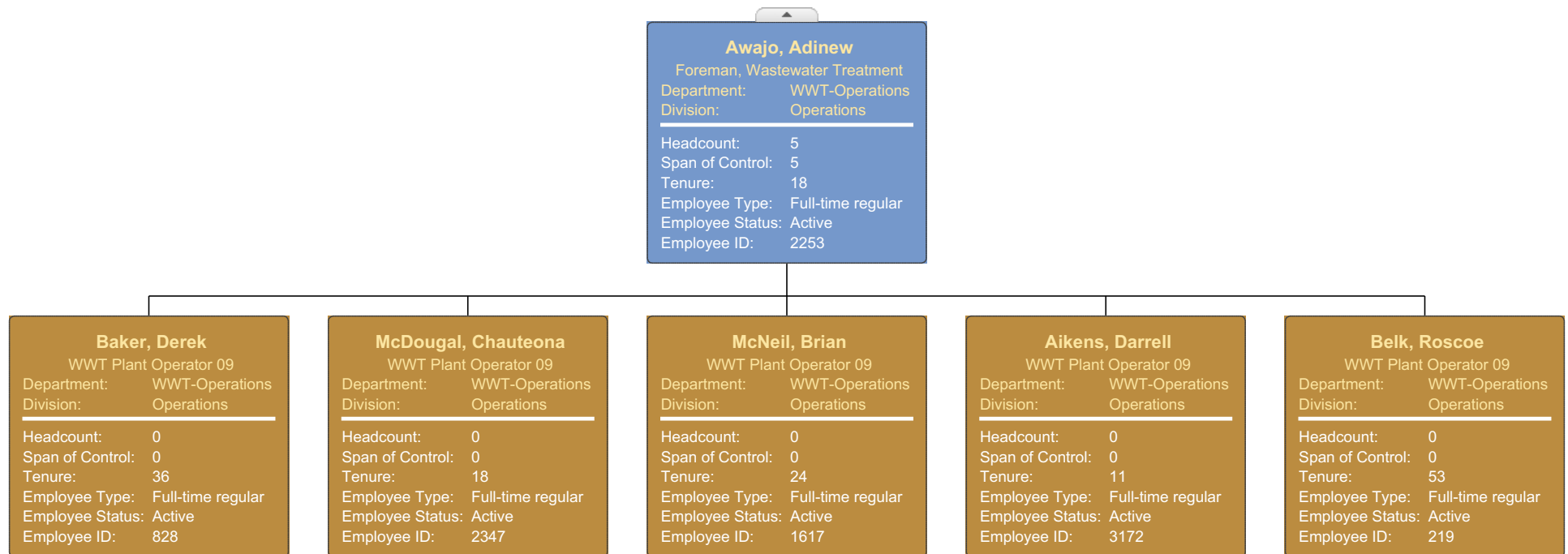


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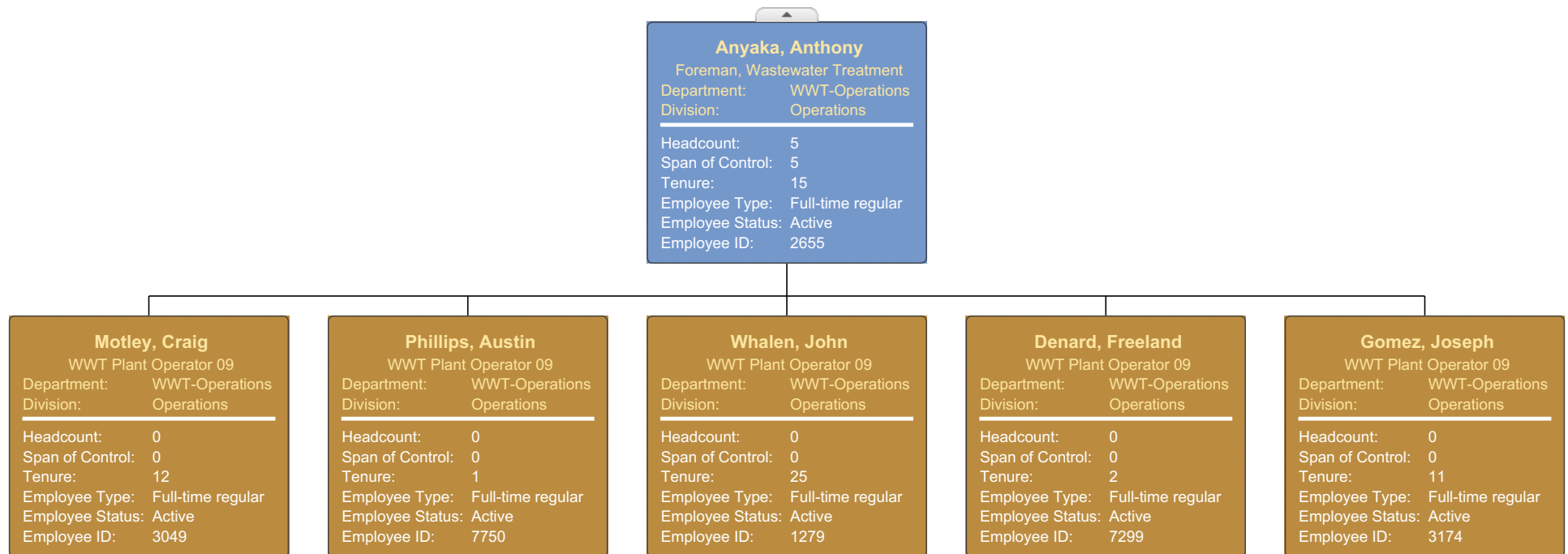




DC Water



DC Water

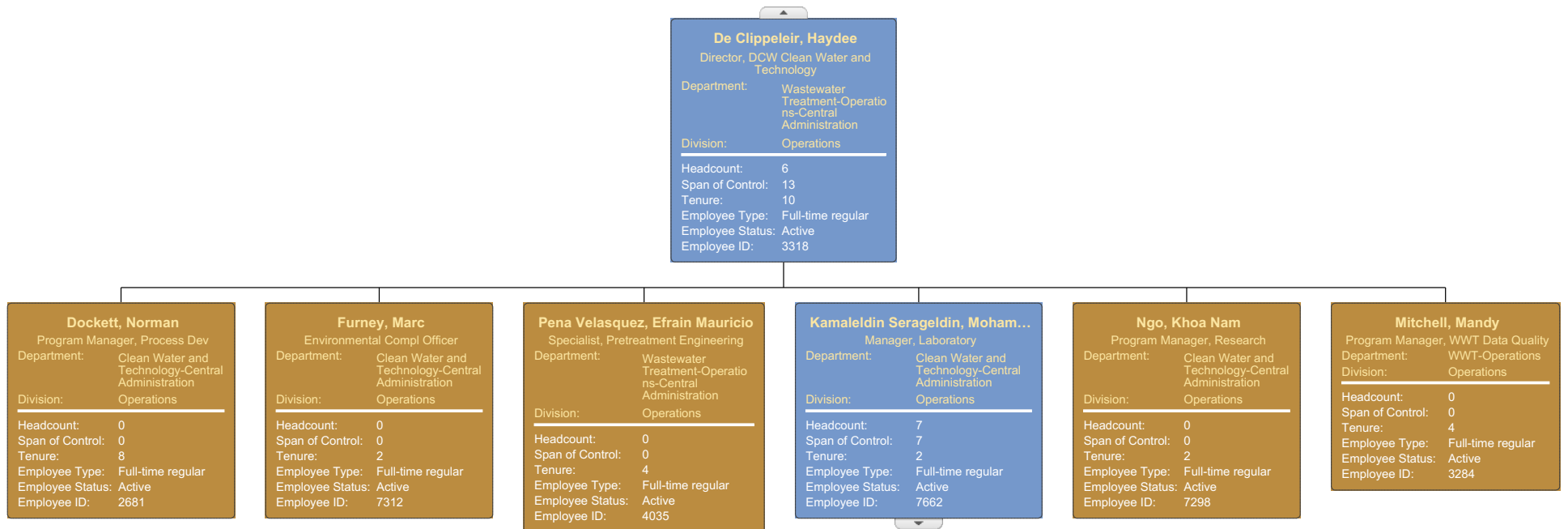


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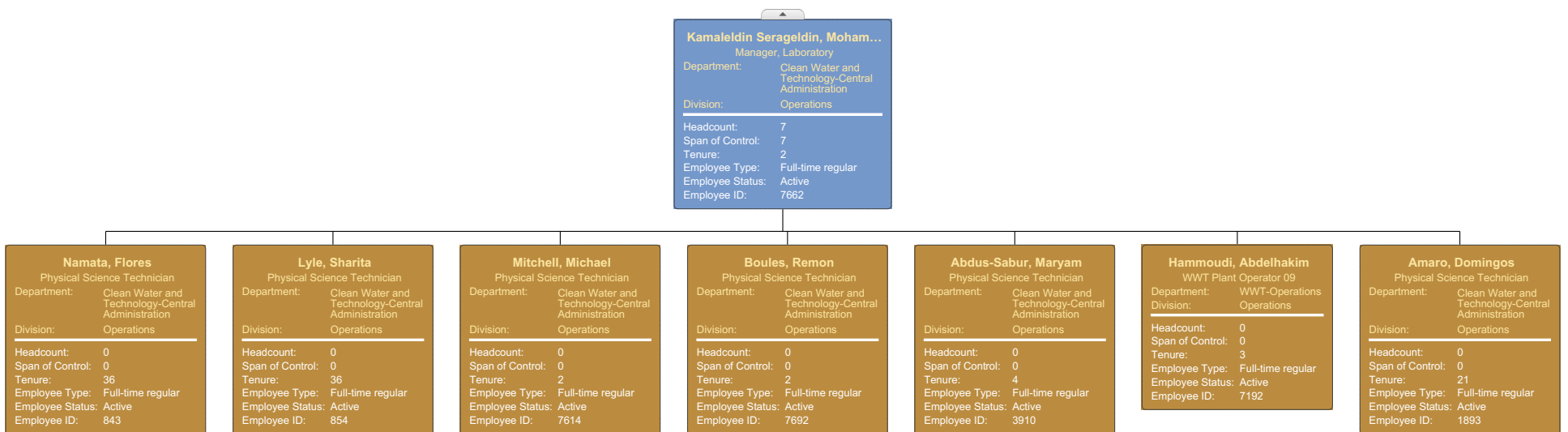
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Program Manager, WWT SP	
Department:	WWT-Operations
Division:	Operations
Headcount:	5
Span of Control:	5
Tenure:	11
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3173

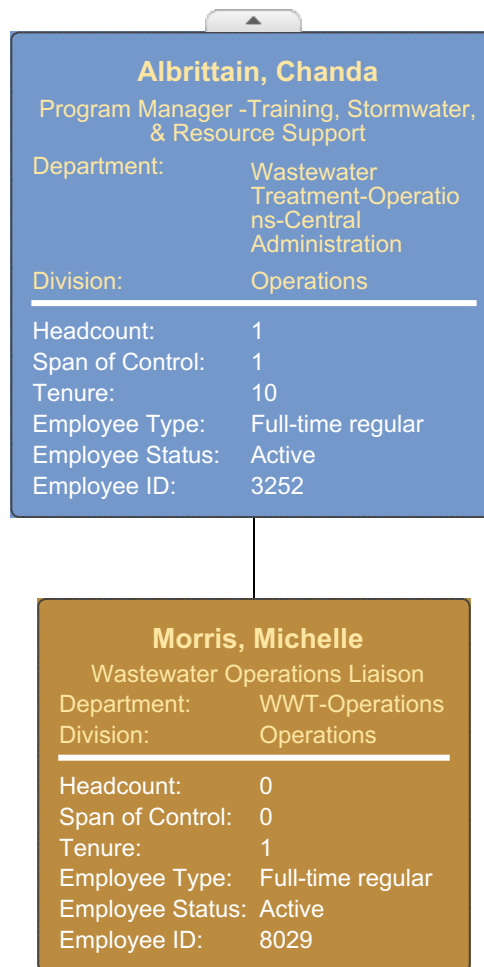
Phillips, Anthony WWT Plant Operator 09 Department: WWT-Operations Division: Operations		DeGrange, David WWT Plant Operator 09 Department: WWT-Operations Division: Operations		Monopoli, Daniel WWT Plant Operator 09 Department: WWT-Operations Division: Operations		De Atley, Sean WWT Plant Operator 09 Department: WWT-Operations Division: Operations		Price, Duane WWT Plant Operator 09 Department: WWT-Operations Division: Operations	
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Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	1	Tenure:	4	Tenure:	4	Tenure:	1	Tenure:	48
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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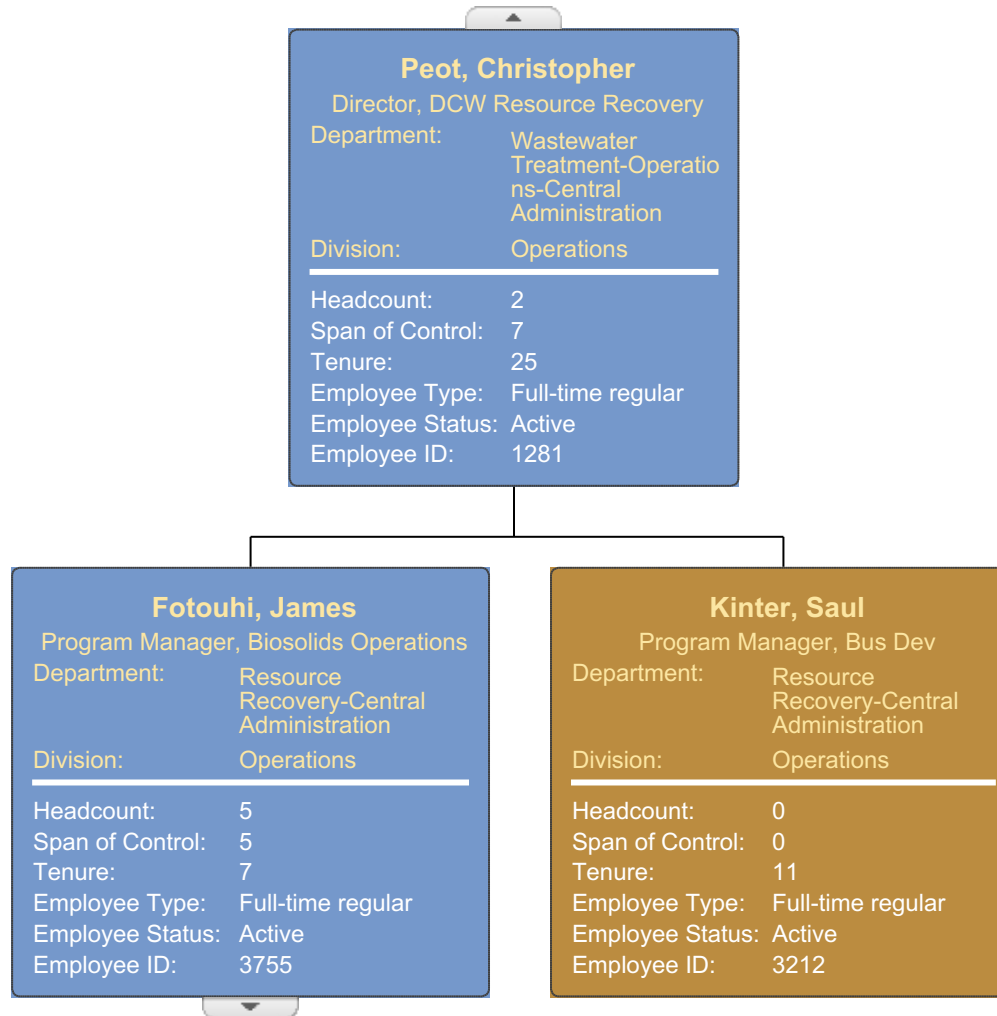
DC Water



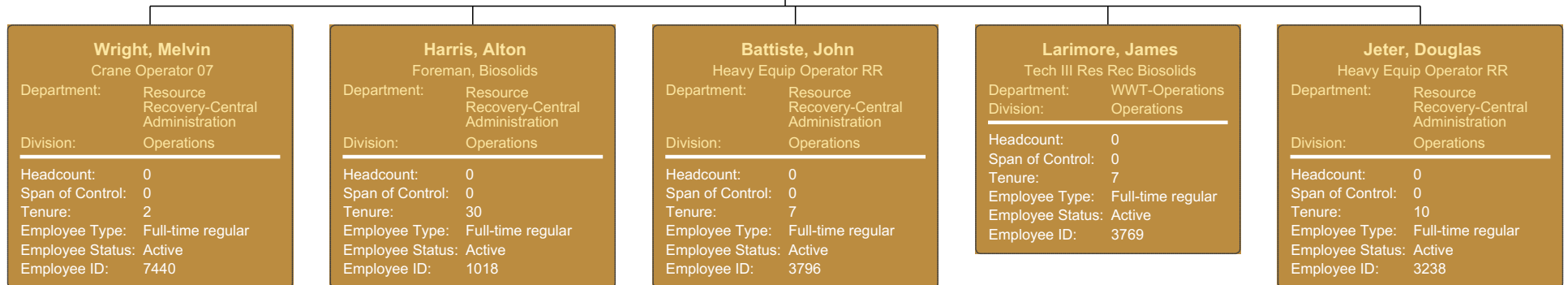
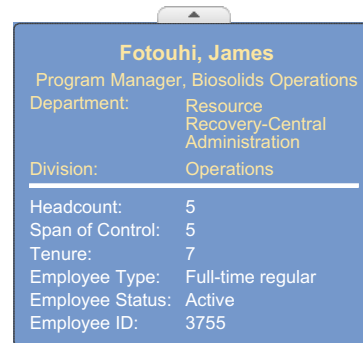
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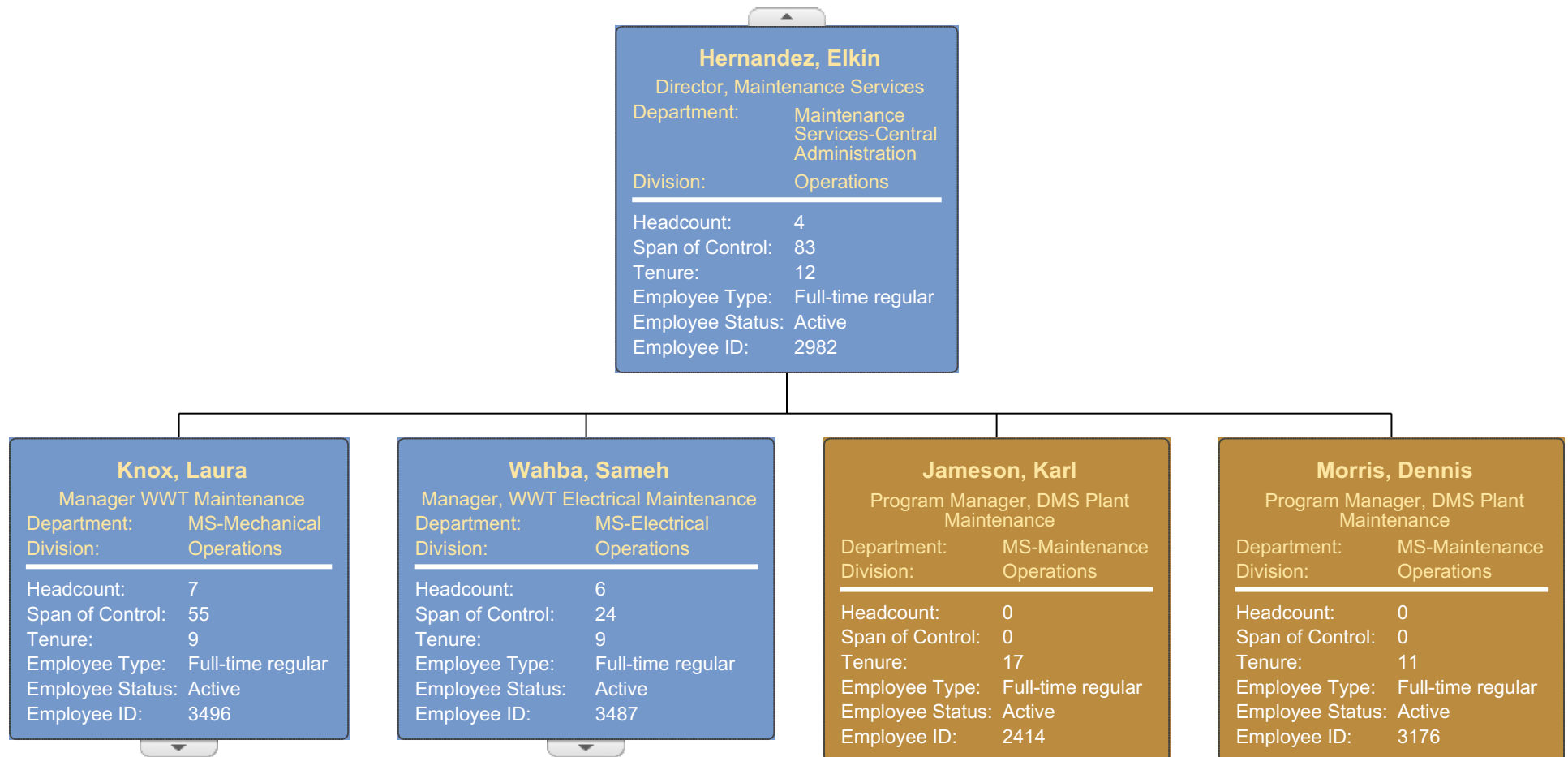




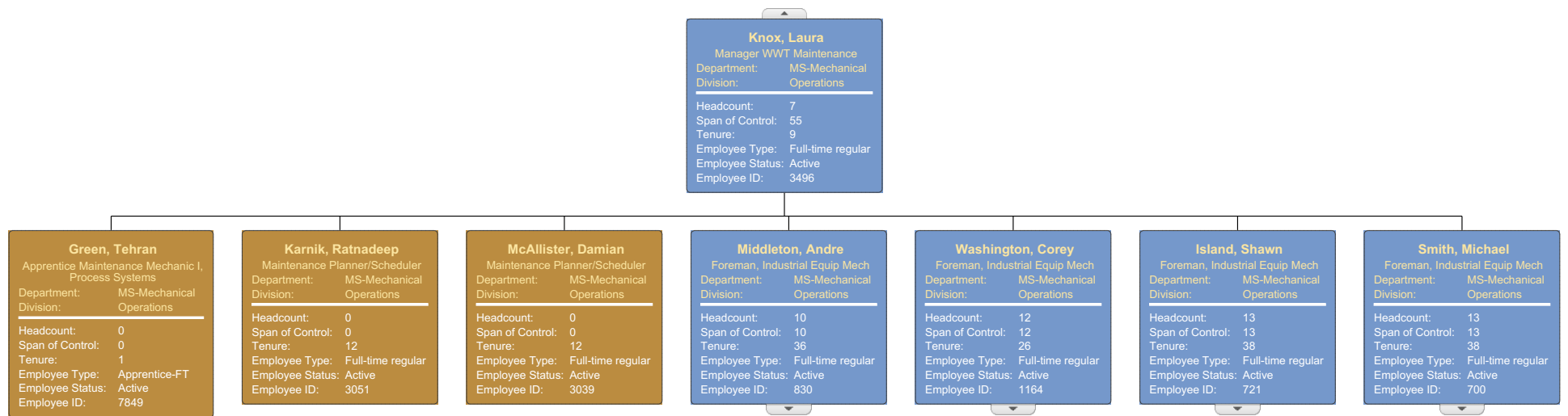


DC Water

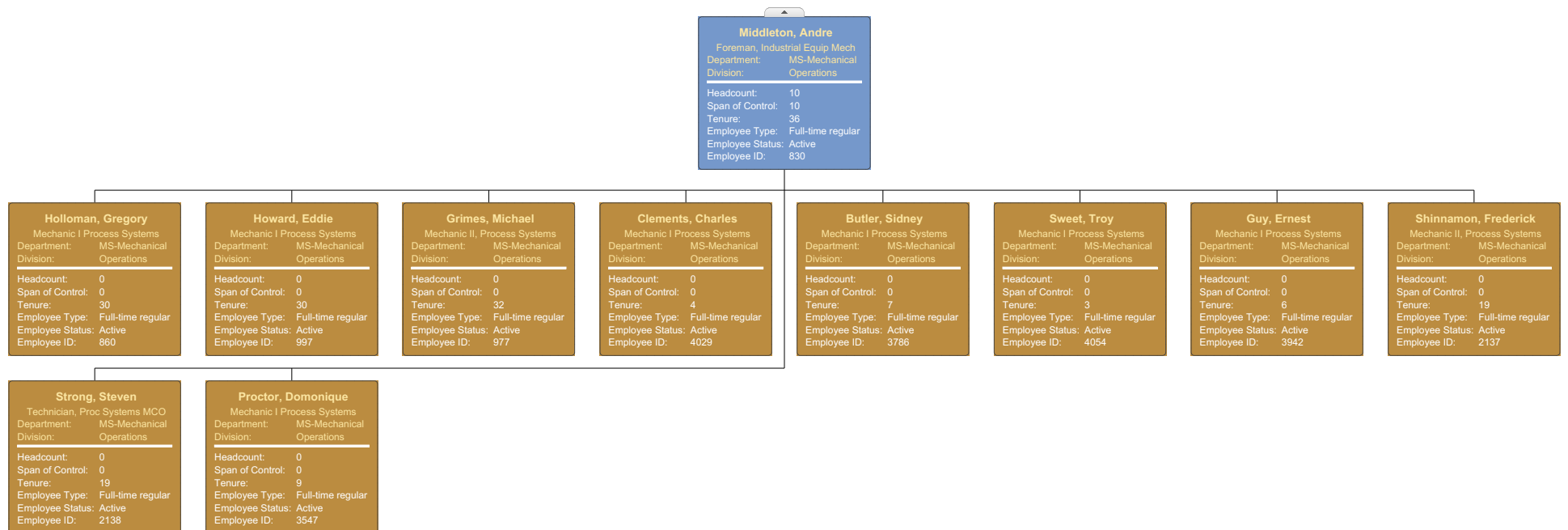




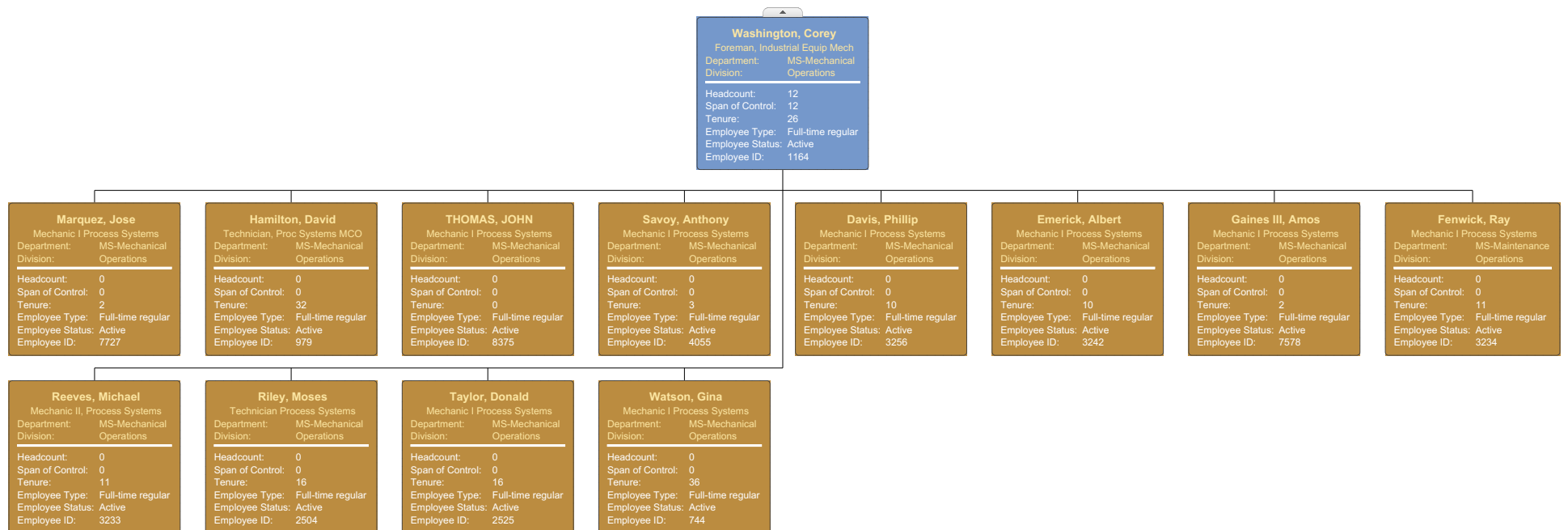
DC Water



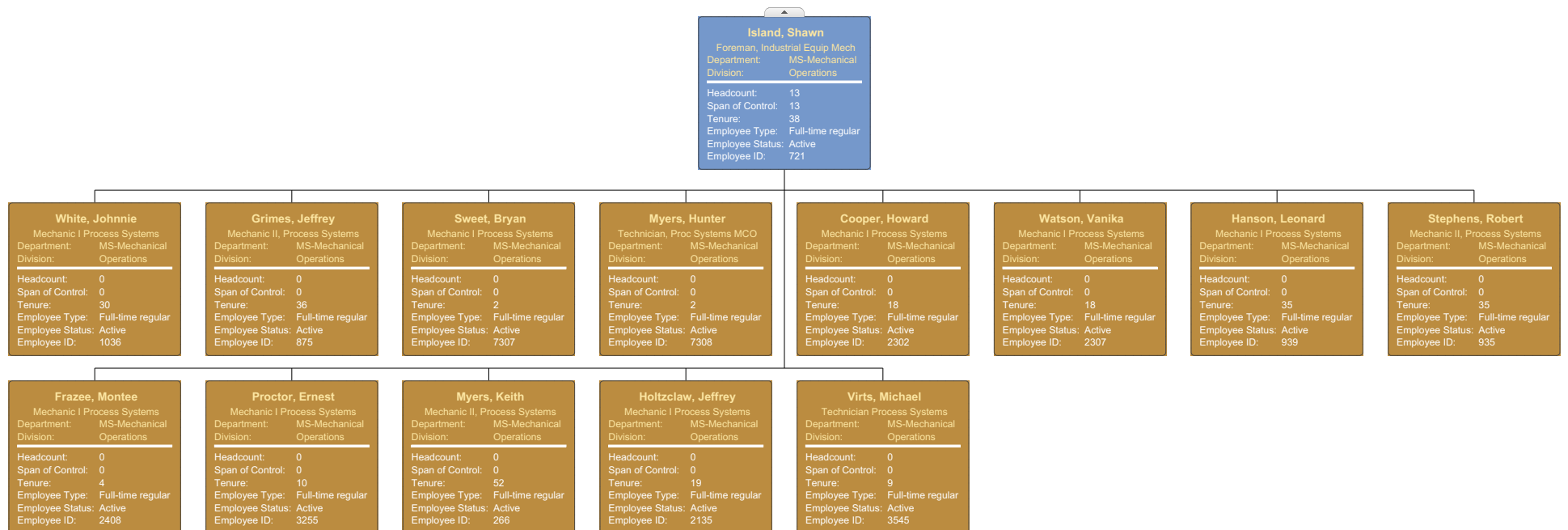
DC Water



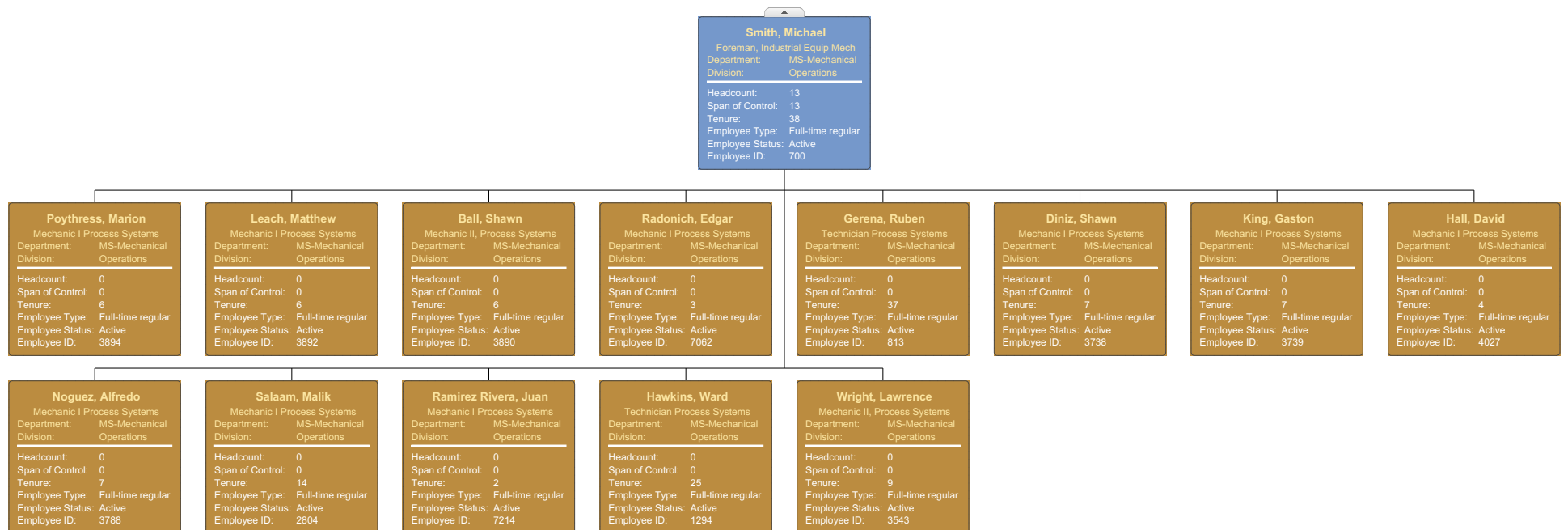
DC Water



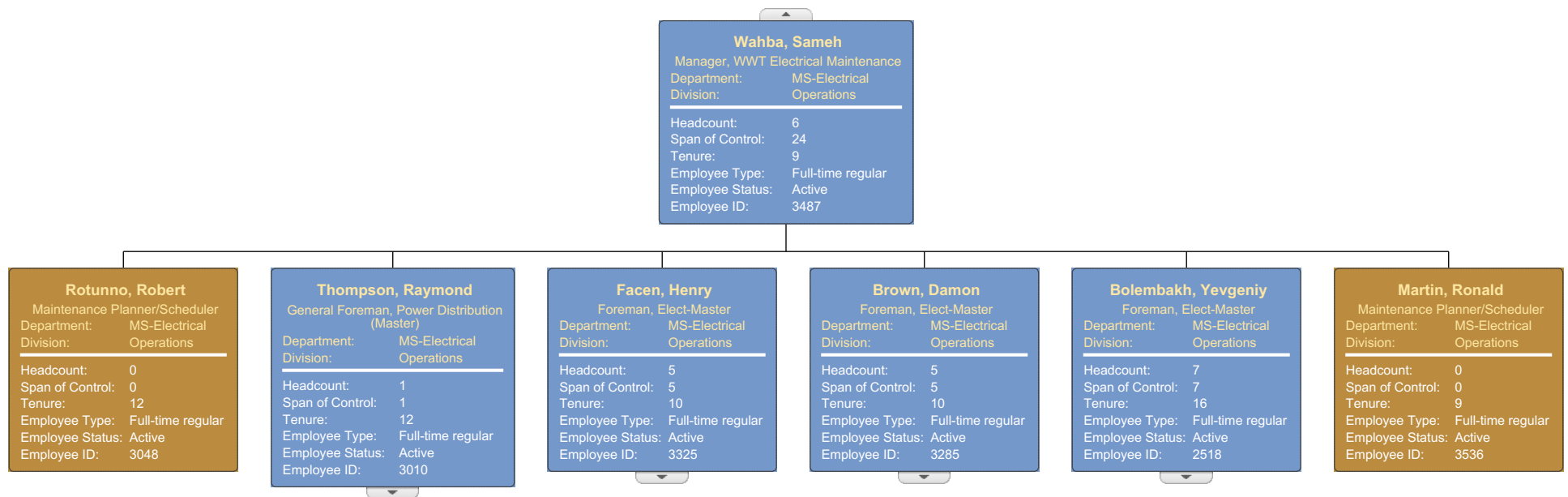
DC Water

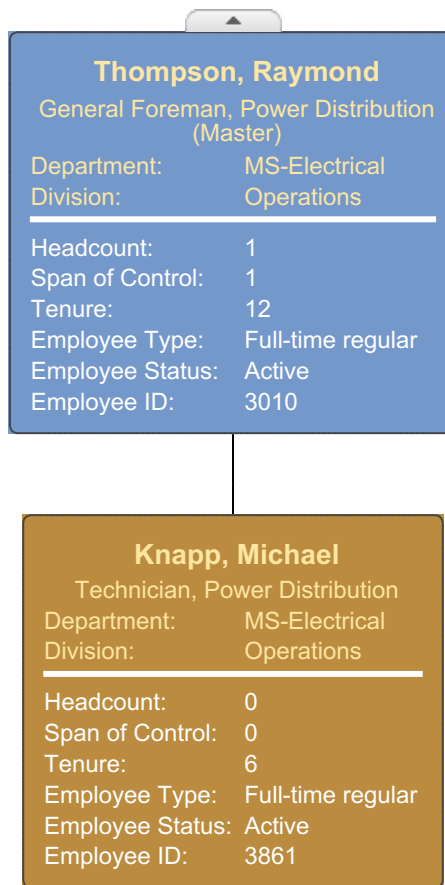


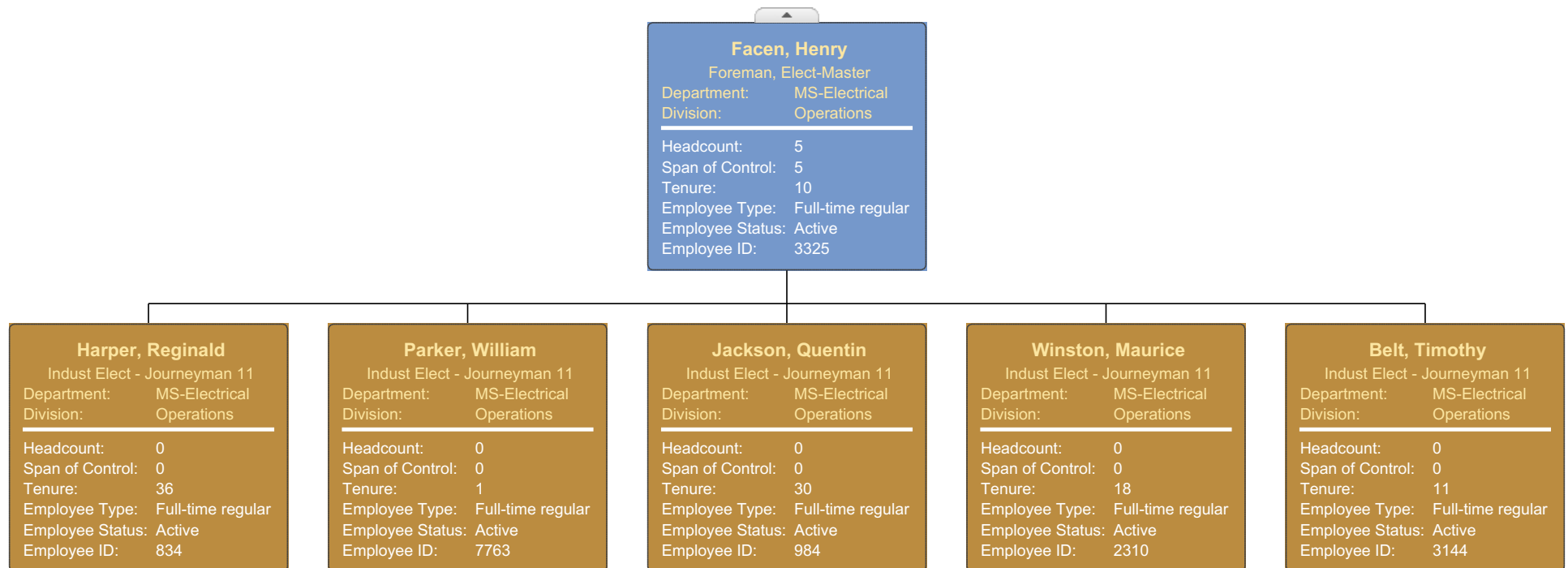
DC Water



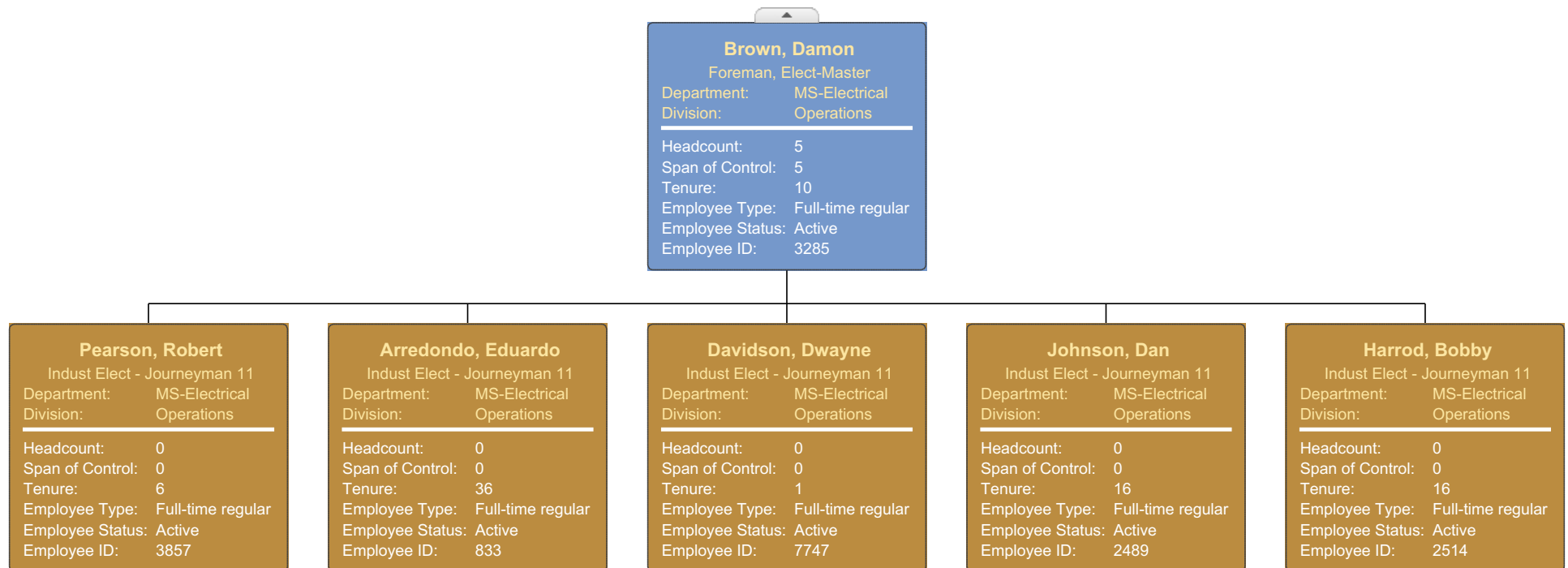
DC Water







DC Water

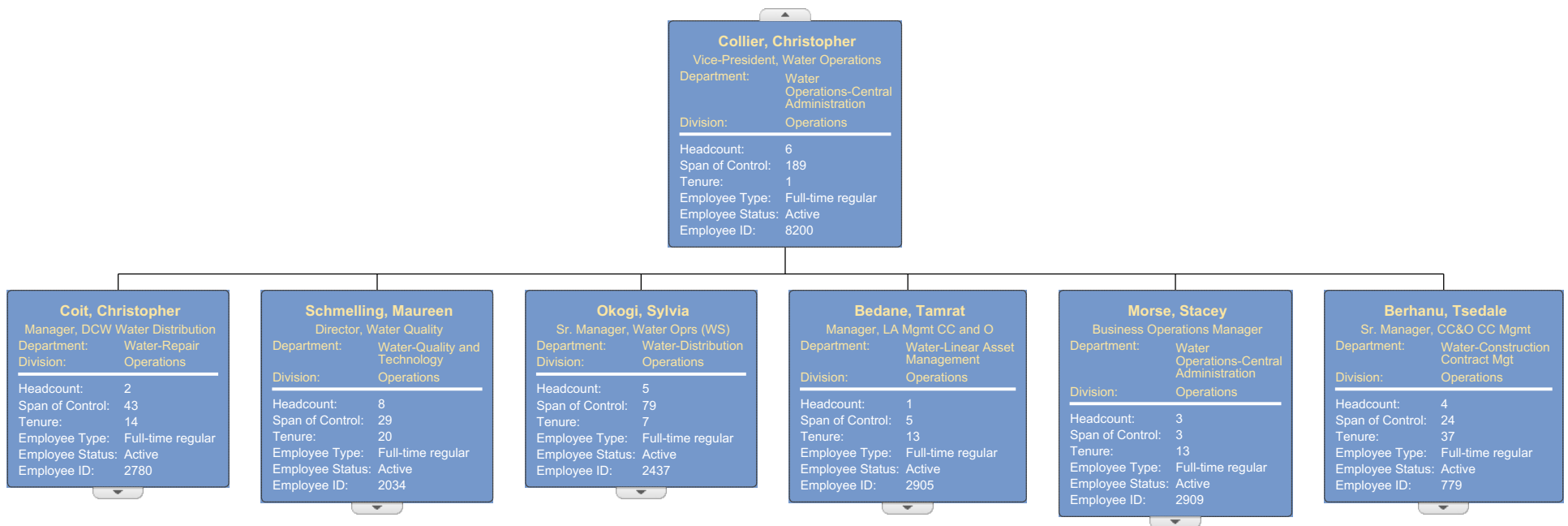


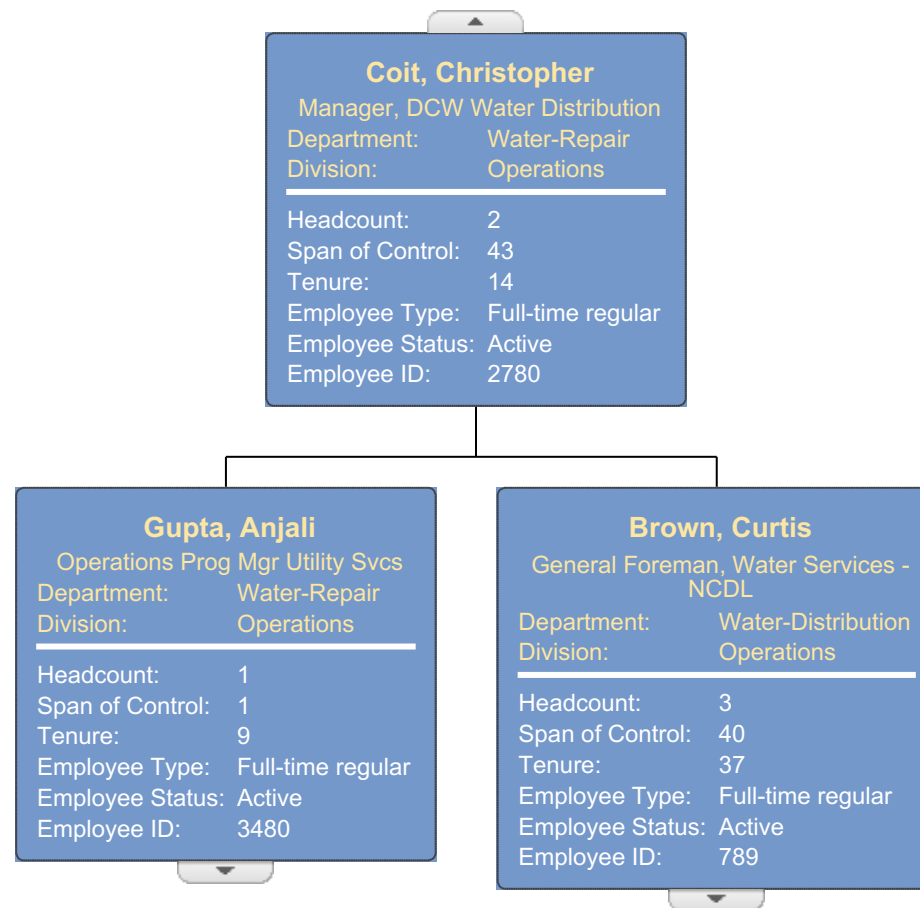
DC Water

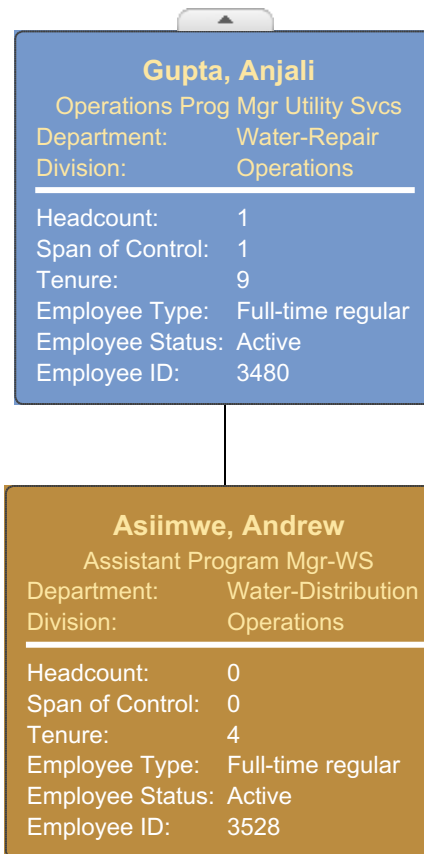
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Foreman, Elect-Master	
Department:	MS-Electrical
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	16
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	2518

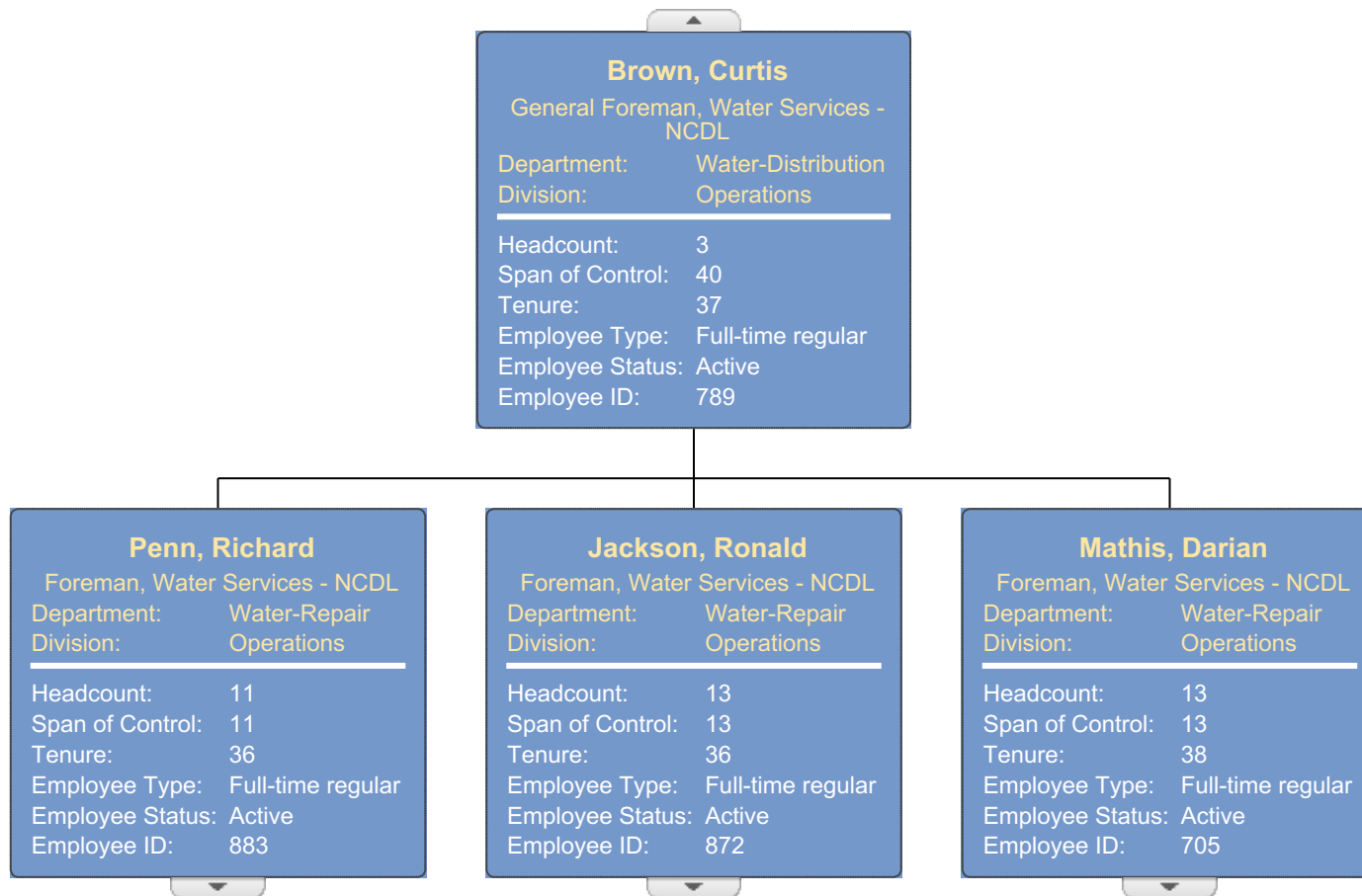
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Indust Elect - Journeyman 11		Indust Elect - Journeyman 11		Indust Elect - Journeyman 11		Indust Elect - Journeyman 11		Indust Elect - Journeyman 11		Indust Elect - Journeyman 11		Indust Elect - Journeyman 11	
Department:	MS-Electrical	Department:	MS-Electrical	Department:	MS-Electrical	Department:	MS-Electrical	Department:	MS-Electrical	Department:	MS-Electrical	Department:	MS-Electrical
Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	6	Tenure:	15	Tenure:	0	Tenure:	7	Tenure:	3	Tenure:	19	Tenure:	36
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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DC Water

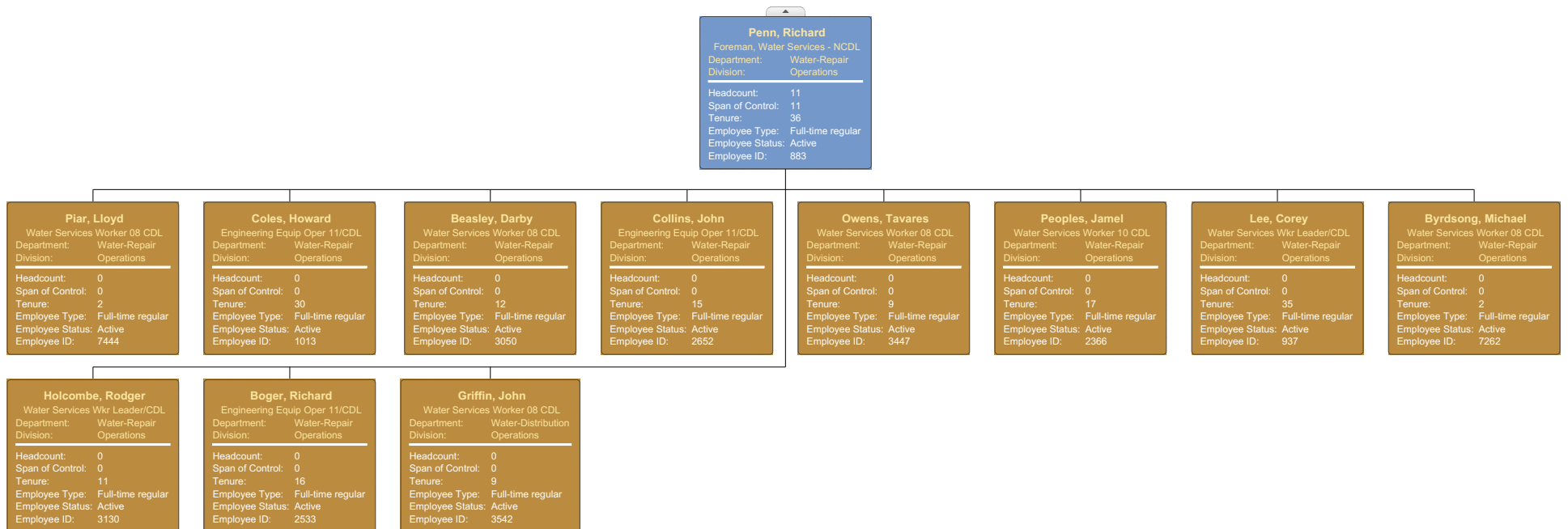




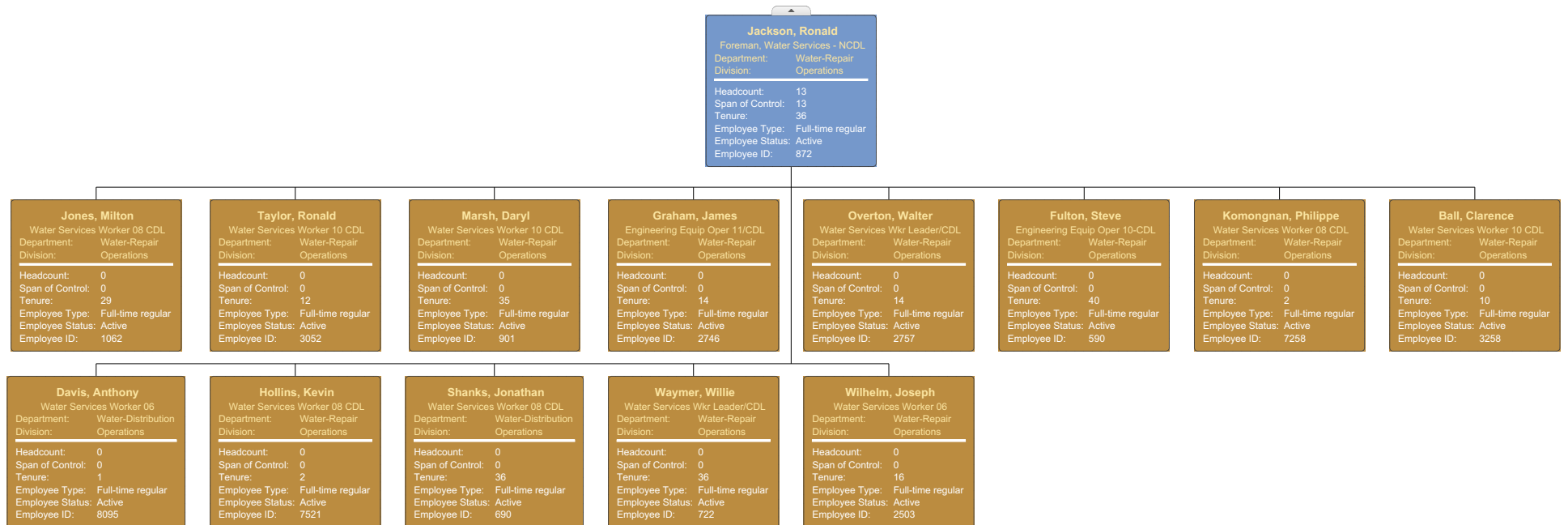




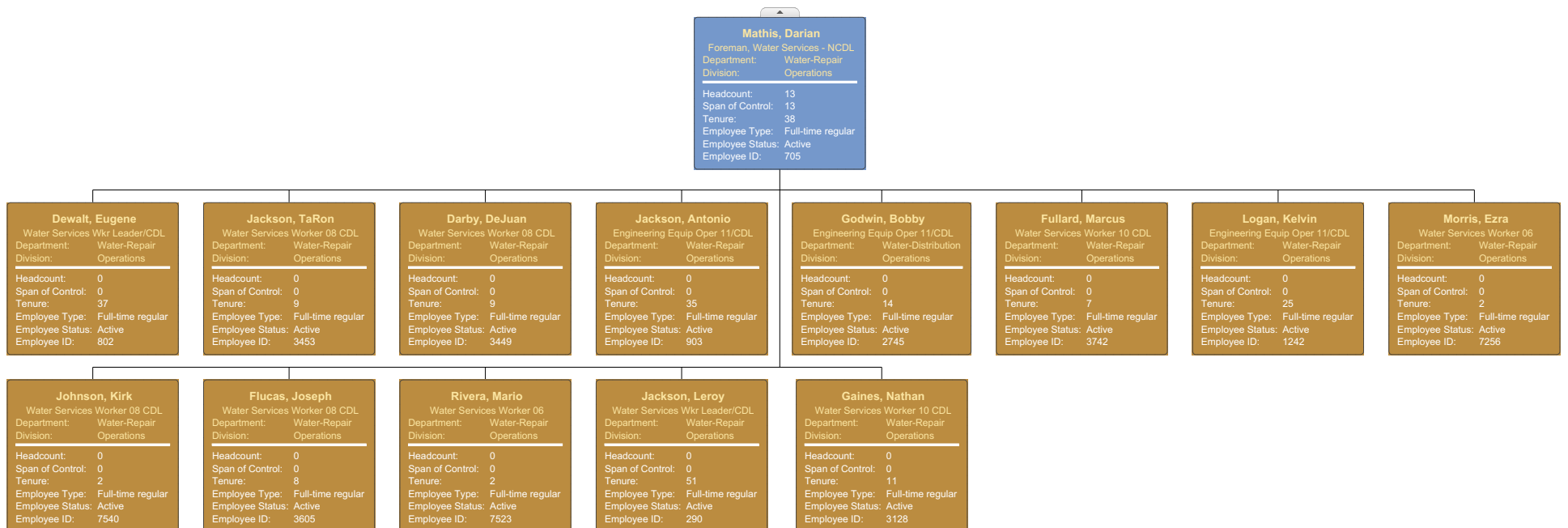
DC Water



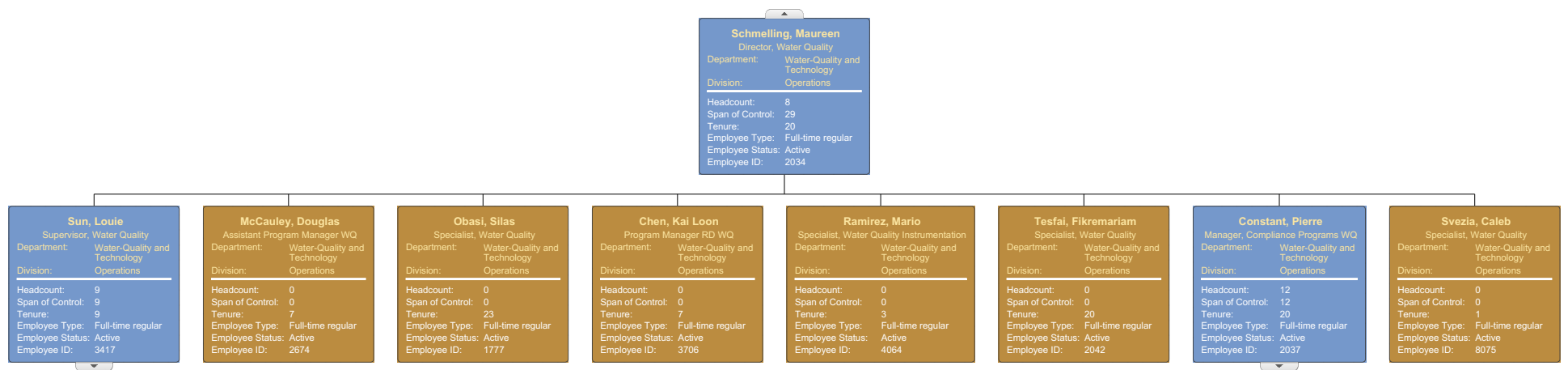
DC Water



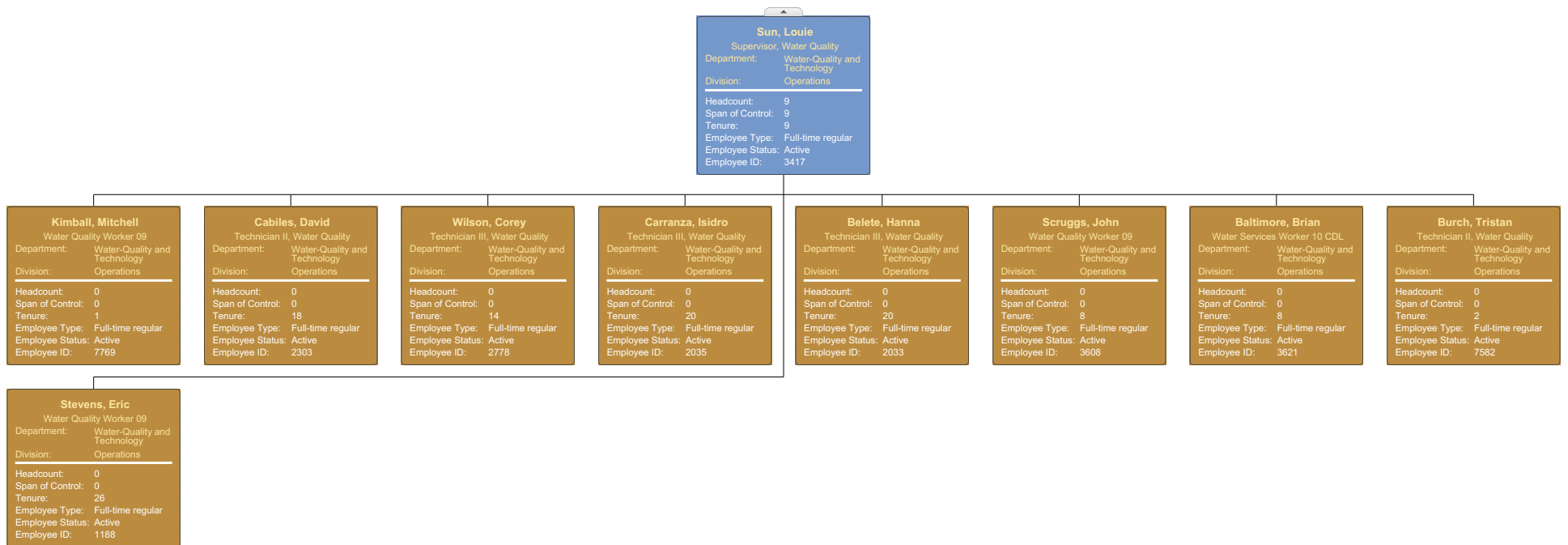
DC Water



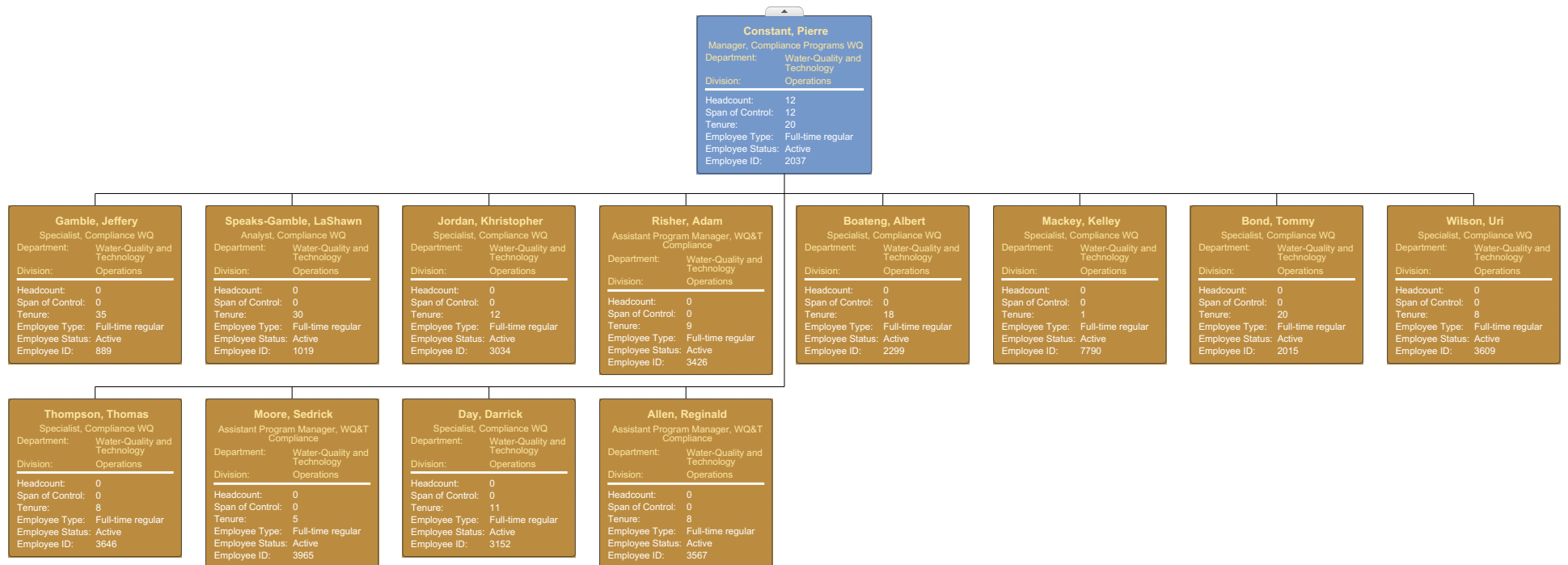
DC Water



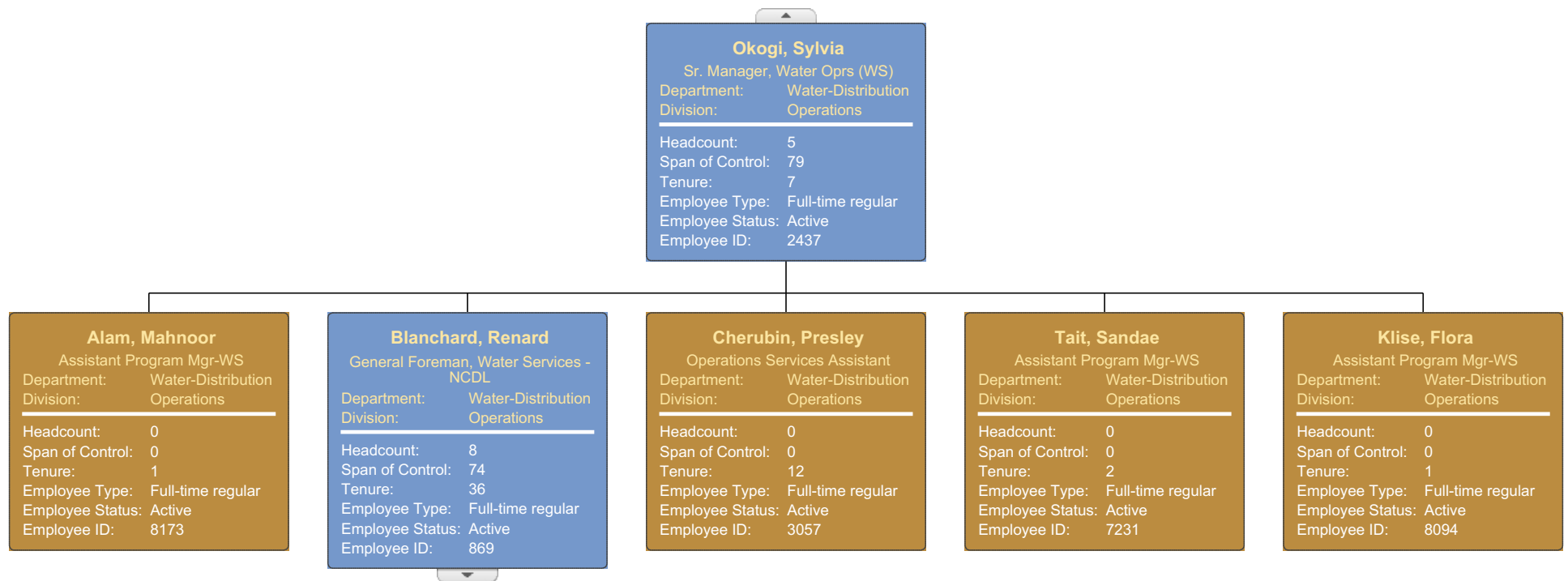
DC Water



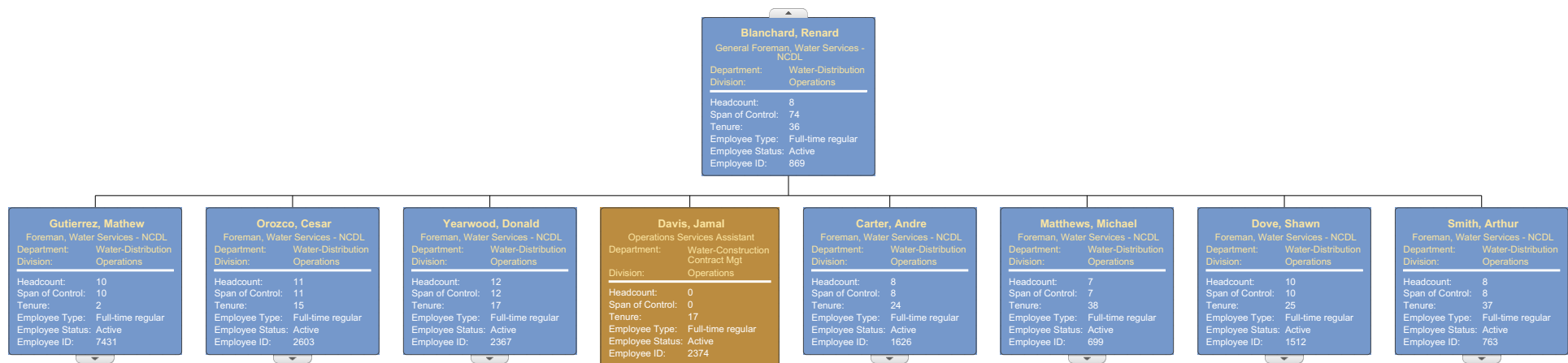
DC Water



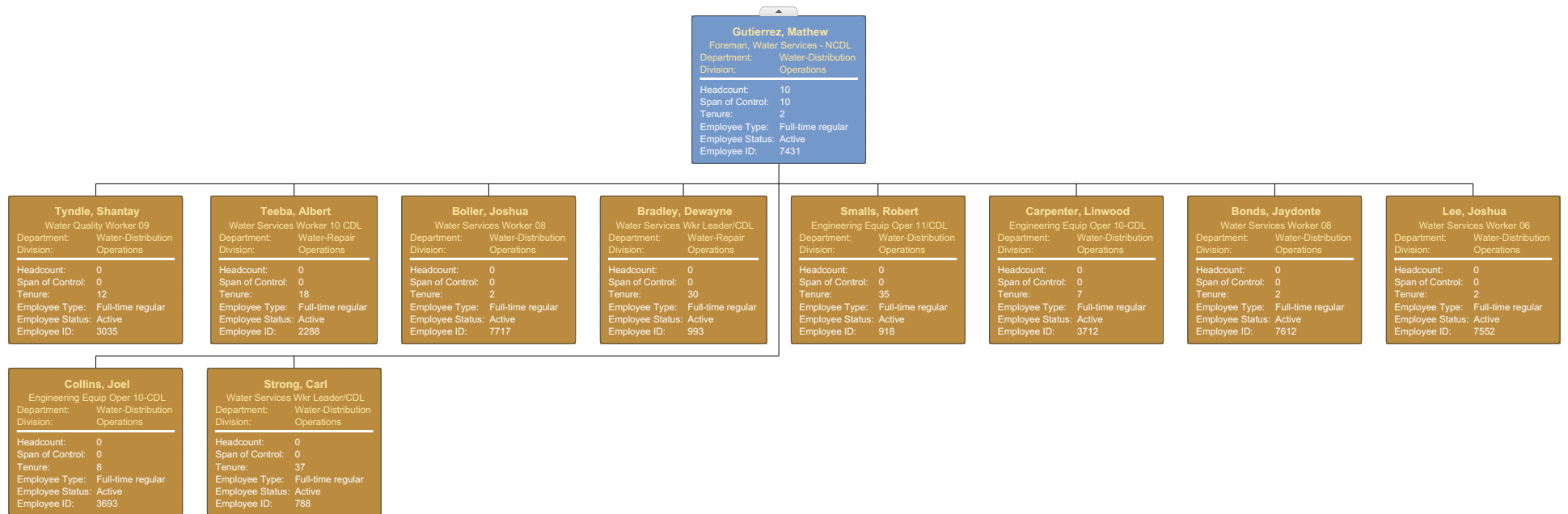
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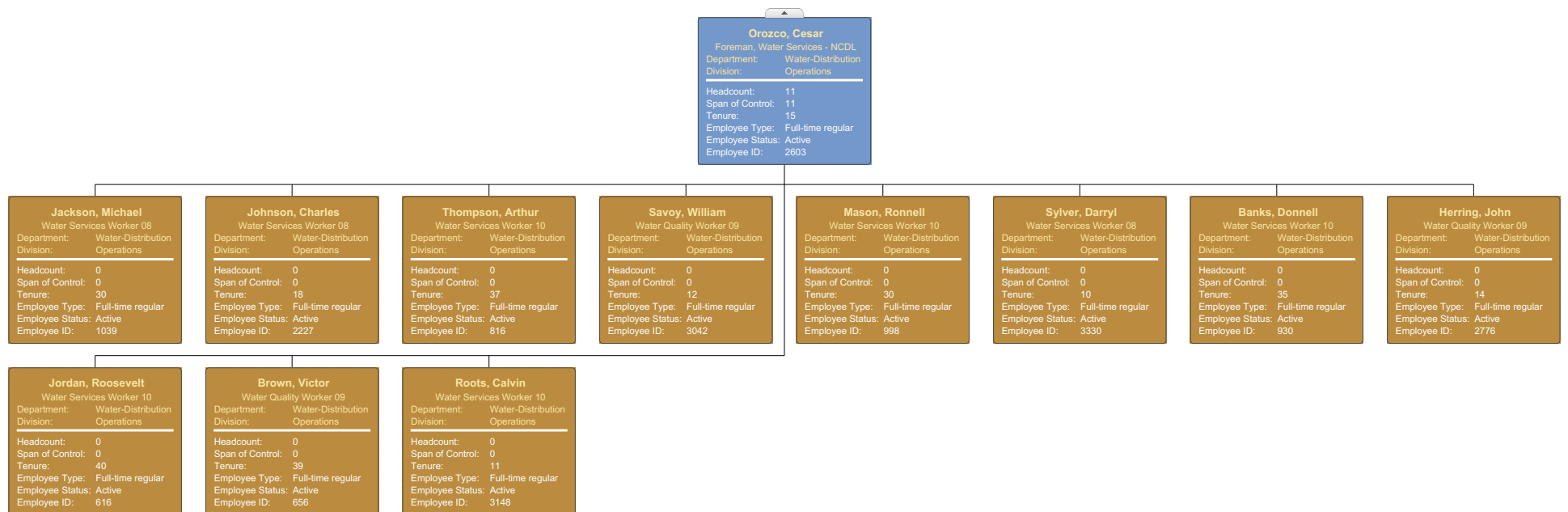
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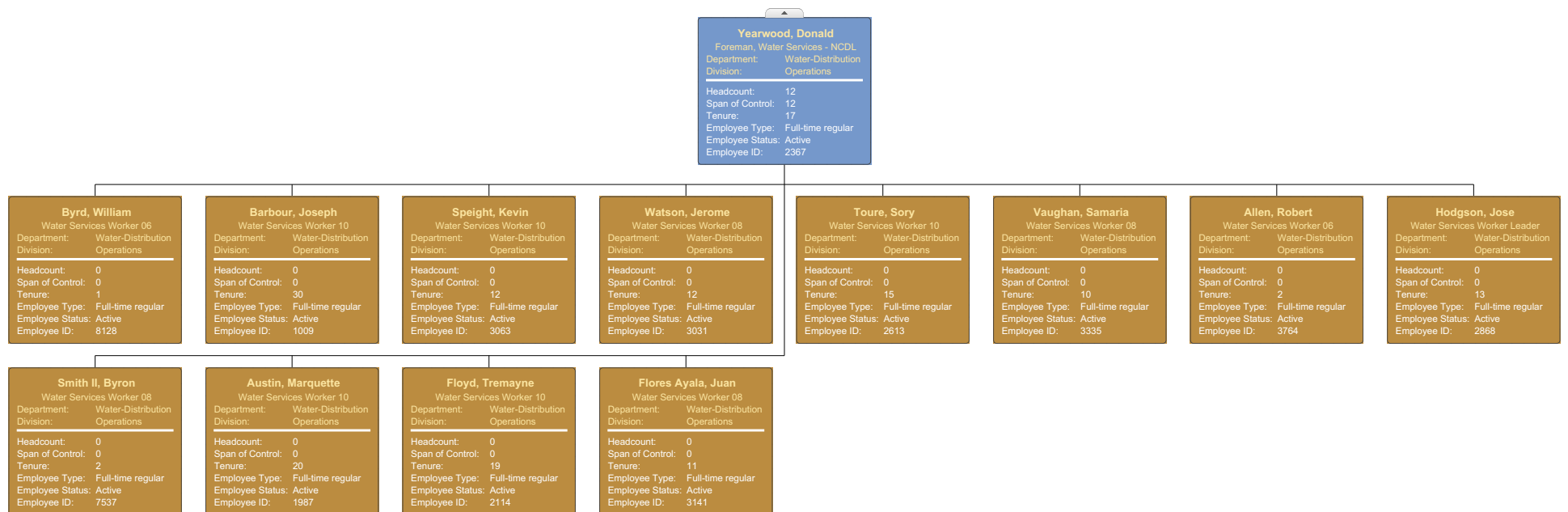
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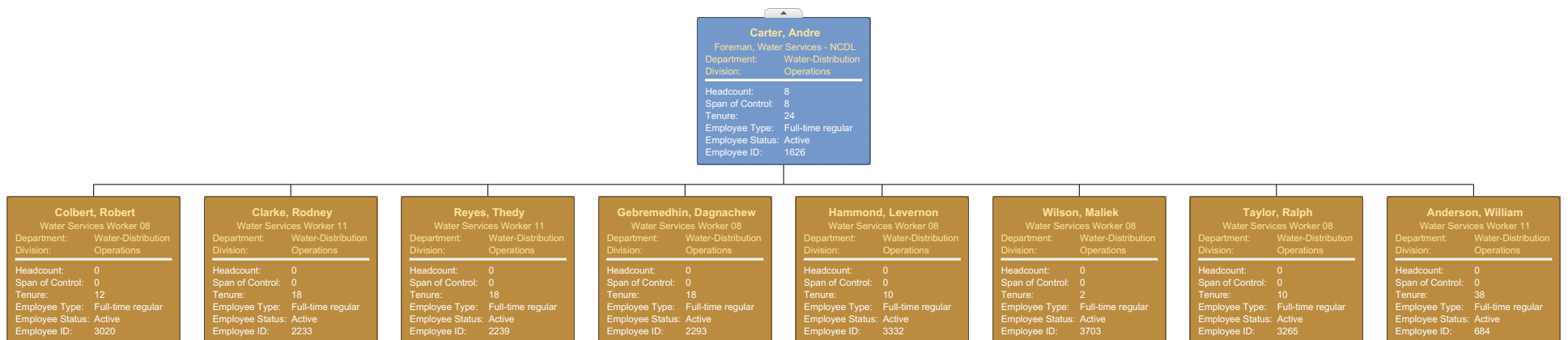
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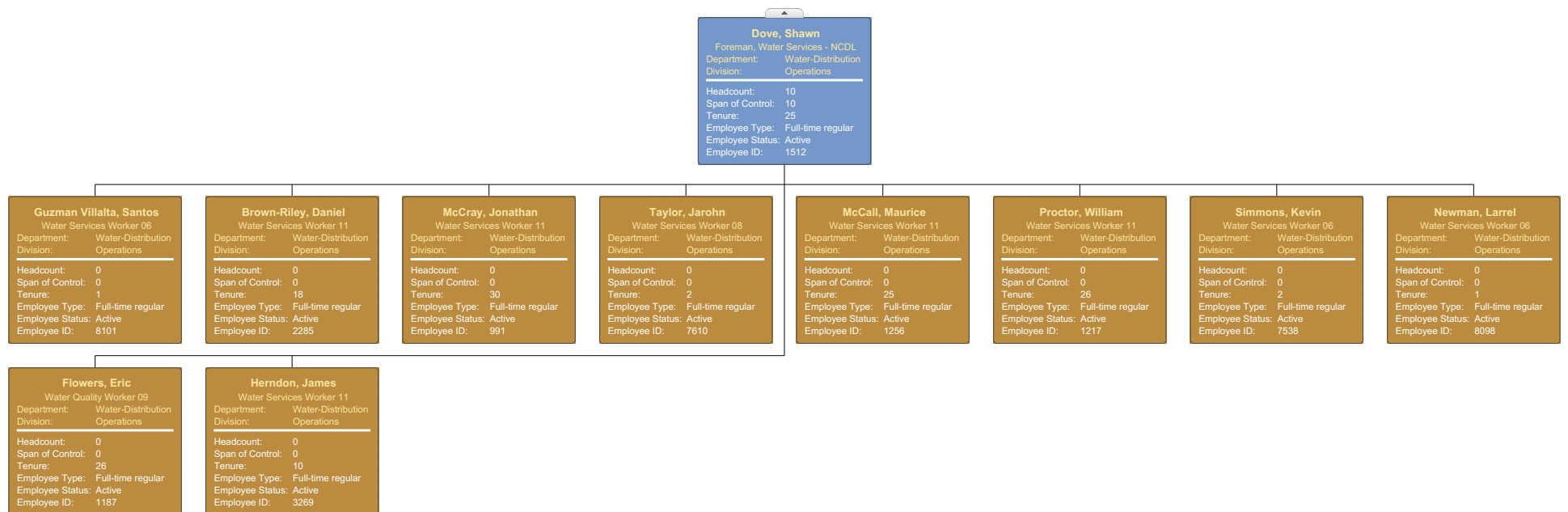


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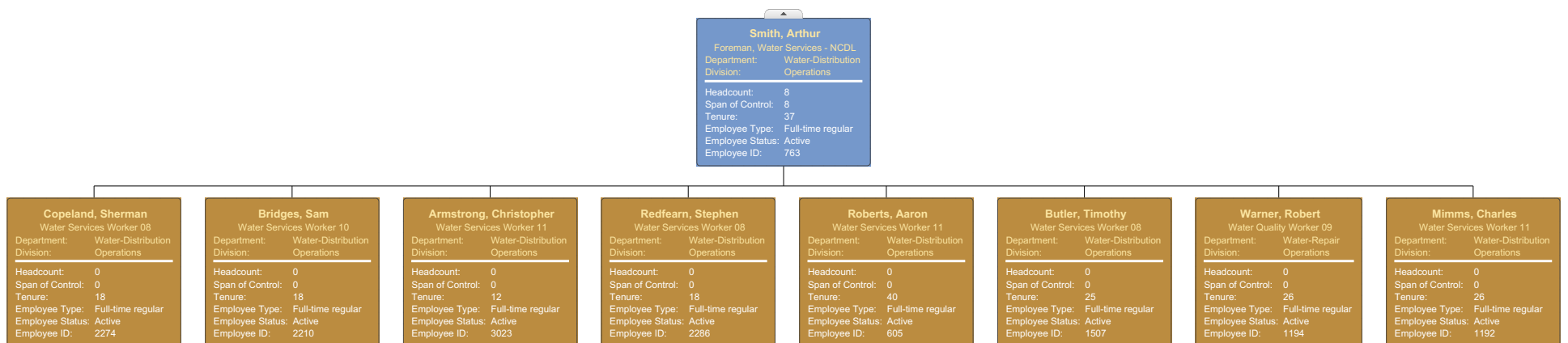
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Foreman, Water Services - NCDL	
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Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	38
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	699

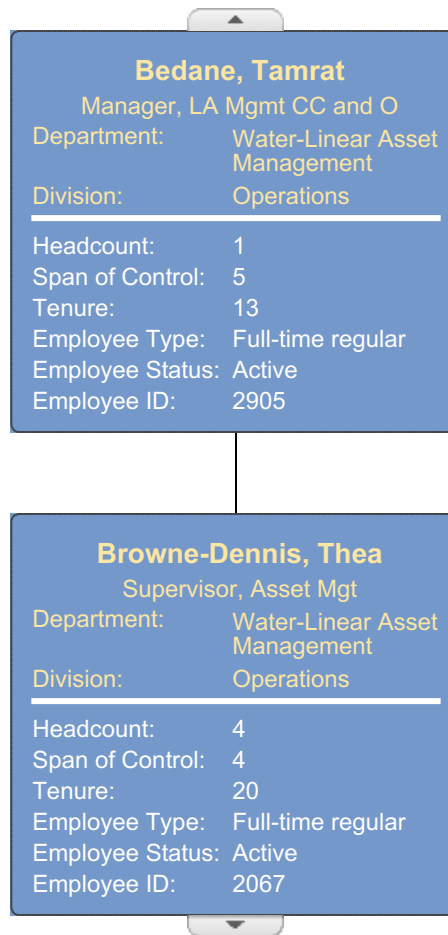
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Water Services Worker 06		Water Services Worker 10		Water Services Worker 10		Water Services Worker 06		Water Services Worker 08		Water Services Worker 06		Water Services Worker 11	
Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution
Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	1	Tenure:	30	Tenure:	2	Tenure:	1	Tenure:	2	Tenure:	1	Tenure:	40
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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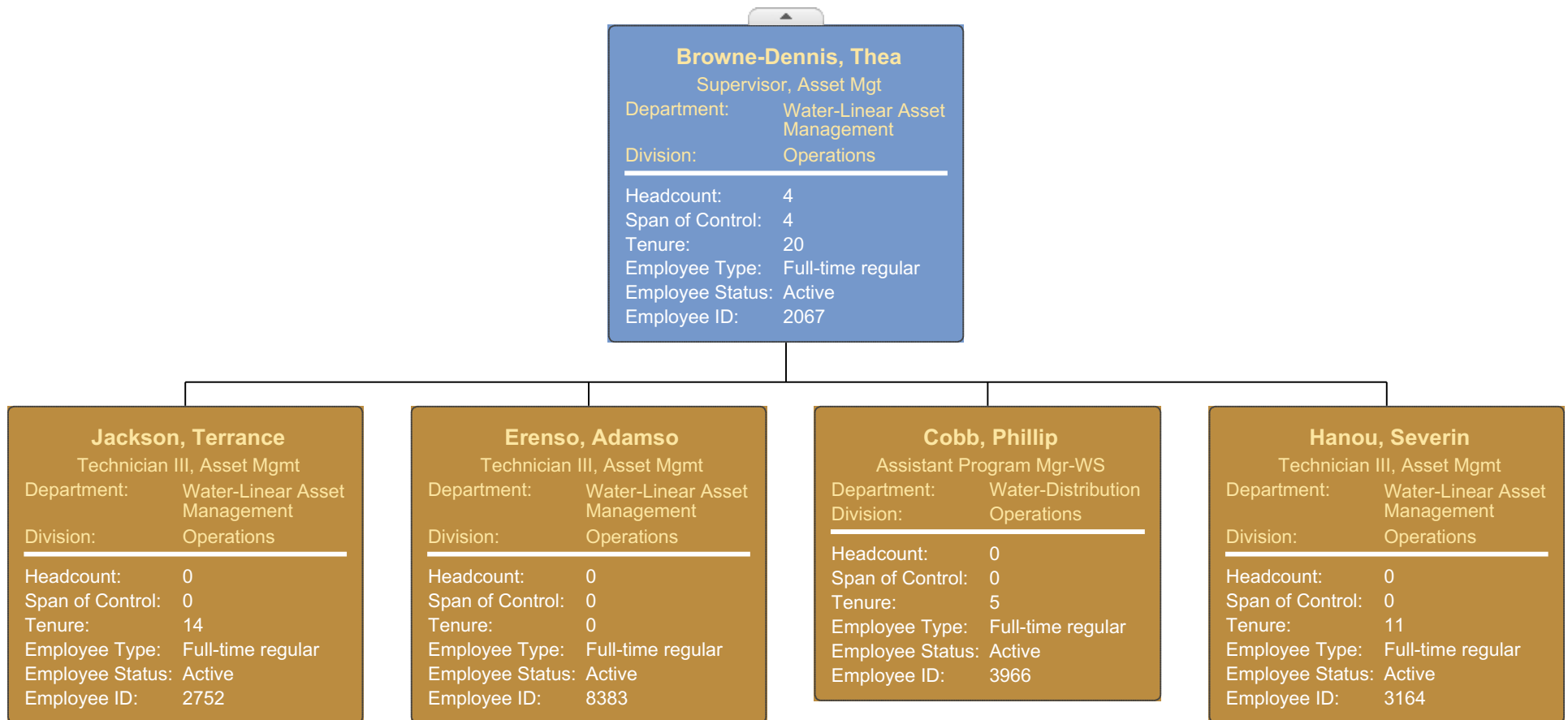
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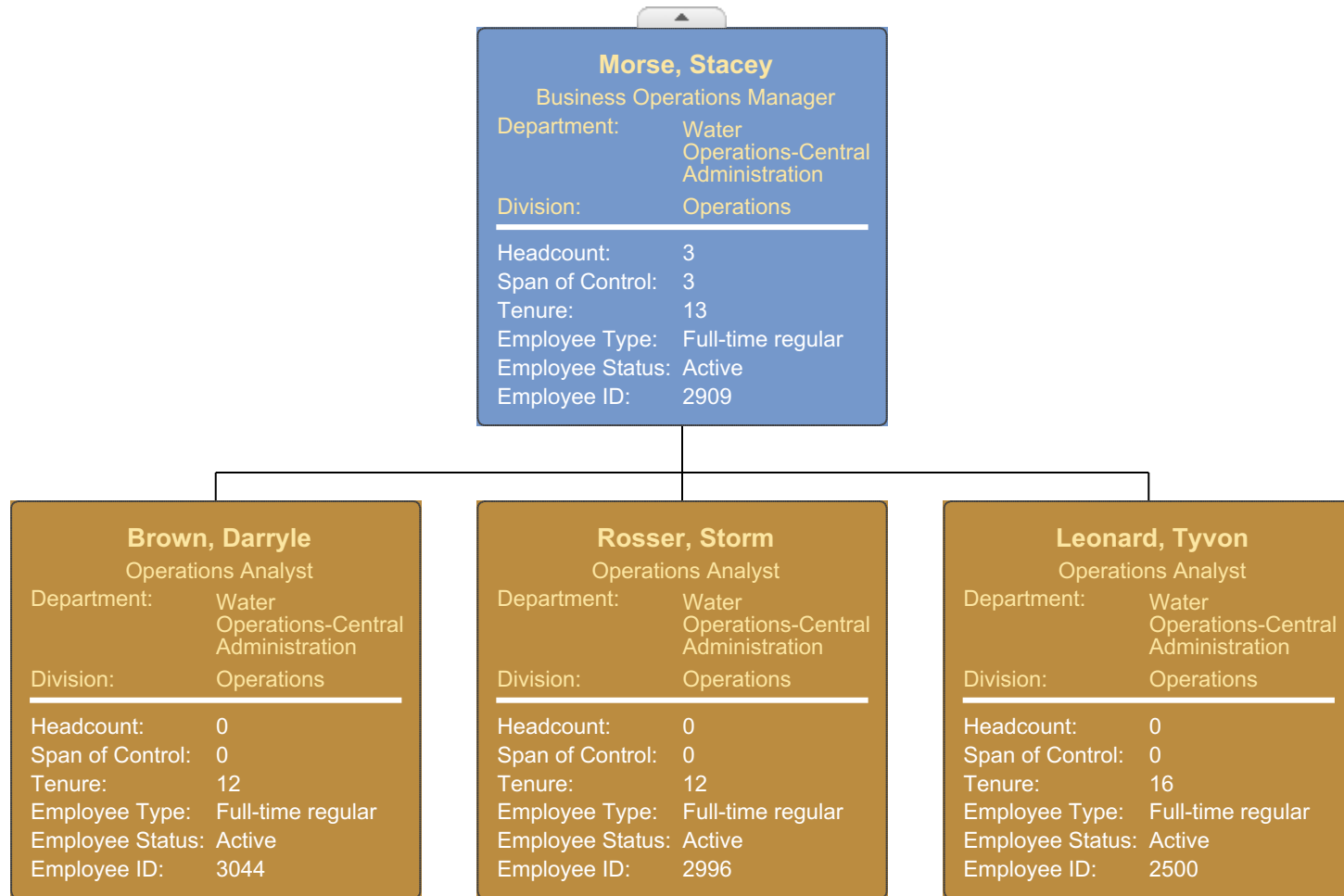


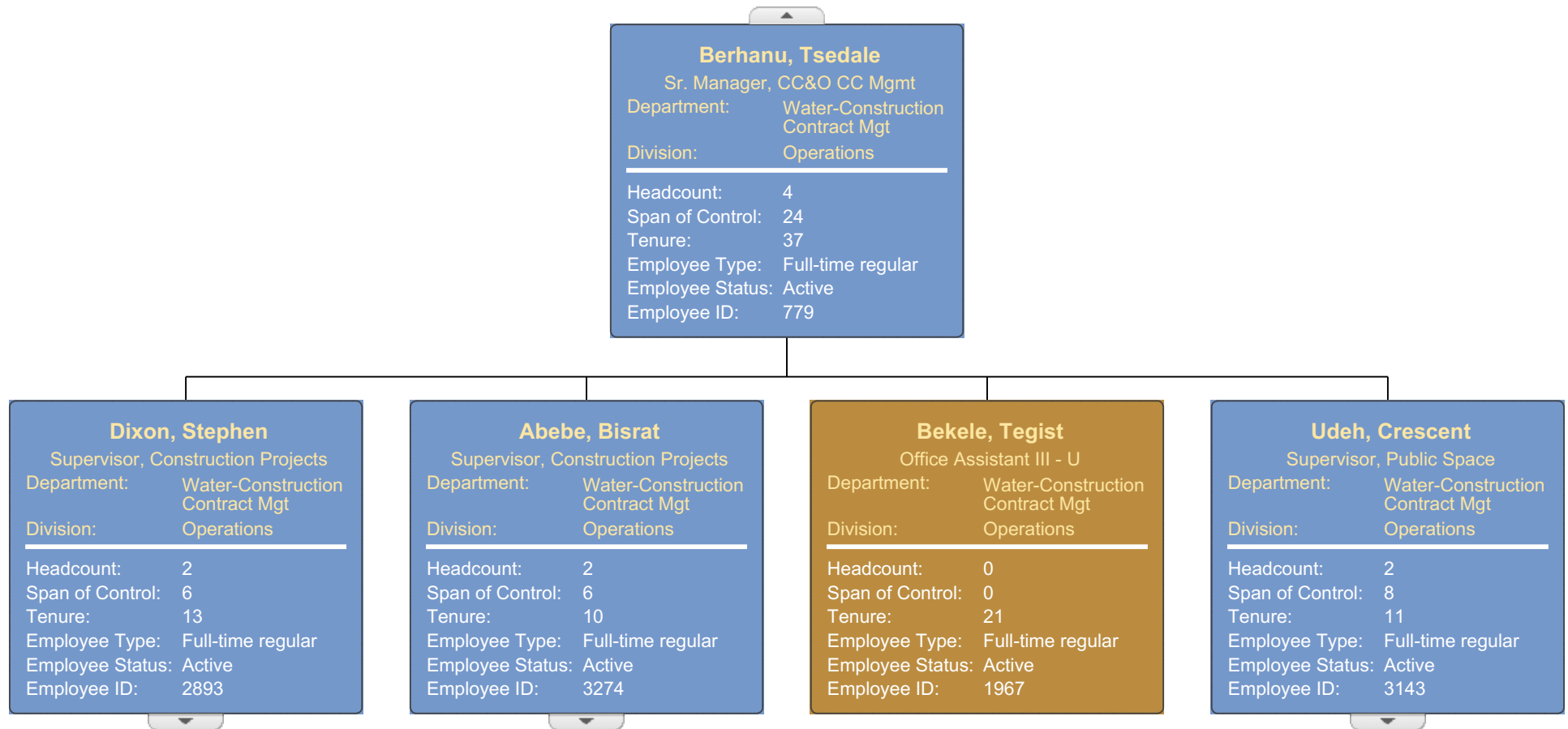
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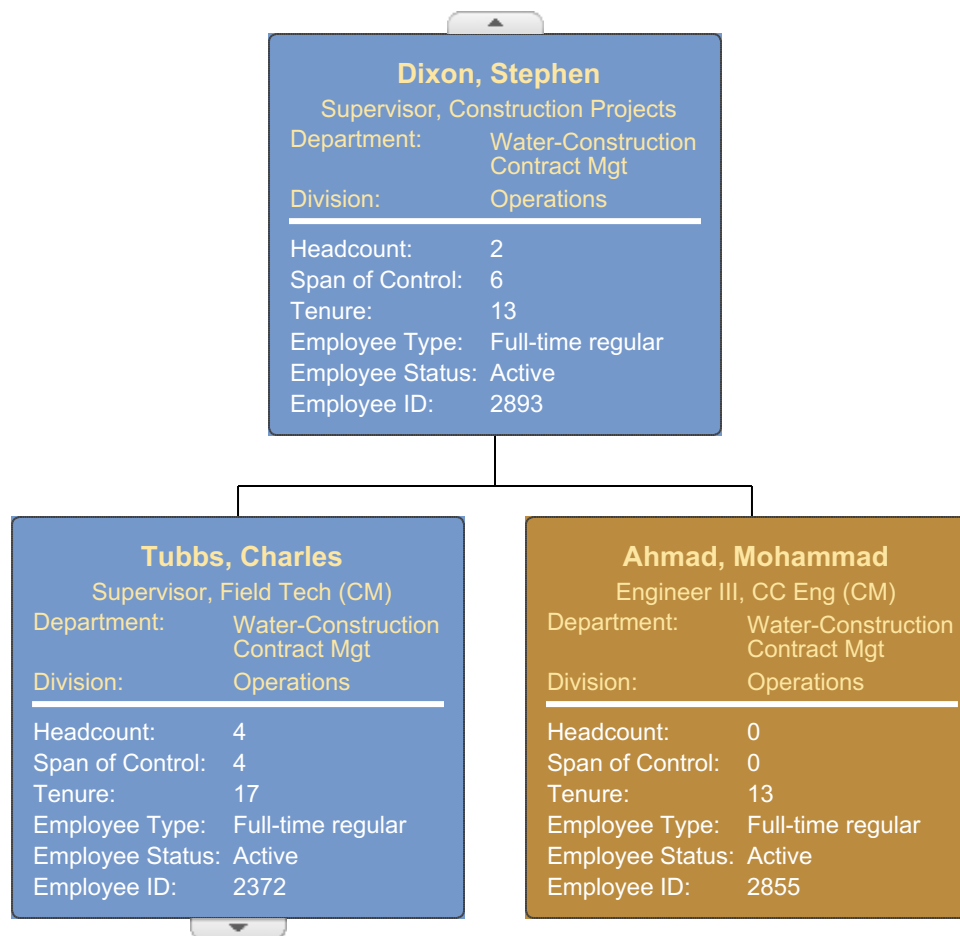


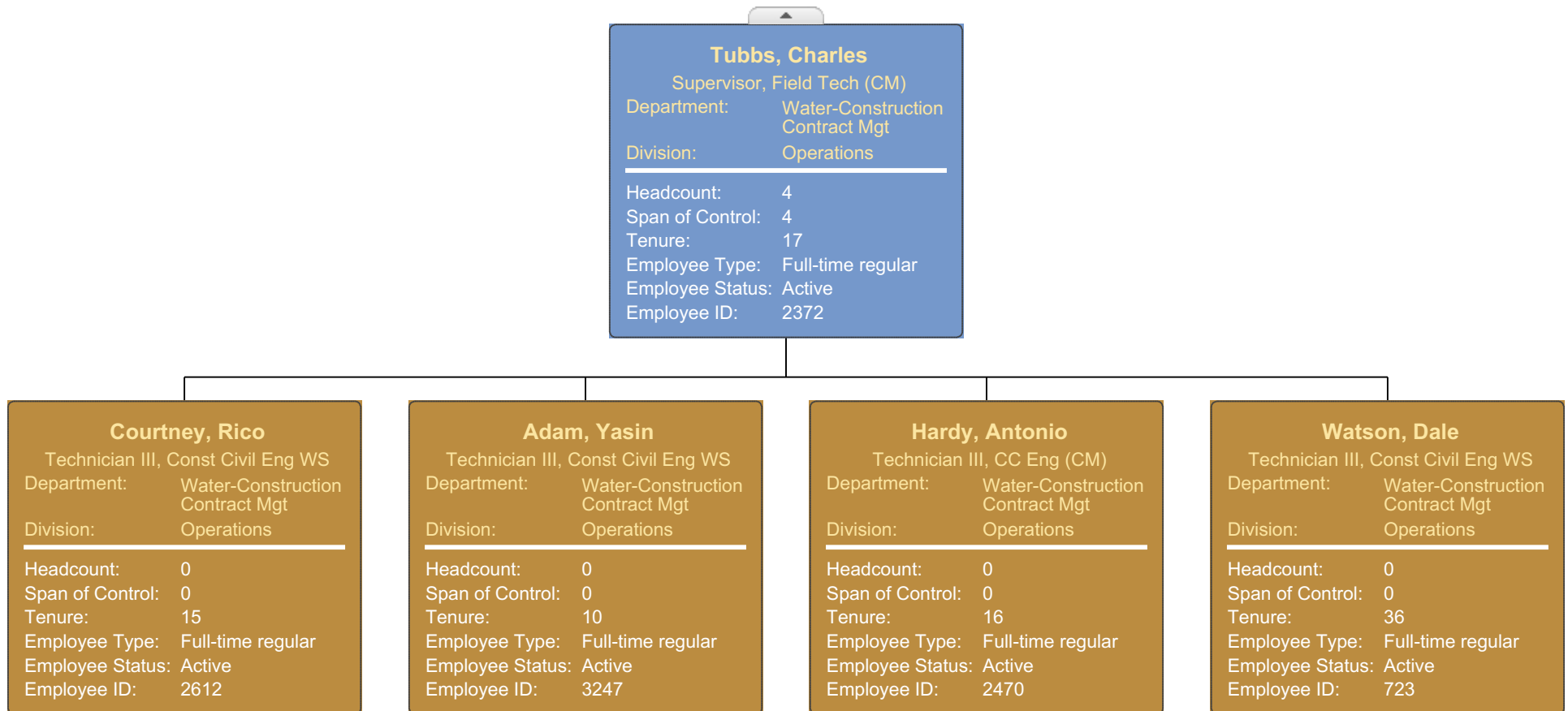


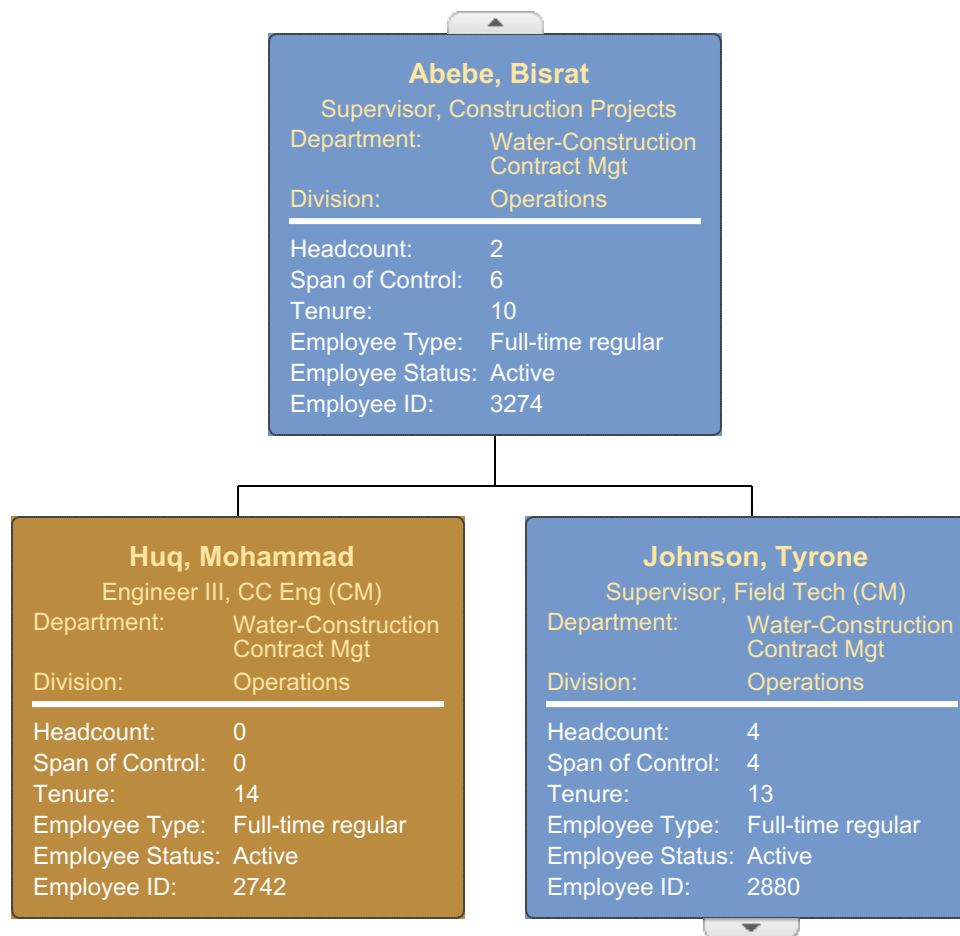


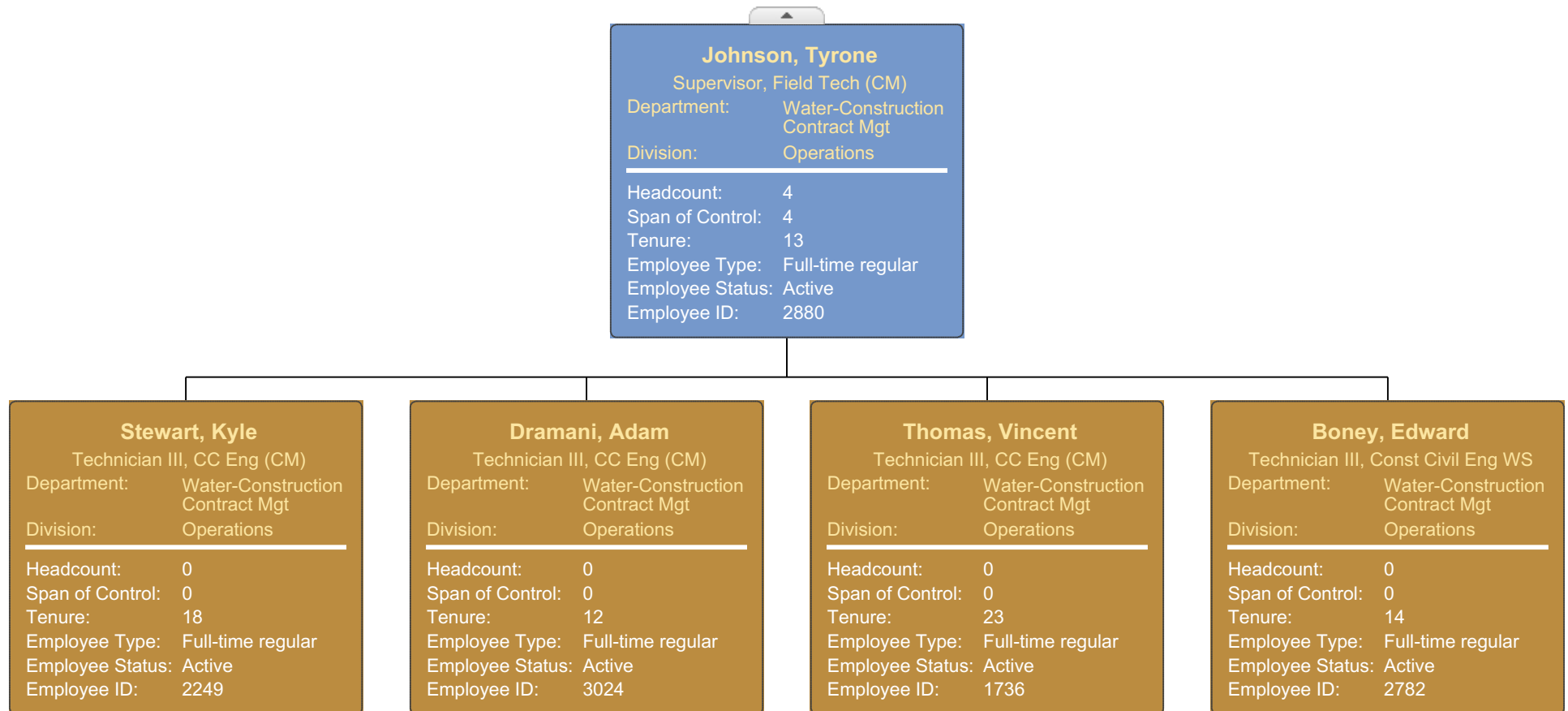


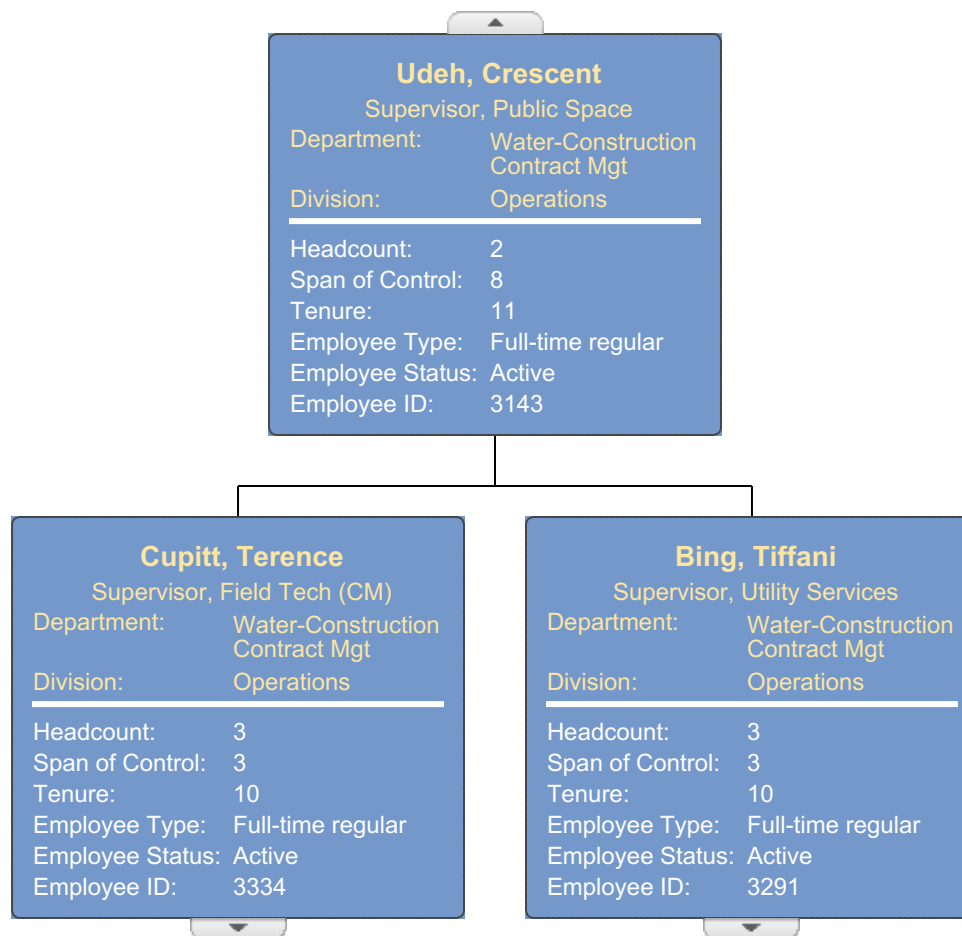


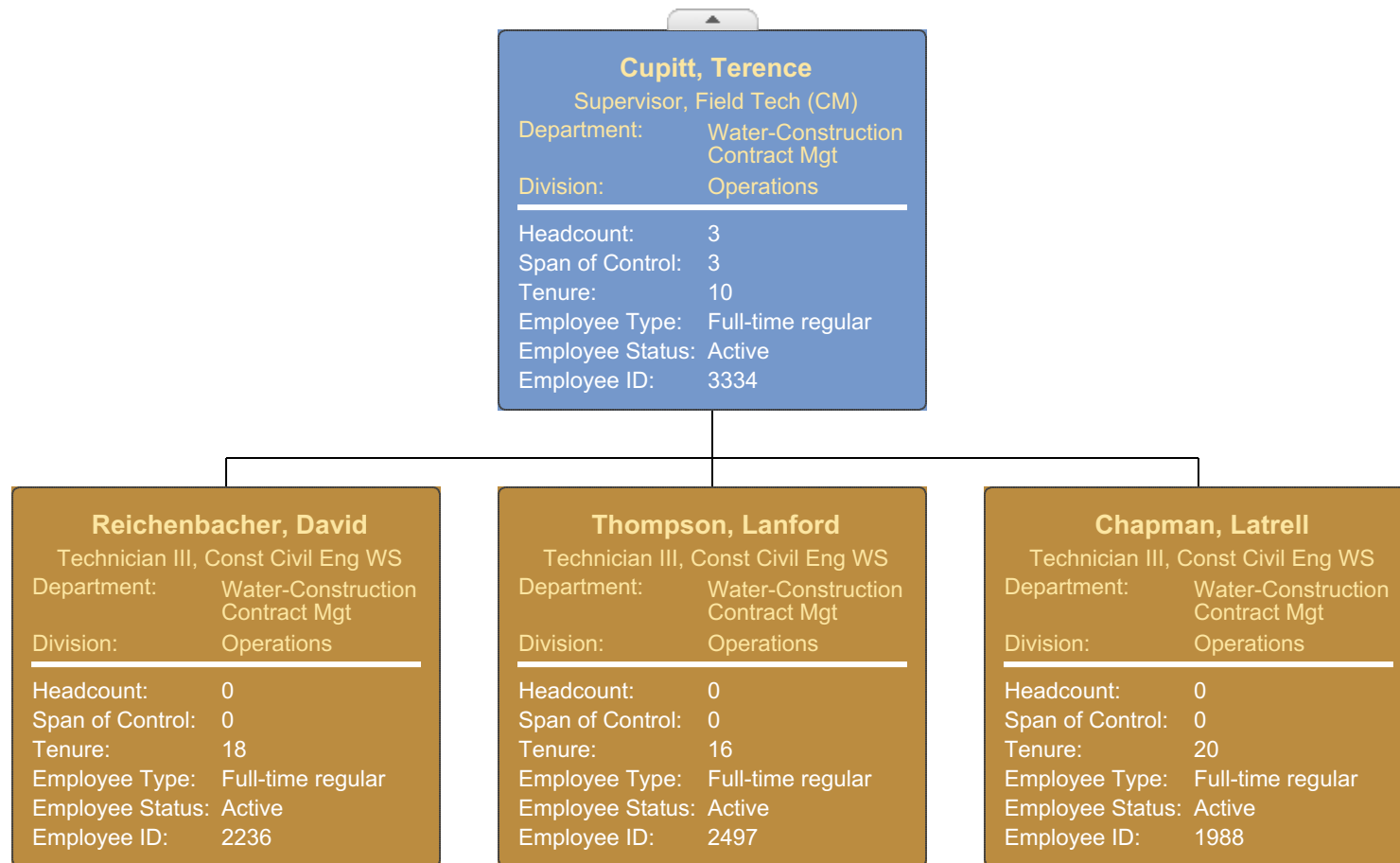


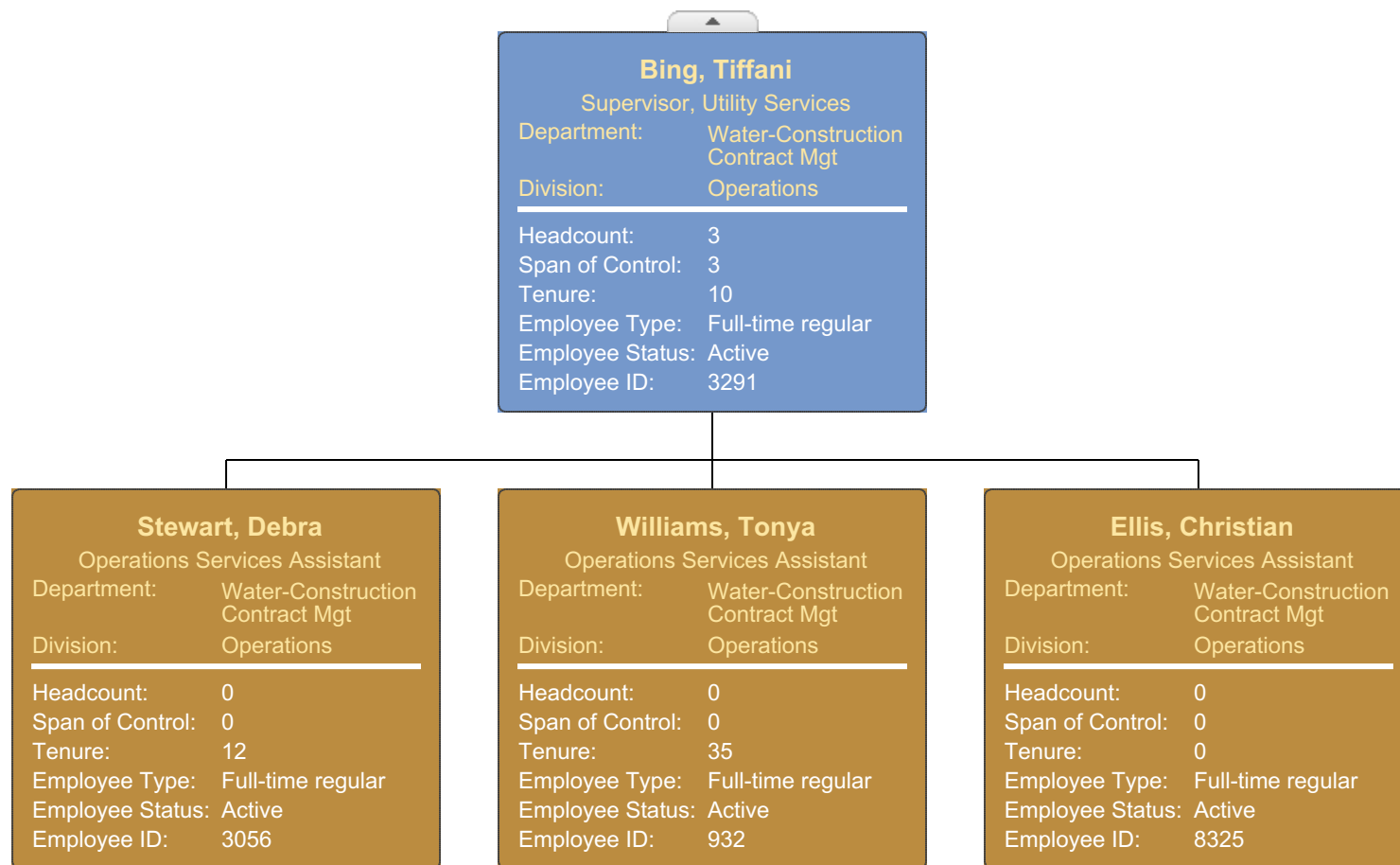


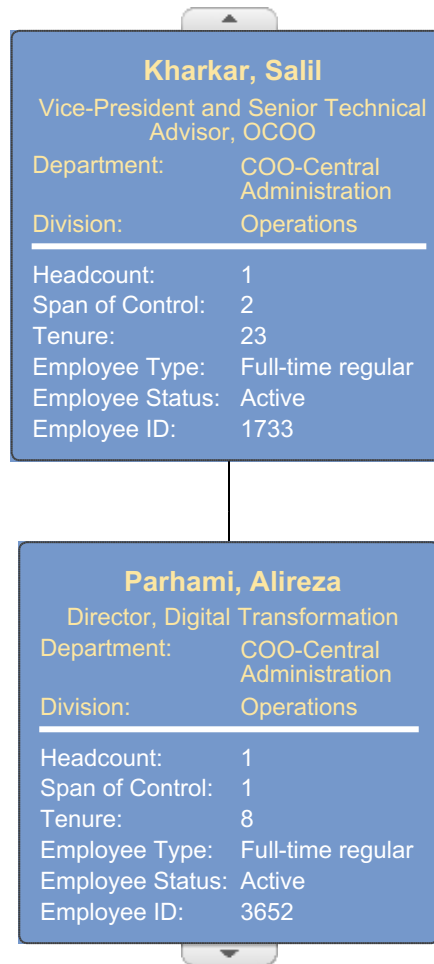


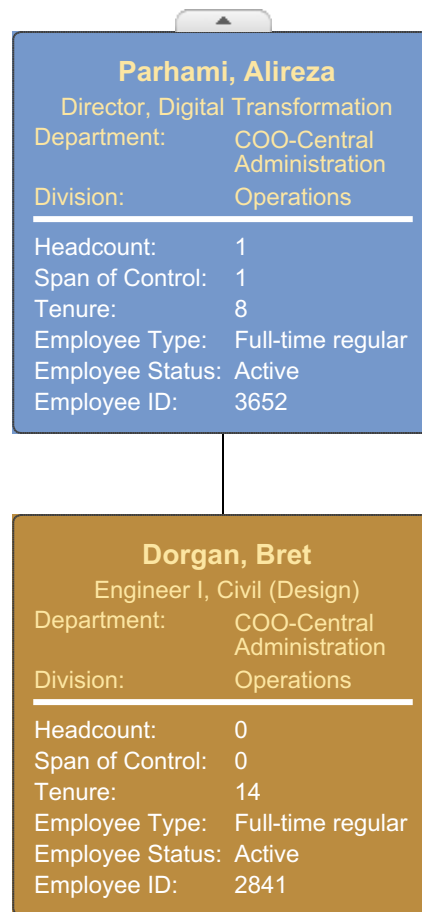




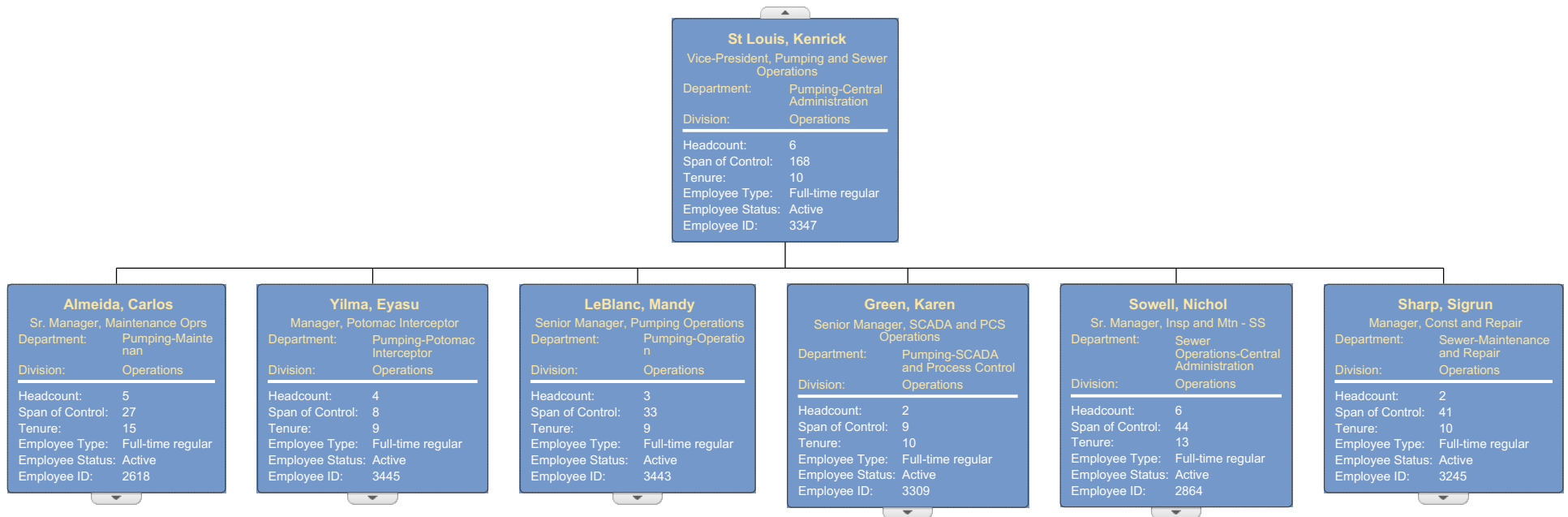




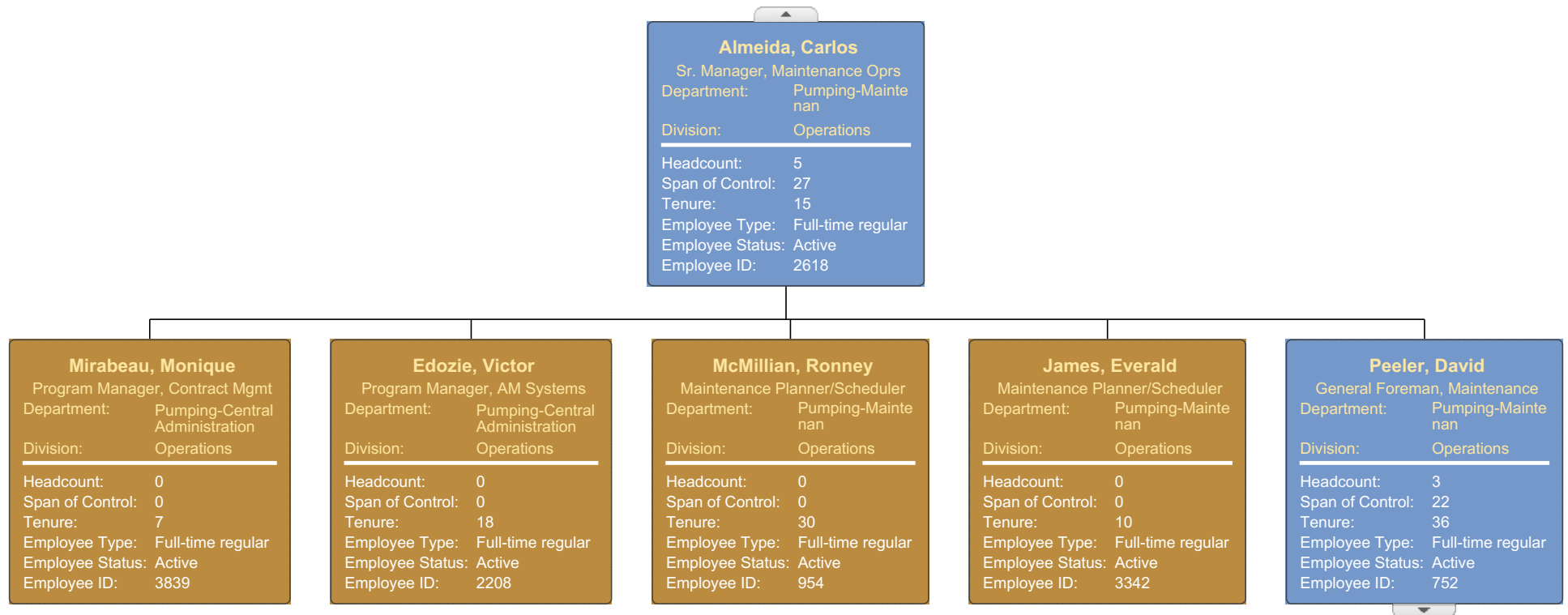


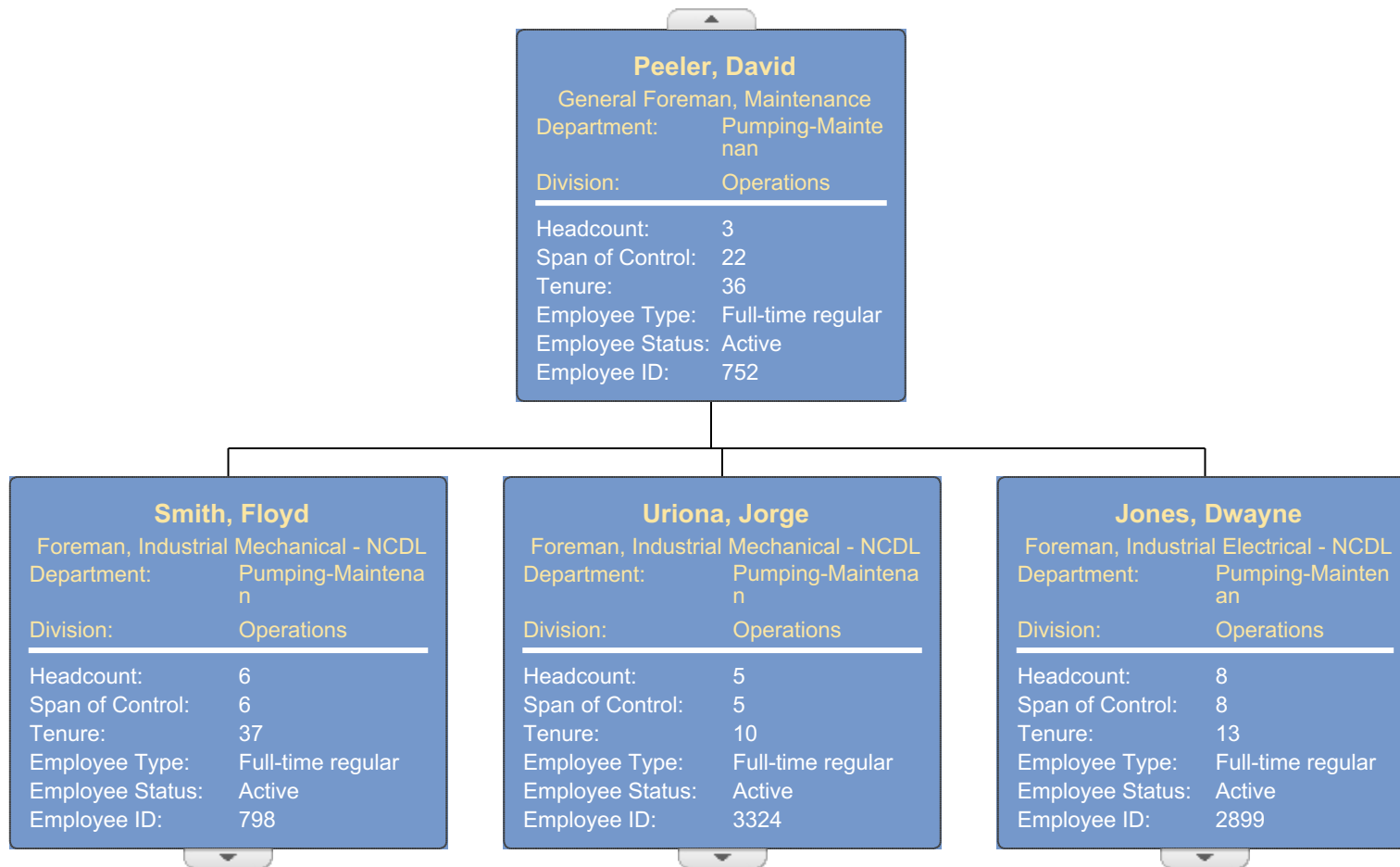


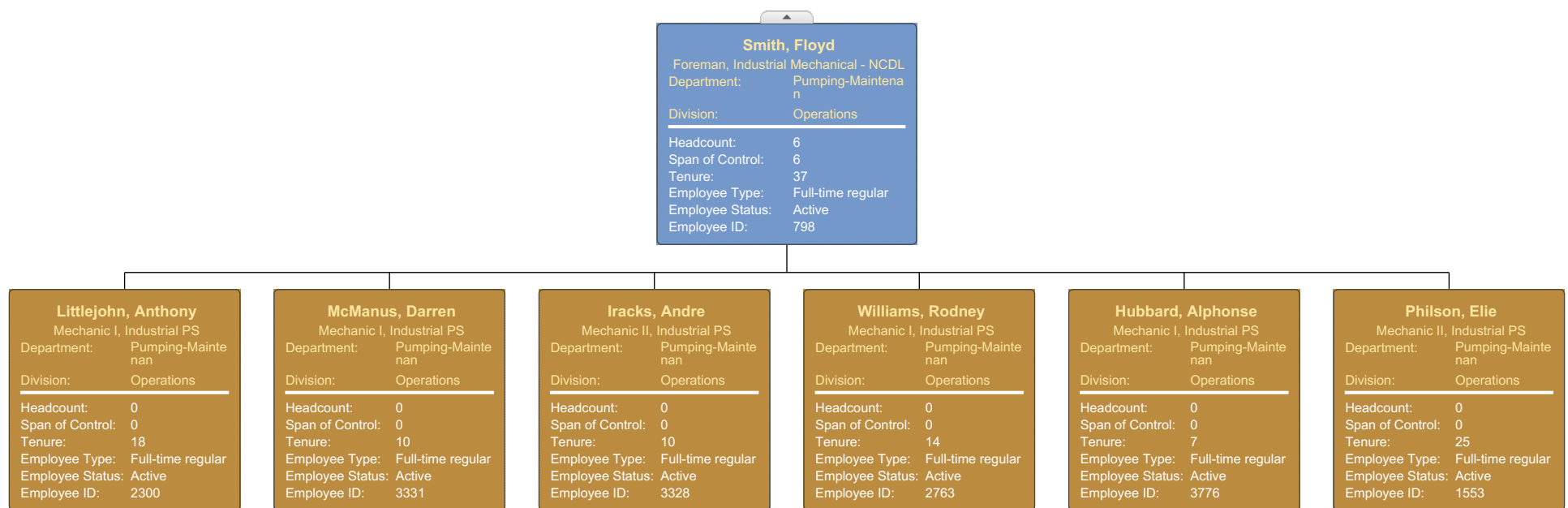
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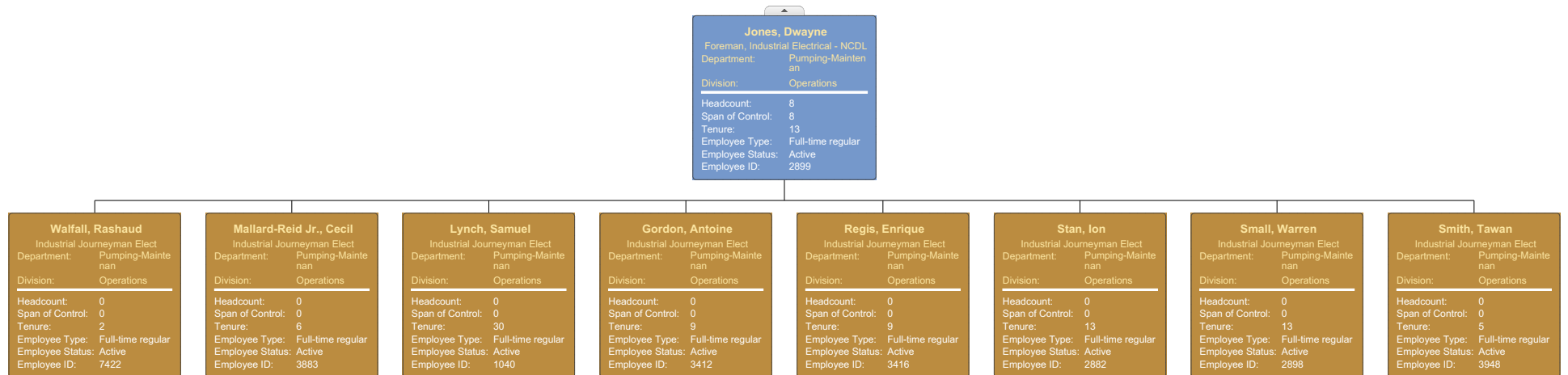


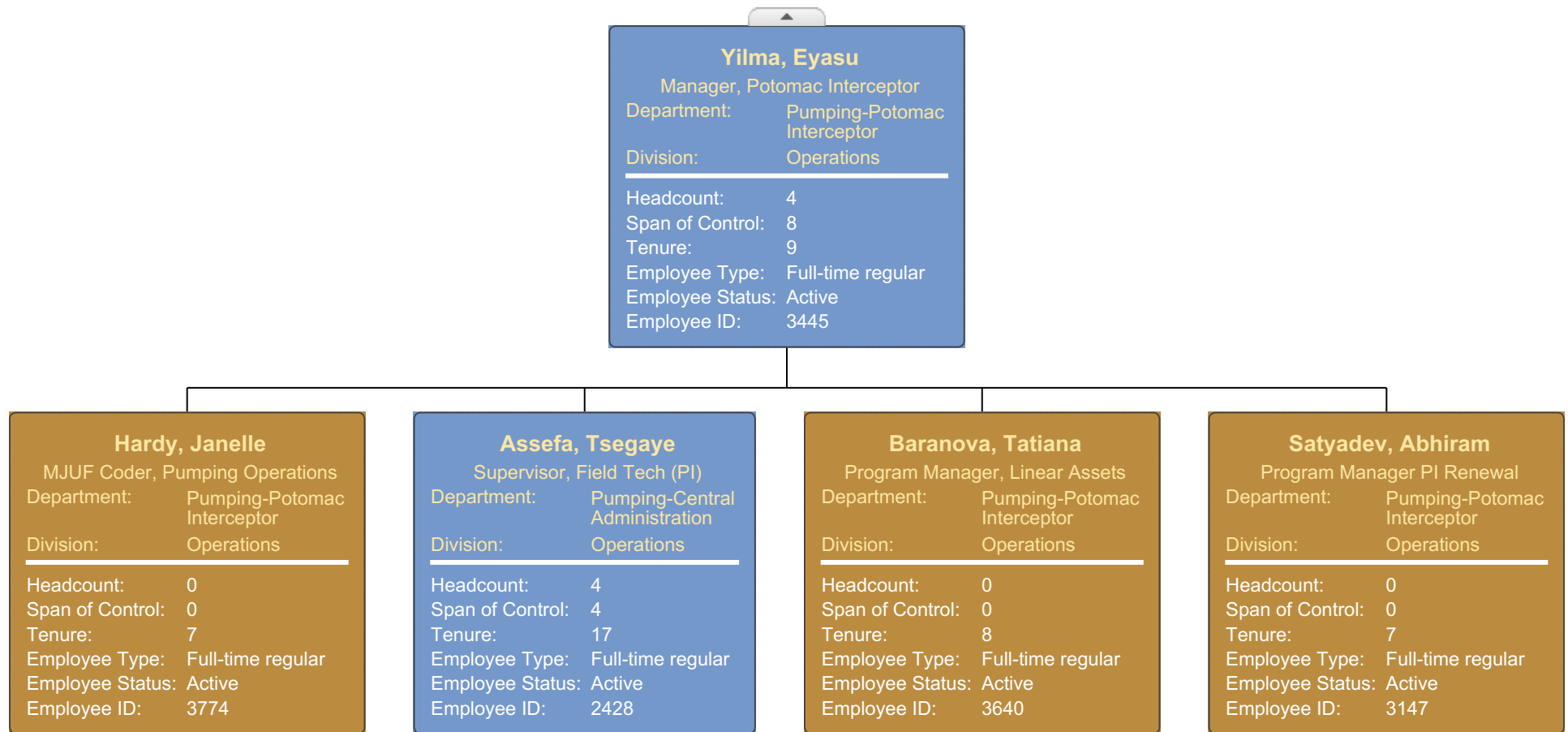


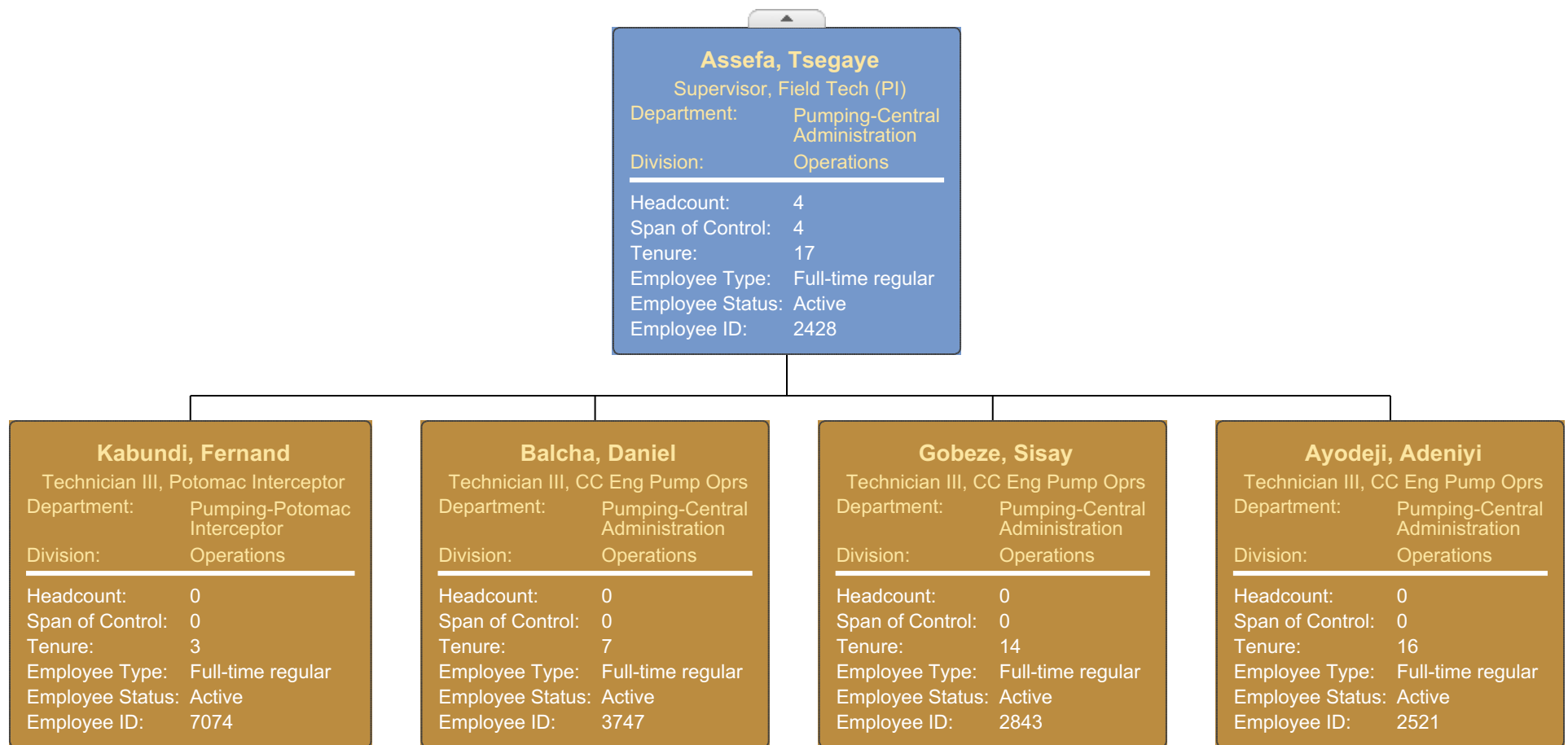
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Foreman, Industrial Mechanical - NCDL	
Department:	Pumping-Maintenance
Division:	Operations
Headcount:	5
Span of Control:	5
Tenure:	10
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3324

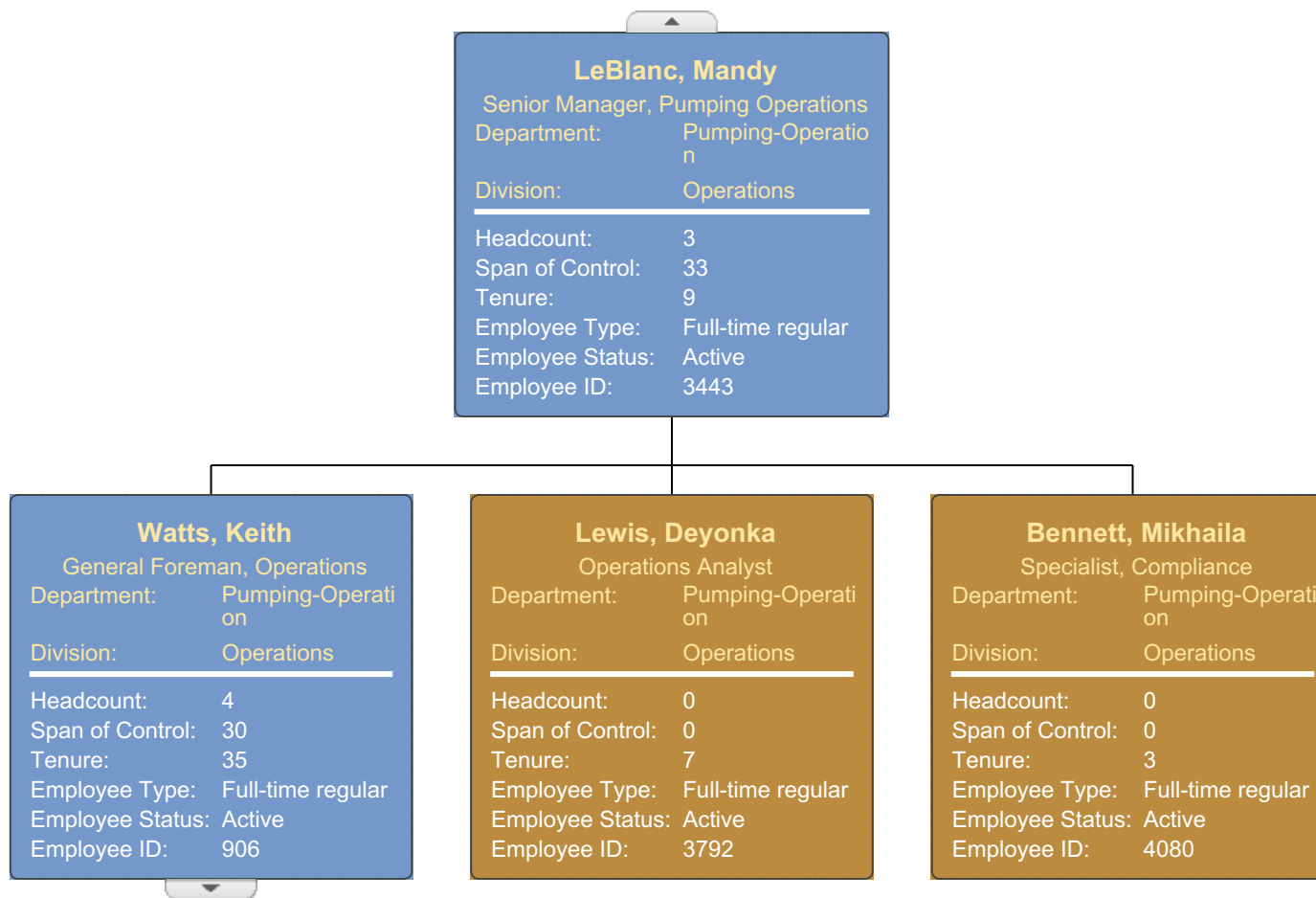
Mackall, Lee		Taylor, Julius		Harris, Lorelle		Lewis, Saleem		Redd, Charles	
Mechanic II, Industrial PS		Mechanic II, Industrial PS		Mechanic II, Industrial PS		Mechanic II, Industrial PS		Mechanic II, Industrial PS	
Department:	Pumping-Maintenance	Department:	Pumping-Maintenance	Department:	Pumping-Maintenance	Department:	Pumping-Maintenance	Department:	Pumping-Maintenance
Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	9	Tenure:	9	Tenure:	14	Tenure:	8	Tenure:	19
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Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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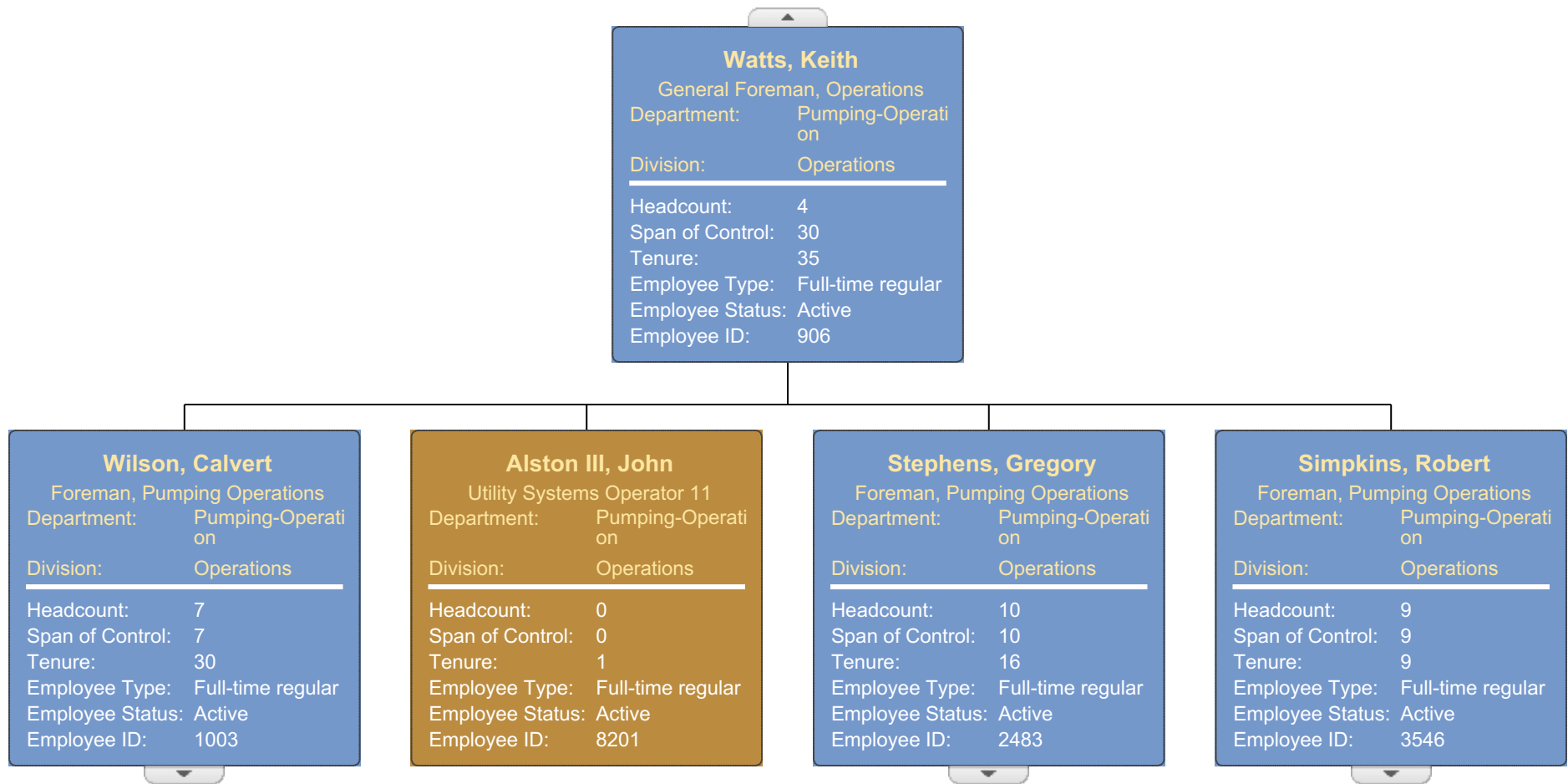
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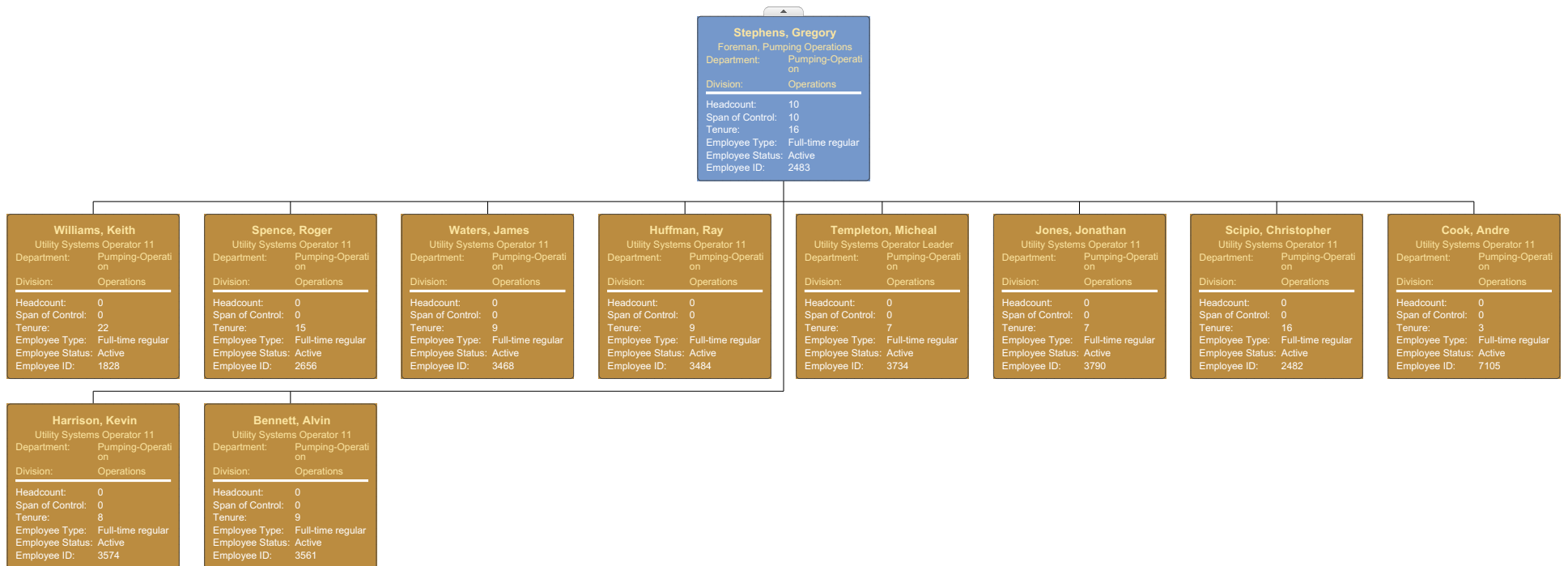


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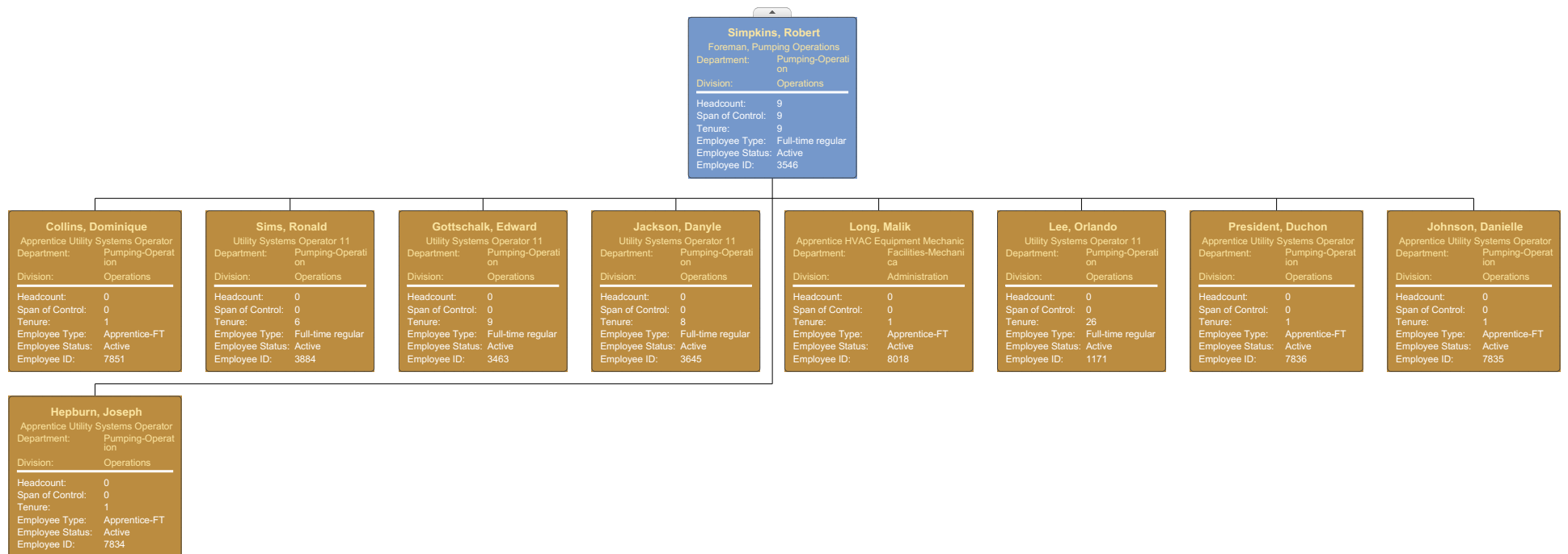
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Foreman, Pumping Operations	
Department:	Pumping-Operations
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	30
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	1003

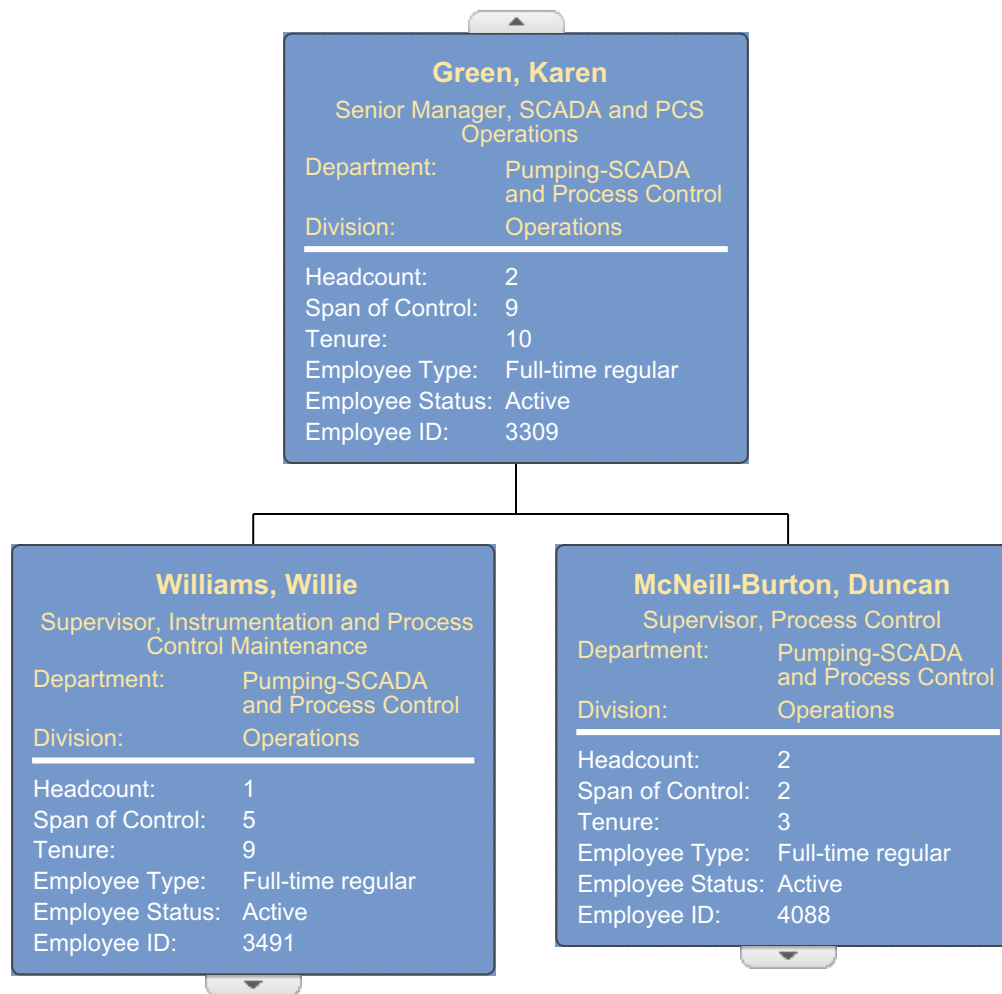
<table><tr><td colspan="2">Johnson, Darin</td></tr><tr><td colspan="2">Utility Systems Operator 11</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>3</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>7063</td></tr></table>	Johnson, Darin		Utility Systems Operator 11		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	3	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	7063	<table><tr><td colspan="2">Maddox, Ralph</td></tr><tr><td colspan="2">Screening Removal Operator/CDL</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> 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ID:</td><td>2345</td></tr></table>	Bradley, Carlett		Utility Systems Operator 11		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	18	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	2345	<table><tr><td colspan="2">Johnson, Jermaine</td></tr><tr><td colspan="2">Utility Systems Operator 11</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>7</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>3740</td></tr></table>	Johnson, Jermaine		Utility Systems Operator 11		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	7	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	3740	<table><tr><td colspan="2">Bradford, Tambua</td></tr><tr><td colspan="2">Screening Removal Operator II/CDL</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>4</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>4010</td></tr></table>	Bradford, Tambua		Screening Removal Operator II/CDL		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	4	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	4010	<table><tr><td colspan="2">Frazier, Gregory</td></tr><tr><td colspan="2">Screening Removal Operator II/CDL</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> 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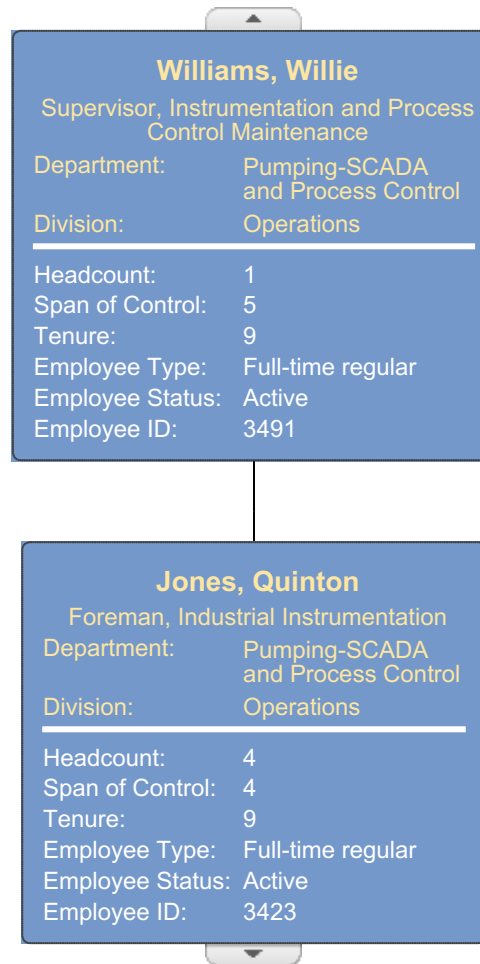
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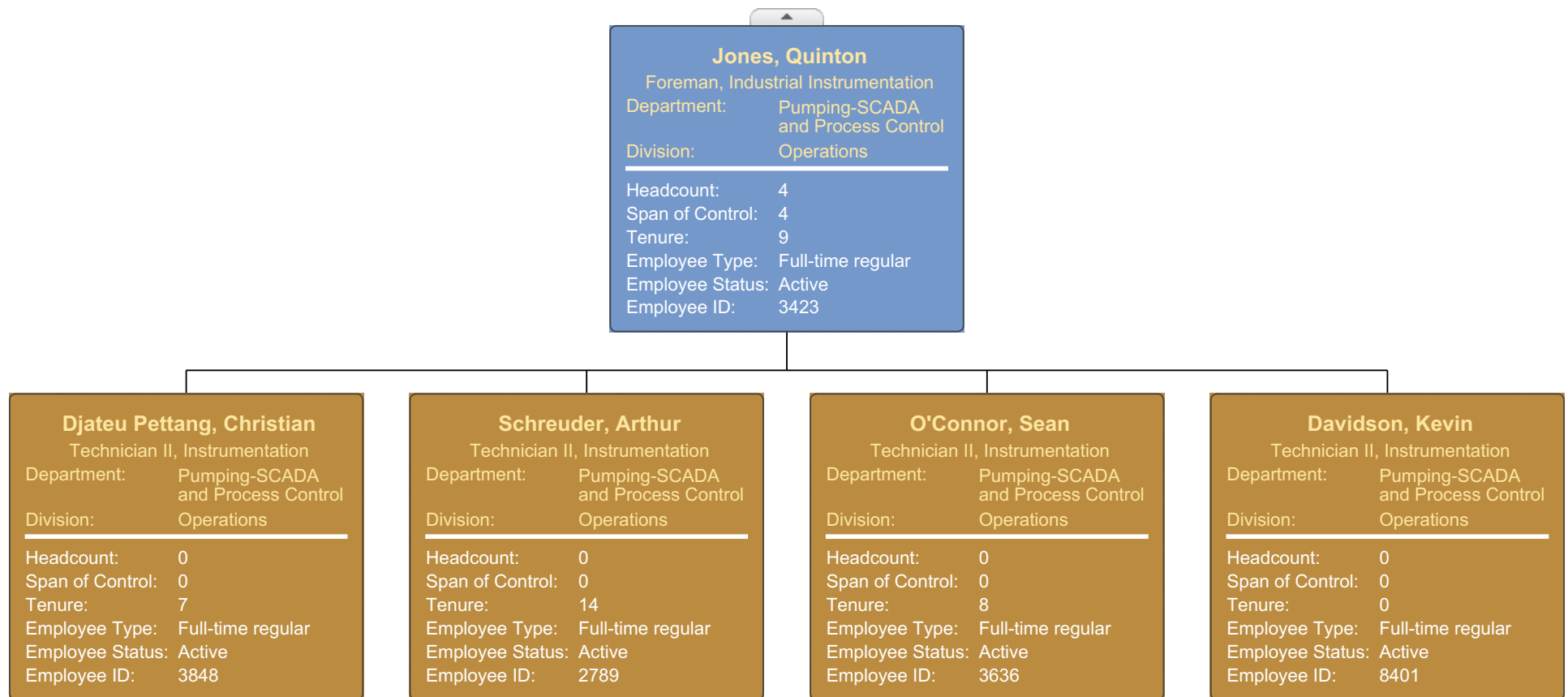


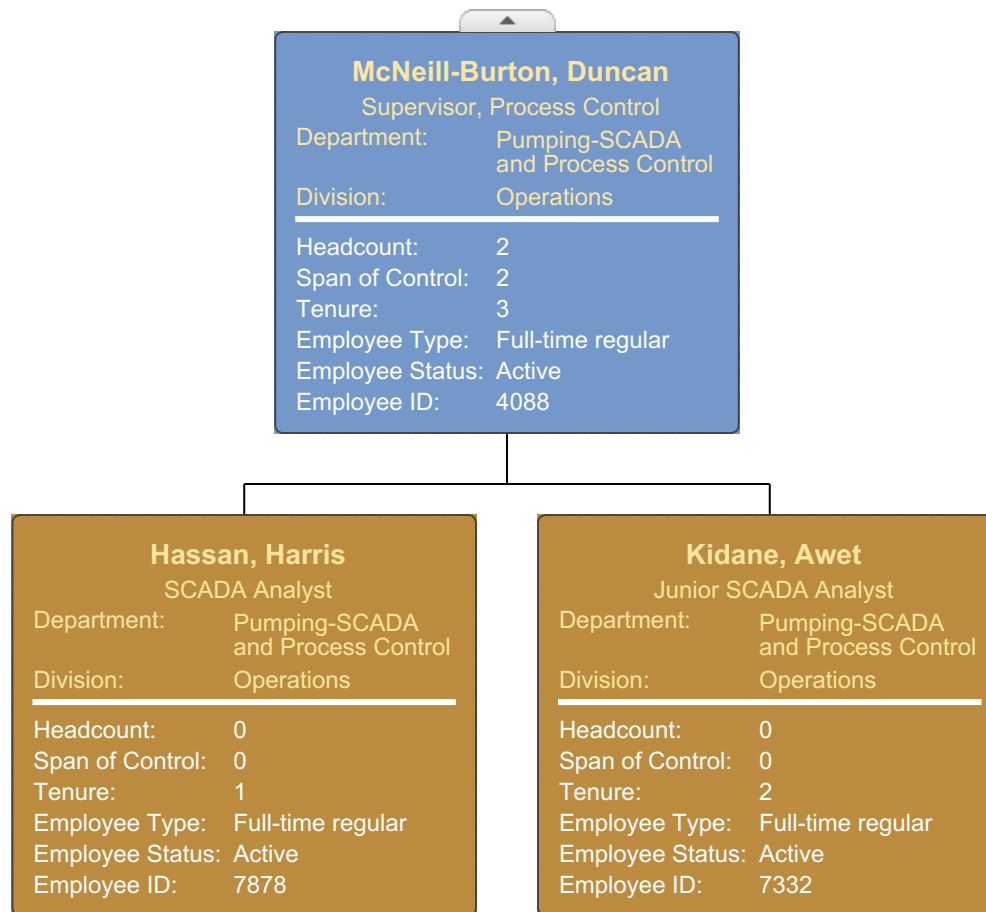
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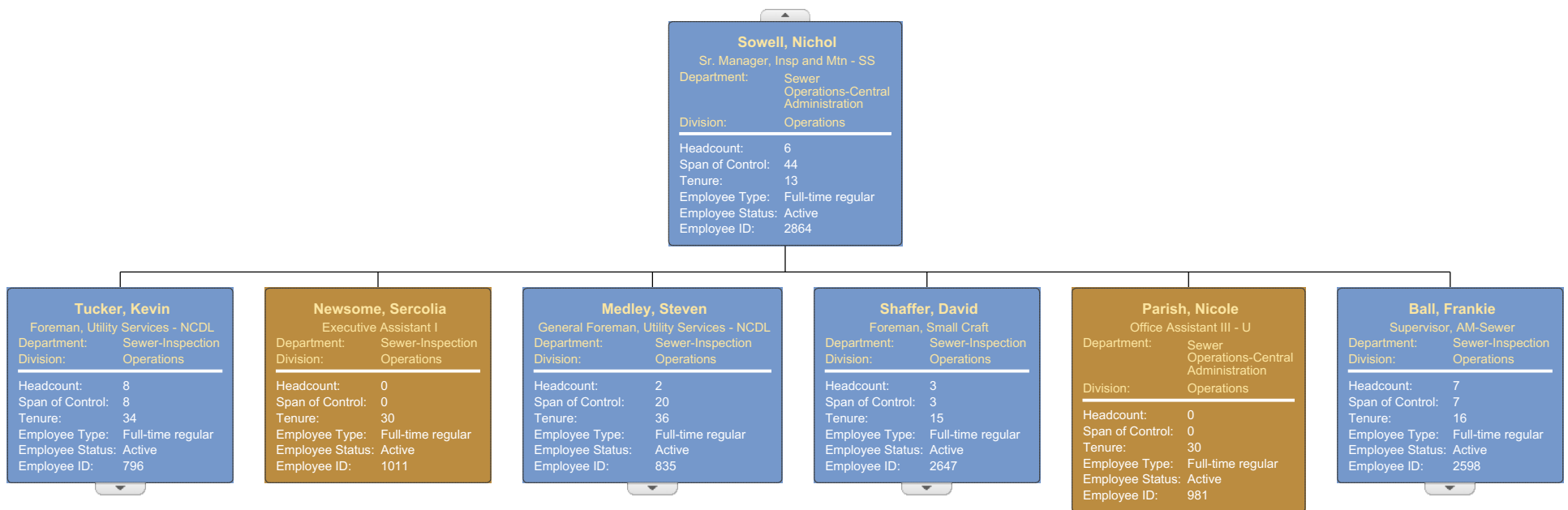




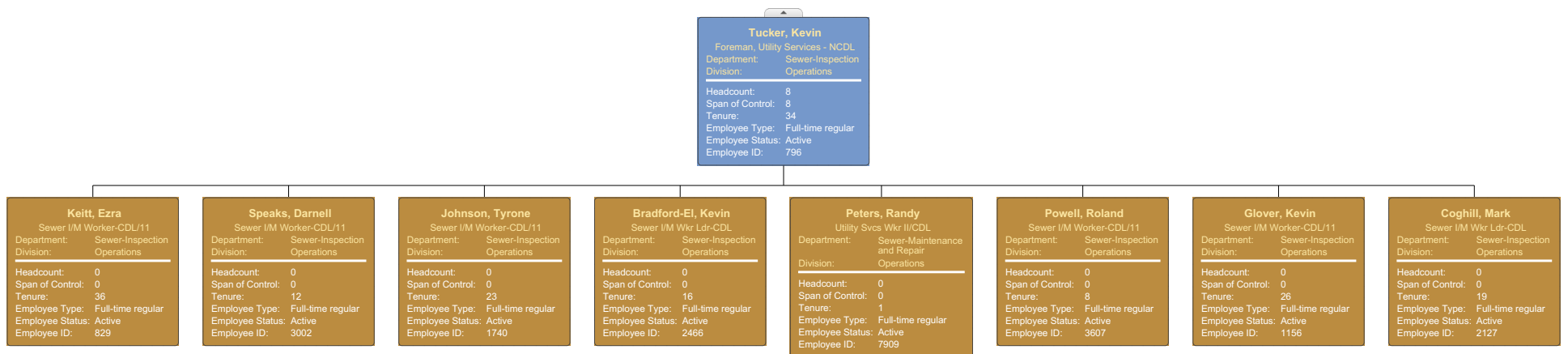


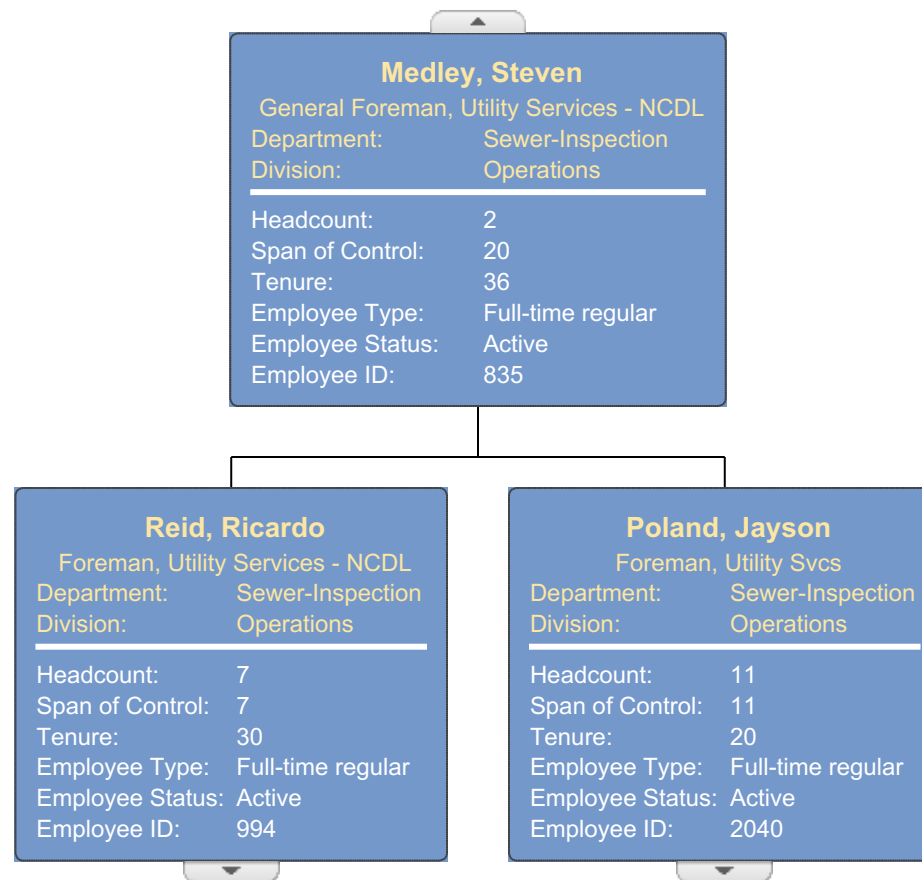


DC Water



DC Water



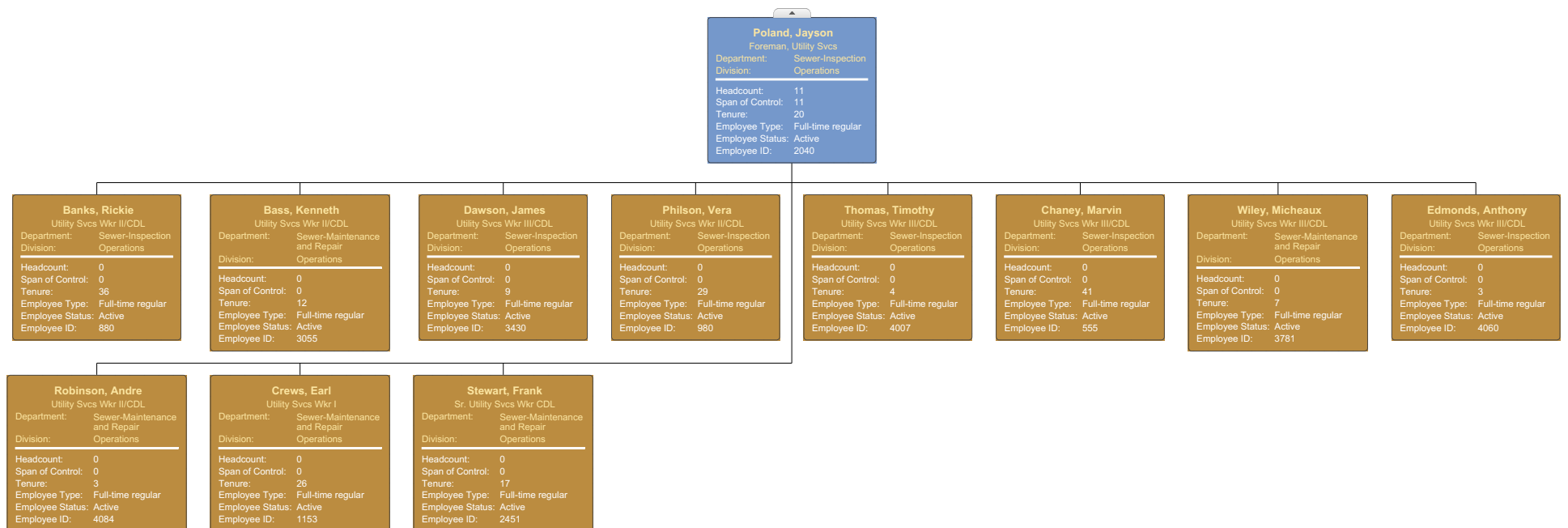


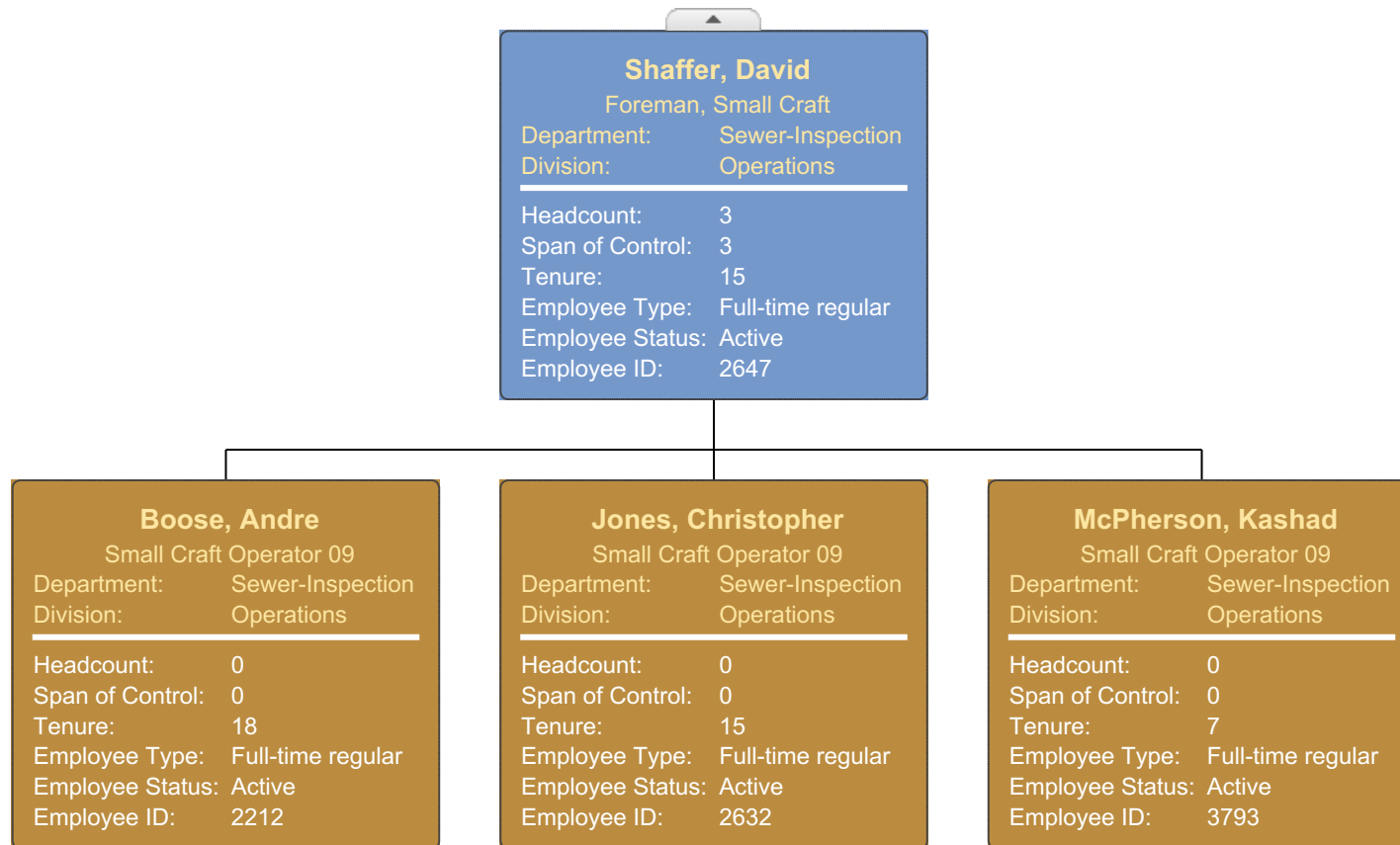
DC Water

Reid, Ricardo	
Foreman, Utility Services - NCDL	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	30
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	994

Williams, Mark Utility Svcs Wkr II/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 2 Employee Type: Full-time regular Employee Status: Active Employee ID: 7435		Coleman, Jeffrey Utility Svcs Wkr I Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 36 Employee Type: Full-time regular Employee Status: Active Employee ID: 825		Wiley, Jonathan Sr. Utility Svcs Wkr CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 36 Employee Type: Full-time regular Employee Status: Active Employee ID: 824		Ramos, Wilber Utility Svcs Wkr III/CDL Department: Sewer-Maintenance and Repair Division: Operations Headcount: 0 Span of Control: 0 Tenure: 7 Employee Type: Full-time regular Employee Status: Active Employee ID: 3785		Morton, Leonard Utility Svcs Wkr III/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 20 Employee Type: Full-time regular Employee Status: Active Employee ID: 2009		Herbert, James Utility Svcs Wkr III/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 17 Employee Type: Full-time regular Employee Status: Active Employee ID: 2416		Alvarenga Diaz, Rey Utility Svcs Wkr II/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 1 Employee Type: Full-time regular Employee Status: Active Employee ID: 7895	

DC Water

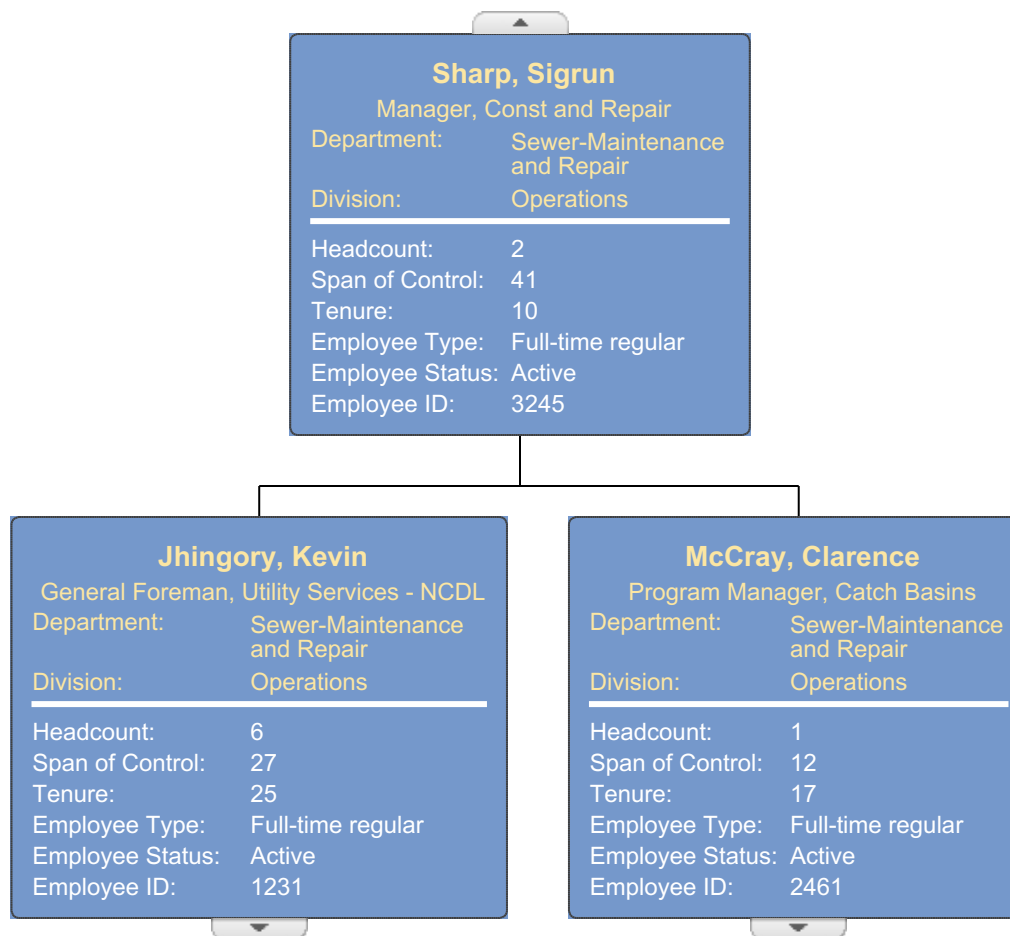


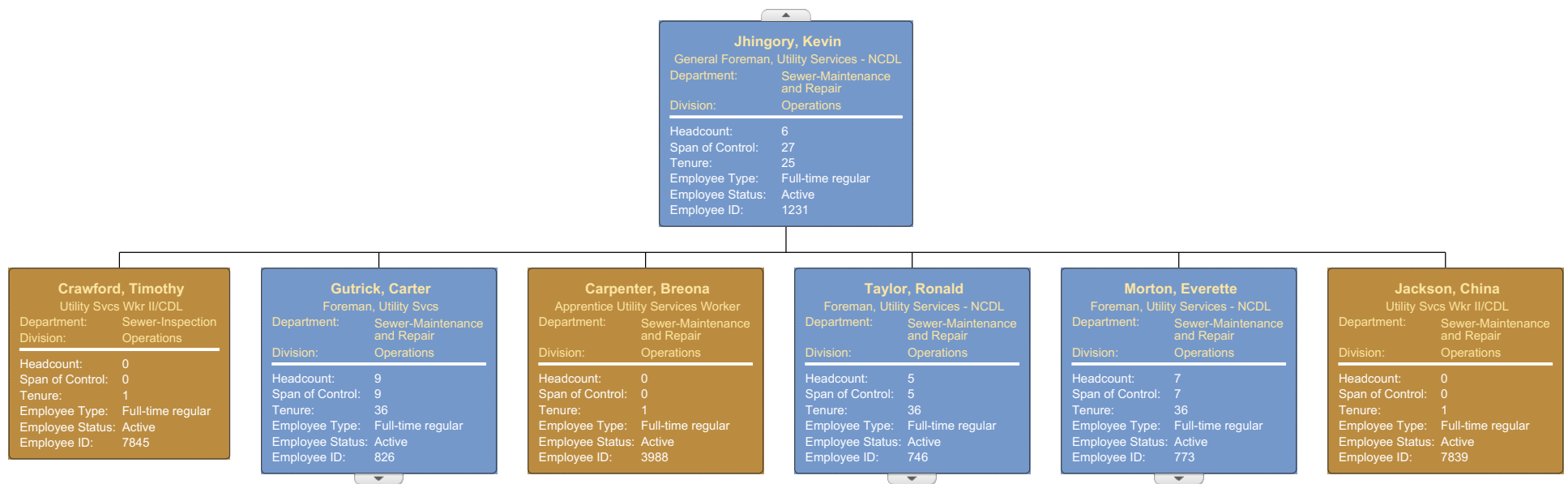


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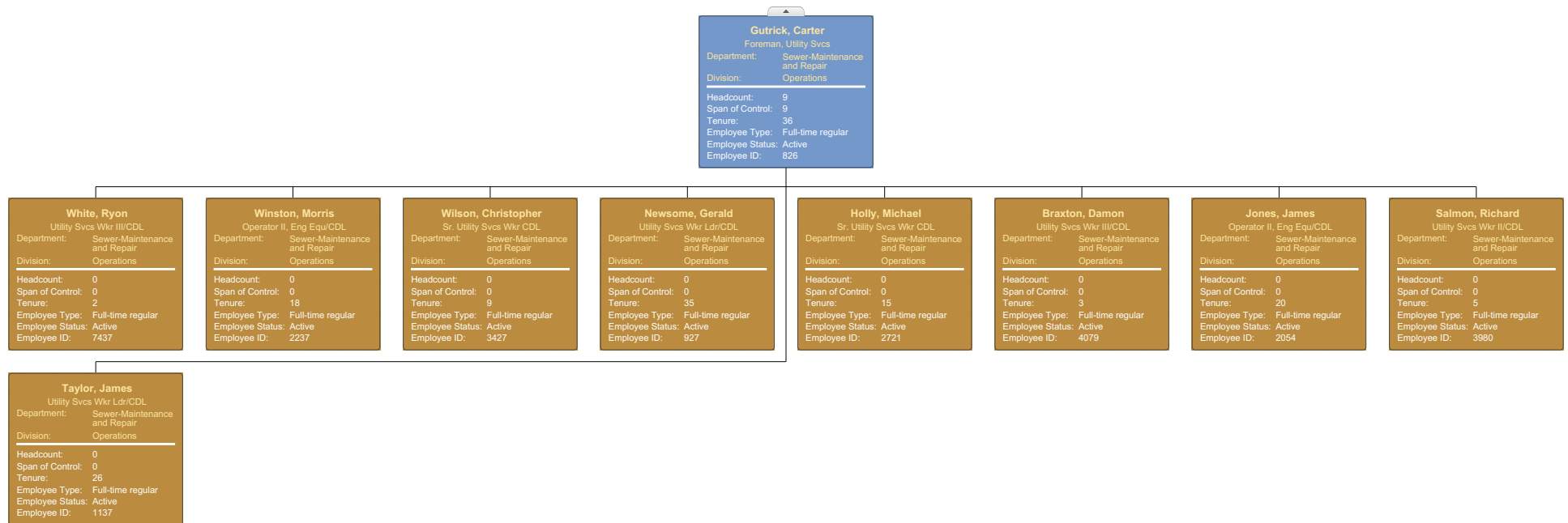
Ball, Frankie	
Supervisor, AM-Sewer	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	16
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	2598

<table><tr><td colspan="2">Bellmon, Adrian</td></tr><tr><td colspan="2">Utility Svcs Wkr III/CDL</td></tr><tr><td>Department:</td><td>Sewer-Maintenance and Repair</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>4</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>4008</td></tr></table>	Bellmon, Adrian		Utility Svcs Wkr III/CDL		Department:	Sewer-Maintenance and Repair	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	4	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	4008	<table><tr><td colspan="2">Johnson, Troy</td></tr><tr><td colspan="2">Technician III, CC Eng CCTV</td></tr><tr><td>Department:</td><td>Sewer-Inspection</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> 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ID:</td><td>554</td></tr></table>	Belser, Johnnie		Technician III, CC Eng CCTV		Department:	Sewer-Inspection	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	41	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	554	<table><tr><td colspan="2">Regis, Darius</td></tr><tr><td colspan="2">Assistant Program Manager (Sewer)</td></tr><tr><td>Department:</td><td>Sewer-Inspection</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>13</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>2884</td></tr></table>	Regis, Darius		Assistant Program Manager (Sewer)		Department:	Sewer-Inspection	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	13	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	2884	<table><tr><td colspan="2">Purnell, Rajiem</td></tr><tr><td colspan="2">Technician III, CC Eng CCTV</td></tr><tr><td>Department:</td><td>Sewer-Inspection</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>20</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>2012</td></tr></table>	Purnell, Rajiem		Technician III, CC Eng CCTV		Department:	Sewer-Inspection	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	20	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	2012	<table><tr><td colspan="2">Huntley, John</td></tr><tr><td colspan="2">Technician III, Asset Mgmt</td></tr><tr><td>Department:</td><td>Sewer-Inspection</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>26</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>1134</td></tr></table>	Huntley, John		Technician III, Asset Mgmt		Department:	Sewer-Inspection	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	26	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	1134	<table><tr><td colspan="2">Hunter, Terrance</td></tr><tr><td colspan="2">Technician III, Asset Mgmt</td></tr><tr><td>Department:</td><td>Sewer-Inspection</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>26</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>1135</td></tr></table>	Hunter, Terrance		Technician III, Asset Mgmt		Department:	Sewer-Inspection	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	26	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	1135
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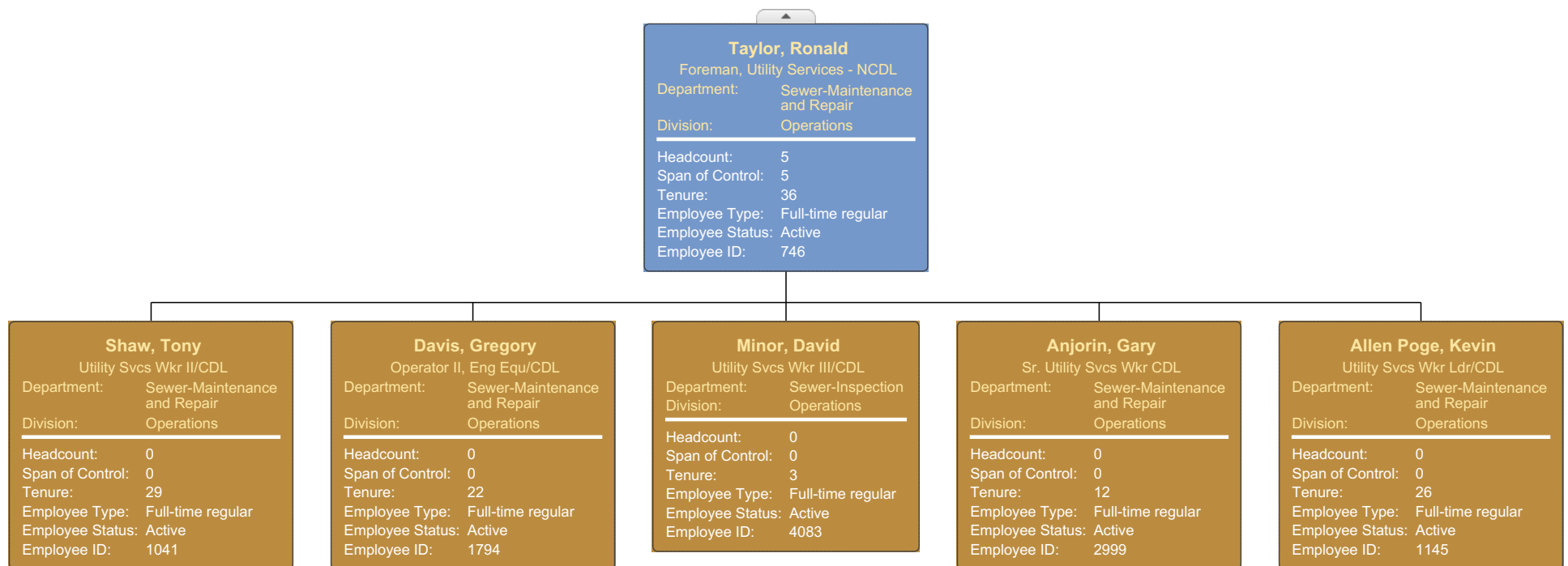




DC Water



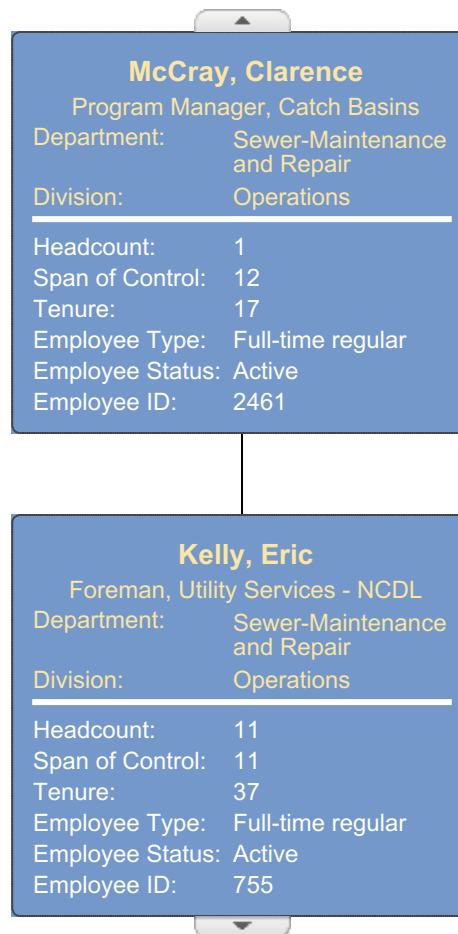
DC Water



DC Water

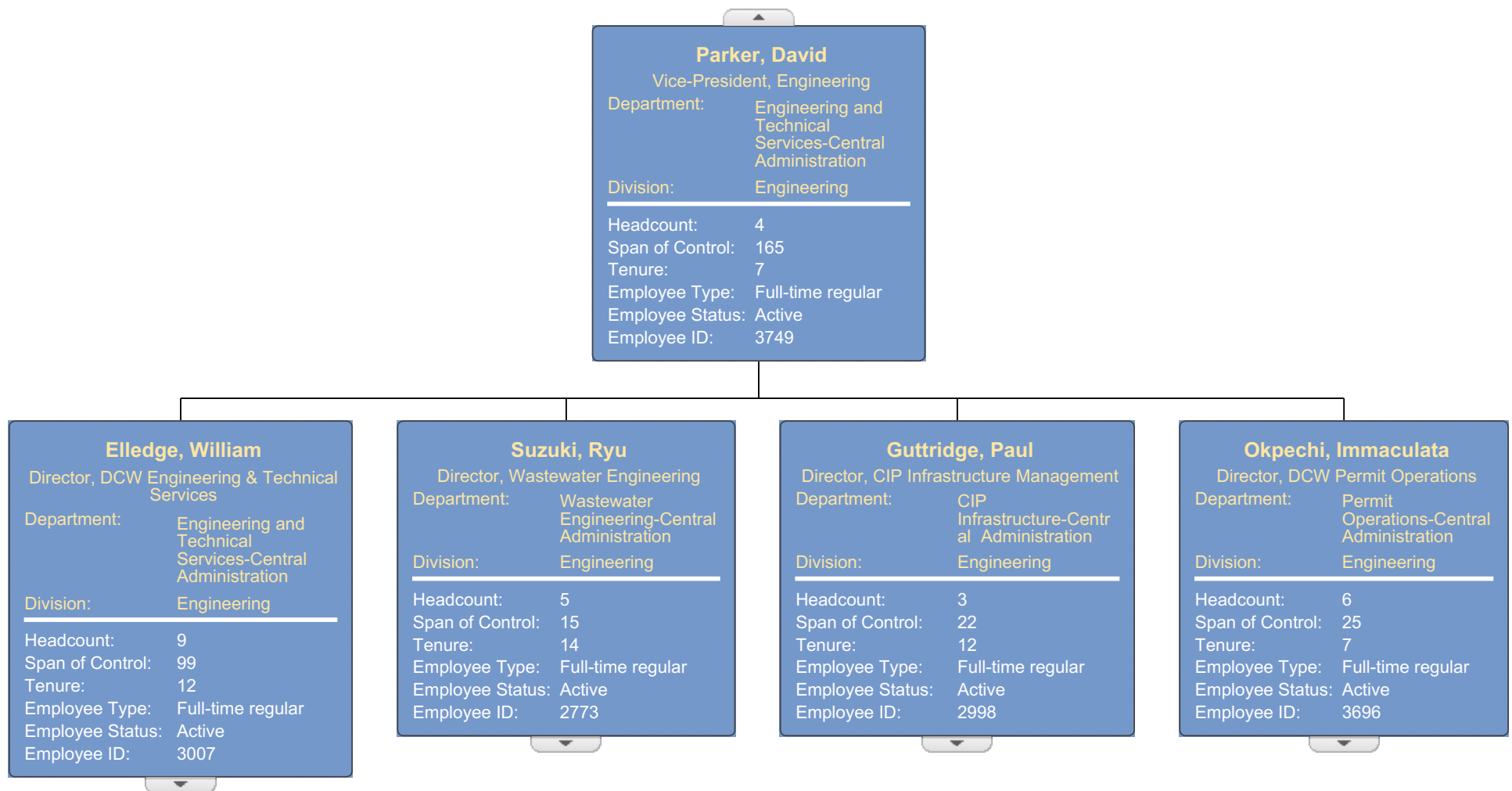
Morton, Everett	
Foreman, Utility Services - NCDL	
Department:	Sewer-Maintenance and Repair
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	36
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	773

Lancaster, Jordan		Young, Derrick		Dickens, Brandon		Gordon, Joseph		Floyd, Kenyatta		Kinney, Quentin		McPhaul, Gary	
Utility Svcs Wkr III/CDL		Utility Svcs Wkr Ldr/CDL		Utility Svcs Wkr Ldr/CDL		Sr. Utility Svcs Wkr CDL		Operator II, Eng Equ/CDL		Utility Svcs Wkr II/CDL		Utility Svcs Wkr Ldr/CDL	
Department:	Sewer-Maintenance and Repair	Department:	Sewer-Maintenance and Repair	Department:	Sewer-Maintenance and Repair	Department:	Sewer-Maintenance and Repair	Department:	Sewer-Maintenance and Repair	Department:	Sewer-Inspection	Department:	Sewer-Maintenance and Repair
Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	2	Tenure:	18	Tenure:	12	Tenure:	9	Tenure:	7	Tenure:	7	Tenure:	37
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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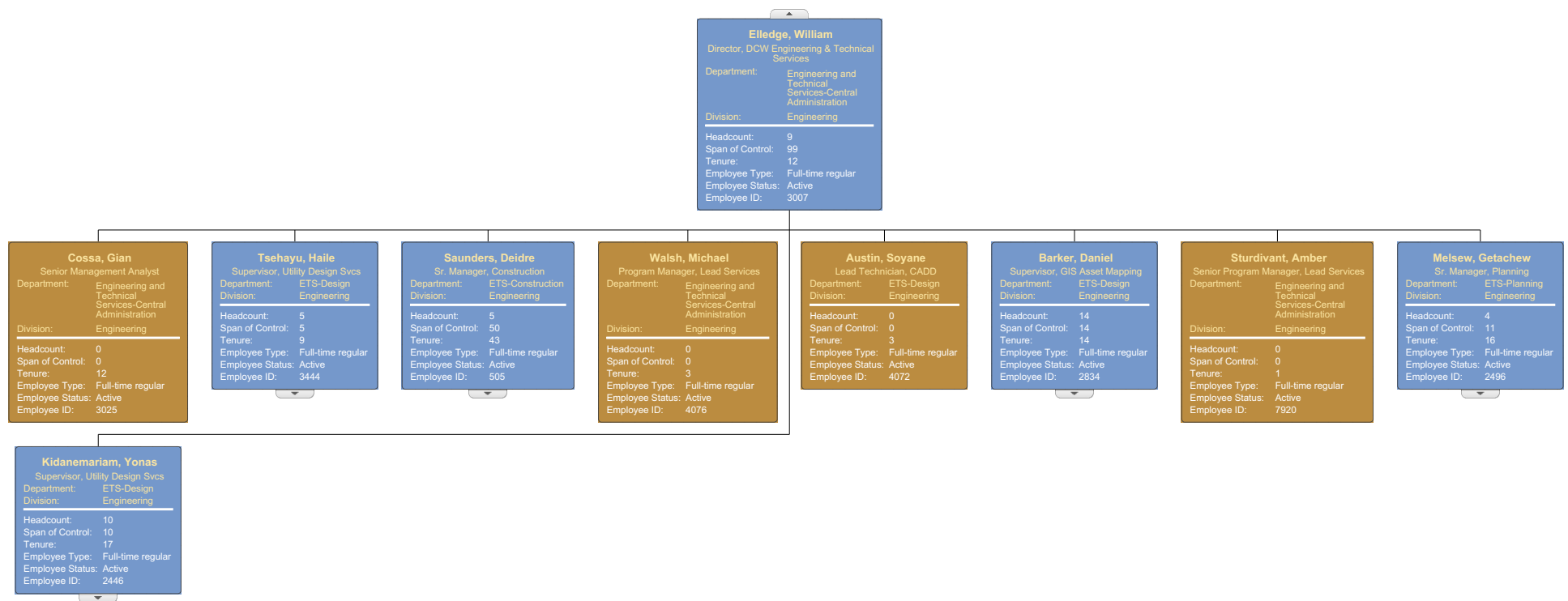


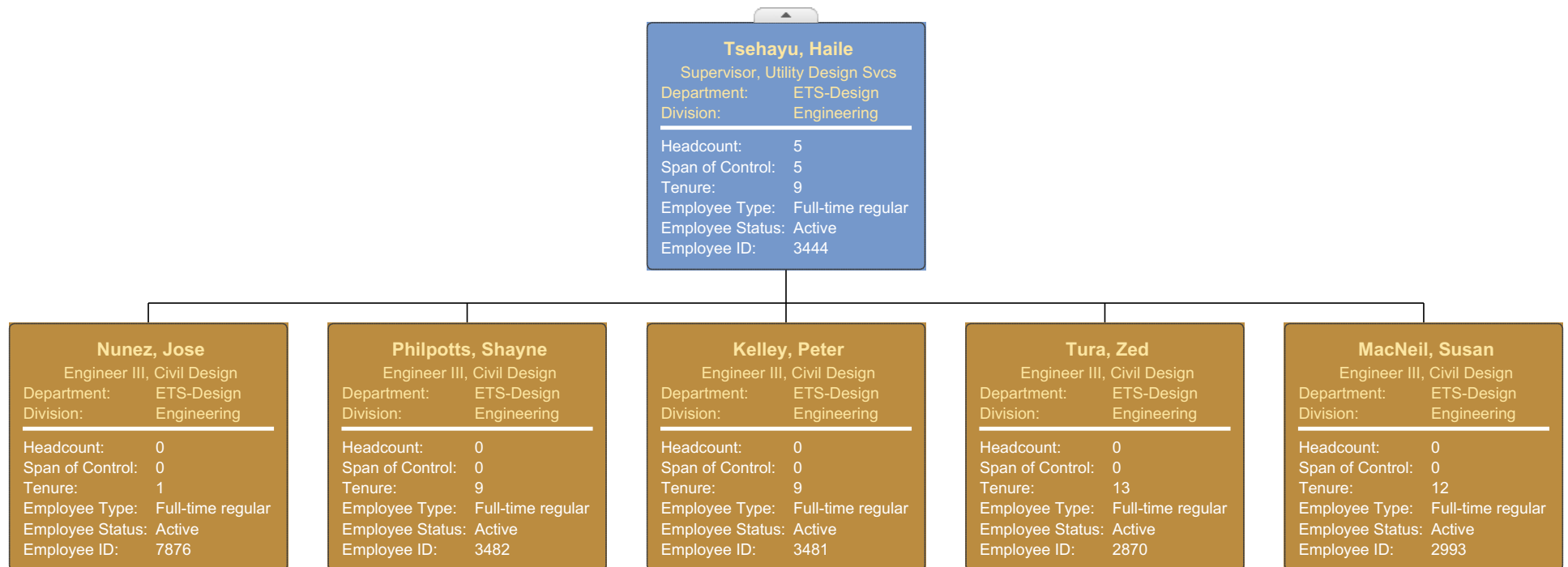
DC Water



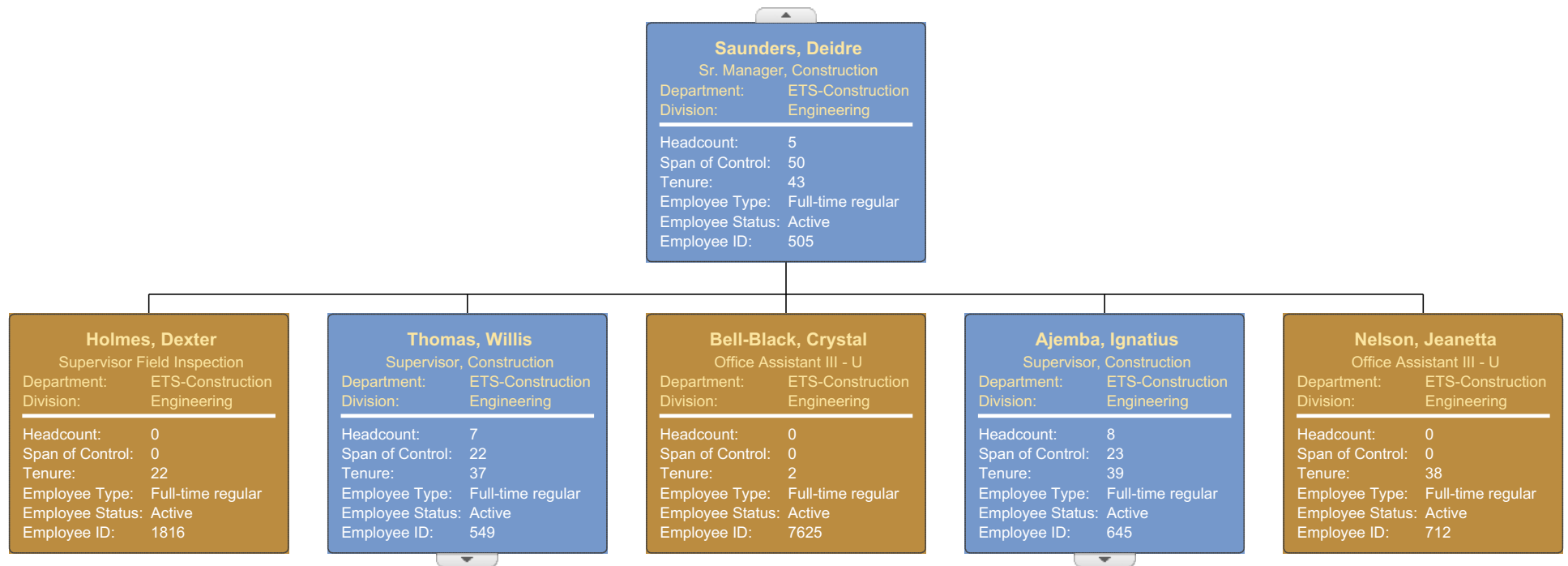


DC Water

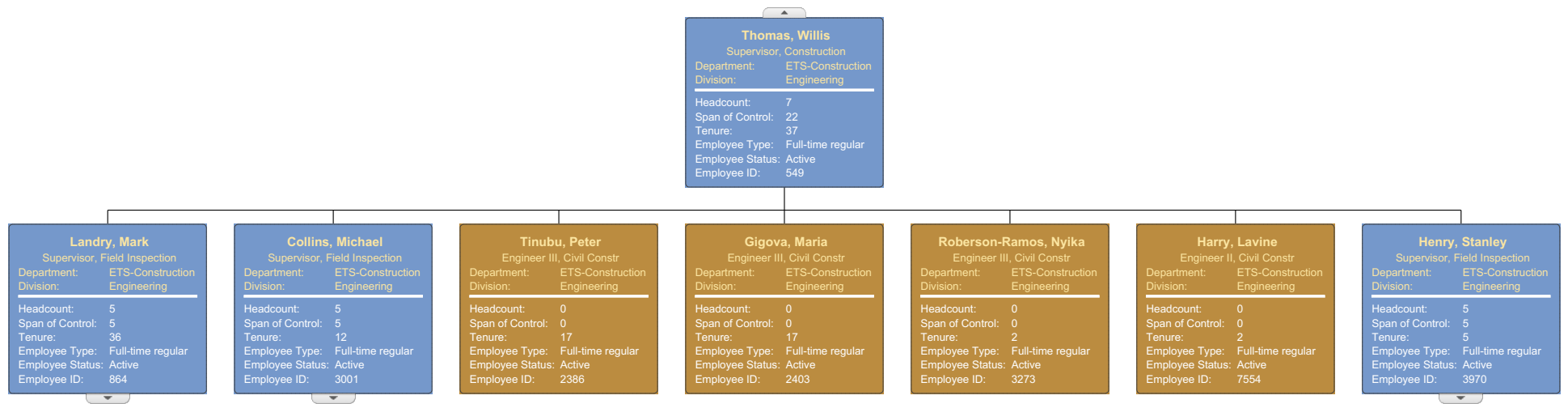




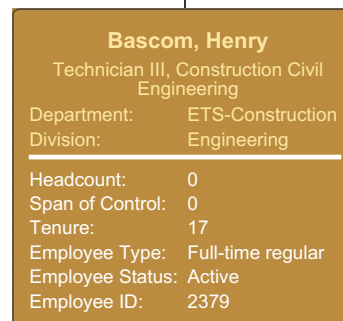
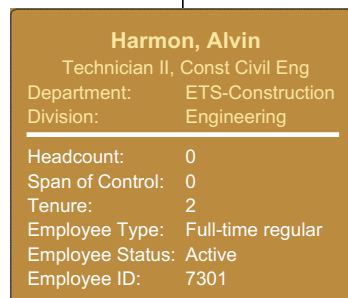
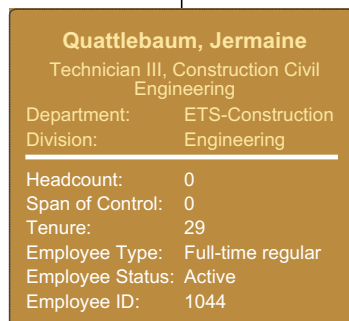
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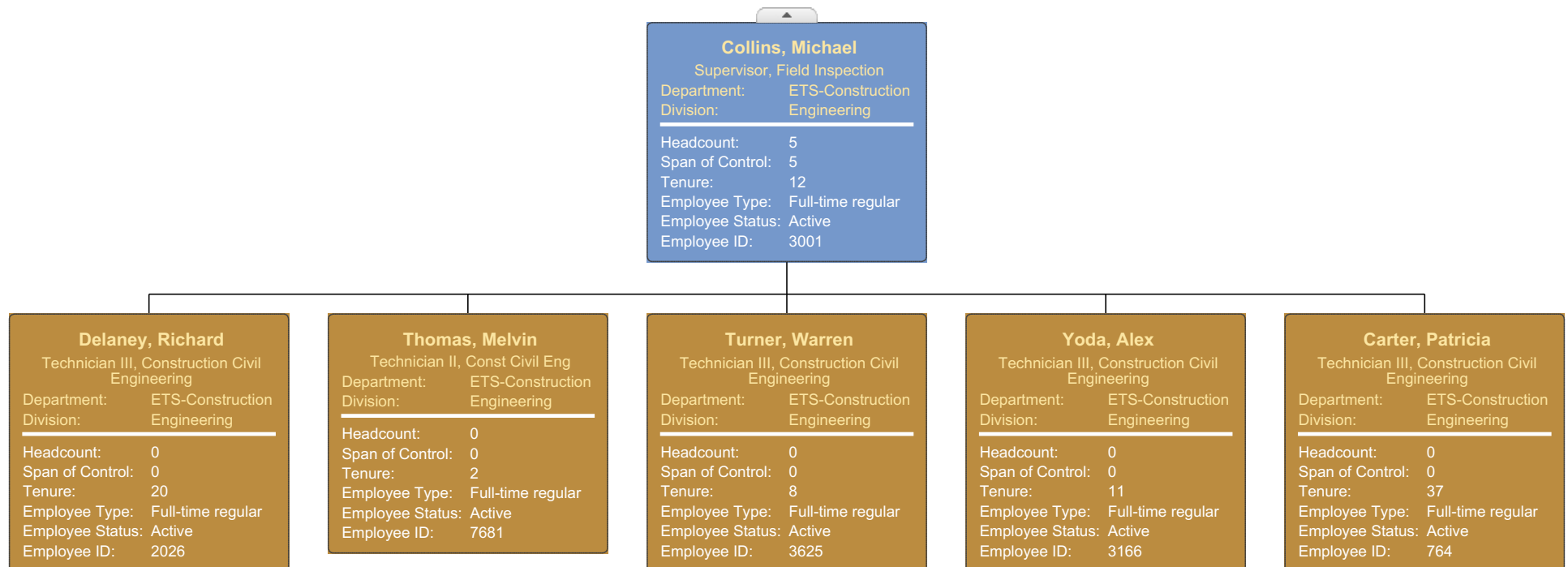
DC Water



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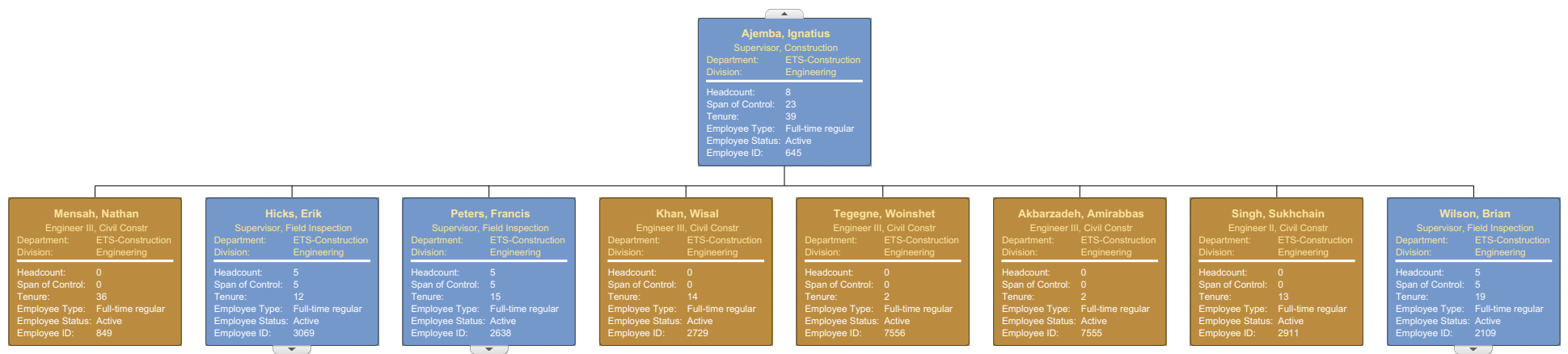


DC Water

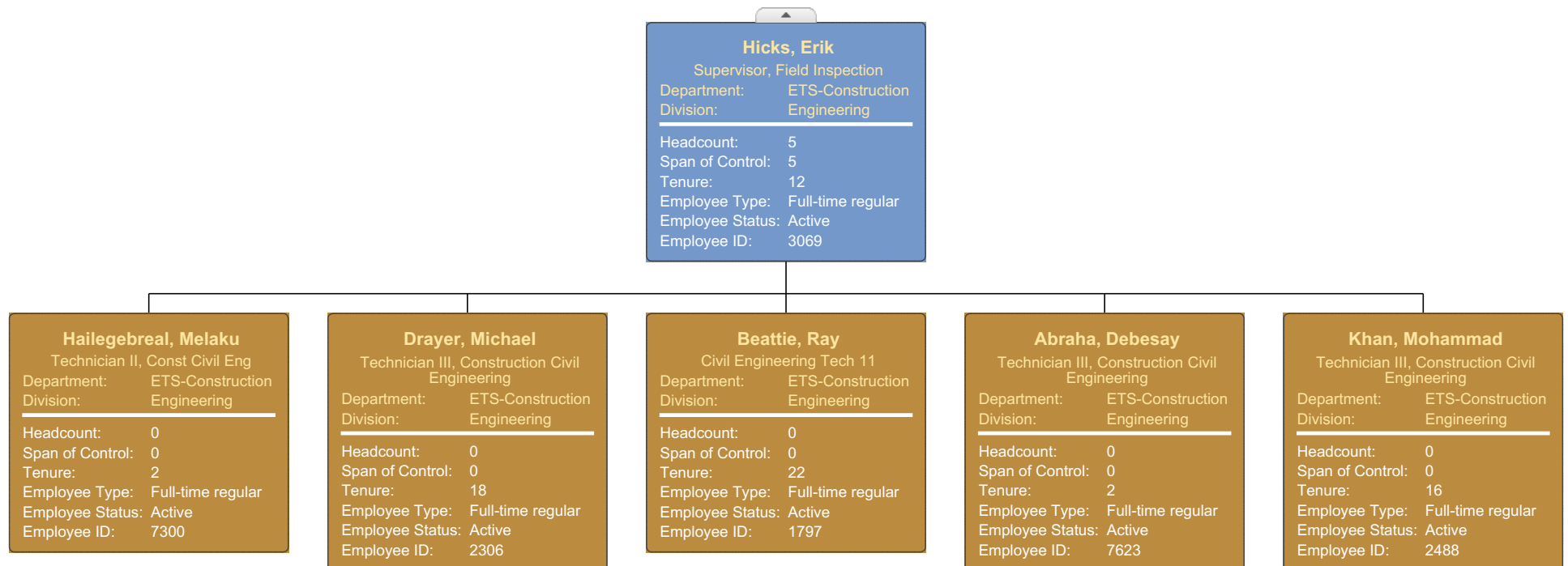
Henry, Stanley	
Supervisor, Field Inspection	
Department:	ETS-Construction
Division:	Engineering
Headcount:	5
Span of Control:	5
Tenure:	5
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3970

Wilson, Jeffrey Technician III, Construction Civil Engineering		Lucas, Jonathan Technician III, Construction Civil Engineering		Bolton, Andre Technician II, Const Civil Eng		Giles, Howard Technician III, Construction Civil Engineering		Jennings, Timothy Technician III, Construction Civil Engineering	
Department:	ETS-Construction	Department:	ETS-Construction	Department:	ETS-Construction	Department:	ETS-Construction	Department:	ETS-Construction
Division:	Engineering	Division:	Engineering	Division:	Engineering	Division:	Engineering	Division:	Engineering
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	2	Span of Control:	0	Span of Control:	0
Tenure:	18	Tenure:	10	Tenure:	2	Tenure:	12	Tenure:	12
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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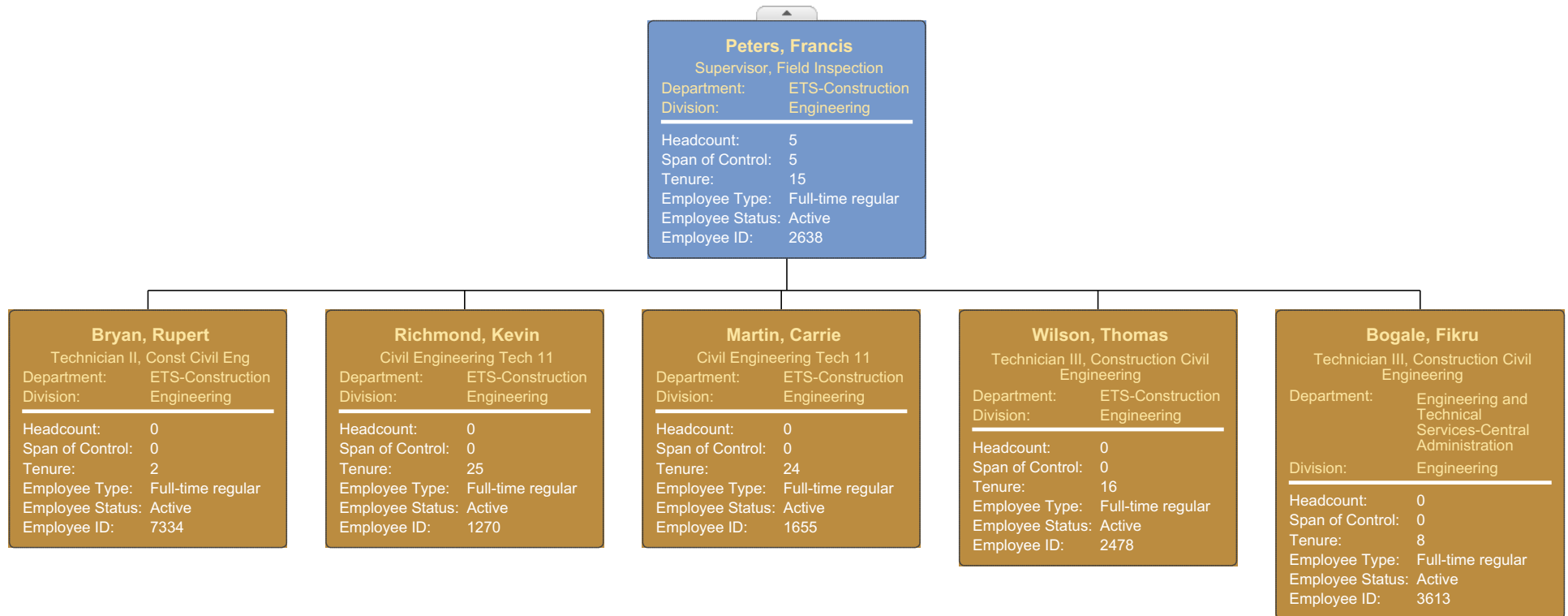
DC Water



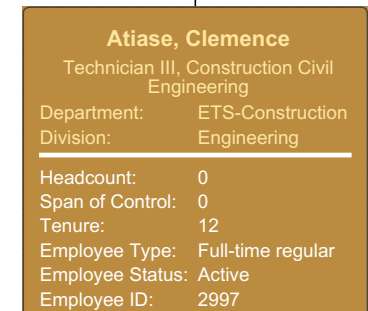
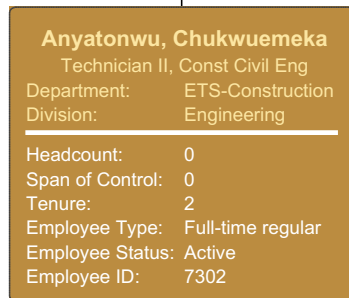
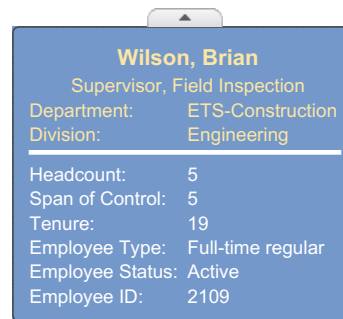
DC Water



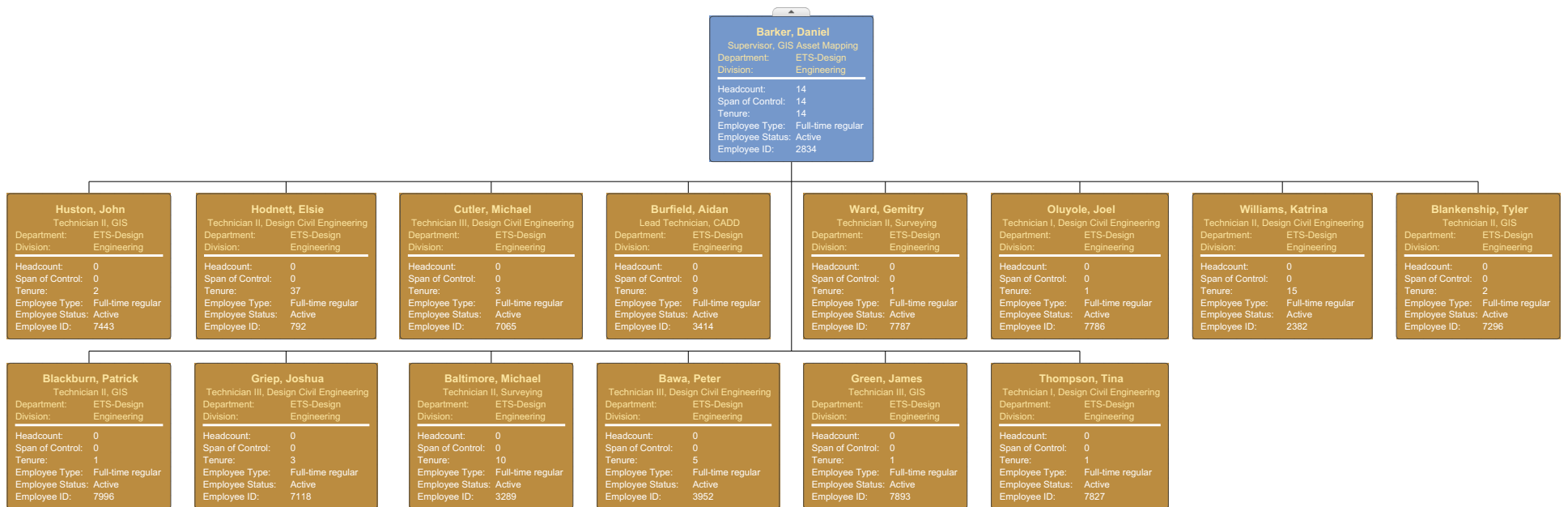
DC Water

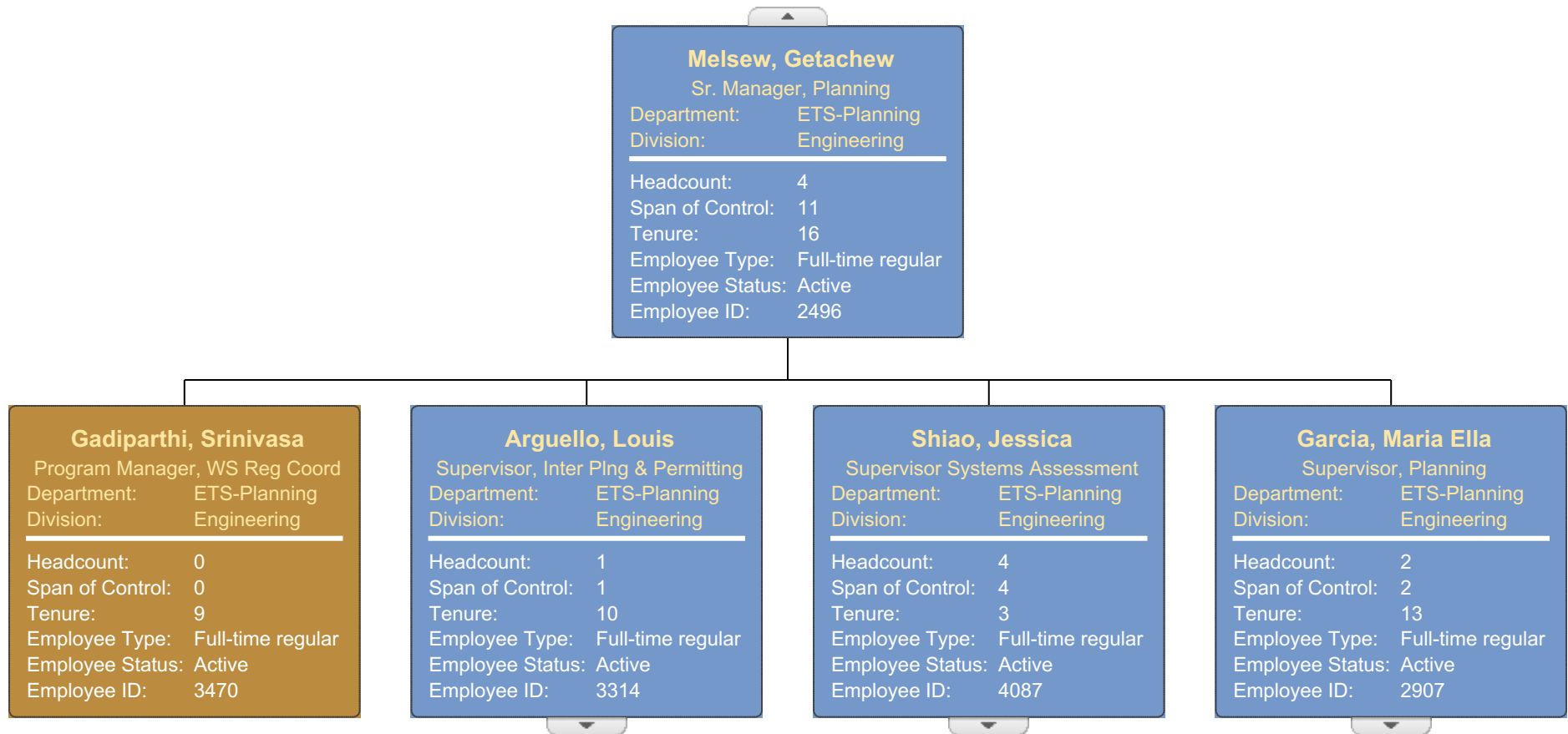


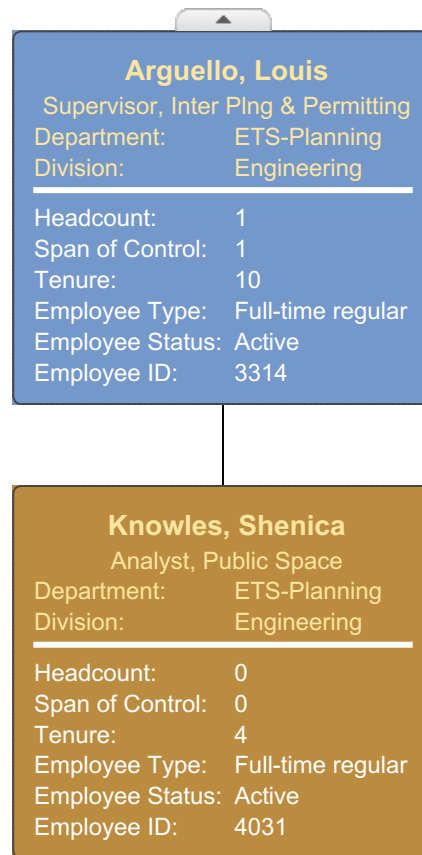
DC Water

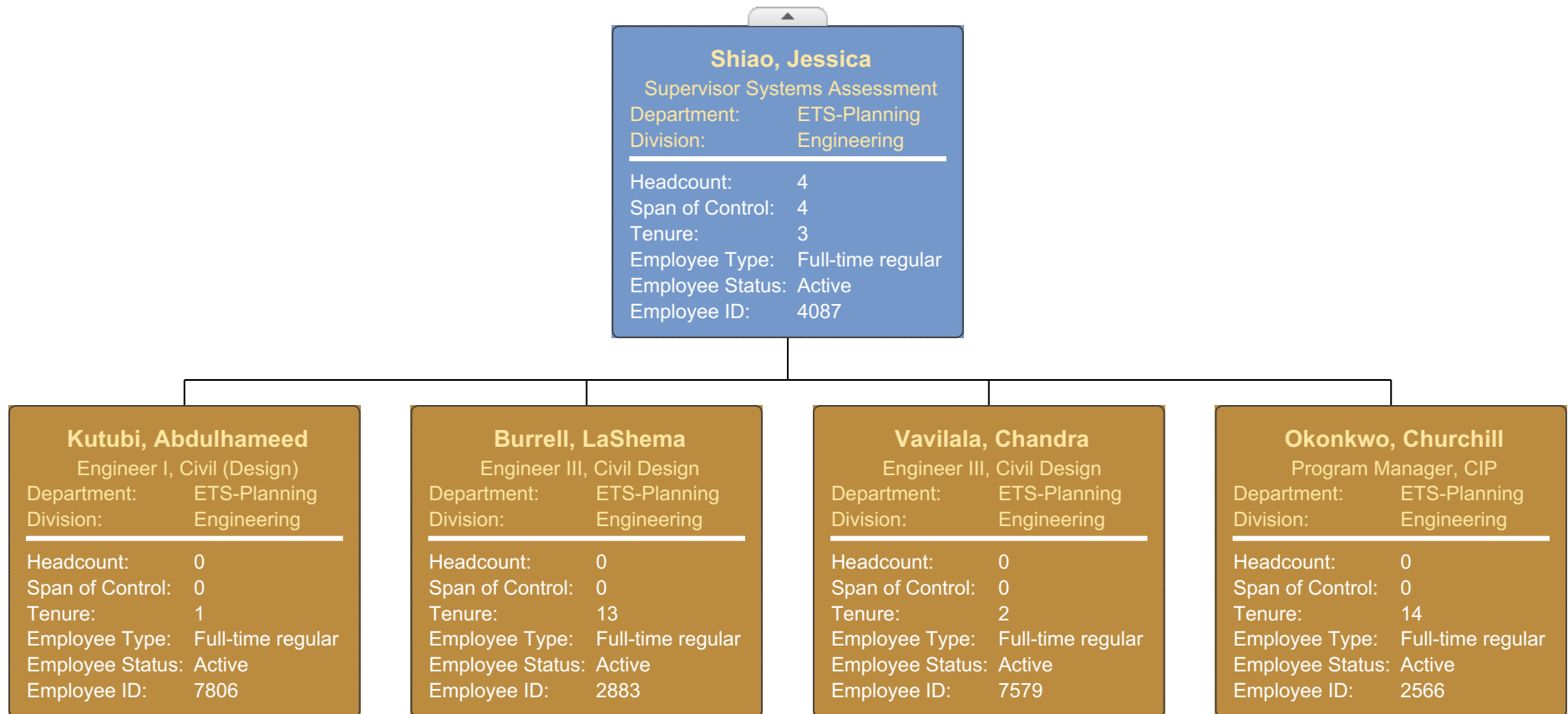


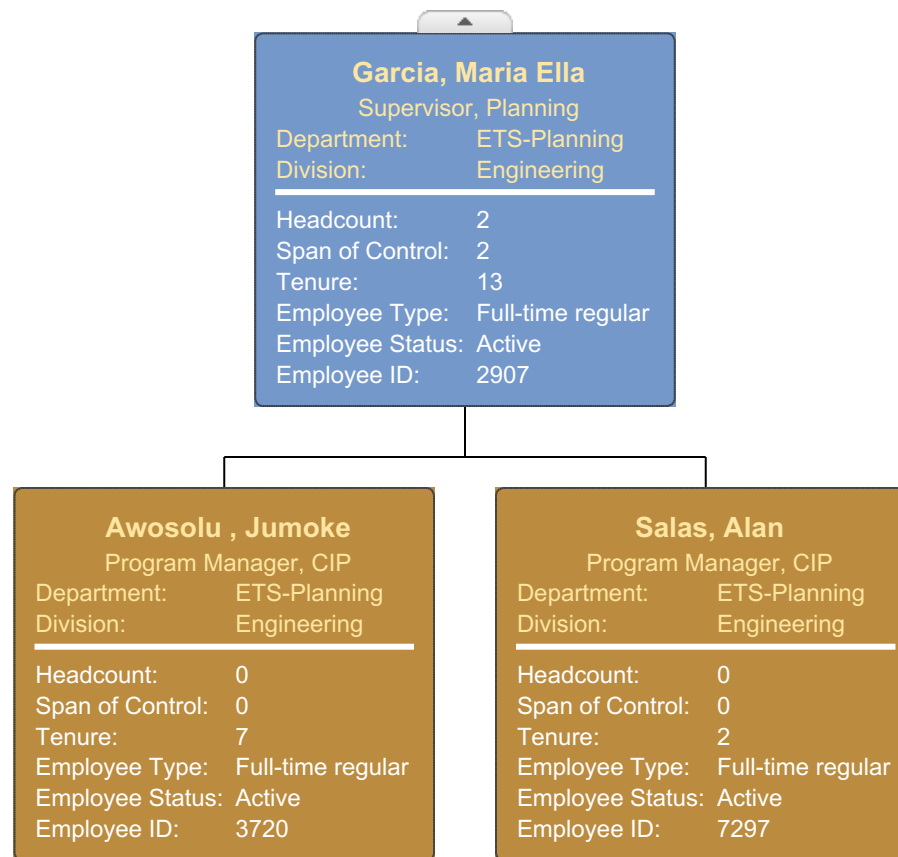
DC Water



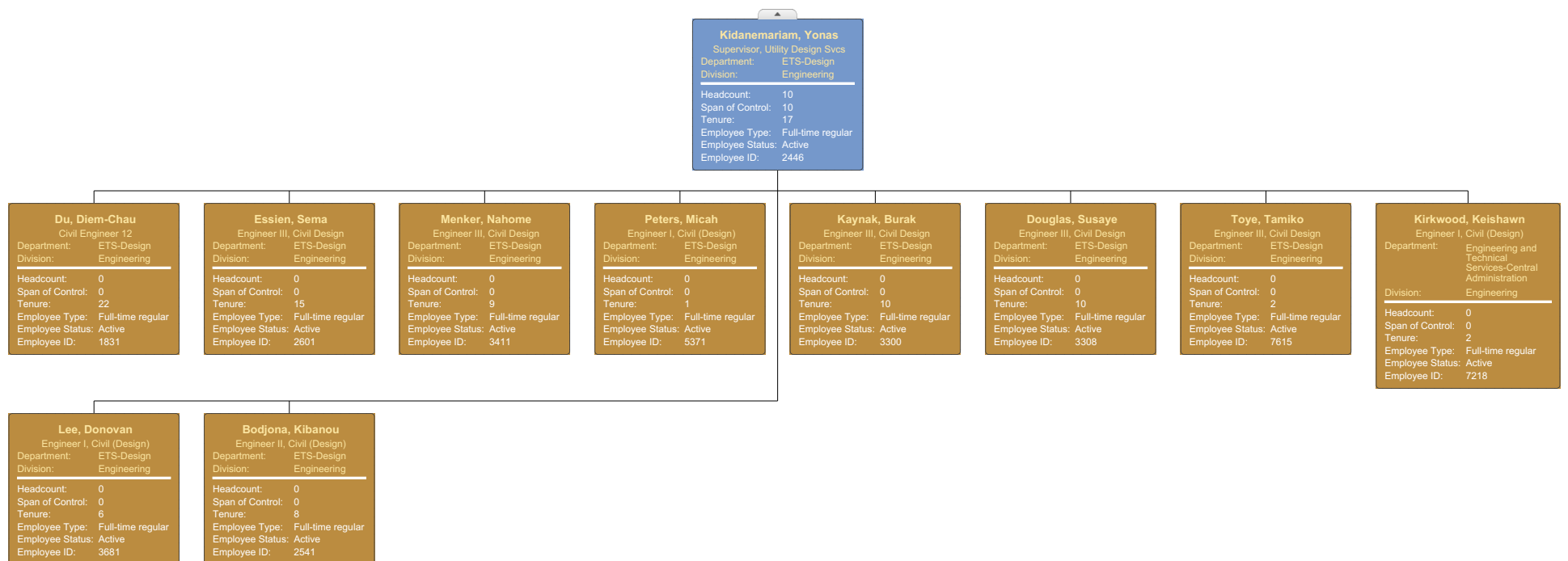




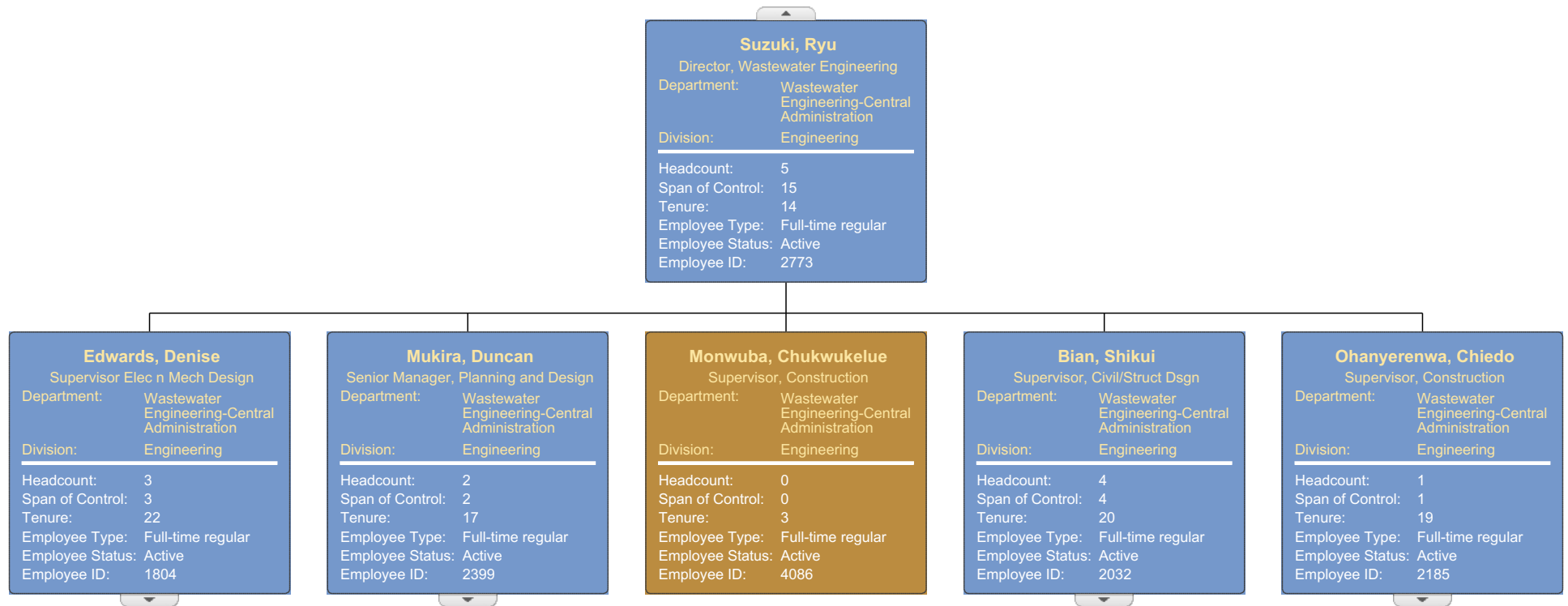


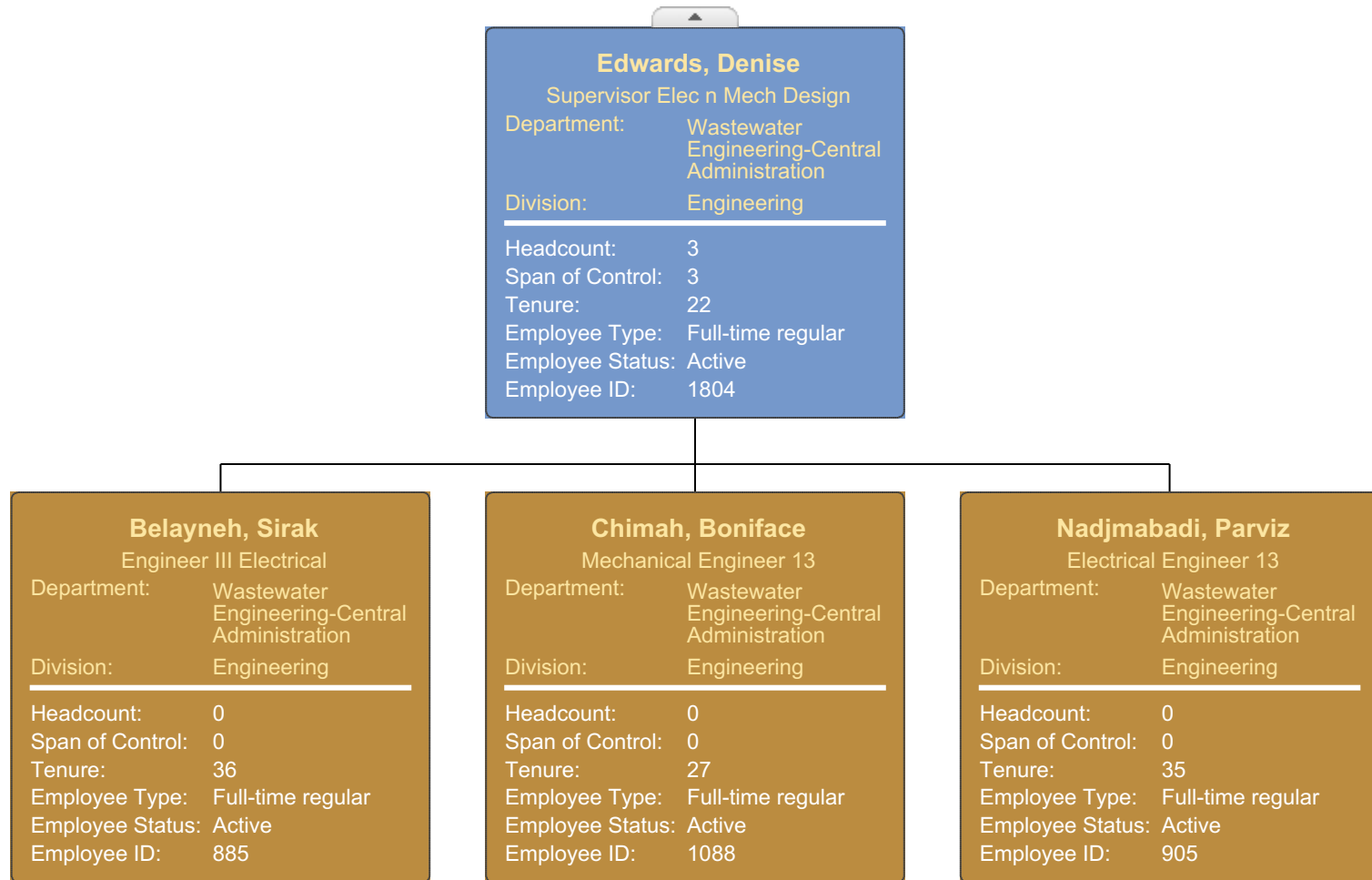


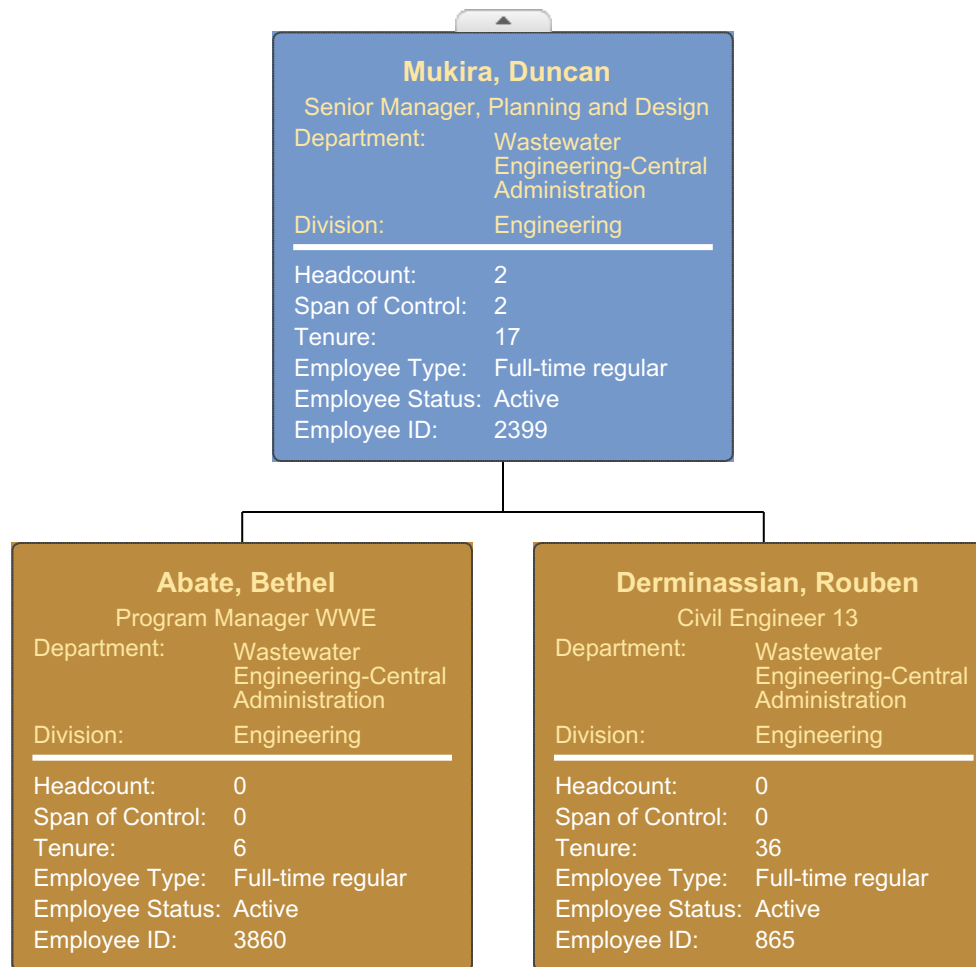
DC Water

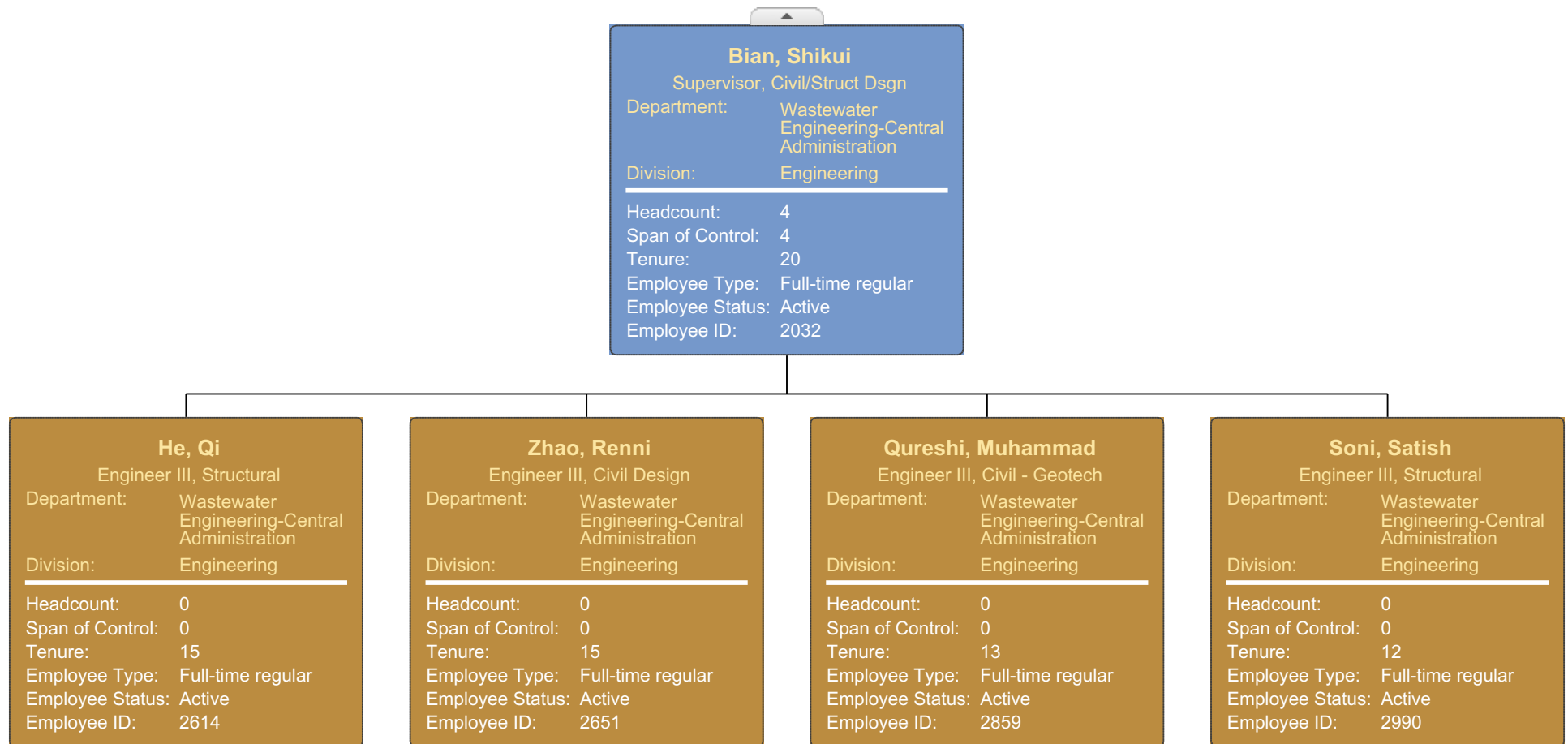


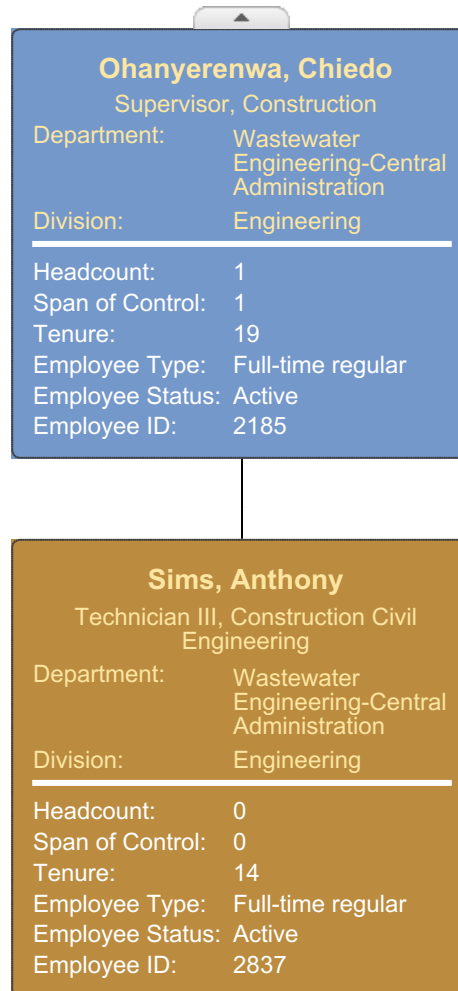
DC Water

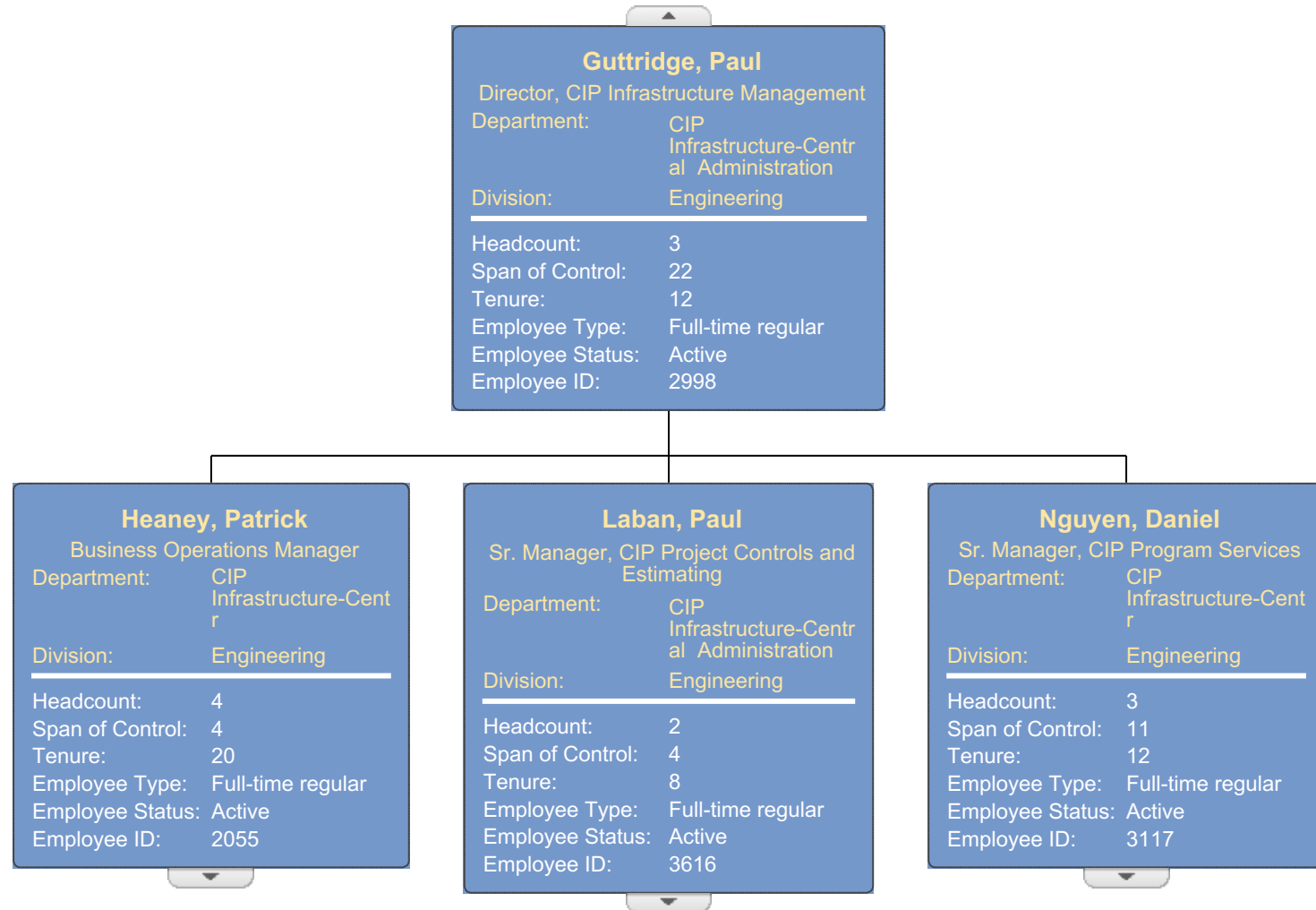


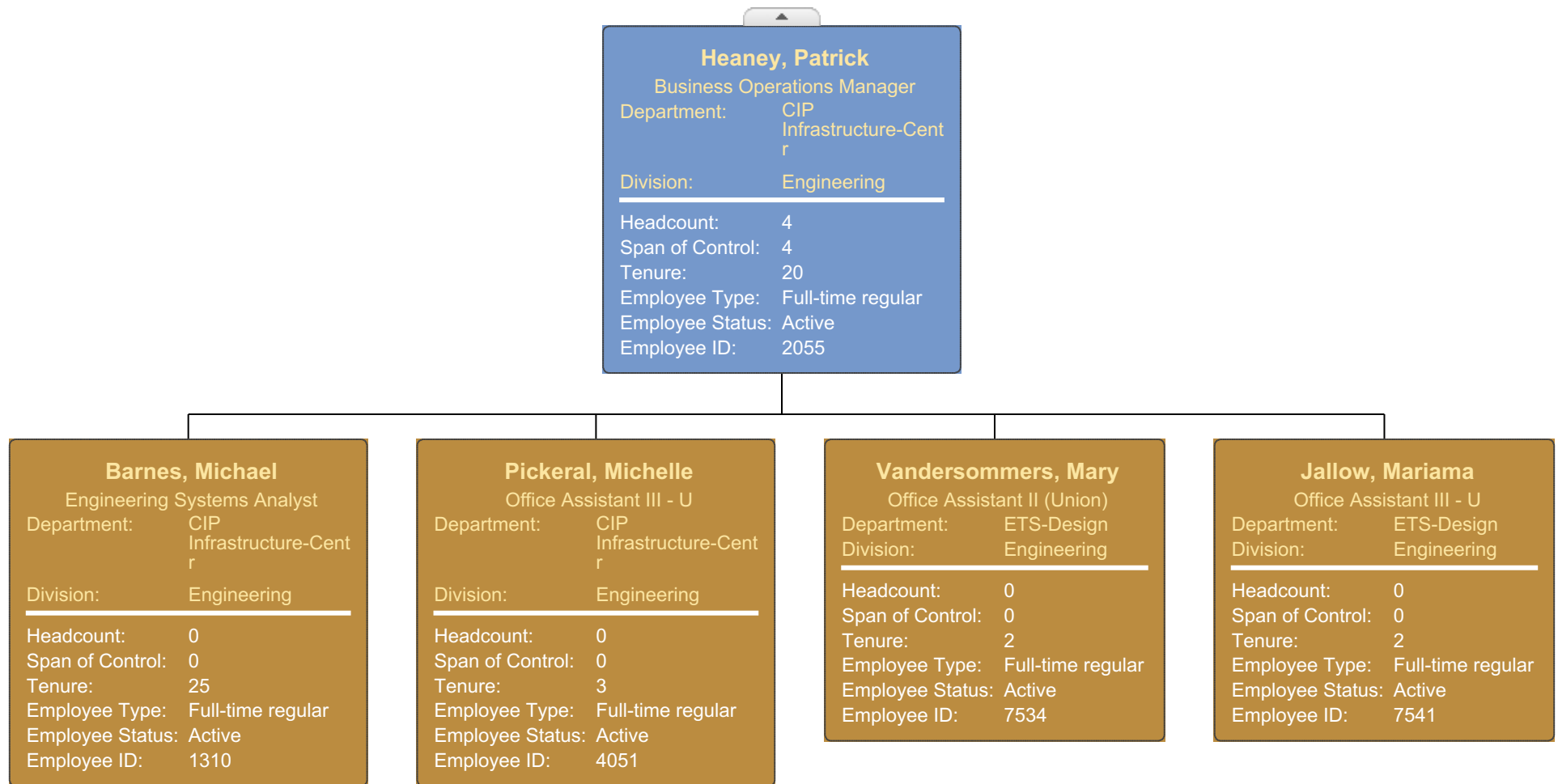


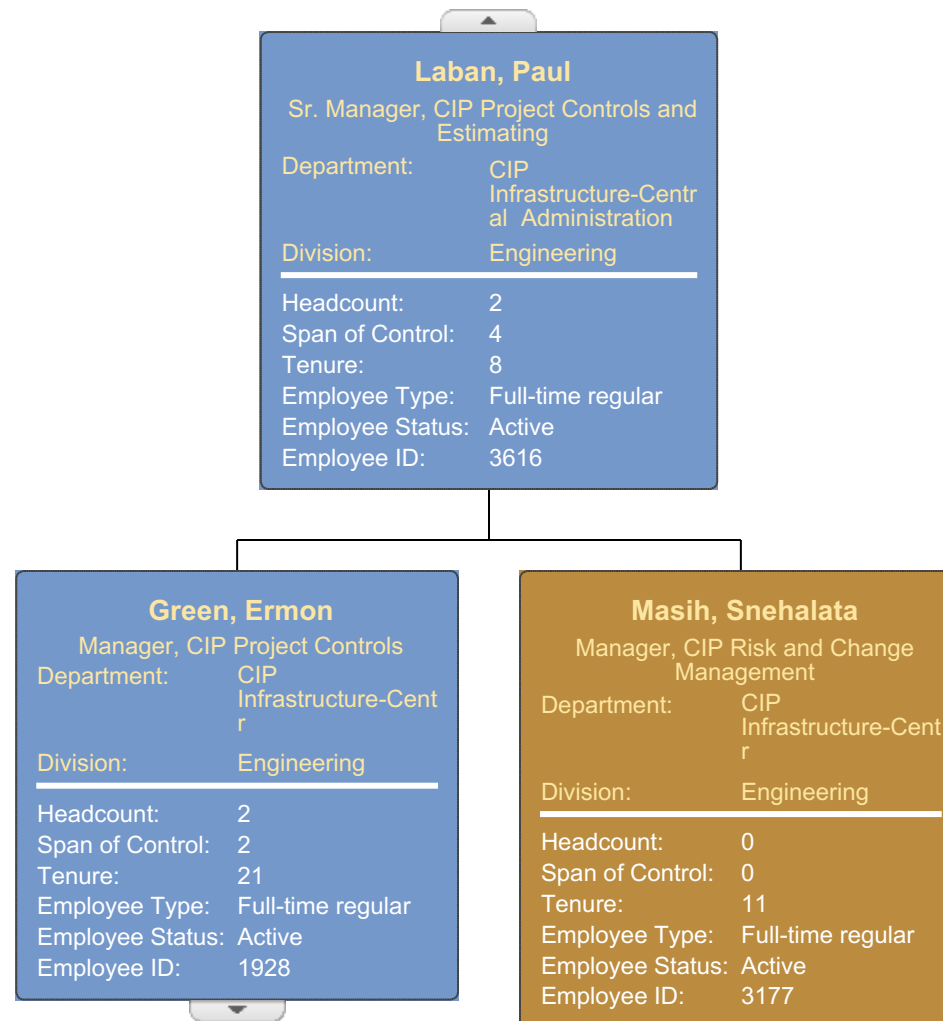


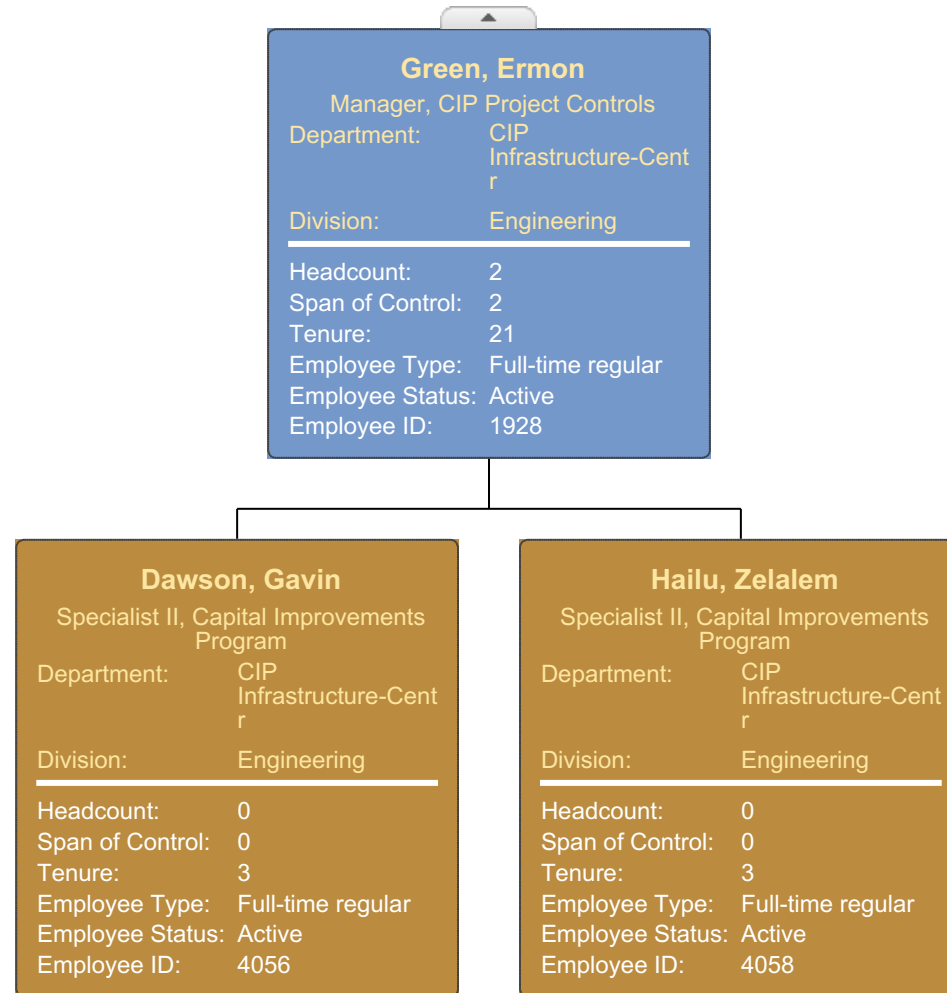


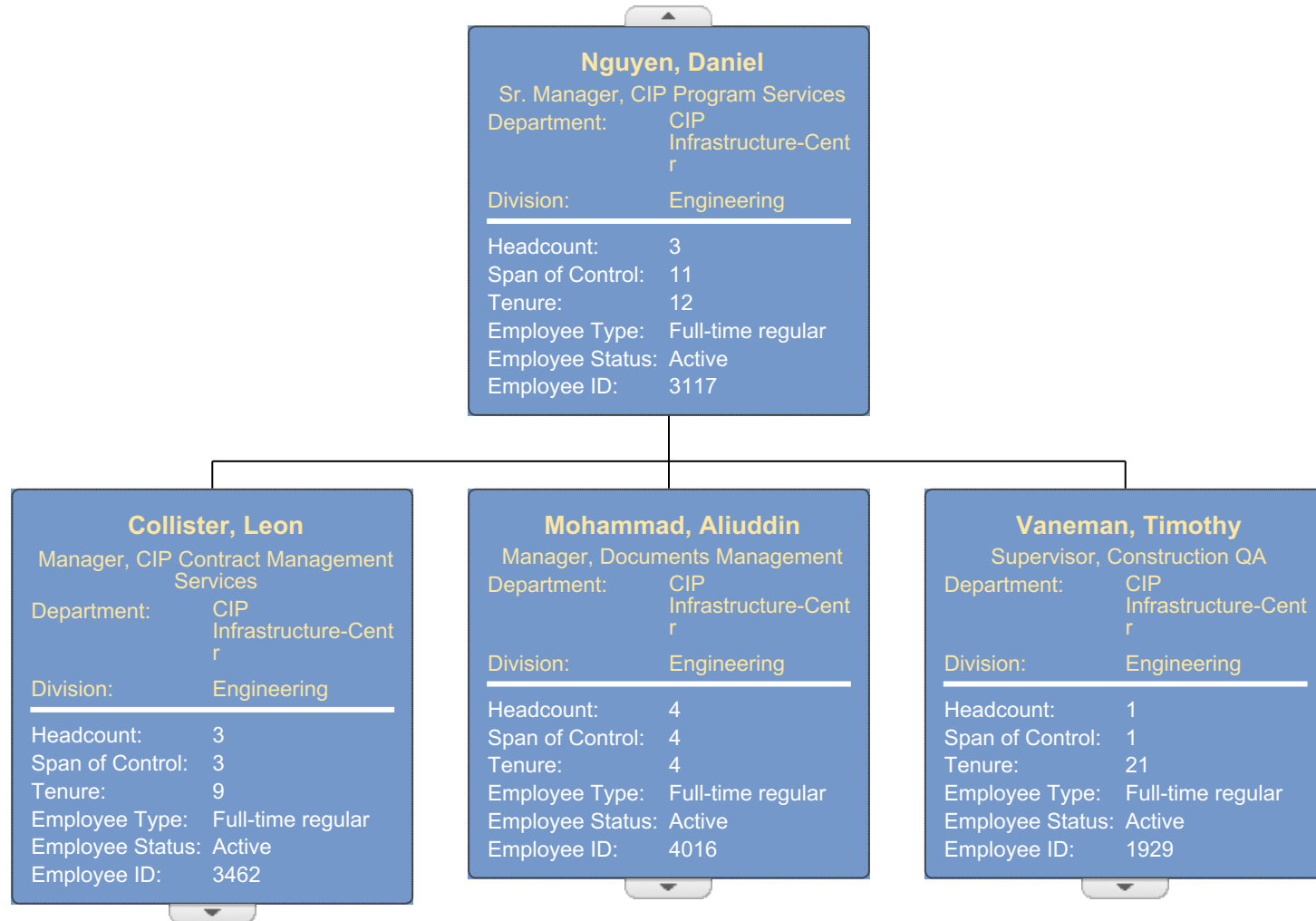


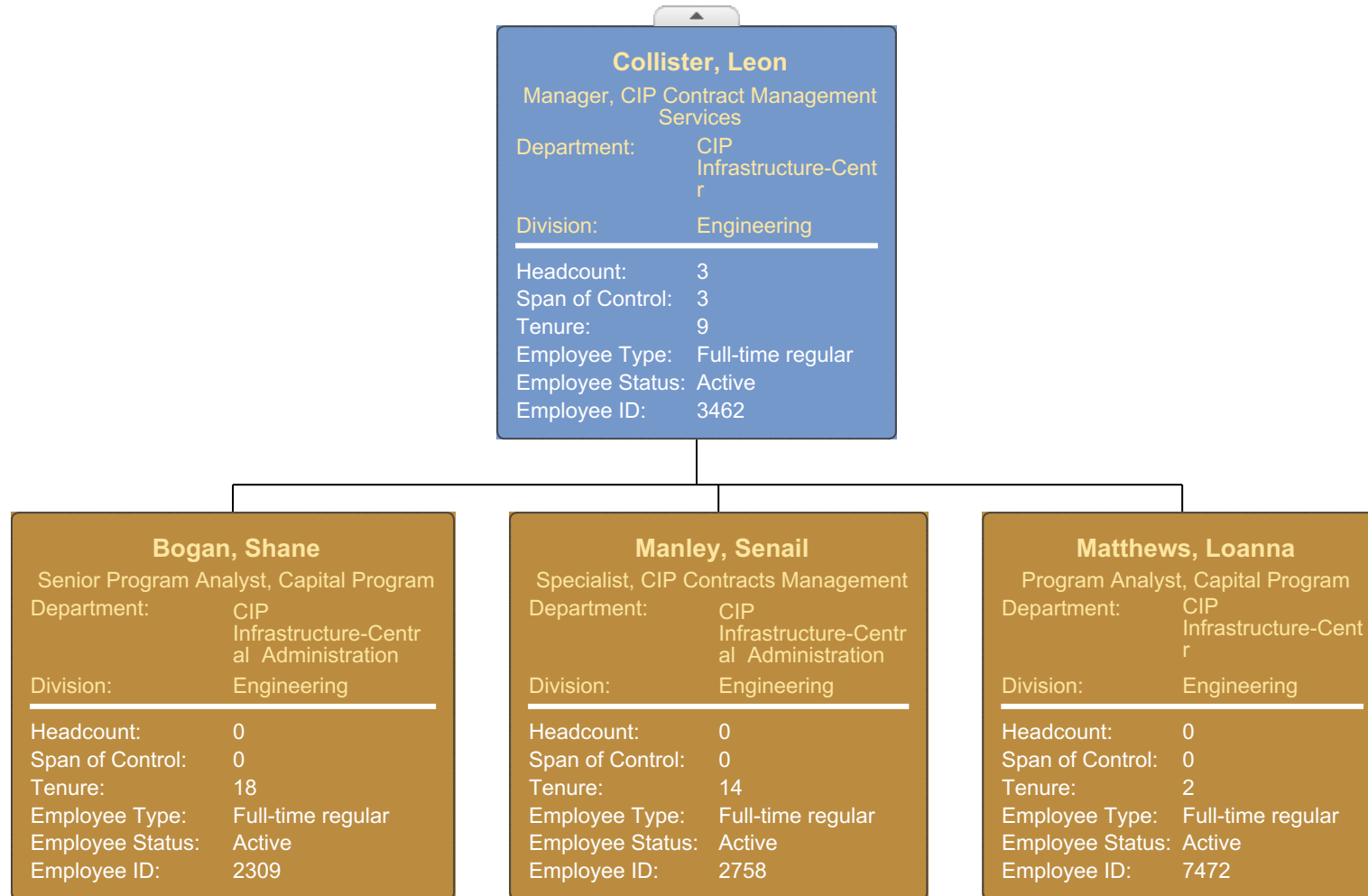


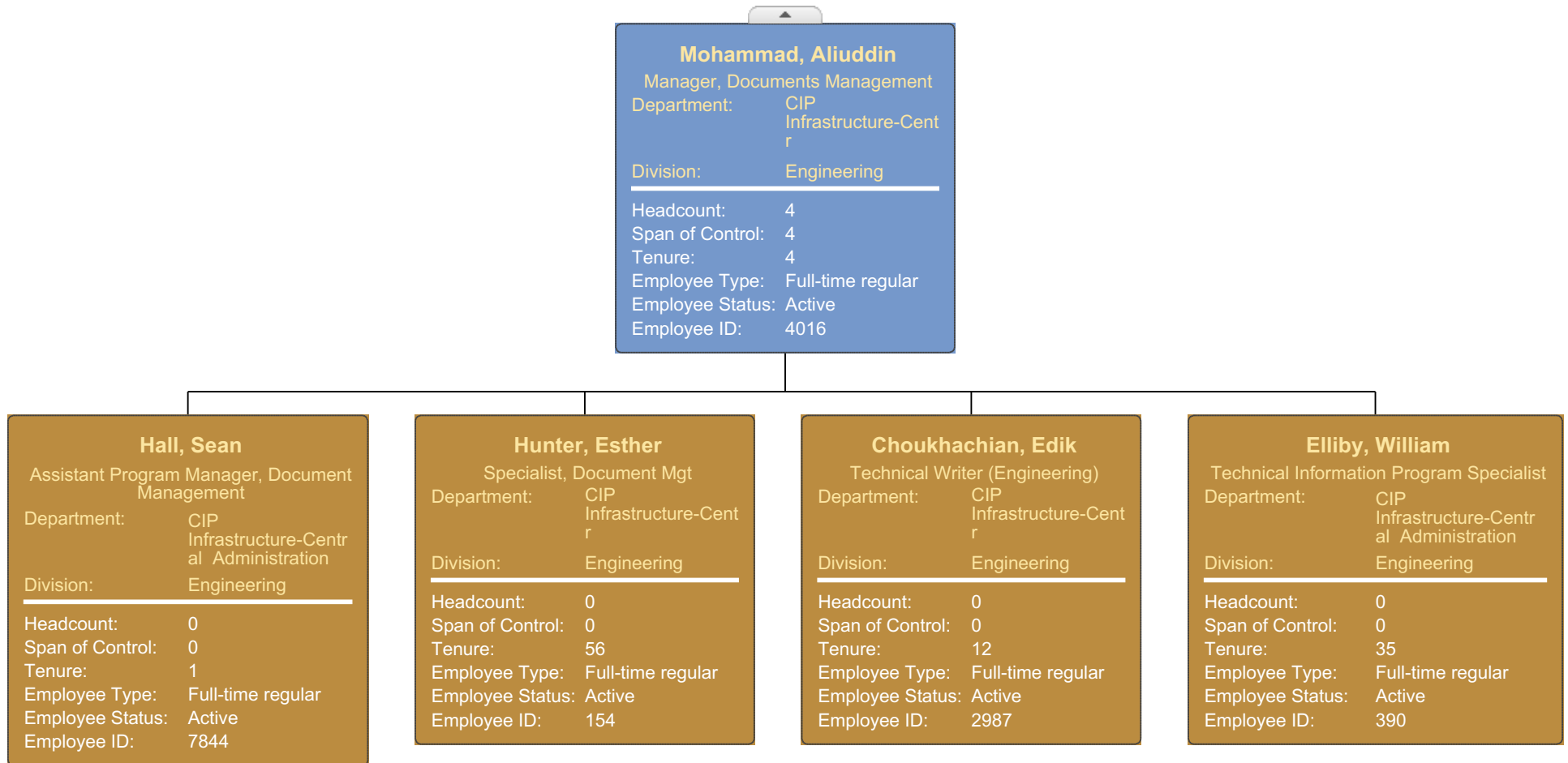


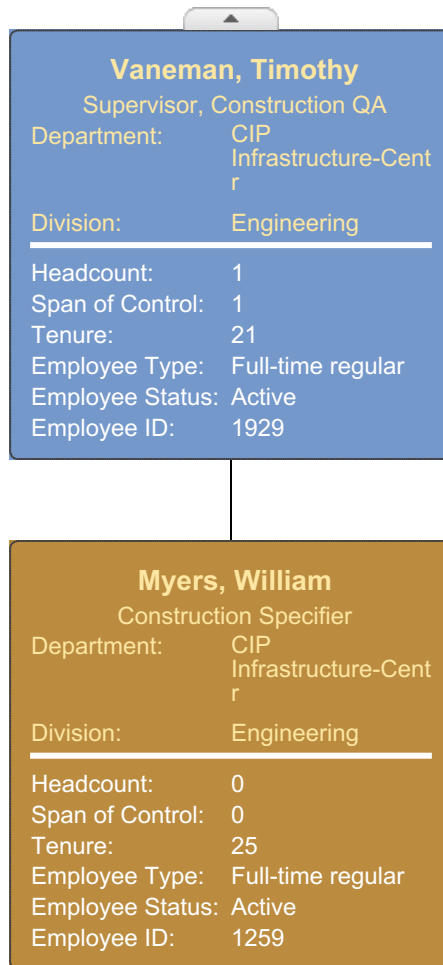




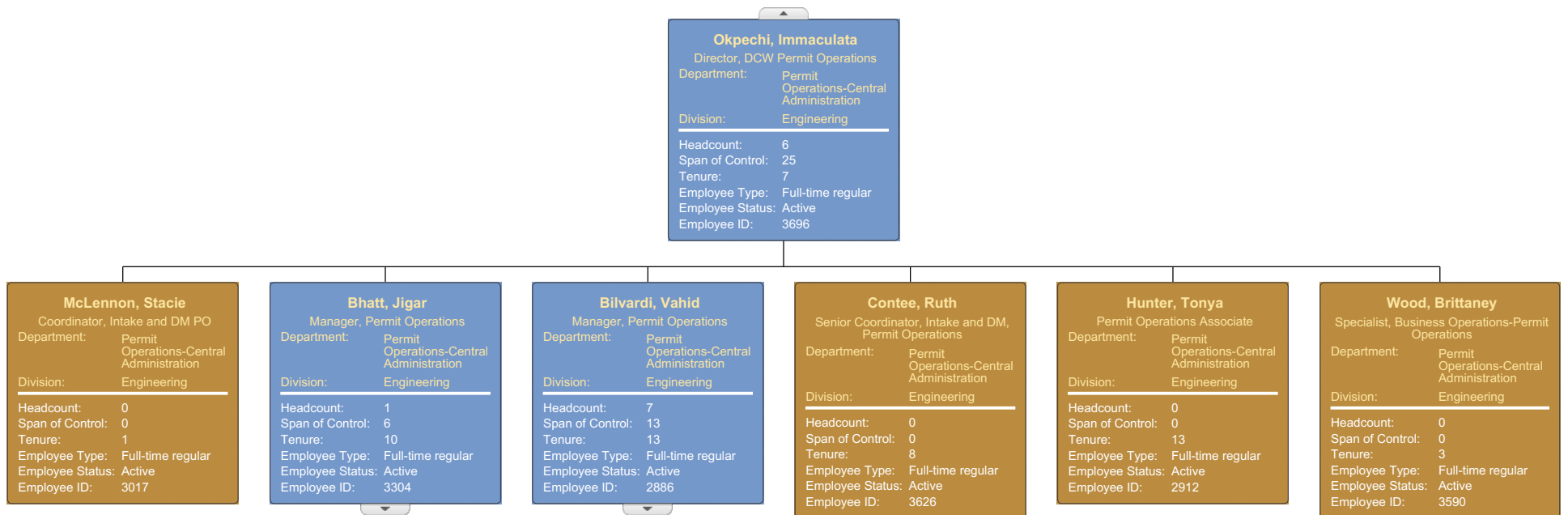


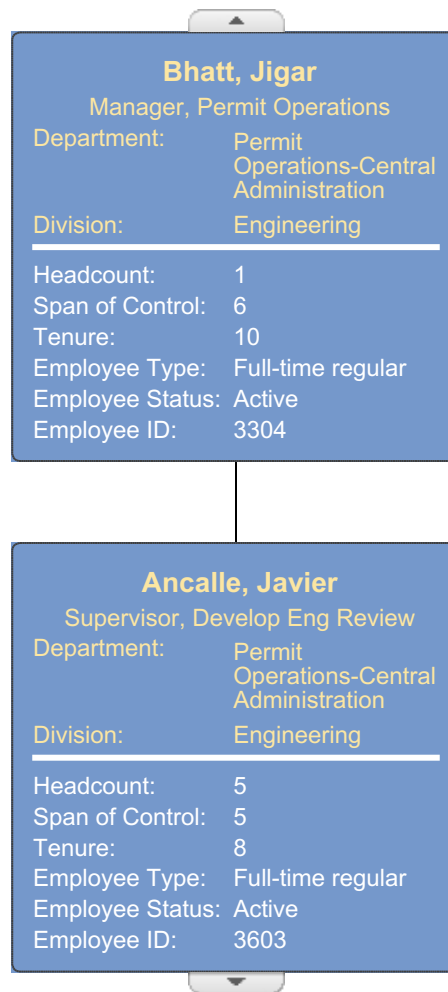






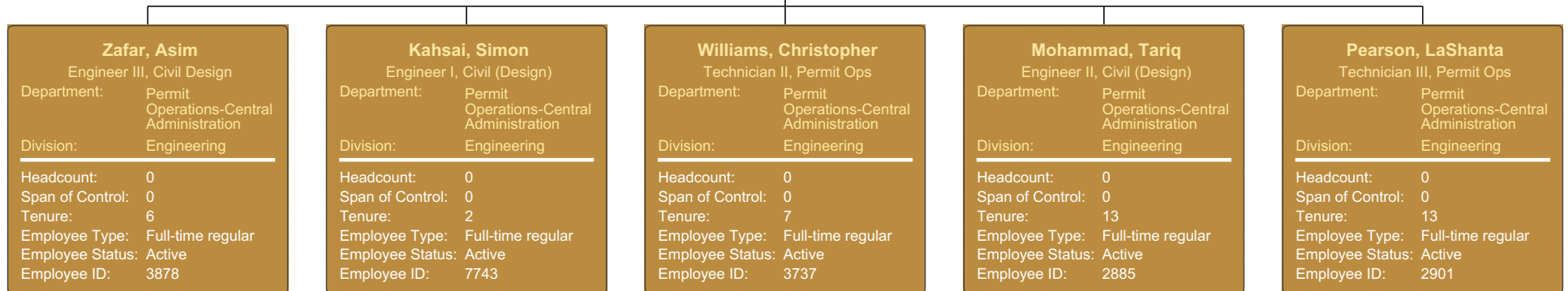
DC Water





DC Water

Ancalle, Javier	
Supervisor, Develop Eng Review	
Department:	Permit Operations-Central Administration
Division:	Engineering
Headcount:	5
Span of Control:	5
Tenure:	8
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3603



DC Water

Bilvardi, Vahid
Manager, Permit Operations
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 7
Span of Control: 13
Tenure: 13
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 2886

Chike, Gordon
Specialist, Easement/Covenants
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 1
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 7807

Gebrekrstos, Genene
Engineer I, Civil (Design)
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 10
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 3402

Nelson, Duane
Technician II, Permit Ops
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 2
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 7713

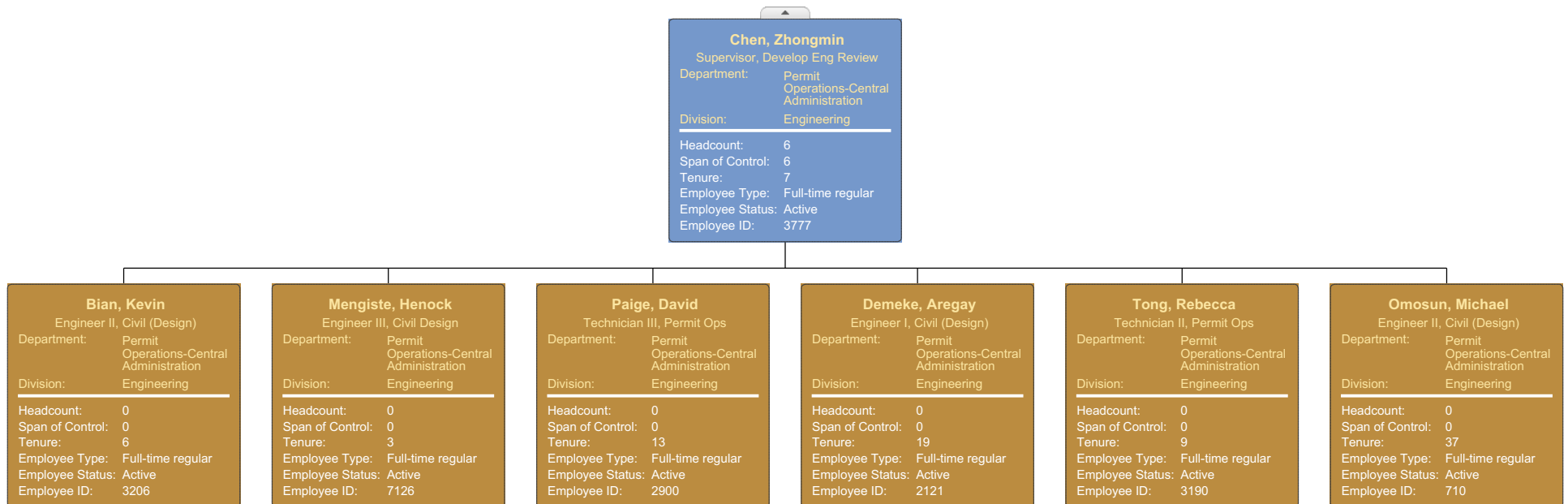
Chen, Zhongmin
Supervisor, Develop Eng Review
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 6
Span of Control: 6
Tenure: 7
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 3777

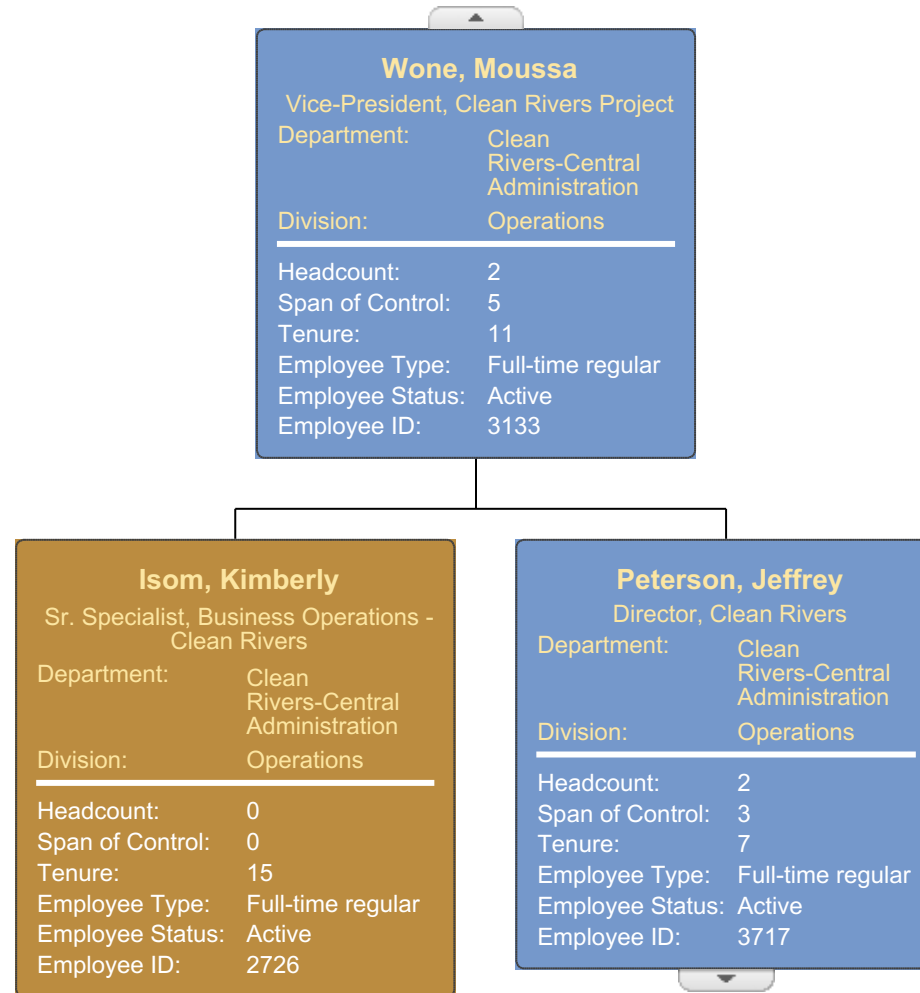
Booker, Lewis
Technician II, Permit Ops
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 2
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 7659

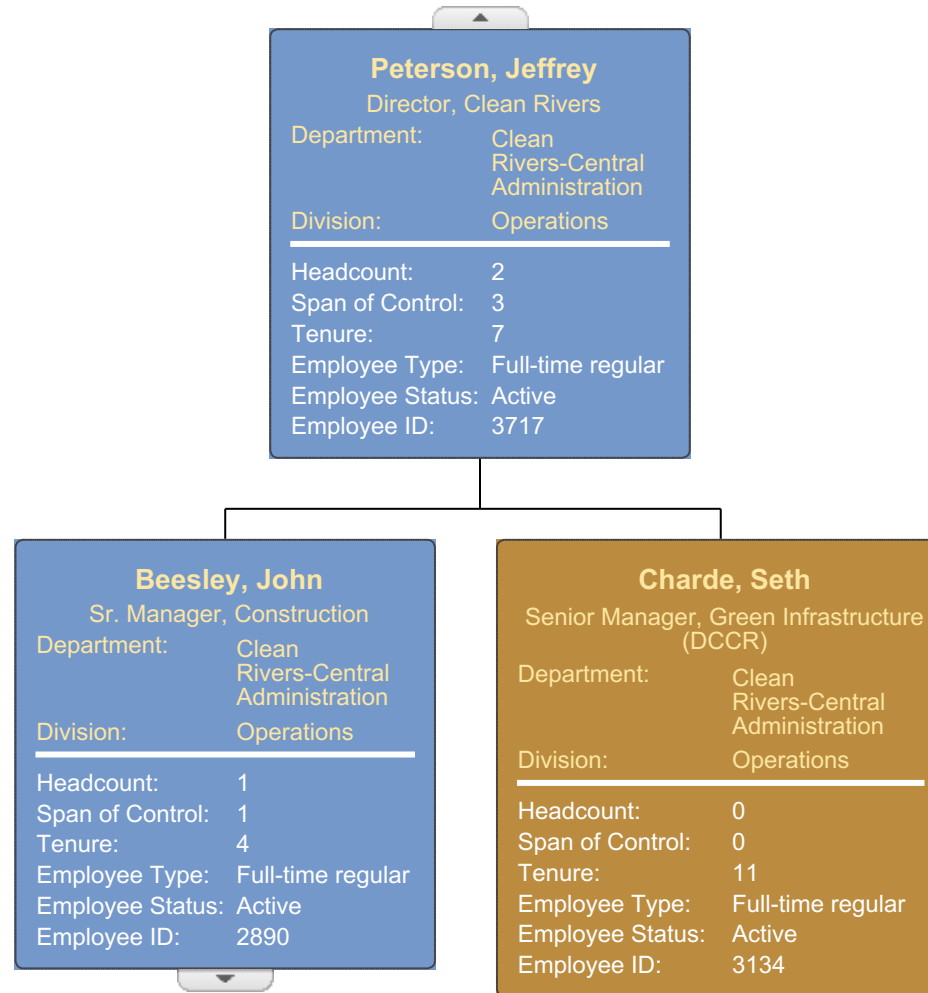
Lawrence, Deborah
Senior Commercial Account Associate,
Permit Operations
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 40
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 255

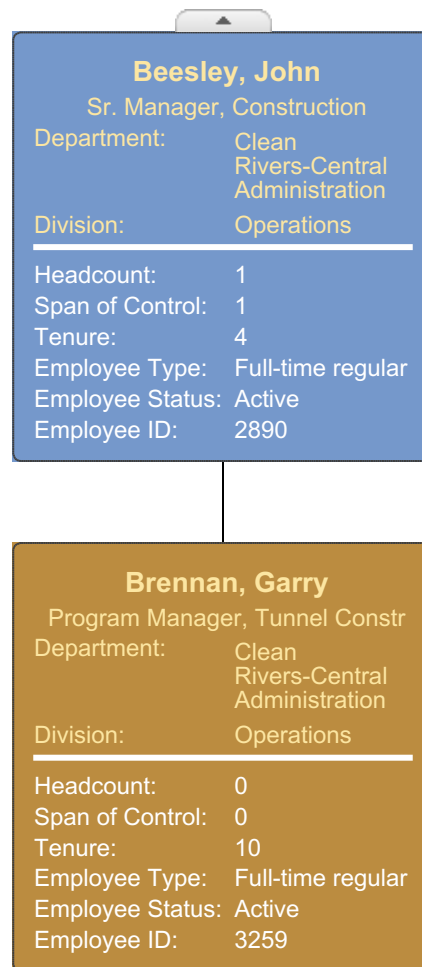
Caver, Jatton
Commercial Acct Assoc PO
Department: Permit
Operations-Central
Administration
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 20
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 1999

DC Water



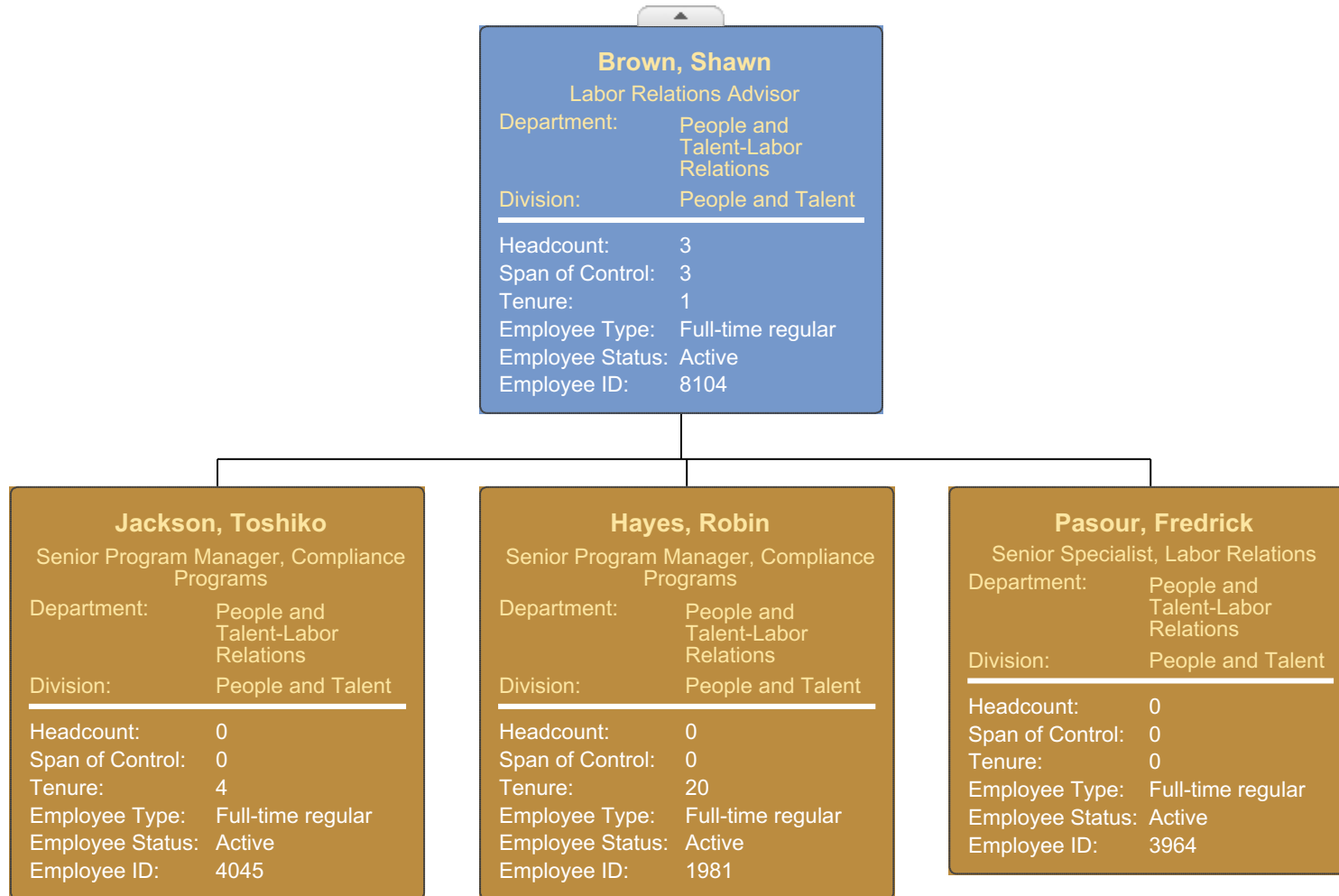


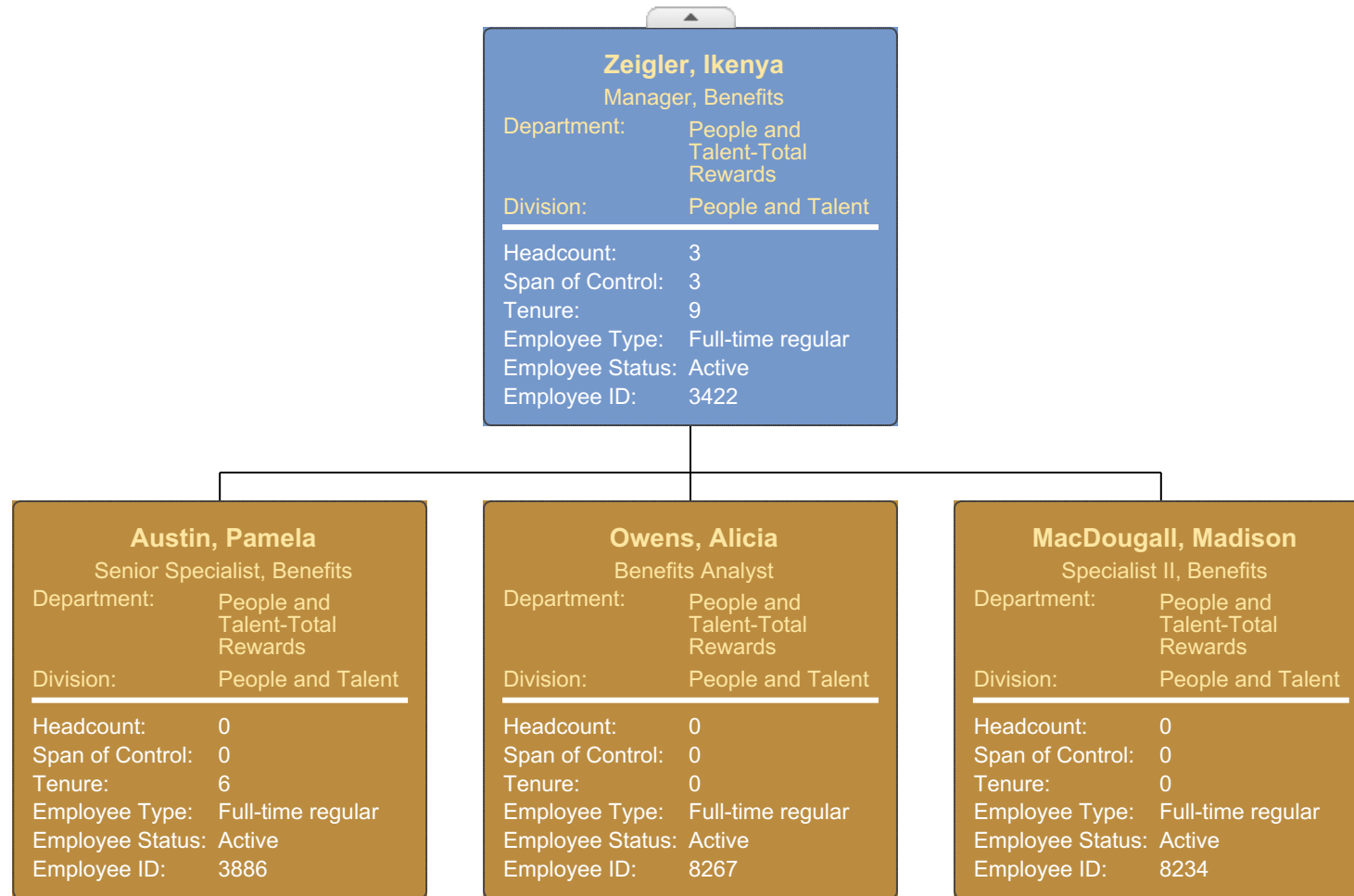


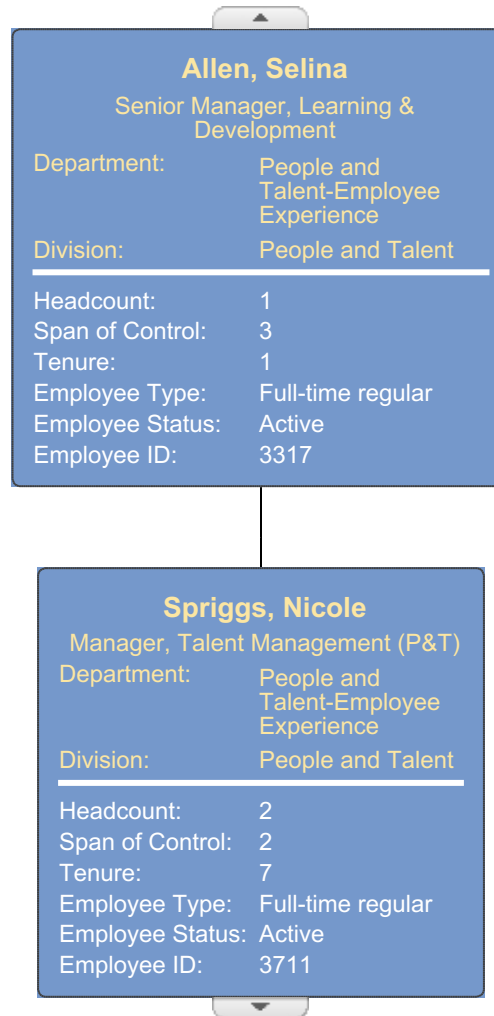


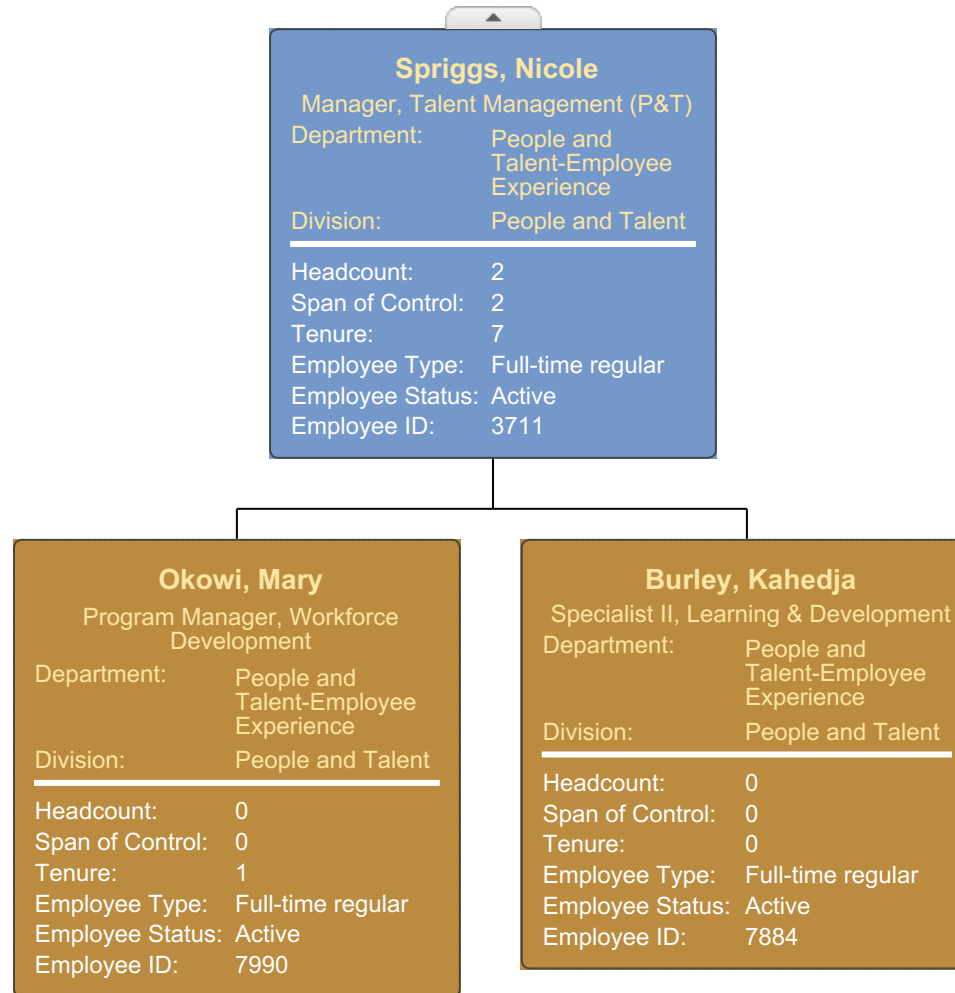
DC Water

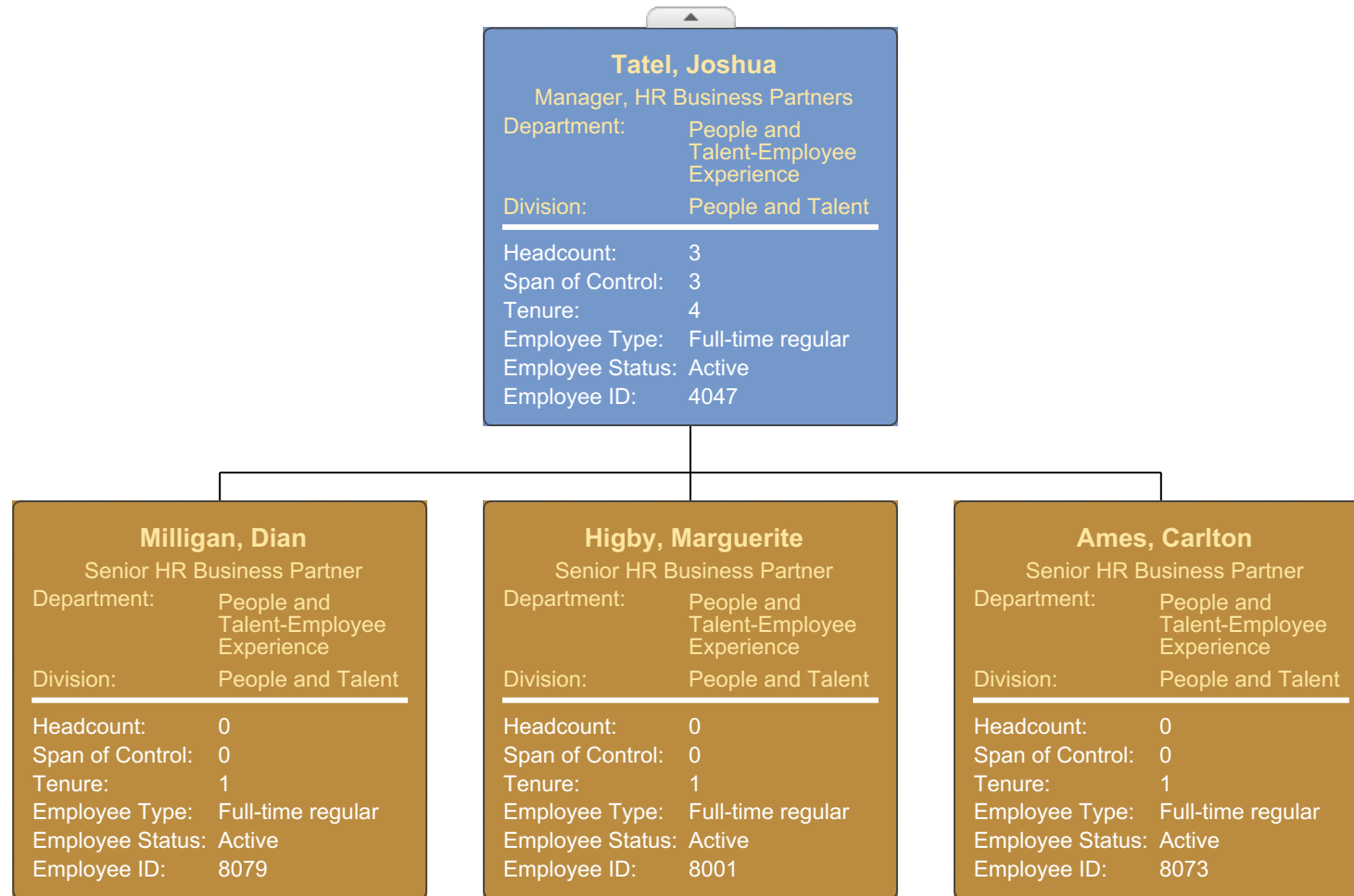


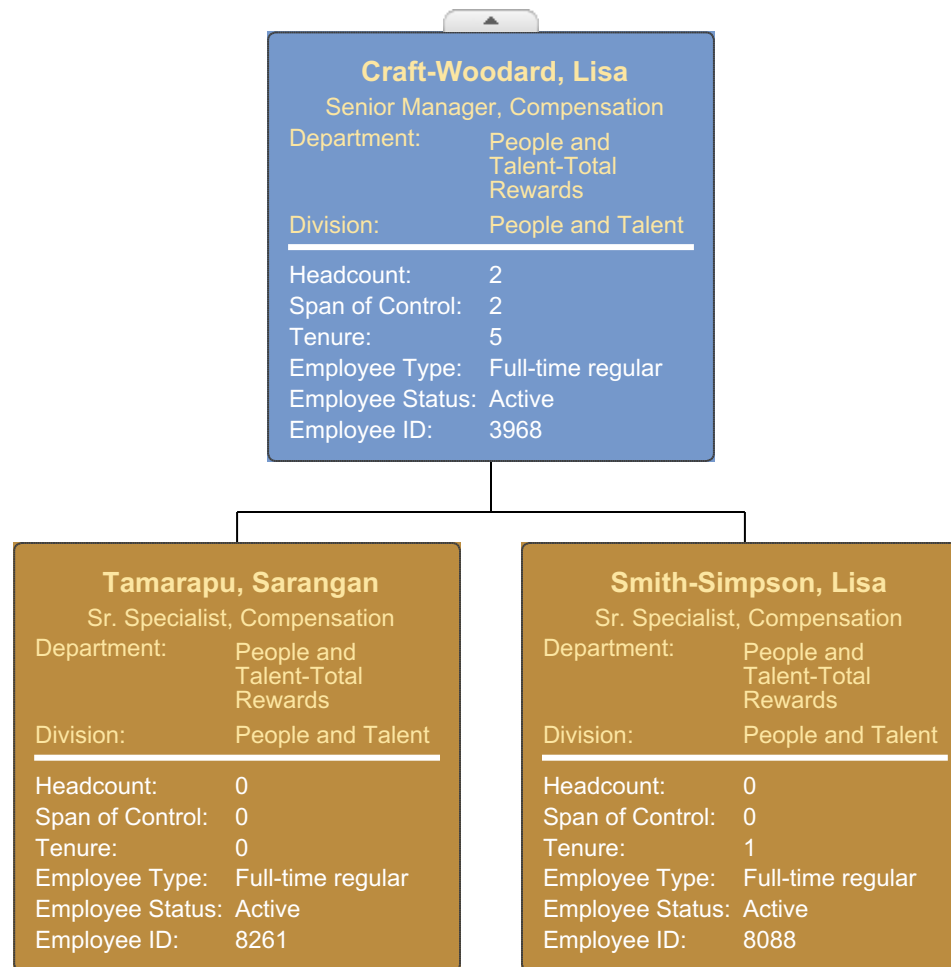


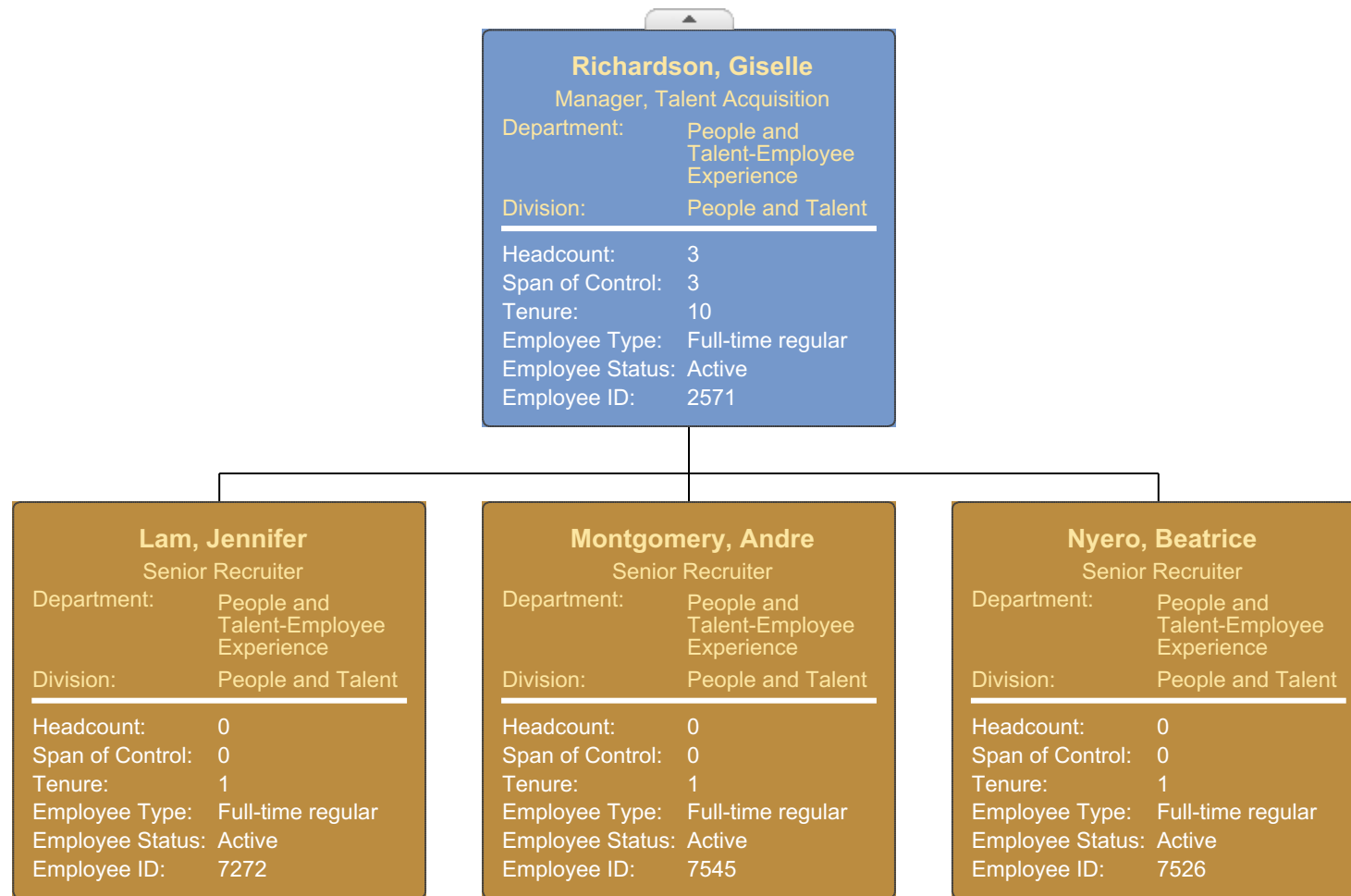


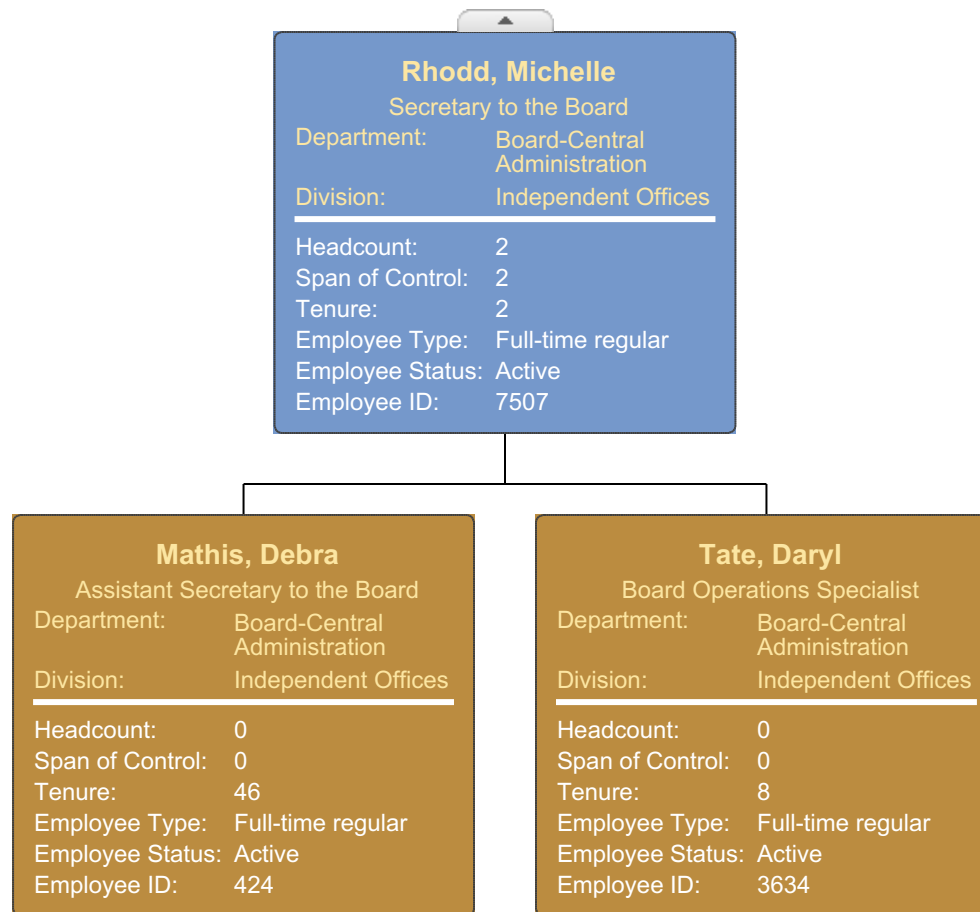




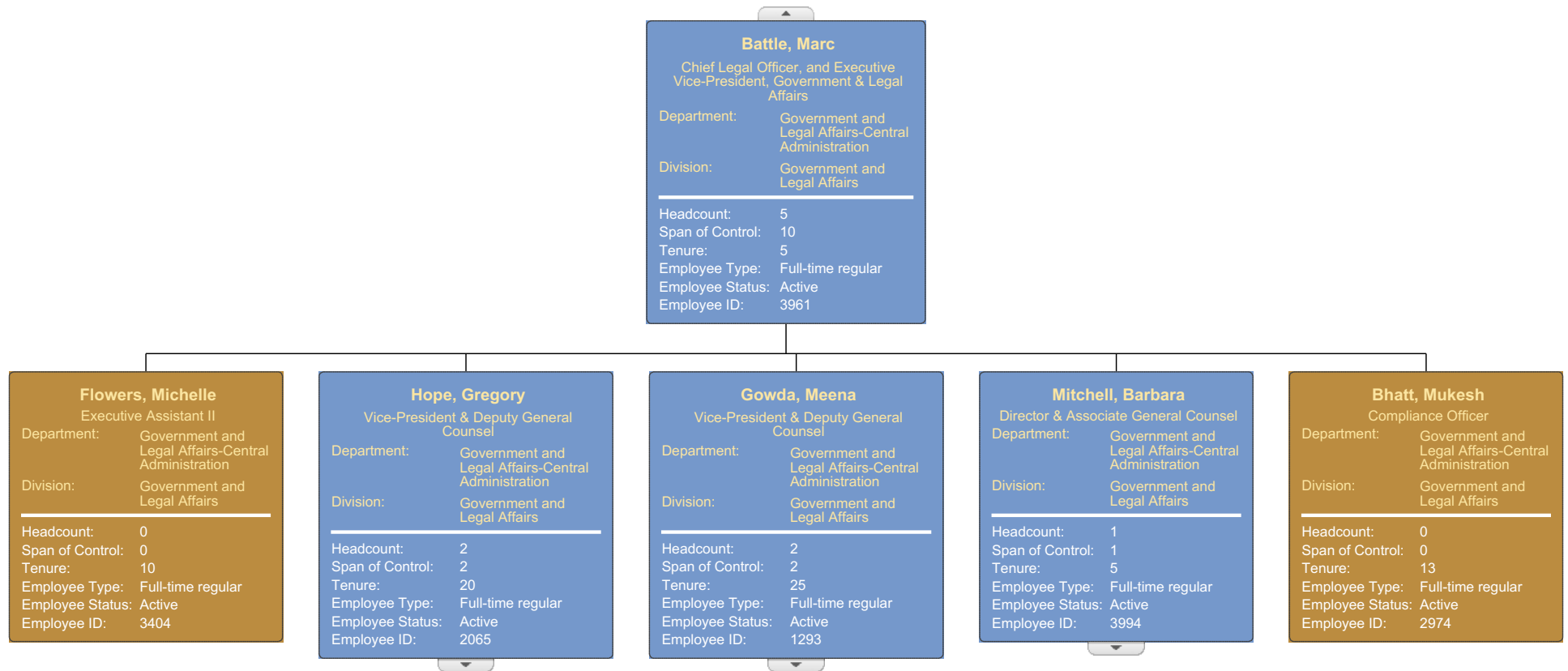


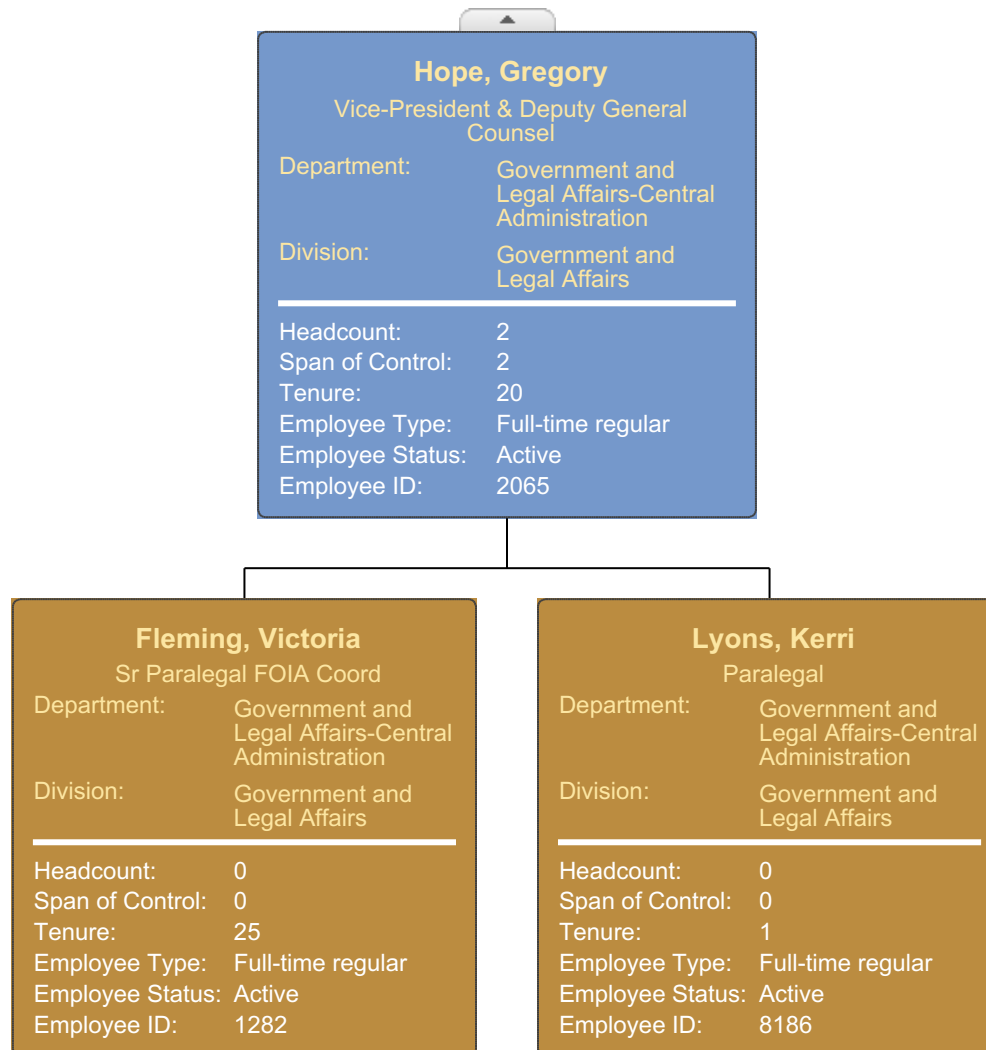


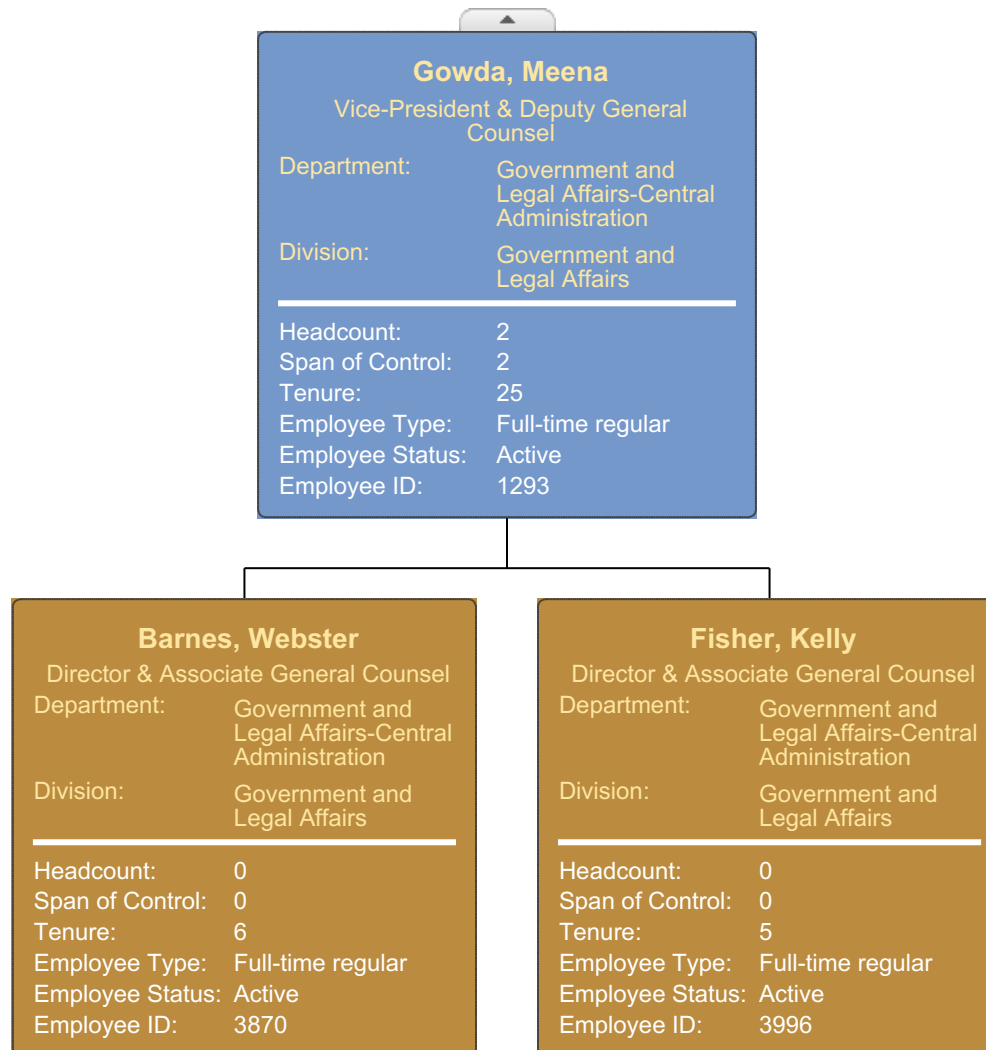


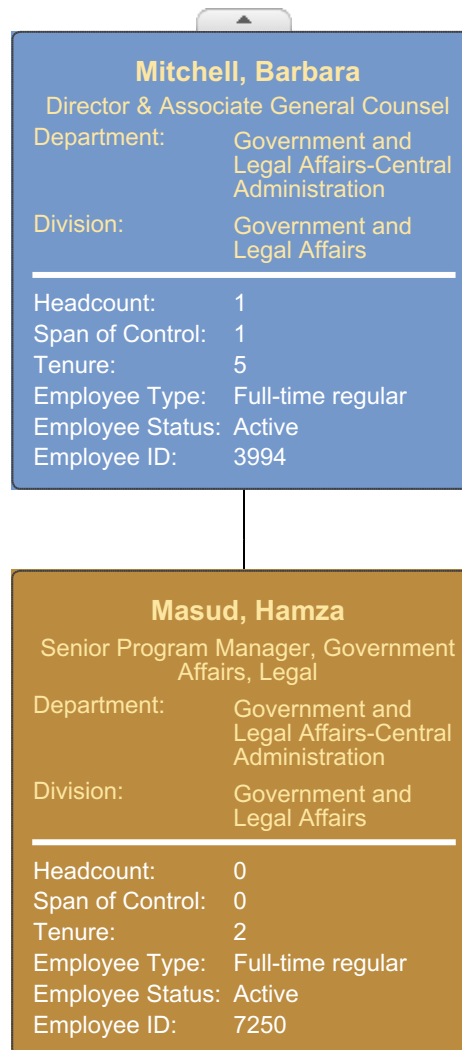


DC Water

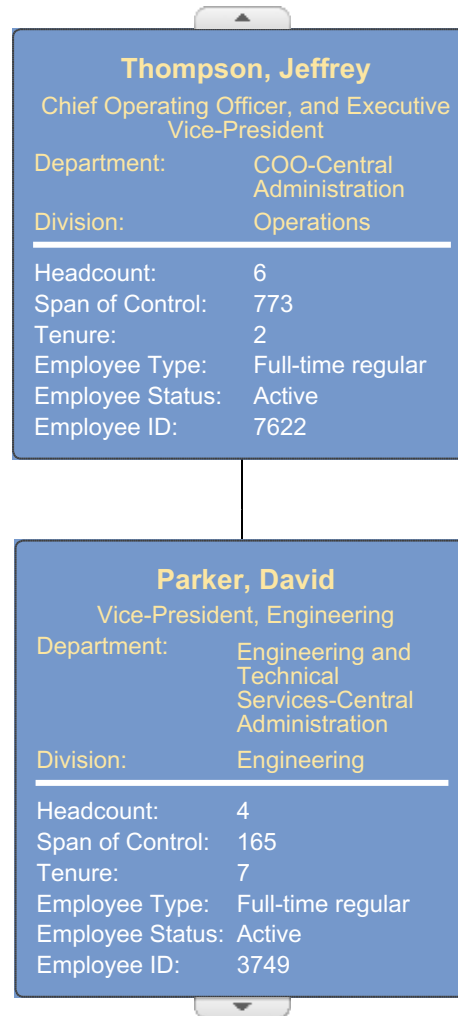




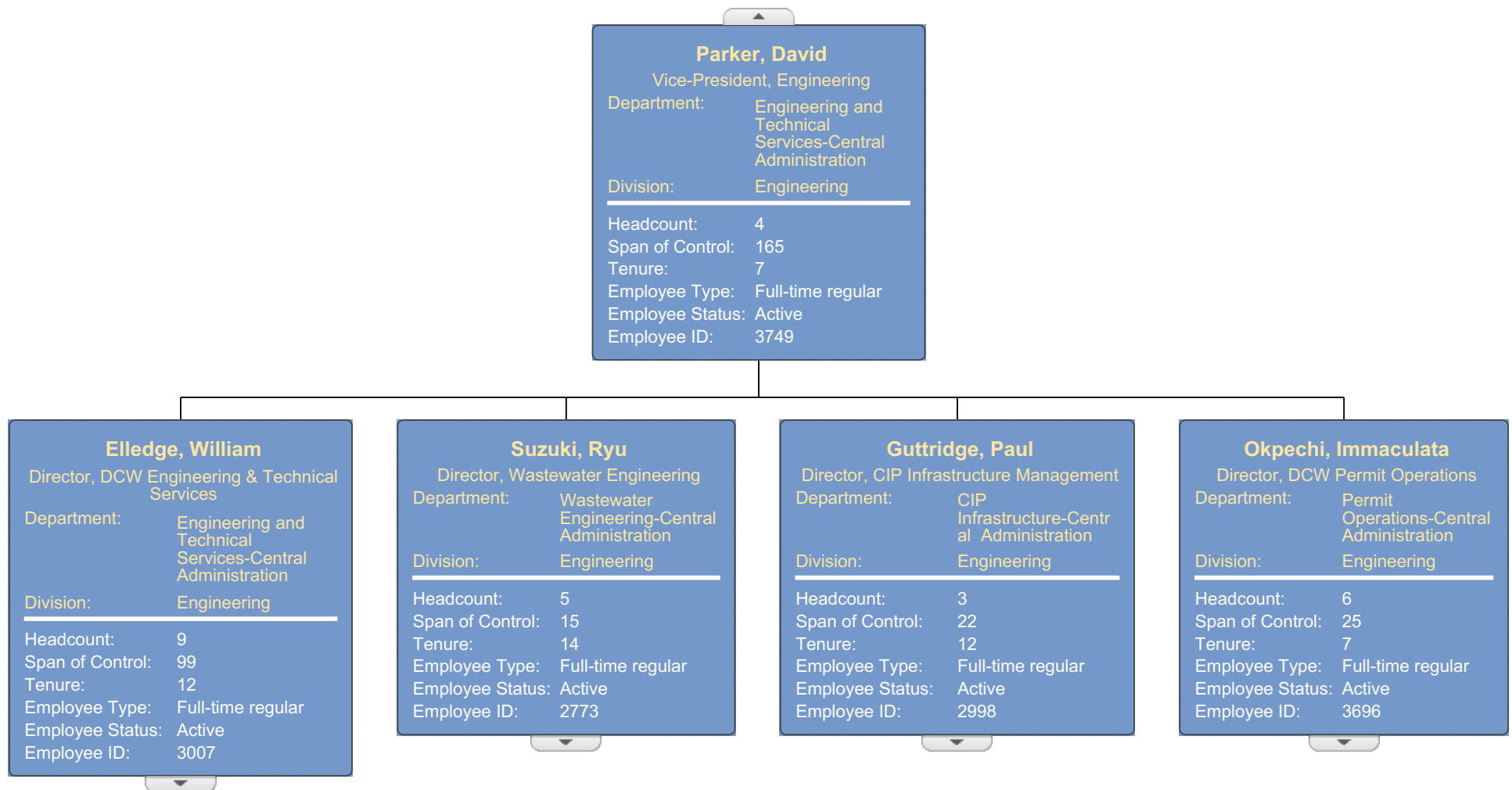




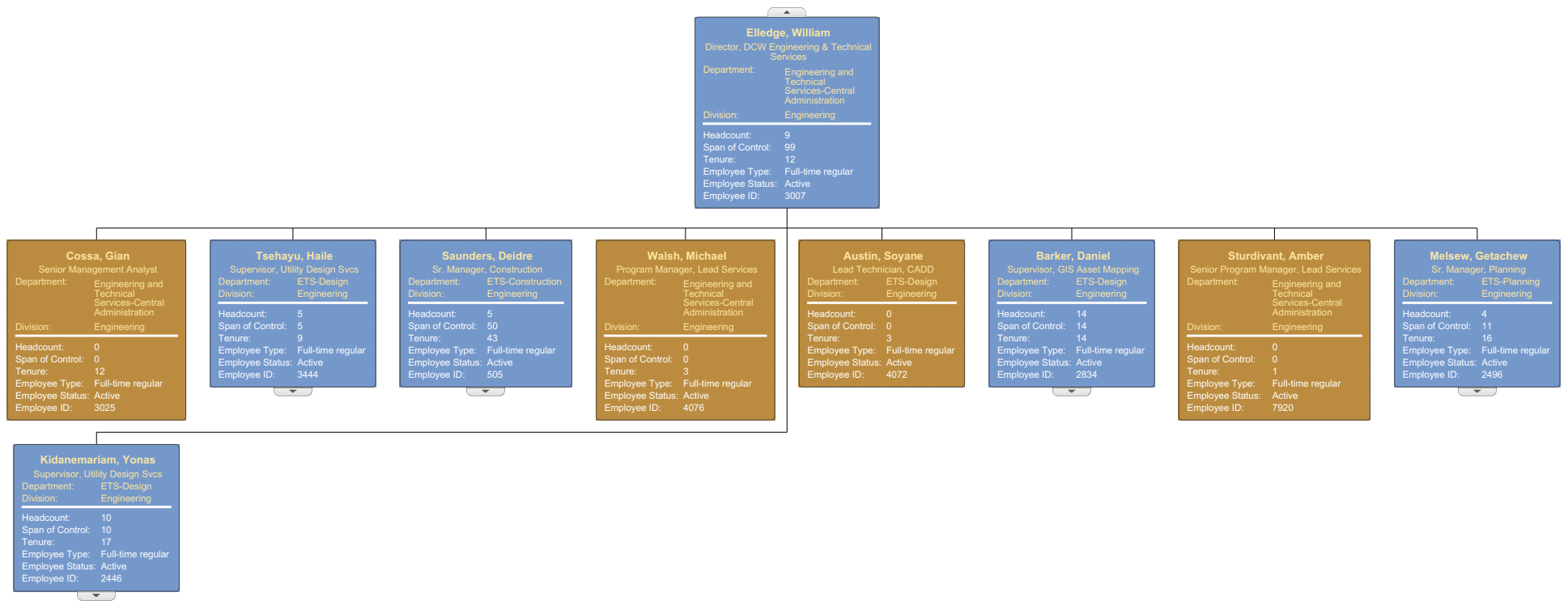
Engineering



Engineering



Engineering

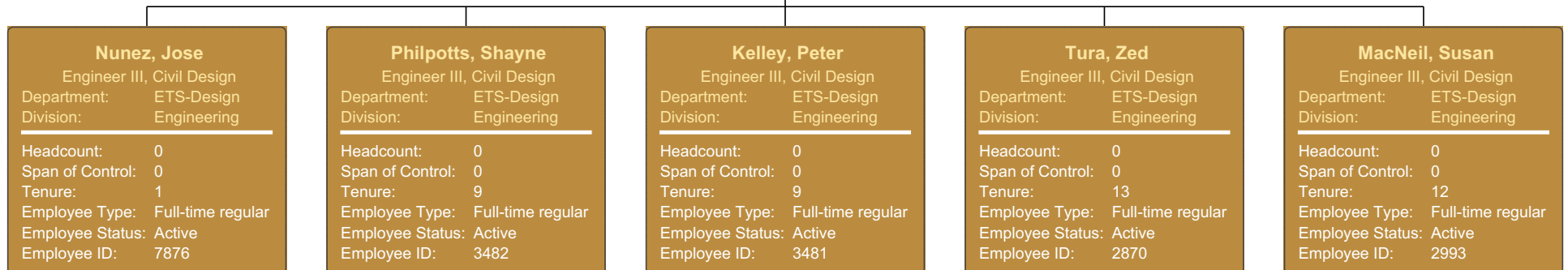


Engineering

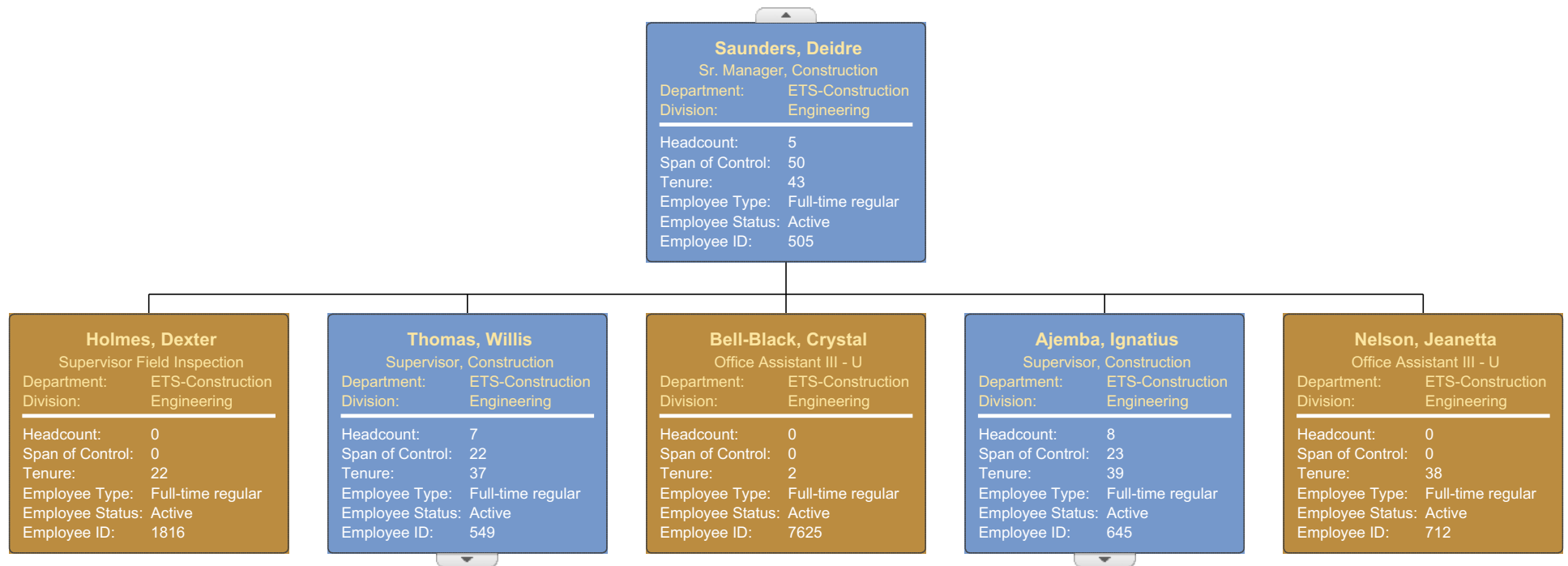


Tsehayu, Haile
Supervisor, Utility Design Svcs
Department: ETS-Design
Division: Engineering

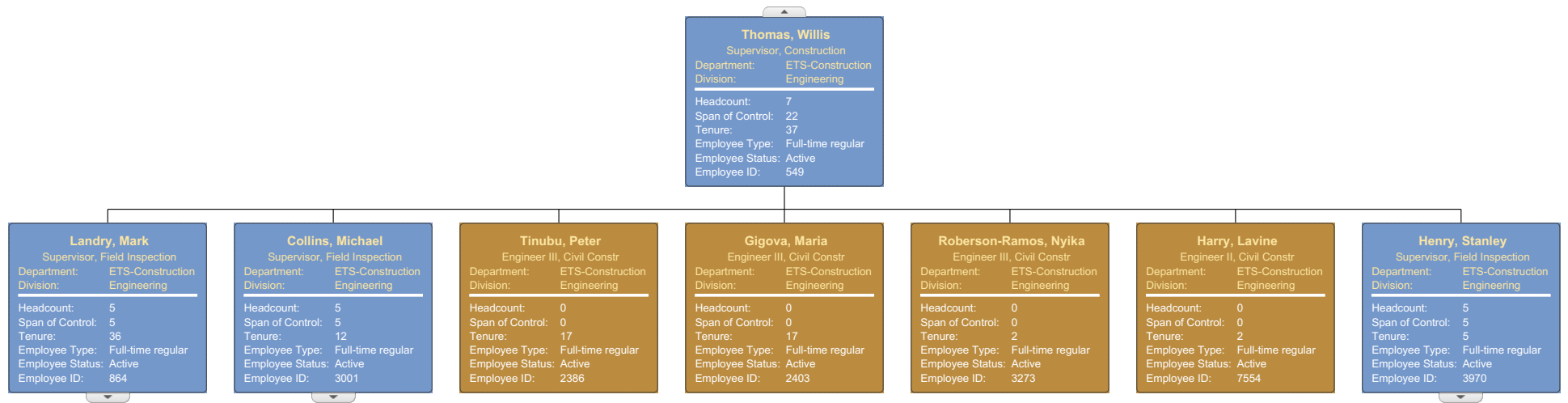
Headcount: 5
Span of Control: 5
Tenure: 9
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 3444



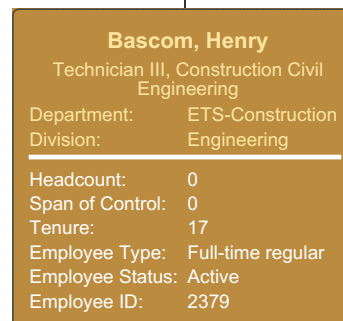
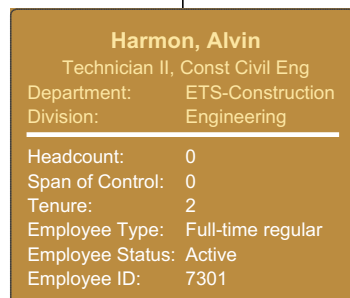
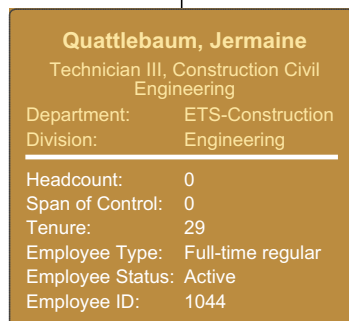
Engineering



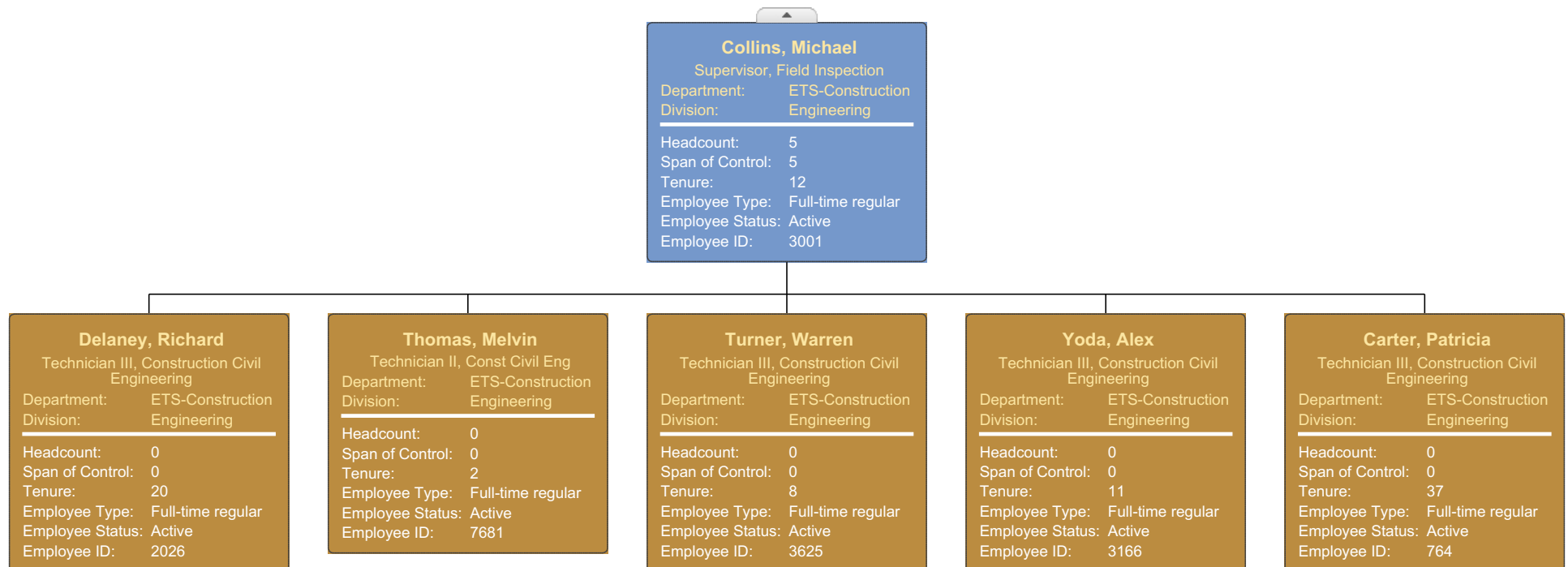
Engineering



Engineering



Engineering

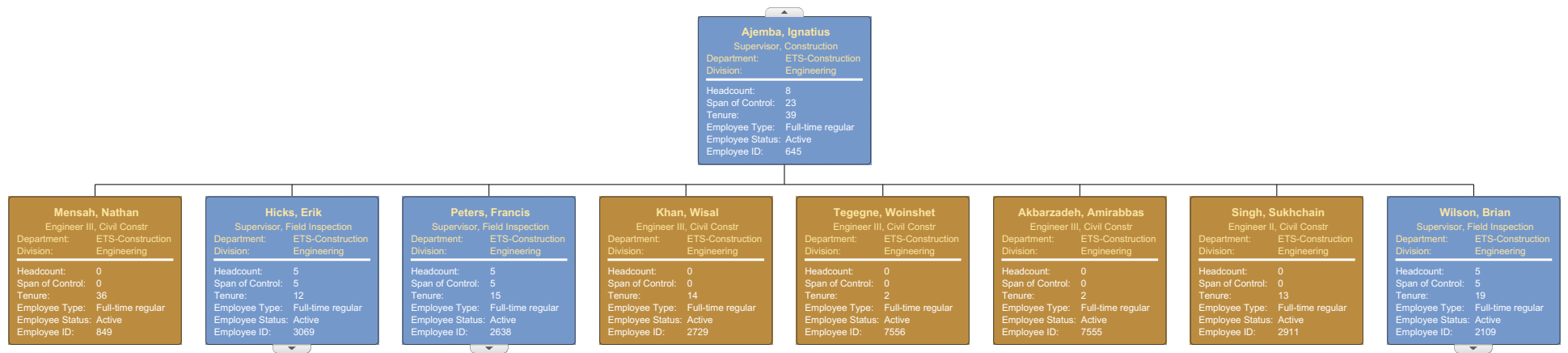


Engineering

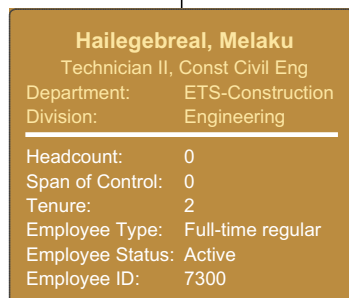
Henry, Stanley	
Supervisor, Field Inspection	
Department:	ETS-Construction
Division:	Engineering
Headcount:	5
Span of Control:	5
Tenure:	5
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3970

Wilson, Jeffrey Technician III, Construction Civil Engineering		Lucas, Jonathan Technician III, Construction Civil Engineering		Bolton, Andre Technician II, Const Civil Eng		Giles, Howard Technician III, Construction Civil Engineering		Jennings, Timothy Technician III, Construction Civil Engineering	
Department:	ETS-Construction	Department:	ETS-Construction	Department:	ETS-Construction	Department:	ETS-Construction	Department:	ETS-Construction
Division:	Engineering	Division:	Engineering	Division:	Engineering	Division:	Engineering	Division:	Engineering
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	2	Span of Control:	0	Span of Control:	0
Tenure:	18	Tenure:	10	Tenure:	2	Tenure:	12	Tenure:	12
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
Employee ID:	2258	Employee ID:	3395	Employee ID:	7686	Employee ID:	2989	Employee ID:	2978

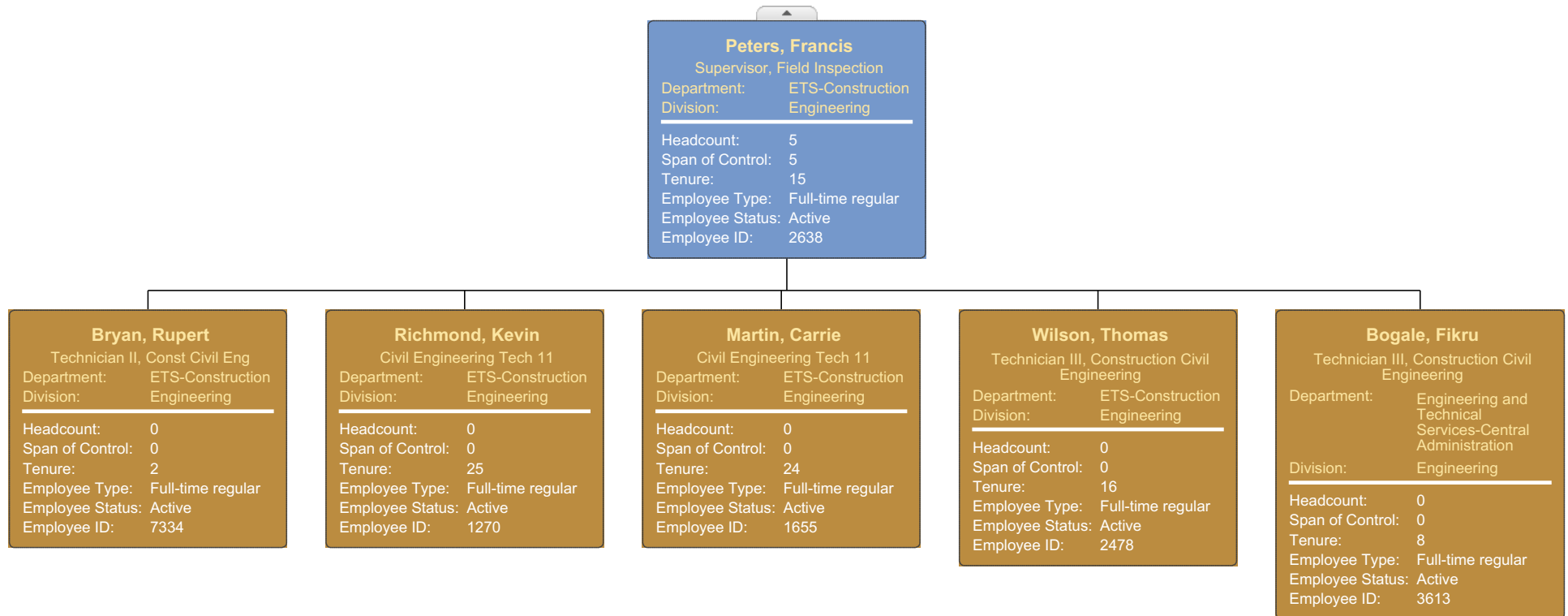
Engineering



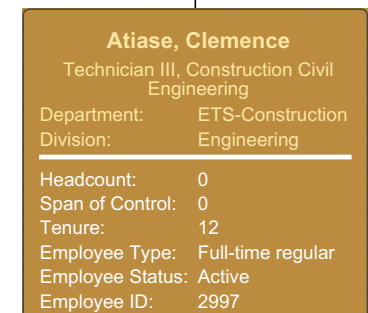
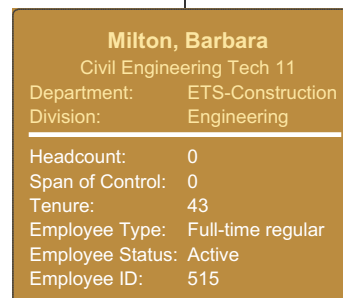
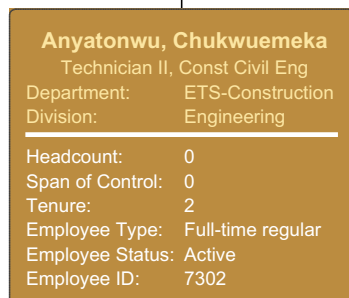
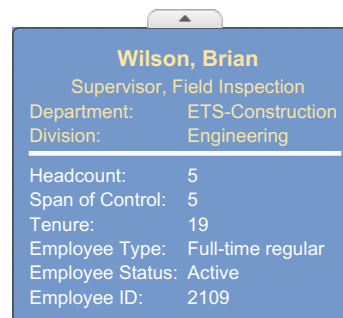
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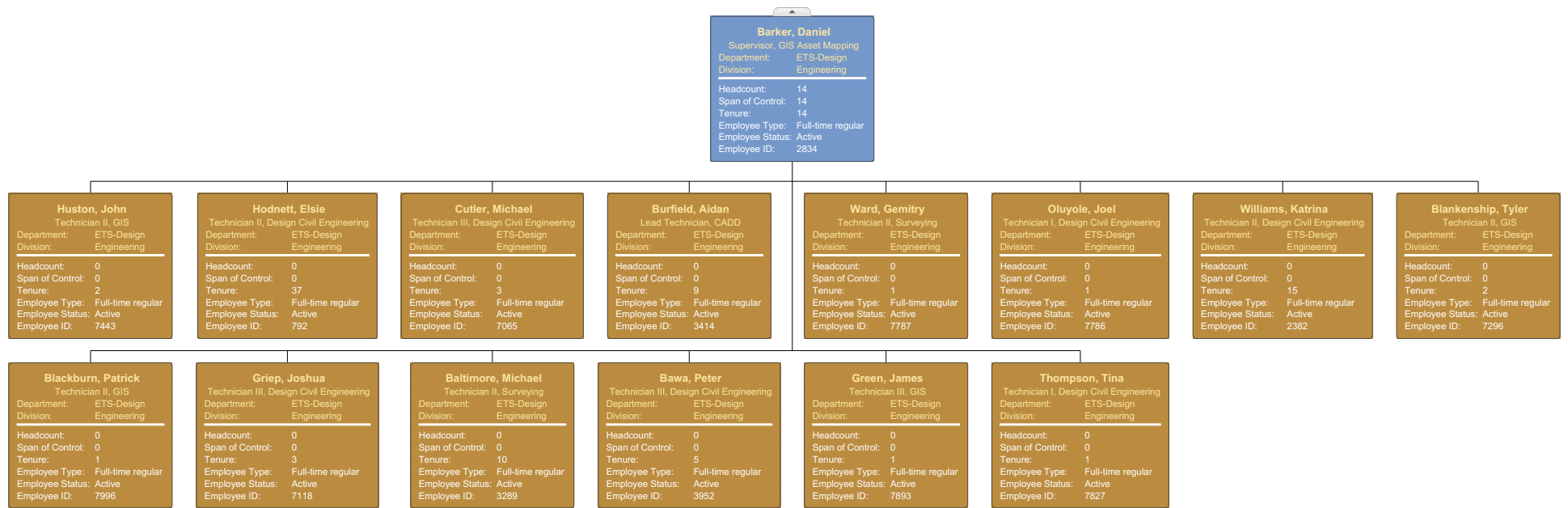
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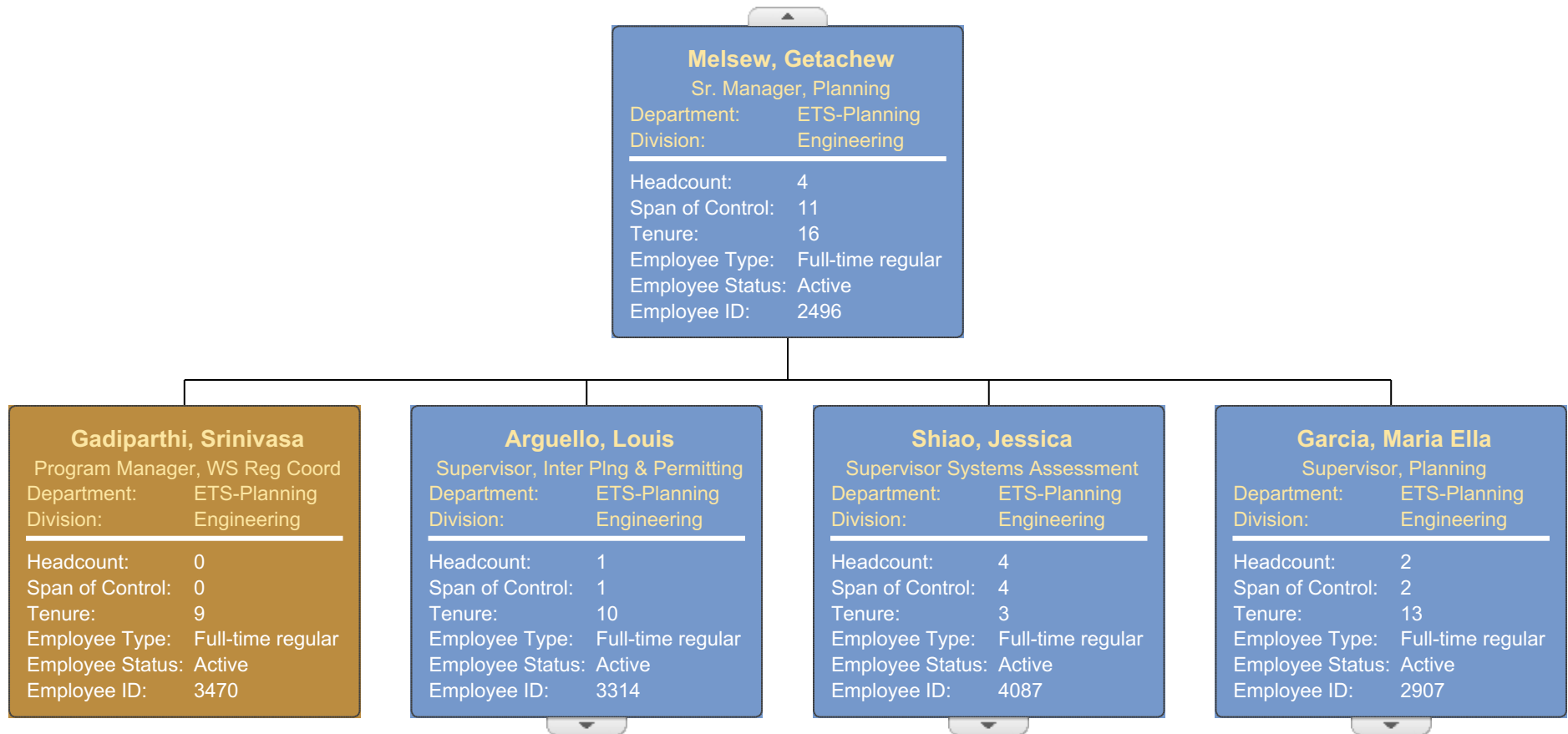
Engineering



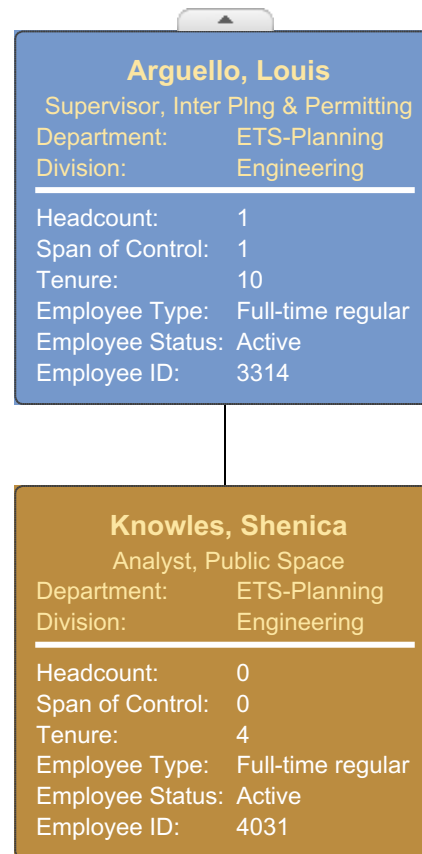
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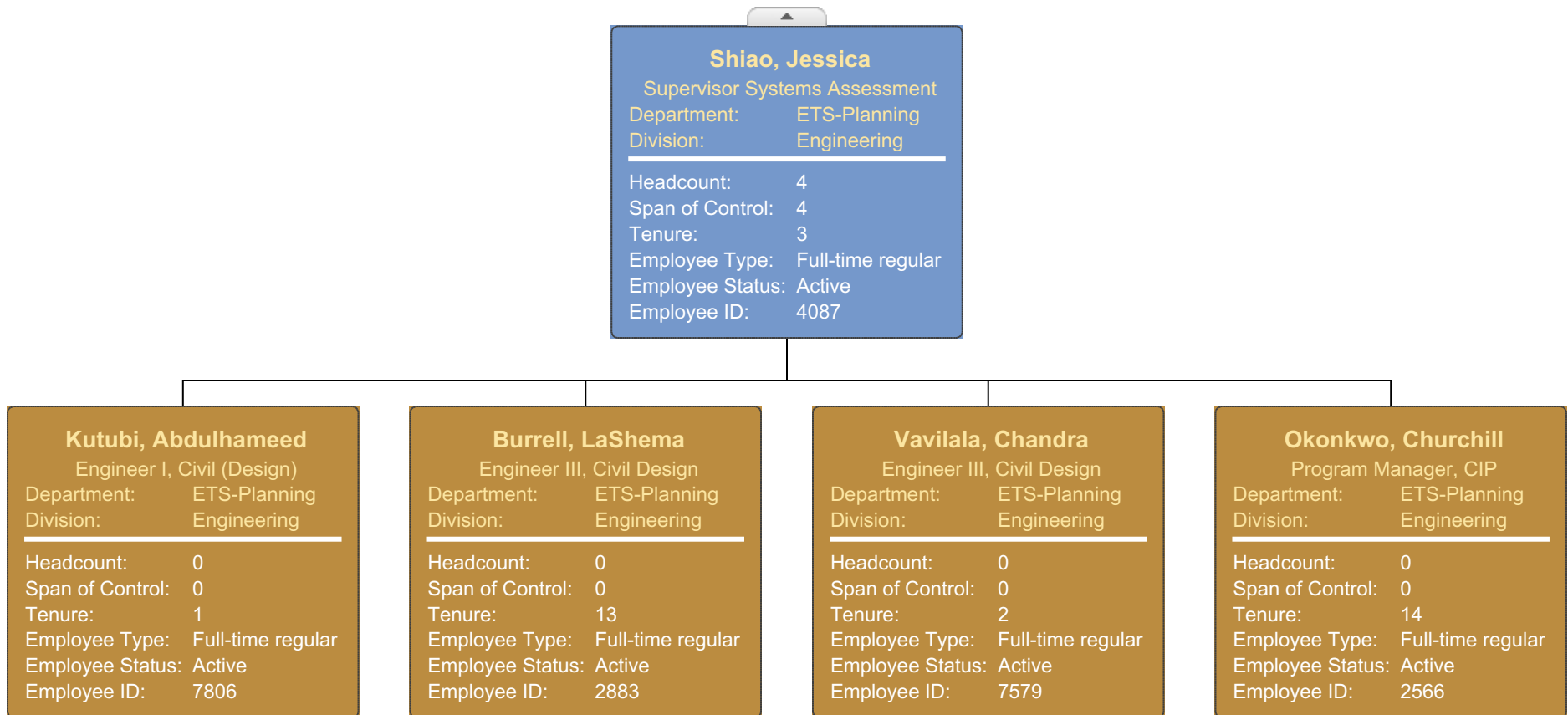
Engineering



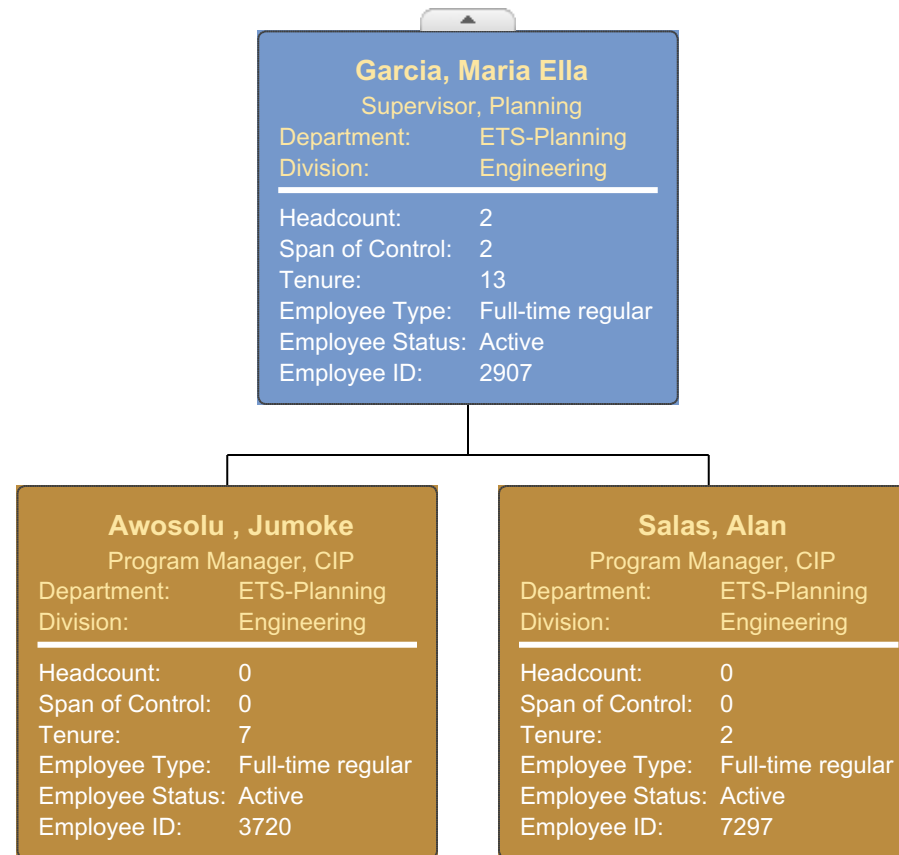
Engineering



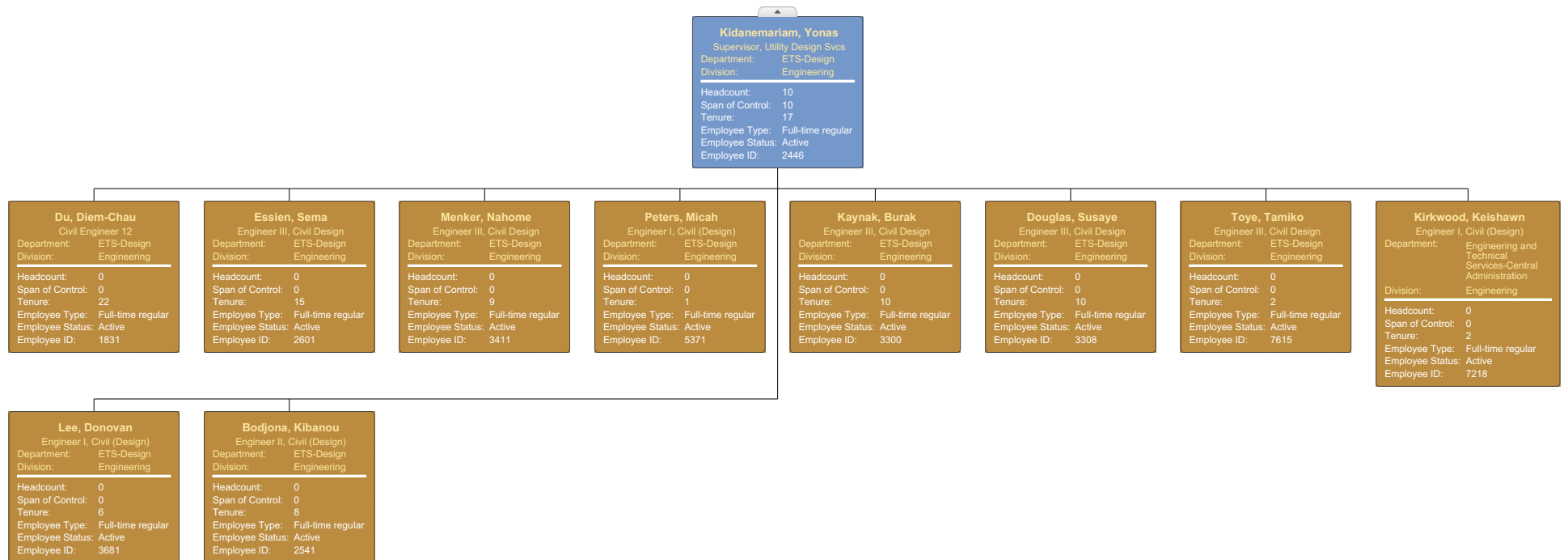
Engineering



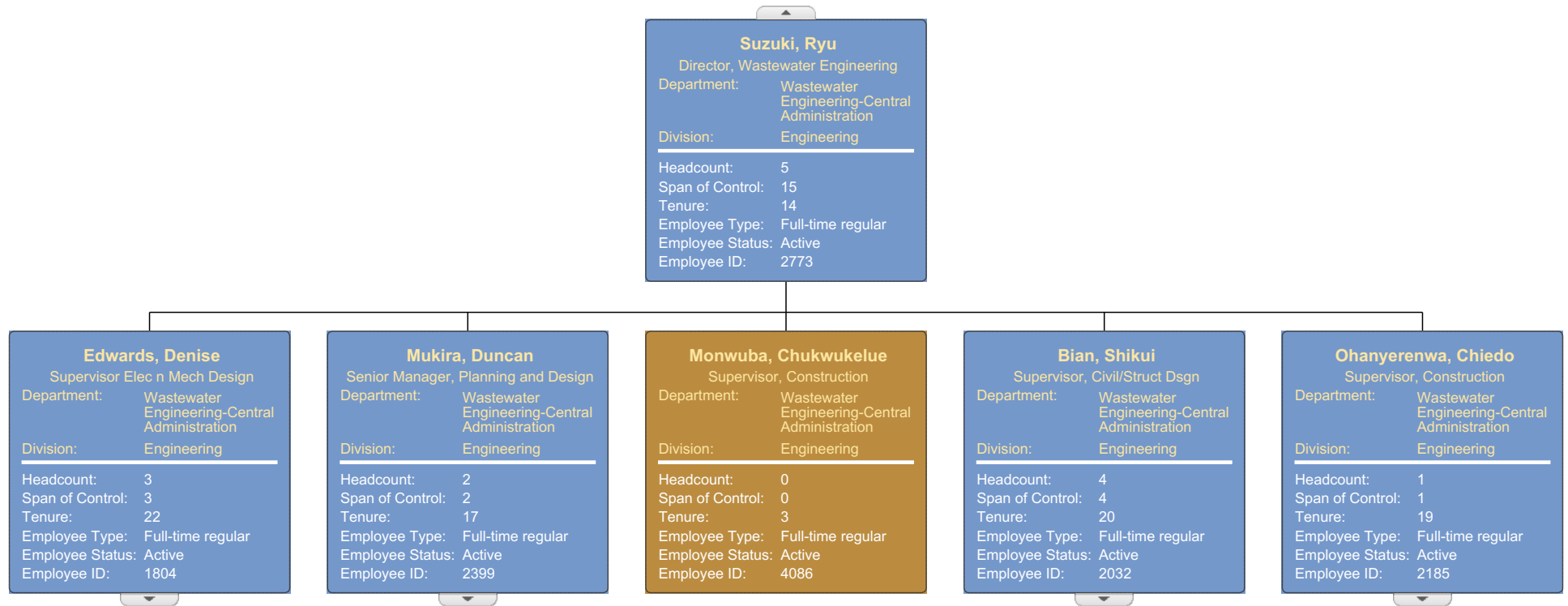
Engineering



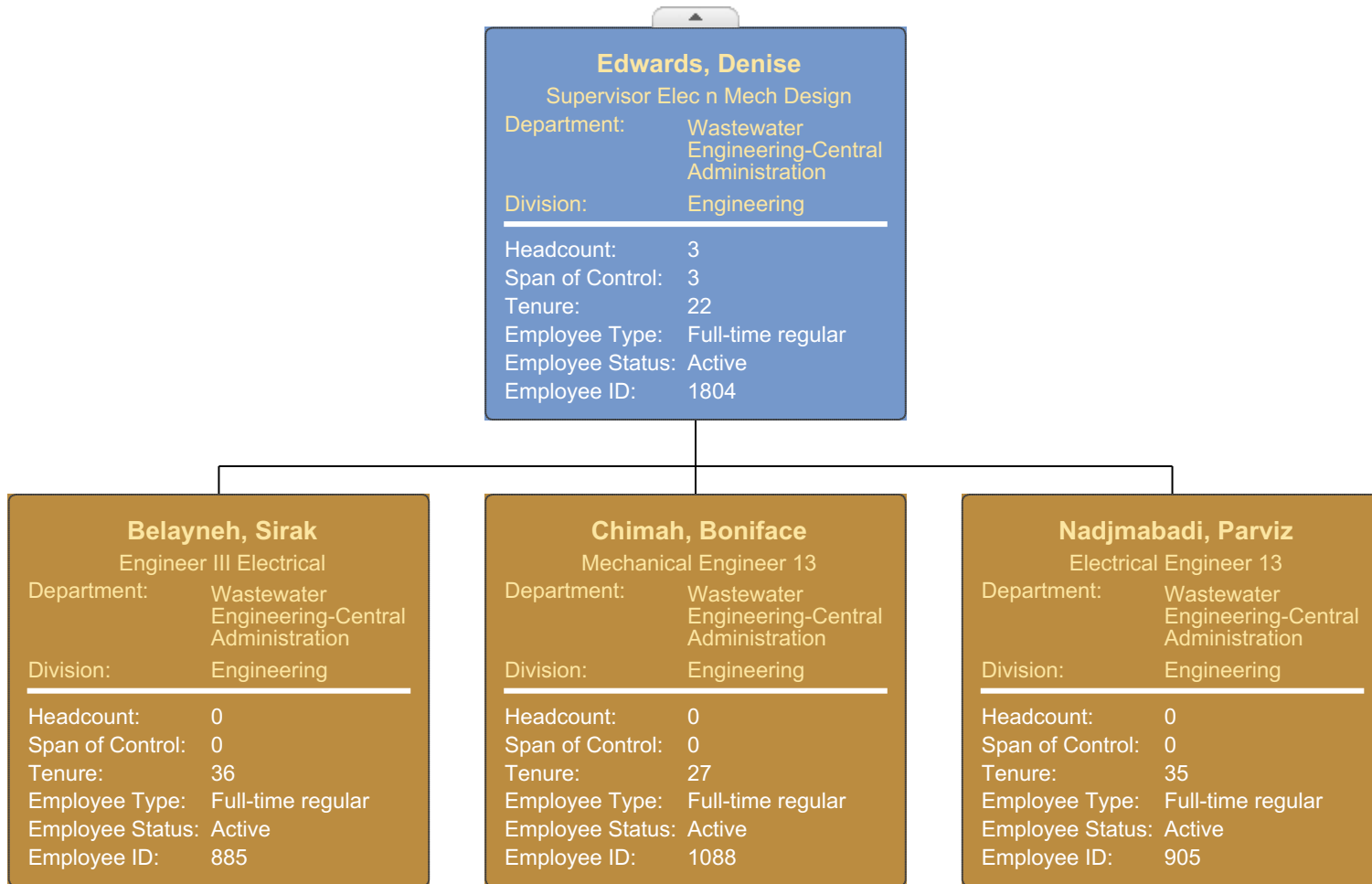
Engineering



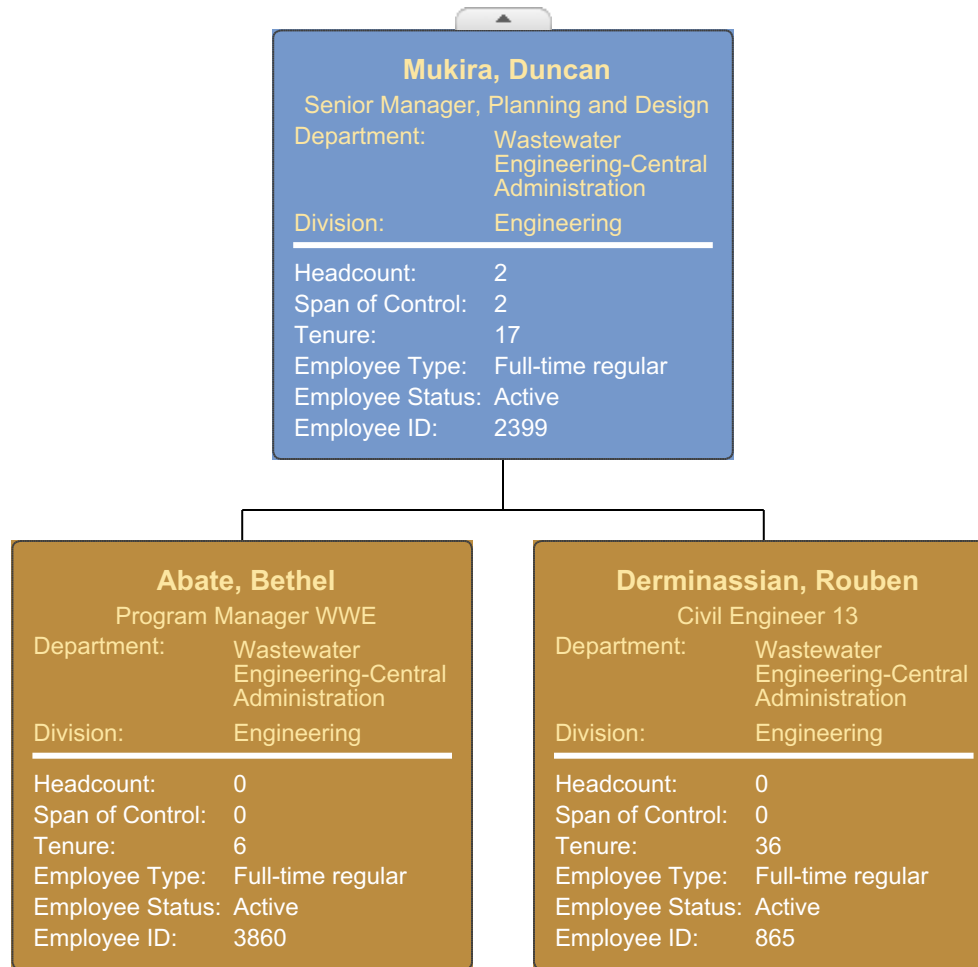
Engineering



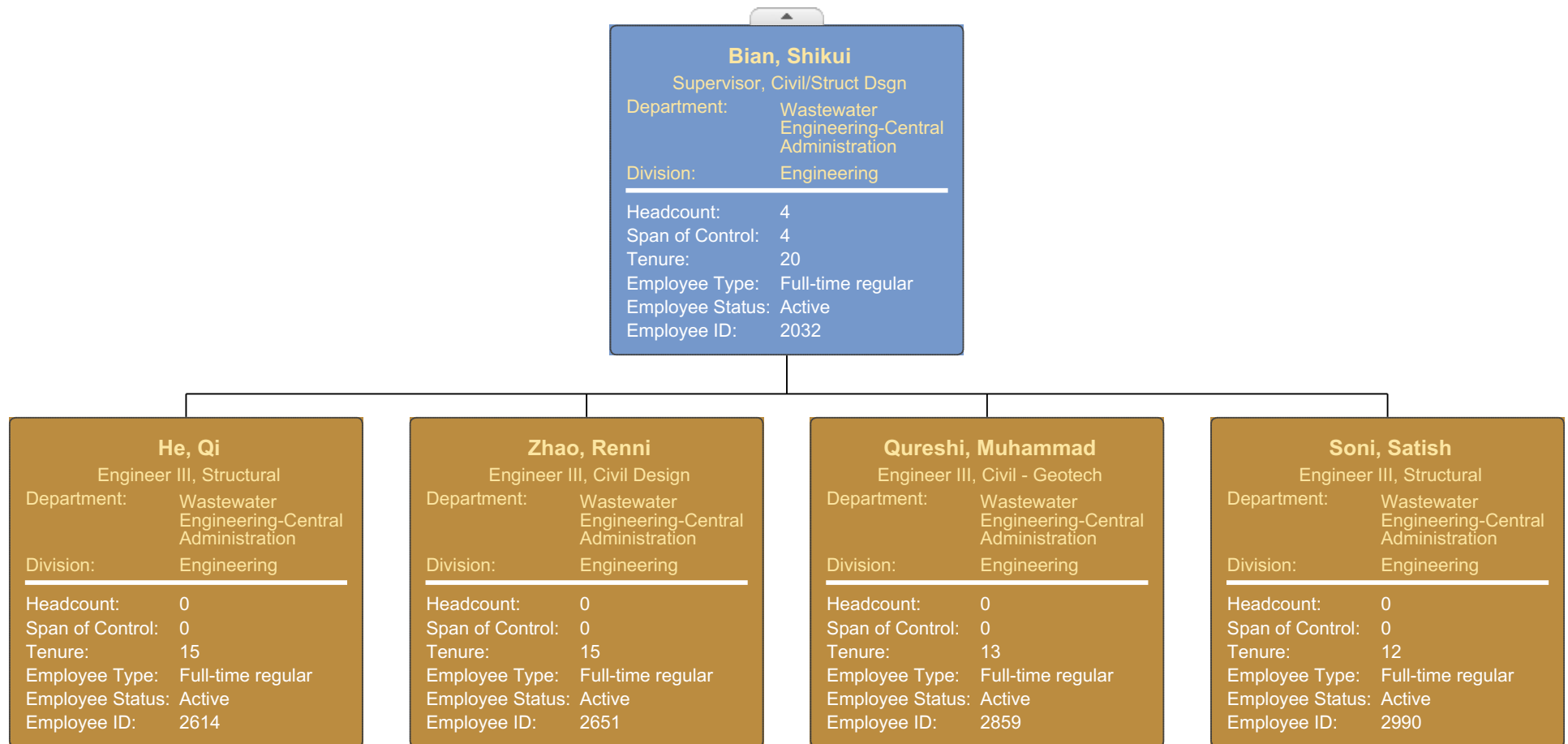
Engineering



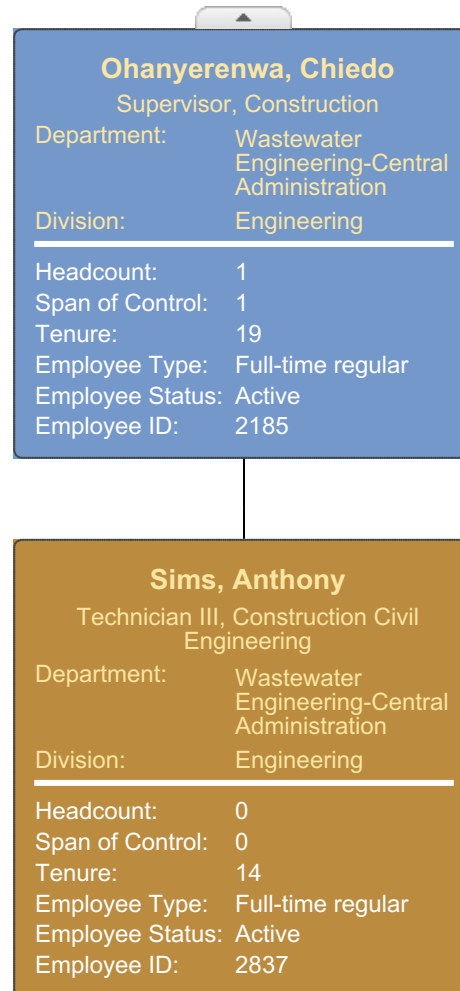
Engineering



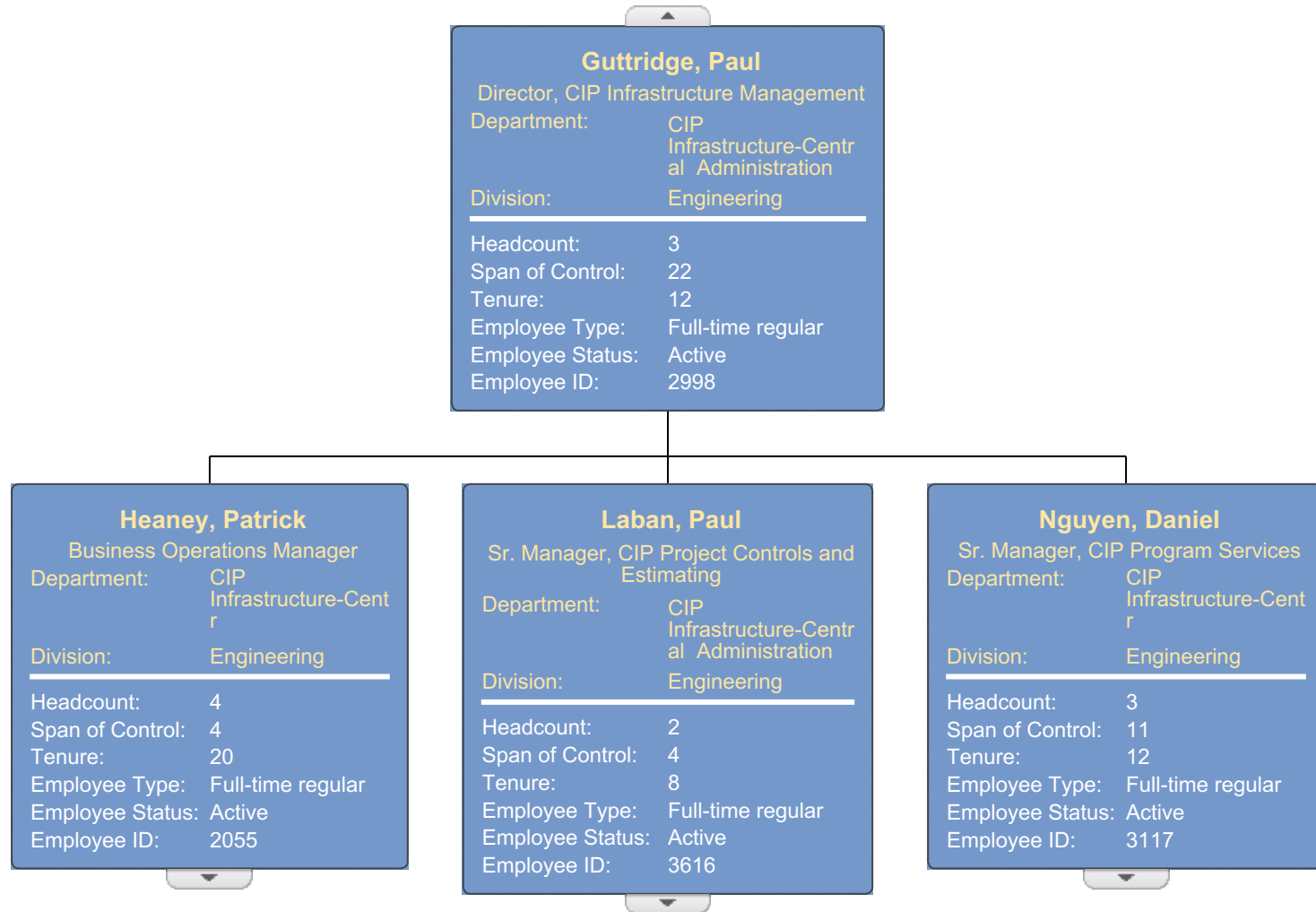
Engineering



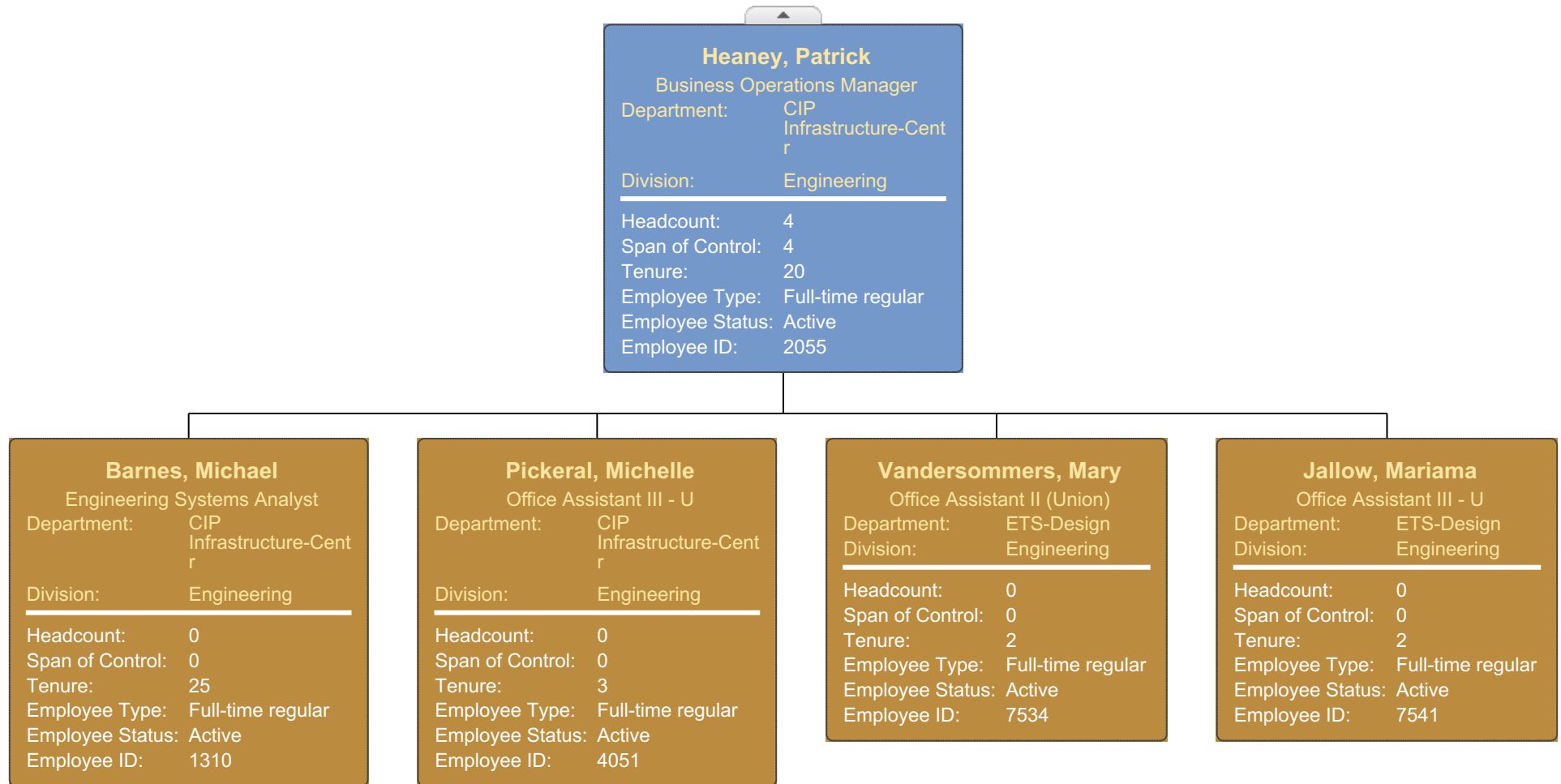
Engineering



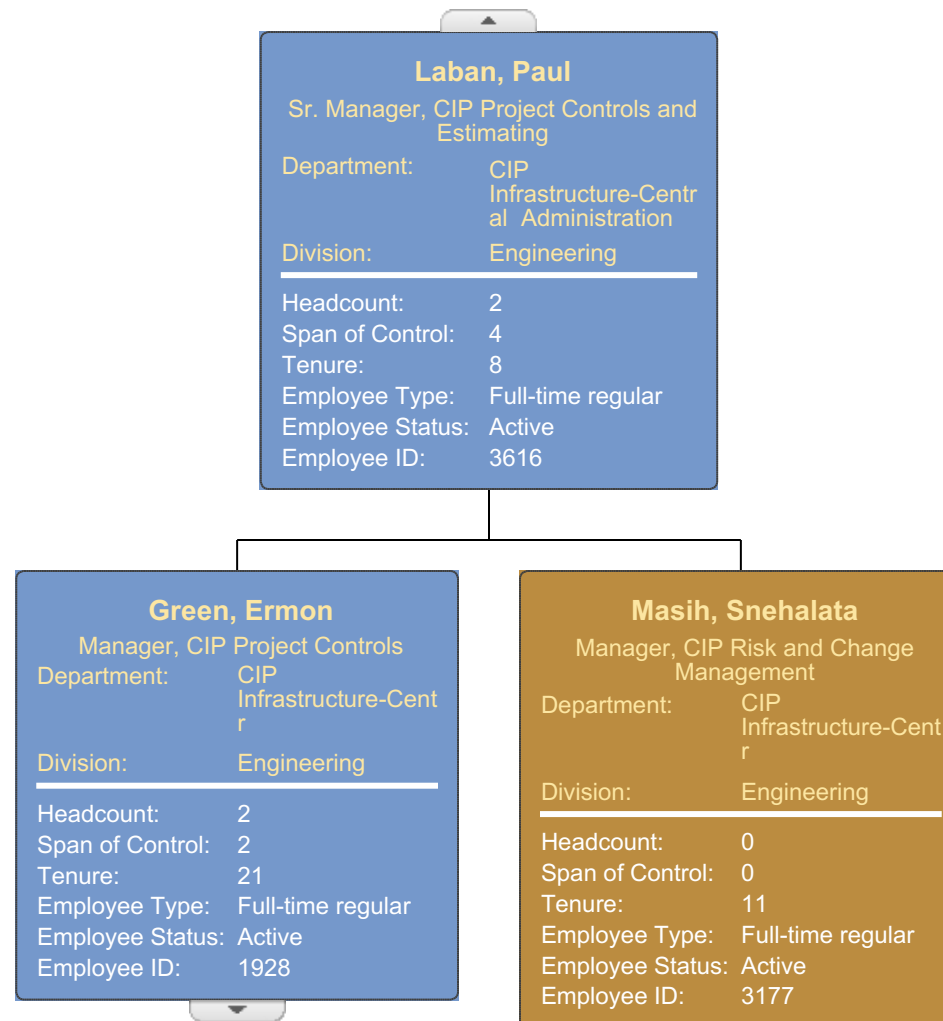
Engineering



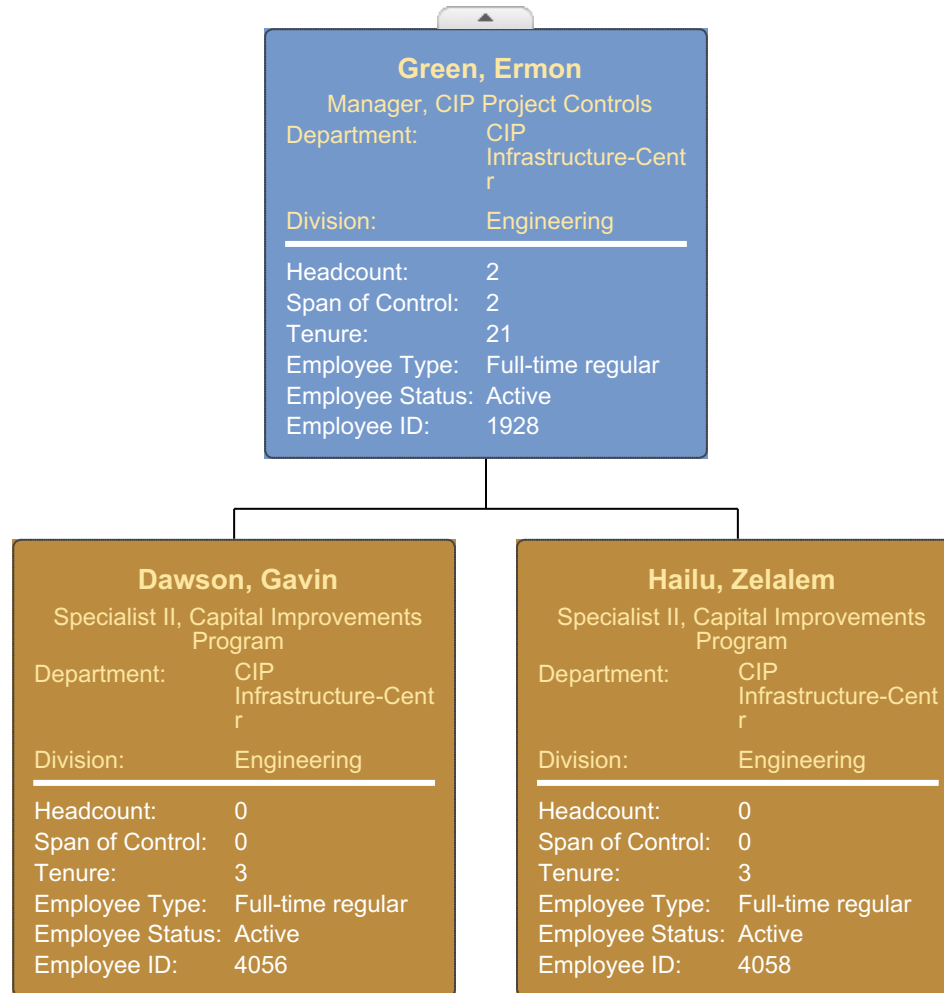
Engineering



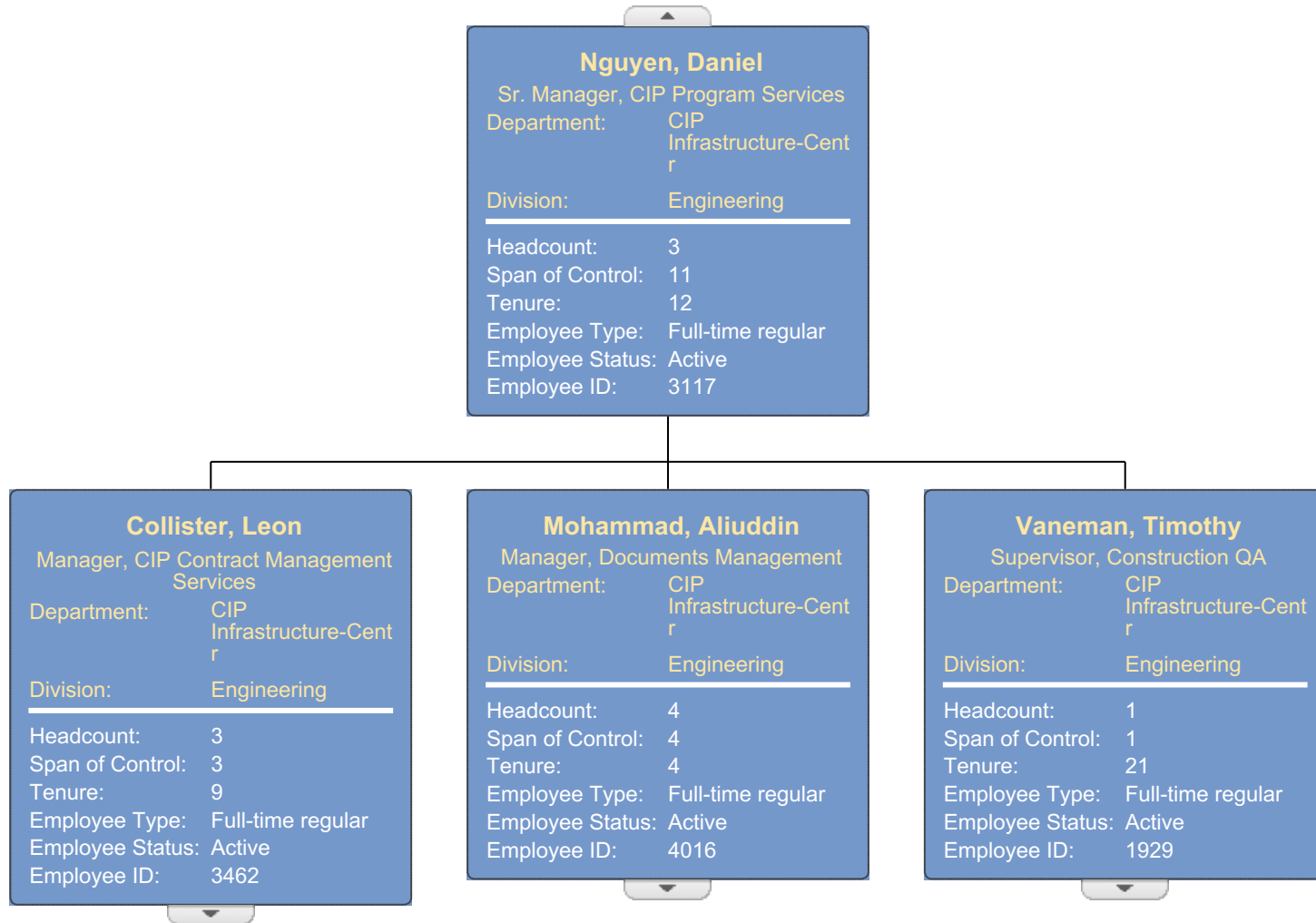
Engineering



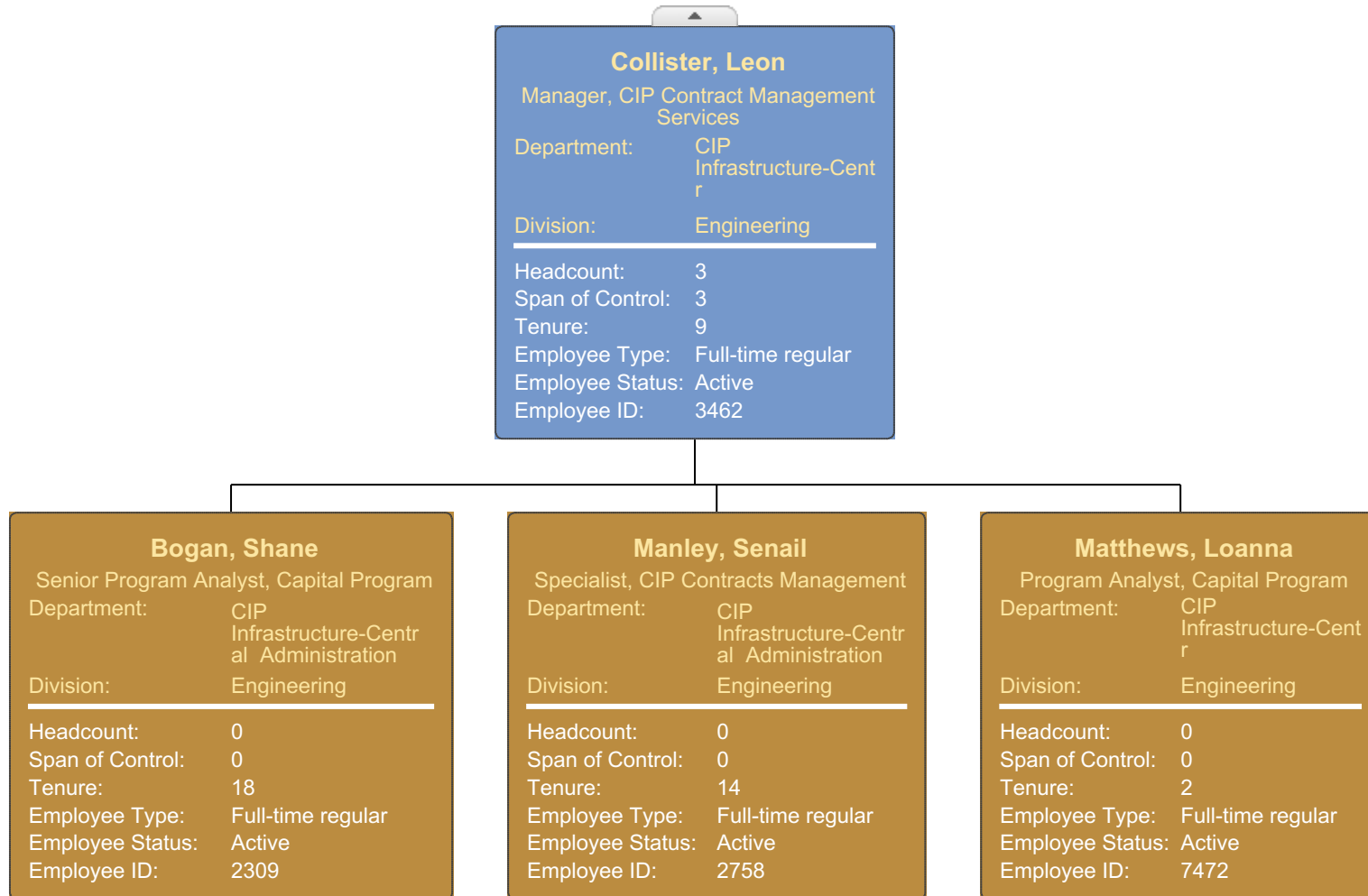
Engineering



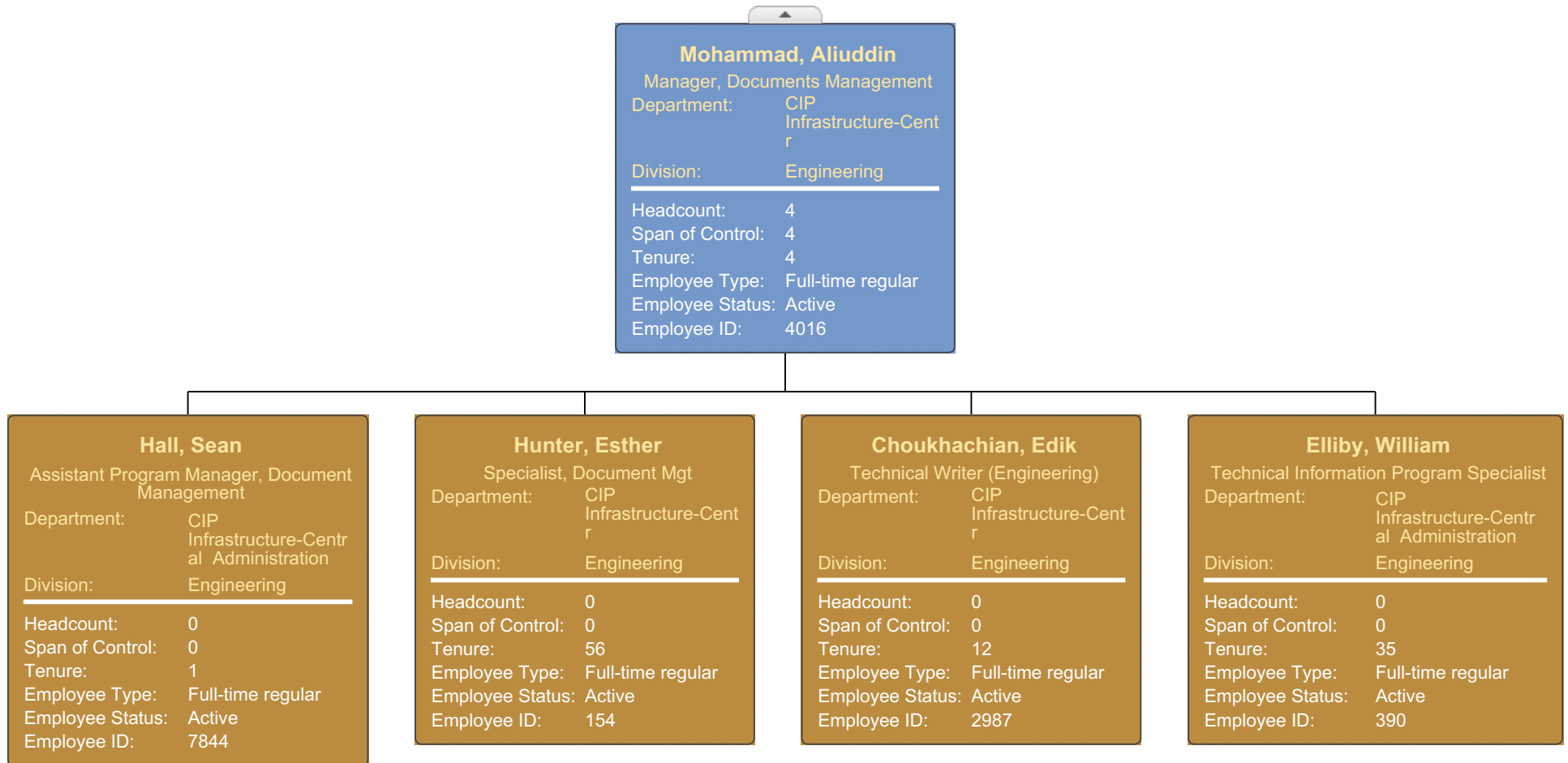
Engineering



Engineering



Engineering



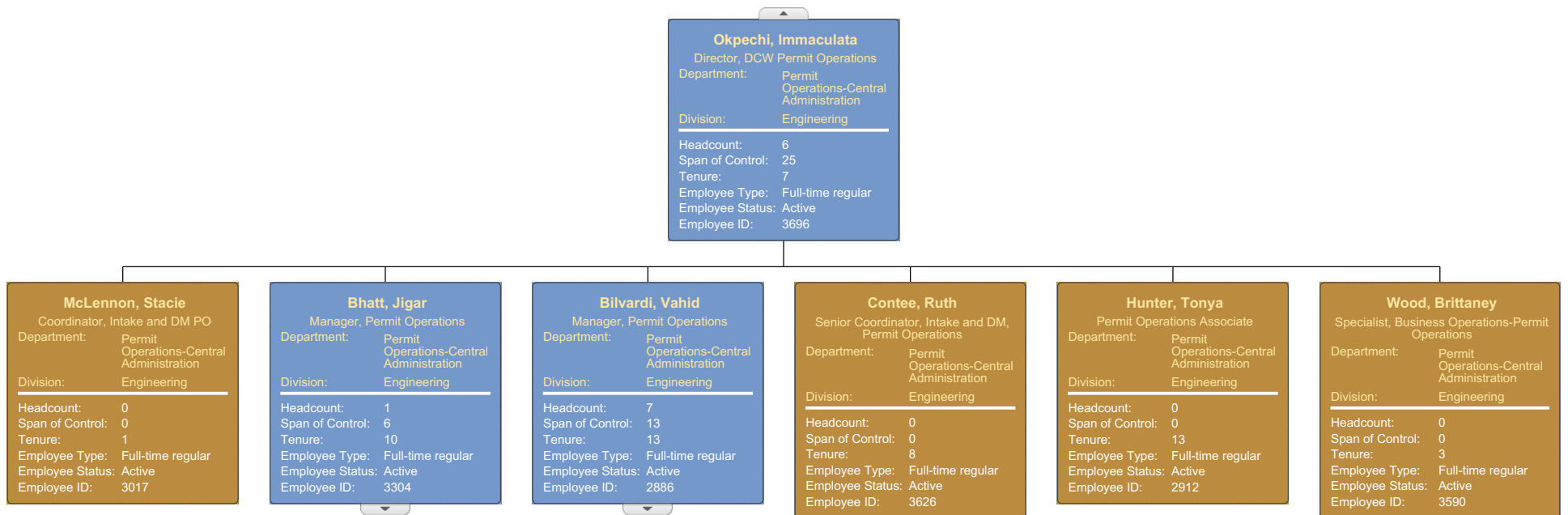
Engineering



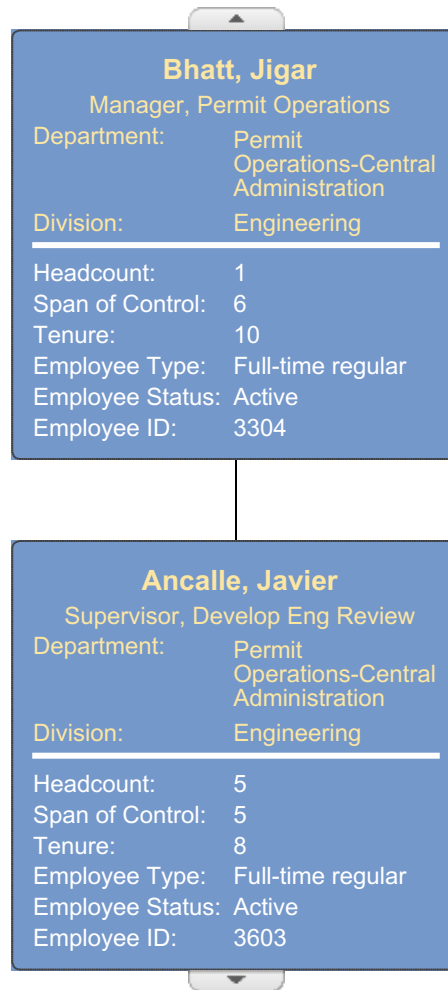
Vaneman, Timothy
Supervisor, Construction QA
Department: CIP Infrastructure-Center
Division: Engineering
Headcount: 1
Span of Control: 1
Tenure: 21
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 1929

Myers, William
Construction Specifier
Department: CIP Infrastructure-Center
Division: Engineering
Headcount: 0
Span of Control: 0
Tenure: 25
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 1259

Engineering



Engineering



Engineering

Ancalle, Javier
Supervisor, Develop Eng Review
Department: Permit
Operations-Central
Administration
Division: Engineering

Headcount: 5
Span of Control: 5
Tenure: 8
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 3603

Zafar, Asim
Engineer III, Civil Design
Department: Permit
Operations-Central
Administration
Division: Engineering

Headcount: 0
Span of Control: 0
Tenure: 6
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 3878

Kahsai, Simon
Engineer I, Civil (Design)
Department: Permit
Operations-Central
Administration
Division: Engineering

Headcount: 0
Span of Control: 0
Tenure: 2
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 7743

Williams, Christopher
Technician II, Permit Ops
Department: Permit
Operations-Central
Administration
Division: Engineering

Headcount: 0
Span of Control: 0
Tenure: 7
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 3737

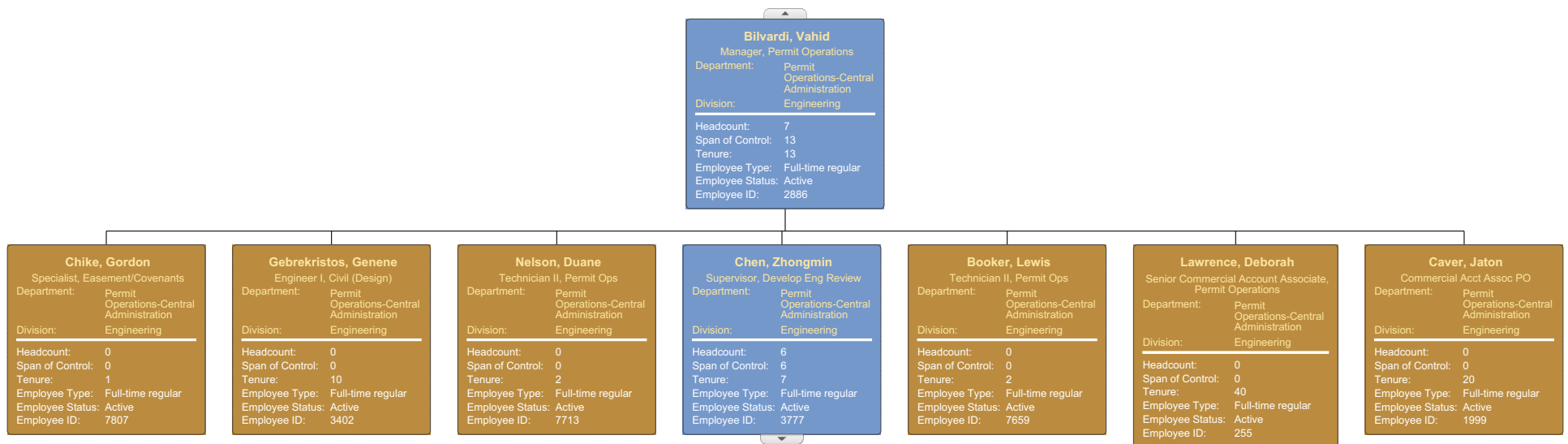
Mohammad, Tariq
Engineer II, Civil (Design)
Department: Permit
Operations-Central
Administration
Division: Engineering

Headcount: 0
Span of Control: 0
Tenure: 13
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 2885

Pearson, LaShanta
Technician III, Permit Ops
Department: Permit
Operations-Central
Administration
Division: Engineering

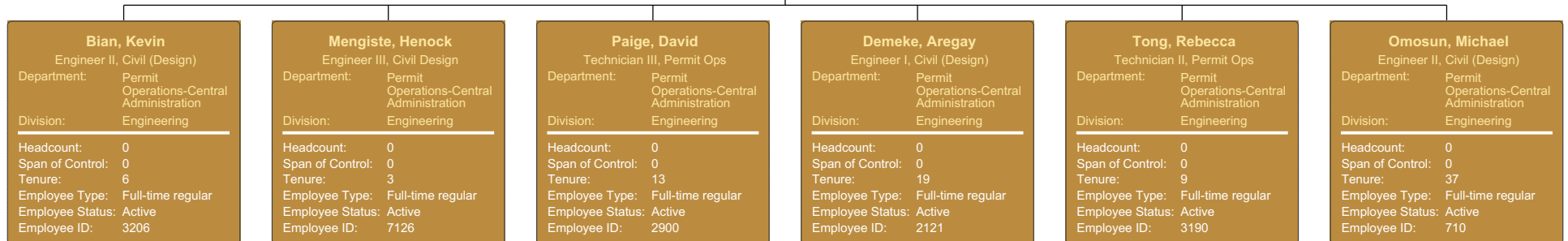
Headcount: 0
Span of Control: 0
Tenure: 13
Employee Type: Full-time regular
Employee Status: Active
Employee ID: 2901

Engineering

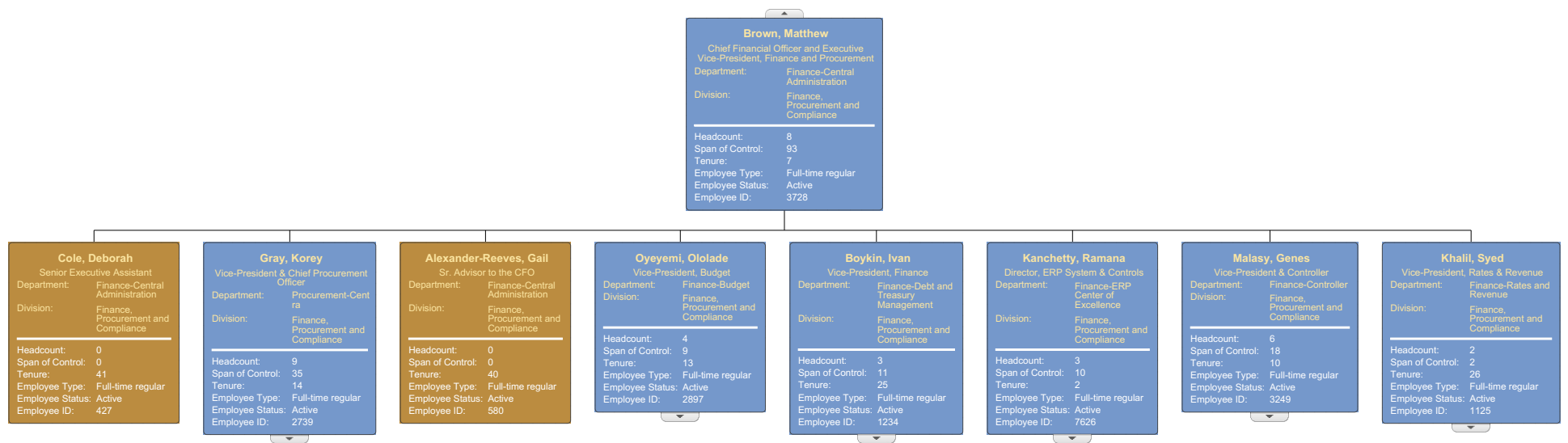


Engineering

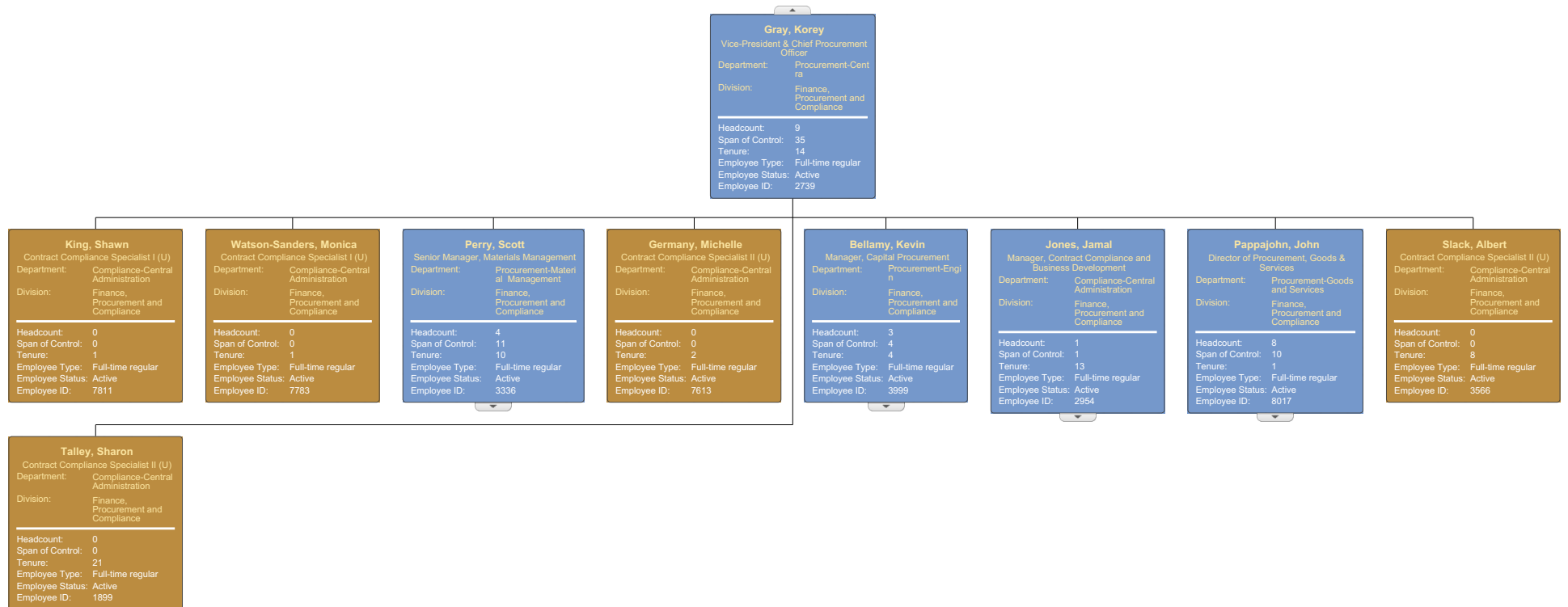
Chen, Zhongmin	
Supervisor, Develop Eng Review	
Department:	Permit Operations-Central Administration
Division:	Engineering
Headcount:	6
Span of Control:	6
Tenure:	7
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3777



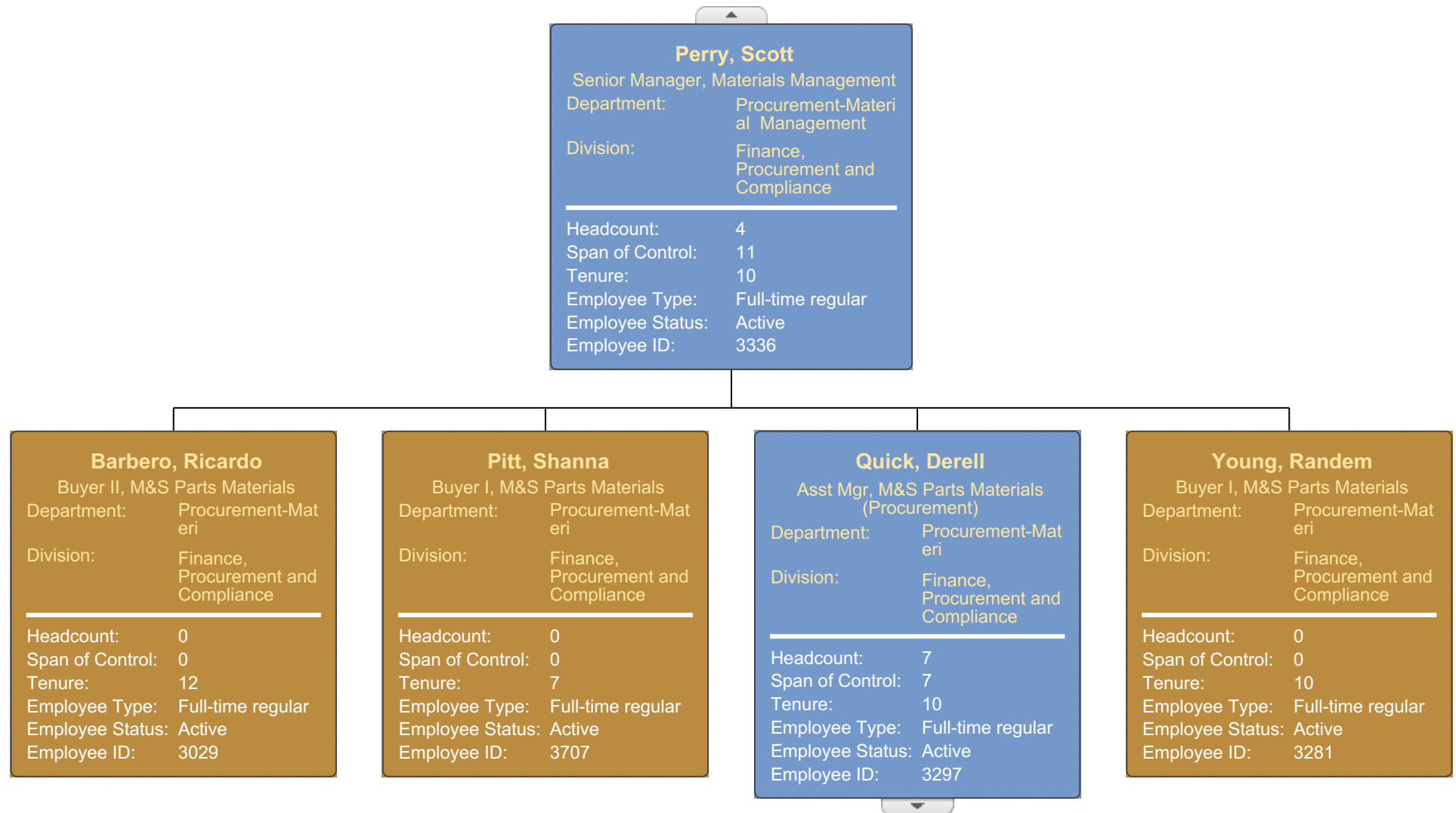
Finance, Procurement and Compliance



Finance, Procurement and Compliance



Finance, Procurement and Compliance

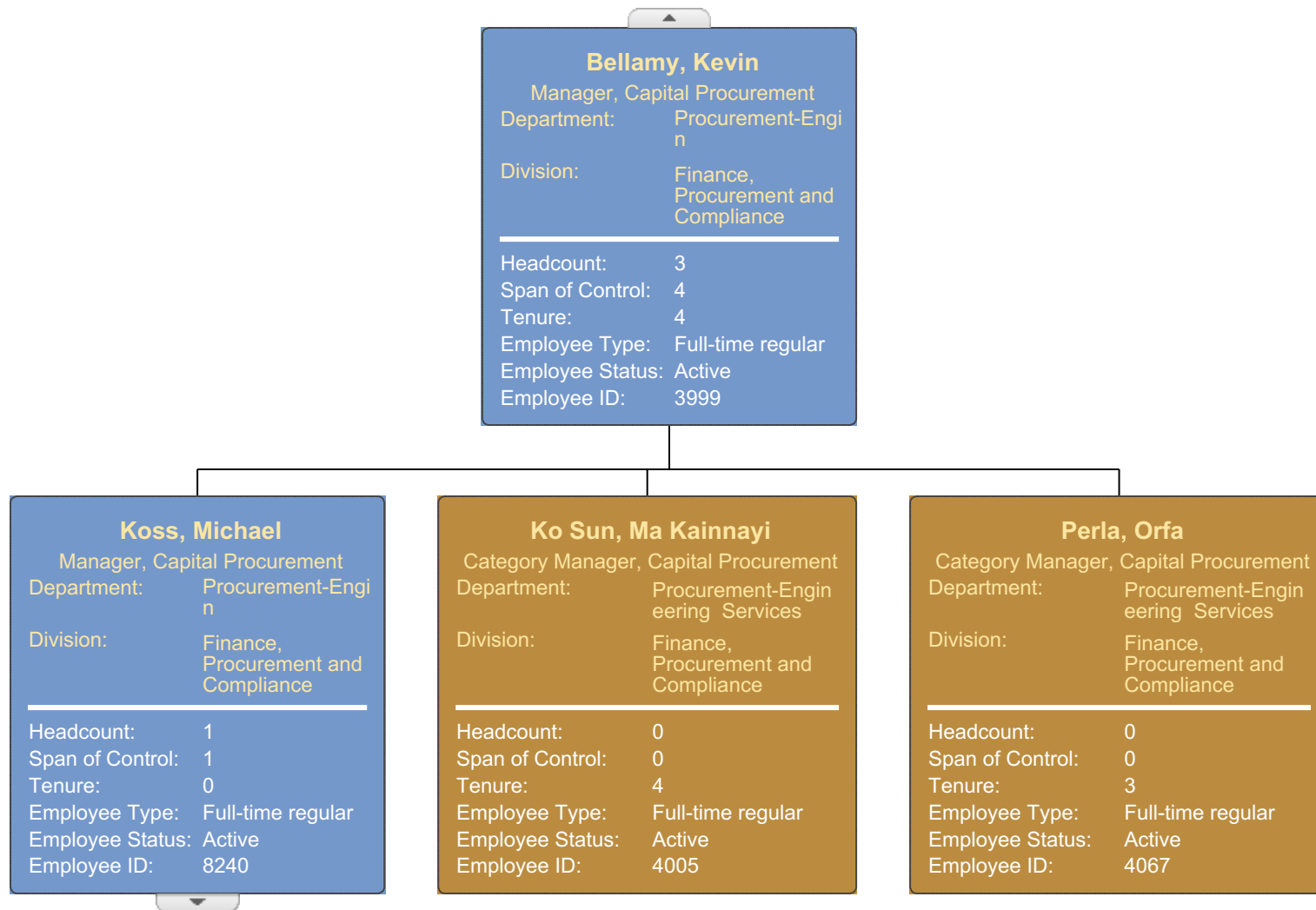


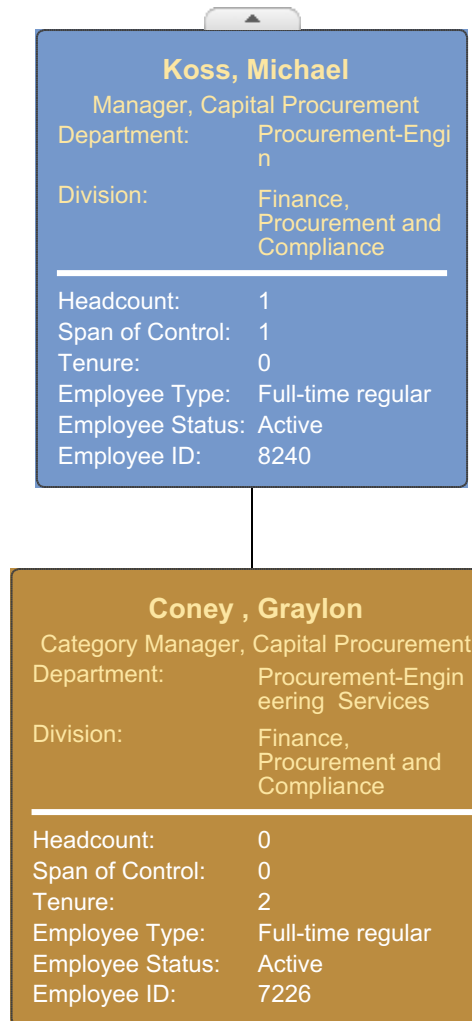
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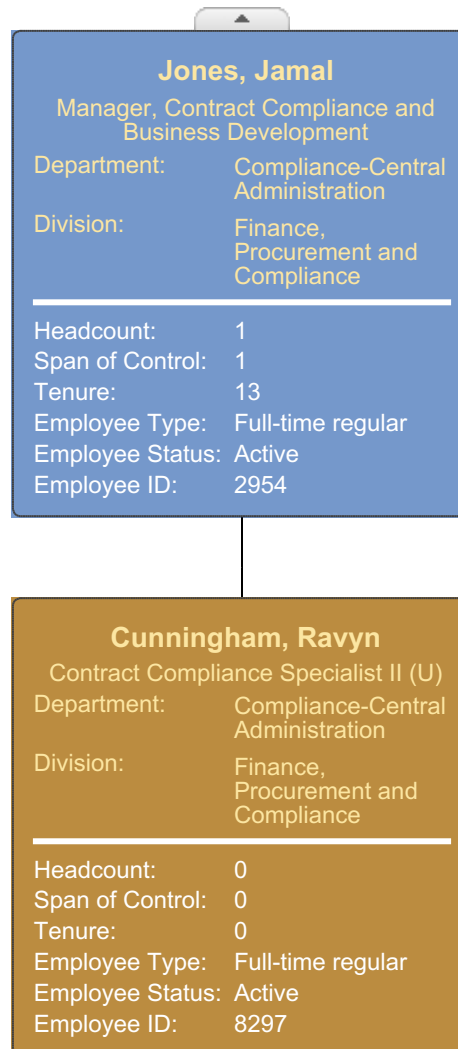
Quick, Derell	
Asst Mgr, M&S Parts Materials (Procurement)	
Department:	Procurement-Material
Division:	Finance, Procurement and Compliance
Headcount:	7
Span of Control:	7
Tenure:	10
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3297

Gamble, Barron Warehouse Worker Leader Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 6 Employee Type: Full-time regular Employee Status: Active Employee ID: 3853	Thomas, Elvis Warehouse Worker Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 36 Employee Type: Full-time regular Employee Status: Active Employee ID: 852	Henry, William Warehouse Worker Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 30 Employee Type: Full-time regular Employee Status: Active Employee ID: 1038	Anyaso, Christopher Warehouse Worker Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 7 Employee Type: Full-time regular Employee Status: Active Employee ID: 3715	Parrish, Lamar Warehouse Worker Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 4 Employee Type: Full-time regular Employee Status: Active Employee ID: 4018	Curry, Isaac Warehouse Worker Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 0 Employee Type: Full-time regular Employee Status: Active Employee ID: 8308	Hopkins, Kevin Warehouse Worker Department: Procurement-Material Division: Finance, Procurement and Compliance Headcount: 0 Span of Control: 0 Tenure: 2 Employee Type: Full-time regular Employee Status: Active Employee ID: 7261

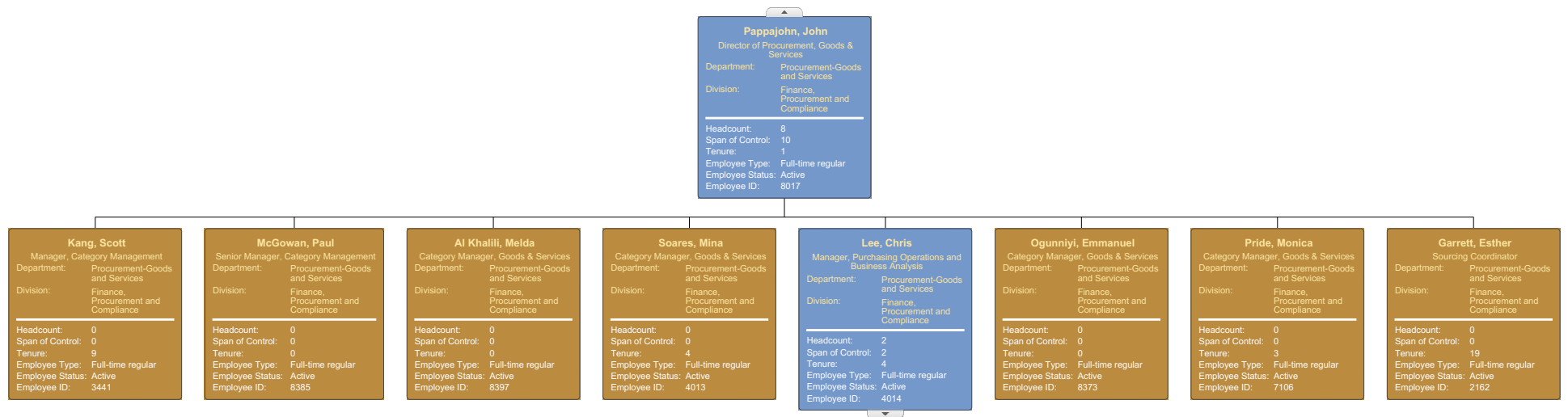
Finance, Procurement and Compliance



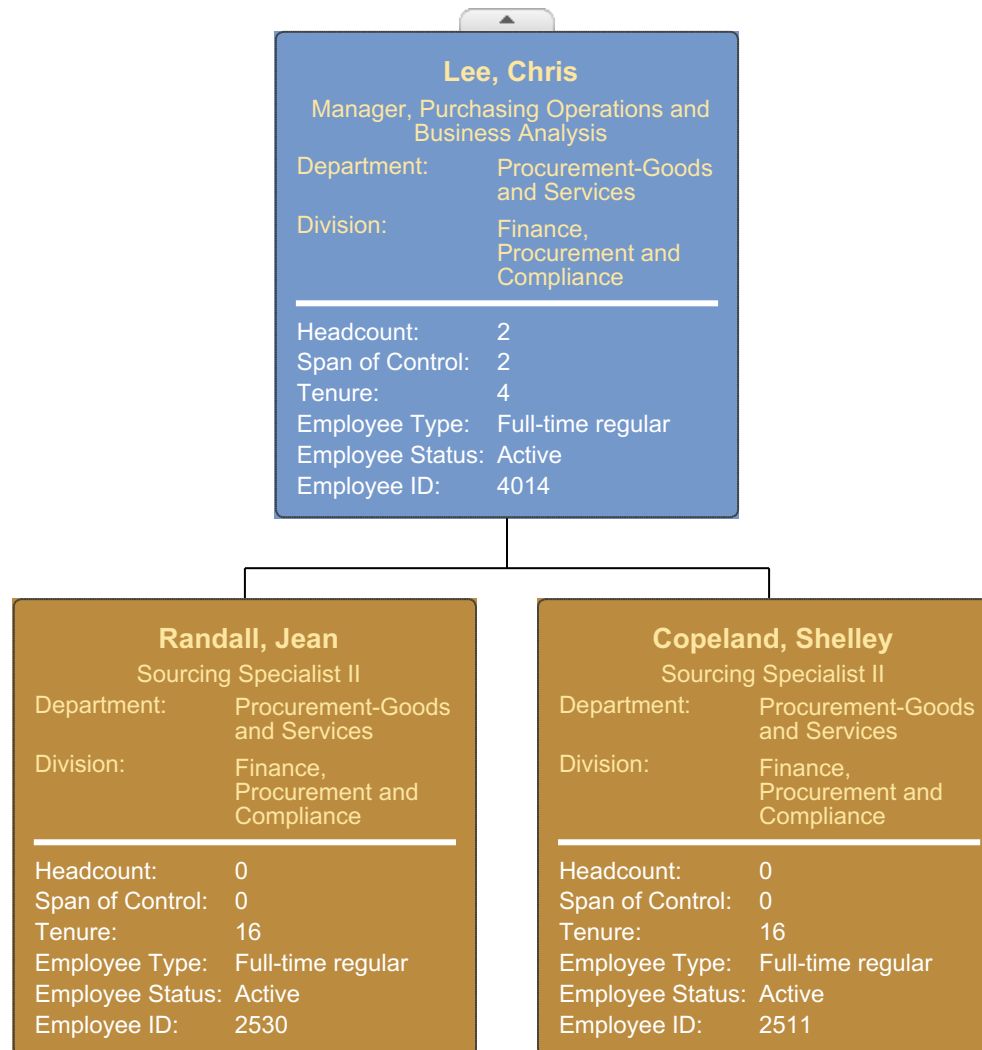




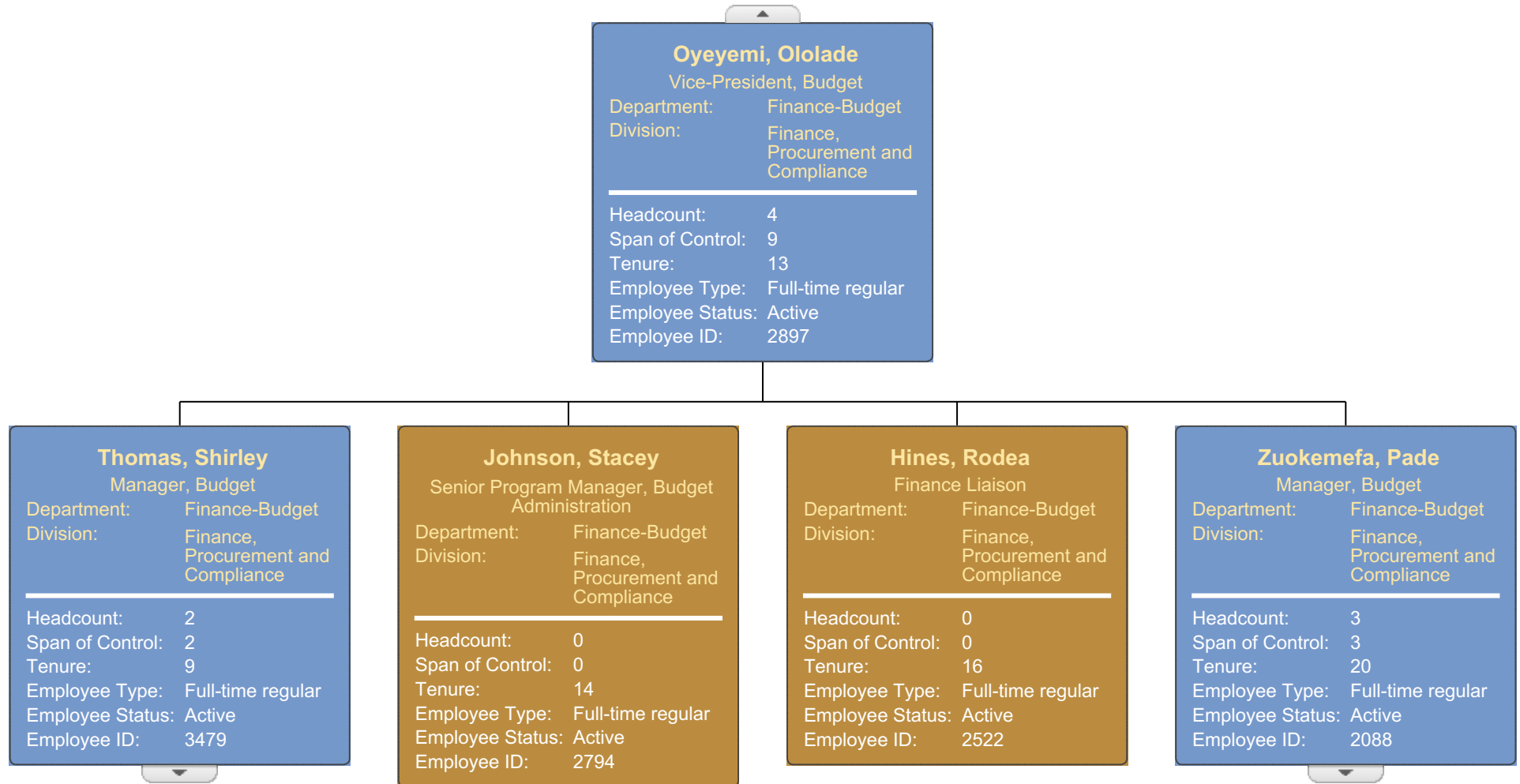
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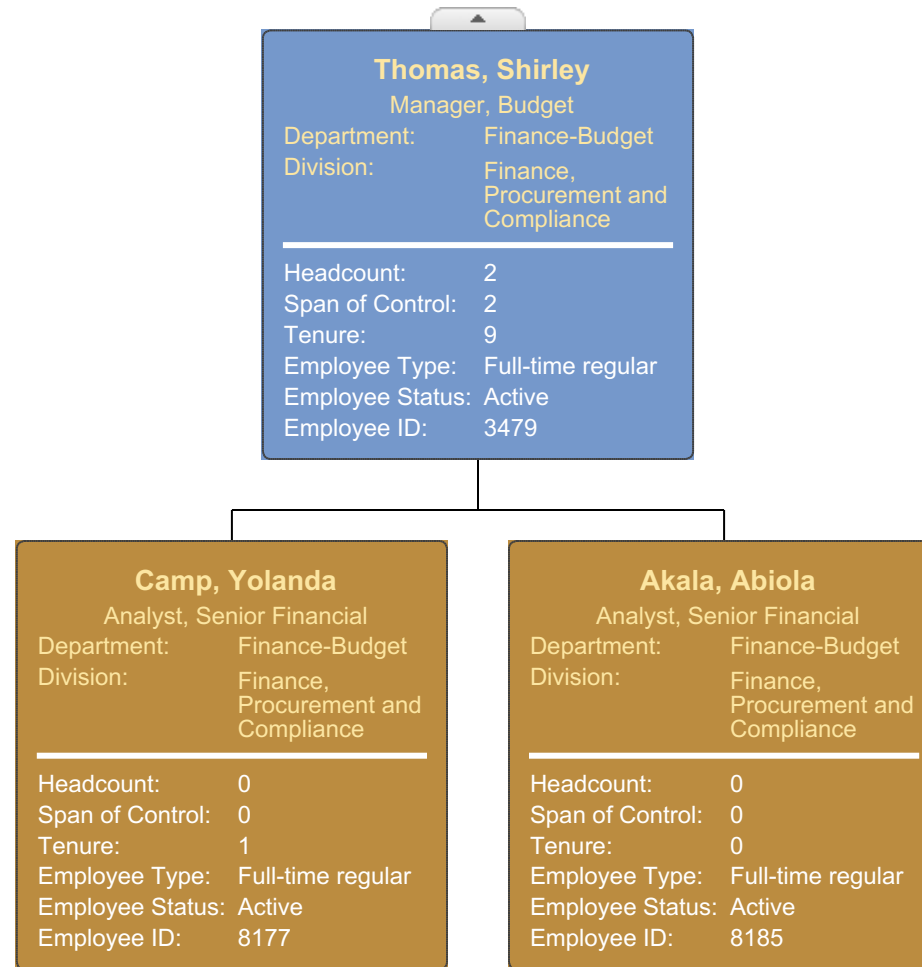
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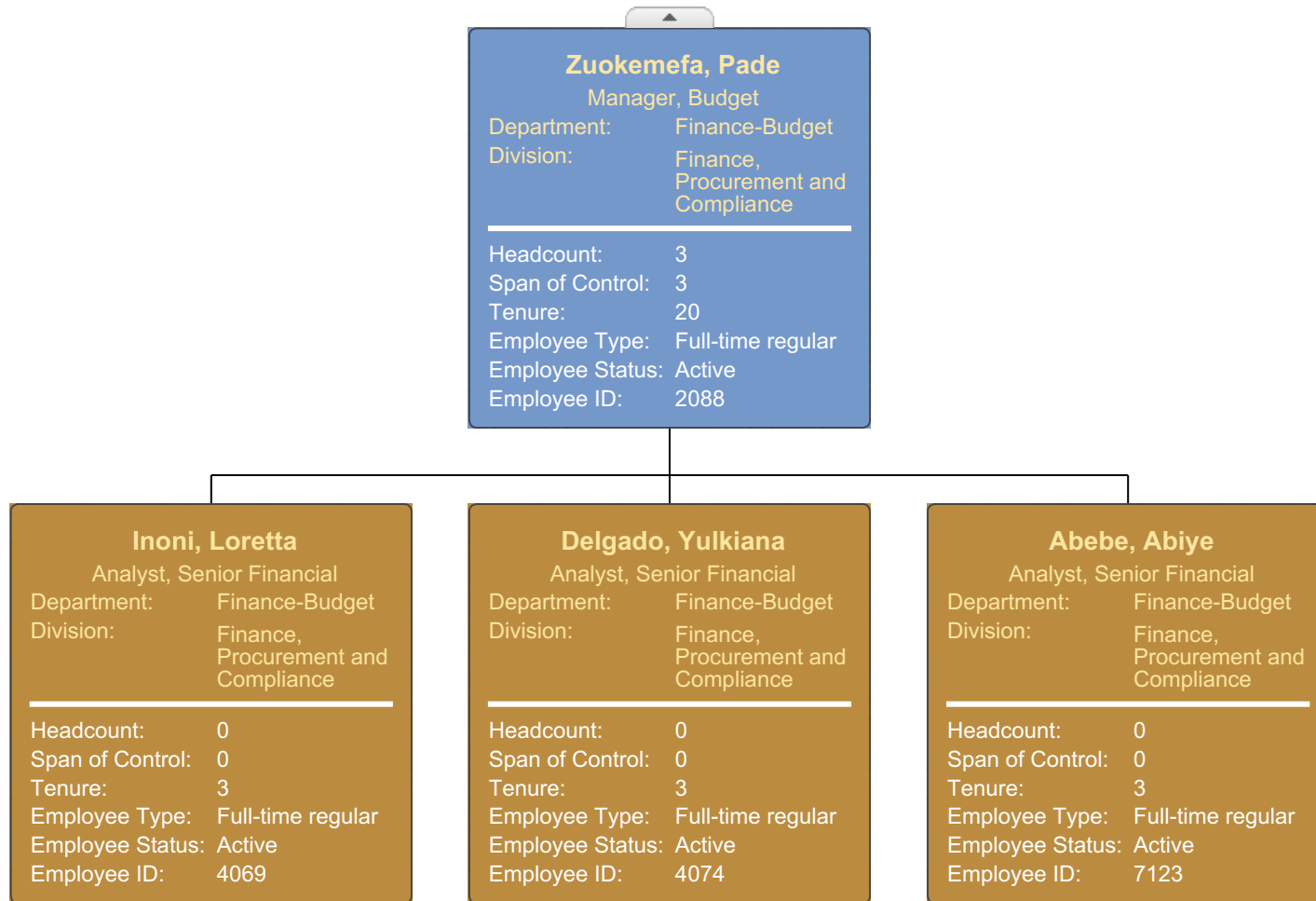


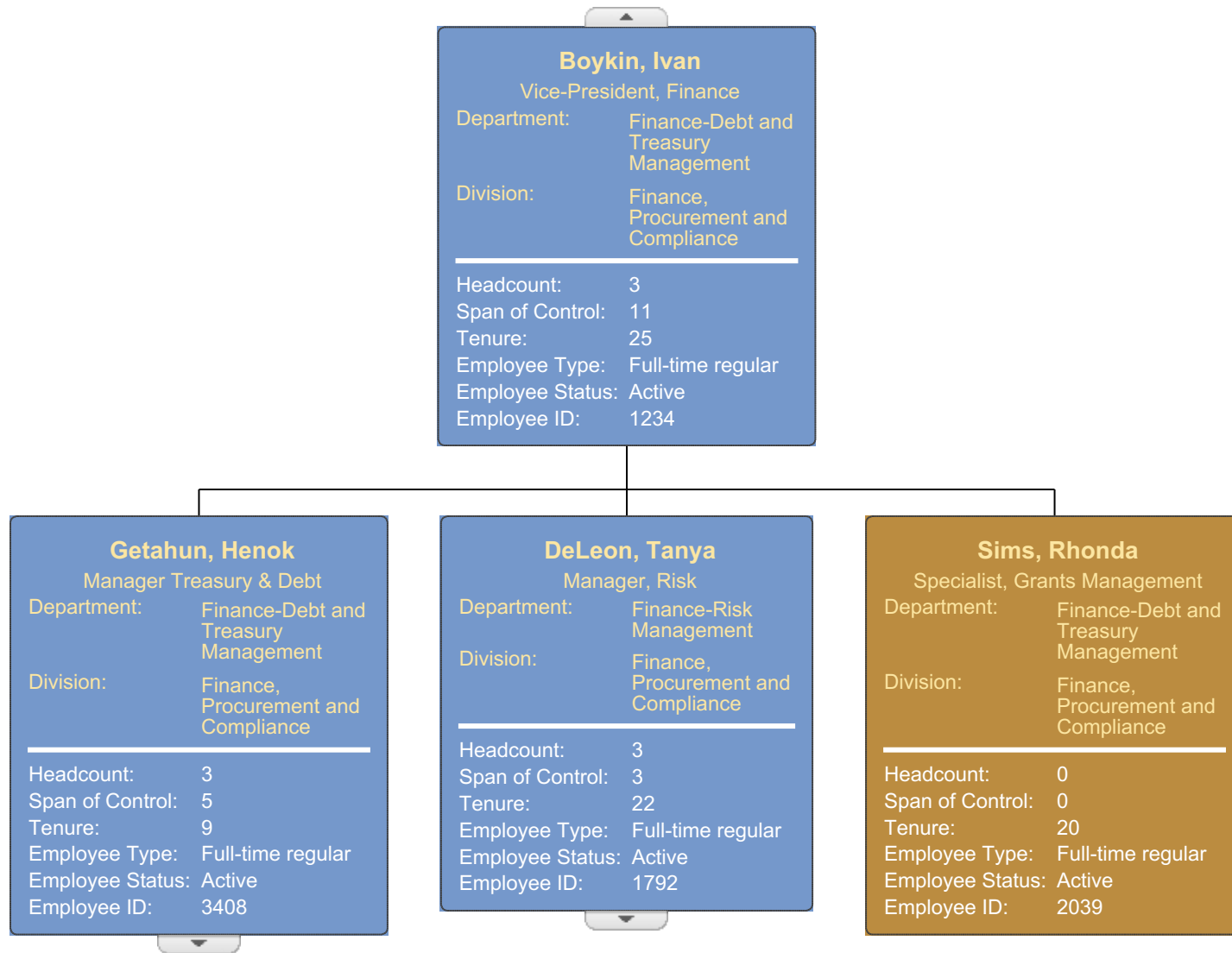
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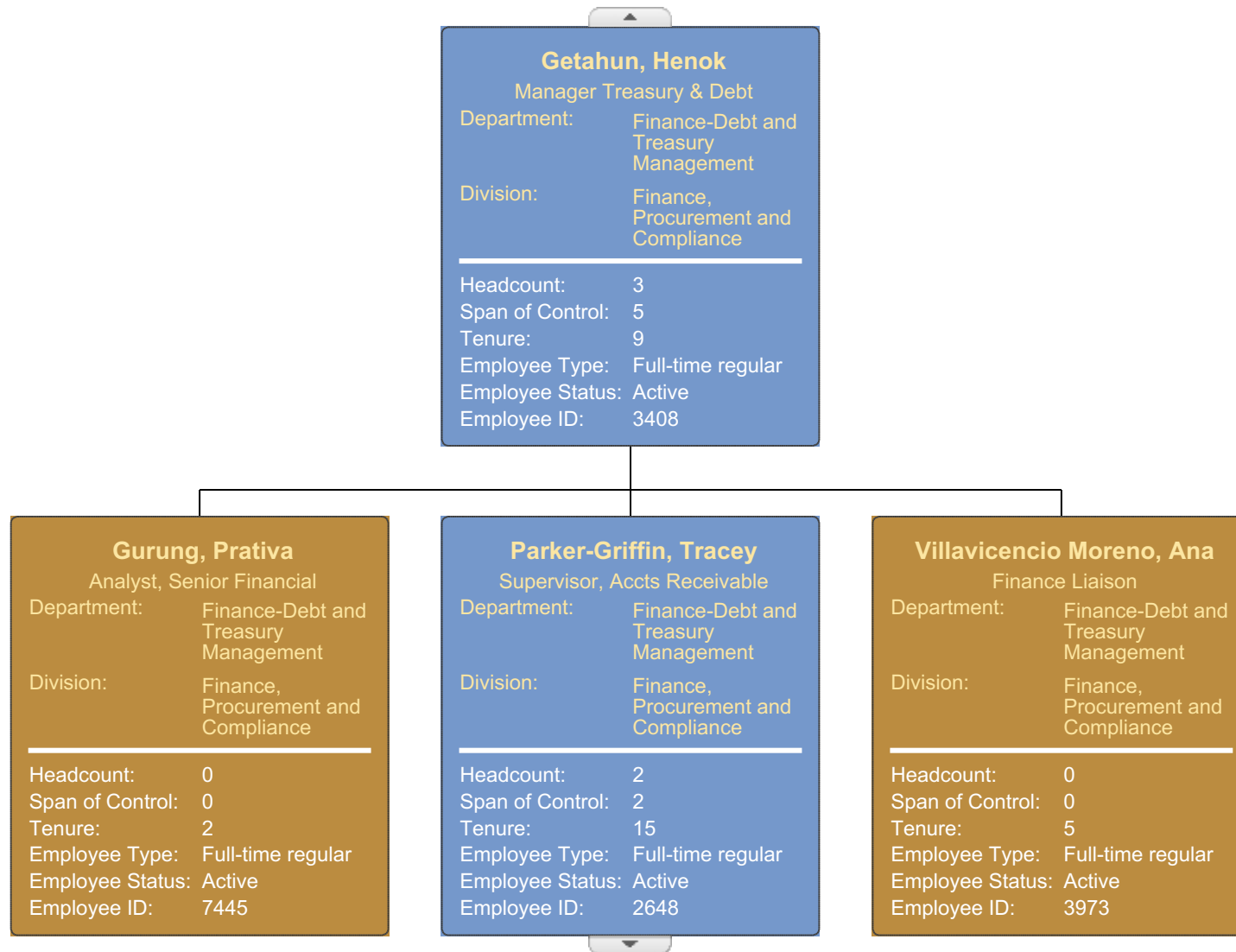
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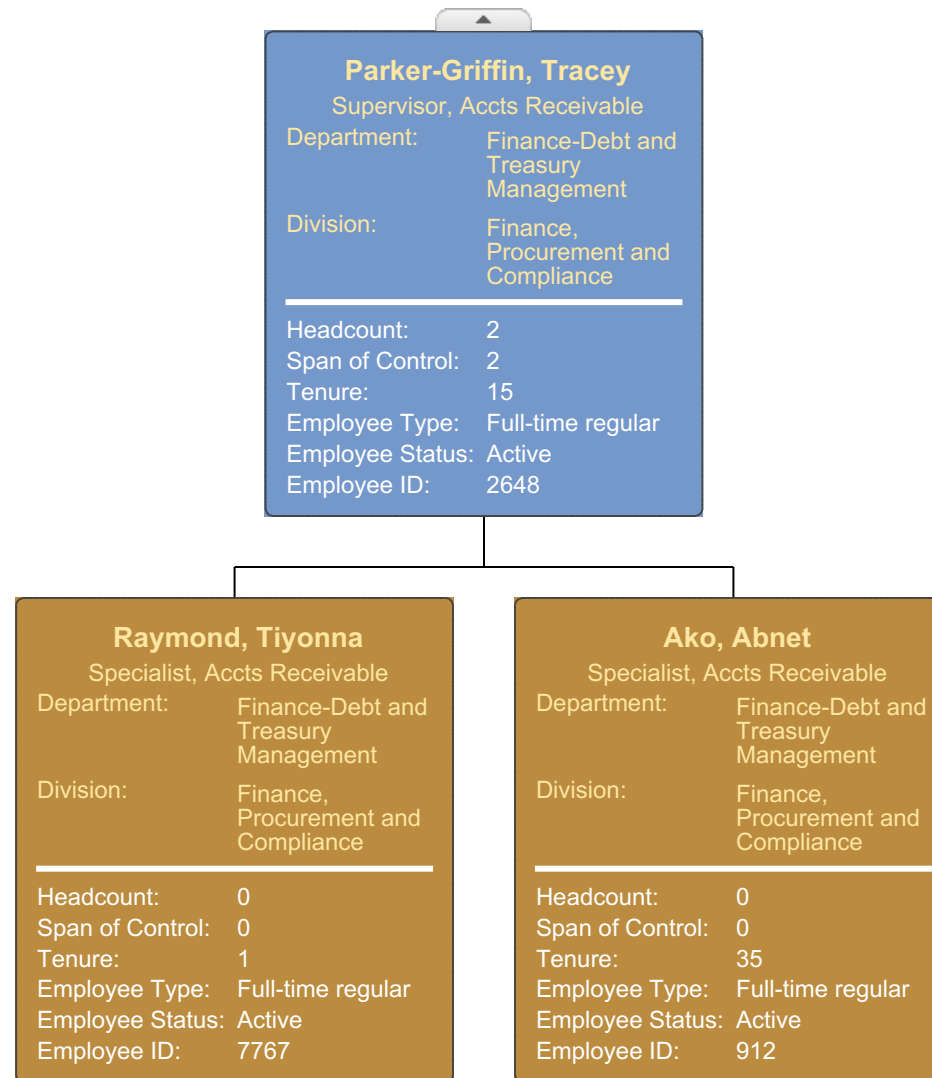




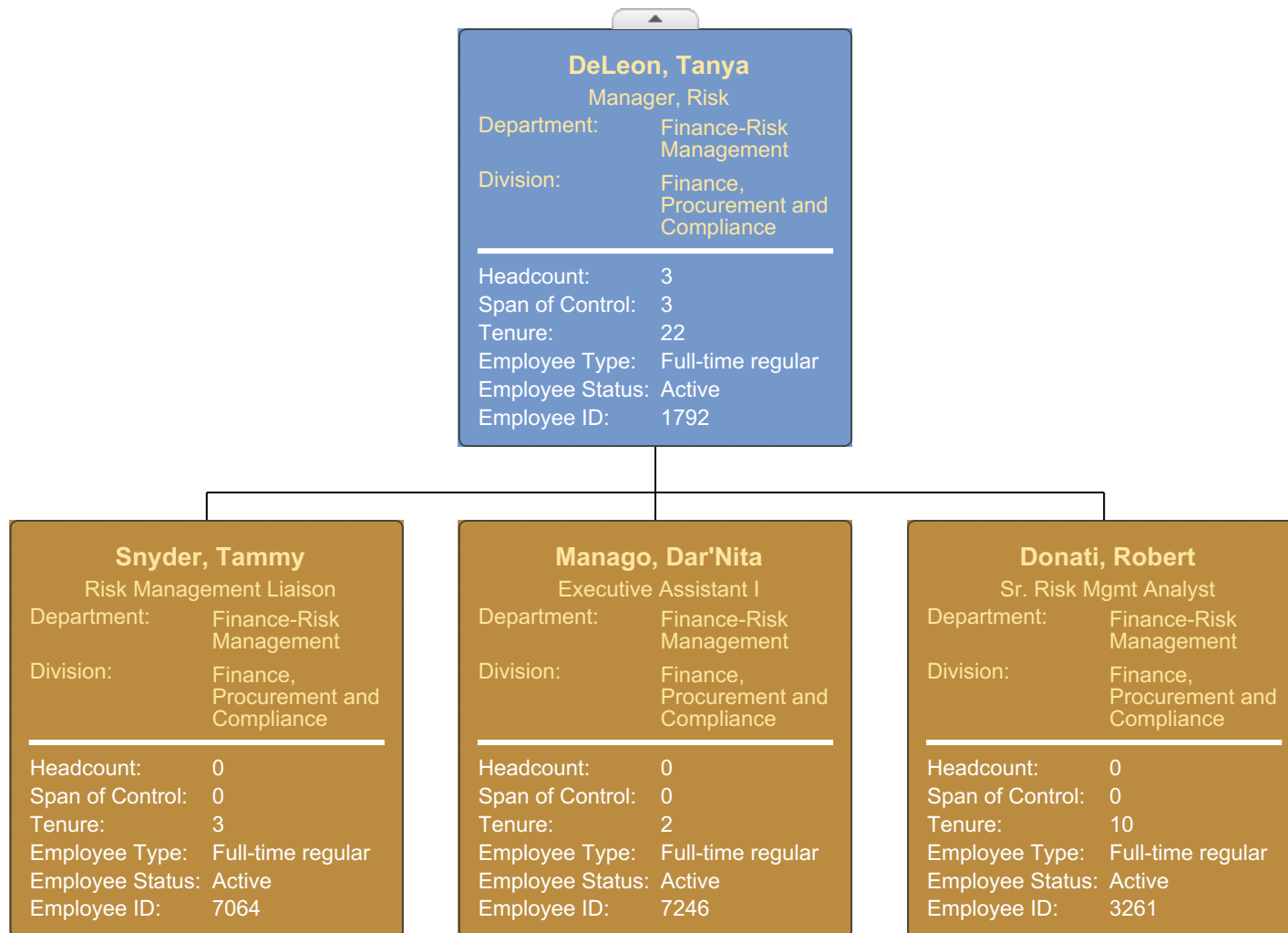
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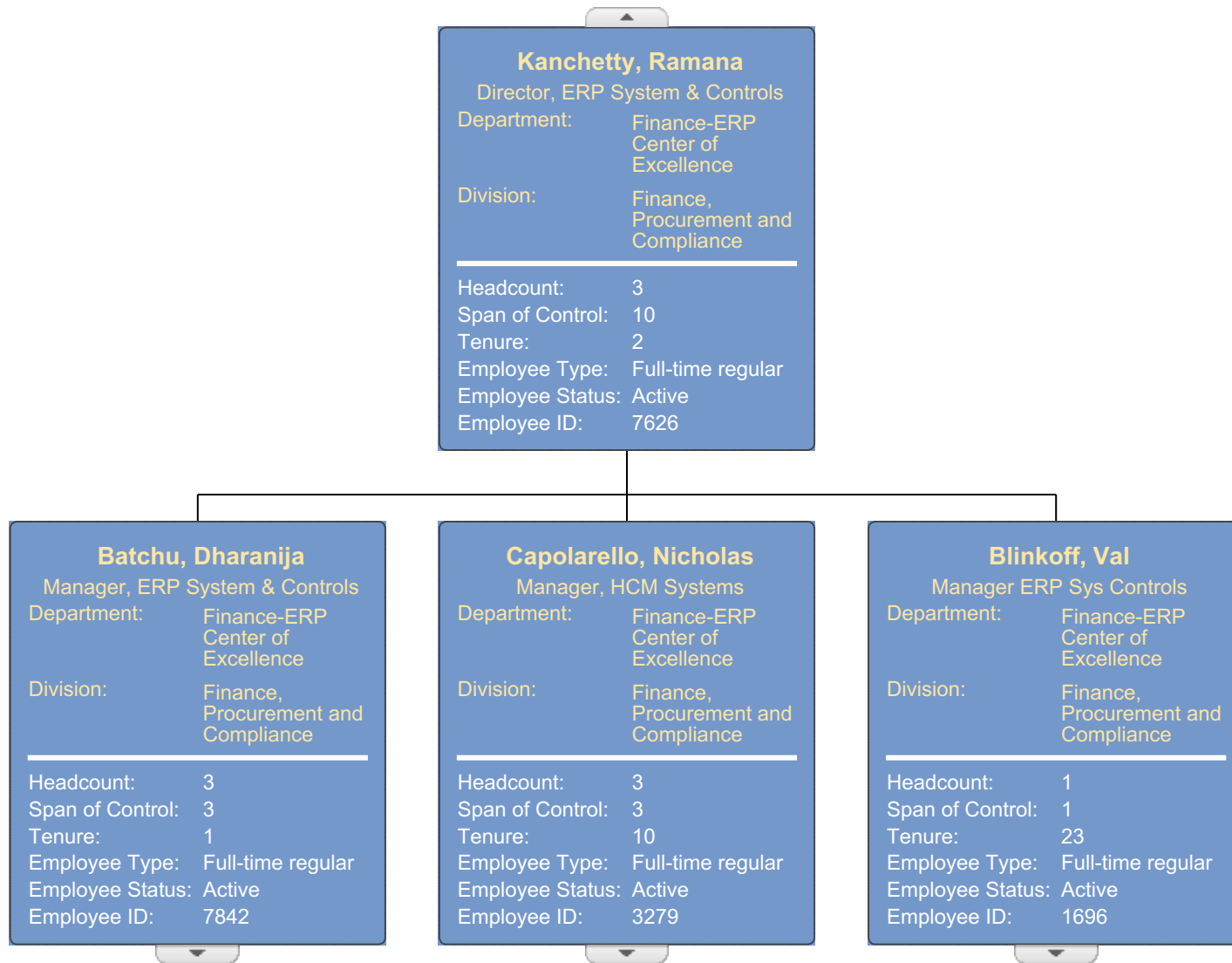


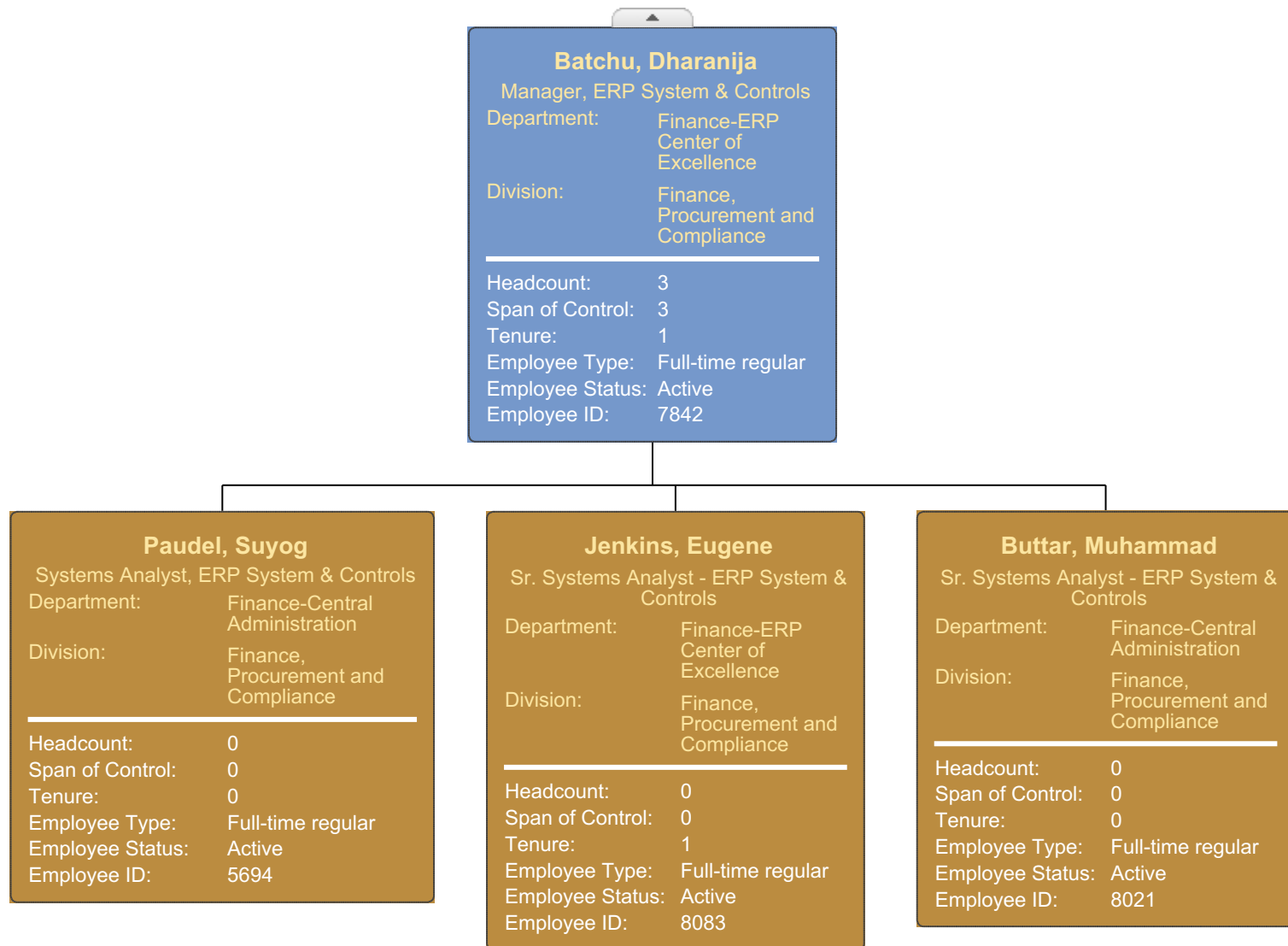
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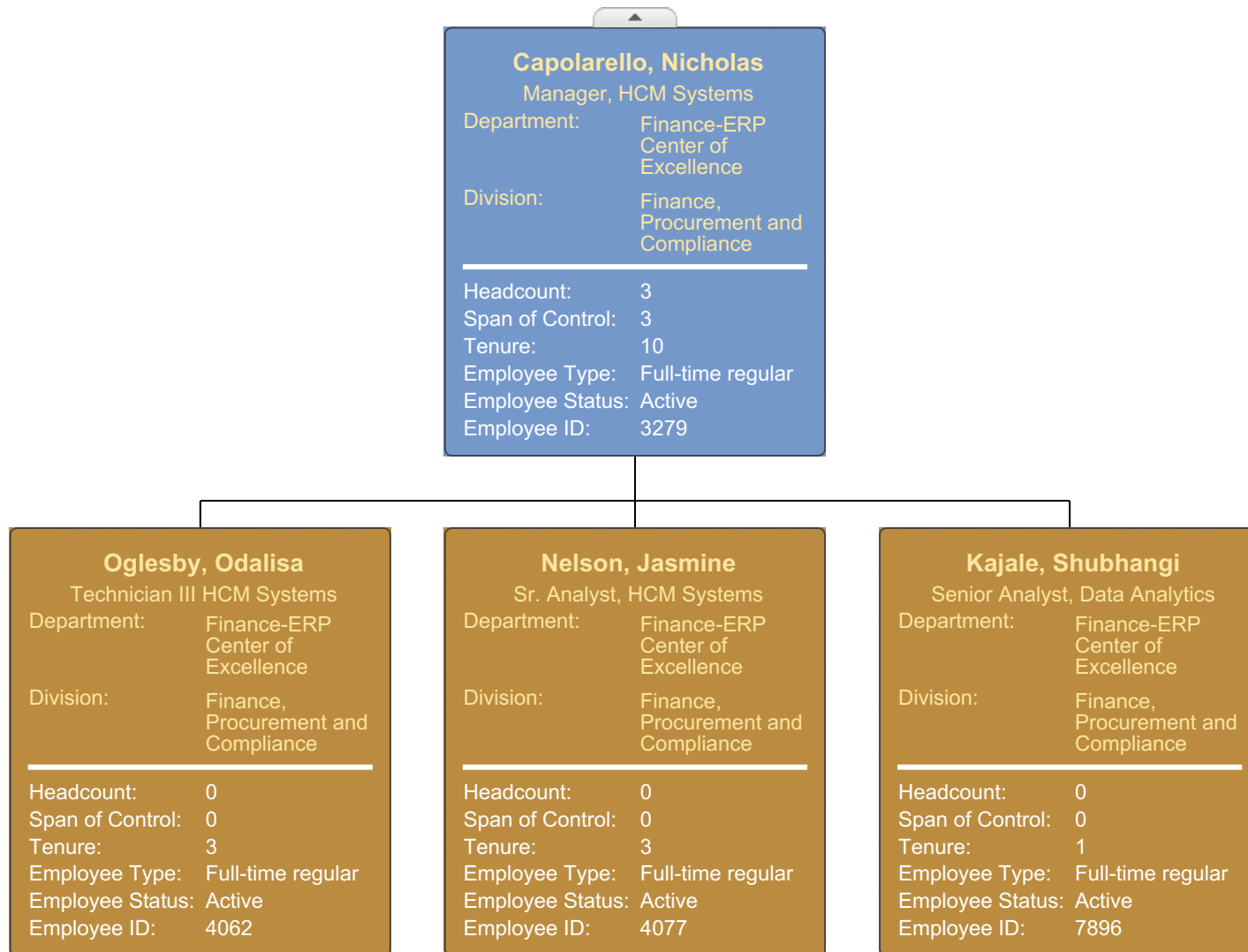


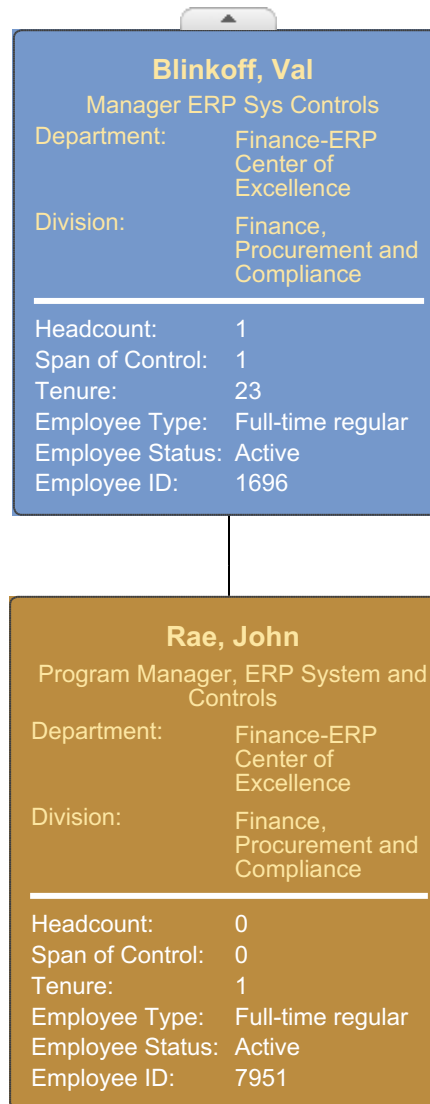
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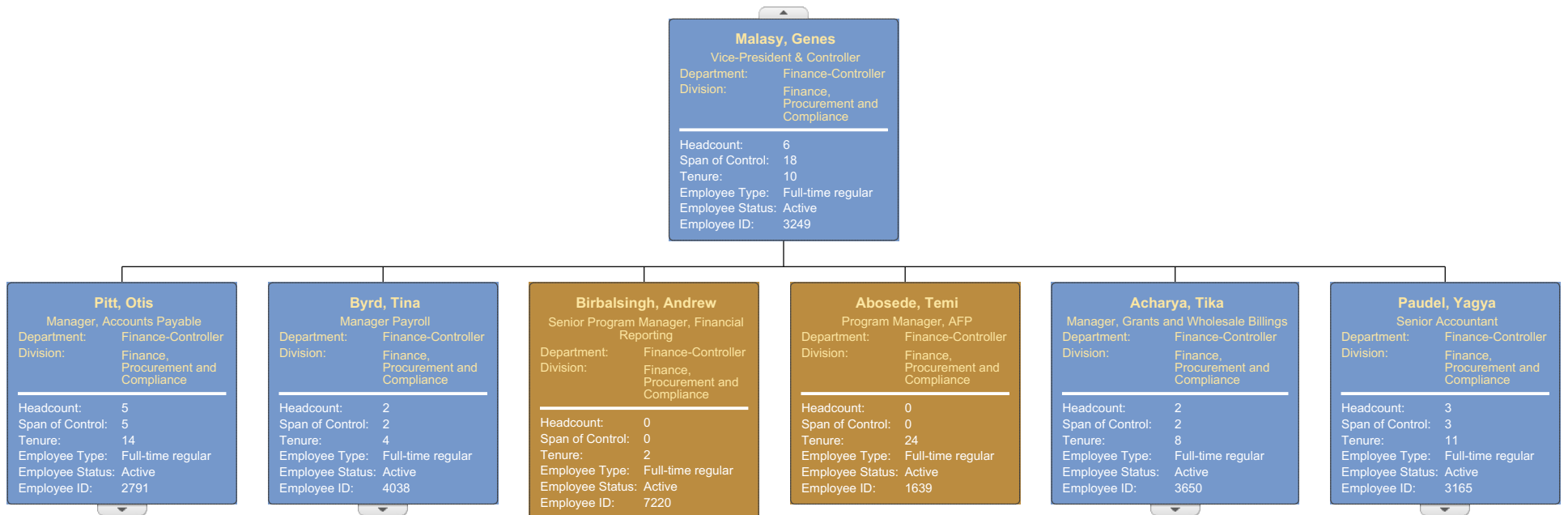




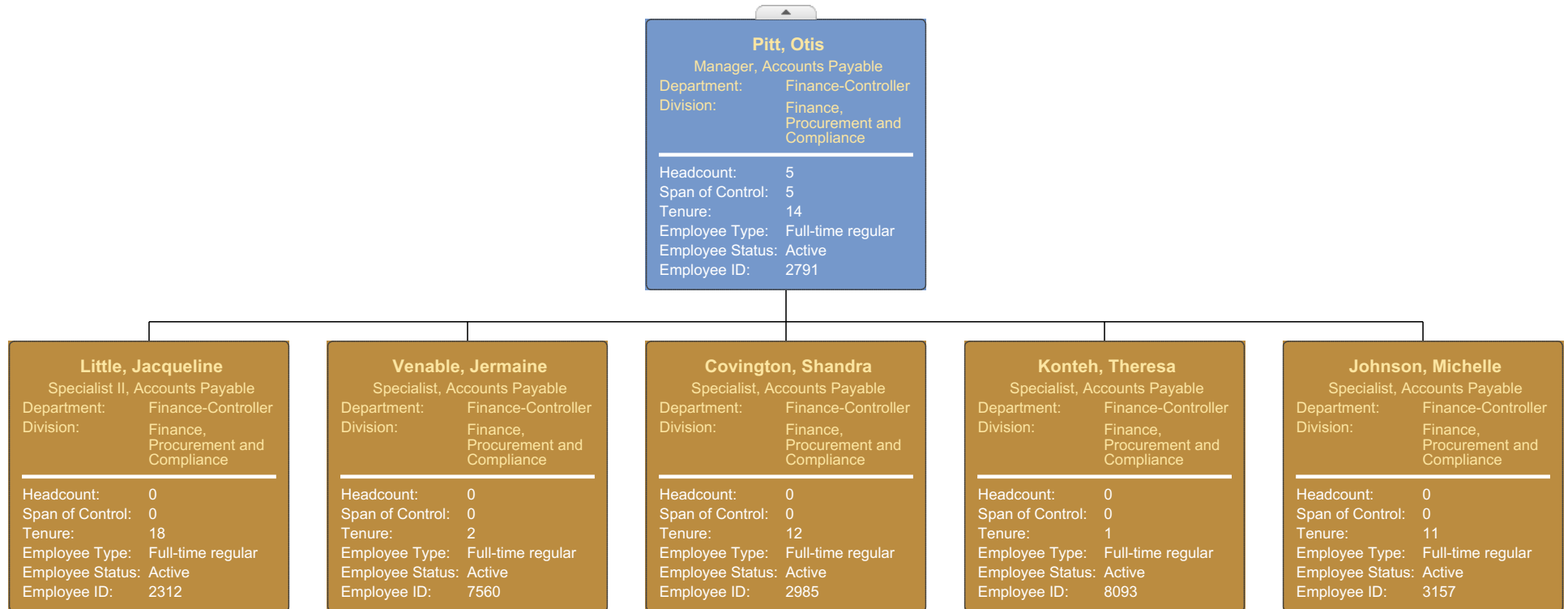


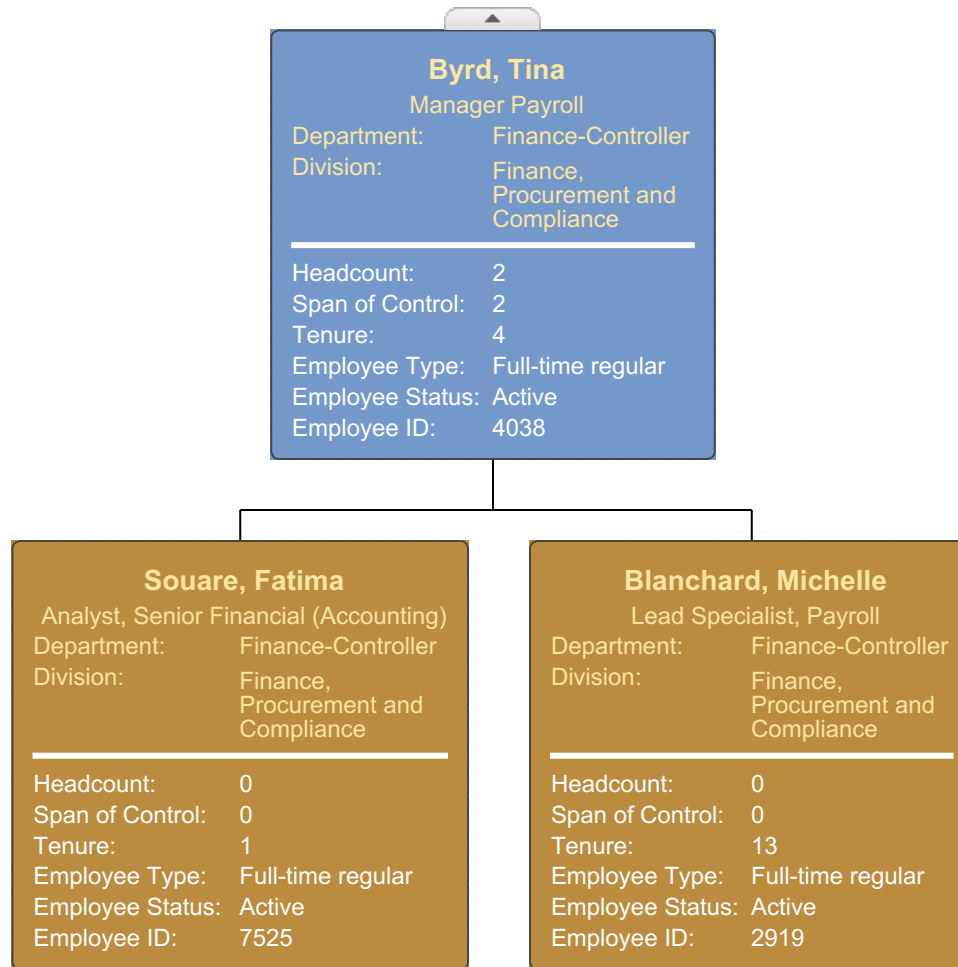


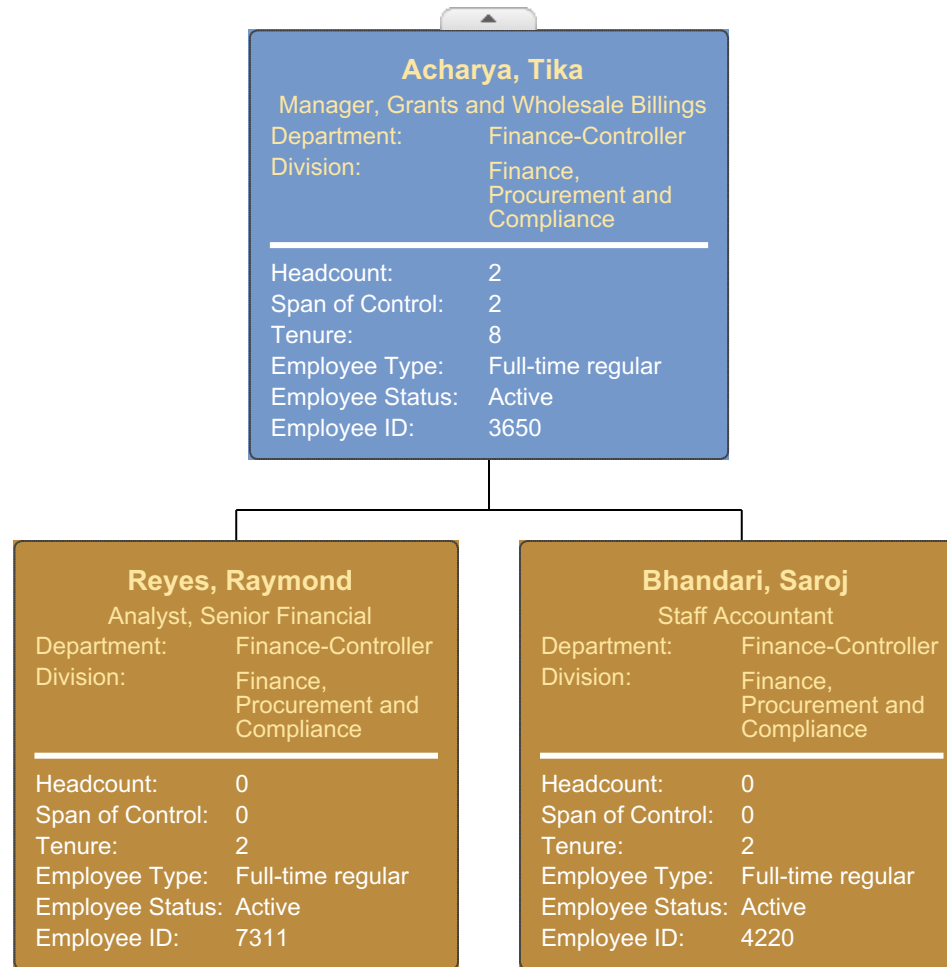
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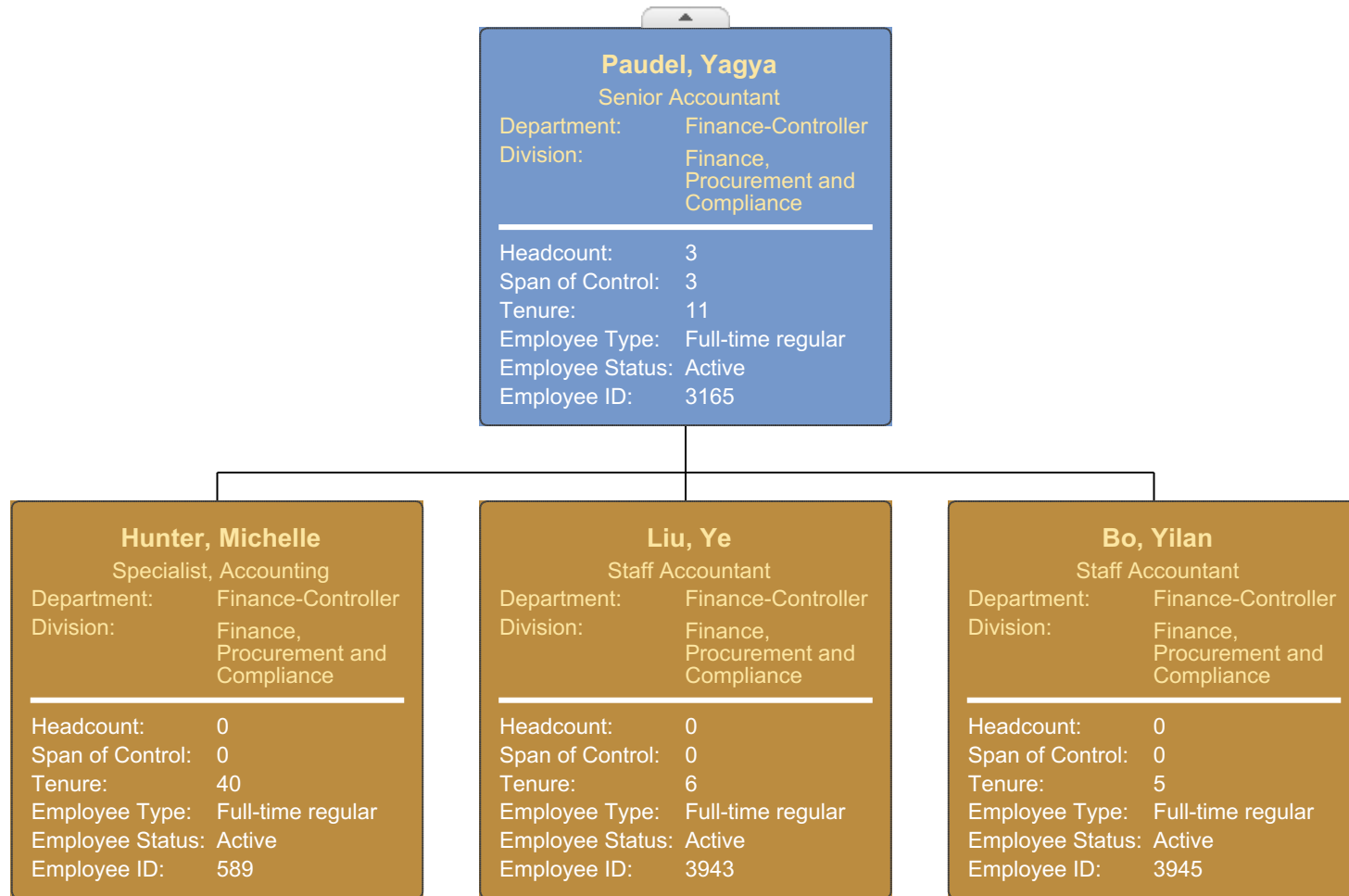


Finance, Procurement and Compliance

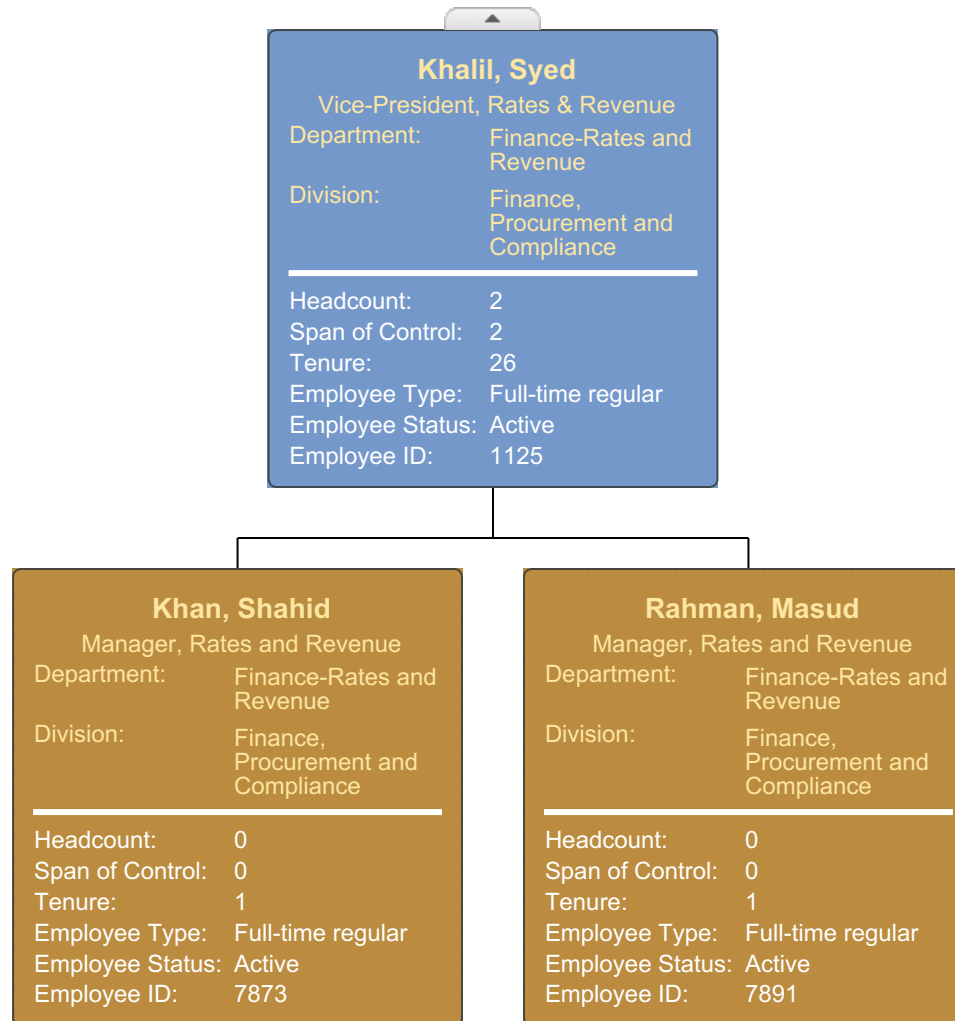




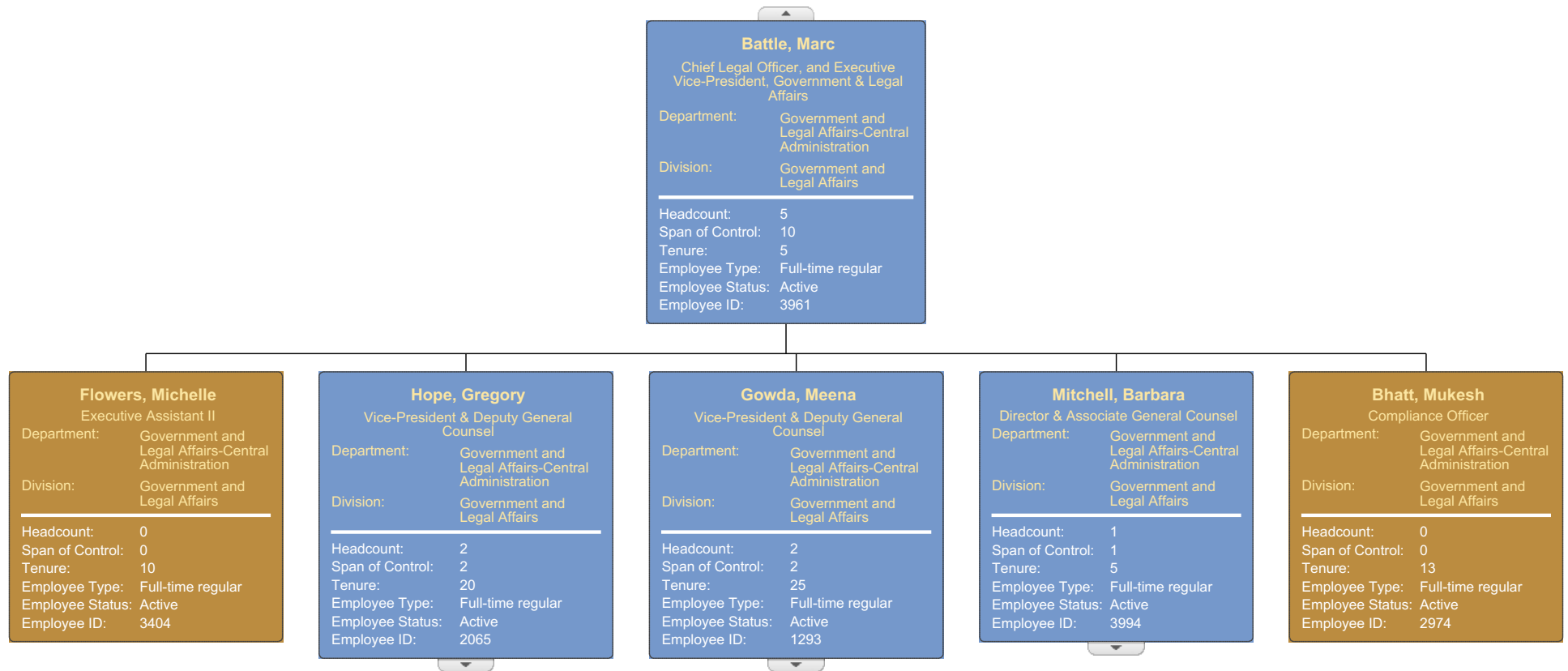




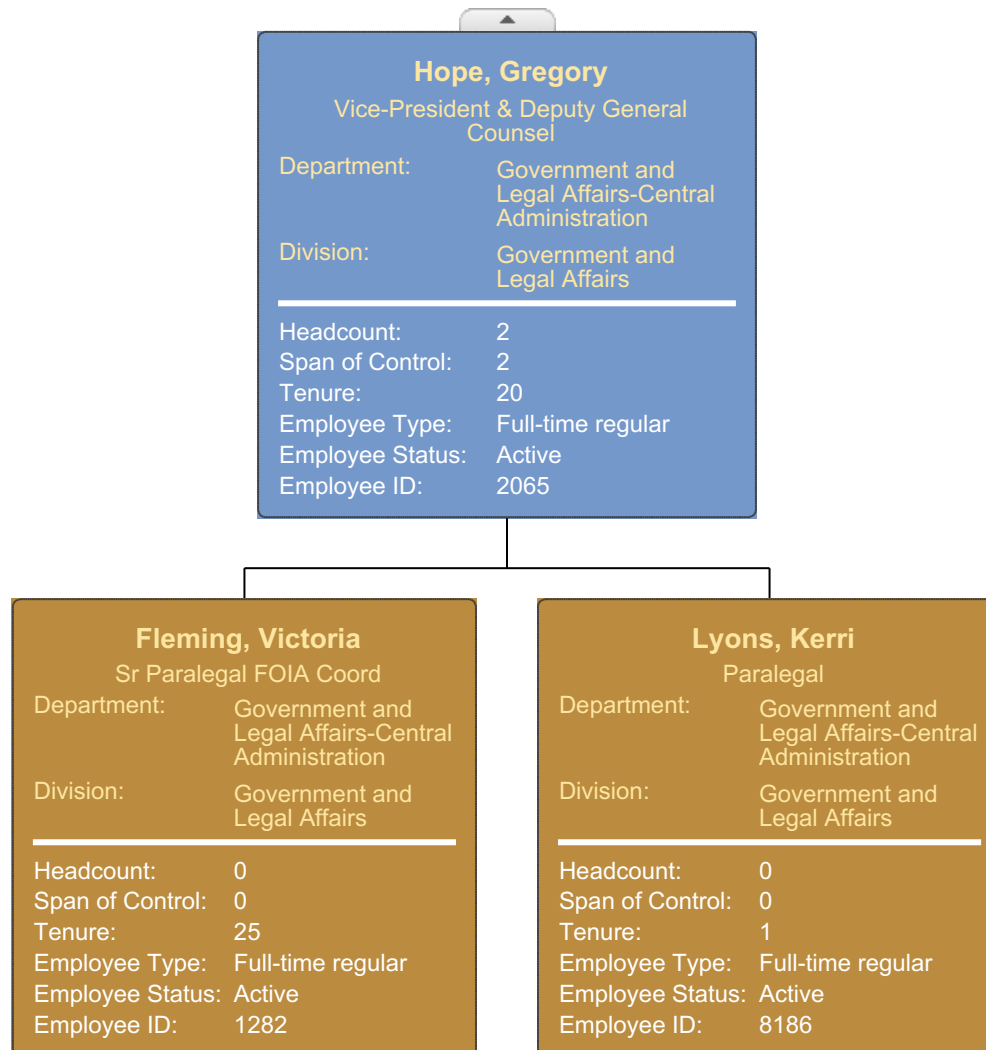
Finance, Procurement and Compliance



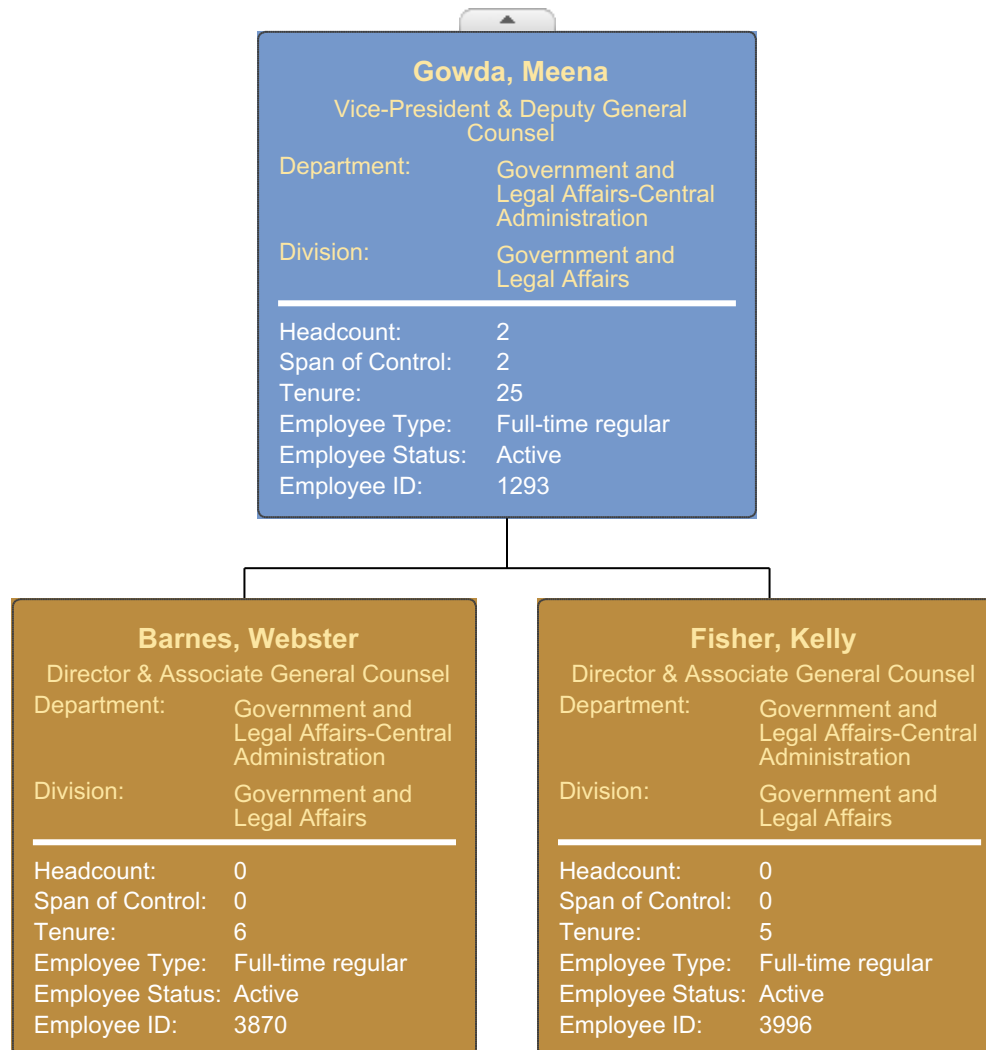
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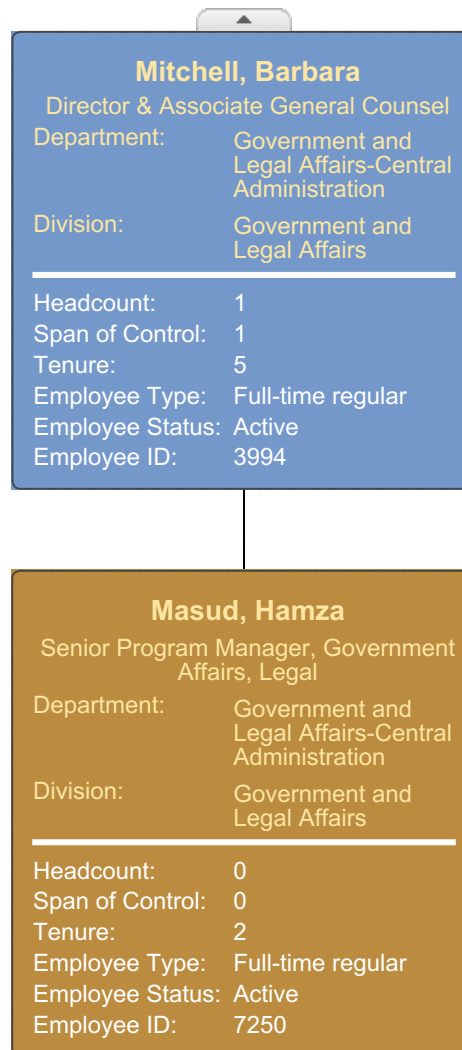
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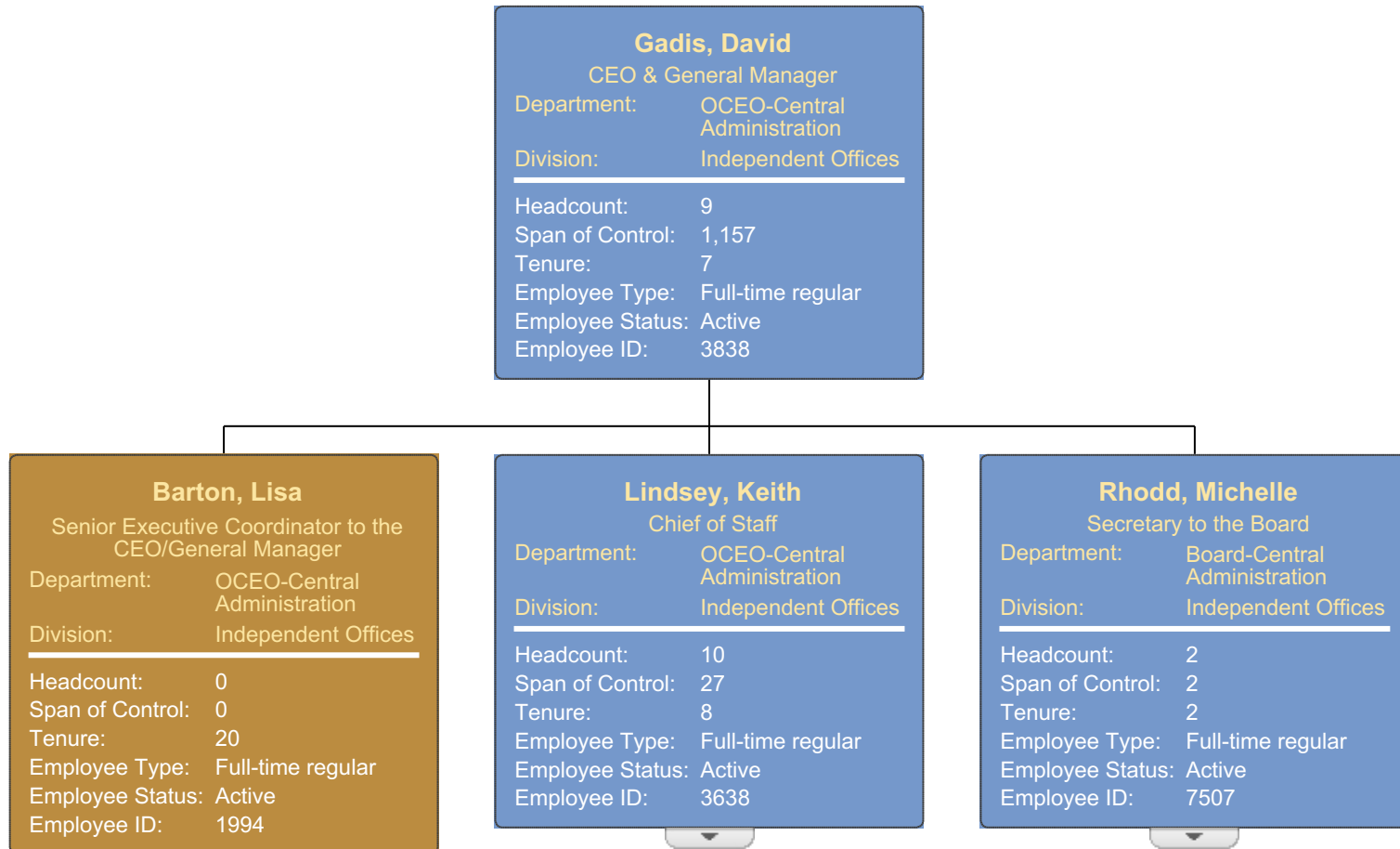
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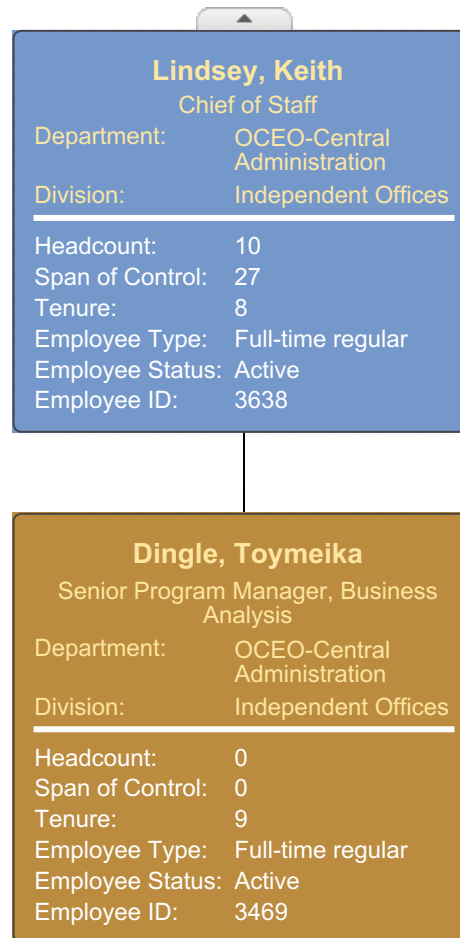
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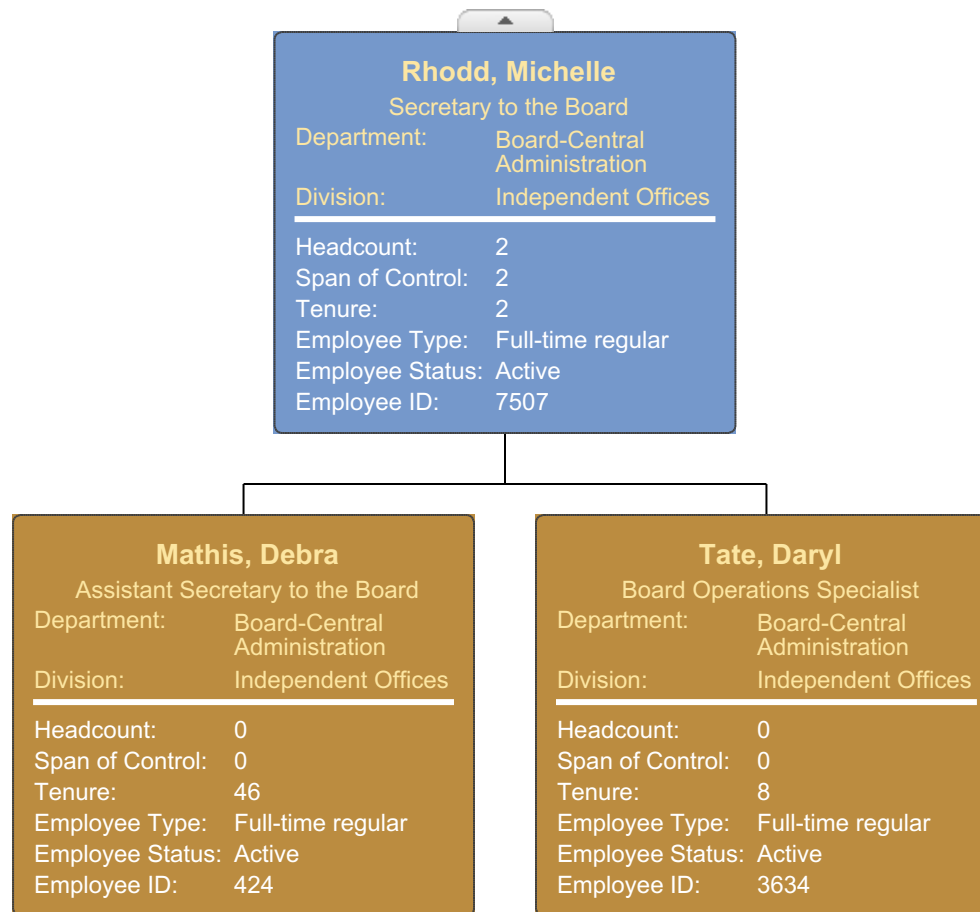
Independent Offices



Independent Offices



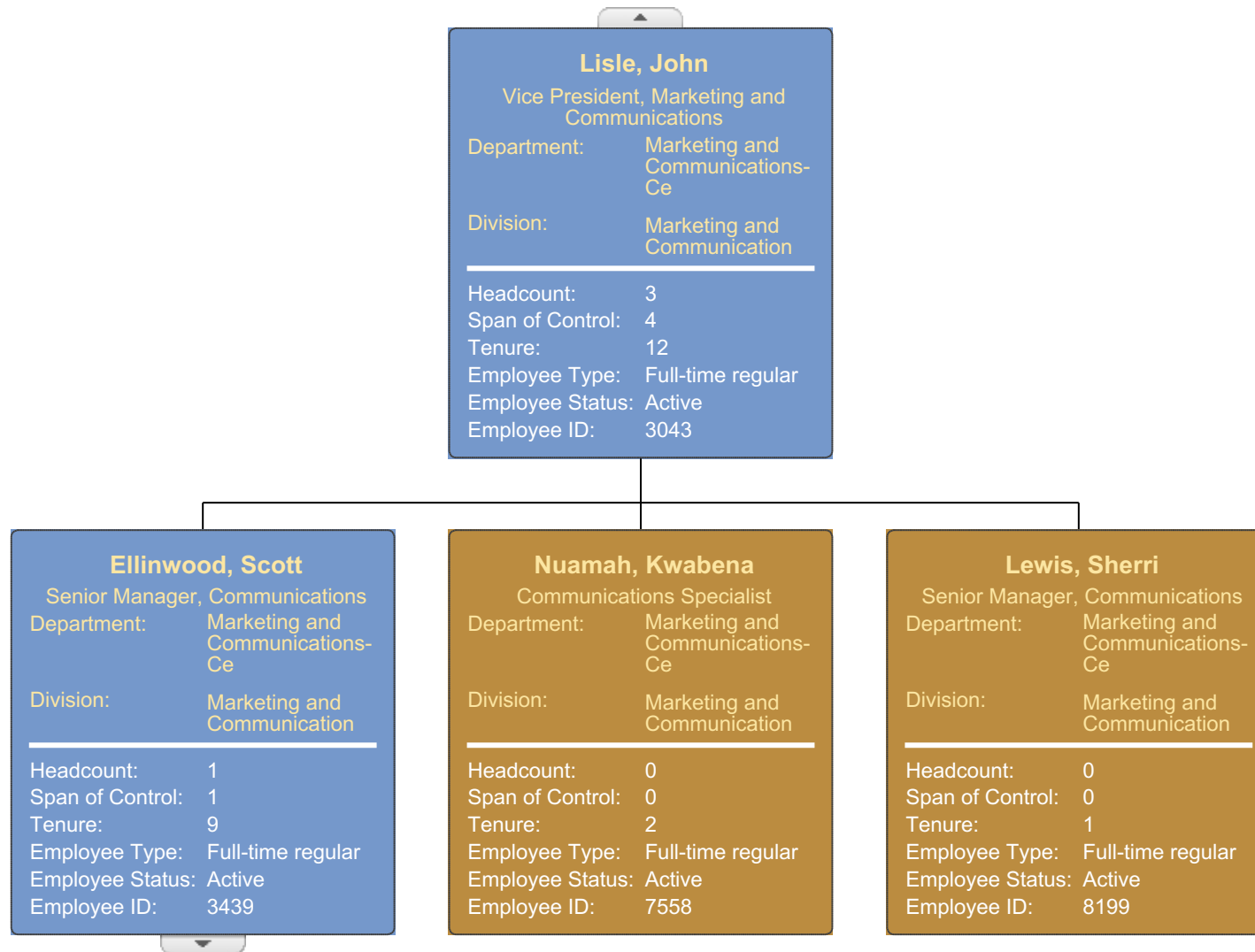
Independent Offices



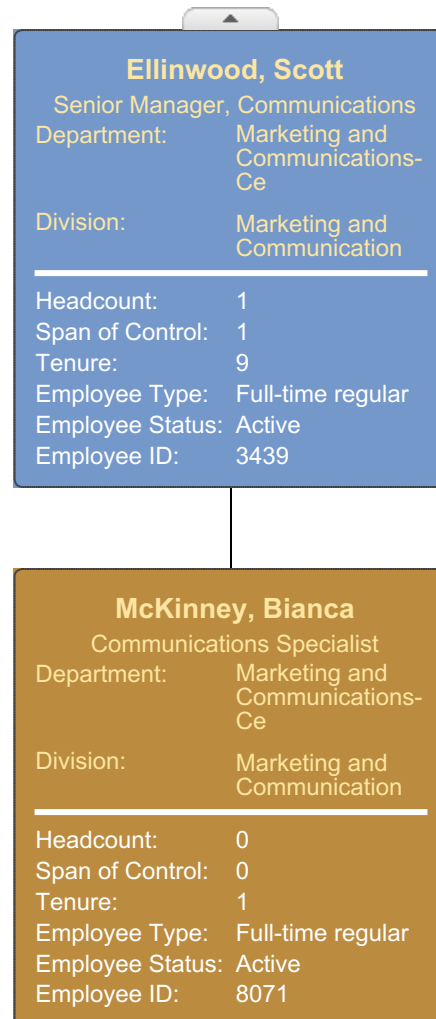
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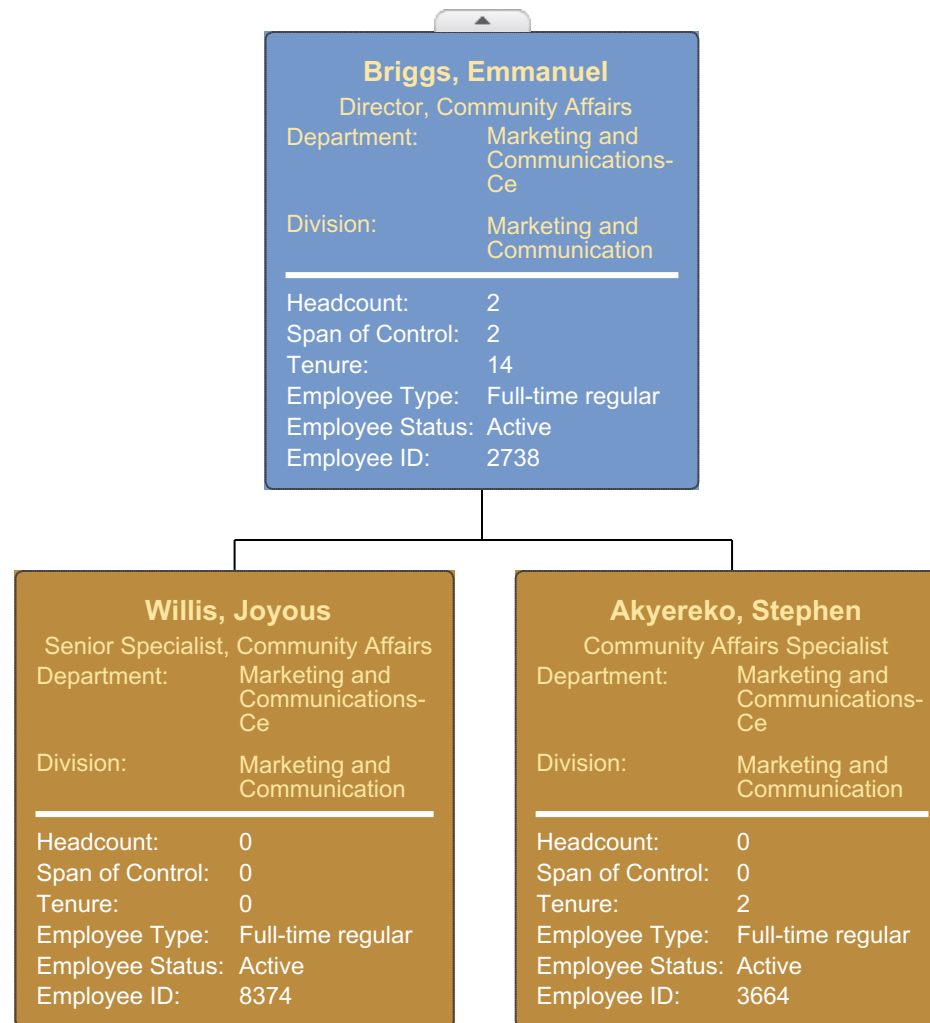
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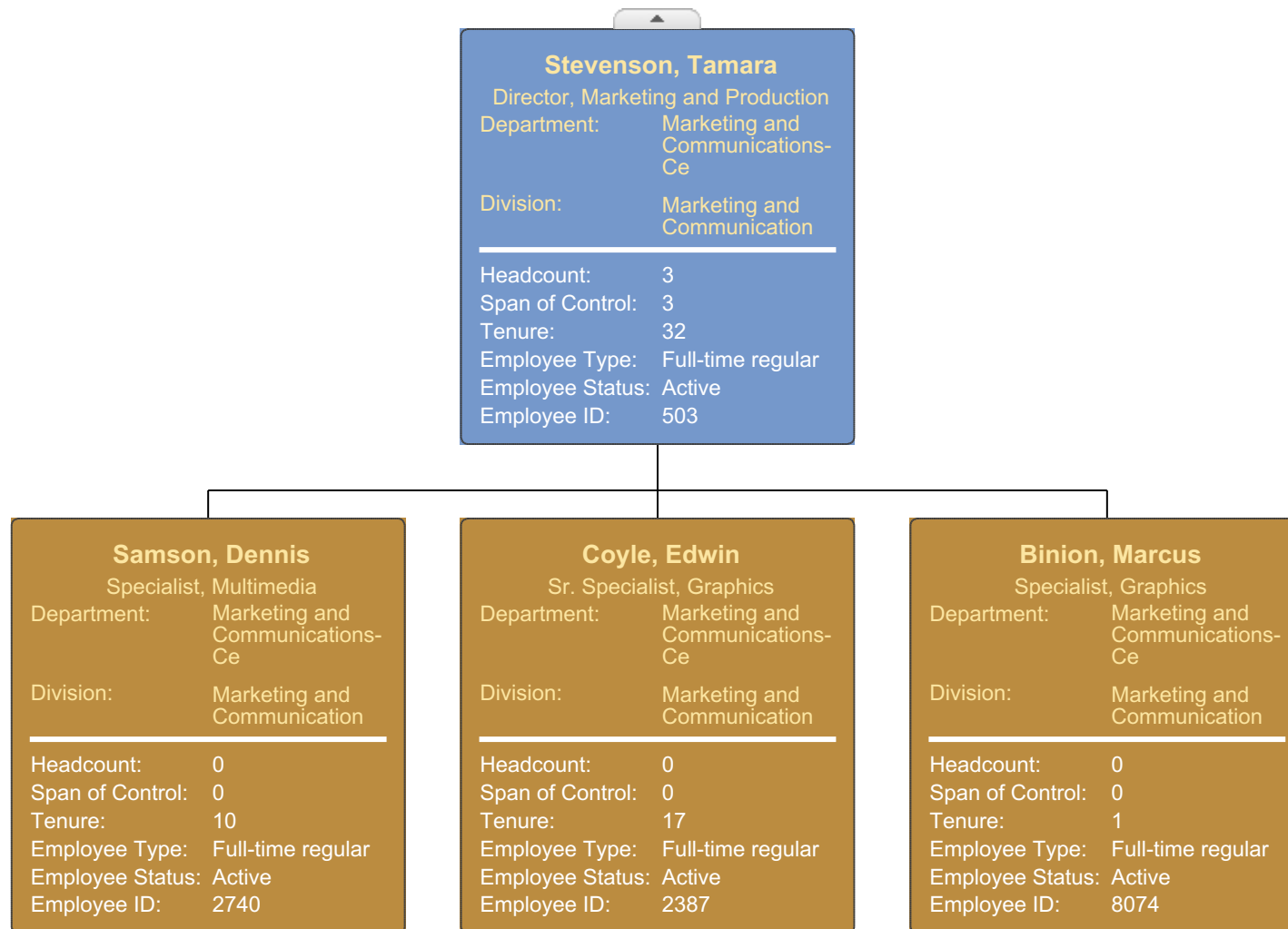
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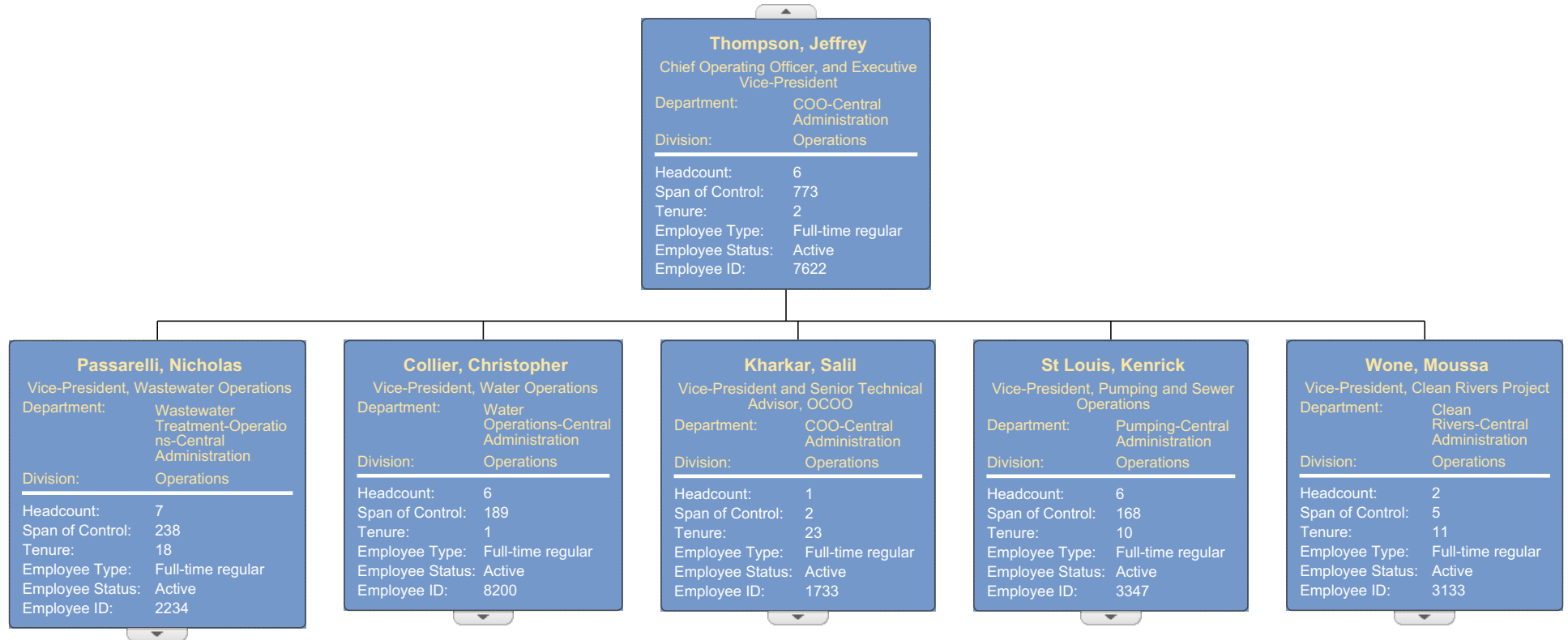
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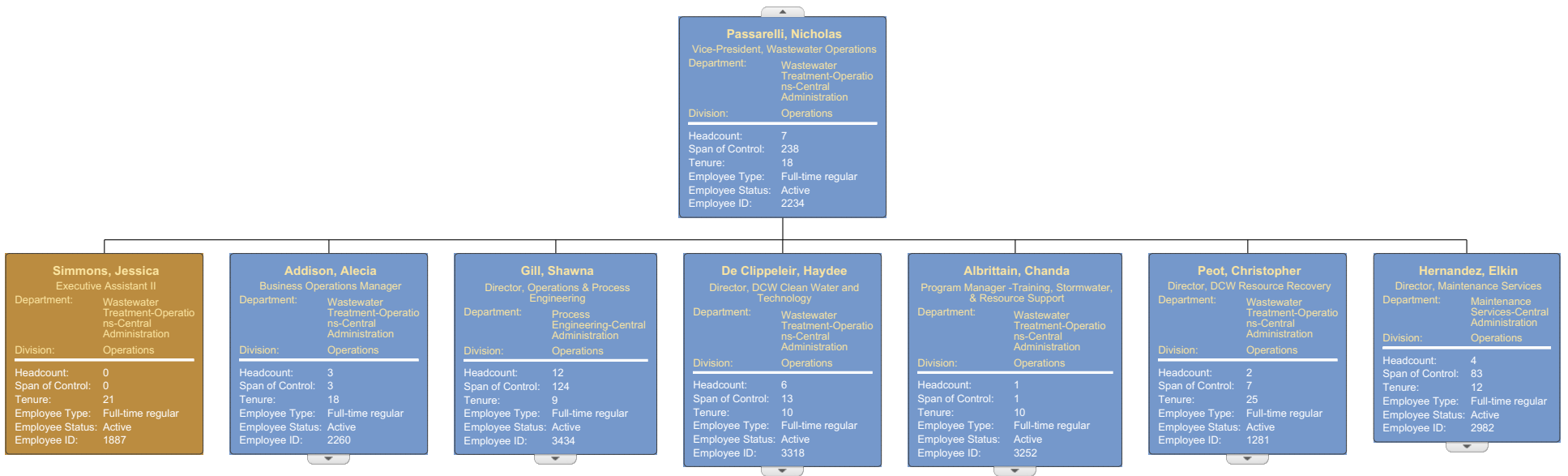
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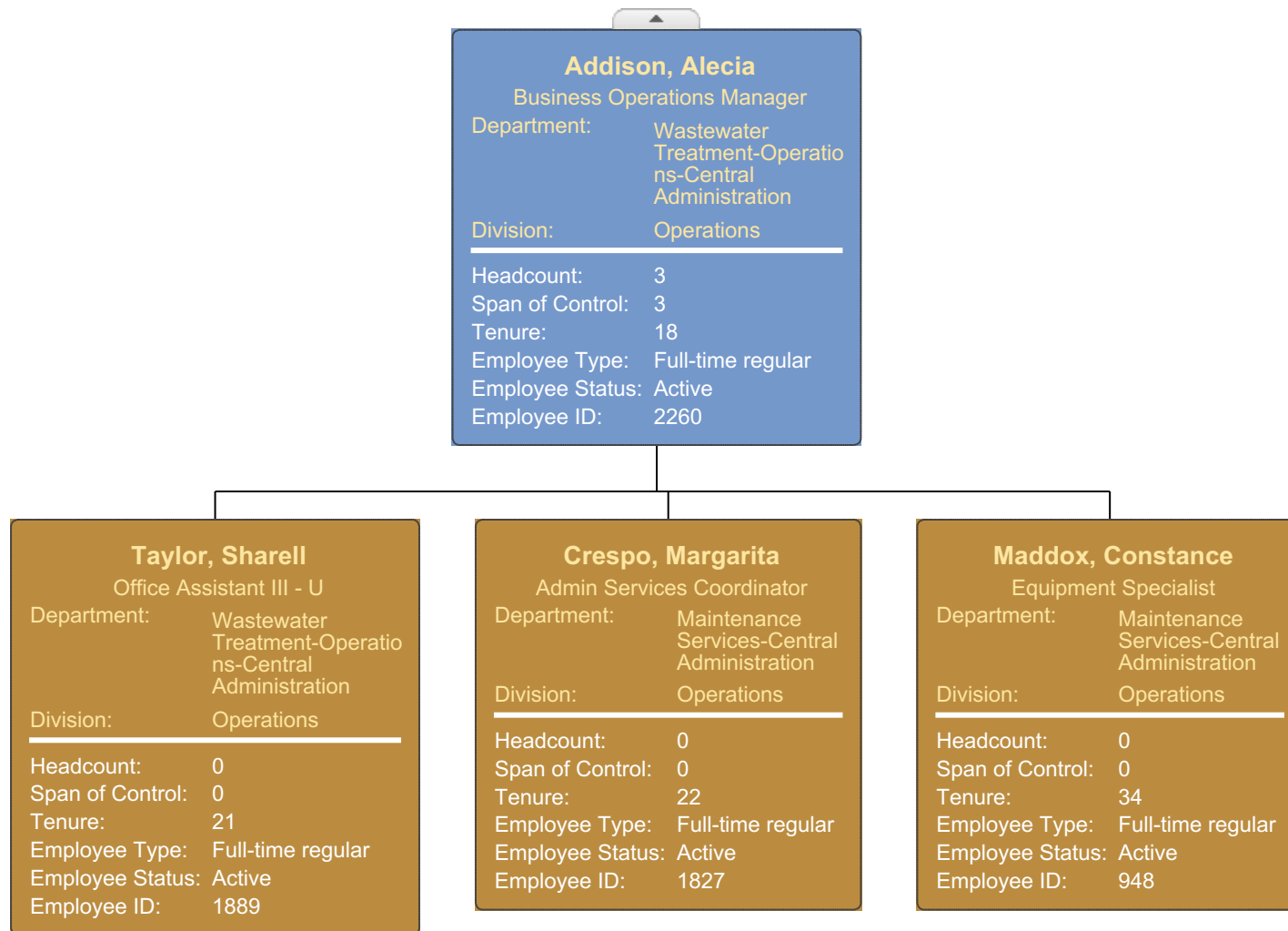
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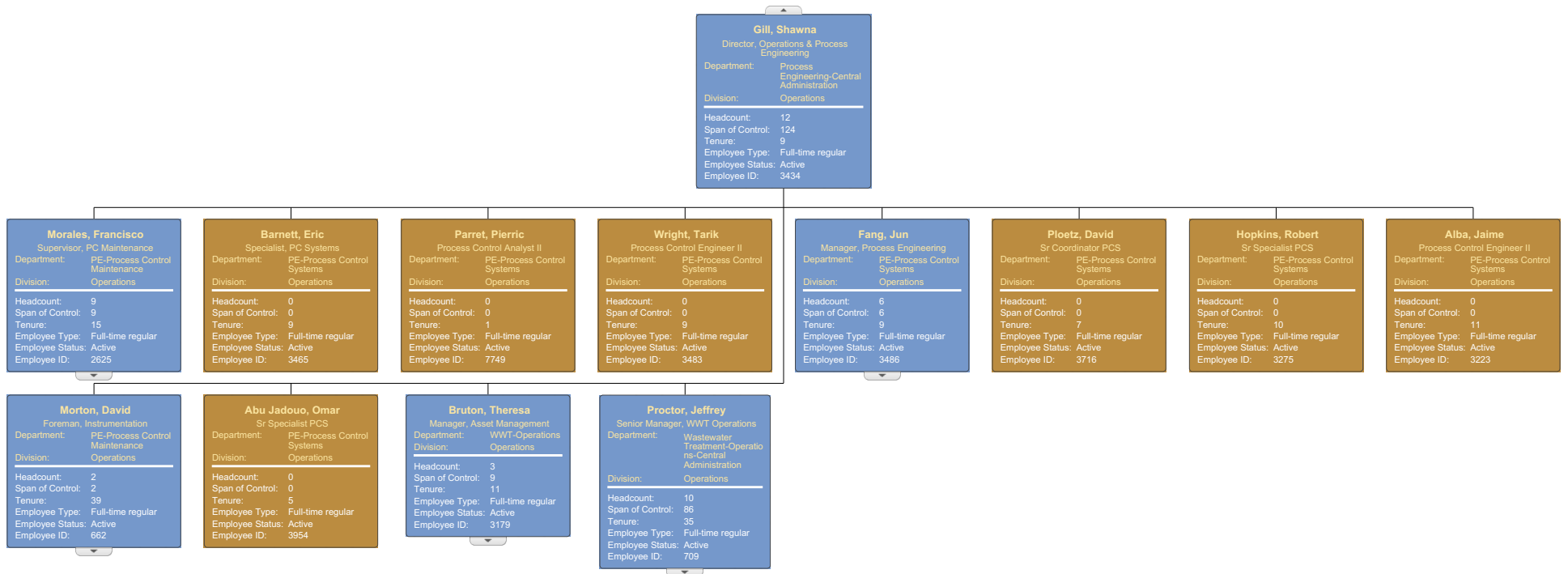
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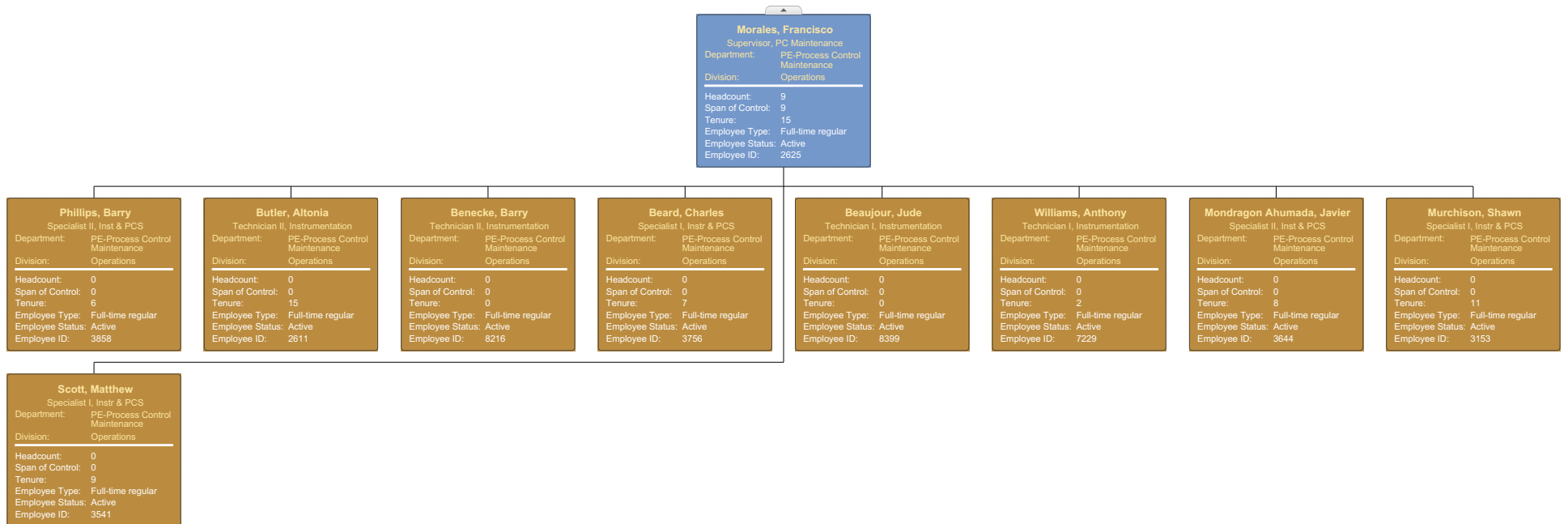
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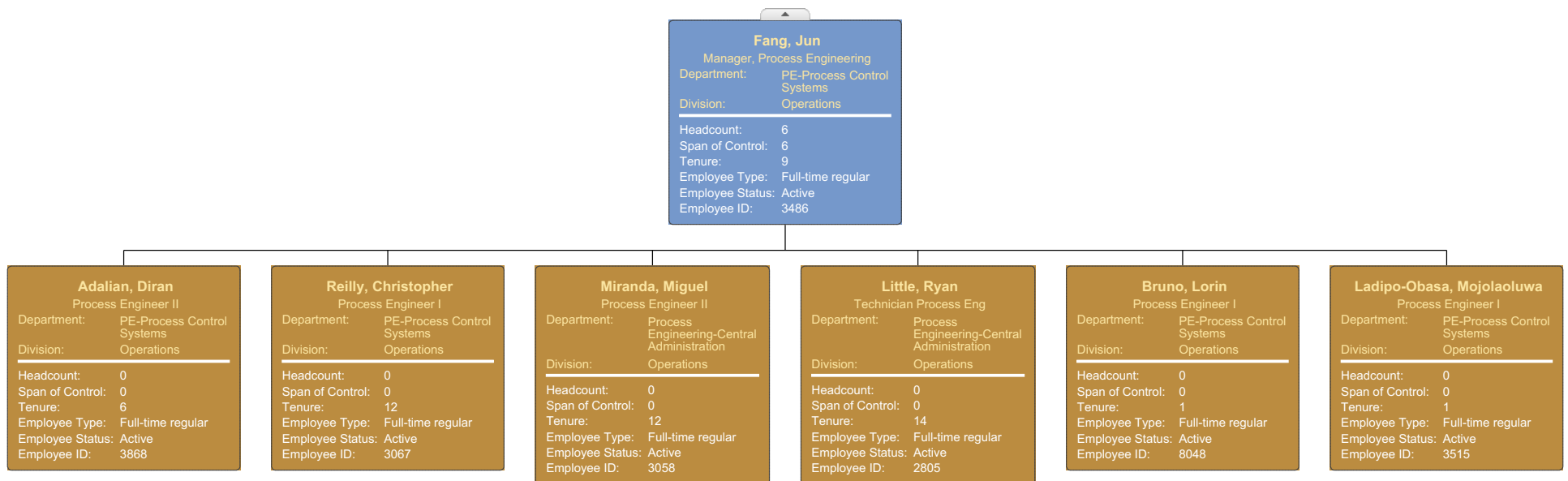
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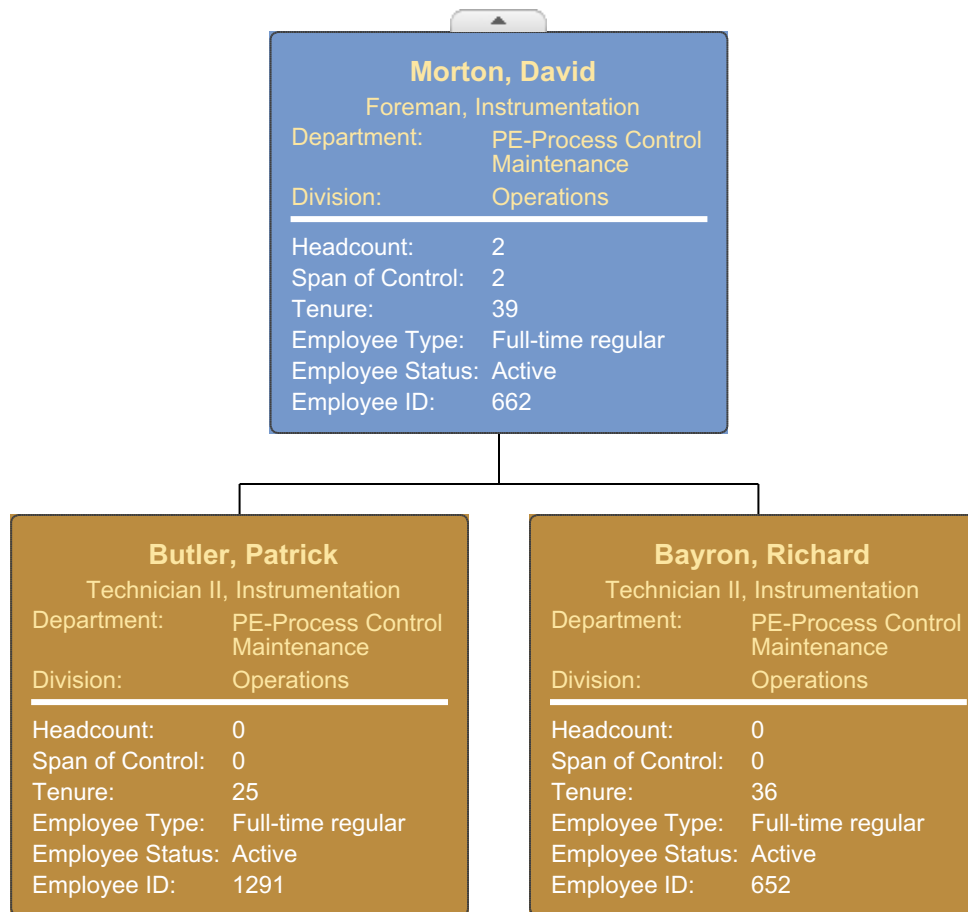
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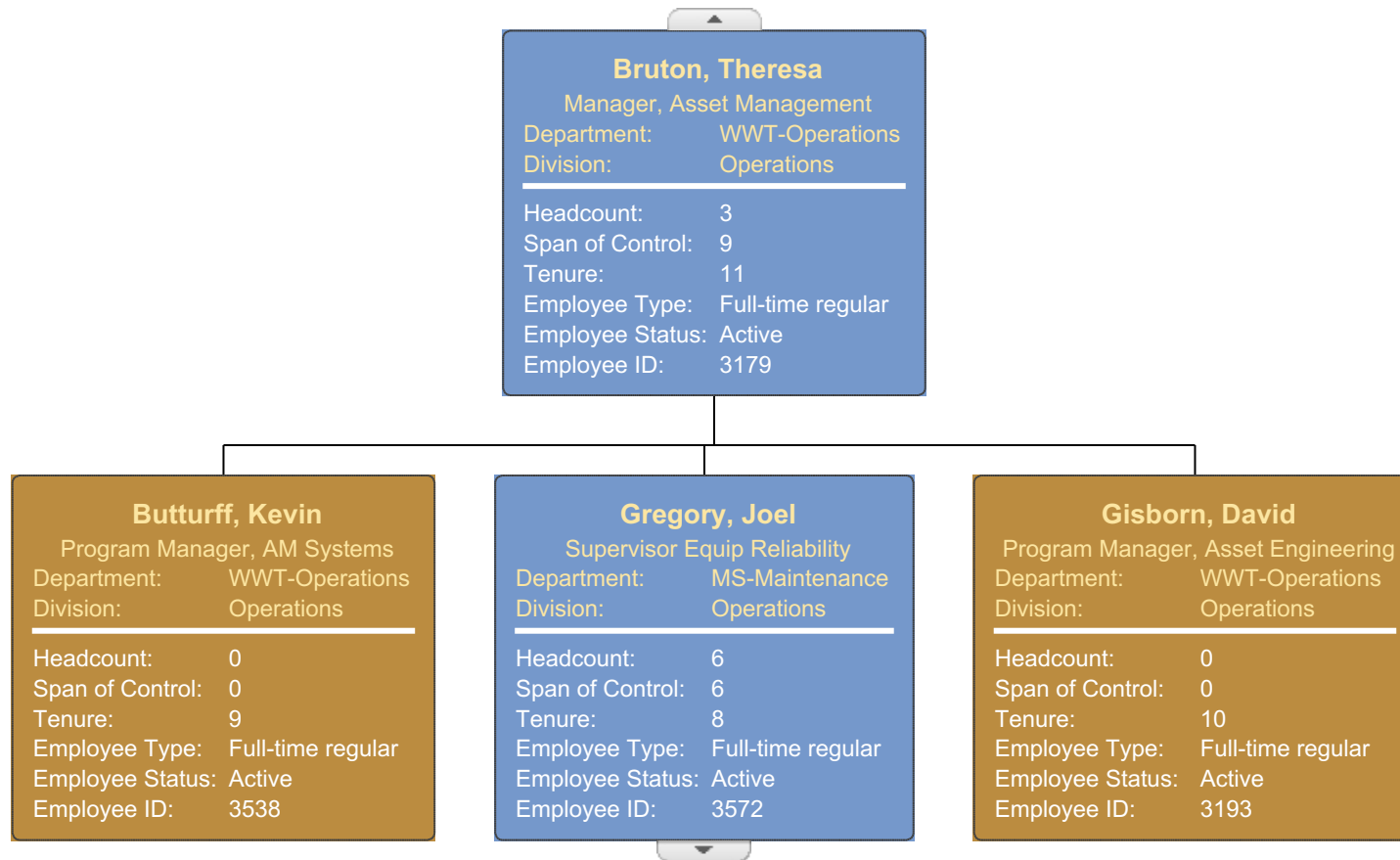
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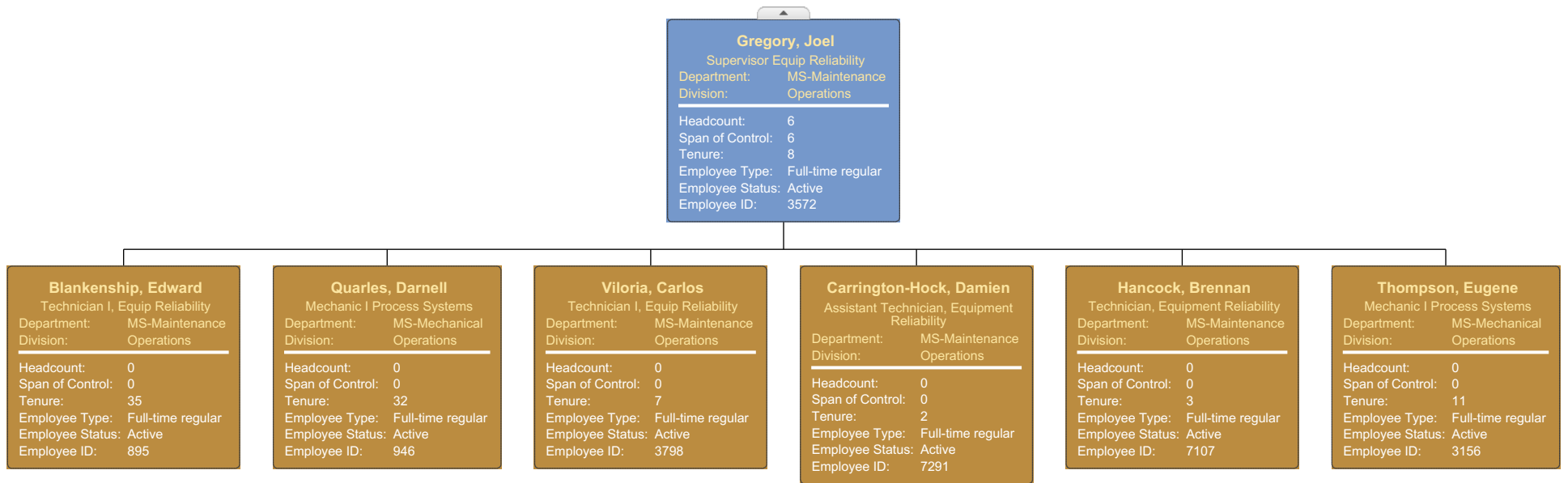
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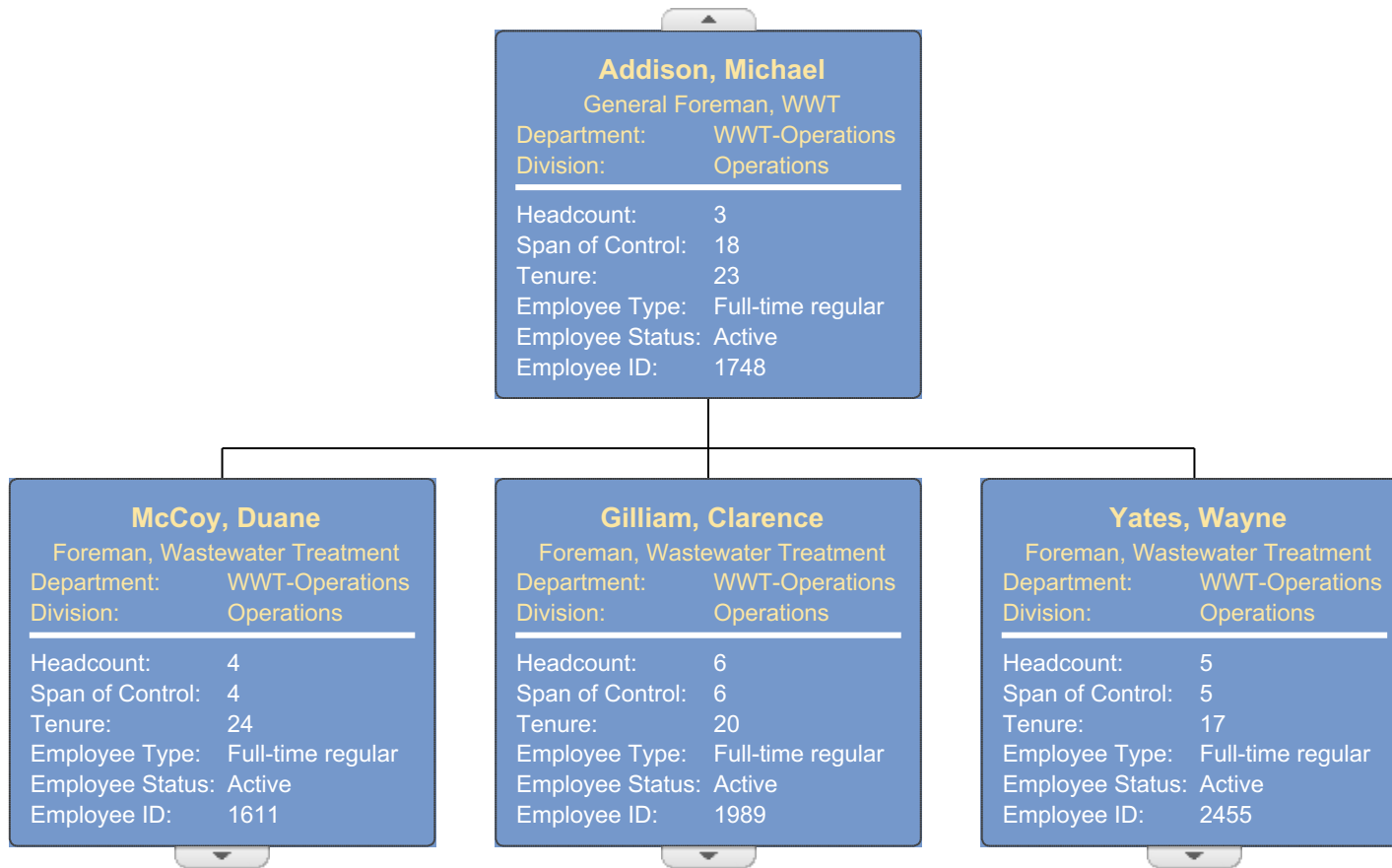
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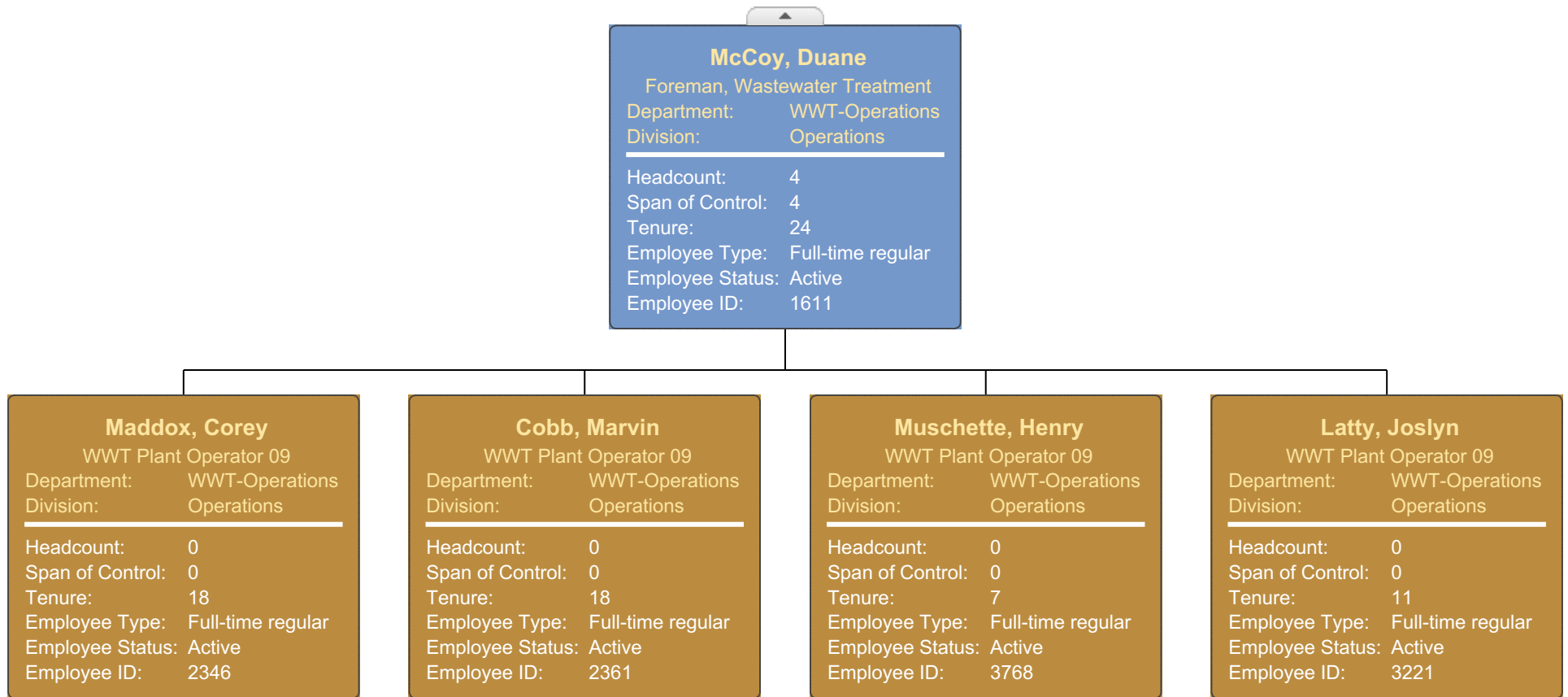
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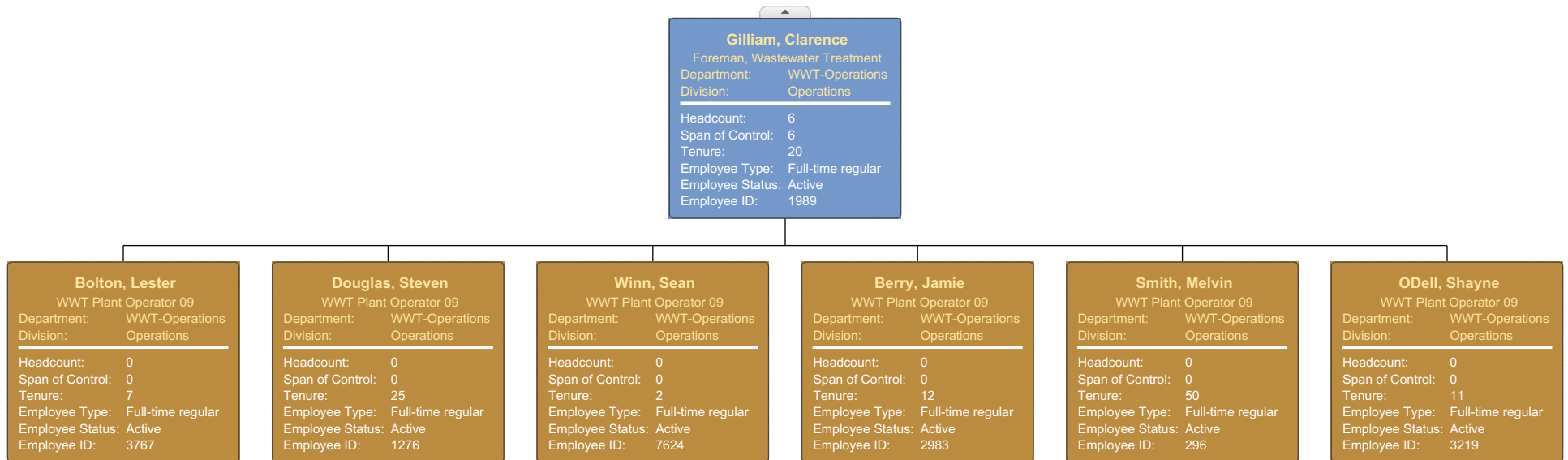
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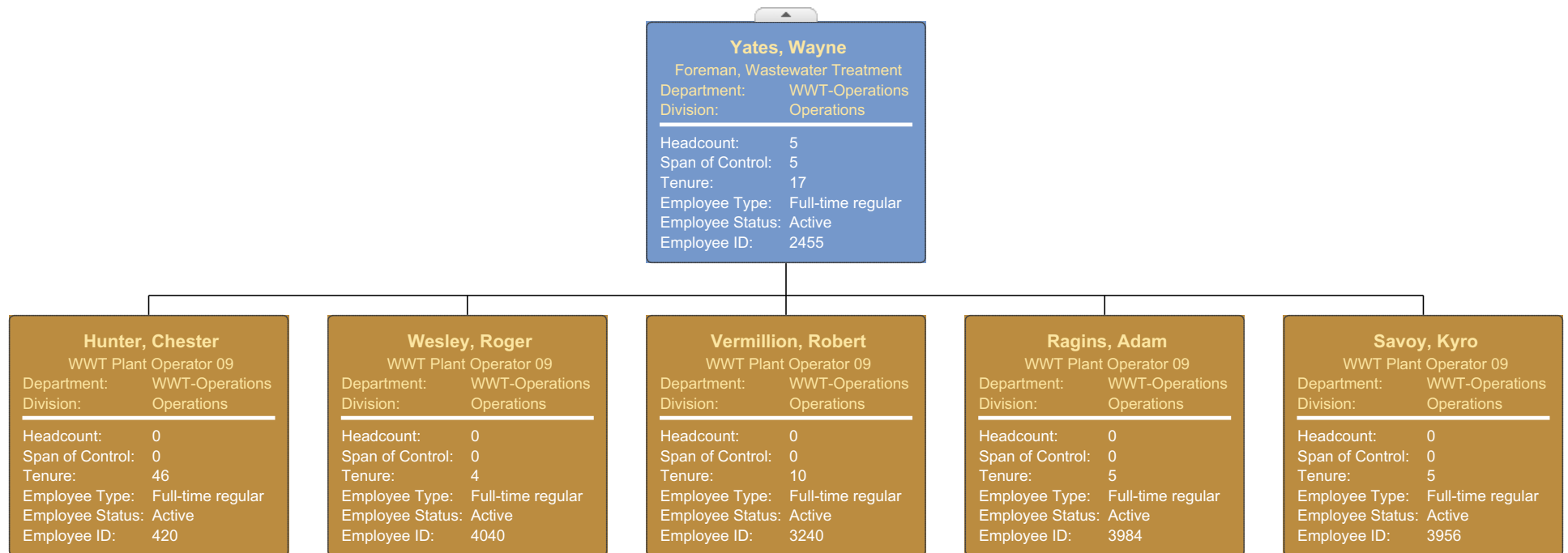
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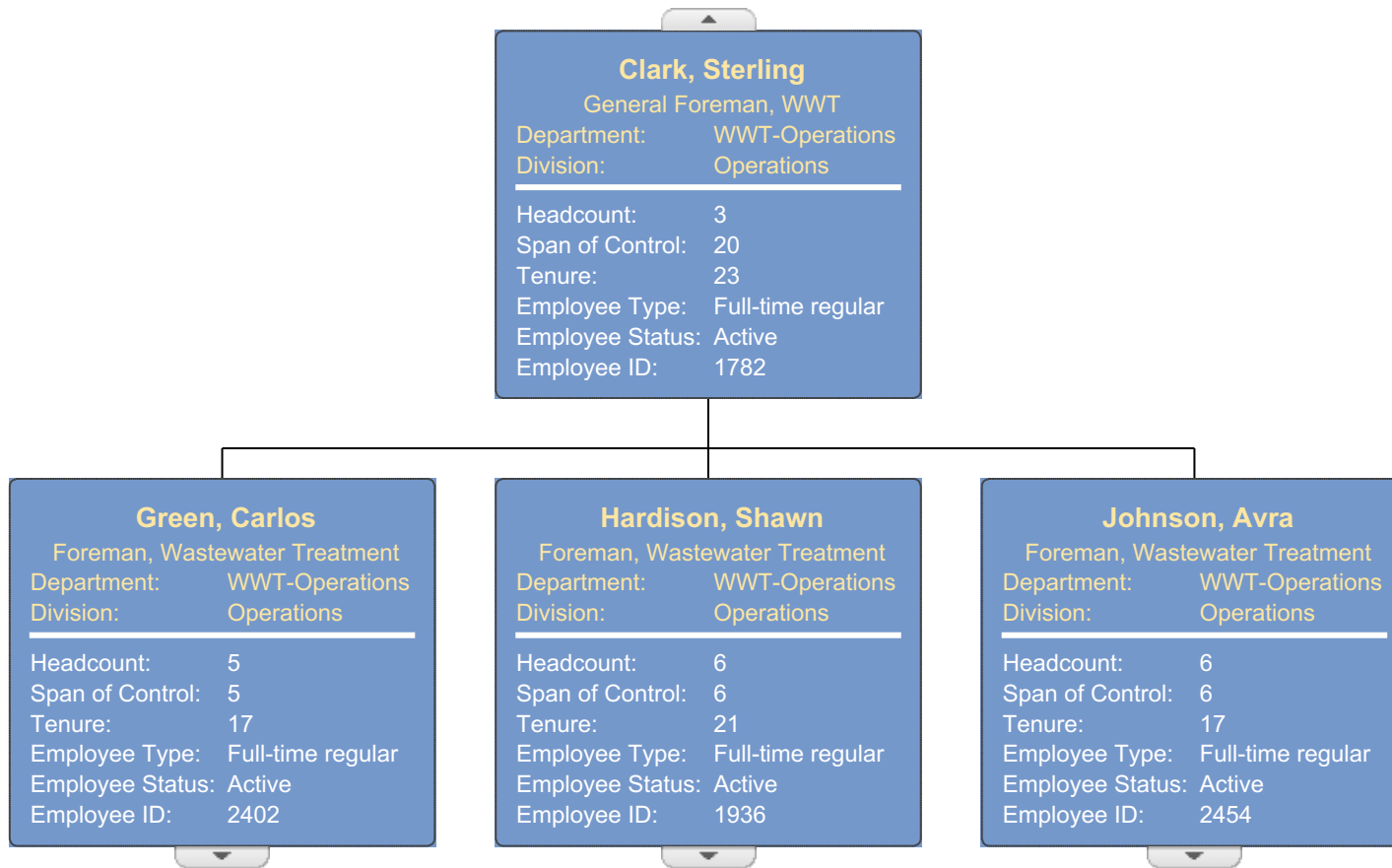
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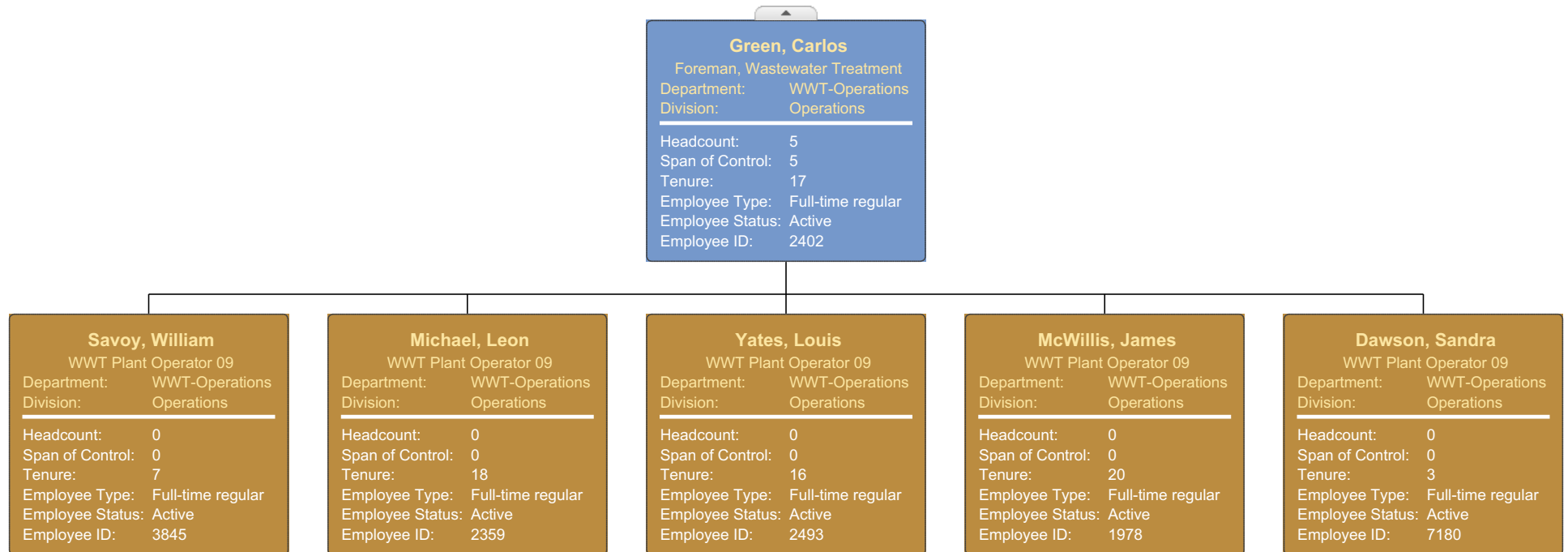
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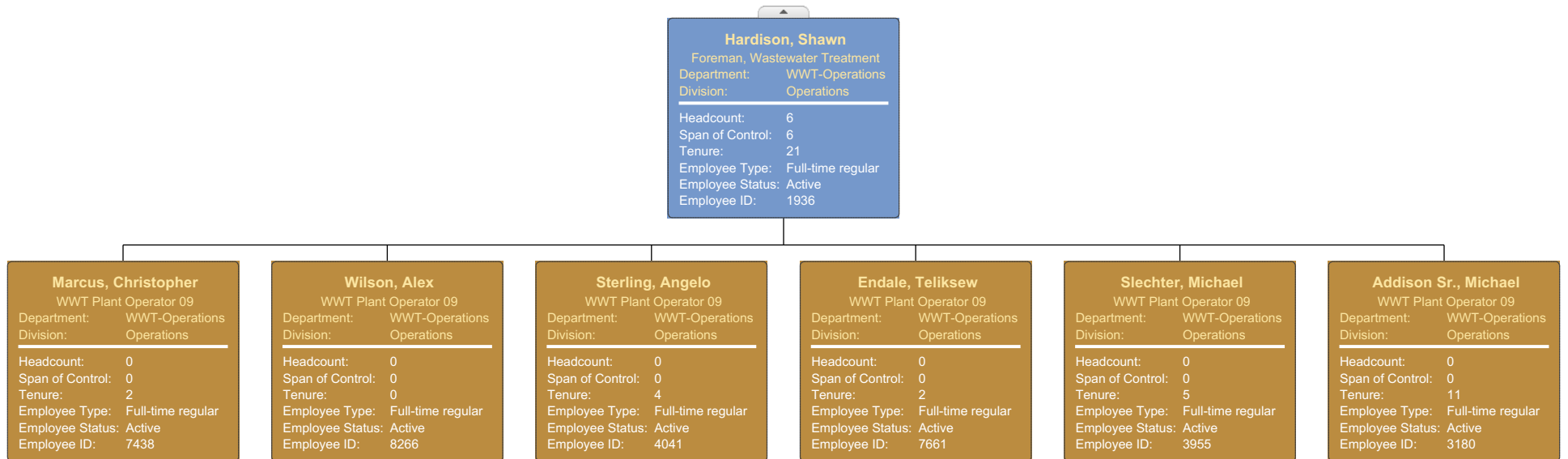
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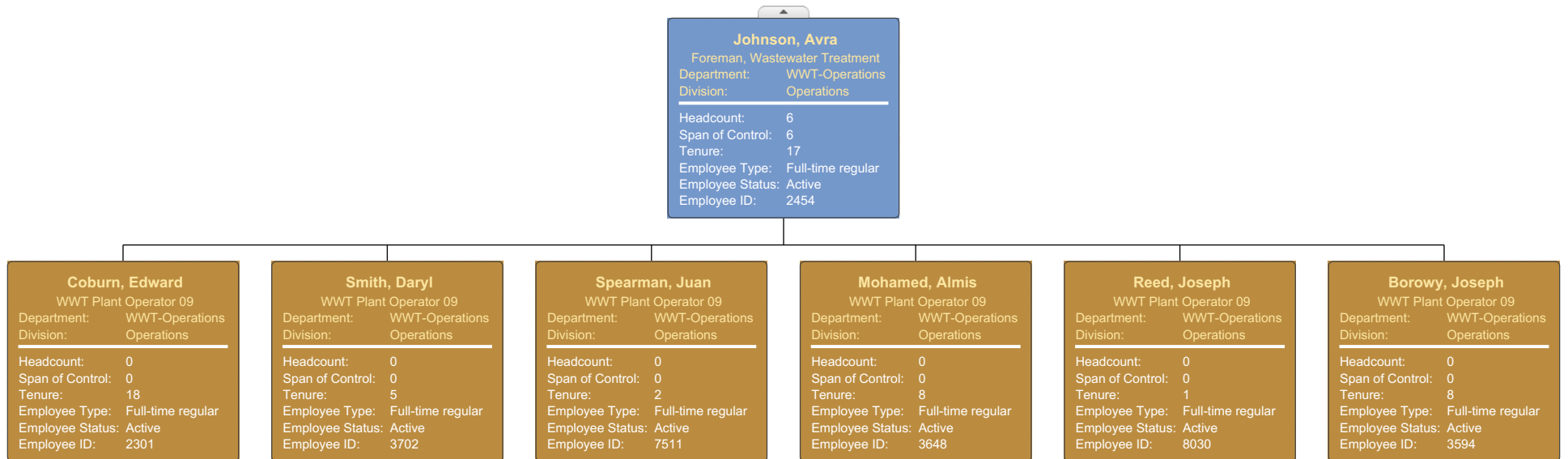
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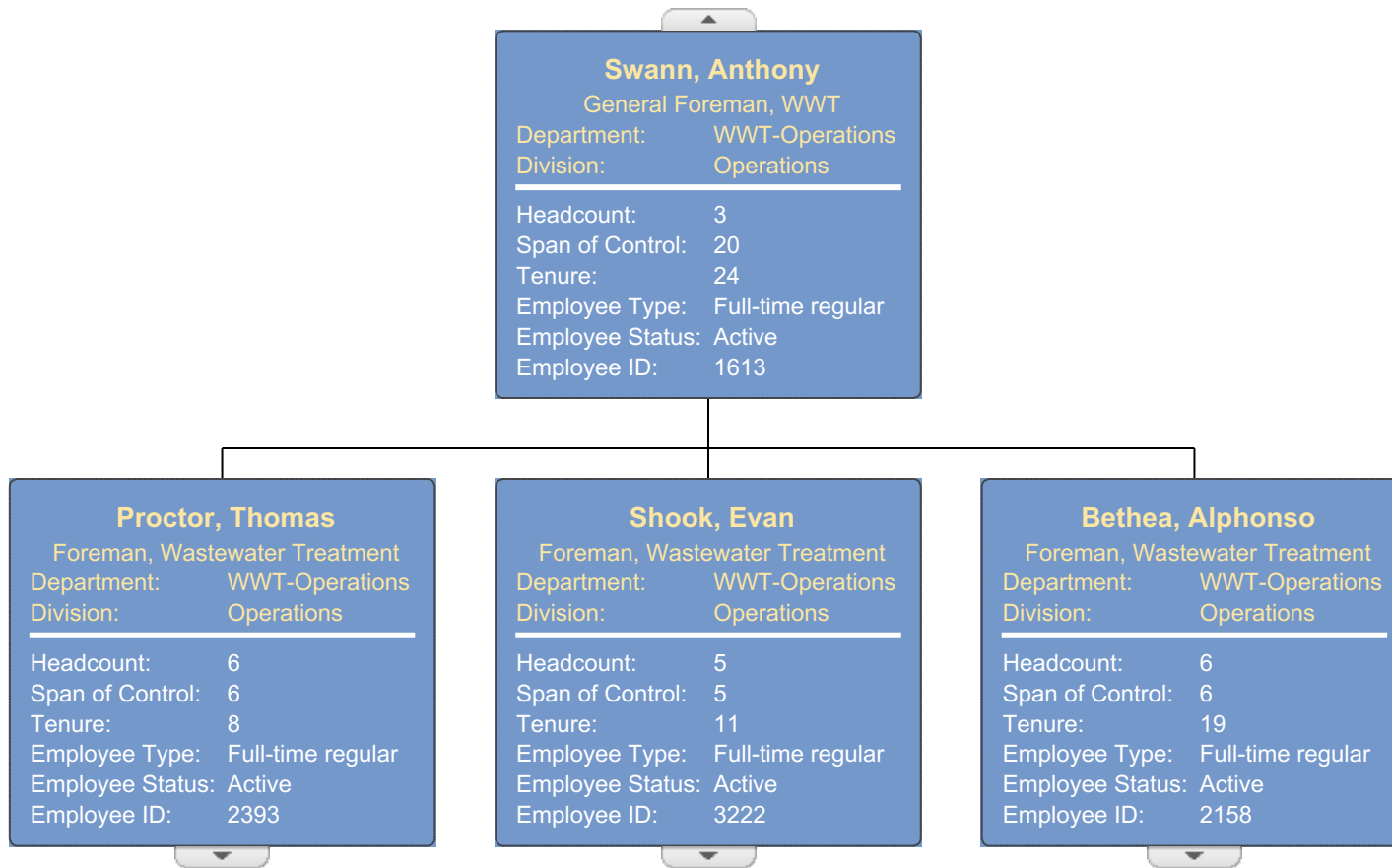
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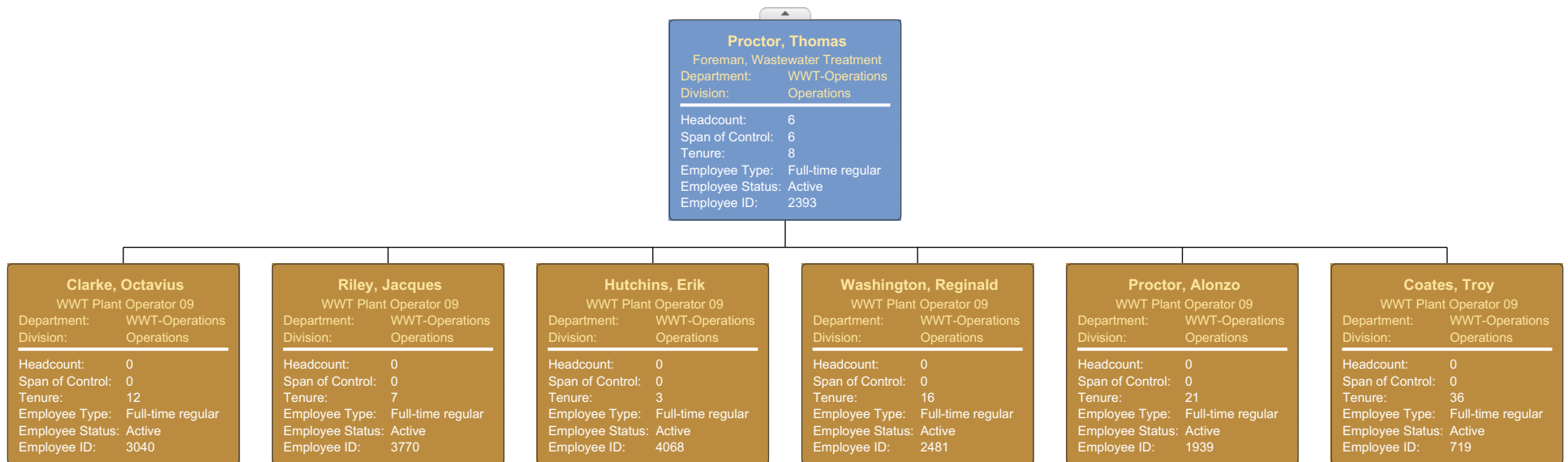
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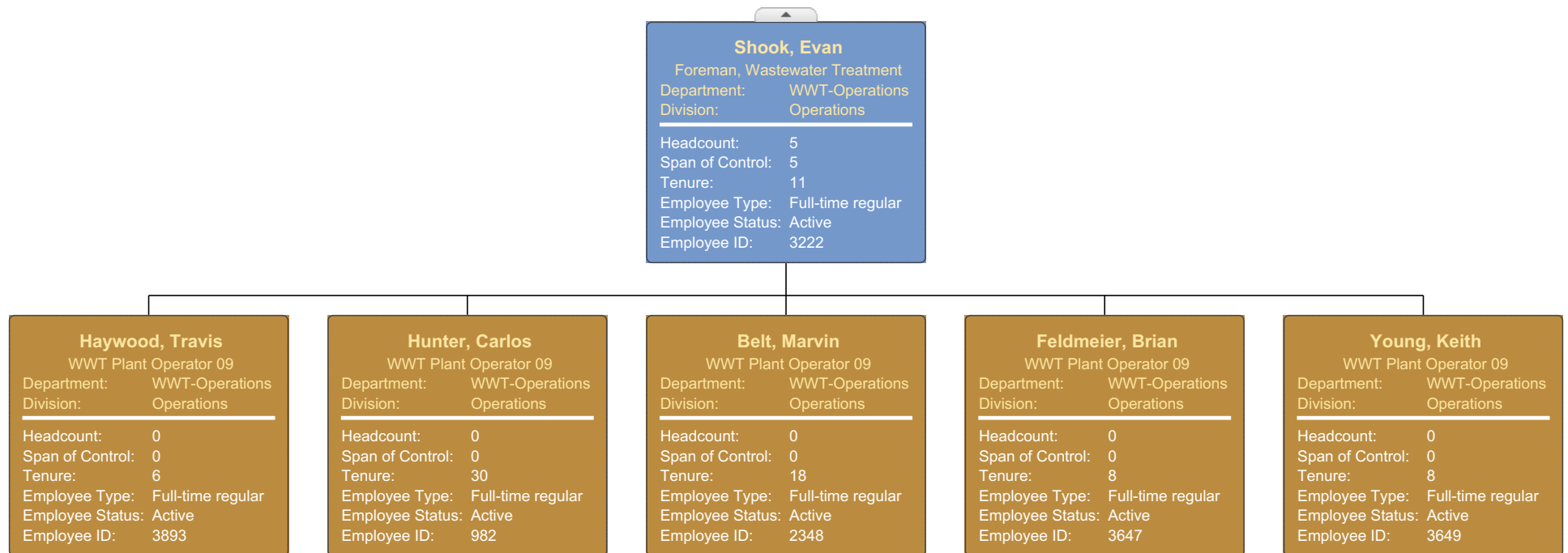
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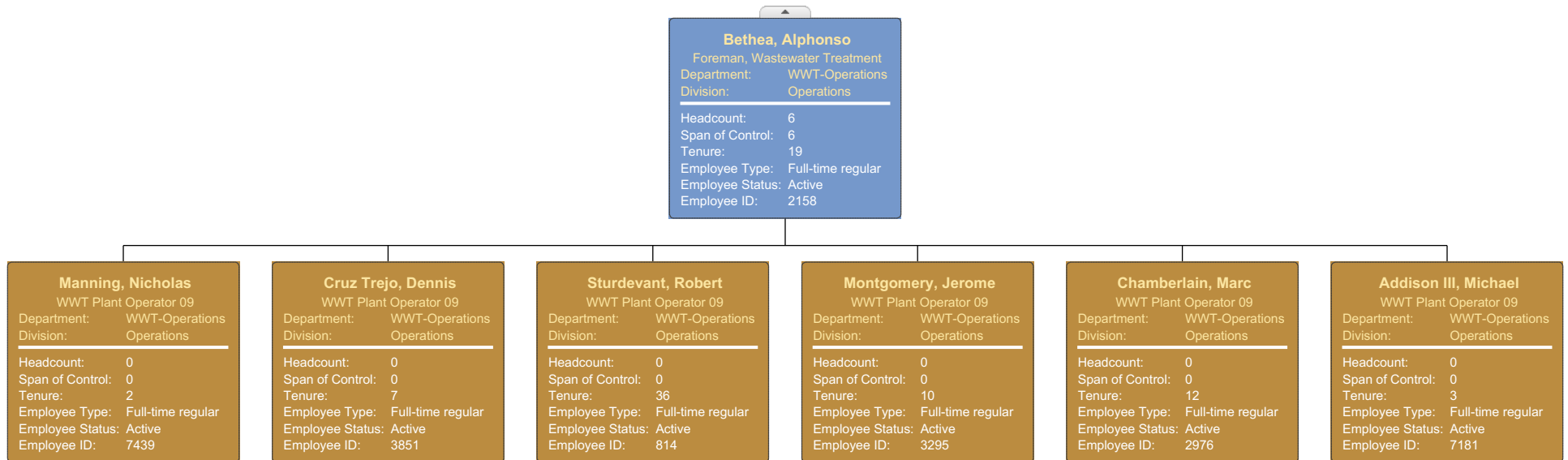
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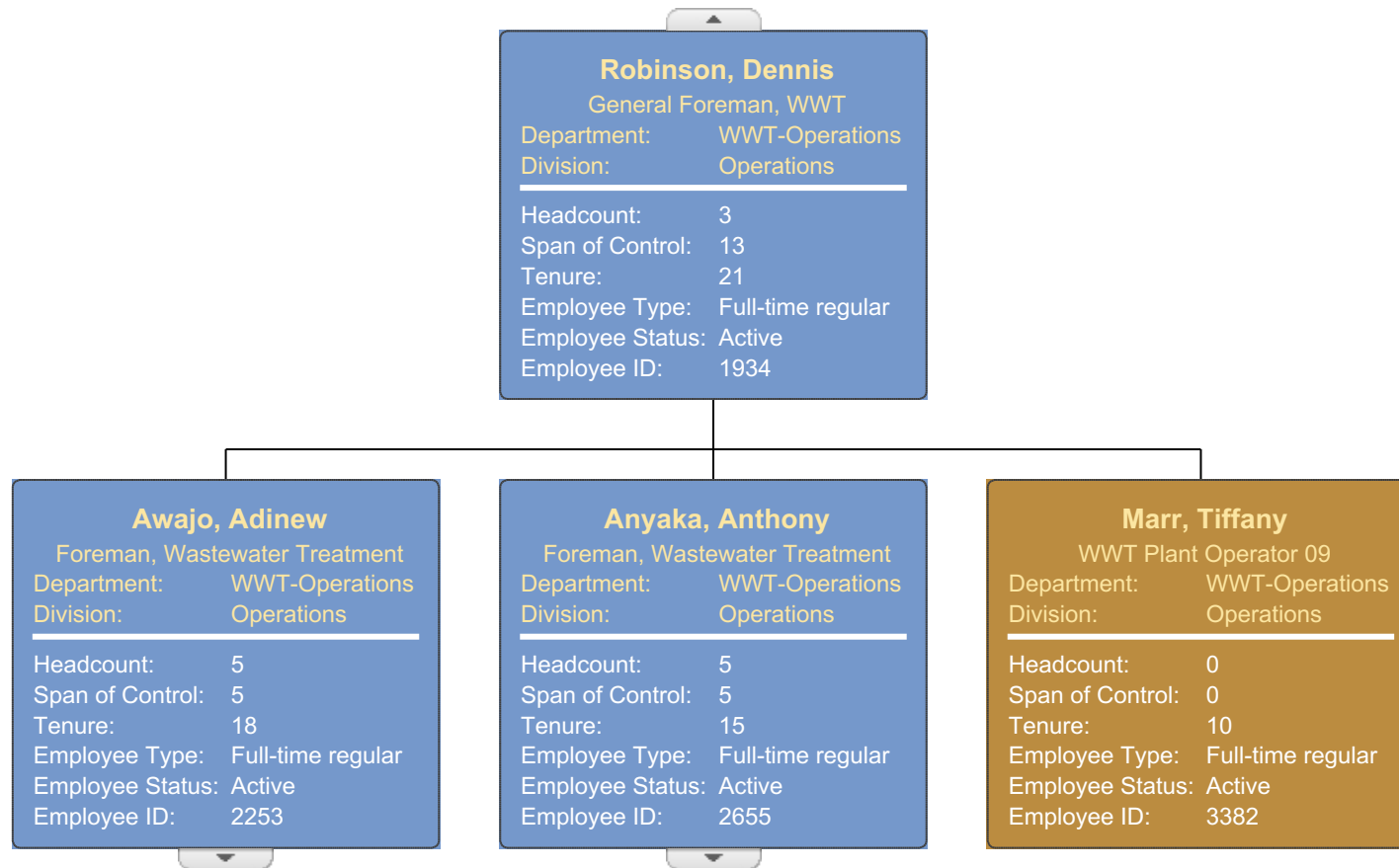
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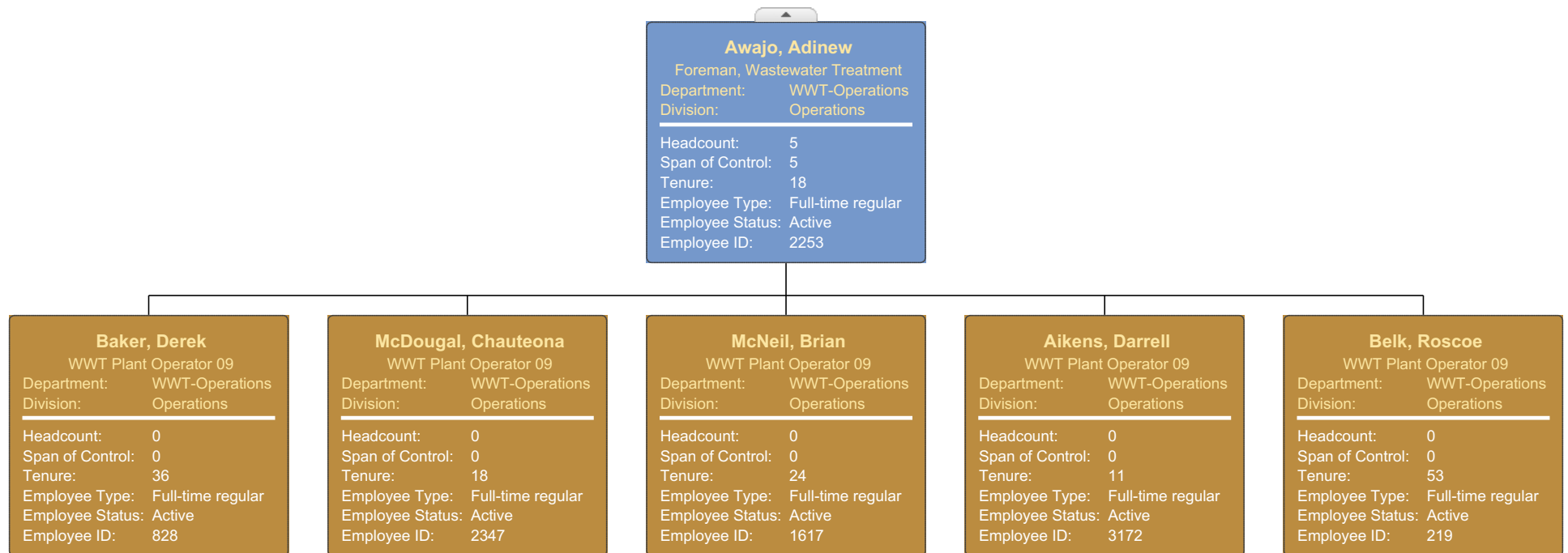
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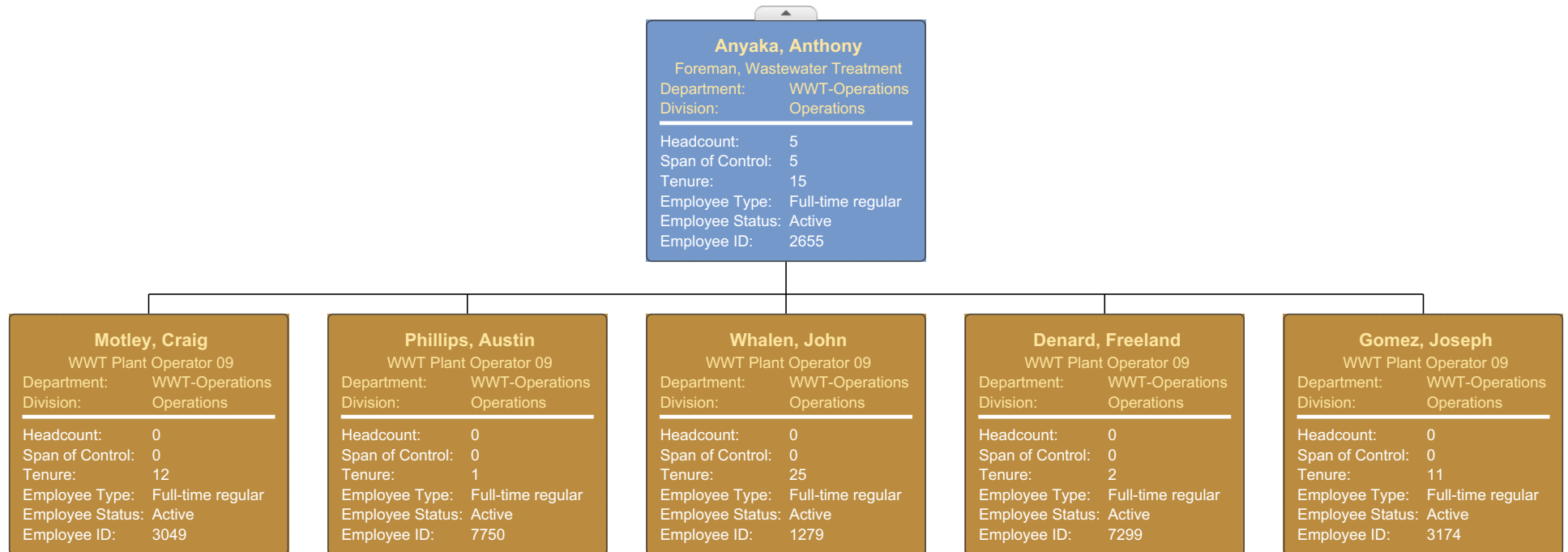
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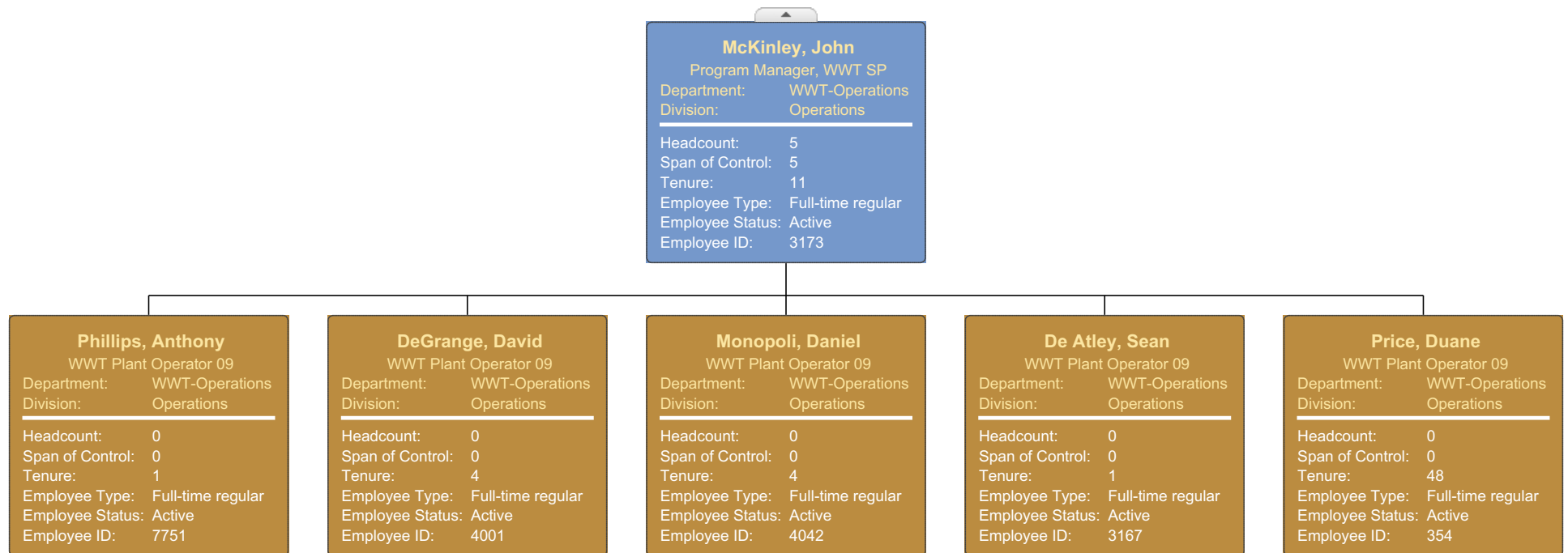
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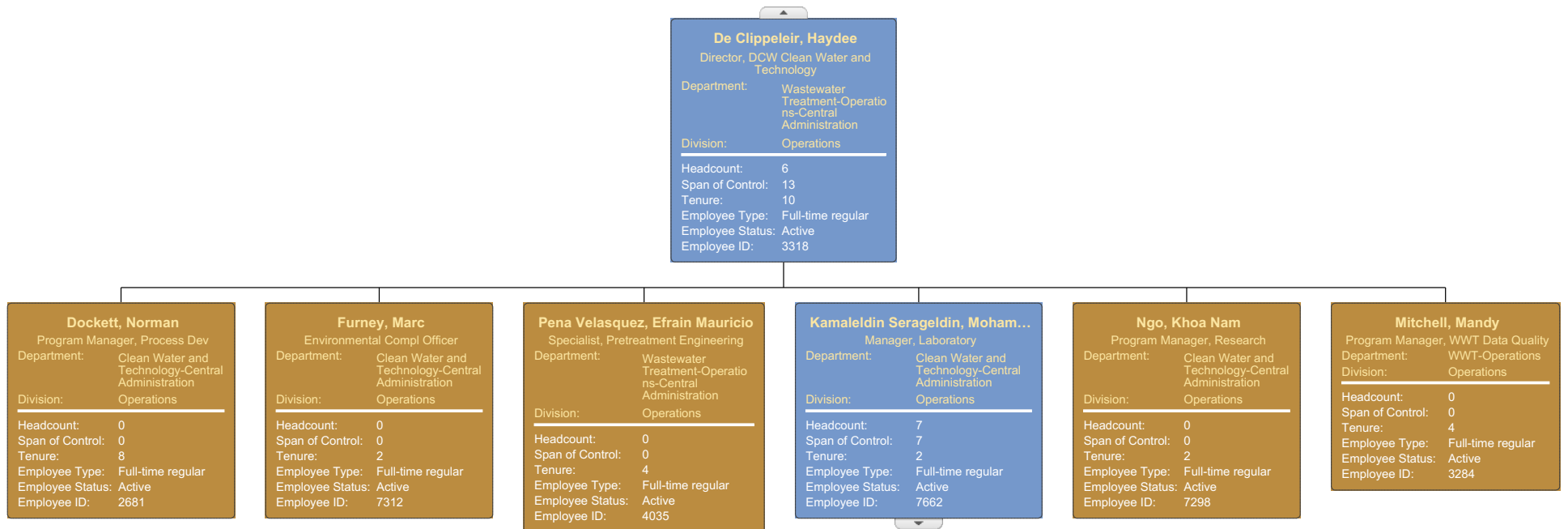
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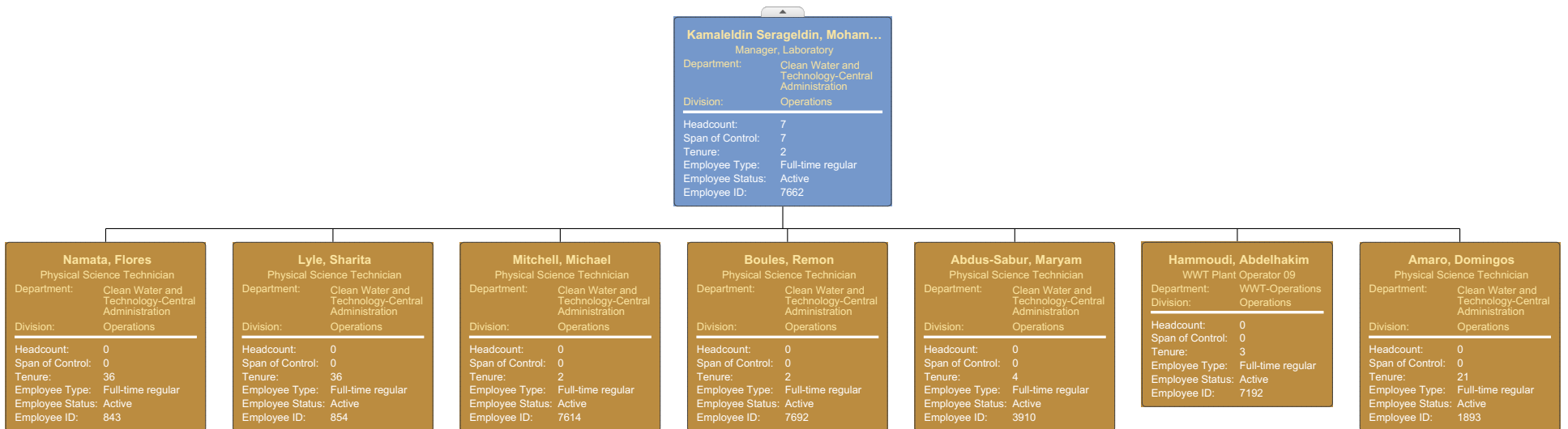
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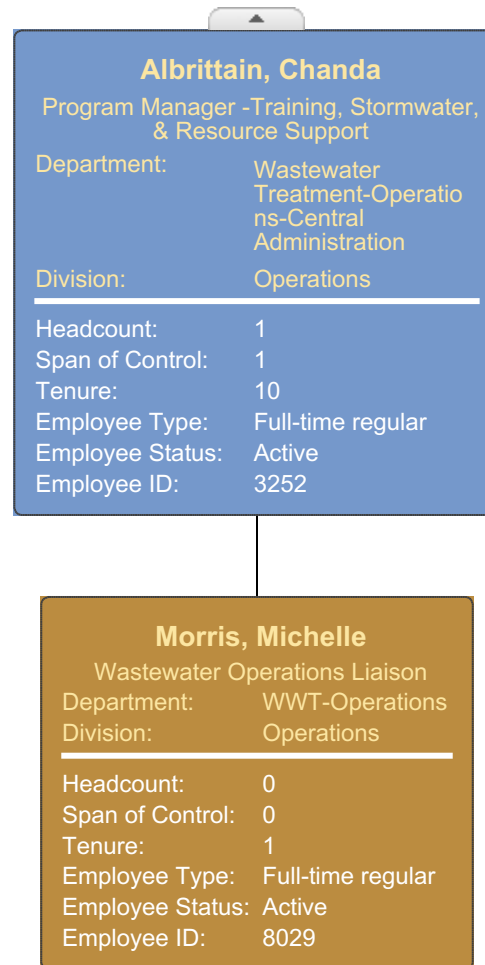
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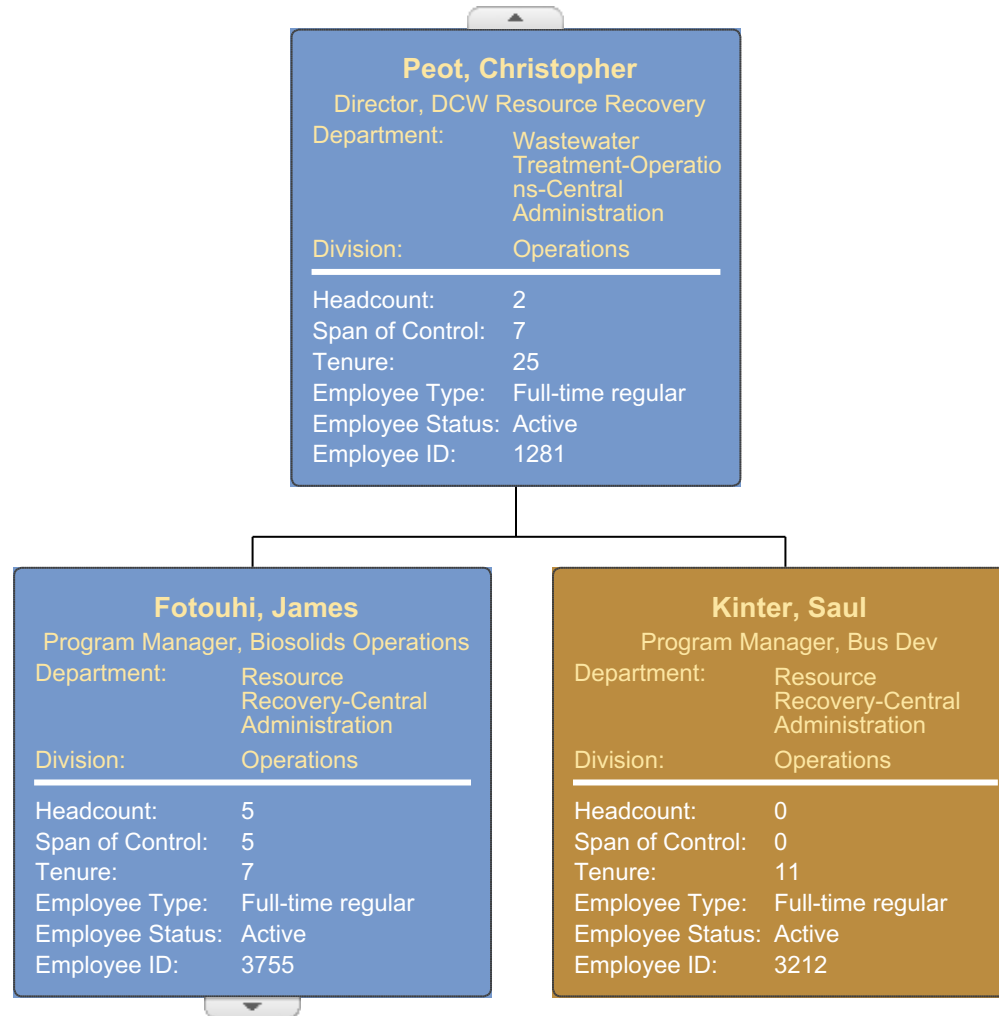
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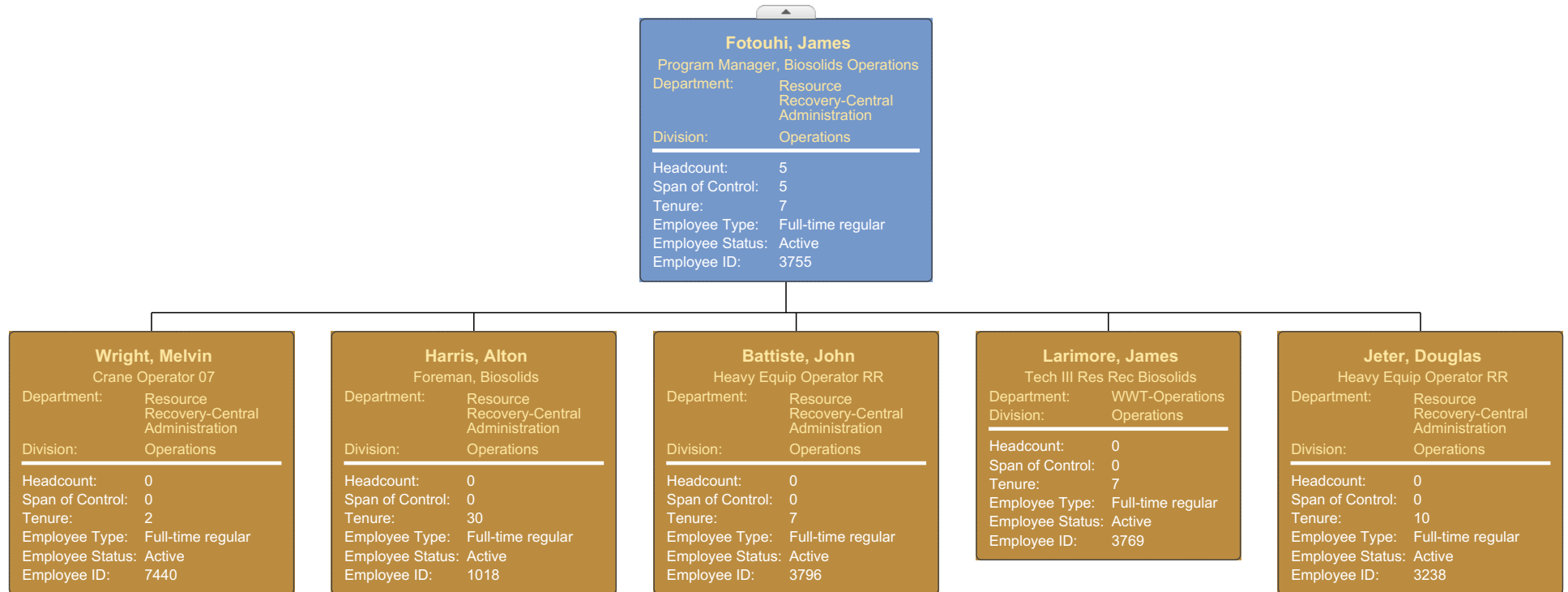
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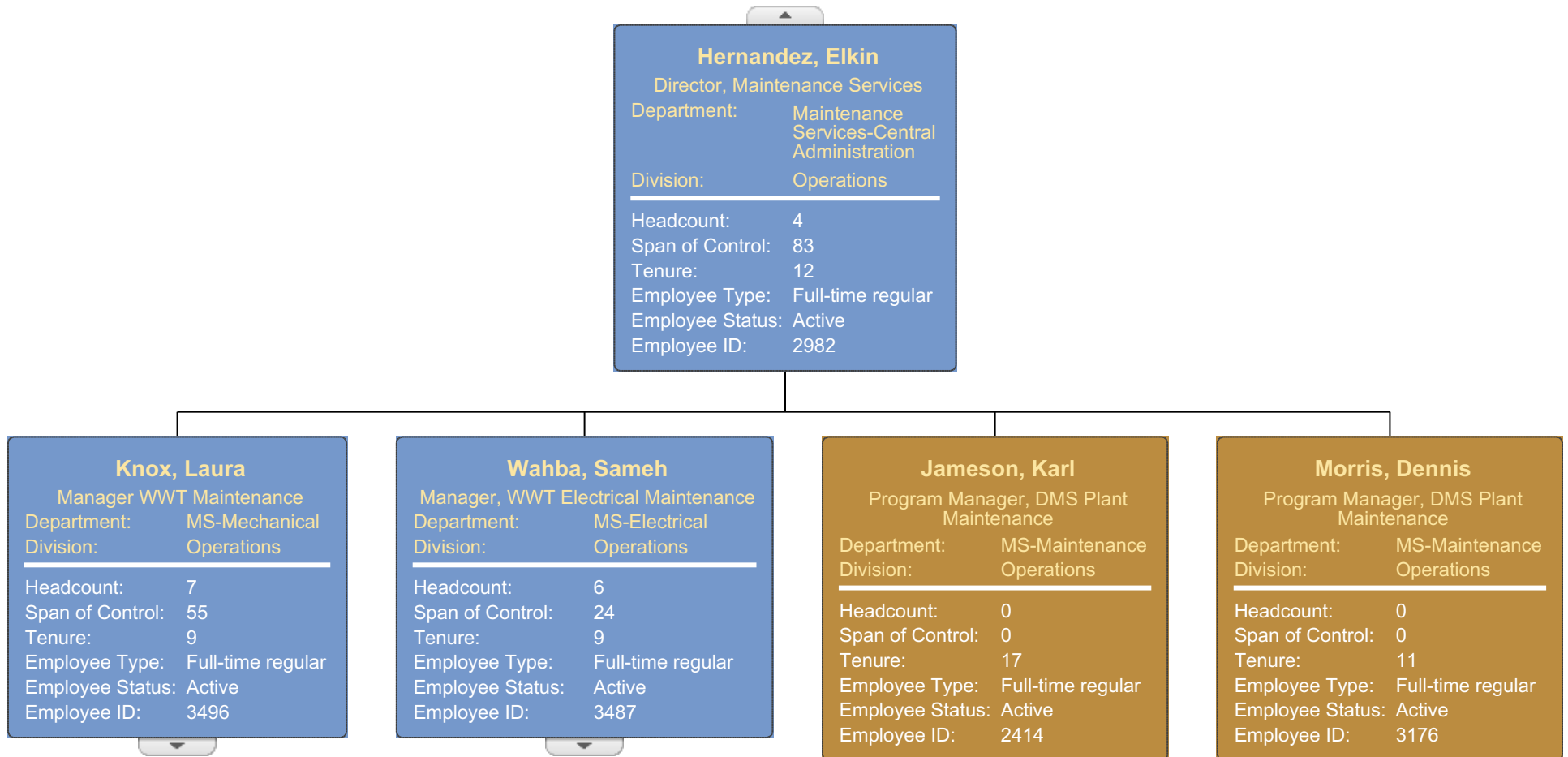
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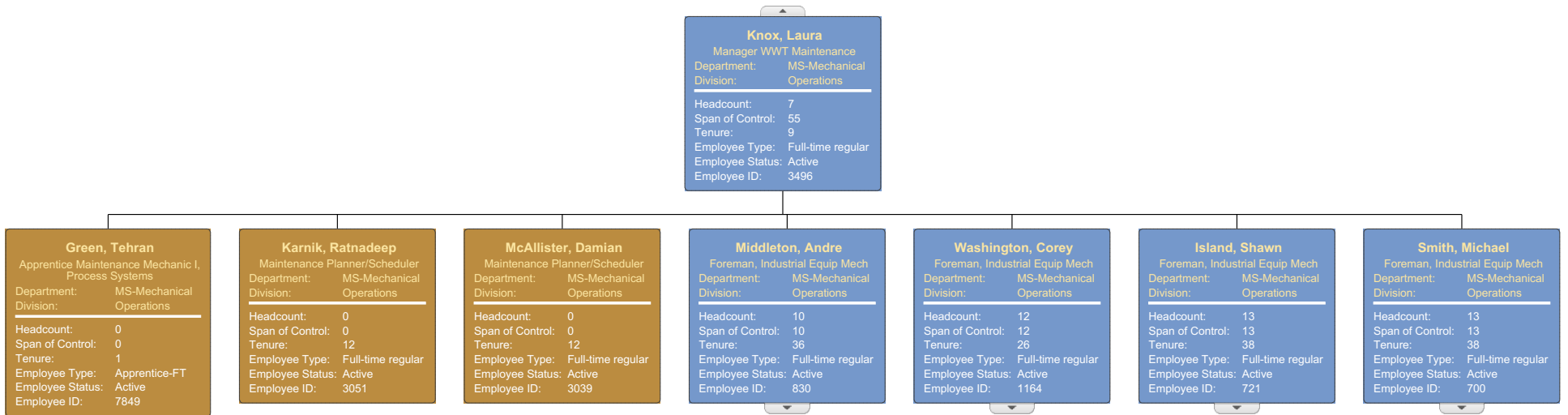
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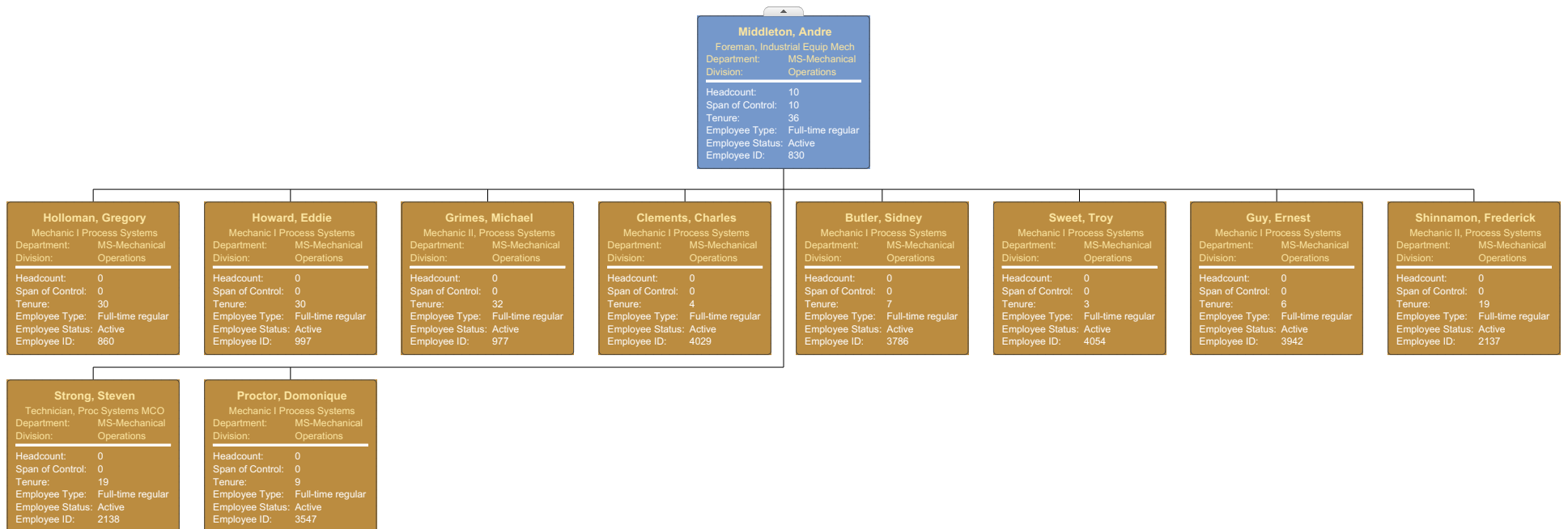
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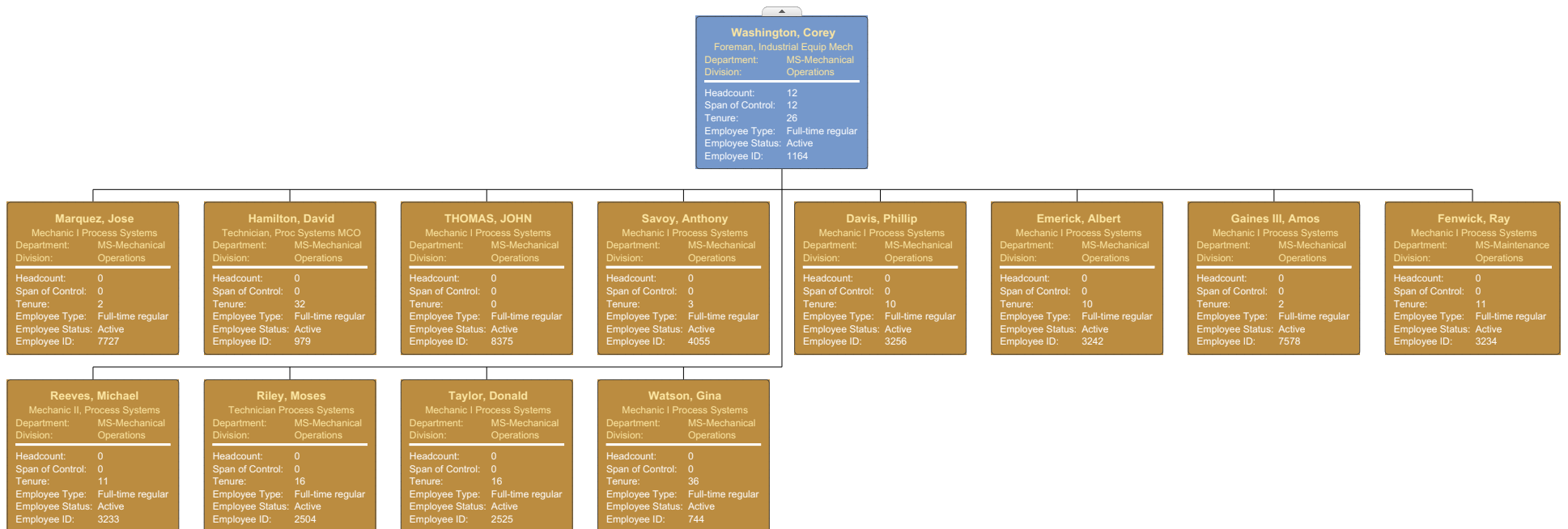
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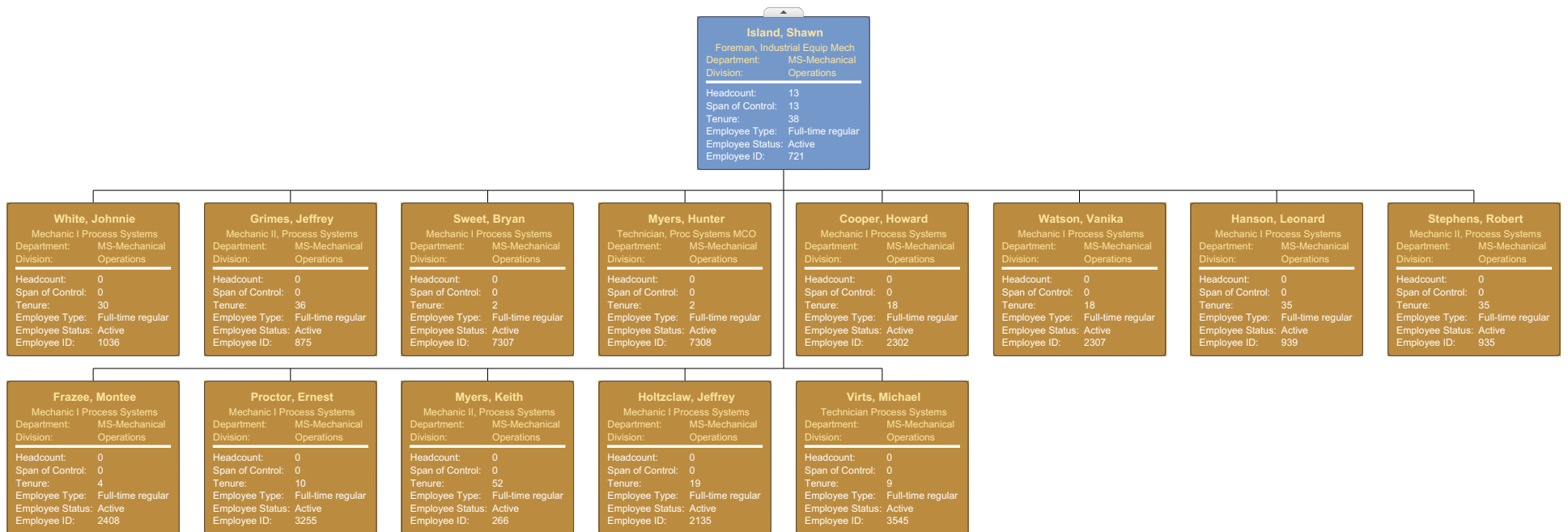
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Operations



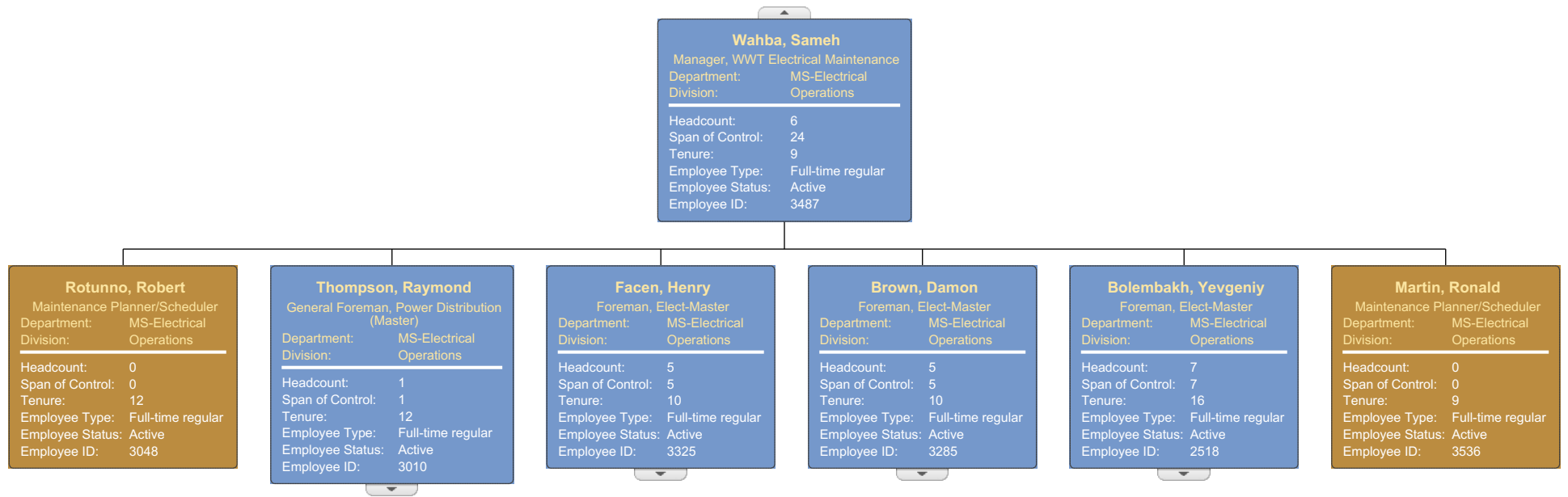
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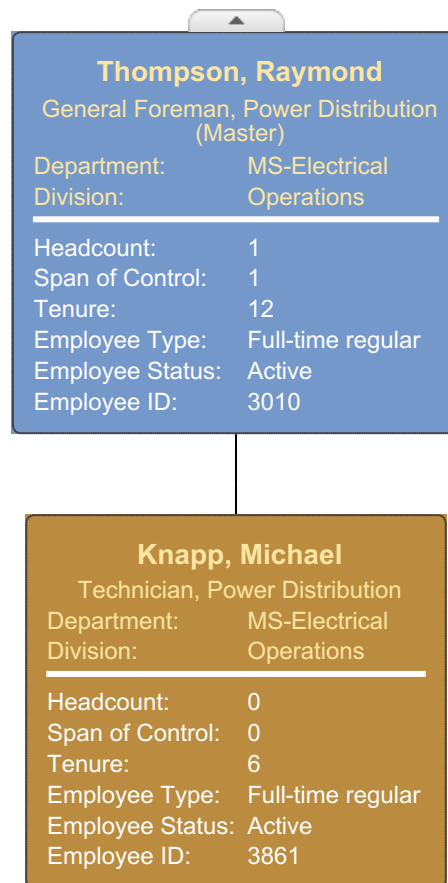
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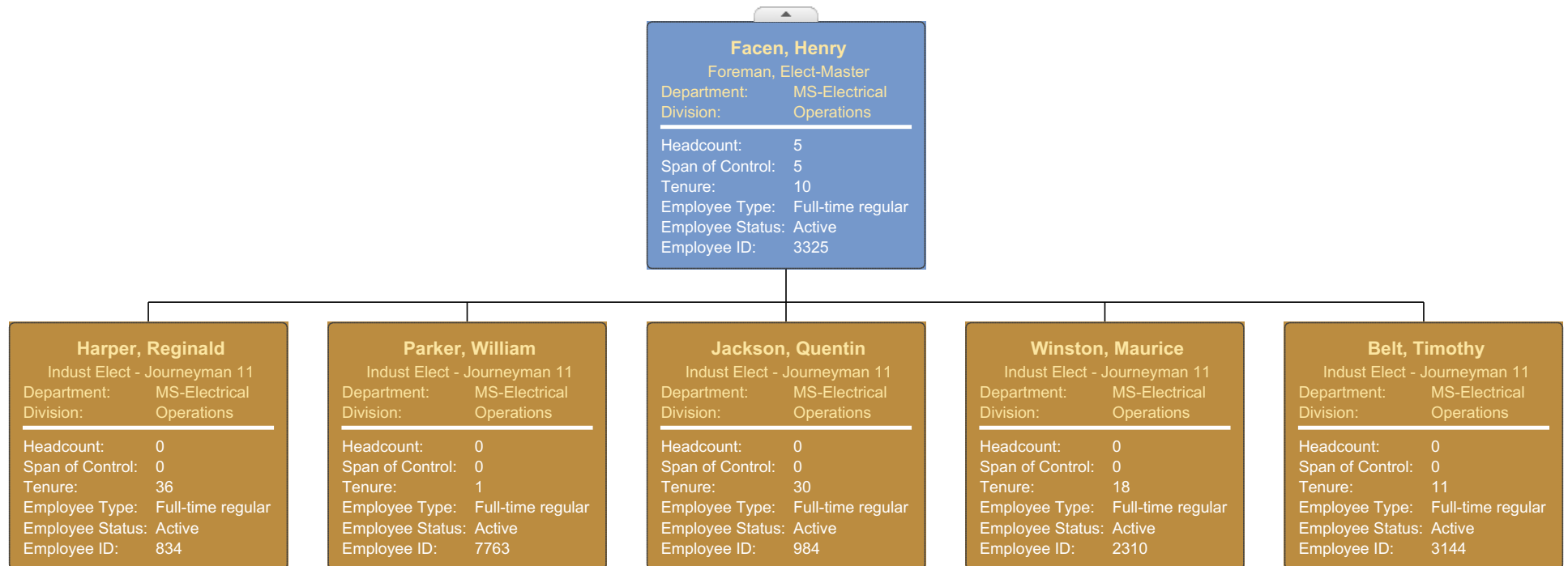
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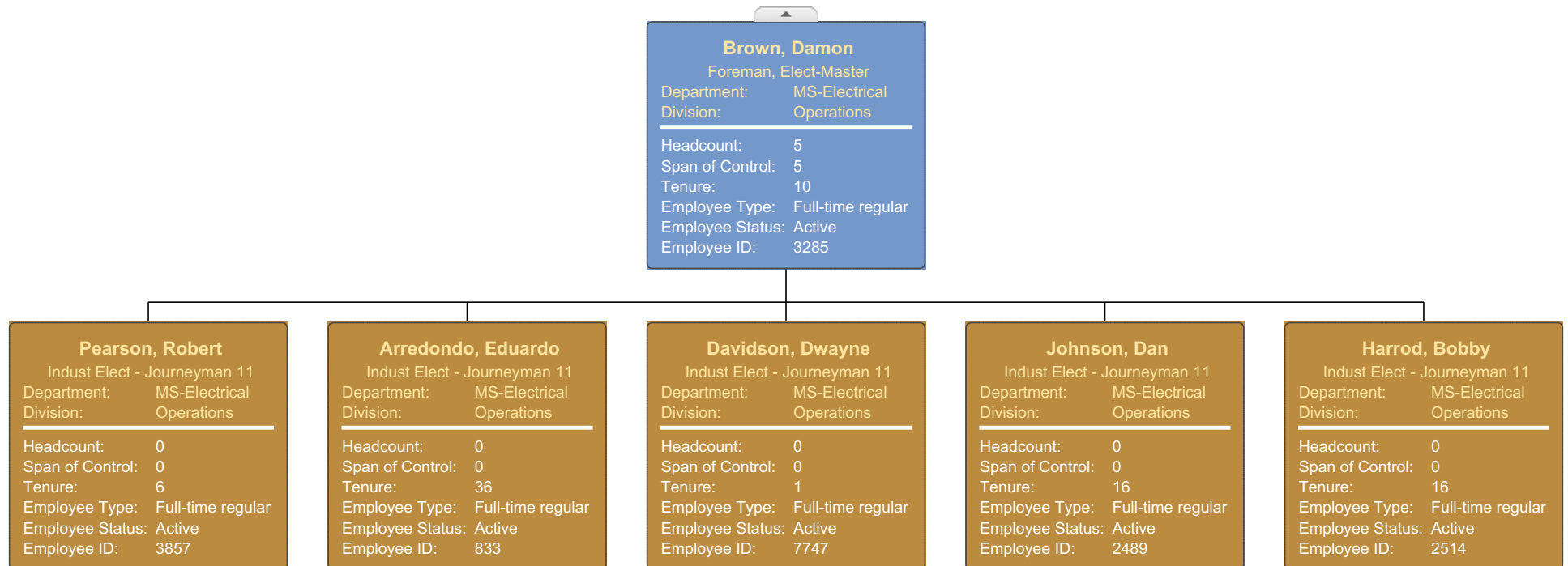
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Operations



Operations

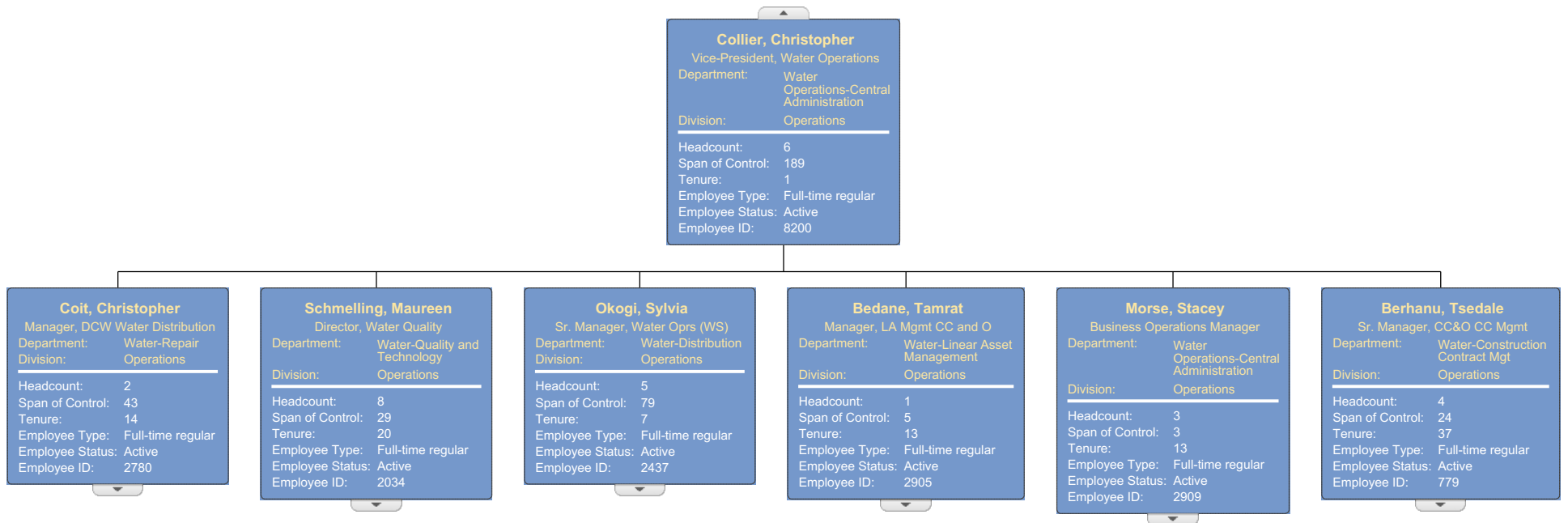


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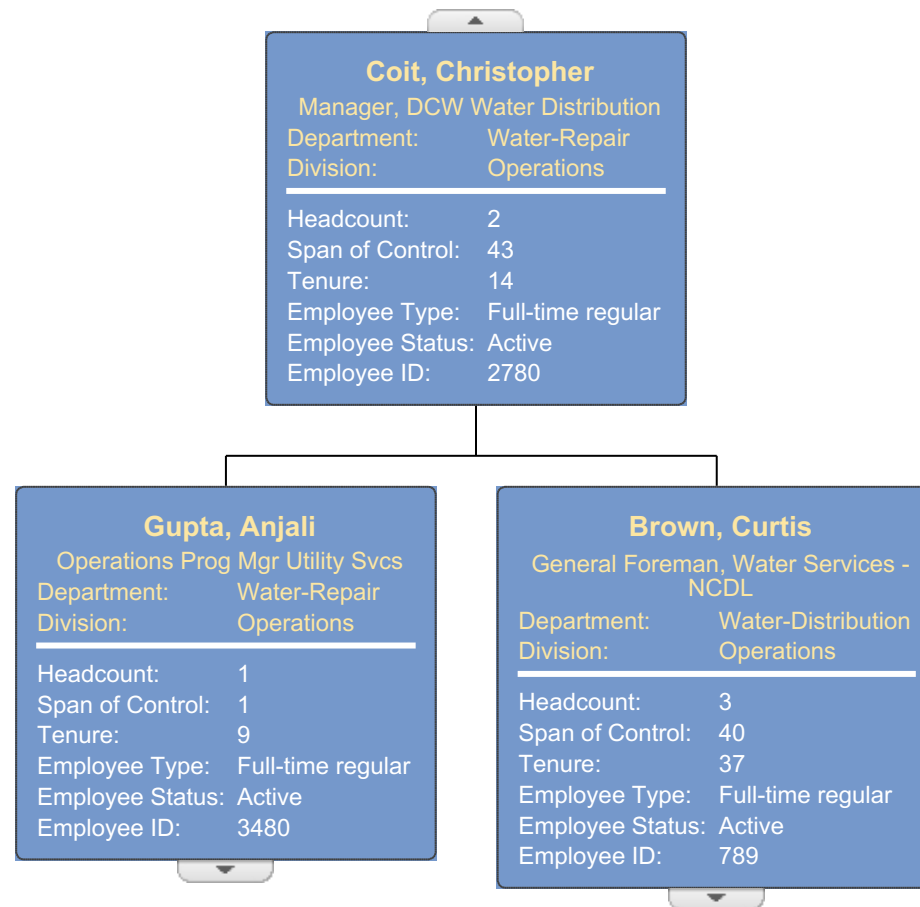
Bolembakh, Yevgeniy	
Foreman, Elect-Master	
Department:	MS-Electrical
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	16
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	2518

<table><tr><td colspan="2">Fortu, Ion</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>6</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>3865</td></tr></table>	Fortu, Ion		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	6	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	3865	<table><tr><td colspan="2">Valouiski, Dmitri</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>15</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>2616</td></tr></table>	Valouiski, Dmitri		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	15	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	2616	<table><tr><td colspan="2">Cleaveland, Richard</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>0</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>8229</td></tr></table>	Cleaveland, Richard		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	0	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	8229	<table><tr><td colspan="2">Mitchell, Marcus</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>7</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>3730</td></tr></table>	Mitchell, Marcus		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	7	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	3730	<table><tr><td colspan="2">Holmes, Harold</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>3</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>4050</td></tr></table>	Holmes, Harold		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	3	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	4050	<table><tr><td colspan="2">Reyes, Ronaldo</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>19</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>2142</td></tr></table>	Reyes, Ronaldo		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	19	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	2142	<table><tr><td colspan="2">Walton, Frank</td></tr><tr><td colspan="2">Indust Elect - Journeyman 11</td></tr><tr><td>Department:</td><td>MS-Electrical</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>36</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>702</td></tr></table>	Walton, Frank		Indust Elect - Journeyman 11		Department:	MS-Electrical	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	36	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	702
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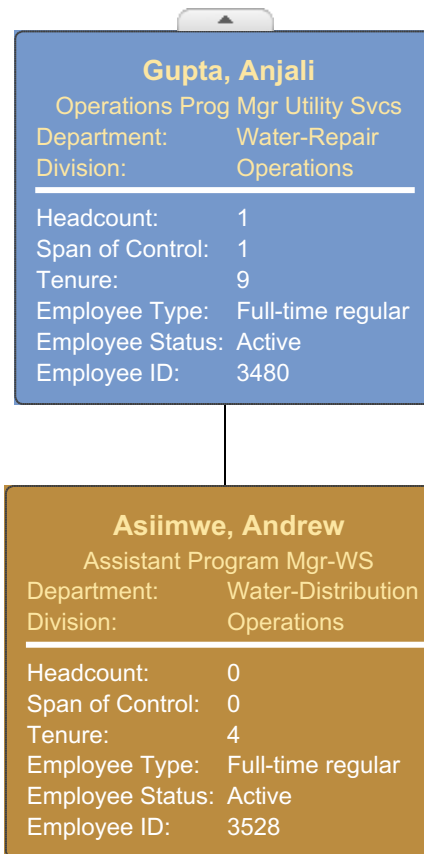
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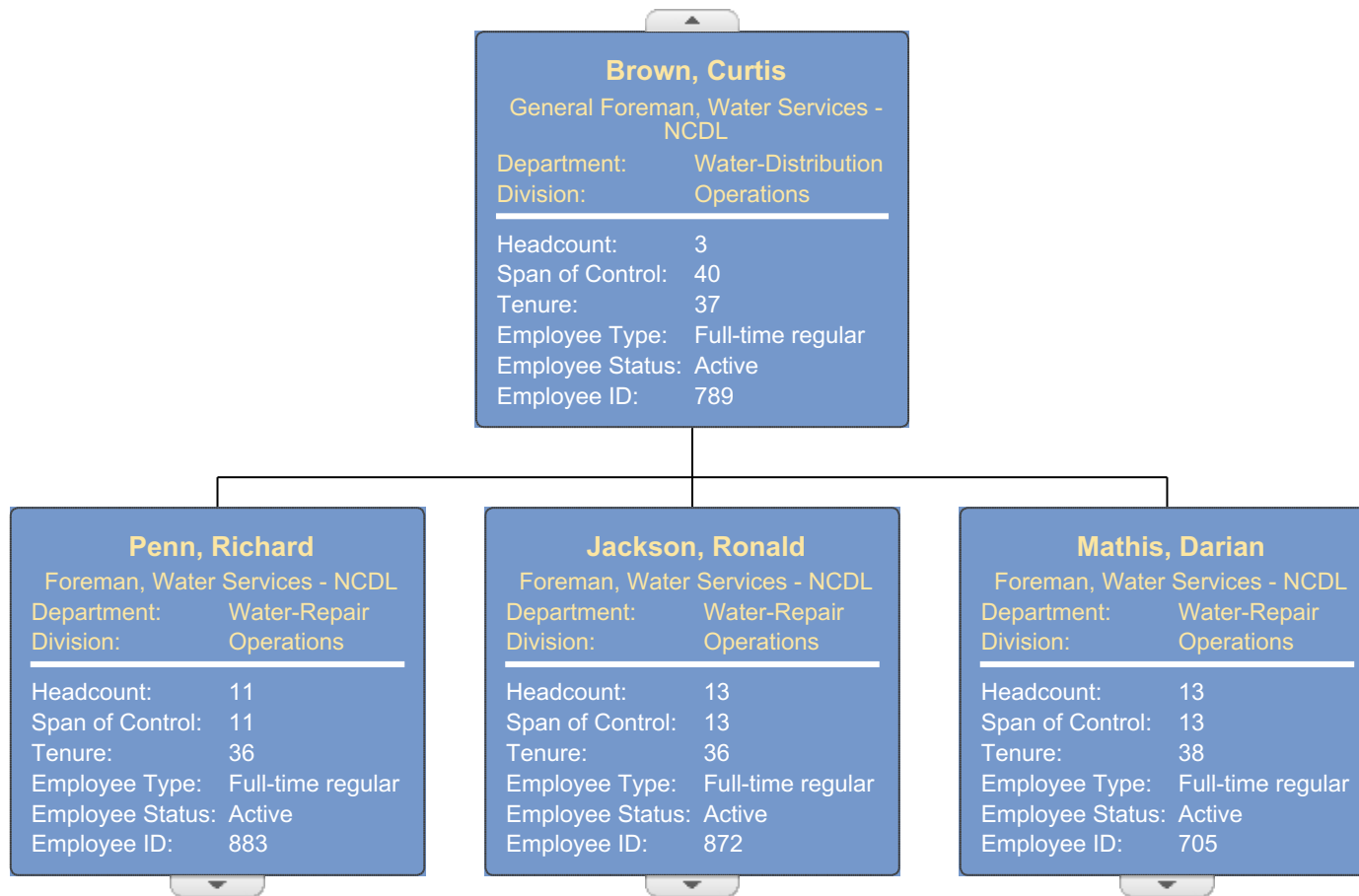
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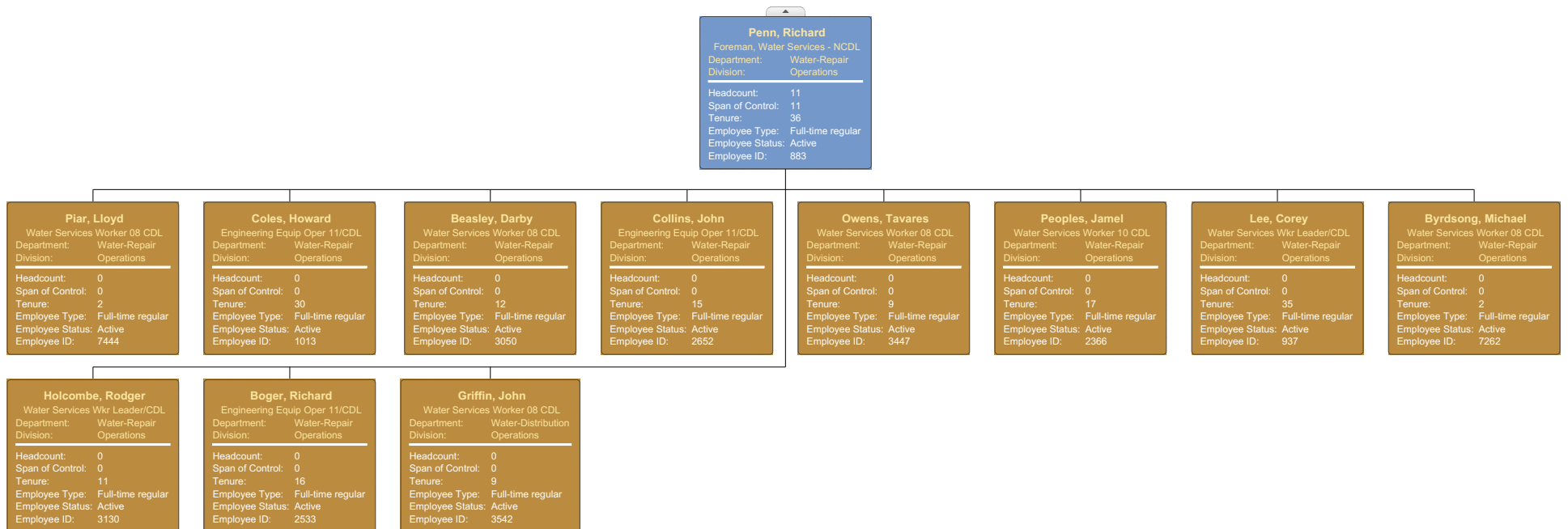
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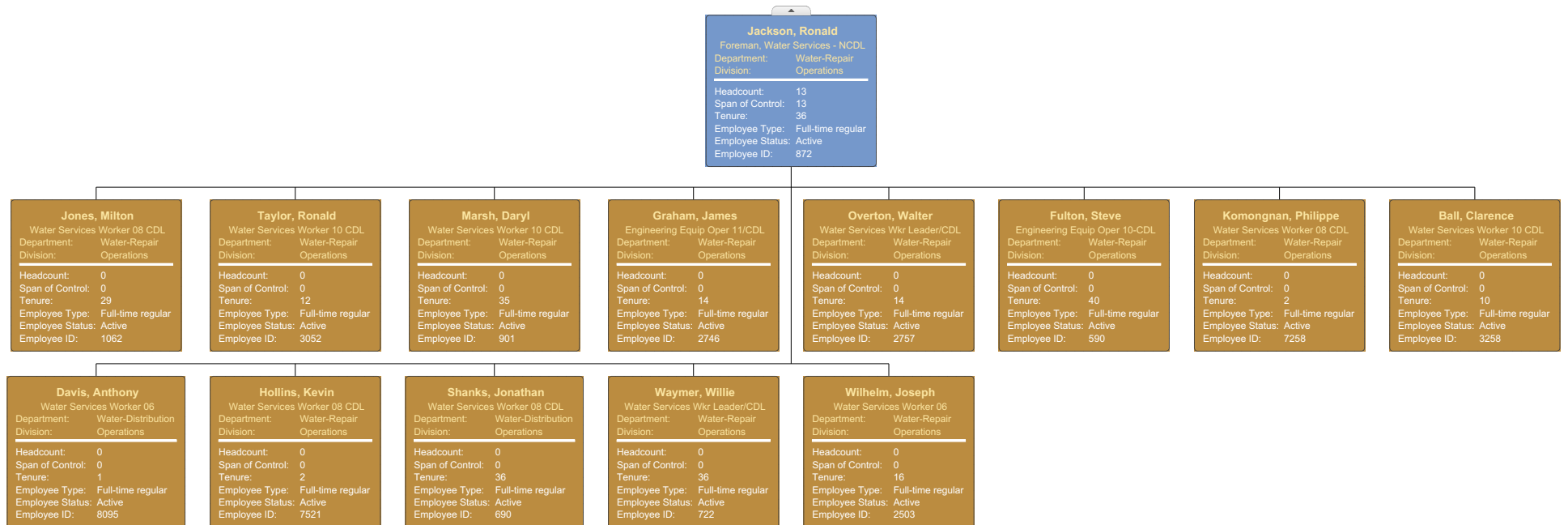
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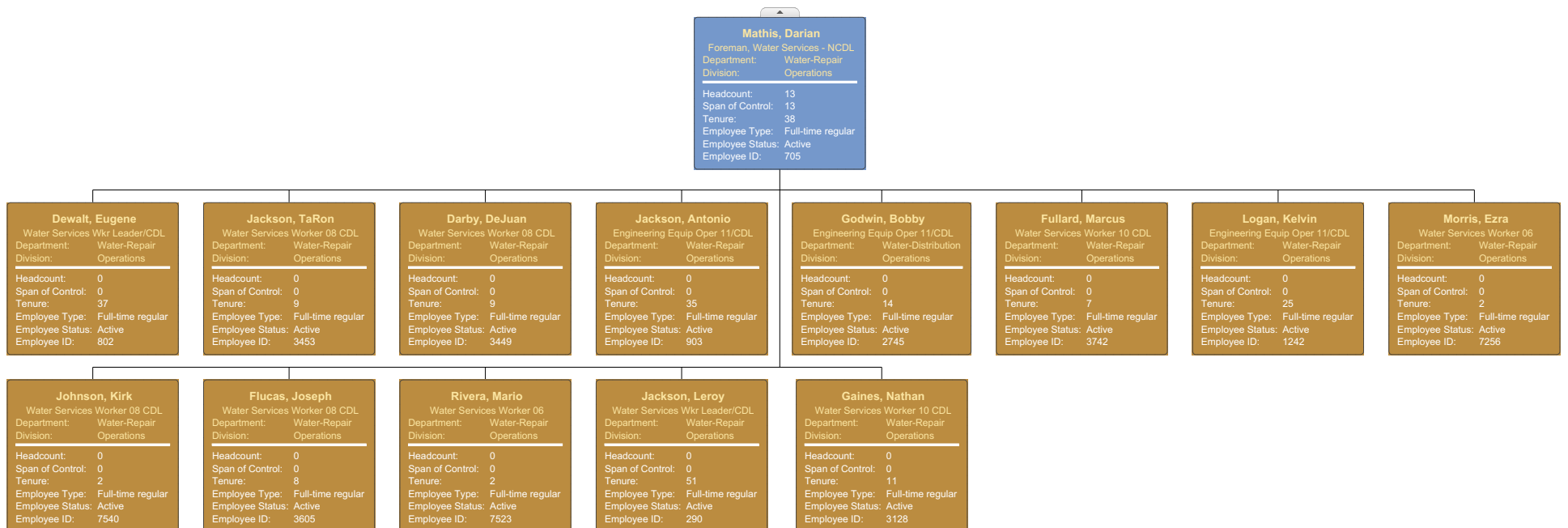
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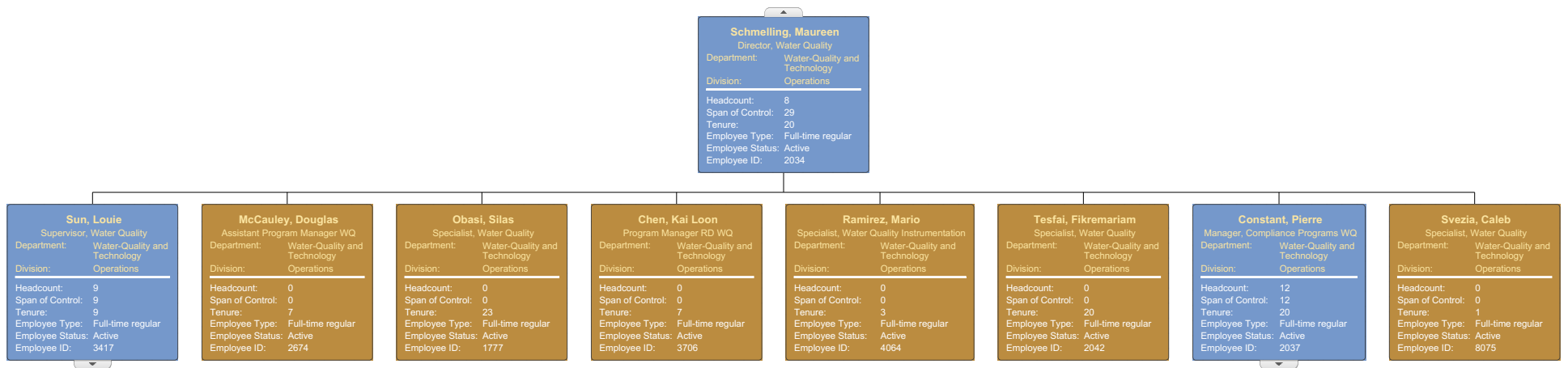
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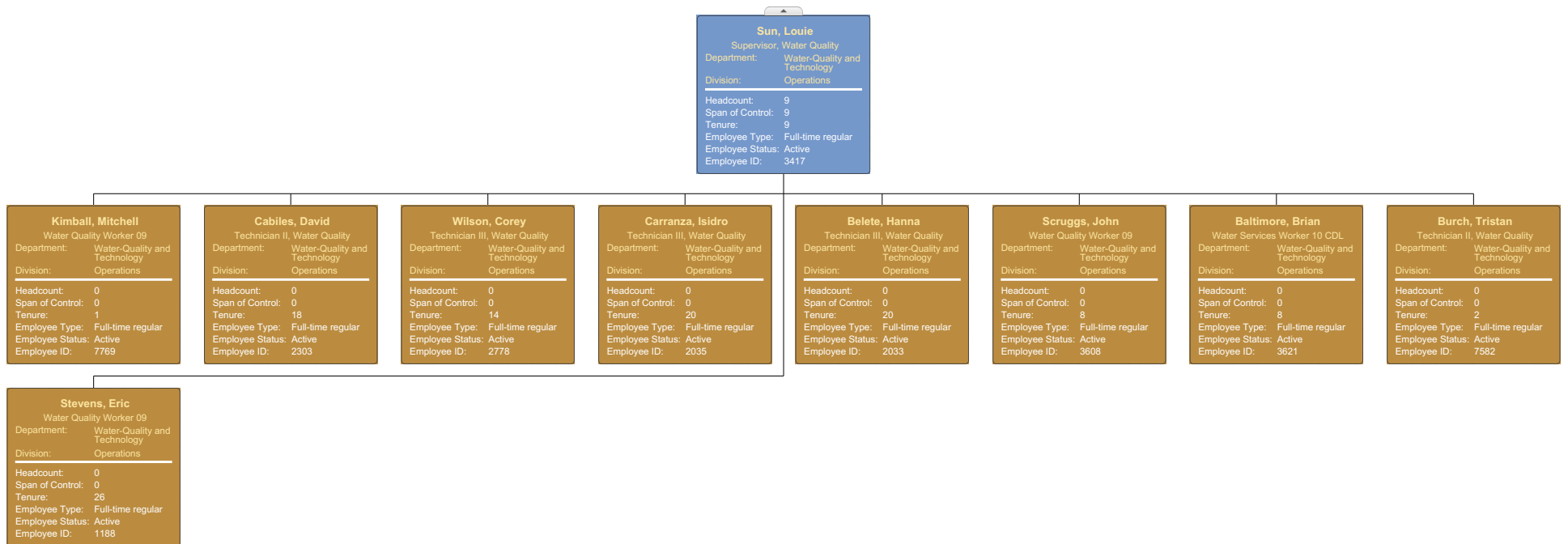
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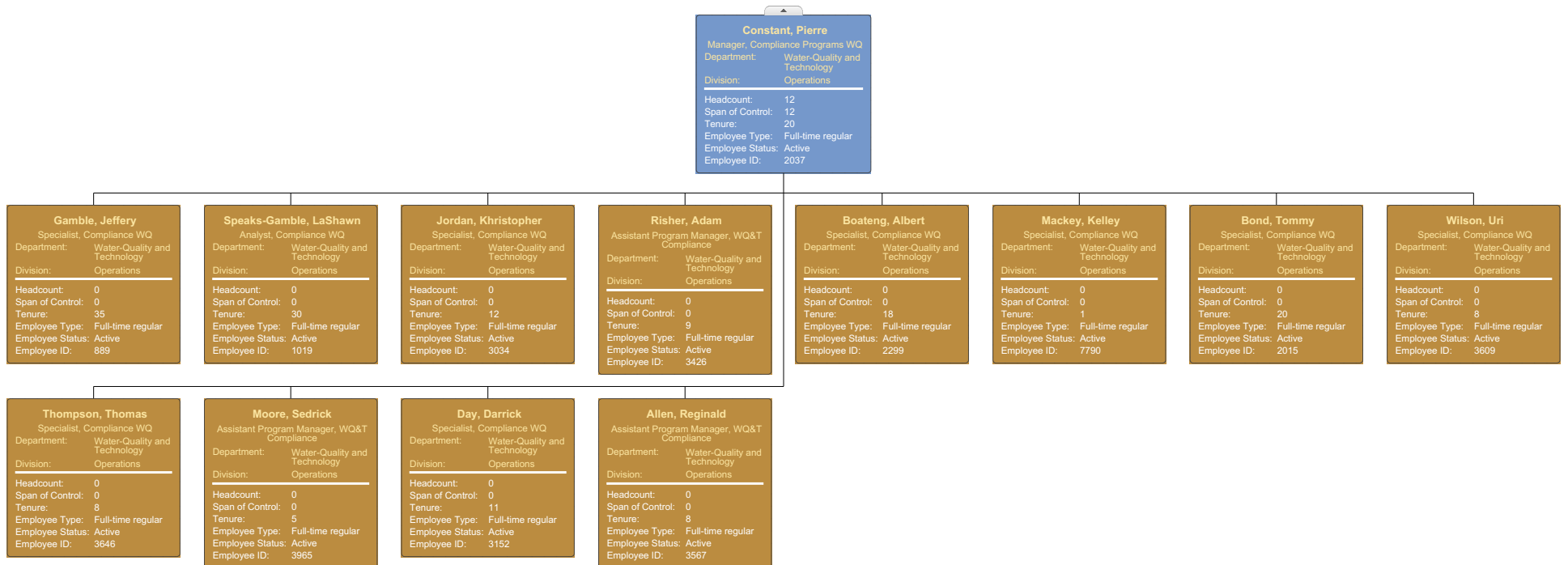
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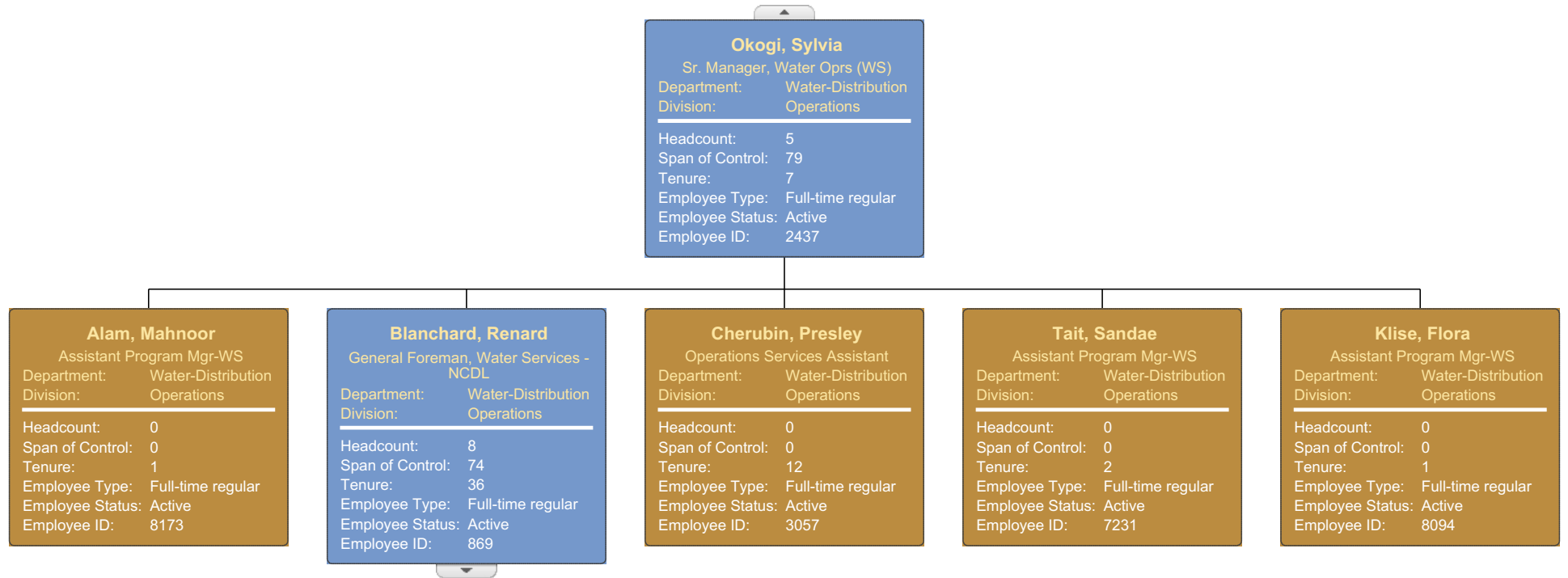
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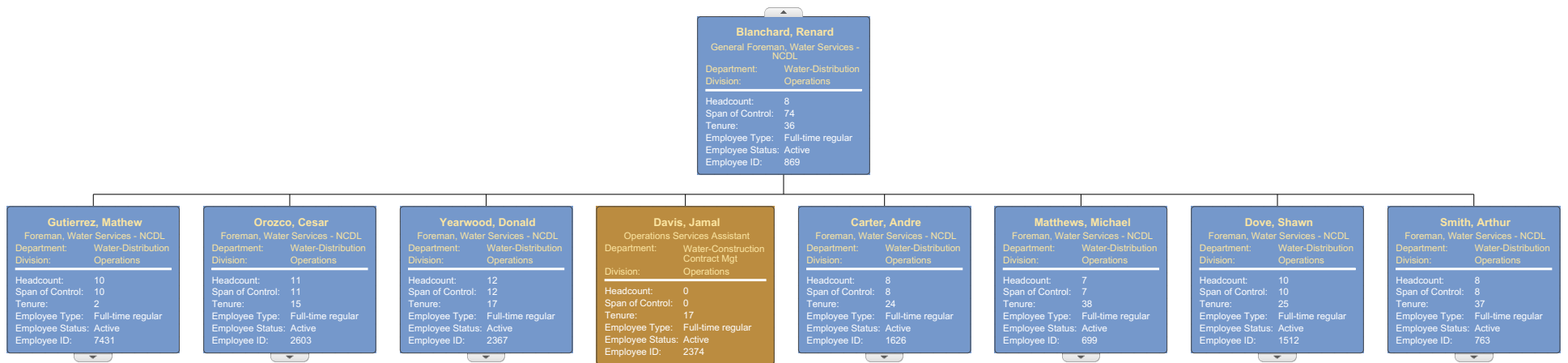
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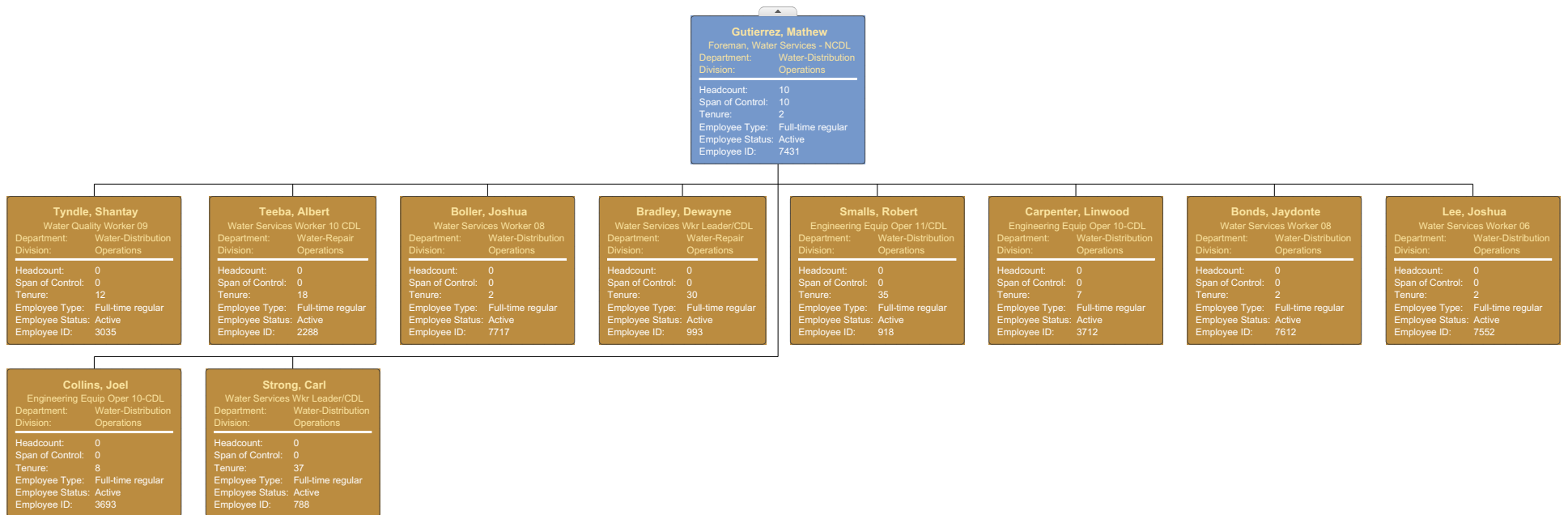
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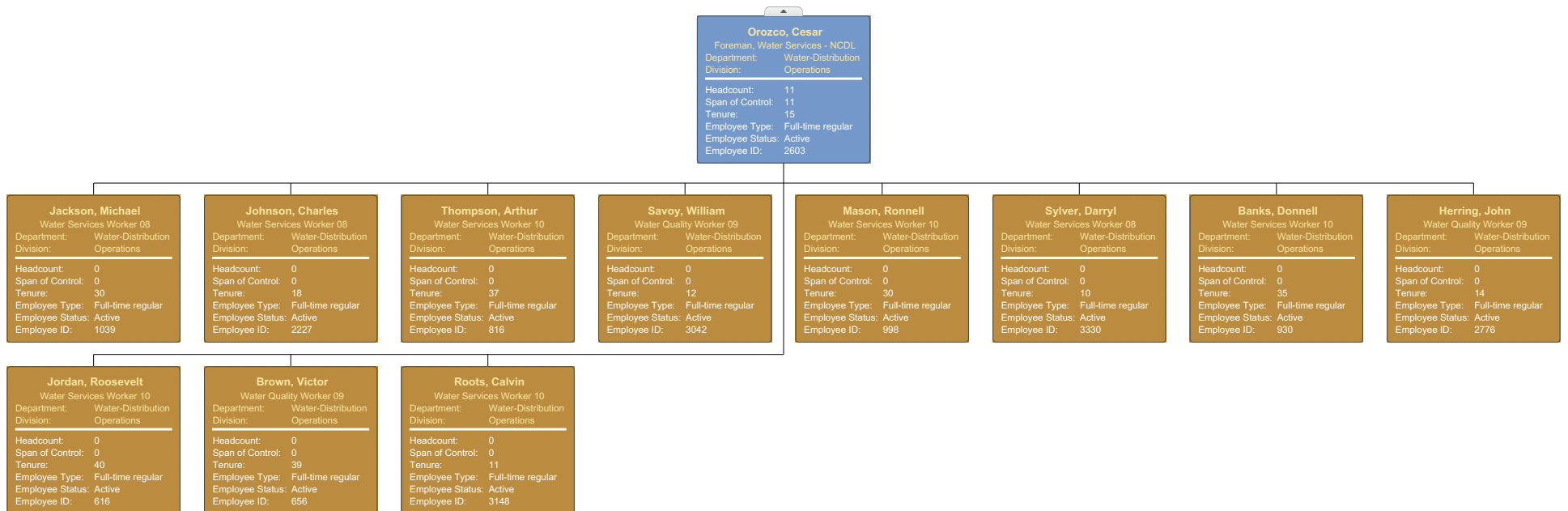
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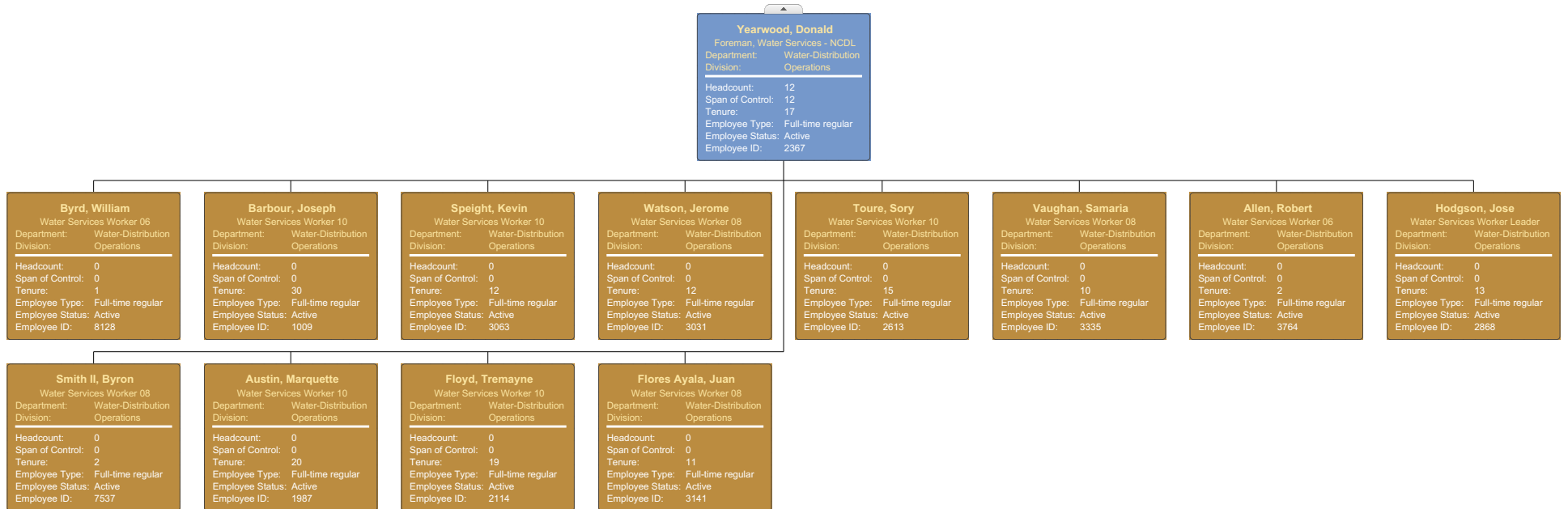
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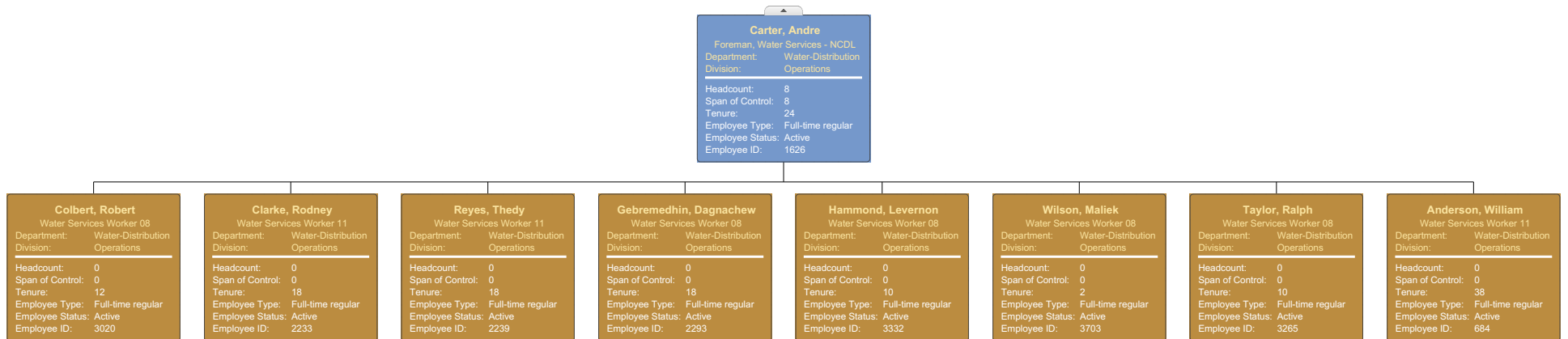
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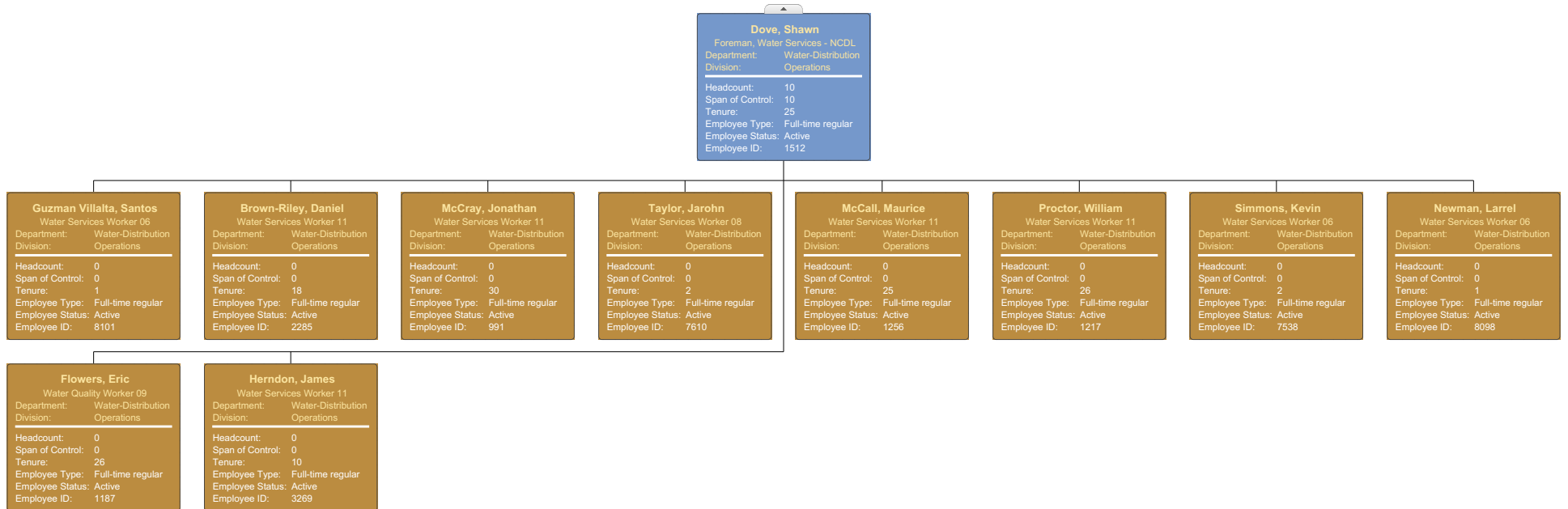


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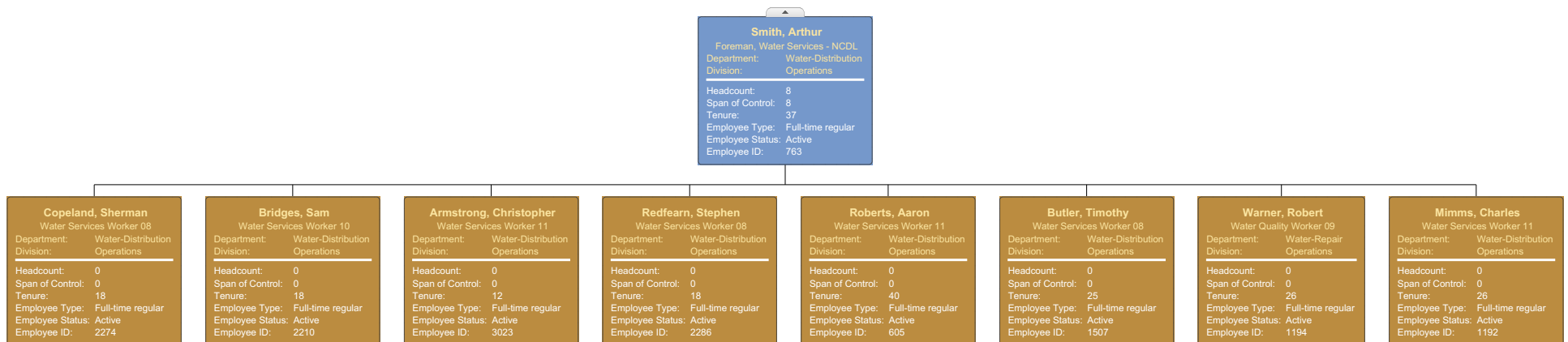
Matthews, Michael	
Foreman, Water Services - NCDL	
Department:	Water-Distribution
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	38
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	699

Mitchell, Rico		Baker, Tyrone		McCoy, Jonathan		Makuson, Jerome		Durr, Daleone		Brown, Antonio		James, Reginald	
Water Services Worker 06		Water Services Worker 10		Water Services Worker 10		Water Services Worker 06		Water Services Worker 08		Water Services Worker 06		Water Services Worker 11	
Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution	Department:	Water-Distribution
Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	1	Tenure:	30	Tenure:	2	Tenure:	1	Tenure:	2	Tenure:	1	Tenure:	40
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
Employee ID:	8174	Employee ID:	1034	Employee ID:	7712	Employee ID:	8097	Employee ID:	7522	Employee ID:	8197	Employee ID:	623

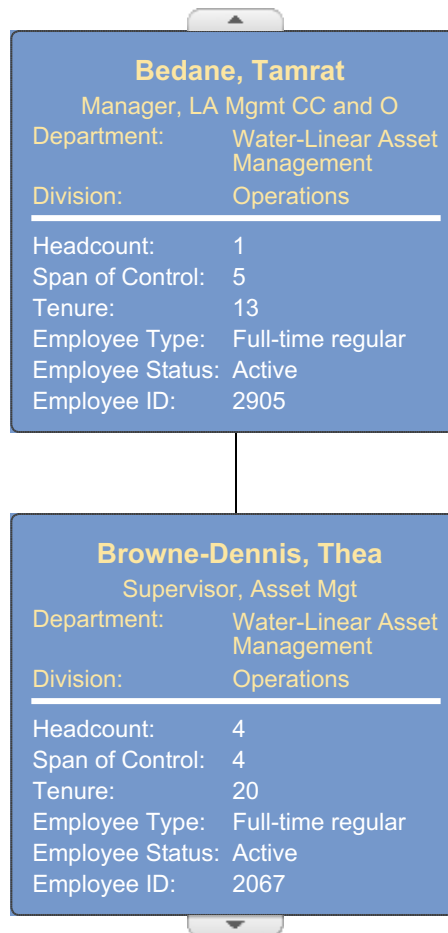
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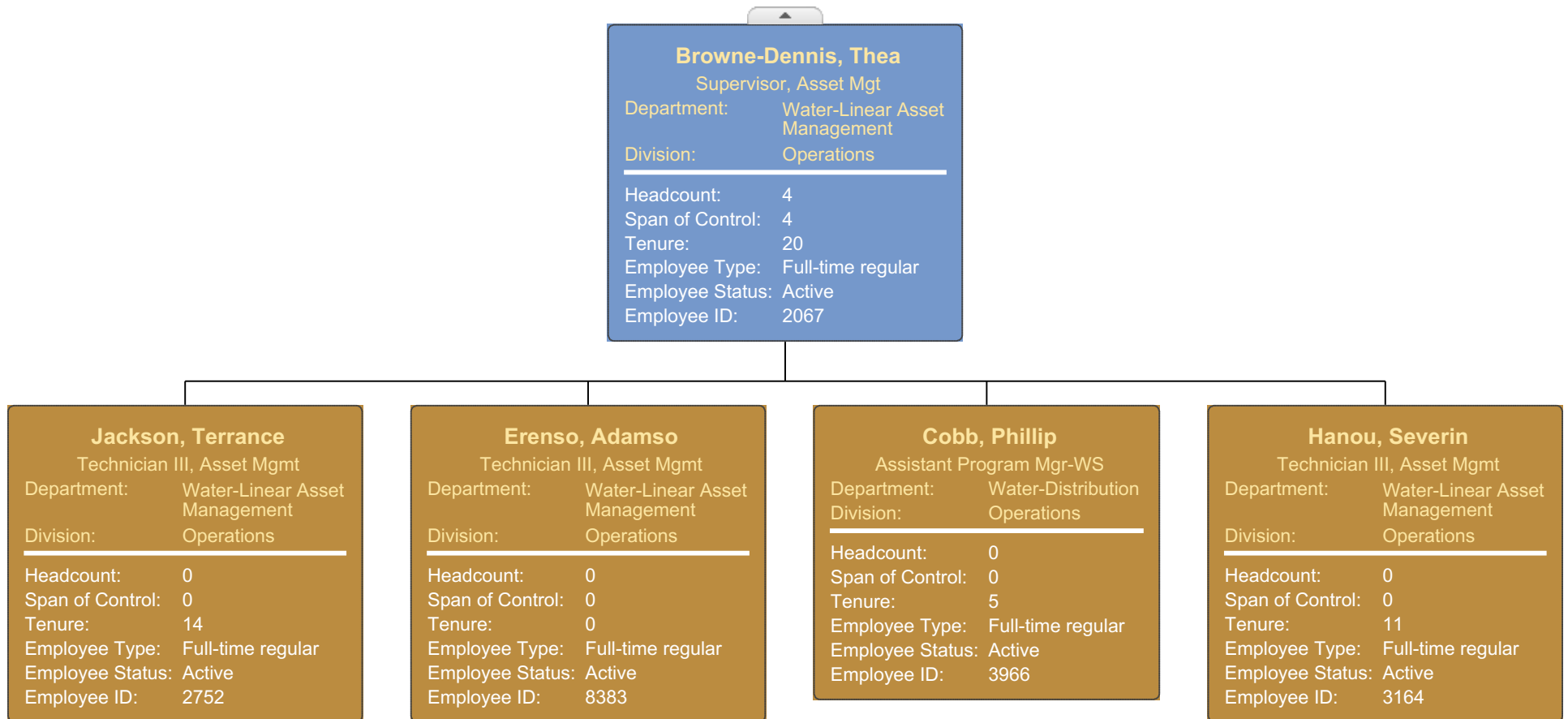
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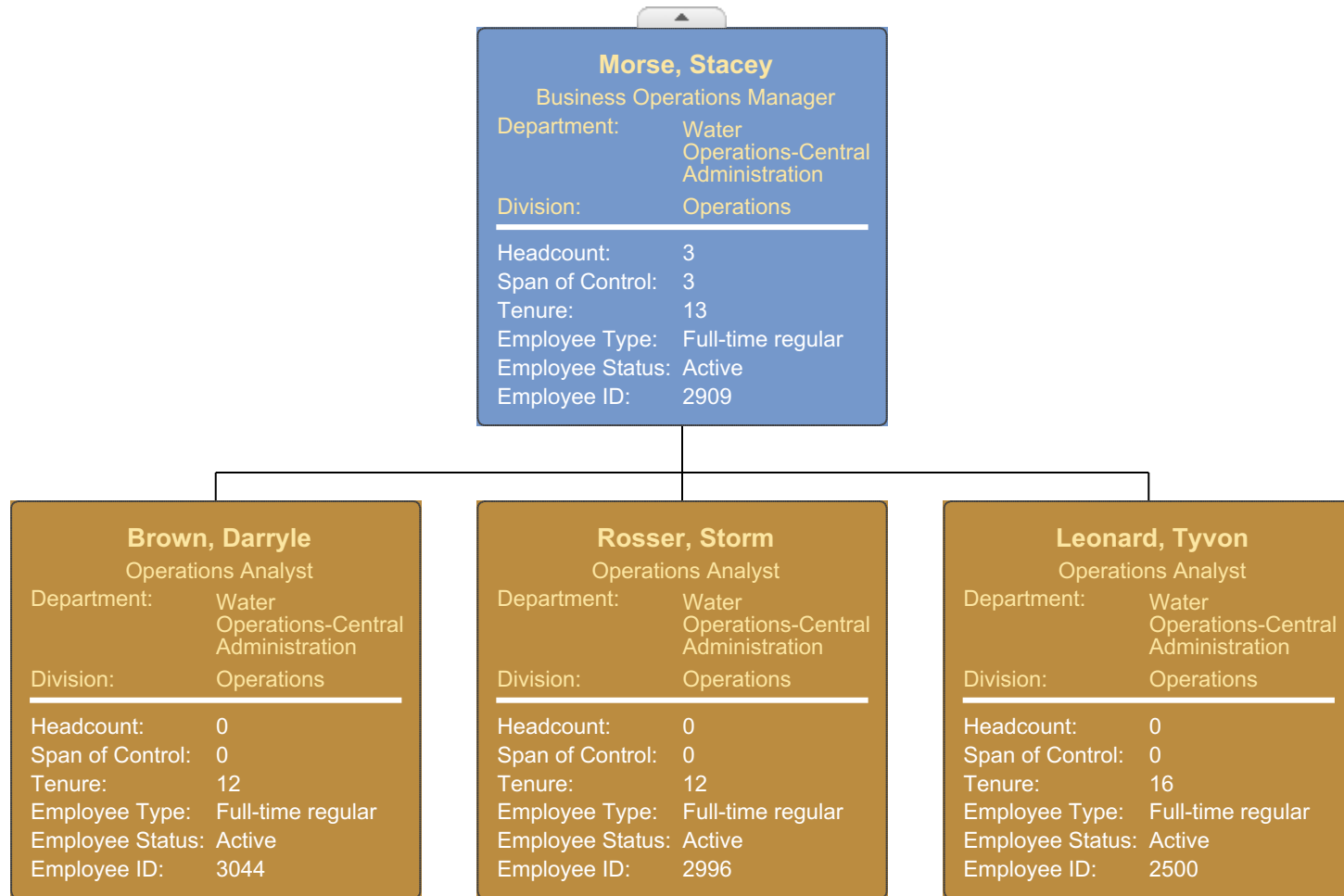
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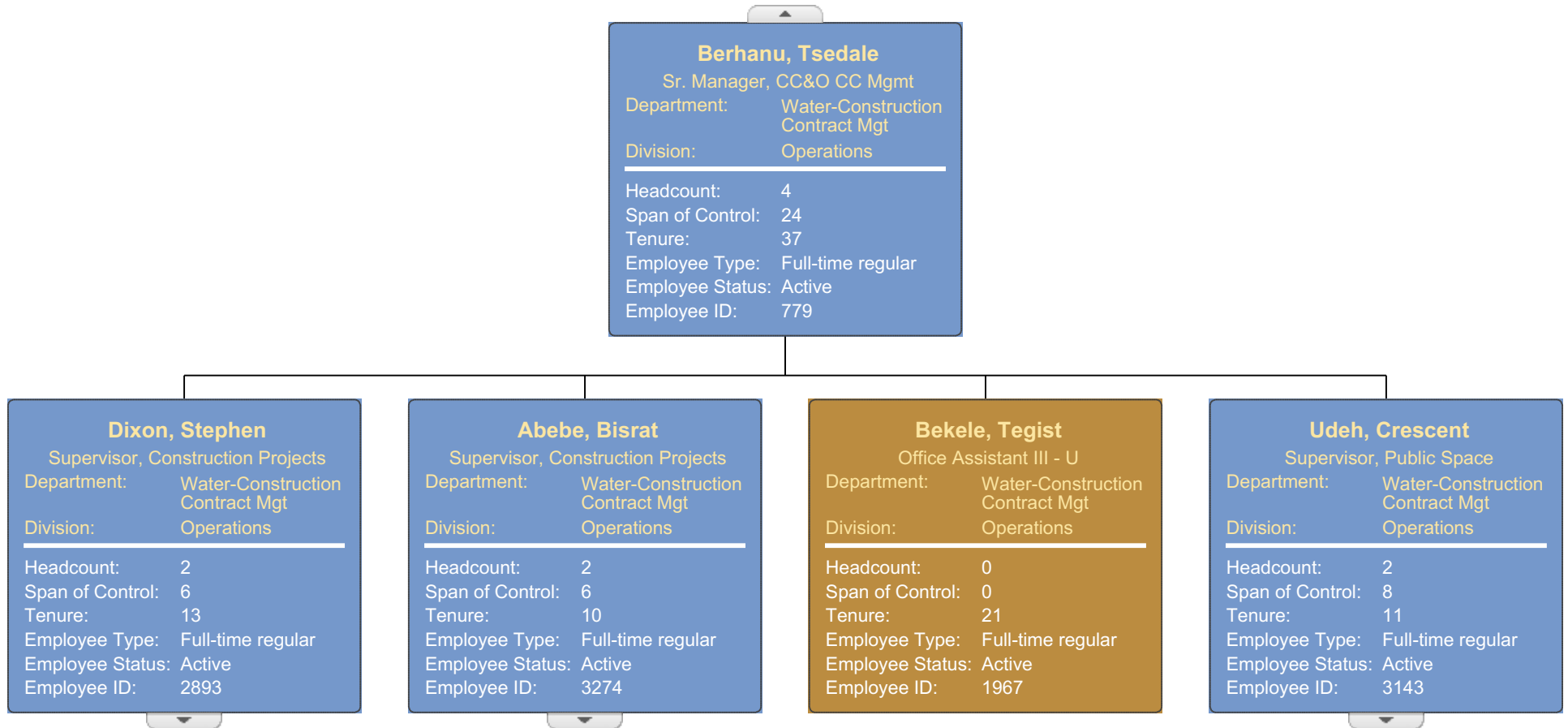
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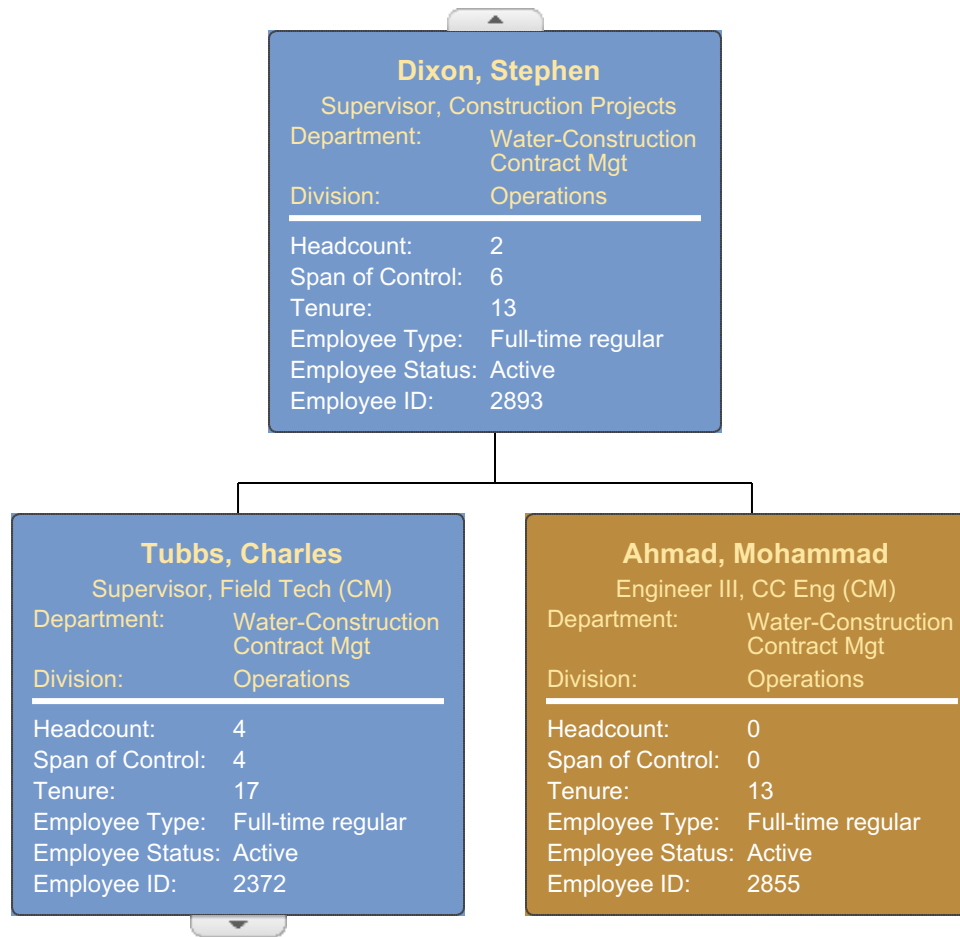
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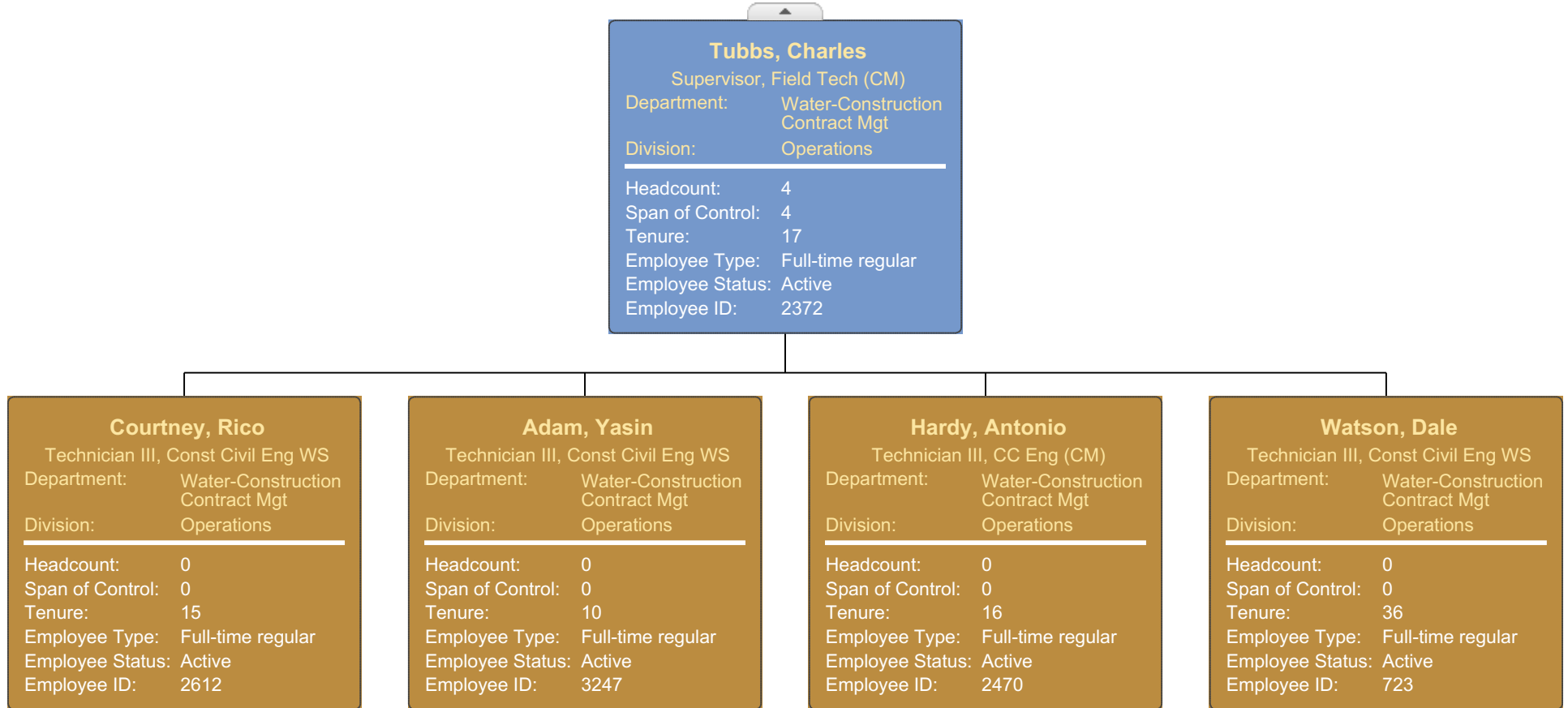
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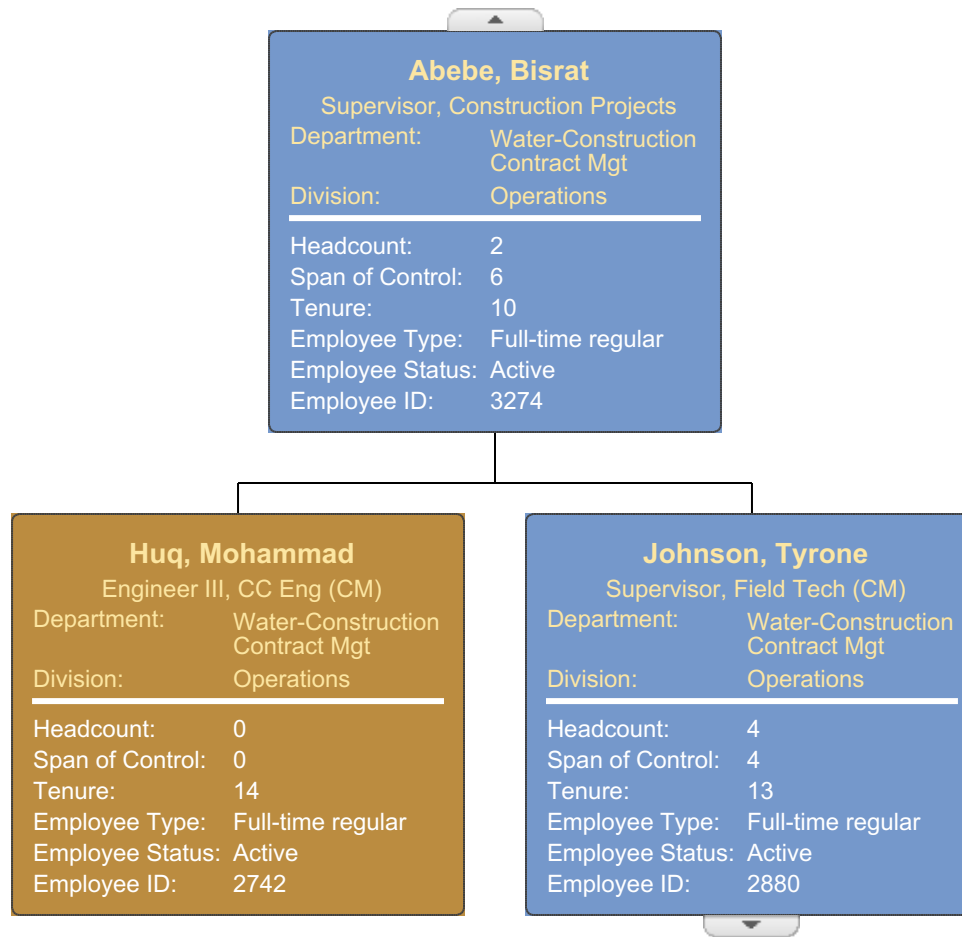
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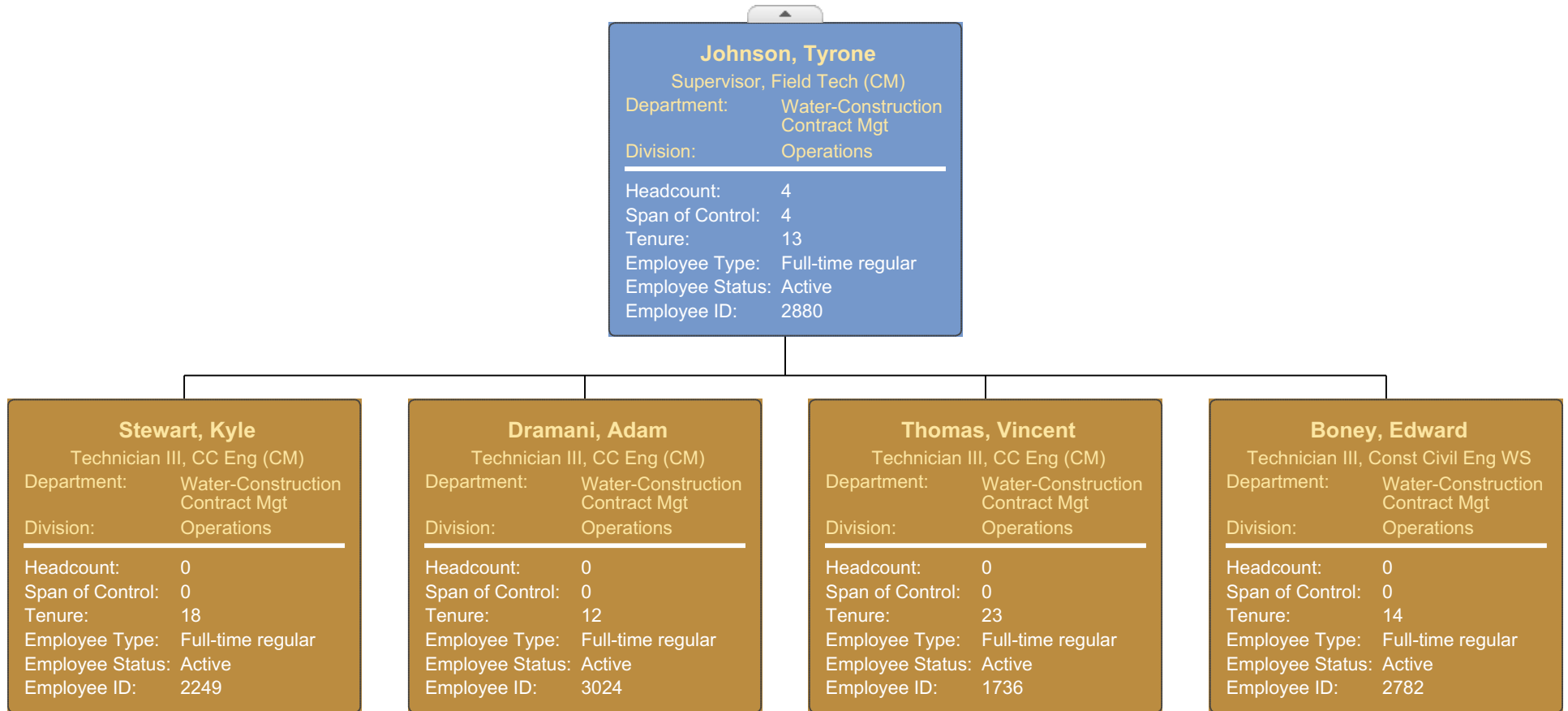
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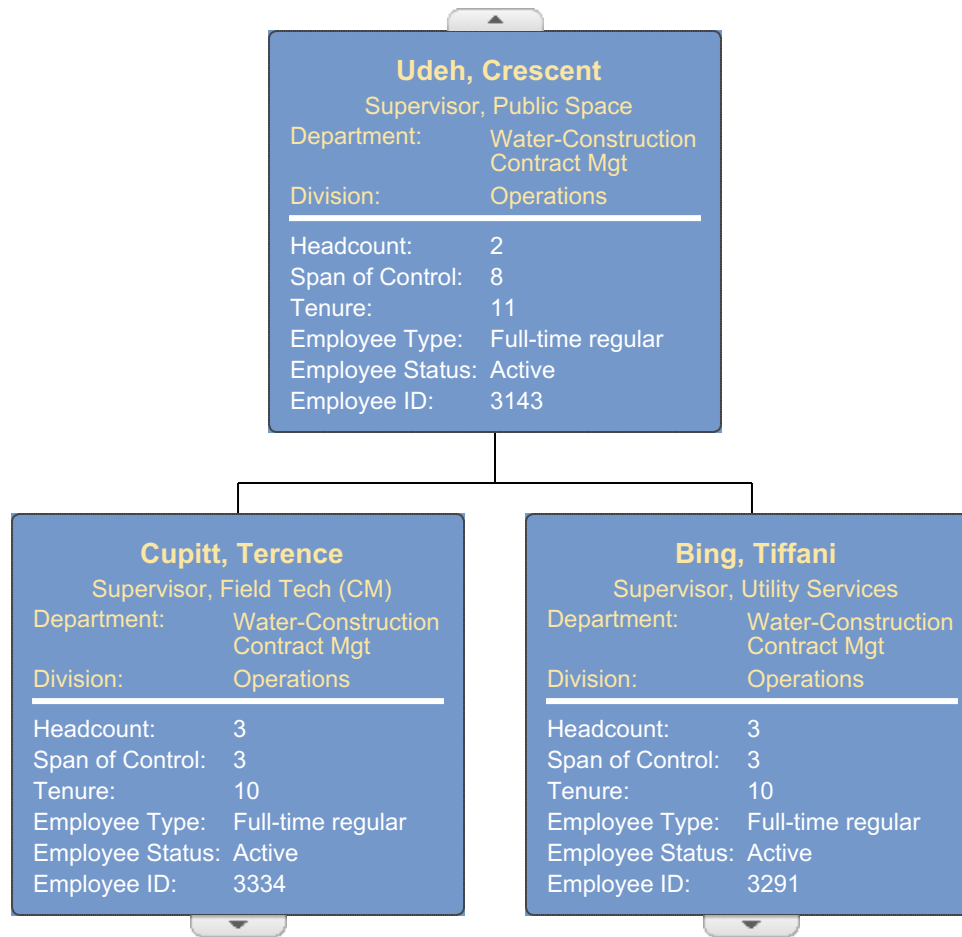
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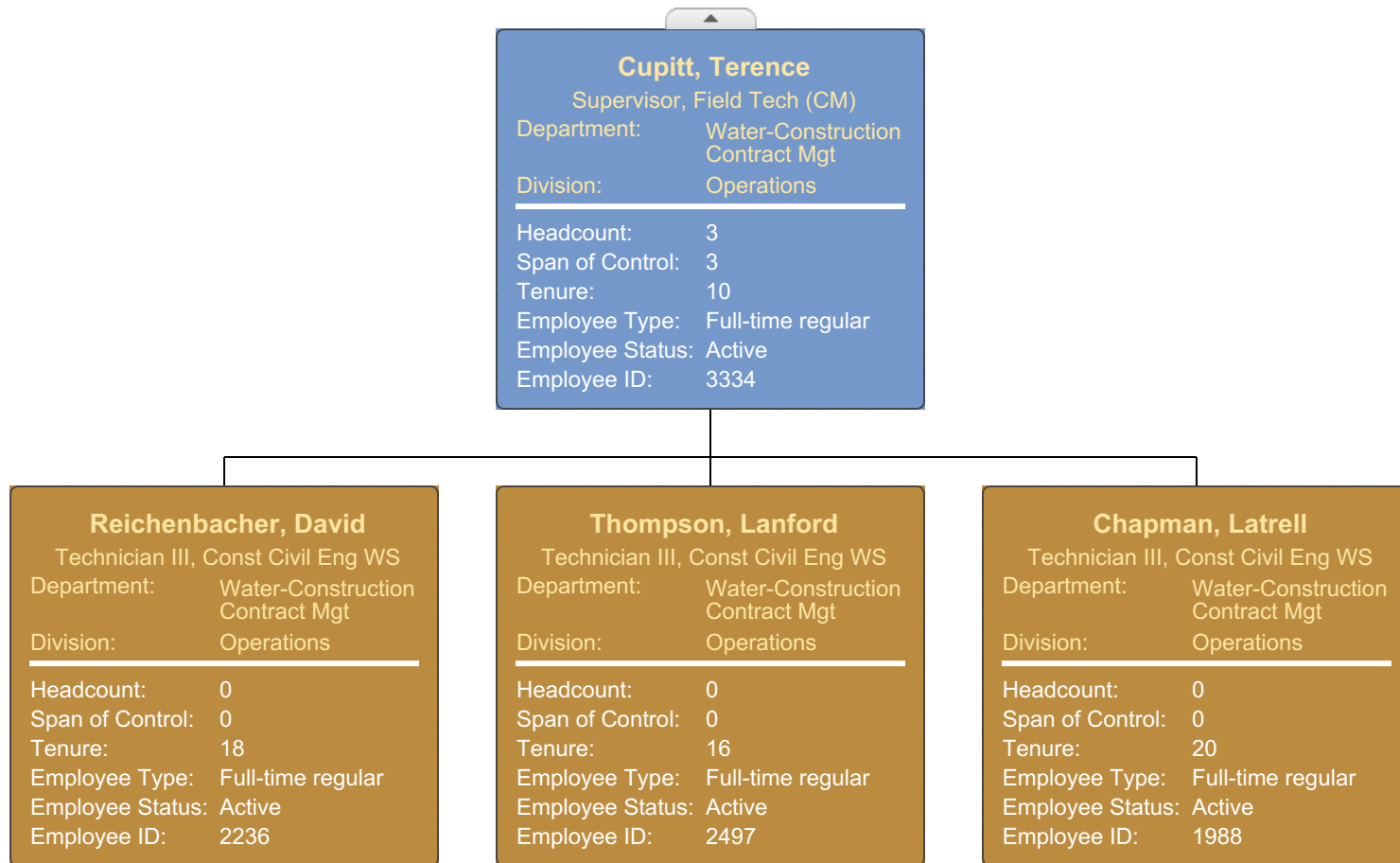
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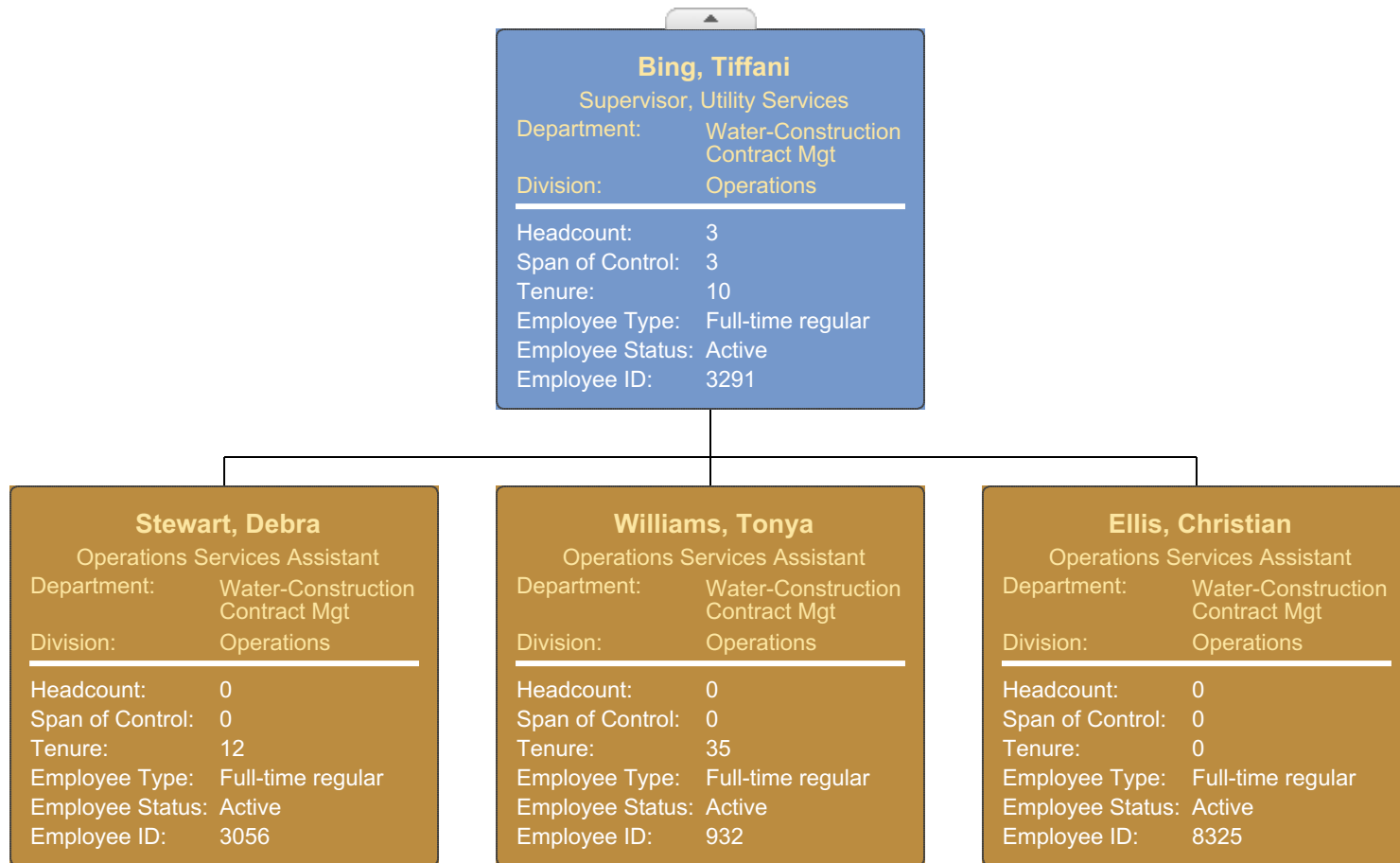
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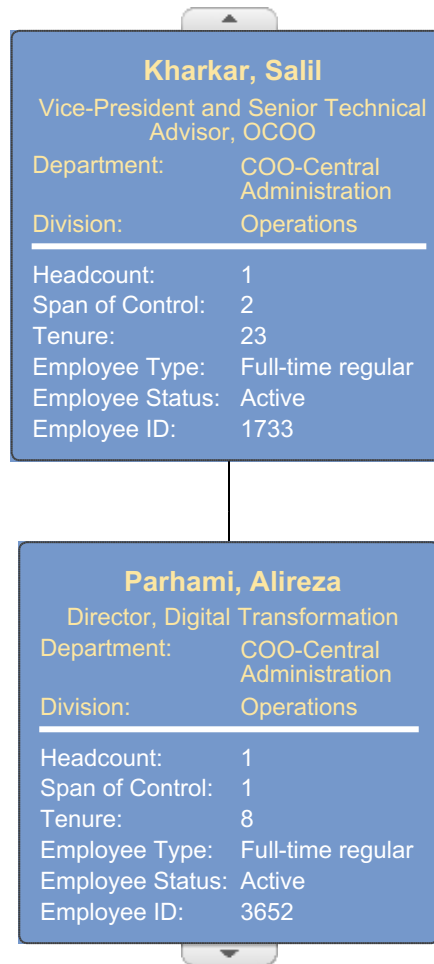
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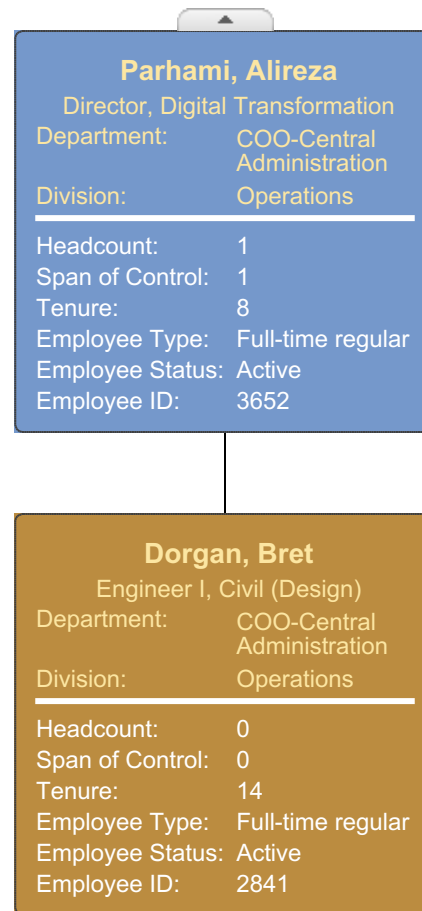
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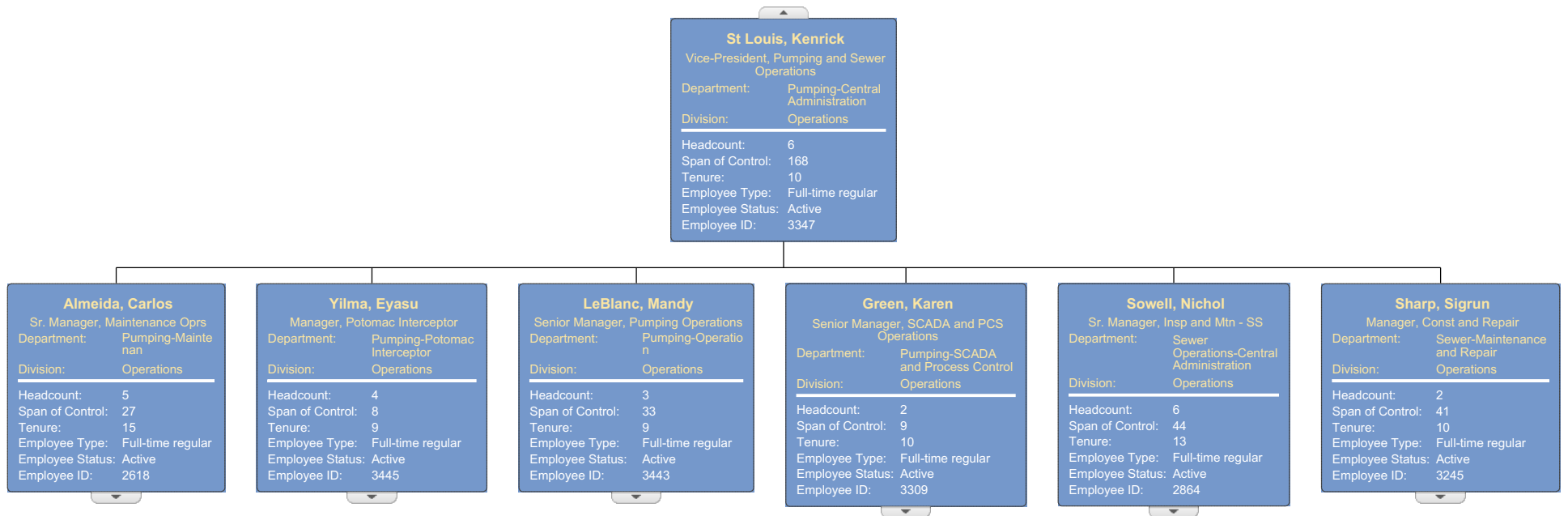
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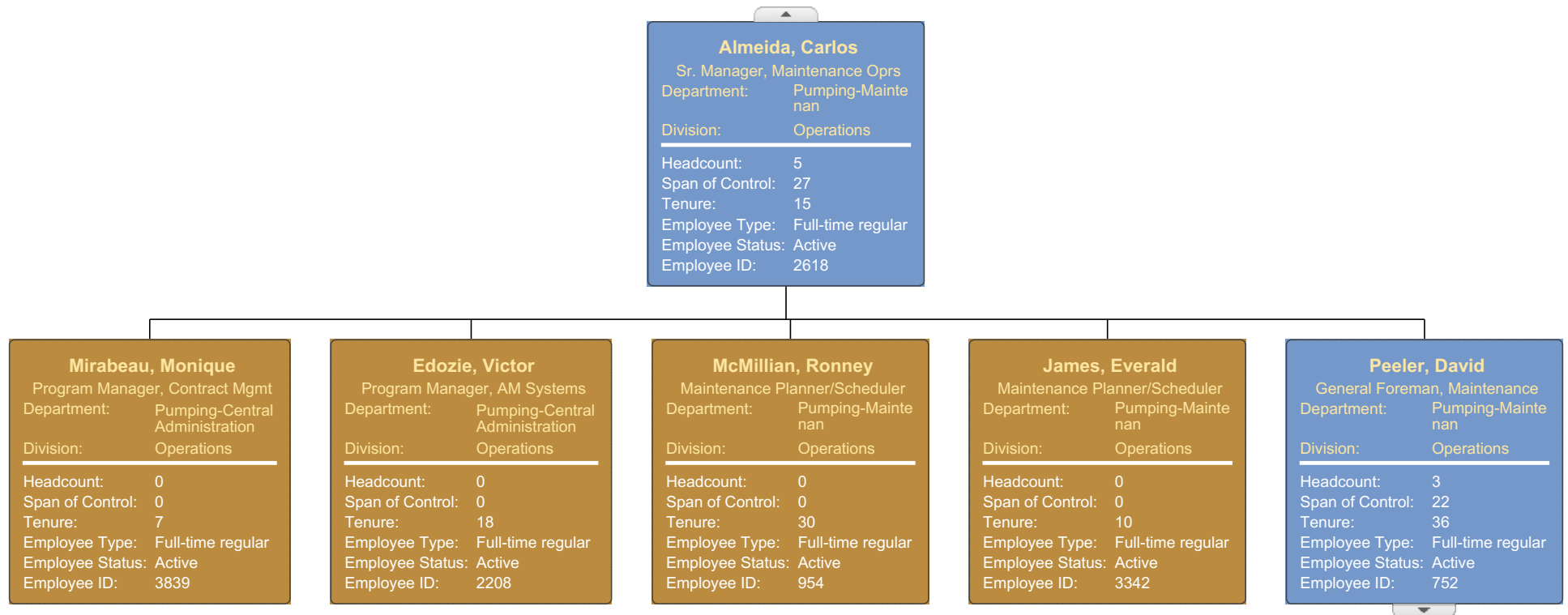
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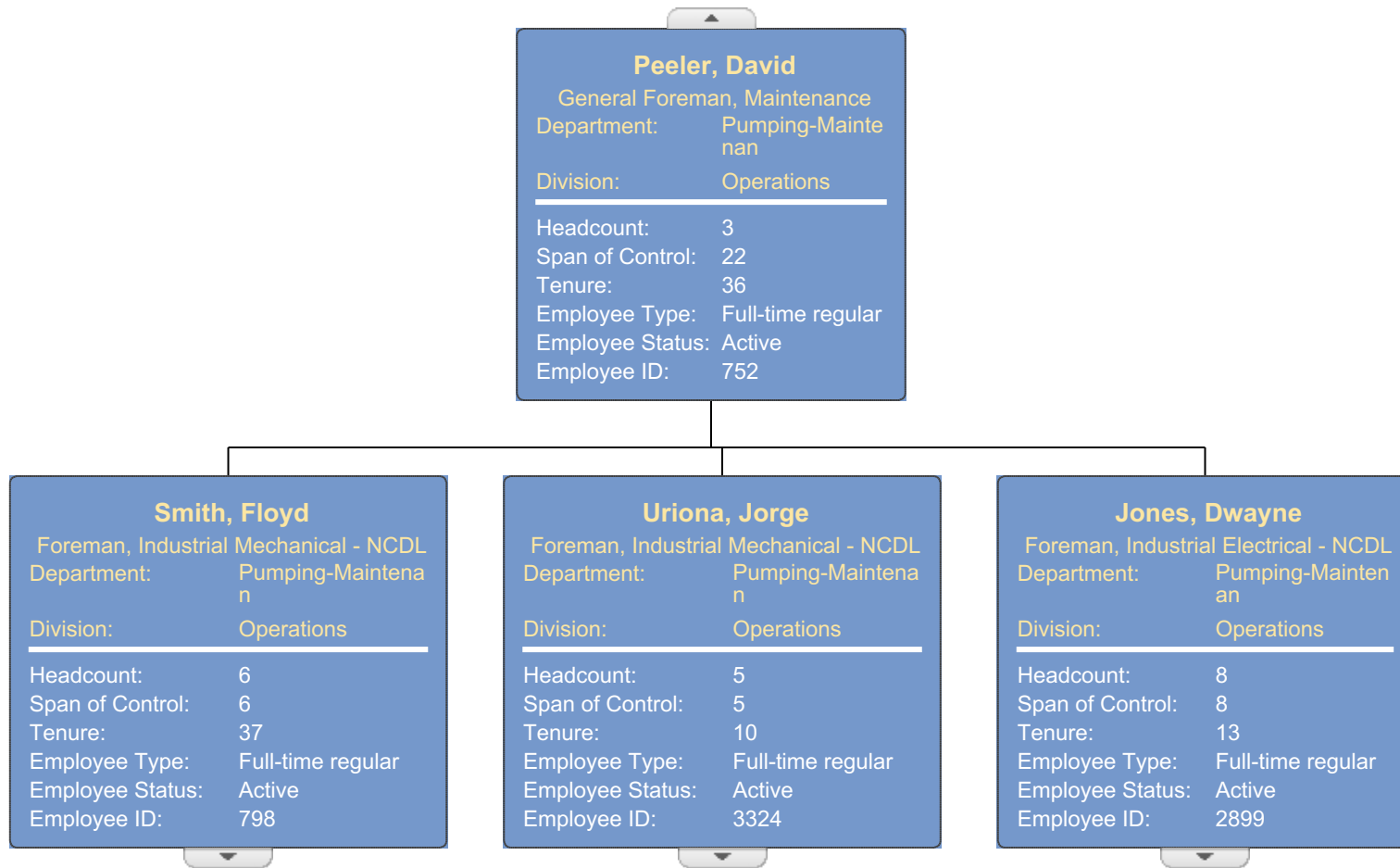
Operations



Operations



Operations



Operations

Smith, Floyd	
Foreman, Industrial Mechanical - NCDL	
Department:	Pumping-Maintenance
Division:	Operations
Headcount:	6
Span of Control:	6
Tenure:	37
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	798

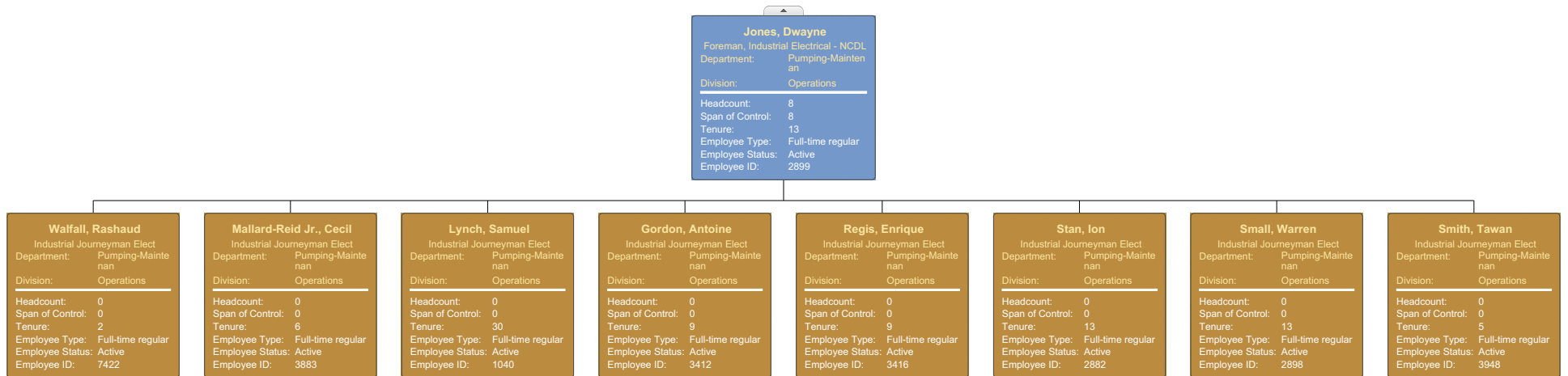
Littlejohn, Anthony Mechanic I, Industrial PS Department: Pumping-Maintenance Division: Operations		McManus, Darren Mechanic I, Industrial PS Department: Pumping-Maintenance Division: Operations		Iracks, Andre Mechanic II, Industrial PS Department: Pumping-Maintenance Division: Operations		Williams, Rodney Mechanic I, Industrial PS Department: Pumping-Maintenance Division: Operations		Hubbard, Alphonse Mechanic I, Industrial PS Department: Pumping-Maintenance Division: Operations		Philson, Elie Mechanic II, Industrial PS Department: Pumping-Maintenance Division: Operations	
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	18	Tenure:	10	Tenure:	10	Tenure:	14	Tenure:	7	Tenure:	25
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
Employee ID:	2300	Employee ID:	3331	Employee ID:	3328	Employee ID:	2763	Employee ID:	3776	Employee ID:	1553

Operations

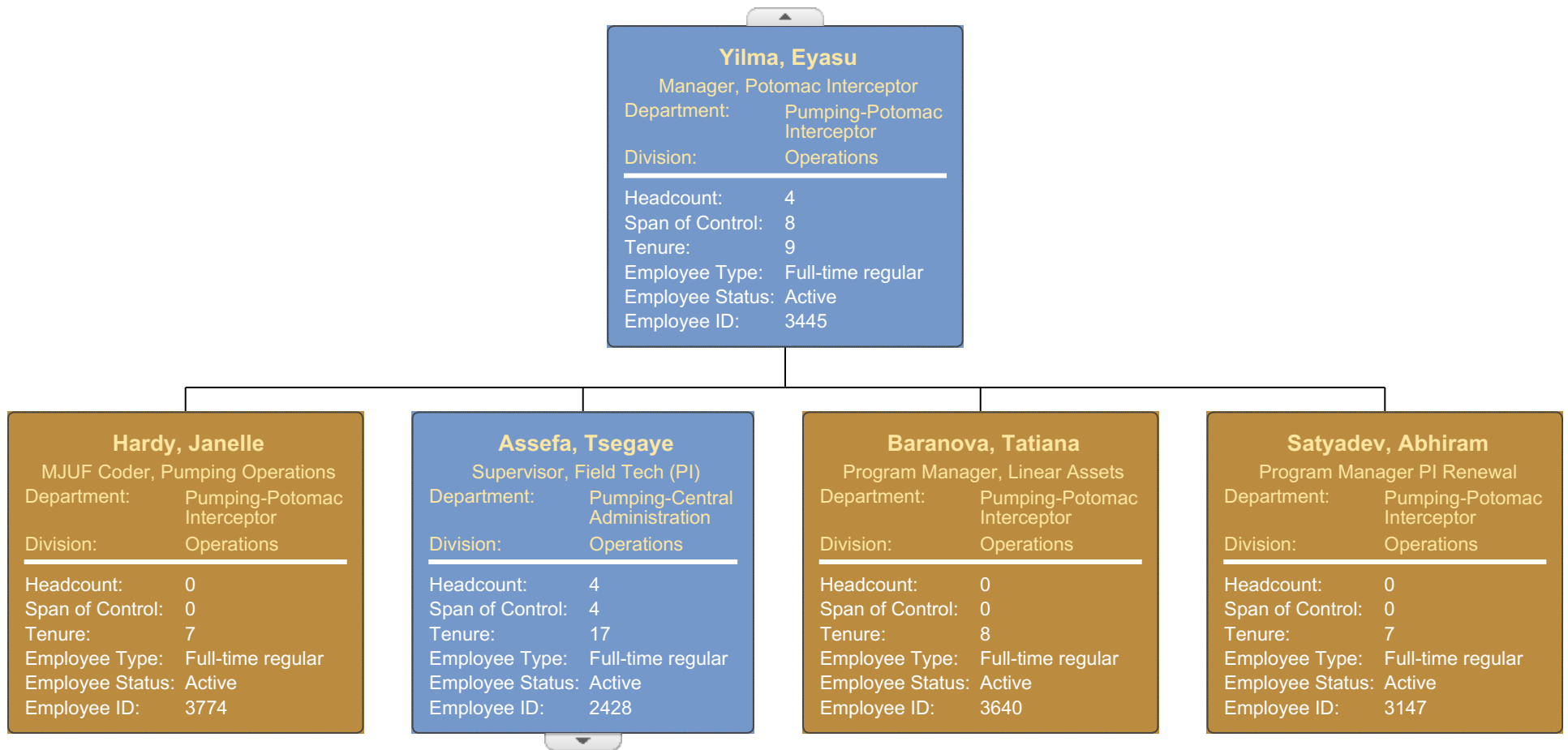
Uriona, Jorge	
Foreman, Industrial Mechanical - NCDL	
Department:	Pumping-Maintenance
Division:	Operations
Headcount:	5
Span of Control:	5
Tenure:	10
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3324

Mackall, Lee		Taylor, Julius		Harris, Lorelle		Lewis, Saleem		Redd, Charles	
Mechanic II, Industrial PS		Mechanic II, Industrial PS		Mechanic II, Industrial PS		Mechanic II, Industrial PS		Mechanic II, Industrial PS	
Department:	Pumping-Maintenance	Department:	Pumping-Maintenance	Department:	Pumping-Maintenance	Department:	Pumping-Maintenance	Department:	Pumping-Maintenance
Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations	Division:	Operations
Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0	Headcount:	0
Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0	Span of Control:	0
Tenure:	9	Tenure:	9	Tenure:	14	Tenure:	8	Tenure:	19
Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular	Employee Type:	Full-time regular
Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active	Employee Status:	Active
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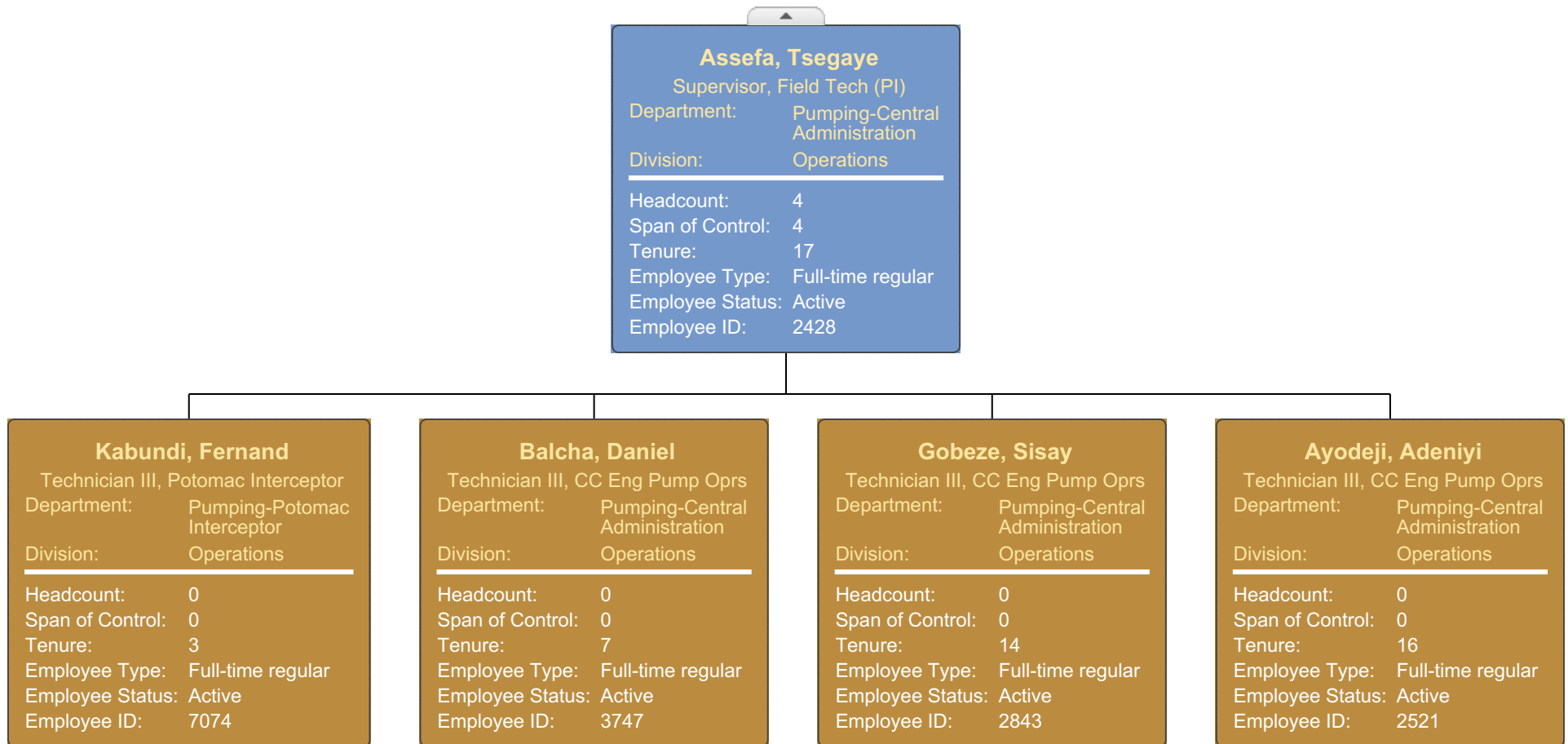
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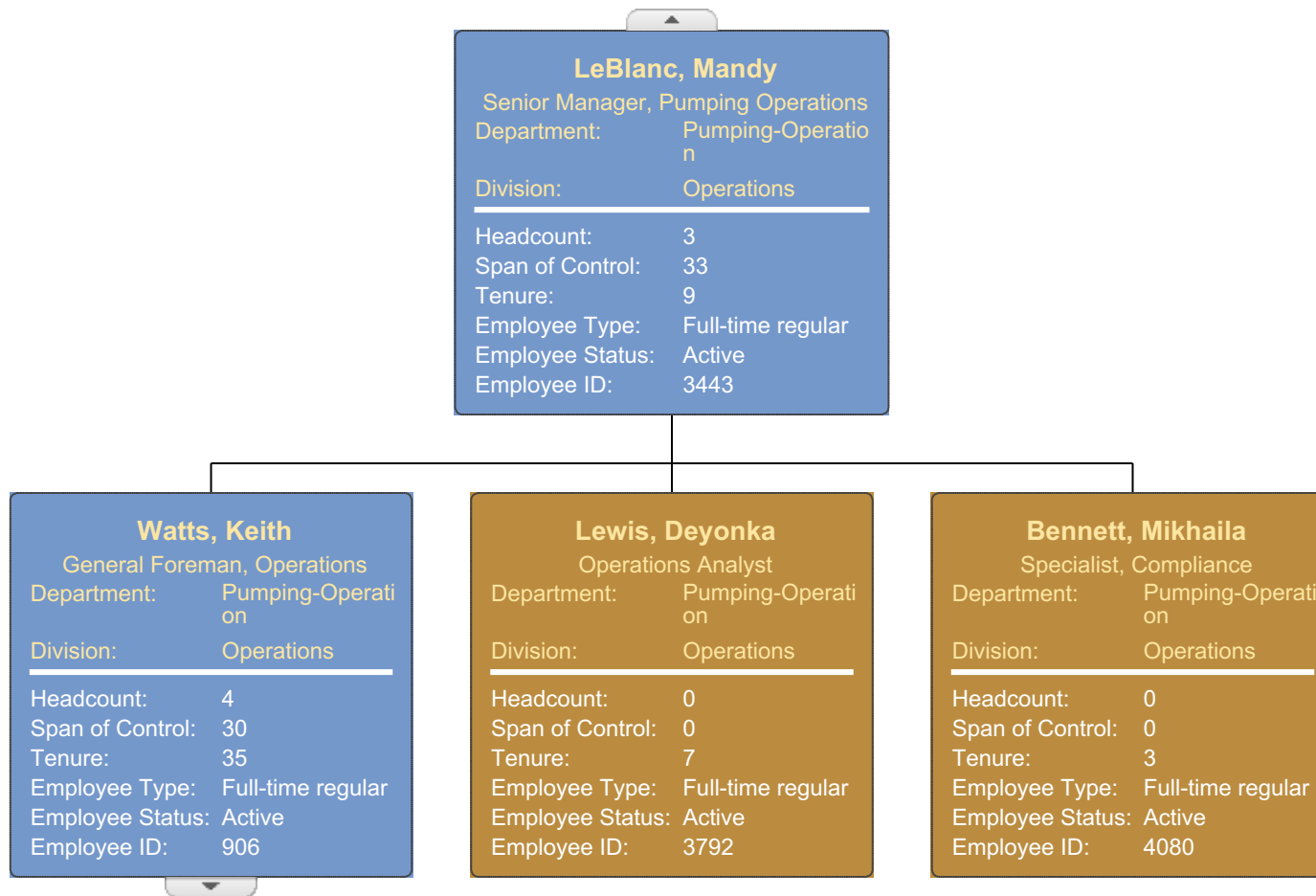
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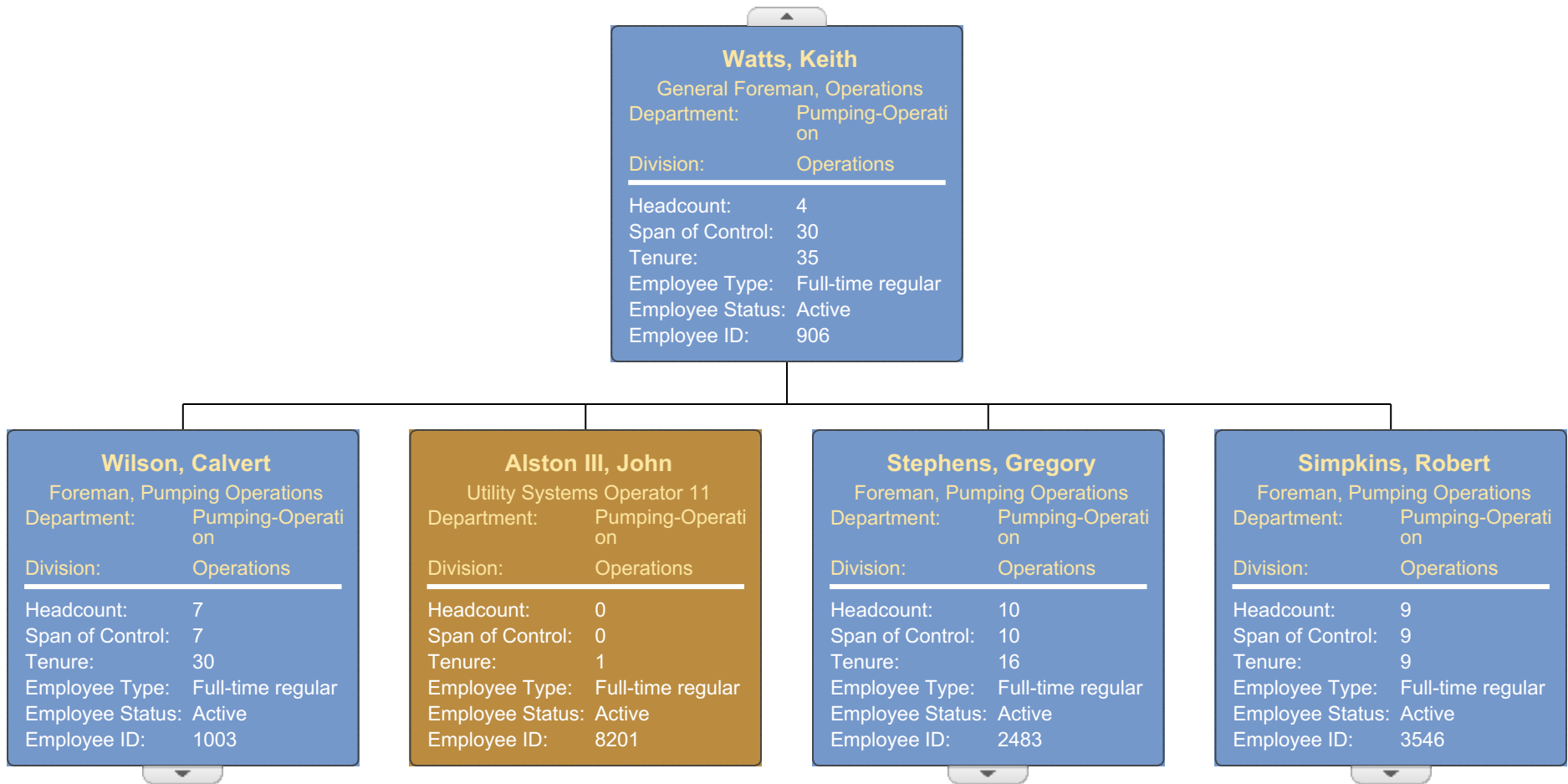
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Operations



Operations

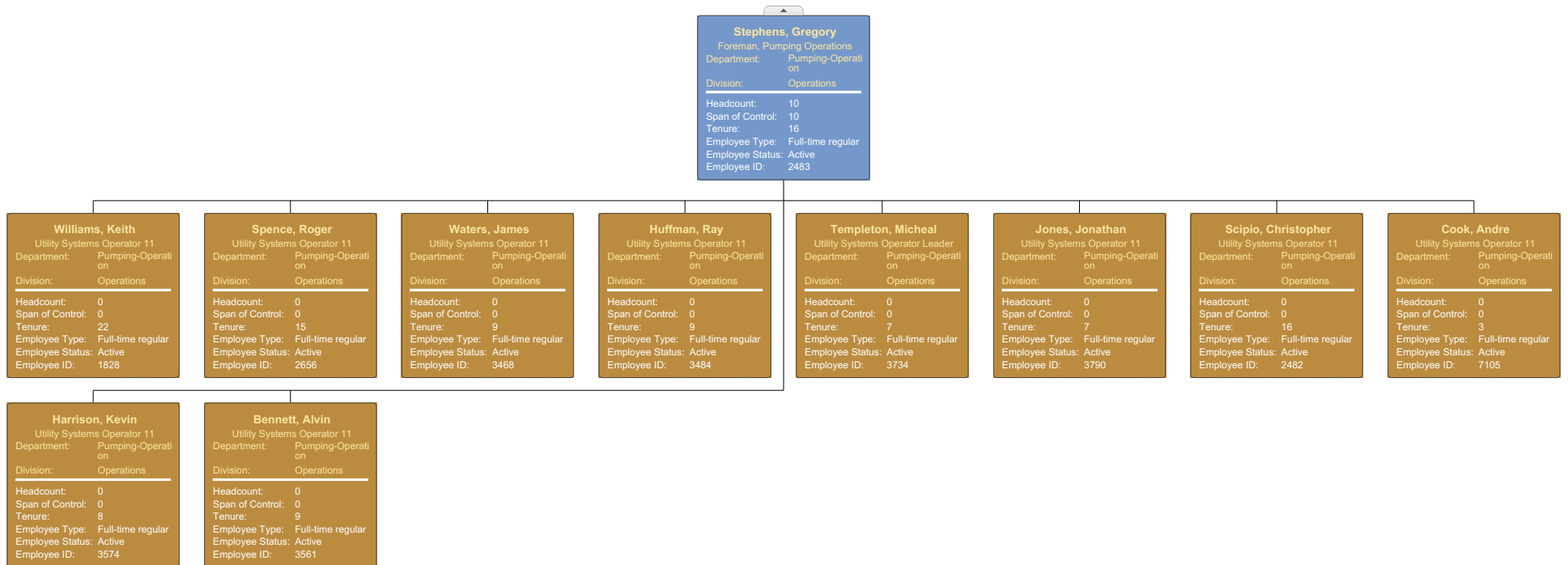


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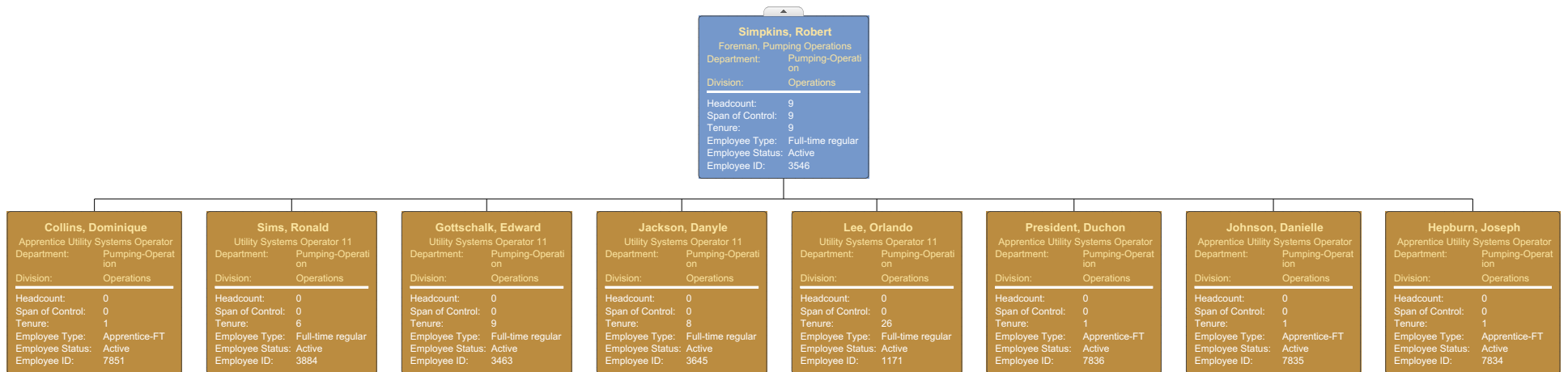
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Foreman, Pumping Operations	
Department:	Pumping-Operations
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	30
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	1003

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ID:</td><td>2345</td></tr></table>	Bradley, Carlett		Utility Systems Operator 11		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	18	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	2345	<table><tr><td colspan="2">Johnson, Jermaine</td></tr><tr><td colspan="2">Utility Systems Operator 11</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>7</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>3740</td></tr></table>	Johnson, Jermaine		Utility Systems Operator 11		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	7	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	3740	<table><tr><td colspan="2">Bradford, Tambua</td></tr><tr><td colspan="2">Screening Removal Operator II/CDL</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> </td></tr><tr><td>Headcount:</td><td>0</td></tr><tr><td>Span of Control:</td><td>0</td></tr><tr><td>Tenure:</td><td>4</td></tr><tr><td>Employee Type:</td><td>Full-time regular</td></tr><tr><td>Employee Status:</td><td>Active</td></tr><tr><td>Employee ID:</td><td>4010</td></tr></table>	Bradford, Tambua		Screening Removal Operator II/CDL		Department:	Pumping-Operations	Division:	Operations			Headcount:	0	Span of Control:	0	Tenure:	4	Employee Type:	Full-time regular	Employee Status:	Active	Employee ID:	4010	<table><tr><td colspan="2">Frazier, Gregory</td></tr><tr><td colspan="2">Screening Removal Operator II/CDL</td></tr><tr><td>Department:</td><td>Pumping-Operations</td></tr><tr><td>Division:</td><td>Operations</td></tr><tr><td colspan="2"> 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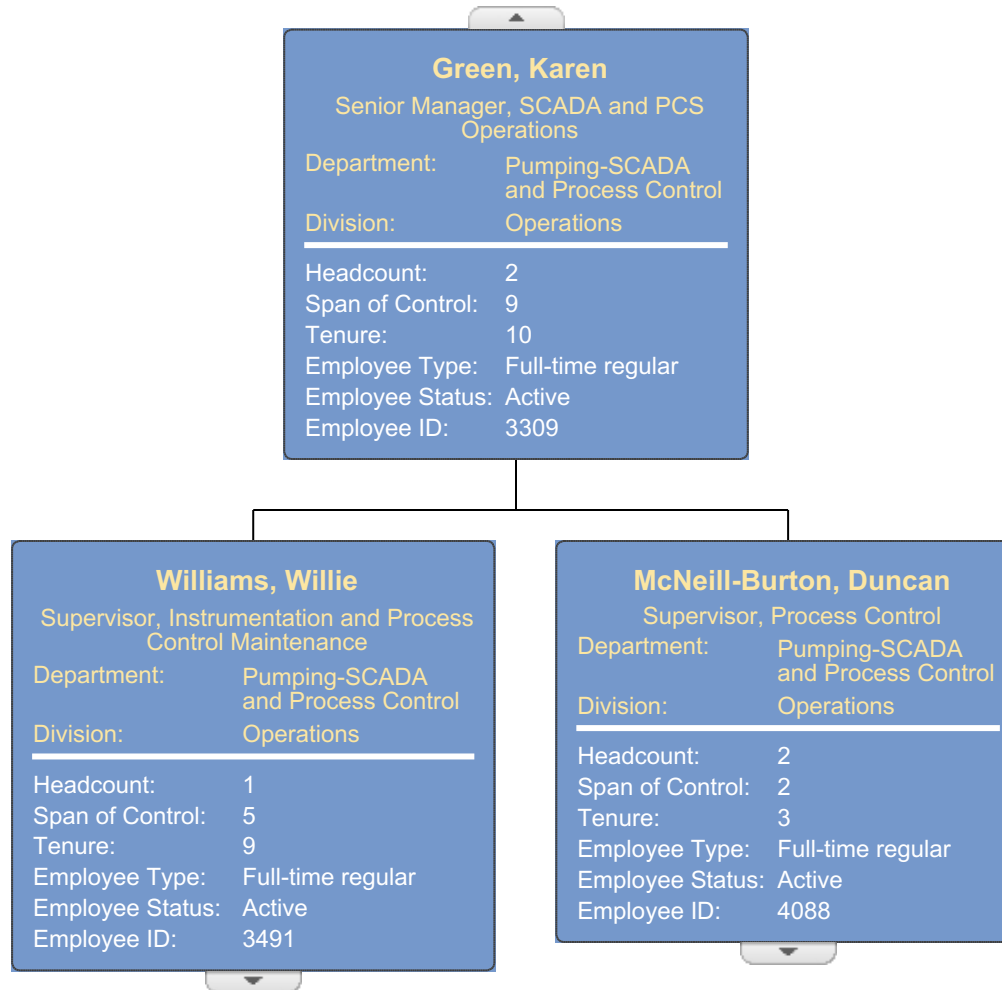
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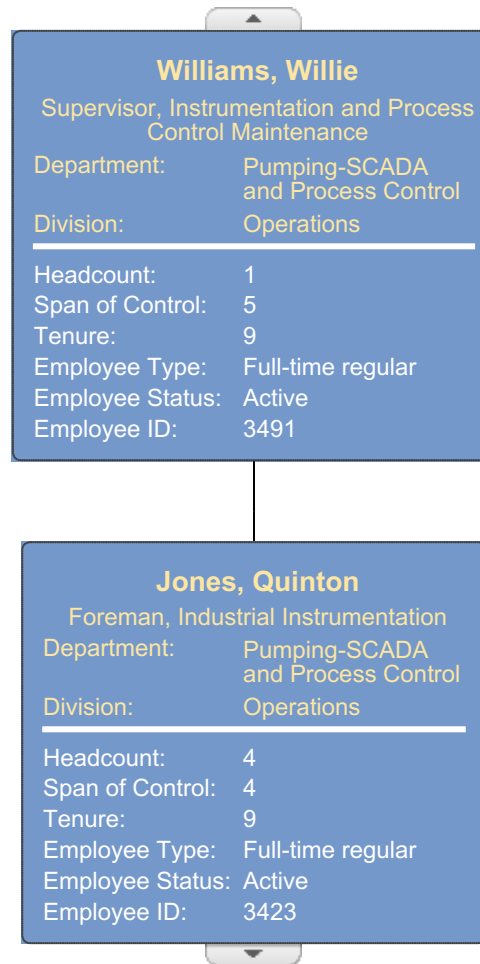
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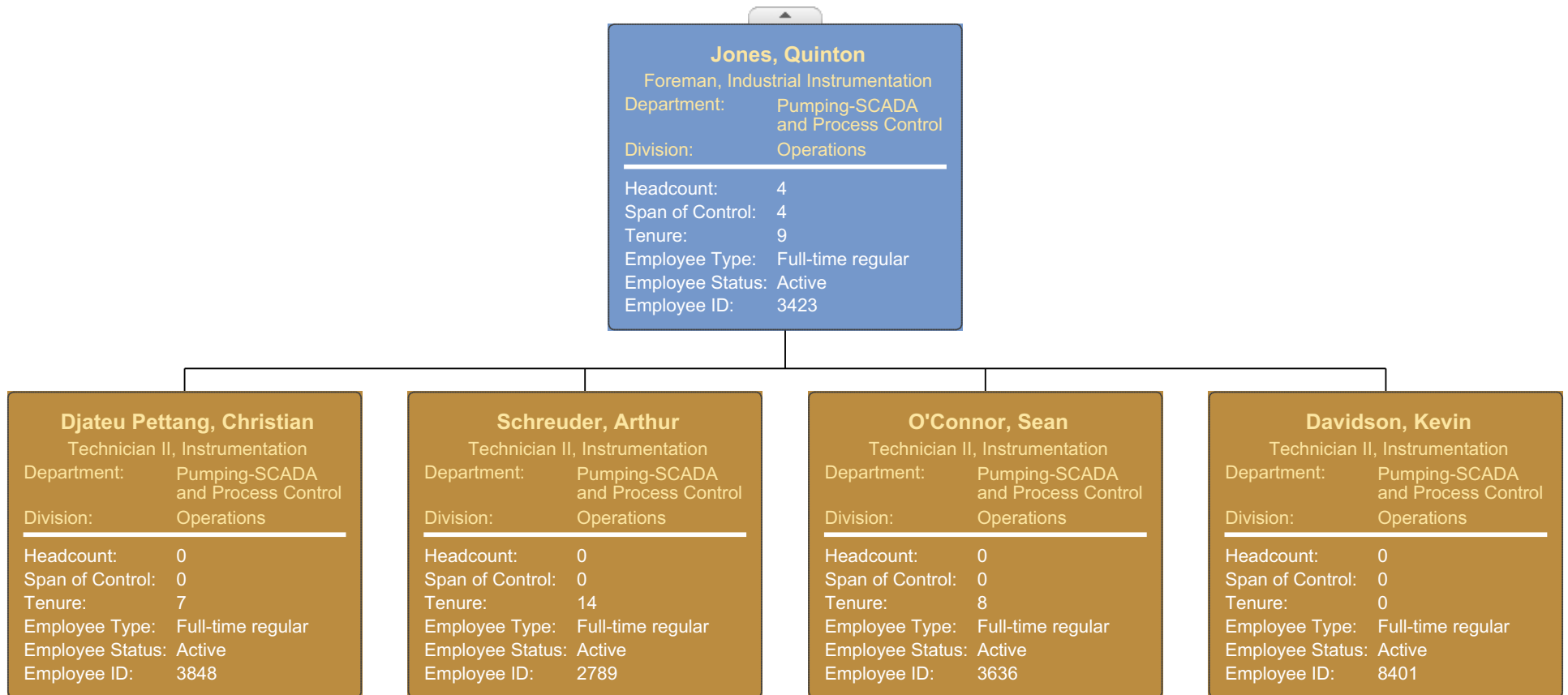
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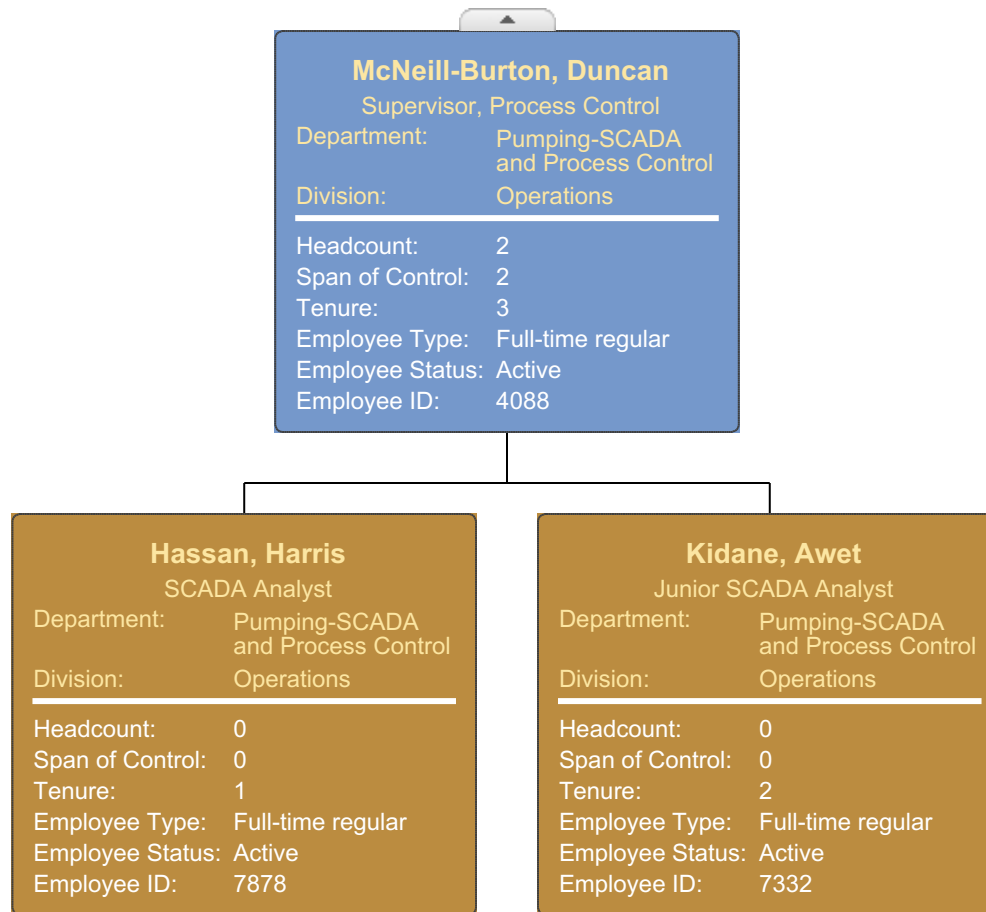
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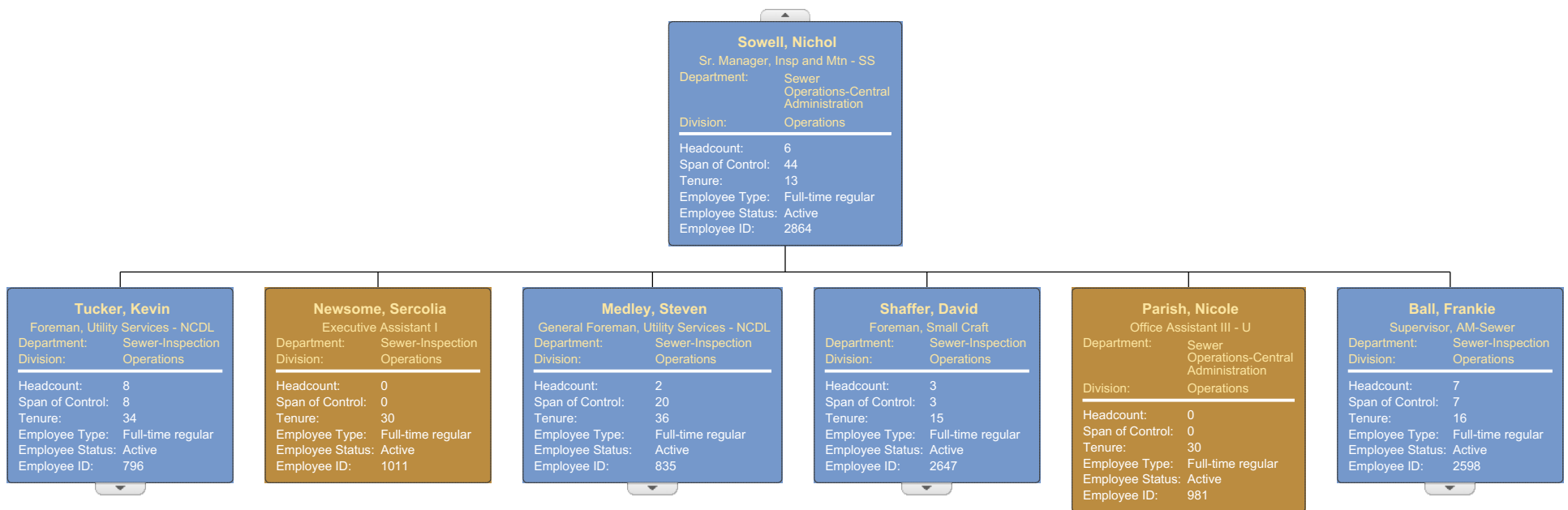
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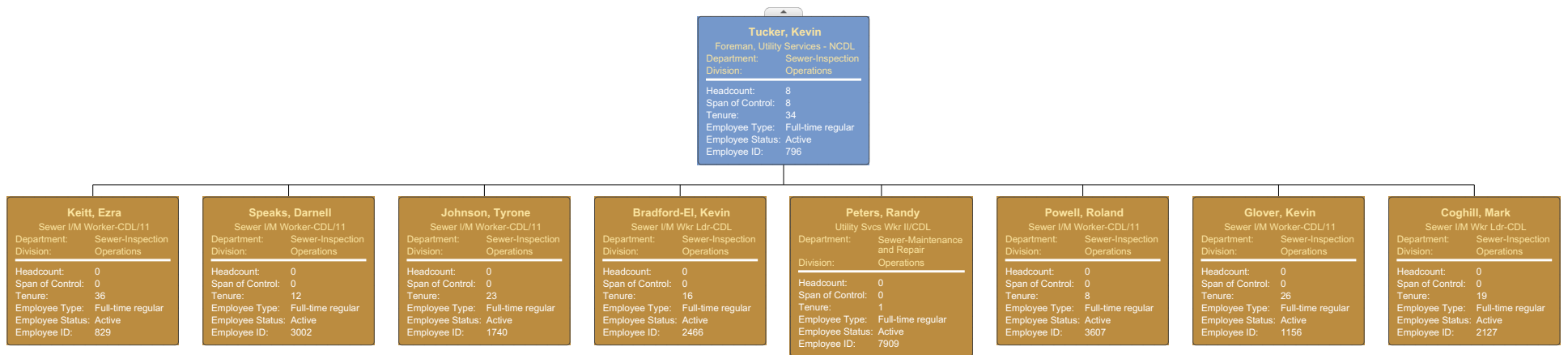
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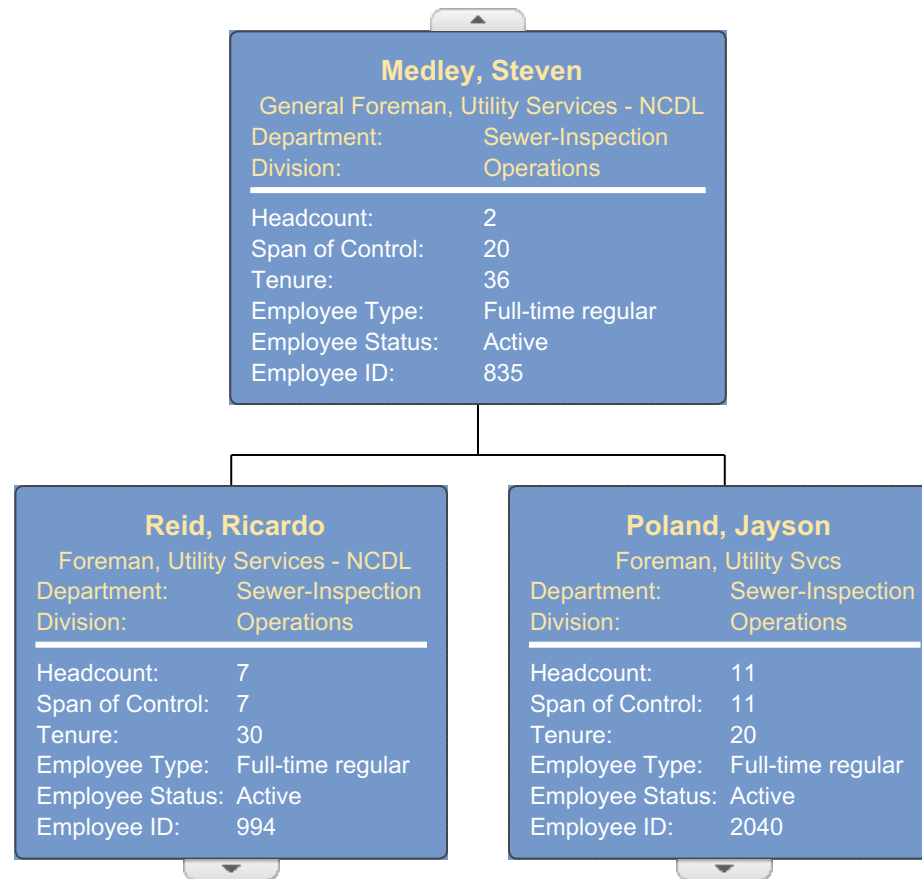
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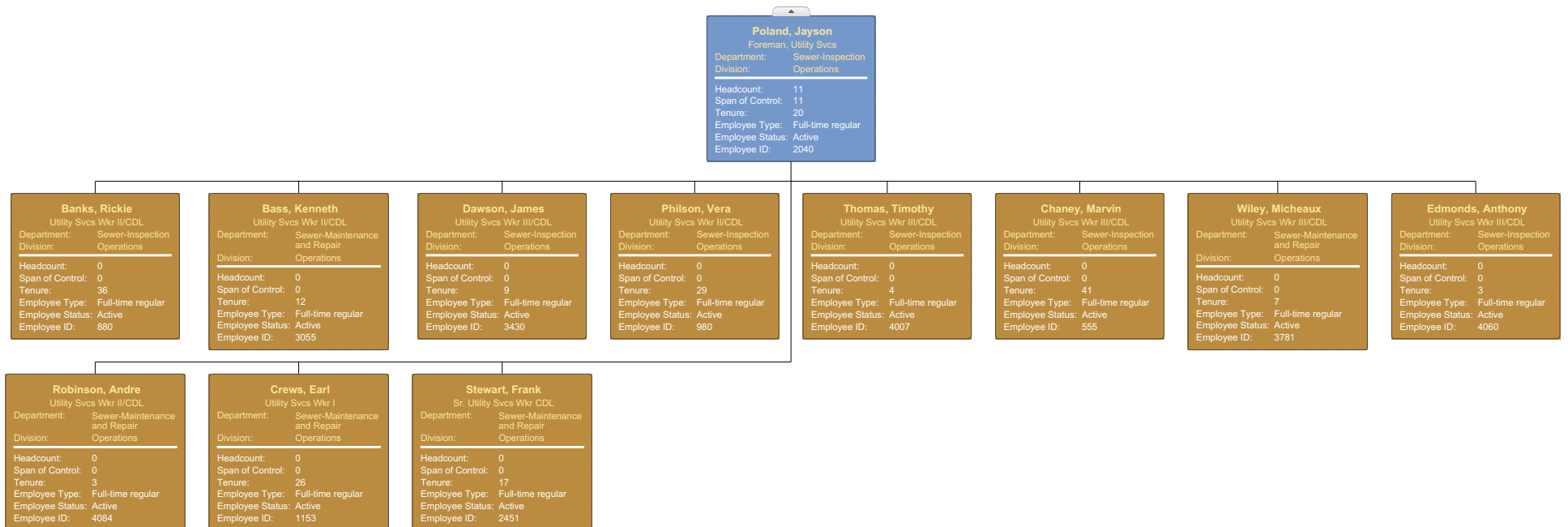


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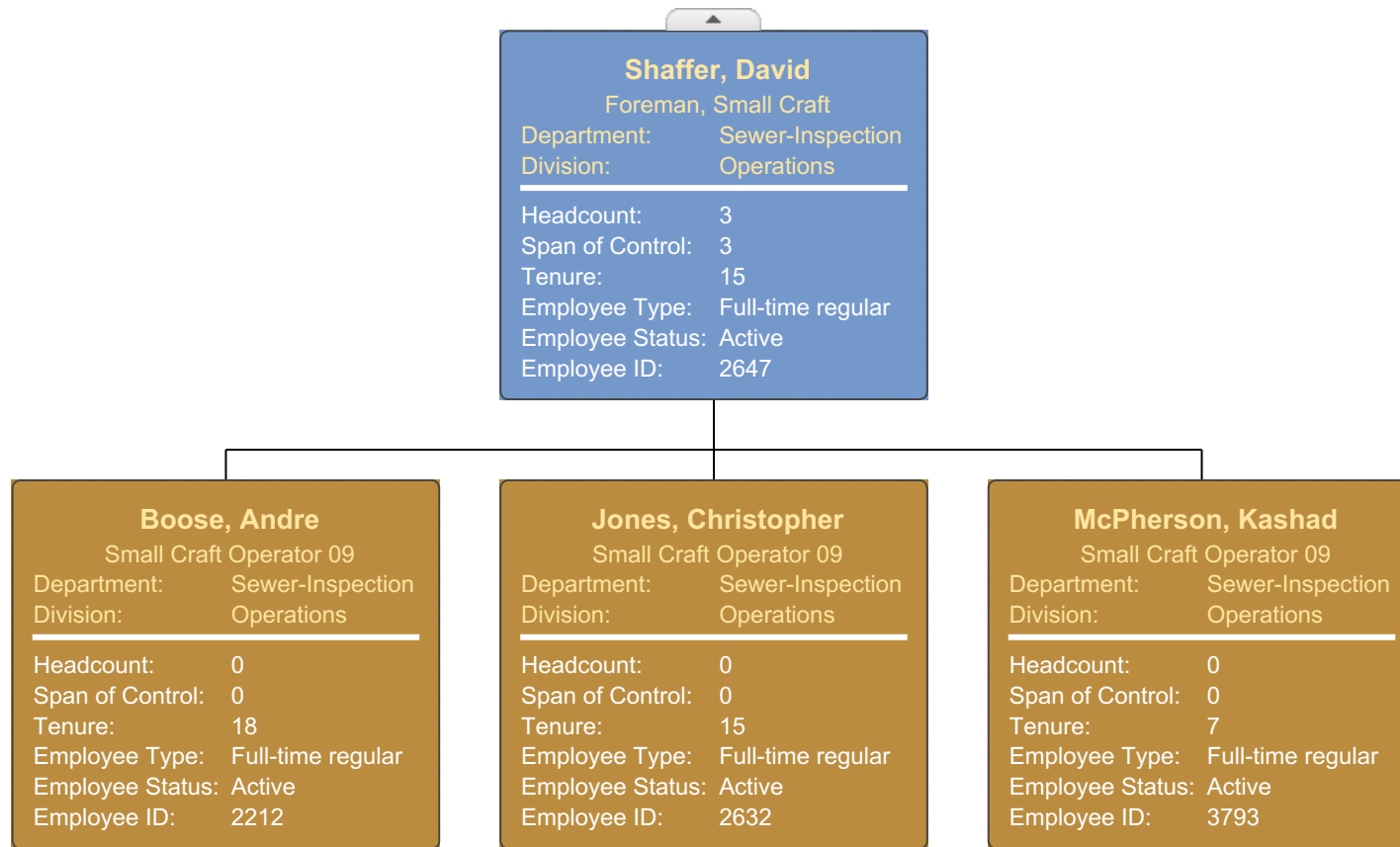
Reid, Ricardo	
Foreman, Utility Services - NCDL	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	30
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	994

Williams, Mark Utility Svcs Wkr II/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 2 Employee Type: Full-time regular Employee Status: Active Employee ID: 7435		Coleman, Jeffrey Utility Svcs Wkr I Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 36 Employee Type: Full-time regular Employee Status: Active Employee ID: 825		Wiley, Jonathan Sr. Utility Svcs Wkr CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 36 Employee Type: Full-time regular Employee Status: Active Employee ID: 824		Ramos, Wilber Utility Svcs Wkr III/CDL Department: Sewer-Maintenance and Repair Division: Operations Headcount: 0 Span of Control: 0 Tenure: 7 Employee Type: Full-time regular Employee Status: Active Employee ID: 3785		Morton, Leonard Utility Svcs Wkr III/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 20 Employee Type: Full-time regular Employee Status: Active Employee ID: 2009		Herbert, James Utility Svcs Wkr III/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 17 Employee Type: Full-time regular Employee Status: Active Employee ID: 2416		Alvarenga Diaz, Rey Utility Svcs Wkr II/CDL Department: Sewer-Inspection Division: Operations Headcount: 0 Span of Control: 0 Tenure: 1 Employee Type: Full-time regular Employee Status: Active Employee ID: 7895	

Operations



Operations



Operations

Ball, Frankie	
Supervisor, AM-Sewer	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	16
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	2598

Bellmon, Adrian	
Utility Svcs Wkr III/CDL	
Department:	Sewer-Maintenance and Repair
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	4
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	4008

Johnson, Troy	
Technician III, CC Eng CCTV	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	7
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	3763

Belser, Johnnie	
Technician III, CC Eng CCTV	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	41
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	554

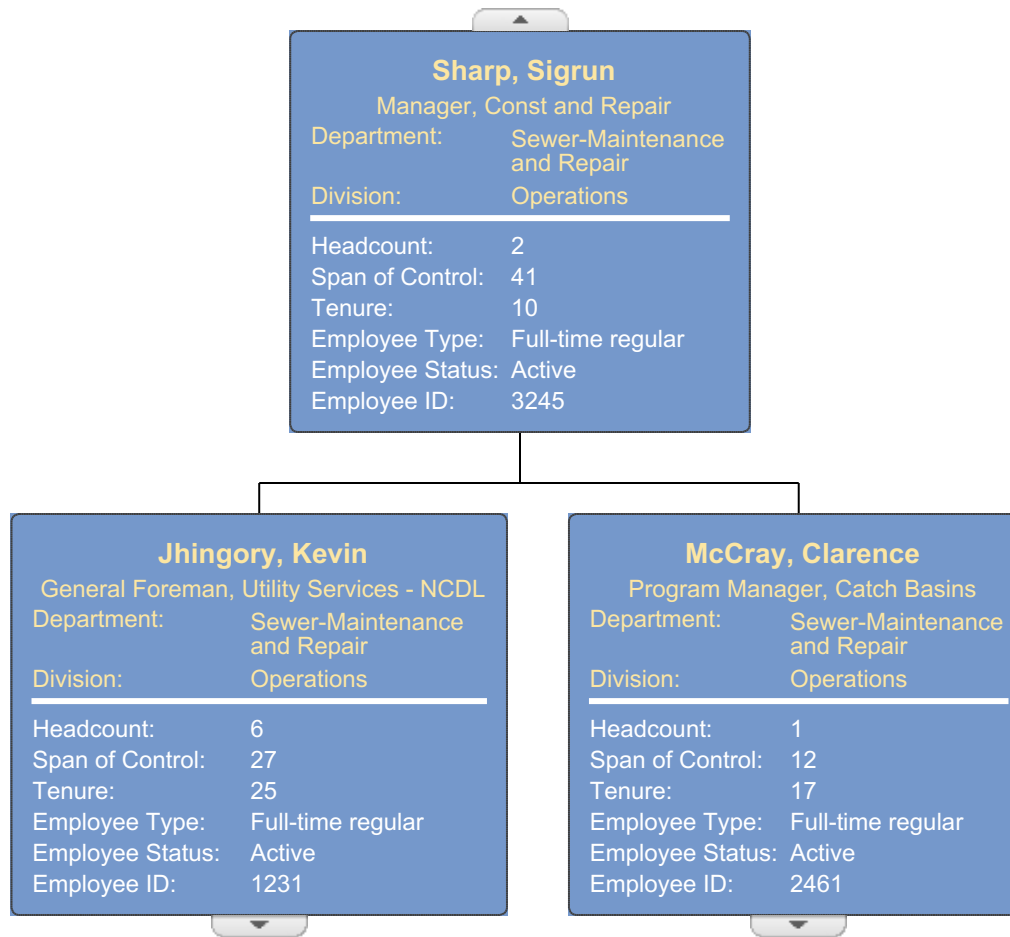
Regis, Darius	
Assistant Program Manager (Sewer)	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	13
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	2884

Purnell, Rajiem	
Technician III, CC Eng CCTV	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	20
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	2012

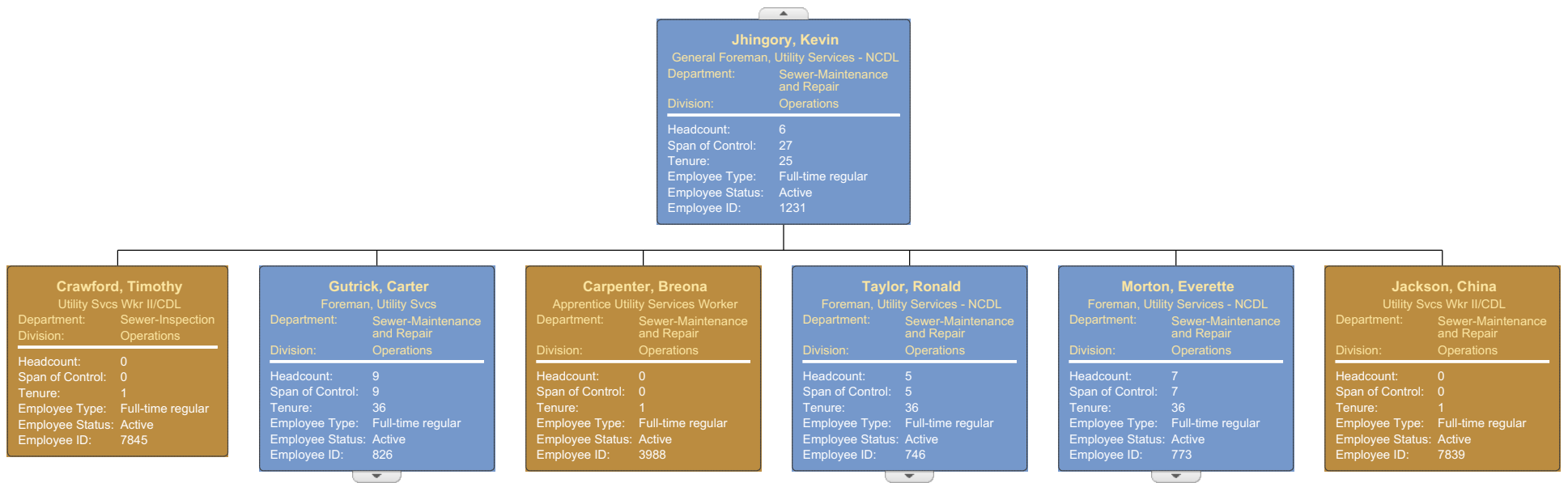
Huntley, John	
Technician III, Asset Mgmt	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	26
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	1134

Hunter, Terrance	
Technician III, Asset Mgmt	
Department:	Sewer-Inspection
Division:	Operations
Headcount:	0
Span of Control:	0
Tenure:	26
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	1135

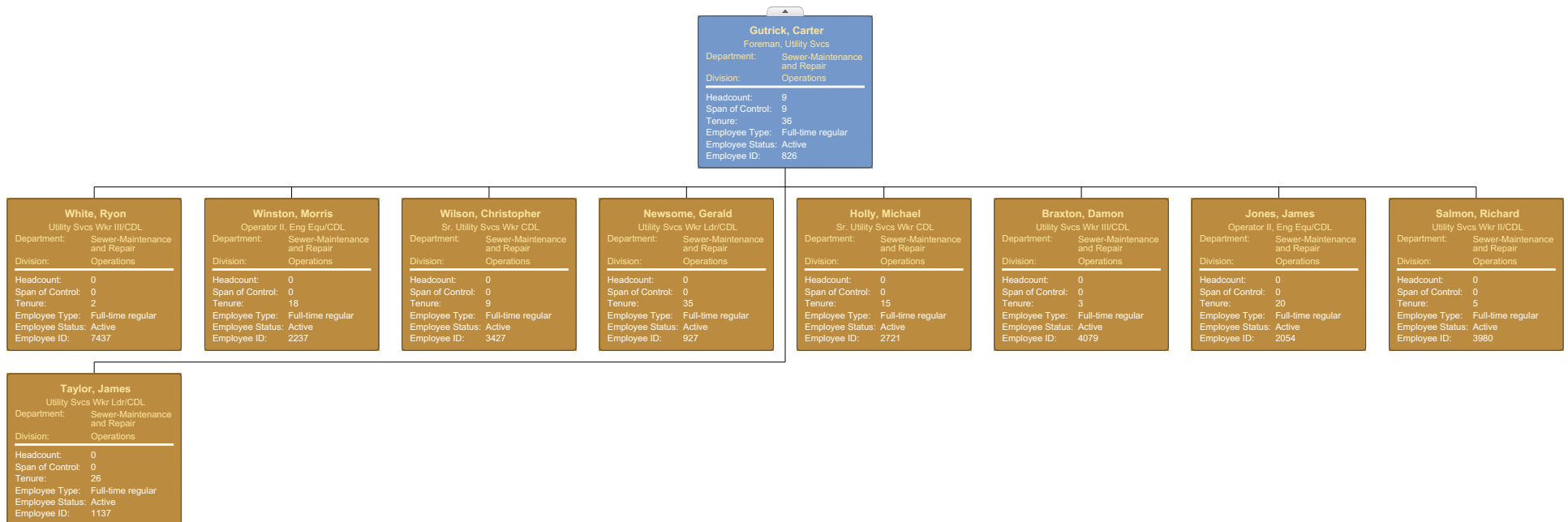
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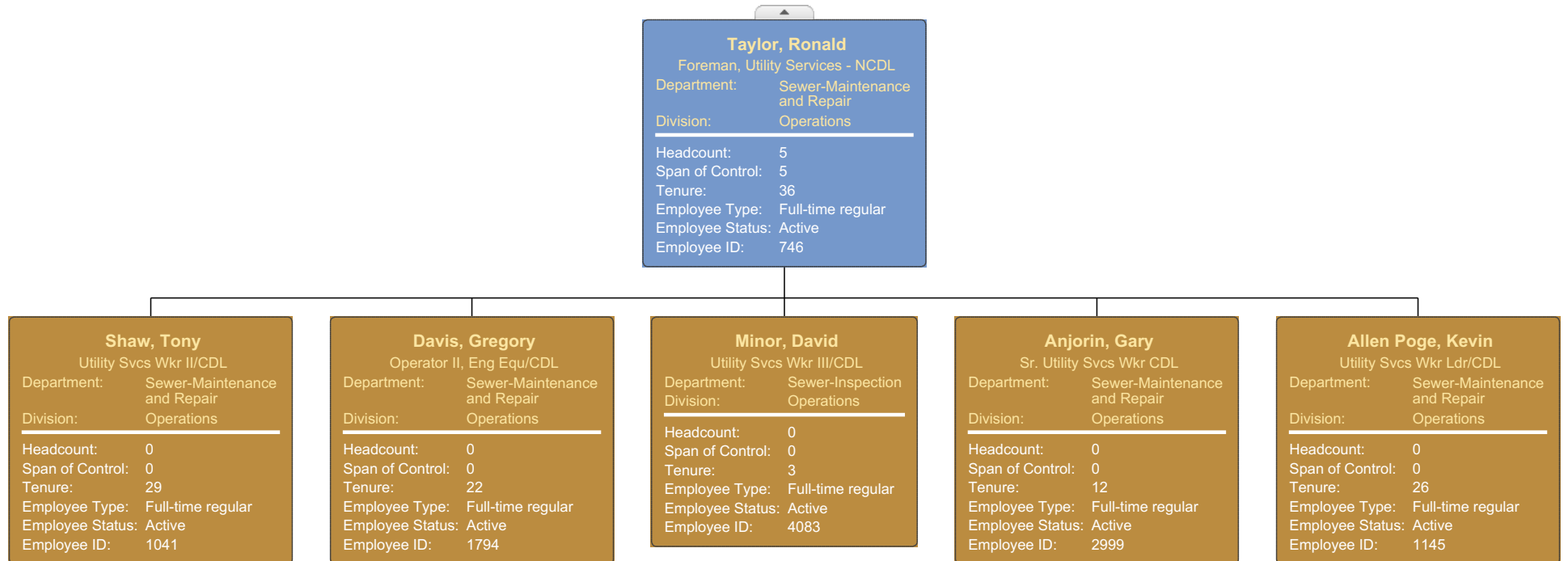
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Operations



Operations

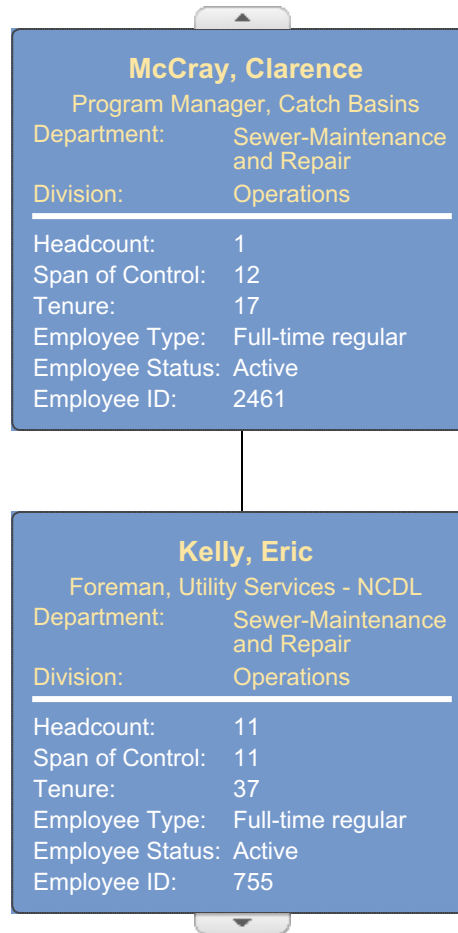


Operations

Morton, Everett	
Foreman, Utility Services - NCDL	
Department:	Sewer-Maintenance and Repair
Division:	Operations
Headcount:	7
Span of Control:	7
Tenure:	36
Employee Type:	Full-time regular
Employee Status:	Active
Employee ID:	773

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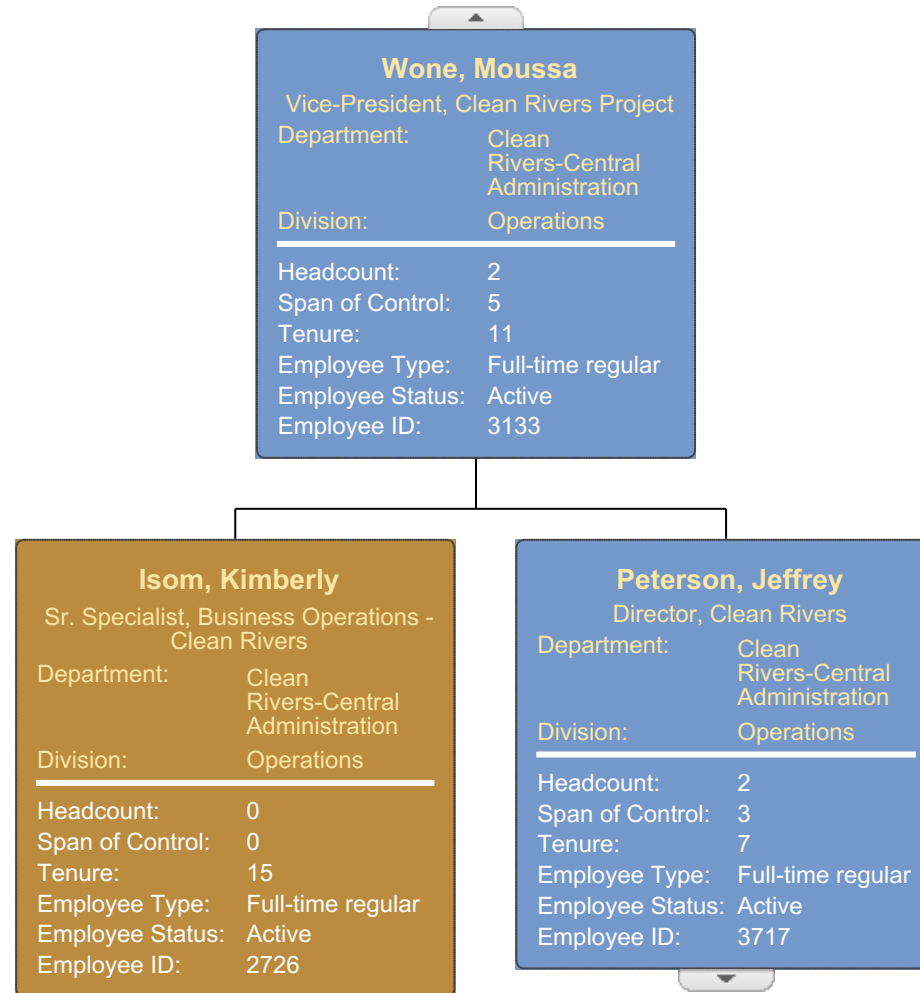
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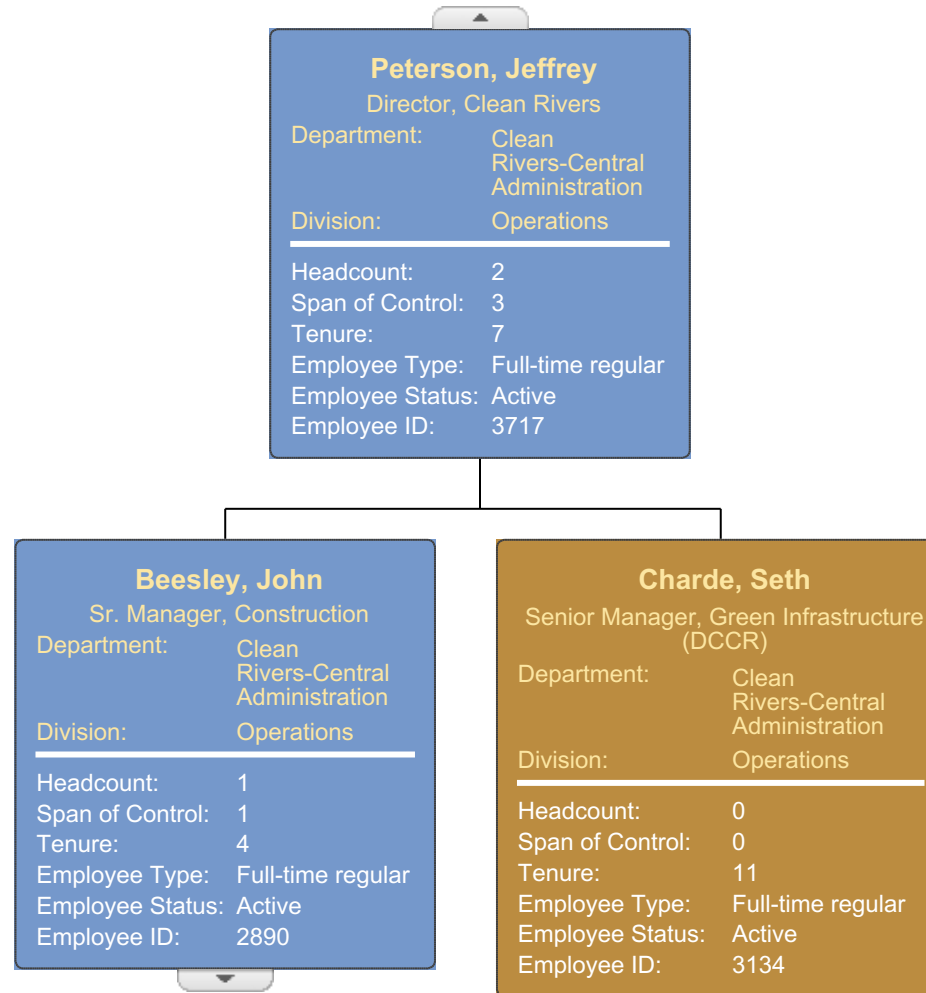
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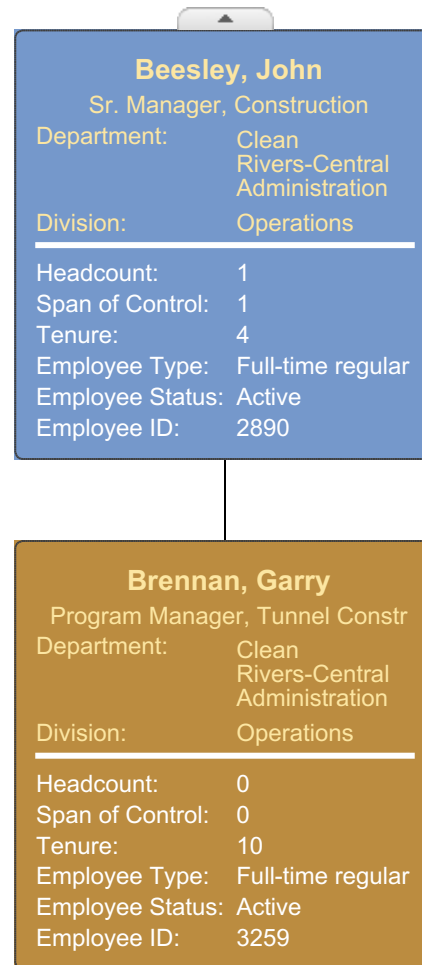
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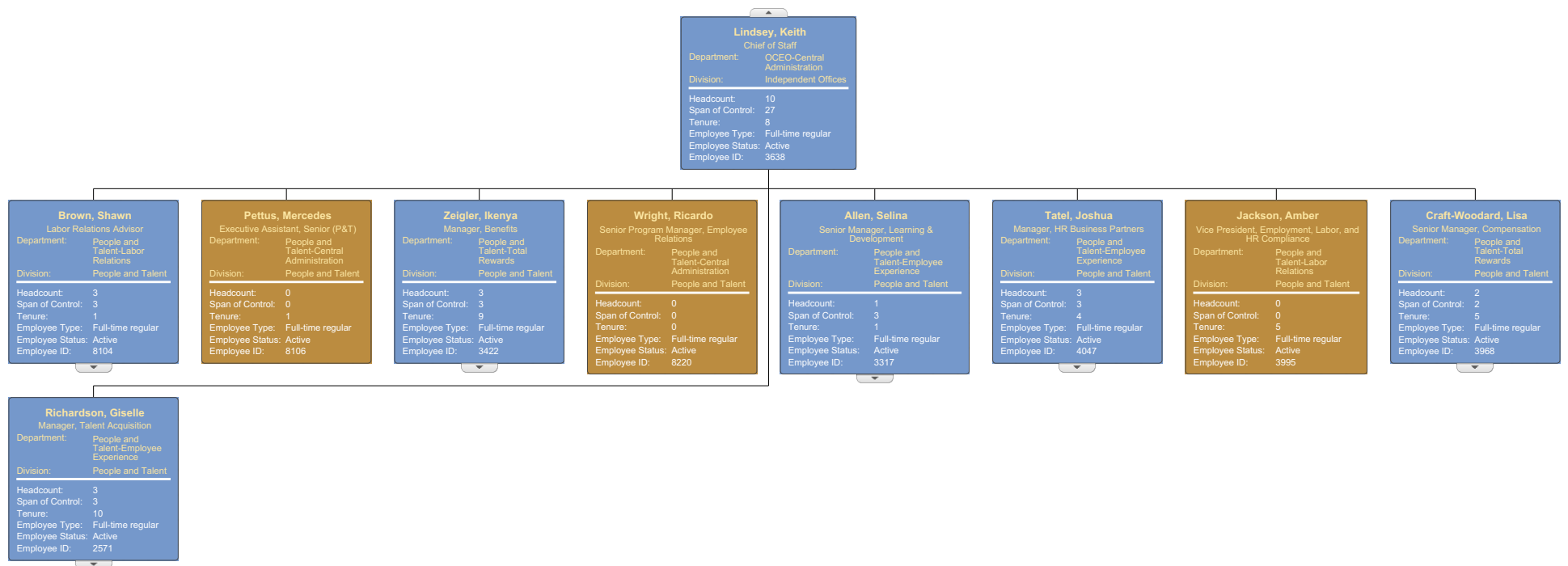
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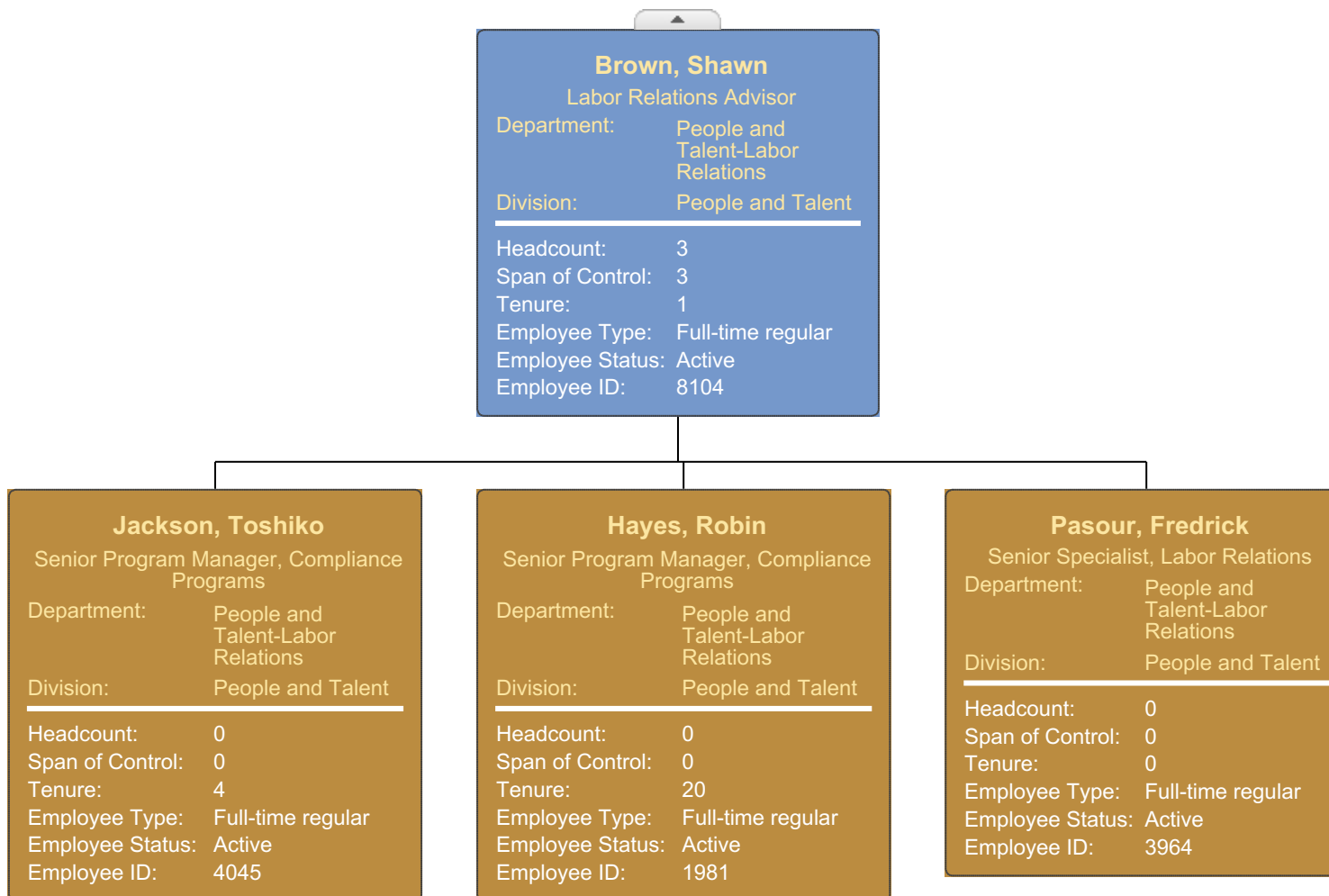
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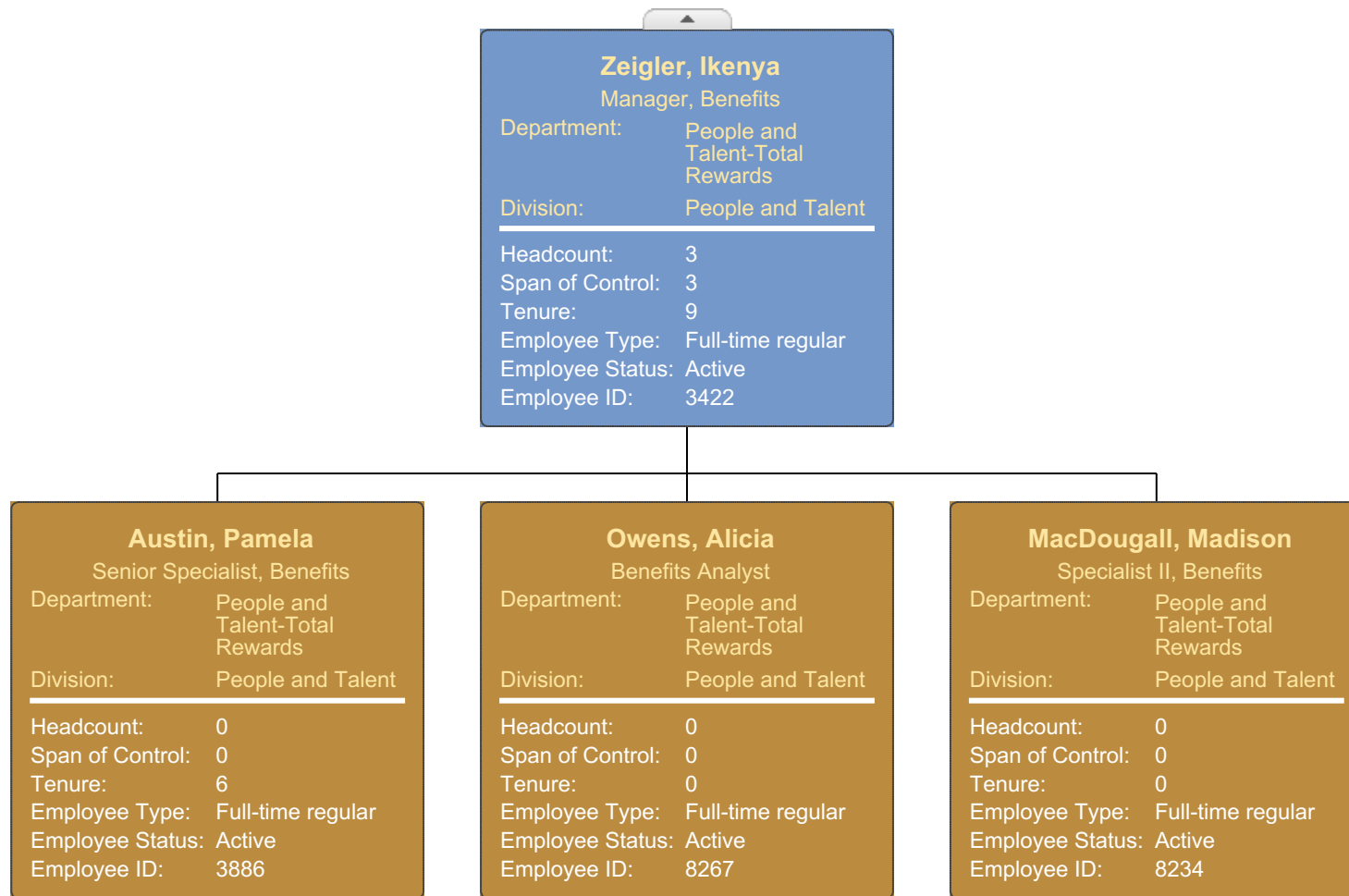
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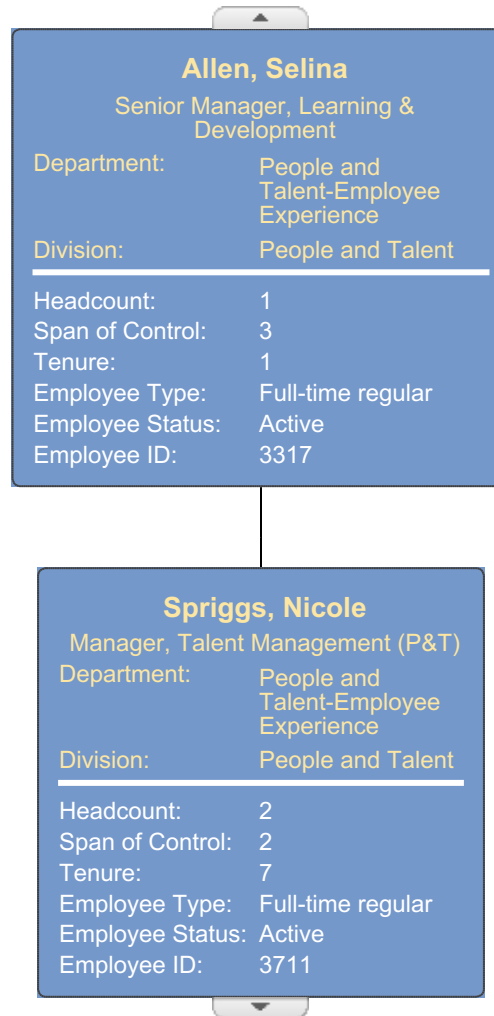
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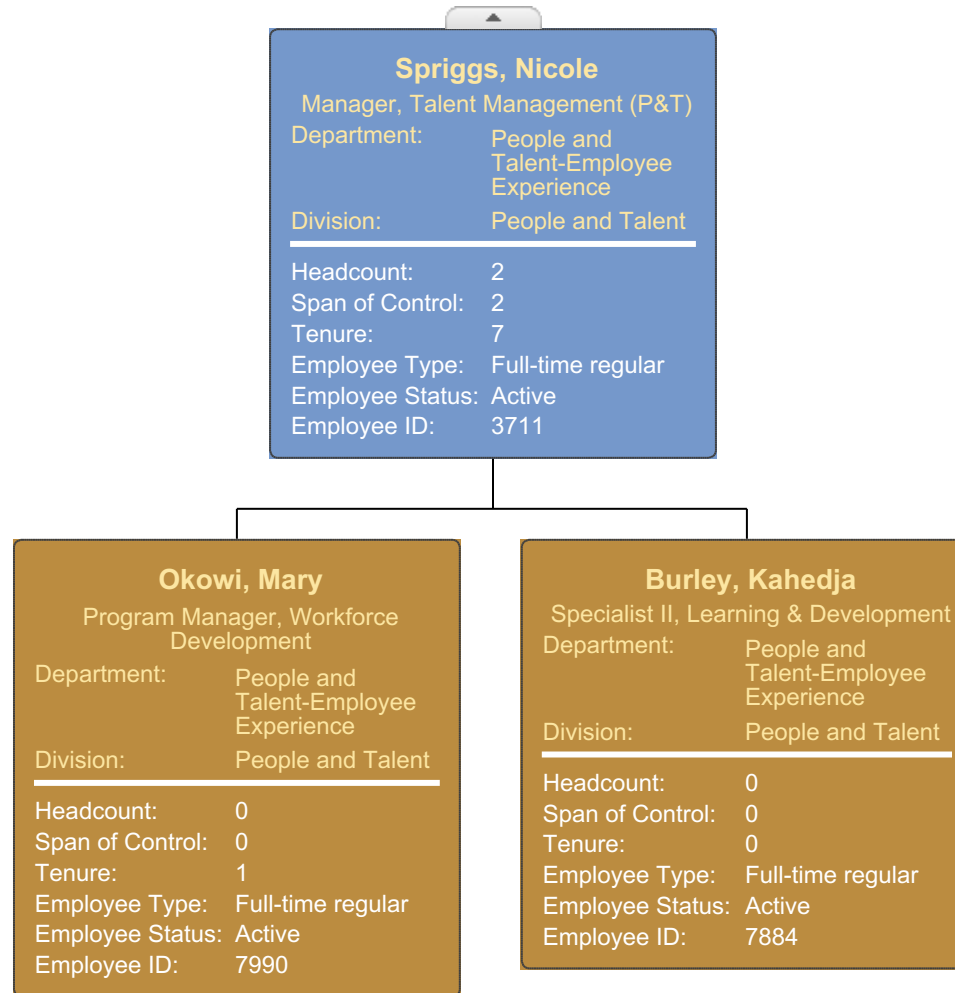
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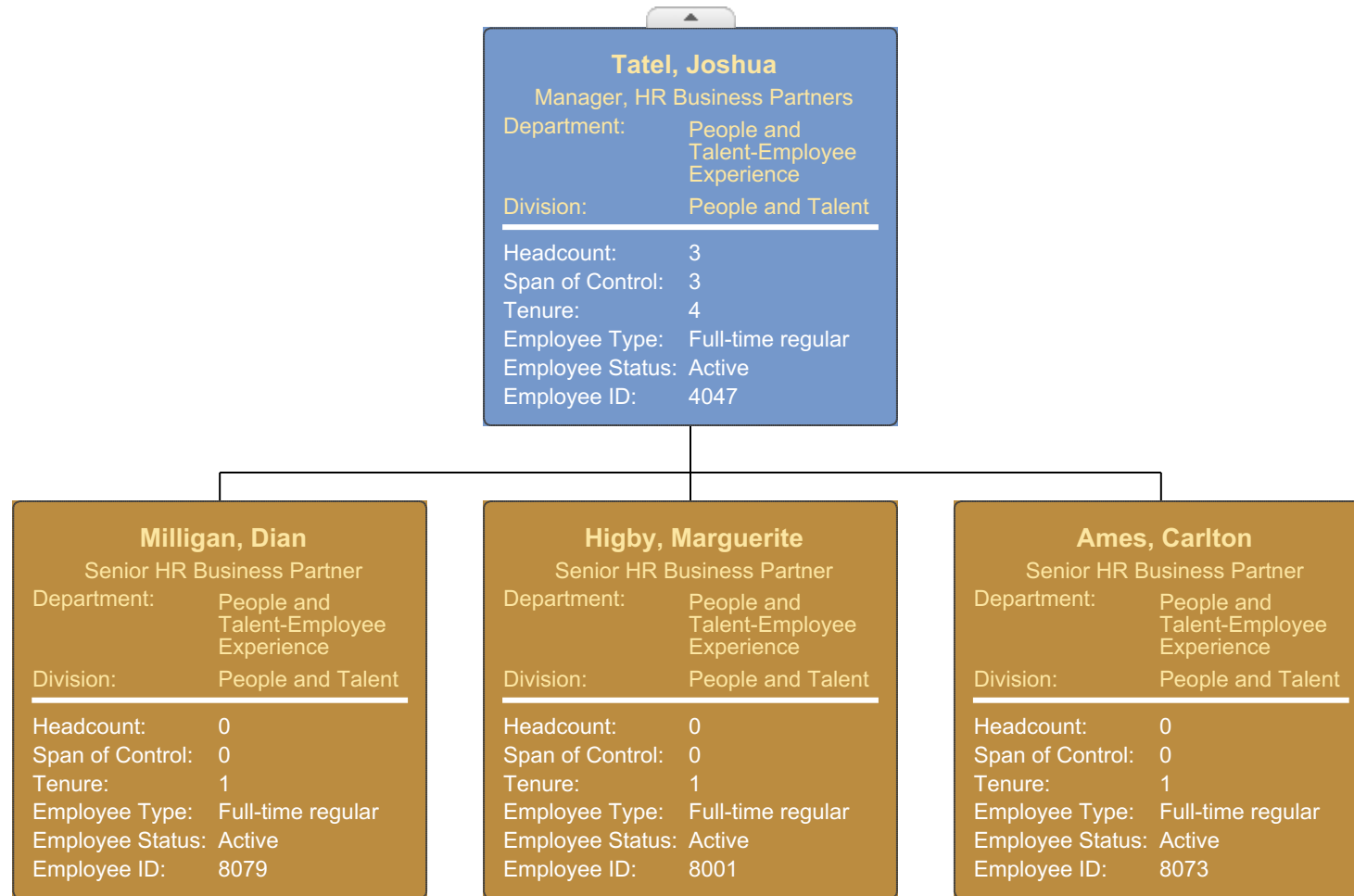
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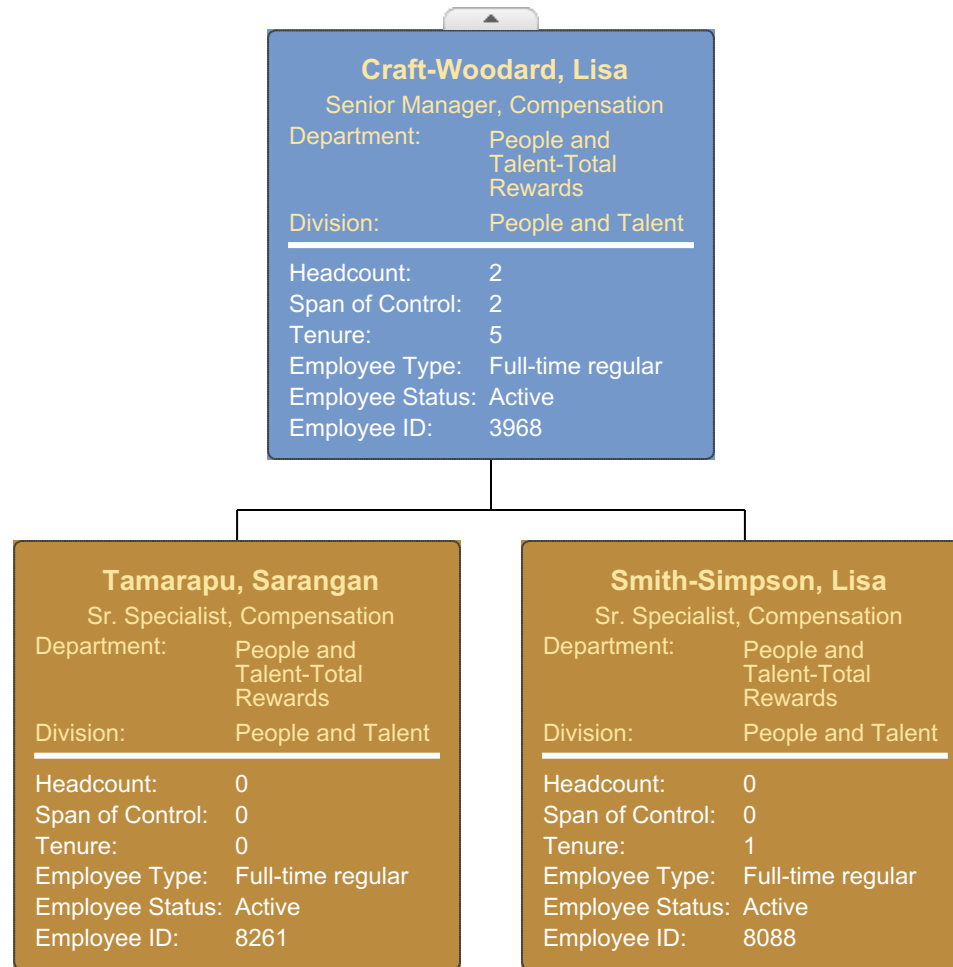
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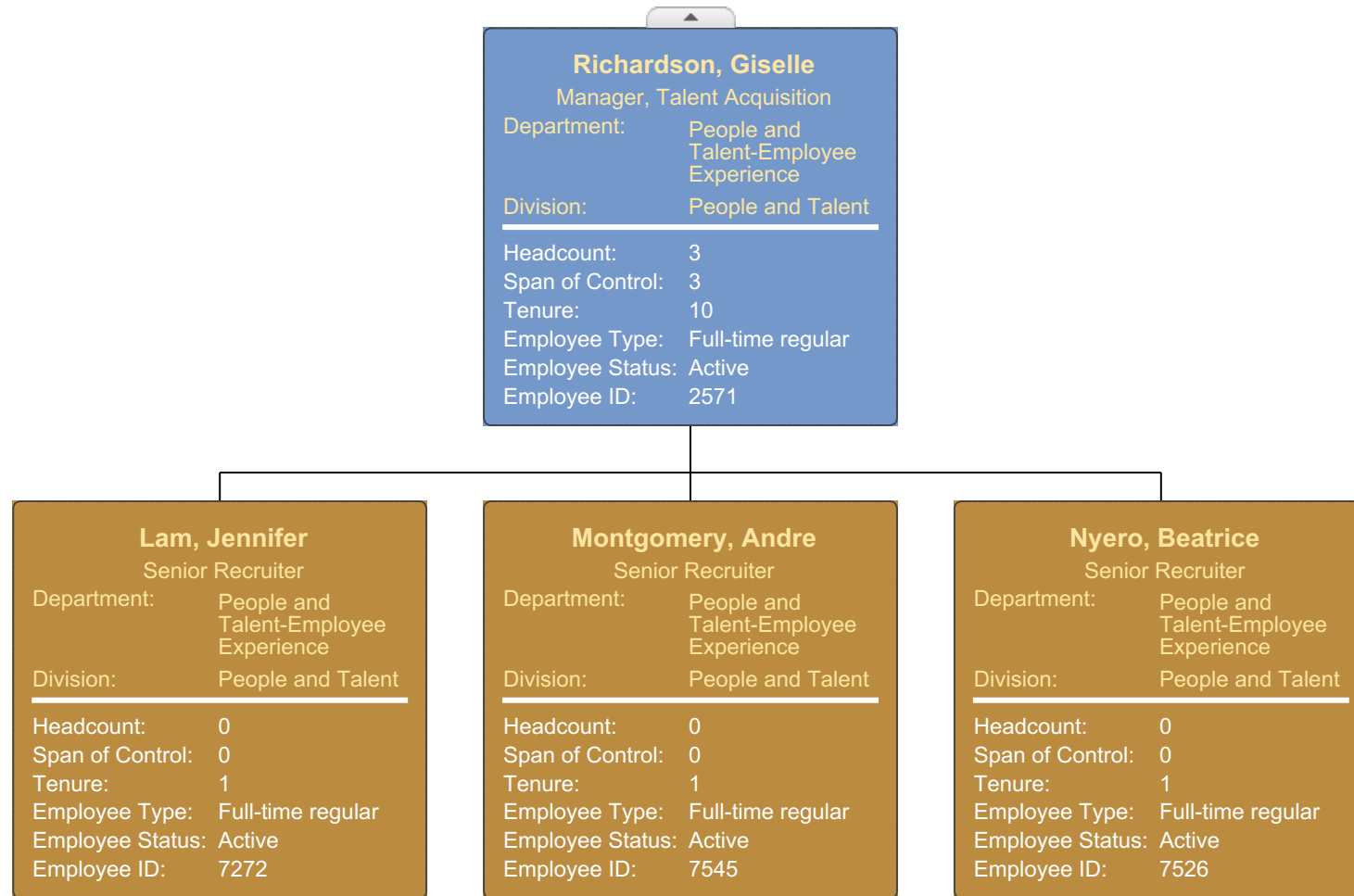
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People and Talent



People and Talent



D.C. WATER AND SEWER AUTHORITY
Personnel Policy and Procedure

SUBJECT	Policy Number
Equal Employment Opportunity	HR-001

1.0 PURPOSE

To establish the District of Columbia Water and Sewer Authority's (DC Water or Authority) Equal Employment Opportunity (EEO) Policy This Policy outlines the procedure to be used when reporting and investigating EEO complaints concerning discrimination and harassment.

2.0 POLICY

DC Water values and promotes diversity and inclusion in the workplace. Diversity refers to human differences that exist in the workplace, including but not limited to those based on culture, ethnicity, religion, gender, disability, sexual orientation, education, and age. DC Water believes that promoting diversity and inclusion plays an important role in attracting the widest pool of qualified applicants, fostering greater innovation and creativity, and contributing to the Authority's success.

DC Water believes in and is committed to being an equal employment opportunity entity and adheres to all applicable EEO laws and regulations. DC Water prohibits discrimination and harassment of any type and conducts all employment actions without regard to race, color, religion, sex, national origin, age (except when age is a criterion for employment), marital status, sexual orientation, family responsibilities, personal appearance, residency, source of income, matriculation (except when education or training requirements are a bona-fide criterion for the position), veteran status, political affiliation, or disability.

This Policy applies to all areas of employment, including but not limited to, recruitment, hiring, promotion, career and development opportunities, training, demotion, transfer, layoff, recall, discharge, compensation, work hours, overtime, leave of absence, and application of policies.

HARASSMENT

DC Water strives to provide a work environment free from harassment in any form. DC Water expressly prohibits any and all forms of unlawful employee harassment based on race, color, religion, sex, age, national origin, disability, or any other basis prohibited by Federal, State or Local law.

Employees who believe they have been subjected to discrimination or harassment should use the complaint process outlined in Section 5.0 of this Policy.

Employees who file a complaint, contact the Authority's Equal Employment Officer (EEO Officer) or participate in any investigation will be protected from coercion, intimidation, retaliation, interference, or discrimination. The Authority prohibits any form of retaliation against

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any employee for filing a bona-fide complaint under this Policy or for assisting in an investigation under this Policy.

3.0 SCOPE

This Policy applies to all Authority employees, interns, and apprentices. If any provision of this Policy conflicts with a provision of a collective bargaining agreement (CBA), the CBA will supersede this Policy, to the extent of any inconsistency.

4.0 ROLES AND RESPONSIBILITIES

- 4.1 The Chief Executive Officer and General Manager (CEO/GM) or their designee is responsible for implementing and enforcing this EEO Policy. The CEO or their designee also has the responsibility of ensuring that this policy is communicated throughout the organization.
- 4.2 Management is responsible for selecting candidates for hire, promotion, training, career progression and development opportunities, consistent with the Authority's EEO Policy.
- 4.3 DC Water management, including but not limited to Directors, supervisors, and managers, is responsible for creating a work environment that is free from discrimination and harassment and are responsible for promptly implementing corrective actions received from the EEO Officer addressing discriminatory and harassing conduct.
- 4.4 Employees are responsible for respecting the rights of their coworkers and timely advising management of any allegations of discrimination and/or harassment. Employees must cooperate in any EEO investigation.
- 4.5 The Authority's EEO Officer is responsible for drafting recommendations and/or corrective actions after an investigation has determined discriminatory or harassing conduct has occurred.

5.0 INTERNAL COMPLAINT PROCEDURE

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- 5.1 An employee who feels they have experienced harassment or discrimination, witnessed such conduct, or is aware of any actual or suspected conduct that could be regarded as harassing, discriminatory, or retaliatory should immediately report (verbally or in writing) such conduct in one of several ways:
- Report the incident to the Authority's EEO Officer or their designee;
 - Report the incident to the employee's immediate supervisor; or
 - Report the incident to the next higher-level manager, or any other supervisor or manager.
- 5.2 Any supervisor or manager who receives an EEO complaint or allegation, whether orally or in writing, must immediately report the matter to the EEO Officer.
- 5.3 All EEO complaints will be promptly and thoroughly investigated and appropriate action will be taken. All EEO complaints will be investigated by the EEO Officer or their designee, who will submit a report of the investigation findings to the EEO Officer.
- 5.4 Even in the absence of a formal complaint, DC Water may initiate an investigation where it has reason to believe conduct that violates this policy has occurred.
- 5.5 Even where a complainant conveys a request to withdraw their initial formal complaint, DC Water may continue the investigation to ensure that the workplace is free from discrimination, harassment and retaliation.
- 5.6 To the extent possible, DC Water will endeavor to keep the reporting of the applicant or employee's concerns confidential; however, complete confidentiality cannot be guaranteed when it interferes with DC Water's ability to fulfill its obligations under this policy or any applicable law or order.
- 5.7 The EEO Officer, or their designee, will notify the complainant of the findings of the investigation. The EEO Officer will then present the complainant with an exit letter summarizing the findings and closing out the Authority's investigation.
- 5.8 The EEO Officer will notify the subject of the investigation in writing regarding the

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findings of the investigation and will present the individual with an exit letter that officially closes the Authority's investigation.

- 5.9 If a discrimination or harassment complaint is filed against the CEO/GM, or a member of the senior executive team, the EEO Officer will have the complaint investigated by an independent third party who is not subject to supervision by an Authority official.
- 5.10 If the Authority determines there was a policy violation, appropriate disciplinary action will be taken up to and including termination.

6.0 TRAINING

The Authority will ensure all employees receive annual training on the Authority's EEO Policy.

7.0 COMMUNICATION

The Executive Vice President for People and Talent will ensure Authority employees have notice and access to this Policy.

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Blueprint 2.0

FY 2024 Annual Report



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Introduction

This is the third annual report detailing the progress DC Water has made against the Authority’s strategic plan, Blueprint 2.0, and how the Authority’s strategic maturity has evolved. As shared in previous annual reports, the strategic plan is a 5-year document that represents one step on a long journey to ensure the Authority is in the best position possible to serve its customers in the near and distant future. As written, Blueprint 2.0 represents a moment in time, but since its launch, the organization has seen many changes.

Our ability to adapt our strategic plan to ensure that emerging strategic issues are being addressed relies on our maturity as an organization and the inherent flexibility that comes with an outcome focus. Our active management of Blueprint 2.0 and the many roles that are involved in its implementation across the Authority mean that we are becoming increasingly adept at using it to guide decision making thanks to our developments in strategic maturity.

This annual report therefore will discuss our efforts to improve strategic maturity and our ability to implement Blueprint 2.0, in addition to the annual review of each imperative and the progress we have made against our goals.

Reflections from the Chief Administrative Officer and Executive Vice President

As this report demonstrates, we achieved a great amount in FY24. Our work has resulted in progress against goals across all five of our imperatives and we have seen a further improvement in our strategic maturity rating. We know that the success of Blueprint 2.0 relies on our ability to effectively manage its implementation and given that everyone actively involved in strategic management (our Imperative Accountable Owners (IAOs), Theme Responsible Owners (TROs), and working group members) has a ‘day job,’ it takes a special effort for us to make headway.

Based on the results of our FY23 strategic maturity assessment, combined with changes in staff roles and positions, we undertook work to onboard and upskill new team members and to target specific areas of our strategic maturity. We expect to see the results of these efforts in our FY25 maturity assessment.

In FY24, we delivered three Stat ("Status") meetings which continue to be a successful forum for cross-cluster engagement. Continued involvement at these events is a testament to their importance and the benefit that attendees derive from them.

One of our biggest areas of improvement in FY24 has been in our internal strategic management processes. We saw better rates of timely 5-15 progress report completion compared to FY23. This allows us to keep our leadership informed and stay abreast of the plans and challenges that are being experienced in pursuit of our goals. With enhanced reporting, we can better understand the common challenges that exist across all the imperatives. Each year, this report provides the opportunity to collate the metrics that show performance against our goals. This year, we managed to report on more goals than in the same time frame in previous years.

Finally, in FY24, we have seen how our strategic plan can be used to support decision making and justify activity at the highest levels within the Authority. In November 2023, elements of our strategic plan were featured heavily in the agenda of our annual retreat for the Board of Directors, informing subsequent activity and positioning us for continued success as an Authority.

Wayne Griffith

Chief Administrative Officer & Executive Vice President

Blueprint 2.0 FY24 Timeline



◆ **Stat 7 (Nov 29)**
5-15 Reporting

Goal Metric Updates (Nov – Apr)

Goal Metric Updates
Metrics were reported following the updates made in the summer of 2023 to goals and key performance indicators.

◆ **Board Retreat**
(Nov 30 – Dec 1)

Board Retreat
Blueprint 2.0 was actively used in discussions to address areas for growth and improvement.

◆ **Stat 8 (Mar 20)**
5-15 Reporting



Communications & Engagement
Intentional communications and training events were created to increase awareness of our strategic imperatives and understanding of strategic management maturity.

◆ **Stat 9 (Aug 21)**
5-15 Reporting



Communications & Engagement (May – August)

◆ **Strategic Management Assessment**
(Aug 21)

Strategic Management Maturity Assessment
We conducted a survey with DC Water Leadership asking about our strategic management maturity across eight categories. We then compare these scores with those from 2021 and 2023.



Blueprint 2.0 Refresher Lead & Learn

This learning session helped raise awareness and understanding of our strategy and how we manage, track, and report progress on progressing our strategy.



Blueprint 2.0 Refresher Lead & Learn (July 10) ◆

Strategic Management Maturity Lead & Learn

This learning session helped folks involved in delivering our strategy understand the eight elements across which we measure how mature our organization is at operating strategically.



◆ **Strategic Management Maturity Lead & Learn**
(Aug 7)

Progress in FY24

The following sections provide an update on the progress we made in our strategic management maturity and across our five imperatives.

Advances in Strategic Management Maturity

Our ability to successfully implement our strategic plan directly relates to our strategic maturity as an organization. This is why we developed an eight-dimension strategic maturity model and why we assess ourselves against it each year. We believe that by continuously developing our strategic maturity, we are setting ourselves up for success in future strategic planning efforts in addition to supporting the implementation of our current strategic plan.

In FY24, we undertook specific efforts to advance our maturity across the *engagement* and *performance measurement* dimensions.

Engagement

As we passed the mid-point of Blueprint 2.0, we delivered engagement and communication activities to refresh our existing team members on all things Blueprint 2.0 and to offer a comprehensive introduction to those new to the organization. Throughout the summer we delivered:

- Two Lead and Learn lunchtime training sessions on Blueprint 2.0 and Strategic Management Maturity, overviewing both our strategic plan and what it means to operate more strategically across the Authority.
- The Blueprint 2.0 SharePoint site, where all members of DC Water can access key information like our strategic plan, the strategic management roster, and updates on all things strategy related.
- With help from our internal communications team, screen savers appeared on employee laptops and lobby monitors featuring quotes from DC Water employees on how strategy informs and drives their areas of work.

Performance Measurement

In the first half of the year, we made an extended effort to understand the reportability of metrics used to track progress against our goals. Creating this new baseline will enable us to better understand progress in subsequent years, enable us to improve how we communicate our success, and improve the transparency and accountability of progress against the goals.

Strategic Maturity Assessment

As part of our Stat 9 meeting in August, we conducted our third assessment of strategic management maturity with a survey of our strategic management cohort (IAOs, TROs, and working group members). We followed the same process as in previous years and saw an increase across almost all dimensions of our strategic management maturity, as shown below.

FY24 Target – 3.0 | FY24 Actual – 2.9 (+0.3 from FY23)

Dimension	FY22 Score	FY23 Score	FY24 Score	Change
Leadership	2.9	3.0	3.0	=
Engagement	2.6	2.8	3.3	↗
Strategic thinking	2.5	3.0	3.1	↗
Organizational alignment	2.2	2.4	2.7	↗
Performance measurement	2.4	2.4	2.9	↗
Performance management	2.2	2.2	2.8	↗
Process improvement	2.1	2.2	2.7	↗
Digital capabilities	2.5	2.6	2.7	↗
Average	2.4	2.6	2.9	↗

Stat Meetings

In FY24, we held three in-person Stat meetings. The Stat meetings continue to evolve and respond to the context at the time, supported by a theme identified in advance that each imperative's speaker is requested to consider in their update. The Stat Meeting themes in FY24 were:

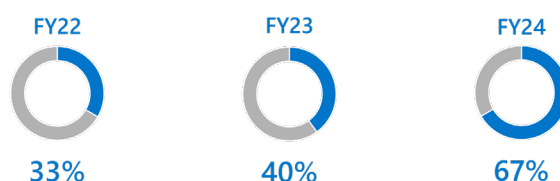
- Stat 7: Managing Change
- Stat 8: Stress
- Stat 9: Olympics!

The updates keep leadership and members of the other Imperative Working Groups abreast of new developments and help everyone understand the workstreams that support the goals. In FY24, several speakers who reported to DC Water Leadership and the Imperative Working Groups were new TROs, giving them occasion to quickly become acquainted with parts of the organization that are different than their day-to-day work. This all serves to enhance cross-functional knowledge and build resilience into the fabric of our strategic management.

5-15 Reporting

TROs submit 5-15 reports ("5 minutes to review, 15 minutes to prepare") before every Stat meeting, providing updates on achievements, plans, opportunities, challenges, and needed support for the workstreams within their theme. Originally required monthly, the cycle of reporting was changed in FY24 to align to Stat meetings, which is more reflective of the rate of progress within the themes.

Across FY24, we saw a significant improvement in the completion rate of 5-15 reports as shown below. Not only have we increased the completion rate amongst TROs, but we have also made our process for managing and tracking their completion more efficient. These reports ultimately serve to provide visibility and written documentation of the progress taking place within each workstream. Additionally, by prompting communication of obstacles and needed support, the reports enable the Strategic Management team and the Imperative Accountable Owners to explore solutions more proactively to support progress towards our goals.



Overall 5-15 Report Submission by FY

Healthy, Safe, and Well

This imperative focuses DC Water’s strategic efforts on ensuring the safety of our workforce and maximizing the health and well-being of our employees, customers, and other key stakeholders through the critical services we provide. The three themes in this imperative are:

- Delivering world-class, healthy water services
- A safe DC Water for all, above all else
- Ensuring together we thrive

IAO Statement

“The continued high performance of the Healthy, Safe, and Well initiative demonstrates the importance of this imperative to the Authority, despite this year’s changes in leadership within the imperative. We simply cannot afford to get it wrong. This year, there was a renewed focus on the safety program and associated safety policies. I look forward to seeing what progress can be made with a new team and new energy behind the imperative themes in FY25.”

Keith Lindsey

Chief of Staff & Executive Vice President, People & Talent (Acting)

Imperative Highlights

The Lead Free DC program continues to be a high-profile effort at DC Water and is core to the *delivering world class, healthy water services* theme. In December 2023, the Environmental Protection Agency proposed that all lead services lines should be replaced within a 10-year timeframe. This rule has since been formalized and DC Water’s ongoing efforts in this area have positioned the Authority well to meet these new federal rulings. In addition, we once again achieved 100% compliance with regulatory permits for water quality. This theme also tracked an increased construction rate for the water main replacement program and the completion of the Northeast Boundary Tunnel, a major milestone for the Anacostia River. This project achieved a 98% reduction in Combined Sewer Overflows (CSOs) in an average year over 1996 levels.

Performance within the theme, *a safe DC Water for all*, proved to be exceptional again as we exceeded targets for Employee Recordable Incident Rates and Contracted / ROCIP Recordable Incident Rates.



Staff making bicycle-powered smoothies at a wellness program event.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
HSW1.03	Reduce number of total recordable incidents	Incidence rate = (Total number of recordable incident) x 200,000 / (Total manhour worked for one year)	3.7	1.7	<5.3
HSW1.04	Reduce number of lost time recordable incidents	LTRIR = ((Number of lost time injuries in the reporting period) x 200,000) / (total hours worked in the reporting period)	2.03	1.4	<2.1

We continue to work at increasing attendance and engagement in our health and wellness programs, as measured in the *ensuring together we thrive* theme. We averaged over 120 attendees at each of these events in FY24, and we continue to work to drive engagement across all levels of the organization.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
HSW2.04	Increase Percentage of Employees that Attend Wellness Programs	Total number of attendees across all wellness programs in reporting period / Total number of employees	3%	10.7%	TBC

Imperative Reporting

FY24 saw significant advances in our reporting on progress across the periodic 5-15 reporting (67%) and annual goal metric reporting.

Of our reportable goals, 100% were reported on for FY24, consistent with FY23.

	Total Goals	Goals Reportable for FY23	Goals Reported FY23	Goals Reportable for FY24	Goals Reported FY24
Healthy, Safe & Well	14	7	7	8	8
A safe DC Water for all, above all else	8	2	2	3	3
Delivering world-class, healthy water services	4	4	4	4	4
Ensuring together we thrive	2	1	1	1	1

Reliable

Successful delivery of the reliable imperative results in a high performing system using real-time monitoring to inform better decision making regarding our assets, ultimately resulting in reduced service disruption to our customers. The five themes within the reliable imperative include:

- Safeguarding a high performing network of systems and assets
- Delivering excellent service for customers in a timely manner
- Minimizing service disruption for customers
- Undertaking real-time monitoring to inform decision making
- Enabling the strategy through and integrated, enterprise-wide strategic management approach

IAO Statement

"FY24 has seen the deployment of new CIP planning processes and collaborative delivery methods to facilitate accelerated investments in the rehabilitation and replacement of the Authority's infrastructure (which is currently some of the oldest in the country). This will directly contribute to goals within two of the themes in this imperative: *safeguarding a high performing network of systems and assets* and *minimizing service disruption for customers*. We are in the process of deploying the first phase of our pressure transducer network throughout the service area as part of our Digital Transformation strategy; this will ultimately allow us to identify water main breaks as they occur to improve responsiveness and mitigate customer impacts. Additionally, in accordance with American Water Works Association best practices, we are improving asset management initiatives for valve and hydrant maintenance as we continue to focus on providing exceptional customer service."

Jeffrey F. Thompson

Chief Operating Officer & Executive Vice President

Imperative Highlights

Within our *high performing network of systems and assets* theme, we track the annual completion rate of our capital improvement program (CIP), one of the primary ways in which we can improve our reliability. In FY24, we hit a completion rate of 98% against a target of 75%.

Goal ID	Goal	KPI	FY24 Actuals	FY25 Target
REL1.02	Improve Annual CIP Completion Rates	Annual CIP Project Completion Rate	98%	75%

The implementation and successful completion of phase 1 of our SCADA roadmap was a significant achievement for the *real-time monitoring to inform decision making* theme. This, combined with continued collaboration with IT to maximize the use of our chosen platform for connecting IOT devices, will further advance our decision-making ability using real-time data.

Throughout FY24, we have worked hard to improve the performance of our fleet function, implementing the fleet dashboard to improve transparency of our performance, a major step forward for our *minimizing service disruptions* theme.

Efforts to measure goals within the *delivering excellent service for customers* theme continued to show that strong and considerable progress was made regarding the development of internal service level agreements (SLAs) and new metering and billing policies. Three new SLAs were created in FY24, achieving the target for the year, and five new policies were created, exceeding the respective target for this goal.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
REL2.02	Develop and Meet Established Internal SLAs	No. SLAs developed / No. SLAs required.	0%	60% (3/5)	3/5
REL2.03	Create all required policies for metering, billing and collections.	Total no. policies created / No. policies required.	2	62.5% (5/8)	6/8

Across our *enterprise-wide strategic management approach* theme, we made great progress in FY24. Our Enterprise Asset Management recommendations were put forward to their governance bodies and we have started to implement a new enterprise-wide tool for work order management. Succession planning has progressed across the Authority in support of our human capital management goal and we continued to advance our Strategic Management Maturity across the enterprise.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
REL5.04	Improve DC Water's Strategic Maturity	Average rating across 8 dimensions of strategic maturity	2.4/5	2.9/5	3.2/5



The new state-of-the-art Fleet Management Facility in Capitol Heights, Maryland, is helping us improve our fleet availability to provide reliable service to customers.

Imperative Reporting

FY24 saw significant advances in our reporting on progress across the periodic 5-15 reporting (67%) and annual goal metric reporting.

Of our reportable goals, 93% were reported on for FY24.

	Total Goals	Goals Reportable for FY23	Goals Reported FY23	Goals Reportable for FY24	Goals Reported FY24
Reliable	20	13	13	15	14
High Performing Network of Systems and Assets	2	1	1	1	1
Excellent Service for Customers	6	4	4	6	6
Minimize Service Disruptions	4	1	1	1	0
Realtime Monitoring to Inform Decision Making	3	2	2	2	2
Integrated Enterprise-Wide Strategic Management	5	5	5	5	5

Resilient

The resilient imperative is focused on ensuring DC Water is ready to respond to shocks and stresses as they emerge. The six themes within the resilient imperative include:

- Securing resilience of water supply
- Securing assets through value-driven asset management and proactive maintenance
- Adapting to the impacts of climate change
- Mitigating the future impacts of climate change
- Preparing for and learning from emergency responses
- Protecting against the current and future cybersecurity risks

IAO Statement

"Being more resilient continues to be a major focus for the Authority. The efforts of this imperative were featured significantly in the agenda of the annual retreat for the Board of Directors – evidence that this topic is on the minds of the Authority's leadership. Our expertise and capabilities in emergency response continue to lead the sector, as demonstrated by the mobilization of crucial resources to provide peer support recovery efforts in Asheville, NC, following the devastating flooding in September 2024. In FY24, we saw renewed efforts to improve the resilience of our water supply across multiple fronts. As an Authority, we continue to treat cyber resilience with the utmost importance and engage at a city and regional level to ensure operational resilience through the protection of infrastructure and by leveraging unique opportunities for our needed water and energy needs."

Marc Battle

Chief Legal Officer & Executive Vice President, Government & Legal Affairs

Imperative Highlights

The *securing assets through value-driven asset management and proactive maintenance* theme requires us to keep our assets running in the face of disruption. In FY24, this theme has been successful by responding to failures quickly by being able to provide the right parts and equipment. We achieved an inventory accuracy of over 98% of critical work orders being fulfilled from stock, demonstrating effective practices.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
RES4.01	Reduce Inventory Variance	No. items found / No. items recorded.	TBC	98.33%	90%

DC Water is playing an important role in showing how a utility can mitigate its impact on our environment. For example, we reuse effluent water, a high-quality resource produced at the Blue Plains Advanced Wastewater Treatment Plant (Blue Plains). We used 5.6% of our effluent water on site and continued to explore off-site options for effluent use. At Blue Plains, the District's largest single site of energy consumption, we are seeking to maximize our use of renewable energy sources. For FY24, we generated enough energy to fulfil 29.6% of the energy requirements at Blue Plains.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
RES1.01	Increase percentage reuse from effluent	(onsite reuse + offsite reuse) / total effluent (discharge + reuse totals)	5%	5.6%	10%

RES1.02	Increase percentage effluent of demand	(onsite re-use / onsite demand)	50%	98.3%	50%
RES1.04	Increase the percentage of renewable energy used across all of DC Water's sites	(grid renewable + CHP + solar + steam used for Cambi) / (total electricity used + total NG used)	35%	35%	43%
RES1.05	Make Blue Plains electrically self-sufficient for normal operations	electrical energy produced at Blue Plains / electrical energy required to run Blue Plains under normal conditions (300m gallons / day)	26%	29.6%	32%

The significance of the *securing resilience of water supply* theme cannot be overstated. Efforts in FY24 saw us coordinate across the utility and develop our approach to making a tangible impact on our goals next year. One major milestone from FY24 was the procurement of a partner to deliver Water Program Management services. The outputs of this should move the needle on several goals within the theme.

In FY24, our approach to the *protecting against the current and future cybersecurity risks* saw collaboration between our IT teams and the Office of Emergency Management (OEM) through the development and exercising of the cybersecurity playbook with senior leadership.



Projects like the Piney Branch tunnel will help manage combined sewer overflows in the District.

For our *preparing for and learning from emergency responses* theme, we undertook a broad range of activities to improve our ability to respond to emergencies such as hazmat tabletop exercises, training for the mobile command vehicle and tactical vehicle command response units, and Type 3 All Hazards Incident Management Team Training. In FY24, we achieved 2,363 hours of emergency response training and hit 84% and 36% rates of attendance in mandatory and non-mandatory emergency management training across the Authority.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
RES3.05	Increase percentage of total employees completing mandatory emergency management training	Number of employees who completed mandatory minimum emergency management training / Total number of DCW employees	N/A	36% of all employees, 84% of those required to do emergency management training	TBC

Imperative Reporting

FY24 saw significant advances in our reporting on progress across the periodic 5-15 reporting (44%) and annual goal metric reporting.

Of our reportable goals, 89% were reported on for FY24, up from 82% last year.

	Total Goals	Goals Reportable for FY23	Goals Reported FY23	Goals Reportable for FY24	Goals Reported FY24
Resilient	24	17	14	19	17
Mitigating the impacts of climate change	5	4	4	4	4
Adapting to the impacts of climate change	4	2	0	4	4
Preparing for and learning from emergency responses	5	5	5	5	5
Securing assets through value driven mgmt. & maintenance	2	1	1	1	1
Securing resilience of water supply	5	2	1	2	0
Protecting against cyber-security risks	3	3	3	3	3

Sustainable

The sustainable imperative supports our commitment to ensuring that we make efficient use of resources so we can balance the economic and social value created through our operations with their environmental impacts. The five themes within the sustainable imperative include:

- Recovering and reusing our planet's limited resources
- Ensuring efficient use of economic resources
- Embedding a sustainable operating and delivery model
- Aligning partnerships and projects in a watershed management approach
- Identifying innovative funding and financing

IAO Statement

"Our sustainable imperative drives efforts to position the Authority for a stronger future. Financially, we generate non-ratepayer revenue through our landmark Bloom soil amendment program, renewable energy credits, and our innovative financing strategies. Organizationally, we deliver the imperative by seeking out operational efficiencies to manage the rising costs of water and wastewater services and by investing in the people who contribute to our organization's success."

Matthew T. Brown

Chief Financial Officer & Executive Vice President, Finance, Procurement, & Compliance

Imperative Highlights

FY24 saw a range of activity in the *identifying innovative funding and financing* theme, from refinancing old bonds, saving ratepayers \$75 million over the next 20 years, to improving the efficiency of transactions through new banking and purchase card services. Last year also saw the Authority centralize all grant management functions under the finance department.

With our *ensuring efficient use of economic resources* theme, we seek to ensure that our operating costs remain manageable, and we are currently exploring advanced metrics to measure the efficiency of our capital improvement plan as well. Our operating and maintenance (O&M) costs were \$2,290 per million gallons of water provided in FY24.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
SUS4.04	Improve Operating & Maintenance (O&M) costs for water services	(Potable Water Services Operating & Maintenance (O&M) costs / average daily production) x 365	\$1798/MG	\$2,290MG	\$2161/MG

Being sustainable and managing our resources for long-term success also includes investing in the skills of our people. The *embedding a sustainable operating and delivery model* theme captures this through our compliance training completion rates, for which we achieved 100% completion in FY24.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
SUS5.01	Increase number of hours of mandatory training completed	Hours of mandatory training undertaken / Total required hours of mandatory training for all employees	0%	100%	TBC

The Authority continues to be very successful in maximizing non-ratepayer revenue under the *recovering and reusing our planet's limited resources* theme. The total revenue generated from alternative sources in FY24 was \$11.8 million against a target of \$5.5 million. We also identified \$10 million of annual revenue potential in the Capital Improvement Plan. Our Bloom program achieved 55,300 tons of sales, generating savings of \$2.75 million.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
SUS2.01	Increase annual non-rate revenue	Sum of annual non-rate revenues	\$4M	\$11.8M	\$6M
SUS2.02	Increase volume of Biosolid sales to contractors	% biosolid sales to contractor (\$) / total biosolid sales (\$)	30%	34%	42%
SUS2.04	Accelerate Digester Project Payback	Cost savings generated compared to baseline ROI	\$1.5M	125%	\$1.7M
SUS2.05	Increase non-rate revenue potential	Projected annual revenue achievable through projects in CIP	N/A	\$10M	TBC



Our biosolids production program at Blue Plains continues to be an important source of alternative revenue while also helping us to reduce both our waste and waste removal costs.

Imperative Reporting

FY24 saw significant advances in our reporting on progress across the periodic 5-15 reporting (93%) and annual goal metric reporting.

Of our reportable goals, 82% were reported on for FY24.

	Total Goals	Goals Reportable FY23	Goals Reported FY23	Goals Reportable for FY24	Goals Reported FY24
Sustainable	14	11	11	11	9
Identifying innovative funding and financing	1	1	1	1	1
Recovering and Reusing our planet's limited resource	3	3	3	3	3
Partnerships and projects in a watershed mgmt. approach	3	2	2	2	2
Ensuring efficient use of economic resources	4	3	3	3	1
Embedding a sustainable operating and delivery model	3	2	2	2	2

Equitable

The Equitable imperative affects every part of the Authority, its suppliers, and customers. It holds us accountable for providing affordable and equitable rates for all customers. The five themes within the equitable imperative include:

- Embedding equitable infrastructure decision-making
- Empowering communities through equitable projects
- Providing affordable and equitable rates
- Ensuring inclusive and diverse representation
- A totally engaged and aligned DC Water

IAO Statement

"At DC Water, despite constant external pressures which include rising costs, we work hard to mitigate unnecessary rate increases and ensure our rates are affordable to all, notably through our three new affordability programs. Internally, we continue to promote engagement and alignment across the Authority for the benefit of our workforce through a range of forums, events, and training. The ongoing Lead Free DC program of work continues to be a prime example of our equitable approach to community and capital investment. We also constantly seek to make sure the Authority and its workforce are representative of the communities that we serve, through our efforts in succession planning or through the long-term workforce development activities such as our apprenticeship program."

Kirsten Williams

Chief Communications & Stakeholder Engagement Officer & Executive Vice President

Imperative Highlights

FY24 saw a record number of lead service line replacements totalling 591 across the whole program. Our public facing dashboard gives transparency on our efforts in the Lead Free DC program.

DC Water continues to be a great place to work. This is in part due to our constant efforts to engage with our workforce as tracked in the theme, *a totally engaged and aligned DC Water*. In FY24, we developed a new 'pulse' survey for all employees. With the new survey we hope to see increased levels of engagement and get better insights into employee sentiment about DC Water.

With our constantly ageing assets and external cost pressures, keeping rates affordable is a challenge. In FY24, in support of the *providing affordable and equitable rates* theme, the Board approved the expansion of DC Water's new customer assistance program, CAP+, which consists of leak assessment and payment plan incentive programs that improve access to affordable rates for all those who are eligible.

Goal ID	Goal	KPI	Baseline	FY24 Actuals	FY25 Target
EQU5.03	Keep rates affordable	Percentage of customers who pay less than 4% of household income on water and wastewater services	<4%	2.18%	<4%

DC Water makes a special effort to distribute its project spend in an equitable way. In FY24, 38.6% of DC Water’s spend was with certified firms. Thinking longer term, DC Water has important programs that provide opportunities to its communities, including through our apprenticeship program which we seek to fill with local residents, and by seeking to hire people from within the District.



Our annual Leadership Retreat, is a chance for us to front-line leaders together from across the organization to align on our core priorities and develop cohesion as a leadership team.

Imperative Reporting

FY24 saw significant advances in our reporting on progress across the periodic 5-15 reporting (67%) and annual goal metric reporting.

Of our reportable goals, 57% were reported on for FY24. This was primarily due to a vacancy in a Theme Responsible Owner role.

	Total Goals	Goals Reportable for FY23	Goals Reported for FY23	Goals Reportable for FY24	Goals Reported for FY24
Equitable	18	13	11	14	8
A totally engaged and aligned DC Water	3	2	0	1	1
Embedding equitable infrastructure decision-making	3	1	1	3	1
Ensuring inclusive and diverse representation	4	2	2	2	2
Empowering communities through equitable projects	4	4	4	4	0
Providing affordable and equitable rates	4	4	4	4	4

Appendix 1 – About Blueprint 2.0

Leadership, Implementation, and Governance

The last year brought change in the organization, resulting in new leaders being involved in strategic management. Further progress has been made in integrating the strategic plan into budget decision making. Governance structures are embedded.

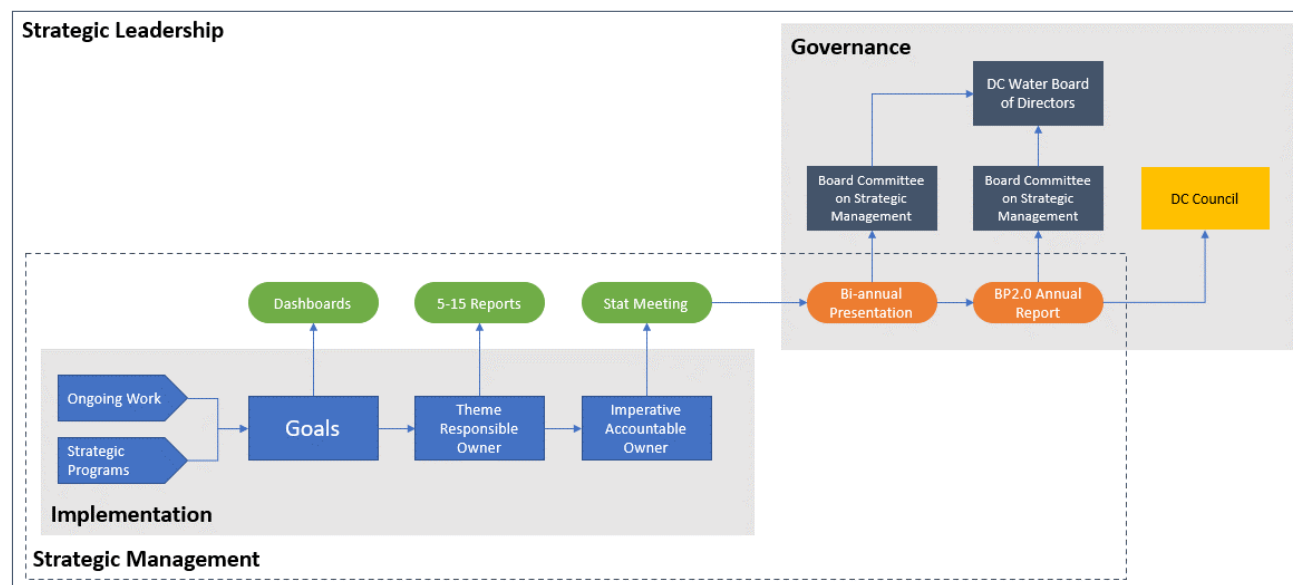


Figure 2 Implementation and Governance for the Strategic Plan

Implementation

Imperatives

Blueprint 2.0 sets out five organizational imperatives to deliver on in the coming years. These Imperatives span organizational clusters and require strong leadership and engagement to support effective cross-cluster working. It requires those involved to think beyond their usual sphere of work. The Imperative Accountable Owners (IAOs) are members of the Senior Executive Team (SET) who own and are accountable for the success of their imperative.

Themes

Each Imperative consists of a number of themes which consist of thematically related goals. Each theme has a Theme Responsible Owner (TRO) who is responsible for overseeing the delivery of workstreams in support of the goals, as well as providing updates on goal data and workstream progress.

Goals

To understand success, DC Water has identified a number of goals that it wants to achieve by the end of this strategic plan's term. TROs are responsible for updating the goals on a periodic basis based on the progress of work that has been delivered. The goals are managed by Strategy & Performance and the IAOs are accountable for the achievement of the goals.

Work

Advancing the goals requires the delivery of work and outcomes of that work to be realized. This work includes both ongoing activities and special programs of work. In each case, the successful delivery of the work identified will support achievement of the Blueprint 2.0 goals.

Governance

DC Water Board of Directors

The DC Water Board of Directors is responsible for holding the leadership of DC Water accountable for its performance. It receives monthly updates from the CEO/General Manager who reports on all matters of interest including implementation of Blueprint 2.0 and associated imperative updates. The Board discharges its responsibility regarding strategic management to its Strategic Management Committee.

Board Strategic Management Committee

The Board Strategic Management Committee is a newly formed committee that replaces the former Strategic Planning Committee. The committee had its inaugural meeting in December 2022. It meets bi-annually to discuss strategic matters and receive an update on Blueprint 2.0 progress.

Audit

Although not strictly a governance activity, DC Water's audit function performs checks to make sure that the organization is doing what it says it is doing. Like the other areas of the DC Water organization, Strategic Management is subject to internal audits to hold its leadership accountable for the quality of its work.

FY2024 and FY2025 YTD to Q1 Intra-Government Transfers*Payments DC Water made to the District*

Intra-Government Transfers (i.e. grant funds, MOU/MOA, etc.)	Ledger Date	Payments
DOEE - LEAD SERVICE LINE-LRPAP + CIPPER	1/8/2024	2,635,581.00
DOEE - LEAD SERVICE LINE-LRPAP	11/13/2024	133,245.00
DOEE - CAP 3	10/31/2023	43,658.16
DOEE - NON-PROFIT	10/31/2023	30,023.00
DOEE - CAP 3	10/31/2024	9,869.63
DOEE - NON-PROFIT	10/31/2024	24,923.07
Total Intra-Government Transfers Paid		2,877,299.86

Stormwater Enterprise Fund - Payments Processed	Ledger Date	Amount
Stormwater Enterprise Fund	11/8/2023	3,791,283.46
Stormwater Enterprise Fund	2/6/2024	2,978,237.42
Stormwater Enterprise Fund	5/1/2024	2,521,091.67
Stormwater Enterprise Fund	7/31/2024	3,593,047.33
Stormwater Enterprise Fund	11/1/2024	3,686,504.06
Total Stormwater Paid		16,570,163.94

PILOT - Payments Processed	Ledger Date	Amount
DC Government	11/15/2023	4,582,406.10
DC Government	2/15/2024	4,582,406.00
DC Government	5/16/2024	4,582,406.00
DC Government	8/15/2024	4,582,406.00
DC Government	11/15/2024	4,674,054.00
Total PILOT Paid		23,003,678.10

Right of Way (ROW) - Payments Processed	Ledger Date	Amount
DC Government	11/15/2023	1,275,000.00
DC Government	2/15/2024	1,275,000.00
DC Government	5/16/2024	1,275,000.00
DC Government	8/15/2024	1,275,000.00
DC Government	11/15/2024	1,275,000.00
Total ROW Paid		6,375,000.00

FY2024 and FY2025 YTD to Q1 Intra-Government Transfers

Payments DC Water Received from the District

<i>Intra-Government Transfers (i.e. grant funds, MOU/MOA, etc.)</i>	Ledger Date	Receipts	Description
AC-DC GOVERNMENT -EDI PYMNTS2050499	1/29/2024	103,758.38	FEMA
AC-DC GOVERNMENT -EDI PYMNTS2041581	10/27/2023	71,857.21	FEMA
AC-DC GOVERNMENT -EDI PYMNTS2050498	1/29/2024	2,228.82	FEMA
AC-DC GOVERNMENT -EDI PYMNTS2050077	1/25/2024	162,277.98	LIWAP
AC-DC GOVERNMENT -EDI PYMNTS2055913	3/5/2024	2,873,583.64	Lead Service Replacement Fund
Check	10/31/2024	133,245.00	Lead Service Replacement Fund
AC-DC GOVERNMENT -EDI PYMNTS2049283	1/18/2024	963,312.43	FY2024 CRIAC Relief Program (Program 1&2)
AC-DC GOVERNMENT -EDI PYMNTS2085133	9/27/2024	73,681.16	FY2024 CRIAC Relief Program (Program 2 Amendment)
UNION MARKET INFRASTRUCTURE CORP	5/24/2024	1,500,000.00	2017 MOA for Union Market TIF
Total Intra-Government Transfers Received		5,883,944.62	

Stormwater Enterprise Fund - Payments Received	Ledger Date	Amount
Stormwater Enterprise Fund (DC Water Admin Fee)	11/8/2023	243,513.26
Stormwater Enterprise Fund (DC Water Admin Fee)	2/6/2024	265,550.15
Stormwater Enterprise Fund (DC Water Admin Fee)	5/1/2024	237,745.31
Stormwater Enterprise Fund (DC Water Admin Fee)	7/31/2024	261,053.67
Stormwater Enterprise Fund (DC Water Admin Fee)	11/1/2024	268,080.44
Total Stormwater Payments Received		1,275,942.83

Fire Protection - Payments Received	Ledger Date	Amount
AC-DC GOVERNMENT -EDI PYMNTS2042133	11/2/2023	2,883,750.00
AC-DC GOVERNMENT -EDI PYMNTS2048516	1/11/2024	2,883,750.00
AC-DC GOVERNMENT -EDI PYMNTS2068777	6/7/2024	2,883,750.00
AC-DC GOVERNMENT -EDI PYMNTS2074513	7/17/2024	2,883,750.00
AC-DC GOVERNMENT -EDI PYMNTS2091443	11/7/2024	4,393,750.00
Total Fire Protection Fees Received		15,928,750.00

Northeast Boundary Tunnel (NEBT)	Ledger Date	Amount
DC GOVERNMENT - CHECK PAYMENT	2/13/2024	5,857,950.00
Total NEBT Fees Received		5,857,950.00

Opportunity	Agency	Category	Program Description	DC Water Match %	Does DC Water plan to apply?	Reason for not applying
Energy Efficiency and Conservation Block Grant Program	Department of Energy	Clean Energy and Power	To assist states, local governments, and Tribes to reduce energy use, reduce fossil fuel emissions, and improve energy efficiency.	0%	Yes	DC Water is continuing to track funding opportunities
State and Local Cyber Security Grant Program	Department of Homeland Security	Resilience	This grant program will provide total funding of \$1 billion, spread over FY 2022 through FY 2025, for state governments to develop, revise, and implement Cyber Security Plans or to address imminent cybersecurity threats. State governments must consult with and receive feedback from local governments within their jurisdictions to align the state's Cybersecurity Plan with the needs of local governments. It also appears that the State and Local Cyber Security Grant Program intends that states pass some of the funding in the form of grants to local governments within their jurisdictions. This would help local governments implement their own cybersecurity initiatives and adopt best practices and methodology to enhance their security measures. Details on methodologies and requirements for this distribution are not available in the current legislation.	10%	Yes	DC Water is continuing to track opportunities. A partnership is required with the District for eligibility.
Building Resilient Infrastructure and Communities	Department of Homeland Security	Resilience	Provides funding for hazard mitigation and resilience projects. The BRIC program guiding principles are supporting communities through capability- and capacity-building; encouraging and enabling innovation; promoting partnerships; enabling large projects; maintaining flexibility; and providing consistency. partnerships; enabling large projects; maintaining flexibility; and providing consistency.	25%	Yes/Pending awards on two applications submitted.	
Clean Water State Revolving Fund (BIL Funds)	EPA	Water	The Clean Water State Revolving Fund (CWSRF) funds DOE's Clean Water Construction (CWC) program. The mission of the CWC program is to fund the design and construction of voluntary projects that provide clean water to District streams and rivers. Projects are selected for funding using the process described by the District of Columbia Project Priority Rating System (PPRS)	10 % first 2 years 20 % remaining 3 years (% of DCW share)	Yes	
Clean Water State Revolving Fund-Emerging Contaminants (BIL Funds)	EPA	Water	Clean Water State Revolving Fund funding as described in the Clean Water State Revolving Fund program, with eligible projects limited to those that address emerging contaminants, such as PFAS.	0%	Yes	
Drinking Water State Revolving Fund (BIL Funds)	EPA	Water	Provide safe and adequate supplies of potable water by correcting problems with and maintaining adequate facilities for drinking water storage and distribution. Emphasis is placed on projects designed to correct deficiencies, which pose a potential threat to public health.	10% first 2 years 20% remaining 3 years	Yes	
Drinking Water State Revolving Fund-Emerging Contaminants (BIL Funds)	EPA	Water	Drinking Water State Revolving Fund funding as described in the Drinking Water State Revolving Fund program, with eligible projects limited to those that address emerging contaminants, such as PFAS.	0%	Yes	
Drinking Water State Revolving Fund Lead Service Lines Replacement (BIL Funds)	EPA	Water	Drinking Water State Revolving Fund funding as described in the Drinking Water State Revolving Fund program, below, with eligible projects limited to lead service line replacement and associated activities related to identification, planning, design and removal. Under the Bipartisan Infrastructure Law, 49 percent of funds shall be eligible to be grants or 100 percent principal forgiveness loans.	0%	Yes	
WIIN: Reducing Lead in Drinking Water	EPA	Water	Funding will be awarded on a competitive basis. The grant program is designed to facilitate reducing lead in drinking water in disadvantaged communities through infrastructure and/or treatment improvements or facility remediation in schools and child care facilities. The goal of these projects is to address conditions that contribute to increased concentrations of lead in drinking water. The lead reduction projects should proceed to implementation upon award. Priority Areas identified in this announcement are for: (1) Reduction of Lead Exposure in the Nation's Drinking Water Systems through Infrastructure and Treatment Improvements and (2) Reduction of Children's Exposure to Lead in Drinking Water at Schools and Child Care Facilities. A key priority for the agency is assisting drinking water systems, schools, child care facilities, and communities nationwide to minimize sources of lead in drinking water.	0%	Yes/Application submitted 12/30/2024.	

	FY 24	
Source	Administrative Complaints or Grievances	Resolution
External	Alleged Discrimination (Age, color, national origin, race); Alleged Retaliation	Pending Investigation
External	Alleged Discrimination (Sex); Alleged Retaliation	Pending Investigation
External	Alleged Discrimination (Age, Personal Appearance)	Charged Dismissed
External	Alleged Discrimination (Age)	Pending Investigation
Internal	Neglect of Duty	Settled
Internal	Neglect of Duty	Grievance dismissed
Internal	Neglect of Duty	Grievance dismissed
Internal	Contracting Out	Grievance dismissed
Internal	Termination	Arbitration is pending
Internal	Neglect of Duty	Grievance dismissed
	FY 25	
Internal	Alleged Insubordination	Grievance dismissed
External	Alleged Employee Misconduct; Alleged Attendance Policy Violation	Arbitration pending
External	Alleged Union Interference	ULP Hearing Pending
External	Alleged Article 13 Violation	Arbitration Hearing Pending
External	Alleged Failure to Provide Information	ULP Hearing Pending
External	Alleged Discrimination (Age, Disability); Alleged Retaliation	Pending Mediation

2025 Performance Oversight Questions
DC Water

CURRENT MEMORANDUM OF UNDERSTANDING

- Memorandum of Understanding between DC Water, Arlington County, Fairfax County Water Authority, and the Department of the Army (Wholesale Water Coordination Agreement).
- Memorandum of Understanding between Army Corps of Engineers and DC WASA re. Sampling, Testing and Analysis of District's Drinking Water.
- Memorandum of Understanding between DC Government, DC Fire and Emergency Medical Services and DC WASA for Fire Hydrant Inspection Services.
- Memorandum of Understanding Amendment #1 between DC Government, DC Fire and Emergency Medical Services and DC WASA for Fire Hydrant Inspection.
- Memorandum of Understanding between DC Water and DC Fire and Emergency Services re. Clean Water Tunnel Safety and Emergency Response.
- Memorandum of Understanding between the District Department of the Environment and the DC Water and Sewer Authority (Rain Barrel).
- Memorandum of Understanding with Central Union Mission Clarifying the Maintenance of Certain Storm Water Structures.
- Memorandum of Understanding between the District of Columbia Water and Sewer Authority and the District Department of Transportation for the South Capitol Street Site.
- Memorandum of Understanding between the District of Columbia and the District of Columbia Water and Sewer Authority for Payment of PILOT Fees.
- Memorandum of Understanding between the District of Columbia and the District of Columbia Water and Sewer Authority for Payment of Right-of-Way Fees.
- Memorandum of Understanding between DC Water and the D.C. Office of the City Administrator for the Northeast Boundary Neighborhood Protection Projects.
- Memorandum of Understanding between Imagine H2O Utility Partnership Program and DC Water and Sewer Authority to establish an efficient forum for partner utilities to connect with early-stage innovations vetted by Imagine H2O's Business Plan and Accelerator Program.
- Memorandum of Understanding between the Metropolitan Washington Council of Governments (COG) and District of Columbia Water and Sewer Authority (DC Water) for the Procurement of Water Sampling Services.
- Memorandum of Understanding between the District of Columbia Water and Sewer Authority and the Department of Energy and Environment - Stick foot Branch Stream Restoration & Sewer Rehab (Multi-Year).
- Memorandum of Agreement between the Department of Energy and Environment (DOEE) and DC Water.
- Memorandum of Understanding between District of Columbia Homeland Security and Emergency Management Agency and DC Water Regarding the Development and Implementation of the DC Water Supplemental Hazard Mitigation Plan.
- Memorandum of Understanding Planning for the Construction of DC Water Infrastructure on the Hill East District Redevelopment (PHASE 1).

2025 List of MOUs

- Memorandum of Understanding between the District of Columbia Water and Sewer Authority and District of Columbia Transportation for the Construction of Green Alleys as Part of Alley Contract.
- Memorandum of Understanding between the District of Columbia Water and the Department of Energy and Environment - Spring Valley Stream Restoration & Sewer Rehab (Multi-Year).
- Memorandum of Understanding between the District of Columbia and the Office of Deputy Mayor for Planning and Economic Development Regarding DC Water Relocation from the O Street Property.
- Memorandum of Understanding Modification No. 2 between the District of Columbia Water and Sewer Authority and the District of Columbia Office of Unified Communications For Citywide Radio System, Computer-Aided Dispatch, And Mobile Computing Services.
- Memorandum of Understanding between the District of Columbia Water and Sewer Authority and the Department of Public Works and District Department of Transportation for Snow Removal.
- Memorandum of Understanding between the District of Columbia Water and Sewer Authority and the District of Columbia, the Office of the Mayor for Planning and economic Development, District Department of Transportation, and Department of Consumer and Regulatory Affairs Regarding the Planning, Construction, Operation and Maintenance of Long Term Control Plan (LTCP) Facilities.
- Memorandum of Understanding between District of Columbia Water and Sewer Authority and the Water Environment Federation Regarding the Development and Implementation of a National Green Infrastructure Certification Program.
- Memorandum of Understanding between District of Columbia Water and Sewer Authority and the District Department of Energy and Environment Regarding Stickfoot Branch Stream Restoration and Sewer Rehabilitation.
- Memorandum of Understanding Between District of Columbia Water and Sewer Authority and the Office of Partnerships and Grant Services Regarding DC Water's Acceptance and of Private Donations for the DC SPLASH Fund (FY '16-'19).
- Memorandum of Understanding Between the DC Water and District Department of the Energy and Environment Regarding the Long Term Control Plan Well Permit Reviews.
- Memorandum of Understanding Between DC Water and University of the District of Columbia Regarding Wastewater Research for FY 2023-2024.
- Memorandum of Understanding Between DC Water and University of the District of Columbia Regarding Wastewater Research for FY 2024-2025.
- Memorandum of Understanding Between DC Water and District Department of Energy and Environment Regarding Pinehurst Branch Stream Restoration, Sewer Rehabilitation and Oregon Sewer Abandonment.
- Utility Coordination Agreement Between DC Water and Virginia Passenger Rail Authority Regarding Long Bridge Project.
- Memorandum of Understanding Between DC Water and DPW Regarding Temporary Dump Truck Use for FY 2024.
- Memorandum of Understanding Between DC Water and District Department of Energy &

2025 List of MOUs

Environment Regarding Lead Service Line Assistance Replacement Program for Fiscal Year 2025.

- Memorandum of Understanding Between DC Water and District Department of Energy & Environment Regarding Residential Water Service Line Repair Assistance Program for Fiscal Year 2025.
- Memorandum of Understanding Between DC Water and District Department of Energy & Environment Regarding Customer Assistance Program and CRIAC Relief for FY 2025.
- Memorandum of Understanding Between DC Water and District of Columbia Office of Unified Communications Regarding 311 Call Center and Service Request Handling Services for FY 2025.
- Memorandum of Understanding Between DC Water and District of Columbia Office of Unified Communications Regarding 311 Call Center and Service Request Handling Services for FY 2024.
- Memorandum of Understanding Between DC Water and District Department of Transportation Regarding Lead Free DC Permitting Services for FY 2024.
- Memorandum of Understanding Between DC Water and District Department of Transportation Regarding Lead Free DC Permitting Services for FY 2025.
- Memorandum of Understanding Between DC Water and University of the District of Columbia Regarding Drinking Water Filtering Project.
- Memorandum of Understanding Between DC Water and Blue Drop Regarding Management of the Sale of DC Water Renewable Energy Credits.
- Memorandum of Understanding Between DC Water and District Department of Health, District Department of Forensic Sciences Regarding National Wastewater Surveillance System Wastewater Monitoring Project.
- Memorandum of Understanding Between DC Water and District Department of Public Works Regarding Reimbursement to DPW for Cost of Salt and Personnel for FY 2025.
- Memorandum of Understanding Between DC Water and District Department of Public Works Regarding Reimbursement to DPW for Cost of Salt and Personnel for FY 2024.
- Memorandum of Understanding Between DC Department of Employment Services (DOES) and DC Water to facilitate a 12-month training program for on-the-job learning and training as Community Engagement Specialists for the DC Water's Lead-Free DC initiatives.
- Memorandum of Understanding Between DC Department of Employment Services' (DOES) Division of State Initiatives (DSI) with an opportunity to further develop skills in for the DC Water's Community Activators Training Program.

Question 40 - PENDING LAWSUITS

CASE NAME	COURT/CASE NO. TYPE OF CASE (AL, GL, EPL, BC) DATE CMPLT. FILED DATE CMPLT. SERVED
Heron Allen v. District of Columbia Water and Sewer Authority et al	DC Superior Court 2024 CAB 002578 (Complaint for Personal Injury) Complaint Filed: 4/25/24 Served: 4/30/24 GL
Emerencia Anaraban V. Melvin Thomas	DC Superior Court 2024 CAB 006546 (Complaint for Personal Injury) Complaint Filed: 10/16/24 Served: 10/21/24 GL
Anthony, Jarreau	U.S. District Court 1:23-cv-03742 Complaint Filed: 12/15/23 Served: 12/19/23 EMP
Bennett, Arianne vs. DC Water and Sewer Authority	DC Superior Court 2021 CA 001760 B (Complaint for Personal Injury) Complaint Filed: 5/27/21 Served: 8/5/21 GL

James Bradbury v. District of Columbia Water and Sewer Authority	DC Superior Court 2024 CAB 001342 (Complaint for Personal Injury) Complaint Filed: 3/01/24 Served: 4/23/24 GL
Elijah Brown et al v. DC Water and Sewer Authority	DC Superior Court 2022 CAB 004993 (Complaint for Personal Injury) Complaint Filed: 11/1/22 Served: 11/23/22 GL
District of Columbia and National Park Service v. DC Water	No Case Filed EIL
Allen Downing v. District of Columbia et al.	DC Superior Court 2024 CAB 004576 (Complaint for Personal Injury) Complaint Filed: 7/22/24 Served: 8/27/24 GL

Eddie Ellis v. District of Columbia et al.	DC Superior Court 2024 CAB 003716 (Complaint for Personal Injury) Complaint Filed: 6/11/24 Served: 6/18/24 GL
Christian Ferro, et al. v. District of Columbia Water and Sewer Authority	DC Superior Court 2023 CAB 005561 (Complaint for Personal Injury) Complaint Filed: 9/10/23 Served: 10/21/2023 GL
Rossangell Paulina Soto Guillen v. District of Columbia et al.	DC Superior Court 2024 CAB 005253 (Complaint for Personal Injury) Complaint Filed: 8/16/24 Served: 09/05/24 GL
Michael Hall-Merritt v. District of Columbia Water and Sewer Authority	DC Superior Court 2024 CAB 005814 (Complaint for Property Damage) Complaint Filed: 09/12/24 Served: 09/26/2024 GL
Hicks, Erik	US District Court for DC Case 1:24-cv-002288 (Complaint for Employment Discrimination) Complaint Filed: 08/05/2024 Served: 08/07/2024 EMP

Kimberly-Clark Corporation v. District of Columbia et al.	US District Court for DC Case 1:17-cv-01901 (Constitutional Law) Complaint Filed: 09/15/17 Served: 09/20/17 GL
Kearra Leath v. DC Water et al.	DC Superior Court 2024 CAB 001290 (Complaint for Personal Injury) Complaint Filed: 02/28/24 Served: 04/09/24 GL
Benjamin Locks v. The District of Columbia et al.	DC Superior Court 2024 CAB 002702 (Complaint for Personal Injury) Complaint Filed: 04/30/24 Served: 06/06/24 GL
Tamika Renee McCrae v. D.C. Water and Sewer Authority	DC Superior Court 2022 CAB 005121 (Complaint for Personal Injury) Complaint Filed: 11/02/22 Served: 01/27/23 GL

Miller (Delafield Place) Plaintiff's Moss, Reed, Miller, and Spriggs	US District Court for DC 1:17-Ccv-00840-KBJ (Negligence) Complaint Filed: 05/17/17 Served: 06/01/17 Dismissed: 10/2/18 US Court of Appeals for the DC Circuit 18-7169 Appeal Filed: 11/01/18 Appeal Denied: 12/27/19 DC Superior Court 2019 CA 003222 B Compliant Filed: 05/15/2019 Served: 06/11/2019 GL
Monroe-Evans, Shirlonda vs. District of Columbia Water and Sewer Authority	DC Superior Court 2021 CA 003963 B (Complaint for Personal Injury) Complaint filed: 10/29/01 Served: 6/30/22 GL
Lori Moody v. District of Columbia Water and Sewer Authority	DC Superior Court 2024-CAB-006061 (Complaint for Personal Injury) Complaint Filed: 9/24/24 Served: Not Served GL
Sha-kil Moss v. Ella R. Spates et al.	DC Superior Court 2024 CAB 000396 (Complaint for Personal Injury) Complaint filed: 1/22/24 Served: 1/31/24 GL

Victoria Richards v. District of Columbia Water & Sewer Authority	DC Superior Court 2024 CAB 007383 (Class Action Complaint for Charging Late Fees) Complaint filed: 11/22/24 Served: 12/2/24 GL
Robinson, Paula, et al. vs. District of Columbia Water and Sewer Authority	DC Superior Court 2021 CA 000463 B (Complaint for Personal Injury) Complaint Filed: 2/16/21 Served: 3/8/21 GL DC Court of Appeals 24-CV-0379 Appeal Filed: 4/15/24
Schick, Jeffrey L. vs. District of Columbia Water and Sewer Authority et al.	DC Superior Court 2020 CA 003255 B (Complaint for Personal Injury) Complaint Filed: 7/20/20 Served: 08/13/20 GL
Stevenson, Damian vs. District of Columbia Water and Sewer Authority et al.	DC Superior Court 2020 CA 001324 B (Complaint for Employment Discrimination) Complaint Filed: 2/24/20 Served: 6/8/20 DC Court of Appeals 22-CV-0019 Appeal Filed: 1/11/22 EPL

United States Armed Forces Retirement Home (Defendant) AFRH I	US District Court for DC No.1:18-CV-00049-JEB case transferred to U.S. Court of Federal Claims No. 1:18-CV-01586-MBH (Complaint for Breach of Contract) Complaint Filed: 01/09/18 US Court of Appeals for the Federal Circuit 24-2293 Appeal Filed: 08/28/24
United States Armed Forces Retirement Home (Defendant) AFRH II	U.S. Court of Federal Claims No. 1:23-cv-02127-PSH (Complaint for Breach of Contract) Complaint Filed: 01/09/18
Julia H. Weldon v. District of Columbia Water and Sewer Authority	DC Superior Court 2024-CAB-002190 (Complaint for Personal Injury) Complaint Filed: 04/08/2024 Served: 04/22/24 GL

INCIDENT/LOSS DATE BRIEF DESCRIPTION
DOL: August 7, 2023. Plaintiff alleges that while working within the lobby of the building when he slipped on a wet and slippery floor and fell, resulting in his injuries. The complaint goes on to state that, upon information and belief, prior to Plaintiff's fall, the floor in question had been cleaned by the Defendant's employees using water and/or other liquid cleaning products and remained wet and slippery as a result of this process at all times relevant herein. Additionally, Plaintiff alleges that the at all times relevant herein, the wet and slippery floor was not marked with an adequately visible warning sign, to indicate the presence of a hazard. Plaintiff further alleges that as a result of his slip and fall, he suffered significant injuries, including, but not limited to, to his left hip, for which he received medical treatment and from which he continues to experience pain, suffering, and functional disability.
DOL: April 23, 2024. Plaintiff alleges that he was injured in a car accident and that Melvin Thomas was driving the vehicle at the time of the accident. DC Water is not named. Melvin Thomas, an employee of DC Water, is the named defendant. DC Water is representing Mr. Thomas.
DOL: June 20, 2022. Plaintiff filed a charge with the U.S. Equal Employment Commission alleging religious discrimination in violation of Title VII of the Civil Rights Act of 1964 after DC Water implemented its vaccine mandate.
DOL: October 9, 2018. Plaintiff alleges that she fell when she stepped onto a water meter cover. Further, Plaintiff alleges that as a result, she suffered bodily injuries and have incurred, and will continue to incur, medial, therapeutic, and related expenses including lost wages and property damages.

DOL: October 31, 2021. Plaintiff alleges that his unicycle wheel became wedged between a plate over Clean Rivers infrastructure and the pavement while cycling. Plaintiff further alleges that he was thrown from his bicycle, knocked unconscious, and seriously injured as a result, including a broken thumb requiring surgery, a concussion, a back and neck injury, two sprained wrists, and stitches to his face. Plaintiff demands \$750,000 in damages.

DOL: August 2021. Plaintiff alleges that as a result of a leak on the outside of his home, his water bill increased substantially and disputed a \$8,868.93 water bill for the July 16, 2022 billing period. Plaintiff is requesting \$25,000 in damages.

DOL: TBD. On or about 2013, the District, pursuant to CERCLA, has worked with the Dept. of Interior National Park Service to assess the nature and extent of contaminated sediments in the Anacostia River and to identify sources for those contaminants. That work also included an assessment the nature of any contaminated sediment in the combined sewer system (CSS) and separate storm sewer system (MS4). The District/NPS confirmed that the Anacostia River sediments were contaminated by PCBs, PAHs, Chlordane and other contaminants. They identified the sources that they alleged caused or contributed to that contamination and named them as potential responsible parties, which included DC Water for its operation of the CSS and MS4 that allegedly contained contaminants similar to what was found in the Anacostia River. The District divided the PRPs into Tiers, with DC Water in Tier 3 as a "local governmental or quasi-governmental entity that passively conveyed PCBs. The District demands \$1,739,565.98 to settle the claims. The District will issue a Consent Decree with the Court if DC Water agrees to settle or may file suit to seek the damages.

DOL: June 3, 2023. Plaintiff filed the complaint against DC Water and the District and alleges that while walking on the "sidewalk on Quackenbos Street at or near its intersection with Georgia Avenue NW;" Plaintiff "tripped and fell into an open hole in the grass between the sidewalk and Quackenbos Street NW, severely injuring himself." Plaintiff further alleges that "as a direct and proximate result of the negligence of Defendants, Plaintiff sustained severe, painful and permanent injuries to his body, as well as severe and protracted shock to his nervous system, all of which have caused and will continue to cause him great pain and mental anguish."

DOL: January 7, 2024. Plaintiff alleges that on or about January 7, 2024, he was walking on the sidewalk at or near 229 Rhode Island Avenue NW, when he "stepped on a defective manhole cover, that caused him to trip and fall to the ground, severely injuring himself." Plaintiff seeks \$250,000.00 in damages.

DOL: September 10, 2020. Plaintiff alleges that a rain event resulted in the failure of the stormwater conveyance system and the flooding of Plaintiffs' residence and caused extensive personal and property damage proximately caused by the acts and omissions of DC Water." Plaintiff demands \$50,000.00

DOL: December 1, 2023. Plaintiff filed the complaint against the DC Water, the District of Columbia, the property owner and management company and alleges that while "walking in the alleyway of 600 Hook and Ladder Alley, N.W." ... "she stepped and fell into an exposed pipe/hole in the ground." Further, Plaintiff alleges, as "a direct and proximate result of the foresaid negligence, Plaintiff was caused to fall and sustain injury to all of her body, suffered and will suffer great pain of body and mind and incurred and will incur medical and out of-pocket expenses." Plaintiff demands \$50,000, pre- and post-judgement interest and costs of this suit.

DOL: March 22, 2023. Plaintiff alleges that when he was "walking on Ainger Place SE and Alabama Avenue SE,... when his right foot got caught in the separation between the sidewalk and a concrete water slab." Plaintiff further alleges that as a direct and proximate result of DC Water's negligence, he "was caused to suffer and sustain serious, painful, and permanent injury about the head, neck, and body, and limbs." Further, "Plaintiff was rendered sick, sore, and disabled." Plaintiff demands \$75,000 plus interest and costs.

DOL: December 14, 2022. Plaintiff filed the complaint for discrimination in employment pursuant to Title VII of the Civil Rights Act of 1964 and Age Discrimination in Employment Act of 1967. Plaintiff alleges on 12/14/22 and 12/28/22 "A formal request was made to adjust the salaries of six individuals, including Erik m. Hicks, to be equivalent to that of Dexter Holmes, a Grade 17 Supervisor, Field Inspection" signed by COO Keisha Powell, VP of Engineering, David Parker, and Director, William Elledge. Plaintiff alleges, on 8/31/23, a complaint was filed "with the EEOC, citing race discrimination and age discrimination along with failure to honor the agreed upon promotion and salary adjustment." Finally, Plaintiff alleges, on 5/8/24, the EEOC issued a "Notice of Your Right to Sue," allowing the pursuit of legal action against DC Water & Sewer Authority." Plaintiff seeks an unspecified amount for Compensatory Damages: Back Pay, Lost Benefits, Medical Expenses, Emotional Distress, Punitive Distress, Injunctive Relief, Correction of Benefits, attorney's fees, and additional consideration.

DOL: N/A. Plaintiff sued the District of Columbia, inclusive of DC Water and others, for alleged constitutional violations of the First Amendment, Fifth Amendment, and Commerce Clause, as well as alleged violation of the Declaratory Judgment Act, relating to legislation passed by the DC Council in December 2016 requiring disposable wipes to meet certain test and labelling standards.

DOL: November 8, 2022. Plaintiff alleges that while "walking on the sidewalk at 1715 Bladensburg Road in North East Washington DC, 20002, where her entire right leg fell in a manhole, due to a missing manhole cover, causing severe injury."

DOL: December 16, 2022. Plaintiff filed his complaint against DC Water and the District alleging while operating a motorized scooter proceeding eastbound in the 500 block of K Street, N.E., the front wheel of his scooter struck a manhole cover that was in his lane of travel on K Street, N.E. Plaintiff alleges that "the manhole cover was negligently maintained, in that there was a sudden steep change in elevation from the surface of the street to the surface of the manhole cover. Upon striking the manhole cover, Plaintiff was thrown forward from his electric scooter and landed forcefully on the roadway." Plaintiff allege he "suffered injuries and damages, including but not limited to: a left open proximal ulna fracture with dislocation of the radial head and radial neck fracture, requiring open reduction internal fixation surgery and repair of the posterior-lateral elbow ligaments; and a right closed proximal ulna fracture with dislocation and fracture of the radial head, requiring right proximal ulna open reduction and internal fixation, right radial head arthroplasty, and repair of the posterior-lateral elbow ligaments; he has incurred, and will continue to incur, medical and hospital expenses in an effort to care for his injuries; he has suffered a loss of earnings and earning capacity; and he has suffered, and will in the future suffer, great pain of body and mind; all of which may be permanent in nature." Plaintiff seeks \$10 Million in damages against DC Water and the District of Columbia, jointly and severally.

DOL: January 24, 2020. Plaintiff alleges that she fell into a unsecured water meter pit. Plaintiff further alleges that "defendants knew or should have known of the aforementioned dangerous condition posed by the unsecured water meter cover". As a result, Plaintiff alleges that she sustained "severe and permanent injuries over several parts of her body including her leg, arms, foot, groin, saddle, pelvis, back, shoulder, neck and head". Plaintiff demands \$10M plus cost and interest.

DOL: November 18, 2016. Plaintiffs, sixteen (16) residents residing on Delafield Place, N.E., allege that DC Water caused untreated sewage, and contaminated drinking water to enter their respective homes as a result of a water main break. The residents also assert environmental, civil rights and trespass claims in their Complaint.

DOL: November 9, 2018 Plaintiff alleges that she was injured "when she stepped into an open water meter hole" located at or about the 3100 block of Lyndale Place, SE, Washington, DC. Plaintiff alleges that "the water meter hole was missing what is alternatively referred to as a "cover," "cap" or "lid."" Plaintiff further alleges that as a result of her falling into the open meter hole, she twisted her ankle and landed "on her shoulder and face causing her injuries, including, but not limited to, a torn rotator cuff, ankle fracture, cracked tooth and a lipoma."

DOL: February 3, 2023. Plaintiff alleges they were on premises of 503 45th Street NE and "traversing the area between the sidewalk and street, she stepped on a uncovered water meter cover in the grass which was improperly installed and fell." Plaintiff alleges "water meter had recently undergone construction as evidenced by the condition of the area, and the presence of a single cone nearby." Plaintiff alleges "sustained serious personal injuries... severe shock to her nervous system and was internally and externally injured." Plaintiff demands \$75,000.

DOL: June 23, 2024. Plaintiff alleges that while walking on the grass between the street curb and the sidewalk on Nash Street NE, in front of the north side of the building located at 1225 50th Pl. NE, he stepped onto the cover of the water meter hole, and the cover flipped over, causing him to fall into the water meter hole.

DOL: 2021. Plaintiff brings this class action under D.C. Consumer Protection Act. Plaintiff alleges DC Water charges "two late fees that are illegal liquidated damages provisions.": "(1) a "Customer Penalty Late Fee" of 10% of an account balance after it is 30 days late; and (2) a "Additional Penalty Late Payment Fee" of 1% per month (compounded monthly i.e., interest on-interest) after an account is 60 days late." Plaintiff alleges these "fees are unlawful liquidated damages provisions under District law because they have no reasonable relation to any probable damage to WASA related to late payment." Plaintiff seeks to "enjoin WASA from imposing unlawful late fees on District consumers and recover damages on behalf of herself and other consumers who have paid such fees."

DOL: September 29, 2017. Plaintiff alleges that as she was walking in front of 4127 38th Street, NW, her left leg fell into a unsecured "maintenance hole cover" and got stuck. Plaintiff alleges that this incident left her with edema and physical trauma to her left leg and impeded her ability to walk. Plaintiff further alleges that due to the incident, her left leg may be permanently disfigured, and has continued to suffer pain and apparently permanent injuries which have caused and will continue to cause her to incur significant economic damages including, but not limited to, medical expenses, transportation costs, loss of household services and impaired wage earning capacity. Plaintiff demands \$350K for Negligence and \$75K for Loss of Consortium.

DOL: July 27, 2017. Plaintiff, an employee of a subcontractor hired to design and build the Anacostia River Tunnel Project alleges that on July 27, 2017, because of improper lighting at the job site, he fell and landed on a concrete slab, injuring his left shoulder and right elbow.

DOL: June 11, 2019. Plaintiff filed his complaint against DC Water and George Spears, alleging that he was terminated "based on his race and in retaliation for filing a complaint of discrimination against Kevin Jhingory and attempting to report the threats in the workplace to DC Water's General Counsel". Plaintiff alleges DC Water violated the D.C. Human Rights Act and demands "back pay and front pay in an amount not less than [\$1 Million]."

DC Water filed suit against the United States Armed Forces Retirement Home seeking \$15 million in unpaid sewer charges from 2011. Specifically, DC Water contends that USAFRM has refused to pay sewer charges after being placed on notice in 2004.

DOL: January 1, 2017 DC Water filed suit against the United States Armed Forces Retirement Home seeking \$6.632 Million for charges billed for CRIAC, DC Stormwater Fee and Sewer Services for Fiscal Years 2022-2024. Specifically, DC Water contends that USAFRM has refused to pay these charges as billed after being placed on notice in 2012.

DOL: March 19, 2023. Plaintiff alleges while walking to a motor vehicle in the vicinity of 601 Faraday Place, NE, "she stepped onto a defective and hazardous water meter cover causing her to fall to the ground and sustained personal injuries." Plaintiff further alleges, "[a]s a result of this accident, Plaintiff sustained immediate, severe, painful, and permanent injuries to her left ankle and left foot." Plaintiff seeks \$500,000 in damages.

GL Cost Center	Department
100000	Board-Central Administration
100000	Board-Central Administration
100000	Board-Central Administration
100000 Total	
101000	OCEO-Central Administration
101000	OCEO-Central Administration
101000	OCEO-Central Administration
101000	OCEO-Central Administration
101000 Total	
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000 Total	
104000	COO-Central Administration
104000	COO-Central Administration
104000	COO-Central Administration
104000	COO-Central Administration
104000 Total	
105000	CAO-Central Administration
105000 Total	
201000	OEM-Central Administration
201000	OEM-Central Administration
201000	OEM-Central Administration
201000 Total	
201003	OEM-Emergency Planning and Training
201003	OEM-Emergency Planning and Training
201003 Total	
201009	OEM-Risk Resilience
201009 Total	
202000	Fleet-Central Administration
202000	Fleet-Central Administration
202000	Fleet-Central Administration
202000	Fleet-Central Administration
202000	Fleet-Central Administration
202000 Total	

[illegible]

203000 Total

[illegible]

204000 Total

[illegible]

204006 Total

204009 Total

205000 Total

300000 Total

300003 Total

[illegible]

300006 Finance-Debt and Treasury Management

300006 Total

300009 Finance-Risk Management

300009 Finance-Risk Management

300009 Finance-Risk Management

300009 Finance-Risk Management

300009 Total

300012 Finance-Rates and Revenue

300012 Finance-Rates and Revenue

300012 Finance-Rates and Revenue

300012 Total

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Finance-Controller

300015 Total

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Finance-ERP Center of Excellence

300018 Total

301000 Procurement-Central Administration

301000 Total

301003 Procurement-Goods and Services

301003 Procurement-Goods and Services

301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services

301003 Total

301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management
301006	Procurement-Material Management

301006 Total

301012	Procurement-Engineering Services
301012	Procurement-Engineering Services
301012	Procurement-Engineering Services
301012	Procurement-Engineering Services
301012	Procurement-Engineering Services

301012 Total

303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration

303000 Total

400000	Performance-Central Administration
400000	Performance-Central Administration
400000	Performance-Central Administration
400000	Performance-Central Administration
400000	Performance-Central Administration
400000	Performance-Central Administration
400000	Performance-Central Administration

400000 Total

500000	People and Talent-Central Administration
500000	People and Talent-Central Administration

500000 Total

500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards

500002 Total

500006	People and Talent-Labor Relations
500006	People and Talent-Labor Relations
500006	People and Talent-Labor Relations
500006	People and Talent-Labor Relations
500006	People and Talent-Labor Relations

500006 Total

500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience
500009	People and Talent-Employee Experience

500009 Total

600003	CC-Central Administration
600003	CC-Central Administration

600003 Total

600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations
600006	CC-Collections and Escalations

600006 Total

600009	CC-Revenue Assurance

[illegible]

600009 Total

[illegible]

600012	CC-Contact Center
600012	CC-Contact Center
600012	CC-Contact Center
600012	CC-Contact Center
600012	CC-Contact Center

[illegible][illegible]

600018	CC-Meter Operations
600018	CC-Meter Operations
600018	CC-Meter Operations
600018 Total	
601000	Information Technology-Central Administration
601000	Information Technology-Central Administration
601000	Information Technology-Central Administration
601000 Total	
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003	IT-Infrastructure
601003 Total	
601006	IT-Data and Analytics
601006	IT-Data and Analytics
601006	IT-Data and Analytics
601006 Total	
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
601009 Total	
601012	IT-Project Management
601012	IT-Project Management
601012	IT-Project Management
601012	IT-Project Management
601012 Total	
601015	IT-Information Security
601015	IT-Information Security
601015	IT-Information Security
601015 Total	
700000	Government and Legal Affairs-Central Administration
700000	Government and Legal Affairs-Central Administration
700000	Government and Legal Affairs-Central Administration
700000	Government and Legal Affairs-Central Administration

[illegible]

700000 Total

[illegible]

800000 Total

[illegible]

801000 Total

[illegible]

[illegible]

801003 Total

[illegible]

801006 Total

[illegible]

[illegible]

801009 Total

[illegible]

802000 CIP Infrastructure-Central Administration

[illegible][illegible]

804000 Total

[illegible]

810003 Total

[illegible]

[illegible]

[illegible]

810006 Total

[illegible]

810500 Total

[illegible]

810600 Total

811000	Maintenance Services-Central Administration
811000	Maintenance Services-Central Administration
811000	Maintenance Services-Central Administration

811000 Total

[illegible]

[illegible]

811003 Total

[illegible]

811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical

811006 Total

811009	MS-Maintenance
811009	MS-Maintenance
811009	MS-Maintenance
811009	MS-Maintenance
811009	MS-Maintenance
811009	MS-Maintenance
811009	MS-Maintenance
811009	MS-Maintenance

811009 Total

812000	Process Engineering-Central Administration
812000	Process Engineering-Central Administration
812000	Process Engineering-Central Administration

812000 Total

812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems

812003 Total

[illegible]

812006 Total

813000	Water Operations-Central Administration
813000	Water Operations-Central Administration
813000	Water Operations-Central Administration
813000	Water Operations-Central Administration
813000	Water Operations-Central Administration

813000 Total

[illegible]

[illegible]

[illegible]

813006 Total

[illegible]

813009	Water-Repair
813009	Water-Repair
813009	Water-Repair
813009	Water-Repair

813009 Total

[illegible]

813012 Total

[illegible]

[illegible]

813015 Total

813018	Water-Linear Asset Management
813018	Water-Linear Asset Management
813018	Water-Linear Asset Management
813018	Water-Linear Asset Management
813018	Water-Linear Asset Management

813018 Total

814000	Sewer Operations-Central Administration
814000	Sewer Operations-Central Administration

814000 Total

[illegible]

[illegible]

814003 Total

[illegible]

[illegible]

814006 Total

[illegible]

815000 Total

[illegible]

815003	Pumping-Maintenance
815003	Pumping-Maintenance
815003	Pumping-Maintenance
815003	Pumping-Maintenance

815003 Total

[illegible]

815006 Total

[illegible]

815009 Total

815012	Pumping-Potomac Interceptor

815012	Pumping-Potomac Interceptor
815012	Pumping-Potomac Interceptor
815012	Pumping-Potomac Interceptor
815012	Pumping-Potomac Interceptor

815012 Total

Grand Total

103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
103000	Marketing and Communications-Central Administration
104000	COO-Central Administration
202000	Fleet-Central Administration
203000	Occupational Safety-Central Administration
203000	Occupational Safety-Central Administration
204009	Facilities-Mechanical Services
300003	Finance-Budget
300006	Finance-Debt and Treasury Management
300012	Finance-Rates and Revenue
300015	Finance-Controller
300015	Finance-Controller
301003	Procurement-Goods and Services
301003	Procurement-Goods and Services
301006	Procurement-Material Management
301012	Procurement-Engineering Services
301012	Procurement-Engineering Services
400000	Performance-Central Administration
500000	People and Talent-Central Administration
500002	People and Talent-Total Rewards
500002	People and Talent-Total Rewards
600006	CC-Collections and Escalations
600012	CC-Contact Center
600012	CC-Contact Center
600012	CC-Contact Center
600018	CC-Meter Operations
601015	IT-Information Security
800000	Clean Rivers-Central Administration
803000	Wastewater Engineering-Central Administration
804000	Permit Operations-Central Administration
804000	Permit Operations-Central Administration
810006	WWT-Operations
810006	WWT-Operations
810600	Clean Water and Technology-Central Administration
811006	MS-Mechanical
811006	MS-Mechanical
811006	MS-Mechanical

811006	MS-Mechanical
812006	PE-Process Control Maintenance
812006	PE-Process Control Maintenance
812006	PE-Process Control Maintenance
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813009	Water-Repair
813009	Water-Repair
813009	Water-Repair
813009	Water-Repair
813015	Water-Construction Contract Mgt
813015	Water-Construction Contract Mgt
813015	Water-Construction Contract Mgt
813015	Water-Construction Contract Mgt
814006	Sewer-Maintenance and Repair
815003	Pumping-Maintenance
815006	Pumping-Operations
815009	Pumping-SCADA and Process Control
815009	Pumping-SCADA and Process Control
103000	Marketing and Communications-Central Administration
105000	CAO-Central Administration
202003	Fleet-Automotive Parts and Maintenance
203000	Occupational Safety-Central Administration
203000	Occupational Safety-Central Administration
203003	Shared Services Office-Central Administration
203003	Shared Services Office-Central Administration
204000	Facilities-Central Administration
204000	Facilities-Central Administration
204006	Facilities-Operations
204006	Facilities-Operations
300003	Finance-Budget
300015	Finance-Controller
301003	Procurement-Goods and Services
301006	Procurement-Material Management
301012	Procurement-Engineering Services
301012	Procurement-Engineering Services
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
303000	Compliance-Central Administration
400000	Performance-Central Administration
500006	People and Talent-Labor Relations
500006	People and Talent-Labor Relations
600009	CC-Revenue Assurance
600012	CC-Contact Center

600018	CC-Meter Operations
601009	IT-Enterprise Solutions
601009	IT-Enterprise Solutions
700000	Government and Legal Affairs-Central Administration
700000	Government and Legal Affairs-Central Administration
700000	Government and Legal Affairs-Central Administration
800000	Clean Rivers-Central Administration
801003	ETS-Design
801003	ETS-Design
802000	CIP Infrastructure-Central Administration
802000	CIP Infrastructure-Central Administration
803000	Wastewater Engineering-Central Administration
810006	WWT-Operations
810006	WWT-Operations
810500	Resource Recovery-Central Administration
810500	Resource Recovery-Central Administration
810600	Clean Water and Technology-Central Administration
811009	MS-Maintenance
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812003	PE-Process Control Systems
812006	PE-Process Control Maintenance
812006	PE-Process Control Maintenance
813000	Water Operations-Central Administration
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813006	Water-Distribution
813009	Water-Repair
813012	Water-Quality and Technology
814000	Sewer Operations-Central Administration
814003	Sewer-Inspection
814003	Sewer-Inspection
814003	Sewer-Inspection
814003	Sewer-Inspection
814003	Sewer-Inspection
814003	Sewer-Inspection
814006	Sewer-Maintenance and Repair
815000	Pumping-Central Administration
815009	Pumping-SCADA and Process Control

Vacancy Total

Grand Total

Division Name	PCN	Person Number
Independent Offices	100000-006	3634
Independent Offices	100000-007	424
Independent Offices	100000-008	7507
Independent Offices	101000-037	3838
Independent Offices	101000-074	1994
Independent Offices	101000-089	3638
Independent Offices	101000-096	3469
Marketing and Communication	103000-016	2740
Marketing and Communication	103000-025	3772
Marketing and Communication	103000-038	3043
Marketing and Communication	103000-041	4028
Marketing and Communication	103000-045	2738
Marketing and Communication	103000-046	2387
Marketing and Communication	103000-047	503
Marketing and Communication	103000-048	3439
Marketing and Communication	103000-049	8199
Marketing and Communication	103000-051	3664
Marketing and Communication	103000-052	7558
Marketing and Communication	103000-053	8071
Marketing and Communication	103000-054	8074
Marketing and Communication	103000-058	8374
Operations	104000-080	7622
Operations	104000-081	3652
Operations	104000-082	2841
Operations	104000-097	1733
Administration	105000-001	3864
Administration	201000-001	3276
Administration	201000-006	4061
Administration	201000-091	3975
Administration	201003-005	7978
Administration	201003-007	8141
Administration	201009-002	4033
Administration	202000-016	2869
Administration	202000-017	1591
Administration	202000-018	3340
Administration	202000-019	3977
Administration	202000-021	3962

Administration	203000-001	4065
Administration	203000-005	7843
Administration	203000-011	7982
Administration	203000-012	3710
Administration	203000-014	3997
Administration	203000-015	3950
Administration	203000-016	4037
Administration	203000-017	8260
Administration	203000-018	8215
Administration	203000-019	7840
Administration	203000-022	7841
Administration	203000-027	8406

Administration	204000-050	821
Administration	204000-062	2840
Administration	204000-070	1169
Administration	204000-074	3967
Administration	204000-075	2468
Administration	204000-082	4006
Administration	204000-086	1849
Administration	204000-089	603

Administration	204006-002	2731
Administration	204006-003	3433
Administration	204006-009	2209
Administration	204006-012	3580
Administration	204006-013	1197
Administration	204006-014	853
Administration	204006-018	1648
Administration	204006-021	7658
Administration	204006-022	3251
Administration	204006-023	2888
Administration	204006-024	757
Administration	204006-025	868
Administration	204006-026	7587
Administration	204006-027	2256
Administration	204006-028	1518
Administration	204006-029	2220
Administration	204006-030	3011
Administration	204006-031	3015
Administration	204006-032	943
Administration	204006-041	7976
Administration	204006-061	3390
Administration	204006-067	3455
Administration	204006-068	2112
Administration	204006-083	4034
Administration	204006-086	7124

Administration	204006-091	3714
Administration	204006-092	2213
Administration	204006-093	1305
Administration	204006-094	650
Administration	204009-014	7768
Administration	204009-025	3145
Administration	204009-044	7850
Administration	204009-059	7848
Administration	204009-066	3280
Administration	204009-082	3982
Administration	204009-083	3985
Administration	204009-084	7285
Administration	204009-085	2132
Administration	204009-086	2661
Administration	205000-002	4059
Administration	205000-004	7573
Administration	205000-012	3182
Administration	205000-017	3568
Administration	205000-018	3301
Administration	205000-020	2211
Administration	205000-021	2490
Administration	205000-022	8324
Finance, Procurement and Compliance	300000-104	3728
Finance, Procurement and Compliance	300000-106	580
Finance, Procurement and Compliance	300000-137	427
Finance, Procurement and Compliance	300003-024	4069
Finance, Procurement and Compliance	300003-036	4074
Finance, Procurement and Compliance	300003-049	2088
Finance, Procurement and Compliance	300003-050	3479
Finance, Procurement and Compliance	300003-102	7123
Finance, Procurement and Compliance	300003-111	2522
Finance, Procurement and Compliance	300003-112	8177
Finance, Procurement and Compliance	300003-116	2794
Finance, Procurement and Compliance	300003-120	2897
Finance, Procurement and Compliance	300003-121	8185
Finance, Procurement and Compliance	300006-012	7445
Finance, Procurement and Compliance	300006-052	3408
Finance, Procurement and Compliance	300006-090	2648
Finance, Procurement and Compliance	300006-091	7767
Finance, Procurement and Compliance	300006-092	912
Finance, Procurement and Compliance	300006-110	3973
Finance, Procurement and Compliance	300006-134	1234

Finance, Procurement and Compliance	300006-135	2039
Finance, Procurement and Compliance	300009-077	1792
Finance, Procurement and Compliance	300009-079	3261
Finance, Procurement and Compliance	300009-081	7064
Finance, Procurement and Compliance	300009-082	7246
Finance, Procurement and Compliance	300012-103	7873
Finance, Procurement and Compliance	300012-120	1125
Finance, Procurement and Compliance	300012-121	7891
Finance, Procurement and Compliance	300015-014	7311
Finance, Procurement and Compliance	300015-026	4038
Finance, Procurement and Compliance	300015-044	3945
Finance, Procurement and Compliance	300015-048	4220
Finance, Procurement and Compliance	300015-062	2791
Finance, Procurement and Compliance	300015-065	589
Finance, Procurement and Compliance	300015-066	8093
Finance, Procurement and Compliance	300015-067	7560
Finance, Procurement and Compliance	300015-069	3157
Finance, Procurement and Compliance	300015-070	2985
Finance, Procurement and Compliance	300015-071	3165
Finance, Procurement and Compliance	300015-089	1639
Finance, Procurement and Compliance	300015-101	3943
Finance, Procurement and Compliance	300015-107	3650
Finance, Procurement and Compliance	300015-120	2312
Finance, Procurement and Compliance	300015-121	7220
Finance, Procurement and Compliance	300015-125	3249
Finance, Procurement and Compliance	300015-126	7525
Finance, Procurement and Compliance	300015-127	2919
Finance, Procurement and Compliance	300018-001	1696
Finance, Procurement and Compliance	300018-002	3279
Finance, Procurement and Compliance	300018-003	4062
Finance, Procurement and Compliance	300018-004	4077
Finance, Procurement and Compliance	300018-005	7626
Finance, Procurement and Compliance	300018-006	7842
Finance, Procurement and Compliance	300018-007	7896
Finance, Procurement and Compliance	300018-008	7951
Finance, Procurement and Compliance	300018-009	8083
Finance, Procurement and Compliance	300018-010	5694
Finance, Procurement and Compliance	300018-011	8021
Finance, Procurement and Compliance	301000-104	2739
Finance, Procurement and Compliance	301003-085	3441
Finance, Procurement and Compliance	301003-102	2511

Finance, Procurement and Compliance	301003-108	2162
Finance, Procurement and Compliance	301003-112	4014
Finance, Procurement and Compliance	301003-118	4013
Finance, Procurement and Compliance	301003-124	7106
Finance, Procurement and Compliance	301003-127	8397
Finance, Procurement and Compliance	301003-129	8373
Finance, Procurement and Compliance	301003-133	2530
Finance, Procurement and Compliance	301003-134	8017
Finance, Procurement and Compliance	301003-136	8385
Finance, Procurement and Compliance	301006-057	3707
Finance, Procurement and Compliance	301006-058	3029
Finance, Procurement and Compliance	301006-061	3853
Finance, Procurement and Compliance	301006-062	8308
Finance, Procurement and Compliance	301006-063	1038
Finance, Procurement and Compliance	301006-064	3715
Finance, Procurement and Compliance	301006-065	4018
Finance, Procurement and Compliance	301006-066	852
Finance, Procurement and Compliance	301006-069	7261
Finance, Procurement and Compliance	301006-073	3281
Finance, Procurement and Compliance	301006-109	3297
Finance, Procurement and Compliance	301006-130	3336
Finance, Procurement and Compliance	301012-111	8240
Finance, Procurement and Compliance	301012-113	7226
Finance, Procurement and Compliance	301012-114	3999
Finance, Procurement and Compliance	301012-115	4005
Finance, Procurement and Compliance	301012-121	4067
Finance, Procurement and Compliance	303000-003	7783
Finance, Procurement and Compliance	303000-004	7613
Finance, Procurement and Compliance	303000-005	3566
Finance, Procurement and Compliance	303000-006	8297
Finance, Procurement and Compliance	303000-007	7811
Finance, Procurement and Compliance	303000-009	1899
Finance, Procurement and Compliance	303000-010	2954
Administration	400000-068	3895
Administration	400000-086	2977
Administration	400000-087	4046
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Administration	400000-911	7602
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Administration	600018-038	1204
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Administration	601003-067	3168
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Administration	601003-085	2774
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Government and Legal Affairs	700000-047	7250

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Operations	800000-031	3134
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Engineering	801003-187	7996
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Engineering	801003-210	792
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Engineering	801003-283	5371
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Engineering	801003-302	3481
Engineering	801003-305	3482
Engineering	801003-316	2446
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Engineering	801003-345	7786
Engineering	801003-346	4072
Engineering	801003-351	3308
Engineering	801003-360	3681
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Engineering	801006-323	2566
Engineering	801006-357	2496
Engineering	801006-362	4087
Engineering	801006-375	7806

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Engineering	801009-058	515
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Engineering	801009-074	645
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Engineering	801009-094	7623
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Engineering	801009-121	2026
Engineering	801009-129	764
Engineering	801009-153	2258
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Engineering	801009-161	2488
Engineering	801009-162	3625
Engineering	801009-172	849
Engineering	801009-189	666
Engineering	801009-192	7301
Engineering	801009-203	2478
Engineering	801009-219	2861
Engineering	801009-237	2386

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Engineering	801009-242	7686
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Engineering	801009-245	2978
Engineering	801009-266	549
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Engineering	801009-337	7556
Engineering	801009-341	712
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Engineering	801009-372	7554
Engineering	801009-374	3273
Engineering	801009-375	2729
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Engineering	801009-377	7302
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Engineering	801009-379	7681
Engineering	801009-381	7555
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Engineering	801009-387	3970
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Engineering	802000-057	4058
Engineering	802000-059	3616
Engineering	802000-060	1928
Engineering	802000-062	3177

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Engineering	803000-006	2185
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Engineering	803000-040	2614
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Engineering	804000-036	7743
Engineering	804000-037	2912
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Engineering	804000-039	2886
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Engineering	804000-044	3626

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Operations	810003-304	1281
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Operations	810003-319	709
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Operations	810003-339	2260
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Operations	810006-015	3172
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Operations	811003-111	2310

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Operations	811006-135	266
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Operations	813000-354	2500
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Operations	813006-039	991
Operations	813006-042	1217
Operations	813006-049	1039
Operations	813006-054	616
Operations	813006-070	684
Operations	813006-079	605
Operations	813006-083	690
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Operations	813006-133	1187
Operations	813006-134	656
Operations	813006-145	7612
Operations	813006-162	816
Operations	813006-163	930
Operations	813006-164	998
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Operations	813006-306	3712
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Operations	813006-343	3042

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Operations	813006-406	1512
Operations	813006-407	699
Operations	813006-408	869
Operations	813006-409	789
Operations	813006-411	2868
Operations	813006-412	2274
Operations	813006-413	3330
Operations	813006-414	3020
Operations	813006-415	3335
Operations	813006-416	3332
Operations	813006-417	3265
Operations	813006-418	3141
Operations	813006-419	3031
Operations	813006-421	1987
Operations	813006-422	1009

Operations	813006-423	2210
Operations	813006-424	7712
Operations	813006-425	2114
Operations	813006-426	2613
Operations	813006-427	1256
Operations	813006-433	7717
Operations	813006-434	7522
Operations	813006-435	3703
Operations	813006-436	7537
Operations	813009-033	590
Operations	813009-046	3742
Operations	813009-051	1062
Operations	813009-056	2366
Operations	813009-103	2503
Operations	813009-111	901
Operations	813009-123	1194
Operations	813009-187	3605
Operations	813009-228	290
Operations	813009-229	802
Operations	813009-230	937
Operations	813009-231	993
Operations	813009-232	3130
Operations	813009-233	2757
Operations	813009-235	722
Operations	813009-255	2288
Operations	813009-277	2533
Operations	813009-279	2746
Operations	813009-280	1013
Operations	813009-281	2652
Operations	813009-299	3050
Operations	813009-300	1242
Operations	813009-307	903
Operations	813009-308	3480
Operations	813009-312	3128
Operations	813009-337	3449
Operations	813009-338	3453
Operations	813009-339	3447
Operations	813009-341	2780
Operations	813009-369	7256
Operations	813009-372	3052
Operations	813009-374	7523
Operations	813009-383	872
Operations	813009-384	705
Operations	813009-385	883
Operations	813009-386	3258
Operations	813009-388	7262

Operations	813009-389	7258
Operations	813009-391	7444
Operations	813009-393	7540
Operations	813009-394	7521
Operations	813012-061	3706
Operations	813012-062	3417
Operations	813012-063	2674
Operations	813012-067	2042
Operations	813012-068	1777
Operations	813012-069	8075
Operations	813012-070	2035
Operations	813012-071	2778
Operations	813012-072	2033
Operations	813012-074	2303
Operations	813012-075	7582
Operations	813012-076	1188
Operations	813012-078	1019
Operations	813012-079	2037
Operations	813012-081	3621
Operations	813012-083	2034
Operations	813012-087	3426
Operations	813012-088	3965
Operations	813012-090	4064
Operations	813012-093	3608
Operations	813012-096	3567
Operations	813012-097	7769
Operations	813012-104	889
Operations	813012-105	2015
Operations	813012-106	2299
Operations	813012-107	3034
Operations	813012-108	3152
Operations	813012-109	3646
Operations	813012-110	7790
Operations	813012-111	3609
Operations	813015-011	3056
Operations	813015-016	2374
Operations	813015-019	3143
Operations	813015-026	2236
Operations	813015-027	2612
Operations	813015-028	2782
Operations	813015-031	723
Operations	813015-032	2497
Operations	813015-034	3247
Operations	813015-038	932
Operations	813015-040	3334

Operations	813015-055	2880
Operations	813015-059	2372
Operations	813015-061	3291
Operations	813015-062	2855
Operations	813015-063	8325
Operations	813015-064	1736
Operations	813015-065	2249
Operations	813015-066	3024
Operations	813015-068	2470
Operations	813015-069	1967
Operations	813015-070	2742
Operations	813015-071	779
Operations	813015-073	1988
Operations	813015-074	2893
Operations	813015-075	3274
Operations	813018-037	2067
Operations	813018-282	8383
Operations	813018-283	2752
Operations	813018-310	2905
Operations	813018-319	3164
Operations	814000-148	981
Operations	814000-152	2864
Operations	814003-031	2632
Operations	814003-068	1011
Operations	814003-070	3793
Operations	814003-079	2212
Operations	814003-089	3430
Operations	814003-103	1156
Operations	814003-104	1740
Operations	814003-107	2127
Operations	814003-108	2012
Operations	814003-109	554
Operations	814003-111	4060
Operations	814003-112	2009
Operations	814003-113	7845
Operations	814003-114	3602
Operations	814003-115	3000
Operations	814003-117	4083
Operations	814003-118	1203
Operations	814003-119	1007
Operations	814003-120	824
Operations	814003-121	980
Operations	814003-123	4007
Operations	814003-124	2416

Operations	814003-128	7895
Operations	814003-129	880
Operations	814003-131	7435
Operations	814003-132	3760
Operations	814003-134	555
Operations	814003-145	7930
Operations	814003-146	825
Operations	814003-147	2466
Operations	814003-159	3002
Operations	814003-160	829
Operations	814003-161	3607
Operations	814003-164	1135
Operations	814003-165	2598
Operations	814003-166	1134
Operations	814003-167	2884
Operations	814003-168	2647
Operations	814003-169	2040
Operations	814003-170	796
Operations	814003-171	994
Operations	814003-172	835
Operations	814003-186	3763

Operations	814006-073	2461
Operations	814006-080	1741
Operations	814006-082	1290
Operations	814006-083	7437
Operations	814006-084	4079
Operations	814006-085	7434
Operations	814006-086	2999
Operations	814006-087	820
Operations	814006-088	4008
Operations	814006-091	1145
Operations	814006-092	3245
Operations	814006-096	927
Operations	814006-097	760
Operations	814006-098	3005
Operations	814006-099	2247
Operations	814006-100	3781
Operations	814006-101	7436
Operations	814006-102	7909
Operations	814006-104	3438
Operations	814006-105	1138
Operations	814006-106	2721
Operations	814006-108	1153
Operations	814006-111	753
Operations	814006-112	3980
Operations	814006-113	1041

Operations	814006-115	3055
Operations	814006-118	4084
Operations	814006-121	3785
Operations	814006-122	3427
Operations	814006-123	1137
Operations	814006-124	2237
Operations	814006-126	3752
Operations	814006-127	2054
Operations	814006-129	1794
Operations	814006-136	2451
Operations	814006-137	7839
Operations	814006-143	826
Operations	814006-144	755
Operations	814006-145	773
Operations	814006-146	746
Operations	814006-147	1231
Operations	815000-084	2843
Operations	815000-085	3747
Operations	815000-086	2521
Operations	815000-088	2428
Operations	815000-089	3839
Operations	815000-153	3347
Operations	815000-154	2208
Operations	815003-035	3342
Operations	815003-048	2882
Operations	815003-049	3883
Operations	815003-052	3641
Operations	815003-056	3452
Operations	815003-057	3948
Operations	815003-059	7422
Operations	815003-060	1040
Operations	815003-061	2898
Operations	815003-062	3416
Operations	815003-063	3412
Operations	815003-069	3331
Operations	815003-073	2300
Operations	815003-074	3776
Operations	815003-076	2763
Operations	815003-080	954
Operations	815003-083	2618
Operations	815003-087	3459
Operations	815003-088	3328
Operations	815003-089	2761
Operations	815003-090	1553
Operations	815003-091	2167

Operations	815003-095	752
Operations	815003-096	2899
Operations	815003-097	3324
Operations	815003-098	798
Operations	815006-004	8219
Operations	815006-071	4080
Operations	815006-072	3792
Operations	815006-073	3790
Operations	815006-074	1828
Operations	815006-075	2345
Operations	815006-077	3484
Operations	815006-078	7105
Operations	815006-079	3740
Operations	815006-080	8201
Operations	815006-081	7063
Operations	815006-083	2418
Operations	815006-084	3561
Operations	815006-085	3463
Operations	815006-086	3574
Operations	815006-087	3884
Operations	815006-088	1171
Operations	815006-089	3645
Operations	815006-090	2482
Operations	815006-091	2656
Operations	815006-092	3468
Operations	815006-096	3734
Operations	815006-103	3443
Operations	815006-106	1003
Operations	815006-107	906
Operations	815006-108	2483
Operations	815006-109	3546
Operations	815006-110	4010
Operations	815006-111	1625
Operations	815009-002	3848
Operations	815009-005	2789
Operations	815009-008	4088
Operations	815009-016	3636
Operations	815009-017	8401
Operations	815009-021	3309
Operations	815009-022	7878
Operations	815009-024	7332
Operations	815009-025	3423
Operations	815009-026	3491
Operations	815012-004	3445

Operations	815012-010	3147
Operations	815012-012	3774
Operations	815012-013	7074
Operations	815012-015	3640

Marketing and Communication	103000-055	
Marketing and Communication	103000-056	3891
Marketing and Communication	103000-057	2977
Marketing and Communication	103000-059	3615
Marketing and Communication	103000-062	
Operations	104000-099	4012
Administration	202000-025	630
Administration	203000-028	
Administration	203000-029	
Administration	204009-081	8292
Finance, Procurement and Compliance	300003-088	3479
Finance, Procurement and Compliance	300006-136	3650
Finance, Procurement and Compliance	300012-113	7123
Finance, Procurement and Compliance	300015-034	8006
Finance, Procurement and Compliance	300015-130	669
Finance, Procurement and Compliance	301003-128	3441
Finance, Procurement and Compliance	301003-135	490
Finance, Procurement and Compliance	301006-137	
Finance, Procurement and Compliance	301012-122	
Finance, Procurement and Compliance	301012-123	
Administration	400000-915	3592
People and Talent	500000-142	7828
People and Talent	500002-006	3968
People and Talent	500002-009	8194
Administration	600006-004	7489
Administration	600012-016	7221
Administration	600012-041	2973
Administration	600012-087	4039
Administration	600018-025	3575
Administration	601015-085	3204
Operations	800000-034	3059
Engineering	803000-007	2399
Engineering	804000-046	
Engineering	804000-048	3460
Operations	810006-056	2646
Operations	810006-340	7987
Operations	810600-017	1598
Operations	811006-126	3890
Operations	811006-145	7748
Operations	811006-149	3543

Operations	811006-165	3233
Operations	812006-045	665
Operations	812006-073	2611
Operations	812006-074	4000
Operations	813006-420	3063
Operations	813006-428	
Operations	813006-430	699
Operations	813009-392	2502
Operations	813009-395	3258
Operations	813009-396	3742
Operations	813009-397	7257
Operations	813015-076	
Operations	813015-077	
Operations	813015-078	
Operations	813015-079	3860
Operations	814006-095	1135
Operations	815003-082	3324
Operations	815006-082	3734
Operations	815009-003	3713
Operations	815009-010	8064
Marketing and Communication	103000-060	
Administration	105000-002	424
Administration	202003-023	4089
Administration	203000-013	2473
Administration	203000-020	
Administration	203003-001	2644
Administration	203003-003	3841
Administration	204000-081	7524
Administration	204000-087	2206
Administration	204006-095	2661
Administration	204006-096	2213
Finance, Procurement and Compliance	300003-004	3847
Finance, Procurement and Compliance	300015-083	3003
Finance, Procurement and Compliance	301003-119	3754
Finance, Procurement and Compliance	301006-138	3707
Finance, Procurement and Compliance	301012-104	3947
Finance, Procurement and Compliance	301012-116	4026
Finance, Procurement and Compliance	303000-001	2739
Finance, Procurement and Compliance	303000-011	
Finance, Procurement and Compliance	303000-012	
Finance, Procurement and Compliance	303000-013	
Finance, Procurement and Compliance	303000-014	
Administration	400000-089	3246
People and Talent	500006-139	4052
People and Talent	500006-143	8278
Administration	600009-063	2115
Administration	600012-051	3899

Administration	600018-046	3856
Administration	601009-050	2095
Administration	601009-055	3944
Government and Legal Affairs	700000-029	3634
Government and Legal Affairs	700000-049	4015
Government and Legal Affairs	700000-055	3995
Operations	800000-006	2890
Engineering	801003-280	2916
Engineering	801003-344	3319
Engineering	802000-005	7559
Engineering	802000-058	4032
Engineering	803000-022	
Operations	810006-165	3645
Operations	810006-351	3173
Operations	810500-001	3849
Operations	810500-010	7894
Operations	810600-018	3053
Operations	811009-098	7308
Operations	812003-009	3486
Operations	812003-011	3434
Operations	812003-013	7228
Operations	812006-071	3539
Operations	812006-072	3544
Operations	813000-353	3288
Operations	813006-118	7712
Operations	813006-181	1057
Operations	813006-309	2437
Operations	813006-318	2566
Operations	813006-365	8091
Operations	813006-392	3269
Operations	813006-431	2913
Operations	813006-432	1988
Operations	813009-068	887
Operations	813012-060	3617
Operations	814000-153	
Operations	814003-105	2266
Operations	814003-106	2466
Operations	814003-110	1156
Operations	814003-127	3763
Operations	814003-142	1177
Operations	814003-176	4086
Operations	814003-185	2410
Operations	814006-090	2453
Operations	815000-156	3643
Operations	815009-001	3493



Full Name	Legal Employer Hire Date	Job Code
Tate, Daryl	03/20/2017	P0496
Mathis, Debra	11/19/1978	P0592
Rhodd, Michelle	02/13/2023	OA0449
Gadis, David	06/04/2018	OA0215
Barton, Lisa	10/04/2004	P0476
Lindsey, Keith	03/27/2017	OA0080
Dingle, Toymeika	02/08/2016	P0591
Samson, Dennis	08/11/2014	P0179
Nelson, Anthony	02/05/2018	PP0064
Lisle, John	02/11/2013	OA0305
Williams, Kirsten	03/01/2021	OA0390
Briggs, Emmanuel	09/27/2010	OA0417
Coyle, Edwin	10/15/2007	P0558
Stevenson, Tamara	01/11/1993	OA0416
Ellinwood, Scott	10/19/2015	P0574
Lewis, Sherri	07/01/2024	P0574
Akyereko, Stephen	03/13/2023	P0573
Nuamah, Kwabena	03/27/2023	P0571
McKinney, Bianca	03/25/2024	P0571
Binion, Marcus	03/25/2024	P0072
Willis, Joyous	11/18/2024	P0625
Thompson, Jeffrey	05/08/2023	OA0379
Parhami, Alireza	05/01/2017	OA0440
Dorgan, Bret	06/20/2011	P0151
Kharkar, Salil	02/25/2002	OA0405
Griffith, Wayne	07/30/2018	OA0433
Lowndes, Dusti	11/17/2014	OA0293
Vernon, Gregory	09/13/2021	OA0186
Baron, Adam	03/30/2020	P0572
Partridge, Nathaniel	12/04/2023	P0285
Franzheim, Sarah	05/20/2024	P0285
Walters, Edward	04/12/2021	P0314
Ali, Nija	10/24/2011	OA0296
Lancaster, Anthony	10/23/2000	P0328
Keith, Bradley	05/04/2015	PP0093
Anderson, Chauncey	03/30/2020	T0617
Mundy, Michael	11/25/2019	OA0450

Slocomb Jr., Robert	09/13/2021	P0088
Njandja, Paola	09/25/2023	P0511
McFarlane, Akeem	12/04/2023	P0088
Rawls, Dustin	11/12/2019	PP0063
Beatty, Ken	08/17/2020	OA0172
Wynes, Ashley	09/16/2019	OA0177
Price, Joshua	04/26/2021	P0088
Cawiezell, Thomas	08/26/2024	P0511
Gutierrez, E cudemio	07/15/2024	OA0307
Clagett, Lauren	09/25/2023	P0386
Peters, Ayobami	09/25/2023	P0578
Lott, Christopher	12/30/2024	P0628

Wilkinson, Quintin	02/22/1993	PP0059
Perez, Martin	06/20/2011	P0188
Ricketts, Forrest	03/01/1999	OA0241
Jackson, Tamika	02/03/2020	P0390
Christ, Brent	07/21/2008	OA0282
Quaofio, Richard	10/13/2020	P0518
Olatunji, Akintayo	06/02/2003	OA0420
Atkinson, William	02/12/2024	SM0001

Mackall, Andre	09/13/2010	S0064
Fuentes, Eber	09/28/2015	S0064
Simms, Tielonzo	07/02/2006	S0096
Smith, Gimbu	09/19/2016	S0064
Scott, Donald	05/10/1999	S0004
Sinkfield, Kirk	11/21/1988	S0064
Heath, David	04/09/2001	S0004
Reijersen, Michael	05/22/2023	S0004
Burns, Michael	09/08/2014	S0167
Young, Lawrence	01/17/2012	S0167
Stewart, Robert	09/14/1987	S0006
Epps, Shawn	03/27/1989	S0168
Hyde, Cawayne	04/10/2023	S0004
Cherry, Aaron	12/12/2006	S0004
Green, Donovan	04/17/2000	S0004
Cook, Erin	12/20/2010	S0004
Fauntleroy, Shawntaveus	11/05/2012	S0004
Orozco, Angela	11/05/2012	S0004
Williams, Moses	07/02/1990	S0097
Jennings, Andre	12/04/2023	S0006
Midkiff, Donavan	06/08/2015	S0166
Hill, Alan	12/28/2015	S0006
Duronslet, Everett	09/26/2005	S0006
McNair, Stephon	04/26/2021	S0166
Black, Hillard	05/23/2022	S0096

Harris, Randy	08/21/2017	S0262
Jefferies, Coy	07/10/2006	S0263
Jarquín, German	01/24/2000	S0263
Harris El, Nathaniel	01/27/1986	S0264
Jusse, Harold	07/31/2023	S0002
Minor, Cameron	09/09/2013	S0002
Ruth, Tavone	09/25/2023	S0144
Gordon, Shanae	09/25/2023	S0166
Neufville, Dwight	12/01/2014	S0002
Ruffin, Dwayne	04/27/2020	S0002
Frazier, Matthias	04/27/2020	S0002
Crawley, Wendall	10/11/2022	S0259
Jackson, James	01/09/2006	S0282
Shackleford, William	04/12/2010	S0283
Barker, Stanley	09/13/2021	OA0041
Price, Darryl	04/10/2023	P0563
Cassas, Ivelisse	05/19/2014	OA0283
Edwards, Shanae	07/25/2016	P0627
Mafwenga, Jerry	01/26/2015	P0438
Sescoe, Thomas	07/10/2006	S0058
Doucet, Lucas	11/24/2008	S0058
Scheuneman, Trevor	11/04/2024	P0629
Brown, Matthew	09/05/2017	OA0294
Alexander-Reeves, Gail	09/04/1984	OA0356
Cole, Deborah	10/30/1983	PP0066
Inoni, Loretta	12/06/2021	P0007
Delgado, Yulkiana	12/20/2021	P0007
Zuokemefa, Pade	06/13/2005	OA0096
Thomas, Shirley	03/07/2016	OA0096
Abebe, Abiye	05/23/2022	P0007
Hines, Rodea	04/13/2009	P0525
Camp, Yolanda	06/03/2024	P0007
Johnson, Stacey	05/09/2011	P0531
Oyeyemi, Ololade	02/13/2012	OA0428
Akala, Abiola	10/21/2024	P0007
Gurung, Prativa	05/08/2023	P0007
Getahun, Henok	07/27/2015	OA0098
Parker-Griffin, Tracey	02/16/2010	PP0097
Raymond, Tiyonna	07/31/2023	PP0096
Ako, Abnet	12/11/1989	PP0096
Villavicencio Moreno, Ana	03/16/2020	P0525
Boykin, Ivan	08/02/1999	OA0427

Sims, Rhonda	02/22/2005	P0618
DeLeon, Tanya	09/30/2002	OA0040
Donati, Robert	10/06/2014	P0066
Snyder, Tammy	03/28/2022	P0542
Manago, Dar'Nita	05/08/2023	PP0063
Khan, Shahid	10/23/2023	OA0277
Khalil, Syed	11/02/1998	OA0426
Rahman, Masud	10/23/2023	OA0277
Reyes, Raymond	10/24/2022	P0007
Byrd, Tina	04/26/2021	OA0032
Bo, Yilan	07/22/2019	P0126
Bhandari, Saroj	04/10/2023	P0126
Pitt, Otis	04/25/2011	OA0171
Hunter, Michelle	11/19/1984	PP0077
Konteh, Theresa	04/22/2024	PP0078
Venable, Jermaine	03/27/2023	PP0078
Johnson, Michelle	12/30/2013	PP0078
Covington, Shandra	08/20/2012	PP0078
Paudel, Yagya	02/10/2014	P0067
Abosedede, Temi	03/12/2001	P0380
Liu, Ye	05/28/2019	P0126
Acharya, Tika	05/01/2017	OA0388
Little, Jacqueline	05/29/2007	P0546
Birbalsingh, Andrew	04/24/2023	P0565
Malasy, Genes	08/25/2014	OA0429
Souare, Fatima	01/29/2024	P0598
Blanchard, Michelle	04/30/2012	PP0060
Blinkoff, Val	09/24/2001	OA0254
Capolarello, Nicholas	12/01/2014	OA0133
Oglesby, Odalisa	09/13/2021	A0055
Nelson, Jasmine	01/03/2022	P0297
Kanchetty, Ramana	05/08/2023	OA0419
Batchu, Dharanija	09/25/2023	OA0436
Kajale, Shubhangi	10/23/2023	P0528
Rae, John	11/20/2023	P0597
Jenkins, Eugene	04/08/2024	P0586
Paudel, Suyog	11/04/2024	P0616
Buttar, Muhammad	12/16/2024	P0586
Gray, Korey	09/27/2010	OA0295
Kang, Scott	11/16/2015	OA0235
Copeland, Shelley	03/02/2009	P0366

Garrett, Esther	05/10/2006	PP0124
Lee, Chris	12/21/2020	OA0367
Soares, Mina	12/21/2020	P0521
Pride, Monica	04/25/2022	P0521
Al Khalili, Melda	12/16/2024	P0521
Ogunniyi, Emmanuel	11/18/2024	P0521
Randall, Jean	05/11/2009	P0366
Pappajohn, John	01/29/2024	OA0326
McGowan, Paul	12/02/2024	OA0411

Pitt, Shanna	07/24/2017	P0244
Barbero, Ricardo	01/02/2013	P0245
Gamble, Barron	07/09/2018	SM0025
Curry, Isaac	10/21/2024	SM0026
Henry, William	07/10/1995	SM0026
Anyaso, Christopher	08/21/2017	SM0026
Parrish, Lamar	01/19/2021	SM0026
Thomas, Elvis	11/21/1988	SM0026
Hopkins, Kevin	09/12/2022	SM0026
Young, Randem	12/01/2014	P0244
Quick, Derell	01/12/2015	P0498
Perry, Scott	04/20/2015	OA0410

Koss, Michael	08/12/2024	OA0364
Coney , Graylon	07/18/2022	P0507
Bellamy, Kevin	08/17/2020	OA0364
Ko Sun, Ma Kainnayi	09/28/2020	P0507
Perla, Orfa	10/25/2021	P0507

Watson-Sanders, Monica	08/14/2023	P0462
Germany, Michelle	05/22/2023	P0463
Slack, Albert	07/11/2016	P0463
Cunningham, Ravyn	10/07/2024	P0463
King, Shawn	08/28/2023	P0462
Talley, Sharon	10/06/2003	P0463
Jones, Jamal	06/04/2012	OA0443

Cooper, Francis	04/01/2019	OA0317
Reid, Mark	07/16/2012	OA0418
Bornhofen, Robert	06/21/2021	OA0392
Ries, Matthew	11/29/2017	OA0432
Zerrini, Nadine	07/15/2024	P0610
Yohannes, Bethlehem	07/01/2024	P0519
Pinkney, Janai	04/24/2023	P0566

Wright, Ricardo	07/15/2024	P0608
Pettus, Mercedes	05/06/2024	PP0129

Tamarapu, Sarangan	08/26/2024	P0204
Austin, Pamela	01/22/2019	P0485
Zeigler, Ikenya	09/08/2015	OA0021
MacDougall, Madison	07/29/2024	P0203
Craft-Woodard, Lisa	02/03/2020	OA0442
Owens, Alicia	09/09/2024	P0216
Smith-Simpson, Lisa	07/01/2024	P0204
Brown, Shawn	05/06/2024	P0606
Pasour, Fredrick	07/29/2024	P0607
Jackson, Toshiko	06/07/2021	P0612
Hayes, Robin	09/07/2004	P0612
Jackson, Amber	06/22/2020	OA0458
Richardson, Giselle	10/06/2014	OA0334
Milligan, Dian	04/08/2024	P0517
Higby, Marguerite	01/03/2024	P0517
Spriggs, Nicole	08/07/2017	OA0397
Tatel, Joshua	06/21/2021	OA0414
Lam, Jennifer	01/29/2024	P0309
Ames, Carlton	03/25/2024	P0517
Montgomery, Andre	01/29/2024	P0309
Nyero, Beatrice	01/29/2024	P0309
Okowi, Mary	12/18/2023	P0567
Burley, Kahedja	07/29/2024	P0615
Allen, Selina	07/01/2024	OA0446
Thomas, Meisha	10/14/2008	OA0286
Minor, Nakeysha	11/14/1994	PP0064
Johnson, Katrina	01/21/2009	PP0004
Miller, Birdina	08/23/2004	P0135
Kingsbury, Antoine	11/17/2003	PP0082
Carter, Leon	12/05/2022	PP0004
Anderson, Ashley	01/16/2024	PP0004
Brown, April	06/18/2012	PP0071
Kerney, Tyra	02/28/2022	P0135
Arrington, Kimberley	05/03/2004	P0513
Gibson, Kristen	05/13/2019	PP0115
Andrews, Arlene	08/20/2018	PP0115
Robinson, Stephanie	01/03/2023	PP0115
Page, Denise	02/09/2004	P0577
Parker, Geneva	09/05/2006	OA0441
Myers, Rona	03/14/2022	PP0115
Hamlet, Krystal	10/02/2017	PP0109

Njai, Amie	06/26/2017	PP0108
Lindsey, Olayemi	06/29/2015	PP0108
Smith, LaTish	12/20/2021	P0430
Lee, Danielle	02/16/2021	PP0108
Brown-Ervin, Jacqueline	09/08/2003	PP0108
Allen, Randall	09/21/2015	PP0109
Milton, Bonnie	07/23/2018	OA0258
Ayala, Jose	07/05/2022	PP0114
Jayeola, Tiara	01/17/2023	PP0114
Lux, Simon	01/16/2024	PP0111
Washington, Migdalia	08/21/2006	PP0108
Marin, Kalifa	02/16/2021	PP0111
Williams, Tiffany	02/16/2021	PP0108
Edwards, Toledo	09/03/1986	PP0108
Confesor, Valerine	12/18/2000	PP0108
Mitchell, Dominique	05/10/2021	PP0114
Anderson, Tarsha	01/28/2002	P0637

Campbell, Sade	02/16/2021	PP0007
Dugger, Preston	11/10/2008	PP0007
Marr, Venus	02/05/2007	P0102
Vigil, Oscar	02/16/2021	PP0027
Encarnacion, Sabrina	10/10/2023	PP0007
Taylor, Karen	02/25/2002	PP0007
Ansah, Seth	02/06/2017	PP0007
Battle, Janice	09/09/2024	PP0007
Turner, Luther	03/19/2007	PP0007
Hernandez, Luis	09/09/2024	PP0007
Wilson, Ebony	04/29/2019	PP0007
Johnson, Dawayne	08/29/2022	PP0007
Price, Tomanuel	11/23/2020	PP0073
Brown, Wilbert	02/06/2017	PP0073
Griffin, Jade	07/19/2021	PP0073
White, Erica	12/11/2006	P0381
Welcher, David	11/14/2016	PP0073
Vinson, Gregory	10/24/2011	OA0238
Roach, Sharon	08/13/1984	PP0073
Banks, Tammy	06/15/1987	PP0073
Laughter, Annette	03/02/2009	PP0073
Harrison, Kim	10/21/1987	PP0073
Jones, LaShawn	05/15/2006	PP0073
Blair, Gloria	04/12/2010	PP0073
Bass, Tyler	09/28/2020	PP0073
Collins, Gregory	10/24/2011	PP0073
Crumel, Diante	09/28/2020	PP0073
Dunn, Mary	01/14/2002	PP0118
Redd, April	04/26/2021	PP0118

Bains, Raenice	02/05/2018	P0102
Cedillo, Janet	05/06/2024	PP0027
Hill, Chakia	05/15/2017	PP0118
Akinyosoye, Olubunmi	09/07/2004	PP0128
Black, LaFatima	05/31/2016	PP0034
Austin, LaToya	03/25/2024	P0448
Fullerton, Ornella	03/25/2024	P0448
Russell, Stephen	06/26/2017	P0451
Walker-Marshall, Lei	01/14/2002	P0570
DuBard, Kamilah	12/18/2023	P0568
Sellman, Jacinta	12/18/2023	P0568
McKenzie, Marcus	05/23/2011	OA0439
Green-Lyons, Cherie	10/03/2005	P0568
Wagner, Kenneth	07/18/2011	S0174
Bryant, Samuel	03/28/1988	S0119
DeShay, Jerrell	09/23/2024	S0119
Huntley, Bryant	08/20/2018	S0119
Ewell, Marc	02/18/1986	S0119
Tinsley, Mark	04/02/2007	S0119
Ferrell, George	04/09/1990	S0119
Long, Deondre	09/12/2022	S0173
Gilliam, Odell	10/18/2004	S0174
Webb, Larry	02/18/1986	S0174
Badmus, Kehinde	01/17/2012	S0174
Brevard, Dearell	10/09/2012	S0174
Makal, Sheila	04/10/1989	S0119
Hampton, Janiqka	07/03/2023	S0119
Saunders, Michael	09/06/1994	S0119
Franklin, Terry	10/04/2004	S0119
Campbell, Warren	05/01/1994	S0174
Ottley, Kyle	09/19/2016	S0119
Hawkins, Darryl	05/13/1985	S0173
Ferguson, Alan	06/17/2019	S0173
Pendergast, Damein	12/21/2020	S0173
Durrett, Lonnell	09/25/2023	S0119
Harrison, Dalonte	02/12/2024	S0173
Roach, Harvey	08/07/1995	S0174
Robinson, Sheena	10/05/2015	OA0239
Badmus, Taiwo	06/06/2011	S0229
Green, LaTonya	02/07/2005	PP0123
Johnson, Ravel	11/07/2011	S0236
Hodnett, Javon	06/01/1999	S0236
Williams, Bruce	11/23/2020	S0241
Brown, Derrick	04/22/2024	S0241
Parker, Curtis	07/09/2018	S0236

Cryor, Devin	07/23/2018	S0265
Shipman, Vernell	08/28/1989	S0266
Johnson, Alicia	05/15/2017	P0451
Williams, Tamara	03/13/2023	PP0064
Edwards, Joseph	04/11/2011	OA0444
Tesfamariam, Kibreab	08/16/2021	P0532
Beverly Sr, Riko	11/07/2022	T0016
Littlejohn, Damon	09/04/2012	T0019
Parker, Darrell	01/17/2023	P0252
DeLeon, Bernardo	09/09/2024	P0279
Sharp, Ronny	12/30/2013	OA0234
Olawunmi, Oludotun	02/24/2014	OA0425
Mackall, Kevin	08/30/2021	P0534
Fawzy, Mohamed	11/07/2022	P0555
Yousaf, Khalid	04/22/2024	P0555
Stewart, Mark	08/19/2013	OA0421
Jackson-Brockett, Cheryl	02/14/2011	OA0422
Coleman, Rial	09/21/2015	P0587
Mulugeta, Lia	03/23/2015	P0330
Erfani, Aref	09/05/2017	P0495
Huang, Qishen	10/05/2015	P0551
Ryan, William	09/19/2011	P0057
Suliman, Rami	09/17/2018	P0466
Allotey, Yunusa	12/10/2007	P0467
Rogers, Chad	10/16/2017	P0479
Euell, Eric	07/11/2005	OA0376
Manandhar, Rajani	12/19/2022	P0556
Legesse, Haymanate	07/10/2017	P0560
Bai, Ru	08/12/2024	P0611
Zavala, Yesenia	10/09/2012	P0098
Sharma, Manoj	06/03/2024	OA0201
Tamadonigamchi, Torkaman	10/31/2016	P0332
Price, Lisa	08/20/2012	P0058
Bisiriyu, Adewunmi	03/27/2023	P0548
Sims, Nelson	05/04/2015	OA0423
Casey, Christian	07/06/2021	P0548
Bhatt, Mukesh	07/02/2012	P0211
Fleming, Victoria	11/01/1999	PP0106
Battle, Marc	11/18/2019	OA0381
Masud, Hamza	08/29/2022	P0512

Gowda, Meena	01/03/2000	OA0430
Hope, Gregory	05/31/2005	OA0430
Mitchell, Barbara	06/22/2020	OA0431
Fisher, Kelly	06/22/2020	OA0431
Barnes, Webster	08/20/2018	OA0431
Lyons, Kerri	06/17/2024	PP0013
Flowers, Michelle	07/06/2015	PP0064
Brennan, Garry	09/22/2014	P0264
Peterson, Jeffrey	08/21/2017	OA0289
Beesley, John	05/10/2021	OA0352
Wone, Moussa	08/12/2013	OA0368
Charde, Seth	08/12/2013	OA0406
Isom, Kimberly	07/06/2010	P0561
Bogale, Fikru	12/12/2016	T0026
Cossa, Gian	12/17/2012	P0192
Elledge, William	10/22/2012	OA0291
Kirkwood, Keishawn	07/05/2022	P0151
Walsh, Michael	01/03/2022	P0514
Parker, David	11/13/2017	OA0402
Sturdivant, Amber	11/20/2023	P0594
Du, Diem-Chau	04/21/2003	P0010
Griep, Joshua	05/23/2022	T0027
Essien, Sema	07/20/2009	P0123
Kaynak, Burak	01/26/2015	P0123
Barker, Daniel	06/06/2011	P0175
Green, James	10/23/2023	T0041
Blackburn, Patrick	01/03/2024	T0042
Blankenship, Tyler	10/24/2022	T0042
Huston, John	01/03/2023	T0042
Hodnett, Elsie	02/01/1988	T0028
MacNeil, Susan	09/04/2012	P0123
Vandersommers, Mary	05/22/2023	A0041
Ward, Gemitry	08/14/2023	T0038
Bawa, Peter	09/30/2019	T0027
Peters, Micah	08/14/2023	P0151
Bodjona, Kibanou	06/26/2017	P0092
Toye, Tamiko	04/24/2023	P0123
Nunez, Jose	10/10/2023	P0123
Baltimore, Michael	12/29/2014	T0038
Tsehayu, Haile	11/30/2015	P0374
Kelley, Peter	03/21/2016	P0123
Philpotts, Shayne	03/21/2016	P0123
Kidanemariam, Yonas	05/28/2008	P0374
Tura, Zed	10/24/2011	P0123

Menker, Nahome	07/27/2015	P0123
Jallow, Mariama	03/13/2023	A0061
Burfield, Aidan	08/10/2015	T0073
Oluyole, Joel	08/14/2023	T0025
Austin, Soyane	12/20/2021	T0073
Douglas, Susaye	02/09/2015	P0123
Lee, Donovan	08/20/2018	P0151
Thompson, Tina	09/11/2023	T0025
Williams, Katrina	07/06/2010	T0028
Cutler, Michael	03/28/2022	T0027

Garcia, Maria Ella	02/27/2012	P0107
Vavilala, Chandra	04/10/2023	P0123
Burrell, LaShema	12/05/2011	P0123
Knowles, Shenica	03/15/2021	P0195
Arguello, Louis	02/23/2015	P0230
Awosolu , Jumoke	08/21/2017	P0385
Gadiparthi, Srinivasa	02/22/2016	P0393
Salas, Alan	10/24/2022	P0385
Okonkwo, Churchill	09/13/2010	P0385
Melsew, Getachew	12/15/2008	OA0351
Shiao, Jessica	03/14/2022	P0425
Kutubi, Abdulhameed	08/28/2023	P0151

Beattie, Ray	10/21/2002	T0002
Holmes, Dexter	02/10/2003	T0051
Martin, Carrie	05/07/2001	T0002
Milton, Barbara	05/17/1982	T0002
Lucas, Jonathan	06/15/2015	T0026
Richmond, Kevin	11/01/1999	T0002
Ajemba, Ignatius	11/25/1985	P0046
Bascom, Henry	09/17/2007	T0026
Abraha, Debesay	05/08/2023	T0026
Drayer, Michael	05/14/2007	T0026
Quattlebaum, Jermaine	08/07/1995	T0026
Delaney, Richard	01/24/2005	T0026
Carter, Patricia	10/05/1987	T0026
Wilson, Jeffrey	12/26/2006	T0026
Singh, Sukhchain	03/12/2012	P0140
Khan, Mohammad	11/10/2008	T0026
Turner, Warren	02/06/2017	T0026
Mensah, Nathan	11/07/1988	P0142
Eaton, Christopher	04/02/1986	T0026
Harmon, Alvin	10/24/2022	T0021
Wilson, Thomas	10/14/2008	T0026
Adu-Gyamfi, Francis	09/12/2011	T0026
Tinubu, Peter	10/15/2007	P0142

Gigova, Maria	01/22/2008	P0142
Bolton, Andre	05/22/2023	T0021
Giles, Howard	08/27/2012	T0026
Jennings, Timothy	07/16/2012	T0026
Thomas, Willis	06/05/1988	P0046
Bryan, Rupert	11/07/2022	T0021
Atiase, Clemence	09/10/2012	T0026
Spargo, Christopher	10/21/2013	T0026
Yoda, Alex	02/10/2014	T0026
Tegegne, Woinshet	03/27/2023	P0142
Nelson, Jeanetta	01/20/1987	A0061
Bell-Black, Crystal	05/08/2023	A0061
Saunders, Deidre	05/03/1982	OA0352
Harry, Lavine	03/27/2023	P0140
Roberson-Ramos, Nyika	02/13/2023	P0142
Khan, Wisal	08/16/2010	P0142
Hailegebreal, Melaku	11/07/2022	T0021
Anyatonwu, Chukwuemeka	10/24/2022	T0021
Scipio, Paul	06/29/2015	T0026
Thomas, Melvin	05/22/2023	T0021
Akbarzadeh, Amirabbas	03/27/2023	P0142
Landry, Mark	02/13/1989	T0078
Wilson, Brian	09/19/2005	T0078
Peters, Francis	12/21/2009	T0078
Collins, Michael	09/24/2012	T0078
Hicks, Erik	05/20/2013	T0078
Henry, Stanley	03/02/2020	T0078

Guttridge, Paul	09/10/2012	OA0337
Collister, Leon	01/11/2016	OA0399
Mohammad, Aliuddin	12/21/2020	OA0413
Matthews, Loanna	01/03/2023	P0290
Pickeral, Michelle	08/02/2021	A0061
Barnes, Michael	02/22/2000	P0237
Hunter, Esther	12/23/1968	P0181
Choukhachian, Edik	08/27/2012	P0056
Myers, William	11/01/1999	P0087
Manley, Senail	11/22/2010	P0554
Bogan, Shane	05/21/2007	P0550
Vaneman, Timothy	03/22/2004	P0197
Nguyen, Daniel	06/17/2013	OA0338
Elliby, William	04/23/1990	P0110
Dawson, Gavin	08/30/2021	P0115
Hailu, Zelalem	08/30/2021	P0115
Laban, Paul	01/09/2017	OA0339
Green, Ermon	03/22/2004	OA0393
Masih, Snehalata	03/24/2014	P0575

Heaney, Patrick	05/02/2005	P0222
Hall, Sean	09/25/2023	P0583
Derminassian, Rouben	02/14/1989	P0009
Ohanyerenwa, Chiedo	05/31/2006	P0046
Monwuba, Chukwukelue	03/14/2022	P0046
Sims, Anthony	06/06/2011	T0026
Suzuki, Ryu	02/14/2011	OA0243
Mukira, Duncan	12/17/2007	OA0438
Nadjmabadi, Parviz	11/06/1989	P0019
Belayneh, Sirak	06/19/1989	P0168
Qureshi, Muhammad	08/08/2011	P0186
Zhao, Renmi	03/15/2010	P0123
Soni, Satish	08/27/2012	P0128
He, Qi	08/31/2009	P0128
Chimah, Boniface	05/26/1998	P0031
Edwards, Denise	11/25/2002	P0104
Bian, Shikui	01/24/2005	P0073
Abate, Bethel	07/23/2018	P0460
Zafar, Asim	09/17/2018	P0123
Omosun, Michael	10/26/1987	P0092
Chike, Gordon	08/28/2023	P0194
Mohammad, Tariq	12/05/2011	P0092
Paige, David	02/13/2012	T0047
Pearson, LaShanta	02/13/2012	T0047
Mengiste, Henock	05/09/2022	P0123
Williams, Christopher	10/16/2017	T0046
Tong, Rebecca	07/26/2015	T0046
McLennon, Stacie	09/25/2023	PP0105
Okpechi, Immaculata	07/10/2017	OA0309
Caver, Jatón	10/18/2004	PP0116
Bian, Kevin	09/17/2018	P0092
Gebrekrastos, Genene	06/29/2015	P0151
Nelson, Duane	06/05/2023	T0046
Booker, Lewis	05/22/2023	T0046
Demeke, Aregay	11/14/2005	P0151
Kahsai, Simon	07/03/2023	P0151
Hunter, Tonya	03/12/2012	PP0127
Bhatt, Jigar	01/26/2015	OA0424
Bilvardi, Vahid	12/05/2011	OA0424
Chen, Zhongmin	02/20/2018	P0163
Ancalle, Javier	11/28/2016	P0163
Wood, Brittaney	12/20/2021	P0589
Lawrence, Deborah	09/06/1984	PP0130
Contee, Ruth	02/21/2017	PP0131

Pena Velasquez, Efrain Mauricio	04/26/2021	P0249
Simmons, Jessica	08/11/2003	PP0064
Taylor, Sharell	08/11/2003	A0061
De Clippeleir, Haydee	03/09/2015	OA0288
Peot, Christopher	11/15/1999	OA0310
Passarelli, Nicholas	09/18/2006	OA0316
Proctor, Jeffrey	01/02/1990	OA0370
Albrittain, Chanda	09/08/2014	P0553
Addison, Alecia	01/08/2007	P0222

Winn, Sean	05/08/2023	S0108
Sterling, Angelo	05/24/2021	S0108
Baker, Derek	08/01/1988	S0108
Young, Keith	04/17/2017	S0108
Belk, Roscoe	12/01/1971	S0108
Aikens, Darrell	02/24/2014	S0108
Clarke, Octavius	02/11/2013	S0108
Borowy, Joseph	11/14/2016	S0108
Coates, Troy	06/19/1989	S0108
Yates, Louis	12/08/2008	S0108
Denard, Freeland	10/24/2022	S0108
Douglas, Steven	11/01/1999	S0108
De Atley, Sean	02/12/2024	S0108
Motley, Craig	03/11/2013	S0108
Savoy, William	06/25/2018	S0108
Marcus, Christopher	12/19/2022	S0108
Spearman, Juan	02/13/2023	S0108
Wesley, Roger	05/24/2021	S0108
Hunter, Carlos	09/06/1994	S0108
Hunter, Chester	10/10/1978	S0108
Chamberlain, Marc	07/16/2012	S0108
Savoy, Kyro	11/12/2019	S0108
Hutchins, Erik	11/22/2021	S0108
Manning, Nicholas	12/19/2022	S0108
Haywood, Travis	02/04/2019	S0108
DeGrange, David	09/14/2020	S0108
McNeil, Brian	01/02/2001	S0108
Hammoudi, Abdelhakim	06/06/2022	S0108
Feldmeier, Brian	04/17/2017	S0108
Slechter, Michael	11/12/2019	S0108
Price, Duane	05/24/1977	S0108
Proctor, Alonzo	05/17/2004	S0108
Berry, Jamie	07/30/2012	S0108
ODell, Shayne	06/16/2014	S0108
Mohamed, Almis	04/17/2017	S0108
Smith, Melvin	08/04/1974	S0108
Wilson, Alex	09/09/2024	S0108

Sturdevant, Robert	01/17/1989	S0108
Coburn, Edward	04/30/2007	S0108
Endale, Teliksew	05/22/2023	S0108
Bolton, Lester	02/05/2018	S0108
Smith, Daryl	04/27/2020	S0108
Washington, Reginald	10/27/2008	S0108
Dawson, Sandra	06/06/2022	S0108
Whalen, John	11/01/1999	S0108
Cobb, Marvin	06/25/2007	S0108
Phillips, Austin	07/17/2023	S0108
Reed, Joseph	02/12/2024	S0108
McWillis, James	08/09/2004	S0108
Smith, Wendell	03/08/1999	T0034
Belt, Marvin	06/11/2007	S0108
Phillips, Anthony	07/17/2023	S0108
Maddox, Corey	06/11/2007	S0108
McDougal, Chauteona	06/11/2007	S0108
Michael, Leon	06/18/2007	S0108
Bruton, Theresa	04/21/2014	OA0165
Spearman, Johnnie	04/08/2024	P0266
McKinley, John	02/24/2014	P0268
Riley, Jacques	02/05/2018	S0108
Gomez, Joseph	02/24/2014	S0108
Addison Sr., Michael	05/05/2014	S0108
Addison III, Michael	06/06/2022	S0108
Marr, Tiffany	06/01/2015	S0108
Latty, Joslyn	06/16/2014	S0108
Vermillion, Robert	07/28/2014	S0108
Ragins, Adam	04/27/2020	S0108
Montgomery, Jerome	01/12/2015	S0108
Cusic, Christopher	03/31/2008	P0226
Butturff, Kevin	06/13/2016	P0311
Muschette, Henry	02/05/2018	S0108
Larimore, James	02/05/2018	T0069
Cruz Trejo, Dennis	06/25/2018	S0108
Gisborn, David	06/01/2015	P0431
Mitchell, Mandy	05/10/2021	P0540
Monopoli, Daniel	05/24/2021	S0108
Morris, Michelle	02/12/2024	P0584
Awajo, Adinew	11/27/2006	S0261
Gilliam, Clarence	10/04/2004	S0261
Anyaka, Anthony	03/29/2010	S0261
Proctor, Thomas	11/14/2016	S0261
Yates, Wayne	06/23/2008	S0261
McCoy, Duane	01/02/2001	S0261
Johnson, Avra	06/23/2008	S0261
Bethea, Alphonso	05/01/2006	S0261

Hardison, Shawn	05/03/2004	S0261
Green, Carlos	12/31/2007	S0261
Shook, Evan	06/16/2014	S0261
Clark, Sterling	07/01/2002	S0277
Robinson, Dennis	05/03/2004	S0277
Tellez-Ugarte, Ivan	07/16/2012	S0277
Addison, Michael	05/20/2002	S0277
Swann, Anthony	01/02/2001	S0277
Aber, Flavia	12/16/2024	S0108

Wright, Melvin	12/19/2022	S0141
Battiste, John	04/30/2018	S0219
Kinter, Saul	06/10/2014	P0400
Jeter, Douglas	07/14/2014	S0219
Fotouhi, James	12/11/2017	P0325
Harris, Alton	01/09/1995	S0257

Furney, Marc	10/24/2022	P0306
Ngo, Khoa Nam	10/24/2022	P0304
Mitchell, Michael	04/24/2023	PP0030
Namata, Flores	10/01/1988	PP0030
Dockett, Norman	05/30/2017	P0303
Lyle, Sharita	12/05/1988	PP0030
Boules, Remon	06/05/2023	PP0030
Abdus-Sabur, Maryam	05/24/2021	PP0030
Amaro, Domingos	09/08/2003	PP0030
Kamaleldin Serageldin, Mohammed	05/22/2023	P0602

Crespo, Margarita	04/21/2003	P0002
Maddox, Constance	11/05/1990	PP0028
Hernandez, Elkin	07/30/2012	OA0306

Knapp, Michael	07/23/2018	S0149
Rotunno, Robert	03/11/2013	PP0072
Arredondo, Eduardo	08/15/1988	S0204
Belt, Timothy	09/09/2013	S0204
Davidson, Dwayne	07/17/2023	S0204
Harper, Reginald	08/15/1988	S0204
Johnson, Dan	11/10/2008	S0204
Parker, William	07/31/2023	S0204
Fortu, Ion	08/06/2018	S0204
Walton, Frank	02/27/1989	S0204
Pearson, Robert	07/23/2018	S0204
Harrod, Bobby	03/16/2009	S0204
Reyes, Ronaldo	02/06/2006	S0204
Valouiski, Dmitri	09/14/2009	S0204
Winston, Maurice	05/29/2007	S0204

Holmes, Harold	07/19/2021	S0204
Cleaveland, Richard	07/29/2024	S0204
Martin, Ronald	05/31/2016	PP0072
Mitchell, Marcus	10/02/2017	S0204
Jackson, Quentin	09/06/1994	S0204
Wahba, Sameh	04/18/2016	OA0271
Bolembakh, Yevgeniy	03/30/2009	S0268
Facen, Henry	04/06/2015	S0268
Thompson, Raymond	10/19/2012	S0270
Brown, Damon	12/15/2014	S0268

Radonich, Edgar	03/28/2022	S0145
Butler, Sidney	04/02/2018	S0145
Sweet, Troy	08/30/2021	S0145
Emerick, Albert	07/28/2014	S0145
Hanson, Leonard	06/04/1990	S0145
Ramirez Rivera, Juan	07/05/2022	S0145
King, Gaston	10/16/2017	S0145
Howard, Eddie	09/06/1994	S0145
Gerena, Ruben	05/23/1988	S0147
Proctor, Domonique	06/13/2016	S0145
Savoy, Anthony	08/30/2021	S0145
Frazee, Montee	03/01/2021	S0145
Taylor, Donald	04/13/2009	S0145
Cooper, Howard	04/30/2007	S0145
Diniz, Shawn	10/16/2017	S0145
Watson, Gina	08/01/1988	S0145
Gaines III, Amos	04/10/2023	S0145
Hall, David	03/01/2021	S0145
Quarles, Darnell	04/19/1993	S0145
Watson, Vanika	05/14/2007	S0145
Poythress, Marion	03/04/2019	S0145
Marquez, Jose	06/20/2023	S0145
THOMAS, JOHN	11/18/2024	S0145
Leach, Matthew	02/04/2019	S0145
Holloman, Gregory	06/25/1995	S0145
White, Johnnie	06/26/1995	S0145
Myers, Keith	06/19/1973	S0148
Riley, Moses	01/21/2009	S0147
Hawkins, Ward	01/03/2000	S0147
Virts, Michael	06/13/2016	S0147
Myers, Hunter	11/07/2022	S0154
Salaam, Malik	05/23/2011	S0145
Holtzclaw, Jeffrey	01/23/2006	S0145
Clements, Charles	03/15/2021	S0145
Thompson, Eugene	12/16/2013	S0145
Hamilton, David	05/17/1993	S0154

Strong, Steven	01/23/2006	S0154
Grimes, Jeffrey	04/24/1989	S0148
Karnik, Ratnadeep	03/25/2013	PP0072
McAllister, Damian	02/11/2013	PP0072
Sweet, Bryan	10/24/2022	S0145
Davis, Phillip	09/22/2014	S0145
Proctor, Ernest	09/22/2014	S0145
Guy, Ernest	05/28/2019	S0145
Noguez, Alfredo	04/02/2018	S0145
Grimes, Michael	05/17/1993	S0148
Shinnamon, Frederick	01/23/2006	S0148
Knox, Laura	05/16/2016	OA0260
Ball, Shawn	03/04/2019	S0148
Island, Shawn	03/16/1987	S0258
Washington, Corey	02/01/1999	S0258
Middleton, Andre	08/15/1988	S0258
Smith, Michael	12/01/1986	S0258
Stephens, Robert	04/23/1990	S0148
Reeves, Michael	06/30/2014	S0148
Wright, Lawrence	06/13/2016	S0148

Hancock, Brennan	04/25/2022	S0247
Morris, Dennis	03/10/2014	P0547
Carrington-Hock, Damien	10/24/2022	S0253
Blankenship, Edward	09/11/1989	S0187
Gregory, Joel	08/08/2016	PP0067
Viloria, Carlos	05/14/2018	S0187
Fenwick, Ray	06/30/2014	S0145
Jameson, Karl	04/14/2008	P0547

Miranda, Miguel	04/08/2013	P0035
Little, Ryan	05/23/2011	T0036
Gill, Shawna	09/28/2015	OA0435

Fang, Jun	04/04/2016	OA0035
Reilly, Christopher	05/06/2013	P0223
Ladipo-Obasa, Mojolaoluwa	01/16/2024	P0223
Wright, Tarik	03/21/2016	P0224
Barnett, Eric	01/26/2016	P0275
Hopkins, Robert	11/17/2014	P0392
Alba, Jaime	06/16/2014	P0224
Ploetz, David	08/21/2017	OA0256
Abu Jadouo, Omar	10/28/2019	P0392
Parret, Pierric	07/17/2023	P0579
Adalian, Diran	08/20/2018	P0035
Bruno, Lorin	02/26/2024	P0223

Bayron, Richard	02/13/1989	S0160
Butler, Patrick	01/03/2000	S0160
Butler, Altonia	08/31/2009	S0160
Benecke, Barry	07/15/2024	S0160
Morales, Francisco	11/09/2009	P0276
Mondragon Ahumada, Javier	04/17/2017	PP0100
Phillips, Barry	07/23/2018	PP0100
Murchison, Shawn	11/18/2013	PP0099
Beard, Charles	12/26/2017	PP0099
Williams, Anthony	08/01/2022	S0159
Beaujour, Jude	12/16/2024	S0159
Scott, Matthew	06/13/2016	PP0099
Morton, David	03/03/1986	S0267

Rosser, Storm	09/10/2012	P0451
Brown, Darryle	02/25/2013	P0451
Collier, Christopher	06/27/2024	OA0343
Morse, Stacey	03/12/2012	P0222
Leonard, Tyvon	01/05/2009	P0451

Brown-Riley, Daniel	04/02/2007	S0086
Reyes, Thedy	10/03/2006	S0086
McCray, Jonathan	09/06/1994	S0086
Proctor, William	06/14/1999	S0086
Jackson, Michael	07/10/1995	S0088
Jordan, Roosevelt	04/29/1985	S0087
Anderson, William	07/21/1986	S0086
Roberts, Aaron	04/01/1985	S0086
Shanks, Jonathan	08/29/1988	S0127
Collins, Joel	06/26/2017	S0017
Butler, Timothy	03/06/2000	S0088
Flowers, Eric	05/03/1999	S0105
Brown, Victor	02/18/1986	S0105
Bonds, Jaydonte	04/24/2023	S0088
Thompson, Arthur	06/20/1988	S0087
Banks, Donnell	03/26/1990	S0087
Mason, Ronnell	09/06/1994	S0087
Gebremedhin, Dagnachew	04/16/2007	S0088
Godwin, Bobby	10/12/2010	S0016
Strong, Carl	01/19/1988	S0106
Smalls, Robert	01/02/1990	S0016
Carpenter, Linwood	08/07/2017	S0017
Asiimwe, Andrew	10/13/2020	P0289
Griffin, John	06/13/2016	S0127
Cherubin, Presley	04/08/2013	A0039
Tyndle, Shantay	01/28/2013	S0105
Savoy, William	02/11/2013	S0105

Herring, John	02/28/2011	S0105
Baker, Tyrone	06/26/1995	S0087
Roots, Calvin	09/23/2013	S0087
Okogi, Sylvia	08/21/2017	OA0347
Armstrong, Christopher	12/17/2012	S0086
Cobb, Phillip	01/21/2020	P0289
Tait, Sandae	08/29/2022	P0289
Lee, Joshua	03/27/2023	S0175
Simmons, Kevin	03/13/2023	S0175
Redfearn, Stephen	04/02/2007	S0088
James, Reginald	05/13/1985	S0086
Herndon, James	10/20/2014	S0086
Clarke, Rodney	09/05/2006	S0086
Mimms, Charles	05/03/1999	S0086
Johnson, Charles	08/21/2006	S0088
Allen, Robert	03/27/2023	S0175
Brown, Antonio	07/01/2024	S0175
Taylor, Jarohn	05/08/2023	S0088
Speight, Kevin	05/06/2013	S0087
Newman, Larrel	05/06/2024	S0175
Mitchell, Rico	06/03/2024	S0175
Davis, Anthony	04/22/2024	S0175
Byrd, William	06/03/2024	S0175
Alam, Mahnoor	06/03/2024	P0289
Makuson, Jerome	04/22/2024	S0175
Guzman Villalta, Santos	05/06/2024	S0175
Klise, Flora	04/22/2024	P0289
Orozco, Cesar	08/17/2009	S0273
Gutierrez, Mathew	12/19/2022	S0273
Smith, Arthur	10/05/1987	S0273
Carter, Andre	01/02/2001	S0273
Yearwood, Donald	07/09/2007	S0273
Dove, Shawn	03/20/2000	S0273
Matthews, Michael	11/24/1986	S0273
Blanchard, Renard	03/27/1989	S0280
Brown, Curtis	01/19/1988	S0280
Hodgson, Jose	10/24/2011	S0089
Copeland, Sherman	03/19/2007	S0088
Sylver, Darryl	04/06/2015	S0088
Colbert, Robert	12/17/2012	S0088
Vaughan, Samaria	04/20/2015	S0088
Hammond, Levernnon	04/06/2015	S0088
Taylor, Ralph	10/06/2014	S0088
Flores Ayala, Juan	09/09/2013	S0088
Watson, Jerome	01/14/2013	S0088
Austin, Marquette	10/04/2004	S0087
Barbour, Joseph	11/14/1994	S0087

Bridges, Sam	07/10/2006	S0087
McCoy, Jonathan	06/05/2023	S0087
Floyd, Tremayne	10/03/2005	S0087
Toure, Sory	08/31/2009	S0087
McCall, Maurice	10/25/1999	S0086
Boller, Joshua	06/05/2023	S0088
Durr, Daleone	02/27/2023	S0088
Wilson, Maliek	03/27/2023	S0088
Smith II, Byron	03/13/2023	S0088
Fulton, Steve	12/10/1984	S0017
Fullard, Marcus	10/16/2017	S0128
Jones, Milton	12/26/1995	S0127
Peoples, Jamel	07/09/2007	S0128
Wilhelm, Joseph	01/21/2009	S0175
Marsh, Daryl	02/26/1990	S0128
Warner, Robert	05/03/1999	S0105
Flucas, Joseph	11/28/2016	S0127
Jackson, Leroy	06/17/1974	S0106
Dewalt, Eugene	03/28/1988	S0106
Lee, Corey	05/21/1990	S0106
Bradley, Dewayne	09/06/1994	S0106
Holcombe, Rodger	07/15/2013	S0106
Overton, Walter	11/22/2010	S0106
Waymer, Willie	03/27/1989	S0106
Teeba, Albert	04/02/2007	S0128
Boger, Richard	05/26/2009	S0016
Graham, James	10/12/2010	S0016
Coles, Howard	11/14/1994	S0016
Collins, John	03/15/2010	S0016
Beasley, Darby	03/25/2013	S0127
Logan, Kelvin	09/12/1999	S0016
Jackson, Antonio	10/23/1989	S0016
Gupta, Anjali	03/07/2016	P0388
Gaines, Nathan	07/15/2013	S0128
Darby, DeJuan	12/14/2015	S0127
Jackson, TaRon	12/14/2015	S0127
Owens, Tavares	12/14/2015	S0127
Coit, Christopher	03/14/2011	OA0323
Morris, Ezra	09/12/2022	S0175
Taylor, Ronald	03/25/2013	S0128
Rivera, Mario	02/27/2023	S0175
Jackson, Ronald	04/10/1989	S0273
Mathis, Darian	12/29/1986	S0273
Penn, Richard	06/05/1989	S0273
Ball, Clarence	09/22/2014	S0128
Byrdsong, Michael	09/12/2022	S0127

Komongnan, Philippe	09/12/2022	S0127
Piar, Lloyd	01/03/2023	S0127
Johnson, Kirk	03/13/2023	S0127
Hollins, Kevin	02/27/2023	S0127
Chen, Kai Loon	07/24/2017	P0481
Sun, Louie	08/24/2015	P0271
McCauley, Douglas	11/13/2017	P0426
Tesfai, Fikremariam	03/21/2005	P0120
Obasi, Silas	06/17/2002	P0120
Svezia, Caleb	03/25/2024	P0120
Carranza, Isidro	01/24/2005	T0065
Wilson, Corey	02/28/2011	T0065
Belete, Hanna	01/24/2005	T0065
Cabiles, David	05/14/2007	T0066
Burch, Tristan	04/10/2023	T0066
Stevens, Eric	05/03/1999	S0105
Speaks-Gamble, LaShawn	01/17/1995	P0483
Constant, Pierre	02/07/2005	OA0335
Baltimore, Brian	02/06/2017	S0128
Schmelling, Maureen	01/24/2005	OA0312
Risher, Adam	09/21/2015	P0475
Moore, Sedrick	01/06/2020	P0475
Ramirez, Mario	09/13/2021	P0530
Scruggs, John	12/12/2016	S0105
Allen, Reginald	07/11/2016	P0475
Kimball, Mitchell	07/31/2023	S0105
Gamble, Jeffery	07/30/1989	P0605
Bond, Tommy	11/01/2004	P0605
Boateng, Albert	04/30/2007	P0605
Jordan, Khristopher	01/28/2013	P0605
Day, Darrick	10/21/2013	P0605
Thompson, Thomas	04/17/2017	P0605
Mackey, Kelley	08/14/2023	P0605
Wilson, Uri	12/12/2016	P0605
Stewart, Debra	04/08/2013	A0039
Davis, Jamal	08/20/2007	A0039
Udeh, Crescent	09/09/2013	P0122
Reichenbacher, David	10/02/2006	T0048
Courtney, Rico	08/31/2009	T0048
Boney, Edward	03/28/2011	T0048
Watson, Dale	03/27/1989	T0048
Thompson, Lanford	12/22/2008	T0048
Adam, Yasin	08/11/2014	T0048
Williams, Tonya	06/18/1990	A0039
Cupitt, Terence	04/20/2015	T0061

Johnson, Tyrone	11/07/2011	T0061
Tubbs, Charles	08/06/2007	T0061
Bing, Tiffani	12/29/2014	P0387
Ahmad, Mohammad	08/01/2011	P0383
Ellis, Christian	11/04/2024	A0039
Thomas, Vincent	03/11/2002	T0062
Stewart, Kyle	11/13/2006	T0062
Dramani, Adam	12/17/2012	T0062
Hardy, Antonio	08/04/2008	T0062
Bekele, Tegist	06/28/2004	A0061
Huq, Mohammad	10/04/2010	P0383
Berhanu, Tsedale	11/09/1987	OA0345
Chapman, Latrell	10/04/2004	T0048
Dixon, Stephen	01/30/2012	P0595
Abebe, Bisrat	11/17/2014	P0595
Browne-Dennis, Thea	06/01/2005	P0286
Erenso, Adamso	12/02/2024	T0057
Jackson, Terrance	11/08/2010	T0057
Bedane, Tamrat	02/27/2012	OA0242
Hanou, Severin	02/10/2014	T0057
Parish, Nicole	11/28/1994	A0061
Sowell, Nichol	10/11/2011	OA0353
Jones, Christopher	12/21/2009	S0078
Newsome, Sercolia	11/14/1994	PP0063
McPherson, Kashad	04/30/2018	S0078
Boose, Andre	07/10/2006	S0078
Dawson, James	09/21/2015	S0213
Glover, Kevin	12/28/1998	S0209
Johnson, Tyrone	03/25/2002	S0209
Coghill, Mark	12/12/2005	S0210
Purnell, Rajiem	11/01/2004	T0064
Belser, Johnnie	01/09/1984	T0064
Edmonds, Anthony	09/13/2021	S0213
Morton, Leonard	11/01/2004	S0213
Crawford, Timothy	09/25/2023	S0212
Whitaker, Allan	11/28/2016	S0213
Owens, Marquelle	09/24/2012	S0213
Minor, David	02/28/2022	S0213
Morton, Paris	06/01/1999	S0213
Kinard, George	11/14/1994	S0213
Wiley, Jonathan	07/18/1988	S0216
Philson, Vera	06/10/1996	S0212
Thomas, Timothy	11/23/2020	S0213
Herbert, James	04/28/2008	S0213

Alvarenga Diaz, Rey	10/23/2023	S0212
Banks, Rickie	05/08/1989	S0212
Williams, Mark	12/19/2022	S0212
Kinney, Quentin	01/22/2018	S0212
Chaney, Marvin	01/09/1984	S0213
Hillery, Dwayne	11/20/2023	S0212
Coleman, Jeffrey	07/18/1988	S0211
Bradford-El, Kevin	07/21/2008	S0210
Speaks, Darnell	09/24/2012	S0209
Keitt, Ezra	08/01/1988	S0209
Powell, Roland	11/28/2016	S0209
Hunter, Terrance	11/23/1998	T0057
Ball, Frankie	07/06/2009	P0354
Huntley, John	11/23/1998	T0057
Regis, Darius	12/05/2011	P0601
Shaffer, David	02/01/2010	S0260
Poland, Jayson	03/07/2005	S0271
Tucker, Kevin	02/25/1991	S0272
Reid, Ricardo	09/06/1994	S0272
Medley, Steven	08/15/1988	S0279
Johnson, Troy	01/22/2018	T0064

McCray, Clarence	06/23/2008	P0300
Harris, James	03/25/2002	S0213
Bowman, Joseph	01/03/2000	S0213
White, Ryon	12/19/2022	S0213
Braxton, Damon	02/14/2022	S0213
Schiano Dicola, Giani	12/19/2022	S0213
Anjorin, Gary	09/10/2012	S0216
Franklin, David	07/05/1988	S0213
Bellmon, Adrian	11/23/2020	S0213
Allen Poge, Kevin	12/07/1998	S0214
Sharp, Sigrun	08/11/2014	OA0025
Newsome, Gerald	03/12/1990	S0214
McPhaul, Gary	09/28/1987	S0214
Dickens, Brandon	10/09/2012	S0214
Young, Derrick	11/13/2006	S0214
Wiley, Micheaux	02/20/2018	S0213
Lancaster, Jordan	12/19/2022	S0213
Peters, Randy	11/06/2023	S0212
Gordon, Joseph	10/19/2015	S0216
Morgan, Kenneth	11/23/1998	S0216
Holly, Michael	06/07/2010	S0216
Crews, Earl	12/14/1998	S0211
Little, Reginald	09/14/1987	S0212
Salmon, Richard	04/27/2020	S0212
Shaw, Tony	07/24/1995	S0212

Bass, Kenneth	03/25/2013	S0212
Robinson, Andre	03/14/2022	S0212
Ramos, Wilber	04/02/2018	S0213
Wilson, Christopher	09/21/2015	S0216
Taylor, James	11/23/1998	S0214
Winston, Morris	10/02/2006	S0208
Floyd, Kenyatta	11/27/2017	S0208
Jones, James	04/18/2005	S0208
Davis, Gregory	10/07/2002	S0208
Stewart, Frank	06/09/2008	S0216
Jackson, China	09/25/2023	S0212
Gutrick, Carter	08/01/1988	S0271
Kelly, Eric	09/14/1987	S0272
Morton, Everette	08/01/1988	S0272
Taylor, Ronald	07/18/1988	S0272
Jhingory, Kevin	07/19/1999	S0279
Gobeze, Sisay	06/20/2011	T0074
Balcha, Daniel	10/30/2017	T0074
Ayodeji, Adeniyi	04/13/2009	T0074
Assefa, Tsegaye	05/28/2008	T0072
Mirabeau, Monique	05/29/2018	P0473
St Louis, Kenrick	05/18/2015	OA0363
Edozie, Victor	07/10/2006	P0311
James, Everal	05/04/2015	PP0072
Stan, Ion	11/21/2011	S0193
Mallard-Reid Jr., Cecil	01/07/2019	S0193
Lewis, Saleem	04/03/2017	S0196
Mackall, Lee	12/14/2015	S0196
Smith, Tawan	09/03/2019	S0193
Walfall, Rashaud	12/05/2022	S0193
Lynch, Samuel	07/10/1995	S0193
Small, Warren	02/13/2012	S0193
Regis, Enrique	08/10/2015	S0193
Gordon, Antoine	07/27/2015	S0193
McManus, Darren	04/06/2015	S0195
Littlejohn, Anthony	04/30/2007	S0195
Hubbard, Alphonse	02/05/2018	S0195
Williams, Rodney	12/20/2010	S0195
McMillian, Ronney	07/10/1995	PP0072
Almeida, Carlos	09/28/2009	OA0344
Taylor, Julius	01/11/2016	S0196
Iracks, Andre	04/06/2015	S0196
Harris, Lorelle	12/20/2010	S0196
Philson, Elie	06/19/2000	S0196
Redd, Charles	05/30/2006	S0196

Peeler, David	05/08/1989	S0278
Jones, Dwayne	02/13/2012	S0274
Uriona, Jorge	04/13/2015	S0275
Smith, Floyd	02/29/1988	S0275
Maddox, Ralph	07/15/2024	S0072
Bennett, Mikhaila	02/14/2022	P0315
Lewis, Deyonka	04/16/2018	P0451
Jones, Jonathan	04/16/2018	S0081
Williams, Keith	04/21/2003	S0081
Bradley, Carlett	06/11/2007	S0081
Huffman, Ray	03/21/2016	S0081
Cook, Andre	04/25/2022	S0081
Johnson, Jermaine	10/16/2017	S0081
Alston III, John	07/01/2024	S0081
Johnson, Darin	03/28/2022	S0081
Bagley, Geoffrey	03/28/2022	S0081
Bennett, Alvin	06/27/2016	S0081
Gottschalk, Edward	01/26/2016	S0081
Harrison, Kevin	08/08/2016	S0081
Sims, Ronald	01/07/2019	S0081
Lee, Orlando	03/01/1999	S0081
Jackson, Danyle	04/17/2017	S0081
Scipio, Christopher	10/27/2008	S0081
Spence, Roger	03/29/2010	S0081
Waters, James	02/08/2016	S0081
Templeton, Micheal	10/02/2017	S0245
LeBlanc, Mandy	11/30/2015	OA0391
Wilson, Calvert	04/03/1995	S0276
Watts, Keith	11/20/1989	S0281
Stephens, Gregory	10/27/2008	S0276
Simpkins, Robert	06/13/2016	S0276
Bradford, Tambua	12/07/2020	S0284
Frazier, Gregory	01/02/2001	S0284
Djateu Pettang, Christian	06/25/2018	S0160
Schreuder, Arthur	04/18/2011	S0160
McNeill-Burton, Duncan	03/14/2022	P0316
O'Connor, Sean	03/20/2017	S0160
Davidson, Kevin	12/30/2024	S0160
Green, Karen	02/09/2015	OA0366
Hassan, Harris	10/10/2023	P0280
Kidane, Awet	11/07/2022	P0593
Jones, Quinton	09/08/2015	S0269
Williams, Willie	05/16/2016	P0603
Yilma, Eyasu	11/30/2015	OA0131

Satyadev, Abhiram	03/19/2018	P0447
Hardy, Janelle	02/05/2018	PP0125
Kabundi, Fernand	04/11/2022	T0077
Baranova, Tatiana	04/03/2017	P0581

	P0609
Carpenter, Jonathan	OA0447
Reid, Mark	OA0453
Morris, Vincent	P0626
	P0571
Ude, Sheryl	OA0456
Williams, Lauvern	A0017
	P0630
	P0631
Vige, Michael	S0144
Thomas, Shirley	P0007
Acharya, Tika P	OA0454
Abebe, Abiye	P0007
Brown, Mazie	PP0051
Warner-Jones, Elisia	P0527
Kang, Scott	P0521
Jones, Bruce S	P0366
	OA0455
	P0507
	P0507
Marchant, Michael	OA0452
Dorsey, Joy	OA0382
Craft-Woodard, Lisa	OA0024
Houwen, Chelsey	P0538
Jayeola, Tiara	PP0004
Ayala, Jose	PP0027
Gray, Donna	PP0007
Mitchell, Dominique	PP0007
Hicks, Michael	S0173
Casey, Christian	P0619
Evans, Gordon	P0634
Mukira, Duncan	P0270
	P0617
Babbitt, Mark	OA0451
Gambrill, Tyrone	S0108
Loveless, Brittany	P0582
Wilson, Elaine	OA0266
Ball, Shawn	S0145
Proctor, Steven	S0145
Wright, Lawrence	S0145

Reeves, Michael	S0145
Fitzhugh, Brian	PP0072
Butler, Altonia	S0159
Reese, Gerald	S0160
Speight, Kevin	S0088
	S0088
Matthews, Michael	S0087
Montgomery, Tywon	S0127
Ball, Clarence	S0285
Fullard, Marcus	S0285
Long, Deondre	S0285
	T0048
	T0048
	T0048
Abate, Bethel	T0048
Hunter, Terrance	S0213
Uriona, Jorge	S0187
Templeton, Micheal	S0081
Keonakhone, Lamngern	S0160
Valencia, Hugo	P0280
	P0632
Mathis, Debra	PP0066
Myers, Rona	P0543
Miles, Tameca	P0213
	P0088
Holman, Maureen	OA0404
Bocalig, Sharon	PP0064
Sanchez-Martinez, Janievette	A0017
Brewster, RoDonna	P0535
Shackleford, William	S0286
Jefferies, Coy	S0286
O'Neal, Patrice	P0007
Truong, Hoa	OA0203
Boemerman, Steve	P0521
Pitt, Shanna	P0245
Gonzalez, Jesus	OA0325
Santana-Eden, Ines	P0507
Gray, Korey	OA0409
	OA0335
	OA0335
	OA0335
	PP0124
Hagos, Helen	P0576
Headley, Nadine	PP0064
Hyer, Kevin	P0607
Green-Lyons, Cherie	PP0111
Gibson, Kristen	PP0007

Milton, Bonnie	S0287
Euell, Eric	OA0210
Cesur, Durmus	OA0227
Tate, Daryl	PP0119
Nwora, Apera	OA0398
Jackson, Amber	OA0431
Beesley, John	P0264
Somers, Calwood	P0281
Tyler, Kyle	T0073
Davis, William	P0503
Varney, Lisa	P0506
	P0460
Jackson, Danyale	S0108
McKinley, John	S0261
Wroten, Antoine	P0549
Dowling, Mark	S0141
Pathak, Bipin	P0229
Myers, Hunter	S0247
Fang, Jun	P0035
Gill, Shawna	P0035
Fofana, Rahil	P0223
Williams, Michell	S0160
Korzie, Nicholas	S0160
Gaines, Maurice	OA0434
McCoy, Jonathan	S0088
Rucker, Aquilla	S0087
Okogi, Sylvia	P0388
Okonkwo, Churchill	P0289
Holman, James	P0289
	S0175
Cooper, Michael A	S0086
Chapman, Latrell	S0086
Parker, Tyrone	S0128
Islam, Anjuman	OA0047
	OA0290
Payne, Darryl	S0209
Bradford-El, Kevin	S0209
Glover, Kevin	S0213
Johnson, Troy	S0212
Oguns, Clement	P0353
Monwuba, Chukwukelue	S0215
	S0215
McPherson, Phillip	S0213
Judge, Yvette	OA0457
Johnson, Antonio	S0160



Job Name
Board Operations Specialist
Assistant Secretary to the Board
Secretary to the Board
CEO & General Manager
Senior Executive Coordinator to the CEO/General Manager
Chief of Staff
Senior Program Manager, Business Analysis
Specialist, Multimedia
Executive Assistant II
Vice President, Marketing and Communications
Chief Communications & Stakeholders Engagement Officer, and Executive Vice-President
Director, Community Affairs
Sr. Specialist, Graphics
Director, Marketing and Production
Senior Manager, Communications
Senior Manager, Communications
Community Affairs Specialist
Communications Specialist
Communications Specialist
Specialist, Graphics
Senior Specialist, Community Affairs
Chief Operating Officer, and Executive Vice-President
Director, Digital Transformation
Engineer I, Civil (Design)
Vice-President and Senior Technical Advisor, OCOO
Chief Administration Officer and Executive Vice-President
Director, Emergency Management
Manager, Emergency Mgmt
Program Manager, Hazard Mitigation
Coordinator, Emergency Planning
Coordinator, Emergency Planning
Program Manager, Critical Infrastructure Protection
Director, Fleet Management
Fleet Program Manager - Mtn
CDL and Safe Driver Prog Spec
Fleet Vehicle Specialist
Fleet Acquisitions & Asset Manager

Specialist, Safety
Specialist, Construction Safety
Specialist, Safety
Executive Assistant I
Manager, Construction Safety
Manager, Safety Operations
Specialist, Safety
Specialist, Construction Safety
Director, Safety
Program Manager, Safety & Fire Life Safety
Program Manager, Hazardous Waste
Program Manager, Industrial Hygiene

Assistant, Facilities Mgt.
Coordinator, Constr/Data Mgmt
Manager, Facilities Maint Svcs
Coordinator, Asset Mgtm
Director, Facilities Management
Program Manager, Energy Systems
Manager, Facilities Program Management
Courier

Painter
Painter
Maintenance Mechanic
Painter
Building and Grounds Maintenance Worker
Painter
Building and Grounds Maintenance Worker
Building and Grounds Maintenance Worker
Bldgs and Grnds Maint Wrkr/CDL
Bldgs and Grnds Maint Wrkr/CDL
Carpenter
Facilities Equip Oper 11/CDL
Building and Grounds Maintenance Worker
Building and Grounds Maintenance Worker
Building and Grounds Maintenance Worker
Building and Grounds Maintenance Worker
Building and Grounds Maintenance Worker
Building and Grounds Maintenance Worker
Maintenance Worker
Carpenter
Journeyman Plumber
Carpenter
Carpenter
Journeyman Plumber
Maintenance Mechanic

Foreman, Grounds Maintenance
Foreman, Mechanical Maint
Foreman, Mechanical Maint
Foreman, Painting

AC Equipment Mechanic 10
AC Equipment Mechanic 10
HVAC Mechanic 11
Journeyman Plumber
AC Equipment Mechanic 10
AC Equipment Mechanic 10
AC Equipment Mechanic 10
Foreman, Plumber
General Foreman, Facilities
Foreman, HVAC Equipment

Manager, Security
Security Investigator
Director, DCW Security
Specialist, Electronic Security
Program Manager Elect Sec Sys
Locksmith
Locksmith
Program Manager, Security Training

Chief Financial Officer and Executive Vice-President, Finance and Procurement
Sr. Advisor to the CFO
Senior Executive Assistant

Analyst, Senior Financial
Analyst, Senior Financial
Manager, Budget
Manager, Budget
Analyst, Senior Financial
Finance Liaison
Analyst, Senior Financial
Senior Program Manager, Budget Administration
Vice-President, Budget
Analyst, Senior Financial

Analyst, Senior Financial
Manager Treasury & Debt
Supervisor, Accts Receivable
Specialist, Accts Receivable
Specialist, Accts Receivable
Finance Liaison
Vice-President, Finance

Specialist, Grants Management

Manager, Risk

Sr. Risk Mgmt Analyst

Risk Management Liaison

Executive Assistant I

Manager, Rates and Revenue

Vice-President, Rates & Revenue

Manager, Rates and Revenue

Analyst, Senior Financial

Manager Payroll

Staff Accountant

Staff Accountant

Manager, Accounts Payable

Specialist, Accounting

Specialist, Accounts Payable

Specialist, Accounts Payable

Specialist, Accounts Payable

Specialist, Accounts Payable

Senior Accountant

Program Manager, AFP

Staff Accountant

Manager, Grants and Wholesale Billings

Specialist II, Accounts Payable

Senior Program Manager, Financial Reporting

Vice-President & Controller

Analyst, Senior Financial (Accounting)

Lead Specialist, Payroll

Manager ERP Sys Controls

Manager, HCM Systems

Technician III HCM Systems

Sr. Analyst, HCM Systems

Director, ERP System & Controls

Manager, ERP System & Controls

Senior Analyst, Data Analytics

Program Manager, ERP System and Controls

Sr. Systems Analyst - ERP System & Controls

Systems Analyst, ERP System & Controls

Sr. Systems Analyst - ERP System & Controls

Vice-President & Chief Procurement Officer

Manager, Category Management

Sourcing Specialist II

Sourcing Coordinator
Manager, Purchasing Operations and Business Analysis
Category Manager, Goods & Services
Category Manager, Goods & Services
Category Manager, Goods & Services
Category Manager, Goods & Services
Sourcing Specialist II
Director of Procurement, Goods & Services
Senior Manager, Category Management

Buyer I, M&S Parts Materials
Buyer II, M&S Parts Materials
Warehouse Worker Leader
Warehouse Worker
Warehouse Worker
Warehouse Worker
Warehouse Worker
Warehouse Worker
Warehouse Worker
Buyer I, M&S Parts Materials
Asst Mgr, M&S Parts Materials (Procurement)
Senior Manager, Materials Management

Manager, Capital Procurement
Category Manager, Capital Procurement
Manager, Capital Procurement
Category Manager, Capital Procurement
Category Manager, Capital Procurement

Contract Compliance Specialist I (U)
Contract Compliance Specialist II (U)
Contract Compliance Specialist II (U)
Contract Compliance Specialist II (U)
Contract Compliance Specialist I (U)
Contract Compliance Specialist II (U)
Manager, Contract Compliance and Business Development

Director, Enterprise Program Management Office (EPMO)
Senior Manager, Enterprise Program Management Office
Director, Innovation
Vice-President, Strategy & Performance
Senior Program Manager, Innovation
Business Analyst, Strategy & Performance
Business Analyst, Policies & Procedures

Senior Program Manager, Employee Relations
Executive Assistant, Senior (P&T)

Sr. Specialist, Compensation
Senior Specialist, Benefits
Manager, Benefits
Specialist II, Benefits
Senior Manager, Compensation
Benefits Analyst
Sr. Specialist, Compensation

Labor Relations Advisor
Senior Specialist, Labor Relations
Senior Program Manager, Compliance Programs
Senior Program Manager, Compliance Programs
Vice President, Employment, Labor, and HR Compliance

Manager, Talent Acquisition
Senior HR Business Partner
Senior HR Business Partner
Manager, Talent Management (P&T)
Manager, HR Business Partners
Senior Recruiter
Senior HR Business Partner
Senior Recruiter
Senior Recruiter
Program Manager, Workforce Development
Specialist II, Learning & Development
Senior Manager, Learning & Development

Director, Customer Care
Executive Assistant II

Collections Analyst II
Coord, Collection Program
Collections Analyst - LA
Collections Analyst II
Collections Analyst II
Senior Collections Analyst
Coord, Collection Program
Supervisor, Escalations
Communications Specialist CS
Communications Specialist CS
Communications Specialist CS
Supervisor, Credit & Collections
Manager, Customer Care, Collections, & Escalations
Communications Specialist CS

Senior Billing Agent

Billing Agent II
Billing Agent II
Supervisor Billing
Billing Agent II
Billing Agent II
Senior Billing Agent
Manager Revenue Assurance
Billing Agent I
Billing Agent I
GIS Billing Agent
Billing Agent II
GIS Billing Agent
Billing Agent II
Billing Agent II
Billing Agent II
Billing Agent I
Supervisor, GIS & Billing

Customer Care Associate
Customer Care Associate
Supervisor, Call Center
Customer Care Associate (Blgl)
Customer Care Associate
Customer Care Associate
Customer Care Associate
Customer Care Associate
Customer Care Associate
Customer Care Associate
Customer Care Associate
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Supervisor, Emer Command Ctr
Customer Care Associate - Dispatching
Manager, CS Call Center
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Customer Care Associate - Dispatching
Communications Agent, CS
Communications Agent, CS

Supervisor, Call Center
Customer Care Associate (Blgl)
Communications Agent, CS
Lead Specialist, Emergency Command Center, CS
Senior Customer Care Associate

Program Manager SAP
Program Manager SAP
Operations Analyst
Supervisor, Performance Control
Analyst, Performance Control
Analyst, Performance Control
Sr. Manager, Customer Care, CIS & Performance Control
Analyst, Performance Control

Meter Technician II
Field Technician
Field Technician
Field Technician
Field Technician
Field Technician
Field Technician
Meter Technician I
Meter Technician II
Meter Technician II
Meter Technician II
Meter Technician II
Field Technician
Field Technician
Field Technician
Field Technician
Meter Technician II
Field Technician
Meter Technician I
Meter Technician I
Meter Technician I
Field Technician
Meter Technician I
Meter Technician II
Manager, CS Meter & FS
Meter Warehouse Technician
Meter Account Representative
Meter Operations Leader/Inspector
Meter Operations Leader/Inspector
Meter Operator
Meter Operator
Meter Operations Leader/Inspector

Foreman, Meter Technical
Foreman, Field Services
Operations Analyst

Executive Assistant II
Chief Information Officer and Executive Vice-President
Customer Service Supervisor, IT

Technician, Telecommunications
Senior Technician, Telecommunication
Senior Windows Systems Administrator
Network Engineer
Manager, Infrastructure Svcs
Director, Infrastructure & Operations
SCADA Network Engineer, IT
IT Helpdesk Analyst
IT Helpdesk Analyst
Manager, Telecommunications
Manager, IT Customer Service
Senior VoIP Administrator

Enterprise Data Warehouse Dev
Sr. Program Manager, Data & Analytics
Senior Data Engineering Specialist

Webmaster/E-Business Arch
Maximo Work & Asset Management Technical Lead
SharePoint Administrator
GIS Systems Technical Lead
Director, IT Enterprise Solutions
SharePoint - InfoPath Developer
Senior Microsoft Net Developer
Senior Work & Asset Management Analyst

Logistics Coordinator
Manager, IT Project Management Office (PMO)
Enterprise Business Analyst
Senior IT Logistics Analyst

Senior Cyber Security Analyst
Director, Cyber Security Services
Senior Cyber Security Analyst

Compliance Officer
Sr Paralegal FOIA Coord
Chief Legal Officer, and Executive Vice-President, Government & Legal Affairs
Senior Program Manager, Government Affairs, Legal

Vice-President & Deputy General Counsel
Vice-President & Deputy General Counsel
Director & Associate General Counsel
Director & Associate General Counsel
Director & Associate General Counsel
Paralegal
Executive Assistant II

Program Manager, Tunnel Constr
Director, Clean Rivers
Sr. Manager, Construction
Vice-President, Clean Rivers Project
Senior Manager, Green Infrastructure (DCCR)
Sr. Specialist, Business Operations - Clean Rivers

Technician III, Construction Civil Engineering
Senior Management Analyst
Director, DCW Engineering & Technical Services
Engineer I, Civil (Design)
Program Manager, Lead Services
Vice-President, Engineering
Senior Program Manager, Lead Services

Civil Engineer 12
Technician III, Design Civil Engineering
Engineer III, Civil Design
Engineer III, Civil Design
Supervisor, GIS Asset Mapping
Technician III, GIS
Technician II, GIS
Technician II, GIS
Technician II, GIS
Technician II, Design Civil Engineering
Engineer III, Civil Design
Office Assistant II (Union)
Technician II, Surveying
Technician III, Design Civil Engineering
Engineer I, Civil (Design)
Engineer II, Civil (Design)
Engineer III, Civil Design
Engineer III, Civil Design
Technician II, Surveying
Supervisor, Utility Design Svcs
Engineer III, Civil Design
Engineer III, Civil Design
Supervisor, Utility Design Svcs
Engineer III, Civil Design

Engineer III, Civil Design
Office Assistant III - U
Lead Technician, CADD
Technician I, Design Civil Engineering
Lead Technician, CADD
Engineer III, Civil Design
Engineer I, Civil (Design)
Technician I, Design Civil Engineering
Technician II, Design Civil Engineering
Technician III, Design Civil Engineering

Supervisor, Planning
Engineer III, Civil Design
Engineer III, Civil Design
Analyst, Public Space
Supervisor, Inter Plng & Permitting
Program Manager, CIP
Program Manager, WS Reg Coord
Program Manager, CIP
Program Manager, CIP
Sr. Manager, Planning
Supervisor Systems Assessment
Engineer I, Civil (Design)

Civil Engineering Tech 11
Supervisor Field Inspection
Civil Engineering Tech 11
Civil Engineering Tech 11
Technician III, Construction Civil Engineering
Civil Engineering Tech 11
Supervisor, Construction
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Engineer II, Civil Constr
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Engineer III, Civil Constr
Technician III, Construction Civil Engineering
Technician II, Const Civil Eng
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Engineer III, Civil Constr

Engineer III, Civil Constr
Technician II, Const Civil Eng
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Supervisor, Construction
Technician II, Const Civil Eng
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Technician III, Construction Civil Engineering
Engineer III, Civil Constr
Office Assistant III - U
Office Assistant III - U
Sr. Manager, Construction
Engineer II, Civil Constr
Engineer III, Civil Constr
Engineer III, Civil Constr
Technician II, Const Civil Eng
Technician II, Const Civil Eng
Technician III, Construction Civil Engineering
Technician II, Const Civil Eng
Engineer III, Civil Constr
Supervisor, Field Inspection
Supervisor, Field Inspection
Supervisor, Field Inspection
Supervisor, Field Inspection
Supervisor, Field Inspection
Supervisor, Field Inspection

Director, CIP Infrastructure Management
Manager, CIP Contract Management Services
Manager, Documents Management
Program Analyst, Capital Program
Office Assistant III - U
Engineering Systems Analyst
Specialist, Document Mgt
Technical Writer (Engineering)
Construction Specifier
Specialist, CIP Contracts Management
Senior Program Analyst, Capital Program
Supervisor, Construction QA
Sr. Manager, CIP Program Services
Technical Information Program Specialist
Specialist II, Capital Improvements Program
Specialist II, Capital Improvements Program
Sr. Manager, CIP Project Controls and Estimating
Manager, CIP Project Controls
Manager, CIP Risk and Change Management

Business Operations Manager
Assistant Program Manager, Document Management

Civil Engineer 13
Supervisor, Construction
Supervisor, Construction
Technician III, Construction Civil Engineering
Director, Wastewater Engineering
Senior Manager, Planning and Design
Electrical Engineer 13
Engineer III Electrical
Engineer III, Civil - Geotech
Engineer III, Civil Design
Engineer III, Structural
Engineer III, Structural
Mechanical Engineer 13
Supervisor Elec n Mech Design
Supervisor, Civil/Struct Dsgn
Program Manager WWE

Engineer III, Civil Design
Engineer II, Civil (Design)
Specialist, Easement/Covenants
Engineer II, Civil (Design)
Technician III, Permit Ops
Technician III, Permit Ops
Engineer III, Civil Design
Technician II, Permit Ops
Technician II, Permit Ops
Coordinator, Intake and DM PO
Director, DCW Permit Operations
Commercial Acct Assoc PO
Engineer II, Civil (Design)
Engineer I, Civil (Design)
Technician II, Permit Ops
Technician II, Permit Ops
Engineer I, Civil (Design)
Engineer I, Civil (Design)
Permit Operations Associate
Manager, Permit Operations
Manager, Permit Operations
Supervisor, Develop Eng Review
Supervisor, Develop Eng Review
Specialist, Business Operations-Permit Operations
Senior Commercial Account Associate, Permit Operations
Senior Coordinator, Intake and DM, Permit Operations

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Technician, Proc Systems MCO
Mechanic II, Process Systems
Maintenance Planner/Scheduler
Maintenance Planner/Scheduler
Mechanic I Process Systems
Mechanic I Process Systems
Mechanic I Process Systems
Mechanic I Process Systems
Mechanic I Process Systems
Mechanic II, Process Systems
Mechanic II, Process Systems
Manager WWT Maintenance
Mechanic II, Process Systems
Foreman, Industrial Equip Mech
Foreman, Industrial Equip Mech
Foreman, Industrial Equip Mech
Foreman, Industrial Equip Mech
Mechanic II, Process Systems
Mechanic II, Process Systems
Mechanic II, Process Systems

Technician, Equipment Reliability
Program Manager, DMS Plant Maintenance
Assistant Technician, Equipment Reliability
Technician I, Equip Reliability
Supervisor Equip Reliability
Technician I, Equip Reliability
Mechanic I Process Systems
Program Manager, DMS Plant Maintenance

Process Engineer II
Technician Process Eng
Director, Operations & Process Engineering

Manager, Process Engineering
Process Engineer I
Process Engineer I
Process Control Engineer II
Specialist, PC Systems
Sr Specialist PCS
Process Control Engineer II
Sr Coordinator PCS
Sr Specialist PCS
Process Control Analyst II
Process Engineer II
Process Engineer I

Technician II, Instrumentation
Technician II, Instrumentation
Technician II, Instrumentation
Technician II, Instrumentation
Supervisor, PC Maintenance
Specialist II, Inst & PCS
Specialist II, Inst & PCS
Specialist I, Instr & PCS
Specialist I, Instr & PCS
Technician I, Instrumentation
Technician I, Instrumentation
Specialist I, Instr & PCS
Foreman, Instrumentation

Operations Analyst
Operations Analyst
Vice-President, Water Operations
Business Operations Manager
Operations Analyst

Water Services Worker 11
Water Services Worker 11
Water Services Worker 11
Water Services Worker 11
Water Services Worker 08
Water Services Worker 10
Water Services Worker 11
Water Services Worker 11
Water Services Worker 08 CDL
Engineering Equip Oper 10-CDL
Water Services Worker 08
Water Quality Worker 09
Water Quality Worker 09
Water Services Worker 08
Water Services Worker 10
Water Services Worker 10
Water Services Worker 10
Water Services Worker 08
Engineering Equip Oper 11/CDL
Water Services Wkr Leader/CDL
Engineering Equip Oper 11/CDL
Engineering Equip Oper 10-CDL
Assistant Program Mgr-WS
Water Services Worker 08 CDL
Operations Services Assistant
Water Quality Worker 09
Water Quality Worker 09

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Water Services Worker 10
Water Services Worker 10
Water Services Worker 10
Water Services Worker 10
Water Services Worker 11
Water Services Worker 08
Water Services Worker 08
Water Services Worker 08
Water Services Worker 08

Engineering Equip Oper 10-CDL
Water Services Worker 10 CDL
Water Services Worker 08 CDL
Water Services Worker 10 CDL
Water Services Worker 06
Water Services Worker 10 CDL
Water Quality Worker 09
Water Services Worker 08 CDL
Water Services Wkr Leader/CDL
Water Services Wkr Leader/CDL
Water Services Wkr Leader/CDL
Water Services Wkr Leader/CDL
Water Services Wkr Leader/CDL
Water Services Wkr Leader/CDL
Water Services Wkr Leader/CDL
Water Services Worker 10 CDL
Engineering Equip Oper 11/CDL
Engineering Equip Oper 11/CDL
Engineering Equip Oper 11/CDL
Engineering Equip Oper 11/CDL
Water Services Worker 08 CDL
Engineering Equip Oper 11/CDL
Engineering Equip Oper 11/CDL
Operations Prog Mgr Utility Svcs
Water Services Worker 10 CDL
Water Services Worker 08 CDL
Water Services Worker 08 CDL
Water Services Worker 08 CDL
Manager, DCW Water Distribution
Water Services Worker 06
Water Services Worker 10 CDL
Water Services Worker 06
Foreman, Water Services - NCDL
Foreman, Water Services - NCDL
Foreman, Water Services - NCDL
Water Services Worker 10 CDL
Water Services Worker 08 CDL

Water Services Worker 08 CDL
Water Services Worker 08 CDL
Water Services Worker 08 CDL
Water Services Worker 08 CDL

Program Manager RD WQ
Supervisor, Water Quality
Assistant Program Manager WQ
Specialist, Water Quality
Specialist, Water Quality
Specialist, Water Quality
Technician III, Water Quality
Technician III, Water Quality
Technician III, Water Quality
Technician II, Water Quality
Technician II, Water Quality
Water Quality Worker 09
Analyst, Compliance WQ
Manager, Compliance Programs WQ
Water Services Worker 10 CDL
Director, Water Quality
Assistant Program Manager, WQ&T Compliance
Assistant Program Manager, WQ&T Compliance
Specialist, Water Quality Instrumentation
Water Quality Worker 09
Assistant Program Manager, WQ&T Compliance
Water Quality Worker 09
Specialist, Compliance WQ
Specialist, Compliance WQ
Specialist, Compliance WQ
Specialist, Compliance WQ
Specialist, Compliance WQ
Specialist, Compliance WQ
Specialist, Compliance WQ
Specialist, Compliance WQ

Operations Services Assistant
Operations Services Assistant
Supervisor, Public Space
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Operations Services Assistant
Supervisor, Field Tech (CM)

Supervisor, Field Tech (CM)
Supervisor, Field Tech (CM)
Supervisor, Utility Services
Engineer III, CC Eng (CM)
Operations Services Assistant
Technician III, CC Eng (CM)
Technician III, CC Eng (CM)
Technician III, CC Eng (CM)
Technician III, CC Eng (CM)
Office Assistant III - U
Engineer III, CC Eng (CM)
Sr. Manager, CC&O CC Mgmt
Technician III, Const Civil Eng WS
Supervisor, Construction Projects
Supervisor, Construction Projects

Supervisor, Asset Mgt
Technician III, Asset Mgmt
Technician III, Asset Mgmt
Manager, LA Mgmt CC and O
Technician III, Asset Mgmt

Office Assistant III - U
Sr. Manager, Insp and Mtn - SS

Small Craft Operator 09
Executive Assistant I
Small Craft Operator 09
Small Craft Operator 09
Utility Svcs Wkr III/CDL
Sewer I/M Worker-CDL/11
Sewer I/M Worker-CDL/11
Sewer I/M Wkr Ldr-CDL
Technician III, CC Eng CCTV
Technician III, CC Eng CCTV
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Sr. Utility Svcs Wkr CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL

Utility Svcs Wkr II/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr I
Sewer I/M Wkr Ldr-CDL
Sewer I/M Worker-CDL/11
Sewer I/M Worker-CDL/11
Sewer I/M Worker-CDL/11
Technician III, Asset Mgmt
Supervisor, AM-Sewer
Technician III, Asset Mgmt
Assistant Program Manager (Sewer)
Foreman, Small Craft
Foreman, Utility Svcs
Foreman, Utility Services - NCDL
Foreman, Utility Services - NCDL
General Foreman, Utility Services - NCDL
Technician III, CC Eng CCTV

Program Manager, Catch Basins

Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Sr. Utility Svcs Wkr CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr Ldr/CDL
Manager, Const and Repair
Utility Svcs Wkr Ldr/CDL
Utility Svcs Wkr Ldr/CDL
Utility Svcs Wkr Ldr/CDL
Utility Svcs Wkr Ldr/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr III/CDL
Utility Svcs Wkr II/CDL
Sr. Utility Svcs Wkr CDL
Sr. Utility Svcs Wkr CDL
Sr. Utility Svcs Wkr CDL
Utility Svcs Wkr I
Utility Svcs Wkr II/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr II/CDL

Utility Svcs Wkr II/CDL
Utility Svcs Wkr II/CDL
Utility Svcs Wkr III/CDL
Sr. Utility Svcs Wkr CDL
Utility Svcs Wkr Ldr/CDL
Operator II, Eng Equ/CDL
Operator II, Eng Equ/CDL
Operator II, Eng Equ/CDL
Operator II, Eng Equ/CDL
Sr. Utility Svcs Wkr CDL
Utility Svcs Wkr II/CDL
Foreman, Utility Svcs
Foreman, Utility Services - NCDL
Foreman, Utility Services - NCDL
Foreman, Utility Services - NCDL
General Foreman, Utility Services - NCDL

Technician III, CC Eng Pump Oprs
Technician III, CC Eng Pump Oprs
Technician III, CC Eng Pump Oprs
Supervisor, Field Tech (PI)
Program Manager, Contract Mgmt
Vice-President, Pumping and Sewer Operations
Program Manager, AM Systems

Maintenance Planner/Scheduler
Industrial Journeyman Elect
Industrial Journeyman Elect
Mechanic II, Industrial PS
Mechanic II, Industrial PS
Industrial Journeyman Elect
Industrial Journeyman Elect
Industrial Journeyman Elect
Industrial Journeyman Elect
Industrial Journeyman Elect
Industrial Journeyman Elect
Mechanic I, Industrial PS
Mechanic I, Industrial PS
Mechanic I, Industrial PS
Mechanic I, Industrial PS
Maintenance Planner/Scheduler
Sr. Manager, Maintenance Oprs
Mechanic II, Industrial PS
Mechanic II, Industrial PS
Mechanic II, Industrial PS
Mechanic II, Industrial PS
Mechanic II, Industrial PS

General Foreman, Maintenance
Foreman, Industrial Electrical - NCDL
Foreman, Industrial Mechanical - NCDL
Foreman, Industrial Mechanical - NCDL

Screening Removal Operator/CDL

Specialist, Compliance

Operations Analyst

Utility Systems Operator 11

Utility Systems Operator 11

Utility Systems Operator 11

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Utility Systems Operator 11

Utility Systems Operator Leader

Senior Manager, Pumping Operations

Foreman, Pumping Operations

General Foreman, Operations

Foreman, Pumping Operations

Foreman, Pumping Operations

Screening Removal Operator II/CDL

Screening Removal Operator II/CDL

Technician II, Instrumentation

Technician II, Instrumentation

Supervisor, Process Control

Technician II, Instrumentation

Technician II, Instrumentation

Senior Manager, SCADA and PCS Operations

SCADA Analyst

Junior SCADA Analyst

Foreman, Industrial Instrumentation

Supervisor, Instrumentation and Process Control Maintenance

Manager, Potomac Interceptor

Program Manager PI Renewal
MJUF Coder, Pumping Operations
Technician III, Potomac Interceptor
Program Manager, Linear Assets

Senior Program Manager, Diversity, Equity, & Inclusion (DEI)
Vice-President, Stakeholder Engagement
Customer Advocate
Senior Program Manager, Community Affairs
Communications Specialist
Senior Manager, Engineering Technologies
Office Assistant III
Coordinator, Construction Safety
Coordinator, Safety Training
HVAC Mechanic 11
Analyst, Senior Financial
Manager, Grants Management
Analyst, Senior Financial
Specialist Payroll
Assistant Payroll Manager
Category Manager, Goods & Services
Sourcing Specialist II
Manager, Materials Management
Category Manager, Capital Procurement
Category Manager, Capital Procurement
Director, Water Supply Resilience
Chief People Officer, and Executive Vice-President, People & Talent
Manager, Compensation
Specialist II, Compensation
Collections Analyst II
Customer Care Associate (Blgl)
Customer Care Associate
Customer Care Associate
Meter Technician I
Cyber Security Analyst
Senior Program Manager, Contract Oversight
Supervisor, Sys Program Mgt
Program Manager, Permit Information Management System
Manager, Business Support
WWT Plant Operator 09
Program Manager, Asset Management
Manager WQ & Pretreatment
Mechanic I Process Systems
Mechanic I Process Systems
Mechanic I Process Systems

Mechanic I Process Systems
Maintenance Planner/Scheduler
Technician I, Instrumentation
Technician II, Instrumentation
Water Services Worker 08
Water Services Worker 08
Water Services Worker 10
Water Services Worker
Water Services Worker 04
Water Services Worker 04
Water Services Worker 04
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Technician III, Const Civil Eng WS
Utility Svcs Wkr III/CDL
Technician I, Equip Reliability
Utility Systems Operator 11
Technician II, Instrumentation
SCADA Analyst

Senior Specialist, Multimedia
Executive Assistant, Senior
Fleet Data Management Analyst
Safety Operations Specialist
Specialist, Safety
Vice-President, Shared Services
Executive Assistant II
Office Assistant III
Business Operations Manager, Facilities
Buildings and Grounds Maintenance Worker Leader
Buildings and Grounds Maintenance Worker Leader
Analyst, Senior Financial
Manager, Accounting
Category Manager, Goods & Services
Buyer II, M&S Parts Materials
Director of Procurement, Capital Programs
Category Manager, Capital Procurement
Vice-President, Contract Compliance and Business Development
Manager, Compliance Programs WQ
Manager, Compliance Programs WQ
Manager, Compliance Programs WQ
Sourcing Coordinator
Manager, Enterprise Risk, Policy Management & Internal Audit
Executive Assistant II
Senior Specialist, Labor Relations
GIS Billing Agent
Customer Care Associate

Foreman, Revenue Assets
Manager, Financial Systems
Manager, Work & Asset Management Systems
Sr Paralegal
Director, Government Affairs and Public Policy
Director & Associate General Counsel
Program Manager, Tunnel Constr
Supervisor, CAD
Lead Technician, CADD
Program Manager, Document Management
Supervisor, Project Management Systems
Program Manager WWE
WWT Plant Operator 09
Foreman, Wastewater Treatment
Program Manager, RR Compliance
Crane Operator 07
Specialist , Research & Dev
Technician, Equipment Reliability
Process Engineer II
Process Engineer II
Process Engineer I
Technician II, Instrumentation
Technician II, Instrumentation
Director, Water Operations
Water Services Worker 08
Water Services Worker 10
Operations Prog Mgr Utility Svcs
Assistant Program Mgr-WS
Assistant Program Mgr-WS
Water Services Worker 06
Water Services Worker 11
Water Services Worker 11
Water Services Worker 10 CDL
Manager, Water Quality
Director, Pumping
Sewer I/M Worker-CDL/11
Sewer I/M Worker-CDL/11
Utility Svcs Wkr III/CDL
Utility Svcs Wkr II/CDL
Supervisor, Utility Mtn
Foreman, Utility Svcs
Foreman, Utility Svcs
Utility Svcs Wkr III/CDL
Director, Sewer Operations
Technician II, Instrumentation

















3/22/2024	284
5/13/2024	232
8/5/2024	148
8/13/2024	140
9/23/2024	99
9/23/2024	99
10/10/2024	82
8/27/2024	126
9/11/2024	111
12/11/2024	20
7/28/2024	156
8/9/2024	144
10/6/2024	86
8/30/2024	123
9/24/2024	98
10/6/2024	86
12/31/2021	1096
9/11/2024	111
8/15/2024	138
9/16/2024	106
9/23/2024	99
8/16/2024	137
8/11/2024	142
11/13/2024	48
10/20/2024	72
10/20/2024	72
11/25/2024	36
10/20/2024	72
6/13/2024	201
7/24/2024	160
9/23/2024	99
1/28/2024	338
7/29/2024	155
7/29/2024	155
6/18/2024	196
6/18/2024	196
9/6/2024	116
5/19/2024	226
1/25/2024	341
5/19/2024	226

5/19/2024	226
9/22/2023	466
1/14/2024	352
9/30/2024	92
2/25/2024	310
7/9/2024	175
7/24/2024	160
8/7/2024	146
9/11/2024	111
9/11/2024	111
9/11/2024	111
9/23/2024	99
9/23/2024	99
9/23/2024	99
9/23/2024	99
6/16/2024	198
8/11/2024	142
6/2/2024	212
5/20/2024	225
7/26/2024	158

9/6/2024	116
9/24/2023	464
6/30/2024	184
4/11/2022	995
9/19/2022	834
11/5/2024	56
2/9/2024	326
10/4/2024	88
7/2/2024	182
9/23/2024	99
9/23/2024	99
8/22/2024	131
10/1/2024	91
5/17/2024	228
11/3/2024	58
8/30/2024	123
9/27/2024	95
12/15/2024	16
9/6/2024	116
9/7/2024	115
9/6/2024	116
9/6/2024	116
9/27/2024	95
8/16/2024	137
10/8/2024	84
12/15/2024	16
6/16/2024	198

9/23/2024	99
12/1/2024	30
9/20/2024	102
12/1/2024	30
1/12/2024	354
7/12/2024	172
4/7/2024	268
6/7/2024	207
12/20/2024	11
11/12/2024	49
5/3/2024	242
10/1/2022	822
10/20/2024	72
10/20/2024	72
10/18/2024	74
10/1/2024	91
12/13/2024	18
10/1/2024	91
2/25/2024	310
9/8/2024	114
10/12/2023	446
11/27/2024	34
11/1/2024	60
8/4/2023	515
11/17/2024	44
10/21/2024	71
7/28/2024	156
12/15/2024	16
11/13/2024	48
3/12/2023	660
7/24/2024	160
7/24/2024	160
11/1/2024	60
8/18/2024	135
9/6/2024	116
11/24/2024	37
10/6/2024	86
6/2/2024	212
10/20/2024	72
9/27/2024	95
4/1/2024	274
4/1/2024	274
7/1/2024	183
9/11/2024	111
10/17/2024	75



Days Since Req Created	Date Position Posted	Days Since Posted



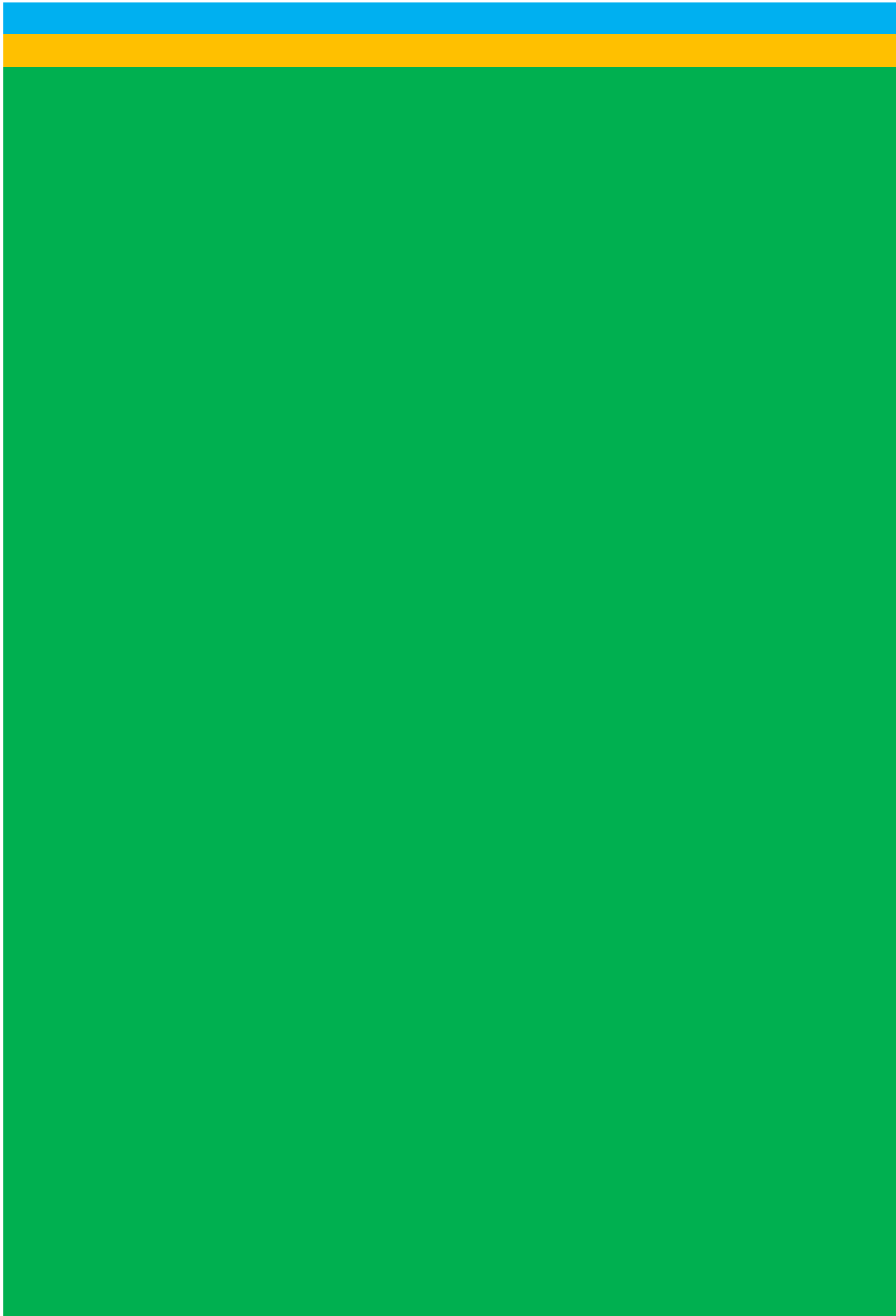


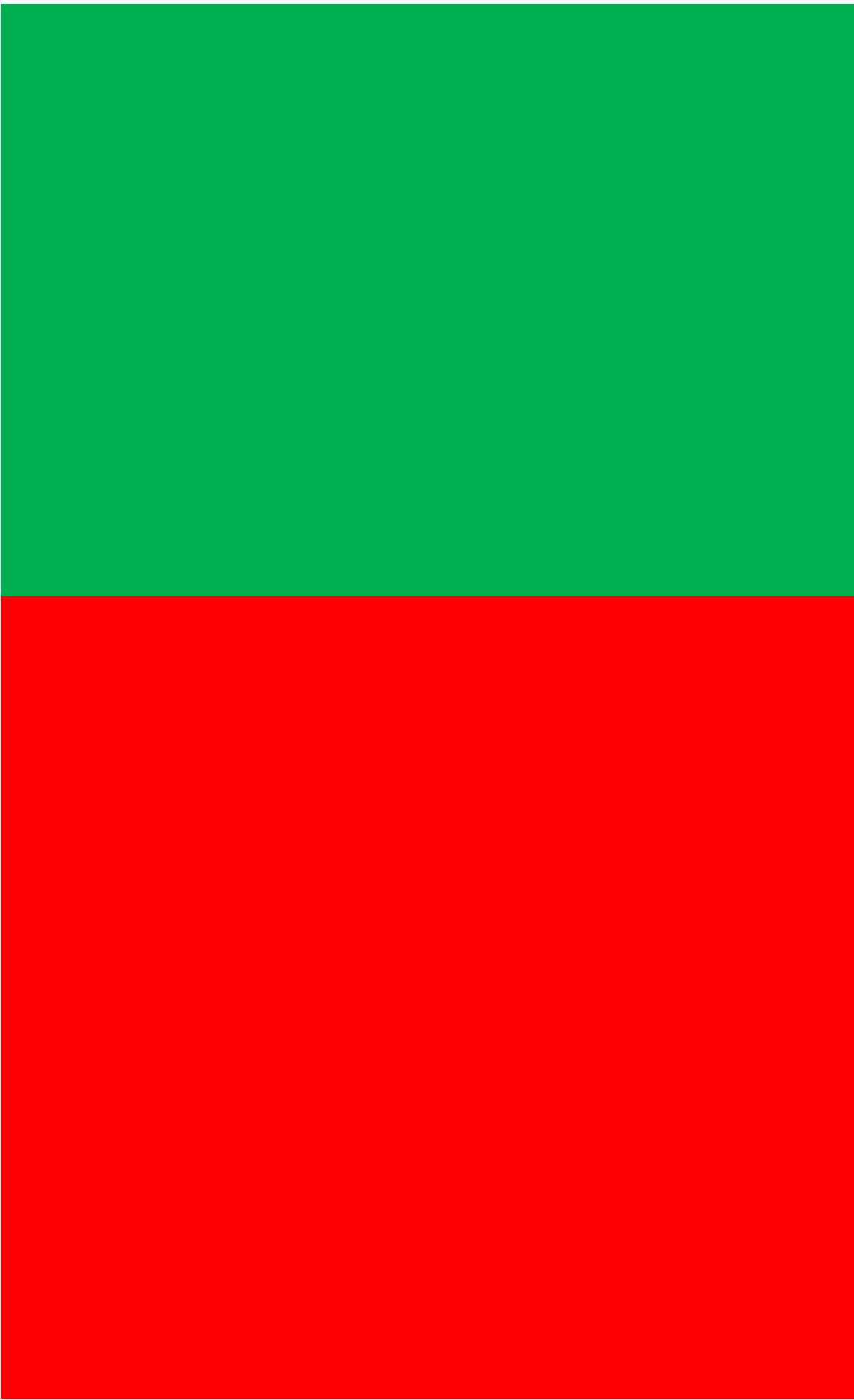


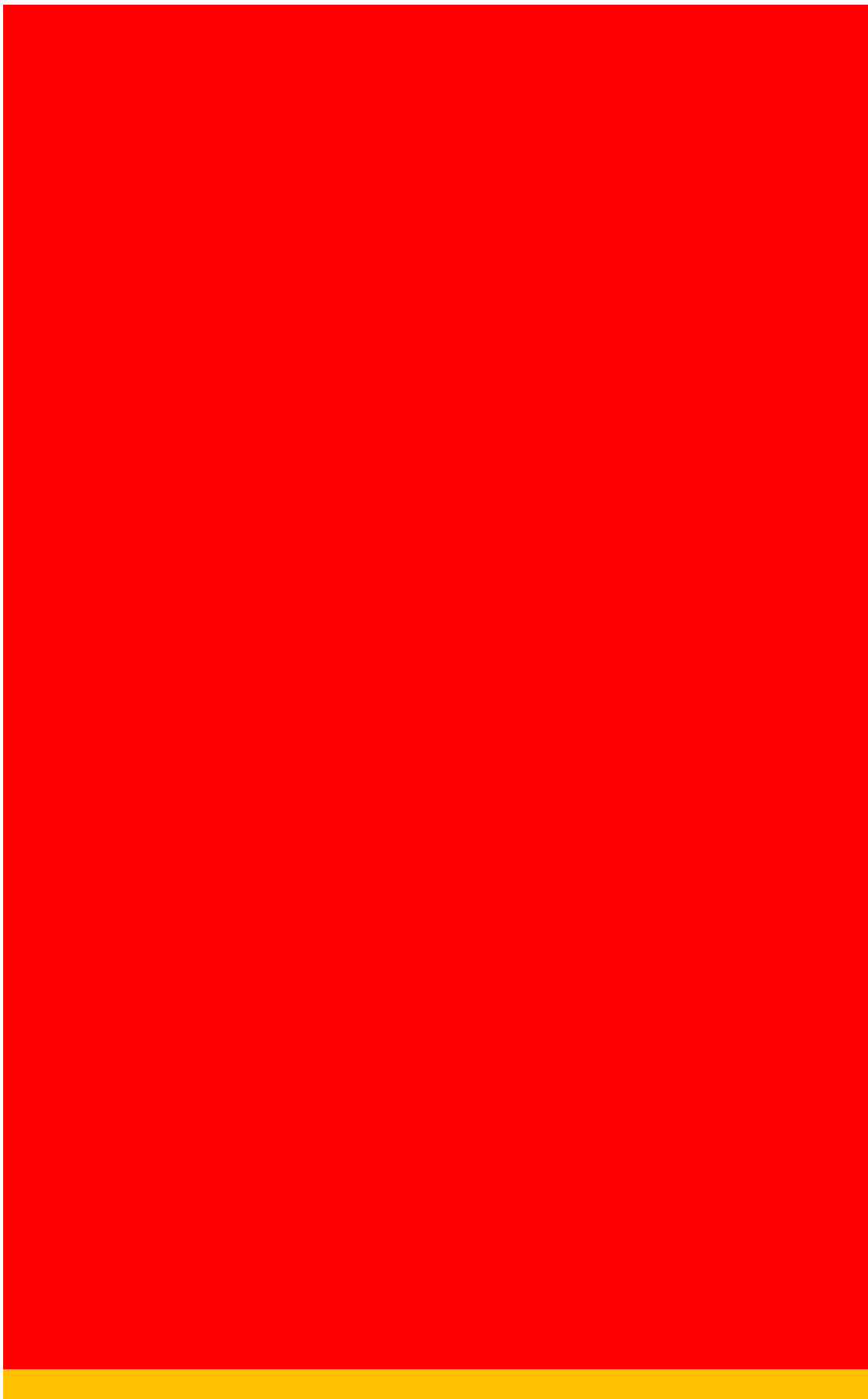














Budget to Fill or FTE	Current Under Recruit	Assignment Category
1		Full-time regular
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Bargaining Unit Code	Bargaining Unit	Grade	Current Annual Rate
DCW_WAS	Non-Union	Non Union Grade 16	\$112,688.27
DCW_WAS	Non-Union	Non Union Grade 17	\$147,956.98
DCW_WAS	Non-Union	Non Union Grade B	\$205,502.87
DCW_XNU	Executive Non-union		\$357,950.75
DCW_WAS	Non-Union	Non Union Grade 17	\$162,108.38
DCW_WAS	Non-Union	Non Union Grade D	\$294,423.21
DCW_WAS	Non-Union	Non Union Grade 18	\$161,648.49
DCW_WAS	Non-Union	Non Union Grade 16	\$120,155.52
DCW_WAS	Non-Union	Non Union Grade 15	\$102,953.80
DCW_WAS	Non-Union	Non Union Grade C	\$241,735.55
DCW_WAS	Non-Union	Non Union Grade D	\$278,535.73
DCW_WAS	Non-Union	Non Union Grade B	\$198,415.20
DCW_WAS	Non-Union	Non Union Grade 17	\$128,565.50
DCW_WAS	Non-Union	Non Union Grade B	\$212,796.67
DCW_WAS	Non-Union	Non Union Grade A	\$167,524.20
DCW_WAS	Non-Union	Non Union Grade A	\$162,000.00
DCW_WAS	Non-Union	Non Union Grade 16	\$95,956.02
DCW_WAS	Non-Union	Non Union Grade 16	\$116,581.88
DCW_WAS	Non-Union	Non Union Grade 16	\$101,483.01
DCW_WAS	Non-Union	Non Union Grade 16	\$108,545.60
DCW_WAS	Non-Union	Non Union Grade 17	\$126,000.00
DCW_WAS	Non-Union	Non Union Grade D	\$280,522.00
DCW_WAS	Non-Union	Non Union Grade B	\$198,730.51
DCW_BEX	AFGE 631	Union A05 DS 11	\$113,083.07
DCW_WAS	Non-Union	Non Union Grade C	\$248,321.68
DCW_WAS	Non-Union	Non Union Grade D	\$286,153.42
DCW_WAS	Non-Union	Non Union Grade B	\$213,609.95
DCW_WAS	Non-Union	Non Union Grade 18	\$160,979.86
DCW_WAS	Non-Union	Non Union Grade 17	\$133,845.89
DCW_WAS	Non-Union	Non Union Grade 16	\$109,255.39
DCW_WAS	Non-Union	Non Union Grade 16	\$107,313.92
DCW_WAS	Non-Union	Non Union Grade 17	\$128,953.98
DCW_WAS	Non-Union	Non Union Grade B	\$199,473.15
DCW_WAS	Non-Union	Non Union Grade 17	\$144,094.38
DCW_WAS	Non-Union	Non Union Grade 15	\$100,582.84
DCW_WAS	Non-Union	Non Union Grade 15	\$83,323.71
DCW_WAS	Non-Union	Non Union Grade 18	\$152,623.58

DCW_WAS	Non-Union	Non Union Grade 16	\$121,175.42
DCW_WAS	Non-Union	Non Union Grade 17	\$123,283.80
DCW_WAS	Non-Union	Non Union Grade 16	\$122,662.54
DCW_WAS	Non-Union	Non Union Grade 14	\$86,703.40
DCW_WAS	Non-Union	Non Union Grade 18	\$159,794.75
DCW_WAS	Non-Union	Non Union Grade 18	\$148,523.98
DCW_WAS	Non-Union	Non Union Grade 16	\$104,770.32
DCW_WAS	Non-Union	Non Union Grade 17	\$120,000.00
DCW_WAS	Non-Union	Non Union Grade B	\$180,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$128,697.97
DCW_WAS	Non-Union	Non Union Grade 17	\$128,420.62
DCW_WAS	Non-Union	Non Union Grade 17	\$125,000.00

DCW_WAS	Non-Union	Non Union Grade 14	\$98,178.22
DCW_WAS	Non-Union	Non Union Grade 15	\$112,046.55
DCW_WAS	Non-Union	Non Union Grade 18	\$163,167.43
DCW_WAS	Non-Union	Non Union Grade 15	\$92,860.08
DCW_WAS	Non-Union	Non Union Grade B	\$207,447.85
DCW_WAS	Non-Union	Non Union Grade 17	\$137,447.38
DCW_WAS	Non-Union	Non Union Grade 18	\$172,796.82
DCW_WAS	Non-Union	Non Union Grade 13	\$62,418.90

DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$80,586.85
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$80,586.85
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$74,830.65
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$81,819.62
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$74,830.65
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$77,708.75
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$77,708.75
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$77,708.75
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$77,708.75
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$77,708.75
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$80,586.85
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$79,401.56
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74

DCW_WAS	Non-Union	Non Union Grade 16	\$112,080.43
DCW_WAS	Non-Union	Non Union Grade 16	\$100,003.72
DCW_WAS	Non-Union	Non Union Grade 16	\$105,572.00
DCW_WAS	Non-Union	Non Union Grade 16	\$128,818.71
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$69,076.80
DCW_ABX	AFSCME 2091	Union B01 RW 07	\$69,076.80
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_WAS	Non-Union	Non Union Grade 16	\$104,614.63
DCW_WAS	Non-Union	Non Union Grade 17	\$140,120.77
DCW_WAS	Non-Union	Non Union Grade 16	\$105,413.63
DCW_WAS	Non-Union	Non Union Grade 18	\$142,625.44
DCW_WAS	Non-Union	Non Union Grade 17	\$129,559.38
DCW_WAS	Non-Union	Non Union Grade B	\$205,687.57
DCW_WAS	Non-Union	Non Union Grade 16	\$101,483.09
DCW_WAS	Non-Union	Non Union Grade 17	\$132,099.60
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 17	\$123,000.00
DCW_WAS	Non-Union	Non Union Grade D	\$281,469.92
DCW_WAS	Non-Union	Non Union Grade A	\$214,780.40
DCW_WAS	Non-Union	Non Union Grade 16	\$128,717.30
DCW_WAS	Non-Union	Non Union Grade 17	\$136,595.82
DCW_WAS	Non-Union	Non Union Grade 17	\$142,763.63
DCW_WAS	Non-Union	Non Union Grade 18	\$176,026.70
DCW_WAS	Non-Union	Non Union Grade 18	\$169,675.39
DCW_WAS	Non-Union	Non Union Grade 17	\$133,920.55
DCW_WAS	Non-Union	Non Union Grade 16	\$111,450.32
DCW_WAS	Non-Union	Non Union Grade 17	\$128,333.72
DCW_WAS	Non-Union	Non Union Grade 18	\$166,423.08
DCW_WAS	Non-Union	Non Union Grade C	\$234,085.97
DCW_WAS	Non-Union	Non Union Grade 17	\$135,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$131,704.93
DCW_WAS	Non-Union	Non Union Grade 18	\$168,880.89
DCW_WAS	Non-Union	Non Union Grade 16	\$105,743.76
DCW_FAX	NAGE	Union A01 DS 11	\$96,188.20
DCW_FAX	NAGE	Union A01 DS 11	\$101,819.82
DCW_WAS	Non-Union	Non Union Grade 16	\$100,704.66
DCW_WAS	Non-Union	Non Union Grade C	\$233,373.18

DCW_FAX	NAGE	Union A01 DS 12	\$135,509.21
DCW_WAS	Non-Union	Non Union Grade 18	\$170,598.90
DCW_WAS	Non-Union	Non Union Grade 17	\$142,319.53
DCW_WAS	Non-Union	Non Union Grade 16	\$113,464.08
DCW_WAS	Non-Union	Non Union Grade 14	\$88,216.21
DCW_WAS	Non-Union	Non Union Grade 18	\$164,106.67
DCW_WAS	Non-Union	Non Union Grade C	\$240,446.98
DCW_WAS	Non-Union	Non Union Grade 18	\$164,106.67
DCW_WAS	Non-Union	Non Union Grade 17	\$134,934.56
DCW_WAS	Non-Union	Non Union Grade 18	\$171,079.74
DCW_FAX	NAGE	Union A01 DS 13	\$145,115.63
DCW_FAX	NAGE	Union A01 DS 13	\$133,079.07
DCW_WAS	Non-Union	Non Union Grade 18	\$163,079.78
DCW_FAX	NAGE	Union A01 DS 11	\$113,083.07
DCW_FAX	NAGE	Union A01 DS 11	\$96,188.20
DCW_FAX	NAGE	Union A01 DS 11	\$96,188.20
DCW_FAX	NAGE	Union A01 DS 11	\$104,635.63
DCW_FAX	NAGE	Union A01 DS 11	\$107,451.45
DCW_WAS	Non-Union	Non Union Grade 17	\$151,480.05
DCW_WAS	Non-Union	Non Union Grade 18	\$178,898.57
DCW_FAX	NAGE	Union A01 DS 13	\$145,115.63
DCW_WAS	Non-Union	Non Union Grade 18	\$167,743.13
DCW_FAX	NAGE	Union A01 DS 12	\$115,284.95
DCW_WAS	Non-Union	Non Union Grade 18	\$161,126.01
DCW_WAS	Non-Union	Non Union Grade C	\$229,580.30
DCW_WAS	Non-Union	Non Union Grade 17	\$137,617.75
DCW_FAX	NAGE	Union A01 DS 12	\$122,026.37
DCW_WAS	Non-Union	Non Union Grade 18	\$177,997.09
DCW_WAS	Non-Union	Non Union Grade 18	\$175,523.70
DCW_WAS	Non-Union	Non Union Grade 15	\$114,230.09
DCW_WAS	Non-Union	Non Union Grade 17	\$133,911.92
DCW_WAS	Non-Union	Non Union Grade B	\$213,015.83
DCW_WAS	Non-Union	Non Union Grade 18	\$165,063.37
DCW_WAS	Non-Union	Non Union Grade 17	\$138,551.90
DCW_WAS	Non-Union	Non Union Grade 17	\$134,995.33
DCW_WAS	Non-Union	Non Union Grade 17	\$128,168.33
DCW_WAS	Non-Union	Non Union Grade 14	\$85,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$145,000.00
DCW_XNU	Non-Union	Non Union Grade C	\$242,055.98
DCW_WAS	Non-Union	Non Union Grade 18	\$168,710.76
DCW_BEX	AFGE 631	Union A01 DS 12	\$135,509.21

DCW_WAS	Non-Union	Non Union Grade 14	\$87,198.44
DCW_WAS	Non-Union	Non Union Grade 18	\$165,147.83
DCW_WAS	Non-Union	Non Union Grade 17	\$136,711.47
DCW_WAS	Non-Union	Non Union Grade 17	\$132,156.41
DCW_WAS	Non-Union	Non Union Grade 17	\$140,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$130,000.00
DCW_BEX	AFGE 631	Union A01 DS 12	\$118,655.66
DCW_WAS	Non-Union	Non Union Grade B	\$210,731.16
DCW_WAS	Non-Union	Non Union Grade A	\$190,000.00
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$108,543.53
DCW_ABX	AFSCME 2091	Union A01 DS 13	\$153,140.00
DCW_ABX	AFSCME 2091	Union B02 LW 08	\$92,551.11
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$81,819.62
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$81,819.62
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$81,819.62
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$125,397.08
DCW_WAS	Non-Union	Non Union Grade 17	\$130,337.34
DCW_WAS	Non-Union	Non Union Grade A	\$192,488.27
DCW_WAS	Non-Union	Non Union Grade 18	\$163,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$131,285.66
DCW_WAS	Non-Union	Non Union Grade 18	\$195,955.53
DCW_WAS	Non-Union	Non Union Grade 17	\$141,201.84
DCW_WAS	Non-Union	Non Union Grade 17	\$138,697.41
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_BEX	AFGE 631	Union A01 DS 12	\$118,655.66
DCW_BEX	AFGE 631	Union A01 DS 12	\$125,397.08
DCW_BEX	AFGE 631	Union A01 DS 12	\$108,543.53
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_BEX	AFGE 631	Union A01 DS 12	\$122,026.37
DCW_WAS	Non-Union	Non Union Grade 18	\$138,821.04
DCW_WAS	Non-Union	Non Union Grade B	\$232,003.96
DCW_WAS	Non-Union	Non Union Grade A	\$194,525.03
DCW_WAS	Non-Union	Non Union Grade B	\$213,940.95
DCW_WAS	Non-Union	Non Union Grade C	\$239,100.05
DCW_WAS	Non-Union	Non Union Grade 18	\$162,500.00
DCW_WAS	Non-Union	Non Union Grade 16	\$93,000.00
DCW_WAS	Non-Union	Non Union Grade 16	\$116,418.30
DCW_WAS	Non-Union	Non Union Grade 18	\$138,000.00
DCW_WAS	Non-Union	Non Union Grade 16	\$117,175.15

DCW_WAS	Non-Union	Non Union Grade 17	\$135,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$128,236.26
DCW_WAS	Non-Union	Non Union Grade 18	\$155,090.35
DCW_WAS	Non-Union	Non Union Grade 16	\$96,000.00
DCW_WAS	Non-Union	Non Union Grade A	\$193,264.80
DCW_WAS	Non-Union	Non Union Grade 17	\$132,000.00
DCW_WAS	Non-Union	Non Union Grade 17	\$143,640.00
DCW_WAS	Non-Union	Non Union Grade 18	\$206,307.89
DCW_WAS	Non-Union	Non Union Grade 17	\$141,000.00
DCW_WAS	Non-Union	Non Union Grade 18	\$149,918.95
DCW_WAS	Non-Union	Non Union Grade 18	\$162,407.06
DCW_WAS	Non-Union	Non Union Grade C	\$229,273.45
DCW_WAS	Non-Union	Non Union Grade 18	\$154,063.26
DCW_WAS	Non-Union	Non Union Grade 17	\$134,427.92
DCW_WAS	Non-Union	Non Union Grade 17	\$132,633.96
DCW_WAS	Non-Union	Non Union Grade 18	\$150,080.35
DCW_WAS	Non-Union	Non Union Grade 18	\$155,090.35
DCW_WAS	Non-Union	Non Union Grade 17	\$132,290.40
DCW_WAS	Non-Union	Non Union Grade 17	\$132,990.67
DCW_WAS	Non-Union	Non Union Grade 17	\$135,401.84
DCW_WAS	Non-Union	Non Union Grade 17	\$129,405.36
DCW_WAS	Non-Union	Non Union Grade 17	\$127,477.60
DCW_WAS	Non-Union	Non Union Grade 16	\$95,000.00
DCW_WAS	Non-Union	Non Union Grade A	\$168,535.00
DCW_WAS	Non-Union	Non Union Grade B	\$200,015.18
DCW_WAS	Non-Union	Non Union Grade 15	\$111,269.15
DCW_BFX	AFGE 872	Union A01 DS 09	\$86,784.45
DCW_BFX	AFGE 872	Union A01 DS 11	\$107,451.45
DCW_BFX	AFGE 872	Union A01 DS 10	\$100,355.84
DCW_BFX	AFGE 872	Union A01 DS 09	\$82,117.01
DCW_BFX	AFGE 872	Union A01 DS 09	\$77,449.57
DCW_WAS	Non-Union	Non Union Grade 15	\$98,633.28
DCW_BFX	AFGE 872	Union A01 DS 11	\$90,556.58
DCW_WAS	Non-Union	Non Union Grade 17	\$125,870.73
DCW_WAS	Non-Union	Non Union Grade 15	\$90,690.74
DCW_WAS	Non-Union	Non Union Grade 15	\$86,815.87
DCW_WAS	Non-Union	Non Union Grade 15	\$83,310.48
DCW_WAS	Non-Union	Non Union Grade 17	\$128,882.83
DCW_WAS	Non-Union	Non Union Grade 18	\$154,377.77
DCW_WAS	Non-Union	Non Union Grade 15	\$91,883.42
DCW_WAS	Non-Union	Non Union Grade 15	\$94,476.27

DCW_BFX	AFGE 872	Union A01 DS 11	\$104,635.63
DCW_BFX	AFGE 872	Union A01 DS 11	\$96,188.20
DCW_WAS	Non-Union	Non Union Grade 17	\$117,630.05
DCW_BFX	AFGE 872	Union A01 DS 11	\$90,556.58
DCW_BFX	AFGE 872	Union A01 DS 11	\$110,267.26
DCW_WAS	Non-Union	Non Union Grade 15	\$90,666.60
DCW_WAS	Non-Union	Non Union Grade 18	\$144,062.43
DCW_BFX	AFGE 872	Union A01 DS 10	\$84,995.79
DCW_BFX	AFGE 872	Union A01 DS 10	\$84,995.79
DCW_BFX	AFGE 872	Union A01 DS 11	\$87,740.76
DCW_BFX	AFGE 872	Union A01 DS 11	\$99,004.01
DCW_BFX	AFGE 872	Union A01 DS 11	\$90,556.58
DCW_BFX	AFGE 872	Union A01 DS 11	\$90,556.58
DCW_BFX	AFGE 872	Union A01 DS 11	\$110,267.26
DCW_BFX	AFGE 872	Union A01 DS 11	\$110,267.26
DCW_BFX	AFGE 872	Union A01 DS 10	\$84,995.79
DCW_WAS	Non-Union	Non Union Grade 17	\$119,459.57
DCW_BFX	AFGE 872	Union A01 DS 09	\$79,783.29
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_WAS	Non-Union	Non Union Grade 16	\$114,230.49
DCW_BFX	AFGE 872	Union A01 DS 09	\$82,117.01
DCW_BFX	AFGE 872	Union A01 DS 09	\$77,449.57
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_BFX	AFGE 872	Union A01 DS 09	\$91,451.89
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_BFX	AFGE 872	Union A01 DS 09	\$82,117.01
DCW_BFX	AFGE 872	Union A01 DS 09	\$79,783.29
DCW_BFX	AFGE 872	Union A01 DS 09	\$86,103.28
DCW_BFX	AFGE 872	Union A01 DS 09	\$86,784.45
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_WAS	Non-Union	Non Union Grade 17	\$136,860.66
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_WAS	Non-Union	Non Union Grade 18	\$145,605.77
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_BFX	AFGE 872	Union A01 DS 09	\$89,118.17
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_BFX	AFGE 872	Union A01 DS 09	\$82,117.01
DCW_BFX	AFGE 872	Union A01 DS 09	\$89,118.17
DCW_BFX	AFGE 872	Union A01 DS 09	\$82,117.01
DCW_BFX	AFGE 872	Union A01 DS 09	\$93,785.61
DCW_BFX	AFGE 872	Union A01 DS 09	\$79,783.29

DCW_WAS	Non-Union	Non Union Grade 16	\$107,764.66
DCW_BFX	AFGE 872	Union A01 DS 09	\$77,449.57
DCW_BFX	AFGE 872	Union A01 DS 09	\$84,450.73
DCW_WAS	Non-Union	Non Union Grade 16	\$112,488.27
DCW_WAS	Non-Union	Non Union Grade 15	\$92,589.81
DCW_WAS	Non-Union	Non Union Grade 17	\$130,764.67
DCW_WAS	Non-Union	Non Union Grade 17	\$130,764.67
DCW_WAS	Non-Union	Non Union Grade 16	\$106,759.14
DCW_WAS	Non-Union	Non Union Grade 17	\$126,858.97
DCW_WAS	Non-Union	Non Union Grade 16	\$84,599.89
DCW_WAS	Non-Union	Non Union Grade 16	\$90,715.55
DCW_WAS	Non-Union	Non Union Grade A	\$177,391.15
DCW_WAS	Non-Union	Non Union Grade 16	\$109,965.41
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$82,577.62
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$94,063.83
DCW_BFX	AFGE 872	Union B01 RW 11	\$90,579.98
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$82,577.62
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$78,789.26
DCW_BFX	AFGE 872	Union B01 RW 09	\$82,577.62
DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 18	\$153,888.66
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union A01 DS 09	\$86,784.45
DCW_BFX	AFGE 872	Union B02 LW 11	\$106,348.97
DCW_BFX	AFGE 872	Union B02 LW 11	\$106,348.97
DCW_BFX	AFGE 872	Union B01 RW 06	\$73,332.66
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_BFX	AFGE 872	Union B02 LW 11	\$94,954.44

DCW_WAS	Non-Union	Non Union Grade 16	\$114,986.91
DCW_WAS	Non-Union	Non Union Grade 16	\$115,882.65
DCW_WAS	Non-Union	Non Union Grade 16	\$104,532.06
DCW_WAS	Non-Union	Non Union Grade 15	\$88,886.45
DCW_WAS	Non-Union	Non Union Grade D	\$273,806.51
DCW_WAS	Non-Union	Non Union Grade 16	\$122,025.63
DCW_WAS	Non-Union	Non Union Grade 14	\$78,926.45
DCW_WAS	Non-Union	Non Union Grade 15	\$89,406.74
DCW_WAS	Non-Union	Non Union Grade 17	\$136,114.77
DCW_WAS	Non-Union	Non Union Grade 17	\$125,000.00
DCW_WAS	Non-Union	Non Union Grade 18	\$167,196.16
DCW_WAS	Non-Union	Non Union Grade B	\$213,742.81
DCW_WAS	Non-Union	Non Union Grade 17	\$149,648.11
DCW_WAS	Non-Union	Non Union Grade 15	\$99,511.66
DCW_WAS	Non-Union	Non Union Grade 15	\$96,896.54
DCW_WAS	Non-Union	Non Union Grade 18	\$144,824.30
DCW_WAS	Non-Union	Non Union Grade 18	\$165,913.89
DCW_WAS	Non-Union	Non Union Grade 17	\$131,821.32
DCW_WAS	Non-Union	Non Union Grade 17	\$160,584.22
DCW_WAS	Non-Union	Non Union Grade 18	\$184,941.37
DCW_WAS	Non-Union	Non Union Grade 17	\$132,433.85
DCW_WAS	Non-Union	Non Union Grade 17	\$151,565.95
DCW_WAS	Non-Union	Non Union Grade 17	\$151,559.49
DCW_WAS	Non-Union	Non Union Grade 17	\$141,881.44
DCW_WAS	Non-Union	Non Union Grade 17	\$133,011.01
DCW_WAS	Non-Union	Non Union Grade B	\$214,373.31
DCW_WAS	Non-Union	Non Union Grade 17	\$143,918.41
DCW_WAS	Non-Union	Non Union Grade 17	\$138,852.34
DCW_WAS	Non-Union	Non Union Grade 17	\$135,000.00
DCW_WAS	Non-Union	Non Union Grade 16	\$107,033.86
DCW_WAS	Non-Union	Non Union Grade 18	\$166,201.92
DCW_WAS	Non-Union	Non Union Grade 16	\$90,901.13
DCW_WAS	Non-Union	Non Union Grade 17	\$123,873.32
DCW_WAS	Non-Union	Non Union Grade 17	\$134,767.59
DCW_WAS	Non-Union	Non Union Grade B	\$216,170.27
DCW_WAS	Non-Union	Non Union Grade 17	\$105,353.06
DCW_WAS	Non-Union	Non Union Grade 17	\$146,259.73
DCW_WAS	Non-Union	Non Union Grade 15	\$103,974.84
DCW_WAS	Non-Union	Non Union Grade D	\$279,035.65
DCW_WAS	Non-Union	Non Union Grade 18	\$152,773.29

DCW_WAS	Non-Union	Non Union Grade C	\$253,849.33
DCW_WAS	Non-Union	Non Union Grade C	\$243,657.01
DCW_WAS	Non-Union	Non Union Grade B	\$211,676.11
DCW_WAS	Non-Union	Non Union Grade B	\$206,829.40
DCW_WAS	Non-Union	Non Union Grade B	\$203,525.60
DCW_WAS	Non-Union	Non Union Grade 14	\$83,002.30
DCW_WAS	Non-Union	Non Union Grade 15	\$98,182.21
DCW_WAS	Non-Union	Non Union Grade 18	\$173,228.70
DCW_WAS	Non-Union	Non Union Grade B	\$236,527.82
DCW_WAS	Non-Union	Non Union Grade A	\$194,187.19
DCW_WAS	Non-Union	Non Union Grade C	\$248,718.94
DCW_WAS	Non-Union	Non Union Grade A	\$172,777.86
DCW_WAS	Non-Union	Non Union Grade 17	\$124,962.87
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_WAS	Non-Union	Non Union Grade 18	\$159,203.77
DCW_WAS	Non-Union	Non Union Grade B	\$222,420.47
DCW_BEX	AFGE 631	Union A05 DS 11	\$101,819.82
DCW_WAS	Non-Union	Non Union Grade 17	\$136,898.50
DCW_WAS	Non-Union	Non Union Grade C	\$245,371.93
DCW_WAS	Non-Union	Non Union Grade 18	\$153,531.37
DCW_BEX	AFGE 631	Union A01 DS 12	\$135,509.21
DCW_BEX	AFGE 631	Union A01 DS 11	\$90,556.58
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_BEX	AFGE 631	Union A01 DS 13	\$141,103.44
DCW_WAS	Non-Union	Non Union Grade 16	\$120,772.63
DCW_BEX	AFGE 631	Union A01 DS 11	\$93,372.39
DCW_BEX	AFGE 631	Union A01 DS 09	\$72,782.13
DCW_BEX	AFGE 631	Union A01 DS 09	\$79,783.29
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A01 DS 09	\$93,785.61
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_BEX	AFGE 631	Union A01 DS 06	\$64,612.15
DCW_BEX	AFGE 631	Union A01 DS 09	\$79,783.29
DCW_BEX	AFGE 631	Union A01 DS 11	\$90,556.58
DCW_BEX	AFGE 631	Union A05 DS 11	\$99,004.01
DCW_BEX	AFGE 631	Union A01 DS 12	\$122,026.37
DCW_BEX	AFGE 631	Union A01 DS 13	\$133,079.07
DCW_BEX	AFGE 631	Union A01 DS 13	\$137,091.26
DCW_BEX	AFGE 631	Union A01 DS 09	\$86,784.45
DCW_WAS	Non-Union	Non Union Grade 18	\$180,501.50
DCW_BEX	AFGE 631	Union A01 DS 13	\$149,127.82
DCW_BEX	AFGE 631	Union A01 DS 13	\$149,127.82
DCW_WAS	Non-Union	Non Union Grade 18	\$173,809.75
DCW_BEX	AFGE 631	Union A01 DS 13	\$145,115.63

DCW_BEX	AFGE 631	Union A01 DS 13	\$133,079.07
DCW_BEX	AFGE 631	Union A01 DS 08	\$72,512.56
DCW_BEX	AFGE 631	Union A01 DS 12	\$108,543.53
DCW_BEX	AFGE 631	Union A01 DS 05	\$53,671.61
DCW_BEX	AFGE 631	Union A01 DS 12	\$108,543.53
DCW_BEX	AFGE 631	Union A01 DS 13	\$141,103.44
DCW_BEX	AFGE 631	Union A05 DS 11	\$104,635.63
DCW_BEX	AFGE 631	Union A01 DS 05	\$53,671.61
DCW_BEX	AFGE 631	Union A01 DS 09	\$79,783.29
DCW_BEX	AFGE 631	Union A01 DS 11	\$90,556.58
DCW_WAS	Non-Union	Non Union Grade 18	\$177,511.21
DCW_BEX	AFGE 631	Union A01 DS 13	\$149,127.82
DCW_BEX	AFGE 631	Union A01 DS 13	\$149,127.82
DCW_WAS	Non-Union	Non Union Grade 17	\$135,291.41
DCW_WAS	Non-Union	Non Union Grade 18	\$178,520.76
DCW_WAS	Non-Union	Non Union Grade 17	\$143,289.25
DCW_WAS	Non-Union	Non Union Grade 17	\$153,192.96
DCW_WAS	Non-Union	Non Union Grade 17	\$135,858.01
DCW_WAS	Non-Union	Non Union Grade 17	\$141,567.51
DCW_WAS	Non-Union	Non Union Grade A	\$190,468.16
DCW_WAS	Non-Union	Non Union Grade 18	\$167,578.92
DCW_BEX	AFGE 631	Union A05 DS 11	\$101,819.82
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_WAS	Non-Union	Non Union Grade 17	\$152,380.43
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_WAS	Non-Union	Non Union Grade 18	\$174,848.58
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$99,004.01
DCW_BEX	AFGE 631	Union A01 DS 11	\$110,267.26
DCW_BEX	AFGE 631	Union A01 DS 12	\$135,509.21
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$107,451.45
DCW_BEX	AFGE 631	Union A01 DS 13	\$157,152.19
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A01 DS 11	\$110,267.26
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 13	\$153,140.00

DCW_BEX	AFGE 631	Union A01 DS 13	\$153,140.00
DCW_BEX	AFGE 631	Union A01 DS 09	\$79,783.29
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_WAS	Non-Union	Non Union Grade 18	\$179,821.79
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A01 DS 11	\$107,451.45
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union A01 DS 11	\$107,451.45
DCW_BEX	AFGE 631	Union A01 DS 13	\$125,054.69
DCW_BEX	AFGE 631	Union A01 DS 08	\$83,059.55
DCW_BEX	AFGE 631	Union A01 DS 08	\$74,621.96
DCW_WAS	Non-Union	Non Union Grade A	\$208,877.39
DCW_BEX	AFGE 631	Union A01 DS 12	\$115,284.95
DCW_BEX	AFGE 631	Union A01 DS 13	\$141,103.44
DCW_BEX	AFGE 631	Union A01 DS 13	\$141,103.44
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_BEX	AFGE 631	Union A01 DS 09	\$75,115.86
DCW_BEX	AFGE 631	Union A01 DS 13	\$125,054.69
DCW_WAS	Non-Union	Non Union Grade 17	\$136,091.85
DCW_WAS	Non-Union	Non Union Grade 17	\$132,704.96
DCW_WAS	Non-Union	Non Union Grade 17	\$132,976.32
DCW_WAS	Non-Union	Non Union Grade 17	\$149,341.26
DCW_WAS	Non-Union	Non Union Grade 17	\$134,129.81
DCW_WAS	Non-Union	Non Union Grade 17	\$130,341.06
DCW_WAS	Non-Union	Non Union Grade B	\$219,259.13
DCW_WAS	Non-Union	Non Union Grade 18	\$161,374.30
DCW_WAS	Non-Union	Non Union Grade 18	\$158,904.38
DCW_BEX	AFGE 631	Union A01 DS 12	\$122,026.37
DCW_BEX	AFGE 631	Union A01 DS 08	\$76,731.36
DCW_WAS	Non-Union	Non Union Grade 16	\$127,553.11
DCW_BEX	AFGE 631	Union A01 DS 09	\$93,785.61
DCW_BEX	AFGE 631	Union A01 DS 13	\$153,140.00
DCW_BEX	AFGE 631	Union A01 DS 12	\$135,509.21
DCW_WAS	Non-Union	Non Union Grade 16	\$107,853.19
DCW_BEX	AFGE 631	Union A01 DS 13	\$137,091.26
DCW_WAS	Non-Union	Non Union Grade 16	\$136,739.45
DCW_WAS	Non-Union	Non Union Grade A	\$193,393.42
DCW_BEX	AFGE 631	Union A01 DS 12	\$135,509.21
DCW_BEX	AFGE 631	Union A01 DS 13	\$149,127.82
DCW_BEX	AFGE 631	Union A01 DS 13	\$149,127.82
DCW_WAS	Non-Union	Non Union Grade A	\$193,606.48
DCW_WAS	Non-Union	Non Union Grade 18	\$173,686.31
DCW_WAS	Non-Union	Non Union Grade 18	\$158,522.14

DCW_WAS	Non-Union	Non Union Grade 18	\$155,157.00
DCW_WAS	Non-Union	Non Union Grade 16	\$100,175.77
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_WAS	Non-Union	Non Union Grade 18	\$145,325.93
DCW_WAS	Non-Union	Non Union Grade 18	\$155,089.45
DCW_BEX	AFGE 631	Union A01 DS 11	\$107,451.45
DCW_WAS	Non-Union	Non Union Grade B	\$204,444.06
DCW_WAS	Non-Union	Non Union Grade A	\$189,377.15
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_BEX	AFGE 631	Union A01 DS 13	\$157,152.19
DCW_BEX	AFGE 631	Union A01 DS 13	\$157,152.19
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_BEX	AFGE 631	Union A01 DS 13	\$157,152.19
DCW_BEX	AFGE 631	Union A01 DS 13	\$161,164.38
DCW_WAS	Non-Union	Non Union Grade 18	\$189,814.97
DCW_WAS	Non-Union	Non Union Grade 18	\$190,267.01
DCW_WAS	Non-Union	Non Union Grade 17	\$168,978.75
DCW_BEX	AFGE 631	Union A01 DS 13	\$137,091.26
DCW_BEX	AFGE 631	Union A01 DS 12	\$135,509.21
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_BEX	AFGE 631	Union A01 DS 12	\$132,138.50
DCW_BEX	AFGE 631	Union A01 DS 11	\$101,819.82
DCW_BEX	AFGE 631	Union A01 DS 11	\$104,635.63
DCW_BEX	AFGE 631	Union A01 DS 13	\$133,079.07
DCW_BEX	AFGE 631	Union A01 DS 09	\$86,784.45
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_WAS	Non-Union	Non Union Grade B	\$222,703.69
DCW_BEX	AFGE 631	Union A01 DS 10	\$100,355.84
DCW_BEX	AFGE 631	Union A01 DS 12	\$115,284.95
DCW_BEX	AFGE 631	Union A05 DS 11	\$118,714.69
DCW_BEX	AFGE 631	Union A01 DS 09	\$82,117.01
DCW_BEX	AFGE 631	Union A01 DS 09	\$84,450.73
DCW_BEX	AFGE 631	Union A05 DS 11	\$115,898.88
DCW_BEX	AFGE 631	Union A05 DS 11	\$104,635.63
DCW_BEX	AFGE 631	Union A01 DS 09	\$82,117.01
DCW_WAS	Non-Union	Non Union Grade 18	\$177,340.47
DCW_WAS	Non-Union	Non Union Grade 18	\$172,164.33
DCW_WAS	Non-Union	Non Union Grade 17	\$151,305.48
DCW_WAS	Non-Union	Non Union Grade 17	\$162,108.38
DCW_WAS	Non-Union	Non Union Grade 16	\$104,404.09
DCW_BEX	AFGE 631	Union A01 DS 11	\$110,267.26
DCW_BEX	AFGE 631	Union A01 DS 12	\$111,914.24

DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_WAS	Non-Union	Non Union Grade 15	\$100,273.31
DCW_BEX	AFGE 631	Union A01 DS 08	\$83,059.55
DCW_WAS	Non-Union	Non Union Grade B	\$200,387.10
DCW_WAS	Non-Union	Non Union Grade B	\$262,889.15
DCW_WAS	Non-Union	Non Union Grade C	\$236,801.55
DCW_WAS	Non-Union	Non Union Grade A	\$176,124.92
DCW_WAS	Non-Union	Non Union Grade 17	\$132,774.73
DCW_WAS	Non-Union	Non Union Grade 18	\$174,480.53

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DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$79,401.56
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$79,401.56
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$79,401.56
DCW_BEX	AFGE 631	Union B01 RW 09	\$82,577.62
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union A01 DS 11	\$113,083.07
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$82,577.62
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 18	\$177,954.69
DCW_WAS	Non-Union	Non Union Grade 17	\$126,667.20
DCW_WAS	Non-Union	Non Union Grade 17	\$124,073.72
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$82,577.62
DCW_BEX	AFGE 631	Union B01 RW 09	\$103,168.00
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union B01 RW 09	\$79,401.56
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 15	\$97,543.50
DCW_WAS	Non-Union	Non Union Grade 17	\$162,108.38
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_BEX	AFGE 631	Union A01 DS 11	\$96,188.20
DCW_BEX	AFGE 631	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 17	\$124,937.90
DCW_WAS	Non-Union	Non Union Grade 17	\$116,666.00
DCW_BEX	AFGE 631	Union B01 RW 09	\$85,753.68
DCW_WAS	Non-Union	Non Union Grade 16	\$96,341.25
DCW_WAS	Non-Union	Non Union Grade 16	\$111,864.62
DCW_WAS	Non-Union	Non Union Grade 16	\$115,433.24
DCW_WAS	Non-Union	Non Union Grade 16	\$105,802.61
DCW_WAS	Non-Union	Non Union Grade 16	\$100,359.90
DCW_WAS	Non-Union	Non Union Grade 16	\$107,581.55
DCW_WAS	Non-Union	Non Union Grade 16	\$115,995.71
DCW_WAS	Non-Union	Non Union Grade 16	\$105,058.55
DCW_WAS	Non-Union	Non Union Grade 16	\$106,293.34

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DCW_ABX	AFSCME 2091	Union B01 RW 11	\$94,063.83
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$94,063.83
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$128,767.79
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 18	\$167,345.55
DCW_WAS	Non-Union	Non Union Grade 16	\$116,872.38
DCW_WAS	Non-Union	Non Union Grade 16	\$115,167.43
DCW_WAS	Non-Union	Non Union Grade 17	\$144,038.13
DCW_WAS	Non-Union	Non Union Grade 16	\$109,740.84

DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$90,579.98
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68

DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$135,509.21
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$128,767.79
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 18	\$169,637.00
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 16	\$115,177.52
DCW_WAS	Non-Union	Non Union Grade 16	\$120,000.54
DCW_WAS	Non-Union	Non Union Grade 16	\$111,977.59
DCW_WAS	Non-Union	Non Union Grade 16	\$114,444.18
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_WAS	Non-Union	Non Union Grade 17	\$129,725.10
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$78,789.26
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 16	\$128,732.92
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_WAS	Non-Union	Non Union Grade 17	\$127,723.13
DCW_WAS	Non-Union	Non Union Grade 17	\$129,334.02
DCW_BEX	AFGE 631	Union A01 DS 11	\$101,819.82
DCW_WAS	Non-Union	Non Union Grade B	\$208,685.69
DCW_WAS	Non-Union	Non Union Grade 18	\$159,477.54
DCW_BEX	AFGE 631	Union A05 DS 11	\$121,530.50
DCW_BEX	AFGE 631	Union A05 DS 11	\$110,267.26
DCW_WAS	Non-Union	Non Union Grade 17	\$156,763.07
DCW_ABX	AFSCME 2091	Union A01 DS 13	\$161,164.38
DCW_BEX	AFGE 631	Union A01 DS 13	\$137,091.26
DCW_WAS	Non-Union	Non Union Grade 17	\$151,120.52
DCW_WAS	Non-Union	Non Union Grade 18	\$193,414.80
DCW_BEX	AFGE 631	Union A01 DS 13	\$145,115.63
DCW_WAS	Non-Union	Non Union Grade 17	\$144,852.95
DCW_WAS	Non-Union	Non Union Grade 17	\$128,209.38
DCW_BEX	AFGE 631	Union A05 DS 11	\$96,188.20

DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$90,579.98
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$94,063.83
DCW_WAS	Non-Union	Non Union Grade 17	\$139,493.17
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$118,655.66
DCW_BEX	AFGE 631	Union A01 DS 12	\$118,655.66
DCW_BEX	AFGE 631	Union A01 DS 11	\$104,635.63
DCW_BEX	AFGE 631	Union A01 DS 11	\$101,819.82
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$78,789.26
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$81,819.62
DCW_BEX	AFGE 631	Union A01 DS 11	\$99,004.01
DCW_WAS	Non-Union	Non Union Grade 16	\$119,069.13
DCW_WAS	Non-Union	Non Union Grade 16	\$104,123.87
DCW_WAS	Non-Union	Non Union Grade 16	\$102,389.67
DCW_WAS	Non-Union	Non Union Grade C	\$231,999.05
DCW_WAS	Non-Union	Non Union Grade 18	\$155,926.68
DCW_WAS	Non-Union	Non Union Grade 16	\$101,462.91
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$94,063.83
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_WAS	Non-Union	Non Union Grade 16	\$124,773.39
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union A01 DS 07	\$75,310.66
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74

DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_WAS	Non-Union	Non Union Grade A	\$165,729.45
DCW_BFX	AFGE 872	Union B01 RW 11	\$94,063.83
DCW_WAS	Non-Union	Non Union Grade 16	\$97,068.46
DCW_WAS	Non-Union	Non Union Grade 16	\$104,513.87
DCW_BFX	AFGE 872	Union B01 RW 06	\$67,900.61
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_BFX	AFGE 872	Union B01 RW 08	\$81,819.62
DCW_BFX	AFGE 872	Union B01 RW 11	\$94,063.83
DCW_BFX	AFGE 872	Union B01 RW 11	\$90,579.98
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 08	\$81,819.62
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_BFX	AFGE 872	Union B01 RW 06	\$67,900.61
DCW_BFX	AFGE 872	Union B01 RW 08	\$78,789.26
DCW_BFX	AFGE 872	Union B01 RW 10	\$89,864.55
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_BFX	AFGE 872	Union B01 RW 06	\$67,900.61
DCW_BFX	AFGE 872	Union B01 RW 06	\$73,332.66
DCW_WAS	Non-Union	Non Union Grade 16	\$94,063.19
DCW_BFX	AFGE 872	Union B01 RW 06	\$67,900.61
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_WAS	Non-Union	Non Union Grade 16	\$90,903.52
DCW_WAS	Non-Union	Non Union Grade 16	\$104,930.66
DCW_WAS	Non-Union	Non Union Grade 16	\$113,908.04
DCW_WAS	Non-Union	Non Union Grade 16	\$126,766.58
DCW_WAS	Non-Union	Non Union Grade 16	\$118,692.58
DCW_WAS	Non-Union	Non Union Grade 16	\$117,109.37
DCW_WAS	Non-Union	Non Union Grade 16	\$112,015.98
DCW_WAS	Non-Union	Non Union Grade 16	\$110,541.84
DCW_WAS	Non-Union	Non Union Grade 17	\$144,541.58
DCW_WAS	Non-Union	Non Union Grade 17	\$136,325.08
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87

DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$82,275.99
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,728.55
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,728.55
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,728.55
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,728.55
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 10	\$89,864.55
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 06	\$76,048.68
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B02 LW 10	\$101,673.28
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_BFX	AFGE 872	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 17	\$142,626.15
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_BFX	AFGE 872	Union B01 RW 08	\$84,849.97
DCW_WAS	Non-Union	Non Union Grade 18	\$161,729.62
DCW_BFX	AFGE 872	Union B01 RW 06	\$70,616.63
DCW_BFX	AFGE 872	Union B01 RW 10	\$89,864.55
DCW_BFX	AFGE 872	Union B01 RW 06	\$67,900.61
DCW_WAS	Non-Union	Non Union Grade 16	\$120,149.48
DCW_WAS	Non-Union	Non Union Grade 16	\$125,053.54
DCW_WAS	Non-Union	Non Union Grade 16	\$119,375.88
DCW_BFX	AFGE 872	Union B01 RW 10	\$89,864.55
DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91

DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91
DCW_BFX	AFGE 872	Union B01 RW 08	\$78,789.26
DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91
DCW_BFX	AFGE 872	Union B01 RW 08	\$75,758.91
DCW_WAS	Non-Union	Non Union Grade 17	\$135,187.95
DCW_WAS	Non-Union	Non Union Grade 17	\$114,446.70
DCW_WAS	Non-Union	Non Union Grade 16	\$106,691.18
DCW_WAS	Non-Union	Non Union Grade 15	\$96,626.69
DCW_WAS	Non-Union	Non Union Grade 15	\$105,120.78
DCW_WAS	Non-Union	Non Union Grade 15	\$81,975.80
DCW_BFX	AFGE 872	Union A01 DS 11	\$104,635.63
DCW_BFX	AFGE 872	Union A01 DS 11	\$101,819.82
DCW_BFX	AFGE 872	Union A01 DS 11	\$99,004.01
DCW_BFX	AFGE 872	Union A01 DS 09	\$91,451.89
DCW_BFX	AFGE 872	Union A01 DS 09	\$75,115.86
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 15	\$97,493.28
DCW_WAS	Non-Union	Non Union Grade 18	\$163,238.45
DCW_BFX	AFGE 872	Union B01 RW 10	\$93,192.87
DCW_WAS	Non-Union	Non Union Grade B	\$212,751.65
DCW_WAS	Non-Union	Non Union Grade 16	\$105,541.02
DCW_WAS	Non-Union	Non Union Grade 16	\$106,318.98
DCW_WAS	Non-Union	Non Union Grade 15	\$88,290.05
DCW_BFX	AFGE 872	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 16	\$101,716.49
DCW_BFX	AFGE 872	Union B01 RW 09	\$79,401.56
DCW_BFX	AFGE 872	Union A01 DS 11	\$107,451.45
DCW_BFX	AFGE 872	Union A01 DS 11	\$113,083.07
DCW_BFX	AFGE 872	Union A01 DS 11	\$101,819.82
DCW_BFX	AFGE 872	Union A01 DS 11	\$110,267.26
DCW_BFX	AFGE 872	Union A01 DS 11	\$107,451.45
DCW_BFX	AFGE 872	Union A01 DS 11	\$99,004.01
DCW_BFX	AFGE 872	Union A01 DS 11	\$87,740.76
DCW_BFX	AFGE 872	Union A01 DS 11	\$104,635.63
DCW_BFX	AFGE 872	Union A01 DS 07	\$77,221.32
DCW_BFX	AFGE 872	Union A01 DS 07	\$77,221.32
DCW_WAS	Non-Union	Non Union Grade 17	\$137,385.00
DCW_BFX	AFGE 872	Union A01 DS 11	\$113,083.07
DCW_BFX	AFGE 872	Union A01 DS 11	\$104,635.63
DCW_BFX	AFGE 872	Union A01 DS 11	\$101,819.82
DCW_BFX	AFGE 872	Union A01 DS 11	\$113,083.07
DCW_BFX	AFGE 872	Union A01 DS 11	\$99,004.01
DCW_BFX	AFGE 872	Union A01 DS 11	\$110,267.26
DCW_BFX	AFGE 872	Union A01 DS 07	\$77,221.32
DCW_WAS	Non-Union	Non Union Grade 16	\$116,876.98

DCW_WAS	Non-Union	Non Union Grade 16	\$118,418.76
DCW_WAS	Non-Union	Non Union Grade 16	\$120,522.25
DCW_WAS	Non-Union	Non Union Grade 16	\$98,980.10
DCW_BFX	AFGE 872	Union A01 DS 13	\$145,115.63
DCW_BFX	AFGE 872	Union A01 DS 07	\$71,489.34
DCW_BFX	AFGE 872	Union A01 DS 11	\$113,083.07
DCW_ABX	AFSCME 2091	Union A01 DS 11	\$110,267.26
DCW_BFX	AFGE 872	Union A01 DS 11	\$104,635.63
DCW_BFX	AFGE 872	Union A01 DS 11	\$107,451.45
DCW_BFX	AFGE 872	Union A01 DS 08	\$83,059.55
DCW_BFX	AFGE 872	Union A01 DS 13	\$149,127.82
DCW_WAS	Non-Union	Non Union Grade A	\$199,043.41
DCW_BFX	AFGE 872	Union A01 DS 11	\$101,819.82
DCW_WAS	Non-Union	Non Union Grade 18	\$160,909.60
DCW_WAS	Non-Union	Non Union Grade 18	\$155,849.06
DCW_WAS	Non-Union	Non Union Grade 17	\$130,357.38
DCW_BFX	AFGE 872	Union A01 DS 11	\$101,819.82
DCW_BFX	AFGE 872	Union A01 DS 11	\$104,635.63
DCW_WAS	Non-Union	Non Union Grade 18	\$161,067.50
DCW_BFX	AFGE 872	Union A01 DS 11	\$107,451.45
DCW_ABX	AFSCME 2091	Union A01 DS 08	\$83,059.55
DCW_WAS	Non-Union	Non Union Grade A	\$174,891.75
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_WAS	Non-Union	Non Union Grade 14	\$91,749.45
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 09	\$88,929.74
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$102,550.79
DCW_ABX	AFSCME 2091	Union A01 DS 11	\$101,819.82
DCW_ABX	AFSCME 2091	Union A01 DS 11	\$107,451.45
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$72,728.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87

DCW_ABX	AFSCME 2091	Union B01 RW 08	\$75,758.91
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$81,819.62
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$78,789.26
DCW_ABX	AFSCME 2091	Union B01 RW 06	\$76,048.68
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$102,550.79
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$94,063.83
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$90,579.98
DCW_ABX	AFSCME 2091	Union A01 DS 11	\$99,004.01
DCW_WAS	Non-Union	Non Union Grade 17	\$121,516.32
DCW_ABX	AFSCME 2091	Union A01 DS 11	\$113,083.07
DCW_WAS	Non-Union	Non Union Grade 16	\$103,530.11
DCW_WAS	Non-Union	Non Union Grade 16	\$108,550.87
DCW_WAS	Non-Union	Non Union Grade 16	\$110,774.20
DCW_WAS	Non-Union	Non Union Grade 16	\$117,377.03
DCW_WAS	Non-Union	Non Union Grade 16	\$118,491.11
DCW_WAS	Non-Union	Non Union Grade 17	\$134,767.36
DCW_ABX	AFSCME 2091	Union A01 DS 11	\$90,556.58
DCW_WAS	Non-Union	Non Union Grade 17	\$135,440.64
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$93,192.87
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$106,348.97
DCW_WAS	Non-Union	Non Union Grade 18	\$159,359.95
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$106,348.97
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$106,348.97
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$91,156.26
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$102,550.79
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$86,536.23
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$83,207.92
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$78,789.26
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 06	\$76,048.68
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$78,789.26
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97

DCW_ABX	AFSCME 2091	Union B01 RW 08	\$84,849.97
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$78,789.26
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$89,864.55
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B02 LW 11	\$98,752.62
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$97,547.68
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$72,728.55
DCW_WAS	Non-Union	Non Union Grade 16	\$121,956.14
DCW_WAS	Non-Union	Non Union Grade 16	\$115,185.40
DCW_WAS	Non-Union	Non Union Grade 16	\$127,074.91
DCW_WAS	Non-Union	Non Union Grade 16	\$123,769.42
DCW_WAS	Non-Union	Non Union Grade 17	\$138,662.85
DCW_B LX	AFGE 2553	Union A01 DS 11	\$104,635.63
DCW_B LX	AFGE 2553	Union A01 DS 11	\$104,635.63
DCW_B LX	AFGE 2553	Union A01 DS 11	\$104,635.63
DCW_WAS	Non-Union	Non Union Grade 16	\$108,373.93
DCW_WAS	Non-Union	Non Union Grade 17	\$128,328.58
DCW_WAS	Non-Union	Non Union Grade C	\$239,481.99
DCW_WAS	Non-Union	Non Union Grade 17	\$129,874.54
DCW_B LX	AFGE 2553	Union A01 DS 12	\$128,767.79
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_B LX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 10	\$93,192.87
DCW_B LX	AFGE 2553	Union B01 RW 10	\$93,192.87
DCW_B LX	AFGE 2553	Union B01 RW 10	\$93,192.87
DCW_B LX	AFGE 2553	Union B01 RW 10	\$93,192.87
DCW_B LX	AFGE 2553	Union A01 DS 12	\$118,655.66
DCW_WAS	Non-Union	Non Union Grade A	\$177,624.06
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_B LX	AFGE 2553	Union B01 RW 11	\$97,547.68

DCW_WAS	Non-Union	Non Union Grade 17	\$135,526.21
DCW_WAS	Non-Union	Non Union Grade 16	\$112,022.97
DCW_WAS	Non-Union	Non Union Grade 16	\$108,160.00
DCW_WAS	Non-Union	Non Union Grade 16	\$112,740.58
DCW_BLX	AFGE 2553	Union B01 RW 09	\$76,225.49
DCW_WAS	Non-Union	Non Union Grade 15	\$77,827.62
DCW_WAS	Non-Union	Non Union Grade 16	\$105,895.58
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_BLX	AFGE 2553	Union B01 RW 11	\$90,579.98
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_BLX	AFGE 2553	Union B01 RW 11	\$90,579.98
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$94,063.83
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B02 LW 11	\$102,550.79
DCW_WAS	Non-Union	Non Union Grade A	\$177,827.51
DCW_WAS	Non-Union	Non Union Grade 16	\$112,632.61
DCW_WAS	Non-Union	Non Union Grade 17	\$139,008.81
DCW_WAS	Non-Union	Non Union Grade 16	\$129,716.72
DCW_WAS	Non-Union	Non Union Grade 16	\$127,128.86
DCW_BLX	AFGE 2553	Union B01 RW 10	\$86,536.23
DCW_BLX	AFGE 2553	Union B01 RW 10	\$93,192.87
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_WAS	Non-Union	Non Union Grade 18	\$140,052.25
DCW_BLX	AFGE 2553	Union B01 RW 11	\$97,547.68
DCW_BLX	AFGE 2553	Union B01 RW 11	\$96,886.40
DCW_WAS	Non-Union	Non Union Grade A	\$174,208.20
DCW_WAS	Non-Union	Non Union Grade 17	\$120,598.75
DCW_WAS	Non-Union	Non Union Grade 16	\$105,175.88
DCW_WAS	Non-Union	Non Union Grade 16	\$99,302.32
DCW_WAS	Non-Union	Non Union Grade 17	\$123,551.90
DCW WAS	Non-Union	Non Union Grade 18	\$169,262.96

DCW_WAS	Non-Union	Non Union Grade 17	\$116,524.58
DCW_BLX	AFGE 2553	Union A01 DS 09	\$84,450.73
DCW_BLX	AFGE 2553	Union A01 DS 11	\$99,004.01
DCW_WAS	Non-Union	Non Union Grade 17	\$151,942.40

DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade C	\$222,887.35
DCW_WAS	Non-Union	Non Union Grade A	\$168,534.86
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_WAS	Non-Union	Non Union Grade A	\$168,534.86
DCW_WAS	Non-Union	Non Union Grade 13	\$66,560.00
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$84,232.60
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_FAX	NAGE	Union A01 DS 11	\$94,647.86
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_BEX	AFGE 631	Union A01 DS 12	113,432.95
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.00
DCW_WAS	Non-Union	Non Union Grade D	\$256,320.45
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_BFX	AFGE 872	Union A01 DS 09	\$78,503.04
DCW_BFX	AFGE 872	Union A01 DS 09	\$78,503.04
DCW_BFX	AFGE 872	Union A01 DS 09	\$78,503.04
DCW_BFX	AFGE 872	Union A01 DS 09	\$78,503.04
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,103.30
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_BEX	AFGE 631	Union B01 RW 09	\$76,790.99
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$80,289.38
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$80,289.38
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$80,289.38

DCW_ABX	AFSCME 2091	Union B01 RW 10	\$80,289.38
DCW_ABX	AFSCME 2091	Union A01 DS 12	\$111,989.23
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$72,103.30
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$84,232.60
DCW_BFX	AFGE 872	Union B01 RW 08	\$74,266.44
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,103.30
DCW_BFX	AFGE 872	Union B01 RW 10	\$81,568.70
DCW_BFX	AFGE 872	Union B01 RW 04	\$62,997.36
DCW_BFX	AFGE 872	Union B01 RW 04	\$62,997.36
DCW_BFX	AFGE 872	Union B01 RW 04	\$62,997.36
DCW_BFX	AFGE 872	Union B01 RW 04	\$62,997.36
DCW_BFX	AFGE 872	Union A01 DS 11	\$94,647.86
DCW_BEX	AFGE 631	Union A01 DS 11	\$94,647.86
DCW_FAX	NAGE	Union A01 DS 11	\$94,647.86
DCW_BEX	AFGE 631	Union A01 DS 11	\$94,647.86
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$81,568.70
DCW_BLX	AFGE 2553	Union B01 RW 11	\$82,893.51
DCW_BLX	AFGE 2553	Union B01 RW 11	\$84,232.60
DCW_BLX	AFGE 2553	Union B01 RW 11	\$84,232.60
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_WAS	Non-Union	Non Union Grade 17	\$109,391.56
DCW_WAS	Non-Union	Non Union Grade 16	\$109,391.56
DCW_WAS	Non-Union	Non Union Grade C	\$222,887.35
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_WAS	Non-Union	Non Union Grade 13	\$66,560.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_ABX	AFSCME 2091	Union B02 LW 09	\$89,898.93
DCW_ABX	AFSCME 2091	Union B02 LW 09	\$89,898.93
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_BFX	AFGE 872	Union A01 DS 13	\$140,567.27
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.09
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade C	\$222,887.35
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 14	\$78,540.80
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_BFX	AFGE 872	Union A01 DS 11	\$94,647.86
DCW_BFX	AFGE 872	Union A01 DS 09	\$78,503.04

DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 15	\$92,747.20
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.09
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_BEX	AFGE 631	Union A01 DS 12	\$113,432.95
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_BEX	AFGE 631	Union B01 RW 09	\$76,790.99
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_FAX	NAGE	Union B01 RW 07	\$68,480.67
DCW_BEX	AFGE 631	Union A01 DS 11	\$94,647.86
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$80,289.38
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_BEX	AFGE 631	Union A05 DS 11	\$101,289.99
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$84,232.60
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$84,232.60
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.00
DCW_BFX	AFGE 872	Union B01 RW 08	\$72,103.30
DCW_BFX	AFGE 872	Union B01 RW 10	\$81,568.70
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_BFX	AFGE 872	Union B01 RW 06	\$66,562.95
DCW_BFX	AFGE 872	Union B01 RW 11	\$84,232.60
DCW_BFX	AFGE 872	Union B01 RW 11	\$84,232.60
DCW_BFX	AFGE 872	Union B01 RW 10	\$81,568.70
DCW_WAS	Non-Union	Non Union Grade 18	\$152,213.61
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.00
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$84,232.60
DCW_ABX	AFSCME 2091	Union B01 RW 11	\$84,232.60
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$81,568.70
DCW_ABX	AFSCME 2091	Union B01 RW 08	\$72,103.30
DCW_WAS	Non-Union	Non Union Grade 17	\$129,687.00
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_WAS	Non-Union	Non Union Grade 16	\$109,392.00
DCW_ABX	AFSCME 2091	Union B01 RW 10	\$80,289.38
DCW_WAS	Non-Union	Non Union Grade B	\$193,815.00
DCW_BLX	AFGE 2553	Union B01 RW 11	\$84,232.60



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41 0

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70

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GL Cost Center	Department	Division Name	PCN
204006	Facilities-Operations	Administration	204006-089
204009	Facilities-Mechanical Services	Administration	204009-079
204009	Facilities-Mechanical Services	Administration	204009-087
811006	MS-Mechanical	Operations	811006-177
814006	Sewer-Maintenance and Repair	Operations	814006-148
815006	Pumping-Operations	Operations	815006-098
815006	Pumping-Operations	Operations	815006-099
815006	Pumping-Operations	Operations	815006-100
815006	Pumping-Operations	Operations	815006-101
Apprentice Filled Total			
810006	WWT-Operations	Operations	810006-310
204009	Facilities-Mechanical Services	Shared Services	204009-078
810006	WWT-Operations	Operations	810006-311
810006	WWT-Operations	Operations	810006-313
810006	WWT-Operations	Operations	810006-309
814003	Sewer-Inspection	Operations	814003-150
814003	Sewer-Inspection	Operations	814003-151
202003	Fleet-Automotive Parts and Maintenance	Shared Services	202003-021
810006	WWT-Operations	Operations	810006-312
810006	WWT-Operations	Operations	810006-314
204009	Facilities-Mechanical Services	Shared Services	204009-077
204009	Facilities-Mechanical Services	Shared Services	204009-076
814003	Sewer-Inspection	Operations	814003-158
814003	Sewer-Inspection	Operations	814003-157
204006	Facilities-Operations	Administration	204006-088
204006	Facilities-Operations	Administration	204006-087
202000	Fleet-Central Administration	Administration	202000-020
Apprentice Vacancy Total			
Apprentice Grand Total			

Person Number	Full Name	Legal Employer Hire Date	Job Code
7853	Gardner, Brandon	09/25/2023	S0252
3991	Lyles, Domitrick	04/27/2020	S0232
8018	Long, Malik	01/29/2024	S0288
7849	Green, Tehran	09/25/2023	S0250
3988	Carpenter, Breona	02/26/2024	S0234
7834	Hepburn, Joseph	09/25/2023	S0251
7851	Collins, Dominique	09/25/2023	S0251
7835	Johnson, Danielle	09/25/2023	S0251
7836	President, Duchon	09/25/2023	S0251

3702	Smith, Daryl	N/A	S0235
3979	Sams, Damon A	N/A	S0232
3983	Price, Dalerico A	N/A	S0235
3986	McDonald, Antonio R	N/A	S0235
3990	Quander, Lamonte	N/A	S0235
3981	Wonson, Andre M	N/A	S0234
3980	Salmon, Richard A	N/A	S0234
3988	Carpenter, Breona	N/A	T0076
3984	Ragins, Adam	N/A	S0235
3989	Strother, Anthony	N/A	S0235
3982	Ruffin, Dwayne	N/A	S0231
3985	Frazier, Matthias	N/A	S0231
7845	Crawford, Timothy	N/A	S0234
7839	Jackson, China	N/A	S0234
7848	Gordon, Shanae	N/A	S0248
7850	Ruth, Tavone	N/A	S0248
3987	Talley, Jerrod	N/A	T0076

Job Name	Vacancy Date or Position Create Date
Apprentice Painter	
Apprentice Plumber	
Apprentice HVAC Equipment Mechanic	
Apprentice Maintenance Mechanic I, Process Systems	
Apprentice Utility Services Worker	
Apprentice Utility Systems Operator	
Apprentice Utility Systems Operator	
Apprentice Utility Systems Operator	
Apprentice Utility Systems Operator	
Apprentice WWT Plant Operator	6/4/2023
Apprentice Plumber	12/17/2021
Apprentice WWT Plant Operator	8/23/2021
Apprentice WWT Plant Operator	8/5/2021
Apprentice WWT Plant Operator	11/14/2022
Apprentice Utility Services Worker	3/24/2021
Apprentice Utility Services Worker	9/26/2021
Apprentice Technician, Quality Assurance	5/19/2023
Apprentice WWT Plant Operator	7/30/2023
Apprentice WWT Plant Operator	8/11/2023
Apprentice AC Equipment Mechanic	7/30/2023
Apprentice AC Equipment Mechanic	7/30/2023
Apprentice Utility Services Worker	7/28/2024
Apprentice Utility Services Worker	10/6/2024
Apprentice Buildings and Grounds Worker	9/22/2024
Apprentice Buildings and Grounds Worker	9/22/2024
Apprentice Technician, Quality Assurance	11/18/2024

Vacancy Age	Requisition Creation Date	Days Since Req Created	Date Position Posted

576			
1110			
1226			
1244			
778			
1378			
1192			
592			
520			
508			
520			
520			
156			
86			
100			
100			
43			

Days Since Posted	Budget to Fill or FTE	Current Under Recruit	Assignment Category
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Full-time regular
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	9		
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	1		Apprentice-FT
	17		
	26		

DCW	DCW	DCW	DCW	DCW	DCW	DCW
DCW_WAS	Non-Union	Apprentice	\$44,021.54	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$54,828.20	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$44,021.54	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$90,259.62	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$44,021.54	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$51,694.66	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$66,556.88	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$55,640.00	Vacant	0	1
DCW_WAS	Non-Union		\$44,021.54	Vacant	0	1
DCW_WAS	Non-Union		\$44,021.54	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$54,828.20	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$54,828.20	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$58,270.64	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$58,270.64	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$55,342.83	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$55,342.83	Vacant	0	1
DCW_WAS	Non-Union	Apprentice	\$55,640.00	Vacant	0	1

Filled	1149
Under Recruit (Green)	60
Total Active Headcount	1209

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	72
Enhanced No PCN (Blue)	0
Total Inactive Headcount	72

Total Vacancies	132
Total Budgeted Headcount	1281

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

38	converted into a percentage
1243	Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

243 Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

KPI Definition
¹ "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	230
Under Recruit (Green)	11
Total Active Headcount	241

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	16
Enhanced No PCN (Blue)	0
Total Inactive Headcount	16

Total Vacancies	27
Total Budgeted Headcount	257

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

4.564%

10.506%

7.63%
8
249

KPI Definition
1 "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	166
Under Recruit (Green)	3
Total Active Headcount	169

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	5
Enhanced No PCN (Blue)	0
Total Inactive Headcount	5

Total Vacancies	8
Total Budgeted Headcount	174

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

1.775%

4.598%

2.35%

4

170

KPI Definition	
	¹ "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	94
Under Recruit (Green)	10
Total Active Headcount	104

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	11
Enhanced No PCN (Blue)	0
Total Inactive Headcount	11

Total Vacancies	21
Total Budgeted Headcount	115

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

9.615%

18.261%

16.81%
2
113

KPI Definition	
1	"Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage
2	Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	11
Under Recruit (Green)	0
Total Active Headcount	11

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	3
Enhanced No PCN (Blue)	0
Total Inactive Headcount	3

Total Vacancies	3
Total Budgeted Headcount	14

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

0.000%

21.429%

15.38%
1
13

KPI Definition	
	1 "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	7
Under Recruit (Green)	0
Total Active Headcount	7

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	0
Enhanced No PCN (Blue)	0
Total Inactive Headcount	0

Total Vacancies	0
Total Budgeted Headcount	7

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

0.000%

0.000%

0.00%
0
7

KPI Definition	
	¹ "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	14
Under Recruit (Green)	5
Total Active Headcount	19

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	1
Enhanced No PCN (Blue)	0
Total Inactive Headcount	1

Total Vacancies	6
Total Budgeted Headcount	20

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

26.316%

30.000%

22.22%
2
18

KPI Definition	
	¹ "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	601
Under Recruit (Green)	28
Total Active Headcount	629

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	34
Enhanced No PCN (Blue)	0
Total Inactive Headcount	34

Total Vacancies	62
Total Budgeted Headcount	663

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

4.452%

9.351%

6.39%
21
642

KPI Definition
¹ "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old

Filled	26
Under Recruit (Green)	3
Total Active Headcount	29

Active Vacancy Rate

Under Recruit/Total Active Headcount

Not Under Recruit (Red)	2
Enhanced No PCN (Blue)	0
Total Inactive Headcount	2

Total Vacancies	5
Total Budgeted Headcount	31

Industry Standard Vacancy Rate

Total Vacancies/Total Budgeted Headcount

DCW Vacancy Rate

Vacancies Greater than 180
Total Headcount

10.345%

16.129%

16.13%
0
31

KPI Definition	
1 "Vacancy Rate = 1 – (Filled Positions / Total Headcount); then converted into a percentage	
Total Headcount = Budgeted Headcount – Vacancies Greater than 180 Days Old	

Presentations:

- Islam, S., Ngo., K.N., Lapidus, D., Mendoza, S.M., Pathak, B., Kozeracki, E., Riffat, R., Azam, H., Massoudieh, A, De Clippeleir, H. (2024, May). Primary sludge fermentate use for N removal in chemical P removal plants: Investigation of side impacts. Innovations in Treatment Technology Conference 2024, Virginia Beach, Virginia, US. In-person presentation.
- Islam, S., Ngo., K.N., Lapidus, D., Mendoza, S.M., Pathak, B., Kozeracki, E., Riffat, R., Azam, H., Massoudieh, A, De Clippeleir, H. (2024, October). Optimizing Side Impacts of Using Primary Sludge Fermentate for Shortcut N removal in Chemical P Removal Facilities. WEFTEC 2024, New Orleans, Louisiana, US. *Proceedings of the Water Environment Federation*. DOI 10.2175/193864718825159525. In-person presentation.
- Islam, S., Ngo., K.N., Lapidus, D., Mendoza, S.M., Pathak, B., Kozeracki, E., Riffat, R., Azam, H., Massoudieh, A, De Clippeleir, H. (2024, November). Evaluation of side impacts of using primary sludge fermentate for shortcut N removal in chemical P removal plants. IWA Nutrient Removal and Recovery Specialist Conference, Brisbane, Australia. Poster presentation.
- C. Lee., H. Truong., N. Ngo., E. Kin., S. Fuentes., X. Chen., G. Wells., H. De Clippeleir. (2023, May). Determining washout SRT towards biological phosphorus removal and improved settleability in high rate activated sludge processes. Paper presented at 96th Annual Water Environment Federation Technical Exhibition and Conference, WEFTEC 2023, Chicago, United States. In-person presentation.
- C. Lee, N. Ngo, M. Islam, J. Hatcher, R. Riffat, H.M. Azam, G. Wells, H. De Clippeleir. (2024, May). An Evaluation of Dual Carbon Source Strategies for Denitrification. Innovations in Treatment Technology Conference 2024, Virginia Beach, Virginia, US. In-person presentation.
- C. Lee, N. Ngo, M. Islam, J. Hatcher, R. Riffat, H.M. Azam, G. Wells, H. De Clippeleir. (2024, May). An Evaluation of Dual External Carbon Source Strategies for the Full Denitrification Process. WEFTEC 2024, New Orleans, Louisiana, US. *Proceedings of the Water Environment Federation*. In-person presentation.
- Peibo Guo, Yuan Yan, Khoa Nam Ngo, Chris Peot, Melissa Bollmeyer, Sang Yi, Mathew Baldwin, Matthew Reid, Jillian L. Goldfarb, Kyle Lancaster, Haydée De Clippeleir, April Z. Gu, Improving nutrients ratio in class A biosolids through vivianite recovery: Insights from a wastewater resource recovery facility. WEFTEC 2024
- Peibo Guo, Yuan Yan, Khoa Nam Ngo, Chris Peot, Melissa Bollmeyer, Sang Yi, Mathew Baldwin, Matthew Reid, Jillian L. Goldfarb, Kyle Lancaster, Haydée De Clippeleir, April Z. Gu, Improving nutrients ratio in class A biosolids through vivianite recovery. ITT/RBC 2023.
- Ahmed AlSayed, Khoa Nam Ngo, Haydée De Clippeleir, Usman Khan, George Wells. Confronting Process Complexity and Data Sparsity: Machine Learning for Modelling a Full-Scale A-Stage process. Innovations in Treatment Technology Conference 2024, Virginia Beach, Virginia, US. In-person presentation.
- Ahmed AlSayed, Khoa Nam Ngo, Haydée De Clippeleir, Usman Khan, George Wells. Harnessing Machine Learning for Enhanced A-Stage Process Efficiency: A Pioneering Full-Scale Study. WEFTEC 2024, New Orleans, Louisiana, US.
- K.N. Ngo, T. Wadhawan, B. Sturm, J.P. Boltz, J. Hinojosa, A. Massoudieh, I. Takács, J. Jimenez, and H. De Clippeleir. Improving clarifier models by describing extracellular polymeric substances.

Paper presented at 96th Annual Water Environment Federation Technical Exhibition and Conference, WEFTEC 2023, Chicago, United States. In-person presentation.

Khoa Nam Ngo, Trieu Nguyen, Han Nguyen, Dat Dao, Jeffrey Proctor, Aklile Tesfaye, Diran A Adalian, Nicholas Passarelli, Arash Massoudieh, and Haydee De Clippeleir. Towards more reliable dewatering performance by optimizing polymer dose decision-making. Paper presented at 96th Annual Water Environment Federation Technical Exhibition and Conference, WEFTEC 2023, Chicago, United States. In-person presentation.

Mojolaoluwa Ladipo-Obasa, Stephanie Fuentes, Alexander Seidel, Rumana Riffat, Hossain Azam, Ryu Suzuki, Nicholas Passarelli, Aklile Tesfaye, David Parker, Charles Bott, Haydee De Clippeleir. Moving towards PdNA demonstration at Blue Plains using primary sludge fermentate. Paper presented at 96th Annual Water Environment Federation Technical Exhibition and Conference, WEFTEC 2023, Chicago, United States. In-person presentation.

G. Kittleson, K.N. Ngo, S. Islam, T. Duong, A. Massoudieh, R. Riffat, B. Kerkez, and H. De Clippeleir. Developing data-driven tools on controlled full-scale systems: case study on acoustic sensor development for TS measurement. WRRmod 2024. In person presentation.

K.N. Ngo, G. Kittleson, S. Islam, T. Duong, A. Massoudieh, R. Riffat, B. Kerkez, and H. De Clippeleir. Challenges of implementing data driven model at WRRFs: A case study on acoustic sensor for TS measurement. Innovations in Treatment Technology Conference 2024, Virginia Beach, Virginia, US. In-person presentation.

Journal papers:

Chengpeng Lee, Hau Truong, Khoa Nam Ngo, Ahmed AlSayed, Emily Karen Kin, Stephanie Fuentes, Xiaojue Chen, Haydée De Clippeleir, and George Wells. Integrating Biological Phosphorus Removal with High-Rate Activated Sludge for Enhanced Settability and Nutrient Management at Short Solids Retention Times. ACS ES&T Engineering Article ASAP. DOI: 10.1021/acsestengg.4c00524

Peibo Guo, Yuan Yan, Khoa Nam Ngo, Chris Peot, Melissa Bollmeyer, Sang Yi, Mathew Baldwin, Matthew Reid, Jillian L. Goldfarb, Kyle Lancaster, Haydée De Clippeleir, April Z. Gu, Improving nutrients ratio in class A biosolids through vivianite recovery: Insights from a wastewater resource recovery facility, Science of The Total Environment, Volume 946, 2024, 173560, ISSN 0048-9697, <https://doi.org/10.1016/j.scitotenv.2024.173560>.

Diversity Among Leadership and Staff Grade Levels

Grade Group			
	American Indian or Alaska Native	Asian	Black
C-Suite	0.0%	0.0%	0.4%
Vice-President	0.0%	0.3%	0.7%
Director	0.0%	0.2%	1.0%
Senior Manager	0.1%	0.2%	1.0%
Manager	0.0%	1.3%	3.3%
Supervisor	0.1%	0.2%	6.5%
Non Union Individual Contributor	0.0%	2.2%	10.6%
Union District Service (DS)	0.0%	1.8%	15.9%
Union Leader Wage (LW)	0.0%	0.0%	1.8%
Union Regular Wage (RW)	0.4%	0.1%	27.9%
Overall %	0.6%	6.2%	69.2%
Employee Count by Race	7	71	792

	Race			
	Native Hawaiian or other Pacific Islander	Two or more races	White	Not Disclosed
Hispanic/Latino				
0.0%	0.0%	0.0%	0.3%	0.0%
0.0%	0.0%	0.0%	0.4%	0.0%
0.3%	0.0%	0.0%	1.0%	0.1%
0.1%	0.0%	0.0%	0.6%	0.0%
0.0%	0.0%	0.0%	1.1%	0.1%
0.6%	0.0%	0.1%	1.1%	0.0%
1.0%	0.0%	0.3%	3.6%	0.7%
1.0%	0.0%	0.1%	3.9%	0.1%
0.1%	0.0%	0.0%	0.0%	0.0%
1.4%	0.1%	0.3%	5.2%	0.4%
4.5%	0.1%	0.8%	17.3%	1.4%
51	1	9	198	16

Employee Count by Grade	
	8
	16
	30
	22
	67
	98
	210
	262
	22
	410
	1145

Retention by Race Across Levels

Grade Group		
	Asian	Black
C-Suite	0	1
Vice-President	1	3
Director	0	2
Senior Manager	0	0
Manager	2	3
Supervisor	0	3
Non Union Individual Contributor	4	13
Union District Service (DS)	1	8
Union Leader Wage (LW)	0	1
Union Regular Wage (RW)	1	21
Grand Total	9	55
% of Turnover	9.7%	59.1%
% of Overall Workforce	6.2%	69.2%

Race			Employee Count by Grade
Hispanic/Latino	White	Not Disclosed	
0	0	0	1
0	1	0	5
1	1	0	4
0	1	0	1
0	4	0	9
0	1	0	4
3	7	1	28
1	3	0	13
0	0	0	1
0	5	0	27
5	23	1	93
5.4%	24.7%	1.1%	
4.5%	17.3%	1.4%	

Pay by Race Across Levels

Grade Group		
	American Indian or Alaska Native	Asian
C-Suite		
Vice-President		\$ 247,539.33
Director		\$ 208,729.95
Senior Manager	\$ 176,124.92	\$ 177,696.71
Manager		\$ 167,051.49
Supervisor	\$ 132,240.07	\$ 132,876.09
Non Union Individual Contributor		\$ 130,433.32
Union District Service (DS)		\$ 134,636.29
Union Leader Wage (LW)		
Union Regular Wage (RW)	\$ 90,186.74	\$ 97,547.68
Average by Race	\$ 108,471.24	\$ 147,503.36
Employee Count by Race	7	71

Race			
Black	Hispanic/Latino	Native Hawaiian or other Pacific Islander	Two or more races
\$ 296,750.37			
\$ 237,528.35			
\$ 210,866.57	\$ 199,082.03		
\$ 185,119.23	\$ 177,624.06		
\$ 162,898.12			
\$ 120,580.13	\$ 123,773.18		\$ 107,764.66
\$ 119,656.33	\$ 119,890.56		\$ 125,042.84
\$ 103,739.55	\$ 100,752.66		\$ 93,785.61
\$ 101,559.46	\$ 101,673.28		
\$ 88,532.80	\$ 87,202.14	\$ 67,900.61	\$ 85,861.19
\$ 109,704.55	\$ 111,098.39	\$ 67,900.61	\$ 106,589.47
792	51	1	9

		Average Salary by Grade	Employee Count by Grade
White	Not Disclosed		
\$ 282,715.11		\$ 291,487.15	8
\$ 239,001.63		\$ 239,865.81	16
\$ 217,956.69	\$ 198,730.51	\$ 211,977.19	30
\$ 184,058.79		\$ 183,357.52	22
\$ 165,789.85	\$ 144,062.43	\$ 164,107.93	67
\$ 122,754.12		\$ 121,335.74	98
\$ 127,555.86	\$ 135,470.08	\$ 123,198.89	210
\$ 111,236.56	\$ 145,115.63	\$ 107,486.79	262
		\$ 101,564.64	22
\$ 91,820.22	\$ 88,760.46	\$ 88,929.01	410
\$ 128,035.08	\$ 125,966.97	\$ 128,035.08	
198	16		1145

Question 41 - SETTLEMENTS

PLAINTIFF	COURT/CASE NO. TYPE OF CASE (AL, GL, EPL, BC) DATE CMPLT. FILED DATE CMPLT. SERVED	INCIDENT/LOSS DATE BRIEF DESCRIPTION	AMOUNT OF DEMAND
Waymer, Willie. Jr.	DC Superior Complaint 2024-CAB-004109 (Complaint for Personal Injury) Complaint Filed 7/1/2024 Served: 7/11/2024 GL	DOL: September 9, 2023. Plaintiff filed the complaint against Defendants DC Water and another driver, Paul Edwards. Plaintiff alleges he was driving his vehicle on Benning Road, NE, when the Defendants negligently and recklessly caused their respective motor vehicles to collided causing the Plaintiff to suffer permanent injury to body. Plaintiff seeks \$100,000.	\$100,000.00
State Farm Insurance Company	DC Superior Court 2023 CAB 004927 (Subrogation) Complaint Filed: 08/10/23 Served: 12/12/24 GL	DOL: February 20, 2023. The complaint alleges damages arising from a series of sewage backups that occurred at the District of Columbia residence (3812 Albemarle St., NW) of the Plaintiffs insured on or about February 20, 2023, February 25, 2023, March 9, 2023, and March 10, 2023, in which the sewage and effluent backups, and subsequent damages the Plaintiff alleges were caused by the negligent acts and/or omissions of Defendant, the District of Columbia.	\$43,879.99

Possolo, Manuel	DC Superior Court 2023 SCB 001338 (Complaint for Property Damage) Complaint filed: 10/4/23 Served: 10/11/23 GL	DOL: December 15, 2022. Plaintiff alleges that he "suffered property damage in my home's basement due to sewage backing up from a DC sewer line through an exterior drain and seeping through the front door." Plaintiff further alleges that "the sewage backup and resulting damages were caused by a clog in the main sewer line on my block, which occurred because the DC Water and Sewer Authority was negligent in carrying out its duties...". Plaintiff seeks \$9,640.71 in damages.	\$9,640.71
Santana, Sarah	District Court of Maryland for Prince George's County D-05-CV-23-026894 (Complaint for Personal Injury) Complaint Filed: 8/15/2023 Served: 11/13/2023 GL	DOL: 4/11/2023. Plaintiff alleges that as she was entering her parked vehicle, the defendant (a DC Water employee operating a DC Water vehicle) attempting to pass her parked car, "struck her left hand and car door causing her hand to be pinned and crushed between the defendants vehicle and plaintiffs vehicle, severely injuring Plaintiff."	\$30,000
Boyer, Gisele	DC Superior Court 2023 SCB 000955 (Complaint for Property Damage) Complaint Filed: 7/26/23 Served: 8/2/23 GL	DOL: March 24, 2022. Plaintiff alleges that the basement of her home "flooded with Category 3 (grossly contaminated) water from wall to wall due to a sewer back-up."	\$10,000.00
Pearson, Delcina	DC Superior Court 2023 CAB 005023B (Complaint for Personal Injury) Complaint filed: 08/15/23 Served: 12/12/23 GL	DOL: August 24, 2020: Plaintiff alleges that while they were walking "across the grassy area between the street and the sidewalk her leg went straight down into a manhole cover that had been in a state of disrepair."	\$50,000.00

Miller (Delafield Place) Plaintiff Singleton	US District Court for DC 1:17-Ccv-00840-KBJ (Negligence) Complaint Filed: 05/17/17 Served: 06/01/17 Dismissed: 10/2/18 US Court of Appeals for the DC Circuit 18-7169 Appeal Filed: 11/01/18 Appeal Denied: 12/27/19 DC Superior Court 2019 CA 003222 B Compliant Filed: 05/15/2019 Served: 06/11/2019 GL	DOL: November 18, 2016. Plaintiffs, sixteen (16) residents residing on Delafield Place, N.E., allege that DC Water caused untreated sewage, and contaminated drinking water to enter their respective homes as a result of a water main break. The residents also assert environmental, civil rights and trespass claims in their Complaint.	\$0.00

Total amount of Settlements paid: \$69,150.00

Question 75 - Attachment - Ongoing Sewer Rehabilitation Projects

P6 Code	Project	Description	Budgeted Total Capital Cost
G603/G703/GY03	Service Life Restoration Program 4	High Priority rehabilitation projects that needed to be undertaken to fix structural defects and restore structural integrity of the sewer system. Other activities included in this project are cleaning, pre and post CCTV, sealing joints, repair of offset pipe, rehabilitation of laterals, and manhole rehabilitation.	\$23,018,069
A433/G712/BO12	Spring Place Sewer Rehab	High Priority rehabilitation projects that needed to be undertaken to fix structural defects and restore structural integrity of the sewer laterals and manholes.	\$5,818,648
IH02	Service Life Restoration Program 5	This consolidated project to rehabilitate combined sewers in various locations throughout the District is one aspect of the Service Life Improvement Plan outlined in the Sewer System Facilities Plan. Multiple jobs provide the annualized program to rehabilitate the large sewer inventory which exhibit deteriorated conditions.	\$14,595,247
J307/A419	National Arboretum Sewer Rehab Construction Contract 2	This project is for the assessment, design and construction of sanitary sewer interceptors, trunk sewers and force mains that require upgrade.	\$10,776,169
JX01	Sanitary Sewer Rehabilitation 10	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$29,132,377
FW01	Piney Branch Sewershed Rehab, Phase 1	This project will rehabilitate a portion of the Piney Branch Trunk Sewer.	\$26,986,893
G501/IL02/IL06	Creekbed Sewer Rehabilitation Glover Archbold Park	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$46,708,229

G502	Creekbed Sewer Rehabilitation Soapstone Valley	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$14,835,448
G505	Creekbed Sewer Rehabilitation Normanstone Park	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$5,110,008
GH01	Service Life Restoration Program 2	This project to rehabilitate and repair local sanitary sewers throughout the District is one aspect of the Service Life Improvement Plan outlined in the 2009 Sewer System Facilities Plan.	\$23,433,614
HT22	Anacostia Force Main Rehab Phase 1	The Anacostia Force Main requires improvements to increase operational efficiency and extend its useful life, including installation of bypass access points, replacement of existing air release valves, and cathodic protection system upgrades.	\$116,071,782
J001	B Street/New Jersey Ave. Trunk Sewer Rehab and Cleaning Phase 1	This project involves a condition assessment, design, and repair of the B Street / New Jersey Avenue trunk sewer.	\$15,652,897
IE02	Storm Sewer rehab and Repair Phase 11	This project to rehabilitate and repair local storm sewers throughout the District addresses high risk and low functioning infrastructure.	\$2,470,000
IE03	Storm Sewer Rehabilitation 3	This project to rehabilitate and repair local storm sewers throughout the District addresses high risk and low functioning infrastructure.	\$3,801,000
IK02	Potomac Force Main Rehabilitation	This project is to rehabilitate and repair areas of pipe with known structural defects which increase its risk of failure.	\$4,500,000

IL01	Creekbed Sewer Rehabilitation Pinehurst Branch (West)	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$2,822,976
IL04	Creekbed Sewer Rehabilitation Fort Stanton Park Irving & Suitland Parkway	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$927,400
IL10	Creekbed Sewer Rehabilitation Rock Creek Oregon Avenue	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$23,354,364
IM02	Mill Creek Sewer Rehabilitation	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout the District. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$6,374,914
IN02	Rehab of Upper Eastside Interceptor Phase 1	This project is to rehabilitate and repair areas of pipe with known structural defects which increase its risk of failure.	\$18,560,977
LZ07	PI Phase 5 Pipe Rehab at Fairfax PI Tunnel	This project will rehabilitate segments of the Potomac Interceptor (PI) Sewer. The project will include engineering services for the design, permitting, bid, and construction phases and funding for capital construction, construction management, and site access planning.	\$50,167,163

QS03	Local Sewer Rehab Project 5-3	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$16,100,000
QS04	Local Sewer Rehab Project 5-4	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$11,864,261
QT01	Local Sewer Rehabilitation - Citywide 1	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$13,604,874
QU22	Local Sewer Rehab Project 7-1	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$82,355,000
QW01	Local Sewer Rehab Project 8-1	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$131,005,000
RC07	Major Sewer Rehab 1-5 Northeast Boundary	This project is to rehabilitate and repair areas of sanitary sewer pipe with known structural defects which increase its risk of failure.	\$22,912,430
RD03	Oxon Run Sewer Rehabilitation	This project is to rehabilitate and repair areas of sanitary sewer pipe with known structural defects which increase its risk of failure.	\$30,891,000
RD22/RC01	Rock Creek Main Interceptor Rehab	This project consists of multiple jobs to protect infrastructure in the vicinity of streams and creeks located throughout Rock Creek Park. The project intends to relocate and rehabilitate manholes and sewer pipes vulnerable to flooding or erosion and infrastructure exposed to or adjacent to surface waters. The project also includes the rehabilitation of outfalls and other tasks required to protect exposed sewers due to stream bank erosion.	\$113,130,150
RE22	PDB Sewer Contract 2	The East and West Outfall Sewers, East and West Outfall Relief Sewers, and North and South Interconnecting Branch Sewers are all at high risk of failure due to known structural defects and sever corrosion. This project will rehabilitate the full extents of these sewers.	\$345,539,578
RG22	Local Sewer Rehab 9-1	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$78,345,000

RJ01	Creekbed Sewer Rehabilitation Rock Creek Sherill Drive & Beach Drive	This project is intended to protect infrastructure in the vicinity of streams and creeks located throughout the District.	\$1,157,000
UQ22	Local Sewer Rehab 10	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$125,685,000
UR22	Local Sewer Rehab 11-1	This project to rehabilitate and repair local sanitary sewers throughout the District addresses DC Water's mandate to rehabilitate 12 miles of local sanitary sewers annually.	\$76,917,500
VJ22	Major Storm Sewer Rehab 1-1	This project to rehabilitate and repair local storm sewers throughout the District addresses high risk and low functioning infrastructure.	\$15,816,000
W122	Anacostia Main Interceptor Rehabilitation	The Anacostia Main Interceptor is at high risk of failure due to known point and continuous structural and corrosion defects. This project will rehabilitate and repair the high risk sections.	\$115,182,700
WB22	Local Storm Sewer Rehab 2	This project to rehabilitate and repair local storm sewers throughout the District addresses high risk and low functioning infrastructure.	\$8,455,752

Cost to Complete	Status Report			
	Phase	Design Start	Construction Start	Project Finish Date
\$20,364,204	Design	2-Jul-14	26-Sep-25	24-Mar-27
\$4,504,539	Design	3-Feb-15	1-Oct-25	31-Mar-27
\$12,506,777	Design	29-Dec-23	26-Sep-25	23-Mar-28
\$216,785	Design		6-Feb-21	31-Jan-25
\$27,913,129	Construction	26-Sep-17	19-Sep-24	30-Jun-27
\$9,993,370	Construction	2-Nov-21	22-Jun-23	11-Sep-26
\$43,055,184	Design	30-Jul-24	2-Jan-27	26-Jan-30

\$3,253,057	Construction	30-Jun-11	30-Sep-21	31-May-25
\$4,078,564	Construction	1-May-17	3-Sep-24	19-Nov-25
\$20,659,485	Construction			
		9-Feb-22	11-Mar-24	7-Sep-26
\$110,544,555				
	Planning	14-Apr-26	30-Apr-28	13-Apr-31
\$1,032,160	Construction	2-Oct-16	21-May-18	30-Jan-25
\$2,104,057	Design	1-Jan-25	4-Mar-26	30-Aug-27
\$3,305,217	Planning	3-Jun-25	25-Mar-27	13-Sep-28
\$1,976,441	Design	18-Jan-24	5-Apr-27	4-Apr-29

\$1,430,000	Design	22-Jul-14	4-Dec-25	12-Nov-26
\$0	Design	21-Aug-17	1-Nov-19	30-Jun-26
\$1,054,271	Design	3-Dec-15	30-Sep-16	2-Jul-25
\$5,136,138	Design	2-Jun-23	28-Oct-26	27-Apr-28
\$16,255,597	Design	28-Feb-26	13-Feb-28	6-Aug-29
\$19,461,570	Construction	12-May-20	7-Apr-22	21-May-27

\$13,384,000	Design	15-Aug-23	17-Sep-26	10-Mar-28
\$11,110,261	Design	3-Nov-25	27-Feb-28	26-Aug-29
\$13,385,874	Design	3-Nov-25	27-Feb-28	25-Feb-29
\$78,405,133	Planning	12-Feb-26	29-Feb-28	11-Feb-31
\$124,315,717	Planning	13-May-26	5-Sep-28	21-Sep-34
\$5,027,532	Construction	22-Mar-21	18-Oct-23	28-Feb-26
\$26,875,000	Design	29-Jul-20	12-Apr-27	3-Oct-28
\$104,646,123	Planning	2-Dec-25	17-Dec-30	30-Nov-35
\$326,773,602	Planning		30-Oct-29	
\$74,533,332	Planning	13-Oct-27	29-Oct-29	11-Oct-32

\$953,156	Design	11-Dec-23	13-May-26	11-May-28
\$119,835,750	Planning		29-Oct-30	
\$72,666,276	Planning	13-Oct-29	30-Oct-31	12-Oct-34
\$14,443,200	Planning	5-Oct-26	21-Oct-28	4-Oct-31
\$93,973,783	Planning	14-Apr-26	30-Apr-28	28-Sep-34
\$8,053,097	Planning	8-Mar-27	24-Mar-29	6-Mar-32

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D.C. WATER AND SEWER AUTHORITY

Personnel Policy and Procedure

SUBJECT	Policy Number
Telework	HR-003

1.0 POLICY

It is the policy of the District of Columbia Water and Sewer Authority (Authority or DC Water) to provide eligible employees with the opportunity to telework as a practical alternative to reporting to their official work location. This policy sets forth rules and guidelines for teleworking arrangements. These rules and guidelines will allow for Authority work to be performed effectively and productively at telework locations daily.

Either the employee or the employee's immediate supervisor can suggest a telework arrangement as an alternative to reporting to the employee's official work location, only for such positions where performance of the work can be done at a site other than the Official Work Location. Employees who are Teleworking must report to their Official Work Location on a regular and recurring basis and may be required at any time to physically report to their official work location on days otherwise agreed to as a Telework Day. Teleworking requires prior management approval and is neither an entitlement nor an Authority-wide benefit. Permission to telework does not change the terms and conditions of employment. It is the sole discretion of the Authority to approve a request to telework and may refuse to grant and may terminate a teleworking arrangement at any time for any reason, including, but not limited to:

- a. Failure to comply with this Policy or any other Authority policies, procedures, and guidelines, including but not limited to the Residency Policy;
- b. Failure to request and report leave time according to Authority policies;
- c. Decline in job performance;
- d. Failure to timely inform People and Talent of a change in the telework location;
- e. Failure to timely report to the official duty station when requested;
- e. Assuming a different job position at the Authority, changes in the employee's existing job responsibilities, or organizational changes within the department where the employee is assigned to work.

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D.C. WATER AND SEWER AUTHORITY

Personnel Policy and Procedure

SUBJECT	Policy Number
Telework	HR-003

A Telework Agreement must be in place for each employee who is permitted to telework. A fillable version of the Telework Agreement must be submitted to People and Talent once agreed to and signed by the employee and their supervisor. The Telework Agreement will be kept within People and Talent. Within thirty (30) days of any change in the identified teleworking location, the employees must update their Teleworking Agreement and provide the approved and signed Telework Agreement to People & Talent. Teleworking employees must continue to comply with all rules, regulations, policies, and procedures of the Authority.

The Department Head is responsible for establishing the department's work arrangements and has the authority to develop, approve, and implement work schedules; the department head must obtain final approval of the general teleworking arrangement(s) from the appropriate Executive Vice President.

An employee who requests telework as a reasonable accommodation under the Americans with Disabilities Act Amendments Act (ADAAA), will receive consideration under the ADAAA and any relevant provisions of an applicable Collective Bargaining Agreement (CBA). Please refer to the Authority's Accommodations Policy for more information.

2.0 SCOPE

This policy applies to all full-time eligible employees. This policy is not intended to conflict with any of the Authority's other workplace policies. If any provision of this policy conflicts with a provision of a CBA, the CBA will supersede this policy to the extent of any inconsistency.

3.0 DEFINITIONS

- 3.1 Telework – an approved work arrangement that allows an employee to perform work, during any part of regular, paid hours, at an approved alternative worksite.
- 3.2 Telework Location – a site away from the employee's official work location that allows for the performance of the employee's official job duties and responsibilities. The telework location may be a designated site within the employee's home or other approved location and local to the utility (within the District of Columbia, Maryland, or Virginia). The CEO and General Manager, or his or her designee, may approve exceptions to the locality requirement.

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D.C. WATER AND SEWER AUTHORITY

Personnel Policy and Procedure

SUBJECT	Policy Number
Telework	HR-003

The specific location of the worksite must be made known and consist of a single, designated area, such as a home office, which is appropriate for the performance of the employee's job duties and responsibilities.

- 3.3 Eligible Employee – the employee must have demonstrated satisfactory job performance. The employee must not have been disciplined for any reason in the preceding ninety (90) days or have any pending disciplinary actions prior to participation in telework. The employee must not be under a performance improvement plan (PIP) or have been placed on leave restriction at any time in the preceding 90 days. This does not waive any probationary period applicable to a new employee.
- 3.4 Official Work Location – the principal location designated by the Authority where the employee is expected to regularly perform his or her job duties.

4.0 RESPONSIBILITY

- 4.1 The Chief People Officer and EVP, People and Talent, is responsible for the overall administration of this Policy.
- 4.2 Each Department Head is responsible for establishing telework arrangements consistent with this Policy.
- 4.3 Immediate supervisors are responsible for supervising telework agreement(s) and ensuring that employees continue to perform their jobs in a satisfactory manner.
- 4.4 Employees are responsible for complying with this Policy and all other Authority rules, regulations, policies, and procedures while teleworking.
- 4.5 The VP, Information Technology, is responsible for supporting employees' use of DC Water owned or issued electronic equipment and, together with the Department Head, ensuring compliance of policies governing the use and maintenance of such equipment.

5.0 TELEWORK SPACE EQUIPMENT AND SUPPLIES

- 5.1 Employees provided with Authority-owned or issued equipment may only use such equipment for teleworking purposes. No unauthorized software or

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D.C. WATER AND SEWER AUTHORITY

Personnel Policy and Procedure

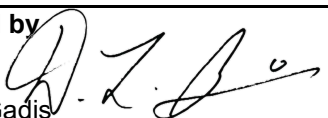
SUBJECT	Policy Number
Telework	HR-003

products may be downloaded or used on Authority-owned or issued equipment. Employees are responsible for protecting Authority-owned or issued equipment from theft, damage, and unauthorized use.

- 5.2 Employees are solely responsible for all setup and operating costs associated with teleworking. This includes but is not limited to personal computers, printers, scanners, facsimile machines, telephones and telephone service, mobile devices, internet service, and any other equipment or services related to the operation of the teleworking worksite.
- 5.3 Authority-owned or issued equipment used in the normal course of employment will be maintained, serviced, and repaired by the Authority. Employees are responsible for requesting assistance from IT regarding Authority-owned or issued equipment and are responsible for bringing the equipment to the official work location for inspection and repair. Employees using their own equipment are solely responsible for the cost, maintenance, troubleshooting, and service of the equipment.
- 5.4 Employees participating in telework are not permitted to take office supplies beyond what the employee requires to perform their job at the worksite.
- 5.5 Employees who telework must continue to safeguard the Authority's confidential and proprietary information and data and follow all policies and procedures necessary for protecting such information from unauthorized use or disclosure.

6.0 DISCLAIMER

This Policy is intended for your information and guidance only. It is not an employment contract and does not guarantee any fixed terms and conditions of employment. Your employment with the Authority is not guaranteed for any specific time and may be terminated by the Authority for any lawful reason.

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FY 2024 TRAVEL EXPENSES

ATTACHMENT 2

EMPLOYEE NAME	FY 2024	EMPLOYEE NAME	FY 2024
Abate, Bethel	8,383.50	Bodjona, Kibanou	646.68
Abebe, Abiye	2,806.86	Bolembakh, Yevgeniy	2,794.43
Abebe, Bisrat	6,129.52	Bond, Tommy	1,062.19
Abosede, Temi	1,582.62	Bonds, Jaydonte	527.04
Acharya, Tika	1,900.12	Bornhofen, Robert	13,446.95
Adalian, Diran	1,956.87	Boykin, Ivan	2,857.57
Addison, Alecia	4,826.95	Bradford, Tambua	454.77
Ako, Abnet	323.78	Brennan, Garry	2,169.55
Alba, Jaime	8,871.51	Briggs, Emmanuel	414.00
Albrittain, Chanda	3,686.91	Brown, Damon	3,056.77
Ali, Nija	1,070.50	Brown, Matthew	919.45
Allison, Angelia	1,692.81	Browne-Dennis, Thea	2,100.74
Almeida, Carlos	2,392.85	Bruton, Theresa	2,825.67
Amaro, Domingos	1,289.32	Burton, Duncan	2,053.11
Ancalle, Javier	987.40	Capolarello, Nicholas	68.78
Asiimwe, Andrew	15,176.29	Carter, Andre	104.15
Assefa, Tsegaye	58.82	Carter, Chad	1,135.63
Austin, Soyane	400.00	Cesur, Durmus	396.15
Awosolu, Jumoke	2,165.26	Charde, Seth	865.00
Ayodeji, Adeniyi	451.33	Chen, Kai Loon	40.48
Balcha, Daniel	235.88	Chen, Zhongmin	1,112.84
Ball, Frankie	1,551.97	Christ, Brent	2,008.32
Baltimore, Brian	437.94	Clagett, Lauren	1,903.55
Baltimore, Michael	370.50	Cobb, Philip	6,748.48
Barker, Daniel	5,058.83	Coburn, Edward	93.06
Barton, Lisa	13,152.49	Coit, Christopher	2,710.40
Battle, Marc	35,659.94	Collier, Christopher	5,146.97
Beard, Charles	462.95	Coney, Graylon	1,178.08
Beasley, Darby	551.16	Constant, Pierre	5,509.70
Bedane, Tamrat	7,364.66	Copeland, Shelley	1,541.22
Beesley, Jeffrey	525.00	Cossa, Gian	2,924.96
Beesley, John	2,728.34	Covington, Shandra	298.38
Bellamy, Kevin	1,700.69	Dawson, Gavin	297.50
Belt, Timothy	2,260.79	De Clippeleir, Haydee	5,400.04
Bennett, Mikhaila	427.30	Delgado, Yulkiana	588.79
Berhanu, Tsedale	1,029.79	Dingle, Toymeika	43,621.53
Bhandari, Saroj	2,183.85	Djateu Pettang, Christian	287.30
Bhatt, Jigar	449.43	Donati, Robert	1,621.28
Bian, Shikui	767.45	Dorgan, Bret	1,829.90
Bilvardi, Vahid	396.95	Dorsey, Joy	5,844.98
Birbalsingh, Andrew	2,004.88	Douglas, Susaye	4,715.73
Bisrat, Abebe	1,114.07	Dove, Shawn	505.60
Blanchard, Renard	390.68	Edwards, Joseph	7,976.19
Blinkoff, Val	3,461.97	Elledge, William	21,598.79
Bo, Yilan	2,361.48	Ellinwood, Scott	3,220.00
Bocalig, Sharon	1,691.68	Erfani, Aref	1,855.93

EMPLOYEE NAME	FY 2024	EMPLOYEE NAME	FY 2024
Evans, Gordon	1,981.04	James, Everal	2,343.63
Facen, Henry	2,928.39	Jameson, Karl	1,871.59
Fang, Jun	2,564.11	Jhingory, Kevin	2,195.17
Fisher, Kelly	1,423.11	Johnson, Alicia	1,034.40
Fortu, Ion	2,495.45	Johnson, Antonio	315.00
Gadis, David	27,804.52	Johnson, Darin	207.16
Gamble, Jeffery	758.06	Johnson, Michelle	1,694.59
Garcia, Maria Ella	4,625.60	Johnson, Alicia	195.00
Gebrehiwot, Sophia	1,413.11	Jones, Dwayne	3,473.16
Germany, Michelle	1,587.87	Jones, Jamal	126.47
Getahun, Henok	2,210.88	Jones, Jonathan	651.65
Gill, Shawna	5,685.85	Jordan, Khristopher	962.59
Gisborn, David	1,772.65	Jordon, Kris	1,002.00
Gobeze, Sisay	2,184.21	Judge, Yvette	315.39
Gonzalez, Jesus	5,844.52	Kang, Scott	7,155.06
Gordon, Antoine	451.90	Kaynak, Burak	9,191.33
Gottschalk, Edward	1,375.72	Kelley, Peter	1,815.31
Gowda, Meena	7,450.87	Khalil, Syed	2,427.54
Gray, Korey	1,912.00	Khan, Shahid	2,342.13
Green, James	2,353.78	Kharkar, Salil	20,542.85
Green, Karen	2,303.28	Kidane, Awet	1,746.67
Griffith, Wayne	18,637.79	Kidanemariam, Yonas	9,756.02
Gupta, Anjali	4,972.88	Kinter, Saul	544.44
Gurung, Prativa	2,200.22	Ko Sun, Ma Kainnayi	1,627.18
Gutierrez, Mathew	2,338.18	Kutubi, Abdulhameed	1,854.70
Guttridge, Paul	2,194.70	Laban, Paul	297.50
Hagos, Helen	2,889.45	Ladipo-Obasa, Mojolaoluwa	5,577.37
Hailu, Zelalem	1,978.52	Lancaster, Jordan	1,218.43
Hanou, Severin	1,168.46	Larimore, James	2,302.49
Hardy, Janelle	7,652.68	Latty, Joslyn	32.56
Harper, Reginald	3,275.18	LeBlanc, Mandy	4,114.93
Heaney, Patrick	2,818.85	Lee, Chris	1,783.72
Hernandez, Elkin	1,159.15	Leonard, Tyvon	2,670.84
Hicks, Erik	4,037.36	Lewis, Deyonka	3,569.99
Hines, Rodea	1,242.57	Lindsey, Keith	34,319.86
Holman, Maureen	2,587.17	Lisle, John	10,549.87
Hope, Gregory	4,475.08	Little, Jacqueline	1,191.76
Hughes, Jason	6,398.67	Littlejohn, Anthony	439.33
Huntley, John	3,635.11	Liu, Ye	2,091.29
Huston, John	2,292.95	Lowndes, Dusti	1,561.95
Inoni, Loretta	1,616.15	Lyle, Sharita	1,524.01
Iracks, Andre	1,615.30	Malasy, Genes	2,164.89
Islam, Anjuman	4,321.82	Manago, Dar'Nita	1,595.63
Jackson, Amber	680.65	Marr, Venus	1,103.96
Jackson, China	615.59	Masih, Snehalata	2,521.83
Jackson, Danyle	3,139.34	Masud, Hamza	851.54
Jackson, Toshiko	2,048.07	Mathis, Debra	2,308.48

EMPLOYEE NAME	FY 2024	EMPLOYEE NAME	FY 2024
Matthews, Michael	77.95	Pathak, Bipin	4,565.70
McCauley, Douglas	2,222.64	Paudel, Yagya	2,158.57
McFarlane, Akeem	2,621.08	Peeler, David	2,612.73
Mckenzie, Marcus	2,985.22	Peot, Christopher	2,783.72
McKinney, Bianca	1,225.35	Perla, Orfa	1,999.62
McMillian, Ronney	420.01	Peters, Ayobami	2,857.96
McNeill-Burton, Duncan	556.18	Peters, Francis	1,202.42
McPaul, Gary	-	Peterson, Jeffrey	1,797.52
McPhaul, Gary	346.00	Phillips, Barry	3,397.83
Medley, Steven	271.36	Pickeral, Michelle	3,967.07
Melsew, Getachew	7,609.86	Pitt, Otis	901.31
Midkiff, Donavan	3,006.50	Price, Lisa	273.42
Milton, Bonnie	1,837.67	Pride, Monica	4,248.63
Minor, Nakeysha	1,712.01	Proctor, Jeffrey	577.45
Mirabeau, Monique	6,418.24	Purchase, Jeannie	2,750.00
Miranda, Miguel	626.00	Rahman, Masud	2,633.11
Mitchell, Barbara	6,469.20	Ramirez, Mario	3,792.92
Mitchell, Marcus	3,622.25	Raymond, Tiyonna	1,314.57
Montgomery, Andre	79.69	Reeves, Michael	3,060.77
Monwuba, Chukwukelue	4,032.15	Regis, Darius	4,568.70
Moore, Sedrick	1,922.34	Regis, Enrique	309.49
Morales, Francisco	347.96	Reid, Mark	10,293.48
Morris, Dennis	3,416.30	Reyes, Raymond	1,929.41
Morse, Stacey	22,489.46	Rhodd, Michelle	3,707.18
Morton, David	3,914.82	Ries, Matthew	10,109.55
Moussa, Wone	2,830.02	Riley, Moses	2,929.73
Mukira, Duncan	6,987.53	Risher, Adam	2,102.15
Mundy, Michael	1,467.07	Roberson-Ramos, Nyika	4,656.93
Myers, Rona	1,331.87	Robinson, Sheena	3,316.14
Newsome, Sercolia	6,687.84	Rogers, Chad	153.75
Ngo, Khoa Nam	5,616.33	Rogers, Chad	638.11
Nguyen, Daniel	4,198.00	Rosser, Storm	52,287.58
Njandja, Paola	845.00	Salas, Alan	2,508.06
Nunez, Jose	1,443.88	Santana-Eden, Ines	2,000.99
Oguns, Clement	2,359.51	Satyadev, Abhiram	301.88
Okechi, Immaculata	555.00	Schmelling, Maureen	4,024.72
Okogi, Sylvia	2,767.21	Shaffer, David	840.94
Okonkwo, Churchill	1,769.28	Sharp, Ronny	3,337.72
Okpechi, Immaculata	5,078.79	Shiao, Jessica	10,493.51
Olatunji, Akintayo	725.65	Simmons, Jessica	3,076.14
Olawunmi, Dotun	624.13	Simpkins, Robert	7,661.03
Oluyole, Joel	1,484.30	Sims, Nelson	2,581.96
Parhami, Alireza	14,869.73	Sims, Ronald	3,731.55
Parker, Curtis	680.54	Smith, Arthur	53.06
Parker, David	9,632.64	Smith, Michael	2,660.07
Parker-Griffin, Tracey	239.05	Smith, Tawan	340.26
Passarelli, Nicholas	7,603.04	Smith, Wendell	4,269.09

EMPLOYEE NAME	FY 2024
Smith-Simpson, Lisa	83.75
Snyder, Tammy	1,185.81
Soares, Mina	3,191.45
Somers, Calwood	2,883.43
Sowell, Nichol	4,668.26
Spears, George	1,608.69
St Louis, Kenrick	5,994.80
Stan, Ion	420.07
Stephens, Gregory	41,746.96
Sturdivant, Amber	2,195.03
Sun, Louie	5,983.68
Suzuki, Ryu	7,344.27
Tait ,Sundae	1,311.94
Talley, Sharon	4,887.17
Taylor, Jarohn	375.66
Taylor, Sharell	567.00
Tegegne, Woinshet	12,324.75
Templeton, Micheal	1,853.82
Thomas, Meisha	4,464.91
Thomas, Willis	1,691.59
Thompson, Jeffrey	37,669.33
Thompson, Thomas	1,640.92
Tinubu, Peter	1,330.00
Truong, Hoa	2,590.62
Tsehayu, Haile	4,284.84
Tucker, Kevin	1,594.01
Venable, Jermaine	1,310.04
Vernon, Gregory	2,432.52
Vinson, Gregory	1,828.39
Wahba, Sameh	516.38
Walker-Marshall, Lei	107.16
Walters, Edward	473.40
Walton, Frank	4,183.32
Wanba, Sam	895.00
Ward, Gemitry	3,761.58
Washington, Corey	2,642.49
Watson, Monica	1,654.39
Watson, Vanika	2,770.60
Watson-Sanders, Monica	269.20
Watts, Keith	9,253.49
Williams, Kirsten	10,372.41
Williams, Tamara	2,325.00
Williams, Willie	1,032.62
Wilson, Corey	2,105.11
Wilson, Maliek	2,455.68
Wone, Moussa	2,652.49
Wroten, Antoine	3,595.22

EMPLOYEE NAME	FY 2024
Yilma, Eyasu	3,310.94
Young, Derrick	3,189.21
Zafar, Asim	6,430.69
Zavala, Yesenia	447.00
Zerrini, Nadine	2,422.20
Zhao, Renni	9,186.36
Zuokemefa, Pade	1,228.29
Grand Total	1,239,823.68

Unit #	Priority#	Tag#	VIN	Status	Type	Sub-Type1
42FP-1572	2	DCW0533	1GNDT13W4XK207303	AUCTION	SUV	4 DOOR
41-1232	2	DCW0141	1GCFC24T7YE136125	AUCTION	TRUCK	PICKUP
43-20097	1	DCW0458	1GBJG31U951242617	AUCTION	VAN	CUT AWAY
43-20100	1	DCW0277	1GBJG31U851241541	AUCTION	VAN	CUT AWAY
43-20103	1	DCW0093	1GBHC24U75E310535	AUCTION	TRUCK	UTILITY LIGHT
43-20243	1	DCW0544	1GCCS199198131712	AUCTION	TRUCK	PICKUP
43-20352	2	DCW0313	2D4RN4DE7AR412609	AUCTION	VAN	7 PASSENGER
43-20387	1	DCW0268	1GB0CVCG3BF247191	AUCTION	TRUCK	UTILITY LIGHT
42-20346	2	DCW0503	1GCZGFBA1A1151033	AUCTION	VAN	CARGO
42-1186	3	DCW0241	1GBKC34FXXF021644	AUCTION	TRUCK	STAKEBODY
42-20349	2	DCW0911	1GB7KZBK4AF146819	AUCTION	TRUCK	PICKUP-DUMPING
41-1079	2	DCW0297	3GBKC34F21M114150	AUCTION	TRUCK	STAKEBODY
41-1081	2	DCW0125	1GBKC34F5XF024094	AUCTION	TRUCK	STAKEBODY
41-20270	3	DCW0470	1GCGG25C591140402	AUCTION	VAN	CARGO
41-20286	3	DCW0376	1GBHC24K48E210010	AUCTION	TRUCK	UTILITY LIGHT
41-1443	3	DCW0553	1GNDT13W1XK206660	AUCTION	SUV	4 DOOR
42-1547	3	DCW0096	1GBKC34F6XF021849	AUCTION	TRUCK	STAKEBODY
46-1548	3	DCW0338	1GBKC34F7XF021861	AUCTION	TRUCK	STAKEBODY
46-20114	2	DCW0355	1GBE5C1225F533016	AUCTION	TRUCK	UTILITY LIGHT
46-20160	2	DCW0136	1GBHC34K67E581190	AUCTION	TRUCK	UTILITY - VALVE
46-20161	2	DCW0305	1GBHC34K07E575725	AUCTION	TRUCK	UTILITY - VALVE
46-20162	2	DCW0182	1GBHC34K67E574725	AUCTION	TRUCK	UTILITY LIGHT

46-20163	2	DCW0515	1GBHC34K97E574816	AUCTION	TRUCK	UTILITY LIGHT
46-20167	2	DCW0088	1GBHC34K97E574170	AUCTION	TRUCK	UTILITY - VALVE
46-20168	2	DCW0165	1GBHC34K07E581654	AUCTION	TRUCK	UTILITY - VALVE
46-20175	3	DCW0415	1GCEC14X67Z633733	AUCTION	TRUCK	PICKUP
46-20212	2	DCW0192	1GBHC34K68E196519	AUCTION	TRUCK	UTILITY - VALVE
46-20217	1	DCW0435	1GBHC34K28E197781	AUCTION	TRUCK	UTILITY - VALVE
46-20225	2	DCW0437	1GBE5C1968F415729	AUCTION	TRUCK	DUMP
46-20390	3	DCW0271	1GCZGUCG5B1162156	AUCTION	VAN	MOBILE LAB
41-20391	3	DCW0272	1D7RE2BP4BS687642	AUCTION	TRUCK	PICKUP
41-20298	3	DCW0358	1GCCS199298156666	AUCTION	TRUCK	PICKUP
42F-20299	2	DCW0367	1GCCS199798157005	AUCTION	TRUCK	PICKUP
45-20223	2	DCW0113	1GBE5C1908F416021	AUCTION	TRUCK	DUMP
46-20224	1	DCW0244	1GBE5C1998F412159	AUCTION	TRUCK	DUMP
45-20260	2	DCW0058	1HTMMAAR29H158060	AUCTION	TRUCK	DUMP
47-20302	3	DCW0353	1GCCS199498156569	AUCTION	TRUCK	PICKUP
41-1152	2	DCW0528	1GCGC24R5YF512050	AUCTION	TRUCK	PICKUP
41-20327	2	DCW0291	1GBJC74KX9F143469	AUCTION	TRUCK	UTILITY LIGHT
42A-20350	2	DCW0104	3FADP0L34AR376081	AUCTION	CAR	SEDAN
42-20253	2	DCW0352	1GBJC74K89E124022	AUCTION	TRUCK	UTILITY LIGHT
42-20196	2	DCW0374	1GCGG25C681104149	AUCTION	VAN	CARGO
41-20430	2	DCW0612	1GCWGFC2D1103238	AUCTION	VAN	CARGO
46-20446	3	DCW0628	1FTEX1CM6CFC50897	AUCTION	TRUCK	PICKUP
45-20498	2	DCW0656	1HTWAAAR8DH362064	AUCTION	TRUCK	CATCH BASIN

LP-20532	2	DCW0679	2C4RDGBG6ER214728	AUCTION	VAN	7 PASSENGER
42FP-20601	2	DCW0852	3FA6P0PU5FR116369	AUCTION	CAR	SEDAN
48-20216	2	DCW0407	1GBE4C1286F411863	HOLDING	TRUCK	STAKEBODY
43-20386	1	DCW0267	1GB3G2CG9B1170243	HOLDING	VAN	CUT AWAY
42-1198	2	DCW0045	1HTSCABL41H351576	HOLDING	TRUCK	BOX
42-20262	3	DCW0108	1GCGG25C591138388	HOLDING	VAN	CARGO
41-20226	3	DCW0052	1GCDT29E788223376	HOLDING	TRUCK	PICKUP
41-20269	3	DCW0163	1GCGG25C791139963	HOLDING	VAN	CARGO
41-20272	3	DCW0032	1GCGG25C191138226	HOLDING	VAN	CARGO
41-20296	3	DCW0212	1GCCS199498156748	HOLDING	TRUCK	PICKUP
46-1438	1	DCW0120	1HTGCADT3YH322910	HOLDING	TRUCK	PLATE
46-1551	1	DCW0426	1HTSCAAL51H267722	HOLDING	TRUCK	UTILITY HEAVY
45-1552	1	DCW0126	1HTSCAAL21H267726	HOLDING	TRUCK	UTILITY HEAVY
46-1557	1	DCW0051	1HTSCAAL81H267732	HOLDING	TRUCK	UTILITY HEAVY
46-20107	1	DCW0180	T0410GX950367	HOLDING	BACKHOE	BACKHOE
46-20108	1	DCW0303	T0410GX950395	HOLDING	BACKHOE	BACKHOE
41-20110	1	DCW0179	T0410GX950424	HOLDING	BACKHOE	BACKHOE
46-20111	1	DCW0084	T0410GX950434	HOLDING	BACKHOE	BACKHOE
46-20112	1	DCW0431	T0410GX950444	HOLDING	BACKHOE	BACKHOE
46-20123	1	DCW0231	T0410GX955275	HOLDING	BACKHOE	BACKHOE
46-20200	1	DCW0103	T0410JX157684	HOLDING	BACKHOE	BACKHOE
LP-20382	3	DCW0263	1D7RE2BP8BS695873	HOLDING	TRUCK	PICKUP
46-20109	1	DCW0457	T0410GX950414	HOLDING	BACKHOE	BACKHOE

45-20075	1	DCW0081	1GBE5E1245F513734	HOLDING	TRUCK	UTILITY LIGHT
46-20154	2	DCW0360	2CNDL23F176113568	HOLDING	SUV	4 DOOR
45-20220	1	DCW0245	1GBE5E1958F413367	HOLDING	TRUCK	DUMP
45-20393	3	DCW0274	1GC2CVCG0BZ428249	HOLDING	TRUCK	PICKUP
45-20395	3	DCW0336	1GB4CZCG1BF245660	HOLDING	TRUCK	UTILITY LIGHT
45-20126	1	DCW0236	T0410GX958856	HOLDING	BACKHOE	BACKHOE
46-1435	1	DCW0102	1HTSCAAL01H267725	HOLDING	TRUCK	UTILITY HEAVY
45-1561	1	DCW0235	1HTGCADT7YH322909	HOLDING	TRUCK	PLATE
45-20104	1	DCW0077	T0410GX950142	HOLDING	BACKHOE	BACKHOE
45-20106	1	DCW0535	1T0410GX950357	HOLDING	BACKHOE	BACKHOE
45-20138	1	DCW0239	1HTWHAAR87J464442	HOLDING	TRUCK	DUMP
45-20139	1	DCW0576	1HTWHAARX7J464443	HOLDING	TRUCK	DUMP
45-20171	3	DCW0498	1GCEC14X57Z605728	HOLDING	TRUCK	PICKUP
46-20331	3	DCW0537	1GCEC14X29Z223336	HOLDING	TRUCK	PICKUP
41-1082	2	DCW0477	1GBKC34F5XF022801	HOLDING	TRUCK	STAKEBODY
41-1139	1	DCW0350	1HTSDAARX1H268916	HOLDING	TRUCK	MOUNTED CRANE
46-20295	3	DCW0091	1GCCS199698156640	HOLDING	TRUCK	PICKUP
41-20328	2	DCW0474	1GBJC74K29F144700	HOLDING	TRUCK	UTILITY LIGHT
41-20052	1	DCW0098	BMVS2935	HOLDING	CRANE	MOBILE
42-20079	2	DCW0090	5T4KP41R733373055	HOLDING	VAN	STEP VAN
42-20265	2	DCW0229	1GCGG25C991139592	HOLDING	VAN	CARGO
46-20423	1	DCW0606	1GB0CVCG1CF213929	HOLDING	TRUCK	UTILITY LIGHT
45-20435	2	DCW0617	1GC1CZCG5DF112823	HOLDING	TRUCK	PICKUP

45-20499	1	DCW0657	1HTWAAAR4DH362062	HOLDING	TRUCK	CATCH BASIN
42-20509	2	DCW0666	1FT7W2B69DEB53883	HOLDING	TRUCK	PICKUP
46-20580	1	DCW0833	1FDBF3ET4EEB20367	HOLDING	TRUCK	UTILITY - VALVE
42-20623	2	DCW0873	1FDUF5HT7FEB26066	HOLDING	TRUCK	DUMP
42-20624	2	DCW0874	1FDUF5HT9FEB26067	HOLDING	TRUCK	DUMP
41-21082	1	DCW1522	1FDNF6AN3RDF00916	HOLDING	TRUCK	MOUNTED CRANE
42A-20372	3	DCW0660	1G1RC6E49BU102138	LIVE	CAR	SEDAN
42T-20371	2	DCW0116	NM0LS7AN0BT056481	LIVE	VAN	CARGO
43-20244	1	DCW0061	1GCCS199798131469	LIVE	TRUCK	PICKUP
43-20247	3	DCW0326	1GBJG31K081229046	LIVE	VAN	CUT AWAY
43-20377	1	DCW0215	1GCNCPEA6BZ373419	LIVE	TRUCK	PICKUP
43-20384	1	DCW0265	1GB3G2CG3B1170187	LIVE	VAN	CUT AWAY
43-20385	1	DCW0266	1GB3G2CG4B1169761	LIVE	VAN	CUT AWAY
43-20392	1	DCW0273	1GC2CVCGXBZ427111	LIVE	TRUCK	PICKUP
42-20378	1	DCW0217	1GCNCPEA1BZ402244	LIVE	TRUCK	PICKUP
42-20400	2	DCW0424	2GNFLCEK7C6167102	LIVE	SUV	4 DOOR
42-20401	2	DCW0425	2GNFLCEK8C6164127	LIVE	SUV	4 DOOR
42-20276	2	DCW0473	1GCGG25C491138804	LIVE	VAN	CARGO
42-20345	2	DCW0531	1GCZGFBA1A1150853	LIVE	VAN	CARGO
42-20127	2	DCW0414	1GNDT13S072150921	LIVE	SUV	4 DOOR
42-20195	2	DCW0550	1GCGG25C681104720	LIVE	VAN	CARGO
41-20369	3	DCW0124	1J4PN2GK1BW513593	LIVE	SUV	4 DOOR
47-20370	3	DCW0007	2CNFLNE57B6279665	LIVE	SUV	4 DOOR

41-20215	3	DCW0559	1GCCS19E288142293	LIVE	TRUCK	PICKUP
41-20271	3	DCW0412	1GCGG25C391139412	LIVE	VAN	CARGO
42-20273	3	DCW0410	1GCGG25C691139338	LIVE	VAN	CARGO
41-20274	3	DCW0569	1GCGG25C891140152	LIVE	VAN	CARGO
41-20306	3	DCW0464	1GCCS199198156853	LIVE	TRUCK	PICKUP
47-20235	3	DCW0092	1GCCS199398131159	LIVE	TRUCK	PICKUP
46-20297	3	DCW0254	1GCCS199098156472	LIVE	TRUCK	PICKUP
46-20342	3	DCW0490	1GCESBD94A8136803	LIVE	TRUCK	PICKUP
44-20394	3	DCW0806	2D4RN4DG6BR795719	LIVE	VAN	7 PASSENGER
41-20337	3	DCW0174	1GB3CVBK6AF114233	LIVE	TRUCK	UTILITY LIGHT
46-1558	1	DCW0430	1HTSCAAL61H267728	LIVE	TRUCK	UTILITY HEAVY
44-20174	1	DCW0486	1GCEC14X97Z638490	LIVE	TRUCK	PICKUP
46-20179	2	DCW0029	1GBHC34KX7E577000	LIVE	TRUCK	UTILITY-VAL-VAC
41-20194	3	DCW0123	1GCCS199288146623	LIVE	TRUCK	PICKUP
46-20199	1	DCW0434	T0410JX157599	LIVE	BACKHOE	BACKHOE
46-20211	1	DCW0200	1GBHC34K08E195706	LIVE	TRUCK	UTILITY - VALVE
46-20264	1	DCW0404	1HTWHAAR79J157394	LIVE	TRUCK	DUMP
41-20301	3	DCW0588	1GCCS199298156411	LIVE	TRUCK	PICKUP
46-20314	1	DCW0442	T0410JX176124	LIVE	BACKHOE	BACKHOE
46-20317	1	DCW0816	1HTMNAAL49H149031	LIVE	TRUCK	UTILITY HEAVY
46-20318	1	DCW1535	1HTMNAAL69H149032	LIVE	TRUCK	UTILITY HEAVY
46-20332	2	DCW0396	2CNFLEEW0A6228158	LIVE	SUV	4 DOOR
42-20396	3	DCW0335	1GB3CZCG1BF246643	LIVE	TRUCK	UTILITY LIGHT

46-20193	3	DCW0502	1GCCS199888149204	LIVE	TRUCK	PICKUP
46-20380	3	DCW0261	1GCNCPEA7BZ399429	LIVE	TRUCK	PICKUP
45-20399	2	DCW0379	1GCWGFCA1B1176128	LIVE	VAN	CARGO
45-20333	1	DCW0281	1HTWAAAR2AJ244242	LIVE	TRUCK	CATCH BASIN
46-1434	1	DCW0478	1HTSCAAL81H267729	LIVE	TRUCK	UTILITY HEAVY
42F-20135	1	DCW0804	1HTMMAAR57H464439	LIVE	TRUCK	DUMP
45-20137	1	DCW0238	1HTWHAAR67J464441	LIVE	TRUCK	DUMP
42F-20140	1	DCW0460	1HSWYAHR97J464444	LIVE	TRUCK	SEMI
45-20153	2	DCW0362	2CNDL23F576113640	LIVE	SUV	4 DOOR
41-20250	1	DCW0385	T0410JX171383	LIVE	BACKHOE	BACKHOE
45-20263	1	DCW0247	1HTWHAAR99J157395	LIVE	TRUCK	DUMP
LP-20315	1	DCW0237	T0410JX176117	LIVE	BACKHOE	BACKHOE
45-20388	2	DCW0269	1GC0KVCG1BF185630	LIVE	TRUCK	PICKUP
45-20389	2	DCW0270	1GC0KVCG7BF186099	LIVE	TRUCK	PICKUP
42A-20227	2	DCW0030	2CNDL43FX86059362	LIVE	SUV	4 DOOR
47-20303	1	DCW0129	1GCCS199898156851	LIVE	TRUCK	PICKUP
41-20304	2	DCW0347	1GCCS199698156606	LIVE	TRUCK	PICKUP
41-20310	2	DCW0064	1GCCS199398156868	LIVE	TRUCK	PICKUP
41-20309	2	DCW0411	1GCCS199198156819	LIVE	TRUCK	PICKUP
41-20398	2	DCW0380	1GCWGFCA2B1175456	LIVE	VAN	CARGO
41-20275	2	DCW0546	1GCGG25C291144472	LIVE	VAN	CARGO
45-20158	3	DCW0594	1GCJC33K17F541740	LIVE	TRUCK	PICKUP
41-20214	2	DCW0199	1GCCS19E588141610	LIVE	TRUCK	PICKUP

41-20292	2	DCW0595	1GCCS199098156696	LIVE	TRUCK	PICKUP
41-20293	2	DCW0530	1GCCS199298156716	LIVE	TRUCK	PICKUP
41-20294	2	DCW0146	1GCCS199798156419	LIVE	TRUCK	PICKUP
LP-20277	2	DCW0175	1GNEV13D89S154797	LIVE	CAR	CROSSOVER
LP-20278	2	DCW0487	2G1WB57K891289745	LIVE	CAR	SEDAN
42FP-20145	2	DCW0043	1GAHG39U671150083	LIVE	VAN	15 PASSENGER
44-20373	2	DCW0002	1G1RC6E43BU102507	LIVE	CAR	SEDAN
42FP-20374	2	DCW0003	4DRASAAN6CJ394743	LIVE	BUS	29 PASSENGER
42-20257	1	DCW0419	1HTMMAAR39H158066	LIVE	TRUCK	DUMP
42-20313	2	DCW0100	1GCDT199798156969	LIVE	TRUCK	PICKUP
46-20252	1	DCW0209	1GBJC74K49E123370	LIVE	TRUCK	UTILITY LIGHT
42-20266	2	DCW0416	1GCGG25C691138108	LIVE	VAN	CARGO
42-20238	2	DCW0514	1GCCS199398131498	LIVE	TRUCK	PICKUP
42-20308	2	DCW0534	1GCCS199998156938	LIVE	TRUCK	PICKUP
42-20330	2	DCW0351	1GBHC73K59F164732	LIVE	TRUCK	UTILITY LIGHT
44-20239	2	DCW0456	1GCCS199598131230	LIVE	TRUCK	PICKUP
42-20267	2	DCW0484	1GCGG25C091145099	LIVE	VAN	CARGO
42-20268	2	DCW0454	1GCGG25C391144514	LIVE	VAN	CARGO
46-20410	1	DCW0577	1HTJTSKN1DH174329	LIVE	TRUCK	DUMP
46-20411	1	DCW0578	1HTJTSKN8DH174330	LIVE	TRUCK	DUMP
46-20412	1	DCW0579	1HTJTSKNXDH174331	LIVE	TRUCK	DUMP
41-20403	1	DCW0580	36947300	LIVE	CRANE	MOBILE
41-20413	2	DCW0596	1GCRCPEA3CZ321488	LIVE	TRUCK	PICKUP

41-20414	2	DCW0597	1GCRCPEA4CZ319278	LIVE	TRUCK	PICKUP
47-20415	1	DCW0598	1GCRCPEA3CZ318171	LIVE	TRUCK	PICKUP
44-20416	2	DCW0599	1GCRCPEA9CZ324332	LIVE	TRUCK	PICKUP
44-20417	2	DCW0600	1GCRCPEA5CZ319385	LIVE	TRUCK	PICKUP
44-20418	2	DCW0601	1GCRCPEA3CZ319840	LIVE	TRUCK	PICKUP
43-20419	2	DCW0602	1GCRCPEAXCZ320712	LIVE	TRUCK	PICKUP
41-20420	2	DCW0603	1GCRCPEA0CZ323649	LIVE	TRUCK	PICKUP
46-20421	3	DCW0604	1GCRCPEAXCZ318572	LIVE	TRUCK	PICKUP
45-20422	2	DCW0605	1GCRCPEA8CZ324015	LIVE	TRUCK	PICKUP
41-20433	2	DCW0615	1GCWGFCA3D1102230	LIVE	VAN	CARGO
41-20432	2	DCW0614	1GCWGFCA0D1100922	LIVE	VAN	CARGO
41-20431	2	DCW0613	1GCWGFCA1D1100542	LIVE	VAN	CARGO
41-20429	2	DCW0611	1GCWGFCA2D1100890	LIVE	VAN	CARGO
41-20428	3	DCW0610	1GCWGFCA4D1100602	LIVE	VAN	CARGO
42-20427	2	DCW0609	1GCWGFCAXD1101091	LIVE	VAN	CARGO
42-20426	2	DCW0608	1GCWGFCA4D1101944	LIVE	VAN	CARGO
45-20434	2	DCW0616	2GNFLCEK1D6140379	LIVE	SUV	4 DOOR
45-20436	2	DCW0618	1GC1CZCG2DF113511	LIVE	TRUCK	PICKUP
46-20437	3	DCW0619	2C4RDGBG1DR517348	LIVE	VAN	7 PASSENGER
46-20438	2	DCW0620	1FMCU0F72DUA35204	LIVE	SUV	4 DOOR
41-20439	2	DCW0621	1FTMF1CM2CKE08836	LIVE	TRUCK	PICKUP
41-20440	2	DCW0622	1FTMF1CM4CKE08837	LIVE	TRUCK	PICKUP
41-20442	3	DCW0624	1FTMF1CM6CKD61987	LIVE	TRUCK	PICKUP

41-20443	2	DCW0625	1FTMF1CM3CKE16234	LIVE	TRUCK	PICKUP
46-20444	3	DCW0626	1FTMF1CM1CKE24302	LIVE	TRUCK	PICKUP
46-20445	3	DCW0627	1FTMF1CM1CKE08844	LIVE	TRUCK	PICKUP
44-20447	2	DCW0629	1FTEX1CM4CFB58882	LIVE	TRUCK	PICKUP
41-20448	2	DCW0630	1FTEX1CM8CFB58884	LIVE	TRUCK	PICKUP
44-20449	2	DCW0631	1FTEX1CM3CFB58887	LIVE	TRUCK	PICKUP
44-20450	2	DCW0632	1FTEX1CMXCFB58885	LIVE	TRUCK	PICKUP
42-20451	2	DCW0633	1FTMF1CM5CKE24304	LIVE	TRUCK	PICKUP
44-20452	2	DCW0634	1FTMF1CM7CKE29875	LIVE	TRUCK	PICKUP
47-20453	1	DCW0635	1FTMF1CM2CKE37222	LIVE	TRUCK	PICKUP
41-20454	2	DCW0636	1FTMF1CM3CKE24303	LIVE	TRUCK	PICKUP
LP-20455	2	DCW0637	1FTMF1CM7CKE25048	LIVE	TRUCK	PICKUP
41-20456	3	DCW0638	1FTMF1CMXCKE08843	LIVE	TRUCK	PICKUP
42-20457	2	DCW0639	2FMDK3GC1DBA30931	LIVE	CAR	CROSSOVER
44-20459	2	DCW0647	1GCRCPEA4DZ187057	LIVE	TRUCK	PICKUP
44-20460	2	DCW0646	1GCRCPEA9DZ187734	LIVE	TRUCK	PICKUP
41-20461	2	DCW0645	1GCRCPEA2DZ187056	LIVE	TRUCK	PICKUP
44-20463	2	DCW0643	1GCRCPEA4DZ181548	LIVE	TRUCK	PICKUP
44-20464	2	DCW0642	1GCRCPEA5DZ181266	LIVE	TRUCK	PICKUP
46-20465	3	DCW0641	1GCRCPEA6DZ182118	LIVE	TRUCK	PICKUP
46-20466	1	DCW0648	1HTWAAAR9DH362056	LIVE	TRUCK	DUMP
46-20467	1	DCW0649	1HTWAAAR0DH362057	LIVE	TRUCK	DUMP
46-20468	1	DCW0650	1HTWAAAR2DH362058	LIVE	TRUCK	DUMP

42-20494	2	DCW0652	1FM5K8D82DGC41405	LIVE	SUV	4 DOOR
42-20495	2	DCW0653	1FM5K8D8XDGC46092	LIVE	SUV	4 DOOR
42FP-20496	3	DCW0651	1FM5K8D80DGC41404	LIVE	SUV	4 DOOR
45-20497	1	DCW0655	1HTWAAAR6DH362063	LIVE	TRUCK	CATCH BASIN
46-20500	1	DCW0658	1T0410KXTDE242820	LIVE	BACKHOE	BACKHOE
46-20501	1	DCW0659	1T0410KXLDE242830	LIVE	BACKHOE	BACKHOE
42A-20472	1	DCW0004	1HTMMAAL3CH125524	LIVE	TRUCK	COMMAND CENTER
42FP-20502	2	DCW0661	1FBSS3BL5DDA33686	LIVE	VAN	15 PASSENGER
42FP-20503	2	DCW0662	1FBSS3BL8DDA48487	LIVE	VAN	15 PASSENGER
41-20504	2	DCW0663	1FT7W2B67DEB53896	LIVE	TRUCK	PICKUP
LP-20505	2	DCW0864	1FM5K8D89DGC87720	LIVE	SUV	4 DOOR
46-20408	1	DCW0668	1HTJTSKL8DH174276	LIVE	TRUCK	UTILITY HEAVY
46-20409	1	DCW0667	1HTJTSKLXDH174277	LIVE	TRUCK	UTILITY HEAVY
45-20520	1	DCW0672	1FVHG3DV8EHFV4070	LIVE	TRUCK	EDUCTOR ENVIRO
47-20533	1	DCW0680	1FM5K8D83EGB25843	LIVE	SUV	4 DOOR
46-20534	1	DCW0681	1FM5K8D85EGB25844	LIVE	SUV	4 DOOR
41-20535	2	DCW0682	1FM5K8D87EGB25845	LIVE	SUV	4 DOOR
47-20537	1	DCW0683	1FTEX1EMXEFA63520	LIVE	TRUCK	PICKUP
47-20538	1	DCW0684	1FTEX1EM1EFA63521	LIVE	TRUCK	PICKUP
44-20539	2	DCW0685	1FM5K8D84EGB39301	LIVE	SUV	4 DOOR
44-20540	2	DCW0686	1FTEX1EMXEFA57149	LIVE	TRUCK	PICKUP
44-20541	2	DCW0687	1FTEX1EM3EFA63522	LIVE	TRUCK	PICKUP
42F-20542	1	DCW0688	1FD7X2B67EEA87330	LIVE	TRUCK	UTILITY LIGHT

42F-20543	1	DCW0689	1FD8X3H60DEB54074	LIVE	TRUCK	UTILITY LIGHT
42-20545	2	DCW0690	NP20156	LIVE	TRUCK	STREET SWEEPER
44-20546	2	DCW0691	NM0LS7AN0DT138083	LIVE	VAN	CARGO
42F-20550	2	DCW0695	2C4RDGBG9ER292050	LIVE	VAN	7 PASSENGER
46-20551	1	DCW0696	1HTZZAAR3EH061662	LIVE	TRUCK	STAKEBODY/ATTEN
44-20558	2	DCW0697	1FTEX1EM5EFB03146	LIVE	TRUCK	PICKUP
41-20559	2	DCW0698	1FTEX1EM7EFB03147	LIVE	TRUCK	PICKUP
44-20561	2	DCW0699	1FTEX1EM6EFB40996	LIVE	TRUCK	PICKUP
44-20562	2	DCW0700	1FTEX1EM8EFB40997	LIVE	TRUCK	PICKUP
47-20564	2	DCW0822	1FTFW1EF2EFB48800	LIVE	TRUCK	PICKUP
46-20563	1	DCW0821	1FTFW1EFXEFB48799	LIVE	TRUCK	PICKUP
47-20565	2	DCW0823	1FTEX1EM5EFB48801	LIVE	TRUCK	PICKUP
46-20566	2	DCW0824	1FTEX1EM7EFB48802	LIVE	TRUCK	PICKUP
46-20567	1	DCW0825	1HTWAAAR5EH061446	LIVE	TRUCK	DUMP/ATTENUATOR
LP-20568	2	DCW0826	3FA6P0LU7ER326475	LIVE	CAR	SEDAN
47-20575	1	DCW0828	2FMDK4JC3EBA91651	LIVE	CAR	CROSSOVER
41-20576	2	DCW0829	2FMDK4JC5EBA91652	LIVE	CAR	CROSSOVER
47-20577	1	DCW0830	2FMDK4JC7EBA91653	LIVE	CAR	CROSSOVER
47-20578	1	DCW0831	2FMDK4JC9EBA91654	LIVE	CAR	CROSSOVER
46-20579	1	DCW0832	1FDBF3ET8EEB20369	LIVE	TRUCK	UTILITY - VALVE
46-20581	1	DCW0834	1FDBF3ET2EEB20366	LIVE	TRUCK	UTILITY - VALVE
46-20582	1	DCW0835	1HTZZAANXFH070048	LIVE	TRUCK	UTILITY HEAVY
46-20583	1	DCW0836	1HTZZAAN1FH070049	LIVE	TRUCK	UTILITY HEAVY

LP-20584	2	DCW0837	2FMDK4JC3EBA81301	LIVE	CAR	CROSSOVER
42-20585	2	DCW0838	1FMCU9G95EUD95749	LIVE	SUV	4 DOOR
LP-20586	3	DCW0839	1FMCU9G96EUD95744	LIVE	SUV	4 DOOR
46-20587	1	DCW0841	1FDBF3ET3EEB37029	LIVE	TRUCK	UTILITY - VALVE
42-20588	2	DCW0840	1FMCU9G92EUD95742	LIVE	SUV	4 DOOR
47-20589	2	DCW0842	1FMCU9G93EUD95748	LIVE	SUV	4 DOOR
47-20590	2	DCW0843	1FMCU9G9XEUD95746	LIVE	SUV	4 DOOR
46-20592	1	DCW0845	1FDBF3ETXEEB37027	LIVE	TRUCK	UTILITY - VALVE
47-20593	1	DCW0846	1FMCU9G91EUD95747	LIVE	SUV	4 DOOR
44-20594	2	DCW0847	1FMCU9G94EUD95743	LIVE	SUV	4 DOOR
46-20595	1	DCW0849	1FDBF3ET1EEB37028	LIVE	TRUCK	UTILITY - VALVE
42-20596	2	DCW0848	1FMCU9G98EUD95745	LIVE	SUV	4 DOOR
47-20599	1	DCW0853	1FDRF3H65FEB08380	LIVE	TRUCK	DUMP
42A-20600	2	DCW0001	3FA6P0PU9FR119601	LIVE	CAR	SEDAN
46-20603	1	DCW0855	1FDUF5GY0EEB29502	LIVE	TRUCK	UTILITY-HYDRANT
46-20604	1	DCW0856	1FDUF5GYXEEB20371	LIVE	TRUCK	UTILITY-HYDRANT
44-20607	2	DCW0858	1FT8W3B67FEB56598	LIVE	TRUCK	PICKUP
46-20608	2	DCW0859	1FT7W2B68FEB56597	LIVE	TRUCK	PICKUP
45-20609	3	DCW0860	1FTFW1EF0EKF81183	LIVE	TRUCK	PICKUP
46-20610	3	DCW0861	1FTFW1EF7EKF81181	LIVE	TRUCK	PICKUP
45-20611	2	DCW0862	1FTFW1EF5EKF81180	LIVE	TRUCK	PICKUP
45-20612	2	DCW0863	1FTFW1EF9EKF81182	LIVE	TRUCK	PICKUP
45-20614	2	DCW0866	1FTFW1EF8EKF81187	LIVE	TRUCK	PICKUP

45-20615	2	DCW0867	1FTFW1EF4EKF81185	LIVE	TRUCK	PICKUP
45-20616	2	DCW0868	1FTFW1EF6EKF81186	LIVE	TRUCK	PICKUP
41-20617	2	DCW0869	1FTFW1EF2EKF81184	LIVE	TRUCK	PICKUP
46-20605	1	DCW0865	1FDUF5GY2EEB29503	LIVE	TRUCK	UTILITY-HYDRANT
45-20625	2	DCW0875	1FT8W3B60FED10990	LIVE	TRUCK	PICKUP
42T-20626	2	DCW0876	1FTNR1CM5FKA42709	LIVE	VAN	CARGO
46-20627	2	DCW0877	1FADP5CU1FL113753	LIVE	CAR	WAGON
LP-20628	2	DCW0878	1FADP5CU3FL113754	LIVE	CAR	WAGON
LP-20629	2	DCW0879	2FMTK4J98FBB29215	LIVE	CAR	CROSSOVER
42T-20630	2	DCW0880	1FTSF4XG1FKA42708	LIVE	VAN	CARGO
46-20636	2	DCW0881	1FADP5AU6FL115226	LIVE	CAR	SEDAN
46-20637	2	DCW0882	1FM5K8D87GGA20256	LIVE	SUV	4 DOOR
46-20638	1	DCW0883	1FM5K8D89GGA20257	LIVE	SUV	4 DOOR
42A-20641	1	DCW0884	1FM5K8D82GGA97519	LIVE	SUV	COMMAND POST
45-20642	1	DCW0885	1FVAG3CY9GHHB3593	LIVE	TRUCK	COMBO JET VAC
45-20643	1	DCW0886	1FVACXDT5GHHK3726	LIVE	TRUCK	COMBO JET VAC
47-20644	1	DCW0887	1FADP5CU7FL108606	LIVE	CAR	WAGON
42-20645	3	DCW0888	3FA6P0PU4GR220286	LIVE	CAR	SEDAN
44-20646	2	DCW0889	3FA6P0LU5GR220285	LIVE	CAR	SEDAN
46-20647	1	DCW0899	1T0410LXEGF293261	LIVE	BACKHOE	BACKHOE
46-20648	1	DCW0900	1T0410LXCGF293259	LIVE	BACKHOE	BACKHOE
42A-20649	2	DCW0890	WDZPE7DD6GP195531	LIVE	VAN	11 PASSENGER
46-20650	2	DCW0891	1FT7X2B66GEB79469	LIVE	TRUCK	PICKUP

46-20651	3	DCW0892	1FT7W2B61GEB79463	LIVE	TRUCK	PICKUP
46-20652	3	DCW0893	1FT7W2B63GEB79464	LIVE	TRUCK	PICKUP
46-20654	3	DCW0895	1FT7W2B67GEB79466	LIVE	TRUCK	PICKUP
46-20653	3	DCW0894	1FT7W2B69GEB79467	LIVE	TRUCK	PICKUP
46-20655	3	DCW0896	1FT7W2B65GEB79465	LIVE	TRUCK	PICKUP
46-20656	2	DCW0897	1FT7X2B64GEB79468	LIVE	TRUCK	PICKUP
41-20660	1	DCW0898	1FDUF5GT8GEA85501	LIVE	TRUCK	BUCKET
42A-20666	1	DCW0803	1FD8W3HT6FEB45472	LIVE	TRUCK	TCV
46-20667	1	DCW0802	3HAWCSTR1HL650280	LIVE	TRUCK	STAKEBODY/ATTEN
45-20668	1	DCW0805	1FVAG5CY2GHHA0731	LIVE	TRUCK	JET RODDER
47-20669	1	DCW0808	3HAWGSTT8HL752160	LIVE	TRUCK	DUMP
47-20670	1	DCW0807	3HAWGSTTXHL752161	LIVE	TRUCK	DUMP
41-20673	1	DCW0809	1FD0X5HT8GED17055	LIVE	TRUCK	UTILITY
43-20676	1	DCW0810	1FDUF5GT4GEB79472	LIVE	TRUCK	UTILITY
43-20677	1	DCW0812	1FD0W5GTXGEB79474	LIVE	TRUCK	UTILITY
43-20678	1	DCW0811	1FD0W5GT8GEB79473	LIVE	TRUCK	UTILITY
43-20679	1	DCW0813	1FD0W5GT1GEB79475	LIVE	TRUCK	UTILITY
43-20680	1	DCW0814	1FDRF3FT1GEB55643	LIVE	TRUCK	UTILITY
42-20681	2	DCW0815	1HTMMML2HH503501	LIVE	TRUCK	BOX
43-20683	1	DCW0817	1FDRF3FT3GEB55644	LIVE	TRUCK	UTILITY
43-20684	1	DCW1275	1FDRF3FTXGEB55642	LIVE	TRUCK	UTILITY
43-20685	1	DCW0818	1FDRF3FT7GEB55646	LIVE	TRUCK	UTILITY
46-20687	1	DCW0819	3HTGSSNTXHN514676	LIVE	TRUCK	PLATE

43-20688	1	DCW1276	1FDRF3FT2GEB55649	LIVE	TRUCK	UTILITY
43-20686	1	DCW0820	1FDRF3FT0GEB55648	LIVE	TRUCK	UTILITY
43-20690	1	DCW1375	1FDRF3FT9GEB55650	LIVE	TRUCK	UTILITY
43-20691	1	DCW1376	1FDRF3FT9GEB55647	LIVE	TRUCK	UTILITY
43-20692	1	DCW1377	1FDRF3FT5GEB55645	LIVE	TRUCK	UTILITY
45-20693	1	DCW1277	1FVAG3FE7JHJL8338	LIVE	TRUCK	COMBO JET VAC
41-20708	1	DCW1279	3HAWNSUT1HL707615	LIVE	TRUCK	COMBO JET VAC
46-20712	1	DCW1282	1HTMMMMN3JH096540	LIVE	TRUCK	UTILITY HEAVY
45-20710	1	DCW1281	1FDRF3HT8HEE35767	LIVE	TRUCK	CCTV INSPECTION
45-20709	1	DCW1280	1FDRF3HT6HEE35766	LIVE	TRUCK	CCTV INSPECTION
46-20711	1	DCW1283	1HTMMMMN7JH096539	LIVE	TRUCK	UTILITY HEAVY
LP-20724	2	DCW1290	1FM5K8B82KGA49806	LIVE	SUV	4 DOOR
44-20730	2	DCW1294	1FTEX1EB2KKD52280	LIVE	TRUCK	PICKUP
44-20731	2	DCW1295	1FTEX1EB4KKD52281	LIVE	TRUCK	PICKUP
44-20733	2	DCW1297	1FTEX1EB6KKD52279	LIVE	TRUCK	PICKUP
44-20732	2	DCW1296	1FTMF1EB4KKD52277	LIVE	TRUCK	PICKUP
46-20740	1	DCW1343	1T0410LXAKF354502	LIVE	BACKHOE	BACKHOE
46-20739	1	DCW1342	1T0410LXVKF354272	LIVE	BACKHOE	BACKHOE
45-20738	1	DCW1341	1T0410LXPKF350488	LIVE	BACKHOE	BACKHOE
46-20741	1	DCW1344	1T0410LXAKF354872	LIVE	BACKHOE	BACKHOE
45-20737	1	DCW1340	1T0410LXEKF350423	LIVE	BACKHOE	BACKHOE
41-20742	1	DCW1322	1FD0X5HT2KEE28175	LIVE	TRUCK	UTILITY-VAL-VAC
44-20735	2	DCW1299	1FTMF1EB6KKD52278	LIVE	TRUCK	PICKUP

44-20736	2	DCW1300	1FTMF1EB2KKD52276	LIVE	TRUCK	PICKUP
41-20743	2	DCW1301	1FTFW1E56KFC12761	LIVE	TRUCK	PICKUP
45-20744	2	DCW1303	1FTFW1E58KFC12762	LIVE	TRUCK	PICKUP
44-20734	2	DCW1298	1FTEX1EB6KKD52282	LIVE	TRUCK	PICKUP
46-20745	2	DCW1302	1FMCU9GD7KUC08060	LIVE	SUV	4 DOOR
46-20751	2	DCW1304	2FMPK4G91KBC24170	LIVE	CAR	SEDAN
46-20752	2	DCW1305	2FMPK4G93KBC24171	LIVE	SUV	4 DOOR
45-20723	1	DCW1293	1HTEKTAT5KH651710	LIVE	MOUNTED EQUIPMT	MOBILE
44-20754	2	DCW1307	1GCRYAEF5KZ330864	LIVE	TRUCK	PICKUP
44-20755	2	DCW1308	3GCPYAEH2KG172508	LIVE	TRUCK	PICKUP
46-20756	3	DCW1309	1GCRYAEF4KZ330841	LIVE	TRUCK	PICKUP
46-20757	2	DCW1315	1GCRYAEF7KZ329294	LIVE	TRUCK	PICKUP
44-20746	2	DCW1306	1FMCU9GD0KUC08059	LIVE	SUV	4 DOOR
41-20759	2	DCW1311	1GCRYAEF0KZ191517	LIVE	TRUCK	PICKUP
44-20758	2	DCW1310	1GCRYAEF1KZ232107	LIVE	TRUCK	PICKUP
45-20760	2	DCW1312	1GCPYAEH8KZ289980	LIVE	TRUCK	PICKUP
46-20762	3	DCW1314	3GCPYBEH9KG153458	LIVE	TRUCK	PICKUP
45-20761	2	DCW1313	3GCPYCEH3KG113639	LIVE	TRUCK	PICKUP
47-20782	1	DCW1316	3TMCZ5AN6KM275804	LIVE	TRUCK	PICKUP
47-20783	1	DCW1317	3TMCZ5AN6KM273759	LIVE	TRUCK	PICKUP
42-20780	2	DCW1318	5TFUM5F11KX083659	LIVE	TRUCK	PICKUP
42-20781	2	DCW1319	5TFUM5F14KX082800	LIVE	TRUCK	PICKUP
45-20784	2	DCW1320	3TMCZ5AN9KM274534	LIVE	TRUCK	UTILITY LIGHT

42FP-20763	2	DCW1323	JTDKARFU0K3094936	LIVE	CAR	SEDAN
42FP-20764	2	DCW1324	JTDKARFUXK3095575	LIVE	CAR	SEDAN
42FP-20769	2	DCW1333	19XZE4F14KE032654	LIVE	CAR	SEDAN
44-20766	2	DCW1325	JTDKARFU7K3093878	LIVE	CAR	SEDAN
44-20767	2	DCW1326	JTDKARFU0K3092961	LIVE	CAR	SEDAN
46-20768	3	DCW1332	19XZE4F1XKE025806	LIVE	CAR	SEDAN
46-20786	2	DCW1330	3GCPYAEH2KG158169	LIVE	TRUCK	PICKUP
46-20787	3	DCW1331	1GCRYDEDXKZ325661	LIVE	TRUCK	PICKUP
46-20790	2	DCW1321	1FD0X5HT4KEE28176	LIVE	TRUCK	FLUSHER
42-20791	1	DCW1334	JALE5W161L7301948	LIVE	TRUCK	STREET SWEEPER
46-20770	2	DCW1327	JF2GTAAC9K8339267	LIVE	CAR	WAGON
46-20771	2	DCW1328	JF2GTAAC5KH333756	LIVE	CAR	WAGON
46-20772	2	DCW1329	JF2GTAAC0K8349895	LIVE	CAR	WAGON
47-20792	1	DCW1335	1FTYR1ZM9KKA46096	LIVE	VAN	CARGO
47-20793	2	DCW1336	1FTYR1ZM4KKA34874	LIVE	VAN	CARGO
42-20794	2	DCW1337	1FTYR1ZM7KKA46095	LIVE	VAN	CARGO
45-20796	1	DCW1339	1HTEDTAR8LH825348	LIVE	TRUCK	CATCH BASIN
45-20795	1	DCW1338	1HTEDTARXLH825349	LIVE	TRUCK	CATCH BASIN
45-20797	1	DCW1346	1FDXW7DE0KDF05295	LIVE	TRUCK	UTILITY HEAVY
46-20798	1	DCW1347	1FDXW7DE9KDF05294	LIVE	TRUCK	UTILITY HEAVY
45-20799	1	DCW1348	1FDXW7DE7KDF05293	LIVE	TRUCK	UTILITY HEAVY
41-20813	1	DCW1349	3HAEKTAT0LL198690	LIVE	TRUCK	COMBO JET VAC
42F-20815	1	DCW1350	JALE5W168L7305415	LIVE	TRUCK	STREET SWEEPER

42F-20814	1	DCW1351	JALE5W166M7300392	LIVE	TRUCK	STREET SWEEPER
45-20821	1	DCW1355	1FVHG3FE5LHLH5813	LIVE	TRUCK	COMBO JET VAC
44-20830	2	DCW1356	1FTEX1EB8LKD64581	LIVE	TRUCK	PICKUP
44-20831	2	DCW1357	1FTEX1EB8LFB76264	LIVE	TRUCK	PICKUP
44-20832	2	DCW1358	1FTEX1EBXLFB83930	LIVE	TRUCK	PICKUP
44-20833	2	DCW1359	1FTEX1EB4LFB85057	LIVE	TRUCK	PICKUP
44-20834	2	DCW1360	1FTEX1EB3LFB84952	LIVE	TRUCK	PICKUP
44-20835	2	DCW1361	1FTEX1EP5LFC30129	LIVE	TRUCK	PICKUP
45-20836	1	DCW1352	3HAEDTAR5ML356151	LIVE	TRUCK	CATCH BASIN
45-20837	1	DCW1353	3HAEDTAR7ML356152	LIVE	TRUCK	CATCH BASIN
42F-20838	2	DCW1362	1FMSK8DH9LGC42603	LIVE	SUV	4 DOOR
44-20839	2	DCW1363	1FMSK8DH0LGC42604	LIVE	SUV	4 DOOR
43-20842	2	DCW1365	1FTEX1EB0LFB13434	LIVE	TRUCK	PICKUP
43-20843	2	DCW1366	1FTEX1EB6LFB85058	LIVE	TRUCK	PICKUP
43-20844	2	DCW1367	1FTEX1EP6LFC30270	LIVE	TRUCK	PICKUP
43-20841	2	DCW1364	1FTEX1EB3LFA04367	LIVE	TRUCK	PICKUP
46-20840	1	DCW1371	1FMSK8BH6LGC76288	LIVE	SUV	4 DOOR
42-20846	2	DCW1369	1FTBR1Y8XLKA10610	LIVE	VAN	CARGO
47-20847	1	DCW1370	1FTBR1Y87LKA33794	LIVE	VAN	CARGO
41-20848	3	DCW1372	1FTBR1Y89LKA00960	LIVE	VAN	CARGO
45-20849	2	DCW1373	1FTBR1Y89LKA33795	LIVE	VAN	CARGO
43-20845	2	DCW1368	1FTEX1EB2LFB85056	LIVE	TRUCK	PICKUP
43-20851	2	DCW1374	1FTEX1EB6LFA36228	LIVE	TRUCK	PICKUP

48-20856	2	DCW1576	1FTFW1E55LFA69108	LIVE	TRUCK	PICKUP
43-20852	2	DCW1575	1FTFX1E54LFB44166	LIVE	TRUCK	PICKUP
42-20857	2	DCW1578	1FTFW1E40LFA52756	LIVE	TRUCK	PICKUP
46-20858	3	DCW1577	1FTFW1E53LFC64673	LIVE	TRUCK	PICKUP
45-20853	1	DCW1579	1HTEDTAR3LH859777	LIVE	TRUCK	DUMP
46-20854	1	DCW1580	1HTEDTAR8LH860309	LIVE	TRUCK	DUMP
42-20855	1	DCW1581	1HTEDTAR6LH860325	LIVE	TRUCK	DUMP
45-20850	1	DCW1582	1FDRF3HT1KED96480	LIVE	TRUCK	CCTV INSPECTION
41-20860	1	DCW0901	1FD0X5HT3MED59502	LIVE	MOUNTED EQUIPMT	WELDER
42-20861	2	DCW0909	1FTEX1EBXMKE45177	LIVE	TRUCK	PICKUP
41-20862	2	DCW0912	1FTEX1EB1MKE45178	LIVE	TRUCK	PICKUP
42FP-20863	2	DCW0910	1FTEX1EBXMKE45180	LIVE	TRUCK	PICKUP
42-20867	2	DCW0916	1FDRF3HN3NEC38261	LIVE	TRUCK	STAKEBODY
47-20865	1	DCW0918	JCB4A9AFAM3079224	LIVE	FRONT END LOAD	LARGE LOADER
42FP-20866	3	DCW0915	JTDKAMFU2N3165559	LIVE	CAR	SEDAN
41-20868	2	DCW0921	1FD0X5GT1NED18790	LIVE	TRUCK	BUCKET
42-20870	2	DCW0923	1FMSK8BB5NGA05169	LIVE	SUV	4 DOOR
41-20871	2	DCW0924	1FDRF3HT8NED80300	LIVE	TRUCK	STAKEBODY
42-20872	2	DCW0925	1FDRF3HTXNED80301	LIVE	TRUCK	STAKEBODY
41-20873	2	DCW0922	1FD0X4HT0NED80299	LIVE	TRUCK	UTILITY LIGHT
41-20876	2	DCW0926	1FTFX1E88NKD45363	LIVE	TRUCK	PICKUP
41-20874	2	DCW0928	1FD0X4HT1NED80294	LIVE	TRUCK	UTILITY LIGHT
47-20875	2	DCW0927	1FT7W2B61NED80292	LIVE	TRUCK	PICKUP

41-20877	2	DCW0929	1FD0X4HT3NED80295	LIVE	TRUCK	UTILITY LIGHT
42-20892	2	DCW0943	1FTFX1E86NFB12221	LIVE	TRUCK	PICKUP
42-20891	2	DCW0944	1FT7W2B6XNEE14746	LIVE	TRUCK	PICKUP
44-20878	2	DCW0930	1FTFX1E83NKD45352	LIVE	TRUCK	PICKUP
44-20879	2	DCW0931	1FTFX1E82NKD45357	LIVE	TRUCK	PICKUP
41-20881	2	DCW0933	1FTFX1E89NKD45369	LIVE	TRUCK	PICKUP
44-20883	2	DCW0935	1FTFX1E82NKD45360	LIVE	TRUCK	PICKUP
41-20880	2	DCW0932	1FTFX1E85NKD45367	LIVE	TRUCK	PICKUP
41-20882	2	DCW0934	1FTFX1E81NKD45365	LIVE	TRUCK	PICKUP
44-20884	2	DCW0936	1FTFX1E87NKD45354	LIVE	TRUCK	PICKUP
41-20889	2	DCW0941	1FD0X4HT5NED80296	LIVE	TRUCK	UTILITY LIGHT
41-20885	2	DCW0937	1FTFX1E89NKD45355	LIVE	TRUCK	PICKUP
41-20886	2	DCW0938	1FTFX1E87NKD45368	LIVE	TRUCK	PICKUP
41-20887	2	DCW0939	1FTFX1E80NKD45356	LIVE	TRUCK	PICKUP
42A-20890	2	DCW0942	1FT7W2B68NEE14745	LIVE	TRUCK	PICKUP
46-20888	2	DCW0940	1FTFX1E84NKD45361	LIVE	TRUCK	PICKUP
42-20893	2	DCW0946	1FD0W5HT6NED80302	LIVE	TRUCK	PICKUP-DUMPING
41-20894	2	DCW0947	1FD0X4HT7NED80297	LIVE	TRUCK	UTILITY LIGHT
41-20895	2	DCW0945	1FD0X4HT9NED80298	LIVE	TRUCK	UTILITY LIGHT
43-20896	1	DCW0948	1FTFX1E85NKD45353	LIVE	TRUCK	PICKUP
43-20897	1	DCW0949	1FTFX1E83NKD45366	LIVE	TRUCK	PICKUP
47-20901	2	DCW0953	1FTFX1E86NKD45359	LIVE	TRUCK	PICKUP
42-20902	2	DCW0954	1FTFX1E86NKD45362	LIVE	TRUCK	PICKUP

44-20903	2	DCW0955	1FTFX1E8XNKD45364	LIVE	TRUCK	PICKUP
41-20914	2	DCW1588	1FTBR2Y83NKA53002	LIVE	VAN	CARGO
41-20915	2	DCW1589	1FTBR2Y8XNKA53028	LIVE	VAN	CARGO
45-20913	2	DCW1587	1FTBR2Y87NKA52466	LIVE	VAN	CARGO
46-20900	1	DCW0952	1FD0X5HT7NED80323	LIVE	TRUCK	UTILITY-HYDRANT
46-20898	1	DCW0950	1FD0X5HT3NED80321	LIVE	TRUCK	UTILITY-HYDRANT
46-20899	1	DCW0951	1FD0X5HT5NED80322	LIVE	TRUCK	UTILITY-HYDRANT
42-20905	1	DCW1601	3HAEDTARXPL481442	LIVE	TRUCK	DUMP
46-20919	1	DCW1593	3HAEDTAR8PL481441	LIVE	TRUCK	DUMP
45-20920	1	DCW1594	3HAEDTAR3PL481444	LIVE	TRUCK	DUMP
45-20916	2	DCW1590	1FTBR2Y80NKA53071	LIVE	VAN	CARGO
47-20917	2	DCW1591	1FTBR2Y88NKA53190	LIVE	VAN	CARGO
46-20911	2	DCW1585	1FTFX1E84NFB12699	LIVE	TRUCK	PICKUP
46-20912	2	DCW1586	1FTFX1E83NFB12225	LIVE	TRUCK	PICKUP
44-20921	2	DCW1595	1FTFX1E84NKD45358	LIVE	TRUCK	PICKUP
46-20923	1	DCW1597	1FD0X5HT9NED80324	LIVE	TRUCK	UTILITY-HYDRANT
46-20924	1	DCW1598	1FD0X5HT0NED80325	LIVE	TRUCK	UTILITY-HYDRANT
45-20908	1	DCW1602	JCB4CXAPVN3016177	LIVE	BACKHOE	BACKHOE
42-20909	1	DCW1603	JCB4CXAPPN3140007	LIVE	BACKHOE	BACKHOE
45-20910	1	DCW1604	JCB4CXAPKN3139991	LIVE	BACKHOE	BACKHOE
41-20904	1	DCW1584	1FD0X5HT0NED80311	LIVE	TRUCK	MOUNTED CRANE
42-20918	2	DCW1592	1FTBR2Y83NKA53226	LIVE	VAN	CARGO
42-20922	2	DCW1596	1FTBR2Y81NKA52995	LIVE	VAN	CARGO

46-20926	1	DCW1600	3HAEDTAR5PL481445	LIVE	TRUCK	DUMP
46-20925	1	DCW1599	3HAEDTAR1PL481443	LIVE	TRUCK	DUMP
46-20928	2	DCW1607	1FMSK8BH2NGB76045	LIVE	SUV	4 DOOR
46-20929	3	DCW1606	1FMSK8BH2NGB80256	LIVE	SUV	4 DOOR
46-20930	2	DCW1605	1FMSK8BH0NGB80272	LIVE	SUV	4 DOOR
45-20932	1	DCW1610	1FTRU8XG0NKA45383	LIVE	VAN	CARGO
46-20931	1	DCW1611	1FTRU8XG3NKA45247	LIVE	VAN	MOBILE LAB
46-20933	2	DCW1609	1FDRF3HTXNEE33773	LIVE	TRUCK	UTILITY LIGHT
46-20934	2	DCW1608	1FDRF3HT1NEE33774	LIVE	TRUCK	UTILITY LIGHT
46-20935	1	DCW1612	1HTKTSWH9NH176873	LIVE	TRUCK	STAKEBODY
46-20940	1	DCW1622	1FD8X3FT1NED80313	LIVE	TRUCK	UTILITY - VALVE
46-20941	1	DCW1621	1FD8X3FT5NED80315	LIVE	TRUCK	UTILITY - VALVE
46-20942	1	DCW1619	1FD8X3FT7NED80316	LIVE	TRUCK	UTILITY - VALVE
46-20943	1	DCW1618	1FD8X3FT9NED80317	LIVE	TRUCK	UTILITY - VALVE
46-20944	1	DCW1617	1FD8X3FT0NED80318	LIVE	TRUCK	UTILITY - VALVE
45-20948	1	DCW1616	1FT7W2B68NEF99430	LIVE	TRUCK	PICKUP
42F-20936	2	DCW1613	1FD8X3B61NEE55981	LIVE	TRUCK	UTILITY
47-20950	2	DCW1614	1FMCU9G66NUB81214	LIVE	SUV	4 DOOR
45-20949	1	DCW1620	1FMCU9G69NUB80803	LIVE	SUV	4 DOOR
42-20951	2	DCW1624	1FD0X5GT2NEE74692	LIVE	TRUCK	PICKUP-DUMPING
45-20938	1	DCW1630	1FDXW7DE9PDF03259	LIVE	TRUCK	UTILITY HEAVY
45-20939	1	DCW1629	1FDXW7DE9PDF03262	LIVE	TRUCK	UTILITY HEAVY
45-20952	1	DCW1625	1FVAG5FE2PHNW3535	LIVE	TRUCK	COMBO JET VAC

45-20953	1	DCW1623	1FVAG3FEXPHNW1343	LIVE	TRUCK	COMBO JET VAC
45-20959	1	DCW1635	1FVAG3FE9PHNW1334	LIVE	TRUCK	COMBO JET VAC
42FP-20957	3	DCW1628	1FBAX2X85PKA55490	LIVE	VAN	15 PASSENGER
42FP-20956	3	DCW1627	1FBAX2X87PKA55457	LIVE	VAN	15 PASSENGER
45-20958	2	DCW1626	1FBAX2X80PKA55560	LIVE	VAN	11 PASSENGER
46-20945	1	DCW1632	1FD8X3FT3NED80314	LIVE	TRUCK	UTILITY - VALVE
46-20946	1	DCW1633	1FD8X3FT2NED80319	LIVE	TRUCK	UTILITY - VALVE
42A-20962	1	DCW1637	1FMSK8DH3PGA95121	LIVE	SUV	4 DOOR
46-20947	1	DCW1634	1FD8X3FT9NED80320	LIVE	TRUCK	UTILITY - VALVE
42F-20960	2	DCW1636	3C6MR5AJ6NG384548	LIVE	TRUCK	UTILITY
45-20976	2	DCW1639	3FMCR9C60PRD12526	LIVE	SUV	4 DOOR
41-20977	2	DCW1638	3FMCR9C61PRD32719	LIVE	SUV	4 DOOR
46-20979	3	DCW1646	3FMCR9B62PRD34707	LIVE	SUV	4 DOOR
47-20981	2	DCW1644	3FMCR9B64PRD52495	LIVE	SUV	4 DOOR
42-20986	2	DCW1643	3FMCR9C6XPRD27874	LIVE	SUV	4 DOOR
46-20980	2	DCW1645	2FMPK4J95NBB16390	LIVE	SUV	4 DOOR
46-20991	2	DCW1642	1FMCU9JA6PUA28039	LIVE	SUV	4 DOOR
42-20993	2	DCW1664	1FMSK8DH8PGA72160	LIVE	SUV	4 DOOR
45-20963	1	DCW1640	1FVAG5FE6PHNW3537	LIVE	TRUCK	COMBO JET VAC
44-20997	2	DCW1650	1FMCU9J94NUB35531	LIVE	SUV	4 DOOR
41-20978	2	DCW1649	1FMCU9NA2PUA03410	LIVE	SUV	4 DOOR
46-21000	2	DCW1653	2FMPK4G96PBA12274	LIVE	SUV	4 DOOR
46-20999	2	DCW1652	2FMPK4G93PBA10465	LIVE	SUV	4 DOOR

46-20998	2	DCW1651	2FMPK4J95PBA11805	LIVE	SUV	4 DOOR
46-21008	2	DCW1656	2FMPK4G96PBA07141	LIVE	SUV	4 DOOR
46-21009	2	DCW1655	2FMPK4G98PBA17296	LIVE	SUV	4 DOOR
46-21010	2	DCW1654	2FMPK4G96PBA07639	LIVE	SUV	4 DOOR
46-21011	1	DCW1666	2FMPK4G9XPBA08115	LIVE	SUV	4 DOOR
46-21012	1	DCW1665	2FMPK4G92PBA10912	LIVE	SUV	4 DOOR
46-21013	1	DCW1672	2FMPK4G93PBA11308	LIVE	SUV	4 DOOR
46-21014	1	DCW1671	2FMPK4G94PBA13696	LIVE	SUV	4 DOOR
42-21022	3	DCW1667	2FMPK4J99PBA08406	LIVE	SUV	4 DOOR
44-21002	3	DCW1662	1FMCU9H66NUB91773	LIVE	SUV	4 DOOR
44-21003	3	DCW1660	1FMCU9H95NUB65997	LIVE	SUV	4 DOOR
44-21005	3	DCW1659	1FMCU9H60NUB52998	LIVE	SUV	4 DOOR
44-21006	3	DCW1658	1FMCU9H98NUC03710	LIVE	SUV	4 DOOR
44-21007	3	DCW1657	1FMCU9H6XNUB52572	LIVE	SUV	4 DOOR
42F-21001	3	DCW1661	1FMSK8DH2PGA71442	LIVE	SUV	4 DOOR
42-21015	3	DCW1674	2FMPK4J92PBA31915	LIVE	SUV	4 DOOR
42-21021	2	DCW1669	3FMCR9B63PRD14353	LIVE	SUV	4 DOOR
42-21023	2	DCW1668	3FMCR9B60PRD34463	LIVE	SUV	4 DOOR
42-21020	3	DCW1670	1FTFW1E5XPKE09642	LIVE	TRUCK	PICKUP
42A-21035	1	DCW1476	1GNSKEKD9PR407134	LIVE	SUV	4 DOOR
41-20967	2	DCW1663	1FD0W5HT9NED80312	LIVE	TRUCK	UTILITY HEAVY
42-21024	2	DCW1475	JALC4W163P7014644	LIVE	TRUCK	BOX
45-20975	2	DCW1477	1FT8W2BN9PEC84098	LIVE	TRUCK	PICKUP

47-20982	2	DCW1478	1FTEW1EP5PKD57222	LIVE	TRUCK	PICKUP
41-20983	2	DCW1479	1FTEW1EP3PKD99484	LIVE	TRUCK	PICKUP
42F-20984	2	DCW1480	1FTFW1ED9PFA75488	LIVE	TRUCK	PICKUP
45-20985	2	DCW1481	1FTFX1E82PKD66048	LIVE	TRUCK	PICKUP
48-21004	2	DCW1482	1FTFW1E54PKE32771	LIVE	TRUCK	PICKUP
46-21029	3	DCW1485	1FMCU9GN5PUA65481	LIVE	SUV	4 DOOR
46-21016	2	DCW1483	1FTEW1EP7PFB26525	LIVE	TRUCK	PICKUP
47-21017	2	DCW1484	1FTEW1EPXPKE00517	LIVE	TRUCK	PICKUP
44-21051	3	DCW1488	3C6RR7KG0PG584882	LIVE	TRUCK	PICKUP
44-21052	3	DCW1487	3C6RR7KG7PG621460	LIVE	TRUCK	PICKUP
42F-21050	2	DCW1489	3C7WRNFL5NG356979	LIVE	TRUCK	UTILITY LIGHT
41-21049	3	DCW1486	1FTBR1C88PKA55462	LIVE	VAN	CARGO
42-21026	2	DCW1501	3FMCR9B61PRD94560	LIVE	SUV	4 DOOR
46-21027	3	DCW1498	3FMCR9B67PRD94370	LIVE	SUV	4 DOOR
46-21028	3	DCW1497	3FMCR9B63PRD94222	LIVE	SUV	4 DOOR
46-21034	3	DCW1492	3FMCR9B63PRD94284	LIVE	SUV	4 DOOR
46-21030	3	DCW1496	1FMCU9MN4PUA74273	LIVE	SUV	4 DOOR
46-21031	3	DCW1495	1FMCU9GN0PUA69454	LIVE	SUV	4 DOOR
46-21032	3	DCW1494	1FMCU9GN9PUA95941	LIVE	SUV	4 DOOR
46-21033	3	DCW1493	1FMCU9GN8PUA99558	LIVE	SUV	4 DOOR
42T-21025	3	DCW1502	1FTER4FH1PLE02313	LIVE	TRUCK	PICKUP
41-21053	2	DCW1499	3C7WRTCL7NG435658	LIVE	TRUCK	STAKEBODY
41-21054	2	DCW1500	3C7WRTALXPG511833	LIVE	TRUCK	STAKEBODY

46-21044	2	DCW1514	1FTFX1E81PKF11743	LIVE	TRUCK	PICKUP
46-21045	2	DCW1517	1FTFX1E85PKF10658	LIVE	TRUCK	PICKUP
46-21046	1	DCW1516	1FTFX1E81PKF10740	LIVE	TRUCK	PICKUP
46-21048	2	DCW1512	1FTFX1E89PKF10839	LIVE	TRUCK	PICKUP
46-21071	1	DCW1507	1FD8X3FT2PEC63939	LIVE	TRUCK	UTILITY - VALVE
46-21072	1	DCW1506	1FD8X3FT9PEC63940	LIVE	TRUCK	UTILITY - VALVE
46-21073	1	DCW1505	1FD8X3FT7PEC54461	LIVE	TRUCK	UTILITY - VALVE
46-21066	1	DCW1511	3C6RR7KG0PG621459	LIVE	TRUCK	PICKUP
41-21067	3	DCW1510	3C6RR7KG4PG621464	LIVE	TRUCK	PICKUP
41-21068	3	DCW1515	3C6RR7KG6PG621465	LIVE	TRUCK	PICKUP
41-21069	3	DCW1509	3C6RR7KG1PG621468	LIVE	TRUCK	PICKUP
41-21070	3	DCW1508	3C6RR7KG3PG621469	LIVE	TRUCK	PICKUP
43-21074	1	DCW1521	1FTRS4XG0PKA19397	LIVE	VAN	CARGO
43-21075	1	DCW1520	1FTRS4XGXPKA19455	LIVE	VAN	CARGO
43-21076	1	DCW1519	1FTRS4XG5PKA23297	LIVE	VAN	CARGO
41-21077	2	DCW1518	1FTRS4XG3PKA23508	LIVE	VAN	CARGO
46-21078	1	DCW1529	1T0410PALPFX05374	LIVE	BACKHOE	BACKHOE
46-21079	1	DCW1527	1T0410PAVPFX05467	LIVE	BACKHOE	BACKHOE
41-21081	1	DCW1523	1FDNF6AN1RDF00915	LIVE	TRUCK	MOUNTED CRANE
46-21083	1	DCW1526	1FD8X3FT2PEC36868	LIVE	TRUCK	UTILITY - VALVE
46-21084	1	DCW1525	1FD8X3FT4PEC45491	LIVE	TRUCK	UTILITY - VALVE
46-21085	1	DCW1524	1FD8X3FT1PEC45495	LIVE	TRUCK	UTILITY - VALVE
46-21087	1	DCW1532	1FD8X3FT3PEC45496	LIVE	TRUCK	UTILITY - VALVE

42-21097	3	DCW1543	3C6RR7KG2PG621463	LIVE	TRUCK	PICKUP
41-21096	3	DCW1542	3C6RR7KGXPG621467	LIVE	TRUCK	PICKUP
46-21086	1	DCW1533	1FD8X3FT6PEC45492	LIVE	TRUCK	UTILITY - VALVE
46-21088	1	DCW1531	1FD8X3FT5PEC45497	LIVE	TRUCK	UTILITY - VALVE
46-21089	1	DCW1530	1FD8X3FT7PEC45498	LIVE	TRUCK	UTILITY - VALVE
41-21093	3	DCW1536	3C7WR9CJ9PG511837	LIVE	TRUCK	STAKEBODY
46-21095	2	DCW1539	ZFBHRFAB2N6X46226	LIVE	VAN	CARGO
45-21103	2	DCW1549	1GC4YLE72PF255791	LIVE	TRUCK	UTILITY LIGHT
46-21091	1	DCW1546	1FD8X3FTXPEC45494	LIVE	TRUCK	UTILITY - VALVE
46-21092	1	DCW1545	1FD8X3FT9PEC45499	LIVE	TRUCK	UTILITY - VALVE
46-21090	1	DCW1548	1FD8X3FT8PEC45493	LIVE	TRUCK	UTILITY - VALVE
46-21100	3	DCW1540	3C6RR7KG1PG621471	LIVE	TRUCK	PICKUP
46-21101	3	DCW1544	3C6RR7KG0PG621462	LIVE	TRUCK	PICKUP
41-21104	3	DCW1547	3C6RR7KG8PG621466	LIVE	TRUCK	PICKUP
41-21105	1	DCW1550	5KKHBPDV9RLUV4253	LIVE	TRUCK	COMBO JET VAC
41-21098	3	DCW1537	3C6RR7KG9PG621461	LIVE	TRUCK	PICKUP
45-21099	3	DCW1541	3C6RR7KGXPG621470	LIVE	TRUCK	PICKUP
41-21122	3	DCW1552	1FTRU8UG1RKA03900	LIVE	VAN	CARGO
41-21116	3	DCW1558	1FTBW2CGXRKA08667	LIVE	VAN	CARGO
41-21117	3	DCW1556	1FTBW2CG6RKA12330	LIVE	VAN	CARGO
45-21118	3	DCW1554	1FTBW2CG1RKA12333	LIVE	VAN	CARGO
42-21114	3	DCW1559	1FTBW2CG3RKA10244	LIVE	VAN	CARGO
43-21110	2	DCW1557	1FTBW2CG7RKA08870	LIVE	VAN	CARGO

43-21111	2	DCW1555	1FTBW2CGXRKA10225	LIVE	VAN	CARGO
43-21112	2	DCW1553	1FTBW2CG6RKA12327	LIVE	VAN	CARGO
45-21126	1	DCW1561	1T0410PATRFX08946	LIVE	BACKHOE	BACKHOE
45-21124	1	DCW1563	1T0410PAPRFX08883	LIVE	BACKHOE	BACKHOE
45-21125	1	DCW1562	1T0410PAARFX08907	LIVE	BACKHOE	BACKHOE
46-21128	1	DCW1560	1T0410PAVRFX08954	LIVE	BACKHOE	BACKHOE
46-21127	1	DCW1564	1T0410PAJRFX08949	LIVE	BACKHOE	BACKHOE
45-21130	1	DCW1566	3ALACYD23RDVF9553	LIVE	TRUCK	CATCH BASIN
45-21129	1	DCW1567	3ALACYD21RDVF9552	LIVE	TRUCK	CATCH BASIN
42-21134	2	DCW1568	3FMCR9B68RRF21016	LIVE	SUV	4 DOOR
42A-21138	2	DCW1570	3FMCR9B66RRF20494	LIVE	SUV	4 DOOR
41-21133	2	DCW1569	3FMCR9B68RRF20609	LIVE	SUV	4 DOOR
42A-21137	2	DCW1571	3FMCR9B61RRF20631	LIVE	SUV	4 DOOR
42A-21136	2	DCW1572	3FMCR9B66RRF20561	LIVE	SUV	4 DOOR
41-21135	3	DCW1378	1FTBW2CG5RKA10262	LIVE	VAN	CARGO
42-21119	3	DCW1380	1FTBW2CG4RKA08602	LIVE	VAN	CARGO
41-21120	3	DCW1382	1FTBW2CG3RKA08610	LIVE	VAN	CARGO
41-21121	3	DCW1379	1FTBW2CG7RKA10344	LIVE	VAN	CARGO
45-21157	2	DCW1394	1FT7W2BA8REE12942	LIVE	TRUCK	PICKUP
45-21158	2	DCW1395	1FT7W2BA0REE13230	LIVE	TRUCK	PICKUP
45-21159	2	DCW1393	1FT7W2BA1REE13642	LIVE	TRUCK	PICKUP
45-21160	2	DCW1684	1FT7W2BA1REE13379	LIVE	TRUCK	PICKUP
45-21161	2	DCW1683	1FT7W2BA9REE12254	LIVE	TRUCK	PICKUP

41-21148	2	DCW1383	1FTBR2Y80RKA91907	LIVE	VAN	CARGO
41-21149	2	DCW1384	1FTBR2Y89RKA88729	LIVE	VAN	CARGO
46-21153	3	DCW1390	1FDUF4HN6RDA21489	LIVE	TRUCK	DUMP
46-21152	2	DCW1391	1FDUF4HN3RDA21529	LIVE	TRUCK	DUMP
46-21151	2	DCW1392	1FDUF4HN4RDA21491	LIVE	TRUCK	DUMP
41-21147	2	DCW1680	1FTBR2Y81RKA92015	LIVE	VAN	CARGO
43-21144	2	DCW1681	1FTBR2Y85RKA88730	LIVE	VAN	CARGO
43-21146	2	DCW1682	1FTBR2Y81RKA90071	LIVE	VAN	CARGO
43-21145	2	DCW1679	1FTBR2Y89RKA90075	LIVE	VAN	CARGO
46-21180	2		1FDRF3HN9RDA21549	LIVE	TRUCK	STAKEBODY
42-21139	3	DCW1381	1FDRF3GN9REE09926	LIVE	TRUCK	STAKEBODY
45-21162	2		1FTFW1L53RKE25431	LIVE	TRUCK	PICKUP
46-21080	1	DCW1528	1T0410PAPPFX05690	PENDING	BACKHOE	BACKHOE
45-21155	3		1FDUF4HN0RDA21570	PENDING	TRUCK	DUMP
41-21156	2	DCW1388	1FD0W5HT0PED53826	PENDING	TRUCK	UTILITY
46-21154	2	DCW1387	1FD0X5HT3PED24849	PENDING	TRUCK	UTILITY-HYDRANT
46-21163	2	DCW1689	1FTFW1L56RKE23799	PENDING	TRUCK	PICKUP
46-21164	2	DCW1688	1FTFW1L52RKE24223	PENDING	TRUCK	PICKUP
46-21172	2	DCW1676	1FTFW1L52RKE24464	PENDING	TRUCK	PICKUP
46-21171	2	DCW1675	1FTFW1L5XRKE25913	PENDING	TRUCK	PICKUP
46-21176	2	DCW1686	1FTFW1L51RKE26240	PENDING	TRUCK	PICKUP
45-21166	2	DCW1694	1FTFW1L55RKE24135	PENDING	TRUCK	PICKUP
45-21167	2	DCW1692	1FTFW1L56RKE24371	PENDING	TRUCK	PICKUP
45-21168	2	DCW1696	1FTFW1L55RKE24443	PENDING	TRUCK	PICKUP

45-21170	2	DCW1690	1FTFW1L59RKE25479	PENDING	TRUCK	PICKUP
45-21173	2	DCW1677	1FTFW1L50RKE26410	PENDING	TRUCK	PICKUP
45-21175	2	DCW1685	1FTFW1L59RKE25482	PENDING	TRUCK	PICKUP
46-21177	2	DCW1687	1FTFW1L50RKE24625	PENDING	TRUCK	PICKUP
46-21169	2	DCW1691	1FTFW1L52RKE25596	PENDING	TRUCK	PICKUP
41-21165	2	DCW1699	1FTFW1L53RKE26420	PENDING	TRUCK	PICKUP
41-21174	2	DCW1678	1FTFW1L52RKE24139	PENDING	TRUCK	PICKUP
45-21181	3	DCW1698	1FD8W3HN2REE12869	PENDING	TRUCK	UTILITY
46-21162	2	DCW1700	1FTFW1L53RKE25431	PENDING	TRUCK	PICKUP
41-21187	2		1FTFW1L54RKE24806	PENDING	TRUCK	PICKUP

Make	Model	Year	VIN	Employee
CHEVROLET	S10	1999	1GNDDT13W4XK207303	Morales, Francisco
CHEVROLET	SILVERADO	2000	1GCFC24T7YE136125	SHAWN T ISLAND
CHEVROLET	CG33503	2005	1GBJG31U951242617	Sheena P Robinson
CHEVROLET	CG33503	2005	1GBJG31U851241541	Sheena P Robinson
CHEVROLET	SILVERADO	2005	1GBHC24U75E310535	Sheena P Robinson
CHEVROLET	COLORADO	2009	1GCCS199198131712	Sheena P Robinson
DODGE	CARAVAN	2010	2D4RN4DE7AR412609	Sheena P Robinson
CHEVROLET	SILVERADO	2011	1GB0CVCG3BF247191	Sheena P Robinson
CHEVROLET	EXPRESS	2010	1GCZGFBA1A1151033	William M Shackleford
CHEVROLET	SILVERADO	1999	1GBKC34FXXF021644	SHAWN E EPPS
CHEVROLET	SILVERADO	2010	1GB7KZBK4AF146819	Scott, Donald
CHEVROLET	SILVERADO	2001	3GBKC34F21M114150	Dwayne A Jones
CHEVROLET	SILVERADO	1999	1GBKC34F5XF024094	Marc W Barbee
CHEVROLET	EXPRESS	2009	1GCGG25C591140402	Willie A Williams
CHEVROLET	SILVERADO	2008	1GBHC24K48E210010	David E Peeler
CHEVROLET	S10	1999	1GNDDT13W1XK206660	Shawn T Island
CHEVROLET	SILVERADO	1999	1GBKC34F6XF021849	Erin D Cook
CHEVROLET	SILVERADO	1999	1GBKC34F7XF021861	
CHEVROLET	KODIAK	2005	1GBE5C1225F533016	Renard E Blanchard
CHEVROLET	SILVERADO	2007	1GBHC34K67E581190	Arthur Smith
CHEVROLET	SILVERADO	2007	1GBHC34K07E575725	Andre L Carter
CHEVROLET	SILVERADO	2007	1GBHC34K67E574725	Arthur Smith

CHEVROLET	SILVERADO	2007	1GBHC34K97E574816	Arthur Smith
CHEVROLET	SILVERADO	2007	1GBHC34K97E574170	Andre L Carter
CHEVROLET	SILVERADO	2007	1GBHC34K07E581654	Andre L Carter
CHEVROLET	SILVERADO	2007	1GCEC14X67Z633733	Matthews, Michael
CHEVROLET	SILVERADO	2008	1GBHC34K68E196519	Arthur Smith
CHEVROLET	SILVERADO	2008	1GBHC34K28E197781	Dove, Shawn
CHEVROLET	KODIAK	2008	1GBE5C1968F415729	Richard L Penn
CHEVROLET	EXPRESS	2011	1GCZGUCG5B1162156	Anjuman A Islam
DODGE	DAKOTA	2011	1D7RE2BP4BS687642	Crespo, Margarita
CHEVROLET	COLORADO	2009	1GCCS199298156666	Henry Facen
CHEVROLET	COLORADO	2009	1GCCS199798157005	David Hamilton
CHEVROLET	KODIAK	2008	1GBE5C1908F416021	Morton, Everette
CHEVROLET	KODIAK	2008	1GBE5C1998F412159	Ronald E Jackson
INTERNATIONAL	4300	2009	1HTMMAAR29H158060	Jhingory, Kevin
CHEVROLET	COLORADO	2009	1GCCS199498156569	ALTON R HARRIS
CHEVROLET	SILVERADO	2000	1GCGC24R5YF512050	Timothy N Belt
CHEVROLET	SILVERADO	2009	1GBJC74KX9F143469	MARGARITA CRESPO
FORD	FUSION	2010	3FADP0L34AR376081	RIDESHARE
CHEVROLET	SILVERADO	2009	1GBJC74K89E124022	Randy A Harris
CHEVROLET	EXPRESS	2008	1GCGG25C681104149	Stephon R. T. McNair
CHEVROLET	EXPRESS	2013	1GCWGFC A2D1103238	Dwayne A Jones
FORD	F150	2012	1FTEX1CM6CFC50897	Renard E Blanchard
INTERNATIONAL	7400	2013	1HTWAAAR8DH362064	Kelly, Eric

DODGE	CARAVAN	2014	2C4RDGBG6ER214728	RIDESHARE
FORD	FUSION	2015	3FA6P0PU5FR116369	RIDESHARE
CHEVROLET	KODIAK	2006	1GBE4C1286F411863	Andre L Carter
CHEVROLET	CG33503	2011	1GB3G2CG9B1170243	Sheena P Robinson
INTERNATIONAL	4700	2001	1HTSCABL41H351576	Michael M Burns
CHEVROLET	EXPRESS	2009	1GCGG25C591138388	Harris El, Nathaniel
CHEVROLET	COLORADO	2008	1GCDT29E788223376	RAYMOND W THOMPSON
CHEVROLET	EXPRESS	2009	1GCGG25C791139963	Willie A Williams
CHEVROLET	EXPRESS	2009	1GCGG25C191138226	Dwayne A Jones
CHEVROLET	COLORADO	2009	1GCCS199498156748	Jeffrey S Holtzclaw
INTERNATIONAL	2554	2000	1HTGCADT3YH322910	Richard L Penn
INTERNATIONAL	4700	2001	1HTSCAAL51H267722	Darian Mathis
INTERNATIONAL	4700	2001	1HTSCAAL21H267726	Gutrick, Carter
INTERNATIONAL	4700	2001	1HTSCAAL81H267732	Jackson, Ronald
JOHN DEERE	410G	2005	T0410GX950367	Ronald E Jackson
JOHN DEERE	410G	2005	T0410GX950395	Richard L Penn
JOHN DEERE	410G	2005	T0410GX950424	SHAWN T ISLAND
JOHN DEERE	410G	2005	T0410GX950434	Richard L Penn
JOHN DEERE	410G	2005	T0410GX950444	Darian Mathis
JOHN DEERE	410G	2006	T0410GX955275	Richard L Penn
JOHN DEERE	410J	2008	T0410JX157684	Richard L Penn
DODGE	DAKOTA	2011	1D7RE2BP8BS695873	RIDESHARE
JOHN DEERE	410G	2005	T0410GX950414	Jhingory, Kevin

CHEVROLET	C5E042	2005	1GBE5E1245F513734	Tucker, Kevin
CHEVROLET	EQUINOX	2007	2CNDL23F176113568	Wilson, Uri
CHEVROLET	KODIAK	2008	1GBE5E1958F413367	Tucker, Kevin
CHEVROLET	SILVERADO	2011	1GC2CVCG0BZ428249	Reid, Ricardo
CHEVROLET	SILVERADO	2011	1GB4CZCG1BF245660	Poland, Jayson
JOHN DEERE	410G	2006	T0410GX958856	Jhingory, Kevin
INTERNATIONAL	4700	2001	1HTSCAAL01H267725	Penn, Richard
INTERNATIONAL	2554	2000	1HTGCADT7YH322909	Jhingory, Kevin
JOHN DEERE	410G	2005	T0410GX950142	Jhingory, Kevin
JOHN DEERE	410G	2005	1T0410GX950357	Jhingory, Kevin
INTERNATIONAL	7400	2007	1HTWHAAR87J464442	Jhingory, Kevin
INTERNATIONAL	7400	2007	1HTWHAARX7J464443	Jhingory, Kevin
CHEVROLET	SILVERADO	2007	1GCEC14X57Z605728	Gamble, Barron
CHEVROLET	SILVERADO	2009	1GCEC14X29Z223336	Penn, Richard
CHEVROLET	SILVERADO	1999	1GBKC34F5XF022801	KARL J JAMESON
INTERNATIONAL	4900	2001	1HTSDAARX1H268916	MARGARITA CRESPO
CHEVROLET	COLORADO	2009	1GCCS199698156640	Ronald E Jackson
CHEVROLET	SILVERADO	2009	1GBJC74K29F144700	Laura H Knox
BRODERSON	IC80-3G	2004	BMVS2935	SHAWN T ISLAND
CHEVROLET	WORKHORSE	2003	5T4KP41R733373055	FORREST L RICKETTS
CHEVROLET	EXPRESS	2009	1GCGG25C991139592	German M Jarquin
CHEVROLET	SILVERADO	2012	1GB0CVCG1CF213929	Dove, Shawn
CHEVROLET	SILVERADO	2013	1GC1CZCG5DF112823	Watts, Keith

INTERNATIONAL	7400	2013	1HTWAAAR4DH362062	Kelly, Eric
FORD	F250	2013	1FT7W2B69DEB53883	Kabundi, Fernand
FORD	F350	2014	1FDBF3ET4EEB20367	Yearwood, Donald
FORD	F550	2015	1FDUF5HT7FEB26066	Lawrence B Young
FORD	F550	2015	1FDUF5HT9FEB26067	Randy A Harris
FORD	F650	2024	1FDNF6AN3RDF00916	
CHEVROLET	VOLT	2011	1G1RC6E49BU102138	Lowndes, Dusti
FORD	TRANSIT	2011	NM0LS7AN0BT056481	Coleman, Rial
CHEVROLET	COLORADO	2009	1GCCS199798131469	VERNELL SHIPMAN
CHEVROLET	CG33503	2008	1GBJG31K081229046	Ronald E Jackson
CHEVROLET	SILVERADO	2011	1GCNCPEA6BZ373419	Sheena P Robinson
CHEVROLET	CG33503	2011	1GB3G2CG3B1170187	Sheena P Robinson
CHEVROLET	CG33503	2011	1GB3G2CG4B1169761	Sheena P Robinson
CHEVROLET	SILVERADO	2011	1GC2CVCGXBZ427111	Sheena P Robinson
CHEVROLET	SILVERADO	2011	1GCNCPEA1BZ402244	Ivelisse Cassas
CHEVROLET	EQUINOX	2012	2GNFLCEK7C6167102	Stanley C Barker
CHEVROLET	EQUINOX	2012	2GNFLCEK8C6164127	Barker, Stanley
CHEVROLET	EXPRESS	2009	1GCGG25C491138804	Cameron L Minor
CHEVROLET	EXPRESS	2010	1GCZGFBA1A1150853	Nathaniel G Harris El
CHEVROLET	TRAILBLAZER	2007	1GNDT13S072150921	
CHEVROLET	EXPRESS	2008	1GCGG25C681104720	Michael A Littleton
JEEP	LIBERTY	2011	1J4PN2GK1BW513593	Eyasu Yilma
CHEVROLET	EQUINOX	2011	2CNFLNE57B6279665	ALECIA D HERRON

CHEVROLET	COLORADO	2008	1GCCS19E288142293	Washington, Corey
CHEVROLET	EXPRESS	2009	1GCGG25C391139412	Willie A Williams
CHEVROLET	EXPRESS	2009	1GCGG25C691139338	Shackleford, William
CHEVROLET	EXPRESS	2009	1GCGG25C891140152	Bennett, Mikhaila
CHEVROLET	COLORADO	2009	1GCCS199198156853	Washington, Corey
CHEVROLET	COLORADO	2009	1GCCS199398131159	Harris, Alton
CHEVROLET	COLORADO	2009	1GCCS199098156472	Richard L Penn
CHEVROLET	COLORADO	2010	1GCESBD94A8136803	Richard L Penn
DODGE	CARAVAN	2011	2D4RN4DG6BR795719	Moussa Wone
CHEVROLET	SILVERADO	2010	1GB3CVBK6AF114233	Washington, Corey
INTERNATIONAL	4700	2001	1HTSCAAL61H267728	Richard L Penn
CHEVROLET	SILVERADO	2007	1GCEC14X97Z638490	Ohanyerenwa, Chiedo
CHEVROLET	SILVERADO	2007	1GBHC34KX7E577000	Yearwood, Donald
CHEVROLET	COLORADO	2008	1GCCS199288146623	Henry Facen
JOHN DEERE	410J	2008	T0410JX157599	Darian Mathis
CHEVROLET	SILVERADO	2008	1GBHC34K08E195706	Carter, Andre
INTERNATIONAL	7400	2009	1HTWHAAR79J157394	Richard L Penn
CHEVROLET	COLORADO	2009	1GCCS199298156411	Dennis W Morris
JOHN DEERE	410J	2009	T0410JX176124	DARIAN MATHIS
INTERNATIONAL	4300	2009	1HTMNAAL49H149031	Gutierrez, Mathew
INTERNATIONAL	4300	2009	1HTMNAAL69H149032	DARIAN MATHIS
CHEVROLET	EQUINOX	2010	2CNFLEEW0A6228158	Udeh, Crescent
CHEVROLET	SILVERADO	2011	1GB3CZCG1BF246643	Coy Jefferies

CHEVROLET	COLORADO	2008	1GCCS199888149204	Matthews, Michael
CHEVROLET	SILVERADO	2011	1GCNCPEA7BZ399429	Matthews, Michael
CHEVROLET	EXPRESS	2011	1GCWGFCA1B1176128	Watts, Keith
INTERNATIONAL	7300	2010	1HTWAAAR2AJ244242	Kelly, Eric
INTERNATIONAL	4700	2001	1HTSCAAL81H267729	Ronald E Jackson
INTERNATIONAL	4300	2007	1HTMMAAR57H464439	Darian Mathis
INTERNATIONAL	7400	2007	1HTWHAAR67J464441	Jhingory, Kevin
INTERNATIONAL	7600	2007	1HSWYAHR97J464444	RIDESHARE
CHEVROLET	EQUINOX	2007	2CNDL23F576113640	Oguns, Clement
JOHN DEERE	410J	2008	T0410JX171383	Jhingory, Kevin
INTERNATIONAL	7400	2009	1HTWHAAR99J157395	Jhingory, Kevin
JOHN DEERE	410J	2009	T0410JX176117	Ali, Nija
CHEVROLET	SILVERADO	2011	1GC0KVCG1BF185630	Gobeze, Sisay
CHEVROLET	SILVERADO	2011	1GC0KVCG7BF186099	Balcha, Daniel
CHEVROLET	EQUINOX	2008	2CNDL43FX86059362	Assefa, Tsegaye
CHEVROLET	COLORADO	2009	1GCCS199898156851	Sharell D Taylor
CHEVROLET	COLORADO	2009	1GCCS199698156606	KARL J JAMESON
CHEVROLET	COLORADO	2009	1GCCS199398156868	KARL J JAMESON
CHEVROLET	COLORADO	2009	1GCCS199198156819	DENNIS W MORRIS
CHEVROLET	EXPRESS	2011	1GCWGFCA2B1175456	SHAWN T ISLAND
CHEVROLET	EXPRESS	2009	1GCGG25C291144472	DENNIS W MORRIS
CHEVROLET	SILVERADO	2007	1GCJC33K17F541740	Bennett, Mikhaila
CHEVROLET	COLORADO	2008	1GCCS19E588141610	Laura H Knox

CHEVROLET	COLORADO	2009	1GCCS199098156696	SHAWN T ISLAND
CHEVROLET	COLORADO	2009	1GCCS199298156716	COREY D WASHINGTON
CHEVROLET	COLORADO	2009	1GCCS199798156419	Laura H Knox
CHEVROLET	TRAVERSE	2009	1GNEV13D89S154797	RIDESHARE
CHEVROLET	IMPALA	2009	2G1WB57K891289745	RIDESHARE
CHEVROLET	EXPRESS	2007	1GAHG39U671150083	RIDESHARE
CHEVROLET	VOLT	2011	1G1RC6E43BU102507	Pickeral, Michelle
INTERNATIONAL	PC50500	2012	4DRASAAN6CJ394743	
INTERNATIONAL	4300	2009	1HTMMAAR39H158066	Michael M Burns
CHEVROLET	COLORADO	2009	1GCDT199798156969	Christ, Brent
CHEVROLET	SILVERADO	2009	1GBJC74K49E123370	Ronald E Jackson
CHEVROLET	EXPRESS	2009	1GCGG25C691138108	Thomas L Sescoc
CHEVROLET	COLORADO	2009	1GCCS199398131498	Nathaniel G Harris El
CHEVROLET	COLORADO	2009	1GCCS199998156938	NATHANIEL G HARRIS EL
CHEVROLET	SILVERADO	2009	1GBHC73K59F164732	Gimbu Smith
CHEVROLET	COLORADO	2009	1GCCS199598131230	Anthony J Sims
CHEVROLET	EXPRESS	2009	1GCGG25C091145099	Andre L Mackall
CHEVROLET	EXPRESS	2009	1GCGG25C391144514	Kevin D Lewis
INTERNATIONAL	4300	2013	1HTJTSKN1DH174329	Richard L Penn
INTERNATIONAL	4300	2013	1HTJTSKN8DH174330	Ronald E Jackson
INTERNATIONAL	4300	2013	1HTJTSKNXDH174331	Darian Mathis
BRODERSON	RT3002A	2011	36947300	MARGARITA CRESPO
CHEVROLET	SILVERADO	2012	1GCRCPEA3CZ321488	David E Peeler

CHEVROLET	SILVERADO	2012	1GCRCPEA4CZ319278	Dwayne A Jones
CHEVROLET	SILVERADO	2012	1GCRCPEA3CZ318171	Francisco J Morales
CHEVROLET	SILVERADO	2012	1GCRCPEA9CZ324332	Landry, Mark
CHEVROLET	SILVERADO	2012	1GCRCPEA5CZ319385	Howard J Giles
CHEVROLET	SILVERADO	2012	1GCRCPEA3CZ319840	Landry, Mark
CHEVROLET	SILVERADO	2012	1GCRCPEAXCZ320712	Sheena P Robinson
CHEVROLET	SILVERADO	2012	1GCRCPEA0CZ323649	David E Peeler
CHEVROLET	SILVERADO	2012	1GCRCPEAXCZ318572	Matthews, Michael
CHEVROLET	SILVERADO	2012	1GCRCPEA8CZ324015	Ball, Frankie
CHEVROLET	EXPRESS	2013	1GCWGFCA3D1102230	KARL J JAMESON
CHEVROLET	EXPRESS	2013	1GCWGFCA0D1100922	Karl J Jameson
CHEVROLET	EXPRESS	2013	1GCWGFCA1D1100542	DWAYNE A JONES
CHEVROLET	EXPRESS	2013	1GCWGFCA2D1100890	Karl J Jameson
CHEVROLET	EXPRESS	2013	1GCWGFCA4D1100602	Willie A Williams
CHEVROLET	EXPRESS	2013	1GCWGFCAXD1101091	JOHN COX
CHEVROLET	EXPRESS	2013	1GCWGFCA4D1101944	JOHN W THOMPSON
CHEVROLET	EQUINOX	2013	2GNFLCEK1D6140379	Ball, Frankie
CHEVROLET	SILVERADO	2013	1GC1CZCG2DF113511	McPhaul, Gary
DODGE	CARAVAN	2013	2C4RDGBG1DR517348	Orozco, Cesar
FORD	ESCAPE	2013	1FMCU0F72DUA35204	Islam, Anjuman
FORD	F150	2012	1FTMF1CM2CKE08836	Jones, Dwayne
FORD	F150	2012	1FTMF1CM4CKE08837	Dwayne A Jones
FORD	F150	2012	1FTMF1CM6CKD61987	Willie A Williams

FORD	F150	2012	1FTMF1CM3CKE16234	Uriona, Jorge
FORD	F150	2012	1FTMF1CM1CKE24302	Matthews, Michael
FORD	F150	2012	1FTMF1CM1CKE08844	Udeh, Crescent
FORD	F150	2012	1FTEX1CM4CFB58882	Landry, Mark
FORD	F150	2012	1FTEX1CM8CFB58884	Dwayne A Jones
FORD	F150	2012	1FTEX1CM3CFB58887	Landry, Mark
FORD	F150	2012	1FTEX1CMXCFB58885	Landry, Mark
FORD	F150	2012	1FTMF1CM5CKE24304	Coy Jefferies
FORD	F150	2012	1FTMF1CM7CKE29875	Anyatonwu, Chukwuemeka
FORD	F150	2012	1FTMF1CM2CKE37222	Sharell D Taylor
FORD	F150	2012	1FTMF1CM3CKE24303	Shawn T Island
FORD	F150	2012	1FTMF1CM7CKE25048	RIDESHARE
FORD	F150	2012	1FTMF1CMXCKE08843	Watts, Keith
FORD	EDGE	2013	2FMDK3GC1DBA30931	Olatunji, Akintayo
CHEVROLET	SILVERADO	2013	1GCRCPEA4DZ187057	Ali, Nija
CHEVROLET	SILVERADO	2013	1GCRCPEA9DZ187734	Collins, Michael
CHEVROLET	SILVERADO	2013	1GCRCPEA2DZ187056	Shawn T Island
CHEVROLET	SILVERADO	2013	1GCRCPEA4DZ181548	Jeffrey P Peterson
CHEVROLET	SILVERADO	2013	1GCRCPEA5DZ181266	Landry, Mark
CHEVROLET	SILVERADO	2013	1GCRCPEA6DZ182118	Udeh, Crescent
INTERNATIONAL	7300	2013	1HTWAAAR9DH362056	Richard L Penn
INTERNATIONAL	7300	2013	1HTWAAAR0DH362057	Ronald E Jackson
INTERNATIONAL	7300	2013	1HTWAAAR2DH362058	Darian Mathis

FORD	EXPLORER	2013	1FM5K8D82DGC41405	Stanley C Barker
FORD	EXPLORER	2013	1FM5K8D8XDGC46092	Ivelisse Cassas
FORD	EXPLORER	2013	1FM5K8D80DGC41404	RIDESHARE
INTERNATIONAL	7400	2013	1HTWAAAR6DH362063	Kelly, Eric
JOHN DEERE	410K	2013	1T0410KXTDE242820	Ronald E Jackson
JOHN DEERE	410K	2013	1T0410KXLDE242830	DARIAN MATHIS
INTERNATIONAL	4300	2012	1HTMMAAL3CH125524	Lowndes, Dusti
FORD	E350XL	2013	1FBSS3BL5DDA33686	RIDESHARE
FORD	E350XL	2013	1FBSS3BL8DDA48487	RIDESHARE
FORD	F250	2013	1FT7W2B67DEB53896	Crespo, Margarita
FORD	EXPLORER	2013	1FM5K8D89DGC87720	Ali, Nija
INTERNATIONAL	4300	2013	1HTJTSKL8DH174276	Ronald E Jackson
INTERNATIONAL	4300	2013	1HTJTSKLXDH174277	Richard L Penn
FREIGHTLINER	114SD	2014	1FVHG3DV8EHFV4070	Watts, Keith
FORD	EXPLORER	2013	1FM5K8D83EGB25843	AKLILE TESFAYE
FORD	EXPLORER	2013	1FM5K8D85EGB25844	Jason E Hughes
FORD	EXPLORER	2013	1FM5K8D87EGB25845	LeBlanc, Mandy
FORD	F150	2014	1FTEX1EMXEFA63520	Sharell D Taylor
FORD	F150	2014	1FTEX1EM1EFA63521	Sharell D Taylor
FORD	EXPLORER	2014	1FM5K8D84EGB39301	Calwood S Somers
FORD	F150	2014	1FTEX1EMXEFA57149	Michael R Baltimore
FORD	F150	2014	1FTEX1EM3EFA63522	Louis D Arguello
FORD	F250	2014	1FD7X2B67EEA87330	

FORD	F350	2014	1FD8X3H60DEB54074	
ELGIN	PELICAN	2014	NP20156	Shawn E Epps
FORD	TRANSIT	2013	NM0LS7AN0DT138083	Calwood S Somers
DODGE	CARAVAN	2014	2C4RDGBG9ER292050	EMMANUEL D BRIGGS
INTERNATIONAL	7300	2014	1HTZZAAR3EH061662	Mathis, Darian
FORD	F150	2014	1FTEX1EM5EFB03146	Ray H Beattie
FORD	F150	2014	1FTEX1EM7EFB03147	Crespo, Margarita
FORD	F150	2014	1FTEX1EM6EFB40996	Gigova, Maria
FORD	F150	2014	1FTEX1EM8EFB40997	Bryan, Rupert
FORD	F150	2014	1FTFW1EF2EFB48800	Sharell D Taylor
FORD	F150	2014	1FTFW1EFXEFB48799	Dixon, Stephen
FORD	F150	2014	1FTEX1EM5EFB48801	CHRISTOPHER J PEOT
FORD	F150	2014	1FTEX1EM7EFB48802	Mathis, Darian
INTERNATIONAL	4400	2014	1HTWAAAR5EH061446	Darian Mathis
FORD	FUSION	2014	3FA6P0LU7ER326475	Ali, Nija
FORD	EDGE	2014	2FMDK4JC3EBA91651	Christopher J Peot
FORD	EDGE	2014	2FMDK4JC5EBA91652	MARGARITA CRESPO
FORD	EDGE	2014	2FMDK4JC7EBA91653	Elkin R Hernandez
FORD	EDGE	2014	2FMDK4JC9EBA91654	JEFFREY PROCTOR
FORD	F350	2014	1FDBF3ET8EEB20369	Yearwood, Donald
FORD	F350	2014	1FDBF3ET2EEB20366	Andre L Carter
INTERNATIONAL	7300	2015	1HTZZAANXFH070048	Richard L Penn
INTERNATIONAL	7300	2015	1HTZZAAN1FH070049	Darian Mathis

FORD	EDGE	2014	2FMDK4JC3EBA81301	Ali, Nija
FORD	ESCAPE	2014	1FMCU9G95EUD95749	Wynes, Ashley
FORD	ESCAPE	2014	1FMCU9G96EUD95744	RIDESHARE
FORD	F350	2014	1FDBF3ET3EEB37029	Carter, Andre
FORD	ESCAPE	2014	1FMCU9G92EUD95742	Wynes, Ashley
FORD	ESCAPE	2014	1FMCU9G93EUD95748	ANTRON C SUTTON
FORD	ESCAPE	2014	1FMCU9G9XEUD95746	Sharell D Taylor
FORD	F350	2014	1FDBF3ETXEEB37027	Smith, Arthur
FORD	ESCAPE	2014	1FMCU9G91EUD95747	NICHOLAS J PASSARELLI
FORD	ESCAPE	2014	1FMCU9G94EUD95743	CALWOOD S SOMERS
FORD	F350	2014	1FDBF3ET1EEB37028	Arthur Smith
FORD	ESCAPE	2014	1FMCU9G98EUD95745	Islam, Anjuman
FORD	F350	2015	1FDRF3H65FEB08380	James E Fotouhi
FORD	FUSION	2015	3FA6P0PU9FR119601	RIDESHARE
FORD	F550	2014	1FDUF5GY0EEB29502	Orozco, Cesar
FORD	F550	2014	1FDUF5GYXEEB20371	Orozco, Cesar
FORD	F350	2015	1FT8W3B67FEB56598	Thomas L Wilson
FORD	F250	2015	1FT7W2B68FEB56597	Baltimore, Brian
FORD	F150	2014	1FTFW1EF0EKF81183	Udeh, Crescent
FORD	F150	2014	1FTFW1EF7EKF81181	Carter, Andre
FORD	F150	2014	1FTFW1EF5EKF81180	Kelly, Eric
FORD	F150	2014	1FTFW1EF9EKF81182	Reid, Ricardo
FORD	F150	2014	1FTFW1EF8EKF81187	Tucker, Kevin

FORD	F150	2014	1FTFW1EF4EKF81185	Poland, Jayson
FORD	F150	2014	1FTFW1EF6EKF81186	Medley, Steven
FORD	F150	2014	1FTFW1EF2EKF81184	DAVID E PEELER
FORD	F550	2014	1FDUF5GY2EEB29503	Orozco, Cesar
FORD	F350	2015	1FT8W3B60FED10990	Taylor, Ronald
FORD	TRANSIT	2015	1FTNR1CM5FKA42709	Littlejohn, Damon
FORD	C-MAX	2015	1FADP5CU1FL113753	Constant, Pierre
FORD	C-MAX	2015	1FADP5CU3FL113754	Ali, Nija
FORD	EDGE	2015	2FMTK4J98FBB29215	Ali, Nija
FORD	TRANSIT	2015	1FTSF4XG1FKA42708	Beverly Sr, Riko
FORD	C-MAX	2015	1FADP5AU6FL115226	Islam, Anjuman
FORD	EXPLORER	2016	1FM5K8D87GGA20256	Wilson, Corey
FORD	EXPLORER	2016	1FM5K8D89GGA20257	Day, Darrick
FORD	EXPLORER	2016	1FM5K8D82GGA97519	Lowndes, Dusti
VACTOR	2100 PLUS	2016	1FVAG3CY9GHHB3593	Kelly, Eric
ELGIN	MEGAWIND	2016	1FVACXDT5GHHK3726	Kelly, Eric
FORD	C-MAX	2015	1FADP5CU7FL108606	Jeffrey Proctor
FORD	FUSION	2016	3FA6P0PU4GR220286	Jerry A Mafwenga
FORD	FUSION	2016	3FA6P0LU5GR220285	Pickeral, Michelle
JOHN DEERE	410L	2016	1T0410LXEGF293261	Gutierrez, Mathew
JOHN DEERE	410L	2016	1T0410LXCGF293259	Gutierrez, Mathew
MERCEDES BENZ	SPRINTER	2016	WDZPE7DD6GP195531	John D Lisle
FORD	F250	2016	1FT7X2B66GEB79469	Jackson, Ronald

FORD	F250	2016	1FT7W2B61GEB79463	Gutierrez, Mathew
FORD	F250	2016	1FT7W2B63GEB79464	RONALD E JACKSON
FORD	F250	2016	1FT7W2B67GEB79466	Richard L Penn
FORD	F250	2016	1FT7W2B69GEB79467	DARIAN MATHIS
FORD	F250	2016	1FT7W2B65GEB79465	Arthur Smith
FORD	F250	2016	1FT7X2B64GEB79468	Dove, Shawn
FORD	F550	2016	1FDUF5GT8GEA85501	Margarita Crespo
FORD	F350	2015	1FD8W3HT6FEB45472	Lowndes, Dusti
INTERNATIONAL	7400	2017	3HAWCSTR1HL650280	Darian Mathis
FREIGHTLINER	114SD	2016	1FVAG5CY2GHHA0731	Poland, Jayson
INTERNATIONAL	7400	2017	3HAWGSTT8HL752160	James E Fotouhi
INTERNATIONAL	7400	2017	3HAWGSTTXHL752161	James E Fotouhi
FORD	F550	2016	1FD0X5HT8GED17055	Ronney McMillian
FORD	F550	2016	1FDUF5GT4GEB79472	Sheena P Robinson
FORD	F550	2016	1FD0W5GTXGEB79474	Sheena P Robinson
FORD	F550	2016	1FD0W5GT8GEB79473	Sheena P Robinson
FORD	F550	2016	1FD0W5GT1GEB79475	Sheena P Robinson
FORD	F350	2016	1FDRF3FT1GEB55643	Sheena P Robinson
INTERNATIONAL	4300	2016	1HTMMML2HH503501	COY JEFFERIES
FORD	F350	2016	1FDRF3FT3GEB55644	Sheena P Robinson
FORD	F350	2016	1FDRF3FTXGEB55642	Sheena P Robinson
FORD	F350	2016	1FDRF3FT7GEB55646	Sheena P Robinson
INTERNATIONAL	7600	2017	3HTGSSNTXHN514676	Richard L Penn

FORD	F350	2016	1FDRF3FT2GEB55649	Sheena P Robinson
FORD	F350	2016	1FDRF3FT0GEB55648	Sheena P Robinson
FORD	F350	2016	1FDRF3FT9GEB55650	Sheena P Robinson
FORD	F350	2016	1FDRF3FT9GEB55647	Sheena P Robinson
FORD	F350	2016	1FDRF3FT5GEB55645	Sheena P Robinson
FREIGHTLINER	114SD	2018	1FVAG3FE7JHJL8338	Poland, Jayson
VACTOR	2100 PLUS	2017	3HAWNSUT1HL707615	Reid, Ricardo
INTERNATIONAL	4300	2017	1HTMMMMN3JH096540	Ronald E Jackson
FORD	F350	2017	1FDRF3HT8HEE35767	Oguns, Clement
FORD	F350	2017	1FDRF3HT6HEE35766	Oguns, Clement
INTERNATIONAL	4300	2018	1HTMMMMN7JH096539	Coley D Walker
FORD	EXPLORER	2019	1FM5K8B82KGA49806	Ali, Nija
FORD	F150	2019	1FTEX1EB2KKD52280	Yoda, Alex
FORD	F150	2019	1FTEX1EB4KKD52281	Francis Adu-Gyamfi
FORD	F150	2019	1FTEX1EB6KKD52279	Beattie, Ray
FORD	F150	2019	1FTMF1EB4KKD52277	Holmes, Dexter
JOHN DEERE	410L	2019	1T0410LXAKF354502	Darian Mathis
JOHN DEERE	410L	2019	1T0410LXVKF354272	Ronald E Jackson
JOHN DEERE	410L	2019	1T0410LXPKF350488	Jhingory, Kevin
JOHN DEERE	410L	2019	1T0410LXAKF354872	Richard L Penn
JOHN DEERE	410L	2019	1T0410LXEKF350423	Jhingory, Kevin
FORD	F-550	2019	1FD0X5HT2KEE28175	David Hamilton
FORD	F150	2019	1FTMF1EB6KKD52278	Willis S Thomas

FORD	F150	2019	1FTMF1EB2KKD52276	Vaneman, Timothy
FORD	F150	2019	1FTFW1E56KFC12761	Watts, Keith
FORD	F150	2019	1FTFW1E58KFC12762	Taylor, Ronald
FORD	F150	2019	1FTEX1EB6KKD52282	Harmon, Alvin
FORD	ESCAPE	2019	1FMCU9GD7KUC08060	Udeh, Crescent
FORD	EDGE	2019	2FMPK4G91KBC24170	Carranza, Isidro
FORD	EDGE	2019	2FMPK4G93KBC24171	Belete, Hanna
VACTOR	2100 PLUS	2019	1HTEKTAT5KH651710	Reid, Ricardo
CHEVROLET	2500	2019	1GCRYAEF5KZ330864	Brian J Wilson
CHEVROLET	2500	2019	3GCPYAEH2KG172508	Francis A Peters
CHEVROLET	2500	2019	1GCRYAEF4KZ330841	Kimball, Mitchell
CHEVROLET	2500	2019	1GCRYAEF7KZ329294	Scruggs, John
FORD	ESCAPE	2019	1FMCU9GD0KUC08059	Tinubu, Peter
CHEVROLET	SILVERADO	2019	1GCRYAEF0KZ191517	Watts, Keith
CHEVROLET	SILVERADO	2019	1GCRYAEF1KZ232107	Timothy A Jennings
CHEVROLET	SILVERADO	2019	1GCPYAEH8KZ289980	Morton, Everette
CHEVROLET	SILVERADO	2019	3GCPYBEH9KG153458	Rico A Courtney
CHEVROLET	SILVERADO	2019	3GCPYCEH3KG113639	Jhingory, Kevin
TOYOTA	TACOMA	2019	3TMCZ5AN6KM275804	Francisco J Morales
TOYOTA	TACOMA	2019	3TMCZ5AN6KM273759	William M Albrittain
TOYOTA	TUNDRA	2019	5TFUM5F11KX083659	Randy A Harris
TOYOTA	TUNDRA	2019	5TFUM5F14KX082800	German M Jarquin
TOYOTA	TACOMA	2019	3TMCZ5AN9KM274534	Gutrick, Carter

TOYOTA	PRIUS	2019	JTDKARFU0K3094936	RIDESHARE
TOYOTA	PRIUS	2019	JTDKARFUXK3095575	RIDESHARE
HONDA	INSIGHT	2019	19XZE4F14KE032654	RIDESHARE
TOYOTA	PRIUS	2019	JTDKARFU7K3093878	Moussa Wone
TOYOTA	PRIUS	2019	JTDKARFU0K3092961	Wisal Khan
HONDA	INSIGHT	2019	19XZE4F1XKE025806	Islam, Anjuman
CHEVROLET	SILVERADO	2019	3GCPYAEH2KG158169	Boney, Edward
CHEVROLET	SILVERADO	2019	1GCRYDEDXKZ325661	David T Reichenbacher
FORD	F-550	2019	1FD0X5HT4KEE28176	Baltimore, Brian
ELGIN	BROOM BADGER	2019	JALE5W161L7301948	Shawn E Epps
SUBARU	CROSSTREK	2019	JF2GTAAC9K8339267	Stevens, Eric
SUBARU	CROSSTREK	2019	JF2GTAAC5KH333756	Boules, Remon
SUBARU	CROSSTREK	2019	JF2GTAAC0K8349895	Burch, Tristan
FORD	TRANSIT	2019	1FTYR1ZM9KKA46096	Wilson, Elaine
FORD	TRANSIT	2019	1FTYR1ZM4KKA34874	Calvin A Lyon
FORD	TRANSIT	2019	1FTYR1ZM7KKA46095	Donavan D Midkiff
INTERNATIONAL	HV507	2020	1HTEDTAR8LH825348	Kelly, Eric
INTERNATIONAL	HV507	2020	1HTEDTARXLH825349	Kelly, Eric
FORD	SUPERDUTY	2019	1FDXW7DE0KDF05295	Tucker, Kevin
FORD	SUPERDUTY	2019	1FDXW7DE9KDF05294	Darian Mathis
FORD	SUPERDUTY	2019	1FDXW7DE7KDF05293	Tucker, Kevin
INTERNATIONAL	7600	2019	3HAEKTAT0LL198690	Watts, Keith
IS	NRR	2020	JALE5W168L7305415	Brent F Christ

IS	NRR	2021	JALE5W166M7300392	Donald V Scott
FREIGHTLINER	114SD	2020	1FVHG3FE5LHLH5813	Reid, Ricardo
FORD	F150	2020	1FTEX1EB8LKD64581	Jermaine C Quattlebaum
FORD	F150	2020	1FTEX1EB8LFB76264	Hailegebreal, Melaku
FORD	F150	2020	1FTEX1EBXLFB83930	Delaney, Richard
FORD	F150	2020	1FTEX1EB4LFB85057	Atiase, Clemence
FORD	F150	2020	1FTEX1EB3LFB84952	Richmond, Kevin
FORD	F150	2020	1FTEX1EP5LFC30129	Stanley F Henry
INTERNATIONAL	4300	2021	3HAEDTAR5ML356151	Kelly, Eric
INTERNATIONAL	4300	2021	3HAEDTAR7ML356152	Kelly, Eric
FORD	EXPLORER	2020	1FMSK8DH9LGC42603	Collier, Christopher
FORD	EXPLORER	2020	1FMSK8DH0LGC42604	Mark A Landry
FORD	F150	2020	1FTEX1EB0LFB13434	Javon L Hodnett
FORD	F150	2020	1FTEX1EB6LFB85058	Sheila B Makal
FORD	F150	2020	1FTEX1EP6LFC30270	Sheena P Robinson
FORD	F150	2020	1FTEX1EB3LFA04367	Bryant Huntley
FORD	EXPLORER	2020	1FMSK8BH6LGC76288	Johnson, Tyrone
FORD	TRANSIT	2020	1FTBR1Y8XLKA10610	Michael A Littleton
FORD	TRANSIT	2020	1FTBR1Y87LKA33794	Francisco J Morales
FORD	TRANSIT	2020	1FTBR1Y89LKA00960	Henry Facen
FORD	TRANSIT	2020	1FTBR1Y89LKA33795	Poland, Jayson
FORD	F150	2020	1FTEX1EB2LFB85056	Sheena P Robinson
FORD	F150	2020	1FTEX1EB6LFA36228	Devin M Cryor

FORD	F150	2020	1FTFW1E55LFA69108	Scott A Perry
FORD	F150	2020	1FTFX1E54LFB44166	Sheena P Robinson
FORD	F150	2020	1FTFW1E40LFA52756	James M Jackson
FORD	F150	2020	1FTFW1E53LFC64673	Allen, Reginald
INTERNATIONAL	7300	2020	1HTEDTAR3LH859777	Jhingory, Kevin
INTERNATIONAL	4700	2020	1HTEDTAR8LH860309	Darian Mathis
INTERNATIONAL	4300	2020	1HTEDTAR6LH860325	Shawn E Epps
FORD	F350	2019	1FDRF3HT1KED96480	Oguns, Clement
FORD	F550	2021	1FD0X5HT3MED59502	David E Peeler
FORD	F150	2021	1FTEX1EBXMKE45177	David F Heath
FORD	F150	2021	1FTEX1EB1MKE45178	Middleton, Andre
FORD	F150	2021	1FTEX1EBXMKE45180	
FORD	F350	2022	1FDRF3HN3NEC38261	Jefferies, Coy
JCB	436B	2022	JCB4A9AFAM3079224	
TOYOTA	PRIUS	2022	JTDKAMFU2N3165559	RIDESHARE
FORD	F-550	2022	1FD0X5GT1NED18790	Jones, Dwayne
FORD	EXPLORER	2022	1FMSK8BB5NGA05169	Atkinson, William
FORD	F350	2022	1FDRF3HT8NED80300	Washington, Corey
FORD	F350	2022	1FDRF3HTXNED80301	Harris, Randy
FORD	F450	2022	1FD0X4HT0NED80299	Peeler, David
FORD	F150	2022	1FTFX1E88NKD45363	
FORD	F450	2022	1FD0X4HT1NED80294	Peeler, David
FORD	F250	2022	1FT7W2B61NED80292	

FORD	F450	2022	1FD0X4HT3NED80295	Peeler, David
FORD	F150	2022	1FTFX1E86NFB12221	
FORD	F250	2022	1FT7W2B6XNEE14746	
FORD	F150	2022	1FTFX1E83NKD45352	
FORD	F150	2022	1FTFX1E82NKD45357	Eaton, Christopher
FORD	F150	2022	1FTFX1E89NKD45369	Simpkins, Robert
FORD	F150	2022	1FTFX1E82NKD45360	Wilson, Jeffrey
FORD	F150	2022	1FTFX1E85NKD45367	Dan Allen Johnson
FORD	F150	2022	1FTFX1E81NKD45365	Peeler, David
FORD	F150	2022	1FTFX1E87NKD45354	Drayer, Michael
FORD	F450	2022	1FD0X4HT5NED80296	Peeler, David
FORD	F150	2022	1FTFX1E89NKD45355	
FORD	F150	2022	1FTFX1E87NKD45368	
FORD	F150	2022	1FTFX1E80NKD45356	Bobby W Harrod
FORD	F250	2022	1FT7W2B68NEE14745	
FORD	F150	2022	1FTFX1E84NKD45361	Mathis, Darian
FORD	F550	2022	1FD0W5HT6NED80302	
FORD	F450	2022	1FD0X4HT7NED80297	Peeler, David
FORD	F450	2022	1FD0X4HT9NED80298	Peeler, David
FORD	F150	2022	1FTFX1E85NKD45353	Sheena P Robinson
FORD	F150	2022	1FTFX1E83NKD45366	Sheena P Robinson
FORD	F150	2022	1FTFX1E86NKD45359	
FORD	F150	2022	1FTFX1E86NKD45362	

FORD	F150	2022	1FTFX1E8XNKD45364	Khan, Mohammad
FORD	TRANSIT	2022	1FTBR2Y83NKA53002	
FORD	TRANSIT	2022	1FTBR2Y8XNKA53028	
FORD	TRANSIT	2022	1FTBR2Y87NKA52466	Morton, Everette
FORD	F550	2022	1FD0X5HT7NED80323	Orozco, Cesar
FORD	F550	2022	1FD0X5HT3NED80321	Orozco, Cesar
FORD	F-550	2022	1FD0X5HT5NED80322	Orozco, Cesar
INTERNATIONAL	HV507	2023	3HAEDTARXPL481442	
INTERNATIONAL	HV507	2023	3HAEDTAR8PL481441	Gutierrez, Mathew
INTERNATIONAL	7400	2023	3HAEDTAR3PL481444	Jhingory, Kevin
FORD	TRANSIT	2022	1FTBR2Y80NKA53071	Poland, Jayson
FORD	TRANSIT	2022	1FTBR2Y88NKA53190	
FORD	F150	2022	1FTFX1E84NFB12699	Cupitt, Terence
FORD	F150	2022	1FTFX1E83NFB12225	Matthews, Michael
FORD	F150	2022	1FTFX1E84NKD45358	Spargo, Christopher
FORD	F-550	2022	1FD0X5HT9NED80324	Orozco, Cesar
FORD	F-550	2022	1FD0X5HT0NED80325	Orozco, Cesar
JCB	4CX-14	2022	JCB4CXAPVN3016177	Jhingory, Kevin
JCB	4CX-14	2022	JCB4CXAPPN3140007	Epps, Shawn
JCB	4CX-14	2022	JCB4CXAPKN3139991	Shaffer, David
FORD	F-550	2022	1FD0X5HT0NED80311	
FORD	TRANSIT	2022	1FTBR2Y83NKA53226	Kirk E Sinkfield
FORD	TRANSIT	2022	1FTBR2Y81NKA52995	Stephon R. T. McNair

INTERNATIONAL	4300	2023	3HAEDTAR5PL481445	Jackson, Ronald
INTERNATIONAL	HV507	2023	3HAEDTAR1PL481443	Gutierrez, Mathew
FORD	EXPLORER	2022	1FMSK8BH2NGB76045	Thompson, Thomas
FORD	EXPLORER	2022	1FMSK8BH2NGB80256	Adam, Yasin
FORD	EXPLORER	2022	1FMSK8BH0NGB80272	Cabiles, David
FORD	E-350	2022	1FTRU8XG0NKA45383	Kevin D Jhingory
FORD	TRANSIT	2022	1FTRU8XG3NKA45247	
FORD	F350	2022	1FDRF3HTXNEE33773	
FORD	F350	2022	1FDRF3HT1NEE33774	Matthews, Michael
INTERNATIONAL	CV515	2022	1HTKTSWH9NH176873	Gutierrez, Mathew
FORD	F350	2022	1FD8X3FT1NED80313	Carter, Andre
FORD	F350	2022	1FD8X3FT5NED80315	Dove, Shawn
FORD	F350	2022	1FD8X3FT7NED80316	Yearwood, Donald
FORD	F350	2022	1FD8X3FT9NED80317	Yearwood, Donald
FORD	F350	2022	1FD8X3FT0NED80318	Smith, Arthur
FORD	F250	2022	1FT7W2B68NEF99430	Ayodeji, Adeniyi
FORD	F350	2022	1FD8X3B61NEE55981	
FORD	ESCAPE	2022	1FMCU9G66NUB81214	Thompson, Raymond
FORD	ESCAPE	2022	1FMCU9G69NUB80803	Shaffer, David
FORD	F-550	2022	1FD0X5GT2NEE74692	
FORD	F750	2023	1FDXW7DE9PDF03259	Gutrick, Carter
FORD	F750	2023	1FDXW7DE9PDF03262	Morton, Everette
FREIGHTLINER	114SD	2023	1FVAG5FE2PHNW3535	Reid, Ricardo

FREIGHTLINER	108SD	2023	1FVAG3FEXPHNW1343	Reid, Ricardo
FREIGHTLINER	108SD	2023	1FVAG3FE9PHNW1334	Reid, Ricardo
FORD	TRANSIT	2023	1FBAX2X85PKA55490	RIDESHARE
FORD	TRANSIT	2023	1FBAX2X87PKA55457	RIDESHARE
FORD	TRANSIT	2023	1FBAX2X80PKA55560	Medley, Steven
FORD	F350	2022	1FD8X3FT3NED80314	Carter, Andre
FORD	F350	2022	1FD8X3FT2NED80319	Dove, Shawn
FORD	EXPLORER	2023	1FMSK8DH3PGA95121	
FORD	F350	2022	1FD8X3FT9NED80320	Smith, Arthur
RAM	2500	2023	3C6MR5AJ6NG384548	
FORD	BRONCO	2023	3FMCR9C60PRD12526	Sowell, Nichol
FORD	BRONCO	2023	3FMCR9C61PRD32719	Green, Karen
FORD	BRONCO	2023	3FMCR9B62PRD34707	Bedane, Tamrat
FORD	BRONCO	2023	3FMCR9B64PRD52495	
FORD	BRONCO	2023	3FMCR9C6XPRD27874	Ali, Nija
FORD	EDGE	2022	2FMPK4J95NBB16390	Okogi, Sylvia
FORD	ESCAPE	2023	1FMCU9JA6PUA28039	Watson, Dale
FORD	EXPLORER	2023	1FMSK8DH8PGA72160	Barker, Stanley
FREIGHTLINER	108SD	2023	1FVAG5FE6PHNW3537	Poland, Jayson
FORD	ESCAPE	2022	1FMCU9J94NUB35531	Scipio, Paul
FORD	ESCAPE	2023	1FMCU9NA2PUA03410	Almeida, Carlos
FORD	EDGE	2023	2FMPK4G96PBA12274	Blanchard, Renard
FORD	EDGE	2023	2FMPK4G93PBA10465	Blanchard, Renard

FORD	EDGE	2023	2FMPK4J95PBA11805	Blanchard, Renard
FORD	EDGE	2023	2FMPK4G96PBA07141	Hardy, Antonio
FORD	EDGE	2023	2FMPK4G98PBA17296	Stewart, Kyle
FORD	EDGE	2023	2FMPK4G96PBA07639	Roberson, Glen
FORD	EDGE	2023	2FMPK4G9XPBA08115	Jordan, Khristopher
FORD	EDGE	2023	2FMPK4G92PBA10912	Bond, Tommy
FORD	EDGE	2023	2FMPK4G93PBA11308	Asiimwe, Andrew
FORD	EDGE	2023	2FMPK4G94PBA13696	Mackey, Kelley
FORD	EDGE	2023	2FMPK4J99PBA08406	Jackson, James
FORD	ESCAPE	2022	1FMCU9H66NUB91773	
FORD	ESCAPE	2022	1FMCU9H95NUB65997	Hicks, Erik
FORD	ESCAPE	2022	1FMCU9H60NUB52998	Giles, Howard
FORD	ESCAPE	2022	1FMCU9H98NUC03710	Bascom, Henry
FORD	ESCAPE	2022	1FMCU9H6XNUB52572	Turner, Warren
FORD	EXPLORER	2023	1FMSK8DH2PGA71442	
FORD	EDGE	2023	2FMPK4J92PBA31915	Ricketts, Forrest
FORD	BRONCO	2023	3FMCR9B63PRD14353	
FORD	BRONCO	2023	3FMCR9B60PRD34463	Wynes, Ashley
FORD	F150	2023	1FTFW1E5XPKE09642	Jefferies, Coy
CHEVROLET	SUBURBAN	2023	1GNSKEKD9PR407134	Ali, Nija
FORD	F-550	2022	1FD0W5HT9NED80312	
IS	NPR-HD	2023	JALC4W163P7014644	Reijersen, Michael
FORD	F250	2023	1FT8W2BN9PEC84098	Reid, Ricardo

FORD	F150	2023	1FTEW1EP5PKD57222	
FORD	F150	2023	1FTEW1EP3PKD99484	
FORD	F150	2023	1FTFW1ED9PFA75488	Patrick McDonald
FORD	F150	2023	1FTFX1E82PKD66048	Taylor, Ronald
FORD	F150	2023	1FTFW1E54PKE32771	
FORD	ESCAPE	2023	1FMCU9GN5PUA65481	Thompson, Lanford
FORD	F150	2023	1FTEW1EP7PFB26525	Gamble, Jeffery
FORD	F150	2023	1FTEW1EPXPKE00517	
RAM	1500	2023	3C6RR7KG0PG584882	Lucas, Jonathan
RAM	1500	2023	3C6RR7KG7PG621460	Collins, Michael
RAM	5500	2022	3C7WRNFL5NG356979	
FORD	TRANSIT	2023	1FTBR1C88PKA55462	
FORD	BRONCO	2023	3FMCR9B61PRD94560	Wynes, Ashley
FORD	BRONCO	2023	3FMCR9B67PRD94370	Abebe, Bisrat
FORD	BRONCO	2023	3FMCR9B63PRD94222	Udeh, Crescent
FORD	BRONCO	2023	3FMCR9B63PRD94284	Chapman, Latrell
FORD	ESCAPE	2023	1FMCU9MN4PUA74273	Brown, Curtis
FORD	ESCAPE	2023	1FMCU9GN0PUA69454	Thomas, Vincent
FORD	ESCAPE	2023	1FMCU9GN9PUA95941	Tubbs, Charles
FORD	ESCAPE	2023	1FMCU9GN8PUA99558	Dramani, Adam
FORD	RANGER	2023	1FTER4FH1PLE02313	Stewart, Mark
RAM	3500	2022	3C7WRTCL7NG435658	Peeler, David
RAM	3500	2023	3C7WRTALXPG511833	Crespo, Margarita

FORD	F150	2023	1FTFX1E81PKF11743	Matthews, Michael
FORD	F150	2023	1FTFX1E85PKF10658	Matthews, Michael
FORD	F150	2023	1FTFX1E81PKF10740	Matthews, Michael
FORD	F150	2023	1FTFX1E89PKF10839	Matthews, Michael
FORD	F350	2023	1FD8X3FT2PEC63939	
FORD	F350	2023	1FD8X3FT9PEC63940	
FORD	F350	2023	1FD8X3FT7PEC54461	
RAM	1500	2023	3C6RR7KG0PG621459	
RAM	1500	2023	3C6RR7KG4PG621464	
RAM	1500	2023	3C6RR7KG6PG621465	
RAM	1500	2023	3C6RR7KG1PG621468	
RAM	1500	2023	3C6RR7KG3PG621469	
FORD	T350-HD	2023	1FTRS4XG0PKA19397	
FORD	T350-HD	2023	1FTRS4XGXPKA19455	
FORD	T350-HD	2023	1FTRS4XG5PKA23297	
FORD	T350-HD	2023	1FTRS4XG3PKA23508	
JOHN DEERE	410J	2023	1T0410PALPFX05374	Jackson, Ronald
JOHN DEERE	410P	2023	1T0410PAVPFX05467	Penn, Richard
FORD	F650	2024	1FDNF6AN1RDF00915	Island, Shawn
FORD	F350	2023	1FD8X3FT2PEC36868	
FORD	F350	2023	1FD8X3FT4PEC45491	Bridges, Sam
FORD	F350	2023	1FD8X3FT1PEC45495	
FORD	F350	2023	1FD8X3FT3PEC45496	

RAM	1500	2023	3C6RR7KG2PG621463	
RAM	1500	2023	3C6RR7KGXPG621467	
FORD	F350	2023	1FD8X3FT6PEC45492	
FORD	F350	2023	1FD8X3FT5PEC45497	
FORD	F350	2023	1FD8X3FT7PEC45498	
RAM	3500	2023	3C7WR9CJ9PG511837	Crespo, Margarita
RAM	PROMASTER CITY WAGON	2022	ZFBHRFAB2N6X46226	
CHEVROLET	2500	2023	1GC4YLE72PF255791	
FORD	F350	2023	1FD8X3FTXPEC45494	
FORD	F350	2023	1FD8X3FT9PEC45499	
FORD	F350	2023	1FD8X3FT8PEC45493	
RAM	1500	2023	3C6RR7KG1PG621471	
RAM	1500	2023	3C6RR7KG0PG621462	
RAM	1500	2023	3C6RR7KG8PG621466	
Western Star	47X	2024	5KKHBPDV9RLUV4253	
RAM	1500	2023	3C6RR7KG9PG621461	
RAM	1500	2023	3C6RR7KGXPG621470	
FORD	T350-HD	2024	1FTRU8UG1RKA03900	
FORD	TRANSIT	2024	1FTBW2CGXRKA08667	
FORD	TRANSIT	2024	1FTBW2CG6RKA12330	
FORD	TRANSIT	2024	1FTBW2CG1RKA12333	
FORD	TRANSIT	2024	1FTBW2CG3RKA10244	
FORD	TRANSIT	2024	1FTBW2CG7RKA08870	

FORD	TRANSIT	2024	1FTBW2CGXRKA10225	
FORD	TRANSIT	2024	1FTBW2CG6RKA12327	
JOHN DEERE	410P	2024	1T0410PATRFX08946	
JOHN DEERE	410P	2024	1T0410PAPRFX08883	
JOHN DEERE	410P	2024	1T0410PAARFX08907	Jhingory, Kevin
JOHN DEERE	410P	2024	1T0410PAVRFX08954	
JOHN DEERE	410P	2024	1T0410PAJRFX08949	
FREIGHTLINER	950 T13	2024	3ALACYD23RDVF9553	
FREIGHTLINER	950 T13	2024	3ALACYD21RDVF9552	
FORD	BRONCO	2024	3FMCR9B68RRF21016	Jackson-Brockett, Cheryl
FORD	BRONCO	2024	3FMCR9B66RRF20494	Collier, Christopher
FORD	BRONCO	2024	3FMCR9B68RRF20609	Heaney, Patrick
FORD	BRONCO	2024	3FMCR9B61RRF20631	Battle, Marc
FORD	BRONCO	2024	3FMCR9B66RRF20561	Williams, Kirsten
FORD	TRANSIT	2024	1FTBW2CG5RKA10262	Jones, Dwayne
FORD	TRANSIT	2024	1FTBW2CG4RKA08602	Barker, Stanley
FORD	TRANSIT	2024	1FTBW2CG3RKA08610	Jones, Dwayne
FORD	TRANSIT	2024	1FTBW2CG7RKA10344	Jones, Dwayne
FORD	F250	2024	1FT7W2BA8REE12942	Tucker, Kevin
FORD	F250	2024	1FT7W2BA0REE13230	Tucker, Kevin
FORD	F250	2024	1FT7W2BA1REE13642	Tucker, Kevin
FORD	F250	2024	1FT7W2BA1REE13379	Tucker, Kevin
FORD	F250	2024	1FT7W2BA9REE12254	Tucker, Kevin

FORD	TRANSIT	2024	1FTBR2Y80RKA91907	Bennett, Mikhaila
FORD	TRANSIT	2024	1FTBR2Y89RKA88729	Bennett, Mikhaila
FORD	F450	2024	1FDUF4HN6RDA21489	Asiimwe, Andrew
FORD	F450	2024	1FDUF4HN3RDA21529	Asiimwe, Andrew
FORD	F450	2024	1FDUF4HN4RDA21491	Asiimwe, Andrew
FORD	TRANSIT	2024	1FTBR2Y81RKA92015	Bennett, Mikhaila
FORD	TRANSIT	2024	1FTBR2Y85RKA88730	Hodnett, Javon
FORD	TRANSIT	2024	1FTBR2Y81RKA90071	Hodnett, Javon
FORD	TRANSIT	2024	1FTBR2Y89RKA90075	Hodnett, Javon
FORD	F350	2024	1FDRF3HN9RDA21549	
FORD	F350	2024	1FDRF3GN9REE09926	
FORD	F150	2024	1FTFW1L53RKE25431	
JOHN DEERE	410P	2023	1T0410PAPPFX05690	Mathis, Darian
FORD	F450	2024	1FDUF4HN0RDA21570	
FORD	F550	2023	1FD0W5HT0PED53826	
FORD	F550	2023	1FD0X5HT3PED24849	
FORD	F150	2024	1FTFW1L56RKE23799	
FORD	F150	2024	1FTFW1L52RKE24223	
FORD	F150	2024	1FTFW1L52RKE24464	
FORD	F150	2024	1FTFW1L5XRKE25913	
FORD	F150	2024	1FTFW1L51RKE26240	
FORD	F150	2024	1FTFW1L55RKE24135	
FORD	F150	2024	1FTFW1L56RKE24371	
FORD	F150	2024	1FTFW1L55RKE24443	

FORD	F150	2024	1FTFW1L59RKE25479	
FORD	F150	2024	1FTFW1L50RKE26410	
FORD	F150	2024	1FTFW1L59RKE25482	
FORD	F150	2024	1FTFW1L50RKE24625	
FORD	F150	2024	1FTFW1L52RKE25596	
FORD	F150	2024	1FTFW1L53RKE26420	
FORD	F150	2024	1FTFW1L52RKE24139	
FORD	F350	2024	1FD8W3HN2REE12869	
FORD	F150	2024	1FTFW1L53RKE25431	
FORD	F150	2024	1FTFW1L54RKE24806	

Dept

Fleet-Central Administration

4820-Maintenance Machine Shop

2350-Customer Services-(Large Meter Technical)

2350-Customer Services-(Large Meter Technical)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

3410Hv-Hvac Shop

3410-Building/Grounds

7029-Fleet Holding

4220-Water/Sewer Maintenance Pumping

4220-Water/Sewer Maintenance Pumping

4240-Scada & Process Controls

4220-Water/Sewer Maintenance Pumping

4820-Maintenance Machine Shop

3420-Facilities-Buildings & Grounds

7029-Fleet Holding

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4420-Distribution Maintenance

4110-Water Quality And Technology

4830-Maintenance

4810-Maintenance (Electrical)

4820-Maintenance Machine Shop

4620-Sewer Services-Inspection

4420-Distribution Maintenance

4630-Sewer Services- Repair

4710-Waste Water @ Blue Plains

4810-Maintenance (Electrical)

4820-Maintenance Machine Shop

7099-Loaner Pool

3410-Carpenter Shop

3412-Plumbing

4220-Water/Sewer Maintenance Pumping

4430-Distribution Control

4630-Sewer Services- Repair

7099-Loaner Pool

7099-Loaner Pool

4420-Distribution Maintenance

2350-Customer Services-(Large Meter Technical)

3410-Building/Grounds

3410Pa-Paint Shop

4810-Maintenance (Electrical)

4240-Scada & Process Controls

4220-Water/Sewer Maintenance Pumping

4820-Maintenance Machine Shop

4420-Distribution Maintenance

4420-Distribution Maintenance

4630-Sewer Services- Repair

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

4820-Maintenance Machine Shop

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

7099-Loaner Pool

4610-Sewer Services Pumping

4620-Sewer Services-Inspection

4110-Water Quality And Technology

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4630-Sewer Services- Repair

4420-Distribution Maintenance

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4630-Sewer Services- Repair

2210-Procurement

4420-Distribution Maintenance

4810-Maintenance (Electrical)

4830-Maintenance

4420-Distribution Maintenance

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

3410-Building/Grounds

3410-Carpenter Shop

4430-Distribution Control

4230-Ddcs: Operations

4630-Sewer Services- Repair

4250-Potomac Interceptor

4430-Distribution Control

3410-Building/Grounds

3410-Building/Grounds

4220-Water/Sewer Maintenance Pumping

3120-Office Of Emergency Management

2110-It

2340-Customer Services (Small Field Services)

4420-Distribution Maintenance

2340-Customer Services (Small Field Services)

2350-Customer Services-(Large Meter Technical)

2350-Customer Services-(Large Meter Technical)

2340-Customer Services (Small Field Services)

3610-Security

3610-Security

3610-Security

3410Hv-Hvac Shop

3410Pa-Paint Shop

3410-Facilities (Administrative)

3410Hv-Hvac Shop

4250-Potomac Interceptor

4710-Waste Water @ Blue Plains

4820-Maintenance Machine Shop

4240-Scada & Process Controls

3410Hv-Hvac Shop

4240-Scada & Process Controls

4820-Maintenance Machine Shop

4710-Waste Water @ Blue Plains

4420-Distribution Maintenance

4420-Distribution Maintenance

4520-Dc Clean Rivers Project

4810 Maintenance Electric Shop Small Equip

4420-Distribution Maintenance

3710 - Wastewater Engineering

4430-Distribution Control

4810-Maintenance (Electrical)

4420-Distribution Maintenance

4430-Distribution Control

4420-Distribution Maintenance

4830-Maintenance

4420-Distribution Maintenance

4430-Distribution Control

4420-Distribution Maintenance

4450-Tech Support Services

3410-Carpenter Shop

4430-Distribution Control

4430-Distribution Control

4230-Ddcs: Operations

4630-Sewer Services- Repair

4420-Distribution Maintenance

4420-Distribution Maintenance

4630-Sewer Services- Repair

Fleet-Central Administration

4620-Sewer Services-Inspection

4820-Maintenance Machine Shop

4630-Sewer Services- Repair

7099-Loaner Pool

4250-Potomac Interceptor

4250-Potomac Interceptor

4250-Potomac Interceptor

4710-Waste Water @ Blue Plains

4810-Maintenance (Electrical)

4810-Maintenance (Electrical)

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

4230-Ddcs: Operations

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

7099-Loaner Pool

7099-Loaner Pool

7099-Loaner Pool

4310-Engineering

7099-Loaner Pool

3410-Building/Grounds

3410-Facilities (Administrative)

4420-Distribution Maintenance

3410-Carpenter Shop

3410Pa-Paint Shop

3410Pa-Paint Shop

3410Pa-Paint Shop

4820-Maintenance Machine Shop

3410Pa-Paint Shop

3412-Plumbing

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

4820-Maintenance Machine Shop

4220-Water/Sewer Maintenance Pumping

4220-Water/Sewer Maintenance Pumping

4710-Waste Water @ Blue Plains

4310-Engineering

4310-Engineering

4310-Engineering

2340-Customer Services (Small Field Services)

4220-Water/Sewer Maintenance Pumping

4430-Distribution Control

4620-Sewer Services-Inspection

4810-Maintenance (Electrical)

4810-Maintenance (Electrical)

4220-Water/Sewer Maintenance Pumping

4810-Maintenance (Electrical)

4240-Scada & Process Controls

3410Hv-Hvac Shop

3410Hv-Hvac Shop

4620-Sewer Services-Inspection

4630-Sewer Services- Repair

4430-Distribution Control

4110-Water Quality And Technology

4220-Water/Sewer Maintenance Pumping

4220-Water/Sewer Maintenance Pumping

4240-Scada & Process Controls

4220-Water/Sewer Maintenance Pumping

4430-Distribution Control

4450-Tech Support Services

4310-Engineering

4220-Water/Sewer Maintenance Pumping

4310-Engineering

4310-Engineering

3410-Carpenter Shop

4310-Engineering

4710-Waste Water @ Blue Plains

4820-Maintenance Machine Shop

7099-Loaner Pool

4230-Ddcs: Operations

3410-Facilities (Administrative)

7099-Loaner Pool

4310-Engineering

4820-Maintenance Machine Shop

4520-Dc Clean Rivers Project

4310-Engineering

4450-Tech Support Services

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

3610-Security

3610-Security

7099-Loaner Pool

4630-Sewer Services- Repair

4420-Distribution Maintenance

4420-Distribution Maintenance

3120-Office Of Emergency Management

7099-Loaner Pool

7099-Loaner Pool

4830-Maintenance

7099-Loaner Pool

4420-Distribution Maintenance

4420-Distribution Maintenance

4230-Ddcs: Operations

4710-Waste Water @ Blue Plains

4420-Distribution Maintenance

4230-Ddcs: Operations

4710-Waste Water @ Blue Plains

4710-Waste Water @ Blue Plains

4310-Engineering

4310-Engineering

4310-Engineering

Fleet-Central Administration

Fleet-Central Administration

3410-Building/Grounds

4310-Engineering

1410-Office Of Marketing And Communications (Omac)

4420-Distribution Maintenance

4310-Engineering

4820-Machine Shop Small Equip

4310-Engineering

4310-Engineering

4730-Process Engineering

4450-Tech Support Services

4730-Process Engineering

4420-Distribution Maintenance

4420-Distribution Maintenance

7099-Loaner Pool

4710-Waste Water @ Blue Plains

4820-Maintenance Machine Shop

4710-Waste Water @ Blue Plains

4710-Waste Water @ Blue Plains

4430-Distribution Control

4430-Distribution Control

4420-Distribution Maintenance

4420-Distribution Maintenance

7099-Loaner Pool

3310-Safety

7099-Loaner Pool

4430-Distribution Control

3310-Safety

4730-Process Engineering

4730-Process Engineering

4430-Distribution Control

4730-Process Engineering

4310-Engineering

4430-Distribution Control

4110-Water Quality And Technology

4710-Waste Water @ Blue Plains

7099-Loaner Pool

4430-Distribution Control

4430-Distribution Control

4310-Engineering

4110-Water Quality And Technology

4450-Tech Support Services

4430-Distribution Control

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4220-Water/Sewer Maintenance Pumping

4430-Distribution Control

4630-Sewer Services- Repair

2110-It

4110-Water Quality And Technology

7099-Loaner Pool

7099-Loaner Pool

2110-It

4110-Water Quality And Technology

4110-Water Quality And Technology

4110-Water Quality And Technology

3120-Office Of Emergency Management

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4710-Wastewater Small Equip

3610-Security

4310-Engineering

4430-Distribution Control

4430-Distribution Control

1410-Office Of Marketing And Communications (Omac)

4420-Distribution Maintenance

4430-Distribution Control

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

4430-Distribution Control

4430-Distribution Control

4810-Maintenance (Electrical)

3120-Office Of Emergency Management

4420-Distribution Maintenance

4620-Sewer Services-Inspection

4730-Process Engineering

4730-Process Engineering

4220-Water/Sewer Maintenance Pumping

2350-Customer Services-(Large Meter Technical)

2350-Customer Services-(Large Meter Technical)

2350-Customer Services-(Large Meter Technical)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

3410-Carpenter Shop

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

4420-Distribution Maintenance

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4420-Distribution Maintenance

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4430-Distribution Control

7099-Loaner Pool

4310-Engineering

4310-Engineering

4310-Engineering

4310-Engineering

4420-Distribution Maintenance

4420-Distribution Maintenance

4630-Sewer Services- Repair

4420-Distribution Maintenance

4630-Sewer Services- Repair

4820-Maintenance Machine Shop

4310-Engineering

4310-Engineering

4230-Ddcs: Operations

4630-Sewer Services- Repair

4310-Engineering

4450-Tech Support Services

4110-Water Quality And Technology

4110-Water Quality And Technology

4620-Sewer Services-Inspection

4310-Engineering

4310-Engineering

4110-Water Quality And Technology

4110-Water Quality And Technology

4310-Engineering

4230-Ddcs: Operations

4310-Engineering

4630-Sewer Services- Repair

4450-Tech Support Services

4630-Sewer Services- Repair

4710-Waste Water @ Blue Plains

4710-Waste Water @ Blue Plains

3410-Building/Grounds

3410-Carpenter Shop

4630-Sewer Services- Repair

7099-Loaner Pool

7099-Loaner Pool

7099-Loaner Pool

4520-Dc Clean Rivers Project

4310-Engineering

4110-Water Quality And Technology

4450-Tech Support Services

4450-Tech Support Services

4110-Water Quality And Technology

3410-Building/Grounds

4110-Water Quality And Technology

4110-Water Quality And Technology

4110-Water Quality And Technology

4710-Wastewater Small Equip

4810-Maintenance (Electrical)

3412-Plumbing

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4620-Sewer Services-Inspection

4420-Distribution Maintenance

4620-Sewer Services-Inspection

4230-Ddcs: Operations

3410-Facilities (Administrative)

3410-Building/Grounds

4620-Sewer Services-Inspection

4310-Engineering

4310-Engineering

4310-Engineering

4310-Engineering

4310-Engineering

4310-Engineering

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4400-Dws Fleet Pool

4310-Engineering

2310-Customer Services-Bryant Street

2310-Customer Services-Bryant Street

2340-Customer Services (Small Field Services)

2310-Customer Services-Bryant Street

4450-Tech Support Services

3410Hv-Hvac Shop

4710-Waste Water @ Blue Plains

4710-Waste Water @ Blue Plains

4620-Sewer Services-Inspection

2310-Customer Services-Bryant Street

2310-Customer Services-Bryant Street

2210-Procurement

2310-Customer Services-Bryant Street

3412-Plumbing

4110-Water Quality And Technology

4630-Sewer Services- Repair

4420-Distribution Maintenance

3410-Building/Grounds

4620-Sewer Services-Inspection

4220-Water/Sewer Maintenance Pumping

3410-Building/Grounds

4830-Maintenance

7099-Loaner Pool

3410-Carpenter Shop

4710-Waste Water @ Blue Plains

7099-Loaner Pool

4220-Water/Sewer Maintenance Pumping

3410-Facilities (Administrative)

4820-Maintenance Machine Shop

3420-Facilities-Buildings & Grounds

4220-Water/Sewer Maintenance Pumping

4840-Maintenance Instrumentation

4220-Water/Sewer Maintenance Pumping

4710-Waste Water @ Blue Plains

4220-Water/Sewer Maintenance Pumping

3410-Facilities (Administrative)

3410-Building/Grounds

4310-Engineering

4310-Engineering

4230-Ddcs: Operations

4310-Engineering

4830-Maintenance

4220-Water/Sewer Maintenance Pumping

4310-Engineering

4220-Water/Sewer Maintenance Pumping

4820-Maintenance Machine Shop

4820-Maintenance Machine Shop

4810-Maintenance (Electrical)

3120-Office Of Emergency Management

4420-Distribution Maintenance

3420-Facilities-Buildings & Grounds

4220-Water/Sewer Maintenance Pumping

4220-Water/Sewer Maintenance Pumping

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

4710-Waste Water @ Blue Plains

3410-Building/Grounds

4310-Engineering

4840-Maintenance Instrumentation

4840-Maintenance Instrumentation

4630-Sewer Services- Repair

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

3410-Building/Grounds

4430-Distribution Control

4630-Sewer Services- Repair

4620-Sewer Services-Inspection

4710-Waste Water @ Blue Plains

4450-Tech Support Services

4430-Distribution Control

4310-Engineering

4400-Dws Fleet Pool

4430-Distribution Control

4630-Sewer Services- Repair

3420-Facilities-Buildings & Grounds

4620B-Sewer Services - Boat Yard

4820-Maintenance Machine Shop

3410Pa-Paint Shop

3412-Plumbing

4420-Distribution Maintenance

4430-Distribution Control

4110-Water Quality And Technology

4450-Tech Support Services

4110-Water Quality And Technology

4630-Sewer Services- Repair

4110-Water Quality And Technology

4420-Distribution Maintenance

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4250-Potomac Interceptor

Fleet-Automotive Parts And Maintenance

4710-Waste Water @ Blue Plains

4620-Sewer Services-Inspection

3410-Building/Grounds

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

7099-Loaner Pool

7099-Loaner Pool

4620-Sewer Services-Inspection

4430-Distribution Control

4430-Distribution Control

1210-General Manager

4430-Distribution Control

Fleet-Central Administration

4620-Sewer Services-Inspection

4240-Scada & Process Controls

4450-Tech Support Services

4730-Process Engineering

Fleet-Central Administration

4430-Distribution Control

4450-Tech Support Services

3610-Security

4620-Sewer Services-Inspection

4310-Engineering

4220-Water/Sewer Maintenance Pumping

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4450-Tech Support Services

4450-Tech Support Services

4450-Tech Support Services

4110-Water Quality And Technology

4110-Water Quality And Technology

4420-Distribution Maintenance

4110-Water Quality And Technology

3410-Facilities (Administrative)

4310-Engineering

4310-Engineering

4310-Engineering

4310-Engineering

4310-Engineering

Fleet-Central Administration

3410-Facilities (Administrative)

3610-Security

3310-Safety

3410-Carpenter Shop

Fleet-Central Administration

4820-Maintenance Machine Shop

3410-Building/Grounds

4620-Sewer Services-Inspection

4710-Waste Water @ Blue Plains

4810-Maintenance (Electrical)

Fleet-Automotive Parts And Maintenance

4630-Sewer Services- Repair

2210-Procurement

4450-Tech Support Services

4110-Water Quality And Technology

4730-Process Engineering

4310-Engineering

4310-Engineering

Fleet-Automotive Parts And Maintenance

4820-Maintenance Machine Shop

3310-Safety

4450-Tech Support Services

4450-Tech Support Services

4450-Tech Support Services

4420-Distribution Maintenance

4450-Tech Support Services

4450-Tech Support Services

4450-Tech Support Services

2110-It

4220-Water/Sewer Maintenance Pumping

4810-Maintenance (Electrical)

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4810-Maintenance (Electrical)

4810-Maintenance (Electrical)

4810-Maintenance (Electrical)

4810-Maintenance (Electrical)

2350-Customer Services-(Large Meter Technical)

2350-Customer Services-(Large Meter Technical)

2350-Customer Services-(Large Meter Technical)

4820-Maintenance Machine Shop

4420-Distribution Maintenance

4420-Distribution Maintenance

4820-Maintenance Machine Shop

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

3610-Security

4810-Maintenance (Electrical)

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4830-Maintenance

4110-Water Quality And Technology

4620-Sewer Services-Inspection

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4420-Distribution Maintenance

4810-Maintenance (Electrical)

4230-Ddcs: Operations

4220-Water/Sewer Maintenance Pumping

4620-Sewer Services-Inspection

4820-Maintenance Machine Shop

4810-Maintenance (Electrical)

4810-Maintenance (Electrical)

4620-Sewer Services-Inspection

3610-Security

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4420-Distribution Maintenance

4420-Distribution Maintenance

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

2110-It

7099-Loaner Pool

4310-Engineering

1310-Office Of General Counsel

1410-Office Of Marketing And Communications (Omac)

4220-Water/Sewer Maintenance Pumping

3610-Security

4220-Water/Sewer Maintenance Pumping

4220-Water/Sewer Maintenance Pumping

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4240-Scada & Process Controls

4240-Scada & Process Controls

4420-Distribution Maintenance

4420-Distribution Maintenance

4420-Distribution Maintenance

4240-Scada & Process Controls

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

2340-Customer Services (Small Field Services)

4420-Distribution Maintenance

7029-Fleet Holding

4620-Sewer Services-Inspection

4420-Distribution Maintenance

4620-Sewer Services-Inspection

4220-Water/Sewer Maintenance Pumping

4420-Distribution Maintenance

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4430-Distribution Control

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4620-Sewer Services-Inspection

4630-Sewer Services- Repair

4630-Sewer Services- Repair

4110-Water Quality And Technology

4110-Water Quality And Technology

4240-Scada & Process Controls

4220-Water/Sewer Maintenance Pumping

4230-Ddcs: Operations

4110-Water Quality And Technology

4220-Water/Sewer Maintenance Pumping