

**Governance and Personnel:**

1. Please provide a complete and current organizational chart for the agency and each division and subdivision within the agency, including:
  - a. The names and titles of all senior personnel;
  - b. A description of the roles and responsibilities for each division and subdivision;
  - c. A narrative explanation of any changes to the organizational chart made in the last calendar year; and
  - d. An indication of whether any positions in the chart are vacant.

**See attached “Q 1\_DMPED Org Chart Dec 2025.pdf.”**

2. Please provide a complete, up-to-date list of contract workers working directly for your agency, ordered by program and activity, and including the following information for each position:
  - a. Title of position;
  - b. Indication that the position is filled or vacant;
  - c. Date employee began in the position;
  - d. Whether the position must be filled to comply with federal or local law;
  - e. If applicable, the federal or local law that requires the position be filled;
  - f. The entity from which they are contracted; and
  - g. The contracted annual cost.

**DMPED does not have any contract workers.**

3. Please provide, for each month of FY25 through FY26 to date, the net number of personnel separated from and hired to the agency.

<b>FY</b>	<b>Year</b>	<b>Month</b>	<b>Personnel Separated</b>	<b>Personnel Hired</b>
FY25	2024	October		1
FY25	2024	November	1	
FY25	2024	December	3	1
FY25	2025	January	1	
FY25	2025	February	1	1
FY25	2025	March	3	
FY25	2025	April	2	1
FY25	2025	May	3	4
FY25	2025	June	3	

FY25	2025	July	2	
FY25	2025	August	1	
FY25	2025	September		
FY26	2025	October	1	1
FY26	2025	November		2
FY26	2025	December	2	5

4. Does the agency conduct annual performance evaluations of all its employees? If so, who conducts such evaluations? What steps are taken to ensure that all office employees are meeting individual job requirements?

**DMPED follows DCHR’s guidance in developing performance plans annually for its employees with limited exceptions pursuant to terms of collective bargaining. All DMPED managers received supplemental training in DCHR’s performance plan program and all DMPED employees were provided optional training in how the program works.**

**In FY25, every employee had a plan in place by mid-year, and every employee received an annual performance appraisal. As of December 31, 2025, over 70% of current employees have a FY26 plan documented with their supervisor. DMPED hired a number of new employees during the first quarter of FY26 and is working to ensure that new employees and new managers have received necessary training and guidance to establish plans.**

5. Please provide the following for each collective bargaining agreement that is currently in effect for agency employees:
  - a. The bargaining unit (name and local number);
  - b. The start and end date of each agreement;
  - c. The number of employees covered;
  - d. Whether the agency is currently bargaining;
  - e. If currently bargaining, anticipated completion date;
  - f. For each agreement, the union leader’s name title and contact information; and
  - g. A copy of the ratified collective bargaining agreement.

**One collective bargaining agreement is currently in effect for DMPED employees, which covers three (3) of DMPED’s attorneys in the legal service. The collective bargaining agreement is between the District of Columbia, the Office of the Attorney General, and the American Federation of Government Employees, Local 1403, AFL-CIO (Compensation Unit 33). The collective bargaining agreement was effective as of October 16, 2025, and is effective through September 30, 2026, covering Fiscal Years 2024 through 2026. The collective bargaining agreement covers legal service employees across the District of Columbia government. Given the government-wide applicability, DMPED is represented in negotiations by the Office of Labor Relations and Collective Bargaining and the Mayor’s Office of Legal Counsel. The union leader’s name is Aaron Finkhousen, and his contact information is afge1403president@gmail.com.**

6. Please list all employees currently detailed to or from your agency. For each detailed employee, include:
  - a. The reason for the detail;
  - b. The job duties if detailed to your agency;
  - c. The start date of detail;
  - d. The agency the employee is detailed to/from; and
  - e. The projected date of return.

<b>Name</b>	<b>a. Reason for detail</b>	<b>b. Job duties if detailed to your agency</b>	<b>c. Detail start date</b>	<b>d. Agency detailed to/from</b>	<b>e. Projected return date</b>
Ana Reyes	To support the AFO of DSLBD	N/A	March 2021	DMPED to DSLBD	Until Further Notice
Chekol Mihretu	To support the AFO of DMPED with capital and revenue financial operations	Works under the guidance of the AFO to support the budgeting and execution of DMPEDs operating and capital budgets	June 2023	DOB to DMPED	Until Further Notice
Alazar Tsehaye	To support the AFO of DMPED with capital and revenue	Works under the guidance of the AFO to support the budgeting and	October 2021	DOB to DMPED	Included in DMPED Schedule A in FY26

	financial operations	execution of DMPEDs operating and capital budgets			
Andrae Nelson	To support DMPED Marketing	Director of Marketing works closely with the Deputy Mayor and Chief of Staff to provide marketing strategy and advance marketing efforts of DMPED to attract businesses to DC.	May 2025	DOB to DMPED	Until Further Notice
Jessica Fleming	To provide behavioral health services to NCI residents	N/A	April 2020	DMPED to DBH	Anticipated to continue for duration of NCI Human Capital program
Daniel Sachs	To provide behavioral health services to NCI residents	N/A	October 2017	DMPED to DBH	Anticipated to continue for duration of NCI Human Capital program

7. Please provide a copy of your agency’s Schedule A, as of the date of receipt of this questionnaire.

**See attached “Q 7\_Schedule A as of 2025-12-20.pdf.”**

8. Please provide a list and description of all memorandums of understanding and memorandums of agreement in effect during [previous fiscal year] and [current fiscal year], to date.

**See attached “Q 8\_FY25 FY26 MOUs.pdf.”**

**Finance and Budget:**

9. Please provide a status report, including timeframe of completion, for all projects for which your agency currently has capital funds available.

**1234 Marion Barry (100379)**

- **Status:** DMPED has selected Victory Housing to develop a senior housing building at this location. The project is temporarily on hold until market conditions improve. In the interim, businesses along Marion Barry Avenue have requested that DC add parking at the site, which will immediately support increased patronage of area businesses. DMPED is committed to ensuring that any future development aligns with community priorities and supports local economic growth.
- **Completion Timeline:** FY27

**Barry Farm (100382)**

- **Status:** To date, Building 1A (The Asbury) has been completed, and construction is currently underway on Building 1B. Additionally, construction for Phase 1 Rental Flats is expected to commence by December 2025, marking progress toward the development goals. The Infrastructure Phase 2 project has been divided into four sub-phases. This phased approach facilitates the allocation and disbursement of funding across multiple fiscal years, ensuring efficient project management and financial oversight.
- **Completion Timeline:** FY30

**Bruce Monroe (100390)**

- **Status:** Bruce Monroe is anticipated to close and start construction in FY29. Per the PUD approved January 25, 2024, the application for permits must be filed by January 25, 2030, and the project must commence construction by January 25, 2031.
- **Completion Timeline:** FY34

**Capital One Arena (101249)**

- **Status:** Phases 1 and 2 were completed during Summer 2025, which is the first of three summers during which the arena renovation will be completed.
- **Completion Timeline:** FY27

**DCUSA Carpark (101392)**

- **Status:** DMPED is working with DGS in procuring the design and installation of a CO2 switch. A CO2 switch will permanently reduce the district's annual Pepco bill by i) locking in \$197,000 of annual verified "temporary" savings and ii) securing an estimated \$100,000 in additional annual savings. This is possible because a CO2 switch only engages the ventilation fans when required – as opposed to unnecessarily running fans 24/7.
- **Completion Timeline:** FY26 /27

### **East Capital Gateway (101176)**

- **Status:** DMPED acquired the site through eminent domain, which is still undergoing litigation. Funding is required in FY26 to settle, if necessary. Additionally, DMPED has procured an architect to complete a massing study, which will evaluate the potential scale and configuration of what can be built on the site.
- **Completion Timeline:** Eminent Domain – no earlier than FY26

### **Fletcher Johnson (100391 and 300228)**

- **Status:** DMPED plans to complete partial demolition of school building by Q3 FY26 and is advancing work to deliver the United Health Services (UHS) development pad. The final development at Fletcher-Johnson at the Park is planned to include approximately 817 units of rental and for-sale housing, comprising a mix of condominiums, multi-family rental apartments, and affordable senior assisted-living units.
- **Completion Timeline:**
  - **UHS Development:** FY27
  - **Infrastructure, roadways, and delivery:** FY29
  - **Final Development:** FY36

### **Hill East (100385, 300214 and 300192)**

- **Status:** DMPED has advanced sewer relocation, which will be completed in Q4 FY26. Roadway design & solicitation are under development. DMPED plans to finish the current scope of building demolition by March 2026.
- **Completion Timeline:**
  - **Sewer Relocation:** October 2026
  - **Roadway Construction:** FY29

### **Northwest One/33 K (100381)**

- **Status:**
  - **Phase II:** Perform final completion inspection and issue the District's Certificate of Final Completion
  - **Phase III:** Track map amendment hearing
- **Completion Timeline:**
  - **Phase II:** FY26
  - **Phase III:** FY29

### **Park Morton (100381)**

- **Status:** Phase 1 (142 units) is complete, with Phase 2 in design phase. Phase 2 includes 47 additional units.
- **Completion Timeline:** FY30

### **Poplar Point (100386)**

- **Status:** DMPED is working with NPS to finalize title work & the NEPA process, inclusive of the Environmental Assessment and Land Use Plan, which will trigger the initial transfer of Poplar Point.
- **Completion Timeline:**
  - Initial Conveyance 2026
  - Conveyance of existing NPS facilities and development rights no earlier than 2028
  - NPS Facilities no earlier than 2028
  - Infrastructure no earlier than 2030 (Phased)
  - Redevelopment Phased

### **RFK (101404 & 300378)**

- **Status: Master Schedule**
  - Master Planning: February 2026 to October 2026
  - NEPA Analysis: September 2025 to April 2027
  - Infrastructure & Roadway Design: Present to September 2027
  - Infrastructure & Roadway Construction: May 2027 to December 2029
- **Completion Timeline: December 2029**
- **Commanders Season Opening at RFK: Fall 2030**

### **St. Elizabeths (300276, 300206 and 100375)**

- **Status:**
  - Parcel 6: “St. Elizabeths East Parcel 6 Surplus Declaration and Disposition Approval Act of 2025” is currently before the Council awaiting a surplus and disposition hearing.
  - Parcels 7, 8 & 9: “St. Elizabeths Parcels 7, 8, and 9 Surplus Declaration and Disposition Approval Act of 2025” is currently before the Council awaiting a surplus and disposition hearing.
  - Parcel 13: “St. Elizabeths East Parcel 13 Term Sheet Amendment Act of 2025” is currently before the Council for an extension of time.
- **Completion Timeline: Phased construction to be completed by 2032**

### **Wharf Fish Market (100393)**

- **Status:** DMPED is working with DGS to procure the east pier.
- **Completion Timeline:** The east pier will be completed December 2026. The west pier is anticipated to start construction January 2027.

10. Please provide copies of all budget enhancement requests (The Form B or similar form) submitted in the formulation of the FY25 and FY26 proposed budgets.

**This request asks for information that is protected from disclosure by the deliberative process and executive privileges.**

11. Please list all budget enhancements in FY26 and provide a status report on the implementation of each enhancement.

<b>Enhancement</b>	<b>Description</b>	<b>Status</b>	<b>Budget Approved</b>
<b>Tech Ecosystem Fund</b>	<b>Supports entrepreneurs and early-stage technology companies in the District.</b>	<b>Program design in process and expected to launch in Q2.</b>	<b>\$2,450,000</b>
<b>Chinatown Business Activations</b>	<b>Supports businesses through events &amp; activations in the Chinatown Gallery Place neighborhood during Capital One Arena renovations.</b>	<b>Funds will support activations that increase foot traffic and bring visitors to the Chinatown neighborhood while Capital One Arena is closed for renovation and will provide direct support to small businesses. Funds expected to be available in Q2 of FY26.</b>	<b>\$1,125,000</b>
<b>Retail Recovery Grants</b>	<b>Supports vibrant retail by reducing vacancies and generating foot traffic city-wide.</b>	<b>Funds will support the stability of small businesses in the restaurant and retail industries. Funds expected to be available in Q2 of FY26.</b>	<b>\$750,000</b>
<b>Lead Generation</b>	<b>Supports the design and development of business incentives and generates leads that help encourage and facilitate</b>	<b>DMPED is evaluating opportunities to engage industry experts and in-market site selection consultants to grow the District’s lead generation pipeline of</b>	<b>\$750,000</b>

	<b>businesses to relocate to the District.</b>	<b>prospective businesses in priority industries.</b>	
<b>Rosemount Center</b>	<b>Up-front financial support &amp; fundraising match for Rosemount Center.</b>	<b>Grant is pending final execution and invoicing by grantee.</b>	<b>\$3,000,000</b>
<b>Commercial Property Acquisition Fund</b>	<b>Provides down payment assistance to eligible DC-based businesses looking to maintain or expand their operations in the District.</b>	<b>Rounds 1-4 of CPAF have supported 32 grant awards totaling nearly \$12.9M. FY26 program will open in January 2026.</b>	<b>\$1,500,000</b>
<b>Strong Families, Strong Futures</b>	<b>Provides direct cash assistance to new and expecting mothers to support health and economic mobility.</b>	<b>DMPED is evaluating the performance of the final year of the first cohort of participants and will make a determination of how the program will proceed in FY26.</b>	<b>\$1,500,000</b>
<b>Rhode Island Business Grants</b>	<b>Provides grant support to eligible businesses located on Rhode Island Avenue.</b>	<b>Anticipated that the NOFA and RFA for this program will be released in February 2026.</b>	<b>\$350,000</b>
<b>Chinatown Renewal</b>	<b>Brings together community leaders to rejuvenate and preserve the cultural identity of Chinatown.</b>	<b>Anticipated that the NOFA and RFA for this program will be released in February 2026.</b>	<b>\$250,000</b>
<b>Barracks Row Grant Support</b>	<b>Provides grant support to eligible businesses impacted by</b>	<b>Anticipate that the NOFA and RFA for this program will be released in February 2026.</b>	<b>\$150,000</b>

	<b>construction near Barracks Row.</b>		
<b>Chinatown Lease Program</b>	<b>Provides grants up to \$125,000 to small businesses in Chinatown for long-term leases, to offset rent costs, and maintain cultural heritage.</b>	<b>Anticipated that the NOFA and RFA for the FY26 round of this program will be released in February 2026. Annual tranche payments to FY25 recipients are in process.</b>	<b>\$250,000 (\$125K recurring and \$125K one-time)</b>
<b>DC Anchors Partnership</b>	<b>Funds the DC Anchors Partnership, which works to grow DC-based small- and medium-sized businesses and strengthen the contracting ecosystem</b>	<b>Grantmaking in process and will be completed early January. The DC Anchors Partnership will be celebrating a milestone of \$1B in MBE spend in early 2026.</b>	<b>\$200,000 (recurring)</b>

12. Please fill out the attached spreadsheet titled “Question 12 Grants Received,” and list all federal and/or private grants received by your agency in FY25 and FY26 to date, current balances, and indicate any that lapsed during or at the end of [previous fiscal year].

- a. Please submit the completed document in both Excel and PDF formats.
- b. Please include your Agency Code in the filename (e.g., question\_12\_AB0\_2026.xls).

**DMPED received no new federal or private grants in FY25 or FY26 to date.**

13. List all grants issued by your agency in FY25 and FY26, to date in the attachment labeled “Question 13 Grants Issued”.

- a. Please submit the completed document in both Excel and PDF formats.
- b. Please include your Agency Code in the filename (e.g., Question\_13\_AB0\_2026.xls).

The information provided in response to Question 32 answers this question. See attached “Q 32\_EB0-GRANTS-FY25-FY26.pdf” and “Q 32\_EB0-GRANTS-FY25-FY26.xlsx.”

**Operations:**

14. Please provide the Committee with a list of all vehicles owned or leased by the agency; the purpose of the vehicle; the division the vehicle is assigned to, if applicable; and whether the vehicle is assigned to an individual employee.

**DMPED has one vehicle, a 2015 Dodge Caravan (DC11178). The vehicle is not assigned to one particular individual. It is available to authorized DMPED employees to sign out for transportation to meetings and events. It is also used as needed to transport items between DMPED’s two offices.**

15. For each objective and activity in the agency’s FY25 Performance Plan, please list:
- a. The measure of greatest improvement for the agency, and the actions the agency took to improve that measure’s outcome, efficiency or quantity; and
  - b. For all measures with missed targets (if any), explain the actions the agency is taking to improve that measure’s outcome, efficiency, or quantity.

**The largest improvement in DMPED’s performance plan occurred within the IRB bond financing program. In FY25, DMPED originally targeted the issuance of \$100 million in IRB financing but exceeded expectations by issuing \$622 million. This increased performance was driven by:**

- **Expanded outreach across multiple industries, increasing program awareness and participation;**
- **Strategic support from CBE consultants, strengthening deal development and execution; and**
- **Strong planning and consistent program execution, enabling timely issuance of bonds.**

**DMPED also exceeded its target for number of public events or stakeholder meetings hosted across business units, hosting 35 external events in FY25. Lastly, between FY24 and FY25, the percentage of grant funding expended increased from 62% to over 90%. Enhanced coordination, planning, and reporting across teams contributed to this improvement.**

**DMPED has provided justification for missed targets below:**

- **Number of real estate projects submitted for Council approval (target: 8, achieved: 3).** Three real estate projects were submitted to Council: the RFK Redevelopment, Langston Slater, and the Capital One Arena Development. In Q1 FY26, DMPED has submitted two more projects for Council approval: St. Elizabeth's Parcel 6 and Parcels 7, 8, and 9. Although DMPED did not achieve its original target, it made significant progress at current campuses and also advanced planning work at RFK Stadium which is now being advanced by OP which has selected a master planning architect. RFK work is being orchestrated by the RFK PMO in coordination with DMPED and City-wide agencies. Market conditions slowed real estate development and cost uncertainties throughout FY25 affected the availability of subsidy, impacting DMPED's ability to design new legislation and submit projects to Council. DMPED has right sized its FY26 target to reflect current market conditions.
- **Number of requests for proposals (RFPs) released (target: 3, achieved; 2).** In FY25, DMPED released two RFPs, one for owner's representative services at Capital One Arena and one for the Downtown Transportation Plan. In addition, two RFPs that solicited urban planning, architecture, and real estate advisory services were awarded in FY25. The anticipated timeline to release RFPs for DMPED-managed DC property was delayed due to site preparations required for those properties. DMPED intends to release three real estate RFPs in FY26.
- **Percent of agency staff who were employed as Management Supervisory Service (MSS) employees prior to 4/1 of the fiscal year that had completed an Advancing Racial Equity (AE204) training facilitated by ORE within the past two years (target: 100%, achieved: 85.71%).** DMPED recognizes the importance of District-wide training. This is representative of one of our MSS employees missing the AE204 course. In FY26, DMPED will continue to ensure all staff complete mandatory training requirements.
- **Percent of required contractor evaluations submitted to the Office of Contracting and Procurement on time (target 80%, achieved: 0%).** DMPED had significant personnel and Contract Administrator changes throughout FY25. This hindered the submission of contract evaluations submitted to OCP. In FY26, DMPED will ensure evaluations are completed and submitted on time.

16. List all new objectives, activities and projects in the agency's FY2026 Performance Plan and explain why they were added.

**DMPED did not add any new objectives, activities, or projects in its FY26 Performance Plan compared to its FY25 Performance Plan. Several changes to DMPED’s Performance Plan were made in late FY24 and early FY25 to reflect the updated priorities and functions needed to deliver the DC Comeback Plan.**

17. Describe problems and challenges, including chronic maintenance issues and design flaws, in agency-owned or leased facilities.
  - a. What capital or operating projects arose from these issues in FY25 and FY26 to date, including cost and actions taken?

**DMPED has very few assets directly under its authority and defers to DGS if major works are required to the three assets we manage, listed below. No significant issues arose in FY25 or FY26 due to proactive asset management.**

1. **Wharf Fish Piers. DMPED is working with DGS to replace the east and west fish piers.**
2. **2<sup>nd</sup> and K St Parking Deck – Air Rights. DMPED is actively working with DDOT and the owner of the deck to ensure required works start in FY26 and document recommended annual preventative maintenance, to guide the responsible parties.**
3. **Washington Marina. The lease requires the tenant to maintain the slips subject to normal wear and tear. The slips are reaching the end of their economic life and will need to be replaced by 2030.**

18. Please list each new initiative implemented by the agency during FY25 and FY26 to date. For each new initiative, please provide:
  - a. A description of the initiative;
  - b. Actual start date;
  - c. Actual or anticipated end date;
  - d. The funding required to implement the initiative;
  - e. Whether the initiative was mandated by legislative action;
  - f. Problems or challenges faced in the program’s implementation;
  - g. The metrics the agency is collecting to measure the initiative’s success; and
  - h. An assessment of the initiative’s success thus far.

**DMPED launched several new initiatives in FY25 and FY26 to support DC-based businesses, attract new industries, and ensure thriving neighborhoods.**

- **Emerging Retail Initiative:** In FY25, DMPED created the Emerging Retail Initiative, a program under the Great Streets umbrella, to provide funding for small businesses that are moving into a shared retail space or retail incubator or operating from a temporary brick-and-mortar space. The purpose of this program is to help these businesses test their concepts, build brand awareness, and scale toward permanent brick-and-mortar operations. In FY25, the program opened on March 14, 2025, and closed on April 14, 2025. In FY26, the program opened on December 12, 2025, and closed on January 16, 2026. In FY25, DMPED received 31 applications and made 9 awards, 7 of which had not previously received DMPED funding. DMPED has not yet made awards for FY26. During FY26, DMPED will conduct site visits of FY25 grant recipients to evaluate how the funding has helped the businesses expand and/or hire additional staff.
- **Growth Fund:** In FY25, DMPED created a new business incentive, the Growth Fund, to support the retention and expansion of companies in target industry sectors with high growth potential. In FY25, the RFA for the Growth Fund opened on June 6, 2025 and closed on June 30, 2025. Six awardees received Growth Fund awards in FY25, creating 98 total jobs (91 new + 7 retained), occupied over 16,000 square feet of office space, and generated an estimated \$26M in economic impact. DMPED anticipates taking applications for FY26 starting in Q2 FY26.
- **Rhode Island Avenue Grants:** In FY26, DMPED was authorized to offer grants to businesses along the Rhode Island Avenue NE corridor that sign long term leases, to support small business retention and expansion in this corridor. This program was authorized through the FY26 Budget Support Act and \$350,000 has been allocated to this program. DMPED anticipates taking applications for FY26 starting in Q2 FY26.
- **Capitol Hill Relief Grants:** In FY26, DMPED was authorized to offer grants to businesses along 8<sup>th</sup> Street SE, and near Pennsylvania Avenue SE and Potomac Avenue SE that are impacted by public space construction projects in the vicinity. This program was authorized through the FY26 Budget Support Act and \$150,000 has been allocated to this program. DMPED anticipates taking applications for this program starting in Q2 FY26.

- **Technology Ecosystem Fund:** In FY26, DMPED will launch the Technology Ecosystem Fund, a new program focused on accelerating DC's growth of its technology sectors. DMPED was authorized to create this program in the FY26 Budget Support Act. DMPED anticipates that applications will launch in Q2 FY26.

The objectives for the Tech Ecosystem Fund include:

- Accelerate R&D activity and commercialization with local universities and businesses;
  - Increase the number of incubators and/or accelerators in priority industry sectors; and
  - Expand industry networks and programming to increase District visibility as a leading tech hub.
- **Downtown Transportation Study:** DMPED is leading a Downtown Transportation study in partnership with DDOT and OP. The study will offer recommendations to:
    - Provide a new network map for the Downtown geography, creating a modal hierarchy for primary and secondary streets to support a more diverse mix of uses;
    - Reimagine K Street;
    - Offer solutions for commuter chokepoints, pick-up, and drop-off zones; and
    - Advance the Historic Green Triangle project by exploring options to expand the sidewalks around Farragut Square and on the 800 block of Connecticut Avenue.

The project kicked off in September 2025. Stakeholder engagement meetings with the DowntownDC and Golden Triangle BIDs have been held to understand needs, future uses, and solutions. The study is anticipated to be completed in May 2026.

- **Chinatown Long Term Lease Program:** In FY25, DMPED launched the Chinatown Long Term Lease Program to provide grants to businesses that sign long-term leases in the Chinatown neighborhood. DMPED was authorized to offer this grant program through the FY25 Budget Support Act, which amended DMPED's grantmaking authority to include this program. Applications opened on March 28, 2025, and closed on June 13, 2025. DMPED received 15 applications and made three awards totaling \$125,000, representing the total amount of funds allocated to this program. Through this program, DMPED is helping these businesses pay rent costs, hire additional employees, remain operational, and contribute to the

**cultural identity of Chinatown. The program authorizes grantees to receive an annual award for up to five years, and DMPED anticipates making a second annual award to the FY25 recipients in Q3 FY26. DMPED received an additional \$125,000 in FY26 for a second round of applications and anticipates releasing an RFA in Q2 FY26.**

- **Chinatown Renewal Initiative: The purpose of the initiative is to rejuvenate and preserve the cultural identity of Chinatown. Funding for this initiative was authorized through the FY26 Budget Support Act and \$250,000 is allocated to this effort. DMPED expects to release an RFA in March 2026.**
- **Citywide Retail Study: DMPED is leading a retail study in partnership with Washington DC Economic Partnership (WDCEP) to inform the District’s strategies for adapting to the changes taking place and ensuring a vibrant retail sector. In October 2025, WDCEP released an RFP for a consultant to evaluate the District’s retail strengths and weaknesses, analyze key retail submarkets, identify retail categories that represent growth opportunities for the District, and evaluate incentives and regulations that could enable the District’s retail market to expand. The study kicked off in November 2025 and is expected to conclude in March 2026.**
- **Increased Funding for Business Marketing: For the District to continue diversifying its economy and creating new jobs, attracting new businesses is an important component of economic growth. In FY26, DMPED increased its grant funding to WDCEP to enhance its corporate and retail attraction and marketing efforts. Enhanced funding permits WDCEP to attend more industry conferences and trade shows where targeted companies are present and to implement a more aggressive and broad marketing program to promote DC. WDCEP received \$5.1M in FY26, compared to \$3.4M in FY25. The additional funding was authorized in the FY26 Budget Support Act and will be expended throughout FY26 by WDCEP.**

19. Please list any legislation that impacts your agency from FY25 and FY26 and provide a status report on the agency’s implementation related to each piece of legislation.

**No legislation passed during FY25 or FY26 to date that had direct impacts on DMPED’s operations. The Budget Support Act included provisions expanding DMPED’s grantmaking authority, modifying our Housing in Downtown and Central Washington Activation (“Office to Anything”) programs, and expanding our capacity to support business attraction efforts. These efforts are discussed in greater detail in other questions in the document.**

## 20. Customer feedback

- a. How does the agency solicit feedback from customers (i.e., District residents served)? Please describe.

**DMPED receives feedback and input from businesses and residents through direct engagement, through 1-on-1 assistance for small businesses, and through community engagement on real estate projects. DMPED works closely with WDCEP to engage DC's large employers through a biannual retention outreach program. In FY25, WDCEP staff engaged over 1,000 employers, including over 150 1-on-1 meetings, and sought feedback on their experience doing business in the District and challenges their business faces, collecting key data points on economic sentiment, hiring trends, commercial office leasing trends, and the businesses' risk of downsizing or moving away from DC.**

**DMPED's small business engagement also includes information sessions for grant programs, site visits with grantees, and direct engagement on individual issues related to funding availability, permit assistance, or other technical assistance needs. In FY25, DMPED engaged in over 40 in-person site visits and engaged with over 500 business owners and entrepreneurs, collecting data on workforce development, business owner community engagement, and any challenges that uniquely affect emerging to mature businesses within the Great Streets corridors.**

- b. What has the agency learned from this feedback?

**Through the District's business outreach efforts in FY25, there is consensus that employers are committed to DC because of its strategic advantages (proximity to policy makers, central regional location). Business leaders across sectors have expressed concerns about increasing costs, the District's regulatory processes, and concern about shifts in federal employment and overall economic trends. The drop in tourist visitation and personal spending this year has created some near-term uncertainty across several business sectors. Overall, there is strong belief that the District can bounce back in the long-term, but equal concern about current economic conditions and the pace of recovery.**

- c. How has the agency changed its practices because of such feedback?

**In response to the shared sentiments from both existing and prospective businesses, as well as the real estate industry, DMPED has and will continue to change its practices to meet the priorities of this moment. These include:**

- In FY25, supported the passage of the RENTAL Act to begin to reset the housing market.
- In FY25, improved the Supermarket Tax Credit, Housing in Downtown, and Vitality Fund programs.
- In FY26, WDCEP and DMPED will be focused on enhancing DC's business marketing program, and coordinating more closely with the chambers of commerce, BIDs and other associations of businesses.
- In FY25 and FY26, DMPED has targeted new events, cities, and partnerships to expand its network from which to recruit new businesses
- In FY25, in partnership with regional partners, the Office of the Deputy Mayor for Education (DME) and DMPED launched the TalentCapital.ai website to respond to needs of Federal workers and continued demand by private businesses for high quality talent
- In FY25 and FY26, DMPED has and will continue to propose regulatory reforms and improvements to make it easier to do business in DC
- In FY26, DMPED is focused on retail and restaurant stabilization

#### **Laws, Audits, and Reports:**

21. Please identify any legislative modifications that would enable the agency to better meet its mission.

**To respond better to this moment in the District's economy, DMPED (and other agencies who are responsible for economic development) require more flexibility and fewer requirements for business and jobs growth. DMPED will continue to work with Council to identify potential changes to improve DMPED's ability to stabilize existing businesses already here in the District, while also creating new tools and programs that will grow the economy.**

22. Please identify any regulatory impediments to your agency's operations.

**Our challenged economy now requires a reduction in and loosening of non-critical regulations and requirements, so that the District can stabilize existing businesses, compete more effectively, produce more jobs, and preserve and produce more housing. DMPED will continue to work with Council to identify potential changes to improve the functioning of our office and programs.**

23. Please list and describe any ongoing investigations, audits, or reports on your agency or any employee of your agency, or any investigations, studies, audits, or

reports on your agency or any employee of your agency that were completed during FY25 and FY26 to date.

**The U.S. Department of Treasury (“Treasury”) issued a Management Decision Letter dated December 22, 2025, sustaining certain audit findings issued during the FY24 Single Audit. Treasury sustained audit findings 2004-09-11 related to the Coronavirus Capital Projects Fund, a program administered by DMPED. Treasury disallowed \$3.24M and authorized DMPED to reduce the disallowance by reassigning the disallowed cost to other eligible program costs. DMPED intends to reduce the disallowance by identifying and reassigning the disallowed amount to other eligible program costs and report the reduction and reassignment as part of its next report.**

**In FY25, DMPED also participated in a desk review by Treasury’s Office of the Inspector General for two DMPED programs funded in FY20 with federal Coronavirus Relief Funds: (1) the Small Business Recovery Microgrant Program and (2) the Housing Stabilization Grant. The audit is still ongoing.**

24. Please identify and provide an update on what actions have been taken to address all recommendations made during the previous three years by:
- a. Office of the Inspector General;
  - b. D.C. Auditor;
  - c. Internal audit; and
  - d. Any other federal or local oversight entities.

**DC’s Office of the Inspector General (OIG) began an evaluation of DMPED’s hyper-local grant programs in 2022, and issued a final report with recommendations in 2024 (OIG Project No. 23-E-06-EBO). DMPED agreed with OIG’s recommendations, has completed some of the recommended actions, and continues to improve its processes and collaboration in accordance with OIG’s recommendations.**

25. Please list all pending lawsuits in which the agency, or its officers or employees acting in their official capacities, are named as defendants, and for each case provide the following:
- a. The case name;
  - b. Court where the suit was filed;
  - c. Case docket number;
  - d. Case status; and
  - e. A brief description of the case

**EAB Global, Inc. v. District of Columbia, et al., 2022CA4847, 23-CV-0897.** The Deputy Mayor was named as a defendant in a suit filed in the Superior Court of the District of Columbia by EAB Global, Inc. (EAB) in October 2022 in which EAB disputed the Office of Tax and Revenue's (OTR) interpretation of the statute that authorized a tax abatement of real property tax for the space leased by EAB located at 2445 M Street, NW. EAB alleged the Deputy Mayor's involvement in the suit arises from the Tax Abatement Agreement and the Community Benefits Agreement executed by the Deputy Mayor and EAB as required under the tax abatement statute. EAB sought a declaratory judgment and damages in the amount no less than \$850,373.35. The issue involved related to OTR's interpretation of the statute that the tax abatement applies only to taxes attributable to the portion of the building occupied by EAB and not to the entire building. As a result of a motion filed by the District, the case was certified to the Tax Division of the Superior Court. Judge Cordero, from the Tax Division, issued an order on September 28, 2023, granting the District's motions to dismiss, dismissing the case in its entirety on the basis that (1) the claims are barred by the Anti-Injunction Act and (2) EAB failed to join the owner of the property as a necessary party. EAB filed a Notice of Appeal on October 25, 2023, with the D.C. Court of Appeals, and the Court held an oral argument on the case on April 29, 2025. The parties are currently awaiting an opinion from the D.C. Court of Appeals.

**TPC 5th & I Partners LLC and V Street Apartment Owners LLC v. District of Columbia, 2022CA959B.** Plaintiffs brought an action in the Superior Court of the District of Columbia against the District of Columbia alleging that in 2014 the District entered into contracts with TPC 5<sup>th</sup> & I Partners and the predecessor in interest of V Street Apartment Owners LLC concerning the development of a vacant parcel of land located at 901 5<sup>th</sup> Street, NW and an associated development of affordable housing in Ward 8. Plaintiffs allege that on the eve of closing on the property in Spring 2019, the District refused to comply with its legal and contractual obligations to approve removing a nonperforming Certified Business Enterprise (CBE) participant, The Walker Group, LLC, from the project and replace it with another CBE participant. Plaintiffs alleged a claim for breach of contract and a claim for breach of the covenant of good faith and fair dealing. Plaintiffs seek damages in an amount to be proven at trial but estimated by the Plaintiffs to be \$72,449,921. In the alternative, Plaintiffs seek specific performance of the contract. The District filed a motion for summary judgment, which was denied by the Court. Trial has been scheduled for July 2026.

**Bedrock Media, LLC v. District of Columbia, et al., 2025CAB6065. Plaintiff brought an action in the Superior Court of the District of Columbia against the District of Columbia in September 2025 alleging DMPED violated the Freedom of Information Act in its response to a FOIA request submitted by Plaintiff to DMPED in July 2025. The District filed an answer to Plaintiff's complaint in November 2025, denying Plaintiff's allegations.**

26. Please list the total amount of money the agency or the District, on behalf of the agency, expended to settle claims against it, or its officers or employees acting in their official capacities, in FY25 and FY26 to date.

**None.**

27. Please list each settlement the agency or the District, on behalf of the agency, entered into in FY25 and FY26 to date that involved claims against the agency, or its officers or employees in their official capacity, including any settlements covered by D.C. Code § 2-402(a)(3). For each settlement, provide:

- a. The amount of the settlement;
- b. If related to litigation, the case name and brief description; and
- c. If unrelated to litigation, please describe the underlying issue or reason for the settlement (e.g. administrative complaint, etc.).

**None.**

28. Please list all administrative complaints or grievances that the agency received in FY25 and FY26 to date. For each complaint, list:

- a. The source of complaint;
- b. The process utilized to respond to the complaint or grievance;
- c. Any changes to agency policies or procedures that resulted from the complaint or grievance; and
- d. If resolved describe the resolution.

**DMPED received one report of bullying from an employee under the District's Anti-Bullying Policy. DMPED's management investigated the report and determined that the reported behavior did not violate the policy. Despite this determination, DMPED offered mediation to the affected employees and other resources to the employee who submitted the report to improve intradepartmental relations.**

29. Is the agency currently party to any active non-disclosure agreements? If so, please provide all allowable information on all such agreements, including:
- a. The number of agreements;
  - b. The department(s) within the agency associated with each agreement; and
  - c. Whether any agreements are required for specific positions (please list each position by division and program and indicate whether the position is contracted)

**DMPED enters into non-disclosure agreements (NDAs) as a standard part of its economic development activities to prevent the disclosure of certain commercial or financial information to third parties, either under the District’s Freedom of Information Act or otherwise. Maintaining confidentiality is essential to ensure that the District is regarded as a reliable partner in these dealings and to preserve the trust and confidence of its partners.**

## **Data**

30. In filterable and sortable spreadsheet, please list all electronic databases maintained by your agency, including the following:
- a. A detailed description of the information tracked within each system;
  - b. The age of the system and any discussion of substantial upgrades that have been made or are planned to the system; and
  - c. Whether the public can be granted access to all or part of each system.

**See attached “Q 30\_Agency Electronic Databases.pdf” and “Q 30\_Agency Electronic Databases.xlsx”. For more detailed information, see the [Enterprise Dataset Inventory \(https://arcg.is/1rH5Pq1\)](https://arcg.is/1rH5Pq1).**

31. Please provide a list of all studies, research papers, and analyses (“studies”) the agency or an agency’s employee requested, prepared, presented or contracted for during FY25. For each study please list:
- a. The status;
  - b. The purpose; and
  - c. A link (if published) to the study, research paper or analysis.

**Gallery Place-Chinatown Task Force Recommendations. This report created a vision for Gallery Place/Chinatown, specifically focused on the area around Capital One Arena. A Task Force was created by Mayor Bowser in 2024: the findings and recommendations developed over a year of engagement with residents, business**

leaders, and community stakeholders in a report that identifies plans to stabilize the neighborhood, make investments to ensure the vision is executed, and identifies year-round activations and a marketing and communications plan to support neighborhood vibrancy. DMPED and the Task Force released [this report](#) in June 2025.

**Housing Demand and Neighborhood Change Study.** This study will include a forecast of housing demand, an analysis of neighborhood change and displacement, and an evaluation of housing supply policies to support and inform key housing initiatives and strategies. The final report is anticipated to be completed in Q2 FY26.

**Small Business Census.** Between FY24 and FY25, DMPED undertook the District’s first Small Business Census, which aims to aid in efforts to measure progress and increase efforts towards meeting the Comeback Plan goal of 33% of DC employer businesses be minority owned by 2027. The Census survey was conducted between May and November 2024. During this time, the research firm completed 1,242 surveys via phone, web, and in-person. The survey asked small business owners questions about their industry, work types, ward, demographics, revenue, and number of employees. DMPED anticipates releasing key results from the census in Q2 FY26.

**Return on Investment (ROI) Report.** The ROI report is required annually by the “Unified Economic Development Budget Transparency and Accountability Act of 2010.” Included are all economic development incentives valued at \$75,000 or greater related to the development and redevelopment of real property to include the production or preservation of affordable housing, the employment of District residents, the participation of Certified Business Enterprises, and the production of community amenities. The FY25 report is under development and expected to be released with the Mayor’s budget as required by legislation.

**Downtown Transportation Study.** This study will identify means by which the Downtown transportation network can support a future Downtown with additional housing, anchor institutions, and a vibrant neighborhood mix. It will also establish multi-modal priorities for future development by creating modal priority assignments, a hierarchy of streets, and the thoughtful management of sidewalks and curb space in support of the goal to bring more residents, visitors and office workers Downtown. The study is planned for completion in Q3 FY26.

**Golden Triangle Repositioning Study.** This study will develop a repositioning strategy for the neighborhoods within the Golden Triangle BID, including opportunities for new residential development and sites that can support community amenities such as schools, green space, neighborhood-serving retail, and civic and recreational uses. The overall repositioning strategy will serve as a guiding document to the public sector for making necessary infrastructure investments, and to the private sector as they consider what and how to reposition their assets. The study began in April 2025 and is expected to be finalized in Q3 FY26.

**Citywide Retail Study. This study will evaluate the strengths and weaknesses of the District’s retail market, identify opportunities for retail growth in DC, analyze core retail submarkets, and evaluate the need for incentives or regulatory changes that make it easier for retailers to open and expand in DC. Through this process, DMPED will evaluate corridors that may need additional stabilization programs and the best form of support. DMPED and WDCEP launched the study in October 2025.**

32. Please list contracts and procurements awarded, entered into, extended, or for which an option year was exercised, by the agency during FY25 and FY26, to date in the attached spreadsheet titled “Contracts and Procurements”.
  - a. Please include your Agency Code in the filename (e.g., AB0\_2026\_Contracts and Procurements.xls).
  - b. You may add additional lines to the sheet but please do not change any other formatting.

**See attached “Q 32\_EB0-GRANTS-FY25-FY26.pdf” and “Q 32\_EB0-GRANTS-FY25-FY26.xlsx.”**