

**COUNCIL OF THE DISTRICT OF COLUMBIA  
COMMITTEE ON TRANSPORTATION & THE ENVIRONMENT  
PERFORMANCE OVERSIGHT PRE-HEARING QUESTIONS  
1350 Pennsylvania Avenue, NW, Washington, DC 20004**

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January 9, 2026

Brandi Colander  
Chief Executive Officer  
Green Finance Authority  
1140 19th Street NW, Suite 800  
Washington, DC 20036

Dear Ms. Colander:

The Committee on Transportation and the Environment will hold performance oversight hearings on agencies under its purview beginning in late January. The performance oversight hearings for the Green Finance Authority are tentatively scheduled for:

- Friday, February 20, 2026 (Public Witnesses Only); and
- Thursday, February 26, 2026 (Government Witnesses Only).

In preparation, attached is a set of pre-hearing questions for your response. Please submit your responses no later than the close of business on **Friday, February 13, 2026**, in PDF format and *minimize the use of attachments*. If you need to discuss any of the questions, please contact Connor Fagan, Deputy Committee Director, at (771) 333-1558 or [cfagan@dccouncil.gov](mailto:cfagan@dccouncil.gov).

## PART I: GENERAL QUESTIONS

### Governance and Personnel:

1. Please provide a complete and current **organizational chart** for the agency and each division and subdivision within the agency, including:
  - a. The names and titles of all senior personnel;
  - b. A description of the roles and responsibilities for each division and subdivision;
  - c. A narrative explanation of any changes to the organizational chart made since last year's responses; and
  - d. An indication of whether any positions in the chart are vacant.
2. Please provide a copy of your agency's **Schedule A**. Please note the date that the information was collected in your response.
3. Please provide a complete, up-to-date list of **contract workers** working directly for your agency, ordered by program and activity, and including the following information for each position:
  - a. Title of position;
  - b. Indication that the position is filled or vacant;
  - c. Date employee began in the position;
  - d. Whether the position must be filled to comply with federal or local law;
  - e. If applicable, the federal or local law that requires the position be filled;
  - f. The entity from which they are contracted; and
  - g. The hourly rate and contracted annual cost.
4. Please provide, for each month of FY25 through FY26, to date, the total number of **personnel separated from and hired by** the agency.
5. Please list all **employees currently detailed** to or from your agency. For each detailed employee, include:
  - a. The agency the employee is detailed to/from;
  - b. The reason for the detail;
  - c. The job duties if detailed to your agency;
  - d. The start date of detail; and
  - e. The projected date of return.

6. Please provide the number of **District residents** employed by the agency, broken down by position type (e.g., continuing, term/temporary, and contract).
7. Does the agency conduct **annual performance evaluations** of all its employees? If so, who conducts such evaluations? What steps are taken to ensure that all office employees are meeting individual job requirements?
8. Please provide the following for each **collective bargaining agreement** that is currently in effect for agency employees:
  - a. The bargaining unit (name and local number);
  - b. The start and end date of each agreement;
  - c. The number of employees covered;
  - d. Whether the agency is currently bargaining;
  - e. If currently bargaining, anticipated completion date;
  - f. For each agreement, the union leader's name, title and contact information; and
  - g. A copy of the ratified collective bargaining agreement.
9. Please provide a list and description of **all memoranda of understanding or agreement** in effect during FY25 and FY26, to date.

#### **Finance and Budget:**

10. Please provide a status report, including timeframe of completion, for all projects for which your agency currently has **capital funds** available.
11. Please provide copies of all **budget enhancement requests** (The Form B or similar form) submitted in the formulation of the FY25 and FY26 proposed budgets.
12. Please list all **budget enhancements** in FY26 and provide a status report on the implementation of each enhancement.
13. Please fill out the attached spreadsheet titled "Question 13 Grants Received," and list all **federal and private grants received by your agency** in FY25 and FY26, to date, current balances, and indicate any that lapsed during or at the end of FY25 or FY26.
  - a. Please submit the completed document in both Excel and PDF formats.
  - b. Please include your Agency Code in the filename (e.g., question\_13\_AB0\_2026.xls).
14. List all **grants** issued by your agency in FY25 and FY26, to date in the attachment labeled "Question 14 Grants Issued".
  - a. Please submit the completed document in both Excel and PDF formats.

- b. Please include your Agency Code in the filename (e.g., Question\_14\_AB0\_2026.xls).

**Operations:**

- 15. For any **boards or commissions** associated with your agency, please provide a chart listing the following for each member:
  - a. Their names (or an indication the seat is vacant);
  - b. The date of their confirmation;
  - c. The date their term ends;
  - d. Whether the member is a District resident; and
  - e. Attendance at each meeting in FY25 and FY26, to date.
  
- 16. Please provide the Committee with a list of **all vehicles owned or leased** by the agency, including:
  - a. The purpose of the vehicle;
  - b. The division the vehicle is assigned to, if applicable; and
  - c. Whether the vehicle is assigned to an individual employee.
  
- 17. Please provide a list of all positions for which the agency is currently providing, at the agency's expense, a **cell phone** or other mobile communication device, or any related cellular or wireless data plan.
  - a. Please provide the total cost to the agency for mobile communication devices and any related cellular or wireless data plan in FY25 and FY26, to date.
  
- 18. For each objective and activity in the agency's **FY25 Performance Plan**, please list:
  - a. The measure of greatest improvement for the agency, and the actions the agency took to improve that measure's outcome, efficiency or quantity; and
  - b. For all measures with missed targets (if any), the actions the agency is taking to improve that measure's outcome, efficiency, or quantity.
  
- 19. List all new objectives, activities and projects in the agency's **FY26 Performance Plan** and explain why they were added.
  
- 20. Describe **problems and challenges in agency-owned or leased facilities**, including chronic maintenance issues and design flaws.
  - a. What capital or operating projects arose from these issues in FY25 and FY26 to date, including cost and actions taken?
  
- 21. Please list each **new initiative or program** implemented by the agency during FY25 and FY26 to date. For each new initiative or program, please provide:

- a. A description of the initiative/program;
  - b. Actual start date;
  - c. Actual or anticipated end date;
  - d. The funding required to implement the initiative/program;
  - e. Whether the initiative/program was mandated by legislative action;
  - f. Problems or challenges faced in the initiative/program's implementation;
  - g. The metrics the agency is collecting to measure the initiative/program's success; and
  - h. An assessment of the initiative/program's success thus far.
22. Please list any **legislation that impacts your agency** passed in FY25 and FY26, to date, and provide a status report on the agency's implementation related to each piece of legislation.
- a. For any legislation passed prior to FY25 or FY26, please provide any update on any new challenges related to implementation or enforcement.
23. What has the agency done to make the activities of the agency more **transparent** to the public in FY25 and FY26, to date?
24. Please describe how the agency **solicited feedback** from customers (i.e., District residents served) in FY25 and FY26, to date? Please describe.
- a. What has the agency learned from this feedback?
  - b. How has the agency changed its practices because of such feedback?

**Laws, Audits, and Reports:**

25. Please identify any **legislative modifications** that would enable the agency to better meet its mission.
26. Please identify any **regulatory impediments** to your agency's operations.
27. Please list and describe any ongoing **investigations, audits, or reports** on your agency or any employee of your agency, or any investigations, studies, audits, or reports on your agency or any employee of your agency that were completed during FY25 and FY26, to date.
28. Please identify any **recommendations** made during the previous three years by the following entities, and provide an update on what actions have been taken to address:
- a. Office of the Inspector General;
  - b. D.C. Auditor;
  - c. Internal audit; and

- d. Any other federal or local oversight entities.
29. Please list all **pending lawsuits** in which the agency, or its officers or employees acting in their official capacities, are named as defendants, and for each case provide the following:
- a. The case name;
  - b. Court where the suit was filed;
  - c. Case docket number;
  - d. Case status; and
  - e. A brief description of the case
30. Please list each **settlement** the agency or the District, on behalf of the agency, entered into in FY25 and FY26, to date, that involved claims against the agency, or its officers or employees in their official capacity, including any settlements covered by D.C. Code § 2-402(a)(3). For each settlement, provide:
- a. The amount of the settlement;
  - b. If related to litigation, the case name and brief description; and
  - c. If unrelated to litigation, please describe the underlying issue or reason for the settlement (e.g. administrative complaint, etc.).
31. Please list the total amount of money the agency or the District, on behalf of the agency, expended to settle claims against it, or its officers or employees acting in their official capacities, in FY25 and FY26, to date.
32. Please list all **administrative complaints or grievances** that the agency received in FY25 and FY26, to date. For each complaint, list:
- a. The source of complaint;
  - b. The process utilized to respond to the complaint or grievance;
  - c. Any changes to agency policies or procedures that resulted from the complaint or grievance; and
  - d. If resolved describe the resolution.
33. Is the agency, or are any of its officers or employees acting in their official capacity, currently party to any **active non-disclosure agreements**? If so, please provide all allowable information on all such agreements, including:
- a. The number of agreements;
  - b. The department(s) within the agency associated with each agreement; and
  - c. Whether Does the agency require any employees to sign, execute, or otherwise agree to a non-disclosure agreement as a condition of serving in certain positions or roles (If so, please list each position by division and program and indicate whether the position is contracted).

**Data:**

34. In filterable and sortable spreadsheet, please list all **electronic databases** maintained by your agency, including the following:
- a. A detailed description of the information tracked within each system;
  - b. The age of the system and any discussion of substantial upgrades that have been made or are planned to the system; and
  - c. Whether the public can be granted access to all or part of each system.

*If the District's Enterprise Data Inventory provides a complete and accurate description of the electronic databases managed by the agency, you may direct the Committee to that resource in lieu of submitting a new spreadsheet.*

35. Please provide a list of all **studies, research papers, and analyses** (“studies”) the agency or an agency’s employee requested, prepared, presented or contracted for during FY25. For each study please list:
- a. The status;
  - b. The purpose; and
  - c. A link (if published) to the study, research paper or analysis.

**PART II: AGENCY-SPECIFIC QUESTIONS**

36. Please provide a list of the **Green Finance Authority Board’s** current members, including any *ex officio* members from the District government, and, if any, the number of unfilled Board seats and whether any of those unfilled seats require specific expertise. For each member, please provide the following:
- a. The member’s name;
  - b. The ward in which they reside (not necessary for *ex officio* members);
  - c. The agency or organization the member represents;
  - d. When the member’s term expires;
  - e. For any vacant seats, how long the seat has been vacant; and
  - f. Attendance record for all official Board meetings.
37. Please provide a list of the Board’s meeting dates, times, and locations for FY25 and FY26, to date.
- a. Were there any scheduled meetings for which the Board did not achieve a quorum? If so, please provide a list of all such occasions.
  - b. Please provide the Board’s meeting schedule for the remainder of FY26.
38. For any **subcommittees or working groups** within the Board, please provide the name of the subcommittee or working group, a description of the issues or subjects it considers, and its membership.
- a. Are there issues not encompassed in the current working group topics that the Board would like to work on?

39. Please list any **reimbursement** that board members received for actual and necessary expenses while engaged in official business in FY25 and FY26, to date.
40. Please describe the **Board's major goals** for the remainder of FY26 and the timeline for completion.
  - a. Where the Board set major goals for FY25, please describe those goals and the degree to which they were achieved.
41. Please provide a copy of all **official correspondence** sent by the Board in FY25 and FY26, to date.
42. Please provide an update on the **Community Impact Initiative** ("CII") for FY25 and FY26, to date, including:
  - a. The number of CII applications received, broken down by borrower type (e.g., small business, non-profit organization, childcare center, faith-based institution, homeless shelter);
  - b. The number of CII applications denied;
  - c. The number of CII applications approved; and
  - d. The total amount of financing provided through the CII, broken down—if possible—by type of project financed (e.g., roof repair, solar panels, HVAC replacement, insulation upgrades, window remediation, water and energy efficiency, etc.) and type of financial product used (e.g., PACE, Pre-Development Loan, etc.).
43. Please provide an update on the **Clean Energy Advantage DC ("CEA DC")** Program for FY25 and FY26, to date, including:
  - a. The number of CEA DC applications received;
  - b. The number of CEA DC applications denied;
  - c. The number of CEA DC applications approved; and
  - d. The total amount of financing provided through the CEA DC Program, broken down—if possible—by type of project financed and type of financial product used.
44. Please provide an update on the **Small Business Loan Fund**.
45. Please provide an update on any other applications for financing the Authority made available in FY25 and FY26, to date, including:
  - a. A description of the program through which financing was available;
  - b. The total number of applications received;
  - c. The total number of applications approved; and
  - d. The total amount of financing provided through the program, broken down—if possible—by type of project financed and type of financial product used.
46. Please provide an update on financing provided through **pre-development loans** in FY25 and FY26, to date, including the total amount of financing provided.

47. Please provide an update on financing provided through **open solicitations** in FY25 and FY26, to date, including the total amount of financing provided.
48. Please provide an update on financing provided through the **PACE Program** in FY25 and FY26, to date, including the total number of financing agreements in effect and the current total amount of financing provided.
49. Please describe any other financial products offered by the Authority in FY25 and FY26, to date.
  - a. Does the Authority anticipate diversifying the types of products it offers in FY26 and beyond?
  - b. Does the Authority face any barriers in offering certain types of products?
50. What was the total amount of financing awarded by the Authority in FY24, FY25, and FY26, to date?
  - a. How many capital lenders did the Authority partner with in FY24, FY25, and FY26, to date?
51. How did the Authority publicize the availability of financial products during FY25 and FY26, to date? Did demand for products in these fiscal years meet, exceed, or fall short of the Authority's expectations?
52. Of the applications for financial products received by the Authority in FY25 and FY26, to date, has the Authority found that these applications tend to be for certain project types (such as solar, building weatherization, etc.), or that they tend to *not* be for certain project types? If so, what work is the Authority doing to identify and strengthen communications and outreach to entities managing project types less represented in the applicant pool
  - a. In last year's pre-hearing responses, the Authority indicated that it was planning to increase its business development on green buildings and improve its messaging related to stormwater and transportation electrification. Did the Authority increase the share of financing for these projects in FY25 and FY26, to date?
53. In the FY26 budget, the Committee allocated \$250,000 to the Authority to support the issuance of a **green bond**. Please provide an update on the effort to issue a green bond, including:
  - a. How much of the funding allocated for FY26 has been expended, and for what purpose (e.g., to hire in-house staff or retain vendors, etc.);
  - b. Any additional funding needs;
  - c. Any legislative or regulatory obstacles to the issuance of a green bond; and
  - d. The Authority's plans for this initiative for the remainder of FY26.