

DISTRICT OF COLUMBIA

OFFICE OF CAMPAIGN FINANCE



AGENCY RESPONSES TO QUESTIONS OF THE

Committee on Executive Administration and Labor

of the

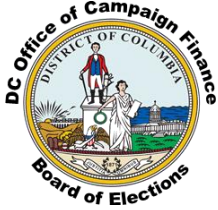
Council of the District of Columbia

on the

FY25 Performance of the Office of Campaign Finance

Submitted

February 26, 2026



OFFICE OF CAMPAIGN FINANCE
DISTRICT OF COLUMBIA BOARD OF ELECTIONS
1015 HALF STREET, SE, SUITE 775 | WASHINGTON, D.C. 20003 | (202) 671-0547

February 26, 2026

The Honorable Anita Bonds
At-Large Member of the Council of the District of Columbia
Chairperson, The Committee on Executive Administration and Labor
The John A. Wilson Building
1350 Pennsylvania Avenue, NW
Washington, D.C. 20004

Dear Chairperson Bonds:

This is to submit on behalf of the Office of Campaign Finance (OCF), the enclosed Responses to your Questions regarding the performance of the Agency during Fiscal Year 2025.

If you require additional information, please let me know.

Respectfully,

Cecily E. Collier-Montgomery

Cecily E. Collier-Montgomery
Director

Enclosure

Responses to Performance Oversight Pre-Hearing Questions: The Office of Campaign Finance

February 26, 2026

I. STANDARD QUESTIONS

A. Governance and Personnel

1. Please provide a current organizational chart for the agency, including the number of vacant, frozen, and filled positions in each division or subdivision. Include the names and titles of all senior personnel and note the date the information was collected on the Chart.
 - a. Please provide the number of Divisions or bureaus within your agency, the number of staff in each division, the lead personnel of each division and their contact information, and the lead personnel's tenure in that division.

RESPONSE:

The Office of Campaign Finance (OCF) is established by D.C. Official Code 1-1163.02 (2001 Edition, as amended), and is organized into four major divisions which operate under the direction of the Office of the Director (5 Assigned Positions): the Office of the General Counsel (OGC) (6 Assigned Positions); the Reports Analysis and Audit Division (RAAD) (6 Assigned Positions); the Public Information and Records Management Division (PIRM) (5 Assigned Positions); and the Fair Elections Program Division (FEP) (16 Assigned Positions). The current Organizational Structure and Staffing Chart (February 2026), and Organizational Charts for each OCF Division (February 2026) are attached. **See Attachment A.** The Office of Campaign Finance Functional Organizational Chart (February 2026) is attached and provides a breakdown of the responsibilities of each OCF Division. **See Attachment B.** The OCF currently has thirty-eight (38) continuing full-time positions, two (2) of which are currently vacant. The names and contact information of the lead personnel for each of the Divisions of the Office of Campaign Finance follows:

- (1) **Office of the Director** – Cecily E. Collier-Montgomery, Director, cecily.collier-montgomery@dc.gov, (202) 671-0540; S. Wesley Williams, Operations and Policy Officer, wesleyw.williams@dc.gov, (202) 671-0551 (Four (4) Years in Position); and

Deloris Ramsey, Training Officer, deloris.ramsey3@dc.gov, (202) 671- 0552 (Twelve (12) Years in Position).

(2) Office of the General Counsel - William O. Sanford, the General Counsel, william.sanford@dc.gov, (202) 671-0549 (Twelve (12) Years in Position).

(3) Public Information and Records Management Division – Kamill Key, PIRM Manager, kamill.key@dc.gov (202) 671-0543 (Two (2) Years in Position).

(4) Records Analysis and Audit Division – Renee Rollins, the RAAD Manager, renee.coleman@dc.gov, (202) 671-0546 (Twenty-One (21) Years in Position).

(5) Fair Elections Program Division – Erick Jackson, the FEP Manager, erick.jackson@dc.gov, (202) 671- 0550 (Eight (8) Years in Position).

b. Please provide an explanation of the roles and responsibilities of each division and subdivision.

The Office of the Director is responsible for planning, directing, and coordinating the administrative operations of the District of Columbia Board of Elections (the “Board”) pertaining to the Campaign Finance Act of 2011, as amended, and for the administration of the Fair Elections Amendment Act of 2018, D.C. Law 22-94, effective May 5, 2018, and applicable November 7, 2018, as amended. The Director establishes policy and institutes clear directives to ensure the reasonable enforcement and administration of the Campaign Finance Laws.

The Office of the Director issues interpretative opinions; initiates investigations and informal hearings on violations of the Campaign Finance Act, as amended, issues final decisions, and imposes fines, where appropriate; and plans, directs, and coordinates the overall programs, as well as the administrative and legal functions of the Agency, and the educational outreach services. The administrative function of the Office of the Director includes budgeting, managing the Fair Elections Fund, procurement, personnel, and overseeing the administration of the OCF Website and Social Media Accounts, the Electronic Filing and Disclosure System, and the preparation of post-election reports, including the Biennial Report and the overview of the Fair Elections Program.

The Office of the General Counsel (OGC) is responsible for enforcement through directing investigations, conducting hearings, and rendering recommendations for decisions on charges of violations of the Campaign Finance Act, as amended. The Office of the General Counsel prepares draft regulations, recommends legislative changes, reviews OCF Forms for changes, administers the Freedom of Information Act (FOIA), and interprets the Campaign Finance Act for appropriate application. This Office is also responsible for promoting through educational outreach (training seminars and mandatory entrance conferences) voluntary compliance for all filings, registrations, and activity requirements mandated by the Act.

The Reports Analysis and Audit Division (RAAD) is responsible for performing the audit analysis and review of all financial reports and other documents filed with the Agency in the Traditional Campaign Finance Program. The Division conducts field audits and investigations based upon deficiencies and conditions noted during the Desk Reviews of the Reports of Receipts and Expenditures filed with the Agency. The Division conducts periodic field audits and compiles statistical reports and summaries for all Reports of Receipts and Expenditures submitted by candidates, committees, and the Constituent Services and Statehood Fund Programs. This program area is the primary generator of compliance actions through audits and the monitoring of the financial disclosure of the financial operations of the Constituent Services and Statehood Fund Programs; the candidates and principal campaign committees in the Traditional Campaign Finance Program; the political action committees; and the independent expenditure committees.

The Public Information and Records Management Division (PIRM) is responsible for providing public information online at the OCF Website and onsite in the OCF Offices; managing the registration of candidates and committees in the Traditional Campaign Finance Program and in the Fair Elections Program, and of the Constituent Service and Statehood Fund Programs; managing the electronic online filing of financial reports, the data entry of paper submissions, and the online disclosure of information submitted by filers pursuant to the Campaign Finance Act within 24 hours of filing in a sortable and searchable format at the OCF Website; making all reports and statements available for public inspection within forty-eight hours of receipt as statutorily mandated; administering the records management and retention programs; and compiling information for listings and reports published in the Biennial Report. The Division

conducts the Filer Pre-Notification and Failure to File Programs for all registrants in the OCF Programs.

The Fair Elections Program Division is responsible for the verification of the contribution reports and other documents received in the Office from candidates participating in the Fair Elections Program or seeking certification in the Program. The Division makes recommendations for the certification of candidates into the Fair Elections Program and the disbursement of Base Amount and Matching Payments; initiates referrals to the OGC for non-compliance actions and responds to appeals from Agency actions before the Board of Elections; conducts post-election full field audits of the campaign operations of participating candidates at the submission of their final financial reports; coordinates educational outreach for participating candidates and candidates seeking certification, and the public; coordinates the Debate Program; collects data from financial reports for post-election reports; and manages the remission of funds.

c. Please provide a narrative explanation of any changes to the organizational chart made during the previous year.

RESPONSE:

There were no changes made to the organization of the Agency captured by the attached Chart during Fiscal Year 2025. The Office of Campaign Finance did however complete the draft in FY25 of the plan for the realignment of the Fair Elections Program Division and the Reports Analysis and Audit Division. The draft Proposal was submitted in December of 2025 (FY26) to the District of Columbia Department of Human Resources (DCHR) for review and comments. The DCHR approved the realignment proposal on February 3, 2026.

On April 5, 2026, the Order of the Director, Administrative Issuance No. 2026-01, which incorporates the realignment proposal, will become effective, and applicable on June 1, 2026. The Issuance provides for the realignment of the Reports Analysis and Audit Division (RAAD) and the Fair Elections Program Division (FEP) into one cohesive body, the Audit and Compliance Division, which will be responsible for the entire audit operations of the Agency. The OCF submits the realignment of the FEP and RAAD Audit Divisions within the Office of Campaign Finance will better serve the Agency's mission and business strategy through a more

effective utilization of Agency resources and systems, optimize service delivery to District residents, and improve employee experience.

By way of background, the “Fair Elections Amendment Act of 2018” (the “Fair Elections Act”) dramatically changed the mode of financing campaign operations in the District of Columbia by offering candidates for elective office, except for candidates for the Office of Member of an Advisory Neighborhood Commission, the opportunity to qualify for the public funding of their political campaigns. The Fair Elections Act establishes the Fair Elections Program (the “Program”) within the Office of Campaign Finance and charges the Agency with the responsibility to administer the laws and regulations governing the Program; to promulgate procedures to govern the audit and verification of qualified small dollar contributions for compliance with the requirements of the Program; to authorize the payment of base amount and matching payments from the Fair Elections Fund, and to oversee the remission of funds; and to review and evaluate the Program following each election cycle, and submit reports to the Mayor, the Council, and to the public concerning the status of the Program and its effect on campaigns. The Fair Elections Fund is a special fund created for use solely for the distribution of payments to candidates who qualify to participate in the Program, and for the costs of administering the Fair Elections Program.

The Fair Elections Program is voluntary, and prescribes distinct contribution limits, expenditure prohibitions, and reporting requirements. The regulation of the financial operations of those candidates who do not elect to participate in the Program, remains subject to the existing reporting requirements of the Campaign Finance Act.

The Reports Analysis and Audit Division (RAAD) is responsible for performing the audit analysis and review of all financial reports and other documents filed with the Agency in the Traditional Campaign Finance Program. The realignment of the Fair Elections Division and the Report Analysis and Audit Division is based on the dramatic shift of the workload of the Divisions, as more fully discussed below.

The Office of Campaign Finance successfully implemented the Fair Elections Program during the 2020 Election Cycle, the first election cycle of the Program, and the 2020 Special Election Cycle. There were twenty (20) candidates certified as “participating candidates” in the Fair Elections Program for the November 3, 2020 General Election; twelve (12) Candidates were certified as “participating candidates” in the June 2, 2020 Primary Election; and four (4) Candidates were certified as “participating candidates” in the June 16, 2020 Special Election. A total of 49 candidates registered seeking to participate in the Fair Elections Program during the 2020 Election Cycle, and 17 candidates did not meet the threshold requirements. In addition, the Office of Campaign Finance certified four (4) Candidates in the Fair Elections Program to participate in the June 16, 2020 Special Election. A total of six (6) candidates registered seeking to participate in the Program during the 2020 Special Election, and two (2) candidates did not meet the threshold requirements.

The FEP candidates were elected and certified as Winners by the Board of Elections on December 2, 2020 in seven (7) of the eleven (11) seats for covered offices available for election to Public Office in the November 3, 2020 General Election.

The total sum of **\$4,016,797.64** was disbursed from the Elections Fund in Base Amount (\$1,120,000.00) and Matching Payments (\$2,896,797.64) to the thirty-six (36) candidates who were certified in the Fair Elections Program to participate in the June 2, 2020 Primary Election, the June 16, 2020 Special Election, and the November 3, 2020 General Election. The 2020 Election Cycle closed on November 3, 2020, and the 2020 Special Election Cycle closed on June 16, 2020.

The 2022 Election Cycle was the second election cycle during which the Office of Campaign Finance administered the Fair Elections Program. The November 8, 2022 General Election culminated in the last major event of the 2022 Election Cycle. The 2022 Election Cycle closed on November 8, 2022. Overall, fifty-two candidates registered to participate in the Fair Elections Program during the 2022 Election Cycle. Forty-two (42) candidates met the threshold requirements for the covered offices sought and were certified as “participating

candidates” in the Program in the November 8, 2022 General Election (11), and in the June 21, 2022 Primary Election (31).

Ultimately, thirty-seven of the FEP certified candidates qualified for ballot access through the nominating petition process in the Primary (27) and General (10) Elections, whereas twenty (20) candidates registered in the Traditional Campaign Finance Program and qualified for ballot access in the Primary (7) and General (13) Elections.

Of significance, during this second cycle of the Program’s implementation, the FEP candidates were elected and certified by the Board of Elections on November 30, 2022, as winners in ten (10) of the thirteen (13) seats for Public Office elected in the November 2022 General Election. The Agency authorized the disbursement of the total sum of **\$12,358,606.95** from the Elections Fund in base amount (\$1,660,000.00) and matching payments (\$11,698,606.95), to the forty-two (42) certified FEP candidates. The 2022 Election Cycle closed on November 8, 2022.

The Office of Campaign Finance completed the administration of the Fair Elections Program during the 2024 Election Cycle on November 5, 2024, the date of the General Election. There were Twenty (20) certified Participating Candidates in the Fair Elections Program, and the Office of Campaign Finance authorized the disbursement of the total sum of \$2,824,646.15 from the Fair Elections Fund in Base Amount and Matching Payments. A total of thirty-two (32) Candidates registered seeking to participate in the 2024 Election Cycle in the Fair Elections Program, and a total of seventeen (17) Candidates registered to participate in the 2024 Election Cycle in the Traditional Campaign Finance Program for local elective office. The Fair Elections Candidates were certified by the Board of Elections as the winners of Seven (7) of the Eleven (11) seats for elective office in the November 2024 General Election.

For the Special Election conducted on July 15, 2025, to fill the vacancy created in Ward 8 for the Office of Member of the City Council, there were four (4) Candidates who qualified for ballot access, three of whom were Candidates certified to participate in the Fair Elections Program. The former incumbent who registered in the Traditional Campaign

Finance Program, was certified by the Board of Elections on August 8, 2025, as the winner of the Election. Eight (8) Candidates registered seeking to participate in the FEP Program, and three (3) Candidates were certified to participate in the Program; and eight (8) Candidates registered to participate in the Traditional Campaign Finance Program. The Office of Campaign Finance authorized the total amount of \$447,742.90 in base amount and matching payments from the Fund.

As of this date, for the 2026 Election Cycle, there are forty-nine Candidates registered seeking and or certified to participate in the Fair Elections Program during the June 16, 2026 Primary Election (47 Candidates registered and 17 Candidates certified as Participating Candidates) and in the November 2026 General Election (2 Candidates registered and 0 Candidates certified as Participating Candidates). By comparison, 34 Candidates have registered in the Traditional Campaign Finance Program to participate in the June 2026 Primary Election (21) Candidates with Principal Campaign Committees and 11 Candidates who claim the \$500 Exemption), and in the November 2026 General Election (1 Candidate with a Principal Campaign Committee and 1 Candidate who claims the \$500 Exemption).

For the June 2026 Special Election to fill the vacancy in the At-Large Member of the Council Seat created by the resignation of the former Member, 6 Candidates (one (1) certified) have registered seeking to participate in the Fair Elections Program, and 1 Candidate has registered in the Traditional Campaign Finance Program.

In addition, the Office of Campaign Finance established the Post-Election Audit Program during the 2020 Election Cycle which requires the Fair Elections Program Division to conduct audits of the campaign operations of all candidates who are certified to participate in the Fair Elections Program and receive public funds for their campaign operations. Whereas, in the Traditional Campaign Finance Program, the RAAD only conducts post-election full field audits of the campaign operations of those candidates who are newly elected to office. The FEP audit process requires candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of

the principal campaign committee to the date of the Election. The audits ensure the proper use of public funds received by the candidates certified to participate in the Fair Elections Program through the reconciliation of all financial transactions reported on Reports of Receipts and Expenditures filed during the coverage period of the audit, with the financial records maintained by the Committees, including bank account statements and deposit slips, merchant account statements, contributor affidavits and cancelled checks, invoices for services rendered, and loan documents.

During the 2020 Election Cycle, the Fair Elections Program Division initiated audits for the campaign operations of the ten (10) candidates who were certified and participated in the June 2, 2020 Primary Election, and did not proceed to the November 3, 2020 General Election; the four (4) candidates who were certified and participated in the June 16, 2020 Special Election; and the twenty (20) candidates who were certified and participated in the November 3, 2020 General Election. The Audits were initiated by correspondence dated June 19, 2020, for the Primary Election Candidates, July 6, 2020, for the Special Election Candidates, and March 30, 2021, for the General Election Candidates. The FEP Division has issued a total of Thirty (3) Final Audit Reports for the 2020 Election Cycle. Four (4) post-election audits for the 2020 Election Cycle are ongoing before the Division at various stages of the audit process, including Audit Documentation received and Audit in progress; Audit Complete and the Preliminary Statement of Findings issued, and/or Response received and Under Review/Draft Final Audit submitted to the Audit Manager and Under Review; and Failure to submit Audit Documentation and Referred to the Office of the General Counsel (OGC).

For the 2022 Election Cycle, the Office of Campaign Finance issued Forty-Two (42) Post-Election Audits Letters for the June 21, 2022, Primary Election and the November 8, 2022 General Election to the Candidates who were certified to participate in the 2022 Election Cycle. (Audits initiated on March 13, 2023, and March 24, 2023). To date, the FEP has issued Twenty-Six (26) Final Audit Reports for the 2022 Election Cycle.

Most recently, the Fair Elections Division initiated Twenty (20) Post-Election Audits for the campaign operations of the Candidates who were certified to participate in the Fair Elections

Program during the 2024 Election Cycle, and to date, has issued eighteen (18) Final Audit Reports for the 2024 Election Cycle; and initiated in October 2025, Three (3) Post-Election Audits for the Candidates certified to participate in the July 15, 2025 Special Election.

Overall, by comparison, the Reports Analysis and Audit Division, initiated and/or completed Nine (9) Post-Election Audits for the 2022 (5), and the 2024 (4) Election Cycles of the campaign operations of Candidates who registered in the Traditional Campaign Finance Program and were successful in the respective Election Cycles; and is currently conducting a Post-Election Audit of the successful Candidate in the July 15, 2025 Special Election. The RAAD also completed a Post-Election Audit of the campaign operations of a certified Candidate in the 2024 Election Cycle.

Last, it should be noted that the review process and the reporting requirements of the Fair Elections Program and the Traditional Campaign Finance Program also differ, with the FEP requiring verification of each contribution received through the review of the contributor affidavit and financial transaction, whereas the Traditional Program conducts a desk review to confirm compliance with the contribution limits and the accuracy of the balances reported on report schedules. Moreover, the greater number of filing due dates for Reports of Receipts and Expenditures are required in the Fair Elections Program.

In sum, based on the foregoing, the participation in the Fair Elections Program by candidates and committees has clearly increased substantially, whereas the registration of candidates and committees in the Traditional Campaign Finance Program has declined. Consequently, the workload of the Divisions has been impacted and shifted dramatically. To align resources more efficiently, the Office of Campaign Finance will merge the operations of the Fair Elections Program Division and the Reports Analysis and Audit Division into one cohesive Division.

In support of this action, the Agency reviewed the organization of the public financing programs in other jurisdictions. The Agency has continued to forge working relations with local and state Campaign Finance agencies across the country, including with campaign finance

agencies located in Annapolis, Maryland, New York, New York, and Hartford, Connecticut, to discuss the respective public financing programs of these jurisdictions. These relationships provide the opportunity for the Agency to remain abreast of emerging trends and to observe firsthand through visits to other jurisdictions the administration/management of public financing programs. The Office of Campaign Finance communicated in FY20 and FY21 with the various jurisdictions concerning specific aspects of the administration of their public financing programs, including the verification and processing of contributions by credit cards, the minimum contribution amount for match, contributions by family members, the debate process, and post-election audits. In addition, the Agency routinely reviews the statutes, regulations, forms, brochures, guides, training materials, and post-election reports of our peers for a comparison of our processes.

Further, the Office of Campaign Finance maintains on an annual basis its Membership in the Council on Governmental Ethics and Laws (COGEL), the organization of representatives of agencies responsible for the administration and enforcement of conflict of interest, campaign finance, and lobbying laws. The Agency participates in the annual Conferences offered by COGEL which presents the OCF staff members with the opportunity to attend seminars critical to the successful administration of the Campaign Finance Laws. The attendees are exposed to the emerging trends in Campaign Finance Laws and Operations and provided the occasion for the exchanges of ideas and the establishment of contacts with colleagues in state and federal jurisdictions in the United States and in Canada.

The Office of Campaign Finance, in preparing the FEP Post-Election Reports for the 2022 and 2024 Election Cycles, once again reviewed the National Trends in Public Financing Programs in various States and Municipalities, to evaluate and compare the programs to propose recommendations for adjustments, revisions, and enhancements to the District's Fair Elections Program. This required the review of the pertinent jurisdictional websites, statutes, regulations, and election results, as well as, in many instances, direct communications with Elections and Campaign Finance Officials to verify their procedures.

Through this process, the Agency more closely reviewed the public financing program of the

New York City Campaign Finance Board (NYCCFB), which is similar to the Fair Elections Program in many respects. The NYCCFB Audit Program operates under one (1) umbrella and functions through teams.

The operations and functions of the Fair Elections Division and the Reports Analysis and Audit Division will merge into one Division, the “Audit and Compliance Division”, within the Office of Campaign Finance. The realignment will address the immediate personnel needs and long-term goals of the Office of Campaign Finance through the realignment of the FEP and RAAD Divisions and the creation of the new Audit Division which will assume the responsibilities previously held by the FEP and RAAD Divisions under the leadership of one (1) Division Manager, the “Audit Chief”, who will manage Two (2) Audit Managers and a Supervisory Auditor. The Line Auditor Positions will be assigned between Two (2) Teams and serve under the management of the Two (2) Audit Managers. The duties and responsibilities of the new Audit Division will be equally shared by the Teams once formalized. Every new registration notwithstanding the program selected will be rotated between the two (2) Teams. The previously registered active Constituent-Service and Statehood Fund Programs, the political action committees, and the independent expenditure committees will be divided between the two (2) Teams which will assume responsibility for the filing of Reports of Receipts and Expenditures received thereafter. It will be the responsibility of the respective Teams to initiate post-election audits for the candidates and committees once assigned. The Division Manager will be required to develop Standard Operating Procedures to administer the business of the Division.

- 2. Please provide a current Schedule A for the agency which identifies each position by program and activity, with the employee’s title/position, salary, fringe benefits, residency status, and length of time with the agency. Please note the date the information was collected. The Schedule A should also indicate if the position is continuing / term / temporary / contract or if it is vacant or frozen. Please separate salary and fringe and indicate whether the position must be filled to comply with federal or local law.**

RESPONSE:

The complete and current Schedule A, as of February 2026, for the Office of Campaign Finance is attached. The Schedule A identifies each filled, vacant, unfunded, and funded position by program and activity, with the employee's name (if filled), title/position, salary, fringe benefits, including the specific grade, series, and step of position, residency status, and length of time with the Agency (if filled); whether the position held is continuing/term/temporary/contract, or vacant and/or frozen; and whether the position must be filled to comply with federal or local law. See **Attachment C**.

- 3. Please list all employees currently detailed to or from your agency. For each detailed employee, include:**
- a. The reason for the detail;**
 - b. The job duties, if detailed to your agency;**
 - c. The start date of the detail;**
 - d. The agency the employee is detailed to/from; and**
 - e. The projected date of return.**

RESPONSE:

During FY25, and Q1 of FY26, the Office of Campaign Finance did not detail any employees from the Agency, nor were employees detailed to the Agency.

- 4. Please provide the Committee with:**
- a. A list of all employees who received or retained cellphones, personal digital assistants, or similar communications devices at agency expense in FY25 and Q1 of FY26;**

RESPONSE:

The Employees of the Office of Campaign Finance did not receive or retain cellphones, personal digital assistants, or similar communications devices at agency expense in FY25 and Q1 of FY26.

- b. A list of monthly costs for cell phones, tablets, and laptops;**

RESPONSE:

The Office of Campaign Finance does not incur monthly charges associated with cell phones, tablets, or the laptops assigned to employees for use during the Teleworking Program.

- c. A list of all vehicles owned, leased, or otherwise used by the agency and to whom the vehicle is assigned in FY25 and Q1 of FY26;**

RESPONSE:

During FY25, and FY26, to date, the Office of Campaign Finance did not renew the lease agreement for the vehicle previously leased (2018 Toyota Corolla Sedan) with the Department of Public Works. The Agency returned the Vehicle to the Department of Public Works in May of 2025.

- d. A list of travel expenses, arranged by employee for FY25 and Q1 of FY26, including the justification for travel; and**

RESPONSE:

The List of Travel Expenses arranged by Employee for FY25 and Q1 of FY26 is attached. See **Attachment D.**

- e. A list of the total workers' compensation payments paid in FY25 and Q1 of FY26, including the number of employees who received workers' compensation payments, in what amounts, and for what reasons.**

RESPONSE:

The Agency did not pay in FY25 and Q1 of FY26, workers' compensation payments.

- 5. Please list all memoranda of understanding ("MOU") entered into by your agency during FY25 and Q1 of FY26, as well as any MOU currently in force. For each, indicate the date on which the MOU was entered and the termination date**

RESPONSE:

The list of all MOUs (Same as list of all intra—District Transfers to or from the Agency requested in Question 40) in place during FY25 and Q1 of FY26 is attached with the requested information. See **Attachment E.**

- 6. Does the agency have independent contracting authority? If so, please provide a chart detailing the active contracts the agency entered, the date the contract was entered into, dollar amount, contracting entity, contract expiration date, purpose, and option years.**

RESPONSE:

The Office of Campaign Finance does not have independent contracting authority.

7. Please provide a complete, up-to-date list of contract workers working directly for your agency, ordered by program and activity, and including the following information for each position:
- a. Title of position;
 - b. Indication that the position is filled or vacant;
 - c. Date employee began in the position;
 - d. Whether the position must be filled to comply with federal or local law;
 - e. If applicable, the federal or local law that requires the position be filled;
 - f. The entity from which they are contracted; and
 - g. The contracted annual cost.

RESPONSE:

The Office of Campaign Finance did not employ contract workers during Fiscal Year 2025 and Fiscal Year 2026, to date.

8. Please provide, for each month of FY25 and Q1 of FY26, the net number of personnel separated from and hired to the agency.

RESPONSE:

The Agency did not separate any employees during Fiscal Year 2025 and Q1 of Fiscal Year 2026. The Agency hired one (1) Employee during Fiscal Year 2025 and none in Fiscal Year 2026 to date.

November 2024 – Shaiiman Diawara was hired on November 4, 2024, as a CS-11 Auditor in the Reports and Analysis Division of the Office of Campaign Finance.

B. GOVERNMENT OPERATIONS

9. Please provide a list of programs, initiatives, activities conducted by the agency in FY 25 to support the Mayor’s Grow DC plan.

RESPONSE:

The Mayor’s Grow DC Plan does not appear to apply to the Office of Campaign Finance.

10. Please provide a chart of agency programs conducted during FY25. Include the following:
- a. Initiation date;
 - b. Number and grade of FTEs assigned;
 - c. Program manager;

- d. **Total budget expenditure for the program (e.g. FTE salaries, materials, etc.); and**
- e. **Outcomes from implementation (e.g. policy changes, program continuation, public support comments, etc.)**

RESPONSE:

The Chart of Agency Programs conducted during Fiscal Year 2025 is attached, with the requested information. **See Attachment F.** Additional Narrative below:

During Fiscal Year 2025, the Office of Campaign Finance completed several Initiatives/ Programs to improve the internal operations of the Agency, and its interaction with outside parties, including the candidates and committees which register with the Agency, and the members of the public who expect to be kept abreast of campaign related data and information.

As more fully detailed below, the Agency successfully administered the Fair Elections Program during its third cycle, the 2024 Election Cycle, which closed on November 5, 2024, the date of the General Election; published the OCF Fair Elections Program 2024 Post-Election Cycle Report at the OCF Website, www.ocf.dc.gov; coordinated the conduct of onsite visits to the Early Vote Centers and Vote Centers operated by the Board of Elections during the November 5, 2024 General Election; initiated post-election full field audits for the 2024 Election Cycle and the 2025 Special Election Cycle in both the Traditional Campaign Finance Program and the Fair Elections Program; and submitted legislative recommendations to the Committee on the Executive and Labor Administration, as more fully detailed in the Response to the Committee's Question No. 29.

First, the Agency successfully administered the Fair Elections Program during its third cycle, the 2024 Election Cycle. Twenty (20) Candidates were certified to participate in the Program during the Primary and General Elections. The OCF authorized the total amount of \$2,824,646.15 in public funds to the FEP Candidates. The Board of Elections certified on December 2, 2024, FEP Candidates as winners in Seven (7) of the Eleven (11) Seats for Public Office elected in the November 2024 General Election.

The Fair Elections Program once again met its goals during the 2024 Election Cycle to provide an incentive for more candidates to compete in the electoral process, to encourage District residents to have greater participation in the electoral process, and to amplify the voices of District residents by matching qualified small dollar contributions.

Second, as codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes.

The Agency published the third OCF FEP Post-Election Report for the 2024 Election Cycle, on September 8, 2025, at the OCF Website, pursuant to the provisions of D.C. Official Code § 1-1163.32j (a). The Report presents data based on the financial transactions reported in the Receipt and Expenditure Reports filed with the OCF covering the start of the campaign of the candidates who registered and participated in the Fair Elections Program through December 31, 2024. The Report is presented in four parts: the Overview of the 2024 Election Cycle; the OCF Review of the National Trends in Public Financing Programs: Statistical Data of the 2024 Election Cycle; and Significant Data pertaining to the Election Cycle, and the Lists of Qualified Small Dollar Contributions and Expenditures for all FEP Candidates.

During Fiscal Year 2026, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2025 Special Election Cycle, due nine (9) months after the end of the 2025 Election Cycle. The 2025 Election Cycle ended on July 15, 2025, the date of the Special Election.

Third, during Fiscal Year 2025, the OCF Reports Analysis and Audit Division initiated five (5) Full Field Audits for the 2024 Election Cycle of the campaign operations of Candidates who were registered in the Traditional Campaign Finance Program and certified as Winners by the Board of Elections as newly elected Public Officials on December 2, 2024, in the November 5, 2024, General Election. The Audits were initiated by correspondence dated February 3, 2025, which required the Candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued the Final Audit Reports during Fiscal Year 2026 for the Committee to Re-Elect Eboni Rose SBOE Principal Campaign Committee on October 27, 2025, which was a Compliance Audit, the RAAD having determined that the Committee was in compliance with the reporting requirements of the Campaign Finance Act; and the T. Michelle Colson for SBOE Principal Campaign Committee on January 19, 2026, and the Committee to Elect Eboni Rose SBOE Principal Campaign Committee (FEP Program), issued on January 28, 2026, both of which were Non-Compliance Audits based on the failure of the Committee to comply with the requirements of the Campaign Finance laws.

The following Post-Election 2024 Full Field Audits initiated by the Reports Analysis and Audit Division are ongoing: The Re-Elect Trayon White 2024 Principal Campaign Committee; and the Jacque for DC 2024 Principal Campaign Committee.

For the 2025 Special Election Cycle held on July 15, 2025, to fill the Vacancy created in the Ward 8 Seat for Member of the Council, the Reports Analysis and Audit Division initiated on August 18, 2025, a Post-Election Full Field Audit of the campaign operations of the Candidate Trayon White, who registered in the Traditional Campaign Finance Program and was certified as the newly elected Public Official by the Board of Elections on July 15, 2025. The Audit is ongoing.

Fourth, in the Fair Elections Program, for the 2024 Election Cycle, the Office of Campaign Finance issued on February 3, 2025, Post-Election Audit Notification Letters for the June 4, 2024, Primary Election and the November 5, 2024, General Election to the following Twenty

(20) Candidates who were certified to participate in the 2024 Election Cycle and received public funds:

Nate Fleming for Ward 7	2/3/2025
Kelvin Brown for DC Council Ward 7 2024	2/3/2025
Wendell For Ward 7 Councilmember Committee	2/3/2025
Committee Elect Eboni-Rose Thompson 2024	2/3/2025
Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025
Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025
Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

To date, the Office of Campaign Finance has issued Eighteen (18) Final Audit Reports for the 2024 Election Cycle. The Audits conducted by the Fair Elections Program Division ensured the proper use of public funds by the Candidates who were certified to participate in the Program during the 2024 Election Cycle.

The Fair Elections Program Division initiated during the Month of October 2026, the Post-Election Audits of the campaign operations of the following three (3) Candidates certified to participate in the Program during the July 15, 2025 Special Election for the Covered Office of Member of the Council from Ward 8, and the Audits are ongoing: (1) Mike for Ward 8 Principal Campaign Committee; Shelia Bunn for Ward 8 2025 Principal Campaign Committee; and Friends of Salim Adofo 2025 Principal Campaign Committee.

All Final Audit Reports are available at the OCF website, www.ocf.dc.gov, for review by the public.

Fifth, through the OCF Educational and Community Outreach Program, the Agency continued to incorporate virtual Mandatory Training Conferences for new registrants (candidates and treasurers). During Fiscal Year 2025, and Fiscal Year 2026, to date, 64 new Treasurers and 91 new Candidates completed the Mandatory Entrance Conference online and received instruction on their duties and responsibilities under the Campaign Finance Act. Online training is available on the committee's page. The candidate/treasurer must sign into the e-filing system to complete the training. The training must be viewed in its entirety (the system will not allow the viewer to move forward fast or to stop and return to the training), and once completed, the OCF receives an auto-generated email notifying the OCF that a specific named person has completed the training. The email is used as verification of the compliance of the candidate/treasurer with the mandatory training requirement. The Mandatory Training Conference is offered online or onsite, at the option of the participant.

As previously noted in Oversight Hearings, the Office of Campaign Finance established the Advisory Neighborhood Commission (ANC) Educational Outreach Initiative to reach a wider audience for the dissemination of information about the new Fair Elections Program. During Fiscal Year 2019, the Office of Campaign Finance partnered with the Office of Advisory Neighborhood Commissions to request the inclusion of the OCF on the public meeting agendas of the 40 ANCs, which consist of the 296 Single Member Districts, located in Wards 1 through 8, to introduce the Fair Elections Program to the community. The Agency requested by email directed to the ANC Chairpersons to be placed on the respective ANC meeting agendas to inform their constituents about the Public Financing Program. Commencing _October 2024, the

Agency once again notified the ANCs of the availability of the Agency to present information on the OCF at community ANC Meetings presented in a virtual format.

Requests were directed to the following Advisory Neighborhood Commissions during FY25 and FY26, to date, as follows:

FY 25	
ANC	Email Date
ANC 6B	Oct. 8, 2024
ANC 3E	Oct. 10, 2024
ANC 8D	Oct. 21, 2024
ANC 4E	Oct. 21, 2024
ANC 4D	Oct. 21, 2024
ANC 2G	Oct. 21, 2024
ANC 3C	Oct. 21, 2024
ANC 7E	Oct. 24, 2024
ANC 3E	Oct. 24, 2024
ANC 2G	Oct. 24, 2024
ANC 7E	Dec. 4, 2024
ANC 6D	Jan. 8, 2025
ANC 4A01	Jan. 9, 2025
ANC 3A	Jan. 13, 2025
ANC 1A	Jan. 13, 2025
ANC 2A	Jan. 13, 2025
ANC 4A	Jan. 13, 2025
ANC 8D01	Jan. 29, 2025
ANC 4A01	Feb. 4, 2025
ANC 1D06	Feb. 25, 2025
ANC 7C07	Feb. 25, 2025

ANC 2C01	Feb. 25, 2025
ANC 3A01	March 4, 2025
ANC 1A04	March 10, 2025
ANC 3A01	March 11, 2025
ANC 2C01	March 31, 2025, April 4, 2025, April 8, 2025
ANC 5A03	July 7, 2025
ANC 4B05	July 7, 2025
ANC 4E02	July 7, 2025
ANC 4D06	July 7, 2025
ANC 7B03	July 7, 2025
ANC 3A03	July 7, 2025
ANC 4D02	August 9, 2025
ANC 5A03	August 14, 2025
ANC 4E02	August 17 & August 30, 2025
ANC 2B08	October 22, 2025
ANC 5A07	October 22, 2025
ANC 6E05	October 28, 2025
ANC 8F03	November 3, 2025
ANC 1C03	November 3 & 11, 2025
ANC 1A04	November 5, 2025
ANC 1A04	January 13, 2026

The Office of Campaign Finance successfully presented the highlights of the new Fair Elections Program and the Traditional Campaign Finance Program during the 2025 Fiscal Year and 2026 Fiscal Year, to date, at the following ANC virtual meetings:

FY25 ANC Virtual Meetings where OCF Presented Information

ANC Virtual Meetings	Date
ANC 6B	October 8, 2024
ANC 4A	January . 4, 2025
ANC 4A	February 4, 2025
ANC 2C	April 8, 2025
ANC 1A	April 16, 2025

ANC 4E	September 30, 2025

ANC Dates (Email Request) for FY26

Requests were sent to the following Advisory Neighborhood Commissions:

FY 25	
ANC	Email Date
ANC 2B	Oct. 22, 2025
ANC 5A	Oct. 22, 2025
ANC 6E	Oct. 28, 2025
ANC 2C	Nov. 1, 2025
ANC 8F	Nov. 3, 2025
ANC 1C	Nov. 3, 2025
ANC 1A	Nov. 5, 2025
ANC 1C	Nov. 11, 2025
ANC 1A	Jan. 13, 2026

FY26 To Date ANC Virtual Meetings where OCF Presented Information

ANC Virtual Meetings		Date
ANC 5A		Oct. 22, 2025
ANC 2B		Nov. 12, 2025
ANC 1A04	January 21, 2026	

List of Civic Member Associations contacted during (FY25 to date) and contact with the DC Chamber of Commerce (FY 26)

On January 28, 2025, OCF shared information about its Traditional and Fair Elections Campaign Finance Programs with the public and members of Civic Associations listed below:

1. Brookland Neighborhood Civic Association
2. Chevy Chase Citizens Association
3. Cleveland Park Citizens Association
4. Congress Heights Community Association
5. Deanwood Citizens Association
6. Dupont Circle Citizens Association
7. Empower DC
8. Forest Hills Citizens Association
9. Fort Stanton Civic Association
10. Glover Park Citizens Association

List of Civic Member Associations contacted during (FY26 to date)

On February 18, 2026, the Office of Campaign Finance communicated with the DC Federation of Civic Associations President Dr. Mary Gaffney and other Civic and Citizens Association Leaders. The OCF informed the Organizations of its availability to present at upcoming civic meetings to discuss the OCF Traditional and Fair Elections Campaign Finance Programs. Contacts are being made with the groups below and presentation dates scheduled.

- | | |
|---------------------------------------|--|
| 1. Bellevue Neighb. Civic Association | 7. Chevy Chase Citizens Association |
| 2. Benning Ridge Civic Association | 8. Cleveland Park Citizens Association |
| 3. Bloomingdale Civic Association | 9. Civic League of North Portal Estates |
| 4. Brightwood Community Association | 10. Congress Hghts Community Association |
| 5. Brookland Neighb. Civic Assoc | |
| 6. Capital View Civic Association | |

- | | |
|---|--|
| 11. DC Petworth-Brightwood
Neighb. Assoc | 25. Lamond-Riggs
Citizens
Association |
| 12. Deanwood Citizens Association | 26. Langston Civic Association |
| 13. Dupont Circle Citizens
Association | 27. North Michigan Park Civic
Association |
| 14. Dupont Park Civic Association | 28. Northeast Boundary Civic
Association |
| 15. Eastland Gardens Civic
Association | 29. Pleasant Plains Civic
Association |
| 16. Edgewood Civic Association | 30. Queens Chapel Civic
Association |
| 17. Fairlawn Citizens Association | 31. River Terrace Community
Organization |
| 18. Fort Davis Civic Association | 32. Shepherd Park Citizens
Association |
| 19. Fort DuPont Civic Association | 33. South Manor Neighb. Assoc |
| 20. For Lincoln Civic Association | 34. Southwest Neighb. Assembly |
| 21. Fort Stanton Civic Association | 35. Woodridge Civic Assoc. |
| 22. Friends of Kingman Park | |
| 23. Hillcrest Community
Association | |
| 24. Kalorama Citizens Association | |

Dates emails forwarded to the Chamber of Commerce in FY26, advising of the availability of the website tutorial on Business Contributors

- FY26 – The Office of Campaign Finance reached out to the DC Chamber of Commerce on November 6, and 20, 2025. The OCF once again advised the Chamber of the availability of the Business Contributor Tutorials and PowerPoint at the OCF Website www.ocf.dc.gov , for viewing by the Chamber’s Membership. The Chamber expressed its interest in the prospect of making the training materials available to members.

List of FY 25 Community Outreach Events

The Office of Campaign Finance increased and diversified its community outreach efforts and visits. It joined with the MPD/DPR partnership, local organizations and churches in sharing information about its Traditional and Fair Elections Campaign Finance Programs, as listed below:

FY25 COMMUNITY OUTREACH EVENTS

October – December 2024

<i>Date</i>	<i>Event Type/Location</i>
<i>October 8, 2024</i>	ANC 6B08 Virtual Public Meeting
<i>October 17, 2024</i>	DCAL & Partners Retired Educators Association’s Meeting
<i>October 31, 2024</i>	Community Event at MPD’s First District Police Station
<i>November 16, 2024</i>	Health Fair held at the Union Wesley AME Zion Church

January – March 2025

<i>Date</i>	<i>Event Type/Location</i>
<i>January 25, 2025</i>	Tabling/Community Fair held at the Martin Luther King, Jr. Library
<i>February 1, 2025</i>	DC Black History Month at the Westminster Presbyterian Church
<i>February 4, 2025</i>	ANC 4A01 Virtual Public Meeting
<i>February 14, 2025</i>	Pop-up/Tabling Fair at Walter Pierce Park
<i>February 21, 2025</i>	Columbia Heights Resource Fair Event: Samuel Kelsey Apartments
<i>March 14, 2025</i>	Jubilee Housing Group’s Educational Outreach event – Adams Morgan
<i>March 18, 2025</i>	ANC 3A01 Virtual Public Meeting
<i>March 28, 2025</i>	MPD’s and DCR’s Late Night Hype - Emery Heights Community Center

April – June 2025

<i>Date</i>	<i>Event Type/Location</i>
<i>April 10, 2025</i>	Community Resources Fair at the Paul Laurence Dunbar Apartments
<i>May 17, 2025</i>	Community Resources Fair held at the Greater Washington Urban League
<i>May 17, 2025</i>	MPD's and DCR's Late Night Hype - Banneker Community Center
<i>June 11, 2025</i>	Community Resources Fair Event: Paul Laurence Dunbar Apartments
<i>June 16, 2025</i>	Anacostia Community Outreach event – MLK Jr. Ave, S.E.

Community Outreach

Last, the OCF continued working in partnership with the District of Columbia Public Library (DCPL) where the OCF held Information sessions on its Traditional and Fair Elections Campaign Finance Programs as follows:

FY25 Library Sessions

Date	Location	Time
April 16, 2025	Southwest Neighborhood Library	2:30PM - 4:00PM
May 21, 2025	Anacostia Library	2:30PM - 4:00PM

June 18, 2025	Lamond Riggs/Lillian J. Huff Library	2:30PM - 4:00PM
July 16, 2025	Mount Pleasant Library Branch	2:30PM - 4:00PM
August 20, 2025	Woodbridge Library Branch	2:30PM - 4:00PM
September 17, 2025	Shaw/Wartha T. Daniel Library	2:30PM - 4:00PM
October 15, 2025	Petworth Library	2:00 PM – 4:00 PM

The goal of the OCF Community Outreach Program is to participate in community events to expand the audience through which information may be disseminated on the Campaign Finance Laws and the role of the Agency to administer the laws. To further accomplish this goal, the OCF Website, at www.ocf.dc.gov, invites Members of the Public to utilize the Community Outreach Event Request Form to request the OCF’s participation in community and civic events. The increased efforts of the Agency to inform and educate the public about the Campaign Finance Laws and the new Fair Elections Program through community outreach, strengthens the public’s knowledge and confidence in the integrity of the election process, public office, and the ability of this Agency to enforce the Laws where violated.

Sixth, and last, the Office of Campaign Finance conducted Site Visits to nineteen (19) of the twenty-five (25) Early Voting Centers from October 28, 2024, through November 3, 2024, and to forty-one (41) of the seventy-five (75) Vote Centers on November 5, 2024, General Election Day. The Site Visits offered the opportunity for the OCF Team to be in the Community and interact with District Residents and provide counsel and guidance where necessary concerning the application of the Campaign Finance Laws. The OCF Team observed in general during the Site Visits that campaign disclaimers were properly placed on campaign literature and posters, that activity at the polls adhered to the electioneer marker restrictions, and that there were no complaints from the public concerning campaign-related activities.

- 11. Please provide a chart showing the agency’s program priorities for FY25 and FY26. Include the following:**
- a. Staffing numbers;**

- b. Expenditure;**
- c. Community outreach activities; and**
- d. Measurable outcomes or metrics associated for each priority.**

RESPONSE:

The Chart showing the Agency’s program priorities for Fiscal Years 2025 and 2026 are attached, with the requested information. **See Attachment G.** Additional Narrative follows below:

- I. FY 2025 Priorities - During Fiscal Year 2025, the OCF focused on the following five (5) priorities, in no order:

- (1) The Office of Campaign Finance will develop a plan for the reorganization of the Reports Analysis and Audit Division, the Traditional Campaign Finance Program, with the Fair Elections Program Division to establish the Audit Programs of the Agency into one cohesive body responsible for the entire audit operations of the Agency, including the desk review and verification of financial reports, and the conduct of random periodic, investigative, and post-election full field audits.

The Fiscal Year 2025 Strategic Objective for the Reports Analysis and Audit Division is to “Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act”. The Key Performance Indicators and Workload Measures associated with the Program are the Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline, and the “Total number of financial reports reviewed, evaluated, and analyzed for the reporting period”; and the Percent of periodic random audits conducted within sixty (60) days of initiation, and the “Total number of periodic random and full field audits completed by the Audit Division”.

The FY25 Strategic Initiative for the Audit Program was the development of the Reorganization/Realignment Plan for the Audit Division, and the expected completion date was September 30, 2025. The Office of Campaign Finance developed a Draft Plan and Organizational Charts for the realignment of the Traditional Campaign Finance Program, the Reports Analysis and Audit Division (RAAD) with the Fair Elections Program (FEP), the Public Financing Program, into one cohesive body responsible for the entirety of the audit operations of

the Agency. The Agency will proceed towards the finalization of the Plan during Fiscal Year 2026 with the issuance of the Order of the Director authorizing the Realignment. The OCF submitted the Realignment Proposal to the Department of Human Resources (DCHR) for review in December 2026. The Realignment Plan was approved by the DCHR on February 2, 2026, and subsequently forwarded to the Office of the City Administrator for information. It is anticipated that the realignment plan will become effective in April of 2026, and applicable in June 2026, following the recruitment of the Audit Chief Position, the revision of the Standard Operating Procedures for the RAAD and the FEP, and the proposal of any regulations which may be required to effectuate the realignment of the two (2) Divisions.

- (2) Post-Election Audits for the 2024 Election Cycle will be initiated by both the Fair Elections Program of the campaign operations of the principal campaign committees of all candidates who were certified to participate in the FEP and received public funds, and by the Traditional Campaign Finance Program of the campaign operations of those candidates newly elected to Office in the November 2024 General Election.

The Fiscal Year 2025 Strategic Objective for the Reports Analysis and Audit Division is to “Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act”. The Key Performance Indicators and Workload Measures associated with the Program are:

- (a) The Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline. The target is 100%. D.C. Official Code § 1-1163.03 (a)(1)(H) authorizes the Director to make audits and field investigations from time to time of the financial reports filed under the Act. The corresponding Work Measure is the “Total number of financial reports reviewed, evaluated, and analyzed for the reporting period”. The objective is to review each report filed for complete and accurate reporting to ensure full disclosure before the next reporting deadline. The outputs and outcomes of this Performance Indicator are determined based upon the actual number of desk audits completed before the next filing deadline of the financial reports filed on the preceding filing deadline. To

monitor this measure, the Agency collects the actual number of financial reports received as reported in the OCF Database, the listings of financial reports referred by the Public Information Division to the Audit Division for review, and the actual number of desk reviews conducted by the Audit Division as maintained in the Division Records and reported in its monthly production statistics provided to the Board of Elections and published at the OCF Website. To validate the data, the Agency compares the number of actual reports received as captured on the OCF Database, the listings referred by the PIRM Division to the Audit Division for review, and the monthly activity statistics of the Audit Division.

- (b) The Percent of periodic random audits conducted within sixty (60) days of initiation. The target is 100%. D.C. Official Code § 1-1163.03 (a)(1)(H) authorizes the Director to make audits and field investigations from time to time of the financial reports filed under the Act. The corresponding Work Measure is the “Total number of periodic random and full field audits completed by the Audit Division.” The objective of the measure is to obtain full and complete disclosure of campaign operations through the audit process in a timely manner. To monitor this measure, the Agency researches and collects the actual number of audits conducted based on the monthly production statistics of the Audit Division which report the status of all ongoing audits, the letters of notification to filers of the initiation of audits, the actual number and date of Audit Reports issued by the Director and published at the OCF Website, and the Agency monthly production statistics presented to the Board of Elections and published at the OCF Website. To validate the data, the Agency compares the number of Audit Reports approved by the Director and published at the Website with the OCF monthly production statistics which include the Audit Division statistics, and the audit notification letters.

The 2025 Strategic Initiative for the Audit Program is to select for full field audit the campaign operations of the principal campaign committees of Candidates registered in the Traditional Campaign Finance Program who were newly elected to office in the November 5, 2024, General Election conducted by the Board of Elections and certified as Winners by the Board of Elections on December 2, 2024. The Records Analysis and Audit Division initiated the following 2024

Post-Election Audits by email and correspondence to the Treasurers of the following Principal Campaign Committees on February 3, 2025:

1. Jacque for DC 2024 (SBOE At-Large)
2. T. Michelle Colson for SBOE Ward 4
3. Re-Elect Eboni-Rose for SBOE Ward 7 (FEP Program)
4. Re-Elect Trayon White 2024
5. Committee to Elect Eboni-Rose SBOE (Traditional Program)

The Audits required the Committees to submit all financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued the Final Audit Reports during Fiscal Year 2026 for the Committee to Re-Elect Eboni Rose SBOE Principal Campaign Committee on October 27, 2025, which was a Compliance Audit, the RAAD having determined that the Committee was in compliance with the reporting requirements of the Campaign Finance Act; and the T. Michelle Colson for SBOE Principal Campaign Committee on January 19, 2026, and the Committee to Elect Eboni Rose SBOE Principal Campaign Committee (FEP Program), issued on January 28, 2026, which were Non-Compliance Audits based on the failure of the respective Committees to comply with the requirements of the Campaign Finance Act Fair Elections Act. The Non-Compliance Audits were referred to the OCF General Counsel for the initiation of enforcement proceedings.

The following Post-Election 2024 Full Field Audits initiated by the Reports Analysis and Audit Division are ongoing: The Re-Elect Trayon White 2024 Principal Campaign Committee; and the Jacque for DC 2024 Principal Campaign Committee.

For the 2025 Special Election Cycle held on July 15, 2025, to fill the Vacancy created in the Ward 8 Seat for Member of the Council, the Reports Analysis and Audit Division initiated on August 18, 2025, a Post-Election Full Field Audit of the campaign operations of the Candidate Trayon White, who registered in the Traditional Campaign Finance Program and was certified as the newly elected Public Official by the Board of Elections on July 15, 2025. The Audit is ongoing.

The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

In the Fair Elections Program, the FY25 Strategic Objective is to “Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements.” The three (3) 2020 Key Performance Indicators for the Objective are: “Percent of Base Amount and Matching Payments authorized for disbursement within five (5) days of the certification of a candidate into the Fair Elections Program” (will compare the date of certification with the date of authorization for disbursement directed to the Office of Finance and Resource Management (OFRM) to determine if timeframe met); Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program” (will compare date of filing of the affidavit of the candidate and the treasurer with the date of certification to determine if timeframe met); and “Percent of matching payments directed for disbursement to participating candidates within five (5) days after the receipt of financial reports” (will compare date financial report filed and date disbursement authorization directed to OFRM). The two (2) 2020 Workload Measures associated with this Objective are: “Total number of candidates certified as participating candidates in the Fair Elections Program;” and “Total number of pre-election and post-election audits completed by the Fair Elections Program.”

One of the two (2) FY25 Strategic Initiatives for the Fair Elections Program is the initiation of the Post-Election Audits of the campaign operations of the Principal Campaign Committees of all Candidates certified to participate in the Fair Elections Program during the 2024 Election Cycle.

The Office of Campaign Finance issued on February 3, 2025, Post-Election Audit Notification Letters for the June 4, 2024, Primary Election and the November 5, 2024, General Election to the following Twenty (20) Candidates who were certified to participate in the Fair Elections Program during the 2024 Election Cycle and received public funds:

• Nate Fleming for Ward 7	• 2/3/2025
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• Kelvin Brown for DC Council Ward 7 2024	• 2/3/2025
• Wendell For Ward 7 Councilmember Committee	• 2/3/2025
• Committee Elect Eboni-Rose Thompson 2024	• 2/3/2025
• Friends of Lisa Gore 2024	• 2/3/2025
• Ebony Payne for Ward 7	• 2/3/2025
• Committee to Elect Paul Johnson	• 2/3/2025
• Committee to Re-Elect Janeese Lewis George	• 2/3/2025
• Veda for Ward 7 2024	• 2/3/2025
• Rodney "Red" Grant for City Council	• 2/3/2025
• Re-Elect Robert White 2024	• 2/3/2025
• Re-Elect Brooke Pinto 2024	• 2/3/2025
• Friends of Salim Adofo	• 2/3/2025
• Sherice for Ward 7 SBOE 2024	• 2/3/2025
• Allister for Ward 2	• 2/3/2025
• Friends of Christina Henderson 2024	• 2/3/2025
• Rapp For Council At-Large	• 2/3/2025
• Frazier O'Leary for Ward 4 2024	• 2/3/2025
• LaJoy for Ward 8 SBOE 2024	• 2/3/2025
• Toni Criner for Ward 7 SBOE 2024	• 2/3/2025

To date, the Office of Campaign Finance has issued eighteen Final Audit Reports (one (1) FEP Final Audit Report was issued by the RAAD) for the 2024 Election Cycle. The Audits conducted by the Fair Elections Program Division ensure the proper use of public funds by the Candidates certified to participate in the Program during the 2024 Election Cycle.

The Fair Elections Program Division initiated during the Month of October 2025, the Post-Election Audits of the campaign operations of the following three (3) Candidates certified to participate in the Program during the July 15, 2025 Special Election for the Covered Office of Member of the Council from Ward 8: (1) Mike for Ward 8 Principal Campaign Committee; Shelia Bunn for Ward 8 2025 Principal Campaign Committee; and Friends of Salim Adofu 2025 Principal Campaign Committee. The Audits are ongoing.

The Audits require the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The FEP Audits will enable the verification of the receipt, expenditure, and the remission of public funds in accordance with the provisions of the Fair Elections Act.

All Final Audit Reports issued by the Agency are available at the OCF Website, www.ocf.dc.gov, for review by the public.

Last, the Agency during FY 25 executed its responsibilities associated with core mission and support functions directly related to the collection, review, and disclosure of financial reports, and enforcement responsibilities for the candidates and committees who participated in the 2024 General Election, continuing committees, and the Constituent Service and Statehood Fund Programs, as well as those Committees and Candidates who registered to participate in the 2026 Election Cycle. The Agency through the E-Filing and Disclosure System provided real-time disclosure of all financial reports electronically filed. Further, the information submitted by filers, pursuant to the Campaign Finance Act, was made available online, within 24 hours of filing in a sortable and searchable format and for public inspection within 48 hours of receipt. Overall, these efforts collectively served the public interest by ensuring that the electorate had accurate information upon which it could rely to make educated, informed decisions during the election process.

- (3) The Office of the General Counsel will develop legislative recommendations for the amendment of the Fair Elections Act, where appropriate, based upon the experience of

the Agency following the administration of the Fair Elections Program through the 2020 and 2022 Election Cycles.

The FY 25 Strategic Objective for the Office of the General Counsel is to “Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act”. There are three (3) Key Performance Indicators and 3 Workload Measures associated with this Objective, namely the Percent of informal hearings conducted and closed before the next filing deadline, and the Workload Measure the Total number of informal hearings conducted”; the Percent of Interpretative Opinions issued within thirty (30) days, and the Workload Measure, the “Total number of Interpretative Opinions and Expedited Advice issued”; and the Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of request, and the Workload Measure is the “Total number of Interpretative Opinions and Expedited Advice issued”.

The FY 25 Strategic Initiatives for the Office of the General Counsel are the development of Legislative Proposals to amend the Fair Elections Act, and the organization of the Site Visits to the Early Voting Centers and Election Precincts opened for the November 5, 2024, General Election.

The Office of Campaign Finance completed its review of the Fair Elections Act and developed Thirteen (13) Legislative Recommendations for the amendment of the Act based upon the experience of the Agency in administering the Fair Elections Program through the 2020, 2022, and 2024 Election Cycles. The Legislative Recommendations were submitted to the Committee on June 6, 2025, and include the following:

1. Clarify the ability of participating candidates in the Fair Elections Program to continue to collect contributions, which will not be matched, post-election for the payment of debt within a specific timeframe. Amend D.C. Official Code Section 1-1163.32h, “Remitting Funds and Donating Equipment”, to add a new subsection “€”, to authorize participating candidates to collect contributions post-

election which will not be matched for the payment of debt for a period of no longer than sixty (60) days from the date of the election.

2. Prescribe the timeframe for the commencement of the distribution of payments from the Elections Fund, to begin no earlier than the July 31st Reporting Date of the calendar year immediately preceding the calendar year in which the Primary Election is held. Amend D.C. Official Code Section 1-1163.32i, “The Fair Elections Fund”, to amend subsection “(c)” to renumber the existing paragraph as subsection (1) and to add subparagraph (2), which will provide when the distribution of payments from the Fund will begin.
3. Limit the opportunity to validate a previously rejected small contribution for match to within ten (10) calendar days of the notice of the rejection. Amend D.C. Official Code Sections 1-1163.32c (d) (2), “Certification as a Participating Candidate”, and 1-1163.32e (f), “Matching Payments for Qualified Small-Dollar Contributions”, to provide that the opportunity to cure any deficiencies upon the failure to qualify for certification, or the denial of any payment must be submitted within 10 business days of notice, or otherwise the decision of the Director becomes final.
4. Authorize the imposition of fines automatically for the failure to file, late file, or the incomplete filing of any report, statement or other document required by the Fair Elections Act or the OCF Regulations, with appeal rights. Amend D.C. Official Code Section 1-1163.35 (a)(4), “Penalties”, to provide for the automatic imposition of penalties administratively by the Director where there is a failure to comply with the reporting requirements.
5. Establish provisions similar to the Statutes and Laws of Baltimore, Maryland, Portland, Oregon, and Howard, County, Maryland, which authorize the Administrators of the public financing programs to reduce the payable amount where there is a significant risk that the elections fund is insufficient and to increase the contributor amount in proportion to the reduced rate of total city matching funds. Amend D.C. Official Code Section 1-1163.32i, the “Fair Elections Fund”, to add a new subsection “(f)” to authorize the Director to reduce

the payable amount in the event of a budget shortfall, of the maximum cap for matching payments by 30%.

6. Require the payment of outstanding fines in full at the registration of a candidate into the Fair Elections Program; and where enforcement proceedings are open at registration and fines subsequently imposed, to authorize the suspension of the candidate, either seeking participation, or certified in the FEP, in the Fair Elections Program, until the fines are paid in full. Amend D.C. Official Code Section 1-1163.32c (a)(1)€, “Certification as a Participating Candidate”, to require the payment of fines in full at registration.
7. Require the post-election audit of the campaign operations of all certified participating candidates and the completion of post-election audits for winning candidates within six months of the certification of the general election results by the Board of Elections, unless otherwise extended for good cause. Amend D.C. Official Code Section 1-1163.”32j, “Reporting”, to add a new subsection “(b)” to require post-election audits.
8. Clarify D.C. Official Code Section 1-1163.32f (d) (3), ”Limitations on Contributions and Expenditures”, to state that the exception for the “reimbursement of out-of-pocket expenses incurred for campaign purposes,” from the limitations on campaign expenditures for compensation to a participating candidate does not override the requirement that campaign expenditures primarily be made in the manner required by D.C. Official Code Section 1-1163.08 (a), “Designation of Campaign Depositories; Petty Cash Fund”.
9. Amend D.C. Official Code Section 1-1163.04 (7A) (A), “Duties of the Director of Campaign Finance”, to provide that the training program conducted by the Office of Campaign Finance may “Be conducted in person, or, online, at the option of the candidate or treasurer, or during a period of time for which the Mayor has declared a public health emergency pursuant to Section 7-2304.01, online, although online materials may be used to supplement the training;”.
10. Amend D.C. Official Code Section 1-1163.06, “Advisory Opinions,” to add a new Subsection (d) to authorize the Director of the Office of Campaign Finance on his or her own initiative, or upon receiving a request from a person listed below, to

provide an interpretative opinion regarding compliance with this chapter within thirty (30) days after its receipt.

(A) A public official;

(B) A political committee, political action committee, or independent expenditure committee;

(C) An official of a political party;

(D) Any person required to or who reasonably anticipates being required to submit filings to the Campaign Finance Board under [this subchapter](#); or

(E) Any other person under the jurisdiction of the Campaign Finance Board.

11. OCF will Review the FEP Regulations to ensure consistency with D.C. Official Code Section 1-1163.09 (b-1) (1) and (2), “Reporting”, to require the mandatory filing of financial statements in the FEP Program on the 10th day of October preceding the date on which an election is held, as well as on the 10th day of March, June, August, October, and December in the 7 months preceding the date on which, and in each year during which, an election is sought; 8 days before a special or general election; and also by the 31st day of January of each year, and on the 31st of July of each year when there is no election. In addition to the foregoing reports, the statute also requires that the filing schedule include, at a minimum, 3 dates within the 60-day period immediately preceding a primary, special, or general election, as applicable to the PARTICIPATING CANDIDATE. The goal of the proposal if any will be to include all mandatory dates, including the three additional dates, pertaining to a participating candidate (CERTIFIED), modify the optional dates provided by regulation, and to amend the statute if the three additional dates do not work.

12. Amend D.C. Official Code Section 1-1163.09 (d), “Reporting”, to delete the sentence “If no contributions or expenditures have been accepted or expended during a calendar year, the treasurer of the committee or candidate shall file a statement to the effect.” Is this the current practice or simply zero receipts or expenditures reported on the appropriate schedule.

13. Amend D.C. Official Code Section 1-1163.10a (a) (2), “Fund balance requirements of principal campaign committees”, to delete the phrase which requires retirement of debt “within 12 months after the election”; and in subsection (a) (2) (B) to delete the phrase “Any loans made by a candidate to support his or her campaign may only be repaid up to the amount of \$25,000.00”. The amendments will conform with the Ted Cruz Decision by the Supreme Court, issued in May 2022. Further, the Code Provision must be amended to clarify that the requirements for the surplus funds of a principal campaign committee do not apply to the principal campaign committees organized under the Fair Elections Act, where remission of funds to the DC Treasurer is mandated for surplus funds.

(4) The Office of the General Counsel will organize Site Visits to the Early Voting Centers and to the Election Precincts operated by the Board of Elections in each of the eight (8) Wards during the November 2024 General Election to provide guidance where necessary concerning the application of the Campaign Finance Laws.

The Office of the General Counsel coordinated the conduct of Site Visits by the Office of Campaign Finance to nineteen (19) of the twenty-five (25) Early Voting Centers from October 28, 2024, through November 3, 2024, and to forty-one (41) of the seventy-five (75) Vote Centers on November 5, 2024, General Election Day. The Site Visits offered the opportunity for the OCF Team to be in the Community and interact with District Residents and provide counsel and guidance where necessary concerning the application of the Campaign Finance Laws. The OCF Team observed in general during the Site Visits that campaign disclaimers were properly placed on campaign literature and posters, that activity at the polls adhered to the electioneer marker restrictions, and that there were no complaints from the public concerning campaign-related activities.

(5) For the Fair Elections Program, the FY25 Strategic is to “Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements”. The three (3) 2020 Key Performance Indicators for the Objective are: “Percent of Base Amount and Matching Payments authorized for disbursement

within five (5) days of the certification of a candidate into the Fair Elections Program”); the Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program”; and “Percent of matching payments directed for disbursement to participating candidates within five (5) days after the receipt of financial reports” The two (2) 2020 Workload Measures associated with this Objective are: “Total number of candidates certified as participating candidates in the Fair Elections Program;” and “Total number of pre-election and post-election audits completed by the Fair Elections Program.”

D.C. Law 22-94, the “Fair Elections Amendment Act of 2018, effective May 5, 2018, and applicable November 7, 2018, established the Fair Elections Program in the Office of Campaign Finance. As codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes.

The Agency published the third OCF FEP Post-Election Report for the 2024 Election Cycle, on September 8, 2025, at the OCF Website, pursuant to the provisions of D.C. Official Code § 1-1163.32j (a). The Report presents data based on the financial transactions reported in the Receipt and Expenditure Reports filed with the OCF covering the start of the campaign of the candidates who registered and participated in the Fair Elections Program through December 10, 2024. The Report is presented in four parts: the Overview of the 2024 Election Cycle; the OCF Review of the National Trends in Public Financing Programs; Statistical Data of the 2024 Election Cycle; and Significant Data pertaining to the Election Cycle, and the Lists of Qualified Small Dollar Contributions and Expenditures for all FEP Candidates.

During Fiscal Year 2026, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2025 Special Election Cycle, due nine (9) months after the end of the 2025 Election Cycle. The 2025 Special Election Cycle ended on July 15, 2025, the date of the Special Election.

I. FY 26 PRIORITIES

The top five priorities for the Agency in Fiscal Year 2026, and how the Agency will address those priorities, in no particular order, are as follows:

- (1) The Office of Campaign Finance will develop and publish at the OCF Website, www.ocf.dc.gov, Brochures, Fact Sheets, and Educational Materials for the 2026 Election Cycle; formulate the funding requirements for the 2026 Election Cycle using the expenditure totals of the successful candidates in the 2022 and 2024 Election Cycles; and initiate the OCF Outreach Program to the Advisory Neighborhood Commissions and Civic Associations of the availability of the Agency to present information at community meetings, as well as participate in community events with the Board of Elections to disseminate information concerning the Fair Elections and Traditional Campaign Finance Programs of the Agency.

The FY26 Strategic Objectives of the Office of Campaign Finance include to “Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act”. The Workload Measure and Key Performance Indicator for this Objective are the Percent of new candidates and treasurers who receive mandatory training, and the total number of mandatory training conferences conducted. The target is 100%. D.C. Official Code § 1- 1163.04 (7A) requires the candidates and treasurers of each committee to enroll in mandatory training at the OCF upon their registration. The objective of the measure is to measure the actual compliance with the mandatory training requirement and ensure that each new registrant receives training on the reporting requirements of the Campaign Finance Laws.

During Fiscal Year 2025, the Agency calculated and included the projected funding for the Fair Elections Program for the 2026 Election Cycle in the December 2024 submission of the Budget Review of the 2026 Proposed Budget for the Agency. **See Attachment H.** The OCF published the following Reports, Informational and Training Materials at the OCF Website, www.ocf.dc.gov, beginning in Fiscal Year 2025 and Fiscal Year 2026 to date for the 2026 Election Cycle, including the Primary and General Elections, and the 2026 Special Election for the Vacancy in the Seat of At-Large Member of the Council; and participated in community outreach events to present information on its Programs in its continuing efforts to reach a wider audience at the following events in Fiscal Year 2026, to date:

[OCF Brochure](#)

[Candidate Program and the Principal Campaign Committee Brochure](#)

[Political Action Committee Brochure](#)

[Constituent Service Program Brochure](#)

[Statehood Fund Program Brochure](#)

[Exploratory Committee Program Brochure](#)

[Initiative, Referendum, Recall and Proposed Charter Amendment Committees Brochure](#)

[Advisory Neighborhood Commissioner \(ANC\) Brochure](#)

[Inaugural Committees Brochure](#)

[Legal Defense Committees Brochure](#)

[Transition Committees Brochure](#)

Public Financing Program

Fact Sheet for Fair Elections Program

Traditional Program Fact Sheet

Special Election 2026 - Fact Sheet for Traditional Program

Special Election 2026 - Fact Sheet for Fair Election Program Program

<https://ocf.dc.gov/page/educational-brochures>

In addition, the Agency published the following at the Website:

The 2026 Campaign Finance Guide Revised January 2026 – published at the OCF Website, ocf.dc.gov, January 21, 2026; and

The 2026 Training Schedule – published at the OCF Website, ocf.dc.gov, January 22, 2026.

Public Training During Fiscal Year 2026, To Date

The Office of Campaign Finance’s Public Training Program has continued to carry out the Agency’s mission during FY 2026. The Agency provided virtual Mandatory Entrance Conferences and elective courses related to the Traditional and Fair Elections Campaign Finance Programs. Entrance Conferences for newly registered Candidates and Treasurers are mandated under the amended Campaign Finance Reform Transparency Act of 2013. A key component of the training includes introducing attendees to the full range of the Audit process for the Traditional and Fair Elections Programs.

Mandatory Entrance Conferences

FY26 to date Candidates and Treasurers who completed the OCF Entrance Conference Presentation:

Quarters	Candidates	Treasurers
1	16	16
2	54	22
3		
4		
Total Participants	70	38

Community Outreach

The Agency has once again partnered with the District of Columbia Public Library (DCPL) to notify DCPL of its request to schedule the use of the Community Room in each of the respective Branches in the Eight Wards to meet with the public monthly during Calendar Year 2026 to present information on the 2026 Election Cycle and the Programs of the Office of Campaign Finance. The 2026 Schedule of Educational Seminars incorporates the dates Seminars will be held in the Branches of the DCPL.

Further, the Agency has begun to contact the Chairpersons of the Advisory Neighborhood Commissions (ANCs), by email, beginning in October 2026, to notify the Commission Chairpersons of the availability of the Agency to present information on the Agency Programs at their Constituent meetings.

ANC Dates (Email Request) for FY26 to date

Requests were sent to the following Advisory Neighborhood Commissions:

FY 26	
ANC	Email Date
ANC 2B	Oct. 22, 2025
ANC 5A	Oct. 22, 2025
ANC 6E	Oct. 28, 2025
ANC 2C	Nov. 1, 2025
ANC 8F	Nov. 3, 2025
ANC 1C	Nov. 3, 2025

ANC 1A	Nov. 5, 2025
ANC 1C	Nov. 11, 2025
ANC 1A	Jan. 13, 2026

FY26 To Date ANC Virtual Meetings where OCF Presented Information

ANC Virtual Meetings		Date
ANC 5A		Oct. 22, 2025
ANC 2B		Nov. 12, 2025
ANC 1A04	January 21, 2026	

(2) During Fiscal Year 2026, the Office of Campaign Finance will continue to promote during the Mandatory Entrance Conferences, the electronic filing requirement for the submission of financial reports; and to seek the Upgrade of the OCF E-Filing Systems to provide an application to fully implement the provisions of the Campaign Finance Reform Act, as amended, to enable the OCF to identify prohibited contributions through a cross reference of the lists of covered contractors and their principals when made publicly available by District contracting authorities, of contracts above a certain amount, and to notify contractors and prohibited recipients about potential violations.

For FY26, the Strategic Objective of the Public Information and Records Management Division is to “Provide a high-quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.” The Two Workload Measures for this Objective are the “Total number of financial reports filed electronically and “Total number of financial reports filed.” The Key Performance Indicator is the “Percent of financial reports filed electronically.” The target is 100%. D.C. Official Code § 1-1163.04 (1A) requires the submission of all financial reports online at the OCF Website, unless an exception to this requirement is granted. The OCF collects data from which to monitor the performance of this measure from the OCF Database which receives and stores the online

submission of financial reports on the required due dates. The OCF generates from the Database a list of the required filers for the various report dates based on the number of active committees registered with the Agency, a list of the actual filers, a list of the reports received electronically, a list of the paper submissions of those registrants granted an exception from the mandatory requirement, and the list of those registrants who failed to file. The total number of required filers from each filing due date, the total number of actual filers, the number of electronic submissions, and the number of failures to file, or requests for extensions are reported in the monthly activity report of the Public Information Division and included in the monthly production report of the Agency provided to the Board of Elections and published at the OCF and BOE Websites. The performance data is validated through the comparison of the list of the online submissions generated by the OCF Database with the list of the actual filers and the paper submissions.

The identification of unlawful contributions by the OCF is dependent upon the enhancement in the first instance of the business database (D.C. Official Code § 2-361.04) regarding district procurement to capture the data listing the covered contractors and their principals, the prohibited recipients for contracts based on the estimated value, and the respective prohibited periods as defined by D.C. Official Code §1-1161.01 (45c). Although the approved OCF FY 21 Budget included \$100,000.00 in non-personal services local funds for the upgrade of the OCF E-Filing and Disclosure System to implement the Covered Contractor Contribution provisions, the contracting authorities purportedly did not have the resources during Fiscal Year 2021 to implement the responsibilities imposed by the provisions. Thereafter, resources were allocated during Fiscal Year 2022 to the contracting authorities for the implementation of the Covered Contractor Provisions. The procurement database was not upgraded, however, and the OCF was not able to proceed with the enhancement of the OCF E-Filing and Disclosure System.

During Fiscal Year 2023, the OCF remained in continuous discussion with the Office of Contracting and Procurement (OCP) and the Office of the Chief Technology Officer (OCTO) concerning the development and build of the system to implement the Campaign Reform Amendment Act, specifically the “Covered Contractor” Provisions. As of this date in Fiscal Year 2026, the OCTO/OCP have purportedly completed the development of the OCP Business

Database to facilitate the interaction with the OCF Database to receive data. The OCF **continues** to analyze the data and stands ready to collaborate with the OCP and OCTO to create the requirements for the validation and reporting of data. The OCF is confident that the OCF Approved Fiscal Year 2026 Budget will sufficiently support the funding of the necessary upgrades to the OCF E-Filing and Disclosure Applications to ensure the interaction of the OCP “Doing Business” Database with the OCF System.

- (3) The development of the Post-Election Report for the 2025 Special Election Cycle due in March 2026 of the Fair Elections Program and the 2025 Biennial Report.

D.C. Law 22-94, the “Fair Elections Amendment Act of 2018, effective May 5, 2018, and applicable November 7, 2018, established the Fair Elections Program in the Office of Campaign Finance. As codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes.

During Fiscal Year 2026, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2025 Special Election Cycle, due nine (9) months after the end of the 2025 Special Election Cycle. The 2025 Election Cycle ended on July 15, 2025, the date of the Special Election.

In addition, following the filing deadline of each Report of Receipts and Expenditures in the Traditional Campaign Finance Program, the Office of Campaign Finance produces Summary Reports of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (pie charts) to denote percentages, which are generated by the OCF Database when the financial reports are submitted, The Reports and Summaries are made

available for public review and search at the OCF Website by Filer Type, Filing Year, and Report Name. The Summary Reports provide the foundation for the Biennial Report of Contributions and Expenditures which the Office of Campaign Finance must publish in an electronic format by December 31st of each odd numbered year, pursuant to the provisions of D.C. Official Code § 1-1163.04 (7)(B), as recently amended. The Biennial Report describes the receipts and expenditures of candidates for elective office, except for ANC candidates, and principal campaign committees in the Traditional Campaign Finance Program for the prior two-year period, in dollar amount and percentage terms, by donor categories and size of the donation, and expenditure type. Graphs are used to present the percentage terms. The receipts and expenditures of the political action committees, independent expenditures, and the exploratory, inaugural, transition, and legal defense committees must also be summarized.

The December 31, 2025, Biennial Report of the Office of Campaign Finance was published at the OCF Website on January 2, 2026.

4. The Agency during FY 26 will execute its responsibilities associated with core mission and support functions directly related to the collection, review, and disclosure of financial reports, and enforcement responsibilities for the candidates and committees who participate in the 2026 General Election, continuing committees, and the Constituent Service and Statehood Fund Programs, as well as those Committees and Candidates who register to participate in the 2026 Special Election Cycle.

The Agency through the E-Filing and Disclosure System will provide real-time disclosure of all financial reports electronically filed. Further, the information submitted by filers, pursuant to the Campaign Finance Act, will be made available online, within 24 hours of filing in a sortable and searchable format and for public inspection within 48 hours of receipt. Overall, these efforts collectively will serve the public interest by ensuring that the electorate has accurate information upon which it can rely to make educated, informed decisions during the election process.

5. The FY26 Strategic Initiative for the Fair Elections Program is the conduct of the Debates for the 2026 Election Cycle and the 2026 Special Election Cycle. The Completion Date is September 30, 2026.

The Office of Campaign Finance will organize, publicize, and conduct Debates in any city-wide contests scheduled for election in the June 16, 2025, Primary and Special Elections, and the November 3, 2026, General Election, where the elections involve more than one (1) participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access in the Traditional Campaign Finance Program, and has consented to participate in a debate. The Debates will provide voters with the opportunity to hear directly from the candidates on issues that are important to District Residents.

The OCF initiated the Requisition for the 2026 Debates in January 2026 for the Services required to provide a strategic communications plan and to implement a virtual debate platform that combines well developed messages with innovative tactics to assist the OCF to advertise and host the Debates required for the 2026 Primary, Special, and General Elections.

- 12. Please provide a copy of your agency's approved FY26 performance plan as submitted to the Office of the City Administrator, including approved goals, objectives, timelines, planned program and projects, anticipated FTE allocation and expenditure, and metric outcomes to be analyzed.**

RESPONSE:

The Fiscal Year 2026 Performance Plan for the Office of Campaign Finance is attached as submitted to the Office of the City Administrator. **See Attachment I.**

- 13. Please provide a copy of the agency's FY25 Performance Accountability Report of strategic objectives, indicate if key performance indicators were met, and with which other government agency was the report filed.**

RESPONSE:

A copy of the Fiscal Year 2025 Performance Plan and Report for the Office of Campaign Finance is attached. See **Attachment J**. The Office of Campaign Finance fully achieved all Agency Initiatives on time and within budget as detailed in the Report. The Report was submitted to the Office of the City Administrator.

14. Describe problems and challenges, including chronic maintenance issues and design flaws, in agency-owned or leased facilities.

RESPONSE:

The Office of Campaign Finance has not experienced any challenges in this area.

15. Please provide the following information regarding capital projects:

- a. A list of all capital projects in the financial plan.
- b. For FY23, FY24, FY25, and Q1 of FY26 an update on all capital projects under the agency's purview, including a status report on each project, an explanation of any delays, the timeframe for project completion, the amount budgeted, actual dollars spent, and any remaining balances, to date.
- c. An update on all capital projects planned for FY26, FY27, FY28, and FY29.

RESPONSE:

The Office of Campaign Finance did not have any projects for which capital funds were available to the Agency, in FY23, FY24, FY25, and Q1 of FY26.

16. A description of whether the capital projects begun, in progress, or concluded in FY23, FY24, FY25, or Q1 of FY26, had an impact on the operating budget of the agency. If so, please provide an accounting of such impact.

RESPONSE:

The Office of Campaign Finance did not have any projects for which capital funds were available to the Agency, in FY23, FY24, FY25, and Q1 of FY26.

17. What capital or operating projects arose from these issues in FY25 and FY26, including cost and actions taken?

RESPONSE:

The Office of Campaign Finance did not have any projects for which capital funds were available to the Agency, in FY23, FY24, FY25, and Q1 of FY26.

18. Please provide the number of FOIA requests for FY25 and Q1 of FY26, that were submitted to your agency. Include the number granted, partially granted, denied, and pending. In addition, please provide the average response time, the estimated number of FTEs required to process requests, the estimated number of hours spent responding to these requests, and the cost of compliance.

RESPONSE:

The Office of Campaign Finance did not receive any FOIA requests during FY25, and none to date in Q1 of FY26. In general, the General Counsel is the designated FOIA Officer for the Agency and responds to the requests. The agency's average response time is 10 days.

19. If there are any boards or commissions associated with your agency, please provide a chart listing the names, confirmation dates, terms, wards of residence, and attendance of each member. Include any vacancies. Please also attach agendas and minutes of each board or commission meeting in FY25 and Q1 of FY26, if minutes were prepared. Please inform the Committee if the board or commission did not convene during any month.

RESPONSE:

The Office of Campaign Finance is established within the Board of Elections (the Board), an independent Agency of the District Government. The Board is comprised of three (3) members. The Office of Campaign Finance is responsible for the administrative operations of the Board under the Campaign Finance Act of 2011, as amended. See D.C. Official Code § 1-1163.02. The Board is created under D.C. Official Code §1-1101.02. The Executive Director of the Board is responsible for managing the daily operations of the Board, which includes the scheduling of the monthly public meetings of the Board, the preparation of the meeting agenda, and maintaining the minutes of the meeting, as well as the records related to the service of the Board Members.

20. Please provide a list of any additional training or continuing education opportunities made available to agency employees. For each additional training or continuing education program, please provide the subject of the training, the names of the trainers, and the number of agency employees that were trained.

RESPONSE:

The Office of Campaign Finance’s Professional Development Program was able to provide employees with additional training opportunities during FY 2025, and Q1 of FY 2026. Areas of employee improvement concerns and career interests were noted due to the input of the OCF Director, Division Managers, and Staff.

The DCHR’s Center for Learning and Development and its massive course offerings remain at the core of the OCF’s Workforce Development. The CLD’s Skill Port E- Learning Management System provides more than 5,000 online courses that employees can access from multiple devices at any time. The combination of the afore-mentioned training opportunities provides a major component for OCF employees to expand their Professional growth. Overall, the Professional Development Program enables employees to better handle their job responsibilities, and in doing so, workers are better able to carry out the OCF’s and the District’s mission and goals.

Professional Development Statistics

FY25 OCF Employee Development Courses

FY25 (Virtual)

Online (Virtual)		
<u>Date</u>	<u>Name of Course/Seminar</u>	<u>No. of Participants</u>
<u>January 5, 2025</u>	<u>Introduction to DIFS</u>	<u>1</u>
<u>January 29, 2025</u>	<u>Chart of Accounts</u>	<u>1</u>
<u>February 13, 2025</u>	<u>Emotional Intelligence</u>	<u>1</u>
<u>February 24, 2025</u>	<u>LGBTQIA and Cultural Humility Training</u>	<u>1</u>
<u>March 13, 2025</u>	<u>Retirement 101</u>	<u>1</u>
<u>March 25, 2025</u>	<u>Language Access</u>	<u>1</u>
<u>April 1, 2025</u>	<u>Advancing Racial Equity: The Role of Government</u>	<u>2</u>
<u>June 4, 2025</u>	<u>LGBTQIA and Cultural Humility Training</u>	<u>1</u>

FY25 To Date DC Bar Courses

Legal Courses (Virtual Courses)

<u>Date</u>	<u>Name of Course/Seminar</u>	<u>No. of Participants</u>
<u>October 17, 2024</u>	<u>Representing Clients in White Collar Criminal Investigations</u>	<u>1</u>
<u>October 22, 2024</u>	<u>Trauma Informed Lawyering</u>	<u>1</u>

FY25 TRTCLE Bar Courses

Legal Courses (Virtual Courses)		
<u>Date</u>	<u>Name of Course/Seminar</u>	<u>No. of Participants</u>
<u>October 13, 2024</u>	<u>Suicide Prevention Helping to Preserve Life</u>	<u>1</u>
<u>October 6, 2024</u>	<u>Final Arbitration Hearings</u>	<u>1</u>

Management Supervisory Service (MSS) Employees

The Office of Campaign Finance's Supervisory Training Officer worked with Management Supervisory Service employees during the period of FY 2025: October 2024 through September 30, 2025, to enhance their leadership professional skills and capabilities. MSS employees participated in a DCHR curriculum designed to equip Managers with key knowledge and expertise needed to support, coach, mentor and lead teams. Additionally, DCHR's Center for Learning and Development Program provides the resources needed to develop agency-specific projects needed to align with District regulations and best practices. Employees were kept abreast of Core Management Learning, Ethics and Compliance Training and Professional Development courses and (electives). Staff joined MSS workers in completing the District's Mandatory Cybersecurity Training issued during October Cybersecurity month. The deadline for completion was December 31, 2025. The names of employees who completed the training are listed below.

FY25 Completed MSS Courses

- Giving & Receiving Feedback – October 24, 2024 – Tamika Hayes
- MSS Time Entry – February 2, 2025 – Tamika Hayes
- MSS Approve Time - February 24, 2025 – Tamika Hayes
- Mindfulness/Managing Stress – March 19, 2025 – Tamika Hayes

Course: Advancing Racial Equity: The Role of Government (Mandatory for MSS Employees)

- Deloris K. Ramsey - May 21, 2025
- Kamill Key - June 25, 2025
- Renee Coleman-Rollins – August 27, 2025

FY25 – Employees who Completed Mandatory Cyber Security Training

- | | |
|----------------------|-------------------------------|
| 1. Natasha Alexander | 9. Deloris K. Ramsey |
| 2. Ramnik Bal | 10. Tamika Hayes |
| 3. Laura McQueen | 11. Kamill Key-Hinton |
| 4. William Scales | 12. Erick Jackson |
| 5. Robert Preston | 13. Cecily Collier-Montgomery |
| 6. Paul Awunor | 14. Shiaman Diawara |
| 7. Eddie Dufe | 15. Ryan Wilburn |
| 8. Nimmi Dua | 16. Patrick Walker |

FY25 IT Courses

IT Courses (Virtual Courses)		
<u>Date</u>	<u>Name of Course/Seminar</u>	<u>No. of Participants</u>
<u>May 13, 2025</u>	<u>Introduction to Cribl Certified User</u>	<u>1</u>
<u>April 23, 2025</u>	<u>Data Management Overview Cribl</u>	<u>1</u>
<u>April 24, 2025</u>	<u>Getting Started with Cribl</u>	<u>1</u>
<u>May 5, 2025</u>	<u>Stream Concepts with Cribl</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Stream Architecture Overview</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Stream Interactive Walkthrough</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Stream Fundamentals</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Lab 01: Stream Concepts – Overview</u>	<u>1</u>
<u>April 1, 2025</u>	<u>CC User Cribl Edge Concepts</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Edge Architecture</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Edge Interactive Walkthrough</u>	<u>1</u>
<u>April 24, 2025</u>	<u>CC User Lab 02: Edge Concepts</u>	<u>1</u>
<u>April 25, 2025</u>	<u>CC User Search Concepts</u>	<u>1</u>
<u>April 24, 2025</u>	<u>CC User Cribl Search Interactive Walkthrough</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Lab 03: Search Concepts – Overview</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Lake Concepts</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Lake Interactive Walkthrough</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Support</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Getting Started Course Review</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Stream Concepts Course Review</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Edge Concepts Course Review</u>	<u>1</u>

<u>May 5, 2025</u>	<u>CC User Cribl Search Concepts Course Review</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Lake Concepts Course Review</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Cribl Support Course Review</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Lab 04: CC User Final Lab</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Final Exam Section 1</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Final Exam Section 2</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Final Exam Section 3</u>	<u>1</u>
<u>May 5, 2025</u>	<u>CC User Experience Survey</u>	<u>1</u>
<u>May 20, 2025</u>	<u>Routing Security Data</u>	<u>1</u>
<u>May 20, 2025</u>	<u>Security Breaches and Data Replay</u>	<u>1</u>
<u>May 20, 2025</u>	<u>SIEM Migration</u>	<u>1</u>
<u>May 20, 2025</u>	<u>Threat Hunting with Cribl Search</u>	<u>1</u>
<u>May 20, 2025</u>	<u>Transforming Security Data</u>	<u>1</u>
<u>May 13, 2025</u>	<u>Using Cribl Technologies for Security: Overview of Key Concepts</u>	<u>1</u>

COGEL Onsite Conference

The Office of Campaign Finance strengthened and diversified its Professional Development offerings for employees by providing opportunities that included attending the Annual Conferences of the Council on Government Ethics Laws (COGEL) in Los Angeles, California, from December 8, 2024, through December 11, 2024, and in Atlanta, Georgia, from December 7, 2025, through December 10, 2025. Attendees were able to hear from Industry experts and participated in interactive training sessions.

FY25 - COGEL Attendees (December 8 – 11, 2024 in Los Angeles, California)

1. Erick Jackson
2. Renee Coleman-Rollins
3. Wesley Williams
4. Deloris Ramsey

FY26 – COGEL Attendees (December 7 – 10, 2025 in Atlanta, Georgia)

1. Erick Jackson
2. Wesley Williams
3. Belinda Perry

Professional Development Employees Evaluation

The Office of Campaign Finance employees expressed tremendous satisfaction with the Agency’s Professional Development Program during FY 2025 through February 1, 2026. Managers and staff cited several factors affecting their overwhelming positive position with the Workforce Development training. Employees agreed that the agency-specific sessions were excellent because the Facilitators were very knowledgeable of the subject matter and delivered it in an appealing manner. It was noted that the interactive delivery of the courses was quite significant in the ability of workers to grasp the curriculum. The workforce takes advantage of the DCHR training that is diversified and can be accessed from various devices at any time. Employees concluded their evaluations by stating the benefits of attending such Conferences as COGEL and advocated for inclusion in more conferences, when possible, to expand their knowledge base.

FY26 Training to Date (Virtual)

FY26 To Date DC Bar Courses

Legal Courses (Virtual Courses)		
Date	Name of Course/Seminar	No. of Participants
10/10/2025	Navigating and Implementing AI Technology Offerings: Considerations for Lawyers	1
10/05/2025	Artificial Intelligence and Legal Practice	1
10/02/2025	Legal Ethics: Everything that Attorneys Need to Know	1
09/25/2025	Supreme Court Review	1

In the Fair Elections Program Division, the Division developed a highly specialized Training Program for the FEP Team. The overall purpose of the training and development program is to ensure mastery of end-to-end FEP processes and tools required to successfully complete compliance audits of Candidates participating in the Fair Elections Program. Each training program was intentionally structured to reflect key components of the FEP processes and workflows, enabling staff to apply concepts to day-to-day functions.

Summary of Training Programs offered to-date

Training Program	Purpose	Scope	Key Outcomes
Knowledge Base: Contents and Navigation	Strengthen staff’s ability to locate, interpret, and apply resources in the Knowledgebase System	Division-wide	Improved greater user independence, efficient navigation of the Knowledgebase System to access process documents, streamline operations, and improved information integrity.
Audit of Receipts	Reinforce verification and audit process of Receipts to ensure compliance with Campaign Finance Laws	Core Audit Team	Improved uniform application of audit standards of receipts, fewer discrepancies during verification process, and improved overall quality of the post-election cycle audit.
Audit of Expenditures	Reinforce review and audit process of Expenditures to ensure compliance with Campaign Finance Laws	Core Audit	Improved uniform application of audit standards of expenditures, fewer discrepancies during desk review process, and

Training Program	Purpose	Scope	Key Outcomes
		Team	improved overall quality of the post-election cycle audit.
RFAI: Process Guideline	Ensure consistent handling of Requests for Additional Information	Core Team Audit	Enhanced clearer, more complete RFAI, follow-up of responses and improved clarity in communication with Committees.
Post-Election Cycle Audit Process	Ensure the division maintains strong audit readiness for high-volume post-election cycle audits.	Core Team Audit	Achieved smooth execution during peak post-election audit periods, and timely completion of more accurate audits.
Covered Contractor Contributions	Provide an overview of the Covered Contractor Contributions law; and assist Government Contractors, Contracting Agencies and Recipients understand the legislation and comply with its requirements.	Candidates, Office-wide	Improved ability to identify compliance requirements and demonstrated greater confidence in applying statutory rules for the Covered Contractor Contributions law; Enabled more consistent guidance, and reduced misinterpretations.

A major milestone for the Fair Elections Division was the development of a centralized **Knowledgebase System**. Today, the **Knowledgebase** has evolved into a comprehensive, well organized, user-friendly **System** that significantly enhances efficiency, accuracy, and consistency of end-to-end FEP processes.

Key features of the Knowledgebase System

- **Comprehensive** and **Streamlined** Content
- **Structured** Information Architecture
- Easy **Search** Functionality
- Secure **Data Storage** capabilities
- **Scalable** Infrastructure

Tools Created to Improve Efficiency

- Customizable **templates** to support FEP processes
- Standard Operating Procedures (**SOPs**) aligned with **key process components**
- Comprehensive FAQs addressing **frequently encountered process scenarios**
- Links to relevant Campaign Finance **Laws and Codes**

The Process improvement efforts focused on strengthening the division's operational consistency, reducing inefficiencies, and ultimately ensuring timely, high-quality post-election audit outcomes. Updated process materials and resources are regularly incorporated into the Knowledgebase to ensure staff have immediate access to current templates, procedures, FAQs, and key process guidelines.

21. Please describe the agency's customer feedback and public engagement. How does the agency solicit feedback from members of the public (i.e., District residents served)? What has the agency learned from this feedback?

RESPONSE:

The Office of Campaign Finance employs online surveys at the OCF Website to elicit feedback from the public on the services, features, and information it provides at the OCF Website. For example, as the result of the responses from the 2009 Online Survey, it was recommended that the OCF Website be made compatible for all the industry standard browsers, and that the requirement for the submission of paper reports be eliminated where financial reports were electronically filed. Based on these recommendations, in FY 2011, cross browser compatibility was implemented to ensure the compatibility of the Electronic Filing System Application with all browsers, including IE6.O, and above, Firefox, Safari, and Chrome. Further OCF sought legislative authority for the electronic signature, and the electronic signature functionality was introduced in FY 2010.

Respondents of the first OCF Customer Service Survey, disseminated in Calendar Year 2000, strongly encouraged the use of electronic filing. The Council heeded the concerns of the Agency that notwithstanding the upgrade of the computer system at that time, timely disclosure remained hampered by the submission of hard copy documentation. Legislation providing for the electronic filing of finance and disclosure reports was subsequently enacted.

The January 2017 online Survey of the Website services and features was open from August 2016 to January 2017 for users of the website to participate in the survey via a popup window. A total of 26 users responded. The purpose of the Survey was to assess the effectiveness and efficiency of the redesigned OCF E-Filing Applications and Web Site to deliver information and services. The original OCF Website and E-Filing System were designed in Fiscal Year 2002. As previously reported, the Office of Campaign Finance during Fiscal Years 2013 and 2014, worked closely with the Office of the Chief Technology Officer to redesign the OCF homepage layout and navigation scheme. The redesign required the migration of the OCF database content and EFs applications to the new DC. Gov Drupal content management system. On April 15, 2015, the new OCF Website was launched. The conversion of the website to the new easier web platform has improved navigation and performance and provided a more citizen centric layout of information with a contemporary look and feel. The Website Usability Survey Report was submitted to the OCF on January 13, 2017,

and the results evaluated, and recommendations forwarded for enhancements to the OCF on September 26, 2017. The OCF Management Team evaluated the recommendations and approved several for implementation. The recommended enhancements undertaken in FY18 included a feedback form to enable filers to provide comments/feedback on their use of the OCF E-Filing System, with a rating option, and an administrative module which allows the Agency to view the feedback. It should be noted that the OCF also provides at the OCF Website Homepage, a Customer Survey powered by Survey Monkey which requests the reason for the visit (online filing, view OCF Data and Reports, or to view OCF Regulations/Guidance/Enforcement); asks visitors to the website to rate the website on a scale of 1 to 5, on the amount of information, quality of information, ease of finding information, design of the website, and page loading speed; whether the visitor experienced any difficulties using the website with any of the listed browsers; and requests comments.

During Fiscal Year 2025, there were 202 responses to the Survey for the Traditional Campaign Finance Program. The Survey requests the user to rate the system using a five (5) star ranking, five (5) being the highest, and to provide comments if they wish. Of the 202 responses, 177 or 87% gave a ranking of 5 stars. Out of 202 responses, 187 ranked our e-filing system at 4 stars or better. This represented 93% of the responses. Five stars was the highest ranking one could give.

There were 51 responses with ratings for the Fair Elections Program Survey during the same period. Of the 51 responses, 40 or 78% gave the highest rating of 5 stars, and 42 or 82% gave a rating of 4 stars or higher.

To evaluate the effectiveness of the onsite educational seminars and entrance conferences, the OCF circulates surveys to solicit feedback from participants at the conclusion of each session to determine whether the presentations achieved acceptable satisfaction ratings. Participants are invited to evaluate the thoroughness, timeliness, and overall quality of the content of materials used, as well as the proficiency of agency facilitator(s), and the conduciveness to learning of agency facilities; and to suggest other subject areas for

seminar coverage, or to make any other suggestion deemed to promote the efficiency or effectiveness of the OCF operations. Each evaluation form is reviewed by the training facilitator to ensure that suggestions requiring agency or programmatic consideration are transmitted for review.

The Agency has also used surveys to aid in the assessment of the Debate Program. No survey responses were recorded for 2024. However, the Public Relations Firm engaged for the 2024 Election Cycle recommended post-event surveys or live polls to enhance future community engagement.

In the OCF Community Outreach Program, listed below are the DC Agencies and organizations OCF partners with and the feedback methods used to determine the effectiveness of its outreach endeavors.

- a. The Office of Campaign Finance conducts presentations at Washington DC's Advisory Neighborhood Commissions meetings to provide information on the Agency's Traditional and Fair Elections Campaign Finance Programs. OCF's Supervisory Training Officer notes comments following the presentations made by Commissioners and Constituents. Those comments have been extremely favorable and are relayed to the Agency's Presenter, Director and Manager following each presentation.
- b. The Office of Campaign Finance partners with the Metropolitan Police Department in its efforts to curtail violence in the community. OCF engages residents individually and collectively, at these events, during the summer months. Information about OCF's Traditional and Fair Elections Campaign Finance Programs is shared with the community. OCF collaborates with MPD in the feedback received at the recreation sites in each of the Eight Wards. The feedback has been very favorable and as a result, additional sites have been added to the outreach locations annually.

- c. The Office of Campaign Finance partners with the District's Board of Elections during Voter Registration Drives and other events. These gatherings provide opportunities for OCF to share information about its Traditional and Fair Elections Campaign Finance Programs. OCF's collaborates with its BOE partner and shares feedback results. The feedback is very favorable with DC residents expressing their satisfaction with the OCF and the BOE providing them with onsite information and resources.
- d. The Office of Campaign Finance partners with the District of Columbia Public Library (DCPL) system monthly at branches in each of the city's eight Wards. OCF holds seminars for the public on the Agency's Traditional and Fair Elections Campaign Finance Programs. Feedback is received from participants who have expressed satisfaction with the Agency's onsite seminar training. Because of the positive feedback OCF has added additional monthly training to meet the needs of residents seeking training.
- e. The Office of Campaign Finance partners with the DC Chamber of Commerce. OCF asks that the Chamber of Commerce inform its membership of the training provided by OCF for Business Contributors. Training and tutorials are made available to the Chamber of Commerce and its membership. The training made available is considered by the Chamber as favorable resources their membership can utilize.
- f. The Office of Campaign Finance partners with the DC Federation of Civic Associations. The (DCFCA) is dedicated to informing, representing and supporting residents of the District of Columbia by bringing together its diverse neighborhoods in an action- oriented body. The (DCFCA) President Dr. Mary Gaffney believes OCF's presentations provide valuable Campaign Finance information and resources to DC residents.

The Agency has learned that citizens/constituents are actively engaged in the affairs of government, and that their knowledge, experiences, and input should be considered when adopting practices and policies that affect them. In this regard, the Office of

Campaign Finance continuously updates its website and seeks to improve its user-friendliness. The Agency systematically reviews the OCF regulations to develop proposed regulations to impact the practical administration and enforcement of issues facing candidates and political committees.

C. DATA

- 22. In filterable and sortable spreadsheet, please list all electronic databases maintained by your agency, including the following:**
- a. A detailed description of the information tracked within each system;**
 - b. The age of the system and any discussion of substantial upgrades that have been made or are planned to the system; and**
 - c. Whether the public can be granted access to all or part of each system.**

RESPONSE:

The Spreadsheet of the electronic databases maintained by the OCF is attached with the requested information.

SEE ATTACHMENT P

- 23. Provide a list of all publications, brochures and pamphlets prepared by or for the agency during FY25 and Q1 of FY26. Please provide copies.**

RESPONSE:

The list of all publications, brochures and pamphlets prepared by or for the agency during FY25 and Q1 of FY26, is as follows:

[OCF Brochures](#)

[Candidate Program and the Principal Campaign Committee Brochure](#)

[Political Action Committee Brochure](#)

[Constituent Service Program Brochure](#)

[Statehood Fund Program Brochure](#)

[Exploratory Committee Program Brochure](#)

[Initiative, Referendum, Recall and Proposed Charter Amendment Committees Brochure](#)

[Advisory Neighborhood Commissioner \(ANC\) Brochure](#)

[Inaugural Committees Brochure](#)

[Legal Defense Committees Brochure](#)

[Transition Committees Brochure](#)

[Public Financing Program](#)

[Fact Sheet for Fair Elections Program](#)

[Traditional Program Fact Sheet](#)

[Special Election 2026 - Fact Sheet for Traditional Program](#)

[Special Election 2026 - Fact Sheet for Fair Election Program Program](#)

<https://ocf.dc.gov/page/educational-brochures>

[OCF Publications FY 25](#)

- (1) D.C. Law 22-94, the “Fair Elections Amendment Act of 2018, effective May 5, 2018, and applicable November 7, 2018, established the Fair Elections Program in the Office of Campaign Finance. As codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes.

The Agency published the third OCF FEP Post-Election Report for the 2024 Election Cycle, on September 8, 2025, at the OCF Website, pursuant to the provisions of D.C. Official Code § 1-1163.32j (a). The Report presents data based on the financial transactions reported in the Receipt and Expenditure Reports filed with the OCF covering the start of the campaign of the candidates who registered and participated in the Fair Elections Program through December 10, 2024. The Report is presented in four parts: the Overview of the 2024 Election Cycle; the OCF Review of the National Trends in Public Financing Programs; Statistical Data of the 2024 Election Cycle; and Significant Data pertaining to the Election Cycle, and the Lists of Qualified Small Dollar Contributions and Expenditures for all FEP Candidates.

During Fiscal Year 2026, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2025 Special Election Cycle, due nine (9) months after the end of the 2025 Election Cycle. The 2024 Election Cycle ended on July 15, 2025, the date of the Special Election.

OCF Publications FY 2026

- (1) Following the filing deadline of each Report of Receipts and Expenditures in the Traditional Campaign Finance Program, the Office of Campaign Finance produces Summary Reports of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (pie charts) to denote percentages, which are generated by the OCF Database when the financial reports are submitted, The Reports and Summaries are made available for public review and search at the OCF Website by Filer Type, Filing Year, and Report Name. The Summary Reports provide the foundation for the Biennial Report of Contributions and Expenditures which the Office of Campaign Finance must publish in an electronic format by December 31st of each odd numbered year, pursuant to the provisions of D.C. Official Code § 1-1163.04 (7)(B), as recently amended. The Biennial Report describes the receipts and expenditures of candidates for elective office, except for ANC candidates, and principal campaign committees in the Traditional Campaign Finance Program for the prior two-year period, in dollar amount and percentage terms, by donor categories and size of the donation, and expenditure type. Graphs are used to

present the percentage terms. The receipts and expenditures of the political action committees, independent expenditures, and the exploratory, inaugural, transition, and legal defense committees must also be summarized.

The December 31, 2025, Biennial Report of the Office of Campaign Finance was published at the OCF Website on January 2, 2026.

- (2) The 2026 Campaign Finance Guide Revised January 2026 – published at the OCF Website, ocf.dc.gov, January 21, 2026.
- (3) The 2026 Training Schedule – published at the OCF Website, ocf.dc.gov, January 22, 2026.

24. Please provide a list of all studies, research papers, reports, and analyses that the agency prepared or contracted for during FY25 and Q1 of FY26. Please state the status and purpose of each. Please submit a hard copy to the Committee if the study, research paper, report, or analysis is complete.

RESPONSE:

The following is a List of all studies, research papers, reports, and analyses that the Agency prepared during FY25 and Q1 of FY26:

- (1) D.C. Law 22-94, the “Fair Elections Amendment Act of 2018, effective May 5, 2018, and applicable November 7, 2018, established the Fair Elections Program in the Office of Campaign Finance. As codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes. The Agency published the third OCF FEP Post-Election Report for the 2024 Election Cycle, on September 8, 2025, at the OCF Website, pursuant to the provisions of D.C. Official Code § 1-1163.32j (a). The Report presents data based on the financial transactions reported in the Receipt and Expenditure Reports

filed with the OCF covering the start of the campaign of the candidates who registered and participated in the Fair Elections Program through December 10, 2024. The Report is presented in four parts: the Overview of the 2024 Election Cycle; the OCF Review of the National Trends in Public Financing Programs: Statistical Data of the 2024 Election Cycle; and Significant Data pertaining to the Election Cycle, and the Lists of Qualified Small Dollar Contributions and Expenditures for all FEP Candidates.

During Fiscal Year 2026, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2025 Special Election Cycle, due nine (9) months after the end of the 2025 Election Cycle. The 2024 Election Cycle ended on July 15, 2025, the date of the Special Election.

(2) Following the filing deadline of each Report of Receipts and Expenditures in the Traditional Campaign Finance Program, the Office of Campaign Finance produces Summary Reports of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (pie charts) to denote percentages, which are generated by the OCF Database when the financial reports are submitted. The Reports and Summaries are made available for public review and search at the OCF Website by Filer Type, Filing Year, and Report Name. The Summary Reports provide the foundation for the Biennial Report of Contributions and Expenditures which the Office of Campaign Finance must publish in an electronic format by December 31st of each odd numbered year, pursuant to the provisions of D.C. Official Code § 1-1163.04 (7)(B), as recently amended. The Biennial Report describes the receipts and expenditures of candidates for elective office, except for ANC candidates, and principal campaign committees in the Traditional Campaign Finance Program for the prior two-year period, in dollar amount and percentage terms, by donor categories and size of the donation, and expenditure type. Graphs are used to present the percentage terms. The receipts and expenditures of the political action committees, independent expenditures, and the exploratory, inaugural, transition, and legal defense committees must also be summarized. The December 31, 2025, Biennial Report of the Office of Campaign Finance was published at the OCF Website on January 2, 2026.

(4) (3) The Office of Campaign Finance presents Monthly Production Reports of the Agency at the open meetings of the Board of Elections which are published at the OCF Website www.ocf.dc.gov. The Reports state the activity of the Agency for the period covered, including financial reports received in both the Fair Elections Program and the Traditional Campaign Finance Program, the disbursements authorized from the Elections Fund, the names of candidates certified into the Fair Elections Program, the names of committees who failed to file, new candidate and committee registrations, mandatory training conferences conducted, desk reviews conducted, audit reports, interpretative opinions, and informal hearing orders issued, the list of ongoing audits and investigations, fines issued, and petitions for enforcement filed before the Board of Elections. The Agency has continued in FY25 and FY26, to date, to research how various jurisdictions administer their

public financing programs through the examination of their statutes, regulations, forms, brochures, guides, training materials, and post-election reports. Members of the Office of Campaign Finance Staff participated in the virtual Seminars offered by the Council on Government Ethics Laws (COGEL) during Calendar Year 2025 and the onsite December 2024 (Los Angeles, California) and 2025 (Atlanta, Georgia) Council on Government Ethics Laws Conferences. Attendance at the COGEL Conference presents the OCF staff members with the opportunity to attend seminars critical to the successful administration of the Campaign Finance Laws, and to network and converse directly with our Campaign Finance counterparts from other jurisdictions to exchange information and compare our operations. During the 2024 and 2025 COGEL Conferences, Erick Jackson, the OCF Fair Elections Manager participated as a Guest Speaker in the Public Financing Administrator Roundtable hosted by the Brennan Center for a collaborative forum of public campaign financing administrators from across the country on the different types of public financing programs, including block grants, matching funds, or vouchers.

- (5) During Fiscal Year 2025, the OCF Reports Analysis and Audit Division initiated five (5) Full Field Audits for the 2024 Election Cycle of the campaign operations of Candidates who were registered in the Traditional Campaign Finance Program and certified as Winners by the Board of Elections as newly elected Public Officials on December 2, 2024, in the November 5, 2024, General Election. The Audits were initiated by correspondence dated February 3, 2025, which required the Candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued the Final Audit Reports during Fiscal Year 2026 for the Committee to Re-Elect Eboni Rose SBOE Principal Campaign Committee on October 27, 2025, which was a Compliance Audit, the RAAD having determined that the Committee was in compliance with the reporting requirements of the Campaign Finance Act; and the Committee to Elect Eboni Rose SBOE Principal Campaign Committee (FEP Program), issued on January 28, 2026, and the T. Michelle Colson for SBOE Principal Campaign Committee on January 19, 2026, Non-Compliance Audits based on the failure of the respective Committee to comply with the requirements of the Fair Elections Act and the Campaign Finance Act.

Sixth, in the Fair Elections Program, for the 2024 Election Cycle, the Office of Campaign Finance issued on February 3, 2025, Post-Election Audit Notification Letters for the June 4, 2024, Primary Election and the November 5, 2024, General Election to the following Twenty (20) Candidates who were certified to participate in the 2024 Election Cycle and received public funds:

Nate Fleming for Ward 7	2/3/2025
Kelvin Brown for DC Council Ward 7 2024	2/3/2025

Wendell For Ward 7 Councilmember Committee	2/3/2025
Committee Elect Eboni-Rose Thompson 2024	2/3/2025
Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025
Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025
Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

To date, the Office of Campaign Finance has issued Eighteen (18) Final Audit Reports for the 2024 Election Cycle. The Final Audit Reports are published at the OCF Website, www.ocf.dc.gov. The Audits conducted by the Fair Elections Program Division ensured the proper use of public funds by the Candidates who were certified to participate in the Program during the 2024 Election Cycle.

All Final Audit Reports are available at the OCF website, www.ocf.dc.gov, for review by the public.

(1) Laws, Audits, and Reports

25. Please list any legislation that impacts your agency from the prior two fiscal years and provide a status report on the agency’s implementation related to each piece of legislation.

RESPONSE:

The Agency is unaware of any legislation recently enacted which impacts upon the Agency other than the repeal of the non-lapsing provision for the funds received in a Fiscal Year for the Elections Fund.

The Agency is monitoring Bill 26-0329, the “Campaign Finance Modernization Amendment Act of 2025”, which was introduced by Council Member Charles Allen, on July 14, 2025. The bill remains under Council review. Briefly, the Bill proposes several amendments to both the Campaign Finance Act and the Fair Elections Act, including the increase of the reporting dates for committees required to file two (2) reports annually; prohibiting the OCF from accepting reports that omit certain required information; increased transparency for documents filed with the OCF during investigations and the reduction of the timeframe for the resolution of investigations; the creation of an advisory group to consult with the OCF on improvements to the Campaign Finance Programs; and the increase of the thresholds for certification to participate in the Fair Elections Program.

26. Please identify any legislative changes that would enable the agency to better meet its mission.

RESPONSE:

During the reporting period, Office of Campaign Finance has made the following Legislative Recommendations to the Committee on June 6, 2025:

Legislative Recommendations of the Office of Campaign Finance Proposed in Fiscal Year 2025 For Revision of the Campaign Finance Laws

D.C. Official Code § 1-1163.04(7A) (A). Duties of the Director of Campaign Finance.

(7A) Require a candidate for public office and the treasurer of any political committee, political action committee, or independent expenditure committee to attend a training program conducted by the Director of Campaign Finance concerning compliance with this subchapter. Such training shall:

(A) Be conducted in person, or online, at the option of the candidate or treasurer, or during a period of time for which the Mayor has declared a public health emergency, pursuant to Section 7-2304.01, online, although online materials may be used to supplement training.

D.C. Official Code § 1-1163.06. Advisory Opinions.

(a)(1) On its own initiative, or upon receiving a request from a person listed below and within a reasonable time after its receipt, the Campaign Finance Board shall provide an advisory opinion regarding compliance with this chapter:

(A) A public official;

(B) A political committee, political action committee, or independent expenditure committee;

(C) An official of a political party;

(D) Any person required to or who reasonably anticipates being required to submit filings to the Campaign Finance Board under this subchapter; or

(E) Any other person under the jurisdiction of the Campaign Finance Board.

(2) The Campaign Finance Board shall publish a concise statement of each request for an advisory opinion, without identifying the person seeking the opinion, in the District of Columbia Register within 20 days after its receipt. Comments upon the requested opinion shall be received by the Campaign Finance Board for a period of at least 15 days following publication. The Campaign Finance Board may waive the advance notice and public comment provisions, following a finding that the issuance of the advisory opinion constitutes an emergency necessary for the immediate preservation of the public peace, health, safety, welfare, or trust.

(b) Advisory opinions shall be published in the District of Columbia Register within 30 days of their issuance; provided, that the identity of any person requesting an advisory opinion shall not be disclosed in the District of Columbia Register without his or her

prior consent in writing. When issued according to rules of the Campaign Finance Board, an advisory opinion shall be deemed to be an order of the Campaign Finance Board.

(c) There shall be a rebuttable presumption that a transaction or activity undertaken by a person in reliance on an advisory opinion from the Campaign Finance Board is lawful if:

(1) The person requested the advisory opinion;

(2) The facts on which the opinion is based are full and accurate, to the best knowledge of the person; and

(3) The person, in good faith, substantially complies with any recommendations in the opinion.

(d) To authorize the Director of Campaign Finance, on his or her own initiative, or upon receiving a request from a person listed below, to provide an interpretative opinion regarding compliance with this chapter within thirty (30) days after its receipt:

(A) A public official;

(B) A political committee, political action committee, or independent expenditure committee;

(C) An official of a political party;

(D) Any person required to or who reasonably anticipates being required to submit filings to the Campaign Finance Board under this subchapter; or

(E) Any other person under the jurisdiction of the Campaign Finance Board.

D.C. Official Code § 1-1163.09 (b-1) (1) and (2). Reporting.

(b-1)(1) In addition to the reports required by subsection (a) of this section, candidates seeking certification and participating candidates shall submit reports of qualified small-dollar contributions and contributions from non-District resident individuals that include the information required by § 1-1163.32b(b) on the 10th day of the October preceding the date on which an election is held, for the office sought, as well as on the 10th day of March, June, August, October, and December in the 7 months pre

ceding the date on which, and in each year during which, an election is sought; 8 days before a special or general elections, and also by the 31st day of January of each year, and on the 31st day of July of each year when there is no election, and on such other dates as the Director of Campaign Finance shall establish by rulemaking.

D.C. Official Code § 1-1163.09(d). Reporting.

(d) The reports to be filed under subsections (a) and (b-1) of this section shall be cumulative during the calendar year to which they relate, but where there has been no change in an item reported in a previous report during the year, only the unchanged amount need be carried forward.

D.C. Official Code § 1-1163.10a (a) (2), Fund balance requirements of principal campaign committees.

(a) Except as provided in § 1-1163.32h, within the limitations specified in subchapter I of Chapter 10 of this title, any surplus, residual, or unexpended campaign funds received by or on behalf of a candidate shall be:

(1) Contributed to a political party for political purposes;

(2) Used to retire the proper debts of his or her political committee that received the funds, after which the candidate shall be personally liable for any remaining debts; provided, that:

(A) Personal liability shall not attach until the Director of Campaign Finance is no longer auditing the principal campaign committee.

(B) The fund balance requirements of principal campaign committees under this subchapter § 1-1163.10a do not apply to the principal campaign committees organized under Fair Elections Act, which requires that surplus funds be remitted to the D.C. Treasurer for deposit in the Fair Elections Fund, in accordance with § 1-1163.32h.

D.C. Official Code § 1-1163.32c. Certification as a participating candidate.

(b) No later than 10 business days after a candidate complies with subsection (a) of this section, the Director of Campaign Finance shall determine whether the candidate meets the requirements for certification described in subsection (a) of this section as a participating candidate, and:

(1) If the requirements are met, certify the candidate as a participating candidate; or

(2) File, with the Director of Campaign Finance, an affidavit signed by the candidate and the treasurer of the candidate's principal campaign committee declaring that the candidate:

- (A) Has complied with and, if certified, will continue to comply with the Fair Elections Program's requirements;
 - (B) If certified, will only run in that election cycle as a participating candidate;
 - (C) If certified, will only run during that election cycle for the seat for the covered office for which the candidate is seeking certification, including in both the primary and general elections, as applicable;
 - (D) Has otherwise qualified, or will take steps to qualify, for ballot access in accordance with the procedures required by the Board pursuant to § 1-1001.08, such as by filing a declaration of candidacy under 3 DCMR § 601 and a nominating petition containing the required number of valid signatures under 3 DCMR § 1605;
 - (E) Has paid any fines or penalties assessed for a violation of this chapter, in full at registration, whether or not those fines or penalties are due or delinquent at the time of filing the affidavit, and where enforcement proceeding are open at registration and fines subsequently imposed, the Director of Campaign Finance may/shall suspend the candidate, either seeking participation, or certified in the Fair Elections Program, until the fines are paid in full; and
 - (F) Has responded and will respond to all inquiries of the Board and the Director of Campaign Finance in a timely manner.
- (b) No later than 10 business days after a candidate complies with subsection (a) of this section, the Director of Campaign Finance shall determine whether the candidate meets the requirements for certification described in subsection (a) of this section as a participating candidate, and:
- (1) If the requirements are met, certify the candidate as a participating candidate; or
 - (2) If the requirements are not met, provide an opportunity to:
 - (A) Cure any deficiencies in the filing within 10 business days of notice, or otherwise the decision of the Director becomes final; and
 - (B) Appeal the determination within 10 business days after the candidate receives the determination.
- D.C. Official Code § 1-1163.32e (f). Matching payments for qualified small-dollar contributions.

(f) The Director of Campaign Finance shall provide a written explanation with respect to any denial of any payment under this section and shall provide an opportunity to cure any denial of payment within 10 business days of notice, or otherwise the decision of the Director becomes final, and appeal the denial within 10 business days.

D.C. Official Code § 1-1163f(d)(3). Limitations on contributions and expenditures.

(d) A participating candidate shall not make expenditures for the following:

(1) Legal expenses not directly related to acts taken under this chapter or the Elections Code;

(2) Payment of any penalty or fine imposed pursuant to federal or District law;

(3) Compensation to the participating candidate or a member of the participating candidate's immediate family, except for reimbursement of out-of-pocket expenses incurred for campaign purposes, including the participating candidate's childcare expenses, provided that the limitations on campaign expenditures for compensation to a participating candidate comply with the requirement that campaign expenditures shall be made in the manner required under § 1-1163.08(a);

D.C. Official Code § 1-1163.32h. Remitting funds and donating equipment.

(a)(1) No later than 60 days after a primary election in an election cycle for which a losing participating candidate was on the ballot, the losing participating candidate shall remit to the Director of Campaign Finance, for deposit in the Fair Elections Fund, the remaining funds in the participating candidate's campaign accounts. The losing participating candidate shall also donate any equipment purchased by the campaign to a non-profit organization, within the meaning of section 501(c)(3) of the Internal Revenue Code and operating in good standing in the District for a minimum of one calendar year before the date of any donation, that is unaffiliated with the candidate, the candidate's immediate family, the principal campaign committee, the principal campaign committee chair and treasurer, the immediate family of the principal campaign committee chair and treasurer, and any board of directors or similar governing body on which sits the candidate, the candidate's immediately family, or the principal campaign committee chair or treasurer.

(2) No later than 60 days after a special or general election in an election cycle for which a participating candidate was on the ballot, the participating candidate shall remit to the Director of Campaign Finance, for deposit in the Fair Elections Fund, the remaining funds

in the participating candidate's campaign accounts. The losing participating candidate shall also donate any equipment purchased by the campaign to a non-profit organization, within the meaning of section 501(c)(3) of the Internal Revenue Code and operating in good standing in the District for a minimum of one calendar year before the date of any donation, that is unaffiliated with the candidate, the candidate's immediate family, the principal campaign committee, the principal campaign committee chair and treasurer, the immediate family of the principal campaign committee chair and treasurer, and any board of directors or similar governing body on which sits the candidate, the candidate's immediately family, or the principal campaign committee chair or treasurer.

(b)(1) No later than 60 days after a participating candidate's certification is revoked pursuant to § 1-1163.32c(c), the participating candidate shall remit to the Director of Campaign Finance, for deposit in the Fair Elections Fund, the remaining funds in the participating candidate's campaign accounts. The participating candidate whose certification has been revoked pursuant to § 1-1163.32c(c) shall also donate any equipment purchased by the campaign to a non-profit organization, within the meaning of section 501(c)(3) of the Internal Revenue Code and operating in good standing in the District for a minimum of one calendar year before the date of any donation, that is unaffiliated with the candidate, the candidate's immediate family, the principal campaign committee, the principal campaign committee chair and treasurer, the immediate family of the principal campaign committee chair and treasurer, and any board of directors or similar governing body on which sits the candidate, the candidate's immediately family, or the principal campaign committee chair or treasurer.

(2) If a participating candidate's certification is revoked pursuant to section 332c(c)(2), (3), or, due to fraudulent activities, (5), the participating candidate shall be personally liable for any expended base amount or matching payments.

(c) Notwithstanding subsections (a) and (b) of this section, a participating candidate may withhold funds from the amount required to be remitted for an additional 180 days after the 60-day periods in subsections (a) and (b) of this section if the participating candidate submits documentation of the funds to the Director of Campaign Finance no later than the last day of the 60-day period. The withheld funds shall only be used for the following purposes:

(1) To repay any authorized expenditures or retire the proper debts that were incurred in connection with the participating candidate's campaign; and

(2) To repay personal funds of the participating candidate or the participating candidate's immediate family contributed under § 1-1163.32f(a)(6).

(d) Repealed.

(e) For the purposes of this section, the term "equipment" means any furniture or electronic or battery-powered equipment purchased by a participating candidate's campaign that costs at least \$50.

(f) A participating candidate may continue to collect contributions post-election, which will not be matched for payment of debt, for a period of no longer than sixty (60) days from the date of the election.

D.C. Official Code § 1-1163.32i. Fair Elections Fund.

(a) There is established as a special fund the Fair Elections Fund ("Fund"), which shall be administered by the Director of Campaign Finance in accordance with subsection (c) of this section.

(b) Revenue from the following sources shall be deposited in the Fund:

(1) Annual appropriations for the Fair Elections Program;

(2) Funds remitted by a participating candidate pursuant to § 1-1163.32h; and

(3) Revenue from fines levied for violations of [this part].

(c)(1) Money in the Fund shall only be used for the purpose of providing public financing for political campaigns of participating candidates and administering the Fair Elections Program.

(2) Commencement of the distribution of payment from the Fund shall begin no earlier than the July 31st Reporting Date of the calendar year immediately preceding the calendar year in which the Primary Election is held.

(d)(1) The money deposited into the Fund shall not revert to the unrestricted fund balance of the General Fund of the District of Columbia at the end of a fiscal year, or at any other time.

(2) Subject to authorization in an approved budget and financial plan, any funds appropriated in the Fund shall be continually available without regard to fiscal year limitation.

(e)(1) In time for inclusion in the Mayor's budget and financial plan each year, and at other times as the Director of Campaign Finance deems necessary, the Director of Campaign Finance shall submit an estimate of the amount of public funds that will be necessary to provide for the following:

(A) Administration of the Fair Elections Program; and

(B) Elections in the next year in which elections are scheduled.

(C) Repealed.

(D) Repealed.

(2) The estimates shall be submitted in a manner and at such times as to ensure that appropriations are allocated in full by the beginning of the fiscal year before the year in which elections are scheduled and to allow additional amounts to be appropriated if necessary.

(f) The Director of Campaign Finance may reduce the Fund's payable amount in the event of a budget shortfall, of the maximum cap for matching payments by 30%.

D.C. Official Code § 1-1163.32j. Reporting.

(a) The Director of Campaign Finance shall publish on the Campaign Finance Board's website and submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle. The report shall include, at a minimum, the following:

(1) For that election cycle:

(A) The names of all candidates, including:

(i) Whether, and if applicable, when the candidate was certified as a participating candidate; and

(ii) Whether, and if applicable, when and why a participating candidate's certification was revoked;

- (B) The number of, aggregate total value of, and date on which qualified small-dollar contributions were submitted by the participating candidate for certification;
- (C) The total base amount payments and matching payments provided to each participating candidate;
- (D) Listed by participating candidate, a description of each qualified small-dollar contribution received, including:
 - (i) The amount of each qualified small-dollar contribution;
 - (ii) The small-dollar contributor's name, home address, occupation, and principal place of business, if any; and
 - (iii) The date on which the qualified small-dollar contribution was received;
- (E) Listed by non-participating candidate, the total number of qualified small-dollar contributions received by that candidate;
- (F) Listed by participating candidate, a description of each expenditure, including:
 - (i) The amount of the expenditure;
 - (ii) The purpose for the expenditure; and
 - (iii) The date on which the expenditure was made;
- (G) Listed by participating candidate, a description of any funds remitted to the Fair Elections Fund;
- (H) Listed by participating candidate, the total amount of personal funds that the participating candidate or the participating candidate's immediate family contributed to the participating candidate; and
- (I) A review and evaluation of the effect of the Fair Elections Program on District elections and campaigns, including the Fair Elections Program's effect on:
 - (i) The sources and amounts of non-qualified small-dollar contributions;

(ii) Campaign expenditures; and

(iii) Participation of candidates and small-dollar contributors in the Fair Elections Program.

(2) A review of national best practices relating to the public financing of campaigns and recommendations for changes or enhancements to the Fair Elections Program, including proposed adjustments to:

(A) The qualified small-dollar contribution limits;

(B) The number of qualified small-dollar contributions required to be certified as a participating candidate;

(C) The base amounts;

(D) The matching payments match ratio; and

(E) The personal funds of a participating candidate or a participating candidate's immediate family that may be contributed to the participating candidate.

(b) The Director of Campaign Finance shall require the post-election audit of the campaign operations of all certified participating candidates, and the completion of post-election audits for winning candidates, within six (6) months of the certification of the general election results by the Campaign Finance Board, unless otherwise extended for good cause.

D.C. Official Code § 1-1163.35(a)(4). Penalties.

(4)(A) Notwithstanding the provisions of paragraph (3) of this subsection, the Campaign Finance Board may issue a schedule of fines that may be imposed administratively by the Director of Campaign Finance for violations of Parts A through E of this subchapter. A civil penalty imposed under the authority of this paragraph may be reviewed by the Campaign Finance Board in accordance with the provisions of paragraph (3) of this subsection. The aggregate amount of penalties imposed under the authority of this paragraph may not exceed \$4,000.

(B) Under the authority of paragraph (4)(A) of this subsection, the Director may administratively impose fines automatically for the failure to comply with the reporting requirements, including failure to file, late file, or the incomplete filing of any report, statement or any other document required by 3 DCMR, Chapters 30-42, with appeal rights.

- 27. Please list all reports or reporting currently required of the agency in the District of Columbia Code or Municipal Regulations. Indicate the following:**
- a. Report due date;**
 - b. If the agency complied;**
 - c. Date of actual transmittal; and**
 - d. To which entity the reports were filed.**

RESPONSE:

The following is a List of all reports or reporting currently required of the Agency in the District of Columbia Code or Municipal Regulations:

- (1) D.C. Official Code, § 1-1163.04 (7) (2001 Edition, as amended), requires the Director of the Office of Campaign Finance to publish on December 31st, and every other odd numbered year, a biennial report, summarizing, for the prior two year period, the receipts and expenditures of candidates for public office (except candidates for Advisory Neighborhood Commission Member), and of political committees, including principal campaign, exploratory, inaugural, transition, and legal defense committees; political action committees; and independent expenditure committees. The Agency is in compliance with this requirement. The OCF Biennial Reports for Calendar Years 2011, 2013, 2015, 2017, 2019, 2021, 2023, and 2025 may be viewed at the OCF Website, www.ocf.dc.gov.

On January 2, 2026, the Agency presented the most recent Biennial Report, the OCF December 31, 2025, Biennial Report of Contributions and Expenditures, to the Mayor and the Council of the District of Columbia, and to the public. The Biennial Report covers the contributions and expenditures of candidates and political committees in the Traditional Campaign Finance Program for

the prior two (2) year period from January 2024 through December 2025. By virtue of D.C. Law 22-250, the “Campaign Finance Reform Amendment Act of 2019”, effective March 13, 2019, as amended, and made applicable in part, on September 11, 2019, the date for the publication of the Biennial Report by the Office of Campaign Finance, as required by D.C. Official Code Section 1-1163.04, was changed from January 31st to December 31st of each odd numbered year.

(2) D.C. Official Code Sections 1-1163.04(1B) (A) and (3) require the Director of the Office of Campaign Finance to publish all information online in a searchable and sortable format, within 24 hours of filing, and to make the reports and statements filed with him or her available for public inspection and copying, commencing within 48 hours of receipt. Under the electronic filing system, financial reports are available real time upon submission at the OCF Website for inspection and for immediate download. The Office of Campaign Finance is currently in compliance with this statutory provision.

(3) D.C. Law 22-94, the “Fair Elections Amendment Act of 2018, effective May 5, 2018, and applicable November 7, 2018, established the Fair Elections Program in the Office of Campaign Finance. As codified in D.C. Official Code § 1-1163.32j, the Director of Campaign Finance is required to submit a report to the Mayor and the Council no later than 9 months after the end of each election cycle concerning the administration of the Program, including the names of the participating and non-participating candidates, the payments made from the fund, the listing of qualified small dollar contributions by participating and non-participating candidate, a listing of expenditures by participating candidate, remitted funds, personal funds, and a review and evaluation of the Program on District elections and campaigns, and of national best practices relating to public financing programs, with recommendations for changes. The Agency published the third OCF FEP Post-Election Report for the 2024 Election Cycle, on September 8, 2025, at the OCF Website, pursuant to the provisions of D.C. Official Code § 1-1163.32j (a). The Report presents data based on the financial transactions reported in the Receipt and Expenditure Reports filed with the OCF covering the start of the campaign of the candidates who registered and participated in the Fair Elections Program through December 10, 2024. The Report is presented in four parts: the Overview of the 2024 Election Cycle; the OCF Review of the National Trends in Public

Financing Programs: Statistical Data of the 2024 Election Cycle; and Significant Data pertaining to the Election Cycle, and the Lists of Qualified Small Dollar Contributions and Expenditures for all FEP Candidates. During Fiscal Year 2026, the Office of Campaign Finance will produce, publish at the OCF Website, and submit to the Mayor and the Council, the FEP Post-Election Report for the 2025 Special Election Cycle, due nine (9) months after the end of the 2025 Election Cycle. The 2024 Election Cycle ended on July 15, 2025, the date of the Special Election. The Post-Election Reports for the 2020 and 2022 Election Cycles were previously posted at the OCF Website www.ocf.dc.gov, for review by the public.

(4) During FY25, the members of the staff of the Office of the General Counsel who are employed as part of the Legal Services Program were required to demonstrate through a verification process conducted by the Department of Human Resources that they have maintained a Good Standing Status with the District of Columbia Bar. This is an annual mandatory reporting requirement for continued employment which cannot be waived. Following the verification process in FY25, all members of the Office of the General Counsel staff who are employed through the Legal Services Program were determined to be in compliance with the Good Standing requirement. The verification process will be repeated during FY26 and all subsequent years in accordance with the Legal Services Act.

- 28. Please list all pending lawsuits in which the agency, or its officers or employees acting in their official capacities, are named as defendants, and for each case provide the following:**
- a. The case name;**
 - b. Court where the suit was filed;**
 - c. Case docket number;**
 - d. Case status; and**
 - e. A brief description of the case.**

RESPONSE:

The Office of Campaign Finance, to date, is not named as a party in any pending or resolved lawsuits in FY 25 and Q1 of FY 26.

29. Please list the total amount of money the agency or the District, on behalf of the agency, expended to settle claims against it, or its officers or employees acting in their official capacities, in FY 25 and FY 26, to date.

RESPONSE:

The Office of Campaign Finance, to date, is not named as a party in any pending or resolved lawsuits in FY 25 and Q1 of FY 26.

30. Please list each settlement the agency or the District, on behalf of the agency, entered into in FY 25 and FY 26 to date that involved claims against the agency, or its officers or employees in their official capacity, including any settlements covered by D.C. Code ? 2-402(a)(3). For each settlement, provide:

- a. The amount of the settlement,
- b. If related to litigation, the case name and brief description;
- c. If unrelated to litigation, please describe the underlying issue or reason for the settlement (e.g. administrative complaint, etc.).

RESPONSE:

The Office of Campaign Finance, to date, is not named as a party in any pending or resolved lawsuits in FY 25 and Q1 of FY 26.

31. Please describe the agency's procedure for handling allegations of workplace harassment during FY25 and Q1 of FY26. Indicate the following:

- a. Date of offense;
- b. Whether the parties report to the same supervisor;
- c. The findings of substantiation or non-substantiation; and
- d. What official action was taken.

RESPONSE:

There were no complaints received during FY25 and Q1 of FY26, alleging workplace harassment. Generally, the procedures involved for investigating allegations of sexual harassment, sexual misconduct, or discrimination committed by or against agency employees commence with the referral of the allegations to the Equal Employment Officer (EEO) for the Agency. The EEO Officer is responsible for ensuring that the Agency adheres to the mandates of the various laws enacted to make certain that a fair and non-discriminatory workplace is provided to all OCF employees. More importantly, the EEO Officer is available to address any EEO concerns the employees of the Agency may have. Consistent with the procedures of the Department of Human Resources, any investigation undertaken would include advising the parties of their right to representation, examining the relevant evidence, conducting interviews, and reviewing the applicable laws and regulations. Following the conclusion of the investigation, the EEO Officer issues a report in which recommendations are made to the Director. After the review of the recommendations, the Director will issue a final agency decision which may be appealed to the Office of Employee Appeals.

- 32. Please describe the agency's handling of sexual harassment claims received during FY25 and Q1 of FY26. Indicate the following:**
- a. Date of offense;**
 - b. Whether the parties report to the same supervisor;**
 - c. The findings of substantiation or non-substantiation;**
 - d. What official action was taken;**
 - e. Identify the investigating official or Sexual Harassment Officer (SHO) for each claim; and**
 - f. The date the report was forwarded to the Mayor's Office of Legal Counsel.**

RESPONSE:

The Agency is unaware of and did not receive any complaints alleging sexual harassment in FY25, and in Q1 of FY26.

Generally, prior to the issuance of the most recent Mayor’s Order, 2023-131, effective October 31, 2023, the procedures involved for investigating allegations of sexual harassment, sexual misconduct, or discrimination committed by or against agency employees commenced with the referral of the allegations to the Equal Employment Officer (EEO) for the Agency. The EEO Officer is responsible for ensuring that the Agency adheres to the mandates of the various laws enacted to make certain that a fair and non-discriminatory workplace is provided to all OCF employees. More importantly, the EEO Officer is available to address any EEO concerns the employees of the Agency may have. Consistent with the procedures of the Department of Human Resources, any investigation undertaken would include advising the parties of their right to representation, examining the relevant evidence, conducting interviews, and reviewing the applicable laws and regulations. Following the conclusion of the investigation, the EEO Officer issues a report in which recommendations are made to the Director. After the review of the recommendations, the Director will issue a final agency decision which may be appealed to the Office of Employee Appeals.

Since the enactment of Mayor’s Order 2023-131, the Office of Campaign Finance has adopted the procedures outlined in the Order. The OCF Director, pursuant to Mayor’s Order 2023-131, has appointed a Sexual Harassment Officer (Wesley Williams) and an Alternate Sexual Harassment Officer (Deloris Ramsey), who will ensure strict compliance with the policies and procedures prescribed by the Order.

33. Please list all administrative complaints or grievances received in FY 25 and Q1 of FY26. Indicate the following:

- a. The nature of the complaint;**
- b. The review procedure followed; and**
- c. The resolution of the complaint.**
- d. Whether or not the employee(s) complaint was resolved by moving to a different workspace, and or supervision.**

RESPONSE:

The Office of Campaign Finance did not receive any administrative complaints or grievances during Fiscal Year 2025 or Q1 of Fiscal Year 2026.

34. Please list all investigations, audits, or reports on your agency or any employee of your agency conducted in FY25 and Q1 of FY26. Include copies of any concluded reports and indicate the anticipated date of conclusion for any ongoing reports.

RESPONSE:

By correspondence dated November 13, 2020, the Office of the District of Columbia Auditor notified the Office of Campaign Finance of its initiation of the audit of the Fair Elections Program as required by D.C. Official Code § 1-1163.32j (b). The Audit covered the period November 7, 2018, through January 4, 2021. The preliminary objectives of the Audit were to determine whether: (1) The OCF properly administered the FEP by distributing public monies to candidates who met statutory and regulatory requirements for participating in the FEP regarding receipt of contributions, campaign expenditures, and return of unspent funds; and (2) To determine if OCF monitored participating candidates to ensure that they met regulatory requirements for the FEP regarding training, debates, qualification for ballot access, and running for the same seat in both the primary and general election, as applicable. The Audit Report, AU 24-0017, the “Fair Elections Program Amplifies ‘Voices of Everyday Voters,’” was issued by the D.C. Auditor on August 2, 2021. The Report found that the Fair Elections Program, even during the Pandemic, met its goals which included increasing candidate participation, reducing corporate contributions, creating greater access to funding, and amplifying the voices of everyday voters. The Report was the first of three reports by the ODCA which also studied the overall administration of elections, and the use of funds in the Fair Elections Program. The Office of the D.C. Auditor issued a Draft Report on December 17, 2021, to which the OCF submitted responses on January 24, 2022. The Final Audit Report was issued by the D.C. Auditor on January 31, 2022, titled the “Fair Elections Program Was Well-Run, but Program Controls Can Be Improved”. The D. C. Auditor stated that the Agency was to be congratulated

on implementing the Fair Elections Act and found that the Program was essentially well managed. The D.C. Auditor noted that although the OCF had created processes that addressed many of the risks the Program faces and put personnel in place who have the skills needed to execute many aspects of the Program, there were areas that require additional attention. In this regard, the D.C. Auditor made several recommendations, which the OCF agrees with, and has committed to implement to improve the administration of the Program.

In response to the request of the Office of the D.C. Auditor, the Office of Campaign Finance on November 8, 2023, and in November 2024, submitted Responses and copies of Standard Operating Procedures to the D.C. Auditor concerning the status of the recommendations made by the D.C. Auditor to the Agency following the issuance of the Final Audit Report on January 31, 2022, on the Fair Elections Program.

On January 28, 2025, the DC Auditor issued the most recent Report on the Status, as of December 31, 2024, of the Recommendations of the January 31, 2022, Final Audit Report made by the DCA to one or more Entities. The Auditor found that the Office of Campaign Finance has implemented Six (6) of the Eleven (11) Recommendations of the Final Report, and that Five (5) Recommendations are “in progress.” For the most part, the Recommendations “in progress” require the drafting of Standard Operating Procedures to substantiate the FEP Business Practice of the referral of FEP campaign committees for non-compliance and the specific steps for the process; the calculation of the cap for matching payments; that risk assessments of the FEP e-filing system are conducted quarterly; and that the orders of the Board granting ballot access must be reviewed before the final base amount is authorized. The final recommendation is addressed through the annual evaluation process, and the performance plans developed for the OCF Information Technology Position by the OCF. The Agency has fully complied with the Recommendations of the DC Auditor

The Agency is unaware of any other **investigations, audits, or reports by other entities regarding the work of the Agency or conduct of agency employees during FY25 and Q1 of FY26.**

- 35. Please list all requests for information submitted to the agency in FY 24, FY 25 and Q1 of FY26 by the Office of the Inspector General; D.C. Auditor; Internal audit; and any other federal or local oversight entities. For each request, please indicate:**
- a. The subject of the request;**
 - b. The requesting agency;**
 - c. The date received;**
 - d. The information was supplied; and**
 - e. Whether the information was supplied by the date request. If information was not timely supplied, please indicate the reason for any delays.**

RESPONSE:

Response: By letter addressed to Mayor Bowser and Chairman Mendelson dated May 21, 2025, DC Inspector General, Daniel W. Lucas, advised that the Office of the Inspector General (OIG) was initiating an audit for the FY2025 Annual Comprehensive Financial Report. Pursuant to the Notice from the OIG the Office of Campaign Finance was advised that it was required to participate in periodic meetings which would occur monthly from June 4, 2025, through September 24, 2025; bi-weekly from October 8, 2025, through November 24, 2025, and weekly from December 3, 2025, through January 21, 2026.

The Office of Campaign Finance observed the prescribed schedule and currently awaits further instructions from the OIG.

- 36. Please provide each collective bargaining agreement that is currently in effect for agency employees. Please include the bargaining unit and the duration of each agreement. Please note if the agency is currently in bargaining and its anticipated completion.**

RESPONSE:

There are no collective bargaining agreements in effect for the employees of the Office of Campaign Finance.

- 37. Is the agency currently party to any active non-disclosure agreements? If so, please provide all allowable information on all such agreements, including:**
- a. The number of agreements;**
 - b. The department(s) within the agency associated with each agreement; and**
 - c. Whether any agreements are required for specific positions (please list each position by division and program and indicate whether the position is contracted).**

RESPONSE:

The Office of Campaign Finance is not currently a party to any active non-disclosure agreements.

- 38. Please include a chart of FY25 employee evaluation rating showing the employee's job title, duties/responsibilities, classification grade, salary, date of employment, and FY25 evaluation rating. Also, please identify if the employee has been separated from the agency during FY25 or Q1 of FY26.**

RESPONSE:

The Office of Campaign Finance conducts annual performance evaluations of all employees in accordance with the District of Columbia Personnel Manual. Notwithstanding, the evaluations for Fiscal Year 2026 are pending completion. The evaluation of the performance of line employees is conducted by the Division Managers for the employees who are assigned to their respective Divisions. The Director evaluates the performance of the OCF Managers, namely, the General Counsel, the RAAD Audit Manager, the Training Officer, the Fair Elections Program Manager, and the Operations and Policy Officer. The OCF Managers, as well as Supervisors serving within a Division, are responsible for the evaluation of the employees who serve under their direct supervision. All employees are evaluated following the performance plan period, which begins on October 1st and ends on September 30th of each year. A Performance Plan is developed for each employee to state goals which are directly related to the job duties and responsibilities

of the position held by the individual and support the mission of the Agency. The work of each employee is monitored and reviewed throughout the performance period to ensure the completion of projects and the accuracy of tasks assigned. Moreover, because a significant number of the outputs of the Office of Campaign Finance are time sensitive, this creates another marker by which to measure performance. Where the performance of employees requires improvement, the OCF Manager is required to plan divisional training, and to meet quarterly with the affected employees to reassess performance and provide feedback to ensure progressive career growth.

The OCF Training Officer works with the OCF Managers to identify areas where training may improve or enhance the job performance of employees, on an individual basis, and to plan and locate educational opportunities for the employees at large on an annual basis through the DCHR Workforce Development Administration and with the D.C. Bar. During FY 2025, the Training Officer planned and scheduled Professional Development Courses for employees through the Workforce Development Administration and coordinated specialized training for the Office of the General Counsel through the D.C. Bar, as referenced in the Response to Question # 24.

(2) Finance and Budget

- 39. Please provide a table showing your agency's Council-approved original budget, revised budget (after reprogrammings, etc.), and actual spending, by program and activity, for FY25 and Q1 of FY26.**
- a. For each program and activity, please include total budget and break down the budget by funding source (federal, local, special purpose revenue, or intra-district funds).**
 - b. Include any over- or under-spending. Explain any variances between fiscal year appropriations and actual expenditures for FY25 and Q1 of FY26 for each program and activity code.**
 - c. Attach the cost allocation plans for FY25 and FY26.**
 - d. In FY25 and Q1 of FY26, did the agency have any federal funds that lapsed? If so, please provide a full accounting, including amounts, fund sources (e.g. grant name), and reason the funds were not fully expended.**

RESPONSE:

The Table of the Council approved original budget, revised budget (after reprogrammings, etc.), and actual spending, by program and activity for the Office of Campaign Finance for FY25 and Q1 of FY26 is attached. **See Attachment L.**

40. For FY25 and Q1 of FY26, please list all intra-District transfers to or from the agency.

RESPONSE:

The listing of all intra-District transfers to or from the Agency for FY 25 and Q1 of FY 26 is attached. **See Attachment E..**

- 41. For FY25 and Q1 of FY26, please identify any special purpose revenue funds maintained by, used by, or available for use by the agency. For each fund identified, provide:**
- a. The revenue source name and code;**
 - b. The source of funding;**
 - c. A description of the program that generates the funds;**
 - d. The amount of funds generated by each source or program;**
 - e. Expenditures of funds, including the purpose of each expenditure; and**
 - f. The current fund balance.**

RESPONSE:

The Office of Campaign Finance did not maintain, use, or have available for use, any special purpose revenue funds during FY25, and Q1 of FY26.

- 42. Please fill out the attached spreadsheet titled “Grants Received,” and list all federal and/or private grants received by your agency in FY25 and Q1 of FY26, current balances, and indicate any that lapsed during or at the end of FY25. Please submit the completed document in both Excel and PDF formats, and ensure to include the following:**

- a. Name and amount of federal source of funding agency and program, broken down in percentage (%) and dollar amount (\$);
- b. Name and amount of local source of funding agency and program, broken down in percentage (%) and dollar amount (\$);
- c. Identify whether each funding source is recurring or one-time;
- d. Identify whether the contract was competitively bid or sole-source; and
- e. Indicate the receiving agency and amount of funding for funds moved out of the agency.

RESPONSE:

The Office of Campaign Finance did not receive any federal and/or private grants in FY 25 and Q1 of FY 26.

43. Please provide a status report, including timeframe of completion, for all projects for which your agency currently has capital funds available.

RESPONSE:

The Office of Campaign Finance does not currently have capital funds available for any projects.

44. Please list all budget enhancement requests (Form B or similar) submitted in FY25 and Q1 of FY 26 and all budget enhancements received in FY25 and Q1 of FY26, please provide a status report on the implementation of each enhancement.

RESPONSE:

The Office of Campaign Finance did not submit budget enhancement requests in FY 25 and FY 26, to date.

II. AGENCY SPECIFIC QUESTIONS

A. GENERAL

45. Please describe any reorganizations or restructuring within divisions of the OCF in FY 25 and Q1 of FY 26.

RESPONSE:

The Office of Campaign Finance completed the draft organizational charts in FY25 of the plan for the realignment of the Fair Elections Program Division and the Reports Analysis and Audit Division into one cohesive body responsible for the entirety of the audit operations of the Agency. The draft Proposal was submitted in December of 2025 (FY26) to the District of Columbia Department of Human Resources (DCHR) for review and comments. The DCHR approved the realignment proposal on February 3, 2026 and classified the new Position Description for the “Audit Chief” which was authorized by the Chief Financial Officer for the grade level proposed. Once approved by the DCHR, the Realignment proposal was forwarded to the Office of the City Administrator for information.

On April 5, 2026, the Order of the Director, Administrative Issuance No. 2026-01, which incorporates the realignment proposal, will become effective, and applicable on June 1, 2026. More specifically, the Issuance provides for the realignment of the operations and functions of the Reports Analysis and Audit Division (RAAD) and the Fair Elections Program Division (FEP) into one cohesive body, the “Audit and Compliance Division”, which will be responsible for the entire audit operations of the Agency. The OCF submits the realignment of the FEP and RAAD Audit Divisions within the Office of Campaign Finance will better serve the Agency’s mission and business strategy through a more effective utilization of Agency resources and systems; and will optimize service delivery to District residents and improve employee experience.

The realignment will address the immediate personnel needs and long-term goals of the Office of Campaign Finance through the realignment of the FEP and RAAD Divisions and the creation of the new Audit Division. The new Audit Division will assume the responsibilities previously held by the FEP and RAAD Divisions under the leadership of one (1) Division Manager, the “Audit Chief” (MSS-15, New Position), who will direct the audit operations through two Teams led by Two (2) Audit Managers and a Supervisory Auditor. The current Line Auditor Positions will be assigned between the Two (2) Teams and serve under the management of the Two (2) Audit Managers, the former RAAD and FEP Audit Managers. The duties and responsibilities of the new Audit Division will be equally shared by the Teams once formalized. Every new registration notwithstanding the program selected will be rotated between the two (2) Teams. Once assigned, it will be the responsibility of the respective Teams to manage the entirety of the financial operations of the newly registered entity, including the review and/or verification of all financial reports and the initiation of post-election audits. The previously registered active Constituent-Service and Statehood Fund Programs, the political action committees, and the independent expenditure committees will be divided between the two (2) Teams which will assume responsibility for the filing of Reports of Receipts and Expenditures received thereafter.

Following the effective date of the Issuance, the OCF will commence the recruitment process for the “Audit Chief” Position, assign the current Audit Staff to the two (2) Teams, draft any regulations which may be required to effectuate the realignment, and continue with the intensive training of the Audit Staff relative to the requirements of both the Traditional Campaign Finance and the Fair Elections Programs. The Division Manager will be required to develop Standard Operating Procedures to administer the business of the Division.

By way of background, the “Fair Elections Amendment Act of 2018” (the “Fair Elections Act”) dramatically changed the mode of financing campaign operations in the District of Columbia by offering candidates for elective office, except for

candidates for the Office of Member of an Advisory Neighborhood Commission, the opportunity to qualify for the public funding of their political campaigns. The Fair Elections Act establishes the Fair Elections Program (the “Program”) within the Office of Campaign Finance and charges the Agency with the responsibility to administer the laws and regulations governing the Program; to promulgate procedures to govern the audit and verification of qualified small dollar contributions for compliance with the requirements of the Program; to authorize the payment of base amount and matching payments from the Fair Elections Fund, and to oversee the remission of funds; and to review and evaluate the Program following each election cycle, and submit reports to the Mayor, the Council, and to the public concerning the status of the Program and its effect on campaigns. The Fair Elections Fund is a special fund created for use solely for the distribution of payments to candidates who qualify to participate in the Program, and for the costs of administering the Fair Elections Program.

The Fair Elections Program is voluntary, and prescribes distinct contribution limits, expenditure prohibitions, and reporting requirements. The regulation of the financial operations of those candidates who do not elect to participate in the Program, remains subject to the existing reporting requirements of the Campaign Finance Act.

The realignment of the Fair Elections Division and the Report Analysis and Audit Division is based on the shift of the workload of the Divisions, as more fully discussed below.

The Office of Campaign Finance successfully implemented the Fair Elections Program during the 2020 Election Cycle, the first election cycle of the Program, and the 2020 Special Election Cycle. There were twenty (20) candidates certified as “participating candidates” in the Fair Elections Program for the November 3, 2020 General Election; twelve (12) Candidates were certified as “participating candidates” in the June 2, 2020 Primary Election; and four (4) Candidates were certified as “participating candidates” in the June 16, 2020 Special Election. A total of 49 candidates registered seeking to participate in

the Fair Elections Program during the 2020 Election Cycle, and 17 candidates did not meet the threshold requirements. In addition, the Office of Campaign Finance certified four (4) Candidates in the Fair Elections Program to participate in the June 16, 2020 Special Election. A total of six (6) candidates registered seeking to participate in the Program during the 2020 Special Election, and two (2) candidates did not meet the threshold requirements.

The FEP candidates were elected and certified as Winners by the Board of Elections on December 2, 2020 in seven (7) of the eleven (11) seats for covered offices available for election to Public Office in the November 3, 2020 General Election.

The total sum of **\$4,016,797.64** was disbursed from the Elections Fund in Base Amount (\$1,120,000.00) and Matching Payments (\$2,896,797.64) to the thirty-six (36) candidates who were certified in the Fair Elections Program to participate in the June 2, 2020 Primary Election, the June 16, 2020 Special Election, and the November 3, 2020 General Election. The 2020 Election Cycle closed on November 3, 2020, and the 2020 Special Election Cycle closed on June 16, 2020.

The 2022 Election Cycle was the second election cycle during which the Office of Campaign Finance administered the Fair Elections Program. The November 8, 2022 General Election culminated in the last major event of the 2022 Election Cycle. The 2022 Election Cycle closed on November 8, 2022. Overall, fifty-two candidates registered to participate in the Fair Elections Program during the 2022 Election Cycle. Forty-two (42) candidates met the threshold requirements for the covered offices sought and were certified as “participating candidates” in the Program in the November 8, 2022 General Election (11), and in the June 21, 2022 Primary Election (31).

Ultimately, thirty-seven of the FEP certified candidates qualified for ballot access through the nominating petition process in the Primary (27) and General (10) Elections, whereas twenty (20) candidates registered in the Traditional Campaign Finance Program and qualified for ballot access in the Primary (7) and General (13) Elections.

Of significance, during this second cycle of the Program's implementation, the FEP candidates were elected and certified by the Board of Elections on November 30, 2022, as winners in ten (10) of the thirteen (13) seats for Public Office elected in the November 2022 General Election. The Agency authorized the disbursement of the total sum of **\$12,358,606.95** from the Elections Fund in base amount (\$1,660,000.00) and matching payments (\$11,698,606.95), to the forty-two (42) certified FEP candidates. The 2022 Election Cycle closed on November 8, 2022.

The Office of Campaign Finance completed the administration of the Fair Elections Program during the 2024 Election Cycle on November 5, 2024, the date of the General Election. There were Twenty (20) certified Participating Candidates in the Fair Elections Program, and the Office of Campaign Finance authorized the disbursement of the total sum of \$2,824,646.18 from the Fair Elections Fund in Base Amount and Matching Payments. A total of thirty-two (32) Candidates registered seeking to participate in the 2024 Election Cycle in the Fair Elections Program, and a total of seventeen (17) Candidates registered to participate in the 2024 Election Cycle in the Traditional Campaign Finance Program for local elective office. The Fair Elections Candidates were certified by the Board of Elections as the winners of Seven (7) of the Eleven (11) seats for elective office in the November 2024 General Election.

For the Special Election conducted on July 15, 2025, to fill the vacancy created in Ward 8 for the Office of Member of the City Council, there were four (4) Candidates who qualified for ballot access, three of whom were Candidates certified to participate in the Fair Elections Program. The former incumbent who registered in the Traditional Campaign Finance Program, was

certified by the Board of Elections on August 8, 2025, as the winner of the Election. Eight (8) Candidates registered seeking to participate in the FEP Program, and three (3) Candidates were certified to participate in the Program; and eight (8) Candidates registered to participate in the Traditional Campaign Finance Program. The Office of Campaign Finance authorized the total amount of \$447,742.90 in base amount and matching payments from the Fund.

As of this date, for the 2026 Election Cycle, there are forty-nine Candidates registered seeking and or certified to participate in the Fair Elections Program during the June 16, 2026 Primary Election (47 Candidates registered and 17 Candidates certified as Participating Candidates) and in the November 2026 General Election (2 Candidates registered and 0 Candidates certified as Participating Candidates). By comparison, 21 Candidates have registered in the Traditional Campaign Finance Program to participate in the June 2026 Primary Election (21) Candidates with Principal Campaign Committees and 11 Candidates who claim the \$500 Exemption), and in the November 2026 General Election (1 Candidate with a Principal Campaign Committee and 1 Candidate who claims the \$500 Exemption).

For the June 2026 Special Election to fill the vacancy in the At-Large Member of the Council Seat created by the resignation of the former Member, 6 Candidates (one (1) certified) have registered seeking to participate in the Fair Elections Program, and 1 Candidate has registered in the Traditional Campaign Finance Program.

In addition, the Office of Campaign Finance established the Post-Election Audit Program during the 2020 Election Cycle which requires the Fair Elections Program Division to conduct audits of the campaign operations of all candidates who are certified to participate in the Fair Elections Program and receive public funds for their campaign operations. Whereas, in the Traditional Campaign Finance Program, the RAAD only conducts post-election full field audits of the campaign operations of those candidates who are newly elected to office. The FEP audit process requires candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to

the date of the Election. The audits ensure the proper use of public funds received by the candidates certified to participate in the Fair Elections Program through the reconciliation of all financial transactions reported on Reports of Receipts and Expenditures filed during the coverage period of the audit, with the financial records maintained by the Committees, including bank account statements and deposit slips, merchant account statements, contributor affidavits and cancelled checks, invoices for services rendered, and loan documents.

During the 2020 Election Cycle, the Fair Elections Program Division initiated audits for the campaign operations of the ten (10) candidates who were certified and participated in the June 2, 2020 Primary Election, and did not proceed to the November 3, 2020 General Election; the four (4) candidates who were certified and participated in the June 16, 2020 Special Election; and the twenty (20) candidates who were certified and participated in the November 3, 2020 General Election. The Audits were initiated by correspondence dated June 19, 2020, for the Primary Election Candidates, July 6, 2020, for the Special Election Candidates, and March 30, 2021, for the General Election Candidates. The FEP Division has issued a total of Twenty-Four Final Audit Reports for the 2020 Election Cycle. Ten (10) post-election audits for the 2020 Election Cycle are ongoing before the Division at various stages of the audit process, including Audit Documentation received and Audit in progress; Audit Complete and the Preliminary Statement of Findings issued, and/or Response received and Under Review/Draft Final Audit submitted to the Audit Manager and Under Review; and Failure to submit Audit Documentation and Referred to the Office of the General Counsel (OGC).

For the 2022 Election Cycle, the Office of Campaign Finance issued Forty-Two (42) Post-Election Audits Letters for the June 21, 2022, Primary Election and the November 8, 2022 General Election to the Candidates who were certified to participate in the 2022 Election Cycle. (Audits initiated on March 13, 2023, and March 24, 2023). To date, the FEP has issued Twenty-Six (26) Final Audit Reports for the 2022 Election Cycle.

Most recently, the Fair Elections Division initiated Twenty (20) Post-Election Audits for the campaign operations of the Candidates who were certified to participate in the Fair Elections Program during the 2024 Election Cycle, and to date, has issued __Eighteen (18) Final Audit Reports for the 2024 Election Cycle; and initiated in October 2025, Three (3) Post-Election Audits for the Candidates certified to participate in the July 15, 2025 Special Election.

Overall, by comparison, the Reports Analysis and Audit Division, initiated and completed Nine (9) Post-Election Audits for the 2022 (5), and the 2024 (4) Election Cycles of the campaign operations of Candidates who were successful in the respective Election Cycles; and is currently conducting a Post-Election Audit of the successful Candidate in the July 15, 2025 Special Election.

Last, it should be noted that the review process and the reporting requirements of the Fair Elections Program and the Traditional Campaign Finance Program also differ, with the FEP requiring verification of each contribution received through the review of the contributor affidavit and financial transaction, whereas the Traditional Program conducts a desk review to confirm compliance with the contribution limits and the accuracy of the balances reported on report schedules. Moreover, the greater number of filing due dates for Reports of Receipts and Expenditures are required in the Fair Elections Program.

In sum, based on the foregoing, the participation in the Fair Elections Program by candidates and committees has clearly increased substantially, whereas the registration of candidates and committees in the Traditional Campaign Finance Program has declined. Consequently, the workload of the Divisions has been impacted and shifted dramatically. To align resources more efficiently, the Office of Campaign Finance will merge the operations of the Fair Elections Program Division and the Reports Analysis and Audit Division into one cohesive Division.

In support of this action, the Agency reviewed the organization of the public financing programs in other jurisdictions.

The Agency has continued to forge working relations with local and state Campaign Finance agencies across the country, including with campaign finance agencies located in Annapolis, Maryland, New York, New York, and Hartford, Connecticut, to discuss the respective public financing programs of these jurisdictions. These relationships provide the opportunity for the Agency to remain abreast of emerging trends and to observe firsthand through visits to other jurisdictions the administration/management of public financing programs. The Office of Campaign Finance communicated in FY20 and FY21 with the various jurisdictions concerning specific aspects of the administration of their public financing programs, including the verification and processing of contributions by credit cards, the minimum contribution amount for match, contributions by family members, the debate process, and post-election audits. In addition, the Agency routinely reviews the statutes, regulations, forms, brochures, guides, training materials, and post-election reports of our peers for a comparison of our processes.

Further, the Office of Campaign Finance maintains on an annual basis its Membership in the Council on Governmental Ethics and Laws (COGEL), the organization of representatives of agencies responsible for the administration and enforcement of conflict of interest, campaign finance, and lobbying laws. The Agency participates in the annual Conferences offered by COGEL which presents the OCF staff members with the opportunity to attend seminars critical to the successful administration of the Campaign Finance Laws. The attendees are exposed to the emerging trends in Campaign Finance Laws and Operations and provided the occasion for the exchanges of ideas and the establishment of contacts with colleagues in state and federal jurisdictions in the United States and in Canada.

The Office of Campaign Finance, in preparing the FEP Post-Election Reports for the 2022 and 2024 Election Cycles, once again reviewed the National Trends in Public Financing Programs in various States and Municipalities, to evaluate and compare the programs to propose recommendations for adjustments, revisions, and enhancements to the District's Fair Elections Program. This required the review of the pertinent jurisdictional websites, statutes, regulations, and election results, as well as, in many instances, direct communications with Elections and Campaign Finance Officials to verify their procedures.

Through this process, the Agency more closely reviewed the public financing program of the New York City Campaign Finance Board (NYCCFB), which is similar to the Fair Elections Program in many respects. The NYCCFB Audit Program operates under one (1) umbrella and functions through teams.

46. How does the Agency measure the success of Trainings, audits, and enforcement actions?

RESPONSE:

In general, as stated previously, the Agency measures the success of certain aspects of its Programs (Legal, Audit, Public Information, and the Fair Elections Program) based upon the ability to complete/perform defined tasks within a certain time, established by the Campaign Finance Laws or Regulations, or the OCF Standard Operating Procedures. For example, the desk review of financial reports and the conduct of informal hearings must be completed before the next filing deadline; interpretative opinions must be issued within thirty (30) days of request; random audits must be completed within sixty days of initiation; financial reports must be made available for public review within 48 hours of receipt; requests for expedited advice must be resolved within fifteen (15) days; and the certification of FEP candidates within ten (10) business days of filing the affidavit declaring compliance with the Act. In other areas, the success of a program may be based on the actual number of participants for a specific activity. Specifically, the measure for the success of the Mandatory Electronic Filing Program and the Mandatory Training Program has been based on the number of registrants

with the Office of Campaign Finance who have complied with both Programs. Moreover, the decrease in the initiation of enforcement actions may be directly attributable to the success of these Programs and the personal accountability required of candidates and treasurers through the certification to follow and comply with the Campaign Finance Laws. The achievement of these goals ensures the timely, accurate, and complete portrayal of campaign operations and the disclosure of financial records to the public upon which it can rely to make informed decisions in the election process.

The specific OCF Key Performance Indicators, Measures and Target, and the Workload Measures for the Office of the General Counsel stated in the OCF 2025 Performance Report and the 2026 Performance Report (Attachments J and K), are discussed below:

- (1) Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act. (3 Key Performance Indicators and 3 Workload Measures)
 - a. Percent of informal hearings conducted and closed before the next filing deadline. The target is 100%. The objective of the Office of the General Counsel is to conduct informal hearings and resolve alleged violations of the reporting requirements prior to the next filing deadline. The corresponding Workload Measure is the “Total Number of informal hearings conducted”, which information is collected from the monthly activity reports of the OGC (which include the number of “Informal Hearings Referred,” “Informal Hearings completed”, and “Informal Hearing Orders Issued”), and is based upon the actual date of the referral of the reporting deficiency for enforcement, the notices of hearings, the Orders of the Director published at the OCF Website disposing of these matters, and the next filing date of the filer.
 - b. Percent of Interpretative Opinions issued within thirty (30) days. The target is 100%. Section 3305.5 of Title 3, “Elections and Ethics,” of the Regulations of the Board of Elections requires the Director of Campaign Finance to respond in writing

within thirty (30) days of the acceptance for review of a request for an interpretative opinion. The corresponding Workload Measure is the “Total number of Interpretative Opinions and Expedited Advice issued”. The OCF collects data to evaluate this measure from the monthly activity reports of the Office of the General Counsel, which include the number of requests received and issued; and is based upon the records of the General Counsel which docket the date of receipt of the request and assign a number that identifies the calendar year of receipt and the sequential order in which the request was received, and the date the Interpretative Opinion is issued and published at the OCF Website. The OCF determines whether the target of issuance within thirty (30) days was achieved from comparing the date of actual receipt against the date the opinion was issued, using the afore-mentioned sources.

- c. Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of request. The target is 100%. The corresponding Workload Measure is the “Total number of Interpretative Opinions and Expedited Advice issued”. The OCF collects data to evaluate this measure from the monthly activity reports of the Office of the General Counsel, which include the number of requests for “Internal Queries” received and issued; and is based upon the records of the General Counsel which docket the date of receipt, assign an advice number that includes the calendar year of receipt and the sequential order in which the request was received; and the date the advice is issued in writing. The OCF determines whether the target of issuance within fifteen (15) days was achieved from comparing the date of actual receipt against the date the advice was issued, using the afore-mentioned sources.

(2) Provide high quality educational outreach services (entrance conferences, training seminars, publications, online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act (1 Workload Measure and one Key Performance Indicator)

- d. Percent of new candidates and treasurers who receive mandatory training. The corresponding Workload Measure is the “Total number of mandatory training conferences conducted. The target is 100%. D.C. Official Code § 1- 1163.04 (7A)

requires the candidates and treasurers of each committee to enroll in mandatory training at the OCF upon their registration. The objective of the measure is to measure the actual compliance with the mandatory training requirement and ensure that each new registrant receives training on the reporting requirements of the Campaign Finance Laws. The OCF collects data to evaluate this measure from the monthly activity reports of the Public Information and Records Management Division, which states the number of new candidate and committee registrations received during the coverage period, based on information stored in the OCF Database, the names of the participants, and the dates of the entrance conferences conducted. At registration, each new candidate, and the treasurer of each new committee, is scheduled for mandatory training. At the conclusion of the training, the participant is issued a Certificate of Completion where onsite. The OCF maintains an attendance sheet and copies of the executed certificates in its records. The names of the participants are published on the OCF Website. To validate the actual number of entrance conferences conducted, the OCF generates a list of the new registrants from the OCF Database and compares it to the roster of entrance conference attendees, the executed certificates, and the monthly production reports of the Agency.

Prior to the 2020 Public Health Emergency, the afore-mentioned process applied to mandatory onsite training. By virtue of D.C. Law 23-192, the Initiative and Referendum Process Improvement Amendment Act of 2020, effective March 16, 2021, the Mandatory Training Provisions were permanently amended to authorize the OCF to conduct online training during a period for which the Mayor has declared a public health emergency, pursuant to D.C. Code § 7-2304.01. On May 15, 2020, the Agency proposed the Notice of Emergency and Proposed Rulemaking to the Board of Elections for adoption on May 6, 2020, to authorize, inter alia, online mandatory training for new candidates and treasurers (67 DCR 5161; May 15, 2020), pursuant to the earlier COVID-19 Response Supplemental Emergency Amendment Act of 2020, effective April 10, 2020 (D.C. Act 23-286; 67 DCR 4178 (April 17, 2020)). The Notice of Final Rulemaking was adopted by the Board of Elections on February 3, 2021, and published in the D.C. Register on February 12, 2021 (Volume 68/7). The Regulations were revised in January 2026 to provide that the mandatory training may be

conducted online or in person at the option of the candidate or treasurer, in the absence of a public health emergency. The Notice of Emergency and Proposed Rulemaking was adopted by the Board of Elections on January 14, 2026, and published in the D.C. Register on January 23, 2026.

The online training for new candidates/treasurers is available on the designated committee's page. The candidate/treasurer must sign into the e-filing system to complete the training. The training must be viewed in its entirety (the system will not allow the viewer to fast-forward or to stop and return to the training), and once completed, the OCF receives an auto generated email notifying the OCF that a specific named person has completed the training. The email is used as verification of the compliance of the candidate/treasurer with the mandatory training requirement.

To further ensure that new candidates and treasurers fully understand the scope of their responsibilities and obligations under the Campaign Finance Act, the Agency introduced and incorporated the Candidate/Consultation Program as a new initiative during Fiscal Year 2022 to offer one on one consultations to candidates and treasurers with the OCF auditors in both the Fair Elections and the Traditional Campaign Finance Programs following the completion of the mandatory entrance conference and the submission of the first Receipts and Expenditures Report. The purpose of the consultation is to discuss the reporting requirements and any compliance issues specific to the campaign. The One-on-One Candidate/Treasurer Consultation Program commenced February 1, 2023, in both the Fair Elections Program (FEP) and the Traditional Campaign Finance Program, by the respective Audit Programs, which held a combined total of 93 sessions throughout Fiscal Year 2025, and Fiscal Year 2026, to date. The FEP and RAAD Audit Divisions developed PowerPoint Presentations for the Audit Training Sessions which introduce the full range of the Audit Process in both Programs.

The OCF developed in FY23, the Audit Training Program to introduce to candidates, treasurers, and the public, the full range of the audit process, including the conduct of desk reviews, full field and random periodic audits, and post-election audits. The OCF posted the OCF 2026 Schedule of Training Seminars on the OCF Website, www.ocf.dc.gov, on January 22, 2026, which included the dates for the Audit Programs during FY26. Further, the Fair Elections Division, as the result of the onset of the COVID-19 pandemic in March 2020, continues to offer one on one virtual training and technical assistance through meetings conducted with candidates on the effective use of the FEP E-Filing System to submit financial reports online and upload contributor receipts and affirmations and committee financial documents. On each deadline for the filing of financial reports, the FEP Division offers technical assistance to users on the use of the FEP E-Filing System to report campaign activity. The OCF 2026 Schedule of Training Seminars will continue to offer Audit Training throughout the 2026 Calendar Year.

(3) Create and maintain a highly efficient, transparent, and responsive District Government. (1 Key Performance Indicator and One Workload Measure)

- a. Percent of Investigative matters closed within ninety (90) days of opening. The target is 100%. The objective of the Office of the General Counsel is to investigate and resolve complaints within ninety (90) days of receipt, unless the time is extended by the Board of Elections for good cause shown. The corresponding Workload Measure is the “Total number of Investigations completed within 90 days”. The OGC records and monitors the number of complaints received and accepted, and as well as those initiated by the Agency, the date of completion of the investigation, and the date of the entry of the Order of the Director resolving the matter. This information is collected from the monthly activity reports of the Office of the General Counsel, which include the number of complaints received and the status of all investigative matters for the period covered, including whether the investigation is pending or completed, and the date of the issuance of the Order of the Director. At the acceptance of a complaint, the case is assigned a docket number, which notes the calendar year of receipt and the sequential order in which the complaint was accepted. The

Orders of the Director are dated and published at the OCF Website, and the status of all investigations is reported in the OCF monthly statistics provided to the Board of Elections and published at the OCF and BOE Websites. The OCF determines whether the target of completion within ninety (90) days was achieved by comparing the date of actual receipt against the date the investigation was completed, using the afore-mentioned sources.

The above-referenced Measures ensure the timely processing and disposition of delinquent matters involving the reporting requirements through the informal hearing process, and of complaints filed by members of the public or internally generated alleging violations of the Campaign Finance Laws within 90 days of filing, to enforce compliance with the Campaign Finance Laws; the timely issuance of Interpretative Opinions and Expedited Advice upon request to Members of the public, to provide guidance on the application of the Campaign Finance Laws and its implementing Regulations; and the conduct of Mandatory Training Conferences for new Treasurers and Candidates to ensure their understanding of the Campaign Finance Laws and its reporting requirements, and their obligation to comply with the Laws. The achievement of the 100% Target for the Measures by the Office of the General Counsel works in tandem to promote and achieve voluntary compliance by the candidates, treasurers, and committees subject to the reporting requirements which will be reflected in the percentages of registrants who timely file accurate and complete Reports of Receipts and Expenditures on the various statutory filing due dates and complete the Mandatory Training Conferences.

B. TRAINING

47. Please describe all mandatory training for candidates and treasurers conducted by the Office of Campaign Finance in FY2025 and Q1 of FY2026. For each training, include:

a. The subject of the training;

RESPONSE:

The Entrance Conference is the primary mandatory training provided by the Office of Campaign Finance (OCF) for all new candidates and treasurers participating in both the Traditional Campaign Finance Program and the Fair Elections Program. The training is designed to give participants a thorough understanding of the regulatory framework governing campaign finance. Topics covered include the process for registering committees, reporting requirements and deadlines, limits on contributions and expenditures, proper use of public funds when applicable, recordkeeping responsibilities, prohibited activities, and overall compliance expectations. This training fulfills the statutory training requirement outlined in D.C. Official Code §1-1163.04(7A) and 3 DCMR §4202. Completion of the training equips candidates and treasurers with the knowledge necessary to effectively manage campaign compliance obligations.

Officially titled the OCF Entrance Conference. The purpose of this presentation is to provide candidates and treasurers with a basic understanding of the campaign finance regulations pertaining to registration requirements; reporting deadlines; audit and desk reviews; and enforcement. Completion of the presentation will satisfy the training requirement of all candidates and treasurers as stipulated in D.C. Official Code Section 1-1163.04(7A) and 3 DCMR Section 4202.

b. The date(s) of the training;

RESPONSE:

The date(s) of the training; The Entrance Conference is offered on a rolling basis rather than on predetermi

ned dates. Once a candidate or treasurer registers a committee with OCF, they receive an email notification from the Public Affairs Manager detailing the training requirement and providing a completion deadline. Because this process is tied to registration activity, the number of participants completing the training fluctuates with the election cycle and the volume of newly registered committees.

c. Whether the training was conducted in person, remotely, or both;

RESPONSE:

Primarily conducted remotely via the e-filing system, allowing participants to complete the training at their convenience. In-person sessions are available upon request, providing flexibility for participants who prefer or require live instruction.

d. The number of attendees for each training;

RESPONSE:

· The number of attendees for each training; Attendance varied throughout FY2025 and the first quarter of FY2026 depending on the number of new committees and candidates registering during the election cycle.

Candidates and Treasurers who completed the OCF Entrance Conference Presentation for Fiscal Year 2025, October 2025 – September 30, 2025:

Quarters	Candidates	Treasurers
1	3	3
2	7	5
3	7	8
4	4	4

Total Participants	21	20
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Candidates and Treasurers who completed the OCF Entrance Conference Presentation for Fiscal Year 2026, October 2025 – January 30, 2026:

Quarters	Candidates	Treasurers
1	16	16
2	54	22
Total Participants	70	38

e. How participant completion is verified whether through attendance or a post-training test.

RESPONSE:

Completion is automatically tracked within the e-filing system, which generates a notification to the OCF Public Affairs Manager confirming that the participant has successfully finished the training. In addition, participants complete an Entrance Conference Certificate and submit a signed certification form to OCF to formally document their completion.

f. Whether OCF solicits participant feedback on the training.

RESPONSE:

Participant feedback is solicited in the remote setting, and if the Training is offered onsite, the conference participants are given surveys requesting the rating of the training, including the appropriateness of the content and the instructor. The Office of Campaign

Finance added Real Time Virtual Training sessions to its monthly training calendar based on assessments revealing that additional seminars would be beneficial to the public. A Team Member from each of OCF's Divisions are present during the training to provide information on the Agency's Traditional and Fair Elections Campaign Finance Programs. The seminars are interactive and attendees are able to ask questions following the training presentations and receive responses directly. Participants express satisfaction with the real-time interactive format utilized for the sessions, stating that it enhances their understanding of the subject matter and increases their participation in the training process. OCF welcomes feedback from candidates and treasurers who complete the training. Feedback and recurring compliance issues are reviewed on an ongoing basis to ensure the training remains clear, effective, and aligned with statutory and regulatory requirements.

GENERAL OVERVIEW OF MANDATORY TRAINING PROGRAM:

The Office of Campaign Finance's Public Training Program continued to carry out the Agency's mission during FY 2025: October 2024 through September 30, 2025. The Agency provided virtual Mandatory Entrance Conferences and elective courses related to the Traditional and Fair Elections Campaign Finance Programs. Entrance Conferences for newly registered Candidates and Treasurers are mandated under the amended Campaign Finance Reform Transparency Act of 2013. A key component of the training includes introducing attendees to the reporting requirements and their obligations under the Campaign Finance Act, and to the full range of the Audit process for the Traditional and Fair Elections Programs.

By virtue of D.C. Law 23-192, the Initiative and Referendum Process Improvement Amendment Act of 2020, effective March 16, 2021, the Mandatory Training Provisions were permanently amended to authorize the OCF to conduct online training during a period for which the Mayor has declared a public health emergency, pursuant to D.C. Code § 7-2304.01. On May 15, 2020, the Agency proposed the Notice of Emergency and Proposed Rulemaking to the Board of Elections for adoption on May 6, 2020, to authorize, inter alia, online mandatory training for new candidates and treasurers (67 DCR 5161; May 15, 2020), pursuant to the earlier COVID-

19 Response Supplemental Emergency Amendment Act of 2020, effective April 10, 2020 (D.C. Act 23-286; 67 DCR 4178 (April 17, 2020)). The Notice of Final Rulemaking was adopted by the Board of Elections on February 3, 2021, and published in the D.C. Register on February 12, 2021 (Volume 68/7). The online training for new candidates/treasurers is available on the designated committee's page. The candidate/treasurer must sign into the e-filing system to complete the training. The training must be viewed in its entirety (the system will not allow the viewer to fast-forward or to stop and return to the training), and once completed, the OCF receives an auto generated email notifying the OCF that a specific named person has completed the training. The email is used as verification of the compliance with the mandatory training requirement.

To further ensure that new candidates and treasurers fully understand the scope of their responsibilities and obligations under the Campaign Finance Act, the Agency introduced and incorporated the Candidate/Consultation Program as a new initiative during Fiscal Year 2022 to offer one on one consultations to candidates and treasurers with the OCF auditors in both the Fair Elections and the Traditional Campaign Finance Programs following the completion of the mandatory entrance conference and the submission of the first Receipts and Expenditures Report. The purpose of the consultation is to discuss the reporting requirements and any compliance issues specific to the campaign. The One-on-One Candidate/Treasurer Consultation Program commenced February 1, 2023, in both the Fair Elections Program (FEP) and the Traditional Campaign Finance Program, by the respective Audit Programs, which held a combined total of 93 sessions throughout Fiscal Year 2025, and to date, in Fiscal Year 2026. The FEP and RAAD Audit Divisions developed PowerPoint Presentations for the Audit Training Sessions which introduce the full range of the Audit Process in both Programs.

The OCF developed in FY23, the Audit Training Program to introduce to candidates, treasurers, and the public, the full range of the audit process, including the conduct of desk reviews, full field and random periodic audits, and post-election audits. The OCF posted the OCF 2025 Schedule of Training Seminars on the OCF Website, www.ocf.dc.gov, in January 2025, which included the dates for

the Audit Programs during FY25. Further, the Fair Elections Division, as the result of the onset of the COVID-19 pandemic in March 2020, continues to offer one on one virtual training and technical assistance through meetings conducted with candidates on the effective use of the FEP E-Filing System to submit financial reports online and upload contributor receipts and affirmations and committee financial documents. On each deadline for the filing of financial reports, technical assistance is offered.

48. Please describe any modifications to the trainings that were made in FY25. Please note whether this modification was made due to participant feedback, changes to statutory requirements, or review of the effectiveness of the training.

RESPONSE:

In FY25, modifications to training programs were made based on participant feedback and evaluations of training effectiveness. These adjustments included updating course content, refining instructional materials, and enhancing delivery methods to improve clarity and engagement.

In FY26, the OCF introduced real-time virtual training conducted monthly. During these sessions, a representative from each department participates virtually to present information regarding their respective divisions. This format allows participants to engage directly with department representatives, ask questions, and gain a comprehensive understanding of each division's functions. The implementation of these real-time virtual sessions was informed by participant feedback requesting more interactive opportunities, as well as a review of the effectiveness of prior training formats. Further, as noted in the Response to Question # 47 were introduced to strengthen the effectiveness of the Mandatory Training Conference.

During FY 26, the Office of Campaign Finance included in the 2026 Schedule of Training Seminars published at the OCF Website, www.ocf.dc.gov, on January 21, 2026, the online Training Seminars in Real Time to introduce the Traditional Campaign Finance and the Fair Elections Programs for the 2026 Election Cycle on the first Tuesday of each Month, commencing February 3, 2026, through October 6, 2026.

C. AUDITS

49. Please describe the agency's auditing process for receipts of contributions and expenditures.

RESPONSE:

The Reports Analysis and Audit Division (RAAD) is responsible for performing audit analysis and reviews of all financial reports and other documents received in the Traditional Campaign Finance Program. The Division conducts field audits and investigations based upon deficiencies and conditions noted during Desk Audit Reviews. The Division conducts periodic random field audits of the financial reports submitted in each of the OCF Programs and compiles statistical reports and summaries on all reports of receipts and expenditures submitted by candidates, committees, and the Constituent Service and Statehood Fund Programs. This program area is the primary generator of compliance actions through audits and the monitoring of the financial disclosure of the Constituent Service and Statehood Fund Programs, candidates, political committees, political action committees, independent expenditure committees, and all others required to file with the Agency. Section 3404, "Desk Reviews and Audits", Chapter 30 of Title 3, "Elections and Ethics," of the District of Columbia Municipal Regulations, sets forth in detail the procedures which govern the conduct and timeframes of Desk Reviews, Full Field Audits, and Periodic Random Audits.

The Office of Campaign Finance determines the validity and/or absence of information contained in financial reports through the conduct of desk reviews, full field audits, and random periodic audits. The initiation of these processes allows the Audit Division to require the submission of the documentation, including bank account information, statements, cancelled checks, and loan documents, underlying the financial transactions and activity reported on the reports where reported information is incomplete, omitted, or otherwise requires further explanation.

Through the review of the submitted documentation, the Audit Division can research and verify the accuracy of the financial transactions and activity stated on the financial reports against the records of the reporting entity and identify transactions which were not reported. For example, the research of bank statements and contributor source documents (contributor checks, contributor cards, in-kind contribution information, and credit card contribution records) may reveal deposits which were not reported as receipts on Schedule A of the Reports of Receipts and Expenditures. This non-disclosure would require the subsequent amendment of the financial reports to report the receipts and correctly state the cash on hand balances. Expenditures are traced to source documents including billing statements, invoices, memorandums, and cancelled checks. The research of bank statements and the expenditure source documents may also substantiate expenditures which were not previously reported, and for which an amended accounting will also be required. The examination of actual source documents allows verification of the purpose for which funds were expended, the exact amount expended, and the appropriateness of the expenditure for the scope of the reporting entity.

To commence the audit process, the Office of Campaign Finance notifies the treasurer of a committee in writing of the selection of a committee for audit and requests the delivery of all underlying documentation of the audit coverage period within fifteen (15) calendar days for the Periodic Random Audits, or within thirty (30) calendar days for Full Field Audits. Upon the receipt of all financial records, the audit field work commences, and includes the review of all financial reports for completeness and mathematical accuracy, and the reconciliation of bank account records to the reports filed. Once the field work is completed, the Preliminary Draft Statement of Findings (audits conducted for a filing deadline period) is issued for the Periodic Random Audits conducted and a Preliminary Draft Audit Report (audits conducted for entire elections cycle) is issued for the Full Field Audits conducted with the initial findings and recommendations of RAAD. The Preliminary Draft audit report requires the submission of a written response, amended reports, and/or additional documentation within thirty (30) calendar days or less after receipt. The Preliminary Draft Statement of Findings requires the submission of a written response, amended reports, and/or additional documentation within fifteen (15) calendar days or

less after receipt. The Final Audit Report will not be released or made available to the public until the response and accompanying documents are received and reviewed for compliance with all outstanding issues. It should be noted that the response may generate further inquiry by RAAD. Additionally, for all Candidates that are elected in each General Election a Full Field audit will be conducted.

For your information, during Fiscal Year 2025, the Office of Campaign Finance conducted 1,012 (this total includes Amended Reports) Desk Reviews of all Reports of Receipts and Expenditures filed with the Agency by candidates, committees, and the Constituent Service and Statehood Fund Programs. All Desk Reviews were completed before the next reporting period of the respective entity. For FY 2026 to date, the Office of Campaign Finance conducted an additional 145 Desk Reviews of all Reports of Receipts and Expenditures filed with the Agency by candidates, committees, and the Constituent Service and Statehood Fund Programs.

The Desk Reviews resulted in the issuance of ninety-eight (98) Requests for Additional Information (RAI) directed to reporting entities to advise of deficiencies, and to extend the opportunity for compliance with the requirements of the Campaign Finance Act. 144 reporting entities complied with the request of the Audit Division and submitted the necessary information. For FY 2026 to date, the Office of Campaign Finance issued an additional 25 Requests for Additional Information. One hundred forty-four (144) cases were resolved which include voluntary amendments made by the candidates, committees, and the Constituent Service and Statehood Fund Programs. For FY 2026 to date, an additional 23 cases have been resolved. The Audit Division referred eight (8) cases to the Office of the General Counsel for enforcement where there was a failure to respond to the request for additional information (some cases were withdrawn or dismissed due to compliance). For FY 2026 to date, 5 additional cases have been referred. The Agency assisted in the termination of fourteen (14) committees for FY2025 and 6 additional cases for FY2026 to date, following the review and approval of their Termination Report of Receipts and Expenditures, and initiated five (5) Full Field Audits in FY 25 of newly

elected Public Officials, and four (4) Periodic Random Audits. For FY2026 to date, the Office of Campaign Finance issued three (3) Final Audit Reports.

Candidates for the Office of Advisory Neighborhood Commissioner (ANC) in the November 5, 2024, General Election were not required to file the Summary Financial Reports until Fiscal Year 2025. The RAAD reviewed 398 ANC Summary Financial Statements.

50. Please provide the Committee with the total number of audits that OCF conducted in FY25 and FY26, to date. Additionally, please sort these audits by classes such as random, reported, requested, etc., and describe the results of the audits.

RESPONSE:

The Reports Analysis and Audit Division initiated five (5) Full Field Audits of the campaign operations of newly elected Public Officials and issued four (4) Periodic Audit Reports during Fiscal Year 2025, and in Fiscal Year 2026, to date, issued Three (3) Final Audit Reports. All Audit Reports are available at the OCF Website for review by the public.

The Reports Analysis and Audit Division initiated the following 2024 Post-Election Audits by email and correspondence to the Treasurers of the following Principal Campaign Committees of newly Elected Officials who participated in the November 5, 2024, General Election, on February 3, 2025:

1. Jacque for DC 2024 (SBOE At-Large)
2. T. Michelle Colson for SBOE Ward 4
3. Re-Elect Eboni-Rose for SBOE Ward 7 (Traditional Program)

4. Re-Elect Trayon White 2024
5. Re-Elect Eboni-Rose for SBOE Ward 7 (FEP Program)

The Audits required the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued the Final Audit Reports during Fiscal Year 2026 for the Committee to Re-Elect Eboni Rose SBOE Principal Campaign Committee on October 27, 2025, which was a Compliance Audit, the RAAD having determined that the Committee was in compliance with the reporting requirements of the Campaign Finance Act; and the T. Michelle Colson for SBOE Principal Campaign Committee on January 19, 2026, and the Committee to Elect Eboni Rose SBOE Principal Campaign Committee (FEP Program), issued on January 28, 2026, which were both Non-Compliance Audits based on the failure of the Committee to comply with the requirements of the Campaign Finance laws and referred to the OCF General Counsel for the appropriate enforcement action.

The following Post-Election 2024 Full Field Audit initiated by the Reports Analysis and Audit Division are ongoing: The Re-Elect Trayon White 2024 Principal Campaign Committee; and the Jacque for DC 2024 Principal Campaign Committee.

For the 2025 Special Election Cycle held on July 15, 2025, to fill the Vacancy created in the Ward 8 Seat for Member of the Council, the Reports Analysis and Audit Division initiated on August 18, 2025, a Post-Election Full Field Audit of the campaign operations of the Candidate Trayon White, who registered in the Traditional Campaign Finance Program and was certified as the newly elected Public Official by the Board of Elections on July 15, 2025. The Audit is ongoing.

The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025
Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025
Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

Consistent with the Standard Operating Procedures of the Fair Elections Program, the mandatory post-election field audits of the campaign operations of the candidates certified to participate in the 2024 Election Cycle will ensure accountability in the use of public funds, which is essential to maintaining the public's confidence in the integrity of the Fair Elections Program, and the ability of the Office of Campaign Finance to administer the Program.

To date, for the 2024 Election Cycle, the Fair Elections Division has issued Seventeen (17) Final Audit Reports and referred two (2) Audits to the OCF General Counsel where campaign records were not produced. All Final Audit Reports issued by the Agency will be available at the OCF website, www.ocf.dc.gov, for review by the public. In addition, the Fair Elections Program Division completed and issued Eight (8) Final Audit Reports for the 2024 Election Cycle.

The Final Audit Reports issued are as follows:

- **Brian Schwalb, Brian for DC**

Brian Schwalb, Brian for DC, Principal Campaign Committee Post Election Audit Report, issued on January 14, 2025.

- **Erin for DC**

Erin for DC Principal Campaign Committee Post Election Final Audit Report was issued on April 29, 2025.

- **Sriqui for Ward 3**

Sriqui for Ward 3 Schools Principal Campaign Committee Post Election Audit Report, issued on March 5, 2025.

- **Anita Bonds for 2022**

Anita Bonds for 2022 Principal Campaign Committee Post Election Final Audit Report, issued on September 3, 2025

- **Veda for Ward 7**

Veda for Ward 7 Principal Campaign Committee Post Election Final Audit Report, issued on September 3, 2025

- **Friends of Salim Adofo**

Friends of Salim Adofo Principal Campaign Committee Preliminary Statement of Findings, issued on August 12, 2025.

- **Monte for Ward 3**

Monte for Ward 3 Principal Campaign Committee Post Election Final Audit Report, issued on May 14, 2025

- **Orange Ward 5**

Orange Ward 5 (2022) Principal Campaign Committee Post Election Audit Report, issued on December 16, 2024

Orange Ward 5 Principal Campaign Committee Post Election Final Audit Report, issued on March 6, 2025.

- **Mike for Ward 8**

Mike for Ward 8 Principal Campaign Committee Post Election Final Audit Report, issued on March 7, 2025

- **Allister for Ward 2**

Allister for Ward 2 Principal Campaign Committee Preliminary Statement of Findings, issued on July 16, 2025.

- **Re-Elect Brooke Pinto 2024**

Re-Elect Brooke Pinto 2024 Principal Campaign Committee Preliminary Statement of Findings, issued on March 5, 2025.

Re-Elect Brooke Pinto 2024 Principal Campaign Committee Post Election Final Audit Report, issued on April 21, 2025.

- **Friends of Christina Henderson 2024**

Friends of Christina Henderson Principal Campaign Committee Post Election Final Audit Report, issued on April 14, 2025.

- **Ebony Payne for Ward 7**

Ebony Payne for Ward 7 Principal Campaign Committee Preliminary Statement of Findings, issued on May 14, 2025.

Ebony Payne for Ward 7 Principal Campaign Committee Post Election Final Audit Report, issued on June 26, 2025.

- **Frazier O’Leary, Frazier for Ward 4 2024**

Frazier O’Leary for Ward 4 2024 Principal Campaign Committee Preliminary Statement of Findings, issued on July 16, 2025

Frazier O’Leary for Ward 4 Principal Campaign Committee Post Election Final Audit Report, issued on September 9, 2025

- **Committee to Re-Elect Janeese Lewis George**

Re-Elect Janeese Lewis George Principal Campaign Committee Preliminary Statement of Findings, issued on April 9, 2025.

Re-Elect Janeese Lewis George Principal Campaign Committee Post Election Final Audit Report, issued on June 26, 2025.

- **Kelvin Brown for DC Council Ward 7 2024**

Kelvin Brown for Council Ward 7 Principal Campaign Committee Preliminary Statement of Findings, issued on April 15, 2025.

- **Rapp for Council At-Large**

Rapp for Council At-Large Principal Campaign Committee Post Election Final Audit Report, issued on March 5, 2025.

- **LaJoy for Ward 8 SBOE 2024**

Lajoy for Ward 8 SBOE 2024 Principal Campaign Committee Preliminary Statement of Findings, issued on June 19, 2025.

- **Nate Fleming for Ward 7**

Nate Fleming for Ward 7 Principal Campaign Committee Preliminary Statement of Findings, issued on June 24, 2025.

Nate Fleming for Ward 7 Principal Campaign Committee Post Election Final Audit Report, issued on September 24, 2025

- **Committee to Elect Paul Johnson**

Elect Paul Johnson for Ward 4 Principal Campaign Committee Preliminary Statement of Findings, issued on June 24, 2025.

- **Re-Elect Robert White 2024**

Re-Elect Robert White 2024 Principal Campaign Committee Post Election Final Audit Report, issued on April 9, 2025.

- **Robert for DC**

Robert for DC 2022 Principal Campaign Committee Post Election Final Audit Report, issued on April 9, 2025

- **Rodney “Red” Grant for City Council**

Rodney Red Grant for City Council Principal Campaign Committee Preliminary Statement of Findings, issued on June 24, 2025.

- **Toni Criner for Ward 7 SBOE 2024**

Toni Conier for SBOE Principal Campaign Committee Preliminary Statement of Findings, issued on April 21, 2025.

Toni Criner for Ward 7 SBOE Principal Campaign Committee Post Election Final Audit Report, issued on June 10, 2025.

- **Wendell for Ward 7 Councilmember Committee**

Wendell Eric Felder, Wendell for Ward 7 Councilmember Principal Campaign Committee Preliminary Statement of Findings, issued on July 15, 2025.

- **Friends of Lisa Gore 2024**

Friends of Lisa Gore 2024 Principal Campaign Committee Preliminary Statement of Findings, issued on July 30, 2025.

Friends of Lisa Gore Principal Campaign Committee Final Audit Report, issued on October 11, 2024.

- **Brianne for DC**

Brianne for DC Principal Campaign Committee Post Election Audit Report, issued on October 30, 2024.

The Fair Elections Program Division initiated during the Month of October 2026, the Post-Election Audits of the campaign operations of the following three (3) Candidates certified to participate in the Program during the July 15, 2025 Special Election for the Covered Office of Member of the Council from Ward 8: (1) Mike for Ward 8 Principal Campaign Committee; Shelia Bunn for Ward 8 2025 Principal Campaign Committee; and Friends of Salim Adofo 2025 Principal Campaign Committee. The Audits are ongoing.

51. Please list all open audits. For each, please indicate the date initiated, the class of audit, status, and estimated date of closure.

RESPONSE:

(1) On Going Audits FY 2026 to date in the Traditional Campaign Finance Program:

Periodic Random Audits

- **Felder’s Fund for Constituent Services- initiated 2/3/26 – records are due 3/2/26 – estimated date of closure depends on the submission of full and accurate records.**

- **Committee for a Better Public Transit – initiated 2/3/26 - records are due 3/2/26 - estimated date of closure depends on the submission of full and accurate records.**
- **DCLLA PAC – initiated 2/3/26 - the records were received on 2/21/26 - estimated date of closure depends on the submission of full and accurate records.**
- **Bike Walk and Bus PAC – initiated 2/3/26 - records are due 3/2/26 - estimated date of closure depends on the submission of full and accurate records.**

(2) Ongoing Audits: The Fair Elections Division

Post-Election Audits – The June 2, 2020, Primary Election (Audits initiated on June 19, 2020, of the Campaign Operations of those Candidates who did not proceed to the General Election):

1. Green for Ward 7 – Audit documentation received on August 6, 2020. Draft Final Statement of Audit Findings submitted to FEP Manager for review.

Post-Election Audits: The November 3, 2020, General Election (Audits initiated on March 30, 2021, of the Campaign Operations of those Candidates who participated in the November 3, 2020, General Election).

1. Committee to Elect Jeanne’ Lewis for City Council – Audit documentation received on August 15, 2021. Draft of Final Audit with FEP Manager.
2. Monica Palacio for City Council - Audit initiated on March 30, 2021. No documentation has been received as of June 30, 2021. Referred to OGC on August 23, 2021. Audit documentation received on Oct. 5, 2021. Audit in progress.

3. Will Merrifield for DC - Audit documents received on June 6, 2025. Audit in progress.

52. How many excessive contributions were flagged for review by the Audit Division in FY 25 and Q1 of FY 26?

Please include:

- a. The committee name;**
- b. The number of excessive contributions;**
- c. The total amount over the allowed limit; and**
- d. Action taken by the OCF.**

RESPONSE:

In the Traditional Campaign Finance Program, during FY 2026 the RAAD flagged one (1) excessive contribution from the DC Republican Committee. The contributions were reported on the December 10, 2025, Report filed by the Committee. The contributor Sean Donahue made contributions on 11/20/25 and 11/22/25 in the amounts of \$5,000 and \$500.00, respectively. The total contribution of \$5,500 exceeded the contribution limitation for political action committees by \$500.00. The RAAD issued a Request for Additional Information to the Committee to inquire about the excessive contribution, and the monies were refunded to the contributor.

There were no other flagged contributions for FY2025 and FY 2026 to date.

In the Fair Elections Program, the Electronic Filing System will not accept contributions from an individual which exceed the contribution limits. The following Excessive Contributions were declined and each committee was instructed to refund each contribution to the contributor.

Committee Name	Excess Contributions Count	Total Excess Amount
Re-Elect Robert White 2024	7	\$ 425.00
Friends of Salim Adofu 2025	4	\$ 200.00
Friends of Christina Henderson 2024	3	\$ 238.00
Kelvin Brown for DC Council Ward 7 2024	2	\$ 125.00
LaJoy for Ward 8 SBOE 2024	1	\$ 20.00
Mike For Ward 8	1	\$ 10.00
Brian for DC 2026	8	\$ 1,403.00
Jackie the Warrior for Ward 1	8	\$ 355.00
Team Oye	7	\$ 195.00
Janeese for DC	6	\$ 830.00
Gloria for Ward 6	4	\$ 151.00
Terry Lynch for DC	3	\$ 150.00
Candace for DC 2026	2	\$ 125.00
Aparna for DC	1	\$ 15.00
Rashida for Ward 1	1	\$ 35.00

53. Please describe any outstanding audits related to the 2022 Election Cycle?

RESPONSE:

The OCF completed the Post-Election Audits initiated for the 2022 Election Cycle in the Traditional Campaign Finance Program. The Reports and Analysis and Audit Division conducted four (4) Full Field Audits of the campaign operations of the newly elected Public Officials who were registered in the Traditional Campaign Finance Program as Candidates and certified as Winners by the Board of Elections on November 30, 2022, in the November 8, 2022, General Election, and of one (1) Committee which was active during the 2022 Election Cycle. The Audits were initiated by correspondence dated February 1, 2023, which required the Candidates to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election. The Agency completed three (3) of the Audits and issued Final Audit Reports during Fiscal Year 2023 for the OYE for US Representative Principal Campaign Committee on April 4, 2023; the ERIC GOULET for SBOE Principal Campaign Committee on May 26, 2023; and the Mendelson for Chairman 2022 Principal Campaign Committee on August 17, 2023. All Audits were compliance Audits, having determined that the respective Committees were in compliance with the reporting requirements of the Campaign Finance Act. The Full Field Audit of the Kenyan McDuffie 2022 Principal Campaign Committee was completed in Fiscal Year 2024, and the Compliance Final Audit Report was issued on March 6, 2024 (RAAD – 03-06-2024).

In addition, RAAD initiated and completed the Full Field Audit of the DC Proud 2023 Inaugural Committee, which was established to support Muriel Bowser, the elected official in the 2022 General Election for the Office of Mayor of the District of Columbia. The Compliance Final Audit Report was issued on June 14, 2024 (RAAD – 06-14-2024). The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

In the Fair Elections Program, the Office of Campaign Finance issued Forty-Two (42) Post-Election Audits Letters for the June 21, 2022, Primary Election and the November 8, 2022, General Election to Candidates who were certified to participate in the 2022 Election Cycle. (Audits initiated on March 13, 2023, and March 24, 2023). The field audits commenced upon the submission of the requested documentation.

To date, the FEP has issued Thirty-Eight Final Audit Reports for the 2022 Election Cycle and referred four (4) Audits to the Office of the General Counsel for enforcement where the Committee failed to produce the required campaign records.

- The Elissa for DC Principal Campaign Committee – Audit Complete. Final Statement of Audit Findings Report issued on May 3, 2023.
- The Re-Elect Charles Allen for Ward 6 Principal Campaign Committee – Audit Complete. Final Statement of Audit Findings Report issued on July 3, 2023
- Eric Goulet for Ward 3 – Compliance Final Audit Report issued on July 3, 2023.
- McDuffie 2022 – Final Audit Report Issued .
- Matthew Frumin for Ward 3 – Compliance Final Audit Report issued on September 25, 2023.
- Friends of Faith for Ward 5 – Compliance Final Audit Report issued on September 19, 2023.
- Committee to Karim D. Marshall – Compliance Final Audit Report issued on May 20, 2024.
- David for Ward 3 - Final Statement of Findings issued on December 20, 2023.
- Niosi 2022 - Compliance Final Audit Report issued on September 25, 2023.
- Together With Wiley - Compliance Final Audit Report issued on October 12, 2023.
- DC for Sharece Crawford Final Audit Report issued on December 11, 2023
- Friends of Faith for Ward 5 Final Audit Report issued on September 19, 2023

- Ben for Ward 3 Final Audit issued on September 19, 2023
- Cheh 2022 for Ward 3 Final Audit Report issued on September 25, 2023
- Nina Oneil For DC - Final Audit Report issued on October 12, 2023.
- Elect Ms. Carisa Stanley Beatty for D.C. State Board of Education Ward 5 - Final Audit Report issued on February 23, 2024
- Elect Mr. Ben Michael Williams for D.C. State Board of Education Ward 1 - Final Audit Report issued on March 8, 2024
- Committee to Elect Sabel Harris, Final Audit Report issued on December 20, 2023
- Friends of Lisa Gore, Final Audit Report issued on October 11, 2024
- Beau Finley for Ward 3, Final Audit Report issued on May 2, 2023
- Re-Elect Muriel Bowser Our Mayor 2022, Final Audit Report issued on April 22, 2024
- Nina Oneil 2022, Final Audit Report issued on October 12, 2023
- Tricia Duncan for Ward 3 Council, Preliminary Audit Report issued on May 8, 2023. Referred to OGC on September 14, 2023, for failure to respond.
- Ryan Jones for AG, Final Audit Report issued on May 16, 2023
- Trayon White for Mayor 2022, Final Audit Report issued on February 24, 2024
- Phil for Ward 3, Final Audit Report issued on March 29, 2024

- **Brianne for DC**
 Brianne for DC Principal Campaign Committee Post Election Audit Report, issued on October 30, 2024.

- **Monte for Ward 3**
 Monte for Ward 3 Principal Campaign Committee Post Election Final Audit Report, issued on May 14, 2025
- **Orange Ward 5**
 Orange Ward 5 (2022) Principal Campaign Committee Post Election Audit Report, issued on December 16, 2024
- Orange Ward 5 Principal Campaign Committee Post Election Final Audit Report, issued on March 6, 2025.
- **Brian Schwalb, Brian for DC**

- Brian Schwalb, Brian for DC, Principal Campaign Committee Post Election Audit Report, issued on January 14, 2025.
- **Erin for DC**
- Erin for DC Principal Campaign Committee Post Election Final Audit Report was issued on April 29, 2025.
- **Sriqui for Ward 3**
- Sriqui for Ward 3 Schools Principal Campaign Committee Post Election Audit Report, issued on March 5, 2025.
- **Anita Bonds for 2022**
- Anita Bonds for 2022 Principal Campaign Committee Post Election Final Audit Report, issued on September 3, 2025
- Robert for DC Final Audit Report issued on April 8, 2025
- Bradley Thomas for DC Council 2022 Final Audit Report issued on November 20, 2025
- Elect Robert Henderson and Friends Final Audit Report is being drafted by the Auditor
- Friends of Best Preliminary Audit Report issued on June 1, 2023. Referred to OGC on September 18, 2023, for failure to respond.
- Friends of Dexter Preliminary Audit Report issued July 10, 2023, Final Audit Report being drafted by the Auditor
- Fletcher for Ward 5 Final Audit being drafted by the Auditor
- Salah Czapy referred to General Counsel for failure to respond to audit requests on September 5, 2023
- Graham for DC referred to General Counsel for failure to respond to audit requests on October 24, 2023
- A Way for DC 2022, this candidate was certified but withdrew his candidacy. No FEP funds were distributed to this candidate. Therefore, no audit was issued.

54. Please describe any outstanding audits related to the 2024 Election Cycle.

RESPONSE:

The 2025 Strategic Initiative for the Audit Program was to select for full field audit the campaign operations of the principal campaign committees of Candidates registered in the Traditional Campaign Finance Program who were newly elected to Public Office. The Reports Analysis and Audit Division issued Audit Notification Letters on February 3, 2025, to the following Principal Campaign Committees of newly elected officials certified as winners in the November 5, 2024, General Election by the Board of Elections.

1. Jacque for DC 2024 (SBOE At-Large)
2. T. Michelle Colson for SBOE Ward 4
3. Re-Elect Eboni-Rose for SBOE Ward 7
4. Re-Elect Trayon White 2024
5. The Committee to Re-Elect Eboni-Rose for SBOE Ward 7 (FEP)

The Audits required the Committees to submit all their financial records to the Office of Campaign Finance from the date of the respective registration of the principal campaign committee to the date of the Election.

The Agency completed three (3) of the Audits and issued the Final Audit Reports during Fiscal Year 2026 for the Committee to Re-Elect Eboni Rose SBOE Principal Campaign Committee on October 27, 2025, which was a Compliance Audit, the RAAD having determined that the Committee was in compliance with the reporting requirements of the Campaign Finance Act; and the Committee to Elect Eboni-Rose SBOE Principal Campaign Committee (FEP Program), issued on January 28, 2026, and the T. Michelle Colson for SBOE Principal Campaign Committee on January 19, 2026, which were both Non-Compliance Audits based on the failure of the Committees to comply with the requirements of the Campaign Finance laws. Both Committees were referred to the OCF General Counsel for the appropriate enforcement action.

There are two (2) outstanding audits relating to the 2024 Election Cycle: in the Traditional Campaign Finance Program:

- **Trayon White 2024** – The OCF General Counsel has granted a motion to stay based on the Criminal investigation by the U.S. Attorney’s Office; and
- **Jacque for DC 2024 Principal Campaign Committee** – The financial records of the Committee were not submitted for audit, and the matter has been referred to the OCF General Counsel for enforcement.

The audits ensure that the public record provides a full and accurate portrayal of campaign operations in the Traditional Campaign Finance Program.

In the Fair Elections Program, for the 2024 Election Cycle, the Office of Campaign Finance issued on February 3, 2025, Post-Election Audit Notification Letters for the June 4, 2024, Primary Election and the November 5, 2024, General Election to the following Twenty (20) Candidates who were certified to participate in the 2024 Election Cycle and received public funds:

Nate Fleming for Ward 7	2/3/2025
Kelvin Brown for DC Council Ward 7 2024	2/3/2025
Wendell For Ward 7 Councilmember Committee	2/3/2025
Committee Elect Eboni-Rose Thompson 2024	2/3/2025
Friends of Lisa Gore 2024	2/3/2025
Ebony Payne for Ward 7	2/3/2025
Committee to Elect Paul Johnson	2/3/2025
Committee to Re-Elect Janeese Lewis George	2/3/2025
Veda for Ward 7 2024	2/3/2025
Rodney "Red" Grant for City Council	2/3/2025
Re-Elect Robert White 2024	2/3/2025
Re-Elect Brooke Pinto 2024	2/3/2025
Friends of Salim Adofo	2/3/2025

Sherice for Ward 7 SBOE 2024	2/3/2025
Allister for Ward 2	2/3/2025
Friends of Christina Henderson 2024	2/3/2025
Rapp For Council At-Large	2/3/2025
Frazier O'Leary for Ward 4 2024	2/3/2025
LaJoy for Ward 8 SBOE 2024	2/3/2025
Toni Criner for Wad 7 SBOE 2024	2/3/2025

To date, the Office of Campaign Finance has issued Twenty (20) Final Audit Reports for the 2024 Election Cycle, which are listed in the Response of the Agency to Question # 50 of the Committee. The Audits conducted by the Fair Elections Program Division ensured the proper use of public funds by the Candidates who were certified to participate in the Program during the 2024 Election Cycle.

55. Please provide a general timeline for conducting audits related to the 2026 Election Cycle.

RESPONSE:

The Post-Election Audits for the 2026 Election Cycle for the FEP Program will Commence within ninety (90) days of the certification of the election results by the Board of Elections following the November 3, 2026 General Election. See 3 DCMR Section 4308.1.

In the Traditional Campaign Finance Program, the Audit staff will conduct Periodic Random Audits during the 2026 Election Cycle to assist candidates in complying with Campaign Finance Rules and Regulations in future filings throughout the Election Cycle.

Through this proactive process, the Audit staff will conduct consultations with the candidates and their treasurers to ensure compliance. After the General Election 2026, the Audit staff will conduct the Post-Election Audits of candidates newly elected to office following the certification of the November 3, 2026 General Election results by the Board of Elections. See 3 DCMR Section 3404.4 (a). The audits will be initiated in January 2027.

D. ENFORCEMENT ACTIONS

55. Please list all enforcement measures and actions taken in FY25 and Q1 FY26. For each, please include a description of the violation, date of violation, date the investigation opened, date the investigation closed, and action taken.

RESPONSE:

In general, the Office of Campaign Finance employs the informal hearings process as the initial stage of enforcement of the campaign finance laws when there is non-compliance. If the matter is not resolved through the informal hearings process, pursuant to 3 DCMR § 3711.9, the OCF may file a Petition for Enforcement with the Board of Elections (BOE). If the matter remains unresolved after a Pre-Hearing Conference and a contested hearing before the Board, the General Counsel for the Board may seek a judgment against the respondent in the Superior Court for the District of Columbia which sustains the petition.

During FY25 and FY26, to date, the OCF informal hearing process has included the following:

REFERRALS

§ FY 2025 Referrals from PIRM 199 (57 PCC’s, 37 PAC’s, 11 Independent Expenditure Committees, 47 FEP, 0 Referenda, 2 Initiative Committees 2 Recall, 4 CSP’s and 39 ANCs).

§ FY 2026 YTD PIRM Referrals 11 (1 PCC, 4 PAC’s, 6 FEP, 0 Referenda, 0 Initiative Committee’s and 0 Recall).

§ Referrals for Fiscal Year 2025 from RAAD 4 PCC's, 0 PAC's and 0 Statehood Fund and 1 Independent Expenditure Committee.

§§ Total FY 2025 Referrals 214 (includes 11 FY 2026 YTD PIRM Referrals.

HEARINGS AND ORDERS ISSUED

§Hearing Notices Issued FY 2025 - 223 (167 First Notices and 56 Second Notices); FY 2026 YTD 37 (30 First Notices and 7 Second Notices)

§Hearings Conducted 105 in FY 2025 and 21 in FY 2026 YTD Hearings.

§ Percentage of Hearings conducted and closed before the next filing deadline: 100%

§ Orders issued 116 in FY 2025 and 22 issued in FY 2026 YTD. 138 Failure to Timely File (includes 116 FY 2025), 82 FEP orders, 19 ANC orders, 8 orders to vacate; 2 orders in connection with Requests For Additional Information from the RAAD: 3 orders issued in connection with Investigations; and 2 orders of settlement during FY 2025.

§ 40 Orders imposing fines were issued in FY 2025.

PETITIONS FOR ENFORCEMENT (TOTAL AMOUNT)

§ 27 Petitions for Enforcement transmitted to the Board of Elections General Counsel.

INVESTIGATIONS

§ Percentage of investigations closed within 90 days 100 %.

§ Investigations initiated 4 in FY 2025.

FINES IMPOSED

§ Amount of fines imposed \$ 48,910.00 in FY 2025

§ Amount of fines collected \$4,101.00 (Includes \$2,000.00 in FY 2026 YTD).

§ Fines vacated or settled for reduced amounts \$20,175.00 (includes \$2,000.00 in FY26 YTD).

§ Amount of installments due in FY 2026 – 0.

§ Fines paid in FY 2026 thus far \$2,000.00.

§ Outstanding fines To be Determined.

INTERPRETATIVE AND FOIA REQUESTS

§ Percentage of Interpretative Opinions issued within 30 days 100%.

§ Interpretive Opinions 1 issued in FY 2025.

§ FOIA requests in FY 2025 – 0.

§ Freedom of Information Act Requests in FY 2026 YTD – 0.

The Office of the General Counsel received and provided responses to 14 Requests for Expedited Advice via e-mail during FY 2025 and 6 during FY 2026 YTD. The advice was provided within 72 hours as opposed to 30-day period the Office of Campaign Finance is accorded by the Interpretative Opinion process.

The OCF enforcement process commences when there is non-compliance by required filers to file financial reports or to provide timely responses to Requests for Additional Information. Following either the failure to timely file a required Report of Receipts and Expenditures with the Public Information and Records Management Division or the failure to provide a timely response to a Request for Additional Information to the Reports Analysis and Audit Division, the matter is referred to the Office of the General Counsel for an Informal Hearing. The Informal Hearings process may result in dismissal, imposition of fines or suspension of fines. If the respondent considers the decision by OCF adverse, he/she may file a petition for review within 15 days of receipt of an order with the Board of Elections (BOE). However, in matters in which fines have been imposed if the respondent fails to pay the fine or seek review by the BOE within the prescribed period, the OCF may file a Petition for Enforcement with the BOE. Following a referral to the BOE

by a respondent or the OCF, the matter is scheduled for a pre-hearing conference to provide the parties with an opportunity for settlement. If the matter is not settled during the pre-hearing conference, a contested hearing before the BOE is scheduled. If the BOE affirms an OCF decision which includes a fine and the respondent fails to pay the fine or enter a payment plan, the Office of the General Counsel for the BOE files a complaint seeking judgment against the respondent in the Superior Court of the District of Columbia.

During FY2025, OCF completed three (3) Full Investigations and in FY 2026, to date, the Office of Campaign Finance has completed one (1) Full Investigation.

(a) OCF INV-2024-004 Tommy Wells, Chair of Neighbors United for Ward Six

Respondents: The Committee to Recall Charles Allen, the D.C. Neighborhood Alliance and the D.C. Republican Party

Alleged Infractions: Improper coordination, Failure to include Disclaimers on Campaign Literature and excessive contributions.

Status: Orders Issued 11/27/2024

Portions of the Complaint were Dismissed and reduced fines were imposed for the excessive contributions and failure to include disclosure information violations.

OCF FI 2025-001 Complainant: Sean Metcalf, Managing Director of
Universal Media, LTD.

Date Docketed: August 5, 2025

Respondents: Tracy Lucas and the Tracy Lucas for Mayor of DC Principal Campaign Committee

Allegation: False Campaign Finance Filing

Status: Order Issued October 31, 2025

Because of the demonstrated ability of the Agency to consistently monitor and enforce the reporting requirements, a high level of compliance with the reporting deadlines has been maintained in general for all programs administered. In most instances, irregularities were resolved before the next filing deadline in accordance with the OCF Standard Operating Procedures. During FY 2025, a 100 % filing rate was achieved in the Constituent Service and Statehood Fund Programs; and a 93% filing rate was achieved in campaign finance disclosure based on the actual filings by principal campaign committees, political committees, and political action committees.

56. Has OCF conducted a review of fines and fees to determine whether any should be reduced or increased? If so, please provide a narrative of any recommendations.

RESPONSE:

During Q1 of FY 26, the Agency submitted Emergency and Proposed Regulations to the Board of Elections that will reduce the maximum fines imposed against ANC Candidates to \$150.

- 58. How much did OCF impose in fines in FY25 and Q1 of FY26. Please indicate:**
- a. How much has been collected, from what sources, how much is outstanding?**
 - b. What actions or restrictions are imposed against filers who owe outstanding fines?**

RESPONSE:

a \$4,101.00 in fines was collected primarily from candidate committees. \$24,634.00 remains outstanding

b. Filers , Candidates and Committees who have unresolved fines with the agency are subject to referrals to the Office of the General Counsel for the Board of Elections to seek Petitions for Enforcement in the Superior Court of the District of Columbia which may result in a judgement against the filer, candidate and the treasurer or the committee or the committee.

In addition, candidates who have unresolved fine are prohibited form receiving certification in the Fair Elections Program as long as the fine remains unresolved.

59. Please describe the top 3 most common fines by frequency committed. For each fine type, please include the total amount imposed in FY 25 and Q1 of FY 26.

RESPONSE:

During FY2025 and Q1 of FY26, the majority of violations of the Campaign Finance Act were due to the Failures of Candidates and Committees to Timely File Reports of Receipts and Expenditures as required by D.C. Official Code Section1-116303.03 and 3DCMR Section 3008.2.

Response The top three fines imposed include the following:

1. Failure to timely File a required Report total imposed in FY25 and Q1 of Fy26 \$45,060.00
2. Failure to file an ANC Summary Financial Statement total imposed in FY25 and Q1 of FY26 \$250.00

3. Failure to respond to a Request for Additional Information total imposed in FY25 and Q1 of FY 26
\$3,600.00

60. Please describe the top 3 most common fines by total amount imposed in FY25 and Q1 of FY26.

RESPONSE:

Please refer to the Response to Question # 59.

61. Please list all fines which were challenged in FY25 and Q1 of FY26. For each, please include:

- a. The type of offense;
- b. The amount of the fine;
- c. The disposition of the challenge;
- d. The initial date the fine was issued; and
- e. The date of disposition.

RESPONSE:

During the reporting period of FY25 the Trayon for Mayor 2022, Principal Campaign Committee requested a hearing De Novo before the Board of Elections in which the Committee challenged the following:

- a. A Noncompliance Audit issued by the Fair Elections Program Audit.**
- b. A fine \$18,100.00**
- c. The matter remains pending before the Board of Elections.**
- d. The initial fine was imposed on March 22, 2024.**
- e. Pending**

62. How many committees are currently registered with OCF?

RESPONSE:

There are currently 190 Committees and Programs registered with the Office of Campaign Finance (OCF), including 58 Principal Campaign Committees, 57 Fair Elections Program Candidate Committees, 42 Political Action Committees, 8 Constituent Service Programs, 4 Statehood Fund Programs, 5 Initiative Committees, 2 Recall Committees, and 14 Independent Expenditure Committees.

63. How many committees have been registered with OCF each year, for the past ten years? Please break this number down by filer type.

The following Chart depicts new registrations by calendar year:

Year	PCC	FEP	PACs	CSP	Statehood	Initiative	Ref	Rec.	I.E.	Inaug.	Exp.	LDF
2014	72	N/A	11	0	0	7	0	1	0	1	4	0
2015	21	N/A	5	4	1	3	1	1	2	0	1	0
2016	38	N/A	3	0	0	4	0	1	8	0	1	0
2017	25	N/A	4	2	0	2	0	1	0	0	0	0
2018	63	N/A	3	0	0	5	3	0	3	1	0	0
2019	32	N/A	3	0	0	2	0	3	1	0	1	1
2020	37	55	2	0	0	5	0	1	1	0	1	0
2021	11	28	1	0	1	3	0	0	0	0	0	0
2022	44	25	4	0	0	1	0	0	6	1	0	0
2023	8	16	0	3	0	2	0	1	0	0	0	0
2024	27	10	4	0	0	2	0	4	4	0	1	0
2025	17	40	2	2	1	6	1	1	3	0	2	0
2026	20	23	3	0	0	0	0	0	3	0	0	0

64. How many committees are currently open for the purpose of retiring debt?

RESPONSE:

Twelve (12) committees are currently open.

- a. How long has each committee been open, and what is the outstanding balance of each?
- b. What activities, if any, did each of these committees undertake in FY24 and Q1 FY25?

Present status of continuing committees carrying debt.

<u>Committee Name</u>	<u>Registered Date</u>	<u>Loans</u>	<u>Debt</u>
2006 Orange for Mayor	6/24/2005	\$97,500	
Orange for Chair	5/10/2010	\$70,000	
Friends of Courtney R. Snowden	6/18/2014	\$16,000	
<i>Kinlow Ward 8 Strong</i>	12/23/2014	\$9,000	
<i>Sheila Bunn for Ward 8</i>	1/7/2015	\$44,919	
Cmte. To Elect Natalie Williams	12/9/2011	\$972	
Cmte. To elect Khalid Pitts 2014	4/2/2014	\$15,000	
<i>Toliver for Ward 4</i>	1/9/2015	\$5,000	
<i>Abraham for Ward 8</i>	12/31/2014	\$5,026	
<i>Re-elect Yvette Alexander 2012</i>	6/24/2011		\$7,700
Strauss 2014 Committee	11/15/2013	\$25,000	\$9,369
<i>Re-elect Yvette Alexander 2016</i>	9/24/2015		\$4,600
Robert White 2016	12/11/2015	\$2,031	
<i>Markus for Ward 8*</i>	3/2/2016		\$8,730

Karen 7 SBOE	3/8/2016		\$250
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<u>2018 Committees</u>	<u>Registered Date</u>	<u>Debts</u>	<u>Loans</u>
Dionne for DC	10/5/2017	\$7,437	\$29,098
Andria Thomas for DC	3/13/2018	\$20,000	

<u>2020 Committees</u>	<u>Registered Date</u>	<u>Debts</u>	<u>Loans</u>
Paul Strauss Committee	11/26/2019		\$25,000
Elect Yaida Ford	1/10/2020		\$55,077
<i>Brooke Pinto for Ward 2</i>	2/13/2020		\$25,000
Brooke Pinto for Wd 2 Spec. Elect	2/13/2020		\$30,000

<u>2022 Committees</u>	<u>Registered Date</u>	<u>Debts</u>	<u>Loans</u>
Karl Racine 2022	3/12/2020	\$1,208.40	
<i>Fred Hill 4 Council At-Large</i>	8/31/2021		\$24,578.07

Re-Elect Yvette Alexander 2016, Robert White 2016, and Brooke Pinto for Wd2 Special Election successfully closed their committees during FY 24. The italicized committees filed termination reports that are pending approval.

It should be noted that all loans are primarily owed by the committee to the candidate.

65. Please describe how OCF enforces restrictions against covered contractors. In your response, please include:
- a. Information provided to OCF by the Office of Contracting and Procurement;

- b. Information provided to OCF by other contracting authorities;**
- c. Any violations which occurred in FY25 or Q1 of FY26 to date, including contractor, amount contributed, prohibited recipient, how the violation was discovered, and action taken.**

RESPONSE:

The Office of Campaign Finance is not responsible for the enforcement of the Covered Contractor Provisions. The OCF did receive inquiries from contributors who were contractors, directed to our Office by other agencies. The OCP Business Database is not fully operational as of this date. Therefore, the Covered Contractor Provisions have not been fully implemented.

Briefly, the Covered Contractor provisions will prohibit government contracting authorities from entering or approving contracts with an estimated value of \$250,000.00 or more with covered contractors who have made contributions to prohibited recipients as defined by the Act within prescribed timeframes; and will prohibit the covered contractor from making the contributions during the prohibited period.

D.C. Official Code Section 1-1163.34a © (1), in the first instance, mandates each contracting authority to require covered contractors to report their principals to the contracting authority; to maintain a publicly available list on its website of all covered contractors, including their principals, for the contracts of that contracting authority; to notify covered contractors in the solicitation process of the prohibited recipients; and to enforce the provisions of D.C. Code Section 1-1163.34a against covered contractors who violate the statute. The Covered Contractor provisions will require the Office of Campaign Finance to work with the District Contracting Authorities to ensure compliance with the Covered Contractor provisions, through the review of the lists of covered contractors maintained by the contracting authorities against the financial reports of receipts and expenditures submitted on each filing deadline to

identify any unlawful contributions and notify the covered contractor, the prohibited recipient, and the affected contracting authority of the potential infractions.

The identification of unlawful contributions by the OCF, however, is dependent upon the enhancement in the first instance of the doing business database (D.C. Official Code § 2-361.04) regarding district procurement to capture the data listing the covered contractors and their principals, the prohibited recipients for contracts based on the estimated value, and the respective prohibited periods as defined by D.C. Official Code §1-1161.01 (45c).

Although the approved OCF FY 21 Budget included \$100,000.00 in non-personal services local funds for the upgrade of the OCF E-Filing and Disclosure System to implement the Covered Contractor Contribution provisions, the contracting authorities purportedly did not have the resources during Fiscal Year 2021 to implement the responsibilities imposed by the provisions.

Thereafter, resources were allocated during Fiscal Year 2022 to the contracting authorities for the implementation of the Covered Contractor Provisions, however, the procurement database was not upgraded, and the OCF was not able to proceed with the enhancement of the OCF E-Filing and Disclosure System.

As of this date in Fiscal Year 2026, the OCF is engaged in ongoing discussions with the Office of Contracting and Procurement (OCP) and the Office of the Chief Technology Officer (OCTO) concerning the development and build of the system to implement the Campaign Reform Amendment Act, specifically the “Covered Contractor” Provisions. The OCF is confident that the OCF Approved Fiscal Year 2026 Budget will sufficiently support the funding of the necessary upgrades to the OCF E-Filing and Disclosure Applications to ensure the interaction of the OCP “Doing Business” Database with the OCF System. When the procurement database is updated, the OCF will proceed to procure the services necessary to upgrade its system to enable the import of data from the doing business database into the OCF database to facilitate the matching process and identify the prohibited contributions.

F. PUBLIC TRANSPARENCY

66. Do you receive complaints from the public regarding compliance with OCF requirements? If so, what are the top types of complaints you receive and how does the Office handle the complaints?

RESPONSE:

Most of the complaints from the public are regarding the disclosure requirement on campaign literature. Following the receipt of a complaint regarding the failure to include disclosure information on campaign literature, the Office of Campaign Finance advises the candidate, treasurer or the Chairperson of the Committee of the allegation and prescribes a specific time period (usually 5 calendar days) within which the violation must be cured. If the error is cured no further action is taken. However, if the violation remains unresolved after the expiration of the prescribed period, the informal hearings process is employed which may result in the imposition of fines against the candidate.

Occasionally, complaints from the public may allege that candidates and committees have received excessive contributions. These matters are docketed and are resolved through the investigative process.

67. Please describe any enhancements OCF made in FY25 or Q1 of FY26 to:

- a. The OCF website;**
- b. The online filing and disclosure system; and**

c. The public-facing fair elections page.

RESPONSE:

a. The OCF website;

The OCF main website is maintained by OCTO and DataNet does not manage it.

Since May 2024, the OCF has continued to implement enhancements to modernize and strengthen its e-filing and disclosure system. Although the broader system upgrade required additional development time beyond the originally anticipated completion date, significant components of the modernization effort have now been implemented, with ongoing refinements as part of continuous system improvement.

The OCF has launched online registration for traditional committees within the e-filing system. Previously, registration for traditional committees was entirely paper-based, requiring manual intake, data entry, and verification by staff. To improve efficiency, accessibility, and data accuracy, the OCF launched an online registration module within the e-filing system on July 1, 2025. This enhancement allows candidates and treasurers to submit registration materials electronically, reducing processing times, minimizing reliance on paper filings, and improving the consistency and integrity of collected data. It has also strengthened internal tracking and reporting capabilities.

While the functionality upgrade has been substantially completed, OCF continues to monitor system performance and implement incremental improvements to enhance usability, backend efficiency, and public disclosure transparency.

b. The online filing and disclosure system; and

1. **Update contact information** - Wesley Williams to Kamil Key in UI and Email templates
2. **Letters and Mailing labels**
 - a. Enabled filter by election for ANC
 - b. Re-enabled mailing letter and mailing label functionality
3. **Email notification log**

A new admin module was implemented to let OCF staff view all the emails sent out of the e-filing System

4. **Online Registration Simplification with approval process**

Previous workflow – Candidate/Committee will have to request a secret code from OCF to register in the e-filing System. OCF staff will generate a secret code and email and then Candidate/Committee will use this secret code to begin their registration

New workflow – Candidate/Committee will enter their email address, system sends a verification code, and they will proceed with this registration using this secret code

5. Delete candidate Option

Provided an option to OCF staff to delete duplicate candidate registrations

c. The public-facing fair elections page.

No upgrades were made to the public page. However, upgrades have been made to enhance duplicate contributor validation logic on contributions data entry, excel upload, and present the duplicate contributions on the approval screen. The development was completed in FY2025 and pending release in production

68. Please describe any planned enhancements in FY26 to:

- c. The OCF website;
- d. The online filing and disclosure system;
- c. The public-facing fair elections page; and
- d. Other systems.

RESPONSE:

a. The OCF website – None anticipated at this time;

The Office of Campaign Finance’s strategy to continuously improve the agency’s website functionality and communication efforts focuses on usability, accessibility, content relevance, and stakeholder feedback. The OCF regularly reviews website content and navigation to ensure information is current, clearly organized, and easily accessible to candidates, committees, and the public.

As part of this effort, the Office of Campaign Finance submitted a request to the Office of the Chief Technology Officer (OCTO) to remove inactive and outdated links and improve overall usability. The requested updates include removing press releases older than three (3) years; removing advisories older than ten (10) years; removing all outdated job announcements; relocating the “Training” page under the “Regulations and Guidance” tab for improved navigation; moving the “Data & Reports” tab next to the “File Financial Reports” tab to enhance user workflow; adding a calendar

to the home page to highlight upcoming events and key dates; and removing outdated links for FDS and Lobbyist pages.

- b. The online filing and disclosure system;
 - 1. Allow upload of supporting documents for contributions and expenditures for Principal Campaign Committees in the Traditional Program
 - 2. Allow excel upload contributions and expenditures for Political Action Committees
 - 3. Import and create Candidates for Advisory Neighborhood Commission Members registrations using Excel
- c. The public-facing fair elections page; and
Release of new logic for duplication contribution validation
- d. Other systems - None.

69. What is the status of the development of the online business contributor tutorial?

RESPONSE:

Covered Contractors: The OCF has set up the integration between the OCP QuickBase database and the OCF E-filing System and based on the available data, created a proof of concept in development. This needs to be enhanced further to consider all scenarios. Currently awaiting changes from OCP. The online business contributor tutorial will be completed following the upgrades which will allow the OCF to include the procedures for the identification of prohibited contributions.

70. Please provide an update on OCF’s efforts to promote compliance with the “affiliated entity” reporting requirement.

a. In how many instances were affiliated entities of business contributors listed in FY25 or FY26, to date? Out of how many business contributors?

RESPONSE:

During the reporting periods of FY25 and Q1 of FY26 the following required filers received contributions from businesses:

PCC -- 10/01/2024 | Receipt to Date: 09/30/2025 | Contributor Types: Corporation, Labor, Business

13

10/01/2025 | Receipt to Date: 02/25/2026 | Contributor Types: Corporation, Labor, Business

3

PAC 10/01/2024 | Receipt to Date: 09/30/2025 | Contributor Types: Corporation, Labor, Business

333

10/01/2025 | Receipt to Date: 02/25/2026 | Contributor Types: Corporation, Labor, Business

112

Total Business contributions

461

A total of 10 Affiliated Entities made contributions during the reporting periods, but the Agency did not find any instances where the combined amounts of the business contributors and their Affiliated Entities resulted in contributions that exceeded the legal limit.

b. What plans, if any, does OCF have to improve compliance with this requirement in FY26?

RESPONSE:

During FY25, to date, the Office of Campaign Finance will continue to intensify its efforts to promote compliance with the “Business Contributor” Rule. The Agency expanded its Educational Program to extend its outreach efforts to the Business Community and notify various associations of the availability of the Agency to present seminars onsite at their facilities concerning the “business contributor” disclosure requirement to promote a clear understanding of the applicable provisions of the current laws and regulations, and of the dates of onsite seminars. Further, the Agency will incorporate Training Seminars specific to “Contributions by Business Entities” in its 2025 Training Calendar; and will refer the Website Training for Business Contributors on OCF Form 32, to the Chamber of Commerce by link. The 2025 Training Calendar will be forwarded to the Chamber in February 2025.

On October 24, 2023, the Agency emailed to the Chamber, the OCF 2023 Schedule of Virtual Training Seminars, which included scheduled Training on the Business Contributor, and the link to the Power Point Presentation for Business Contributors available at the OCF Website, for distribution to its membership.

As required by recent amendments to the Campaign Finance Act, the reporting requirements of contributions received from business contributors is reinforced to the filing community through the mandatory entrance conferences, the onsite educational seminars, the Pre-Notification and Request for Additional Information Programs, and the OCF Website. During the training sessions, the filing community is instructed that each business entity must identify for the committee at the time of contribution each one of its affiliated entities which have also contributed to the committee, and certify that for each contribution made, none of its affiliated entities have made a contribution that when aggregated with its contribution, exceeds the contribution limits; and that it is the responsibility of the

committee to collect and disclose the information on its reports of receipts and expenditures. The Audit Branch uses the Request for Additional Information Program to require filing entities which report business contributions to submit OCF Form 32 for review and thereby verify compliance with the Business Contributor requirement. The Office of Campaign Finance modified the E-Filing Applications to provide a warning message that appears on the Screen when one is about to enter a business contribution which reminds the filer that “you are required to list the name of any affiliated entity that has also made a contribution to the committee.”

Last, the Office of Campaign Finance following each filing deadline, commencing with the October 10, 2019, due date, has conducted the random sample of the reported contributions of at least fifty (50) “Business Contributors” from each financial report to verify that the contribution does not exceed the contribution limitation. The Agency compares the sample to information included in publications and additional resources which identify business affiliates to determine whether any affiliated person or entity of a business contributor has also contributed to the same committee. It should be noted that due to the small number of Business Contributors in FY25 and FY26, to date, the Office of Campaign Finance has verified the status of all Business Contributions.

Notwithstanding the efforts of the Agency, the Business Contributor bears the primary responsibility to disclose information regarding affiliated people or entities to committees, which are then required to report the same.

The breakdown of contributor data by donor type during FY25 and FY26, to date, follows:

FY 2025

- Total Contributors – 3530
- Individual Contributors – 3184 (90% of Total Contributors)
- Business Contributors – 346 (10% of Total Contributors)

Individual Contributions to PCCs

Individual Contributions to PACs

2993

Business Contributions to PCCs

13

Business Contributions to PACs

333

FY 2026

- Total Contributors – 2386, to date
- Individual Contributors – 2271 (95% of Total Contributors)
- Business Contributors – 115 (5 % of Total Contributors)

Individual Contributions to PCCs (FY 2026: 10/1/25 - 1/29/26)

724

Individual Contributions to PACs (FY 2026: 10/1/25 – 1/29/26)

1547

Business Contributions to PCCs (FY 2026: 10/1/25 – 1/29/26)

3

Business Contributions to PACs (FY 2026: 10/1 /25 – 1/29/26)

122

Traditional System:

Business Contributors for FY 2026

- October 10 Report 58
- December 10 Report 30

c. How has the agency made information relating to affiliated entities publicly accessible?

RESPONSE:

The Agency expanded its Educational Program to extend its outreach efforts to the Business Community and notify various associations of the availability of the Agency to present seminars onsite at their facilities concerning the “business contributor” disclosure requirement to promote a clear understanding of the applicable provisions of the current laws and regulations, and of the dates of onsite seminars. Further, the Agency has incorporated Training Seminars specific to “Contributions by Business Entities” in its 2026 Training Calendar; and will refer the Website Training for Business Contributors on OCF Form 32, to the Chamber of Commerce by link. The 2026 Training Calendar was published at the website on January 16, 2026, at the OCF website and forwarded to the Chamber.

71. Please describe the OCF’s communication strategy for FY26, including efforts related to filers and efforts related to the public at large.

RESPONSE:

For the 2026 Election Cycle, the vendor engaged for the Debates will execute a comprehensive public relations and media engagement campaign, utilizing digital, print, and community outreach methods to maximize public awareness and participation.

- Deploy targeted SMS campaigns to registered voters.
- Implement over-the-top (OTT) streaming advertisements.

- Launch social media campaigns on Instagram, Facebook, and Twitter.
- Distribute postcards with QR codes targeting hard-to-reach communities.
- Partner with community organizations such as DC Action for Kids, Dupont Circle Citizens Association, and DC Federation of Civic Associations to extend outreach.

72. Please provide a list of outreaches conducted with ANCs in FY25 and Q1 of FY26. What additional outreach is planned for FY26?

RESPONSE:

The Advisory Neighborhood Commission Outreach Program remains a viable and integral component of the OCF Community Outreach Program. The Office of Campaign Finance executed a targeted outreach strategy to educate local leaders and residents on the Agency’s Traditional and Fair Elections programs. To initiate this dialogue, the OCF proactively contacted 47 ANC Chairpersons – 38 in FY25 and 9 to date in FY26 – with formal requests to present these programs during their monthly virtual public meetings. This initiative resulted in six (6) virtual presentations across various commissions in FY25, starting with ANC 6B (Oct. 8, 2024), followed by two sessions with ANC 4A (Jan. 4 and Feb. 4, 2025), and subsequent meetings with ANC 2C (Apr. 8, 2025), ANC 1A (Apr. 16, 2025), and ANC 4E (Sept. 30, 2025). To date, the agency has maintained its presence in the community in the first two quarters of FY26, conducting three (3) virtual presentations with ANC 5A on October 22, 2025, ANC 2B on November 12, 2025, and ANC 1A on January 21, 2026.

The agency plans to further expand its outreach in FY26 to include the OCF presenting at the DC Federation of Civic Associations (DCFCA) and the Federation of Citizens Associations (FCADC) virtual meetings. These associations represent dozens of neighborhoods across all eight District wards. The OCF has communicated with the Federations’ leadership and looks forward to

sharing information on the Agency's Traditional and Fair Elections Campaign Finance Programs with a broader cross-section of District residents.

73. Which entities are under contract to maintain and update the OCF website? When was the most recent contract ratified, and when is it scheduled to end? Please also indicate whether the contract was competitively bid or not.

RESPONSE:

The E-Filing system is supported by the OCF vendor DataNet and housed on the OCF Website which is maintained by OCTO. The maintenance and support contract with DataNet was renewed in October of 2025 and is scheduled to end at the end of the Fiscal Year, September 30, 2026. The development of both the e-Filing Systems was competitively bid and the current maintenance is sole-sourced to Datanet.

74. Please explain the methods by which OCF informs the public about the conduct, activities, and financial operations of candidates, political committees, constituent service and statehood fund programs.

RESPONSE:

The Office of Campaign Finance fully utilizes the Agency Website, the Facebook Page, the X Account, the Email Subscription Service, the Biennial Reports, and the Monthly Production Statistics, to inform the public about the conduct, activities, and financial operations of the candidates, political committees, exploratory, transition, inaugural, and legal defense committees, and the Constituent Service and Statehood Fund Programs. All financial reports, including those of candidates in the Fair Elections Program are immediately posted at the OCF

website and are available real time upon submission. All Audit Reports, Investigative and Informal Hearing Orders are published at the OCF website upon issuance, and all Open Investigations and other OCF production statistics are presented during the monthly meeting of the Board of Elections (BOE) and published at the BOE website.

The Agency's website provides monthly schedules of the public training seminars held onsite and accessed monthly with the use of online webinars. OCF's Social Media platforms, Facebook Page and X accounts allow information, content, and data to be accessed in real time through posts and tweets. More specifically, the OCF Website offers the following features and services, which are designed to provide campaign finance data in user friendly and accessible formats:

(1) Data and Reports Link

- (a) Financial Reports – Real time images of the financial reports filed with the Agency, including the FEP financial reports, generated by the E-Filing Application or through the data entry of paper submissions are available, from 2006 through the current reporting period, for public inspection, and may be searched by Filer Type, Filing Year, and Report Name; and Reports and Summaries of Contribution Information by Denomination and Donor Type and Expenditure Information by Type, with visuals (piecharts to denote percentages, are generated by the OCF Database when financial reports are submitted, and made available for public inspection. The Reports and Summaries may be searched by Filer Type, Filing Year, and Report Name.
- (b) Traditional Program Contributions and Expenditures – This Search Feature provides access to all contributions and expenditures reported from 2003, through the current reporting period, and allows the public to use several different criteria to define the results required and search contribution data (i.e., the contributor's name, recipient, report name,

amount, date of contribution, contributor's location, and contribution type), or expenditure data (i.e., the payor, the report name, the amount, the date, the payee, the payee location, and the expenditure type).

- (c) Traditional Program Registration Disclosures – This Search Feature allows the public to search the OCF Database to view the Electronic Disclosure of Registration Statements filed with the Agency by candidates/principal campaign committees (including FEP candidates/committees), political action committees, Constituent Service Programs, and others. To define the results required, the user may select Filer Type, Election Year, and Committee Name. For example, the Filer Type “candidate” search result will display for the Election Year selected, the names of all candidates who have registered to participate in that election cycle, their Party Affiliation and the Office for which election is sought. The user may then select a specific candidate, to view the candidate's Statement of Registration, Committee Statement of Organization, Filing History (i.e., Report Name and coverage period) and Enforcement/Complaints. The “Enforcement/Complaints” history provides the Orders/Audit records for the selected candidate/committee in the Agency with the Docket Number, the Order Type, the Issuance Date, and Comments.

- (d) Biennial Reports – This Search Feature allows the public to search and select for public inspection the Biennial Reports of the Agency, by date, from which to view the summary of the receipts and expenditures of candidates for public office and committees for the prior two-year period. The Biennial Reports provide a historical context of the money spent in DC Elections. For the coverage period selected, the contributions are sorted by denomination and donor type, and the expenditures by type, with graphs and pie charts to visualize the percentages of the reported information.

- (e) Summary of Campaign Finance Reports – This Search Feature allows the public to select by calendar year and month, the Monthly Production Reports of the Office of Campaign Finance from which to view the activity of the Agency, including

financial reports received in both the Fair Elections and Traditional Campaign Finance Programs, disbursements authorized from the Elections Fund, the names of candidates certified into the Fair Elections Program, the names of committees who failed to file, new candidate and committee registrations, mandatory training conferences conducted, desk reviews conducted, audit reports, interpretative opinions, and informal hearing orders issued, the list of ongoing audits and investigations, fines issued, and petitions for enforcement filed before the Board of Elections. The Monthly Production Report of the Agency is presented at the open meetings held by the Board of Elections.

- (f) **Affiliated Entity Search** – This Search Feature allows the public to search contributions to identify contributions by a business entity, where the filer has listed all the affiliated entities of the business contributor which have also contributed to the filer. The business contributor and its affiliated entities share the contribution limits imposed by the Campaign Finance Act. The user must select the criteria that best defines the results required (i.e., the recipient, the report name, the amount, the date, the contributor, the contribution location, and the contribution type).
- (g) **Traditional Program Active Candidates List** – This Search Feature provides the public with active lists based on the Election Year selected of Candidates with Committees and without Committees. The Active Candidates List displays for the Election Year selected the candidate’s name, committee name, election year, party, and office.
- (h) **Active Committees List** - This Search Feature provides the public with active lists of committees for the Election Year and Filer Type selected (includes principal campaign committees, political action committees, initiative, referendum, and recall committees, inaugural, legal defense, transition, exploratory and independent expenditure committees, and the Constituent Service and Statehood Fund Programs). The Active Committees List displays for the Filer Type and Election Year selected, the registration date of the committee, and the totals reported for contributions, expenditures, and loans.

- (i) Traditional Program Quick Stats – This Search Feature gives the public a quick view of various statistics maintained by the OCF specific to Principal Campaign Committees for the Filing Year selected, including the Total Contributions by Denomination, the Total Contributions by Contributor Type, the Top 10 Principal Campaign Committees by Total Contributions Received, the Top 10 Principal Campaign Committees by Total Loans Received, and a list of the Recently Formed Principal Campaign Committees with the organization date. Graphs are used to depict the percentage terms of the various statistics.

- (j) FEP Quick Stats – This Search Feature allows the public to obtain by Election Year, the total number of registered and certified candidates, the total amount of public fund payments, and the total amount of remissions; the Numbers by Office of candidates registered and certified, with total contributions, and public payments disbursed provided for each office; and for the Election Year selected, statistics for the “Top 10 Candidates” by “Number of DC Supporters”, “Number of Non-DC Supporters”, Total Contributions Received”, “Total Expenditures”, “Public Funds Received” and “Total Contributions from Self/Family”.

- (k) The “Fair Elections Candidates Payment and Information” Dashboard Link - Presents Summary of “Payments Made To-Date”, the “Total Base Payments”, the “Total Matching Payments’ and “Total Payments Made”, in total for all committees combined as well as separately for each committee. Further, access is provided at this Link to the searchable listing of all candidates by election year and report summary and to the following searchable Report listings: Filer Reports; Contributions/Receipts; Expenditures; Audit Reports; Orders; and to the afore-mentioned FEP Statistics.

- (l) The FEP Contributions and Expenditures Public Search Feature with data download based on the financial reports filed online by the Fair Elections candidate committees - Enables the search of contributions by the recipient, report name (including filing year), amount (with value range), date (with date range), contributor name, contributor address (by

city, state, zip code), and contribution type (cash, check, credit card, etc.): and expenditures by the payor, report name, amount (with value range), date (payee name (individual, business), payee location (by city, state, zip), and expenditure type and purpose (based on Schedule B of the R&E Report).

(m) FEP Registration Disclosures - Provide the date of registration, the listing of chairperson and treasurer, public fund payouts by type, amount, and date, financial reports filed, and any audits or orders issued to the committee.

(2) Services Link

1. Download Campaign Finance Filer Data – This Service allows the public to download data obtained from financial reports electronically filed or entered from paper submissions into the OCF Database. The information may be searched, sorted, viewed, and exported from the database into different formats, including PDF, Excel, CSV, or XML. The user can organize and analyze the data in greater detail.
2. The Agency maintains the following enforcement information involving registrants under the Campaign Finance Act at its Website: Administrative Dismissal and Vacated Orders of Candidates and Political Committees; Complaints & Final Decisions (Includes a Search Feature by Topic); Final Audit Reports; and Informal Hearings on Delinquent Filers including Candidates and Political Committees.

The Office of Campaign Finance also uses the Website to disseminate News Releases, to announce upcoming filing deadlines for the submission of financial reports, and to publish the schedule of Educational Training, to which the public is invited. The Campaign Finance Guide and the Educational Brochures are also available for public view at the Website. The Guide summarizes the procedures

and guidelines which govern the registration, financial reporting, and disclosure requirements of candidates, committees and elected public officials in the District of Columbia. The Brochures offer critical information in a more concise fashion.

The Agency continues to use the OCF Facebook Page to further extend educational outreach to the public through the posting of upcoming training, filings, the release of orders and audits, and links to new features at the Website. Social website users are referred by the OCF Face Book Page to the Agency's Website for more detailed information where appropriate, and links are provided to aid in that process. An Icon is provided at the OCF Website to select and connect with the Page.

The Office of Campaign Finance established the X Account (formerly the Twitter Account) on April 25, 2016. The X Account is used to disseminate information and to present data as it occurs in real time, and to engage the public. Through the X Account, the OCF has increased its transparency, audience, and ability to share information concerning the business of the Agency. The public can respond to the tweets with questions, comments or concerns and have them addressed immediately. The X Account is a social media broadcast platform that provides interactive engagement and dialogue. The Agency is also able to track and address areas of concern that might be trending. The X Account, like the OCF Facebook Page, is a free social media site. It is an important tool that has enhanced OCF's transparency and increased the agency's social media outreach avenues. When needed, a link to the OCF's Facebook Page or Website is provided for additional information.

The email subscription service invites members of the public to subscribe, indicating their preferences, to receive email updates on the issuance of final decisions in investigative cases, audit reports, and interpretative opinions. As of this date, in FY25, there are **391** new subscribers, and **143** for Q1 of FY26.

In addition, the Office of Campaign Finance reports monthly to the Board of Elections during its regularly scheduled meetings on the activity of the Agency for the previous thirty (30) day period. The Agency Report details the financial reports received, the failures to file, the new candidate and committee registrations, the certification of candidates into the Fair Elections Program, and the disbursement of public funds, the mandatory training conferences conducted, the number of desk reviews conducted, audit reports issued, the status of ongoing audits and investigations, the imposition of any fines, and the filing of any petitions for enforcement with the Board.

Last, the Agency informs the public about the financial operations of its registrants through the conduct of periodic and Full Field Audits, which culminates in the issuance and publication of the Audit Reports at the OCF Website for public view. During the election cycle, the Audit Division conducts periodic audits of the Reports of Receipts and Expenditures of the candidates and principal campaign committees registered for the upcoming election, and of political action committees active in an election cycle. The Division also conducts periodically random audits of constituent service programs for every other filing deadline and of continuing committees on every filing deadline. Full field audits are conducted on all newly elected officials and Inaugural Committees; and where warranted, in investigative matters. All Audit Reports are published at the OCF Website.

G. 2026 Election Cycle

74. For the 2026 Election Cycle, please provide a timeline of the election cycle, including the date registration opened, deadlines for filings, and other important dates. Please include both the traditional and Fair Elections Program and cite the statute or regulation that governs the timeline.

RESPONSE:

D.C. Official Code Section 1-1161.01 (16A) defines the term “Election Cycle” to mean:

- (A)** The period beginning on the day after the date of the most recent general election for a seat for a covered office and ending on the date of the next general election for that seat for the covered office; or
- (B)** In the case of a special election for a seat for a covered office, the period beginning on the day the special election is called and ending on the date of the special election for that seat for the covered office.

The 2026 Election Cycle began November 9, 2022, the day after the date of the November 8, 2022 General Election for the offices elected therein, which are to be elected during the November 3, 2026, General Election, specifically the Covered Offices of the Mayor, the Attorney General, the Chairman of the Council, At-Large (2) and Ward (1, 3, 5, and 6) Members of the Council , and Ward (1, 3, 5, and 6) Members of the State Board of Education. The 2026 Election Cycle will end on November 4, 2026, the day after the November 3, General Election.

Further, the term “Qualifying Period” as defined by D.C. Official Code Section 1-1161.01 (47B) means:

- “(A) For a candidate running in a primary election, the period beginning on the day after the most recent general election for the seat for the covered office that the candidate is seeking and ending on the last day to file nominating petitions for the primary election for the seat for the covered office sought.
- (B)** For a candidate not running in a primary election, the period beginning on the day after the most recent general election for the seat for the covered office that the candidate is seeking and ending on the last day to file nominating petitions for the general election for the seat for the covered office sought; or
- (C)** For a candidate running in a special election, the period beginning on the day the special election is called and ending on the last day to file nominating petitions for the covered office sought.”

D.C. Official Code Sections 1-1163.09 (a), (b), and (b-1) require the Treasurers of each political committee, political action committee, and independent expenditure committee to file Reports of Receipts and Expenditures with the Office of Campaign Finance on dates specified therein, and as further implemented by Title 3 DCMR, Sections 3017 and 4212.

D.C. Official Code Section 1-1163.09 provides in pertinent part:

(a) The following individuals shall file with the Director of Campaign Finance, and with the principal campaign committee, if applicable, reports of receipts and expenditures on forms to be prescribed or approved by the Director of Campaign Finance:

- (1)** The treasurer of each political committee;
- (2)** The treasurer of each political action committee; and
- (3)** The treasurer of each independent expenditure committee.

(b) The reports required by subsection (a) of this section shall be filed on the 10th day of March, June, August, October, and December in the 7 months preceding the date on which, and in each year during which, an election is held for the office sought, and 8 days before a special or general election, and also by the 31st day of January each year. In addition, the reports shall be filed on the 31st day of July of each year in which there is no election. The reports shall be complete as of the date prescribed by the Director of Campaign Finance, which shall not be more than 5 days before the date of filing, except that any contribution of \$200 or more received after the closing date prescribed by the Director of Campaign Finance for the last report required to be filled before the election shall be reported within 24 hours after its receipt.

(b-1)(1) In addition to the reports required by subsection (a) of this section, candidates seeking certification and participating candidates shall submit reports of qualified small-dollar contributions and contributions from non-District resident individuals that

include the information required by [§ 1-1163.32b\(b\)](#) on the 10th day of the October preceding the date on which an election is held for the office sought and on such other dates as the Director of Campaign Finance shall establish by rulemaking.

(2) The schedule established under paragraph (1) of this subsection shall include, at a minimum, 3 dates within the 60-day period immediately preceding a primary, special, or general election, as applicable to the participating candidate.

Timeline:

November 9, 2022 – The 2026 Election Cycle begins, and the first day upon which candidates and committees may register.

***Please note that it has been the experience of the OCF that most candidates do not begin to register to participate in an election cycle until the calendar year/fiscal year immediately preceding the calendar year in which the Primary and General Elections are scheduled. For the purposes of the Timeline, the Calendar Year 2025 is the year when the activity for the 2026 Election Cycle commenced.**

The “Qualifying Periods” during which candidates in both the Primary and General Elections must meet the FEP threshold requirements to be certified as “participating candidates” also began on November 9, 2022, the day after the November 8, 2022 General Election, and will both end in Fiscal Year 2026, on the last day to file nominating petitions for the respective seats in the applicable election.

Traditional Program

Principal Campaign Committees

January 1, 2025 – Candidates may begin to register.

► January 31, 2025 - Deadline for filing of Report of Receipts and Expenditures

- ▶ **July 31, 2025 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **December 10, 2025 - Deadline for filing of Report of Receipts and Expenditures (for candidates registered for the 2026 Primary Election)**
- ▶ **January 31, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **March 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **June 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
 - ***June 16, 2026 – Primary Election Day**
- ▶ **August 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **October 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **October 28, 2026 (8 Day Pre-General Election Report)**
 - **November 3, 2026 – General Election Day**
 - **Certification of Election Results – to be Determined by Board of Elections**
 - **Selection of Campaign Operations for Post-Election Audits**
- ▶ **December 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**

Fair Elections Program

November 9, 2022 – Qualifying Period begins (D.C. Official Code Section 1-1161.01 (47B))

January 1, 2025 – Candidates may begin to register.

- ▶ **January 31, 2025 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **July 31, 2025 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **October 10, 2025 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **December 10, 2025 - Deadline for filing of Report of Receipts and Expenditures**

- ▶ **January 31, 2026 - Deadline for filing of Report of Receipts and Expenditures**

- ▶ **March 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **March 18, 2026 – Deadline to Qualify for the FEP to participate in the Primary Election and to file Nominating Petitions with the BOE (D.C. Official Code Section 1-1161.01 (47B) (A))**
- ▶ **April 10, 2026 - Deadline for filing of Report of Receipts and Expenditure**
- ▶ **April 24, 2026 – April 31, 2026 – (Tentative Dates) Debates to be scheduled in any city-wide contests involving FEP Candidates and at least any Traditional Program Candidate who consents to participate once the BOE conducts the lottery to determine ballot positions (D.C. Official Code Section 1-1163.32g (a))**
- ▶ **May 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **June 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **June 16, 2026 – Primary Election**
- ▶ **July 17, 2026 – (Tentative) BOE Certification of Election Results**
- ▶ **August 5, 2026 - Deadline to Qualify for the FEP to participate in the Primary Election and to file Nominating Petitions with the BOE (D.C. Official Code Section 1-1161.01 (47B) (B))**

- ▶
- ▶ **August 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**

- ▶ **September 11, 2026 – September 18, 2026 - – (Tentative Dates) Debates to be scheduled in any city-wide contests involving FEP Candidates and any Traditional Program Candidate who consents to participate once the BOE conducts the lottery to determine ballot positions. D.C. Official Code Section 1-1163.32g**
- ▶ **September 17, 2026 – Remission of surplus funds due by FEP Candidates (D.C. Official Code Section 1-1163.32h (a)(1))**
- ▶ **October 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **October 28, 2026 (8 Day Pre-General Election Report)**
- ▶ **November 3, 2026 – General Election**
- ▶ **December 10, 2026 - Deadline for filing of Report of Receipts and Expenditures**
- ▶ **December 2, 2026 - (Tentative) BOE Certification of Election Results**
- ▶ **February 2, 2027 - Remission of surplus funds due by FEP Candidates (D.C. Official Code Section 1-1163.32h (a)(2))**
- ▶ **March 2, 2026 – Initiation of Post-Election Audits for all certified FEP Participating Candidates (3 DCMR Section 4308.1 and D.C. Official Code Section 1-1163.04 (8))**
- ▶ **September 1, 2026 – Post-Election Report due for the 2026 Election Cycle (D.C. Official Code Section 1-1163.32j (a))**

75. Please describe the public outreach related to the 2026 Election Cycle. Include outreach and trainings conducted for candidates and for members of the public.

RESPONSE:

During Fiscal Year 2025, the Agency calculated and included the projected funding for the Fair Elections Program for the 2026 Election Cycle in the December 2024 submission of the Budget Review of the 2026 Proposed Budget for the Agency. See Attachment L. The OCF published the following Reports, Informational and Training Materials at the OCF Website, www.ocf.dc.gov. beginning

in Fiscal Year 2025 and Fiscal Year 2026 to date for the 2026 Election Cycle, including the Primary and General Elections, and the 2026 Special Election for the Vacancy in the Seat of At-Large Member of the Council; and participated in the following community outreach events to present information on its Programs in its continuing efforts to reach a wider audience at the following events in Fiscal Year 2026, to date:

- The Revised Brochure on the DC Office of Campaign Finance - published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
- The [Public Finance Program Brochure Revised January 2025.pdf](#) – published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
- The [Fact Sheet for the FEP Program During the 2026 Election Cycle.pdf](#) – published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
- The Fact Sheet for the Traditional Campaign Finance Program During the 2026 Election Cycle.pdf – published at the OCF Website, www.ocf.dc.gov, on February 28, 2025.
- The [Fair Elections Process for Participants Revised January 2025.pdf](#). – published at the OCF Website, ocf.dc.gov, February 28, 2025.
- The 2026 Campaign Finance Guide Revised January 2026 – published at the OCF Website, ocf.dc.gov, January 21, 2026.

- The 2026 Training Schedule – published at the OCF Website, ocf.dc.gov, January 22, 2026.
- The [Fact Sheet for the FEP Program During the 2026 Special Election Cycle.pdf](#) – published at the OCF Website, www.ocf.dc.gov, on February 3, 2026.
- The Fact Sheet for the Traditional Campaign Finance Program During the 2026 Special Election Cycle.pdf – published at the OCF Website, www.ocf.dc.gov, on February 3, 2026.

Public Training During Fiscal Year 2026, To Date

The Office of Campaign Finance’s Public Training Program has continued to carry out the Agency’s mission during FY 2026. The Agency provided virtual Mandatory Entrance Conferences and elective courses related to the Traditional and Fair Elections Campaign Finance Programs. Entrance Conferences for newly registered Candidates and Treasurers are mandated under the amended Campaign Finance Reform Transparency Act of 2013. A key component of the training includes introducing attendees to the full range of the Audit process for the Traditional and Fair Elections Programs.

Mandatory Entrance Conferences

FY26 to date Candidates and Treasurers who completed the OCF Entrance Conference Presentation:

Quarters	Candidates	Treasurers
1	16	16

2	54	22
3		
4		
Total Participants	70	38

Prior to the 2020 Public Health Emergency, the afore-mentioned process applied to mandatory onsite training. By virtue of D.C. Law 23-192, the Initiative and Referendum Process Improvement Amendment Act of 2020, effective March 16, 2021, the Mandatory Training Provisions were permanently amended to authorize the OCF to conduct online training during a period for which the Mayor has declared a public health emergency, pursuant to D.C. Code § 7-2304.01. On May 15, 2020, the Agency proposed the Notice of Emergency and Proposed Rulemaking to the Board of Elections for adoption on May 6, 2020, to authorize, inter alia, online mandatory training for new candidates and treasurers (67 DCR 5161; May 15, 2020), pursuant to the earlier COVID-19 Response Supplemental Emergency Amendment Act of 2020, effective April 10, 2020 (D.C. Act 23-286; 67 DCR 4178 (April 17, 2020)). The Notice of Final Rulemaking was adopted by the Board of Elections on February 3, 2021 and published in the D.C. Register on February 12, 2021. The Regulations were revised in January 2026 to provide that the mandatory training may be conducted online or in person at the option of the candidate or treasurer, in the absence of a public health emergency. The Notice of Emergency and Proposed Rulemaking was adopted by the Board of Elections on January 14, 2026, and published in the D.C. Register on January 23, 2026.

The online training for new candidates/treasurers is available on the designated committee’s page. The candidate/treasurer must sign into the e-filing system to complete the training. The training must be viewed in its entirety (the system will not allow the viewer to fast-forward or to stop and return to the training), and once completed, the OCF receives an auto generated email notifying the OCF

that a specific named person has completed the training. The email is used as verification of the compliance of the candidate/treasurer with the mandatory training requirement.

To further ensure that new candidates and treasurers fully understand the scope of their responsibilities and obligations under the Campaign Finance Act, the Agency introduced and incorporated the Candidate/Consultation Program as a new initiative during Fiscal Year 2022 to offer one on one consultations to candidates and treasurers with the OCF auditors in both the Fair Elections and the Traditional Campaign Finance Programs following the completion of the mandatory entrance conference and the submission of the first Receipts and Expenditures Report. The purpose of the consultation is to discuss the reporting requirements and any compliance issues specific to the campaign. The One-on-One Candidate/Treasurer Consultation Program commenced February 1, 2023, in both the Fair Elections Program (FEP) and the Traditional Campaign Finance Program, by the respective Audit Programs, which held a combined total of 93 sessions throughout Fiscal Year 2025, and Fiscal Year 2026, to date. The FEP and RAAD Audit Divisions developed PowerPoint Presentations for the Audit Training Sessions which introduce the full range of the Audit Process in both Programs.

The OCF developed in FY23, the Audit Training Program to introduce to candidates, treasurers, and the public, the full range of the audit process, including the conduct of desk reviews, full field and random periodic audits, and post-election audits. The OCF posted the OCF 2026 Schedule of Training Seminars on the OCF Website, www.ocf.dc.gov, on January 22, 2026, which included the dates for the Audit Programs during FY26. Further, the Fair Elections Division, as the result of the onset of the COVID-19 pandemic in March 2020, continues to offer one on one virtual training and technical assistance through meetings conducted with candidates on the effective use of the FEP E-Filing System to submit financial reports online and upload contributor receipts and affirmations and committee financial documents. On each deadline for the filing of financial reports, the FEP Division offers technical assistance to

users on the use of the FEP E-Filing System to report campaign activity. The OCF 2026 Schedule of Training Seminars will continue to offer Audit Training throughout the 2026 Calendar Year.

Community Outreach

The Agency has once again partnered with the District of Columbia Public Library (DCPL) to notify DCPL of its request to schedule the use of the Community Room in each of the respective Branches in the Eight Wards to meet with the public monthly during Calendar Year 2026 to present information on the 2026 Election Cycle and the Programs of the Office of Campaign Finance. The 2026 Schedule of Educational Seminars incorporates the dates Seminars will be held in the Branches of the DCPL.

The Agency has also participated in meetings with the Manager of the Community Outreach Programs of the Board of Elections to discuss the partnership of the Agencies on community events scheduled throughout the remainder of Fiscal Year 2026

The OCF will once again participate in the 2026 Beat the Streets Program of the Metropolitan Police Department which offers the OCF the opportunity to be present in the Community in the Wards throughout the City and share information with District Residents on the Programs of the Office of Campaign Finance.

Further, the Agency has begun to contact the Chairpersons of the Advisory Neighborhood Commissions (ANCs), by email, beginning in October 2026, to notify the Commission Chairpersons of the availability of the Agency to present information on the Agency Programs at their Constituent meetings.

ANC Dates (Email Request) for FY26 to date

Requests were sent to the following Advisory Neighborhood Commissions:

FY 26	
ANC	Email Date
ANC 2B	Oct. 22, 2025
ANC 5A	Oct. 22, 2025
ANC 6E	Oct. 28, 2025
ANC 2C	Nov. 1, 2025
ANC 8F	Nov. 3, 2025
ANC 1C	Nov. 3, 2025
ANC 1A	Nov. 5, 2025
ANC 1C	Nov. 11, 2025
ANC 1A	Jan. 13, 2026

FY26 To Date ANC Virtual Meetings where OCF Presented Information

ANC Virtual Meetings	Date
ANC 5A	Oct. 22, 2025
ANC 2B	Nov. 12, 2025

ANC 1A04	January 21, 2026	
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Last, During Fiscal Year 2026, the Office of Campaign Finance will begin to schedule Debates for the June 2026 Primary Election in May 2026, once the Candidates who are registered to participate in the Election qualify for ballot access and before the Board begins to mail ballots out, following the close of the nominating process in March 2026, the close of the challenge process in April 2026, and the conduct of the lottery for ballot positions thereafter in April 2026; and for the November 2026, General Election, in September 2026, also upon the qualification of the Candidates registered to participate in the Election for ballot access and before the Board begins to mail ballots to registered voters, following the close of the nominating process in August 2026, - the challenge process in August 2026, and the conduct of the lottery for ballot positions in August 2026.

The Office of Campaign Finance submits that the Debate Requirement is a critical tool of the Fair Elections Program, which, notwithstanding the challenges of keeping the District Residents informed about Election Cycle 2020, provided the District Residents with the unique opportunity to hear directly from the candidates for office in the city-wide contested races in the November 3, 2020, General Election. Because the 2020 Election Cycle was interrupted by the COVID-19 pandemic, campaigns were not able to utilize what has become the norm for introducing candidates in the community, “Meet and Greet the Candidate” events hosted in businesses or the homes of residents, the operation of candidate booths at community festivals, or onsite candidate forums at churches, and the meetings of neighborhood associations or organizations, to name a few. The Office of Campaign Finance developed the Debate Program as required by the Fair Elections Act to conduct debates in city-wide elections where the elections are contested and involve more than one participating candidate in the Fair Elections Program, or any candidate who has qualified for ballot access, is not a participating candidate, and has consented to participate in a debate. All candidates certified in city-wide contested elections as

“participating candidates” in the FEP Program, are mandated by law to participate in the debates. The Inaugural Debates were held in September 2020 for the November 2020 General Election.

76. Please provide a general update on the Fair Elections Program for the 2026 Election Cycle. Please include:

ERICK

- a. The total number of candidates who have registered;**
- b. The total number of candidates who have been certified;**
- c. The total amount disbursed to candidates to date; and**
- d. The total amount remaining in the Fair Elections Fund.**

RESPONSE:

a. The total number of candidates who have registered:

A total of 55 Candidates have registered as of this date seeking to participate in the Fair Elections Program during the 2026 Election Cycle, including the 2026 Special Election. Forty-Seven (47) Candidates are registered in the June 16, 2026, Primary Election; Two (2) Candidates are registered in the General Election; and Six (6) are registered in the Special Election.

b. The total number of candidates who have been certified;

Eighteen (18) candidates are certified, Seventeen (17) candidates are certified in the Primary Election and One (1) is certified in the Special Election.

c. The total amount disbursed to candidates to date;

To date, the Office of Campaign Finance has authorized the total amount of \$5,423,779.05 in base amount and matching payments to the 18 Participating Candidates certified in the Fair Elections Program.

d. The total amount remaining in the Fair Elections Fund.

The total amount disbursed to candidates to date is \$5,363,559.05

77. Based on the number of candidates who have registered for the FEP to date, please provide estimates of:

- a. The minimum cost to the program should all candidates be certified;**
- b. The cost to the program should all candidates be certified and meet 75% of the maximum match; and**
- c. The cost to the program should all candidates be certified and meet 100% of the maximum match.**

RESPONSE:

The requested estimates are attached for the costs to the Fair Elections Program in the event all currently registered 53 Candidates are certified and meet the minimum of the maximum match; 75% of the maximum match; and 100 % of the maximum match. See **Attachment M.**

79. Please provide an update on candidate participation in the Fair Elections Program for the 2026 election cycle. Please include:

- a. Please provide the relevant portions of the tables below for the 2026 election cycle.**

RESPONSE:

See **Attachment N**, the Tables of FEP Candidate Activity for the 2026 Election Cycle.

- b. expenditure under D.C. Code § 1-1163.32f(d)? If so, please elaborate.**

RESPONSE:

No candidate seeking certification/participating in the Fair Elections Program during the 2024 Election Cycle made an unauthorized expenditure under D.C. Code Section 1-1163.32f(d).

- c. Has the agency undertaken any enforcement actions against a participating candidate during the 2026 election cycle? If so, please elaborate.**

RESPONSE:

Pursuant to a complaint and an investigation, the Office of Campaign Finance issued a cease-and-Desist Order against Candidate Brooke Pinto on January 17, 2024. Candidate Brooke Pinto was a Participating Candidate in the Fair Elections Program during the 2024 Election Cycle and was ordered to Cease and Desist from the practice of Tweeting Information from her personal X account to her Council account and to her Principal Campaign account.

During FY24 fines were imposed against the following Fair Elections Program candidates and committees for Failure to Timely File Reports of Receipts and Expenditures:

Robert White: \$2,100.

Robert White: \$1,125.00

During Q1 of FY 25 fines were imposed against the following Fair Elections Program candidates and committees for Failure to Timely File Reports of Receipts and Expenditures:

Nate Fleming for Ward 7:	\$50.00
Nate Fleming for Ward 7:	\$132.50
Committee to Elect Nate Fleming:	\$50.00
Committee to Elect Paul Johnson:	\$310.00
Committee to Elect Paul Johnson:	\$127.50
Robert for DC:	\$1,475.00
Robert for DC:	\$2,000.00

d. What plans does the agency have to conduct outreach and community engagement regarding the Program in the remainder of FY26?

RESPONSE:

During FY26, the OCF, Fair Elections Program will continue to conduct outreach and community engagement and strengthen the outreach through virtual formats. The Agency will target neighborhood ANCs to provide information about the 2026 Election Cycle, as well as contact national and local organizations, and civic associations for the scheduling of speaking engagements throughout the community and continue to partner with the Board of Elections to accompany the Board to Voter Registration Events to also circulate information on the Programs of the OCF. The OCF updated and revised the Brochures and Fact Sheets for the Traditional Campaign Finance and the Fair Elections Programs relative to the 2026 Election Cycle, the 2026 Campaign Finance Guide, and the 2026 Special Election Fact Sheet, the OCF 2026 Training Schedule for Seminars on the Requirements of the Campaign Finance Laws for publication at the OCF Website and dissemination at Community Outreach Events; and utilize the OCF social media platforms to keep residents informed about the 2026 Election Cycle, and any other information concerning the activities in the Office of Campaign Finance. The FEP will continue to foster relationships with organizations to develop co-sponsors with the OFC for the 2026 DC Debates Program for any mandatory debates which may be required for citywide contested elections.

More specifically, as the Committee was previously advised, the Office of Campaign Finance established the Advisory Neighborhood Commission (ANC) Educational Outreach Initiative to reach a wider audience for the dissemination of information about the new Fair Elections Program. During Fiscal Year 2019, the Office of Campaign Finance partnered with the Office of Advisory Neighborhood Commissions to request the inclusion of the OCF on the public meeting agendas of the 40 ANCs, which consist of the 296 Single Member Districts, located in Wards 1 through 8, to introduce the Fair Elections Program to the community. The Agency requested by email directed to the ANC Chairpersons to be placed on the respective ANC meeting agendas to inform their constituents about the Public Financing Program. The ANC Educational Outreach Initiative is ongoing. During Fiscal Year 2026, to date, the Agency has once again directed emails as follows to several Chairpersons of the forty (40) ANCs to notify the ANCs of the availability of the Agency to present information on the OCF at community ANC Meetings in a virtual format commencing October 2025.

ANC Dates (Email Request) for FY26 to date

Requests were sent to the following Advisory Neighborhood Commissions:

Last, the Office of Campaign Finance will once again include in the 2025 Calendar of Scheduled Training the outreach of the OCF Educational Program to reserve the Community Meeting Rooms of the D.C. Public Library located within each of the Eight (8) Wards to offer commencing April 2025 monthly seminars for the public, including potential candidates for office, treasurers and campaign staff and volunteers. The Seminars will focus on the dissemination of information throughout the District designed to fully introduce the residents in each ward to the Fair Elections and Traditional Campaign Finance Programs, and how campaigns are funded, and to the role of the Agency to administer the Campaign Finance Laws.

The goal of the OCF Community Outreach Program is to participate in community events to expand the audience through which information may be disseminated on the Campaign Finance Laws and the role of the Agency to administer the laws. The increased

efforts of the Agency to inform and educate the public about the Campaign Finance Laws and the new Fair Elections Program through community outreach, strengthens the public's knowledge and confidence in the integrity of the election process, public office, and the ability of this Agency to enforce the Laws were violated.

e. Please include an organizational chart for the Program staff. Do any vacancies exist?

RESPONSE:

See **Attachment A**. There are currently 15 Positions assigned to the Fair Elections Program, and one (1) vacant Position, the CS-11 Auditor Position.

f. How does the agency ensure that payments are made timely to participating candidates? How does the agency collaborate with other agencies such as OCFO and OCP? What changes have been made to the payment process in FY25, to date?

RESPONSE:

To facilitate the disbursement of Base Amount and Matching Payments from the Elections Fund to candidates certified in the Program, the Agency formalized in April 2019 with the Office of the Chief Financial Officer (the "CFO") the process to ensure the timely payment of funds once the Agency certification is received, and for the subsequent payment of funds. Briefly, at registration, and during the Mandatory Entrance Conference, the FEP Candidate is advised that the Form W-9, the Request for Taxpayer Identification Number and Certification, and the ACH Enrollment Form, with banking information, must be completed and submitted to the Office of Financial Resource Management for the creation of a payment record in the District's Financial System by OFRM and the CFO to establish authorization for the electronic transfer of base amount and matching fund payments before actual payments can be

disbursed. The OCF forwards the requisite Forms by email to the Candidate following registration. The OCF has developed Orders of the Director for certification with payments authorized and post certification orders for payment, with Memoranda directed to OFRM requesting payment. The Orders of Certification and Post Certification which are published online at the OCF Website recount that all threshold requirements have been met and include the justification for the payment and the amount based on the Qualified Small Dollar Contributions eligible for match, and the base amount required, if applicable. During Fiscal Years 2022 and 2023, to date, the OFRM has continued to successfully process the payment requests, and the DC Treasurer has issued the payments within five (5) business days where the required forms have been filed. The OCF, OFRM, and the OCFO met to discuss any issues which may interfere with the timely processing of Orders for the Disbursement of Base Amount and Matching Funds, and agreed that the OCF will continue to reinforce during the Mandatory Training Conference and by email to the Candidate and Treasurer that the forms required by OFRM and the CFO must be filed with their offices before any funds may be disbursed from the Elections Fund, and that the failure to do so will delay the disbursement of funds; that the OCF will notify the OFRM and the OCFO of new registrants in the Program; OFRM will continue to expeditiously forward the OCF Orders for Disbursement to the OCFO; and that the OCFO will immediately notify the OCF and the OFRM when the required Forms are filed, and in the event Candidates fail to file the Forms, will communicate directly with the Candidates to advise that payment will be delayed until the forms are received.

Last, the OFRM provides weekly reports to the OCF of the total expenditures from the Fund and the remaining Fund Balance, including the list of each transaction by effective date, committee name, payment type, payment date, check number, and total amount. The OCF uses the information to verify the amounts against its payment records. During Fiscal Year 2026, the Office of Campaign Finance will continue to work directly with the Candidates who register to participate in the Fair Elections Program during the 2026 Election Cycle to facilitate the submission of the Forms required by OFRM for the receipt of electronic payments. The OFRM revised the process during Fiscal Year 2024, to require the Participating Candidates to submit the Forms directly into the DFIS/PASS System,

whereas previously the Candidates submitted the Forms to OFRM for input into the System. At registration, the OCF provides the Link to the Candidate for the Candidate to register in the DIFS as a vendor in order to receive payments from the Elections Fund.

LIST OF OCF ATTACHMENTS

February 26, 2026

Responses to Questions of the Committee on Executive Administration and Labor Council of the District of Columbia

LIST OF OCF ATTACHMENTS

February 26, 2026

Responses to Questions of the Committee on Executive Administration and Labor Council of the District of Columbia

ATTACHMENT A – February 2026 Office of Campaign Finance Organizational Structure and Staffing Chart, and Organizational Charts for each OCF Division (Response to Question No. 1, Standard Questions)

ATTACHMENT B – February 2026 Office of Campaign Finance Functional Organization Chart (Response to Question No. 1, Standard Questions)

ATTACHMENT C – February 2026 Schedule A for the Office of Campaign Finance (Response to Question No. 2, Standard Questions)

ATTACHMENT D – Chart of Travel Expenses, arranged by Employee for FY25 and FY26, to date, including the justification for the Travel (Response to Question No. 4d., Standard Questions)

ATTACHMENT E – Chart of FY25 and Q1 of FY 26 Memoranda of Understanding (MOUs) (Response to Question No. 7, Standard Questions)

ATTACHMENT F – Chart of Agency Programs conducted during FY24. (Response to Question No. 10, Standard Questions)

ATTACHMENT G - Chart of Agency Priorities for FY25 and FY26 (Response to Question No. 11, Standard Questions)

ATTACHMENT H - FY26 Performance Plan for the Office of Campaign Finance (Response to Question No. 12, Standard Questions)

ATTACHMENT I - FY25 Performance Accountability Report of Strategic Objectives. (Response to Question No. 13, Standard Questions)

ATTACHMENT J – Chart of Agency’s Council-approved Budget, Revised Budget (After Reprogramming, etc.), and actual spending, by program and activity for FY 25 and Q1 of FY26, (Response to Question No. 40, Standard Questions)

ATTACHMENT K – Chart of FY25 and Q1 of FY26, Intra-District Transfers (Response to Question No. 41, Standard Questions)

ATTACHMENT L – Chart of the Agency’s overall Grants, Contracts, and Reprogramming received during FY25 and Q1 of FY26. (Response to Question No. 9, Standard Questions)

ATTACHMENT M – Estimated cost of FEP for all registered candidates

ATTACHMENT N - Table for the 2022 & 2024 Election Cycles (Response to Question No. 51 (a), Agency Questions)

ATTACHMENT O – Performance Accountability Report of Strategic Objectives

ATTACHMENT P - List of all electronic databases maintained by OCF

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February 26, 2026

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Executive Administration and Labor
Council of the District of Columbia**

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ATTACHMENT E – **Chart of FY25 and Q1 of FY 26 Memoranda of Understanding (MOUs) (Response to Question No. 5, Standard Questions)**

ATTACHMENT F – **Chart of Agency Terminations and Hiring during FY25 and Q1 of FY26 (Response to Question No. 8, Standard Questions)**

ATTACHMENT G – **Chart of Agency Programs conducted during FY25. (Response to Question No. 10, Standard Questions)**

ATTACHMENT H - **Chart of Agency Priorities for FY25 and FY26 (Response to Question No. 11, Standard Questions)**

ATTACHMENT I – Projected Funding for the 2026 Election Cycle (Response to Question No. 11, Standard Questions)

ATTACHMENT J - FY26 Performance Plan for the Office of Campaign Finance (Response to Question No. 12, Standard Questions)

ATTACHMENT K - FY25 Performance Accountability Report of Strategic Objectives. (Response to Question No. 13, Standard Questions)

ATTACHMENT L – Spreadsheet of OCF Databases (Response to Question No. 22, Standard Questions)

ATTACHMENT M – Chart of Agency’s Council-approved Budget, Revised Budget (After Reprogrammings, etc.), and actual spending, by program and activity for FY 25 and Q1 of FY26, (Response to Question No. 39, Standard Questions)

ATTACHMENT N – Chart of FY25 and Q1 of FY26, Intra-District Transfers (Response to Question No. 40, Standard Questions)

ATTACHMENT O – Estimates of Funding required for FEP based on Candidate Registrations, to date (Response to Question No. 78, Agency Specific Questions)

ATTACHMENT P – Table for the 2026 Election Cycle Activity (Response to Question No. 79 (a), Agency Specific Questions)

ATTACHMENTS

FEBRUARY 26, 2026

**Organizational Structure and Staffing Chart, and Organizational Charts
for each OCF Division**

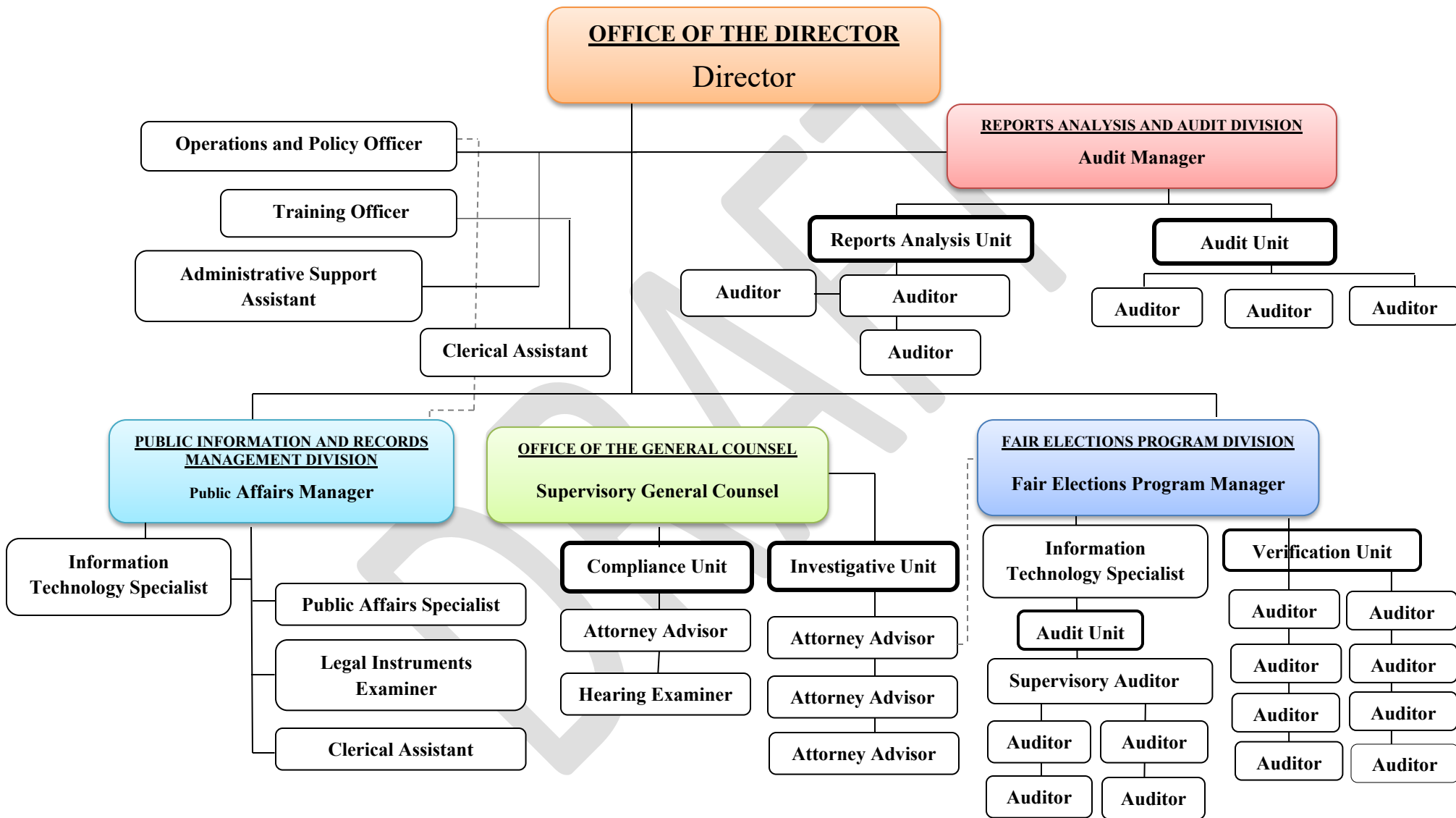
(Response to Question No. 1, Standard Questions)

**Responses to Questions of the Committee on
Executive Administration and Labor
Council of the District of Columbia**

ATTACHMENT A

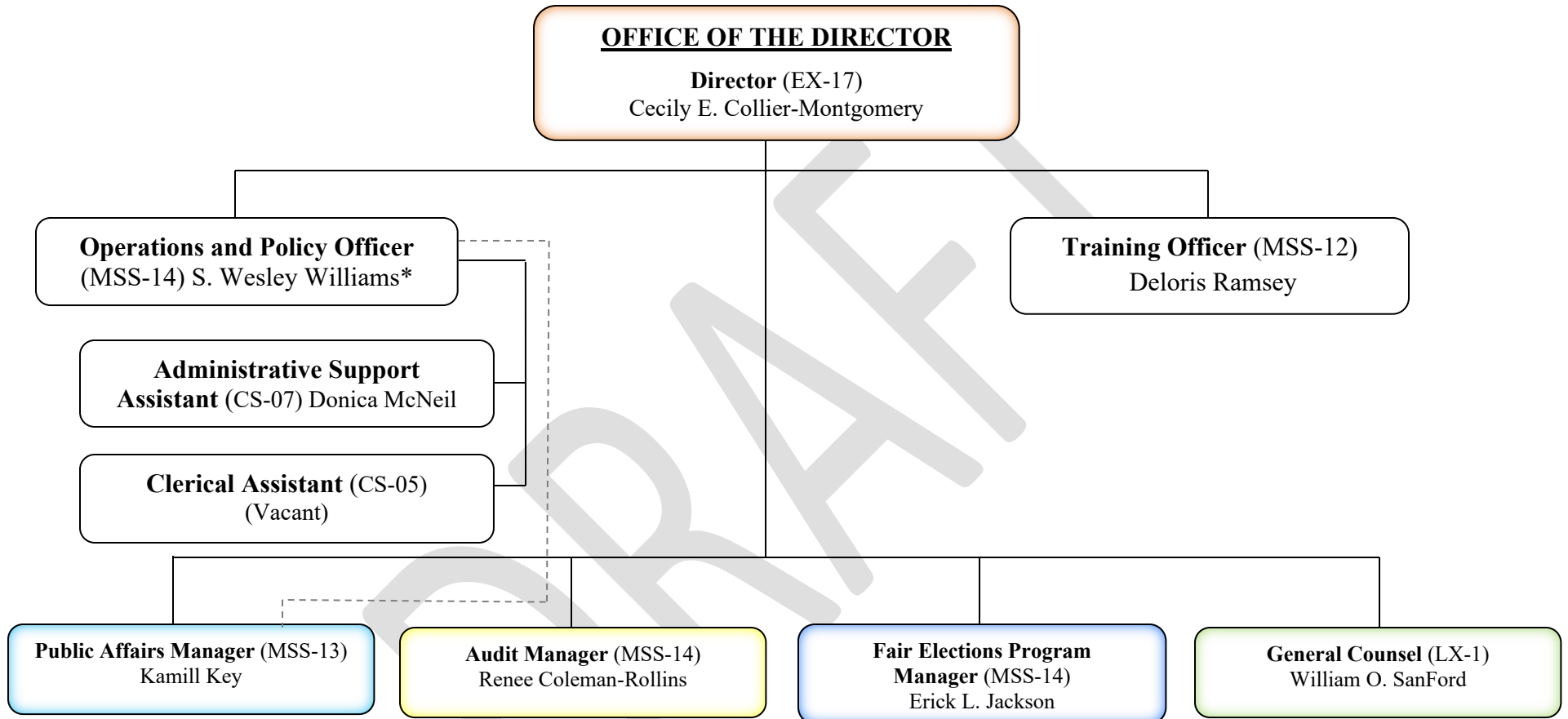
February 2026 Office of Campaign Finance

Organizational Structure and Staffing Chart



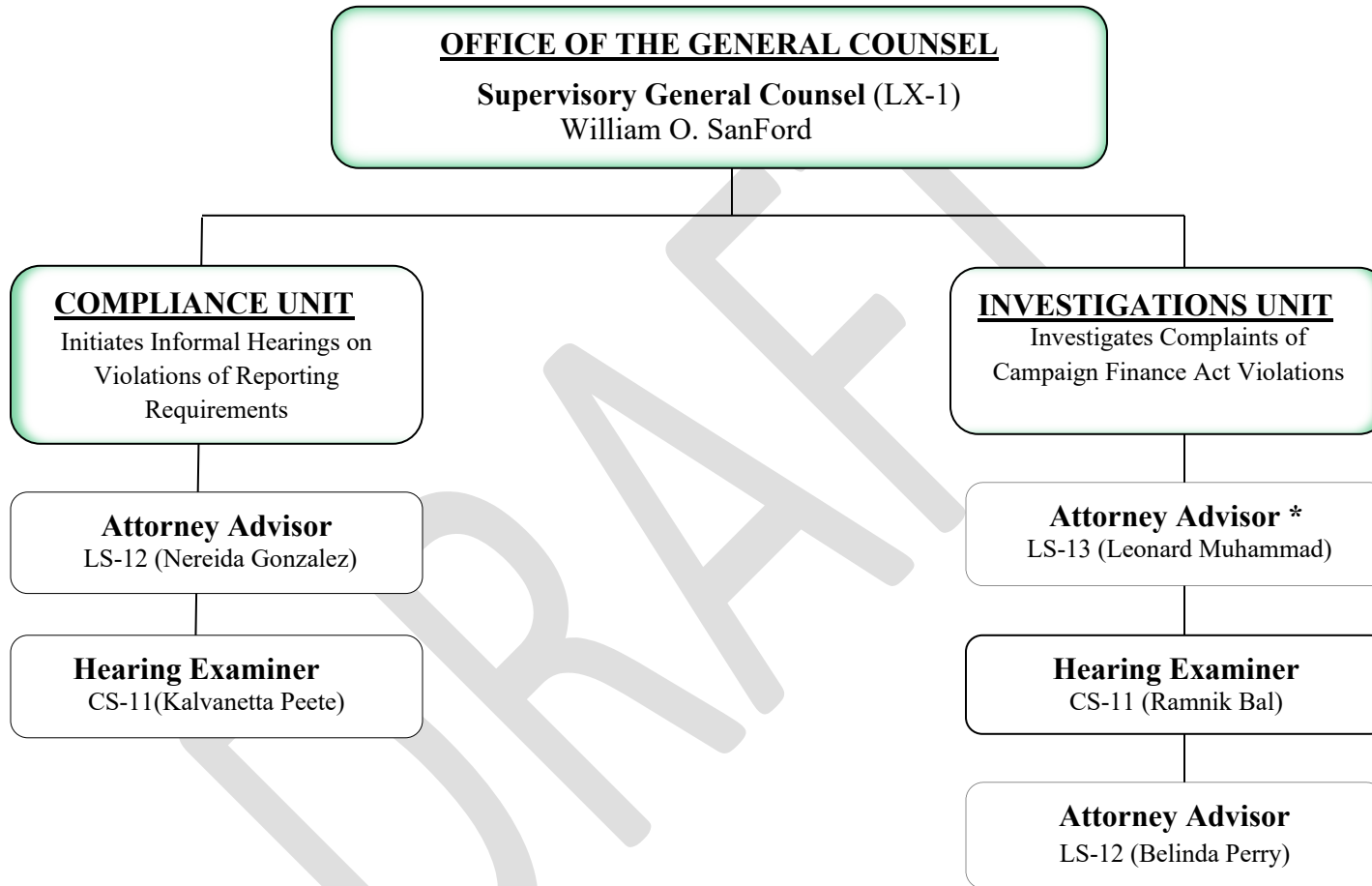
February 2026 – 38 Positions

DC Office of Campaign Finance
Office of the Director



February 2026 – 5 Positions (1 Vacant Position)

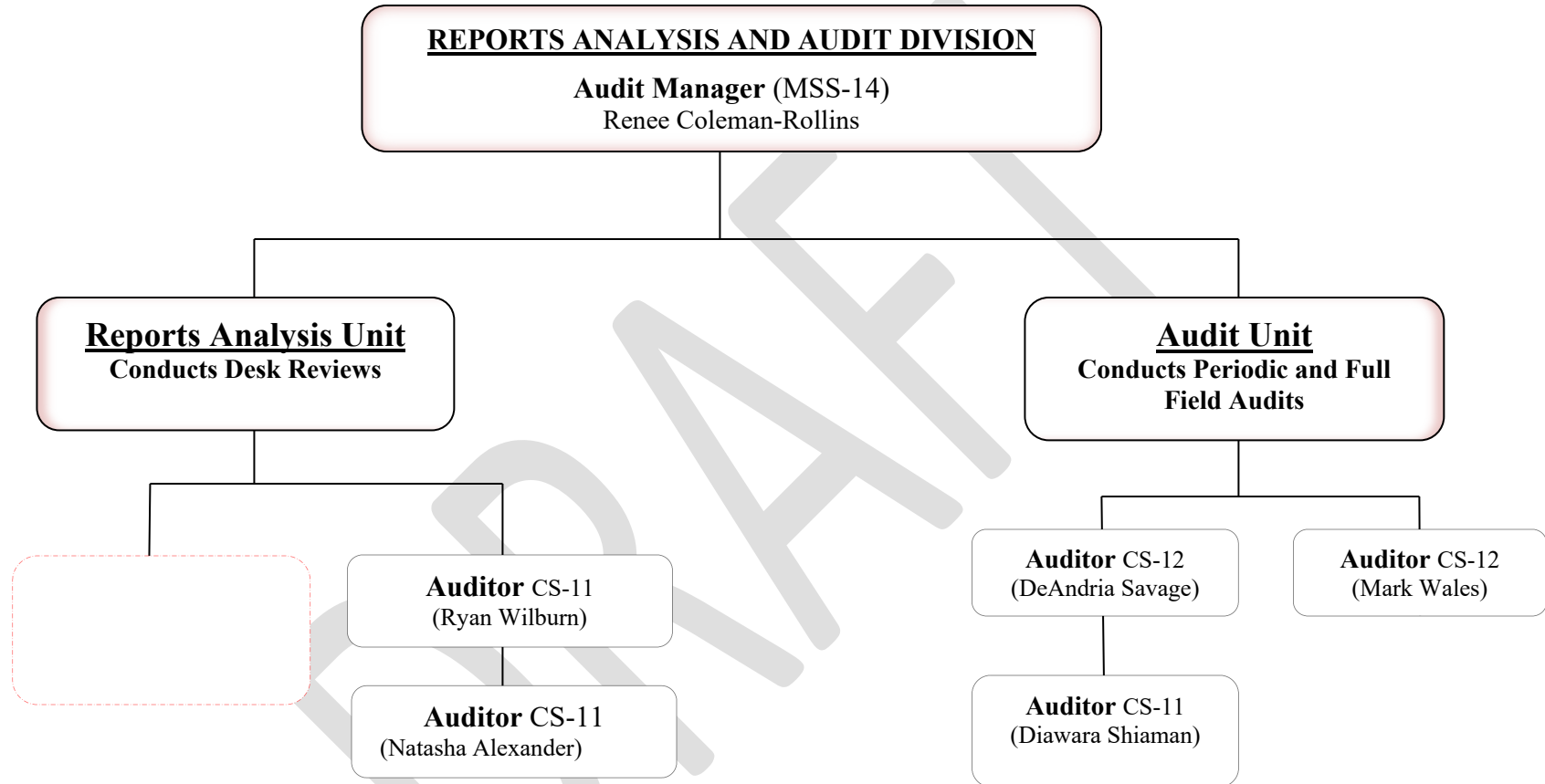
DC Office of Campaign Finance
Office of the General Counsel



February 2026 – 6 Positions

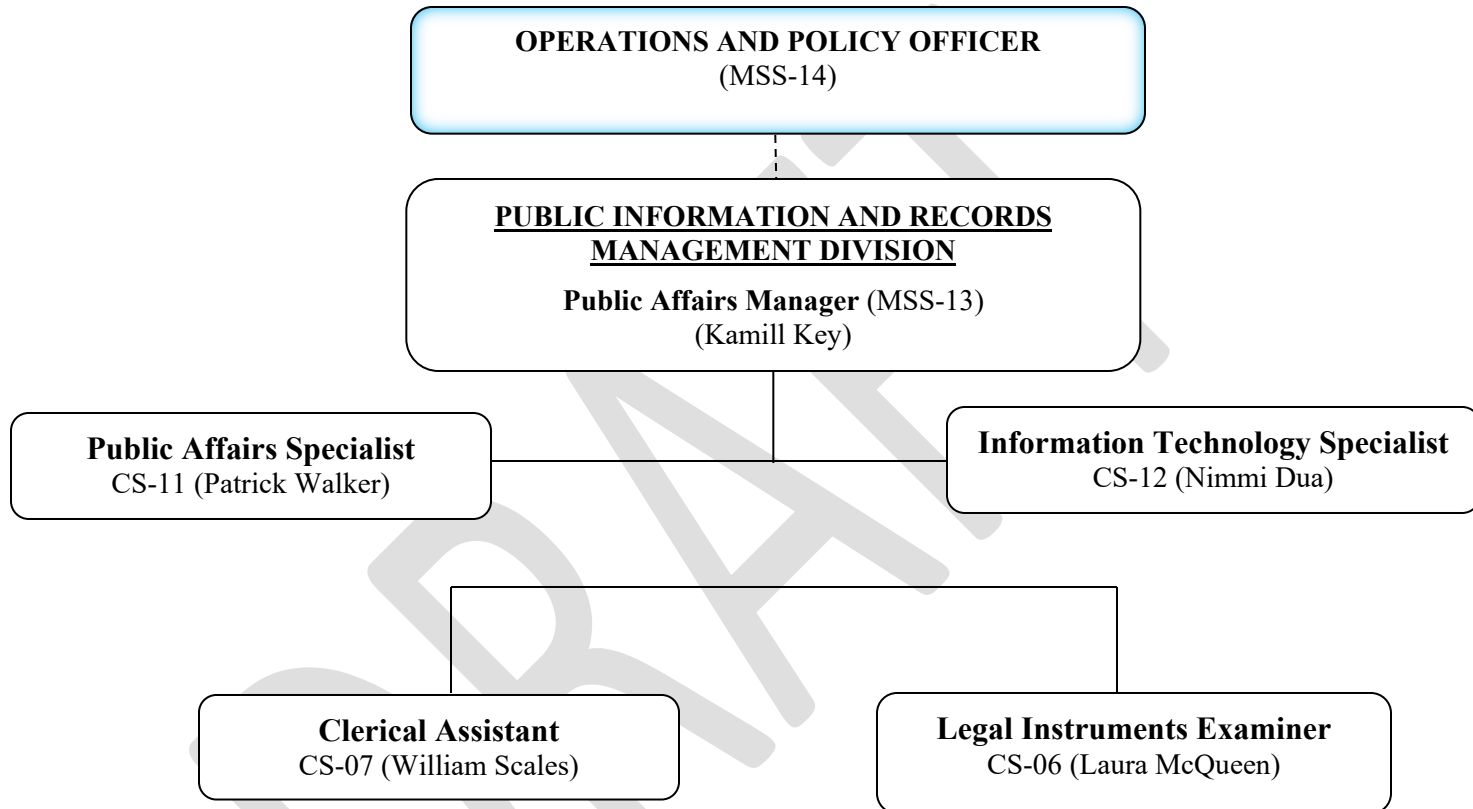
* Liaison for FEP Candidate Guidance and Policy

Reports Analysis and Audit Division



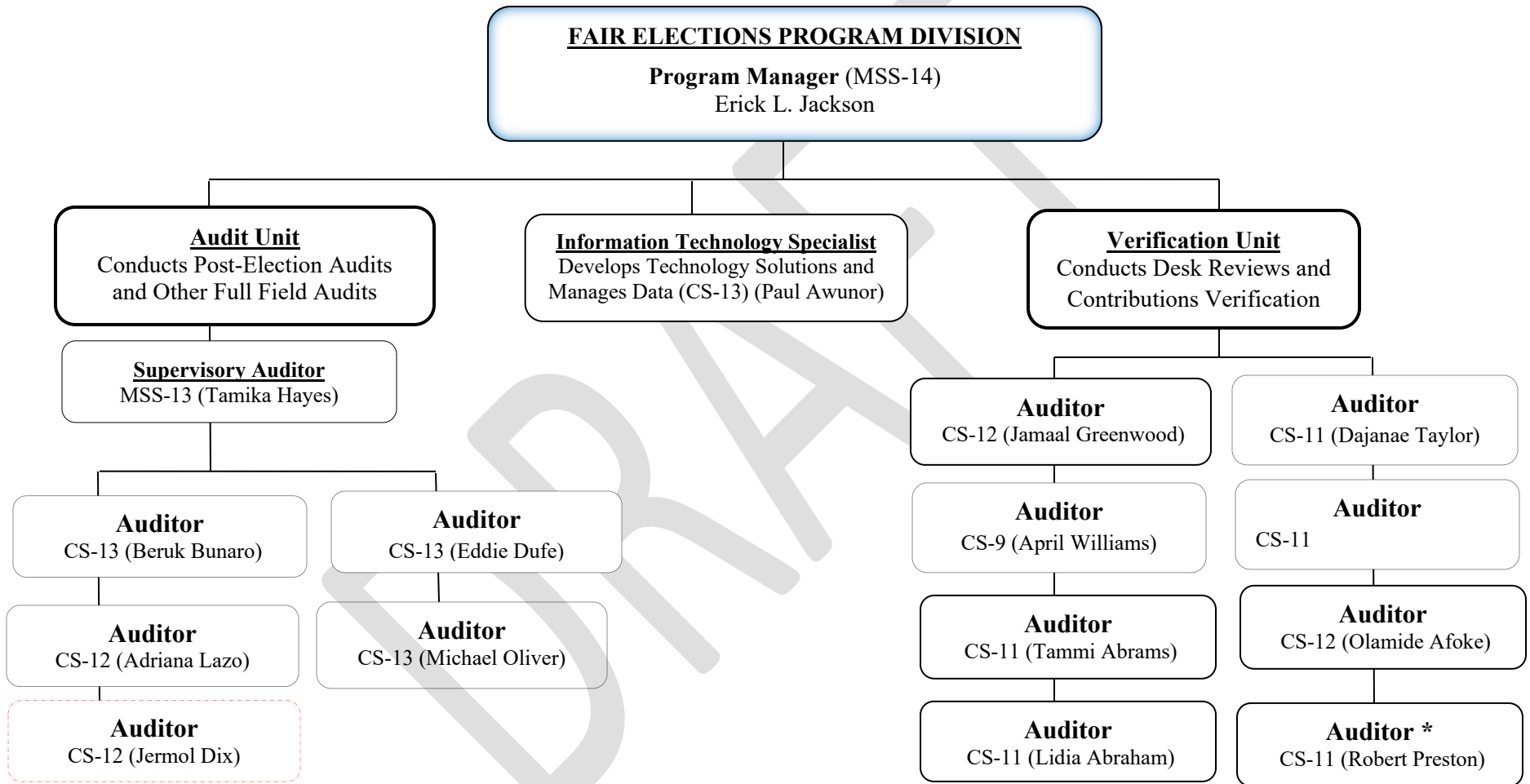
February 2026 – 6 Positions

Public Information and Records Management Division



February 2026 – 5 Positions

Fair Elections Program Division



February 2026 – 16 Positions (1 Vacant)

ATTACHMENT B

February 2026 Office of Campaign Finance
Functional Organizational Chart
(Response to Question No. 1, Standard Questions)

DC Office of Campaign Finance
Functional Organizational Chart

OFFICE OF THE DIRECTOR
Administers & Enforces the Campaign Finance Laws of the District of Columbia, as Amended, Quality Control Management & Policy Development

PROGRAM OPERATIONS AND LIAISON POLICIES
<ul style="list-style-type: none"> Program Operations Budget Administration Contract and Procurement HR Management /Development Executive Support Services Payroll Administration Information Technology Operations Web Site Management Educational Outreach Program

FAIR ELECTIONS PROGRAM DIVISION
<ul style="list-style-type: none"> Verification of Contribution Reports, Investigative and Full Field Audits of the campaign operations of Candidates, Principal Campaign Committees and Fair Elections Committees participating or seeking certification in the FEP Base Amount and Matching Payment Authorizations Educational Outreach and Liaison with FEP Candidates and Treasurers Coordination of the Debate Program Statistical Reports on the FEP Program and FOIA Requests RFAI Program for registrants in the FEP Program Referrals to OGC for Non-Compliance and Appeals before BOE from Denial Actions Site visits to Campaign Offices, Early Vote Centers and Election Precincts Remission of Funds and FEP Post-Election Cycle Reports

PUBLIC INFORMATION AND RECORDS MANAGEMENT DIVISION
<ul style="list-style-type: none"> Mandatory Electronic Filing Program Web Site Maintenance and Report Creation Help Desk for EFS and Web Site Document Intake, Data Entry, and Imaging Media Liaison, Public Information and Records Management, and FOIA Requests Pre-Notification and Failure to File Programs for all Filer Groups in the Traditional Campaign Finance Program and the Fair Elections Program* Biennial Report of Receipts and Expenditures/Post-Election FEP Reports Educational Outreach Referrals to OGC for Non-Compliance *Filer Groups in the Traditional Program include: Political Committees**, Political Action Committees; Independent Expenditure Committees; Constituent Service and Statehood Fund Programs; and ANC Candidates

REPORTS ANALYSIS AND AUDIT DIVISION
<ul style="list-style-type: none"> Desk Reviews and Investigative, Full & Periodic Field Audits of Financial Reports for all Filer Groups* in the Traditional Campaign Finance Program Educational Outreach and Technical Assistance to the Public Statistical Reports and FOIA Requests RFAI Program for all Filer Groups* Referrals to OGC for Non-Compliance Site Visits to Campaign Offices, Early Vote Centers, and Election Precincts Committee/Program Terminations *Filer Groups in the Traditional Campaign Finance Program include: Political Committees**, Political Action Committees; Independent Expenditure Committees; Constituent Service and Statehood Fund Programs; and ANC Candidates

OFFICE OF THE GENERAL COUNSEL
<ul style="list-style-type: none"> Legislative Recommendations Rulemaking Investigations and Informal Hearings Legal Assistance to Director and Staff Educational Outreach Coordination Mandatory Entrance Conference Program Intergovernmental Liaison Interpretative and Expedited Opinions BOE Enforcement of OCF Orders OCF Forms Management FOIA Requests Coordination OCF Complaints before BOE Appeals from OCF Orders Site Visits to Campaign Offices, Early Vote Centers, and Election Precincts

** Political Committees include principal campaign committees, inaugural, transition, exploratory and legal defense committees, and ballot committees in the Traditional Campaign Finance Program.

ATTACHMENT C

February 2026 Schedule A for the Office of Campaign Finance
(Response to Question No. 2, Standard Questions)

FY26 SCHEDULE A, Current as of January 31, 2026

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, Residency Status, and Whether the Position is Vacant or Frozen

I. Agency Management Program

OFFICE OF THE DIRECTOR									
Title / Program / Activity	Name	Grade	Step	Series	Salary	Fringe Benefits	EOD/ Resident Status	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment/ Activity
Director Program 2000/ Activity 1015	Collier-Montgomery Cecily E.	17	0	0087	\$198,511.21	\$46,451.62	08/02/96 DC Resident	Continuing	
Training Officer Program 1000/ Activity 1090	Ramsey, Deloris	MSS-12	0	341	\$97,268.75	\$22,760.89	08/12/13 Non DC Resident	Continuing	
Operations & Policy Officer Program 1000/ Activity 1010	Williams III, Wesley	MSS-13	0	341	\$125,883.94	\$29,456.84	04/07/90 Non DC Resident	Continuing	
Administrative Assistant Program 1000/ Activity 1010	Donica McNeil-Taylor	CS-07		303	\$51,091.00	\$10,497.01	07/29/24 DC Resident	Continuing	
Clerical Assistant Program 1000/ Activity 1010	Vacant	CS-05		303	\$36,546.00	\$10,333.67		Vacant	The Position Description is being revised and will be forwarded to DCHR for Re-classification

(5 positions, 1 vacant positions)

List by Program and Activity of Positions by Title, Employee Name, Grade & Step, Series, Salary, Fringe Benefits, EOD, and Whether Position is Vacant or Frozen

II. Oversight Support Program

OFFICE OF GENERAL COUNSEL									
Title/ Program/ Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Supv. General Counsel Program 2000/ Activity 2030	SanFord, William O.	LX-1	0	905	\$151,047.20	\$35,345.04	10/02/10 Non DC Resident	Continuing	
Attorney Advisor Program 2000/ Activity 2030	Muhammad, Leonard	LS-13	07	905	\$130,784.00	\$29,753.8	01/31/11 Non DC Resident	Continuing	
Hearing Examiner Program 2000/ Activity 2030	Peete, Kalvanetta	CS-11	09	905	\$82,069.00	\$18,713.21	01/14/13 DC Resident	Continuing	
Attorney Advisor Program 2000/ Activity 2030	Gonzalez, Nereida	LS-12	03	905	\$97,762.00	\$21,446.1	09/11/23 Non DC Resident	Continuing	
Hearing Examiner Program 2000/ Activity 2030	Bal, Ramnik	CS-11	05	905	\$73,677.00	\$21,446.1	09/25/23 DC Resident	Term	
Attorney Advisor Program 2000/ Activity 2030	Perry, Belinda	LS-12	05	905	\$103,875.00	\$22,161.2	07/22/19 Non DC Resident	Continuing	

(6 Positions)

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

REPORTS ANALYSIS AND AUDIT DIVISION									
Title/ Program/ Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Auditor Manager Program 2000/ Activity 2020	Coleman, Renee	MSS- 14	0	511	\$137,327.95	\$32,134.74	07/12/04 Non DC Resident	Continuing	
Auditor Program 2000/ Activity 2020	Wales, Mark	CS-12	08	511	\$98,322.00	\$21,834.77	05/06/13 Non DC Resident	Continuing	
Auditor Program 2000/ Activity 2020	Savage, DeAndria	CS-12	05	511	\$90,805.00	\$19,489.63	10/01/18 Non DC Resident	Continuing	
Auditor Program 2000/ Activity 2020	Wilburn, Ryan	CS-11	04	511	\$71,579.00	\$15,276.69	05/09/21 DC Resident	Continuing	
Auditor Program 2000/ Activity 2020	Alexander, Natasha	CS-11	03	511	\$69,481.00	\$12,678.82	03/05/18 Non DC Resident	Continuing	
Auditor Program 2000/ Activity 2020	Diawara, Shiaman	CS-11	04	511	\$71,579.00	\$15,276.69	11/04/24 DC Resident	Continuing	

(6 Positions)

FY26 Question #2 Responses (Cont'd)

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

PUBLIC INFORMATION AND RECORDS MANAGEMENT DIVISION

Title/ Program / Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Public Affairs Manager Program 2000/ Activity 2010	Hinton, Kamill	MS-13	0	1035	\$99,513.00		02/16/21 Non DC Resident	Continuing	
Public Affairs Specialist Program 2000/ Activity 2010	Walker, Patrick	CS-11	02	1035	\$67,383.00	\$15,276.92	10/12/21 DC Resident	Continuing	
Clerical Assistant Program 2000/ Activity 2010	Scales, Billy L.	CS-7	10	301	\$58,880.00	\$13,77.92	06/30/97 DC Resident	Continuing	
Legal Instruments Examiner Program 2000/ Activity 2010	McQueen, Laura	CS-6	10	950	\$53,186.00	\$12,445.52	01/12/04 Non DC Resident	Continuing	
Information Technology Program 2000/ Activity 2010	Dua, Nimmi	CS-12	06	2210	\$93,311.00	\$20,662.2	08/31/98 Non DC Resident	Continuing	

(5 Positions)

FY26 Question #2 Responses (Cont'd)

List by Program and Activity of Positions by Title, Employee Name, Grade, Step, Series, Salary, Fringe Benefits, EOD, and Whether the Position is Vacant or Frozen

FAIR ELECTIONS PROGRAM DIVISION

Title/ Program / Activity	Employee	Grade	Step	Series	Salary	Fringe Benefits	EOD	Status Continuing/ Term/ Temporary/ Contract/ Vacant/ Frozen	Recruitment Activity
Program Manager Program 3000/ Activity 3010	Jackson, Erick	MS-14	0	1035	\$137,328.97	\$32,134.98	02/24/14 DC Resident	Continuing	
Information Technology Program 3000/ Activity 3010	Awunor, Paul	CS-13	08	905	\$113,950.00	\$25,268.26	04/29/19 Non DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Abrams, Tammi	CS-11	06	1035	\$75,775.00	\$16,749.49	05/17/19 DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Lazo, Adriana	CS-12	04	511	\$88,300.00	\$83,289.00	07/08/19 Non DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Dufe, Eddie	CS-13	06	511	\$107,984.00	\$24,570.23	05/06/13 DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Hayes, Tamika	MS-13	0	301	\$117,026.61	\$27,384.23	04/01/19 DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Oliver Jr., Michael D	CS-13	05	511	\$105,001.00	\$24,570.23	06/23/08 DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Bunaro, Beruk	CS-13	06	511	\$107,984.00	\$21,778.15	12/18/15 DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Afoke, Olamide	CS-12	06	511	\$93,311.00	\$20,662.2	02/10/14 Non DC Resident	Continuing	
Auditor Program 3000/ Activity 2010	Williams, April	CS-11	05	1035	\$73,677	\$15,276.92	05/17/04 Non DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Taylor, Dajanae	CS-11	03	511	\$69,481.00	\$15,276.69	09/13/21 Non DC Resident	Continuing	

Auditor Program 3000/ Activity 3010	Abraham, Lidia	CS-11	04	511	\$71,579.00	\$15,276.69	06/05/22 DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Preston, Robert	CS-11	03	511	\$69,481.00	\$15,276.69	10/08/23 Non DC Resident	Continuing	
Auditor Program 3000/ Activity 3010	Greenwood , Jamaal	CS-12	03	511	\$85,794.00	\$15,276.69		Continuing	
Auditor Program 2000/ Activity 2020	Dix, Jermol	CS-12	05	511	\$90,805.00	\$19,489.63	03/18/19 Non DC Resident	Continuing	

(16 positions)

ATTACHMENT D

**Chart of Travel Expenses, arranged by Employee for FY25 and FY26, to date,
including the justification for the Travel**
(Response to Question No. 4d, Standard Questions)

ATTACHMENT D

Chart of Travel Expenses, arranged by Employee for FY25 and FY26, to date, including the justification for the Travel (Response to Question No. 4d, Standard Questions)

Chart of Travel Expenses, arranged by Employee for FY25 and FY26, to date, including the justification for the Travel

Traveler	FY25 Travel Expense	FY256 YTD Travel Expense	Justification
Erick Jackson	2,748.49	2,619.97	The Council on Governmental Ethics Laws to keep up with current laws.
Belinda Perry		2,542.96	The Council on Governmental Ethics Laws to keep up with current laws.
Sidney Williams	2,493.86	2,535.09	The Council on Governmental Ethics Laws to keep up with current laws.
Deloris Ramsey	2,384.44		The Council on Governmental Ethics Laws to keep up with current laws.
Renee Coleman-Rollins	2,323.24		The Council on Governmental Ethics Laws to keep up with current laws.
TOTAL	9,950.03	7,698.02	

ATTACHMENT E

Chart of FY25 and FY26, to date, Memoranda of Understanding
(Response to Question No. 5, Standard Questions)

ATTACHMENT E

Chart of FY25 and FY26, to date, Intra-district Transfers (Response to Question No. 5, Standard Questions)

FY24 and FY25, to date, Intra-District Transfers

From Buyer Agency	To Seller Agency	Project#	Project Description	FY 2025 Amount	FY 2026 YTD Amount
CJ0/OCF	DPW	400743	AUTO MAINTENANCE	\$5,579.08	\$4,845.67
CJ0/OCF	DCHR	401074	CJ0 HR SERVICES	\$23,670.00	\$34,728.00
CJ0/OCF	OCTO	402323	CJ0 - RTS DCNET OCTO	\$3,450.08	\$390.25
CJ0/OCF	OCTO	402642	CJ0-IT Assessment w/OCTO	-	\$6,350.78

ATTACHMENT F

**Chart of Agency Terminations and Hirings during FY25, and FY26 to date,
(Response to Question No. 8, Standard Questions)**

CJO - FY25 and FY26 - FTE Changes

Fiscal Year	Month	FTE-Filled	FTE-Vacant	Hired	Separation	FTE TOTAL
FY25	2024-Sep	34	4			38
	2024-Oct	34	4			38
	2024-Nov	35	3	1		38
	2024-Dec	35	3			38
	2025-Jan	36	2	1		38
	2025-Feb	36	2			38
	2025-Mar	36	2			38
	2025-Apr	36	2			38
	2025-May	36	2			38
	2025-June	36	2			38
	2025-July	36	2			38
	2025-Aug	36	2			38
	2025-Sep	36	2			38
	TOTAL				2	0

Fiscal Year	Month	FTE-Filled	FTE-Vacant	Hired	Separation	FTE TOTAL
FY26	2025-Oct	36	2			38
	2025-Nov	36	2			38
	2025-Dec	36	2			38
	2026-Jan	36	2			38
	2026-Feb	36	2			38
TOTAL				0	0	

ATTACHMENT G

Chart of the Agency Programs conducted during FY25
(Response to Question No. 10, Standard Questions)

Chart of Agency Programs Conducted during FY25

	Initiation Date	# and Grade of FTEs Assigned	Program Manager	Total Budget Expenditures (FTE Salaries, Materials, etc.)	Outcomes
Reorganization of the Audit Division	February 2025 – The OCF completed the drafting of the Realignment Plan and the Organization and Functional Charts for the Fair Elections Division (FEP) and the Reports Analysis and Audit Division (RAAD). During FY 26 the Divisions will be realigned into one cohesive Division responsible for the entire audit operations of the Agency.	1 FTE Grade MSS-14	S. Wesley Williams, Operations and Policy Officer	No Associated Costs*	The Draft Plan for the realignment and the proposed organization and functional charts were completed and will provide for the merger of the RAAD and the FEP into one cohesive body responsible for the operations of both Divisions, through the organization of Teams. The Draft Plan will become effective during Fiscal Year 2026, and applicable once certain prerequisites are in place.

	Initiation Date	# and Grade of FTEs Assigned	Program Manager	Total Budget Expenditures (FTE Salaries, Materials, etc.)	Outcomes
Produce and Publish the FEP 2024 Post-Election Report	The OCF commenced the compilation of the required data and the drafting of the reports required therein in March of 2025.	4 FTEs, 3 Grades MSS-14, and one CS-13*	Erick Jackson, Fair Elections Program Manager	No Associated Costs*	The OCF published the 2024 FEP Post-Election Report at the OCF Website, www.ocf.dc.gov , on September 8, 2025.
Site Visits During the November 3, 2024 General Election to Early Voting Centers and Election Day Vote Centers.	10/28/24 – 11/3/24	8 FTEs, including grades CS-11, CS-12, CS-13, and LS-14	William Sanford, General Counsel	No Associated Costs*	Site Visits were conducted at 19 Early Voting Centers and to 41 Vote Centers on November 3, 2024, the day of the General Election. There were no complaints received from the public, and in general, there were no infractions of the Campaign Finance Laws observed.
Legislative Proposals	Fiscal Year 2024	4 FTEs, including Grades MSS – and one and LS-14	William SanFord, General Counsel	No Associated Costs*	The Office of Campaign Finance submitted 13 Legislative Proposals on June 6, 2025, to the Oversight Council Committee for the Agency. The Proposals will amend the Campaign Finance and Fair Elections Programs based on the experience of the Agency in administering the laws through several Election Cycles.

	Initiation Date	# and Grade of FTEs Assigned	Program Manager	Total Budget Expenditures (FTE Salaries, Materials, etc.)	Outcomes
Initiation of 2024 Post-Election Audits in the Traditional (5) and Fair Elections (20) Programs	March of 2025	2 MSS-14, 1MSS 13, and the Line Auditors in both Programs from CS-11 through CS-13	Erick Jackson, FEP Manager, and Renee Coleman, RAAD Audit Manager	No Associated Costs*	During Fiscal Year 2026, the RAAD issued three (3) Final Audit Reports and the FEP issued 18 Final Audit Reports of the audits initiated of the 2024 Election Cycle. The Audits ensure both accurate reporting and the appropriate use of public funds.

- The Programs are within the Scope of the Position Duties of the Assigned Dedicated FTEs.

ATTACHMENT H

Chart of the Agency Priorities for FY 25 and FY 26 (Response to Question No. 11, Standard Questions)

Chart of Agency Priorities for FY25 and FY26

OCF FY25 Priorities

FY25 Priorities	# of Dedicated Staff	Expenditures	Community Outreach Activities	Measurable Outcomes
Realignment of the Audit Divisions and drafting of Organizational and Functional Charts	3	No Associated Costs*	No	Completed by 9/30/25
Produce and Publish the FEP Post-Election Report for the 2024 Election Cycle	5	No Associated Costs*	Published Notices at the OCF Website and OCF social media platforms, and in the OCF Monthly Activity Report at the public meetings of the Board of Elections to advise of the availability of the Report at the Website	Completed 9/08/25
Submission of Legislative Recommendations for Amendments to the Campaign Finance and Fair Elections Acts	4	No Associated Costs*	No	Completed in June 2025
Early Voting and Election Day Site Visits for the November 2024 General Election	8	No Associated Costs*	Yes, the OCF was available in the Community during the Site Visits	Completed by November 3, 2025, the day of the General Election

- The Priority Initiative was within Scope of the Position Duties of the Dedicated Staff assigned to the Task

Community Outreach Services	4	No Associated Costs*	Presentation of Program information at Virtual ANC Meetings; Community Outreach Events, including the Beat the Street Events organized by the MPD; and Seminars offered at Branches of the DC Public Library.	The OCF participated/was available in 24 Events/Seminars throughout the District in FY25.
Initiation of Twenty (20) Post-Election Audits for the 2024 Election Cycle For All Certified Participating Candidates in the FEP Program.	16	No Associated Costs*	The FEP participated in online Seminars scheduled during FY25 on the Audit Process; and in Candidate Consultations to provide guidance to Candidates/Committees concerning the reporting requirements specific to the Registrant	The FEP initiated in March 2025, the Post-Election Audits of the campaign operations of the 20 Candidates certified in the Program during the 2024 Primary and General Elections. To date, Eighteen (18) Final Audit Reports for the 2024 Election Cycle have issued.
Produce and publish the FEP Post-Election Report for the 2024 Election Cycle.	5	No Associated Costs*	Published Notices of the availability of the Report at the OCF Website and in the Monthly Report of OCF Activities at the public meetings of the Board of Elections.	Published the 2024 FEP Post-Election Cycle Report at the OCF Website on 9/1/25. The Report Data is based on information stated in the Financial Reports filed with the OCF covering the start of the campaigns referred therein through 12/31/24.

<p>Initiation of Five (5) Post-Election Audits for the 2024 Election Cycle For Newly Elected Officials who participated in the Traditional Campaign Finance Program and were certified as Winners, and for the campaign operations of a certified Fair Elections Program Candidate.</p>	6	<p>No Associated Costs*</p>	<p>The RAAD participated in online Seminars scheduled during FY25 on the Audit Process; and in Candidate Consultations to provide guidance to Candidates/Committees concerning the reporting requirements specific to the Registrant.</p>	<p>The RAAD initiated and completed three (3) Full Field Audits of the campaign operations of the newly elected Public Officials who were registered in the Traditional Campaign Finance Program as Candidates and certified as Winners by the Board of Elections in the 11/3/24 General Election, and of one (1) FEP Committee certified during the 2024 Election Cycle.</p>
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- *The Tasks are within the Scope of the Position Duties of the Dedicated Staff Assigned to the Priorities.

Chart of Agency Priorities for FY26

Realignment of the Audit Divisions	22 existing Positions (6 RAAD and 12 in the FEP)	MSS-Audit Chief (New Position; will utilize two (2) currently Vacant Positions to fund the Audit Chief Position)	Will Publish Notices at the OCF Website concerning the Realignment of the Audit Divisions.	The Realignment of the Reports Analysis and Audit Division and the Fair Elections Division into one cohesive audit operation will more effectively utilize the Agency resources and systems and optimize service delivery to District residents.
2026 Debates	3 FTEs Grades MSS-14	Erick Jackson, Fair Elections Division Manager	The Debates will provide District residents with the opportunity to hear directly from the Candidates on the issues that are important to them. Will launch an advertising campaign to notify District residents of the Debates through the use of postcards, social media ads, SMS outreach, mobile ads, etc.	The OCF will host the 2026 Debates in any city-wide contests for the Primary and General Elections where there is more than one participating candidate or candidate in the Traditional Program willing to participate
2025 Biennial Report	2 FTEs, MSS-14 and CS-12	Wesley Williams, the Operations and Policy Officer	Published Notices of the availability of the Report at the OCF Website and in the Monthly Report of OCF Activities at the public meetings of the Board of Elections.	The OCF published the December 31, 2025, Biennial Report of Contributions and Expenditures at the OCF Website, www.ocf.dc.gov , on January 2, 2026.

Initiation of Post-Election Audits for the July 15, 2025, Special Election	2 FTEs, MSS-14, and 4 CS-12 FTEs	Renee Coleman, RAAD Audit Manager, and Erick Jackson, FEP Manager	Reported the initiation of the Audits at the OCF Website in the Monthly Report of OCF Activities at the public meetings of the Board of Elections. The Final Audit Reports will be published at the OCF Website, www.ocf.dc.gov , for review by the public when issued.	The RAAD and FEP Divisions initiated the Post-Election Audits of the campaign operations of the Candidate who was newly elected to the Ward 8 CM Seat and registered in the Traditional Program, and of the three (3) Candidates who were certified in the FEP during October 2025.
Produce and publish the FEP Post-Election Report for the 2025 Special Election	2 FTEs, MSS-14	Erick Jackson, FEP Manager, and Wesley Williams, Operations and Policy Officer	When available, the Agency will publish the Report and Notices of the availability of the Report at the OCF Website and in the Monthly Report of OCF Activities at the public meetings of the Board of Elections.	The 2025 Special Election Report is due to be published within 9 months of July 15, 2025, Election. The Report will be published on or before March 30, 2026, at the OCF Website, www.ocf.dc.gov

- *The Tasks are/were within the scope of the Position Duties of the Dedicated Staff Assigned to the Priorities.

ATTACHMENT I – Projected Funding for the 2026 Election Cycle (Response to Question No. 11, Standard Questions)

ATTACHMENT J

**FY26 Performance Plan and Report for the Office of Campaign Finance
(Response to Question No. 12, Standard Questions)**

Matching Fund Totals
(@50% candidate participation)

Mayor	\$13,775,421
Council Chair	\$1,779,498
Attorney General	\$1,990,484
Council, At-Large:	\$1,404,942
Council, Ward:	\$2,636,800
State Board of Education, Ward:	<u>\$80,091</u>
TOTAL:	\$21,667,236

<u>Base Amount Totals</u>	
Mayor	\$640,000
Council Chair	\$120,000
Attorney General	\$80,000
Council, At-Large:	\$120,000
Council, Ward:	\$400,000
State Board of Education, Ward:	<u>\$30,000</u>
TOTAL:	\$1,390,000

GRAND TOTAL: \$23,057,236

2026 Election Fiscal Year Breakdown

FY25 (@17%) = \$3,919,730
FY26 (@73%) = \$16,831,782
FY27 (@10%) = \$2,305,724

Matching Fund Totals
(@75% candidate participation)

Mayor:	\$20,663,130
Council Chair:	\$1,779,498
Attorney General:	\$1,990,484
Council, At-Large:	\$1,873,256
Council, Ward:	\$3,955,200
State Board of Education, Ward:	<u>\$133,485</u>

TOTAL: ***\$30,395,053***

Base Amount Totals

Mayor:	\$960,000
Council Chair	\$120,000
Attorney General:	\$80,000
Council, At-Large:	\$160,000
Council, Ward:	\$600,000
State Board of Education, Ward:	<u>\$50,000</u>

TOTAL: ***\$1,970,000***

GRAND TOTAL: \$32,365,053

2026 Election Cycle - Fiscal Year Breakdown

FY25 (@17%) = \$5,502,059
FY26 (@73%) = \$23,626,489
FY27 (@10%) = \$3,236,505



**OFFICE OF CAMPAIGN FINANCE
FY 2026 PERFORMANCE PLAN**

NOVEMBER 26, 2025

CONTENTS

Contents	2
1 Introduction	3
2 Office of Campaign Finance Overview	5
3 Objectives	6
3.1 Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	6
3.2 Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.	6
3.3 Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	6
3.4 Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.	7
3.5 Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements	7
3.6 Efficient, Transparent, and Responsive Government	7
4 Activities	9
4.1 Fair Elections Program	9
4.2 Educational Outreach Services	9
4.3 Enforcement Program	9
4.4 Audit Programs	10
4.5 Public Information collection and dissemination online and onsite	10

1 INTRODUCTION

This document is the Fiscal Year 2026 Performance Plan for the Office of Campaign Finance.

This Performance Plan is the first of two agency performance documents published each year. The Performance Plan is published twice annually – preliminarily when the Mayor’s budget proposal is delivered, and again at the start of the fiscal year when budget decisions have been finalized. A companion document, the Performance Accountability Report (PAR), is published annually in January following the end of the fiscal year. Each PAR assesses agency performance relative to its annual Performance Plan.

Performance Plan Structure: Performance plans are comprised of agency Objectives, Administrative Structures (such as Divisions, Administrations, and Offices), Activities, Projects and related performance measures. The following describes these plan components, and the types of performance measures agencies use to assess their performance.

Objectives: Objectives are statements of the desired benefits that are expected from the performance of an agency’s mission. They describe the goals of the agency.

Administrative Structures: Administrative Structures represent the organizational units of an agency, such as Departments, Divisions, or Offices.

Activities: Activities represent the programs and services an agency provides. They reflect what an agency does on a regular basis (e.g., processing permits).

Projects: Projects are planned efforts that end once a particular outcome or goal is achieved.

Measures: Performance Measures may be associated with any plan component, or with the agency overall. Performance Measures can answer broad questions about an agency’s overall performance or the performance of an organizational unit, a program or service, or the implementation of a major project. Measures can answer questions like “How much did we do?”, “How well did we do it?”, “How quickly did we do it?”, and “Is anyone better off?” as described in the table below.

Measures are printed in the Performance Plan along with the Objective, Administrative Structure, Activity, or Project that they measure.

Measure Type	Measure Description	Example
Quantity	Quantity measures assess the volume of work an agency performs. These measures can describe the inputs (e.g., requests or cases) that an agency receives or the work that an agency completes (e.g., licenses issued or cases closed). Quantity measures often start with the phrase “Number of...”.	“Number of public art projects completed”
Quality	Quality measures assess how well an agency’s work meets standards, specifications, resident needs, or resident expectations. These measures can directly describe the quality of decisions or products or they can assess resident feelings, like satisfaction.	“Percent of citations issued that were appealed”
Efficiency	Efficiency measures assess the resources an agency used to perform its work and the speed with which that work was performed. Efficiency measures can assess the unit cost to deliver a product or service, but typically these measures assess describe completion rates, processing times, and backlog.	“Percent of claims processed within 10 business days”

(continued)

Measure Type	Measure Description	Example
Outcome	Outcome measures assess the results or impact of an agency's work. These measures describe the intended ultimate benefits associated with a program or service.	"Percent of families returning to homelessness within 6-12 months"
Context	Context measures describe the circumstances or environment that the agency operates in. These measures are typically outside of the agency's direct control.	"Recidivism rate for 18-24 year-olds"
District-wide Indicators	District-wide indicators describe demographic, economic, and environmental trends in the District of Columbia that are relevant to the agency's work, but are not in the control of a single agency.	"Area median income"

Targets: Agencies set targets for most performance measures before the start of the fiscal year. Targets may represent goals, requirements, or national standards for a performance measure. Agencies strive to achieve targets each year, and agencies provide explanations for targets that are not met at the end of the fiscal year in the subsequent Performance Accountability Report.

Not all measures are associated with a target. Newly added measures do not require targets for the first year, as agencies determine a data-informed benchmark. Changes in some measures may not indicate better or worse performance. They may be "neutral" measures of demand or input or outside of the agency's direct control. In some cases, the relative improvement of a measure over a prior period is a more meaningful indicator than meeting or exceeding a particular numerical goal, so a target is not set.

2 OFFICE OF CAMPAIGN FINANCE OVERVIEW

Mission: The mission of the Office of Campaign Finance (OCF) is to regulate and provide public disclosure and transparency to protect and ensure public trust in the integrity of the election process and government service.

Summary of Services: The Office of Campaign Finance processes and facilitates the public disclosure of financial reports, which are required by law to be filed with the OCF. OCF also performs desk reviews and develops statistical reports and summaries of the financial reports; encourages voluntary compliance by providing information and guidance on the application of the District of Columbia Campaign Finance Act of 2011 (the Act), as amended, through educational seminars, interpretative opinions, and the OCF Web Site; and enforces the Act through the conduct of audits, investigations, and the informal hearing process.

Objectives:

1. Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.
2. Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.
3. Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.
4. Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.
5. Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements
6. Efficient, Transparent, and Responsive Government

3 OBJECTIVES

3.1 PROVIDE FAIR, EFFECTIVE, AND TIMELY ENFORCEMENT PROGRAMS AND ACTIVITIES TO INCREASE AND SUPPORT THE FULL, ACCURATE, AND COMPLETE DISCLOSURE OF DOCUMENTS AND ACTIONS RELEVANT TO THE CAMPAIGN FINANCE ACT.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Efficiency	Percent of Interpretative Opinions issued within thirty (30) days	Up is Better	100%	100%	100%	No Target Provided
Efficiency	Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of request	Up is Better	100%	100%	100%	No Target Provided
Efficiency	Percent of informal hearings conducted and closed before the next filing deadline	Up is Better	100%	100%	100%	No Target Provided

3.2 PROVIDE HIGH QUALITY EDUCATIONAL OUTREACH SERVICES (ENTRANCE CONFERENCES, TRAINING SEMINARS, PUBLICATIONS, AND ONLINE TUTORIALS) TO INCREASE FULL DISCLOSURE AND VOLUNTARY COMPLIANCE WITH THE CAMPAIGN FINANCE ACT.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Outcome	Percent of new candidates and treasurers who receive mandatory training	Up is Better	100%	100%	100%	No Target Provided

3.3 PROVIDE FAIR, EFFECTIVE, AND EFFICIENT AUDIT PROGRAMS AND ACTIVITIES TO INCREASE AND SUPPORT THE FULL, ACCURATE, AND COMPLETE DISCLOSURE OF DOCUMENTS AND ACTIONS RELEVANT TO THE CAMPAIGN FINANCE ACT.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Efficiency	Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline	Up is Better	100%	100%	100%	No Target Provided
Efficiency	Percent of periodic random audits conducted within sixty (60) days of initiation	Up is Better	100%	100%	100%	No Target Provided

3.4 PROVIDE A HIGH QUALITY WEB-INTERNET BASED PUBLIC DISCLOSURE SYSTEM TO RECEIVE THE ONLINE SUBMISSION OF FINANCIAL REPORTS, AND TO ENSURE THE AVAILABILITY OF CAMPAIGN FINANCE DATA AND INFORMATION IN A MANNER THAT IS EASY TO NAVIGATE, SEARCH, SORT, AND RETRIEVE AT THE OCF WEBSITE.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Outcome	Percent of financial reports filed electronically	Up is Better	100%	100%	100%	Target not required

3.5 PROVIDE A FAIR, EFFECTIVE, AND EFFICIENT PUBLIC FINANCING PROGRAM FOR CANDIDATES WHO QUALIFY TO PARTICIPATE IN THE PROGRAM AND AGREE TO ABIDE BY ITS REQUIREMENTS

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Efficiency	Percent of Base Amount and Matching Payments authorized for disbursement within five (5) business days of the certification of a candidate into the Fair Elections Program	Up is Better	100%	100%	100%	Target not required
Efficiency	Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program	Up is Better	100%	100%	100%	Target not required
Efficiency	Percent of matching payments directed for disbursement to participating candidates within five (5) business days after the receipt of financial reports	Up is Better	100%	100%	100%	Target not required

3.6 EFFICIENT, TRANSPARENT, AND RESPONSIVE GOVERNMENT

Create and maintain a highly efficient, transparent, and responsive District government.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Outcome	Percent of agency staff who were employed as Management Supervisory Service (MSS) employees prior to 4/1 of the fiscal year that had completed an Advancing Racial Equity (AE204) training facilitated by ORE within the past two years	Up is Better	0%	Target not required	50%	Target not required
Outcome	Percent of employees that are District residents	Up is Better	37.14%	Target not required	38.89%	Target not required
Outcome	Percent of new hires that are District residents (Peoplesoft)	Up is Better	33.33%	Target not required	50%	Target not required
Outcome	Percent of new hires that are current District residents and received a high school diploma from a DCPS or a District Public Charter School, or received an equivalent credential from the District of Columbia (eRecruit)	Up is Better	0%	Target not required	50%	Target not required
Outcome	Percent of required contractor evaluations submitted to the Office of Contracting and Procurement on time	Up is Better	No incidents	Target not required	100%	Target not required
Efficiency	Percent of investigative matters closed within ninety (90) days of opening	Up is Better	100%	100%	100%	Target not required

4 ACTIVITIES

4.1 FAIR ELECTIONS PROGRAM

The Fair Elections Program Division provides public financing to candidates who elect to participate in the program; determines whether candidates qualify for certification and public funds based on the verification of threshold requirement; authorizes the distribution of base amount payments and matching payments; and conducts post-election audits of all campaign operations for compliance with the Fair Elections Amendment Act.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Quantity	Total number of candidates certified as participating candidates in the Fair Elections Program	Neutral	20	Target not required	3	Target not required
Quantity	Total number of pre-election and post election audits completed by the Fair Elections Division	Neutral	22	Target not required	34	Target not required

4.2 EDUCATIONAL OUTREACH SERVICES

The OCF Educational Outreach Program assists with the coordination of the mandatory training conferences for new registrants, the onsite training seminars, the development of online brochures, interactive tutorials, and online tutorials, and the employee training program. The OCF Training Program also manages and utilizes the OCF Facebook Page as a training tool to disseminate information to the public. The Training Program distributes and evaluates surveys to training participants to assess the content and performance of the trainer.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Quantity	Total number of mandatory training conferences conducted	Neutral	66	Target not required	27	Target not required

4.3 ENFORCEMENT PROGRAM

The Office of the General Counsel provides legal advice and enforcement through the conduct of investigations and informal hearings, and the recommendation of decisions on charges of violations of the Campaign Finance Act; the issuance of interpretative opinions and expedited legal advice; the drafting of regulations and the review of OCF Forms for changes; the conduct of training seminars to promote voluntary compliance; and the coordination of site visits to the election precincts and early vote centers operated by the Board of Elections, and to campaign offices.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Quantity	Total number of informal hearings conducted	Neutral	139	Target not required	128	Target not required

(continued)

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Quantity	Total number of Interpretative Opinions and Expedited Advice issued	Up is Better	29	Target not required	15	Target not required
Quantity	Total number of investigations completed within 90 days	Up is Better	6	Target not required	3	Target not required

4.4 AUDIT PROGRAMS

The Reports Analysis and Audit Division conducts audit analysis and reviews of all financial reports and statements received in the Agency; issues requests for additional information to filers where deficiencies are noted during the desk review process; conducts full field audits of the campaign operations of newly elected public officials, investigative audits of financial operations based on the receipt of complaints or based upon desk reviews; conducts periodic random audits of the reports filed by the constituent service programs, committees active during an election cycle, and continuing committees; and recommends the issuance of final audit reports based on the findings of full field and random periodic audits. Participates in site visits to election precincts, early voting centers, and to the offices of principal campaign committees.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Quantity	Total number of financial reports reviewed, evaluated, and analyzed for the reporting period	Up is Better	736	Target not required	614	Target not required
Quantity	Total number of periodic random and full field audits completed by the Audit Division	Up is Better	10	Target not required	16	Target not required

4.5 PUBLIC INFORMATION COLLECTION AND DISSEMINATION ONLINE AND ONSITE

The Public Information and Records Management Division publishes campaign finance data and information online at the OCF Website, and makes information available in the OCF Offices; compiles listings and reports of contribution and expenditure information published at the website and in the Biennial Report; manages the electronic filing and data entry of financial reports; oversees the registration of new candidates and committees, and coordinates the mandatory training of the new registrants; oversees the OCF e-mail subscription service; makes all public reports and statements available for the public online within 24 hours of receipt; and conducts the Filer Pre-Notification and Failure to File Programs.

Measure Type	Measure	Directionality	FY2024	FY2025 Target	FY2025	FY2026 Target
Quantity	Total number of financial reports filed	Up is Better	520	Target not required	1,246	Target not required
Quantity	Total number of financial reports filed electronically	Up is Better	520	Target not required	1,246	Target not required

ATTACHMENT K

FY25 Performance Plan for the Office of Campaign Finance (Response to Question No. 13, Standard Questions)

ATTACHMENT K

Chart of FY25 and FY26, to date, Intra-district Transfers (Response to Question No. 5, Standard Questions)

FY24 and FY25, to date, Intra-District Transfers

From Buyer Agency	To Seller Agency	Project#	Project Description	FY 2025 Amount	FY 2026 YTD Amount
CJ0/OCF	DPW	400743	AUTO MAINTENANCE	\$5,579.08	\$4,845.67
CJ0/OCF	DCHR	401074	CJ0 HR SERVICES	\$23,670.00	\$34,728.00
CJ0/OCF	OCTO	402323	CJ0 - RTS DCNET OCTO	\$3,450.08	\$390.25
CJ0/OCF	OCTO	402642	CJ0-IT Assessment w/OCTO	-	\$6,350.78

ATTACHMENT L

Spreadsheet of OCF Databases

(Response to Question No. 22, Standard Questions)

CJO - FY26 BUDGET vs. YTD ACTUAL

Fiscal Year	Fund	Account C	Program	Cost Center	FY26 Initial Budget	FY26 Revised Budget	FY26 Obligation	FY26 Expenditure	FY25 Available Budget	% Spent				
FY 2026	1010001 LOCAL FUNDS PERSONNEL	100071	INFORMATION TEC	50283	PUBLIC AFFAIRS DIVISION	481,768	481,768	0	165,286	316,482				
				50285	GENERAL COUNSEL DIVISION	850,885	850,885	0	285,980	564,905				
				50288	OFFICE OF DIRECTOR - CJO	123,531	123,531	0	47,139	76,393				
				50288	OFFICE OF DIRECTOR - CJO	289,635	289,635	0	76,684	212,951				
				50288	OFFICE OF DIRECTOR - CJO	252,109	252,109	0	75,085	177,024				
				50287	FAIR ELECTIONS PAYMENT - I	1,710,570	1,710,570	0	596,317	1,114,253				
				50284	AUDIT DIVISION	797,307	797,307	0	290,818	506,489				
				PERSONNEL					4,505,805	4,505,805	0	1,537,308	2,968,497	34%
				100071	INFORMATION TEC	50283	PUBLIC AFFAIRS DIVISION	317,870	317,870	105,577	10,149	202,144		
				500203	REPORT ANALYSIS	50284	AUDIT DIVISION	14,615	14,615	8,200	4,000	2,415		
				NON-PERS					332,485	332,485	113,777	14,149	204,559	4%
				1010001 Total					4,838,290	4,838,290	113,777	1,551,457	3,173,056	32%
				1010015 FAIR ELECTIONS	NON-PERS	500201	FAIR ELECTIONS PF	50286	FAIR ELECTIONS PAYMENT - BASE			520,000	(520,000)	
								50287	FAIR ELECTIONS PAYMENT - I	12,000,000	12,000,000	0	4,556,173	7,184,827
								NON-PERS					12,000,000	12,000,000
1010015 FAIR ELECTIONS FUND TOTAL					12,000,000	12,000,000	0	5,076,173	6,664,827	42%				
Grand Total					16,838,290	16,838,290	113,777	6,627,630	9,837,883	39%				

no reprogramming so far

ATTACHMENT M

Chart of Agency's Council-Approved Budget, Revised Budget (after reprogrammings, etc.), and Actual Spending, by Program and Activity for FY25 and Q1 of FY26

(Response to Question No. 398, Standard Agency Questions)

CJO - FY26 FAIR ELECTIONS PROJECTION (Minimum)

\$7,025,000

OFFICE	Registered Candidates	Cap Floor	MATCHING AMOUNTS	GRAND TOTAL
Council, Ward	13	\$5,000	\$325,000	
Council, At-Large	12	\$12,000	\$720,000	
Atty. General	3	\$20,000	\$300,000	
Mayor	11	\$40,000	\$2,200,000	
	39		\$3,545,000	\$3,545,000

	Registered Candidates	Cap Floor	BASE AMOUNTS	
Council, Ward	13	\$40,000	\$520,000	
Council, At-Large	12	\$40,000	\$480,000	
Atty. General	3	\$40,000	\$120,000	
Mayor	11	\$160,000	\$1,760,000	
	39		\$2,880,000	\$2,880,000

SPECIAL ELECTION	Registered Candidates	Cap Floor	BASE AND MATCH	
Office of City Council, At-Large	6	\$40,000	\$240,000	
	6	\$60,000	\$360,000	
	6		\$600,000	\$600,000

\$7,025,000

Council, Chair	2	\$40,000	\$80,000	
	2	\$15,000	\$150,000	
	2		\$230,000	\$230,000
SBOE, Ward 3	1	\$10,000	\$10,000	
	1	\$1,000	\$5,000	

1

\$15,000

\$15,000

\$7,270,000

CJ0 - FY26 FAIR ELECTIONS PROJECTION (75% of Ceiling)

\$42,664,218

OFFICE	Registered Candidates	Cap Ceiling	MATCHING AMOUNTS	GRAND TOTAL
Council, Ward	13	\$263,680	\$2,570,880	
Council, At-Large	12	\$468,314	\$4,214,826	
Atty. General	3	\$995,242	\$2,239,295	
Mayor	11	\$3,443,855	\$28,411,804	
	39		\$37,436,805	\$37,436,805

	Registered Candidates	Cap Ceiling	BASE AMOUNTS	
Council, Ward	13	\$40,000	\$520,000	
Council, At-Large	12	\$40,000	\$480,000	
Atty. General	3	\$40,000	\$120,000	
Mayor	11	\$160,000	\$1,760,000	
	39		\$2,880,000	\$2,880,000

SPECIAL ELECTION	Registered Candidates	Cap Ceiling	BASE AND MATCH	
Office of City Council, At-Large	6	\$40,000	\$240,000	
	4.5	\$468,314	\$2,107,413	
	6		\$2,347,413	\$2,347,413

\$42,664,218

Council, Chair	2	\$40,000	\$80,000	
	2	\$593,166	\$889,749	
	2		\$969,749	\$969,749
SBOE, Ward 3	1	\$10,000	\$10,000	
	1	\$26,679	\$20,009	

1

\$30,009

\$30,009

\$43,663,976

CJ0 - FY26 FAIR ELECTIONS PROJECTION (Maximum)

\$55,845,623

OFFICE	Registered Candidates	Cap Ceiling	MATCHING AMOUNTS	GRAND TOTAL
Council, Ward	13	\$263,680	\$3,427,840	
Council, At-Large	12	\$468,314	\$5,619,768	
Atty. General	3	\$995,242	\$2,985,726	
Mayor	11	\$3,443,855	\$37,882,405	
	39		\$49,915,739	\$49,915,739

	Registered Candidates	Cap Ceiling	BASE AMOUNTS	
Council, Ward	13	\$40,000	\$520,000	
Council, At-Large	12	\$40,000	\$480,000	
Atty. General	3	\$40,000	\$120,000	
Mayor	11	\$160,000	\$1,760,000	
	39		\$2,880,000	\$2,880,000

SPECIAL ELECTION	Registered Candidates	Cap Ceiling	BASE AND MATCH	
Office of City Council, At-Large	6	\$40,000	\$240,000	
	6	\$468,314	\$2,809,884	
	6		\$3,049,884	\$3,049,884

\$55,845,623

Council, Chair	2	\$40,000	\$80,000	
	2	\$593,166	\$1,186,332	
	2		\$1,266,332	\$1,266,332

SBOE, Ward 3	1	\$10,000	\$10,000	
	1	\$26,679	\$26,679	
	1		\$36,679	\$36,679

\$57,148,634

ATTACHMENT N

Chart of FY25 and FY26 Q1 Intra-District Transfers
(Response to Question No. 40, Standard Questions)

Participating Candidate's Name	Committee Name	Base Amount Paid	Date Base Amount Paid	Reporting Date X/X/XX[2]	Total \$ Value of Matching Payments Disbursed to Candidate During Reporting Period	Number of Small-Dollar Contributors During Reporting Period	Number of OSDCs During Reporting Period	Number of Non-District Resident Individual Contributors During Reporting Period	Number of Non-District Resident Individual Contributors During Reporting Period	Total \$ Value of Fair Elections Matching Payments Disbursed to Candidate	Total \$ Value of Fair Elections Funds Disbursed to Candidate (Base + Matching)	Date Participating Candidate Reached the Payments Cap
Brian Footer	Brian Footer for DC	\$20,000.00	8/12/2025	7/2/2025-7/31/2025	\$8,690.00	193	193	41	41	\$43,450.00	\$43,450.00	N/A
				8/1/2025-10/10/2025	\$5,325.00	125	118	35	35	\$26,625.00	N/A	N/A
				10/11/2025-12/10/2025	\$4,170.00	93	91	41	41	\$20,850.00	N/A	N/A
Aparna Raj	Aparna for DC	\$20,000.00	10/31/2025	8/11/2025-10/10/2025	\$29,023.00	793	786	373	373	\$145,115.00	\$145,115.00	N/A
				10/11/2025-12/10/2025	\$9,183.00	253	247	37	36	\$45,915.00	N/A	N/A
				12/11/2025-1/31/2026	\$6,123.00	178	174	46	44	\$30,615.00	N/A	N/A
Brian L. Schwalb	Brian for DC 2026	\$20,000.00	10/21/2025	8/28/2025-10/10/2025	\$99,576.05	735	705	197	197	\$497,880.25	\$517,880.25	N/A
				10/11/2025-12/10/2025	\$37,871.00	272	262	180	180	\$189,355.00	N/A	N/A
				12/11/2025-1/31/2026	\$52,512.00	391	380	169	169	\$282,560.00	N/A	N/A
Matthew Frumin	Frumin 2026	\$20,000.00	10/21/2025	9/29/2025-10/10/2025	\$16,415.00	349	347	15	15	\$82,075.00	\$102,075.00	N/A
				10/11/2025-12/10/2025	\$5,295.00	119	115	10	10	\$26,975.00	N/A	N/A
				12/11/2025-1/31/2026	\$2,845.00	82	68	2	2	\$14,225.00	N/A	N/A
Adeoye Yakubu-Owolewa	Team Oye	\$20,000.00	10/31/2025	10/2/2025-10/10/2025	\$22,213.00	424	410	182	181	\$111,115.00	\$131,115.00	N/A
				10/11/2025-12/10/2025	\$10,456.84	261	244	265	265	\$52,684.20	N/A	N/A
				12/11/2025-1/31/2026	\$10,752.64	222	213	122	122	\$53,763.80	N/A	N/A
Candace Nelson	Candace for DC 2026	\$20,000.00	12/19/2025	10/27/2025-12/10/2025	\$16,280.13	290	285	80	79	\$81,400.65	\$101,400.65	N/A
				12/11/2025-1/31/2026	\$2,827.00	57	53	32	32	\$14,135.00	N/A	N/A
				10/27/2025-12/10/2025	\$21,327.00	472	464	47	47	\$106,635.00	\$126,635.00	N/A
Charles Allen	Re-Elect Charles Allen Ward 6 2026	\$20,000.00	12/19/2025	12/11/2025-1/31/2026	\$7,296.00	191	189	7	7	\$36,480.00	N/A	N/A
				10/27/2025-12/10/2025	\$21,327.00	472	464	47	47	\$106,635.00	\$126,635.00	N/A
				12/11/2025-1/31/2026	\$7,296.00	191	189	7	7	\$36,480.00	N/A	N/A
Gary Goodweather	Goodweather for DC for Mayor	\$80,000.00	12/17/2025	02/19/2025-07/31/2025	\$27,365.17	485	485	123	123	\$136,825.85	N/A	N/A
				8/1/2025-10/10/2025	\$7,854.00	457	427	47	47	\$38,770.00	N/A	N/A
				10/11/2025-12/10/2025	\$7,734.00	133	133	21	21	\$38,070.00	\$395,265.85	N/A
Gloria Nauden	Gloria for Ward 6	\$20,000.00	12/17/2025	12/11/2025-1/31/2026	\$5,188.57	62	59	12	12	\$25,942.85	N/A	N/A
				11/14/2025-12/10/2025	\$7,554.75	167	155	42	42	\$36,523.75	\$56,523.75	N/A
				12/11/2025-1/31/2026	\$5,540.00	136	121	51	51	\$27,700.00	N/A	N/A
Jakeline Marvori Reyes Yanes	Jackie the Warrior for Ward 1	\$20,000.00	12/22/2025	10/14/2025-12/10/2025	\$10,154.00	289	267	58	58	\$50,770.00	\$70,770.00	N/A
				12/11/2025-1/31/2026	\$5,867.00	190	183	91	85	\$29,335.00	N/A	N/A
				12/11/2025-1/31/2026	\$5,867.00	190	183	91	85	\$29,335.00	N/A	N/A
Janesse Lewis George	Janesse for DC	\$80,000.00	1/12/2026	12/1/2025-12/10/2025	\$189,589.55	2463	2627	765	765	\$933,668.25	\$1,013,668.25	N/A
				12/11/2025-1/31/2026	\$54,432.58	1004	974	295	295	\$272,162.00	N/A	N/A
				12/11/2025-1/31/2026	\$206,906.11	1524	1472	562	562	\$1,034,530.55	\$1,214,530.55	N/A
Kevin Chavous	Chavous for DC Council At-Large	\$20,000.00	2/12/2026	12/11/2025-1/31/2026	\$17,615.32	301	298	94	94	\$88,076.60	\$108,076.60	N/A
				12/11/2025-1/31/2026	\$23,959.00	347	338	125	125	\$119,795.00	\$139,795.00	N/A
				12/11/2025-1/31/2026	\$23,959.00	347	338	125	125	\$119,795.00	\$139,795.00	N/A
Miguel Trindade Deramo	Miguel for Ward 1 for Council Ward 1	\$20,000.00	1/12/2026	11/17/2025-12/10/2025	\$6,668.00	187	186	20	20	\$33,340.00	\$53,340.00	N/A
				12/11/2025-1/31/2026	\$4,900.00	78	78	19	19	\$14,600.00	N/A	N/A
				12/11/2025-1/31/2026	\$12,161.00	288	280	236	236	\$60,805.00	\$80,805.00	N/A
Rashida Brown	Rashida for Ward 1 for Council Ward 1	\$20,000.00	1/22/2026	10/11/2025-12/10/2025	\$12,161.00	288	280	236	236	\$60,805.00	\$80,805.00	N/A
				12/11/2025-1/31/2026	\$2,715.00	77	62	48	48	\$13,575.00	N/A	N/A
				12/11/2025-1/31/2026	\$2,715.00	77	62	48	48	\$13,575.00	N/A	N/A
Terrance Lynch	Terry Lynch for DC	\$20,000.00	10/31/2025	05/19/2025-7/31/2025	\$4,413.00	145	124	107	107	\$22,065.00	N/A	N/A
				08/1/2025-10/10/2025	\$1,210.00	37	37	22	22	\$6,090.00	\$48,115.00	N/A
				10/11/2025-12/10/2025	\$285.00	13	8	11	11	\$285.00	N/A	N/A
Terry Lynch for DC	Terry Lynch for DC	\$20,000.00	10/31/2025	12/11/2025-1/31/2026	\$50.00	2	1	2	2	\$250.00	N/A	N/A
				12/11/2025-1/31/2026	\$50.00	2	1	2	2	\$250.00	N/A	N/A
				12/11/2025-1/31/2026	\$50.00	2	1	2	2	\$250.00	N/A	N/A

ATTACHMENT O

FY25 Performance Accountability Report of Strategic Objectives.
(Response to Question No. 13, Standard Questions)



OFFICE OF CAMPAIGN FINANCE
FY 2025 PERFORMANCE ACCOUNTABILITY REPORT

JANUARY 15, 2026

CONTENTS

Contents	2
1 Introduction	3
2 Office of Campaign Finance Overview	5
3 2025 Accomplishments	6
3.1 The Third Cycle of the Fair Elections Program	6
3.2 Fair Elections Program 2024 Post-Election Report	6
4 Objectives	7
4.1 Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	7
4.2 Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.	7
4.3 Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.	7
4.4 Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.	7
4.5 Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements	8
4.6 Efficient, Transparent, and Responsive Government	8
5 Activities	9
5.1 Fair Elections Program	9
5.2 Educational Outreach Services	9
5.3 Enforcement Program	9
5.4 Audit Programs	10
5.5 Public Information collection and dissemination online and onsite	10

1 INTRODUCTION

This document is the Fiscal Year 2025 Performance Accountability Report (PAR) for the Office of Campaign Finance.

The PAR is the second of two agency performance documents published each year. A Performance Plan is published at the start of the fiscal year when budget decisions have been finalized. A PAR is published in January following the end of the fiscal year. Each PAR assesses agency performance relative to its annual Performance Plan.

PAR Structure: PARs are comprised of agency Objectives, Administrative Structures (such as Divisions, Administrations, and Offices), Activities, Projects, and related Performance Measures. The following describes these plan components, and the types of performance measures agencies use to assess their performance.

Objectives: Objectives are statements of the desired benefits that are expected from the performance of an agency’s mission. They describe the goals of the agency.

Administrative Structures: Administrative Structures represent the organizational units of an agency, such as Departments, Divisions, or Offices.

Activities: Activities represent the programs and services an agency provides. They reflect what an agency does on a regular basis (e.g., processing permits).

Projects: Projects are planned efforts that end once a particular outcome or goal is achieved.

Measures: Performance Measures may be associated with any plan component, or with the agency overall. Performance Measures can address questions about an agency’s overall performance, the performance of an organizational unit, program, or service, or the implementation of a major project. Performance Measures can answer questions like “How much did we do?”, “How well did we do it?”, “How quickly did we do it?”, and “Is anyone better off?” as described in the table below.

Measures are printed in the Performance Plan along with the Objective, Administrative Structure, Activity, or Project that they measure.

Measure Type	Measure Description	Example
Quantity	Quantity measures assess the volume of work an agency performs. These measures can describe the inputs (e.g., requests or cases) that an agency receives or the work that an agency completes (e.g., licenses issued or cases closed). Quantity measures often start with the phrase “Number of...”.	“Number of public art projects completed”
Quality	Quality measures assess how well an agency’s work meets standards, specifications, resident needs, or resident expectations. These measures can directly describe the quality of decisions or products or they can assess resident feelings, like satisfaction.	“Percent of citations issued that were appealed”
Efficiency	Efficiency measures assess the resources an agency used to perform its work and the speed with which that work was performed. Efficiency measures can assess the unit cost to deliver a product or service, but typically these measures assess describe completion rates, processing times, and backlog.	“Percent of claims processed within 10 business days”
Outcome	Outcome measures assess the results or impact of an agency’s work. These measures describe the intended ultimate benefits associated with a program or service.	“Percent of families returning to homelessness within 6- 12 months”

(continued)

Measure Type	Measure Description	Example
Context	Context measures describe the circumstances or environment that the agency operates in. These measures are typically outside of the agency's direct control.	"Recidivism rate for 18-24 year-olds"
District-wide Indicators	District-wide indicators describe demographic, economic, and environmental trends in the District of Columbia that are relevant to the agency's work, but are not in the control of a single agency.	"Area median income"

Targets: Agencies set targets for most Performance Measures before the start of the fiscal year. Targets may represent goals, requirements, or national standards for a performance measure. Agencies strive to achieve targets each year, and agencies provide explanations for targets that are not met at the end of the fiscal year in their PAR.

Not all measures are associated with a target. Newly added measures do not require targets for the first year, as agencies determine a data-informed benchmark. Changes in some measures may not indicate better or worse performance. They may be "neutral" measures of demand or input or outside of the agency's direct control. In some cases, the relative improvement of a measure over a prior period is a more meaningful indicator than meeting or exceeding a particular numerical goal, so a target is not set.

2 OFFICE OF CAMPAIGN FINANCE OVERVIEW

Mission: The mission of the Office of Campaign Finance (OCF) is to regulate and provide public disclosure and transparency to protect and ensure public trust in the integrity of the election process and government service.

Summary of Services: The Office of Campaign Finance processes and facilitates the public disclosure of financial reports, which are required by law to be filed with the OCF. OCF also performs desk reviews, contribution verification, and develops statistical reports and summaries of the financial reports; encourages voluntary compliance by providing information and guidance on the application of the District of Columbia Campaign Finance Act of 2011 (the Act), as amended, through educational seminars, interpretative opinions, and the OCF Web Site; and enforces the Act through the conduct of audits, investigations, and the informal hearing process.

Objectives:

1. Provide fair, effective, and timely enforcement programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.
2. Provide high quality educational outreach services (entrance conferences, training seminars, publications, and online tutorials) to increase full disclosure and voluntary compliance with the Campaign Finance Act.
3. Provide fair, effective, and efficient audit programs and activities to increase and support the full, accurate, and complete disclosure of documents and actions relevant to the Campaign Finance Act.
4. Provide a high quality web-internet based public disclosure system to receive the online submission of financial reports, and to ensure the availability of campaign finance data and information in a manner that is easy to navigate, search, sort, and retrieve at the OCF Website.
5. Provide a fair, effective, and efficient public financing program for candidates who qualify to participate in the program and agree to abide by its requirements
6. Efficient, Transparent, and Responsive Government

3 2025 ACCOMPLISHMENTS

3.1 THE THIRD CYCLE OF THE FAIR ELECTIONS PROGRAM

The Office of Campaign Finance successfully administered the Fair Elections Program (FEP) during its third cycle, the 2024 Election Cycle, which closed on November 5, 2024, the date of the General Election. Nineteen (19) Candidates were certified to participate in the Program during the Primary and General Elections. The Agency authorized the disbursement of \$2,830,041.15 in public funds to the FEP Candidates. The Board of Elections certified on December 2, 2024, FEP Candidates as winners in Seven (7) of the Eleven (11) seats for Public Office elected in the November 2024 General Election.

Impact: The Fair Elections Program is established within the Office of Campaign Finance, and it is the responsibility of the Agency to accurately, effectively, and efficiently administer the Program which provides public funding to qualified campaign operations. During the 2024 Election Cycle, the FEP once again met its goals to provide an incentive for more candidates to compete in the electoral process, to encourage District Residents to have greater participation in the electoral process, and to amplify the voices of District Residents by matching qualified small dollar contributions.

3.2 FAIR ELECTIONS PROGRAM 2024 POST-ELECTION REPORT

The Office of Campaign Finance published the OCF Fair Elections Program 2024 Post-Election Cycle Report on September 8, 2025, at the OCF Website, www.ocf.dc.gov. The Report presents data based on the transactions reported in the Financial Reports filed with the Agency by those Candidates certified to participate in the Program during the 2024 Election Cycle and deemed eligible to receive public funds, from the start of their campaign operations through December 2024. The Report also includes the Agency Overview of the 2024 Election Cycle and the National Trends in Public Financing Programs.

Impact: The accomplishment of this initiative aided the Agency in the performance of its continuing responsibility to provide full disclosure and transparency to campaign operations. The Report presented the District Residents with an overview of the 2024 Election Cycle, and the specific data underlying the disbursement of public funds to the Candidates certified to participate in the Fair Elections Program during the 2024 Election Cycle.

4 OBJECTIVES

4.1 PROVIDE FAIR, EFFECTIVE, AND TIMELY ENFORCEMENT PROGRAMS AND ACTIVITIES TO INCREASE AND SUPPORT THE FULL, ACCURATE, AND COMPLETE DISCLOSURE OF DOCUMENTS AND ACTIONS RELEVANT TO THE CAMPAIGN FINANCE ACT.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Percent of Interpretative Opinions issued within thirty (30) days							
Efficiency	Up is Better	No incidents	100%	No incidents	No incidents	100%	100%
Percent of expedited advice for time-sensitive election related matters issued within fifteen (15) days of request							
Efficiency	Up is Better	100%	100%	100%	100%	100%	100%
Percent of informal hearings conducted and closed before the next filing deadline							
Efficiency	Up is Better	Annual	Annual	Annual	Annual	100%	100%

4.2 PROVIDE HIGH QUALITY EDUCATIONAL OUTREACH SERVICES (ENTRANCE CONFERENCES, TRAINING SEMINARS, PUBLICATIONS, AND ONLINE TUTORIALS) TO INCREASE FULL DISCLOSURE AND VOLUNTARY COMPLIANCE WITH THE CAMPAIGN FINANCE ACT.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Percent of new candidates and treasurers who receive mandatory training							
Outcome	Up is Better	100%	100%	100%	100%	100%	100%

4.3 PROVIDE FAIR, EFFECTIVE, AND EFFICIENT AUDIT PROGRAMS AND ACTIVITIES TO INCREASE AND SUPPORT THE FULL, ACCURATE, AND COMPLETE DISCLOSURE OF DOCUMENTS AND ACTIONS RELEVANT TO THE CAMPAIGN FINANCE ACT.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Percent of financial reports reviewed, evaluated, and analyzed before the next filing deadline							
Efficiency	Up is Better	100%	100%	100%	100%	100%	100%
Percent of periodic random audits conducted within sixty (60) days of initiation							
Efficiency	Up is Better	100%	No incidents	No incidents	No incidents	100%	100%

4.4 PROVIDE A HIGH QUALITY WEB-INTERNET BASED PUBLIC DISCLOSURE SYSTEM TO RECEIVE THE ONLINE SUBMISSION OF FINANCIAL REPORTS, AND TO ENSURE THE AVAILABILITY OF CAMPAIGN FINANCE DATA AND INFORMATION IN A MANNER THAT IS EASY TO NAVIGATE, SEARCH, SORT, AND RETRIEVE AT THE OCF WEBSITE.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Percent of financial reports filed electronically							
Outcome	Up is Better	100%	100%	100%	100%	100%	100%

4.5 PROVIDE A FAIR, EFFECTIVE, AND EFFICIENT PUBLIC FINANCING PROGRAM FOR CANDIDATES WHO QUALIFY TO PARTICIPATE IN THE PROGRAM AND AGREE TO ABIDE BY ITS REQUIREMENTS

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Percent of Base Amount and Matching Payments authorized for disbursement within five (5) business days of the certification of a candidate into the Fair Elections Program							
Efficiency	Up is Better	Annual	Annual	Annual	Annual	100%	100%
Percent of candidates determined to meet requirements for certification by OCF within ten (10) business days of filing the affidavit declaring compliance with the Fair Elections Program							
Efficiency	Up is Better	No incidents	100%	100%	100%	100%	100%
Percent of matching payments directed for disbursement to participating candidates within five (5) business days after the receipt of financial reports							
Efficiency	Up is Better	100%	100%	100%	100%	100%	100%

4.6 EFFICIENT, TRANSPARENT, AND RESPONSIVE GOVERNMENT

Create and maintain a highly efficient, transparent, and responsive District government.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Percent of agency staff who were employed as Management Supervisory Service (MSS) employees prior to 4/1 of the fiscal year that had completed an Advancing Racial Equity (AE2O4) training facilitated by ORE within the past two years							
Outcome	Up is Better	Annual	Annual	Annual	Annual	50%	Target not required
Percent of employees that are District residents							
Outcome	Up is Better	Annual	Annual	Annual	Annual	38.89%	Target not required
Percent of new hires that are District residents (Peoplesoft)							
Outcome	Up is Better	Annual	Annual	Annual	Annual	50%	Target not required
Percent of new hires that are current District residents and received a high school diploma from a DCPS or a District Public Charter School, or received an equivalent credential from the District of Columbia (eRecruit)							
Outcome	Up is Better	Annual	Annual	Annual	Annual	50%	Target not required
Percent of required contractor evaluations submitted to the Office of Contracting and Procurement on time							
Outcome	Up is Better	Annual	Annual	Annual	Annual	100%	Target not required
Percent of investigative matters closed within ninety (90) days of opening							
Efficiency	Up is Better	Annual	Annual	Annual	Annual	100%	100%

5 ACTIVITIES

5.1 FAIR ELECTIONS PROGRAM

The Fair Elections Program Division provides public financing to candidates who elect to participate in the program; determines whether candidates qualify for certification and public funds based on the verification of threshold requirement; authorizes the distribution of base amount payments and matching payments; and conducts post-election audits of all campaign operations for compliance with the Fair Elections Amendment Act.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Total number of candidates certified as participating candidates in the Fair Elections Program							
Quantity	Neutral	Annual	Annual	Annual	Annual	3	Target not required
Total number of pre-election and post election audits completed by the Fair Elections Division							
Quantity	Neutral	Annual	Annual	Annual	Annual	34	Target not required

5.2 EDUCATIONAL OUTREACH SERVICES

The OCF Educational Outreach Program assists with the coordination of the mandatory training conferences for new registrants, the onsite training seminars, the development of online brochures, interactive tutorials, and online tutorials, and the employee training program. The OCF Training Program also manages and utilizes the OCF Facebook Page as a training tool to disseminate information to the public. The Training Program distributes and evaluates surveys to training participants to assess the content and performance of the trainer.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Total number of mandatory training conferences conducted							
Quantity	Neutral	6	7	7	7	27	Target not required

5.3 ENFORCEMENT PROGRAM

The Office of the General Counsel provides legal advice and enforcement through the conduct of investigations and informal hearings, and the recommendation of decisions on charges of violations of the Campaign Finance Act; the issuance of interpretative opinions and expedited legal advice; the drafting of regulations and the review of OCF Forms for changes; the conduct of training seminars to promote voluntary compliance; and the coordination of site visits to the election precincts and early vote centers operated by the Board of Elections, and to campaign offices.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Total number of Interpretative Opinions and Expedited Advice issued							
Quantity	Up is Better	3	5	3	4	15	Target not required
Total number of informal hearings conducted							
Quantity	Neutral	36	39	32	21	128	Target not required
Total number of investigations completed within 90 days							
Quantity	Up is Better	3	0	0	0	3	Target not required

5.4 AUDIT PROGRAMS

The Reports Analysis and Audit Division conducts audit analysis and reviews of all financial reports and statements received in the Agency; issues requests for additional information to filers where deficiencies are noted during the desk review process; conducts full field audits of the campaign operations of newly elected public officials, investigative audits of financial operations based on the receipt of complaints or based upon desk reviews; conducts periodic random audits of the reports filed by the constituent service programs, committees active during an election cycle, and continuing committees; and recommends the issuance of final audit reports based on the findings of full field and random periodic audits. Participates in site visits to election precincts, early voting centers, and to the offices of principal campaign committees.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Total number of financial reports reviewed, evaluated, and analyzed for the reporting period							
Quantity	Up is Better	200	148	126	140	614	Target not required
Total number of periodic random and full field audits completed by the Audit Division							
Quantity	Up is Better	4	4	4	4	16	Target not required

5.5 PUBLIC INFORMATION COLLECTION AND DISSEMINATION ONLINE AND ONSITE

The Public Information and Records Management Division publishes campaign finance data and information online at the OCF Website, and makes information available in the OCF Offices; compiles listings and reports of contribution and expenditure information published at the website and in the Biennial Report; manages the electronic filing and data entry of financial reports; oversees the registration of new candidates and committees, and coordinates the mandatory training of the new registrants; oversees the OCF e-mail subscription service; makes all public reports and statements available for the public online within 24 hours of receipt; and conducts the Filer Pre-Notification and Failure to File Programs.

Measure Type	Directionality	Q1	Q2	Q3	Q4	Annual	Target
Total number of financial reports filed							
Quantity	Up is Better	204	449	458	135	1,246	Target not required
Total number of financial reports filed electronically							
Quantity	Up is Better	204	449	458	135	1,246	Target not required

ATTACHMENT P

**List of all electronic databases maintained by
OCF**

Application Name	Information Tracked	Age of the System	Upgrades made in FY2025	Public Access
Traditional e-Filing System	Candidate Principal Campaign Committee Political Action Committee Initiative Referendum Recall Transition Committee Inaugural Committee Legal Defense Committee Independent Expenditure Committee Exploratory Committee Senators & Representatives Constituent Service Program	20+ years	<ol style="list-style-type: none"> 1. Update contact information - Wesley Williams to Kamil key in UI and Email templates 2. Letters and Mailing labels <ol style="list-style-type: none"> a. Enabled filter by election for ANC b. Re-enabled mailing letter and mailing label functionality 3. Email notification log <p>A new admin module was implement to let OCF staff view all the emails sent out of the e-filing System</p> <ol style="list-style-type: none"> 4. Online Registration Simplification with approval process <p>Previous workflow – Candidate/Committee will have to request for a secret code from OCF to register in the e-filing System. OCF staff will generate a secret code and email and then Candidate/Committee will use this secret code to begin their registration</p> <p>New workflow – Candidate/Committee will enter their email address, system sends a verification code, and they will proceed with this registration using this secret code</p> <ol style="list-style-type: none"> 5. Delete candidate Option <p>Provided an option to OCF staff to delete duplicate candidate registrations</p>	Can be granted to Registrations and Contributions, and Expenditures.
Fair Elections Program e-Filing System	Registration Statements, and Contributions and Expenditures reported by Committees participating in the DC Fair Elections Program	7 years	Enhance duplicate contributor validation logic on contributions data entry, excel upload, and present the duplicate contributions on the approval screen. The development was completed in FY2025 and pending release in production	Can be granted to Registrations and Contributions, and Expenditures.